



# ADOPTED Budget

FISCAL YEAR **2023**

## VOLUME 1

### Budget Overview and Schedules



MAYOR TODD GLORIA



HOUSING • PROTECT & ENRICH • INFRASTRUCTURE • SUSTAINABILITY • PROSPERITY



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of San Diego  
California**

For the Fiscal Year Beginning

**July 01, 2021**

*Christopher P. Morill*

**Executive Director**









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# Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget consists of appropriations based on estimated revenues and expenditures developed during the six to ten-month period preceding the start of each fiscal year. Those estimated revenues and expenditures rely on economic and financial assumptions that the City develops for budgetary purposes based on then-available information. The City updates its estimated revenues and expenditures during the course of a fiscal year as economic and financial conditions develop, which often differ from those estimated at the time the annual budget was originally established. At times, these differences are material. As such, the annual budget may be modified by the Mayor and City Council during the course of the fiscal year

The annual budget is not prepared, nor is it suitable, for the purpose of an investor understanding the forward-looking financial condition of the City or for making any investment decision in any bonds issued by the City or secured by any City revenues. Further, the economic and financial assumptions the City presents in the annual budget have been prepared for budgetary purposes, which assumptions may differ materially from those that the City would use to communicate financial projections to investors. The City files official statements for bond offerings, audited financial statements, annual comprehensive financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB.



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# Mayor's Budget Message



## Mayor's Message – Fiscal Year 2023 Budget

Dear San Diegans:

I am proud to present the Fiscal Year 2023 Adopted Budget, which builds on our continuing recovery from the pandemic while investing in enhancements to services and infrastructure that will improve quality-of-life for our residents for decades to come.

Last year, we invested millions in federal and State relief dollars to jumpstart San Diego's economic recovery by providing aid to small businesses and help to our most vulnerable residents. This helped carry us through the worst effects of the COVID-19 pandemic. As the City's major revenues continue to recover, we are strategically using an additional \$148 million in federal relief dollars to ensure City employees can continue to provide the vital services residents deserve while prioritizing investments in areas where the needs are greatest.

This has put us in a position to where, as a City, we are ready to rebuild – ready to rebuild decades-old infrastructure that has historically been neglected and invest in housing and homelessness solutions that work, ready to rebuild our workforce and deliver high-quality services to every neighborhood and ready to do the hard work of implementing our climate action initiatives.

I made a promise during my 2022 State of the City address to deliver infrastructure improvements faster and more equitably across San Diego. To do that, we need to expand the capacity of our City's workforce to deliver critical capital projects that benefit San Diego communities. This budget makes significant investments that will allow us to fix sidewalks in 600 additional locations per year and install curb ramps based on the highest Americans with Disability Act (ADA) priority list. To improve traffic flow, we are funding a new, reconfigured traffic-management center to allow operation for 12 hours per day and additional capacity for event management. A new traffic loop replacement crew will replace 250 traffic sensors per year to ensure traffic flows seamlessly through signals and intersections, limiting vehicle idling, while a new traffic-signal technician crew will be able to replace approximately 160 aging signal cabinets and service-meter pedestals annually, with a goal of replacing all 1,600 locations over a 10-year period.

While we are making significant investments in new infrastructure, we cannot ignore the maintenance and upkeep of our existing assets. This budget includes more than \$6 million for existing City facilities to repair or replace roofs, heating, ventilation, air-conditioning, elevators and parking lots, and to expand facilities. We are adding in-house staff and infrastructure investments for critical pump maintenance and repair to ensure communities

# Mayor's Budget Message

and major transportation routes are protected from floods. The budget also includes additional support for the City's graffiti abatement efforts within the right-of-way.

Additionally, addressing housing and homelessness are a top priority of my administration and of this City Council. In the last 12 months, there have been 1,518 housing opportunities created through vouchers, permanent supportive housing, rapid rehousing and other housing interventions to end and prevent homelessness. As we make progress on the housing front, I am laser-focused on expanding our shelter capacity to get more unsheltered San Diegans off the streets and connected to housing and services, with a focus on creating more mental health services in our shelters. This budget continues to leverage federal and state funding while adding \$25.2 million in General Fund dollars to accelerate the City Action Plan on homelessness goal of adding 500 shelter beds for single adults, youth and families, to lease and improve additional sites to expand congregate and non-congregate shelter bed capacity, to create a Safe Camping Pilot Program for vulnerable seniors, and additional dedicated homeless outreach efforts in downtown and the urban core. The budget also continues to fund the Coordinated Street Outreach Program, sending out a team of caseworkers to neighborhoods across the City to help people off the streets.

For San Diego to be a global leader on climate action, we must look at all possible ways to combat the climate crisis. The City of San Diego's new Climate Action Plan (CAP), approved by the City's Environment Committee on June 30, 2022, establishes a community-wide goal of net zero by 2035, committing San Diego to an accelerated trajectory for greenhouse gas reductions.

The budget funds key positions that will implement the CAP and pays for experts to assist with the development of the Mobility Action Plan, the Zero Gas Emissions Vehicle Strategy and the Building Decarbonization Strategy. It also includes the addition of a Chief Resiliency Officer, responsible for implementation of the Climate Resilient SD initiative, a plan to prepare our communities for the impacts of climate change. The City is also making major investments to decrease the amount of organic waste sent to the landfill, which reduces the production of greenhouse gas emissions and produces compost to improve soil quality. The Budget adds to the investments made last fiscal year to meet new state requirements, including the deployment of 285,000 green waste containers and kitchen pails, route-optimization hardware and software, and an education and outreach campaign to ensure San Diego residents understand these new waste-reduction requirements. This program is a crucial part of meeting our updated climate goal of achieving net zero emissions by 2035.

Our beautiful beaches and waterways rely on the City's stormwater system to remain clean, safe and healthy. Rainfall that enters storm drains is not treated, and runoff collects pollutants from properties and streets and carries them into our waterways. This year, the City secured more than \$359 million in low-interest federal loans, which, together with local and state matching funds, will allow for major investments in this area. To execute these improvements, the Budget ramps up the engineering team responsible for the CIP



## Mayor's Budget Message

stormwater program to meet regulatory milestones and address the backlog of failed storm drainpipes -- an average of \$120 million per year of CIP projects must be designed and implemented over the next five years. The Budget also provides for 6,000 miles of additional street sweeping to prevent contaminants from reaching our beaches and waterways.

As part of my commitment to build more homes that San Diegans can actually afford, we have launched the "Homes for All of Us" initiative, which seeks to address the housing crisis by making it easier to create new homes throughout the city by streamlining regulatory measures like building affordable and middle-income homes on City-owned sites and implementing a recently passed state law allowing the split of a single-family lot into two and permitting up to two new homes on each lot. Beyond these regulatory streamlining measures, we plan to facilitate citywide housing production by reducing the amount of time it takes to permit new units. For this reason, this budget adds staff capacity for the City's Development Services Department to process permits that result in net new housing units. The desired increase for home production annually in the City is three-fold, from 5,000 to 15,000 units per year to solve the City's housing crisis based on the City's Regional Housing Needs Assessment. These new positions are cost-recoverable and will enable the City to focus a subset of permit technicians, reviewers and supervisors to permit only projects that deliver net new homes.

We are making strategic additions in public safety to improve response times to residents' safety and quality-of-life priorities, including raises for Police Officers and lateral incentive programs to address staffing needs. We are adding two squads to allow coverage for seven days a week of parking enforcement, improved response times to resident notifications and more consistent coverage throughout the City. The budget also includes additional staff to allow the Police Department to reduce response times to 72-hour parking complaints from the current 45-60 days down to six. We also are increasing overtime to better reflect the needs of the department to address increases in violent crime. Lastly, we are continuing the No Shots Fired Program, an intervention and prevention program that seeks to reduce violence through strategic partnerships with faith leaders and developing exit strategies from gang culture to reduce gang violence in communities of concern.

We also have a goal to improve public spaces for residents and visitors alike. That's why the City and its dedicated partners in Balboa Park have been working together to upgrade and enhance many of the physical spaces in the park. This budget restores a crew specifically dedicated to upkeep and maintain Balboa Park, focusing on general repairs, litter removal and overall beautification of this treasured destination. The budget also includes additional resources for enhanced restroom cleaning and increased trash collection throughout the City's parks as well as enhanced security at 20 parks and recreation facilities and Mission Bay Park. Additional staff is also included in the budget to support the Do Your Homework @ the Library Program which provides homework help and other services at 18 library locations.

# Mayor's Budget Message

We are also investing in the personnel that perform important city services and seeking to address key vacancies. After nearly a decade of stagnant salaries, the City's employee compensation is not competitive with other agencies throughout the region. This has resulted in the City's inability to fill positions that provide basic services like road repair, trash pickup and public safety. Building on modest gains over the last fiscal year, this budget continues to address this challenge with compensation increases to better align salaries with the current employment market. It also restores retirement benefits to make them comparable to those offered by most government agencies in California. We are also deploying an approach used successfully to fill vacancies in our Library Department last year to fill Parks and Recreation positions with chronically high vacancy levels. By converting many of our hourly positions responsible for servicing and maintaining our parks from hourly to benefited positions, we expect to fill those positions quickly and retain valuable employees who ensure our parks are clean and well maintained for our residents to enjoy.

## Conclusion

The City continues to recover from the devastating effects of the COVID-19 pandemic with some of our major revenues coming back stronger than expected and others on the path to recovery. I am optimistic that we'll soon see the return of large conventions that generate so much local revenue to fund many of the critical services the City provides. The Fiscal Year 2023 Adopted Budget continues the fiscally responsible, multi-year strategy we developed last year. We are using federal relief funds over three years while the City's major revenues continue to recover. This will allow us to maintain the services that our residents rely on while rebuilding and prioritizing key investments in the areas of infrastructure, clean water, homelessness solutions and housing and climate action. Make no mistake, our city is ready to get back to business and ready to rebuild.

Sincerely,

A handwritten signature in black ink, appearing to read "Todd Gloria".

Todd Gloria  
Mayor



**Todd Gloria**  
Mayor



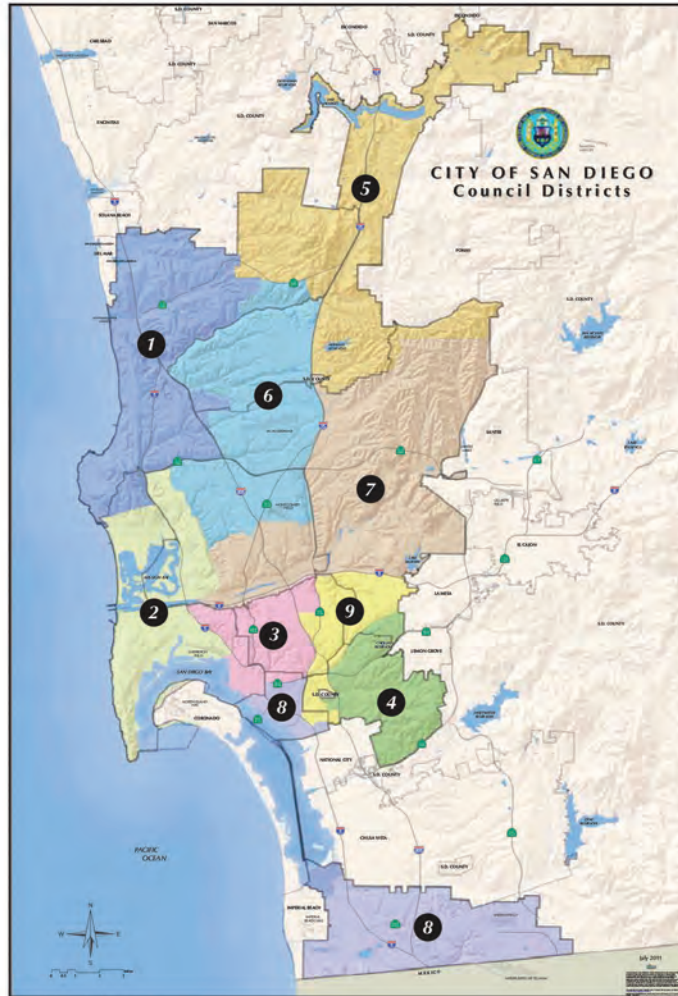
**Joe LaCava**  
Councilmember  
District 1



**Jennifer Campbell**  
Councilmember  
District 2



**Stephen Whitburn**  
Councilmember  
District 3



**Monica Montgomery  
Steppe**  
Council President Pro Tem  
District 4



**Marni von Wilpert**  
Councilmember  
District 5



**Chris Cate**  
Councilmember  
District 6



**Raul A. Campillo**  
Councilmember  
District 7



**Vivian Moreno**  
Councilmember  
District 8



**Sean Elo-Rivera**  
Council President  
District 9



**Jay Goldstone**  
Chief Operating Officer



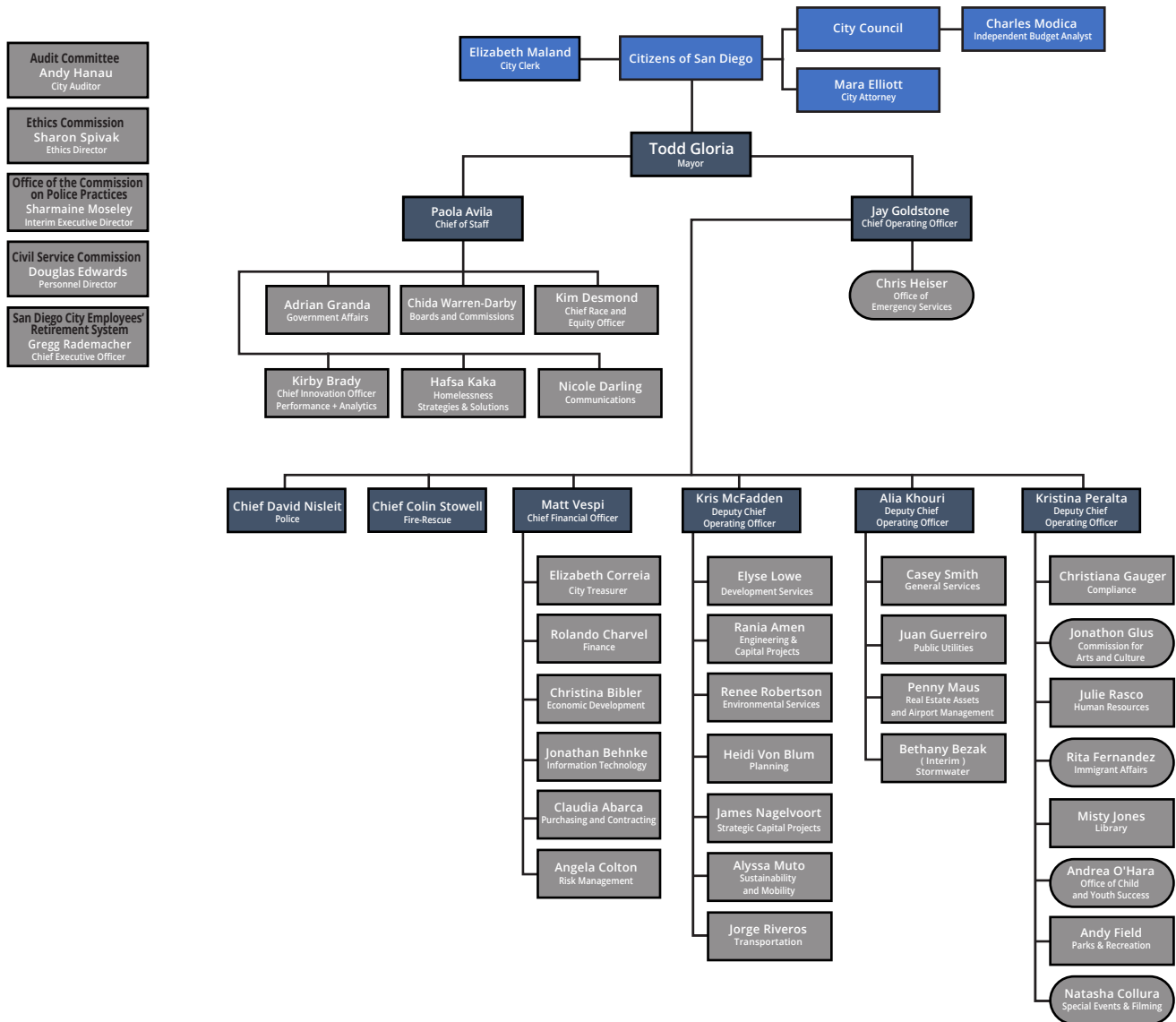
**Mara W. Elliott**  
City Attorney



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# Citywide Organizational Structure (All City Functions)



**KEY:**

Department

Division / Commission /  
Program / Agency

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## Vision

Opportunity in every neighborhood, excellent service for every San Diegan.

## Mission

Every day we serve our communities to make San Diego not just a fine city, but a great city.

## Priority Areas

- Create Homes for All of Us
- Protect & Enrich Every Neighborhood
- Advance Mobility & Infrastructure
- Champion Sustainability
- Foster Regional Prosperity

# City Strategic Plan

## Operating Principles

### Customer Service

We value our residents, customers, and employees by designing solutions and services that put people first.

### Equity & Inclusion

We value equity by taking intentional action to create equal access to opportunity and resources.

### Empowerment & Engagement

We value a “Culture of Yes” where we empower employees to creatively solve problems and offer solutions.

### Trust & Transparency

We value transparency by using data to make better-informed decisions and build trust with the public.





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# ADOPTED Budget

FISCAL YEAR **2023**

**VOLUME 1**

Executive Summary



MAYOR TODD GLORIA



HOUSING • PROTECT & ENRICH • INFRASTRUCTURE • SUSTAINABILITY • PROSPERITY



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# Executive Summary

## Executive Summary

The City of San Diego's Fiscal Year 2023 Adopted Budget is \$5.07 billion and is comprised of five operating fund types and the Capital Improvements Program (CIP):

- General Fund
- Special Revenue Funds
- Capital Project Funds
- Enterprise Funds
- Internal Service Funds

This represents an increase of \$426.6 million, or 8.4 percent, compared to the Fiscal Year 2022 Adopted Budget. This is primarily due to increases in most funds associated with citywide employee compensation, transition costs associated with post-Proposition B employees, the Bridge to Home Program, an increase in Transient Occupancy Tax eligible expenditures. Increases in the General Fund are associated to the following: non-discretionary expenditures associated with litigation and contracts, contributions to the Capital Improvements Program and the Infrastructure Fund, homelessness programs and services, road repair, Climate Action Plan funding, State Senate Bill 1383 organics diversion (SB 1383), and stormwater compliance costs.

The Fiscal Year 2023 Adopted Budget includes a total of 12,777.15 Full-Time Equivalent (FTE) positions, representing an increase of 833.44 FTE positions or 6.5 percent compared to the Fiscal Year 2022 Adopted Budget. This net increase is primarily due to the following: positions added in the Public Utilities Department to support the Pure Water Program, water production, and operations and maintenance of various water programs; positions added in the Development Services Department to support the Housing Program, and permits associated with telecommunications, subdivisions, and private grading; and annualized positions added in Fiscal Year 2022, restructures, and positions added in the General Fund to support the following programs: Parks and Recreation, Transportation Department, SB 1383, stormwater compliance, and parking enforcement. The General Fund added approximately 605.36 FTE net positions.

### Total City Expenditures Fiscal Years 2022-2023 by Fund Type/Program (in millions)

Fund Type/Program	FY 2022	FY 2023
General Fund	\$ 1,743.5	\$ 1,955.0
Special Revenue Funds	743.9	825.4
Capital Project Funds	20.2	27.6
Enterprise Funds	1,193.7	1,265.3
Internal Service Funds	157.1	167.1
Capital Improvements Program	789.5	834.1
<b>Total</b>	<b>\$ 4,647.9</b>	<b>\$ 5,074.4</b>

Numbers may not foot due to rounding.

### Total City FTE Positions Fiscal Years 2022-2023 by Fund Type

Fund Type	FY 2022	FY 2023
General Fund	7,731.03	8,336.39
Special Revenue Funds	1,074.51	1,074.01
Enterprise Funds	2,747.69	2,947.02
Internal Service Funds	339.48	368.73
Other Funds	51.00	51.00
<b>Total</b>	<b>11,943.71</b>	<b>12,777.15</b>

# Executive Summary

## Budget Process

The annual operating budget is developed in conjunction with the Mayor, City Council, City departments, Independent Budget Analyst, and public input. The Budget Development Process consists of three main phases: budget development, budget review, and budget adoption.

The Budget Development phase began with the release of the Fiscal Year 2023-2027 Five-Year Financial Outlook (Outlook) in Fall 2021, which is prepared each year to establish the initial framework for the development of the Fiscal Year 2023 Adopted Budget. The Five-Year Outlook projected a General Fund baseline deficit of \$66.8 million. Due to the availability of ARPA funds Departments were not asked to submit budget reduction requests for the Fiscal Year 2023 budget development process. City departments submitted budget requests to the Department of Finance in January 2022 that were analyzed, reviewed, and prioritized by Management in February 2022 and presented to the Mayor in March for further evaluation and discussion. Once budget decisions were finalized, projected General Fund revenues and expenditures were then balanced through the remainder of the budgeting process and included in the Fiscal Year 2023 Adopted Budget, along with changes to the non-general funds and CIP.

During the Budget Review phase, the City Council held a series of public meetings in the months of April and May 2022 to obtain input from San Diego residents on spending priorities. The Mayor and City Council used the information at these hearings to recommend changes to the Fiscal Year 2023 Adopted Budget through the Mayor's May Revision and City Council modifications, respectively. The City Council then adopted and modified the budget which was then enacted into law via the Appropriation Ordinance.

## General Fund Overview

Departments within the General Fund provide core community services such as public safety (including police/fire protection and life safety), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. These four major General Fund revenue sources account for \$1.32 billion, or 67.6 percent, of the revenue in the Fiscal Year 2023 Adopted Budget. Projected growth rates for these revenue sources when the Fiscal Year 2023 Adopted Budget was prepared are as follows:

- Property Tax: 6.00 percent
- Sales Tax: 3.00 percent
- Transient Occupancy Tax: 5.47 percent
- Franchise Fees:
  - SDG&E: 7.36 percent
  - Cable: -4.75 percent

A direct federal revenue allocation from the American Rescue Plan Act (ARPA) of 2021 allowed the City to maintain vital services to its residents. The remainder of revenues in the General Fund are generated by a variety of resources. After incorporating all adjustments, the Fiscal Year 2023 Adopted Budget maintains a balanced and fiscally responsible budget. Additional details on both revenue and expenditure adjustments are provided later in this Volume.

## Critical Expenditures

The Fiscal Year 2023 Adopted Budget includes funding to maintain current service levels and adds enhancements and new services. New services include support for stormwater compliance, Climate Action Plan, additional homelessness services and programs and new parks and recreation facilities. Notable additions to maintain current services include parking enforcement, SB 1383 - Organics Waste Diversion, homelessness services and programs, maintenance of the right-of-way, responding to residents' requests for service, and cost increases for non-discretionary expenditures, salaries and fringe benefits.

The list below highlights some of the General Fund critical expenditures.

# Executive Summary

## Climate Action Plan

<b><i>Climate Action Plan</i></b>	Funding in positions and non-personnel expenditures to support the City's Climate Action Plan goals.
<b><i>Evan Jones Parkade EV Charging</i></b>	Funding in one-time non-personnel expenditures to install off-grid solar powered charging at the Evan Jones Parkade.
<b><i>Mobility Master Plan</i></b>	Funding in non-personnel expenditures to support the Mobility Master Plan.
<b><i>Public Power Feasibility</i></b>	Funding in one-time non-personnel expenditures associated to a feasibility study for municipalization of the electricity grid.

## Employee Compensation and Proposition B

<b><i>Employee Compensation</i></b>	Funding related to employee compensation increases.
<b><i>Labor Negotiation Support</i></b>	Funding in non-personnel expenditures to support labor negotiation and support services.
<b><i>Proposition B Transition Costs</i></b>	Funding related to transition costs of post-Proposition B employees into the pension system.

## Equity and Diversity

<b><i>Disparity Study Recommendations</i></b>	Funding to support a bonding assistance and technical contracting assistance programs.
<b><i>Employee Compensation Survey</i></b>	Funding in non-personnel expenditures to support a compensation survey.
<b><i>Interpretation and Translation Services</i></b>	Funding to support translation services for City Council Offices and citywide.
<b><i>Recreation Program Audit Recommendations</i></b>	Funding in positions and non-personnel expenditure to support recreation programming equity.
<b><i>SD Access 4 All</i></b>	Funding in non-personnel expenditures to expand the SD Access 4 All Program and develop the Digital Equity Program.
<b><i>Support for Office of Child and Youth Services</i></b>	Funding of positions and non-personnel expenditures to support critical operations for the Office of Child and Youth Services.
<b><i>Support for Office of Immigrant Affairs</i></b>	Funding of positions and non-personnel expenditures to support critical operations for the Office of Immigrant Affairs.
<b><i>Wage Monitoring Solution</i></b>	Funding in non-personnel expenditures for a wage monitoring IT solution.

## Homelessness and Housing

<b><i>Bridge to Home Program</i></b>	Funding of one-time non-personnel expenditures to support the Bridge to Home program.
<b><i>Downtown and Urban Core Homeless Outreach</i></b>	Funding of non-personnel expenditures to support downtown and urban core homeless outreach.
<b><i>Establishment of a Rental Registry</i></b>	Funding of one-time contractual expenditures for a nexus study to initiate the establishment of a rental registry.
<b><i>Homeless Programs and Services</i></b>	Funding in one-time non-personnel expenditures to support various homelessness programs and services.
<b><i>Housing Stability Fund</i></b>	Funding of one-time non-personnel expenditures to support the creation of a pilot program that would provide rental subsidies.



# Executive Summary

<b><i>LGBT Youth Services and Shelters</i></b>	Funding of one-time non-personnel expenditures for LGBT Youth shelter beds.
<b><i>Multidisciplinary Outreach Team Pilot</i></b>	Funding of one-time non-personnel expenditures to support the Multidisciplinary Outreach Team Pilot.
<b><i>Safe Camping Pilot Program</i></b>	Funding of one-time non-personnel expenditures to support the Safe Camping Pilot Program.
<b><i>Shelter Capacity Expansion</i></b>	Funding of one-time non-personnel expenditures to lease and improve additional sites to expand congregate and non-congregate shelter bed capacity.

## Neighborhood Services

<b><i>Animal Services Contract</i></b>	Funding to support the San Diego Human Society Animal Services contract and for patrol services at parks.
<b><i>CleanSD</i></b>	Funding in non-personnel expenditures to improve illegal encampment abatement response times.
<b><i>Encampment Abatement</i></b>	Funding of positions to improve current encampment abatement response times and increase sidewalk sanitation.
<b><i>Graffiti Abatement</i></b>	Funding of positions and non-personnel expenditures to address graffiti within the right-of-way and at public restrooms.
<b><i>Illegal Dump Abatement</i></b>	Funding in one-time non-personnel expenditures for Illegal Dump Abatement.
<b><i>Missed Collection Crew</i></b>	Funding in non-personnel expenditures for a collection crew pilot program to address missed collection response times.
<b><i>Office of the Commission on Police Practices</i></b>	Funding to support the Office of the Commission on Police Practices.
<b><i>New Parks and Recreation Facilities</i></b>	Funding of positions and non-personnel expenditures to maintain new parks and recreation facilities citywide.
<b><i>Park Restoration</i></b>	Funding of positions for the restoration of the Balboa Park Maintenance Special Projects Unit.
<b><i>Public PC Replacements</i></b>	Funding in non-personnel expenditures to replace computers at various libraries.
<b><i>Service Level Improvements of Sidewalk Sanitation</i></b>	Funding in one-time and on-going non-personnel expenditures to improve encampment abatement response times and sidewalk sanitation.
<b><i>Sidewalk Vending Ordinance</i></b>	Funding for positions and non-personnel expenditures to support the enforcement, education, and outreach of the Sidewalk Vending Ordinance Program.
<b><i>Substandard Housing Support</i></b>	Funding of positions to support effective and timely response to substandard housing complaints.
<b><i>Support for Arts and Culture</i></b>	Additional funding for arts, culture, and community festivals through support to organizations and creative communities.
<b><i>Central Library Facility Maintenance</i></b>	Funding in non-personnel expenditures to conduct window washing at the Central Library.

## Other

<b><i>Asset Management Plan Support</i></b>	Funding in positions and non-personnel expenditures to support the minor construction process and asset management plan.
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## Executive Summary

<b>California Coastal Commission Support</b>	Funding in personnel expenditures to support review and approval of programs, projects, and permitting requests.
<b>City Attorney Positions</b>	Funding of positions to reduce the need for outside counsel and retain institutional knowledge and experience.
<b>Council Administration and Council District Support</b>	Funding of positions to support the City Council Administration with administering all committees and support City Council Offices and their respective community programs, projects and services.
<b>Economic Development Strategy</b>	Funding of one-time non-personnel expenditures associated with the development of an Economic Development Strategy.
<b>Free4Me Pilot Program</b>	Funding of one-time non-personnel expenditures to provide free feminine hygiene products at city-owned facilities
<b>General Fund Reserves</b>	Funding of one-time non-personnel expenditures for a contribution to the General Fund Reserves.
<b>Refuse Disposal and Tipping Fees</b>	Funding of non-personnel expenditures to eliminate the refuse disposal fee discount and support the consumer price index increase for tipping fees.
<b>Real Estate Management Support</b>	Funding of positions and non-personnel expenditures to support property acquisitions, office space analysis, leases, appraisals, and dispositions.
<b>Supplemental Positions</b>	Funding for supplemental positions in various departments.
<b>Support for the Office of the Independent Budget Analyst</b>	Funding of positions and non-personnel expenditures to assist the Independent Budget Analyst with analyzing real estate transactions, housing, and homelessness.
<b>Support for the Personnel Department</b>	Funding of positions to support the Personnel Department to assist and enhance hiring efforts and address personnel issues.

## Public Safety

<b>Boating Safety Unit</b>	Funding of positions to support the Boating Safety Unit and nighttime operations.
<b>Crime Lab Support</b>	Funding of positions to support DNA and evidence processing.
<b>Facilities Maintenance</b>	Funding in one-time non-personnel expenditures to support infrastructure maintenance.
<b>Facilities Remediation</b>	Funding in non-personnel expenditures to support asbestos remediation in various City buildings.
<b>Fire Air Bag Kits</b>	Funding in one-time non-personnel expenditures to replace vehicle extrication air bag kits.
<b>Fire Facilities Maintenance</b>	Funding in non-personnel expenditures to maintain new and aging facilities.
<b>New Seasonal Lifeguard Towers</b>	Funding in ongoing non-personnel expenditures to replace a seasonal lifeguard tower annually.
<b>Parking Enforcement Support</b>	Funding to support parking enforcement efforts.
<b>Police Promotional Examination Process</b>	Funding in one-time non-personnel expenditures to support the bi-annual promotional process in the Police Department.
<b>Recruitment Support</b>	Funding in non-personnel expenditures to support the promotion of City employment opportunities and advertising of the City's employment website.
<b>Shared Mobility Device Enforcement</b>	Funding in expenditures to support the enforcement of Shared Mobility Devices in the public right-of-way.

# Executive Summary

<b><i>Street Racing and Sideshow Enforcement</i></b>	Funding to support the enforcement of street racing and car shows.
<b><i>Wellness Behavioral Services</i></b>	Funding in non-personnel expenditures related to contractual increases for firefighter psychological services.

## Stormwater

<b><i>Stormwater Compliance</i></b>	Funding in positions and non-personnel expenditures to meet regulatory requirements and address storm needs and comply with Regional Water Quality Control Board regulations.
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## Transportation

<b><i>Complete Streets Design</i></b>	Funding in non-personnel expenditures associated with the Complete Streets Design Guidelines.
<b><i>Graffiti Abatement Program</i></b>	Funding in non-personnel expenditures to support citywide graffiti abatement.
<b><i>Public Works Dispatch</i></b>	Funding to increase public works dispatch support.
<b><i>Street Condition Assessment</i></b>	Funding of one-time non-personnel expenditures to continue the street condition assessment.
<b><i>Traffic Management Center</i></b>	Funding in one-time non-personnel expenditures for the relocation, design and configuration of a new Traffic Management Center.
<b><i>Traffic Signal Support</i></b>	Funding of positions to replace traffic signal cabinet and loops citywide.
<b><i>Transportation Compliance</i></b>	<b><i>Safety</i></b> Funding of positions and one-time non-personnel expenditures to support department-wide safety, light duty, and injury prevention programs in the Transportation Department.
<b><i>Weed Abatement Program</i></b>	Funding in non-personnel expenditures to support weed abatement in the right-of-way.

## Non-General Fund Overview

In addition to the General Fund, the Fiscal Year 2023 Adopted Budget includes the following major changes in non-general funds:

<b><i>Convention Center Expansion Administration Fund</i></b>	Reduction in expenditures associated with a one-time transfer in Fiscal Year 2022 associated with operational and capital support for the Convention Center Corporation.
<b><i>Development Services Fund</i></b>	Addition of positions and expenditures to support citywide compensation increases, housing program, telecommunications, software implementation, Urban Division support, as needed plan check and inspections services, and other permits.
<b><i>Engineering and Capital Projects Fund</i></b>	Addition of expenditures to support citywide compensation increases and positions to support the private development permit and the Strategic Capital Projects Department.
<b><i>Fire/Emergency Services Transport Fun</i></b>	<b><i>Medical Program</i></b> Addition of expenditures to support a contracted Behavioral Health Officer to support mental health response for the City Emergency Medical Services system.

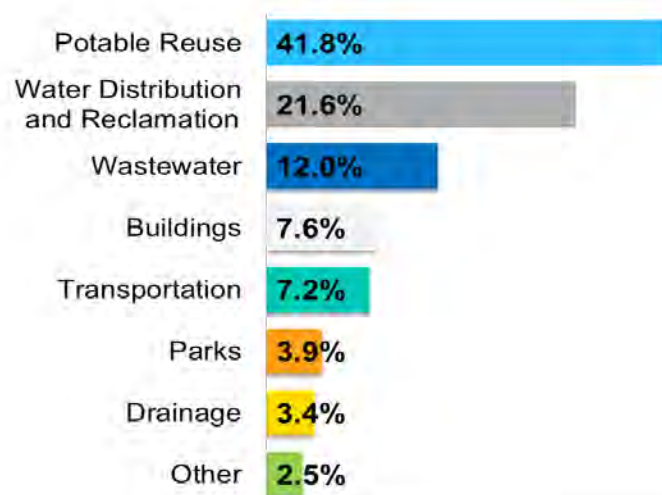
## Executive Summary

<b><i>Fleet Operating Fund</i></b>	Addition of expenditures to support citywide compensation increases, fuel increases, and fleet repair and maintenance.
<b><i>Information Technology Fund</i></b>	Addition of one-time expenditures to support the transition of citywide IT fixed services.
<b><i>Low- and Moderate-Income Housing Asset Fund</i></b>	Addition of one-time non-personnel expenditures to support the Bridge to Home program.
<b><i>Metropolitan Sewer Utility Fund</i></b>	Addition of positions and expenditures associated with citywide compensation increases, monitor cliff erosion at the Point Loma Wastewater Treatment Plant, and Pure Water Phase 2.
<b><i>Municipal Sewer Fund</i></b>	Addition of positions and expenditures associated with citywide compensation increases, and to mitigate and prevent sanitary sewer spills.
<b><i>Recycling Fund</i></b>	Reduction of expenditures associated with the restructure of the Organics Waste Diversion Program to the General Fund and addition office space rent to reflect revised revenue projections.
<b><i>Refuse Disposal Fund</i></b>	Addition of expenditures to support citywide compensation increases, for landfill gas operations, and to support State Senate Bill 1383 - Organics Waste Diversion.
<b><i>Transient Occupancy Tax Fund</i></b>	Addition of expenditures to reimburse the General Fund for the safety and maintenance of visitor related facilities and to establish a regional film office.
<b><i>Water Utility Operating Fund</i></b>	Addition of positions and expenditures associated with citywide compensation increases, purchase of water, maintenance of dams and treatment plants, and Pure Water Operations.
<b><i>Wireless Communications Technology Fund</i></b>	Addition of one-time non-personnel expenditures to support a consolidated system manual for the City's wireless infrastructure system.

## Capital Improvements Program Overview

The Fiscal Year 2023 Adopted CIP Budget for all funds is \$834.1 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects. The allocation of funds is based upon an analysis of available funding sources, as well as a review of project needs and priorities.

### Fiscal Year 2023 Adopted Budget by Project Type



# Executive Summary

## Conclusion

The Fiscal Year 2023 Adopted Budget continues to focus on the City's goals and make investments to address the City's various needs including: infrastructure, stormwater compliance, and climate action plan goals. This balanced budget includes funding to maintain current services and fund new critical expenditures. The Adopted Budget includes an increase of \$148.7 million in additional Major General Fund revenues from the continuing economic recovery from the COVID 19 pandemic and uses one-time funding from the American Rescue Plan Act. However, based on current projections, balancing the General Fund budget in future years will require further mitigations such as the suspension of the General Fund reserve contributions, use of reserves, reduction of transfers to the infrastructure fund, or identification of new revenue sources. Additional details are included throughout this Volume.





# ADOPTED Budget

FISCAL YEAR **2023**

## VOLUME 1 City Profile



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## City Profile

### San Diego at a Glance

The City of San Diego, widely known as America's Finest City, is best known for its ideal climate, beautiful beaches, and array of world-class attractions. As the eighth largest city in the nation and the second largest city in California, the City's total population was estimated at 1,381,611 as of July 1, 2021. San Diego's population has decreased by approximately 0.4 percent between the 2020 Census and the estimated 2021 population as of July 1, 2021 for an aggregate decrease of 5,321.<sup>1</sup> 2021 population estimates were released on May 26, 2022.<sup>2</sup>



San Diego covers 325 square miles of land area and an additional 47 square miles of water area for an aggregate total of 372 square miles.<sup>3</sup> Due to the unique topography of the City, which includes numerous beaches, mesas, mountains, and canyons, the climate can vary significantly over short geographical distances resulting in microclimates throughout the region.

San Diego spans over 70 miles of pristine Pacific Ocean coastline offering a wide variety of beaches and amenities. With its great weather, and miles of sandy beaches, San Diego is known worldwide as one of the best tourist destinations and a great place for residents to relax year round

### Center for Education & Research

San Diego is a center for education and research, with both public and private colleges and universities. San Diego State University, Point Loma Nazarene University, the University of San Diego, and the University of California San Diego (UC San Diego) are the most well-known higher education institutions in San Diego. U.S. News & World Report recently released their rankings of the 2022 best national universities in the United States. UC San Diego, University of San Diego, and San Diego State made the list ranking of 34,98, and 148, respectively.

UC San Diego is world renowned and recognized as one of the top universities for research and development (R&D) receiving over \$1.54 billion in sponsored research funding for Fiscal Year 2021 (July 2020 – June 2021), which is a 6.0 percent increase over the previous year.<sup>4</sup> Research centers under the umbrella of UC San Diego include the Scripps Institution of Oceanography (Scripps Oceanography), San Diego Supercomputer Center, California Institute for Telecommunications and Information Technology (Calit2), the newly opened Center for Energy Research, and Office of Innovation & Commercialization Center. Scripps Oceanography is one of the largest and most renowned centers for ocean, earth, and atmospheric science research in the world. San Diego State University also received an increased investment in research with nearly \$141.0 million in grant and research funding during that same time frame.<sup>5</sup> San Diego State University plans to expand their academic and research programs, aided by their eventual expansion into Mission Valley and adjacent land to the University.

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<sup>1</sup> QuickFacts San Diego City. United States Census Bureau website. Retrieved July 2022.

<sup>2</sup> Schedule. United States Census Bureau website.

<sup>3</sup> 2021 Census Gazetteer Files-Places. United States Census Bureau website. Retrieved March 2022.

<sup>4</sup> UCSD News. UCSD website. Retrieved March 2022.

<sup>5</sup> SDSU Newscenter. SDSU website. Retrieved March 2022.

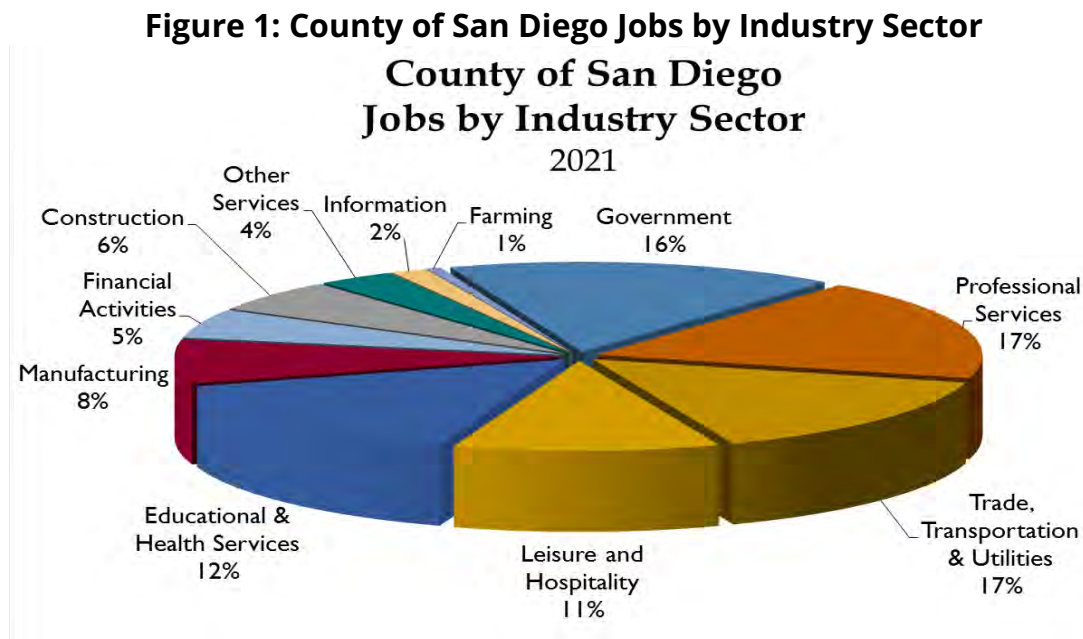
# City Profile

## Local Economy

San Diego policymakers, businesses and educators are working collaboratively to create a thriving innovation ecosystem consisting of some of the world's smartest companies and a talented and loyal workforce. The City's proximity to Mexico and global recruitment capabilities give San Diego easy access to international markets. Built upon a strong foundation in defense spending, the San Diego economy has benefited from the increase in demand for international trade, high-tech manufacturing, research and development, advantages of a blue economy and a dynamic tourism industry. San Diego's economic base has undergone a transformation in recent years to become more diversified, which helps hedge the risk of impacts from one specific sector.

However, the defense and military industries continue to play a significant role in the San Diego economy. The San Diego Military Advisory Council (SDMAC) issued a Military Economic Impact Study in October 2021 (SDMAC Study) estimating that in 2021, defense-related activities and spending generated approximately \$55.20 billion of Gross Regional Product (GRP) for San Diego County, or 25.0 percent of the region's total GRP. In 2021, the military was responsible for approximately 349,112 jobs in the region, or 23 percent of all employment in the region. The SDMAC Study further estimates that \$35.30 billion in federal defense funds were allocated to San Diego County. This direct spending is estimated at a conservative 5.3 percent increase over Fiscal Year 2020.<sup>6</sup>

**Figure 1** displays the County of San Diego Jobs by Industry Sector for 2021.



Source: State of California Economic Employment Development

## Innovation

The San Diego region is known for having one of the largest concentrations of high-tech companies in the United States, with companies focused on information and communication technology, biotech and life sciences, clean-tech, and maritime technology. San Diego's innovation economy is a center for scientific breakthroughs and discoveries as a result of its research institutions and scientific research and development. Research institutions as well as commercial research and development businesses are one

<sup>6</sup> Military Economic Impact Study 2021. SDMAC website. Retrieved March 2022.

of the largest and most significant economic contributors to the region, bringing in more than \$3.40 billion in venture capital funding in 2019.<sup>7</sup>

The City's economic base is anchored by higher education and major scientific research institutions, which provide a foundation to create new manufacturing products. The top exports from the San Diego Area are computer and electronic parts, chemicals, machinery, transportation equipment, and other miscellaneous manufacturing goods. The San Diego area was the 19th largest exporter among U.S. Metro areas with an export value of \$19.00 billion in 2020.<sup>8</sup>

San Diego County's life science industry directly employed more than 72,000 people in 2020, generating \$27.70 billion in GRP. Considering all multipliers, life sciences was responsible for nearly 178,000 jobs with total earnings of \$16.00 billion. Research and Manufacturing represented 45 percent of life sciences direct employment, with Biotechnology following at about 18 percent of direct employment.<sup>9</sup>

### Tourism

In 2021, San Diego had approximately 23.8 million visitors, who spent over \$7.40 billion at thousands of San Diego area businesses.<sup>10</sup> This industry typically generates over \$855.0 million annually in State and local taxes. However, with the onset of the COVID-19 pandemic in March 2020, the San Diego tourism industry experienced significant economic impacts. The primary economic indicators of transient occupancy tax include room rates, occupancy, and room demand growth, all of which are projected to see growth in Fiscal Year 2023, indicative of increased tourism in the region. This assumption is supported by vaccinations becoming widely available, a decline in COVID-19 infection rates, pent-up demand for leisure travel, and the gradual return of group and business travel. The Fiscal Year 2023 Adopted Budget projects transient occupancy tax revenues to reach pre-pandemic levels. While there has been improvement as the City moved through less restrictive tiers and as restrictions were lifted entirely on June 15, 2021, the tourism industry is projected to exceed pre-pandemic levels in Fiscal Year 2023. Additional details on the impacts and recovery related to tourism revenue is discussed in detail in the General Fund Revenues Section of this Volume.



While San Diego is primarily known for its miles of beaches and amazing weather, San Diego is also home to an abundance of attractions for visitors of all ages. These destinations include the world-renowned San Diego Zoo, San Diego Zoo Safari Park, and Sea World. In addition, San Diego offers other activities for visitors seeking cultural and recreational experiences. Balboa Park is a 1,200-acre urban park with 17 museums and cultural institutions, several performing arts venues, gardens, hikes, art galleries, and various cultural attractions that bring millions of people to visit the park each year.

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<sup>7</sup> 2019 San Diego Innovation Report. Connect website. Retrieved March 2022.

<sup>8</sup> San Diego-Chula Vista-Carlsbad, CA Goods Exports. Department of Commerce. Retrieved March 2022.

<sup>9</sup> California Economic Impact Report. Biocom California Website. Retrieved March 2022.

<sup>10</sup> Annual Visitor Industry Summary. San Diego Tourism Authority website. Retrieved March 2022.

# City Profile

The San Diego Convention Center is a 2.6 million square foot convention center located on San Diego Bay and next to San Diego's historic Gaslamp Quarter. For 2021, Convention Center events generated approximately \$210.0 million in direct attendee spending, making it one of the biggest drivers in the City for sales, lodging, and tourism revenue.<sup>11</sup> Every year, the convention center hosts several large events and conventions, but the most well-known is Comic Con International, which is historically the largest economic generator for the Convention Center and one of the largest for the City of San Diego. Comic Con International has committed to staying in San Diego through 2024. Comic Con International had its regular main event in July 2022. In 2019, Comic Con attracted more than 135,000 attendees and generated a regional economic impact of approximately \$150.0 million. The San Diego Convention Center is estimating visitor spending to reach \$711.0 million in Fiscal Year 2023.<sup>12</sup> Although group events have been much slower to recover, ultimately, large group events are anticipated to continue to improve and reach pre-pandemic levels as the public health situation in the region improves.



## Transportation

San Diego is well connected to the Southern California region by interstates, trains and light rail. The region is served by the San Diego International Airport at Lindbergh Field. The San Diego International Airport prior to 2020 broke traffic records for six consecutive years with 25.2 million passengers recorded for 2019, however, since the inception of the COVID-19 pandemic, air travel has been significantly impacted by the pandemic. The Tourism Economics' San Diego Forecast released in February 2022, anticipates progressive increases in international inbound travel and corporate travel to normalize through calendar year 2022 as travel policies are revised. Additionally, San Diego Air traffic was up 69 percent from the prior year increasing to 15.6 million.<sup>13</sup> San Diego International Airport is focused on advancing the Airport Development Plan to further support and expand air travel to and from San Diego.

San Diego, in cooperation with the San Diego Metropolitan Transit System, has established a light-rail system that connects downtown with other outlying communities in the northern, eastern, and southern portions of the county. Amtrak also provides intercity passenger rail service from downtown San Diego to Los Angeles, and north to San Luis Obispo.

The Metropolitan Transit System's San Diego Trolley includes three lines serving many popular areas and attractions throughout San Diego. The Mid-Coast Corridor Transit Project began in fall of 2016 and went into service on November 21, 2021.<sup>14</sup> The trolley project extended Trolley service from the Santa Fe Depot in Downtown San Diego to the University City community, next to the University of California San Diego. Metropolitan Transit System also operates 94 bus routes, including eight high-frequency, limited-stop Rapid bus service lines. The Metropolitan Transit System has freeway level transit stations to enhance reliability and efficiency of a service that connects the Mid-City communities with Downtown San Diego and Escondido. Additionally, the Metropolitan Transit System has limited South Bay rapid bus service to the South Bay community, which connects the southern community to downtown San Diego.<sup>15</sup>

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<sup>11</sup> Annual Visitor Industry Summary. San Diego Tourism Authority website. Retrieved March 2022.

<sup>12</sup> Comic-Con is Back! San Diego Convention Center website. Retrieved July 2022.

<sup>13</sup> San Diego Passenger Traffic Record. San Diego International Airport website. Retrieved March 2022

<sup>14</sup> Mid-Coast Trolley Extension. SANDAG Website. Retrieved March 2022.

<sup>15</sup> South Bay Rapid. Metropolitan Transit System website. Retrieved March 2022.



# City Profile



San Diego is providing greater access to efficient and sustainable transit options. The "Free Ride Everywhere Downtown", also known as FRED, is designed by Circuit and exists to create more transportation options; and facilitate trips within Downtown San Diego to residents and visitors for free via electric vehicles.<sup>16</sup>

The City continues to work on the Downtown Mobility Plan. The plan calls for the installation of two-way cycle tracks on major roads in downtown for use by cyclists and scooter riders; and the creation of a safe passage from Balboa Park

to the San Diego Convention Center and other popular destinations. In downtown, Sixth Avenue and Beech Street are being converted to two-way Class IV protected bike lanes. Additionally, the J Street protected bike lane will be extended to 16th Street, and Park Boulevard, and C Street will receive protected bike lanes, as part of the landmark Downtown Mobility Plan. Currently, the first two phases of the project have been substantially completed with a third phase on its way. Some highlights of the completed work are approximately 90 curb ramps, bike signal indicators and protected bike lanes on various streets, 1.1 miles of slurry seal, and 0.6 miles of asphalt concrete overlay.

## Demographic Statistics

Being the eighth largest city in the United States and the second largest in California, the City of San Diego has 1.4 million residents comprised of an ethnically and culturally diverse population. Since 2020, the population of the City has decreased by 5,321; San Diego reached a population peak of 1,425,976 in 2018 and is estimated at 1,381,611 as of July 1, 2021. Estimates for City populations as of July 1, 2022 are scheduled for release in May 2023.

Influenced by its close proximity to an international border and the Pacific Rim, more than 40.0 percent of the City's population speaks a language other than English at home and more than 25.0 percent are considered a foreign-born person. Immigration from various parts of the world has been and continues to be a major contributor to San Diego's ethnic and cultural diversity. Having the privilege of being a multicultural melting pot positions the City's labor force for success in the global economy.

San Diego's strong history and reputation with the military and defense industry have built the nation's largest military community, which makes up nearly 10.0 percent of the population in the region. The San Diego Association of Governments (SANDAG) forecasts the City's population to be 1.59 million by 2035 and 1.63 million by 2050.<sup>17</sup>

The following **Figures 2 through 4** provide more detail about the City of San Diego's population demographic including: population by Age, Educational Attainment, and Race Identification, respectively.

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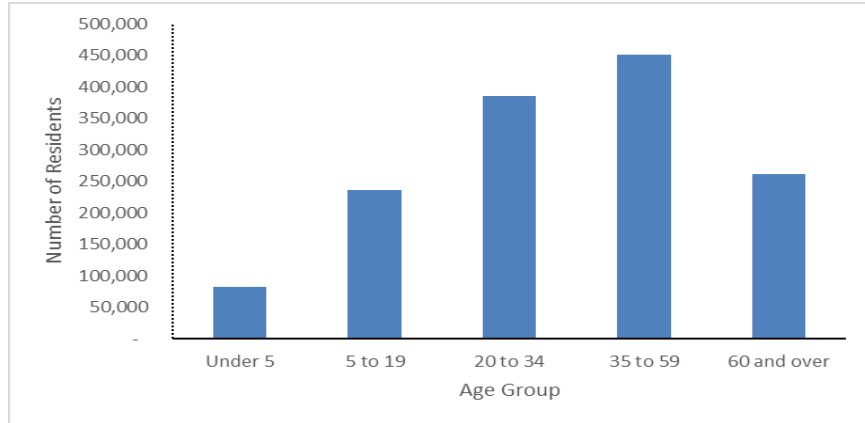
<sup>16</sup> Civic San Diego. Downtown San Diego Partnership Team Launch Downtown Circulator Program. City of San Diego website. Retrieved March 2018.

<sup>17</sup> SANDAG Series 14 Regional Growth Forecast. SANDAG website. Retrieved March 2022.

# City Profile

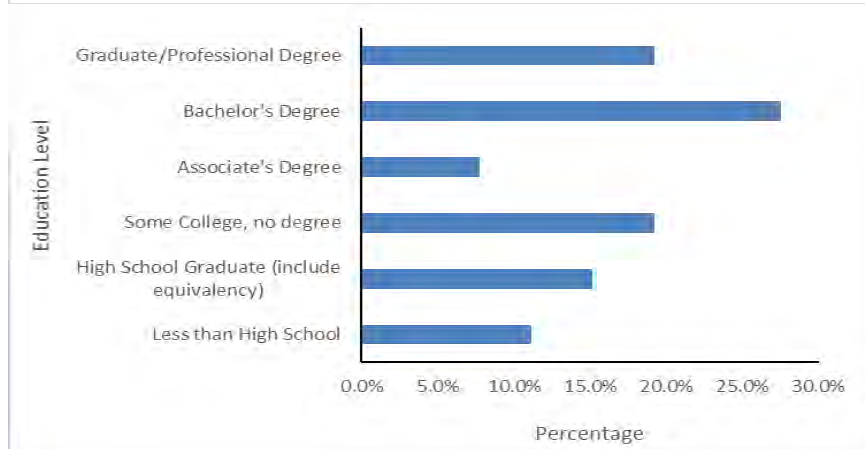
**Figure 2: Population By Age**

Source: U.S. Census Bureau, 2016 - 2020 American Community Survey 5-Year Estimates.



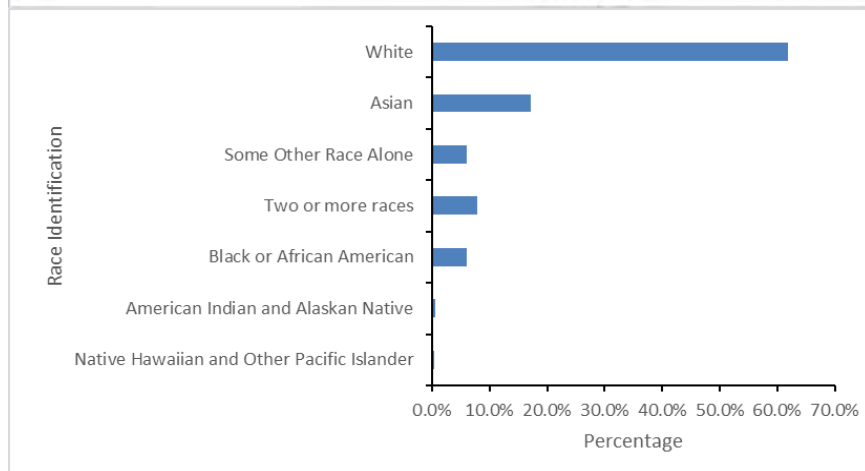
**Figure 3: Educational Attainment**

Source: U.S. Census Bureau, 2016 - 2020 American Community Survey 5-Year Estimates.



**Figure 4: Race Identification**

Source: U.S. Census Bureau, 2016 - 2020 American Community Survey 5-Year Estimates.





# ADOPTED Budget

FISCAL YEAR **2023**

## VOLUME 1

### Budget Development Process



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# Budget Development Process

## Budget Development Process

The City of San Diego's operating budget is created in conjunction with the Mayor, City Council, City departments and public input. The budget process considers the fiscal and policy goals for the upcoming fiscal year, while following a timeline for budget publication codified within the City of San Diego's Charter. This section provides an overview of the annual workflow and the specific processes that contribute to producing the City's budget for Fiscal Year 2023. The chart below summarizes the process, and more detailed descriptions of key points are listed on the following pages.



The Budget Development Process consists of three main phases: Budget Development, Budget Review, and Budget Adoption. After the development of the budget and the start of the respective fiscal year, there is an opportunity to make additional amendments to the budget via the Budget Monitoring Process.

# Budget Development Process

## Budget Development

### **November 2021: Fiscal Planning**

The Five-Year Financial Outlook for Fiscal Years 2023 through 2027 was released in November 2021 and served as the framework for the development of the Fiscal Year 2023 Proposed Budget by incorporating a variety of economic assumptions, and priority initiative expenditure requirements into the budget document.

### **November - December 2021: Citywide Budget Development Training**

Budget development training on the budgeting system and the current budget development process was provided to all City departments. At these trainings, guidance and expectations were provided to department representatives for developing budget requests within the goals and priorities established for the Fiscal Year 2023 Proposed Budget.

### **December 2021 - January 2022: Budget Submission**

Departments developed and submitted proposed budget requests for the coming fiscal year. Department of Finance staff analyzed budget submissions and prepared a summary of changes and adjustment recommendations for discussion at the Executive Budget Reviews (EBRs).

### **February 2022: Budget Meetings**

The EBRs took place throughout the month of February. In these meetings, Department Directors and department support staff met with the Chief Operating Officer, Chief Financial Officer, Deputy Chief Operating Officers, and the Department of Finance Director to discuss strategic priorities. City Management reviewed the departments' budget proposals and ensured that requests aligned with the City's fiscal policies and Strategic Plan.

### **February - March 2022: Budget Development**

Based on information provided by management, Department of Finance staff began the development of the Proposed Budget. During the development of the budget, General Fund revenues were balanced with expenditures and adjustments were made to keep the budget in line with the City's fiscal policies and priorities.

### **March - April 2022: Proposed Budget Finalized**

In March, General Fund expenditures and revenues were balanced, along with changes to the non-general funds and capital improvement projects, and the Fiscal Year 2023 Proposed Budget numbers were finalized. The Proposed Budget document was created during the month of March and the beginning of April. The Mayor released the Fiscal Year 2023 Proposed Budget to the public on April 15, 2022 in compliance with the City of San Diego Charter [Article VII, Section 69, Item (c)]. The Office of the Independent Budget Analyst (IBA) reviewed the Fiscal Year 2023 Proposed Budget and issued a report on April 29, 2022.



# Budget Development Process

## Budget Review

### May 2022: City Council Budget Hearings

During the month of May, the City Council held a series of public budget hearings to obtain input from San Diego residents on spending priorities. Council members used the information received at the hearings to develop the districts' priorities and recommended changes to the Fiscal Year 2023 Proposed Budget.

### May - June 2022: Mayor's/IBA Recommended Revision Reports

On May 17, 2022, the Mayor's May Revision to the Fiscal Year 2023 Proposed Budget was released. In this report, the Mayor recommended changes to the budget based on updated policy-related issues and revised Fiscal Year 2022 year-end revenue and expenditure projections. Following the release of the May Revision, on June 8, 2022, the IBA issued a report of recommended City Council modifications to the Mayor's Fiscal Year 2023 Proposed Budget and May Revision.

## Budget Adoption

### May - June 2022: Adopted Budget

On May 19, 2022, the Budget Review Committee began its review of the Mayor's May Revision and the Third Quarter Budget Monitoring Report. The final recommended modifications to the budget were presented by the IBA and the City Council adopted the budget on June 13, 2022. The Mayor's veto period began on June 15, 2022 and ended on June 21, 2022.

### June 2022: Adopted Budget Finalized

In June, the final changes to the Fiscal Year 2023 budget were implemented. Once the changes were made, the Fiscal Year 2023 Adopted Budget was completed. The Change Letter was created to summarize the May Revision and Council Action changes to the Fiscal Year 2023 Proposed Budget by fund and department.

### June 2022: Appropriation Ordinance

On June 28, 2022, the Appropriation Ordinance was presented and adopted by the City Council, codifying the Fiscal Year 2023 Adopted Budget into law.

## Budget Monitoring

### July 2022 - June 2023: Budget Monitoring and Amendments

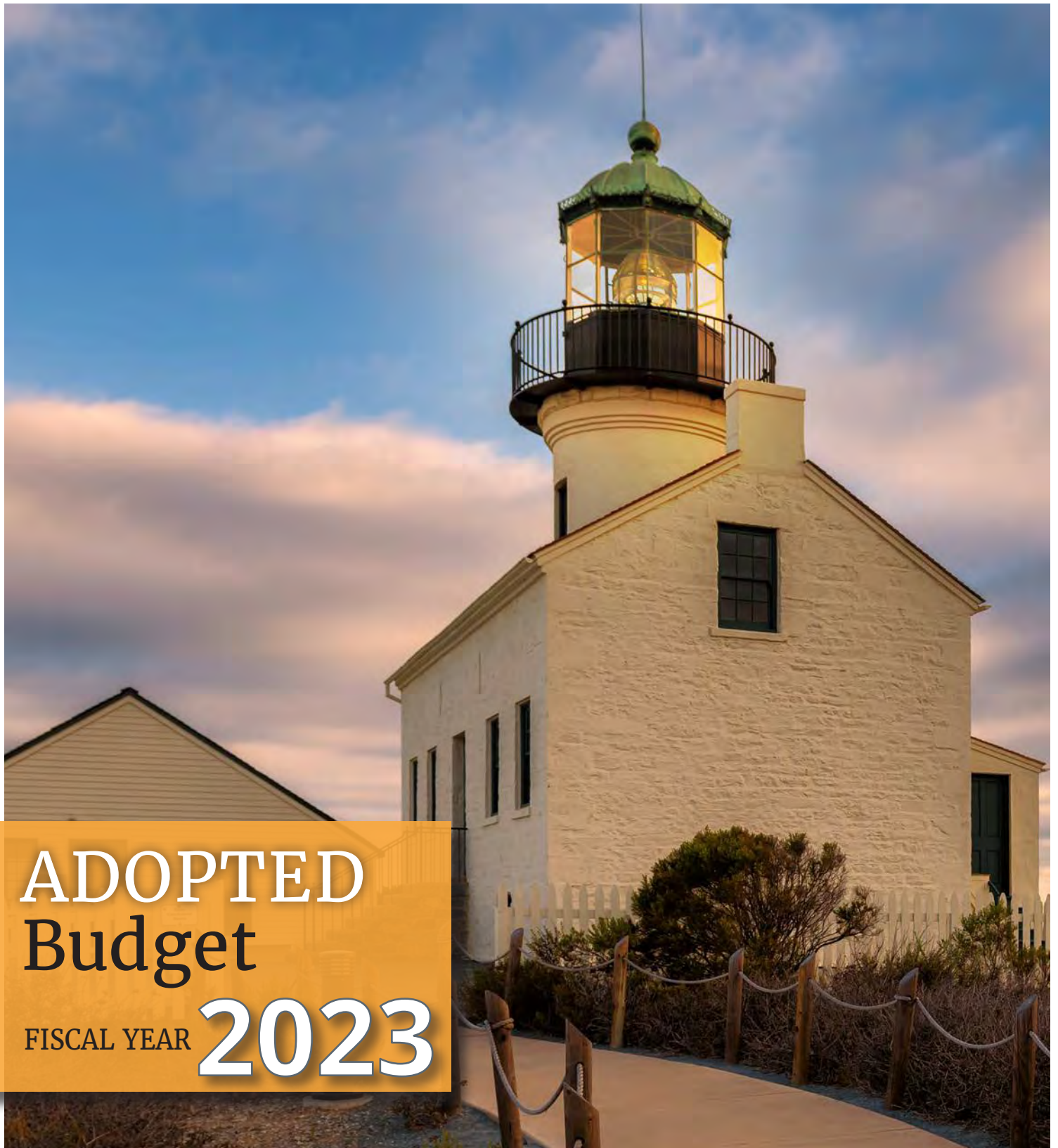
During the fiscal year, the Department of Finance monitors the annual operating budget via quarterly financial reports. During this process, year-to-date actuals are analyzed, forecasts for year-end results are developed, and budget amendments are recommended. Budget amendments throughout the fiscal year are recommended by the Mayor and approved by the City Council.<sup>18</sup>

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<sup>18</sup>Not all budget amendments are subject to City Council approval. Please refer to the Appropriation Ordinance for exemptions on budget amendments not subject to City Council Approval.



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# ADOPTED Budget

FISCAL YEAR **2023**

## VOLUME 1

### Citywide Budget Overview



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# Citywide Budget Overview

## Citywide Budget Overview

The City of San Diego's Fiscal Year 2023 Adopted Budget of \$5.07 billion is comprised of five operating fund types and the Capital Improvements Program (CIP):

- General Fund
- Special Revenue Funds
- Capital Project Funds
- Enterprise Funds
- Internal Service Funds

**Table 1** shows the change in expenditures from Fiscal Year 2021 to Fiscal Year 2023 by fund type/program.

**Table 1: Change in Total City Expenditures from Fiscal Years 2021 - 2023 by Fund Type/Program**

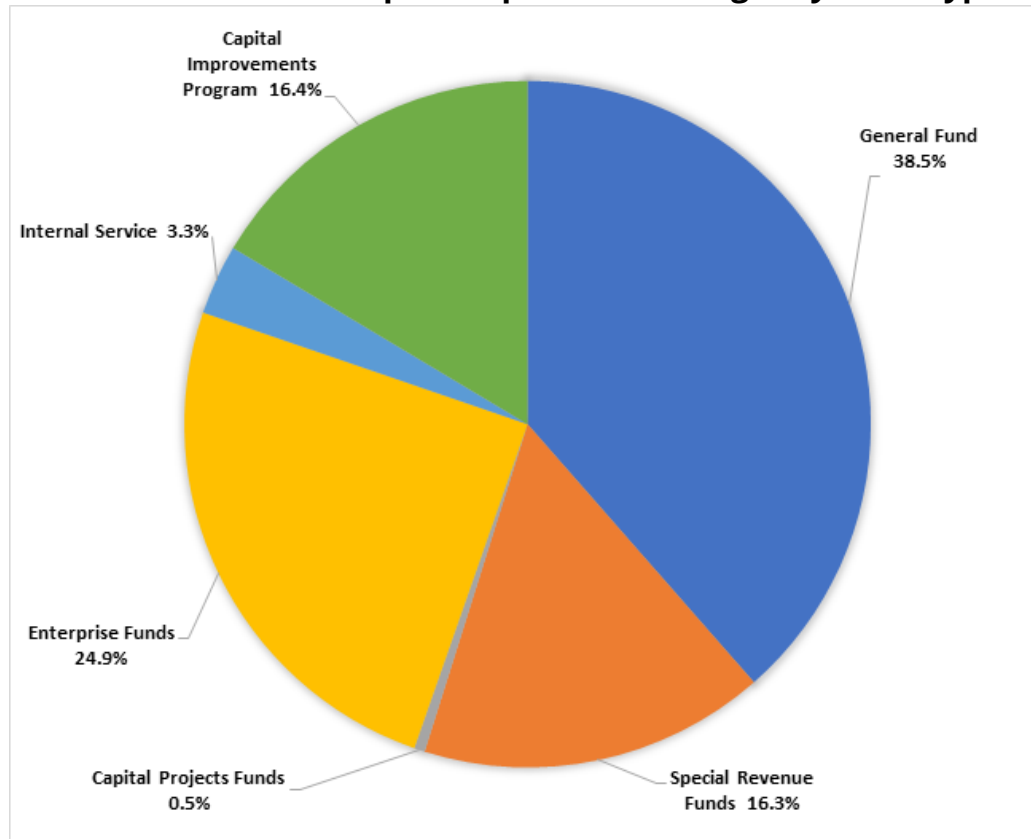
Fund Type	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget	FY 2022 – FY 2023 Change	Percent Change
General Fund	\$ 1,589,992,998	\$ 1,743,548,431	\$ 1,955,008,750	\$ 211,460,319	12.1%
Special Revenue Funds	662,336,003	743,868,631	825,390,397	81,521,766	11.0%
Capital Project Funds	32,089,341	20,214,832	27,580,778	7,365,946	36.4%
Enterprise Funds	1,050,448,403	1,193,721,659	1,265,280,400	71,558,741	6.0%
Internal Service Funds	155,803,601	157,094,652	167,059,170	9,964,518	6.3%
Capital Improvements Program	494,026,711	789,525,641	834,078,291	44,552,650	9.2%
<b>Total</b>	<b>\$ 3,984,697,057</b>	<b>\$ 4,647,973,846</b>	<b>\$ 5,074,397,786</b>	<b>\$ 426,423,940</b>	<b>8.2%</b>



# Citywide Budget Overview

**Figure 1** displays the Fiscal Year 2023 Adopted Expenditure Budget by Fund Type/Program.

**Figure 1: Fiscal Year 2023 Adopted Expenditure Budget by Fund Type/Program**



Note: Percentages may not add to 100% due to rounding.

**Table 2** presents the changes in revenue from Fiscal Year 2021 to Fiscal Year 2023 by fund type.

**Table 2: Changes in Total City Revenue from Fiscal Years 2021 - 2023 by Fund Type**

Fund Type	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget	FY 2022 - FY 2023 Change	Percent Change
General Fund	\$ 1,605,181,521	\$ 1,743,548,431	\$ 1,948,804,916	\$ 205,256,485	11.8%
Special Revenue Funds	685,137,979	676,774,167	780,699,002	103,924,835	15.4%
Capital Project Funds	81,357,758	48,701,068	59,431,380	10,730,312	22.0%
Enterprise Funds	1,377,500,082	1,811,491,157	2,078,753,944	267,262,787	14.8%
Internal Service Funds	145,300,505	154,012,076	177,415,513	23,403,437	15.2%
<b>Total<sup>1</sup></b>	<b>\$ 3,894,477,845</b>	<b>\$ 4,434,526,899</b>	<b>\$ 5,045,104,755</b>	<b>\$ 610,577,856</b>	<b>13.8%</b>

<sup>1</sup> Operating revenue may be less than operating expenditures due to the use of fund balance in excess of reserves.



# Citywide Budget Overview

## Expenditure Overview by Fund Type/Program

### General Fund

Departments within the General Fund provide core community services such as public safety (including police/fire protection and life safety), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. The City's Fiscal Year 2023 Adopted Budget reflects General Fund expenditures totaling \$1.96 billion, which is an increase of \$211.5 million, or 12.1 percent, from the Fiscal Year 2022 Adopted Budget. Details on the total net increase in the General Fund are described in the General Fund Expenditures section of this Volume.

### Special Revenue Funds

Special Revenue Funds account for revenues that are received for specifically identified purposes. The four largest special revenue funds are the Engineering & Capital Projects Fund, Transient Occupancy Tax Fund, Information Technology Fund, and Underground Surcharge Fund. The Fiscal Year 2023 Adopted Budget for Special Revenue Funds is \$825.4 million, representing an increase of \$81.5 million, or 11.0 percent, from the Fiscal Year 2022 Adopted Budget. This net increase is primarily due to increased expenditures in the Transient Occupancy Tax Fund associated to support reimbursements for eligible expenditures such as public safety and visitor related facilities. Additional increases in expenditures are associated with the sale of Tailgate Park, the Bridge to Home Program Transfer, and Proposition B transition costs.

### Capital Project Funds

Capital Project Funds are primarily used for the acquisition or construction of major capital facilities. These funds typically make up a small portion of the overall CIP, which can be supported by all fund types. The Fiscal Year 2023 Adopted Budget for Capital Project Funds is \$27.6 million, which is an increase of \$7.4 million, or 36.4 percent, from the Fiscal Year 2022 Adopted Budget. This increase is primarily due to an increase in the TransNet Extension Funds.

### Enterprise Funds

Enterprise Funds account for specific services that are funded directly through user fees. These funds include Water, Sewer, Development Services, Refuse Disposal, Recycling, Golf Course, and Airports. Typically, these funds are intended to be fully self-supporting and are not subsidized by the General Fund. The Fiscal Year 2023 Adopted Budget for Enterprise Funds is \$1.27 billion, representing an increase of \$71.6 million, or 6.0 percent, from the Fiscal Year 2022 Adopted Budget. This net increase is primarily due to the following adjustments:

- \$31.3 million in the Sewer Funds primarily associated with citywide compensation increases, Proposition B transition, maintenance at various facilities, energy program, erosion monitoring, hauling and disposal of biosolids, and sewer surveillance support
- \$21.1 million in the Water Utility Operating Fund primarily associated with citywide compensation increases, Proposition B transition, bond principal payments supporting operations, preventative maintenance, purchase of water, dam support, Pure Water pilot operations, water treatment plant chemical safety, and water production support
- \$16.9 million in the Development Services Fund primarily associated with citywide compensation increases, Proposition B transition, small business support, support for telecommunications, and consultant services for a department-wide operational effectiveness and organizational cultural assessment
- \$4.6 million in the Refuse Disposal Fund associated with citywide compensation increases, Proposition B transition, services at the Miramar Landfill, and to support Organics Waste Diversion.

# Citywide Budget Overview

## Internal Service Funds

Internal Service Funds support the City's internal operations on a cost-reimbursable basis. The Fiscal Year 2023 Adopted Budget for Internal Service Funds totals \$167.1 million, which is an increase of \$10.0 million, or 6.3 percent, from the Fiscal Year 2022 Adopted Budget. This net increase is primarily due to increases to the Fleet Operations Operating Fund associated with cost increases for fuel, Proposition B transition, and ramp-up to support the City's fleet.

## Capital Improvements Program

The CIP Budget allocates available revenue to rehabilitate, restore, improve, enhance, and increase the City's capital assets. This fiscal year's budget is comprised of various funding sources, such as sewer and water rate fees, a one half-cent local sales tax for transportation improvements (TransNet Extension), General Fund Infrastructure, and developer fees. The Fiscal Year 2023 Adopted CIP Budget appropriates a total of \$834.1 million above the \$2.2 billion in carry forward appropriations previously approved by the City Council. The Fiscal Year 2023 Adopted CIP Budget is an increase of \$44.6 million, or 5.6 percent, when compared to the Fiscal Year 2022 Adopted CIP Budget of \$789.5 million. This is primarily due to growth in General Fund revenue and its corresponding contribution to the CIP Budget.



The CIP budget includes anticipated funding in the CIP project pages. For Fiscal Year 2023, a total of \$243.6 million in funding for CIP projects is anticipated but has not been appropriated in the Fiscal Year 2023 Adopted Budget. Anticipated funding includes a variety of funding types, such as commercial paper, lease revenue bonds, revenue bonds and notes, donations, grants, and developer funding. Not all anticipated funding materializes; however, as anticipated sources of funds are received, separate City Council actions will be brought forward to appropriate any anticipated funding during Fiscal Year 2023.

## Citywide Reorganization/Restructuring

The Fiscal Year 2023 Adopted Budget reflects the reorganization (and/or restructuring) and the renaming/creation of City departments related to executive management strategies and department-initiated requests. The reorganizations are intended to refine programs and processes and provide comprehensive organizational improvements. Reorganizations are, but not limited to, the restructuring of departments and major divisions and program within a department. The following provides an overview of the Fiscal Year 2023 Adopted Budget reorganizations and restructuring to the City's organizational structure. These restructures will be addressed and implemented in the Fiscal Year 2023 budget process. Per Charter Section 26, all newly created departments included in the Adopted Budget must be approved by ordinance via a two-thirds vote from the City Council.

## Animal Services Program

The Purchasing and Contracting Department will be transferring the duties associated with administering the Animal Services contract to the Parks & Recreation Department. The Animal Services Program currently is contracted out to the San Diego Human Society.

## Department of Real Estate and Airport Management (DREAM)

The Real Estate Assets Department has changed its department name to Department of Real Estate and Airport Management (DREAM). There will not be any programmatic or position changes; it is strictly a name change.

# Citywide Budget Overview

## Prevailing Wage and Contracting Programs

In Fiscal Year 2023, the Engineering & Capital Project (ECP) Department is transferring the Prevailing Wage Program which includes, 14.00 FTE positions and 19.00 FTE positions in the Public Works - Contracting Division, to the Compliance and Purchasing and Contracting Departments, respectively. This restructure transfers positions, non-personnel expenditures, and associated revenue from the ECP Fund to the General Fund.

## General Services Department

The Fleet Operations Department has changed its department name to General Services. Along with this name change, the Facilities Services Division, formerly in the Real Estate Assets Department, will now fall under the General Services Department organizationally.

## Homelessness Strategies & Solutions Department

The Homelessness Strategies Department will be changing its name to Homelessness Strategies & Solutions Department. The change in name is based off a review processed in Fiscal Year 2021 by a consultant for homelessness. The expert consulted and conducted a review of the department to identify opportunities to better address the challenges of homelessness within the City. One of the recommendations was to change the name of the department from Homelessness Strategies Department to Homelessness Strategies and Solutions Department. The new name reflects the activities of the entire department.

## Office of Immigrant Affairs

The Office of Immigrant Affairs is transferring from the Office of the Chief Operating Officer to the Office of the Mayor. This restructure includes 3.00 FTE positions and expenditures associated to the positions that are being transferred from the Office of the Chief Operating Officer to the Office of Immigrant Affairs.

## Organic Waste Collection Program

The Environmental Services Department will be responsible for citywide organic waste collection and processing as mandated by State Senate Bill 1383. The department will undergo a restructure that will transfer 31.65 FTE positions, non-discretionary budgets for fuel, disposal fees, vehicles, and assignment and usage fees from the Recycling Fund to the General Fund. The restructure will better support the program and help track the cost of citywide organics collection, processing, compliance, and support programs to facilitate reporting required for the State of California.

## Specialized Transportation Services Program

The Transportation Department will be overseeing an agreement between the City of San Diego and San Diego Metropolitan Transit System (MTS) for specialized transportation services for seniors and persons with disabilities, which includes an annual payment. Previously the budget for this payment is budgeted in the Citywide Program Expenditures department. Following a recommendation from the Department of Finance, this payment will now be budgeted and paid for within the Transportation Department. The restructure will include a transfer of the budget for the annual MTS payment from the Citywide Program Expenditures department to the Traffic Engineering Division of the Transportation Department.

## Sustainability and Mobility Department

The Sustainability and Mobility Department is a newly formed department that combines the previous Sustainability Department and the Mobility unit out of Smart and Sustainable Communities. As part of the restructure, the department will create four new divisions which include, Administrative Services, Energy, Climate Action, and Mobility. The implementation of the restructure will reflect the department's organizational structure; accurately track the cost of energy and mobility projects and programs; and allow department management to identify efficiencies and cost saving opportunities.

# Citywide Budget Overview

## Fiscal Year 2023 General Fund Adopted Budget

The Fiscal Year 2023 General Fund Adopted Budget reflects a multi-year analysis that addresses the Fiscal Year 2023 baseline shortfall that was projected in the Fiscal Year 2023-2027 Five-Year Financial Outlook (Outlook) and makes certain revisions to projections based on updated revenues for Fiscal Year 2023 as well as funding decisions made in Fiscal Year 2023. The multi-year analysis also includes a comprehensive review of critical expenditure requests submitted by each department in Fiscal Year 2023, as well as the recommended allocation of the Coronavirus State and Local Fiscal Recovery Funds included in the American Rescue Plan Act (ARPA), and other resources and mitigation actions to help address the projected revenue shortfalls in Fiscal Year 2023 and in future fiscal years. There is an ongoing need to reach a structurally balanced budget where expenditures are supported with ongoing revenue. Currently, to achieve a balanced budget in future fiscal years it will require further mitigations such as use of onetime revenues, reserves, additional budget reductions, or identification of new revenue sources. The following sections provide additional details considered in the Fiscal Year 2023 General Fund Adopted Budget.

## Fiscal Year 2023-2027 Five -Year Financial Outlook

In November 2021, the Outlook was released with a projected revenue shortfall of \$66.8 million in Fiscal Year 2023, as displayed in **Table 3**.

**Table 3: Fiscal Year 2023-2027 Five-Year Financial Outlook**

	Fiscal Year 2023	Fiscal Year 2024	Fiscal Year 2025	Fiscal Year 2026	Fiscal Year 2027
Baseline Revenues	\$ 1,713.2	\$ 1,784.0	\$ 1,862.3	\$ 1,936.5	\$ 2,005.5
Baseline Expenditures	1,780.0	1,822.8	1,870.5	1,908.4	1,940.4
<b>Baseline Revenue (Shortfall)/Surplus</b>	<b>\$ (66.8)</b>	<b>\$ (38.8)</b>	<b>\$ (8.2)</b>	<b>\$ 28.1</b>	<b>\$ 65.2</b>

The Outlook reflected a baseline revenue shortfall in Fiscal Year 2023 primarily due to the use of one-time funding sources to fund on-going baseline expenditures to balance the Fiscal Year 2022 Adopted Budget, including \$149.3 million of one-time American Rescue Plan Act (ARPA) funds. Additionally, the Outlook assumed the continuance of the economic recovery in Fiscal Year 2023 and reaching pre-pandemic levels by Fiscal Year 2024. This forecast includes the positive impacts of high vaccination rates in San Diego County, a continued low transmission rate of COVID-19, and the resumption of business and international travel. Since the release of the Outlook Report, the Fiscal Year 2023 Adopted Budget has been developed and reflects updated revenues and expenditures for Fiscal Year 2023 which result in a new shortfall of \$6.2 million, as shown in **Table 4**. The \$6.2 million shortfall is anticipated to be mitigated with the use of available fund balance.

# Citywide Budget Overview

**Table 4: Updated Fiscal Year 2023-2027 Five-Year Financial Outlook<sup>1</sup>**

	Fiscal Year 2023	Fiscal Year 2024	Fiscal Year 2025	Fiscal Year 2026	Fiscal Year 2027
Baseline Revenues	\$ 1,948.8	\$ 1,827.5	\$ 1,901.6	\$ 1,966.6	\$ 2,045.9
Baseline Expenditures	1,955.1	1,891.3	1,931.9	1,964.5	2,000.0
<b>Baseline Revenue (Shortfall)/Surplus</b>	<b>\$ (6.2)<sup>2</sup></b>	<b>\$ (63.8)</b>	<b>\$ (30.3)</b>	<b>\$ 2.1</b>	<b>\$ 45.9</b>

<sup>1</sup>Please note that any new programmatic changes from the baseline such as new revenue sources (including ARPA funds), new and expenditures (including the reversal of Proposition B impacts) or enhancements to services are not included in this table.

<sup>2</sup>The Fiscal Year 2023 shortfall is supported by the use of fund balance.

The updated projections reflect an overall positive growth in revenues due to the recent robust growth in sales tax and transient occupancy tax revenues. These revenues were severely impacted from the COVID-19 pandemic over the last two years and although the Outlook assumed the recovery continuing into Fiscal Year 2023, the revenues have recovered much quicker and more robust than previously anticipated, positively impacting the forecast in future years.

The primary growth in baseline revenue is attributed to sales tax revenue increasing by \$31.8 million from the Outlook. This robust increase is primarily attributed to an accelerated economic recovery fueled by pent up demand, lower unemployment rates across the region and the rise in price of goods due to inflation. The trend continues with higher increases per year through Fiscal Year 2027. Property tax revenue is continued to be projected similarly as forecasted in the Outlook in Fiscal Year 2023 with slightly higher increases through Fiscal Year 2027. This is primarily due to positive trends in home sales and prices as seen over the last 12-18 months. The tourism industry is also expected to recover much quicker than previously anticipated in the Outlook, reaching pre-pandemic levels in Fiscal Year 2023, per the latest forecast provided by Tourism Economics. The updated Outlook for TOT revenues reflect an increase of \$4.7 million in Fiscal Year 2023, with the remaining years of the Outlook reflecting similar increases per year. The changes in franchise fees is a result of the San Diego Gas & Electric statement received in February 2022, which provided an updated base amount to which growth was applied. This resulted in an increase to Fiscal Year 2023 of a net \$2.2 million with slightly higher increases per year through Fiscal Year 2027.

Baseline expenditures are recalculated based on the expenditure additions included in the Fiscal Year 2023 Adopted Budget, incorporating salary increases from recently negotiated labor agreements and removing all one-time additions in Fiscal Year 2023. The primary changes to Fiscal Year 2023 baseline expenditures reflect a decrease of \$30.6 million to the City's updated Actuarial Determined Contribution (ADC) payment per the most recent actuarial report from SDCERS for June 30, 2021. Additional details are included in the General Fund Revenues and General Fund Expenditures sections of this Volume.

The Fiscal Year 2024 through Fiscal Year 2027 expenditures reflect updates to the ADC payment based on the latest actuarial report from the SDCERS and fiscal impacts for the recently negotiated salary increases based on current approved MOU agreements with the REOs. For those fiscal years for which there are no MOU agreements with the REOs, the outlook continues to assume a 3.05 percent salary increase, consistent with the assumption used by SDCERS actuary. Additionally, these changes to baseline expenditures includes impacts from approved General Fund department restructures to commence in Fiscal Year 2023 and projects subsequent adjustments to the Infrastructure Fund transfer for each year of the updated forecast as a result of increased sales tax projections and projected fluctuations in the California Consumer Price Index (CCPI). Per the Proposition H calculation, the sales tax increment portion is calculated by applying the annual change in sales tax revenue when compared to the sales tax baseline of Fiscal Year

# Citywide Budget Overview

2016 actual receipts, adjusted by the CCPI. The actual CCPI will ultimately determine the final required contribution amount per fiscal year of the outlook.

Lastly, the updated Outlook does not include any future fiscal impacts from the reversal of Proposition B or any General Fund reserve contributions and does not account for enhancements to programs or services, other than what has been included in the Fiscal Year 2023 Adopted Budget. A full update to the Five-Year Financial Outlook for Fiscal Year 2024-2028 will be released in early November 2022 following the standard timeline.

## Fiscal Year 2023 Critical Expenditures

In addition to solving the baseline revenue shortfall, the Fiscal Year 2023 Adopted Budget also required balancing the need to maintain current services and address the needs of residents by investing in: the right of way, public safety levels, capital improvement projects, parking enforcement, streets, parks and library facilities, and expanding homeless shelters and services. New services include efforts to comply with stormwater regulations, achieve climate action plan goals, enhance and implement state requirements associated with Organics Waste Diversion and Sidewalk Vending Ordinance. Notable additions to maintain current services include funding for compensation increases with the City's Recognized Employee Organizations and unrepresented employees, and funding for positions filled in prior fiscal years, but not yet added in the annual budget. Program summaries for the Infrastructure Fund, Climate Equity Fund, Homelessness Programs and Services, Climate Action Plan, Organics Collection Program mandated by State Senate Bill 1383, and Vision Zero are included in the following sections.

For a summary of all significant budget adjustments included in the General Fund, please refer to the General Fund Expenditures Section of this Volume.

## Infrastructure Fund (Charter Section 77.1)

In June 2016, voters approved Proposition H, requiring the City to dedicate specific sources of revenue to fund new General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure.

The calculation to fund the new Infrastructure Fund is based upon the following:

- Sales Tax Increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline of Fiscal Year 2016 actual receipts, adjusted by the California Consumer Price Index (CCPI) for Fiscal Year 2018 through Fiscal Year 2043
- General Fund Pension Cost Reduction – any amount if pension costs for any fiscal year are less than the base year of Fiscal Year 2016 for Fiscal Year 2018 through Fiscal Year 2042

Prior to Fiscal Year 2023, the calculation to fund the Infrastructure Fund included a Major Revenues Increment based on an amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees. However, the City Charter only requires this increment for Fiscal Year 2018 through Fiscal Year 2022.

Based on this calculation, the Fiscal Year 2023 Infrastructure fund contribution totals \$28.4 million. This amount is primarily attributed to the sales tax increment calculation; the General Fund Pension Cost Reduction calculation remains above the base year of Fiscal Year 2016, despite a decrease in the Actuarially Determined Contribution (ADC).

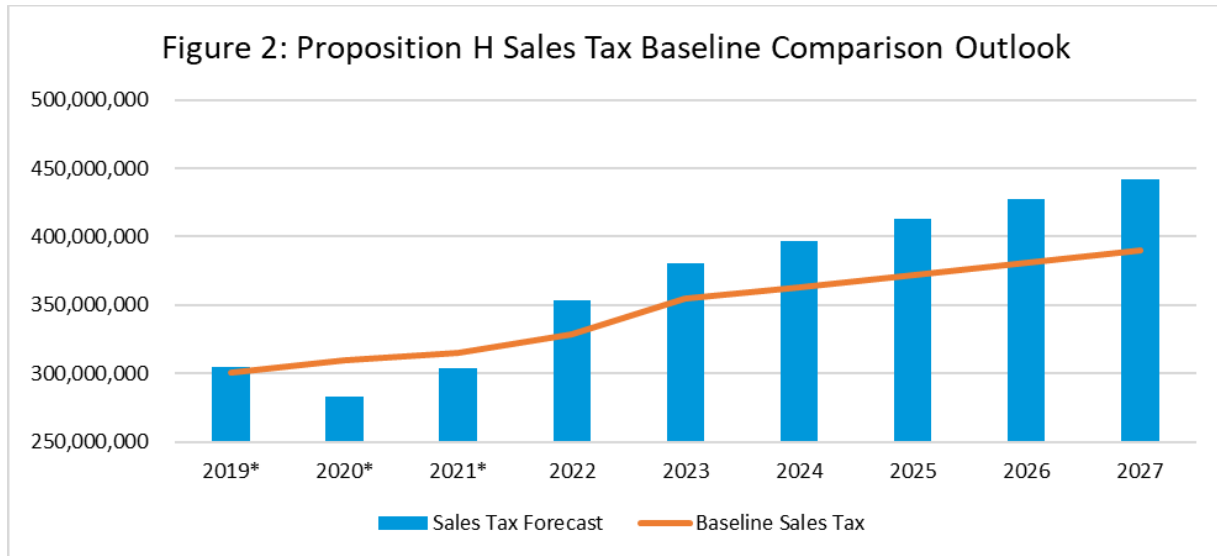
Based on the definitions in Charter Section 77.1, the amount of \$28.4 million is required to be deposited into the Infrastructure Fund for Fiscal Year 2023 unless the Mayor requests the suspension of section 77.1 for one fiscal year and two thirds of the City Council approves that suspension. For Fiscal Year 2023, the budget allocates \$28.4 million to the City Capital Improvements Program (CIP), of which \$1.8 million is for



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existing General Fund facilities, \$2.0 million is for new fire stations, \$8.5 million is for transportation projects, including Vision Zero projects and streetlight upgrades, and \$16.2 million is for Parks & Recreation projects.

**Figure 2: Proposition H Sales Tax Baseline Comparison Outlook** illustrates a comparison outlook between the calculated baseline for sales tax and the contribution to the Infrastructure Fund. The Baseline sales tax is subject to change and adjusted by the California Consumer Price Index (CCPI) for each fiscal year of the outlook years.



Note: 2019-2021 Sales Tax amounts represent actual revenues collected.

## Climate Equity Fund

The Climate Equity Fund (CEF) was established in Fiscal Year 2022 with the goal of providing additional funding for City infrastructure projects to enable underserved communities to better respond to the impacts of climate change. In order to be eligible to receive CEF funding, projects must have an impact on reducing greenhouse gas emissions, enhancing safety in the public right-of-way, relieving congestion, or achieving other climate equity concerns and be located in a Community of Concern as identified using the Climate Equity Index. In accordance with the City Council resolution the minimum annual allocation to CEF eligible projects is:

- One percent of the total annual revenue received through TransNet
- One percent of the total annual received through Gas Tax
- 10 percent of the total General Fund revenue received through the annual gas and electric franchise fees

The Fiscal Year 2023 Adopted Budget includes \$7.0M of allocations of CEF funding. A detailed list of planned projects is included in Volume III of the adopted budget.

## Homeless Programs and Services

The Fiscal Year 2023 Adopted Budget includes \$73.7 million for homelessness programs and services, with \$28.8 million budgeted in the General Fund, \$250,000 budgeted in the Low- and Moderate-Income Housing Asset Fund (LMIHAF) and \$44.7 million in grant funding the City anticipates receiving.

General Fund, LMIHAF and Grant Funding allocations are shown in **Table 5** below.

# Citywide Budget Overview

**Table 5: Homeless Programs and Services by Department and Fund**

General Fund	FY 2023 Adopted Budget
<b>Homelessness Strategies &amp; Solutions Department</b>	
Homeless Shelters and Services Programs	\$ 19,496,978
Coordinated Outreach	3,000,000
PEER Program	250,000
Coordination of City Homeless Programs and Services <sup>1</sup>	2,410,629
<b>Total Homelessness Strategies &amp; Solutions Department</b>	<b>\$ 25,157,607</b>
<b>Police Department</b>	
Homeless Outreach Team (HOT)	3,613,372
<b>Total Police Department</b>	<b>\$ 3,613,372</b>
<b>Total General Fund</b>	<b>\$ 28,770,979</b>
<b>Low- to Moderate-Income Housing Asset Fund</b>	
Homelessness Response Center	250,000
<b>Total Low- to Moderate-Income Housing Asset Fund</b>	<b>\$ 250,000</b>
<b>Grant Funding</b>	
Community Development Block Grant (CDBG)	2,316,756
Emergency Solutions Grant (ESG)	1,031,565
Homeless Housing, Assistance and Prevention (HHAP)	41,353,357
<b>Total Grant Funding</b>	<b>\$ 44,701,678</b>
<b>Total Citywide Resources</b>	<b>\$ 73,722,657</b>

Note: Table is not intended to capture all complementary Homeless Programs and Services related costs within the City.

<sup>1</sup> The General Fund is anticipated to be reimbursed \$394,000 by the Homeless Housing, Assistance and Prevention (HHAP) grant funding for eligible expenses associated with the administration of the HHAP grants.

The Fiscal Year 2023 Adopted Budget includes \$25.2 million from the General Fund in the Homelessness Strategies & Solutions Department for the following three homeless programs and services:

- Homeless Shelters and Service Programs
- Coordinated Outreach
- PEER Program
- Coordination of City Homeless Programs and Services

## Homeless Shelters and Services Program

The City of San Diego partners with agencies to operate congregate and non-congregate shelters which serve individuals experiencing homelessness. These shelters provide meals, restrooms, showers, case management, housing navigation, mental health and substance abuse services and referrals, as well as COVID-19 testing and vaccinations.

In Fiscal Year 2023, the City will fund operations at up to 14 shelters throughout the City with \$18.8 million of General Fund, including the following:

- Paul Mirabile Interim Housing Shelter
- Connections Interim Housing Shelter
- Bishops Housing Shelter

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- 17th & Imperial Emergency Bridge Shelter
- Criminal Diversion Program
- Safe Haven
- Emergency Harm Reduction Center
- Shelters for Youth
- Non-congregate Shelter for Families
- Non-congregate Shelter for Seniors

In addition to these shelter programs the General Fund will provide \$740,000 to support the following services:

- Serial Inebriate Program
- Homelessness Response Center
- Inclement weather shelter support

## Coordinated Outreach

The City's Coordinated Street Outreach Program uses trained social workers and peer specialists to connect unsheltered residents with shelter, housing, and supportive services. Case managers practice the "Housing First" principles, working with clients to build individualized plans to move people from unsheltered conditions into housing. The program takes a coordinated approach to ensuring adequate and equitable coverage of outreach teams throughout the City and works to identify trends and proactively respond to critical areas throughout the City.

The Fiscal Year 2023 Adopted Budget includes \$2.5 million in the General Fund to support this program, in the Homelessness Strategies & Solutions Department, as well as an additional \$500,000 for a multidisciplinary outreach program pilot.

## Homelessness Program for Engaged Educational Resources (PEER) Program

In an effort to prepare students in post-secondary education to work in the homelessness services sector and to build up the workforce, the City of San Diego has funded programming at San Diego City College to provide a degree certificate program in homeless services. Counselors recruit students who are majoring in social service degree programs to obtain a certificate in homeless services.

The Fiscal Year 2023 Adopted Budget includes \$250,000 in the General Fund to support this program in the Homelessness Strategies & Solutions Department.

## Coordination of City Homeless Programs and Services

The Fiscal Year 2023 Adopted Budget also includes \$2.4 million in the Homelessness Strategies & Solutions Department for personnel and non-personnel expenditures associated with staff coordinating citywide homeless programs and services. The Fiscal Year 2023 Adopted Budget includes the addition of three positions: 2.00 Program Coordinators and 1.00 Senior Management Analyst. These positions are designated to expand capacity in key strategic areas; increase the City's in-house expertise on homelessness policies and programs; and implement stronger internal and external partnerships and coordination.

Additionally, the General Fund is anticipated to be reimbursed \$394,000 from HHAP grant funds for the administration of the block grants.

## Police Department Homelessness Outreach Team (HOT)

The Police Department's Homeless Outreach Team (HOT) uses a community-oriented policing approach to address the unique needs of the City's homeless population. HOT team leaders bring together behavioral health clinicians from the Psychiatric Emergency Response Team (PERT), public health nurses, and social

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workers from the County of San Diego Health and Human Services Agency to provide outreach and engagement services throughout the City of San Diego, in order to connect unsheltered individuals with available services. HOT engages with individuals, who may otherwise be subject to enforcement action for violation of various local ordinances and state statutes. Its approach is a means to connect individuals with services in a way that avoids contact with the criminal justice system.

The Fiscal Year 2023 Adopted Budget includes \$3.6 million from the General Fund to support personnel and non-personnel costs in the San Diego Police Department.

## Grant Funding for Homelessness Strategies & Solutions

In Fiscal Year 2023 there is \$2.3 million in Community Development Block Grant (CDBG) funding and \$1.0 million in Emergency Solutions Grant funding for homelessness related programs and services, as shown below. The City is also anticipated to leverage \$41.4 million from multiple funding rounds of the State's Homeless Housing, Assistance, and Prevention (HHAP) grants during Fiscal Year 2023 to address the immediate emergency needs of individuals and families experiencing homelessness or at imminent risk of homelessness. HHAP grants were allocated by the State in three rounds between Fiscal Year 2020 and Fiscal Year 2023.

## Community Development Block Grant (CDBG) and Emergency Solutions Grant Funding

In the Fiscal Year 2023 Adopted Budget, \$2.3 million in CDBG program allocations and \$1.0 million in Emergency Solution Grant (ESG) allocations are anticipated to fund homeless programs, services, and projects.

\$2.3 million in CDBG Block grant funding will support the following programs:

- Day Center for Homeless Adults
- Homelessness Response Center
- Interim Housing for Homeless Adults
- Shelter for Families

\$1.0 million in ESG funding will support the following programs:

- Connections Housing
- Rapid Rehousing
- Interim Housing for Homeless Adults

## Homeless Housing, Assistance and Prevention (HHAP) Funding

The Homeless Housing, Assistance, and Prevention (HHAP) grants are one-time block grants that provides local jurisdictions in the State of California with funding to support regional coordination and expand or develop local capacity to address their immediate homelessness challenges. The State awarded the City of San Diego with \$22.5 million in HHAP grant funding for round one of the Grant in 2020. In 2021, the City was awarded an additional \$10.6 million in round two funding, and is expecting the receipt of an additional \$27.5 million, which must be fully expended by June 30, 2027. In June 2020, the City Council approved the use of the round one \$22.5 million, and in June 2021, the City Council approved the use of the second-round funding of \$10.6 million. In June 2022, the third round of funding in the amount of \$27.5 million was approved by the City Council and subsequently submitted to the State for approval.

Through Fiscal Year 2022, it is projected that \$2.7 million in HHAP 1 and \$6.3 million in HHAP 2 will have been expended, leaving \$9.8 million remaining in HHAP 1 and \$4.3 million in HHAP 2 for the remaining expenditure period of the award, which is planned to be applied to cover Fiscal Year 2023 costs. In addition to the \$14.1 million from rounds one and two HHAP funding, there are planned expenditures of \$27.3

# Citywide Budget Overview

million from the third round of HHAP funding. In total, \$41.4 million from HHAP funded expenditures are planned in the Fiscal Year 2023 Adopted Budget. Adopted HHAP 3 funding allocations must be approved by the State.

In the Fiscal Year 2023 Adopted Budget, HHAP grant funding is planned for use in the following manner:

## ***Shelters and Services***

\$30.1 million is being allocated to support 1,250 shelter beds at following shelters:

- Bridge Shelter at 16th& Newton
- Single Adult Shelter in Golden Hall
- Families and Youth Shelter in Golden Hall
- Downtown Women's Shelter
- Non-congregate Family, Youth & Senior Bridge Housing
- Youth Scattered Site Shelter Beds
- New Congregate Sprung Shelter
- Safe Haven Shelter

## ***Storage Centers***

\$3.2 million in HHAP funding is being allocated to operate three storage centers across the City. These storage centers provide a secure, protected space for people experiencing homelessness in the city of San Diego to store their personal belongings on an ongoing basis.

## ***Safe Parking Program***

HHAP funding of \$1.3 million in the Fiscal Year 2023 Adopted Budget is designated for three safe parking lots across the City. These programs are designated parking lots for homeless individuals living out of their vehicles to safely stay overnight and be connected to services to help them obtain permanent housing.

## ***Coordinated Street Outreach***

\$2.1 million of HHAP funding is being designated for Coordinated Street outreach to amplify the General Fund contribution and ensure adequate and equitable coverage of outreach teams across the city.

## ***Family Reunification Program***

The family reunification program seeks to connect homeless individuals with family members and support systems across the United States. HHAP funding in the amount \$500,000 will continue to support this program in Fiscal Year 2023.

## ***Prosecution and Law Enforcement Assisted Diversion Services (PLEADS)***

PLEADS is a voluntary, pre-booking diversion pathway that allows individuals suspected of being under the influence of a controlled substance to avoid prosecution and jailtime by agreeing to seek support services. In the Fiscal Year 2023 Adopted Budget, HHAP funding in the amount \$207,000 has been allocated to continue the program.

## ***Rapid Rehousing***

HHAP programming includes \$1.2 million allocated to continue Rapid Rehousing programs currently in effect. Rapid Rehousing provides homeless individuals or individuals at imminent risk of becoming homeless with identification of housing, short-term rental assistance, and other services.

## ***Administrative Costs***

A total of \$2.7 million in costs to administer the HHAP programs are planned for Fiscal Year 2023. These costs are charged by City staff and staff from San Diego Housing Commission.



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## Implementation of the Climate Action Plan

In December 2015, the City Council adopted the Climate Action Plan (CAP). The CAP set greenhouse gas (GHG) emissions reduction targets for 2020 (15.0 percent reduction) and 2035 (50.0 percent reduction) from a 2010 baseline. The CAP identifies goals and actions in the following five strategic areas to reach or exceed GHG targets and ensure the City is prepared for a changing climate:

- Energy & Water Efficient Buildings
- Clean & Renewable Energy
- Bicycling, Walking, Transit & Land Use
- Zero Waste
- Climate Resiliency

On August 2, 2022 the City Council adopted the 2022 Climate Action Plan, setting a new goal of net zero by 2035. Staff is developing an Implementation Plan that will include further information on funding needs, performance metrics, time frame, and implementation pathways. Staff is committed to having a draft of the Implementation Plan complete in advance of the Mayor's budget proposal for Fiscal Year 2024.

Over the next five years of implementation of the CAP, City staff will report on progress to City Council and the public through annual progress reports and comprehensive GHG emissions inventories at least every two years, depending on data availability. Additionally, in response to the 2020 CAP audit, staff is working on an Administrative Regulation (AR) to establish annual department-level work plans for the implementation of the CAP with established responsibilities for overall CAP implementation.

The City will accelerate the adoption of electric vehicles, incentivize employees to work remotely, encourage the use of alternative modes of transportation, and have successfully shifted 96 percent of city accounts to 100 percent clean energy through San Diego Community Power and anticipate the remaining accounts to be transitioning over the course of Fiscal Year 2023.

Principles of sustainability and projects that reduce GHG emissions or improve the economic, social, or environmental sustainability of the City are woven throughout many departments and functions within City operations. However, the City budget is structured by functional departments and not by sector or initiatives. Because the efforts that support the CAP cross many departments and are embedded in many different projects and initiatives, the CAP Implementation Budget Summary presented here highlights new funding which is requested through the City's official budget process to support the different strategic areas of the CAP to facilitate a discussion about implementation of the CAP. This analysis is based on the 2015 CAP, as the 2022 CAP had not been adopted at the time the analysis was completed. It is important to note that throughout the year there are other sources of funding (e.g. Community Development Block Grants) or budget adjustments that are not captured in this report but do assist in achieving the City's CAP goals.

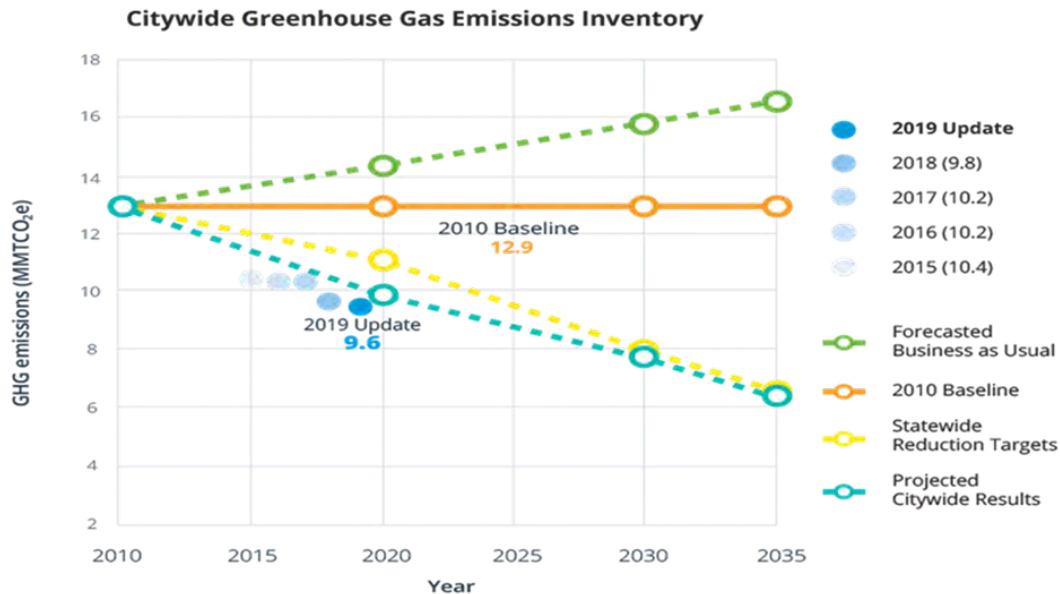
San Diego's CAP is considered a national model. The City is breaking new ground in policies, programs, and methodologies to implement the plan. As a national leader, techniques for implementing evolve and improve over time as processes are established, metrics are created or improved, and annual monitoring begins. The Fiscal Year 2023 Adopted Budget demonstrates that the City remains committed to keeping the economic, social, and environmental principles of sustainability at the forefront of decision-making.

## Progress Towards Achieving Climate Action Plan Goals

**Figure 3** shows the most recent citywide GHG inventory. The total GHG emissions from San Diego in 2019 were approximately 9.6 million metric tons CO<sub>2</sub>e (MMT CO<sub>2</sub>e), a 25 percent decrease in emissions from 2010. Decreases in GHG emissions from electricity consumption, transportation, solid waste and water use offset some increase seen from natural gas consumption and wastewater production year-over-year. The City is planning to have an updated inventory of GHG emissions in Fiscal Year 2024. The budget analysis incorporated below was developed using the strategies and actions from the 2015 CAP, as the 2022 CAP had not been adopted at the time the analysis was completed.

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**Figure 3: Citywide Greenhouse Emissions Inventory and Projections**



## Summary of Climate Action Plan Adopted Budget

**Table 6** is a summary of investments across City departments that support the five strategic areas of the CAP. The investment amounts represent new resources included in the Fiscal Year 2023 Adopted Budget. These new resources are added to existing CAP investment in the departments' base budgets (continuing appropriations).

**Table 6: Funding Across City Departments and Funds**

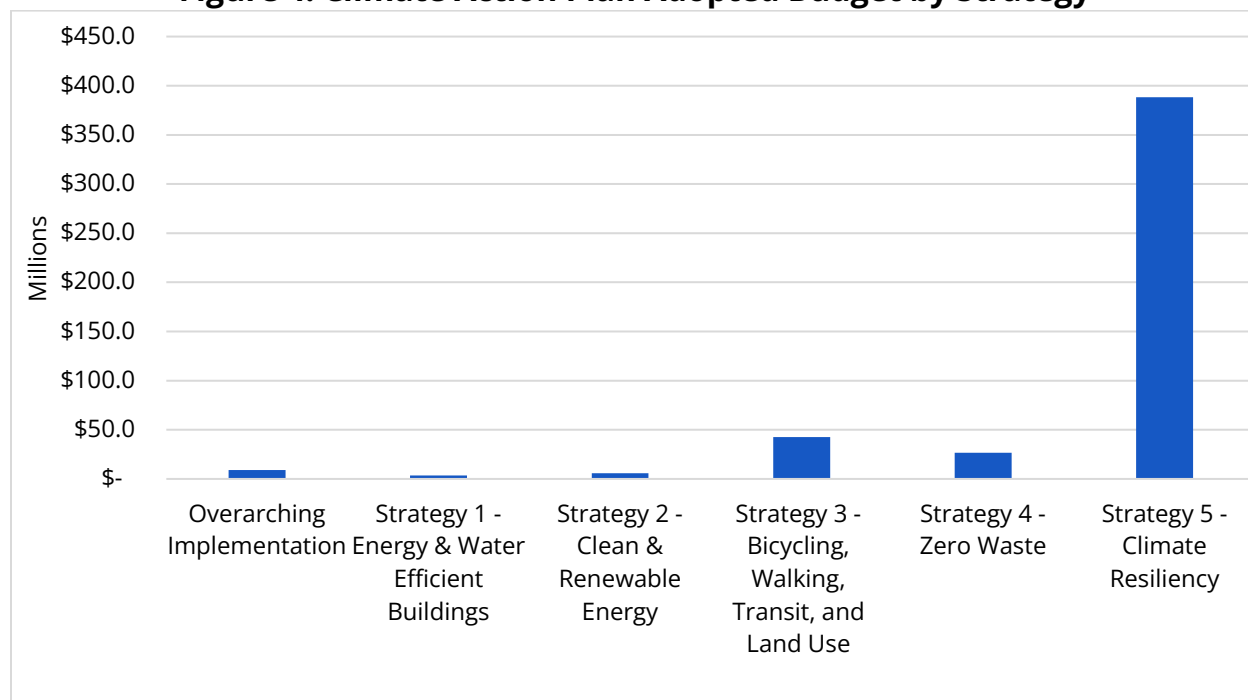
Climate Action Plan Fiscal Year 2023 Adopted Budget <sup>1</sup>			
Strategy	Direct	Indirect	Total
Overarching Implementation	\$497,741	\$8,537,626	\$9,035,367
Strategy 1 - Energy & Water Efficient Buildings	3,123,078	300,000	3,423,078
Strategy 2 - Clean & Renewable Energy	4,396,081	1,495,853	5,891,934
Strategy 3 - Bicycling, Walking, Transit, and Land Use	41,121,166	1,518,547	42,639,713
Strategy 4 - Zero Waste	23,570,089	2,951,078	26,521,167
Strategy 5 - Resiliency	10,556,395	377,710,042	388,266,436
<b>Total</b>	<b>\$83,264,549</b>	<b>\$392,513,146</b>	<b>\$475,777,695</b>

<sup>1</sup>Table may not foot due to rounding.

This budget analysis identifies both direct and indirect CAP efforts. Direct CAP efforts are explicitly identified as actions in the CAP (e.g. landfill gas capture) or directly support the CAP GHG reduction goals (e.g. increasing sidewalks or bikeways to increase walking or biking). Indirect CAP efforts are not explicitly referenced in the CAP or only partially support the CAP through climate change efforts (e.g. funding for the Pure Water Program, which supports climate resiliency through a diversified water supply and water results to help prepare or prevent periods of drought). **Figure 4** is a representation of these investments by each CAP strategy.

# Citywide Budget Overview

**Figure 4: Climate Action Plan Adopted Budget by Strategy**



## Organics Collection – State Senate Bill 1383

In September 2016, Governor Brown signed into law State Senate Bill 1383 (SB 1383) establishing methane emissions reduction targets in a statewide effort to reduce emissions of Short-lived Climate Pollutants. SB 1383 establishes targets of a 50.0 percent reduction in the level of the statewide disposal of organic waste from 2020, with a 75.0 percent reduction by 2025. The City was required to adopt an ordinance by January 1, 2022; The first and second readings of the City's ordinance were heard at City Council in April. The ordinance took effect on June 8, 2022. The City must implement the following:

- Expand organics collection citywide, including amendments to the Franchise Hauler Agreements
- Adoption of an enforcement mechanism
- Establish an edible food recovery program
- Procurement of recovered organic waste products
- Tracking and reporting of metrics to California's Department of Resources Recycling and Recovery
- Conduct education and outreach
- Development of organic waste processing capacity
- Conduct escalating mandatory enforcement

Full implementation of SB 1383 requirements will be phased over several years and will include upgrading facilities, additional vehicles, contracts, equipment, software and supplies, and the addition of approximately 130 positions. The Fiscal Year 2023 Adopted Budget includes a total of \$17.4 million across various funds to support implementation of SB 1383. This includes a base budget amount of \$9.5 million and an increase of \$7.9 million from the Fiscal Year 2022 Adopted Budget. This increase includes \$5.5 million in the General Fund, \$1.4 million in the Recycling Fund, and \$1.0 million in the Refuse Disposal Fund. Funding will be used for food waste education and outreach, container roll out, vehicles, vehicle routing software, equipment and outfitting, and the addition of 34.00 FTE positions.

**Table 7** displays the Fiscal Year 2023 Adopted Budget for SB 1383 by fund.

# Citywide Budget Overview

**Table 7: State Senate Bill 1383 by Fund**

General Fund	FY 2023 Adopted Budget <sup>1</sup>
<b>Environmental Services</b>	
Personnel Expenditures	\$ 8,822,014
Non-Personnel Expenditures	\$ 6,283,157
<b>General Fund Total</b>	<b>\$ 15,105,171</b>
<b>Recycling Fund</b>	
<b>Environmental Services</b>	
Personnel Expenditures	\$ 145,435
Non-Personnel Expenditures	\$ 1,230,472
<b>Recycling Fund Total</b>	<b>\$ 1,375,907</b>
<b>Refuse Disposal Fund</b>	
Environmental Services	
<b>Personnel Expenditures</b>	<b>\$ 148,436</b>
<b>Non-Personnel Expenditures</b>	<b>\$ 811,200</b>
<b>Refuse Disposal Fund Total</b>	<b>\$ 959,636</b>
<b>Total Fiscal Year 2023</b>	<b>\$ 17,440,714</b>

<sup>1</sup>The table includes the anticipated budgeted personnel expenditure savings associated with the positions.

## Mobility Master Plan

The Fiscal Year 2023 Adopted Budget includes \$350,000 to continue the development of a Mobility Master Plan that will identify the most effective and transformative mobility improvements with the goal of helping the City achieve the State's greenhouse gas (GHG) reduction targets. The Mobility Master Plan will help the City implement the Climate Action Plan, and create a more balanced, multi-modal transportation network for access of all ages and abilities, while minimizing environmental and neighborhood impacts. The plan will include outreach with targeted strategies to ensure equitable engagement of the City stakeholders. Additionally, the plan will assist the City's project prioritization process by aligning projects with the long-range mobility planning processes, climate goals, and equity considerations while creating a healthier, safer, and more sustainable transportation network and City.

The Fiscal Year 2023 Adopted Budget also includes \$250,000 to develop Complete Street Design Guidelines in conjunction with the Mobility Master Plan. These design guidelines are needed to ensure that San Diego street design considers the full range of users for every roadway type. Design guidelines will allow for utilization of innovated engineering solutions when designing construction projects in the right-of-way. The standards for pedestrian and bicycle facilities may include pedestrian promenades, paseos, plazas, alley activation, and different types of barriers to consider in the implementation of separated and protected bikeways, as well as street lighting, transit stops, utilities, landscaping, and signage.

## Vision Zero

The City remains committed to Vision Zero efforts to eliminate all traffic fatalities and severe injuries in San Diego.

# Citywide Budget Overview

In the Fiscal Year 2023 Adopted Budget, \$28.9 million will be allocated to implement projects that support the City's Vision Zero goals, including \$3.7 million for bicycle facilities, \$7.8 million for new sidewalk installations, \$3.7 million for traffic signals, \$8.2 million for medians, \$1.7 million for traffic calming, and \$3.9 million for new streetlights. **Table 8** displays the allocation of funds to applicable Vision Zero projects.

**Table 8: Vision Zero Projects**

Vision Zero Project Type/Grouping	Project ID	FY 2023 Adopted Budget <sup>1</sup>
<b>Bicycle Facilities</b>		
Bike Racks Citywide	O&M	50,000
Bike Striping Citywide	O&M	400,000
Safe & Sustainable Transportation All Ages & Abilities Team (STAAT)	O&M	1,100,000
<b>Bicycle Facilities</b>	<b>AIA00001</b>	<b>\$ 2,100,000</b>
AC Water & Sewer Group 1049 Bike Lane	New	75,000
College West Improv 1 Bike Lane	New	100,000
College West Improv 3 Bike Lane	New	100,000
Morena Pipeline Bike Lane	B22107	375,000
Murphy Canyon Trunk Sewer Repair/Rehab Bike Lane	New	75,000
Park Boulevard Bus Lane-Cycle Track	New	500,000
Pure Water Bike Lane	New	800,000
Sewer & AC Water Group 763 Bike Lane	New	75,000
<b>Bicycle Facilities Total</b>		<b>\$ 3,650,000</b>
<b>Medians</b>		
<b>Median Installation</b>	<b>AIG00001</b>	<b>\$ 8,175,000</b>
6th & Juniper Roundabout	B20142	1,900,000
Carmel Mtn/Carmel Country Roundabout	B21102	2,900,000
Chatsworth BI RRFB & Ped Refuge Island	B21117	375,000
Crown Point Drive Roundabouts	B18009	3,000,000
<b>Medians Total</b>		<b>\$ 8,175,000</b>
<b>Sidewalks</b>		
<b>New Walkways</b>	<b>AIK00001</b>	<b>\$ 789,000</b>
54th-Market to Santa Margarita Sidewalk	B18158	170,000
73rd Street and El Cajon Boulevard to Saranac Street	B18017	30,000
ADACA Woodman St-Cielo to Pagel PL Sidewalk	B18159	100,000
Elm Av (14th to Thermal) Sidewalk	B22001	100,000
Howard Ave-Village Pine to Iris Sidewalk	B18019	25,000
Sea World Dr Sidewalk	B22059	100,000
Wightman-Ogden to Shiloh Sidewalk	B18039	264,000
<b>Sidewalk Repair and Reconstruction</b>	<b>AIK00003</b>	<b>\$ 7,000,000</b>
Sidewalk Replacement Group 2331	New	2,000,000
Sidewalk Replacement Group 2332	New	2,000,000
ADA Curb Ramps Projects	New	3,000,000
<b>Sidewalks Total</b>		<b>\$ 7,789,000</b>



# Citywide Budget Overview

Vision Zero Project Type/Grouping	Project ID	FY 2023 Adopted Budget
<b>Signals - Calming/Speed Abatement</b>		
<b>Traffic Calming</b>	<b>AIL00001</b>	<b>\$ 1,700,000</b>
1st Ave and A St Curb Extension	B19043	100,000
Citywide RRFBs - Smart Growth Area	New	70,000
Gompers Prep Academy/47th Street Safety Enhancements	New	700,000
Kettner Boulevard & Palm Street Hybrid Beacon	B18046	30,000
Milton and Bergener - Longfellow Elementary	New	450,000
Osler Street Traffic Calming	New	100,000
San Ysidro Middle School	New	250,000
<b>Signals - Calming/Speed Abatement Total</b>		<b>\$ 1,700,000</b>
<b>Streetlights - Citywide</b>		
<b>Installation of City-Owned Streetlights</b>	<b>AIH00001</b>	<b>\$ 2,655,100</b>
Castle Neighborhood New Street Lights	B19080	350,000
Citywide Streetlights Group 1601	B16007	100,000
Citywide Streetlights Group 1602	B16008	25,000
Citywide Streetlights Group 1801	B18012	50,000
Citywide Streetlights 1901	B19052	125,000
Streetlight Installation in Council District 4	New	800,000
Streetlight Installation in Council District 7	New	400,000
Streetlight Installation in Council District 8	New	805,100
<b>Street Light Circuit Upgrades</b>	<b>AIH00002</b>	<b>\$ 1,000,000</b>
Kensington Heights #3 Series Circuit Upgrade	New	250,000
Sunset Cliffs Devonshire Series Circuit Upgrade	New	250,000
Kensington Heights #2 Series Circuit Upgrade	B17146	500,000
<b>Streetlights - Citywide Total</b>		<b>\$ 3,655,100</b>
<b>Traffic Signals</b>		
<b>Traffic Signal Modification</b>	<b>O&amp;M</b>	<b>300,000</b>
<b>Traffic Signals -- Citywide</b>	<b>AIL00004</b>	<b>\$ 2,860,850</b>
31st St & Market St School Traffic Signal	B15014	280,000
47th Street and Hartley St HAWK Hybrid Beacon	New	500,000
47th Street and Solola Avenue Traffic Signal	B20141	450,000
El Cajon Blvd HAWKS	B22000	730,850
Mercado Dr @ Del Mar Heights Rd Traffic Signal	B22046	430,000
Mississippi Street and El Cajon Boulevard	B20140	
Torrey Pines Road Pedestrian Hybrid Beacon	B20146	100,000
<b>Traffic Signals Modification</b>	<b>AIL00005</b>	<b>\$ 750,000</b>
Ash Street Signal Mods	B18069	450,000
Mid-City & Eastern Area Signal Mods	B17128	150,000
Traffic Signal Mods Grp 19-02	B19071	150,000
<b>Traffic Signals Total</b>		<b>\$ 3,910,850</b>
<b>Total Vision Zero Project Type/Grouping</b>		<b>\$ 28,879,950</b>

# Citywide Budget Overview

## Mitigation Actions

City staff completed a comprehensive review to develop mitigation actions to address the baseline revenue shortfall and fund the critical expenditures mentioned above. The Fiscal Year 2023 Adopted Budget includes the use of a significant amount of American Rescue Plan Act (ARPA) funds, use of fund balance for various special revenue and internal service funds, and the partial suspension of the General Fund Reserve Contributions and the Risk Management Reserve Contributions.

## One-Time Resources

Below are additional details regarding one-time resources used as mitigation actions to address the baseline revenue shortfall and fund critical expenditures:

- Use of \$147.6 million from the American Rescue Plan Act of 2021. These will be used as revenue replacement for general governmental services, which will provide the necessary resources to add and maintain funding for critical expenditures related to the continued response to the negative impacts from the COVID-19 pandemic.
- Use of \$9.0 million from the Monsanto Class Action Settlement that is projected to be available in Fiscal Year 2023. This settlement is based on the Round-UP litigation that was anticipated but not received in Fiscal Year 2022.
- Use of \$8.1 million from the Short-Term Residential Occupancy Program licensing.
- Use of \$7.9 million from the Pension Payment Stabilization Reserve that is projected to be available in Fiscal Year 2023. The use of this reserve will be used to mitigate potential increases associated with the reversal of Proposition B. The Pension Payment Stabilization Reserve is maintained to mitigate service delivery risk due to increases in the ADC as calculated in the most recent Actuarial Valuation Report produced by the San Diego City Employees' Retirement System's actuary.
- Use of \$7.4 million in fund balance from various non-general funds. These funds include the Information Technology Funds, Fleet Operations Operating Fund, and Energy Conservation Fund
- Use of \$5.2 million from the Environmental Growth Funds.
- Partial suspension of the General Fund Reserve Contribution which was projected to be \$24.3 million.
- Suspend the Risk Management Reserve contribution which was projected to be \$3.4 million.

## The American Rescue Plan Act of 2021 (ARPA)

The American Rescue Plan Act of 2021 was passed on March 11, 2021, which, based on current estimates, allocated \$299.7 million in Coronavirus State and Local Fiscal Recovery Funds to the City. The ARPA provides additional relief to address the continued impact of COVID-19 and aid to states and local governments for direct and flexible relief. The bill expands on the Coronavirus Response and Relief Supplemental Appropriations Act of 2021 (CRRSAA) that was enacted on December 27, 2020 and provides economic state and local aid. The Fiscal Year 2023 Adopted Budget includes \$ 147.6 million in Coronavirus State and Local Fiscal Recovery Funds, while the remaining funds are planned to cover future expenditures in Fiscal Year 2024. In accordance with the ARPA language, funds may be used to:

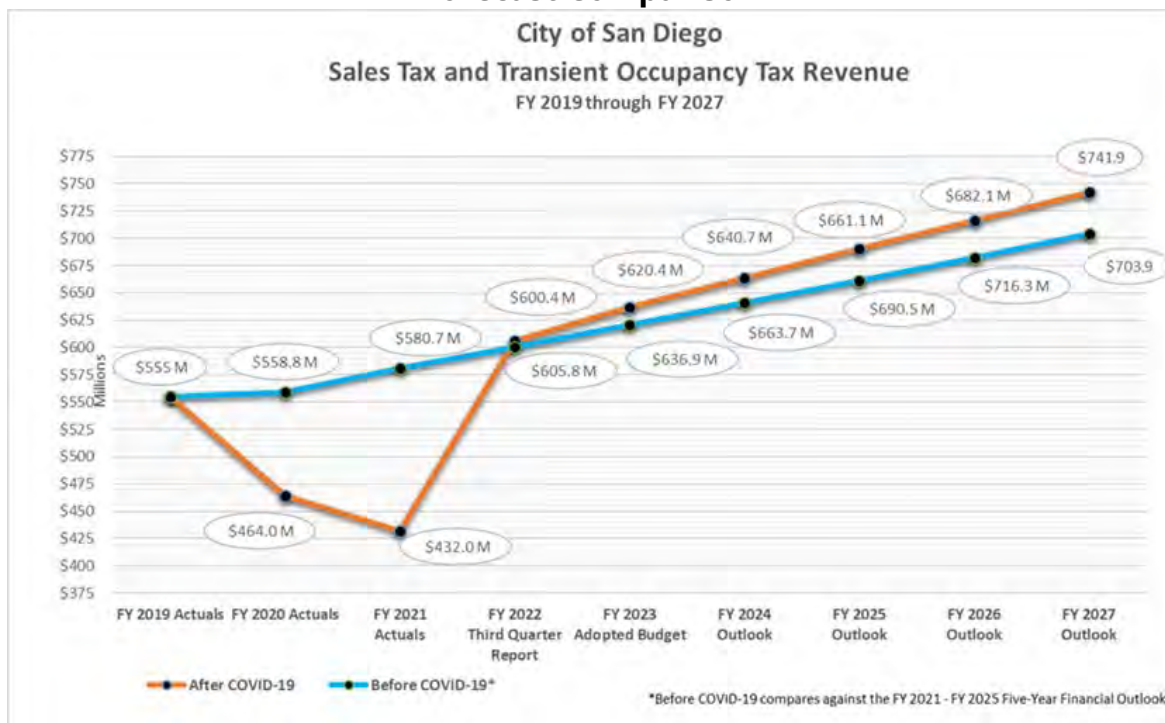
- Provide government services to the extent of reduction in revenue due to COVID-19 relative to revenues collected in the most recent full fiscal year prior to the emergency
- Respond to COVID-19 or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality
- Provide premium pay up to \$13 an hour to eligible municipal or county workers performing essential services to respond to COVID-19. This provision is capped at a maximum benefit of \$25,000 per eligible worker
- Make necessary investments in water, sewer, or broadband infrastructure

# Citywide Budget Overview

The funds were provided to the City in two tranches and the ARPA funds provided by this legislation can be used through December 31, 2024.

The \$147.6 in Coronavirus State and Local Fiscal Recovery Funds will be used as revenue replacement for general governmental services, which will provide the necessary resources to maintain funding for the provision of governmental services. To substantiate the use of these funds for revenue replacement, it is important to demonstrate the extent of revenue reduction when compared to the most recent full fiscal year prior to the COVID-19 emergency. The ARPA guidelines allowed for a growth adjustment of 5.2 percent from the baseline year revenue (Fiscal Year 2019) or the City's average annual revenue growth rate in the three fiscal years prior to the pandemic<sup>19</sup>. In accordance with the terms of the ARPA, the revenue loss from the COVID-19 pandemic has resulted in projected revenue loss of \$406.0 million in general revenues from Fiscal Year 2020 through Fiscal Year 2021, as compared to Fiscal Year 2019 levels. The guidelines allow for the extent of reduction in revenue to be calculated from the total of four calendar years from 2020 to 2023. The funds cannot be used for offsetting tax cuts or for pension liabilities, therefore, the City will continue to ensure that the funds allocated adhere to federal guidelines. As demonstrated by the \$406.0 million revenue loss estimate based on only two of the four eligible fiscal years, this substantiates that the total amount of revenue loss to the City is greater than the City's total allocation of ARPA funds of \$299.7 million.

**Figure 5: Fiscal Year 2019-2027 Sales Tax and Transient Occupancy Tax Forecast Comparison**



As reflected in **Figure 5**, Sales Tax and Transient Occupancy Tax were the City's two major revenues most impacted by the COVID-19 pandemic. When comparing the revenues from the pre-pandemic trend as forecasted in the Fiscal Year 2021- 2025 Five-Year Financial Outlook Report released in November 2019, this results in a projected revenue loss of \$221.7 million by Fiscal Year 2023. Although Sales Tax has fully

<sup>19</sup> On January 6, 2022, the U.S. Department of Treasury (DoT) issued their "Final Rule" which takes effect on April 1, 2022. This changed the growth adjustment rate from 4.1% to 5.2% and allowed the Department of Finance to calculate the revenue loss with either at the end of each calendar year or the end of each fiscal year.

# Citywide Budget Overview

recovered and surpassed pre-pandemic trends, Transient Occupancy Tax revenue has taken longer to recover due to the previous restrictions on group events, and limited business and international travel. The Transient Occupancy Tax revenue is projected to reach pre-pandemic levels in Fiscal Year 2023, however, not yet reaching pre-pandemic trends in the outer years.

As mentioned earlier in the Fiscal Year 2023 - 2027 Financial Outlook section, the Fiscal Year 2023 Adopted Budget reflects a multi-year analysis and proposes the use of ARPA Funds from Fiscal Year 2022 through Fiscal Year 2024. The City has plans to use \$100.0 million in Fiscal Year 2022 to address the projected revenue shortfall based on the most recently released quarterly budget monitoring report, \$147.6 million in Fiscal Year 2023 to address the baseline revenue shortfall and critical expenditure additions, and \$52.1 million in Fiscal Year 2024 in order to maintain the proposed services in Fiscal Year 2023. This multi-year proposal allows the City to minimize budget reductions in the near term.

## Citywide Personnel Expenditures

The Fiscal Year 2023 Adopted Budget includes a total of \$1.10 billion in budgeted salaries and wages, and \$721.8 million for fringe expenditures or benefits, resulting in a total personnel budget of \$1.83 billion in personnel expenditures citywide. **Table 9** illustrates the budgeted FTE positions, salaries and wages, fringe, and total personnel expenditures by fund type. **Table 10** presents the change in positions based within job classifications from Fiscal Year 2022 to Fiscal Year 2023.

**Table 9: Fiscal Year 2023 Adopted Personnel Expenditures Budget**

Fund Type	Budgeted FTE Positions	Budgeted Salaries and Wages	Budgeted Benefits	Budgeted Personnel Expenses
General Fund	8,336.39	\$ 766,966,468	\$ 511,427,776	\$ 1,278,394,244
Special Revenue Funds	1,074.01	97,021,784	56,267,593	153,289,377
Enterprise Funds	2,947.02	207,918,574	132,910,878	340,829,452
Internal Service Funds	368.73	25,569,348	17,654,739	43,224,087
Other Funds <sup>1</sup>	51.00	5,748,464	3,556,583	9,305,047
<b>Total</b>	<b>12,777.15</b>	<b>\$ 1,103,224,638</b>	<b>\$ 721,817,569</b>	<b>\$ 1,825,042,207</b>

<sup>1</sup> Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

**Table 10: Total City FTE Position Changes Fiscal Year 2022 - 2023**

Fund Type	FY 2022 Adopted Budget	Additions	Reductions	Reorganizations	FY 2023 Adopted Budget	Change	Percent Change
General Fund	7,731.03	603.51	(62.45)	64.30	8,336.39	605.36	7.8 %
Special Revenue Funds	1,074.51	39.50	(7.00)	(33.00)	1,074.01	(0.50)	0.0 %
Enterprise Funds	2,747.69	240.11	(9.48)	(31.30)	2,947.02	199.33	7.3 %
Internal Service Funds	339.48	30.00	(0.75)	-	368.73	29.25	8.6 %
Other Funds <sup>2</sup>	51.00	-	-	-	51.00	-	0.0 %
<b>Total<sup>1</sup></b>	<b>11,943.71</b>	<b>913.12</b>	<b>(79.68)</b>	<b>0.00</b>	<b>12,777.15</b>	<b>833.44</b>	<b>7.0 %</b>

<sup>1</sup> Total number of budgeted positions includes positions from Maintenance Assessment Districts (MADs).

<sup>2</sup> Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE positions.

# Citywide Budget Overview

For details on all position changes, refer to Attachment A - Fiscal Year 2023 Changes in Full-time Equivalent (FTE) Positions in the Appendix.

## Salaries and Wages

The Fiscal Year 2023 Adopted Budget includes \$1.1 billion in budgeted salaries and wages, with \$767.0 million, or 69.5 percent, budgeted in the General Fund. **Table 11** presents the positions by labor group and fund type. **Table 12** displays the Fiscal Year 2023 Adopted Budget breakdown for salaries and wages by fund type.

**Table 11: Fiscal Year 2023 Adopted FTE Positions by Labor Group**

Labor Group	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds <sup>1</sup>	Labor Group Total
MEA	2,963.19	864.51	1,793.34	136.23	29.00	5,786.27
AFSCME LOCAL 127	1,185.35	39.00	961.50	172.25	-	2,358.10
POA	2,031.23	-	-	-	-	2,031.23
IAFF LOCAL 145	1,042.00	10.00	-	-	-	1,052.00
Unclassified / Unrepresented	592.40	108.50	108.82	35.25	18.00	862.97
Classified / Unrepresented	168.99	52.00	83.36	25.00	4.00	333.35
Teamsters Local 911	170.00	-	-	-	-	170.00
DCAA	172.23	-	-	-	-	172.23
Elected Officials	11.00	-	-	-	-	11.00
<b>Fund Total</b>	<b>8,336.39</b>	<b>1,074.01</b>	<b>2,947.02</b>	<b>368.73</b>	<b>51.00</b>	<b>12,777.15</b>

<sup>1</sup> Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

**Table 12: Fiscal Year 2023 Adopted Budgeted Salaries and Wages**

Salary and Wage Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Budgeted Salaries and Wages
Salaries/Add-on-Pays	\$ 702,515,958	\$ 106,779,930	\$ 223,753,785	\$ 27,309,269	\$ 5,755,476	\$ 1,066,114,418
Salary Savings	(2,039,374)	(281,565)	(688,064)	(44,292)	(9,390)	(3,062,685)
Vacation Pay In Lieu	6,732,840	1,577,184	1,859,429	238,636	-	10,408,089
Termination Pay/Annual Leave	1,779,632	148,545	293,349	117,165	-	2,338,691
Hourly Wages	13,060,640	378,612	1,038,127	80,233	2,378	14,559,990
Overtime	77,605,318	2,128,908	11,398,701	763,560	-	91,896,487
Other Personnel Expenditures	14,305,933	-	-	-	-	14,305,933
Budgeted Personnel Expenditure Savings	(46,996,479)	(13,709,830)	(29,736,753)	(2,895,223)	-	(93,336,285)
<b>Total</b>	<b>\$ 766,966,468</b>	<b>\$ 97,021,784</b>	<b>\$ 207,918,574</b>	<b>\$ 25,569,348</b>	<b>\$ 5,748,464</b>	<b>\$ 1,103,224,638</b>



# Citywide Budget Overview

The Fiscal Year 2023 Adopted Budget includes all general wage increases and special salary adjustments approved in the Municipal Employees Association (MEA), American Federation of State, County, and Municipal Employees (AFSCME Local 127), and the Deputy City Attorneys Association (DCAA) MOUs. At the time the Fiscal Year 2023 Adopted Budget was finalized, the Police Officers Association (POA), International Association of Firefighters (Local 145), and Teamsters (Local 911) were still in active negotiations for their Fiscal Year 2023 labor contracts, which were completed shortly after the end of the fiscal year.

## Budgeted Personnel Expenditure Savings

Budgeted Personnel Expenditure Savings (previously referred to as Vacancy Factor) is used as a budgeting tool to allocate resources that are projected to remain unspent to other priority needs. As part of the development of the Fiscal Year 2023 Adopted Budget, the City estimates an amount of personnel savings by department that is attributed to the following: vacancies, normal attrition, leaves of absence, under-filled positions, delays in the creation/filling of positions, time-dependent add-ons, unplanned termination pay and overtime, and variances in all personnel salary groups due to unforeseen circumstances. These estimates will require that departments monitor Fiscal Year 2023 personnel expenditures against available allocated appropriations, however, this does not prohibit departments from filling any budgeted positions. The Fiscal Year 2023 Adopted Budgeted Personnel Expenditures is \$93.3 million, representing an increase of \$27.0 million, or 41.0 percent, from the Fiscal Year 2022 Adopted Budget. Budgeted Personnel Expenditure Savings is included in **Table 12**. **Table 13** displays the budgeted personnel expenditure savings from Fiscal Year 2021 through Fiscal Year 2023.

**Table 13: Budgeted Personnel Expenditure Savings  
Fiscal Year 2021 – 2023**

Departments/Funds	FY 2021 Adopted Budget	FY 2022 Adopted Budget	FY 2023 Adopted Budget
City Attorney	\$ 603,242	\$ 1,407,245	\$ 2,099,306
City Auditor	91,333	94,986	-
City Clerk	36,941	101,995	158,678
City Council	85,852	67,395	-
City Treasurer	710,696	432,063	522,825
Commission on Police Practices	-	24,696	-
Communications	119,745	120,144	123,833
Compliance	-	65,869	93,750
Debt Management	126,672	60,007	122,153
Department of Finance	67,829	70,542	74,069
Development Services	339,123	383,269	746,190
Economic Development	547,445	265,101	255,912
Environmental Services	639,941	490,983	1,407,963
Fire-Rescue	9,789,879	6,656,512	6,579,965
General Services: Facilities Services	596,234	546,780	659,925
Homelessness Strategies & Solutions	-	89,286	-
Human Resources	115,398	89,286	81,732
Library	363,704	918,572	1,082,950
Mobility	-	211,410	-
Office of Emergency Services	194,636	74,090	93,750
Office of the Chief Operating Officer	-	-	314,000
Parks & Recreation	1,461,631	1,758,247	3,354,138

# Citywide Budget Overview

Departments/Funds	FY 2021 Adopted Budget	FY 2022 Adopted Budget	FY 2023 Adopted Budget
Performance & Analytics	117,229	121,918	-
Personnel	33,613	39,998	509,740
Planning	599,098	411,440	608,995
Police	20,419,506	17,790,832	21,372,414
Purchasing & Contracting	708,364	945,929	963,159
Race & Equity	-	-	227,316
Real Estate & Airport Management	255,611	-	-
Stormwater	451,754	832,408	2,695,867
Sustainability & Mobility	-	-	471,417
Transportation	1,770,632	1,793,346	2,374,432
<b>Total General Fund</b>	<b>\$ 40,246,108</b>	<b>\$ 35,864,349</b>	<b>\$ 46,994,479</b>
Airports Fund	\$ 117,229	\$ 79,498	\$ 144,142
Central Stores Fund	57,090	76,945	234,324
Development Services Fund	2,998,384	3,892,147	9,610,179
Energy Conservation Program Fund	-	-	230,000
Engineering & Capital Projects Fund	7,435,254	8,006,052	11,483,057
Facilities Financing Fund	69,950	138,617	76,386
Fire/Emergency Medical Services Transport Program Fund	47,986	47,986	535,390
Fleet Operations Operating Fund	810,557	1,078,726	1,999,665
GIS Fund	133,058	89,286	278,329
Golf Course Fund	169,143	200,832	470,326
Information Technology Fund	306,696	211,204	365,303
Metropolitan Sewer Utility Fund	3,451,825	4,068,373	5,079,864
Municipal Sewer Revenue Fund	3,378,643	3,539,558	3,858,731
OneSD Support Fund	171,704	211,204	428,729
Publishing Services Fund	-	-	43,960
Recycling Fund	705,912	440,359	535,234
Refuse Disposal Fund	539,355	528,652	1,401,273
Risk Management Administration Fund	368,317	148,309	387,274
Underground Surcharge Fund	33,613	67,437	67,291
Water Utility Operating Fund	6,095,062	7,598,768	8,637,004
Wireless Communications Technology Fund	94,674	74,003	475,345
<b>Total Non-General Fund</b>	<b>\$ 26,984,452</b>	<b>\$ 30,497,956</b>	<b>\$ 46,341,806</b>
<b>Total</b>	<b>\$ 67,230,560</b>	<b>\$ 66,362,305</b>	<b>\$ 93,336,285</b>

## Total Budgeted Fringe Allocations

Total budgeted fringe allocations are personnel costs that are non-wage related. The budgeted fringe allocation is composed of fixed fringe and variable fringe costs. Fixed fringe costs are targeted amounts that are set by specific obligations established through agreements with recognized employee organizations, City Ordinances, or the City's Reserve Policy. The targeted amounts are independent of current FTE position count or salary amounts. Fixed fringe costs include: the San Diego City Employees'

# Citywide Budget Overview

Retirement System's (SDCERS) Actuarially Determined Contribution (ADC); as well as contributions for Workers' Compensation, Long-Term Disability (LTD), Other Post-Employment Benefits (OPEB), Unemployment Insurance, and Risk Management Administration (RMA). These expenditures account for \$503.1 million or 69.7 percent of budgeted fringe allocations in Fiscal Year 2023. The remaining budgeted fringe allocations are variable fringe costs that are dependent on payroll activity, such as reductions or additions in staff, and salary increases or decreases. **Table 14** displays the citywide fringe allocation which totals \$721.8 million for Fiscal Year 2023, of which \$511.4 million, or 70.9 percent, is budgeted in the General Fund.

**Table 14: Fiscal Year 2023 Annual Budgeted Fringe by Fund Type**

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds <sup>1</sup>	Fringe Totals
Retirement ADC	\$ 283,841,501	\$ 29,106,017	\$ 62,007,644	\$ 7,401,130	\$ 1,970,097	\$ 384,326,389
Flexible Benefits/Other	97,242,589	11,775,376	31,569,812	4,595,499	661,131	145,844,407
Retiree Health/Other Post-Employment Benefits	43,419,782	5,177,929	14,598,406	1,894,437	290,139	65,380,693
Supplemental Pension Savings Plan	25,649,765	6,005,310	11,586,963	1,617,855	346,867	45,206,760
Workers' Compensation	29,558,300	456,685	4,437,935	1,030,088	27,717	35,510,725
Risk Management Administration	8,892,136	1,060,528	2,989,387	387,945	59,415	13,389,411
Medicare	10,276,139	1,375,486	2,883,296	368,131	83,322	14,986,374
Employee Offset Savings	5,453,675	395,551	611,320	92,258	56,251	6,609,055
Retirement DROP	1,956,895	197,958	553,488	69,565	15,979	2,793,885
Unemployment Insurance	799,369	112,022	248,750	31,611	7,290	1,199,042
Retiree Medical Trust	1,190,885	144,487	295,203	37,969	7,822	1,676,366
Retirement 401 Plan	944,608	151,529	443,803	41,135	10,464	1,591,539
Long-Term Disability	2,202,132	308,715	684,871	87,116	20,089	3,302,923
<b>Fund Type Totals</b>	<b>\$ 511,427,776</b>	<b>\$ 56,267,593</b>	<b>\$ 132,910,878</b>	<b>\$ 17,654,739</b>	<b>\$ 3,556,583</b>	<b>\$ 721,817,569</b>

<sup>1</sup> Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

# Citywide Budget Overview

## City Retirement Contributions

The City's payment for retirement benefits in the Fiscal Year 2023 Adopted Budget is \$384.3 million and its components are described in further detail below:

- The City's pension payment for Fiscal Year 2023 as of the June 30, 2021 actuarial valuation from the San Diego City Employees' Retirement System (SDCERS) is \$384.3 million, a decrease of \$30.6 million from the Fiscal Year 2022 Adopted Budget; approximately \$283.8 million, or 73.9 percent, of the ADC is budgeted in the General Fund. The prior actuarial valuation had projected an ADC increase for Fiscal Year 2023 of \$8.1 million. Instead, the ADC decreased by \$30.6 million primarily due to higher than anticipated investment gains and to a lesser extent, \$3.0 million in liability experience gains.

## Flexible Benefits

An Internal Revenue Service (IRS) qualified cafeteria-style benefits program is offered to all eligible employees. All employees in one-half, three-quarter, or full-time status are eligible. The Fiscal Year 2023 Adopted Budget for Flexible Benefits is \$145.8 million, which represents an increase of \$5.5 million from the Fiscal Year 2022 Adopted Budget due to position additions/reductions and changes in coverage selections of employees.

Through the Flexible Benefits Plan, the City currently offers healthcare coverage to all of its full-time, three-quarter time, half-time employees, and non-standard hour employees working an average of at least 30 hours per week or 130 hours per month, per the Affordable Care Act (ACA), through the Flexible Benefits Plan. The majority of City employees qualify for the Flexible Benefits Plan, thus complying with a key component of the ACA. The City continues to monitor ACA mandates and clarifications to assess the impacts on City benefit plans.

## Retiree Healthcare/Other Post-Employment Benefits (OPEB)

In Fiscal Year 2012, the City entered into a 15-year memorandum of understanding with each of its recognized employee organizations and provided the same terms to unrepresented employees regarding reforms to the retiree healthcare benefit for health-eligible employees. The agreements discuss the City's annual OPEB budget and in Fiscal Year 2023 the budget is \$65.4 million for retiree health care benefits. If the retiree health defined contribution and pay-as-you-go actuals exceed \$65.4 million, then the shortfall is funded by withdrawing funds from the City's CalPERS Employer Retiree Benefit Trust (CERBT) account.

## Supplemental Pension Savings Plan (SPSP) and New Retirement Plans

In 1982, the City opted out of Social Security and established the Supplemental Pension Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to savings for retirement income, which is in addition to SDCERS' benefits. Employees hired before July 1, 2009 must contribute a mandatory 3 percent. Employees hired on or before July 1, 1986 can voluntarily contribute up to an additional 4.5 percent, and if hired after July 1, 1986 an additional 3.05 percent. This amount is deducted from employees' paychecks and placed into an SPSP account for the employee. The City also matches these contributions. The Fiscal Year 2023 Adopted Budget for SPSP is \$15.0 million.

General members hired on or after July 1, 2009 but before July 20, 2012 receive a hybrid retirement plan which includes a reduced defined benefit retirement plan as well as a defined contribution savings plan with a mandatory employee contribution of 1.0 percent of payroll, which the City matches. The Fiscal Year 2023 Adopted Budget for the City's contribution match is \$1.0 million based on 1,432.94 FTE general members.

City Employees, other than sworn police officers, with offers of employment made on or after July 20, 2012 and before July 10, 2021, with no prior City service, were placed in the SPSP-H Plan, which was being used as an Interim Defined Contribution Retirement Plan for benefited employees, pending resolution of Proposition B litigation. Eligible new hires who were non-safety employees were required to contribute 9.2

# Citywide Budget Overview

percent of compensation to the plan, which was matched by a 9.2 percent employer contribution. For safety employees, the mandatory employee and matching employer contributions was 11.0 percent of compensation. The Fiscal Year 2023 Adopted Budget for the City's Interim Defined Contribution Retirement Plan is \$29.4 million, which represents a decrease of \$505,000 from the Fiscal Year 2022 Adopted Budget.

The City has reached agreements regarding the unwinding of Proposition B with the affected REOs. In accordance with the agreements, most eligible employees that were in the interim SPSP-H Plan will be transferred to SDCERS and will no longer participate in the SPSP-H Plan. The agreements provide MEA and Local 127-represented employees with a one-time, irrevocable option to remain participants in an amended SPSP-H Plan in lieu of participating in SDCERS, prospectively. Employees represented by DCAA, Local 911, and Local 145 must participate in SDCERS, prospectively. The agreements do not provide these employees with an option to remain participants in the modified SPSP-H Plan. Because most of these employees will now be participating in SDCERS, the \$29.4 million allocated for employer contributions for the SPSP-H Plan will no longer be expended. Instead, these funds will be used to pay for the transition costs related to the unwinding of Proposition B (see Proposition B Status section for additional information).

Additionally, the Fiscal Year 2023 Adopted Budget includes \$852,000 in the SPSP-H account for hourly employees. **Table 15** reflects a total budgeted amount of \$45.2 million which includes SPSP, SPSP-H and hourly SPSP-H contributions.

Lastly, City employees hired after July 10, 2021, with no prior City service, are now being placed in SDCERS.

## Workers' Compensation

State Workers' Compensation laws ensure that employees who suffer work-related injuries or illnesses are provided with medical treatment and monetary awards. State Workers' Compensation statutes establish this framework of laws for the City. The workers' compensation contribution in the Fiscal Year 2023 Adopted Budget is \$35.5 million with no contributions to the reserves.

## Risk Management Administration

The Risk Management Administration (RMA) rate was established to support the programs and services provided by the Risk Management Department, which is an Internal Service Fund. These services include the administration of Workers' Compensation, Public Liability and Loss Recovery, Employee Benefits, Savings Plans, and Long-Term Disability. The Fiscal Year 2023 Adopted Budget for Risk Management Administration is \$13.4 million.

## Medicare

Medicare is a federal tax established by the Federal Insurance Contributions Act (FICA) that all employees and employers are required to pay. The application of this rate applies to all City employees and is based on earned income, including any earned income related to overtime or other employee special pays. The Fiscal Year 2023 Adopted Budget for Medicare is \$15.0 million.

## Employee Offset Savings (EOS)

Labor negotiations in Fiscal Year 2005 resulted in the reduction of the City's Retirement Offset Contribution; in exchange, the savings the City realizes as a result of this reduction must be used to address the City's pension UAL. Each City department is charged based upon its respective payroll and these funds are transferred into the EOS Fund. The Fiscal Year 2023 Adopted Budget includes Employee Offset Savings of \$6.6 million, which is budgeted as an expense to all City departments and revenue to the respective funds. The \$6.6 million will be transferred to the General Fund to backfill the Tobacco Settlement Revenues securitized in Fiscal Year 2006.

## Retirement DROP

In accordance with the Deferred Retirement Option Program (DROP) adopted in Fiscal Year 1997, the City is required to match 3.05 percent of the DROP participants' salary. The Fiscal Year 2023 Adopted Budget

# Citywide Budget Overview

for Retirement DROP contributions are \$2.8 million, or 3.05 percent of the current DROP participants' salary of \$91.6 million.

## Unemployment Insurance

Unemployment Insurance provides temporary unemployment benefits to eligible workers who are unemployed and meet State law eligibility requirements to receive the benefit. The Fiscal Year 2023 Adopted Budget for Unemployment Insurance is \$1.2 million.

## Retiree Medical Trust (RMT)

The Fiscal Year 2023 Adopted Budget for retiree health trust contributions is \$1.7 million. General members hired on or after July 1, 2009 must contribute 0.25 percent of payroll into a retiree medical trust, which the City matches. The Fiscal Year 2023 Adopted Budget for the City's contribution match to general members is \$1.0 million. In addition, \$637,000 is included in the Fiscal Year 2023 Adopted Budget for contributions to the Southern California Firefighters Benefit Trust for each active International Association of Firefighters (IAFF) Local 145 member.

## Long-Term Disability

Long-term disability is an employee benefit plan designed to provide partial salary replacement to eligible employees who are unable to work due to a disability as a result of injury, illness, or pregnancy. The Long-Term Disability (LTD) contribution in the Fiscal Year 2023 Adopted Budget is \$3.3 million. This contribution funds the pay-go requirements for the LTD Fund; there are no reserve contributions to the LTD Fund in Fiscal Year 2023.

## Proposition B Status

On June 5, 2012, City voters approved Proposition B, a pension reform initiative amending the Charter. While in effect, Proposition B prevented all employees hired on or after July 20, 2012, other than sworn police officers, from participating in the City's defined benefit plan. Instead, those employees were only eligible to participate in a defined contribution plan ("SPSP-H Plan"). In early 2021, the California Superior Court invalidated Proposition B in a quo warranto proceeding. The City must now comply with the Court's order to strike the Proposition B provisions from the Charter and conform the San Diego Municipal Code ("Municipal Code") and any related enactments accordingly.

The City must also comply with a directive from the California Court of Appeal related to a ruling of the Public Employment Relations Board ("PERB"). The PERB case was separate but related to the quo warranto case that was brought forward by four of the City's six Recognized Employee Organizations ("REOs"). PERB had ruled that the City had violated the Meyers-Milias-Brown Act when it failed to meet and confer with the REOs over the language of Proposition B prior to placing it on the June 2012 ballot and that the City must make whole the affected employees.

On March 25, 2019, the Court of Appeal affirmed the PERB Order with the following modifications (the "Modified PERB Order"): (1) the City must meet and confer with the REOs over the effects of Proposition B; (2) until the completion of the bargaining process (including the exhaustion of impasse measures, if an impasse occurs), the City must pay the affected current and former employees represented by the REOs the difference, plus seven percent (7%) annual interest ("Interest Penalty") between the compensation (including retirement benefits) the employees would have received prior to when Proposition B took effect





# Citywide Budget Overview

and the compensation those employees received after Proposition B took effect (the “Make-Whole Provision”); and (3) the City must meet and confer at the REOs’ request and is precluded from placing a Charter amendment on the ballot that is advanced by the City that affects employee pension benefits and/or other negotiable subjects until the bargaining process is complete.

Neither PERB, nor the Appellate Court, clearly defined how the value of the benefits under the Make-Whole Provision should be calculated; meaning the ultimate cost to the City is the subject of negotiations between the City and the REOs.

On June 22, 2021, to comply with the judgment in the quo warranto action, in part, the City Council approved amendments to both the Municipal Code and the SPSP-H Plan so that most employees hired after July 9, 2021, will be placed into SDCERS, thereby limiting the number of employees subject to the Make-Whole Provision. This action applies to all newly hired employees except those represented by the Police Officers Association (“POA”), so it does not affect the current pension benefits for sworn police officers (who are already participating in SDCERS) or new police recruits (who will continue to be placed into the SPSP-H Plan until they become sworn officers), subject to further negotiations with the POA.

On January 31, 2022, the City Council approved a joint agreement with two of the City’s REOs, the San Diego Municipal Employees Association (MEA) and AFSCME Local 127 (AFSCME Local 127), regarding the unwinding of Proposition B for current employees hired on or after July 20, 2012, and before July, 10, 2021. On June 14, 2022, the City Council approved similar agreements with the Deputy City Attorneys Association (DCAA), California Teamsters Local 911 (Local 911), and the San Diego City Firefighters, I.A.F.F. Local 145 (Local 145). The agreements concern the prospective participation in SDCERS for these employees, the purchase of service credit for the period of time the individuals were City Employees but not eligible to participate in SDCERS due to Proposition B (PERB’s Make-Whole Provision), and the Interest Penalty calculation.

The agreements provide MEA and Local 127-represented employees with a one-time, irrevocable option to remain participants in an amended SPSP-H Plan in lieu of participating in SDCERS, prospectively. Those employees who elect to participate in SDCERS will be required to purchase all missed years of service credit for the time they were employed by the City in an eligible standard hour position, but excluded from participation in SDCERS due to Proposition B. The purchases of service credit will be accomplished through mandatory transfers of SPSP-H account balances, with the City responsible for any shortfall in funding if the SPSP-H account balances are not sufficient to fully purchase the service credit. The Interest Penalty required as part of the Modified PERB Order will be calculated on an individual basis, then combined as an aggregate amount by REO following inclusion of adjustments to the Make-Whole amounts, and will be reallocated to all impacted employees based on years of service. The City Council extended the terms of the joint MEA and Local 127 agreement to unclassified, unrepresented employees, with the exception of the Interest Penalty.

Employees represented by DCAA, Local 911, and Local 145 must participate in SDCERS, prospectively. The agreements do not provide these employees with an option to remain participants in the modified SPSP-H Plan. DCAA, Local 911, and Local 145-represented employees, like MEA and Local 127-represented employees, must also purchase all missed years of service credit for the time they were employed by the City in an eligible standard hour position, but excluded from participation in SDCERS due to Proposition B, and those purchases will be accomplished through mandatory transfers of SPSP-H account balances, with the City responsible for any shortfall in funding. The Interest Penalty for these employees will be calculated and paid on an individual employee basis.

The employees described above are expected to begin participation in SDCERS on or around July 9, 2022, and employees represented by MEA, Local 127, and DCAA will also be enrolled in the City’s 401(a) Plan, which is a defined contribution plan with a mandatory employee contribution of one percent (1%) of

# Citywide Budget Overview

compensation and matching City contribution. Employees represented by Local 911 and Local 145 will not participate in the 401(a) Plan.

The estimated one-time cost for unwinding Proposition B for current employees is \$149.9 million citywide and \$82.3 million for the General Fund. This estimate is based on a recent analysis done by SDCERS' actuary using payroll data projected through July 8, 2022, and on additional analysis done by the City using SPSP-H balances information as of April 15, 2022 and other information. This estimate assumes that all eligible employees will be transferred into the SDCERS pension system. The actual cost for current employees transferring into SDCERS will be dependent on the number of employees choosing to transfer into SDCERS and the balances in their SPSP-H accounts when funds are transferred in July 2022. The recent decline in the financial markets that occurred between April 15 and July 9, 2022, will likely impact SPSP-H balances and therefore increase this cost estimate. Costs will also vary based on ongoing negotiations with the San Diego Police Officers' Association regarding its members impacted by Proposition B and negotiations with the REOs regarding employees who are also eligible to receive benefits under the Make-Whole Provision but have left the City.

The City estimates it will need to pay and has budgeted about \$48.4 million of the \$149.9 million in cash payments during Fiscal Year 2023. The remaining portion of the one-time cost estimate for current employees is \$105.2 million, or \$56.3 million for the General Fund portion, and will represent a pension liability payable to SDCERS. It may be included in the Unfunded Actuarial Liability (UAL) and amortized, such that it is paid to SDCERS as part of the annual pension payment. Alternatively, it may be required to be paid to SDCERS upfront. Payment terms are ultimately dependent on how the SDCERS Board decides this liability should be funded. None of the \$105.2 million in estimated obligations to SDCERS has been included in the Fiscal Year 2023 Adopted Budget. If SDCERS decides that it requires upfront payment of this debt, the Department of Finance anticipates covering the \$56.3 million General Fund portion using Excess Equity (estimated at \$40.0 million in the Fiscal Year 2022 Third Quarter Budget Monitoring Report) and/or General Fund Reserves.

Eligible MEA and Local 127-represented employees with the option to stay in the modified SPSP-H Plan or participate in SDCERS are largely expected to join SDCERS. General members will receive the existing hybrid retirement plan that includes joining an existing tier of SDCERS that was in effect prior to July 20, 2012, as well as the City's 401(a) Plan. Safety members will only receive a defined benefit retirement plan.

The Fiscal Year 2023 annual pension payment required per the June 30, 2021 actuarial valuation did not include the pension "normal cost" for employees entering SDCERS as part of the Proposition B negotiations. The preliminary estimate for the Fiscal Year 2023 citywide normal cost component, should all employees choose to enter SDCERS, was \$33.2 million (\$20.2 million for the General Fund). There is uncertainty on what action the SDCERS Board will take regarding the Fiscal Year 2023 unfunded normal costs. The SDCERS Board may decide to issue a supplemental bill to the City or, alternatively, allow these underpayments to be amortized as experience losses in future years. The City has budgeted \$29.4 million in SPSP-H contributions that will largely go unused since most Proposition B employees will transfer to SDCERS in early Fiscal Year 2023. These funds could be used to pay a normal cost supplemental bill, should one be issued, any upfront payments of the onetime costs described above, or any Proposition B transition costs above those originally estimated.



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# ADOPTED Budget

FISCAL YEAR **2023**

## VOLUME 1

### General Fund Revenues



MAYOR TODD GLORIA



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## General Fund Revenues

The Fiscal Year 2023 Adopted General Fund revenue budget is \$1.95 billion, which represents an increase of \$205.3 million, or 11.8 percent, from the Fiscal Year 2022 Adopted Budget. General Fund revenues are comprised of four major revenue sources, federal funding from the American Rescue Plan Act (ARPA), and a series of other revenue sources, which are primarily generated by departments. These revenue sources are categorized and listed to the right of this page and are described in further detail throughout this section of the budget document. Details include background information describing trends, economic factors, and methods of development for each revenue source—this information provides insight into the formulation of the Fiscal Year 2023 Adopted Budget (Adopted Budget) for General Fund revenues, which fund essential City services including police, fire, refuse collection, homelessness services, library services, transportation, and parks and recreation programs. Volume II of the budget document further details revenues that are generated by departments.

**Table 1: Fiscal Year 2023 General Fund Revenue Change** illustrates the components of the projected \$205.3 million, or 11.8 percent, increase in General Fund revenues from the Fiscal Year 2022 Adopted Budget.

**Table 1: Fiscal Year 2023 General Fund Revenue Change**

	Percent Change from FY 2022 Adopted Budget	Change (in millions)
Major Revenues	12.7%	\$ 148.7
Other Revenue Sources	9.8%	56.5
<b>Total</b>	<b>11.8%</b>	<b>\$ 205.3</b>

Numbers may not foot due to rounding.

The City's four major General Fund revenue sources are property taxes, sales taxes, transient occupancy taxes (TOT), and franchise fees. These sources account for 67.6 percent of the Fiscal Year 2023 Adopted Budget General Fund revenues and are projected to increase by \$148.7 million, or 12.7 percent, from the Fiscal Year 2022 Adopted Budget. The increase in major General Fund revenues reflects a continued recovery from the COVID-19 pandemic and are based on projections included in the Fiscal Year 2022 Third Quarter Budget Monitoring Report (Third Quarter Report), most recent economic data available at the time of development, as well as the most current assumptions available surrounding impacts from the COVID-19 pandemic.

In addition to increases in the major General Fund revenues, other revenue sources reflect an increase of \$56.5 million, primarily attributed to reimbursements from the TOT Fund to support the safety and maintenance of visitor related facilities, new or revised user fee revenue as a result of the Fiscal Year 2023 Comprehensive User Fee Study, and one-time revenue increases related to the implementation of the Short-Term Residential Occupancy Program. These increases are addressed in further detail in later sections of this report.

- Economic Environment**
- Property Tax**
- Sales Tax**
- General Fund Transient Occupancy Tax (TOT)**
- Franchise Fees**
- Property Transfer Tax**
- Licenses and Permits**
- Fines, Forfeitures, and Penalties**
- Revenue from Money and Property**
  - Rents and Concessions
  - Interest Earnings
- Revenue from Federal & Other Agencies**
- Charges for Current Services**
- Transfers In**
- Other Revenue**
- State of California Budget Impacts**
- Annual Tax Appropriations Limit (Gann Limit)**



# General Fund Revenues

**Table 2: Fiscal Year 2023 General Fund Revenues** displays the Adopted Budget for each of the revenue categories in the General Fund, in addition to Fiscal Year 2021 actual revenues and the Fiscal Year 2022 Adopted Budget.

**Table 2: Fiscal Year 2023 General Fund Revenues (in millions)**

Revenue Category	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget	FY 2022 - FY 2023 Change	Percent Change	% of Total General Fund Revenue
Property Tax	\$ 641.4	\$ 672.2	\$ 706.2	\$ 34.0	5.1%	36.2 %
Sales Tax	303.7	320.8	380.2	59.4	18.5%	19.5 %
Transient Occupancy Tax	68.1	95.5	135.2	39.7	41.6%	6.9 %
Licenses & Permits	44.2	43.5	56.5	12.9	29.7%	2.9 %
Fines, Forfeitures, and Penalties	23.9	27.5	34.5	7.0	25.3%	1.8 %
Revenue from Money and Property	54.3	62.3	63.9	1.6	2.6%	3.3 %
Revenue from Federal Agencies	0.3	1.4	1.2	(0.1)	(10.9%)	0.1 %
Revenue from Other Agencies	10.4	6.5	4.1	(2.3)	(36.2%)	0.2 %
Charges for Current Services	124.7	156.8	203.5	46.7	29.8%	10.4 %
Transfers In	235.8	263.1	250.4	(12.7)	(4.8%)	12.8 %
Other Revenue	6.9	2.8	2.1	(0.8)	(26.8%)	0.1 %
Franchise	77.8	80.0	95.6	15.6	19.5%	4.9 %
Property Transfer Taxes	13.7	11.2	15.5	4.2	37.8%	0.8 %
<b>Total</b>	<b>\$ 1,605.2</b>	<b>\$ 1,743.5</b>	<b>\$ 1,948.8</b>	<b>\$ 205.3</b>	<b>11.8%</b>	<b>100.0 %</b>

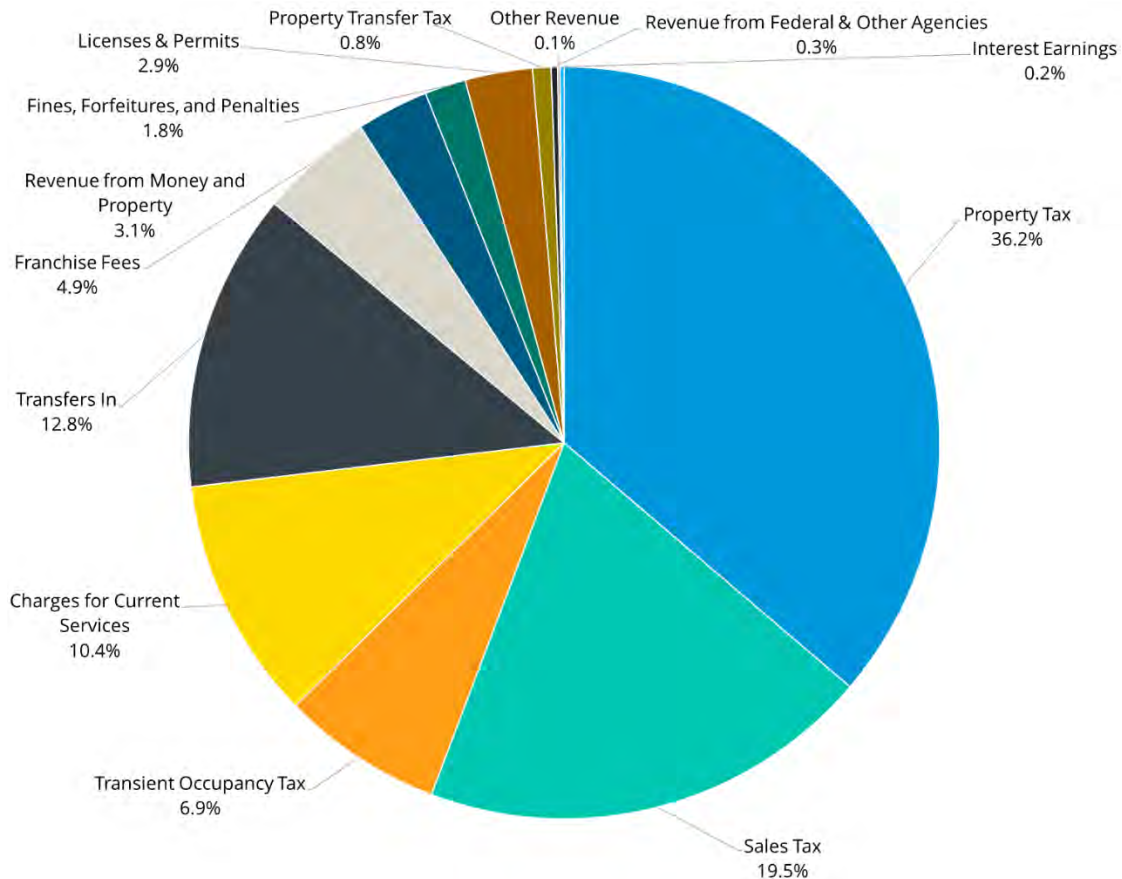
Numbers may not foot due to rounding.

<sup>1</sup> Percent change represents the change from the Fiscal Year 2022 Adopted Budget to the Fiscal Year 2023 Adopted Budget. Budgeted growth rates for revenues may differ, as Fiscal Year 2023 Adopted Budget amounts are based on updated Fiscal Year 2022 projections.

Changes in local, State, and national economies can impact each of the General Fund revenue sources—the possible effects on the City's finances in Fiscal Year 2023 are further outlined in later sections of this report. The Department of Finance will continue to monitor economic and financial conditions and will incorporate changes as needed, as well as report significant changes in the Fiscal Year 2023 quarterly budget monitoring reports.

# General Fund Revenues

**Figure 1: Fiscal Year 2023 General Fund Revenues - \$1.95 Billion**



## San Diego's Economic Environment<sup>20</sup>

Development of the Fiscal Year 2023 Adopted Budget incorporates a positive economic outlook that balances the continuing trend of positive key economic indicators following the COVID-19 pandemic, with corresponding growth in property tax, sales tax, and transient occupancy tax. In March 2020, at the onset of the COVID-19 pandemic, the City's economy came to a halt, inducing an economic recession. Since then, through ebbs and flows, the City's major revenues have promptly recovered, with all major revenues projected to reach or exceed pre-pandemic levels in the Fiscal Year 2023 Adopted Budget. As experienced throughout the recovery from the COVID-19 pandemic, local economic indicators are projected to improve in Fiscal Year 2023; however, the rate of improvement is slower than the robust improvements experienced over the last two years following the COVID-19 pandemic. Uncertainty in supply shortages, inflation, interest rates, and geopolitical conflict result in the slower paced growth anticipated in Fiscal Year 2023. The overall expectation and projection for the City's revenues, which is further discussed in the sections below, is consistent with information received from the City's sales tax consultant, the San Diego Tourism Authority, Tourism Economics—an Oxford Economics Company, the San Diego Tourism and Marketing District, the

<sup>20</sup> The following sources were used in this section: National Bureau of Economic Research, California Employment Development Department, United States Bureau of Labor Statistics, California State Board of Equalization, CoreLogic®, San Diego County Assessor / Recorder / Clerk's Office, San Diego Association of Governments, United States Bureau of Labor Statistics, S&P Dow Jones Indices LLC, UCLA Anderson Forecast, Beacon Economics, Tourism Economics, San Diego Tourism Authority, Colliers International, and The Conference Board.

# General Fund Revenues

UCLA Anderson Forecast, and California independent research firm Beacon Economics, at the time that the Adopted Budget was developed.

Compared to the Fiscal Year 2022 Adopted Budget, the Fiscal Year 2023 Adopted Budget includes projected increases for all four major General Fund revenues—property tax, sales tax, transient occupancy tax, and franchise fees—based on continued, yet softening, improvement in local economic indicators. The Adopted Budget for property tax assumes a 6.0 percent growth rate based on a continued increase in home prices and home sales, as well as a slight increase in collection rates from the Fiscal Year 2022 Adopted Budget. The Adopted Budget for sales tax assumes a 3.0 percent growth rate to reflect continued growth in sales tax receipts as consumers continue to pay for goods and services at record levels and the increasing cost of goods as a result of elevated inflation—consumer strengths, including available disposable income and lower unemployment rates support the continued consumer spending trend. The Adopted Budget for TOT assumes a 5.47 percent growth rate, making TOT the last major revenue to reach pre-pandemic levels. While the tourism industry continues to experience impacts from the COVID-19 pandemic, including the gradual return of group and business travel, leisure travel has led the accelerated trend towards recovery, primarily supported by vaccinations becoming widely available and pent-up demand for travel. The Adopted Budget for Franchise Fee revenues is based on updated Fiscal Year 2022 projections, which are anticipated to grow moderately. In June 2021, the City Council approved a new 10-year agreement with SDG&E; the details and impacts of the new agreement are further described in the Franchise Fee section of this General Fund Revenues document. The development of all four General Fund major revenues, including assumptions, are discussed in further detail in later sections of this report.

In forecasting the major General Fund revenues, the movement of key economic indicators help inform anticipated growth or contraction and are used to determine growth rates for each revenue source. Main economic drivers that influence the development of the Fiscal Year 2023 Adopted Budget General Fund revenues include consumer spending, which is greatly influenced by employment levels and consumer confidence; and housing market indicators, such as home sales and prices.

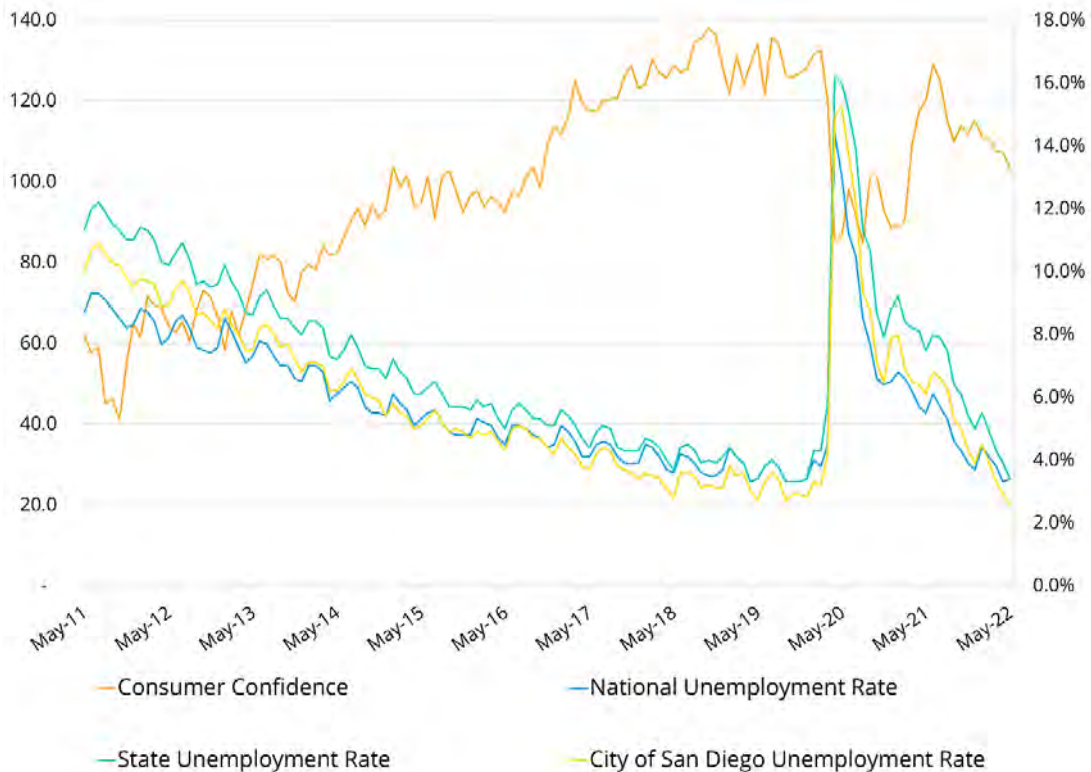
Consumer confidence, a measurement of consumers' willingness to spend, has experienced month-to-month fluctuation since the inception of the COVID-19 pandemic; however, year-over-year data steadily approaches recovery from the COVID-19 pandemic. In the initial months of the pandemic, consumer confidence decreased to 85.7 in April 2020, which represents a decrease of 35.4 percent when compared to 132.6 in February 2020—the month prior to the pandemic. Since then, consumer confidence has improved. As of May 2022, consumer confidence is recorded at 103.2, which is an improvement from the consumer confidence recorded at the inception of the COVID-19 pandemic. However, as noted, month-over-month data does fluctuate—the 103.2 recorded in May 2022, represents a decrease of 14.0 percent when compared to 120.0 in May 2021, which can be attributed to consumer reservations regarding COVID-19 variants, supply chain disruptions, elevated inflation, and geopolitical events. Despite the fluctuation, it is anticipated that consumer confidence will progressively increase as consumer strengths, including available disposable income and lower unemployment rates, favor consumer confidence.

The unemployment rate for the City of San Diego has continuously improved since reaching record high unemployment rates during the inception of the COVID-19 pandemic—and has fully recovered as of the second quarter of calendar year 2022. At the beginning of the COVID-19 pandemic, response measures required nonessential business, including restaurants, retail stores, and other non-essential businesses to temporarily shut-down, resulting in a peak unemployment rate of 14.9 percent in May 2020. Since then, while the unemployment rate has fluctuated in response to the periodic reinstatement and lifting of various restrictions across the region, the re-opening of California's economy in June 2021, has stabilized the decline in unemployment rate—leading to a full recovery as of the second quarter of calendar year 2022. The City of San Diego's unemployment rate is recorded at 2.6 percent in May 2022, which outperforms the 3.1 percent unemployment rate recorded in February 2020—the month prior to the inception of the COVID-19 pandemic.

## General Fund Revenues

**Figure 2: Consumer Confidence and Unemployment** depicts the recent trend between consumer confidence and unemployment rates.

**Figure 2: Consumer Confidence and Unemployment**

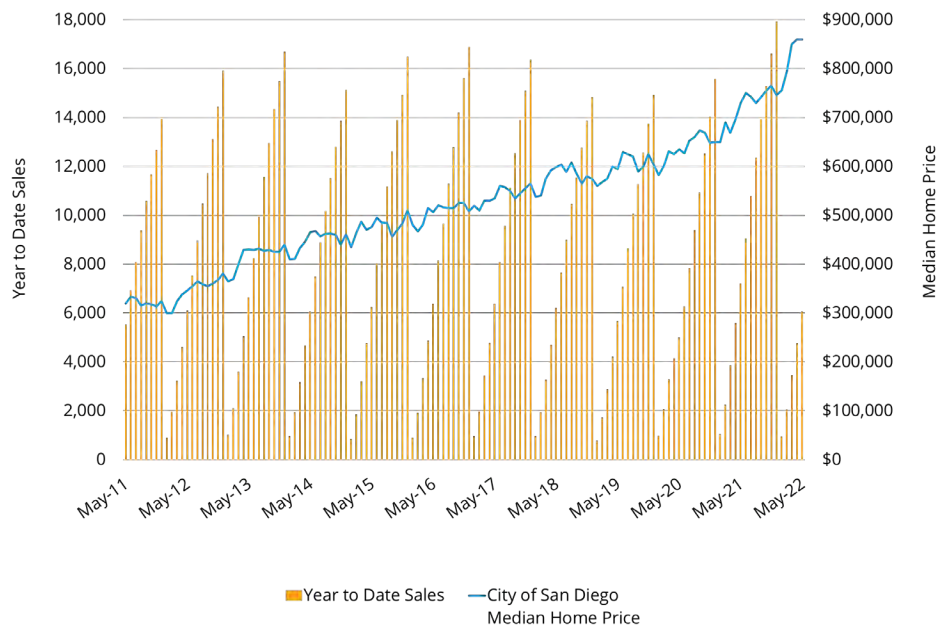


Source: Conference Board, Bureau of Labor Statistics, California Employment Development Department.

Although the housing market paused for a few months at the beginning of the COVID-19 pandemic, historically low interest rates have led to increasing growth in the median home price and number of home sales, which is reflected in the Adopted Budget. As depicted in **Figure 3: City of San Diego Monthly Median Home Price and Home Sales** and **Figure 4: City of San Diego S&P/Case-Shiller Home Price Non-Seasonally Adjusted Index Graph**, citywide median home prices continue to rise. The average 12-month median home price for the period of June 2021 through May 2022 reached \$779,271, an increase of 16.67 percent when compared to \$667,917 from June 2020 through May 2021. In calendar year 2021, the number of home sales is recorded at 17,943, which represents an increase of 15.2 percent when compared to the calendar year 2020 number of home sales total of 15,580. As economic indicators continue to strengthen and increases in prices persists, the Federal Open Market Committee (FOMC) now aims to reduce inflation to a rate of 2.0 percent. In a June 2022 statement from the Federal Reserve, "the Committee decided to raise the target range for the federal funds rate to 1-1/2 to 1-3/4 percent and anticipates that ongoing increases in the target range will be appropriate"—this is the third federal funds rate increase in calendar year 2022. Increases in federal fund rates during Fiscal Year 2023 are not expected to impact the Adopted Budget property tax revenues, as property tax receipts reflect real estate market trends 12 to 18 months prior.

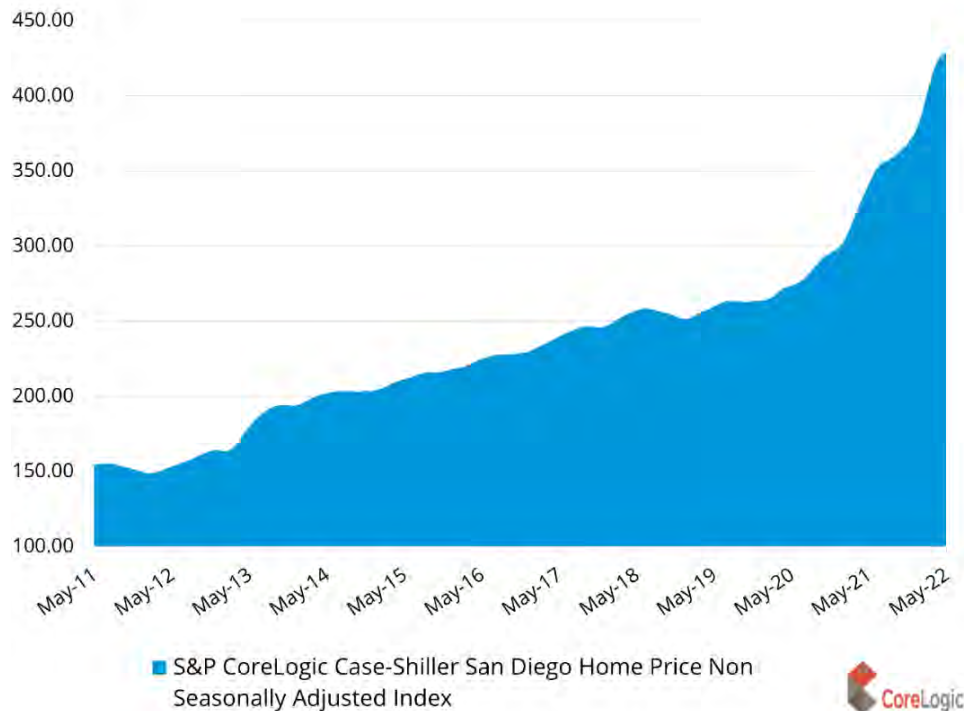
# General Fund Revenues

**Figure 3: City of San Diego Monthly Median Home Price and Home Sales**



Source: CoreLogic ®

**Figure 4: City of San Diego S&P/Case-Shiller Home Price Non-Seasonally Adjusted Index Graph**



Source: CoreLogic ® S&P Dow Jones Indices LLC / Case-Shiller

## General Fund Revenues

**Table 3: Key Economic Indicators** reflects economic indicators and assumptions that were used in the preparation of the Fiscal Year 2023 Adopted Budget.

**Table 3: Key Economic Indicators**

Economic Indicator	May 2021	May 2022
<b>City of San Diego 12-month Home Sales</b> (Source: CoreLogic ®)	17,787	16,802
<b>City of San Diego 12-month Median Home Price</b> (Source: CoreLogic ®)	\$667,917	\$779,271
<b>S&amp;P/CoreLogic Case-Shiller Home Price NSA Index for the City of San Diego</b> (Source: S&P Dow Jones Indices / CoreLogic ® Case-Shiller)	341.04	428.32
<b>Countywide Foreclosures (12 month)</b> (Source: County of San Diego)	177	196
<b>Countywide Notices of Default (12 month)</b> (Source: County of San Diego)	857	1,510
<b>City of San Diego Unemployment Rates</b> (Source: State of California Economic Development Department)	6.1%	2.6%
<b>Consumer Confidence</b> (Source: Conference Board)	120.0	103.2

Additionally, data and assumptions in expert reports are referenced to help inform the development of the major General Fund revenues.

Consistent with the May 2022 San Diego Lodging Forecast, prepared by Tourism Economic for the San Diego Tourism Authority, the Fiscal Year 2023 Adopted Budget assumes that while COVID-19 surges and outbreaks will continue, severe health risks to individuals will be substantially lower and COVID-19 will recede as a major cause of death—signifying that future variants are not anticipated to induce substantial shifts in tourism.

According to the UCLA Anderson Forecast for the Nation and California June 2022 Reports, strong but slowing economic growth is anticipated. Real Gross Domestic Product (GDP) is forecasted to grow at 2.8 percent in calendar year 2022 and 2.0 percent in calendar year 2023, effectively normalizing from the 5.7 percent increase realized in calendar year 2021. The UCLA Anderson Forecast acknowledges consumer pessimism regarding the economy as supply constraints and higher prices persist. However, despite this pessimism, consumers continue to purchase goods at record levels, which is supported by increases in available disposable income.

According to the Summer 2022 Beacon Economics Forecast for the United States and California, the near-term forecast remains strong—the U.S. economy has fully recovered from the pandemic induced recession, and California's state budget stands with a surplus of \$100 billion. While the outlook does note uncertainty surrounding the economy, the current economic expansion still has momentum that is supported by historically high household savings, low debt levels, and continuing stimulus funding.

Both the UCLA Anderson Forecast and Beacon Economics agree the economic growth is expected to continue but at a slower pace. Thus, to be in line, the rate of improvement reflected in the General Fund Revenues is slower than the accelerated improvement experienced over the last two years following the COVID-19 pandemic. The Department of Finance will continue to monitor economic indicators and expert reports to assess and review the continued economic growth and recovery and will implement necessary revisions to the General Fund revenue sources and report significant changes in the fiscal year 2023 quarterly budget monitoring reports.



# General Fund Revenues

## American Rescue Plan Act

On March 11, 2021, the federal government passed the American Rescue Plan Act of 2021 (ARPA) to provide additional relief and address the continued impact of COVID-19 on the economy, public health, state and local governments, individuals, and businesses. The bill expands on the Coronavirus Response and Relief Supplemental Appropriations Act of 2021 (CRRSAA) that was enacted on December 27, 2020 and provides economic state and local aid. The ARPA allocated \$299.7 million in Coronavirus State and Local Fiscal Recovery Funds to the City.

In accordance with the ARPA guidelines, funds may be used to provide government services to the extent of reduction in revenue due to COVID-19, relative to revenues collected in the most recent full fiscal year prior to the emergency. Consistent with these guidelines, and as reported in the Third Quarter Report, \$100.0 million is projected to be used in Fiscal Year 2022. The Fiscal Year 2023 Adopted Budget includes the use of \$147.6 million in Coronavirus State and Local Fiscal Recovery Funds to supplement revenue lost due to the COVID-19 pandemic; with the remaining funds expected to be used in Fiscal Year 2024. The ARPA funding is budgeted and reflected in **Table 2: Fiscal Year 2023 General Fund Revenues**, in the Transfer In revenue category. These funds will allow the City to use unrestricted General Fund revenue to maintain current services and add critical expenditures in response to the negative economic impacts in our communities from the COVID-19 pandemic.

The funds to the City were provided in two tranches. The first tranche was deposited on March 11, 2021; and the second tranche was deposited on May 11, 2022. The ARPA allows funds provided by this legislation to be used through December 31, 2024.

For additional information on the allocation of the ARPA funds please refer to the Citywide Budget Overview section of Volume I.

## Property Tax

### Background

Property tax revenue is the City's largest revenue source, representing 36.2 percent of total General Fund revenue. Property tax revenue is collected by the San Diego County Tax Collector from a 1.0 percent levy on the assessed value of all real property. Proposition 13, passed by voters in 1979, specifies that a property's assessed value may increase at the rate of the California Consumer Price Index but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value. The 1.0 percent property tax levy is collected and distributed to a number of agencies including the County, the City, school districts, and special districts—**Figure 5: Fiscal Year 2022 Countywide Property Tax Distribution** depicts the respective distribution. According to the County of San Diego Assessor's Office, for every \$100 collected in Fiscal Year 2022, the average allocation to cities within San Diego County totals \$18. Additionally, per City Charter requirement, a special tax levy, held separate from the General Fund, of \$0.005 per \$100 of assessed value is collected for funding the maintenance of zoological exhibits in Balboa Park.

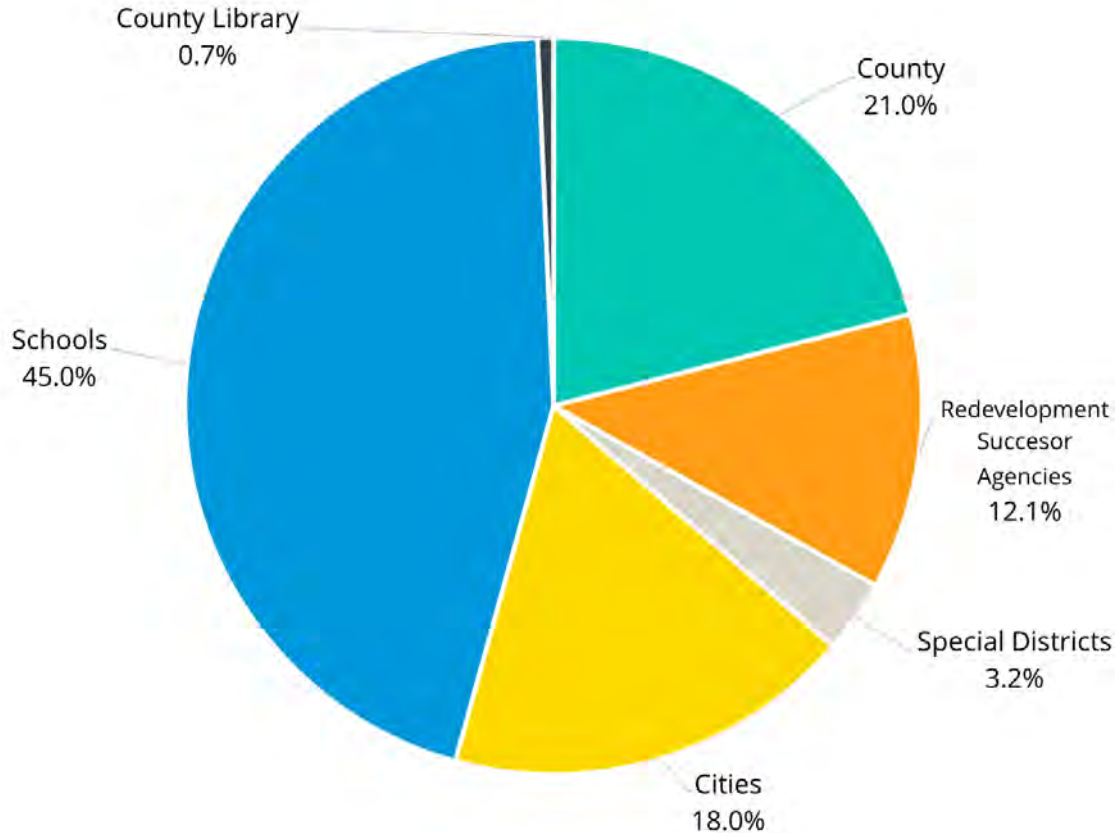
Additionally, as a result of the dissolution of redevelopment agencies in Fiscal Year 2012, funding for continuing obligations as approved by the State Department of Finance are distributed to the City as Successor Agency from the Redevelopment Property Tax Trust Fund (RPTTF) after the Recognized Obligations Payment Schedule (ROPS) is met. These residual funds in the RPTTF are distributed to the local taxing entities per their individual allocation formulas at a rate ranging from 17.0 to 22.0 percent.

**General Fund Revenue**  
**\$706.2 million**

**Percent of General Fund**  
**Revenues**  
**36.2 percent**

# General Fund Revenues

**Figure 5: Fiscal Year 2022 Countywide Property Tax Distribution**



Source: San Diego County Property Tax Services

## Economic Trends

Property Tax growth for the Fiscal Year 2023 Adopted Budget is based on real estate activity through calendar year 2021. This is due to a lag between the time assessed valuation is set by the County Assessor's Office and the time that property tax revenue is received by the City. The assessed value of each property is determined as of January 1st each year; however, the resulting property tax payments based on this assessed valuation are not due from property owners until December and April of the following year. Due to this delay, property tax revenue projections do not fully reflect recent market activity. The local real estate market continues to see increasing home values and the number of home sales has increased when compared to the previous year.

Supported by continued strength in the real estate market, including home sales and median home prices; the October 2021 CCPI; low unemployment rates; and historically low mortgage interest rates, the assessed valuation of properties has increasingly improved, which results in increased property tax receipts.

As depicted in **Figure 6: City of San Diego Home Sales (CY)**, the City recorded 17,943 sales in calendar year 2021, which is a 15.2 percent increase over the calendar year 2020 home sales total of 15,580. Median home sales price also showed continued improvement, reaching a new, all-time high, at \$860,000 in April 2022, and sustained in May 2022—**Figure 7: City of San Diego Annual Median Home Price** depicts the increasing trend in the median home price.

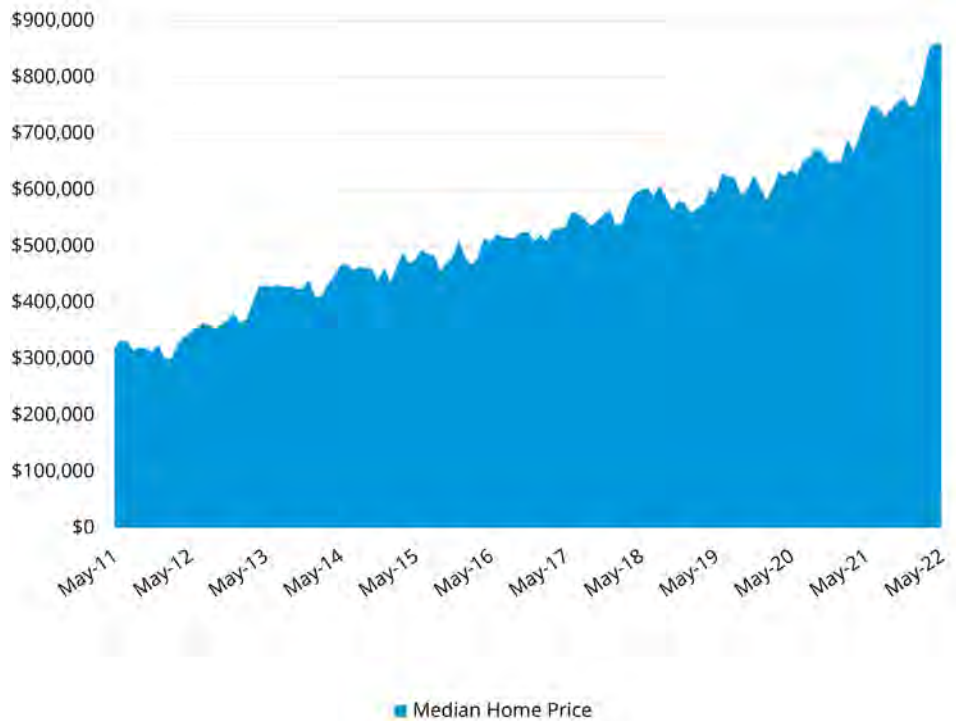
# General Fund Revenues

**Figure 6: City of San Diego Home Sales (CY)**



Source: CoreLogic ®

**Figure 7: City of San Diego Annual Median Home Price**

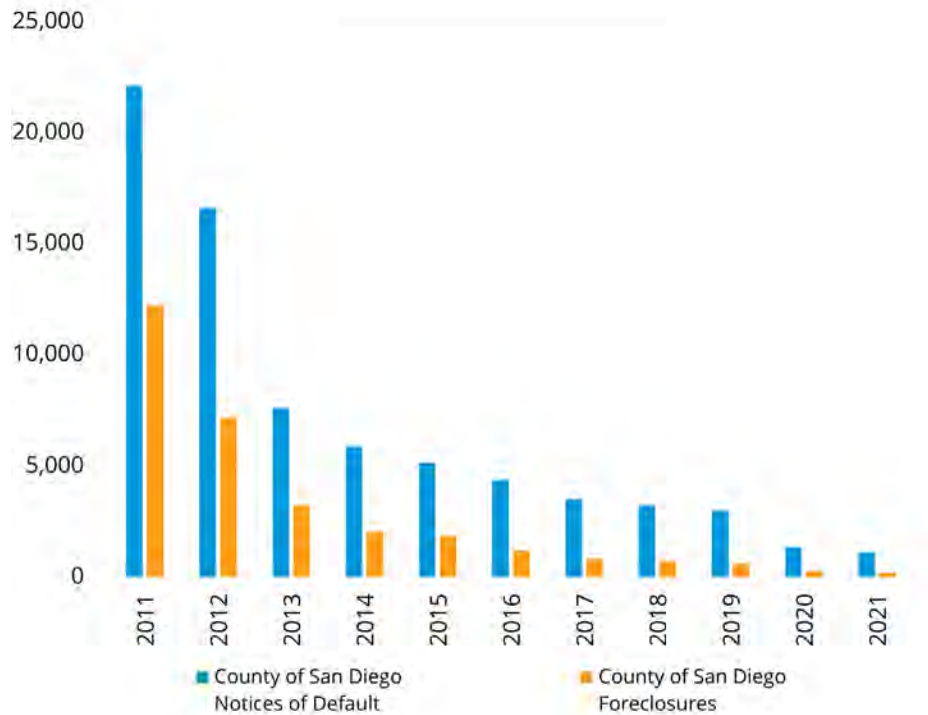


Source: CoreLogic®

## General Fund Revenues

While the year-over-year data depicted in **Figure 8: San Diego County Home Foreclosures** reflects a trend towards decreases in home foreclosures and notices of defaults; in recent months, both foreclosures and notices of defaults have steadily increased, which is attributed to the easing of State Executive Orders initially put in place to regulate evictions and post-foreclosure evictions across the State for households experiencing a reduction in household income or increase in household expenses due to the COVID-19 pandemic.

**Figure 8: San Diego County Home Foreclosures (CY)**



Source: San Diego County Assessor/Recorder/County Clerk / CoreLogic ®

The California Consumer Price Index (CCPI) plays an important part in the assessed valuation of properties that do not sell or are not improved within a given year. Revenue and Taxation Code section 51 provides that a property's value may increase at the rate of the October CCPI; however, cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value. The CCPI as of October 2021 is 303.0, which reflects a 5.6 percent increase over the October 2020 CCPI of 286.8. Therefore, assessed value for those properties, not otherwise sold or improved, will increase by CCPI of 2.0 percent.

The City of San Diego's unemployment rate is recorded at 2.6 percent in May 2022—effectively recovering from an all-time high of 14.9 percent in May 2020. The improvement and return to pre-pandemic levels, results in personal income that effectively supports the continued growth realized in the real estate market, including home prices reaching an all-time high.

Mortgage interest rates reached historical lows in calendar year 2021, which supported a strong real estate market. However, in recent months, the Federal Open Market Committee (FOMC) has decided to raise the target range. As noted in their June 15, 2022 press release, "the Committee decided to raise the target range for the federal funds rate to 1-1/2 to 1-3/4 percent and anticipates that ongoing increases in the target range will be appropriate"—this is the third increase in calendar year 2022. This increase, and possible future increases in federal fund rates during Fiscal Year 2023, are not expected to impact the Fiscal Year 2023 Adopted property tax revenues due to the delay previously noted, in which, property tax receipts reflect real estate market trends 12 to 18 months prior.

# General Fund Revenues

## Fiscal Year 2023 Adopted Budget

The Fiscal Year 2023 Adopted Budget for property tax is \$706.2 million, or 36.2 percent, of the General Fund Budget. This represents an increase of \$34.0 million, or 5.1 percent, from the Fiscal Year 2022 Adopted Budget. The Adopted Budget for property tax reflects a 6.0 percent growth from the base—the base used is consistent with Proposition 13 guidelines. Supported by improved economic conditions, the Adopted Budget also assumes a collection rate of 99.2 percent, which represents a return to pre-pandemic levels. Moreover, the Adopted Budget for property tax includes a projected increase in "property tax in-lieu of motor vehicle license fee" payments, which is property tax revenue received from the State of California to replace the Motor Vehicle License fee (MVLf) that was repealed in 2004. The growth projected in property tax revenue is relatively consistent with the growth forecasted in the Outlook as market conditions remain relatively unchanged.

The \$706.2 million property tax budget consists of an estimated \$478.7 million in base property tax, \$178.6 million "in-lieu of motor vehicle license fee" payment, \$10.9 million in tax sharing pass-through payments from the former Redevelopment Agency (RDA), and \$38.1 million in anticipated residual property tax payments, including \$5.8 million in one-time total tax sharing from the Residual Property Transfer Tax Fund (RPTTF) associated with the sale of Tailgate Park, which is set to be transferred to the Bridge to Home Program. **Table 4: Fiscal Year 2023 Adopted Property Tax Budget** reflects this composition.

**Table 4: Fiscal Year 2023 Adopted Property Tax Budget**

Property Tax Segments	Revenue (In Millions)
Base Property Tax	\$ 478.7
Property Tax "In-Lieu" of MVLf	178.6
Residual Tax Sharing	38.1
Tax Sharing Distribution	10.9
<b>Total Property Tax</b>	<b>\$ 706.2</b>

## Sales Tax

### Background

Sales tax is the second largest General Fund revenue source, representing 19.5 percent of the total General Fund revenue. Collected at the point of sale, sales tax receipts are remitted to the California Department of Tax and Fee Administration, which allocates tax revenue owed to the City in monthly payments. According to the Bradley-Burns Sales and Use Tax law, the City is to receive one cent of the total statewide sales tax levied on each dollar of taxable sales.

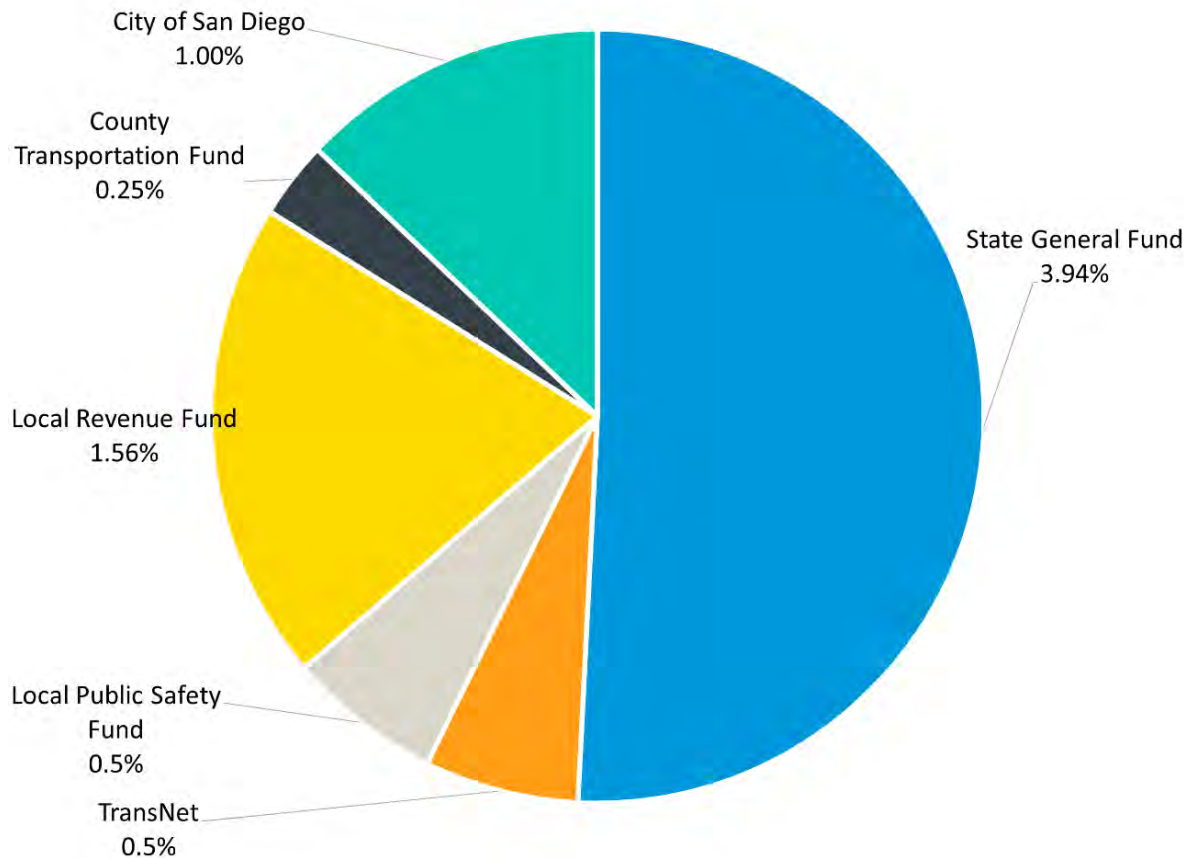
**General Fund Revenues  
\$380.2 million**

**Percent of General Fund  
Revenues  
19.5 percent**

As depicted in **Figure 9: City of San Diego Sales Tax Rate (7.75 percent)**, the total citywide sales tax rate in San Diego is 7.75 percent. Included in the 7.75 percent sales tax rate are two voter-approved supplemental sales tax add-ons: TransNet Extension Ordinance and Expenditure Plan (TransNet) and safety sales tax. TransNet was implemented in 1987 to fund the San Diego Transportation Improvement Program for the maintenance, construction, and expansion of roads and bridges. The TransNet Extension Ordinance and Expenditure Plan, which went into effect April 2008, renewed the half-cent obligation for an additional 40-year term. Additionally, the total citywide sales tax rate includes a half-cent tax approved by California voters in 1993 for the purpose of funding local public safety expenditures.

# General Fund Revenues

**Figure 9: City of San Diego Sales Tax Rate (7.75 percent)**



Source: California Department of Tax and Fee Administration.

## Economic Trends

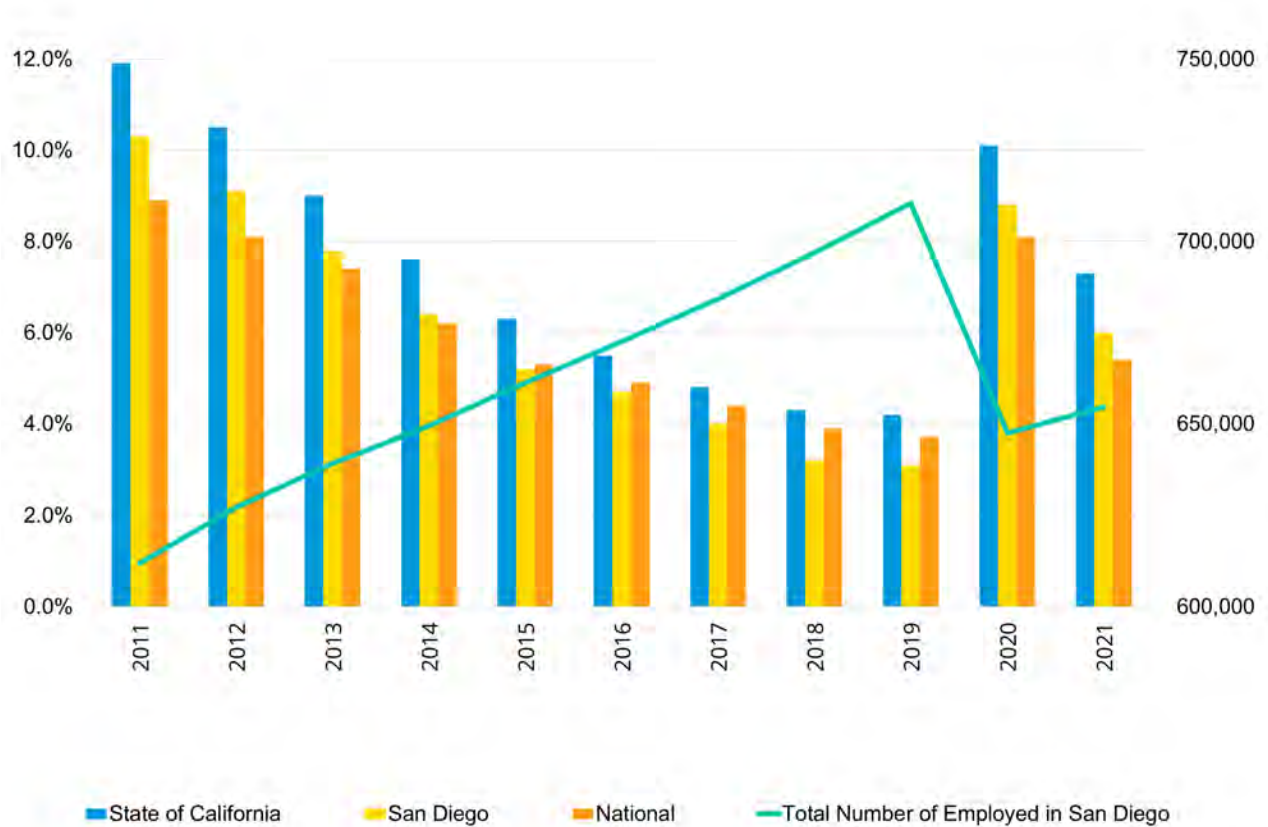
Economic indicators that drive spending and growth in sales tax receipts include consumer spending, which is greatly influenced by the unemployment rate, total number of persons employed, consumer confidence, and Consumer Price Index (CPI). Each of these economic indicators, despite experiencing month-over-month variation since the inception of the COVID-19 pandemic, are progressively reaching pre-pandemic levels.

In May 2022, the City of San Diego recorded 697,200 persons employed and an unemployment rate of 2.6 percent—relatively reaching pre-pandemic levels. **Figure 10: Unemployment Rates by Calendar Year** depicts the total number of employed and unemployment rate for the City of San Diego by full calendar year as of December data. When compared to calendar year 2020, calendar year 2021 reflects a moderate recovery, which is largely attributed to slower recovery of jobs. Industries like the tourism and services sector, which require a higher level of human contact, have taken much longer to recover. These sectors were greatly impacted by restrictions put in place in response to the COVID-19 pandemic, including the closures of non-essential businesses. Progress towards pre-pandemic levels for the number of employed and employment rate are anticipated to continue in calendar year 2022 and 2023—as noted in the San Diego’s Economic Environment section of this report, the unemployment rate has fully recovered as of the second quarter of calendar year 2022.



# General Fund Revenues

**Figure 10: Unemployment Rates by Calendar Year**



Source: State of California-Employment Development Department, Bureau of Labor Statistics.

Moreover, consumer confidence, which correlates with sales tax receipts, reflects continued improvements since the inception of the COVID-19 pandemic. In the initial months of the pandemic, consumer confidence decreased to 85.7 in April 2020, which represents a decrease of 35.4 percent when compared to 132.6 in February 2020—the month prior to the pandemic. More recently, in May 2022, consumer confidence is recorded at 103.2, which reflects improved consumer confidence when compared to the inception of the COVID-19 pandemic. Notwithstanding, month-over-month data in consumer confidence does fluctuate as consumers respond to reservations regarding COVID-19 variants, supply chain disruptions, elevated inflation, and geopolitical events—when compared to 120.0 in May 2021, the 103.2 recorded in May 2022, represent a decrease of 14.0 percent. Despite the variation, it is anticipated that consumer confidence will continue to improve, as consumer strengths, including available disposable income and levels of employment, favor consumer confidence.

The San Diego Consumer Price Index (CPI) has increased by 8.3 percent year-over-year from 317.141 in May 2021 to 343.502 in May 2022. The increase in CPI is primarily attributed to inflation resulting from increased consumer demand and supply chain disruptions. As the price of taxable goods, including food products and automobiles increase due to inflation, so will the corresponding sale tax receipts. Elevated inflation is anticipated to continue into Fiscal Year 2023.

# General Fund Revenues

The Department of Finance will continue to monitor these metrics, including changes to revenues, and will implement corresponding modifications and report significant changes in the Fiscal Year 2023 quarterly budget monitoring reports.

## Fiscal Year 2023 Adopted Budget

The Fiscal Year 2023 Adopted Budget for sales tax is \$380.2 million, or 19.5 percent, of the General Fund revenue budget. This represents an increase of \$59.4 million, or 18.5 percent, from the Fiscal Year 2022 Adopted Budget. Similarly, the Adopted Budget for sales tax represents a significant increase from the \$348.4 million forecasted in the Outlook, as a result of higher than anticipated actuals since the development of the Outlook, which resulted in an increased base and revised growth rate. The Adopted Budget for sales tax reflects a growth rate of 3.0 percent and is supported by decreasing unemployment rates, consumer confidence, and the rise in price of goods due to elevated inflation. The growth in sales tax is considered moderate, when compared to the accelerated growth and recovery experienced since the inception of the COVID-19 pandemic.

The projected increase in sales tax receipts is supported by an ongoing trend of consumers paying for goods and services at record rates and the increasing cost of goods as a result of elevated inflation. As reported in the Third Quarter Report, sales tax receipts continue to increase at accelerated rates, which is supported by consumer purchasing power, including increased saving and disposable income that has been increasingly spent on taxable goods and pent up demand. As an added element, increasing consumer demand and supply chain disruptions have resulted in inflation, which further increases sales tax receipts. Despite low sentiment from consumers regarding these factors, economic data suggests consumers will continue to drive economic growth and sustain the purchases of goods, as employment rates continue to improve, and available disposable income remains. While concerns over longer period of inflation persist, the Fiscal Year 2023 Adopted Budget balances these factors with moderate projected growth as consumer spending patterns adjust to inflation. Although this shift may not necessarily decrease the consumption of goods, an ease into normalized growth is anticipated, when compared to the robust growth experienced in the last two years following the COVID-19 pandemic.

Per the voter approved Proposition H, the City is required to dedicate specific sources of revenue to fund new General Fund Infrastructure. The calculation to fund the Infrastructure Fund is based on two specific components. One of the components of funding is through the incremental growth in sales tax revenue. Based on current sales tax projections, the incremental growth in sales tax is expected to result in additional contributions to the Infrastructure Fund. Therefore, potentially limiting the revenue available to fund other General Fund obligations.

These assumptions are consistent with the forecast prepared by the City's sales tax consultant's Avenu Insights and Analytics. The City will continue to monitor potential economic impacts that could affect consumer confidence and/or business-to-business growth as any increase or decrease in local taxable sales performance will directly impact the City's sales tax projection.

## General Fund Transient Occupancy Tax (TOT)

### Background

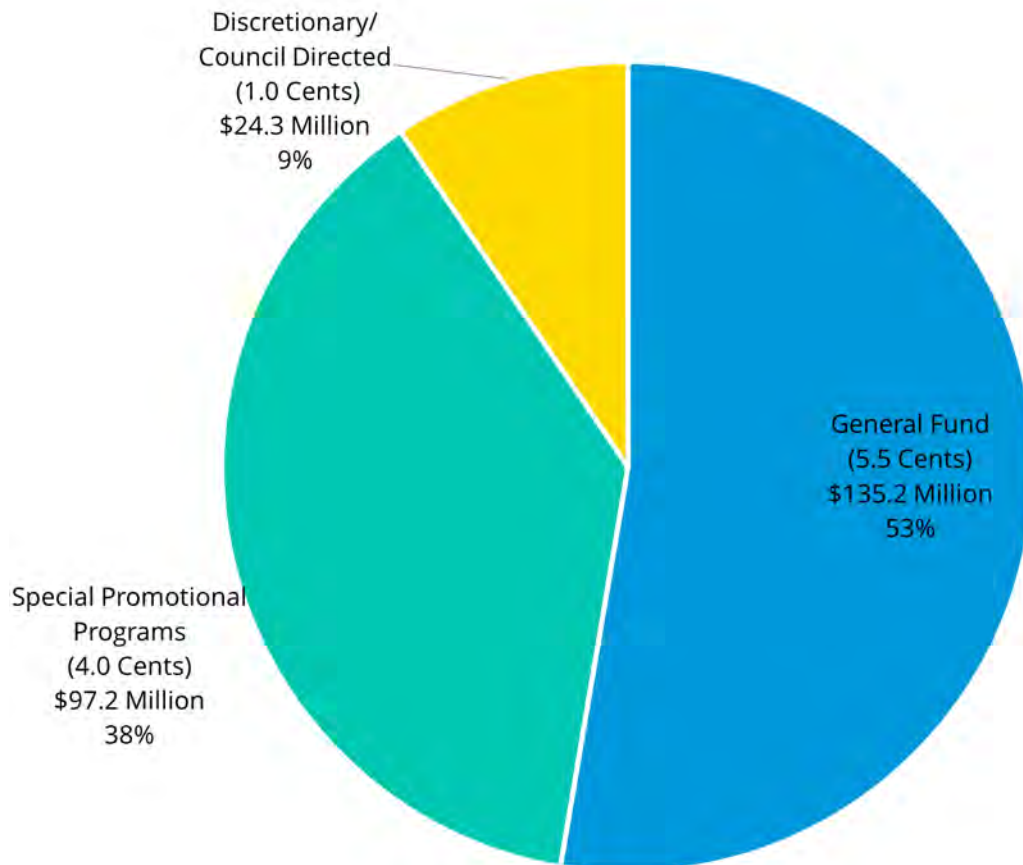
Transient Occupancy Tax makes up 6.9 percent of the City's General Fund revenue budget. TOT is levied at 10.5 cents per dollar on taxable rent for a transient's stay of less than one month. The use of TOT is guided by the City's Municipal Code which stipulates that of the 10.5 cents of collected TOT, 5.5 cents is to be applied toward general government purposes, 4.0 cents towards promoting the City as a tourist destination, and the remaining 1.0 cent towards any purposes approved by the City Council—this breakdown is depicted in **Figure 11: City of San Diego Transient Occupancy Tax**

<b>General Fund Revenues</b>
<b>\$135.2 million</b>
<b>Percent of General Fund Revenues</b>
<b>6.9 percent</b>

# General Fund Revenues

**Allocation.** In the Fiscal Year 2023 Adopted Budget, TOT totals \$256.7 million, of which \$135.2 million is applied directly to the General Fund and represents the 5.5 cents designated for general government purposes. The remaining 5.0 cents, which totals \$121.4 million, is budgeted for Special Promotional Programs to promote the City as a tourist destination, including reimbursement to the General Fund for safety and maintenance of visitor-related facilities, and the Council Discretionary allocation.

**Figure 11: City of San Diego Transient Occupancy Tax Allocation**



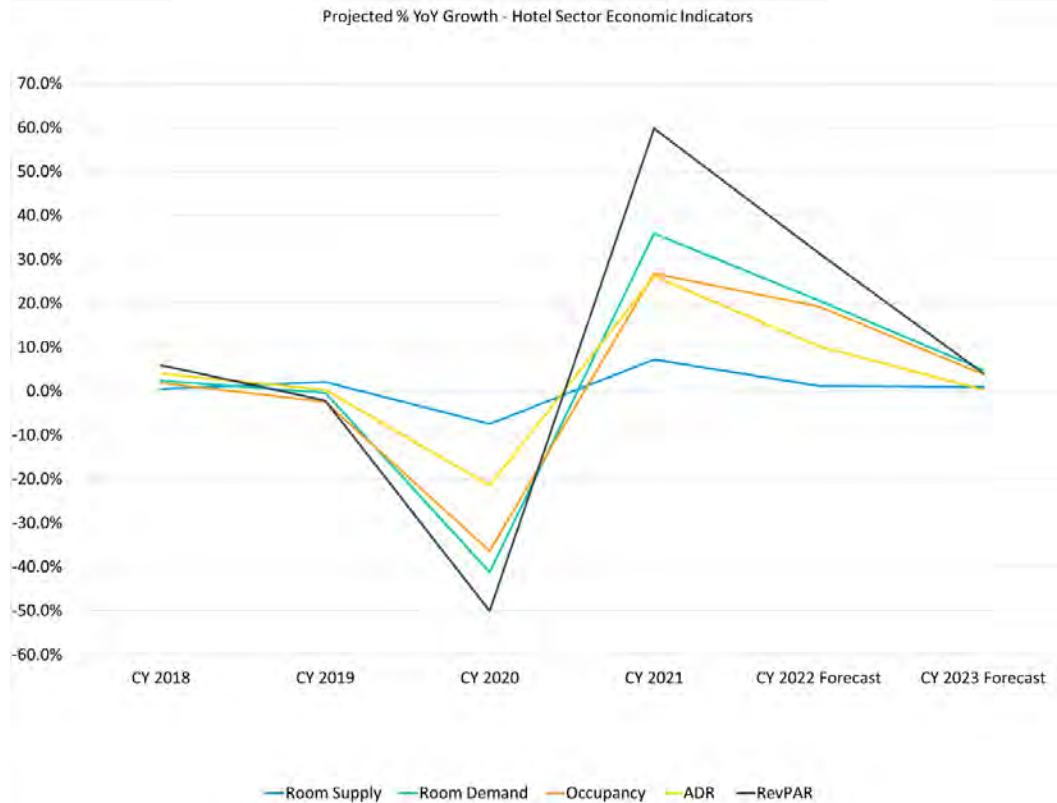
## Economic Indicators

The primary economic indicators of transient occupancy tax include room rates, occupancy, and room demand growth, all of which are projected to see growth in Fiscal Year 2023, indicative of increased tourism in the region. This assumption is supported by vaccinations becoming widely available, a decline in COVID-19 infection rates, pent-up demand for leisure travel, and the gradual return of group and business travel.

The May 2022 San Diego Lodging Forecast, prepared by Tourism Economics for the San Diego Tourism Authority, includes projected growth for these primary indicators. Average hotel occupancy rate is forecasted at 76.4 percent in calendar year 2023, which represents an increase from the prior year rate of 73.6 percent. Room demand is forecasted to grow by 4.8 percent in calendar year 2023, while the supply of rooms is projected to increase by 1.0 percent in calendar year 2023. Moreover, the Average Daily Rate (ADR) is projected to increase an average of 0.3 percent in calendar year 2023, while the revenue per available room (RevPAR) is projected to increase by 4.0 percent. **Figure 12: Year-Over-Year Percentage Growth in Key Hotel Sector Indicators** depicts and reflects the projected growth.

# General Fund Revenues

**Figure 12: Year-Over-Year Percentage Growth in Key Hotel Sector Indicators**



	CY 2018	CY 2019	CY 2020	CY 2021	CY 2022 <sup>1</sup>	CY 2023 <sup>1</sup>
<b>Hotel Sector</b>						
Avg. Occupancy	78.5%	76.5%	48.7%	61.7%	73.6%	76.4%
Avg. Daily Rate	\$ 166.0	\$ 166.4	\$ 130.6	\$ 164.6	\$ 181.5	\$ 182.0
Rev PAR <sup>2</sup>	\$ 130.3	\$ 127.4	\$ 63.6	\$ 101.6	\$ 133.6	\$ 138.9
Room Demand (growth)	2.4%	-0.4%	-41.2%	35.9%	20.6%	4.8%

Source: San Diego Tourism Authority and Tourism Economics.

<sup>1</sup> Lodging Forecast - Tourism Economics, May 2022.

<sup>2</sup> Revenue Per Available Room. (Average Occupancy multiplied by Average Daily Rate)

## Fiscal Year 2023 Adopted Budget

The Fiscal Year 2023 Adopted Budget for total Transient Occupancy Tax (TOT) revenue is \$256.7 million, of which \$135.2 million is allocated to the General Fund and represents 6.9 percent of the General Fund revenue budget. The General Fund allocation represents an increase of \$39.7 million, or 41.6 percent, from the Fiscal Year 2022 Adopted Budget. Similarly, the Adopted Budget for TOT represents a \$5.0 million increase from the Outlook—reaching pre-pandemic levels a year ahead of the Outlook. The development of the Adopted Budget for TOT includes a 5.47 percent growth rate and assumes, leisure travel, which has led the recovery towards pre-pandemic levels, will continue to thrive based on favorable conditions, including improving employment levels, reduced public health concerns, and pent-up demand. Additionally, progressive increases in group and international travel are anticipated as restrictions are revised. The gradual return of group travel is contingent on the type of group—for instance, large events

# General Fund Revenues

are anticipated to recover at a slower pace. These assumptions are consistent with assumptions and data reported by Tourism Economics in the May 2022 San Diego Lodging Forecast.

As mentioned, of the \$256.7 million in total TOT revenue, \$135.2 million is budgeted in the General Fund and represents the 5.5 cents allocable for general government purposes; the remaining \$121.5 million is allocated to Special Promotional Programs, which includes the 4.0 cents allocated to programs that promote the City as a tourist destination, including reimbursement to the General Fund for safety and maintenance of visitor related facilities, and the 1.0 cent Council Discretionary allocation. The Department of Finance continues to monitor economic indicators and changes to revenues and will implement changes as needed and report significant changes in the Fiscal Year 2023 quarterly budget monitoring reports.

## Franchise Fees

### Background

The Fiscal Year 2023 Adopted Budget total for Franchise Fee revenue is \$95.6 million which represents 4.9 percent of the General Fund revenue budget; this is an increase of \$15.6 million, or 19.5 percent, from the Fiscal Year 2022 Adopted Budget. Franchise fee revenue is generated from agreements with private utility companies in exchange for use of the City's rights-of-way. The largest of the franchise fee payers in the City are San Diego Gas and Electric (SDG&E), Cox Communications, Spectrum TV, AT&T U-verse, and California American Water (Cal AM). In addition, the City collects franchise fees from private refuse haulers that conduct business within City limits. The revenue received from the agreements with SDG&E, cable companies, and Cal AM is based on a percentage of gross sales while the revenue received from refuse haulers is based on tonnage. SDG&E is the single largest generator of franchise fee revenue in the General Fund and remits 3.0 percent of the gross sales of gas and electricity within the City of San Diego. Revenue from SDG&E is split between the General Fund (75.0 percent) and the Environmental Growth Funds (25.0 percent) based on the City Charter. Cable providers, which are the second largest contributors to franchise fees, remit 5.0 percent of gross revenues.

**General Fund Revenues  
\$95.6 million**

**Percent of General Fund  
Revenues  
4.9 percent**

### Fiscal Year 2023 Adopted Budget

**SAN DIEGO GAS & ELECTRIC.** The Fiscal Year 2023 Adopted Budget for total SDG&E franchise fee revenue of \$78.7 million and assumes a 7.36 percent growth rate for Fiscal Year 2023. The SDG&E franchise fee revenue is based on updated Fiscal Year 2022 projections, while the growth rate accounts for historical trends in energy consumption levels and rate increases implemented in recent years. This growth rate is consistent with the growth rate assumed in the Outlook.

In accordance with the City Charter, 75.0 percent of the revenue from SDG&E, or \$59.0 million, is allocated to the General Fund; and the remaining 25.0 percent of revenue received from SDG&E, or \$19.7 million, is deposited into the Environmental Growth Funds (EGF). Additionally, 10.0 percent, or \$5.9 million, of the 75.0 percent allocated to the General Fund is then transferred to the newly created Climate Equity Fund, in accordance with the resolution establishing the fund. Of the revenues transferred to the EGFs, one-third is used to fund the maintenance of parks and two-thirds are designated for parkland maintenance and debt service payments for open space acquisitions. This will provide funding for park and open space maintenance in Fiscal Year 2023. The impacts of more revenue deposits in EGF have been reflected in the Fiscal Year 2023 Adopted Budget.

In June 2021, the City Council agreed to a new 10-year gas and electric franchise agreement with SDG&E, with the option of extending it another 10 years. For the last 100 years, these rights had been granted to SDG&E through two 50-year terms. The agreement includes \$80.0 million for the gas and electric franchise agreements and an additional \$20.0 million to advance the City's climate equity goals. The franchise agreements each have a separate payment plan. The gas franchise bid will be paid in equal installment



## General Fund Revenues

payments of \$500,000 over the entire 20 years covered by the agreement. If the agreement is terminated at any time, the remaining payments will be voided. The electric franchise bid will pay \$10.0 million annually for the first five-years, while the final two \$10.0 million payments will be delayed until years 10 and 11 (2030 and 2031) of the agreement. The installment payments are subject to an annual interest rate of 3.38 percent. The payment in 2031 will only occur if the contract is renewed for another 10 years following the initial 10-year term. Additionally, per City Council modifications, the agreement requires SDG&E to contribute \$2.0 million for the first five years of the agreement to further the City's climate action and equity goals—of which \$1.5 million is allocated to the Climate Equity Fund and \$500,000 is allocated to the EGF funds. Consistent with the terms of this agreement, the Fiscal Year 2023 Adopted Budget includes \$10.9 million in gas & electric franchise bid payment, including the annual interest rate of 3.38 percent, which is subject to the General Fund and EGF split—\$8.1 million is allocated to the General Fund, while the remaining \$2.7 million is allocated to the EGF funds.

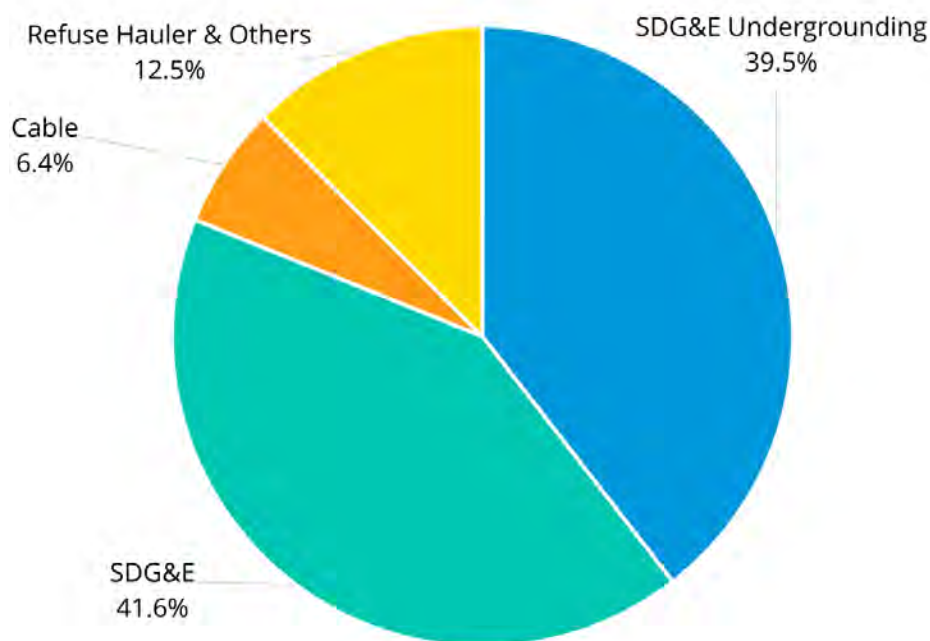
The City also receives an undergrounding utility franchise fee from SDG&E. The Fiscal Year 2023 Adopted Budget for SDG&E undergrounding utility fee revenue of \$76.5 million. This revenue is budgeted in the Underground Surcharge Fund.

**CABLE COMPANIES.** The Fiscal Year 2023 Adopted Budget for cable franchise fee revenue is \$12.3 million and is based on updated Fiscal Year 2022 projections and assumes a negative 4.75 percent growth rate based on four years of historical actuals reflecting a trend of declining revenues from traditional cable providers.

**REFUSE HAULERS AND OTHER FRANCHISES.** The Fiscal Year 2023 Adopted Budget for refuse hauler and other franchise fee revenues is \$16.1 million and is based on updated Fiscal Year 2022 projections. The City anticipates \$13.6 million from refuse collection fees, \$1.7 million in revenue related to the Police Department vehicle tow program, \$160,000 in franchise fees from the EDCO facilities, and \$650,000 from other franchise fee sources.

**Figure 13: Franchise Fee Revenue Breakdown** depicts the composition of total franchise fee revenue.

**Figure 13: Franchise Fee Revenue Breakdown**





# General Fund Revenues

## Property Transfer Tax

### Background

Property transfer tax makes up 0.8 percent of the General Fund revenue budget and is levied on the sale of real property. The County of San Diego collects \$1.10 per \$1,000 of the sale price when any real property is sold. The City is credited \$0.55 per \$1,000 against the County's charge, giving both the County and City each \$0.55 per \$1,000 of the sale price. The funds are collected by the County upon a sale of real property within City limits and transferred to the City on a monthly basis.

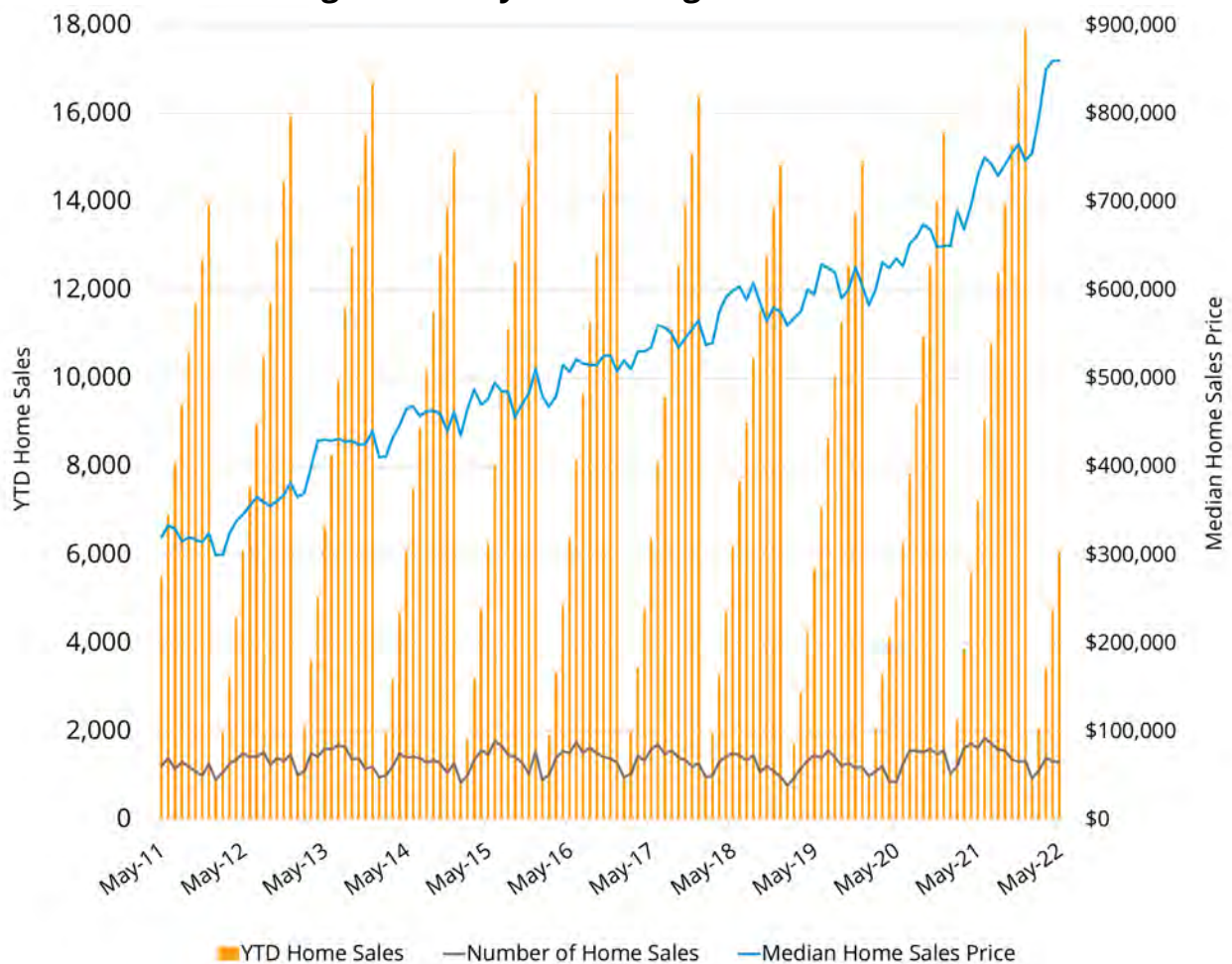
**General Fund Revenues**  
**\$15.5 million**

**Percent of General Fund**  
**Revenues**  
**0.8 percent**

### Economic Trends

The economic factors that primarily affect property transfer tax revenue are home sales and prices. These factors are discussed in detail in the earlier property tax section and are summarized in the **Figure 14: City of San Diego Home Sales**.

**Figure 14: City of San Diego Home Sales**



Source: CoreLogic®

# General Fund Revenues

While homes sales and median home prices continue to rise, recent and expected mortgage rate increases are anticipated to stabilize home appreciation—home sales and home prices are anticipated to continue to increase at a more measured rate when compared to the increased home price appreciation rate experienced in the past two years. As a result, property transfer tax is anticipated to maintain sustained yet measured levels. The Department of Finance will continue to closely monitor Property Transfer Tax and adjust projections as necessary.

## Fiscal Year 2023 Adopted Budget

The Fiscal Year 2023 property transfer tax Adopted Budget of \$15.5 million is based on the Fiscal Year 2022 year-end projections. This represents an increase of \$4.2 million, or 37.8 percent, from the Fiscal Year 2022 Adopted Budget. The property transfer tax budget assumes a 6.0 percent growth rate, which is consistent with the growth rate utilized for the 1% Property Tax revenue collections, as well as positive trends in economic drivers for property transfer tax including sales and home prices. As noted in the Property Tax section, on June 15, 2022, the Federal Reserve "Committee decided to raise the target range for the federal funds rate to 1-1/2 to 1-3/4 percent and anticipates that ongoing increases in the target range will be appropriate"—this is the third rate increase in calendar year 2022, which carry the potential to impact property transfer tax.

## Licenses and Permits

### Background

The Licenses and Permits category includes revenue for the purpose of recovering costs associated with regulating an activity and other revenues such as business certificate fees, rental unit certificate fees, parking meter collections, alarm permit fees, and special event permits. Recreational Cannabis Business Tax makes almost half of the licenses and permits revenue category. Cannabis Business Tax was passed on November 8, 2016 as Measure N by San Diego voters, which imposes an 8 percent tax on monthly gross receipt tax on non-medical cannabis businesses that operate or provide services within the City of San Diego.

**General Fund Revenues**  
**\$56.5 million**

**Percent of General Fund**  
**Revenues**  
**2.9 percent**

## Fiscal Year 2023 Adopted Budget

The Fiscal Year 2023 Adopted Budget for licenses and permits is \$56.5 million, or 2.9 percent of the General Fund revenue budget. This represents an increase of \$12.9 million, or 29.7 percent, from the Fiscal Year 2022 Adopted Budget. The increase is primarily attributed to \$8.1 million in one-time licensing revenue for the Short-Term Residential Occupancy (STRO) Program, \$2.6 million in cannabis business tax and compliance revenue related to additional outlet and production facilities, and compliance audit efforts; \$660,000 in new or revised user fee revenues implemented as part of the Fiscal Year 2023 Comprehensive User Fee Study; and \$38,000 in sidewalk vending permit fees.

## Fines, Forfeitures, and Penalties

### Background

The fines, forfeitures, and penalties category includes revenue generated from the violation of laws or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, collection referrals, and litigation awards.

**General Fund Revenues**  
**\$34.5 million**

**Percent of General Fund**  
**Revenues**  
**1.8 percent**

## Fiscal Year 2023 Adopted Budget

The Fiscal Year 2023 Adopted Budget for fines, forfeitures, and penalties revenue is \$34.5 million, or 1.8 percent of the General Fund revenue budget. This represents an increase

# General Fund Revenues

of \$7.0 million, or 25.3 percent, from the Fiscal Year 2022 Adopted Budget. The increase is primarily attributed to \$3.2 million in special events, parking citations, and San Diego Municipal Court revenues, which were reduced as a one-time revenue in Fiscal Year 2022; and \$4.3 million related to additional parking enforcement coverage in high demand areas and street sweeping routes. These increases are partially offset by a \$550,000 decrease in user fee revenue following adjustments identified as part of the Fiscal Year 2023 Comprehensive User Fee Study.

## Revenue from Money and Property

### Rents and Concessions

Revenue from Money and Property is primarily comprised of rents and concessions revenue generated from Mission Bay Park, Balboa Park, City Pueblo Lands, and Torrey Pines Golf Course. The largest component of this category is revenue from Mission Bay Park rentals and concessions, the majority of which is generated from leases with Sea World, the Marina Village, and the hotels and marinas within Mission Bay Park. Another significant contributing component in the rents and concessions category is revenue from leases for Midway/Frontier property and City Pueblo lands.

**General Fund Revenues**  
**\$60.5 million**

**Percent of General Fund**  
**Revenues**  
**3.1 percent**

Per City Charter Section 55.2, the threshold amount of \$20.0 million of Mission Bay rents and concessions will remain in the General Fund. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Park Improvements Fund and the Mission Bay Improvements Fund. The San Diego Regional Park Improvements Fund is to receive 35.0 percent of revenues in excess of the threshold amount or \$3.5 million, whichever is greater, with 65.0 percent or the remaining amount allocated to the Mission Bay Improvements Fund.

### Fiscal Year 2023 Adopted Budget

The Fiscal Year 2023 Adopted Budget for revenue from rents and concessions is \$60.5 million, or 3.1 percent of the General Fund revenue budget. This represents an increase of \$1.6 million, or 2.8 percent, from the Fiscal Year 2022 Adopted Budget. This increase is primarily attributed to \$6.7 million from rents and concessions due to increasing activity at Mission Bay hotels, Sea World, and City Pueblo Lands; and one-time rent-deferral revenue from city owned property. These increases are partially offset by a \$5.1 million decrease in rent reimbursements to the General Fund from non-general funds.

## Interest and Dividends

### Background

In accordance with the City Charter and authority granted by the City Council, the City Treasurer is responsible for investing the City's cash assets, exclusive of City Pension Trust Funds. With the exception of certain bond funds, all City funds are pooled and invested together in the City Treasurer's Pooled Investment Fund ("Fund") to manage the City's cash flow requirements. Fund investments must comply with the City Treasurer's Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate environment, and the cash flow requirements of the City. Deviations in returns from one fiscal year to the next can generally be attributed to changes in market interest rates or the amount invested during the fiscal year. Past interest earnings performance is no guarantee or indicator of future results. Interest earnings of the Fund are allocated to the participating City funds based on their pro rata share of cash balances.

**General Fund Revenues**  
**\$3.4 million**

**Percent of General Fund**  
**Revenues**  
**0.2 percent**

# General Fund Revenues

## Fiscal Year 2023 Adopted Budget

The Fiscal Year 2023 Adopted Budget for interest earnings revenue is \$3.4 million, or 0.2 percent of the General Fund revenue budget and remains consistent with the Fiscal Year 2022 Adopted Budget.

## Revenue from Federal & Other Agencies

### Background

Revenue from federal and other agencies includes federal grants and reimbursements for City services such as court crime lab revenue, urban search and rescue, service level agreements, and unbudgeted cost reimbursements.

### Fiscal Year 2023 Adopted Budget

The Fiscal Year 2023 Adopted Budget for revenue from federal and other agencies is \$5.3 million, or 0.3 percent of the General Fund revenue budget. This represents a decrease of \$2.5 million, or 31.8 percent, from the Fiscal Year 2022 Adopted Budget. The decrease is primarily associated with the recategorization of \$2.3 million in revenues from the federal & other agencies category to the charges for current services category, and \$1.1 million in one-time FEMA funding for emergency protective measures included in the Fiscal Year 2022 Adopted Budget. These decreases are partially offset by an increase of \$1.1 million to support the SD Access 4 All, Digital Equity Program.

<b>General Fund Revenues</b>
<b>\$5.3 million</b>
<b>Percent of General Fund Revenues</b>
<b>0.3 percent</b>

## Charges for Current Services

### Background

Charges for current services revenue is generated by payments for services provided to the public and other City funds. The City's General Fund pays for basic City services such as public safety, parks, and libraries. In addition, the City allocates the costs associated with central service departments, such as the City Auditor, Department of Finance, City Attorney, and City Clerk to all City departments by means of a rate based on the General Government Services Billing (GGSB) standard. The amounts allocated to non-general fund departments are billed and received by the General Fund as revenue to offset the cost of the services provided by these central service departments. Transient Occupancy Tax (TOT) revenue is allocated to several departments for General Fund reimbursable expenditures for the safety and maintenance of visitor-related facilities.

### Fiscal Year 2023 Adopted Budget

The Fiscal Year 2023 Adopted Budget for charges for current services revenue is \$203.5 million, or 10.4 percent of the General Fund revenue budget. This represents a net increase of \$46.7 million, or 29.8 percent, from the Fiscal Year 2022 Adopted Budget. This increase is primarily attributed to an increase of \$29.7 million in TOT revenues to support the safety and maintenance of visitor related facilities, \$4.1 million in reimbursements from the Environmental Growth Funds to support eligible expenditures, \$3.6 million in new or revised user fees resulting from the Fiscal Year 2023 Comprehensive User Fee Study, and \$2.3 million in the recategorization of revenues from the federal & other agencies category to the charges for current services category.

<b>General Fund Revenues</b>
<b>\$203.5 million</b>
<b>Percent of General Fund Revenues</b>
<b>10.4 percent</b>

# General Fund Revenues

## Transfers In

### Background

The transfers in revenue category includes revenues received by the General Fund from other non-general funds such as the transient occupancy tax (TOT) 1.0 cent transfer, safety sales tax transfer, and gas tax revenue.

### Fiscal Year 2023 Adopted Budget

The Fiscal Year 2023 Adopted Budget for transfers in is \$250.4 million, or 12.8 percent of the General Fund revenue budget. This represents a decrease of \$12.7 million, or 4.8 percent, from the Fiscal Year 2022 Adopted budget. This decrease is primarily attributed to \$10.5 million in the recategorization of the franchise fee minimum bid payment from the Transfers In category to the Franchise Fees category, a net decrease of \$1.7 million in one-time American Rescue Plan Acts (ARPA) funds—the Fiscal Year 2023 Adopted Budget includes the use of \$147.6 million in one-time ARPA funds, and \$1.1 million in the transfer of available fund balance from the Stadium Fund to the General Fund following the closure of the fund.

**General Fund Revenues**  
**\$250.4 million**

**Percent of General Fund**  
**Revenues**  
**12.8 percent**

## Other Revenue

### Background

Other revenue is comprised of library donations, ambulance fuel reimbursements, corporate sponsorships, recovery from damage to City property, and other miscellaneous revenues.

### Fiscal Year 2023 Adopted Budget

The Fiscal Year 2023 Adopted Budget for other revenue is \$2.1 million, or 0.1 percent of the General Fund revenue budget. This represents a decrease of \$660,000, or 26.6 percent, from the Fiscal Year 2022 Adopted Budget, which is primarily due to a decrease in ambulance fuel reimbursements.

**General Fund Revenues**  
**\$2.1 million**

**Percent of General Fund**  
**Revenues**  
**0.1 percent**

## State of California Budget Impacts

On June 30, 2022, Governor Newsom signed the 2022-2023 Budget appropriating \$308.0 billion in State funds, which includes multiyear funding. Supported by years of fiscal prudence and effective response during the COVID-19 pandemic, the State budget provides direct relief to eligible Californians to assist with rising costs resulting from elevated inflation, addresses the State's most pressing needs, builds the State's reserves, and invests in California's future.

The State's budget builds on significant investments to support greater opportunity for all Californians and provides a strong foundation for the State's future—including the City of San Diego's local economy. The budget includes \$12.05 billion in fiscal relief to eligible Californians, small businesses, and non-profits; \$1.7 billion to address homelessness, including Encampment Resolution grants and the Homeless Housing, Accountability, and Prevention Program (HHAPP); \$2.5 billion to support affordable housing; \$2.4 billion to support local public safety; \$14.8 billion in transportation funding; \$19.3 billion for the Climate Energy Package; \$550.0 million to support broadband infrastructure; and \$80.0 million to improve organic waste infrastructure—much of which include multiyear funding and will further support greater opportunities for all Californians, including San Diegans.

# General Fund Revenues

## Annual Tax Appropriations Limit (Gann Limit)

In November 1979, California voters approved Proposition 4 (Gann Initiative) and added Article XIII B to the California State Constitution. In 1980, the State Legislature added Division 9 (commencing with Section 7900) to Title I of the Government Code to implement Article XIII B. This legislation required the governing body of each local jurisdiction in California to establish an Annual Tax Appropriations Limit (Gann Limit) on or before June 30 for the following fiscal year. The Gann Limit was based on actual appropriations during the Fiscal Years 1978-1979 and was increased each year using the growth in population and inflation.

On June 5, 1990, California voters approved Proposition 111, amending Article XIII B. Proposition 111 allowed local jurisdictions to choose the annual adjustment factors. The adjustment factors include the growth in the California per capita income, or the growth in the non-residential assessed valuation due to construction within the city and the population growth within the county or the city.

The Gann Limit is applicable only to proceeds of taxes. Appropriations not subject to the limit are debt service on voter-approved debt and qualified capital outlays (a fixed asset, including land, with a useful life of more than 10 years and a value that equals or exceeds \$100,000).

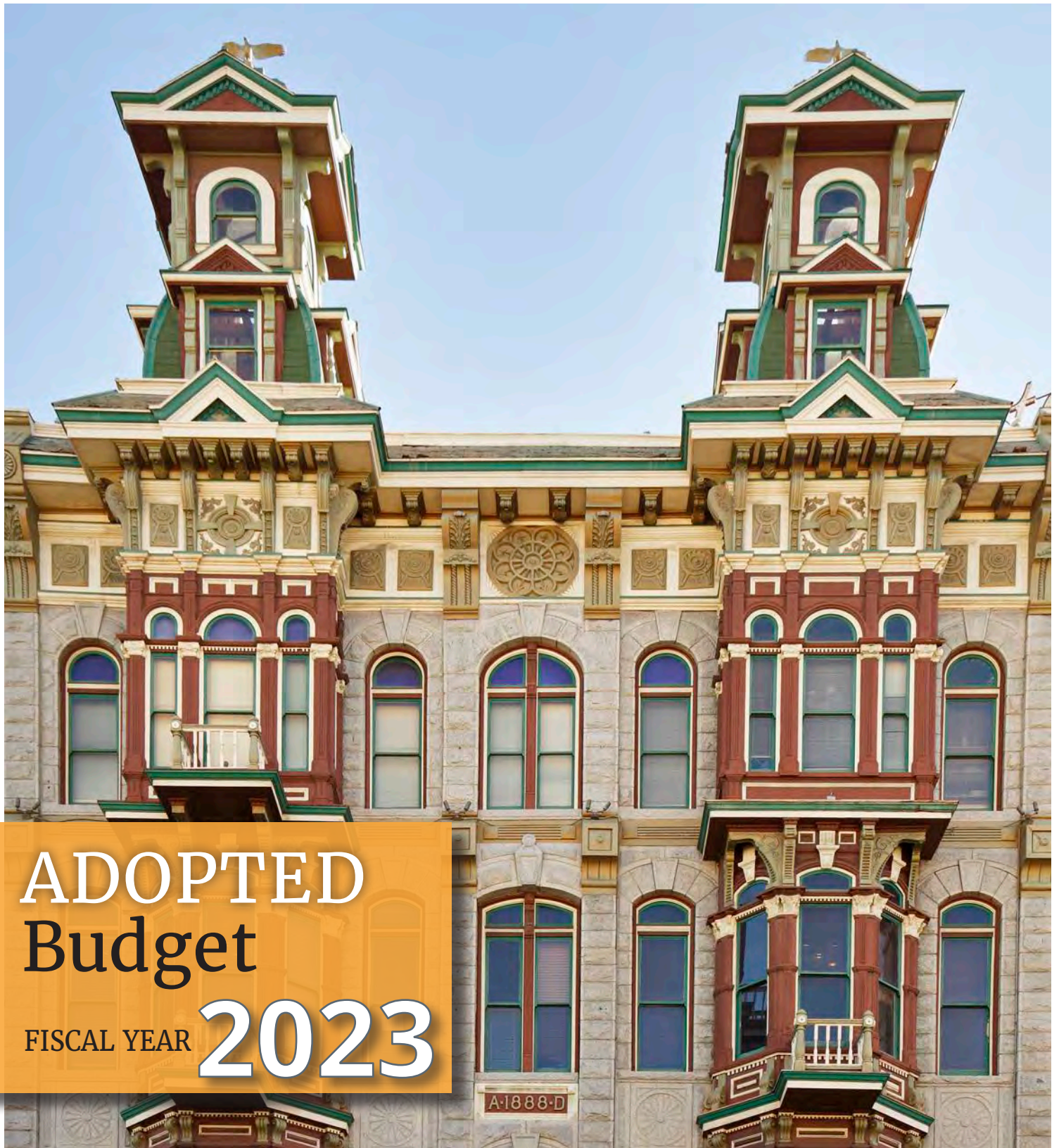
The San Diego City Council adopted a resolution on June 28, 2022 that established the City's Tax Appropriations Limit for Fiscal Year 2023 at \$4,678,887,408. Using the Fiscal Year 2023 Adopted Budget, the appropriations subject to the limit (i.e., proceeds of taxes, excluding debt service on voter-approved debt, of which the City has none, and qualified capital outlays) were calculated to be \$1,384,503,616, which was \$3,294,383,792 lower than the Gann Limit.

In accordance with California Law, Division 9 of the Government Code and Proposition 111 guidelines, the Fiscal Year 2023 Tax Appropriations Limit was set and adopted on or before June 30, 2022.





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# ADOPTED Budget

FISCAL YEAR **2023**

## VOLUME 1

### General Fund Expenditures

The City of  
**SAN DIEGO**

MAYOR TODD GLORIA



HOUSING • PROTECT & ENRICH • INFRASTRUCTURE • SUSTAINABILITY • PROSPERITY



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# General Fund Expenditures

## General Fund Expenditures

The Fiscal Year 2023 Adopted Budget for General Fund expenditures is \$1.96 billion, which represents an increase of \$211.5 million or 12.1 percent from the Fiscal Year 2022 Adopted Budget. Table 1 represents the expenditure change in the General Fund from Fiscal Year 2021 through Fiscal Year 2023.

**Table 1: General Fund Expenditure Summary Fiscal Years 2021 - 2023**

	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
Total General Fund Budget	1,589,992,998	1,743,548,431	1,955,008,750
Percent Change from Previous Year		9.7 %	12.1 %

**Table 2: Fiscal Year 2023 General Fund Expenditures (in millions)**

Expenditure Category	FY 2021 Actual	FY 2022 Budget	FY 2023 Adopted	FY 2022-2023 Change	Percent Change
<b>PERSONNEL</b>					
Personnel Cost	\$ 652.0	\$ 680.9	\$ 767.0	\$ 86.1	12.6%
Fringe Benefits	488.6	533.4	511.4	(21.9)	(4.1%)
<b>PERSONNEL SUBTOTAL</b>	<b>1,140.6</b>	<b>1,214.2</b>	<b>1,278.4</b>	<b>64.2</b>	<b>5.3%</b>
<b>NON-PERSONNEL</b>					
Supplies	\$ 27.5	\$ 32.4	\$ 38.9	\$ 6.5	20.0%
Contracts & Services	272.5	269.5	360.9	91.4	33.9%
Information Technology	41.5	61.3	61.1	(0.2)	(0.3%)
Energy and Utilities	51.0	50.8	55.5	4.7	9.3%
Other	4.4	5.2	5.4	0.2	4.1%
Transfers Out	36.6	91.4	135.1	43.7	47.8%
Capital Expenditures	0.9	1.7	4.7	3.0	174.3%
Debt	15.0	17.0	15.0	(2.0)	(11.9%)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>449.4</b>	<b>529.3</b>	<b>676.6</b>	<b>147.3</b>	<b>27.8%</b>
<b>Total</b>	<b>\$ 1,590.0</b>	<b>\$ 1,743.5</b>	<b>\$ 1,955.0</b>	<b>\$ 211.5</b>	<b>12.1%</b>

## Personnel Cost

The General Fund Fiscal Year 2023 Adopted Budget includes a total of \$767.0 million in salaries and wages, which reflects a net increase of \$86.1million, or 12.6 percent, from the Fiscal Year 2022 Adopted Budget. This increase is primarily due to the following:

- \$59.3 million primarily associated with salary increases with the various recognized employee organizations
- \$11.1 million increase in Budgeted Personnel Expenditure Savings (previously referred to as Vacancy Factor). Budgeted Personnel Expenditure Savings is budgeted as a negative amount, an increase to the amount results in a net decrease in Personnel Cost budget. This increase is primarily driven by assuming that most new positions will be starting halfway through the fiscal year, and an increase in anticipated vacant positions in the Police Department

# General Fund Expenditures

- \$9.8 million in overtime primarily associated with the Police Department right sizing the overtime budget as a result of negotiated salary increases, supporting CleanSD, restoration of extension of shift overtime, enforcement of street racing and sideshow, and to support parking and scooter enforcement efforts which are cost recoverable
- \$5.2 million in the Parks and Recreation Department associated to supplemental positions, addressing span of control needs, and the following programs: new facilities and play all day sites, asset management, addressing audit recommendations, continued support for Back to Work SD, conversion of hourly staff to benefited positions, managing the animal services contract, increased garbage collection at regional and city parks, and to support aquatic programs
- \$4.0 million in the Office of the City Attorney associated with supporting: the Family Justice Center, Gun Violence Restraining Orders, Civil Advisory, Conservancy Treatment Unit, city leases, and the restoration of the citywide reduction in Fiscal Year 2021
- \$3.2 million in the Stormwater Department to support the capital projects ramp up for the Water Infrastructure Finance and Innovation Act (WIFIA) program and Regional Water Quality Control Board Compliance, and to support pump station repairs and street sweeping efficiency and expansion to comply with the Municipal Stormwater Permit
- \$2.8 million increase associated with the transfer of 33.00 FTE positions from the Engineering and Capital Projects (E&CP) Department to the Purchasing & Contracting Department and Compliance Department. This transfer includes moving the 14.00 FTE positions in the Prevailing Wage Program to the Compliance Department and moving 19.00 FTE positions in the Contracting Division to the Purchasing & Contracting Department
- \$2.5 million in the Fire-Rescue Department primarily to right size the overtime budget with expenditure increases associated with negotiated salary increases, support fire fighter recruitment efforts, education incentive pay, a position for the Local 145 President, and increase lifeguard supervision of emergency operations in the coastal areas
- \$2.3 million to comply with and enforce the sidewalk vending ordinance in the Development Services, Environmental Services, and Parks and Recreation Departments
- \$2.1 million in the Transportation Department associated to the following programs: sidewalk repair and replacement, tree maintenance, public works dispatch support, replacing traffic signal cabinets and loops, code compliance support, and graffiti abatement
- \$1.8 million increase associated with the transfer of 31.65 FTE positions in the Organics Waste Diversion Program from the Recycling Fund into the General Fund
- \$1.5 million increase in the Environmental Services Department to support the following programs: State Senate Bill 1383 - Organics Waste Diversion, improving encampment abatement, and sidewalk sanitation
- \$1.4 million in the Personnel Department associated with addressing hiring efforts, personnel issues, and recruitment
- \$1.1 million in the Development Services Department primarily to support the enforcement of the City's Short-Term Residential Occupancy ordinance, administrative hearings, and support substandard housing complaints
- \$1.0 million in the Human Resources Department for Citywide HR support, California for All Grant, Employee Rewards and Recognition, and to advise on labor and employment issues

The General Fund Fiscal Year 2023 Adopted Budget includes a total of 8,336.39 FTE positions, which reflects a net increase of 605.36 FTE positions, or 7.8 percent, from the Fiscal Year 2022 Adopted Budget. The increase in positions is primarily due to the following additions:

- 113.42 FTE positions associated to the annualization of Fiscal Year 2022 Adopted Budget positions that were prorated in the Environment Services, Library, and Parks and Recreation Departments
- 87.00 FTE positions in the Parks and Recreation Department associated to supplemental positions,



## General Fund Expenditures

addressing span of control needs, new facilities and play all day sites, asset management, addressing audit recommendations, continue support for Back to Work SD, conversion of hourly staff to benefited positions, and to address aquatic needs

- 64.30 FTE positions associated to the restructure of various programs including: Organics Waste Diversion, Prevailing Wage Program, and the contracting program from non-General Funds into the General Fund
- 46.00 FTE positions in the Stormwater Department to support the capital projects ramp up for WIFIA program and Regional Water Quality Control Board Compliance, and to comply with the Municipal Stormwater Permit
- 45.00 FTE positions in the City Council Districts associated with giving each district the ability to hire more staff to support constituent needs
- 44.00 FTE positions to support the sidewalk vending ordinance in the Development Services, Environmental Services, and Parks and Recreation Department
- 35.00 FTE positions in the Transportation Department associated to the following programs: sidewalk repair and replacement, tree maintenance, public works dispatch support, replacing traffic signal cabinets and loops, and code compliance program support
- 18.00 FTE positions in the Environmental Services Department associated to the following programs: State Senate Bill 1383 - Organics Waste Diversion, the reduction of supplemental code compliance officers, and improving encampment abatement and sidewalk sanitation
- 30.00 FTE positions in the Police Department associated with support for the crime lab and parking enforcement to provide coverage in all areas and address 72-hour parking complaints citywide
- 13.00 FTE positions in the Personnel Department associated with recruitment efforts and personnel issues
- 11.00 FTE positions in the Department of Real Estate and Airport Management to support audit recommendations, city leases, and fiscal administration
- 11.00 FTE positions in the Fire-Rescue Department associated with additional lifeguard support, and to assist with fire-fighter operations

**Table 3** shows the change in the number of budgeted positions in the General Fund over the last three years.

**Table 3: General Fund FTE Position Summary Fiscal Years 2021 – 2023**

	FY 2021 Adopted Budget	FY 2022 Adopted Budget	FY 2023 Adopted Budget
Total General Fund Budget FTE Positions	7,640.02	7,731.03	8,336.39
Percent Change from Previous Year		1.2 %	7.8 %

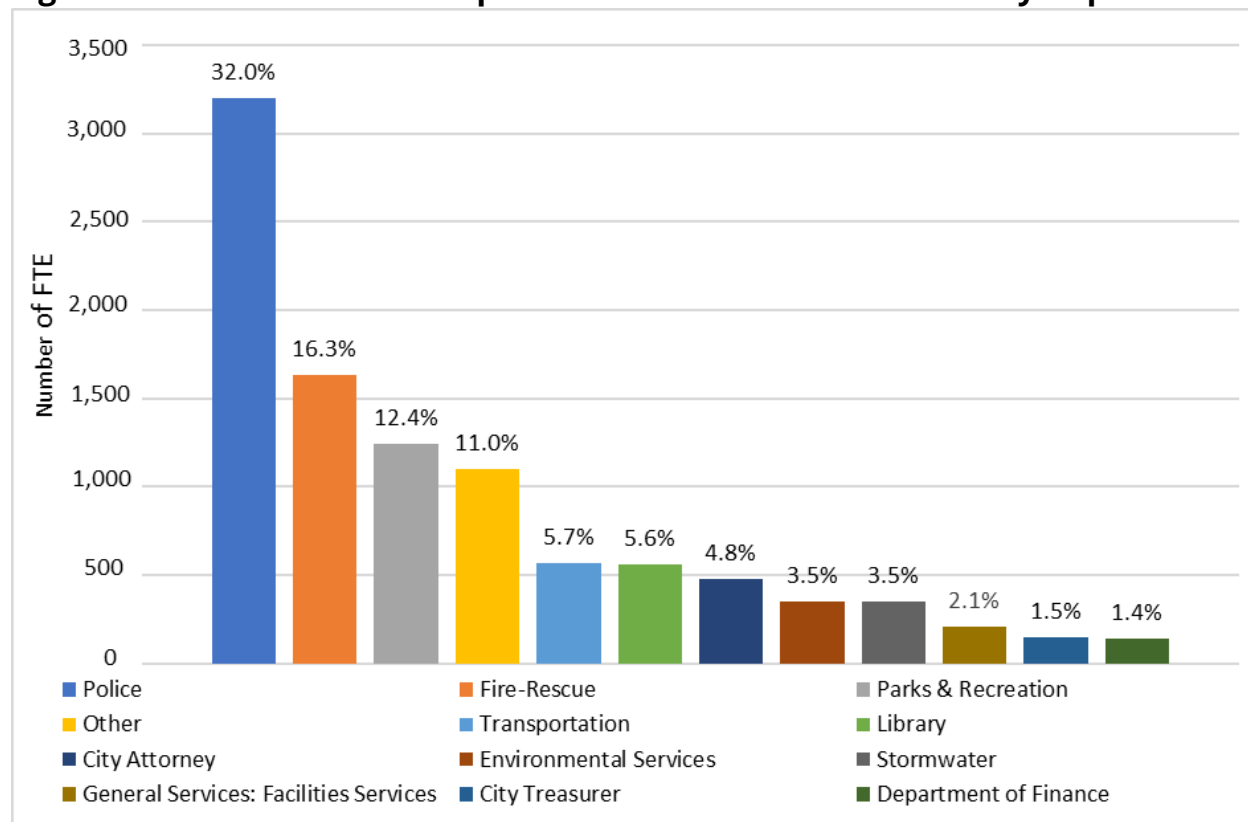
Further details on position changes in the General Fund are reflected in *Attachment A - Fiscal Year 2023 Changes in Full-time Equivalent (FTE) Positions* in the Appendix A.

**Figure 1** summarizes the Fiscal Year 2023 Adopted General Fund FTE positions by department. Only the top eleven departments with the most FTE budgeted positions are displayed. All other General Fund departments are combined under the Other Category. Details on the budgeted FTE positions in the General Fund are included in the Financial Summary and Schedules section of this Volume.



# General Fund Expenditures

**Figure 1: Fiscal Year 2023 Adopted General Fund FTE Positions by Department**



Note: The Other category includes: City Auditor, City Clerk, Commission on Police Practices, Communications, Compliance, Council Administration, City Council, City Auditor, Debt Management, Development Services, Economic Development, Ethics Commission, Government Affairs, Homelessness Strategies & Solutions, Human Resources, Office of Boards & Commissions, Office of Emergency Services, Race & Equity, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Performance & Analytics, Personnel, Planning, Purchasing & Contracting, Real Estate and Airport Management, and Sustainability & Mobility.

As displayed in **Figure 1** above, the Police Department and the Fire-Rescue Department account for approximately 48.3 percent of the total budgeted positions in the General Fund for Fiscal Year 2023.

## Fringe Benefits

The General Fund Fiscal Year 2023 Adopted Budget includes fringe benefit expenditures totaling \$511.4 million, which reflects a net decrease of \$21.9 million, or 4.1 percent, from the Fiscal Year 2022 Adopted Budget. This net decrease is primarily due to adjustments in the following fringe benefits:

- \$27.6 million decrease in the City's pension payment due to a high investment return
- \$283,000 decrease in Supplemental Pension Savings Plan driven by the invalidation of Proposition B
- \$5.6 million increase in Flexible Benefits due to position additions and reductions and changes in coverage selections of employees

For a detailed discussion on fringe benefits, refer to the Citywide Budget Overview section of this Volume. **Table 4** shows the change in fringe benefits in the General Fund from the Fiscal Year 2023 Adopted Budget by fringe type.

# General Fund Expenditures

**Table 4: Fiscal Year 2023 General Fund Fringe Benefits by Fringe Type**

Fringe Type	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget	FY 2022 - FY 2023 Change	Percent Change
Fixed					
Long-Term Disability	\$ 2,404,803	\$ 2,227,877	\$ 2,202,132	\$ (25,745)	(1.2%)
Other Post-Employment Benefits	43,276,488	42,908,862	43,419,782	510,920	1.2%
Retirement ADC	275,227,576	314,487,233	283,841,501	(30,645,732)	(9.7%)
Risk Management Administration	7,133,290	7,425,745	8,892,136	1,466,391	19.7%
Unemployment Insurance	828,010	811,009	799,369	(11,640)	(1.4%)
Workers' Compensation	29,285,670	29,913,498	29,558,300	(355,198)	(1.2%)
Fixed Subtotal	358,155,836	394,774,224	368,713,220	(26,061,004)	(6.6%)
Variable					
Employee Offset Savings	\$ 6,112,460	\$ 5,527,711	\$ 5,453,675	\$ (74,036)	(1.3%)
Flexible Benefits	87,678,026	91,612,978	97,242,589	5,629,611	6.1%
Medicare	9,729,166	9,497,631	10,276,139	778,508	8.2%
Retiree Medical Trust	947,523	1,000,140	1,190,885	190,745	19.1%
Retirement 401 Plan	217,890	217,346	944,608	727,262	334.6%
Retirement DROP	1,811,277	1,812,902	1,956,895	143,993	7.9%
Supplemental Pension Savings Plan	23,912,181	25,932,677	25,649,765	(282,912)	(1.1%)
Variable Subtotal	130,408,524	135,601,385	142,714,556	7,113,171	5.2%
<b>Fringe Benefits</b>	<b>\$ 488,564,360</b>	<b>\$ 533,375,609</b>	<b>\$ 511,427,776</b>	<b>\$ (21,947,833)</b>	<b>(4.1%)</b>

## Supplies

The Supplies category includes costs for office supplies, books, tools, uniforms, safety supplies, and building and electrical materials, among others. The Supplies category for the Fiscal Year 2023 Adopted Budget totals \$38.9 million, an increase of \$6.4 million, or 20.0 percent, from the Fiscal Year 2022 Adopted Budget. The increase is associated with the following:

- \$2.4 million in the Environmental Services Department for the assembly and distribution of organic waste containers and kitchen pails to support the diversion of organic materials as mandated by State Senate Bill 1383
- \$1.5 million in the Transportation Department to support graffiti abatement efforts and electrical materials to support the replacement of traffic signal cabinets and service meter pedestals annually
- \$912,640 in the Police Department primarily for uniform allowance of sworn and civilian staff and various supplies to support the Crime Laboratory such as DNA testing kits
- \$600,000 in the Homelessness Strategies & Solutions Department to support shelter capacity expansion for bunk beds, furniture and supplies to stock two new non-congregate shelters
- \$500,000 in the General Services Department for facilities maintenance supplies to support infrastructure upkeep and maintenance
- \$303,000 in the Parks and Recreation Department to support the Sidewalk Vending Ordinance and increased garbage collection citywide

# General Fund Expenditures

- \$208,000 in the Fire-Rescue Department associated to cost increases for personal protective equipment

## Contracts & Services

The Contracts & Services category includes the cost of legal fees, insurance, refuse disposal fees, fleet vehicle usage and assignment fees, rent expenses, consulting services and other contractual expenses. The Contracts category for the Fiscal Year 2023 Adopted Budget totals \$360.9 million, an increase of \$91.4 million or 33.9 percent from the Fiscal Year 2022 Adopted Budget. This increase is primarily due to the following adjustments:

- \$41.2 million increase in the Citywide Program Expenditures Department primarily related to the following: a one-time contribution to the Public Liability Operating Fund for operating expenses associated with anticipated claims; Proposition B one-time transition costs; transfer to the Capital Improvements Program and Infrastructure Fund; and to support the General Liability and Excess Insurance Programs
- \$10.4 million in the Stormwater Department primarily related to one-time expenditures to comply with the Regional Water Quality Control Board and the Municipal Storm Water Permit: for capital projects and project management; for the purpose of posting signage on new routes and the acquisition of vehicles to support street sweeping efficiency and expansion; for the acquisition of equipment such as vehicles, information technology, and back-up generators to support pump stations repairs; and to educate stakeholders on the importance of stormwater via the Think Blue education program
- \$5.9 million in one-time expenditures in the Homelessness Strategies & Solutions Department primarily associated to the coordinated outreach program, to support operating costs for Homeless shelters and services, outreach for downtown and urban core, safe camping pilot, for shelter capacity expansion to support and improve additional sites and to expand congregate and non-congregate shelter bed capacity
- \$4.5 million increase in various departments associated with maintenance and acquisition of vehicles primarily due to increases in the General Fund's fleet size, including the transfer of vehicles associated to the organics waste diversion program. Of this amount, \$5.0 million is associated with the maintenance of vehicles as a result of salary increases, costs to service and maintain vehicles, a study to develop and expand the City's electrical vehicles infrastructure, and to support the implementation of SB 1383. This amount is offset with a decrease of \$465,000 associated with lower than anticipated delivery of vehicles and use of debt financing, which results in lower debt payments and sales tax for financed vehicles
- \$5.2 million in the Environmental Services Department primarily to improve current encampment abatement response times and increase sidewalk sanitation; support the new Sidewalk Vending Ordinance; refuse disposal and greenery fees, and support the implementation of a marketing and outreach campaign associated to organics waste diversion
- \$3.9 million in the Economic Development Department to support the Housing Stability Fund, Connect2Careers to support opportunity youth employment, Small Business Enhancement Program, outreach for street vendor permitting and applications, establish the Rental Registry and the Economic Development Strategy
- \$3.7 million in the Transportation Department to support a variety of programs in the right of way including: the continuation of the streets condition assessment; replacement of traffic signal loops and cabinets; the development of the new Traffic Management Center; sidewalk repairs and replacement; and for weed and graffiti abatement
- \$693,000 in the Purchasing and Contracting Department to support the implementation of a technical assistance program to help provide equitable access to resources related to contracting, and to create a bonding assistance program

# General Fund Expenditures

- \$4.9 million in the Parks and Recreation Department primarily to support deferred maintenance and contractual increases in the Animal Services Contract, new facilities, increased garbage collection, turf maintenance, graffiti abatement, and security at parks citywide, acquisition of vehicles to support the sidewalk vending ordinance, and the San Diego Humane Society's Dedicated Park Patrol citywide
- \$1.6 million in the Police Department primarily associated with a contractual increase in the Misdemeanant Booking Contract with the San Diego County Sheriff and the No Shots Fired Intervention Program
- \$3.3 million increase in refuse disposal fees of which \$1.4 million is associated with the transfer of the greenery collection program from the Recycling Fund into the General Fund to be part of the SB-1383 implementation and \$1.8 million is associated with the elimination of the General Fund discount of three dollars per ton and a consumer price index increase of 7.9 percent
- \$792,000 in the Fire-Rescue Department associated with services for behavioral and physical wellness, facilities maintenance, and the replacement of exhaust extraction systems
- \$1.1 million in the Department of Real Estate and Airport Management for support the Office of the Future initiative that utilizes city space more optimally and consultant costs for a Sports Arena negotiations and economic analysis on mixed use development
- \$177,000 in the Library Department for window washing services in the Central Library and an increase in security services at all libraries citywide
- \$1.5 million in the Sustainability and Mobility Department to support a variety of programs that will help the City achieve its climate action plan goals, including the installation of solar powered charging at the Evan Jones Parkade, support for de-carbonization efforts, complete streets design, Mobility Master Plan, and the development of a zero emissions vehicles strategy
- \$431,000 in the Department of Information Technology to continue providing public WIFI in communities of concern
- \$939,000 in the General Services Department for the maintenance of facilities citywide

This amount is offset by a \$1.0 million decrease in various General Fund departments primarily associated with the removal of one-time information technology costs associated with the transition of consultants that took place in Fiscal Year 2022

## Information Technology

The Information Technology category includes the costs related to hardware and software maintenance, help desk support, and other information technology (IT) services. The Information Technology category for the Fiscal Year 2023 Adopted Budget totals \$61.1 million, a decrease of \$193,000 or 0.3 percent from the Fiscal Year 2022 Adopted Budget. This decrease is primarily due to a \$3.0 million decrease in one-time additions in Fiscal Year 2022 associated with one-time transition costs for vendors that manage the City's data center. This amount is offset with the following increases:

- \$1.1 million increase in the department of Information Technology associated with the Broadband Access Expansion program
- \$673,000 increase in the Office of the City Attorney primarily associated with software and upgrades for the Family Justice Center intake system
- \$399,000 increase in Council Districts 1 - 9 associated with developing and licensing a constituent relations management platform
- \$608,000 increase in the Stormwater Department associated with new software to assist with Pump Maintenance Repairs, Street Sweeping Expansion program, Capital Improvements Program Ramp Up, which will assist projects to meet regulatory requirements and address the backlog of failed storm drain pipes, and computers for the staff added to the Stormwater Education and Outreach program

# General Fund Expenditures

## Energy and Utilities

The Energy and Utilities category includes the costs of electricity, fuel, gas, and other related expenditures. The Energy and Utilities category for the Fiscal Year 2023 Adopted Budget totals \$55.5 million, an increase of \$4.7 million, or 4.7 percent, from the Fiscal Year 2022 Adopted Budget. This increase is primarily due to the following:

- \$3.7 million increase in fuel associated with an increase in the cost of fuel
- \$1.9 million increase associated with maintenance to support the Public Safety Radio Modernization Project and dispatch services
- \$540,000 increase in utilities including gas and water services associated with rate increases of 5.0 percent and 3.0 percent, respectively

These increases are offset with a \$1.5 million decrease in electrical services which is primarily associated to a decrease in consumption citywide as a result of the continuance of employees working from home.

## Other

The Other category includes miscellaneous expenditures that do not fall under one of the other expenditure categories, such as transfers to Proprietary Funds, Governmental Funds and Other Funds. The Fiscal Year 2023 Adopted Budget for the Other category totals \$5.4 million, which is an increase of \$212,000, or 4.1 percent, from the Fiscal Year 2022 Adopted Budget primarily due to use tax rebate payments as a result of the Business Cooperation Program.

## Transfers Out

The Transfers Out category includes transfers of funding between City funds, including the transfer of funding for annual debt service payments for outstanding bonds. The Transfers Out category for the Fiscal Year 2023 Adopted Budget totals \$135.1 million, an increase of \$43.7 million, or 47.8 percent, from the Fiscal Year 2022 Adopted Budget. This increase is primarily due to the following:

- \$40.2 million associated with a transfer to the Capital Improvements Program to support facility and park improvements, traffic control measures, street repair, flood resilience infrastructure, and stormwater green infrastructure
- \$28.4 million associated with a transfer to Infrastructure Fund in accordance with City Charter Section 77.1
- \$5.8 million associated with a transfer to the Bridge to Home Program per City Council Resolution 314077.
- \$3.9 million one-time transfer to the Mission Bay and Regional Park Improvement Funds as a result of higher than anticipated lease revenues
- \$1.6 million one-time transfer to the Energy Independence Fund
- \$1.5 million one-time contribution to General Fund reserves

These increases are offset with a \$36.6 million decrease associated to a one-time increase in Fiscal Year 2022 associated with operational support for the San Diego Convention Center, streets funding for communities of concern, small business grants and loans, and facility improvements for organics collection.

## Capital Expenditures

The Capital Expenditures category for the Fiscal Year 2023 Adopted Budget totals \$4.7 million an increase of \$3.0 million, or 174.3 percent, from the Fiscal Year 2022 Adopted Budget. This net increase is primarily related to the following:

- \$2.1 million increase in the Environmental Services Department for the acquisition of vehicles and equipment to primarily support the Organics Waste Diversion Program, and abatement of illegal dumping

# General Fund Expenditures

- \$1.1 million increase in the Police Department for the acquisition of vehicles to support parking enforcement and 72-hour parking complaints

This increase is offset primarily with a decrease in the Stormwater Department related to a one-time addition in Fiscal Year 2022 for the storm drain pipe repair team.

## Debt

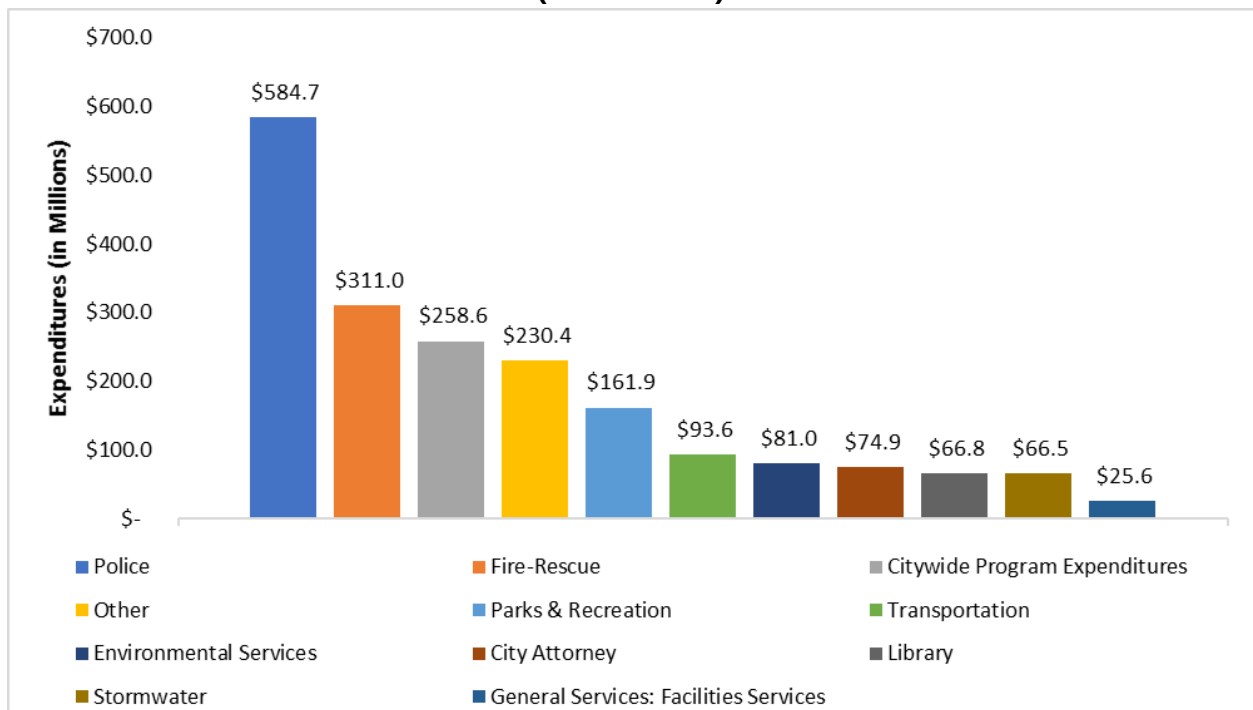
The Debt category for the Fiscal Year 2023 Adopted Budget totals \$15.0 million, a decrease of \$2.0 million, or 11.9 percent, from the Fiscal Year 2022 Adopted Budget. This category includes long-term debt service on liabilities such as bonds, loans, and capital lease obligations.

This net decrease is primarily due to \$2.2 million in the Citywide Program Expenditures Department associated with several public safety leases being paid off. This decrease is offset with a \$250,000 increase for the PC Replacement program to update computers and support mobile and telework capabilities.

## General Fund Departments

**Figure 2** summarizes the Fiscal Year 2023 Adopted General Fund budgeted expenses by department. The nine largest General Fund expenditure budgets by department are displayed individually. All other General Fund departments are combined in the Other category. For a complete review of expenditures by department in the General Fund, refer to the Financial Summary and Schedules section of this Volume.

**Figure 2: Fiscal Year 2023 Adopted General Fund Expenditures by Department (in millions)**



Note: The Other category includes: City Auditor, City Clerk, City Council, City Treasurer, Communications, Compliance, Debt Management, Department of Finance, Department of Information Technology, Development Services, Economic Development, Ethics Commission, General Services- Facilities Services, Government Affairs, Homelessness Strategies & Solutions, Human Resources, Office of Boards & Commissions, Office of Emergency Services, Race & Equity, Office of the Chief Operating Officer, Office of the Commission on Police Practices, Office of the IBA, Office of the Mayor, Performance & Analytics, Personnel, Planning, Public Utilities, Real Estate & Airport Management, and Sustainability & Mobility.



# General Fund Expenditures

## Significant Budget Adjustments

The following is a summary of critical expenditures. After incorporating all these expenditure adjustments, the Fiscal Year 2023 Adopted Budget remains balanced.

### Climate Action Plan

#### Climate Action Plan Support

This adjustment includes the addition of 5.00 FTE positions and total expenditures of \$741,000 in the Sustainability & Mobility Department to support the implementation, development, and monitoring of the City's Climate Action Plan and to conduct outreach and education via climate ambassadors. The position additions are in reference to the Performance Audit of the City of San Diego Climate Action Plan in 2021, Recommendation #2.

#### Climate Resilient SD Support

This adjustment includes the addition of 1.00 Chief Resiliency Officer (Program Manager) and total expenditures of \$172,000 in the Planning Department to support the implementation of Climate Resilient SD. The Climate Resilient SD plan will prepare for, respond to, and recover from a changing climate. This position's responsibilities include adaptation strategy, implementation coordination, monitoring progress across City Departments, participation in regional efforts related to adaptation planning and implementation, and ongoing community and stakeholder engagement.

#### Community Parking Districts Support

This adjustment includes the addition of 1.00 Senior Planner, with total expenditures of \$118,000 and associated revenue in the Sustainability & Mobility Department to identify, plan, and create new community parking districts across the city and support the development and implementation of new community parking district policies.

#### Complete Streets Design

This adjustment includes the addition of \$250,000 in non-personnel expenditures in the Sustainability & Mobility Department to support the Complete Streets Design Guidelines for technical and outreach support, develop and improve various design guidelines, and to ensure that street designs consider all users for every roadway type.

#### Evan Jones Parkade EV Charging

This adjustment includes the addition of \$360,000 in one-time non-personnel expenditures in the Sustainability & Mobility Department to install off-grid solar powered charging at the Evan Jones Parkade.

#### Mobility Master Plan

This adjustment includes the addition of \$350,000 in non-personnel expenditures in the Sustainability & Mobility Department associated to the Mobility Master Plan to support technical and outreach/engagement, provide consultant services to continue the development of mobility strategies, including the Mobility Master Plan (MMP), and to better align the City's capital improvement project prioritization process with our commitment to meet equity, mode share, and climate goals/targets in the Climate Action Plan (CAP).

#### Public Power Feasibility Study

This adjustment includes the addition of \$400,000 in one-time non-personnel expenditures in the Sustainability & Mobility Department for a feasibility study to pursue municipalization of the electricity grid. The study will be executed in phases based on findings and direction of the Mayor's Office and City Council following the completion of report(s) identified for each phase.

# General Fund Expenditures

## **Shared Mobility Device Public Right of Way Enforcement**

This adjustment includes the addition of \$120,000 in non-personnel expenditures in the Sustainability & Mobility Department to increase contract services for Shared Mobility Device Public Right of Way enforcement. This will increase the service level from 9 hours a day, 7 days a week to 12 hours a day, 7 days a week. This reduces the risk of accessibility-related liability, may mitigate pending legal action, and provides prompt response to community concerns.

## **State Senate Bill 1383 - Organics Waste Diversion Program**

This adjustment includes the addition of 16.00 FTE positions and total expenditures of \$5.9 million for the implementation, expansion, and education of the Environmental Services Department's organics collection and diversion program to ensure compliance with State Senate Bill 1383. For additional information on this item please refer to the Citywide Budget Overview Section of this Volume.

## **Transfer to the Energy Independence Fund**

This adjustment includes the addition of \$1.6 million in one-time non-personnel expenditures for the Citywide Program Expenditures Department for a transfer to the Energy Independence Fund Created by the City Council.

## **Zero Emissions Vehicles Strategy Development**

This adjustment includes the addition of \$150,000 in non-personnel expenditures in the Sustainability & Mobility Department for the development of the citywide Zero Emissions Vehicles strategy and ongoing funding for future programs, actions, and policy development support identified in the strategy.

## **Employee Compensation and Proposition B**

### **Citywide HR Support**

This adjustment includes addition of 4.00 Program Coordinators and total expenditures of \$527,000 to provide general Citywide HR support.

### **Employee Compensation**

This adjustment includes the addition of \$16.2 million in the General Fund in the Citywide Program Expenditures Department for employee compensation. This funding will support agreements with Recognized Employee Organizations and special salary adjustments for job classifications that have difficulty retaining employees due to compensation. These increases reflect an ongoing effort to make progress in the alignment of the City's employee compensation with the current employment market. Additional information on increases in employee compensation are included in the Salaries and Wages section of Volume I Citywide Budget Overview.

### **Labor and Employment Support**

This adjustment includes addition 1.00 Program Manager and total expenditures of \$158,000 in the Human Resources Department to support all City departments by providing guidance and policy advice on labor and employment issues.

### **Proposition B Transition Costs**

This adjustment includes addition of \$28.0 million in one-time expenditures in the Citywide Program Expenditures Department associated with the make whole remedy cash payout for unwinding Proposition B. This amount is in addition to the supplemental pension savings program H (SPSP-H) plan budget. This amount assumes that all eligible employees currently in SPSP-H will transfer to the SDCERS pension system. Actual Proposition B costs will vary based on the actual number of employees that transfer to SDCERS and the balance on SPSP-H accounts on the valuation date.

# General Fund Expenditures

## Total Compensation Survey

This adjustment includes \$200,000 in non-personnel expenditures in the Human Resources Department to support the Total Compensation Survey for represented and unrepresented positions. The Consultant will complete up-to seven Total Compensation Surveys in Fiscal Year 2023 for the following recognized employee organizations: (1) American Federation of State, County, and Municipal Employees Local 127, (2) San Diego Municipal Employees Association, (3) California Teamsters Local 911, (4) San Diego Police Officers Association, (5) San Diego Deputy City Attorneys Association, (6) International Association of Firefighters Local 145, and (7) unclassified and unrepresented positions.

## Equity and Diversity

### Broadband Access Expansion

This adjustment includes the addition of \$1.1 million in expenditures and associated revenue in the Information Technology Department to maintain and expand to 4,000 hotspots in Fiscal Year 2023 utilizing Emergency Connectivity Fund (ECF) funding. The ECF is a \$7.17 billion program funded by the American Rescue Plan Act of 2021 to help schools and libraries support remote learning. The program was established during the pandemic to combat the digital divide caused by closures and lack of access to broadband services and/or computing devices.

### Connect2Careers (C2C)

This adjustment includes the addition of \$750,000 in expenditures associated to C2C in the Economic Development Department. The C2C is in partnership with the San Diego Workforce Partnership (SDWP) to support opportunity youth employment. SDWP works directly with young adults ages 16 through 24 who are not working and not in school, to develop and support their career goals through work-readiness training, case management, job coaching and paid work experiences.

### Equal Opportunity Contracting Support

This adjustment includes the addition of 1.00 Program Coordinator and 1.00 Administrative Aide 1 and total expenditures of \$192,000 in the Purchasing and Contracting Department to support the Equal Opportunity Contracting division to oversee the transactions for procuring goods and or services. The positions will support critical operations by increasing efficiency in the department and will provide intake and organizational support to the Equal Opportunity Contracting Program.

### Equity-Driven Strategies and Training

This adjustment includes the addition of 2.00 Program Mangers and 2.00 Program Coordinators and total expenditures of \$530,000 in the Race and Equity to provide technical assistance and trainings to operationalize equity in all city departments, support the development of equity-driven strategies for City Departments, and administration of the Community Equity Fund.

### Equitable Public Engagement Program

This adjustment includes the addition of 1.00 Senior Planner and 1.00 Associate Planner and total expenditures of \$222,000 in the Planning Department to support a comprehensive Equitable Public Engagement strategy to support the Department's work program initiatives. These positions will develop a meaningful and equitable public engagement program to ensure that Department initiatives are inclusive, representative of the population's demographics, and ultimately deliver policies that improve the quality of the lives of the people in our City.

### Interpreting and Translation Services

This adjustment includes the addition of \$110,000 in non-personnel expenditures in City Council Administration and City Council Districts for interpreting and translation services during committee meetings and for various City Council office events and meetings for the purpose of increasing public participation.

# General Fund Expenditures

## Marketing and Promotional Advertising

This adjustment includes the addition of \$200,000 in non-personnel expenditures in the Communications Department to support citywide marketing and promotional advertising. The emphasis will be on citywide programs and services, not specific to one neighborhood or Council District. The advertised programs and services include hiring and recruitment for City departments, free or low-cost library and rec center programs, rental assistance programs, and sentiment surveys. This program intends to start with untapped resources and not immediately take over existing contracts other departments may have for PR/Marketing services. Advertising platforms would include printed materials like posters and postcards, billboards, trolleys, bus stop ads and wraps, community newspaper advertising, social media advertising including Facebook and LinkedIn, and digital ads.

## Parks for All of Us Implementation

This adjustment includes the addition of 1.00 Program Manager, 2.00 Associate Planners, expenditures of \$287,000, and revenue of \$91,000 in the Planning Department to manage the Public Spaces and Park Planning sections responsible for implementation measures associated with the Parks Master Plan. These positions include associated revenue of \$91,000 to support implementation of the Parks for All of Us initiative

## Restoration and Enhancement of Small Business Enhancement Program (SBEP)

This adjustment includes the addition of \$1.2 million in expenditures in the Economic Development Department associated to the restoration and enhancement of the SBEP with a focus on investments in communities of concern. Expenses may include grant programs for businesses in communities of concern, to include building a website, hanging banners, programming special events, or creating and updating business directories, restoration of the storefront improvement program and BID support for increasing focus on businesses and driving increased flexibility. This addition is consistent with Fiscal Year 2022 funding levels.

## SD Access 4 All Program

This adjustment includes the addition of \$941,000 to support the SD Access 4 All Program and is associated to the following:

- \$761,000 in non-personnel expenditures in the Department of Information Technology to continue providing public Wi-Fi for San Diego low income communities at 40 libraries, 6 parks, 10 SD Unified Schools, 255 street level hotspots, and locations in the San Diego Promise Zone. The funding will provide continued services at these locations and the communications and marketing for community awareness.
- This adjustment includes the addition of \$180,000 in non-personnel expenditures in the Department of Information Technology to expand on the SD Access 4 All investments in Fiscal Year 2022 and provide a digital literacy training and digital equity support for San Diego Residents who are using SD Access 4 All programs. The Digital Literacy program, in partnership with the SD Futures Foundation, will provide a mobile training program by visiting various City locations and training 220 residents weekly.

## Successor Agency Support

This adjustment includes the addition of 1.00 Senior Management Analyst and total expenditures of \$100,000 to support the Successor Agency division in the Economic Development Department. The position will support invoice processing responsibilities for Successor Agency-related projects. The position will be cost recoverable through the Successor Agency Administration funds.

## Support for Disparity Study Recommendations

This adjustment includes the addition of \$850,000 in non-personnel expenditures in the Purchasing and Contracting Department to support the bonding assistance program and the technical assistance program. The bonding assistance program assists small businesses to obtain bid, payment, and performance bonds

# General Fund Expenditures

in order to participate in City of San Diego contracts. The technical assistance program helps provide equitable access to resources and support related to contracting.

## **Support for Office of Child and Youth Success**

This adjustment includes the addition of 1.00 Senior Management Analyst, 1.00 Program Coordinator and total expenditures of \$444,000 in the Office of the Chief Operating Officer to support critical operations for the Office of Child and Youth Success.

## **Support for Office of Immigrant Affairs**

This adjustment includes the addition of 1.00 Senior Management Analyst, 1.00 Program Coordinator and total expenditures of \$280,000 to support critical operations for the Office of Immigrant Affairs.

## **Translation and Interpretation Services**

This adjustment includes the addition of 1.00 Program Manager and total expenditures of \$161,000 in the Communications Department to support the implementation of the citywide Translation and Interpretation Services Program. Additionally, there is \$200,000 for interpretation services that is being funded via the Public, Education and Government (PEG) Fund and has no impact to the General Fund. The new position will oversee the citywide Translation and Interpretation Services Program, which will provide accurate and timely translation and interpretation services to City departments for documents, materials, applications, live interpretations during community meetings and in-person interactions with members of the public, on an as-needed basis and an hourly rate basis.

## **Wage Monitoring Solution**

This adjustment includes the addition of \$60,000 in non-personnel expenditures in the Compliance Department for a wage monitoring solution that will establish a system to automate payroll review to ensure that contractors comply with the City's Prevailing Wage and Living Wage Ordinance programs.

## **Homelessness and Housing**

### **Coordinated Outreach**

This adjustment includes funding for the continuation of \$1.5 million in non-personnel expenditures in the Homelessness Strategies & Solutions Department added as one-time in the Fiscal Year 2022, to support a coordinated outreach approach that puts a focus on compassionate engagement with the City's unsheltered population, the department, along with the San Diego Housing Commission has completed an assessment of the number of outreach workers required to achieve the levels of service to meet demand and move the unsheltered population towards housing.

### **Consulting Services for Sport Arena Development and Lease Negotiations**

This adjustment includes the addition of \$500,000 in one-time non-personnel expenditures in the Department of Real Estate & Airport Management for consulting services to support the Sports Arena development and lease negotiations. The consultant will: evaluate and negotiate the responses for a long-term lease agreement; and provide expertise in sports development and mixed-use development, public sector advisory, and affordable housing development to assist with lease negotiations for the Notice of Availability/Offer to Lease Surplus Property (NOA) located within the Midway – Pacific Highway Community Plan Area.

### **Downtown and Urban Core Homeless Outreach**

This adjustment includes the addition of \$1.0 million in non-personnel expenditures in the Homelessness Strategies and Solutions Department to support homeless outreach efforts in downtown and the urban core (Barrio Logan, Sherman Heights, Logan Heights, Grant Hill, Memorial and Stockton). The Homelessness Strategies and Solutions Department will administer this program.

# General Fund Expenditures

## Homeless Shelters and Services

This adjustment includes the addition of 2.00 Program Coordinators, 1.00 Senior Management Analyst, and total expenditures of \$6.5 million in the Homelessness Strategies and Solutions Department to support homeless shelter and services as identified in the Mayor's Community Action Plan goal of an additional 650 emergency shelter beds for single adults, youth, and families. The addition will be used to support on-going operations of existing shelters and new shelters that will be established in Fiscal Year 2022.

## LGBTQ Youth Services and Shelters

This adjustment includes the addition of \$1.5 million in non-personnel expenditures to the San Diego Housing Commission for LGBTQ Youth shelter beds.

## Multidisciplinary Outreach Team Pilot

This adjustment includes the addition of \$500,000 in one-time non-personnel expenditures for the San Diego Housing Commission to support the Multidisciplinary Outreach Team Pilot.

## Program for Engaged Educational Resources (PEER) Program

This adjustment includes the addition of \$250,000 in on-going, non-personnel expenditures in the Homelessness Strategies & Solutions Department to continue support for the PEER program. The PEER program is the City's partnership with San Diego City College, which provides specialized education, training, and job placement assistance to develop the workforce needed for programs and services that help San Diegans experiencing homelessness.

## Rental Registry

This adjustment includes the addition of \$200,000 in one-time expenditures in the Economic Development Department to support the development of a rental registry in partnership with the San Diego Housing Commission. The Economic Development Department currently holds an on-going contract with the San Diego Housing Commission for other rent related council actions.

## Safe Camping Pilot Program

This adjustment includes the addition of \$200,000 in one-time non-personnel expenditures in the Homelessness Strategies and Solutions Department to support the Safe Camping Pilot Program in the downtown area for vulnerable seniors, with case management, supportive services, and behavioral support, in partnership with private resources and the County.

## Shelter Capacity Expansion

This adjustment includes the addition of \$5.4 million in non-personnel expenditures in the Homelessness Strategies and Solutions Department to lease and improve additional sites to expand congregate and non-congregate shelter bed capacity as outlined in the City's Community Action Plan on homelessness. This amount reflects the anticipated savings in Fiscal Year 2022 that will be carried over into Fiscal Year 2023.

## Independent Department Additions

### Archives and Records Management Division Support

This adjustment includes the addition of 1.00 Program Manager, 2.00 Senior Management Analysts, and total expenditures of \$361,000 to support the Office of the City Clerk's Archives and Records Management Division. These positions will set priorities for archival projects, objectives and goals measured by the City Clerk's standards and will coordinate with various internal Department Directors in the assessment and retrieval of historical and legal records for their corresponding department. Additionally, the maintenance of records retention and destruction in compliance with established policies and procedures including federal, State, and local laws; maintain and oversee the Master Records Schedule; and ensure that the City's official electronic records are legally compliant with State code and regulations.



# General Fund Expenditures

## As-Needed Real Estate Consultant

This adjustment includes the addition of \$50,000 in non-personnel expenditures to allow the Office of the Independent Budget Analyst (IBA) to hire outside consultants on an as-needed basis to assist the IBA and Council with analysis of major building acquisitions, as recommended in the City Auditor's [Performance Audit of the Major Building Acquisition Process](#).

## Civil Litigation Division Support

This adjustment includes the addition of 1.00 Paralegal and total expenditures of \$100,000 to support the Office of the City Attorney's Civil Litigation Division. This position will support the Civil Litigation Division's responsibilities relating to a Paralegal classification. A paralegal, under the general supervision of an attorney, reviews case files to determine documents and witnesses required and drafts legal documents.

## Constituent Relations Management Contract

This adjustment includes the addition of \$594,000 in one-time non-personnel expenditures in the City Council Administration and City Council Districts for the development and licensing of a constituent relations management platform.

## Council Administration Restructure

This adjustment includes the reduction of 5.00 FTE positions and a decrease of \$569,000 in the Council Administration Department associated with the transfer of 8.00 Committee Consultants to the City Council Districts that previously served as the administrators of each city council committee. This decrease is offset with an increase of 3.00 FTE positions that will now administer all committees going forward.

## Council District Transfer and Position Authority

This adjustment includes the addition of 45.00 FTE positions and \$961,000 in total expenditures in all City Council Districts (or 5.00 FTE positions and \$107,000 per City Council District). Council Districts voted to grant each council district the ability to fill up to 5.00 FTE positions in order to provide the Council Districts flexibility in the number of positions they choose to fill or not fill for the purpose of supporting their constituents.

## Council District Equalization Adjustments

This adjustment includes the addition of \$606,000 in expenditures in the City Council Administration and City Council Districts in order to achieve budget equalization among all nine City Council District budgets. This addition represents a net increase in expenditures to the sum of all nine City Council Districts and will result in individual City Council Districts' budget with either a reduction or addition.

## Investigative Services

This adjustment includes the addition of \$200,000 in non-personnel expenditure for contracted investigative services in the Office of Commission on Police Practices to address high caseloads and required expertise. The addition will help the office meet its investigative requirements as stated in Section 41.2 of the City Charter.

## Legal Counsel

This adjustment includes the addition of one-time expenditures of \$97,000 to support the Office of the Commission on Police Practices in the City Charter section 41.2 requirement to retain independent legal counsel. The independent legal counsel expense is partially offset with savings of the general counsel position which is anticipated to be vacant for half of the fiscal year. The reduction of this position is to reflect the timeframe that it will be vacant.

## Legislative and Budgetary Support

This adjustment includes the addition of 1.00 Budget/Legislative Analyst 1 and total expenditures of \$172,000 in the Office of the Independent Budget Analyst (IBA) to support increased work related to

# General Fund Expenditures

housing and homelessness. Budgeted staffing levels budgeted in the office of the IBA have remained unchanged since Fiscal Year 2010. During this time frame, work the Office does in support of the Council and the public has expanded to include additional public outreach and analysis for an increase in the number of Council committees.

## Recruitment Services

This adjustment includes the addition of \$100,000 in one-time expenditures to support the Office of the Commission on Police Practices with the executive search of four highly specialized supervisory positions. The office initiated the Request for Proposal (RFP) process in Fiscal Year 2022 to recruit these positions and is currently estimated that these services will continue through Fiscal Year 2023.

## Restoration of Citywide Reduction

In Fiscal Year 2021, the personnel expenditures budgets of various independent departments were reduced and are partially restored in the following departments:

- \$2.1 million in the City Attorney's Office to account for a citywide reduction. This budget adjustment is for the full restoration of half of that reduction.
- \$121,000 in the City Council Administration to account for a citywide reduction. This budget adjustment is for the restoration of half of that reduction.
- \$44,000 in the Office of the Independent Budget Analyst to partially restore funding levels for department operations.
- \$389,000 in the Personnel Department to fully restore funding levels to support department operations and so positions are not kept vacant.

## Support for the Conservancy and Treatment Unit

This adjustment includes the addition of 2.00 Deputy City Attorneys and 1.00 Program Manager and total expenditures of \$546,000 to support the Conservancy and Treatment Unit in the Office of the City Attorney. These positions will address the unmet needs of individuals who cannot provide for their own health, nutrition, and shelter because of cognitive or physical disabilities that prevent them from navigating social services and accessing medical programs. The unit will assess the individuals' histories and needs and, when appropriate, seek placement in treatment programs or petition for the Public Guardian to become their conservator for the purpose of finding them shelter, treatment, and medical care.

## Support for Exam Management Section

This adjustment includes the addition of 2.00 Associate Personnel Analyst positions and total expenditures of \$207,000 in the Personnel Department to review and evaluate employment applications and administer exams. These positions will help the department open recruitments and provide eligible lists to hiring departments in a timely manner.

## Support for Equal Employment Investigations Office

This adjustment includes the addition of 1.00 Associate Personnel Analyst and total expenditures of \$104,000 in the Personnel Department to assist with investigating complaints of violations of the City's Equal Employment Opportunity (EEO) policy and EEO laws, including discrimination, sexual harassment, hostile work environment, and retaliation. The Equal Employment Investigations Office is the only office in the City tasked solely with investigating EEO complaints by City employees, and the number of City employees has also risen steadily over the decades. By investigating, mediating, and resolving EEO related complaints, the EEIO mitigates significant liability for the City, and in so doing saves the City millions of dollars.

## Support for Government and Council Relations Unit

This adjustment includes the addition of 1.00 Deputy City Attorney and total expenditures of \$193,000 to support the Office of the City Attorney's Civil Advisory Division, Government & Council Relations unit. This position will provide support for housing and homelessness matters. Currently, the office does not have

# General Fund Expenditures

enough resources to handle the current and anticipated legal workload on housing and homelessness, including the significant need for attorney assistance on Housing Authority actions at the Council's request for greater oversight of the San Diego Housing Commission.

## Support for Outstation Section

This adjustment includes the addition of 1.00 Program Coordinator, 1.00 Senior Personnel Analyst, 4.00 Associate Personnel Analysts and total expenditures of \$656,000 in the Personnel Department to support an Outstation Section. The Outstation Section will be responsible for providing on-site advice and assistance to hiring departments on myriad of personnel issues including the development of interview processes, coordinating organizational structure changes, and providing career counseling and training.

## Support for Public Finance Unit for Economic Development

This adjustment includes the addition of 1.00 Deputy City Attorney and total expenditures of \$193,000 to support the Office of the City Attorney's Public Finance Unit for Economic Development matters. The Deputy City Attorney's workload will be prioritized, to the extent possible, on Economic Development matters that can be billed to a special funding source so that the fiscal impact to the City's General Fund is minimized.

## Support for Recruiting Section

This adjustment includes the addition of 1.00 Supervising Personnel Analyst and 1.00 Associate Personnel Analyst in the amount of \$228,000 in the Personnel Department to assist the City of San Diego with promoting employment opportunities for the City. These positions will assist in developing effective recruiting plans/strategies; attend recruiting events and speak at career fairs to generate interest in City careers, serve as a point of contact for potential applicants, and prepare and analyze the Equal Employment Opportunity Annual Report.

## Neighborhood Services

### Administrative Support

This adjustment includes the addition of 3.00 FTE positions and total expenditures of \$351,000 in the Parks and Recreation Department to enhance the administrative capacity for increased parks and acreage. Additional field staffing has been brought on through years. This addition provides for administrative staffing to align with Departments staffing levels.

### Animal Services Contract Support

This adjustment includes the addition of 1.00 Program Coordinator and total expenditures of \$1.6 million in the Parks and Recreation Department to support the Animal Services program for maintenance and annual costs and the administration of the program. This adjustment includes an annual consumer price index adjustment and a spay and or neuter voucher program.

### Back to Work SD

This adjustment includes the addition of \$78,000 in non-personnel expenditures in the Parks and Recreation Department for recreation contractual program equity and to support the San Diego Back to Work initiative.

### Chicano Park Public Restroom Graffiti Abatement

This adjustment includes the addition of \$150,000 in non-personnel expenditures in the Parks & Recreation Department to address ongoing graffiti abatement at the Chicano Park public restroom. Costs are for an outside contractor to perform weekly or biweekly graffiti abatement.

# General Fund Expenditures

## Clean SD Vehicles

This adjustment includes the addition of \$135,000 in one-time non-personnel expenditures in the Environmental Services Department for three pick-up trucks to support additional positions for the Clean SD program.

## Conversion of Hourly Employees to Standard Hour Employees

This adjustment includes the addition of 6.80 FTE positions and total expenditures of \$672,000 in the Library Department to convert hourly positions into standard hour positions to address retention and recruitment efforts.

## Dusty Rhodes Neighborhood Park Maintenance

This adjustment includes the addition of 1.00 Grounds Maintenance Worker, 1.00 Grounds Maintenance Worker 2, 1.00 Irrigation Specialist and total expenditures of \$342,000 in the Parks and Recreation Department to maintain Dusty Rhodes Neighborhood Park and Dog Park. Non-personnel expenditures include two vehicles and one utility cart.

## Free4Me Pilot Program

This adjustment includes the addition of \$100,000 in one-time non-personnel expenditures in the Citywide Program Expenditures Department to provide free feminine hygiene products at city-owned facilities. The Free4Me program is to place feminine hygiene products in up to 100 City-owned facilities, targeting libraries, recreation centers, and beach comfort stations, especially within Communities of Concern.

## Elimination of General Fund Discount for Refuse Disposal Fees

This adjustment includes the addition of \$960,000 in one-time expenditures in the Environmental Services Department's Collection Services Division for Non-Discretionary Refuse Disposal Fees for eliminating the \$3 per ton discount to the General Fund. This adjustment is based on average tonnage of 320,000.

## Encampment Abatement

This adjustment includes the addition of 6.00 FTE positions and total expenditures of \$3.3 million in the Environmental Services Department to support three abatement teams to improve current encampment abatement response times from 30 days to 14 days. Encampment abatement requests can be reported through the City's Get It Done application and include the removal of temporary dwelling and/or an accumulation of belongings blocking a sidewalk or located within public open space or private property. Additionally, this adjustment includes a one-time non-personnel expenditure for one Gator utility vehicle for use in abatement waste from encampments and illegal dumping in remote locations with limited vehicle access such as canyons and alleyways.

## Health Inspector Support

This adjustment includes the addition of 3.00 Environmental Health Inspector 2's, \$30,000 in revenue, and total expenditures of \$303,000 in the Environmental Services Department to support medical exams, certification fees, workstation and technology outfitting, for the Asbestos Lead and Mold Program. This adjustment will provide funding for supplemental positions. Positions were studied and approved by Personnel in Fiscal Years 2020 and 2021 and are currently filled. Positions provide asbestos contaminant oversight for City infrastructure projects and are partially offset through billable labor charges.

## Increase in Refuse Disposal and Tipping Fees

This adjustment includes the addition of \$960,000 in one-time expenditures in the Environmental Services Department's Collection Services Division for Refuse Disposal Fees/Recycling Fees based on Assembly Bill 939 Fees (AB939). The annual Consumer Price Index rate resulted in a \$1 per ton increase to AB939 Fees bringing the total fee to \$13 per ton. This adjustment is based on average tonnage of 320,000. This is a one-time adjustment for Fiscal Year 2023, this amount will be part of the Non-Discretionary process for Fiscal Year 2024.

# **General Fund Expenditures**

## **Library Donation Match**

This adjustment includes the addition of \$200,000 in non-personnel expenditures that will provide a donation incentive which directly benefits community libraries by providing funding needed to source equipment, programming, and materials that the City is otherwise not able to provide. The match provides much needed flexibility in support of the City's individual communities.

## **Materials Budget Addition**

This adjustment includes the addition of \$206,000 in non-personnel expenditures to replace and add library materials for the purpose of fully shelving branches. This is driven by an increase in patron demand and modernization of material types including digital library, e-books, subscriptions and other technology-based resources.

## **New Facilities**

This adjustment includes the addition of 1.85 Grounds Maintenance Workers and total expenditures of \$446,000 in the Parks and Recreation Department to support new facilities at Emerson Elementary Joint Use, Mission Bay High School Joint Use Tennis Courts, Salk Neighborhood Park, Taft Middle School Joint Use Park, and Wagenheim Middle School Joint Use Park. The non-personnel expense will consist of janitorial cleaning supplies, security services and laundry services.

## **Public-Use Computer Replacement**

This adjustment includes the addition of \$357,000 in non-personnel expenditures in the Library Department for replacement of existing outdated public-use computers and technology refresh for equipment that is past their useful life cycle. These replacements target computers that are well past their lifecycle and allows for standardized computer models that makes it more cost effective and efficient to swap parts when repairs are required. The Library has 1,239 public-use computers and computing devices being used at 36 library locations which meet the criteria.

## **Recreation Programming Audit Recommendations**

This adjustment includes the addition of 5.00 FTE positions and total expenditures of \$565,000 in the Parks and Recreation Department to support Recreation Programming Equity throughout the Parks System. This will address the audit recommendations on recreation programming equity throughout the City and will create a formalized approach for obtaining recreation programming feedback from the community at-large to address recreation programming equity.

## **Restoration of Balboa Park Maintenance Special Projects Unit**

This adjustment includes the addition of 4.00 FTE positions and total expenditures of \$482,000 in the Parks and Recreation Department for the Restoration of the Balboa Park Maintenance Special Projects Unit.

## **San Diego Humane Society Dedicated Park Patrol**

This adjustment includes the addition of \$350,000 in non-personnel expenditures in the Parks and Recreation Department for the San Diego Humane Society Dedicated Park Patrol throughout the parks citywide.

## **Increased Trash Collection and Parks Maintenance**

This adjustment includes the addition of 16.00 FTE positions and total expenditures of \$1.6 million in the Parks & Recreation Department to support a second shift of restroom cleaning and increased trash collection throughout City parks in the afternoon/early evening hours. This will provide additional cleanings and site visits that typically have higher usage levels and experience higher levels of vandalism. Afternoon visits would overlap the busiest times in the parks.

# General Fund Expenditures

## Sidewalk Sanitation

This adjustment includes the addition of \$600,000 in non-personnel expenditures in the Environmental Services Department to increase sidewalk sanitation from two days to five days per week and provide the flexibility to add non-routinely scheduled locations in a timely manner, ensuring all sanitation requests reported through the City's Get It Done application can be addressed within 24 hours.

## Substandard Housing Support

This adjustment includes the addition of 3.00 FTE positions and total expenditures of \$350,000 in the Development Services Department to address the increased caseload of Combination Building Inspectors to support a more effective response to substandard housing complaints.

## Staffing to Support Parks Master Plan

This adjustment includes the addition of 6.00 FTE Positions and total expenditures of \$712,000 in the Parks and Recreation Department to support the implementation of the Parks Master Plan.

## Sidewalk Vending Ordinance

The Municipal Code was recently updated to authorize to allow vending to take place with the issuance of a City Authorized sidewalk vending permit on sidewalks. The Sidewalk Vendor Permit Fee will allow sidewalk vendors to operate anywhere in the City of San Diego and to use vending equipment as part of their vending activities, subject to the regulations set forth in the ordinance and compliance with all County Environmental Health requirements related to food service, preparation, and other applicable law. The permit will be valid for one calendar year from the date of issuance. There are a number of departments that will be responsible for maintenance, education, cleaning, and storage associated to this fee. This adjustment includes the addition of 44.00 FTE Positions, total expenditures of \$5.1 million, and \$38,000 in associated revenue to maintain sanitary streets, comply with and enforce the Sidewalk Vending Ordinance. The following provides adjustment information by department associated to the Sidewalk Vending Ordinance:

- Addition of \$38,000 in revenue associated with Sidewalk Vending Permit fees
- Addition of 12.00 FTE positions and total expenditures of \$1.6 million in the Environmental Services Department which will be responsible for impounding and storing activities
- Addition of 27.00 FTE positions and total expenditures of \$2.5 million in the Parks and Recreation Department to coordinate with stakeholders in the implementation, management, maintenance, and enforcement of the Sidewalk Vending Ordinance throughout Public Parks, Plazas, and Beaches in advance of the start date and into the management of the program
- Addition of 5.00 FTE positions and total expenditures of \$793,000 in the Development Services Department to provide enforcement and support to the City's proposed sidewalk vending ordinance
- Addition of non-personnel expenditures of \$233,000 in the Economic Development Services Department to provide education and outreach about the City's sidewalk vending ordinance and assist street vendors with the City's permitting and application process

## Short Term Residential Occupancy Compliance

This adjustment includes the addition of 17.00 FTE positions, \$2.3 million in expenditures, and \$8.1 million in revenue to comply with the Short-term Residential Occupancy Compliance (STRO) Program. Fiscal Year 2023 Adopted budget additions are associated to the following:

- Addition of 8.00 FTE positions and total expenditures of \$949,000 in the Development Services Department to provide ongoing enforcement, acquire vehicles, and ensure compliance with the City's Short-Term Residential Occupancy ordinance. The transfer of duties from supplemental to existing budgeted staff will impact all zoning enforcement, the issuance of violation notices, and the scheduling of hearings
- Addition of 5.00 FTE positions and total expenditures of \$797,800 in the Office of the City Treasurer The



# General Fund Expenditures

positions will assist with the development and implementation of policies and procedures ensuring timely and efficient enforcement of the STRO Ordinance. The non-personnel addition will support computer and maintenance contracts for the STRO Program and improvements to the Transient Occupancy tax system

- Addition of 3.00 FTE positions and total expenditures of \$398,000 in the Office of the City Attorney to enforce Short Term Rental regulations. These positions will support enforcement of regulations concerning Short Term Rentals and will help address the increase in Code Enforcement Unit case referrals and prosecutions anticipated in Fiscal Year 2023
- Addition of 1.00 Program Coordinator and total expenditures of \$143,000 in the Performance and Analytics Department to support system oversight, data governance, advanced analytics, and performance level tracking that will help ensure the City meets objectives laid out in the STRO.

## Training and Hearings Support

This adjustment includes the addition of 1.00 Senior Planner position, total expenditures of \$132,000, and revenue of \$128,000 in the Development Services Department to support ongoing training and increase in Administrative Hearings due to new code enforcement responsibilities.

## Turf Maintenance Reimbursement

This adjustment includes the addition of \$353,000 in non-personnel expenditures in the Parks & Recreation Department for the City's share of turf maintenance for Jefferson, Eddison, Language Academy, and King-Chavez Elementary Schools and Pershing Middle School Joint-Use fields. The City is responsible for 50 percent of the expense per the Joint-Use agreements.

## Window Washing Services

This adjustment includes the addition of \$578,000 in non-personnel expenditures for Central Library window washing and structural inspection of window washing equipment per CAL OSHA. The Central Library opened its doors in October 2014 and window washing has only been done once and postponed each year since opening.

## Other

### Addition of Positions for Office Space Management

This adjustment includes the addition of 2.00 Property Agents and total expenditures of \$206,000 in the Department of Real Estate & Airport Management (DREAM) to support the office space portfolio which is consistent with an audit recommendation that the Office of the City Auditor made to have the office space portfolio managed by DREAM.

### Acquisitions and Dispositions Support

This adjustment includes the addition of 1.00 Property Agent, 1.00 Supervising Property Agent, and total expenditures of \$217,000 in DREAM to support property acquisitions and dispositions. The positions will help address the backlog of surplus property declarations and maintain a normal standard moving forward.

### Administrative Support

This adjustment includes the addition of 2.00 FTE positions and total expenditures of \$180,000 in the Compliance Department to provide administrative and budgetary support to various small departments that currently lack administrative support. The list of departments include: the Compliance Department, the Commission for Arts and Culture, Race and Equity, and Culture, and the Performance and Analytics Department.

### Asset Management Plan Support

This adjustment includes the addition of 1.00 Project Officer 2, 1.00 Construction Estimator, and total expenditures of \$243,000 in the General Services Department to support the Minor Construction Process and Asset Management Plan for Facilities. These positions are essential to the successful implementation

# General Fund Expenditures

of various projects under the minor repair and minor construction process while adhering to the applicable contractual and municipal codes of the City. Additionally, these positions will oversee the Asset Management Plan, which will include updating the SAP/EAM database and administration of the backlog information related to deferred maintenance and assisting with Long Term Projections related to facilities.

## **California Coastal Commission Support**

This adjustment includes the addition of 1.00 Supervising Development Project Manager, 1.00 Associate Planner, and total expenditures of \$299,000 in the Planning Department for California Coastal Commission support. This adjustment will reflect a revised strategy to expedite the City's Local Coastal Program amendments through the California Coastal Commission (CCC) for certification so that the City's policies can go into effect in the Coastal Zone.

## **California for All Grant**

This adjustment includes addition of 1.00 Program Manager, 1.00 Payroll Specialist 1, 2.00 Assistant Trainer, and associated revenue of \$425,000 in the Human Resources Department to support the addition of the California for All Grant. The program will develop a comprehensive City Employee Mentoring Academy to provide the skills and abilities to create meaningful internship opportunities for approximately 300 interns and trainees per year. The positions will be reimbursable from the California for All Grant.

## **Cannabis Business Tax Compliance**

This adjustment includes the addition of 3.00 FTE positions, total expenditures of \$325,000, and associated off-setting revenue in the Office of the City Treasurer to support Cannabis Business Tax compliance within the Office of the City Treasurer.

## **Citywide Marketing/Promotional Advertising**

This adjustment includes the addition of 1.00 Program Coordinator and total expenditures of \$143,000 in the Communications Department to oversee the citywide marketing/promotional advertising services. This position will handle contract management and will oversee the budget allocation under the City's purchasing and contracting guidelines.

## **Consulting Services**

This adjustment includes the addition of \$250,000 in non-personnel expenditures in the Human Resources Department for consultant services to conduct a study on the City's hiring process.

## **Consulting Services for Downtown Office Space Analysis**

This adjustment includes the addition of \$725,000 in one-time non-personnel expenditures in the Department of Real Estate & Airport Management for consultant services to support the downtown office space analysis. Due to changes in the workplace environment as a result of the pandemic, the City has the opportunity to potentially reduce office space and costs by developing a program and strategy for a Civic Center Redevelopment that utilizes city spaces more optimally by employing office sharing, hoteling, and remote/hybrid work models. The consultant will provide a complete portfolio and workplace analysis, strategy, and pilot program.

## **Delinquent Accounts Program**

This adjustment includes the reduction of 1.00 Program Manager, and total expenditures of \$158,000 in the Office of the City Treasurer's Delinquent Accounts Program as part of an overall reorganization succession planning proposal.

## **Department of Finance Support**

This adjustment includes the addition of 3.00 FTE positions, the reduction of 1.00 Assistant Director and total expenditures of \$5,000 to align resources with the departments needs and ensure proper fiscal oversight and reporting of programs that affect various departments citywide. These positions will provide

# General Fund Expenditures

fiscal oversight of stormwater capital budgets which is expected to increase from \$1.0 million to over \$100 million per year and support the SAP Finance Modules.

## Economic Development Strategy

This adjustment includes the addition of \$200,000 in one-time non-personnel expenditures in the Economic Development Department (EDD) to develop a data-driven and participatory planning process for the City's Economic Development Strategy. The strategy is intended to serve as an actionable tactical plan to guide the day-to-day decision-making of EDD personnel, and is expected to reflect the vision, mission, and the City's Strategic Plan.

## Employee Rewards and Recognition Support

This adjustment includes addition of 1.00 Program Coordinator and total expenditures of \$132,000 in the Human Resources Department. The Program Coordinator position will be responsible for the Citywide Employee Rewards and Recognition program.

## Facilities Maintenance

This adjustment includes the addition of \$1.0 million in one-time non-personnel expenditures in the General Services Department for supplies and materials to support infrastructure upkeep and maintenance. This funding will help maintain the City's infrastructure as it continues to age and help fund various building components in need of replacement and repair to keep buildings functional. Some of the work includes, but is not limited to, scaffolding, fire alarm panels, sprinkler systems, boilers, water heaters, major components of HVAC systems, elevator repairs, repairs of standing seam metal roofs, flooring, electrical and plumbing system components.

## Facilities Remediation

This adjustment includes the addition of \$150,000 in non-personnel expense in the General Services: Facilities Services Department to support asbestos, mold and lead remediation and make necessary repairs to plumbing, electrical and structures while ensuring the building is safe and operational for occupants. Various buildings within the City were constructed prior to 1981 and contain asbestos. With the anticipation of necessary component replacements within these buildings, the asbestos, mold, and lead remediation needs are anticipated to increase.

## Financial and Records Management Support

This adjustment includes the addition of 1.00 Program Manager and total expenditures of \$180,000 in the Department of Real Estate Assets and Airport Management (DREAM) to provide financial oversight in the department. This position is a supplemental position and was approved and filled in Fiscal Year 2022. This position is needed due to the financial complexities of the Department and will provide support of upcoming key citywide projects and oversight of revenue projections. The position is funded 75 percent by the General Fund and 25 percent is funded by the Airports Fund.

## Fiscal and Administrative Support

This adjustment includes the addition of 1.00 Program Coordinator, reduction of 1.00 Supervising Management Analyst, and total expenditures of \$64,000 in the Planning Department to assist with managing the Department's fiscal and administrative operations.

## General Fund Reserves

This adjustment includes the addition of \$1.5 million in one-time non-personnel expenditures in the Citywide Program Expenditures Department for a contribution to the General Fund Reserves.

# General Fund Expenditures

## **Governmental Accounting Standards Board (GASB) 87 Support**

This adjustment includes the addition of 1.00 Finance Analyst 3, 1.00 Finance Analyst 2, and total expenditures of \$212,000 in the Department of Finance to support the City's implementation of Government Accounting Standards Board (GASB) Standard No. 87 – Leases.

## **Grant Writing Support**

This adjustment includes the addition of 2.00 Program Coordinators and total expenditures of \$311,000 in the Office of the Chief Operating Officer to support the writing of grant proposals and coordinating the grant submission process.

## **In-House Appraisals Support**

This adjustment includes the addition of 1.00 Supervising Property Specialist and total expenditures of \$114,000 in DREAM to support appraisal requests in the Valuation Section. This position will support increased in-house appraisals which are required for every agreement approved by the City Council and for rent reviews. This position will also support the holdover and acquisitions audits.

## **Investments Electronic Data Processing**

This adjustment includes the addition of \$5,000 in non-personnel expenditures in the Office of the City Treasurer to support the annual increase for Sympro, an accounting software, used by the Investments Division.

## **Lease Administration Support**

This adjustment includes the addition of 5.00 FTE positions and total expenditures of \$526,000 in DREAM to assist with clearing backlog of holdovers, rent reviews and inspections per the City Auditor's Performance Audit report of the City's Lease Management and Renewal Process.

## **Office Space Rent**

This adjustment includes the addition of \$214,000 in non-personnel expenditures in the Office of Emergency Services for office space occupied at the Environmental Services Building. The occupants of the office space include the City's Emergency Operations Center (EOC), San Diego Fire-Rescue Department's Department Operations Center (DOC), the San Diego Police Department's DOC, and Office of Emergency Services (OES) office space. Co-locating the DOCs with the EOC accommodates maximum situational awareness and a common operating picture during a city-wide emergency response.

## **Parking Citation Processing**

This adjustment includes the addition of \$112,000 in non-personnel expenditures in the Office of the City Treasurer to support a parking citation processing contract increase due to an anticipated increase in the amount of citations that will be processed associated with Police Department's increase in parking enforcement officers.

## **PC Replacement Program**

This adjustment includes the addition of \$250,000 in non-personnel expenditures in the Department of Information Technology to support the General Fund Personal Computer (PC) Replacement Program lease payment. This adjustment will allow the needed update for General Fund departments' computers and support mobile and telework capabilities. This lease payment pays for the first year of a five-year lease term, as well as the anticipated interest. Funding for this request includes a modification to the program to achieve a 50.0 percent goal of replacing PCs with laptops by Fiscal Year 2025 and stabilizes the program to replace approximately 1,040 PCs per fiscal year.

## **Proposition B Support**

This adjustment includes the addition of 2.00 Finance Analyst 2s and total expenditures of \$203,000 in the Department of Finance to support the City's effort in unwinding Proposition B.

# General Fund Expenditures

## Supplemental Positions

This adjustment includes the addition of 57.00 FTE positions and total expenditures of \$12.7 million citywide associated to additional supplemental positions added in Fiscal Year 2022.

## Support for Work Control Section

This adjustment includes the addition of 1.00 Program Coordinator and total expenditures of \$123,000 in the General Services Department to oversee the Facilities Work Control Section, which will be focused on the establishment and maintenance of a Preventative Maintenance Program and Asset Management Plan in the SAP/EAM system. This position will oversee all information technology aspects for the division including input and output of data into SAP/EAM, addition of modules to better track preventative maintenance, and monitoring SAP/EAM to ensure that the division is meeting Program Manager's expectations.

## Transfer to the Capital Improvement Program

This adjustment includes the addition of \$40.2 million in one-time non-personnel expenditures in the Citywide Program Expenditures Department for the transfer to the Capital Improvements Program in support of City facility improvements, park improvements, flood resilience infrastructure, and stormwater green infrastructure.

## Usage Fee Increase

This adjustment includes the addition of \$6,000 in non-personnel expenditures in the Office of Emergency Services to procure a vehicle utilizing emergency management grant funds. The vehicle will be issued to the rotating OES Duty Officer that is responsible for monitoring and maintaining situational awareness for events within the City that may require additional resources beyond departmental day-to-day operations.

## Public Safety

### 72-hour Parking Violation Support

This adjustment includes the addition of 3.00 FTE positions and total expenditures of \$507,000 in the Police Department to support 72-hour parking violation complaints resolution reported through the City's Get It Done application. This additional support will allow the Department to address the approximate 3,000 72-hour parking complaints received with current response times of approximately 45-60 days with resolution within 6 days.

### Air Bag Kit Replacements

This adjustment includes the addition of \$80,000 in one-time non-personnel expenditures in the Fire-Rescue Department for the replacement of aging or expired vehicle extrication air bag kits carried on truck companies that are beyond their service life.

### Boating Safety Unit Locker Room Trailer

This adjustment includes the addition of \$300,000 in one-time non-personnel expenditures in the Fire-Rescue Department to replace the Lifeguard Division's Boating Safety Unit Locker Room Trailer. This is a 40-year old modular trailer that is used 365 days a year and beyond its service life.

### CleanSD Overtime

This adjustment includes the addition of \$1.0 million in overtime expenditures in the Police Department to support the Environmental Services Department proposal to increase illegal encampment abatement response times. This adjustment will support three additional work crews in order to increase illegal encampment abatement response.

# General Fund Expenditures

## **Computer Aided Dispatch (CAD) Upgrade**

This adjustment includes the addition of \$250,000 in non-personnel expenditures in the Police Department of carry over funding due to Fiscal Year 2022 budget savings for the CAD system. The Department renewed its maintenance contract agreement in October 2020 with Hexagon, the CAD provider for three years with two one year optional renewal terms.

## **Crime Lab DNA Support**

This adjustment includes the addition of 7.00 Laboratory Technicians and total expenditures of \$553,000 in the Police Department to support the Police Crime Lab. The positions will be dedicated to the “front end work” of the DNA process and assist with validating, quality controlling and maintaining equipment as well as assisting with evidence processing. These positions are necessary to address the backlog of DNA Testing, increases in serious and violent crimes, and all other casework coming into the laboratory.

## **Facilities Maintenance**

This adjustment includes the addition of \$176,000 in non-personnel expenditures in the Fire-Rescue Department to support facilities maintenance due to contractual increases, addition of new facilities and increased frequency of repairs due to aging infrastructure.

## **Fire-Rescue Recruitment**

This adjustment includes addition of 2.00 Fire-Fighter 2s and total expenditures of \$245,000 in the Fire-Rescue Department to serve as recruiters and provide continuous presence at the four high school Fire Technical programs, Emergency Medical Technician (EMT) classes, colleges, academies, attend community events, create social media content, host interns, facilitate the fire recruit testing process, and serve as overall brand ambassadors for our department in support of recruitment and diversity.

## **Gun Violence Restraining Orders Training Grant Support**

This adjustment includes the addition of 1.00 Deputy City Attorney, total expenditures of \$186,000, and associated revenue in the Office of the City Attorney's Criminal Division under the Gun Violence Restraining Orders (GVRO) training grant. This position will advocate for the City of San Diego, representing the San Diego Police Department, to obtain valid GVROs as well as provide statewide training to law enforcement and their legal representatives. This position is anticipated to receive \$90,000 in revenue for half of the Deputy City Attorney position's salary and fringe to be paid by the GVRO training grant.

## **Lifeguard Sergeants**

This adjustment includes the addition of 5.00 Lifeguard Sergeants and total expenditures of \$528,000 in the Fire-Rescue Department to support the Boating Safety Unit and staff Northern district nighttime operations. These positions would increase communication, safety, and oversight during nighttime emergencies.

## **Local 145 President Fire Captain**

This adjustment includes the addition of 1.00 Fire Captain in the amount of \$279,000 in the Fire-Rescue Department to serve as the Local 145 President as required by Local 145 MOU Article 30 Section D.

## **Marine Safety Lieutenants**

This adjustment includes the addition of 2.00 Marine Safety Lieutenants and total expenditures of \$484,000 in the Fire-Rescue Department to provide for a second level supervisor 24-hour supervisor to respond to and manage emergency operations in the coastal area. Currently, the duties of these positions have been performed on overtime. The addition of these positions will: increase safety for lifeguards working at night; and increase the span of control for supervisors to rescuers at the Boating Safety Unit.



# **General Fund Expenditures**

## **New Seasonal Lifeguard Tower**

This adjustment includes addition of \$45,000 in non-personnel expenditures in the Fire-Rescue Department for the replacement of one aging lifeguard tower. Seasonal Lifeguard Towers have a 30-year lifespan. The City of San Diego must start replacing five (5) lifeguard towers and adding seasonal towers to spread the cost over several years.

## **No Shots Fired Intervention and Prevention Program**

This adjustment includes the continuation of \$250,000 in non-personnel expenditures in the Police Department to continue the gang violence diversion program known as No Shots Fired. In collaboration with the gang commission, community groups, on reducing gun violence. No Shots Fired is an intervention and prevention program that seeks to mitigate violence with the use of strategic partnerships with faith leaders, community-based organizations, the San Diego Police Department, the Commission on Gang Prevention and Intervention, and the Community Assistance Support Team (CAST). The program offers a restorative approach to developing exit strategies from gang culture to ensure the reduction of gang violence in communities of concern.

## **Non-Personnel Expenditures Support**

This adjustment includes the addition of \$2.3 million in non-personnel expenditures in the Police Department to support various required expenditures, including: Crime Laboratory contractual increases for various supplies relating to evidence processing and testing in various sections, contractual services with the San Diego County, Sheriff for misdemeanor bookings, bi-annual promotional process for Police Officer III, Detective, Sergeant and Lieutenant ranks, and Police Officers Association (POA) Memorandum of Understanding required uniform allowance.

## **Northern Garage Sleep Quarters**

This adjustment includes the addition of \$100,000 in one-time non-personnel expenditures in the Fire-Rescue Department to replace the Lifeguard Division's Northern Garage Sleep Quarters. This is a 40-year old modular trailer that is used 365 days a year as the sleep quarters for the lifeguard rescuers in La Jolla. This trailer is beyond its service life and the space and layout of this facility is inadequate for its use.

## **Park Security and Safety Enhancements**

This adjustment includes the addition of \$100,000 in one-time non-personnel expenditures in the Parks & Recreation Department to install gates and bollards at the Senior Resource Center and Paradise Hills Recreation Center in Council District 4.

## **Park and Restroom Security**

This adjustment includes the addition of \$388,000 in non-personnel expenditures in the Parks & Recreation Department to support security services to provide roving security at 20 parks and recreation facilities and at Mission Bay Park. These expenditures are eligible for Transient Occupancy Tax reimbursement under safety and maintenance of tourism-related facilities.

## **Parking Enforcement Staffing Increase**

This adjustment includes the addition of 20.00 FTE positions, expenditures of \$2.5 million, and revenue of \$3.2 million in the Police Department to support Parking Enforcement citywide. Parking Enforcement activities are currently limited and calls for service have increased with the growing demand generated from customers utilizing the City's Get It Done application. Adding two Parking Enforcement squads allows for 7-days a week coverage, improved response times, and more consistent coverage throughout the City.

## **Partial Restoration of Extension of Shift Overtime**

This adjustment is for the reinstatement of half of the \$2.0 million in the Police Department in extension of shift related overtime reduced from the department's budget in Fiscal Year 2022.

# General Fund Expenditures

## **Police Recruitment**

This adjustment includes the addition of \$100,000 in one-time non-personnel expenditures in the Police Department to enhance recruitment efforts. These efforts include additional paid job fairs, community events, hold military only events, that will enhance the department partnership with Loma Media to develop marketing strategies and increase the viable applicant pool for Police Recruits and the purchase of an annual subscription for recruitment process automation, candidate management and communication technology.

## **Scooter Enforcement**

This adjustment includes the addition of \$150,000 in expenditures in the Police Department for the shared mobility device enforcement of scooters to reduce violations and improve safety for all roadway users. The officers will be deployed in areas of the City that receive a high number of resident complaints, and known areas of high injury collisions

## **Reclassification of Aircraft Rescue Firefighting Program Fire Captain**

This adjustment includes the addition of 1.00 Fire Captain and reduction of 1.00 Program Manager and total net expenditures of \$1,300 and associated revenue of \$2,300 in the Fire-Rescue Department to administer the Aircraft Rescue Firefighting Program. The administrator will ensure that contractual obligations are met, including compliance with FAA regulations through tracking of training hours for personnel, conducting exercises and safety inspections, issuing reports, serving as signatory for Security Identification Display Area badges, and providing inventory accounting.

## **Security at Clay Park Restrooms**

This adjustment includes the addition of \$42,000 of one-time non-personnel expenditures in the Parks & Recreation Department for security services to monitor Clay Park restrooms.

## **Security Services**

This adjustment includes the addition of \$350,000 in non-personnel expense for enhancement of security services at the Central Library and branch libraries. This addition is to address the need for public safety and increased monitoring of restrooms at the Central Library location in efforts to mitigate numerous safety incidents that occur on a daily basis at the Central Library.

## **Street Racing and Sideshow Enforcement**

This adjustment includes the addition of \$200,000 in one-time overtime expenditures in the Police Department to support the street racing and sideshow enforcement operations. Up to 60 individual enforcement operations conducted on an overtime basis would be provided with identified funding.

## **Structural Personal Protective Equipment (PPE) Replacement**

This adjustment includes addition of \$208,000 in non-personnel expenditures in the Fire-Rescue Department for the replacement of structural personal protective equipment as a result of a 25 percent price increase. Replacement is needed to address the ongoing need to comply with the National Fire Protection Association (NFPA) standard to replace the PPE every 10 years.

## **Support for Family Justice Center**

This adjustment includes the addition of 2.00 Victim Service Coordinators, 1.00 Assistant for Community Outreach, total expenditures of \$778,000, and \$37,300 in revenue in the Office of the City Attorney to support the Family Justice Center (FJC), also known as Your Safe Place (YSP). The Family Justice Center provides safety planning and services to those harmed by domestic violence, sexual assault, sex trafficking, intra-family violence, and elder or dependent adult abuse. This funding will support working in mobile clinics providing legal and social services, seek grant funding, produce marketing materials and conduct outreach, computer maintenance and Software Development to account for annual cost increases and networks upgrades for the Family Justice Center.

# General Fund Expenditures

## **Vacancy Savings and Extension of Shift Overtime**

This adjustment includes the addition of \$4.0 million in budgeted personnel expenditure savings to reflect an increase in the number of vacancies that the Police Department is experiencing. This is mostly offset with an increase of \$4.1 million in overtime expenditures to support Extension of Shift – Patrol Staffing backfill to address more calls for services, a rise in violent crime in the City, and staffing shortages.

## **Wellness Behavioral Services**

This adjustment includes addition of \$210,000 in non-personnel expenditures in the Fire-Rescue Department for behavioral wellness services for Fire-Rescue's personnel. In conjunction with the San Diego Police Department, this contract increased as a result of additional service hours from 100 hours to 250 hours per month and the new contract became effective November 2020.

## **Stormwater**

### **Capital Improvements Program Ramp Up**

This adjustment includes the addition of 15.00 FTE positions and total expenditures of \$8.8 million in the Stormwater Department to ramp-up Capital Improvements Program projects in order to meet regulatory requirements and address backlog of failed storm drainpipes. This activity is required for compliance with the terms of the Water Infrastructure Finance and Innovation Act loan and Regional Water Quality Control Board regulations.

### **Education and Outreach**

This adjustment includes the addition 1.00 Program Manager and total expenditures of \$1.4 million in the Stormwater Department to support education and outreach programs. Education and outreach programs are required for compliance with the Municipal Stormwater Permit and the Jurisdictional Runoff Management Program.

### **Pump Station Repair & Automation**

This adjustment includes the addition of 20.00 FTE positions and total expenditures of \$4.2 million in the Stormwater Department to support pump station repairs and automation for compliance with requirements of the Municipal Stormwater Permit.

### **Street Sweeping Efficiency & Expansion**

This adjustment includes the addition of 10.00 FTE positions and total expenditures of \$4.1 million in the Stormwater Department to address additional street sweeping, new and existing bike path sweeping, and adding 40 new posted routes for compliance with the Municipal Stormwater Permit.

## **Transportation**

### **Code Compliance Support**

This adjustment includes the addition of 3.00 FTE positions and total expenditures of \$302,000 in the Transportation Department to provide compliance, administrative and a technical geographic information system to support the continued implementation of the Street Preservation Ordinance (SPO), vegetation encroachment, and graffiti abatement enforcement. Staff will process right-of-way construction zone complaints of code violations, reviewing and analyzing right-of-way, drawings/specifications, and appear in court hearings.

### **Graffiti Abatement Program Support**

This adjustment includes the addition of 6.00 FTE positions and total expenditures of \$1.9 million in the Transportation Department specific to contractual services to support Citywide graffiti abatement on private property and to address graffiti complaints within the right of way.

# General Fund Expenditures

## Grant Program Support

This adjustment includes the addition of 1.00 Senior Management Analyst, 1.00 Associate Management Analyst, 1.00 Administrative Aide 2, expenditures of \$269,000, and associated revenue in the Transportation Department to manage the department's grant program. The personnel addition will support increased demand including the significant increase in Federal Infrastructure grant funding, manage grant applications, invoicing and reporting. All positions are fully cost recoverable via grants.

## Payroll Supervisor

Addition of 1.00 Payroll Supervisor and total expenditures of \$83,000 in the Transportation Department to support department payroll operations and ensure that payroll is processed timely and accurate. This position will ensure that payroll is processed timely and accurately.

## Public Works Dispatch Support

This adjustment includes the addition of 4.00 FTE positions and total expenditures of \$298,000 in the Transportation Department to increase public works dispatch support. The Department provides dispatch services 24 hours per day, 7 days a week for non-emergency citywide services. Since Fiscal Year 2017, the number of maintenance requests has increased significantly since implementation of Sales Force and Get It Done applications, as well as with the Infrastructure Asset Management San Diego (IAMSD), a project to develop a comprehensive system to transform the way the City plans, prioritizes and delivers maintenance and capital projects.

## Sidewalk Repair & Replacement

This adjustment includes the addition of 6.00 FTE positions, \$1.3 million in expenditures, and associated revenue in the Transportation Department to support sidewalk repair and replacement citywide. This request will support contract oversight and ADA curb ramp installations Citywide.

## Street Condition Assessment

This adjustment includes the addition of \$500,000 in one-time non-personnel expenditures in the Transportation Department to support the continuation of a Street Condition Assessment initiated in Fiscal Year 2022. As a result of delays in the awarding of the contract, the work initiated in Fiscal Year 2022 and requires additional funding in Fiscal Year 2023 to complete.

## Traffic Management Center

This adjustment includes the addition of \$300,000 in one-time non-personnel expenditures in the Transportation Department for the temporary permanent relocation, design, and configuration to set up a new Traffic Management Center (TMC). The current location is not sustainable long-term.

## Traffic Signal Cabinet Replacement

This adjustment includes the addition of 3.00 FTE positions and total expenditures of \$2.1 million in the Transportation Department to support the replacement of aging traffic signal cabinets Citywide and includes ongoing supplies and material expenses. This adjustment will include the replacement of approximately 160 traffic signal cabinets and service meter pedestals annually, with a goal of replacing all 1,600 locations over a ten-year period.

## Traffic Signal Loop Replacement

This adjustment includes the addition of 3.00 FTE positions and total expenditures of \$553,000 in the Transportation Department to support the replacement of traffic signal loops citywide. This addition will provide an in-house crew that will be able to handle all incoming requests for repair of traffic loop replacements. Repairing and replacing traffic signal loops is essential to ensure traffic flows seamlessly through traffic signals and intersections, limiting vehicle idling.

# General Fund Expenditures

## Transportation Safety Compliance Support

This adjustment includes the addition of 2.00 Safety Officers and total expenditures of \$298,000 in the Transportation Department to support Department-wide safety, light duty, and injury prevention programs. The Transportation Department has only one Safety and Training Manager to support staff in injury, OSHA, Hazmat compliance, training, and vehicle accident review. The addition of these Safety Officer positions will support the entire Department to ensure that all safety regulations are in place and followed.

## Tree Maintenance Support

This adjustment includes the addition of 2.00 Horticulturists and total expenditures of \$278,000 in the Transportation Department to provide support for as needed and emergency maintenance of trees citywide and provide oversight in support of the City's Climate Action Plan. The Horticulturist positions will evaluate trees, plant trees, oversee contract work, oversee infrastructure replacements around trees, enforce tree protection code and issue permits.

## Weed Abatement Program

This adjustment includes the addition of \$400,000 in non-personnel expenditures in the Transportation Department for contractual needs to support weed abatement in the right-of-way. Requests for weed abatement come in 7 days a week for service. This work will concentrate on medians, shoulders, sidewalks, and bike lanes.

## One-Time Resources and Uses

The Fiscal Year 2023 Adopted Budget includes \$203.4 million in one-time resources as displayed in **Table 5**.

**Table 5: Fiscal Year 2023 One-Time Resources<sup>1</sup>**

One-Time Resources	Amount
American Rescue Plan Act (ARPA)	\$ 147,633,704
Monsanto Class Action Settlement	9,000,000
Short-Term Residential Occupancy Program	8,113,121
Use of Pension Payment Stabilization Reserve	7,946,900
Transient Occupancy Tax (TOT) Fund Support	5,877,000
Property Tax Revenue	5,847,660
Budgeted Personnel Savings Associated with New Positions	5,760,628
Police Budgeted Personnel Savings	4,000,000
Mission Bay and Pueblo Lands Lease Revenues	2,111,292
Fleet Operating Fund Use of Fund Balance	2,979,251
Information Technology Funds' Use of Fund Balance	2,341,360
Reimbursable Revenue from Environmental Growth Funds	1,375,000
Broadband Access Expansion	1,115,520
HAAP - Revised Revenue Increase	232,676
Energy Conservation Fund Use of Fund Balance	84,426
Passport Acceptance Facility - Revised Revenue Decrease	(50,000)
General Services: Facilities Services Division - Revised Revenue Decrease	(1,000,000)
<b>Total</b>	<b>\$ 203,368,538</b>

<sup>1</sup>Negative amounts displayed on this table are associated with one-time decreases in revenue.

This compares to approximately \$165.1 million in one-time uses as displayed in **Table 6**. The information shown in the table below reflects that there are \$38.2 million less in one-time uses than one-time resources being utilized. In keeping with best practices in governmental budgeting, the City has a policy of supporting

## General Fund Expenditures

ongoing expenditures with ongoing revenues. However, given that the City is still recovering from revenue losses associated with the COVID-19 pandemic, the City used a significant amount of one-time resources and American Rescue Plan Act (ARPA) funds to balance the Adopted Budget to maintain core services. These one-time revenues include \$147.6 million in ARPA relief funds which are eligible to be used as revenue replacement to provide general government services in accordance with the guidelines put forth by the United States Department of Treasury.

The City believes that, as the pandemic subsides and the economy continues to recover, on-going revenue will return to more normal levels, narrowing this gap. The City will continue to monitor revenues during Fiscal Year 2023 and will address any structural shortfalls during next year's budget process.

**Table 6: Fiscal Year 2023 One-Time Uses**

One-Time Uses	Amount
Transfer to the Capital Improvements Program (CIP)	40,198,276
Transfer to the Infrastructure Fund	28,444,223
Pension Payment Transition Costs for Post-Proposition B Employees	27,990,794
Operating costs for Homeless Shelters	6,192,014
Transfer to the Bridge to Home Program	5,847,660
Shelter Capacity Expansion	5,366,000
Watershed Master Planning Consulting, Vehicles, and IT Equipment	5,271,151
Transfer to the Public Liability Operating Fund	5,086,628
Extension of Shift Overtime	4,058,000
Housing Stability Fund	3,570,000
Vehicles and Sign Postage to Support Street Sweeping Efficiency & Expansion	3,112,059
Sidewalk Vending Ordinance	2,345,420
Support for State Senate Bill 1383	1,828,623
Vehicles and IT Equipment to Support Stormwater Pump Station Repair & Automation	1,722,490
General Fund Reserves	1,500,000
LGBTQ Youth Services and Shelters	1,500,000
Vehicles to Support Encampment Abatements and Sidewalk Sanitation	1,200,000
Broadband Access Expansion	1,115,520
Support for Stormwater Education and Outreach Program	1,005,922
Vehicles and Equipment to Support Parking Enforcement Efforts	936,000
Graffiti Abatement	899,625
Citywide Park Maintenance for New Facilities and Play All Day Sites	777,000
Back to Work - Connect 2 Careers	750,000
Deferred Maintenance of Animal Services Facilities	748,333
Consulting Services for Downtown Office Space Analysis	725,000
Small Business Enhancement Program	695,000
Vehicles to Support Traffic Signal Cabinet Replacement	663,900
Second Shift of Park Restroom Cleaning	610,000
Constituent Relations Management	594,000
Consulting Services for Sport Arena Development	500,000
Multidisciplinary Outreach Team Pilot	500,000
SD Access 4 All	500,000
Small Business Enhancement Program (SBEP)	500,000



# General Fund Expenditures

One-Time Uses (continued)	Amount
Street Condition Assessment Consultant Services	500,000
Public Power Feasibility Study	400,000
Lease Administration Software	375,000
Evan V. Jones Parkade Electric Vehicle Charging Facilities	360,000
School District Joint-Use Agreement	335,008
Vehicles to Support Traffic Signal Loop Replacement	331,750
Window Washing Services at Central Library	325,000
Boating Safety Unit Locker Room Trailer	300,000
Design for a New Traffic Management Center	300,000
Vehicles to Support New Parks and Recreation Facilities	272,000
Supplemental Position Additions	260,000
Computer Aided Dispatch (CAD) Upgrades	250,000
Human Resources - Consultant Study	250,000
Replace Exhaust Extraction Systems at Fire Stations	250,000
Vehicles to enforce 72-Hour Parking Violation	250,000
Business Cooperation Program	247,000
Economic Development Strategy	200,000
Marketing and Promotional Advertising	200,000
Rental Registry	200,000
Safe Camping Pilot Program	200,000
Street Racing and Sideshow Enforcement	200,000
Legal Services Contract – Commission on Police Practices	180,000
Restoration of Balboa Park Maintenance Special Projects Unit	168,000
Asbestos Remediation	150,000
Continuation of Pay Equity Study	150,000
Police Department's Promotional Examination Process	137,795
CleanSD Vehicles	135,000
Transportation Safety Compliance	104,900
City's Second Pay Equity Study	100,000
Climate Ambassadors Program	100,000
Executive Search Contract - Commission on Police Practices	100,000
Free4Me Pilot Program	100,000
Northern Garage Sleep Quarters	100,000
Park Security and Safety Enhancements	100,000
Police Recruitment	100,000
Tree Maintenance Support	96,000
Short-Term Rental Ordinance Enforcement	90,000
Air Bag Kits on Truck Companies	80,000
Administrative Support – Parks & Recreation	75,000
Supplemental Positions – Parks & Recreation	75,000
Code Compliance Support	61,450
Zuniga Jetty Shoal MOU - Citywide Program Expenditures	50,000
Security at Clay Park Restrooms	42,000
Public Works Dispatch Support	22,000

## General Fund Expenditures

One-Time Uses (continued)	Amount
Illegal Dump Abatement Gator	20,000
TOT System Improvements	15,000
Substandard Housing	13,200
Recreation Programming Audit Recommendations	12,500
Support for Information Technology – Parks & Recreation	12,395
<b>Total</b>	<b>\$165,149,636</b>



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# ADOPTED Budget

FISCAL YEAR **2023**

**VOLUME 1**

Fiscal Policies



MAYOR TODD GLORIA



HOUSING • PROTECT & ENRICH • INFRASTRUCTURE • SUSTAINABILITY • PROSPERITY



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## Fiscal Policies

The City of San Diego has established fiscal policies through the City Charter and Council Policies to guide responsible long-range fiscal planning, develop the adopted budget and establish reserves. The City continues to review existing policies and may adopt new policies as needed to foster responsible fiscal management. The Government Finance Officers Association (GFOA) recommends that local governments follow a financial planning process based upon established financial policies and strategies. Additionally, rating agencies such as Standard and Poor's, Moody's Investors Service, and Fitch Ratings consider fiscal policies which clearly delineate sound financial planning practices when evaluating credit ratings. The policies listed below describe the framework that the City has in place which guide fiscal decision-making.

The City's fiscal policies described below are, in most cases, summaries of the City Charter or Council Policy language. This list is not exhaustive and as policies are modified or adopted, they will be incorporated into future budget publications.

## Legal Authority

(Charter Section 69)

The City Council will enact an annual Appropriation Ordinance which establishes the legal spending authority for each budgeted fund and/or department based upon the adopted budget.

## Planning – Five-Year Financial Outlook

(Council Policy 000-02)

The practice of developing the Five-Year Financial Outlook (Outlook) on an annual basis for the City of San Diego began in Fiscal Year 2007, the first of which was released in November 2006. The most recent Outlook was updated and released in November 2021 and continues to present an examination of the City's baseline fiscal condition over the next five years. The Outlook focuses on the General Fund and is an important planning tool for the City. Since its inception, the Outlook has guided the City in developing the budget and has served as the basis for the City's strategic long-term fiscal decision-making. The Outlook continues to communicate and outline the City's fiscal priorities, strengths, and challenges in achieving a balanced General Fund budget.

## Interim Financial Reporting

(Charter Sections 39 and 89, Council Policy 000-02)

The Chief Financial Officer provides monthly reports to the City Council detailing the fiscal status of the City with a comparison of actual revenues and expenditures to budgeted amounts.

Additionally, the Department of Finance (DoF) provides the City Council with budget monitoring reports forecasting the end-of-year status of the City's finances in relation to the Current Budget, the annual spending plan established at the onset of each fiscal year. Additionally, DoF also provides a report compares departments' actual expenditures to the forecast that is developed. Recommendations for appropriation adjustments necessary to maintain balanced revenue and expenses may be included.

## Mid-Year Budget Adjustments

(Municipal Code section 22.0229)

During any fiscal year after the City has five or six months of actual budgetary data and the Mid-Year Budget Monitoring Report is projecting a surplus or a deficit relative to the Adopted General Fund Budget, the Mayor shall report such deficit or surplus to City Council and provide a recommendation to the City Council, and accompanying budget amendment resolution, to address the reported deficit or surplus. The Mayor may recommend budgeting all, none, or any portion of any projected surplus. The City Council may approve

# Fiscal Policies

the Mayor's recommendation or modify such recommendation in whole or in part, up to the total amount recommended by the Mayor on the General Fund and is an important planning tool for the City.

## Budget Policy

(Council Policy 000-02)

The City adopted a Budgetary Policy in March 1962 to assist the City in achieving its current and future goals in a fiscally responsible and sustainable manner. The Policy guides the creation of the City's budget and outlines standards for revenue generation and the execution of operating and capital budget expenditures as recommended by the GFOA and the National Advisory Council on State and Local Budgeting (NACSLB). The Budget Policy was last amended on October 8, 2019.

## Balanced Budget

(Charter Section 69)

A summary outlining the figures of the budget that describes the balance between the ensuing year's total expenditures and total revenues, contrasted with corresponding figures for the current year, is presented by the Mayor no later than April 15 of each year. The classification of the estimate shall be as nearly uniform as possible for the main divisions of all departments and shall furnish necessary detailed fiscal information.

## Basis of Budgeting

The City's budgets for Governmental Funds, such as the General Fund, Debt Service Funds, Special Revenue Funds, and Capital Project Funds, and Internal Service Funds, shall be prepared based on the modified accrual basis of accounting (revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the liability is incurred), except that the increase or decrease in reserve for advances and deposits to other funds and agencies shall be considered as additions or deductions of expenditures.

The City's Enterprise Funds and Internal Service Funds shall be prepared on the full accrual basis of accounting for all operating revenues and most operating expenses (revenues are recognized when they are earned, and expenses are recognized when the liability is incurred). Certain expenses for long-term liabilities, such as net-pension liability, are budgeted on the modified accrual basis of accounting. The City's operating budget shall exclude unrealized gains or losses resulting from the change in fair value of investments.

## Community Projects, Programs, and Services

(Council Policy 100-06)

The City adopted a policy on July 7, 2011, which was amended by City Council on December 8, 2011, to establish guidelines and uniform eligibility requirements for the annual appropriation and expenditure of funding for each City Council Office for community projects, programs, and services to be expended at the discretion of each Council member during the fiscal year. Annual funding levels are subject to budget priorities as established by City Council each year. Proposed funding levels for the following fiscal year may be initially determined based on estimated savings to be achieved related to the administration of each Council Office by the current fiscal year-end. Variances in actual savings from budgeted amounts may result in recommendations from the Mayor to the City Council to revise appropriations to reflect actual savings, as a mid-year budget adjustment, depending on financial circumstances and prior year results for the General Fund and reserves.



## Capital Improvements Program (CIP) Prioritization

(Council Policy 800-14)

The City's Prioritizing Capital Improvement Program Projects Policy was adopted on January 16, 2007 and last amended by City Council on November 13, 2013. This Policy establishes an objective process for evaluating CIP projects with respect to the overall needs of the City through the ranking of CIP projects. The ranking of projects is used to successfully allocate and maximize all available resources to ensure projects are completed effectively and efficiently, resulting in more projects delivered citywide.

## CIP Transparency

(Council Policy 000-31)

The Capital Improvements Program Transparency Policy was adopted by City Council on April 5, 2012. This Policy establishes standard requirements for enhancing CIP transparency and improving access to publicly available information related to the CIP. It also establishes the framework for making the information readily available to the stakeholders by using a combination of presentations to the City Council, stakeholder meetings, and media including the City's website. This Policy was developed as part of the CIP streamlining process.

## Proceeds of Sale of City-Owned Real Property

(Charter Section 77)

The Proceeds of Sale of City-Owned Real Property Charter Section 77 was amended by voters in June 2016, establishing that all proceeds received from the sale of City-owned real property shall be used exclusively for the acquisition and construction of permanent public improvements, including public buildings and such initial furnishings, equipment, supplies, inventory and stock as will establish the public improvement as a going concern. Proceeds may also be used to reimburse the General Fund for prior capital expenditures and for the financing costs, if any, associated with the acquisition and construction of such permanent public improvements. The funds may also be used for the replacement of permanent public improvements but not the repair or maintenance thereof.

## Debt Management

(City Debt Policy)

The City adopted a Debt Policy in November 2007, which was last amended by the City Council in May 2019. The Policy documents the procedures and goals for the use of various debt instruments to finance City needs and the sound management of the existing debt obligations.

The Debt Policy establishes guidelines to address the following: purpose and need for financing; credit ratings; types of financing instruments; debt ratios guidelines; structure and term of City indebtedness; method of issuance and sale; financing team role and selection process; refunding considerations; and post issuance compliance and administration. The Debt Policy addresses debt instruments issued by the joint powers authorities on behalf of the City including Lease Revenue Bonds, Revenue Bonds for Water and Sewer Systems and Conduit Financing Bonds.

Appendices to the Policy include specific policies for Special Districts. The Special Districts Formation and Financing Policy (Appendix A to the Debt Policy) provides uniform guidelines for the formation of Community Facilities District (CFD) and 1913/1915 Act Assessment Districts. Also included in the Debt Policy is the San Diego Housing Commission Policy Multifamily Mortgage Revenue Bond Program (Appendix B to the Debt Policy).

# Fiscal Policies

## Infrastructure Fund

(Charter Section 77.1)

The Infrastructure Fund and Charter Section 77.1 was approved by voters in June 2016, requiring the City to dedicate specific sources of revenue to fund new General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure. Per Charter section 77.1(g), the Mayor may request to suspend this requirement for one fiscal year, provided that the City Council approves the one-year suspension by a vote of two-thirds.

The calculations to fund the Infrastructure Fund are based upon the following:

- Major Revenues Increment – amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees for Fiscal Year 2018 through Fiscal Year 2022
- Sales Tax Increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline of Fiscal Year 2016 actual receipts adjusted by the California Consumer Price Index (CCPI) for Fiscal Year 2018 through Fiscal Year 2043
- General Fund Pension Cost Reduction – any amount if pension costs for any fiscal year are less than the base year of Fiscal Year 2016 for Fiscal Year 2018 through Fiscal Year 2043

## Investment

(City Treasurer's Investment Policy)

The City Treasurer's Pooled Investment Fund is comprised of core and liquidity portfolios. The liquidity portfolio is designed to ensure that the projected expenditures and related demands for cash can be met over a six-month period per California Government Code 53646 and the core portfolio is invested to allow for additional liquidity and longer-term growth of principal. The investment process is governed by the City Treasurer's Investment Policy, which is based on the California Government Code and annually presented to the City Treasurer's Investment Advisory Committee for review. The City Treasurer's Investment Policy is finally reviewed and accepted annually by the City Council. The Investment Policy was last adopted on January 1, 2020.

## Reserve Policy

(Council Policy 100-20)

The City adopted a Reserve Policy in October 2002 and was last amended by City Council on June 22, 2018. The Policy defines the City's reserves and sets policy targets for reserves across City operations, including General Fund, risk management and enterprise operations. These reserves are intended to be the foundation for strong fiscal management guides for future City decisions.

## General Fund Reserves

The City's Reserve Policy (Council Policy 100-20) includes a funding schedule to achieve the 16.7 percent policy goal for the General Fund Reserve by Fiscal Year 2025. The Mayor and/or City Council may reevaluate the funding schedule for achieving the General Fund Reserve goal in budget surplus years to accelerate reserve contributions to achieve the reserve goal in a shorter time period. Total General Fund Reserves consist of the total of the Emergency Reserve and the Stability Reserve. The Emergency Reserve shall be set at a target level of 8.0 percent, and the Stability Reserve shall be set at a target level of 8.7 percent, by June 30, 2025. The reserve amounts shall be based on the percent target level times the average of the three most recent fiscal years of operating General Fund revenues as reported in the City's Annual Comprehensive Financial Report.

# Fiscal Policies

Total General Fund Reserves will be based on, and reconciled to, the fund balance of the General Fund. The sum of the Emergency Reserve, Stability Reserve, and any amounts determined to be Excess Equity, shall equal the sum of unassigned fund balance and amounts restricted for the purpose of maintaining the Emergency Reserve.

## **Emergency Reserve**

An Emergency Reserve is to be maintained for the purpose of sustaining General Fund operations at the time of qualifying emergencies as declared by the Mayor and/ or City Council and ultimately approved by City Council. The Emergency Reserve will not be accessed to meet operating shortfalls or to fund new programs or personnel. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council when such expenditures are necessary to ensure the safety of the City's residents and property. In the event this reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan as promptly as conditions warrant to replenish the Emergency Reserve balance to the Policy level.

## **Stability Reserve**

A Stability Reserve will be maintained to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. The purpose of this reserve is to provide budgetary stabilization and not serve as an alternative funding source for new programs. The Stability Reserve may be used as a source of one-time funding for critical capital or operating needs. Recommendations to appropriate from the Stability Reserve will be brought forward by the Mayor and will require approval by a majority of the City Council. In the event this reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan no later than one year from the reserve action to replenish the Stability Reserve balance to the policy level.

## **Excess Equity**

Excess Equity is spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Excess Equity is most commonly a non-recurring source of revenue. Consistent with City Council Budget Policy (Council Policy. 000-02) and the use of one-time and ongoing revenues, Excess Equity will be appropriated primarily for unanticipated circumstances, such as a General Fund revenue shortfall affecting programs included in the current year budget or for one-time priority expenditures. Recommendations for the use of Excess Equity may be brought forward by the Mayor and will require approval by a majority of the City Council.

## **Pension Payment Stabilization Reserve**

(Council Policy 100-20)

A Pension Reserve will be maintained to mitigate service delivery risk due to increases in the annual pension payment, the Actuarially Determined Contribution (ADC).

The Pension Reserve shall only be used to supplement increases in the ADC payment as calculated in the most recent Actuarial Valuation Report (Report) produced by the San Diego City Employee's Retirement System (SDCERS) actuary. The purpose of the Pension Reserve is to provide a source of funding for the ADC when these conditions occur and the ADC has increased year over year.

Recommendations to appropriate from the Pension Reserve may be brought forward by the Mayor in the annual budget process and will require approval by a majority of the City Council. The budgeting of an amount from the Pension Reserve as described by this policy may occur when the City is faced with an increase in the ADC payment, and as warranted based on the current fiscal conditions of the City. During the adoption of the annual budget, the City Council has the authority to propose the use of the Pension Reserve consistent with the Pension Reserve Policy and the City Charter. In the event the Pension Reserve

# Fiscal Policies

is reduced below the amount established by this Policy, the Mayor shall prepare a plan no later than one year from the reserve action to replenish the Pension Reserve balance to the Policy level.

## Workers' Compensation Fund Reserve

(Council Policy 100-20)

The City will maintain reserves equal to 12 percent of the value of the outstanding claims. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding claims for purposes of calculating the reserve level.

## Public Liability Fund Reserve

(Council Policy 100-20)

The City will maintain reserves equal to 50 percent of the value of outstanding public liability claims. This reserve level recognizes that not all claims will be due and payable at one point in time and that not all claims will be awarded, yet there may be more than one large claim that could require an immediate payment. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding public liability claims for purposes of calculating the reserve level.

## Long-Term Disability Fund Reserve

(Council Policy 100-20)

The City will maintain reserves equal to 100 percent of the value of outstanding public liability claims. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding claims for purposes of calculating the reserve level. The target reserve balance will be maintained to support the feasibility of purchasing an insurance policy to cover this benefit as an alternative to the current practice of self-insurance.

## User Fees

(Council Policy 100-05)

User fees are charged for services provided to residents and businesses in the City as a result of public need. Abiding by the standards and best practice guidelines established by the Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting (NACSLB), the City has formed a policy to identify factors to be considered in calculating the full cost of services in order to appropriately set fees.

The User Fee Policy requires that all fees be categorized according to the level of cost recovery (full or partial recovery or be considered as penalties which would not require a specific cost recovery level). Cost recovery rates shall be determined based upon direct and indirect costs.

According to the current Policy, a comprehensive user fee study and review of the Policy shall be conducted every three to five years. The City completed a comprehensive study of the General Fund user fees during Fiscal Year 2022 with implementation in Fiscal Year 2023.

Department of Finance will also be revising Council Policy 100-05 and Administrative Regulation 95.25 in Fiscal Year 2023.

Ongoing review of the City's fiscal policies will continue to support the City's continued efforts to improve financial transparency and improve the fiscal strength of the City.



# ADOPTED Budget FISCAL YEAR **2023**

## VOLUME 1

### Performance Management



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## Performance Management

### About Performance Management

The City's performance management efforts integrate strategic planning and performance monitoring with the budget decision-making process. The goal is to create a more strategically-oriented organization that optimizes its operations to serve the City's residents most effectively and efficiently. The City's performance management efforts are designed to infuse accountability for performance into City services at every level of the organization, as well as improve communication throughout the City and support data-enabled decision-making. Performance management helps the City create and adhere to its goals and priorities while strategic planning enables the City to manage the resources necessary for achieving them.

### City Strategic Plan

The City Strategic Plan is a vital component of the City's performance management efforts. It defines the City's mission, vision, operating principles, priorities, and outcomes. These efforts help optimize operations to serve City residents, visitors, and communities in the most effective and efficient way possible.

The mission and vision statements articulate what the City's purpose is and what it strives to be. The operating principles form the foundation on which City employees perform work. Priority areas are broad topics of focus for the organization. Outcomes define the intended change in the lives of individuals, families, organizations, or communities to be accomplished through the implementation of the Strategic Plan.

The current City Strategic Plan was launched in Calendar Year 2022; with a five-year lifecycle, it is designed to be evaluated annually, and will be comprehensively updated in Fiscal Year 2027. It provides the framework for City employees' activities and gives departments the foundation necessary to develop more detailed tactical plans.

City staff and residents can follow progress of the Strategic Plan as well as updates and key metrics on the City's Strategic Plan Dashboard ([performance.sandiego.gov](http://performance.sandiego.gov)).

### Tactical Plans

Citywide department tactical plan updates in 2015 and 2016 resulted in new and modified key performance indicators (KPIs).

The City of San Diego's PerformSD dashboard (<http://performance.sandiego.gov/>) visualizes performance measures (i.e., KPIs) and organizes them to align with the City Strategic Plan. The KPIs are both City-wide and department-level and are categorized by the City's Strategic Plan goals and objectives. The data reflects targets and actuals for the prior fiscal year, and targets and estimates for the current fiscal year. The current KPIs for each department can be found in their respective budget page in Volume 2 of the Adopted Budget.





### Vision

Opportunity in every neighborhood, excellent service for every San Diegan.

### Mission

Every day we serve our communities to make San Diego not just a fine city, but a great city.

### Priority Areas

Create Homes for All of Us  
Protect & Enrich Every Neighborhood  
Advance Mobility & Infrastructure  
Champion Sustainability  
Foster Regional Prosperity

# City Strategic Plan

## Operating Principles

### Customer Service

We value our residents, customers, and employees by designing solutions and services that put people first.

### Equity & Inclusion

We value equity by taking intentional action to create equal access to opportunity and resources.

### Empowerment & Engagement

We value a "Culture of Yes" where we empower employees to creatively solve problems and offer solutions.

### Trust & Transparency

We value transparency by using data to make better-informed decisions and build trust with the public.



# Performance Management

## Priority Areas and Outcomes

To set a clear vision for the City, the Strategic Plan outlines five key priority areas to help drive City operations, as well as outcomes and expected results that further define the required changes necessary for success.

The City Strategic Plan contains the following priority areas and outcomes:

### Create Homes for All of Us

**Ensuring every San Diegan has access to secure, affordable housing.**

- San Diegans benefit from a diversity of different housing types, with homes that are affordable to everyone in all communities.
- The City helps San Diegans find ways to build housing cheaper, faster, and easier.
- San Diegans live in vibrant communities with healthy homes and access to opportunity.
- San Diegans experiencing homelessness have access to long-term housing with supportive services.

### Protect & Enrich Every Neighborhood

**Connecting communities to safe public spaces that offer opportunities to learn, grow, and thrive.**

- San Diegans in all communities are connected to neighborhood assets that anchor community life, foster interaction, and promote well-being.
- Every San Diegan has access to arts and culture opportunities on their own terms. Visitors are able to discover and experience local culture.
- San Diegans benefit from accessible, convenient, safe, and comfortable recreational spaces in their communities.
- San Diegans have equitable access to a network of libraries, including robust digital services and programming, that are tailored to local needs and interests.
- San Diegans benefit from public safety services that encompass the diverse needs of residents and communities.

### Advance Mobility & Infrastructure

**Offering high-quality infrastructure and mobility options that are efficient, safe, and convenient.**

- San Diegans in all communities, of all ages and abilities, can efficiently get from point A to point B with mobility options that are safe, affordable, and sustainable.
- San Diegans travel on high-quality infrastructure that creates safe and comfortable spaces for people to walk, roll, ride, or drive.

### Champion Sustainability

**Creating livable, sustainable communities for all San Diegans, now and in the future.**

- San Diegans have equitable access to high-quality, healthy, preserved open spaces.
- The City of San Diego provides a built environment that best sustains our natural environment and public health.
- A resilient San Diego that can adapt to, recover from, and thrive under changing climate conditions.
- San Diegans benefit from diligent, innovative waste management.
- The City of San Diego leads by example with zero emission vehicles, net zero emission facilities, and resilient and efficient delivery of services.

# Performance Management

## Foster Regional Prosperity

**Promoting economic growth and opportunity in every community, for every San Diegan.**

- San Diego residents and businesses are supported by a strong local economy, with well-paying jobs, economic activity, and opportunities in every community.
- San Diego businesses benefit from programs and funding opportunities that are accessible and equitably distributed.
- San Diegans have economic opportunity from relations with Mexico as a binational trade partner.
- The San Diego region benefits from a thriving, skilled, and educated workforce capable of tackling the challenges and opportunities of tomorrow.
- San Diegans benefit from a passionate, engaged City workforce that provides the highest level of customer service and represents the San Diego community.
- City employees enjoy a culture of great leadership, appreciation, and acknowledgement, with opportunities for learning and development.
- The City provides a clear, unified pathway for career growth and development.





# ADOPTED Budget

FISCAL YEAR **2023**

## VOLUME 1

### Debt Obligations



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## Debt Obligations

Under the direction of the Chief Financial Officer, with attention to current economic and municipal bond market conditions, priority funding needs, revenue capacity for repayment, and debt affordability, the City executes debt instruments, administers debt proceeds, manages ongoing disclosure and debt compliance, and makes timely debt service payments. As described in the City's Five-Year Capital Infrastructure Planning Outlook, the City's priority needs include projects that address life, safety, regulatory requirements, and legally mandated needs, or could impact the core operation of a critical facility or asset, as well as any Mayoral and City Council priority. Close coordination of capital planning and debt planning ensures maximum benefits are achieved with limited capital funds. Reliance on short term and long-term financing instruments can facilitate better allocation of resources and increased financial flexibility to meet the City's infrastructure funding needs.

### City of San Diego's Outstanding Debt Obligations<sup>21</sup>

#### Long Term Bond Obligations

**Lease Revenue Bonds** are lease obligations secured by a lease-back arrangement with a public entity, where the general operating revenues are pledged to pay the lease payments, and in turn are used to pay debt service on the bonds. These obligations do not constitute indebtedness under the State constitutional debt limitation and are not subject to voter approval. Payments to be made under valid financing leases are payable only in the year in which usage and occupancy of the leased property is available, and lease payments may not be accelerated. The governmental lessee is obligated to place in its annual budget the rentals that are due and payable during each fiscal year the lessee has use of the leased property. Lease Revenue Bonds are primarily applied for financing General Fund capital projects.

**Revenue Bonds** are obligations payable from revenues generated by an enterprise, such as water or wastewater utilities, public golf courses or parking facilities. The City's outstanding utility Revenue Bonds are payable solely from the City's Water or Wastewater Enterprise Funds and are not secured by any pledge of ad valorem taxes or General Fund revenues by the City.

The City's General Obligation (GO) Related/Issuer Credit Ratings and credit ratings on outstanding Lease Revenue Bonds and Revenue Bonds are as follows:

**Table 1: Credit Ratings as of June 2022**

	Fitch Ratings	Moody's Investors Service	Standard & Poor's
<b>General Fund Bond Obligations</b>			
GO Related/Issuer Credit Rating	AA	Aa2	AA
Outlook	Stable	Stable	Stable
Lease Revenue Bonds	AA-	Not Rated	AA-
Outlook	Stable	--	Stable
<b>Public Utilities Bond Obligations</b>			
Wastewater System Bonds (Senior Bonds)	AA	Not Rated	AA+
Outlook	Stable	--	Stable
Wastewater System Bonds (Subordinate Bonds)	AA	Not Rated	AA
Outlook	Stable	--	Stable

<sup>21</sup>Does not reflect debt obligations of City Agencies (examples include City as the Successor Agency to the Redevelopment Agency), Community Facilities Districts or Special Assessment Districts. See the City's Fiscal Year 2021 Annual Comprehensive Financial Report for a complete list of outstanding liabilities of the City and its related agencies.



# Debt Obligations

	Fitch Ratings	Moody's Investors Service	Standard & Poor's
Wastewater System Bonds (Subordinate Bonds) Outlook	AA Stable	Not Rated --	AA Stable
Water System Bonds (Senior Bonds) Outlook <sup>22</sup>	AA Stable	Aa2 Stable	Not Rated --
Water System Bonds (Subordinate Bonds) Outlook	AA- Stable	Aa3 Stable	Not Rated --

## Other Outstanding Debt Obligations

**Federal and State Infrastructure Loans** are an important funding source for capital projects in addition to the bond and commercial paper note proceeds. State Revolving Funds (SRF) and the federal Water Infrastructure Finance and Innovation Act (WIFIA) program make low-cost long-term loans available to local agencies to fund certain public clean water infrastructure projects. The City is utilizing SRF funding for various water, wastewater, and stormwater system projects. The City has secured WIFIA Loans for the Water Utility portion of Phase I of the Pure Water Program and expects to secure a WIFIA loan to finance critical stormwater infrastructure improvements.

**Commercial Paper Notes** provide an as needed interim borrowing tool to meet the cash flow needs of capital improvement projects. Commercial Paper notes are issued on a short-term basis as capital spending occurs. Water and General Fund Commercial Paper Note Program notes mature up to 270 days from issuance, and the notes hold short term rates of interest. Commercial Paper obligations are refinanced with long term bonds.

- Water Commercial Paper Notes Program– In 2017, the City established a Water Revenue Commercial Paper Notes Program utilized to finance Water Utility capital projects. The program costs and issuance expenses are paid by the Water Utility Fund.
- General Fund Commercial Paper Note Program– In 2018, the City established a General Fund Lease Revenue Commercial Paper Note Program. This program finances General Fund capital expenditures including infrastructure projects, equipment and vehicle purchases. Program costs and interest expenses are paid by the General Fund.
- San Diego Association of Governments (SANDAG) Commercial Paper Note Program – The City is participating with the SANDAG Commercial Paper Program to advance funds for the West Mission Bay Drive Bridge project (S00871) for up to \$40.0 million on a revolving basis to advance grant eligible expenditures until costs are reimbursed. The program costs and issuance expenses are paid from the City's TransNet Congestion Relief Funds. The principal amount will be repaid as the grant reimburses eligible projects costs.

**Capital Leases** are utilized by the City to finance various essential equipment and projects via lease-to-own or lease purchase agreements.

- The City has entered into lease-to-own agreements. These long-term agreements have been executed with twenty (20) to thirty (30) year repayment terms.
- The City's Equipment and Vehicle Financing Program (EVFP) provides a mechanism for the lease purchase of essential equipment/vehicles in addition to pay-as-you-go funding. The repayment terms of the lease purchases or capital leases are typically five to ten-years and based on the useful life expectancy of the equipment/vehicles. These purchases include a variety of essential assets

<sup>22</sup> In addition, the Water System Senior Bonds are rated by Kroll Bond Rating Agency with an AA+ Rating and a Stable outlook.



## Debt Obligations

and span various lease terms. Examples include refuse packers, service trucks, Information Technology (IT) Projects and Equipment, and fire and police helicopters. In addition, from time to time, the City enters into capital leases via equipment vendors to finance eligible projects.

**California Energy Resources Conservation and Development Commission (CEC) Loans** are energy conservation loans received for streetlight light-emitting diode (LED) retrofits. Repayments are made from the General Fund functions that benefit from the facility improvements.

**Table 2: Summary of Debt Obligations** summarizes the City's projected outstanding debt obligations described above as of June 30, 2022, and the projected bond debt/lease payment for each outstanding issuance for Fiscal Year (FY) 2023.

**Table 2: Summary of Debt Obligations**

		Principal Outstanding 6/30/2022	Projected FY 2023 Debt/Lease Payment	Final Maturity	Primary Funding Source
<b>General Fund Bonds, Capital Leases, and Commercial Paper Note Obligations</b>					
<b>Lease Revenue Bonds</b>					
2012A	General Fund CIP Bonds	\$ 3,605,000	\$ 1,918,500	FY 2024	General Fund
2012B	Fire & Life Safety Refunding Bonds	\$ 11,395,000	\$ 1,396,169	FY 2032	Safety Sales Tax
2013A	General Fund CIP Bonds; 2003 Old Town Light Rail Extension Refunding	\$ 28,585,000 \$ 1,035,000	\$ 2,151,331 1,060,875	FY 2043 FY 2023	General Fund Transient Occupancy Tax
2013B	2003 Balboa Park/Mission Bay Park Refunding	\$ 1,400,000	\$ 733,000	FY 2024	Transient Occupancy Tax
2015A & B	General Fund CIP Bonds	\$ 94,300,000	\$ 6,899,000	FY 2045	General Fund
2016	Ballpark Refunding Bonds	\$ 73,120,000	\$ 9,291,500	FY 2032	Transient Occupancy Tax
2018A	Series 2010A Refunding Bonds; 1996A Stadium Bonds	\$ 81,925,000 \$ 18,515,000	\$ 6,682,450 4,045,371	FY 2039 FY 2027	General Fund Capital Outlay Fund
2020A	General Fund CIP Refunding Bonds	\$ 59,100,000	\$ 2,250,758	FY 2042	General Fund
2020A	Convention Center Expansion Refunding Bonds	\$ 67,700,000	\$ 12,094,581	FY 2028	Transient Occupancy Tax
2021A	General Fund CIP Bonds	\$ 117,145,000	\$ 7,226,350	FY 2052	General Fund
<b>Total Lease Revenue Bonds</b>		<b>\$ 557,825,000</b>	<b>\$ 55,749,886</b>		

# Debt Obligations

		Principal Outstanding 6/30/2022	Projected FY 2023 Debt/Lease Payment	Final Maturity	Primary Funding Source
<b>General Fund Supported Capital Leases</b>					
	Equipment and Vehicle Financing Program	\$ 75,888,697	\$ 21,769,320	FY 2031	Fleet Replacement Fund and General Fund
	101 Ash Street Capital Lease <sup>23</sup>	\$ 79,722,999	\$ 6,416,724	FY 2037	General Fund
	Civic Center Plaza Capital Lease	\$ 46,339,943	\$ 3,859,376	FY 2035	General Fund
	Qualified Energy Conservation Bonds Equipment Lease <sup>24</sup>	\$ 3,968,262	\$ 1,201,793	FY 2026	Street Light Energy and Maintenance Cost Savings
	Other Capital Leases <sup>25</sup>	\$ 15,509,012	\$ 2,058,665	FY 2033	General Fund
<b>Total General Fund Supported Capital Leases</b>		<b>\$ 221,428,913</b>	<b>\$ 35,305,878</b>		
<b>General Fund Commercial Paper Notes<sup>26</sup></b>					
	General Fund Commercial Paper Notes Program (not to exceed \$88.5 million)	\$ -	\$ 314,544		General Fund
<b>Total General Fund Commercial Paper Notes</b>		<b>\$ -</b>	<b>\$ 314,544</b>		
<b>California Energy Resources Conservation and Development Commission (CEC) Loans</b>					
	CEC Loans	\$ 1,467,796	\$ 508,078	FY 2029	General Fund
<b>Total CEC Loans</b>		<b>\$ 1,467,796</b>	<b>\$ 508,078</b>		
<b>Public Utilities - Sewer and Water Revenue Bonds, Commercial Paper Notes, and Loan Obligations</b>					
<b>Sewer Revenue Bonds and Federal and State Loans</b>					
2015	Sewer Revenue Refunding Bonds	\$ 242,720,000	\$ 84,008,150	FY 2027	Net Wastewater System Revenues
2016A	Sewer Revenue Refunding Bonds	\$ 270,130,000	\$ 13,506,500	FY 2039	Net Wastewater System Revenues
2022A	Sewer Revenue Bonds <sup>27</sup>	\$ 168,250,000	\$ 10,937,396	FY 2052	Net Wastewater System Revenues

<sup>23</sup> Since the City is currently unable to occupy 101 Ash, lease payments have been abated since September 1, 2020. Lease payments are appropriated in the General Fund and are currently being set aside in a special fund until the City is able to occupy the building.

<sup>24</sup> Full lease payment. Does not include estimated \$140,664 in federal subsidy to offset the lease payment.

<sup>25</sup> Other Capital Leases include General Electric Street Lights and IT Hardware.

<sup>26</sup> The FY 2023 interest costs are an estimate based on the projected note issuance activity through 2022. Figures do not reflect fees of \$424,266, which are required for Commercial Paper program operation.

<sup>27</sup> On May 18, 2022, the City issued \$168,250,000 Public Facilities Financing Authority of the City of San Diego Subordinated Sewer Revenue Bonds, Series 2022A. Proceeds from the Series 2022A Bonds were used to reimburse \$105.9 million in CIP expenditures; and provide an additional \$84.1 million for Wastewater CIP expenses through approximately the end of Calendar Year 2023.

## Debt Obligations

		Principal Outstanding 6/30/2022	Projected FY 2023 Debt/Lease Payment	Final Maturity	Primary Funding Source
	Sewer State Revolving Fund Loans <sup>28</sup>	\$ 132,880,305	\$ 11,422,270	FY 2052	Net Wastewater System Revenues
<b>Total Sewer Revenue Bond and Loans</b>		<b>\$ 813,980,305</b>	<b>\$ 119,874,316</b>		
<b>Water Revenue Bonds and Federal and State Loans</b>					
2016A	Subordinated Water Revenue Bonds	\$ 36,765,000	\$ 2,612,725	FY 2046	Net Water System Revenues
2016B	Subordinated Water Revenue Refunding Bonds	\$ 370,930,000	\$ 39,114,125	FY 2040	Net Water System Revenues
2018A	Subordinated Water Revenue Bonds	\$ 231,140,000	\$ 16,025,675	FY 2048	Net Water System Revenues
2020A	Senior Water Revenue Bonds	\$ 211,945,000	\$ 12,419,050	FY 2050	Net Water System Revenues
2020B	Senior Water Revenue Refunding Bonds	\$ 97,650,000	\$ 9,939,786	FY 2033	Net Water System Revenues
	Water State Revolving Fund Loans	\$ 72,748,576	\$ 6,901,967	FY 2050	Net Water System Revenues
	WIFIA Loan – Pure Water Program (\$614 million)	\$ 100,000,000	\$ 4,500,000	FY 2059	Net Water System Revenues
<b>Total Water Revenue Bonds and Federal and State Loans</b>		<b>\$ 1,121,178,576</b>	<b>\$ 91,513,328</b>		
<b>Water Revenue Commercial Paper Notes</b>					
	Subordinated Commercial Paper Notes Program (not to exceed \$250 million) <sup>28</sup>	\$ 195,092,000	\$ 2,100,000		Net Water System Revenues
<b>Total Water Revenue Commercial Paper Note</b>		<b>\$ 195,092,000</b>	<b>\$ 2,100,000</b>		
<b>SANDAG Commercial Paper Notes</b>					
	SANDAG Commercial Paper Notes Program (not to exceed \$40 million) <sup>29</sup>	\$ 26,167,000	\$ 150,000		TransNet Revenue
<b>Total SANDAG Commercial Paper Notes</b>		<b>\$ 26,167,000</b>	<b>\$ 150,000</b>		

<sup>28</sup> In April 2022, the City entered into Sewer SRF Loans totaling \$664.3 million for the Pure Water project. The Fiscal Year 2023 projection includes a projected debt service for the Pure Water SRF loans of approximately 2.4 million, which is based on anticipated draws and repayment requirements.

<sup>29</sup> The Fiscal Year 2023 interest costs are an estimate based on the projected note issuance activity through 2023. Figures do not reflect projected fees of \$1.1 million, which are required for Commercial Paper program operation and include fees for the Letter of Credit, Commercial Paper Dealers, and other associated costs.



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# ADOPTED Budget

FISCAL YEAR **2023**

## VOLUME 1

### Financial Summary and Schedules



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# Financial Summary and Schedules

## Financial Summary and Schedules

The following schedules summarize key information in the City's budget, specifically revenues, expenditures, and positions for all departments and funds, and reflects the funding sources and spending areas of the Capital Improvements Program. In addition, these schedules provide the City's Total Combined Budget, summarizing all of this information.

### Schedule I

***Part I: Summary of General Fund Revenues by Department***

***Part II: Summary of General Fund Expenditures by Department***

This schedule summarizes General Fund revenues and expenditures by department with total General Fund revenues matching General Fund expenditures.

### Schedule II

***Part I: Summary of Revenues by Fund Part II: Summary of Expenditures by Fund***

This schedule summarizes the City's revenues and expenditures by fund type as follows:

- General Fund
- Special Revenue Funds
- Debt Service and Tax Funds
- Enterprise Funds
- Internal Service
- Other Funds

### Schedule III

***Summary of General Fund FTE Positions by Department***

- This schedule summarizes General Fund FTE positions by department





# Financial Summary and Schedules

## **Schedule IV**

### ***Summary of FTE Positions by Fund***

This schedule summarizes the City's FTE positions by fund type as follows:

- General Fund
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

## **Schedule V**

### ***Summary of Revenues by Category by Fund***

This schedule summarizes the City's revenues by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

## **Schedule VI**

### ***Summary of Expenditures by Category by Fund***

This schedule summarizes the City's expenditures by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

## **Schedule VII**

### ***Summary of Revenues, Expenditures, and Fund Balance***

This schedule summarizes revenues, expenditures, and fund balances for the City's General Fund and Non-General Funds.

# Financial Summary and Schedules

## **Schedule VIII**

### ***Summary of Maintenance Assessment Districts Expenditures***

This schedule summarizes the following information for Maintenance Assessment Districts:

- FTE Positions
- Personnel Expenditures
- Non-Personnel Expenditures

Note that totals reflected in the Fiscal Year 2019 Financial Summary and Schedules may not add exactly due to rounding.



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# Financial Summary and Schedules

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# Financial Summary and Schedules

## Schedule I - Summary of General Fund Revenues by Department

Department	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
City Attorney	\$ 4,124,393	\$ 3,910,296	\$ 3,748,965
City Auditor	501	-	-
City Clerk	57,902	135,582	158,934
City Council	113,856	-	-
City Treasurer	43,955,987	41,861,360	52,560,219
Communications	565,638	372,107	372,107
Compliance	-	-	1,633,363
Debt Management	409,802	778,500	628,250
Department of Finance	1,998,957	2,230,481	2,264,984
Department of Information Technology	-	-	1,115,520
Development Services	2,650,342	3,556,890	788,234
Economic Development	19,378,307	6,169,520	5,969,520
Environmental Services	2,252,144	1,360,151	1,397,220
Ethics Commission	108,069	-	-
Fire-Rescue	81,415,183	52,382,968	56,928,588
General Services	235,774	-	-
General Services: Facilities Services	3,313,023	4,923,756	3,923,756
Government Affairs	665	319,094	319,094
Homelessness Strategies & Solutions	36,832,483	500,000	393,605
Human Resources	291,094	675,280	1,098,825
Library	1,772,451	1,559,780	1,459,597
Major Revenues	1,183,112,320	1,427,170,473	1,564,245,165
Mobility	1,638,440	2,677,140	-
Neighborhood Services	30,871	-	-
Office of Boards & Commissions	19	-	-
Office of Emergency Services	1,458,878	1,596,325	1,602,742
Office of the Assistant COO	56	-	-
Office of the Chief Operating Officer	-	579,976	-
Office of the IBA	3,083	-	-
Office of the Mayor	8,634	-	-
Parks & Recreation	22,878,655	28,423,053	54,872,747
Performance & Analytics	1,334	-	-
Personnel	11,634	6,200	5,390
Planning	2,241,473	3,081,120	3,172,181
Police	88,158,777	41,437,423	53,496,725
Public Utilities	2,056,367	1,345,146	1,786,075



# Financial Summary and Schedules

## Schedule I - Summary of General Fund Revenues by Department

Department	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
Public Works & Utilities	158,098	-	-
Purchasing & Contracting	543,433	175,254	2,422,363
Real Estate & Airport Management	41,733,060	48,559,070	55,795,989
Smart & Sustainable Communities	682,294	-	-
Stormwater	6,247,594	8,854,600	12,201,322
Sustainability & Mobility	89,753	-	2,848,201
Transportation	54,650,176	58,906,886	61,595,235
<b>Total General Fund Revenues</b>	<b>\$ 1,605,181,521</b>	<b>\$ 1,743,548,431</b>	<b>\$ 1,948,804,916</b>

# Financial Summary and Schedules

## Schedule I - Summary of General Fund Expenditures by Department

Department	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
City Attorney	\$ 63,542,089	\$ 68,799,335	\$ 74,905,930
City Auditor	3,866,175	4,350,115	4,562,333
City Clerk	5,908,636	6,754,384	6,951,684
City Council	13,292,575	16,585,177	19,671,403
City Treasurer	16,226,378	18,978,821	20,560,668
Citywide Program Expenditures	94,112,918	150,308,562	258,614,816
Commission on Police Practices	-	1,327,134	2,550,352
Communications	4,595,261	5,442,687	6,018,908
Compliance	-	2,345,084	4,642,842
Debt Management	2,118,194	2,414,975	2,737,315
Department of Finance	18,466,442	20,307,420	21,042,149
Department of Information Technology	645,459	994,975	2,881,016
Development Services	7,740,224	9,092,254	11,490,472
Economic Development	21,464,506	22,530,434	17,038,178
Environmental Services	49,131,176	58,761,446	81,002,411
Ethics Commission	1,307,037	1,292,674	1,470,894
Fire-Rescue	306,116,556	308,695,006	310,961,654
General Services	514,966	-	-
General Services: Facilities Services	20,826,134	23,649,598	25,573,106
Government Affairs	1,112,436	1,352,474	1,347,842
Homelessness Strategies & Solutions	42,779,086	18,071,824	25,157,607
Human Resources	5,602,263	7,000,648	8,964,549
Library	54,677,173	60,741,326	66,823,341
Mobility	2,172,730	3,255,096	-
Neighborhood Services	424,290	-	-
Office of Boards & Commissions	937,007	786,462	781,868
Office of Emergency Services	2,846,089	3,409,414	3,719,387
Office of the Assistant COO	355,553	-	-
Office of the Chief Financial Officer	500,134	-	-
Office of the Chief Operating Officer	1,118,321	4,154,067	4,446,873
Office of the IBA	2,234,746	2,569,144	2,668,158
Office of the Mayor	3,271,303	3,383,222	4,163,183
Parks & Recreation	116,752,883	133,859,293	161,934,929
Performance & Analytics	4,283,089	4,834,257	5,376,838
Personnel	9,357,642	10,612,912	12,095,787
Planning	7,866,223	9,120,153	9,882,949
Police	558,800,016	593,292,386	584,706,166
Public Utilities	2,731,179	2,396,709	2,831,991

# Financial Summary and Schedules

## Schedule I - Summary of General Fund Expenditures by Department

Department	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
Public Works & Utilities	161,028	-	-
Purchasing & Contracting	17,774,703	19,264,024	9,887,605
Race & Equity	3,018,946	788,532	1,277,592
Real Estate & Airport Management	4,698,890	5,937,492	8,911,626
Smart & Sustainable Communities	1,618,578	-	-
Stormwater	42,847,234	51,557,489	66,457,083
Sustainability & Mobility	814,579	2,060,106	7,250,279
Transportation	71,362,151	82,471,320	93,646,966
<b>Total General Fund Expenditures</b>	<b>\$ 1,589,992,998</b>	<b>\$ 1,743,548,431</b>	<b>\$ 1,955,008,750</b>

# Financial Summary and Schedules

## Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
<b>General Fund</b>			
General Fund	\$ 1,605,181,521	\$ 1,743,548,431	\$ 1,948,804,916
<b>Total General Fund</b>	<b>\$ 1,605,181,521</b>	<b>\$ 1,743,548,431</b>	<b>\$ 1,948,804,916</b>
<b>Special Revenue Funds</b>			
Automated Refuse Container Fund	\$ 1,830,358	\$ 1,400,000	\$ 1,600,000
Climate Equity Fund	-	6,965,178	7,404,246
Community Equity Fund (CEF)	3,011,050	-	-
Concourse and Parking Garages Operating Fund	2,848,756	2,981,406	2,521,718
Convention Center Expansion Administration Fund	13,326,106	23,523,874	13,343,976
COVID-19 Rent Relief	102,311,317	-	-
Engineering & Capital Projects Fund	114,986,538	129,691,734	136,819,545
Environmental Growth 1/3 Fund	5,428,880	5,525,864	7,640,516
Environmental Growth 2/3 Fund	10,888,834	11,058,728	15,288,029
Facilities Financing Fund	2,577,883	3,338,497	3,495,477
Fire and Lifeguard Facilities Fund	1,384,440	1,393,219	1,396,169
Fire/Emergency Medical Services Transport Program Fund	12,949,934	11,160,856	10,480,712
Gas Tax Fund	32,368,755	35,701,827	41,323,241
General Plan Maintenance Fund	3,661,345	3,400,000	3,599,826
GIS Fund	4,396,204	4,894,107	5,226,148
Information Technology Fund	71,676,807	84,301,733	85,355,648
Infrastructure Fund	6,756,707	10,000,000	28,444,223
Junior Lifeguard Program Fund	885,453	615,150	942,900
Local Enforcement Agency Fund	736,366	786,417	1,121,293
Long Range Property Management Fund	853,778	818,639	35,806,506
Los Penasquitos Canyon Preserve Fund	352,798	261,360	196,000
Low & Moderate Income Housing Asset Fund	17,971,515	22,016,608	7,072,934
Maintenance Assessment District (MAD) Funds	27,704,943	27,650,214	28,283,983
Major Events Revolving Fund	20,500	-	-
Mission Bay/Balboa Park Improvement Fund	1,562,202	1,848,686	1,178,378
New Convention Facility Fund	-	-	2,655,000
OneSD Support Fund	27,833,269	25,413,789	27,787,305
Parking Meter Operations Fund	6,154,637	11,297,852	9,000,000
PETCO Park Fund	15,657,720	17,223,542	17,403,700
Prop 42 Replacement - Transportation Relief Fund	21,193	-	-
Public Art Fund	368,659	-	85,000

# Financial Summary and Schedules

## Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
Public Safety Services & Debt Service Fund	10,235,366	10,213,816	11,594,620
Road Maintenance and Rehabilitation Fund	27,120,021	27,764,640	32,164,043
Seized Assets - California Fund	50,727	11,881	75,000
Seized Assets - Federal DOJ Fund	59,596	1,069,307	470,311
Seized Assets - Federal Treasury Fund	142,866	118,812	118,812
Stadium Operations Fund	239,434	-	-
State COPS	3,501,643	3,000,000	3,000,000
Storm Drain Fund	5,866,028	5,700,000	5,700,000
Successor Agency Admin & Project - CivicSD Fund	1,635,722	1,934,326	1,934,326
Transient Occupancy Tax Fund	60,281,571	87,712,705	121,585,976
Trolley Extension Reserve Fund	1,064,932	1,061,375	1,060,875
Underground Surcharge Fund	58,352,164	68,792,378	79,539,423
Wireless Communications Technology Fund	9,776,945	9,182,740	10,252,941
Zoological Exhibits Maintenance Fund	16,284,020	16,942,907	17,730,202
<b>Total Special Revenue Funds</b>	<b>\$ 685,137,979</b>	<b>\$ 676,774,167</b>	<b>\$ 780,699,002</b>

### Capital Project Funds

Capital Outlay Fund	\$ 43,362,618	\$ -	\$ -
Mission Bay Park Improvement Fund	646,377	7,905,994	7,646,197
San Diego Regional Parks Improvement Fund	2,000,841	4,257,074	4,117,183
TransNet Extension Administration & Debt Fund	344,419	365,380	476,680
TransNet Extension Congestion Relief Fund	24,618,602	25,320,834	33,033,924
TransNet Extension Maintenance Fund	10,384,902	10,851,786	14,157,396
<b>Total Capital Project Funds</b>	<b>\$ 81,357,758</b>	<b>\$ 48,701,068</b>	<b>\$ 59,431,380</b>

### Enterprise Funds

Airports Fund	\$ 6,088,132	\$ 6,848,553	\$ 7,103,341
Development Services Fund	76,897,746	90,559,027	105,346,119
Golf Course Fund	29,930,902	20,870,347	23,470,347
Metropolitan Sewer Utility Fund	104,489,589	294,222,330	381,513,398
Municipal Sewer Revenue Fund	284,138,367	297,896,450	304,764,535
Recycling Fund	27,509,644	25,450,760	27,250,760
Refuse Disposal Fund	33,859,154	36,804,373	40,412,567
Sewer Utility - AB 1600 Fund	19,469,873	17,540,000	21,740,000
Water Utility - AB 1600 Fund	14,872,590	14,450,000	14,450,000
Water Utility Operating Fund	780,244,084	1,006,849,317	1,152,702,877
<b>Total Enterprise Funds</b>	<b>\$ 1,377,500,082</b>	<b>\$ 1,811,491,157</b>	<b>\$ 2,078,753,944</b>

# Financial Summary and Schedules

## Schedule II - Summary of Revenues by Fund

Fund Type/Title		FY 2021 Actual		FY 2022 Adopted Budget		FY 2023 Adopted Budget
<b>Internal Service Funds</b>						
Central Stores Fund	\$	7,522,830	\$	7,478,415	\$	7,675,019
Energy Conservation Program Fund		4,461,610		4,507,573		5,644,231
Fleet Operations Operating Fund		54,925,865		54,331,739		61,435,245
Fleet Replacement		64,937,785		73,969,475		86,898,191
Publishing Services Fund		1,651,282		1,640,551		1,640,551
Risk Management Administration Fund		11,801,132		12,084,323		14,122,276
<b>Total Internal Service Funds</b>	<b>\$</b>	<b>145,300,505</b>	<b>\$</b>	<b>154,012,076</b>	<b>\$</b>	<b>177,415,513</b>
<b>Total Combined Budget Revenues</b>	<b>\$</b>	<b>3,894,477,845</b>	<b>\$</b>	<b>4,434,526,899</b>	<b>\$</b>	<b>5,045,104,755</b>

# Financial Summary and Schedules

## Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title		FY 2021 Actual		FY 2022 Adopted Budget		FY 2023 Adopted Budget
<b>General Fund</b>						
General Fund	\$	1,589,992,998	\$	1,743,548,431	\$	1,955,008,750
<b>Total General Fund</b>	<b>\$</b>	<b>1,589,992,998</b>	<b>\$</b>	<b>1,743,548,431</b>	<b>\$</b>	<b>1,955,008,750</b>
<b>Special Revenue Funds</b>						
Automated Refuse Container Fund	\$	1,592,589	\$	1,747,904	\$	1,952,906
Community Equity Fund (CEF)		-		3,000,000		1,500,000
Concourse and Parking Garages Operating Fund		2,069,909		2,986,908		2,724,454
Convention Center Expansion Administration Fund		13,431,443		23,523,874		13,343,976
COVID-19 Rent Relief		102,311,317		-		-
Engineering & Capital Projects Fund		110,770,422		129,691,734		141,635,641
Environmental Growth 1/3 Fund		6,090,424		5,525,864		6,958,655
Environmental Growth 2/3 Fund		12,000,000		11,673,046		14,243,625
Facilities Financing Fund		2,770,635		3,387,023		3,517,783
Fire and Lifeguard Facilities Fund		1,392,397		1,398,431		1,401,381
Fire/Emergency Medical Services Transport Program Fund		12,721,418		12,571,378		10,449,959
Gas Tax Fund		35,019,381		35,701,827		34,329,610
General Plan Maintenance Fund		3,353,763		4,166,000		4,660,000
GIS Fund		4,325,206		5,375,105		5,271,628
Information Technology Fund		70,300,855		85,284,249		88,693,539
Infrastructure Fund		2,386,221		-		-
Junior Lifeguard Program Fund		566,848		641,657		947,047
Local Enforcement Agency Fund		832,926		1,000,250		981,266
Long Range Property Management Fund		561,222		1,222,873		36,518,934
Los Penasquitos Canyon Preserve Fund		259,551		277,975		300,275
Low & Moderate Income Housing Asset Fund		9,998,252		57,566,080		45,684,026
Maintenance Assessment District (MAD) Funds		26,223,289		34,695,089		35,953,412
Major Events Revolving Fund		51,680		-		-
Mission Bay/Balboa Park Improvement Fund		1,562,162		1,871,280		1,188,000
New Convention Facility Fund		-		-		2,655,000
OneSD Support Fund		24,007,804		28,127,196		30,367,688
Parking Meter Operations Fund		6,118,219		10,807,988		8,227,130
PETCO Park Fund		16,551,590		17,221,884		17,402,909
Prop 42 Replacement - Transportation Relief Fund		188,059		-		-
Public Art Fund		656,929		-		85,000
Public Safety Services & Debt Service Fund		9,934,079		10,822,456		11,594,620
Road Maintenance and Rehabilitation Fund		13,119,738		27,764,640		32,164,043



# Financial Summary and Schedules

## Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
Seized Assets - California Fund	-	11,919	500,000
Seized Assets - Federal DOJ Fund	29,356	1,320,316	477,765
Seized Assets - Federal Treasury Fund	7,731,683	719,187	2,882,000
Stadium Operations Fund	1,469,137	1,137,218	-
State COPS	5,848,497	5,825,070	5,565,366
Storm Drain Fund	5,506,290	5,700,000	5,700,000
Successor Agency Admin & Project - CivicSD Fund	1,635,722	1,934,326	1,934,326
Transient Occupancy Tax Fund	61,095,692	87,708,110	130,974,739
Trolley Extension Reserve Fund	1,065,154	1,064,375	1,063,875
Underground Surcharge Fund	59,413,048	93,117,658	93,042,262
Wireless Communications Technology Fund	10,988,029	10,334,834	10,767,355
Zoological Exhibits Maintenance Fund	16,385,067	16,942,907	17,730,202
<b>Total Special Revenue Funds</b>	<b>\$ 662,336,003</b>	<b>\$ 743,868,631</b>	<b>\$ 825,390,397</b>
<b>Capital Project Funds</b>			
Capital Outlay Fund	\$ 17,754,979	\$ 4,046,336	\$ 4,045,372
TransNet Extension Administration & Debt Fund	344,419	365,380	476,680
TransNet Extension Congestion Relief Fund	3,536,760	4,951,330	5,201,330
TransNet Extension Maintenance Fund	10,453,183	10,851,786	17,857,396
<b>Total Capital Project Funds</b>	<b>\$ 32,089,341</b>	<b>\$ 20,214,832</b>	<b>\$ 27,580,778</b>
<b>Enterprise Funds</b>			
Airports Fund	\$ 5,723,732	\$ 8,891,137	\$ 9,485,826
Development Services Fund	81,257,772	93,395,333	110,258,169
Golf Course Fund	20,023,930	20,830,312	21,988,760
Metropolitan Sewer Utility Fund	214,523,420	243,446,247	258,147,493
Municipal Sewer Revenue Fund	123,425,672	144,213,990	160,841,712
Recycling Fund	29,232,780	31,666,680	27,608,649
Refuse Disposal Fund	37,033,350	42,536,861	47,152,214
Water Utility Operating Fund	539,227,747	608,741,099	629,797,577
<b>Total Enterprise Funds</b>	<b>\$ 1,050,448,403</b>	<b>\$ 1,193,721,659</b>	<b>\$ 1,265,280,400</b>
<b>Internal Service Funds</b>			
Central Stores Fund	\$ 7,382,218	\$ 7,375,189	\$ 7,376,573
Energy Conservation Program Fund	4,636,838	5,202,097	5,881,724
Fleet Operations Operating Fund	53,630,829	56,306,055	65,104,651
Fleet Replacement	76,289,553	73,721,915	72,998,018
Publishing Services Fund	1,677,931	1,765,259	1,714,930
Risk Management Administration Fund	12,186,232	12,724,137	13,983,274

# Financial Summary and Schedules

## Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title		FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
Total Internal Service Funds	\$	155,803,601	\$ 157,094,652	\$ 167,059,170
Total Combined Budget Expenditures	\$	3,490,670,347	\$ 3,858,448,205	\$ 4,240,319,495

# Financial Summary and Schedules

## Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
<b>Capital Project Funds</b>			
101 ASH FACILITY IMPROVEMENTS	\$ 7,781	\$ -	\$ -
BALLPARK INFRA-2001 BONDS	18,874	-	-
BALLPARK LAND/INFRA-PORT	39,962	-	-
BARRIO LOGAN	188,667	-	-
BELMONT/MISSION BEACH DEVELOP	7,665	-	-
BLACK MOUNTAIN RANCH FBA	3,796,446	-	20,774
CAPITAL OUTLAY-MISC REVENUE	3,333,341	-	425,000
CAPITAL OUTLAY-SALES TAX	601,559	-	-
CARMEL VALLEY CONSOLIDATED FBA	803,042	-	-
CARMEL VALLEY DEVELOPMENT IMPACT FEE	114,240	-	-
CC CONTRIB TO CITY OF SD - TAX INCREMENT	5,193	-	-
CH-TAB 2010A (TE) PROCEEDS	57,420	-	-
CH-TAB 2010B (T) PROCEEDS	104,989	-	-
CIP CONTRIBUTIONS FROM THE GENERAL FUND	8,673,986	7,716,600	40,198,276
CI-TE TI BONDS 2007B	-	-	-
CLAIREMONT MESA - URBAN COMM	78,504	-	-
COLLEGE AREA	430,287	250,000	-
CR-TAB 2010A (TE) PROCEEDS	404,936	-	-
DEL MAR HILLS/CARMEL VLY-MAJ D	58,628	-	-
DEL MAR MESA FBA	59,158	-	-
DOWNTOWN DIF (FORMERLY CENTRE CITY DIF)	12,030,213	4,531,565	-
ENCANTO NEIGHBORHOODS DIF	283,165	104,213	-
EXCESS REDEVELOPMENT BOND PROCEEDS EXP	72,822	-	-
FAIRBANKS COUNTRY CLUB-FAC DEV	58,000	-	-
GEGF CALIFORNIA MASTER LEASE AGREEMENT	93,500	-	-
GEN SERV - MAINT/IMPR	155,899	-	-
GENERAL FUND COMMERCIAL PAPER NOTES	18,839,606	-	-
GOLDEN HILL URBAN COMM	397,679	73,301	-
KEARNY MESA-URBAN COMM	749,216	-	-
LA JOLLA URBAN COMM	78,939	-	-
LINDA VISTA URBAN COMM	11,939	-	-
LUSK-GEN'L TRAFFIC IMPRVMTS	210,464	-	-
MID CITY URBAN COMM	1,557,727	2,557,515	400,000
MID-CITY - PARK DEV FUND	9,419	-	-

# Financial Summary and Schedules

## Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
MIDWAY/PACIFIC HWY URBAN COMM	144,565	1,161,271	-
MIRA MESA - FBA	1,331,359	-	-
MIRA MESA DEVELOPMENT IMPACT FEE	20,960	-	-
MISSION BAY PARK IMPROVEMENTS	4,844,552	-	7,566,612
MISSION BEACH - URBAN COMM	19,255	-	-
MISSION TRAILS REGIONAL PARK	44,586	-	-
MISSION VALLEY-URBAN COMM.	909,861	-	-
NAVAJO URBAN COMM	1,159,443	-	-
NORTH CENTER-MAJ DIST	125,833	-	-
NORTH PARK URBAN COMM	1,241,934	150,985	-
NORTH UNIVERSITY CITY-FBA	6,116,048	-	-
NP LOC - BANK OF AMERICA (TE)	54,917	-	-
NP-TAB 2009A (TE) PROCEEDS	246,619	-	-
OCEAN BEACH URBAN COMM	56,213	-	-
OLD SAN DIEGO - URBAN COMM	4,404	-	-
OTAY MESA DEVELOPMENT IMPACT FEE	23,222	-	-
OTAY MESA EIFD CAPITAL PROJECT FUND	-	727,500	-
OTAY MESA FACILITIES BENEFIT ASSESSMENT	604,859	9,580,000	3,640
OTAY MESA/NESTOR URB COMM	375,487	-	-
OTAY MESA-EAST (FROM 39062)	1,313,030	-	181,437
OTAY MESA-EASTERN DIF	398,530	-	71,119
OTAY MESA-WEST (FROM 39067)	38,096	-	-
OTAY MESA-WESTERN DIF	50,213	-	-
PACIFIC BEACH URBAN COMM	12,477	55,070	-
PACIFIC HIGHLANDS RANCH FBA	1,850,211	-	-
PARK BOULEVARD AT-GRADE STATE APPROP	3,604,350	-	-
PARK NORTH-EAST - PARK DEV FD	1,548,993	24,500	-
PENASQUITOS EAST TRUST	172,978	-	-
PENINSULA URBAN COMM	6,855	100,000	-
PFFA LEASE REVENUE BONDS 2015A-PROJECT	-	-	-
PRIVATE & OTHERS CONTRIB-CIP	192,301	-	-
PV EST-OTHER P & R FACILITIES	19,394	-	-
R.H.-COMMUNITY ENDOWMENT	92,761	-	-
R.H.-ENDOWMENT COMM.YOUTH	309,643	-	-
RANCHO BERNARDO-FAC DEV FUND	44,562	-	-

# Financial Summary and Schedules

## Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
RANCHO PENASQUITOS FBA	1,467,724	-	-
S.E. SAN DIEGO URBAN COMM	499,314	73,000	-
SAN DIEGO PARK DIST. NO 3	39,008	-	-
SAN DIEGO REGIONAL PARKS IMPROVEMENTS	6,413,688	-	4,074,329
SAN YSIDRO URBAN COMM	120,751	-	-
SC OPEN SP ACG/REC CTR PHI	1,255	-	-
SC OPEN SP ACG/REC CTR PHII	1,139	-	-
SC/TE TI BONDS 2007B	-	-	-
SCRIPPS MIRAMAR RANCH DIF	408	-	-
SCRIPPS MIRAMAR RANCH FBA	1,151,020	-	-
SCRIPPS/MIRAMAR MISC	118,269	-	-
SCRIPPS/MIRAMAR-MAJOR DISTRICT	2,145,269	-	-
SD UNIFIED SCHOOL DIST-CAP OUT	21,184	-	-
SDTFC SERIES 2018C TAX EXEMPT	8,555,939	-	-
SEA WORLD TRAFFIC MITIGATION	1,295,100	-	-
SERRA MESA - URBAN COMMUNITY	6,835	-	-
SKYLINE/PARADISE URB COMM	5,895	-	-
SR 209 & 274 COOP WITH STATE	821,219	197,919	-
SUB AREA-2	46,810	-	-
TIERRASANTA - DIF	351,347	-	-
TORREY HIGHLANDS	7,849,110	-	-
TORREY PINES - URBAN COMMUNITY	147,921	150,000	-
TRANSNET EXTENSION 70% CAP	18,311,067	20,369,504	27,832,594
TRANSNET EXTENSION RTCI FEE	4,401,529	1,075,287	-
UCSD FIRE STATION	192,439	-	-
UNIVERSITY CITY SO.-URBAN COMM	27,079	-	-
UPTOWN URBAN COMM	914,769	1,000,000	-
VILLAGE & COUNTRY SETTLEMENT	73,917	-	-
WEST PAC CONTRIB TORREY HIGH	1,314,797	-	-
WESTFIELD DVLPM T TRUST	4,350	-	-
<b>Total Capital Project Funds</b>	<b>\$ 136,610,931</b>	<b>\$ 49,898,230</b>	<b>\$ 80,773,781</b>
<b>Enterprise Funds</b>			
BALBOA PARK GOLF COURSE-CIP	\$ 52,494	\$ -	-
BROWN FIELD SPECIAL AVIATION	104,235	-	-

# Financial Summary and Schedules

## Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
DEVELOPMENT SERVICES-CIP	952,294	-	-
METRO SEWER UTILITY - CIP FUNDING SOURCE	29,065,624	206,773,077	168,954,733
MISSION BAY GOLF COURSE-CIP	412,376	-	-
MONTGOMERY FIELD SPEC AVIATION	224,268	-	700,000
MUNI SEWER UTILITY - CIP FUNDING SOURCE	72,612,149	114,924,281	101,660,885
PFFA-WATER REV BONDS SERIES 2016A	(165,164)	-	-
RECYCLING FUND-CIP	-	814,400	6,200,000
REFUSE DISPOSAL - CIP	1,686,827	-	3,100,000
TORREY PINES GOLF COURSE-CIP	1,205,787	3,510,000	2,000,000
WATER SDG&E UTILITY RELOCATION	-	-	-
WATER UTILITY - CIP FUNDING SOURCE	183,885,438	387,368,939	420,846,792
<b>Total Enterprise Funds</b>	<b>\$ 290,036,329</b>	<b>\$ 713,390,697</b>	<b>\$ 703,462,410</b>
<b>Enterprise Grant Funds</b>			
GRANT FUND-ENTRPRSE-FEDERAL	\$ 7,283	\$ -	-
GRANT FUND-ENTRPRSE-STATE	(20,307)	-	-
<b>Total Enterprise Grant Funds</b>	<b>\$ (13,024)</b>	<b>\$ -</b>	<b>-</b>
<b>General Fund</b>			
ANTENNA LEASE REVENUE	\$ 469,663	\$ 484,735	-
CLIMATE EQUITY FUND	-	6,965,178	7,404,246
EGF - CIP ONLY (1/3)	144,693	-	-
EGF O/S ACQ & DEBT SERV (2/3)	164,898	-	-
GAS TAX ST IMPR-ANN APPR ONLY	87,957	-	6,993,631
INFRASTRUCTURE FUND (PROPOSITION H)	7,430,793	10,000,000	28,444,223
IT CIP CONTRIBUTIONS	84,583	-	-
LIBRARY SYSTEM IMPROVEMENT FD	56,556	-	-
ROAD MAINTENANCE & REHABILITATION	4,237,539	-	-
<b>Total General Fund</b>	<b>\$ 12,676,682</b>	<b>\$ 17,449,913</b>	<b>\$ 42,842,100</b>
<b>Governmental Grant Funds</b>			
GRANT FUND - FEDERAL	\$ 38,078,274	\$ 11,414,582	-
GRANT FUND - OTHER	1,266,147	-	-
GRANT FUND - STATE	3,059,641	12,002,000	-
<b>Total Governmental Grant Funds</b>	<b>\$ 42,404,062</b>	<b>\$ 23,416,582</b>	<b>-</b>

# Financial Summary and Schedules

## Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
<b>Internal Service Funds</b>			
ENERGY CONSERVATION PGM - CIP	\$ 307,422	\$ -	-
FLEET SERVICES CIP FUND	1,269,814	391,801	-
<b>Total Internal Service Funds</b>	<b>\$ 1,577,236</b>	<b>\$ 391,801</b>	<b>-</b>
<b>Special Revenue Funds</b>			
CANYONSIDE RECREATION CENTER	\$ 197,806	\$ -	-
DEVELOPER CONTRIBUTIONS CIP	1,459,012	-	-
EL CAJON BOULEVARD MAD	50,885	-	-
FACILITY FRANCHSE,P&R LIBR DISTRICTS 4&8	25,552	-	-
FIESTA ISLAND SLUDGE MITIG.	85,480	-	-
JUNIOR LIFEGUARD PROGRAM	12,527	-	-
NTC RDA CONTRIBUTION TO CIP	1,440	-	-
OCEAN BEACH PIER (CONCESS.)	233,416	-	-
PARKING METER DIST ADMIN	-	1,225,000	-
PARKING METER DIST UPTOWN	94,943	-	-
PROP 42 REPLACEMENT-TRASPORTN RELIEF	234,930	50,000	-
SUNSET CLIFFS NATURAL PARK	56,406	100,000	-
TALMAGE MAD	25,979	20,000	-
TRENCH CUT FEES/EXCAVATION FEE	1,209,998	2,000,000	2,000,000
UNDERGROUND SURCHARGE - CIP	4,467,543	5,000,000	5,000,000
<b>Total Special Revenue Funds</b>	<b>\$ 8,155,916</b>	<b>\$ 8,395,000</b>	<b>7,000,000</b>
<b>Trust Funds</b>			
EAST VILLAGE-PEDESTRIAN BRIDGE	\$ 2,578,580	\$ -	-
<b>Total Trust Funds</b>	<b>\$ 2,578,580</b>	<b>\$ -</b>	<b>-</b>
<b>Total Capital Budget Expenditures</b>	<b>\$ 494,026,711</b>	<b>\$ 812,942,223</b>	<b>834,078,291</b>
<b>Total Combined Operating and Capital Budget Expenditures</b>	<b>\$ 3,984,697,058</b>	<b>\$ 4,671,390,428</b>	<b>5,074,397,786</b>



# Financial Summary and Schedules

## Schedule III - Summary of General Fund FTE Positions by Department

Department	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
City Attorney	386.73	389.73	403.73
City Auditor	22.00	22.00	22.00
City Clerk	47.32	47.32	50.32
City Council	109.37	109.00	149.00
City Treasurer	118.00	114.00	123.00
Commission on Police Practices	-	7.00	11.50
Communications	32.00	36.00	38.00
Compliance	-	16.00	34.00
Debt Management	17.00	17.00	17.00
Department of Finance	106.00	110.00	116.00
Development Services	69.00	73.00	91.50
Economic Development	53.00	56.00	55.00
Environmental Services	172.90	190.73	295.20
Ethics Commission	6.25	6.00	6.00
Fire-Rescue	1,349.67	1,354.00	1,362.00
General Services	1.50	0.00	-
General Services: Facilities Services	176.33	174.50	177.50
Government Affairs	7.00	7.00	7.00
Homelessness Strategies & Solutions	9.00	12.00	15.00
Human Resources	31.00	34.00	44.00
Library	444.22	404.20	469.10
Mobility	16.50	18.00	-
Neighborhood Services	1.50	0.00	-
Office of Boards & Commissions	6.00	5.00	5.00
Office of Emergency Services	18.98	19.98	20.33
Office of the Assistant COO	2.00	0.00	-
Office of the Chief Financial Officer	2.00	0.00	-
Office of the Chief Operating Officer	4.00	14.00	18.00
Office of the IBA	10.00	10.00	11.00
Office of the Mayor	20.00	20.00	23.00
Parks & Recreation	905.71	923.74	1,037.88
Performance & Analytics	15.00	15.00	17.00
Personnel	69.99	71.99	84.99
Planning	51.75	51.75	59.75
Police	2,632.14	2,634.14	2,664.14

# Financial Summary and Schedules

## Schedule III - Summary of General Fund FTE Positions by Department

Department	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
Public Works & Utilities	1.50	0.00	-
Purchasing & Contracting	47.96	43.00	63.00
Race & Equity	3.00	3.00	7.00
Real Estate & Airport Management	26.00	28.00	39.00
Smart & Sustainable Communities	10.50	0.00	-
Stormwater	212.75	252.25	295.00
Sustainability & Mobility	4.00	5.00	32.75
Transportation	420.45	436.70	471.70
<b>Total Budget FTE Positions</b>	<b>7,640.02</b>	<b>7,731.03</b>	<b>8,336.39</b>

# Financial Summary and Schedules

## Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
<b>General Fund</b>			
General Fund	7,640.02	7,731.03	8,336.39
<b>Total General Fund</b>	<b>7,640.02</b>	<b>7,731.03</b>	<b>8,336.39</b>
<b>Special Revenue Funds</b>			
Concourse and Parking Garages Operating Fund	2.00	2.00	2.00
Engineering & Capital Projects Fund	825.50	825.50	822.50
Facilities Financing Fund	18.00	18.00	19.00
Fire/Emergency Medical Services Transport Program Fund	15.00	15.00	18.00
GIS Fund	15.00	14.00	14.00
Information Technology Fund	44.00	44.00	44.00
Junior Lifeguard Program Fund	1.00	1.00	1.00
Local Enforcement Agency Fund	5.00	5.00	5.50
Los Penasquitos Canyon Preserve Fund	2.00	2.00	2.00
Maintenance Assessment District (MAD) Management Fund	24.50	24.50	24.50
OneSD Support Fund	30.00	30.00	30.00
Parking Meter Operations Fund	12.00	12.00	10.00
PETCO Park Fund	1.00	1.00	1.00
Stadium Operations Fund	0.17	0.00	0.00
Transient Occupancy Tax Fund	13.00	13.00	13.00
Underground Surcharge Fund	22.16	22.16	22.16
Wireless Communications Technology Fund	45.73	45.35	45.35
<b>Total Special Revenue Funds</b>	<b>1,076.06</b>	<b>1,074.51</b>	<b>1,074.01</b>
<b>Enterprise Funds</b>			
Airports Fund	23.00	23.00	24.00
Development Services Fund	516.00	562.00	655.35
Golf Course Fund	104.83	105.83	112.42
Metropolitan Sewer Utility Fund	484.91	502.35	512.92
Municipal Sewer Revenue Fund	417.95	424.48	432.68
Recycling Fund	113.73	113.73	87.43
Refuse Disposal Fund	143.63	151.63	174.63
Water Utility Operating Fund	806.57	864.67	947.59
<b>Total Enterprise Funds</b>	<b>2,610.62</b>	<b>2,747.69</b>	<b>2,947.02</b>
<b>Internal Service Funds</b>			
Central Stores Fund	20.00	20.00	21.00
Energy Conservation Program Fund	22.75	26.00	27.25

# Financial Summary and Schedules

## Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
Fleet Operations Operating Fund	206.25	206.25	225.25
Publishing Services Fund	3.00	8.00	8.00
Risk Management Administration Fund	85.23	79.23	87.23
<b>Total Internal Service Funds</b>	<b>337.23</b>	<b>339.48</b>	<b>368.73</b>
<b>Other Funds</b>			
City Employee's Retirement System Fund	63.00	51.00	51.00
<b>Total Other Funds</b>	<b>63.00</b>	<b>51.00</b>	<b>51.00</b>
<b>Total Budget FTE Positions</b>	<b>11,726.93</b>	<b>11,943.71</b>	<b>12,777.15</b>

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
<b>General Fund</b>			
<b>General Fund</b>			
<b>Property Tax Revenue</b>	<b>\$ 641,395,423</b>	<b>\$ 672,247,298</b>	<b>\$ 706,243,579</b>
Property Taxes	641,395,423	672,247,298	706,243,579
<b>Sales Tax</b>	<b>\$ 303,665,031</b>	<b>\$ 320,822,549</b>	<b>\$ 380,244,571</b>
Sales Tax	303,665,031	320,822,549	380,244,571
<b>Transient Occupancy Tax</b>	<b>\$ 68,085,950</b>	<b>\$ 95,455,607</b>	<b>\$ 135,181,525</b>
Transient Occupancy Taxes	68,085,950	95,455,607	135,181,525
<b>Licenses and Permits</b>	<b>\$ 44,210,807</b>	<b>\$ 43,549,139</b>	<b>\$ 56,469,411</b>
Business Tax	31,203,405	30,835,060	33,254,609
Rental Unit Tax	7,925,940	7,284,502	7,284,502
Refuse Collector Business Tax	1,232,212	972,000	1,227,000
Other Licenses and Permits	3,849,250	4,457,577	14,703,300
<b>Rev from Federal Agencies</b>	<b>\$ 280,772</b>	<b>\$ 1,359,066</b>	<b>\$ 1,210,500</b>
Revenue from Federal Agencies	280,772	1,359,066	1,210,500
<b>Rev from Other Agencies</b>	<b>\$ 10,372,336</b>	<b>\$ 6,459,016</b>	<b>\$ 4,122,995</b>
Motor Vehicle License Fees	1,049,249	-	-
Revenue from Other Agencies	9,323,086	6,459,016	4,122,995
<b>Charges for Services</b>	<b>\$ 124,695,209</b>	<b>\$ 156,771,169</b>	<b>\$ 203,458,961</b>
Charges for Current Services	124,695,209	156,771,169	203,458,961
<b>Fines Forfeitures and Penalties</b>	<b>\$ 23,895,073</b>	<b>\$ 27,509,301</b>	<b>\$ 34,472,492</b>
Parking Citations	16,978,665	20,490,647	26,364,281
Municipal Court	2,698,492	3,158,069	4,210,758
Negligent Impound	32,436	50,000	50,000
Other Fines & Forfeitures	4,185,481	3,810,585	3,847,453
<b>Other Local Taxes</b>	<b>\$ 91,527,213</b>	<b>\$ 91,241,296</b>	<b>\$ 111,087,649</b>
Property Transfer Taxes	13,701,011	11,242,281	15,492,155
SDG&E	49,447,676	51,651,778	59,042,458
CATV	13,452,954	13,245,712	12,307,369
Refuse Collection Franchise	12,708,051	12,825,000	13,622,000
Other Franchises	2,217,520	2,276,525	10,623,667
<b>Rev from Money and Prop</b>	<b>\$ 54,307,819</b>	<b>\$ 62,262,097</b>	<b>\$ 63,885,236</b>
Mission Bay	21,784,343	27,824,033	31,763,380
Pueblo Lands	4,284,386	5,642,964	7,697,132
Interest and Dividends	2,293,496	3,408,893	3,408,893
Other Rents and Concessions	25,945,594	25,386,207	21,015,831
<b>Other Revenue</b>	<b>\$ 6,906,559</b>	<b>\$ 2,802,111</b>	<b>\$ 2,050,151</b>

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
Other Revenue		6,906,559	2,802,111	2,050,151
<b>Transfers In</b>	<b>\$</b>	<b>235,839,330</b>	<b>\$ 263,069,782</b>	<b>\$ 250,377,846</b>
Transfers In		235,839,330	263,069,782	250,377,846
<b>Total General Fund</b>	<b>\$</b>	<b>1,605,181,521</b>	<b>\$ 1,743,548,431</b>	<b>\$ 1,948,804,916</b>
<b>Total General Fund</b>	<b>\$</b>	<b>1,605,181,521</b>	<b>\$ 1,743,548,431</b>	<b>\$ 1,948,804,916</b>

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
<b>Special Revenue Funds</b>			
<b>Automated Refuse Container Fund</b>			
<b>Charges for Services</b>	\$ 1,795,404	\$ 1,400,000	\$ 1,600,000
Charges for Current Services	1,795,404	1,400,000	1,600,000
<b>Rev from Money and Prop</b>	\$ 34,954	\$ -	\$ -
Interest and Dividends	34,954	-	-
<b>Total Automated Refuse Container Fund</b>	\$ 1,830,358	\$ 1,400,000	\$ 1,600,000
<b>Climate Equity Fund</b>			
<b>Transfers In</b>	\$ -	\$ 6,965,178	\$ 7,404,246
Transfers In	-	6,965,178	7,404,246
<b>Total Climate Equity Fund</b>	\$ -	\$ 6,965,178	\$ 7,404,246
<b>Community Equity Fund (CEF)</b>			
<b>Rev from Money and Prop</b>	\$ 11,050	\$ -	\$ -
Interest and Dividends	11,050	-	-
<b>Transfers In</b>	\$ 3,000,000	\$ -	\$ -
Transfers In	3,000,000	-	-
<b>Total Community Equity Fund (CEF)</b>	\$ 3,011,050	\$ -	\$ -
<b>Concourse and Parking Garages Operating Fund</b>			
<b>Charges for Services</b>	\$ -	\$ -	\$ 600,000
Charges for Current Services	-	-	600,000
<b>Rev from Money and Prop</b>	\$ 1,648,986	\$ 2,687,508	\$ 1,921,718
Other Rents and Concessions	1,648,986	2,687,508	1,921,718
<b>Other Revenue</b>	\$ 39	\$ -	\$ -
Other Revenue	39	-	-
<b>Transfers In</b>	\$ 1,199,730	\$ 293,898	\$ -
Transfers In	1,199,730	293,898	-
<b>Total Concourse and Parking Garages Operating Fund</b>	\$ 2,848,756	\$ 2,981,406	\$ 2,521,718
<b>Convention Center Expansion Administration Fund</b>			
<b>Rev from Money and Prop</b>	\$ 7,340	\$ -	\$ -
Interest and Dividends	7,340	-	-
<b>Transfers In</b>	\$ 13,318,765	\$ 23,523,874	\$ 13,343,976
Transfers In	13,318,765	23,523,874	13,343,976
<b>Total Convention Center Expansion Administration Fund</b>	\$ 13,326,106	\$ 23,523,874	\$ 13,343,976



# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2021 Actual		FY 2022 Adopted Budget		FY 2023 Adopted Budget
<b>COVID-19 Rent Relief</b>						
<b>Rev from Federal Agencies</b>	\$	87,211,317	\$	-	\$	-
Revenue from Federal Agencies		87,211,317		-		-
<b>Transfers In</b>	\$	15,100,000	\$	-	\$	-
Transfers In		15,100,000		-		-
<b>Total COVID-19 Rent Relief</b>	\$	102,311,317	\$	-	\$	-
<b>Engineering &amp; Capital Projects Fund</b>						
<b>Charges for Services</b>	\$	114,812,543	\$	129,691,734	\$	136,819,545
Charges for Current Services		114,812,543		129,691,734		136,819,545
<b>Fines Forfeitures and Penalties</b>	\$	52,830	\$	-	\$	-
Other Fines & Forfeitures		52,830		-		-
<b>Rev from Money and Prop</b>	\$	(1,413)	\$	-	\$	-
Interest and Dividends		(1,413)		-		-
<b>Other Revenue</b>	\$	85,356	\$	-	\$	-
Other Revenue		85,356		-		-
<b>Transfers In</b>	\$	37,222	\$	-	\$	-
Transfers In		37,222		-		-
<b>Total Engineering &amp; Capital Projects Fund</b>	\$	114,986,538	\$	129,691,734	\$	136,819,545
<b>Environmental Growth 1/3 Fund</b>						
<b>Other Local Taxes</b>	\$	5,384,299	\$	5,516,864	\$	7,631,516
SDG&E		5,370,480		5,516,864		6,726,940
Other Franchises		13,819		-		904,576
<b>Rev from Money and Prop</b>	\$	44,581	\$	9,000	\$	9,000
Interest and Dividends		44,581		9,000		9,000
<b>Total Environmental Growth 1/3 Fund</b>	\$	5,428,880	\$	5,525,864	\$	7,640,516
<b>Environmental Growth 2/3 Fund</b>						
<b>Other Local Taxes</b>	\$	10,769,017	\$	11,033,728	\$	15,263,029
SDG&E		10,740,960		11,033,728		13,453,880
Other Franchises		28,057		-		1,809,149
<b>Rev from Money and Prop</b>	\$	119,817	\$	25,000	\$	25,000
Interest and Dividends		119,817		25,000		25,000
<b>Total Environmental Growth 2/3 Fund</b>	\$	10,888,834	\$	11,058,728	\$	15,288,029
<b>Facilities Financing Fund</b>						
<b>Licenses and Permits</b>	\$	38,500	\$	30,000	\$	-
Other Licenses and Permits		38,500		30,000		-
<b>Charges for Services</b>	\$	2,453,124	\$	3,304,897	\$	3,491,877

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2021 Actual		FY 2022 Adopted Budget		FY 2023 Adopted Budget
Charges for Current Services		2,453,124		3,304,897		3,491,877
<b>Rev from Money and Prop</b>	<b>\$</b>	<b>3,114</b>	<b>\$</b>	<b>3,600</b>	<b>\$</b>	<b>3,600</b>
Interest and Dividends		3,114		3,600		3,600
<b>Other Revenue</b>	<b>\$</b>	<b>83,145</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
Other Revenue		83,145		-		-
<b>Total Facilities Financing Fund</b>	<b>\$</b>	<b>2,577,883</b>	<b>\$</b>	<b>3,338,497</b>	<b>\$</b>	<b>3,495,477</b>
<b>Fire and Lifeguard Facilities Fund</b>						
<b>Rev from Money and Prop</b>	<b>\$</b>	<b>870</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
Interest and Dividends		870		-		-
<b>Transfers In</b>	<b>\$</b>	<b>1,383,570</b>	<b>\$</b>	<b>1,393,219</b>	<b>\$</b>	<b>1,396,169</b>
Transfers In		1,383,570		1,393,219		1,396,169
<b>Total Fire and Lifeguard Facilities Fund</b>	<b>\$</b>	<b>1,384,440</b>	<b>\$</b>	<b>1,393,219</b>	<b>\$</b>	<b>1,396,169</b>
<b>Fire/Emergency Medical Services Transport Program Fund</b>						
<b>Charges for Services</b>	<b>\$</b>	<b>11,915,761</b>	<b>\$</b>	<b>10,721,621</b>	<b>\$</b>	<b>10,041,477</b>
Charges for Current Services		11,915,761		10,721,621		10,041,477
<b>Rev from Money and Prop</b>	<b>\$</b>	<b>86,564</b>	<b>\$</b>	<b>30,000</b>	<b>\$</b>	<b>30,000</b>
Interest and Dividends		86,564		30,000		30,000
<b>Other Revenue</b>	<b>\$</b>	<b>254,559</b>	<b>\$</b>	<b>409,235</b>	<b>\$</b>	<b>409,235</b>
Other Revenue		254,559		409,235		409,235
<b>Transfers In</b>	<b>\$</b>	<b>693,050</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
Transfers In		693,050		-		-
<b>Total Fire/Emergency Medical Services Transport Program Fund</b>	<b>\$</b>	<b>12,949,934</b>	<b>\$</b>	<b>11,160,856</b>	<b>\$</b>	<b>10,480,712</b>
<b>Gas Tax Fund</b>						
<b>Other Local Taxes</b>	<b>\$</b>	<b>32,080,677</b>	<b>\$</b>	<b>35,487,311</b>	<b>\$</b>	<b>41,108,725</b>
Other Local Tax		32,080,677		35,487,311		41,108,725
<b>Rev from Money and Prop</b>	<b>\$</b>	<b>240,688</b>	<b>\$</b>	<b>214,516</b>	<b>\$</b>	<b>214,516</b>
Interest and Dividends		178,446		150,000		150,000
Other Rents and Concessions		62,242		64,516		64,516
<b>Other Revenue</b>	<b>\$</b>	<b>47,391</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
Other Revenue		47,391		-		-
<b>Total Gas Tax Fund</b>	<b>\$</b>	<b>32,368,755</b>	<b>\$</b>	<b>35,701,827</b>	<b>\$</b>	<b>41,323,241</b>
<b>General Plan Maintenance Fund</b>						
<b>Licenses and Permits</b>	<b>\$</b>	<b>3,615,534</b>	<b>\$</b>	<b>3,400,000</b>	<b>\$</b>	<b>3,599,826</b>
Other Licenses and Permits		3,615,534		3,400,000		3,599,826

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2021 Actual		FY 2022 Adopted Budget		FY 2023 Adopted Budget
<b>Rev from Money and Prop</b>	\$	<b>45,811</b>	\$	<b>-</b>	\$	<b>-</b>
Interest and Dividends		45,811		-		-
<b>Total General Plan Maintenance Fund</b>	\$	<b>3,661,345</b>	\$	<b>3,400,000</b>	\$	<b>3,599,826</b>
<b>GIS Fund</b>						
<b>Rev from Other Agencies</b>	\$	<b>193,342</b>	\$	<b>195,303</b>	\$	<b>195,303</b>
Revenue from Other Agencies		193,342		195,303		195,303
<b>Charges for Services</b>	\$	<b>4,195,935</b>	\$	<b>4,698,804</b>	\$	<b>5,030,845</b>
Charges for Current Services		4,195,935		4,698,804		5,030,845
<b>Rev from Money and Prop</b>	\$	<b>6,927</b>	\$	<b>-</b>	\$	<b>-</b>
Interest and Dividends		6,927		-		-
<b>Total GIS Fund</b>	\$	<b>4,396,204</b>	\$	<b>4,894,107</b>	\$	<b>5,226,148</b>
<b>Information Technology Fund</b>						
<b>Rev from Other Agencies</b>	\$	<b>2,709</b>	\$	<b>-</b>	\$	<b>-</b>
Revenue from Other Agencies		2,709		-		-
<b>Charges for Services</b>	\$	<b>63,940,977</b>	\$	<b>84,301,733</b>	\$	<b>85,355,648</b>
Charges for Current Services		63,940,977		84,301,733		85,355,648
<b>Rev from Money and Prop</b>	\$	<b>(174,479)</b>	\$	<b>-</b>	\$	<b>-</b>
Interest and Dividends		(174,479)		-		-
<b>Other Revenue</b>	\$	<b>209,274</b>	\$	<b>-</b>	\$	<b>-</b>
Other Revenue		209,274		-		-
<b>Transfers In</b>	\$	<b>7,698,326</b>	\$	<b>-</b>	\$	<b>-</b>
Transfers In		7,698,326		-		-
<b>Total Information Technology Fund</b>	\$	<b>71,676,807</b>	\$	<b>84,301,733</b>	\$	<b>85,355,648</b>
<b>Infrastructure Fund</b>						
<b>Other Revenue</b>	\$	<b>1,092,810</b>	\$	<b>-</b>	\$	<b>-</b>
Other Revenue		1,092,810		-		-
<b>Transfers In</b>	\$	<b>5,663,897</b>	\$	<b>10,000,000</b>	\$	<b>28,444,223</b>
Transfers In		5,663,897		10,000,000		28,444,223
<b>Total Infrastructure Fund</b>	\$	<b>6,756,707</b>	\$	<b>10,000,000</b>	\$	<b>28,444,223</b>
<b>Junior Lifeguard Program Fund</b>						
<b>Charges for Services</b>	\$	<b>838,651</b>	\$	<b>615,150</b>	\$	<b>942,900</b>
Charges for Current Services		838,651		615,150		942,900
<b>Transfers In</b>	\$	<b>46,802</b>	\$	<b>-</b>	\$	<b>-</b>
Transfers In		46,802		-		-
<b>Total Junior Lifeguard Program Fund</b>	\$	<b>885,453</b>	\$	<b>615,150</b>	\$	<b>942,900</b>
<b>Local Enforcement Agency Fund</b>						

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2021 Actual		FY 2022 Adopted Budget		FY 2023 Adopted Budget
<b>Licenses and Permits</b>	\$	<b>536,165</b>	\$	<b>501,830</b>	\$	<b>836,706</b>
Other Licenses and Permits		536,165		501,830		836,706
<b>Charges for Services</b>	\$	<b>175,155</b>	\$	<b>273,863</b>	\$	<b>273,863</b>
Charges for Current Services		175,155		273,863		273,863
<b>Rev from Money and Prop</b>	\$	<b>3,922</b>	\$	<b>10,724</b>	\$	<b>10,724</b>
Interest and Dividends		3,922		10,724		10,724
<b>Other Revenue</b>	\$	<b>21,124</b>	\$	<b>-</b>	\$	<b>-</b>
Other Revenue		21,124		-		-
<b>Total Local Enforcement Agency Fund</b>	\$	<b>736,366</b>	\$	<b>786,417</b>	\$	<b>1,121,293</b>
<b>Long Range Property Management Fund</b>						
<b>Rev from Money and Prop</b>	\$	<b>846,778</b>	\$	<b>818,639</b>	\$	<b>706,506</b>
Interest and Dividends		71,353		20,000		30,906
Other Rents and Concessions		775,425		798,639		675,600
<b>Other Revenue</b>	\$	<b>7,000</b>	\$	<b>-</b>	\$	<b>35,100,000</b>
Other Revenue		7,000		-		35,100,000
<b>Total Long Range Property Management Fund</b>	\$	<b>853,778</b>	\$	<b>818,639</b>	\$	<b>35,806,506</b>
<b>Los Penasquitos Canyon Preserve Fund</b>						
<b>Rev from Money and Prop</b>	\$	<b>46,988</b>	\$	<b>36,000</b>	\$	<b>36,000</b>
Other Rents and Concessions		46,988		36,000		36,000
<b>Transfers In</b>	\$	<b>305,810</b>	\$	<b>225,360</b>	\$	<b>160,000</b>
Transfers In		305,810		225,360		160,000
<b>Total Los Penasquitos Canyon Preserve Fund</b>	\$	<b>352,798</b>	\$	<b>261,360</b>	\$	<b>196,000</b>
<b>Low &amp; Moderate Income Housing Asset Fund</b>						
<b>Rev from Money and Prop</b>	\$	<b>5,536,749</b>	\$	<b>2,016,608</b>	\$	<b>1,225,334</b>
Interest and Dividends		3,323,333		808,700		585,034
Other Rents and Concessions		2,213,416		1,207,908		640,300
<b>Other Revenue</b>	\$	<b>9,047,673</b>	\$	<b>20,000,000</b>	\$	<b>5,847,600</b>
Other Revenue		9,047,673		20,000,000		5,847,600
<b>Transfers In</b>	\$	<b>3,387,092</b>	\$	<b>-</b>	\$	<b>-</b>
Transfers In		3,387,092		-		-
<b>Total Low &amp; Moderate Income Housing Asset Fund</b>	\$	<b>17,971,515</b>	\$	<b>22,016,608</b>	\$	<b>7,072,934</b>
<b>Maintenance Assessment District (MAD) Funds</b>						
<b>Property Tax Revenue</b>	\$	<b>18,316,710</b>	\$	<b>19,706,416</b>	\$	<b>20,164,712</b>
Property Taxes		18,316,710		19,706,416		20,164,712
<b>Special Assessments</b>	\$	<b>898,828</b>	\$	<b>3,000</b>	\$	<b>3,000</b>

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2021 Actual		FY 2022 Adopted Budget		FY 2023 Adopted Budget
Special Assessments		898,828		3,000		3,000
<b>Charges for Services</b>	<b>\$</b>	<b>4,063,633</b>	<b>\$</b>	<b>3,771,218</b>	<b>\$</b>	<b>3,824,250</b>
Charges for Current Services		4,063,633		3,771,218		3,824,250
<b>Rev from Money and Prop</b>	<b>\$</b>	<b>398,689</b>	<b>\$</b>	<b>146,508</b>	<b>\$</b>	<b>146,730</b>
Interest and Dividends		398,689		146,508		146,730
<b>Other Revenue</b>	<b>\$</b>	<b>50,049</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
Other Revenue		50,049		-		-
<b>Transfers In</b>	<b>\$</b>	<b>3,977,033</b>	<b>\$</b>	<b>4,023,072</b>	<b>\$</b>	<b>4,145,291</b>
Transfers In		3,977,033		4,023,072		4,145,291
<b>Total Maintenance Assessment District (MAD) Funds</b>	<b>\$</b>	<b>27,704,943</b>	<b>\$</b>	<b>27,650,214</b>	<b>\$</b>	<b>28,283,983</b>
<b>Major Events Revolving Fund</b>						
<b>Other Revenue</b>	<b>\$</b>	<b>20,500</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
Other Revenue		20,500		-		-
<b>Total Major Events Revolving Fund</b>	<b>\$</b>	<b>20,500</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
<b>Mission Bay/Balboa Park Improvement Fund</b>						
<b>Transfers In</b>	<b>\$</b>	<b>1,562,202</b>	<b>\$</b>	<b>1,848,686</b>	<b>\$</b>	<b>1,178,378</b>
Transfers In		1,562,202		1,848,686		1,178,378
<b>Total Mission Bay/Balboa Park Improvement Fund</b>	<b>\$</b>	<b>1,562,202</b>	<b>\$</b>	<b>1,848,686</b>	<b>\$</b>	<b>1,178,378</b>
<b>New Convention Facility Fund</b>						
<b>Transfers In</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>2,655,000</b>
Transfers In		-		-		2,655,000
<b>Total New Convention Facility Fund</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>2,655,000</b>
<b>OneSD Support Fund</b>						
<b>Charges for Services</b>	<b>\$</b>	<b>27,690,139</b>	<b>\$</b>	<b>25,413,789</b>	<b>\$</b>	<b>27,787,305</b>
Charges for Current Services		27,690,139		25,413,789		27,787,305
<b>Rev from Money and Prop</b>	<b>\$</b>	<b>143,129</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
Interest and Dividends		143,129		-		-
<b>Total OneSD Support Fund</b>	<b>\$</b>	<b>27,833,269</b>	<b>\$</b>	<b>25,413,789</b>	<b>\$</b>	<b>27,787,305</b>
<b>Parking Meter Operations Fund</b>						
<b>Licenses and Permits</b>	<b>\$</b>	<b>6,123,753</b>	<b>\$</b>	<b>11,297,852</b>	<b>\$</b>	<b>9,000,000</b>
Parking Meters		6,124,078		11,297,852		9,000,000
Other Licenses and Permits		(325)		-		-
<b>Rev from Money and Prop</b>	<b>\$</b>	<b>33,528</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
Interest and Dividends		33,528		-		-

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2021 Actual		FY 2022 Adopted Budget		FY 2023 Adopted Budget
<b>Other Revenue</b>	\$	<b>279</b>	\$	<b>-</b>	\$	<b>-</b>
Other Revenue		279		-		-
<b>Transfers In</b>	\$	<b>(2,922)</b>	\$	<b>-</b>	\$	<b>-</b>
Transfers In		(2,922)		-		-
<b>Total Parking Meter Operations Fund</b>	\$	<b>6,154,637</b>	\$	<b>11,297,852</b>	\$	<b>9,000,000</b>
<b>PETCO Park Fund</b>						
<b>Rev from Money and Prop</b>	\$	<b>689,617</b>	\$	<b>1,809,260</b>	\$	<b>1,746,960</b>
Interest and Dividends		(35,453)		-		-
Other Rents and Concessions		725,070		1,809,260		1,746,960
<b>Other Revenue</b>	\$	<b>270,218</b>	\$	<b>1,072,500</b>	\$	<b>1,430,000</b>
Other Revenue		270,218		1,072,500		1,430,000
<b>Transfers In</b>	\$	<b>14,697,886</b>	\$	<b>14,341,782</b>	\$	<b>14,226,740</b>
Transfers In		14,697,886		14,341,782		14,226,740
<b>Total PETCO Park Fund</b>	\$	<b>15,657,720</b>	\$	<b>17,223,542</b>	\$	<b>17,403,700</b>
<b>Prop 42 Replacement - Transportation Relief Fund</b>						
<b>Rev from Money and Prop</b>	\$	<b>21,193</b>	\$	<b>-</b>	\$	<b>-</b>
Interest and Dividends		21,193		-		-
<b>Total Prop 42 Replacement - Transportation Relief Fund</b>	\$	<b>21,193</b>	\$	<b>-</b>	\$	<b>-</b>
<b>Public Art Fund</b>						
<b>Other Revenue</b>	\$	<b>368,659</b>	\$	<b>-</b>	\$	<b>-</b>
Other Revenue		368,659		-		-
<b>Transfers In</b>	\$	<b>-</b>	\$	<b>-</b>	\$	<b>85,000</b>
Transfers In		-		-		85,000
<b>Total Public Art Fund</b>	\$	<b>368,659</b>	\$	<b>-</b>	\$	<b>85,000</b>
<b>Public Safety Services &amp; Debt Service Fund</b>						
<b>Sales Tax</b>	\$	<b>10,193,477</b>	\$	<b>10,213,816</b>	\$	<b>11,594,620</b>
Safety Sales Tax		10,193,477		10,213,816		11,594,620
<b>Rev from Money and Prop</b>	\$	<b>41,889</b>	\$	<b>-</b>	\$	<b>-</b>
Interest and Dividends		41,889		-		-
<b>Total Public Safety Services &amp; Debt Service Fund</b>	\$	<b>10,235,366</b>	\$	<b>10,213,816</b>	\$	<b>11,594,620</b>
<b>Road Maintenance and Rehabilitation Fund</b>						
<b>Other Local Taxes</b>	\$	<b>26,520,625</b>	\$	<b>27,764,640</b>	\$	<b>32,164,043</b>
Other Local Tax		26,520,625		27,764,640		32,164,043
<b>Rev from Money and Prop</b>	\$	<b>599,396</b>	\$	<b>-</b>	\$	<b>-</b>
Interest and Dividends		599,396		-		-

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2021 Actual		FY 2022 Adopted Budget		FY 2023 Adopted Budget
<b>Total Road Maintenance and Rehabilitation Fund</b>	\$	<b>27,120,021</b>	\$	<b>27,764,640</b>	\$	<b>32,164,043</b>
<b>Seized Assets - California Fund</b>						
<b>Rev from Other Agencies</b>	\$	<b>42,726</b>	\$	<b>11,881</b>	\$	<b>75,000</b>
Revenue from Other Agencies		42,726		11,881		75,000
<b>Rev from Money and Prop</b>	\$	<b>8,001</b>	\$	<b>-</b>	\$	<b>-</b>
Interest and Dividends		8,001		-		-
<b>Total Seized Assets - California Fund</b>	\$	<b>50,727</b>	\$	<b>11,881</b>	\$	<b>75,000</b>
<b>Seized Assets - Federal DOJ Fund</b>						
<b>Rev from Federal Agencies</b>	\$	<b>32,684</b>	\$	<b>1,069,307</b>	\$	<b>470,311</b>
Revenue from Federal Agencies		32,684		1,069,307		470,311
<b>Rev from Money and Prop</b>	\$	<b>26,912</b>	\$	<b>-</b>	\$	<b>-</b>
Interest and Dividends		26,912		-		-
<b>Total Seized Assets - Federal DOJ Fund</b>	\$	<b>59,596</b>	\$	<b>1,069,307</b>	\$	<b>470,311</b>
<b>Seized Assets - Federal Treasury Fund</b>						
<b>Rev from Federal Agencies</b>	\$	<b>25,507</b>	\$	<b>118,812</b>	\$	<b>118,812</b>
Revenue from Federal Agencies		25,507		118,812		118,812
<b>Rev from Money and Prop</b>	\$	<b>117,359</b>	\$	<b>-</b>	\$	<b>-</b>
Interest and Dividends		117,359		-		-
<b>Total Seized Assets - Federal Treasury Fund</b>	\$	<b>142,866</b>	\$	<b>118,812</b>	\$	<b>118,812</b>
<b>Stadium Operations Fund</b>						
<b>Charges for Services</b>	\$	<b>14,759</b>	\$	<b>-</b>	\$	<b>-</b>
Charges for Current Services		14,759		-		-
<b>Rev from Money and Prop</b>	\$	<b>224,634</b>	\$	<b>-</b>	\$	<b>-</b>
Interest and Dividends		22,375		-		-
Other Rents and Concessions		202,258		-		-
<b>Other Revenue</b>	\$	<b>42</b>	\$	<b>-</b>	\$	<b>-</b>
Other Revenue		42		-		-
<b>Total Stadium Operations Fund</b>	\$	<b>239,434</b>	\$	<b>-</b>	\$	<b>-</b>
<b>State COPS</b>						
<b>Rev from Other Agencies</b>	\$	<b>3,394,305</b>	\$	<b>3,000,000</b>	\$	<b>3,000,000</b>
Revenue from Other Agencies		3,394,305		3,000,000		3,000,000
<b>Rev from Money and Prop</b>	\$	<b>107,338</b>	\$	<b>-</b>	\$	<b>-</b>
Interest and Dividends		107,338		-		-
<b>Total State COPS</b>	\$	<b>3,501,643</b>	\$	<b>3,000,000</b>	\$	<b>3,000,000</b>
<b>Storm Drain Fund</b>						



# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2021 Actual		FY 2022 Adopted Budget		FY 2023 Adopted Budget
<b>Charges for Services</b>	\$	<b>5,866,028</b>	\$	<b>5,700,000</b>	\$	<b>5,700,000</b>
Charges for Current Services		5,866,028		5,700,000		5,700,000
<b>Total Storm Drain Fund</b>	\$	<b>5,866,028</b>	\$	<b>5,700,000</b>	\$	<b>5,700,000</b>
<b>Successor Agency Admin &amp; Project - CivicSD Fund</b>						
<b>Rev from Other Agencies</b>	\$	<b>1,635,722</b>	\$	<b>1,934,326</b>	\$	<b>1,934,326</b>
Revenue from Other Agencies		1,635,722		1,934,326		1,934,326
<b>Total Successor Agency Admin &amp; Project - CivicSD Fund</b>	\$	<b>1,635,722</b>	\$	<b>1,934,326</b>	\$	<b>1,934,326</b>
<b>Transient Occupancy Tax Fund</b>						
<b>Transient Occupancy Tax</b>	\$	<b>60,223,963</b>	\$	<b>85,672,705</b>	\$	<b>121,494,044</b>
Transient Occupancy Taxes		60,223,963		85,672,705		121,494,044
<b>Licenses and Permits</b>	\$	<b>(10,475)</b>	\$	<b>40,000</b>	\$	<b>91,932</b>
Other Licenses and Permits		(10,475)		40,000		91,932
<b>Charges for Services</b>	\$	<b>23,374</b>	\$	<b>-</b>	\$	<b>-</b>
Charges for Current Services		23,374		-		-
<b>Fines Forfeitures and Penalties</b>	\$	<b>(1,010)</b>	\$	<b>-</b>	\$	<b>-</b>
Other Fines & Forfeitures		(1,010)		-		-
<b>Rev from Money and Prop</b>	\$	<b>(115)</b>	\$	<b>-</b>	\$	<b>-</b>
Interest and Dividends		(115)		-		-
<b>Other Revenue</b>	\$	<b>45,137</b>	\$	<b>-</b>	\$	<b>-</b>
Other Revenue		45,137		-		-
<b>Transfers In</b>	\$	<b>698</b>	\$	<b>2,000,000</b>	\$	<b>-</b>
Transfers In		698		2,000,000		-
<b>Total Transient Occupancy Tax Fund</b>	\$	<b>60,281,571</b>	\$	<b>87,712,705</b>	\$	<b>121,585,976</b>
<b>Trolley Extension Reserve Fund</b>						
<b>Rev from Money and Prop</b>	\$	<b>432</b>	\$	<b>-</b>	\$	<b>-</b>
Interest and Dividends		432		-		-
<b>Transfers In</b>	\$	<b>1,064,500</b>	\$	<b>1,061,375</b>	\$	<b>1,060,875</b>
Transfers In		1,064,500		1,061,375		1,060,875
<b>Total Trolley Extension Reserve Fund</b>	\$	<b>1,064,932</b>	\$	<b>1,061,375</b>	\$	<b>1,060,875</b>
<b>Underground Surcharge Fund</b>						
<b>Fines Forfeitures and Penalties</b>	\$	<b>393,648</b>	\$	<b>-</b>	\$	<b>-</b>
Other Fines & Forfeitures		393,648		-		-
<b>Other Local Taxes</b>	\$	<b>54,693,596</b>	\$	<b>65,792,378</b>	\$	<b>76,539,423</b>
SDG&E		54,693,596		65,792,378		76,539,423
<b>Rev from Money and Prop</b>	\$	<b>3,169,816</b>	\$	<b>3,000,000</b>	\$	<b>3,000,000</b>

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2021 Actual		FY 2022 Adopted Budget		FY 2023 Adopted Budget
Interest and Dividends		3,169,816		3,000,000		3,000,000
<b>Other Revenue</b>	<b>\$</b>	<b>95,105</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
Other Revenue		95,105		-		-
<b>Total Underground Surcharge Fund</b>	<b>\$</b>	<b>58,352,164</b>	<b>\$</b>	<b>68,792,378</b>	<b>\$</b>	<b>79,539,423</b>
<b>Wireless Communications Technology Fund</b>						
<b>Rev from Other Agencies</b>	<b>\$</b>	<b>7,676</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
Revenue from Other Agencies		7,676		-		-
<b>Charges for Services</b>	<b>\$</b>	<b>9,583,696</b>	<b>\$</b>	<b>9,134,479</b>	<b>\$</b>	<b>10,204,680</b>
Charges for Current Services		9,583,696		9,134,479		10,204,680
<b>Rev from Money and Prop</b>	<b>\$</b>	<b>75,962</b>	<b>\$</b>	<b>48,261</b>	<b>\$</b>	<b>48,261</b>
Interest and Dividends		26,535		-		-
Other Rents and Concessions		49,427		48,261		48,261
<b>Other Revenue</b>	<b>\$</b>	<b>97,716</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
Other Revenue		97,716		-		-
<b>Transfers In</b>	<b>\$</b>	<b>11,894</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
Transfers In		11,894		-		-
<b>Total Wireless Communications Technology Fund</b>	<b>\$</b>	<b>9,776,945</b>	<b>\$</b>	<b>9,182,740</b>	<b>\$</b>	<b>10,252,941</b>
<b>Zoological Exhibits Maintenance Fund</b>						
<b>Property Tax Revenue</b>	<b>\$</b>	<b>16,284,020</b>	<b>\$</b>	<b>16,942,907</b>	<b>\$</b>	<b>17,730,202</b>
Property Taxes		16,284,020		16,942,907		17,730,202
<b>Total Zoological Exhibits Maintenance Fund</b>	<b>\$</b>	<b>16,284,020</b>	<b>\$</b>	<b>16,942,907</b>	<b>\$</b>	<b>17,730,202</b>
<b>Total Special Revenue Funds</b>	<b>\$</b>	<b>685,137,979</b>	<b>\$</b>	<b>676,774,167</b>	<b>\$</b>	<b>780,699,002</b>

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
<b>Capital Project Funds</b>			
<b>Capital Outlay Fund</b>			
Other Revenue	\$ 43,362,618	\$ -	\$ -
Other Revenue	43,362,618	-	-
<b>Total Capital Outlay Fund</b>	<b>\$ 43,362,618</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Mission Bay Park Improvement Fund</b>			
Rev from Money and Prop	\$ 646,377	\$ -	\$ -
Interest and Dividends	646,377	-	-
Transfers In	\$ -	\$ 7,905,994	\$ 7,646,197
Transfers In	-	7,905,994	7,646,197
<b>Total Mission Bay Park Improvement Fund</b>	<b>\$ 646,377</b>	<b>\$ 7,905,994</b>	<b>\$ 7,646,197</b>
<b>San Diego Regional Parks Improvement Fund</b>			
Rev from Money and Prop	\$ 216,473	\$ -	\$ -
Interest and Dividends	216,473	-	-
Transfers In	\$ 1,784,368	\$ 4,257,074	\$ 4,117,183
Transfers In	1,784,368	4,257,074	4,117,183
<b>Total San Diego Regional Parks Improvement Fund</b>	<b>\$ 2,000,841</b>	<b>\$ 4,257,074</b>	<b>\$ 4,117,183</b>
<b>TransNet Extension Administration &amp; Debt Fund</b>			
Sales Tax	\$ 344,419	\$ 365,380	\$ 476,680
Sales Tax	344,419	365,380	476,680
<b>Total TransNet Extension Administration &amp; Debt Fund</b>	<b>\$ 344,419</b>	<b>\$ 365,380</b>	<b>\$ 476,680</b>
<b>TransNet Extension Congestion Relief Fund</b>			
Sales Tax	\$ 24,417,613	\$ 25,320,834	\$ 33,033,924
Sales Tax	24,417,613	25,320,834	33,033,924
Rev from Money and Prop	\$ 132,708	\$ -	\$ -
Interest and Dividends	132,708	-	-
Transfers In	\$ 68,281	\$ -	\$ -
Transfers In	68,281	-	-
<b>Total TransNet Extension Congestion Relief Fund</b>	<b>\$ 24,618,602</b>	<b>\$ 25,320,834</b>	<b>\$ 33,033,924</b>
<b>TransNet Extension Maintenance Fund</b>			
Sales Tax	\$ 10,384,902	\$ 10,851,786	\$ 14,157,396
Sales Tax	10,384,902	10,851,786	14,157,396
<b>Total TransNet Extension Maintenance Fund</b>	<b>\$ 10,384,902</b>	<b>\$ 10,851,786</b>	<b>\$ 14,157,396</b>
<b>Total Capital Project Funds</b>	<b>\$ 81,357,758</b>	<b>\$ 48,701,068</b>	<b>\$ 59,431,380</b>

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
<b>Enterprise Funds</b>			
<b>Airports Fund</b>			
<b>Charges for Services</b>	<b>\$ 901,419</b>	<b>\$ 580,096</b>	<b>\$ 534,884</b>
Charges for Current Services	901,419	580,096	534,884
<b>Rev from Money and Prop</b>	<b>\$ 5,160,322</b>	<b>\$ 6,268,457</b>	<b>\$ 6,568,457</b>
Interest and Dividends	275,246	360,000	360,000
Other Rents and Concessions	4,885,076	5,908,457	6,208,457
<b>Other Revenue</b>	<b>\$ 25,613</b>	<b>\$ -</b>	<b>\$ -</b>
Other Revenue	25,613	-	-
<b>Transfers In</b>	<b>\$ 779</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers In	779	-	-
<b>Total Airports Fund</b>	<b>\$ 6,088,132</b>	<b>\$ 6,848,553</b>	<b>\$ 7,103,341</b>
<b>Development Services Fund</b>			
<b>Licenses and Permits</b>	<b>\$ 64,380,066</b>	<b>\$ 78,628,439</b>	<b>\$ 93,444,962</b>
Other Licenses and Permits	64,380,066	78,628,439	93,444,962
<b>Charges for Services</b>	<b>\$ 9,815,129</b>	<b>\$ 10,382,026</b>	<b>\$ 10,575,062</b>
Charges for Current Services	9,815,129	10,382,026	10,575,062
<b>Fines Forfeitures and Penalties</b>	<b>\$ 2,000</b>	<b>\$ -</b>	<b>\$ -</b>
Other Fines & Forfeitures	2,000	-	-
<b>Rev from Money and Prop</b>	<b>\$ 416,665</b>	<b>\$ 110,072</b>	<b>\$ 110,072</b>
Interest and Dividends	416,665	110,072	110,072
<b>Other Revenue</b>	<b>\$ 2,202,208</b>	<b>\$ 1,216,023</b>	<b>\$ 1,216,023</b>
Other Revenue	2,202,208	1,216,023	1,216,023
<b>Transfers In</b>	<b>\$ 81,677</b>	<b>\$ 222,467</b>	<b>\$ -</b>
Transfers In	81,677	222,467	-
<b>Total Development Services Fund</b>	<b>\$ 76,897,746</b>	<b>\$ 90,559,027</b>	<b>\$ 105,346,119</b>
<b>Golf Course Fund</b>			
<b>Charges for Services</b>	<b>\$ 27,776,460</b>	<b>\$ 19,223,047</b>	<b>\$ 21,684,987</b>
Charges for Current Services	27,776,460	19,223,047	21,684,987
<b>Rev from Money and Prop</b>	<b>\$ 1,856,080</b>	<b>\$ 1,467,800</b>	<b>\$ 1,467,800</b>
Interest and Dividends	445,471	143,000	143,000
Other Rents and Concessions	1,410,609	1,324,800	1,324,800
<b>Other Revenue</b>	<b>\$ 252,130</b>	<b>\$ 179,500</b>	<b>\$ 317,560</b>
Other Revenue	252,130	179,500	317,560
<b>Transfers In</b>	<b>\$ 46,232</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers In	46,232	-	-

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2021 Actual		FY 2022 Adopted Budget		FY 2023 Adopted Budget
<b>Total Golf Course Fund</b>	\$	<b>29,930,902</b>	\$	<b>20,870,347</b>	\$	<b>23,470,347</b>
<b>Metropolitan Sewer Utility Fund</b>						
<b>Rev from Federal Agencies</b>	\$	<b>-</b>	\$	<b>544,575</b>	\$	<b>-</b>
Revenue from Federal Agencies		-		544,575		-
<b>Rev from Other Agencies</b>	\$	<b>520,353</b>	\$	<b>-</b>	\$	<b>-</b>
Revenue from Other Agencies		520,353		-		-
<b>Charges for Services</b>	\$	<b>90,347,428</b>	\$	<b>88,793,022</b>	\$	<b>88,793,022</b>
Charges for Current Services		90,347,428		88,793,022		88,793,022
<b>Rev from Money and Prop</b>	\$	<b>5,066,872</b>	\$	<b>2,535,000</b>	\$	<b>2,559,000</b>
Interest and Dividends		3,920,531		1,700,000		1,700,000
Other Rents and Concessions		1,146,341		835,000		859,000
<b>Other Revenue</b>	\$	<b>45,076</b>	\$	<b>-</b>	\$	<b>8,000,000</b>
Other Revenue		45,076		-		8,000,000
<b>Transfers In</b>	\$	<b>8,509,860</b>	\$	<b>202,349,733</b>	\$	<b>282,161,376</b>
Transfers In		8,509,860		202,349,733		282,161,376
<b>Total Metropolitan Sewer Utility Fund</b>	\$	<b>104,489,589</b>	\$	<b>294,222,330</b>	\$	<b>381,513,398</b>
<b>Municipal Sewer Revenue Fund</b>						
<b>Rev from Federal Agencies</b>	\$	<b>-</b>	\$	<b>233,389</b>	\$	<b>-</b>
Revenue from Federal Agencies		-		233,389		-
<b>Charges for Services</b>	\$	<b>281,849,214</b>	\$	<b>295,516,061</b>	\$	<b>290,660,535</b>
Charges for Current Services		281,849,214		295,516,061		290,660,535
<b>Rev from Money and Prop</b>	\$	<b>1,966,989</b>	\$	<b>2,147,000</b>	\$	<b>2,104,000</b>
Interest and Dividends		1,918,277		2,100,000		2,100,000
Other Rents and Concessions		48,712		47,000		4,000
<b>Other Revenue</b>	\$	<b>155,599</b>	\$	<b>-</b>	\$	<b>12,000,000</b>
Other Revenue		155,599		-		12,000,000
<b>Transfers In</b>	\$	<b>166,565</b>	\$	<b>-</b>	\$	<b>-</b>
Transfers In		166,565		-		-
<b>Total Municipal Sewer Revenue Fund</b>	\$	<b>284,138,367</b>	\$	<b>297,896,450</b>	\$	<b>304,764,535</b>
<b>Recycling Fund</b>						
<b>Rev from Other Agencies</b>	\$	<b>-</b>	\$	<b>600,000</b>	\$	<b>600,000</b>
Revenue from Other Agencies		-		600,000		600,000
<b>Charges for Services</b>	\$	<b>16,384,213</b>	\$	<b>17,716,557</b>	\$	<b>18,916,557</b>
Charges for Current Services		16,384,213		17,716,557		18,916,557
<b>Fines Forfeitures and Penalties</b>	\$	<b>2,931,299</b>	\$	<b>2,083,103</b>	\$	<b>2,083,103</b>
Other Fines & Forfeitures		2,931,299		2,083,103		2,083,103

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2021 Actual		FY 2022 Adopted Budget		FY 2023 Adopted Budget
<b>Other Local Taxes</b>	\$	<b>3,965,999</b>	\$	<b>3,410,000</b>	\$	<b>3,910,000</b>
Other Franchises		3,965,999		3,410,000		3,910,000
<b>Rev from Money and Prop</b>	\$	<b>1,136,198</b>	\$	<b>611,100</b>	\$	<b>611,100</b>
Interest and Dividends		928,376		400,000		400,000
Other Rents and Concessions		207,822		211,100		211,100
<b>Other Revenue</b>	\$	<b>2,035,633</b>	\$	<b>30,000</b>	\$	<b>130,000</b>
Other Revenue		2,035,633		30,000		130,000
<b>Transfers In</b>	\$	<b>1,056,301</b>	\$	<b>1,000,000</b>	\$	<b>1,000,000</b>
Transfers In		1,056,301		1,000,000		1,000,000
<b>Total Recycling Fund</b>	\$	<b>27,509,644</b>	\$	<b>25,450,760</b>	\$	<b>27,250,760</b>
<b>Refuse Disposal Fund</b>						
<b>Charges for Services</b>	\$	<b>31,567,261</b>	\$	<b>35,356,251</b>	\$	<b>38,716,251</b>
Charges for Current Services		31,567,261		35,356,251		38,716,251
<b>Fines Forfeitures and Penalties</b>	\$	<b>1,764</b>	\$	<b>1,500</b>	\$	<b>1,500</b>
Other Fines & Forfeitures		1,764		1,500		1,500
<b>Rev from Money and Prop</b>	\$	<b>1,740,970</b>	\$	<b>906,622</b>	\$	<b>1,154,816</b>
Interest and Dividends		1,346,942		670,000		670,000
Other Rents and Concessions		394,028		236,622		484,816
<b>Other Revenue</b>	\$	<b>515,258</b>	\$	<b>540,000</b>	\$	<b>540,000</b>
Other Revenue		515,258		540,000		540,000
<b>Transfers In</b>	\$	<b>33,900</b>	\$	<b>-</b>	\$	<b>-</b>
Transfers In		33,900		-		-
<b>Total Refuse Disposal Fund</b>	\$	<b>33,859,154</b>	\$	<b>36,804,373</b>	\$	<b>40,412,567</b>
<b>Sewer Utility - AB 1600 Fund</b>						
<b>Charges for Services</b>	\$	<b>19,283,650</b>	\$	<b>17,500,000</b>	\$	<b>21,700,000</b>
Charges for Current Services		19,283,650		17,500,000		21,700,000
<b>Rev from Money and Prop</b>	\$	<b>186,223</b>	\$	<b>40,000</b>	\$	<b>40,000</b>
Interest and Dividends		186,223		40,000		40,000
<b>Total Sewer Utility - AB 1600 Fund</b>	\$	<b>19,469,873</b>	\$	<b>17,540,000</b>	\$	<b>21,740,000</b>
<b>Water Utility - AB 1600 Fund</b>						
<b>Charges for Services</b>	\$	<b>14,727,291</b>	\$	<b>14,400,000</b>	\$	<b>14,400,000</b>
Charges for Current Services		14,727,291		14,400,000		14,400,000
<b>Rev from Money and Prop</b>	\$	<b>145,299</b>	\$	<b>50,000</b>	\$	<b>50,000</b>
Interest and Dividends		145,299		50,000		50,000
<b>Total Water Utility - AB 1600 Fund</b>	\$	<b>14,872,590</b>	\$	<b>14,450,000</b>	\$	<b>14,450,000</b>
<b>Water Utility Operating Fund</b>						

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2021 Actual		FY 2022 Adopted Budget		FY 2023 Adopted Budget
<b>Rev from Federal Agencies</b>	\$	-	\$	55,102	\$	259,484
Revenue from Federal Agencies		-		55,102		259,484
<b>Rev from Other Agencies</b>	\$	1,054,599	\$	459,710	\$	703,559
Revenue from Other Agencies		1,054,599		459,710		703,559
<b>Charges for Services</b>	\$	596,725,572	\$	594,683,488	\$	611,459,510
Charges for Current Services		596,725,572		594,683,488		611,459,510
<b>Rev from Money and Prop</b>	\$	11,825,863	\$	10,322,627	\$	11,530,178
Interest and Dividends		5,665,585		5,500,000		5,500,000
Other Rents and Concessions		6,160,279		4,822,627		6,030,178
<b>Other Revenue</b>	\$	168,762,877	\$	338,959,345	\$	433,566,184
Other Revenue		168,762,877		338,959,345		433,566,184
<b>Transfers In</b>	\$	1,875,172	\$	62,369,045	\$	95,183,962
Transfers In		1,875,172		62,369,045		95,183,962
<b>Total Water Utility Operating Fund</b>	\$	780,244,084	\$	1,006,849,317	\$	1,152,702,877
<b>Total Enterprise Funds</b>	\$	1,377,500,082	\$	1,811,491,157	\$	2,078,753,944



# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2021 Actual		FY 2022 Adopted Budget		FY 2023 Adopted Budget
<b>Internal Service Funds</b>						
<b>Central Stores Fund</b>						
<b>Charges for Services</b>	\$	<b>7,182,916</b>	\$	<b>7,302,415</b>	\$	<b>7,499,019</b>
Charges for Current Services		7,182,916		7,302,415		7,499,019
<b>Rev from Money and Prop</b>	\$	<b>11,604</b>	\$	<b>-</b>	\$	<b>-</b>
Interest and Dividends		11,604		-		-
<b>Other Revenue</b>	\$	<b>257,195</b>	\$	<b>176,000</b>	\$	<b>176,000</b>
Other Revenue		257,195		176,000		176,000
<b>Transfers In</b>	\$	<b>71,115</b>	\$	<b>-</b>	\$	<b>-</b>
Transfers In		71,115		-		-
<b>Total Central Stores Fund</b>	\$	<b>7,522,830</b>	\$	<b>7,478,415</b>	\$	<b>7,675,019</b>
<b>Energy Conservation Program Fund</b>						
<b>Charges for Services</b>	\$	<b>4,309,688</b>	\$	<b>4,507,573</b>	\$	<b>5,644,231</b>
Charges for Current Services		4,309,688		4,507,573		5,644,231
<b>Fines Forfeitures and Penalties</b>	\$	<b>40,304</b>	\$	<b>-</b>	\$	<b>-</b>
Other Fines & Forfeitures		40,304		-		-
<b>Rev from Money and Prop</b>	\$	<b>28,054</b>	\$	<b>-</b>	\$	<b>-</b>
Interest and Dividends		28,054		-		-
<b>Other Revenue</b>	\$	<b>83,390</b>	\$	<b>-</b>	\$	<b>-</b>
Other Revenue		83,390		-		-
<b>Transfers In</b>	\$	<b>175</b>	\$	<b>-</b>	\$	<b>-</b>
Transfers In		175		-		-
<b>Total Energy Conservation Program Fund</b>	\$	<b>4,461,610</b>	\$	<b>4,507,573</b>	\$	<b>5,644,231</b>
<b>Fleet Operations Operating Fund</b>						
<b>Charges for Services</b>	\$	<b>53,724,817</b>	\$	<b>53,795,094</b>	\$	<b>60,898,600</b>
Charges for Current Services		53,724,817		53,795,094		60,898,600
<b>Rev from Money and Prop</b>	\$	<b>123,433</b>	\$	<b>140,000</b>	\$	<b>140,000</b>
Interest and Dividends		99,433		140,000		140,000
Other Rents and Concessions		24,000		-		-
<b>Other Revenue</b>	\$	<b>1,053,565</b>	\$	<b>368,349</b>	\$	<b>368,349</b>
Other Revenue		1,053,565		368,349		368,349
<b>Transfers In</b>	\$	<b>24,050</b>	\$	<b>28,296</b>	\$	<b>28,296</b>
Transfers In		24,050		28,296		28,296
<b>Total Fleet Operations Operating Fund</b>	\$	<b>54,925,865</b>	\$	<b>54,331,739</b>	\$	<b>61,435,245</b>
<b>Fleet Replacement</b>						
<b>Charges for Services</b>	\$	<b>37,569,188</b>	\$	<b>37,882,652</b>	\$	<b>50,811,368</b>

# Financial Summary and Schedules

## Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2021 Actual		FY 2022 Adopted Budget		FY 2023 Adopted Budget
Charges for Current Services		37,569,188		37,882,652		50,811,368
<b>Other Revenue</b>	<b>\$</b>	<b>27,368,597</b>	<b>\$</b>	<b>36,086,823</b>	<b>\$</b>	<b>36,086,823</b>
Other Revenue		27,368,597		36,086,823		36,086,823
<b>Total Fleet Replacement</b>	<b>\$</b>	<b>64,937,785</b>	<b>\$</b>	<b>73,969,475</b>	<b>\$</b>	<b>86,898,191</b>
<b>Publishing Services Fund</b>						
<b>Charges for Services</b>	<b>\$</b>	<b>1,357,878</b>	<b>\$</b>	<b>1,640,551</b>	<b>\$</b>	<b>1,640,551</b>
Charges for Current Services		1,357,878		1,640,551		1,640,551
<b>Rev from Money and Prop</b>	<b>\$</b>	<b>(2,539)</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
Interest and Dividends		(2,539)		-		-
<b>Other Revenue</b>	<b>\$</b>	<b>6</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
Other Revenue		6		-		-
<b>Transfers In</b>	<b>\$</b>	<b>295,937</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
Transfers In		295,937		-		-
<b>Total Publishing Services Fund</b>	<b>\$</b>	<b>1,651,282</b>	<b>\$</b>	<b>1,640,551</b>	<b>\$</b>	<b>1,640,551</b>
<b>Risk Management Administration Fund</b>						
<b>Licenses and Permits</b>	<b>\$</b>	<b>53</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
Other Licenses and Permits		53		-		-
<b>Charges for Services</b>	<b>\$</b>	<b>15,342</b>	<b>\$</b>	<b>20,000</b>	<b>\$</b>	<b>-</b>
Charges for Current Services		15,342		20,000		-
<b>Rev from Money and Prop</b>	<b>\$</b>	<b>22,565</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
Interest and Dividends		22,565		-		-
<b>Other Revenue</b>	<b>\$</b>	<b>11,735,626</b>	<b>\$</b>	<b>12,064,323</b>	<b>\$</b>	<b>14,122,276</b>
Other Revenue		11,735,626		12,064,323		14,122,276
<b>Transfers In</b>	<b>\$</b>	<b>27,546</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
Transfers In		27,546		-		-
<b>Total Risk Management Administration Fund</b>	<b>\$</b>	<b>11,801,132</b>	<b>\$</b>	<b>12,084,323</b>	<b>\$</b>	<b>14,122,276</b>
<b>Total Internal Service Funds</b>	<b>\$</b>	<b>145,300,505</b>	<b>\$</b>	<b>154,012,076</b>	<b>\$</b>	<b>177,415,513</b>
<b>Total Combined Budget Revenues</b>	<b>\$</b>	<b>3,894,477,845</b>	<b>\$</b>	<b>4,434,526,899</b>	<b>\$</b>	<b>5,045,104,755</b>

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
<b>General Fund</b>			
<b>General Fund</b>			
<b>PERSONNEL</b>	<b>\$ 1,140,595,201</b>	<b>\$ 1,214,231,660</b>	<b>\$ 1,278,394,244</b>
Personnel Cost	652,000,964	680,856,051	766,966,468
Fringe Benefits	488,594,237	533,375,609	511,427,776
<b>NON-PERSONNEL</b>	<b>\$ 449,397,797</b>	<b>\$ 529,316,771</b>	<b>\$ 676,614,506</b>
Supplies	27,453,128	32,438,617	38,912,434
Contracts & Services	272,548,702	269,480,610	360,922,848
Information Technology	41,497,397	61,289,115	61,095,635
Energy and Utilities	50,984,377	50,804,840	55,510,820
Other	4,388,809	5,186,252	5,398,007
Transfers Out	36,610,808	91,441,837	135,120,095
Capital Expenditures	874,212	1,714,913	4,704,474
Debt	15,040,363	16,960,587	14,950,193
<b>Total General Fund</b>	<b>\$ 1,589,992,998</b>	<b>\$ 1,743,548,431</b>	<b>\$ 1,955,008,750</b>

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
<b>Special Revenue Funds</b>			
<b>Automated Refuse Container Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 1,592,589</b>	<b>\$ 1,747,904</b>	<b>\$ 1,952,906</b>
Supplies	1,394,832	1,550,000	1,750,000
Contracts & Services	168,550	150,000	150,000
Information Technology	29,207	47,904	52,906
<b>Total Automated Refuse Container Fund</b>	<b>\$ 1,592,589</b>	<b>\$ 1,747,904</b>	<b>\$ 1,952,906</b>
<b>Community Equity Fund (CEF)</b>			
<b>NON-PERSONNEL</b>	<b>\$ -</b>	<b>\$ 3,000,000</b>	<b>\$ 1,500,000</b>
Contracts & Services	-	3,000,000	1,500,000
<b>Total Community Equity Fund (CEF)</b>	<b>\$ -</b>	<b>\$ 3,000,000</b>	<b>\$ 1,500,000</b>
<b>Concourse and Parking Garages Operating Fund</b>			
<b>PERSONNEL</b>	<b>\$ 184,257</b>	<b>\$ 196,403</b>	<b>\$ 210,624</b>
Personnel Cost	124,121	134,650	149,136
Fringe Benefits	60,135	61,753	61,488
<b>NON-PERSONNEL</b>	<b>\$ 1,885,652</b>	<b>\$ 2,790,505</b>	<b>\$ 2,513,830</b>
Supplies	16,722	57,800	57,800
Contracts & Services	1,695,516	2,408,783	2,209,866
Information Technology	22,702	28,422	26,743
Energy and Utilities	150,712	295,000	218,921
Other	-	500	500
<b>Total Concourse and Parking Garages Operating Fund</b>	<b>\$ 2,069,909</b>	<b>\$ 2,986,908</b>	<b>\$ 2,724,454</b>
<b>Convention Center Expansion Administration Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 13,431,443</b>	<b>\$ 23,523,874</b>	<b>\$ 13,343,976</b>
Contracts & Services	1,249,395	1,235,441	1,249,395
Transfers Out	12,182,048	22,288,433	12,094,581
<b>Total Convention Center Expansion Administration Fund</b>	<b>\$ 13,431,443</b>	<b>\$ 23,523,874</b>	<b>\$ 13,343,976</b>
<b>COVID-19 Rent Relief</b>			
<b>NON-PERSONNEL</b>	<b>\$ 102,311,317</b>	<b>\$ -</b>	<b>\$ -</b>
Contracts & Services	102,311,317	-	-
<b>Total COVID-19 Rent Relief</b>	<b>\$ 102,311,317</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Engineering &amp; Capital Projects Fund</b>			

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2021 Actual		FY 2022 Adopted Budget		FY 2023 Adopted Budget
<b>PERSONNEL</b>	<b>\$</b>	<b>95,566,439</b>	<b>\$</b>	<b>107,096,412</b>	<b>\$</b>	<b>114,204,761</b>
Personnel Cost		57,126,688		64,341,537		72,444,423
Fringe Benefits		38,439,750		42,754,875		41,760,338
<b>NON-PERSONNEL</b>	<b>\$</b>	<b>15,203,983</b>	<b>\$</b>	<b>22,595,322</b>	<b>\$</b>	<b>27,430,880</b>
Supplies		270,305		816,446		1,011,130
Contracts & Services		7,990,902		10,460,516		15,040,285
Information Technology		5,869,494		10,100,586		9,518,523
Energy and Utilities		341,250		351,221		398,075
Other		732,033		866,553		866,553
Transfers Out		-		-		596,314
<b>Total Engineering &amp; Capital Projects Fund</b>	<b>\$</b>	<b>110,770,422</b>	<b>\$</b>	<b>129,691,734</b>	<b>\$</b>	<b>141,635,641</b>
<b>Environmental Growth 1/3 Fund</b>						
<b>NON-PERSONNEL</b>	<b>\$</b>	<b>6,090,424</b>	<b>\$</b>	<b>5,525,864</b>	<b>\$</b>	<b>6,958,655</b>
Supplies		-		78,123		78,123
Contracts & Services		3,697,701		211,036		211,036
Energy and Utilities		2,392,723		2,713,565		2,665,217
Transfers Out		-		2,523,140		4,004,279
<b>Total Environmental Growth 1/3 Fund</b>	<b>\$</b>	<b>6,090,424</b>	<b>\$</b>	<b>5,525,864</b>	<b>\$</b>	<b>6,958,655</b>
<b>Environmental Growth 2/3 Fund</b>						
<b>NON-PERSONNEL</b>	<b>\$</b>	<b>12,000,000</b>	<b>\$</b>	<b>11,673,046</b>	<b>\$</b>	<b>14,243,625</b>
Contracts & Services		12,000,000		-		-
Transfers Out		-		11,673,046		14,243,625
<b>Total Environmental Growth 2/3 Fund</b>	<b>\$</b>	<b>12,000,000</b>	<b>\$</b>	<b>11,673,046</b>	<b>\$</b>	<b>14,243,625</b>
<b>Facilities Financing Fund</b>						
<b>PERSONNEL</b>	<b>\$</b>	<b>2,083,749</b>	<b>\$</b>	<b>2,430,826</b>	<b>\$</b>	<b>2,671,630</b>
Personnel Cost		1,180,707		1,409,773		1,722,169
Fringe Benefits		903,041		1,021,053		949,461
<b>NON-PERSONNEL</b>	<b>\$</b>	<b>686,886</b>	<b>\$</b>	<b>956,197</b>	<b>\$</b>	<b>846,153</b>
Supplies		350		5,100		5,100
Contracts & Services		591,143		777,396		672,685
Information Technology		93,304		171,511		166,178
Energy and Utilities		1,371		1,190		1,190
Other		717		1,000		1,000
<b>Total Facilities Financing Fund</b>	<b>\$</b>	<b>2,770,635</b>	<b>\$</b>	<b>3,387,023</b>	<b>\$</b>	<b>3,517,783</b>

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2021 Actual		FY 2022 Adopted Budget		FY 2023 Adopted Budget
<b>Fire and Lifeguard Facilities Fund</b>						
<b>NON-PERSONNEL</b>	\$	<b>1,392,397</b>	\$	<b>1,398,431</b>	\$	<b>1,401,381</b>
Contracts & Services		1,982		5,212		5,212
Transfers Out		1,390,415		1,393,219		1,396,169
<b>Total Fire and Lifeguard Facilities Fund</b>	\$	<b>1,392,397</b>	\$	<b>1,398,431</b>	\$	<b>1,401,381</b>
<b>Fire/Emergency Medical Services Transport Program Fund</b>						
<b>PERSONNEL</b>	\$	<b>3,425,689</b>	\$	<b>3,736,261</b>	\$	<b>3,706,742</b>
Personnel Cost		1,954,044		2,278,249		2,225,315
Fringe Benefits		1,471,645		1,458,012		1,481,427
<b>NON-PERSONNEL</b>	\$	<b>9,295,729</b>	\$	<b>8,835,117</b>	\$	<b>6,743,217</b>
Supplies		314,181		253,409		256,409
Contracts & Services		1,404,782		1,320,763		1,646,988
Information Technology		170,771		255,438		181,649
Energy and Utilities		31		28,688		28,688
Other		275		42,710		42,710
Transfers Out		7,382,172		6,750,809		4,306,473
Capital Expenditures		23,517		183,300		280,300
<b>Total Fire/Emergency Medical Services Transport Program Fund</b>	\$	<b>12,721,418</b>	\$	<b>12,571,378</b>	\$	<b>10,449,959</b>
<b>Gas Tax Fund</b>						
<b>NON-PERSONNEL</b>	\$	<b>35,019,381</b>	\$	<b>35,701,827</b>	\$	<b>34,329,610</b>
Supplies		5,968		-		-
Contracts & Services		8,783,918		9,522,996		8,074,758
Energy and Utilities		212,497		161,833		237,854
Transfers Out		26,016,998		26,016,998		26,016,998
<b>Total Gas Tax Fund</b>	\$	<b>35,019,381</b>	\$	<b>35,701,827</b>	\$	<b>34,329,610</b>
<b>General Plan Maintenance Fund</b>						
<b>NON-PERSONNEL</b>	\$	<b>3,353,763</b>	\$	<b>4,166,000</b>	\$	<b>4,660,000</b>
Supplies		775		-		-
Contracts & Services		3,345,971		4,166,000		4,660,000
Information Technology		7,016		-		-
<b>Total General Plan Maintenance Fund</b>	\$	<b>3,353,763</b>	\$	<b>4,166,000</b>	\$	<b>4,660,000</b>
<b>GIS Fund</b>						
<b>PERSONNEL</b>	\$	<b>1,461,460</b>	\$	<b>1,619,980</b>	\$	<b>1,702,057</b>

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
Personnel Cost	812,864	984,550	982,964
Fringe Benefits	648,596	635,430	719,093
<b>NON-PERSONNEL</b>	<b>\$ 2,863,746</b>	<b>\$ 3,755,125</b>	<b>\$ 3,569,571</b>
Supplies	34	10,000	10,000
Contracts & Services	951,592	1,004,948	1,169,312
Information Technology	1,912,120	2,740,177	2,390,259
<b>Total GIS Fund</b>	<b>\$ 4,325,206</b>	<b>\$ 5,375,105</b>	<b>\$ 5,271,628</b>

### Information Technology Fund

<b>PERSONNEL</b>	<b>\$ 6,701,390</b>	<b>\$ 7,417,904</b>	<b>\$ 7,672,440</b>
Personnel Cost	4,367,139	4,784,007	5,405,067
Fringe Benefits	2,334,251	2,633,897	2,267,373
<b>NON-PERSONNEL</b>	<b>\$ 63,599,465</b>	<b>\$ 77,866,345</b>	<b>\$ 81,021,099</b>
Supplies	81,561	24,214	23,544
Contracts & Services	2,144,392	76,185,787	79,746,371
Information Technology	61,024,823	1,626,570	1,226,522
Energy and Utilities	15,977	22,624	17,512
Other	3,604	7,150	7,150
Capital Expenditures	329,108	-	-
<b>Total Information Technology Fund</b>	<b>\$ 70,300,855</b>	<b>\$ 85,284,249</b>	<b>\$ 88,693,539</b>

### Infrastructure Fund

<b>NON-PERSONNEL</b>	<b>\$ 2,386,221</b>	<b>\$ -</b>	<b>\$ -</b>
Supplies	415,519	-	-
Contracts & Services	1,933,451	-	-
Energy and Utilities	20,667	-	-
Capital Expenditures	16,585	-	-
<b>Total Infrastructure Fund</b>	<b>\$ 2,386,221</b>	<b>\$ -</b>	<b>\$ -</b>

### Junior Lifeguard Program Fund

<b>PERSONNEL</b>	<b>\$ 166,458</b>	<b>\$ 181,736</b>	<b>\$ 186,232</b>
Personnel Cost	75,875	79,649	88,657
Fringe Benefits	90,583	102,087	97,575
<b>NON-PERSONNEL</b>	<b>\$ 400,390</b>	<b>\$ 459,921</b>	<b>\$ 760,815</b>
Supplies	23,518	24,200	56,000
Contracts & Services	374,050	428,559	698,000
Information Technology	2,722	1,979	1,632



# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
Energy and Utilities	100	183	183
Capital Expenditures	-	5,000	5,000
<b>Total Junior Lifeguard Program Fund</b>	<b>\$ 566,848</b>	<b>\$ 641,657</b>	<b>\$ 947,047</b>
<b>Local Enforcement Agency Fund</b>			
<b>PERSONNEL</b>	<b>\$ 700,666</b>	<b>\$ 775,431</b>	<b>\$ 827,395</b>
Personnel Cost	403,747	443,791	491,617
Fringe Benefits	296,919	331,640	335,778
<b>NON-PERSONNEL</b>	<b>\$ 132,260</b>	<b>\$ 224,819</b>	<b>\$ 153,871</b>
Supplies	521	6,000	6,000
Contracts & Services	106,389	176,265	127,721
Information Technology	18,978	32,809	8,528
Energy and Utilities	4,189	3,171	5,048
Other	2,185	6,574	6,574
<b>Total Local Enforcement Agency Fund</b>	<b>\$ 832,926</b>	<b>\$ 1,000,250</b>	<b>\$ 981,266</b>
<b>Long Range Property Management Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 561,222</b>	<b>\$ 1,222,873</b>	<b>\$ 36,518,934</b>
Contracts & Services	560,527	1,221,142	1,417,696
Energy and Utilities	695	1,731	1,238
Transfers Out	-	-	35,100,000
<b>Total Long Range Property Management Fund</b>	<b>\$ 561,222</b>	<b>\$ 1,222,873</b>	<b>\$ 36,518,934</b>
<b>Los Penasquitos Canyon Preserve Fund</b>			
<b>PERSONNEL</b>	<b>\$ 241,518</b>	<b>\$ 253,387</b>	<b>\$ 278,342</b>
Personnel Cost	120,144	126,252	147,971
Fringe Benefits	121,374	127,135	130,371
<b>NON-PERSONNEL</b>	<b>\$ 18,033</b>	<b>\$ 24,588</b>	<b>\$ 21,933</b>
Supplies	1,957	4,125	4,125
Contracts & Services	11,067	13,108	12,746
Information Technology	5,009	7,355	5,062
<b>Total Los Penasquitos Canyon Preserve Fund</b>	<b>\$ 259,551</b>	<b>\$ 277,975</b>	<b>\$ 300,275</b>
<b>Low &amp; Moderate Income Housing Asset Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 9,998,252</b>	<b>\$ 57,566,080</b>	<b>\$ 45,684,026</b>
Contracts & Services	7,889,015	57,556,522	45,674,106
Information Technology	2,105,013	5,170	5,493

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
Energy and Utilities	4,224	4,388	4,427
<b>Total Low &amp; Moderate Income Housing Asset Fund</b>	<b>\$ 9,998,252</b>	<b>\$ 57,566,080</b>	<b>\$ 45,684,026</b>
<b>Maintenance Assessment District (MAD) Funds</b>			
<b>PERSONNEL</b>	<b>\$ 2,955,119</b>	<b>\$ 3,305,298</b>	<b>\$ 3,449,504</b>
Personnel Cost	1,703,023	1,862,579	2,000,695
Fringe Benefits	1,252,097	1,442,719	1,448,809
<b>NON-PERSONNEL</b>	<b>\$ 23,268,170</b>	<b>\$ 31,389,791</b>	<b>\$ 32,503,908</b>
Supplies	69,489	553,235	494,735
Contracts & Services	14,977,125	22,601,455	23,213,051
Information Technology	112,238	148,357	151,374
Energy and Utilities	4,291,041	3,967,272	4,402,945
Other	3,811,203	3,873,732	3,996,063
Contingencies	7,073	245,740	245,740
<b>Total Maintenance Assessment District (MAD) Funds</b>	<b>\$ 26,223,289</b>	<b>\$ 34,695,089</b>	<b>\$ 35,953,412</b>
<b>Major Events Revolving Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 51,680</b>	<b>\$ -</b>	<b>\$ -</b>
Contracts & Services	51,680	-	-
<b>Total Major Events Revolving Fund</b>	<b>\$ 51,680</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Mission Bay/Balboa Park Improvement Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 1,562,162</b>	<b>\$ 1,871,280</b>	<b>\$ 1,188,000</b>
Contracts & Services	129,775	432,406	432,406
Energy and Utilities	-	22,594	22,594
Transfers Out	1,432,387	1,416,280	733,000
<b>Total Mission Bay/Balboa Park Improvement Fund</b>	<b>\$ 1,562,162</b>	<b>\$ 1,871,280</b>	<b>\$ 1,188,000</b>
<b>New Convention Facility Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,655,000</b>
Contracts & Services	-	-	2,655,000
<b>Total New Convention Facility Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,655,000</b>
<b>OneSD Support Fund</b>			
<b>PERSONNEL</b>	<b>\$ 5,094,207</b>	<b>\$ 5,723,426</b>	<b>\$ 5,976,726</b>
Personnel Cost	3,064,506	3,487,730	3,736,537
Fringe Benefits	2,029,701	2,235,696	2,240,189

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2021 Actual		FY 2022 Adopted Budget		FY 2023 Adopted Budget
<b>NON-PERSONNEL</b>	<b>\$</b>	<b>18,913,597</b>	<b>\$</b>	<b>22,403,770</b>	<b>\$</b>	<b>24,390,962</b>
Supplies		4,764		35,589		34,919
Contracts & Services		3,051,574		2,765,179		4,177,835
Information Technology		15,853,301		19,595,502		20,170,708
Energy and Utilities		3,958		6,500		6,500
Other		-		1,000		1,000
<b>Total OneSD Support Fund</b>	<b>\$</b>	<b>24,007,804</b>	<b>\$</b>	<b>28,127,196</b>	<b>\$</b>	<b>30,367,688</b>
<b>Parking Meter Operations Fund</b>						
<b>PERSONNEL</b>	<b>\$</b>	<b>1,386,062</b>	<b>\$</b>	<b>1,521,904</b>	<b>\$</b>	<b>1,302,224</b>
Personnel Cost		716,998		790,932		702,122
Fringe Benefits		669,064		730,972		600,102
<b>NON-PERSONNEL</b>	<b>\$</b>	<b>4,732,157</b>	<b>\$</b>	<b>9,286,084</b>	<b>\$</b>	<b>6,924,906</b>
Supplies		28,755		44,914		41,025
Contracts & Services		2,899,059		3,471,231		3,411,395
Information Technology		24,132		39,070		32,977
Energy and Utilities		16,754		13,975		20,467
Transfers Out		1,763,458		5,716,394		3,418,542
Capital Expenditures		-		500		500
<b>Total Parking Meter Operations Fund</b>	<b>\$</b>	<b>6,118,219</b>	<b>\$</b>	<b>10,807,988</b>	<b>\$</b>	<b>8,227,130</b>
<b>PETCO Park Fund</b>						
<b>PERSONNEL</b>	<b>\$</b>	<b>162,331</b>	<b>\$</b>	<b>168,992</b>	<b>\$</b>	<b>174,102</b>
Personnel Cost		123,171		127,607		133,988
Fringe Benefits		39,160		41,385		40,114
<b>NON-PERSONNEL</b>	<b>\$</b>	<b>16,389,259</b>	<b>\$</b>	<b>17,052,892</b>	<b>\$</b>	<b>17,228,807</b>
Supplies		-		936		936
Contracts & Services		7,107,577		7,757,035		7,923,455
Information Technology		5,152		3,728		3,424
Energy and Utilities		9,240		2,818		9,492
Transfers Out		9,267,291		9,288,375		9,291,500
<b>Total PETCO Park Fund</b>	<b>\$</b>	<b>16,551,590</b>	<b>\$</b>	<b>17,221,884</b>	<b>\$</b>	<b>17,402,909</b>
<b>Prop 42 Replacement - Transportation Relief Fund</b>						
<b>NON-PERSONNEL</b>	<b>\$</b>	<b>188,059</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
Contracts & Services		188,059		-		-

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2021 Actual		FY 2022 Adopted Budget		FY 2023 Adopted Budget
<b>Total Prop 42 Replacement - Transportation Relief Fund</b>	\$	188,059	\$	-	\$	-
<b>Public Art Fund</b>						
<b>NON-PERSONNEL</b>	\$	656,929	\$	-	\$	85,000
Supplies		1,403		-		-
Contracts & Services		654,441		-		85,000
Information Technology		1,086		-		-
<b>Total Public Art Fund</b>	\$	656,929	\$	-	\$	85,000
<b>Public Safety Services &amp; Debt Service Fund</b>						
<b>NON-PERSONNEL</b>	\$	9,934,079	\$	10,822,456	\$	11,594,620
Transfers Out		9,934,079		10,822,456		11,594,620
<b>Total Public Safety Services &amp; Debt Service Fund</b>	\$	9,934,079	\$	10,822,456	\$	11,594,620
<b>Road Maintenance and Rehabilitation Fund</b>						
<b>NON-PERSONNEL</b>	\$	13,119,738	\$	27,764,640	\$	32,164,043
Contracts & Services		13,119,738		27,764,640		32,164,043
<b>Total Road Maintenance and Rehabilitation Fund</b>	\$	13,119,738	\$	27,764,640	\$	32,164,043
<b>Seized Assets - California Fund</b>						
<b>NON-PERSONNEL</b>	\$	-	\$	11,919	\$	500,000
Supplies		-		-		500,000
Contracts & Services		-		11,919		-
<b>Total Seized Assets - California Fund</b>	\$	-	\$	11,919	\$	500,000
<b>Seized Assets - Federal DOJ Fund</b>						
<b>NON-PERSONNEL</b>	\$	29,356	\$	1,320,316	\$	477,765
Supplies		5,000		826,276		10,888
Contracts & Services		23,452		278,989		13,060
Energy and Utilities		903		215,051		453,817
<b>Total Seized Assets - Federal DOJ Fund</b>	\$	29,356	\$	1,320,316	\$	477,765
<b>Seized Assets - Federal Treasury Fund</b>						
<b>PERSONNEL</b>	\$	4,346,173	\$	-	\$	-
Personnel Cost		4,346,173		-		-
<b>NON-PERSONNEL</b>	\$	3,385,510	\$	719,187	\$	2,882,000
Supplies		27,611		-		801,000
Contracts & Services		36,664		419,187		638,000

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
Information Technology	67,122	300,000	1,043,000
Capital Expenditures	3,254,112	-	400,000
<b>Total Seized Assets - Federal Treasury Fund</b>	<b>\$ 7,731,683</b>	<b>\$ 719,187</b>	<b>\$ 2,882,000</b>
<b>Stadium Operations Fund</b>			
<b>PERSONNEL</b>	<b>\$ 134,273</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Cost	101,623	-	-
Fringe Benefits	32,650	-	-
<b>NON-PERSONNEL</b>	<b>\$ 1,334,863</b>	<b>\$ 1,137,218</b>	<b>\$ -</b>
Supplies	668	-	-
Contracts & Services	1,069,470	-	-
Information Technology	34,981	-	-
Energy and Utilities	229,744	-	-
Transfers Out	-	1,137,218	-
<b>Total Stadium Operations Fund</b>	<b>\$ 1,469,137</b>	<b>\$ 1,137,218</b>	<b>\$ -</b>
<b>State COPS</b>			
<b>NON-PERSONNEL</b>	<b>\$ 5,848,497</b>	<b>\$ 5,825,070</b>	<b>\$ 5,565,366</b>
Supplies	1,319,000	617,401	935,377
Contracts & Services	1,245,500	160,832	1,389,544
Information Technology	2,847,980	5,046,837	3,240,445
Energy and Utilities	288,078	-	-
Capital Expenditures	147,938	-	-
<b>Total State COPS</b>	<b>\$ 5,848,497</b>	<b>\$ 5,825,070</b>	<b>\$ 5,565,366</b>
<b>Storm Drain Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 5,506,290</b>	<b>\$ 5,700,000</b>	<b>\$ 5,700,000</b>
Contracts & Services	5,506,290	5,700,000	5,700,000
<b>Total Storm Drain Fund</b>	<b>\$ 5,506,290</b>	<b>\$ 5,700,000</b>	<b>\$ 5,700,000</b>
<b>Successor Agency Admin &amp; Project - CivicSD Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 1,635,722</b>	<b>\$ 1,934,326</b>	<b>\$ 1,934,326</b>
Contracts & Services	1,635,722	1,934,326	1,934,326
<b>Total Successor Agency Admin &amp; Project - CivicSD Fund</b>	<b>\$ 1,635,722</b>	<b>\$ 1,934,326</b>	<b>\$ 1,934,326</b>
<b>Transient Occupancy Tax Fund</b>			
<b>PERSONNEL</b>	<b>\$ 1,684,292</b>	<b>\$ 1,862,137</b>	<b>\$ 1,845,683</b>
Personnel Cost	1,226,941	1,338,562	1,398,703

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
Fringe Benefits	457,351	523,575	446,980
<b>NON-PERSONNEL</b>	<b>\$ 59,411,400</b>	<b>\$ 85,845,973</b>	<b>\$ 129,129,056</b>
Supplies	15,366	24,253	26,132
Contracts & Services	16,309,470	37,463,083	72,313,678
Information Technology	332,005	634,119	429,768
Energy and Utilities	7,017	8,700	8,700
Other	7,776	2,000	2,000
Transfers Out	42,739,767	47,713,818	56,348,778
<b>Total Transient Occupancy Tax Fund</b>	<b>\$ 61,095,692</b>	<b>\$ 87,708,110</b>	<b>\$ 130,974,739</b>
<b>Trolley Extension Reserve Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 1,065,154</b>	<b>\$ 1,064,375</b>	<b>\$ 1,063,875</b>
Contracts & Services	655	3,000	3,000
Transfers Out	1,064,499	1,061,375	1,060,875
<b>Total Trolley Extension Reserve Fund</b>	<b>\$ 1,065,154</b>	<b>\$ 1,064,375</b>	<b>\$ 1,063,875</b>
<b>Underground Surcharge Fund</b>			
<b>PERSONNEL</b>	<b>\$ 2,416,739</b>	<b>\$ 2,954,612</b>	<b>\$ 3,203,051</b>
Personnel Cost	1,474,992	1,864,931	2,074,571
Fringe Benefits	941,747	1,089,681	1,128,480
<b>NON-PERSONNEL</b>	<b>\$ 56,996,309</b>	<b>\$ 90,163,046</b>	<b>\$ 89,839,211</b>
Supplies	7,256	22,200	16,200
Contracts & Services	17,028,343	54,739,654	54,479,860
Information Technology	199,461	375,069	317,614
Energy and Utilities	10,897	9,623	12,037
Other	39,750,353	35,016,500	35,013,500
<b>Total Underground Surcharge Fund</b>	<b>\$ 59,413,048</b>	<b>\$ 93,117,658</b>	<b>\$ 93,042,262</b>
<b>Wireless Communications Technology Fund</b>			
<b>PERSONNEL</b>	<b>\$ 5,470,728</b>	<b>\$ 6,255,649</b>	<b>\$ 5,877,864</b>
Personnel Cost	3,019,733	3,451,811	3,317,849
Fringe Benefits	2,450,995	2,803,838	2,560,015
<b>NON-PERSONNEL</b>	<b>\$ 5,517,301</b>	<b>\$ 4,079,185</b>	<b>\$ 4,889,491</b>
Supplies	334,767	247,989	245,919
Contracts & Services	3,733,310	3,126,663	3,823,169
Information Technology	270,845	321,775	440,433
Energy and Utilities	351,389	381,271	378,982

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
Other		-	1,000	500
Capital Expenditures		258,942	-	-
Debt		568,049	487	488
<b>Total Wireless Communications Technology Fund</b>		<b>\$ 10,988,029</b>	<b>\$ 10,334,834</b>	<b>\$ 10,767,355</b>
<b>Zoological Exhibits Maintenance Fund</b>				
<b>NON-PERSONNEL</b>		<b>\$ 16,385,067</b>	<b>\$ 16,942,907</b>	<b>\$ 17,730,202</b>
Contracts & Services		16,385,067	16,942,907	17,730,202
<b>Total Zoological Exhibits Maintenance Fund</b>		<b>\$ 16,385,067</b>	<b>\$ 16,942,907</b>	<b>\$ 17,730,202</b>



# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
<b>Special Revenue Funds</b>			
<b>PERSONNEL</b>	<b>\$ 134,181,549</b>	<b>\$ 145,500,358</b>	<b>\$ 153,289,377</b>
Personnel Cost	81,942,489	87,506,610	97,021,784
Fringe Benefits	52,239,060	57,993,748	56,267,593
<b>NON-PERSONNEL</b>	<b>\$ 528,154,454</b>	<b>\$ 598,368,273</b>	<b>\$ 672,101,020</b>
Supplies	4,340,323	5,202,210	6,365,362
Contracts & Services	262,364,630	355,416,980	396,353,201
Information Technology	91,009,463	41,482,378	39,413,238
Energy and Utilities	8,353,455	8,211,398	8,893,887
Other	44,308,145	39,818,719	39,937,550
Contingencies	7,073	245,740	245,740
Transfers Out	113,173,114	147,801,561	180,205,754
Capital Expenditures	4,030,202	188,800	685,800
Debt	568,049	487	488
<b>Total Special Revenue Funds</b>	<b>\$ 662,336,003</b>	<b>\$ 743,868,631</b>	<b>\$ 825,390,397</b>

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
<b>Enterprise Funds</b>			
<b>Airports Fund</b>			
<b>PERSONNEL</b>	<b>\$ 2,441,440</b>	<b>\$ 2,722,496</b>	<b>\$ 2,770,585</b>
Personnel Cost	1,445,739	1,596,020	1,693,758
Fringe Benefits	995,701	1,126,476	1,076,827
<b>NON-PERSONNEL</b>	<b>\$ 3,282,292</b>	<b>\$ 6,168,641</b>	<b>\$ 6,715,241</b>
Supplies	152,435	228,127	206,787
Contracts & Services	2,423,577	5,182,526	5,686,845
Information Technology	161,048	257,932	293,276
Energy and Utilities	531,242	473,861	502,138
Other	3,368	7,351	7,351
Transfers Out	-	844	844
Capital Expenditures	10,623	18,000	18,000
<b>Total Airports Fund</b>	<b>\$ 5,723,732</b>	<b>\$ 8,891,137</b>	<b>\$ 9,485,826</b>
<b>Development Services Fund</b>			
<b>PERSONNEL</b>	<b>\$ 60,609,496</b>	<b>\$ 70,774,815</b>	<b>\$ 83,116,106</b>
Personnel Cost	37,030,609	43,997,690	52,703,227
Fringe Benefits	23,578,886	26,777,125	30,412,879
<b>NON-PERSONNEL</b>	<b>\$ 20,648,277</b>	<b>\$ 22,620,518</b>	<b>\$ 27,142,063</b>
Supplies	377,166	1,185,312	1,213,323
Contracts & Services	11,707,064	12,847,096	15,609,262
Information Technology	5,528,138	6,977,578	8,971,174
Energy and Utilities	603,313	482,634	500,000
Other	447,653	440,384	440,384
Transfers Out	-	687,514	407,920
Debt	1,984,943	-	-
<b>Total Development Services Fund</b>	<b>\$ 81,257,772</b>	<b>\$ 93,395,333</b>	<b>\$ 110,258,169</b>
<b>Golf Course Fund</b>			
<b>PERSONNEL</b>	<b>\$ 8,597,856</b>	<b>\$ 9,342,599</b>	<b>\$ 9,827,430</b>
Personnel Cost	4,990,548	5,347,215	5,861,596
Fringe Benefits	3,607,307	3,995,384	3,965,834
<b>NON-PERSONNEL</b>	<b>\$ 11,426,075</b>	<b>\$ 11,487,713</b>	<b>\$ 12,161,330</b>
Supplies	1,518,310	1,830,946	1,975,236
Contracts & Services	7,385,852	6,755,977	7,191,087

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
Information Technology	277,521	415,027	404,071
Energy and Utilities	2,227,890	2,354,205	2,459,378
Other	16,502	42,820	42,820
Transfers Out	-	66,088	66,088
Capital Expenditures	-	22,650	22,650
<b>Total Golf Course Fund</b>	<b>\$ 20,023,930</b>	<b>\$ 20,830,312</b>	<b>\$ 21,988,760</b>

### Metropolitan Sewer Utility Fund

<b>PERSONNEL</b>	<b>\$ 52,887,786</b>	<b>\$ 62,085,194</b>	<b>\$ 63,618,250</b>
Personnel Cost	31,181,694	36,838,749	39,678,896
Fringe Benefits	21,706,092	25,246,445	23,939,354
<b>NON-PERSONNEL</b>	<b>\$ 161,635,634</b>	<b>\$ 181,361,053</b>	<b>\$ 194,529,243</b>
Supplies	18,595,352	23,081,126	23,025,470
Contracts & Services	46,136,503	63,063,662	68,161,757
Information Technology	4,086,368	9,454,387	10,075,465
Energy and Utilities	14,967,584	14,979,221	17,039,248
Other	129,262	238,654	238,654
Transfers Out	74,643,110	66,060,454	72,506,850
Capital Expenditures	2,165,665	4,483,549	3,481,799
Debt	911,791	-	-
<b>Total Metropolitan Sewer Utility Fund</b>	<b>\$ 214,523,420</b>	<b>\$ 243,446,247</b>	<b>\$ 258,147,493</b>

### Municipal Sewer Revenue Fund

<b>PERSONNEL</b>	<b>\$ 40,590,839</b>	<b>\$ 44,965,557</b>	<b>\$ 49,003,986</b>
Personnel Cost	22,511,722	25,449,685	28,497,832
Fringe Benefits	18,079,117	19,515,872	20,506,154
<b>NON-PERSONNEL</b>	<b>\$ 82,834,833</b>	<b>\$ 99,248,433</b>	<b>\$ 111,837,726</b>
Supplies	5,161,387	6,016,628	5,634,249
Contracts & Services	35,731,459	41,272,439	43,150,270
Information Technology	2,658,532	5,520,576	5,583,377
Energy and Utilities	5,582,595	4,925,812	5,460,862
Other	97,125	118,388	118,211
Transfers Out	33,118,998	39,594,360	47,865,120
Capital Expenditures	366,595	1,796,207	4,025,637
Debt	118,142	4,023	-
<b>Total Municipal Sewer Revenue Fund</b>	<b>\$ 123,425,672</b>	<b>\$ 144,213,990</b>	<b>\$ 160,841,712</b>

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2021 Actual		FY 2022 Adopted Budget		FY 2023 Adopted Budget
<b>Recycling Fund</b>						
<b>PERSONNEL</b>	<b>\$</b>	<b>10,942,656</b>	<b>\$</b>	<b>12,016,961</b>	<b>\$</b>	<b>10,559,898</b>
Personnel Cost		6,399,917		6,726,388		6,778,561
Fringe Benefits		4,542,740		5,290,573		3,781,337
<b>NON-PERSONNEL</b>	<b>\$</b>	<b>18,290,124</b>	<b>\$</b>	<b>19,649,719</b>	<b>\$</b>	<b>17,048,751</b>
Supplies		1,306,472		1,448,719		1,504,544
Contracts & Services		15,819,620		15,993,312		14,175,797
Information Technology		399,115		896,257		618,659
Energy and Utilities		719,950		772,624		526,344
Other		44,967		24,407		23,407
Transfers Out		-		514,400		-
Capital Expenditures		-		-		200,000
<b>Total Recycling Fund</b>	<b>\$</b>	<b>29,232,780</b>	<b>\$</b>	<b>31,666,680</b>	<b>\$</b>	<b>27,608,649</b>
<b>Refuse Disposal Fund</b>						
<b>PERSONNEL</b>	<b>\$</b>	<b>14,204,592</b>	<b>\$</b>	<b>16,592,564</b>	<b>\$</b>	<b>16,577,299</b>
Personnel Cost		8,065,798		9,158,233		9,326,248
Fringe Benefits		6,138,794		7,434,331		7,251,051
<b>NON-PERSONNEL</b>	<b>\$</b>	<b>22,828,758</b>	<b>\$</b>	<b>25,944,297</b>	<b>\$</b>	<b>30,574,915</b>
Supplies		1,315,699		1,791,383		1,742,675
Contracts & Services		14,758,428		20,478,891		24,453,176
Information Technology		741,354		1,211,848		1,247,125
Energy and Utilities		1,410,454		1,381,601		1,559,365
Other		25,506		30,574		30,574
Transfers Out		1,014,045		1,000,000		1,000,000
Capital Expenditures		1,323,679		50,000		542,000
Debt		2,239,591		-		-
<b>Total Refuse Disposal Fund</b>	<b>\$</b>	<b>37,033,350</b>	<b>\$</b>	<b>42,536,861</b>	<b>\$</b>	<b>47,152,214</b>
<b>Water Utility Operating Fund</b>						
<b>PERSONNEL</b>	<b>\$</b>	<b>81,828,135</b>	<b>\$</b>	<b>93,447,406</b>	<b>\$</b>	<b>105,355,898</b>
Personnel Cost		46,601,891		53,537,926		63,378,456
Fringe Benefits		35,226,244		39,909,480		41,977,442
<b>NON-PERSONNEL</b>	<b>\$</b>	<b>457,399,612</b>	<b>\$</b>	<b>515,293,693</b>	<b>\$</b>	<b>524,441,679</b>
Supplies		213,275,132		249,420,236		249,519,573
Contracts & Services		119,972,726		136,575,555		143,074,276

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
Information Technology	9,029,822	13,514,781	13,640,658
Energy and Utilities	14,869,806	11,558,326	18,098,717
Other	4,684,311	4,435,446	7,922,623
Transfers Out	93,671,592	96,701,209	89,511,012
Capital Expenditures	515,929	3,078,753	2,674,820
Debt	1,380,293	9,387	-
<b>Total Water Utility Operating Fund</b>	<b>\$ 539,227,747</b>	<b>\$ 608,741,099</b>	<b>\$ 629,797,577</b>

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
<b>Enterprise Funds</b>			
<b>PERSONNEL</b>	<b>\$ 272,102,798</b>	<b>\$ 311,947,592</b>	<b>\$ 340,829,452</b>
Personnel Cost	158,227,917	182,651,906	207,918,574
Fringe Benefits	113,874,881	129,295,686	132,910,878
<b>NON-PERSONNEL</b>	<b>\$ 778,345,605</b>	<b>\$ 881,774,067</b>	<b>\$ 924,450,948</b>
Supplies	241,701,954	285,002,477	284,821,857
Contracts & Services	253,935,229	302,169,458	321,502,470
Information Technology	22,881,899	38,248,386	40,833,805
Energy and Utilities	40,912,834	36,928,284	46,146,052
Other	5,448,693	5,338,024	8,824,024
Transfers Out	202,447,745	204,624,869	211,357,834
Capital Expenditures	4,382,491	9,449,159	10,964,906
Debt	6,634,761	13,410	-
<b>Total Enterprise Funds</b>	<b>\$ 1,050,448,403</b>	<b>\$ 1,193,721,659</b>	<b>\$ 1,265,280,400</b>

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
<b>Internal Service Funds</b>			
<b>Central Stores Fund</b>			
<b>PERSONNEL</b>	<b>\$ 1,309,441</b>	<b>\$ 1,569,981</b>	<b>\$ 1,512,046</b>
Personnel Cost	661,167	754,320	750,789
Fringe Benefits	648,274	815,661	761,257
<b>NON-PERSONNEL</b>	<b>\$ 6,072,777</b>	<b>\$ 5,805,208</b>	<b>\$ 5,864,527</b>
Supplies	5,378,008	5,304,410	5,295,962
Contracts & Services	505,608	300,076	345,090
Information Technology	50,878	80,556	69,918
Energy and Utilities	138,283	119,238	152,629
Other	-	928	928
<b>Total Central Stores Fund</b>	<b>\$ 7,382,218</b>	<b>\$ 7,375,189</b>	<b>\$ 7,376,573</b>
<b>Energy Conservation Program Fund</b>			
<b>PERSONNEL</b>	<b>\$ 3,269,012</b>	<b>\$ 3,681,994</b>	<b>\$ 4,147,491</b>
Personnel Cost	2,005,010	2,311,831	2,714,320
Fringe Benefits	1,264,002	1,370,163	1,433,171
<b>NON-PERSONNEL</b>	<b>\$ 1,367,826</b>	<b>\$ 1,520,103</b>	<b>\$ 1,734,233</b>
Supplies	22,300	10,039	9,369
Contracts & Services	933,871	1,132,828	1,351,781
Information Technology	233,932	365,836	361,683
Energy and Utilities	(8,374)	6,100	6,100
Other	4,144	5,300	5,300
Capital Expenditures	181,953	-	-
<b>Total Energy Conservation Program Fund</b>	<b>\$ 4,636,838</b>	<b>\$ 5,202,097</b>	<b>\$ 5,881,724</b>
<b>Fleet Operations Operating Fund</b>			
<b>PERSONNEL</b>	<b>\$ 21,636,377</b>	<b>\$ 23,065,086</b>	<b>\$ 25,277,806</b>
Personnel Cost	11,954,032	12,697,354	14,456,286
Fringe Benefits	9,682,345	10,367,732	10,821,520
<b>NON-PERSONNEL</b>	<b>\$ 31,994,452</b>	<b>\$ 33,240,969</b>	<b>\$ 39,826,845</b>
Supplies	14,071,388	13,095,507	14,190,203
Contracts & Services	5,514,623	5,440,532	6,450,369
Information Technology	1,488,627	2,184,653	2,173,601
Energy and Utilities	10,915,080	12,163,207	16,750,018
Other	4,734	4,826	4,000



# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
Transfers Out	-	1,633	108,654
Capital Expenditures	-	350,611	150,000
<b>Total Fleet Operations Operating Fund</b>	<b>\$ 53,630,829</b>	<b>\$ 56,306,055</b>	<b>\$ 65,104,651</b>
<b>Fleet Replacement</b>			
<b>NON-PERSONNEL</b>	<b>\$ 76,289,553</b>	<b>\$ 73,721,915</b>	<b>\$ 72,998,018</b>
Supplies	1,225,734	-	-
Contracts & Services	286,139	-	-
Transfers Out	16,700,000	-	-
Capital Expenditures	47,146,587	58,251,465	58,251,465
Debt	10,931,093	15,470,450	14,746,553
<b>Total Fleet Replacement</b>	<b>\$ 76,289,553</b>	<b>\$ 73,721,915</b>	<b>\$ 72,998,018</b>
<b>Publishing Services Fund</b>			
<b>PERSONNEL</b>	<b>\$ 562,770</b>	<b>\$ 637,007</b>	<b>\$ 610,142</b>
Personnel Cost	346,115	448,616	424,069
Fringe Benefits	216,655	188,391	186,073
<b>NON-PERSONNEL</b>	<b>\$ 1,115,161</b>	<b>\$ 1,128,252</b>	<b>\$ 1,104,788</b>
Supplies	111,110	133,099	133,099
Contracts & Services	934,027	790,577	796,284
Information Technology	24,288	115,450	122,253
Energy and Utilities	45,736	85,847	49,873
Transfers Out	-	3,279	3,279
<b>Total Publishing Services Fund</b>	<b>\$ 1,677,931</b>	<b>\$ 1,765,259</b>	<b>\$ 1,714,930</b>
<b>Risk Management Administration Fund</b>			
<b>PERSONNEL</b>	<b>\$ 10,344,799</b>	<b>\$ 10,468,283</b>	<b>\$ 11,676,602</b>
Personnel Cost	6,150,795	6,161,853	7,223,884
Fringe Benefits	4,194,004	4,306,430	4,452,718
<b>NON-PERSONNEL</b>	<b>\$ 1,841,433</b>	<b>\$ 2,255,854</b>	<b>\$ 2,306,672</b>
Supplies	57,938	84,498	87,047
Contracts & Services	1,096,058	1,093,687	1,133,169
Information Technology	674,622	1,058,828	1,067,615
Energy and Utilities	5,450	4,841	4,841
Other	7,366	14,000	14,000
<b>Total Risk Management Administration Fund</b>	<b>\$ 12,186,232</b>	<b>\$ 12,724,137</b>	<b>\$ 13,983,274</b>

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
<b>Internal Service Funds</b>			
<b>PERSONNEL</b>	<b>\$ 37,122,398</b>	<b>\$ 39,422,351</b>	<b>\$ 43,224,087</b>
Personnel Cost	21,117,119	22,373,974	25,569,348
Fringe Benefits	16,005,279	17,048,377	17,654,739
<b>NON-PERSONNEL</b>	<b>\$ 118,681,203</b>	<b>\$ 117,672,301</b>	<b>\$ 123,835,083</b>
Supplies	20,866,479	18,627,553	19,715,680
Contracts & Services	9,270,325	8,757,700	10,076,693
Information Technology	2,472,347	3,805,323	3,795,070
Energy and Utilities	11,096,174	12,379,233	16,963,461
Other	16,244	25,054	24,228
Transfers Out	16,700,000	4,912	111,933
Capital Expenditures	47,328,540	58,602,076	58,401,465
Debt	10,931,093	15,470,450	14,746,553
<b>Total Internal Service Funds</b>	<b>\$ 155,803,601</b>	<b>\$ 157,094,652</b>	<b>\$ 167,059,170</b>

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
<b>Capital Project Funds</b>			
<b>Capital Outlay Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 17,754,979</b>	<b>\$ 4,046,336</b>	<b>\$ 4,045,372</b>
Contracts & Services	(832,964)	-	-
Transfers Out	18,587,943	4,046,336	4,045,372
<b>Total Capital Outlay Fund</b>	<b>\$ 17,754,979</b>	<b>\$ 4,046,336</b>	<b>\$ 4,045,372</b>
<b>TransNet Extension Administration &amp; Debt Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 344,419</b>	<b>\$ 365,380</b>	<b>\$ 476,680</b>
Contracts & Services	344,419	365,380	476,680
<b>Total TransNet Extension Administration &amp; Debt Fund</b>	<b>\$ 344,419</b>	<b>\$ 365,380</b>	<b>\$ 476,680</b>
<b>TransNet Extension Congestion Relief Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 3,536,760</b>	<b>\$ 4,951,330</b>	<b>\$ 5,201,330</b>
Supplies	-	271,384	271,384
Contracts & Services	3,364,064	4,679,946	4,929,946
Energy and Utilities	172,696	-	-
<b>Total TransNet Extension Congestion Relief Fund</b>	<b>\$ 3,536,760</b>	<b>\$ 4,951,330</b>	<b>\$ 5,201,330</b>
<b>TransNet Extension Maintenance Fund</b>			
<b>NON-PERSONNEL</b>	<b>\$ 10,453,183</b>	<b>\$ 10,851,786</b>	<b>\$ 17,857,396</b>
Contracts & Services	-	-	5,345,677
Transfers Out	10,453,183	10,851,786	12,511,719
<b>Total TransNet Extension Maintenance Fund</b>	<b>\$ 10,453,183</b>	<b>\$ 10,851,786</b>	<b>\$ 17,857,396</b>

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
<b>Capital Project Funds</b>			
<b>NON-PERSONNEL</b>	<b>\$ 32,089,341</b>	<b>\$ 20,214,832</b>	<b>\$ 27,580,778</b>
Supplies	-	271,384	271,384
Contracts & Services	2,875,520	5,045,326	10,752,303
Energy and Utilities	172,696	-	-
Transfers Out	29,041,126	14,898,122	16,557,091
<b>Total Capital Project Funds</b>	<b>\$ 32,089,341</b>	<b>\$ 20,214,832</b>	<b>\$ 27,580,778</b>

# Financial Summary and Schedules

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2021 Actual	FY 2022 Adopted Budget	FY 2023 Adopted Budget
<b>Operating Budget Expenditures</b>			
<b>PERSONNEL</b>	<b>\$ 1,584,001,947</b>	<b>\$ 1,711,101,961</b>	<b>\$ 1,815,737,160</b>
Personnel Cost	913,288,489	973,388,541	1,097,476,174
Fringe Benefits	670,713,458	737,713,420	718,260,986
<b>NON-PERSONNEL</b>	<b>\$ 1,906,668,400</b>	<b>\$ 2,147,346,244</b>	<b>\$ 2,424,582,335</b>
Supplies	294,361,885	341,542,241	350,086,717
Contracts & Services	800,994,406	940,870,074	1,099,607,515
Information Technology	157,861,105	144,825,202	145,137,748
Energy and Utilities	111,519,536	108,323,755	127,514,220
Other	54,161,891	50,368,049	54,183,809
Contingencies	7,073	245,740	245,740
Transfers Out	397,972,793	458,771,301	543,352,707
Capital Expenditures	56,615,445	69,954,948	74,756,645
Debt	33,174,267	32,444,934	29,697,234
<b>Total Operating Budget Expenditures</b>	<b>\$ 3,490,670,347</b>	<b>\$ 3,858,448,205</b>	<b>\$ 4,240,319,495</b>
<b>Total Capital Budget Expenditures</b>	<b>\$ 494,026,711</b>	<b>\$ 812,942,223</b>	<b>\$ 834,078,291</b>
<b>Total Combined Operating and Capital Budget Expenditures</b>	<b>\$ 3,984,697,058</b>	<b>\$ 4,671,390,428</b>	<b>\$ 5,074,397,786</b>



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# Financial Summary and Schedules

## Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/22	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Estimated Fund Balance as of 6/30/2022
<b>General Fund</b>								
General Fund	\$ 245,601,955	\$ 1,948,804,916	\$ 2,194,406,871	\$ -	\$ 1,955,008,750	\$ 1,955,008,750	\$ -	\$ 205,600,000
<b>Total General Fund</b>	<b>\$ 245,601,955</b>	<b>\$1,948,804,916</b>	<b>\$ 2,194,406,871</b>	<b>\$ -</b>	<b>\$ 1,955,008,750</b>	<b>\$ 1,955,008,750</b>	<b>\$ -</b>	<b>\$ 205,600,000</b>
<b>Special Revenue Funds</b>								
Automated Refuse Container Fund	\$ 2,107,557	\$ 1,600,000	\$ 3,707,557	\$ -	\$ 1,952,906	\$ 1,952,906	\$ -	\$ 1,754,651
Climate Equity Fund	6,922,647	7,404,246	14,326,893	7,404,246	-	7,404,246	-	6,826,999
Community Equity Fund (CEF)	3,029,902	-	3,029,902	-	1,500,000	1,500,000	-	1,529,902
Concourse and Parking Garages Operating Fund	936,842	2,521,718	3,458,560	-	2,724,454	2,724,454	-	734,106
Convention Center Expansion Administration Fund	304,648	13,343,976	13,648,624	-	13,343,976	13,343,976	-	304,648
COVID-19 Rent Relief	-	-	-	-	-	-	-	-
Engineering & Capital Projects Fund	(12,760,831)	136,819,545	124,058,714	-	141,635,641	141,635,641	-	(17,576,927)
Environmental Growth 1/3 Fund	3,075,427	7,640,516	10,715,943	-	6,958,655	6,958,655	-	311,817
Environmental Growth 2/3 Fund	3,176,878	15,288,029	18,464,907	-	14,243,625	14,243,625	-	496,509
Facilities Financing Fund	563,498	3,495,477	4,058,975	-	3,517,783	3,517,783	-	541,192
Fire and Lifeguard Facilities Fund	35,070	1,396,169	1,431,239	-	1,401,381	1,401,381	-	21,003
Fire/Emergency Medical Services Transport Program Fund	765,529	10,480,712	11,246,241	-	10,449,959	10,449,959	-	796,282
Gas Tax Fund	5,756,247	41,323,241	47,079,488	6,993,631	34,329,610	41,323,241	2,605,391	3,043,137
General Plan Maintenance Fund	2,147,186	3,599,826	5,747,012	-	4,660,000	4,660,000	-	1,087,012
GIS Fund	372,828	5,226,148	5,598,976	-	5,271,628	5,271,628	-	327,348



# Financial Summary and Schedules

## Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/22	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/2022
Information Technology Fund	3,570,722	85,355,648	88,926,370	-	88,693,539	88,693,539	-	136,825	96,006
Infrastructure Fund	24,811,501	28,444,223	53,255,724	28,444,223	-	28,444,223	4,452,881	19,846,073	512,547
Junior Lifeguard Program Fund	1,054,458	942,900	1,997,358	-	947,047	947,047	-	205,526	844,785
Local Enforcement Agency Fund	(61,884)	1,121,293	1,059,409	-	981,266	981,266	-	-	78,143
Long Range Property Management Fund	5,225,196	35,806,506	41,031,702	-	36,518,934	36,518,934	-	-	4,512,768
Los Penasquitos Canyon Preserve Fund	91,748	196,000	287,748	-	300,275	300,275	-	-	(12,527)
Mission Bay/Balboa Park Improvement Fund	111,738	1,178,378	1,290,116	-	1,188,000	1,188,000	-	-	102,116
New Convention Facility Fund	-	2,655,000	2,655,000	-	2,655,000	2,655,000	-	-	-
OneSD Support Fund	4,862,082	27,787,305	32,649,387	-	30,367,688	30,367,688	-	-	2,281,699
Parking Meter Operations Fund	668,753	9,000,000	9,668,753	-	8,227,130	8,227,130	-	-	1,441,623
PETCO Park Fund	946,904	17,403,700	18,350,604	-	17,402,909	17,402,909	-	-	947,695
Prop 42 Replacement - Transportation Relief Fund	41,899	-	41,899	-	-	-	41,899	-	-
Public Art Fund	5,712,638	85,000	5,797,638	-	85,000	85,000	-	5,343,978	368,660
Public Safety Services & Debt Service Fund	266,658	11,594,620	11,861,278	-	11,594,620	11,594,620	-	-	266,658
Road Maintenance and Rehabilitation Fund	56,222,732	32,164,043	88,386,775	-	32,164,043	32,164,043	10,000,000	45,181,703	1,041,029
Seized Assets - Federal DOJ Fund	3,844,357	664,123	4,508,480	-	3,859,765	3,859,765	-	-	648,715
Stadium Operations Fund	1,500	-	1,500	-	-	-	-	-	1,500
State COPS	2,746,954	3,000,000	5,746,954	-	5,565,366	5,565,366	-	-	181,588

# Financial Summary and Schedules

## Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/22	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/2022
Storm Drain Fund	1,295,880	5,700,000	6,995,880	-	5,700,000	5,700,000	-	-	1,295,880
Successor Agency Admin & Project - CivicSD Fund	-	1,934,326	1,934,326	-	1,934,326	1,934,326	-	-	-
Transient Occupancy Tax Fund	9,934,942	121,585,976	131,520,918	-	130,974,739	130,974,739	-	-	546,179
Trolley Extension Reserve Fund	141,399	1,060,875	1,202,274	-	1,063,875	1,063,875	-	-	138,399
Underground Surcharge Fund	211,421,300	79,539,423	290,960,723	5,000,000	93,042,262	98,042,262	-	24,383,314	168,535,147
Wireless Communications Technology Fund	83,047	10,252,941	10,335,988	-	10,767,355	10,767,355	-	-	(431,367)
Zoological Exhibits Maintenance Fund	303,653	17,730,202	18,033,855	-	17,730,202	17,730,202	-	-	303,653
Low & Moderate Income Housing Asset Fund	50,192,327	7,072,934	57,265,261	-	45,684,026	45,684,026	-	-	11,581,235
Maintenance Assessment District Funds	19,129,304	28,283,983	47,413,287	-	35,953,412	35,953,412	-	349,090	11,110,785
<b>Total Special Revenue Funds</b>	<b>\$ 419,053,236</b>	<b>\$ 780,699,002</b>	<b>\$1,199,752,238</b>	<b>\$ 47,842,100</b>	<b>\$ 825,390,397</b>	<b>\$ 873,232,497</b>	<b>\$ 17,100,171</b>	<b>\$ 106,145,974</b>	<b>\$ 203,273,595</b>
<b>Enterprise Funds</b>									
Airports Fund	\$ 16,281,878	\$ 7,103,341	\$ 23,385,219	\$ 700,000	\$ 9,485,826	\$ 10,185,826	\$ -	\$ 4,935,484	\$ 8,263,909
Development Services Fund	3,917,039	105,346,119	109,263,158	-	110,258,169	110,258,169	-	9,030,050	(10,025,061)
Golf Course Fund	28,278,370	23,470,347	51,748,717	2,000,000	21,988,760	23,988,760	-	11,141,369	16,618,588
Municipal Sewer Revenue Fund	766,607,887	708,017,933	1,474,625,820	270,615,618	418,989,205	689,604,823	-	765,662,342	19,358,655
Recycling Fund	41,730,409	27,250,760	68,981,169	6,200,000	27,608,649	33,808,649	-	20,674,400	14,498,120
Refuse Disposal Fund	32,677,091	40,362,567	73,039,658	3,100,000	47,152,214	50,252,214	-	25,976,769	(3,189,325)

# Financial Summary and Schedules

## Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/22	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Estimated Fund Balance as Reserves of 6/30/2022
Refuse Disposal Fund - Miramar Closure Fund	33,596,379	50,000	33,646,379	-	-	-	-	33,646,379
Water Utility Operating Fund	879,805,973	1,167,152,877	2,046,958,850	420,846,792	629,797,577	1,050,644,369	-	883,882,061 112,432,420
<b>Total Enterprise Funds</b>	<b>\$1,802,895,026</b>	<b>\$2,078,753,944</b>	<b>\$3,881,648,970</b>	<b>\$703,462,410</b>	<b>\$1,265,280,400</b>	<b>\$1,968,742,810</b>	<b>\$-</b>	<b>\$1,721,302,475 \$191,603,685</b>
<b>Capital Project Funds</b>								
Capital Outlay Fund	\$ 28,799,854	\$ -	\$ 28,799,854	\$ 425,000	\$ 4,045,372	\$ 4,470,372	\$ 4,944,510	\$ 3,196,691 \$ 16,188,281
Mission Bay Park Improvement Fund	33,613,423	7,646,197	41,259,620	7,566,612	-	7,566,612	-	25,844,275 7,848,733
San Diego Regional Parks Improvement Fund	11,314,727	4,117,183	15,431,910	4,074,329	-	4,074,329	1,560,246	5,624,969 4,172,366
TransNet Extension Congestion Relief Fund	49,748,705	47,668,000	97,416,705	27,832,594	23,535,406	51,368,000	4,791,995	39,015,870 2,240,840
Other Capital Projects	42,875,246	-	42,875,246	42,875,246	-	42,875,246	-	- -
<b>Total Capital Project Funds</b>	<b>\$ 166,351,956</b>	<b>\$ 59,431,380</b>	<b>\$ 225,783,336</b>	<b>\$ 82,773,781</b>	<b>\$ 27,580,778</b>	<b>\$ 110,354,559</b>	<b>\$ 11,296,751</b>	<b>\$ 73,681,805 \$ 30,450,221</b>
<b>Internal Service Funds</b>								
Central Stores Fund	\$ (24,674)	\$ 7,675,019	\$ 7,650,345	\$ -	\$ 7,376,573	\$ 7,376,573	\$ -	\$ - \$ 273,772
Energy Conservation Program Fund	653,065	5,644,231	6,297,296	-	5,881,724	5,881,724	-	130,092 285,480
Fleet Operations Operating Fund	5,257,513	61,435,245	66,692,758	-	65,104,651	65,104,651	-	806,428 781,679
Fleet Ops Replacement-Rental	100,216,345	86,898,191	187,114,536	-	72,998,018	72,998,018	-	74,207,788 39,908,730
Publishing Services Fund	(2,976)	1,640,551	1,637,575	-	1,714,930	1,714,930	-	- (77,355)
Risk Management Administration Fund	432,792	14,122,276	14,555,068	-	13,983,274	13,983,274	-	- 571,794
<b>Total Internal Service Funds</b>	<b>\$ 106,532,064</b>	<b>\$ 177,415,513</b>	<b>\$ 283,947,577</b>	<b>\$ -</b>	<b>\$ 167,059,170</b>	<b>\$ 167,059,170</b>	<b>\$ -</b>	<b>\$ 75,144,308 \$ 41,744,099</b>
<b>Total Combined Budget</b>	<b>\$2,740,434,236</b>	<b>\$5,045,104,755</b>	<b>\$7,785,538,991</b>	<b>\$834,078,291</b>	<b>\$4,240,319,495</b>	<b>\$5,074,397,786</b>	<b>\$28,396,922</b>	<b>\$2,181,874,562 \$ 500,869,721</b>



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# Financial Summary and Schedules

## Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2023 Adopted Budget
Adams Avenue MAD Fund	-	\$ -	\$ 66,982	\$ 66,982
Barrio Logan Community Benefit MAD Fund	-	-	433,366	433,366
Bay Terraces - Honey Drive MAD Fund	-	-	22,496	22,496
Bay Terraces - Parkside MAD Fund	-	-	77,561	77,561
Bird Rock MAD Fund	-	-	307,038	307,038
Black Mountain Ranch North MAD Fund	-	-	153,005	153,005
Black Mountain Ranch South MAD Fund	-	-	888,910	888,910
Calle Cristobal MAD Fund	-	-	324,165	324,165
Camino Santa Fe MAD Fund	-	-	152,639	152,639
Campus Point MAD Fund	-	-	69,197	69,197
Carmel Mountain Ranch MAD Fund	-	-	611,476	611,476
Carmel Valley MAD Fund	-	-	3,119,957	3,119,957
Carmel Valley NBHD #10 MAD Fund	-	-	399,092	399,092
C&ED MAD Management Fund	-	-	425,000	425,000
Central Commercial MAD Fund	-	-	313,437	313,437
City Heights MAD Fund	-	-	477,045	477,045
Civita MAD Fund	-	-	1,381,992	1,381,992
College Heights Enhanced MAD Fund	-	-	479,964	479,964
Coral Gate MAD Fund	-	-	175,707	175,707
Coronado View MAD Fund	-	-	29,518	29,518
Del Mar Terrace MAD Fund	-	-	505,500	505,500
Eastgate Technology Park MAD Fund	-	-	207,852	207,852
El Cajon Boulevard MAD Fund	-	-	617,399	617,399
First SD River Imp. Project MAD Fund	-	-	263,582	263,582
Gateway Center East MAD Fund	-	-	282,491	282,491
Genesee/North Torrey Pines Road MAD Fund	-	-	331,373	331,373
Hillcrest Commercial Core MAD Fund	-	-	111,518	111,518
Hillcrest MAD Fund	-	-	39,138	39,138
Kensington Heights MAD	-	-	218,724	218,724
Kensington Manor MAD	-	-	146,970	146,970
Kensington Park North MAD	-	-	113,669	113,669
Kings Row MAD Fund	-	-	17,261	17,261
La Jolla Self-Managed MAD	-	-	502,378	502,378

# Financial Summary and Schedules

## Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title					Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2023 Adopted Budget
La Jolla Village Drive MAD Fund					-	-	88,249	88,249
Liberty Station/NTC MAD Fund					-	-	89,958	89,958
Linda Vista Community MAD Fund					-	-	293,500	293,500
Little Italy MAD Fund					-	-	1,155,462	1,155,462
Maintenance Assessment District (MAD)	24.50					3,449,504	760,941	4,210,445
Miramar Ranch North MAD Fund					-	-	1,745,123	1,745,123
Mira Mesa MAD Fund					-	-	1,304,000	1,304,000
Mission Boulevard MAD Fund					-	-	109,459	109,459
Mission Hills Special Lighting MAD Fund					-	-	30,873	30,873
Newport Avenue MAD Fund					-	-	82,576	82,576
North Park MAD Fund					-	-	908,886	908,886
Ocean View Hills MAD Fund					-	-	713,984	713,984
Otay International Center MAD Fund					-	-	377,506	377,506
Pacific Highlands Ranch MAD Fund					-	-	473,145	473,145
Park Village MAD Fund					-	-	486,712	486,712
Penasquitos East MAD Fund					-	-	531,544	531,544
Rancho Bernardo MAD Fund					-	-	1,089,076	1,089,076
Rancho Encantada MAD Fund					-	-	172,531	172,531
Remington Hills MAD Fund					-	-	43,906	43,906
Robinhood Ridge MAD Fund					-	-	141,215	141,215
Sabre Springs MAD Fund					-	-	282,979	282,979
Scripps/Miramar Ranch MAD Fund					-	-	2,119,632	2,119,632
Stonecrest Village MAD Fund					-	-	644,036	644,036
Street Light District #1 MAD Fund					-	-	791,606	791,606
Talmadge MAD Fund					-	-	560,559	560,559
Talmadge Park North MAD					-	-	33,500	33,500
Talmadge Park South MAD					-	-	82,678	82,678
Tierrasanta MAD Fund					-	-	1,591,454	1,591,454
Torrey Highlands MAD Fund					-	-	756,501	756,501
Torrey Hills MAD Fund					-	-	1,560,857	1,560,857
University Heights MAD Fund					-	-	74,263	74,263

## Financial Summary and Schedules

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2023 Adopted Budget
Washington Street MAD Fund	-	-	102,464	102,464
Webster-Federal Boulevard MAD Fund	-	-	38,331	38,331
<b>Total Combined Budget</b>	<b>24.50</b>	<b>\$ 3,449,504</b>	<b>\$ 32,503,908</b>	<b>\$ 35,953,412</b>





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# ADOPTED Budget

FISCAL YEAR **2023**

## VOLUME 1

### Capital Improvements Program



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# Capital Improvements Program

## Capital Improvements Program

The Fiscal Year 2023 Adopted Capital Improvements Program (CIP) Budget is \$834.1 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's \$17.24 billion multi-year CIP. The allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Adopted CIP budget is constrained by the availability of funds.

The Fiscal Year 2023 Adopted CIP budget, as summarized in **Table 1** below, is funded by a variety of sources, including, but not limited to, Water and Sewer Enterprise Funds, TransNet, Gas Tax, General Fund, Infrastructure Fund, and park improvement funds. Further details on all funding sources and the specific projects included in the Adopted CIP Budget can be found in Volume III of the Fiscal Year 2023 Adopted Budget.



**Table 1: Fiscal Year 2023 Adopted CIP Budget**

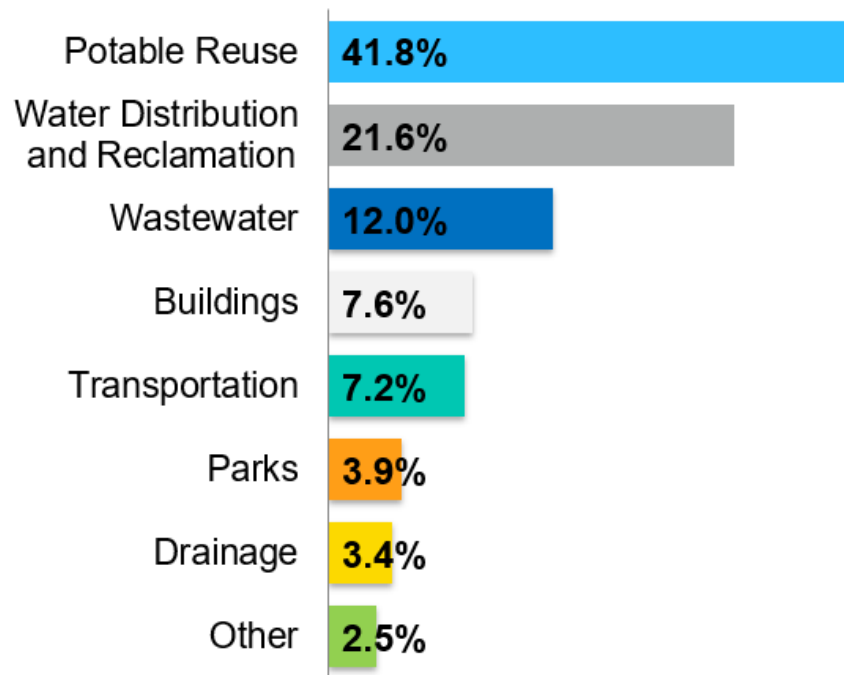
Funding Source	FY 2023 Adopted Budget	Percent of Total CIP Budget
Airport Funds	\$ 700,000	0.08 %
Capital Outlay - Land Sales	425,000	0.05 %
Development Impact Fees	471,119	0.06 %
Facilities Benefit Assessments	205,851	0.02 %
Gas Tax Fund	6,993,631	0.84 %
General Fund	40,198,276	4.82 %
General Fund - Other	7,404,246	0.89 %
Golf Course Enterprise Fund	2,000,000	0.24 %
Infrastructure Fund	28,444,223	3.41 %
Mission Bay Park Improvement Fund	7,566,612	0.91 %
Recycling Fund	6,200,000	0.74 %
Refuse Disposal Fund	3,100,000	0.37 %
San Diego Regional Parks Improvement Fund	4,074,329	0.49 %
Sewer Funds	270,615,618	32.44 %
TransNet Funds	27,832,594	3.34 %
Trench Cut/Excavation Fee Fund	2,000,000	0.24 %
Utilities Undergrounding Program Fund	5,000,000	0.60 %
Water Fund	420,846,792	50.46 %
<b>Grand Total</b>	<b>\$ 834,078,291</b>	

An additional \$243.6 million of funding is anticipated to be budgeted during Fiscal Year 2023. This anticipated funding is not included in the Adopted Budget amount of \$834.1 million because the funding sources either require additional City Council approval or funding sources are more tentative. Staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of funding such as donations, grants, debt financing, developer funding, Development Impact Fees (DIF), and Facilities Benefit Assessments (FBA).

# Capital Improvements Program

The Fiscal Year 2023 Adopted CIP Budget will support various types of projects, as displayed in **Figure 1** below, such as water and sewer facilities, buildings, and transportation projects. Since the allocation of resources are primarily driven by the availability of funds, the distribution of the Adopted CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Adopted CIP Budget and support water and wastewater project types. In addition, 80.2 percent of the CIP budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet and gasoline taxes, which may also fund transportation components of other project types in the right-of-way, such as certain stormwater projects. Landfill, airport, and golf project types are funded by their respective enterprise funds. Parks, stormwater, and other building projects, such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

**Figure 1: Fiscal Year 2023 Adopted Budget by Project Type**



The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments and asset-managing sections, as shown in **Table 2**. The largest funding allocation in the Fiscal Year 2023 Adopted CIP Budget is for the Public Utilities Department's projects, receiving \$683 million, or 81.8 percent, of the Adopted CIP Budget. The next largest portion is for the Transportation Department's projects, with \$55.7 million, or 6.7 percent, of the Adopted CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets.

**Table 2: Multi-Year CIP**

Department	Prior Year	FY 2023 Adopted	Future Years	Total
Airport Management	\$ 5,273,228	\$ 700,000	\$ 5,375,676	\$ 11,348,904
Citywide	36,118,526	1,000,000	681,640,478	718,759,004



# Capital Improvements Program

Department	Prior Year	FY 2023 Adopted	Future Years	Total
Department of Information Technology	14,827,569	6,409,288	-	21,236,857
Environmental Services	52,435,924	9,300,000	14,500,000	76,235,924
Fire-Rescue	62,677,483	2,350,000	105,520,182	170,547,665
General Services	45,617,411	6,245,784	801,485,039	853,348,234
Library	39,201,654	1,500,000	53,748,797	94,450,451
Parks & Recreation	478,769,615	37,768,526	805,094,439	1,321,632,580
Police	12,000,000	-	5,800,000	17,800,000
Public Utilities	3,072,938,196	682,505,622	5,468,979,982	9,224,423,800
Stormwater	184,150,453	28,060,976	1,696,253,341	1,908,464,770
Sustainability & Mobility	12,692,629	2,547,500	2,485,576	17,725,705
Transportation	1,013,132,765	55,690,595	1,731,925,102	2,800,748,462
<b>Grand Total</b>	<b>\$ 5,029,835,451</b>	<b>\$ 834,078,291</b>	<b>\$ 11,372,808,612</b>	<b>\$ 17,236,722,354</b>

The Fiscal Year 2023 Adopted CIP Budget will add \$834.1 million to the City's \$17.24 billion multi-year CIP, which is a \$5.85 billion year-over-year increase from the Fiscal Year 2022 Adopted Budget. The increase is a result of aligning future budget needs with the [Fiscal Year 2023-2027 Five-Year Capital Infrastructure Planning Outlook \(CIP Outlook\)](#). Additionally, City Council previously approved over \$5.03 billion towards projects that are continuing from previous fiscal years. Furthermore, an estimated \$11.37 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all the City's unfunded CIP needs or new projects that may be added in future years.

Priority Scores are given to projects to compare them to other similar projects of the same project type within the CIP Budget. [Council Policy 800-14](#), Prioritizing CIP Projects, outlines the process for scoring and prioritizing projects. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. This policy takes into account the emergency status of a project, the risk to environment, the sustainability of resources, and provides guidelines and procedures to maintain consistency in application across all asset-managing departments by requiring an asset specific scoring methodology using unique operational needs and an objective scoring tool in prioritizing CIP projects. More details regarding the project prioritization process can be found in the Project Prioritization section of Volume III of the Fiscal Year 2023 Adopted Budget.

## Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's residents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

In February 2022, the Engineering & Capital Projects Department released its [Fiscal Year 2023-2027 Five-Year Capital Infrastructure Planning Outlook](#) (CIP Outlook) report. The CIP Outlook presents a comprehensive overview of the City's CIP including current driving factors, reviews of service level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook is released annually and is used as a guide in developing the City's Annual Capital Improvements Program Budget.



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# ADOPTED Budget

FISCAL YEAR **2023**

**VOLUME 1**  
City Agencies

The City of  
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### City Agencies

The detailed Fiscal Year 2023 Budgets for the three City agencies (San Diego Housing Commission, San Diego City Employees' Retirement System, and the San Diego Convention Center Corporation) can be found on their respective web sites. For each of these agencies, the budget development process is not completely integrated with the process for City departments. Notwithstanding, agency staff and City staff collaborate throughout the budget development process for each respective agency.

#### **San Diego Housing Commission (SDHC):**

**Mission:** To provide affordable, safe and quality homes for low- and moderate-income families and individuals in the City of San Diego and to provide opportunities to improve the quality of life for the families that the San Diego Housing Commission serves.

To explore SDHC's budget visit:

<https://www.sdhc.org/wp-content/uploads/2022/07/FY23-BudgetPresentation-City-FINAL.pdf>

#### **San Diego City Employees' Retirement System (SDCERS):**

**Mission:** To deliver accurate and timely benefits to participants and ensure the Trust Fund's safety, integrity, and growth.

To explore SDCERS' budget visit:

[Microsoft PowerPoint - SDCERS FY 2023 Budget Presentation Final](#)

#### **San Diego Convention Center Corporation (SDCCC):**

**Mission:** To generate significant economic benefits for the greater San Diego region by hosting international and national conventions and trade shows in our world-class facility.

To explore SDCCC's budget visit:

<https://www.visitsandiego.com/images/fy23-sdcc-budget.pdf>



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# ADOPTED Budget

FISCAL YEAR **2023**

## VOLUME 1

### Glossary



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## Glossary

**ACCOUNTING PERIOD:** The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

**ACCRUAL BASIS OF ACCOUNTING:** The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

**ACTUARIALLY DETERMINED CONTRIBUTION (ADC):** The annual contribution amount into the San Diego City Employees' Retirement System (SDCERS), as defined by the SDCERS actuary. The ADC is considered a fixed fringe benefit.

**ADOPTED BUDGET:** The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

**AD VALOREM:** In proportion to value, it is commonly applied to a tax imposed on the value of property.

**AMERICANS WITH DISABILITIES ACT (ADA):** Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

**AMERICAN RESCUE PLAN ACT (ARPA) OF 2021:** A federal bill passed on March 11, 2021 to provide additional relief and address the continued impact of COVID-19 on the economy, public health, state and local governments, individuals, and business. The ARP Act includes \$360 billion in total aid to states and local governments for direct and flexible relief.

**ANNUAL COMPREHENSIVE FINANCIAL REPORT:** A report prepared by the Department of Finance that summarizes financial data from the previous fiscal year in a standardized format. The comprehensive annual financial report is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance, and an operating statement that compares revenues with expenditures.

**ANNUALIZATION:** Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

**APPROPRIATION:** A legal authorization to make expenditures and to incur obligations for specific purposes.

**APPROPRIATION ORDINANCE:** The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

**ASSESSED VALUATION:** An official government value placed upon real estate or other property as a basis for levying taxes.

**BALANCE (FUND BALANCE):** Revenues and assets in excess of the expenditure and reserve obligations of a fund at year end.

**BALANCED BUDGET:** The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus available fund balance.

**BEGINNING BALANCE:** The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

# Glossary

**BOND:** A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

**BOND, GENERAL OBLIGATION:** A limited tax bond which is secured by the City's property tax.

**BOND PROCEEDS:** Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

**BOND RATING:** A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor's, Moody's Investor Service, and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk and, together with AA/Aa bonds, comprise high grade bonds. Ratings including "+" or "1" designate the strongest bonds in the rating category. Generally, highly rated bonds result in lower interest rates.

**BUDGET:** Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

**BUDGET CALENDAR:** The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

**BUDGET DELIBERATIONS:** After the completion of public hearings, the City Council reviews and approves the Mayor's Proposed Budget during deliberations.

**BUDGET DOCUMENT:** The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

**BUDGETED PERSONNEL EXPENDITURE SAVINGS:**

Is used as a budgeting tool to allocate resources that are projected to remain unspent to other priority needs. This amount is attributed to a number of items including: vacancies, normal attrition, add-ons, unplanned termination pay and overtime, and variances in all personnel salary groups due to unforeseen circumstances.

**BUSINESS AREA:** A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as a department.

**BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS:** A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

**CALENDAR YEAR (CY):** A 12-month term from January through December.

**CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET:** A financial plan of capital projects and the authorized means of their expenditures over a given period of time.

**CAPITAL IMPROVEMENT PROJECT (CIP):** A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

**CAPITAL EXPENDITURE:** This expenditure category includes purchases of capital equipment, such as furniture, vehicles, large machinery, and other capital items. The Equipment and Vehicle Financing Program is budgeted within this expenditure category.

**CASH BASIS OF ACCOUNTING:** The basis of accounting under which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed. Since payments for goods

# Glossary

and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with Generally Accepted Accounting Principles (GAAP), local governments must use an accrual basis rather than the cash basis of accounting.

**CHARGES FOR CURRENT SERVICES:** This revenue results from user fees for various City services. Library charges, golf course fees, filing fees for planning services, charges for engineering, and reimbursements for fire and police services are included.

**COMMERCIAL PAPER:** Provide a just-in-time borrowing tool to meet the cash flow needs of capital improvement projects. Commercial paper notes are issued on an as-needed basis as capital project spending occurs. The notes have maturities of 270 days or less and hold short term rates of interest. Commercial Paper obligations are ultimately refinanced with long term bonds.

**COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS:** Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

**CONSUMER PRICE INDEX (CPI):** An inflationary indicator that measures the change in the cost of a fixed basket of products and services, including housing, electricity, food, and transportation. CPI is an index of the cost of all goods and services to a typical consumer.

**CONTINUING APPROPRIATIONS:** Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

**CONTRACTUAL SERVICE:** A written agreement or legal instrument whereby the City of San Diego is committed to expend, or does expend, public funds in consideration for work, labor, services, equipment, or any combination of the foregoing.

**CONTRACTS:** This expenditure category consists of contractual agreement expenses for services provided.

**DEBT:** Payment of interest and principal on an obligation resulting from the issuance of bonds.

**DEFERRED CAPITAL:** A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

**DEFERRED RETIREMENT OPTION PLAN (DROP):** A voluntary retirement program whereby members agree to retire from the City of San Diego within a specified period of time, up to a maximum of five years. In exchange, members have access to a lumpsum benefit, in addition to the normal monthly retirement allowance, at retirement.

**DEPARTMENT:** A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

**DISBURSEMENTS:** Funds actually expended.

**DISCRETIONARY FUNDS:** Funds for which there are no restrictions on the use of fees or taxes collected.

**DIVISION:** An organizational component of a department, possibly sub-divided into sections and groups.

**EMERGENCY RESERVE:** This reserve was established for the purpose of sustaining General Fund operations in the case of a public emergency such as a natural disaster or other unforeseen catastrophic event. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council.

**ENCUMBRANCE:** An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released, and the expenditure is recorded for the actual costs.



# Glossary

**ENERGY AND UTILITIES:** This expenditure category includes gas, electrical, water, sewer, telephone, and other utility expenses.

**ENTERPRISE FUNDS:** Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

**ENVIRONMENTAL GROWTH FUND (EGF):** This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

**EQUIPMENT AND VEHICLE FINANCING PROGRAM (EVFP):** A lease-purchase program for vehicle and equipment acquisitions. Lease payments are subject to annual appropriations and are not considered to be debt under the City Charter or the State Constitution.

**ESTIMATED REVENUE AND EXPENSE:** The revenue or expense projected to be received or expended during a specific time period, usually a fiscal year.

**EXCESS FUND BALANCES:** Spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Most commonly a non-recurring source of revenue. Council authorization is necessary to expend these funds.

**EXPENDITURE:** The actual outlay of monies from the City treasury.

**EXPENDITURE CATEGORY:** Expenditure categories are groupings of similar types of expenditures. The City uses nine major expenditure categories: Salary and Wages, Fringe Benefits, Supplies, Contracts, Information Technology, Energy and Utilities, Debt, Capital Expenditures, and Other.

**EXPENSES:** Charges incurred for operations, maintenance, interest, or other charges.

**FEDERAL GRANT FUNDS:** These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

**FINES, FORFEITURES, AND PENALTIES:** Revenue resulting from violations of various City and State laws and from damage to City property.

**FISCAL YEAR (FY):** A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

**FIVE-YEAR FINANCIAL OUTLOOK:** The Five-Year Financial Outlook includes General Fund revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

**FIXED FRINGE:** Fixed fringe costs are annual liabilities the City is obligated to expend regardless of current FTE count or salary amounts. If FTEs or salaries are adjusted either due to reductions, additions, or vacancies, the collection rate for the fixed fringe cost must be adjusted to fully expend the budgeted allocation. Fixed fringe includes: Actuarially Determined Contribution for pension, Other Post-Employment Benefits, Workers' Compensation, Risk Management Administration and Long-Term Disability.

**FLEXIBLE (FLEX) BENEFITS:** An Internal Revenue Service (IRS) qualified cafeteria-style employee benefits program in which employees select their medical insurance coverage and other non-taxable fringe benefits from a list of options provided. Eligible participating employees include one-half, threequarters, or full-time status employees.

**FRANCHISE FEES:** Fees resulting from agreements with private utility companies in exchange for use of the City's rights-of-way.

# Glossary

**FRINGE BENEFITS:** This expenditure category consists of the costs to provide employee benefits. Typical employee benefits include the flexible benefit program, insurance, and retirement. According to the City Charter, fringe benefit expense is not considered a salary or wage expense.

**FULL-TIME EQUIVALENT (FTE):** The decimal equivalent of a part-time position converted to a fulltime basis, i.e., one person working half-time would count as a 0.50 FTE position.

**FUND:** A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

**GANN LIMIT (PROPOSITION 4):** Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

**GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP):** The uniform minimum standards used by State and local governments for financial recording and reporting that have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).

**GENERAL FUND:** The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

**GENERAL FUND RESERVES:** The General Fund Reserve is comprised of the Emergency Reserve and Stability Reserve. The target level for total General Fund Reserves shall be 16.7% of the most recent three-year average of annual audited General Fund operating revenues. The Emergency Reserve shall be set at a target level of 8%, and the Stability Reserve shall be set at a target level of 8.7%.

**GENERAL GOVERNMENT SERVICES BILLING (GGSB):** A standard methodology to allocate expenses for General Fund departments providing support services to non-general fund departments. For example, the allocation of a portion of the expenses for the Department of Finance to the Water Department based on an auditable formula.

**GRANT:** A contribution by a government or other organization to support a particular function.

**GROWTH RATE:** The level at which expenditures and revenues are expected to increase annually.

**HOURLY AND TEMPORARY WAGE POSITIONS:** Hourly and Temporary Wage Positions include seasonal, interns, provisional, and other temporary positions. The funding for these types of positions are allocated according to a zero-based annual review of hourly funding requirements.

**HUMAN CAPITAL MANAGEMENT (HCM):** HCM is a component of the OneSD System used to organize and manage the City's personnel structure and payroll functions.

**INFORMATION TECHNOLOGY (IT):** This expenditure category includes data center, network, procurement and maintenance of hardware, software, telephones, and associated labor.

**INFRASTRUCTURE FUND (CHARTER SECTION 77.1):** This fund was established to expend monies for General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure and is supported specific sources of revenue as outlined in Section 77.1 of City Charter.

**INTEREST AND RENTS:** These revenues result from investment earnings on City funds, parking meters, various franchise agreements, and agreements for use of City land and facilities.

**INTERFUND TRANSFERS:** A transfer of monies between departments/funds for specific purposes as approved by the appropriate authority.

# Glossary

**INTERNAL SERVICE FUND:** A fund created to finance and account for a department's or division's work for other departments. The fund's expenses are repaid from fees or fund transfers from other City departments.

**LEVY:** To impose taxes, special assessments, or charges for the support of City activities.

**LICENSES AND PERMITS:** This revenue category includes revenue raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

**MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS:** Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

**MANDATED PROGRAM:** A requirement by the State or federal government that the City perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

**MISCELLANEOUS REVENUE:** This revenue category consists mainly of refunds and revenue generated from the sale of publications and excess inventory.

**MISSION STATEMENT:** A statement that articulates the purpose of an entity (e.g., City, department, division, or work unit).

**MODIFIED ACCRUAL BASIS OF ACCOUNTING:** Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

**MODIFIED CASH BASIS OF ACCOUNTING:** A plan under which revenues are recognized on the cash basis while expenditures are recognized on the accrual basis; this is sometimes known as Modified Accrual Basis.

**MOTIVE EQUIPMENT ASSIGNMENT AND USAGE:** Costs associated with motor vehicles consist of two charges, assignment and usage. Assignment charges represent an amount to offset the annualized estimated expense for replacing the vehicle at the end of its economic life. Usage charges are fees that offset all operating expenses associated with the equipment class, including maintenance, fuel, tires, and repairs.

**MOTOR VEHICLE LICENSE FEES (MVLFF):** Fees paid to the Department of Motor Vehicles (DMV) at the time of vehicle registration. The fees are levied as a percentage of an automobile's purchase price, subject to depreciation.

**MUNICIPAL STORMWATER PERMIT:** Requires operators that serve populations of 100,000 or greater to implement a stormwater management program as a means to control polluted discharges from the Municipal Separate Storm Sewer System.

**NET TOTAL COMBINED BUDGET:** The City's total budget including operating and capital revenues and expenditures that reflects General Fund, special revenue funds and enterprise funds, less inter-fund transfer activity, for a fiscal year.

**NON-DISCRETIONARY:** Non-discretionary expenditures are generally expense allocation adjustments that are determined outside of the department's direct control and are generally based on prior year expenditure trends. Examples include utilities, insurance, and rent.

**NON-GENERAL FUND:** A fund that is not supported by General Fund dollars. Examples of non-general funds include internal service, special revenue, trust, agency, and enterprise funds.

# Glossary

**NON-PERSONNEL EXPENDITURE (NPE):** Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

**ONESD:** A comprehensive strategy known as SAP Enterprise Resource Planning (ERP). This program changes the way the City does business by integrating enterprise data, information, and business processes into one system. OneSD applications are used citywide.

**ONE-TIME EXPENDITURES AND/OR REVENUES:** Expenditures and/or revenues for one-time projects or services. After the project or service is completed, expenditures and/or revenues are terminated and are not considered part of the budget for the following year.

**OPERATING BUDGET:** Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

**ORDINANCE:** A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

**OTHER FINANCIAL SOURCES AND USES:** Revenue from departmental transfers for reimbursement of services provided to other City funds by General Fund departments, transfers of unused fund balance whose original source was the General Fund, and other inter-departmental transfers.

**OTHER LOCAL TAXES:** Taxes other than property tax, including sales tax, property transfer tax, and transient occupancy tax.

**OTHER POST EMPLOYMENT BENEFITS (OPEB):** Post-employment benefits that a retired employee earns after retirement such as: medical insurance, dental, vision, life insurance and other health benefits.

**PERFORMANCE MEASURE:** An indicator of the results of an action, task, process, activity, function, or work group. Performance measures may be output or outcome-based, the former focused on the amount of work or work product created by the action, task, process, activity, function, or work group being measured and the latter focused on the impact or effectiveness of the action.

**PERFORMANCE MONITORING:** A process that includes tracking and analyzing performance data (e.g., performance measures) to infuse accountability into processes and efforts, monitor successes and compare levels of success with other entities', and support data-based decision making.

**PERSONNEL EXPENDITURE (PE):** Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

**POLICY ISSUES:** The addition, expansion, reduction, or modification of programs that have significant implications/impacts to the City or public.

**PROPERTY TAX:** An ad valorem tax on real property, based upon the value of the property. In accordance with Proposition 13, secured property is taxed at the rate of 1 percent of assessed valuation, plus a rate sufficient to generate revenue necessary to pay for voter-approved indebtedness.

**PROPERTY TRANSFER TAX:** A tax imposed whenever the ownership of real property changes.

**PROPOSED BUDGET:** The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council by April 15 each year.

**PUBLIC BUDGET FORMULATION (PBF):** The City's budgeting system used in the preparation of the City's proposed and annual budgets. It is a web-based application that records proposed expenditures and revenues for all City Departments and programs.

# Glossary

**PUBLIC LIABILITY CLAIMS FUND:** A program from which the City pays claims arising from real or alleged acts on the part of the City, including claims for bodily injury, property damage, inverse condemnation, false arrest, and errors and omissions.

**RECOGNIZED EMPLOYEE ORGANIZATIONS:** These employee organizations represent employees to protect and further their rights and interests. The six recognized employee organizations include: Local 145, Police Officers Association (POA), Local 911, Local 127, Deputy City Attorneys Association (DCAA), and the Municipal Employees Association (MEA).

**REDISTRIBUTION:** Process where departments request to redistribute their non-personnel expenditures and revenue budgets within or across divisions to reflect the way the expenses are incurred, and revenues are collected.

**REGIONAL WATER QUALITY CONTROL BOARD:** A regulatory board that has a responsibility for protecting the water quality, bays and estuaries, rivers and streams, and the coastline.

**REIMBURSEMENT:** Fees received as payment for the provision of specific municipal services.

**REQUEST FOR PROPOSAL (RFP):** A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

**RESERVE:** An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

**RESOLUTION:** Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

**REVENUE:** Funds received from various sources and treated as income to finance expenditures.

**REVENUE AND EXPENSE (R&E) STATEMENT:** The revenue and expense statement reflect financial information of a fiscal and accounting entity including revenues, expenditures, reserves, and balances.

**REVENUE CATEGORIES:** The major categories of revenue are: property tax; sales tax; transient occupancy tax; franchise fees; property transfer tax; safety sales tax; motor vehicle license fees; licenses and permits; fines, forfeitures, and penalties; revenue from money and property; interest earnings; revenue from other agencies; charges for current services; other financial sources and uses; and other revenue.

**REVENUE FROM MONEY AND PROPERTY:** This revenue category consists of revenue from money which includes interest earnings and dividends, and revenue from property which includes revenue from rents and concessions.

**REVENUE FROM OTHER AGENCIES:** This category includes revenues from federal grants, State grants and allocations, and reimbursement from the Unified Port District for services provided.

**SALARY AND BENEFIT ADJUSTMENT:** Adjustments to reflect negotiated salaries and benefits, changes to average salaries, and other salary and benefit compensation.

**SALARIES AND WAGES:** This expenditure category includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of San Diego Charter, fringe benefit expense is not considered a salary or wage expense.

**SAN DIEGO CITY EMPLOYEES' RETIREMENT SYSTEM (SDCERS):** The retirement system for City of San Diego, Unified Port District, and San Diego County Regional Airport Authority employees.

# Glossary

**SCHEDULES:** The schedules provide a summary of revenues, expenditures, and positions for the operating budgets of all departments and budgeted funds and reflect the funding sources and spending areas of the Capital Improvements Program. The schedules also summarize the City's total combined budget.

**STATE SENATE BILL (SB) 1383:** A bill that sets goals to reduce disposal of organic waste in landfills and edible food by establishing methane reduction targets.

**SERVICE LEVEL AGREEMENT (SLA):** A service level agreement is a contract used between City departments that define the relationship between two parties: the service provider and the client department.

**SPECIAL DISTRICT:** A designated geographic area established to provide a specialized service usually petitioned for by the residents and approved by the Mayor and City Council (e.g., Open Space Maintenance).

**SPECIAL REVENUE FUNDS:** These funds account for revenues received that have specific purposes for which they can be used.

**STABILITY RESERVE:** This reserve was established to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. This reserve may be used as a source of one-time funding for critical capital or operating needs. Recommendations to appropriate from the Stability Reserve are brought forward by the Mayor and require approval by a majority of the City Council.

**STATEMENT OF WORK (SOW):** A document that defines the areas of work and performance standards on which external bids will be requested. The SOW will be performance-based and will specify desired outputs, performance levels, and outcomes. The SOW focuses on what should be done rather than on how it is currently done and must provide the information necessary for proposal teams (internal to the City and external) to develop an approach and cost for providing the service.

**STRATEGIC GOALS:** Broad, multi-year areas of priority and focus.

**STRATEGIC OBJECTIVES:** Attainable, mid-term achievements that help to accomplish strategic goals.

**STRATEGIC, TACTICAL, AND DEPARTMENTAL PLANS:** Plans developed to define the strategy or direction of an organization. The City's Strategic Plan provides a guiding vision for the City while tactical or departmental plans provide strategy or direction for a department, division, or work unit that is very tangible and specific, delineating implementation processes.

**STRONG MAYOR FORM OF GOVERNANCE:** The City's system of government changed on January 1, 2006 from a City Manager form to a Strong Mayor form; this change was made permanent by City voters in June 2010. Under the Strong Mayor system, the Mayor is the City's Chief Executive Officer, similar to the Governor or the President. The City Council is the legislative body, providing checks and balances to the Mayor's new authority.

**SUPPLIES:** This expenditure category consists of materials, supplies, and other services.

**SUPPLEMENTAL POSITIONS:** Supplemental positions are any positions not included in a department's budgeted staffing and FTE count.

**TARGET(S):** Anticipated and/or desired level of performance. Targets are intended to support resourcing decisions.

**TAX AND REVENUE ANTICIPATION NOTES (TRANS):** Short-term notes issued to finance the City's General Fund interim cash flow requirements in anticipation of the receipt of tax proceeds and other revenues later in the fiscal year.

**TAX RATE ORDINANCE:** This ordinance, annually adopted by the City Council, fixes a rate of taxation for real and personal taxable properties.

# Glossary

**TRANSFERS:** Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

**TRANSIENT OCCUPANCY TAX (TOT):** A tax that is imposed on occupants of hotel and motel rooms in the City of San Diego.

**TRANSIENT OCCUPANCY TAX FUND:** A fund established to receive five cents of the ten and one-half cents of the Transient Occupancy Taxes collected, in accordance with the Municipal Code.

**TRANSPORTATION ALTERNATIVES PROGRAM (TAP):** A benefits program that incentivizes and encourages City employees and volunteers to utilize mass transit and van pools as their primary mode of transportation to and from work.

**UNFUNDED ACTUARIAL ACCRUED LIABILITY (UAAL):** A liability generally representing the difference between the present value of all benefits estimated to be payable to plan members as a result of their service through the valuation date and the actuarial value of plan assets available to pay those benefits. This amount changes over time as a result of changes in accrued benefits, pay levels, rates of return on investments, changes in actuarial assumptions, and changes in the demographics of the employee base.

**USER FEE:** A charge for services provided by the City to residents and businesses.

**VARIABLE FRINGE:** Variable fringe costs are driven by actual payroll activity and are affected by reductions, additions, and vacancies. Savings can be achieved if reductions in salaries or FTEs occur. Variable fringes include but are not limited to Supplemental Savings Pension Plan (SPSP), Medicare, Retirement Offset Savings, Employee Offset Contributions, and Flexible Benefits.

**VISION STATEMENT:** A statement that articulates the desired future state of an entity (e.g., City, department, division, or work unit).

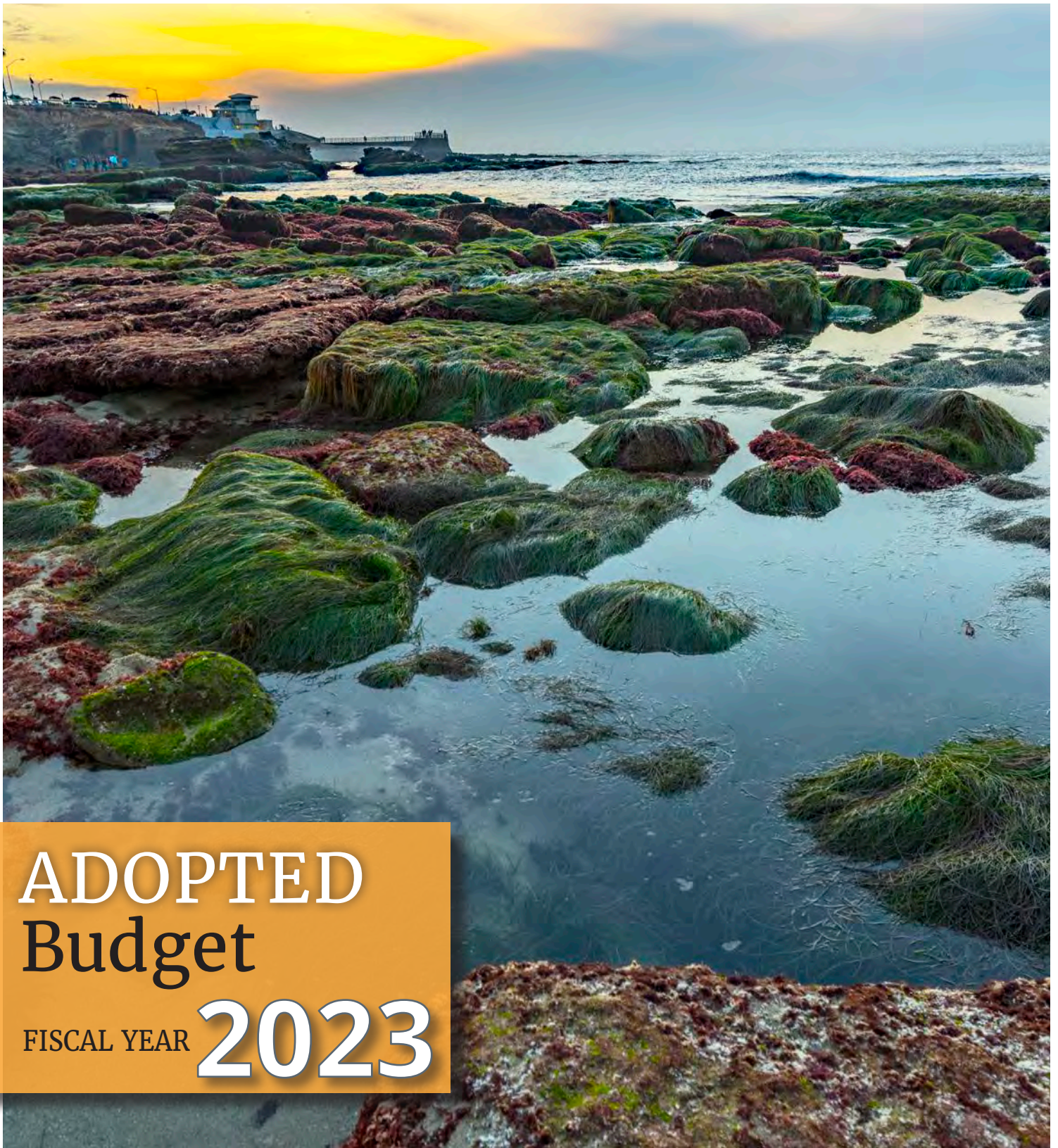
**WATER INFRASTRUCTURE FINANCE AND INNOVATION ACT (WIFIA):** A federal credit program administered by the Environmental Protection Agency for eligible water, wastewater, and stormwater infrastructure projects.

**WORKERS' COMPENSATION:** State Workers' Compensation law that ensures that employees who are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and provide benefits for workers and (their dependents) who suffer work-related accidents or illnesses.

**ZERO-BASED BUDGETING:** Method of budgeting in which all expenses must be justified in complete detail starting from zero base.

**ZOOLOGICAL EXHIBITS FUND:** This fund was established to expend monies exclusively for the maintenance of zoological exhibits in Balboa Park and is financed from a fixed property tax levy authorized by Section 77A of the City Charter.





# ADOPTED Budget

FISCAL YEAR **2023**

**VOLUME 1**  
Appendix



MAYOR TODD GLORIA



HOUSING • PROTECT & ENRICH • INFRASTRUCTURE • SUSTAINABILITY • PROSPERITY





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## Appendix

### **Fiscal Year 2023 Changes in Full-Time Equivalent (FTE) Positions**

**ATTACHMENT A**

Information reflecting changes in FTE positions from the Fiscal Year 2023 Adopted Budget by fund and department.

### **Fiscal Year 2023-2027 Five-Year Financial Outlook**

**ATTACHMENT B**

A report that guides long-range fiscal planning and serves as the framework for the development of the Fiscal Year 2023 Adopted Budget.

<https://www.sandiego.gov/sites/default/files/fy-2023-2027-five-year-financial-outlook-and-attachments-general-fund.pdf>

### **Fiscal Year 2023 Council Budget Priorities**

**ATTACHMENT C**

City Council budget priorities for Fiscal Year 2023.

[https://www.sandiego.gov/sites/default/files/22-01\\_fy23\\_city\\_council\\_budget\\_priorities\\_complete\\_rpt.pdf](https://www.sandiego.gov/sites/default/files/22-01_fy23_city_council_budget_priorities_complete_rpt.pdf)

### **May Revision to the Fiscal Year 2023 Proposed Budget**

**ATTACHMENT D**

A document that presents the Mayor's recommended revisions to the Fiscal Year 2023 Proposed Budget.

[https://www.sandiego.gov/sites/default/files/fy2023\\_may\\_revision\\_report\\_final.pdf](https://www.sandiego.gov/sites/default/files/fy2023_may_revision_report_final.pdf)

### **Fiscal Year 2023 Councilmember Budget Modification Memoranda**

**ATTACHMENT E**

Office of the Independent Budget Analyst, Report Number 22-14, dated June 8, 2022.

[https://www.sandiego.gov/sites/default/files/22-14\\_fy23\\_council\\_budget\\_modification\\_memoranda\\_complete\\_rpt.pdf](https://www.sandiego.gov/sites/default/files/22-14_fy23_council_budget_modification_memoranda_complete_rpt.pdf)

### **Recommended City Council Modifications to the Mayor's Proposed Fiscal Year 2023 Budget and Review of the May Revision**

**ATTACHMENT F**

Office of the Independent Budget Analyst, Report Number 22-15, dated June 8, 2022.

[https://www.sandiego.gov/sites/default/files/22-15\\_iba\\_recommended\\_fy23\\_budget\\_mods\\_review\\_may\\_revision\\_complete\\_rpt.pdf](https://www.sandiego.gov/sites/default/files/22-15_iba_recommended_fy23_budget_mods_review_may_revision_complete_rpt.pdf)

### **Resolution R-314153**

**ATTACHMENT G**

Resolution of the Council of City of San Diego

[https://docs.sandiego.gov/council\\_reso\\_ordinance/rao2022/R-314153.pdf](https://docs.sandiego.gov/council_reso_ordinance/rao2022/R-314153.pdf)

### **Proposed Fiscal Year 2023 Statement of Budgetary Principals**

**ATTACHMENT H**

Office of the Independent Budget Analyst, Report Number 22-18, dated July 7, 2022.

[https://www.sandiego.gov/sites/default/files/22-18\\_fy23\\_statement\\_of\\_budgetary\\_principles.pdf](https://www.sandiego.gov/sites/default/files/22-18_fy23_statement_of_budgetary_principles.pdf)

# Appendix

## **Appropriation Ordinance O-21476**

## **ATTACHMENT I**

An ordinance adopting the annual budget for Fiscal Year 2023 and appropriating the necessary money to operate the City of San Diego for said fiscal year on June 30, 2022.

[https://docs.sandiego.gov/council\\_reso\\_ordinance/rao2022/O-21476.pdf](https://docs.sandiego.gov/council_reso_ordinance/rao2022/O-21476.pdf)



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# Attachment A

**Table 1** below reflects the changes in Full-time Equivalent (FTE) positions in the General Fund from the Fiscal Year 2022 Adopted Budget to Fiscal Year 2023 Adopted Budget by department. Descriptions of these changes in positions immediately follow.

**Table 1: General Fund FTE Changes by Department**

Department	FY22 Adopted Budget	FY23 Adopted Budget	FTE Change
City Attorney	389.73	403.73	14.00
City Auditor	22.00	22.00	-
City Clerk	47.32	50.32	3.00
City Treasurer	114.00	123.00	9.00
Commission on Police Practices	7.00	11.50	4.50
Communications	36.00	38.00	2.00
Compliance	16.00	34.00	18.00
Council Administration	19.00	14.00	(5.00)
Council District 1	10.00	15.00	5.00
Council District 2	10.00	15.00	5.00
Council District 3	10.00	15.00	5.00
Council District 4	10.00	15.00	5.00
Council District 5	10.00	15.00	5.00
Council District 6	10.00	15.00	5.00
Council District 7	10.00	15.00	5.00
Council District 8	10.00	15.00	5.00
Council District 9	10.00	15.00	5.00
Debt Management	17.00	17.00	-
Department of Finance	110.00	116.00	6.00
Development Services	73.00	91.50	18.50
Economic Development	56.00	55.00	(1.00)
Environmental Services	190.73	295.20	104.47
Ethics Commission	6.00	6.00	-
Fire-Rescue	1,354.00	1,362.00	8.00
General Services	-	-	-
General Services: Facilities Services	174.50	177.50	3.00
Government Affairs	7.00	7.00	-
Homelessness Strategies & Solutions	12.00	15.00	3.00
Human Resources	34.00	44.00	10.00
Library	404.20	469.10	64.90
Mobility	18.00	-	(18.00)
Neighborhood Services	-	-	-
Office of Boards & Commissions	5.00	5.00	-
Office of Emergency Services	19.98	20.33	0.35
Office of the Assistant COO	-	-	-
Office of the Chief Financial Officer	-	-	-
Office of the Chief Operating Officer	14.00	18.00	4.00
Office of the IBA	10.00	11.00	1.00
Office of the Mayor	20.00	23.00	3.00
Parks & Recreation	923.74	1,037.88	114.14
Performance & Analytics	15.00	17.00	2.00
Personnel	71.99	84.99	13.00
Planning	51.75	59.75	8.00
Police	2,634.14	2,664.14	30.00
Public Utilities	-	-	-
Public Works & Utilities	-	-	-
Race & Equity	3.00	7.00	4.00
Purchasing & Contracting	43.00	63.00	20.00
Real Estate & Airport Management	28.00	39.00	11.00
Smart & Sustainable Communities	-	-	-
Stormwater	252.25	295.00	42.75
Sustainability & Mobility	5.00	32.75	27.75
Transportation	436.70	471.70	35.00
<b>Total General Fund FTE Changes</b>	<b>7,731.03</b>	<b>8,336.39</b>	<b>605.36</b>

# Attachment A

## General Fund FTE Changes

### City Attorney: 14.00 FTE Increase

1.00 Addition of 1.00 Assistant for Community Outreach to support the Family Justice Center.

1.00 Addition of 1.00 Deputy City Attorney to provide legal assistance to the Department of Real Estate and Airport Management.

1.00 Addition of 1.00 Paralegal to support the Civil Litigation Division.

1.00 Addition of 1.00 Deputy City Attorney to support the Public Finance Unit for Economic Development matters.

1.00 Addition of 1.00 Deputy City Attorney to support housing and homelessness matters.

1.00 Addition of 1.00 Deputy City Attorney to support the Gun Violence Retraining Orders (GVRO) training grant.

2.00 Addition of 2.00 Victim Services Coordinators to support the Family Justice Center.

3.00 Addition of 2.00 Deputy City Attorneys and 1.00 Program Manager to support the Conservancy and Treatment Unit.

3.00 Addition of 1.00 Deputy City Attorney, 1.00 City Attorney Investigator, and 1.00 Legal Secretary 2 to support the enforcement of the Short-Term Rental Ordinance.

### City Clerk: 3.00 FTE Increase

3.00 Addition of 1.00 Program Manager and 2.00 Senior Management Analysts to support the City of San Diego's Records Management Program.

### City Council: 40.00 FTE Increase

(8.00) Reduction of 8.00 Committee Consultants from the Council Administration Department that will be allocated to the City Council Districts.

3.00 Addition of 3.00 FTE positions to support the Council Administration Department with administering all City Committees meetings and committees.

45.00 Addition of 45.00 Council Representative 1s to support the Council Council Districts.

### City Treasurer: 9.00 FTE Increase

1.00 Addition of 1.00 Program Manager to support the Delinquent Accounts Program as part of the succession planning proposal.

3.00 Addition of 3.00 Accountant 3s to support Cannabis Business Tax compliance.

5.00 Addition of 5.00 FTE positions to support the Short-Term Residential Occupancy Program implementation as mandated by Ordinance O-21305.

### Communications: 2.00 FTE Increase

1.00 Addition of 1.00 Program Coordinator to support citywide marketing and promotional advertising services.

1.00 Addition of 1.00 Program Manager to support the implementation of the citywide Translation and Interpretation Services Program.

**Compliance: 18.00 FTE Increase**

1.00 Addition of 1.00 Deputy Director to support day-to-day department operations.

1.00 Transfer of 1.00 Associate Management Analyst from the Purchasing and Contracting Department to the Compliance Department.

2.00 Addition of 1.00 Senior Management Analyst and 1.00 Administrative Aide 2 to provide administrative support to the department.

14.00 Transfer of 14.00 FTE positions from the Engineering & Capital Projects Department to the Compliance Department.

**Department of Finance: 6.00 FTE Increase**

2.00 Addition of 3.00 FTE positions and the reduction of 1.00 Assistant Department Director to support various citywide efforts including CIP and systems, and to align positions with department structure.

2.00 Addition of 1.00 Finance Analyst 3 and 1.00 Finance Analyst 2 to support the City's Governmental Accounting Standards Board (GASB) Statement No. 87 reporting requirements.

2.00 Addition of 2.00 Finance Analyst 2s to support the City's effort in unwinding Proposition B.

**Development Services: 18.50 FTE Increase**

0.50 Funding allocated according to a zero-based annual review of hourly funding requirements.

1.00 Addition of 1.00 Senior Planner to support training and increased administrative hearings due to new enforcement responsibilities in Code Enforcement.

1.00 Addition of 1.00 Program Manager to support zoning complaint response and substandard housing enforcement.

3.00 Addition of 3.00 FTE positions to support an effective and timely response to substandard housing complaints.

5.00 Addition of 5.00 FTE positions to enforce the City's Sidewalk Vending Ordinance.

8.00 Addition of 8.00 FTE positions to support the enforcement of the City's Short-Term Residential Occupancy Ordinance.

**Economic Development: 1.00 FTE Decrease**

(2.00) Reduction of 2.00 Community Development Coordinators in the Economic Development and Business Expansion Attraction & Retention Divisions.

1.00 Addition of 1.00 Senior Management Analyst to support the Successor Agency division.

**Environmental Services: 104.47 FTE Increase**

(8.00) Reduction of 8.00 Code Compliance Officers.

1.00 Addition of 1.00 Code Compliance Supervisor to support the Clean SD Program.

3.00 Addition of 3.00 Environmental Health Inspector 2s to support the Asbestos Lead and Mold Program.



# Attachment A

## General Fund FTE Changes

### Environmental Services: 104.47 FTE Increase (continued)

6.00 Addition of 3.00 Heavy Truck Driver 2s and 3.00 Code Compliance Officers to improve encampment abatement response times and to increase sidewalk sanitation.

12.00 Addition of 12.00 FTE positions to support the enforcement of the Sidewalk Vending Ordinance.

16.00 Addition of 16.00 FTE positions to support organic waste collection and diversion mandated by Senate Bill 1383.

31.30 Transfer of 31.30 FTE positions from the Recycling Fund to the General Fund associated with the Organics Waste Collection Program.

43.17 Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

### General Services-Facilities Services: 3.00 FTE Increase

1.00 Addition of 1.00 Program Coordinator to support the Facilities Enterprise Asset Management Program and the Facilities Work Control Section Preventative Maintenance Program.

2.00 Addition of 1.00 Project Officer 2 and 1.00 Construction Estimator to support the Minor Construction Process and Asset Management Plan for Facilities.

### Fire-Rescue: 8.00 FTE Increase

(3.00) Funding allocated according to a zero-based annual review of hourly funding requirements.

1.00 Addition of 1.00 Fire Captain to serve as the Local 145 President, required by the Local 145 MOU.

1.00 Addition of 1.00 Fire Captain to support the Professional Standards Unit.

2.00 Addition of 2.00 Fire Fighter 2s to support diversity in recruitments.

2.00 Addition of 2.00 Marine Safety Lieutenants to provide the Lifeguard Division with secondary supervision 24 hours per day.

5.00 Addition of 5.00 Lifeguard Sergeants to support all City beaches.

### Homelessness Strategies & Solutions: 3.00 FTE Increase

3.00 Addition of 2.00 Program Coordinators and 1.00 Senior Management Analyst to support Homeless Shelters and Services.

### Human Resources: 10.00 FTE Increase

1.00 Addition of 1.00 Program Coordinator to support the citywide Employee Rewards and Recognition program.

1.00 Addition of 1.00 Program Manager to support all departments by providing guidance and policy advice on labor and employment issues.

4.00 Addition of 1.00 Program Manager, 1.00 Payroll Specialist 1, and 2.00 Assistant Trainer to support the addition of the California for All Grant.

4.00 Addition of 4.00 Program Coordinators to provide an increased level of HR Support all City Departments.

**Library: 64.90 FTE Increase**

(9.15) Funding allocated according to a zero-based annual review of hourly funding requirements.

6.80 Addition of 6.80 net FTE positions to convert hourly positions to address retention and recruitment efforts.

67.25 Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

**Mobility: 18.00 FTE Decrease**

(18.00) Transfer of 18.00 FTE positions associated with the merge of the Sustainability and Mobility Departments into the Sustainability & Mobility Department.

**Office of the Commission on Police Practices: 4.50 FTE Increase**

(0.50) Reduction of 0.50 General Counsel to retain independent legal counsel.

5.00 Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

**Office of Emergency Services: 0.35 FTE Increase**

0.35 Funding allocated according to a zero-based annual review of hourly funding requirements.

**Office of the Chief Operating Officer: 4.00 FTE Increase**

(1.00) Transfer of 1.00 Program Manager from the Office of the Chief Operating Officer to the Office of the Mayor associated to the Office of Immigrant Affairs.

1.00 Addition of 1.00 Program Coordinator to help support the Docket Office.

2.00 Addition of 2.00 Program Coordinators for the purpose of writing grant proposals and coordinating the grant submission process.

2.00 Addition of 1.00 Senior Management Analyst and 1.00 Program Coordinator to support the Office of Child and Youth Success.

**Office of the IBA: 1.00 FTE Increase**

1.00 Addition of 1.00 Budget/Legislative Analyst 1 to support the analysis of housing and homelessness issues.

**Office of the Mayor: 3.00 FTE Increase**

1.00 Transfer of 1.00 Program Manager from the Office of the Chief Operating Officer to the Office of the Mayor associated to the Office of Immigrant Affairs.

2.00 Addition of 1.00 Senior Management Analyst and 1.00 Program Coordinators to support the Office of Immigrant Affairs.

**Parks & Recreation: 114.14 FTE Increase**

(2.87) Funding allocated according to a zero-based annual review of hourly funding requirements.

0.22 Addition of 0.22 Grounds Maintenance Worker 2 to support the maintenance and operations of the Wagenheim Middle School Joint Use.

0.29 Addition of 0.29 Grounds Maintenance Worker 2 to support the maintenance and operations of the Taft Middle School Joint Use.

0.34 Addition of 0.34 Grounds Maintenance Worker 2 to support the maintenance and operations of the Salk Middle School Joint Use.

0.50 Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operations of the Emerson Elementary School Joint Use.

**Parks & Recreation: 114.14 FTE Increase (continued)**

0.50 Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operations of the Mission Bay Tennis Court Joint Use.

1.00 Addition of 1.00 Program Coordinator to support the Animal Services Program.

3.00 Addition of 1.00 Grounds Maintenance Worker 2, 1.00 Grounds Maintenance Supervisor, and 1.00 Irrigation Specialist to maintain Dusty Rhodes Neighborhood Park and Dog Park.

3.00 Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

3.00 Addition of 3.00 FTE positions to support capacity needs within the department for administrative and field staffing.

4.00 Addition of 4.00 FTEE positions to support the Balboa Park Maintenance Special Projects Unit.

5.00 Addition of 5.00 FTE positions to support recreation programming equity throughout the parks system.

5.10 Conversion of hourly recreational staffing to standard hour positions to enhance employee retention and meet department needs for consistent staffing.

5.55 Reduction of 3.45 FTE hourly positions and the addition of 9.00 FTE positions converted to full-time benefited positions to support all aquatics programs, enhance employee retention, and meet department needs for consistent staffing.

6.00 Addition of 6.00 FTE positions to support the implementation of the Parks Master Plan.

7.50 Addition of 7.50 FTE positions to support recreation contractual program equity and the San Diego Back to Work initiative.

10.00 Addition of 10.00 FTE positions to support the expansion, maintenance, and operations of parks.

16.00 Addition of 16.00 FTE positions to support increased trash collection throughout Regional and Neighborhood Parks.

19.00 Addition of 19.00 FTE positions to support Supplemental positions added in Fiscal Year 2022.

27.00 Addition of 27.00 FTE positions associated with supporting the Sidewalk Vending Ordinance.

**Performance & Analytics: 2.00 FTE Increase**

- 1.00 Addition of 1.00 Program Coordinator to support the expansion of Get It Done services for the Parks and Recreation Department.
- 1.00 Addition of 1.00 Program Coordinator to support the City's Short Term Rental Ordinance (STRO) program.

**Personnel: 13.00 FTE Increase**

- 1.00 Addition of 1.00 Personnel Assistant 2 to support the Certification Section.
- 1.00 Addition of 1.00 Payroll Audit Specialist 2 to assist with the implementation of the City's COVID-19 vaccination mandate.
- 1.00 Addition of 1.00 Associate Personnel Analyst to assist with the workload of the Equal Employment Investigations Office.
- 2.00 Addition of 2.00 Associate Personnel Analysts to support the Exam Management Section.
- 2.00 Addition of 1.00 Supervising Personnel Analyst and 1.00 Associate Personnel Analyst to support the Recruiting Section.
- 6.00 Addition of 6.00 FTE positions to lead and manage the Outstation Section.

**Planning: 8.00 FTE Increase**

- 1.00 Restoration of 1.00 Associate Planner to support environmental planning, policies, and reviews.
- 1.00 Addition of 1.00 Chief Resiliency Officer (Program Manager) to support the implementation of Climate Resilient SD.
- 2.00 Addition of 1.00 Supervising Development Project Manager and 1.00 Associate Planner for California Coastal Commission support.
- 2.00 Addition of 1.00 Senior Planner and 1.00 Associate Planner to support the Equitable Public Engagement Program.
- 2.00 Addition of 1.00 Program Manager and 1.00 Associate Planner to support implementation of the Parks for All of Us initiative.

**Police: 30.00 FTE Increase**

- 3.00 Addition of 2.00 Police Code Compliance Officers and 1.00 Word Processing Operator to support 72-hour parking violation complaints.
- 7.00 Addition of 7.00 FTE positions to support Crime Lab DNA processing.
- 20.00 Addition of 20.00 FTE positions to support the Get It Done Parking Enforcement program.

**Purchasing & Contracting: 20.00 FTE Increase**

- (1.00) Transfer of 1.00 Associate Management Analyst from the Purchasing and Contracting Department to the Compliance Department.
- 2.00 Addition of 1.00 Program Coordinator and 1.00 Administrative Aide 1 to support the Equal Opportunity Contracting program.
- 19.00 Transfer of 19.00 FTE positions from the Engineering & Capital Projects Department to the Purchasing and Contracting Department.

# Attachment A

## General Fund FTE Changes

### Race and Equity: 4.00 FTE Increase

- 2.00 Addition of 2.00 Program Coordinators to develop an equity-driven strategy for city departments and
- 2.00 Addition of 2.00 Program Managers to provide technical assistance and trainings to operationalize equity in all

### Real Estate & Airport Management: 11.00 FTE Increase

- 1.00 Addition of 1.00 Supervising Property Specialist to support property appraisal requests.
- 1.00 Addition of 1.00 Program Manager to provide financial oversight in the department.
- 2.00 Addition of 2.00 Property Agents to support property acquisition and disposition.
- 2.00 Addition of 2.00 Property Agents to support the City's office space portfolio.
- 5.00 Addition of 5.00 Property Agents to support lease administration and address backlog of property holdovers, rent reviews, and inspections.

### Stormwater: 42.75 FTE Increase

(3.25) Funding allocated according to a zero-based annual review of hourly funding requirements.

- 1.00 Addition of 1.00 Program Manager to support education and outreach programs.
- 10.00 Addition of 10.00 FTE positions to expand street sweeping, sweep bike paths, and add posted routes to comply with the Municipal Stormwater Permit.
- 15.00 Addition of 15.00 FTE positions to address Capital Improvements Program projects to meet regulatory requirements and address backlog of failed storm drain pipes.
- 20.00 Addition of 20.00 FTE positions to support pump station repairs and automation to comply with the Municipal Stormwater Permit.

### Sustainability & Mobility: 27.75 FTE Increase

- 1.00 Addition of 1.00 Senior Planner to support the development of new community parking districts.
- 3.75 Funding allocated according to a zero-based annual review of hourly funding requirements.
- 5.00 Addition of 1.00 Associate Management Analyst, 1.00 Associate Planner, 1.00 Administrative Aide 2, 1.00 Senior Planner, and 1.00 Geographic Info Systems Analyst 3 to support the implementation and monitoring of the City's Climate Action Plan.
- 18.00 Transfer of 18.00 FTE positions associated with the merge of the Sustainability and Mobility Departments into the Sustainability & Mobility Department.

### Transportation: 35.00 FTE Increase

- 1.00 Addition of 1.00 Assistant Deputy Director to oversee the asset management and engineering functions of Street Division.
- 1.00 Addition of 1.00 Payroll Supervisor to support department payroll operations.
- 1.00 Addition of 1.00 Program Manager to lead the hiring, training, safety, discipline, and rewards programs.
- 2.00 Addition of 2.00 Safety Officers to support department-wide safety, light duty, and injury prevention programs.

**Transportation: 35.00 FTE Increase (continued)**

2.00 Addition of 2.00 FTE positions to provide support for as-needed and emergency maintenance of trees Citywide and provide oversight in support of the City's Climate Action Plan.

3.00 Addition of 3.00 FTE positions to provide compliance, administrative and technical Geographic Information System support for the Code Compliance program.

3.00 Addition of 3.00 FTE positions to manage grant applications, invoicing, reconciliations, and reporting.

3.00 Addition of 3.00 FTE positions to replace aging traffic signal cabinets citywide.

3.00 Addition of 3.00 FTE positions to support the replacement of traffic signal loops citywide.

4.00 Addition of 4.00 FTE positions to increase public works dispatch support.

6.00 Addition of 6.00 FTE positions to address graffiti complaints within the right-of-way.

6.00 Addition of 6.00 FTE positions to provide sidewalk replacement and repair services.

# Attachment A

**Table 2** below reflects the changes in Full-time Equivalent (FTE) positions in the Non-General Fund from the Fiscal Year 2022 Adopted Budget to Fiscal Year 2023 Adopted Budget by department. Descriptions of these changes in positions immediately follow.

**Table 2: Non-General Funds FTE Changes by Department**

Fund	FY 2022 Adopted Budget	FY 2023 Adopted Budget	FTE Change
Airports Fund	23.00	24.00	1.00
Central Stores Fund	20.00	21.00	1.00
City Employee's Retirement System Fund	51.00	51.00	-
Community Equity Fund (CEF)		-	-
Concourse and Parking Garages Operating Fund	2.00	2.00	-
Development Services Fund	562.00	655.35	93.35
Energy Conservation Program Fund	26.00	27.25	1.25
Engineering & Capital Projects Fund	825.50	822.50	(3.00)
Facilities Financing Fund	18.00	19.00	1.00
Fire/Emergency Medical Services Transport Program Fund	15.00	18.00	3.00
Fleet Operations Operating Fund	206.25	225.25	19.00
General Plan Maintenance Fund		-	-
GIS Fund	14.00	14.00	-
Golf Course Fund	105.83	112.42	6.59
Information Technology Fund	44.00	44.00	-
Junior Lifeguard Program Fund	1.00	1.00	-
Local Enforcement Agency Fund	5.00	5.50	0.50
Los Penasquitos Canyon Preserve Fund	2.00	2.00	-
Maintenance Assessment District (MAD) Management Fund	24.50	24.50	-
Metropolitan Sewer Utility Fund	502.35	512.92	10.57
Municipal Sewer Revenue Fund	424.48	432.68	8.20
OneSD Support Fund	30.00	30.00	-
Parking Meter Operations Fund	12.00	10.00	(2.00)
PETCO Park Fund	1.00	1.00	-
Publishing Services Fund	8.00	8.00	-
Recycling Fund	113.73	87.43	(26.30)
Refuse Disposal Fund	151.63	174.63	23.00
Risk Management Administration Fund	79.23	87.23	8.00
Transient Occupancy Tax Fund	13.00	13.00	-
Underground Surcharge Fund	22.16	22.16	-
Water Utility Operating Fund	864.67	947.59	82.92
Wireless Communications Technology Fund	45.35	45.35	-
<b>Total Non-General Fund FTE Changes</b>	<b>4,212.68</b>	<b>4,440.76</b>	<b>228.08</b>



**Airports Fund: 1.00 FTE Increase**

1.00 Addition of 1.00 Grounds Maintenance Worker 2 to support Brown Field Airport.

**Central Stores Fund: 1.00 FTE Increase**

1.00 Addition of 1.00 Program Manager in Central Stores to support the expansion of services.

**Development Services Fund: 93.35 FTE Increase**

1.00 Addition of 1.00 Program Coordinator to support the call center and oversee customer service policies and procedures.

1.00 Addition of 1.00 Program Manager to manage the inspection process for all right-of-way issued permits.

1.00 Addition of 1.00 Program Coordinator to support small businesses with obtaining construction permits.

2.00 Addition of 2.00 Plan Review Specialist 3s to support the Short Term Residential Occupancy Program.

2.00 Addition of 2.00 FTE positions to support the Urban Division.

5.35 Funding allocated according to a zero-based annual review of hourly funding requirements.

37.00 Addition of 37.00 FTE positions to support 5G/Telecommunication, Subdivisions, private grading, and City reimbursement projects.

44.00 Addition of 44.00 FTE positions to support the Housing Program.

**Energy Conservation Program Fund: 1.25 FTE Increase**

(0.75) Funding allocated according to a zero-based annual review of hourly funding requirements.

1.00 Addition of 1.00 Program Coordinator to support the implementation and maintenance of the City's Climate Action Plan.

1.00 Addition of 1.00 Program Coordinator to oversee energy franchise administration, energy cooperation agreement activities, and Public Power Feasibility Study.

**Engineering & Capital Projects Fund: 3.00 FTE Decrease**

(19.00) Transfer of 19.00 FTE position from the Engineering & Capital Projects Department to the Purchasing and Contracting Department.

(14.00) Transfer of 14.00 FTE positions from the Engineering & Capital Projects Department to the Compliance Department.

1.00 Addition of 1.00 Assistant Director to oversee the Architectural Engineering and Parks, Program and Project Development, and Transportation and Utility Engineering Divisions.

1.00 Addition of 1.00 Assistant Director to oversee the Project Management Office and Business Operations and Employee Services Divisions.

1.00 Addition of 1.00 Supervising Management Analyst to convert the currently filled supplemental position to a permanent, budgeted position.

## **Attachment A      Non-General Fund FTE Changes**

### **Engineering & Capital Projects Fund: 3.00 FTE Decrease (continued)**

1.00 Addition of 1.00 Associate Planner to perform Quality Assurance and Quality Control and ensure compliance with permit and environmental requirements during construction.

1.00 Addition of 1.00 Deputy Director to serve as the city's registered land surveyor.

1.00 Addition of 1.00 Training Supervisor to assist in developing a comprehensive training program for the department.

2.00 Addition of 2.00 Customer Service Supervisors to respond to increased information requests from the public.

2.00 Addition of 1.00 Senior Management Analyst and 1.00 Associate Management Analyst to support the new grants section.

2.00 Addition of 1.00 Senior Civil Engineer and 1.00 Associate Civil Engineer to support design-build projects.

3.00 Addition of 1.00 Deputy Director, 1.00 Assistant Deputy Director, and 1.00 Geographic Information Systems Analyst to establish the Project Management Office Division.

3.00 Addition of 1.00 Associate Civil Engineer and 2.00 Assistant Civil Engineers to support the need for additional oversight for future storm drain projects.

12.00 Addition of 12.00 FTE positions in the new Strategic Capital Projects Department to support the Pure Water program, general project development, and support services.

### **Facilities Financing Fund: 1.00 FTE Increase**

1.00 Addition of 1.00 Supervising Management Analyst to support the rebuild of the Development Impact Fee program.

### **Fire/Emergency Medical Services Transport Program Fund: 3.00 FTE Increase**

1.00 Addition of 1.00 Administrative Aide 2 to support the Emergency Medical Services Division.

2.00 Addition of 2.00 Paramedic 2s to support the expansion of the Community Paramedic Program.

### **Fleet Operations Operating Fund: 19.00 FTE Increase**

1.00 Addition of 1.00 Program Manager to support the Electrical Vehicle program as mandated by the State of California - California Air Resources Board.

1.00 Addition of 1.00 Safety Officer to support the Safety Section.

2.00 Addition of 1.00 Training Supervisor and 1.00 Assistant Trainer to support the Training Program as mandated by the State of California - California Air Resources Board

15.00 Addition of 15.00 FTE positions to support SB 1383 efforts in the Environmental Services Department.

### **Golf Course Fund: 6.59 FTE Increase**

(0.41) Funding allocated according to a zero-based annual review of hourly funding requirements.

6.00 Addition of 6.00 FTE positions to support the demands for turf maintenance with the increased activity on the golf courses.

1.00 Addition of 1.00 Golf Operations Assistant associated with the conversion of hourly staff to benefitted position

**Local Enforcement Agency Fund: 0.50 FTE Increase**

(1.00) Reduction of 1.00 Program Manager to support zoning complaint response and substandard housing enforcement.

0.50 Funding allocated according to a zero-based annual review of hourly funding requirements.

1.00 Addition of 1.00 Hazardous Material Program Manager to manage and ensure the City's compliance with all State mandated solid waste requirements

**Metropolitan Sewer Utility Fund: 10.57 FTE Increase**

(1.99) Funding allocated according to a zero-based annual review of hourly funding requirements.

(1.86) Adjustment reflects reallocation of funds associated with the reorganization of water and wastewater operations to better align with the department's goals and objectives.

(0.05) Transfer of 0.05 FTE positions from the Metropolitan Sewer Utility Fund to the Municipal Sewer Fund.

0.30 Addition of 0.30 Assistant to the Director to oversee special projects that promote customer service, coordinate response to city wide processes, and support success.

0.35 Addition of 0.35 Program Manager to review financial implementations of the Enterprise Asset Management system and coordinate enhancements.

0.35 Addition of 0.35 Assistant Deputy Director to oversee Sewer Utility Finances, interagency billing and auditing, and the Pure Water Capital Project.

0.36 Addition of 0.36 Assistant Civil Engineer to ensure proper service protection and service connections for domestic, irrigation, fire suppression, and recycled water services.

0.38 Addition of 0.38 Associate Civil Engineer for the planning, pre-Design, and management of Pure Water Phase 2.

0.44 Addition of 0.22 Geographic Information Systems Analyst 2 and 0.22 Geographic Information Systems Analyst 3 to provide advanced Geographic Information System analysis for the department.

1.00 Addition of 1.00 Power Plant Superintendent to manage the Energy Production Program.

5.00 Addition of 2.00 Senior Wastewater Plant Operators and 3.00 Wastewater Plant Operators to assist with the plant expansion and maintenance efforts.

6.29 Addition of 6.29 FTE positions to assist with regulatory requirements and preventative maintenance tasks.

**Municipal Sewer Revenue Fund: 8.20 FTE Increase**

(9.83) Adjustment reflects reallocation of funds associated with the reorganization of water and wastewater operations to better align with the department's goals and objectives.

(5.02) Funding allocated according to a zero-based annual review of hourly funding requirements.

(0.06) Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

0.03 Transfer of 0.03 FTE position from the Metropolitan Sewer Utility Fund to the Municipal Sewer Fund.

0.20 Addition of 0.20 Program Manager to review financial implementations of the Enterprise Asset Management system and coordinate enhancements.

0.20 Addition of 0.20 Assistant Deputy Director to oversee Sewer Utility Finances, interagency billing and auditing, and the Pure Water Capital Project.

0.23 Addition of 0.23 Assistant to the Director to oversee special projects that promote customer service, coordinate response to city wide processes, and support success.

# Attachment A

## Non-General Fund FTE Changes

### Municipal Sewer Revenue Fund: 8.20 FTE Increase (continued)

- 0.64 Addition of 0.32 Geographic Information Systems Analyst 2 and 0.32 Geographic Information Systems Analyst 3 to provide advanced Geographic Information System analysis for the department.
- 2.00 Addition of 1.00 Water Utility Worker and 1.00 Utility Worker 1 to support the manhole crew in the right-of-way section.
- 3.00 Addition of 1.00 Water Utility Supervisor, 1.00 Water Utility Worker, and 1.00 Utility Worker 1 to create a sewer line closed-circuit television crew to mitigate and prevent sanitary sewer spills.
- 3.60 Addition of 3.60 Field Representatives to support critical operational needs.
- 3.71 Addition of 0.23 Assistant Deputy Director, 1.00 Supervising Wastewater Pretreatment Inspector, 2.00 Wastewater Pretreatment Inspectors 3s, 0.25 Associate Chemist, and 0.23 Assistant Chemist to assist with regulatory requirements and preventative maintenance tasks.
- 4.00 Addition of 1.00 Equipment Operator 1, 2.00 Water Utility Workers, and 1.00 Utility Worker 1 to assist with the main cleaning section.
- 5.50 Addition of 5.50 FTE positions to support the department's customer success efforts.

### Parking Meter Operations Fund: 2.00 FTE Decrease

- (2.00) Reduction of 2.00 Parking Meter Technicians within the Parking Meter Operations Program.

### Recycling Fund: 26.30 FTE Decrease

- (31.30) Transfer of 31.30 FTE positions from the Recycling Fund to the General Fund associated with the Organics Waste Collection Program.
- 2.00 Addition of 2.00 Utility Worker 1s to support a public mattress recycling drop-off location adjacent to the Miramar Landfill.
- 3.00 Addition of 3.00 FTE positions to support organic waste collection and diversion of organic materials as mandated by Senate Bill 1383.

### Refuse Disposal Fund: 23.00 FTE Increase

- 1.00 Addition of 1.00 Account Clerk to support accounts and revenue billing for Miramar Landfill.
- 7.00 Addition of 6.00 Disposal Site Representatives and 1.00 Senior Disposal Site Representative for fee collection at the Miramar Landfill.
- 15.00 Addition of 15.00 FTE positions to support processing of organic waste collection and diversion of organic materials as mandated by Senate Bill 1383.

### Risk Management Administration Fund: 8.00 FTE Increase

- 1.00 Addition of 1.00 Payroll Specialist 1 to support department payroll operations.
- 1.00 Addition of 1.00 Supervising Claims Representative-Liability to support the Public Liability and Loss Recovery Division.
- 1.00 Addition of 1.00 Supervising Workers' Compensation Claims Representative to support the Workers' Compensation Division.
- 2.00 Addition of 2.00 Program Coordinators to support the Loss Control Division.
- 3.00 Addition of 1.00 Employee Benefits Administrator and 2.00 Employee Benefits Specialist 2s to support the Employee Benefits Division.

**Water Utility Operating Fund: 82.92 FTE Increase**

0.02 Transfer of 0.02 FTE positions and expenditures from the Metropolitan Sewer Utility Fund to the Municipal Sewer Fund.

0.45 Addition of 0.45 Program Manager to review existing financial implementations of the Department's Enterprise Asset Management system and prepare a plan for enhancements.

0.45 Addition of 0.45 Assistant Deputy Director to oversee Sewer Utility Finances, including interagency billing and auditing and the Pure Water Capital Project.

0.47 Addition of 0.47 Assistant to the Director to oversee special projects that promote customer service, coordinate response to city wide processes, and support success.

0.62 Addition of 0.62 Associate Civil Engineer and non-personnel expenditures for the planning, pre-Design, and management of Pure Water Phase 2.

0.64 Addition of 0.64 Assistant Civil Engineer to serve as a second-level supervisor to ensure proper service protection and service connections for domestic, irrigation, fire suppression, and recycled water services.

0.92 Addition of 0.46 Geographic Information Systems Analyst 2 and 0.46 Geographic Information Systems Analyst 3 to provide advanced Geographic Information System analysis for the department.

1.76 Funding allocated according to a zero-based annual review of hourly funding requirements.

2.00 Addition of 1.00 Water System Technician 4 and 1.00 Water System Technician Supervisor to oversee crews and increase review of contractor work.

7.00 Addition of 7.00 FTE positions to support the operations and maintenance functions for potable water.

7.00 Addition of 7.00 FTE positions to assist with regulatory requirements and preventative maintenance tasks.

7.50 Addition of 7.50 FTE positions to support the department's customer success efforts.

8.40 Addition of 8.40 FTE positions to support critical operational needs.

11.69 Adjustment reflects reallocation of funds associated with the reorganization of water and wastewater operations to better align with the department's goals and objectives.

15.00 Addition of 15.00 FTE positions for regulatory requirements and maintenance for various treatment plants.

19.00 Addition of 19.00 FTE positions to operate and maintain Pure Water facilities.



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# ADOPTED Budget

FISCAL YEAR **2023**

**VOLUME 2**

Department Detail



MAYOR TODD GLORIA



HOUSING • PROTECT & ENRICH • INFRASTRUCTURE • SUSTAINABILITY • PROSPERITY





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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of San Diego  
California**

For the Fiscal Year Beginning

**July 01, 2021**

*Christopher P. Morill*

**Executive Director**

## Budget Awards









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# Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget consists of appropriations based on estimated revenues and expenditures developed during the six to ten-month period preceding the start of each fiscal year. Those estimated revenues and expenditures rely on economic and financial assumptions that the City develops for budgetary purposes based on then-available information. The City updates its estimated revenues and expenditures during the course of a fiscal year as economic and financial conditions develop, which often differ from those estimated at the time the annual budget was originally established. At times, these differences are material. As such, the annual budget may be modified by the Mayor and City Council during the course of the fiscal year

The annual budget is not prepared, nor is it suitable, for the purpose of an investor understanding the forward-looking financial condition of the City or for making any investment decision in any bonds issued by the City or secured by any City revenues. Further, the economic and financial assumptions the City presents in the annual budget have been prepared for budgetary purposes, which assumptions may differ materially from those that the City would use to communicate financial projections to investors. The City files official statements for bond offerings, audited financial statements, annual comprehensive financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB.



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# Mayor's Budget Message



## Mayor's Message – Fiscal Year 2023 Budget

Dear San Diegans:

I am proud to present the Fiscal Year 2023 Adopted Budget, which builds on our continuing recovery from the pandemic while investing in enhancements to services and infrastructure that will improve quality-of-life for our residents for decades to come.

Last year, we invested millions in federal and State relief dollars to jumpstart San Diego's economic recovery by providing aid to small businesses and help to our most vulnerable residents. This helped carry us through the worst effects of the COVID-19 pandemic. As the City's major revenues continue to recover, we are strategically using an additional \$148 million in federal relief dollars to ensure City employees can continue to provide the vital services residents deserve while prioritizing investments in areas where the needs are greatest.

This has put us in a position to where, as a City, we are ready to rebuild – ready to rebuild decades-old infrastructure that has historically been neglected and invest in housing and homelessness solutions that work, ready to rebuild our workforce and deliver high-quality services to every neighborhood and ready to do the hard work of implementing our climate action initiatives.

I made a promise during my 2022 State of the City address to deliver infrastructure improvements faster and more equitably across San Diego. To do that, we need to expand the capacity of our City's workforce to deliver critical capital projects that benefit San Diego communities. This budget makes significant investments that will allow us to fix sidewalks in 600 additional locations per year and install curb ramps based on the highest Americans with Disability Act (ADA) priority list. To improve traffic flow, we are funding a new, reconfigured traffic-management center to allow operation for 12 hours per day and additional capacity for event management. A new traffic loop replacement crew will replace 250 traffic sensors per year to ensure traffic flows seamlessly through signals and intersections, limiting vehicle idling, while a new traffic-signal technician crew will be able to replace approximately 160 aging signal cabinets and service-meter pedestals annually, with a goal of replacing all 1,600 locations over a 10-year period.

While we are making significant investments in new infrastructure, we cannot ignore the maintenance and upkeep of our existing assets. This budget includes more than \$6 million for existing City facilities to repair or replace roofs, heating, ventilation, air-conditioning, elevators and parking lots, and to expand facilities. We are adding in-house staff and infrastructure investments for critical pump maintenance and repair to ensure communities

# Mayor's Budget Message

and major transportation routes are protected from floods. The budget also includes additional support for the City's graffiti abatement efforts within the right-of-way.

Additionally, addressing housing and homelessness are a top priority of my administration and of this City Council. In the last 12 months, there have been 1,518 housing opportunities created through vouchers, permanent supportive housing, rapid rehousing and other housing interventions to end and prevent homelessness. As we make progress on the housing front, I am laser-focused on expanding our shelter capacity to get more unsheltered San Diegans off the streets and connected to housing and services, with a focus on creating more mental health services in our shelters. This budget continues to leverage federal and state funding while adding \$25.2 million in General Fund dollars to accelerate the City Action Plan on homelessness goal of adding 500 shelter beds for single adults, youth and families, to lease and improve additional sites to expand congregate and non-congregate shelter bed capacity, to create a Safe Camping Pilot Program for vulnerable seniors, and additional dedicated homeless outreach efforts in downtown and the urban core. The budget also continues to fund the Coordinated Street Outreach Program, sending out a team of caseworkers to neighborhoods across the City to help people off the streets.

For San Diego to be a global leader on climate action, we must look at all possible ways to combat the climate crisis. The City of San Diego's new Climate Action Plan (CAP), approved by the City's Environment Committee on June 30, 2022, establishes a community-wide goal of net zero by 2035, committing San Diego to an accelerated trajectory for greenhouse gas reductions.

The budget funds key positions that will implement the CAP and pays for experts to assist with the development of the Mobility Action Plan, the Zero Gas Emissions Vehicle Strategy and the Building Decarbonization Strategy. It also includes the addition of a Chief Resiliency Officer, responsible for implementation of the Climate Resilient SD initiative, a plan to prepare our communities for the impacts of climate change. The City is also making major investments to decrease the amount of organic waste sent to the landfill, which reduces the production of greenhouse gas emissions and produces compost to improve soil quality. The Budget adds to the investments made last fiscal year to meet new state requirements, including the deployment of 285,000 green waste containers and kitchen pails, route-optimization hardware and software, and an education and outreach campaign to ensure San Diego residents understand these new waste-reduction requirements. This program is a crucial part of meeting our updated climate goal of achieving net zero emissions by 2035.

Our beautiful beaches and waterways rely on the City's stormwater system to remain clean, safe and healthy. Rainfall that enters storm drains is not treated, and runoff collects pollutants from properties and streets and carries them into our waterways. This year, the City secured more than \$359 million in low-interest federal loans, which, together with local and state matching funds, will allow for major investments in this area. To execute these improvements, the Budget ramps up the engineering team responsible for the CIP

## Mayor's Budget Message

stormwater program to meet regulatory milestones and address the backlog of failed storm drainpipes -- an average of \$120 million per year of CIP projects must be designed and implemented over the next five years. The Budget also provides for 6,000 miles of additional street sweeping to prevent contaminants from reaching our beaches and waterways.

As part of my commitment to build more homes that San Diegans can actually afford, we have launched the "Homes for All of Us" initiative, which seeks to address the housing crisis by making it easier to create new homes throughout the city by streamlining regulatory measures like building affordable and middle-income homes on City-owned sites and implementing a recently passed state law allowing the split of a single-family lot into two and permitting up to two new homes on each lot. Beyond these regulatory streamlining measures, we plan to facilitate citywide housing production by reducing the amount of time it takes to permit new units. For this reason, this budget adds staff capacity for the City's Development Services Department to process permits that result in net new housing units. The desired increase for home production annually in the City is three-fold, from 5,000 to 15,000 units per year to solve the City's housing crisis based on the City's Regional Housing Needs Assessment. These new positions are cost-recoverable and will enable the City to focus a subset of permit technicians, reviewers and supervisors to permit only projects that deliver net new homes.

We are making strategic additions in public safety to improve response times to residents' safety and quality-of-life priorities, including raises for Police Officers and lateral incentive programs to address staffing needs. We are adding two squads to allow coverage for seven days a week of parking enforcement, improved response times to resident notifications and more consistent coverage throughout the City. The budget also includes additional staff to allow the Police Department to reduce response times to 72-hour parking complaints from the current 45-60 days down to six. We also are increasing overtime to better reflect the needs of the department to address increases in violent crime. Lastly, we are continuing the No Shots Fired Program, an intervention and prevention program that seeks to reduce violence through strategic partnerships with faith leaders and developing exit strategies from gang culture to reduce gang violence in communities of concern.

We also have a goal to improve public spaces for residents and visitors alike. That's why the City and its dedicated partners in Balboa Park have been working together to upgrade and enhance many of the physical spaces in the park. This budget restores a crew specifically dedicated to upkeep and maintain Balboa Park, focusing on general repairs, litter removal and overall beautification of this treasured destination. The budget also includes additional resources for enhanced restroom cleaning and increased trash collection throughout the City's parks as well as enhanced security at 20 parks and recreation facilities and Mission Bay Park. Additional staff is also included in the budget to support the Do Your Homework @ the Library Program which provides homework help and other services at 18 library locations.

# Mayor's Budget Message

We are also investing in the personnel that perform important city services and seeking to address key vacancies. After nearly a decade of stagnant salaries, the City's employee compensation is not competitive with other agencies throughout the region. This has resulted in the City's inability to fill positions that provide basic services like road repair, trash pickup and public safety. Building on modest gains over the last fiscal year, this budget continues to address this challenge with compensation increases to better align salaries with the current employment market. It also restores retirement benefits to make them comparable to those offered by most government agencies in California. We are also deploying an approach used successfully to fill vacancies in our Library Department last year to fill Parks and Recreation positions with chronically high vacancy levels. By converting many of our hourly positions responsible for servicing and maintaining our parks from hourly to benefited positions, we expect to fill those positions quickly and retain valuable employees who ensure our parks are clean and well maintained for our residents to enjoy.

## Conclusion

The City continues to recover from the devastating effects of the COVID-19 pandemic with some of our major revenues coming back stronger than expected and others on the path to recovery. I am optimistic that we'll soon see the return of large conventions that generate so much local revenue to fund many of the critical services the City provides. The Fiscal Year 2023 Adopted Budget continues the fiscally responsible, multi-year strategy we developed last year. We are using federal relief funds over three years while the City's major revenues continue to recover. This will allow us to maintain the services that our residents rely on while rebuilding and prioritizing key investments in the areas of infrastructure, clean water, homelessness solutions and housing and climate action. Make no mistake, our city is ready to get back to business and ready to rebuild.

Sincerely,

A handwritten signature in black ink, appearing to read "Todd Gloria".

Todd Gloria  
Mayor



**Todd Gloria**  
Mayor



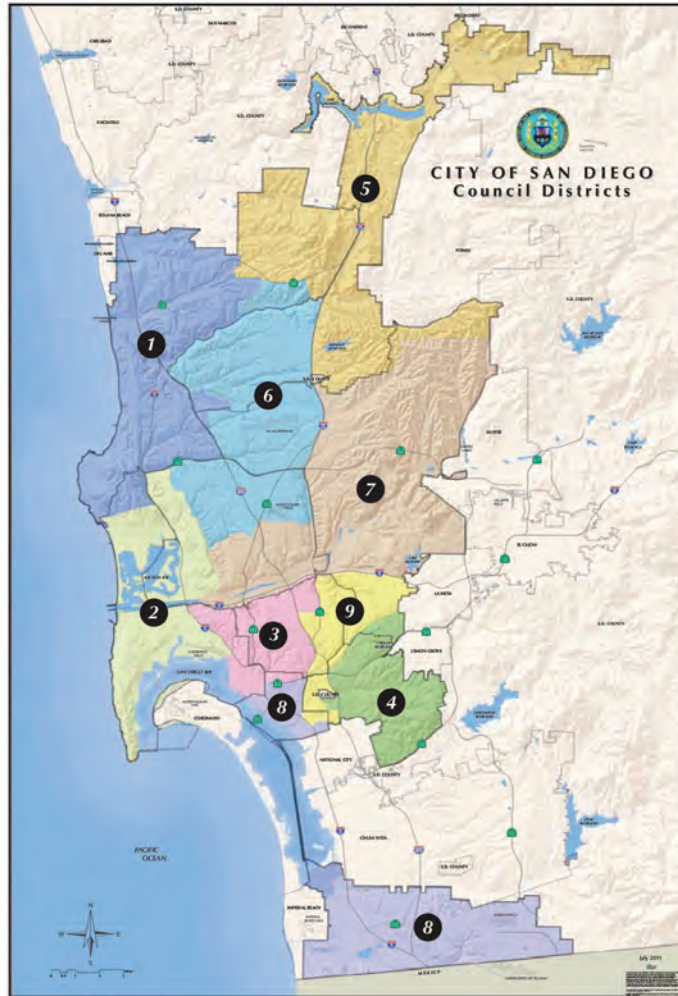
**Joe LaCava**  
Councilmember  
District 1



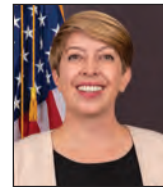
**Jennifer Campbell**  
Councilmember  
District 2



**Stephen Whitburn**  
Councilmember  
District 3



**Monica Montgomery  
Steppe**  
Council President Pro Tem  
District 4



**Marni von Wilpert**  
Councilmember  
District 5



**Chris Cate**  
Councilmember  
District 6



**Raul A. Campillo**  
Councilmember  
District 7



**Vivian Moreno**  
Councilmember  
District 8



**Sean Elo-Rivera**  
Council President  
District 9



**Jay Goldstone**  
Chief Operating Officer

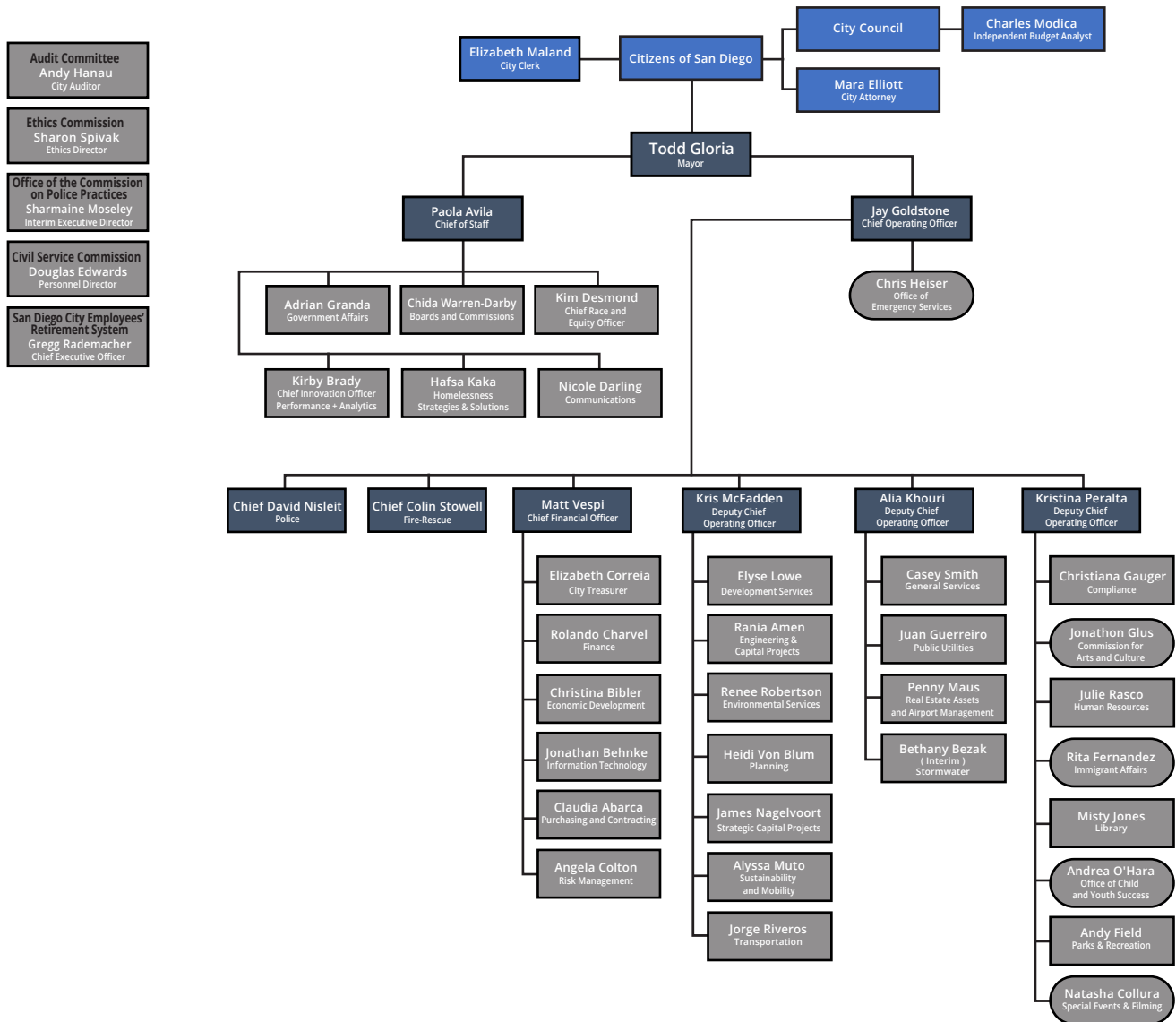


**Mara W. Elliott**  
City Attorney



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# Citywide Organizational Structure (All City Functions)



**KEY:**

Department

Division / Commission /  
Program / Agency

REVISED: 8-2-2022





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## Vision

Opportunity in every neighborhood, excellent service for every San Diegan.

## Mission

Every day we serve our communities to make San Diego not just a fine city, but a great city.

## Priority Areas

- Create Homes for All of Us
- Protect & Enrich Every Neighborhood
- Advance Mobility & Infrastructure
- Champion Sustainability
- Foster Regional Prosperity

# City Strategic Plan

## Operating Principles

### Customer Service

We value our residents, customers, and employees by designing solutions and services that put people first.

### Equity & Inclusion

We value equity by taking intentional action to create equal access to opportunity and resources.

### Empowerment & Engagement

We value a “Culture of Yes” where we empower employees to creatively solve problems and offer solutions.

### Trust & Transparency

We value transparency by using data to make better-informed decisions and build trust with the public.





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# Guide to the Budget

## Introduction

Volume II contains the budget information for City departments and programs. The following sections may be included in the narratives:

- Department Description
- Goals and Objectives
- Key Performance Indicators
- Department Summary
- Department Expenditures
- Department Personnel
- Significant Budget Adjustments
- Expenditures by Category
- Revenues by Category
- Personnel Expenditures
- Revenue and Expense Statement

## Department Description

This section is a brief overview of the department which includes its purpose, mission and vision statements, and the services it provides. This section can be found in the budget narratives contained in Volume II.

## Goals and Objectives

This section lists the goals and objectives that make up the action plan for a department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals.

## Key Performance Indicators

This section lists the key performance indicators chosen by the department. These indicators show the results or outcomes of the department's performance. They help budget readers effectively evaluate City services and enables the City to accurately quantify service levels for all departments.

Target and actual figures for Fiscal Year 2021, target and estimated figures for Fiscal Year 2022, and targets for Fiscal Year 2023 have been included for each performance indicator.

## Department Summary

The Department Summary table summarizes positions, expenditures, and revenue for all funds in the respective department. Grant Funds and Capital Funds are not included in the Department Summary table.

	FY2021		FY2022		FY2023		FY2022-2023
	Actual		Budget		Adopted		Change
FTE Positions (Budgeted)	386.73		389.73		403.73		14.00
Personnel Expenditures	\$ 59,785,578	\$	62,875,251	\$	68,441,444	\$	5,566,193
Non-Personnel Expenditures	3,756,511		5,924,084		6,464,486		540,402
<b>Total Department Expenditures</b>	<b>\$ 63,542,089</b>	<b>\$</b>	<b>68,799,335</b>	<b>\$</b>	<b>74,905,930</b>	<b>\$</b>	<b>6,106,595</b>
<b>Total Department Revenue</b>	<b>\$ 4,124,393</b>	<b>\$</b>	<b>3,910,296</b>	<b>\$</b>	<b>3,748,965</b>	<b>\$</b>	<b>(161,331)</b>

# Guide to the Budget

**Note:** In some instances, the sum of individual expenditure line items may not match the bottom-line totals due to rounding. In addition, the figures displayed in the Fiscal Year 2022 Budget column by revenue and expenditure category may not match the Fiscal Year 2022 Adopted Budget publication due to the reclassification of commitment items between commitment item groups.

## Department Expenditures and Personnel

The Department Expenditures and Department Personnel sections display expenditures and positions by fund and division.

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Division 1	\$ 17,193,473	\$ 18,363,492	\$ 20,452,213	\$ 2,088,721
Division 2	14,437,266	15,804,422	16,420,193	615,771
Division 3	6,041,481	6,591,973	7,373,630	781,657
Division 4	16,638,267	17,660,631	17,252,986	(407,645)
Division 5	861,810	1,029,908	1,695,893	665,985
Division 6	8,369,793	9,348,909	11,711,015	2,362,106
<b>Total</b>	<b>\$ 63,542,089</b>	<b>\$ 68,799,335</b>	<b>\$ 74,905,930</b>	<b>\$ 6,106,595</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Division 1	84.35	83.35	89.35	6.00
Division 2	85.10	86.35	88.35	2.00
Division 3	40.48	39.48	43.48	4.00
Division 4	130.80	134.55	133.55	(1.00)
Division 5	9.00	9.00	13.00	4.00
Division 6	37.00	37.00	36.00	(1.00)
<b>Total</b>	<b>386.73</b>	<b>389.73</b>	<b>403.73</b>	<b>14.00</b>

## Significant Budget Adjustments

The Significant Budget Adjustments section lists key program and personnel changes by fund. Position, expenditures and revenue adjustments are included and impacts of adjustments are described.

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00	\$ 326,383	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Support for Information Technology</b>	0.00	(9,957)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			

# Guide to the Budget

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b>	0.00	(12,957)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>One-Time Additions and Annualizations</b>	0.00	(91,251)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Total</b>	<b>0.00</b>	<b>\$ 212,218</b>	<b>\$ -</b>

## Expenditures by Category

The Expenditures by Category table represents how a department's budget is distributed within major expenditure categories by fund.

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 35,974,769	\$ 36,415,090	\$ 42,959,385	\$ 6,544,295
Fringe Benefits	23,810,809	26,460,161	25,482,059	(978,102)
<b>PERSONNEL SUBTOTAL</b>	59,785,578	62,875,251	68,441,444	5,566,193
<b>NON-PERSONNEL</b>				
Supplies	\$ 186,044	\$ 371,627	\$ 376,913	\$ 5,286
Contracts & Services	1,614,105	2,524,090	2,378,609	(145,481)
Information Technology	1,855,262	2,839,210	3,511,998	672,788
Energy and Utilities	43,562	44,733	46,842	2,109
Other	57,538	141,424	147,124	5,700
Capital Expenditures	-	3,000	3,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	3,756,511	5,924,084	6,464,486	540,402
<b>Total</b>	<b>\$ 63,542,089</b>	<b>\$ 68,799,335</b>	<b>\$ 74,905,930</b>	<b>\$ 6,106,595</b>

## Revenues by Category

The Revenues by Category table displays budgeted revenues by category by fund.

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 3,425,437	\$ 3,448,162	\$ 3,395,465	\$ (52,697)
Fines Forfeitures and Penalties	619,458	300,000	300,000	-
Licenses and Permits	1,804	3,500	3,500	-
Other Revenue	57,401	-	-	-
Rev from Money and Prop	(905)	-	-	-
Rev from Other Agencies	15	158,634	50,000	(108,634)
Transfers In	21,183	-	-	-
<b>Total</b>	<b>\$ 4,124,393</b>	<b>\$ 3,910,296</b>	<b>\$ 3,748,965</b>	<b>\$ (161,331)</b>

## Personnel Expenditures

The Personnel Expenditures section displays the number of budgeted positions, salary amounts by job classification, special assignment pays, and fringe benefits by fund.

# Guide to the Budget

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
21000000	Job Classification 1	1.00	1.00	1.00	\$ 42,047 - 251,127	\$ 209,729
20001233	Job Classification 2	2.00	2.00	2.00	56,929 - 209,339	173,500
20001252	Job Classification 3	1.00	1.00	1.00	71,693 - 271,584	234,780
21000001	Job Classification 4	1.00	1.00	1.00	56,929 - 209,339	148,428
20001135	Job Classification 5	17.00	17.00	17.00	34,070 - 184,017	1,794,340
	Special Assignment Pay 1					41,946
	Special Assignment Pay 2					5,274
<b>FTE, Salaries, and Wages Subtotal</b>		<b>22.00</b>	<b>22.00</b>	<b>22.00</b>	<b>\$</b>	<b>2,607,997</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 11,608	\$ 12,181	\$ 13,082	\$ 901
Flexible Benefits	290,682	298,239	323,733	25,494
Insurance	1,290	-	-	-
Long-Term Disability	9,998	9,266	8,962	(304)
Medicare	32,653	33,506	37,129	3,623
Other Post-Employment Benefits	131,147	128,751	125,158	(3,593)
Retiree Medical Trust	3,564	3,888	4,396	508
Retirement 401 Plan	3,485	3,440	5,763	2,323
Retirement ADC	504,174	592,181	595,421	3,240
Retirement DROP	5,881	6,092	6,397	305
Risk Management Administration	21,623	22,281	25,630	3,349
Supplemental Pension Savings Plan	138,790	154,578	155,869	1,291
Unemployment Insurance	3,385	3,374	3,252	(122)
Workers' Compensation	2,403	13,687	11,019	(2,668)
<b>Fringe Benefits Subtotal</b>	<b>\$ 1,160,681</b>	<b>\$ 1,281,464</b>	<b>\$ 1,315,811</b>	<b>\$ 34,347</b>
<b>Total Personnel Expenditures</b>			<b>\$ 3,923,808</b>	



# Guide to the Budget

## Revenue and Expense Statement

The Revenue and Expense Statement is a financial document that presents revenue, expense, reserve, and fund balance information for each budgeted Non-General Fund in a department. Revenue and Expense Statements are not provided for departments or programs within the General Fund.

Fund 1	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 7,362,146	\$ 13,782,094	\$ 17,032,922
Continuing Appropriation - CIP	10,389,887	11,643,134	8,330,649
Operating Reserve	2,247,600	2,810,720	2,810,720
Pension Stability Reserve	104,079	104,079	104,079
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 20,103,712</b>	<b>\$ 28,340,026</b>	<b>\$ 28,278,370</b>
REVENUE			
Charges for Services	\$ 29,930,902	\$ 20,870,347	\$ 23,470,347
<b>TOTAL REVENUE</b>	<b>\$ 29,930,902</b>	<b>\$ 20,870,347</b>	<b>\$ 23,470,347</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 50,034,614</b>	<b>\$ 49,210,373</b>	<b>\$ 51,748,717</b>
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 412,376	\$ 3,510,000	\$ 2,000,000
<b>TOTAL CIP EXPENSE</b>	<b>\$ 412,376</b>	<b>\$ 3,510,000</b>	<b>\$ 2,000,000</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 4,990,548	\$ 5,347,215	\$ 5,861,596
Fringe Benefits	3,607,307	3,995,384	3,965,834
Supplies	1,518,310	1,830,946	1,975,236
Contracts & Services	7,385,852	6,755,977	7,191,087
Information Technology	277,521	415,027	404,071
Energy and Utilities	2,227,890	2,354,205	2,459,378
Other Expenses	16,502	42,820	42,820
Transfers Out	-	66,088	66,088
Capital Expenditures	-	22,650	22,650
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 20,023,930</b>	<b>\$ 20,830,312</b>	<b>\$ 21,988,760</b>
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 1,258,281	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 1,258,281</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 21,694,587</b>	<b>\$ 24,340,312</b>	<b>\$ 23,988,760</b>
RESERVES			
Continuing Appropriation - CIP	\$ 11,643,134	\$ 11,643,134	\$ 8,330,649
Operating Reserve	2,810,720	2,810,720	2,810,720
Pension Stability Reserve	104,079	104,079	104,079
<b>TOTAL RESERVES</b>	<b>\$ 14,557,933</b>	<b>\$ 14,557,933</b>	<b>\$ 11,245,448</b>
<b>BALANCE</b>	<b>\$ 13,782,093</b>	<b>\$ 10,312,128</b>	<b>\$ 16,514,509</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 50,034,614</b>	<b>\$ 49,210,373</b>	<b>\$ 51,748,717</b>

# Volume II - Department Detail

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## **Capital Outlay Fund**



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### Description

The Capital Outlay Fund was established per Section 77 of Article VII of the City Charter to hold all monies derived from taxation required or needed for capital outlay expenditures, as well as revenue proceeds from the sale of City- owned property. The Capital Outlay Fund is used exclusively for the acquisition, construction, and completion of permanent public improvements. Capital projects benefiting from this fund are typically managed and maintained by asset-owning General Fund departments.



# Capital Outlay Fund

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	17,754,979	4,046,336	4,045,372	(964)
<b>Total Department Expenditures</b>	<b>\$ 17,754,979</b>	<b>\$ 4,046,336</b>	<b>\$ 4,045,372</b>	<b>\$ (964)</b>
<b>Total Department Revenue</b>	<b>\$ 43,362,618</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Capital Outlay Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Capital Outlay Fund	\$ 17,754,979	\$ 4,046,336	\$ 4,045,372	\$ (964)
<b>Total</b>	<b>\$ 17,754,979</b>	<b>\$ 4,046,336</b>	<b>\$ 4,045,372</b>	<b>\$ (964)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b>	0.00	\$ (964)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Total</b>	<b>0.00</b>	<b>\$ (964)</b>	<b>\$ -</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ (832,964)	\$ -	\$ -	-
Transfers Out	18,587,943	4,046,336	4,045,372	(964)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>17,754,979</b>	<b>4,046,336</b>	<b>4,045,372</b>	<b>(964)</b>
<b>Total</b>	<b>\$ 17,754,979</b>	<b>\$ 4,046,336</b>	<b>\$ 4,045,372</b>	<b>\$ (964)</b>

### Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Other Revenue	\$ 43,362,618	\$ -	\$ -	-
<b>Total</b>	<b>\$ 43,362,618</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

# Capital Outlay Fund

## Revenue and Expense Statement (Non-General Fund)

Capital Outlay Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (737,851)	\$ 25,046,785	\$ 20,658,653
Continuing Appropriation - CIP	13,765,073	10,254,734	8,141,201
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 13,027,222</b>	<b>\$ 35,301,520</b>	<b>\$ 28,799,854</b>
REVENUE			
Other Revenue	\$ 43,362,618	\$ -	\$ -
<b>TOTAL REVENUE</b>	<b>\$ 43,362,618</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 56,389,840</b>	<b>\$ 35,301,520</b>	<b>\$ 28,799,854</b>
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 3,333,341	\$ -	\$ 425,000
<b>TOTAL CIP EXPENSE</b>	<b>\$ 3,333,341</b>	<b>\$ -</b>	<b>\$ 425,000</b>
OPERATING EXPENSE			
Contracts	\$ (832,964)	\$ -	\$ -
Transfers Out	18,587,943	4,046,336	4,045,372
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 17,754,979</b>	<b>\$ 4,046,336</b>	<b>\$ 4,045,372</b>
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ -	\$ 4,944,510
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,944,510</b>
<b>TOTAL EXPENSE</b>	<b>\$ 21,088,320</b>	<b>\$ 4,046,336</b>	<b>\$ 9,414,882</b>
RESERVES			
Continuing Appropriation - CIP	\$ 10,254,734	\$ 10,954,734	\$ 3,196,691
<b>TOTAL RESERVES</b>	<b>\$ 10,254,734</b>	<b>\$ 10,954,734</b>	<b>\$ 3,196,691</b>
<b>BALANCE</b>	<b>\$ 25,046,786</b>	<b>\$ 20,300,450</b>	<b>\$ 16,188,281</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 56,389,840</b>	<b>\$ 35,301,520</b>	<b>\$ 28,799,854</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

\*\*\*The FY 2022 budget balance from prior year includes \$24.3 million in restricted fund balance to support anticipated Qualcomm Stadium debt service payments, including payments in FY 2022 and FY 2023.



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**City Attorney**



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### Description

The City Attorney's Office protects the people of San Diego by serving as chief legal counsel to the City of San Diego's elected officials and operational departments; prosecuting and defending civil cases involving the City; and as the City's prosecutor on behalf of the People of the State of California, by holding accountable those who commit crimes against the public health and safety and violate other local and state laws.

The Office is divided into six divisions:

The Civil Advisory Division serves as general counsel to the City of San Diego. This Division advises the City Council, Mayor, and all City departments on all civil matters involving the City, including contracts, personnel matters, and City governance. The Assistant City Attorney for Council Relations and Specialized Services and her team work directly with City Council members and independent departments to accomplish their priorities. The Assistant City Attorney for Mayoral Departments and her team work directly with the Mayor and City department directors on day-to-day operational issues.

The Civil Litigation Division defends and prosecutes more than 200 new civil lawsuits involving the City and its officials and employees each year. Its attorneys hold contractors accountable, protect City assets from frivolous lawsuits, and keep important City projects on track.

The Criminal Division prosecutes criminal misdemeanors and infractions committed within the City's jurisdiction and assists victims of crime in navigating the criminal justice system. Its Gun Violence Response Unit manages the City Attorney's Gun Violence Restraining Order program to prevent predictable gun violence by those who pose a risk to themselves and others.

The Community Justice Division protects the quality of life in our communities by enforcing laws relating to health and safety, substandard housing, nuisance, and zoning. The Division also manages diversion and collaborative courts programs that divert offenders from the criminal justice system into education, treatment, and employment opportunities. These programs include the Community

# City Attorney

Justice Initiative, Prosecution and Law Enforcement Assisted Diversion Services (PLEADS), and the San Diego Misdemeanant At-Risk Track (S.M.A.R.T.) program.

The Administration Division, managed by the City Attorney's General Counsel, is responsible for the Office's personnel management, budgeting, accounting, information technology, recruitment, training, hiring, and contract management, and oversees the Office's Chief Diversity Officer. The Division includes a team of employment and labor attorneys providing advisory services regarding City-wide human resource and collective bargaining matters.

Your Safe Place - A Family Justice Center is a division of the City Attorney's Office that provides free, confidential, and comprehensive services to anyone who has experienced domestic violence, family violence, elder abuse, sexual assault, or sex trafficking. The team at Your Safe Place (YSP) works with dedicated community partners and volunteers to provide services in a judgment-free manner that empowers clients to become survivors and move forward with their lives. YSP's services include personal safety planning, housing support and financial security, protection from gun violence, legal and immigration services, assistance obtaining domestic violence restraining orders, mental health counseling, forensic examinations, sex trafficking-specific services, military advocacy, personalized wardrobes, and overnight essentials.

The City Attorney manages all Assistant City Attorneys, the Chief Ethics and Compliance Officer, the Chief of Staff, and the Chief Deputy City Attorneys who manage the Worker Compensation Section and the Affirmative Civil Enforcement Unit.

## ***The vision is:***

To stay engaged in the lives of San Diegans so that we can prioritize community needs.

## ***The mission is:***

To protect San Diego by keeping our communities healthy and safe, to protect taxpayers by safeguarding limited resources and providing City officials with solid legal advice and day-to-day guidance, and to protect our natural resources, our quality of life and our most vulnerable residents

## Goals and Objectives

***Goal 1: Protect City operations, businesses, and residents by providing timely legal services in response to needs created by the COVID-19 pandemic, through work on City policies, Executive Orders, Emergency Ordinances, and enforcement of health orders.***

- Advise the City on all manner of COVID-19 related issues, including vaccination requirements, access to and new uses for City facilities, citizen access to public meetings, preventing evictions, addressing increases in the population of unhoused residents, delays and non-compliance with contracted services and the delivery of purchased goods, staffing shortages in City departments, laws regulating restaurants and food delivery, and changes in the City's infrastructure and office space needs.
- Work with mayoral departments to hold accountable those who violate health and safety laws, create nuisances, provide substandard housing, and defy zoning laws.

***Goal 2: Secure appropriate staffing levels for the Civil Advisory Division to reflect the legislative and policy priorities of the City Council, Mayor, and City departments.***



# City Attorney

**Goal 3:** *Protect taxpayers by securing appropriate staffing levels for the Civil Litigation Division to defend the City against an expanding volume of increasingly complex lawsuits without reliance on outside counsel.*

**Goal 4:** *Secure appropriate staffing levels for Your Safe Place to address the growing need for services due to COVID-related stressors such as job loss and lockdowns.*

**Goal 5:** *Protect our most vulnerable residents with effective programs that target domestic violence, human trafficking, elder abuse, sex crimes, hate crimes, and gun violence.*

- Expand the success of the office's Gun Violence Response Unit through proactive outreach to communities impacted by gun violence and by capitalizing on partnerships with the U.S. Attorney's Office, the California Legislature, the San Diego Superior Court, and the San Diego Police Department.
- Support victims of domestic violence and human trafficking by increasing victim services programs at Your Safe Place, expanding outreach efforts, and removing service barriers to reach additional vulnerable populations.
- Lead a regional response to situations involving the abuse of elders and dependent adults, including those living in substandard housing or suffering from Alzheimer's Disease and dementia-related conditions.
- Conduct community outreach and explore alternative reporting mechanisms to address the underreporting of hate crimes.

**Goal 6:** *Develop and implement programs to keep people out of the criminal justice system by addressing the root causes of their behavior.*

- Seek compassionate and appropriate solutions and treatment placements for vulnerable individuals whose health and safety are at risk because they cannot care for their personal needs, including food, shelter, and medical services, through referrals to Adult Protective Services, the County's Public Guardian, and the like.
- Offer homeless offenders the opportunity to secure housing, support services, and treatment in lieu of prosecution, fines, and a criminal record.
- Continue to expand the PLEADS program, which diverts people struggling with drug addiction from the criminal justice system and connects them with support services, providing significant cost savings for taxpayers.
- Increase training, community outreach, and public awareness on the issue of substandard housing and nuisance properties while aggressively investigating and holding accountable property owners, managers, and landlords who exploit and prey on vulnerable populations.

# City Attorney

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	386.73	389.73	403.73	14.00
Personnel Expenditures	\$ 59,785,578	\$ 62,875,251	\$ 68,441,444	\$ 5,566,193
Non-Personnel Expenditures	3,756,511	5,924,084	6,464,486	540,402
<b>Total Department Expenditures</b>	<b>\$ 63,542,089</b>	<b>\$ 68,799,335</b>	<b>\$ 74,905,930</b>	<b>\$ 6,106,595</b>
<b>Total Department Revenue</b>	<b>\$ 4,124,393</b>	<b>\$ 3,910,296</b>	<b>\$ 3,748,965</b>	<b>\$ (161,331)</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Civil Advisory	\$ 17,193,473	\$ 18,363,492	\$ 20,452,213	\$ 2,088,721
Civil Litigation	14,437,266	15,804,422	16,420,193	615,771
Community Justice	6,041,481	6,591,973	7,373,630	781,657
Criminal Litigation	16,638,267	17,660,631	17,252,986	(407,645)
Family Justice Center	861,810	1,029,908	1,695,893	665,985
Management/Administration	8,369,793	9,348,909	11,711,015	2,362,106
<b>Total</b>	<b>\$ 63,542,089</b>	<b>\$ 68,799,335</b>	<b>\$ 74,905,930</b>	<b>\$ 6,106,595</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Civil Advisory	84.35	83.35	89.35	6.00
Civil Litigation	85.10	86.35	88.35	2.00
Community Justice	40.48	39.48	43.48	4.00
Criminal Litigation	130.80	134.55	133.55	(1.00)
Family Justice Center	9.00	9.00	13.00	4.00
Management/Administration	37.00	37.00	36.00	(1.00)
<b>Total</b>	<b>386.73</b>	<b>389.73</b>	<b>403.73</b>	<b>14.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Restoration of Citywide Reduction</b>	0.00	\$ 2,368,376	\$ -
Restoration of personnel expenditures associated to citywide reduction in Fiscal Year 2021.			
<b>Salary and Benefit Adjustments</b>	0.00	1,377,230	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for the Conservancy and Treatment Unit</b> Addition of 2.00 Deputy City Attorneys, 1.00 Program Manager, and associated one-time non-personnel expenditures to support the Conservancy and Treatment Unit.	3.00	546,316	-
<b>Family Justice Center Software Maintenance</b> Addition of non-personnel expenditures to maintain systems and upgrade the intake system software in the Family Justice Center.	0.00	471,817	-
<b>Support for the Short-Term Rental Ordinance</b> Addition of 1.00 Deputy City Attorney, 1.00 City Attorney Investigator, 1.00 Legal Secretary 2, and associated non-personnel expenditures to support the enforcement of the Short-Term Rental Ordinance.	3.00	397,065	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	200,971	-
<b>Real Estate Legal Support</b> Addition of 1.00 Deputy City Attorney and associated non-personnel expenditures to provide legal assistance to the Department of Real Estate and Airport Management.	1.00	193,129	-
<b>Support for Economic Development</b> Addition of 1.00 Deputy City Attorney and associated one-time non-personnel expenditures to support the Public Finance Unit for Economic Development matters.	1.00	193,129	-
<b>Support for Housing and Homelessness</b> Addition of 1.00 Deputy City Attorney and associated one-time non-personnel expenditures to support housing and homelessness matters.	1.00	193,129	-
<b>Support for the Gun Violence Restraining Order</b> Addition of 1.00 Deputy City Attorney and associated one-time non-personnel expenditures and revenue to support the Gun Violence Retraining Orders (GVRO) training grant.	1.00	186,225	90,000
<b>Community Outreach for the Family Justice Center</b> Addition of 1.00 Assistant for Community Outreach and associated one-time non-personnel expenditures to support the Family Justice Center.	1.00	157,206	-
<b>Family Justice Center Victim Services Coordinators</b> Addition of 2.00 Victim Services Coordinators and associated one-time non-personnel expenditures and revenue to support the Family Justice Center.	2.00	149,232	37,303
<b>Supplemental Position</b> Addition of 1.00 Paralegal and associated one-time non-personnel expenditures to support the Civil Litigation Division.	1.00	99,504	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	31,786	-

# City Attorney

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b>	0.00	(173,886)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>One-Time Additions and Annualizations</b>	0.00	(284,634)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Revised Recognized Obligation Payment Revenue</b>	0.00	-	(108,634)
Revenue adjustment to reflect revised Recognized Obligation Payment revenue projections.			
<b>Revised Centre City Development Corporation Revenue</b>	0.00	-	(180,000)
Revenue adjustment to reflect revised Centre City Development Corporation revenue projections.			
<b>Total</b>	<b>14.00</b>	<b>\$ 6,106,595</b>	<b>\$ (161,331)</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 35,974,769	\$ 36,415,090	\$ 42,959,385	\$ 6,544,295
Fringe Benefits	23,810,809	26,460,161	25,482,059	(978,102)
<b>PERSONNEL SUBTOTAL</b>	<b>59,785,578</b>	<b>62,875,251</b>	<b>68,441,444</b>	<b>5,566,193</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 186,044	\$ 371,627	\$ 376,913	\$ 5,286
Contracts & Services	1,614,105	2,524,090	2,378,609	(145,481)
Information Technology	1,855,262	2,839,210	3,511,998	672,788
Energy and Utilities	43,562	44,733	46,842	2,109
Other	57,538	141,424	147,124	5,700
Capital Expenditures	-	3,000	3,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>3,756,511</b>	<b>5,924,084</b>	<b>6,464,486</b>	<b>540,402</b>
<b>Total</b>	<b>\$ 63,542,089</b>	<b>\$ 68,799,335</b>	<b>\$ 74,905,930</b>	<b>\$ 6,106,595</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 3,425,437	\$ 3,448,162	\$ 3,395,465	\$ (52,697)
Fines Forfeitures and Penalties	619,458	300,000	300,000	-
Licenses and Permits	1,804	3,500	3,500	-
Other Revenue	57,401	-	-	-
Rev from Money and Prop	(905)	-	-	-
Rev from Other Agencies	15	158,634	50,000	(108,634)
Transfers In	21,183	-	-	-
<b>Total</b>	<b>\$ 4,124,393</b>	<b>\$ 3,910,296</b>	<b>\$ 3,748,965</b>	<b>\$ (161,331)</b>

# City Attorney

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
20000011	Account Clerk	1.00	1.00	1.00	\$ 36,705 -	44,178 \$		42,632
20000012	Administrative Aide 1	2.00	2.00	2.00	45,269 -	54,528		107,147
20001076	Assistant City Attorney	5.00	5.00	5.00	88,489 -	353,387		1,123,500
20001154	Assistant for Community Outreach	1.00	1.00	2.00	34,070 -	184,017		247,805
20000041	Assistant Management Analyst	1.00	1.00	1.00	54,456 -	66,197		66,197
20000050	Assistant Management Analyst	2.00	2.00	2.00	54,456 -	66,197		130,077
20000119	Associate Management Analyst	4.00	4.00	4.00	66,197 -	79,990		264,327
20000171	Auto Messenger 1	2.00	2.00	2.00	32,760 -	36,705		73,410
20001070	City Attorney	1.00	1.00	1.00	225,074 -	225,074		225,074
20000610	City Attorney Investigator	24.00	24.00	25.00	74,819 -	90,530		2,207,093
90000610	City Attorney Investigator	0.90	0.90	0.90	74,819 -	90,530		67,338
20000539	Clerical Assistant 2	18.00	17.00	17.00	36,630 -	44,147		719,693
20001159	Confidential Secretary to the City Attorney	1.00	1.00	1.00	34,070 -	127,867		98,280
20000351	Court Support Clerk 1	15.00	16.00	16.00	38,563 -	46,414		686,046
20000353	Court Support Clerk 2	21.00	21.00	21.00	40,353 -	48,729		995,346
20001117	Deputy City Attorney	161.25	164.25	171.25	74,707 -	223,796		26,076,437
90001117	Deputy City Attorney	0.98	0.98	0.98	74,707 -	223,796		145,558
20001258	Deputy City Attorney - Unrepresented	6.00	6.00	6.00	74,707 -	223,796		1,044,123
20001168	Deputy Director	1.00	1.00	1.00	56,929 -	209,339		191,777
20000924	Executive Assistant	1.00	1.00	1.00	52,792 -	63,852		63,852
20001220	Executive Director	1.00	1.00	1.00	56,929 -	209,339		176,984
20000290	Information Systems Analyst 2	2.00	2.00	2.00	66,845 -	80,773		161,546
20000293	Information Systems Analyst 3	1.00	1.00	1.00	73,375 -	88,725		88,725
20000377	Information Systems Technician	1.00	1.00	1.00	52,652 -	63,447		63,447
90001128	Legal Intern	3.25	3.25	3.25	43,286 -	57,473		140,679
20000587	Legal Secretary 2	34.00	34.00	35.00	64,527 -	78,034		2,544,405
90000587	Legal Secretary 2	0.35	0.35	0.35	64,527 -	78,034		22,584
20000911	Librarian 3	1.00	1.00	1.00	70,866 -	85,994		85,994
20000614	Paralegal	21.00	21.00	22.00	70,540 -	85,097		1,806,587
20000680	Payroll Specialist 2	2.00	2.00	2.00	46,697 -	56,380		95,908
20001141	Principal Assistant to the City Attorney	1.00	1.00	1.00	34,070 -	194,434		145,236
20000747	Principal City Attorney Investigator	1.00	1.00	1.00	90,254 -	109,322		109,322
20000741	Principal Clerk	1.00	1.00	1.00	50,742 -	61,372		61,372
20000380	Principal Legal Secretary	1.00	1.00	1.00	74,645 -	89,965		89,965
20000063	Principal Paralegal	1.00	1.00	1.00	85,622 -	102,995		102,995
20001234	Program Coordinator	3.00	3.00	3.00	34,070 -	167,127		369,948
20001222	Program Manager	3.00	3.00	4.00	56,929 -	209,339		489,510
20000933	Senior City Attorney Investigator	5.00	5.00	5.00	82,010 -	99,400		495,509

# City Attorney

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000935	Senior City Attorney Investigator	1.00	1.00	1.00	82,010 - 99,400	99,400
20000927	Senior Clerk/Typist	9.00	9.00	9.00	43,718 - 52,745	450,504
20000843	Senior Legal Secretary	7.00	7.00	7.00	71,113 - 85,670	596,692
20000015	Senior Management Analyst	1.00	1.00	1.00	72,664 - 87,865	86,547
20000845	Senior Paralegal	5.00	5.00	5.00	77,628 - 93,473	444,976
20000916	Senior Public Information Officer	1.00	1.00	1.00	66,845 - 80,773	80,773
20000970	Supervising Management Analyst	1.00	1.00	1.00	79,751 - 96,633	96,633
20001057	Victim Services Coordinator	7.00	7.00	9.00	45,269 - 54,528	474,563
20000756	Word Processing Operator	3.00	3.00	3.00	38,188 - 45,963	127,992
	Adjust Budget To Approved Levels					(43,767)
	Bilingual - Regular					39,312
	Budgeted Personnel					(2,099,306)
	Expenditure Savings					
	Chief Attorney Pay					241,946
	Lead/Supervising Attorney Pay					77,261
	Master Library Degree					4,300
	Overtime Budgeted					10,512
	Sick Leave - Hourly					1,499
	Vacation Pay In Lieu					643,120
<b>FTE, Salaries, and Wages Subtotal</b>		<b>386.73</b>	<b>389.73</b>	<b>403.73</b>	<b>\$</b>	<b>42,959,385</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 282,380	\$ 305,569	\$ 301,282	\$ (4,287)
Flexible Benefits	5,158,749	5,207,379	5,098,404	(108,975)
Long-Term Disability	164,323	151,873	146,973	(4,900)
Medicare	542,191	546,472	611,892	65,420
Other Post-Employment Benefits	2,366,267	2,233,219	2,139,539	(93,680)
Retiree Medical Trust	49,594	52,328	64,287	11,959
Retirement 401 Plan	35,526	37,406	78,637	41,231
Retirement ADC	12,084,577	14,398,703	13,490,972	(907,731)
Retirement DROP	68,462	78,307	62,670	(15,637)
Risk Management Administration	389,604	386,471	438,331	51,860
Supplemental Pension Savings Plan	2,347,379	2,547,628	2,565,487	17,859
Unemployment Insurance	55,553	55,275	53,332	(1,943)
Workers' Compensation	266,203	459,531	430,253	(29,278)
<b>Fringe Benefits Subtotal</b>	<b>\$ 23,810,809</b>	<b>\$ 26,460,161</b>	<b>\$ 25,482,059</b>	<b>\$ (978,102)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 68,441,444</b>	

**City Auditor**





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### Description

The Office of the City Auditor is an independent office that reports, and is accountable to, the Audit Committee and City Council. The City Auditor conducts performance audits of City departments, offices, and agencies in accordance with government auditing standards.

The audits may assess internal controls over financial reporting and evaluate how well the City complies with applicable laws, rules, and regulations; achieves stated goals and objectives; reports financial and performance information (reliability); efficiently and effectively uses resources; and safeguards and protects assets.

The Office of the City Auditor also administers the City's Fraud Hotline program and performs investigations for all material complaints received related to fraud, waste, and abuse.

#### ***The vision is:***

Building public trust in government through GREATness in our work: GROWTH by owning our own personal and professional development; RESPECT by representing the office with integrity and treating all colleagues with consideration; EFFECTIVENESS by providing timely, objective, and accurate reviews of City programs and achieving solutions wherever problems are found; ACCOUNTABILITY by adhering to government auditing standards and committing to every project; TRUST by working on behalf of the San Diego community and conducting ourselves with high ethics, independence, and objectivity.

#### ***The mission is:***

To advance open and accountable government through accurate, independent, and objective audits and investigations that seek to improve the efficiency, effectiveness, and equity of City government.

# City Auditor

## Goals and Objectives

**Goal 1:** *Increase the economy, efficiency, and effectiveness of City government through audits and their recommendations. To fulfill its mission, the Office reports its independent and impartial reviews, conclusions, and recommendations based on performance audits and attestation engagements conducted. Some audit reports recommend ways to reduce costs or increase revenues. Other audit reports identify opportunities to increase effectiveness, use resources more efficiently, and improve internal controls. An annual audit workplan is prepared and presented to the Audit Committee each fiscal year. The audit workplan targets business processes and programs identified in the annual citywide risk assessment model.*

- The Office will move towards accomplishing this goal by focusing on the following objectives:  
Improve performance of government programs and operations
- Utilize audits to identify opportunities for improved efficiency and the effective use of City resources
- Regularly report the status and encourage implementation of open recommendations

**Goal 2:** *Provide independent, reliable, accurate, and timely information to the Mayor, Audit Committee, City Council, and other stakeholders. The City Auditor intends to provide results of all non-confidential audits to its stakeholders. To this end, the Office intends to provide regular updates to the Audit Committee, as well as copies of all issued audit reports to the Mayor and appropriate City management, members of the City Council and their staff, Audit Committee members, and the residents of San Diego via the City Auditor website.*

- The Office will move towards accomplishing this goal by focusing on the following objective: Provide audit results, including findings and recommendations, to relevant stakeholders

**Goal 3:** *Provide independent, confidential, and reliable investigations of all material allegations of fraud, waste, or abuse that are reported via the City's Fraud Hotline. The Office of the City Auditor will investigate all material complaints received related to fraud, waste, and abuse. The City Auditor will provide a means for City of San Diego employees, vendors, and residents to confidentially report any activity or conduct in which they suspect any instances of fraud, waste, abuse, or violations of laws and regulations that should be investigated.*

- The Office will move towards accomplishing this goal by focusing on the following objective: Provide investigation results, including recommendations for necessary actions to be taken, for all allegations of fraud, waste, abuse, or violations of law and regulations that are found to be substantiated

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Percentage of audit recommendations management agrees to implement	95%	100%	95%	99%	95%
Percentage of audit workplan completed during the fiscal year	90%	67%	90%	84%	90%
Percentage of hotline investigation recommendations management agrees to implement <sup>1</sup>	90%	100%	90%	N/A	90%

<sup>1</sup>. No public hotline investigations issued during this reporting period

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	22.00	22.00	22.00	0.00
Personnel Expenditures	\$ 3,321,812	\$ 3,688,676	\$ 3,923,808	\$ 235,132
Non-Personnel Expenditures	544,363	661,439	638,525	(22,914)
<b>Total Department Expenditures</b>	<b>\$ 3,866,175</b>	<b>\$ 4,350,115</b>	<b>\$ 4,562,333</b>	<b>\$ 212,218</b>
<b>Total Department Revenue</b>	<b>\$ 501</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
City Auditor	\$ 3,866,175	\$ 4,350,115	\$ 4,562,333	\$ 212,218
<b>Total</b>	<b>\$ 3,866,175</b>	<b>\$ 4,350,115</b>	<b>\$ 4,562,333</b>	<b>\$ 212,218</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
City Auditor	22.00	22.00	22.00	0.00
<b>Total</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>	<b>0.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00	\$ 326,383	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Support for Information Technology</b>	0.00	(9,957)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
<b>Non-Discretionary Adjustment</b>	0.00	(12,957)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>One-Time Additions and Annualizations</b>	0.00	(91,251)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Total</b>	<b>0.00</b>	<b>\$ 212,218</b>	<b>\$ -</b>

# City Auditor

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 2,161,130	\$ 2,407,212	\$ 2,607,997	\$ 200,785
Fringe Benefits	1,160,681	1,281,464	1,315,811	34,347
<b>PERSONNEL SUBTOTAL</b>	3,321,812	3,688,676	3,923,808	235,132
<b>NON-PERSONNEL</b>				
Supplies	\$ 4,931	\$ 17,450	\$ 16,780	\$ (670)
Contracts & Services	381,592	469,510	457,223	(12,287)
Information Technology	150,287	167,946	157,989	(9,957)
Energy and Utilities	-	333	333	-
Other	7,552	6,200	6,200	-
<b>NON-PERSONNEL SUBTOTAL</b>	544,363	661,439	638,525	(22,914)
<b>Total</b>	<b>\$ 3,866,175</b>	<b>\$ 4,350,115</b>	<b>\$ 4,562,333</b>	<b>\$ 212,218</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Other Revenue	\$ 501	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 501</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
21000000	Assistant City Auditor	1.00	1.00	1.00	\$ 42,047 - 251,127	\$ 209,729
20001233	Assistant to the Director	2.00	2.00	2.00	56,929 - 209,339	173,500
20001252	City Auditor	1.00	1.00	1.00	71,693 - 271,584	234,780
21000001	Performance Audit Manager	1.00	1.00	1.00	56,929 - 209,339	148,428
20001135	Performance Auditor	17.00	17.00	17.00	34,070 - 184,017	1,794,340
	Termination Pay Annual					41,946
	Leave					
	Vacation Pay In Lieu					5,274
<b>FTE, Salaries, and Wages Subtotal</b>		<b>22.00</b>	<b>22.00</b>	<b>22.00</b>		<b>\$ 2,607,997</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 11,608	\$ 12,181	\$ 13,082	\$ 901
Flexible Benefits	290,682	298,239	323,733	25,494
Insurance	1,290	-	-	-
Long-Term Disability	9,998	9,266	8,962	(304)
Medicare	32,653	33,506	37,129	3,623
Other Post-Employment Benefits	131,147	128,751	125,158	(3,593)
Retiree Medical Trust	3,564	3,888	4,396	508
Retirement 401 Plan	3,485	3,440	5,763	2,323
Retirement ADC	504,174	592,181	595,421	3,240
Retirement DROP	5,881	6,092	6,397	305
Risk Management Administration	21,623	22,281	25,630	3,349
Supplemental Pension Savings Plan	138,790	154,578	155,869	1,291

# City Auditor

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Unemployment Insurance	3,385	3,374	3,252	(122)
Workers' Compensation	2,403	13,687	11,019	(2,668)
<b>Fringe Benefits Subtotal</b>	<b>\$ 1,160,681</b>	<b>\$ 1,281,464</b>	<b>\$ 1,315,811</b>	<b>\$ 34,347</b>
<b>Total Personnel Expenditures</b>			<b>\$ 3,923,808</b>	



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**City Clerk**



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### Description

The 1931 Charter outlined the duties of the City Clerk, and the core functions remain, which include: supporting the legislative body, coordinating municipal elections, serving as the Filing Officer, and managing the City's archives and records management program. Today, the Clerk has built upon these essential services to become a vital access point to local government.

The Clerk has spent almost two decades striving for increased efficiency and embracing continuous improvement. This philosophy has allowed the office to provide the best assistance to its internal and external customers by integrating innovative practices into daily operations. Examples include: the implementation of Records Management templates and signature workflows within Adobe Sign; the creation of an interdepartmental shared drive to streamline the process of accessing legislative meeting files; maximizing access to documents while maintaining file integrity; the creation of an internal webform for City staff to request documents; the use of Get It Done to enable customers to create passport appointments through mobile devices; the creation of a more dynamic Legislative Calendar to consolidate meeting information; and the implementation of a central location for all over-the-counter public services in the lobby of the City Administration Building for easy public access.

During the continued COVID-19 State of Emergency, the Office of the City Clerk has facilitated the evolution of our City Council meetings to a completely virtual environment and now a hybrid environment, offering elected officials, City staff, and members of the public a safe, accessible, and efficient means of conducting and commenting on City business in real-time.

The Clerk continues to implement innovative improvements to the department's business operations. In partnership with Council Administration, Communications Department, Department of Information Technology, Real Estate Assets Department, and Engineering and Capital Projects Department, the Clerk completed an upgrade to the Council Chamber's audio-visual and electronic voting system to improve meeting management and public engagement experience without the use of General Funds.

In addition, the electronic filing system for disclosure documents was updated to a more user-friendly platform for both the filers and public members while creating cost efficiencies. Additionally, in

# City Clerk

collaboration with the Office of Boards and Commissions, an online repository and application system called OnBoard was implemented for the City's Boards and Commissions, allowing the public and the Council to access information in real-time and in a searchable format.

As the City's Elections Official, the City Clerk coordinates the municipal elections. With recent changes to the City Charter and the public's interest in local government involvement, the Clerk's role in municipal elections has become even more critical. In past years, the Office of the City Clerk processed an average of 15-20 candidates and 1-2 petitions. That number increased to over 50 candidates in the last election cycle with a commensurate increase in the number of petitions. Looking ahead, the public's interest is anticipated to grow. The City Clerk is committed to ensuring the department has the resources and staff to meet all legal requirements to keep the process accessible and transparent to the public.

The Clerk's Passport Acceptance Facility has proven to be an enormous success. Since its establishment in 2013, the agency has processed more than 28,000 passport applications. The central location in the lobby of the City Administration Building makes it a valuable resource that is easily accessible and provides an essential service to the residents of San Diego and the region.

The City Clerk has had legal mandates related to Records Management for over 100 years per the 1889 and 1931 Charter. The Records Management Program has been a model nationwide, coordinating the disposition of all City records. As the City continues to enhance internal and external services to the public via new electronic technologies, these emerging technologies have increased the need for an Electronic Records Management System (ERMS)/Trusted Environment to protect and validate the authenticity of official City records. The City Clerk and Department of Information Technology are working collaboratively on a pilot project to create an ERMS/Trusted Environment to effectively comply with ISO standards (International Organization for Standardization), Records Management Policy/Procedures, and California Government Code.

Additionally, the City Clerk's award-winning Archives Access and Preservation Program has allowed for the preservation and digitization of some of the City's most valuable and fragile historical materials, including over 1,000,000 items scanned and uploaded to the City Clerk's Digital Archives. In its ninth year, the Program has been recognized by local historic preservation organizations and the California Records Advisory Board for Archival excellence in long-term preservation and enhanced access to many of the City's rare documents, maps, and historical images. Collections have been expanded to include City Council audio tapes, burial records, silent movies, and the City Clerk's most sought-after collection of San Diego's neighborhoods from the 1970s, the "Street Views." A few notable achievements from the Office of the City Clerk, Archives and Records Management division include the digitization and upload of:

- The remaining 21 years of City Clerk Official Ordinances so that citizens can now complete a seamless search for historical City Ordinances from 1850 to 1970.
- 237 images which captured dam construction from Glass Plate Negatives (1885-1963) and approximately 335 historical images of the City's water infrastructure from 1992 to 1975.

As core services of the department are strengthened and new services are added to enhance transparency, these efforts reflect the commitment of the City Clerk to act as a gateway to local government.

***The vision is:***

To enhance access to local government

***The mission is:***

To provide accurate information and maximize access to municipal government

## Goals and Objectives

***Goal 1: Customer Service: Provide customers with accurate and thorough responses in a courteous, timely, and user-friendly manner.***

- Be a reliable resource for obtaining and preserving information.
- Continue to provide and enhance a central resource center that is easily accessible to the public and City departments.
- Accurately and timely respond to 1,590 records requests while maintaining traceability.
- Respond to Mayoral & Council requests for assistance with Records Management-related matters within 24 hours.
- Upload the Results Summary of the Council meetings and all late-arriving (SB 343) documents within 48 hours of the close of the meeting.
- Make the City Council meeting agendas and supporting materials available to the public five days prior to a regularly scheduled Council meeting and provide email updates of all agenda revisions and updates prior to the start of the Council meetings.

***Goal 2: Functionality: Embrace cutting-edge technology and industry best practices to enhance efficiency, transparency, and accessibility.***

- Continue to expand electronic filing options within the City of San Diego where appropriate.
- Use technology to enhance customer experience.
- Use innovative technology to enhance record-keeping capabilities.
- Provide better search options and expanded content via the Digital Archives for customer interface.
- Provide user-friendly online passport appointment scheduling.

***Goal 3: Legal Requirements: Adhere to state and local mandates and deadlines related to city government.***

- Effectively administer and coordinate municipal elections and citizen petition processes fairly, neutrally, and impartially.
- Comply with Brown Act noticing requirements by making City Council meeting agendas, supporting materials, minutes, late-arriving (SB 343) materials, and Closed Session agendas public and readily available.
- Make supplemental agenda items and supporting materials available to the public at least 72 hours prior to the Council meeting.
- Provide effective maintenance and oversight of the City's Master Record Schedule and Department Retention File Plans to ensure all City business functions and records series are identified and legal codes for retention are cited.
- Provide records management training to departments, Records Coordinators, Council, and Mayoral staff on policies and procedures pertinent to legislative and regulatory compliance of City records. Provide training for Department Directors on the City Archives legal guidelines, policies, and procedures for the proper management of historical records and escalated preservation.

# City Clerk

- Serve as the filing officer to the City's campaign finance disclosure reports, statements of economic interest, municipal lobbyist registrations and reports, and other reports as required by the FPPC.

**Goal 4: *Serving Our City: Facilitate and coordinate specific City legislative-, election- and records-related actions and proceedings professionally and cooperatively.***

- Work collaboratively with City departments, agencies, boards, and commissions to ensure they meet conflict of interest requirements.
- Coordinate the noticing, oath of office, and tracking process for the City's boards and commissions. Coordinate with City departments to ensure official city records are identified for transfer to the Archives and Records Management, Records Center.
- Partner with schools, colleges, retired citizens, graduates, and other organizations to support the Citywide Volunteer Program to provide volunteers with opportunities to assist with various City Clerk Archive projects.
- Assist in facilitating smooth and seamless City Council meetings, which offer maximum public input and participation opportunities.
- Provide reports and information at various Council and Committee meetings on topics related to the Department's core services.
- Seek out access improvements to Council Chambers to maximize participation by all customer groups and minimize any challenges based on language barriers or as identified by the Office of ADA Compliance and Accessibility.

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Percentage of customer service provided with accurate and thorough responses in a courteous, timely, and user-friendly manner <sup>1</sup>	96%	95%	95%	89%	90%
Percentage of cutting-edge technology and industry best practices that enhanced efficiency, transparency, and accessibility	96%	99%	98%	99%	99%
Percentage of legal requirements adhered to including State and local mandates and deadlines relating to city government	100%	100%	100%	100%	100%
Percentage of specific City legislative-, election- and records-related actions and proceedings professionally facilitated and coordinated	100%	100%	100%	100%	100%

1. Public records requests have increased in volume and complexity, requiring significant research to identify and locate documents. This increased complexity, combined with logistical challenges caused by the COVID-19 pandemic and staffing shortages has increased response time. All requesters receive acknowledgement of request either the same day or next business day and are kept apprised of staff efforts to locate and retrieve documents.

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	47.32	47.32	50.32	3.00
Personnel Expenditures	\$ 4,774,448	\$ 5,339,405	\$ 5,781,720	\$ 442,315
Non-Personnel Expenditures	1,134,188	1,414,979	1,169,964	(245,015)
<b>Total Department Expenditures</b>	<b>\$ 5,908,636</b>	<b>\$ 6,754,384</b>	<b>\$ 6,951,684</b>	<b>\$ 197,300</b>
<b>Total Department Revenue</b>	<b>\$ 57,902</b>	<b>\$ 135,582</b>	<b>\$ 158,934</b>	<b>\$ 23,352</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
City Clerk	\$ 2,333,205	\$ 2,647,818	\$ 2,484,174	\$ (163,644)
Elections & Information Services	772,300	805,235	694,743	(110,492)
Legislative Services	1,940,992	2,197,627	2,241,782	44,155
Records Management	862,139	1,103,704	1,530,985	427,281
<b>Total</b>	<b>\$ 5,908,636</b>	<b>\$ 6,754,384</b>	<b>\$ 6,951,684</b>	<b>\$ 197,300</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
City Clerk	6.50	9.50	9.50	0.00
Elections & Information Services	11.50	8.50	8.50	0.00
Legislative Services	18.32	18.32	18.32	0.00
Records Management	11.00	11.00	14.00	3.00
<b>Total</b>	<b>47.32</b>	<b>47.32</b>	<b>50.32</b>	<b>3.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Records Management Program</b>	3.00	\$ 360,777	\$ -
Addition of 1.00 Program Manager and 2.00 Senior Management Analysts to be reclassified to Senior Records Analysts to support the City of San Diego's Records Management Program.			
<b>Salary and Benefit Adjustments</b>	0.00	70,194	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Pay-in-Lieu of Annual Leave Adjustments</b>	0.00	10,292	-
Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.			
<b>Non-Standard Hour Personnel Funding</b>	0.00	1,052	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			



# City Clerk

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(80,984)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(164,031)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	-	50,000
<b>Revised Revenue from New/Revised User Fees</b> Adjustment to reflect anticipated User Fee revenue increase from the implementation of new and/or revised user fees.	0.00	-	23,352
<b>Reduction of Passport Revenue</b> Reduction of one-time revenue associated with the Passport Services Program due to limited services to the public as a result of the COVID-19 State of Emergency.	0.00	-	(50,000)
<b>Total</b>	<b>3.00 \$</b>	<b>197,300 \$</b>	<b>23,352</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 2,559,263	\$ 2,827,617	\$ 3,283,127	\$ 455,510
Fringe Benefits	2,215,185	2,511,788	2,498,593	(13,195)
<b>PERSONNEL SUBTOTAL</b>	<b>4,774,448</b>	<b>5,339,405</b>	<b>5,781,720</b>	<b>442,315</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 27,421	\$ 127,666	\$ 126,326	\$ (1,340)
Contracts & Services	291,568	333,416	310,466	(22,950)
Information Technology	658,450	640,917	559,933	(80,984)
Energy and Utilities	153,149	308,219	168,478	(139,741)
Other	3,600	4,761	4,761	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>1,134,188</b>	<b>1,414,979</b>	<b>1,169,964</b>	<b>(245,015)</b>
<b>Total</b>	<b>\$ 5,908,636</b>	<b>\$ 6,754,384</b>	<b>\$ 6,951,684</b>	<b>\$ 197,300</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 40,615	\$ 123,782	\$ 142,354	\$ 18,572
Fines Forfeitures and Penalties	60	1,000	1,000	-
Licenses and Permits	13,324	10,800	15,580	4,780
Other Revenue	92	-	-	-
Rev from Other Agencies	47	-	-	-
Transfers In	3,763	-	-	-
<b>Total</b>	<b>\$ 57,902</b>	<b>\$ 135,582</b>	<b>\$ 158,934</b>	<b>\$ 23,352</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000012	Administrative Aide 1	1.00	1.00	0.00	\$ 45,269 - 54,528	\$ -
20000024	Administrative Aide 2	4.00	4.00	5.00	52,142 - 62,833	299,808
20000119	Associate Management Analyst	7.00	7.00	7.00	66,197 - 79,990	505,022
20001106	City Clerk	1.00	1.00	1.00	42,047 - 251,127	220,500
90000539	Clerical Assistant 2	0.15	0.15	0.15	36,630 - 44,147	5,495
20000370	Deputy City Clerk 1	17.00	16.00	15.00	38,409 - 46,381	673,150
20000371	Deputy City Clerk 2	4.00	5.00	5.00	44,087 - 53,354	263,221
20001168	Deputy Director	3.00	3.00	3.00	56,929 - 209,339	488,250
20000293	Information Systems Analyst 3	1.00	1.00	1.00	73,375 - 88,725	88,725
20000347	Legislative Recorder 2	4.00	4.00	4.00	50,810 - 61,486	245,944
90000347	Legislative Recorder 2	0.17	0.17	0.17	50,810 - 61,486	8,638
20000172	Payroll Specialist 1	1.00	1.00	1.00	44,646 - 53,732	44,646
20001234	Program Coordinator	1.00	0.00	0.00	34,070 - 167,127	-
20001222	Program Manager	0.00	1.00	2.00	56,929 - 209,339	233,628
20000779	Public Information Specialist	1.00	1.00	1.00	38,409 - 46,381	46,381
20000015	Senior Management Analyst	0.00	0.00	2.00	72,664 - 87,865	145,328
20000950	Stock Clerk	1.00	1.00	2.00	35,024 - 42,270	77,294
20000955	Storekeeper 1	1.00	1.00	1.00	40,339 - 48,380	40,339
	Bilingual - Regular					14,560
	Budgeted Personnel					(158,678)
	Expenditure Savings					
	Overtime Budgeted					10,116
	Vacation Pay In Lieu					30,760
<b>FTE, Salaries, and Wages Subtotal</b>		<b>47.32</b>	<b>47.32</b>	<b>50.32</b>		<b>\$ 3,283,127</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 19,425	\$ 20,684	\$ 23,292	\$ 2,608
Flexible Benefits	538,870	568,788	564,150	(4,638)
Insurance	1,075	-	-	-
Long-Term Disability	11,472	11,085	11,291	206
Medicare	39,556	40,366	47,013	6,647
Other Post-Employment Benefits	270,406	275,895	267,383	(8,512)
Retiree Medical Trust	2,254	2,670	4,066	1,396
Retirement 401 Plan	1,989	2,253	6,511	4,258
Retirement ADC	1,098,573	1,316,191	1,283,903	(32,288)
Retirement DROP	11,813	11,728	7,159	(4,569)
Risk Management Administration	44,513	47,745	54,755	7,010
Supplemental Pension Savings Plan	149,917	169,799	174,764	4,965
Unemployment Insurance	3,874	4,024	4,104	80
Workers' Compensation	21,447	40,560	50,202	9,642
<b>Fringe Benefits Subtotal</b>	<b>\$ 2,215,185</b>	<b>\$ 2,511,788</b>	<b>\$ 2,498,593</b>	<b>\$ (13,195)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 5,781,720</b>	



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**City Council**



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### Description

San Diego City Charter Article XV, Section 270(a):

"The Council shall be composed of nine council members elected by district, and shall be the legislative body of the City."

San Diego City Charter Article III, Section 11:

"All legislative powers of the City shall be vested, subject to the terms of this Charter and of the Constitution of the State of California, in the Council, except such legislative powers as are reserved to the people by the Charter and the Constitution of the State."

The City Council budget is currently comprised of ten unique budgets, one for each of the nine Council districts and one for Council Administration. Each of the Council offices is responsible for managing its respective budget while the Council President is responsible for the Council Administration budget.

#### City Council - District 1

The first Council district includes the communities of Carmel Valley, Del Mar Mesa, La Jolla, Pacific Highlands Ranch, Torrey Hills, Torrey Pines, and University City.

#### City Council - District 2

The second Council district includes the communities of Clairemont, Linda Vista, Midway/North Bay, Mission Bay, Mission Beach, Ocean Beach, Pacific Beach, and Point Loma.

#### City Council - District 3

The third Council district includes the communities of Balboa Park, Bankers Hill/Park West, Downtown, Golden Hill, Hillcrest, Little Italy, Middletown, Mission Hills, Normal Heights, North Park, Old Town, South Park, and University Heights.

# City Council

## City Council - District 4

The fourth Council district includes the communities of Alta Vista, Broadway Heights, Chollas View, Emerald Hills, Encanto, Greater Skyline Hills, Jamacha, Lincoln Park, Lomita Village, North Bay Terraces, O'Farrell, Oak Park, Paradise Hills, Redwood Village, Rolando Park, Skyline Hills, South Bay Terraces, Valencia Park, and Webster.

## City Council - District 5

The fifth Council district includes the communities of Black Mountain Ranch, Carmel Mountain Ranch, Rancho Bernardo, Rancho Encantada-Stonebridge, Rancho Peñasquitos, Sabre Springs, San Pasqual, Scripps Ranch-Miramar Ranch North, and Torrey Highlands.

## City Council - District 6

The sixth Council district includes the communities of Clairemont Mesa, Kearny Mesa, Marine Corps Air Station Miramar (MCAS) Miramar, Mira Mesa, North Clairemont, Rancho Peñasquitos, and Sorrento Valley.

## City Council - District 7

The seventh Council district includes the communities of Allied Gardens, Birdland, Del Cerro, Grantville, Linda Vista, MCAS Miramar, Mission Valley, San Carlos, Serra Mesa, and Tierrasanta.

## City Council - District 8

The eighth Council district includes the communities of Barrio Logan, Egger Highlands, Grant Hill, Logan Heights, Memorial, Nestor, Ocean View Hills, Otay Mesa East, Otay Mesa West, San Ysidro, Shelltown, Sherman Heights, Stockton, and the Tijuana River Valley.

## City Council - District 9

The ninth Council district includes the communities of Alvarado Estates, City Heights College Area, College View Estates, El Cerrito, Kensington, Mount Hope, Mountain View, Rolando, Southcrest, and Talmadge.

## Council Administration

Council Administration functions under the administrative and policy direction of the Council President. It provides general office management for the council offices, including the preparation of budgets, payroll, and personnel benefits, and liaises with other departments and governmental agencies. Council committee consultants provide consultation to nine standing committees of the City Council: Active Transportation & Infrastructure; Audit; Budget & Government Efficiency; Economic Development & Intergovernmental Relations; Environment; Land Use & Housing; Public Safety & Livable Neighborhoods; Rules; COVID-19 Response and Recovery and Select Committee on San Diego Housing Commission Oversight and Reform .

## Community Projects, Programs, and Services

Community Projects, Programs, and Services (CPPS) is a division in each Council office. The funding level for each City Council office's CPPS division is initially determined based on estimated savings achieved from the previous fiscal year-end operating budget. These funds may be expended by each Council office for any government purpose or community benefit in accordance with Council Policy 100-06.

# City Council

***The vision is:***

Serving the people of San Diego by providing support to their elected representatives.

***The mission is:***

To provide excellent support to nine City Council Offices to facilitate their service to San Diego Residents.



# City Council

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	109.37	109.00	149.00	40.00
Personnel Expenditures	\$ 12,242,366	\$ 13,246,525	\$ 15,776,205	\$ 2,529,680
Non-Personnel Expenditures	1,050,209	3,338,652	3,895,198	556,546
<b>Total Department Expenditures</b>	<b>\$ 13,292,575</b>	<b>\$ 16,585,177</b>	<b>\$ 19,671,403</b>	<b>\$ 3,086,226</b>
<b>Total Department Revenue</b>	<b>\$ 113,856</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Council District 1	\$ 1,252,206	\$ 1,446,749	\$ 1,702,633	\$ 255,884
Council District 1 - CPPS	(125)	100,000	150,000	50,000
Council District 2	1,120,954	1,425,974	1,693,581	267,607
Council District 2 - CPPS	(4,389)	100,000	150,000	50,000
Council District 3	1,158,888	1,248,067	1,648,563	400,496
Council District 3 - CPPS	(740)	100,000	150,000	50,000
Council District 4	1,289,723	1,581,458	1,841,981	260,523
Council District 4 - CPPS	(4,152)	100,000	150,000	50,000
Council District 5	1,045,584	1,300,956	1,656,622	355,666
Council District 5 - CPPS	(59)	100,000	150,000	50,000
Council District 6	1,032,915	1,368,733	1,538,659	169,926
Council District 6 - CPPS	(3,288)	100,000	326,972	226,972
Council District 7	1,185,030	1,366,796	1,684,357	317,561
Council District 7 - CPPS	(1,187)	100,000	150,000	50,000
Council District 8	1,372,428	1,857,388	1,918,741	61,353
Council District 8 - CPPS	(5,848)	100,000	306,795	206,795
Council District 9	1,271,050	1,167,450	1,489,794	322,344
Council District 9 - CPPS	-	100,000	150,000	50,000
Council Administration	2,583,584	2,921,606	2,812,705	(108,901)
<b>Total</b>	<b>\$ 13,292,575</b>	<b>\$ 16,585,177</b>	<b>\$ 19,671,403</b>	<b>\$ 3,086,226</b>

## Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Council District 1	10.00	10.00	15.00	5.00
Council District 2	10.00	10.00	15.00	5.00
Council District 3	10.00	10.00	15.00	5.00
Council District 4	10.00	10.00	15.00	5.00
Council District 5	10.00	10.00	15.00	5.00
Council District 6	10.00	10.00	15.00	5.00
Council District 7	10.00	10.00	15.00	5.00
Council District 8	10.00	10.00	15.00	5.00
Council District 9	10.00	10.00	15.00	5.00
Council Administration	19.37	19.00	14.00	(5.00)
<b>Total</b>	<b>109.37</b>	<b>109.00</b>	<b>149.00</b>	<b>40.00</b>

## Council District 1

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>City Council District Support</b> Addition of 5.00 Council Representative 1s to support the City Council District.	5.00 \$	107,000 \$	-
<b>Council District Equity Adjustments</b> Adjustment to expenditure allocations to achieve budget equity among City Council Districts.	0.00	98,757	-
<b>Constituent Relations Management Platform</b> Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.	0.00	66,000	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	8,333	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,498)	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(7,708)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(15,000)	-
<b>Total</b>	<b>5.00 \$</b>	<b>255,884 \$</b>	<b>-</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 738,016	\$ 769,277	\$ 926,370	157,093
Fringe Benefits	437,717	488,223	590,433	102,210
<b>PERSONNEL SUBTOTAL</b>	<b>1,175,733</b>	<b>1,257,500</b>	<b>1,516,803</b>	<b>259,303</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,805	\$ 13,697	\$ 13,697	-
Contracts & Services	21,529	57,796	11,085	(46,711)
Information Technology	43,128	95,306	138,598	43,292
Energy and Utilities	8,570	6,450	6,450	-
Other	1,441	15,000	15,000	-
Capital Expenditures	-	1,000	1,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>76,473</b>	<b>189,249</b>	<b>185,830</b>	<b>(3,419)</b>

# City Council

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Total</b>	<b>\$ 1,252,206</b>	<b>\$ 1,446,749</b>	<b>\$ 1,702,633</b>	<b>\$ 255,884</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Transfers In	\$ 5,415	\$ -	\$ -	-
<b>Total</b>	<b>\$ 5,415</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001102	Council Assistant	1.00	1.00	1.00	\$ 34,070 - 180,969	\$ 128,441
20001071	Council Member	1.00	1.00	1.00	135,044 - 135,044	135,044
20001165	Council Representative 1	6.00	6.00	10.00	34,070 - 127,040	656,256
20001166	Council Representative 2A	2.00	2.00	3.00	34,070 - 127,040	279,356
	Adjust Budget To Approved Levels					(272,727)
<b>FTE, Salaries, and Wages Subtotal</b>		<b>10.00</b>	<b>10.00</b>	<b>15.00</b>		<b>\$ 926,370</b>

	FY2021 Actual	FY2023 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 4,939	\$ 5,399	\$ 5,136	\$ (263)
Flexible Benefits	130,238	138,846	170,340	31,494
Long-Term Disability	3,320	3,308	4,199	891
Medicare	11,261	11,961	17,384	5,423
Other Post-Employment Benefits	62,131	61,310	85,335	24,025
Retiree Medical Trust	1,293	1,612	2,569	957
Retirement 401 Plan	1,418	1,223	5,362	4,139
Retirement ADC	166,135	193,641	223,007	29,366
Risk Management Administration	10,227	10,610	17,475	6,865
Supplemental Pension Savings Plan	42,733	54,292	51,228	(3,064)
Unemployment Insurance	1,122	1,205	1,525	320
Workers' Compensation	2,899	4,816	6,873	2,057
<b>Fringe Benefits Subtotal</b>	<b>\$ 437,717</b>	<b>\$ 488,223</b>	<b>\$ 590,433</b>	<b>\$ 102,210</b>
<b>Total Personnel Expenditures</b>			<b>\$ 1,516,803</b>	

## Council District 1 - CPPS

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Community Projects, Programs, and Services</b> Adjustment reflects the one-time addition of expenditures for Community Projects, Programs, and Services.	0.00 \$	150,000 \$	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(100,000)	-
<b>Total</b>	<b>0.00 \$</b>	<b>50,000 \$</b>	<b>-</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ (125)	\$ 100,000	\$ 150,000	\$ 50,000
<b>NON-PERSONNEL SUBTOTAL</b>	(125)	100,000	150,000	50,000
<b>Total</b>	<b>\$ (125)</b>	<b>\$ 100,000</b>	<b>\$ 150,000</b>	<b>\$ 50,000</b>

## Council District 2

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>City Council District Support</b> Addition of 5.00 Council Representative 1s to support the City Council District.	5.00 \$	107,000 \$	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	101,517	-
<b>Constituent Relations Management Platform</b> Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.	0.00	66,000	-
<b>Council District Equity Adjustments</b> Adjustment to expenditure allocations to achieve budget equity among City Council Districts.	0.00	13,186	-

# City Council

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b>	0.00	(2,451)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Support for Information Technology</b>	0.00	(2,645)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
<b>One-Time Additions and Annualizations</b>	0.00	(15,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Total</b>	<b>5.00</b>	<b>\$ 267,607</b>	<b>\$ -</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 663,246	\$ 759,333	\$ 926,370	\$ 167,037
Fringe Benefits	381,473	432,228	577,832	145,604
<b>PERSONNEL SUBTOTAL</b>	<b>1,044,719</b>	<b>1,191,561</b>	<b>1,504,202</b>	<b>312,641</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 2,360	\$ 11,406	\$ 11,406	-
Contracts & Services	18,999	107,522	14,133	(93,389)
Information Technology	43,855	94,085	142,440	48,355
Energy and Utilities	6,929	3,400	3,400	-
Other	4,092	15,000	15,000	-
Capital Expenditures	-	3,000	3,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>76,235</b>	<b>234,413</b>	<b>189,379</b>	<b>(45,034)</b>
<b>Total</b>	<b>\$ 1,120,954</b>	<b>\$ 1,425,974</b>	<b>\$ 1,693,581</b>	<b>\$ 267,607</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Transfers In	\$ 2,885	\$ -	\$ -	-
<b>Total</b>	<b>\$ 2,885</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001102	Council Assistant	1.00	1.00	1.00	\$ 34,070 - 180,969	\$ 152,880
20001071	Council Member	1.00	1.00	1.00	135,044- 135,044	135,044
20001165	Council Representative 1	6.00	6.00	11.00	34,070 - 127,040	782,277
20001166	Council Representative 2A	2.00	2.00	2.00	34,070 - 127,040	155,940
	Adjust Budget To Approved Levels					(303,557)
	Vacation Pay In Lieu					3,786

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages Subtotal</b>		<b>10.00</b>	<b>10.00</b>	<b>15.00</b>	<b>\$</b>	<b>926,370</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 3,944	\$ 3,744	\$ 4,586	\$ 842
Flexible Benefits	123,625	143,361	170,205	26,844
Insurance	715	-	-	-
Long-Term Disability	3,076	3,216	4,293	1,077
Medicare	10,049	11,631	17,778	6,147
Other Post-Employment Benefits	53,493	61,310	85,335	24,025
Retiree Medical Trust	993	1,204	2,344	1,140
Retirement 401 Plan	-	-	4,786	4,786
Retirement ADC	117,032	121,372	199,099	77,727
Risk Management Administration	8,814	10,610	17,475	6,865
Supplemental Pension Savings Plan	56,878	69,863	63,968	(5,895)
Unemployment Insurance	1,042	1,170	1,558	388
Workers' Compensation	1,812	4,747	6,405	1,658
<b>Fringe Benefits Subtotal</b>	<b>\$ 381,473</b>	<b>\$ 432,228</b>	<b>\$ 577,832</b>	<b>\$ 145,604</b>
<b>Total Personnel Expenditures</b>			<b>\$ 1,504,202</b>	

## Council District 2 - CPPS

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Community Projects, Programs, and Services</b>	0.00	\$ 150,000	\$ -
Adjustment reflects the one-time addition of expenditures for Community Projects, Programs, and Services.			
<b>One-Time Additions and Annualizations</b>	0.00	(100,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Total</b>	<b>0.00</b>	<b>\$ 50,000</b>	<b>\$ -</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ (4,389)	\$ 100,000	\$ 150,000	\$ 50,000
<b>NON-PERSONNEL SUBTOTAL</b>	<b>(4,389)</b>	<b>100,000</b>	<b>150,000</b>	<b>50,000</b>
<b>Total</b>	<b>\$ (4,389)</b>	<b>\$ 100,000</b>	<b>\$ 150,000</b>	<b>\$ 50,000</b>

# City Council

## Council District 3

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Council District Equity Adjustments</b>	0.00	\$ 176,151	\$ -
Adjustment to expenditure allocations to achieve budget equity among City Council Districts.			
<b>City Council District Support</b>	5.00	107,000	-
Addition of 5.00 Council Representative 1s to support the City Council District.			
<b>Salary and Benefit Adjustments</b>	0.00	76,799	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Constituent Relations Management Platform</b>	0.00	66,000	-
Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.			
<b>Non-Discretionary Adjustment</b>	0.00	(2,198)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Support for Information Technology</b>	0.00	(8,256)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
<b>One-Time Additions and Annualizations</b>	0.00	(15,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Total</b>	<b>5.00</b>	<b>\$ 400,496</b>	<b>\$ -</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 758,143	\$ 707,225	\$ 926,370	219,145
Fringe Benefits	323,676	349,123	534,557	185,434
<b>PERSONNEL SUBTOTAL</b>	<b>1,081,819</b>	<b>1,056,348</b>	<b>1,460,927</b>	<b>404,579</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 2,393	\$ 8,662	\$ 8,662	-
Contracts & Services	17,313	64,839	18,012	(46,827)
Information Technology	44,692	97,418	140,162	42,744
Energy and Utilities	9,240	9,800	9,800	-
Other	3,432	11,000	11,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>77,069</b>	<b>191,719</b>	<b>187,636</b>	<b>(4,083)</b>
<b>Total</b>	<b>\$ 1,158,888</b>	<b>\$ 1,248,067</b>	<b>\$ 1,648,563</b>	<b>\$ 400,496</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001102	Council Assistant	1.00	1.00	1.00	\$ 34,070 - 180,969	\$ 131,040
20001071	Council Member	1.00	1.00	1.00	135,044 - 135,044	135,044
20001165	Council Representative 1	6.00	6.00	11.00	34,070 - 127,040	692,967
20001166	Council Representative 2A	2.00	2.00	2.00	34,070 - 127,040	149,604
	Adjust Budget To Approved Levels					(186,552)
	Vacation Pay In Lieu					4,267
<b>FTE, Salaries, and Wages Subtotal</b>		<b>10.00</b>	<b>10.00</b>	<b>15.00</b>	<b>\$</b>	<b>926,370</b>

	FY2021 Actual	FY2023 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 1,429	\$ 2,403	\$ 3,451	\$ 1,048
Flexible Benefits	109,863	109,468	129,478	20,010
Insurance	211	-	-	-
Long-Term Disability	3,270	3,003	3,882	879
Medicare	11,484	10,863	16,074	5,211
Other Post-Employment Benefits	63,314	61,310	85,335	24,025
Retiree Medical Trust	1,547	1,673	2,329	656
Retirement 401 Plan	331	-	3,370	3,370
Retirement ADC	58,557	77,872	200,500	122,628
Risk Management Administration	10,472	10,610	17,475	6,865
Supplemental Pension Savings Plan	59,650	66,404	65,423	(981)
Unemployment Insurance	1,103	1,094	1,408	314
Workers' Compensation	2,445	4,423	5,832	1,409
<b>Fringe Benefits Subtotal</b>	<b>\$ 323,676</b>	<b>\$ 349,123</b>	<b>\$ 534,557</b>	<b>\$ 185,434</b>
<b>Total Personnel Expenditures</b>			<b>\$ 1,460,927</b>	

## Council District 3 - CPPS

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Community Projects, Programs, and Services</b>	0.00	\$ 150,000	\$ -
Adjustment reflects the one-time addition of expenditures for Community Projects, Programs, and Services.			
<b>One-Time Additions and Annualizations</b>	0.00	(100,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Total</b>	<b>0.00</b>	<b>\$ 50,000</b>	<b>\$ -</b>



# City Council

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ (740)	\$ 100,000	\$ 150,000	\$ 50,000
<b>NON-PERSONNEL SUBTOTAL</b>	(740)	100,000	150,000	50,000
<b>Total</b>	<b>\$ (740)</b>	<b>\$ 100,000</b>	<b>\$ 150,000</b>	<b>\$ 50,000</b>

## Council District 4

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Council District Equity Adjustments</b> Adjustment to expenditure allocations to achieve budget equity among City Council Districts.	0.00	\$ 156,603	\$ -
<b>City Council District Support</b> Addition of 5.00 Council Representative 1s to support City Council Districts.	5.00	107,000	-
<b>Constituent Relations Management Platform</b> Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.	0.00	66,000	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,763)	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(5,902)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(15,000)	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(44,415)	-
<b>Total</b>	<b>5.00</b>	<b>\$ 260,523</b>	<b>\$ -</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 624,890	\$ 691,198	\$ 926,370	\$ 235,172
Fringe Benefits	579,958	686,912	721,751	34,839
<b>PERSONNEL SUBTOTAL</b>	<b>1,204,849</b>	<b>1,378,110</b>	<b>1,648,121</b>	<b>270,011</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,556	\$ 9,535	\$ 9,535	-
Contracts & Services	22,577	60,686	6,100	(54,586)
Information Technology	48,620	102,977	148,075	45,098
Energy and Utilities	8,180	8,150	8,150	-
Other	3,942	21,000	21,000	-
Capital Expenditures	-	1,000	1,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>84,874</b>	<b>203,348</b>	<b>193,860</b>	<b>(9,488)</b>
<b>Total</b>	<b>\$ 1,289,723</b>	<b>\$ 1,581,458</b>	<b>\$ 1,841,981</b>	<b>\$ 260,523</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Other Revenue	\$ 95,777	\$ -	\$ -	-
<b>Total</b>	<b>\$ 95,777</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001102	Council Assistant	1.00	1.00	1.00	\$ 34,070 - 180,969	\$ 129,708
20001071	Council Member	1.00	1.00	1.00	135,044 - 135,044	135,044
20001165	Council Representative 1	7.00	7.00	12.00	34,070 - 127,040	779,242
20001166	Council Representative 2A	1.00	1.00	1.00	34,070 - 127,040	78,974
	Adjust Budget To Approved Levels					(201,876)
	Vacation Pay In Lieu					5,278
<b>FTE, Salaries, and Wages Subtotal</b>		<b>10.00</b>	<b>10.00</b>	<b>15.00</b>		<b>\$ 926,370</b>

	FY2021 Actual	FY2023 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 2,931	\$ 3,036	\$ 2,369	\$ (667)
Flexible Benefits	119,897	132,901	154,167	21,266
Insurance	715	-	-	-
Long-Term Disability	2,899	2,943	3,932	989
Medicare	9,858	10,643	16,281	5,638
Other Post-Employment Benefits	58,682	61,310	85,335	24,025
Retiree Medical Trust	930	1,131	2,270	1,139
Retirement 401 Plan	1,193	1,235	6,791	5,556
Retirement ADC	332,145	410,495	392,009	(18,486)
Risk Management Administration	9,663	10,610	17,475	6,865
Supplemental Pension Savings Plan	38,328	47,304	34,106	(13,198)
Unemployment Insurance	982	1,071	1,427	356
Workers' Compensation	1,735	4,233	5,589	1,356

# City Council

		FY2021 Actual		FY2023 Budget		FY2023 Adopted		FY2022-2023 Change
<b>Fringe Benefits Subtotal</b>	\$	579,958	\$	686,912	\$	721,751	\$	34,839
<b>Total Personnel Expenditures</b>					\$	1,648,121		

## Council District 4 - CPPS

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Community Projects, Programs, and Services</b> Adjustment reflects the one-time addition of expenditures for Community Projects, Programs, and Services.	0.00 \$	150,000 \$	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(100,000)	-
<b>Total</b>	<b>0.00 \$</b>	<b>50,000 \$</b>	<b>-</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ (4,152)	\$ 100,000	\$ 150,000	50,000
<b>NON-PERSONNEL SUBTOTAL</b>	<b>(4,152)</b>	<b>100,000</b>	<b>150,000</b>	<b>50,000</b>
<b>Total</b>	<b>\$ (4,152)</b>	<b>\$ 100,000</b>	<b>\$ 150,000</b>	<b>50,000</b>

## Council District 5

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	150,884 \$	-
<b>City Council District Support</b> Addition of 5.00 Council Representative 1s to support City Council Districts.	5.00	107,000	-
<b>Constituent Relations Management Platform</b> Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.	0.00	66,000	-

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Council District Equity Adjustments</b>	0.00	52,980	-
Adjustment to expenditure allocations to achieve budget equity among City Council Districts.			
<b>Non-Discretionary Adjustment</b>	0.00	(1,950)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Support for Information Technology</b>	0.00	(4,248)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
<b>One-Time Additions and Annualizations</b>	0.00	(15,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Total</b>	<b>5.00</b>	<b>\$ 355,666</b>	<b>\$ -</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 674,548	\$ 775,968	\$ 926,370	\$ 150,402
Fringe Benefits	305,829	286,509	541,621	255,112
<b>PERSONNEL SUBTOTAL</b>	<b>980,378</b>	<b>1,062,477</b>	<b>1,467,991</b>	<b>405,514</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 867	\$ 32,570	\$ 32,570	-
Contracts & Services	18,044	88,135	(8,465)	(96,600)
Information Technology	43,026	95,074	141,826	46,752
Energy and Utilities	2,760	5,200	5,200	-
Other	510	15,000	15,000	-
Capital Expenditures	-	2,500	2,500	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>65,206</b>	<b>238,479</b>	<b>188,631</b>	<b>(49,848)</b>
<b>Total</b>	<b>\$ 1,045,584</b>	<b>\$ 1,300,956</b>	<b>\$ 1,656,622</b>	<b>\$ 355,666</b>

# City Council

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001102	Council Assistant	1.00	1.00	1.00	\$ 34,070 - 180,969	\$ 148,512
20001071	Council Member	1.00	1.00	1.00	135,044 - 135,044	135,044
20001165	Council Representative 1	8.00	8.00	13.00	34,070 - 127,040	889,411
	Adjust Budget To Approved Levels					(259,082)
	Vacation Pay In Lieu					12,485
<b>FTE, Salaries, and Wages Subtotal</b>		<b>10.00</b>	<b>10.00</b>	<b>15.00</b>	<b>\$</b>	<b>926,370</b>

	FY2021 Actual	FY2023 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 2,436	\$ -	\$ 4,455	\$ 4,455
Flexible Benefits	90,710	117,423	138,362	20,939
Long-Term Disability	2,889	3,244	4,107	863
Medicare	10,309	11,731	17,007	5,276
Other Post-Employment Benefits	53,455	61,310	85,335	24,025
Retiree Medical Trust	1,207	2,023	2,341	318
Retirement 401 Plan	324	-	5,914	5,914
Retirement ADC	81,436	-	210,846	210,846
Risk Management Administration	8,798	10,610	17,475	6,865
Supplemental Pension Savings Plan	52,122	74,435	48,838	(25,597)
Unemployment Insurance	976	1,181	1,492	311
Workers' Compensation	1,167	4,552	5,449	897
<b>Fringe Benefits Subtotal</b>	<b>\$ 305,829</b>	<b>\$ 286,509</b>	<b>\$ 541,621</b>	<b>\$ 255,112</b>
<b>Total Personnel Expenditures</b>			<b>\$ 1,467,991</b>	

## Council District 5 - CPPS

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Community Projects, Programs, and Services</b>	0.00	\$ 150,000	\$ -
Adjustment reflects the one-time addition of expenditures for Community Projects, Programs, and Services.			
<b>One-Time Additions and Annualizations</b>	0.00	(100,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Total</b>	<b>0.00</b>	<b>\$ 50,000</b>	<b>\$ -</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Contracts & Services	\$ (59)	\$ 100,000	\$ 150,000	\$ 50,000
<b>NON-PERSONNEL SUBTOTAL</b>	(59)	100,000	150,000	50,000
<b>Total</b>	<b>\$ (59)</b>	<b>\$ 100,000</b>	<b>\$ 150,000</b>	<b>\$ 50,000</b>

## Council District 6

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>City Council District Support</b> Addition of 5.00 Council Representative 1s to support City Council Districts.	5.00	\$ 107,000	\$ -
<b>Constituent Relations Management Platform</b> Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.	0.00	66,000	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	50,083	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,462)	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(8,305)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(15,000)	-
<b>Council District Equity Adjustments</b> Adjustment to expenditure allocations to achieve budget equity among City Council Districts.	0.00	(26,390)	-
<b>Total</b>	<b>5.00</b>	<b>\$ 169,926</b>	<b>\$ -</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				

# City Council

## Expenditures by Category

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
Personnel Cost	\$	711,577	\$	888,362	\$	926,370	\$	38,008
Fringe Benefits		240,193		315,368		424,533		109,165
<b>PERSONNEL SUBTOTAL</b>		951,769		1,203,730		1,350,903		147,173
<b>NON-PERSONNEL</b>								
Supplies	\$	2,310	\$	4,927	\$	4,927	\$	-
Contracts & Services		21,995		46,184		28,795		(17,389)
Information Technology		47,868		97,092		139,787		42,695
Energy and Utilities		5,539		4,800		4,800		-
Other		3,432		12,000		9,447		(2,553)
<b>NON-PERSONNEL SUBTOTAL</b>		81,145		165,003		187,756		22,753
<b>Total</b>	<b>\$</b>	<b>1,032,915</b>	<b>\$</b>	<b>1,368,733</b>	<b>\$</b>	<b>1,538,659</b>	<b>\$</b>	<b>169,926</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001102	Council Assistant	1.00	1.00	1.00	\$ 34,070 - 180,969	\$ 158,550
20001071	Council Member	1.00	1.00	1.00	135,044 - 135,044	135,044
20001165	Council Representative 1	8.00	8.00	13.00	34,070 - 127,040	994,253
	Adjust Budget To Approved Levels					(371,015)
	Vacation Pay In Lieu					9,538
<b>FTE, Salaries, and Wages Subtotal</b>		<b>10.00</b>	<b>10.00</b>	<b>15.00</b>		<b>\$ 926,370</b>

		FY2021 Actual		FY2023 Budget		FY2023 Adopted		FY2022-2023 Change
<b>Fringe Benefits</b>								
Employee Offset Savings	\$	3,156	\$	3,849	\$	4,051	\$	202
Flexible Benefits		98,678		133,700		125,255		(8,445)
Long-Term Disability		3,180		3,522		4,511		989
Medicare		10,885		12,742		18,672		5,930
Other Post-Employment Benefits		49,127		61,310		85,335		24,025
Retiree Medical Trust		1,470		1,875		2,880		1,005
Retirement 401 Plan		596		666		7,960		7,294
Retirement ADC		7,811		10,137		109,740		99,603
Risk Management Administration		8,086		10,610		17,475		6,865
Supplemental Pension Savings Plan		54,893		70,686		41,015		(29,671)
Unemployment Insurance		1,074		1,282		1,637		355
Workers' Compensation		1,235		4,989		6,002		1,013
<b>Fringe Benefits Subtotal</b>	<b>\$</b>	<b>240,193</b>	<b>\$</b>	<b>315,368</b>	<b>\$</b>	<b>424,533</b>	<b>\$</b>	<b>109,165</b>
<b>Total Personnel Expenditures</b>					<b>\$</b>	<b>1,350,903</b>		

## Council District 6 - CPPS

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Community Projects, Programs, and Services</b> Adjustment reflects the one-time addition of expenditures for Community Projects, Programs, and Services.	0.00 \$	326,972 \$	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(100,000)	-
<b>Total</b>	<b>0.00 \$</b>	<b>226,972 \$</b>	<b>-</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Contracts & Services \$	(3,288) \$	100,000 \$	326,972 \$	226,972
<b>NON-PERSONNEL SUBTOTAL</b>	<b>(3,288)</b>	<b>100,000</b>	<b>326,972</b>	<b>226,972</b>
<b>Total</b>	<b>\$ (3,288) \$</b>	<b>100,000 \$</b>	<b>326,972 \$</b>	<b>226,972</b>

## Council District 7

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	164,315 \$	-
<b>City Council District Support</b> Addition of 5.00 Council Representative 1s to support City Council Districts.	5.00	107,000	-
<b>Constituent Relations Management Platform</b> Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.	0.00	66,000	-
<b>Council District Equity Adjustments</b> Adjustment to expenditure allocations to achieve budget equity among City Council Districts.	0.00	12,384	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,048)	-



# City Council

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-Time Additions and Annualizations</b>	0.00	(15,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Support for Information Technology</b>	0.00	(15,090)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
<b>Total</b>	<b>5.00</b>	<b>\$ 317,561</b>	<b>\$ -</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 761,855	\$ 847,738	\$ 926,370	\$ 78,632
Fringe Benefits	333,376	305,376	576,260	270,884
<b>PERSONNEL SUBTOTAL</b>	<b>1,095,231</b>	<b>1,153,114</b>	<b>1,502,630</b>	<b>349,516</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 4,932	\$ 13,510	\$ 13,510	-
Contracts & Services	33,667	85,207	17,342	(67,865)
Information Technology	46,976	97,765	133,675	35,910
Energy and Utilities	3,884	2,200	2,200	-
Other	340	15,000	15,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>89,800</b>	<b>213,682</b>	<b>181,727</b>	<b>(31,955)</b>
<b>Total</b>	<b>\$ 1,185,030</b>	<b>\$ 1,366,796</b>	<b>\$ 1,684,357</b>	<b>\$ 317,561</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Other Revenue	\$ 3,600	\$ -	\$ -	-
<b>Total</b>	<b>\$ 3,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001102	Council Assistant	1.00	1.00	1.00	\$ 34,070 - 180,969	\$ 154,824
20001071	Council Member	1.00	1.00	1.00	135,044 - 135,044	135,044
20001165	Council Representative 1	8.00	8.00	12.00	34,070 - 127,040	847,053
20001166	Council Representative 2A	0.00	0.00	1.00	34,070 - 127,040	121,212
	Adjust Budget To Approved Levels					(331,763)
<b>FTE, Salaries, and Wages Subtotal</b>		<b>10.00</b>	<b>10.00</b>	<b>15.00</b>	<b>\$</b>	<b>926,370</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 2,259	\$ -	\$ 4,645	\$ 4,645
Flexible Benefits	109,365	125,745	162,856	37,111

	FY2021 Actual	FY2023 Budget	FY2023 Adopted	FY2022-2023 Change
Long-Term Disability	3,166	3,595	4,405	810
Medicare	11,302	13,000	18,242	5,242
Other Post-Employment Benefits	52,135	61,310	85,335	24,025
Retiree Medical Trust	1,489	2,242	2,948	706
Retirement 401 Plan	468	-	4,786	4,786
Retirement ADC	86,953	-	200,791	200,791
Retirement DROP	1,216	-	2,381	2,381
Risk Management Administration	8,564	10,610	17,475	6,865
Supplemental Pension Savings Plan	53,672	82,485	64,389	(18,096)
Unemployment Insurance	1,070	1,309	1,600	291
Workers' Compensation	1,717	5,080	6,407	1,327
<b>Fringe Benefits Subtotal</b>	<b>\$ 333,376</b>	<b>\$ 305,376</b>	<b>\$ 576,260</b>	<b>\$ 270,884</b>
<b>Total Personnel Expenditures</b>			<b>\$ 1,502,630</b>	

## Council District 7 - CPPS

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Community Projects, Programs, and Services</b>	0.00	\$ 150,000	\$ -
Adjustment reflects the one-time addition of expenditures for Community Projects, Programs, and Services.			
<b>One-Time Additions and Annualizations</b>	0.00	(100,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Total</b>	<b>0.00</b>	<b>\$ 50,000</b>	<b>\$ -</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ (1,187)	\$ 100,000	\$ 150,000	\$ 50,000
<b>NON-PERSONNEL SUBTOTAL</b>	<b>(1,187)</b>	<b>100,000</b>	<b>150,000</b>	<b>50,000</b>
<b>Total</b>	<b>\$ (1,187)</b>	<b>\$ 100,000</b>	<b>\$ 150,000</b>	<b>\$ 50,000</b>

# City Council

## Council District 8

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>City Council District Support</b> Addition of 5.00 Council Representative 1s to support City Council Districts.	5.00 \$	107,000 \$	-
<b>Constituent Relations Management Platform</b> Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.	0.00	66,000	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,613)	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(4,197)	-
<b>Council District Equity Adjustments</b> Adjustment to expenditure allocations to achieve budget equity among City Council Districts.	0.00	(4,414)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(15,000)	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(85,423)	-
<b>Total</b>	<b>5.00 \$</b>	<b>61,353 \$</b>	<b>-</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 667,483	\$ 774,845	\$ 926,370	151,525
Fringe Benefits	606,391	791,284	792,106	822
<b>PERSONNEL SUBTOTAL</b>	<b>1,273,874</b>	<b>1,566,129</b>	<b>1,718,476</b>	<b>152,347</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 8,812	\$ 28,943	\$ 28,943	-
Contracts & Services	24,876	134,632	(3,165)	(137,797)
Information Technology	57,345	105,484	152,287	46,803
Energy and Utilities	2,034	2,200	2,200	-
Other	5,488	15,000	15,000	-
Capital Expenditures	-	5,000	5,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>98,555</b>	<b>291,259</b>	<b>200,265</b>	<b>(90,994)</b>
<b>Total</b>	<b>\$ 1,372,428</b>	<b>\$ 1,857,388</b>	<b>\$ 1,918,741</b>	<b>\$ 61,353</b>

## Revenues by Category

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
Charges for Services	\$	1,269	\$	-	\$	-	\$	-
<b>Total</b>	<b>\$</b>	<b>1,269</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001102	Council Assistant	1.00	1.00	1.00	\$ 34,070 - 180,969	\$ 148,949
20001071	Council Member	1.00	1.00	1.00	135,044 - 135,044	135,044
20001165	Council Representative 1	8.00	8.00	13.00	34,070 - 127,040	913,849
	Adjust Budget To Approved Levels					(287,632)
	Vacation Pay In Lieu					16,160
<b>FTE, Salaries, and Wages Subtotal</b>		<b>10.00</b>	<b>10.00</b>	<b>15.00</b>	<b>\$</b>	<b>926,370</b>

		FY2021 Actual		FY2023 Budget		FY2023 Adopted		FY2022-2023 Change
<b>Fringe Benefits</b>								
Employee Offset Savings	\$	1,525	\$	3,147	\$	-	\$	(3,147)
Flexible Benefits		120,166		140,965		157,606		16,641
Insurance		715		-		-		-
Long-Term Disability		3,027		3,271		4,194		923
Medicare		10,203		11,831		17,367		5,536
Other Post-Employment Benefits		55,069		61,310		85,335		24,025
Retiree Medical Trust		918		1,101		2,283		1,182
Retirement 401 Plan		1,072		1,049		7,191		6,142
Retirement ADC		360,790		498,613		458,449		(40,164)
Risk Management Administration		9,079		10,610		17,475		6,865
Supplemental Pension Savings Plan		41,606		53,602		35,112		(18,490)
Unemployment Insurance		1,021		1,191		1,522		331
Workers' Compensation		1,198		4,594		5,572		978
<b>Fringe Benefits Subtotal</b>	<b>\$</b>	<b>606,391</b>	<b>\$</b>	<b>791,284</b>	<b>\$</b>	<b>792,106</b>	<b>\$</b>	<b>822</b>
<b>Total Personnel Expenditures</b>					<b>\$</b>	<b>1,718,476</b>		

## Council District 8 - CPPS

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Community Projects, Programs, and Services</b>	0.00	\$ 306,795	\$ -
Adjustment reflects the one-time addition of expenditures for Community Projects, Programs, and Services.			
<b>One-Time Additions and Annualizations</b>	0.00	(100,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			

# City Council

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Total</b>	<b>0.00 \$</b>	<b>206,795 \$</b>	<b>-</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ (5,848)	\$ 100,000	\$ 306,795	\$ 206,795
<b>NON-PERSONNEL SUBTOTAL</b>	<b>(5,848)</b>	<b>100,000</b>	<b>306,795</b>	<b>206,795</b>
<b>Total</b>	<b>\$ (5,848)</b>	<b>\$ 100,000</b>	<b>\$ 306,795</b>	<b>\$ 206,795</b>

## Council District 9

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Council District Equity Adjustments</b> Adjustment to expenditure allocations to achieve budget equity among City Council Districts.	0.00 \$	126,667 \$	-
<b>City Council District Support</b> Addition of 5.00 Council Representative 1s to support City Council Districts.	5.00	107,000	-
<b>Constituent Relations Management Platform</b> Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.	0.00	66,000	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	42,435	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,083)	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(3,675)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(15,000)	-
<b>Total</b>	<b>5.00 \$</b>	<b>322,344 \$</b>	<b>-</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 753,557	\$ 686,129	\$ 926,370	\$ 240,241
Fringe Benefits	424,836	276,567	368,858	92,291
<b>PERSONNEL SUBTOTAL</b>	<b>1,178,393</b>	<b>962,696</b>	<b>1,295,228</b>	<b>332,532</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 3,493	\$ 12,150	\$ 12,150	-
Contracts & Services	18,947	71,601	14,088	(57,513)
Information Technology	56,695	97,103	144,428	47,325
Energy and Utilities	10,090	5,900	5,900	-
Other	3,432	15,000	15,000	-
Capital Expenditures	-	3,000	3,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>92,657</b>	<b>204,754</b>	<b>194,566</b>	<b>(10,188)</b>
<b>Total</b>	<b>\$ 1,271,050</b>	<b>\$ 1,167,450</b>	<b>\$ 1,489,794</b>	<b>\$ 322,344</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Transfers In	\$ 770	\$ -	\$ -	-
<b>Total</b>	<b>\$ 770</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001102	Council Assistant	1.00	1.00	1.00	\$ 34,070 - 180,969	\$ 131,040
20001071	Council Member	1.00	1.00	1.00	135,044 - 135,044	135,044
20001165	Council Representative 1	7.00	7.00	12.00	34,070 - 127,040	804,373
20001166	Council Representative 2A	1.00	1.00	1.00	34,070 - 127,040	92,820
	Adjust Budget To Approved Levels					(236,907)
<b>FTE, Salaries, and Wages Subtotal</b>		<b>10.00</b>	<b>10.00</b>	<b>15.00</b>		<b>\$ 926,370</b>

	FY2021 Actual	FY2023 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 4,329	\$ -	\$ -	-
Flexible Benefits	90,245	115,046	105,356	(9,690)
Insurance	211	-	-	-
Long-Term Disability	3,339	2,985	4,072	1,087
Medicare	11,334	10,804	16,865	6,061
Other Post-Employment Benefits	63,799	61,310	85,335	24,025
Retiree Medical Trust	1,341	1,863	2,905	1,042
Retirement 401 Plan	215	-	4,025	4,025
Retirement ADC	179,096	-	55,505	55,505
Risk Management Administration	10,514	10,610	17,475	6,865
Supplemental Pension Savings Plan	57,250	68,544	69,992	1,448
Unemployment Insurance	1,131	1,087	1,477	390
Workers' Compensation	2,033	4,318	5,851	1,533

# City Council

		FY2021 Actual		FY2023 Budget		FY2023 Adopted		FY2022-2023 Change
<b>Fringe Benefits Subtotal</b>	\$	424,836	\$	276,567	\$	368,858	\$	92,291
<b>Total Personnel Expenditures</b>					\$	1,295,228		

## Council District 9 - CPPS

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Community Projects, Programs, and Services</b> Adjustment reflects the one-time addition of expenditures for Community Projects, Programs, and Services.	0.00 \$	150,000 \$	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(100,000)	-
<b>Total</b>	<b>0.00 \$</b>	<b>50,000 \$</b>	<b>-</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ -	\$ 100,000	\$ 150,000	50,000
<b>NON-PERSONNEL SUBTOTAL</b>	-	100,000	150,000	50,000
<b>Total</b>	<b>\$ -</b>	<b>100,000 \$</b>	<b>150,000 \$</b>	<b>50,000</b>

## Council Administration

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	323,936 \$	-
<b>Council Administration Support</b> Addition of 3.00 FTE positions to support the Council Administration Department with administering all City Council meetings and committees.	3.00	196,000	-
<b>Restoration of Citywide Reduction</b> Partial restoration of personnel expenditures associated to the citywide reduction in Fiscal Year 2021.	0.00	120,979	-

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Translation and Interpretation Services</b> Addition of non-personnel expenditures to support translation services for the City Council Committee meetings and various events and publications to increase public participation.	0.00	100,000	-
<b>Pay-In-Lieu of Annual Leave of Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	20,149	-
<b>Interpreting Services</b> Addition of interpreting services for committee meetings and for various City Council office events and meetings.	0.00	10,000	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(16,682)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(98,283)	-
<b>Reduction of Committee Consultants</b> Reduction of 8.00 Committee Consultants from the Council Administration Department that will be allocated to the City Council Districts.	(8.00)	(765,000)	-
<b>Total</b>	<b>(5.00)</b>	<b>\$ (108,901)</b>	<b>\$ -</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 1,417,884	\$ 1,488,275	\$ 1,694,874	\$ 206,599
Fringe Benefits	837,719	926,585	616,050	(310,535)
<b>PERSONNEL SUBTOTAL</b>	<b>2,255,602</b>	<b>2,414,860</b>	<b>2,310,924</b>	<b>(103,936)</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 16,902	\$ 27,597	\$ 25,587	\$ (2,010)
Contracts & Services	128,799	181,752	264,795	83,043
Information Technology	89,602	122,746	106,064	(16,682)
Energy and Utilities	92,679	168,051	98,735	(69,316)
Other	-	4,100	4,100	-
Capital Expenditures	-	2,500	2,500	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>327,982</b>	<b>506,746</b>	<b>501,781</b>	<b>(4,965)</b>
<b>Total</b>	<b>\$ 2,583,584</b>	<b>\$ 2,921,606</b>	<b>\$ 2,812,705</b>	<b>\$ (108,901)</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Other Revenue	\$ 158	\$ -	\$ -	\$ -



# City Council

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Transfers In	3,983	-	-	-
<b>Total</b>	<b>\$ 4,141</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
90000544	Clerical Assistant 2	0.12	0.00	0.00	\$ 36,630 - 44,147	\$ -
20001164	Council Committee Consultant	8.00	8.00	0.00	34,070 - 184,017	-
20001165	Council Representative 1	5.00	5.00	6.00	34,070 - 127,040	435,074
20001166	Council Representative 2A	1.00	1.00	1.00	34,070 - 127,040	98,280
20001167	Council Representative 2B	1.00	1.00	1.00	34,070 - 184,017	126,000
90001074	Management Intern- Mayor/Council	0.25	0.00	0.00	31,200 - 34,070	-
20001234	Program Coordinator	1.00	1.00	1.00	34,070 - 167,127	98,280
20001222	Program Manager	3.00	3.00	5.00	56,929 - 209,339	614,546
	Adjust Budget To Approved Levels					286,493
	Vacation Pay In Lieu					36,201
<b>FTE, Salaries, and Wages Subtotal</b>		<b>19.37</b>	<b>19.00</b>	<b>14.00</b>	<b>\$</b>	<b>1,694,874</b>

	FY2021 Actual	FY2023 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 11,657	\$ 10,471	\$ 6,070	\$ (4,401)
Flexible Benefits	199,673	256,855	140,334	(116,521)
Long-Term Disability	6,379	6,336	4,803	(1,533)
Medicare	21,460	22,916	19,897	(3,019)
Other Post-Employment Benefits	101,856	110,358	79,646	(30,712)
Retiree Medical Trust	2,070	2,759	2,721	(38)
Retirement 401 Plan	1,412	1,769	7,527	5,758
Retirement ADC	369,411	366,373	279,966	(86,407)
Retirement DROP	3,794	3,888	-	(3,888)
Risk Management Administration	16,746	19,098	16,310	(2,788)
Supplemental Pension Savings Plan	98,466	114,108	50,619	(63,489)
Unemployment Insurance	2,159	2,305	1,745	(560)
Workers' Compensation	2,638	9,349	6,412	(2,937)
<b>Fringe Benefits Subtotal</b>	<b>\$ 837,719</b>	<b>\$ 926,585</b>	<b>\$ 616,050</b>	<b>\$ (310,535)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 2,310,924</b>	

**City Treasurer**



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## Description

The Office of the City Treasurer is responsible for the receipt, custody, and reconciliation of all City revenue; banking and cash management; tax administration; parking administration and meter operations; and collection of citywide delinquent accounts. The City Treasurer is also responsible for the investment of all operating and capital improvement funds. In addition, the City Treasurer serves as a member of the Funds Commission and Trustee for City's Defined Contribution Plans.

The City Treasurer's Divisions include:

### Business Operations

Business Operations is responsible for the administration and collection of Business Tax, Cannabis Business Tax, and Rental Unit Business Tax. The Division also collects the Business Improvement District fees, maintains the regulatory clearance review data for Police regulated businesses, issues permits for Sidewalk Vending, and oversees the Department's lobby operations.

### Investments

In compliance with the City Treasurer's Investment Policy, the Investments Division manages the City's operating and capital improvements funds which totaled \$2.82B as of June 30, 2021. The Division also participates on the City's financing team for all new bond issues. Additionally, the Investments Division is responsible for cash management, maintains banking relationships and compliance with all applicable banking rules and laws, and elevates new payment technology to effectively collect revenue citywide.

### Revenue Collections

The Revenue Collections Division is comprised of the Parking Administration, Meter Operations, and Delinquent Accounts Programs. The Delinquent Accounts Program is responsible for the administration and the collection of citywide delinquent accounts. Parking Administration processes all parking citations, issues residential parking permits, and processes parking citation appeals. Parking Meter Operations installs and maintains parking meters citywide including the collection of all parking meter coin.

# City Treasurer

## Financial Operations

The Financial Operations Division includes three Programs: Treasury Accounting, Revenue Audit, and Short-Term Residential Occupancy (STRO). Treasury Accounting is responsible for the administration and collection of the Transient Occupancy Tax (TOT) and Tourism Marketing District (TMD) assessment and management of the City's general accounts receivable, cash handling, depositing, and bank reconciliation processes. Revenue Audit conducts revenue compliance audits of TOT, percentage lease and franchise agreements, and Cannabis Business Tax. Starting in FY2023, the Division will also oversee the STRO Program responsible for the administration of the City's STRO licensing process.

## Treasury Systems

The Treasury Systems Division supports the Department's portfolio of applications used to provide services to approximately 818,000 customer accounts. The Division also serves as the project functional lead on the Department's Information Technology (IT) initiatives and special projects. In addition, the Division manages the Department's IT contracts and provides end user support.

### ***The vision is:***

To be the leader in municipal treasury services

### ***The mission is:***

To receive, safeguard, and efficiently manage public funds while providing the highest level of customer service

## Goals and Objectives

### ***Goal 1: Safeguard public assets through strong financial management***

- Maintain strong internal controls
- Produce transparent financial reporting
- Maintain secure data environments
- Prepare fiscally sound balanced budgets and capital plans

### ***Goal 2: Optimize financial resources through long-term fiscal planning***

- Identify and implement continuous business process improvements

### ***Goal 3: Provide excellent customer service***

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

### ***Goal 4: Strengthen the City's financial knowledge, skills, and abilities***

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for Citywide staff
- Build bench strength in key financial competencies

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Percentage of Annual User Access Reviews completed for Treasury Systems	100%	100%	100%	100%	100%
Percentage of satisfied customers from lobby surveys <sup>1</sup>	95%	N/A	95%	N/A	95%
Percentage by which City outperforms the ACA International (Association of Credit & Collection Professionals) recovery rate on government debt	60%	65%	60%	58%	60%

<sup>1</sup>. No lobby surveys received, online survey in development for FY 2023

# City Treasurer

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	130.00	126.00	133.00	7.00
Personnel Expenditures	\$ 14,234,951	\$ 15,551,302	\$ 16,350,662	\$ 799,360
Non-Personnel Expenditures	8,109,645	14,235,507	12,437,136	(1,798,371)
<b>Total Department Expenditures</b>	<b>\$ 22,344,596</b>	<b>\$ 29,786,809</b>	<b>\$ 28,787,798</b>	<b>\$ (999,011)</b>
<b>Total Department Revenue</b>	<b>\$ 50,110,624</b>	<b>\$ 53,159,212</b>	<b>\$ 61,560,219</b>	<b>\$ 8,401,007</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Administration	\$ 3,452,372	\$ 3,955,927	\$ 4,311,422	\$ 355,495
Revenue Collections	5,319,438	6,575,973	7,059,181	483,208
Treasury Operations	7,454,568	8,446,921	9,190,065	743,144
<b>Total</b>	<b>\$ 16,226,378</b>	<b>\$ 18,978,821</b>	<b>\$ 20,560,668</b>	<b>\$ 1,581,847</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Administration	17.00	17.00	18.00	1.00
Revenue Collections	47.00	46.00	47.00	1.00
Treasury Operations	54.00	51.00	58.00	7.00
<b>Total</b>	<b>118.00</b>	<b>114.00</b>	<b>123.00</b>	<b>9.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Short-Term Residential Occupancy Program</b> Addition of 5.00 FTE positions, associated expenditures, and revenue to support the Short-Term Residential Occupancy Program implementation as mandated by Ordinance O-21305.	5.00	\$ 796,857	\$ 8,113,121
<b>Cannabis Business Tax</b> Addition of 3.00 Accountant 3s and associated revenue to support Cannabis Business Tax compliance.	3.00	324,900	323,883
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	288,918	-
<b>Delinquent Accounts Program</b> Addition of 1.00 Program Manager to support the Delinquent Accounts Program.	1.00	157,558	-
<b>Parking Citation Processing</b> Addition of non-personnel expenditures to support an increase in parking citation processing fees due to an increase in enforcement officers.	0.00	112,000	-

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	26,174	-
<b>Transient Occupancy Tax System Upgrades</b> Addition of one-time non-personnel expenditures for computer maintenance and contracts that will upgrade the Transient Occupancy Tax (TOT) system.	0.00	15,000	-
<b>Software Cost Increases</b> Addition of non-personnel expenditures to support cost increases in the investments accounting software.	0.00	5,000	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(39,164)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(105,396)	500,000
<b>Revised Cannabis Business Tax Revenue</b> Revised Cannabis Business Tax revenue associated with an increase of two outlets and an anticipated growth rate.	0.00	-	2,285,666
<b>Revised Treasury Revenue</b> Adjustment to reflect revised investment program reimbursements.	0.00	-	178,321
<b>Sidewalk Vending Ordinance Revenue</b> Addition of revenue generated by Sidewalk Vending Permit fees.	0.00	-	38,000
<b>Business Tax Revenue</b> Reduction of Business Tax revenue due to business closures in relation to the COVID-19 pandemic.	0.00	-	(190,000)
<b>Revised User Fee Revenue from New/Revised User Fees</b> Adjustment to reflect anticipated User Fee revenue decrease from the implementation of new and/or revised user fees.	0.00	-	(550,132)
<b>Total</b>	<b>9.00</b>	<b>\$ 1,581,847</b>	<b>\$ 10,698,859</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 7,168,200	\$ 7,775,523	\$ 9,088,169	\$ 1,312,646
Fringe Benefits	5,680,690	6,253,875	5,960,269	(293,606)
<b>PERSONNEL SUBTOTAL</b>	<b>12,848,890</b>	<b>14,029,398</b>	<b>15,048,438</b>	<b>1,019,040</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 203,031	\$ 275,572	\$ 277,029	\$ 1,457



# City Treasurer

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Contracts & Services	1,180,996	1,762,577	2,054,183	291,606
Information Technology	1,913,084	2,796,487	3,107,009	310,522
Energy and Utilities	75,942	105,281	64,503	(40,778)
Other	4,436	5,506	5,506	-
Capital Expenditures	-	4,000	4,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>3,377,488</b>	<b>4,949,423</b>	<b>5,512,230</b>	<b>562,807</b>
<b>Total</b>	<b>\$ 16,226,378</b>	<b>\$ 18,978,821</b>	<b>\$ 20,560,668</b>	<b>\$ 1,581,847</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 1,262,677	\$ 149,798	\$ 328,119	\$ 178,321
Fines Forfeitures and Penalties	3,334,222	3,454,006	3,403,874	(50,132)
Licenses and Permits	39,227,069	38,242,556	48,813,226	10,570,670
Other Revenue	73,619	-	-	-
Rev from Other Agencies	19,432	15,000	15,000	-
Transfers In	38,969	-	-	-
<b>Total</b>	<b>\$ 43,955,987</b>	<b>\$ 41,861,360</b>	<b>\$ 52,560,219</b>	<b>\$ 10,698,859</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000866	Accountant 2	8.00	8.00	7.00	\$ 72,797 - 87,970	\$ 533,720
20000007	Accountant 3	5.00	5.00	9.00	79,952 - 96,624	798,244
20000102	Accountant 4	6.00	6.00	6.00	89,923 - 119,814	706,872
20000011	Account Clerk	7.00	8.00	8.00	36,705 - 44,178	349,667
20000024	Administrative Aide 2	13.00	13.00	15.00	52,142 - 62,833	840,798
20001208	Assistant Investment Officer	2.00	2.00	2.00	34,070 - 167,127	290,571
20000119	Associate Management Analyst	5.00	4.00	5.00	66,197 - 79,990	346,702
20000539	Clerical Assistant 2	1.00	0.00	0.00	36,630 - 44,147	-
20000267	Collections Investigator 1	15.00	15.00	15.00	50,407 - 60,869	859,730
20000268	Collections Investigator 1	1.00	1.00	1.00	50,407 - 60,869	59,956
20000269	Collections Investigator 2	5.00	5.00	5.00	56,689 - 68,423	319,865
20000270	Collections Investigator Supervisor	4.00	4.00	4.00	62,336 - 75,317	284,145
20000287	Collections Manager	1.00	1.00	1.00	77,794 - 94,261	94,261
20001168	Deputy Director	3.75	3.75	3.75	56,929 - 209,339	599,531
20000924	Executive Assistant	1.00	1.00	1.00	52,792 - 63,852	63,852
20001172	Financial Operations Manager	1.00	1.00	1.00	34,070 - 179,599	152,939
20000293	Information Systems Analyst 3	2.00	2.00	2.00	73,375 - 88,725	177,450
20000998	Information Systems Analyst 4	1.00	1.00	1.00	82,532 - 100,002	100,002
20001194	Investment Officer	1.00	1.00	1.00	42,047 - 251,127	168,976
20000680	Payroll Specialist 2	1.00	1.00	1.00	46,697 - 56,380	54,407
20001182	Principal Accountant	3.00	3.00	3.00	34,070 - 184,017	402,429
20000741	Principal Clerk	1.00	1.00	1.00	50,742 - 61,372	60,145

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20001234	Program Coordinator	3.00	1.00	1.00	34,070 - 167,127	118,560
20001222	Program Manager	3.50	2.50	4.50	56,929 - 209,339	575,354
20000783	Public Information Clerk	16.75	16.75	16.75	36,705 - 44,178	702,950
20000869	Senior Account Clerk	2.00	2.00	2.00	42,020 - 50,697	99,874
20000015	Senior Management Analyst	2.00	2.00	2.00	72,664 - 87,865	175,730
20000970	Supervising Management Analyst	2.00	2.00	3.00	79,751 - 96,633	269,105
20001148	Treasurer	1.00	1.00	1.00	71,693 - 271,584	209,858
	Bilingual - Regular					36,039
	Budgeted Personnel					(522,825)
	Expenditure Savings					
	Overtime Budgeted					25,102
	Sick Leave - Hourly					898
	Termination Pay Annual					25,656
	Leave					
	Vacation Pay In Lieu					107,606
<b>FTE, Salaries, and Wages Subtotal</b>		<b>118.00</b>	<b>114.00</b>	<b>123.00</b>		<b>\$ 9,088,169</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 59,911	\$ 63,455	\$ 59,325	\$ (4,130)
Flexible Benefits	1,489,160	1,500,923	1,468,761	(32,162)
Insurance	1,183	-	-	-
Long-Term Disability	32,936	30,563	31,112	549
Medicare	111,039	108,697	127,577	18,880
Other Post-Employment Benefits	678,352	656,015	642,856	(13,159)
Retiree Medical Trust	10,049	10,902	13,718	2,816
Retirement 401 Plan	5,844	6,704	18,920	12,216
Retirement ADC	2,606,589	3,110,265	2,757,998	(352,267)
Retirement DROP	8,021	6,755	17,454	10,699
Risk Management Administration	111,733	113,527	131,649	18,122
Supplemental Pension Savings Plan	494,748	536,200	533,961	(2,239)
Unemployment Insurance	11,124	11,119	11,296	177
Workers' Compensation	60,001	98,750	145,642	46,892
<b>Fringe Benefits Subtotal</b>	<b>\$ 5,680,690</b>	<b>\$ 6,253,875</b>	<b>\$ 5,960,269</b>	<b>\$ (293,606)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 15,048,438</b>	

## Parking Meter Operations Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Administration	\$ 1,045	\$ -	\$ -	-
Revenue Collections	6,117,174	10,807,988	8,227,130	(2,580,858)
<b>Total</b>	<b>\$ 6,118,219</b>	<b>\$ 10,807,988</b>	<b>\$ 8,227,130</b>	<b>\$ (2,580,858)</b>

# City Treasurer

## Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Revenue Collections	12.00	12.00	10.00	(2.00)
<b>Total</b>	<b>12.00</b>	<b>12.00</b>	<b>10.00</b>	<b>(2.00)</b>

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00 \$	(6,093) \$	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(44,112)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(57,233)	-
<b>Reduction of Parking Meter Technicians</b> Reduction of 2.00 Parking Meter Technicians within the Parking Meter Operations Program.	(2.00)	(175,568)	-
<b>Parking Meter Collection Revenue Adjustment</b> Reduction of parking meter expenditures and revenue as a result of a loss in meter spaces related to the Spaces as Places program and other long-term COVID related impacts affecting parking meter utilization.	0.00	(2,297,852)	(2,297,852)
<b>Total</b>	<b>(2.00) \$</b>	<b>(2,580,858) \$</b>	<b>(2,297,852)</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 716,998	\$ 790,932	\$ 702,122	(88,810)
Fringe Benefits	669,064	730,972	600,102	(130,870)
<b>PERSONNEL SUBTOTAL</b>	<b>1,386,062</b>	<b>1,521,904</b>	<b>1,302,224</b>	<b>(219,680)</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 28,755	\$ 44,914	\$ 41,025	(3,889)
Contracts & Services	2,899,059	3,471,231	3,411,395	(59,836)
Information Technology	24,132	39,070	32,977	(6,093)
Energy and Utilities	16,754	13,975	20,467	6,492
Transfers Out	1,763,458	5,716,394	3,418,542	(2,297,852)
Capital Expenditures	-	500	500	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>4,732,157</b>	<b>9,286,084</b>	<b>6,924,906</b>	<b>(2,361,178)</b>
<b>Total</b>	<b>\$ 6,118,219</b>	<b>\$ 10,807,988</b>	<b>\$ 8,227,130</b>	<b>(2,580,858)</b>

## Revenues by Category

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
Licenses and Permits	\$	6,123,753	\$	11,297,852	\$	9,000,000	\$	(2,297,852)
Other Revenue		279		-		-		-
Rev from Money and Prop		33,528		-		-		-
Transfers In		(2,922)		-		-		-
<b>Total</b>	<b>\$</b>	<b>6,154,637</b>	<b>\$</b>	<b>11,297,852</b>	<b>\$</b>	<b>9,000,000</b>	<b>\$</b>	<b>(2,297,852)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000119	Associate Management Analyst	0.00	0.00	1.00	\$ 66,197 - 79,990	\$ 54,999
20001168	Deputy Director	0.25	0.25	0.25	56,929 - 209,339	40,781
20000678	Parking Meter Supervisor	3.00	3.00	2.00	55,171 - 65,960	130,931
20000674	Parking Meter Technician	7.00	7.00	5.00	47,717 - 57,008	283,330
20001222	Program Manager	0.50	0.50	0.50	56,929 - 209,339	69,008
20000783	Public Information Clerk	0.25	0.25	0.25	36,705 - 44,178	10,873
20000827	Senior Parking Meter Technician	1.00	1.00	1.00	50,169 - 59,775	59,775
	Bilingual - Regular					1,817
	Overtime Budgeted					50,608
<b>FTE, Salaries, and Wages Subtotal</b>		<b>12.00</b>	<b>12.00</b>	<b>10.00</b>		<b>\$ 702,122</b>

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
<b>Fringe Benefits</b>								
Employee Offset Savings	\$	3,498	\$	3,625	\$	3,955	\$	330
Flexible Benefits		177,378		192,392		160,688		(31,704)
Long-Term Disability		3,308		2,949		2,273		(676)
Medicare		10,603		10,734		9,451		(1,283)
Other Post-Employment Benefits		78,240		73,574		56,891		(16,683)
Retiree Medical Trust		579		601		312		(289)
Retirement ADC		328,066		372,832		301,937		(70,895)
Retirement DROP		3,463		3,588		5,534		1,946
Risk Management Administration		12,884		12,732		11,646		(1,086)
Supplemental Pension Savings Plan		47,185		49,043		39,906		(9,137)
Unemployment Insurance		1,118		1,075		822		(253)
Workers' Compensation		2,743		7,827		6,687		(1,140)
<b>Fringe Benefits Subtotal</b>	<b>\$</b>	<b>669,064</b>	<b>\$</b>	<b>730,972</b>	<b>\$</b>	<b>600,102</b>	<b>\$</b>	<b>(130,870)</b>
<b>Total Personnel Expenditures</b>					<b>\$</b>	<b>1,302,224</b>		

# City Treasurer

## Revenue and Expense Statement (Non-General Fund)

Parking Meter Operations Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 617,590	\$ 654,009	\$ 668,753
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 617,590</b>	<b>\$ 654,009</b>	<b>\$ 668,753</b>
REVENUE			
Licenses and Permits	\$ 6,123,753	\$ 11,297,852	\$ 9,000,000
Other Revenue	279	-	-
Revenue from Use of Money and Property	33,528	-	-
Transfers In	(2,922)	-	-
<b>TOTAL REVENUE</b>	<b>\$ 6,154,637</b>	<b>\$ 11,297,852</b>	<b>\$ 9,000,000</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 6,772,228</b>	<b>\$ 11,951,861</b>	<b>\$ 9,668,753</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 716,998	\$ 790,932	\$ 702,122
Fringe Benefits	669,064	730,972	600,102
Supplies	28,755	44,914	41,025
Contracts & Services	2,899,059	3,471,231	3,411,395
Information Technology	24,132	39,070	32,977
Energy and Utilities	16,754	13,975	20,467
Transfers Out	1,763,458	5,716,394	3,418,542
Capital Expenditures	-	500	500
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 6,118,219</b>	<b>\$ 10,807,988</b>	<b>\$ 8,227,130</b>
<b>TOTAL EXPENSE</b>	<b>\$ 6,118,219</b>	<b>\$ 10,807,988</b>	<b>\$ 8,227,130</b>
<b>BALANCE</b>	<b>\$ 654,009</b>	<b>\$ 1,143,873</b>	<b>\$ 1,441,623</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 6,772,228</b>	<b>\$ 11,951,861</b>	<b>\$ 9,668,753</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

## **Citywide Program Expenditures**



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# Citywide Program Expenditures



## Description

The Citywide Program Expenditures Department budget is comprised of various programs and activities that provide benefits and services citywide. This budget includes the funding for programs or activities that are generally not attributable to any single City department, as well as the General Fund portion of any programs that are funded both by the General Fund and non-General funds. The Citywide Program Expenditures Department budget is administered by the Department of Finance with input from responsible departments throughout the City.



# Citywide Program Expenditures

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ 54,808	\$ 7,924,490	\$ 16,215,208	\$ 8,290,718
Non-Personnel Expenditures	94,058,110	142,384,072	242,399,608	100,015,536
<b>Total Department Expenditures</b>	<b>\$ 94,112,918</b>	<b>\$ 150,308,562</b>	<b>\$ 258,614,816</b>	<b>\$ 108,306,254</b>
<b>Total Department Revenue</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Assessments to Public Property	\$ 1,100,191	\$ 1,113,455	\$ 1,113,455	\$ -
Citywide Elections	3,685,652	2,287,305	2,287,305	-
Corporate Master Lease Rent	23,454,102	22,374,907	22,242,939	(131,968)
Deferred Capital Debt Service	5,744,010	26,111,309	27,867,100	1,755,791
Engineering & Capital Projects	1,795,456	761,462	1,740,190	978,728
General Fund Reserve	-	7,924,490	1,500,000	(6,424,490)
Insurance	2,648,744	3,311,363	4,193,060	881,697
Memberships	1,073,505	1,064,062	1,063,762	(300)
Preservation of Benefits	1,356,819	1,500,000	1,500,000	-
Property Tax Administration	4,337,765	4,553,075	4,457,052	(96,023)
Public Liab. Claims Transfer-Claims Fund	19,767,534	17,100,000	25,566,991	8,466,991
Public Liab. Claims Transfer-Insurance	14,300,000	17,673,924	21,733,589	4,059,665
Public Use Leases	1,582,144	1,652,144	1,445,160	(206,984)
Redistricting Commission	54,869	252,517	-	(252,517)
Special Consulting Services	2,512,907	2,149,522	45,530,428	43,380,906
Supplemental COLA Benefit	1,185,121	1,536,000	1,536,000	-
Transfer to Other Funds	2,042,668	20,927,983	54,630,182	33,702,199
Transfer to Infrastructure Fund	5,663,897	10,000,000	28,444,223	18,444,223
Transfer to Park Improvement Funds	1,784,368	7,824,033	11,763,380	3,939,347
Transportation Subsidy	23,167	191,011	-	(191,011)
<b>Total</b>	<b>\$ 94,112,918</b>	<b>\$ 150,308,562</b>	<b>\$ 258,614,816</b>	<b>\$ 108,306,254</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Transfer to the Capital Improvements Program</b>	0.00	\$ 38,236,976	\$ -
Addition of one-time non-personnel expenditures for the transfer to the Capital Improvements Program in support of City facility improvements, flood resilience infrastructure, and stormwater green infrastructure.			

# Citywide Program Expenditures

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Transfer to Infrastructure Fund</b> Addition of one-time non-personnel expenditures for the transfer to the Infrastructure Fund per City Charter Section 77.1.	0.00	28,444,223	-
<b>Proposition B Transition Costs</b> Addition of one-time non-personnel expenditures associated with the transition costs of post-Proposition B employees into the Pension System.	0.00	27,990,794	-
<b>Public Safety Salary Increase</b> Addition of personnel expenditures associated with salary increases.	0.00	16,215,208	-
<b>Public Liability Operating Fund Transfer</b> Addition of non-personnel expenditures for a transfer from the General Fund to the Public Liability Operating Fund to support public liability claims.	0.00	8,466,991	-
<b>Climate Equity Fund Transfer</b> Addition of one-time non-personnel expenditures for the contribution to the Climate Equity Fund.	0.00	7,004,246	-
<b>Bridge to Home Program Transfer</b> Addition of one-time non-personnel expenditures for the transfer to the Bridge to Home Program.	0.00	5,847,660	-
<b>General Liability and Excess Insurance Programs</b> Addition of non-personnel expenditures to support the General Liability and Excess Insurance programs run by Risk Management.	0.00	4,059,665	-
<b>Mission Bay and Regional Park Improvements Funds</b> Addition of non-personnel expenditures for the transfer for the Mission Bay and Regional Park Improvements Funds per City Charter section 55.2.	0.00	3,939,347	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,205,405	-
<b>Energy Independence Fund Transfer</b> Addition of non-personnel expenditures for the transfer to the Energy Independence Fund.	0.00	1,580,000	-
<b>General Fund Reserve Contribution</b> Addition of one-time non-personnel expenditures for a contribution to the General Fund Reserve.	0.00	1,500,000	-
<b>Transfer to the Capital Improvements Program</b> Addition of one-time non-personnel expenditures to repave Via Capri.	0.00	1,080,000	-
<b>Right-of-Way Permit Reimbursement</b> Addition of non-personnel expenditures for the transfer to the Engineering and Capital Projects Fund associated with Fiscal Year 2021 inspections for right-of-way utility permits.	0.00	978,728	-

# Citywide Program Expenditures

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Transfer to the Capital Improvements Program</b> Addition of one-time non-personnel expenditures to fund preliminary design for an unimproved street at South Bancroft Street and Greely Avenue.	0.00	350,000	-
<b>Transfer to the Capital Improvements Program</b> Addition of one-time non-personnel expenditures for guardrail improvements at Torrey Pines Road.	0.00	281,300	-
<b>Transfer to the Capital Improvements Program</b> Addition of one-time non-personnel expenditures to install traffic control measures at San Ysidro Middle School.	0.00	250,000	-
<b>Free4Me Pilot Program</b> Addition of one-time non-personnel expenditures to provide free feminine hygiene products at city-owned facilities.	0.00	100,000	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	19	-
<b>GASB 87 Compliance</b> Reduction of non-personnel expenditures for software maintenance to comply with Government Accounting Standards Board (GASB) 87, which will be budgeted in the Department of Finance.	0.00	(30,000)	-
<b>Disclosure Counsel</b> Reduction of non-personnel expenditures for disclosure counsel which was added to the Office of the City Attorney in Fiscal Year 2022.	0.00	(50,000)	-
<b>Property Tax Administration Fees</b> Reduction of non-personnel expenditures related to the property tax administration fees paid to the County of San Diego.	0.00	(96,023)	-
<b>Zuniga Jetty Shoal Patrol</b> Reduction of non-personnel expenditures associated with the enforcement, monitoring, towing, and abatement of vessels at the Zuniga Jetty Shoal.	0.00	(150,000)	-
<b>Transfer of Specialized Transportation Services Payment</b> Transfer of non-personnel expenditures from Citywide Program Expenditures Department to the Transportation Department for the annual payment of specialized transportation services for seniors and persons with disabilities.	0.00	(191,311)	-
<b>Public Use Leases</b> Reduction of non-personnel expenditures associated with public uses leases at Las Americas and Imperial Partners, per the terms of the lease agreements.	0.00	(206,984)	-

# Citywide Program Expenditures

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-Time Additions and Annualizations</b>	0.00	(39,499,990)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Total</b>	<b>0.00</b>	<b>\$ 108,306,254</b>	<b>\$ -</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 37,654	\$ 7,924,490	\$ 16,215,208	\$ 8,290,718
Fringe Benefits	17,154	-	-	-
<b>PERSONNEL SUBTOTAL</b>	<b>54,808</b>	<b>7,924,490</b>	<b>16,215,208</b>	<b>8,290,718</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 5,556	-	\$ 100,000	\$ 100,000
Contracts & Services	62,796,297	60,858,732	102,042,038	41,183,306
Information Technology	-	425,000	19	(424,981)
Energy and Utilities	992,518	653,454	606,123	(47,331)
Other	3,642,131	4,149,455	4,149,455	-
Transfers Out	21,878,746	72,532,187	131,642,597	59,110,410
Debt	4,742,862	3,765,244	3,859,376	94,132
<b>NON-PERSONNEL SUBTOTAL</b>	<b>94,058,110</b>	<b>142,384,072</b>	<b>242,399,608</b>	<b>100,015,536</b>
<b>Total</b>	<b>\$ 94,112,918</b>	<b>\$ 150,308,562</b>	<b>\$ 258,614,816</b>	<b>\$ 108,306,254</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Actual	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
	Adjust Budget to Approved Levels					16,215,208
<b>FTE, Salaries, and Wages Subtotal</b>		<b>0.00</b>	<b>0.00</b>	<b>0.00</b>		<b>\$ 16,215,208</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Flexible Benefits	\$ 7,435	\$ -	\$ -	-
Long-Term Disability	176	-	-	-
Medicare	493	-	-	-
Other Post-Employment Benefits	2,399	-	-	-
Retiree Medical Trust	94	-	-	-
Retirement 401 Plan	341	-	-	-
Retirement ADC	5,723	-	-	-
Risk Management Administration	389	-	-	-
Unemployment Insurance	62	-	-	-
Workers' Compensation	42	-	-	-
<b>Fringe Benefits Subtotal</b>	<b>\$ 17,154</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Total Personnel Expenditures</b>			<b>\$ 16,215,208</b>	



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# **Communications**



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### Description

The Communications Department provides information to educate and engage the public and City employees, effectively delivering accurate and consistent messages regarding City initiatives, programs, events and services in coordination with City departments and the Mayor's Office. Additionally, the Communications Department oversees the City's responses to news media and Public Records Act requests; manages content for the City's website and social media accounts; produces videos, graphic design and programming on CityTV. This programming includes coverage of news conferences, City Council and Committee meetings, and other public and community meetings. Finally, the Communications Department is responsible for internal communications to City employees through the City's intranet, CityNet, employee notifications, videos and production of an employee newsletter.

#### ***The vision is:***

To be accessible to all people in our diverse community, including our fellow employees, to promptly answer their questions, listen respectfully, and, in every communication, be truthful, responsive and professional.

#### ***The mission is:***

To facilitate timely and honest communication and collaboration that fosters greater transparency and openness in City government.

### Goals and Objectives

#### ***Goal 1: Be proactive in media relations to showcase stories of the City***

- Actively share information about City initiatives, programs and services to the media
- Share educational and engaging information about the City with the public through a variety of avenues, including social media, sandiego.gov and CityTV



# Communications

**Goal 2: Provide strategic communications support to all Mayoral City departments, offices and programs**

- Maximize opportunities for promoting public reach and engagement for City communications
- Work with client departments to regularly update sandiego.gov to ensure that all information is accurate and easily understood by the public

**Goal 3: Bolster openness and transparency in City government**

- Ensure the City follows all requirements under the California Public Records Act in responding to requests for information
- Continue providing live CityTV coverage for meetings of the City Council, Planning Commission and other decision-making bodies and look for opportunities to expand coverage

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Percentage of increase in follower growth for the City's social media accounts of Facebook and Instagram	10%	27%	15%	14%	10%
Percentage of Public Record Act requests responded to within 24 calendar days	80%	84%	80%	82%	80%
Percentage of increase in user engagement for the City's Employee Digital Newsletter (The Insider)	N/A	N/A	5%	10%	5%

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	32.00	36.00	38.00	2.00
Personnel Expenditures	\$ 4,249,351	\$ 5,001,194	\$ 5,374,972	\$ 373,778
Non-Personnel Expenditures	345,909	441,493	643,936	202,443
<b>Total Department Expenditures</b>	<b>\$ 4,595,261</b>	<b>\$ 5,442,687</b>	<b>\$ 6,018,908</b>	<b>\$ 576,221</b>
<b>Total Department Revenue</b>	<b>\$ 565,638</b>	<b>\$ 372,107</b>	<b>\$ 372,107</b>	<b>-</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Communications	\$ 4,595,261	\$ 5,442,687	\$ 6,018,908	\$ 576,221
<b>Total</b>	<b>\$ 4,595,261</b>	<b>\$ 5,442,687</b>	<b>\$ 6,018,908</b>	<b>\$ 576,221</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Communications	32.00	36.00	38.00	2.00
<b>Total</b>	<b>32.00</b>	<b>36.00</b>	<b>38.00</b>	<b>2.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Marketing and Promotional Advertising</b>	1.00	\$ 343,235	\$ -
Addition of 1.00 Program Coordinator and associated non-personnel expenditures to support citywide marketing and promotional advertising services.			
<b>Translation and Interpretation Services</b>	1.00	160,503	-
Addition of 1.00 Program Manager to support the implementation of the citywide Translation and Interpretation Services Program.			
<b>Salary and Benefit Adjustments</b>	0.00	70,040	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Support for Information Technology</b>	0.00	20,310	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			

# Communications

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b>	0.00	(17,867)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Total</b>	<b>2.00</b>	<b>\$ 576,221</b>	<b>\$ -</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 2,380,013	\$ 2,894,475	\$ 3,259,467	\$ 364,992
Fringe Benefits	1,869,338	2,106,719	2,115,505	8,786
<b>PERSONNEL SUBTOTAL</b>	<b>4,249,351</b>	<b>5,001,194</b>	<b>5,374,972</b>	<b>373,778</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 15,722	\$ 31,672	\$ 28,625	\$ (3,047)
Contracts & Services	100,089	109,971	309,820	199,849
Information Technology	194,753	251,525	271,835	20,310
Energy and Utilities	32,814	40,325	25,656	(14,669)
Other	2,531	8,000	8,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>345,909</b>	<b>441,493</b>	<b>643,936</b>	<b>202,443</b>
<b>Total</b>	<b>\$ 4,595,261</b>	<b>\$ 5,442,687</b>	<b>\$ 6,018,908</b>	<b>\$ 576,221</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 558,767	\$ 372,107	\$ 372,107	-
Other Revenue	204	-	-	-
Transfers In	6,667	-	-	-
<b>Total</b>	<b>\$ 565,638</b>	<b>\$ 372,107</b>	<b>\$ 372,107</b>	<b>\$ -</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000403	Communications Technician	1.00	1.00	0.00	\$ 69,647 - 83,539	\$ -
20001101	Department Director	1.00	1.00	1.00	71,693 - 271,584	152,880
20001168	Deputy Director	1.00	1.00	1.00	56,929 - 209,339	141,960
20000487	Graphic Designer	2.00	2.00	2.00	53,495 - 64,242	128,484
20000170	Multimedia Production Coordinator	3.00	4.00	5.00	56,988 - 68,981	329,807
20000165	Multimedia Production Specialist	1.00	1.00	1.00	50,424 - 60,554	50,424
20001234	Program Coordinator	3.00	6.00	7.00	34,070 - 167,127	687,812
20001222	Program Manager	4.00	4.00	5.00	56,929 - 209,339	614,321
20000784	Public Information Officer	3.00	3.00	3.00	53,784 - 65,158	161,352
20000015	Senior Management Analyst	1.00	1.00	1.00	72,664 - 87,865	87,865

# Communications

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000916	Senior Public Information Officer	7.00	7.00	7.00	66,845 - 80,773	535,755
20001021	Supervising Public Information Officer	5.00	5.00	5.00	73,375 - 88,725	426,500
	Bilingual - Regular					2,912
	Budgeted Personnel					(123,833)
	Expenditure Savings					
	Overtime Budgeted					9,525
	Standby Pay					4,436
	Vacation Pay In Lieu					49,267
<b>FTE, Salaries, and Wages Subtotal</b>		<b>32.00</b>	<b>36.00</b>	<b>38.00</b>	<b>\$</b>	<b>3,259,467</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 18,470	\$ 16,920	\$ 21,404	\$ 4,484
Flexible Benefits	375,013	394,798	450,066	55,268
Long-Term Disability	10,795	11,351	11,175	(176)
Medicare	36,427	41,118	46,407	5,289
Other Post-Employment Benefits	183,152	208,454	204,804	(3,650)
Retiree Medical Trust	2,592	3,638	4,275	637
Retirement 401 Plan	1,392	1,465	9,979	8,514
Retirement ADC	1,013,843	1,173,673	1,156,862	(16,811)
Retirement DROP	5,816	6,151	9,327	3,176
Risk Management Administration	30,131	36,074	41,940	5,866
Supplemental Pension Savings Plan	149,762	188,759	144,902	(43,857)
Unemployment Insurance	3,647	4,130	4,057	(73)
Workers' Compensation	38,298	20,188	10,307	(9,881)
<b>Fringe Benefits Subtotal</b>	<b>\$ 1,869,338</b>	<b>\$ 2,106,719</b>	<b>\$ 2,115,505</b>	<b>\$ 8,786</b>
<b>Total Personnel Expenditures</b>			<b>\$ 5,374,972</b>	



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**Compliance**



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## Description

The Compliance Department provides compliance and enforcement support for both internal and external stakeholders in the following areas: City wage laws and labor standards, the occupational safety and health of City staff, City responses to internal and external audits, and compliance with external agency regulations. The Department also houses the Administrative Appeals program that provides appeals services to City departments. This program ensures that due process is maintained from the initial notice of hearing to the final decision.

Enforcement of the City's Living Wage, Prevailing Wage, and Minimum Wage and Earned Sick Leave Ordinances are provided by the Compliance Department's Office of Labor Standards and Enforcement (OLSE). OLSE staff ensure compliance with City wage ordinances by responding to complaints; conducting site visits and investigations; and, for those City contracts subject to Living and Prevailing Wage Ordinance requirements, conducting payroll monitoring.

Compliance Department's Occupational Safety and Health (OSH) team provides City departments with a central resource on safety standards and regulations, departmental safety plans, workplace ergonomics, and guidance on the implementation of safety protocols. This group provides guidance to safety teams in other City departments and operates as the safety team for those departments without in-house safety staff. OSH staff also work with the Risk Management department to support the City's Safety and Risk Oversight Committee.

### ***The vision is:***

To increase the quality of life for residents and City staff by enforcing labor standards and creating an internal citywide culture of safety management.

### ***The mission is:***

To serve our communities through compliance with operational best practices, City wage law, and employee workplace safety.



# Compliance

## Goals and Objectives

### ***Goal 1: Support regional prosperity through wage and labor standards enforcement***

- Collaborate with regional agencies and organizations to provide efficient and comprehensive wage and labor standard services
- Conduct data-driven, proactive labor compliance investigations
- Respond quickly and thoroughly to resident complaints and to violations discovered through wage monitoring
- Conduct education and outreach with the community to ensure workers are aware of their rights and that employers understand wage requirements and meet their obligations

### ***Goal 2: Implement, maintain, and improve City workplace safety practices***

- Facilitate City compliance with federal, State, and local safety regulations
- Regularly provide departments with safety data to facilitate ongoing improvements to employee safety programs

### ***Goal 3: Provide excellent customer service***

- Seek feedback from internal and external stakeholders to identify areas of improvement
- Respond timely to requests for service and support

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Percent of Living Wage Ordinance violations investigated and addressed within 60 days.	N/A	N/A	N/A	N/A	100%
Number of annual, proactive site visits performed, to assess contractor Living Wage compliance.	N/A	N/A	N/A	N/A	50
Percent of Minimum Wage Ordinance violations investigated within 60 days.	N/A	N/A	N/A	N/A	100%
Average number of business days to respond to a complaint of a Minimum Wage violation.	N/A	N/A	N/A	N/A	5
Percent of Prevailing Wage violations or discrepancies investigated within 30 days.	N/A	N/A	N/A	N/A	90%
Parking appeal hearings scheduled and adjudicated by a hearing officer within 90 days.	N/A	N/A	N/A	N/A	100%
Written decisions for non-parking administrative hearings, or any variance agreed to by parties, issued within 10 days.	N/A	N/A	N/A	N/A	100%
Percent of Injury and Illness logs received from City departments and reported to the Department of Labor.	N/A	N/A	N/A	N/A	100%
Percent of Vehicle/Industrial reports (Damage Report and Employee Damage Report) processed within 10 days of receipt by Occupational Safety and Health staff.	N/A	N/A	N/A	N/A	100%

# Compliance

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	0.00	16.00	34.00	18.00
Personnel Expenditures	\$ -	\$ 2,213,819	\$ 4,401,725	\$ 2,187,906
Non-Personnel Expenditures	-	131,265	241,117	109,852
<b>Total Department Expenditures</b>	<b>\$ -</b>	<b>\$ 2,345,084</b>	<b>\$ 4,642,842</b>	<b>\$ 2,297,758</b>
<b>Total Department Revenue</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,633,363</b>	<b>\$ 1,633,363</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Compliance	\$ -	\$ 2,345,084	\$ 4,642,842	\$ 2,297,758
<b>Total</b>	<b>\$ -</b>	<b>\$ 2,345,084</b>	<b>\$ 4,642,842</b>	<b>\$ 2,297,758</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Compliance	0.00	16.00	34.00	18.00
<b>Total</b>	<b>0.00</b>	<b>16.00</b>	<b>34.00</b>	<b>18.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Transfer of the Prevailing Wage Program</b>	14.00	\$ 1,549,812	\$ 1,633,363
Transfer of 14.00 FTE positions and associated expenditures and revenue from the Engineering & Capital Projects Department to the Compliance Department.			
<b>Department Operational Leadership</b>	1.00	201,537	-
Addition of 1.00 Deputy Director to support day-to-day department operations.			
<b>Salary and Benefit Adjustments</b>	0.00	189,719	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Department Administration Support</b>	2.00	180,322	-
Addition of 1.00 Senior Management Analyst, 1.00 Administrative Aide 2 and one-time non-personnel expenditures to provide administrative support to the department.			
<b>Transfer of Prevailing Wage Personnel</b>	1.00	112,762	-
Transfer of 1.00 Associate Management Analyst and non-personnel expenditures from the Purchasing and Contracting Department to the Compliance Department.			

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Wage Monitoring System</b> Addition of non-personnel expenditures for a wage monitoring solution system to ensure City contractors comply with the Prevailing Wage and Living Wage Ordinance.	0.00	60,000	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	6,037	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,431)	-
<b>Total</b>	<b>18.00</b>	<b>\$ 2,297,758</b>	<b>\$ 1,633,363</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ -	\$ 1,522,366	\$ 2,991,051	\$ 1,468,685
Fringe Benefits	-	691,453	1,410,674	719,221
<b>PERSONNEL SUBTOTAL</b>	-	2,213,819	4,401,725	2,187,906
<b>NON-PERSONNEL</b>				
Supplies	\$ -	\$ 7,702	\$ 15,856	\$ 8,154
Contracts & Services	-	97,746	98,940	1,194
Information Technology	-	21,083	124,462	103,379
Energy and Utilities	-	3,534	659	(2,875)
Other	-	1,200	1,200	-
<b>NON-PERSONNEL SUBTOTAL</b>	-	131,265	241,117	109,852
<b>Total</b>	<b>\$ -</b>	<b>\$ 2,345,084</b>	<b>\$ 4,642,842</b>	<b>\$ 2,297,758</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ -	\$ -	\$ 1,633,363	\$ 1,633,363
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,633,363</b>	<b>\$ 1,633,363</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000012	Administrative Aide 1	0.00	0.00	1.00	\$ 45,269 - 54,528	\$ 50,811
20000024	Administrative Aide 2	0.00	0.00	1.00	52,142 - 62,833	52,142
20000145	Associate Engineer-Civil	0.00	0.00	2.00	89,669 - 108,295	199,325
20000119	Associate Management Analyst	0.00	1.00	12.00	66,197 - 79,990	805,059
20001101	Department Director	0.00	1.00	1.00	71,693 - 271,584	190,655
20001168	Deputy Director	0.00	0.00	1.00	56,929 - 209,339	159,536

# Compliance

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20001234	Program Coordinator	0.00	3.00	3.00	34,070 - 167,127	338,056
20001222	Program Manager	0.00	4.00	4.00	56,929 - 209,339	522,322
20001042	Safety and Training Manager	0.00	1.00	0.00	77,794 - 94,261	-
20000847	Safety Officer	0.00	3.00	3.00	67,482 - 81,496	242,044
20000854	Safety Representative 2	0.00	1.00	2.00	58,806 - 71,116	140,098
20000890	Senior Civil Engineer	0.00	0.00	1.00	103,363 - 124,954	121,874
20000015	Senior Management Analyst	0.00	1.00	2.00	72,664 - 87,865	145,328
20000970	Supervising Management Analyst	0.00	1.00	1.00	79,751 - 96,633	96,633
	Bilingual - Regular					1,456
	Budgeted Personnel					(93,750)
	Expenditure Savings					
	Overtime Budgeted					3,400
	Vacation Pay In Lieu					16,062
<b>FTE, Salaries, and Wages Subtotal</b>		<b>0.00</b>	<b>16.00</b>	<b>34.00</b>		<b>\$ 2,991,051</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ -	\$ 6,758	\$ 11,047	\$ 4,289
Flexible Benefits	-	171,491	367,542	196,051
Long-Term Disability	-	6,084	10,395	4,311
Medicare	-	22,027	43,088	21,061
Other Post-Employment Benefits	-	91,965	187,737	95,772
Retiree Medical Trust	-	2,964	5,785	2,821
Retirement 401 Plan	-	667	9,328	8,661
Retirement ADC	-	229,373	528,472	299,099
Retirement DROP	-	-	2,440	2,440
Risk Management Administration	-	15,915	38,445	22,530
Supplemental Pension Savings Plan	-	126,512	164,880	38,368
Unemployment Insurance	-	2,215	3,776	1,561
Workers' Compensation	-	15,482	37,739	22,257
<b>Fringe Benefits Subtotal</b>	<b>\$ -</b>	<b>\$ 691,453</b>	<b>\$ 1,410,674</b>	<b>\$ 719,221</b>
<b>Total Personnel Expenditures</b>			<b>\$ 4,401,725</b>	

# **Convention Center**



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## Convention Center



### Description

There are two Convention Center funds (the Convention Center Expansion Administration Fund and the New Convention Facility Fund) that fund specific requirements. These funds provide partial funding for the operation and maintenance of the Convention Center and lease revenue bond financing payments related to the Convention Center Expansion Phase II Project. These funds are administered by the Department of Finance.



# Convention Center

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	13,431,443	23,523,874	15,998,976	(7,524,898)
<b>Total Department Expenditures</b>	<b>\$ 13,431,443</b>	<b>\$ 23,523,874</b>	<b>\$ 15,998,976</b>	<b>\$ (7,524,898)</b>
<b>Total Department Revenue</b>	<b>\$ 13,326,106</b>	<b>\$ 23,523,874</b>	<b>\$ 15,998,976</b>	<b>\$ (7,524,898)</b>

## Convention Center Expansion Administration Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Convention Center Expansion Administration Fund	\$ 13,431,443	\$ 23,523,874	\$ 13,343,976	(10,179,898)
<b>Total</b>	<b>\$ 13,431,443</b>	<b>\$ 23,523,874</b>	<b>\$ 13,343,976</b>	<b>\$ (10,179,898)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Dewatering Services</b> Addition of non-personnel expenditures to support dewatering at the San Diego Convention Center (SDCC).	0.00	\$ 13,954	\$ -
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,588	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(10,196,440)	(10,196,440)
<b>Transient Occupancy Tax (TOT) Fund Support</b> Adjustment to reflect revised revenue projections related to TOT Fund support of the Convention Center Expansion Administration Fund.	0.00	-	16,542
<b>Total</b>	<b>0.00</b>	<b>\$ (10,179,898)</b>	<b>\$ (10,179,898)</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 1,249,395	\$ 1,235,441	\$ 1,249,395	13,954
Transfers Out	12,182,048	22,288,433	12,094,581	(10,193,852)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>13,431,443</b>	<b>23,523,874</b>	<b>13,343,976</b>	<b>(10,179,898)</b>

# Convention Center

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Total</b>	<b>\$ 13,431,443</b>	<b>\$ 23,523,874</b>	<b>\$ 13,343,976</b>	<b>\$ (10,179,898)</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Rev from Money and Prop	\$ 7,340	\$ -	\$ -	-
Transfers In	13,318,765	23,523,874	13,343,976	(10,179,898)
<b>Total</b>	<b>\$ 13,326,106</b>	<b>\$ 23,523,874</b>	<b>\$ 13,343,976</b>	<b>\$ (10,179,898)</b>

## New Convention Facility Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
New Convention Facility Fund	\$ -	\$ -	\$ 2,655,000	\$ 2,655,000
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,655,000</b>	<b>\$ 2,655,000</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Marketing Contract</b>	0.00	\$ 2,655,000	\$ -
Addition of non-personnel expenditures to support the San Diego Tourism Authority (SDTA) marketing contract.			
<b>Transient Occupancy Tax (TOT) Fund Support</b>	0.00	-	2,655,000
Adjustment to reflect revised revenue projections related to TOT Fund support of the New Convention Facility Fund.			
<b>Total</b>	<b>0.00</b>	<b>\$ 2,655,000</b>	<b>\$ 2,655,000</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ -	\$ -	\$ 2,655,000	\$ 2,655,000
<b>NON-PERSONNEL SUBTOTAL</b>	<b>-</b>	<b>-</b>	<b>2,655,000</b>	<b>2,655,000</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,655,000</b>	<b>\$ 2,655,000</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Transfers In	\$ -	\$ -	\$ 2,655,000	\$ 2,655,000
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,655,000</b>	<b>\$ 2,655,000</b>

# Convention Center

## Revenue and Expense Statement (Non-General Fund)

Convention Center Expansion Administration Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 409,985	\$ 304,648	\$ 304,648
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 409,985</b>	<b>\$ 304,648</b>	<b>\$ 304,648</b>
REVENUE			
Revenue from Use of Money and Property	\$ 7,340	\$ -	\$ -
Transfers In	13,318,765	23,523,874	13,343,976
<b>TOTAL REVENUE</b>	<b>\$ 13,326,106</b>	<b>\$ 23,523,874</b>	<b>\$ 13,343,976</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 13,736,091</b>	<b>\$ 23,828,522</b>	<b>\$ 13,648,624</b>
OPERATING EXPENSE			
Contracts & Services	\$ 1,249,395	\$ 1,235,441	\$ 1,249,395
Transfers Out	12,182,048	22,288,433	12,094,581
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 13,431,443</b>	<b>\$ 23,523,874</b>	<b>\$ 13,343,976</b>
<b>TOTAL EXPENSE</b>	<b>\$ 13,431,443</b>	<b>\$ 23,523,874</b>	<b>\$ 13,343,976</b>
<b>BALANCE</b>	<b>\$ 304,648</b>	<b>\$ 304,648</b>	<b>\$ 304,648</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 13,736,091</b>	<b>\$ 23,828,522</b>	<b>\$ 13,648,624</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

## Revenue and Expense Statement (Non-General Fund)

New Convention Facility Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	-
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
REVENUE			
Transfers In	\$ -	\$ -	2,655,000
<b>TOTAL REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>2,655,000</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>2,655,000</b>
OPERATING EXPENSE			
Contracts & Services	\$ -	\$ -	2,655,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>2,655,000</b>
<b>TOTAL EXPENSE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>2,655,000</b>
<b>BALANCE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>2,655,000</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.



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## **Cultural Affairs**



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### Description

Cultural Affairs advances an equitable and inclusive creative economy and arts ecosystem in San Diego that reflects the cultural diversity of the bi-national region and informs San Diego's brand as a global city.

Cultural Affairs invests in communities across the city through creative placemaking, accessible arts and culture experiences, arts education and creative youth development, and access to state-of-the-art performance space for small and mid-sized organizations and organizations within communities of concern. The goal is to enrich every neighborhood through arts, culture, and creativity through each community's self-determination.

One of the ways Cultural Affairs cultivates this dynamic ecology is through partnerships and financial investments in arts and culture organizations and projects. Partner departments include (but are not exclusive to) Parks and Recreation and San Diego Public Library, where City-funded organizations provide activities and programming for children, seniors, and people with special needs. Additionally, local schools serve as outreach venues for City-funded organizations to engage students in class-based arts instruction and creative experience, with more than 400,000 students served pre-pandemic. At the same time, the City funds neighborhood associations, business improvement districts, and social service agencies to activate public spaces with concerts, festivals, and cultural celebrations to large-scale destination cultural tourism events such as Dias de los Muertos, Big Bay Boom, and San Diego Pride. These organizations leverage the City's investment by more than five times with additional corporate, foundation, and individual support. Pre-pandemic, these organizations reported \$299 million in expenditures, serving more than 4 million in-person activities. Recent reports show a decrease to approximately \$153 million during the pandemic's first year.

Cultural Affairs promotes artistic development and works to transform the city's built environment by including public art and providing access to high-quality artistic and cultural experiences. Public art, both permanent and temporary, can enhance public places, communicate civically and generate neighborhood pride. Cultural Affairs develops and stewards the Civic Art Collection, integrates art into capital improvement projects and City public places, and ensures the inclusion of art or space for



# Cultural Affairs

cultural use in private development projects. Through innovative programs such as "here comes the neighborhood," Cultural Affairs commissions some of the region's most accomplished artists to engage with communities and transform public spaces through art integration. Cultural Affairs will deliver the first iteration of "here comes the neighborhood" in 2022 in San Ysidro and announce the second, focused on the Encanto area. And "Park Social" will bring social-specific public art to the City's park system in all council districts. These artist commissions will connect the park-goer and the park, spark dialogue, and encourage people to get out into the parks and experience them in new, unexpected ways.

In fiscal year 2023, the City will embark on a transformational initiative for the way it sees arts and culture within its planning and investment strategies. Led by Cultural Affairs, the City's first cultural planning process will complement foundational planning initiatives such as the Parks Master Plan - Parks for All of Us, and Our Climate, Our Future - the City's comprehensive approach to climate action. Capitalizing on this momentum, the City aims to create a policy platform for guiding investments, leveraging existing capital assets, developing creative solutions for civic issues, and building social cohesion through culture and creativity.

Traditionally recognized for its support of nonprofit arts and culture organizations, the City's understanding of its investment in arts and culture has expanded to an investment in the creative sector overall. In fiscal year 2023, Cultural Affairs will partner to update San Diego's first-ever creative economy study to measure the post-pandemic impact on creative industries and identify pathways for more inclusive creative workforce development.

Cultural Affairs works under the premise that arts, culture, and creativity are at the core of all global cities and partners across sectors to advance the reputation and brand of San Diego as an international cultural destination and center for creative industries, mirroring the tremendous growth of the innovation sector. San Diego's history and economy and today's culture are inextricably linked to Tijuana, comprising an extraordinary region. Cultural Affairs embraces and elevates this regional characteristic through iconic initiatives that build the region's brand, expand economic activity and drive tourism. In fiscal year 2023, Cultural Affairs will continue to support regional planning efforts for World Design Capital 2024 San Diego-Tijuana, which is projected to generate more than \$1.2 billion in economic activity and 4 million unique visitors, including 1.4 overnight stays.

Every City program, investment, and initiative facilitated by Cultural Affairs is developed and implemented with a commitment to diversity, equity, and inclusion. Through both policy and practice, Cultural Affairs works to reduce barriers to access City arts and culture funding and provides targeted technical assistance in communities of concern to increase funding applications year after year. At the Lyceum Theatre, the City-funded performing arts fund helps underwrite the cost of facility and equipment rental for some of the city's small and BIPOC-representing organizations. And through SD Practice, the City works to expand the Civic Art Collection holdings by acquiring new works that reflect the rich diversity of artist talent and expression in San Diego – a step towards building a collection truly reflective of us all. This work continues in fiscal year 2023 with expanded technical assistance and capacity-building programs and initiatives.

## ***The vision is:***

A champion for a cultural capital with a global reputation for its diverse and innovative creative workforce, cultural vitality, and wholly unique art experiences and opportunities for all.

***The mission is:***

To advance and drive an equitable and inclusive creative economy and cultural ecosystem by investing in the work of artists and creatives, and the institutions and systems that amplify creative work and experiences; cultivating local participation and access, and advancing San Diego as a global city.

## Goals and Objectives

***Goal 1: Cultivate a dynamic, inclusive arts ecosystem***

- Invest in artists, nonprofit arts and culture organizations, and creatives to increase cultural opportunities for residents and visitors
- Increase equity in funding opportunities through public awareness of Cultural Affairs programs and services and intentional removal of systematic barriers created by the City in general or Cultural Affairs, in particular
- In collaboration with cultural, tourism and community partners, develop high-impact projects and initiatives that benefit San Diego for tourism as well as residents
- Ensure that artists, creatives and cultural practitioners can work, present and live in San Diego

***Goal 2: Shape an innovative framework for City investment in arts, culture, and creativity***

- Identify priorities for City investment in arts, culture, and creativity in neighborhoods, parks and other City assets
- Identify opportunities for arts, culture, and creativity to support citywide priorities in youth development, climate change, workforce development, transportation and mobility, expanded tourism initiatives, etc.
- Advance creative industries in San Diego as a tool for workforce development, economic development and brand enhancement for the city

***Goal 3: Achieve global recognition as a place of creativity, excellence in arts and culture, and unique creative experiences***

- Foster strategic global partnerships to increase the visibility of San Diego as a creative city and ideal platform for the presentation of major cultural festivals and experiences
- Establish systems to sustain better and support bi-national cultural initiatives and investments that enhance the regional economy and amplify shared cultural assets

# Cultural Affairs

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Percentage of "true-new" applicants entering the TOT funding process through Cultural Affairs <sup>1</sup>	4.0 %	11.0 %	4.0 %	14.7 %	4.0 %
Percentage of artworks in the Civic Art Collection on exhibit <sup>2</sup>	70.0 %	65.0 %	70.0 %	67.5 %	70.0 %
Number of technical assistance workshops held for nonprofit organizations	7	8	9	18	11

1. This KPI has been adjusted to reflect the percentage of "true-new" applicants entering the TOT funding process each year as a measure of the diversification of the pool of funding applicants.
2. As the number of artworks in the Civic Art Collection increases, the percentage of the collection that can be on exhibit fluctuates due to artworks rotating off exhibit for treatment and preservation or artworks in storage awaiting the identification of exhibition sites.

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	13.00	7.00	7.00	0.00
Personnel Expenditures	\$ 1,684,292	\$ 950,572	\$ 993,099	\$ 42,527
Non-Personnel Expenditures	1,905,476	928,240	1,306,541	378,301
<b>Total Department Expenditures</b>	<b>\$ 3,589,768</b>	<b>\$ 1,878,812</b>	<b>\$ 2,299,640</b>	<b>\$ 420,828</b>
<b>Total Department Revenue</b>	<b>\$ 58,358</b>	<b>\$ -</b>	<b>\$ 85,000</b>	<b>\$ 85,000</b>

## Public Art Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Public Art	\$ 643,914	\$ -	\$ 85,000	\$ 85,000
<b>Total</b>	<b>\$ 643,914</b>	<b>\$ -</b>	<b>\$ 85,000</b>	<b>\$ 85,000</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Art Collections Management</b>	0.00	\$ 75,000	\$ 75,000
Addition of one-time non-personnel expenditures and associated revenue to support the collections management of City-owned art assets.			
<b>Poet Laureate Program</b>	0.00	10,000	10,000
Addition of non-personnel expenditures and associated revenue to support the San Diego Poet Laureate Program.			
<b>Total</b>	<b>0.00</b>	<b>\$ 85,000</b>	<b>\$ 85,000</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,403	\$ -	\$ -	-
Contracts & Services	641,426	-	85,000	85,000
Information Technology	1,086	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>643,914</b>	<b>-</b>	<b>85,000</b>	<b>85,000</b>
<b>Total</b>	<b>\$ 643,914</b>	<b>\$ -</b>	<b>\$ 85,000</b>	<b>\$ 85,000</b>

### Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Other Revenue	\$ 750	\$ -	\$ -	-
Transfers In	-	-	85,000	85,000
<b>Total</b>	<b>\$ 750</b>	<b>\$ -</b>	<b>\$ 85,000</b>	<b>\$ 85,000</b>

# Cultural Affairs

## Transient Occupancy Tax Fund<sup>1</sup>

### Department Expenditures

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
Cultural Affairs	\$	2,945,854	\$	1,878,812	\$	2,214,640	\$	335,828
<b>Total</b>	<b>\$</b>	<b>2,945,854</b>	<b>\$</b>	<b>1,878,812</b>	<b>\$</b>	<b>2,214,640</b>	<b>\$</b>	<b>335,828</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Cultural Affairs	13.00	7.00	7.00	0.00
<b>Total</b>	<b>13.00</b>	<b>7.00</b>	<b>7.00</b>	<b>0.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>The Creative City</b> Addition of one-time non-personnel expenditures to support the planning phase of the Creative City cultural plan.	0.00	\$ 250,000	\$ -
<b>Grants Management System</b> Addition of non-personnel expenditures to support the arts and culture grants management system.	0.00	90,000	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	43,667	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	42,527	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	5,593	-
<b>Non-General Fund Rent Reimbursement</b> Reduction of non-personnel expenditures associated with non-general fund rent reimbursement.	0.00	(95,959)	-
<b>Total</b>	<b>0.00</b>	<b>\$ 335,828</b>	<b>\$ -</b>

<sup>1</sup> The Transient Occupancy Tax Fund Revenue and Expense Statement can be found in the Special Promotional Programs Department.

# Cultural Affairs

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 1,226,941	\$ 708,627	\$ 755,455	\$ 46,828
Fringe Benefits	457,351	241,945	237,644	(4,301)
<b>PERSONNEL SUBTOTAL</b>	1,684,292	950,572	993,099	42,527
<b>NON-PERSONNEL</b>				
Supplies	\$ 15,244	\$ 11,589	\$ 17,357	\$ 5,768
Contracts & Services	899,520	725,051	916,991	191,940
Information Technology	332,005	184,500	280,093	95,593
Energy and Utilities	7,017	5,100	5,100	-
Other	7,776	2,000	2,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	1,261,562	928,240	1,221,541	293,301
<b>Total</b>	<b>\$ 2,945,854</b>	<b>\$ 1,878,812</b>	<b>\$ 2,214,640</b>	<b>\$ 335,828</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 23,374	\$ -	\$ -	-
Fines Forfeitures and Penalties	(1,010)	-	-	-
Licenses and Permits	(10,475)	-	-	-
Other Revenue	45,137	-	-	-
Rev from Money and Prop	(115)	-	-	-
Transfers In	698	-	-	-
<b>Total</b>	<b>\$ 57,608</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000119	Associate Management Analyst	1.00	0.00	0.00	\$ 66,197 - 79,990	\$ -
20000132	Associate Management Analyst	2.00	2.00	2.00	66,197 - 79,990	146,187
20001101	Department Director	1.00	1.00	1.00	71,693 - 271,584	169,216
20001220	Executive Director	1.00	0.00	0.00	56,929 - 209,339	-
20001234	Program Coordinator	1.00	1.00	1.00	34,070 - 167,127	118,560
20001222	Program Manager	3.00	1.00	1.00	56,929 - 209,339	128,499
20000778	Public Art Program Administrator	2.00	2.00	2.00	77,794 - 94,261	188,522
20000783	Public Information Clerk	1.00	0.00	0.00	36,705 - 44,178	-
20000918	Senior Planner	1.00	0.00	0.00	87,992 - 106,391	-
	Vacation Pay In Lieu					4,471
<b>FTE, Salaries, and Wages Subtotal</b>		<b>13.00</b>	<b>7.00</b>	<b>7.00</b>		<b>\$ 755,455</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 290	\$ -	\$ -	-
Flexible Benefits	176,152	98,743	89,388	(9,355)
Insurance	2,056	-	-	-

# Cultural Affairs

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Long-Term Disability	5,577	2,817	2,629	(188)
Medicare	18,660	10,211	10,890	679
Other Post-Employment Benefits	82,757	42,917	39,823	(3,094)
Retiree Medical Trust	2,376	1,760	1,877	117
Retirement 401 Plan	2,646	1,221	1,947	726
Retirement ADC	61,804	18,591	26,849	8,258
Retirement DROP	7,305	-	-	-
Risk Management Administration	13,634	7,427	8,155	728
Supplemental Pension Savings Plan	80,197	53,552	51,179	(2,373)
Unemployment Insurance	1,886	1,025	955	(70)
Workers' Compensation	2,012	3,681	3,952	271
<b>Fringe Benefits Subtotal</b>	<b>\$ 457,351</b>	<b>\$ 241,945</b>	<b>\$ 237,644</b>	<b>\$ (4,301)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 993,099</b>	

## Revenue and Expense Statement (Non-General Fund)

Public Art Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ 368,659	\$ 368,659
Continuing Appropriation - Operating	5,694,190	5,037,261	5,343,978
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 5,694,190</b>	<b>\$ 5,405,920</b>	<b>\$ 5,712,638</b>
REVENUE			
Other Revenue	\$ 368,659	\$ -	\$ -
Transfers In	-	-	85,000
<b>TOTAL REVENUE</b>	<b>\$ 368,659</b>	<b>\$ -</b>	<b>\$ 85,000</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 6,062,849</b>	<b>\$ 5,405,920</b>	<b>\$ 5,797,638</b>
OPERATING EXPENSE			
Supplies	\$ 1,403	\$ -	\$ -
Contracts & Services	654,441	-	85,000
Information Technology	1,086	-	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 656,929</b>	<b>\$ -</b>	<b>\$ 85,000</b>
EXPENDITURE OF PRIOR YEAR FUNDS			
Operating Expenditures	\$ 207,366	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 207,366</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 656,929</b>	<b>\$ -</b>	<b>\$ 85,000</b>
RESERVES			
Continuing Appropriation - Operating	\$ 5,037,261	\$ 5,037,261	\$ 5,343,978
<b>TOTAL RESERVES</b>	<b>\$ 5,037,261</b>	<b>\$ 5,037,261</b>	<b>\$ 5,343,978</b>
<b>BALANCE</b>	<b>\$ 368,659</b>	<b>\$ 368,659</b>	<b>\$ 368,660</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 6,062,849</b>	<b>\$ 5,405,920</b>	<b>\$ 5,797,638</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.





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# **Debt Management**



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## Description

The Debt Management Department develops financing plans, conducts planning, structuring, and issuance activities for all bonds, notes, and loans to finance the City's capital projects, essential equipment, and vehicles. In Fiscal Year 2022, the Debt Management Department merged with the Department of Finance. This restructure will be reflected in the Fiscal Year 2024 Budget.

Bond financings are conducted for capital projects secured by the General Fund and the City enterprises, as well as projects supported by dedicated revenue sources such as the San Diego Redevelopment Successor Agency (Successor Agency) and special districts. The Debt Management department evaluates and applies for various State and Federal loans to help finance infrastructure projects including those for water, wastewater and storm water. Loan agreements are executed to fund approved infrastructure projects. The Department also administers certain short-and medium-term financing mechanisms, including capital leases and commercial paper programs.

The Department coordinates and monitors citywide post-issuance administrative functions related to bond offerings, commercial paper programs, Federal and State loans, and capital leases. The Department regularly reviews outstanding obligations for refunding opportunities and timely refinances to lower interest costs. The Department manages credit and investor outreach functions for the City, special districts, and the Successor Agency providing information to current bondholders, prospective investors, and rating agencies that monitor the credits.

The Department also coordinates, as needed, the City's formation procedures for its Special Financing Districts (including Community Facilities Districts, 1913/1915 Act Assessment Districts, and Enhanced Infrastructure Financing Districts), related conduit bond issuances to fund public infrastructure, as well as the enrollment process for assessments and special tax levies.

### ***The vision is:***

Strong debt management to achieve Citywide financing priorities

# Debt Management

## *The mission is:*

To effectively plan, implement, and manage City debt obligations

## Goals and Objectives

### **Goal 1: *Safeguard public assets through strong financial management***

- Maintain strong internal controls
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Maintain secure data environments
- Prepare fiscally sound balanced budgets and capital plans

### **Goal 2: *Optimize financial resources through long-term fiscal planning***

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Provide sound long-term financial and infrastructure plans

### **Goal 3: *Excellent customer service***

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

### **Goal 4: *Strengthen the City's financial knowledge, skills, and abilities***

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for Citywide staff
- Build bench strength in key financial competencies

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Debt Service Payments made on time <sup>1</sup>	100%	100%	100%	100%	100%
All required disclosures reviewed by City's Disclosure Practices Working Group	100%	100%	100%	100%	100%
New debt obligations have met City's Debt Policy guidelines	100%	100%	100%	100%	100%
All eligible bonds monitored annually for refinancing opportunities to lower debt service costs	100%	100%	100%	100%	100%
Professional development goals and core technical training met by the Department to maintain skilled workforce	100%	100%	100%	100%	100%

1. Debt Service Payments are payments Debt Management makes or monitors for publicly issued bonds and state and federal loans.

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	17.00	17.00	17.00	0.00
Personnel Expenditures	\$ 1,957,057	\$ 2,146,519	\$ 2,469,579	\$ 323,060
Non-Personnel Expenditures	161,137	268,456	267,736	(720)
<b>Total Department Expenditures</b>	<b>\$ 2,118,194</b>	<b>\$ 2,414,975</b>	<b>\$ 2,737,315</b>	<b>\$ 322,340</b>
<b>Total Department Revenue</b>	<b>\$ 409,802</b>	<b>\$ 778,500</b>	<b>\$ 628,250</b>	<b>\$ (150,250)</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Debt Management	\$ 2,118,194	\$ 2,414,975	\$ 2,737,315	\$ 322,340
<b>Total</b>	<b>\$ 2,118,194</b>	<b>\$ 2,414,975</b>	<b>\$ 2,737,315</b>	<b>\$ 322,340</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Debt Management	17.00	17.00	17.00	0.00
<b>Total</b>	<b>17.00</b>	<b>17.00</b>	<b>17.00</b>	<b>0.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00	\$ 323,060	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Support for Information Technology</b>	0.00	21,729	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
<b>Non-Discretionary Adjustment</b>	0.00	(22,449)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Revised Reimbursement Revenue</b>	0.00	-	(150,250)
Adjustment to reflect revised revenue projections for services provided.			
<b>Total</b>	<b>0.00</b>	<b>\$ 322,340</b>	<b>\$ (150,250)</b>

# Debt Management

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 1,307,777	\$ 1,501,105	\$ 1,695,178	\$ 194,073
Fringe Benefits	649,280	645,414	774,401	128,987
<b>PERSONNEL SUBTOTAL</b>	1,957,057	2,146,519	2,469,579	323,060
<b>NON-PERSONNEL</b>				
Supplies	\$ 7,932	\$ 14,669	\$ 13,399	\$ (1,270)
Contracts & Services	55,998	119,091	109,498	(9,593)
Information Technology	77,587	101,638	123,567	21,929
Energy and Utilities	16,020	28,958	17,172	(11,786)
Other	3,600	4,100	4,100	-
<b>NON-PERSONNEL SUBTOTAL</b>	161,137	268,456	267,736	(720)
<b>Total</b>	<b>\$ 2,118,194</b>	<b>\$ 2,414,975</b>	<b>\$ 2,737,315</b>	<b>\$ 322,340</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 410,529	\$ 778,500	\$ 628,250	\$ (150,250)
Other Revenue	161	-	-	-
Transfers In	(888)	-	-	-
<b>Total</b>	<b>\$ 409,802</b>	<b>\$ 778,500</b>	<b>\$ 628,250</b>	<b>\$ (150,250)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000149	Associate Economist	1.00	1.00	0.00	\$ 63,008 - 76,136	\$ -
20000119	Associate Management Analyst	3.00	5.00	6.00	66,197 - 79,990	374,777
20000539	Clerical Assistant 2	1.00	0.00	0.00	36,630 - 44,147	-
20001101	Department Director	1.00	1.00	1.00	71,693 - 271,584	200,426
20001172	Financial Operations Manager	0.00	1.00	1.00	34,070 - 179,599	157,340
20001234	Program Coordinator	6.00	6.00	6.00	34,070 - 167,127	746,388
20001222	Program Manager	2.00	1.00	1.00	56,929 - 209,339	139,822
20000015	Senior Management Analyst	2.00	2.00	2.00	72,664 - 87,865	175,730
20000756	Word Processing Operator	1.00	0.00	0.00	38,188 - 45,963	-
	Budgeted Personnel Expenditure Savings					(122,153)
	Overtime Budgeted					769
	Vacation Pay In Lieu					22,079
<b>FTE, Salaries, and Wages Subtotal</b>		<b>17.00</b>	<b>17.00</b>	<b>17.00</b>		<b>\$ 1,695,178</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 4,530	\$ 4,162	\$ 5,968	\$ 1,806
Flexible Benefits	207,084	204,358	207,225	2,867
Insurance	1,233	-	-	-

## Debt Management

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Long-Term Disability	5,913	5,929	5,854	(75)
Medicare	19,821	21,435	24,245	2,810
Other Post-Employment Benefits	97,217	98,096	91,024	(7,072)
Retiree Medical Trust	2,263	2,872	2,974	102
Retirement 401 Plan	1,916	2,024	3,074	1,050
Retirement ADC	192,653	165,734	288,092	122,358
Retirement DROP	5,611	5,822	6,113	291
Risk Management Administration	15,989	16,976	18,640	1,664
Supplemental Pension Savings Plan	86,946	106,989	110,372	3,383
Unemployment Insurance	1,997	2,155	2,128	(27)
Workers' Compensation	6,107	8,862	8,692	(170)
<b>Fringe Benefits Subtotal</b>	<b>\$ 649,280</b>	<b>\$ 645,414</b>	<b>\$ 774,401</b>	<b>\$ 128,987</b>
<b>Total Personnel Expenditures</b>			<b>\$ 2,469,579</b>	





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# **Department of Finance**



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### Description

The Department of Finance (DoF) provides centralized financial services to the City. DoF has three key areas of responsibilities, (1) oversight of the City's operating and capital budgets, (2) accounting and financial reporting for all City funds, and (3) payroll and vendor payments. All of which are the foundation of the City's financial reporting. DoF prepares the budget in accordance with the City Charter as well as periodic Budget Monitoring Reports for both the operating budget and Capital Improvements Program. DoF also performs the general accounting and external financial reporting functions for the City of San Diego. DoF is responsible for payment services, including payroll processing for the City's approximately 12,800 employees and centralized processing for all vendor payments. In addition, DoF is responsible for implementing and monitoring internal controls over financial reporting. The DoF is made up of two divisions: Financial Planning and External Financial Reporting.

The Financial Planning division coordinates the development of a balanced budget by working with departments to identify expenditure savings and implement Mayoral initiatives, develops the Five-Year Financial Outlook, identifies new revenue sources, and forecasts revenues. This division develops and monitors the CIP Budget which supports projects that help maintain or improve City infrastructure. Furthermore, the division performs the general accounting and internal financial reporting functions for the City, monitors the City's expenditures and revenues, oversees budget transfers and adjustments, produces reports to Council to forecast year-end results, and aids in budget adjustments throughout the year to accommodate unforeseen budget changes.

The External Financial Reporting division prepares the Annual Comprehensive Financial Report which includes an accounting of all City funds and its component units, including related disclosures; implements and monitors internal controls over financial reporting, and prepares the required reporting to Audit Committee and City Council; maintains multiple modules of the SAP system to ensure data accuracy and develops and provides citywide financial training. This division is also responsible for centralized processing for all vendor payments and develops and monitors the personnel expense components of the operating budgets, including analysis of salaries and fringe

# Department of Finance

rates, conducts analyses to support labor negotiations and payroll processing for the City's approximately 12,800 employees.

***The vision is:***

To set the national standard for municipal financial management

***The mission is:***

To provide the highest quality financial services with integrity, transparency, and accountability

## Goals and Objectives

***Goal 1: Safeguard public assets through strong financial management***

- Maintain strong internal controls over financial reporting
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Prepare fiscally sound balanced budgets and capital plans

***Goal 2: Optimize financial resources through long-term fiscal planning***

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Promote sound long-term financial and infrastructure planning

***Goal 3: Provide excellent customer service***

- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

***Goal 4: Strengthen the City's financial knowledge, skills, and abilities***

- Maximize use of the City's financial data
- Provide robust training programs for Finance Department staff
- Establish training programs for citywide staff

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Number of months after the end of the fiscal year when the Annual Comprehensive Financial Report (ACFR) is issued	6	6	6	6	6
Percentage of invoices paid by the city on time per the monthly "On Time Invoice Payment Report" <sup>1</sup>	80%	75%	80%	81%	80%
Percentage of annual reserves targets achieved <sup>2</sup>	92%	67%	TBD	65%	71%
Percentage of departments with actuals within 5% of projections <sup>3</sup>	90%	85%	90%	TBD	90%
Percentage variance between Major General Fund revenue projections versus year-end actuals <sup>3</sup>	2.00 %	3.50 %	2.00 %	TBD	2.00 %
Percentage of Annual Adopted and Added CIP Budget expended/committed	125%	137%	125%	119%	125%

1. Includes July 2021 through May 2022. June 2022 data unavailable at time of submission.
2. Estimated percentage for Fiscal Year 2022 based on projections included in the Third Quarter Monitoring Report.
3. Fiscal Year 2022 Year-End Actuals are not known at the time of publication. Percentages will be included in future budget documents.

# Department of Finance

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	106.00	110.00	116.00	6.00
Personnel Expenditures	\$ 17,238,055	\$ 18,710,599	\$ 19,541,096	\$ 830,497
Non-Personnel Expenditures	1,228,387	1,596,821	1,501,053	(95,768)
<b>Total Department Expenditures</b>	<b>\$ 18,466,442</b>	<b>\$ 20,307,420</b>	<b>\$ 21,042,149</b>	<b>\$ 734,729</b>
<b>Total Department Revenue</b>	<b>\$ 1,998,957</b>	<b>\$ 2,230,481</b>	<b>\$ 2,264,984</b>	<b>\$ 34,503</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Department of Finance	\$ 2,776,850	\$ 3,439,015	\$ 3,017,271	\$ (421,744)
External Financial Reporting	7,139,981	7,274,991	8,016,277	741,286
Financial Planning & CIP	3,903,724	4,425,331	4,456,795	31,464
Internal Financial Reporting	4,645,887	5,168,083	5,551,806	383,723
<b>Total</b>	<b>\$ 18,466,442</b>	<b>\$ 20,307,420</b>	<b>\$ 21,042,149</b>	<b>\$ 734,729</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Department of Finance	5.00	5.00	4.00	(1.00)
External Financial Reporting	37.00	41.00	47.00	6.00
Financial Planning & CIP	28.00	29.00	28.00	(1.00)
Internal Financial Reporting	36.00	35.00	37.00	2.00
<b>Total</b>	<b>106.00</b>	<b>110.00</b>	<b>116.00</b>	<b>6.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00	\$ 410,977	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>GASB 87 Support</b>	2.00	211,672	-
Addition of 1.00 Finance Analyst 3 and 1.00 Finance Analyst 2 to support the City's Governmental Accounting Standards Board (GASB) Statement No. 87 reporting requirements.			
<b>Proposition B Support</b>	2.00	202,920	-
Addition of 2.00 Finance Analyst 2s to support the City's effort in unwinding Proposition B.			
<b>GASB 87 Software Maintenance</b>	0.00	15,503	-
Addition of ongoing non-personnel expenditures for software maintenance to comply with Government Accounting Standards Board (GASB) issued statement No. 87 to track, account for, and disclose lessee and lessor agreements.			

# Department of Finance

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Department of Finance Reorganization</b> Addition of 3.00 FTE positions and the reduction of 1.00 Assistant Department Director to support various citywide efforts including CIP and systems, and to align positions with department structure.	2.00	4,928	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(11,702)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(99,569)	-
<b>Adjustment to TransNet Revenue</b> Adjustment to reflect a projected increase in TransNet revenue from the San Diego Association of Governments (SANDAG).	0.00	-	34,503
<b>Total</b>	<b>6.00</b>	<b>\$ 734,729</b>	<b>\$ 34,503</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 9,777,082	\$ 10,725,526	\$ 11,880,101	\$ 1,154,575
Fringe Benefits	7,460,972	7,985,073	7,660,995	(324,078)
<b>PERSONNEL SUBTOTAL</b>	<b>17,238,055</b>	<b>18,710,599</b>	<b>19,541,096</b>	<b>830,497</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 102,180	\$ 112,167	\$ 110,157	\$ (2,010)
Contracts & Services	330,418	583,676	539,242	(44,434)
Information Technology	596,271	753,967	757,768	3,801
Energy and Utilities	75,602	137,211	84,086	(53,125)
Other	3,917	9,800	9,800	-
Transfers Out	120,000	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>1,228,387</b>	<b>1,596,821</b>	<b>1,501,053</b>	<b>(95,768)</b>
<b>Total</b>	<b>\$ 18,466,442</b>	<b>\$ 20,307,420</b>	<b>\$ 21,042,149</b>	<b>\$ 734,729</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 1,851,734	\$ 2,030,481	\$ 2,064,984	\$ 34,503
Other Revenue	145,404	200,000	200,000	-
Transfers In	1,820	-	-	-
<b>Total</b>	<b>\$ 1,998,957</b>	<b>\$ 2,230,481</b>	<b>\$ 2,264,984</b>	<b>\$ 34,503</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
FTE, Salaries, and Wages						



# Department of Finance

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000010	Account Audit Clerk	2.00	2.00	2.00	\$ 38,590 - 46,404	\$ 92,112
20000024	Administrative Aide 2	5.00	7.00	7.00	52,142 - 62,833	406,840
20001140	Assistant Department Director	2.00	2.00	1.00	71,693 - 271,584	165,037
20001113	Chief Accountant	1.00	1.00	1.00	56,929 - 209,339	178,318
20001101	Department Director	1.00	1.00	1.00	71,693 - 271,584	212,940
20000924	Executive Assistant	1.00	1.00	1.00	52,792 - 63,852	62,894
21000576	Finance Analyst 2	26.00	26.00	30.00	74,069 - 90,059	2,524,564
21000577	Finance Analyst 3	27.00	27.00	29.00	81,519 - 99,054	2,691,968
21000578	Finance Analyst 4	10.00	9.00	9.00	101,076 - 122,835	1,083,756
20001172	Financial Operations Manager	6.00	6.00	6.00	34,070 - 179,599	954,378
20000293	Information Systems Analyst 3	1.00	1.00	1.00	73,375 - 88,725	88,725
20000681	Payroll Audit Specialist 2	5.00	5.00	5.00	53,542 - 64,822	312,830
20000936	Payroll Audit Supervisor	1.00	1.00	1.00	64,727 - 78,178	78,178
20000680	Payroll Specialist 2	1.00	1.00	1.00	46,697 - 56,380	56,380
20001182	Principal Accountant	13.00	14.00	14.00	34,070 - 184,017	1,912,246
20001234	Program Coordinator	3.00	5.00	6.00	34,070 - 167,127	752,483
20000054	Senior Account Audit Clerk	1.00	1.00	1.00	44,133 - 53,218	50,454
	Budgeted Personnel Expenditure Savings					(74,069)
	Overtime Budgeted					50,000
	Vacation Pay In Lieu					280,067
<b>FTE, Salaries, and Wages Subtotal</b>		<b>106.00</b>	<b>110.00</b>	<b>116.00</b>		<b>\$ 11,880,101</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 100,794	\$ 97,394	\$ 100,476	\$ 3,082
Flexible Benefits	1,438,321	1,465,420	1,448,083	(17,337)
Insurance	1,334	-	-	-
Long-Term Disability	43,984	41,682	40,423	(1,259)
Medicare	146,975	150,099	166,803	16,704
Other Post-Employment Benefits	660,778	668,280	654,235	(14,045)
Retiree Medical Trust	10,524	12,714	15,909	3,195
Retirement 401 Plan	8,672	10,121	23,973	13,852
Retirement ADC	4,253,135	4,633,353	4,316,092	(317,261)
Retirement DROP	17,032	18,074	14,939	(3,135)
Risk Management Administration	108,767	115,650	133,975	18,325
Supplemental Pension Savings Plan	634,963	696,494	677,194	(19,300)
Unemployment Insurance	14,864	15,179	14,670	(509)
Workers' Compensation	20,831	60,613	54,223	(6,390)
<b>Fringe Benefits Subtotal</b>	<b>\$ 7,460,972</b>	<b>\$ 7,985,073</b>	<b>\$ 7,660,995</b>	<b>\$ (324,078)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 19,541,096</b>	

**Department of Information Technology**



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### Description

The Department of Information Technology was established in 1994 and provides citywide technology strategy, operational support of applications, infrastructure, and wireless technologies, enterprise application services, and manages Information Technology (IT) services contracts and assets.

Some key areas of the Department include:

**IT Fiscal Services** - The IT Fiscal Services group coordinates the citywide IT budget process and monitors fixed citywide IT expenditures.

**IT Contracts Management** - The Contracts Management Group manages the contract life cycle of citywide IT contracts, Request for Quotations (RFQ)/ Request for Proposals (RFP) / Invitation to Bid (ITBs), contract negotiations, and ensures compliance with all City procurement requirements.

**IT Enterprise Engineering and Architecture** - The IT Enterprise Engineering and Architecture Group manages the network, datacenter, cloud, telecommunications, call center, desktop phone and directory services for the City. The group sets the technology direction and innovation for the City's core infrastructure, resiliency, data protection needs, and works with City departments to develop solutions to enhance City services.

**Service Management Office (SMO)** - The Service Management Office Division manages the contracts for Workplace Services, consisting of the IT Service Desk and End User support functions. The SMO also manages the contracts for Cross-Functional Services, consisting of the IT Service Management processes and the City's ServiceNow platform. The SMO manages the City's end-user computer hardware and software standards, enterprise change management governance, and develops citywide IT Service Delivery best practices and processes.

**Cyber Security Compliance and Risk Management** - The Cyber Security Team provides the development, implementation and management of all citywide information security policies, standards, procedures, and internal controls.

# Department of Information Technology

Enterprise Applications - The Enterprise Applications Group provides citywide information technology services which includes Systems, Applications and Products (SAP), web environments, and citywide content management.

Enterprise Geographic Information Systems (EGIS)- EGIS is responsible for supporting spatial data analytics, workflows and provisioning GIS tools and technologies for departments across the City. Systems include asset management, risk assessment, public safety, emergency response, field mapping and data capture tools, GPS integration, remote sensing, conflict detection and mapping presentations. EGIS also manages SanGIS, the regional spatial data warehouse joint powers authority in partnership with the County of San Diego.

Digital Strategy - The Digital Strategy Group partners with City departments to develop innovative strategies to expand citywide digital services, streamline applications through web and mobile channels, and manages the IT Governance process.

Wireless Technology Services - The Wireless Technology Services Group manages the service delivery for public safety wireless radio communications technologies.

## ***The vision is:***

To be a national municipal leader and strategic business partner for innovative technology solutions.

## ***The mission is:***

To provide high quality, secure, and resilient technology solutions and public safety wireless radio services through strategic innovation and partnerships with City and regional stakeholders.

## Goals and Objectives

### ***Goal 1: Modernize and Maximize the Business Value and Resiliency of Technology Services***

- Expand cloud services for agility, resiliency, enhanced security, and availability.
- Create a citywide platform strategy to leverage common standards to maximize business value and reduce costs.
- Expand adaptability and agility for public-facing and City workforce applications to improve efficiency and ease-of-use.
- Standardization and integration of the technology ecosystem will reduce training and support costs, accelerate development, and improve data analytics and security.
- Enhance public safety wireless communications coverage and provide redundancy and resiliency.

### ***Goal 2: Deliver and support City technologies by optimizing the skills and training of City staff to drive innovation and citywide best practices. Drive customer satisfaction through customer feedback and improvements.***

- Centralized IT services drive efficiencies and economies of scale with common standards, security, and governance requirements.
- Standardized digital transformation ensures alignment with City technologies, support contracts, training, data governance, and security.
- Improve service management through business relationship management, technology automation, and industry best practices.

# Department of Information Technology

- Data governance ensures the availability, usability, integrity and security of the data in enterprise systems.

**Goal 3: Advance IT Service Delivery by Enhancing City Technology Contracts for Transparency, Oversight, and Operational Excellence**

- Engage City departments to make improvements to contract SLA's to promote innovation and meet changing business requirements.
- Enhance the long-term roadmap of the City's IT contracts and RFP's with agility to adopt to the rapid pace of technologic change.
- Develop contracts to improve cross-functional delivery and contract compliance.

**Goal 4: Secure the City's data and technology**

- Enhance the automation of cyber security with Security Information and Event Management (SIEM) tools across the City.
- Ensure security is a key decision point for all contracts, RFI/RFP processes, product selection, adoption, and use.
- Optimize the City's network architecture to increase availability and improve security.
- Modernize, maintain and improve existing security tools both on-site and in the cloud.

**Goal 5: Advance Digital Equity Citywide to Bolster Internet Access for Low-Income Communities**

- Expand free Wi-Fi citywide with a focus on low-income communities.
- Increase laptops and mobile hotspots available from City libraries.
- Work with community outreach partners to get San Diegans connected.
- Partner with nonprofits to provide refurbished City computers to those in need.

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Percentage availability of public safety wireless services	99.99 %	99.99 %	99.99 %	99.99 %	99.99 %
Percentage of security incidents per month per 10,000 users	<1.0%	<1.0%	<1.0%	<1.0%	<1.0%
Percentage availability for citywide network and phone systems	99.90 %	99.90 %	99.90 %	99.90 %	99.90 %

# Department of Information Technology

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	134.73	133.35	133.35	0.00
Personnel Expenditures	\$ 18,727,786	\$ 21,016,959	\$ 21,229,087	\$ 212,128
Non-Personnel Expenditures	91,539,568	109,099,400	116,752,139	7,652,739
<b>Total Department Expenditures</b>	<b>\$ 110,267,354</b>	<b>\$ 130,116,359</b>	<b>\$ 137,981,226</b>	<b>\$ 7,864,867</b>
<b>Total Department Revenue</b>	<b>\$ 113,683,225</b>	<b>\$ 123,792,369</b>	<b>\$ 129,737,562</b>	<b>\$ 5,945,193</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Financial & Support Services	\$ 645,459	\$ 994,975	\$ 2,881,016	\$ 1,886,041
<b>Total</b>	<b>\$ 645,459</b>	<b>\$ 994,975</b>	<b>\$ 2,881,016</b>	<b>\$ 1,886,041</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>SD Access 4 All - Digital Equity Program</b> Addition of non-personnel expenditure and associated revenue to expand the SD Access 4 All Program and provide digital equity training and support.	0.00	\$ 1,295,520	\$ 1,115,520
<b>SD Access 4 All</b> Addition of one-time non-personnel expenditures to continue providing public Wi-Fi in communities of concern.	0.00	761,000	-
<b>PC Lease Replacement Program</b> Addition of non-personnel expenditures to support the General Fund PC Replacement Program.	0.00	250,000	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	95,115	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(5,594)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(510,000)	-
<b>Total</b>	<b>0.00</b>	<b>\$ 1,886,041</b>	<b>\$ 1,115,520</b>

# Department of Information Technology

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 840	\$ -	\$ -	-
Contracts & Services	46,224	488,351	1,014,465	526,114
Information Technology	392,365	50,594	1,160,520	1,109,926
Debt	206,030	456,030	706,031	250,001
<b>NON-PERSONNEL SUBTOTAL</b>	<b>645,459</b>	<b>994,975</b>	<b>2,881,016</b>	<b>1,886,041</b>
<b>Total</b>	<b>\$ 645,459</b>	<b>\$ 994,975</b>	<b>\$ 2,881,016</b>	<b>\$ 1,886,041</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Rev from Federal Agencies	\$ -	\$ -	1,115,520	1,115,520
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>1,115,520</b>	<b>1,115,520</b>

## GIS Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Financial & Support Services	\$ 1,502	\$ -	\$ -	-
Information Technology	4,323,704	5,375,105	5,271,628	(103,477)
<b>Total</b>	<b>\$ 4,325,206</b>	<b>\$ 5,375,105</b>	<b>\$ 5,271,628</b>	<b>(103,477)</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Information Technology	15.00	14.00	14.00	0.00
<b>Total</b>	<b>15.00</b>	<b>14.00</b>	<b>14.00</b>	<b>0.00</b>

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b>	0.00	\$ 164,364	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Salary and Benefit Adjustments</b>	0.00	82,077	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			



# Department of Information Technology

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Information Technology</b>	0.00	(349,918)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
<b>Revised Non-Discretionary Revenue</b>	0.00	-	618,045
Adjustment to reflect revised revenue associated to non-discretionary allocation.			
<b>One-Time Additions and Annualizations</b>	0.00	-	(286,004)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Total</b>	<b>0.00</b>	<b>\$ (103,477)</b>	<b>\$ 332,041</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 812,864	\$ 984,550	\$ 982,964	\$ (1,586)
Fringe Benefits	648,596	635,430	719,093	83,663
<b>PERSONNEL SUBTOTAL</b>	<b>1,461,460</b>	<b>1,619,980</b>	<b>1,702,057</b>	<b>82,077</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 34	\$ 10,000	\$ 10,000	\$ -
Contracts & Services	951,592	1,004,948	1,169,312	164,364
Information Technology	1,912,120	2,740,177	2,390,259	(349,918)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>2,863,746</b>	<b>3,755,125</b>	<b>3,569,571</b>	<b>(185,554)</b>
<b>Total</b>	<b>\$ 4,325,206</b>	<b>\$ 5,375,105</b>	<b>\$ 5,271,628</b>	<b>\$ (103,477)</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 4,195,935	\$ 4,698,804	\$ 5,030,845	\$ 332,041
Rev from Money and Prop	6,927	-	-	-
Rev from Other Agencies	193,342	195,303	195,303	-
<b>Total</b>	<b>\$ 4,396,204</b>	<b>\$ 4,894,107</b>	<b>\$ 5,226,148</b>	<b>\$ 332,041</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001168	Deputy Director	0.00	1.00	1.00	\$ 56,929 - 209,339	\$ 178,087
21000432	Geographic Info Systems Analyst 2	6.00	6.00	6.00	66,845 - 80,773	440,464
21000433	Geographic Info Systems Analyst 3	4.00	3.00	3.00	73,375 - 88,725	266,175
21000434	Geographic Info Systems Analyst 4	1.00	1.00	1.00	77,794 - 94,261	77,794
20000293	Information Systems Analyst 3	1.00	1.00	1.00	73,375 - 88,725	88,725
20000377	Information Systems Technician	1.00	1.00	1.00	52,652 - 63,447	63,447

# Department of Information Technology

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20001234	Program Coordinator	1.00	1.00	1.00	34,070 - 167,127	134,727
20001222	Program Manager	1.00	0.00	0.00	56,929 - 209,339	-
	Budgeted Personnel					(278,329)
	Expenditure Savings					
	Vacation Pay In Lieu					11,874
<b>FTE, Salaries, and Wages Subtotal</b>		<b>15.00</b>	<b>14.00</b>	<b>14.00</b>	<b>\$</b>	<b>982,964</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 8,755	\$ 5,765	\$ 10,814	\$ 5,049
Flexible Benefits	149,361	165,616	144,072	(21,544)
Long-Term Disability	3,728	3,900	3,401	(499)
Medicare	12,142	14,104	14,083	(21)
Other Post-Employment Benefits	65,190	79,703	56,890	(22,813)
Retiree Medical Trust	1,085	1,756	1,289	(467)
Retirement ADC	328,586	262,663	396,845	134,182
Risk Management Administration	10,735	13,793	11,650	(2,143)
Supplemental Pension Savings Plan	61,550	80,350	74,149	(6,201)
Unemployment Insurance	1,262	1,421	1,235	(186)
Workers' Compensation	6,202	6,359	4,665	(1,694)
<b>Fringe Benefits Subtotal</b>	<b>\$ 648,596</b>	<b>\$ 635,430</b>	<b>\$ 719,093</b>	<b>\$ 83,663</b>
<b>Total Personnel Expenditures</b>			<b>\$ 1,702,057</b>	

## Information Technology Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Citywide IT Fixed Expenses	\$ 59,126,304	\$ 24,133,599	\$ 27,073,123	\$ 2,939,524
Enterprise IT Sourcing Operations	947,856	955,647	1,379,102	423,455
Enterprise Resource Planning	198,474	275,233	-	(275,233)
Financial & Support Services	5,398,684	54,592,416	54,746,621	154,205
Information Technology	3,242,939	3,604,644	3,707,042	102,398
IT Contract Management	1,386,599	1,722,589	1,787,651	65,062
Project Management Office	-	121	-	(121)
<b>Total</b>	<b>\$ 70,300,855</b>	<b>\$ 85,284,249</b>	<b>\$ 88,693,539</b>	<b>\$ 3,409,290</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Enterprise IT Sourcing Operations	4.00	5.00	8.00	3.00
Enterprise Resource Planning	1.00	1.00	0.00	(1.00)
Financial & Support Services	15.00	13.00	15.00	2.00
Information Technology	21.00	22.00	18.00	(4.00)
IT Contract Management	3.00	3.00	3.00	0.00
<b>Total</b>	<b>44.00</b>	<b>44.00</b>	<b>44.00</b>	<b>0.00</b>

# Department of Information Technology

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Budget True-Up</b> Addition of non-personnel expenditures and associated revenue to true up the Non-Discretionary budgets located in customer Department funds.	0.00 \$	4,749,304 \$	4,749,304
<b>Transition Costs for IT Services</b> Addition of one-time non-personnel expenditures to support the transition of citywide IT fixed services.	0.00	3,850,000	-
<b>CGI Technologies Consultant Services</b> Addition of non-personnel expenditures and associated revenue for the new CGI Technologies consultant.	0.00	1,069,055	1,069,055
<b>Centralization of City Internet Service Provider (ISP) and Circuit Procurement</b> Addition of non-personnel expenditures and associated revenue to centralize City Internet Service Provider and circuit procurement.	0.00	999,279	999,279
<b>Citywide Voice Network Refresh</b> Addition of non-personnel expenditures and associated revenue to fund the voice network refresh.	0.00	525,000	525,000
<b>Drupal Software Update</b> Addition of non-personnel expenditures and associated revenue to support the Drupal software update.	0.00	500,000	500,000
<b>SAP Application Maintenance</b> Addition of non-personnel expenditures and associated revenue to support cost increases for SAP application maintenance.	0.00	266,039	266,039
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	260,201	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	245,390	-
<b>Contact Center</b> Addition of non-personnel expenditures and associated revenue to true-up the new contact center budget.	0.00	194,523	194,523
<b>Okta Public Portal Enhancement</b> Addition of non-personnel expenditures for the development of a public portal to replace the legacy authentication and mitigate security risks.	0.00	168,602	-
<b>Zoom Licenses</b> Addition of non-personnel expenditures and associated revenue to fund Zoom standard and webinar licenses.	0.00	163,000	163,000

# Department of Information Technology

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Secure Contractor Environment</b> Addition of non-personnel expenditures and associated revenue to allow IT contractors to securely access the City's network and resources.	0.00	125,000	125,000
<b>Microsoft Licensing</b> Addition of non-personnel expenditures and associated revenue due to fee increases for Microsoft software licenses.	0.00	113,528	113,528
<b>Cloud Foundation and Infrastructure</b> Addition of non-personnel expenditures and associated revenue to support Cloud Platform Foundation and Infrastructure.	0.00	90,000	90,000
<b>Adobe eSignature Support Contracts</b> Addition of non-personnel expenditures and associated revenue to fund the increased contractual rate for Adobe eSignature.	0.00	70,000	70,000
<b>Smartsheets Licensing Citywide</b> Addition of non-personnel expenditures and associated revenue to support the rollout of Smartsheets citywide.	0.00	63,654	63,654
<b>Network Visibility and Analytics</b> Addition of non-personnel expenditures and associated revenue to optimize network traffic flow.	0.00	55,000	55,000
<b>Support Contracts</b> Addition of non-personnel expenditures and associated revenue for the maintenance of the City's public website platform.	0.00	29,000	29,000
<b>Get It Done (Salesforce)</b> Addition of non-personnel expenditures and associated revenue to support cost increases for Get It Done (Salesforce).	0.00	25,136	25,136
<b>SeamlessDocs Licenses</b> Addition of non-personnel expenditures and associated revenue for additional SeamlessDocs user licenses.	0.00	12,500	12,500
<b>Adobe Licensing Citywide</b> Addition of non-personnel expenditures and associated revenue to support cost increases for Adobe software licenses.	0.00	10,507	10,507
<b>Hyland OnBase Migration</b> Addition of non-personnel expenditures and associated revenue to support the Hyland OnBase software migration.	0.00	10,000	10,000
<b>PCI Costs</b> Addition of non-personnel expenditures and associated revenue to align with Payment Card Industry costs.	0.00	8,758	8,758
<b>American Registry for Internet Numbers Fee</b> Addition of non-personnel expenditures and associated revenue for the maintenance of network tools.	0.00	8,000	8,000

# Department of Information Technology

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>IT Architecture and Engineering Services Support</b>	0.00	(5,665)	-
Addition of 3.00 Program Coordinators and reduction of 1.00 Senior Management Analyst and 2.00 Information Systems Analyst 3s to support service contracts, cyber security requirements, and implement industry best practices.			
<b>Support for Information Technology</b>	0.00	(400,048)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
<b>Non-General Fund Rent Reimbursement</b>	0.00	(410,056)	-
Reduction of non-personnel expenditures associated to Non-General Fund Rent Reimbursement.			
<b>Non-Discretionary Budget True-Up</b>	0.00	(1,353,049)	-
Addition of non-personnel expenditures to true-up the non-discretionary budgets located in customer Department funds.			
<b>One-Time Additions and Annualizations</b>	0.00	(8,033,368)	(8,033,368)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Total</b>	<b>0.00</b>	<b>\$ 3,409,290</b>	<b>\$ 1,053,915</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 4,367,139	\$ 4,784,007	\$ 5,405,067	\$ 621,060
Fringe Benefits	2,334,251	2,633,897	2,267,373	(366,524)
<b>PERSONNEL SUBTOTAL</b>	6,701,390	7,417,904	7,672,440	254,536
<b>NON-PERSONNEL</b>				
Supplies	\$ 81,561	\$ 24,214	\$ 23,544	\$ (670)
Contracts & Services	2,144,392	76,185,787	79,746,371	3,560,584
Information Technology	61,024,823	1,626,570	1,226,522	(400,048)
Energy and Utilities	15,977	22,624	17,512	(5,112)
Other	3,604	7,150	7,150	-
Capital Expenditures	329,108	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	63,599,465	77,866,345	81,021,099	3,154,754
<b>Total</b>	<b>\$ 70,300,855</b>	<b>\$ 85,284,249</b>	<b>\$ 88,693,539</b>	<b>\$ 3,409,290</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 63,940,977	\$ 84,301,733	\$ 85,355,648	\$ 1,053,915
Other Revenue	209,274	-	-	-
Rev from Money and Prop	(174,479)	-	-	-
Rev from Other Agencies	2,709	-	-	-
Transfers In	7,698,326	-	-	-
<b>Total</b>	<b>\$ 71,676,807</b>	<b>\$ 84,301,733</b>	<b>\$ 85,355,648</b>	<b>\$ 1,053,915</b>

# Department of Information Technology

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000012	Administrative Aide 1	1.00	0.00	0.00	\$ 45,269 - 54,528	\$ -
20000024	Administrative Aide 2	1.00	1.00	1.00	52,142 - 62,833	60,634
20001140	Assistant Department Director	0.00	0.00	1.00	71,693 - 271,584	215,255
20000119	Associate Management Analyst	0.00	1.00	1.00	66,197 - 79,990	75,524
20001101	Department Director	1.00	1.00	1.00	71,693 - 271,584	234,547
20001168	Deputy Director	2.00	2.00	1.00	56,929 - 209,339	171,281
20000924	Executive Assistant	1.00	1.00	1.00	52,792 - 63,852	62,894
20000293	Information Systems Analyst 3	9.00	8.00	6.00	73,375 - 88,725	532,350
20000998	Information Systems Analyst 4	2.00	2.00	2.00	82,532 - 100,002	200,004
20000180	Information Systems Manager	1.00	1.00	1.00	103,353 - 125,188	125,188
20000680	Payroll Specialist 2	1.00	1.00	1.00	46,697 - 56,380	56,380
20001234	Program Coordinator	8.00	6.00	9.00	34,070 - 167,127	1,203,469
20001222	Program Manager	16.00	18.00	18.00	56,929 - 209,339	2,632,937
20000015	Senior Management Analyst	1.00	1.00	0.00	72,664 - 87,865	-
20000970	Supervising Management Analyst	0.00	1.00	1.00	79,751 - 96,633	79,751
	Budgeted Personnel Expenditure Savings					(365,303)
	Overtime Budgeted					5,000
	Termination Pay Annual Leave					13,652
	Vacation Pay In Lieu					101,504
<b>FTE, Salaries, and Wages Subtotal</b>		<b>44.00</b>	<b>44.00</b>	<b>44.00</b>	<b>\$</b>	<b>5,405,067</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 32,862	\$ 36,498	\$ 26,612	\$ (9,886)
Flexible Benefits	561,362	595,945	551,677	(44,268)
Long-Term Disability	19,508	18,748	18,502	(246)
Medicare	65,185	67,825	76,638	8,813
Other Post-Employment Benefits	252,578	257,502	233,249	(24,253)
Retiree Medical Trust	7,522	8,392	10,485	2,093
Retirement 401 Plan	3,505	3,471	13,349	9,878
Retirement ADC	1,023,345	1,218,815	938,547	(280,268)
Retirement DROP	4,702	3,723	6,870	3,147
Risk Management Administration	41,583	44,562	47,765	3,203
Supplemental Pension Savings Plan	306,010	342,160	312,709	(29,451)
Unemployment Insurance	6,589	6,826	6,716	(110)
Workers' Compensation	9,498	29,430	24,254	(5,176)
<b>Fringe Benefits Subtotal</b>	<b>\$ 2,334,251</b>	<b>\$ 2,633,897</b>	<b>\$ 2,267,373</b>	<b>\$ (366,524)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 7,672,440</b>	

# Department of Information Technology

## OneSD Support Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Enterprise Resource Planning	\$ 24,001,045	\$ 28,065,939	\$ 30,278,448	\$ 2,212,509
Financial & Support Services	6,759	61,466	89,240	27,774
Wireless Technology Services	-	(209)	-	209
<b>Total</b>	<b>\$ 24,007,804</b>	<b>\$ 28,127,196</b>	<b>\$ 30,367,688</b>	<b>\$ 2,240,492</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Enterprise Resource Planning	30.00	30.00	30.00	0.00
<b>Total</b>	<b>30.00</b>	<b>30.00</b>	<b>30.00</b>	<b>0.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Mobile Work Manager 6.5 Implementation</b> Addition of one-time non-personnel expenditures to support the implementation of Mobile Work Manager 6.5 Cloud version.	0.00	\$ 1,500,000	\$ -
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,411,986	-
<b>Mobile Work Manager Cloud Subscription</b> Addition of non-personnel expenditures to subscribe to the Mobile Work Manager Cloud.	0.00	700,000	-
<b>SAP S/4 Hana Conversion</b> Addition of non-personnel expenditures to determine the feasibility, roadmap and timeline to convert SAP software systems.	0.00	500,000	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	253,300	-
<b>Spinifex Subscription</b> Addition of non-personnel expenditures associated with supporting and interfacing various Human Capital Management software.	0.00	39,500	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(2,164,294)	-

# Department of Information Technology

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-Time Additions and Annualizations</b>	0.00	-	2,373,516
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Total</b>	<b>0.00</b>	<b>\$ 2,240,492</b>	<b>\$ 2,373,516</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 3,064,506	\$ 3,487,730	\$ 3,736,537	\$ 248,807
Fringe Benefits	2,029,701	2,235,696	2,240,189	4,493
<b>PERSONNEL SUBTOTAL</b>	<b>5,094,207</b>	<b>5,723,426</b>	<b>5,976,726</b>	<b>253,300</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 4,764	\$ 35,589	\$ 34,919	\$ (670)
Contracts & Services	3,051,574	2,765,179	4,177,835	1,412,656
Information Technology	15,853,301	19,595,502	20,170,708	575,206
Energy and Utilities	3,958	6,500	6,500	-
Other	-	1,000	1,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>18,913,597</b>	<b>22,403,770</b>	<b>24,390,962</b>	<b>1,987,192</b>
<b>Total</b>	<b>\$ 24,007,804</b>	<b>\$ 28,127,196</b>	<b>\$ 30,367,688</b>	<b>\$ 2,240,492</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 27,690,139	\$ 25,413,789	\$ 27,787,305	\$ 2,373,516
Rev from Money and Prop	143,129	-	-	-
<b>Total</b>	<b>\$ 27,833,269</b>	<b>\$ 25,413,789</b>	<b>\$ 27,787,305</b>	<b>\$ 2,373,516</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001247	Business Systems Analyst 2	1.00	1.00	1.00	\$ 69,276 - 83,745	\$ 83,745
20001168	Deputy Director	1.00	1.00	1.00	56,929 - 209,339	178,087
20001234	Program Coordinator	16.00	16.00	17.00	34,070 - 167,127	2,283,814
20001222	Program Manager	11.00	11.00	10.00	56,929 - 209,339	1,442,515
20000015	Senior Management Analyst	1.00	1.00	1.00	72,664 - 87,865	87,865
	Budgeted Personnel Expenditure Savings					(428,729)
	Vacation Pay In Lieu					89,240
<b>FTE, Salaries, and Wages Subtotal</b>		<b>30.00</b>	<b>30.00</b>	<b>30.00</b>	<b>\$</b>	<b>3,736,537</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 34,139	\$ 34,524	\$ 37,954	\$ 3,430
Flexible Benefits	439,932	462,667	447,216	(15,451)



# Department of Information Technology

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Long-Term Disability	13,884	13,731	12,772	(959)
Medicare	44,673	49,682	52,893	3,211
Other Post-Employment Benefits	162,332	171,668	153,603	(18,065)
Retiree Medical Trust	4,662	5,687	5,621	(66)
Retirement 401 Plan	7,734	7,910	15,344	7,434
Retirement ADC	1,119,804	1,239,481	1,313,131	73,650
Retirement DROP	592	-	4,109	4,109
Risk Management Administration	26,713	29,708	31,455	1,747
Supplemental Pension Savings Plan	164,745	198,759	146,161	(52,598)
Unemployment Insurance	4,692	4,997	4,630	(367)
Workers' Compensation	5,799	16,882	15,300	(1,582)
<b>Fringe Benefits Subtotal</b>	<b>\$ 2,029,701</b>	<b>\$ 2,235,696</b>	<b>\$ 2,240,189</b>	<b>\$ 4,493</b>
<b>Total Personnel Expenditures</b>			<b>\$ 5,976,726</b>	

## Wireless Communications Technology Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Financial & Support Services	\$ 4,528	\$ -	\$ (83,986)	\$ (83,986)
Wireless Technology Services	10,983,501	10,334,834	10,851,341	516,507
<b>Total</b>	<b>\$ 10,988,029</b>	<b>\$ 10,334,834</b>	<b>\$ 10,767,355</b>	<b>\$ 432,521</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Wireless Technology Services	45.73	45.35	45.35	0.00
<b>Total</b>	<b>45.73</b>	<b>45.35</b>	<b>45.35</b>	<b>0.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Dispatch Maintenance Support</b>	0.00	\$ 377,842	\$ -
Addition of non-personnel expenditures to support dispatch maintenance of the Public Safety Radio System.			
<b>Public Safety Radio Modernization Project</b>	0.00	214,610	-
Addition on one-time non-personnel expenditures for maintenance and support of the Public Safety Radio Modernization Project Phase 1.			
<b>Consolidated System Manual</b>	0.00	150,000	-
Addition of one-time non-personnel expenditures to support a consolidated system manual for the wireless infrastructure system.			
<b>Support for Information Technology</b>	0.00	118,658	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			

# Department of Information Technology

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Rent Increase at Mount Soledad</b> Addition of non-personnel expenditures and associated revenue to support rent increases at Mount Soledad.	0.00	6,725	6,725
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(1,884)	39,063
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(57,529)	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(375,901)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	-	911,827
<b>Revenue for Use of the City's Public Safety Radio System</b> Addition of revenue for the use of the City's Public Safety Radio System and wireless communication equipment repairs.	0.00	-	112,586
<b>Total</b>	<b>0.00</b>	<b>\$ 432,521</b>	<b>\$ 1,070,201</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 3,019,733	\$ 3,451,811	\$ 3,317,849	(133,962)
Fringe Benefits	2,450,995	2,803,838	2,560,015	(243,823)
<b>PERSONNEL SUBTOTAL</b>	<b>5,470,728</b>	<b>6,255,649</b>	<b>5,877,864</b>	<b>(377,785)</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 334,767	\$ 247,989	\$ 245,919	(2,070)
Contracts & Services	3,733,310	3,126,663	3,823,169	696,506
Information Technology	270,845	321,775	440,433	118,658
Energy and Utilities	351,389	381,271	378,982	(2,289)
Other	-	1,000	500	(500)
Capital Expenditures	258,942	-	-	-
Debt	568,049	487	488	1
<b>NON-PERSONNEL SUBTOTAL</b>	<b>5,517,301</b>	<b>4,079,185</b>	<b>4,889,491</b>	<b>810,306</b>
<b>Total</b>	<b>\$ 10,988,029</b>	<b>\$ 10,334,834</b>	<b>\$ 10,767,355</b>	<b>\$ 432,521</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 9,583,696	\$ 9,134,479	\$ 10,204,680	\$ 1,070,201

# Department of Information Technology

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Other Revenue	97,716	-	-	-
Rev from Money and Prop	75,962	48,261	48,261	-
Rev from Other Agencies	7,676	-	-	-
Transfers In	11,894	-	-	-
<b>Total</b>	<b>\$ 9,776,945</b>	<b>\$ 9,182,740</b>	<b>\$ 10,252,941</b>	<b>\$ 1,070,201</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	1.00	1.00	1.00	\$ 36,705 - 44,178	\$ 43,515
20000251	Apprentice 1- Communications Technician	1.00	1.00	3.00	46,142 - 61,508	164,144
20000252	Apprentice 2- Communications Technician	1.00	1.00	1.00	57,683 - 73,071	73,071
20000139	Associate Communications Engineer	4.38	4.00	4.00	89,669 - 108,295	433,180
90000139	Associate Communications Engineer	0.35	0.35	0.35	89,669 - 108,295	31,384
20000403	Communications Technician	18.00	18.00	16.00	69,647 - 83,539	1,267,164
20000405	Communications Technician Supervisor	2.00	2.00	2.00	80,641 - 97,472	194,944
20001168	Deputy Director	1.00	1.00	1.00	56,929 - 209,339	178,087
20000419	Equipment Technician 1	7.00	7.00	7.00	43,124 - 51,669	347,707
20000425	Equipment Technician 2	1.00	1.00	1.00	47,326 - 56,409	56,409
20000288	Senior Communications Engineer	1.00	1.00	1.00	103,363 - 124,954	124,954
20000897	Senior Communications Technician	5.00	5.00	5.00	73,126 - 87,695	436,721
20000402	Senior Communications Technician Supervisor	1.00	1.00	1.00	92,781 - 111,993	111,993
20000015	Senior Management Analyst	1.00	1.00	1.00	72,664 - 87,865	87,865
20000955	Storekeeper 1	1.00	1.00	1.00	40,339 - 48,380	48,380
	Budgeted Personnel					(475,345)
	Expenditure Savings					
	Overtime Budgeted					34,768
	Reg Pay For Engineers					88,427
	Termination Pay Annual					19,735
	Leave					
	Vacation Pay In Lieu					50,746
<b>FTE, Salaries, and Wages Subtotal</b>		<b>45.73</b>	<b>45.35</b>	<b>45.35</b>		<b>\$ 3,317,849</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 9,128	\$ 9,275	\$ 10,530	\$ 1,255

## Department of Information Technology

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Flexible Benefits	512,445	564,828	530,160	(34,668)
Long-Term Disability	13,087	13,187	11,223	(1,964)
Medicare	46,169	48,805	47,798	(1,007)
Other Post-Employment Benefits	259,544	269,764	221,871	(47,893)
Retiree Medical Trust	2,572	3,155	3,064	(91)
Retirement 401 Plan	1,359	1,292	1,376	84
Retirement ADC	1,345,304	1,590,134	1,428,730	(161,404)
Retirement DROP	11,706	13,840	12,706	(1,134)
Risk Management Administration	42,742	46,684	45,435	(1,249)
Supplemental Pension Savings Plan	187,897	219,949	213,602	(6,347)
Unemployment Insurance	4,416	4,802	4,061	(741)
Workers' Compensation	14,626	18,123	29,459	11,336
<b>Fringe Benefits Subtotal</b>	<b>\$ 2,450,995</b>	<b>\$ 2,803,838</b>	<b>\$ 2,560,015</b>	<b>\$ (243,823)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 5,877,864</b>	

# Department of Information Technology

## Revenue and Expense Statement (Non-General Fund)

GIS Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 465,615	\$ 536,613	\$ 372,828
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 465,615</b>	<b>\$ 536,613</b>	<b>\$ 372,828</b>
REVENUE			
Charges for Services	\$ 4,195,935	\$ 4,698,804	\$ 5,030,845
Revenue from Other Agencies	193,342	195,303	195,303
Revenue from Use of Money and Property	6,927	-	-
<b>TOTAL REVENUE</b>	<b>\$ 4,396,204</b>	<b>\$ 4,894,107</b>	<b>\$ 5,226,148</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 4,861,819</b>	<b>\$ 5,430,720</b>	<b>\$ 5,598,976</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 812,864	\$ 984,550	\$ 982,964
Fringe Benefits	648,596	635,430	719,093
Supplies	34	10,000	10,000
Contracts & Services	951,592	1,004,948	1,169,312
Information Technology	1,912,120	2,740,177	2,390,259
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 4,325,206</b>	<b>\$ 5,375,105</b>	<b>\$ 5,271,628</b>
<b>TOTAL EXPENSE</b>	<b>\$ 4,325,206</b>	<b>\$ 5,375,105</b>	<b>\$ 5,271,628</b>
<b>BALANCE</b>	<b>\$ 536,613</b>	<b>\$ 55,615</b>	<b>\$ 327,348</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 4,861,819</b>	<b>\$ 5,430,720</b>	<b>\$ 5,598,976</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

# Department of Information Technology

## Revenue and Expense Statement (Non-General Fund)

Information Technology Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,103,658	\$ 2,503,270	\$ 3,433,898
Continuing Appropriation - CIP	245,068	136,825	136,825
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 1,348,726</b>	<b>\$ 2,640,094</b>	<b>\$ 3,570,722</b>
REVENUE			
Charges for Services	\$ 63,940,977	\$ 84,301,733	\$ 85,355,648
Other Revenue	209,274	-	-
Revenue from Other Agencies	2,709	-	-
Revenue from Use of Money and Property	(174,479)	-	-
Transfers In	7,698,326	-	-
<b>TOTAL REVENUE</b>	<b>\$ 71,676,807</b>	<b>\$ 84,301,733</b>	<b>\$ 85,355,648</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 73,025,533</b>	<b>\$ 86,941,827</b>	<b>\$ 88,926,370</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 4,367,139	\$ 4,784,007	\$ 5,405,067
Fringe Benefits	2,334,251	2,633,897	2,267,373
Supplies	81,561	24,214	23,544
Contracts & Services	2,144,392	76,185,787	79,746,371
Information Technology	61,024,823	1,626,570	1,226,522
Energy and Utilities	15,977	22,624	17,512
Other Expenses	3,604	7,150	7,150
Capital Expenditures	329,108	-	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 70,300,855</b>	<b>\$ 85,284,249</b>	<b>\$ 88,693,539</b>
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 84,583	-	-
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 84,583</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 70,385,438</b>	<b>\$ 85,284,249</b>	<b>\$ 88,693,539</b>
RESERVES			
Continuing Appropriation - CIP	\$ 136,825	\$ 136,825	\$ 136,825
<b>TOTAL RESERVES</b>	<b>\$ 136,825</b>	<b>\$ 136,825</b>	<b>\$ 136,825</b>
<b>BALANCE</b>	<b>\$ 2,503,269</b>	<b>\$ 1,520,753</b>	<b>\$ 96,006</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 73,025,533</b>	<b>\$ 86,941,827</b>	<b>\$ 88,926,370</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

# Department of Information Technology

## Revenue and Expense Statement (Non-General Fund)

OneSD Support Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,775,115	\$ 5,600,580	\$ 4,862,082
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 1,775,115</b>	<b>\$ 5,600,580</b>	<b>\$ 4,862,082</b>
REVENUE			
Charges for Services	\$ 27,690,139	\$ 25,413,789	\$ 27,787,305
Revenue from Use of Money and Property	143,129	-	-
<b>TOTAL REVENUE</b>	<b>\$ 27,833,269</b>	<b>\$ 25,413,789</b>	<b>\$ 27,787,305</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 29,608,384</b>	<b>\$ 31,014,369</b>	<b>\$ 32,649,387</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 3,064,506	\$ 3,487,730	\$ 3,736,537
Fringe Benefits	2,029,701	2,235,696	2,240,189
Supplies	4,764	35,589	34,919
Contracts & Services	3,051,574	2,765,179	4,177,835
Information Technology	15,853,301	19,595,502	20,170,708
Energy and Utilities	3,958	6,500	6,500
Other Expenses	-	1,000	1,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 24,007,804</b>	<b>\$ 28,127,196</b>	<b>\$ 30,367,688</b>
<b>TOTAL EXPENSE</b>	<b>\$ 24,007,804</b>	<b>\$ 28,127,196</b>	<b>\$ 30,367,688</b>
<b>BALANCE</b>	<b>\$ 5,600,580</b>	<b>\$ 2,887,173</b>	<b>\$ 2,281,699</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 29,608,384</b>	<b>\$ 31,014,369</b>	<b>\$ 32,649,387</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

# Department of Information Technology

## Revenue and Expense Statement (Non-General Fund)

Wireless Communications Technology Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,442,484	\$ 1,231,400	\$ 83,047
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 2,442,484</b>	<b>\$ 1,231,400</b>	<b>\$ 83,047</b>
REVENUE			
Charges for Services	\$ 9,583,696	\$ 9,134,479	\$ 10,204,680
Other Revenue	97,716	-	-
Revenue from Other Agencies	7,676	-	-
Revenue from Use of Money and Property	75,962	48,261	48,261
Transfers In	11,894	-	-
<b>TOTAL REVENUE</b>	<b>\$ 9,776,945</b>	<b>\$ 9,182,740</b>	<b>\$ 10,252,941</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 12,219,429</b>	<b>\$ 10,414,140</b>	<b>\$ 10,335,988</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 3,019,733	\$ 3,451,811	\$ 3,317,849
Fringe Benefits	2,450,995	2,803,838	2,560,015
Supplies	334,767	247,989	245,919
Contracts & Services	3,733,310	3,126,663	3,823,169
Information Technology	270,845	321,775	440,433
Energy and Utilities	351,389	381,271	378,982
Other Expenses	-	1,000	500
Capital Expenditures	258,942	-	-
Debt Expenses	568,049	487	488
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 10,988,029</b>	<b>\$ 10,334,834</b>	<b>\$ 10,767,355</b>
<b>TOTAL EXPENSE</b>	<b>\$ 10,988,029</b>	<b>\$ 10,334,834</b>	<b>\$ 10,767,355</b>
<b>BALANCE</b>	<b>\$ 1,231,400</b>	<b>\$ 79,306</b>	<b>\$ (431,367)</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 12,219,429</b>	<b>\$ 10,414,140</b>	<b>\$ 10,335,988</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

\*\*\*The Wireless Communications Fund results in a negative ending balance/beginning balance and will be monitored throughout Fiscal Year 2023 to address negative balances.





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## **Development Services**



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### Description

The Development Services Department (DSD) provides plan review, permit, inspection and code enforcement services for private and public development projects throughout the City of San Diego, ensuring that all neighborhoods citywide remain equitably sustainable, healthy, safe, and livable.

DSD works with property owners, businesses, engineers, design professionals and contractors, managing the development process and conducting environmental reviews of all residential, commercial, affordable housing, industrial and complex major land development projects from start to finish.

It also provides management and administration support for public hearings for the Planning Commission, Hearing Officer, and Historic Resources Board while implementing new laws and market trends. These include permanent outdoor dining and gathering spaces, small business assistance, cannabis business regulations, telecommunications facilities, urban planning and review, accessory dwelling units, historic preservation, and new housing initiatives.

The department has transformed the way permits are historically processed by converting to an electronic permitting system in place of paper plans, offering virtual counter services and virtual inspections. This transition is an integral part of the City's commitment to #DigitalDSD, an internal initiative to modernize and digitalize all workplace systems, digitize 8-million records, and cost-effectively leverage technology to increase productivity and improve service delivery to customers.

DSD development review and inspection services are an Enterprise Fund and operated without a General Fund subsidy. Taxpayers and Code Enforcement penalties fund its Code Enforcement services.

#### ***The vision is:***

To employ an engaged workforce and utilize superior technology in the streamlined delivery of services.

# Development Services

## ***The mission is:***

To ensure quality development by delivering consistent, transparent, and effective customer service to all stakeholders.

## Goals and Objectives

### ***Goal 1: Effectively and efficiently review for the safe constructability of projects and inspect safe and livable developments***

- Ensure adherence with all applicable codes, policies, and regulations
- Continuously enhance ministerial review and inspection process for efficiencies and safety

### ***Goal 2: Manage an efficient and transparent streamlined permitting process utilizing thoughtful analysis and creative problem-solving***

- Implement a streamlined permitting process
- Enable more sustainable and affordable housing
- Implement business process improvements and regulatory reform that responds to market trends
- Reduce permit and project review times with electronic review and permitting process

### ***Goal 3: Provide efficient administrative and financial services***

- Manage the financial health of the Department
- Utilize superior technology to help manage customer deposit accounts and billing

### ***Goal 4: Work in partnership with citizens to ensure, improve and maintain safe and desirable San Diego neighborhoods***

- Conduct efficient code enforcement case management
- Inspect 5% of mobile home park lots annually
- Maintain and monitor registry of foreclosed properties

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Percentage of Code Enforcement cases opened upon day of receipt	100%	100%	100%	100%	100%
Percentage of Code Enforcement inspections completed on time	90%	84%	90%	84%	90%
Percentage of inspections performed within next day	90%	98%	90%	96%	90%
Percentage of projects completed with less than 3 eligible review cycles	85%	80%	85%	75%	85%
Percentage of projects meeting established department deadlines	85%	37%	85%	48%	85%

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	590.00	640.00	752.35	112.35
Personnel Expenditures	\$ 68,321,040	\$ 79,740,796	\$ 94,101,898	\$ 14,361,102
Non-Personnel Expenditures	21,509,883	23,747,041	28,628,009	4,880,968
<b>Total Department Expenditures</b>	<b>\$ 89,830,923</b>	<b>\$ 103,487,837</b>	<b>\$ 122,729,907</b>	<b>\$ 19,242,070</b>
<b>Total Department Revenue</b>	<b>\$ 80,284,454</b>	<b>\$ 94,902,334</b>	<b>\$ 107,255,646</b>	<b>\$ 12,353,312</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Administration & Support Services	\$ 7,073	\$ -	\$ -	-
Building & Safety	29	-	-	-
Code Enforcement	7,733,122	9,092,254	11,490,472	2,398,218
<b>Total</b>	<b>\$ 7,740,224</b>	<b>\$ 9,092,254</b>	<b>\$ 11,490,472</b>	<b>\$ 2,398,218</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Code Enforcement	69.00	73.00	91.50	18.50
<b>Total</b>	<b>69.00</b>	<b>73.00</b>	<b>91.50</b>	<b>18.50</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Short-Term Residential Occupancy Ordinance Enforcement</b>	8.00	\$ 948,844	\$ -
Addition of 8.00 FTE positions and associated non-personnel expenditures to support the enforcement of the City's Short-Term Residential Occupancy Ordinance.			
<b>Sidewalk Vending Ordinance Enforcement</b>	5.00	792,617	-
Addition of 5.00 FTE positions and associated non-personnel expenditures to enforce the City's Sidewalk Vending Ordinance.			
<b>Substandard Housing</b>	3.00	349,570	-
Addition of 3.00 FTE positions and associated non-personnel expenditures to support an effective and timely response to substandard housing complaints.			
<b>Transfer of Program Manager</b>	1.00	164,503	-
Transfer of 1.00 Program Manager and associated non-personnel expenditures from the Local Enforcement Agency Fund to the Code Enforcement Division to support zoning complaint response and substandard housing enforcement.			

# Development Services

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Training and Hearings Support</b> Addition of 1.00 Senior Planner and associated non-personnel expenditures and revenue to support training and increased administrative hearings due to new enforcement responsibilities in Code Enforcement.	1.00	131,901	128,219
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	44,259	(619,083)
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	0.50	9,365	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	5,183	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,188	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(50,212)	-
<b>Revised Revenue</b> Adjustment to reflect revised revenue projections.	0.00	-	88,633
<b>Revised User Fee Revenue from New/Revised User Fees</b> Adjustment to reflect revised User Fee revenue from the implementation of new and/or revised user fees.	0.00	-	(28,987)
<b>Reduction in Transfer</b> Reduction related to two previous transfers from the Civil Penalty's Fund.	0.00	-	(2,337,438)
<b>Total</b>	<b>18.50</b>	<b>\$ 2,398,218</b>	<b>\$ (2,768,656)</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 3,982,185	\$ 4,712,979	\$ 6,200,564	1,487,585
Fringe Benefits	3,028,694	3,477,571	3,957,833	480,262
<b>PERSONNEL SUBTOTAL</b>	<b>7,010,878</b>	<b>8,190,550</b>	<b>10,158,397</b>	<b>1,967,847</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 18,416	\$ 46,407	\$ 66,147	19,740
Contracts & Services	352,613	323,965	559,979	236,014
Information Technology	256,297	390,773	465,256	74,483
Energy and Utilities	51,814	40,859	50,993	10,134

# Development Services

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Other	50,206	99,700	99,700	-
Capital Expenditures	-	-	90,000	90,000
<b>NON-PERSONNEL SUBTOTAL</b>	<b>729,346</b>	<b>901,704</b>	<b>1,332,075</b>	<b>430,371</b>
<b>Total</b>	<b>\$ 7,740,224</b>	<b>\$ 9,092,254</b>	<b>\$ 11,490,472</b>	<b>\$ 2,398,218</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 2,484,520	\$ 406,067	\$ 406,067	-
Fines Forfeitures and Penalties	80,309	101,500	101,500	-
Licenses and Permits	70,653	90,802	278,667	187,865
Other Revenue	538	2,000	2,000	-
Transfers In	14,322	2,956,521	-	(2,956,521)
<b>Total</b>	<b>\$ 2,650,342</b>	<b>\$ 3,556,890</b>	<b>\$ 788,234</b>	<b>\$ (2,768,656)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000024	Administrative Aide 2	1.00	1.00	3.00	\$ 52,142 - 62,833	\$ 176,053
20000119	Associate Management Analyst	0.00	0.00	1.00	66,197 - 79,990	72,664
20000306	Code Compliance Officer	2.00	0.00	0.00	47,392 - 57,020	-
20000214	Combination Inspector 2	15.00	15.00	17.00	69,132 - 83,506	1,349,608
20001168	Deputy Director	1.00	1.00	1.00	56,929 - 209,339	161,072
90001073	Management Intern	0.00	0.00	0.50	31,200 - 34,070	8,759
20001222	Program Manager	2.00	2.00	5.00	56,929 - 209,339	659,542
20000783	Public Information Clerk	4.00	4.00	4.00	36,705 - 44,178	161,103
20000927	Senior Clerk/Typist	2.00	2.00	2.00	43,718 - 52,745	94,881
20000873	Senior Combination Inspector	3.00	3.00	4.00	79,399 - 95,875	367,465
20000918	Senior Planner	0.00	0.00	1.00	87,992 - 106,391	96,578
20000919	Senior Planner	3.00	3.00	3.00	87,992 - 106,391	305,337
20000928	Senior Zoning Investigator	6.00	6.00	8.00	67,596 - 81,837	631,934
20000756	Word Processing Operator	4.00	4.00	4.00	38,188 - 45,963	175,158
20001068	Zoning Investigator 1	1.00	4.00	0.00	54,831 - 66,165	-
20001069	Zoning Investigator 2	25.00	28.00	38.00	61,486 - 74,364	2,615,733
	Bilingual - Regular					29,120
	Budgeted Personnel					(746,190)
	Expenditure Savings					
	ICBO Certification					5,139
	Overtime Budgeted					13,418
	Vacation Pay In Lieu					23,190
<b>FTE, Salaries, and Wages Subtotal</b>		<b>69.00</b>	<b>73.00</b>	<b>91.50</b>		<b>\$ 6,200,564</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 20,596	\$ 21,915	\$ 22,123	\$ 208



## Development Services

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Flexible Benefits	779,941	852,005	1,030,375	178,370
Long-Term Disability	18,275	18,726	22,547	3,821
Medicare	59,885	65,961	92,702	26,741
Other Post-Employment Benefits	369,081	398,516	472,187	73,671
Retiree Medical Trust	5,200	6,520	10,894	4,374
Retirement 401 Plan	3,626	3,767	21,673	17,906
Retirement ADC	1,404,998	1,639,800	1,775,584	135,784
Retirement DROP	10,655	14,563	12,957	(1,606)
Risk Management Administration	60,739	68,967	96,695	27,728
Supplemental Pension Savings Plan	264,763	327,401	323,618	(3,783)
Unemployment Insurance	6,178	6,815	8,174	1,359
Workers' Compensation	24,756	52,615	68,304	15,689
<b>Fringe Benefits Subtotal</b>	<b>\$ 3,028,694</b>	<b>\$ 3,477,571</b>	<b>\$ 3,957,833</b>	<b>\$ 480,262</b>
<b>Total Personnel Expenditures</b>			<b>\$ 10,158,397</b>	

## Development Services Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Administration & Support Services	\$ 5,415,911	\$ 1,211,638	\$ 991,319	\$ (220,319)
Building & Safety	21,928,971	25,065,660	29,879,241	4,813,581
Business Operations Support Services	16,570,298	19,428,792	17,723,680	(1,705,112)
Cannabis Permit Bureau	-	1,170,960	835,423	(335,537)
Code Enforcement	935	-	-	-
Engineering	13,603,391	18,812,912	18,492,638	(320,274)
Information Technology	6,076,287	7,894,051	10,674,826	2,780,775
Land Development Review	9,273,074	9,954,079	10,691,754	737,675
Project Submittal & Management	8,388,904	9,857,241	11,842,104	1,984,863
Urban Planning Support	-	-	513,891	513,891
Wireless Permitting	-	-	8,613,293	8,613,293
<b>Total</b>	<b>\$ 81,257,772</b>	<b>\$ 93,395,333</b>	<b>\$ 110,258,169</b>	<b>\$ 16,862,836</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Administration & Support Services	3.50	5.00	6.00	1.00
Building & Safety	182.00	184.00	189.00	5.00
Business Operations Support Services	46.00	49.00	62.35	13.35
Cannabis Permit Bureau	0.00	9.00	7.00	(2.00)
Engineering	111.00	131.00	120.00	(11.00)
Information Technology	9.00	10.00	12.00	2.00
Land Development Review	69.00	77.00	78.50	1.50
Project Submittal & Management	95.50	97.00	112.50	15.50
Urban Planning Support	0.00	0.00	4.00	4.00
Wireless Permitting	0.00	0.00	64.00	64.00
<b>Total</b>	<b>516.00</b>	<b>562.00</b>	<b>655.35</b>	<b>93.35</b>

# Development Services

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	6,489,364 \$	-
<b>Proposition B Transition Costs</b> Addition of one-time expenditures associated with the transition costs of post-Proposition B employees into the Pension System.	0.00	3,547,694	-
<b>Housing Program Support</b> Addition of 44.00 FTE positions and associated non-personnel expenditures and revenue to support the Housing Program.	44.00	2,722,042	2,592,673
<b>Right-of-Way and Subdivision Ministerial Inspections</b> Addition of 37.00 FTE positions and associated non-personnel expenditures and revenue to support 5G/Telecommunication, Subdivisions, private grading, and City reimbursement projects.	37.00	2,368,667	2,351,400
<b>Plan Check and Inspection Services</b> Addition of one-time non-personnel expenditures and associated revenue for as-needed plan check and inspection services.	0.00	2,000,000	2,000,000
<b>Accela/ePlansoft Maintenance and Staff Augmentation</b> Addition of non-personnel expenditures for Accela/ePlansoft annual maintenance renewal and Accela staff augmentation.	0.00	953,631	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	591,315	-
<b>Building Maintenance and Improvements</b> Addition of one-time non-personnel expenditures to maintain and improve the City Operations Building and Ridgehaven Court.	0.00	500,000	-
<b>Department-Wide Assessment</b> Addition of one-time non-personnel expenditures for a department-wide operational effectiveness and organizational cultural assessment and implementation support.	0.00	500,000	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	430,378	-
<b>Urban Division Support</b> Addition of 2.00 FTE positions and associated non-personnel expenditures and revenue to support the Urban Division.	2.00	332,995	246,095

# Development Services

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Short-Term Residential Occupancy Program</b> Addition of 2.00 Plan Review Specialist 3s to support the Short-Term Residential Occupancy Program.	2.00	200,726	193,036
<b>IT Business Process Support</b> Addition of non-personnel expenditures to conduct research, assess documents, and maintain existing IT business processes/policies and requirements to improve efficiency, consistency, and transparency.	0.00	182,005	-
<b>Application Remediation</b> Addition of one-time non-personnel expenditures for Open Project Tracking System legacy application remediation.	0.00	175,000	-
<b>Right-of-Way Permits Program Manager</b> Addition of 1.00 Program Manager and associated non-personnel expenditures to manage the inspection process for all right-of-way issued permits.	1.00	164,503	-
<b>Accela Civic Platform Advising Services</b> Addition of non-personnel expenditures for Accela Civic Platform to support technical and service improvements to better anticipate and adapt to digital transformation.	0.00	150,000	-
<b>Call Center Support</b> Addition of 1.00 Program Coordinator and associated non-personnel expenditures to support the call center and oversee customer service policies and procedures.	1.00	147,235	-
<b>Small Business Support</b> Addition of 1.00 Program Coordinator and associated non-personnel expenditures to support small businesses with obtaining construction permits.	1.00	147,235	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	5.35	112,524	-
<b>Service Desk and Desktop Management</b> Addition of non-personnel expenditures for hardware and mobile solutions.	0.00	50,000	-
<b>Amazon Workspaces Call Center Enhancement</b> Addition of one-time non-personnel expenditures for Amazon Workspaces call center to improve support services for City of San Diego residents.	0.00	40,000	-
<b>Network Services</b> Addition of non-personnel expenditures to improve network services to meet business needs and process changes.	0.00	38,000	-
<b>Realquest Annual Maintenance</b> Addition of non-personnel expenditures for Realquest to search for property information.	0.00	10,000	-
<b>HP Plotter Annual Maintenance</b> Addition of ongoing non-personnel expenditures for HP Plotter annual maintenance renewal.	0.00	6,200	-

# Development Services

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Open Counter</b> Reduction of non-personnel expenditures related to Open Counter software which will not be renewed in Fiscal Year 2023.	0.00	(78,000)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(524,804)	(222,467)
<b>Reduction in Transfer Out</b> Reduction in non-personnel expenditures related to the pension payment stabilization reserve and Infrastructure Fund.	0.00	(687,514)	-
<b>Non-General Fund Rent Reimbursement</b> Reduction of non-personnel expenditures associated to Non-General Fund Rent Reimbursement.	0.00	(3,706,360)	-
<b>Revised Revenue</b> Adjustment to reflect revised revenue projections.	0.00	-	6,253,368
<b>Cannabis Operating Business Fee Revenue</b> Adjustment to reflect anticipated User Fee revenue increase from the implementation of the new Cannabis Operating Business Fee.	0.00	-	1,372,987
<b>Total</b>	<b>93.35</b>	<b>\$ 16,862,836</b>	<b>\$ 14,787,092</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 37,030,609	\$ 43,997,690	\$ 52,703,227	\$ 8,705,537
Fringe Benefits	23,578,886	26,777,125	30,412,879	3,635,754
<b>PERSONNEL SUBTOTAL</b>	<b>60,609,496</b>	<b>70,774,815</b>	<b>83,116,106</b>	<b>12,341,291</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 377,166	\$ 1,185,312	\$ 1,213,323	\$ 28,011
Contracts & Services	11,707,064	12,847,096	15,609,262	2,762,166
Information Technology	5,528,138	6,977,578	8,971,174	1,993,596
Energy and Utilities	603,313	482,634	500,000	17,366
Other	447,653	440,384	440,384	-
Transfers Out	-	687,514	407,920	(279,594)
Debt	1,984,943	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>20,648,277</b>	<b>22,620,518</b>	<b>27,142,063</b>	<b>4,521,545</b>
<b>Total</b>	<b>\$ 81,257,772</b>	<b>\$ 93,395,333</b>	<b>\$ 110,258,169</b>	<b>\$ 16,862,836</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 9,815,129	\$ 10,382,026	\$ 10,575,062	\$ 193,036
Fines Forfeitures and Penalties	2,000	-	-	-
Licenses and Permits	64,380,066	78,628,439	93,444,962	14,816,523
Other Revenue	2,202,208	1,216,023	1,216,023	-
Rev from Money and Prop	416,665	110,072	110,072	-
Transfers In	81,677	222,467	-	(222,467)

# Development Services

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Total</b>	<b>\$ 76,897,746</b>	<b>\$ 90,559,027</b>	<b>\$ 105,346,119</b>	<b>\$ 14,787,092</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000007	Accountant 3	1.00	1.00	1.00	\$ 79,952 - 96,624	\$ 96,624
20000011	Account Clerk	4.00	4.00	2.00	36,705 - 44,178	73,410
20000012	Administrative Aide 1	5.00	9.00	11.00	45,269 - 54,528	567,231
20000024	Administrative Aide 2	5.00	7.00	9.00	52,142 - 62,833	512,041
20001140	Assistant Department Director	0.50	0.00	0.00	71,693 - 271,584	-
20001202	Assistant Deputy Director	6.00	8.00	7.00	56,929 - 209,339	1,067,468
20001075	Assistant Development Services Director	1.00	2.00	3.00	38,457 - 210,828	542,192
20000070	Assistant Engineer-Civil	43.00	49.00	65.00	77,889 - 93,840	5,575,230
20000074	Assistant Engineer-Civil	0.00	0.00	2.00	77,889 - 93,840	155,778
20000077	Assistant Engineer- Electrical	2.00	2.00	5.00	77,889 - 93,840	431,499
20000116	Assistant Engineer-Traffic	13.00	19.00	21.00	77,889 - 93,840	1,728,901
20000041	Assistant Management Analyst	1.00	1.00	1.00	54,456 - 66,197	62,833
20000143	Associate Engineer-Civil	20.00	21.00	30.00	89,669 - 108,295	3,126,034
20000148	Associate Engineer-Civil	3.00	3.00	3.00	89,669 - 108,295	321,637
20000150	Associate Engineer- Electrical	3.00	3.00	6.00	89,669 - 108,295	617,245
21000429	Associate Engineer-Fire Protection	2.00	2.00	5.00	89,669 - 108,295	538,768
20000154	Associate Engineer- Mechanical	7.00	7.00	6.00	89,669 - 108,295	627,004
20000167	Associate Engineer-Traffic	7.00	9.00	10.00	89,669 - 108,295	1,041,696
20000119	Associate Management Analyst	6.00	6.00	7.00	66,197 - 79,990	529,885
20000162	Associate Planner	37.00	38.00	46.00	76,386 - 92,308	3,882,517
20000110	Auto Messenger 2	1.00	1.00	1.00	34,865 - 42,020	35,253
20000266	Cashier	2.00	2.00	3.00	36,705 - 44,178	130,264
20000539	Clerical Assistant 2	1.00	1.00	1.00	36,630 - 44,147	36,630
20000207	Combination Inspector 1	1.00	1.00	1.00	65,832 - 79,595	65,832
20000214	Combination Inspector 2	29.00	29.00	29.00	69,132 - 83,506	2,313,207
20001168	Deputy Director	6.00	7.00	8.00	56,929 - 209,339	1,305,755
20000103	Development Project Manager 1	10.00	5.00	2.00	75,536 - 91,005	162,567
20000104	Development Project Manager 2	25.00	35.00	42.00	86,960 - 105,023	4,097,123
20000105	Development Project Manager 3	14.50	16.00	16.00	100,240 - 121,179	1,862,427
20001100	Development Services Director	1.00	1.00	1.00	71,693 - 271,584	218,400
20000082	Electrical Inspector 2	10.00	10.00	10.00	67,486 - 81,518	774,029
21000451	Environmental Biologist 3	1.00	1.00	1.00	83,472 - 101,098	100,087
20000924	Executive Assistant	1.00	1.00	1.00	52,792 - 63,852	61,617

# Development Services

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
21000433	Geographic Info Systems Analyst 3	0.00	0.00	1.00	73,375 - 88,725	80,773
20000178	Information Systems Administrator	1.00	1.00	1.00	89,941 - 108,937	89,941
20000290	Information Systems Analyst 2	3.00	3.00	3.00	66,845 - 80,773	241,278
20000293	Information Systems Analyst 3	0.00	1.00	2.00	73,375 - 88,725	169,498
20000998	Information Systems Analyst 4	1.00	1.00	1.00	82,532 - 100,002	100,002
20000377	Information Systems Technician	0.00	1.00	2.00	52,652 - 63,447	121,087
20001018	Land Surveying Assistant	4.00	4.00	4.00	79,839 - 96,193	378,959
20001019	Land Surveying Associate	5.00	5.00	7.00	91,915 - 111,007	757,053
20000346	Legislative Recorder 1	3.00	1.00	1.00	48,425 - 58,533	58,533
20000347	Legislative Recorder 2	0.00	2.00	2.00	50,810 - 61,486	119,100
21000426	Life Safety Inspector 2	4.00	4.00	5.00	67,486 - 81,518	381,589
90001073	Management Intern	1.50	0.00	3.00	31,200 - 34,070	52,554
20000093	Mechanical Inspector 2	9.00	9.00	8.00	67,486 - 81,518	624,030
20000639	Organization Effectiveness Supervisor	1.00	1.00	0.00	77,794 - 94,261	-
20000680	Payroll Specialist 2	3.00	3.00	3.00	46,697 - 56,380	158,611
20000173	Payroll Supervisor	1.00	1.00	1.00	53,542 - 64,822	63,850
20000691	Plan Review Specialist 2	0.00	3.00	4.00	59,029 - 71,210	258,936
20000692	Plan Review Specialist 3	33.00	37.00	46.00	66,302 - 79,999	3,197,309
20000693	Plan Review Specialist 4	7.00	10.00	11.00	72,726 - 87,606	877,342
20001234	Program Coordinator	3.00	3.00	6.00	34,070 - 167,127	721,663
20001222	Program Manager	7.50	10.00	9.00	56,929 - 209,339	1,336,407
20000783	Public Information Clerk	39.00	39.00	37.00	36,705 - 44,178	1,575,269
90000779	Public Information Specialist	0.00	0.00	0.35	38,409 - 46,381	14,707
20000864	Senior Cashier	0.00	0.00	1.00	42,020 - 50,697	42,020
20000885	Senior Civil Engineer	6.00	6.00	10.00	103,363 - 124,954	1,204,416
20000927	Senior Clerk/Typist	5.00	3.00	3.00	43,718 - 52,745	140,181
20000873	Senior Combination Inspector	6.00	6.00	6.00	79,399 - 95,875	570,456
20000400	Senior Drafting Aide	1.00	0.00	0.00	51,764 - 62,576	-
20000904	Senior Electrical Engineer	1.00	1.00	2.00	103,363 - 124,954	231,403
20000083	Senior Electrical Inspector	2.00	2.00	2.00	77,509 - 93,593	187,186
20000453	Senior Engineer-Fire Protection	2.00	2.00	2.00	103,363 - 124,954	249,908
20000830	Senior Engineering Geologist	1.00	3.00	1.00	103,363 - 124,954	124,954
20001014	Senior Land Surveyor	1.00	1.00	1.00	105,947 - 128,070	128,070
21000430	Senior Life Safety Inspector	1.00	1.00	1.00	77,509 - 93,593	93,593
20000015	Senior Management Analyst	2.00	3.00	6.00	72,664 - 87,865	487,291
20000856	Senior Mechanical Engineer	2.00	2.00	2.00	103,363 - 124,954	246,160
20000094	Senior Mechanical Inspector	1.00	1.00	1.00	77,509 - 93,593	93,593
20000918	Senior Planner	15.00	17.00	17.00	87,992 - 106,391	1,755,921

# Development Services

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000099	Senior Structural Inspector	3.00	3.00	4.00	77,509 - 93,593	349,864
20000926	Senior Traffic Engineer	2.00	3.00	4.00	103,363 - 124,954	466,944
20000928	Senior Zoning Investigator	0.50	1.00	1.00	67,596 - 81,837	80,529
20000166	Structural Engineering Associate	25.00	25.00	25.00	89,669 - 108,295	2,618,156
20000923	Structural Engineering Senior	9.00	9.00	9.00	103,363 - 124,954	1,108,240
20000098	Structural Inspector 2	15.00	14.00	14.00	67,486 - 81,518	1,087,906
90000964	Student Engineer	1.00	0.00	2.00	32,760 - 37,296	37,056
21000675	Supervising Development Project Manager	0.00	0.00	4.00	110,264 - 133,289	463,038
20000970	Supervising Management Analyst	1.00	1.00	3.00	79,751 - 96,633	264,122
20001002	Supervising Plan Review Specialist	7.00	8.00	11.00	79,948 - 96,394	1,000,902
20001041	Training Supervisor	0.00	1.00	1.00	69,163 - 83,631	83,631
20000756	Word Processing Operator	11.00	8.00	8.00	38,188 - 45,963	364,948
20001069	Zoning Investigator 2 Bilingual - Regular	0.50	1.00	1.00	61,486 - 74,364	61,486
	Budgeted Personnel Expenditure Savings					(9,610,179)
	Engineering Geologist Pay					169,729
	ICBO Certification					56,456
	Infrastructure In-Training Pay					351,905
	Infrastructure Registration Pay					970,825
	Overtime Budgeted					1,355,081
	Reg Pay For Engineers					1,093,253
	Sick Leave - Hourly					4,407
	Structural Registration					66,572
	Termination Pay Annual Leave					99,929
	Vacation Pay In Lieu					495,168
<b>FTE, Salaries, and Wages Subtotal</b>		<b>516.00</b>	<b>562.00</b>	<b>655.35</b>	<b>\$</b>	<b>52,703,227</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 141,113	\$ 142,770	\$ 172,110	\$ 29,340
Flexible Benefits	5,898,968	6,455,105	7,029,084	573,979
Long-Term Disability	151,049	161,493	185,208	23,715
Medicare	558,783	609,749	801,996	192,247
Other	-	(478,578)	-	478,578
Other Post-Employment Benefits	2,832,499	3,071,130	3,303,944	232,814
Retiree Medical Trust	54,826	68,571	96,392	27,821
Retirement 401 Plan	17,275	17,723	140,164	122,441
Retirement ADC	10,463,175	12,459,336	14,216,033	1,756,697
Retirement DROP	68,176	69,679	92,893	23,214
Risk Management Administration	466,493	531,573	676,877	145,304
Supplemental Pension Savings Plan	2,698,237	3,221,713	3,224,775	3,062

## Development Services

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Unemployment Insurance	51,133	58,797	67,162	8,365
Workers' Compensation	177,159	388,064	406,241	18,177
<b>Fringe Benefits Subtotal</b>	<b>\$ 23,578,886</b>	<b>\$ 26,777,125</b>	<b>\$ 30,412,879</b>	<b>\$ 3,635,754</b>
<b>Total Personnel Expenditures</b>		<b>\$ 83,116,106</b>		

## Local Enforcement Agency Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Administration & Support Services	\$ 468	\$ -	\$ 8,677	\$ 8,677
Code Enforcement	834,800	1,000,250	963,224	(37,026)
Engineering	-	-	9,365	9,365
Solid Waste Local Enforcement Agency	(2,342)	-	-	-
<b>Total</b>	<b>\$ 832,926</b>	<b>\$ 1,000,250</b>	<b>\$ 981,266</b>	<b>\$ (18,984)</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Code Enforcement	5.00	5.00	5.00	0.00
Engineering	0.00	0.00	0.50	0.50
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>5.50</b>	<b>0.50</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Solid Waste Enforcement</b>	1.00	\$ 141,081	\$ 137,304
Addition of 1.00 Hazardous Material Program Manager and associated non-personnel expenditures to manage and ensure the City's compliance with all State mandated solid waste requirements			
<b>Salary and Benefit Adjustments</b>	0.00	70,231	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Non-Standard Hour Personnel Funding</b>	0.50	9,365	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			
<b>Non-Discretionary Adjustment</b>	0.00	(3,965)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			



# Development Services

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(24,281)	-
<b>Non-General Fund Rent Reimbursement</b> Reduction of non-personnel expenditures associated to Non-General Fund Rent Reimbursement.	0.00	(42,702)	-
<b>Transfer of Program Manager</b> Transfer of 1.00 Program Manager and associated non-personnel expenditures from the Local Enforcement Agency Fund to the Code Enforcement Division to support zoning complaint response and substandard housing enforcement.	(1.00)	(168,713)	-
<b>Revised User Fee Revenue from New/Revised User Fees</b> Adjustment to reflect anticipated User Fee revenue increase from the implementation of new and/or revised user fees.	0.00	-	197,572
<b>Total</b>	<b>0.50</b>	<b>\$ (18,984)</b>	<b>\$ 334,876</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 403,747	\$ 443,791	\$ 491,617	\$ 47,826
Fringe Benefits	296,919	331,640	335,778	4,138
<b>PERSONNEL SUBTOTAL</b>	<b>700,666</b>	<b>775,431</b>	<b>827,395</b>	<b>51,964</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 521	\$ 6,000	\$ 6,000	-
Contracts & Services	106,389	176,265	127,721	(48,544)
Information Technology	18,978	32,809	8,528	(24,281)
Energy and Utilities	4,189	3,171	5,048	1,877
Other	2,185	6,574	6,574	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>132,260</b>	<b>224,819</b>	<b>153,871</b>	<b>(70,948)</b>
<b>Total</b>	<b>\$ 832,926</b>	<b>\$ 1,000,250</b>	<b>\$ 981,266</b>	<b>\$ (18,984)</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 175,155	\$ 273,863	\$ 273,863	-
Licenses and Permits	536,165	501,830	836,706	334,876
Other Revenue	21,124	-	-	-
Rev from Money and Prop	3,922	10,724	10,724	-
<b>Total</b>	<b>\$ 736,366</b>	<b>\$ 786,417</b>	<b>\$ 1,121,293</b>	<b>\$ 334,876</b>

# Development Services

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000522	Hazardous Materials Inspector 2	1.00	1.00	1.00	\$ 71,565 - 86,765	\$ 85,030
20000550	Hazardous Materials Inspector 3	3.00	3.00	3.00	78,836 - 95,530	284,679
20000494	Hazardous Materials Program Manager	0.00	0.00	1.00	94,846 - 115,061	104,472
90001073	Management Intern	0.00	0.00	0.50	31,200 - 34,070	8,759
20001222	Program Manager	1.00	1.00	0.00	56,929 - 209,339	-
	Vacation Pay In Lieu					8,677
<b>FTE, Salaries, and Wages Subtotal</b>		<b>5.00</b>	<b>5.00</b>	<b>5.50</b>	<b>\$</b>	<b>491,617</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 1,575	\$ 1,692	\$ 1,910	\$ 218
Flexible Benefits	78,976	82,883	77,305	(5,578)
Long-Term Disability	1,838	1,778	1,691	(87)
Medicare	6,089	6,435	7,002	567
Other Post-Employment Benefits	31,070	30,655	28,445	(2,210)
Retiree Medical Trust	363	395	708	313
Retirement 401 Plan	-	-	1,045	1,045
Retirement ADC	140,037	164,594	180,763	16,169
Retirement DROP	2,524	3,554	-	(3,554)
Risk Management Administration	5,107	5,305	5,825	520
Supplemental Pension Savings Plan	28,279	31,825	28,324	(3,501)
Unemployment Insurance	619	649	613	(36)
Workers' Compensation	443	1,875	2,147	272
<b>Fringe Benefits Subtotal</b>	<b>\$ 296,919</b>	<b>\$ 331,640</b>	<b>\$ 335,778</b>	<b>\$ 4,138</b>
<b>Total Personnel Expenditures</b>			<b>\$ 827,395</b>	

# Development Services

## Revenue and Expense Statement (Non-General Fund)

Development Services Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (597,357)	\$ (7,575,465)	\$ (5,622,945)
Continuing Appropriation - CIP	170,993	291,864	3
Operating Reserve	7,995,085	9,030,047	9,030,047
Pension Stability Reserve	-	509,934	509,934
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 7,568,720</b>	<b>\$ 2,256,380</b>	<b>\$ 3,917,039</b>
REVENUE			
Charges for Services	\$ 9,815,129	\$ 10,382,026	\$ 10,575,062
Fines Forfeitures and Penalties	2,000	-	-
Licenses and Permits	64,380,066	78,628,439	93,444,962
Other Revenue	2,202,208	1,216,023	1,216,023
Revenue from Use of Money and Property	416,665	110,072	110,072
Transfers In	81,677	222,467	-
<b>TOTAL REVENUE</b>	<b>\$ 76,897,746</b>	<b>\$ 90,559,027</b>	<b>\$ 105,346,119</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 84,466,467</b>	<b>\$ 92,815,407</b>	<b>\$ 109,263,158</b>
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 952,294	\$ -	\$ -
<b>TOTAL CIP EXPENSE</b>	<b>\$ 952,294</b>	<b>\$ -</b>	<b>\$ -</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 37,030,609	\$ 43,997,690	\$ 52,703,227
Fringe Benefits	23,578,886	26,777,125	30,412,879
Supplies	377,166	1,185,312	1,213,323
Contracts & Services	11,707,064	12,847,096	15,609,262
Information Technology	5,528,138	6,977,578	8,971,174
Energy and Utilities	603,313	482,634	500,000
Other Expenses	447,653	440,384	440,384
Transfers Out	-	687,514	407,920
Debt Expenses	1,984,963	-	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 81,257,792</b>	<b>\$ 93,395,333</b>	<b>\$ 110,258,169</b>
<b>TOTAL EXPENSE</b>	<b>\$ 82,210,087</b>	<b>\$ 93,395,333</b>	<b>\$ 110,258,169</b>
RESERVES			
Continuing Appropriation - CIP	\$ 291,864	\$ 291,864	\$ 3
Operating Reserve	9,030,047	9,030,047	9,030,047
Pension Stability Reserve	509,934	509,934	509,934
<b>TOTAL RESERVES</b>	<b>\$ 9,831,845</b>	<b>\$ 9,831,845</b>	<b>\$ 9,539,984</b>
<b>BALANCE</b>	<b>\$ (7,575,465)</b>	<b>\$ (10,411,771)</b>	<b>\$ (10,534,995)</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 84,466,467</b>	<b>\$ 92,815,407</b>	<b>\$ 109,263,158</b>

\*\*\*The Development Services Fund results in a negative ending balance/beginning balance and will be monitored throughout Fiscal Year 2023 to address negative balances.

# Development Services

## Revenue and Expense Statement (Non-General Fund)

Local Enforcement Agency Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 322,791	\$ 226,230	\$ (61,884)
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 322,791</b>	<b>\$ 226,230</b>	<b>\$ (61,884)</b>
REVENUE			
Charges for Services	\$ 175,155	\$ 273,863	\$ 273,863
Licenses and Permits	536,165	501,830	836,706
Other Revenue	21,124	-	-
Revenue from Use of Money and Property	3,922	10,724	10,724
<b>TOTAL REVENUE</b>	<b>\$ 736,366</b>	<b>\$ 786,417</b>	<b>\$ 1,121,293</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 1,059,156</b>	<b>\$ 1,012,647</b>	<b>\$ 1,059,409</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 403,747	\$ 443,791	\$ 491,617
Fringe Benefits	296,919	331,640	335,778
Supplies	521	6,000	6,000
Contracts & Services	106,389	176,265	127,721
Information Technology	18,978	32,809	8,528
Energy and Utilities	4,189	3,171	5,048
Other Expenses	2,185	6,574	6,574
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 832,926</b>	<b>\$ 1,000,250</b>	<b>\$ 981,266</b>
<b>TOTAL EXPENSE</b>	<b>\$ 832,926</b>	<b>\$ 1,000,250</b>	<b>\$ 981,266</b>
<b>BALANCE</b>	<b>\$ 226,230</b>	<b>\$ 12,397</b>	<b>\$ 78,143</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 1,059,156</b>	<b>\$ 1,012,647</b>	<b>\$ 1,059,409</b>

\*\*\*The Local Enforcement Agency Fund results in a negative ending balance/beginning balance and will be monitored throughout Fiscal Year 2023 to address negative balances.

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.



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# **Economic Development**



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### Description

The Economic Development Department (EDD) leads the City's efforts in Business Expansion Attraction and Retention (BEAR), Community Development through deployment of federal grants, and Strategic Partnerships and Research. The Department implements economic and community development programs in order to create and sustain a resilient and economically prosperous City. Inclusive economic growth is accomplished by revenue enhancement and community revitalization, retaining and expanding existing companies, attracting new companies, supporting entrepreneurs, making San Diego competitive in emerging markets, revitalizing and investing in established business districts, and creating opportunities for disadvantaged communities and vulnerable populations.

The BEAR Division provides services to businesses such as technical assistance, due diligence, expedited permitting, policy/legislative advocacy, utilities coordination and application support for financial incentives. FY 2022 was a year of continued staff transition for the division, including three long time employee retirements, promotions, and new hires in key roles. The continued primary focus for BEAR in FY 2022 was direct assistance to businesses impacted by COVID-19, including administration of grants, loans, and technical assistance. Funding and programmatic expenditures demonstrated a substantial focus on supporting communities of concern, as well as restoration of industries most negatively impacted by COVID-19 (i.e., tourism, hospitality, retail and restaurants).

The Community Development Division is comprised of HUD Programs and Promise Zone. HUD Programs administers Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME) and Emergency Solutions Grant (ESG) funds allocated to the City by the U.S. Department of Housing and Urban Development (HUD). The seven Consolidated Plan goals for these HUD entitlement grant programs include job readiness and economic development programs; public infrastructure and nonprofit facility needs; affordable housing; homelessness; and services for vulnerable populations. The Promise Zone is a 10-year federal designation of some of the City's most culturally rich and ethnically diverse neighborhoods, but also some of the most under-resourced and underserved communities. Through the Promise Zone initiative, more than 80 community partners work together to form an ecosystem of opportunity and investment to deliver comprehensive support to improve the quality of life of residents.



# Economic Development

The newly reorganized Strategic Partnerships and Research Division combines corporate partnerships; economic research, modeling, and forecasting; and Successor Agency activities including the winding down of the former Redevelopment Agency. The Strategic Partnerships and Research Division leads the City of San Diego's efforts in forming strategic collaborations that enable successful completion of Successor Agency assets that benefit community while maximizing city investment and exploring innovative ways to benefit our taxpayers and strengthen the City's General Fund with public private partnerships with regional, national, and international organizations.

The Business Operations and Support Services (BOSS) Division, formerly known as Fiscal Operations, is responsible for overseeing financial administration and internal operations support activities of the Economic Development Department which include managing the annual Economic Development - 198 - City of San Diego Fiscal Year 2023 Adopted Budget General Fund budget of \$10M. However, it is important to note that collectively across various revenue sources, BOSS manages the projected federal and state grant fund portfolio of approximately \$315M in expenditures in FY 2022. Additionally, in FY 2022 to date, the BOSS Division was successful in ensuring timely processing of over 500 payments to business owners, nonprofits, and partner agencies which in turn enabled them to positively impact quality of life of residents and communities.

In FY 2022, EDD continued delivering service to businesses most severely impacted by COVID-19 related to ongoing challenges and shifting public health guidance impacting business operations. EDD supported businesses by administering the CARES Act Revolving Loan Fund (RLF) for ongoing business resiliency, as well as the Temporary Outdoor Business Operation (TOBO) Grants for safe businesses operations in the public right-of-way. The Storefront Improvement Program was re-launched, and the American Rescue Plan Act (ARPA) Capacity Building Microgrant Program was deployed to provide business associations serving under-resourced communities direct support in recovery. The ARPA Small Business and Nonprofit Relief Fund (SBNRF) was also established by the City and administered in partnership with the San Diego Foundation and community-based organizations to provide financial support to small businesses and bolster the effectiveness of organizations working with small businesses in low- and moderate- income areas. As of March 2022, the ARPA and SBNRF has awarded funds to 30 community- based organizations and 160 nonprofits and 1,500+ businesses respectively focused on support within communities of concern.

In FY 2022, EDD allocated over \$40 million in federal entitlement funds to community serving projects and programs serving low- and moderate-income (LMI) individuals, households and communities. Of these funds, over \$20 million was committed to advance efforts to increase the affordable housing inventory and increase homeownership opportunities, \$7.7 million was dedicated to City of San Diego infrastructure projects in LMI neighborhoods, and \$3.4 million was allocated to support the City's efforts to provide safe and healthy shelter to individuals experiencing homelessness. Additionally, \$5.9 million in direct financial assistance was provided to nonprofit organizations serving the City's most vulnerable populations. The CDD team offered two separate rounds of CARES Act Public Service grant funding totaling over \$2.6M to 23 community-based nonprofits providing services to prevent, prepare for and respond to the COVID pandemic. These services focused primarily on meal delivery and food banks, senior services, childcare, healthcare and addressing the digital divide to provide increased educational access.

EDD continued its oversight over the COVID-19 Housing Stability Assistance Program in FY 2022 in partnership with the San Diego Housing Commission. More than \$220 Million through state and federal funding was received to help pay rent, utilities, and past-due internet service expenses to keep

# Economic Development

eligible low-income San Diegans in their home and prevent them from experiencing homelessness. To date, over 16,000 San Diegans have benefited from these funds.

In FY 2022 Strategic Partnerships and Research continued to maintain eight public private marketing agreements. Additionally, three additional requests were released for new partnerships, two limited licensing agreements have been secured, and three limited endorsements were signed altogether generating new revenue and in-kind support for the City. The Strategic Partnership and Research Division made history in FY 2022 with the release of its first Affordable Housing Notice of Funding Availability (NOFA) called "Bridge to Home", approval of Disposition and Development Agreement of Valencia Business Park, and Disposition and Development Agreement for East Village Quarter (a.k.a. Tailgate Park) projects. The East Village Quarter project highlights how through collaboration, public private partnerships can create housing, retail, and highly desirable community assets. Once completed, it will create 1,800 units (270 affordable); 50,000 square feet of ground floor retail; and a 1.5-acre public park. The first round of funding of the "Bridge to Home" Affordable Housing NOFA included \$33 Million of funds and is projected to create approximately 662 affordable rental units. Valencia Business Park will be redeveloped into the San Diego Energy Equity Campus, creating at least 72 new permanent full-time equivalent jobs, 51 percent (51%) of which must be held by or available to low to moderate income persons and will focus on sustainability, clean energy, local hiring, local businesses and networking, mentoring, vocational training and apprenticeships, as well as internships for students.

The Economic Development Department is leading nationally by innovating and sustaining inclusive programs, exploring diverse ways to deliver high quality customer service to businesses, residents, and nonprofits by supporting workforce development, strengthening strategic relationships and leveraging investment across industries.

## ***The vision is:***

A catalyst for economic prosperity and community investment

## ***The mission is:***

To cultivate economic and community development opportunities that serve businesses, neighborhoods, and residents

## Goals and Objectives

### ***Goal 1: Strategically invest in the growth and development of businesses, neighborhoods, and residents***

- Leverage funding for greater commercial neighborhood benefit
- Invest in affordable housing options
- Expand economic opportunities for all
- Increase access to quality public and private facilities and services

### ***Goal 2: Cultivate a globally competitive, sustainable, and resilient local economy***

- Maintain and build on San Diego's competitive advantage by increasing workforce development, quality of life, and innovation
- Increase the number of San Diegans with middle-income jobs
- Increase small and neighborhood business activity

# Economic Development

## Goal 3: Provide high quality public service

- Receive on average a rating of 90% “good” or “excellent” customer service scores from internal and external customers
- Increase overall awareness of department programs, incentives, and services with the public
- Highlight successes and impacts of department programs and initiatives

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Number of persons assisted through infrastructure projects and community service (i.e., Community Development Block Grant Program (CDBG)) <sup>1</sup>	2,453	17,366	13,000	13,000	2,500
Percentage growth in jobs created or preserved by the expansion, attraction and retention of employers working with the Department <sup>2</sup>	0%	350%	10%	10%	2%
Percentage growth in number of companies working with the Department that result in international trade or investment <sup>3</sup>	0%	0%	5%	5%	2%
Percentage growth in the number of small businesses assisted and expanded annually as a result of small and neighborhood business programs <sup>4</sup>	3%	9%	5%	35%	3%
Total amount of federal funds expended for affordable housing <sup>5</sup>	\$19.5M	\$24.7M	\$15M	\$217M	\$9.5M
Total amount of federal funds expended for economic development programs <sup>6</sup>	\$15M	\$16.2M	\$2.6M	\$2.8M	\$1.2M
Total amount of funds expended for infrastructure projects and community service <sup>6</sup>	\$15M	\$15.5M	\$10.4M	\$10.8M	\$5.5M

1. Fiscal Year 2022 estimates are based upon Fiscal Year 2022 Annual Action Plan. Fiscal Year 2022 Actuals will not become available until the release of the CAPER in September 2022.
2. Ongoing business participation with the CARES Act Revolving Loan Fund, the Temporary Outdoor Business Operations Grant, new development projects, related technical assistance, and development activity support have contributed to positive job creation and preservation in Fiscal Year 2022. A substantial number of jobs preserved in Fiscal Year 2022 were sole proprietors, via the Small Business and Nonprofit Relief Fund. Fiscal Year 2023 will see an increase in jobs created and preserved based on building and development permits being issued to life sciences, manufacturing and logistics, and technology companies.
3. World Trade Center activities and the Foreign-Trade Zones (FTZ) program have continued to focus on supporting emerging businesses to establish connections for foreign trade and investment, as well as continued support for growth and expansion of existing manufacturing businesses working internationally to increase foreign investment. In Fiscal Year 2022 more than 30 businesses were assisted within these two programs.
4. The City has continued to make significant investments in COVID-19 business relief and support, deploying \$12 million for the City of San Diego Small Business and Nonprofit Relief Fund to assist 1,500 businesses and 160

## Key Performance Indicators

nonprofits. Other Fiscal Year 2022 business assistance includes the CARES Act Revolving Loan Fund, CARES Act Small Business Relief Fund loan servicing, American Rescue Plan Act Capacity Building Microgrants, and Temporary Outdoor Business Operation Grants. Economic Development staff poured resources toward direct, individualized business customer service, and referrals to partner agencies. An increase of 35.2 percent in business assistance in Fiscal Year 2022 can be attributed to the launch of Sidewalk Vending Outreach and Education program, Spaces as Places to enable outdoor business operations permanently, as well as a return to in person meetings, conferences, and seminars.

5. Fiscal Year 2022 estimates include nearly \$197 million of federal funds for Housing Stability Assistance Program to preserve opportunities for San Diegans to remain housed and not experience homeless. Twenty-one million dollars of federal funds (HOME) will be expended in the creation of rehabilitation of affordable rental units serving those making less than 80 percent AMI. Fiscal Year 2022 Actuals will not become available until the release of the CAPER in September 2022.
6. Fiscal Year 2022 estimates are based upon Fiscal Year 2022 Annual Action Plan. Fiscal Year 2022 Actuals will not become available until the release of the CAPER in September 2022. Fiscal Year 2023 targets are based on Fiscal Year 2023 applications and historical patterns.

# Economic Development

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	53.00	56.00	55.00	(1.00)
Personnel Expenditures	\$ 7,136,155	\$ 8,093,870	\$ 8,148,444	\$ 54,574
Non-Personnel Expenditures	15,964,073	16,370,890	10,824,060	(5,546,830)
<b>Total Department Expenditures</b>	<b>\$ 23,100,228</b>	<b>\$ 24,464,760</b>	<b>\$ 18,972,504</b>	<b>\$ (5,492,256)</b>
<b>Total Department Revenue</b>	<b>\$ 21,014,029</b>	<b>\$ 8,103,846</b>	<b>\$ 7,903,846</b>	<b>\$ (200,000)</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
BID & Commercial MAD	\$ 453	\$ -	\$ -	-
Business Expansion, Attraction & Retention	2,601,213	14,836,052	5,042,443	(9,793,609)
Community Development	2,613,897	2,826,568	6,966,496	4,139,928
Economic Development	16,248,943	4,867,814	5,029,239	161,425
<b>Total</b>	<b>\$ 21,464,506</b>	<b>\$ 22,530,434</b>	<b>\$ 17,038,178</b>	<b>\$ (5,492,256)</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Business Expansion, Attraction & Retention	16.00	17.00	15.00	(2.00)
Community Development	19.00	17.00	18.00	1.00
Economic Development	18.00	22.00	22.00	0.00
<b>Total</b>	<b>53.00</b>	<b>56.00</b>	<b>55.00</b>	<b>(1.00)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Housing Stability Fund</b> Addition of one-time non-personnel expenditures to support the Housing Stability Fund.	0.00	\$ 3,570,000	\$ -
<b>Connect2Careers</b> Addition of non-personnel expenditures to support Connect2Careers.	0.00	750,000	-
<b>Micro District Program Support</b> Addition of one-time non-personnel expenditures to support the Micro District Capacity Building Program and expand the Technical Assistance Grants.	0.00	695,000	-
<b>Small Business Enhancement Program</b> Addition of non-personnel expenditures for the restoration and enhancement of the Small Business Enhancement Program with a focus on investments in communities of concern.	0.00	500,000	-

# Economic Development

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Business Cooperation Program</b> Addition of non-personnel expenditures associated with use tax rebates under the Business Cooperation Program.	0.00	247,000	-
<b>Sidewalk Vendor Permitting and Applications</b> Addition of one-time non-personnel expenditures to assist sidewalk vendors with the City's permitting and application process.	0.00	232,500	-
<b>Economic Development Strategy</b> Addition of one-time non-personnel expenditures to develop the Economic Development Strategy.	0.00	200,000	-
<b>Rental Registry</b> Addition of one-time non-personnel expenditures to establish a rental registry in partnership with the San Diego Housing Commission.	0.00	200,000	-
<b>Maintenance Assessment Districts</b> Addition of non-personnel expenditures to enhance the level of service in Maintenance Assessment Districts.	0.00	180,769	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	114,842	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	102,462	-
<b>Successor Agency Support</b> Addition of 1.00 Senior Management Analyst to support the Successor Agency division.	1.00	100,137	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	13,059	-
<b>Reduction of Community Development Coordinators</b> Reduction of 2.00 Community Development Coordinators in the Economic Development and Business Expansion Attraction & Retention Divisions.	(2.00)	(148,025)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(12,250,000)	(200,000)
<b>Total</b>	<b>(1.00)</b>	<b>\$ (5,492,256)</b>	<b>\$ (200,000)</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 4,208,922	\$ 4,766,438	\$ 5,039,520	\$ 273,082

# Economic Development

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Fringe Benefits	2,927,233	3,327,432	3,108,924	(218,508)
<b>PERSONNEL SUBTOTAL</b>	<b>7,136,155</b>	<b>8,093,870</b>	<b>8,148,444</b>	<b>54,574</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 7,135	\$ 19,256	\$ 18,586	\$ (670)
Contracts & Services	13,568,520	3,528,091	7,620,089	4,091,998
Information Technology	424,317	551,121	665,963	114,842
Energy and Utilities	6,778	7,596	7,596	-
Other	6,600	15,500	262,500	247,000
Transfers Out	315,000	10,315,000	315,000	(10,000,000)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>14,328,351</b>	<b>14,436,564</b>	<b>8,889,734</b>	<b>(5,546,830)</b>
<b>Total</b>	<b>\$ 21,464,506</b>	<b>\$ 22,530,434</b>	<b>\$ 17,038,178</b>	<b>\$ (5,492,256)</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 5,344,189	\$ 5,396,658	\$ 5,196,658	\$ (200,000)
Other Revenue	496,230	437,318	437,318	-
Rev from Federal Agencies	-	94,980	94,980	-
Rev from Money and Prop	397,649	-	-	-
Rev from Other Agencies	18,240	240,564	240,564	-
Transfers In	13,121,999	-	-	-
<b>Total</b>	<b>\$ 19,378,307</b>	<b>\$ 6,169,520</b>	<b>\$ 5,969,520</b>	<b>\$ (200,000)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	1.00	1.00	1.00	\$ 36,705 - 44,178	\$ 42,632
20000012	Administrative Aide 1	1.00	1.00	1.00	45,269 - 54,528	54,528
20000024	Administrative Aide 2	4.00	4.00	4.00	52,142 - 62,833	239,699
20001202	Assistant Deputy Director	2.00	2.00	2.00	56,929 - 209,339	303,797
20000119	Associate Management Analyst	2.00	2.00	2.00	66,197 - 79,990	143,870
20000295	Community Development Coordinator	6.00	8.00	6.00	93,951 - 113,709	662,495
20000300	Community Development Specialist 2	11.00	11.00	11.00	65,553 - 79,212	795,241
20000301	Community Development Specialist 3	4.00	4.00	4.00	75,478 - 91,240	364,960
20000303	Community Development Specialist 4	10.00	10.00	10.00	80,937 - 98,070	958,209
20001101	Department Director	1.00	1.00	1.00	71,693 - 271,584	200,257
20001168	Deputy Director	1.00	1.00	1.00	56,929 - 209,339	162,207
20000924	Executive Assistant	1.00	1.00	1.00	52,792 - 63,852	63,852
20000172	Payroll Specialist 1	1.00	0.00	0.00	44,646 - 53,732	-
20000680	Payroll Specialist 2	0.00	1.00	1.00	46,697 - 56,380	56,380
20001222	Program Manager	5.00	6.00	6.00	56,929 - 209,339	835,080
20000015	Senior Management Analyst	2.00	2.00	3.00	72,664 - 87,865	230,118
20000970	Supervising Management Analyst	1.00	1.00	1.00	79,751 - 96,633	96,633

## Economic Development

### Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
	Bilingual - Regular					7,280
	Budgeted Personnel					(255,912)
	Expenditure Savings					
	Overtime Budgeted					12,835
	Sick Leave - Hourly					3,193
	Termination Pay Annual					7,994
	Leave					
	Vacation Pay In Lieu					54,172
<b>FTE, Salaries, and Wages Subtotal</b>		<b>53.00</b>	<b>56.00</b>	<b>55.00</b>	<b>\$</b>	<b>5,039,520</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 27,359	\$ 28,593	\$ 27,503	\$ (1,090)
Flexible Benefits	699,278	736,565	690,739	(45,826)
Insurance	1,146	-	-	-
Long-Term Disability	18,942	18,759	17,335	(1,424)
Medicare	60,903	64,794	70,780	5,986
Other Post-Employment Benefits	314,996	324,943	290,139	(34,804)
Retiree Medical Trust	4,716	5,698	6,938	1,240
Retirement 401 Plan	913	561	6,053	5,492
Retirement ADC	1,419,347	1,694,107	1,576,329	(117,778)
Retirement DROP	17,495	20,721	14,507	(6,214)
Risk Management Administration	51,895	56,233	59,415	3,182
Supplemental Pension Savings Plan	287,345	339,214	316,063	(23,151)
Unemployment Insurance	6,394	6,826	6,295	(531)
Workers' Compensation	16,506	30,418	26,828	(3,590)
<b>Fringe Benefits Subtotal</b>	<b>\$ 2,927,233</b>	<b>\$ 3,327,432</b>	<b>\$ 3,108,924</b>	<b>\$ (218,508)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 8,148,444</b>	

## Successor Agency Admin & Project - CivicSD Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Economic Development	\$ 1,635,722	\$ 1,934,326	\$ 1,934,326	\$ -
<b>Total</b>	<b>\$ 1,635,722</b>	<b>\$ 1,934,326</b>	<b>\$ 1,934,326</b>	<b>\$ -</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 1,635,722	\$ 1,934,326	\$ 1,934,326	\$ -
<b>NON-PERSONNEL SUBTOTAL</b>	<b>1,635,722</b>	<b>1,934,326</b>	<b>1,934,326</b>	<b>-</b>
<b>Total</b>	<b>\$ 1,635,722</b>	<b>\$ 1,934,326</b>	<b>\$ 1,934,326</b>	<b>\$ -</b>



# Economic Development

## Revenues by Category

	FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
Rev from Other Agencies	\$	1,635,722	\$	1,934,326	\$	1,934,326	\$ -
<b>Total</b>	<b>\$</b>	<b>1,635,722</b>	<b>\$</b>	<b>1,934,326</b>	<b>\$</b>	<b>1,934,326</b>	<b>\$ -</b>

## Revenue and Expense Statement (Non-General Fund)

Successor Agency Admin & Project - CivicSD Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	-
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
REVENUE			
Revenue from Other Agencies	\$ 1,635,722	\$ 1,934,326	1,934,326
<b>TOTAL REVENUE</b>	<b>\$ 1,635,722</b>	<b>\$ 1,934,326</b>	<b>1,934,326</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 1,635,722</b>	<b>\$ 1,934,326</b>	<b>1,934,326</b>
OPERATING EXPENSE			
Contracts & Services	\$ 1,635,722	\$ 1,934,326	1,934,326
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 1,635,722</b>	<b>\$ 1,934,326</b>	<b>1,934,326</b>
<b>TOTAL EXPENSE</b>	<b>\$ 1,635,722</b>	<b>\$ 1,934,326</b>	<b>1,934,326</b>
<b>BALANCE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 1,635,722</b>	<b>\$ 1,934,326</b>	<b>1,934,326</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.



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# **Engineering and Capital Projects / Strategic Capital Projects**



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# Engineering and Capital Projects / Strategic Capital Projects



## Description

The department is currently undergoing a restructure in Fiscal Year 2023. The department will be splitting into two departments: The Engineering & Capital Projects Department (E&CP) and the Strategic Capital Projects Department (SCP). While the primary duties of E&CP will remain the same, SCP will focus on more specialized, large, and complicated projects such as the Pure Water program, dams and reservoir projects, the potential convention center expansion project, and others. This restructure is projected to be completed in Fiscal Year 2024. In the meantime, both departments share the same vision, mission, goals and objectives, and Key Performance Indicators.

### Engineering & Capital Projects Department

The Engineering & Capital Projects Department (E&CP) strives to provide quality engineering, program and construction management, and inspection services that enhance the safety and the environment of the City of San Diego.

The Department has approximately 800 engineers, surveyors, and support staff that provide a full range of engineering services for the City's Capital Improvements Program (CIP), such as structural, electrical, and traffic engineering; material testing, and surveying. E&CP is responsible for project planning, designing, and construction management of public improvement projects; as well as the quality assurance and inspection of public and private work permitted in rights-of-way; in addition to surveying, and materials testing services.

E&CP supports a broad range of projects for various asset types including libraries, fire, lifeguard and police stations, parks and recreation centers; outdoor lighting, streetlights and traffic signals; street and sidewalk improvements, bikeways and other transportation projects; drainage and flood control facilities, water and sewer pipeline, treatment plants and pump stations; and undergrounded utilities. E&CP is also responsible for the asset management of citywide survey monumentation.

# Engineering and Capital Projects / Strategic Capital Projects

## Strategic Capital Projects Department

The Strategic Capital Projects Department (SCP) strives to provide quality engineering, project management, and construction management on complex, unique, and large capital projects that enhance the safety and the environment of the City of San Diego.

The department provides project management expertise including, but not limited to, the direct management of City capital projects and the oversight of capital projects led by other organizations via an agreement. This includes a full range of services such as planning, designing, engineering, project and construction management, quality assurance and inspection, contract management (contractors & consultants), Project Labor Agreement oversight, and funds management. These services are targeted to support the delivery of larger, complex capital projects that are beyond the core focus of the Engineering & Capital Projects Department and strategic to the City's Mission and Objectives.

The department will deliver capital projects through multiple methods including but not limited to: Design-Bid-Build, Design-Build, Construction Manager at Risk, Private-Public Partnerships, Agency Agreement, and more. Due to the complexity and unique nature of the capital projects, SCP is dependent on private consultant services. SCP will be working closely with the Engineering & Capital Projects Department to coordinate the City's large and complex Capital Improvements Program.

### ***The vision is:***

To be the innovative industry leader in developing public infrastructure systems.

### ***The mission is:***

To deliver high quality public infrastructure systems by cultivating expertise and leveraging our engineering responsibility in a collaborative environment.

## Goals and Objectives

### ***Goal 1: Provide quality, safe, reliable, and equitable infrastructure and related services***

- Provide high quality customer service
- Employ alternative project delivery methods when appropriate

### ***Goal 2: Provide timely and efficient delivery of projects***

- Deliver capital projects on time
- Deliver capital projects within budget
- Produce high quality capital projects

### ***Goal 3: Effect change and promote innovation***

- Establish common goals with other City departments and other government agencies
- Partner with City departments and other government agencies to improve organizational effectiveness
- Engage regularly with industries, professional organizations, and government agencies that support City Infrastructure
- Explore and utilize new technology in information management

# Engineering and Capital Projects / Strategic Capital Projects

## **Goal 4: Increase departmental effectiveness and resiliency and expand individual employee expertise**

- Provide training opportunities for staff
- Retain the workforce
- Be the City of choice for private industry that supports the delivery of Capital Projects
- Actively recruit City employees and consultants
- Support a positive culture/organization

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Percentage of Capital Improvement Projects delivered on baseline Project Charter schedule <sup>1</sup>	80.0 %	82.0 %	80.0 %	64.9 %	N/A
Average number of days to award contracts <sup>2</sup>	90	109	90	N/A	N/A
Number of information-sharing meetings with industries supporting City infrastructure	12	14	12	13	12
Percentage of all Construction Change Orders due to changed/unforeseen conditions and design errors <sup>3</sup>	4.0 %	3.5 %	4.0 %	3.2 %	4.0 %
Percentage of Capital Improvement Projects awarded on baseline schedule <sup>4</sup>	N/A	N/A	N/A	N/A	80%
Percentage of Capital Improvement Projects completed on baseline schedule <sup>4</sup>	N/A	N/A	N/A	N/A	80%

1. This key performance indicator is being replaced with two new indicators to increase the accuracy of measuring the department's ability to deliver CIP projects and increase transparency. The two new indicators will address two critical milestones in the life of a CIP project: executing & awarding CIP contracts and substantial completion of construction.
2. This key performance indicator is no longer being tracked by the Engineering & Capital Projects Department due to the contract functions being moved into the Purchasing and Contracts Department.
3. At Notice of Completion.
4. This is a new key performance indicator for FY 2023. The two new indicators will address two critical milestones in the life of a CIP project: executing and awarding CIP contracts and substantial completion of construction.



# Engineering and Capital Projects / Strategic Capital Projects

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	825.50	825.50	822.50	(3.00)
Personnel Expenditures	\$ 95,566,439	\$ 107,096,412	\$ 114,204,761	\$ 7,108,349
Non-Personnel Expenditures	15,203,983	22,595,322	27,430,880	4,835,558
<b>Total Department Expenditures</b>	<b>\$ 110,770,422</b>	<b>\$ 129,691,734</b>	<b>\$ 141,635,641</b>	<b>\$ 11,943,907</b>
<b>Total Department Revenue</b>	<b>\$ 114,986,538</b>	<b>\$ 129,691,734</b>	<b>\$ 136,819,545</b>	<b>\$ 7,127,811</b>

## Engineering & Capital Projects Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Architectural Engineering & Parks	\$ 12,001,186	\$ 13,023,237	\$ 15,266,931	\$ 2,243,694
Business Operations & Fiscal Services	18,177,840	31,966,188	33,815,338	1,849,150
Capital Asset Management	8,665,340	10,274,846	10,710,295	435,449
Construction Management & Field Engineer	28,568,662	27,762,663	32,300,524	4,537,861
Contracting	3,070,693	3,979,827	-	(3,979,827)
Engineering & Capital Projects	1,081,073	(8,167)	1,280,126	1,288,293
Program & Project Development	21,709,643	22,902,197	28,483,575	5,581,378
Transportation & Utility Engineering	17,495,985	19,790,943	19,778,852	(12,091)
<b>Total</b>	<b>\$ 110,770,422</b>	<b>\$ 129,691,734</b>	<b>\$ 141,635,641</b>	<b>\$ 11,943,907</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Architectural Engineering & Parks	88.00	88.00	92.00	4.00
Business Operations & Fiscal Services	74.50	76.50	91.50	15.00
Capital Asset Management	84.00	80.00	79.00	(1.00)
Construction Management & Field Engineer	193.00	190.00	212.00	22.00
Contracting	48.00	49.00	0.00	(49.00)
Engineering & Capital Projects	3.00	3.00	4.00	1.00
Program & Project Development	181.00	182.00	188.00	6.00
Transportation & Utility Engineering	154.00	157.00	156.00	(1.00)
<b>Total</b>	<b>825.50</b>	<b>825.50</b>	<b>822.50</b>	<b>(3.00)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00	\$ 6,241,736	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			

# Engineering and Capital Projects / Strategic Capital Projects

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Proposition B Transition Costs</b> Addition of one-time expenditures associated with the transition costs of post-Proposition B employees into the Pension System.	0.00	5,357,164	-
<b>Strategic Capital Projects Department</b> Addition of 12.00 FTE positions, non-personnel expenditures and revenue in the new Strategic Capital Projects Department to support the Pure Water program, general project development, and support services.	12.00	1,626,183	759,243
<b>Overtime Adjustments</b> Addition of overtime expenditures associated with aligning the budget based on historical expenditures.	0.00	1,020,730	-
<b>Project Management Office Division</b> Addition of 1.00 Deputy Director, 1.00 Assistant Deputy Director, 1.00 Geographic Information Systems Analyst and non-personnel expenditures to establish the Project Management Office Division.	3.00	438,093	-
<b>Storm Drain Project Support</b> Addition of 1.00 Associate Civil Engineer, 2.00 Assistant Civil Engineers, non-personnel expenditures and revenue to support the need for additional oversight for future storm drain projects.	3.00	372,879	360,387
<b>Design-Build Project Support</b> Addition of 1.00 Senior Civil Engineer, 1.00 Associate Civil Engineer, non-personnel expenditures and revenue to support design-build projects.	2.00	321,124	319,827
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	235,429	-
<b>Community Inquiries and Public Records Act</b> Addition of 2.00 Customer Service Supervisors and non-personnel expenditures to respond to increased information requests from the public.	2.00	225,578	-
<b>Department Grants Section</b> Addition of 1.00 Senior Management Analyst, 1.00 Associate Management Analyst and non-personnel expenditures to support the new grants section.	2.00	218,077	-
<b>Addition of Assistant Director</b> Addition of 1.00 Assistant Director and non-personnel expenditures to oversee the Architectural Engineering and Parks, Program and Project Development, and Transportation and Utility Engineering Divisions.	1.00	203,408	-
<b>Addition of Assistant Director</b> Addition of 1.00 Assistant Director and non-personnel expenditures to oversee the Project Management Office and Business Operations and Employee Services Divisions.	1.00	203,408	-

# Engineering and Capital Projects / Strategic Capital Projects

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>City Land Surveyor Office</b> Addition of 1.00 Deputy Director and non-personnel expenditures to serve as the city's registered land surveyor.	1.00	162,060	-
<b>Desktop and Monitor Replacement</b> Replacement of aging desktops and monitors to facilitate teleworking and modernize review process.	0.00	155,167	-
<b>Addition of Supervising Management Analyst</b> Addition of 1.00 Supervising Management Analyst and non-personnel expenditures to convert the currently filled supplemental position to a permanent, budgeted position.	1.00	122,152	-
<b>California Environmental Quality Act Compliance</b> Addition of 1.00 Associate Planner and non-personnel expenditures to perform Quality Assurance and Quality Control and ensure compliance with permit and environmental requirements during construction.	1.00	117,623	-
<b>Department Training</b> Addition of 1.00 Training Supervisor and non-personnel expenditures to assist in developing a comprehensive training program for the department.	1.00	108,525	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(1,222)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(302,336)	334,796
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(658,718)	-
<b>Transfer of the Prevailing Wage Program</b> Transfer of 14.00 FTE positions and associated expenditures and revenue from the Engineering & Capital Projects Department to the Compliance Department.	(14.00)	(1,549,812)	(1,633,363)
<b>Transfer of the Public Works Contracts Division</b> Transfer of 19.00 FTE positions and associated expenditures and revenue from the Engineering & Capital Projects Department to the Purchasing and Contracting Department.	(19.00)	(2,673,341)	(2,247,109)
<b>Revised Revenue</b> Adjustment to reflect revised revenue projections.	0.00	-	8,590,098
<b>Right-of-Way Permit Reimbursements</b> Revenue adjustment associated to reimbursements from the General Fund for Fiscal Year 2021 right-of-way utility permits.	0.00	-	643,932
<b>Total</b>	<b>(3.00)</b>	<b>\$ 11,943,907</b>	<b>\$ 7,127,811</b>

# Engineering and Capital Projects / Strategic Capital Projects

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 57,126,688	\$ 64,341,537	\$ 72,444,423	\$ 8,102,886
Fringe Benefits	38,439,750	42,754,875	41,760,338	(994,537)
<b>PERSONNEL SUBTOTAL</b>	95,566,439	107,096,412	114,204,761	7,108,349
<b>NON-PERSONNEL</b>				
Supplies	\$ 270,305	\$ 816,446	\$ 1,011,130	\$ 194,684
Contracts & Services	7,990,902	10,460,516	15,040,285	4,579,769
Information Technology	5,869,494	10,100,586	9,518,523	(582,063)
Energy and Utilities	341,250	351,221	398,075	46,854
Other	732,033	866,553	866,553	-
Transfers Out	-	-	596,314	596,314
<b>NON-PERSONNEL SUBTOTAL</b>	15,203,983	22,595,322	27,430,880	4,835,558
<b>Total</b>	<b>\$ 110,770,422</b>	<b>\$ 129,691,734</b>	<b>\$ 141,635,641</b>	<b>\$ 11,943,907</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 114,812,543	\$ 129,691,734	\$ 136,819,545	\$ 7,127,811
Fines Forfeitures and Penalties	52,830	-	-	-
Other Revenue	85,356	-	-	-
Rev from Money and Prop	(1,413)	-	-	-
Transfers In	37,222	-	-	-
<b>Total</b>	<b>\$ 114,986,538</b>	<b>\$ 129,691,734</b>	<b>\$ 136,819,545</b>	<b>\$ 7,127,811</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	2.00	2.00	2.00	\$ 36,705 - 44,178	\$ 88,356
20000012	Administrative Aide 1	18.00	18.00	17.00	45,269 - 54,528	878,168
20000024	Administrative Aide 2	9.00	10.00	12.00	52,142 - 62,833	701,317
20000058	Assistant Customer Services Supervisor	0.00	0.00	1.00	62,923 - 75,830	79,766
20001140	Assistant Department Director	1.00	1.00	4.00	71,693 - 271,584	660,769
20001202	Assistant Deputy Director	7.00	7.00	8.00	56,929 - 209,339	1,232,986
20000070	Assistant Engineer-Civil	240.00	238.00	244.00	77,889 - 93,840	21,900,698
20000071	Assistant Engineer-Civil	23.00	23.00	9.00	77,889 - 93,840	701,001
20000077	Assistant Engineer-Electrical	7.00	9.00	9.00	77,889 - 93,840	797,183
20000116	Assistant Engineer-Traffic	4.00	4.00	4.00	77,889 - 93,840	373,952
21000175	Assistant Trainer	1.00	0.00	0.00	51,832 - 63,008	-
20000143	Associate Engineer-Civil	132.00	131.00	136.00	89,669 - 108,295	14,430,913
20000145	Associate Engineer-Civil	7.00	7.00	0.00	89,669 - 108,295	-
20000150	Associate Engineer-Electrical	4.00	5.00	5.00	89,669 - 108,295	520,096
20000167	Associate Engineer-Traffic	5.00	5.00	5.00	89,669 - 108,295	522,848
20000119	Associate Management Analyst	21.00	21.00	18.00	66,197 - 79,990	1,298,741
20000162	Associate Planner	9.00	9.00	10.00	76,386 - 92,308	877,645
20000110	Auto Messenger 2	0.50	0.50	1.50	34,865 - 42,020	58,192

# Engineering and Capital Projects / Strategic Capital Projects

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000539	Clerical Assistant 2	5.00	5.00	5.00	36,630 - 44,147	205,039
20000545	Contracts Processing Clerk	3.00	3.00	3.00	38,409 - 46,381	133,352
20000366	Customer Services Supervisor	0.00	0.00	1.00	72,481 - 87,515	79,766
20001101	Department Director	1.00	1.00	2.00	71,693 - 271,584	427,973
20001168	Deputy Director	7.00	7.00	8.00	56,929 - 209,339	1,273,200
21000451	Environmental Biologist 3	2.00	2.00	2.00	83,472 - 101,098	200,174
20000924	Executive Assistant	1.00	1.00	1.00	52,792 - 63,852	63,852
20000178	Information Systems Administrator	1.00	1.00	1.00	89,941 - 108,937	108,937
20000290	Information Systems Analyst 2	3.00	3.00	3.00	66,845 - 80,773	238,293
20000293	Information Systems Analyst 3	2.00	2.00	4.00	73,375 - 88,725	337,956
20000998	Information Systems Analyst 4	2.00	2.00	2.00	82,532 - 100,002	200,004
20000377	Information Systems Technician	2.00	2.00	1.00	52,652 - 63,447	61,878
20001018	Land Surveying Assistant	36.00	35.00	35.00	79,839 - 96,193	3,165,560
20001019	Land Surveying Associate	8.00	9.00	9.00	91,915 - 111,007	983,232
90001073	Management Intern	4.00	4.00	4.00	31,200 - 34,070	124,800
20000634	Organization Effectiveness Specialist 2	1.00	1.00	1.00	63,008 - 76,136	63,008
20000639	Organization Effectiveness Supervisor	1.00	1.00	1.00	77,794 - 94,261	94,261
20000669	Park Designer	4.00	4.00	4.00	86,638 - 104,624	400,510
20000680	Payroll Specialist 2	5.00	4.00	4.00	46,697 - 56,380	210,568
20000740	Principal Drafting Aide	4.00	9.00	9.00	58,260 - 70,548	610,763
20000743	Principal Engineering Aide	70.00	62.00	61.00	67,291 - 81,483	4,684,828
20000518	Principal Survey Aide	20.00	20.00	20.00	68,985 - 83,530	1,529,353
20001234	Program Coordinator	1.00	1.00	1.00	34,070 - 167,127	122,348
20001222	Program Manager	3.00	3.00	3.00	56,929 - 209,339	411,196
20000760	Project Assistant	32.00	34.00	32.00	71,871 - 86,589	2,575,617
20000761	Project Officer 1	11.00	11.00	11.00	82,740 - 99,927	1,053,135
20000763	Project Officer 2	7.00	7.00	6.00	95,376 - 115,298	691,788
20001042	Safety and Training Manager	1.00	1.00	1.00	77,794 - 94,261	92,847
20000847	Safety Officer	1.00	1.00	1.00	67,482 - 81,496	67,482
20000885	Senior Civil Engineer	35.00	35.00	40.00	103,363 - 124,954	4,865,987
20000890	Senior Civil Engineer	4.00	4.00	1.00	103,363 - 124,954	103,363
20000904	Senior Electrical Engineer	1.00	1.00	1.00	103,363 - 124,954	124,954
20000900	Senior Engineering Aide	11.00	11.00	11.00	59,788 - 72,275	691,310
20001014	Senior Land Surveyor	2.00	2.00	2.00	105,947 - 128,070	256,140
20000015	Senior Management Analyst	13.00	14.00	15.00	72,664 - 87,865	1,242,289
20000918	Senior Planner	5.00	5.00	5.00	87,992 - 106,391	528,763
20000929	Senior Survey Aide	4.00	4.00	4.00	61,285 - 74,094	266,389
20000926	Senior Traffic Engineer	2.00	2.00	1.00	103,363 - 124,954	124,954
90000964	Student Engineer	4.00	4.00	4.00	32,760 - 37,296	149,184
20000970	Supervising Management Analyst	8.00	8.00	9.00	79,751 - 96,633	842,029
21000177	Trainer	1.00	2.00	2.00	63,008 - 76,136	137,263

# Engineering and Capital Projects / Strategic Capital Projects

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20001041	Training Supervisor	1.00	1.00	2.00	69,163 - 83,631	145,299
20000756	Word Processing Operator	6.00	6.00	4.00	38,188 - 45,963	159,838
	Architect License Pay					16,244
	Bilingual - Regular					1,456
	Budgeted Personnel					(11,483,057)
	Expenditure Savings					
	Infrastructure In-Training					1,109,590
	Pay					
	Infrastructure Registration					2,643,389
	Pay					
	Landscape Architect Lic					31,388
	Overtime Budgeted					1,400,000
	Reg Pay For Engineers					2,513,330
	Sick Leave - Hourly					6,273
	Termination Pay Annual					46,072
	Leave					
	Vacation Pay In Lieu					1,187,625
<b>FTE, Salaries, and Wages Subtotal</b>		<b>825.50</b>	<b>825.50</b>	<b>822.50</b>		<b>\$ 72,444,423</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 252,372	\$ 257,013	\$ 254,836	\$ (2,177)
Flexible Benefits	8,893,258	9,241,507	9,024,378	(217,129)
Long-Term Disability	231,793	231,333	227,261	(4,072)
Medicare	880,336	909,550	1,031,346	121,796
Other	-	(879,281)	(483,923)	395,358
Other Post-Employment Benefits	4,213,744	4,241,629	3,866,624	(375,005)
Retiree Medical Trust	78,898	90,529	110,217	19,688
Retirement 401 Plan	49,091	53,231	104,762	51,531
Retirement ADC	18,853,636	22,891,263	21,680,730	(1,210,533)
Retirement DROP	101,373	114,617	123,939	9,322
Risk Management Administration	694,225	735,273	792,006	56,733
Supplemental Pension Savings Plan	3,882,762	4,390,547	4,654,223	263,676
Unemployment Insurance	78,337	84,273	82,479	(1,794)
Workers' Compensation	229,926	393,391	291,460	(101,931)
<b>Fringe Benefits Subtotal</b>	<b>\$ 38,439,750</b>	<b>\$ 42,754,875</b>	<b>\$ 41,760,338</b>	<b>\$ (994,537)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 114,204,761</b>	

# Engineering and Capital Projects / Strategic Capital Projects

## Revenue and Expense Statement (Non-General Fund)

Engineering & Capital Projects Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (5,598,993)	\$ (1,382,877)	\$ (12,760,831)
Continuing Appropriation - CIP	-	-	-
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ (5,598,993)</b>	<b>\$ (1,382,877)</b>	<b>\$ (12,760,831)</b>
REVENUE			
Charges for Services	\$ 114,812,543	\$ 129,691,734	\$ 136,819,545
Fines Forfeitures and Penalties	52,830	-	-
Other Revenue	85,356	-	-
Revenue from Use of Money and Property	(1,413)	-	-
Transfers In	37,222	-	-
<b>TOTAL REVENUE</b>	<b>\$ 114,986,538</b>	<b>\$ 129,691,734</b>	<b>\$ 136,819,545</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 109,387,545</b>	<b>\$ 128,308,857</b>	<b>\$ 124,058,714</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 57,126,688	\$ 64,341,537	\$ 72,444,423
Fringe Benefits	38,439,750	42,754,875	41,760,338
Supplies	270,305	816,446	1,011,130
Contracts & Services	7,990,902	10,460,516	15,040,285
Information Technology	5,869,494	10,100,586	9,518,523
Energy and Utilities	341,250	351,221	398,075
Other Expenses	732,033	866,553	866,553
Transfers Out	-	-	596,314
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 110,770,422</b>	<b>\$ 129,691,734</b>	<b>\$ 141,635,641</b>
<b>TOTAL EXPENSE</b>	<b>\$ 110,770,422</b>	<b>\$ 129,691,734</b>	<b>\$ 141,635,641</b>
RESERVES			
Continuing Appropriation - CIP	\$ -	\$ -	\$ -
<b>TOTAL RESERVES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>BALANCE</b>	<b>\$ (1,382,877)</b>	<b>\$ (1,382,877)</b>	<b>\$ (17,576,927)</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 109,387,545</b>	<b>\$ 128,308,857</b>	<b>\$ 124,058,714</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

\*\*\*The Engineering & Capital Projects Fund results in a negative ending balance/beginning balance and will be monitored throughout Fiscal Year 2023 to address negative balances.

# **Environmental Services**





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### Description

The Environmental Services Department ensures residents are provided with a clean and safe environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally sound landfill management. The Department consists of three Divisions: Collection Services, Disposal & Environmental Protection, and Waste Reduction.

The Collection Services Division primary function is the collection and disposal of residential refuse, collection and proper handling of recyclables and organic waste, and collection of litter from street litter containers placed in certain business districts.

The Disposal & Environmental Protection Division operates the Miramar Landfill, an organic processing facility, and a household hazardous-waste transfer facility. The Division maintains eight closed landfills and eight inactive burn sites; ensures regulatory compliance of the City's underground fuel storage tanks; performs inspections and manages abatements of lead and asbestos in City facilities; and provides public education on lead and asbestos, and disposal services of household hazardous-waste.

The Waste Reduction Division is responsible for waste diversion programs; provides education, training, and recycling programs for residents and businesses; and enforces solid waste and recycling codes. The Division is responsible for managing the waste abatement and litter control components of the Clean SD Program which includes illegal dumping removal, waste abatements, planned curbside cleanups in neighborhoods, and sidewalk sanitization.

#### ***The vision is:***

Sustainable communities for all

#### ***The mission is:***

To reliably manage solid waste, conserve resources, and protect the environment

# Environmental Services

## Goals and Objectives

**Goal 1: Maintain a safe and innovative workforce**

- Provide an environment that fosters success and innovation
- Promote an environment of safety first, second and always for employees and the public

**Goal 2: Ensure excellence in service delivery**

- Provide excellent customer service that exceeds expectations

**Goal 3: Promote fiscal integrity and stability**

- Ensure the stability of the Department's financial system within a zero-waste environment

**Goal 4: Protect and enhance environmental quality**

- Reduce greenhouse gas emissions consistent with the adopted Climate Action Plan
- Increase waste diversion
- Extend the useful life of Miramar Landfill
- Reduce environmental and safety hazards in neighborhoods

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Percent of Compressed Natural Gas (CNG) waste collection vehicles in the fleet <sup>1</sup>	75%	76%	84%	76%	93%
Continuous operation of City landfill gas collection systems	100%	96%	100%	95%	100%
Percent of waste diverted from City Facilities (minimum goal of 50% diversion)	50%	50%	50%	50%	50%
Tons of household hazardous waste collected citywide	400	476	400	401	400
Percent of successful refuse, recycling and green collection	100%	99.8 %	100%	99.9 %	100%
Percent of clients satisfied with recycling outreach services	100%	99%	100%	98%	100%

1. Vehicles have been delayed due to supply chain issues.

# Environmental Services

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	430.26	456.09	557.26	101.17
Personnel Expenditures	\$ 43,278,641	\$ 49,076,364	\$ 57,916,599	\$ 8,840,235
Non-Personnel Expenditures	73,711,255	85,636,527	99,799,581	14,163,054
<b>Total Department Expenditures</b>	<b>\$ 116,989,895</b>	<b>\$ 134,712,891</b>	<b>\$ 157,716,180</b>	<b>\$ 23,003,289</b>
<b>Total Department Revenue</b>	<b>\$ 65,451,301</b>	<b>\$ 65,015,284</b>	<b>\$ 70,660,547</b>	<b>\$ 5,645,263</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Collection Services	\$ 37,381,594	\$ 42,755,883	\$ 56,769,853	\$ 14,013,970
Disposal & Environmental Protection	1,830,746	2,270,024	2,589,899	319,875
Environmental Services	1,884,849	2,607,994	4,607,392	1,999,398
Waste Reduction	8,033,986	11,127,545	17,035,267	5,907,722
<b>Total</b>	<b>\$ 49,131,176</b>	<b>\$ 58,761,446</b>	<b>\$ 81,002,411</b>	<b>\$ 22,240,965</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Collection Services	100.87	106.20	185.52	79.32
Disposal & Environmental Protection	14.95	14.95	17.95	3.00
Environmental Services	13.68	13.68	28.33	14.65
Waste Reduction	43.40	55.90	63.40	7.50
<b>Total</b>	<b>172.90</b>	<b>190.73</b>	<b>295.20</b>	<b>104.47</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Senate Bill 1383</b>	16.00	\$ 5,896,128	\$ -
Addition of 16.00 FTE positions, and non-personnel expenditures to support organic waste collection and diversion mandated by Senate Bill 1383.			
<b>Non-Discretionary Adjustment</b>	0.00	5,746,636	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Salary and Benefit Adjustments</b>	43.17	4,528,490	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			

# Environmental Services

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Service Level Improvements</b> Addition of 3.00 Heavy Truck Driver 2s, 3.00 Code Compliance Officers, and non-personnel expenditures to improve encampment abatement response times and to increase sidewalk sanitation.	6.00	3,875,634	-
<b>Transfer of Organics Waste Collection</b> Transfer of 31.30 FTE positions and expenditures from the Recycling Fund to the General Fund associated with the Organics Waste Collection Program.	31.30	3,190,199	-
<b>Sidewalk Vending Ordinance</b> Addition of 12.00 FTE positions and non-personnel expenditures associated with the enforcement of the Sidewalk Vending Ordinance.	12.00	1,610,701	-
<b>Elimination of Refuse Disposal Fee Discount</b> Addition of non-personnel expenditures associated with the elimination of the \$3 per ton refuse disposal fee discount to the General Fund.	0.00	960,000	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	877,754	-
<b>Annual Refuse Disposal Fee Increase</b> Addition of non-personnel expenditures associated to a Consumer Price Index increase of \$3 per ton for refuse disposal fees.	0.00	640,000	-
<b>Rent Expenditures</b> Transfer of rent expenditures for office space at Ridgehaven Facility from the Recycling Fund to the General Fund.	0.00	323,749	-
<b>Annual Refuse Disposal/Recycling Fee Increase</b> Addition of non-personnel expenditures associated to a Consumer Price Index increase of \$1 per ton for recycling fees.	0.00	320,000	-
<b>Support for the Asbestos Lead and Mold Program</b> Addition of 3.00 Environmental Health Inspector 2s and associated non-personnel expenditures and revenue to support the Asbestos Lead and Mold Program.	3.00	303,456	30,000
<b>Clean SD</b> Addition of 1.00 Code Compliance Supervisor and non-personnel expenditures to support the Clean SD Program.	1.00	214,259	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	134,373	-
<b>Illegal Dump Abatement Gator</b> Addition of one-time non-personnel expenditures for a Gator utility vehicle to support the abatement of illegal dumping.	0.00	20,000	-

# Environmental Services

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Environmental Services Restructure</b> Adjustment reflects reallocation of funds associated with the reorganization of the Recycling Division and the Collection Services Division.	0.00	(9,599)	-
<b>Code Compliance Position Corrections</b> Reduction of 8.00 Code Compliance Officers.	(8.00)	(142,852)	-
<b>Reduction of Missed Collection Expenditures</b> Reduction of missed collection crew non-personnel expenditures.	0.00	(311,465)	-
<b>Reduction of Contract Services</b> Reduction of contractual expenditures associated with the review of Clean San Diego contract service operations and budget alignment with current needs.	0.00	(877,754)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(5,058,744)	-
<b>Revised User Fee Revenue from New/Revised User Fees</b> Adjustment to reflect anticipated User Fee revenue increase from the implementation of new and/or revised user fees.	0.00	-	7,069
<b>Total</b>	<b>104.47</b>	<b>\$ 22,240,965</b>	<b>\$ 37,069</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 10,252,121	\$ 11,374,545	\$ 18,295,800	\$ 6,921,255
Fringe Benefits	7,879,272	9,092,294	12,483,602	3,391,308
<b>PERSONNEL SUBTOTAL</b>	<b>18,131,392</b>	<b>20,466,839</b>	<b>30,779,402</b>	<b>10,312,563</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 337,386	\$ 905,241	\$ 3,029,245	\$ 2,124,004
Contracts & Services	27,898,389	28,248,217	40,609,413	12,361,196
Information Technology	1,095,168	1,999,852	2,175,820	175,968
Energy and Utilities	1,617,568	1,712,146	2,259,790	547,644
Other	51,273	7,551	10,271	2,720
Transfers Out	-	5,421,600	-	(5,421,600)
Capital Expenditures	-	-	2,138,470	2,138,470
<b>NON-PERSONNEL SUBTOTAL</b>	<b>30,999,783</b>	<b>38,294,607</b>	<b>50,223,009</b>	<b>11,928,402</b>
<b>Total</b>	<b>\$ 49,131,176</b>	<b>\$ 58,761,446</b>	<b>\$ 81,002,411</b>	<b>\$ 22,240,965</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 661,212	\$ 864,151	\$ 811,720	(52,431)
Fines Forfeitures and Penalties	52,978	56,000	55,500	(500)
Licenses and Permits	85,777	100,000	190,000	90,000
Other Local Taxes	357,206	160,000	160,000	-
Other Revenue	282,574	180,000	180,000	-

# Environmental Services

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Transfers In	812,397	-	-	-
<b>Total</b>	<b>\$ 2,252,144</b>	<b>\$ 1,360,151</b>	<b>\$ 1,397,220</b>	<b>\$ 37,069</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	2.35	2.35	2.35	\$ 36,705 - 44,178	\$ 98,621
20000012	Administrative Aide 1	0.80	0.80	1.80	45,269 - 54,528	81,484
20000024	Administrative Aide 2	1.83	1.83	2.83	52,142 - 62,833	153,894
20000860	Area Refuse Collection Supervisor	4.00	5.00	9.00	66,346 - 79,192	693,278
20001092	Assistant Environmental Services Director	0.35	0.35	0.35	38,457 - 210,828	66,227
20000119	Associate Management Analyst	2.58	2.58	2.58	66,197 - 79,990	184,004
20000266	Cashier	1.00	1.00	1.00	36,705 - 44,178	36,705
20000306	Code Compliance Officer	27.00	38.00	49.00	47,392 - 57,020	2,484,600
20000307	Code Compliance Supervisor	5.00	5.50	9.00	54,588 - 65,332	509,513
20001168	Deputy Director	1.25	1.25	2.25	56,929 - 209,339	326,770
20000863	District Refuse Collection Supervisor	1.20	1.70	2.50	77,869 - 93,235	217,780
21000625	Environmental Health Coordinator	2.00	2.00	2.00	77,317 - 93,463	186,926
20000038	Environmental Health Inspector 2	5.00	5.00	8.00	68,385 - 82,909	615,107
20000037	Environmental Health Manager	1.00	1.00	1.00	90,631 - 109,948	109,948
20001149	Environmental Services Director	0.35	0.35	0.35	71,693 - 271,584	74,892
20000924	Executive Assistant	0.35	0.35	0.35	52,792 - 63,852	22,350
20001049	General Utility Supervisor	0.20	0.20	0.20	71,755 - 86,794	17,357
20000521	Hazardous Materials Inspector 2	2.00	2.00	2.00	71,565 - 86,765	143,130
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	78,836 - 95,530	95,530
20000494	Hazardous Materials Program Manager	0.45	0.45	0.45	94,846 - 115,061	42,680
20000502	Heavy Truck Driver 1	0.00	0.00	2.00	43,381 - 51,692	90,918
20000501	Heavy Truck Driver 2	2.00	2.00	3.00	45,015 - 54,261	135,045
20000178	Information Systems Administrator	0.38	0.38	0.38	89,941 - 108,937	41,399
20000290	Information Systems Analyst 2	1.52	1.14	1.14	66,845 - 80,773	86,794
20000293	Information Systems Analyst 3	0.38	0.76	0.76	73,375 - 88,725	67,432
20000998	Information Systems Analyst 4	0.76	0.76	0.76	82,532 - 100,002	76,004
90001073	Management Intern	0.00	0.00	1.00	31,200 - 34,070	31,200
20000172	Payroll Specialist 1	0.56	0.56	0.56	44,646 - 53,732	23,215

# Environmental Services

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000680	Payroll Specialist 2	1.16	1.16	1.16	46,697 - 56,380	63,156
20001234	Program Coordinator	0.00	0.00	1.00	34,070 - 167,127	89,286
20001222	Program Manager	2.24	2.24	3.24	56,929 - 209,339	432,673
20000783	Public Information Clerk	4.78	4.78	6.78	36,705 - 44,178	279,865
20000776	Public Works Dispatcher	1.20	1.20	1.20	42,721 - 51,475	55,021
20001032	Public Works Supervisor	1.00	1.00	1.00	64,371 - 77,924	73,209
20000562	Recycling Specialist 2	0.00	0.50	1.00	65,392 - 79,018	65,392
20000565	Recycling Specialist 3	0.00	0.50	1.00	71,781 - 86,797	71,781
20001042	Safety and Training Manager	0.36	0.36	0.36	77,794 - 94,261	28,007
20000847	Safety Officer	0.35	0.35	0.35	67,482 - 81,496	28,525
20000854	Safety Representative 2	0.35	0.35	0.35	58,806 - 71,116	20,139
20000859	Sanitation Driver 1	10.00	10.00	16.00	47,748 - 57,071	839,236
20000857	Sanitation Driver 2	71.00	74.33	135.00	58,507 - 68,939	8,389,360
20000851	Sanitation Driver 3	7.00	7.00	7.00	61,430 - 72,340	484,727
20000885	Senior Civil Engineer	0.10	0.10	0.10	103,363 - 124,954	12,497
20000965	Senior Code Compliance Supervisor	1.00	1.00	1.00	60,047 - 72,081	72,081
20000015	Senior Management Analyst	0.45	0.95	1.45	72,664 - 87,865	110,179
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	1.00	86,663 - 105,106	86,663
20000970	Supervising Management Analyst	1.60	1.60	1.60	79,751 - 96,633	145,491
20001051	Utility Worker 1	0.00	0.00	3.00	36,563 - 43,474	109,689
20001053	Utility Worker 2	4.00	4.00	4.00	39,925 - 47,513	180,801
	Bilingual - Regular					3,807
	Budgeted Personnel					(1,407,963)
	Expenditure Savings					
	Infrastructure Registration					2,000
	Pay					
	Overtime Budgeted					1,199,097
	Reg Pay For Engineers					1,878
	Termination Pay Annual					20,682
	Leave					
	Vacation Pay In Lieu					125,718
<b>FTE, Salaries, and Wages Subtotal</b>		<b>172.90</b>	<b>190.73</b>	<b>295.20</b>	<b>\$</b>	<b>18,295,800</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 22,396	\$ 25,007	\$ 22,079	\$ (2,928)
Flexible Benefits	1,977,213	2,304,073	3,130,412	826,339
Insurance	190	-	-	-
Long-Term Disability	39,418	42,164	62,659	20,495
Medicare	153,799	150,776	258,412	107,636
Other Post-Employment Benefits	979,693	1,107,120	1,629,247	522,127
Retiree Medical Trust	9,480	12,561	29,989	17,428
Retirement 401 Plan	6,219	4,046	75,589	71,543
Retirement ADC	3,485,833	3,987,159	5,164,057	1,176,898
Retirement DROP	37,720	42,956	31,543	(11,413)



## Environmental Services

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Risk Management Administration	161,415	191,622	333,650	142,028
Supplemental Pension Savings Plan	662,209	752,474	751,692	(782)
Unemployment Insurance	13,148	15,346	22,740	7,394
Workers' Compensation	330,539	456,990	971,533	514,543
<b>Fringe Benefits Subtotal</b>	<b>\$ 7,879,272</b>	<b>\$ 9,092,294</b>	<b>\$ 12,483,602</b>	<b>\$ 3,391,308</b>
<b>Total Personnel Expenditures</b>			<b>\$ 30,779,402</b>	

## Automated Refuse Container Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Collection Services	\$ 1,592,589	\$ 1,747,904	\$ 1,952,906	\$ 205,002
<b>Total</b>	<b>\$ 1,592,589</b>	<b>\$ 1,747,904</b>	<b>\$ 1,952,906</b>	<b>\$ 205,002</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Automated Container Additions</b>	0.00	\$ 200,000	\$ 200,000
Addition of non-personnel expenditures and associated revenue for the purchase and sale of automated refuse containers.			
<b>Support for Information Technology</b>	0.00	5,002	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
<b>Total</b>	<b>0.00</b>	<b>\$ 205,002</b>	<b>\$ 200,000</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,394,832	\$ 1,550,000	\$ 1,750,000	\$ 200,000
Contracts & Services	168,550	150,000	150,000	-
Information Technology	29,207	47,904	52,906	5,002
<b>NON-PERSONNEL SUBTOTAL</b>	<b>1,592,589</b>	<b>1,747,904</b>	<b>1,952,906</b>	<b>205,002</b>
<b>Total</b>	<b>\$ 1,592,589</b>	<b>\$ 1,747,904</b>	<b>\$ 1,952,906</b>	<b>\$ 205,002</b>

### Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 1,795,404	\$ 1,400,000	\$ 1,600,000	\$ 200,000
Rev from Money and Prop	34,954	-	-	-
<b>Total</b>	<b>\$ 1,830,358</b>	<b>\$ 1,400,000</b>	<b>\$ 1,600,000</b>	<b>\$ 200,000</b>

# Environmental Services

## Recycling Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Collection Services	\$ 19,579,772	\$ 19,168,494	\$ 12,392,501	\$ (6,775,993)
Disposal & Environmental Protection	1,454,842	1,582,312	1,561,387	(20,925)
Environmental Services	2,631,711	3,629,421	3,511,513	(117,908)
Waste Reduction	5,566,456	7,286,453	10,143,248	2,856,795
<b>Total</b>	<b>\$ 29,232,780</b>	<b>\$ 31,666,680</b>	<b>\$ 27,608,649</b>	<b>\$ (4,058,031)</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Collection Services	84.97	84.97	53.98	(30.99)
Disposal & Environmental Protection	5.05	5.05	5.05	0.00
Environmental Services	8.80	8.80	8.49	(0.31)
Waste Reduction	14.91	14.91	19.91	5.00
<b>Total</b>	<b>113.73</b>	<b>113.73</b>	<b>87.43</b>	<b>(26.30)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Transfer Recycling Programs to Recycling Fund</b> Transfer of the Commercial & Multi-Family Recycling Programs, and the Construction & Demolition Program to the Recycling Fund from the Refuse Disposal Fund.	0.00	\$ 1,198,811	\$ -
<b>Senate Bill 1383</b> Addition of 3.00 FTE positions and non-personnel expenditures to support organic waste collection and diversion of organic materials as mandated by Senate Bill 1383.	3.00	1,512,905	-
<b>Proposition B Transition Costs</b> Addition of one-time non-personnel expenditures associated with the transition costs of post-Proposition B employees into the Pension System.	0.00	370,848	-
<b>Mattress Recycling</b> Addition of 2.00 Utility Worker 1s and associated non-personnel expenditures and associated revenue for a public mattress recycling drop-off location adjacent to the Miramar Landfill.	2.00	319,874	100,000
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	110,708	-
<b>Waste Removal and Disposal Services</b> Addition of non-personnel expenditures for waste removal and disposal services to support the Household Hazardous Waste Program.	0.00	40,000	-

# Environmental Services

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	1,185	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(89,598)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(731,053)	-
<b>Transfer of Organics Waste Collection</b> Transfer of 31.30 FTE positions and expenditures from the Recycling Fund to the General Fund associated with the Organics Waste Collection Program.	(31.30)	(3,190,219)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,601,492)	-
<b>Addition of Recycling Fees Revenue</b> Adjustment to reflect revised recycling fee revenue projections based on consumer price index increases.	0.00	-	1,200,000
<b>Facility Franchise Revenue</b> Adjustment to reflect revised facility franchise revenue projections.	0.00	-	500,000
<b>Total</b>	<b>(26.30)</b>	<b>\$ (4,058,031)</b>	<b>\$ 1,800,000</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 6,399,917	\$ 6,726,388	\$ 6,778,561	\$ 52,173
Fringe Benefits	4,542,740	5,290,573	3,781,337	(1,509,236)
<b>PERSONNEL SUBTOTAL</b>	<b>10,942,656</b>	<b>12,016,961</b>	<b>10,559,898</b>	<b>(1,457,063)</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,306,472	\$ 1,448,719	\$ 1,504,544	\$ 55,825
Contracts & Services	15,819,620	15,993,312	14,175,797	(1,817,515)
Information Technology	399,115	896,257	618,659	(277,598)
Energy and Utilities	719,950	772,624	526,344	(246,280)
Other	44,967	24,407	23,407	(1,000)
Transfers Out	-	514,400	-	(514,400)
Capital Expenditures	-	-	200,000	200,000
<b>NON-PERSONNEL SUBTOTAL</b>	<b>18,290,124</b>	<b>19,649,719</b>	<b>17,048,751</b>	<b>(2,600,968)</b>
<b>Total</b>	<b>\$ 29,232,780</b>	<b>\$ 31,666,680</b>	<b>\$ 27,608,649</b>	<b>\$ (4,058,031)</b>

# Environmental Services

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 16,384,213	\$ 17,716,557	\$ 18,916,557	\$ 1,200,000
Fines Forfeitures and Penalties	2,931,299	2,083,103	2,083,103	-
Other Local Taxes	3,965,999	3,410,000	3,910,000	500,000
Other Revenue	2,035,633	30,000	130,000	100,000
Rev from Money and Prop	1,136,198	611,100	611,100	-
Rev from Other Agencies	-	600,000	600,000	-
Transfers In	1,056,301	1,000,000	1,000,000	-
<b>Total</b>	<b>\$ 27,509,644</b>	<b>\$ 25,450,760</b>	<b>\$ 27,250,760</b>	<b>\$ 1,800,000</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	1.61	1.61	1.61	\$ 36,705 - 44,178	\$ 70,886
20000012	Administrative Aide 1	0.11	0.11	0.11	45,269 - 54,528	6,000
20000024	Administrative Aide 2	1.66	1.66	1.66	52,142 - 62,833	88,164
20000860	Area Refuse Collection Supervisor	3.00	3.00	2.00	66,346 - 79,192	154,215
20001092	Assistant Environmental Services Director	0.31	0.31	0.31	38,457 - 210,828	58,666
20000119	Associate Management Analyst	3.37	3.37	2.37	66,197 - 79,990	160,990
20000266	Cashier	1.00	1.00	1.00	36,705 - 44,178	42,026
20000306	Code Compliance Officer	2.00	2.00	2.00	47,392 - 57,020	109,763
20000354	Custodian 2	0.31	0.31	0.31	34,296 - 38,117	10,632
20001168	Deputy Director	0.50	0.50	0.50	56,929 - 209,339	82,067
20000863	District Refuse Collection Supervisor	0.80	0.80	0.50	77,869 - 93,235	46,647
20001149	Environmental Services Director	0.31	0.31	0.31	71,693 - 271,584	66,336
20000924	Executive Assistant	0.31	0.31	0.31	52,792 - 63,852	19,794
20000521	Hazardous Materials Inspector 2	1.00	1.00	1.00	71,565 - 86,765	73,111
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	78,836 - 95,530	92,186
20000494	Hazardous Materials Program Manager	0.45	0.45	0.45	94,846 - 115,061	42,680
20000502	Heavy Truck Driver 1	1.00	1.00	1.00	43,381 - 51,692	49,333
20000178	Information Systems Administrator	0.28	0.28	0.28	89,941 - 108,937	30,498
20000290	Information Systems Analyst 2	1.12	0.84	0.84	66,845 - 80,773	63,953
20000293	Information Systems Analyst 3	0.28	0.56	0.56	73,375 - 88,725	49,686
20000998	Information Systems Analyst 4	0.56	0.56	0.56	82,532 - 100,002	55,994
90001073	Management Intern	1.26	1.26	1.26	31,200 - 34,070	39,312
20000172	Payroll Specialist 1	0.41	0.41	0.41	44,646 - 53,732	16,996
20000680	Payroll Specialist 2	0.66	0.66	0.66	46,697 - 56,380	36,231
20001222	Program Manager	1.06	1.06	1.06	56,929 - 209,339	141,075
20000783	Public Information Clerk	1.96	1.96	1.96	36,705 - 44,178	85,384

# Environmental Services

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000776	Public Works Dispatcher	0.70	0.70	0.70	42,721 - 51,475	32,092
20001032	Public Works Supervisor	0.25	0.25	0.25	64,371 - 77,924	18,797
20000557	Recycling Program Manager	0.38	0.38	0.38	90,545 - 109,587	39,955
20000562	Recycling Specialist 2	4.46	4.46	6.46	65,392 - 79,018	467,501
20000565	Recycling Specialist 3	2.00	2.00	3.00	71,781 - 86,797	243,639
20001042	Safety and Training Manager	0.31	0.31	0.31	77,794 - 94,261	24,119
20000847	Safety Officer	0.31	0.31	0.31	67,482 - 81,496	25,262
20000854	Safety Representative 2	0.31	0.31	0.31	58,806 - 71,116	17,836
20000859	Sanitation Driver 1	12.00	12.00	6.00	47,748 - 57,071	300,607
20000857	Sanitation Driver 2	55.00	55.00	32.00	58,507 - 68,939	2,069,942
20000851	Sanitation Driver 3	5.00	5.00	4.00	61,430 - 72,340	289,460
20000927	Senior Clerk/Typist	1.00	1.00	1.00	43,718 - 52,745	51,690
20000015	Senior Management Analyst	0.41	0.41	1.41	72,664 - 87,865	122,039
20000970	Supervising Management Analyst	1.27	1.27	1.27	79,751 - 96,633	118,094
20000561	Supervising Recycling Specialist	1.00	1.00	1.00	78,770 - 95,443	78,770
20001051	Utility Worker 1	0.00	0.00	2.00	36,563 - 43,474	73,126
20001053	Utility Worker 2	3.00	3.00	3.00	39,925 - 47,513	134,951
	Bilingual - Regular					3,051
	Budgeted Personnel					(535,234)
	Expenditure Savings					
	Exceptional Performance					792
	Pay-Classified					
	Overtime Budgeted					326,088
	Standby Pay					3,142
	Vacation Pay In Lieu					1,180,217
<b>FTE, Salaries, and Wages Subtotal</b>		<b>113.73</b>	<b>113.73</b>	<b>87.43</b>	<b>\$</b>	<b>6,778,561</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 12,421	\$ 14,290	\$ 13,849	\$ (441)
Flexible Benefits	1,187,514	1,334,033	1,012,103	(321,930)
Insurance	168	-	-	-
Long-Term Disability	24,359	24,810	18,894	(5,916)
Medicare	96,886	88,848	77,866	(10,982)
Other	-	-	(62,439)	(62,439)
Other Post-Employment Benefits	621,988	637,359	449,303	(188,056)
Retiree Medical Trust	7,908	7,612	7,772	160
Retirement 401 Plan	4,205	5,183	9,590	4,407
Retirement ADC	1,773,641	2,332,777	1,575,190	(757,587)
Retirement DROP	21,793	22,768	18,514	(4,254)
Risk Management Administration	102,606	110,294	92,059	(18,235)
Supplemental Pension Savings Plan	426,489	419,108	330,358	(88,750)
Unemployment Insurance	8,204	9,033	6,917	(2,116)
Workers' Compensation	254,558	284,458	231,361	(53,097)
<b>Fringe Benefits Subtotal</b>	<b>\$ 4,542,740</b>	<b>\$ 5,290,573</b>	<b>\$ 3,781,337</b>	<b>\$ (1,509,236)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 10,559,898</b>	

# Environmental Services

## Refuse Disposal Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Collection Services	\$ 1,131,925	\$ 1,906,530	\$ 2,641,016	\$ 734,486
Disposal & Environmental Protection	26,524,582	29,761,301	34,334,869	4,573,568
Environmental Services	3,380,877	4,525,603	4,431,015	(94,588)
Waste Reduction	5,995,965	6,343,427	5,745,314	(598,113)
<b>Total</b>	<b>\$ 37,033,350</b>	<b>\$ 42,536,861</b>	<b>\$ 47,152,214</b>	<b>\$ 4,615,353</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Collection Services	9.16	9.16	9.50	0.34
Disposal & Environmental Protection	85.00	93.00	116.00	23.00
Environmental Services	10.52	10.52	10.18	(0.34)
Waste Reduction	38.95	38.95	38.95	0.00
<b>Total</b>	<b>143.63</b>	<b>151.63</b>	<b>174.63</b>	<b>23.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Contract Services</b>	0.00	\$ 1,600,000	\$ -
Addition of non-personnel expenditures for wastewater pumping, disposal services, landfill gas system operations, maintenance, and gas supply services at the Miramar Landfill.			
<b>Senate Bill 1383</b>	15.00	1,547,043	-
Addition of 15.00 FTE positions and non-personnel expenditures to support processing of organic waste collection and diversion of organic materials as mandated by Senate Bill 1383.			
<b>Non-Discretionary Adjustment</b>	0.00	1,021,461	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Proposition B Transition Costs</b>	0.00	700,789	-
Addition of one-time non-personnel expenditures associated with the transition costs of post-Proposition B employees into the Pension System.			

# Environmental Services

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Fee Collection</b> Addition of 6.00 Disposal Site Representatives and 1.00 Senior Disposal Site Representative for fee collection at the Miramar Landfill.	7.00	446,451	-
<b>Existing Facility Improvements</b> Addition of non-personnel expenditures for improvements to existing facilities at the Miramar Landfill.	0.00	350,000	-
<b>Consultant Services</b> Addition of non-personnel expenditures for feasibility studies and implementation of additional beneficial reuse of landfill gas to energy.	0.00	175,000	-
<b>Bin Services to City Departments</b> Addition of one-time non-personnel expenditures for roll off bins to support other City Departments.	0.00	156,000	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	83,277	-
<b>Janitorial and Security Services</b> Addition of non-personnel expenditures for janitorial and security services at the Miramar Landfill.	0.00	75,000	-
<b>Administrative Support for the Miramar Landfill</b> Addition of 1.00 Account Clerk to support accounts and revenue billing for Miramar Landfill.	1.00	60,306	-
<b>Environmental Services Restructure</b> Adjustment reflects reallocation of funds associated with the reorganization of the Recycling Division and the Collection Services Division.	0.00	9,609	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(86,721)	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(124,061)	-
<b>Reduction of Facility Maintenance</b> Reduction of non-personnel expenditures associated with the maintenance of the Ridgehaven facility.	0.00	(200,000)	-
<b>Transfer Recycling Programs to Recycling Fund</b> Transfer of the Commercial & Multi-Family Recycling Programs, and the Construction & Demolition Program to the Recycling Fund from the Refuse Disposal Fund.	0.00	(1,198,811)	-
<b>Revised Refuse Disposal Fee Revenue</b> Adjustment to reflect revised refuse disposal fee revenue projections associated with annual consumer price index.	0.00	-	2,400,000

# Environmental Services

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Revised Refuse Disposal Fee Revenue</b>	0.00	-	960,000
Adjustment to reflect revised refuse disposal fee revenue projections associated with the elimination of the General Fund discount and annual consumer price index			
<b>Addition of Rent Revenue</b>	0.00	-	248,194
Adjustment to reflect revised rent revenue projections.			
<b>Total</b>	<b>23.00</b>	<b>\$ 4,615,353</b>	<b>\$ 3,608,194</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 8,065,798	\$ 9,158,233	\$ 9,326,248	\$ 168,015
Fringe Benefits	6,138,794	7,434,331	7,251,051	(183,280)
<b>PERSONNEL SUBTOTAL</b>	<b>14,204,592</b>	<b>16,592,564</b>	<b>16,577,299</b>	<b>(15,265)</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,315,699	\$ 1,791,383	\$ 1,742,675	\$ (48,708)
Contracts & Services	14,758,428	20,478,891	24,453,176	3,974,285
Information Technology	741,354	1,211,848	1,247,125	35,277
Energy and Utilities	1,410,454	1,381,601	1,559,365	177,764
Other	25,506	30,574	30,574	-
Transfers Out	1,014,045	1,000,000	1,000,000	-
Capital Expenditures	1,323,679	50,000	542,000	492,000
Debt	2,239,591	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>22,828,758</b>	<b>25,944,297</b>	<b>30,574,915</b>	<b>4,630,618</b>
<b>Total</b>	<b>\$ 37,033,350</b>	<b>\$ 42,536,861</b>	<b>\$ 47,152,214</b>	<b>\$ 4,615,353</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 31,567,261	\$ 35,356,251	\$ 38,716,251	\$ 3,360,000
Fines Forfeitures and Penalties	1,764	1,500	1,500	-
Other Revenue	515,258	540,000	540,000	-
Rev from Money and Prop	1,171,041	856,622	1,104,816	248,194
Transfers In	33,900	-	-	-
<b>Total</b>	<b>\$ 33,289,225</b>	<b>\$ 36,754,373</b>	<b>\$ 40,362,567</b>	<b>\$ 3,608,194</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	2.04	2.04	3.04	\$ 36,705 - 44,178	\$ 126,608
20000012	Administrative Aide 1	2.09	2.09	2.09	45,269 - 54,528	110,201
20000024	Administrative Aide 2	1.51	1.51	1.51	52,142 - 62,833	80,845
20000860	Area Refuse Collection Supervisor	1.00	1.00	1.00	66,346 - 79,192	79,219
20000070	Assistant Engineer-Civil	1.00	1.00	1.00	77,889 - 93,840	91,963
20000077	Assistant Engineer-Electrical	0.00	0.00	1.00	77,889 - 93,840	77,889



# Environmental Services

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000087	Assistant Engineer-Mechanical	0.00	0.00	1.00	77,889 - 93,840	89,668
20001092	Assistant Environmental Services Director	0.34	0.34	0.34	38,457 - 210,828	64,342
20000143	Associate Engineer-Civil	5.00	5.00	5.00	89,669 - 108,295	532,112
20000119	Associate Management Analyst	2.05	2.05	2.05	66,197 - 79,990	138,084
20000162	Associate Planner	0.00	0.00	1.00	76,386 - 92,308	76,386
20000354	Custodian 2	0.69	0.69	0.69	34,296 - 38,117	23,664
20001168	Deputy Director	1.25	1.25	1.25	56,929 - 209,339	206,506
20000389	Disposal Site Representative	8.00	8.00	14.00	38,409 - 46,381	583,867
20000390	Disposal Site Supervisor	2.00	2.00	2.00	60,713 - 73,388	146,776
21000451	Environmental Biologist 3	1.00	1.00	1.00	83,472 - 101,098	101,098
20001149	Environmental Services Director	0.34	0.34	0.34	71,693 - 271,584	72,756
20000430	Equipment Operator 2	8.00	10.00	17.00	52,122 - 62,315	958,852
20000423	Equipment Technician 2	1.00	1.00	1.00	47,326 - 56,409	47,326
20000431	Equipment Technician 3	1.00	1.00	1.00	51,949 - 62,059	62,059
20000924	Executive Assistant	0.34	0.34	0.34	52,792 - 63,852	21,708
20001049	General Utility Supervisor	2.80	2.80	2.80	71,755 - 86,794	243,025
20000521	Hazardous Materials Inspector 2	4.00	4.00	4.00	71,565 - 86,765	317,655
20000494	Hazardous Materials Program Manager	0.10	0.10	0.10	94,846 - 115,061	9,486
20000502	Heavy Truck Driver 1	5.00	5.00	3.00	43,381 - 51,692	142,274
20000501	Heavy Truck Driver 2	4.00	4.00	6.00	45,015 - 54,261	302,945
20000178	Information Systems Administrator	0.34	0.34	0.34	89,941 - 108,937	37,040
20000290	Information Systems Analyst 2	1.36	1.02	1.02	66,845 - 80,773	77,644
20000293	Information Systems Analyst 3	0.34	0.68	0.68	73,375 - 88,725	60,338
20000998	Information Systems Analyst 4	0.68	0.68	0.68	82,532 - 100,002	68,006
20000589	Laborer	11.00	16.00	19.00	35,597 - 42,397	705,083
20000580	Landfill Equipment Operator	19.00	20.00	20.00	59,883 - 71,624	1,404,998
20001019	Land Surveying Associate	1.00	1.00	1.00	91,915 - 111,007	107,122
20000439	Master Fleet Technician	1.00	1.00	1.00	61,192 - 73,306	73,318
20000172	Payroll Specialist 1	0.03	0.03	0.03	44,646 - 53,732	1,242
20000680	Payroll Specialist 2	1.18	1.18	1.18	46,697 - 56,380	61,332
20001187	Principal Planner	1.00	1.00	0.00	56,929 - 209,339	-
20001222	Program Manager	0.70	0.70	1.70	56,929 - 209,339	238,175
20000783	Public Information Clerk	2.26	2.26	2.26	36,705 - 44,178	98,260
20000776	Public Works Dispatcher	0.10	0.10	0.10	42,721 - 51,475	4,589
20001032	Public Works Supervisor	1.75	1.75	1.75	64,371 - 77,924	133,155
20000557	Recycling Program Manager	0.62	0.62	0.62	90,545 - 109,587	65,188
20000562	Recycling Specialist 2	4.54	4.54	4.54	65,392 - 79,018	348,413
20000565	Recycling Specialist 3	2.00	2.00	2.00	71,781 - 86,797	173,594

# Environmental Services

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20001042	Safety and Training Manager	0.33	0.33	0.33	77,794 - 94,261	25,668
20000847	Safety Officer	0.34	0.34	0.34	67,482 - 81,496	27,709
20000854	Safety Representative 2	0.34	0.34	0.34	58,806 - 71,116	19,561
20000885	Senior Civil Engineer	3.90	2.90	2.90	103,363 - 124,954	358,371
20000907	Senior Disposal Site Representative	2.00	3.00	4.00	42,020 - 50,856	191,788
20000015	Senior Management Analyst	1.14	1.14	1.14	72,664 - 87,865	94,965
20000856	Senior Mechanical Engineer	1.00	1.00	1.00	103,363 - 124,954	103,363
20000918	Senior Planner	1.00	1.00	1.00	87,992 - 106,391	102,667
20000989	Supervising Disposal Site Representative	2.00	2.00	2.00	46,245 - 55,898	110,678
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	1.00	86,663 - 105,106	105,106
20000970	Supervising Management Analyst	2.13	2.13	2.13	79,751 - 96,633	179,048
20000561	Supervising Recycling Specialist	1.00	1.00	2.00	78,770 - 95,443	167,510
20001051	Utility Worker 1	8.00	8.00	8.00	36,563 - 43,474	308,971
20001053	Utility Worker 2	15.00	15.00	16.00	39,925 - 47,513	703,766
20000756	Word Processing Operator	1.00	1.00	1.00	38,188 - 45,963	45,963
	Bilingual - Regular					7,702
	Budgeted Personnel					(1,401,273)
	Expenditure Savings					
	Exceptional Performance					1,426
	Pay-Classified					
	Infrastructure In-Training					33,140
	Pay					
	Infrastructure Registration					92,428
	Pay					
	Overtime Budgeted					594,538
	Reg Pay For Engineers					102,151
	Standby Pay					2,538
	Vacation Pay In Lieu					(1,016,347)
<b>FTE, Salaries, and Wages Subtotal</b>		<b>143.63</b>	<b>151.63</b>	<b>174.63</b>	<b>\$</b>	<b>9,326,248</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 25,551	\$ 26,549	\$ 24,774	\$ (1,775)
Flexible Benefits	1,510,840	1,829,064	1,972,503	143,439
Insurance	184	-	-	-
Long-Term Disability	30,265	33,026	36,384	3,358
Medicare	119,485	121,724	153,103	31,379
Other	-	-	(439,800)	(439,800)
Other Post-Employment Benefits	737,401	884,752	936,697	51,945
Retiree Medical Trust	8,363	10,504	16,033	5,529
Retirement 401 Plan	2,878	2,927	27,061	24,134
Retirement ADC	2,771,310	3,344,308	3,262,453	(81,855)

## Environmental Services

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Retirement DROP	24,595	26,194	26,492	298
Risk Management Administration	121,596	152,951	191,805	38,854
Supplemental Pension Savings Plan	546,958	604,699	588,446	(16,253)
Unemployment Insurance	10,203	11,966	13,162	1,196
Workers' Compensation	229,164	385,667	441,938	56,271
<b>Fringe Benefits Subtotal</b>	<b>\$ 6,138,794</b>	<b>\$ 7,434,331</b>	<b>\$ 7,251,051</b>	<b>\$ (183,280)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 16,577,299</b>	

## Refuse Disposal Fund - Miramar Closure Fund

### Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Rev from Money and Prop	\$ 569,929	\$ 50,000	\$ 50,000	-
<b>Total</b>	<b>\$ 569,929</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>-</b>

# Environmental Services

## Revenue and Expense Statement (Non-General Fund)

Automated Refuse Container Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,659,552	\$ 1,897,320	\$ 2,107,557
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 1,659,552</b>	<b>\$ 1,897,320</b>	<b>\$ 2,107,557</b>
REVENUE			
Charges for Services	\$ 1,795,404	\$ 1,400,000	\$ 1,600,000
Revenue from Use of Money and Property	34,954	-	-
<b>TOTAL REVENUE</b>	<b>\$ 1,830,358</b>	<b>\$ 1,400,000</b>	<b>\$ 1,600,000</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 3,489,910</b>	<b>\$ 3,297,320</b>	<b>\$ 3,707,557</b>
OPERATING EXPENSE			
Supplies	\$ 1,394,832	\$ 1,550,000	\$ 1,750,000
Contracts & Services	168,550	150,000	150,000
Information Technology	29,207	47,904	52,906
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 1,592,589</b>	<b>\$ 1,747,904</b>	<b>\$ 1,952,906</b>
<b>TOTAL EXPENSE</b>	<b>\$ 1,592,589</b>	<b>\$ 1,747,904</b>	<b>\$ 1,952,906</b>
<b>BALANCE</b>	<b>\$ 1,897,320</b>	<b>\$ 1,549,416</b>	<b>\$ 1,754,651</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 3,489,910</b>	<b>\$ 3,297,320</b>	<b>\$ 3,707,557</b>

# Environmental Services

## Revenue and Expense Statement (Non-General Fund)

Recycling Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 20,107,912	\$ 18,393,878	\$ 20,933,228
Continuing Appropriation - CIP	16,009,102	16,000,000	16,814,400
Operating Reserve	3,860,000	3,860,000	3,860,000
Pension Stability Reserve	122,781	122,781	122,781
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 40,099,796</b>	<b>\$ 38,376,659</b>	<b>\$ 41,730,409</b>
REVENUE			
Charges for Services	\$ 16,384,213	\$ 17,716,557	\$ 18,916,557
Fines Forfeitures and Penalties	2,931,299	2,083,103	2,083,103
Other Local Taxes	3,965,999	3,410,000	3,910,000
Other Revenue	2,035,633	30,000	130,000
Revenue from Other Agencies	-	600,000	600,000
Revenue from Use of Money and Property	1,136,198	611,100	611,100
Transfers In	1,056,301	1,000,000	1,000,000
<b>TOTAL REVENUE</b>	<b>\$ 27,509,644</b>	<b>\$ 25,450,760</b>	<b>\$ 27,250,760</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 67,609,440</b>	<b>\$ 63,827,419</b>	<b>\$ 68,981,169</b>
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ 814,400	\$ 6,200,000
<b>TOTAL CIP EXPENSE</b>	<b>\$ -</b>	<b>\$ 814,400</b>	<b>\$ 6,200,000</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 6,399,917	\$ 6,726,388	\$ 6,778,561
Fringe Benefits	4,542,740	5,290,573	3,781,337
Supplies	1,306,472	1,448,719	1,504,544
Contracts & Services	15,819,620	15,993,312	14,175,797
Information Technology	399,115	896,257	618,659
Energy and Utilities	719,950	772,624	526,344
Other Expenses	44,967	24,407	23,407
Transfers Out	-	514,400	-
Capital Expenditures	-	-	200,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 29,232,780</b>	<b>\$ 31,666,680</b>	<b>\$ 27,608,649</b>
<b>TOTAL EXPENSE</b>	<b>\$ 29,232,780</b>	<b>\$ 32,481,080</b>	<b>\$ 33,808,649</b>
RESERVES			
Continuing Appropriation - CIP	\$ 16,000,000	\$ 16,000,000	\$ 16,814,400
Operating Reserve	3,860,000	3,860,000	3,860,000
Pension Stability Reserve	122,781	122,781	-
<b>TOTAL RESERVES</b>	<b>\$ 19,982,781</b>	<b>\$ 19,982,781</b>	<b>\$ 20,674,400</b>
<b>BALANCE</b>	<b>\$ 18,393,878</b>	<b>\$ 11,363,558</b>	<b>\$ 14,498,120</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 67,609,440</b>	<b>\$ 63,827,419</b>	<b>\$ 68,981,169</b>

# Environmental Services

## Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 11,097,207	\$ 8,934,068	\$ 6,545,801
Continuing Appropriation - CIP	26,520,783	23,252,970	20,376,769
Operating Reserve	5,600,000	5,600,000	5,600,000
Pension Stability Reserve	154,522	154,522	154,522
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 43,372,512</b>	<b>\$ 37,941,561</b>	<b>\$ 32,677,091</b>
REVENUE			
Charges for Services	\$ 31,567,261	\$ 35,356,251	\$ 38,716,251
Fines Forfeitures and Penalties	1,764	1,500	1,500
Other Revenue	515,258	540,000	540,000
Revenue from Use of Money and Property	1,171,041	856,622	1,104,816
Transfers In	33,900	-	-
<b>TOTAL REVENUE</b>	<b>\$ 33,289,225</b>	<b>\$ 36,754,373</b>	<b>\$ 40,362,567</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 76,661,737</b>	<b>\$ 74,695,934</b>	<b>\$ 73,039,658</b>
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ -	\$ 3,100,000
<b>TOTAL CIP EXPENSE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,100,000</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 8,065,798	\$ 9,158,233	\$ 9,326,248
Fringe Benefits	6,138,794	7,434,331	7,251,051
Supplies	1,315,699	1,791,383	1,742,675
Contracts & Services	14,758,428	20,478,891	24,453,176
Information Technology	741,354	1,211,848	1,247,125
Energy and Utilities	1,410,454	1,381,601	1,559,365
Other Expenses	25,506	30,574	30,574
Transfers Out	1,014,045	1,000,000	1,000,000
Capital Expenditures	1,323,679	50,000	542,000
Debt Expenses	2,239,591	-	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 37,033,350</b>	<b>\$ 42,536,861</b>	<b>\$ 47,152,214</b>
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 1,686,827	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 1,686,827</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 38,720,177</b>	<b>\$ 42,536,861</b>	<b>\$ 50,252,214</b>
RESERVES			
Continuing Appropriation - CIP	\$ 23,252,970	\$ 23,252,970	\$ 20,376,769
Operating Reserve	5,600,000	5,600,000	5,600,000
Pension Stability Reserve	154,522	154,522	-
<b>TOTAL RESERVES</b>	<b>\$ 29,007,492</b>	<b>\$ 29,007,492</b>	<b>\$ 25,976,769</b>
<b>BALANCE</b>	<b>\$ 8,934,068</b>	<b>\$ 3,151,581</b>	<b>\$ (3,189,325)</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 76,661,737</b>	<b>\$ 74,695,934</b>	<b>\$ 73,039,658</b>

\*\*\*The Refuse Disposal Fund results in a negative ending balance/beginning balance and will be monitored throughout Fiscal Year 2023 to address negative balances.

# Environmental Services

## Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund - Miramar Closure Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 32,820,602	\$ 33,390,531	\$ 33,596,379
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 32,820,602</b>	<b>\$ 33,390,531</b>	<b>\$ 33,596,379</b>
REVENUE			
Revenue from Use of Money and Property	\$ 569,929	\$ 50,000	\$ 50,000
<b>TOTAL REVENUE</b>	<b>\$ 569,929</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 33,390,531</b>	<b>\$ 33,440,531</b>	<b>\$ 33,646,379</b>
<b>TOTAL EXPENSE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>BALANCE</b>	<b>\$ 33,390,531</b>	<b>\$ 33,440,531</b>	<b>\$ 33,646,379</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 33,390,531</b>	<b>\$ 33,440,531</b>	<b>\$ 33,646,379</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

# **Ethics Commission**





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## Description

Founded in 2001, the Ethics Commission is an independent City entity responsible for monitoring, administering, and enforcing the City's governmental ethics, campaign, and lobbying laws. The Ethics Commission conducts audits and investigations, provides formal and informal advice to persons within its jurisdiction, conducts live training sessions, administers online training programs, and proposes reforms to the City's ethics laws. The Commission provides training to City officials, including elected officials and unclassified City employees, as well as candidates, campaigns, political committees, and lobbyists. For more information, please visit the Ethics Commission's website at [www.sandiego.gov/ethics](http://www.sandiego.gov/ethics).

### ***The vision is:***

To advance the principles of open government, transparency, and an informed citizenry through the timely disclosure of financial information by candidates, political committees, lobbyists, and City Officials.

### ***The mission is:***

To preserve public confidence in City government through education, advice, and the prompt and fair enforcement of local governmental ethics laws.

## Goals and Objectives

### ***Goal 1: Educate City officials, unclassified employees, City candidates, campaigns, and lobbyists about the City's governmental ethics laws***

- Provide prompt, informal advice regarding the City's ethics, campaign, and lobbying laws via telephone, email, and in person
- Issue formal advisory opinions
- Prepare and disseminate educational materials, such as fact sheets and manuals, to assist compliance with local laws

# Ethics Commission

- Provide live and online training courses for those within the Commission's jurisdiction, including City officials, unclassified employees, candidates, and lobbyists

**Goal 2: *Ensure compliance with the City's governmental ethics laws through audits and enforcement activities***

- Conduct efficient and thorough investigations into alleged violations of the City's ethics laws, campaign laws, and lobbying laws
- Conduct compliance audits of City candidate committees and ballot measure committees

**Goal 3: *Propose legislative amendments to ensure that the City's governmental ethics laws are effective in preventing corruption and the appearance of corruption***

- Review existing laws, receive public input, and study laws in other jurisdictions
- Prepare proposed legislative amendments for City Council approval

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Percentage of authorized investigations completed within 180 calendar days <sup>1</sup>	90%	92%	90%	63%	90%
Percentage of authorized investigations completed within 360 calendar days <sup>1</sup>	100%	100%	95%	88%	95%
Percentage of complaints reviewed within 30 calendar days	100%	100%	100%	100%	100%
Percentage of educational materials updated within 30 days of legislative changes (both State and local)	100%	100%	100%	100%	100%
Percentage of requests for technical assistance (informal advice regarding campaign, lobbying, and ethics laws) responded to within 24 hours	100%	100%	100%	100%	100%

1. Complex investigations affect these percentages.

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	6.25	6.00	6.00	0.00
Personnel Expenditures	\$ 1,210,638	\$ 1,068,690	\$ 1,234,993	\$ 166,303
Non-Personnel Expenditures	96,399	223,984	235,901	11,917
<b>Total Department Expenditures</b>	<b>\$ 1,307,037</b>	<b>\$ 1,292,674</b>	<b>\$ 1,470,894</b>	<b>\$ 178,220</b>
<b>Total Department Revenue</b>	<b>\$ 108,069</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Ethics Commission	\$ 1,307,037	\$ 1,292,674	\$ 1,470,894	\$ 178,220
<b>Total</b>	<b>\$ 1,307,037</b>	<b>\$ 1,292,674</b>	<b>\$ 1,470,894</b>	<b>\$ 178,220</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Ethics Commission	6.25	6.00	6.00	0.00
<b>Total</b>	<b>6.25</b>	<b>6.00</b>	<b>6.00</b>	<b>0.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00	\$ 166,303	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Support for Information Technology</b>	0.00	14,580	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
<b>Non-Discretionary Adjustment</b>	0.00	(2,663)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Total</b>	<b>0.00</b>	<b>\$ 178,220</b>	<b>\$ -</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 766,731	\$ 754,217	\$ 766,179	\$ 11,962

# Ethics Commission

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Fringe Benefits	443,907	314,473	468,814	154,341
<b>PERSONNEL SUBTOTAL</b>	1,210,638	1,068,690	1,234,993	166,303
<b>NON-PERSONNEL</b>				
Supplies	\$ 4,029	\$ 10,126	\$ 9,456	\$ (670)
Contracts & Services	60,680	176,067	174,074	(1,993)
Information Technology	24,531	32,791	47,371	14,580
Energy and Utilities	2,882	-	-	-
Other	4,277	5,000	5,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	96,399	223,984	235,901	11,917
<b>Total</b>	<b>\$ 1,307,037</b>	<b>\$ 1,292,674</b>	<b>\$ 1,470,894</b>	<b>\$ 178,220</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Fines Forfeitures and Penalties	\$ 108,069	\$ -	\$ -	-
<b>Total</b>	<b>\$ 108,069</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001220	Executive Director	1.25	1.00	1.00	\$ 56,929 - 209,339	\$ 196,560
20001234	Program Coordinator	1.00	1.00	1.00	34,070 - 167,127	87,797
20001222	Program Manager	4.00	4.00	4.00	56,929 - 209,339	481,822
<b>FTE, Salaries, and Wages Subtotal</b>		<b>6.25</b>	<b>6.00</b>	<b>6.00</b>		<b>\$ 766,179</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 7,849	\$ 2,796	\$ 8,833	\$ 6,037
Flexible Benefits	84,261	92,833	75,410	(17,423)
Insurance	727	-	-	-
Long-Term Disability	3,250	3,024	2,681	(343)
Medicare	11,721	10,936	11,109	173
Other Post-Employment Benefits	37,113	36,786	34,134	(2,652)
Retiree Medical Trust	745	818	1,179	361
Retirement 401 Plan	-	-	1,280	1,280
Retirement ADC	233,936	90,639	274,009	183,370
Retirement DROP	4,363	10,176	-	(10,176)
Risk Management Administration	6,095	6,366	6,990	624
Supplemental Pension Savings Plan	51,897	55,429	49,290	(6,139)
Unemployment Insurance	1,095	1,102	973	(129)
Workers' Compensation	853	3,568	2,926	(642)
<b>Fringe Benefits Subtotal</b>	<b>\$ 443,907</b>	<b>\$ 314,473</b>	<b>\$ 468,814</b>	<b>\$ 154,341</b>
<b>Total Personnel Expenditures</b>			<b>\$ 1,234,993</b>	

**Fire-Rescue**



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### Description

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. Serving an area of approximately 343 square miles with a resident population of 1.4 million, Fire-Rescue operates 50 fire stations, two fast response squads, an air operations base, two 911 communications centers, a training facility, nine permanent lifeguard stations, and 34 seasonal lifeguard towers.

The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, bomb squad, air operations, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

#### ***The vision is:***

To be a recognized leader in safety services through strong leadership and professionalism, and the continuous improvement of operations and service delivery methods.

#### ***The mission is:***

To provide the highest level of emergency/rescue services, hazard prevention, and safety education, while ensuring the protection of life, property, and the environment.

### Goals and Objectives

#### ***Goal 1: Rapidly respond to emergency situations***

- Quickly and safely respond to all requests for emergency service
- Establish and maintain the resources needed to save lives and property, as well as preserve the environment
- Provide fire prevention inspection services to reduce the incidence and severity of fires



# Fire-Rescue

**Goal 2: *Ensure effective leadership and financial management for the efficient provision of fire-rescue services***

- Identifying needs and revenue sources to obtain and manage the necessary funding in order to responsibly maintain the Department and grow in a way that is consistent with current and projected demands for service

**Goal 3: *Provide exceptional customer service***

- Meet the high internal and external customer expectations by treating each customer interaction with responsiveness, competency, and professionalism

**Goal 4: *Develop and maintain a skilled fire-rescue workforce***

- Provide a comprehensive training program for employees
- Recruit a diverse applicant pool that mirrors the community served
- Retain a qualified workforce
- Ensure effective and efficient staffing and deployment models

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Cost/Loss Index (budget per capita + fire loss per capita)	< \$190	\$209	< \$190	\$223	< \$190
EMS customer satisfaction survey results (on a scale of 1-5) <sup>1</sup>	≥ 4.0	4.7	≥ 4.0	4.9	≥ 4.0
Number of civilian fire deaths per 100,000 population <sup>2</sup>	0.25	0.13	0.25	0.07	0.25
Percentage of 911 calls answered in 15 seconds or less after transfer to Fire dispatch	95%	95%	95%	94%	95%
Percent of first responder arrival on emergencies within 6:30 minutes from the assignment of the responder by dispatch to arrival on scene of emergency	90%	76%	90%	73%	90%
Percent of first responder assignment to "E" level medical emergencies and fire/rescue emergencies within 1:30 minutes from the receipt of the 911 call in fire dispatch to the fire company notification	90%	71%	90%	70%	90%
Percentage of annual inspections completed within 90 days of annual inspection date <sup>3</sup>	90%	80%	90%	31%	90%
Percentage of effective response force (at least 17 personnel) emergency response arrival within 10:30 minutes <sup>4</sup>	90%	84%	90%	84%	90%
Percentage of privately owned parcels subject to brush management regulation inspected for compliance annually	36%	19%	36%	37%	36%

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Percentage of structure fires confined to area or room of origin	80%	87%	80%	83%	80%
Percentage of vegetation fire confined to three or less acres	90%	99%	90%	96%	90%
Ratio of fatal drownings to beach attendance at guarded beaches (U.S. Lifeguard Association standard is 1 for every 18 million)	0:18M	0.5:18M	0:18M	1:18M	0:18M

1. FY 2022 Actual data is based on an average of the first two quarters of FY 2022. Data for the third and fourth quarters of FY 2022 was unavailable.
2. Fire deaths can vary significantly from year to year.
3. The Department was unable to meet target primarily due to SB1205 and SB85 which requires new inspection reporting requirements for state mandated inspections. This required more inspections to be added to the system. A secondary factor was related to the pandemic, which created a backlog of inspections as a result of safety concerns, COVID-related absences, and staff reassignments to other activities.
4. The Department's inability to meet response time goals is heavily influenced by an insufficient number of geographically distributed resources to reach all communities within the desired response time goals. A comprehensive assessment of the Fire-Rescue Department's Standards of Response Coverage Deployment was conducted in 2011, and updated in 2017, which identified communities where additional resources are needed to achieve compliance.

# Fire-Rescue

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	1,365.67	1,370.00	1,381.00	11.00
Personnel Expenditures	\$ 268,692,730	\$ 265,777,434	\$ 267,206,928	\$ 1,429,494
Non-Personnel Expenditures	52,104,498	57,529,038	56,553,113	(975,925)
<b>Total Department Expenditures</b>	<b>\$ 320,797,219</b>	<b>\$ 323,306,472</b>	<b>\$ 323,760,041</b>	<b>\$ 453,569</b>
<b>Total Department Revenue</b>	<b>\$ 96,635,010</b>	<b>\$ 65,552,193</b>	<b>\$ 69,748,369</b>	<b>\$ 4,196,176</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Administrative Operations	\$ 6,813,072	\$ 7,538,679	\$ 10,130,364	\$ 2,591,685
Communications	21,350,921	24,855,852	24,784,005	(71,847)
Community Risk Reduction	12,255,499	11,743,756	11,248,436	(495,320)
Emergency Medical Services-Fire	419,667	606,528	434,105	(172,423)
Emergency Operations	223,303,984	222,807,730	223,467,459	659,729
Lifeguard Services	28,501,557	26,901,508	28,007,875	1,106,367
Logistics	2,324,041	3,218,456	2,623,120	(595,336)
Special Operations	11,147,816	11,022,497	10,266,290	(756,207)
<b>Total</b>	<b>\$ 306,116,556</b>	<b>\$ 308,695,006</b>	<b>\$ 310,961,654</b>	<b>\$ 2,266,648</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Administrative Operations	36.00	36.00	40.00	4.00
Communications	77.00	81.00	82.00	1.00
Community Risk Reduction	56.00	56.00	55.00	(1.00)
Emergency Medical Services-Fire	1.00	1.00	1.00	0.00
Emergency Operations	968.67	967.00	970.00	3.00
Lifeguard Services	171.00	174.00	178.00	4.00
Logistics	11.00	11.00	10.00	(1.00)
Special Operations	29.00	28.00	26.00	(2.00)
<b>Total</b>	<b>1,349.67</b>	<b>1,354.00</b>	<b>1,362.00</b>	<b>8.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Overtime Fringe Adjustment</b>	0.00	\$ 1,507,994	\$ -
Addition of fringe benefits associated to overtime expenditures.			
<b>Lifeguard Support</b>	5.00	1,022,460	-
Addition of 5.00 Lifeguard Sergeants to support all City beaches.			

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Overtime Adjustment</b> Addition of overtime expenditures to account for general salary and add-on pay increases.	0.00	942,922	-
<b>Education Incentive Pay</b> Addition of personnel expenditures related to Education Incentive Pay for eligible employees per the Memoranda of Understanding (MOU) with Local 145 and Local 911.	0.00	522,067	-
<b>Increased Marine Safety Support</b> Addition of 2.00 Marine Safety Lieutenants to provide the Lifeguard Division with secondary supervision 24 hours per day.	2.00	483,636	-
<b>Wellness Physical Exams</b> Addition of non-personnel expenditures associated with increases for firefighter wellness physical exams.	0.00	322,200	-
<b>Boating Safety Unit Locker Room Trailer</b> Addition of one-time non-personnel expenditures to replace the boating safety locker room trailer.	0.00	300,000	-
<b>Local 145 President Fire Captain</b> Addition of 1.00 Fire Captain to serve as the Local 145 President, required by the Local 145 MOU.	1.00	279,297	-
<b>Exhaust Extraction Systems Replacement</b> Addition of one-time non-personnel expenditures to replace aging exhaust extraction systems at seven fire stations as mandated by the Local 145 MOU.	0.00	250,000	-
<b>Diversity Recruitment Support</b> Addition of 2.00 Fire Fighter 2s to support diversity in recruitments.	2.00	244,560	-
<b>Wellness Behavioral Services</b> Addition of non-personnel expenditures associated with increases for firefighter psychological services.	0.00	210,000	-
<b>Personal Protective Equipment Replacement</b> Addition of non-personnel expenditures for the replacement of structural personal protective equipment.	0.00	208,450	-
<b>Facilities Maintenance</b> Addition of non-personnel expenditures to maintain new and aging facilities.	0.00	176,000	-
<b>Professional Standards Unit Fire Captain</b> Addition of 1.00 Fire Captain to support the Professional Standards Unit.	1.00	169,092	-
<b>Swift Water and Cliff Rescue Training</b> Addition of non-personnel expenditures for the restoration of Swift Water Rescue Team and Cliff Rescue Instructor Training.	0.00	115,090	-
<b>Lifeguard Sleeping Quarters Replacement</b> Addition of one-time non-personnel expenditures to replace the sleeping quarters for lifeguards.	0.00	100,000	-

# Fire-Rescue

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Air Bag Kit Replacements</b> Addition of one-time non-personnel expenditures to replace vehicle extrication air bag kits beyond its service life.	0.00	80,000	-
<b>Maintenance of Self-Containing Breathing Apparatus Compressor</b> Addition of non-personnel expenditures to comply with state mandated testing of all self-containing breathing apparatus compressors and storage tank pressure relief valves.	0.00	70,000	-
<b>Lifeguard Towers Replacement</b> Addition of non-personnel expenditures for the replacement of aging lifeguard towers.	0.00	45,000	-
<b>Aircraft Rescue Firefighting Support</b> Addition of 1.00 Fire Captain, reduction of 1.00 Program Manager, and associated revenue to administer the Aircraft Rescue Firefighting Program.	0.00	1,286	2,318
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(54,468)	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	(3.00)	(61,589)	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(95,929)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(1,989,345)	(970,565)
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(2,582,075)	-
<b>Transient Occupancy Tax Transfer</b> Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax Fund.	0.00	-	5,028,460
<b>Revised User Fee Revenue from New/Revised User Fees</b> Adjustment to reflect anticipated User Fee revenue increase from the implementation of new and/or revised user fees.	0.00	-	738,318

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Safety Sales Tax Allocation</b>	0.00	-	688,927
Adjustment to reflect revised Safety Sales Tax revenue associated with the Public Safety Services and Debt Services Fund.			
<b>Port Municipal Service Agreement</b>	0.00	-	49,162
Adjustment to reflect revised revenue projections related to reimbursements for Fire-Rescue and Emergency Medical Services provided under the agreement with San Diego Unified Port District.			
<b>Fire/Emergency Medical Services Transfer</b>	0.00	-	(331,000)
Adjustment to reflect decreased revenue from the Fire/Emergency Medical Services Transport Fund to the General Fund.			
<b>Ambulance Fuel Reimbursement Adjustment</b>	0.00	-	(660,000)
Adjustment to reflect reduced ambulance fuel reimbursement revenue collected from City's ambulance provider.			
<b>Total</b>	<b>8.00 \$</b>	<b>2,266,648 \$</b>	<b>4,545,620</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 150,166,508	\$ 139,715,417	\$ 147,028,879	\$ 7,313,462
Fringe Benefits	114,934,076	122,144,020	116,285,075	(5,858,945)
<b>PERSONNEL SUBTOTAL</b>	<b>265,100,584</b>	<b>261,859,437</b>	<b>263,313,954</b>	<b>1,454,517</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 4,063,018	\$ 4,950,224	\$ 5,141,559	\$ 191,335
Contracts & Services	19,296,156	20,211,180	21,070,619	859,439
Information Technology	6,093,089	9,589,401	9,321,939	(267,462)
Energy and Utilities	6,363,884	6,342,080	6,714,144	372,064
Other	98,777	134,986	133,956	(1,030)
Transfers Out	-	40,174	440,174	400,000
Capital Expenditures	472,786	236,409	266,500	30,091
Debt	4,628,262	5,331,115	4,558,809	(772,306)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>41,015,972</b>	<b>46,835,569</b>	<b>47,647,700</b>	<b>812,131</b>
<b>Total</b>	<b>\$ 306,116,556</b>	<b>\$ 308,695,006</b>	<b>\$ 310,961,654</b>	<b>\$ 2,266,648</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 21,980,928	\$ 36,605,183	\$ 44,703,646	\$ 8,098,463
Licenses and Permits	258,555	533,145	712,899	179,754
Other Revenue	992,389	668,229	8,229	(660,000)
Rev from Federal Agencies	14,742	-	-	-
Rev from Other Agencies	7,602,064	3,473,441	1,191,111	(2,282,330)
Transfers In	50,566,505	11,102,970	10,312,703	(790,267)
<b>Total</b>	<b>\$ 81,415,183</b>	<b>\$ 52,382,968</b>	<b>\$ 56,928,588</b>	<b>\$ 4,545,620</b>

# Fire-Rescue

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
20000011	Account Clerk	1.00	3.00	2.00	\$ 36,705 -	44,178 \$	86,810	
20000012	Administrative Aide 1	1.00	2.00	1.00	45,269 -	54,528	54,528	
20000024	Administrative Aide 2	8.00	8.00	10.00	52,142 -	62,833	606,477	
20000065	Air Operations Chief	1.00	1.00	1.00	95,006 -	114,975	114,975	
20001119	Assistant Fire Chief	2.00	2.00	2.00	71,693 -	271,584	387,622	
20000076	Assistant Fire Marshal-Civilian	2.00	2.00	2.00	95,006 -	114,975	209,981	
20001188	Assistant to the Fire Chief	1.00	0.00	1.00	56,929 -	209,339	157,669	
20000119	Associate Management Analyst	4.00	4.00	4.00	66,197 -	79,990	306,734	
20000539	Clerical Assistant 2	11.00	9.00	9.00	36,630 -	44,147	394,467	
20000306	Code Compliance Officer	6.00	6.00	5.00	47,392 -	57,020	262,030	
20000307	Code Compliance Supervisor	1.00	1.00	1.00	54,588 -	65,332	61,129	
20000617	Construction Estimator	1.00	1.00	0.00	61,980 -	74,961	-	
20001168	Deputy Director	0.00	1.00	0.00	56,929 -	209,339	-	
20001189	Deputy Fire Chief	8.00	8.00	8.00	56,929 -	209,339	1,441,928	
20000924	Executive Assistant	1.00	1.00	1.00	52,792 -	63,852	63,852	
20000446	Fire Battalion Chief	34.00	34.00	34.00	95,006 -	114,975	3,869,212	
20000449	Fire Captain	245.08	247.00	249.00	77,626 -	93,957	22,929,552	
20000452	Fire Captain	1.00	0.00	0.00	77,626 -	93,957	-	
20000450	Fire Captain-Metro Arson Strike Team	4.00	3.00	4.00	77,626 -	93,957	359,497	
20001125	Fire Chief	1.00	1.00	1.00	71,693 -	271,584	253,093	
20001242	Fire Dispatch Administrator	2.00	2.00	2.00	76,099 -	91,891	182,176	
20000460	Fire Dispatcher	51.00	51.00	51.00	54,293 -	65,587	3,071,602	
90000460	Fire Dispatcher	3.00	3.00	3.00	54,293 -	65,587	178,869	
20000510	Fire Dispatch Supervisor	7.00	7.00	7.00	62,458 -	75,414	525,302	
20000454	Fire Engineer	231.25	232.00	232.00	67,371 -	81,442	18,458,343	
20000455	Fire Engineer-Metro Arson Strike Team	3.00	3.00	3.00	67,371 -	81,442	244,326	
20000456	Fire Fighter 1	1.00	16.00	0.00	43,260 -	52,046	-	
20000457	Fire Fighter 2	387.33	373.00	391.00	58,010 -	70,026	25,703,761	
20001245	Fire Fighter 3	84.00	84.00	84.00	60,896 -	73,514	6,175,176	
20000066	Fire Helicopter Pilot	4.00	4.00	4.00	77,626 -	93,957	375,733	
20000475	Fire Prevention Inspector 2	27.00	29.00	31.00	67,371 -	81,442	2,505,971	
20000476	Fire Prevention Inspector 2-Civilian	7.00	5.00	3.00	67,371 -	81,442	241,476	
20000477	Fire Prevention Supervisor	2.00	3.00	2.00	77,626 -	93,957	171,583	
20000478	Fire Prevention Supervisor-Civilian	2.00	1.00	2.00	77,626 -	93,957	187,914	
21000432	Geographic Info Systems Analyst 2	1.00	1.00	1.00	66,845 -	80,773	80,773	
21000275	Helicopter Mechanic	4.00	4.00	4.00	81,373 -	98,178	392,712	
20000290	Information Systems Analyst 2	6.00	6.00	6.00	66,845 -	80,773	475,723	
20000293	Information Systems Analyst 3	3.00	3.00	3.00	73,375 -	88,725	266,175	
90000603	Lifeguard 1	53.00	56.00	53.00	36,926 -	44,346	2,144,645	
20000606	Lifeguard 2	59.00	61.00	60.00	53,769 -	65,047	3,835,093	
20000619	Lifeguard 3	28.00	26.00	27.00	59,270 -	71,678	1,922,044	

# Fire-Rescue

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20001232	Lifeguard Chief	1.00	1.00	1.00	56,929 - 209,339	180,241
20000604	Lifeguard Sergeant	19.00	19.00	24.00	64,919 - 78,479	1,841,595
20000622	Marine Mechanic	2.00	2.00	2.00	51,204 - 61,395	122,790
20000599	Marine Safety Captain	1.00	1.00	1.00	100,371 - 121,132	120,378
20000601	Marine Safety Lieutenant	4.00	4.00	6.00	78,266 - 94,512	550,228
20001196	Paramedic Coordinator	1.00	1.00	1.00	34,070 - 167,127	124,847
20000680	Payroll Specialist 2	6.00	6.00	6.00	46,697 - 56,380	336,307
20000173	Payroll Supervisor	1.00	1.00	1.00	53,542 - 64,822	64,822
20001234	Program Coordinator	1.00	1.00	1.00	34,070 - 167,127	124,847
20001222	Program Manager	4.00	4.00	3.00	56,929 - 209,339	398,600
20000760	Project Assistant	1.00	1.00	1.00	71,871 - 86,589	86,589
20000761	Project Officer 1	0.00	0.00	1.00	82,740 - 99,927	82,740
20000763	Project Officer 2	1.00	1.00	1.00	95,376 - 115,298	95,376
20000869	Senior Account Clerk	2.00	1.00	1.00	42,020 - 50,697	48,923
20000927	Senior Clerk/Typist	2.00	2.00	2.00	43,718 - 52,745	102,802
20000965	Senior Code Compliance Supervisor	0.00	0.00	1.00	60,047 - 72,081	71,000
20000015	Senior Management Analyst	3.00	3.00	3.00	72,664 - 87,865	244,459
20000916	Senior Public Information Officer	1.00	1.00	1.00	66,845 - 80,773	80,773
20000970	Supervising Management Analyst	1.00	1.00	1.00	79,751 - 96,633	96,633
	Air Operations Pay					105,967
	Airport Transfer					78,096
	Annual Pump Testing					94,807
	Battalion Medical Off					106,802
	Bilingual - Dispatcher					16,016
	Bilingual Pay Fire					244,052
	Bilingual - Regular					26,208
	Breathing Apparatus Rep					57,705
	Budgeted Personnel					(6,579,965)
	Expenditure Savings					
	Cliff Rescue Inst Pay					38,812
	'D' Div Pay					120,184
	Dispatch Cert Pay					67,754
	Dispatcher Training					9,360
	Dive Team Pay					109,888
	Division Medical Officer Pay					22,330
	Educational Incentive Pay					388,252
	Emergency Medical Tech					7,725,259
	EMS Specialty Pay					87,930
	Explosive Ord Sqd					98,409
	Fire Admin Assign					1,065,273
	Fire Boat Operator Cert Pay					87,536
	Hazardous Mat. Squad					239,661
	Hose Repair					89,713
	K-9 Handler Fire					25,593
	Ladder Repair					95,157
	Metro Arson Strike Team					26,310
	Night Shift Pay					11,658



# Fire-Rescue

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
	Overtime Budgeted					32,771,604
	Paramedic Pay					4,678,344
	Paramedic Recert Bonus					122,970
	Shift Rotation Pay					73,732
	Sick Leave - Hourly					54,441
	Small Eq Repair					33,041
	Special Assignment Pay					60,465
	Standby Pay					13,860
	Star Team Paramedic					68,986
	Surf Boat Operator Cert Pay					70,321
	Termination Pay Annual Leave					397,876
	Unstaffed Aerial Vehicle Pay					4,698
	Urban Search & Rescue					257,738
	Vacation Pay In Lieu					489,133
<b>FTE, Salaries, and Wages Subtotal</b>		<b>1,349.67</b>	<b>1,354.00</b>	<b>1,362.00</b>		<b>\$ 147,028,879</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 1,224,798	\$ 1,058,973	\$ 1,055,496	\$ (3,477)
Flexible Benefits	17,096,937	17,874,500	18,270,746	396,246
Insurance	3,083	-	-	-
Long-Term Disability	419,786	369,688	341,145	(28,543)
Medicare	2,171,157	1,999,344	2,102,007	102,663
Other	-	1,200,000	-	(1,200,000)
Other Post-Employment Benefits	7,604,107	7,265,235	6,911,661	(353,574)
Retiree Health Contribution	613,223	-	-	-
Retiree Medical Trust	12,668	621,532	661,601	40,069
Retirement 401 Plan	4,889	5,195	58,827	53,632
Retirement ADC	70,020,828	76,961,845	71,613,931	(5,347,914)
Retirement DROP	392,946	395,799	370,784	(25,015)
Risk Management Administration	1,253,638	1,257,285	1,415,378	158,093
Supplemental Pension Savings Plan	6,500,487	6,143,330	6,343,016	199,686
Unemployment Insurance	141,491	134,667	123,612	(11,055)
Workers' Compensation	7,474,040	6,856,627	7,016,871	160,244
<b>Fringe Benefits Subtotal</b>	<b>\$ 114,934,076</b>	<b>\$ 122,144,020</b>	<b>\$ 116,285,075</b>	<b>\$ (5,858,945)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 263,313,954</b>	

# Fire and Lifeguard Facilities Fund

## Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Fire and Lifeguard Facilities Fund	\$ 1,392,397	\$ 1,398,431	\$ 1,401,381	\$ 2,950
<b>Total</b>	<b>\$ 1,392,397</b>	<b>\$ 1,398,431</b>	<b>\$ 1,401,381</b>	<b>\$ 2,950</b>

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b>	0.00	\$ 2,950	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Revised Revenue</b>	0.00	-	2,950
Adjustment to reflect revised revenue to support Fire and Lifeguard Facilities.			
<b>Total</b>	<b>0.00</b>	<b>\$ 2,950</b>	<b>\$ 2,950</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 1,982	\$ 5,212	\$ 5,212	-
Transfers Out	1,390,415	1,393,219	1,396,169	2,950
<b>NON-PERSONNEL SUBTOTAL</b>	<b>1,392,397</b>	<b>1,398,431</b>	<b>1,401,381</b>	<b>2,950</b>
<b>Total</b>	<b>\$ 1,392,397</b>	<b>\$ 1,398,431</b>	<b>\$ 1,401,381</b>	<b>\$ 2,950</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Rev from Money and Prop	\$ 870	\$ -	\$ -	-
Transfers In	1,383,570	1,393,219	1,396,169	2,950
<b>Total</b>	<b>\$ 1,384,440</b>	<b>\$ 1,393,219</b>	<b>\$ 1,396,169</b>	<b>\$ 2,950</b>

## Fire/Emergency Medical Services Transport Program Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Emergency Medical Services	\$ 12,718,898	\$ 12,571,378	\$ 10,449,959	(2,121,419)
Emergency Medical Services-Fire	2,520	-	-	-
<b>Total</b>	<b>\$ 12,721,418</b>	<b>\$ 12,571,378</b>	<b>\$ 10,449,959</b>	<b>(2,121,419)</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Emergency Medical Services	15.00	15.00	18.00	3.00
<b>Total</b>	<b>15.00</b>	<b>15.00</b>	<b>18.00</b>	<b>3.00</b>

# Fire-Rescue

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Behavioral Health Officer</b> Addition of contracted Behavioral Health Officer to support mental health response for the City Emergency Medical Services system.	0.00 \$	331,000 \$	-
<b>Community Paramedic Program Support</b> Addition of 2.00 Paramedic 2s to support the expansion of the Community Paramedic Program.	2.00	253,464	-
<b>Emergency Medical Services Airport Agreement</b> Addition of non-personnel expenditures and associated reimbursable revenue for paramedic coverage at Lindbergh Field.	0.00	103,000	103,000
<b>Emergency Medical Services Support</b> Addition of 1.00 Administrative Aide 2 and associated non-personnel expenditures and revenue to support the Emergency Medical Services Division.	1.00	91,803	88,480
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(10,775)	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(73,789)	-
<b>Fire/Emergency Medical Services Transport Fund Transfer</b> Adjustment to reflect decreased transfer from the Fire/Emergency Medical Services Transport Fund to the General Fund.	0.00	(331,000)	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(371,786)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(2,113,336)	(591,624)
<b>Revised Revenue</b> Adjustment to reflect revised revenue projections.	0.00	-	(280,000)
<b>Total</b>	<b>3.00 \$</b>	<b>(2,121,419) \$</b>	<b>(680,144)</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 1,954,044	\$ 2,278,249	\$ 2,225,315	(52,934)
Fringe Benefits	1,471,645	1,458,012	1,481,427	23,415

# Fire-Rescue

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL SUBTOTAL</b>	3,425,689	3,736,261	3,706,742	(29,519)
<b>NON-PERSONNEL</b>				
Supplies	\$ 314,181	\$ 253,409	\$ 256,409	\$ 3,000
Contracts & Services	1,404,782	1,320,763	1,646,988	326,225
Information Technology	170,771	255,438	181,649	(73,789)
Energy and Utilities	31	28,688	28,688	-
Other	275	42,710	42,710	-
Transfers Out	7,382,172	6,750,809	4,306,473	(2,444,336)
Capital Expenditures	23,517	183,300	280,300	97,000
<b>NON-PERSONNEL SUBTOTAL</b>	9,295,729	8,835,117	6,743,217	(2,091,900)
<b>Total</b>	<b>\$ 12,721,418</b>	<b>\$ 12,571,378</b>	<b>\$ 10,449,959</b>	<b>\$ (2,121,419)</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 11,915,761	\$ 10,721,621	\$ 10,041,477	\$ (680,144)
Other Revenue	254,559	409,235	409,235	-
Rev from Money and Prop	86,564	30,000	30,000	-
Transfers In	693,050	-	-	-
<b>Total</b>	<b>\$ 12,949,934</b>	<b>\$ 11,160,856</b>	<b>\$ 10,480,712</b>	<b>\$ (680,144)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000024	Administrative Aide 2	1.00	1.00	2.00	\$ 52,142 - 62,833	\$ 125,666
20001189	Deputy Fire Chief	1.00	1.00	1.00	56,929 - 209,339	180,241
20000446	Fire Battalion Chief	1.00	1.00	1.00	95,006 - 114,975	114,975
20000449	Fire Captain	1.00	1.00	1.00	77,626 - 93,957	93,957
20000457	Fire Fighter 2	1.00	1.00	2.00	58,010 - 70,026	128,036
20000496	Paramedic 2	5.00	5.00	6.00	49,677 - 70,026	420,156
20001222	Program Manager	2.00	2.00	2.00	56,929 - 209,339	264,612
20001126	Quality Management Coordinator	3.00	3.00	3.00	34,070 - 167,127	388,912
	Bilingual - Regular					1,456
	Budgeted Personnel					(535,390)
	Expenditure Savings					
	Emergency Medical Tech					59,423
	Fire Admin Assign					83,860
	Overtime Budgeted					604,247
	Paramedic Pay					35,442
	Paramedic Recert Bonus					184,828
	Paramedic Tring Off					10,503
	Termination Pay Annual					28,010
	Leave					
	Vacation Pay In Lieu					36,381
<b>FTE, Salaries, and Wages Subtotal</b>		<b>15.00</b>	<b>15.00</b>	<b>18.00</b>		<b>\$ 2,225,315</b>

## Fire-Rescue

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 19,666	\$ 16,604	\$ 19,846	\$ 3,242
Flexible Benefits	214,153	214,050	278,070	64,020
Long-Term Disability	6,118	5,133	5,804	671
Medicare	28,997	21,065	26,813	5,748
Other	10	-	-	-
Other Post-Employment Benefits	90,960	85,834	96,713	10,879
Retiree Health Contribution	4,572	-	-	-
Retiree Medical Trust	669	5,251	1,341	(3,910)
Retirement 401 Plan	-	-	2,148	2,148
Retirement ADC	874,442	971,884	907,783	(64,101)
Retirement DROP	8,344	7,836	17,871	10,035
Risk Management Administration	14,996	14,854	19,805	4,951
Supplemental Pension Savings Plan	83,373	74,762	64,640	(10,122)
Unemployment Insurance	2,065	1,871	2,108	237
Workers' Compensation	123,278	38,868	38,485	(383)
<b>Fringe Benefits Subtotal</b>	<b>\$ 1,471,645</b>	<b>\$ 1,458,012</b>	<b>\$ 1,481,427</b>	<b>\$ 23,415</b>
<b>Total Personnel Expenditures</b>		<b>\$ 3,706,742</b>		

## Junior Lifeguard Program Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Administrative Operations	\$ 90	\$ -	\$ 5,026	\$ 5,026
Lifeguard Services	566,758	641,657	942,021	300,364
<b>Total</b>	<b>\$ 566,848</b>	<b>\$ 641,657</b>	<b>\$ 947,047</b>	<b>\$ 305,390</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Lifeguard Services	1.00	1.00	1.00	0.00
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Revised User Fee Revenue from New/Revised User Fees</b>	0.00	\$ 300,490	\$ 327,750
Adjustment to reflect anticipated User Fee revenue increase from the implementation of new and/or revised user fees.			
<b>Salary and Benefit Adjustments</b>	0.00	4,496	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b>	0.00	751	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Support for Information Technology</b>	0.00	(347)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
<b>Total</b>	<b>0.00</b>	<b>\$ 305,390</b>	<b>\$ 327,750</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 75,875	\$ 79,649	\$ 88,657	9,008
Fringe Benefits	90,583	102,087	97,575	(4,512)
<b>PERSONNEL SUBTOTAL</b>	<b>166,458</b>	<b>181,736</b>	<b>186,232</b>	<b>4,496</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 23,518	\$ 24,200	\$ 56,000	31,800
Contracts & Services	355,283	428,559	698,000	269,441
Information Technology	2,722	1,979	1,632	(347)
Energy and Utilities	100	183	183	-
Capital Expenditures	-	5,000	5,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>381,623</b>	<b>459,921</b>	<b>760,815</b>	<b>300,894</b>
<b>Total</b>	<b>\$ 548,081</b>	<b>\$ 641,657</b>	<b>\$ 947,047</b>	<b>\$ 305,390</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 838,651	\$ 615,150	\$ 942,900	327,750
Transfers In	46,802	-	-	-
<b>Total</b>	<b>\$ 885,453</b>	<b>\$ 615,150</b>	<b>\$ 942,900</b>	<b>\$ 327,750</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000630	Organization Effectiveness Specialist 3	1.00	1.00	1.00	\$ 69,163 - 83,631	83,631
	Vacation Pay In Lieu					5,026
<b>FTE, Salaries, and Wages Subtotal</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>		<b>\$ 88,657</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 743	\$ 796	\$ 836	40
Flexible Benefits	10,019	9,977	9,977	-

## Fire-Rescue

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Long-Term Disability	352	319	293	(26)
Medicare	1,245	1,155	1,213	58
Other Post-Employment Benefits	6,520	6,131	5,689	(442)
Retirement ADC	65,873	77,451	72,818	(4,633)
Risk Management Administration	1,074	1,061	1,165	104
Supplemental Pension Savings Plan	4,553	4,818	5,060	242
Unemployment Insurance	119	116	106	(10)
Workers' Compensation	85	263	418	155
<b>Fringe Benefits Subtotal</b>	<b>\$ 90,583</b>	<b>\$ 102,087</b>	<b>\$ 97,575</b>	<b>\$ (4,512)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 186,232</b>	

## Revenue and Expense Statement (Non-General Fund)

Fire and Lifeguard Facilities Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,568	\$ (6,332)	\$ 14,067
Continuing Appropriation - CIP	28,760	28,703	21,003
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 30,328</b>	<b>\$ 22,371</b>	<b>\$ 35,070</b>
REVENUE			
Revenue from Use of Money and Property	\$ 870	\$ -	\$ -
Transfers In	1,383,570	1,393,219	1,396,169
<b>TOTAL REVENUE</b>	<b>\$ 1,384,440</b>	<b>\$ 1,393,219</b>	<b>\$ 1,396,169</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 1,414,768</b>	<b>\$ 1,415,590</b>	<b>\$ 1,431,239</b>
OPERATING EXPENSE			
Contracts	\$ 1,982	\$ 5,212	\$ 5,212
Transfers Out	1,390,415	1,393,219	1,396,169
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 1,392,397</b>	<b>\$ 1,398,431</b>	<b>\$ 1,401,381</b>
<b>TOTAL EXPENSE</b>	<b>\$ 1,392,397</b>	<b>\$ 1,398,431</b>	<b>\$ 1,401,381</b>
RESERVES			
Continuing Appropriation - CIP	\$ 28,703	\$ 28,703	\$ 21,003
<b>TOTAL RESERVES</b>	<b>\$ 28,703</b>	<b>\$ 28,703</b>	<b>\$ 21,003</b>
<b>BALANCE</b>	<b>\$ (6,332)</b>	<b>\$ (11,544)</b>	<b>\$ 8,855</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 1,414,768</b>	<b>\$ 1,415,590</b>	<b>\$ 1,431,239</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.



# Fire-Rescue

## Revenue and Expense Statement (Non-General Fund)

Fire/Emergency Medical Services Transport Program Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,385,623	\$ 1,614,138	\$ 765,529
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 1,385,623</b>	<b>\$ 1,614,138</b>	<b>\$ 765,529</b>
REVENUE			
Charges for Services	\$ 11,915,761	\$ 10,721,621	\$ 10,041,477
Other Revenue	254,559	409,235	409,235
Revenue from Use of Money and Property	86,564	30,000	30,000
Transfers In	693,050	-	-
<b>TOTAL REVENUE</b>	<b>\$ 12,949,934</b>	<b>\$ 11,160,856</b>	<b>\$ 10,480,712</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 14,335,556</b>	<b>\$ 12,774,994</b>	<b>\$ 11,246,241</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 1,954,044	\$ 2,278,249	\$ 2,225,315
Fringe Benefits	1,471,645	1,458,012	1,481,427
Supplies	314,181	253,409	256,409
Contracts & Services	1,404,782	1,320,763	1,646,988
Information Technology	170,771	255,438	181,649
Energy and Utilities	31	28,688	28,688
Other Expenses	275	42,710	42,710
Transfers Out	7,382,172	6,750,809	4,306,473
Capital Expenditures	23,517	183,300	280,300
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 12,721,418</b>	<b>\$ 12,571,378</b>	<b>\$ 10,449,959</b>
<b>TOTAL EXPENSE</b>	<b>\$ 12,721,418</b>	<b>\$ 12,571,378</b>	<b>\$ 10,449,959</b>
<b>BALANCE</b>	<b>\$ 1,614,138</b>	<b>\$ 203,616</b>	<b>\$ 796,282</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 14,335,556</b>	<b>\$ 12,774,994</b>	<b>\$ 11,246,241</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

## Revenue and Expense Statement (Non-General Fund)

Junior Lifeguard Program Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 892,323	\$ 960,928	\$ 848,932
Continuing Appropriation - CIP	-	237,473	205,526
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 892,323</b>	<b>\$ 1,198,401</b>	<b>\$ 1,054,458</b>
REVENUE			
Charges for Services	\$ 838,651	\$ 615,150	\$ 942,900
Transfers In	46,802	-	-
<b>TOTAL REVENUE</b>	<b>\$ 885,453</b>	<b>\$ 615,150</b>	<b>\$ 942,900</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 1,777,776</b>	<b>\$ 1,813,551</b>	<b>\$ 1,997,358</b>
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 12,527	-	-
<b>TOTAL CIP EXPENSE</b>	<b>\$ 12,527</b>	<b>\$ -</b>	<b>\$ -</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 75,875	\$ 79,649	\$ 88,657
Fringe Benefits	90,583	102,087	97,575
Supplies	23,518	24,200	56,000
Contracts & Services	374,050	428,559	698,000
Information Technology	2,722	1,979	1,632
Energy and Utilities	100	183	183
Capital Expenditures	-	5,000	5,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 566,848</b>	<b>\$ 641,657</b>	<b>\$ 947,047</b>
<b>TOTAL EXPENSE</b>	<b>\$ 579,375</b>	<b>\$ 641,657</b>	<b>\$ 947,047</b>
RESERVES			
Continuing Appropriation - CIP	\$ 237,473	\$ 237,473	\$ 205,526
<b>TOTAL RESERVES</b>	<b>\$ 237,473</b>	<b>\$ 237,473</b>	<b>\$ 205,526</b>
<b>BALANCE</b>	<b>\$ 960,928</b>	<b>\$ 934,421</b>	<b>\$ 844,785</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 1,777,776</b>	<b>\$ 1,813,551</b>	<b>\$ 1,997,358</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.



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## **Gas Tax Fund**



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### Description

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline, diesel and a use fuel tax on other types of fuels. The current total State excise tax on gasoline is 38.1 cents per gallon and 17.3 cents per gallon on diesel. The City's share of gas tax revenue is based on a formula that accounts for vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way.

The Proposition 42 Replacement Fund previously collected revenue from a variable motor vehicle fuel excise tax. Starting in Fiscal Year 2018, these revenues have been deposited in the Gas Tax Fund, and the Proposition 42 Replacement Fund will be closed once accumulated balances from prior years have been fully spent.

The Road Maintenance and Rehabilitation Fund collects revenue from an additional 13.0 cent per gallon tax on gasoline and 21.6 cent a gallon tax on diesel, in addition to new fees charged on vehicles, starting in Fiscal Year 2018. Receipt of these funds are dependent on the City meeting State mandated minimum road funding standards.

The Gas Tax funds the maintenance of streetlights, traffic signals, traffic signs, and markings, including the City's share of the Gaslamp Quarter Lighting and the San Diego Street Lighting District Number One. The Gas Tax also funds street maintenance, median landscaping, tree-trimming, and waste removal in the street right-of-way. Gas tax revenues have been allocated to support four departments: Transportation, Parks & Recreation, Economic Development, and Department of Finance. The revenue is primarily allocated to the Transportation Department for reimbursement of street maintenance services and traffic engineering.

The Maintenance Assessment Districts (MADs) provide landscape maintenance for center medians and right-of-way within residential and commercial areas. The Parks & Recreation Department is reimbursed for costs predominantly related to residential and some commercial MADs. The Parks & Recreation Department is also reimbursed for administrative oversight of the MADs and the Street

## **Gas Tax Fund**

Median Maintenance Program. The Economic Development Department primarily manages the commercial MADs allocation, although it can include some mixed-use MADs.

Additionally, the Department of Finance is reimbursed for costs related to administrative oversight of the Fund and project financial reporting.

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	48,327,179	63,466,467	66,493,653	3,027,186
<b>Total Department Expenditures</b>	<b>\$ 48,327,179</b>	<b>\$ 63,466,467</b>	<b>\$ 66,493,653</b>	<b>\$ 3,027,186</b>
<b>Total Department Revenue</b>	<b>\$ 59,509,969</b>	<b>\$ 63,466,467</b>	<b>\$ 73,487,284</b>	<b>\$ 10,020,817</b>

## Gas Tax Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Gas Tax Fund	\$ 35,019,381	\$ 35,701,827	\$ 34,329,610	\$ (1,372,217)
<b>Total</b>	<b>\$ 35,019,381</b>	<b>\$ 35,701,827</b>	<b>\$ 34,329,610</b>	<b>\$ (1,372,217)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b>	0.00	\$ 56,935	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Adjustments to Gas Tax Allocations</b>	0.00	(1,429,152)	5,621,414
Adjustment to non-personnel expenditures and revenue for Fiscal Year 2023 due to revised State of California Gas Tax projections.			
<b>Total</b>	<b>0.00</b>	<b>\$ (1,372,217)</b>	<b>\$ 5,621,414</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 5,968	\$ -	\$ -	-
Contracts & Services	8,783,918	9,522,996	8,074,758	(1,448,238)
Energy and Utilities	212,497	161,833	237,854	76,021
Transfers Out	26,016,998	26,016,998	26,016,998	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>35,019,381</b>	<b>35,701,827</b>	<b>34,329,610</b>	<b>(1,372,217)</b>
<b>Total</b>	<b>\$ 35,019,381</b>	<b>\$ 35,701,827</b>	<b>\$ 34,329,610</b>	<b>\$ (1,372,217)</b>

### Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Other Local Taxes	\$ 32,080,677	\$ 35,487,311	\$ 41,108,725	\$ 5,621,414



## Gas Tax Fund

### Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Other Revenue	47,391	-	-	-
Rev from Money and Prop	240,688	214,516	214,516	-
<b>Total</b>	<b>\$ 32,368,755</b>	<b>\$ 35,701,827</b>	<b>\$ 41,323,241</b>	<b>\$ 5,621,414</b>

## Prop 42 Replacement - Transportation Relief Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Prop 42 Replacement - Transportation Relief Fund	\$ 188,059	\$ -	\$ -	-
<b>Total</b>	<b>\$ 188,059</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 188,059	\$ -	\$ -	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>188,059</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>\$ 188,059</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

### Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Rev from Money and Prop	\$ 21,193	\$ -	\$ -	-
<b>Total</b>	<b>\$ 21,193</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Road Maintenance and Rehabilitation Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Road Maintenance and Rehabilitation Fund	\$ 13,119,738	\$ 27,764,640	\$ 32,164,043	\$ 4,399,403
<b>Total</b>	<b>\$ 13,119,738</b>	<b>\$ 27,764,640</b>	<b>\$ 32,164,043</b>	<b>\$ 4,399,403</b>

# Gas Tax Fund

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Road Maintenance and Rehabilitation Adjustment</b>	0.00 \$	4,399,403 \$	4,399,403
Adjustment to non-personnel expenditures and revenue due to revised State of California projections.			
<b>Total</b>	<b>0.00 \$</b>	<b>4,399,403 \$</b>	<b>4,399,403</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 13,119,738	\$ 27,764,640	\$ 32,164,043	\$ 4,399,403
<b>NON-PERSONNEL SUBTOTAL</b>	<b>13,119,738</b>	<b>27,764,640</b>	<b>32,164,043</b>	<b>4,399,403</b>
<b>Total</b>	<b>\$ 13,119,738</b>	<b>\$ 27,764,640</b>	<b>\$ 32,164,043</b>	<b>\$ 4,399,403</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Other Local Taxes	\$ 26,520,625	\$ 27,764,640	\$ 32,164,043	\$ 4,399,403
Rev from Money and Prop	599,396	-	-	-
<b>Total</b>	<b>\$ 27,120,021</b>	<b>\$ 27,764,640</b>	<b>\$ 32,164,043</b>	<b>\$ 4,399,403</b>

# Gas Tax Fund

## Revenue and Expense Statement (Non-General Fund)

Gas Tax Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,600,794	\$ 837,934	\$ 107,719
Continuing Appropriation - CIP	4,071,206	3,983,250	2,878,010
Continuing Appropriation - Operating	8,820,701	6,932,935	2,770,517
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 14,492,701</b>	<b>\$ 11,754,118</b>	<b>\$ 5,756,247</b>
REVENUE			
Other Local Taxes	\$ 32,080,677	\$ 35,487,311	\$ 41,108,725
Other Revenue	47,391	-	-
Revenue from Use of Money and Property	240,688	214,516	214,516
<b>TOTAL REVENUE</b>	<b>\$ 32,368,755</b>	<b>\$ 35,701,827</b>	<b>\$ 41,323,241</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 46,861,457</b>	<b>\$ 47,455,945</b>	<b>\$ 47,079,488</b>
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ -	\$ 6,993,631
<b>TOTAL CIP EXPENSE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,993,631</b>
OPERATING EXPENSE			
Supplies	\$ 5,968	\$ -	\$ -
Contracts	8,783,918	9,522,996	8,074,758
Energy and Utilities	212,497	161,833	237,854
Transfers Out	26,016,998	26,016,998	26,016,998
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 35,019,381</b>	<b>\$ 35,701,827</b>	<b>\$ 34,329,610</b>
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 87,957	\$ -	\$ 1,805,391
Operating Expenditures	1,887,767	-	800,000
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 1,975,723</b>	<b>\$ -</b>	<b>\$ 2,605,391</b>
<b>TOTAL EXPENSE</b>	<b>\$ 35,107,338</b>	<b>\$ 35,701,827</b>	<b>\$ 43,928,632</b>
RESERVES			
Continuing Appropriation - CIP	\$ 3,983,250	\$ 3,983,250	\$ 1,072,619
Continuing Appropriation - Operating	6,932,935	6,932,935	1,970,517
<b>TOTAL RESERVES</b>	<b>\$ 10,916,184</b>	<b>\$ 10,916,184</b>	<b>\$ 3,043,137</b>
<b>BALANCE</b>	<b>\$ 837,934</b>	<b>\$ 837,934</b>	<b>\$ 107,719</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 46,861,457</b>	<b>\$ 47,455,945</b>	<b>\$ 47,079,488</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

## Revenue and Expense Statement (Non-General Fund)

Prop 42 Replacement - Transportation Relief Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 32,953	\$ 54,146	\$ -
Continuing Appropriation - CIP	1,117,841	882,911	41,899
Continuing Appropriation - Operating	314,092	126,033	-
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 1,464,886</b>	<b>\$ 1,063,090</b>	<b>\$ 41,899</b>
REVENUE			
Revenue from Use of Money and Property	\$ 21,193	\$ -	\$ -
<b>TOTAL REVENUE</b>	<b>\$ 21,193</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 1,486,079</b>	<b>\$ 1,063,090</b>	<b>\$ 41,899</b>
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ 50,000	\$ -
<b>TOTAL CIP EXPENSE</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>
OPERATING EXPENSE			
Contracts & Services	\$ -	\$ -	\$ -
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 234,930	\$ -	\$ 41,899
Operating Expenditures	188,059	-	-
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 422,989</b>	<b>\$ -</b>	<b>\$ 41,899</b>
<b>TOTAL EXPENSE</b>	<b>\$ 422,989</b>	<b>\$ 50,000</b>	<b>\$ 41,899</b>
RESERVES			
Continuing Appropriation - CIP	\$ 882,911	\$ 882,911	\$ -
Continuing Appropriation - Operating	126,033	126,033	-
<b>TOTAL RESERVES</b>	<b>\$ 1,008,944</b>	<b>\$ 1,008,944</b>	<b>\$ -</b>
<b>BALANCE</b>	<b>\$ 54,146</b>	<b>\$ 4,146</b>	<b>\$ -</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 1,486,079</b>	<b>\$ 1,063,090</b>	<b>\$ 41,899</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

# Gas Tax Fund

## Revenue and Expense Statement (Non-General Fund)

Road Maintenance and Rehabilitation Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,871,239	\$ 2,161,141	\$ 1,041,028
Continuing Appropriation - CIP	15,059,212	29,129,242	25,514,413
Continuing Appropriation - Operating	15,090,499	10,493,310	29,667,290
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 32,020,949</b>	<b>\$ 41,783,692</b>	<b>\$ 56,222,732</b>
REVENUE			
Other Local Taxes	\$ 26,520,625	\$ 27,764,640	\$ 32,164,043
Revenue from Use of Money and Property	599,396	-	-
<b>TOTAL REVENUE</b>	<b>\$ 27,120,021</b>	<b>\$ 27,764,640</b>	<b>\$ 32,164,043</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 59,140,970</b>	<b>\$ 69,548,332</b>	<b>\$ 88,386,775</b>
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 4,237,539	-	-
<b>TOTAL CIP EXPENSE</b>	<b>\$ 4,237,539</b>	<b>\$ -</b>	<b>\$ -</b>
OPERATING EXPENSE			
Contracts	\$ 13,119,738	\$ 27,764,640	\$ 32,164,043
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 13,119,738</b>	<b>\$ 27,764,640</b>	<b>\$ 32,164,043</b>
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	-	10,000,000
Operating Expenditures	4,597,189	-	-
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 4,597,189</b>	<b>\$ -</b>	<b>\$ 10,000,000</b>
<b>TOTAL EXPENSE</b>	<b>\$ 17,357,278</b>	<b>\$ 27,764,640</b>	<b>\$ 42,164,043</b>
RESERVES			
Continuing Appropriation - CIP	\$ 29,129,242	\$ 29,129,242	\$ 15,514,413
Continuing Appropriation - Operating	10,493,310	10,493,310	29,667,290
<b>TOTAL RESERVES</b>	<b>\$ 39,622,552</b>	<b>\$ 39,622,552</b>	<b>\$ 45,181,703</b>
<b>BALANCE</b>	<b>\$ 2,161,140</b>	<b>\$ 2,161,140</b>	<b>\$ 1,041,029</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 59,140,970</b>	<b>\$ 69,548,332</b>	<b>\$ 88,386,775</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

## **General Services**



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### Description

The Department of General Services provides City departments with comprehensive fleet and facilities management services, largely by providing a dependable fleet of over 4,500 motive vehicles and equipment and maintaining over 1,600 buildings and City facilities. The Fleet Operations Division was ranked as the 12th ranked Leading Fleet, 31st ranked Green Fleet in America, and 33rd ranked in the Top 100 Best Fleets in the Americas. The Facilities Services Division provides a variety of maintenance, repair, modernization and improvements to approximately 1,600 City facilities and for all asset owning departments including General Fund, with the focus on customer service. The Department provides the core services listed below in support of the City and overall City operations.

- Repair and Maintenance of over 4,500 Motive Vehicles and Equipment
- Repair and Maintenance of over 1,600 City Facilities
- Acquisition and Disposition Services for Motive Vehicles and Equipment
- Fuel System Management
- Telematics System Management
- 24 Hour Fuel Availability/Delivery
- 24 Hour Maintenance and Monitoring of 15 Fueling Locations
- 24 Hour Road Call Services
- 24 Hour Emergency Facilities Response
- Maintenance of 19 Car/Truck Wash Facilities
- Maintenance of a Citywide Rental Fleet, exceeding 100 motive vehicles and equipment Citywide
- Citywide Driver/Operator Training
- Citywide Metal Fabrication Services
- Body Shop Services
- Citywide Mobile Welding Services
- Motive Vehicle and Equipment Lifecycle Analysis
- Asset Management including Maintenance and Repair Tracking and Lifecycle Analysis
- Forecasting, Analysis and Oversight of over \$100M annually in Operating, Vehicle Replacement and CIP Budget



# General Services

## ***The vision is:***

An award-winning Department recognized for its excellent customer service, safety, dependability, and environmentally sound initiatives.

## ***The mission is:***

Provide our customers with comprehensive fleet and facility management services by delivering environmentally sustainable, safe and dependable solutions.

## Goals and Objectives

### ***Goal 1: Provide quality fleet and facilities services efficiently and economically***

- Provide excellent customer service
- Improve communications to our customers
- Provide safe and dependable vehicles and facilities

### ***Goal 2: Advance a Green Fleet and Sustainable Building program***

- Reduce greenhouse gas emissions
- Evaluate all Fleet replacements and additional viable alternative fuel options
- Evaluate all Facilities for environmental sustainability

### ***Goal 3: Continue to develop a trained and certified team of professionals***

- Continue monitoring and improvement of a comprehensive safety and training program
- Promote professional certifications throughout all levels of the organization

### ***Goal 4: Improve internal controls and accountability***

- Improve internal fleet and facilities operations through enhanced utilization of a management information system
- Improve policies and procedures to ensure consistency and efficiency throughout all levels of the organization

### ***Goal 5: Provide quality, safe and reliable facility services***

- Maintain facilities
- Provide facility enhancements in accordance with applicable codes and standards

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Percentage of fleet within designated lifecycle	85%	66%	85%	65%	85%
Greenhouse Gas reduction from municipal vehicles (metric tons)	19,788	18,451	19,788	17,045	19,788
Number of OSHA Reportable Cases	0	0	0	0	0
Completion of scheduled preventative maintenance on time	95%	N/A	95%	N/A	95%
Maintain availability of Priority 1 vehicles	90%	89%	90%	87%	90%
Percentage of preventative maintenance activities of overall facilities maintenance activities	15.0 %	19.7 %	20.0 %	20.0 %	22.0 %

# General Services

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	382.58	380.75	402.75	22.00
Personnel Expenditures	\$ 36,806,021	\$ 40,138,986	\$ 43,224,305	\$ 3,085,319
Non-Personnel Expenditures	113,936,735	113,538,582	120,451,470	6,912,888
<b>Total Department Expenditures</b>	<b>\$ 150,742,756</b>	<b>\$ 153,677,568</b>	<b>\$ 163,675,775</b>	<b>\$ 9,998,207</b>
<b>Total Department Revenue</b>	<b>\$ 123,176,673</b>	<b>\$ 133,224,970</b>	<b>\$ 152,257,192</b>	<b>\$ 19,032,222</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Facilities	\$ 20,824,204	\$ 23,649,598	\$ 25,559,094	\$ 1,909,496
Facilities Services	1,929	-	14,012	14,012
<b>Total</b>	<b>\$ 20,826,134</b>	<b>\$ 23,649,598</b>	<b>\$ 25,573,106</b>	<b>\$ 1,923,508</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Facilities	176.33	174.50	177.50	3.00
<b>Total</b>	<b>176.33</b>	<b>174.50</b>	<b>177.50</b>	<b>3.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Facilities Maintenance</b>	0.00	\$ 1,000,000	\$ -
Addition of non-personnel expenditures for supplies and contracts to support infrastructure upkeep and maintenance.			
<b>Salary and Benefit Adjustments</b>	0.00	518,601	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Minor Repair/Construction Process and Asset Management Plan Support</b>	2.00	242,563	-
Addition of 1.00 Project Officer 2, 1.00 Construction Estimator and non-personnel expenditures to support the Minor Construction Process and Asset Management Plan for Facilities.			
<b>Asbestos Remediation</b>	0.00	150,000	-
Addition of non-personnel expenditures to support asbestos remediation in various City buildings.			

# General Services

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Addition of Program Coordinator</b> Addition of 1.00 Program Coordinator and non-personnel expenditures to support the Facilities Enterprise Asset Management Program and the Facilities Work Control Section Preventative Maintenance Program.	1.00	123,165	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	27,412	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(138,233)	-
<b>Revised Revenue Projection</b> Adjustment to reflect revised revenue projections as a result of an increase in non-reimbursable building repair and projects.	0.00	-	(1,000,000)
<b>Total</b>	<b>3.00</b>	<b>\$ 1,923,508</b>	<b>\$ (1,000,000)</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 8,734,550	\$ 9,876,319	\$ 10,921,237	\$ 1,044,918
Fringe Benefits	6,435,094	7,197,581	7,025,262	(172,319)
<b>PERSONNEL SUBTOTAL</b>	<b>15,169,644</b>	<b>17,073,900</b>	<b>17,946,499</b>	<b>872,599</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,319,164	\$ 1,922,203	\$ 2,131,923	\$ 209,720
Contracts & Services	3,070,963	3,023,199	3,915,128	891,929
Information Technology	430,360	799,990	661,757	(138,233)
Energy and Utilities	420,226	414,743	502,236	87,493
Other	5,215	5,000	5,000	-
Debt	410,562	410,563	410,563	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>5,656,490</b>	<b>6,575,698</b>	<b>7,626,607</b>	<b>1,050,909</b>
<b>Total</b>	<b>\$ 20,826,134</b>	<b>\$ 23,649,598</b>	<b>\$ 25,573,106</b>	<b>\$ 1,923,508</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 3,274,744	\$ 4,923,756	\$ 3,923,756	(1,000,000)
Other Revenue	5,215	-	-	-
Transfers In	33,064	-	-	-
<b>Total</b>	<b>\$ 3,313,023</b>	<b>\$ 4,923,756</b>	<b>\$ 3,923,756</b>	<b>(1,000,000)</b>

# General Services

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	2.00	2.00	2.00	\$ 36,705 - 44,178	\$ 85,336
20000012	Administrative Aide 1	1.00	1.00	1.00	45,269 - 54,528	45,269
20000024	Administrative Aide 2	1.00	1.00	1.00	52,142 - 62,833	59,903
20000245	Apprentice 1-HVACR Technician	1.00	1.00	0.00	44,379 - 59,155	-
20000242	Apprentice 2-Electrician (5 Yr)	0.00	2.00	2.00	57,003 - 67,088	131,492
20000246	Apprentice 2-HVACR Technician	0.00	0.00	1.00	55,479 - 70,256	70,157
20000260	Apprentice 2-Plumber	1.00	0.00	0.00	50,304 - 63,726	-
20000119	Associate Management Analyst	1.00	1.00	1.00	66,197 - 79,990	79,990
20000201	Building Maintenance Supervisor	10.08	10.00	10.00	74,773 - 90,444	888,769
20000205	Building Service Supervisor	2.00	2.00	2.00	53,286 - 64,438	127,909
20000224	Building Service Technician	21.42	21.00	20.00	38,470 - 45,782	897,581
20000202	Building Supervisor	3.08	4.00	4.00	46,336 - 55,626	221,391
20000234	Carpenter	15.00	15.00	15.00	53,970 - 64,599	899,397
20000235	Carpenter Supervisor	2.00	2.00	2.00	61,700 - 74,730	147,965
20000617	Construction Estimator	0.00	0.00	1.00	61,980 - 74,961	74,961
20000352	Custodian 1	0.08	0.00	0.00	34,296 - 35,050	-
20000354	Custodian 2	17.50	17.50	17.50	34,296 - 38,117	639,568
20000355	Custodian 3	1.00	1.00	1.00	35,050 - 41,446	41,446
20001168	Deputy Director	1.00	1.00	1.00	56,929 - 209,339	171,281
20000408	Electrician	16.00	13.00	13.00	60,621 - 72,790	881,511
20000413	Electrician Supervisor	1.00	1.00	1.00	69,792 - 84,409	84,409
20000468	Grounds Maintenance Worker 2	0.25	0.00	0.00	39,936 - 47,511	-
20000500	Heating, Ventilation, and Air Conditioning Supervisor	2.00	2.00	2.00	76,936 - 93,073	186,146
20000833	HVACR Technician	14.00	14.00	14.00	66,844 - 80,218	1,062,898
20000290	Information Systems Analyst 2	1.00	1.00	0.00	66,845 - 80,773	-
20000293	Information Systems Analyst 3	0.00	0.00	1.00	73,375 - 88,725	88,725
20000613	Locksmith	2.00	2.00	2.00	51,024 - 61,013	122,026
20000667	Painter	20.08	20.00	20.00	48,009 - 57,661	1,116,513
20000668	Painter Supervisor	2.00	2.00	2.00	55,217 - 66,733	133,466
20000680	Payroll Specialist 2	1.00	1.00	1.00	46,697 - 56,380	55,252
20000701	Plant Process Control Electrician	0.17	0.00	0.00	71,856 - 86,277	-
20000709	Plasterer	2.00	2.00	2.00	52,509 - 62,947	123,691
20000711	Plumber	10.17	12.00	12.00	60,621 - 72,790	845,483
20000713	Plumber Supervisor	1.00	1.00	1.00	69,792 - 84,409	84,409
20001234	Program Coordinator	0.00	0.00	1.00	34,070 - 167,127	89,286
20001222	Program Manager	1.00	1.00	1.00	56,929 - 209,339	133,093
20000760	Project Assistant	1.00	0.00	0.00	71,871 - 86,589	-
20000761	Project Officer 1	2.00	2.00	3.00	82,740 - 99,927	293,944
20000842	Roofer	7.00	7.00	8.00	49,273 - 59,031	465,458
20000841	Roofing Supervisor	1.00	1.00	1.00	56,567 - 68,423	67,055
20000847	Safety Officer	1.00	1.00	1.00	67,482 - 81,496	79,866

## General Services

### Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000222	Senior Building Maintenance Supervisor	1.00	1.00	1.00	89,628 - 108,389	108,389
20000966	Senior HVACR Technician	7.08	7.00	7.00	70,181 - 84,257	583,480
20000826	Senior Locksmith	1.00	1.00	1.00	53,611 - 64,140	53,611
20000015	Senior Management Analyst	0.08	0.00	0.00	72,664 - 87,865	-
20000945	Stadium Groundskeeper	0.17	0.00	0.00	43,510 - 52,081	-
20000949	Stadium Maintenance Technician	0.17	0.00	0.00	43,510 - 52,081	-
20000970	Supervising Management Analyst	1.00	1.00	1.00	79,751 - 96,633	96,633
	Budgeted Personnel Expenditure Savings					(659,925)
	Electrician Cert Pay					3,640
	Night Shift Pay					1,906
	Overtime Budgeted					151,504
	Split Shift Pay					7,303
	Termination Pay Annual Leave					19,206
	Vacation Pay In Lieu					59,844
<b>FTE, Salaries, and Wages Subtotal</b>		<b>176.33</b>	<b>174.50</b>	<b>177.50</b>		<b>\$ 10,921,237</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 17,944	\$ 19,202	\$ 18,973	\$ (229)
Flexible Benefits	1,951,451	2,097,454	2,091,136	(6,318)
Long-Term Disability	39,336	38,586	37,381	(1,205)
Medicare	137,695	139,850	155,011	15,161
Other Post-Employment Benefits	994,878	999,353	944,374	(54,979)
Retiree Medical Trust	14,353	16,620	19,531	2,911
Retirement 401 Plan	10,772	11,150	20,701	9,551
Retirement ADC	2,182,534	2,500,115	2,384,525	(115,590)
Retirement DROP	18,398	17,444	14,544	(2,900)
Risk Management Administration	163,917	172,943	193,390	20,447
Supplemental Pension Savings Plan	597,195	682,650	696,451	13,801
Unemployment Insurance	13,295	14,041	13,558	(483)
Workers' Compensation	293,326	488,173	435,687	(52,486)
<b>Fringe Benefits Subtotal</b>	<b>\$ 6,435,094</b>	<b>\$ 7,197,581</b>	<b>\$ 7,025,262</b>	<b>\$ (172,319)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 17,946,499</b>	

## Fleet Operations Operating Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Fleet Administration	\$ 16,235,041	\$ 17,311,903	\$ 23,098,807	\$ 5,786,904
Fleet Maintenance	36,672,634	38,123,075	40,990,504	2,867,429

# General Services

## Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Vehicle Acquisition	723,154	871,077	1,015,340	144,263
<b>Total</b>	<b>\$ 53,630,829</b>	<b>\$ 56,306,055</b>	<b>\$ 65,104,651</b>	<b>\$ 8,798,596</b>

## Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Fleet Administration	33.00	33.00	38.00	5.00
Fleet Maintenance	167.25	167.25	180.25	13.00
Vehicle Acquisition	6.00	6.00	7.00	1.00
<b>Total</b>	<b>206.25</b>	<b>206.25</b>	<b>225.25</b>	<b>19.00</b>

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Increased Fuel Expenditures</b> Addition of non-personnel expenditures and associated revenue due to an increase in the cost of fuel.	0.00	\$ 4,521,781	\$ 4,553,775
<b>Senate Bill 1383</b> Addition of 15.00 FTE positions and associated non-personnel expenditures to support SB 1383 efforts in the Environmental Services Department.	15.00	1,531,766	-
<b>Proposition B Transition Costs</b> Addition of one-time expenditures associated with the transition costs of post-Proposition B employees into the Pension System.	0.00	1,031,729	-
<b>Fleet Supplies</b> Addition of non-personnel expenditures to support fleet repair and maintenance supplies.	0.00	650,000	-
<b>Electric Vehicle Consultant</b> Addition of non-personnel expenditures associated with onboarding an electric vehicle and infrastructure consultant.	0.00	500,000	-
<b>Overtime Expenses</b> Addition of overtime expenditures and associated revenue to align with historical actuals.	0.00	250,000	250,000
<b>Electric Vehicle Program</b> Addition of 1.00 Program Manager to support the Electric Vehicle program as mandated by the State of California - California Air Resources Board.	1.00	182,558	-
<b>Training Program</b> Addition of 1.00 Training Supervisor and 1.00 Assistant Trainer to support the Training Program as mandated by the State of California - California Air Resources Board.	2.00	171,039	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	169,115	-

# General Services

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Safety Officer</b> Addition of 1.00 Safety Officer to support the Safety Section.	1.00	113,242	-
<b>Fuel Focus Upgrades</b> Addition of non-personnel expenditures to support additional modules for Electric Vehicle (EV) Fuel Focus.	0.00	104,000	-
<b>Office Space</b> Addition of non-personnel expenditures to support increased office space for additional personnel.	0.00	50,000	-
<b>Training Expense</b> Addition of non-personnel expenditures associated with training.	0.00	35,000	-
<b>Cleaning Services</b> Addition of non-personnel expenditures to support cleaning services.	0.00	30,000	-
<b>Soil Sampling Services</b> Addition of non-personnel expenditures for soil sampling services as required by the Department of Environmental Health.	0.00	15,000	-
<b>Laptops</b> Addition of non-personnel expenditures for shop laptops.	0.00	2,100	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(64,652)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(144,082)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(350,000)	-
<b>Revised Fleet Usage Revenue</b> Addition of Revenue to reflect revised fleet usage revenue projections	0.00	-	2,299,731
<b>Total</b>	<b>19.00</b>	<b>\$ 8,798,596</b>	<b>\$ 7,103,506</b>



# General Services

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 11,954,032	\$ 12,697,354	\$ 14,456,286	\$ 1,758,932
Fringe Benefits	9,682,345	10,367,732	10,821,520	453,788
<b>PERSONNEL SUBTOTAL</b>	21,636,377	23,065,086	25,277,806	2,212,720
<b>NON-PERSONNEL</b>				
Supplies	\$ 14,071,388	\$ 13,095,507	\$ 14,190,203	\$ 1,094,696
Contracts & Services	5,514,623	5,440,532	6,450,369	1,009,837
Information Technology	1,488,627	2,184,653	2,173,601	(11,052)
Energy and Utilities	10,915,080	12,163,207	16,750,018	4,586,811
Other	4,734	4,826	4,000	(826)
Transfers Out	-	1,633	108,654	107,021
Capital Expenditures	-	350,611	150,000	(200,611)
<b>NON-PERSONNEL SUBTOTAL</b>	31,994,452	33,240,969	39,826,845	6,585,876
<b>Total</b>	<b>\$ 53,630,829</b>	<b>\$ 56,306,055</b>	<b>\$ 65,104,651</b>	<b>\$ 8,798,596</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 53,724,817	\$ 53,795,094	\$ 60,898,600	\$ 7,103,506
Other Revenue	1,053,565	368,349	368,349	-
Rev from Money and Prop	123,433	140,000	140,000	-
Transfers In	24,050	28,296	28,296	-
<b>Total</b>	<b>\$ 54,925,865</b>	<b>\$ 54,331,739</b>	<b>\$ 61,435,245</b>	<b>\$ 7,103,506</b>

# General Services

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
20000011	Account Clerk	2.00	2.00	2.00	\$ 36,705 -	44,178 \$		88,356
20000024	Administrative Aide 2	1.00	1.00	1.00	52,142 -	62,833		51,711
20000253	Apprentice 1-Fleet Technician	2.00	0.00	0.00	36,851 -	49,157		-
20000254	Apprentice 2-Fleet Technician	0.00	2.00	1.00	46,074 -	58,380		46,074
20000443	Assistant Fleet Technician	27.00	27.00	27.00	46,931 -	55,945		1,453,089
21000175	Assistant Trainer	0.00	0.00	1.00	51,832 -	63,008		51,832
20000119	Associate Management Analyst	2.00	2.00	2.00	66,197 -	79,990		142,823
20000193	Body and Fender Mechanic	5.00	5.00	5.00	54,120 -	64,892		315,313
20001101	Department Director	1.00	1.00	1.00	71,693 -	271,584		219,459
20001168	Deputy Director	1.00	1.00	1.00	56,929 -	209,339		169,012
20000430	Equipment Operator 2	1.00	1.00	1.00	52,122 -	62,315		60,319
20000438	Equipment Painter	2.00	2.00	2.00	54,120 -	64,892		125,526
20000433	Equipment Trainer	1.00	2.00	2.00	55,421 -	67,028		127,093
21000191	Fleet Attendant	2.00	2.00	2.00	36,941 -	43,915		87,440
20000774	Fleet Manager	4.00	4.00	5.00	94,564 -	114,562		532,814
20000183	Fleet Parts Buyer	4.00	4.00	6.00	52,014 -	63,008		349,939
20000182	Fleet Parts Buyer Supervisor	1.00	1.00	1.00	59,828 -	72,752		72,752
20000062	Fleet Repair Supervisor	10.00	10.00	10.00	77,093 -	93,296		929,426
21000195	Fleet Team Leader	10.00	11.00	11.00	64,149 -	78,767		849,128
20000420	Fleet Technician	76.25	76.25	89.25	56,899 -	68,227		5,810,370
20000293	Information Systems Analyst 3	1.00	1.00	1.00	73,375 -	88,725		88,725
20000618	Machinist	1.00	1.00	1.00	56,284 -	67,436		67,436
20000439	Master Fleet Technician	17.00	16.00	16.00	61,192 -	73,306		1,120,687

# General Services

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000644	Metal Fabrication Supervisor	2.00	2.00	2.00	63,280 - 76,522	150,593
20000445	Motive Service Technician	2.00	2.00	2.00	39,460 - 47,289	90,404
20000680	Payroll Specialist 2	1.00	1.00	1.00	46,697 - 56,380	44,147
20001234	Program Coordinator	1.00	2.00	2.00	34,070 - 167,127	221,667
20001222	Program Manager	1.00	1.00	2.00	56,929 - 209,339	253,272
20000847	Safety Officer	1.00	0.00	1.00	67,482 - 81,496	81,496
20000015	Senior Management Analyst	2.00	1.00	1.00	72,664 - 87,865	87,865
20000951	Stock Clerk	9.00	9.00	9.00	35,024 - 42,270	366,826
20000955	Storekeeper 1	4.00	4.00	4.00	40,339 - 48,380	181,222
20000970	Supervising Management Analyst	1.00	2.00	2.00	79,751 - 96,633	193,266
20001041	Training Supervisor	1.00	0.00	1.00	69,163 - 83,631	69,163
20001058	Welder	10.00	10.00	10.00	54,120 - 64,892	639,406
	ASE Cert					27,664
	ASE Master Cert					127,400
	Budgeted Personnel Expenditure Savings					(1,999,665)
	Class B					60,320
	Exceptional Performance Pay-Classified					3,000
	Night Shift Pay					176,801
	Overtime Budgeted					690,944
	Plant/Tank Vol Cert Pay					37,143
	Standby Pay					10,922
	Termination Pay Annual Leave					88,784
	Vacation Pay In Lieu					70,194
	Welding Certification					24,128
<b>FTE, Salaries, and Wages Subtotal</b>		<b>206.25</b>	<b>206.25</b>	<b>225.25</b>	<b>\$</b>	<b>14,456,286</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 27,438	\$ 26,683	\$ 31,549	\$ 4,866
Flexible Benefits	2,499,872	2,708,305	2,839,238	130,933
Insurance	1,139	-	-	-
Long-Term Disability	49,762	46,883	48,536	1,653
Medicare	176,804	173,272	206,933	33,661
Other Post-Employment Benefits	1,182,987	1,148,030	1,154,867	6,837
Retiree Medical Trust	14,458	15,117	20,073	4,956
Retirement 401 Plan	9,298	8,961	24,039	15,078
Retirement ADC	3,988,197	4,692,205	4,373,404	(318,801)
Retirement DROP	38,173	40,640	47,295	6,655
Risk Management Administration	194,815	198,672	236,495	37,823
Supplemental Pension Savings Plan	797,690	835,056	885,127	50,071
Unemployment Insurance	16,830	17,033	17,609	576
Workers' Compensation	684,882	456,875	936,355	479,480
<b>Fringe Benefits Subtotal</b>	<b>\$ 9,682,345</b>	<b>\$ 10,367,732</b>	<b>\$ 10,821,520</b>	<b>\$ 453,788</b>
<b>Total Personnel Expenditures</b>			<b>\$ 25,277,806</b>	

## Fleet Operations Replacement Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Fleet Maintenance	\$ 9,657	\$ -	\$ -	-
Vehicle Acquisition	76,276,135	73,721,915	72,998,018	(723,897)
<b>Total</b>	<b>\$ 76,285,792</b>	<b>\$ 73,721,915</b>	<b>\$ 72,998,018</b>	<b>\$ (723,897)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ (723,897)	\$ -
<b>Revised Fleet Assignment Fee Revenue</b> Adjustment to reflect revised revenue projections associated with assignment fees for vehicle equipment.	0.00	-	12,928,716
<b>Total</b>	<b>0.00</b>	<b>\$ (723,897)</b>	<b>\$ 12,928,716</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,225,734	\$ -	\$ -	-
Contracts & Services	282,351	-	-	-
Transfers Out	16,700,000	-	-	-
Capital Expenditures	47,146,614	58,251,465	58,251,465	-
Debt	10,931,093	15,470,450	14,746,553	(723,897)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>76,285,792</b>	<b>73,721,915</b>	<b>72,998,018</b>	<b>(723,897)</b>
<b>Total</b>	<b>\$ 76,285,792</b>	<b>\$ 73,721,915</b>	<b>\$ 72,998,018</b>	<b>\$ (723,897)</b>

### Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 37,569,188	\$ 37,882,652	\$ 50,811,368	\$ 12,928,716
Other Revenue	27,368,597	36,086,823	36,086,823	-
<b>Total</b>	<b>\$ 64,937,785</b>	<b>\$ 73,969,475</b>	<b>\$ 86,898,191</b>	<b>\$ 12,928,716</b>

# General Services

## Revenue and Expense Statement (Non-General Fund)

Fleet Operations Operating Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,230,238	\$ 3,525,274	\$ 4,451,084
Continuing Appropriation - CIP	2,395,297	1,125,483	806,428
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 4,625,535</b>	<b>\$ 4,650,756</b>	<b>\$ 5,257,513</b>
REVENUE			
Charges for Services	\$ 53,724,817	\$ 53,795,094	\$ 60,898,600
Other Revenue	1,053,565	368,349	368,349
Revenue from Use of Money and Property	123,433	140,000	140,000
Transfers In	24,050	28,296	28,296
<b>TOTAL REVENUE</b>	<b>\$ 54,925,865</b>	<b>\$ 54,331,739</b>	<b>\$ 61,435,245</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 59,551,400</b>	<b>\$ 58,982,495</b>	<b>\$ 66,692,758</b>
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ 391,801	\$ -
<b>TOTAL CIP EXPENSE</b>	<b>\$ -</b>	<b>\$ 391,801</b>	<b>\$ -</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 11,954,032	\$ 12,697,354	\$ 14,456,286
Fringe Benefits	9,682,345	10,367,732	10,821,520
Supplies	14,071,388	13,095,507	14,190,203
Contracts & Services	5,514,623	5,440,532	6,450,369
Information Technology	1,488,627	2,184,653	2,173,601
Energy and Utilities	10,915,080	12,163,207	16,750,018
Other Expenses	4,734	4,826	4,000
Transfers Out	-	1,633	108,654
Capital Expenditures	-	350,611	150,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 53,630,829</b>	<b>\$ 56,306,055</b>	<b>\$ 65,104,651</b>
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 1,269,814	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 1,269,814</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 54,900,643</b>	<b>\$ 56,697,856</b>	<b>\$ 65,104,651</b>
RESERVES			
Continuing Appropriation - CIP	\$ 1,125,483	\$ 1,125,483	\$ 806,428
<b>TOTAL RESERVES</b>	<b>\$ 1,125,483</b>	<b>\$ 1,125,483</b>	<b>\$ 806,428</b>
<b>BALANCE</b>	<b>\$ 3,525,274</b>	<b>\$ 1,159,156</b>	<b>\$ 781,679</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 59,551,400</b>	<b>\$ 58,982,495</b>	<b>\$ 66,692,758</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

## General Services

### Revenue and Expense Statement (Non-General Fund)

Fleet Operations Replacement Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 36,305,683	\$ 40,562,020	\$ 26,008,557
Continuing Appropriation - Operating	57,925,353	42,317,248	74,207,788
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 94,231,036</b>	<b>\$ 82,879,268</b>	<b>\$ 100,216,345</b>
REVENUE			
Charges for Services	\$ 37,569,188	\$ 37,882,652	\$ 50,811,368
Other Revenue	27,368,597	36,086,823	36,086,823
<b>TOTAL REVENUE</b>	<b>\$ 64,937,785</b>	<b>\$ 73,969,475</b>	<b>\$ 86,898,191</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 159,168,821</b>	<b>\$ 156,848,743</b>	<b>\$ 187,114,536</b>
OPERATING EXPENSE			
Supplies	\$ 1,225,734	\$ -	\$ -
Contracts	286,139	-	-
Transfers Out	16,700,000	-	-
Capital Expenditures	47,146,587	58,251,465	58,251,465
Debt Expenses	10,931,093	15,470,450	14,746,553
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 76,289,553</b>	<b>\$ 73,721,915</b>	<b>\$ 72,998,018</b>
EXPENDITURE OF PRIOR YEAR FUNDS			
Operating Expenditures	\$ 73,101,645	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 73,101,645</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 76,289,553</b>	<b>\$ 73,721,915</b>	<b>\$ 72,998,018</b>
RESERVES			
Continuing Appropriation - Operating	\$ 42,317,248	\$ 42,317,248	\$ 74,207,788
<b>TOTAL RESERVES</b>	<b>\$ 42,317,248</b>	<b>\$ 42,317,248</b>	<b>\$ 74,207,788</b>
<b>BALANCE</b>	<b>\$ 40,562,020</b>	<b>\$ 40,809,580</b>	<b>\$ 39,908,730</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 159,168,821</b>	<b>\$ 156,848,743</b>	<b>\$ 187,114,536</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.



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# **Government Affairs**





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### Description

The Government Affairs Department manages the City's state and federal legislative priorities as proposed by the Mayor and adopted by the City Council. The department directs the City's lobbying teams and collaborates with other local government entities such as SANDAG, the Port, and the County Water Authority. Staff advocates at all levels of government on key City issues such as infrastructure, cross-border collaboration, affordable housing, homelessness, workforce development, water supply, energy, regulatory relief, public safety, economic development, protection of city resources, and grant funding.

The Government Affairs Department also maintains relationships with the Mexican government at all levels to facilitate cross-border communication, help anticipate and resolve prospective intergovernmental issues, develop and support the implementation of policies that foster binational benefits, and provide a vehicle through which business opportunities and international investment can be promoted.

#### ***The vision is:***

Achieve a strong San Diego presence at all levels of government.

#### ***The mission is:***

To effectively manage the City's external legislative and regulatory policy priorities.

### Goals and Objectives

#### ***Goal 1: Implement the City of San Diego's Legislative Platform***

- Take formal positions and actively advocate for measures that advance the cities legislative goals by maximizing the authority granted to the City, preserving and expanding revenue opportunities, and promoting social justice and equity.
- Monitor, review, and advocate on legislative and regulatory proposals at local, state, and Federal levels to enhance the ability for the City to serve its communities.

## Government Affairs

- Develop, advance, and support opportunities to bring additional revenue and resources to the City including working with stakeholders to advance City grant applications, influencing the development of grant guidelines to favor City competitiveness, and creating new funding opportunities through legislation and advocacy.
- Advocate for policies with as focus on equity and ensuring regulations and funding opportunities seek to invest in traditionally marginalized communities and populations.
- Provide updates to the Mayor, City Council, Departments, and other stakeholders to inform the City's advocacy strategy and build coalitions.

**Goal 2: *Engage at all levels of government to maximize advantages for city and minimize negative impacts***

- Communicate regularly with the San Diego Federal and state legislative delegation to inform of and advance City legislative and funding priorities.
- Provide briefings to the San Diego legislative delegation on upcoming City initiatives and priority issues to coordinate strategies to address the City's needs at every level of government.
- Strengthen partnerships and relationships by coordinating and cooperating with international, Federal, state, and regional agencies and stakeholders on legislative and funding priorities.
- Engage with external stakeholders, such as U.S Conference of Mayors and Big City Mayors, to further San Diego priorities on the national and state level.

**Goal 3: *Serve departments and stakeholders to promote, support, and enhance grant applications and competitiveness***

- Provide timely review of Grant Review Team requests and issue memos to allow City Departments to apply for grants.
- Notify Departments and stakeholders of grant opportunities and support efforts to advance grant applications and competitiveness.
- Track, monitor, and report on Citywide grant applications and awards.
- Provide letters of support for City grant applications and to regional stakeholders seeking grants that align with City priorities.

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Number of Bills With Position Taken	25	25	25	26	25
On Time Performance for Legislative Reports	100%	75%	100%	80%	100%
Number of Grant Review Memos Issued	70	79	70	90	75
Value of Grants Applied For	\$200M	\$195.3M	\$200M	\$265.4M	\$200M

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	7.00	7.00	7.00	0.00
Personnel Expenditures	\$ 1,064,904	\$ 1,279,104	\$ 1,249,997	\$ (29,107)
Non-Personnel Expenditures	47,533	73,370	97,845	24,475
<b>Total Department Expenditures</b>	<b>\$ 1,112,436</b>	<b>\$ 1,352,474</b>	<b>\$ 1,347,842</b>	<b>\$ (4,632)</b>
<b>Total Department Revenue</b>	<b>\$ 665</b>	<b>\$ 319,094</b>	<b>\$ 319,094</b>	<b>\$ -</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Government Affairs	\$ 1,112,436	\$ 1,352,474	\$ 1,347,842	\$ (4,632)
<b>Total</b>	<b>\$ 1,112,436</b>	<b>\$ 1,352,474</b>	<b>\$ 1,347,842</b>	<b>\$ (4,632)</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Government Affairs	7.00	7.00	7.00	0.00
<b>Total</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>0.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 21,245	\$ -
<b>Contracts Restoration</b> Additional non-personnel expenditures to support contractual services.	0.00	2,882	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	348	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(29,107)	-
<b>Total</b>	<b>0.00</b>	<b>\$ (4,632)</b>	<b>\$ -</b>

# Government Affairs

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 701,203	\$ 827,276	\$ 827,276	\$ -
Fringe Benefits	363,700	451,828	422,721	(29,107)
<b>PERSONNEL SUBTOTAL</b>	1,064,904	1,279,104	1,249,997	(29,107)
<b>NON-PERSONNEL</b>				
Supplies	\$ 16,662	\$ 10,378	\$ 9,038	(1,340)
Contracts & Services	13,639	44,576	49,146	4,570
Information Technology	6,226	12,616	33,861	21,245
Energy and Utilities	8,392	-	-	-
Other	2,613	5,800	5,800	-
<b>NON-PERSONNEL SUBTOTAL</b>	47,533	73,370	97,845	24,475
<b>Total</b>	<b>\$ 1,112,436</b>	<b>\$ 1,352,474</b>	<b>\$ 1,347,842</b>	<b>\$ (4,632)</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ -	\$ 319,094	\$ 319,094	-
Other Revenue	50	-	-	-
Transfers In	615	-	-	-
<b>Total</b>	<b>\$ 665</b>	<b>\$ 319,094</b>	<b>\$ 319,094</b>	<b>-</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001168	Deputy Director	0.00	1.00	1.00	\$ 56,929 - 209,339	\$ 131,040
20001129	Governmental Relations Director	1.00	1.00	1.00	42,047 - 251,127	158,340
20001234	Program Coordinator	1.00	1.00	1.00	34,070 - 167,127	100,000
20001222	Program Manager Vacation Pay In Lieu	5.00	4.00	4.00	56,929 - 209,339	428,380 9,516
<b>FTE, Salaries, and Wages Subtotal</b>		<b>7.00</b>	<b>7.00</b>	<b>7.00</b>		<b>\$ 827,276</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 5,902	\$ 6,739	\$ 7,332	\$ 593
Flexible Benefits	66,763	85,283	70,832	(14,451)
Long-Term Disability	3,028	3,318	2,862	(456)
Medicare	10,521	11,996	11,858	(138)
Other Post-Employment Benefits	41,712	42,917	39,823	(3,094)
Retiree Medical Trust	1,206	1,507	1,434	(73)
Retirement ADC	173,395	218,440	212,816	(5,624)
Risk Management Administration	6,862	7,427	8,155	728
Supplemental Pension Savings Plan	52,462	69,033	63,537	(5,496)
Unemployment Insurance	1,025	1,208	1,038	(170)
Workers' Compensation	825	3,960	3,034	(926)
<b>Fringe Benefits Subtotal</b>	<b>\$ 363,700</b>	<b>\$ 451,828</b>	<b>\$ 422,721</b>	<b>\$ (29,107)</b>
<b>Total Personnel Expenditures</b>		<b>\$ 1,249,997</b>		

# **Homelessness Strategies and Solutions**



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# Homelessness Strategies and Solutions



## Description

The Homelessness Strategies and Solutions Department (HSSD) works to elevate collaboration, coordination, compassion and equity to advance policy and promote programs to reduce the unsheltered population in the City of San Diego. HSSD plans, develops, and oversees a comprehensive network of citywide programs that provide immediate assistance and long-term solutions to meet the needs of those experiencing homelessness and ensures that the City's homelessness policies are properly reflected in the operations of, and carried out by, various City departments whose work impacts homelessness, among other duties.

### Strategic Outcomes:

- San Diego's unsheltered residents are quickly placed in stable housing options.
- San Diegans experiencing homelessness have access to long-term housing with supportive services.
- Prioritize programs and contract services informed by data on the effectiveness and cost efficiency of interventions.

Through the work carried out in its programming, the Department aims to:

- Enhance homelessness prevention and diversion programs.
- Increase placements to permanent housing destinations.
- Promote wrap-around service options alongside housing placements.
- Increase access to shelters, safe havens, and interim housing.
- Promote and achieve equity in service access for historically underserved communities, including minority groups, transitioned-aged youth, and LGBTQ+ individuals.
- Promote person-centered, compassionate outreach and service engagement.
- Track retention rate in housing intervention and returns to homelessness.
- Increase stock of permanent supportive housing.
- Use data to determine the effectiveness and return-on-investment for funding programs and contracts.



# Homelessness Strategies and Solutions

## ***The vision is:***

To promote community with capacity to ensure individuals experiencing homelessness achieve housing stability and long-term success.

## ***The mission is:***

To prevent and end homelessness through person-centered, compassionate, and equitable services

## Goals and Objectives

### **Goal 1: Broaden access to resources for all individuals experiencing homelessness**

- Increase the amount of programming, supportive services, and housing opportunities

### **Goal 2: Improve existing programs for all individuals experiencing homelessness**

- Explore opportunities to improve, innovate, and create new services within existing programs

### **Goal 3: Address the needs of our specific homeless populations**

- Increase opportunities for specific homeless populations, such as unsheltered individuals, youth, and Veterans, to access short-term shelter and long-term housing, and other services designed to provide stability

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Households Newly Housed <sup>1</sup>	N/A	2,179	N/A	2,074	2,100
Number of service referrals from street outreach engagements <sup>2</sup>	N/A	N/A	N/A	4,730	TBD
Unsheltered households entering shelter <sup>3</sup>	N/A	2,450	N/A	2,548	2,808
Number of individuals experiencing unsheltered homelessness <sup>4</sup>	N/A	N/A	N/A	2,494	2,282
Number of veterans experiencing unsheltered homelessness <sup>5</sup>	N/A	N/A	N/A	265	243
Number of youth experiencing unsheltered homelessness <sup>5</sup>	N/A	N/A	N/A	174	159
Number of families experiencing unsheltered homelessness <sup>5</sup>	N/A	N/A	N/A	55	51
Number of older adults experiencing unsheltered homelessness <sup>6</sup>	N/A	N/A	N/A	N/A	TBD
Percentage of procurements informed by consumers <sup>6</sup>	N/A	N/A	N/A	N/A	TBD
Percentage of workforce trainees obtaining professional opportunities <sup>6</sup>	N/A	N/A	N/A	N/A	TBD

1. Households newly housed in transitional housing, rapid rehousing, or permanent supportive housing

# Homelessness Strategies and Solutions

## Key Performance Indicators

2. New metric. Baseline stats will be collected for reporting in Adopted Budget and to establish a FY2023 Target.
3. Unsheltered subpopulation of new households enrolled
4. Data shown for FY 2021 represents calendar year 2020; Annual Point In Time Count of individuals experiencing homelessness in city of San Diego was cancelled in 2021 due to COVID.
5. Source: RTFH "We All Count" annual census of homelessness
6. New metric. Baseline stats will be collected for reporting in FY2024 proposed budget process.

# Homelessness Strategies and Solutions

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	9.00	12.00	15.00	3.00
Personnel Expenditures	\$ 1,079,641	\$ 1,755,338	\$ 2,255,554	\$ 500,216
Non-Personnel Expenditures	56,799,445	16,316,486	22,902,053	6,585,567
<b>Total Department Expenditures</b>	<b>\$ 57,879,086</b>	<b>\$ 18,071,824</b>	<b>\$ 25,157,607</b>	<b>\$ 7,085,783</b>
<b>Total Department Revenue</b>	<b>\$ 51,932,483</b>	<b>\$ 500,000</b>	<b>\$ 393,605</b>	<b>\$ (106,395)</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Homelessness Strategies & Solutions	\$ 42,779,086	\$ 18,071,824	\$ 25,157,607	\$ 7,085,783
<b>Total</b>	<b>\$ 42,779,086</b>	<b>\$ 18,071,824</b>	<b>\$ 25,157,607</b>	<b>\$ 7,085,783</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Homelessness Strategies & Solutions	9.00	12.00	15.00	3.00
<b>Total</b>	<b>9.00</b>	<b>12.00</b>	<b>15.00</b>	<b>3.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Homeless Shelters and Services</b>	3.00	\$ 6,530,661	\$ -
Addition of 2.00 Program Coordinators, 1.00 Senior Management Analyst, and non-personnel expenditures to support Homeless Shelters and Services.			
<b>Shelter Capacity Expansion</b>	0.00	5,366,000	-
Addition of non-personnel expenditures to lease and improve additional sites in order to expand shelter bed capacity as outlined in the City's Community Action Plan on Homelessness.			
<b>Coordinated Outreach</b>	0.00	1,500,000	-
Addition of non-personnel expenditures to support coordinated outreach that puts a focus on compassionate engagement with the City's unsheltered population.			
<b>LGBT Youth Services and Shelters</b>	0.00	1,500,000	-
Addition of one-time transfer to support LGBT Youth shelter beds.			
<b>Downtown and Urban Core Homeless Outreach</b>	0.00	1,000,000	-
Addition of non-personnel expenditures to support downtown and urban core homeless outreach.			
<b>Multidisciplinary Outreach Team Pilot</b>	0.00	500,000	-
Addition of one-time non-personnel expenditures to support the Multidisciplinary Outreach Team Pilot.			

# Homelessness Strategies and Solutions

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Program for Engaged Educational Resources (PEER) Support</b> Addition of non-personnel expenditures to support training and recruitment of staff for community-based service providers.	0.00	250,000	-
<b>Safe Camping Pilot Program</b> Addition of one-time non-personnel expenditures to support the Safe Camping Pilot Program for vulnerable seniors, with case management, supportive services and behavioral support.	0.00	200,000	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	161,569	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	57,485	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	20,068	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(10,000,000)	(339,071)
<b>Revised Revenue</b> One-time adjustment to reflect revised revenue projections related to State Homeless Housing, Assistance and Prevention grant funding.	0.00	-	232,676
<b>Total</b>	<b>3.00</b>	<b>\$ 7,085,783</b>	<b>\$ (106,395)</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 644,548	\$ 1,159,858	\$ 1,592,885	\$ 433,027
Fringe Benefits	435,093	595,480	662,669	67,189
<b>PERSONNEL SUBTOTAL</b>	<b>1,079,641</b>	<b>1,755,338</b>	<b>2,255,554</b>	<b>500,216</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,375,352	\$ 1,400	\$ 601,400	\$ 600,000
Contracts & Services	30,407,733	16,251,947	22,182,249	5,930,302
Information Technology	25,004	51,980	72,048	20,068
Energy and Utilities	187,755	8,659	43,856	35,197
Other	3,600	2,500	2,500	-
Transfers Out	9,700,000	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>41,699,445</b>	<b>16,316,486</b>	<b>22,902,053</b>	<b>6,585,567</b>
<b>Total</b>	<b>\$ 42,779,086</b>	<b>\$ 18,071,824</b>	<b>\$ 25,157,607</b>	<b>\$ 7,085,783</b>

# Homelessness Strategies and Solutions

## Revenues by Category

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
Charges for Services	\$	179,739	\$	500,000	\$	393,605	\$	(106,395)
Other Revenue		1,168		-		-		-
Transfers In		36,651,576		-		-		-
<b>Total</b>	<b>\$</b>	<b>36,832,483</b>	<b>\$</b>	<b>500,000</b>	<b>\$</b>	<b>393,605</b>	<b>\$</b>	<b>(106,395)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000049	Assistant Management Analyst	1.00	0.00	0.00	\$ 71,693 - 271,584	\$ -
20000119	Associate Management Analyst	2.00	2.00	2.00	66,197 - 79,990	142,630
20001101	Department Director	0.00	1.00	1.00	71,693 - 271,584	189,000
20001168	Deputy Director	0.00	1.00	1.00	56,929 - 209,339	128,014
20001234	Program Coordinator	2.00	2.00	4.00	34,070 - 167,127	386,052
20001222	Program Manager	2.00	4.00	4.00	56,929 - 209,339	524,660
20000015	Senior Management Analyst	1.00	1.00	2.00	72,664 - 87,865	160,529
20000756	Word Processing Operator Bilingual - Regular	1.00	1.00	1.00	38,188 - 45,963	45,044
	Vacation Pay In Lieu					1,456
						15,500
<b>FTE, Salaries, and Wages Subtotal</b>		<b>9.00</b>	<b>12.00</b>	<b>15.00</b>		<b>\$ 1,592,885</b>

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
<b>Fringe Benefits</b>								
Employee Offset Savings	\$	6,073	\$	6,152	\$	4,364	\$	(1,788)
Flexible Benefits		83,260		116,543		137,271		20,728
Long-Term Disability		2,881		4,582		5,514		932
Medicare		9,691		16,593		22,872		6,279
Other Post-Employment Benefits		43,077		67,442		85,335		17,893
Retiree Medical Trust		976		2,181		3,397		1,216
Retirement 401 Plan		-		-		8,243		8,243
Retirement ADC		227,237		264,984		304,743		39,759
Risk Management Administration		7,107		11,672		17,475		5,803
Supplemental Pension Savings Plan		49,707		95,409		60,984		(34,425)
Unemployment Insurance		976		1,667		2,002		335
Workers' Compensation		4,107		8,255		10,469		2,214
<b>Fringe Benefits Subtotal</b>	<b>\$</b>	<b>435,093</b>	<b>\$</b>	<b>595,480</b>	<b>\$</b>	<b>662,669</b>	<b>\$</b>	<b>67,189</b>
<b>Total Personnel Expenditures</b>					<b>\$</b>	<b>2,255,554</b>		

# Homelessness Strategies and Solutions

## COVID-19 Rent Relief

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Homelessness Strategies & Solutions	\$ 15,100,000	\$ -	\$ -	-
<b>Total</b>	<b>\$ 15,100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 15,100,000	\$ -	\$ -	-
<b>NON-PERSONNEL SUBTOTAL</b>	15,100,000	-	-	-
<b>Total</b>	<b>\$ 15,100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

### Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Transfers In	\$ 15,100,000	\$ -	\$ -	-
<b>Total</b>	<b>\$ 15,100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

# Homelessness Strategies and Solutions

## Revenue and Expense Statement (Non-General Fund)

COVID-19 Rent Relief	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	-
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
REVENUE			
Transfers In	\$ 15,100,000	\$ -	-
<b>TOTAL REVENUE</b>	<b>\$ 15,100,000</b>	<b>\$ -</b>	<b>-</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 15,100,000</b>	<b>\$ -</b>	<b>-</b>
OPERATING EXPENSE			
Contracts & Services	\$ 15,100,000	\$ -	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 15,100,000</b>	<b>\$ -</b>	<b>-</b>
<b>TOTAL EXPENSE</b>	<b>\$ 15,100,000</b>	<b>\$ -</b>	<b>-</b>
<b>BALANCE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 15,100,000</b>	<b>\$ -</b>	<b>-</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

\*\*\*The COVID-19 Rent Relief Fund is now completed. There are no projections or activity in FY2022 or FY2023 related to CARES Act and Community Development Block Grant CARES (CDBG-CV) Act funding for rent relief.

# **Human Resources**





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### Description

The Human Resources Department is comprised of various programs that include: Employee Relations and Labor Relations; People and Organization Development; Integrated Disability Management; Employee Assistance (EAP); Citywide Volunteer, Internship and Work Readiness; and COVID-19 Response and Recovery. Each program serves to ensure the goals of the Department are met.

***The vision is:***

Create an environment where people succeed.

***The mission is:***

Make a meaningful difference.

### Goals and Objectives

***Goal 1: Create a work environment where employees feel valued and respected***

- Promote robust and meaningful rewards and recognition programs
- Create programs that foster diversity and promote inclusion

***Goal 2: Embrace positive change and adapt to new trends and practices in human resource development***

- Implement data driven approaches to human resource management
- Streamline traditional human resource functions to meet changing needs and technology

***Goal 3: Serve as a strategic business partner***

- Provide high quality support for departments to ensure compliance with federal, state, and local employment laws
- Collaborate with departments to understand business operations and provide proactive strategic guidance

***Goal 4: Sustain a strong, dynamic, and diverse workforce***

- Provide learning and development opportunities for employees, interns, and volunteers
- Develop employees for future leadership and career opportunities

# Human Resources

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Maintain 13% or higher conversion rate of new employees from the City's internship, work readiness or volunteer programs	100%	79%	100%	100%	100%
Percentage of City staff in compliance with mandatory and required trainings within established timeframes	100%	100%	100%	98%	100%
Percentage of Labor-Management Committee meetings scheduled and attended per fiscal year	100%	100%	100%	100%	100%

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	31.00	34.00	44.00	10.00
Personnel Expenditures	\$ 4,974,110	\$ 5,757,239	\$ 7,237,042	\$ 1,479,803
Non-Personnel Expenditures	628,153	1,243,409	1,727,507	484,098
<b>Total Department Expenditures</b>	<b>\$ 5,602,263</b>	<b>\$ 7,000,648</b>	<b>\$ 8,964,549</b>	<b>\$ 1,963,901</b>
<b>Total Department Revenue</b>	<b>\$ 291,094</b>	<b>\$ 675,280</b>	<b>\$ 1,098,825</b>	<b>\$ 423,545</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Human Resources	\$ 5,602,263	\$ 7,000,648	\$ 8,964,549	\$ 1,963,901
<b>Total</b>	<b>\$ 5,602,263</b>	<b>\$ 7,000,648</b>	<b>\$ 8,964,549</b>	<b>\$ 1,963,901</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Human Resources	31.00	34.00	44.00	10.00
<b>Total</b>	<b>31.00</b>	<b>34.00</b>	<b>44.00</b>	<b>10.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Citywide HR Support</b> Addition of 4.00 Program Coordinators to provide an increased level of HR support to all City Departments.	4.00	\$ 527,324	\$ -
<b>California for All Grant</b> Addition of 1.00 Program Manager, 1.00 Payroll Specialist 1, 2.00 Assistant Trainer and associated revenue to support the addition of the California for All Grant.	4.00	425,008	423,545
<b>Consultant Services</b> Addition of non-personnel expenditures for consultant services.	0.00	250,000	-
<b>Total Compensation Survey</b> Addition of non-personnel expenditures to support the Total Compensation Survey for represented and unrepresented positions.	0.00	200,000	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	174,724	-

# Human Resources

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Labor and Employment Support</b> Addition of 1.00 Program Manager to support all departments by providing guidance and policy advice on labor and employment issues.	1.00	157,558	-
<b>Employee Rewards and Recognition Support</b> Addition of 1.00 Program Coordinator to support the citywide Employee Rewards and Recognition Program.	1.00	131,831	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	40,832	-
<b>Employee Development Support</b> Addition of 1.00 Program Coordinator and the reduction of 1.00 Organizational Effectiveness Specialist 3 to support citywide employee learning, development, and performance management programs.	0.00	36,132	-
<b>Administrative Support</b> Addition of 1.00 Administrative Aide 2 and the reduction of 1.00 Word Processing Operator to assist department leadership in the execution of administrative duties.	0.00	27,226	-
<b>Labor Negotiation Support</b> Addition of non-personnel expenditures to support contract negotiations between the City of San Diego and its six recognized employee organizations.	0.00	15,000	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(21,734)	-
<b>Total</b>	<b>10.00</b>	<b>\$ 1,963,901</b>	<b>\$ 423,545</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 3,077,418	\$ 3,524,872	\$ 4,914,069	\$ 1,389,197
Fringe Benefits	1,896,692	2,232,367	2,322,973	90,606
<b>PERSONNEL SUBTOTAL</b>	<b>4,974,110</b>	<b>5,757,239</b>	<b>7,237,042</b>	<b>1,479,803</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 19,951	\$ 36,422	\$ 27,857	\$ (8,565)
Contracts & Services	458,822	990,737	1,439,247	448,510
Information Technology	127,025	185,075	236,907	51,832
Energy and Utilities	18,756	22,584	19,896	(2,688)
Other	3,600	8,591	3,600	(4,991)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>628,153</b>	<b>1,243,409</b>	<b>1,727,507</b>	<b>484,098</b>
<b>Total</b>	<b>\$ 5,602,263</b>	<b>\$ 7,000,648</b>	<b>\$ 8,964,549</b>	<b>\$ 1,963,901</b>

# Human Resources

## Revenues by Category

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
Charges for Services	\$	281,157	\$	675,280	\$	1,098,825	\$	423,545
Other Revenue		145		-		-		-
Transfers In		9,793		-		-		-
<b>Total</b>	<b>\$</b>	<b>291,094</b>	<b>\$</b>	<b>675,280</b>	<b>\$</b>	<b>1,098,825</b>	<b>\$</b>	<b>423,545</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
20000024	Administrative Aide 2	1.00	1.00	2.00	\$ 52,142 -	62,833 \$		124,724
20001140	Assistant Department Director	1.00	1.00	1.00	71,693 -	271,584		163,560
21000175	Assistant Trainer	0.00	0.00	2.00	51,832 -	63,008		126,016
20000311	Associate Department Human Resources Analyst	4.00	4.00	4.00	66,197 -	79,990		306,167
20001101	Department Director	1.00	1.00	1.00	71,693 -	271,584		190,655
20001168	Deputy Director	1.00	1.00	1.00	56,929 -	209,339		163,560
20000627	Organization Effectiveness Specialist 3	1.00	1.00	0.00	69,163 -	83,631		-
20000172	Payroll Specialist 1	0.00	0.00	1.00	44,646 -	53,732		53,732
20001234	Program Coordinator	6.00	8.00	14.00	34,070 -	167,127		1,531,186
20001222	Program Manager	12.00	13.00	15.00	56,929 -	209,339		1,979,801
20000313	Supervising Department Human Resources Analyst	3.00	3.00	3.00	81,732 -	99,033		279,798
20000756	Word Processing Operator	1.00	1.00	0.00	38,188 -	45,963		-
	Budgeted Personnel Expenditure Savings							(81,732)
	Vacation Pay In Lieu							76,602
FTE, Salaries, and Wages Subtotal		31.00	34.00	44.00				\$ 4,914,069

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
<b>Fringe Benefits</b>								
Employee Offset Savings	\$	28,133	\$	32,847	\$	26,154	\$	(6,693)
Flexible Benefits		417,554		452,526		521,821		69,295
Insurance		1,042		-		-		-
Long-Term Disability		13,832		13,937		16,933		2,996
Medicare		45,273		49,781		70,146		20,365
Other Post-Employment Benefits		186,133		202,324		244,627		42,303
Retiree Medical Trust		4,264		5,207		8,370		3,163
Retirement 401 Plan		15		-		14,166		14,166
Retirement ADC		916,391		1,137,441		1,059,709		(77,732)
Retirement DROP		7,951		6,853		15,162		8,309
Risk Management Administration		30,663		35,014		50,095		15,081
Supplemental Pension Savings Plan		230,011		270,967		262,414		(8,553)
Unemployment Insurance		4,673		5,071		6,149		1,078
Workers' Compensation		10,758		20,399		27,227		6,828
<b>Fringe Benefits Subtotal</b>	<b>\$</b>	<b>1,896,692</b>	<b>\$</b>	<b>2,232,367</b>	<b>\$</b>	<b>2,322,973</b>	<b>\$</b>	<b>90,606</b>
<b>Total Personnel Expenditures</b>					<b>\$</b>	<b>7,237,042</b>		



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# **Infrastructure Fund**





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### Description

The Infrastructure Fund was established per Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs. The Infrastructure Fund is used exclusively for “the acquisition of real property, construction, reconstruction, rehabilitation, repair, and maintenance of infrastructure,” including associated financing and personnel costs. Infrastructure benefiting from this fund is typically managed and maintained by asset-managing General Fund departments.

# Infrastructure Fund

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	2,386,221	-	-	-
<b>Total Department Expenditures</b>	<b>\$ 2,386,221</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Total Department Revenue</b>	<b>\$ 6,756,707</b>	<b>\$ 10,000,000</b>	<b>\$ 28,444,223</b>	<b>\$ 18,444,223</b>

# Infrastructure Fund

## Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Infrastructure Fund	\$ 2,386,221	\$ -	\$ -	-
<b>Total</b>	<b>\$ 2,386,221</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Prop H Infrastructure Contribution</b>	0.00	\$ -	\$ 28,444,223
Adjustment to reflect anticipated revenues related to the Prop H Infrastructure Fund contribution.			
<b>One-Time Additions and Annualizations</b>	0.00	-	(10,000,000)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Total</b>	<b>0.00</b>	<b>\$ -</b>	<b>\$ 18,444,223</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 415,519	\$ -	\$ -	-
Contracts & Services	1,933,451	-	-	-
Energy and Utilities	20,667	-	-	-
Capital Expenditures	16,585	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>2,386,221</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>\$ 2,386,221</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Other Revenue	\$ 1,092,810	\$ -	\$ -	-
Transfers In	5,663,897	10,000,000	28,444,223	18,444,223
<b>Total</b>	<b>\$ 6,756,707</b>	<b>\$ 10,000,000</b>	<b>\$ 28,444,223</b>	<b>\$ 18,444,223</b>

# Infrastructure Fund

## Revenue and Expense Statement (Non-General Fund)

Infrastructure Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 708,443	\$ 728,361	\$ 512,547
Continuing Appropriation - CIP	14,185,422	13,491,419	19,846,074
Continuing Appropriation - Operating	12,795,060	10,408,839	4,452,881
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 27,688,925</b>	<b>\$ 24,628,619</b>	<b>\$ 24,811,501</b>
REVENUE			
Other Revenue	\$ 1,092,810	\$ -	\$ -
Transfers In	5,663,897	10,000,000	28,444,223
<b>TOTAL REVENUE</b>	<b>\$ 6,756,707</b>	<b>\$ 10,000,000</b>	<b>\$ 28,444,223</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 34,445,632</b>	<b>\$ 34,628,619</b>	<b>\$ 53,255,724</b>
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 7,430,793	\$ 10,000,000	\$ 28,444,223
<b>TOTAL CIP EXPENSE</b>	<b>\$ 7,430,793</b>	<b>\$ 10,000,000</b>	<b>\$ 28,444,223</b>
OPERATING EXPENSE			
Supplies	\$ 415,519	\$ -	\$ -
Contracts	1,933,451	-	-
Energy and Utilities	20,667	-	-
Capital Expenditures	16,585	-	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 2,386,221</b>	<b>\$ -</b>	<b>\$ -</b>
EXPENDITURE OF PRIOR YEAR FUNDS			
Operating Expenditures	\$ 2,386,221	\$ -	\$ 4,452,881
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 2,386,221</b>	<b>\$ -</b>	<b>\$ 4,452,881</b>
<b>TOTAL EXPENSE</b>	<b>\$ 9,817,014</b>	<b>\$ 10,000,000</b>	<b>\$ 32,897,104</b>
RESERVES			
Continuing Appropriation - CIP	\$ 13,491,419	\$ 13,491,419	\$ 19,846,074
Continuing Appropriation - Operating	10,408,839	10,408,839	-
<b>TOTAL RESERVES</b>	<b>\$ 23,900,258</b>	<b>\$ 23,900,258</b>	<b>\$ 19,846,073</b>
<b>BALANCE</b>	<b>\$ 728,361</b>	<b>\$ 728,361</b>	<b>\$ 512,547</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 34,445,632</b>	<b>\$ 34,628,619</b>	<b>\$ 53,255,724</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.



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**Library**



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## Description

The San Diego Public Library (SDPL) system serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of nearly 3.0 million items, including e-books and audiovisual materials, 3,421 periodical subscriptions, 1.6 million government publications, and over 189,000 books in 25 languages other than English. The library catalog and many of its resources can be accessed electronically in all library facilities and via the Internet. The Library serves a population of approximately 1.4 million residents of the City of San Diego, which encompasses an area of 342 square miles. The Library system consists of the Central Library, 35 branch libraries, and the adult literacy program (READ/San Diego).

### ***The vision is:***

The place for opportunity, discovery, and inspiration

### ***The mission is:***

To inspire lifelong learning through connections to knowledge and each other

## Goals and Objectives

### ***Goal 1: Foster a safe and engaging environment***

- Provide a high quality workforce
- Maintain and improve facilities
- Sustain a relevant and attractive collection

### ***Goal 2: Broaden access to library resources***

- Provide opportunities for the public to explore technology
- Develop an equitable approach to library services



# Library

## **Goal 3: *Be a model for innovative programs and services***

- Assess community needs
- Explore alternate service models
- Create an atmosphere for participation

## **Goal 4: *Establish a strong library presence within San Diego***

- Increase public outreach
- Cultivate strategic partnerships
- Strengthen social media presence

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Annual attendance at adult programs	75,000	27,141	75,000	111,426	125,000
Annual attendance at children's programs	150,000	76,865	200,000	178,496	200,000
Annual circulation per capita	5.0	2.5	4.0	3.9	4.0
Number of patrons using Internet resources provided by the Library	550,000	503,698	N/A	N/A	N/A
Percentage increase in number of library visitors	0%	-92%	40%	718%	100%
Percentage increase in participation in literacy and educational programs	5%	-57%	N/A	N/A	N/A
Percentage increase in participation in technology programs	5%	-33%	N/A	N/A	N/A
Percentage of overall satisfaction on program evaluations	90%	81%	90%	N/A	90%
Percentage of patron satisfaction	90%	N/A	90%	85%	90%
Percentage increase in social media engagement	10%	51%	N/A	N/A	N/A
Number of Internet sessions/uses provided by the Library	N/A	N/A	300,000	572,246	500,000
Percentage of positive program impact	N/A	N/A	80%	89%	80%

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	444.22	404.20	469.10	64.90
Personnel Expenditures	\$ 38,566,003	\$ 42,467,424	\$ 48,331,894	\$ 5,864,470
Non-Personnel Expenditures	16,111,170	18,273,902	18,491,447	217,545
<b>Total Department Expenditures</b>	<b>\$ 54,677,173</b>	<b>\$ 60,741,326</b>	<b>\$ 66,823,341</b>	<b>\$ 6,082,015</b>
<b>Total Department Revenue</b>	<b>\$ 1,772,451</b>	<b>\$ 1,559,780</b>	<b>\$ 1,459,597</b>	<b>\$ (100,183)</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Branch Libraries	\$ 31,016,922	\$ 32,906,654	\$ 36,348,760	\$ 3,442,106
Central Library	19,361,916	21,784,129	23,716,123	1,931,994
Library Administration	4,298,334	6,050,543	6,758,458	707,915
<b>Total</b>	<b>\$ 54,677,173</b>	<b>\$ 60,741,326</b>	<b>\$ 66,823,341</b>	<b>\$ 6,082,015</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Branch Libraries	288.65	265.35	309.00	43.65
Central Library	140.07	115.63	135.00	19.37
Library Administration	15.50	23.22	25.10	1.88
<b>Total</b>	<b>444.22</b>	<b>404.20</b>	<b>469.10</b>	<b>64.90</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	67.25	\$ 5,685,437	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Conversion of Hourly Employees to Standard Hour Employees</b>	6.80	672,000	-
Addition of 6.80 net FTE positions to convert hourly positions into standard hour positions to address retention and recruitment efforts.			
<b>Window Washing Services</b>	0.00	578,000	-
Addition of non-personnel expenditures for Central Library window washing and associated equipment certification.			
<b>Public PC Replacement</b>	0.00	357,000	-
Addition of non-personnel expenditures to replace outdated computer hardware and software.			

# Library

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Security Services</b> Addition of security services at Central and branch libraries to address the need for public safety.	0.00	350,000	-
<b>Materials Budget Addition</b> Addition of non-personnel expenditures to replace materials and fully shelve branches.	0.00	206,316	-
<b>Library Donation Match</b> Addition to the City's General Fund library donation match limit.	0.00	200,000	-
<b>Reclassification of Positions</b> Reduction of 1.00 Account Clerk and addition of 1.00 Administrative Aide 1 to support Library Programming administration and budget monitoring.	0.00	14,881	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(152,216)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(164,442)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(409,020)	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	(9.15)	(426,664)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(829,277)	-
<b>Revised User Fee Revenue from New/Revised User Fees</b> Adjustment to reflect anticipated User Fee revenue decrease from the implementation of new and/or revised user fees.	0.00	-	(100,183)
<b>Total</b>	<b>64.90</b>	<b>\$ 6,082,015</b>	<b>\$ (100,183)</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 20,454,729	\$ 22,395,051	\$ 26,516,857	\$ 4,121,806
Fringe Benefits	18,111,274	20,072,373	21,815,037	1,742,664
<b>PERSONNEL SUBTOTAL</b>	<b>38,566,003</b>	<b>42,467,424</b>	<b>48,331,894</b>	<b>5,864,470</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 2,215,087	\$ 3,147,736	\$ 3,505,842	\$ 358,106

# Library

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Contracts & Services	6,561,506	7,160,452	7,249,610	89,158
Information Technology	3,526,972	3,451,143	3,655,927	204,784
Energy and Utilities	2,764,269	2,909,421	2,824,918	(84,503)
Other	36,327	55,150	55,150	-
Transfers Out	1,000,000	1,550,000	1,200,000	(350,000)
Capital Expenditures	7,008	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>16,111,170</b>	<b>18,273,902</b>	<b>18,491,447</b>	<b>217,545</b>
<b>Total</b>	<b>\$ 54,677,173</b>	<b>\$ 60,741,326</b>	<b>\$ 66,823,341</b>	<b>\$ 6,082,015</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 644,776	\$ 676,144	\$ 575,961	\$ (100,183)
Fines Forfeitures and Penalties	-	3,500	3,500	-
Other Revenue	45,720	19,136	19,136	-
Rev from Money and Prop	297,992	636,000	636,000	-
Rev from Other Agencies	290,314	225,000	225,000	-
Transfers In	493,649	-	-	-
<b>Total</b>	<b>\$ 1,772,451</b>	<b>\$ 1,559,780</b>	<b>\$ 1,459,597</b>	<b>\$ (100,183)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	3.00	3.00	1.00	\$ 36,705 - 44,178	\$ 38,963
20000012	Administrative Aide 1	1.00	1.00	2.00	45,269 - 54,528	104,164
20000024	Administrative Aide 2	7.00	7.00	7.00	52,142 - 62,833	384,625
20000048	Assistant Management Analyst	3.00	3.00	12.00	54,456 - 66,197	680,324
90000048	Assistant Management Analyst	8.30	12.73	6.10	54,456 - 66,197	366,393
20000119	Associate Management Analyst	1.00	1.00	2.00	66,197 - 79,990	140,624
20000132	Associate Management Analyst	1.00	1.00	1.00	66,197 - 79,990	66,197
20001108	City Librarian	1.00	1.00	1.00	71,693 - 271,584	200,372
20000574	Clerical Assistant 1	0.00	0.50	0.00	34,418 - 36,630	-
20001174	Deputy Library Director	2.00	3.00	3.00	56,929 - 209,339	461,501
20000924	Executive Assistant	1.00	1.00	1.00	52,792 - 63,852	63,852
20000290	Information Systems Analyst 2	1.00	1.00	1.00	66,845 - 80,773	80,773
20000998	Information Systems Analyst 4	1.00	1.00	1.00	82,532 - 100,002	100,002
20000377	Information Systems Technician	3.00	3.00	3.00	52,652 - 63,447	179,546
20000594	Librarian 2	52.50	58.63	65.50	63,962 - 76,999	4,654,852
90000594	Librarian 2	9.25	0.00	0.00	63,962 - 76,999	-
20000910	Librarian 3	29.00	29.00	29.00	70,866 - 85,994	2,456,031
20000596	Librarian 4	24.00	24.00	24.00	77,862 - 94,534	2,254,448
20000600	Library Assistant 1	34.00	37.46	76.50	33,584 - 33,584	2,568,000
20000602	Library Assistant 2	113.50	119.50	133.00	38,350 - 46,407	5,897,878

# Library

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
90000602	Library Assistant 2	61.77	4.72	0.00	38,350 - 46,407	-
20000597	Library Assistant 3	54.00	63.38	71.50	48,805 - 58,841	3,907,084
90000597	Library Assistant 3	6.90	0.00	0.00	48,805 - 58,841	-
20000772	Library Technician	8.00	8.00	8.00	39,363 - 47,562	367,432
20000770	Literacy Program Administrator	1.00	1.00	1.00	84,790 - 102,711	102,711
20000680	Payroll Specialist 2	2.00	2.29	2.50	46,697 - 56,380	136,109
20001222	Program Manager	2.00	3.00	3.00	56,929 - 209,339	404,049
20000760	Project Assistant	0.00	1.00	1.00	71,871 - 86,589	71,871
20000927	Senior Clerk/Typist	2.00	2.00	2.00	43,718 - 52,745	105,490
20000773	Senior Library Technician	1.00	1.00	1.00	45,200 - 54,694	54,694
20000015	Senior Management Analyst	2.00	2.00	2.00	72,664 - 87,865	171,337
20000992	Supervising Librarian	7.00	7.00	7.00	90,105 - 108,775	757,618
20000970	Supervising Management Analyst	1.00	1.00	1.00	79,751 - 96,633	96,633
	Adjust Budget To Approved Levels					(19,028)
	Bilingual - Regular					82,264
	Budgeted Personnel					(1,082,950)
	Expenditure Savings					
	Master Library Degree					452,723
	Sick Leave - Hourly					53,715
	Termination Pay Annual Leave					34,661
	Vacation Pay In Lieu					121,899
<b>FTE, Salaries, and Wages Subtotal</b>		<b>444.22</b>	<b>404.20</b>	<b>469.10</b>		<b>\$ 26,516,857</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 94,572	\$ 89,165	\$ 101,995	\$ 12,830
Flexible Benefits	5,097,613	5,546,893	6,405,502	858,609
Long-Term Disability	89,630	86,921	90,279	3,358
Medicare	324,041	316,787	377,272	60,485
Other Post-Employment Benefits	2,597,891	2,932,194	3,251,266	319,072
Retiree Medical Trust	21,064	28,955	39,113	10,158
Retirement 401 Plan	17,728	17,770	76,419	58,649
Retirement ADC	7,932,159	8,732,166	9,003,240	271,074
Retirement DROP	30,814	31,226	37,353	6,127
Risk Management Administration	428,496	507,441	665,795	158,354
Supplemental Pension Savings Plan	1,251,740	1,476,090	1,316,764	(159,326)
Unemployment Insurance	30,283	31,645	32,779	1,134
Workers' Compensation	195,242	275,120	417,260	142,140
<b>Fringe Benefits Subtotal</b>	<b>\$ 18,111,274</b>	<b>\$ 20,072,373</b>	<b>\$ 21,815,037</b>	<b>\$ 1,742,664</b>
<b>Total Personnel Expenditures</b>			<b>\$ 48,331,894</b>	

# **Long Range Property Management Fund**



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# Long Range Property Management Fund



## Description

The Long Range Property Management Fund was established to address the disposition and use of non-housing real properties owned by the former Redevelopment Agency (Successor Agency) of the City of San Diego. Although in existence since 2011, the Successor Agency is restructuring its budgetary procedures, related to the property management component of Successor Agency properties transferred to the City under the Long-Range Property Management Plan (LRPMP), to comply with the new requirements the City has established for the monitoring and oversight of the Fund. This Fund is in compliance with the State Assembly Bill 1484.



# Long Range Property Management Fund

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	561,222	1,222,873	36,518,934	35,296,061
<b>Total Department Expenditures</b>	<b>\$ 561,222</b>	<b>\$ 1,222,873</b>	<b>\$ 36,518,934</b>	<b>\$ 35,296,061</b>
<b>Total Department Revenue</b>	<b>\$ 853,778</b>	<b>\$ 818,639</b>	<b>\$ 35,806,506</b>	<b>\$ 34,987,867</b>

# Long Range Property Management Fund

## Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Long Range Property Management Fund	\$ 561,222	\$ 1,222,873	\$ 36,518,934	\$ 35,296,061
<b>Total</b>	<b>\$ 561,222</b>	<b>\$ 1,222,873</b>	<b>\$ 36,518,934</b>	<b>\$ 35,296,061</b>

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Sale of Tailgate Park</b> Addition of one-time non-personnel expenditures and associated revenue related to the deposit and appropriation of proceeds from the sale of Tailgate Park.	0.00	\$ 35,100,000	\$ 35,100,000
<b>Property Management Support</b> Addition of non-personnel expenditures associated with the management of the Successor Agency properties transferred to the City under the Long-Range Property Management Plan (LRPMP).	0.00	197,073	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,012)	-
<b>Revised Revenue</b> Adjustment to reflect revised revenue projections.	0.00	-	(112,133)
<b>Total</b>	<b>0.00</b>	<b>\$ 35,296,061</b>	<b>\$ 34,987,867</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 560,527	\$ 1,221,142	\$ 1,417,696	196,554
Energy and Utilities	695	1,731	1,238	(493)
Transfers Out	-	-	35,100,000	35,100,000

# Long Range Property Management Fund

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL SUBTOTAL</b>	561,222	1,222,873	36,518,934	35,296,061
<b>Total</b>	<b>\$ 561,222</b>	<b>\$ 1,222,873</b>	<b>\$ 36,518,934</b>	<b>\$ 35,296,061</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Other Revenue	\$ 7,000	\$ -	\$ 35,100,000	\$ 35,100,000
Rev from Money and Prop	846,778	818,639	706,506	(112,133)
<b>Total</b>	<b>\$ 853,778</b>	<b>\$ 818,639</b>	<b>\$ 35,806,506</b>	<b>\$ 34,987,867</b>

# Long Range Property Management Fund

## Revenue and Expense Statement (Non-General Fund)

Long Range Property Management Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,824,559	\$ 4,117,116	\$ 5,225,196
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 3,824,559</b>	<b>\$ 4,117,116</b>	<b>\$ 5,225,196</b>
REVENUE			
Other Revenue	\$ 7,000	\$ -	\$ 35,100,000
Revenue from Use of Money and Property	846,778	818,639	706,506
<b>TOTAL REVENUE</b>	<b>\$ 853,778</b>	<b>\$ 818,639</b>	<b>\$ 35,806,506</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 4,678,337</b>	<b>\$ 4,935,755</b>	<b>\$ 41,031,702</b>
OPERATING EXPENSE			
Contracts & Services	\$ 560,527	\$ 1,221,142	\$ 1,417,696
Energy and Utilities	695	1,731	1,238
Transfers Out	-	-	35,100,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 561,222</b>	<b>\$ 1,222,873</b>	<b>\$ 36,518,934</b>
<b>TOTAL EXPENSE</b>	<b>\$ 561,222</b>	<b>\$ 1,222,873</b>	<b>\$ 36,518,934</b>
<b>BALANCE</b>	<b>\$ 4,117,116</b>	<b>\$ 3,712,882</b>	<b>\$ 4,512,768</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 4,678,337</b>	<b>\$ 4,935,755</b>	<b>\$ 41,031,702</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

# **Low and Moderate Income Housing Asset Fund**



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# Low and Moderate Income Housing Asset Fund



## Description

The Low and Moderate Income Housing Asset Fund was established to conduct the dissolution of operations related to housing assets and activities of the former Redevelopment Agency (Successor Agency) of the City of San Diego. Although in existence since 2011, the Successor Agency is restructuring its budgetary procedures, related to affordable housing assets transferred to the City under the Low and Moderate Income Housing Asset Fund, to comply with new requirements the City has established for the monitoring and oversight of the Fund. This Fund is in compliance with the California Health & Safety Code section 34176.1.

# Low and Moderate Income Housing Asset Fund

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	9,998,252	57,566,080	45,684,026	(11,882,054)
<b>Total Department Expenditures</b>	<b>\$ 9,998,252</b>	<b>\$ 57,566,080</b>	<b>\$ 45,684,026</b>	<b>\$ (11,882,054)</b>
<b>Total Department Revenue</b>	<b>\$ 17,971,515</b>	<b>\$ 22,016,608</b>	<b>\$ 7,072,934</b>	<b>\$ (14,943,674)</b>

## Low & Moderate Income Housing Asset Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Low & Moderate Income Housing Asset Fund	\$ 9,998,252	\$ 57,566,080	\$ 45,684,026	(11,882,054)
<b>Total</b>	<b>\$ 9,998,252</b>	<b>\$ 57,566,080</b>	<b>\$ 45,684,026</b>	<b>\$ (11,882,054)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Bridge to Home Program Transfer</b> Addition of one-time non-personnel expenditures and associated revenue for the transfer to the Bridge to Home Program.	0.00	\$ 5,847,600	\$ 5,847,600
<b>Project Management</b> Addition of non-personnel expenditures to support consulting services, management, and maintenance requirements.	0.00	477,812	-
<b>Administrative Support</b> Addition of non-personnel expenditures for miscellaneous administrative support.	0.00	137,532	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	323	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(273)	-
<b>Capital Projects</b> Reduction of non-personnel expenditures associated with low-income development housing loans.	0.00	(18,345,048)	-
<b>Revised Revenue</b> Adjustment to reflect revised revenue projections.	0.00	-	(791,274)

# Low and Moderate Income Housing Asset Fund

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-Time Additions and Annualizations</b>	0.00	-	(20,000,000)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Total</b>	<b>0.00</b>	<b>\$ (11,882,054)</b>	<b>\$ (14,943,674)</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 7,889,015	\$ 57,556,522	\$ 45,674,106	\$ (11,882,416)
Information Technology	2,105,013	5,170	5,493	323
Energy and Utilities	4,224	4,388	4,427	39
<b>NON-PERSONNEL SUBTOTAL</b>	<b>9,998,252</b>	<b>57,566,080</b>	<b>45,684,026</b>	<b>(11,882,054)</b>
<b>Total</b>	<b>\$ 9,998,252</b>	<b>\$ 57,566,080</b>	<b>\$ 45,684,026</b>	<b>\$ (11,882,054)</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Other Revenue	\$ 9,047,673	\$ 20,000,000	\$ 5,847,600	\$ (14,152,400)
Rev from Money and Prop	5,536,749	2,016,608	1,225,334	(791,274)
Transfers In	3,387,092	-	-	-
<b>Total</b>	<b>\$ 17,971,515</b>	<b>\$ 22,016,608</b>	<b>\$ 7,072,934</b>	<b>\$ (14,943,674)</b>



# Low and Moderate Income Housing Asset Fund

## Revenue and Expense Statement (Non-General Fund)

Low & Moderate Income Housing Asset Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 40,028,346	\$ 48,001,609	\$ 50,192,327
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 40,028,346</b>	<b>\$ 48,001,609</b>	<b>\$ 50,192,327</b>
REVENUE			
Other Revenue	\$ 9,047,673	\$ 20,000,000	\$ 5,847,600
Revenue from Use of Money and Property	5,536,749	2,016,608	1,225,334
Transfers In	3,387,092	-	-
<b>TOTAL REVENUE</b>	<b>\$ 17,971,515</b>	<b>\$ 22,016,608</b>	<b>\$ 7,072,934</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 57,999,861</b>	<b>\$ 70,018,217</b>	<b>\$ 57,265,261</b>
OPERATING EXPENSE			
Contracts & Services	\$ 7,889,015	\$ 57,556,522	\$ 45,674,106
Information Technology	2,105,013	5,170	5,493
Energy and Utilities	4,224	4,388	4,427
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 9,998,252</b>	<b>\$ 57,566,080</b>	<b>\$ 45,684,026</b>
<b>TOTAL EXPENSE</b>	<b>\$ 9,998,252</b>	<b>\$ 57,566,080</b>	<b>\$ 45,684,026</b>
<b>BALANCE</b>	<b>\$ 48,001,609</b>	<b>\$ 12,452,137</b>	<b>\$ 11,581,235</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 57,999,861</b>	<b>\$ 70,018,217</b>	<b>\$ 57,265,261</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

# **Mission Bay and Balboa Park Improvement Fund**



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## Mission Bay and Balboa Park Improvement Fund



### Description

The Mission Bay/Balboa Park Improvement Fund allocation provides the City with the ability to finance capital improvements in Mission Bay Park and Balboa Park. This fund is administered by the Department of Finance.

# Mission Bay and Balboa Park Improvement Fund

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	1,562,162	1,871,280	1,188,000	(683,280)
<b>Total Department Expenditures</b>	<b>\$ 1,562,162</b>	<b>\$ 1,871,280</b>	<b>\$ 1,188,000</b>	<b>\$ (683,280)</b>
<b>Total Department Revenue</b>	<b>\$ 1,562,202</b>	<b>\$ 1,848,686</b>	<b>\$ 1,178,378</b>	<b>\$ (670,308)</b>

## Mission Bay/Balboa Park Improvement Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Mission Bay/Balboa Park Improvement Fund	\$ 1,562,162	\$ 1,871,280	\$ 1,188,000	(683,280)
<b>Total</b>	<b>\$ 1,562,162</b>	<b>\$ 1,871,280</b>	<b>\$ 1,188,000</b>	<b>\$ (683,280)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b>	0.00	\$ (683,280)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Transient Occupancy Tax (TOT) Fund Support</b>	0.00	-	(670,308)
Adjustment to reflect revised revenue projections related to TOT Fund support of the Mission Bay/Balboa Park Improvement Fund.			
<b>Total</b>	<b>0.00</b>	<b>\$ (683,280)</b>	<b>\$ (670,308)</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 129,775	\$ 432,406	\$ 432,406	-
Energy and Utilities	-	22,594	22,594	-
Transfers Out	1,432,387	1,416,280	733,000	(683,280)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>1,562,162</b>	<b>1,871,280</b>	<b>1,188,000</b>	<b>(683,280)</b>
<b>Total</b>	<b>\$ 1,562,162</b>	<b>\$ 1,871,280</b>	<b>\$ 1,188,000</b>	<b>\$ (683,280)</b>

# Mission Bay and Balboa Park Improvement Fund

## Revenues by Category

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
Transfers In	\$	1,562,202	\$	1,848,686	\$	1,178,378	\$	(670,308)
<b>Total</b>	<b>\$</b>	<b>1,562,202</b>	<b>\$</b>	<b>1,848,686</b>	<b>\$</b>	<b>1,178,378</b>	<b>\$</b>	<b>(670,308)</b>

# Mission Bay and Balboa Park Improvement Fund

## Revenue and Expense Statement (Non-General Fund)

Mission Bay/Balboa Park Improvement Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 134,292	\$ 134,332	\$ 111,738
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 134,292</b>	<b>\$ 134,332</b>	<b>\$ 111,738</b>
REVENUE			
Transfers In	\$ 1,562,202	\$ 1,848,686	\$ 1,178,378
<b>TOTAL REVENUE</b>	<b>\$ 1,562,202</b>	<b>\$ 1,848,686</b>	<b>\$ 1,178,378</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 1,696,494</b>	<b>\$ 1,983,018</b>	<b>\$ 1,290,116</b>
OPERATING EXPENSE			
Contracts & Services	\$ 129,775	\$ 432,406	\$ 432,406
Energy and Utilities	-	22,594	22,594
Transfers Out	1,432,387	1,416,280	733,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 1,562,162</b>	<b>\$ 1,871,280</b>	<b>\$ 1,188,000</b>
<b>TOTAL EXPENSE</b>	<b>\$ 1,562,162</b>	<b>\$ 1,871,280</b>	<b>\$ 1,188,000</b>
<b>BALANCE</b>	<b>\$ 134,332</b>	<b>\$ 111,738</b>	<b>\$ 102,116</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 1,696,494</b>	<b>\$ 1,983,018</b>	<b>\$ 1,290,116</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

# **Mission Bay Park Improvement Fund**





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## Mission Bay Park Improvement Fund



### Description

The Mission Bay Park Improvement Fund is used for the restoration of wetlands and the wildlife habitat, as well as deferred maintenance projects within the Mission Bay Park Improvement Zone consistent with the Mission Bay Park Master Plan. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 that requires that 65 percent of all lease revenues collected from Mission Bay in excess of \$20.0 million (or the remainder of those revenues if less than 65 percent is available after the allocation to the San Diego Regional Parks Improvement Fund has been made) be allocated to the Mission Bay Park Improvement Fund to solely benefit the Mission Bay Park Improvements Zone. Park improvements are prioritized in this Charter section, although other projects may proceed once the priorities have been budgeted, approved by Council, and have a funding plan put in place.

# Mission Bay Park Improvement Fund

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	-	-	-	-
<b>Total Department Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Total Department Revenue</b>	<b>\$ 646,377</b>	<b>\$ 7,905,994</b>	<b>\$ 7,646,197</b>	<b>\$ (259,797)</b>

# Mission Bay Park Improvement Fund

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-time Additions and Annualizations</b>	0.00	\$ -	(259,797)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Total</b>	<b>0.00</b>	<b>\$ -</b>	<b>(259,797)</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Rev from Money and Prop	\$ 646,377	\$ -	\$ -	-
Transfers In	-	7,905,994	7,646,197	(259,797)
<b>Total</b>	<b>\$ 646,377</b>	<b>\$ 7,905,994</b>	<b>\$ 7,646,197</b>	<b>(259,797)</b>

# Mission Bay Park Improvement Fund

## Revenue and Expense Statement (Non-General Fund)

Mission Bay Park Improvement Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 7,900,000	\$ 646,377	\$ 7,769,148
Continuing Appropriation - CIP	30,873,096	33,928,544	25,844,275
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 38,773,096</b>	<b>\$ 34,574,920</b>	<b>\$ 33,613,423</b>
REVENUE			
Revenue from Use of Money and Property	\$ 646,377	\$ -	\$ -
Transfers In	-	7,905,994	7,646,197
<b>TOTAL REVENUE</b>	<b>\$ 646,377</b>	<b>\$ 7,905,994</b>	<b>\$ 7,646,197</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 39,419,472</b>	<b>\$ 42,480,914</b>	<b>\$ 41,259,620</b>
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 4,844,552	\$ -	\$ 7,566,612
<b>TOTAL CIP EXPENSE</b>	<b>\$ 4,844,552</b>	<b>\$ -</b>	<b>\$ 7,566,612</b>
<b>TOTAL EXPENSE</b>	<b>\$ 4,844,552</b>	<b>\$ -</b>	<b>\$ 7,566,612</b>
RESERVES			
Continuing Appropriation - CIP	\$ 33,928,544	\$ 33,928,544	\$ 25,844,275
<b>TOTAL RESERVES</b>	<b>\$ 33,928,544</b>	<b>\$ 33,928,544</b>	<b>\$ 25,844,275</b>
<b>BALANCE</b>	<b>\$ 646,376</b>	<b>\$ 8,552,370</b>	<b>\$ 7,848,733</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 39,419,472</b>	<b>\$ 42,480,914</b>	<b>\$ 41,259,620</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.



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**Mobility**



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### Description

The Mobility Department was combined with the Sustainability Department into the Sustainability and Mobility Department in Fiscal Year 2023 as part of the restructure process.



# Mobility

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	16.50	18.00	0.00	(18.00)
Personnel Expenditures	\$ 1,798,457	\$ 2,525,760	\$ -	\$ (2,525,760)
Non-Personnel Expenditures	374,273	729,336	-	(729,336)
<b>Total Department Expenditures</b>	<b>\$ 2,172,730</b>	<b>\$ 3,255,096</b>	<b>\$ -</b>	<b>\$ (3,255,096)</b>
<b>Total Department Revenue</b>	<b>\$ 1,638,440</b>	<b>\$ 2,677,140</b>	<b>\$ -</b>	<b>\$ (2,677,140)</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Mobility	\$ 2,172,730	\$ 3,255,096	\$ -	\$ (3,255,096)
<b>Total</b>	<b>\$ 2,172,730</b>	<b>\$ 3,255,096</b>	<b>\$ -</b>	<b>\$ (3,255,096)</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Mobility	16.50	18.00	0.00	(18.00)
<b>Total</b>	<b>16.50</b>	<b>18.00</b>	<b>0.00</b>	<b>(18.00)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00	\$ 652,882	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Non-Discretionary Adjustment</b>	0.00	(21,918)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Support for Information Technology</b>	0.00	(75,155)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
<b>Mobility Department Restructure</b>	(18.00)	(3,810,905)	(2,677,140)
Transfer of 18.00 FTE positions, non-personnel expenditures, and revenue associated with the merge of the Sustainability and Mobility Departments into the Sustainability & Mobility Department.			
<b>Total</b>	<b>(18.00)</b>	<b>\$ (3,255,096)</b>	<b>\$ (2,677,140)</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 1,121,957	\$ 1,621,752	\$ -	\$ (1,621,752)
Fringe Benefits	676,500	904,008	-	(904,008)
<b>PERSONNEL SUBTOTAL</b>	1,798,457	2,525,760	-	(2,525,760)
<b>NON-PERSONNEL</b>				
Supplies	\$ -	\$ 830	\$ -	\$ (830)
Contracts & Services	371,419	642,479	-	(642,479)
Information Technology	(8)	77,982	-	(77,982)
Energy and Utilities	937	2,145	-	(2,145)
Other	1,924	5,900	-	(5,900)
<b>NON-PERSONNEL SUBTOTAL</b>	374,273	729,336	-	(729,336)
<b>Total</b>	<b>\$ 2,172,730</b>	<b>\$ 3,255,096</b>	<b>\$ -</b>	<b>\$ (3,255,096)</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 497,250	\$ 1,757,140	\$ -	\$ (1,757,140)
Fines Forfeitures and Penalties	30,605	50,000	-	(50,000)
Licenses and Permits	1,110,439	870,000	-	(870,000)
Other Revenue	2	-	-	-
Transfers In	145	-	-	-
<b>Total</b>	<b>\$ 1,638,440</b>	<b>\$ 2,677,140</b>	<b>\$ -</b>	<b>\$ (2,677,140)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000116	Assistant Engineer-Traffic	4.00	4.00	0.00	\$ 77,889 - 93,840	\$ -
20000167	Associate Engineer-Traffic	2.00	2.00	0.00	89,669 - 108,295	-
20001101	Department Director	0.00	1.00	0.00	71,693 - 271,584	-
20001220	Executive Director	2.00	1.00	0.00	56,929 - 209,339	-
20001234	Program Coordinator	0.50	1.00	0.00	34,070 - 167,127	-
20001222	Program Manager	1.50	2.00	0.00	56,929 - 209,339	-
20000760	Project Assistant	1.00	1.00	0.00	71,871 - 86,589	-
20000763	Project Officer 2	1.00	1.00	0.00	95,376 - 115,298	-
20000015	Senior Management Analyst	0.50	1.00	0.00	72,664 - 87,865	-
20000926	Senior Traffic Engineer	4.00	4.00	0.00	103,363 - 124,954	-
<b>FTE, Salaries, and Wages Subtotal</b>		<b>16.50</b>	<b>18.00</b>	<b>0.00</b>	<b>\$</b>	<b>-</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 5,776	\$ 5,683	\$ -	\$ (5,683)
Flexible Benefits	149,546	192,535	-	(192,535)
Long-Term Disability	4,457	5,797	-	(5,797)
Medicare	16,579	23,347	-	(23,347)
Other Post-Employment Benefits	66,520	98,096	-	(98,096)
Retiree Medical Trust	1,669	2,772	-	(2,772)

# Mobility

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Retirement 401 Plan	3,076	3,320	-	(3,320)
Retirement ADC	350,911	439,849	-	(439,849)
Retirement DROP	3,050	3,221	-	(3,221)
Risk Management Administration	10,996	16,976	-	(16,976)
Supplemental Pension Savings Plan	60,512	101,769	-	(101,769)
Unemployment Insurance	1,518	2,103	-	(2,103)
Workers' Compensation	1,892	8,540	-	(8,540)
<b>Fringe Benefits Subtotal</b>	<b>\$ 676,500</b>	<b>\$ 904,008</b>	<b>\$ -</b>	<b>\$ (904,008)</b>
<b>Total Personnel Expenditures</b>			<b>\$ -</b>	

# **Office of Boards and Commissions**



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# Office of Boards and Commissions



## Description

The Office of Boards and Commissions supports the day-to-day operations for the City's 40 plus boards and commissions and serves as an access point to the volunteer members appointed by the Mayor and City Council. These entities serve in a fiduciary, regulatory, policy-setting and/or advisory capacity. The Office includes the existing Executive Directors and staff positions that support the following: Human Relations Commission; Commission on Gang Prevention & Intervention; and Citizens Advisory Board on Police/Community Relations. For more details visit the Office of Boards and Commissions web page: <https://www.sandiego.gov/boards-and-commissions>

### ***The vision is:***

A bedrock of participatory, representative, and responsive city governance.

### ***The mission is:***

To train, equip, partner, and promote all city advisory boards to foster public policy decision-making, volunteerism, and civic engagement.

## Goals and Objectives

### ***Goal 1: To ensure all boards and commissions remain relevant and consistent with their mission and vision***

- Formally solicit feedback and respond to internal and external critiques of current board and commission practices
- Collaborate with all relevant City departments to ensure that affiliated advisory board liaisons receive appropriate training and constant communication
- Provide training to departments and appointees to ensure compliance with regulations, code, and consistency with mission and vision
- Provide expedited filling of vacancies and ensure quorum is reached by all advisory boards

# Office of Boards and Commissions

## **Goal 2: To promote public participation in decision-making and effective civic engagement**

- Ensure that City Advisory Boards are producing timely, actionable advice to departments, the Mayor, and City Council, as defined by their municipal code powers
- Create an office communication plan
- Increase programmatic awareness and outreach with diverse communities

## **Goal 3: To communicate Mayoral, Council, and City-wide priorities to advisory bodies and community stakeholders**

- Consistently communicate with advisory bodies on Mayoral priorities and report back on policy advice given from the boards
- Collaborate with internal/external stakeholders to ensure policy and vision consistency in law enforcement grants
- Consolidation and phasing out of defunct commissions
- New Boards Creation Plan

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Percentage of Audit Findings Implemented <sup>1</sup>	N/A	64%	80%	80%	TBD
Percentage of Meetings that met Quorum <sup>2</sup>	90%	30%	60%	50%	70%
Percentage of board/commission vacancies filled <sup>3</sup>	90%	36%	60%	43%	100%
Number of applications for appointment <sup>4</sup>	100	87	100	N/A	N/A
Bi-Monthly Liaison Meetings/Training <sup>5</sup>	4	4	4	N/A	N/A
Percentage of boards/commissions with Advisory Action Taken <sup>6</sup>	100%	54%	70%	N/A	100%
Average number of applicants per vacancy	N/A	N/A	N/A	N/A	5
Number of trainings conducted for staff and board members/commissioners <sup>1</sup>	N/A	N/A	N/A	N/A	TBD
Average number of days a seat is vacant <sup>7</sup>	N/A	N/A	N/A	N/A	30

1. OBC is currently undergoing leadership changes and determining FY 2023 targets.
2. FY 2023 target is based on the ability to fill vacant seats.
3. This KPI is based on the number of outstanding vacancies in the beginning of the fiscal year, which was 49 vacancies on July 1, 2021.
4. This KPI has been replaced with the average number of applicants per vacancy.
5. This KPI has been replaced with the number of trainings conducted for staff, board members, and commissioners.
6. Tracking was not implemented due to leadership changes.
7. The goal of this KPI is to decrease the number of days a seat is vacant from 6-12 months to 30 days.

# Office of Boards and Commissions

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	6.00	5.00	5.00	0.00
Personnel Expenditures \$	869,679	\$ 737,504	\$ 741,598	\$ 4,094
Non-Personnel Expenditures	67,328	48,958	40,270	(8,688)
<b>Total Department Expenditures</b>	<b>\$ 937,007</b>	<b>\$ 786,462</b>	<b>\$ 781,868</b>	<b>\$ (4,594)</b>
<b>Total Department Revenue</b>	<b>\$ 19</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Office of Boards & Commissions \$	937,007	\$ 786,462	\$ 781,868	\$ (4,594)
<b>Total</b>	<b>\$ 937,007</b>	<b>\$ 786,462</b>	<b>\$ 781,868</b>	<b>\$ (4,594)</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Office of Boards & Commissions	6.00	5.00	5.00	0.00
<b>Total</b>	<b>6.00</b>	<b>5.00</b>	<b>5.00</b>	<b>0.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00	\$ 4,094	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Non-Discretionary Adjustment</b>	0.00	(1,254)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Support for Information Technology</b>	0.00	(7,434)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
<b>Total</b>	<b>0.00</b>	<b>\$ (4,594)</b>	<b>\$ -</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost \$	614,442	\$ 499,479	\$ 516,787	\$ 17,308



# Office of Boards and Commissions

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Fringe Benefits	255,238	238,025	224,811	(13,214)
<b>PERSONNEL SUBTOTAL</b>	869,679	737,504	741,598	4,094
<b>NON-PERSONNEL</b>				
Supplies	\$ 65	\$ 717	\$ -	(717)
Contracts & Services	36,257	8,867	8,730	(137)
Information Technology	25,244	35,374	27,940	(7,434)
Energy and Utilities	1,959	1,800	1,800	-
Other	3,803	2,200	1,800	(400)
<b>NON-PERSONNEL SUBTOTAL</b>	67,328	48,958	40,270	(8,688)
<b>Total</b>	<b>\$ 937,007</b>	<b>\$ 786,462</b>	<b>\$ 781,868</b>	<b>\$ (4,594)</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Other Revenue	\$ 19	\$ -	\$ -	-
<b>Total</b>	<b>\$ 19</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000119	Associate Management Analyst	1.00	1.00	1.00	\$ 66,197 - 79,990	\$ 79,990
20001101	Department Director	1.00	1.00	1.00	71,693 - 271,584	141,960
20000924	Executive Assistant	1.00	1.00	1.00	52,792 - 63,852	63,858
20001220	Executive Director	3.00	2.00	2.00	56,929 - 209,339	223,380
	Vacation Pay In Lieu					7,599
<b>FTE, Salaries, and Wages Subtotal</b>		<b>6.00</b>	<b>5.00</b>	<b>5.00</b>		<b>\$ 516,787</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 642	\$ 703	\$ 800	\$ 97
Flexible Benefits	83,561	76,387	62,487	(13,900)
Insurance	1,378	-	-	-
Long-Term Disability	2,697	1,983	1,782	(201)
Medicare	9,331	7,132	7,384	252
Other Post-Employment Benefits	39,321	30,666	28,445	(2,221)
Retiree Medical Trust	1,328	1,055	1,077	22
Retirement ADC	56,992	68,353	69,648	1,295
Risk Management Administration	6,475	5,306	5,825	519
Supplemental Pension Savings Plan	51,685	43,039	44,324	1,285
Unemployment Insurance	912	719	647	(72)
Workers' Compensation	916	2,682	2,392	(290)
<b>Fringe Benefits Subtotal</b>	<b>\$ 255,238</b>	<b>\$ 238,025</b>	<b>\$ 224,811</b>	<b>\$ (13,214)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 741,598</b>	

# **Office of Emergency Services**



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# Office of Emergency Services



## Description

In 2021 the Office of Homeland Security transitioned into the Office of Emergency Services (SD OES). This change refocused the city's efforts on disaster preparedness and better represents the responsibilities of this crucial function within the local jurisdiction. SD OES oversees disaster preparedness, emergency management and response, including recovery and mitigation programs. SD OES also administers homeland security and emergency management grants that provide funding for a variety of emergency training, equipment and other resources for the city and San Diego region.

The Emergency Operations division of SD OES is responsible for citywide emergency prevention, protection, mitigation, response and recovery. The Emergency Operations division leads the development and review of City-level emergency response plans, facilitates integration of the City's emergency plans both internally and externally, maintains the City's two Emergency Operations Centers (EOCs), and coordinates and oversees relevant citywide emergency training and exercises. The Emergency Operations division also leads City-level efforts and activities regarding advanced planning, integration of cybersecurity considerations into emergency plans and emergency response operations, and incorporation of Smart City principles and other leading technological and social trends into the emergency management field. Additionally, this division leads the development and review of City-level hazard mitigation plans and San Diego region-wide risk management plans and activities including the San Diego Urban Area (SDUA) Homeland Security Strategy, the SDUA Threat and Hazard Identification and Risk Assessment, and the Stakeholder Preparedness Review.

The Finance and Administration division manages the Disaster Cost-Recovery and Grant Management sections of SD OES. The Grant Management section manages federal Homeland Security grant funds for the entire San Diego region, and other FEMA grant programs awarded or allocated directly to the City to improve its emergency preparedness. The Disaster Cost Recovery section is responsible for the management and coordination of citywide disaster cost recovery to include federal Public Assistance and state California Disaster Assistance Act.

The Regional Training Program administers and coordinates FEMA-funded emergency training courses for the region's first responder, public safety, and emergency management stakeholders.

# Office of Emergency Services

## ***The vision is:***

To safeguard lives, property, and the environment by developing, supporting, and coordinating City-level emergency capabilities before, during, and after catastrophic and large scale emergency events.

## ***The mission is:***

To promote a secure and resilient City with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk.

## Goals and Objectives

### ***Goal 1: Enhance the City emergency shelter program to meet anticipated needs of the community.***

- Develop and implement a shelter worker and manager training program for City staff.
- Identify and prepare City facilities for shelter capability.

### ***Goal 2: Engage with the whole community through outreach and education to improve emergency preparedness.***

- Support a coordinated regional public education and outreach program on individual and community emergency preparedness.

### ***Goal 3: Increase emergency coordination and collaboration with regional stakeholders.***

- Enhance EOC facility capabilities regarding staff accommodations, meeting space, and Americans with Disabilities Act (ADA) compliance.
- Enhance citywide staff training and exercise programs in emergency response.

### ***Goal 4: Improve fiscal monitoring practices across City and regional emergency preparedness programs.***

- Increase accountability in performing fiscal monitoring associated with regional grants.
- Increase accountability in performing fiscal monitoring associated with cost recovery.

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Percentage of designated City staff trained in emergency response roles <sup>1</sup>	95%	95%	95%	95%	100%
Percentage of designated staff trained in their respective shelter roles <sup>2</sup>	95%	95%	95%	95%	95%
Percentage of eligible recovery costs reimbursed to the City <sup>3</sup>	100%	100%	100%	100%	100%
Percentage of identified facilities prepared for activation and operation <sup>4</sup>	100%	100%	100%	100%	100%

# Office of Emergency Services

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Percentage of scheduled exercises completed with an After Action Report/Improvement Plan <sup>5</sup>	100%	100%	100%	100%	100%

1. Percentages are based on completion of Incident Command System 100 and Incident Command System 700 for all Sworn San Diego Fire Department, San Diego Police Department Officers and Mayoral Designated Staff.
2. Parks and Recreation staff trained to activate as shelter staff immediately: 95 percent of 143 employees.
3. All eligible recovery costs are reimbursed to the City.
4. Sixteen of 16 primary designated Parks and Recreation facilities ready for immediate shelter operation, two Emergency Operation Centers ready for immediate activation.
5. An After Action Report/Incident Plan is completed for each exercise and will be filed with all other exercise-related documents on the OES Sharedrive.

# Office of Emergency Services

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	18.98	19.98	20.33	0.35
Personnel Expenditures	\$ 2,073,453	\$ 2,640,837	\$ 2,794,385	\$ 153,548
Non-Personnel Expenditures	772,636	768,577	925,002	156,425
<b>Total Department Expenditures</b>	<b>\$ 2,846,089</b>	<b>\$ 3,409,414</b>	<b>\$ 3,719,387</b>	<b>\$ 309,973</b>
<b>Total Department Revenue</b>	<b>\$ 1,458,878</b>	<b>\$ 1,596,325</b>	<b>\$ 1,602,742</b>	<b>\$ 6,417</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Office of Emergency Services	\$ 2,846,089	\$ 3,409,414	\$ 3,719,387	\$ 309,973
<b>Total</b>	<b>\$ 2,846,089</b>	<b>\$ 3,409,414</b>	<b>\$ 3,719,387</b>	<b>\$ 309,973</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Office of Emergency Services	18.98	19.98	20.33	0.35
<b>Total</b>	<b>18.98</b>	<b>19.98</b>	<b>20.33</b>	<b>0.35</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Office Space Rent</b> Addition of non-personnel expenditures for office space.	0.00	\$ 214,288	\$ -
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	146,867	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	0.35	6,681	177,245
<b>Usage Fee Increase</b> Addition of non-personnel expenditures to support the maintenance of a grant funded vehicle for the duty Officer.	0.00	6,000	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(31,581)	-

# Office of Emergency Services

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Information Technology</b>	0.00	(32,282)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
<b>One-Time Additions and Annualizations</b>	0.00	-	(170,828)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Total</b>	<b>0.35</b>	<b>\$ 309,973</b>	<b>\$ 6,417</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 1,232,840	\$ 1,590,103	\$ 1,767,458	\$ 177,355
Fringe Benefits	840,614	1,050,734	1,026,927	(23,807)
<b>PERSONNEL SUBTOTAL</b>	<b>2,073,453</b>	<b>2,640,837</b>	<b>2,794,385</b>	<b>153,548</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 17,192	\$ 21,950	\$ 21,280	\$ (670)
Contracts & Services	398,469	235,746	416,254	180,508
Information Technology	276,116	419,224	386,942	(32,282)
Energy and Utilities	80,859	86,657	95,526	8,869
Other	-	5,000	5,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>772,636</b>	<b>768,577</b>	<b>925,002</b>	<b>156,425</b>
<b>Total</b>	<b>\$ 2,846,089</b>	<b>\$ 3,409,414</b>	<b>\$ 3,719,387</b>	<b>\$ 309,973</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 1,458,866	\$ 1,059,722	\$ 1,602,742	\$ 543,020
Other Revenue	12	-	-	-
Rev from Federal Agencies	-	170,828	-	(170,828)
Rev from Other Agencies	-	365,775	-	(365,775)
Transfers In	1	-	-	-
<b>Total</b>	<b>\$ 1,458,878</b>	<b>\$ 1,596,325</b>	<b>\$ 1,602,742</b>	<b>\$ 6,417</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000024	Administrative Aide 2	3.00	3.00	3.00	\$ 52,142 - 62,833	\$ 181,409
20000119	Associate Management Analyst	2.00	2.00	1.00	66,197 - 79,990	79,990
20001220	Executive Director	0.00	1.00	1.00	56,929 - 209,339	178,500
90001232	Lifeguard Chief	0.35	0.35	0.00	56,929 - 209,339	-
90001073	Management Intern	1.28	1.28	1.28	31,200 - 34,070	39,936
90000599	Marine Safety Captain	0.00	0.00	0.35	100,371 - 121,132	35,130
90000718	Police Lieutenant	0.35	0.35	0.35	129,008 - 154,445	45,153
20001234	Program Coordinator	5.00	5.00	5.00	34,070 - 167,127	502,664
20001222	Program Manager	1.00	1.00	1.00	56,929 - 209,339	136,500



# Office of Emergency Services

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
90001222	Program Manager	0.00	0.00	0.35	56,929 - 209,339	42,671
20000015	Senior Management Analyst	0.00	0.00	1.00	72,664 - 87,865	87,865
20000023	Senior Management Analyst	6.00	5.00	5.00	72,664 - 87,865	424,124
20000986	Supervising Management Analyst	0.00	1.00	1.00	79,751 - 96,633	79,751
	Advanced Post Certificate Budgeted Personnel					3,838
	Expenditure Savings					(93,750)
	Sick Leave - Hourly					1,040
	Standby Pay					4,393
	Vacation Pay In Lieu					18,244
<b>FTE, Salaries, and Wages Subtotal</b>		<b>18.98</b>	<b>19.98</b>	<b>20.33</b>	<b>\$</b>	<b>1,767,458</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 7,269	\$ 8,144	\$ 6,448	\$ (1,696)
Flexible Benefits	186,406	217,771	209,584	(8,187)
Long-Term Disability	5,562	6,348	6,086	(262)
Medicare	18,892	23,012	25,347	2,335
Other Post-Employment Benefits	91,205	104,227	96,713	(7,514)
Retiree Medical Trust	1,548	2,338	2,670	332
Retirement 401 Plan	1,566	2,108	4,508	2,400
Retirement ADC	423,905	510,721	509,481	(1,240)
Risk Management Administration	15,024	18,037	19,805	1,768
Supplemental Pension Savings Plan	70,828	100,215	90,408	(9,807)
Unemployment Insurance	1,875	2,310	2,214	(96)
Workers' Compensation	16,535	55,503	53,663	(1,840)
<b>Fringe Benefits Subtotal</b>	<b>\$ 840,614</b>	<b>\$ 1,050,734</b>	<b>\$ 1,026,927</b>	<b>\$ (23,807)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 2,794,385</b>	

# **Office of the Chief Operating Officer**



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## Office of the Chief Operating Officer



### Description

Nearly 1.4 million people call San Diego home. The City of San Diego's 12,700+ dedicated employees are proud to consistently provide quality services to our residents and customers. The City's Chief Operating Officer reports directly to the Mayor and is responsible for the management and oversight of the City's day-to-day operations, implementation of Citywide initiatives and the monitoring of the City's revenues and expenditures. Reporting directly to the Chief Operating Officer are three Deputy Chief Officers, the Chief Financial Officer, the Police Chief and the Fire Chief.

The performance indicators for this branch are maintained at the department level and can be found in the "Key Performance Indicators" section of each department's budget pages.

# Office of the Chief Operating Officer

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	4.00	14.00	18.00	4.00
Personnel Expenditures	\$ 1,056,362	\$ 3,563,587	\$ 3,773,406	\$ 209,819
Non-Personnel Expenditures	61,959	590,480	673,467	82,987
<b>Total Department Expenditures</b>	<b>\$ 1,118,321</b>	<b>\$ 4,154,067</b>	<b>\$ 4,446,873</b>	<b>\$ 292,806</b>
<b>Total Department Revenue</b>	<b>\$ -</b>	<b>\$ 579,976</b>	<b>\$ -</b>	<b>\$ (579,976)</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Docket Office	\$ 458,263	\$ 478,328	\$ 694,134	\$ 215,806
Office of Child & Youth Success	-	350,000	754,705	404,705
Office of the Chief Operating Officer	660,058	3,325,739	2,998,034	(327,705)
<b>Total</b>	<b>\$ 1,118,321</b>	<b>\$ 4,154,067</b>	<b>\$ 4,446,873</b>	<b>\$ 292,806</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Docket Office	2.00	2.00	3.00	1.00
Office of Child & Youth Success	0.00	1.00	3.00	2.00
Office of the Chief Operating Officer	2.00	11.00	12.00	1.00
<b>Total</b>	<b>4.00</b>	<b>14.00</b>	<b>18.00</b>	<b>4.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for the Office of Child and Youth Success</b>	2.00	\$ 443,652	\$ -
Addition of 1.00 Senior Management Analyst, 1.00 Program Coordinator, and associated non-personnel expenditures to support the Office of Child and Youth Success.			
<b>Grant Writing Support</b>	2.00	310,612	-
Addition of 2.00 Program Coordinators for the purpose of writing grant proposals and coordinating the grant submission process.			
<b>Docket Office Support</b>	1.00	119,255	-
Addition of 1.00 Program Coordinator to help support the Docket Office.			
<b>Pay-in-Lieu of Annual Leave Adjustments</b>	0.00	11,685	-
Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.			

# Office of the Chief Operating Officer

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(3,029)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(77,911)	-
<b>Transfer of the Office of Immigrant Affairs</b> Transfer of 1.00 Program Manager from the Office of the Chief Operating Officer to the Office of the Mayor associated to the Office of Immigrant Affairs.	(1.00)	(229,892)	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(281,566)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	-	(579,976)
<b>Total</b>	<b>4.00</b>	<b>\$ 292,806</b>	<b>\$ (579,976)</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 639,022	\$ 1,923,126	\$ 2,395,903	\$ 472,777
Fringe Benefits	417,340	1,640,461	1,377,503	(262,958)
<b>PERSONNEL SUBTOTAL</b>	<b>1,056,362</b>	<b>3,563,587</b>	<b>3,773,406</b>	<b>209,819</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,030	\$ 23,156	\$ 38,489	\$ 15,333
Contracts & Services	22,570	398,777	522,001	123,224
Information Technology	23,358	67,710	64,681	(3,029)
Energy and Utilities	12,343	55,881	15,896	(39,985)
Other	2,658	44,956	32,400	(12,556)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>61,959</b>	<b>590,480</b>	<b>673,467</b>	<b>82,987</b>
<b>Total</b>	<b>\$ 1,118,321</b>	<b>\$ 4,154,067</b>	<b>\$ 4,446,873</b>	<b>\$ 292,806</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Transfers In	\$ -	\$ 579,976	\$ -	\$ (579,976)
<b>Total</b>	<b>\$ -</b>	<b>\$ 579,976</b>	<b>\$ -</b>	<b>\$ (579,976)</b>

# Office of the Chief Operating Officer

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000119	Associate Management Analyst	0.00	1.00	1.00	\$ 66,197 - 79,990	\$ 66,197
20001099	Chief Financial Officer	0.00	1.00	1.00	71,693 - 271,584	253,093
20001109	Chief Operating Officer	1.00	1.00	1.00	88,489 - 353,387	350,000
20001161	Confidential Secretary to the Chief Operating Officer	1.00	1.00	1.00	34,070 - 127,867	93,213
20001118	Deputy Chief Operating Officer	0.00	3.00	3.00	71,693 - 271,584	759,279
20000924	Executive Assistant	0.00	3.00	3.00	52,792 - 63,852	180,496
20001220	Executive Director	0.00	1.00	1.00	56,929 - 209,339	168,000
20001234	Program Coordinator	0.00	0.00	3.00	34,070 - 167,127	329,286
20001222	Program Manager	1.00	2.00	2.00	56,929 - 209,339	287,500
20000015	Senior Management Analyst	1.00	1.00	2.00	72,664 - 87,865	166,865
	Budgeted Personnel Expenditure Savings					(314,000)
	Termination Pay Annual Leave					36,000
	Vacation Pay In Lieu					19,974
<b>FTE, Salaries, and Wages Subtotal</b>		<b>4.00</b>	<b>14.00</b>	<b>18.00</b>	<b>\$</b>	<b>2,395,903</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 6,602	\$ 18,224	\$ 13,197	\$ (5,027)
Flexible Benefits	65,670	209,988	228,461	18,473
Insurance	457	-	-	-
Long-Term Disability	2,558	7,698	9,287	1,589
Medicare	9,342	27,840	38,485	10,645
Other Post-Employment Benefits	23,203	85,834	102,402	16,568
Retiree Medical Trust	214	1,878	4,757	2,879
Retirement 401 Plan	-	-	14,284	14,284
Retirement ADC	277,335	1,138,993	851,348	(287,645)
Risk Management Administration	3,811	14,854	20,970	6,116
Supplemental Pension Savings Plan	25,895	123,440	80,436	(43,004)
Unemployment Insurance	864	2,805	3,366	561
Workers' Compensation	1,388	8,907	10,510	1,603
<b>Fringe Benefits Subtotal</b>	<b>\$ 417,340</b>	<b>\$ 1,640,461</b>	<b>\$ 1,377,503</b>	<b>\$ (262,958)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 3,773,406</b>	

**Office of the Commission on Police Practices**





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# Office of the Commission on Police Practices



## Description

On November 3, 2020, the voters of San Diego approved Measure B creating a new independent Commission on Police Practices (Commission) and replacing the Community Review Board on Police Practices (CRB). The purpose of the Commission on Police Practices is to provide an independent investigation of officer-involved shootings and in-custody deaths, and other significant incidents, and an unbiased evaluation of all complaints against the San Diego Police Department and its personnel, in a process that will be transparent and accountable to the community. The Commission on Police Practices will also evaluate and review SDPD policies, practices, training and protocols and represent the community in making recommendations for changes.

The Office of the Commission on Police Practices was established in Fiscal Year 2022 as an independent department that is responsible for managing and coordinating the day-to-day operations of the Commission so that the Commission follows its purpose and mission as well as state, local, and federal law. The department is also assisting with the transition of the Commission from the CRB. In Fiscal Year 2023, the department will acquire and relocate to a new location, continue hiring essential staff, create new internal procedures for staff, Commissioners, and SDPD, and provide administrative support for the Commission.

For more information, please visit the Commission's website at [www.sandiego.gov/cpp](http://www.sandiego.gov/cpp).

### ***The vision is:***

The purpose of the Commission on Police Practices is to provide an independent investigation of officer-involved shootings and in-custody deaths, and other significant incidents, and an unbiased evaluation of all complaints against the San Diego Police Department and its personnel, in a process that will be transparent and accountable to the community. The Commission on Police Practices will

# Office of the Commission on Police Practices

also evaluate and review SDPD policies, practices, training and protocols and represent the community in making recommendations for changes.

## ***The mission is:***

The mission of the Commission is to hold law enforcement accountable to the community and to increase community trust in law enforcement, resulting in increased safety for both the community and law enforcement.

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Number of Open Session Meetings <sup>1</sup>	N/A	N/A	N/A	11	10
Number of Closed Session Meetings	N/A	N/A	N/A	25	20

1. The Commission on Police Practices meets in closed session every second and fourth Tuesday to review cases. These discussions involve confidential personnel issues and are closed to the public. The Commission convenes in open session on the fourth Tuesday of each month at 6:00 p.m. The public is welcome to attend these open session meetings and to share their views about the complaint process. However, the Commission does not discuss specific complaints in these open sessions.

# Office of the Commission on Police Practices

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	0.00	7.00	11.50	4.50
Personnel Expenditures \$	- \$	820,752 \$	1,693,262 \$	872,510
Non-Personnel Expenditures	-	506,382	857,090	350,708
<b>Total Department Expenditures \$</b>	<b>- \$</b>	<b>1,327,134 \$</b>	<b>2,550,352 \$</b>	<b>1,223,218</b>
<b>Total Department Revenue \$</b>	<b>- \$</b>	<b>- \$</b>	<b>- \$</b>	<b>-</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Commission on Police Practices \$	- \$	1,327,134 \$	2,550,352 \$	1,223,218
<b>Total \$</b>	<b>- \$</b>	<b>1,327,134 \$</b>	<b>2,550,352 \$</b>	<b>1,223,218</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Commission on Police Practices	0.00	7.00	11.50	4.50
<b>Total</b>	<b>0.00</b>	<b>7.00</b>	<b>11.50</b>	<b>4.50</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	5.00	\$ 977,547	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Investigation Support</b>	0.00	200,000	-
Addition of investigative services to address high caseload volume and cases requiring specific expertise.			
<b>Executive Hiring Services</b>	0.00	100,000	-
Addition of one-time contractual services for executive hiring recruitment for four highly specialized supervisory positions.			
<b>Legal Counsel</b>	(0.50)	96,864	-
Reduction of 0.50 FTE General Counsel and addition of one-time, non-personnel expenditures to retain independent legal counsel.			
<b>Non-Discretionary Adjustment</b>	0.00	14,106	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

# Office of the Commission on Police Practices

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Information Technology</b>	0.00	11,602	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
<b>Reclassification of Positions</b>	0.00	(21,901)	-
Reclassification of 3.00 FTE positions to align with the department's needs.			
<b>One-Time Additions and Annualizations</b>	0.00	(155,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Total</b>	<b>4.50</b>	<b>\$ 1,223,218</b>	<b>\$ -</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ -	\$ 636,998	\$ 1,311,539	\$ 674,541
Fringe Benefits	-	183,754	381,723	197,969
<b>PERSONNEL SUBTOTAL</b>	-	820,752	1,693,262	872,510
<b>NON-PERSONNEL</b>				
Supplies	\$ -	\$ 9,825	\$ 9,825	-
Contracts & Services	-	474,057	813,163	339,106
Information Technology	-	15,000	26,602	11,602
Energy and Utilities	-	5,000	5,000	-
Other	-	2,500	2,500	-
<b>NON-PERSONNEL SUBTOTAL</b>	-	506,382	857,090	350,708
<b>Total</b>	<b>\$ -</b>	<b>\$ 1,327,134</b>	<b>\$ 2,550,352</b>	<b>\$ 1,223,218</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000024	Administrative Aide 2	0.00	1.00	1.00	\$ 52,142 - 62,833	\$ 52,142
20001111	Budget/Legislative Analyst 1	0.00	0.83	0.00	34,070 - 184,017	-
20000295	Community Development Coordinator	0.00	1.00	0.00	93,951 - 113,709	-
20000924	Executive Assistant	0.00	1.00	1.00	52,792 - 63,852	60,722
20001220	Executive Director	0.00	1.00	1.00	56,929 - 209,339	196,560
20001153	General Counsel	0.00	0.08	0.50	34,070 - 247,489	64,680
20001135	Performance Auditor	0.00	0.50	0.00	34,070 - 184,017	-
20001234	Program Coordinator	0.00	0.75	3.00	34,070 - 167,127	276,786
20001222	Program Manager	0.00	0.83	4.00	56,929 - 209,339	505,960
20000015	Senior Management Analyst	0.00	0.00	1.00	72,664 - 87,865	72,664
	Adjust Budget To Approved Levels					70,212
	Vacation Pay In Lieu					11,813
<b>FTE, Salaries, and Wages Subtotal</b>		<b>0.00</b>	<b>7.00</b>	<b>11.50</b>	<b>\$</b>	<b>1,311,539</b>

# Office of the Commission on Police Practices

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
<b>Fringe Benefits</b>								
Flexible Benefits	\$	-	\$	61,849	\$	102,452	\$	40,603
Long-Term Disability		-		2,370		4,301		1,931
Medicare		-		8,577		17,829		9,252
Other Post-Employment Benefits		-		42,920		65,424		22,504
Retiree Medical Trust		-		1,479		3,072		1,593
Retirement 401 Plan		-		-		9,722		9,722
Retirement ADC		-		-		134,072		134,072
Risk Management Administration		-		7,429		13,398		5,969
Supplemental Pension Savings Plan		-		54,416		23,670		(30,746)
Unemployment Insurance		-		864		1,560		696
Workers' Compensation		-		3,850		6,223		2,373
<b>Fringe Benefits Subtotal</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>183,754</b>	<b>\$</b>	<b>381,723</b>	<b>\$</b>	<b>197,969</b>
<b>Total Personnel Expenditures</b>					<b>\$</b>	<b>1,693,262</b>		



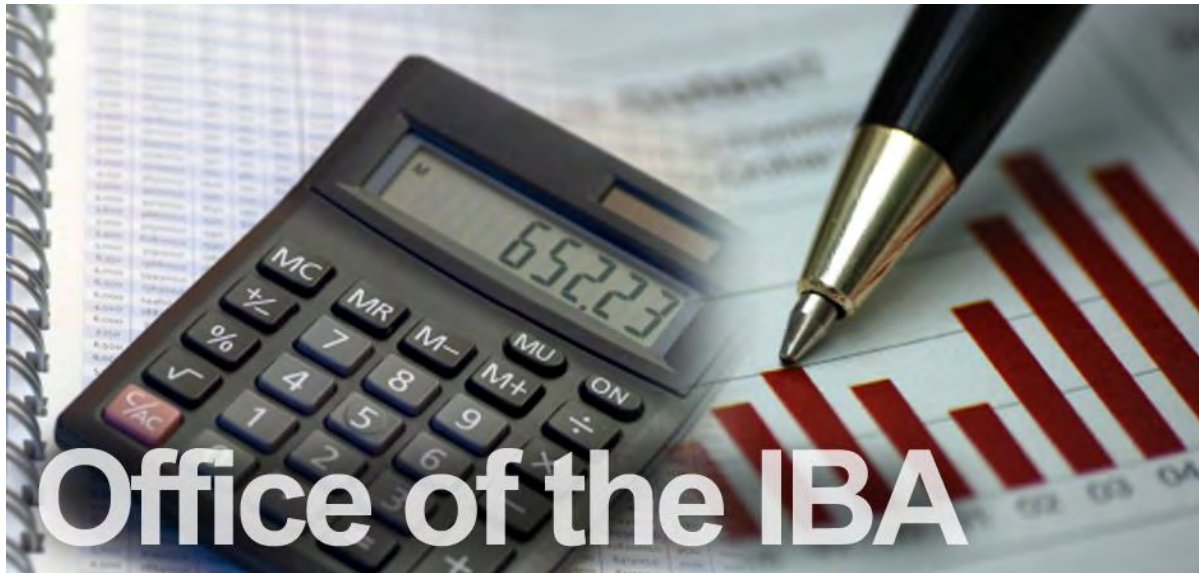
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**Office of the IBA**





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### Description

On November 2, 2004, the voters of the City of San Diego approved Proposition F, which changed the City's form of government from City Manager to Strong Mayor-Strong Council for a five-year trial period. Proposition F also provided that the City Council shall have the right to establish an Office of the Independent Budget Analyst (IBA) and determine the powers of the Office and its manager by ordinance. The Office of the IBA was established on January 16, 2006 consistent with Proposition F.

On June 3, 2008, voters passed Proposition C, which amended the City Charter related to the Independent Budget Analyst, Chief Financial Officer, City Auditor, City Treasurer, and Audit Committee, and made permanent the Strong Mayor-Strong Council form of government. By adding Section 39.3 to City Charter Article V, this proposition made permanent the Office of the Independent Budget Analyst regardless of the form of government.

The function of this office is explained in Charter Section 39.3 which states "[t]he Office of the Independent Budget Analyst shall provide budgetary and policy analysis for the City Council," and San Diego Municipal Code Section 22.2301 which states "[t]here is hereby created the Office of Independent Budget Analyst, a City department whose designated function is to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions."

For more information about our Office, please visit the Office of the Independent Budget Analyst website (<https://www.sandiego.gov/iba>).

#### ***The mission is:***

To provide clear, objective and unbiased analysis and advice to the City Council and the public regarding all legislative items bearing financial and policy impacts to the City of San Diego.

# Office of the IBA

## Goals and Objectives

**Goal 1:** *In addition to assisting the City Council in making budget and policy decisions, the IBA strives to implement “good government principles” by ensuring the public has access to information and the ability to participate in the decision-making process. Further, the IBA adds value by providing supplemental information, findings, and recommendations to further educate decision-makers and the public, all of whom may be affected by the outcome. The IBA has made significant contributions to shaping important policy discussions through its research, analysis, and outreach to authoritative resources, as well as preparation of well-developed recommendations.*

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Number of financial training sessions held for City Council that are developed and coordinated by the IBA <sup>1</sup>	1	1	2	1	2
Percentage of City Council who find the financial trainings useful and informative	90%	98%	90%	92%	90%
Total number of City Council docket items reviewed <sup>2</sup>	600	666	600	701	625
Total number of IBA reports issued <sup>3</sup>	35	31	35	27	35
Number of budget-related presentations provided to the public <sup>4</sup>	7	12	7	19	8

1. The second financial training session was continued from June 20, 2022 to July 11, 2022 due to insufficient time remaining for the originally planned Council meeting.
2. The number of items docketed for City Council consideration fluctuates annually depending on numerous factors.
3. The number of reports issued fluctuates in relation to the number of items docketed at City Council/Committee meetings and the number of reports requested by Councilmembers.
4. This number fluctuates with the number of requests the Office receives for community budget related presentations each year. It does not include budget and policy related presentations made to the City Council or Council Committees throughout the fiscal year.

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	10.00	10.00	11.00	1.00
Personnel Expenditures	\$ 2,147,230	\$ 2,411,529	\$ 2,472,739	\$ 61,210
Non-Personnel Expenditures	87,516	157,615	195,419	37,804
<b>Total Department Expenditures</b>	<b>\$ 2,234,746</b>	<b>\$ 2,569,144</b>	<b>\$ 2,668,158</b>	<b>\$ 99,014</b>
<b>Total Department Revenue</b>	<b>\$ 3,083</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Office of the IBA	\$ 2,234,746	\$ 2,569,144	\$ 2,668,158	\$ 99,014
<b>Total</b>	<b>\$ 2,234,746</b>	<b>\$ 2,569,144</b>	<b>\$ 2,668,158</b>	<b>\$ 99,014</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Office of the IBA	10.00	10.00	11.00	1.00
<b>Total</b>	<b>10.00</b>	<b>10.00</b>	<b>11.00</b>	<b>1.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Legislative and Budgetary Support</b>	1.00	\$ 172,333	\$ -
Addition of 1.00 Budget/Legislative Analyst 1 and non-personnel expenditures to support the analysis of housing and homelessness issues.			
<b>As-Needed Real Estate Consultant</b>	0.00	50,000	-
Addition of non-personnel expenditures to assist the Independent Budget Analyst and City Council with analyses of major building acquisitions.			
<b>Restoration of Citywide Reduction</b>	0.00	43,782	-
Restoration of half of the personnel expenditures associated to citywide reduction in Fiscal Year 2021.			
<b>Support for Information Technology</b>	0.00	(2,667)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
<b>Non-Discretionary Adjustment</b>	0.00	(12,029)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

# Office of the IBA

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00	(152,405)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Total</b>	<b>1.00</b>	<b>\$ 99,014</b>	<b>\$ -</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 1,211,171	\$ 1,342,467	\$ 1,516,840	\$ 174,373
Fringe Benefits	936,060	1,069,062	955,899	(113,163)
<b>PERSONNEL SUBTOTAL</b>	<b>2,147,230</b>	<b>2,411,529</b>	<b>2,472,739</b>	<b>61,210</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 3,540	\$ 6,100	\$ 8,600	\$ 2,500
Contracts & Services	30,952	73,089	117,594	44,505
Information Technology	36,154	54,295	51,628	(2,667)
Energy and Utilities	11,169	18,231	11,697	(6,534)
Other	5,700	5,900	5,900	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>87,516</b>	<b>157,615</b>	<b>195,419</b>	<b>37,804</b>
<b>Total</b>	<b>\$ 2,234,746</b>	<b>\$ 2,569,144</b>	<b>\$ 2,668,158</b>	<b>\$ 99,014</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Transfers In	\$ 3,083	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 3,083</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001111	Budget/Legislative Analyst 1	7.00	7.00	8.00	\$ 34,070 - 184,017	\$ 1,009,944
20001166	Council Representative 2A	1.00	1.00	1.00	34,070 - 127,040	87,534
20001168	Deputy Director	1.00	1.00	1.00	56,929 - 209,339	180,989
20001110	Independent Budget Analyst	1.00	1.00	1.00	71,693 - 271,584	261,141
	Adjust Budget To Approved Levels					(43,781)
	Vacation Pay In Lieu					21,013
<b>FTE, Salaries, and Wages Subtotal</b>		<b>10.00</b>	<b>10.00</b>	<b>11.00</b>		<b>\$ 1,516,840</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 20,295	\$ 21,507	\$ 18,585	(2,922)
Flexible Benefits	130,917	144,295	149,389	5,094

## Office of the IBA

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Insurance	1,606	-	-	-
Long-Term Disability	5,537	5,362	5,389	27
Medicare	18,321	19,386	22,324	2,938
Other Post-Employment Benefits	58,867	61,310	62,579	1,269
Retiree Medical Trust	878	1,119	1,848	729
Retirement 401 Plan	-	-	2,635	2,635
Retirement ADC	596,705	697,120	575,753	(121,367)
Retirement DROP	5,074	5,257	5,520	263
Risk Management Administration	9,712	10,610	12,815	2,205
Supplemental Pension Savings Plan	84,316	94,989	92,182	(2,807)
Unemployment Insurance	1,872	1,951	1,953	2
Workers' Compensation	1,961	6,156	4,927	(1,229)
<b>Fringe Benefits Subtotal</b>	<b>\$ 936,060</b>	<b>\$ 1,069,062</b>	<b>\$ 955,899</b>	<b>\$ (113,163)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 2,472,739</b>	



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**Office of the Mayor**





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### Description

The Office of the Mayor consists of a team of Communications, Community Engagement, and Policy professionals.

The Communications team maintains open and transparent communication between the City and its residents on behalf of the Mayor. The Team proactively provides information to the community regarding the Mayor's policies and initiatives as well as responds to media inquiries.

The Community Engagement team creates and strengthens relationships between the Mayor and residents. Staff attends functions on the Mayor's behalf, represents the Mayor at community meetings, and serves as a liaison between neighborhoods and the municipal government.

The Policy team works closely with City staff and the City Council to develop and implement policies consistent with the Mayor's priorities for the benefit of the City and its residents.

# Office of the Mayor

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	20.00	20.00	23.00	3.00
Personnel Expenditures	\$ 2,957,503	\$ 2,996,889	\$ 3,857,193	\$ 860,304
Non-Personnel Expenditures	313,800	386,333	305,990	(80,343)
<b>Total Department Expenditures</b>	<b>\$ 3,271,303</b>	<b>\$ 3,383,222</b>	<b>\$ 4,163,183</b>	<b>\$ 779,961</b>
<b>Total Department Revenue</b>	<b>\$ 8,634</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
CityTV	\$ 133	\$ -	\$ -	-
Mayor/Community & Legislative Services	3,271,170	3,383,222	4,163,183	779,961
<b>Total</b>	<b>\$ 3,271,303</b>	<b>\$ 3,383,222</b>	<b>\$ 4,163,183</b>	<b>\$ 779,961</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Mayor/Community & Legislative Services	20.00	20.00	23.00	3.00
<b>Total</b>	<b>20.00</b>	<b>20.00</b>	<b>23.00</b>	<b>3.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00	\$ 390,973	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Support for the Office of Immigrant Affairs</b>	2.00	280,439	-
Addition of 1.00 Senior Management Analyst, 1.00 Program Coordinator, and associated non-personnel expenditures to support the Office of Immigrant Affairs.			
<b>Transfer of the Office of Immigrant Affairs</b>	1.00	229,892	-
Transfer of 1.00 Program Manager from the Office of the Chief Operating Officer to the Office of the Mayor associated to the Office of Immigrant Affairs.			

# Office of the Mayor

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b>	0.00	(52,683)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Support for Information Technology</b>	0.00	(68,660)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
<b>Total</b>	<b>3.00</b>	<b>\$ 779,961</b>	<b>\$ -</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 2,079,961	\$ 2,177,995	\$ 2,504,765	\$ 326,770
Fringe Benefits	877,541	818,894	1,352,428	533,534
<b>PERSONNEL SUBTOTAL</b>	<b>2,957,503</b>	<b>2,996,889</b>	<b>3,857,193</b>	<b>860,304</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 13,709	\$ 18,800	\$ 23,800	\$ 5,000
Contracts & Services	106,696	98,811	101,405	2,594
Information Technology	138,570	179,055	110,395	(68,660)
Energy and Utilities	41,160	80,088	60,811	(19,277)
Other	13,666	9,579	9,579	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>313,800</b>	<b>386,333</b>	<b>305,990</b>	<b>(80,343)</b>
<b>Total</b>	<b>\$ 3,271,303</b>	<b>\$ 3,383,222</b>	<b>\$ 4,163,183</b>	<b>\$ 779,961</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Other Revenue	\$ 65	\$ -	\$ -	-
Transfers In	8,569	-	-	-
<b>Total</b>	<b>\$ 8,634</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001080	Assistant Chief Operating Officer	1.00	1.00	1.00	\$ 88,489 - 353,387	\$ 218,400
20001081	Assistant Deputy Chief Operating Officer	1.00	1.00	1.00	71,693 - 271,584	157,500
20001162	Confidential Secretary to the Mayor	1.00	1.00	1.00	34,070 - 127,040	78,750
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	71,693 - 271,584	174,720
20001072	Mayor	1.00	1.00	1.00	225,074 - 225,074	225,074
20001255	Mayor Representative 2	15.00	15.00	15.00	34,070 - 184,017	1,332,156
20001234	Program Coordinator	0.00	0.00	1.00	34,070 - 167,127	100,000

# Office of the Mayor

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20001222	Program Manager	0.00	0.00	1.00	56,929 - 209,339	110,250
20000015	Senior Management Analyst	0.00	0.00	1.00	72,664 - 87,865	79,000
	Vacation Pay In Lieu					28,915
<b>FTE, Salaries, and Wages Subtotal</b>		<b>20.00</b>	<b>20.00</b>	<b>23.00</b>	<b>\$</b>	<b>2,504,765</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 14,837	\$ 12,774	\$ 19,331	\$ 6,557
Flexible Benefits	230,481	266,878	220,133	(46,745)
Insurance	881	-	-	-
Long-Term Disability	8,892	8,619	8,664	45
Medicare	31,087	31,161	35,902	4,741
Other Post-Employment Benefits	127,982	122,620	130,847	8,227
Retiree Medical Trust	4,295	4,519	5,918	1,399
Retirement 401 Plan	2,322	4,226	5,909	1,683
Retirement ADC	296,786	188,469	750,339	561,870
Retirement DROP	1,200	-	3,664	3,664
Risk Management Administration	21,165	21,220	26,795	5,575
Supplemental Pension Savings Plan	131,168	148,079	131,635	(16,444)
Unemployment Insurance	3,008	3,138	3,143	5
Workers' Compensation	3,439	7,191	10,148	2,957
<b>Fringe Benefits Subtotal</b>	<b>\$ 877,541</b>	<b>\$ 818,894</b>	<b>\$ 1,352,428</b>	<b>\$ 533,534</b>
<b>Total Personnel Expenditures</b>			<b>\$ 3,857,193</b>	

# **Parks and Recreation**



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### Description

The Parks and Recreation Department plays a key role in the quality of life for San Diego residents and visitors alike. The Department manages three major service areas: Parks and Open Space, Recreational Facilities, and Recreational Programs.

While the City's current park system has resulted in many beautiful and enjoyable parks, it has also resulted in corresponding disinvestments for many, which results in an inequitable park system. The Parks Master Plan, which was adopted in August 2021, addresses these inequities so that everyone has equal access to safe, clean, and thriving park spaces. The initiative helps to frame a new park system for all that prioritizes the greatest needs and allows the Department to plan holistically for the future.

#### Parks and Open Space:

There are over 42,000 acres of park assets, which includes almost 27,000 acres of open space and aquatic areas. The Department provides a wide variety of opportunities with over 400 parks, including Balboa Park and Mission Bay Park and 27 miles of waterfront, which include 13 miles of oceanfront shoreline and 14 miles of Bayfront shoreline. Open space areas conserve and protect a rich variety of sensitive habitat and cultural history and provide educational opportunities in a natural setting. There are approximately 210 miles of multi-use trails throughout the open space park system ranging from easy to difficult.

#### Recreational Facilities:

The Department operates and maintains recreational facilities including recreation centers, playgrounds, athletic fields, pools, campgrounds, nature center, gymnasiums, skate parks, boat launch ramps, piers, dog off-leash areas, golf complexes, and more.

#### Recreational Programs:

Recreational programs and activities build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health. Programs include ceramics, learn-to-swim,



# Parks and Recreation

karate, gymnastics, dance, organized sports, golf, day camps, holiday events, senior and teen activities, tiny tot classes, therapeutic recreation activities, nature programs and much more.

## ***The vision is:***

To connect all to the City's diverse, world-class park system

## ***The mission is:***

To provide healthy, sustainable, and enriching environments for all

## Goals and Objectives

### ***Goal 1: Protect and enhance natural and developed assets***

- Protect and preserve existing assets
- Enhance existing assets

### ***Goal 2: Develop and offer innovative recreational opportunities to meet the diverse needs of our communities***

- Provide innovative program ideas
- Solicit feedback from customers and staff

### ***Goal 3: Foster growth and development of our employees***

- Create mentor/mentee relationships
- Expand training opportunities
- Share and celebrate successes

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Percentage customer satisfaction with park system <sup>1</sup>	90.0 %	0.0 %	90.0 %	90.8 %	90.0 %
Percentage of acres of brush management completed	95%	91%	95%	97%	95%
Number of park acres decommissioned converted to sustainable landscapes	2.37	0.25	2.37	0.00	2.37
Number of acres where habitat restoration occurred	5.00	8.95	5.00	32.90	5.00
Percentage of increase with on-line registration participation	-20.0 %	-23.3 %	1.0 %	29.8 %	1.0 %
Percentage customer satisfaction with recreational program activities <sup>1</sup>	90.0 %	0.0 %	90.0 %	90.4 %	90.0 %
Number of aquatic users <sup>2</sup>	285,000	28,006	285,000	141,005	285,000
Number of hours of operation of recreation centers <sup>2</sup>	172,432	0	172,432	136,499	172,432

# Parks and Recreation

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Number of acres of parks and open spaces per 1,000 population	32.48	32.47	32.49	32.50	32.49

1. The target is based on a five-year average
2. FY22 Actuals are lower than anticipated due to reduced operational hours affected by limited staffing

# Parks and Recreation

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	1,012.54	1,031.57	1,152.30	120.73
Personnel Expenditures	\$ 78,937,583	\$ 90,437,966	\$ 99,797,805	\$ 9,359,839
Non-Personnel Expenditures	76,189,205	81,728,524	105,628,439	23,899,915
<b>Total Department Expenditures</b>	<b>\$ 155,126,788</b>	<b>\$ 172,166,490</b>	<b>\$ 205,426,244</b>	<b>\$ 33,259,754</b>
<b>Total Department Revenue</b>	<b>\$ 69,480,070</b>	<b>\$ 66,139,352</b>	<b>\$ 101,467,639</b>	<b>\$ 35,328,287</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Administrative Services	\$ 4,480,259	\$ 5,193,631	\$ 7,642,208	\$ 2,448,577
Community Parks I	29,330,637	34,089,172	34,963,930	874,758
Community Parks II	27,161,604	33,286,851	52,172,200	18,885,349
Developed Regional Parks	42,281,527	46,402,930	51,877,089	5,474,159
Open Space	13,498,855	14,886,709	15,279,502	392,793
<b>Total</b>	<b>\$ 116,752,883</b>	<b>\$ 133,859,293</b>	<b>\$ 161,934,929</b>	<b>\$ 28,075,636</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Administrative Services	23.75	23.75	42.75	19.00
Community Parks I	213.51	214.64	221.61	6.97
Community Parks II	269.40	274.80	313.03	38.23
Developed Regional Parks	326.23	334.23	385.55	51.32
Open Space	72.82	76.32	74.94	(1.38)
<b>Total</b>	<b>905.71</b>	<b>923.74</b>	<b>1,037.88</b>	<b>114.14</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Transfer of the Animal Services Program</b>	0.00	\$ 14,874,000	\$ -
Transfer of non-personnel expenditures from the Purchasing and Contracting Department to the Parks and Recreation Department to support the Animal Services Program.			
<b>Sidewalk Vending Ordinance</b>	27.00	2,456,932	-
Addition of 27.00 FTE positions and non-personnel expenditures associated with supporting the Sidewalk Vending Ordinance.			
<b>Supplemental Positions</b>	19.00	2,375,521	-
Addition of 19.00 FTE positions and associated non-personnel expenditure to support supplemental positions added in Fiscal Year 2022.			

# Parks and Recreation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>New Facilities and Play All Day Sites Maintenance</b> Addition of 10.00 FTE positions and associated non-personnel expenditures to support the expansion, maintenance, and operations of parks.	10.00	1,753,191	-
<b>Increased Trash Collection</b> Addition of 16.00 FTE positions and associated non-personnel expenditures to support increased trash collection throughout Regional and Neighborhood Parks.	16.00	1,570,997	-
<b>Parks Master Plan Support</b> Addition of 6.00 FTE positions and associated non-personnel expenditures to support the implementation of the Parks Master Plan.	6.00	711,785	-
<b>Back to Work SD</b> Addition of 7.50 FTE positions to support recreation contractual program equity and the San Diego Back to Work initiative.	7.50	664,009	-
<b>Recreation Programming Audit Recommendations</b> Addition of 5.00 FTE positions and associated non-personnel expenditure to support recreation programming equity throughout the parks system.	5.00	564,882	-
<b>Conversion of Hourly Staff to Full-Time</b> Conversion of hourly recreational staffing to standard hour positions to enhance employee retention and meet department needs for consistent staffing.	5.10	536,047	-
<b>Balboa Park Maintenance Restoration</b> Addition of 4.00 FTE positions and non-personnel expenditures to support the Balboa Park Maintenance Special Projects Unit.	4.00	481,975	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	3.00	452,447	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	(2.86)	379,965	-
<b>Aquatic Staffing Needs</b> Reduction of 3.45 FTE hourly positions and the addition of 9.00 FTE positions converted to full-time benefited positions to support all aquatics programs, enhance employee retention, and meet department needs for consistent staffing.	5.55	374,756	-
<b>School District Joint Use Agreement</b> Addition of non-personnel expenditures to support turf maintenance reimbursement at Joint Use Facilities.	0.00	352,508	-
<b>Staffing Needs for Span of Control</b> Addition of 3.00 FTE positions to support capacity needs within the department for administrative and field staffing.	3.00	350,096	-

# Parks and Recreation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>San Diego Humane Society Dedicated Park Patrol</b> Addition of non-personnel expenditures to support the San Diego Humane Society dedicated park patrol throughout parks citywide.	0.00	350,000	-
<b>Dusty Rhodes Neighborhood Park Maintenance</b> Addition of 1.00 Grounds Maintenance Worker 2, 1.00 Grounds Maintenance Supervisor, 1.00 Irrigation Specialist and associated non-personnel expenditures to maintain Dusty Rhodes Neighborhood Park and Dog Park.	3.00	342,812	-
<b>Park Restroom Security</b> Addition of non-personnel expenditures associated with roving security at 20 parks and recreation facilities.	0.00	310,000	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	239,386	-
<b>Graffiti Removal At Chicano Park</b> Addition of one-time non-personnel expenditures to support graffiti removal at the Chicano Park public restroom.	0.00	150,000	-
<b>Program Coordinator for Animal Services Program</b> Addition of 1.00 Program Coordinator to support the Animal Services Program.	1.00	143,851	-
<b>New Facility – Salk Neighborhood Park</b> Addition of 0.34 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the Salk Middle School Joint Use.	0.34	112,137	-
<b>Park Security and Safety Enhancements.</b> Addition of one-time non-personnel expenditures to install gates and bollards at the Senior Resource Center and Paradise Hills Recreation Center.	0.00	100,000	-
<b>New Facility – Emerson Elementary School Joint Use</b> Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the Emerson Elementary School Joint Use.	0.50	91,468	-
<b>New Facility – Taft Middle School Joint Use</b> Addition of 0.29 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the Taft Middle School Joint Use.	0.29	87,520	-
<b>New Facility – Wagenheim Middle School Joint Use</b> Addition of 0.22 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the Wagenheim Middle School Joint Use.	0.22	80,298	-

# Parks and Recreation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Mission Bay Park Security Services</b> Addition of non-personnel expenditures to support security services at Mission Bay Park.	0.00	78,000	-
<b>New Facility - Mission Bay High School Joint Use Tennis Courts</b> Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the Mission Bay Tennis Court Joint Use.	0.50	74,333	-
<b>Security at Clay Park Restrooms</b> Addition of one-time security services to monitor Clay Park restrooms.	0.00	42,000	-
<b>Mandatory General Benefit Contribution</b> Adjustment in State-mandated funding for the general benefit contribution for city parks maintained by Maintenance Assessment Districts.	0.00	33,408	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(335,153)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(1,723,535)	(614,318)
<b>Transient Occupancy Tax Transfer</b> Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax Fund.	0.00	-	22,955,000
<b>Revised Environmental Growth Fund Reimbursements</b> Adjustment to reflect revised revenue projections for the reimbursement of eligible expenditures from the Environmental Growth Funds (EGF).	0.00	-	4,139,012
<b>Revised User Fee Revenue from New/Revised User Fees</b> Adjustment to reflect anticipated User Fee revenue decrease from the implementation of new and/or revised user fees.	0.00	-	(30,000)
<b>Total</b>	<b>114.14</b>	<b>\$ 28,075,636</b>	<b>\$ 26,449,694</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 37,790,958	\$ 43,801,103	\$ 52,045,967	\$ 8,244,864
Fringe Benefits	32,307,252	37,040,877	37,646,066	605,189
<b>PERSONNEL SUBTOTAL</b>	<b>70,098,210</b>	<b>80,841,980</b>	<b>89,692,033</b>	<b>8,850,053</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 4,545,775	\$ 5,295,623	\$ 6,136,423	\$ 840,800
Contracts & Services	21,593,485	22,800,250	41,741,384	18,941,134

# Parks and Recreation

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Information Technology	2,205,003	3,467,753	3,141,600	(326,153)
Energy and Utilities	17,863,071	19,348,897	19,094,251	(254,646)
Other	86,968	134,505	134,505	-
Transfers Out	-	1,282,876	1,222,324	(60,552)
Capital Expenditures	120,113	523,004	608,004	85,000
Debt	240,258	164,405	164,405	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>46,654,673</b>	<b>53,017,313</b>	<b>72,242,896</b>	<b>19,225,583</b>
<b>Total</b>	<b>\$ 116,752,883</b>	<b>\$ 133,859,293</b>	<b>\$ 161,934,929</b>	<b>\$ 28,075,636</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 18,352,453	\$ 26,770,039	\$ 53,249,733	\$ 26,479,694
Fines Forfeitures and Penalties	29,251	70,145	70,145	-
Licenses and Permits	12,430	166,865	166,865	-
Other Revenue	347,050	57,739	27,739	(30,000)
Rev from Money and Prop	211,283	502,065	502,065	-
Rev from Other Agencies	214,944	103,200	103,200	-
Transfers In	3,711,245	753,000	753,000	-
<b>Total</b>	<b>\$ 22,878,655</b>	<b>\$ 28,423,053</b>	<b>\$ 54,872,747</b>	<b>\$ 26,449,694</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	5.00	5.00	5.00	\$ 36,705 - 44,178	\$ 208,934
20000012	Administrative Aide 1	1.00	0.00	0.00	45,269 - 54,528	-
20000024	Administrative Aide 2	4.00	5.00	7.00	52,142 - 62,833	405,764
20000753	Aquatics Technician 1	2.00	2.00	2.00	45,602 - 54,353	99,955
20000749	Aquatics Technician 2	5.00	6.00	6.00	47,897 - 57,076	333,277
20000754	Aquatics Technician Supervisor	1.00	1.00	1.00	52,786 - 63,121	59,544
20000040	Area Manager 2	26.00	26.00	26.00	66,160 - 80,169	2,000,563
20001140	Assistant Department Director	1.00	1.00	2.00	71,693 - 271,584	341,047
20001202	Assistant Deputy Director	0.00	0.00	1.00	56,929 - 209,339	159,440
20000108	Assistant Recreation Center Director	45.00	45.00	46.00	36,776 - 44,455	1,913,803
20000143	Associate Engineer-Civil	1.00	1.00	1.00	89,669 - 108,295	108,295
20000119	Associate Management Analyst	5.00	5.00	6.00	66,197 - 79,990	437,999
20000162	Associate Planner	1.00	1.00	1.00	76,386 - 92,308	92,308
20000202	Building Supervisor	1.00	1.00	1.00	46,336 - 55,626	55,626
20000234	Carpenter	1.00	1.00	2.00	53,970 - 64,599	114,714
20000236	Cement Finisher	1.00	1.00	2.00	57,975 - 69,472	132,869
20000539	Clerical Assistant 2	2.00	2.00	3.00	36,630 - 44,147	117,407
90000539	Clerical Assistant 2	0.05	0.05	0.05	36,630 - 44,147	2,018
20000352	Custodian 1	1.00	0.00	0.00	34,296 - 35,050	-
90000352	Custodian 1	2.94	2.00	2.00	34,296 - 35,050	69,346
20000354	Custodian 2	11.50	12.50	12.50	34,296 - 38,117	462,964
20000355	Custodian 3	3.00	3.00	3.00	35,050 - 41,446	121,022

# Parks and Recreation

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20001168	Deputy Director	3.75	3.75	4.75	56,929 - 209,339	819,823
20000395	District Manager	14.00	14.00	15.00	76,294 - 92,034	1,331,360
20000408	Electrician	0.00	0.00	1.00	60,621 - 72,790	66,216
21000440	Environmental Biologist 2	1.00	1.00	1.00	72,343 - 87,970	84,891
21000451	Environmental Biologist 3	4.00	4.00	4.00	83,472 - 101,098	400,348
20000426	Equipment Operator 1	11.00	11.00	13.00	45,155 - 54,051	678,453
20000430	Equipment Operator 2	9.00	9.00	9.00	52,122 - 62,315	540,436
20000418	Equipment Technician 1	10.00	10.00	10.00	43,124 - 51,669	516,690
20000423	Equipment Technician 2	7.00	8.00	9.00	47,326 - 56,409	476,704
20000431	Equipment Technician 3	1.00	1.00	1.00	51,949 - 62,059	59,577
20000924	Executive Assistant	1.00	1.00	0.00	52,792 - 63,852	-
21000433	Geographic Info Systems Analyst 3	0.00	0.00	1.00	73,375 - 88,725	73,375
21000436	Geographic Info Systems Technician	0.00	0.00	1.00	52,652 - 63,447	52,652
20000675	Grounds Maintenance Manager	10.00	10.00	10.00	62,231 - 75,408	725,864
20000472	Grounds Maintenance Supervisor	11.00	11.00	16.00	48,017 - 57,769	846,658
20000467	Grounds Maintenance Worker 1	5.00	5.00	5.00	34,368 - 42,755	210,569
90000467	Grounds Maintenance Worker 1	18.10	18.01	24.00	34,368 - 42,755	887,214
20000468	Grounds Maintenance Worker 2	274.92	280.42	301.85	39,936 - 47,511	13,773,663
20000502	Heavy Truck Driver 1	6.00	6.00	6.00	43,381 - 51,692	283,493
20000503	Horticulturist	4.00	4.00	3.00	64,956 - 78,535	219,670
20000290	Information Systems Analyst 2	1.00	1.00	2.00	66,845 - 80,773	139,091
20000293	Information Systems Analyst 3	1.00	1.00	1.00	73,375 - 88,725	88,725
20000998	Information Systems Analyst 4	1.00	1.00	1.00	82,532 - 100,002	100,002
20000497	Irrigation Specialist	3.00	3.00	5.00	46,130 - 55,214	266,796
20000589	Laborer	10.00	10.00	10.00	35,597 - 42,397	388,019
20000608	Light Equipment Operator	12.00	14.00	16.00	42,326 - 50,458	778,826
90001073	Management Intern	2.32	2.32	8.08	31,200 - 34,070	252,096
20000660	Nursery Gardener	5.00	5.00	5.00	39,685 - 47,263	228,772
20000661	Nursery Supervisor	1.00	1.00	1.00	47,424 - 57,056	47,424
20001138	Park and Recreation Director	1.00	1.00	1.00	71,693 - 271,584	216,716
20000669	Park Designer	4.00	5.00	8.00	86,638 - 104,624	783,034
20000666	Park Ranger	34.00	35.00	53.00	54,121 - 65,762	3,190,360
20000680	Payroll Specialist 2	4.75	4.75	4.75	46,697 - 56,380	248,884
20000173	Payroll Supervisor	0.00	0.00	1.00	53,542 - 64,822	58,788
20000676	Pesticide Applicator	8.00	8.00	8.00	48,152 - 57,401	436,788
20000677	Pesticide Supervisor	1.00	1.00	1.00	56,033 - 67,364	56,033
20001015	Pool Guard 2	0.00	0.00	5.50	35,090 - 42,266	192,984
90001015	Pool Guard 2	37.09	39.61	36.16	35,090 - 42,266	1,458,375
20001234	Program Coordinator	0.75	0.75	1.75	34,070 - 167,127	206,567
20001222	Program Manager	2.00	3.00	5.00	56,929 - 209,339	638,527
20000761	Project Officer 1	1.00	0.00	0.00	82,740 - 99,927	-



# Parks and Recreation

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000763	Project Officer 2	2.00	2.00	3.00	95,376 - 115,298	324,243
20000783	Public Information Clerk	3.00	3.00	3.00	36,705 - 44,178	124,398
90000798	Recreation Aide	6.42	6.42	6.42	32,760 - 32,760	210,319
20000921	Recreation Center Director 1	10.67	11.00	12.00	45,242 - 54,496	613,400
20000802	Recreation Center Director 2	14.00	14.00	14.00	48,653 - 58,502	792,602
20000751	Recreation Center Director 3	34.00	34.00	34.00	52,182 - 62,747	2,022,413
20000569	Recreation Leader 1	0.50	0.50	15.50	32,760 - 35,002	509,180
90000569	Recreation Leader 1	87.95	89.81	76.16	32,760 - 35,002	2,625,112
20000530	Recreation Leader 2	1.00	1.00	3.50	33,480 - 40,362	117,180
20000534	Recreation Leader 2	0.00	0.00	1.25	33,480 - 40,362	49,245
90000530	Recreation Leader 2	8.61	8.61	6.58	33,480 - 40,362	264,719
90000534	Recreation Leader 2	3.87	4.25	2.91	33,480 - 40,362	115,177
20000804	Recreation Specialist	1.00	1.00	5.00	50,948 - 61,263	265,055
20000807	Recreation Specialist	1.00	1.00	1.00	50,948 - 61,263	53,227
20000817	Recreation Specialist	0.00	0.00	1.00	50,948 - 61,263	50,948
20000927	Senior Clerk/Typist	2.00	2.00	1.00	43,718 - 52,745	49,760
20000015	Senior Management Analyst	4.00	4.00	6.00	72,664 - 87,865	479,388
20000844	Senior Park Ranger	9.00	10.00	11.00	67,844 - 82,209	867,263
20000918	Senior Planner	3.00	3.00	5.00	87,992 - 106,391	488,111
20001046	Senior Utility Supervisor	1.00	1.00	1.00	56,256 - 68,102	67,080
20000928	Senior Zoning Investigator	1.00	1.00	1.00	67,596 - 81,837	81,837
20000194	Seven-Gang Mower Operator	10.00	10.00	10.00	45,155 - 54,051	520,826
20000970	Supervising Management Analyst	3.00	3.00	4.00	79,751 - 96,633	377,637
20001007	Supervising Recreation Specialist	5.00	5.00	6.00	58,608 - 71,019	413,703
21000404	Supervising Therap Recreation Specialist	2.00	2.00	2.00	60,075 - 72,835	142,181
20000959	Swimming Pool Manager 1	0.00	0.00	3.50	40,317 - 48,494	141,106
90000959	Swimming Pool Manager 1	5.20	6.08	6.08	40,317 - 48,494	281,031
20000960	Swimming Pool Manager 2	6.00	6.58	6.00	47,176 - 56,988	329,176
20000961	Swimming Pool Manager 3	7.00	7.00	8.00	51,923 - 62,690	494,946
21000407	Therap Recreatn Leader	0.00	0.00	1.25	35,207 - 42,402	45,100
91000407	Therap Recreatn Leader	4.83	4.83	4.83	35,207 - 42,402	204,802
21000406	Therap Recreatn Spec	5.00	5.00	5.00	52,228 - 62,800	301,833
21000177	Trainer	0.00	0.00	1.00	63,008 - 76,136	76,136
20001038	Tree Maintenance Crewleader	1.00	1.00	1.00	44,609 - 53,145	44,609
20001039	Tree Trimmer	3.00	3.00	3.00	42,635 - 50,767	147,731
20001044	Utility Supervisor	4.00	4.00	4.00	52,567 - 62,844	230,822
20001045	Utility Supervisor	4.00	4.00	6.00	52,567 - 62,844	355,945
20001051	Utility Worker 1	4.00	4.00	4.00	36,563 - 43,474	165,908
20001053	Utility Worker 2	5.00	5.00	11.00	39,925 - 47,513	466,646
20000756	Word Processing Operator	1.00	1.00	1.00	38,188 - 45,963	45,963
90001067	Work Service Aide	0.50	0.50	0.50	32,448 - 32,448	16,224
	Bilingual - Regular					42,224

## Parks and Recreation

### Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
	Budgeted Personnel					(3,354,138)
	Expenditure Savings					
	Infrastructure Registration Pay					17,327
	Landscape Architect Lic					101,764
	Night Shift Pay					8,738
	Overtime Budgeted					421,809
	Reg Pay For Engineers					16,244
	Sick Leave - Hourly					77,806
	Standby Pay					3,142
	Termination Pay Annual Leave					91,967
	Vacation Pay In Lieu					584,744
<b>FTE, Salaries, and Wages Subtotal</b>		<b>905.71</b>	<b>923.74</b>	<b>1,037.88</b>		<b>\$ 52,045,967</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 96,892	\$ 100,291	\$ 100,678	\$ 387
Flexible Benefits	8,408,008	9,149,697	9,594,959	445,262
Insurance	1,146	-	-	-
Long-Term Disability	168,027	172,414	182,532	10,118
Medicare	571,515	612,076	749,000	136,924
Other	946	-	-	-
Other Post-Employment Benefits	4,314,616	4,412,783	4,689,718	276,935
Retiree Medical Trust	34,667	40,574	63,588	23,014
Retirement 401 Plan	28,677	30,526	132,989	102,463
Retirement ADC	14,340,268	17,141,184	16,511,069	(630,115)
Retirement DROP	98,795	109,009	114,130	5,121
Risk Management Administration	711,073	763,658	960,646	196,988
Supplemental Pension Savings Plan	2,317,586	2,718,489	2,612,801	(105,688)
Unemployment Insurance	56,636	62,803	66,152	3,349
Workers' Compensation	1,158,401	1,727,373	1,867,804	140,431
<b>Fringe Benefits Subtotal</b>	<b>\$ 32,307,252</b>	<b>\$ 37,040,877</b>	<b>\$ 37,646,066</b>	<b>\$ 605,189</b>
<b>Total Personnel Expenditures</b>			<b>\$ 89,692,033</b>	

## Environmental Growth 1/3 Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Environmental Growth 1/3	\$ 6,090,424	\$ 5,525,864	\$ 6,388,368	\$ 862,504
Open Space	-	-	570,287	570,287
<b>Total</b>	<b>\$ 6,090,424</b>	<b>\$ 5,525,864</b>	<b>\$ 6,958,655</b>	<b>\$ 1,432,791</b>

# Parks and Recreation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Reimbursements for Eligible Expenditures</b>	0.00 \$	1,474,863 \$	-
Adjustment to reflect an increase in reimbursements to the General Fund.			
<b>Los Peñasquitos Canyon Preserve Fund Support</b>	0.00	10,000	-
Addition of one-time non-personnel expenditures to support operations in the Los Peñasquitos Canyon Preserve Fund.			
<b>Mandatory General Benefit Contribution</b>	0.00	(3,724)	-
Adjustment in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.			
<b>Non-Discretionary Adjustment</b>	0.00	(48,348)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Revised Franchise Fee Revenue</b>	0.00	-	1,210,076
Adjustment to reflect revised Franchise Fee revenue projections.			
<b>SDG&amp;E Minimum Bid Payment</b>	0.00	-	904,576
Adjustment to reflect revised revenue related to the SDG&E minimum bid payment.			
<b>Total</b>	<b>0.00 \$</b>	<b>1,432,791 \$</b>	<b>2,114,652</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ -	\$ 78,123	\$ 78,123	-
Contracts & Services	3,697,701	211,036	211,036	-
Energy and Utilities	2,392,723	2,713,565	2,665,217	(48,348)
Transfers Out	-	2,523,140	4,004,279	1,481,139
<b>NON-PERSONNEL SUBTOTAL</b>	<b>6,090,424</b>	<b>5,525,864</b>	<b>6,958,655</b>	<b>1,432,791</b>
<b>Total</b>	<b>\$ 6,090,424</b>	<b>\$ 5,525,864</b>	<b>\$ 6,958,655</b>	<b>\$ 1,432,791</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Other Local Taxes	\$ 5,384,299	\$ 5,516,864	\$ 7,631,516	\$ 2,114,652
Rev from Money and Prop	44,581	9,000	9,000	-
<b>Total</b>	<b>\$ 5,428,880</b>	<b>\$ 5,525,864</b>	<b>\$ 7,640,516</b>	<b>\$ 2,114,652</b>

# Environmental Growth 2/3 Fund

# Parks and Recreation

## Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Environmental Growth 2/3	\$ 12,000,000	\$ 11,673,046	\$ 14,243,625	\$ 2,570,579
<b>Total</b>	<b>\$ 12,000,000</b>	<b>\$ 11,673,046</b>	<b>\$ 14,243,625</b>	<b>\$ 2,570,579</b>

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Reimbursements for Eligible Expenditures</b> Adjustment to reflect an increase in reimbursements to the General Fund.	0.00	\$ 2,664,897	\$ -
<b>Transfer to Energy Independence Fund</b> Addition of non-personnel expenditures for the transfer to the Energy Independence Fund to provide the City with a mechanism for reducing and potentially eliminating its reliance on investor-owned utilities for gas and electric utility services.	0.00	520,000	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(614,318)	-
<b>Revised Franchise Fee Revenue</b> Adjustment to reflect revised Franchise Fee revenue projections.	0.00	-	2,420,152
<b>SDG&amp;E Minimum Bid Payment</b> Adjustment to reflect revised revenue related to the SDG&E minimum bid payment.	0.00	-	1,809,149
<b>Total</b>	<b>0.00</b>	<b>\$ 2,570,579</b>	<b>\$ 4,229,301</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 12,000,000	\$ -	\$ -	-
Transfers Out	-	11,673,046	14,243,625	2,570,579
<b>NON-PERSONNEL SUBTOTAL</b>	<b>12,000,000</b>	<b>11,673,046</b>	<b>14,243,625</b>	<b>2,570,579</b>
<b>Total</b>	<b>\$ 12,000,000</b>	<b>\$ 11,673,046</b>	<b>\$ 14,243,625</b>	<b>\$ 2,570,579</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Other Local Taxes	\$ 10,769,017	\$ 11,033,728	\$ 15,263,029	\$ 4,229,301
Rev from Money and Prop	119,817	25,000	25,000	-
<b>Total</b>	<b>\$ 10,888,834</b>	<b>\$ 11,058,728</b>	<b>\$ 15,288,029</b>	<b>\$ 4,229,301</b>

# Parks and Recreation

## Golf Course Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Administrative Services	\$ 14,322	\$ -	\$ -	-
Golf Operations	20,009,609	20,830,312	21,988,760	1,158,448
<b>Total</b>	<b>\$ 20,023,930</b>	<b>\$ 20,830,312</b>	<b>\$ 21,988,760</b>	<b>\$ 1,158,448</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Golf Operations	104.83	105.83	112.42	6.59
<b>Total</b>	<b>104.83</b>	<b>105.83</b>	<b>112.42</b>	<b>6.59</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Turf Maintenance</b> Addition of 6.00 FTE positions to support the demands for turf maintenance with the increased activity on the golf courses.	6.00	\$ 420,934	\$ -
<b>Golf Operations Assistant</b> Addition of 1.00 Golf Operations Assistant associated with the conversion of hourly staff to benefitted position.	1.00	67,780	-
<b>Proposition B Transition Costs</b> Addition of one-time non-personnel expenditures associated with the transition costs of post-Proposition B employees into the Pension System.	0.00	318,679	-
<b>Non-Personnel Expenditure Cost Increases</b> Addition of non-personnel expenditures associated with cost increases.	0.00	217,500	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	85,837	-
<b>Email Access for All Staff</b> Addition of non-personnel expenditures to allow department employees to have access to email via City issued phone or data/voice stipend.	0.00	81,608	-
<b>Mission Bay Golf Course Lighting</b> Addition of non-personnel expenditures associated with repairs and maintenance of lighting units at the Mission Bay Golf Course.	0.00	25,000	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(10,956)	-

# Parks and Recreation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00	(15,557)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>One-Time Additions and Annualizations</b>	0.00	(44,051)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Non-Standard Hour Personnel Funding</b>	(0.41)	11,674	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			
<b>Revised Revenue</b>	0.00	-	2,600,000
Adjustment to reflect revised revenue projections.			
<b>Total</b>	<b>6.59 \$</b>	<b>1,158,448 \$</b>	<b>2,600,000</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 4,990,548	\$ 5,347,215	\$ 5,861,596	\$ 514,381
Fringe Benefits	3,607,307	3,995,384	3,965,834	(29,550)
<b>PERSONNEL SUBTOTAL</b>	<b>8,597,856</b>	<b>9,342,599</b>	<b>9,827,430</b>	<b>484,831</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,518,310	\$ 1,830,946	\$ 1,975,236	\$ 144,290
Contracts & Services	7,385,852	6,755,977	7,191,087	435,110
Information Technology	277,521	415,027	404,071	(10,956)
Energy and Utilities	2,227,890	2,354,205	2,459,378	105,173
Other	16,502	42,820	42,820	-
Transfers Out	-	66,088	66,088	-
Capital Expenditures	-	22,650	22,650	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>11,426,075</b>	<b>11,487,713</b>	<b>12,161,330</b>	<b>673,617</b>
<b>Total</b>	<b>\$ 20,023,930</b>	<b>\$ 20,830,312</b>	<b>\$ 21,988,760</b>	<b>\$ 1,158,448</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 27,776,460	\$ 19,223,047	\$ 21,684,987	\$ 2,461,940
Other Revenue	252,130	179,500	317,560	138,060
Rev from Money and Prop	1,856,080	1,467,800	1,467,800	-
Transfers In	46,232	-	-	-
<b>Total</b>	<b>\$ 29,930,902</b>	<b>\$ 20,870,347</b>	<b>\$ 23,470,347</b>	<b>\$ 2,600,000</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	2.00	2.00	2.00	\$ 36,705 - 44,178	\$ 87,693
20001202	Assistant Deputy Director	1.00	1.00	1.00	56,929 - 209,339	160,517

# Parks and Recreation

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000119	Associate Management Analyst	1.00	1.00	1.00	66,197 - 79,990	79,990
20000539	Clerical Assistant 2	1.00	1.00	1.00	36,630 - 44,147	36,630
20001168	Deputy Director	1.00	1.00	1.00	56,929 - 209,339	169,012
20000426	Equipment Operator 1	3.00	3.00	3.00	45,155 - 54,051	160,385
20000418	Equipment Technician 1	1.00	1.00	1.00	43,124 - 51,669	50,894
20000423	Equipment Technician 2	3.00	3.00	3.00	47,326 - 56,409	160,144
20000431	Equipment Technician 3	2.00	2.00	2.00	51,949 - 62,059	113,543
20000819	Golf Course Manager	2.00	2.00	2.00	69,299 - 83,631	149,260
20000498	Golf Course Superintendent	1.00	1.00	2.00	61,826 - 74,750	136,577
20000479	Golf Operations Assistant	15.00	15.00	16.00	37,524 - 45,224	715,884
90000479	Golf Operations Assistant	5.77	5.77	5.36	37,524 - 45,224	238,670
20000480	Golf Operations Supervisor	1.00	1.00	1.00	43,366 - 52,069	52,069
20000481	Greenskeeper	27.00	28.00	30.00	38,465 - 45,735	1,306,991
20000482	Greenskeeper Supervisor	5.00	5.00	6.00	48,109 - 57,880	327,738
20000467	Grounds Maintenance Worker 1	12.00	9.00	9.00	34,368 - 42,755	366,849
20000503	Horticulturist	1.00	1.00	1.00	64,956 - 78,535	64,956
20000497	Irrigation Specialist	3.00	3.00	3.00	46,130 - 55,214	156,558
20000608	Light Equipment Operator	3.00	3.00	5.00	42,326 - 50,458	236,026
20000680	Payroll Specialist 2	1.00	1.00	1.00	46,697 - 56,380	55,534
20000676	Pesticide Applicator	2.00	5.00	5.00	48,152 - 57,401	266,837
20001234	Program Coordinator	0.25	0.25	0.25	34,070 - 167,127	32,113
20001222	Program Manager	2.00	2.00	2.00	56,929 - 209,339	264,173
90000798	Recreation Aide	1.81	1.81	1.81	32,760 - 32,760	59,296
20000818	Recreation Specialist	4.00	4.00	4.00	50,948 - 61,263	203,792
20000194	Seven-Gang Mower Operator	2.00	2.00	2.00	45,155 - 54,051	107,291
20000970	Supervising Management Analyst	1.00	1.00	1.00	79,751 - 96,633	96,633
	Bilingual - Regular					1,456
	Budgeted Personnel					(470,326)
	Expenditure Savings					
	Grds/Greenskpr Eq Op					39,147
	Greenskeeper Pay					82,146
	Overtime Budgeted					276,523
	Sick Leave - Hourly					5,486
	Standby Pay					2,761
	Termination Pay Annual					19,324
	Leave					
	Vacation Pay In Lieu					49,024
<b>FTE, Salaries, and Wages Subtotal</b>		<b>104.83</b>	<b>105.83</b>	<b>112.42</b>		<b>\$ 5,861,596</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 8,832	\$ 9,300	\$ 10,908	\$ 1,608
Flexible Benefits	1,061,217	1,134,394	1,127,550	(6,844)
Long-Term Disability	20,125	19,551	19,390	(161)
Medicare	79,827	72,543	82,161	9,618

## Parks and Recreation

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Other	-	-	(80,973)	(80,973)
Other Post-Employment Benefits	578,535	583,981	570,317	(13,664)
Retiree Medical Trust	6,801	6,773	8,614	1,841
Retirement 401 Plan	7,076	6,762	15,712	8,950
Retirement ADC	1,329,186	1,565,649	1,587,518	21,869
Retirement DROP	12,274	14,440	10,772	(3,668)
Risk Management Administration	95,360	101,060	116,788	15,728
Supplemental Pension Savings Plan	308,592	316,758	297,124	(19,634)
Unemployment Insurance	6,778	7,112	7,023	(89)
Workers' Compensation	92,705	157,061	192,930	35,869
<b>Fringe Benefits Subtotal</b>	<b>\$ 3,607,307</b>	<b>\$ 3,995,384</b>	<b>\$ 3,965,834</b>	<b>\$ (29,550)</b>
<b>Total Personnel Expenditures</b>		<b>\$ 9,827,430</b>		

## Los Penasquitos Canyon Preserve Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Administrative Services	\$ 839	\$ -	\$ -	-
Los Penasquitos Reserve	256,554	277,975	300,275	22,300
Open Space	2,159	-	-	-
<b>Total</b>	<b>\$ 259,551</b>	<b>\$ 277,975</b>	<b>\$ 300,275</b>	<b>\$ 22,300</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Los Penasquitos Reserve	2.00	2.00	2.00	0.00
<b>Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00	\$ 24,955	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Non-Discretionary Adjustment</b>	0.00	(362)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Support for Information Technology</b>	0.00	(2,293)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			



# Parks and Recreation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Environmental Growth Fund Reimbursements</b>	0.00	-	10,000
Addition of one-time revenue to support operations in the Los Peñasquitos Canyon Preserve Fund from the Environmental Growth Fund.			
<b>One-Time Additions and Annualizations</b>	0.00	-	(75,360)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Total</b>	<b>0.00</b>	<b>\$ 22,300</b>	<b>\$ (65,360)</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 120,144	\$ 126,252	\$ 147,971	\$ 21,719
Fringe Benefits	121,374	127,135	130,371	3,236
<b>PERSONNEL SUBTOTAL</b>	<b>241,518</b>	<b>253,387</b>	<b>278,342</b>	<b>24,955</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,957	\$ 4,125	\$ 4,125	-
Contracts & Services	11,067	13,108	12,746	(362)
Information Technology	5,009	7,355	5,062	(2,293)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>18,033</b>	<b>24,588</b>	<b>21,933</b>	<b>(2,655)</b>
<b>Total</b>	<b>\$ 259,551</b>	<b>\$ 277,975</b>	<b>\$ 300,275</b>	<b>\$ 22,300</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Rev from Money and Prop	\$ 46,988	\$ 36,000	\$ 36,000	-
Transfers In	305,810	225,360	160,000	(65,360)
<b>Total</b>	<b>\$ 352,798</b>	<b>\$ 261,360</b>	<b>\$ 196,000</b>	<b>\$ (65,360)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000666	Park Ranger	1.00	1.00	1.00	\$ 54,121 - 65,762	\$ 65,762
20000844	Senior Park Ranger	1.00	1.00	1.00	67,844 - 82,209	82,209
<b>FTE, Salaries, and Wages Subtotal</b>		<b>2.00</b>	<b>2.00</b>	<b>2.00</b>		<b>\$ 147,971</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 668	\$ 709	\$ 822	\$ 113
Flexible Benefits	30,200	30,000	30,000	-
Long-Term Disability	559	507	518	11
Medicare	1,752	1,831	2,146	315
Other Post-Employment Benefits	13,010	12,262	11,378	(884)
Retirement ADC	59,175	68,973	71,579	2,606
Retirement DROP	1,630	1,731	2,006	275

## Parks and Recreation

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Risk Management Administration	2,147	2,122	2,330	208
Supplemental Pension Savings Plan	5,226	5,518	6,445	927
Unemployment Insurance	189	184	188	4
Workers' Compensation	6,819	3,298	2,959	(339)
<b>Fringe Benefits Subtotal</b>	<b>\$ 121,374</b>	<b>\$ 127,135</b>	<b>\$ 130,371</b>	<b>\$ 3,236</b>
<b>Total Personnel Expenditures</b>			<b>\$ 278,342</b>	

# Parks and Recreation

## Revenue and Expense Statement (Non-General Fund)

Environmental Growth 1/3 Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,017,600	\$ 1,356,120	\$ 2,763,609
Continuing Appropriation - CIP	583,559	438,801	311,817
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 2,601,158</b>	<b>\$ 1,794,921</b>	<b>\$ 3,075,427</b>
REVENUE			
Other Local Taxes	\$ 5,384,299	\$ 5,516,864	\$ 7,631,516
Revenue from Use of Money and Property	44,581	9,000	9,000
<b>TOTAL REVENUE</b>	<b>\$ 5,428,880</b>	<b>\$ 5,525,864</b>	<b>\$ 7,640,516</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 8,030,038</b>	<b>\$ 7,320,785</b>	<b>\$ 10,715,943</b>
OPERATING EXPENSE			
Supplies	\$ -	\$ 78,123	\$ 78,123
Contracts & Services	3,697,701	211,036	211,036
Energy and Utilities	2,392,723	2,713,565	2,665,217
Transfers Out	-	2,523,140	4,004,279
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 6,090,424</b>	<b>\$ 5,525,864</b>	<b>\$ 6,958,655</b>
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 144,693	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 144,693</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 6,235,117</b>	<b>\$ 5,525,864</b>	<b>\$ 6,958,655</b>
RESERVES			
Continuing Appropriation - CIP	\$ 438,801	\$ 438,801	\$ 311,817
<b>TOTAL RESERVES</b>	<b>\$ 438,801</b>	<b>\$ 438,801</b>	<b>\$ 311,817</b>
<b>BALANCE</b>	<b>\$ 1,356,120</b>	<b>\$ 1,356,120</b>	<b>\$ 3,445,471</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 8,030,038</b>	<b>\$ 7,320,785</b>	<b>\$ 10,715,943</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

## Parks and Recreation

### Revenue and Expense Statement (Non-General Fund)

Environmental Growth 2/3 Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,048,855	\$ 1,967,543	\$ 2,680,370
Continuing Appropriation - CIP	972,344	777,593	496,509
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 4,021,199</b>	<b>\$ 2,745,136</b>	<b>\$ 3,176,878</b>
REVENUE			
Other Local Taxes	\$ 10,769,017	\$ 11,033,728	\$ 15,263,029
Revenue from Use of Money and Property	119,817	25,000	25,000
<b>TOTAL REVENUE</b>	<b>\$ 10,888,834</b>	<b>\$ 11,058,728</b>	<b>\$ 15,288,029</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 14,910,033</b>	<b>\$ 13,803,864</b>	<b>\$ 18,464,907</b>
OPERATING EXPENSE			
Contracts & Services	\$ 12,000,000	\$ -	\$ -
Transfers Out	-	11,673,046	14,243,625
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 12,000,000</b>	<b>\$ 11,673,046</b>	<b>\$ 14,243,625</b>
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 164,898	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 164,898</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 12,164,898</b>	<b>\$ 11,673,046</b>	<b>\$ 14,243,625</b>
RESERVES			
Continuing Appropriation - CIP	\$ 777,593	\$ 777,593	\$ 496,509
<b>TOTAL RESERVES</b>	<b>\$ 777,593</b>	<b>\$ 777,593</b>	<b>\$ 496,509</b>
<b>BALANCE</b>	<b>\$ 1,967,543</b>	<b>\$ 1,353,225</b>	<b>\$ 3,724,773</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 14,910,033</b>	<b>\$ 13,803,864</b>	<b>\$ 18,464,907</b>

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\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

# Parks and Recreation

## Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 7,362,146	\$ 13,782,094	\$ 17,032,922
Continuing Appropriation - CIP	10,389,887	11,643,134	8,330,649
Operating Reserve	2,247,600	2,810,720	2,810,720
Pension Stability Reserve	104,079	104,079	104,079
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 20,103,712</b>	<b>\$ 28,340,026</b>	<b>\$ 28,278,370</b>
REVENUE			
Charges for Services	\$ 27,776,460	\$ 19,223,047	\$ 21,684,987
Other Revenue	252,130	179,500	317,560
Revenue from Use of Money and Property	1,856,080	1,467,800	1,467,800
Transfers In	46,232	-	-
<b>TOTAL REVENUE</b>	<b>\$ 29,930,902</b>	<b>\$ 20,870,347</b>	<b>\$ 23,470,347</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 50,034,614</b>	<b>\$ 49,210,373</b>	<b>\$ 51,748,717</b>
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 412,376	\$ 3,510,000	\$ 2,000,000
<b>TOTAL CIP EXPENSE</b>	<b>\$ 412,376</b>	<b>\$ 3,510,000</b>	<b>\$ 2,000,000</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 4,990,548	\$ 5,347,215	\$ 5,861,596
Fringe Benefits	3,607,307	3,995,384	3,965,834
Supplies	1,518,310	1,830,946	1,975,236
Contracts & Services	7,385,852	6,755,977	7,191,087
Information Technology	277,521	415,027	404,071
Energy and Utilities	2,227,890	2,354,205	2,459,378
Other Expenses	16,502	42,820	42,820
Transfers Out	-	66,088	66,088
Capital Expenditures	-	22,650	22,650
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 20,023,930</b>	<b>\$ 20,830,312</b>	<b>\$ 21,988,760</b>
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 1,258,281	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 1,258,281</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 21,694,587</b>	<b>\$ 24,340,312</b>	<b>\$ 23,988,760</b>
RESERVES			
Continuing Appropriation - CIP	\$ 11,643,134	\$ 11,643,134	\$ 8,330,649
Operating Reserve	2,810,720	2,810,720	2,810,720
Pension Stability Reserve	104,079	104,079	-
<b>TOTAL RESERVES</b>	<b>\$ 14,557,933</b>	<b>\$ 14,557,933</b>	<b>\$ 11,141,369</b>
<b>BALANCE</b>	<b>\$ 13,782,093</b>	<b>\$ 10,312,128</b>	<b>\$ 16,618,588</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 50,034,614</b>	<b>\$ 49,210,373</b>	<b>\$ 51,748,717</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

## Parks and Recreation

### Revenue and Expense Statement (Non-General Fund)

Los Peñasquitos Canyon Preserve Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 14,539	\$ 107,786	\$ 91,748
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 14,539</b>	<b>\$ 107,786</b>	<b>\$ 91,748</b>
REVENUE			
Revenue from Use of Money and Property	\$ 46,988	\$ 36,000	\$ 36,000
Transfers In	305,810	225,360	160,000
<b>TOTAL REVENUE</b>	<b>\$ 352,798</b>	<b>\$ 261,360</b>	<b>\$ 196,000</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 367,337</b>	<b>\$ 369,146</b>	<b>\$ 287,748</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 120,144	\$ 126,252	\$ 147,971
Fringe Benefits	121,374	127,135	130,371
Supplies	1,957	4,125	4,125
Contracts	11,067	13,108	12,746
Information Technology	5,009	7,355	5,062
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 259,551</b>	<b>\$ 277,975</b>	<b>\$ 300,275</b>
<b>TOTAL EXPENSE</b>	<b>\$ 259,551</b>	<b>\$ 277,975</b>	<b>\$ 300,275</b>
<b>BALANCE</b>	<b>\$ 107,786</b>	<b>\$ 91,171</b>	<b>\$ (12,527)</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 367,337</b>	<b>\$ 369,146</b>	<b>\$ 287,748</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

\*\*\*The Los Peñasquitos Canyon Preserve Fund results in a negative ending balance/beginning balance and will be monitored throughout Fiscal Year 2023 to address negative balances



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## **Performance and Analytics**





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## Description

A city is measured by how it delivers services. The City of San Diego is no different; we owe our communities the best and we work to deliver world-class service. Leading this effort is the City's award-winning Performance & Analytics Department (Panda). Equipped with experience, talent, and a track record of success, Performance & Analytics is the City's internal consultant, driven by the following purposes: 1) Simplify the customer experience to make it easy to communicate with and receive services from City, 2) Implement data-informed decision making, migrating from reactive to predictive solutions, and 3) Adopt a culture of continuous improvement and accountability to optimize the delivery of services. The team works across departments to eliminate silos, empower employees as problem solvers, instill a culture of data-informed decision making, and continuously improve processes and accountability. Please visit the Performance & Analytics website for more details: <https://www.sandiego.gov/panda/>

### ***The vision is:***

Exceed expectations

### ***The mission is:***

Challenge the status quo

## Goals and Objectives

### ***Goal 1: Simplify the customer experience***

- Implement online platforms and straight-forward processes
- Establish and communicate service delivery standards
- Provide easily digestible and accessible City data

### ***Goal 2: Champion data-informed decision making***

- Expand predictive analytics projects
- Deploy point of service measurement tools

## Performance and Analytics

- Develop data analytics tools to improve City processes

**Goal 3: *Promote a culture of continuous improvement and accountability***

- Implement solutions that reduce the likelihood of recurring issues
- Optimize delivery of City services
- Launch performance accountability initiative

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Downloads of Get It Done mobile app	125,000	125,730	145,000	174,500	210,000
Active Get It Done customers as a percent of total City population	10.00 %	10.20 %	8.50 %	9.76 %	10.40 %
Number of public-facing services available through Get It Done platform	58	61	64	61	63
Data Portal utilization rate <sup>1</sup>	0.90	0.71	0.90	0.44	0.70
Number of data projects completed to inform City decisions or support operations	50	61	60	28	60

1. The data source to calculate this KPI changed in FY22 after the department put more accurate tracking in place.

# Performance and Analytics

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	15.00	15.00	17.00	2.00
Personnel Expenditures	\$ 2,330,321	\$ 2,376,332	\$ 2,910,478	\$ 534,146
Non-Personnel Expenditures	1,952,768	2,457,925	2,466,360	8,435
<b>Total Department Expenditures</b>	<b>\$ 4,283,089</b>	<b>\$ 4,834,257</b>	<b>\$ 5,376,838</b>	<b>\$ 542,581</b>
<b>Total Department Revenue</b>	<b>\$ 1,334</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Performance & Analytics	\$ 4,283,089	\$ 4,834,257	\$ 5,376,838	\$ 542,581
<b>Total</b>	<b>\$ 4,283,089</b>	<b>\$ 4,834,257</b>	<b>\$ 5,376,838</b>	<b>\$ 542,581</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Performance & Analytics	15.00	15.00	17.00	2.00
<b>Total</b>	<b>15.00</b>	<b>15.00</b>	<b>17.00</b>	<b>2.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00	\$ 247,676	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Pay Equity Study</b>	0.00	250,000	-
Addition of non-personnel expenditures associated with the completion of the Pay Equity Study.			
<b>Get It Done Support</b>	1.00	143,235	-
Addition of 1.00 Program Coordinator to support the expansion of Get It Done services for the Parks and Recreation Department.			
<b>Short-Term Rental Ordinance Support</b>	1.00	143,235	-
Addition of 1.00 Program Coordinator to support the City's Short-Term Rental Ordinance (STRO) program.			

# Performance and Analytics

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b>	0.00	68,946	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Support for Information Technology</b>	0.00	(60,511)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
<b>One-Time Additions and Annualizations</b>	0.00	(250,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Total</b>	<b>2.00</b>	<b>\$ 542,581</b>	<b>\$ -</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 1,624,333	\$ 1,655,091	\$ 2,088,712	\$ 433,621
Fringe Benefits	705,987	721,241	821,766	100,525
<b>PERSONNEL SUBTOTAL</b>	<b>2,330,321</b>	<b>2,376,332</b>	<b>2,910,478</b>	<b>534,146</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 7,168	\$ 8,100	\$ 8,100	-
Contracts & Services	568,373	671,318	751,274	79,956
Information Technology	900,577	1,189,604	1,129,093	(60,511)
Energy and Utilities	18,601	30,853	19,843	(11,010)
Other	3,600	3,600	3,600	-
Capital Expenditures	-	100,000	100,000	-
Debt	454,450	454,450	454,450	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>1,952,768</b>	<b>2,457,925</b>	<b>2,466,360</b>	<b>8,435</b>
<b>Total</b>	<b>\$ 4,283,089</b>	<b>\$ 4,834,257</b>	<b>\$ 5,376,838</b>	<b>\$ 542,581</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Other Revenue	\$ 378	\$ -	\$ -	-
Transfers In	956	-	-	-
<b>Total</b>	<b>\$ 1,334</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001101	Department Director	1.00	1.00	1.00	\$ 71,693 - 271,584	\$ 192,257
20001168	Deputy Director	0.00	0.00	1.00	56,929 - 209,339	152,945
20001234	Program Coordinator	10.00	10.00	13.00	34,070 - 167,127	1,441,817
20001222	Program Manager	4.00	4.00	2.00	56,929 - 209,339	281,037
	Vacation Pay In Lieu					20,656

# Performance and Analytics

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages Subtotal</b>		<b>15.00</b>	<b>15.00</b>	<b>17.00</b>	<b>\$</b>	<b>2,088,712</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 5,047	\$ 4,960	\$ 5,735	\$ 775
Flexible Benefits	197,436	197,349	220,149	22,800
Insurance	1,118	-	-	-
Long-Term Disability	7,470	6,555	7,238	683
Medicare	24,402	23,698	29,989	6,291
Other Post-Employment Benefits	92,944	85,834	96,713	10,879
Retiree Medical Trust	3,465	3,490	4,500	1,010
Retirement 401 Plan	-	-	2,194	2,194
Retirement ADC	211,816	231,554	263,263	31,709
Risk Management Administration	15,312	14,854	19,805	4,951
Supplemental Pension Savings Plan	141,472	142,865	161,645	18,780
Unemployment Insurance	2,532	2,384	2,628	244
Workers' Compensation	2,972	7,698	7,907	209
<b>Fringe Benefits Subtotal</b>	<b>\$ 705,987</b>	<b>\$ 721,241</b>	<b>\$ 821,766</b>	<b>\$ 100,525</b>
<b>Total Personnel Expenditures</b>			<b>\$ 2,910,478</b>	



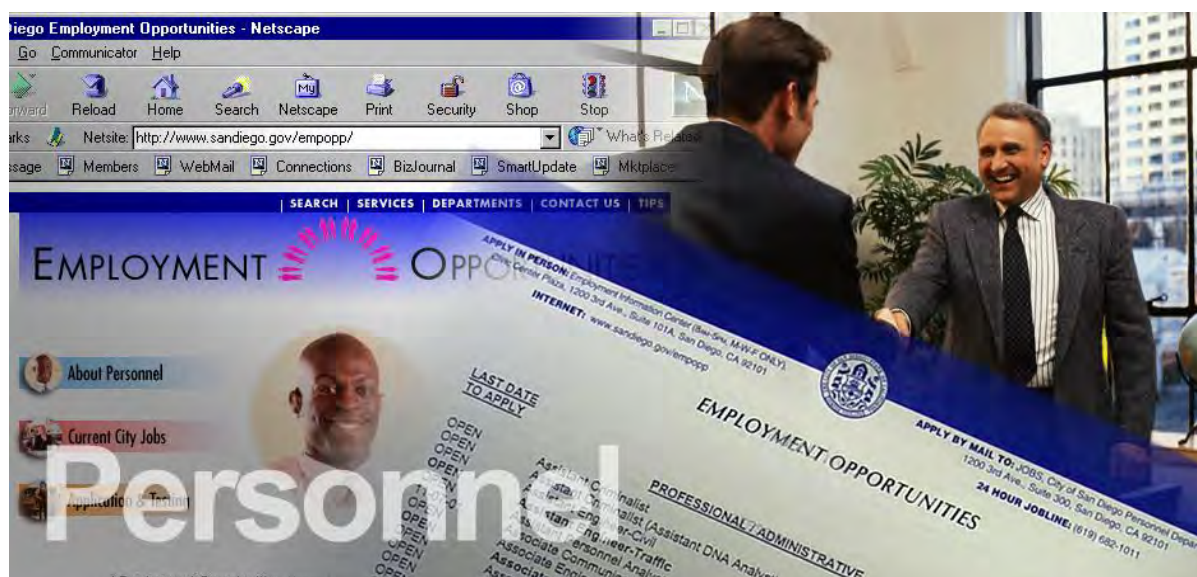
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## Personnel





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## Description

The Personnel Department is governed by the Civil Service Commission as authorized by the City Charter. The main responsibilities of the Personnel Department are to provide supervision over the selection, promotion, and removal of all classified employees and maintain a competitive merit system that provides equal opportunity for all applicants.

The Personnel Department consists of eight sections: Certification/Payroll Records; Classification and Compensation; Exam Management and Recruiting; Equal Employment Investigations Office; Liaison; Organizational Management and Personnel Administration; Information Systems/NEOGOV, and Services and Administration. The Certification/Payroll Records Section reviews Citywide payroll maintains confidential records of all City employees, and certifies eligible lists to the hiring departments. The Classification and Compensation Section conducts classification and maintenance studies and performs salary studies to evaluate special salary adjustment requests pursuant to City Charter Section 130. The Exam Management and Recruiting Section promotes employment opportunities for the City, reviews and evaluates employment applications, and administers examination processes. The Equal Employment Investigations Office investigates complaints of discrimination and harassment made by City employees, applicants, volunteers, and contractors. The Liaison Section provides advice and assistance to employees, supervisors, and City management regarding a wide variety of personnel issues requiring knowledge and interpretation of the City Charter, Civil Service Rules and Personnel Regulations, Memorandums of Understanding, Administrative Regulations, and applicable federal and state laws. The Organizational Management and Personnel Administration Section manages positions and the organizational structure of the City and maintains employee master data. The Information Systems/NEOGOV Section performs data analytics, manages the functional and technical aspects of the software used to recruit and track City applicants, and creates official identification cards for City employees. The Services and Administration Section provides budget and administrative support to all other sections in the department and coordinates the Civil Service Commission monthly meetings and disciplinary appeal hearings.

# Personnel

Since its inception in 1915, the Civil Service Commission has been committed to preserving a merit system that provides equal employment opportunity through the ethical and consistent application of Civil Service Rules. The Personnel Department has, and will continue to, proactively offer the highest quality personnel services to meet and support the needs of its customers to develop a diverse and productive workforce.

To view the Personnel Department's fiscal year achievements, visit <https://www.sandiego.gov/empopp/didyouknow>.

## ***The vision is:***

To champion the principles of the City's merit system and provide equal employment opportunities.

## ***The mission is:***

Excellence in personnel services.

## Goals and Objectives

### ***Goal 1: Continue to attract, develop, and retain a well-qualified and diverse workforce***

- Promote employment opportunities through job/career fairs, online advertising, and the Employment Information Counter
- Publish job announcements for the Classified service that are job-related and attract a broad applicant pool
- Produce eligible lists of qualified candidates
- Provide information regarding career development

### ***Goal 2: Continue to provide excellent customer service tailored to the needs of our customers***

- Respond to customer inquiries in a timely manner
- Review, analyze, and process documents in a timely manner and consistent with Personnel Regulations
- Provide training on a variety of processes under the purview of the Civil Service Commission
- Implement process improvements with input from hiring departments and other partners

### ***Goal 3: Continue to maintain the integrity of the merit system***

- Apply Civil Service Rules and Personnel Regulations consistently
- Provide advice and assistance on personnel issues to applicants, employees, supervisors, and management
- Provide reports and recommendations at Civil Service Commission meetings

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Number of Appointing Authority Interview Trainings offered (AAIT)	12	15	12	16	12
Number of Employee Performance Evaluation Trainings offered (EPRP)	12	10	12	12	12
Number of days classification and compensation studies conducted and completed by Classification Section	23	16	23	29	23
Number of days to issue certification list to hiring departments (without recruitment)	11	16	12	17	12
Number of days to issue certification list to hiring departments when recruitment is required	57	74	60	66	60

# Personnel

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	69.99	71.99	84.99	13.00
Personnel Expenditures	\$ 8,521,517	\$ 9,436,951	\$ 10,828,035	\$ 1,391,084
Non-Personnel Expenditures	836,125	1,175,961	1,267,752	91,791
<b>Total Department Expenditures</b>	<b>\$ 9,357,642</b>	<b>\$ 10,612,912</b>	<b>\$ 12,095,787</b>	<b>\$ 1,482,875</b>
<b>Total Department Revenue</b>	<b>\$ 11,634</b>	<b>\$ 6,200</b>	<b>\$ 5,390</b>	<b>\$ (810)</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Classification & Liaison	\$ 3,608,642	\$ 4,044,179	\$ 4,082,544	\$ 38,365
Personnel	3,450,635	3,740,873	4,122,052	381,179
Recruiting & Exam Management	2,298,366	2,827,860	3,891,191	1,063,331
<b>Total</b>	<b>\$ 9,357,642</b>	<b>\$ 10,612,912</b>	<b>\$ 12,095,787</b>	<b>\$ 1,482,875</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Classification & Liaison	26.00	27.00	29.00	2.00
Personnel	20.00	21.00	22.00	1.00
Recruiting & Exam Management	23.99	23.99	33.99	10.00
<b>Total</b>	<b>69.99</b>	<b>71.99</b>	<b>84.99</b>	<b>13.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Outstation Section</b>	6.00	\$ 656,119	\$ -
Addition of 6.00 FTE positions to lead and manage the Outstation Section.			
<b>Restoration of Citywide Reduction</b>	0.00	388,662	-
Restoration of personnel expenditures associated to the citywide reduction in Fiscal Year 2021.			
<b>Recruiting Support</b>	2.00	228,079	-
Addition of 1.00 Supervising Personnel Analyst and 1.00 Associate Personnel Analyst to support the Recruiting Section.			
<b>Exam Management Section</b>	2.00	207,320	-
Addition of 2.00 Associate Personnel Analysts to support the Exam Management Section.			
<b>Support for Information Technology</b>	0.00	113,893	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			

# Personnel

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Equal Employment Investigations Office</b> Addition of 1.00 Associate Personnel Analyst to assist with the workload of the Equal Employment Investigations Office.	1.00	103,660	-
<b>COVID-19 Vaccination Mandate Support</b> Addition of 1.00 Payroll Audit Specialist 2 to assist with the implementation of the City's COVID-19 vaccination mandate.	1.00	77,614	-
<b>Certification Section</b> Addition of 1.00 Personnel Assistant 2 to support the Certification Section.	1.00	72,554	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	6,068	-
<b>Promotional Advertising</b> Addition of non-personnel expenditures to support the promotion of City of San Diego employment opportunities.	0.00	6,000	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(28,102)	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(348,992)	-
<b>Revised User Fee Revenue from New/Revised User Fees</b> Adjustment to reflect anticipated User Fee revenue decrease from the implementation of new and/or revised user fees.	0.00	-	(810)
<b>Total</b>	<b>13.00</b>	<b>\$ 1,482,875</b>	<b>\$ (810)</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 4,966,994	\$ 5,478,700	\$ 6,702,301	\$ 1,223,601
Fringe Benefits	3,554,523	3,958,251	4,125,734	167,483
<b>PERSONNEL SUBTOTAL</b>	<b>8,521,517</b>	<b>9,436,951</b>	<b>10,828,035</b>	<b>1,391,084</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 40,279	\$ 71,313	\$ 67,403	\$ (3,910)
Contracts & Services	503,234	669,104	649,012	(20,092)
Information Technology	281,275	418,563	532,456	113,893
Energy and Utilities	6,234	5,200	7,100	1,900
Other	5,104	11,781	11,781	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>836,125</b>	<b>1,175,961</b>	<b>1,267,752</b>	<b>91,791</b>

# Personnel

## Expenditures by Category

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
<b>Total</b>	<b>\$</b>	<b>9,357,642</b>	<b>\$</b>	<b>10,612,912</b>	<b>\$</b>	<b>12,095,787</b>	<b>\$</b>	<b>1,482,875</b>

## Revenues by Category

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
Charges for Services	\$	6,156	\$	6,200	\$	5,390	\$	(810)
Other Revenue		579		-		-		-
Transfers In		4,899		-		-		-
<b>Total</b>	<b>\$</b>	<b>11,634</b>	<b>\$</b>	<b>6,200</b>	<b>\$</b>	<b>5,390</b>	<b>\$</b>	<b>(810)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
20001082	Assistant Personnel Director	1.00	1.00	1.00	\$ 42,047 -	251,127 \$	167,578	
20001233	Assistant to the Director	1.00	1.00	1.00	56,929 -	209,339	131,171	
20000119	Associate Management Analyst	1.00	1.00	1.00	66,197 -	79,990	66,197	
20000158	Associate Personnel Analyst	19.00	19.00	27.00	76,000 -	91,763	2,193,733	
20001184	Deputy Personnel Director	2.00	2.00	2.00	34,070 -	179,599	304,668	
20001123	Equal Employment Investigations Manager	1.00	1.00	1.00	34,070 -	184,017	145,171	
20000924	Executive Assistant	1.00	1.00	1.00	52,792 -	63,852	60,340	
20000290	Information Systems Analyst 2	1.00	1.00	1.00	66,845 -	80,773	75,965	
20000681	Payroll Audit Specialist 2	9.00	9.00	10.00	53,542 -	64,822	626,603	
20000936	Payroll Audit Supervisor	2.00	2.00	2.00	64,727 -	78,178	155,183	
20000697	Personnel Assistant 2	0.00	0.00	1.00	49,629 -	59,805	49,629	
20001131	Personnel Director	1.00	1.00	1.00	42,047 -	251,127	201,365	
20000738	Principal Test Administration Specialist	1.00	1.00	1.00	53,218 -	64,279	64,279	
20001234	Program Coordinator	4.00	6.00	7.00	34,070 -	167,127	847,260	
20001222	Program Manager	1.00	1.00	1.00	56,929 -	209,339	144,340	
20000682	Senior Personnel Analyst	9.00	9.00	10.00	83,382 -	100,826	990,816	
20000881	Senior Test Administration Specialist	1.00	1.00	1.00	46,222 -	55,966	54,847	
20001000	Supervising Personnel Analyst	0.00	0.00	1.00	93,853 -	113,613	93,853	
20000396	Test Administration Specialist	6.00	6.00	6.00	41,997 -	50,697	287,932	
21000181	Test Monitor 2	1.00	1.00	1.00	34,865 -	42,020	34,865	
91000181	Test Monitor 2	2.99	2.99	2.99	34,865 -	42,020	125,640	
20000756	Word Processing Operator Bilingual - Regular	5.00	5.00	5.00	38,188 -	45,963	209,858	
	Budgeted Personnel						16,016	
	Expenditure Savings						(509,740)	
	Overtime Budgeted						18,212	
	Sick Leave - Hourly						925	
	Vacation Pay In Lieu						145,595	
FTE, Salaries, and Wages Subtotal		69.99	71.99	84.99				\$ 6,702,301

# Personnel

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 49,525	\$ 51,474	\$ 52,597	\$ 1,123
Flexible Benefits	845,402	905,249	989,149	83,900
Long-Term Disability	22,333	22,890	23,293	403
Medicare	76,841	83,059	96,650	13,591
Other Post-Employment Benefits	386,440	416,908	432,364	15,456
Retiree Medical Trust	6,153	7,748	10,262	2,514
Retirement 401 Plan	6,640	5,308	19,800	14,492
Retirement ADC	1,723,602	1,938,444	2,011,918	73,474
Retirement DROP	13,095	15,192	11,152	(4,040)
Risk Management Administration	63,663	72,148	88,540	16,392
Supplemental Pension Savings Plan	300,242	382,879	335,537	(47,342)
Unemployment Insurance	24,545	8,330	8,469	139
Workers' Compensation	36,040	48,622	46,003	(2,619)
<b>Fringe Benefits Subtotal</b>	<b>\$ 3,554,523</b>	<b>\$ 3,958,251</b>	<b>\$ 4,125,734</b>	<b>\$ 167,483</b>
<b>Total Personnel Expenditures</b>			<b>\$ 10,828,035</b>	





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# Planning



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## Description

The Planning Department is responsible for the City's land use planning and policy. Specifically, the Department develops plans, policies, and regulations that accelerate the creation of more homes for people, protect the environment, improve public spaces and advance social equity. The Department's initiatives are the first step in comprehensively and strategically planning for safe, enjoyable, healthy, and thriving communities in the City of San Diego.

The Department is structured into four divisions, each with focused specialties and staff with varied technical disciplines: Community Planning & Housing, Environmental Policy & Public Spaces, Public Engagement, and Financial & Administrative Services.

The Community Planning & Housing Division is responsible for amending and updating the City's General Plan and Community Plans. The Division is also responsible for developing policies and regulations that streamline and incentivize the production of housing. The Department's housing policies are focused on encouraging walking, bicycling and transit ridership, environmental justice, fair housing, and reversing racist zoning regulations of the past. This Division also updates and amends the Land Development Code, prepares housing data reports, and manages the City's long-range historic preservation efforts.

The Environmental Policy & Public Spaces Division is responsible for developing policies and regulations that further the City's climate and open space conservation goals. The Division is also responsible for the City's long-range park planning, which is focused on the delivery of safe and enjoyable parks in the areas of the City with the greatest needs. The Division manages the implementation and monitoring of the City's Multiple Species Conservation Program. In addition to managing the City's Development Impact Fee Program, the Division is also responsible for long-range infrastructure planning. Additionally, this Division conducts reviews of all City actions under the California Environmental Quality Act (CEQA).

The Public Engagement Division was recently created to establish and coordinate a new program for equitable public engagement that informs the outreach and engagement process for all Department

# Planning

initiatives. This growing Division works to ensure community members have opportunities to provide input into plans that affect their lives so that the City's long-range plans meet the needs of the people who live, work and play in San Diego. This Division is especially focused on reaching and engaging people who have not traditionally participated in the planning process to ensure that input received is truly representative of the City's diverse population. This Division also develops public education to help enhance the understanding of the department's work.

The Financial & Administrative Services Division serves as the center for all financial, technical, and administrative activities for the Department. This Division is responsible for developing, updating, and administering programs and plans that provide funding sources to support the Department's operations, work program initiatives, as well as the funding of community serving capital improvements. The Division provides business operations and support services, including technical GIS/mapping and innovative IT solutions that are critical to advancing the Department's overall Work Program.

## ***The vision is:***

An innovative and collaborative leader in planning

## ***The mission is:***

To envision, plan, and create a world-class city

# Goals and Objectives

## ***Goal 1: Balance growth, preservation, and conservation in our land use plans and programs***

- Promote sustainable and responsible development
- Practice preservation of our natural, physical, and cultural environment

## ***Goal 2: Foster public and community trust***

- Improve transparency regarding our department efforts
- Promote inclusiveness, equity, and effective communication

## ***Goal 3: Achieve operational efficiencies***

- Enhance productivity with consideration of budget and overall City priorities
- Invest in staff development and technology

# Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Percent of achieved major milestones associated with environmental resource initiatives <sup>1</sup>	80%	N/A	80%	N/A	N/A
Percent of achieved major milestones associated with planning initiatives <sup>1</sup>	80%	100%	80%	N/A	N/A

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Percent of achieved major milestones associated with policy implementation measures <sup>1</sup>	80%	100%	80%	N/A	N/A
Percent of department's non-personnel expenditures (NPE) work program funded by grants	35%	45%	35%	56%	35%
Percent of achieved major milestones associated with the General Plan, Community Planning, and Housing <sup>2</sup>	N/A	N/A	N/A	93%	80%
Percent of achieved major milestones associated with climate and infrastructure initiatives <sup>2</sup>	N/A	N/A	N/A	100%	80%

1. KPI reorganized in Fiscal Year 2022
2. New KPI created for Fiscal Year 2023

# Planning

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	69.75	69.75	78.75	9.00
Personnel Expenditures	\$ 9,139,493	\$ 10,374,254	\$ 11,457,525	\$ 1,083,271
Non-Personnel Expenditures	4,851,128	6,298,922	6,603,207	304,285
<b>Total Department Expenditures</b>	<b>\$ 13,990,620</b>	<b>\$ 16,673,176</b>	<b>\$ 18,060,732</b>	<b>\$ 1,368,556</b>
<b>Total Department Revenue</b>	<b>\$ 8,480,701</b>	<b>\$ 9,819,617</b>	<b>\$ 10,267,484</b>	<b>\$ 447,867</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Community Planning & Implementation	\$ 3,527,739	\$ 3,907,101	\$ 3,833,782	\$ (73,319)
Environment & Mobility Planning	2,119,915	2,271,073	3,168,333	897,260
Planning	2,218,570	2,941,979	2,880,834	(61,145)
<b>Total</b>	<b>\$ 7,866,223</b>	<b>\$ 9,120,153</b>	<b>\$ 9,882,949</b>	<b>\$ 762,796</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Community Planning & Implementation	25.00	22.75	24.75	2.00
Environment & Mobility Planning	15.00	15.00	21.00	6.00
Planning	11.75	14.00	14.00	0.00
<b>Total</b>	<b>51.75</b>	<b>51.75</b>	<b>59.75</b>	<b>8.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>California Coastal Commission Support</b>	2.00	\$ 298,492	\$ -
Addition of 1.00 Supervising Development Project Manager and 1.00 Associate Planner for California Coastal Commission support.			
<b>Parks for All of Us Implementation</b>	2.00	287,312	91,061
Addition of 1.00 Program Manager, 1.00 Associate Planner, and associated revenue to support implementation of the Parks for All of Us initiative.			
<b>Equitable Public Engagement Program</b>	2.00	222,000	-
Addition of 1.00 Senior Planner and 1.00 Associate Planner to support the Equitable Public Engagement Program.			
<b>Chief Resiliency Officer</b>	1.00	172,420	-
Addition of 1.00 Chief Resiliency Officer (Program Manager) to support the implementation of Climate Resilient SD.			

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>California Environmental Quality Act (CEQA) Support</b> Restoration of 1.00 Associate Planner to support environmental planning, policies, and reviews.	1.00	104,183	-
<b>Fiscal and Administrative Support</b> Reduction of 1.00 Supervising Management Analyst and addition of 1.00 Program Coordinator to assist with managing fiscal and administrative operations.	0.00	64,285	-
<b>Geographic Information System (GIS) Support</b> Reduction of 1.00 Principal Engineering Aide and addition of 1.00 Geographic Information System Analyst 4 to support GIS systems and applications.	0.00	(8,259)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(31,094)	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(98,577)	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(247,966)	-
<b>Total</b>	<b>8.00</b>	<b>\$ 762,796</b>	<b>\$ 91,061</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 4,143,487	\$ 4,659,330	\$ 5,598,105	\$ 938,775
Fringe Benefits	2,912,257	3,284,098	3,187,790	(96,308)
<b>PERSONNEL SUBTOTAL</b>	<b>7,055,744</b>	<b>7,943,428</b>	<b>8,785,895</b>	<b>842,467</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 13,087	\$ 34,282	\$ 33,612	\$ (670)
Contracts & Services	289,536	467,390	466,043	(1,347)
Information Technology	451,577	653,617	555,040	(98,577)
Energy and Utilities	52,436	11,166	32,089	20,923
Other	3,843	10,270	10,270	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>810,480</b>	<b>1,176,725</b>	<b>1,097,054</b>	<b>(79,671)</b>
<b>Total</b>	<b>\$ 7,866,223</b>	<b>\$ 9,120,153</b>	<b>\$ 9,882,949</b>	<b>\$ 762,796</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 2,225,507	\$ 3,061,020	\$ 3,152,081	\$ 91,061
Licenses and Permits	9,928	20,000	20,000	-
Other Revenue	630	100	100	-



# Planning

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Transfers In	5,408	-	-	-
<b>Total</b>	<b>\$ 2,241,473</b>	<b>\$ 3,081,120</b>	<b>\$ 3,172,181</b>	<b>\$ 91,061</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	1.00	1.00	1.00	\$ 36,705 - 44,178	\$ 36,705
20000024	Administrative Aide 2	1.00	1.00	2.00	52,142 - 62,833	105,115
20001083	Assistant Planning Director	1.00	1.00	1.00	38,457 - 210,828	183,275
20000167	Associate Engineer-Traffic	1.00	0.00	0.00	89,669 - 108,295	-
20000119	Associate Management Analyst	1.00	1.00	1.00	66,197 - 79,990	66,197
20000162	Associate Planner	7.00	8.00	12.00	76,386 - 92,308	973,646
20001168	Deputy Director	1.00	1.00	1.00	56,929 - 209,339	174,548
20001179	Deputy Planning Director	1.00	1.00	1.00	56,929 - 209,339	157,669
20000105	Development Project Manager 3	5.00	5.00	5.00	100,240 - 121,179	601,654
20000924	Executive Assistant	1.00	1.00	0.00	52,792 - 63,852	-
21000434	Geographic Info Systems Analyst 4	0.00	0.00	1.00	77,794 - 94,261	77,794
20000290	Information Systems Analyst 2	1.00	1.00	1.00	66,845 - 80,773	80,773
20000998	Information Systems Analyst 4	1.00	1.00	1.00	82,532 - 100,002	100,002
20000669	Park Designer	3.00	3.00	3.00	86,638 - 104,624	302,363
20000680	Payroll Specialist 2	1.00	1.00	1.00	46,697 - 56,380	54,125
20001132	Planning Director	1.00	1.00	1.00	71,693 - 271,584	205,743
20000743	Principal Engineering Aide	1.00	1.00	0.00	67,291 - 81,483	-
20001234	Program Coordinator	0.00	0.00	1.00	34,070 - 167,127	134,580
20001222	Program Manager	4.00	4.00	6.00	56,929 - 209,339	810,654
20000015	Senior Management Analyst	2.00	2.00	2.00	72,664 - 87,865	174,412
20000918	Senior Planner	16.75	16.75	17.75	87,992 - 106,391	1,771,658
21000675	Supervising Development Project Manager	0.00	0.00	1.00	110,264 - 133,289	110,264
20000970	Supervising Management Analyst	1.00	1.00	0.00	79,751 - 96,633	-
	Budgeted Personnel Expenditure Savings					(608,995)
	Landscape Architect Lic					15,694
	Overtime Budgeted					15,000
	Termination Pay Annual Leave					8,781
	Vacation Pay In Lieu					46,448
<b>FTE, Salaries, and Wages Subtotal</b>		<b>51.75</b>	<b>51.75</b>	<b>59.75</b>		<b>\$ 5,598,105</b>

# Planning

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 28,683	\$ 29,772	\$ 24,670	\$ (5,102)
Flexible Benefits	568,508	599,647	644,774	45,127
Long-Term Disability	18,738	18,079	19,908	1,829
Medicare	63,360	65,975	82,564	16,589
Other Post-Employment Benefits	288,465	294,288	307,206	12,918
Retiree Medical Trust	5,140	6,066	9,756	3,690
Retirement 401 Plan	1,531	1,554	17,752	16,198
Retirement ADC	1,586,849	1,854,799	1,684,467	(170,332)
Retirement DROP	8,028	7,671	9,170	1,499
Risk Management Administration	47,552	50,840	62,910	12,070
Supplemental Pension Savings Plan	277,127	319,660	286,221	(33,439)
Unemployment Insurance	6,321	6,600	7,226	626
Workers' Compensation	11,956	29,147	31,166	2,019
<b>Fringe Benefits Subtotal</b>	<b>\$ 2,912,257</b>	<b>\$ 3,284,098</b>	<b>\$ 3,187,790</b>	<b>\$ (96,308)</b>
<b>Total Personnel Expenditures</b>		<b>\$ 8,785,895</b>		

## Facilities Financing Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Public Facilities Planning	\$ 2,770,634	\$ 3,387,023	\$ 3,517,783	\$ 130,760
<b>Total</b>	<b>\$ 2,770,634</b>	<b>\$ 3,387,023</b>	<b>\$ 3,517,783</b>	<b>\$ 130,760</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Public Facilities Planning	18.00	18.00	19.00	1.00
<b>Total</b>	<b>18.00</b>	<b>18.00</b>	<b>19.00</b>	<b>1.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00	\$ 133,495	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Development Impact Fee Program Rebuild</b>	1.00	108,135	105,528
Addition of 1.00 Supervising Management Analyst to support the rebuild of the Development Impact Fee program.			
<b>Parks for All of Us Implementation</b>	0.00	91,061	-
Addition of non-personnel expenditures to support the implementation of the Parks for All of Us initiative.			

# Planning

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Geographic Information System (GIS) Support</b> Reduction of 1.00 Principal Engineering Aide and the addition of 1.00 Geographic Information System Analyst 2 to support GIS systems and applications.	0.00	(826)	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(5,333)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(32,217)	(32,217)
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(53,412)	-
<b>Non-General Fund Rent Reimbursement</b> Reduction of non-personnel expenditures associated to Non-General Fund Rent Reimbursement.	0.00	(110,143)	-
<b>Revenue Adjustment</b> Adjustment to reflect revised revenue projections.	0.00	-	113,669
<b>Revised Development Impact Fee Revenue</b> Adjustment to reflect revised revenue projections of Development Impact Fee administration fees.	0.00	-	(30,000)
<b>Total</b>	<b>1.00 \$</b>	<b>130,760 \$</b>	<b>156,980</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 1,180,707	\$ 1,409,773	\$ 1,722,169	\$ 312,396
Fringe Benefits	903,041	1,021,053	949,461	(71,592)
<b>PERSONNEL SUBTOTAL</b>	<b>2,083,749</b>	<b>2,430,826</b>	<b>2,671,630</b>	<b>240,804</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 350	\$ 5,100	\$ 5,100	-
Contracts & Services	591,143	777,396	672,685	(104,711)
Information Technology	93,304	171,511	166,178	(5,333)
Energy and Utilities	1,371	1,190	1,190	-
Other	717	1,000	1,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>686,885</b>	<b>956,197</b>	<b>846,153</b>	<b>(110,044)</b>
<b>Total</b>	<b>\$ 2,770,634</b>	<b>\$ 3,387,023</b>	<b>\$ 3,517,783</b>	<b>\$ 130,760</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 2,453,124	\$ 3,304,897	\$ 3,491,877	\$ 186,980
Licenses and Permits	38,500	30,000	-	(30,000)
Other Revenue	83,145	-	-	-

# Planning

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Rev from Money and Prop	3,114	3,600	3,600	-
<b>Total</b>	<b>\$ 2,577,883</b>	<b>\$ 3,338,497</b>	<b>\$ 3,495,477</b>	<b>\$ 156,980</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 52,142 - 62,833	\$ 62,833
20000143	Associate Engineer-Civil	1.00	1.00	1.00	89,669 - 108,295	108,295
20000119	Associate Management Analyst	1.00	1.00	1.00	66,197 - 79,990	62,634
20000162	Associate Planner	3.00	3.00	4.00	76,386 - 92,308	341,065
21000432	Geographic Info Systems Analyst 2	0.00	0.00	1.00	66,845 - 80,773	66,845
20000290	Information Systems Analyst 2	1.00	1.00	1.00	66,845 - 80,773	80,773
20000743	Principal Engineering Aide	1.00	1.00	0.00	67,291 - 81,483	-
20001222	Program Manager	1.00	1.00	1.00	56,929 - 209,339	143,707
20000885	Senior Civil Engineer	1.00	1.00	1.00	103,363 - 124,954	124,954
20000015	Senior Management Analyst	3.00	3.00	1.00	72,664 - 87,865	72,664
20000918	Senior Planner	2.00	2.00	4.00	87,992 - 106,391	411,427
20000970	Supervising Management Analyst	2.00	2.00	2.00	79,751 - 96,633	176,384
20000756	Word Processing Operator Bilingual - Regular	1.00	1.00	1.00	38,188 - 45,963	38,188
	Budgeted Personnel					1,456
	Expenditure Savings					(76,386)
	Infrastructure In-Training Pay					8,664
	Infrastructure Registration Pay					19,993
	Overtime Budgeted					11,720
	Reg Pay For Engineers					18,743
	Termination Pay Annual Leave					26,181
	Vacation Pay In Lieu					22,029
<b>FTE, Salaries, and Wages Subtotal</b>		<b>18.00</b>	<b>18.00</b>	<b>19.00</b>		<b>\$ 1,722,169</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 9,543	\$ 10,117	\$ 9,304	\$ (813)
Flexible Benefits	190,717	198,441	214,653	16,212
Long-Term Disability	5,127	5,241	5,647	406
Medicare	16,523	18,260	24,102	5,842
Other	-	-	-	-
Other Post-Employment Benefits	90,163	98,096	102,402	4,306
Retiree Medical Trust	1,040	1,386	2,601	1,215
Retirement 401 Plan	909	725	3,383	2,658

# Planning

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Retirement ADC	482,870	561,433	445,739	(115,694)
Retirement DROP	6,191	7,061	4,992	(2,069)
Risk Management Administration	14,837	16,976	20,970	3,994
Supplemental Pension Savings Plan	75,598	91,369	102,214	10,845
Unemployment Insurance	1,739	1,907	2,051	144
Workers' Compensation	7,785	10,041	11,403	1,362
<b>Fringe Benefits Subtotal</b>	<b>\$ 903,041</b>	<b>\$ 1,021,053</b>	<b>\$ 949,461</b>	<b>\$ (71,592)</b>
<b>Total Personnel Expenditures</b>		<b>\$ 2,671,630</b>		

## General Plan Maintenance Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Community Planning & Implementation	\$ 2,871,402	\$ 3,859,508	\$ 4,660,000	\$ 800,492
Environment & Mobility Planning	477,983	306,492	-	(306,492)
Planning	4,378	-	-	-
<b>Total</b>	<b>\$ 3,353,763</b>	<b>\$ 4,166,000</b>	<b>\$ 4,660,000</b>	<b>\$ 494,000</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Community Plan Update Support</b>	0.00	\$ 1,000,000	\$ -
Addition of one-time non-personnel expenditures related to the support of Community Plan updates.			
<b>Revised Revenue and Expenditure</b>	0.00	260,000	260,000
Adjustment to reflect revised revenue projections and associated non-personnel expense increase.			
<b>One-Time Additions and Annualizations</b>	0.00	(766,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Revised User Fee Revenue from New/Revised User Fees</b>	0.00	-	(60,174)
Adjustment to reflect anticipated User Fee revenue increase from the implementation of new and/or revised user fees.			
<b>Total</b>	<b>0.00</b>	<b>\$ 494,000</b>	<b>\$ 199,826</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 775	\$ -	\$ -	-
Contracts & Services	3,345,971	4,166,000	4,660,000	494,000
Information Technology	7,016	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>3,353,763</b>	<b>4,166,000</b>	<b>4,660,000</b>	<b>494,000</b>
<b>Total</b>	<b>\$ 3,353,763</b>	<b>\$ 4,166,000</b>	<b>\$ 4,660,000</b>	<b>\$ 494,000</b>

## Revenues by Category

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
Licenses and Permits	\$	3,615,534	\$	3,400,000	\$	3,599,826	\$	199,826
Rev from Money and Prop		45,811		-		-		-
<b>Total</b>	<b>\$</b>	<b>3,661,345</b>	<b>\$</b>	<b>3,400,000</b>	<b>\$</b>	<b>3,599,826</b>	<b>\$</b>	<b>199,826</b>

# Planning

## Revenue and Expense Statement (Non-General Fund)

Facilities Financing Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 281,904	\$ 89,153	\$ 563,498
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 281,904</b>	<b>\$ 89,153</b>	<b>\$ 563,498</b>
REVENUE			
Charges for Services	\$ 2,453,124	\$ 3,304,897	\$ 3,491,877
Licenses and Permits	38,500	30,000	-
Other Revenue	83,145	-	-
Revenue from Use of Money and Property	3,114	3,600	3,600
<b>TOTAL REVENUE</b>	<b>\$ 2,577,883</b>	<b>\$ 3,338,497</b>	<b>\$ 3,495,477</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 2,859,787</b>	<b>\$ 3,427,650</b>	<b>\$ 4,058,975</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 1,180,707	\$ 1,409,773	\$ 1,722,169
Fringe Benefits	903,041	1,021,053	949,461
Supplies	350	5,100	5,100
Contracts & Services	591,143	777,396	672,685
Information Technology	93,304	171,511	166,178
Energy and Utilities	1,371	1,190	1,190
Other Expenses	717	1,000	1,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 2,770,635</b>	<b>\$ 3,387,023</b>	<b>\$ 3,517,783</b>
<b>TOTAL EXPENSE</b>	<b>\$ 2,770,635</b>	<b>\$ 3,387,023</b>	<b>\$ 3,517,783</b>
<b>BALANCE</b>	<b>\$ 89,153</b>	<b>\$ 40,627</b>	<b>\$ 541,192</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 2,859,787</b>	<b>\$ 3,427,650</b>	<b>\$ 4,058,975</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

## Revenue and Expense Statement (Non-General Fund)

General Plan Maintenance Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,979,848	\$ 2,287,430	\$ 2,147,186
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 1,979,848</b>	<b>\$ 2,287,430</b>	<b>\$ 2,147,186</b>
REVENUE			
Licenses and Permits	\$ 3,615,534	\$ 3,400,000	\$ 3,599,826
Revenue from Use of Money and Property	45,811	-	-
<b>TOTAL REVENUE</b>	<b>\$ 3,661,345</b>	<b>\$ 3,400,000</b>	<b>\$ 3,599,826</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 5,641,193</b>	<b>\$ 5,687,430</b>	<b>\$ 5,747,012</b>
OPERATING EXPENSE			
Supplies	\$ 775	\$ -	\$ -
Contracts & Services	3,345,971	4,166,000	4,660,000
Information Technology	7,016	-	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 3,353,763</b>	<b>\$ 4,166,000</b>	<b>\$ 4,660,000</b>
<b>TOTAL EXPENSE</b>	<b>\$ 3,353,763</b>	<b>\$ 4,166,000</b>	<b>\$ 4,660,000</b>
<b>BALANCE</b>	<b>\$ 2,287,430</b>	<b>\$ 1,521,430</b>	<b>\$ 1,087,012</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 5,641,193</b>	<b>\$ 5,687,430</b>	<b>\$ 5,747,012</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.





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**Police**



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### Description

For 133 years, the San Diego Police Department (SDPD) has served the residents of the City with professionalism, dependability, and integrity. In addition to the full-service headquarters building, the City is represented by nine area commands, Traffic Division, and Police Plaza. The City is divided into 19 service areas and 125 neighborhoods. The Department provides neighborhood patrols, traffic enforcement, investigation, records management, permits and licensing, laboratory, Multi-Cultural Storefront, and other support services.

The mission of the Department is accomplished through the practice of community-based policing and problem solving through community partnerships. This approach requires a shared responsibility between the Police Department and the residents of San Diego for addressing underlying problems contributing to crime and the fear of crime. The men and women of the SDPD work together in a problem-solving partnership with communities, government agencies, private groups, and individuals to fight crime and improve the quality of life for the residents and visitors of San Diego.

For more information on department programs, please visit the Police Department's website <https://www.sandiego.gov/police>.

#### ***The vision is:***

The San Diego Police Department strives to advance the highest levels of public safety, trust, and professionalism by strengthening community partnerships through fair and impartial policing while fostering employee enrichment and growth to ensure we remain America's Finest police department.

#### ***The mission is:***

Maintain public safety by providing the highest quality police services to all of our communities.

# Police

## Goals and Objectives

**Goal 1: The following are the 8 Values of the San Diego Police Department.**

- Human Life: Our efforts will be oriented toward the goal of protecting human life and ensuring everyone has the opportunity to thrive.
- Integrity: Our actions will be guided by the highest level of virtue and ethical practice through open communication and transparency.
- Partnerships: We will work collaboratively with our community to resolve challenges, protect individual rights, and promote prosperity.
- Diversity: We embrace and appreciate the unique experiences and backgrounds that provide strength and unity to our organization.
- Employee Enrichment: We will provide for the professional development and wellness of our employees through access to ongoing training and a robust employee wellness program. Through these commitments we will continually advance the professional knowledge, personal growth and career longevity of our employees.
- Compassion: We will strive to show genuine concern for one another in both our interactions with the community and within our organization. We recognize that the complexities of life compel us to do nothing less.

**Goal 2: Values 7 and 8.**

- Innovation: We are committed to leading the law enforcement community through innovative practices in order to maintain our position at the forefront of policing.
- Courageous Justice: We will be undeterred in our pursuit of fairness, peace, and a genuine well-being for all people.

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Part I violent crimes per 1,000	4.0	4.0	4.0	4.1	4.0
Part I violent crime clearance rate	50.0 %	34.9 %	50.0 %	38.1 %	50.0 %
Percentage of 911 calls answered within 10 seconds <sup>1</sup>	90%	92%	90%	80%	90%
Average response time to priority 0 calls (in minutes)	7.0	6.8	7.0	6.6	7.0
Average response time to priority 1 calls (in minutes)	14.0	33.4	14.0	36.8	14.0
Average response time to priority 2 calls (in minutes)	27.0	102.4	27.0	128.3	27.0
Average response time to priority 3 calls (in minutes)	80.0	155.6	80.0	209.1	80.0
Average response time to priority 4 calls (in minutes)	90.0	84.7	90.0	93.8	90.0

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Number of community meetings attended by department members per month <sup>2</sup>	100	92	100	N/A	100
Percentage increase in social media and Nextdoor participants <sup>3</sup>	10%	31%	10%	18%	10%
Average rating on patrol customer survey results <sup>4</sup>	>4	4.8	>4.0	N/A	>4.0
Percentage change in number of citizen complaints compared to prior year <sup>5</sup>	≤ 5.0%	34.5%	≤ 5.0%	-3.16%	≤ 5.0%
Percentage of active employee's attendance for non-bias-based policing training <sup>6</sup>	100%	100%	100%	99%	100%
Percentage of proactive time	20.0 %	16.5 %	20.0 %	15.1 %	20.0 %
Lowest Part I violent crime per 1,000 ranking compared to the 30 largest U.S. cities (Calendar Year) <sup>7</sup>	<5	4	<5	N/A	<5
Number of persons severely injured or killed from traffic collisions <sup>8</sup>	174	213	157	228	141
Percentage reduction in severe and fatal traffic collisions each fiscal year from the baseline 2015 through 2025 <sup>8</sup>	10%	-18%	10%	-31%	10%

1. The California Office of Emergency Services mandates that 95% of incoming 9-1-1 calls be answered within 15 seconds or less. The National Emergency Number Association mandates that 90% of incoming 9-1-1 calls be answered within 15 seconds or less; 95% of all 9-1-1 calls should be answered within 20 seconds. The Police Department continuously strives to meet the State and National mandatory standards.
2. The pandemic significantly changed how officers engaged with the community; many community meetings were cancelled or made "virtual." To adapt and better measure the Department's community engagement, SDPD began a pilot project with a third-party entity to conduct thousands of monthly trust and safety surveys. San Diego Police Department does not have complete data for this KPI as it transitions to a pilot project to conduct thousands of monthly trust and safety surveys.
3. The Police Department is committed to the sharing of information through social media sites and encourages the public to follow the Department. The increases included the following: Facebook, Twitter, NextDoor, and Instagram.
4. The Police Department does not have complete data for this KPI as it transitions to a pilot project with a third-party entity to conduct thousands of monthly trust and safety surveys. The project replaces the need for customer satisfaction surveys, as it provides an anonymous satisfaction survey from the community, is available in multiple languages, and does not limit the surveys to just those that the San Diego Police Department has had an interaction with, but the community as a whole. The surveys ask the community what their biggest concerns are and gives the nine patrol divisions a more clear picture of the issues affecting the areas they patrol.
5. Complaints have decreased from FY 2021 to the fourth quarter of FY 2022. We anticipate citizen complaints will continue to decrease during FY 2023. The target will continue to be zero discrimination complaints.
6. The 1% accounts for those who are out of work due to reasons including Medical and Industrial Leave.
7. Data shown for FY 2021 represents calendar year 2021 data from the Federal Bureau of Investigation (FBI). Data for calendar year 2022 is expected to be available from the FBI in the fall of 2023.

# Police

## Key Performance Indicators

8. The target indicator is aligned with the City's Vision Zero initiative. Starting in FY 2020 the criteria for this KPI includes "severely injured or killed" from traffic collision data, whereas, previous data only consists of fatalities from traffic collisions. The annual projected values are based on a ten percent reduction goal per year of the initiative. The baseline number of traffic related fatalities in calendar year 2015 was 59. The new baseline number of persons severely injured or killed from traffic collisions in Fiscal Year 2020 is 193 and the Fiscal Year 2021 Target is 174. The goal of Vision Zero is to reduce traffic fatalities to zero by calendar year 2025 through changes in the roadway environment and through education and enforcement of roadway users.

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	2,632.14	2,634.14	2,664.14	30.00
Personnel Expenditures	\$ 495,587,542	\$ 510,629,912	\$ 500,902,237	\$ (9,727,675)
Non-Personnel Expenditures	76,822,010	90,538,966	93,229,060	2,690,094
<b>Total Department Expenditures</b>	<b>\$ 572,409,551</b>	<b>\$ 601,168,878</b>	<b>\$ 594,131,297</b>	<b>\$ (7,037,581)</b>
<b>Total Department Revenue</b>	<b>\$ 91,913,609</b>	<b>\$ 45,637,423</b>	<b>\$ 57,160,848</b>	<b>\$ 11,523,425</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Administrative Services	\$ 965	\$ -	\$ -	\$ -
Centralized Investigations Division	94,586,571	97,236,240	95,558,304	(1,677,936)
Neighborhood Policing	22,969,641	27,909,669	28,276,594	366,925
Patrol Operations Division	231,073,307	239,553,102	232,402,221	(7,150,881)
Police Operations	36,211,560	38,625,598	38,079,151	(546,447)
Support Operations	84,264,018	100,094,934	95,596,652	(4,498,282)
Traffic, Youth & Event Services	45,490,358	49,589,707	51,842,529	2,252,822
Training/Employee Development	44,203,597	40,283,136	42,950,715	2,667,579
<b>Total</b>	<b>\$ 558,800,016</b>	<b>\$ 593,292,386</b>	<b>\$ 584,706,166</b>	<b>\$ (8,586,220)</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Centralized Investigations Division	445.73	434.73	426.73	(8.00)
Neighborhood Policing	96.15	92.15	87.15	(5.00)
Patrol Operations Division	1,132.00	1,192.00	1,158.00	(34.00)
Police Operations	106.00	108.00	111.00	3.00
Support Operations	317.84	321.84	319.84	(2.00)
Traffic, Youth & Event Services	233.06	232.06	257.06	25.00
Training/Employee Development	301.36	253.36	304.36	51.00
<b>Total</b>	<b>2,632.14</b>	<b>2,634.14</b>	<b>2,664.14</b>	<b>30.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Overtime Expenses</b>	0.00	\$ 5,058,000	\$ -
Adjustment to reflect an increase in extension of shift related overtime expenditures.			
<b>Parking Enforcement</b>	20.00	2,474,804	3,150,000
Addition of 20.00 FTE positions and related non-personnel expenditures and revenue to support the Get It Done Parking Enforcement Program.			



# Police

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Labor Union Adjustments</b> Addition of overtime expenditures and revenue as a result of Fiscal Year 2022 Police Officers Association (POA) and Municipal Employees' Association (MEA) labor union negotiated salary increases.	0.00	2,113,621	351,637
<b>Misdemeanant Booking Contract</b> Addition of non-personnel expenditures to support services with the San Diego County Sheriff for misdemeanor bookings.	0.00	1,445,645	-
<b>Clean SD</b> Addition of overtime and associated fringe expenditures to support an increase in illegal encampment abatement response.	0.00	1,034,004	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	772,852	-
<b>Termination Pay Adjustment</b> Adjustment to expenditures associated with projected compensation to employees for termination pay.	0.00	600,000	-
<b>Crime Lab DNA Processing Support</b> Addition of 7.00 FTE positions and associated non-personnel expenditures to support Crime Lab DNA processing.	7.00	552,433	-
<b>Addition of 72-Hour Parking Violation Support</b> Addition of 2.00 Police Code Compliance Officers, 1.00 Word Processing Operator, and associated non-personnel expenditures to support 72-hour parking violation complaints.	3.00	506,816	-
<b>Uniform Allowance</b> Addition of non-personnel expenditures for Police Officers Association (POA) Memorandum of Understanding required uniform allowance.	0.00	400,000	-
<b>Crime Laboratory Supplies</b> Addition of non-personnel expenditures to support the crime laboratory with evidence processing and testing.	0.00	350,000	-
<b>Canine Pay Overtime</b> Addition of overtime expenditures associated with projected compensation to care for police canines.	0.00	291,707	-
<b>Computer Aided Dispatch (CAD) Upgrade</b> Addition of non-personnel expenditures to support the Computer Aided Dispatch (CAD) system upgrade.	0.00	250,000	-
<b>No Shots Fired Intervention and Prevention Program</b> Addition of non-personnel expenditures associated to the No Shots Fired Intervention and Prevention Program.	0.00	250,000	-
<b>Street Racing and Sideshow Enforcement</b> Addition of one-time overtime expenditures to support the Street Racing and Sideshow Enforcement operations.	0.00	200,000	-

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Shared Mobility Device Enforcement</b> Addition of overtime and associated fringe expenditures for shared mobility device enforcement to reduce violations and improve safety.	0.00	149,352	-
<b>Promotional Examination Process</b> Addition of one-time non-personnel expenditures to support the bi-annual promotional process for Police Officer 3, Detective, Sergeant and Lieutenant ranks.	0.00	137,795	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	137,018	-
<b>Police Recruitment Support</b> Addition of one-time non-personnel expenditures to enhance recruitment activities.	0.00	100,000	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	34,407	4,390,261
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(2,787,477)	-
<b>Vacancy Savings</b> Adjustment to reflect additional personnel expenditure savings resulting from vacancies within the department.	0.00	(4,000,000)	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(18,657,197)	-
<b>Revised User Fee Revenue from New/Revised User Fees</b> Adjustment to reflect anticipated User Fee revenue increase from the implementation of new and/or revised user fees.	0.00	-	3,312,248
<b>Safety Sales Tax Allocation</b> Adjustment to reflect revised Safety Sales Tax revenue associated with the Public Safety Services and Debt Services Fund.	0.00	-	688,927
<b>Transient Occupancy Tax Transfer</b> Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax Fund.	0.00	-	250,000
<b>Revised San Diego Unified Port District Revenue</b> Adjustment to reflect revised San Diego Unified Port District revenue projections.	0.00	-	(83,771)
<b>Total</b>	<b>30.00</b>	<b>\$ (8,586,220)</b>	<b>\$ 12,059,302</b>

# Police

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 280,315,418	\$ 283,589,858	\$ 300,095,939	\$ 16,506,081
Fringe Benefits	210,925,950	227,040,054	200,806,298	(26,233,756)
<b>PERSONNEL SUBTOTAL</b>	491,241,368	510,629,912	500,902,237	(9,727,675)
<b>NON-PERSONNEL</b>				
Supplies	\$ 8,419,420	\$ 7,197,243	\$ 7,917,904	\$ 720,661
Contracts & Services	31,638,243	39,555,904	40,266,348	710,444
Information Technology	14,801,262	22,406,613	19,404,136	(3,002,477)
Energy and Utilities	11,893,152	11,302,016	14,511,921	3,209,905
Other	116,094	-	-	-
Transfers Out	18,497	-	-	-
Capital Expenditures	43,359	25,000	1,075,000	1,050,000
Debt	628,619	2,175,698	628,620	(1,547,078)
<b>NON-PERSONNEL SUBTOTAL</b>	67,558,648	82,662,474	83,803,929	1,141,455
<b>Total</b>	<b>\$ 558,800,016</b>	<b>\$ 593,292,386</b>	<b>\$ 584,706,166</b>	<b>\$ (8,586,220)</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 9,825,665	\$ 14,185,222	\$ 19,001,334	\$ 4,816,112
Fines Forfeitures and Penalties	15,450,517	17,571,461	23,379,084	5,807,623
Licenses and Permits	1,572,627	2,035,795	2,972,357	936,562
Other Local Taxes	1,268,582	1,523,191	1,672,118	148,927
Other Revenue	2,839,697	599,839	537,879	(61,960)
Rev from Other Agencies	563,959	831,292	858,723	27,431
Transfers In	56,637,730	4,690,623	5,075,230	384,607
<b>Total</b>	<b>\$ 88,158,777</b>	<b>\$ 41,437,423</b>	<b>\$ 53,496,725</b>	<b>\$ 12,059,302</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	5.00	5.00	5.00	\$ 36,705 - 44,178	\$ 205,060
20000012	Administrative Aide 1	2.00	2.00	2.00	45,269 - 54,528	108,238
20000024	Administrative Aide 2	13.00	14.00	13.00	52,142 - 62,833	772,248
20000041	Assistant Management Analyst	0.00	1.00	1.00	54,456 - 66,197	62,335
20001190	Assistant Police Chief	6.00	6.00	6.00	71,693 - 271,584	1,400,292
20000311	Associate Department Human Resources Analyst	2.00	2.00	2.00	66,197 - 79,990	146,187
20000119	Associate Management Analyst	17.00	17.00	18.00	66,197 - 79,990	1,312,238
20000134	Associate Management Analyst	3.00	3.00	3.00	66,197 - 79,990	224,577
20000231	Cal-ID Technician	6.00	5.00	4.00	42,270 - 50,947	191,748
90000231	Cal-ID Technician	0.88	0.88	0.88	42,270 - 50,947	44,833
20000539	Clerical Assistant 2	9.00	9.00	10.00	36,630 - 44,147	428,737
90000539	Clerical Assistant 2	2.63	2.63	2.63	36,630 - 44,147	116,108
20001163	Confidential Secretary to the Police Chief	1.00	1.00	1.00	34,070 - 127,867	84,608
20001175	Crime Laboratory Manager	1.00	0.00	0.00	56,929 - 209,339	-

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000441	Crime Scene Specialist	8.00	8.00	8.00	65,915 - 79,566	595,575
20000348	Criminalist 2	16.00	20.00	21.00	96,283 - 116,339	2,176,333
20000349	Criminalist 2	12.00	10.00	9.00	96,283 - 116,339	1,006,939
21000450	Criminalist 3	5.00	5.00	5.00	101,076 - 122,154	589,692
20000386	Dispatcher 2	83.00	83.00	83.00	49,282 - 59,500	4,766,621
90000386	Dispatcher 2	1.88	1.88	1.88	49,282 - 59,500	111,861
20000391	DNA Technical Manager	1.00	1.00	1.00	101,076 - 122,154	101,076
20000398	Documents Examiner 3	1.00	1.00	1.00	79,248 - 95,692	95,692
20000924	Executive Assistant	1.00	1.00	1.00	52,792 - 63,852	63,852
20001120	Executive Assistant Police Chief	1.00	1.00	1.00	71,693 - 271,584	244,761
21000433	Geographic Info Systems Analyst 3	1.00	1.00	1.00	73,375 - 88,725	73,375
20000178	Information Systems Administrator	2.00	0.00	0.00	89,941 - 108,937	-
20000290	Information Systems Analyst 2	5.00	5.00	5.00	66,845 - 80,773	361,603
20000293	Information Systems Analyst 3	6.00	6.00	6.00	73,375 - 88,725	499,289
20000998	Information Systems Analyst 4	3.00	3.00	3.00	82,532 - 100,002	299,251
20000590	Laboratory Technician	3.00	3.00	10.00	54,694 - 66,074	546,940
20000577	Latent Print Examiner 2	11.00	11.00	11.00	74,364 - 89,855	951,672
21000500	Latent Print Examiner 3	1.00	1.00	1.00	77,817 - 94,057	94,057
21000475	Latent Print Examiner Aide	3.00	3.00	3.00	50,674 - 61,168	178,817
90001073	Management Intern	0.75	0.75	0.75	31,200 - 34,070	23,400
20000672	Parking Enforcement Officer 1	40.00	40.00	52.00	44,707 - 53,742	2,587,604
20000663	Parking Enforcement Officer 2	18.00	18.00	24.00	49,038 - 59,074	1,357,047
20000670	Parking Enforcement Supervisor	6.00	6.00	8.00	56,746 - 68,178	519,312
20000680	Payroll Specialist 2	6.00	6.00	6.00	46,697 - 56,380	333,488
20000173	Payroll Supervisor	1.00	1.00	1.00	53,542 - 64,822	64,822
20000717	Police Captain	21.00	21.00	21.00	153,200 - 183,488	3,851,756
20001133	Police Chief	1.00	1.00	1.00	71,693 - 271,584	261,338
20000308	Police Code Compliance Officer	5.00	5.00	7.00	52,130 - 62,694	427,510
20000719	Police Detective	329.00	323.00	323.00	87,258 - 105,439	32,571,006
90000719	Police Detective	1.73	1.73	1.73	87,258 - 105,439	182,410
20000111	Police Dispatch Administrator	3.00	3.00	3.00	81,159 - 98,613	295,839
20000729	Police Dispatcher	59.00	59.00	59.00	59,574 - 71,821	4,084,678
90000729	Police Dispatcher	1.21	1.21	1.21	59,574 - 71,821	86,903
20000987	Police Dispatch Supervisor	15.00	15.00	15.00	72,090 - 86,977	1,289,768
20000715	Police Investigative Service Officer 2	19.00	19.00	19.00	47,358 - 57,170	1,041,922
20000696	Police Lead Dispatcher	12.00	12.00	12.00	65,563 - 79,032	946,474
20000718	Police Lieutenant	55.00	56.00	56.00	129,008 - 154,445	8,537,288
20000721	Police Officer 2	1,319.00	1,318.00	1,315.00	83,093 - 100,416	124,671,456
90000721	Police Officer 2	1.15	1.15	1.15	83,093 - 100,416	115,479
20000723	Police Officer 3	11.00	11.00	11.00	87,258 - 105,439	1,134,900

# Police

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range		Total
20000734	Police Property & Evidence Specialist	15.00	15.00	15.00	40,339 -	48,380	677,113
20000735	Police Records Clerk	34.00	34.00	35.00	44,382 -	53,604	1,753,255
20000725	Police Recruit	0.00	0.00	1.00	55,424 -	66,822	63,882
20000724	Police Sergeant	293.00	299.00	301.00	100,845 -	121,903	35,841,812
20000329	Police Service Officer 2	3.00	3.00	3.00	45,654 -	54,921	155,496
20000730	Polygrapher 3	4.00	4.00	4.00	83,427 -	100,599	360,557
20001234	Program Coordinator	5.00	8.00	8.00	34,070 -	167,127	1,055,604
20001222	Program Manager	3.00	3.00	3.00	56,929 -	209,339	465,663
20000952	Property and Evidence Supervisor	3.00	3.00	3.00	49,743 -	59,896	170,840
20000869	Senior Account Clerk	1.00	1.00	1.00	42,020 -	50,697	50,697
20000927	Senior Clerk/Typist	12.00	12.00	12.00	43,718 -	52,745	615,917
20000312	Senior Department Human Resources Analyst	1.00	1.00	1.00	69,163 -	83,631	83,085
20000015	Senior Management Analyst	3.00	3.00	3.00	72,664 -	87,865	246,575
20000064	Senior Parking Enforcement Supervisor	1.00	1.00	1.00	69,343 -	83,570	83,570
20000882	Senior Police Records Clerk	8.00	9.00	9.00	50,969 -	61,667	541,838
90000882	Senior Police Records Clerk	0.85	0.85	0.85	50,969 -	61,667	52,417
20000957	Senior Property & Evidence Supervisor	1.00	1.00	1.00	63,008 -	76,136	69,609
90001013	Special Event Traffic Controller 1	39.06	39.06	39.06	39,567 -	47,562	1,857,781
20001012	Special Event Traffic Control Supervisor	4.00	4.00	4.00	52,673 -	63,303	249,172
20001006	Supervising Cal-ID Technician	2.00	0.00	0.00	48,471 -	58,556	-
20001243	Supervising Crime Scene Specialist	1.00	1.00	1.00	85,176 -	102,961	99,791
20000892	Supervising Criminalist	5.00	5.00	5.00	110,729 -	133,760	641,914
20001244	Supervising Latent Print Examiner	1.00	1.00	1.00	91,036 -	110,070	110,070
20000970	Supervising Management Analyst	2.00	2.00	2.00	79,751 -	96,633	193,266
20000756	Word Processing Operator	32.00	32.00	32.00	38,188 -	45,963	1,417,147
	2nd Watch Shift						1,518,098
	2-Wheel Motorcycle (POA)						148,804
	3rd Watch Shift						1,571,110
	3-Wheel Motorcycle (MEA)						134,784
	Acct Recon Pay						82,661
	Adjust Budget To Approved Levels						291,707
	Admin Assign Pay						182,850
	Advanced Post Certificate						10,473,411
	Air Support Trainer						18,327
	Bilingual - Dispatcher						36,400
	Bilingual - POA						981,485
	Bilingual - Regular						82,992
	Budgeted Personnel Expenditure Savings						(21,372,414)

# Police

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
	Canine Care					198,205
	Comm Relations					94,905
	Core Instructor Pay					20,583
	Detective Pay					633,880
	Dispatch Cert Pay					1,914,121
	Dispatcher Training					243,110
	Emergency Negotiator					83,230
	Field Training Pay					910,823
	Flight Pay					153,843
	Holiday Credit on Day Off					3,011,628
	Intermediate Post Certificate					1,818,860
	Latent Print Exam Cert					37,457
	Night Shift Pay					10,602
	Overtime Budgeted					40,162,474
	Service Pay					2,634,217
	Shift Rotation Pay					376,096
	Sick Leave - Hourly					42,963
	Split Shift Pay					52,142
	Swat Team Pay					426,265
	Tactical Flight Officer Pay					15,063
	Termination Pay Annual Leave					964,174
	Vacation Pay In Lieu					3,044,997
<b>FTE, Salaries, and Wages Subtotal</b>		<b>2,632.14</b>	<b>2,634.14</b>	<b>2,664.14</b>		<b>\$ 300,095,939</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 3,753,435	\$ 3,305,028	\$ 3,200,643	\$ (104,385)
Flexible Benefits	29,730,978	29,273,857	31,050,068	1,776,211
Long-Term Disability	1,013,168	883,846	810,994	(72,852)
Medicare	4,195,569	3,979,779	3,810,788	(168,991)
Other	-	1,800,000	-	(1,800,000)
Other Post-Employment Benefits	15,609,563	14,487,554	13,642,222	(845,332)
Retiree Medical Trust	41,637	41,783	49,350	7,567
Retirement 401 Plan	19,874	18,527	44,604	26,077
Retirement ADC	131,741,311	149,086,139	124,918,251	(24,167,888)
Retirement DROP	931,712	885,870	1,063,759	177,889
Risk Management Administration	2,573,940	2,507,144	2,793,573	286,429
Supplemental Pension Savings Plan	2,941,588	2,874,444	3,161,951	287,507
Unemployment Insurance	341,430	321,694	294,788	(26,906)
Workers' Compensation	18,031,744	17,574,389	15,965,307	(1,609,082)
<b>Fringe Benefits Subtotal</b>	<b>\$ 210,925,950</b>	<b>\$ 227,040,054</b>	<b>\$ 200,806,298</b>	<b>\$ (26,233,756)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 500,902,237</b>	

# Police

## Seized Assets - California Fund

### Department Expenditures

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
Police Operations	\$	-	\$	11,919	\$	500,000	\$	488,081
<b>Total</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>11,919</b>	<b>\$</b>	<b>500,000</b>	<b>\$</b>	<b>488,081</b>

### Significant Budget Adjustments

		FTE		Expenditures		Revenue
<b>Safety Supplies and Revenue</b>		0.00	\$	488,081	\$	63,119
Addition of one-time non-personnel expenditures and revenue for police officer safety supplies.						
<b>Total</b>		<b>0.00</b>	<b>\$</b>	<b>488,081</b>	<b>\$</b>	<b>63,119</b>

### Expenditures by Category

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
<b>NON-PERSONNEL</b>								
Supplies	\$	-	\$	-	\$	500,000	\$	500,000
Contracts & Services		-		11,919		-		(11,919)
<b>NON-PERSONNEL SUBTOTAL</b>		-		11,919		500,000		488,081
<b>Total</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>11,919</b>	<b>\$</b>	<b>500,000</b>	<b>\$</b>	<b>488,081</b>

### Revenues by Category

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
Rev from Money and Prop	\$	8,001	\$	-	\$	-	\$	-
Rev from Other Agencies		42,726		11,881		75,000		63,119
<b>Total</b>	<b>\$</b>	<b>50,727</b>	<b>\$</b>	<b>11,881</b>	<b>\$</b>	<b>75,000</b>	<b>\$</b>	<b>63,119</b>

## Seized Assets - Federal DOJ Fund

### Department Expenditures

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
Police Operations	\$	29,356	\$	1,320,316	\$	477,765	\$	(842,551)
<b>Total</b>	<b>\$</b>	<b>29,356</b>	<b>\$</b>	<b>1,320,316</b>	<b>\$</b>	<b>477,765</b>	<b>\$</b>	<b>(842,551)</b>

### Significant Budget Adjustments

		FTE		Expenditures		Revenue
<b>One-Time Additions and Annualizations</b>		0.00	\$	200,000	\$	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.						

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b>	0.00	(23,253)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Non-Personnel Expenditure Reduction</b>	0.00	(1,019,298)	(598,996)
Reduction of non-personnel expenditures to align with remaining fund balance available for use.			
<b>Total</b>	<b>0.00</b>	<b>\$ (842,551)</b>	<b>\$ (598,996)</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 5,000	\$ 826,276	\$ 10,888	\$ (815,388)
Contracts & Services	23,452	278,989	13,060	(265,929)
Energy and Utilities	903	215,051	453,817	238,766
<b>NON-PERSONNEL SUBTOTAL</b>	<b>29,356</b>	<b>1,320,316</b>	<b>477,765</b>	<b>(842,551)</b>
<b>Total</b>	<b>\$ 29,356</b>	<b>\$ 1,320,316</b>	<b>\$ 477,765</b>	<b>\$ (842,551)</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Rev from Federal Agencies	\$ 32,684	\$ 1,069,307	\$ 470,311	\$ (598,996)
Rev from Money and Prop	26,912	-	-	-
<b>Total</b>	<b>\$ 59,596</b>	<b>\$ 1,069,307</b>	<b>\$ 470,311</b>	<b>\$ (598,996)</b>

## Seized Assets - Federal Treasury Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Police Operations	\$ 7,731,683	\$ 719,187	\$ 2,882,000	\$ 2,162,813
<b>Total</b>	<b>\$ 7,731,683</b>	<b>\$ 719,187</b>	<b>\$ 2,882,000</b>	<b>\$ 2,162,813</b>

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Personnel Expenditures</b>	0.00	\$ 2,762,813	-
Addition of non-personnel expenditures to support Information Technology upgrades, safety supplies, public safety related contracts, procurement of vehicles, and computer accessories for the Department.			



# Police

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-Time Additions and Annualizations</b>	0.00	(600,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Total</b>	<b>0.00</b>	<b>\$ 2,162,813</b>	<b>\$ -</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 4,346,173	\$ -	\$ -	-
<b>PERSONNEL SUBTOTAL</b>	<b>4,346,173</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 27,611	\$ -	\$ 801,000	801,000
Contracts & Services	36,664	419,187	638,000	218,813
Information Technology	67,122	300,000	1,043,000	743,000
Capital Expenditures	3,254,112	-	400,000	400,000
<b>NON-PERSONNEL SUBTOTAL</b>	<b>3,385,510</b>	<b>719,187</b>	<b>2,882,000</b>	<b>2,162,813</b>
<b>Total</b>	<b>\$ 7,731,683</b>	<b>\$ 719,187</b>	<b>\$ 2,882,000</b>	<b>\$ 2,162,813</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Rev from Federal Agencies	\$ 25,507	\$ 118,812	\$ 118,812	-
Rev from Money and Prop	117,359	-	-	-
<b>Total</b>	<b>\$ 142,866</b>	<b>\$ 118,812</b>	<b>\$ 118,812</b>	<b>-</b>

# State COPS

## Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Police Operations	\$ 5,848,497	\$ 5,825,070	\$ 5,565,366	(259,704)
<b>Total</b>	<b>\$ 5,848,497</b>	<b>\$ 5,825,070</b>	<b>\$ 5,565,366</b>	<b>(259,704)</b>

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Body Worn Cameras</b>	0.00	\$ 2,335,822	-
Addition of one-time non-personnel expenditures for Body Worn Cameras (BWC).			

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b>	0.00	28,712	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>One-Time Additions and Annualizations</b>	0.00	(2,624,238)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Total</b>	<b>0.00</b>	<b>\$ (259,704)</b>	<b>\$ -</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,319,000	\$ 617,401	\$ 935,377	\$ 317,976
Contracts & Services	1,245,500	160,832	1,389,544	1,228,712
Information Technology	2,847,980	5,046,837	3,240,445	(1,806,392)
Energy and Utilities	288,078	-	-	-
Capital Expenditures	147,938	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>5,848,497</b>	<b>5,825,070</b>	<b>5,565,366</b>	<b>(259,704)</b>
<b>Total</b>	<b>\$ 5,848,497</b>	<b>\$ 5,825,070</b>	<b>\$ 5,565,366</b>	<b>\$ (259,704)</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Rev from Money and Prop	\$ 107,338	\$ -	\$ -	-
Rev from Other Agencies	3,394,305	3,000,000	3,000,000	-
<b>Total</b>	<b>\$ 3,501,643</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>	<b>-</b>

# Police

## Revenue and Expense Statement (Non-General Fund)

Seized Assets - Funds	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 13,127,948	\$ 5,620,099	\$ 3,844,357
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 13,127,948</b>	<b>\$ 5,620,099</b>	<b>\$ 3,844,357</b>
REVENUE			
Revenue from Federal Agencies	\$ 58,191	\$ 1,188,119	\$ 589,123
Revenue from Other Agencies	42,726	11,881	75,000
Revenue from Use of Money and Property	152,272	-	-
<b>TOTAL REVENUE</b>	<b>\$ 253,189</b>	<b>\$ 1,200,000</b>	<b>\$ 664,123</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 13,381,138</b>	<b>\$ 6,820,099</b>	<b>\$ 4,508,480</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 4,346,173	\$ -	\$ -
Supplies	32,611	826,276	1,311,888
Contracts & Services	60,117	710,095	651,060
Information Technology	67,122	300,000	1,043,000
Energy and Utilities	903	215,051	453,817
Capital Expenditures	3,254,112	-	400,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 7,761,038</b>	<b>\$ 2,051,422</b>	<b>\$ 3,859,765</b>
<b>TOTAL EXPENSE</b>	<b>\$ 7,761,038</b>	<b>\$ 2,051,422</b>	<b>\$ 3,859,765</b>
<b>BALANCE</b>	<b>\$ 5,620,099</b>	<b>\$ 4,768,677</b>	<b>\$ 648,715</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 13,381,138</b>	<b>\$ 6,820,099</b>	<b>\$ 4,508,480</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

## Revenue and Expense Statement (Non-General Fund)

State COPS	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 7,411,435	\$ 5,064,580	\$ 2,746,954
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 7,411,435</b>	<b>\$ 5,064,580</b>	<b>\$ 2,746,954</b>
REVENUE			
Revenue from Other Agencies	\$ 3,394,305	\$ 3,000,000	\$ 3,000,000
Revenue from Use of Money and Property	107,338	-	-
<b>TOTAL REVENUE</b>	<b>\$ 3,501,643</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 10,913,077</b>	<b>\$ 8,064,580</b>	<b>\$ 5,746,954</b>
OPERATING EXPENSE			
Supplies	\$ 1,319,000	\$ 617,401	\$ 935,377
Contracts & Services	1,245,500	160,832	1,389,544
Information Technology	2,847,980	5,046,837	3,240,445
Energy and Utilities	288,078	-	-
Capital Expenditures	147,938	-	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 5,848,497</b>	<b>\$ 5,825,070</b>	<b>\$ 5,565,366</b>
<b>TOTAL EXPENSE</b>	<b>\$ 5,848,497</b>	<b>\$ 5,825,070</b>	<b>\$ 5,565,366</b>
<b>BALANCE</b>	<b>\$ 5,064,580</b>	<b>\$ 2,239,510</b>	<b>\$ 181,588</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 10,913,077</b>	<b>\$ 8,064,580</b>	<b>\$ 5,746,954</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.



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# **Public Safety Services and Debt Service Fund**



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## Public Safety Services and Debt Service Fund



### Description

The Public Safety Services & Debt Service Fund was established as a Special Revenue Fund for the purpose of tracking expenditures for public safety needs. The source of funding for the Public Safety Services & Debt Service Fund is Safety Sales Tax revenue, a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Debt service for the Fire and Lifeguard Facilities Fund is paid first from this fund and the remainder of the safety sales tax revenue is distributed equally between the Police and Fire-Rescue departments.



# Public Safety Services and Debt Service Fund

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	9,934,079	10,822,456	11,594,620	772,164
<b>Total Department Expenditures</b>	<b>\$ 9,934,079</b>	<b>\$ 10,822,456</b>	<b>\$ 11,594,620</b>	<b>\$ 772,164</b>
<b>Total Department Revenue</b>	<b>\$ 10,235,366</b>	<b>\$ 10,213,816</b>	<b>\$ 11,594,620</b>	<b>\$ 1,380,804</b>

## Public Safety Services & Debt Service Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Public Safety Services & Debt Service Fund	\$ 9,934,079	\$ 10,822,456	\$ 11,594,620	\$ 772,164
<b>Total</b>	<b>\$ 9,934,079</b>	<b>\$ 10,822,456</b>	<b>\$ 11,594,620</b>	<b>\$ 772,164</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Safety Sales Tax Support</b>	0.00	\$ 1,380,804	\$ 1,380,804
Adjustment to reflect revised revenue and non-personnel expenditures related to safety sales tax support of the Public Safety Services and Debt Services Fund.			
<b>One-Time Additions and Annualizations</b>	0.00	(608,640)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Total</b>	<b>0.00</b>	<b>\$ 772,164</b>	<b>\$ 1,380,804</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Transfers Out	\$ 9,934,079	\$ 10,822,456	\$ 11,594,620	\$ 772,164
<b>NON-PERSONNEL SUBTOTAL</b>	<b>9,934,079</b>	<b>10,822,456</b>	<b>11,594,620</b>	<b>772,164</b>
<b>Total</b>	<b>\$ 9,934,079</b>	<b>\$ 10,822,456</b>	<b>\$ 11,594,620</b>	<b>\$ 772,164</b>

### Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Rev from Money and Prop	\$ 41,889	\$ -	\$ -	-
Sales Tax	10,193,477	10,213,816	11,594,620	1,380,804
<b>Total</b>	<b>\$ 10,235,366</b>	<b>\$ 10,213,816</b>	<b>\$ 11,594,620</b>	<b>\$ 1,380,804</b>

# Public Safety Services and Debt Service Fund

## Revenue and Expense Statement (Non-General Fund)

Public Safety Services & Debt Service Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 608,641	\$ 909,927	\$ 266,658
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 608,641</b>	<b>\$ 909,927</b>	<b>\$ 266,658</b>
REVENUE			
Revenue from Use of Money and Property	\$ 41,889	\$ -	\$ -
Sales Tax	10,193,477	10,213,816	11,594,620
<b>TOTAL REVENUE</b>	<b>\$ 10,235,366</b>	<b>\$ 10,213,816</b>	<b>\$ 11,594,620</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 10,844,007</b>	<b>\$ 11,123,743</b>	<b>\$ 11,861,278</b>
OPERATING EXPENSE			
Transfers Out	\$ 9,934,079	\$ 10,822,456	\$ 11,594,620
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 9,934,079</b>	<b>\$ 10,822,456</b>	<b>\$ 11,594,620</b>
<b>TOTAL EXPENSE</b>	<b>\$ 9,934,079</b>	<b>\$ 10,822,456</b>	<b>\$ 11,594,620</b>
<b>BALANCE</b>	<b>\$ 909,927</b>	<b>\$ 301,287</b>	<b>\$ 266,658</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 10,844,007</b>	<b>\$ 11,123,743</b>	<b>\$ 11,861,278</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.



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# **Public Utilities**



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### Description

The Public Utilities Department provides water for City of San Diego customers through the Water Utility Fund, wastewater collection for City of San Diego customers through the Municipal Wastewater Fund, and wastewater treatment and disposal services for City of San Diego customers and regional partners through the Metropolitan Wastewater Fund.

The Department is committed to the following in its management of Water and Wastewater services:

Quality: We surpass quality and safety standards.

Value: We operate and invest wisely.

Reliability: We consistently provide dependable services.

Customer Service: We are responsive, professional and courteous.

The water system serves the City and certain surrounding areas, including retail, wholesale and reclaimed water customers. The water system's service area covers 403 miles, including 342 miles in the City, and has approximately 1.4 million retail customers.

The wastewater system consists of two sub-systems: the Municipal Sub-System and the Metropolitan Sub-System. The Municipal system is a sewage collection and conveyance system for the City's residents, and the Metropolitan system treats and disposes of the wastewater generated by the City and 12 other cities and districts near the city. The Metropolitan system has sufficient capacity to accommodate a regional population in excess of 2.5 million. The entire wastewater system covers approximately 450 square miles and a population of over 2.2 million. The system can treat up to 255 million gallons of wastewater per day and includes: 79 pump stations; 3 wastewater treatment plants; a bio-solid processing plant; 2 ocean outfalls; and more than 3,000 miles of pipeline.

The City is implementing a large-scale potable reuse project called Pure Water San Diego that uses proven water purification technology to produce a safe, sustainable, and high-quality water supply for San Diego. The Program is a cost-effective investment that will provide a reliable, locally controlled, and drought-proof drinking water supply.

# Public Utilities

## ***The vision is:***

A world-class water utility for a world-class city

## ***The mission is:***

To provide reliable water utility services that protect the health of our communities and the environment

## Goals and Objectives

### **Goal 1: Water Supply and Environmental Stewardship**

- Water supply and conservation
- Carbon footprint and energy management

### **Goal 2: Organization Excellence**

- Rate structure optimization
- Safety
- Training and development
- Excellent organizational culture

### **Goal 3: Community Engagement**

- Stakeholder understanding and support
- Customer service strategies

### **Goal 4: Infrastructure Management**

- Stakeholder understanding and support
- Infrastructure investment

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Percentage reduction of per capita water consumption	5%	18%	5%	2%	5%
Percentage of Pure Water Phase 1 plan developed and implemented on schedule	100%	100%	100%	50%	100%
Average number of days to respond to and resolve customer-initiated service investigations	10.0	17.4	15.0	19.2	15.0
Sewer mains replaced, repaired, or rehabilitated	40.00	40.15	40.00	16.17	40.00
Miles of water mains awarded for replacement	35.00	25.52	35.00	8.54	35.00
Average number of minutes for water main break response time	30.00	25.00	30.00	21.24	30.00

### Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Number of acute sewer main defects identified	150	140	150	173	150
Number of sanitary sewer overflows (SSOs)	40	34	40	36	40
Number of water main breaks	60	26	40	24	40



# Public Utilities

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	1,709.43	1,791.50	1,893.19	101.69
Personnel Expenditures	\$ 175,306,759	\$ 200,498,157	\$ 217,978,134	\$ 17,479,977
Non-Personnel Expenditures	704,601,259	798,299,888	833,640,639	35,340,751
<b>Total Department Expenditures</b>	<b>\$ 879,908,018</b>	<b>\$ 998,798,045</b>	<b>\$ 1,051,618,773</b>	<b>\$ 52,820,728</b>
<b>Total Department Revenue</b>	<b>\$ 1,205,270,870</b>	<b>\$ 1,632,303,243</b>	<b>\$ 1,876,956,885</b>	<b>\$ 244,653,642</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Public Utilities	\$ 2,731,179	\$ 2,396,709	\$ 2,831,991	\$ 435,282
<b>Total</b>	<b>\$ 2,731,179</b>	<b>\$ 2,396,709</b>	<b>\$ 2,831,991</b>	<b>\$ 435,282</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Reservoir Recreation</b> Addition of non-personnel expenditures to support recreation staff charges.	0.00	\$ 416,066	\$ -
<b>San Dieguito River Park Support</b> Addition of non-personnel expenditures to support City's increased required contribution to the San Dieguito River Park.	0.00	13,304	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	5,484	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	428	-
<b>Revised Revenue</b> Adjustment to reflect revised revenue projections for the Reservoir Recreation Program.	0.00	-	440,929
<b>Total</b>	<b>0.00</b>	<b>\$ 435,282</b>	<b>\$ 440,929</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 31,758	\$ 61,800	\$ 61,800	-

## Public Utilities

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Contracts & Services	2,624,352	2,285,235	2,717,454	432,219
Information Technology	6,177	6,844	7,272	428
Energy and Utilities	68,892	42,830	45,465	2,635
<b>NON-PERSONNEL SUBTOTAL</b>	<b>2,731,179</b>	<b>2,396,709</b>	<b>2,831,991</b>	<b>435,282</b>
<b>Total</b>	<b>\$ 2,731,179</b>	<b>\$ 2,396,709</b>	<b>\$ 2,831,991</b>	<b>\$ 435,282</b>

### Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 1,640,012	\$ 1,120,146	\$ 1,557,115	\$ 436,969
Other Revenue	50	-	-	-
Rev from Federal Agencies	265,000	-	-	-
Rev from Money and Prop	151,306	225,000	228,960	3,960
<b>Total</b>	<b>\$ 2,056,367</b>	<b>\$ 1,345,146</b>	<b>\$ 1,786,075</b>	<b>\$ 440,929</b>

## Metropolitan Sewer Utility Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Public Utilities	\$ 214,523,420	\$ 243,446,247	\$ 258,147,493	\$ 14,701,246
<b>Total</b>	<b>\$ 214,523,420</b>	<b>\$ 243,446,247</b>	<b>\$ 258,147,493</b>	<b>\$ 14,701,246</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Public Utilities	484.91	502.35	512.92	10.57
<b>Total</b>	<b>484.91</b>	<b>502.35</b>	<b>512.92</b>	<b>10.57</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b>	0.00	\$ 9,553,397	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Proposition B Transition Costs</b>	0.00	2,778,465	-
Addition of one-time expenditures associated with the transition costs of post-Proposition B employees into the Pension System.			
<b>Treatment Facilities Maintenance</b>	0.00	2,300,000	-
Addition of one-time non-personnel expenditures to support deferred maintenance.			

# Public Utilities

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Regulatory Requirements and Preventative Maintenance</b> Addition of 6.29 FTE positions and associated non-personnel expenditures to assist with regulatory requirements and preventative maintenance tasks.	6.29	904,071	-
<b>Pure Water Phase 2</b> Addition of 0.38 Associate Civil Engineer and associated non-personnel expenditures for the planning, pre-Design, and management of Pure Water Phase 2.	0.38	805,518	-
<b>North City Water Reclamation Plant Expansion</b> Addition of 2.00 Senior Wastewater Plant Operators and 3.00 Wastewater Plant Operators and associated non-personnel expenditures to assist with the plant expansion and maintenance efforts.	5.00	735,274	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	623,947	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	621,078	-
<b>Energy Production Program</b> Addition of 1.00 Power Plant Superintendent to manage the Energy Production Program.	1.00	110,327	-
<b>Assistant to Director</b> Addition of 0.30 Assistant to the Director to oversee special projects that promote customer service, coordinate response to city wide processes, and support success.	0.30	69,480	-
<b>Sewer Utility Finance Support</b> Addition of 0.35 Assistant Deputy Director to oversee Sewer Utility Finances, interagency billing and auditing, and the Pure Water Capital Project.	0.35	61,234	-
<b>Enterprise Asset Management System Support</b> Addition of 0.35 Program Manager to review financial implementations of the Enterprise Asset Management system and coordinate enhancements.	0.35	56,970	-
<b>Engineering and Program Management Support</b> Addition of 0.22 Geographic Information Systems Analyst 2 and 0.22 Geographic Information Systems Analyst 3 to provide advanced Geographic Information System analysis for the department.	0.44	46,196	-
<b>Service Connections Support</b> Addition of 0.36 Assistant Civil Engineer to ensure proper service protection and service connections for domestic, irrigation, fire suppression, and recycled water services.	0.36	38,018	-

# Public Utilities

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Transfer of the Engineering and Program Management Division</b>	0.00	486	-
Transfer of non-personnel expenditures associated with the Engineering and Program Management Division from the Water Utility and Municipal Sewer Fund to the Metropolitan Sewer Fund.			
<b>Transfer to the Employee Services and Quality Assurance Division</b>	(0.05)	(7,179)	-
Transfer of 0.05 FTE positions and expenditures from the Metropolitan Sewer Utility Fund to the Municipal Sewer Fund.			
<b>Non-Standard Hour Personnel Funding</b>	(1.99)	(106,552)	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			
<b>Public Utilities Restructure</b>	(1.86)	(494,734)	-
Adjustment reflects reallocation of funds associated with the reorganization of water and wastewater operations to better align with the department's goals and objectives.			
<b>Contracts Reduction</b>	0.00	(530,500)	-
Reduction of non-personnel expenditures due to anticipated savings in overall contracts budget.			
<b>One-Time Additions and Annualizations</b>	0.00	(2,864,250)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Revised Revenue</b>	0.00	-	87,291,068
Adjustment to reflect revenue projections related to State Revolving Fund reimbursements.			
<b>Total</b>	<b>10.57</b>	<b>\$ 14,701,246</b>	<b>\$ 87,291,068</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 31,181,694	\$ 36,838,749	\$ 39,678,896	\$ 2,840,147
Fringe Benefits	21,706,092	25,246,445	23,939,354	(1,307,091)
<b>PERSONNEL SUBTOTAL</b>	<b>52,887,786</b>	<b>62,085,194</b>	<b>63,618,250</b>	<b>1,533,056</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 18,595,352	\$ 23,081,126	\$ 23,025,470	\$ (55,656)
Contracts & Services	46,136,503	63,063,662	68,161,757	5,098,095
Information Technology	4,086,368	9,454,387	10,075,465	621,078
Energy and Utilities	14,967,584	14,979,221	17,039,248	2,060,027
Other	129,262	238,654	238,654	-
Transfers Out	74,643,110	66,060,454	72,506,850	6,446,396
Capital Expenditures	2,165,665	4,483,549	3,481,799	(1,001,750)
Debt	911,791	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>161,635,634</b>	<b>181,361,053</b>	<b>194,529,243</b>	<b>13,168,190</b>
<b>Total</b>	<b>\$ 214,523,420</b>	<b>\$ 243,446,247</b>	<b>\$ 258,147,493</b>	<b>\$ 14,701,246</b>

# Public Utilities

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 90,347,428	\$ 88,793,022	\$ 88,793,022	\$ -
Other Revenue	45,076	-	8,000,000	8,000,000
Rev from Federal Agencies	-	544,575	-	(544,575)
Rev from Money and Prop	5,066,872	2,535,000	2,559,000	24,000
Rev from Other Agencies	520,353	-	-	-
Transfers In	8,509,860	202,349,733	282,161,376	79,811,643
<b>Total</b>	<b>\$ 104,489,589</b>	<b>\$ 294,222,330</b>	<b>\$ 381,513,398</b>	<b>\$ 87,291,068</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000007	Accountant 3	0.54	0.59	0.59	\$ 79,952 - 96,624	\$ 53,006
20000102	Accountant 4	0.30	0.30	0.30	89,923 - 119,814	35,939
90000102	Accountant 4	0.10	0.10	0.00	89,923 - 119,814	-
20000011	Account Clerk	4.77	4.74	4.72	36,705 - 44,178	191,261
20000012	Administrative Aide 1	1.90	1.90	1.96	45,269 - 54,528	101,716
20000024	Administrative Aide 2	5.86	4.97	5.97	52,142 - 62,833	356,764
20000061	Aircraft Mechanic	0.00	1.00	0.00	120,841 - 146,175	-
20000057	Assistant Chemist	28.00	35.04	36.00	72,411 - 87,970	2,947,046
20001140	Assistant Department Director	1.10	1.10	1.10	71,693 - 271,584	206,360
20001081	Assistant Deputy Chief Operating Officer	0.30	0.30	0.30	71,693 - 271,584	66,421
20001202	Assistant Deputy Director	1.00	3.07	2.95	56,929 - 209,339	439,246
20000070	Assistant Engineer-Civil	11.23	12.63	11.99	77,889 - 93,840	1,045,618
20000071	Assistant Engineer-Civil	0.30	0.30	0.30	77,889 - 93,840	28,152
20000077	Assistant Engineer- Electrical	0.61	0.22	0.22	77,889 - 93,840	20,620
20000087	Assistant Engineer- Mechanical	0.61	0.22	0.22	77,889 - 93,840	20,646
20000080	Assistant Laboratory Technician	1.00	1.00	1.00	45,336 - 54,672	45,336
20001228	Assistant Metropolitan Wastewater Director	0.30	0.30	0.30	38,457 - 210,828	55,692
20001233	Assistant to the Director	0.00	0.00	0.30	56,929 - 209,339	55,500
20000140	Associate Chemist	8.41	9.41	9.89	83,472 - 101,098	984,522
20000311	Associate Department Human Resources Analyst	1.50	1.50	1.50	66,197 - 79,990	114,820
20000143	Associate Engineer-Civil	13.84	13.99	14.37	89,669 - 108,295	1,520,867
20000145	Associate Engineer-Civil	1.20	1.20	1.20	89,669 - 108,295	128,318
20000150	Associate Engineer- Electrical	2.22	1.44	1.44	89,669 - 108,295	151,368
20000154	Associate Engineer- Mechanical	0.61	0.22	0.22	89,669 - 108,295	23,826
20000119	Associate Management Analyst	11.07	11.00	11.02	66,197 - 79,990	774,508
20000134	Associate Management Analyst	0.30	0.30	0.30	66,197 - 79,990	23,997
20000162	Associate Planner	0.70	0.88	1.32	76,386 - 92,308	113,403
20000655	Biologist 2	8.57	10.54	10.52	71,979 - 87,561	841,233

# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000648	Biologist 3	3.25	3.25	3.27	83,086 - 100,599	326,154
20000195	Boat Operator	1.00	1.00	1.00	60,305 - 71,955	70,876
20000539	Clerical Assistant 2	3.67	2.22	2.28	36,630 - 44,147	97,674
20000829	Compliance and Metering Manager	0.00	0.00	0.36	85,585 - 103,529	34,214
20001168	Deputy Director	2.90	2.76	2.80	56,929 - 209,339	470,317
20000434	Electronics Technician	0.30	0.30	0.30	56,409 - 67,732	20,317
21000451	Environmental Biologist 3	0.24	0.44	0.44	83,472 - 101,098	44,138
20000438	Equipment Painter	2.00	2.00	2.00	54,120 - 64,892	128,811
20000924	Executive Assistant	0.30	0.30	0.30	52,792 - 63,852	19,158
20000461	Field Representative	0.46	0.00	0.00	41,425 - 49,895	-
20000183	Fleet Parts Buyer	0.00	0.30	0.00	52,014 - 63,008	-
20000184	Fleet Parts Buyer	0.30	0.30	0.60	52,014 - 63,008	34,499
21000432	Geographic Info Systems Analyst 2	0.00	0.00	0.22	66,845 - 80,773	16,143
21000433	Geographic Info Systems Analyst 3	0.00	0.00	0.22	73,375 - 88,725	17,770
20000501	Heavy Truck Driver 2	3.00	3.00	3.00	45,015 - 54,261	153,537
20000290	Information Systems Analyst 2	1.75	1.75	1.75	66,845 - 80,773	126,729
20000293	Information Systems Analyst 3	2.45	2.45	2.45	73,375 - 88,725	212,001
20000998	Information Systems Analyst 4	1.40	1.40	1.40	82,532 - 100,002	133,881
20000999	Information Systems Analyst 4	1.00	1.00	1.00	82,532 - 100,002	100,002
20000377	Information Systems Technician	0.35	0.35	0.35	52,652 - 63,447	22,206
20000514	Instrumentation and Control Supervisor	1.00	1.00	1.00	78,862 - 95,397	93,966
20000515	Instrumentation and Control Technician	10.00	10.30	10.30	71,856 - 86,277	837,653
20000590	Laboratory Technician	20.90	22.25	22.25	54,694 - 66,074	1,403,156
20000618	Machinist	4.00	4.00	4.00	56,284 - 67,436	269,744
20001073	Management Intern	0.75	0.00	0.00	31,200 - 34,070	-
90001073	Management Intern	2.66	2.74	1.50	31,200 - 34,070	46,800
20000624	Marine Biologist 2	15.14	14.54	14.00	72,343 - 87,970	1,200,302
20000626	Marine Biologist 3	4.00	4.00	4.00	83,472 - 101,098	401,360
20000634	Organization Effectiveness Specialist 2	0.30	0.30	0.30	63,008 - 76,136	18,899
20000627	Organization Effectiveness Specialist 3	0.60	0.60	0.60	69,163 - 83,631	45,840
20000639	Organization Effectiveness Supervisor	0.30	0.30	0.30	77,794 - 94,261	28,273
20000680	Payroll Specialist 2	3.00	3.00	3.00	46,697 - 56,380	164,616
20000173	Payroll Supervisor	0.60	0.60	0.60	53,542 - 64,822	37,340
20000701	Plant Process Control Electrician	19.00	20.00	20.00	71,856 - 86,277	1,592,265
20000703	Plant Process Control Supervisor	3.43	4.43	5.00	78,862 - 95,397	427,380
20000705	Plant Process Control Supervisor	7.60	6.70	6.70	78,862 - 95,397	621,400

# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000687	Plant Technician 1	21.00	21.00	21.00	48,030 - 57,488	1,065,622
20000688	Plant Technician 2	26.00	29.00	29.00	52,660 - 62,885	1,701,813
20000689	Plant Technician 3	15.98	18.00	18.00	57,785 - 69,124	1,172,275
20000706	Plant Technician Supervisor	8.00	10.00	12.00	67,509 - 80,552	906,491
20000732	Power Plant Operator	4.00	6.00	8.00	68,842 - 82,183	602,563
20000755	Power Plant Superintendent	0.00	0.00	1.00	80,929 - 97,714	80,929
20000733	Power Plant Supervisor	2.00	2.00	2.00	77,090 - 93,103	186,206
21000184	Principal Backflow & Cross Connection Specialist	2.00	2.00	2.00	58,260 - 70,548	141,096
20000740	Principal Drafting Aide	0.90	0.66	0.66	58,260 - 70,548	45,088
20000743	Principal Engineering Aide	0.82	0.66	0.66	67,291 - 81,483	47,531
20000707	Principal Plant Technician Supervisor	2.00	0.98	0.98	92,535 - 111,662	109,430
20000227	Procurement Specialist	0.30	0.30	0.30	57,216 - 69,299	20,784
20001234	Program Coordinator	1.30	0.70	0.70	34,070 - 167,127	72,945
20001222	Program Manager	5.83	3.84	4.25	56,929 - 209,339	578,170
90001222	Program Manager	0.00	0.35	0.00	56,929 - 209,339	-
20000760	Project Assistant	0.42	0.44	0.44	71,871 - 86,589	37,815
20000761	Project Officer 1	0.00	0.00	0.00	82,740 - 99,927	-
20000763	Project Officer 2	0.92	0.72	0.72	95,376 - 115,298	73,062
20000766	Project Officer 2	0.73	0.44	0.44	95,376 - 115,298	45,840
20000768	Property Agent	0.23	0.22	0.00	73,375 - 88,725	-
20000783	Public Information Clerk	0.00	0.00	0.00	36,705 - 44,178	-
20001150	Public Utilities Director	0.30	0.30	0.30	71,693 - 271,584	68,796
20000319	Pump Station Operator	10.00	10.00	10.00	55,235 - 65,930	637,041
20000320	Pump Station Operator Supervisor	1.00	2.00	2.00	61,113 - 72,906	134,019
20000560	Recycling Program Manager	1.30	0.52	0.52	90,545 - 109,587	56,988
20001042	Safety and Training Manager	0.90	0.90	0.90	77,794 - 94,261	74,951
20000847	Safety Officer	0.60	0.60	0.60	67,482 - 81,496	44,687
20000854	Safety Representative 2	2.70	2.70	2.70	58,806 - 71,116	172,812
21000438	Security Officer	0.30	0.30	0.30	67,482 - 81,496	24,445
20000869	Senior Account Clerk	0.70	0.70	0.70	42,020 - 50,697	29,420
21000183	Senior Backflow & Cross Connection Specialist	5.00	5.00	5.00	51,764 - 62,576	307,075
20000828	Senior Biologist	0.50	0.50	0.50	96,169 - 115,862	57,937
20000196	Senior Boat Operator	1.00	1.00	1.00	66,333 - 79,227	79,227
20000883	Senior Chemist	2.04	2.54	2.32	96,601 - 116,430	260,658
20000885	Senior Civil Engineer	4.76	5.10	5.10	103,363 - 124,954	607,881
20000890	Senior Civil Engineer	0.30	0.30	0.30	103,363 - 124,954	37,487
20000927	Senior Clerk/Typist	1.00	1.00	1.00	43,718 - 52,745	51,954
20000400	Senior Drafting Aide	2.50	2.10	2.10	51,764 - 62,576	124,263
20000904	Senior Electrical Engineer	0.61	0.22	0.22	103,363 - 124,954	27,491
20000905	Senior Electrical Engineer	1.00	1.00	1.00	103,363 - 124,954	124,954
20000015	Senior Management Analyst	7.52	7.51	7.51	72,664 - 87,865	621,280
20000880	Senior Marine Biologist	1.00	1.00	1.00	96,624 - 116,430	116,430
20000918	Senior Planner	0.82	1.32	1.10	87,992 - 106,391	108,597
20000920	Senior Planner	0.53	0.52	0.52	87,992 - 106,391	45,755

# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000708	Senior Plant Technician Supervisor	5.60	6.35	6.35	83,972 - 101,348	629,269
20000968	Senior Power Plant Supervisor	1.00	1.00	1.00	88,606 - 106,867	106,867
20000938	Senior Wastewater Operations Supervisor	6.00	6.00	6.00	95,168 - 115,106	629,095
20000055	Senior Wastewater Plant Operator	5.96	6.00	9.00	79,002 - 94,476	789,161
20000950	Stock Clerk	1.50	1.50	1.50	35,024 - 42,270	54,522
90000950	Stock Clerk	0.34	0.30	0.00	35,024 - 42,270	-
20000955	Storekeeper 1	1.47	1.50	1.50	40,339 - 48,380	67,326
20000956	Storekeeper 2	1.20	1.20	1.20	44,087 - 53,286	60,284
20000954	Storekeeper 3	0.30	0.30	0.30	46,381 - 55,785	16,750
90000964	Student Engineer	0.75	0.50	0.50	32,760 - 37,296	16,380
20000313	Supervising Department Human Resources Analyst	0.60	0.60	0.60	81,732 - 99,033	59,412
20000995	Supervising Economist	0.35	0.35	0.35	77,794 - 94,261	27,227
20000970	Supervising Management Analyst	4.27	4.24	4.28	79,751 - 96,633	405,944
20000333	Supervising Wastewater Pretreatment Inspector	0.23	0.00	0.00	93,239 - 113,091	-
21000177	Trainer	2.10	2.10	2.10	63,008 - 76,136	152,088
20001041	Training Supervisor	0.60	0.60	0.60	69,163 - 83,631	48,928
21000726	Wastewater Chief Plant Operator	0.00	0.00	1.00	120,841 - 146,175	120,841
20000937	Wastewater Operations Supervisor	23.00	23.00	23.00	87,872 - 105,037	2,355,339
20000941	Wastewater Plant Operator	41.00	41.00	43.00	74,991 - 89,722	3,443,383
20000323	Wastewater Pretreatment Inspector 2	0.23	0.00	0.00	76,999 - 93,353	-
20000931	Wastewater Treatment Superintendent	4.00	4.00	4.00	120,827 - 146,187	582,555
20000003	Water Systems Technician 3	7.00	7.00	7.00	52,660 - 62,885	402,959
20000004	Water Systems Technician 4	3.00	3.00	2.00	61,063 - 72,881	145,762
20000005	Water Systems Technician Supervisor	1.00	1.00	1.00	80,389 - 95,952	95,952
20001058	Welder	2.00	2.00	2.00	54,120 - 64,892	129,784
20000756	Word Processing Operator	8.61	8.53	8.51	38,188 - 45,963	361,179
	Bilingual - Regular					2,183
	Budgeted Personnel					(5,079,864)
	Expenditure Savings					
	Coast Guard License Pay					11,339
	Electrician Cert Pay					21,187
	Exceptional Performance Pay-Classified					927
	Exceptional Performance Pay-Unclassified					1,045
	Infrastructure In-Training Pay					83,480



# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
	Infrastructure Registration Pay					236,284
	Night Shift Pay					54,498
	Overtime Budgeted					2,606,253
	Plant/Tank Vol Cert Pay					100,656
	Reg Pay For Engineers					221,546
	Sick Leave - Hourly					4,942
	Split Shift Pay					39,260
	Standby Pay					5,405
	Termination Pay Annual Leave					52,991
	Vacation Pay In Lieu					343,063
	Welding Certification					7,280
<b>FTE, Salaries, and Wages Subtotal</b>		<b>484.91</b>	<b>502.35</b>	<b>512.92</b>		<b>\$ 39,678,896</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 107,046	\$ 114,344	\$ 104,918	\$ (9,426)
Flexible Benefits	5,142,087	5,839,066	5,870,249	31,183
Long-Term Disability	126,321	132,814	125,569	(7,245)
Medicare	460,552	477,897	527,309	49,412
Other	-	(495,460)	-	495,460
Other Post-Employment Benefits	2,453,283	2,670,660	2,473,504	(197,156)
Retiree Medical Trust	35,776	42,116	51,612	9,496
Retirement 401 Plan	22,489	25,289	61,028	35,739
Retirement ADC	10,205,496	12,898,836	11,128,461	(1,770,375)
Retirement DROP	113,451	120,815	129,569	8,754
Risk Management Administration	404,335	461,294	506,340	45,046
Supplemental Pension Savings Plan	2,069,071	2,317,814	2,273,539	(44,275)
Unemployment Insurance	42,640	48,274	45,623	(2,651)
Workers' Compensation	523,544	592,686	641,633	48,947
<b>Fringe Benefits Subtotal</b>	<b>\$ 21,706,092</b>	<b>\$ 25,246,445</b>	<b>\$ 23,939,354</b>	<b>\$ (1,307,091)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 63,618,250</b>	

# Municipal Sewer Revenue Fund

## Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Public Utilities	\$ 123,425,672	\$ 144,213,990	\$ 160,841,712	\$ 16,627,722
<b>Total</b>	<b>\$ 123,425,672</b>	<b>\$ 144,213,990</b>	<b>\$ 160,841,712</b>	<b>\$ 16,627,722</b>

## Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Public Utilities	417.95	424.48	432.68	8.20
<b>Total</b>	<b>417.95</b>	<b>424.48</b>	<b>432.68</b>	<b>8.20</b>

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00 \$	9,768,955 \$	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	(0.06)	3,418,297	-
<b>Proposition B Transition Costs</b> Addition of one-time expenditures associated with the transition costs of post-Proposition B employees into the Pension System.	0.00	2,086,531	-
<b>Sewer Surveillance Support</b> Addition of 1.00 Water Utility Supervisor, 1.00 Water Utility Worker, and 1.00 Utility Worker 1 and associated one-time non-personnel expenditures to create a sewer line closed-circuit television crew to mitigate and prevent sanitary sewer spills.	3.00	1,981,942	-
<b>Pump Station Operations Support</b> Addition of non-personnel expenditures for three trucks with cranes and gas detection systems to support operations.	0.00	800,000	-
<b>Regulatory Requirements and Preventative Maintenance</b> Addition of 0.23 Assistant Deputy Director, 1.00 Supervising Wastewater Pretreatment Inspector, 2.00 Wastewater Pretreatment Inspectors 3s, 0.25 Associate Chemist, and 0.23 Assistant Chemist and associated non-personnel expenditures to assist with regulatory requirements and preventative maintenance tasks.	3.71	724,777	-
<b>Customer Service Success</b> Addition of 5.50 FTE positions and associated non-personnel expenditures to support the department's customer success efforts.	5.50	516,192	-
<b>Manhole Inspection Support</b> Addition of 1.00 Water Utility Worker and 1.00 Utility Worker 1 and one-time non-personnel expenditures to support the manhole crew in the right-of-way section.	2.00	426,344	-

# Public Utilities

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Main Cleaning Support</b> Addition of 1.00 Equipment Operator 1, 2.00 Water Utility Workers, and 1.00 Utility Worker 1 and associated one-time non-personnel expenditures to assist with the main cleaning section.	4.00	414,279	-
<b>Water Meter Support</b> Addition of 3.60 Field Representatives and associated one-time non-personnel expenditure to support critical operational needs.	3.60	338,976	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	230,301	-
<b>Engineering and Program Management Support</b> Addition of 0.32 Geographic Information Systems Analyst 2 and 0.32 Geographic Information Systems Analyst 3 to provide advanced Geographic Information System analysis for the department.	0.64	67,194	-
<b>Assistant to Director</b> Addition of 0.23 Assistant to the Director to oversee special projects that promote customer service, coordinate response to city wide processes, and support success.	0.23	53,268	-
<b>Sewer Utility Finance Support</b> Addition of 0.20 Assistant Deputy Director to oversee Sewer Utility Finances, interagency billing and auditing, and the Pure Water Capital Project.	0.20	34,991	-
<b>Enterprise Asset Management System Support</b> Addition of 0.20 Program Manager to review financial implementations of the Enterprise Asset Management system and coordinate enhancements.	0.20	32,554	-
<b>Transfer to the Employee Services and Quality Assurance Division</b> Transfer of 0.03 FTE position and associated non-personnel expenditures from the Metropolitan Sewer Utility Fund to the Municipal Sewer Fund.	0.03	4,890	-
<b>Transfer of the Engineering and Program Management Division</b> Transfer of non-personnel expenditures associated with the Engineering and Program Management Division from the Water Utility and Municipal Sewer Fund to the Metropolitan Sewer Fund.	0.00	(67)	-
<b>Transfer of Customer Service Division</b> Transfer of expenditures from the Water Utility Fund to the Municipal Sewer Fund.	0.00	(121)	-
<b>Transfer of the Engineering and Program Management Division</b> Transfer of expenditures from the Municipal Sewer Fund to the Water Utility Fund.	0.00	(33,855)	-

# Public Utilities

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Reduction of Personnel Expenditures</b> Reduction of overtime expenditures.	0.00	(65,000)	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	(5.02)	(197,472)	-
<b>Reduction of Non-Personnel Expenditures</b> Reduction of non-personnel expenditures associated with supplies, contracts, and other services.	0.00	(799,385)	-
<b>Public Utilities Restructure</b> Adjustment reflects reallocation of funds associated with the reorganization of water and wastewater operations to better align with the department's goals and objectives.	(9.83)	(1,066,621)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(2,109,248)	-
<b>Revised Revenue</b> Adjustment of revised revenue projections related to revenue issued bonds.	0.00	-	6,868,085
<b>Total</b>	<b>8.20</b>	<b>\$ 16,627,722</b>	<b>\$ 6,868,085</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 22,511,722	\$ 25,449,685	\$ 28,497,832	\$ 3,048,147
Fringe Benefits	18,079,117	19,515,872	20,506,154	990,282
<b>PERSONNEL SUBTOTAL</b>	<b>40,590,839</b>	<b>44,965,557</b>	<b>49,003,986</b>	<b>4,038,429</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 5,161,387	\$ 6,016,628	\$ 5,634,249	\$ (382,379)
Contracts & Services	35,731,459	41,272,439	43,150,270	1,877,831
Information Technology	2,658,532	5,520,576	5,583,377	62,801
Energy and Utilities	5,582,595	4,925,812	5,460,862	535,050
Other	97,125	118,388	118,211	(177)
Transfers Out	33,118,998	39,594,360	47,865,120	8,270,760
Capital Expenditures	366,595	1,796,207	4,025,637	2,229,430
Debt	118,142	4,023	-	(4,023)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>82,834,833</b>	<b>99,248,433</b>	<b>111,837,726</b>	<b>12,589,293</b>
<b>Total</b>	<b>\$ 123,425,672</b>	<b>\$ 144,213,990</b>	<b>\$ 160,841,712</b>	<b>\$ 16,627,722</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 281,849,214	\$ 295,516,061	\$ 290,660,535	\$ (4,855,526)
Other Revenue	155,599	-	12,000,000	12,000,000
Rev from Federal Agencies	-	233,389	-	(233,389)
Rev from Money and Prop	1,966,989	2,147,000	2,104,000	(43,000)
Transfers In	166,565	-	-	-
<b>Total</b>	<b>\$ 284,138,367</b>	<b>\$ 297,896,450</b>	<b>\$ 304,764,535</b>	<b>\$ 6,868,085</b>

# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000007	Accountant 3	0.39	0.36	0.36	\$ 79,952 - 96,624	\$ 32,119
20000102	Accountant 4	0.23	0.23	0.23	89,923 - 119,814	27,562
90000102	Accountant 4	0.06	0.06	0.00	89,923 - 119,814	-
20000011	Account Clerk	2.55	2.60	2.63	36,705 - 44,178	106,344
20000012	Administrative Aide 1	1.19	1.19	0.77	45,269 - 54,528	38,350
20000024	Administrative Aide 2	5.42	7.38	7.38	52,142 - 62,833	436,524
20000057	Assistant Chemist	7.41	2.25	2.83	72,411 - 87,970	233,924
20000058	Assistant Customer Services Supervisor	0.50	0.50	0.50	62,923 - 75,830	31,461
20001140	Assistant Department Director	0.46	0.46	0.46	71,693 - 271,584	87,046
20001081	Assistant Deputy Chief Operating Officer	0.23	0.23	0.23	71,693 - 271,584	50,917
20001202	Assistant Deputy Director	0.00	1.52	2.06	56,929 - 209,339	275,647
20000070	Assistant Engineer-Civil	12.70	11.59	11.53	77,889 - 93,840	1,019,522
20000071	Assistant Engineer-Civil	0.23	0.23	0.23	77,889 - 93,840	21,582
20000077	Assistant Engineer-Electrical	0.16	0.32	0.32	77,889 - 93,840	29,987
20000087	Assistant Engineer-Mechanical	0.16	0.32	0.32	77,889 - 93,840	30,024
20001228	Assistant Metropolitan Wastewater Director	0.23	0.23	0.23	38,457 - 210,828	42,696
20001233	Assistant to the Director	0.00	0.00	0.23	56,929 - 209,339	42,550
20000140	Associate Chemist	2.78	2.25	2.29	83,472 - 101,098	224,567
20000311	Associate Department Human Resources Analyst	1.15	1.15	1.15	66,197 - 79,990	88,031
20000143	Associate Engineer-Civil	9.56	9.75	10.05	89,669 - 108,295	1,060,155
20000145	Associate Engineer-Civil	0.92	0.92	0.92	89,669 - 108,295	98,391
20000150	Associate Engineer-Electrical	0.32	0.64	0.64	89,669 - 108,295	62,653
20000154	Associate Engineer-Mechanical	0.16	0.32	0.32	89,669 - 108,295	34,651
20000119	Associate Management Analyst	11.59	11.16	10.60	66,197 - 79,990	726,927
20000134	Associate Management Analyst	0.23	0.23	0.23	66,197 - 79,990	18,397
20000162	Associate Planner	1.70	1.28	1.92	76,386 - 92,308	164,980
20000655	Biologist 2	0.15	0.20	0.23	71,979 - 87,561	20,141
20000648	Biologist 3	0.25	0.25	0.23	83,086 - 100,599	22,800
20000266	Cashier	2.00	2.00	2.00	36,705 - 44,178	83,955
20000236	Cement Finisher	1.00	1.00	1.00	57,975 - 69,472	68,430
20000539	Clerical Assistant 2	3.37	4.82	4.40	36,630 - 44,147	189,720
20000829	Compliance and Metering Manager	1.00	1.00	0.30	85,585 - 103,529	31,058
20000369	Customer Services Representative	21.75	21.75	24.25	41,337 - 49,918	1,151,995
90000369	Customer Services Representative	0.00	1.25	0.00	41,337 - 49,918	-
20000366	Customer Services Supervisor	2.00	3.00	3.00	72,481 - 87,515	250,912
20001168	Deputy Director	2.46	2.65	2.76	56,929 - 209,339	472,530

# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000434	Electronics Technician	0.23	0.23	0.23	56,409 - 67,732	15,579
21000451	Environmental Biologist 3	1.00	0.64	0.64	83,472 - 101,098	64,229
20000428	Equipment Operator 1	0.00	0.00	1.00	45,155 - 54,051	45,155
20000429	Equipment Operator 1	31.00	31.00	31.00	45,155 - 54,051	1,628,049
20000430	Equipment Operator 2	12.00	12.00	12.00	52,122 - 62,315	715,955
20000436	Equipment Operator 3	2.00	2.00	2.00	54,381 - 65,115	130,230
20000418	Equipment Technician 1	4.00	3.00	0.00	43,124 - 51,669	-
20000423	Equipment Technician 2	6.00	3.00	0.00	47,326 - 56,409	-
20000431	Equipment Technician 3	1.00	0.00	0.00	51,949 - 62,059	-
20000924	Executive Assistant	0.23	0.23	0.23	52,792 - 63,852	14,682
20000461	Field Representative	21.04	22.00	19.20	41,425 - 49,895	898,089
90000461	Field Representative	0.00	1.23	0.00	41,425 - 49,895	-
20000183	Fleet Parts Buyer	0.00	0.23	0.00	52,014 - 63,008	-
20000184	Fleet Parts Buyer	0.23	0.23	0.46	52,014 - 63,008	26,469
20000483	General Water Utility Supervisor	4.00	4.00	4.00	82,973 - 100,349	401,396
21000432	Geographic Info Systems Analyst 2	0.00	0.00	0.32	66,845 - 80,773	23,480
21000433	Geographic Info Systems Analyst 3	0.00	0.00	0.32	73,375 - 88,725	25,847
20000502	Heavy Truck Driver 1	1.00	1.00	1.00	43,381 - 51,692	51,692
20000501	Heavy Truck Driver 2	1.00	1.00	1.00	45,015 - 54,261	54,261
20000290	Information Systems Analyst 2	1.00	1.00	1.00	66,845 - 80,773	72,411
20000293	Information Systems Analyst 3	1.90	1.90	1.90	73,375 - 88,725	165,509
20000998	Information Systems Analyst 4	0.80	0.80	0.80	82,532 - 100,002	76,505
20000377	Information Systems Technician	0.20	0.20	0.20	52,652 - 63,447	12,692
20000515	Instrumentation and Control Technician	0.00	0.23	0.23	71,856 - 86,277	16,536
20000497	Irrigation Specialist	2.00	2.00	2.00	46,130 - 55,214	105,472
20000590	Laboratory Technician	8.10	6.75	6.75	54,694 - 66,074	413,928
90000589	Laborer	2.00	2.00	2.00	35,597 - 42,397	71,193
90001073	Management Intern	2.77	2.25	0.00	31,200 - 34,070	-
20000624	Marine Biologist 2	0.30	0.20	0.00	72,343 - 87,970	-
20000634	Organization Effectiveness Specialist 2	0.23	0.23	0.23	63,008 - 76,136	14,495
20000627	Organization Effectiveness Specialist 3	0.46	0.46	0.46	69,163 - 83,631	35,148
20000639	Organization Effectiveness Supervisor	0.23	0.23	0.23	77,794 - 94,261	21,684
20000680	Payroll Specialist 2	2.30	2.30	2.30	46,697 - 56,380	126,276
20000173	Payroll Supervisor	0.46	0.46	0.46	53,542 - 64,822	28,628
20000701	Plant Process Control Electrician	8.00	8.00	8.00	71,856 - 86,277	668,695
20000703	Plant Process Control Supervisor	1.00	1.00	1.00	78,862 - 95,397	95,397
20000705	Plant Process Control Supervisor	5.46	5.40	5.40	78,862 - 95,397	501,075
20000687	Plant Technician 1	3.00	4.00	7.00	48,030 - 57,488	344,399

# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000688	Plant Technician 2	2.00	5.00	8.00	52,660 - 62,885	490,916
20000689	Plant Technician 3	1.02	2.00	2.00	57,785 - 69,124	136,273
20000706	Plant Technician Supervisor	0.00	2.00	2.00	67,509 - 80,552	157,075
20000737	Principal Customer Services Representative	0.00	0.00	1.50	54,611 - 65,954	89,727
20000740	Principal Drafting Aide	0.69	0.96	0.96	58,260 - 70,548	65,613
20000743	Principal Engineering Aide	7.95	7.96	7.96	67,291 - 81,483	639,523
20000707	Principal Plant Technician Supervisor	0.00	0.02	0.02	92,535 - 111,662	2,232
20000750	Principal Water Utility Supervisor	2.00	2.00	2.00	66,660 - 80,552	159,896
20000227	Procurement Specialist	0.23	0.23	0.23	57,216 - 69,299	15,947
20001234	Program Coordinator	1.36	1.43	1.93	34,070 - 167,127	227,830
20001222	Program Manager	6.14	6.32	6.10	56,929 - 209,339	835,320
20000760	Project Assistant	0.73	0.64	0.64	71,871 - 86,589	55,005
20000761	Project Officer 1	0.00	0.00	0.00	82,740 - 99,927	-
20000763	Project Officer 2	0.73	0.32	0.32	95,376 - 115,298	36,895
20000766	Project Officer 2	0.35	0.64	0.64	95,376 - 115,298	66,684
20000768	Property Agent	0.35	0.32	0.00	73,375 - 88,725	-
20000783	Public Information Clerk	0.50	0.50	0.50	36,705 - 44,178	22,083
20001150	Public Utilities Director	0.23	0.23	0.23	71,693 - 271,584	52,740
20000319	Pump Station Operator	5.00	5.00	5.00	55,235 - 65,930	329,650
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	61,113 - 72,906	72,906
20000560	Recycling Program Manager	0.23	0.55	0.55	90,545 - 109,587	60,270
20001042	Safety and Training Manager	0.69	0.69	0.69	77,794 - 94,261	57,468
20000847	Safety Officer	0.46	0.46	0.46	67,482 - 81,496	34,271
20000854	Safety Representative 2	2.07	2.07	2.07	58,806 - 71,116	132,477
21000438	Security Officer	0.23	0.23	0.23	67,482 - 81,496	18,745
20000869	Senior Account Clerk	0.40	0.40	0.40	42,020 - 50,697	16,800
20000864	Senior Cashier	0.50	0.50	0.50	42,020 - 50,697	25,355
20000883	Senior Chemist	0.59	0.55	0.53	96,601 - 116,430	61,301
20000885	Senior Civil Engineer	2.44	2.60	2.60	103,363 - 124,954	323,885
20000890	Senior Civil Engineer	0.23	0.23	0.23	103,363 - 124,954	28,739
20000898	Senior Customer Services Representative	3.00	3.00	4.00	47,449 - 57,423	217,546
20000400	Senior Drafting Aide	1.15	1.60	1.60	51,764 - 62,576	89,749
20000904	Senior Electrical Engineer	0.16	0.32	0.32	103,363 - 124,954	39,984
20000900	Senior Engineering Aide	11.00	10.00	10.00	59,788 - 72,275	674,853
20000015	Senior Management Analyst	5.59	5.56	5.56	72,664 - 87,865	454,952
20000918	Senior Planner	1.58	1.92	1.60	87,992 - 106,391	157,931
20000920	Senior Planner	0.58	0.55	0.55	87,992 - 106,391	48,406
20000708	Senior Plant Technician Supervisor	0.46	0.20	0.20	83,972 - 101,348	18,346
20000055	Senior Wastewater Plant Operator	0.04	0.00	0.00	79,002 - 94,476	-
20000914	Senior Water Utility Supervisor	13.00	12.50	12.50	60,514 - 73,256	891,819
20000950	Stock Clerk	1.15	1.15	1.15	35,024 - 42,270	41,771

# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
90000950	Stock Clerk	0.33	0.23	0.00	35,024 - 42,270	-
20000955	Storekeeper 1	0.84	1.15	1.15	40,339 - 48,380	51,587
20000956	Storekeeper 2	0.92	0.92	0.92	44,087 - 53,286	46,186
20000954	Storekeeper 3	0.23	0.23	0.23	46,381 - 55,785	12,839
20000313	Supervising Department Human Resources Analyst	0.46	0.46	0.46	81,732 - 99,033	45,558
20000995	Supervising Economist	0.20	0.20	0.20	77,794 - 94,261	15,564
20000990	Supervising Field Representative	1.00	1.00	0.60	47,671 - 57,340	34,137
20000970	Supervising Management Analyst	4.31	4.86	4.47	79,751 - 96,633	427,261
20000985	Supervising Management Analyst	0.50	0.00	0.00	79,751 - 96,633	-
20000997	Supervising Meter Reader	1.00	1.50	0.90	47,746 - 57,316	47,635
20000333	Supervising Wastewater Pretreatment Inspector	3.52	4.00	5.00	93,239 - 113,091	547,205
21000177	Trainer	1.61	1.61	1.61	63,008 - 76,136	116,651
20001041	Training Supervisor	0.46	0.46	0.46	69,163 - 83,631	37,515
20001051	Utility Worker 1	42.00	42.00	45.00	36,563 - 43,474	1,868,366
20000323	Wastewater Pretreatment Inspector 2	8.52	9.00	9.00	76,999 - 93,353	677,007
20000325	Wastewater Pretreatment Inspector 3	4.00	4.00	6.00	84,813 - 102,779	585,792
20000326	Wastewater Pretreatment Inspector 3	1.00	1.00	1.00	84,813 - 102,779	102,779
20000523	Wastewater Pretreatment Program Manager	1.00	1.00	1.00	102,052 - 123,789	123,789
20001063	Water Utility Supervisor	14.00	14.30	15.30	55,716 - 66,610	959,896
20001065	Water Utility Worker	31.00	32.50	36.50	42,336 - 50,382	1,747,109
20000756	Word Processing Operator	5.97	6.12	6.15	38,188 - 45,963	274,993
	Bilingual - Regular					28,664
	Budgeted Personnel					(3,858,731)
	Expenditure Savings					
	Electrician Cert Pay					17,073
	Exceptional Performance					7,275
	Pay-Classified					
	Exceptional Performance					570
	Pay-Unclassified					
	Infrastructure In-Training					83,908
	Pay					
	Infrastructure Registration					122,475
	Pay					
	Night Shift Pay					30,995
	Overtime Budgeted					2,936,720
	Plant/Tank Vol Cert Pay					65,016
	Reg Pay For Engineers					114,800
	Sick Leave - Hourly					6,917
	Split Shift Pay					12,208
	Standby Pay					12,069
	Termination Pay Annual					42,708
	Leave					
	Vacation Pay In Lieu					160,609
<b>FTE, Salaries, and Wages Subtotal</b>		<b>417.95</b>	<b>424.48</b>	<b>432.68</b>	<b>\$</b>	<b>28,497,832</b>



## Public Utilities

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 87,936	\$ 89,159	\$ 90,272	\$ 1,113
Flexible Benefits	4,271,280	4,656,454	4,906,427	249,973
Long-Term Disability	87,608	87,921	90,812	2,891
Medicare	333,699	315,618	376,368	60,750
Other	-	(377,067)	-	377,067
Other Post-Employment Benefits	2,053,476	2,162,094	2,177,828	15,734
Retiree Medical Trust	19,685	23,428	31,704	8,276
Retirement 401 Plan	6,453	6,589	35,782	29,193
Retirement ADC	8,689,454	9,816,585	9,716,121	(100,464)
Retirement DROP	80,109	85,212	92,951	7,739
Risk Management Administration	337,968	374,964	445,656	70,692
Supplemental Pension Savings Plan	1,491,765	1,532,323	1,623,865	91,542
Unemployment Insurance	29,687	32,265	33,007	742
Workers' Compensation	589,999	710,327	885,361	175,034
<b>Fringe Benefits Subtotal</b>	<b>\$ 18,079,117</b>	<b>\$ 19,515,872</b>	<b>\$ 20,506,154</b>	<b>\$ 990,282</b>
<b>Total Personnel Expenditures</b>		<b>\$ 49,003,986</b>		

## Sewer Utility - AB 1600 Fund

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Revised Revenue</b>	0.00	\$ -	\$ 4,200,000
Adjustment to reflect revised revenue projections related to capacity fees from approved rate increase.			
<b>Total</b>	<b>0.00</b>	<b>\$ -</b>	<b>\$ 4,200,000</b>

### Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 19,283,650	\$ 17,500,000	\$ 21,700,000	\$ 4,200,000
Rev from Money and Prop	186,223	40,000	40,000	-
<b>Total</b>	<b>\$ 19,469,873</b>	<b>\$ 17,540,000</b>	<b>\$ 21,740,000</b>	<b>\$ 4,200,000</b>

## Water Utility - AB 1600 Fund

### Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 14,727,291	\$ 14,400,000	\$ 14,400,000	\$ -
Rev from Money and Prop	145,299	50,000	50,000	-
<b>Total</b>	<b>\$ 14,872,590</b>	<b>\$ 14,450,000</b>	<b>\$ 14,450,000</b>	<b>\$ -</b>

## Water Utility Operating Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Public Utilities	\$ 539,227,747	\$ 608,741,099	\$ 629,797,577	\$ 21,056,478
<b>Total</b>	<b>\$ 539,227,747</b>	<b>\$ 608,741,099</b>	<b>\$ 629,797,577</b>	<b>\$ 21,056,478</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Public Utilities	806.57	864.67	947.59	82.92
<b>Total</b>	<b>806.57</b>	<b>864.67</b>	<b>947.59</b>	<b>82.92</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 4,401,958	\$ -
<b>Dam Maintenance</b> Addition of non-personnel expenditures for dam maintenance, existing projects and to comply with the Division of Safety of Dams' request.	0.00	4,385,500	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	4,101,804	-
<b>Proposition B Transition Costs</b> Addition of one-time expenditures associated with the transition costs of post-Proposition B employees into the Pension System.	0.00	4,050,536	-

# Public Utilities

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Treatment Plants Maintenance</b> Addition of non-personnel expenditures to perform maintenance at the Alvarado, Otay, and Miramar treatment plants.	0.00	2,496,579	-
<b>Water Production Support</b> Addition of 15.00 FTE positions and related non-personnel expenditures for regulatory requirements and maintenance for various treatment plants.	15.00	2,307,940	-
<b>Pure Water Operations Support</b> Addition of 19.00 FTE positions to operate and maintain Pure Water facilities.	19.00	2,059,539	-
<b>Public Utilities Restructure</b> Adjustment reflects reallocation of funds associated with the reorganization of water and wastewater operations to better align with the department's goals and objectives.	11.69	1,561,355	-
<b>Boxes and Lids Contract</b> Addition of non-personnel expenditures to replace water meter boxes and lids.	0.00	1,400,000	-
<b>Pure Water Phase 2</b> Addition of 0.62 Associate Civil Engineer and non-personnel expenditures for the planning, pre-Design, and management of Pure Water Phase 2.	0.62	1,314,266	-
<b>Regulatory Requirements and Preventative Maintenance</b> Addition of 7.00 FTE positions and associated non-personnel expenditures to assist with regulatory requirements and preventative maintenance tasks.	7.00	1,195,293	-
<b>North City Reclamation Repair</b> Addition of non-personnel expenditures for the repair of the North City Reclamation tertiary filters.	0.00	920,000	-
<b>Customer Service Success</b> Addition of 7.50 FTE positions and associated non-personnel expenditures to support the department's customer success efforts.	7.50	828,484	-
<b>Potable Water Support</b> Addition of 7.00 FTE positions to support the operations and maintenance functions for potable water.	7.00	744,583	-
<b>Water Meter Support</b> Addition of 8.40 FTE positions and one-time non-personnel expenditures to support critical operational needs.	8.40	690,156	-
<b>Staff Training Updates</b> Addition of non-personnel expenditures to update standard operating procedures and manuals, and technical training program for the Water Delivery Branch.	0.00	500,000	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	199,837	-

# Public Utilities

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Water System Support</b> Addition of 1.00 Water System Technician 4 and 1.00 Water System Technician Supervisor to oversee crews and increase review of contractor work.	2.00	199,147	-
<b>Reservoir Equipment</b> Addition of non-personnel expenditures to purchase three work boats for reservoir maintenance and monitoring.	0.00	120,000	-
<b>Assistant to Director</b> Addition of 0.47 Assistant to the Director to oversee special projects that promote customer service, coordinate response to city wide processes, and support success.	0.47	108,852	-
<b>Engineering and Program Management Support</b> Addition of 0.46 Geographic Information Systems Analyst 2 and 0.46 Geographic Information Systems Analyst 3 to provide advanced Geographic Information System analysis for the department.	0.92	96,590	-
<b>Sewer Utility Finance Support</b> Addition of 0.45 Assistant Deputy Director to oversee Sewer Utility Finances, including interagency billing and auditing and the Pure Water Capital Project.	0.45	78,728	-
<b>Enterprise Asset Management System Support</b> Addition of 0.45 Program Manager to review existing financial implementations of the Department's Enterprise Asset Management system and prepare a plan for enhancements.	0.45	73,247	-
<b>Service Connections Support</b> Addition of 0.64 Assistant Civil Engineer to serve as a second-level supervisor to ensure proper service protection and service connections for domestic, irrigation, fire suppression, and recycled water services.	0.64	67,586	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	1.76	47,473	-
<b>Transfer of the Engineering and Program Management Division</b> Transfer of expenditures from the Municipal Sewer Fund to the Water Utility Fund.	0.00	33,855	-
<b>Transfer to the Employee Services and Quality Assurance Division</b> Transfer of 0.02 FTE positions and non-personnel expenditures from the Metropolitan Sewer Utility Fund to the Municipal Sewer Fund.	0.02	2,289	-
<b>Transfer of Customer Service Division</b> Transfer of expenditures from the Water Utility Fund to the Municipal Sewer Fund.	0.00	121	-

# Public Utilities

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Transfer of the Engineering and Program Management Division</b>	0.00	(419)	-
Transfer of non-personnel expenditures associated with the Engineering and Program Management Division from the Water Utility and Metropolitan Sewer Fund to the Municipal Sewer Fund.			
<b>Reduction of Personnel Expenditures</b>	0.00	(35,000)	-
Reduction of overtime expenditures.			
<b>Reduction of Non-Personnel Expenditures</b>	0.00	(4,957,137)	-
Reduction of non-personnel expenditures associated with supplies, contracts, and other services.			
<b>One-Time Additions and Annualizations</b>	0.00	(7,936,684)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Revised Revenue</b>	0.00	-	145,853,560
Adjustment to reflect revised revenue projections related to revenue issued bonds.			
<b>Total</b>	<b>82.92</b>	<b>\$ 21,056,478</b>	<b>\$ 145,853,560</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 46,601,891	\$ 53,537,926	\$ 63,378,456	\$ 9,840,530
Fringe Benefits	35,226,244	39,909,480	41,977,442	2,067,962
<b>PERSONNEL SUBTOTAL</b>	<b>81,828,135</b>	<b>93,447,406</b>	<b>105,355,898</b>	<b>11,908,492</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 213,275,132	\$ 249,420,236	\$ 249,519,573	\$ 99,337
Contracts & Services	119,972,726	136,575,555	143,074,276	6,498,721
Information Technology	9,029,822	13,514,781	13,640,658	125,877
Energy and Utilities	14,869,806	11,558,326	18,098,717	6,540,391
Other	4,684,311	4,435,446	7,922,623	3,487,177
Transfers Out	93,671,592	96,701,209	89,511,012	(7,190,197)
Capital Expenditures	515,929	3,078,753	2,674,820	(403,933)
Debt	1,380,293	9,387	-	(9,387)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>457,399,612</b>	<b>515,293,693</b>	<b>524,441,679</b>	<b>9,147,986</b>
<b>Total</b>	<b>\$ 539,227,747</b>	<b>\$ 608,741,099</b>	<b>\$ 629,797,577</b>	<b>\$ 21,056,478</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 596,725,572	\$ 594,683,488	\$ 611,459,510	\$ 16,776,022
Other Revenue	168,762,877	338,959,345	433,566,184	94,606,839
Rev from Federal Agencies	-	55,102	259,484	204,382
Rev from Money and Prop	11,825,863	10,322,627	11,530,178	1,207,551
Rev from Other Agencies	1,054,599	459,710	703,559	243,849
Transfers In	1,875,172	62,369,045	95,183,962	32,814,917
<b>Total</b>	<b>\$ 780,244,084</b>	<b>\$ 1,006,849,317</b>	<b>\$ 1,152,702,877</b>	<b>\$ 145,853,560</b>

# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000007	Accountant 3	0.57	0.55	0.55	\$ 79,952 - 96,624	\$ 51,475
20000102	Accountant 4	0.47	0.47	0.47	89,923 - 119,814	56,313
90000102	Accountant 4	0.17	0.17	0.00	89,923 - 119,814	-
20000011	Account Clerk	5.68	5.66	5.65	36,705 - 44,178	227,421
20000012	Administrative Aide 1	3.91	3.91	4.27	45,269 - 54,528	218,947
20000024	Administrative Aide 2	14.72	14.65	13.65	52,142 - 62,833	776,061
20000057	Assistant Chemist	15.59	17.71	21.17	72,411 - 87,970	1,774,917
20000058	Assistant Customer Services Supervisor	0.50	0.50	0.50	62,923 - 75,830	31,462
20001140	Assistant Department Director	1.44	1.44	1.44	71,693 - 271,584	270,704
20001081	Assistant Deputy Chief Operating Officer	0.47	0.47	0.47	71,693 - 271,584	104,054
20001202	Assistant Deputy Director	3.00	4.41	4.99	56,929 - 209,339	755,972
20000070	Assistant Engineer-Civil	25.07	25.78	28.42	77,889 - 93,840	2,464,324
20000071	Assistant Engineer-Civil	0.47	0.47	0.47	77,889 - 93,840	44,106
21000176	Assistant Engineer-Corrosion	2.00	2.00	2.00	77,889 - 93,840	172,373
20000077	Assistant Engineer-Electrical	0.23	0.46	0.46	77,889 - 93,840	43,116
20000087	Assistant Engineer-Mechanical	0.23	0.46	0.46	77,889 - 93,840	43,170
20000041	Assistant Management Analyst	1.00	0.00	0.00	54,456 - 66,197	-
20001228	Assistant Metropolitan Wastewater Director	0.47	0.47	0.47	38,457 - 210,828	87,252
20000109	Assistant Reservoir Keeper	8.00	8.00	8.00	44,016 - 52,490	405,737
20001233	Assistant to the Director	0.00	0.00	0.47	56,929 - 209,339	86,950
20000140	Associate Chemist	6.81	6.34	6.82	83,472 - 101,098	677,898
20000311	Associate Department Human Resources Analyst	2.35	2.35	2.35	66,197 - 79,990	179,891
20000143	Associate Engineer-Civil	18.60	20.26	22.58	89,669 - 108,295	2,281,980
20000145	Associate Engineer-Civil	1.88	1.88	1.88	89,669 - 108,295	201,062
90000143	Associate Engineer-Civil	0.35	0.35	0.00	89,669 - 108,295	-
20000350	Associate Engineer-Corrosion	3.00	3.00	3.00	89,669 - 108,295	323,458
20000150	Associate Engineer-Electrical	1.46	1.92	1.92	89,669 - 108,295	198,366
20000154	Associate Engineer-Mechanical	0.23	0.46	0.46	89,669 - 108,295	49,818
20000119	Associate Management Analyst	19.34	19.84	20.38	66,197 - 79,990	1,459,352
20000134	Associate Management Analyst	0.47	0.47	0.47	66,197 - 79,990	37,596
20000162	Associate Planner	1.60	1.84	2.76	76,386 - 92,308	237,157
20000655	Biologist 2	7.28	7.26	7.25	71,979 - 87,561	617,518
20000648	Biologist 3	2.50	2.50	2.50	83,086 - 100,599	233,606
20000234	Carpenter	1.00	1.00	1.00	53,970 - 64,599	53,970
20000266	Cashier	2.00	2.00	2.00	36,705 - 44,178	83,958
20000236	Cement Finisher	1.00	2.00	2.00	57,975 - 69,472	115,950
20000539	Clerical Assistant 2	7.96	7.96	8.32	36,630 - 44,147	338,651

# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000306	Code Compliance Officer	3.00	3.00	4.00	47,392 - 57,020	208,824
20000307	Code Compliance Supervisor	1.00	1.00	1.00	54,588 - 65,332	65,332
20000829	Compliance and Metering Manager	1.00	1.00	1.34	85,585 - 103,529	133,312
20000369	Customer Services Representative	22.75	22.75	25.25	41,337 - 49,918	1,201,554
90000369	Customer Services Representative	0.00	1.25	0.00	41,337 - 49,918	-
20000366	Customer Services Supervisor	2.00	3.00	3.00	72,481 - 87,515	250,906
20001168	Deputy Director	5.64	5.59	6.44	56,929 - 209,339	1,091,784
20000434	Electronics Technician	0.47	0.47	0.47	56,409 - 67,732	31,836
21000451	Environmental Biologist 3	0.76	0.92	0.92	83,472 - 101,098	92,313
20000430	Equipment Operator 2	13.00	13.00	13.00	52,122 - 62,315	788,509
20000418	Equipment Technician 1	6.00	5.00	5.00	43,124 - 51,669	249,800
20000423	Equipment Technician 2	1.00	0.00	0.00	47,326 - 56,409	-
20000924	Executive Assistant	0.47	0.47	0.47	52,792 - 63,852	30,012
20000461	Field Representative	20.50	20.00	34.80	41,425 - 49,895	1,605,710
90000461	Field Representative	0.00	1.22	0.00	41,425 - 49,895	-
20000183	Fleet Parts Buyer	0.00	0.47	0.00	52,014 - 63,008	-
20000184	Fleet Parts Buyer	0.47	0.47	0.94	52,014 - 63,008	54,055
21000431	Geographic Info Systems Analyst 1	0.00	0.00	2.00	54,989 - 66,845	121,304
21000432	Geographic Info Systems Analyst 2	0.00	0.00	0.46	66,845 - 80,773	33,752
21000433	Geographic Info Systems Analyst 3	0.00	0.00	0.46	73,375 - 88,725	37,155
20000822	Golf Course Manager	2.00	2.00	2.00	69,299 - 83,631	166,008
20000501	Heavy Truck Driver 2	1.00	1.00	1.00	45,015 - 54,261	54,261
20000290	Information Systems Analyst 2	2.25	2.25	2.25	66,845 - 80,773	162,941
20000293	Information Systems Analyst 3	3.65	3.65	3.65	73,375 - 88,725	316,940
20000998	Information Systems Analyst 4	1.80	1.80	1.80	82,532 - 100,002	172,152
20000999	Information Systems Analyst 4	1.00	1.00	1.00	82,532 - 100,002	82,532
20000377	Information Systems Technician	0.45	0.45	0.45	52,652 - 63,447	28,549
20000514	Instrumentation and Control Supervisor	2.00	5.00	6.00	78,862 - 95,397	504,334
20000515	Instrumentation and Control Technician	8.00	11.97	15.97	71,856 - 86,277	1,225,135
20000497	Irrigation Specialist	2.00	2.00	2.00	46,130 - 55,214	105,472
20000590	Laboratory Technician	10.00	10.00	12.00	54,694 - 66,074	747,535
90000589	Laborer	8.52	0.00	11.00	35,597 - 42,397	391,556
90000579	Lake Aide 1	0.70	0.70	0.00	32,760 - 32,760	-
20000564	Lake Aide 2	12.00	12.00	12.00	32,760 - 38,091	447,122
20000616	Lakes Program Manager	1.00	1.00	1.00	85,608 - 103,642	103,642
90001073	Management Intern	6.76	5.23	1.00	31,200 - 34,070	31,200
20000624	Marine Biologist 2	0.56	0.26	0.00	72,343 - 87,970	-

# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000622	Marine Mechanic	1.00	1.00	1.00	51,204 - 61,395	61,395
20000634	Organization Effectiveness Specialist 2	0.47	0.47	0.47	63,008 - 76,136	29,614
20000627	Organization Effectiveness Specialist 3	0.94	0.94	0.94	69,163 - 83,631	71,808
20000639	Organization Effectiveness Supervisor	0.47	0.47	0.47	77,794 - 94,261	44,304
20000680	Payroll Specialist 2	4.70	4.70	4.70	46,697 - 56,380	257,960
20000173	Payroll Supervisor	0.94	0.94	0.94	53,542 - 64,822	58,502
20000701	Plant Process Control Electrician	7.00	10.00	11.00	71,856 - 86,277	865,407
20000703	Plant Process Control Supervisor	3.57	2.57	3.00	78,862 - 95,397	269,656
20000705	Plant Process Control Supervisor	8.94	11.90	12.90	78,862 - 95,397	1,171,286
20000687	Plant Technician 1	0.00	6.00	7.00	48,030 - 57,488	340,840
20000688	Plant Technician 2	4.00	6.50	8.50	52,660 - 62,885	474,118
20000689	Plant Technician 3	2.00	4.00	6.00	57,785 - 69,124	385,568
20000706	Plant Technician Supervisor	1.00	3.00	3.00	67,509 - 80,552	214,073
21000184	Principal Backflow & Cross Connection Specialist	3.00	3.00	3.00	58,260 - 70,548	209,528
20000737	Principal Customer Services Representative	0.00	0.00	1.50	54,611 - 65,954	89,727
20000740	Principal Drafting Aide	1.41	1.38	1.38	58,260 - 70,548	94,305
20000743	Principal Engineering Aide	2.23	2.38	2.38	67,291 - 81,483	166,685
20001187	Principal Planner	0.00	0.00	1.00	56,929 - 209,339	121,918
21000350	Principle Corrosion Engineering Aide	2.00	2.00	2.00	67,291 - 81,483	148,774
20000227	Procurement Specialist	0.47	0.47	0.47	57,216 - 69,299	32,568
20001234	Program Coordinator	3.34	2.87	3.37	34,070 - 167,127	392,853
20001222	Program Manager	8.03	6.84	8.65	56,929 - 209,339	1,172,017
20000760	Project Assistant	0.85	0.92	0.92	71,871 - 86,589	79,061
20000761	Project Officer 1	0.00	0.00	0.00	82,740 - 99,927	-
20000763	Project Officer 2	1.35	0.96	1.96	95,376 - 115,298	220,752
20000766	Project Officer 2	2.92	2.92	2.92	95,376 - 115,298	316,031
20000768	Property Agent	0.42	0.46	0.00	73,375 - 88,725	-
20000783	Public Information Clerk	0.50	0.50	0.50	36,705 - 44,178	22,095
20001150	Public Utilities Director	0.47	0.47	0.47	71,693 - 271,584	107,784
21000630	Pure Water Plant Operations Supervisor	0.00	0.50	0.50	89,946 - 109,334	44,973
21000632	Pure Water Treatment Superintendent	0.00	1.00	1.00	126,249 - 153,483	126,249
20000373	Ranger/Diver 1	3.00	3.00	3.00	53,036 - 63,984	191,952
20000375	Ranger/Diver 2	2.00	2.00	2.00	58,192 - 70,321	127,107
20000376	Ranger/Diver Supervisor	1.00	1.00	1.00	63,871 - 77,226	77,226
20000560	Recycling Program Manager	0.47	0.93	0.93	90,545 - 109,587	101,919
20000840	Reservoir Keeper	8.00	8.00	8.00	50,427 - 60,252	466,768
20001042	Safety and Training Manager	1.41	1.41	1.41	77,794 - 94,261	117,430
20000847	Safety Officer	0.94	0.94	0.94	67,482 - 81,496	70,020
20000854	Safety Representative 2	4.23	4.23	4.23	58,806 - 71,116	270,716



# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
21000438	Security Officer	0.47	0.47	0.47	67,482 - 81,496	38,306
20000869	Senior Account Clerk	0.90	0.90	0.90	42,020 - 50,697	37,820
21000183	Senior Backflow & Cross Connection Specialist	7.00	11.00	11.00	51,764 - 62,576	619,554
20000828	Senior Biologist	0.50	0.50	1.50	96,169 - 115,862	168,063
20000864	Senior Cashier	0.50	0.50	0.50	42,020 - 50,697	25,342
20000883	Senior Chemist	1.37	1.91	2.15	96,601 - 116,430	238,575
20000885	Senior Civil Engineer	3.80	5.30	6.30	103,363 - 124,954	734,858
20000890	Senior Civil Engineer	0.47	0.47	0.47	103,363 - 124,954	58,728
21000185	Senior Corrosion Specialist	1.00	1.00	1.00	103,363 - 124,954	124,954
20000898	Senior Customer Services Representative	3.00	3.00	4.00	47,449 - 57,423	217,550
20000400	Senior Drafting Aide	2.35	2.30	2.30	51,764 - 62,576	129,008
20000904	Senior Electrical Engineer	0.23	0.46	0.46	103,363 - 124,954	57,479
20000015	Senior Management Analyst	12.64	12.68	12.68	72,664 - 87,865	1,047,919
20000918	Senior Planner	1.60	2.76	2.30	87,992 - 106,391	227,037
20000920	Senior Planner	0.89	0.93	0.93	87,992 - 106,391	81,837
20000708	Senior Plant Technician Supervisor	1.94	3.45	5.45	83,972 - 101,348	482,658
21000631	Senior Pure Water Plant Operations Supervisor	0.00	1.00	1.00	98,915 - 120,253	98,915
21000629	Senior Pure Water Plant Operator	0.00	1.00	1.00	81,379 - 98,908	81,379
20000055	Senior Wastewater Plant Operator	0.00	0.00	10.50	79,002 - 94,476	873,495
21000178	Senior Water Distribution Operations Supervisor	2.00	2.00	2.00	99,090 - 119,853	239,706
20001060	Senior Water Operations Supervisor	3.00	3.00	3.00	99,090 - 119,853	318,033
20000914	Senior Water Utility Supervisor	0.00	0.50	0.50	60,514 - 73,256	30,263
20000950	Stock Clerk	2.35	2.35	2.35	35,024 - 42,270	85,439
90000950	Stock Clerk	0.33	0.47	0.00	35,024 - 42,270	-
20000955	Storekeeper 1	1.69	2.35	2.35	40,339 - 48,380	105,432
20000956	Storekeeper 2	1.88	1.88	1.88	44,087 - 53,286	94,422
20000954	Storekeeper 3	0.47	0.47	0.47	46,381 - 55,785	26,197
90000964	Student Engineer	0.75	0.50	0.00	32,760 - 37,296	-
20000313	Supervising Department Human Resources Analyst	0.94	0.94	0.94	81,732 - 99,033	93,096
20000995	Supervising Economist	0.45	0.45	0.45	77,794 - 94,261	35,003
20000990	Supervising Field Representative	1.00	1.00	1.40	47,671 - 57,340	79,611
20000970	Supervising Management Analyst	8.42	8.90	9.25	79,751 - 96,633	863,544
20000985	Supervising Management Analyst	0.50	0.00	0.00	79,751 - 96,633	-
20000997	Supervising Meter Reader	2.00	1.50	2.10	47,746 - 57,316	111,169
20000333	Supervising Wastewater Pretreatment Inspector	0.25	0.00	0.00	93,239 - 113,091	-
21000177	Trainer	3.29	3.29	3.29	63,008 - 76,136	238,352
20001041	Training Supervisor	0.94	0.94	0.94	69,163 - 83,631	76,640

# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000937	Wastewater Operations Supervisor	0.00	0.00	2.50	87,872 - 105,037	219,680
20000941	Wastewater Plant Operator	0.00	0.00	6.00	74,991 - 89,722	449,946
20000323	Wastewater Pretreatment Inspector 2	0.25	0.00	0.00	76,999 - 93,353	-
20000317	Water Distribution Operations Supervisor	1.00	2.00	2.00	80,389 - 95,952	186,785
20000316	Water Distribution Operator	6.00	12.00	12.00	72,351 - 86,353	869,358
20001059	Water Operations Supervisor	3.00	6.00	6.00	87,223 - 104,212	557,312
20001061	Water Plant Operator	24.00	30.00	30.00	75,115 - 89,797	2,492,275
20000932	Water Production Superintendent	4.00	5.00	5.00	109,485 - 132,454	660,283
90000932	Water Production Superintendent	0.35	0.35	0.00	109,485 - 132,454	-
20000006	Water Systems District Manager	4.00	4.00	4.00	96,117 - 115,555	450,827
20000003	Water Systems Technician 3	224.00	226.00	226.00	52,660 - 62,885	12,025,958
20000004	Water Systems Technician 4	55.00	55.00	57.00	61,063 - 72,881	4,069,681
20000005	Water Systems Technician Supervisor	19.00	19.00	20.00	80,389 - 95,952	1,859,851
20001063	Water Utility Supervisor	0.00	0.70	0.70	55,716 - 66,610	39,000
20001065	Water Utility Worker	0.00	3.50	3.50	42,336 - 50,382	148,176
20001058	Welder	2.00	3.00	3.00	54,120 - 64,892	178,518
20000756	Word Processing Operator	8.42	8.35	8.34	38,188 - 45,963	360,332
	AWWA WDP Cert Pay					96,304
	Backflow Cert					41,600
	Bilingual - Regular					43,409
	Budgeted Personnel					(8,637,004)
	Expenditure Savings					
	Electrician Cert Pay					4,314
	Emergency Medical Tech					28,858
	Exceptional Performance					18,949
	Pay-Classified					
	Exceptional Performance					1,832
	Pay-Unclassified					
	Infrastructure In-Training					147,788
	Pay					
	Infrastructure Registration					327,542
	Pay					
	Night Shift Pay					71,795
	Overtime Budgeted					3,277,118
	Plant/Tank Vol Cert Pay					107,224
	Reg Pay For Engineers					332,688
	Sick Leave - Hourly					17,651
	Split Shift Pay					135,416
	Standby Pay					87,992
	Termination Pay Annual					78,397
	Leave					

# Public Utilities

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
	Vacation Pay In Lieu					631,466
	Welding Certification					3,640
<b>FTE, Salaries, and Wages Subtotal</b>		<b>806.57</b>	<b>864.67</b>	<b>947.59</b>	<b>\$</b>	<b>63,378,456</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 163,330	\$ 176,666	\$ 190,412	\$ 13,746
Flexible Benefits	8,518,929	9,553,194	9,976,539	423,345
Long-Term Disability	178,848	189,768	202,784	13,016
Medicare	682,474	681,594	840,252	158,658
Other	-	(769,614)	-	769,614
Other Post-Employment Benefits	4,095,756	4,448,830	4,561,655	112,825
Retiree Medical Trust	49,607	55,998	80,202	24,204
Retirement 401 Plan	30,199	26,813	152,578	125,765
Retirement ADC	16,491,494	20,036,188	20,036,602	414
Retirement DROP	135,678	158,199	182,297	24,098
Risk Management Administration	674,823	770,512	934,232	163,720
Supplemental Pension Savings Plan	3,047,100	3,315,152	3,133,633	(181,519)
Unemployment Insurance	60,432	68,880	73,740	4,860
Workers' Compensation	1,097,574	1,197,300	1,612,516	415,216
<b>Fringe Benefits Subtotal</b>	<b>\$ 35,226,244</b>	<b>\$ 39,909,480</b>	<b>\$ 41,977,442</b>	<b>\$ 2,067,962</b>
<b>Total Personnel Expenditures</b>			<b>\$ 105,355,898</b>	

# Public Utilities

## Revenue and Expense Statement (Non-General Fund)

Sewer Revenue Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	-
Pay-Go or Financing To Be Identified in Current / Future Fiscal Year(s)	66,598,618	99,698,815	-
Encumbrances	74,373,274	183,784,754	266,203,812
Continuing Appropriation - CIP	361,283,740	291,941,843	362,125,298
Capital Reserve	10,000,000	10,000,000	10,000,000
Operating Reserve	50,748,598	50,748,598	54,083,232
Rate Stabilization Reserve	78,250,000	73,250,000	73,250,000
Pension Stability Reserve	945,545	945,545	945,545
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 642,199,774</b>	<b>\$ 710,369,554</b>	<b>\$ 766,607,887</b>
REVENUE			
Charges for Services	\$ 391,480,292	\$ 401,809,083	\$ 401,153,557
Other Revenue	200,675	-	20,000,000
Revenue from Federal Agencies	-	777,964	-
Revenue from Other Agencies	520,353	-	-
Revenue from Use of Money and Property	7,220,083	4,722,000	4,703,000
Transfers In	8,676,425	202,349,733	282,161,376
<b>TOTAL REVENUE</b>	<b>\$ 408,097,829</b>	<b>\$ 609,658,780</b>	<b>\$ 708,017,933</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 1,050,297,604</b>	<b>\$ 1,320,028,334</b>	<b>\$ 1,474,625,820</b>
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 101,677,773	\$ 321,697,358	\$ 270,615,618
<b>TOTAL CIP EXPENSE</b>	<b>\$ 101,677,773</b>	<b>\$ 321,697,358</b>	<b>\$ 270,615,618</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 53,693,416	\$ 62,288,434	\$ 68,176,728
Fringe Benefits	39,785,209	44,762,317	44,445,508
Supplies	23,756,738	29,097,754	28,659,719
Contracts & Services	81,867,962	104,336,101	111,312,027
Information Technology	6,744,900	14,974,963	15,658,842
Energy and Utilities	20,550,179	19,905,033	22,500,110
Other Expenses	226,387	357,042	356,865
Transfers Out	107,762,108	105,654,814	120,371,970
Capital Expenditures	2,532,259	6,279,756	7,507,436
Debt Expenses	1,029,933	4,023	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 337,949,091</b>	<b>\$ 387,660,237</b>	<b>\$ 418,989,205</b>
<b>TOTAL EXPENSE</b>	<b>\$ 439,626,865</b>	<b>\$ 709,357,595</b>	<b>\$ 689,604,823</b>
RESERVES			
Continuing Appropriation - CIP	\$ 291,941,843	\$ 291,941,843	\$ 428,329,110
Encumbrances	183,784,754	183,784,754	200,000,000
Capital Reserve	10,000,000	10,000,000	10,000,000
Operating Reserve	50,748,598	50,748,598	54,083,232
Rate Stabilization Reserve	73,250,000	73,250,000	73,250,000

# Public Utilities

Sewer Revenue Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
Pension Stability Reserve	945,545	945,545	-
<b>TOTAL RESERVES</b>	<b>\$ 610,670,739</b>	<b>\$ 610,670,739</b>	<b>\$ 765,662,342</b>
<b>BALANCE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 19,358,655</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 1,050,297,604</b>	<b>\$ 1,320,028,334</b>	<b>\$ 1,474,625,820</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

# Public Utilities

## Revenue and Expense Statement (Non-General Fund)

Water Utility Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ 92,104,777	\$ -
Encumbrances	147,549,513	177,982,078	320,002,135
Continuing Appropriation - CIP	375,208,390	308,134,300	360,302,925
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve	40,777,391	40,777,391	44,859,527
Rate Stabilization Reserve	80,117,000	132,117,000	132,177,000
Secondary Purchase Reserve	16,388,302	16,388,302	16,628,190
Pension Stability Reserve	836,196	836,196	836,196
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 665,876,791</b>	<b>\$ 773,340,044</b>	<b>\$ 879,805,973</b>
REVENUE			
Charges for Services	\$ 611,452,863	\$ 609,083,488	\$ 625,859,510
Other Revenue	204,222,642	338,959,345	433,566,184
Revenue from Federal Agencies	-	55,102	259,484
Revenue from Other Agencies	1,054,599	459,710	703,559
Revenue from Use of Money and Property	11,971,162	10,372,627	11,580,178
Transfers In	1,875,172	62,369,045	95,183,962
<b>TOTAL REVENUE</b>	<b>\$ 830,576,438</b>	<b>\$ 1,021,299,317</b>	<b>\$ 1,167,152,877</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 1,496,453,230</b>	<b>\$ 1,794,639,361</b>	<b>\$ 2,046,958,850</b>
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 183,885,438	\$ 387,368,939	\$ 420,846,792
<b>TOTAL CIP EXPENSE</b>	<b>\$ 183,885,438</b>	<b>\$ 387,368,939</b>	<b>\$ 420,846,792</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 46,601,891	\$ 53,537,926	\$ 63,378,456
Fringe Benefits	35,226,244	39,909,480	41,977,442
Supplies	213,275,132	249,420,236	249,519,573
Contracts & Services	119,972,726	136,575,555	143,074,276
Information Technology	9,029,822	13,514,781	13,640,658
Energy and Utilities	14,869,806	11,558,326	18,098,717
Other Expenses	4,817,696	7,635,446	7,922,623
Transfers Out	93,538,207	93,501,209	89,511,012
Capital Expenditures	515,929	3,078,753	2,674,820
Debt Expenses	1,380,293	9,387	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 539,227,747</b>	<b>\$ 608,741,099</b>	<b>\$ 629,797,577</b>
<b>TOTAL EXPENSE</b>	<b>\$ 723,113,185</b>	<b>\$ 996,110,038</b>	<b>\$ 1,050,644,369</b>
RESERVES			
Continuing Appropriation - CIP	\$ 308,134,300	\$ 308,134,300	\$ 480,305,061
Encumbrances	177,982,078	177,982,078	200,000,000
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve	40,777,391	40,777,391	48,700,000

# Public Utilities

	FY2021 Actual	FY2022* Budget	FY2023** Adopted
<b>Water Utility Fund</b>			
Rate Stabilization Reserve	132,117,000	132,177,000	132,177,000
Secondary Purchase Reserve	16,388,302	16,388,302	17,700,000
Pension Stability Reserve	836,196	836,196	-
<b>TOTAL RESERVES</b>	<b>\$ 681,235,267</b>	<b>\$ 681,295,267</b>	<b>\$ 883,882,061</b>
<b>BALANCE</b>	<b>\$ 92,104,777</b>	<b>\$ 117,234,057</b>	<b>\$ 112,432,420</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 1,496,453,230</b>	<b>\$ 1,794,639,362</b>	<b>\$ 2,046,958,850</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

# **Purchasing and Contracting**





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# Purchasing and Contracting



## Description

The Purchasing & Contracting Department is charged with overseeing the transactions for procuring and/or contracting goods and services (including professional services), the procurement of Capital Improvement Program (CIP) construction, minor repairs, and associated professional consulting services, as well as contract management functions to ensure that contracts are meeting the City's needs. It also manages the centralized advertising and award of all contracts for goods, services, and public works in conformance with the City's Charter and Municipal Code.

In addition, the Department manages the Central Stores, Equal Opportunity Contracting (EOC), and Publishing Services programs. Purchasing & Contracting programs provide important services to other City departments and residents including:

- Providing oversight to the City's goods, services, and consulting contracting services;
- Providing oversight to the City's CIP construction, minor repair, and architectural and engineering consultant services contracts;
- Procurement of materials and equipment for City departments, including storage and distribution of goods through the Central Stores warehouse;
- Monitoring and enforcing City, State, and Federal equal opportunity contracting requirements and public contracting laws related to the use of construction contractors, consultants, vendors, and suppliers;
- Supporting the City's printing and publishing service requests.

### ***The vision is:***

Purchasing & Contracting Department staff strive to provide responsive customer service for internal (City departments) and external (bidders and proposers) clients and customers.

### ***The mission is:***

The Purchasing & Contracting Department administers the City's centralized procurement and materials management function to ensure the availability of supplies, equipment, and services to

# Purchasing and Contracting

meet the City's operational needs. The Department establishes and manages procurement standards that meet or exceed City, State, or federal regulations and requirements.

## Goals and Objectives

**Goal 1:** *Provide quality goods and services in a fiscally responsible manner*

**Goal 2:** *Ensure equality, non-discrimination, and compliance in the procurement of City contracts*

**Goal 3:** *Use best practices in the delivery of procured goods and services*

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Average number of days to award a contract	66	131	80	163	80
Percentage of contracts, based on total dollar value, awarded to Small Local Business Enterprises (SLBEs)	20%	28%	20%	23%	20%
Percentage of purchase orders processed within 10 days	88%	85%	90%	97%	90%
Percentage of on-line Quick Copy services requests processed for production within 1 business day	92%	94%	90%	56%	90%

# Purchasing and Contracting

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	70.96	71.00	92.00	21.00
Personnel Expenditures	\$ 6,366,672	\$ 7,095,351	\$ 10,390,794	\$ 3,295,443
Non-Personnel Expenditures	20,468,181	21,309,121	8,588,314	(12,720,807)
<b>Total Department Expenditures</b>	<b>\$ 26,834,852</b>	<b>\$ 28,404,472</b>	<b>\$ 18,979,108</b>	<b>\$ (9,425,364)</b>
<b>Total Department Revenue</b>	<b>\$ 9,717,545</b>	<b>\$ 9,294,220</b>	<b>\$ 11,737,933</b>	<b>\$ 2,443,713</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Central Stores	\$ 161	\$ -	\$ -	-
Equal Opportunity Contracting	801,135	994,267	1,980,894	986,627
Publishing Services	99,855	-	-	-
Purchasing & Contracting	16,873,552	18,269,757	7,906,711	(10,363,046)
<b>Total</b>	<b>\$ 17,774,703</b>	<b>\$ 19,264,024</b>	<b>\$ 9,887,605</b>	<b>\$ (9,376,419)</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Equal Opportunity Contracting	11.48	11.00	12.00	1.00
Purchasing & Contracting	36.48	32.00	51.00	19.00
<b>Total</b>	<b>47.96</b>	<b>43.00</b>	<b>63.00</b>	<b>20.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Transfer of the Public Works Contracts Division</b>	19.00	\$ 2,673,341	\$ 2,247,109
Transfer of 19.00 FTE positions, expenditures, and associated revenue from the Engineering & Capital Projects Department to the Purchasing and Contracting Department.			
<b>Addition to Animal Services Contract</b>	0.00	1,428,603	-
Addition of non-personnel expenditures to support the maintenance and annual costs of the Animal Services Program.			
<b>Salary and Benefit Adjustments</b>	0.00	684,510	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			

# Purchasing and Contracting

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Small Business Bonding Assistance</b> Addition of non-personnel expenditures to support a bonding assistance program to assist small businesses obtain bid, payment, and performance bonds in order to participate in City of San Diego contracts.	0.00	500,000	-
<b>Small Business Technical Assistance</b> Addition of non-personnel expenditures to implement a technical assistance program to help provide equitable access to resources and support related to contracting.	0.00	350,000	-
<b>Support for Equal Opportunity Contracting</b> Addition of 1.00 Program Coordinator and 1.00 Administrative Aide 1 to support the Equal Opportunity Contracting program.	2.00	192,442	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(21,735)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(46,818)	-
<b>Transfer of Prevailing Wage Personnel</b> Transfer of 1.00 Associate Management Analyst and non-personnel expenditures from the Purchasing and Contracting Department to the Compliance Department.	(1.00)	(112,762)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(150,000)	-
<b>Transfer of the Animal Services Program</b> Transfer of non-personnel expenditures from the Purchasing and Contracting Department to the Parks and Recreation Department to support the maintenance and annual costs of the Animal Services Program.	0.00	(14,874,000)	-
<b>Total</b>	<b>20.00</b>	<b>\$ (9,376,419)</b>	<b>\$ 2,247,109</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 2,752,585	\$ 2,986,848	\$ 5,342,859	\$ 2,356,011
Fringe Benefits	1,741,876	1,901,515	2,925,747	1,024,232
<b>PERSONNEL SUBTOTAL</b>	<b>4,494,461</b>	<b>4,888,363</b>	<b>8,268,606</b>	<b>3,380,243</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 39,989	\$ 39,397	\$ 49,471	\$ 10,074
Contracts & Services	12,887,571	13,821,719	1,031,514	(12,790,205)
Information Technology	343,209	498,023	521,492	23,469
Energy and Utilities	8,983	11,411	11,411	-

# Purchasing and Contracting

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Other	490	5,111	5,111	-
<b>NON-PERSONNEL SUBTOTAL</b>	13,280,242	14,375,661	1,618,999	(12,756,662)
<b>Total</b>	<b>\$ 17,774,703</b>	<b>\$ 19,264,024</b>	<b>\$ 9,887,605</b>	<b>\$ (9,376,419)</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 534,700	\$ 175,254	\$ 2,422,363	\$ 2,247,109
Other Revenue	1,592	-	-	-
Transfers In	7,142	-	-	-
<b>Total</b>	<b>\$ 543,433</b>	<b>\$ 175,254</b>	<b>\$ 2,422,363</b>	<b>\$ 2,247,109</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000012	Administrative Aide 1	1.00	1.00	4.00	\$ 45,269 - 54,528	\$ 210,757
20000071	Assistant Engineer-Civil	0.00	0.00	8.00	77,889 - 93,840	702,867
20000145	Associate Engineer-Civil	0.00	0.00	5.00	89,669 - 108,295	539,851
20000119	Associate Management Analyst	9.00	8.00	7.00	66,197 - 79,990	477,172
21000328	Associate Procurement Contracting Officer	7.00	3.00	3.00	89,621 - 108,295	306,209
20001101	Department Director	1.00	1.00	1.00	71,693 - 271,584	194,770
20001168	Deputy Director	1.00	1.00	2.00	56,929 - 209,339	309,667
20000924	Executive Assistant	1.00	1.00	1.00	52,792 - 63,852	63,852
20000293	Information Systems Analyst 3	1.00	1.00	1.00	73,375 - 88,725	88,725
20000998	Information Systems Analyst 4	1.00	1.00	1.00	82,532 - 100,002	100,002
90001073	Management Intern	0.96	0.00	0.00	31,200 - 34,070	-
20000680	Payroll Specialist 2	1.00	1.00	1.00	46,697 - 56,380	54,125
20000173	Payroll Supervisor	1.00	1.00	1.00	53,542 - 64,822	64,822
20001234	Program Coordinator	2.00	1.00	2.00	34,070 - 167,127	211,439
20001222	Program Manager	5.00	4.00	4.00	56,929 - 209,339	543,511
20000890	Senior Civil Engineer	0.00	0.00	2.00	103,363 - 124,954	228,317
20000015	Senior Management Analyst	5.00	5.00	6.00	72,664 - 87,865	463,750
21000329	Senior Procurement Contracting Officer	5.00	9.00	9.00	103,337 - 124,954	1,014,627
20000970	Supervising Management Analyst	2.00	1.00	1.00	79,751 - 96,633	96,633
21000330	Supervising Procurement Contracting Officer	4.00	4.00	4.00	116,233 - 140,837	538,744
	Bilingual - Regular					1,456
	Budgeted Personnel					(963,159)
	Expenditure Savings					
	Vacation Pay In Lieu					94,722
<b>FTE, Salaries, and Wages Subtotal</b>		<b>47.96</b>	<b>43.00</b>	<b>63.00</b>		<b>\$ 5,342,859</b>

# Purchasing and Contracting

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 16,891	\$ 18,098	\$ 26,867	\$ 8,769
Flexible Benefits	425,146	399,133	631,232	232,099
Insurance	334	-	-	-
Long-Term Disability	12,167	11,756	18,363	6,607
Medicare	42,931	42,530	76,099	33,569
Other Post-Employment Benefits	205,836	190,061	295,828	105,767
Retiree Medical Trust	4,132	4,655	9,326	4,671
Retirement 401 Plan	2,399	2,979	15,890	12,911
Retirement ADC	792,584	964,775	1,468,899	504,124
Retirement DROP	1,871	3,892	2,680	(1,212)
Risk Management Administration	33,885	32,891	60,580	27,689
Supplemental Pension Savings Plan	190,210	204,069	283,573	79,504
Unemployment Insurance	4,103	4,280	6,667	2,387
Workers' Compensation	9,385	22,396	29,743	7,347
<b>Fringe Benefits Subtotal</b>	<b>\$ 1,741,876</b>	<b>\$ 1,901,515</b>	<b>\$ 2,925,747</b>	<b>\$ 1,024,232</b>
<b>Total Personnel Expenditures</b>		<b>\$ 8,268,606</b>		

## Central Stores Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Central Stores	\$ 7,283,663	\$ 7,273,005	\$ 7,363,324	\$ 90,319
Purchasing & Contracting	98,554	102,184	13,249	(88,935)
<b>Total</b>	<b>\$ 7,382,218</b>	<b>\$ 7,375,189</b>	<b>\$ 7,376,573</b>	<b>\$ 1,384</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Central Stores	19.00	19.00	20.00	1.00
Purchasing & Contracting	1.00	1.00	1.00	0.00
<b>Total</b>	<b>20.00</b>	<b>20.00</b>	<b>21.00</b>	<b>1.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Storeroom Support</b>	1.00	\$ 157,558	\$ -
Addition of 1.00 Program Manager in Central Stores to support the expansion of services.			
<b>Non-Discretionary Adjustment</b>	0.00	69,957	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

# Purchasing and Contracting

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(10,638)	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(215,493)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	-	123,088
<b>Revised Revenue</b> Adjustment to reflect revised revenue projections.	0.00	-	73,516
<b>Total</b>	<b>1.00</b>	<b>\$ 1,384</b>	<b>\$ 196,604</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 661,167	\$ 754,320	\$ 750,789	(3,531)
Fringe Benefits	648,274	815,661	761,257	(54,404)
<b>PERSONNEL SUBTOTAL</b>	<b>1,309,441</b>	<b>1,569,981</b>	<b>1,512,046</b>	<b>(57,935)</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 5,378,008	\$ 5,304,410	\$ 5,295,962	(8,448)
Contracts & Services	505,608	300,076	345,090	45,014
Information Technology	50,878	80,556	69,918	(10,638)
Energy and Utilities	138,283	119,238	152,629	33,391
Other	-	928	928	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>6,072,777</b>	<b>5,805,208</b>	<b>5,864,527</b>	<b>59,319</b>
<b>Total</b>	<b>\$ 7,382,218</b>	<b>\$ 7,375,189</b>	<b>\$ 7,376,573</b>	<b>\$ 1,384</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 7,182,916	\$ 7,302,415	\$ 7,499,019	196,604
Other Revenue	257,195	176,000	176,000	-
Rev from Money and Prop	11,604	-	-	-
Transfers In	71,115	-	-	-
<b>Total</b>	<b>\$ 7,522,830</b>	<b>\$ 7,478,415</b>	<b>\$ 7,675,019</b>	<b>\$ 196,604</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	2.00	2.00	2.00	\$ 36,705 - 44,178	\$ 80,883
20000171	Auto Messenger 1	4.00	4.00	4.00	32,760 - 36,705	142,416
20000110	Auto Messenger 2	7.00	7.00	7.00	34,865 - 42,020	278,308
20001222	Program Manager	0.00	0.00	1.00	56,929 - 209,339	121,918



# Purchasing and Contracting

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000950	Stock Clerk	2.00	2.00	2.00	35,024 - 42,270	77,294
20000955	Storekeeper 1	3.00	3.00	3.00	40,339 - 48,380	137,099
20000956	Storekeeper 2	1.00	1.00	1.00	44,087 - 53,286	53,286
20000538	Stores Operations Supervisor	1.00	1.00	1.00	53,104 - 64,166	64,166
	Budgeted Personnel					(234,324)
	Expenditure Savings					
	Night Shift Pay					2,101
	Overtime Budgeted					19,276
	Standby Pay					2,419
	Vacation Pay In Lieu					5,947
<b>FTE, Salaries, and Wages Subtotal</b>		<b>20.00</b>	<b>20.00</b>	<b>21.00</b>	<b>\$</b>	<b>750,789</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 2,798	\$ 3,754	\$ 3,570	\$ (184)
Flexible Benefits	205,462	225,470	230,060	4,590
Long-Term Disability	2,704	2,912	2,829	(83)
Medicare	10,889	10,572	11,789	1,217
Other Post-Employment Benefits	95,983	110,358	96,713	(13,645)
Retiree Medical Trust	736	781	1,032	251
Retirement 401 Plan	-	-	1,219	1,219
Retirement ADC	248,379	364,978	329,749	(35,229)
Retirement DROP	1,792	1,282	1,346	64
Risk Management Administration	15,807	19,098	19,805	707
Supplemental Pension Savings Plan	45,210	50,546	47,360	(3,186)
Unemployment Insurance	912	1,058	1,026	(32)
Workers' Compensation	17,603	24,852	14,759	(10,093)
<b>Fringe Benefits Subtotal</b>	<b>\$ 648,274</b>	<b>\$ 815,661</b>	<b>\$ 761,257</b>	<b>\$ (54,404)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 1,512,046</b>	

## Publishing Services Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Publishing Services	\$ 1,632,156	\$ 1,760,017	\$ 1,709,688	\$ (50,329)
Purchasing & Contracting	45,775	5,242	5,242	-
<b>Total</b>	<b>\$ 1,677,931</b>	<b>\$ 1,765,259</b>	<b>\$ 1,714,930</b>	<b>\$ (50,329)</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Publishing Services	3.00	8.00	8.00	0.00
<b>Total</b>	<b>3.00</b>	<b>8.00</b>	<b>8.00</b>	<b>0.00</b>

# Purchasing and Contracting

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00 \$	6,803 \$	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(26,865)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(30,267)	-
<b>Total</b>	<b>0.00 \$</b>	<b>(50,329) \$</b>	<b>-</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 346,115	\$ 448,616	\$ 424,069	(24,547)
Fringe Benefits	216,655	188,391	186,073	(2,318)
<b>PERSONNEL SUBTOTAL</b>	<b>562,770</b>	<b>637,007</b>	<b>610,142</b>	<b>(26,865)</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 111,110	\$ 133,099	\$ 133,099	-
Contracts & Services	934,027	790,577	796,284	5,707
Information Technology	24,288	115,450	122,253	6,803
Energy and Utilities	45,736	85,847	49,873	(35,974)
Transfers Out	-	3,279	3,279	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>1,115,161</b>	<b>1,128,252</b>	<b>1,104,788</b>	<b>(23,464)</b>
<b>Total</b>	<b>\$ 1,677,931</b>	<b>\$ 1,765,259</b>	<b>\$ 1,714,930</b>	<b>(50,329)</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 1,357,878	\$ 1,640,551	\$ 1,640,551	-
Other Revenue	6	-	-	-
Rev from Money and Prop	(2,539)	-	-	-
Transfers In	295,937	-	-	-
<b>Total</b>	<b>\$ 1,651,282</b>	<b>\$ 1,640,551</b>	<b>\$ 1,640,551</b>	<b>-</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000487	Graphic Designer	1.00	2.00	2.00	\$ 53,495 - 64,242	\$ 127,520
20000752	Print Shop Supervisor	0.00	1.00	1.00	66,619 - 79,384	66,619
21000193	Publishing Specialist 2	1.00	2.00	2.00	36,671 - 43,442	86,232

# Purchasing and Contracting

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000912	Senior Offset Press Operator	0.00	2.00	2.00	43,960 - 52,329	96,289
21000194	Senior Publishing Specialist	1.00	1.00	1.00	42,677 - 51,406	51,406
	Budgeted Personnel Expenditure Savings					(43,960)
	Overtime Budgeted					17,516
	Termination Pay Annual					14,743
	Leave					
	Vacation Pay In Lieu					7,704
<b>FTE, Salaries, and Wages Subtotal</b>		<b>3.00</b>	<b>8.00</b>	<b>8.00</b>	<b>\$</b>	<b>424,069</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 467	\$ -	\$ -	-
Flexible Benefits	88,412	75,411	85,567	10,156
Long-Term Disability	1,524	1,698	1,344	(354)
Medicare	3,886	6,139	4,940	(1,199)
Other Post-Employment Benefits	42,681	49,049	39,823	(9,226)
Retiree Medical Trust	365	917	692	(225)
Retirement 401 Plan	-	-	1,189	1,189
Retirement ADC	39,930	-	16,403	16,403
Retirement DROP	4,182	1,759	3,284	1,525
Risk Management Administration	7,011	8,489	8,155	(334)
Supplemental Pension Savings Plan	22,644	37,173	21,632	(15,541)
Unemployment Insurance	512	618	487	(131)
Workers' Compensation	5,040	7,138	2,557	(4,581)
<b>Fringe Benefits Subtotal</b>	<b>\$ 216,655</b>	<b>\$ 188,391</b>	<b>\$ 186,073</b>	<b>\$ (2,318)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 610,142</b>	

# Purchasing and Contracting

## Revenue and Expense Statement (Non-General Fund)

Central Stores Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (247,956)	\$ (107,344)	\$ (24,674)
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ (247,956)</b>	<b>\$ (107,344)</b>	<b>\$ (24,674)</b>
REVENUE			
Charges for Services	\$ 7,182,916	\$ 7,302,415	\$ 7,499,019
Other Revenue	257,195	176,000	176,000
Revenue from Use of Money and Property	11,604	-	-
Transfers In	71,115	-	-
<b>TOTAL REVENUE</b>	<b>\$ 7,522,830</b>	<b>\$ 7,478,415</b>	<b>\$ 7,675,019</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 7,274,874</b>	<b>\$ 7,371,071</b>	<b>\$ 7,650,345</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 661,167	\$ 754,320	\$ 750,789
Fringe Benefits	648,274	815,661	761,257
Supplies	5,378,008	5,304,410	5,295,962
Contracts & Services	505,608	300,076	345,090
Information Technology	50,878	80,556	69,918
Energy and Utilities	138,283	119,238	152,629
Other Expenses	-	928	928
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 7,382,218</b>	<b>\$ 7,375,189</b>	<b>\$ 7,376,573</b>
<b>TOTAL EXPENSE</b>	<b>\$ 7,382,218</b>	<b>\$ 7,375,189</b>	<b>\$ 7,376,573</b>
<b>BALANCE</b>	<b>\$ (107,344)</b>	<b>\$ (4,118)</b>	<b>\$ 273,772</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 7,274,874</b>	<b>\$ 7,371,071</b>	<b>\$ 7,650,345</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

# Purchasing and Contracting

## Revenue and Expense Statement (Non-General Fund)

Publishing Services Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 108,727	\$ 82,077	\$ (2,976)
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 108,727</b>	<b>\$ 82,077</b>	<b>\$ (2,976)</b>
REVENUE			
Charges for Services	\$ 1,357,878	\$ 1,640,551	\$ 1,640,551
Other Revenue	6	-	-
Revenue from Use of Money and Property	(2,539)	-	-
Transfers In	295,937	-	-
<b>TOTAL REVENUE</b>	<b>\$ 1,651,282</b>	<b>\$ 1,640,551</b>	<b>\$ 1,640,551</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 1,760,009</b>	<b>\$ 1,722,628</b>	<b>\$ 1,637,575</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 346,115	\$ 448,616	\$ 424,069
Fringe Benefits	216,655	188,391	186,073
Supplies	111,110	133,099	133,099
Contracts & Services	934,027	790,577	796,284
Information Technology	24,288	115,450	122,253
Energy and Utilities	45,736	85,847	49,873
Transfers Out	-	3,279	3,279
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 1,677,931</b>	<b>\$ 1,765,259</b>	<b>\$ 1,714,930</b>
<b>TOTAL EXPENSE</b>	<b>\$ 1,677,931</b>	<b>\$ 1,765,259</b>	<b>\$ 1,714,930</b>
<b>BALANCE</b>	<b>\$ 82,077</b>	<b>\$ (42,631)</b>	<b>\$ (77,355)</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 1,760,009</b>	<b>\$ 1,722,628</b>	<b>\$ 1,637,575</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

\*\*\*The Publishing Services Fund results in a negative ending balance/beginning balance and will be monitored throughout Fiscal Year 2023 to address negative balances.

## **Race and Equity**



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### Description

Established in Fiscal Year 2021, the Department of Race and Equity is a deliberate step toward advancing racial and social equity in the City of San Diego. Through strategic initiatives grounded in best practices, the department will play a pivotal role in normalizing, organizing, and operationalizing equity as well as driving reforms in existing policies, practices, administrative regulations, programs, and budgetary allocations. In partnership with city departments, the Department of Race and Equity will reduce and eliminate systemic racism, inequity, and barriers to fair and just distribution of resources, access, and opportunity. Led by the City's Chief Race & Equity Officer, the Department will work to advance equity and social justice initiatives that achieve measurable results.

#### Mission:

The Department of Race and Equity will address all forms of disparities experienced by individuals in San Diego. The department will intentionally create a culture of inclusivity by advancing equitable outcomes; dismantling policies, procedures and budget decisions that perpetuate inequity and systemic racism.

#### Equity Definition:

Equity occurs with eliminating institutional racism and systemic disparities, providing everyone with equitable access to opportunity and resources to thrive, no matter where they live or how they identify.

#### Equality Definition:

Equality means each individual, family, neighborhood, or community is given the same resources and opportunities without recognition that each person has different circumstances.

#### Inclusive Equity Lens:

An Equity Lens is a set of specific questions asked to critically and thoughtfully analyze policies, programs, practices, and budget decisions to achieve equitable outcomes.



# Race and Equity

## Equity Opportunity:

When a disparity is identified in a policy, program, practice, or budget decision, an Equity Opportunity emerges to promote equitable outcomes and inclusive access.

The Department of Race and Equity will operate based on the primary focus areas:

## Learning and Development:

- Design and facilitate trainings on racial equity and inclusion with a curriculum that contextualizes historic oppression, systemic racism, and implicit/explicit biases to provide city departments with tools to build equitable outcomes.

## Equity-Centered Coaching (ECC):

- Provide ECC to drive an inquiry-driven approach that leads to action and strategy development by providing support to city departments to execute tailored Tactical Equity Plans in partnership with the Performance & Analytics Department (Panda).

## Inclusive Community Engagement:

- The Department of Race and Equity will partner with each city department to cultivate an intentional approach to inclusive engagement by creating a space for community members to contribute their lived experience and ideas to transform local government policies, programs, and budget decisions.

## Creating Equitable Outcomes:

- The Department of Race and Equity will utilize data to measure the progress of defined equitable goals and strategies.

The Department of Race and Equity is guided by the below goals:

Goal 1: San Diego will be an inclusive employer where city staff are valued, supported, and given the tools to advance race, equity, and social justice.

Goal 2: Host convenings to address internalized racism and anti-Blackness within each of our individual communities that have perpetuated systemic racism.

Goal 3: San Diego will be an anti-racist and inclusive city that integrates equitable outcomes into policies, practices, programs and budgetary decisions to eliminate disparities.

Goal 4: San Diego will be an inclusive government that effectively engages the community to create equitable outcomes.

Goal 5: San Diego will use nationally recognized research and data-driven practices to support the City's progress toward delivering equitable outcomes.

The Department of Race and Equity is currently engaging in a strategic planning process to cultivate community engagement to inform the development of additional goals, strategies, and key performance indicators (KPI). The current KPIs are a work in progress and will be finalized in Fiscal Year 2023. The Department will release developed KPIs to quantify the impact of equity initiatives, policies, administrative regulations, programs, and budget allocations. The KPI targets will be set to track progress towards achieving the Department's objectives.

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Number of Race & Equity Teams across each department <sup>1</sup>	N/A	N/A	N/A	N/A	N/A
Number of Race & Equity Teams trained <sup>1</sup>	N/A	N/A	N/A	N/A	N/A
Number of City Employees trained in the Race and Social Justice Academy <sup>1</sup>	N/A	N/A	N/A	N/A	N/A
Number Organizations funded by the Community Equity Fund (CEF) <sup>1</sup>	N/A	N/A	N/A	N/A	N/A
Number of policies that perpetuate inequity and systemic racism revised, changed, or created. <sup>1</sup>	N/A	N/A	N/A	N/A	N/A
Number of practices that perpetuate inequity and systemic racism revised, changed, or created. <sup>1</sup>	N/A	N/A	N/A	N/A	N/A
Number of administrative regulations programs that perpetuate inequity and systemic racism revised, changed, or created. <sup>1</sup>	N/A	N/A	N/A	N/A	N/A
Amount of budgetary allocations that perpetuate inequity and systemic racism revised, changed, or created. <sup>1</sup>	N/A	N/A	N/A	N/A	N/A
Number of Department Race and Equity Plans <sup>1</sup>	N/A	N/A	N/A	N/A	N/A
Number of Race and Equity strategies <sup>1</sup>	N/A	N/A	N/A	N/A	N/A

1. KPI is a work in progress and will be finalized in Fiscal Year 2023

# Race and Equity

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	3.00	3.00	7.00	4.00
Personnel Expenditures	\$ -	\$ 493,142	\$ 980,702	\$ 487,560
Non-Personnel Expenditures	3,018,946	3,295,390	1,796,890	(1,498,500)
<b>Total Department Expenditures</b>	<b>\$ 3,018,946</b>	<b>\$ 3,788,532</b>	<b>\$ 2,777,592</b>	<b>\$ (1,010,940)</b>
<b>Total Department Revenue</b>	<b>\$ 3,011,050</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Office of Race & Equity	\$ 3,018,946	\$ 788,532	\$ 1,277,592	\$ 489,060
<b>Total</b>	<b>\$ 3,018,946</b>	<b>\$ 788,532</b>	<b>\$ 1,277,592</b>	<b>\$ 489,060</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Office of Race & Equity	3.00	3.00	7.00	4.00
<b>Total</b>	<b>3.00</b>	<b>3.00</b>	<b>7.00</b>	<b>4.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Equity Strategy Support</b> Addition of 2.00 Program Coordinators to develop an equity-driven strategy for city departments and administer the Community Equity Fund.	2.00	\$ 318,718	\$ -
<b>Equity Training Support</b> Addition of 2.00 Program Managers to provide technical assistance and trainings to operationalize equity in all city departments.	2.00	211,252	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,926	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(426)	-

# Race and Equity

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00	(42,410)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Total</b>	<b>4.00</b>	<b>\$ 489,060</b>	<b>\$ -</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ -	\$ 401,014	\$ 716,012	\$ 314,998
Fringe Benefits	-	92,128	264,690	172,562
<b>PERSONNEL SUBTOTAL</b>	-	493,142	980,702	487,560
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 18,946	\$ 290,073	\$ 291,999	\$ 1,926
Information Technology	-	5,317	4,891	(426)
Transfers Out	3,000,000	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	3,018,946	295,390	296,890	1,500
<b>Total</b>	<b>\$ 3,018,946</b>	<b>\$ 788,532</b>	<b>\$ 1,277,592</b>	<b>\$ 489,060</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001101	Department Director	1.00	1.00	1.00	\$ 71,693 - 271,584	\$ 196,560
20001234	Program Coordinator	0.00	0.00	2.00	34,070 - 167,127	246,904
20001222	Program Manager	2.00	2.00	4.00	56,929 - 209,339	499,864
	Budgeted Personnel Expenditure Savings					(227,316)
<b>FTE, Salaries, and Wages Subtotal</b>		<b>3.00</b>	<b>3.00</b>	<b>7.00</b>		<b>\$ 716,012</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Flexible Benefits	\$ -	\$ 22,800	\$ 53,200	\$ 30,400
Long-Term Disability	-	1,608	3,302	1,694
Medicare	-	5,815	13,678	7,863
Other Post-Employment Benefits	-	18,393	39,823	21,430
Retiree Medical Trust	-	1,003	2,359	1,356
Retirement 401 Plan	-	-	9,434	9,434
Retirement ADC	-	-	130,084	130,084
Risk Management Administration	-	3,183	8,155	4,972
Supplemental Pension Savings Plan	-	36,892	-	(36,892)
Unemployment Insurance	-	585	1,200	615
Workers' Compensation	-	1,849	3,455	1,606
<b>Fringe Benefits Subtotal</b>	<b>\$ -</b>	<b>\$ 92,128</b>	<b>\$ 264,690</b>	<b>\$ 172,562</b>
<b>Total Personnel Expenditures</b>			<b>\$ 980,702</b>	

# Race and Equity

## Community Equity Fund (CEF)

### Department Expenditures

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
Office of Race & Equity	\$	-	\$	3,000,000	\$	1,500,000	\$	(1,500,000)
<b>Total</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>3,000,000</b>	<b>\$</b>	<b>1,500,000</b>	<b>\$</b>	<b>(1,500,000)</b>

### Significant Budget Adjustments

		FTE		Expenditures		Revenue
<b>Revised Community Equity Fund Expenditures</b>		0.00	\$	(1,500,000)	\$	-
Reduction of non-personnel expenditures to align with programmatic needs for Fiscal Year 2023.						
<b>Total</b>		<b>0.00</b>	<b>\$</b>	<b>(1,500,000)</b>	<b>\$</b>	<b>-</b>

### Expenditures by Category

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
<b>NON-PERSONNEL</b>								
Contracts & Services	\$	-	\$	3,000,000	\$	1,500,000	\$	(1,500,000)
<b>NON-PERSONNEL SUBTOTAL</b>		<b>-</b>		<b>3,000,000</b>		<b>1,500,000</b>		<b>(1,500,000)</b>
<b>Total</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>3,000,000</b>	<b>\$</b>	<b>1,500,000</b>	<b>\$</b>	<b>(1,500,000)</b>

### Revenues by Category

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
Rev from Money and Prop	\$	11,050	\$	-	\$	-	\$	-
Transfers In		3,000,000		-		-		-
<b>Total</b>	<b>\$</b>	<b>3,011,050</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>

## Revenue and Expense Statement (Non-General Fund)

Community Equity Fund (CEF)	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ 3,011,050	\$ 3,029,902
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ -</b>	<b>\$ 3,011,050</b>	<b>\$ 3,029,902</b>
REVENUE			
Revenue from Use of Money and Property	\$ 11,050	\$ -	\$ -
Transfers In	3,000,000	-	-
<b>TOTAL REVENUE</b>	<b>\$ 3,011,050</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 3,011,050</b>	<b>\$ 3,011,050</b>	<b>\$ 3,029,902</b>
OPERATING EXPENSE			
Contracts & Services	\$ -	\$ 3,000,000	\$ 1,500,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ -</b>	<b>\$ 3,000,000</b>	<b>\$ 1,500,000</b>
<b>TOTAL EXPENSE</b>	<b>\$ -</b>	<b>\$ 3,000,000</b>	<b>\$ 1,500,000</b>
<b>BALANCE</b>	<b>\$ 3,011,050</b>	<b>\$ 11,050</b>	<b>\$ 1,529,902</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 3,011,050</b>	<b>\$ 3,011,050</b>	<b>\$ 3,029,902</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.



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# **Real Estate and Airport Management**





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# Real Estate and Airport Management



## Description

The City of San Diego is unique among municipalities statewide in the size and diversity of its real estate portfolio. The City owns more than 1,600 properties that total an estimated 123,000 acres. These properties range in size from large tracts of open space to tiny remnant parcels.

The Department of Real Estate and Airport Management (DREAM) oversees Montgomery-Gibbs Executive Airport and Brown Field Municipal Airport, which provide critical services to aviation users and its citizens. The Federal Aviation Administration (FAA) has classified Montgomery-Gibbs Executive Airport as a reliever airport for San Diego International Airport - Lindbergh Field, which means it's instrumental in preventing major delays at the scheduled passenger service airport. Brown Field Municipal Airport is also a reliever airport and the gateway for international general aviation aircraft entering the United States needing to clear Customs. Combined, City airports support more than 1,500 local jobs and generate \$199 million in economic activity annually.

The City's real estate portfolio includes all the facilities necessary to provide the basic functions of government, such as parks, police stations, fire stations, libraries, maintenance yards and administrative space. Additionally, the department manages a major league baseball stadium, an 8,000-acre Agricultural Preserve and nearly 60,000 acres of open space. City properties support over 800 leases and agreements with third parties, generating more than \$80 million in income and providing cultural and community-based services, including the iconic Balboa Park and San Diego's water wonderland, Mission Bay.

### Our Teams:

The Acquisitions Team provides complete real estate acquisition and relocation services for the City of San Diego. The Acquisition Team acquires sites for public facilities, parks, open space, and rights-of-way for streets and utilities. If private residences or businesses are affected by these acquisitions, the Team provides the occupants with relocation assistance to minimize the disruption.

# Real Estate and Airport Management

The Airport Operations Teams are primarily focused on Airport Safety at Brown Field Municipal Airport and Montgomery-Gibbs Executive Airport. They conduct daily and periodic inspections of the runways and taxiways to ensure compliance with the FAA, Caltrans – Division of Aeronautics and other entities' regulations. They also serve as the primary points of contact for airport users. Additionally, they perform airfield maintenance and repair work such as replacing airfield signs and repainting markings.

The Airport Programs/Noise Abatement Team is in charge of planning the Capital Improvement needs of the City's two general aviation airports. They work hand-in-hand with the FAA to obtain grant funding for critical infrastructure needs. This team also manages the Airports' Noise Program to ensure that the City's airports and the neighboring communities understand each other's needs. Learn more about the Noise Program.

The Dispositions Team is responsible for processing sales of City-owned properties and implementation of the Surplus Land Act. Additional information on surplus property and information regarding affordable housing development can be found on HCD's website.

The Financial and Records Management Team develops and administers the Real Estate and Airport Management budgets, processes rents and maintains accounts for all agreements, creates and processes payments of purchase orders and assists staff with financial transactions. The team maintains records for City-owned real estate and agreements in accordance with the established records retention policies and assists other teams with property information. Members of the team assist staff with the management of the many Public Record Act requests that are submitted to the department.

The Lease Administration Teams administer the City's diverse lease portfolio, with one team sitting in Real Estate and one in Airport Management. The teams negotiate, develop and administer lease agreements and permits for use of City-owned property by profit and non-profit organizations, citywide. This includes Mission Bay Park, Balboa Park, San Pasqual Valley and the City's two municipal airports. The Real Estate Lease Administration Team is also responsible for short-term permitting for use of city property, as well as facility management at the City Concourse. It currently generates more than \$70 million per year for various city coffers.

The Municipal Assets Services Team is tasked with planning, organizing and executing transactions that support all of the City's facilities' needs and the office space needs for our workforce of over 11,000 employees. The team works with individual City departments to determine how much space is needed and whether the requirement can be best accommodated through occupancy of City-owned properties, a lease from an outside entity, or the acquisition of a new facility.

The Valuations Team provides opinions of value to support: property sales, property acquisitions, rental rates, market-rate adjustments, bond offerings collateralized by real estate and all other City functions requiring real estate appraisal services.

For more information on department programs, please visit the DREAM website at: <https://www.sandiego.gov/real-estate-and-airport-management>.

# Real Estate and Airport Management

## ***The vision is:***

To be a nationally recognized model for municipal real estate services and to manage world renowned general aviation airports.

## ***The mission is:***

To serve the San Diego community and its aviation customers through excellence in stewardship of the City's assets.

## Goals and Objectives

### ***Goal 1: Ensure City Airports are operated safely and efficiently***

- Ensure City Airports are operated safely and efficiently
- Pass annual Caltrans Aeronautics inspections
- Receive acceptable reports from the FAA's Runway Safety Action Team's (RSAT) airport evaluations
- Maintain capability for emergency repairs
- Ensure that physical security is maintained at both airports

### ***Goal 2: Attract and retain top quality staff***

- Provide a proactive, creative and productive team focused work atmosphere
- Create opportunities for career growth and advancement
- Support and enhance staff education and training

### ***Goal 3: Enhance transparency about the City's real estate decision-making initiatives***

- Inform decision makers regarding the state of the City's real estate
- Provide the public and decision makers with ample background information regarding transactions being considered by Committees and Council
- Provide data regarding the City's real estate on DREAM's website

### ***Goal 4: Manage customer focused airports that are responsive to citizen's concerns, particularly noise and safety concerns***

- Seek and embrace input from the Airports Advisory Committee, Community Planning Groups and the general public
- Create and distribute an annual Airports Management "Customer Satisfaction Survey"
- Involve the Airports Advisory Committee and stakeholders in the operation, utilization and development of both airports
- Respond to community noise and safety complaints within two business days

### ***Goal 5: Ensure the financial self-sufficiency of City airports, maximize aviation uses and invest in airport infrastructure***

- Ensure that all available airport properties are held under appropriate agreements
- Maximize the City's return on investment by ensuring that all agreements comply with City policies, are monitored regularly and are evaluated based on market rate studies
- Ensure that "rates and charges" are evaluated annually to be fair and reasonable and are adjusted appropriately in accordance with City policy

### ***Goal 6: Maximize revenue and overall benefit for the City***

- Secure maximum revenue due to the City for leasehold agreements
- Ensure the best return for the City through long-term agreements where appropriate

# Real Estate and Airport Management

- Identify underutilized assets for potential disposition, prioritizing dispositions with potential for affordable housing

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Number of properties reviewed for potential disposition per year	25	17	25	26	20
Percentage of appraisals completed within 90 days of commencement	80%	84%	80%	85%	80%
Percentage of lease agreements on a month-to-month holdover status	20%	28%	25%	28%	25%
Percentage of rent reviews completed on time per fiscal year	90%	83%	90%	79%	90%
Average number of working days to respond to a noise complaint	1	1	1	1	1
Number of days/year Airports are closed or otherwise unavailable to serve as part of the Regional and National Air Transportation System	0	0	0	0	0
Percent deviation between cost of services at City airports and other similar regional airports	10%	10%	10%	N/A	N/A
Percent of total revenue derived from aviation-related activities	41%	41%	41%	38%	38%
Number of deficiencies from CALTRANS Division of Aeronautics Annual Airport Inspections	N/A	N/A	N/A	N/A	0

# Real Estate and Airport Management

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	52.00	54.00	66.00	12.00
Personnel Expenditures	\$ 6,341,647	\$ 7,138,380	\$ 8,673,170	\$ 1,534,790
Non-Personnel Expenditures	22,702,474	27,899,041	29,851,645	1,952,604
<b>Total Department Expenditures</b>	<b>\$ 29,044,120</b>	<b>\$ 35,037,421</b>	<b>\$ 38,524,815</b>	<b>\$ 3,487,394</b>
<b>Total Department Revenue</b>	<b>\$ 66,327,668</b>	<b>\$ 75,612,571</b>	<b>\$ 82,824,748</b>	<b>\$ 7,212,177</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Real Estate Assets	\$ 4,698,890	\$ 5,937,492	\$ 8,911,626	\$ 2,974,134
<b>Total</b>	<b>\$ 4,698,890</b>	<b>\$ 5,937,492</b>	<b>\$ 8,911,626</b>	<b>\$ 2,974,134</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Real Estate Assets	26.00	28.00	39.00	11.00
<b>Total</b>	<b>26.00</b>	<b>28.00</b>	<b>39.00</b>	<b>11.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Lease Administration</b> Addition of 5.00 Property Agents and non-personnel expenditures to support lease administration and address backlog of property holdovers, rent reviews, and inspections.	5.00	\$ 901,407	\$ -
<b>Downtown Office Space Analysis</b> Addition of one-time consultant services to support the downtown office space analysis.	0.00	725,000	-
<b>Sports Arena Development and Lease Support</b> Addition of one-time consulting services to support the Sports Arena development and lease negotiations.	0.00	500,000	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	251,575	-
<b>Acquisition and Disposition</b> Addition of 2.00 Property Agents to support property acquisition and disposition.	2.00	216,972	-
<b>Municipal Asset Services</b> Addition of 2.00 Property Agents to support the City's office space portfolio.	2.00	206,290	-

# Real Estate and Airport Management

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Fiscal and Records Manager</b> Addition of 1.00 Program Manager and associated non-personnel expenditures and revenue to provide financial oversight in the department. The revenue is associated with the cost allocation of the position expenditures to the non-general fund in the department.	1.00	179,799	45,212
<b>Appraisal Valuation</b> Addition of 1.00 Supervising Property Specialist to support property appraisal requests.	1.00	113,827	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	31,979	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	9,760	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(162,475)	-
<b>Revised Mission Bay Park Revenue</b> Revenue adjustment to reflect revised Mission Bay Park revenue projections.	0.00	-	3,939,347
<b>Revised Pueblo Lands Revenue</b> Revenue adjustment to reflect revised Pueblo Lands revenue projections	0.00	-	2,054,168
<b>Revised Other Rents and Concessions Revenue</b> Revenue adjustment to reflect revised Other Rents and Concessions revenue projections.	0.00	-	679,393
<b>Revised Instructional Camp Fee Revenue</b> Revenue adjustment to reflect revised Instructional Camp Fee revenue projections.	0.00	-	262,126
<b>Revised Open Space Revenue</b> Revenue adjustment to reflect revised Open Space revenue projections.	0.00	-	231,483
<b>Revised User Fee Revenue from New/Revised User Fees</b> Adjustment to reflect anticipated User Fee revenue decrease from the implementation of new and/or revised user fees.		-	25,190
<b>Total</b>	<b>11.00</b>	<b>\$ 2,974,134</b>	<b>\$ 7,236,919</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 2,265,106	\$ 2,596,200	\$ 3,741,054	\$ 1,144,854

# Real Estate and Airport Management

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Fringe Benefits	1,288,512	1,454,289	1,776,805	322,516
<b>PERSONNEL SUBTOTAL</b>	<b>3,553,619</b>	<b>4,050,489</b>	<b>5,517,859</b>	<b>1,467,370</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 9,471	\$ 26,405	\$ 25,735	\$ (670)
Contracts & Services	906,518	1,574,964	2,631,935	1,056,971
Information Technology	190,722	250,406	684,885	434,479
Energy and Utilities	26,891	6,228	22,212	15,984
Other	11,669	29,000	29,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>1,145,271</b>	<b>1,887,003</b>	<b>3,393,767</b>	<b>1,506,764</b>
<b>Total</b>	<b>\$ 4,698,890</b>	<b>\$ 5,937,492</b>	<b>\$ 8,911,626</b>	<b>\$ 2,974,134</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 1,193,433	\$ 1,374,997	\$ 1,676,882	\$ 301,885
Licenses and Permits	602,846	409,194	671,320	262,126
Other Revenue	8,772	-	-	-
Rev from Money and Prop	39,926,993	46,774,879	53,447,787	6,672,908
Transfers In	1,016	-	-	-
<b>Total</b>	<b>\$ 41,733,060</b>	<b>\$ 48,559,070</b>	<b>\$ 55,795,989</b>	<b>\$ 7,236,919</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	1.00	1.00	1.00	\$ 36,705 - 44,178	\$ 44,178
20001140	Assistant Department Director	1.00	1.00	1.00	71,693 - 271,584	167,513
20000119	Associate Management Analyst	1.00	1.00	1.00	66,197 - 79,990	62,629
20000163	Associate Property Agent	2.00	2.00	2.00	66,845 - 80,773	142,412
20000924	Executive Assistant	1.00	1.00	1.00	52,792 - 63,852	63,852
20001234	Program Coordinator	0.00	2.00	2.00	34,070 - 167,127	187,500
20001222	Program Manager	5.00	5.00	6.00	56,929 - 209,339	812,674
20000768	Property Agent	6.00	6.00	13.00	73,375 - 88,725	1,042,425
20000783	Public Information Clerk	1.00	1.00	1.00	36,705 - 44,178	44,178
20001137	Real Estate Assets Director	1.00	1.00	1.00	71,693 - 271,584	205,743
20000869	Senior Account Clerk	1.00	1.00	1.00	42,020 - 50,697	49,937
20000970	Supervising Management Analyst	1.00	1.00	1.00	79,751 - 96,633	96,633
20001003	Supervising Property Agent	4.00	4.00	6.00	82,532 - 100,002	562,624
20001005	Supervising Property Agent	1.00	1.00	2.00	82,532 - 100,002	181,034
	Bilingual - Regular					2,912
	Right Of Way Cert					14,436
	Termination Pay Annual					19,324
	Leave					
	Vacation Pay In Lieu					41,050
<b>FTE, Salaries, and Wages Subtotal</b>		<b>26.00</b>	<b>28.00</b>	<b>39.00</b>		<b>\$ 3,741,054</b>



# Real Estate and Airport Management

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 11,718	\$ 12,184	\$ 12,382	\$ 198
Flexible Benefits	343,062	371,870	448,130	76,260
Insurance	311	-	-	-
Long-Term Disability	10,277	10,301	12,824	2,523
Medicare	32,866	36,182	51,974	15,792
Other Post-Employment Benefits	162,558	171,668	221,871	50,203
Retiree Medical Trust	3,861	4,791	7,341	2,550
Retirement 401 Plan	2,058	2,142	13,196	11,054
Retirement ADC	520,038	597,271	738,103	140,832
Retirement DROP	2,643	2,738	2,947	209
Risk Management Administration	26,768	29,708	45,435	15,727
Supplemental Pension Savings Plan	157,853	194,086	190,802	(3,284)
Unemployment Insurance	3,471	3,745	4,650	905
Workers' Compensation	11,028	17,603	27,150	9,547
<b>Fringe Benefits Subtotal</b>	<b>\$ 1,288,512</b>	<b>\$ 1,454,289</b>	<b>\$ 1,776,805</b>	<b>\$ 322,516</b>
<b>Total Personnel Expenditures</b>		<b>\$ 5,517,859</b>		

## Airports Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Airports	\$ 5,723,732	\$ 8,891,137	\$ 9,485,826	\$ 594,689
<b>Total</b>	<b>\$ 5,723,732</b>	<b>\$ 8,891,137</b>	<b>\$ 9,485,826</b>	<b>\$ 594,689</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Airports	23.00	23.00	24.00	1.00
<b>Total</b>	<b>23.00</b>	<b>23.00</b>	<b>24.00</b>	<b>1.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Commercial/Retail Repair and Maintenance</b>	0.00	\$ 1,608,400	\$ -
Addition of one-time non-personnel expenditures to support repairs and maintenance at the commercial and retail center located at Gibbs and Aero Drive.			
<b>Roof Repair</b>	0.00	520,000	-
Addition of one-time non-personnel expenditure to support the roof repair at Brown Field terminal.			
<b>Airport Slurry Seal</b>	0.00	300,000	-
Addition of one-time non-personnel expenditure to support crack and slurry seal at Brown Field and Montgomery-Gibbs Executive Airport.			

# Real Estate and Airport Management

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Business Retail Property Management Agreement</b> Addition of non-personnel expenditures to support the management of office buildings and the retail center at Montgomery-Gibbs Executive Airport.	0.00	200,000	-
<b>Lease Administration Software</b> Addition of one-time non-personnel expenditure to support the lease administration system replacement and upgrade.	0.00	125,000	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	118,795	-
<b>Proposition B Transition Costs</b> Addition of one-time non-personnel expenditures associated with the transition costs of post-Proposition B employees into the Pension System.	0.00	116,798	-
<b>Hangar Painting and Rehabilitation</b> Addition of one-time non-personnel expenditures to support hangar painting and rehabilitation of select corrugated sheet metal panels.	0.00	100,000	-
<b>Runway Markings Improvement</b> Addition of one-time non-personnel expenditure to support runway, taxiway, and non-movement area markings at Montgomery-Gibbs Executive Airport.	0.00	75,000	-
<b>Grounds Maintenance Support</b> Addition of 1.00 Grounds Maintenance Worker 2 to support Brown Field Airport.	1.00	65,623	-
<b>Replacement of Guard Lighting</b> Addition of one-time non-personnel expenditure to replace all in-pavement runway guard lights at Montgomery-Gibbs Executive Airport.	0.00	20,000	-
<b>Brown Field Gate Access Replacement</b> Addition of one-time non-personnel expenditure to replace the gate access and phone console at Brown Field Airport.	0.00	6,000	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	344	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(17,534)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(2,643,737)	300,000

# Real Estate and Airport Management

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Revised Revenue Adjustment</b>	0.00	-	(45,212)
Reduction of revenue associated with supporting the cost allocation of a Program Manager budgeted in the General Fund.			
<b>Total</b>	<b>1.00</b>	<b>\$ 594,689</b>	<b>\$ 254,788</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 1,445,739	\$ 1,596,020	\$ 1,693,758	\$ 97,738
Fringe Benefits	995,701	1,126,476	1,076,827	(49,649)
<b>PERSONNEL SUBTOTAL</b>	<b>2,441,440</b>	<b>2,722,496</b>	<b>2,770,585</b>	<b>48,089</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 152,435	\$ 228,127	\$ 206,787	\$ (21,340)
Contracts & Services	2,423,577	5,182,526	5,686,845	504,319
Information Technology	161,048	257,932	293,276	35,344
Energy and Utilities	531,242	473,861	502,138	28,277
Other	3,368	7,351	7,351	-
Transfers Out	-	844	844	-
Capital Expenditures	10,623	18,000	18,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>3,282,292</b>	<b>6,168,641</b>	<b>6,715,241</b>	<b>546,600</b>
<b>Total</b>	<b>\$ 5,723,732</b>	<b>\$ 8,891,137</b>	<b>\$ 9,485,826</b>	<b>\$ 594,689</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 901,419	\$ 580,096	\$ 534,884	\$ (45,212)
Other Revenue	25,613	-	-	-
Rev from Money and Prop	5,160,322	6,268,457	6,568,457	300,000
Transfers In	779	-	-	-
<b>Total</b>	<b>\$ 6,088,132</b>	<b>\$ 6,848,553</b>	<b>\$ 7,103,341</b>	<b>\$ 254,788</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$ 45,269 - 54,528	\$ 45,269
20000036	Airport Manager	2.00	2.00	2.00	72,275 - 87,129	174,258
20000035	Airport Operations Assistant	4.00	4.00	4.00	48,797 - 58,155	229,533
20000119	Associate Management Analyst	1.00	1.00	1.00	66,197 - 79,990	78,790
20001168	Deputy Director	1.00	1.00	1.00	56,929 - 209,339	169,012
21000451	Environmental Biologist 3	1.00	1.00	1.00	83,472 - 101,098	83,472
20000426	Equipment Operator 1	1.00	1.00	1.00	45,155 - 54,051	53,240
20000468	Grounds Maintenance Worker 2	1.00	1.00	2.00	39,936 - 47,511	81,403
20000172	Payroll Specialist 1	1.00	1.00	1.00	44,646 - 53,732	53,732
20001222	Program Manager	2.00	2.00	2.00	56,929 - 209,339	274,051
20000768	Property Agent	2.00	2.00	2.00	73,375 - 88,725	174,788

# Real Estate and Airport Management

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000831	Senior Airport Operations Assistant	2.00	2.00	2.00	53,611 - 64,005	127,050
20000927	Senior Clerk/Typist	1.00	1.00	1.00	43,718 - 52,745	50,635
20001003	Supervising Property Agent	1.00	1.00	1.00	82,532 - 100,002	100,002
20001053	Utility Worker 2	2.00	2.00	2.00	39,925 - 47,513	93,600
	Bilingual - Regular					1,456
	Budgeted Personnel					(144,142)
	Expenditure Savings					
	Overtime Budgeted					26,380
	Right Of Way Cert					5,000
	Vacation Pay In Lieu					16,229
<b>FTE, Salaries, and Wages Subtotal</b>		<b>23.00</b>	<b>23.00</b>	<b>24.00</b>	<b>\$</b>	<b>1,693,758</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 3,598	\$ 3,805	\$ 4,077	\$ 272
Flexible Benefits	258,641	290,781	270,592	(20,189)
Long-Term Disability	6,496	6,206	5,830	(376)
Medicare	22,262	22,525	24,241	1,716
Other	-	-	(12,023)	(12,023)
Other Post-Employment Benefits	131,421	134,882	125,158	(9,724)
Retiree Medical Trust	2,351	2,536	2,874	338
Retirement 401 Plan	415	423	1,888	1,465
Retirement ADC	422,812	490,595	485,266	(5,329)
Retirement DROP	508	1,508	-	(1,508)
Risk Management Administration	21,637	23,342	25,630	2,288
Supplemental Pension Savings Plan	107,636	117,529	115,223	(2,306)
Unemployment Insurance	2,194	2,262	2,116	(146)
Workers' Compensation	15,728	30,082	25,955	(4,127)
<b>Fringe Benefits Subtotal</b>	<b>\$ 995,701</b>	<b>\$ 1,126,476</b>	<b>\$ 1,076,827</b>	<b>\$ (49,649)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 2,770,585</b>	

## Concourse and Parking Garages Operating Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Concourse & Parking Garage	\$ 2,069,909	\$ 2,986,908	\$ 2,724,454	\$ (262,454)
<b>Total</b>	<b>\$ 2,069,909</b>	<b>\$ 2,986,908</b>	<b>\$ 2,724,454</b>	<b>\$ (262,454)</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Concourse & Parking Garage	2.00	2.00	2.00	0.00
<b>Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00</b>

# Real Estate and Airport Management

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Repair Services</b> Addition of non-personnel expenditures for Golden Hall repairs.	0.00 \$	31,100 \$	-
<b>Security Services</b> Addition of non-personnel expenditures for security services.	0.00	19,665	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	14,221	-
<b>Maintenance and Janitorial Services</b> Addition of non-personnel expenditures for power washing services at the Concourse.	0.00	8,970	-
<b>Waste Removal and Disposal Services</b> Addition of non-personnel expenditures for waste removal and disposal services.	0.00	5,000	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(1,679)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(88,580)	-
<b>Reduction of Non-Personnel Expenditures</b> Reduction of non-personnel expenditures associated with professional and building services at Golden Hall.	0.00	(251,151)	-
<b>Reimbursements for Operating Expenditures</b> Revenue adjustment for reimbursements of operating expenditures associated with the homeless shelter at Golden Hall.	0.00	-	600,000
<b>Revised Parking Revenue</b> Revenue adjustment to reflect revised parking revenue projections.	0.00	-	65,520
<b>Revised Lease Revenues</b> Revenue adjustment to reflect revised lease revenue projections for the City Concourse.	0.00	-	36,292
<b>Revised Horton Plaza Parking Revenue</b> Revenue adjustment to reflect revised Horton Plaza parking revenue projections.	0.00	-	(40,693)
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	-	(293,898)

# Real Estate and Airport Management

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Revised Municipal Parking Garage Revenue</b>	0.00	-	(826,909)
Revenue adjustment to reflect revised Municipal Parking Garage revenue projections.			
<b>Total</b>	<b>0.00</b>	<b>\$ (262,454)</b>	<b>\$ (459,688)</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 124,121	\$ 134,650	\$ 149,136	\$ 14,486
Fringe Benefits	60,135	61,753	61,488	(265)
<b>PERSONNEL SUBTOTAL</b>	<b>184,257</b>	<b>196,403</b>	<b>210,624</b>	<b>14,221</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 16,722	\$ 57,800	\$ 57,800	-
Contracts & Services	1,695,516	2,408,783	2,209,866	(198,917)
Information Technology	22,702	28,422	26,743	(1,679)
Energy and Utilities	150,712	295,000	218,921	(76,079)
Other	-	500	500	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>1,885,652</b>	<b>2,790,505</b>	<b>2,513,830</b>	<b>(276,675)</b>
<b>Total</b>	<b>\$ 2,069,909</b>	<b>\$ 2,986,908</b>	<b>\$ 2,724,454</b>	<b>\$ (262,454)</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ -	\$ -	\$ 600,000	\$ 600,000
Other Revenue	39	-	-	-
Rev from Money and Prop	1,648,986	2,687,508	1,921,718	(765,790)
Transfers In	1,199,730	293,898	-	(293,898)
<b>Total</b>	<b>\$ 2,848,756</b>	<b>\$ 2,981,406</b>	<b>\$ 2,521,718</b>	<b>\$ (459,688)</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	1.00	1.00	1.00	\$ 36,705 - 44,178	\$ 44,178
20001003	Supervising Property Agent	1.00	1.00	1.00	82,532 - 100,002	98,502
	Bilingual - Regular					1,456
	Right Of Way Cert					5,000
<b>FTE, Salaries, and Wages Subtotal</b>		<b>2.00</b>	<b>2.00</b>	<b>2.00</b>		<b>\$ 149,136</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Flexible Benefits	\$ 23,520	\$ 23,410	\$ 23,410	-
Long-Term Disability	562	516	500	(16)
Medicare	1,954	1,952	2,163	211
Other Post-Employment Benefits	13,027	12,262	11,378	(884)
Retiree Medical Trust	222	231	262	31
Retirement 401 Plan	755	926	1,050	124

# Real Estate and Airport Management

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Retirement ADC	12,938	14,578	14,681	103
Retirement DROP	1,237	1,283	1,347	64
Risk Management Administration	2,148	2,122	2,330	208
Supplemental Pension Savings Plan	2,126	2,545	2,672	127
Unemployment Insurance	190	187	181	(6)
Workers' Compensation	1,457	1,741	1,514	(227)
<b>Fringe Benefits Subtotal</b>	<b>\$ 60,135</b>	<b>\$ 61,753</b>	<b>\$ 61,488</b>	<b>\$ (265)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 210,624</b>	

## PETCO Park Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
PETCO Park	\$ 16,551,590	\$ 17,221,884	\$ 17,402,909	\$ 181,025
<b>Total</b>	<b>\$ 16,551,590</b>	<b>\$ 17,221,884</b>	<b>\$ 17,402,909</b>	<b>\$ 181,025</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
PETCO Park	1.00	1.00	1.00	0.00
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-Time Additions and Annualizations</b>	0.00	\$ 357,500	\$ 735,059
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Joint Ballpark Operating Expense</b>	0.00	164,035	-
Addition of non-personnel expenditures for contractual services related to the joint ballpark operations between the City and the Padres, LP.			
<b>Non-Discretionary Adjustment</b>	0.00	27,525	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Salary and Benefit Adjustments</b>	0.00	5,110	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Landscaping Services</b>	0.00	4,718	-
Addition of non-personnel expenditures to support landscaping services.			

# Real Estate and Airport Management

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(304)	-
<b>Reduction of Public Safety Services</b> Reduction of one-time non-personnel expenditures associated with a 25 percent reduction in Police and Fire services required at special events.	0.00	(377,559)	-
<b>Transient Occupancy Tax Fund Support</b> Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax Fund.	0.00	-	(115,042)
<b>Revised Special Event Revenue</b> Revenue adjustment to reflect revised Special Event revenue projections.	0.00	-	(439,859)
<b>Total</b>	<b>0.00</b>	<b>\$ 181,025</b>	<b>\$ 180,158</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 123,171	\$ 127,607	\$ 133,988	\$ 6,381
Fringe Benefits	39,160	41,385	40,114	(1,271)
<b>PERSONNEL SUBTOTAL</b>	<b>162,331</b>	<b>168,992</b>	<b>174,102</b>	<b>5,110</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ -	\$ 936	\$ 936	-
Contracts & Services	7,107,577	7,757,035	7,923,455	166,420
Information Technology	5,152	3,728	3,424	(304)
Energy and Utilities	9,240	2,818	9,492	6,674
Transfers Out	9,267,291	9,288,375	9,291,500	3,125
<b>NON-PERSONNEL SUBTOTAL</b>	<b>16,389,259</b>	<b>17,052,892</b>	<b>17,228,807</b>	<b>175,915</b>
<b>Total</b>	<b>\$ 16,551,590</b>	<b>\$ 17,221,884</b>	<b>\$ 17,402,909</b>	<b>\$ 181,025</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Other Revenue	\$ 270,218	\$ 1,072,500	\$ 1,430,000	\$ 357,500
Rev from Money and Prop	689,617	1,809,260	1,746,960	(62,300)
Transfers In	14,697,886	14,341,782	14,226,740	(115,042)
<b>Total</b>	<b>\$ 15,657,720</b>	<b>\$ 17,223,542</b>	<b>\$ 17,403,700</b>	<b>\$ 180,158</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001222	Program Manager	1.00	1.00	1.00	\$ 56,929 - 209,339	\$ 133,988
<b>FTE, Salaries, and Wages Subtotal</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>		<b>\$ 133,988</b>



# Real Estate and Airport Management

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Flexible Benefits	\$ 10,019	\$ 9,977	\$ 9,977	-
Long-Term Disability	571	512	469	(43)
Medicare	1,854	1,850	1,943	93
Other Post-Employment Benefits	6,520	6,131	5,689	(442)
Retiree Medical Trust	308	319	335	16
Retirement 401 Plan	1,232	1,276	1,340	64
Retirement ADC	17,252	19,435	18,477	(958)
Risk Management Administration	1,074	1,061	1,165	104
Unemployment Insurance	193	186	170	(16)
Workers' Compensation	137	638	549	(89)
<b>Fringe Benefits Subtotal</b>	<b>\$ 39,160</b>	<b>\$ 41,385</b>	<b>\$ 40,114</b>	<b>(1,271)</b>
<b>Total Personnel Expenditures</b>		<b>\$ 174,102</b>		

## Stadium Operations Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Administration	\$ 601,723	\$ 1,137,218	\$ -	(1,137,218)
Operations	867,414	-	-	-
<b>Total</b>	<b>\$ 1,469,137</b>	<b>\$ 1,137,218</b>	<b>\$ -</b>	<b>(1,137,218)</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Administration	0.17	0.00	0.00	0.00
<b>Total</b>	<b>0.17</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-Time Additions and Annualizations</b>	0.00	\$ (1,137,218)	\$ -
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Total</b>	<b>0.00</b>	<b>\$ (1,137,218)</b>	<b>\$ -</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 101,623	\$ -	\$ -	-
Fringe Benefits	32,650	-	-	-
<b>PERSONNEL SUBTOTAL</b>	<b>134,273</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 668	\$ -	\$ -	-

# Real Estate and Airport Management

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Contracts & Services	1,069,470	-	-	-
Information Technology	34,981	-	-	-
Energy and Utilities	229,744	-	-	-
Transfers Out	-	1,137,218	-	(1,137,218)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>1,334,863</b>	<b>1,137,218</b>	<b>-</b>	<b>(1,137,218)</b>
<b>Total</b>	<b>\$ 1,469,137</b>	<b>\$ 1,137,218</b>	<b>\$ -</b>	<b>\$ (1,137,218)</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 14,759	\$ -	\$ -	-
Other Revenue	42	-	-	-
Rev from Money and Prop	224,634	-	-	-
<b>Total</b>	<b>\$ 239,434</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20001171	Facility Manager	0.08	0.00	0.00	\$ 56,929 - 209,339	\$ -
20001234	Program Coordinator	0.08	0.00	0.00	34,070 - 167,127	-
<b>FTE, Salaries, and Wages Subtotal</b>		<b>0.17</b>	<b>0.00</b>	<b>0.00</b>		<b>\$ -</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Flexible Benefits	\$ 13,233	\$ -	\$ -	-
Long-Term Disability	471	-	-	-
Medicare	1,457	-	-	-
Other Post-Employment Benefits	6,520	-	-	-
Retiree Medical Trust	254	-	-	-
Risk Management Administration	1,074	-	-	-
Supplemental Pension Savings Plan	9,254	-	-	-
Unemployment Insurance	159	-	-	-
Workers' Compensation	227	-	-	-
<b>Fringe Benefits Subtotal</b>	<b>\$ 32,650</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Total Personnel Expenditures</b>		<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

# Real Estate and Airport Management

## Revenue and Expense Statement (Non-General Fund)

Airports Funds		FY2021 Actual		FY2022* Budget		FY2023** Adopted
BEGINNING BALANCE AND RESERVES						
Balance from Prior Year	\$	12,101,973	\$	12,466,373	\$	11,322,164
Continuing Appropriation - CIP		3,352,215		3,023,712		4,260,484
Operating Reserve		675,000		675,000		675,000
Pension Stability Reserve		24,230		24,230		24,230
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$</b>	<b>16,153,417</b>	<b>\$</b>	<b>16,189,315</b>	<b>\$</b>	<b>16,281,878</b>
REVENUE						
Charges for Services	\$	901,419	\$	580,096	\$	534,884
Other Revenue		25,613		-		-
Revenue from Use of Money and Property		5,160,322		6,268,457		6,568,457
Transfers In		779		-		-
<b>TOTAL REVENUE</b>	<b>\$</b>	<b>6,088,132</b>	<b>\$</b>	<b>6,848,553</b>	<b>\$</b>	<b>7,103,341</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$</b>	<b>22,241,550</b>	<b>\$</b>	<b>23,037,868</b>	<b>\$</b>	<b>23,385,219</b>
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE						
CIP Expenditures	\$	-	\$	-	\$	700,000
<b>TOTAL CIP EXPENSE</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>700,000</b>
OPERATING EXPENSE						
Personnel Expenses	\$	1,445,739	\$	1,596,020	\$	1,693,758
Fringe Benefits		995,701		1,126,476		1,076,827
Supplies		152,435		228,127		206,787
Contracts & Services		2,423,577		5,182,526		5,686,845
Information Technology		161,048		257,932		293,276
Energy and Utilities		531,242		473,861		502,138
Other Expenses		3,368		7,351		7,351
Transfers Out		-		844		844
Capital Expenditures		10,623		18,000		18,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$</b>	<b>5,723,732</b>	<b>\$</b>	<b>8,891,137</b>	<b>\$</b>	<b>9,485,826</b>
EXPENDITURE OF PRIOR YEAR FUNDS						
CIP Expenditures	\$	328,503	\$	-	\$	-
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$</b>	<b>328,503</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
<b>TOTAL EXPENSE</b>	<b>\$</b>	<b>6,052,235</b>	<b>\$</b>	<b>8,891,137</b>	<b>\$</b>	<b>10,185,826</b>
RESERVES						
Continuing Appropriation - CIP	\$	3,023,712	\$	3,023,712	\$	4,260,484
Operating Reserve		675,000		675,000		675,000
Pension Stability Reserve		24,230		24,230		-
<b>TOTAL RESERVES</b>	<b>\$</b>	<b>3,722,942</b>	<b>\$</b>	<b>3,722,942</b>	<b>\$</b>	<b>4,935,484</b>
<b>BALANCE</b>	<b>\$</b>	<b>12,466,373</b>	<b>\$</b>	<b>10,423,789</b>	<b>\$</b>	<b>8,263,909</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$</b>	<b>22,241,550</b>	<b>\$</b>	<b>23,037,868</b>	<b>\$</b>	<b>23,385,219</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

# Real Estate and Airport Management

## Revenue and Expense Statement (Non-General Fund)

Concourse and Parking Garages Operating Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 769,952	\$ 1,548,799	\$ 936,842
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 769,952</b>	<b>\$ 1,548,799</b>	<b>\$ 936,842</b>
REVENUE			
Charges for Services	\$ -	\$ -	\$ 600,000
Other Revenue	39	-	-
Revenue from Use of Money and Property	1,648,986	2,687,508	1,921,718
Transfers In	1,199,730	293,898	-
<b>TOTAL REVENUE</b>	<b>\$ 2,848,756</b>	<b>\$ 2,981,406</b>	<b>\$ 2,521,718</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 3,618,708</b>	<b>\$ 4,530,205</b>	<b>\$ 3,458,560</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 124,121	\$ 134,650	\$ 149,136
Fringe Benefits	60,135	61,753	61,488
Supplies	16,722	57,800	57,800
Contracts & Services	1,695,516	2,408,783	2,209,866
Information Technology	22,702	28,422	26,743
Energy and Utilities	150,712	295,000	218,921
Other Expenses	-	500	500
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 2,069,909</b>	<b>\$ 2,986,908</b>	<b>\$ 2,724,454</b>
<b>TOTAL EXPENSE</b>	<b>\$ 2,069,909</b>	<b>\$ 2,986,908</b>	<b>\$ 2,724,454</b>
<b>BALANCE</b>	<b>\$ 1,548,799</b>	<b>\$ 1,543,297</b>	<b>\$ 734,106</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 3,618,708</b>	<b>\$ 4,530,205</b>	<b>\$ 3,458,560</b>

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\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

# Real Estate and Airport Management

## Revenue and Expense Statement (Non-General Fund)

PETCO Park Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,446,928	\$ 553,058	\$ 946,904
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 1,446,928</b>	<b>\$ 553,058</b>	<b>\$ 946,904</b>
REVENUE			
Other Revenue	\$ 270,218	\$ 1,072,500	\$ 1,430,000
Revenue from Use of Money and Property	689,617	1,809,260	1,746,960
Transfers In	14,697,886	14,341,782	14,226,740
<b>TOTAL REVENUE</b>	<b>\$ 15,657,720</b>	<b>\$ 17,223,542</b>	<b>\$ 17,403,700</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 17,104,648</b>	<b>\$ 17,776,600</b>	<b>\$ 18,350,604</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 123,171	\$ 127,607	\$ 133,988
Fringe Benefits	39,160	41,385	40,114
Supplies	-	936	936
Contracts & Services	7,107,577	7,757,035	7,923,455
Information Technology	5,152	3,728	3,424
Energy and Utilities	9,240	2,818	9,492
Transfers Out	9,267,291	9,288,375	9,291,500
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 16,551,590</b>	<b>\$ 17,221,884</b>	<b>\$ 17,402,909</b>
<b>TOTAL EXPENSE</b>	<b>\$ 16,551,590</b>	<b>\$ 17,221,884</b>	<b>\$ 17,402,909</b>
<b>BALANCE</b>	<b>\$ 553,058</b>	<b>\$ 554,716</b>	<b>\$ 947,695</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 17,104,648</b>	<b>\$ 17,776,600</b>	<b>\$ 18,350,604</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

# Real Estate and Airport Management

## Revenue and Expense Statement (Non-General Fund)

Stadium Operations Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,002,657	\$ 1,772,954	\$ 1,500
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 3,002,657</b>	<b>\$ 1,772,954</b>	<b>\$ 1,500</b>
REVENUE			
Charges for Services	\$ 14,759	\$ -	\$ -
Other Revenue	42	-	-
Revenue from Use of Money and Property	224,634	-	-
<b>TOTAL REVENUE</b>	<b>\$ 239,434</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 3,242,091</b>	<b>\$ 1,772,954</b>	<b>\$ 1,500</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 101,623	\$ -	\$ -
Fringe Benefits	32,650	-	-
Supplies	668	-	-
Contracts & Services	1,069,470	-	-
Information Technology	34,981	-	-
Energy and Utilities	229,744	-	-
Transfers Out	-	1,137,218	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 1,469,137</b>	<b>\$ 1,137,218</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 1,469,137</b>	<b>\$ 1,137,218</b>	<b>\$ -</b>
<b>BALANCE</b>	<b>\$ 1,772,954</b>	<b>\$ 635,736</b>	<b>\$ 1,500</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 3,242,091</b>	<b>\$ 1,772,954</b>	<b>\$ 1,500</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

\*\*\*Following the sale of the stadium site to San Diego State University, the Stadium Operations Fund was closed in Fiscal Year 2022.



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# **Risk Management**





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## Description

The Risk Management Department provides central risk management services to City of San Diego residents, visitors, and employees to limit the risk exposure of the City's network of departments and infrastructure. The Department also provides data on workers' compensation and public liability claims to City departments. This data provides City departments the information needed to monitor liability exposures and implement business process improvements.

Central risk services provided by the Risk Management Department include workers' compensation claims management, flexible benefits, employee savings plan administration, public liability claims management, loss recovery, loss prevention, and oversight of the insurance program which are administered through the Finance and Administration, Employees Benefits, Loss Control, Public Liability and Loss Recovery, and Workers' Compensation Divisions.

### ***The vision is:***

To continue to improve the City's risk management program through close collaboration with City departments in identifying, analyzing, and implementing risk prevention strategies that reduce or mitigate exposure for the City.

### ***The mission is:***

To effectively prevent, control, and minimize the City's financial risk and provide optimum services to the City's employees and the public through the centralized administration of claims, employee benefits, and loss control.

## Goals and Objectives

### ***Goal 1: Safeguard public assets through strong financial management***

- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Prepare fiscally sound, balanced budgets and capital plans

# Risk Management

**Goal 2: *Provide excellent customer service***

- Own the problem until it is resolved

**Goal 3: *Strengthen the City's financial knowledge, skills, and abilities***

- Maximize use of the City's financial data

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Percentage of Public Liability Reports completed on schedule per Council Policy 000-09	100%	100%	100%	100%	100%
Ratio of open claims to closed claims for Workers' Compensation <sup>1</sup>	1:1	1:0.9	1:1	1:0.8	1:1

1. The target was not met in FY2021 and FY2022 due to a surge of COVID-19 related cases.

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	85.23	79.23	87.23	8.00
Personnel Expenditures	\$ 10,344,799	\$ 10,468,283	\$ 11,676,602	\$ 1,208,319
Non-Personnel Expenditures	1,841,433	2,255,854	2,306,672	50,818
<b>Total Department Expenditures</b>	<b>\$ 12,186,232</b>	<b>\$ 12,724,137</b>	<b>\$ 13,983,274</b>	<b>\$ 1,259,137</b>
<b>Total Department Revenue</b>	<b>\$ 11,801,132</b>	<b>\$ 12,084,323</b>	<b>\$ 14,122,276</b>	<b>\$ 2,037,953</b>

## Risk Management Administration Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Risk Management	\$ 12,186,232	\$ 12,724,137	\$ 13,983,274	\$ 1,259,137
<b>Total</b>	<b>\$ 12,186,232</b>	<b>\$ 12,724,137</b>	<b>\$ 13,983,274</b>	<b>\$ 1,259,137</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Risk Management	85.23	79.23	87.23	8.00
<b>Total</b>	<b>85.23</b>	<b>79.23</b>	<b>87.23</b>	<b>8.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Employee Benefits Division Support</b>	3.00	\$ 319,558	\$ -
Addition of 1.00 Employee Benefits Administrator, 2.00 Employee Benefits Specialist 2s, and non-personnel expenditures to support the Employee Benefits Division.			
<b>Loss Control Support</b>	2.00	300,912	-
Addition of 2.00 Program Coordinators and non-personnel expenditures to support the Loss Control Division.			
<b>Salary and Benefit Adjustments</b>	0.00	288,634	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Workers' Compensation Support</b>	1.00	118,098	-
Addition of 1.00 Supervising Workers' Compensation Claims Representative and non-personnel expenditures to support the Workers' Compensation Division.			
<b>Public Liability and Loss Recovery Support</b>	1.00	117,160	-
Addition of 1.00 Supervising Claims Representative-Liability and non-personnel expenditures to support the Public Liability and Loss Recovery Division.			

# Risk Management

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>COVID-19 Testing</b> Addition of one-time non-personnel expenditures to support COVID-19 testing.	0.00	100,000	-
<b>Payroll Support</b> Addition of 1.00 Payroll Specialist 1 and non-personnel expenditures to support department payroll operations.	1.00	76,462	-
<b>Claims Management System Licenses</b> Addition of both one-time and ongoing non-personnel expenditures to support the City's claims management system annual maintenance fee and licensing.	0.00	65,117	-
<b>Contract Administration</b> Addition of non-personnel expenditures to support the administration of the Flexible Spending Account (FSA) and Consolidated Omnibus Budget Reconciliation Act (COBRA) programs as a result of increased City staff participation.	0.00	15,000	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	1,095	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(69,930)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(72,969)	-
<b>Revised Non-Discretionary Revenue</b> Adjustment to reflect revised non-discretionary revenue projections.	0.00	-	2,057,953
<b>Revised Revenue</b> Adjustment to reflect revised revenue projections.	0.00	-	(20,000)
<b>Total</b>	<b>8.00</b>	<b>\$ 1,259,137</b>	<b>\$ 2,037,953</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 6,150,795	\$ 6,161,853	\$ 7,223,884	\$ 1,062,031
Fringe Benefits	4,194,004	4,306,430	4,452,718	146,288
<b>PERSONNEL SUBTOTAL</b>	<b>10,344,799</b>	<b>10,468,283</b>	<b>11,676,602</b>	<b>1,208,319</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 57,938	\$ 84,498	\$ 87,047	\$ 2,549
Contracts & Services	1,096,058	1,093,687	1,133,169	39,482
Information Technology	674,622	1,058,828	1,067,615	8,787
Energy and Utilities	5,450	4,841	4,841	-
Other	7,366	14,000	14,000	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>1,841,433</b>	<b>2,255,854</b>	<b>2,306,672</b>	<b>50,818</b>
<b>Total</b>	<b>\$ 12,186,232</b>	<b>\$ 12,724,137</b>	<b>\$ 13,983,274</b>	<b>\$ 1,259,137</b>

# Risk Management

## Revenues by Category

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
Charges for Services	\$	15,342	\$	20,000	\$	-	\$	(20,000)
Licenses and Permits		53		-		-		-
Other Revenue		11,735,626		12,064,323		14,122,276		2,057,953
Rev from Money and Prop		22,565		-		-		-
Transfers In		27,546		-		-		-
<b>Total</b>	<b>\$</b>	<b>11,801,132</b>	<b>\$</b>	<b>12,084,323</b>	<b>\$</b>	<b>14,122,276</b>	<b>\$</b>	<b>2,037,953</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
20000011	Account Clerk	2.00	0.00	0.00	\$ 36,705 -	44,178	\$ -	
20000024	Administrative Aide 2	1.00	2.00	2.00	52,142 -	62,833	113,109	
20000119	Associate Management Analyst	2.00	2.00	2.00	66,197 -	79,990	155,438	
20000277	Claims Aide	2.00	2.00	2.00	45,269 -	54,528	107,420	
20000278	Claims Clerk	13.00	13.00	12.00	36,705 -	44,178	511,090	
20000282	Claims Representative 2	0.00	1.00	0.00	64,813 -	78,392	-	
20000285	Claims Representative 2	6.00	6.00	7.00	64,813 -	78,392	518,615	
90000539	Clerical Assistant 2	0.23	0.23	0.23	36,630 -	44,147	9,281	
20001168	Deputy Director	2.00	2.00	2.00	56,929 -	209,339	328,951	
20000393	Employee Benefits Administrator	0.00	0.00	1.00	77,794 -	94,261	85,585	
20000383	Employee Benefits Specialist 2	6.00	6.00	8.00	63,008 -	76,136	595,142	
20000293	Information Systems Analyst 3	2.00	2.00	2.00	73,375 -	88,725	177,450	
20000172	Payroll Specialist 1	0.00	0.00	1.00	44,646 -	53,732	48,676	
20001234	Program Coordinator	9.00	9.00	10.00	34,070 -	167,127	1,207,856	
20001222	Program Manager	6.00	4.00	5.00	56,929 -	209,339	681,801	
20001122	Risk Management Director	1.00	1.00	1.00	71,693 -	271,584	205,743	
20000847	Safety Officer	3.00	0.00	0.00	67,482 -	81,496	-	
20000854	Safety Representative 2	2.00	0.00	0.00	58,806 -	71,116	-	
20001016	Senior Claims Representative	3.00	3.00	3.00	71,304 -	86,219	257,364	
20000927	Senior Clerk/Typist	1.00	1.00	1.00	43,718 -	52,745	51,954	
20000015	Senior Management Analyst	1.00	1.00	1.00	72,664 -	87,865	87,865	
21000188	Senior Workers' Compensation Claims Representative	5.00	4.00	4.00	82,132 -	99,327	395,054	
20000357	Supervising Claims Representative	0.00	0.00	1.00	78,368 -	94,666	86,052	
20000358	Supervising Claims Representative	1.00	1.00	2.00	78,368 -	94,666	180,718	
21000189	Supervising Workers' Compensation Claims Representative	0.00	1.00	1.00	90,241 -	109,003	108,774	
21000190	Workers' Compensation Claims Aide	3.00	4.00	4.00	45,269 -	54,528	204,885	

# Risk Management

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
21000186	Workers' Compensation Claims Representative 2 Bilingual - Regular Budgeted Personnel Expenditure Savings Overtime Budgeted Sick Leave - Hourly Termination Pay Annual Leave Vacation Pay In Lieu	14.00	14.00	15.00	74,637 - 90,264	1,323,641
						5,824
						(387,274)
						35,824
						752
						4,418
						121,876
<b>FTE, Salaries, and Wages Subtotal</b>		<b>85.23</b>	<b>79.23</b>	<b>87.23</b>	<b>\$</b>	<b>7,223,884</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 46,155	\$ 44,385	\$ 48,203	\$ 3,818
Flexible Benefits	1,062,275	1,029,337	1,105,269	75,932
Insurance	1,183	-	-	-
Long-Term Disability	27,901	24,219	24,696	477
Medicare	95,289	87,636	102,388	14,752
Other Post-Employment Benefits	507,263	465,956	460,809	(5,147)
Retiree Medical Trust	8,788	8,512	10,967	2,455
Retirement 401 Plan	4,332	2,111	11,361	9,250
Retirement ADC	1,887,132	2,045,580	2,055,013	9,433
Retirement DROP	13,543	17,373	14,960	(2,413)
Risk Management Administration	83,567	80,636	94,365	13,729
Supplemental Pension Savings Plan	421,744	445,988	454,799	8,811
Unemployment Insurance	9,430	8,811	8,963	152
Workers' Compensation	25,402	45,886	60,925	15,039
<b>Fringe Benefits Subtotal</b>	<b>\$ 4,194,004</b>	<b>\$ 4,306,430</b>	<b>\$ 4,452,718</b>	<b>\$ 146,288</b>
<b>Total Personnel Expenditures</b>			<b>\$ 11,676,602</b>	

# Risk Management

## Revenue and Expense Statement (Non-General Fund)

Risk Management Administration Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,455,353	\$ 1,070,242	\$ 432,792
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 1,455,353</b>	<b>\$ 1,070,242</b>	<b>\$ 432,792</b>
REVENUE			
Charges for Services	\$ 15,342	\$ 20,000	\$ -
Licenses and Permits	53	-	-
Other Revenue	11,735,626	12,064,323	14,122,276
Revenue from Use of Money and Property	22,565	-	-
Transfers In	27,546	-	-
<b>TOTAL REVENUE</b>	<b>\$ 11,801,132</b>	<b>\$ 12,084,323</b>	<b>\$ 14,122,276</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 13,256,485</b>	<b>\$ 13,154,565</b>	<b>\$ 14,555,068</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 6,150,795	\$ 6,161,853	\$ 7,223,884
Fringe Benefits	4,194,004	4,306,430	4,452,718
Supplies	57,938	84,498	87,047
Contracts & Services	1,096,058	1,093,687	1,133,169
Information Technology	674,622	1,058,828	1,067,615
Energy and Utilities	5,450	4,841	4,841
Other Expenses	7,366	14,000	14,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 12,186,232</b>	<b>\$ 12,724,137</b>	<b>\$ 13,983,274</b>
<b>TOTAL EXPENSE</b>	<b>\$ 12,186,232</b>	<b>\$ 12,724,137</b>	<b>\$ 13,983,274</b>
<b>BALANCE</b>	<b>\$ 1,070,253</b>	<b>\$ 430,428</b>	<b>\$ 571,794</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 13,256,485</b>	<b>\$ 13,154,565</b>	<b>\$ 14,555,068</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.





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**San Diego Regional Parks Improvement Fund**



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# San Diego Regional Parks Improvement Fund



## Description

The City of San Diego's Regional Parks include Balboa Park, Chicano Park, Chollas Lake Park, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, coastal beaches, and contiguous coastal parks. The San Diego Regional Parks Improvement Fund is to be used only for non-commercial public capital improvements for San Diego Regional Parks and park uses. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 which requires that 35 percent of all lease revenues collected from Mission Bay Park in excess of \$20.0 million, or \$3.5 million (whichever is greater), be allocated to the Regional Parks Improvement Fund to solely benefit San Diego Regional Parks.

# San Diego Regional Parks Improvement Fund

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	-	-	-	-
<b>Total Department Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Total Department Revenue</b>	<b>\$ 2,000,841</b>	<b>\$ 4,257,074</b>	<b>\$ 4,117,183</b>	<b>\$ (139,891)</b>

# San Diego Regional Parks Improvement Fund

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-time Additions and Annualizations</b>	0.00	\$ -	(139,891)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Total</b>	<b>0.00</b>	<b>\$ -</b>	<b>(139,891)</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Rev from Money and Prop	\$ 216,473	\$ -	\$ -	-
Transfers In	1,784,368	4,257,074	4,117,183	(139,891)
<b>Total</b>	<b>\$ 2,000,841</b>	<b>\$ 4,257,074</b>	<b>\$ 4,117,183</b>	<b>\$ (139,891)</b>

# San Diego Regional Parks Improvement Fund

## Revenue and Expense Statement (Non-General Fund)

San Diego Regional Parks Improvement Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,200,000	\$ 2,001,094	\$ 4,129,512
Continuing Appropriation - CIP	11,354,768	8,140,827	7,185,215
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 14,554,768</b>	<b>\$ 10,141,921</b>	<b>\$ 11,314,727</b>
REVENUE			
Revenue from Use of Money and Property	\$ 216,473	\$ -	\$ -
Transfers In	1,784,368	4,257,074	4,117,183
<b>TOTAL REVENUE</b>	<b>\$ 2,000,841</b>	<b>\$ 4,257,074</b>	<b>\$ 4,117,183</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 16,555,609</b>	<b>\$ 14,398,995</b>	<b>\$ 15,431,910</b>
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 3,199,747	\$ -	\$ 4,074,329
<b>TOTAL CIP EXPENSE</b>	<b>\$ 3,199,747</b>	<b>\$ -</b>	<b>\$ 4,074,329</b>
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 3,213,941	\$ -	\$ 1,560,246
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 3,213,941</b>	<b>\$ -</b>	<b>\$ 1,560,246</b>
<b>TOTAL EXPENSE</b>	<b>\$ 6,413,688</b>	<b>\$ -</b>	<b>\$ 5,634,575</b>
RESERVES			
Continuing Appropriation - CIP	\$ 8,140,827	\$ 8,140,827	\$ 5,624,969
<b>TOTAL RESERVES</b>	<b>\$ 8,140,827</b>	<b>\$ 8,140,827</b>	<b>\$ 5,624,969</b>
<b>BALANCE</b>	<b>\$ 2,001,094</b>	<b>\$ 6,258,168</b>	<b>\$ 4,172,366</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 16,555,609</b>	<b>\$ 14,398,995</b>	<b>\$ 15,431,910</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.



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## **Special Events and Filming**





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## Special Events and Filming



### Description

The Special Events and Filming Office provides a portfolio of services designed to support San Diego's neighborhoods, as well as the City's special event, filming, business, and tourism industries in order to generate local jobs, hundreds of millions of dollars in economic impact, and extensive worldwide media exposure for the San Diego region each year.

A primary function of the Office is to provide permitting, technical support, and promotional services for special events and filming in San Diego. Once a special event or film production is secured, the staff provides support services to key entities, such as the event organizer, location scout, producer, host committee, business, and residential community, as well as City departments to ensure the success of the activity.

The Office works with studios, production companies, and film industry professionals to promote the San Diego region as a competitive and film-friendly destination. The Department also participated in industry panels and workshops on COVID-19 safety protocols for film productions in San Diego, furthering San Diego's reputation as film-friendly. In addition, partnerships with visitor industry organizations, such as the San Diego Tourism Marketing District, San Diego Tourism Authority, and San Diego Convention Center that support events of national and international stature.

By leveraging collaborative partnerships with community and neighborhood organizations, as well as with the economic development, tourism, special event, and film industries, the Special Events and Filming Office seeks to maximize civic and economic returns to the San Diego region. Unfortunately, like so many industries, the event industry was severely impacted by the pandemic. Festivals, conventions, sporting events, exhibitions, block parties and concerts completely shut down in March 2020 and continuing to recover from the ongoing pandemic. With the retirement of the State's Blueprint for a Safer Economy on June 15, 2021, the economy along with events were able to begin to resume. The California Department of Public Health (CDPH) has developed an Event playbook for best practices and recommendations for event operators to produce safe and smart live events. We will continue to monitor state and county public health orders as needed.

# Special Events and Filming

## ***The vision is:***

To be the leader of the municipal special event and filming permitting industry by putting customer service, innovation, and attention at the forefront of everything we do.

## ***The mission is:***

Special Events and Filming serves as a conduit between event applicants and the public. The mission of the team is to provide a unified customer service experience, increase public safety and reduce liability to the City of San Diego while enhancing the vitality and economic prosperity of San Diego through the support of special events and the expansion of filming in the region.

## Goals and Objectives

### ***Goal 1: Provide best practices and recommendations for event operators to produce safe and smart live events.***

- Communicate any California Department of Public Health (CDPH) recommendations and strongly encourage event organizers and production companies to have COVID prevention protocols and mitigations in place to provide best efforts to ensure a safe event.

### ***Goal 2: Evaluate mixed ages pilot program in January 2023.***

- Pilot program to allow mixed ages to be present in permitted, enclosed venues was launched on January 1, 2022 and monitoring the program with adjustments as needed.

### ***Goal 3: Explore additional efficiencies of the Eproval, the new on-line application and review system for Special Event applications.***

- Implement IT enhancement to interface with Parks and Recreation and create efficiencies for permit issuance. Current process of two separate applications for a Reservation of Space would be consolidated into one application process in Eproval. Launch tentatively scheduled for July 2022.
- Collaborate with GIS team to provide diagrams for applicants to provide accurate site plans.
- Implement invoicing module to streamline and create more efficiencies for event organizers and staff.
- In collaboration with Fire-Rescue, explore process to streamline special event fire permit application process through Eproval integration.

### ***Goal 4: Advance promotion of filming in San Diego through regional film office collaboration.***

- Participate in discussions with the County of San Diego and Port Authority on regional efforts

### ***Goal 5: Return to traditional December Nights on December 2-3, 2022.***

- Monitor public health conditions and make appropriate adjustments depending on conditions at the time.

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Average number of visits to the Special Events Calendar website <sup>1</sup>	100,000	67,665	150,000	16,746	150,000

## Special Events and Filming

### Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Number of special event and filming dates permitted	1,400	3,462	2,397	1,933	2,600
Number of special event and filming permit applications submitted and reviewed online	530	304	680	625	900

1. The City's Special Events Calendar was not available during the entirety of Fiscal Year 2022 due to COVID-19 health and safety precautions.

# Special Events and Filming

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	0.00	6.00	6.00	0.00
Personnel Expenditures \$	- \$	911,565 \$	852,584 \$	(58,981)
Non-Personnel Expenditures	-	590,737	372,868	(217,869)
<b>Total Department Expenditures \$</b>	<b>- \$</b>	<b>1,502,302 \$</b>	<b>1,225,452 \$</b>	<b>(276,850)</b>
<b>Total Department Revenue \$</b>	<b>- \$</b>	<b>40,000 \$</b>	<b>91,932 \$</b>	<b>51,932</b>

## Transient Occupancy Tax Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Special Events & Filming \$	- \$	1,502,302 \$	1,225,452 \$	(276,850)
<b>Total \$</b>	<b>- \$</b>	<b>1,502,302 \$</b>	<b>1,225,452 \$</b>	<b>(276,850)</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Special Events & Filming	0.00	6.00	6.00	0.00
<b>Total</b>	<b>0.00</b>	<b>6.00</b>	<b>6.00</b>	<b>0.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Regional Film Office</b>	0.00	\$ 123,000	\$ -
Addition of one-time non-personnel expenditures to support the establishment of a Regional Film Office in partnership with participating jurisdictions.			
<b>Non-Discretionary Adjustment</b>	0.00	(40,925)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Salary and Benefit Adjustments</b>	0.00	(58,981)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Support for Information Technology</b>	0.00	(299,944)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			

# Special Events and Filming

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-Time Additions and Annualizations</b>	0.00	-	35,000
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Revised User Fee Revenue from New/Revised User Fees</b>	0.00	-	16,932
Adjustment to reflect anticipated User Fee revenue increase from the implementation of new and/or revised user fees.			
<b>Total</b>	<b>0.00</b>	<b>\$ (276,850)</b>	<b>\$ 51,932</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ -	\$ 629,935	\$ 643,248	\$ 13,313
Fringe Benefits	-	281,630	209,336	(72,294)
<b>PERSONNEL SUBTOTAL</b>	-	911,565	852,584	(58,981)
<b>NON-PERSONNEL</b>				
Supplies	\$ -	\$ 12,664	\$ 8,775	\$ (3,889)
Contracts & Services	-	124,854	210,818	85,964
Information Technology	-	449,619	149,675	(299,944)
Energy and Utilities	-	3,600	3,600	-
<b>NON-PERSONNEL SUBTOTAL</b>	-	590,737	372,868	(217,869)
<b>Total</b>	<b>\$ -</b>	<b>\$ 1,502,302</b>	<b>\$ 1,225,452</b>	<b>\$ (276,850)</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Licenses and Permits	\$ -	\$ 40,000	\$ 91,932	\$ 51,932
<b>Total</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ 91,932</b>	<b>\$ 51,932</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000119	Associate Management Analyst	0.00	1.00	1.00	\$ 66,197 - 79,990	\$ 79,990
20001220	Executive Director	0.00	1.00	1.00	56,929 - 209,339	164,892
20001222	Program Manager	0.00	2.00	2.00	56,929 - 209,339	257,464
20000783	Public Information Clerk	0.00	1.00	1.00	36,705 - 44,178	36,705
20000918	Senior Planner	0.00	1.00	1.00	87,992 - 106,391	87,993
	Vacation Pay In Lieu					16,204
<b>FTE, Salaries, and Wages Subtotal</b>		<b>0.00</b>	<b>6.00</b>	<b>6.00</b>		<b>\$ 643,248</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ -	\$ 725	\$ -	(725)

## Special Events and Filming

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Flexible Benefits	-	87,293	69,183	(18,110)
Long-Term Disability	-	2,315	2,195	(120)
Medicare	-	8,389	9,092	703
Other Post-Employment Benefits	-	36,786	34,134	(2,652)
Retiree Medical Trust	-	752	1,368	616
Retirement 401 Plan	-	1,570	4,176	2,606
Retirement ADC	-	94,426	57,588	(36,838)
Retirement DROP	-	6,271	2,440	(3,831)
Risk Management Administration	-	6,366	6,990	624
Supplemental Pension Savings Plan	-	31,535	16,749	(14,786)
Unemployment Insurance	-	842	797	(45)
Workers' Compensation	-	4,360	4,624	264
<b>Fringe Benefits Subtotal</b>	<b>\$ -</b>	<b>\$ 281,630</b>	<b>\$ 209,336</b>	<b>\$ (72,294)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 852,584</b>	

## **Special Promotional Programs**





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## Special Promotional Programs



### Description

The purpose of Transient Occupancy Tax (TOT) is to advance the City's economy health by: promoting the city of San Diego as a visitor destination and place of creativity, innovation, and entrepreneurship in the national and international marketplace; supporting programs that increase hotel occupancy as well as attract and retain base-sector businesses and entrepreneurs, resulting in the generation of TOT and other revenue; development of visitor-related facilities; and supporting the city of San Diego's artistic and cultural amenities, and natural attractions.

# Special Promotional Programs

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	58,149,838	84,326,996	127,534,647	43,207,651
<b>Total Department Expenditures</b>	<b>\$ 58,149,838</b>	<b>\$ 84,326,996</b>	<b>\$ 127,534,647</b>	<b>\$ 43,207,651</b>
<b>Total Department Revenue</b>	<b>\$ 60,223,963</b>	<b>\$ 87,672,705</b>	<b>\$ 121,494,044</b>	<b>\$ 33,821,339</b>

## Transient Occupancy Tax Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Arts, Culture, & Community Festivals	\$ 5,676,068	\$ 7,765,978	\$ 12,039,560	\$ 4,273,582
Discretionary Funding	12,096,415	17,134,541	23,798,809	6,664,268
Economic Development	1,023,982	847,200	1,527,200	680,000
Support to Other Funds	39,353,374	58,579,277	90,169,078	31,589,801
<b>Total</b>	<b>\$ 58,149,838</b>	<b>\$ 84,326,996</b>	<b>\$ 127,534,647</b>	<b>\$ 43,207,651</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Safety and Maintenance of Visitor Related Facilities</b> Adjustment to reflect revised reimbursements to the General Fund to support the safety and maintenance of visitor related facilities.	0.00	\$ 29,704,109	\$ -
<b>One-Cent TOT Discretionary</b> Adjustment to reflect an increase in the One-Cent Transient Occupancy Tax (TOT) transfer to support the General Fund.	0.00	6,664,268	-
<b>Organizational Support Program</b> Addition of non-personnel expenditures to support the Organizational Support Program with providing operating support to outside organizations.	0.00	3,241,660	-
<b>Operational Support to Other Funds</b> Adjustment to reflect revised allocations for operating support of the Mission Bay/Balboa Park Improvements, Convention Center, PETCO Park, and the Trolley Extension Reserve Funds.	0.00	1,885,692	-
<b>Economic Development and Tourism Support</b> Addition of non-personnel expenditures to support Economic Development and Tourism Support (EDTS) to outside organizations.	0.00	680,000	-
<b>Arts, Culture, and Community Festivals</b> Addition of non-personnel expenditures to support the Arts, Culture, and Community Festivals allocation.	0.00	500,000	-

# Special Promotional Programs

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Creative Communities San Diego</b> Addition of non-personnel expenditures to support the Creative Communities San Diego program with providing project support to nonprofit organizations.	0.00	446,922	-
<b>Support for Public Art Fund Programs</b> Adjustment to reflect revised allocations, including one-time allocations, to support Public Art Fund programs.	0.00	85,000	-
<b>Revised Revenue</b> Adjustment to reflect revised Transient Occupancy Tax (TOT) revenue projections.	0.00	-	35,821,339
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	-	(2,000,000)
<b>Total</b>	<b>0.00</b>	<b>\$ 43,207,651</b>	<b>\$ 33,821,339</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 122	\$ -	\$ -	-
Contracts & Services	15,409,950	36,613,178	71,185,869	34,572,691
Transfers Out	42,739,767	47,713,818	56,348,778	8,634,960
<b>NON-PERSONNEL SUBTOTAL</b>	<b>58,149,838</b>	<b>84,326,996</b>	<b>127,534,647</b>	<b>43,207,651</b>
<b>Total</b>	<b>\$ 58,149,838</b>	<b>\$ 84,326,996</b>	<b>\$ 127,534,647</b>	<b>\$ 43,207,651</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Transfers In	\$ -	\$ 2,000,000	\$ -	(2,000,000)
Transient Occupancy Tax	60,223,963	85,672,705	121,494,044	35,821,339
<b>Total</b>	<b>\$ 60,223,963</b>	<b>\$ 87,672,705</b>	<b>\$ 121,494,044</b>	<b>\$ 33,821,339</b>

# Special Promotional Programs

## Special Promotions

Organization / Program	FY2021 Actual	FY2022 Budget	FY2023 Adopted
<b>ARTS, CULTURE, AND COMMUNITY FESTIVALS</b>			
<b>Creative Communities San Diego</b>			
A Reason To Survive	\$ -	\$ 5,000	\$ 5,000
Access Inc.	-	5,000	-
Adams Avenue Business Association	-	15,698	18,956
Amateur Pianists	-	5,000	-
American Water Works Association Water for People Committee	5,000	5,000	-
Armed Services YMCA - San Diego Branch	-	42,186	115,636
Asian Culture and Media Alliance	-	-	5,000
Asian Story Theater	5,000	5,000	5,000
Balboa Park Conservancy	-	-	-
Bayside Community Center	-	5,000	5,000
Best Practice	-	-	5,000
Bocón	-	-	12,492
Bodhi Tree Concerts	5,000	5,000	5,000
Boys & Girls Clubs of San Dieguito	-	16,687	15,698
Cabrillo Festival Inc.	-	-	-
Cabrillo National Monument Foundation	-	-	5,000
California Lawyers for the Arts	16,686	49,432	59,865
CARPA San Diego	-	-	5,000
Casa Familiar	5,000	9,311	31,578
Chicano Park Steering Committee (via Via International)	5,000	5,000	5,000
City Heights Community Development Corporation	-	-	5,000
Contact Arts, dba San Diego Fringe Festival	-	48,244	92,773
DISCO RIOT	-	-	7,641
East Village Association	5,000	-	-
Fourth District Seniors Resource Center	-	-	5,000
Generation STEAM (former BIOCUM Institute)	29,517	40,137	65,894
Gente Unida	-	-	5,000
Hillcrest Business Improvement Association	-	7,254	8,603
Historic Old Town Community Foundation	-	-	-
Ilan-Lael Inc.	-	-	5,000
Indian Fine Arts Academy of San Diego	11,499	16,379	19,940
International Rescue Committee Inc.	17,868	-	-
Italian American Art and Culture Association of San Diego	5,636	8,217	8,913
Jacobs & Cushman San Diego Food Bank	-	39,943	31,756
Karama	5,000	5,000	5,000
Karen Organization of San Diego	5,000	5,000	5,000
Kyoto Symposium Organization	29,642	46,618	53,805
La Maestra Family Clinic Inc.	30,479	20,987	57,670
Linda Vista Multi-Cultural Fair Inc.	5,000	5,000	6,992
Little Saigon San Diego	9,940	15,633	14,708
Lux Art Institute	-	-	-
Mandate Project Impact Inc.	7,857	15,896	15,803
Maraya Performing Arts	-	-	6,660
Mariachi Scholarship Foundation	-	14,945	20,567
Media Heritage Inc.	-	-	7,816
Medium Photography Inc.	5,628	7,149	11,527
Mexicayotl Indio Cultural Center	5,000	-	-
Mira Mesa Town Council	-	-	-
Musicians For Education Inc.	5,985	13,429	16,264

# Special Promotional Programs

## Special Promotions

Organization / Program	FY2021 Actual	FY2022 Budget	FY2023 Adopted
North Park Organization of Business	-	-	11,929
Ocean Beach Merchants Association Inc.	10,104	12,931	16,115
Old Town Chamber of Commerce	11,178	12,995	20,004
Olongapo Disco (via Jacobs Center for Neighborhood Innovation)	-	7,580	9,179
Onstage Playhouse	-	-	5,000
Open Heart Leaders	-	5,000	-
Pacific Beach Business Improvement Association	5,000	7,006	-
Pacific Beach Town Council	-	-	5,000
PASACAT Inc.	5,000	5,000	5,000
Paving Great Futures	7,722	11,370	-
Point Loma Summer Concerts	-	-	11,211
Poway Center for the Performing Arts Foundation	-	-	9,953
Rancho de los Peñasquitos Town Council	4,695	5,000	-
reInterpret	-	-	-
RISE Urban Leadership Institute of San Diego	-	5,000	-
Rolando Community Council Inc.	-	5,000	5,000
San Diego Architectural Foundation	5,000	5,000	-
San Diego African American Museum of Fine Art	-	-	5,331
San Diego Audubon Society	-	11,606	15,387
San Diego College of Continuing Education Foundation	-	-	5,000
San Diego Earth Day	10,667	16,126	16,075
San Diego Festival of the Arts Foundation Inc. (previously Torrey Pines Kiwanis Foundation)	-	18,594	21,279
San Diego Film Foundation	69,940	60,829	108,605
San Diego Guild of Puppetry Inc.	-	-	8,978
San Diego LGBT Pride	-	94,201	138,893
San Diego Performing Arts League	5,000	5,000	5,000
San Diego Shakespeare Society	-	5,000	-
San Diego Sports Association (previously San Diego Hall of Champions)	-	39,885	-
San Diego State University Research Foundation for KPBS	12,871	16,194	18,797
Sherman Heights Community Center	-	5,000	5,000
South Bay Community Services	-	5,000	-
Speed of Change Inc.	-	-	-
Spirit of the Fourth Inc.	-	5,000	6,178
Teatro San Diego	-	-	6,839
Tekura Jegnas Inc.	-	-	5,000
The Bon Temps Social Club of San Diego	-	57,382	81,256
The Cooper Family Foundation	5,000	5,742	6,930
The Rosin Box Project Inc.	-	-	5,360
transcenDANCE Youth Arts Project	-	-	15,560
VAPA Foundation	-	31,427	38,519
Vietnamese-American Youth Alliance	-	-	-
<b>Creative Communities San Diego Subtotal</b>	<b>\$ 372,914</b>	<b>\$ 942,013</b>	<b>\$ 1,388,935</b>
<b>Organizational Support</b>			
America's Finest City Dixieland Jazz Society	\$ -	\$ -	\$ -
Art of Elan	15,871	22,727	41,124
Art Produce	5,000	5,434	5,190
Artreach	17,737	27,371	54,062
Arts Education Connection San Diego (former Young Audiences San Diego)	55,335	47,192	82,148

# Special Promotional Programs

## Special Promotions

Organization / Program	FY2021 Actual	FY2022 Budget	FY2023 Adopted
Bach Collegium San Diego	15,408	22,716	27,095
Backyard Renaissance	5,000	7,827	5,000
Balboa Art Conservation Center	24,408	36,578	72,276
Balboa Park Cultural Partnership	113,366	136,694	116,092
Balboa Park Online Collaborative Inc.	-	54,020	93,956
Black Mountain Dance Foundation	-	28,529	48,396
Blindspot Collective	-	7,719	19,170
California Ballet Association Inc.	49,323	-	-
Camarada	8,637	12,159	20,662
Center for World Music	12,571	20,351	28,922
Choral Club of San Diego	-	-	-
Choral Consortium of San Diego	5,000	5,000	5,000
City Ballet, Inc.	41,388	57,193	72,269
Classics for Kids, Inc.	18,888	23,385	34,024
Common Ground Theater	-	-	7,353
CoTA (Collaborations: Teachers and Artists)	-	22,310	-
Culture Shock Dance Troupe, Inc.	5,000	8,441	11,908
Cygnnet Theatre Company	82,436	92,545	142,861
DanzArts	-	5,000	6,562
David's Harp Foundation	9,835	34,516	108,504
Diversionary Theater Productions Inc.	38,817	60,269	88,594
Fern Street Community Arts, Inc.	15,935	19,221	44,998
Finest City Performing Arts, Inc., dba San Diego Gay Men's Chorus Inc.	33,647	42,664	28,091
Flying Leatherneck Historical Foundation	19,970	20,079	26,818
Friends of Balboa Park	26,043	60,044	-
Gaslamp Quarter Historical Foundation	23,760	9,893	15,365
Guitars in the Classroom	18,104	30,797	50,227
Hausmann Quartet Foundation	7,331	14,082	29,638
Japan Society of San Diego and Tijuana	13,449	16,481	15,481
Japanese Friendship Garden Society of San Diego	87,301	99,861	246,987
La Jolla Historical Society	40,259	24,249	59,038
La Jolla Music Society	128,544	211,273	270,320
La Jolla Symphony and Chorus Association	25,090	26,777	38,405
Lambda Archives of San Diego	8,590	17,163	34,086
Lao Community Cultural Center of San Diego	5,880	5,000	6,553
Library Association of La Jolla	62,766	86,971	149,629
Little Fish Comic Book Studio	-	10,260	15,404
Mainly Mozart, Inc.	57,213	63,345	169,184
Malashock Dance & Company	23,663	27,530	44,600
Maritime Museum Association of San Diego	117,078	131,404	196,180
MCRD Museum Foundation	-	19,655	-
Media Arts Center San Diego	48,043	61,477	103,916
Mexicayotl Indio Cultural Center	-	5,000	-
Mid-City Community Music	-	14,244	27,076
Mingei International Inc.	72,595	125,689	150,730
Mojalet Dance Collective	8,011	11,403	12,103
MOXIE Theatre, Inc.	17,510	25,845	29,569
Museum of Contemporary Art San Diego	130,766	213,850	220,678
Museum of Photographic Arts	49,403	99,697	227,861
New Americans Museum	22,857	33,481	44,339
NTC Foundation	117,392	177,801	303,936



# Special Promotional Programs

## Special Promotions

Organization / Program	FY2021 Actual	FY2022 Budget	FY2023 Adopted
Old Globe Theatre	231,414	306,652	540,475
Onstage Playhouse	-	8,843	-
Opera NEO	13,169	11,455	39,069
Outside the Lens	27,638	48,445	82,024
Pacific Arts Movement	36,735	46,995	81,114
Persian Cultural Center	22,147	25,762	34,470
Playwrights Project	24,581	30,280	49,807
Poway Center for the Performing Arts Foundation	35,389	37,607	-
Project [BLANK]	-	-	5,000
Prophet World Beat Productions	18,171	22,662	35,159
Putnam Foundation, dba Timken Museum of Art	85,668	99,893	182,143
Quilt San Diego	13,920	22,940	29,553
Resounding Joy Inc.	13,015	28,708	49,340
Reuben H. Fleet Science Center	178,101	231,483	290,734
SACRA/PROFANA	7,818	11,173	14,188
San Diego Air & Space Museum	146,374	184,911	261,719
San Diego Archaeological Center	15,449	21,261	32,990
San Diego Architectural Foundation	-	-	21,885
San Diego Art Institute	17,466	33,359	52,114
San Diego Automotive Museum	30,656	5,000	80,481
San Diego Ballet	28,157	41,205	45,970
San Diego Center for Jewish Culture	64,214	73,356	85,484
San Diego Chapter of Sweet Adelines Intl	5,715	7,429	9,365
San Diego Children's Choir	35,607	35,057	58,549
San Diego Chinese Historical Society and Museum	12,535	16,727	26,045
San Diego Civic Youth Ballet	28,661	44,047	48,857
San Diego Comic Convention	219,058	303,168	149,603
San Diego Craft Collective	-	-	14,006
San Diego Cultural Arts Alliance	6,502	5,862	-
San Diego Dance Theater	26,856	31,248	31,292
San Diego Early Music Society	-	-	10,228
San Diego Guild of Puppetry Inc.	7,042	9,897	-
San Diego Historical Society	89,582	87,864	105,537
San Diego Junior Theatre	50,536	49,818	80,002
San Diego Master Chorale	7,306	12,406	20,487
San Diego Model Railroad Museum, Inc.	42,913	39,029	58,589
San Diego Museum Council Inc.	11,660	13,509	14,589
San Diego Museum of Art	189,854	298,669	514,819
San Diego Museum of Us	103,100	106,253	156,456
San Diego Musical Theatre	52,773	72,564	68,275
San Diego Opera Association	159,369	238,525	351,858
San Diego Pro Arte Voices	6,232	6,269	5,063
San Diego Repertory Theatre	117,379	164,646	248,550
San Diego Society of Natural History, dba San Diego Natural History Museum	188,097	265,959	470,971
San Diego Sports Association (previously San Diego Hall of Champions)	22,141	-	-
San Diego Symphony Orchestra Association	235,509	310,167	579,595
San Diego Watercolor Society	19,460	19,337	31,699
San Diego Women's Chorus	9,298	12,148	21,712
San Diego Writers, Ink	12,476	17,855	33,206
San Diego Young Artists Music Academy	8,447	13,915	23,213



# Special Promotional Programs

## Special Promotions

Organization / Program	FY2021 Actual	FY2022 Budget	FY2023 Adopted
San Diego Youth Symphony and Conservatory	62,043	82,483	171,867
Save Our Heritage Organisation	47,842	51,560	65,506
Scripps Ranch Theatre	12,932	9,053	7,058
So Say We All	7,021	12,816	23,418
Space 4 Art, Inc.	17,666	26,838	59,456
Spreckels Organ Society	16,399	23,541	29,942
Tap Fever Studios	-	-	14,750
The AjA Project	25,848	39,461	73,969
The Italian Cultural Center of San Diego	10,230	13,526	23,242
The New Children's Museum	104,750	148,468	181,384
The PGK Project Inc.	9,720	13,654	-
Theater and Arts Foundation of San Diego, dba as La Jolla Playhouse	229,027	312,405	349,423
transcenDANCE Youth Arts Project	20,648	27,082	-
Trinity One Theatre Troupe, Inc.	-	8,680	15,404
Unscripted Learning	-	8,065	15,977
Vanguard Culture	5,000	5,213	7,258
Veterans Memorial Center	-	-	-
Villa Musica	41,010	61,770	97,352
Voices of Our City Choir	-	18,583	56,262
Westwind Brass	5,000	5,000	5,000
Wheelchair Dancers Organization	5,000	5,000	9,357
Women's History Reclamation Project, dba Women's Museum of California	13,430	10,879	20,176
Write Out Loud	10,457	14,815	21,451
Youth Philharmonic Orchestra	5,721	7,503	18,708
<b>Organizational Support Subtotal</b>	<b>\$ 5,033,154</b>	<b>\$ 6,823,965</b>	<b>\$ 10,065,625</b>
<b>Other</b>			
Cultural Affairs Administration	\$ 1,801,451	\$ 1,878,812	\$ 2,214,640
Arts, Culture, and Community Festivals - Allocation Adjustment	-	-	-
Arts, Culture, and Community Festivals - Mayor/City Council Allocations	-	-	500,000
Arts, Culture, and Community Festivals - Public Art Fund	-	-	85,000
<b>Other Subtotal</b>	<b>\$ 1,801,451</b>	<b>\$ 1,878,812</b>	<b>\$ 2,799,640</b>
<b>TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS</b>	<b>\$ 7,207,519</b>	<b>\$ 9,644,790</b>	<b>\$ 14,254,200</b>
<b>CAPITAL IMPROVEMENTS</b>			
<b>Capital Improvements</b>			
Convention Center Complex	\$ 12,182,048	\$ 12,091,993	\$ 12,094,581
Mission Bay Park/Balboa Park Improvements	1,432,387	1,416,280	733,000
PETCO Park	9,267,291	9,288,375	9,291,500
Trolley Extension Reserve	1,064,500	1,061,375	1,060,875
<b>Capital Improvements Subtotal</b>	<b>\$ 23,946,225</b>	<b>\$ 23,858,023</b>	<b>\$ 23,179,956</b>
<b>TOTAL CAPITAL IMPROVEMENTS</b>	<b>\$ 23,946,225</b>	<b>\$ 23,858,023</b>	<b>\$ 23,179,956</b>
<b>ECONOMIC DEVELOPMENT PROGRAMS</b>			
<b>Citywide Economic Development</b>			
Citywide Economic Development	\$ -	\$ -	\$ -
<b>Citywide Economic Development Subtotal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Economic Development and Tourism Support</b>			
Economic Development and Tourism Support	\$ -	\$ -	\$ 500,000
<b>Economic Development and Tourism Support Subtotal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>

# Special Promotional Programs

## Special Promotions

Organization / Program	FY2021 Actual	FY2022 Budget	FY2023 Adopted
<b>Other</b>			
Business Expansion, Attraction, and Retention (BEAR)	\$ 1,025,854	\$ 847,200	\$ 847,200
Economic Development Program Administration	-	-	180,000
<b>Other Subtotal</b>	<b>\$ 1,025,854</b>	<b>\$ 847,200</b>	<b>\$ 1,027,200</b>
<b>TOTAL ECONOMIC DEVELOPMENT PROGRAMS</b>	<b>\$ 1,025,854</b>	<b>\$ 847,200</b>	<b>\$ 1,527,200</b>
<b>SAFETY AND MAINTENANCE OF VISITOR RELATED FACILITIES</b>			
<b>Safety and Maintenance of Visitor-Related Facilities</b>			
Discretionary Transient Occupancy Tax Support to General Fund	\$ 12,088,980	\$ 17,134,541	\$ 23,798,809
Mission Bay Park/Balboa Park Improvements	129,815	432,406	445,378
Convention Center	1,113,819	1,235,441	3,904,395
PETCO Park	5,430,595	5,053,407	4,935,240
Special Events Administration	1,144,502	1,502,302	1,225,452
<b>Safety and Maintenance of Visitor-Related Facilities Subtotal</b>	<b>\$ 19,907,710</b>	<b>\$ 25,358,097</b>	<b>\$ 34,309,274</b>
<b>SUMMARY</b>			
ARTS, CULTURE, AND COMMUNITY FESTIVALS	\$ 7,207,519	\$ 9,644,790	\$ 14,254,200
CAPITAL IMPROVEMENTS	23,946,225	23,858,023	23,179,956
ECONOMIC DEVELOPMENT PROGRAMS	1,025,854	847,200	1,527,200
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	19,907,710	25,358,097	34,309,274
<b>TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET</b>	<b>\$ 52,087,308</b>	<b>\$ 59,708,110</b>	<b>\$ 73,270,629</b>

# Special Promotional Programs

## Revenue and Expense Statement (Non-General Fund)

Transient Occupancy Tax Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 711,937	\$ (102,183)	\$ 9,934,942
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 711,937</b>	<b>\$ (102,183)</b>	<b>\$ 9,934,942</b>
REVENUE			
Charges for Services	\$ 23,374	\$ -	\$ -
Fines Forfeitures and Penalties	(1,010)	-	-
Licenses and Permits	(10,475)	40,000	91,932
Other Revenue	45,137	-	-
Revenue from Use of Money and Property	(115)	-	-
Transfers In	698	2,000,000	-
Transient Occupancy Taxes	60,223,963	85,672,705	121,494,044
<b>TOTAL REVENUE</b>	<b>\$ 60,281,571</b>	<b>\$ 87,712,705</b>	<b>\$ 121,585,976</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 60,993,509</b>	<b>\$ 87,610,522</b>	<b>\$ 131,520,918</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 1,226,941	\$ 1,338,562	\$ 1,398,703
Fringe Benefits	457,351	523,575	446,980
Supplies	15,366	24,253	26,132
Contracts & Services	16,309,470	37,463,083	72,313,678
Information Technology	332,005	634,119	429,768
Energy and Utilities	7,017	8,700	8,700
Other Expenses	7,776	2,000	2,000
Transfers Out	42,739,767	47,713,818	56,348,778
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 61,095,692</b>	<b>\$ 87,708,110</b>	<b>\$ 130,974,739</b>
<b>TOTAL EXPENSE</b>	<b>\$ 61,095,692</b>	<b>\$ 87,708,110</b>	<b>\$ 130,974,739</b>
<b>BALANCE</b>	<b>\$ (102,183)</b>	<b>\$ (97,588)</b>	<b>\$ 546,179</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 60,993,509</b>	<b>\$ 87,610,522</b>	<b>\$ 131,520,918</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

# **Storm Drain Fund**



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### Description

The Stormwater Department designs, operates, and maintains the City's storm drain system. The City collects a fee via the water service billing process to partially fund the design, operation, and maintenance of the system. Storm drain funding is also used to help the City remain in compliance with the Municipal Storm Water Permit administered by the Regional Water Quality Control Board. The Public Utilities Department is reimbursed by storm drain revenue for costs associated with collection of the storm drain fee.

# Storm Drain Fund

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	5,506,290	5,700,000	5,700,000	-
<b>Total Department Expenditures</b>	<b>\$ 5,506,290</b>	<b>\$ 5,700,000</b>	<b>\$ 5,700,000</b>	<b>\$ -</b>
<b>Total Department Revenue</b>	<b>\$ 5,866,028</b>	<b>\$ 5,700,000</b>	<b>\$ 5,700,000</b>	<b>\$ -</b>

# Storm Drain Fund

## Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Storm Drain Fund	\$ 5,506,290	\$ 5,700,000	\$ 5,700,000	\$ -
<b>Total</b>	<b>\$ 5,506,290</b>	<b>\$ 5,700,000</b>	<b>\$ 5,700,000</b>	<b>\$ -</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 5,506,290	\$ 5,700,000	\$ 5,700,000	\$ -
<b>NON-PERSONNEL SUBTOTAL</b>	<b>5,506,290</b>	<b>5,700,000</b>	<b>5,700,000</b>	<b>-</b>
<b>Total</b>	<b>\$ 5,506,290</b>	<b>\$ 5,700,000</b>	<b>\$ 5,700,000</b>	<b>\$ -</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 5,866,028	\$ 5,700,000	\$ 5,700,000	\$ -
<b>Total</b>	<b>\$ 5,866,028</b>	<b>\$ 5,700,000</b>	<b>\$ 5,700,000</b>	<b>\$ -</b>

# Storm Drain Fund

## Revenue and Expense Statement (Non-General Fund)

Storm Drain Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 936,142	\$ 1,295,880	\$ 1,295,880
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 936,142</b>	<b>\$ 1,295,880</b>	<b>\$ 1,295,880</b>
REVENUE			
Charges for Services	\$ 5,866,028	\$ 5,700,000	\$ 5,700,000
<b>TOTAL REVENUE</b>	<b>\$ 5,866,028</b>	<b>\$ 5,700,000</b>	<b>\$ 5,700,000</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 6,802,170</b>	<b>\$ 6,995,880</b>	<b>\$ 6,995,880</b>
OPERATING EXPENSE			
Contracts	\$ 5,506,290	\$ 5,700,000	\$ 5,700,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 5,506,290</b>	<b>\$ 5,700,000</b>	<b>\$ 5,700,000</b>
<b>TOTAL EXPENSE</b>	<b>\$ 5,506,290</b>	<b>\$ 5,700,000</b>	<b>\$ 5,700,000</b>
<b>BALANCE</b>	<b>\$ 1,295,880</b>	<b>\$ 1,295,880</b>	<b>\$ 1,295,880</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 6,802,170</b>	<b>\$ 6,995,880</b>	<b>\$ 6,995,880</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.





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**Stormwater**



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### Description

The Stormwater Department works in all weather conditions to build, maintain and modernize efficient stormwater infrastructure that lays the foundation for safe, sustainable and thriving San Diego communities. The Stormwater Department achieves this by safeguarding water quality, reducing pollution and the risk of flooding, pursuing the use of stormwater to enhance water supplies, and protecting and restoring natural habitats and recreation areas. Clean stormwater ensures clean water and clean beaches for all San Diegans.

***The vision is:***

San Diego's communities are vibrant and sustainable through the reduction of flood risk and protecting and improving water quality.

***The mission is:***

Build and maintain efficient stormwater infrastructure to ensure that all San Diegans have safe, clean water.

### Goals and Objectives

***Goal 1: Protect clean, safe water.***

- Continue to identify and eliminate the highest risk pollutant sources.
- Maintain the highest possible standards of water quality that are critical to the health and safety of residents and visitors.

***Goal 2: Safeguard communities from flood.***

- Prioritize actions and programs that provide the greatest flood risk reduction.
- Improve our infrastructure through proactive maintenance and innovation.

***Goal 3: Use stormwater as a resource.***

- Partner with other asset needs to identify opportunities for multi-benefit projects.

# Stormwater

- Implement stormwater harvesting projects when financially and technically feasible.
- Increase capacity for stormwater capture and reuse.

## **Goal 4: Provide community benefits.**

- Consider opportunities for incorporating other community benefits in capital projects.
- Create multi-benefit green spaces and partner with community members to enhance parks, increase access to open space, and otherwise transform our urban environment.

## **Goal 5: Restore the environment.**

- Incorporate restoration opportunities in flood risk reduction and green infrastructure projects
- Use the best science and technology to reduce the negative impact of pollution and urbanization on our watersheds.

## **Goal 6: Encourage public partnership.**

- Measurably change public behavior through an expanded Think Blue education and outreach program.
- Empower every resident, business, and visitor with the tools and resources to become part of an informed and active community of water guardians
- Share expertise, seek feedback, and engage in active dialogue with community members.

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Percentage of storm water pump stations operating at 100% capacity <sup>1</sup>	100%	90%	100%	93%	100%
Percentage of planned channel clearing completed on schedule (4 channels)	100%	100%	100%	100%	100%
Percentage of reported illegal discharge cases investigated	100%	100%	100%	100%	100%
Percentage of funded Watershed Quality Improvement Plan (WQIP) activities implemented	100%	100%	100%	100%	100%
Percentage of required storm drain inlet cleanings completed	100%	90%	100%	90%	100%
Percentage of service requests completed within assigned time frames by priority.	90%	90%	90%	90%	90%
Percentage of progress towards achieving the final bacteria Total Maximum Daily Load (TMDL) wet weather storm sample compliance threshold.	86.0 %	88.0 %	87.0 %	85.5 %	88.4 %
Number of failed storm drain pipes <sup>2</sup>	0	21	0	N/A	N/A
Miles of storm drain pipe repaired <sup>3</sup>	N/A	N/A	N/A	0.75	1.00
Miles of streets swept annually <sup>4</sup>	117,000	99,879	117,000	N/A	N/A
Planned miles of streets swept annually <sup>5</sup>	N/A	N/A	N/A	61,000	61,000

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Tons of debris collected from planned street sweeping <sup>6</sup>	N/A	N/A	N/A	N/A	4,700

1. Fiscal years prior to Fiscal Year 2023 measured pump stations operating at 80 percent capacity.
2. This KPI has been replaced with miles of storm drain pipe repaired.
3. This KPI has replaced the number of failed storm drain pipes.
4. This KPI has been replaced with planned miles of streets swept annually.
5. This KPI has replaced miles of streets swept annually.
6. Department started tracking this KPI in Fiscal Year 2022.

# Stormwater

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	212.75	252.25	295.00	42.75
Personnel Expenditures	\$ 23,080,372	\$ 27,577,199	\$ 31,593,043	\$ 4,015,844
Non-Personnel Expenditures	19,766,862	23,980,290	34,864,040	10,883,750
<b>Total Department Expenditures</b>	<b>\$ 42,847,234</b>	<b>\$ 51,557,489</b>	<b>\$ 66,457,083</b>	<b>\$ 14,899,594</b>
<b>Total Department Revenue</b>	<b>\$ 6,247,594</b>	<b>\$ 8,854,600</b>	<b>\$ 12,201,322</b>	<b>\$ 3,346,722</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Operations	\$ 29,874,224	\$ 39,613,455	\$ 42,422,031	\$ 2,808,576
Planning	11,907,258	10,830,420	22,800,551	11,970,131
Stormwater	1,065,753	1,113,614	1,234,501	120,887
<b>Total</b>	<b>\$ 42,847,234</b>	<b>\$ 51,557,489</b>	<b>\$ 66,457,083</b>	<b>\$ 14,899,594</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Operations	157.75	189.25	215.00	25.75
Planning	50.00	58.50	75.00	16.50
Stormwater	5.00	4.50	5.00	0.50
<b>Total</b>	<b>212.75</b>	<b>252.25</b>	<b>295.00</b>	<b>42.75</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Capital Improvements Program Ramp Up</b>	15.00	\$ 8,839,675	\$ 471,305
Addition of 15.00 FTE positions, non-personnel expenditures, and reimbursable revenue to address Capital Improvements Program projects to meet regulatory requirements and address backlog of failed storm drain pipes.			
<b>Pump Station Repair and Automation</b>	20.00	4,154,770	273,568
Addition of 20.00 FTE positions, non-personnel expenditures, and reimbursable revenue to support pump station repairs and automation to comply with the Municipal Stormwater Permit.			
<b>Street Sweeping Expansion</b>	10.00	4,076,916	1,131,200
Addition of 10.00 FTE positions, non-personnel expenditures, and revenue to expand street sweeping, sweep bike paths, and add posted routes to comply with the Municipal Stormwater Permit.			

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Stormwater Education and Outreach</b>	1.00	1,443,480	-
Addition of 1.00 Program Manager and non-personnel expenditures to support education and outreach programs.			
<b>Non-Discretionary Adjustment</b>	0.00	534,991	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Support for Information Technology</b>	0.00	81,857	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
<b>Non-Standard Hour Personnel Funding</b>	(3.25)	(105,365)	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			
<b>Salary and Benefit Adjustments</b>	0.00	(362,010)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>One-Time Additions and Annualizations</b>	0.00	(3,764,720)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Transient Occupancy Tax Transfer</b>	0.00	-	1,470,649
Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax Fund.			
<b>Total</b>	<b>42.75</b>	<b>\$ 14,899,594</b>	<b>\$ 3,346,722</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 13,520,989	\$ 16,571,020	\$ 19,454,908	\$ 2,883,888
Fringe Benefits	9,559,383	11,006,179	12,138,135	1,131,956
<b>PERSONNEL SUBTOTAL</b>	<b>23,080,372</b>	<b>27,577,199</b>	<b>31,593,043</b>	<b>4,015,844</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 694,523	\$ 1,760,430	\$ 1,559,090	\$ (201,340)
Contracts & Services	16,413,667	18,569,921	28,991,735	10,421,814
Information Technology	1,048,790	1,556,008	2,163,784	607,776
Energy and Utilities	1,026,164	986,188	1,541,688	555,500
Other	9,917	5,026	5,026	-
Capital Expenditures	171,086	700,000	200,000	(500,000)
Debt	402,716	402,717	402,717	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>19,766,862</b>	<b>23,980,290</b>	<b>34,864,040</b>	<b>10,883,750</b>
<b>Total</b>	<b>\$ 42,847,234</b>	<b>\$ 51,557,489</b>	<b>\$ 66,457,083</b>	<b>\$ 14,899,594</b>



# Stormwater

## Revenues by Category

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
Charges for Services	\$	2,192,522	\$	2,388,500	\$	4,604,022	\$	2,215,522
Fines Forfeitures and Penalties		3,771,632		5,801,439		6,932,639		1,131,200
Other Revenue		19,090		-		-		-
Rev from Other Agencies		236,051		599,661		599,661		-
Transfers In		28,299		65,000		65,000		-
<b>Total</b>	<b>\$</b>	<b>6,247,594</b>	<b>\$</b>	<b>8,854,600</b>	<b>\$</b>	<b>12,201,322</b>	<b>\$</b>	<b>3,346,722</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
20000011	Account Clerk	2.00	2.00	3.00	\$ 36,705 -	44,178 \$	124,609	
20000012	Administrative Aide 1	0.00	1.00	1.00	45,269 -	54,528	54,528	
20000024	Administrative Aide 2	2.00	2.00	2.00	52,142 -	62,833	104,284	
20001202	Assistant Deputy Director	1.00	2.00	2.00	56,929 -	209,339	282,435	
20000070	Assistant Engineer-Civil	5.00	6.00	10.00	77,889 -	93,840	791,557	
20000143	Associate Engineer-Civil	8.00	10.00	18.00	89,669 -	108,295	1,773,713	
20000119	Associate Management Analyst	2.00	2.00	3.00	66,197 -	79,990	184,180	
20000162	Associate Planner	10.00	12.00	12.00	76,386 -	92,308	978,709	
21000328	Associate Procurement Contracting Officer	0.00	0.00	1.00	89,621 -	108,295	89,621	
20000655	Biologist 2	5.00	4.00	0.00	71,979 -	87,561	-	
20000236	Cement Finisher	3.00	5.00	5.00	57,975 -	69,472	325,486	
20000306	Code Compliance Officer	5.00	7.00	7.00	47,392 -	57,020	353,560	
20000307	Code Compliance Supervisor	1.00	1.00	1.00	54,588 -	65,332	60,290	
20001101	Department Director	1.00	1.00	1.00	71,693 -	271,584	216,716	
20001168	Deputy Director	2.00	1.00	2.00	56,929 -	209,339	345,965	
20000105	Development Project Manager 3	1.00	1.00	1.00	100,240 -	121,179	118,150	
20000426	Equipment Operator 1	6.00	9.00	9.00	45,155 -	54,051	461,115	
20000429	Equipment Operator 1	2.00	1.00	1.00	45,155 -	54,051	54,051	
20000430	Equipment Operator 2	4.00	6.00	6.00	52,122 -	62,315	336,629	
20000436	Equipment Operator 3	3.00	4.00	4.00	54,381 -	65,115	254,190	
20000418	Equipment Technician 1	5.00	5.00	7.00	43,124 -	51,669	336,048	
20000423	Equipment Technician 2	4.00	4.00	6.00	47,326 -	56,409	313,520	
20000461	Field Representative	2.00	2.00	2.00	41,425 -	49,895	98,044	
21000432	Geographic Info Systems Analyst 2	0.00	0.00	2.00	66,845 -	80,773	133,690	
21000433	Geographic Info Systems Analyst 3	0.00	0.00	1.00	73,375 -	88,725	73,375	
20000501	Heavy Truck Driver 2	11.00	13.00	15.00	45,015 -	54,261	778,167	
20000290	Information Systems Analyst 2	0.00	0.00	1.00	66,845 -	80,773	66,845	
20000293	Information Systems Analyst 3	1.00	1.00	1.00	73,375 -	88,725	88,725	
20000998	Information Systems Analyst 4	0.00	0.00	1.00	82,532 -	100,002	82,532	
90001073	Management Intern	3.25	3.25	0.00	31,200 -	34,070	-	
20000658	Motor Sweeper Operator	17.00	17.00	20.00	51,016 -	61,112	1,171,193	

# Stormwater

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000646	Motor Sweeper Supervisor	2.00	2.00	2.00	56,315 - 67,464	129,530
20000672	Parking Enforcement Officer 1	10.00	12.00	14.00	44,707 - 53,742	714,202
20000663	Parking Enforcement Officer 2	1.00	1.00	1.00	49,038 - 59,074	59,074
20000670	Parking Enforcement Supervisor	1.00	1.00	2.00	56,746 - 68,178	124,923
20000680	Payroll Specialist 2	2.00	2.00	2.00	46,697 - 56,380	93,491
21000725	Plant Maintenance Coordinator	0.00	0.00	1.00	78,864 - 95,397	78,864
20000701	Plant Process Control Electrician	3.00	3.00	4.00	71,856 - 86,277	329,716
20000703	Plant Process Control Supervisor	1.00	1.00	1.00	78,862 - 95,397	95,397
20000705	Plant Process Control Supervisor	0.00	0.00	2.00	78,862 - 95,397	157,724
20000743	Principal Engineering Aide	0.00	1.00	1.00	67,291 - 81,483	67,291
20001054	Principal Utility Supervisor	0.00	1.00	0.00	61,741 - 74,607	-
20001222	Program Manager	3.00	3.00	4.00	56,929 - 209,339	533,181
20000761	Project Officer 1	1.00	1.00	1.00	82,740 - 99,927	99,927
20000763	Project Officer 2	1.00	1.00	1.00	95,376 - 115,298	115,298
20000783	Public Information Clerk	2.00	2.00	2.00	36,705 - 44,178	86,589
20001050	Public Works Superintendent	2.00	3.00	4.00	87,808 - 106,020	387,656
20001032	Public Works Supervisor	6.00	8.00	9.00	64,371 - 77,924	657,540
20001042	Safety and Training Manager	0.00	0.00	1.00	77,794 - 94,261	77,794
20000885	Senior Civil Engineer	4.00	5.00	6.00	103,363 - 124,954	680,011
20000015	Senior Management Analyst	1.00	1.00	2.00	72,664 - 87,865	152,242
20000918	Senior Planner	7.00	9.00	8.00	87,992 - 106,391	802,766
21000400	Storm Water Compliance Manager	3.00	3.00	4.00	92,217 - 111,873	427,836
21000626	Storm Water Environmental Specialist 2	0.00	1.00	5.00	74,704 - 90,875	436,421
21000182	Storm Water Environmental Specialist 3	2.00	3.00	2.00	86,231 - 104,406	207,246
21000375	Storm Water Inspector II	8.00	8.00	9.00	69,411 - 84,153	624,390
21000402	Storm Water Inspector III	2.00	2.00	3.00	76,462 - 92,654	229,386
20000964	Student Engineer	0.00	0.00	1.00	32,760 - 37,296	32,760
20000970	Supervising Management Analyst	0.00	0.00	1.00	79,751 - 96,633	79,751
21000401	Supervising Storm Water Inspector	2.00	2.00	2.00	84,054 - 101,941	199,291
20001044	Utility Supervisor	2.00	3.00	4.00	52,567 - 62,844	230,822
20001051	Utility Worker 1	19.00	23.00	22.00	36,563 - 43,474	875,654
20001053	Utility Worker 2	19.00	26.00	28.00	39,925 - 47,513	1,249,576
20001058	Welder	1.00	1.00	1.00	54,120 - 64,892	64,892
20000756	Word Processing Operator	1.50	1.00	0.00	38,188 - 45,963	-
	3-Wheel Motorcycle (MEA)					3,744
	Bilingual - Regular					4,368

# Stormwater

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
	Budgeted Personnel Expenditure Savings					(2,695,867)
	Electrician Cert Pay					8,579
	Infrastructure In-Training Pay					8,245
	Infrastructure Registration Pay					160,949
	Night Shift Pay					43,527
	Overtime Budgeted					1,415,150
	Reg Pay For Engineers					166,393
	Sick Leave - Hourly					1,582
	Termination Pay Annual Leave					26,394
	Vacation Pay In Lieu					158,676
<b>FTE, Salaries, and Wages Subtotal</b>		<b>212.75</b>	<b>252.25</b>	<b>295.00</b>	<b>\$</b>	<b>19,454,908</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 36,080	\$ 34,061	\$ 43,458	\$ 9,397
Flexible Benefits	2,458,626	2,936,546	3,236,921	300,375
Long-Term Disability	51,959	58,583	66,610	8,027
Medicare	202,278	215,581	279,163	63,582
Other Post-Employment Benefits	1,218,716	1,453,056	1,575,853	122,797
Retiree Medical Trust	18,871	24,429	35,061	10,632
Retirement 401 Plan	12,803	10,791	69,284	58,493
Retirement ADC	3,722,210	4,199,570	4,740,971	541,401
Retirement DROP	27,419	27,979	35,101	7,122
Risk Management Administration	201,137	251,467	322,316	70,849
Supplemental Pension Savings Plan	921,557	1,110,010	962,278	(147,732)
Unemployment Insurance	17,730	21,296	24,172	2,876
Workers' Compensation	669,996	662,810	746,947	84,137
<b>Fringe Benefits Subtotal</b>	<b>\$ 9,559,383</b>	<b>\$ 11,006,179</b>	<b>\$ 12,138,135</b>	<b>\$ 1,131,956</b>
<b>Total Personnel Expenditures</b>			<b>\$ 31,593,043</b>	

# **Sustainability and Mobility**



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# Sustainability and Mobility



## Description

The Sustainability and Mobility Department leads the implementation of the City's Climate Action Plan. Focused on interdepartmental coordination, regional alignment, and new policies and ordinances, the Department furthers the City goals for equitable, efficient and effective mobility choices that support residents of all ages and abilities, and facilitates innovative efforts across multiple City departments to enhance equitable, economic, social and environmental sustainability. The Department is also the custodian of the City's transition to 100 percent renewable energy through San Diego Community Power (SDCP) and the administrative oversight of the SDG&E franchise. It manages all city SDG&E energy accounts which includes overseeing energy account billing and management, tracking citywide energy usage, and analyzing rates and opportunities for further reduction.

The Department was created from a merge of the Sustainability Department and Mobility Department in Fiscal Year 2022 and will provide updated goals and objectives in alignment with the new Strategic Plan in the coming year.

### ***The vision is:***

A sustainable city with opportunity and access for people in every community.

### ***The mission is:***

Leading San Diego in addressing climate change through equitable, accessible, and innovative solutions to improve quality of life today and for future generations

# Sustainability and Mobility

## Goals and Objectives

- Goal 1:** *Engage City Departments, residents, and businesses to implement solutions to reach Sustainability, Mobility, and Accessibility goals.*
- Goal 2:** *Implement Sustainability and Mobility through an equity lens to respond to structural challenges by prioritizing actions in communities of concern.*
- Goal 3:** *Collaborate with local, state, and federal partners to implement department-wide strategies and plans to improve quality of life*
- Goal 4:** *Transparency and accountability in implementation and reporting of Sustainability, Energy, Mobility and Accessibility goals and targets*

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Annual CAP Report published showing progress of implementation plan and GHG emission year-over-year reduction target	N/A	N/A	N/A	N/A	7.5 %
Variance of citywide annual energy use projections from actuals	10%	4%	10%	7%	10%
Number of mobility planning efforts coordinated with local, state, and federal partners	N/A	N/A	N/A	15	6
Accessibility complaints resolved (# all resolved / # received during FY)	N/A	N/A	N/A	51%	80%
Parking district service requests addressed	N/A	N/A	N/A	60%	70%

# Sustainability and Mobility

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	26.75	31.00	60.00	29.00
Personnel Expenditures	\$ 3,841,609	\$ 4,451,324	\$ 8,462,088	\$ 4,010,764
Non-Personnel Expenditures	1,609,808	2,810,879	4,669,915	1,859,036
<b>Total Department Expenditures</b>	<b>\$ 5,451,416</b>	<b>\$ 7,262,203</b>	<b>\$ 13,132,003</b>	<b>\$ 5,869,800</b>
<b>Total Department Revenue</b>	<b>\$ 4,551,363</b>	<b>\$ 11,472,751</b>	<b>\$ 15,896,678</b>	<b>\$ 4,423,927</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Administrative Services	\$ 814,579	\$ 2,060,106	\$ 221,487	\$ (1,838,619)
Climate Action	-	-	1,204,187	1,204,187
Energy	-	-	400,000	400,000
Mobility	-	-	5,424,605	5,424,605
<b>Total</b>	<b>\$ 814,579</b>	<b>\$ 2,060,106</b>	<b>\$ 7,250,279</b>	<b>\$ 5,190,173</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Administrative Services	4.00	5.00	1.00	(4.00)
Climate Action	0.00	0.00	9.50	9.50
Mobility	0.00	0.00	22.25	22.25
<b>Total</b>	<b>4.00</b>	<b>5.00</b>	<b>32.75</b>	<b>27.75</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Mobility Department Restructure</b>	18.00	\$ 3,810,905	\$ 2,677,140
Transfer of 18.00 FTE positions, non-personnel expenditures, and revenue associated with the merge of the Sustainability and Mobility Departments into the Sustainability & Mobility Department.			
<b>Climate Action Plan Staff Support</b>	5.00	491,209	-
Addition of 1.00 Associate Management Analyst, 1.00 Associate Planner, 1.00 Administrative Aide 2, 1.00 Senior Planner, and 1.00 Geographic Info Systems Analyst 3 to support the implementation and monitoring of the City's Climate Action Plan.			
<b>Public Power Feasibility Study</b>	0.00	400,000	-
Addition of one-time non-personnel expenditures associated with a feasibility study to pursue municipalization of the electricity grid.			



# Sustainability and Mobility

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Evan Jones Parkade Electric Vehicle Charging</b> Addition of one-time non-personnel expenditures to install off-grid solar powered charging facilities at the Evan Jones Parkade.	0.00	360,000	-
<b>Mobility Master Plan</b> Addition of non-personnel expenditures associated with the Mobility Master Plan.	0.00	350,000	-
<b>Complete Streets Design</b> Addition of non-personnel expenditures associated with the Complete Streets Design Guidelines.	0.00	250,000	-
<b>Climate Action Plan Support</b> Addition of non-personnel expenditures to support the City's de-carbonization efforts related to the Climate Action Plan.	0.00	150,000	-
<b>Zero Emissions Vehicles Strategy</b> Addition of non-personnel expenditures to support the Zero Emissions Vehicles Strategy.	0.00	150,000	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	3.75	125,108	-
<b>Shared Mobility Device Enforcement</b> Addition of non-personnel expenditures to increase enforcement of Shared Mobility Devices.	0.00	120,000	-
<b>Community Parking Districts</b> Addition of 1.00 Senior Planner and associated revenue to support the development of new community parking districts.	1.00	117,817	118,445
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	110,844	-
<b>Climate Action Ambassadors Program</b> Addition of one-time non-personnel expenditures to create Climate Ambassadors.	0.00	100,000	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	21,799	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(367,509)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(1,000,000)	-

# Sustainability and Mobility

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Revised Revenue</b>	0.00	-	52,616
Revised revenue adjustment to reflect revised revenue projections.			
<b>Total</b>	<b>27.75</b>	<b>\$ 5,190,173</b>	<b>\$ 2,848,201</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 430,908	\$ 592,890	\$ 2,970,112	\$ 2,377,222
Fringe Benefits	141,689	176,440	1,344,485	1,168,045
<b>PERSONNEL SUBTOTAL</b>	<b>572,597</b>	<b>769,330</b>	<b>4,314,597</b>	<b>3,545,267</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 351	\$ 1,200	\$ 2,030	\$ 830
Contracts & Services	223,852	1,245,978	2,768,483	1,522,505
Information Technology	17,186	43,248	156,919	113,671
Energy and Utilities	592	350	2,350	2,000
Other	-	-	5,900	5,900
<b>NON-PERSONNEL SUBTOTAL</b>	<b>241,981</b>	<b>1,290,776</b>	<b>2,935,682</b>	<b>1,644,906</b>
<b>Total</b>	<b>\$ 814,579</b>	<b>\$ 2,060,106</b>	<b>\$ 7,250,279</b>	<b>\$ 5,190,173</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 89,253	\$ -	\$ 1,498,201	\$ 1,498,201
Fines Forfeitures and Penalties	-	-	50,000	50,000
Licenses and Permits	-	-	1,300,000	1,300,000
Transfers In	500	-	-	-
<b>Total</b>	<b>\$ 89,753</b>	<b>\$ -</b>	<b>\$ 2,848,201</b>	<b>\$ 2,848,201</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000024	Administrative Aide 2	0.00	0.00	1.00	\$ 52,142 - 62,833	\$ 52,142
20000116	Assistant Engineer-Traffic	0.00	0.00	3.00	77,889 - 93,840	248,207
20000041	Assistant Management Analyst	0.00	0.00	1.00	54,456 - 66,197	66,197
20000167	Associate Engineer-Traffic	0.00	0.00	3.00	89,669 - 108,295	301,383
20000162	Associate Planner	0.00	0.00	1.00	76,386 - 92,308	76,386
20000303	Community Development Specialist 4	1.00	1.00	1.00	80,937 - 98,070	98,070
20001168	Deputy Director	0.00	1.00	2.00	56,929 - 209,339	356,648
20001220	Executive Director	0.00	0.00	1.00	56,929 - 209,339	132,306
21000433	Geographic Info Systems Analyst 3	0.00	0.00	1.00	73,375 - 88,725	73,375
90001073	Management Intern	0.00	0.00	3.75	31,200 - 34,070	117,000
20001234	Program Coordinator	1.00	1.00	2.00	34,070 - 167,127	221,886
20001222	Program Manager	1.00	1.00	3.00	56,929 - 209,339	403,990
20000760	Project Assistant	0.00	0.00	1.00	71,871 - 86,589	77,354
20000763	Project Officer 2	0.00	0.00	1.00	95,376 - 115,298	115,298

# Sustainability and Mobility

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000015	Senior Management Analyst	0.00	0.00	1.00	72,664 - 87,865	72,664
20000918	Senior Planner	1.00	1.00	3.00	87,992 - 106,391	282,377
20000926	Senior Traffic Engineer	0.00	0.00	4.00	103,363 - 124,954	485,872
	Bilingual - Regular					1,456
	Budgeted Personnel					(471,417)
	Expenditure Savings					
	Infrastructure In-Training					6,197
	Pay					
	Infrastructure Registration					111,614
	Pay					
	Reg Pay For Engineers					104,638
	Sick Leave - Hourly					328
	Vacation Pay In Lieu					36,141
<b>FTE, Salaries, and Wages Subtotal</b>		<b>4.00</b>	<b>5.00</b>	<b>32.75</b>	<b>\$</b>	<b>2,970,112</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ -	\$ -	6,398	\$ 6,398
Flexible Benefits	52,608	62,337	314,790	252,453
Long-Term Disability	1,992	2,371	10,318	7,947
Medicare	6,617	8,598	45,995	37,397
Other Post-Employment Benefits	26,209	30,655	153,603	122,948
Retiree Medical Trust	1,077	1,482	6,222	4,740
Retirement 401 Plan	963	1,013	17,086	16,073
Retirement ADC	15,859	15,432	627,821	612,389
Retirement DROP	-	-	3,517	3,517
Risk Management Administration	4,296	5,305	31,455	26,150
Supplemental Pension Savings Plan	30,783	45,224	110,468	65,244
Unemployment Insurance	674	864	3,746	2,882
Workers' Compensation	611	3,159	13,066	9,907
<b>Fringe Benefits Subtotal</b>	<b>\$ 141,689</b>	<b>\$ 176,440</b>	<b>\$ 1,344,485</b>	<b>\$ 1,168,045</b>
<b>Total Personnel Expenditures</b>			<b>\$ 4,314,597</b>	

## Climate Equity Fund

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Transfer to the Climate Equity Fund</b>	0.00	\$ -	\$ 7,404,246
Addition of one-time revenue for the contribution to the Climate Equity Fund.			

# Sustainability and Mobility

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	-	(6,965,178)
<b>Total</b>	<b>0.00</b>	<b>\$ -</b>	<b>\$ 439,068</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Transfers In	\$ -	\$ 6,965,178	\$ 7,404,246	\$ 439,068
<b>Total</b>	<b>\$ -</b>	<b>\$ 6,965,178</b>	<b>\$ 7,404,246</b>	<b>\$ 439,068</b>

## Energy Conservation Program Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Administrative Services	\$ 4,636,838	\$ 5,202,097	\$ 1,728,773	(3,473,324)
Climate Action	-	-	167,044	167,044
Energy	-	-	3,985,907	3,985,907
<b>Total</b>	<b>\$ 4,636,838</b>	<b>\$ 5,202,097</b>	<b>\$ 5,881,724</b>	<b>\$ 679,627</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Administrative Services	22.75	26.00	9.00	(17.00)
Climate Action	0.00	0.00	1.00	1.00
Energy	0.00	0.00	17.25	17.25
<b>Total</b>	<b>22.75</b>	<b>26.00</b>	<b>27.25</b>	<b>1.25</b>

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Electrical Infrastructure Assessments</b> Addition of one-time non-personnel expenditures to assess the electrical infrastructure of City's facilities.	0.00	\$ 350,000	-
<b>Climate Action Plan Staff Support</b> Addition of 1.00 Program Coordinator to support the implementation and maintenance of the City's Climate Action Plan.	1.00	167,044	-
<b>Energy Franchises Oversight and Public Power Feasibility</b> Addition of 1.00 Program Coordinator to oversee energy franchise administration, energy cooperation agreement activities, and Public Power Feasibility Study.	1.00	167,044	-

# Sustainability and Mobility

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Building Automation System Development</b> Addition of non-personnel expenditures to support the building of energy management systems.	0.00	100,000	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	78,008	-
<b>Facility Decarbonization</b> Addition of non-personnel expenditures to support implementation of the municipal energy strategy to decarbonize all municipal facilities by 2035.	0.00	75,000	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.75)	53,401	-
<b>Energy Billing Training Modules</b> Addition of non-personnel expenditures to purchase training modules for the City's energy billing system.	0.00	1,500	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(5,653)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(87,911)	-
<b>Non-General Fund Rent Reimbursement</b> Reduction of non-personnel expenditures associated to Non-General Fund Rent Reimbursement.	0.00	(218,806)	-
<b>Revised Non-Discretionary Revenue</b> Adjustment to reflect revised non-discretionary revenue projections.	0.00	-	1,136,658
<b>Total</b>	<b>1.25</b>	<b>\$ 679,627</b>	<b>\$ 1,136,658</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 2,005,010	\$ 2,311,831	\$ 2,714,320	402,489
Fringe Benefits	1,264,002	1,370,163	1,433,171	63,008
<b>PERSONNEL SUBTOTAL</b>	<b>3,269,012</b>	<b>3,681,994</b>	<b>4,147,491</b>	<b>465,497</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 22,300	\$ 10,039	\$ 9,369	(670)
Contracts & Services	933,871	1,132,828	1,351,781	218,953
Information Technology	233,932	365,836	361,683	(4,153)
Energy and Utilities	(8,374)	6,100	6,100	-
Other	4,144	5,300	5,300	-
Capital Expenditures	181,953	-	-	-

# Sustainability and Mobility

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL SUBTOTAL</b>	1,367,826	1,520,103	1,734,233	214,130
<b>Total</b>	<b>\$ 4,636,838</b>	<b>\$ 5,202,097</b>	<b>\$ 5,881,724</b>	<b>\$ 679,627</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 4,309,688	\$ 4,507,573	\$ 5,644,231	\$ 1,136,658
Fines Forfeitures and Penalties	40,304	-	-	-
Other Revenue	83,390	-	-	-
Rev from Money and Prop	28,054	-	-	-
Transfers In	175	-	-	-
<b>Total</b>	<b>\$ 4,461,610</b>	<b>\$ 4,507,573</b>	<b>\$ 5,644,231</b>	<b>\$ 1,136,658</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000024	Administrative Aide 2	2.00	3.00	1.00	\$ 52,142 - 62,833	\$ 62,833
20000070	Assistant Engineer-Civil	1.00	1.00	1.00	77,889 - 93,840	92,432
20000143	Associate Engineer-Civil	3.00	2.00	2.00	89,669 - 108,295	210,764
20000119	Associate Management Analyst	2.00	2.00	3.00	66,197 - 79,990	207,921
20001101	Department Director	1.00	1.00	1.00	71,693 - 271,584	193,200
20001168	Deputy Director	1.00	1.00	1.00	56,929 - 209,339	172,188
20000924	Executive Assistant	0.00	0.00	1.00	52,792 - 63,852	56,688
20000293	Information Systems Analyst 3	1.00	1.00	1.00	73,375 - 88,725	88,725
20001073	Management Intern	0.75	0.00	0.00	31,200 - 34,070	-
90001073	Management Intern	0.00	3.00	2.25	31,200 - 34,070	70,200
20001234	Program Coordinator	1.00	1.00	3.00	34,070 - 167,127	388,136
20001222	Program Manager	3.00	3.00	3.00	56,929 - 209,339	443,383
20000763	Project Officer 2	1.00	1.00	1.00	95,376 - 115,298	110,686
20000885	Senior Civil Engineer	2.00	2.00	2.00	103,363 - 124,954	248,034
20000015	Senior Management Analyst	3.00	4.00	4.00	72,664 - 87,865	334,072
20000970	Supervising Management Analyst	1.00	1.00	1.00	79,751 - 96,633	95,878
	Budgeted Personnel					(230,000)
	Expenditure Savings					
	Infrastructure In-Training Pay					16,002
	Infrastructure Registration Pay					57,313
	Reg Pay For Engineers					53,730
	Termination Pay Annual Leave					9,220
	Vacation Pay In Lieu					32,915
<b>FTE, Salaries, and Wages Subtotal</b>		<b>22.75</b>	<b>26.00</b>	<b>27.25</b>		<b>\$ 2,714,320</b>

# Sustainability and Mobility

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 12,337	\$ 10,320	\$ 8,936	\$ (1,384)
Flexible Benefits	263,817	289,128	335,365	46,237
Insurance	366	-	-	-
Long-Term Disability	8,561	8,728	9,711	983
Medicare	30,317	33,044	42,081	9,037
Other Post-Employment Benefits	124,224	141,013	142,225	1,212
Retiree Medical Trust	2,718	3,769	5,205	1,436
Retirement 401 Plan	-	-	3,327	3,327
Retirement ADC	641,183	657,525	626,561	(30,964)
Retirement DROP	2,299	2,429	2,680	251
Risk Management Administration	20,426	24,403	29,125	4,722
Supplemental Pension Savings Plan	146,391	181,139	208,937	27,798
Unemployment Insurance	2,891	3,175	3,526	351
Workers' Compensation	8,471	15,490	15,492	2
<b>Fringe Benefits Subtotal</b>	<b>\$ 1,264,002</b>	<b>\$ 1,370,163</b>	<b>\$ 1,433,171</b>	<b>\$ 63,008</b>
<b>Total Personnel Expenditures</b>			<b>\$ 4,147,491</b>	

# Sustainability and Mobility

## Revenue and Expense Statement (Non-General Fund)

Climate Equity Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	95,648
Continuing Appropriation - CIP	-	-	6,826,999
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>6,922,647</b>
REVENUE			
Transfers In	\$ -	6,965,178	7,404,246
<b>TOTAL REVENUE</b>	<b>\$ -</b>	<b>6,965,178</b>	<b>7,404,246</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ -</b>	<b>6,965,178</b>	<b>14,326,893</b>
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	6,965,178	7,404,246
<b>TOTAL CIP EXPENSE</b>	<b>\$ -</b>	<b>6,965,178</b>	<b>7,404,246</b>
<b>TOTAL EXPENSE</b>	<b>\$ -</b>	<b>6,965,178</b>	<b>7,404,246</b>
RESERVES			
Continuing Appropriation - CIP	\$ -	-	6,826,999
<b>TOTAL RESERVES</b>	<b>\$ -</b>	<b>-</b>	<b>6,826,999</b>
<b>BALANCE</b>	<b>\$ -</b>	<b>-</b>	<b>95,648</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ -</b>	<b>6,965,178</b>	<b>14,326,893</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.



# Sustainability and Mobility

## Revenue and Expense Statement (Non-General Fund)

Energy Conservation Program Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 955,967	\$ 780,740	\$ 522,972
Continuing Appropriation - CIP	633,578	326,156	130,092
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 1,589,545</b>	<b>\$ 1,106,896</b>	<b>\$ 653,065</b>
REVENUE			
Charges for Services	\$ 4,309,688	\$ 4,507,573	\$ 5,644,231
Fines Forfeitures and Penalties	40,304	-	-
Other Revenue	83,390	-	-
Revenue from Use of Money and Property	28,054	-	-
Transfers In	175	-	-
<b>TOTAL REVENUE</b>	<b>\$ 4,461,610</b>	<b>\$ 4,507,573</b>	<b>\$ 5,644,231</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 6,051,156</b>	<b>\$ 5,614,469</b>	<b>\$ 6,297,296</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 2,005,010	\$ 2,311,831	\$ 2,714,320
Fringe Benefits	1,264,002	1,370,163	1,433,171
Supplies	22,300	10,039	9,369
Contracts & Services	933,871	1,132,828	1,351,781
Information Technology	233,932	365,836	361,683
Energy and Utilities	(8,374)	6,100	6,100
Other Expenses	4,144	5,300	5,300
Capital Expenditures	181,953	-	-
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 4,636,838</b>	<b>\$ 5,202,097</b>	<b>\$ 5,881,724</b>
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 307,422	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 307,422</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 4,944,259</b>	<b>\$ 5,202,097</b>	<b>\$ 5,881,724</b>
RESERVES			
Continuing Appropriation - CIP	\$ 326,156	\$ 326,156	\$ 130,092
<b>TOTAL RESERVES</b>	<b>\$ 326,156</b>	<b>\$ 326,156</b>	<b>\$ 130,092</b>
<b>BALANCE</b>	<b>\$ 780,740</b>	<b>\$ 86,216</b>	<b>\$ 285,480</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 6,051,156</b>	<b>\$ 5,614,469</b>	<b>\$ 6,297,296</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

**TransNet**



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## Description

In November 1987, San Diego County voters approved the enactment of the initial San Diego Transportation Improvement Program (TransNet) that resulted in a one-half cent increase to the local sales tax. The City's share of TransNet revenue is based on population and the number of local street and road miles maintained. Through a cooperative effort with the San Diego Association of Governments (SANDAG), the City of San Diego is able to manage the Fund so that the most pressing transportation problems are addressed in accordance with TransNet goals.

The purpose of TransNet is to fund essential transportation improvements that relieve traffic congestion, increase safety, and improve air quality. These improvements include performing repairs, restoring existing roadways, and constructing assets within the public right-of-way.

TransNet revenues are primarily allocated to the Transportation Department for traffic engineering and street maintenance services, in addition to the Capital Improvements Program (CIP) for the design and construction of projects that relieve traffic congestion and increase traffic safety. The Department of Finance and Transportation Department are reimbursed for administrative oversight of the Fund.

# TransNet

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	14,334,362	16,168,496	23,535,406	7,366,910
<b>Total Department Expenditures</b>	<b>\$ 14,334,362</b>	<b>\$ 16,168,496</b>	<b>\$ 23,535,406</b>	<b>\$ 7,366,910</b>
<b>Total Department Revenue</b>	<b>\$ 35,347,923</b>	<b>\$ 36,538,000</b>	<b>\$ 47,668,000</b>	<b>\$ 11,130,000</b>

## TransNet Extension Administration & Debt Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
TransNet Extension Administration & Debt Fund	\$ 344,419	\$ 365,380	\$ 476,680	\$ 111,300
<b>Total</b>	<b>\$ 344,419</b>	<b>\$ 365,380</b>	<b>\$ 476,680</b>	<b>\$ 111,300</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Adjustment to TransNet Allocations</b>	0.00	\$ 111,300	\$ 111,300
Additional non-personnel expenditures and revenues reflect a projected increase in TransNet revenue from SANDAG.			
<b>Total</b>	<b>0.00</b>	<b>\$ 111,300</b>	<b>\$ 111,300</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 344,419	\$ 365,380	\$ 476,680	\$ 111,300
<b>NON-PERSONNEL SUBTOTAL</b>	<b>344,419</b>	<b>365,380</b>	<b>476,680</b>	<b>111,300</b>
<b>Total</b>	<b>\$ 344,419</b>	<b>\$ 365,380</b>	<b>\$ 476,680</b>	<b>\$ 111,300</b>

### Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Sales Tax	\$ 344,419	\$ 365,380	\$ 476,680	\$ 111,300
<b>Total</b>	<b>\$ 344,419</b>	<b>\$ 365,380</b>	<b>\$ 476,680</b>	<b>\$ 111,300</b>

## TransNet Extension Congestion Relief Fund

### Department Expenditures

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
TransNet Extension Congestion Relief Fund	\$	3,536,760	\$	4,951,330	\$	5,201,330	\$	250,000
<b>Total</b>	<b>\$</b>	<b>3,536,760</b>	<b>\$</b>	<b>4,951,330</b>	<b>\$</b>	<b>5,201,330</b>	<b>\$</b>	<b>250,000</b>

### Significant Budget Adjustments

		FTE		Expenditures		Revenue
<b>Adjustment to TransNet Allocations</b>		0.00	\$	250,000	\$	7,713,090
Additional non-personnel expenditures and revenues reflect a projected increase in TransNet revenue from SANDAG.						
<b>Total</b>		<b>0.00</b>	<b>\$</b>	<b>250,000</b>	<b>\$</b>	<b>7,713,090</b>

### Expenditures by Category

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
<b>NON-PERSONNEL</b>								
Supplies	\$	-	\$	271,384	\$	271,384	\$	-
Contracts & Services		3,364,064		4,679,946		4,929,946		250,000
Energy and Utilities		172,696		-		-		-
<b>NON-PERSONNEL SUBTOTAL</b>		<b>3,536,760</b>		<b>4,951,330</b>		<b>5,201,330</b>		<b>250,000</b>
<b>Total</b>	<b>\$</b>	<b>3,536,760</b>	<b>\$</b>	<b>4,951,330</b>	<b>\$</b>	<b>5,201,330</b>	<b>\$</b>	<b>250,000</b>

### Revenues by Category

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
Rev from Money and Prop	\$	132,708	\$	-	\$	-	\$	-
Sales Tax		24,417,613		25,320,834		33,033,924		7,713,090
Transfers In		68,281		-		-		-
<b>Total</b>	<b>\$</b>	<b>24,618,602</b>	<b>\$</b>	<b>25,320,834</b>	<b>\$</b>	<b>33,033,924</b>	<b>\$</b>	<b>7,713,090</b>

## TransNet Extension Maintenance Fund

### Department Expenditures

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
TransNet Extension Maintenance Fund	\$	10,453,183	\$	10,851,786	\$	17,857,396	\$	7,005,610
<b>Total</b>	<b>\$</b>	<b>10,453,183</b>	<b>\$</b>	<b>10,851,786</b>	<b>\$</b>	<b>17,857,396</b>	<b>\$</b>	<b>7,005,610</b>

# TransNet

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Adjustment to TransNet Allocations</b>	0.00	\$	7,005,610
Additional non-personnel expenditures and revenues reflect a projected increase in TransNet revenue from SANDAG.		\$	3,305,610
<b>Total</b>	<b>0.00</b>	<b>\$</b>	<b>7,005,610</b>
		<b>\$</b>	<b>3,305,610</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ -	\$ -	5,345,677	5,345,677
Transfers Out	10,453,183	10,851,786	12,511,719	1,659,933
<b>NON-PERSONNEL SUBTOTAL</b>	10,453,183	10,851,786	17,857,396	7,005,610
<b>Total</b>	<b>\$ 10,453,183</b>	<b>\$ 10,851,786</b>	<b>\$ 17,857,396</b>	<b>\$ 7,005,610</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Sales Tax	\$ 10,384,902	\$ 10,851,786	\$ 14,157,396	\$ 3,305,610
<b>Total</b>	<b>\$ 10,384,902</b>	<b>\$ 10,851,786</b>	<b>\$ 14,157,396</b>	<b>\$ 3,305,610</b>

## Revenue and Expense Statement (Non-General Fund)

TransNet Extension Congestion Relief Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,863,569	\$ 5,905,062	\$ 5,940,840
Continuing Appropriation - CIP	28,030,507	30,574,292	40,451,805
Continuing Appropriation - Operating	393,501	443,327	3,356,060
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 31,287,577</b>	<b>\$ 36,922,681</b>	<b>\$ 49,748,705</b>
REVENUE			
Revenue from Use of Money and Property	\$ 132,708	\$ -	\$ -
Sales Tax	35,146,934	36,538,000	47,668,000
Transfers In	68,281	-	-
<b>TOTAL REVENUE</b>	<b>\$ 35,347,923</b>	<b>\$ 36,538,000</b>	<b>\$ 47,668,000</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 66,635,499</b>	<b>\$ 73,460,681</b>	<b>\$ 97,416,705</b>
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 18,311,067	\$ 20,369,504	\$ 27,832,594
<b>TOTAL CIP EXPENSE</b>	<b>\$ 18,311,067</b>	<b>\$ 20,369,504</b>	<b>\$ 27,832,594</b>
OPERATING EXPENSE			
Supplies	\$ -	\$ 271,384	\$ 271,384
Contracts & Services	3,708,483	5,045,326	10,752,303
Energy and Utilities	172,696	-	-
Transfers Out	10,453,183	10,851,786	12,511,719
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 14,334,362</b>	<b>\$ 16,168,496</b>	<b>\$ 23,535,406</b>
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ -	\$ 2,167,406
Operating Expenditures	-	-	2,624,589
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,791,995</b>
<b>TOTAL EXPENSE</b>	<b>\$ 32,645,429</b>	<b>\$ 36,538,000</b>	<b>\$ 56,159,995</b>
RESERVES			
Continuing Appropriation - CIP	\$ 30,574,292	\$ 30,574,292	\$ 38,284,399
Continuing Appropriation - Operating	443,327	443,327	731,471
<b>TOTAL RESERVES</b>	<b>\$ 31,017,618</b>	<b>\$ 31,017,619</b>	<b>\$ 39,015,870</b>
<b>BALANCE</b>	<b>\$ 5,905,062</b>	<b>\$ 5,905,062</b>	<b>\$ 2,240,840</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 69,568,108</b>	<b>\$ 73,460,681</b>	<b>\$ 97,416,705</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.





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# **Transportation**



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## Description

The Transportation Department has three divisions: Right-of-Way Management, Street, and Traffic Engineering.

The Right-of-Way Management Division manages the coordination of all projects within the public right-of-way to ensure all projects are reviewed, permitted, and inspected for quality assurance and conformity to procedures and standards associated with the Street Preservation Ordinance. The Division also provides vegetation encroachment and graffiti abatement code enforcement services. In addition, the Division manages the planning and implementation of the City's Utilities Undergrounding Program which removes overhead utility lines and relocates them underground, in accordance with the Utilities Undergrounding Master Plan and the Underground Utilities Procedural Ordinance. Finally, the Division manages the City's Urban Forestry Program, which includes the planning and policy for tree preservation, maintenance, and planting as well as addressing risk management and emergency response to tree issues impacting public safety.

The Street Division is responsible for maintaining the City's street network, which includes maintenance and repair of street and alley surfaces, sidewalks, streetlights, traffic signals, traffic signs, pavement markings, guardrails, and other traffic control and safety devices. In addition, the Division manages the City's graffiti and right-of-way weed abatement programs.

The Traffic Engineering Division manages the City's transportation/mobility network which provides the safe, reliable, and efficient movement of goods, services, and people. This includes evaluating and implementing capital and operational changes to improve mobility and enhance safety for, and including but not limited to, motorists, transit users, cyclists, and pedestrians. The Division coordinates its efforts with regional transportation agencies, such as the San Diego Association of Governments (SANDAG), the San Diego Metropolitan Transit System (MTS), and the California Department of Transportation (Caltrans).

### ***The vision is:***

A world-class transportation network that improves quality of life for all

# Transportation

## ***The mission is:***

To provide and cost-effectively enhance and manage the safest, most equitable and sustainable, and most reliable transportation network for our community and all mobility users.

## Goals and Objectives

### **Goal 1: *Ensure proper coordination of projects within the public right-of-way***

- Support the City's One Dig Strategy
- Ensure appropriate utilization of the City's Project Coordination System by all parties performing work within the public right-of-way

### **Goal 2: *Improve the quality of the City's street network***

- Maintain an average pavement Overall Condition Index (OCI) of 70 or greater for the City's streets network
- Convert overhead utility lines to underground services
- Provide high quality maintenance of public right-of-way assets
- Improve the condition of the City's sidewalk network

### **Goal 3: *Develop a balanced, multi-modal network to improve mobility***

- Increase opportunities for alternative modes of transportation
- Improve the safety for all modes of transportation
- Implement the Traffic Signal Communication Master Plan

### **Goal 4: *Ensure excellence in customer service delivery***

- Provide exceptional customer service
- Foster a high performance culture with a motivated and innovative workforce
- Promote fiscal stability

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Number of overlay/slurry seal moratorium violations	0	0	0	0	0
Number of street miles repaired <sup>1</sup>	365	201	350	195	275
Square feet of street milled and paved by in-house crews	900,000	1,068,743	900,000	965,630	900,000
Miles of overhead utilities relocated underground <sup>2</sup>	15.0	8.7	8.0	1.8	10.0
Average number of working days to mitigate a reported sidewalk hazard	15	38	20	9	15
Average number of working days to abate graffiti in the right-of-way that has been reported <sup>3</sup>	10	20	15	12	8

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Average number of working days to repair a street light that has been reported <sup>4</sup>	90	125	100	189	175
Number of trees trimmed	39,000	28,100	42,000	42,386	42,000
Number of trees planted <sup>5</sup>	2,700	1,840	1,000	1,232	1,000
Initial response time to address emergency tree maintenance requests (working days) <sup>6</sup>	N/A	4	5	8	5
Average number of working days to repair a pothole that has been reported	10	10	10	9	10
Square feet of sidewalks replaced/repared <sup>7</sup>	170,000	154,470	170,000	69,356	170,000
Number of new and/or improved bike-friendly miles expanded <sup>8</sup>	40	119	40	80	40
Number of traffic signal systems optimized <sup>9</sup>	12	11	12	8	10
Number of non-communicating intersections added to the communication network <sup>10</sup>	50	73	50	24	50
Percentage of Street service requests responded to within assigned time frames <sup>11</sup>	90%	67%	90%	76%	90%

1. Estimated street repair mileage for Fiscal Year 2022 includes 192 miles of slurry seal and 24 miles of asphalt overlay. Estimated mileage is impacted by slurry seal project bid protests causing delays in several projects, the transition of asphalt overlay projects from the Transportation Department to the Engineering & Capital Projects Department, and staffing shortages as a result of Covid-19.
2. The Fiscal Year 2022 Target was set low due to projects being put on hold until Memoranda Of Understanding (MOU) with San Diego Gas & Electric are adopted. During the final stage of construction, various complications with completing the property connections had delayed the completion of eight projects resulting in a Fiscal Year 2022 actual that is smaller than the target. The Fiscal Year 2023 Target is set lower than past targets because it is estimated that work under the new MOU will be ramping up in the first two quarters of the fiscal year. The MOU imposes stricter requirements which means SDG&E will need to make some internal changes to comply.
3. Fiscal Year 2023 Target for public graffiti abatement services and response times is expected to see an enhanced service level with additional budgeted positions. We should continue to see a steady downward trend in response times for case in the public right-of-way.
4. The Department is collaborating with the Performance and Analytics Department on a new prioritization methodology. Recent process improvements, data analytics, and recruitment efforts have begun to help reduce the streetlight backlog. Since the commencements of these changes and tool enhancements, there has been a draw down of the backlog by approximately 400 service notifications, effective use of limited resources and great service impacts. Streetlight repair times will continue to fluctuate during this adjustment and development process, but improvements are expected.
5. In Fiscal Year 2022, 782 street trees were planted by Free Tree SD requests. An additional 450 street trees were planted by San Diego Gas & Electric in partnership with the City of San Diego through the Franchise agreement. The Transportation Department is watering these 450 trees for three years.

# Transportation

6. This measure combines initial response times for multiple priority tree maintenance issues. The highest priority is for fallen trees, which the Department responds to in less than one day on average. Other priority tree issues, such as fallen or hanging limbs, may not require an immediate response as fallen trees do.
7. In Fiscal Year 2022, the new five-year sidewalk slicing contract was delayed and not awarded until April 2022. In addition, funding from Sidewalk Repair and Reconstruction Annual Allocation was reallocated to the New Walkways Annual Allocation, which impacted the square footage of sidewalk replacement.
8. The Bicycle Program reorganized its workflow and continues to deliver an increase in designed miles for Fiscal Year 2022. Many of the projects have a long lead time for pavement preservation or utility coordination bid advertisement. Thus the actual implementation may still be months to years away from changes on the ground. The Bicycle Program coordinates every resurfacing opportunity, but is not in direct control of how or when these are initiated city-wide, thus mileage will fluctuate year-to-year.
9. Changed traffic patterns due to the pandemic negatively impacted traffic signal coordination efforts in Fiscal Year 2022.
10. The number of communicating signals added varies from year to year with most projects being multi-year in nature.
11. The Department has seen a significant increase in the number of service requests for potholes, street lights, graffiti, and sidewalk ramping since the implementation of the Get-it-Done application. In Fiscal Year 2022, the Department received an average of 4,000 requests per month and 76 percent of service requests were responded to within 90 days of receipt of the request.

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	442.61	458.86	493.86	35.00
Personnel Expenditures	\$ 42,373,809	\$ 49,294,021	\$ 54,840,856	\$ 5,546,835
Non-Personnel Expenditures	88,401,390	126,294,957	131,848,372	5,553,415
<b>Total Department Expenditures</b>	<b>\$ 130,775,199</b>	<b>\$ 175,588,978</b>	<b>\$ 186,689,228</b>	<b>\$ 11,100,250</b>
<b>Total Department Revenue</b>	<b>\$ 113,002,340</b>	<b>\$ 127,699,264</b>	<b>\$ 141,134,658</b>	<b>\$ 13,435,394</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Admin & Right-of-Way Management	\$ 4,181,582	\$ 11,200,898	\$ 12,494,368	\$ 1,293,470
Storm Water	47,487	-	-	-
Street	56,197,958	59,718,695	67,734,772	8,016,077
Traffic Engineering	10,935,124	11,551,727	13,417,826	1,866,099
<b>Total</b>	<b>\$ 71,362,151</b>	<b>\$ 82,471,320</b>	<b>\$ 93,646,966</b>	<b>\$ 11,175,646</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Admin & Right-of-Way Management	19.77	36.77	46.77	10.00
Street	333.43	330.68	355.68	25.00
Traffic Engineering	67.25	69.25	69.25	0.00
<b>Total</b>	<b>420.45</b>	<b>436.70</b>	<b>471.70</b>	<b>35.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00	\$ 2,206,961	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Traffic Signal Cabinet Replacement</b>	3.00	2,144,003	-
Addition of 3.00 FTE positions and non-personnel expenditures to replace aging traffic signal cabinets citywide.			
<b>Graffiti Abatement</b>	6.00	1,584,000	-
Addition of 6.00 FTE positions and non-personnel expenditures to address graffiti complaints within the right-of-way.			
<b>Sidewalk Repair &amp; Replacement</b>	6.00	1,263,909	450,472
Addition of 6.00 FTE positions, non-personnel expenditures and associated revenue to provide sidewalk replacement and repair services.			



# Transportation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	777,142	-
<b>Traffic Signal Loop Replacement</b> Addition of 3.00 FTE positions and non-personnel expenditures to support the replacement of traffic signal loops citywide.	3.00	553,390	-
<b>Street Condition Assessment</b> Addition of one-time non-personnel expenditures to support the continuation of the Street Condition Assessment initiated in Fiscal Year 2022.	0.00	500,000	-
<b>Weed Abatement Program Support</b> Addition of non-personnel expenditures to support weed abatement in the right-of-way.	0.00	400,000	-
<b>Code Compliance Support</b> Addition of 3.00 FTE positions and associated revenue to provide compliance, administrative and technical Geographic Information System support for the Code Compliance program.	3.00	302,001	75,000
<b>Graffiti Abatement Program Support</b> Addition of non-personnel expenditures to support citywide graffiti abatement.	0.00	300,000	-
<b>Traffic Management Center</b> Addition of one-time non-personnel expenditures for the relocation, design and configuration of a new Traffic Management Center.	0.00	300,000	-
<b>Public Works Dispatch Support</b> Addition of 4.00 FTE positions and non-personnel expenditures to increase public works dispatch support.	4.00	298,239	185,000
<b>Transportation Safety Compliance</b> Addition of 2.00 Safety Officers and one-time non-personnel expenditures to support department-wide safety, light duty, and injury prevention programs.	2.00	297,408	-
<b>Tree Maintenance Support</b> Addition of 2.00 FTE positions and one-time non-personnel expenditures to provide support for as-needed and emergency maintenance of trees citywide and provide oversight in support of the City's Climate Action Plan.	2.00	277,510	-
<b>Grant Program Support</b> Addition of 3.00 FTE positions and associated revenue to manage grant applications, invoicing, reconciliations, and reporting.	3.00	268,701	257,773

# Transportation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Transfer of Specialized Transportation Services Payment</b> Transfer of non-personnel expenditures from Citywide Program Expenditures Department to the Transportation Department for the annual payment of specialized transportation services for seniors and persons with disabilities.	0.00	191,311	-
<b>Assistant Deputy Director</b> Addition of 1.00 Assistant Deputy Director to oversee the asset management and engineering functions of Street Division.	1.00	174,952	-
<b>Program Manager</b> Addition of 1.00 Program Manager to lead the hiring, training, safety, discipline, and rewards programs.	1.00	157,742	-
<b>Payroll Supervisor</b> Addition of 1.00 Payroll Supervisor to support department payroll operations.	1.00	82,618	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	28,791	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(233,032)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(700,000)	-
<b>TransNet Revenue</b> Addition of revenue to reflect revised TransNet revenue projections from the San Diego Association of Governments.	0.00	-	1,736,730
<b>Revised User Fee Revenue from New/Revised User Fees</b> Adjustment to reflect anticipated User Fee revenue decrease from the implementation of new and/or revised user fees.			16,514
<b>Revised Qualified Energy Conservation Bond</b> Revenue Adjustment to reflect revised revenue projections related to Qualified Energy Conservation Bonds.	0.00	-	(33,140)
<b>Total</b>	<b>35.00</b>	<b>\$ 11,175,646</b>	<b>\$ 2,688,349</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 23,300,197	\$ 27,243,351	\$ 32,082,054	\$ 4,838,703
Fringe Benefits	16,656,872	19,096,058	19,555,751	459,693
<b>PERSONNEL SUBTOTAL</b>	<b>39,957,070</b>	<b>46,339,409</b>	<b>51,637,805</b>	<b>5,298,396</b>

# Transportation

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 3,625,427	\$ 5,690,531	\$ 7,181,747	\$ 1,491,216
Contracts & Services	14,578,702	16,492,983	20,405,995	3,913,012
Information Technology	2,287,993	3,826,320	3,626,588	(199,732)
Energy and Utilities	6,868,734	5,813,612	6,447,644	634,032
Other	79,195	102,600	80,465	(22,135)
Transfers Out	578,565	300,000	300,000	-
Capital Expenditures	59,860	105,500	201,500	96,000
Debt	3,326,605	3,800,365	3,765,222	(35,143)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>31,405,081</b>	<b>36,131,911</b>	<b>42,009,161</b>	<b>5,877,250</b>
<b>Total</b>	<b>\$ 71,362,151</b>	<b>\$ 82,471,320</b>	<b>\$ 93,646,966</b>	<b>\$ 11,175,646</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 17,399,717	\$ 20,978,169	\$ 21,961,210	\$ 983,041
Fines Forfeitures and Penalties	19,692	100,250	175,250	75,000
Licenses and Permits	13,143	94,482	97,997	3,515
Other Revenue	448,906	637,750	637,750	-
Rev from Other Agencies	213,633	227,450	194,310	(33,140)
Transfers In	36,555,086	36,868,785	38,528,718	1,659,933
<b>Total</b>	<b>\$ 54,650,176</b>	<b>\$ 58,906,886</b>	<b>\$ 61,595,235</b>	<b>\$ 2,688,349</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	2.00	2.00	2.00	\$ 36,705 - 44,178	\$ 80,883
20000012	Administrative Aide 1	0.00	1.00	1.00	45,269 - 54,528	53,319
20000024	Administrative Aide 2	5.00	5.00	7.00	52,142 - 62,833	398,511
20001140	Assistant Department Director	1.00	1.00	1.00	71,693 - 271,584	194,087
20001202	Assistant Deputy Director	0.00	0.00	1.00	56,929 - 209,339	136,864
20000070	Assistant Engineer-Civil	19.00	19.00	21.00	77,889 - 93,840	1,826,241
20000116	Assistant Engineer-Traffic	33.00	35.00	35.00	77,889 - 93,840	3,073,794
20000143	Associate Engineer-Civil	8.00	9.00	11.00	89,669 - 108,295	1,132,116
20000167	Associate Engineer-Traffic	13.00	13.00	13.00	89,669 - 108,295	1,388,563
20000119	Associate Management Analyst	2.00	3.00	4.00	66,197 - 79,990	250,062
20000162	Associate Planner	1.00	1.00	1.00	76,386 - 92,308	92,308
20000236	Cement Finisher	22.00	22.00	22.00	57,975 - 69,472	1,477,173
20000539	Clerical Assistant 2	2.00	1.00	1.00	36,630 - 44,147	36,630
20000306	Code Compliance Officer	4.75	4.00	5.00	47,392 - 57,020	269,757
20000307	Code Compliance Supervisor	0.00	1.00	1.00	54,588 - 65,332	54,588
20001101	Department Director	1.00	1.00	1.00	71,693 - 271,584	209,483
20001168	Deputy Director	4.00	4.00	4.00	56,929 - 209,339	679,633
20000408	Electrician	15.00	17.00	18.00	60,621 - 72,790	1,208,781
20000413	Electrician Supervisor	2.00	2.00	2.00	69,792 - 84,409	168,818
20000434	Electronics Technician	1.00	1.00	1.00	56,409 - 67,732	67,732
20000426	Equipment Operator 1	2.00	4.00	3.00	45,155 - 54,051	146,175

# Transportation

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20000430	Equipment Operator 2	18.00	18.00	18.00	52,122 - 62,315	1,072,632
20000436	Equipment Operator 3	3.00	3.00	3.00	54,381 - 65,115	192,089
20000924	Executive Assistant	1.00	1.00	1.00	52,792 - 63,852	61,298
21000432	Geographic Info Systems Analyst 2	1.00	1.00	2.00	66,845 - 80,773	145,677
21000433	Geographic Info Systems Analyst 3	1.00	1.00	1.00	73,375 - 88,725	88,725
20000502	Heavy Truck Driver 1	10.00	10.00	10.00	43,381 - 51,692	486,891
20000501	Heavy Truck Driver 2	35.00	35.00	35.00	45,015 - 54,261	1,810,499
20000503	Horticulturist	3.00	3.00	5.00	64,956 - 78,535	351,938
20000290	Information Systems Analyst 2	1.00	1.00	1.00	66,845 - 80,773	66,845
20000293	Information Systems Analyst 3	1.00	1.00	1.00	73,375 - 88,725	88,725
20000998	Information Systems Analyst 4	1.00	1.00	1.00	82,532 - 100,002	100,002
90000552	Junior Engineer-Civil	0.75	0.75	0.75	67,291 - 81,483	50,468
90001073	Management Intern	2.00	2.00	2.00	31,200 - 34,070	62,400
20000680	Payroll Specialist 2	2.00	2.00	2.00	46,697 - 56,380	93,966
20000173	Payroll Supervisor	0.00	0.00	1.00	53,542 - 64,822	55,993
20000676	Pesticide Applicator	0.00	0.00	2.00	48,152 - 57,401	105,714
20000701	Plant Process Control Electrician	1.00	1.00	0.00	71,856 - 86,277	-
20000743	Principal Engineering Aide	4.00	3.00	3.00	67,291 - 81,483	229,653
20001054	Principal Utility Supervisor	1.00	1.00	1.00	61,741 - 74,607	74,607
20001222	Program Manager	4.00	4.00	5.00	56,929 - 209,339	706,735
20000761	Project Officer 1	0.00	0.00	1.00	82,740 - 99,927	82,740
20000776	Public Works Dispatcher	9.50	9.50	12.50	42,721 - 51,475	617,176
90000776	Public Works Dispatcher	2.18	2.18	2.18	42,721 - 51,475	93,133
20000777	Public Works Dispatch Supervisor	1.00	1.00	2.00	49,054 - 59,205	108,259
20001050	Public Works Superintendent	4.00	4.00	4.00	87,808 - 106,020	424,080
20001032	Public Works Supervisor	16.00	17.00	17.00	64,371 - 77,924	1,289,344
20001042	Safety and Training Manager	1.00	1.00	1.00	77,794 - 94,261	94,261
20000847	Safety Officer	0.00	0.00	2.00	67,482 - 81,496	134,964
20000885	Senior Civil Engineer	3.00	3.00	3.00	103,363 - 124,954	374,862
20000927	Senior Clerk/Typist	1.00	1.00	1.00	43,718 - 52,745	50,899
20000900	Senior Engineering Aide	1.00	1.00	1.00	59,788 - 72,275	72,275
20000015	Senior Management Analyst	4.00	4.00	6.00	72,664 - 87,865	494,152
20000926	Senior Traffic Engineer	7.00	7.00	7.00	103,363 - 124,954	863,951
20000942	Sign Painter	2.00	2.00	2.00	50,899 - 60,821	116,335
90000964	Student Engineer	3.27	3.27	3.27	32,760 - 37,296	107,125
20000970	Supervising Management Analyst	2.00	2.00	2.00	79,751 - 96,633	193,266
20001029	Traffic Signal Supervisor	3.00	3.00	3.00	80,330 - 97,227	274,784
20001031	Traffic Signal Technician 2	18.00	21.00	24.00	69,729 - 83,705	1,762,296
20000659	Traffic Stripper Operator	4.00	5.00	6.00	46,727 - 55,973	308,100
20001038	Tree Maintenance Crewleader	2.00	2.00	2.00	44,609 - 53,145	106,290

# Transportation

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
20001039	Tree Trimmer	4.00	4.00	4.00	42,635 - 50,767	203,068
20001051	Utility Worker 1	56.00	59.00	62.00	36,563 - 43,474	2,513,755
20001053	Utility Worker 2	44.00	46.00	50.00	39,925 - 47,513	2,245,911
20000756	Word Processing Operator	5.00	4.00	4.00	38,188 - 45,963	183,163
	Bilingual - Regular					8,736
	Budgeted Personnel					(2,374,432)
	Expenditure Savings					
	Electrician Cert Pay					21,206
	Infrastructure In-Training					140,790
	Pay					
	Infrastructure Registration					566,023
	Pay					
	Night Shift Pay					12,265
	Overtime Budgeted					1,314,791
	Reg Pay For Engineers					544,719
	Sick Leave - Hourly					5,811
	Standby Pay					17,881
	Termination Pay Annual					84,971
	Leave					
	Vacation Pay In Lieu					234,729
<b>FTE, Salaries, and Wages Subtotal</b>		<b>420.45</b>	<b>436.70</b>	<b>471.70</b>		<b>\$ 32,082,054</b>

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 57,049	\$ 54,247	\$ 56,395	\$ 2,148
Flexible Benefits	4,658,752	5,140,409	5,280,544	140,135
Insurance	1,849	-	-	-
Long-Term Disability	98,208	98,336	103,322	4,986
Medicare	349,237	365,223	441,078	75,855
Other Post-Employment Benefits	2,308,056	2,402,336	2,414,981	12,645
Retiree Medical Trust	33,460	37,901	50,332	12,431
Retirement 401 Plan	22,527	22,341	68,473	46,132
Retirement ADC	6,512,197	7,889,888	7,739,347	(150,541)
Retirement DROP	70,401	75,518	79,525	4,007
Risk Management Administration	380,012	415,918	495,125	79,207
Supplemental Pension Savings Plan	1,592,333	1,797,433	1,845,886	48,453
Unemployment Insurance	33,009	35,784	37,462	1,678
Workers' Compensation	539,783	760,724	943,281	182,557
<b>Fringe Benefits Subtotal</b>	<b>\$ 16,656,872</b>	<b>\$ 19,096,058</b>	<b>\$ 19,555,751</b>	<b>\$ 459,693</b>
<b>Total Personnel Expenditures</b>			<b>\$ 51,637,805</b>	

# Underground Surcharge Fund

## Department Expenditures

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
Admin & Right-of-Way Management	\$	59,413,048	\$	93,117,658	\$	93,042,262	\$	(75,396)
<b>Total</b>	<b>\$</b>	<b>59,413,048</b>	<b>\$</b>	<b>93,117,658</b>	<b>\$</b>	<b>93,042,262</b>	<b>\$</b>	<b>(75,396)</b>

## Department Personnel

		FY2021 Budget		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
Admin & Right-of-Way Management		22.16		22.16		22.16		0.00
<b>Total</b>		<b>22.16</b>		<b>22.16</b>		<b>22.16</b>		<b>0.00</b>

## Significant Budget Adjustments

		FTE		Expenditures		Revenue
<b>Salary and Benefit Adjustments</b>		0.00	\$	241,684	\$	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.						
<b>IT Hardware and Software</b>		0.00		32,150		-
Addition of hardware and software licenses for the Utilities Undergrounding Program.						
<b>Non-Standard Hour Personnel Funding</b>		0.00		6,755		-
Funding allocated according to a zero-based annual review of hourly funding requirements.						
<b>Non-Discretionary Adjustment</b>		0.00		(74,448)		-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.						
<b>Support for Information Technology</b>		0.00		(89,605)		-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.						
<b>Non-General Fund Rent Reimbursement</b>		0.00		(191,932)		-
Reduction of non-personnel expenditures associated to Non-General Fund Rent Reimbursement.						
<b>San Diego Gas &amp; Electric Franchise Fees Revenue</b>		0.00		-		10,747,045
Adjustment to reflect revised revenue projections for San Diego Gas & Electric Franchise Fees.						
<b>Total</b>		<b>0.00</b>	<b>\$</b>	<b>(75,396)</b>	<b>\$</b>	<b>10,747,045</b>

## Expenditures by Category

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
<b>PERSONNEL</b>								
Personnel Cost	\$	1,474,992	\$	1,864,931	\$	2,074,571	\$	209,640
Fringe Benefits		941,747		1,089,681		1,128,480		38,799
<b>PERSONNEL SUBTOTAL</b>		<b>2,416,739</b>		<b>2,954,612</b>		<b>3,203,051</b>		<b>248,439</b>
<b>NON-PERSONNEL</b>								
Supplies	\$	7,256	\$	22,200	\$	16,200	\$	(6,000)

# Transportation

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Contracts & Services	17,028,343	54,739,654	54,479,860	(259,794)
Information Technology	199,461	375,069	317,614	(57,455)
Energy and Utilities	10,897	9,623	12,037	2,414
Other	39,750,353	35,016,500	35,013,500	(3,000)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>56,996,309</b>	<b>90,163,046</b>	<b>89,839,211</b>	<b>(323,835)</b>
<b>Total</b>	<b>\$ 59,413,048</b>	<b>\$ 93,117,658</b>	<b>\$ 93,042,262</b>	<b>\$ (75,396)</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Fines Forfeitures and Penalties	\$ 393,648	\$ -	\$ -	-
Other Local Taxes	54,693,596	65,792,378	76,539,423	10,747,045
Other Revenue	95,105	-	-	-
Rev from Money and Prop	3,169,816	3,000,000	3,000,000	-
<b>Total</b>	<b>\$ 58,352,164</b>	<b>\$ 68,792,378</b>	<b>\$ 79,539,423</b>	<b>\$ 10,747,045</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 52,142 - 62,833	\$ 62,753
20001202	Assistant Deputy Director	1.00	1.00	1.00	56,929 - 209,339	163,964
20000070	Assistant Engineer-Civil	7.00	7.00	7.00	77,889 - 93,840	592,001
20000143	Associate Engineer-Civil	3.00	3.00	3.00	89,669 - 108,295	318,787
20000162	Associate Planner	1.00	1.00	1.00	76,386 - 92,308	90,462
20000290	Information Systems Analyst 2	1.00	1.00	1.00	66,845 - 80,773	80,773
90000551	Junior Engineer-Civil	0.58	0.58	0.58	67,291 - 81,483	39,029
20000743	Principal Engineering Aide	1.00	1.00	1.00	67,291 - 81,483	67,291
20000760	Project Assistant	2.00	3.00	3.00	71,871 - 86,589	247,944
20000761	Project Officer 1	1.00	1.00	1.00	82,740 - 99,927	92,014
20000783	Public Information Clerk	1.00	0.00	0.00	36,705 - 44,178	-
20000885	Senior Civil Engineer	1.00	1.00	1.00	103,363 - 124,954	119,956
20000918	Senior Planner	1.00	1.00	1.00	87,992 - 106,391	106,391
90000964	Student Engineer	0.58	0.58	0.58	32,760 - 37,296	19,001
	Budgeted Personnel Expenditure Savings					(67,291)
	Infrastructure In-Training Pay					13,858
	Infrastructure Registration Pay					54,647
	Overtime Budgeted					15,000
	Reg Pay For Engineers					51,231
	Vacation Pay In Lieu					6,760
<b>FTE, Salaries, and Wages Subtotal</b>		<b>22.16</b>	<b>22.16</b>	<b>22.16</b>	<b>\$</b>	<b>2,074,571</b>

# Transportation

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 7,375	\$ 7,139	\$ 8,316	\$ 1,177
Flexible Benefits	222,293	247,833	262,345	14,512
Long-Term Disability	6,260	6,779	6,766	(13)
Medicare	22,884	26,725	29,767	3,042
Other Post-Employment Benefits	114,457	122,620	113,780	(8,840)
Retiree Medical Trust	2,496	3,236	3,560	324
Retirement ADC	419,023	488,866	501,445	12,579
Risk Management Administration	18,888	21,220	23,300	2,080
Supplemental Pension Savings Plan	119,687	152,273	169,018	16,745
Unemployment Insurance	2,119	2,467	2,456	(11)
Workers' Compensation	6,266	10,523	7,727	(2,796)
<b>Fringe Benefits Subtotal</b>	<b>\$ 941,747</b>	<b>\$ 1,089,681</b>	<b>\$ 1,128,480</b>	<b>\$ 38,799</b>
<b>Total Personnel Expenditures</b>			<b>\$ 3,203,051</b>	



# Transportation

## Revenue and Expense Statement (Non-General Fund)

Underground Surcharge Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 149,428,711	\$ 148,396,976	\$ 187,037,986
Continuing Appropriation - CIP	16,728,143	22,231,453	24,383,314
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 166,156,855</b>	<b>\$ 170,628,428</b>	<b>\$ 211,421,300</b>
REVENUE			
Fines Forfeitures and Penalties	\$ 393,648	\$ -	\$ -
Other Local Taxes	64,693,596	65,792,378	76,539,423
Other Revenue	95,105	-	-
Revenue from Use of Money and Property	3,169,816	3,000,000	3,000,000
<b>TOTAL REVENUE</b>	<b>\$ 68,352,164</b>	<b>\$ 68,792,378</b>	<b>\$ 79,539,423</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 234,509,019</b>	<b>\$ 239,420,806</b>	<b>\$ 290,960,723</b>
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 4,467,543	\$ 5,000,000	\$ 5,000,000
<b>TOTAL CIP EXPENSE</b>	<b>\$ 4,467,543</b>	<b>\$ 5,000,000</b>	<b>\$ 5,000,000</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 1,474,992	\$ 1,864,931	\$ 2,074,571
Fringe Benefits	941,747	1,089,681	1,128,480
Supplies	7,256	22,200	16,200
Contracts & Services	17,028,343	54,739,654	54,479,860
Information Technology	199,461	375,069	317,614
Energy and Utilities	10,897	9,623	12,037
Other Expenses	39,750,353	35,016,500	35,013,500
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 59,413,048</b>	<b>\$ 93,117,658</b>	<b>\$ 93,042,262</b>
<b>TOTAL EXPENSE</b>	<b>\$ 63,880,591</b>	<b>\$ 98,117,658</b>	<b>\$ 98,042,262</b>
RESERVES			
Continuing Appropriation - CIP	\$ 22,231,453	\$ 22,231,453	\$ 24,383,314
<b>TOTAL RESERVES</b>	<b>\$ 22,231,453</b>	<b>\$ 22,231,453</b>	<b>\$ 24,383,314</b>
<b>BALANCE</b>	<b>\$ 148,396,975</b>	<b>\$ 119,071,695</b>	<b>\$ 168,535,147</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 234,509,019</b>	<b>\$ 239,420,806</b>	<b>\$ 290,960,723</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

# **Trolley Extension Reserve Fund**



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## Trolley Extension Reserve Fund



### Description

The Trolley Extension Reserve Fund provides financial support for trolley-related expenditures by ensuring there is a local revenue source to qualify for state and federal funding, as called for in the Regional Transportation Plan. This fund is administered by the Department of Finance.

# Trolley Extension Reserve Fund

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	1,065,154	1,064,375	1,063,875	(500)
<b>Total Department Expenditures</b>	<b>\$ 1,065,154</b>	<b>\$ 1,064,375</b>	<b>\$ 1,063,875</b>	<b>\$ (500)</b>
<b>Total Department Revenue</b>	<b>\$ 1,064,932</b>	<b>\$ 1,061,375</b>	<b>\$ 1,060,875</b>	<b>\$ (500)</b>

## Trolley Extension Reserve Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Trolley Extension Reserve Fund	\$ 1,065,154	\$ 1,064,375	\$ 1,063,875	\$ (500)
<b>Total</b>	<b>\$ 1,065,154</b>	<b>\$ 1,064,375</b>	<b>\$ 1,063,875</b>	<b>\$ (500)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b>	0.00	\$ (500)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Transient Occupancy Tax (TOT) Fund Support</b>	0.00	-	(500)
Adjustment to reflect revised revenue projections related to TOT Fund support of the Trolley Extension Reserve Fund.			
<b>Total</b>	<b>0.00</b>	<b>\$ (500)</b>	<b>\$ (500)</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 655	\$ 3,000	\$ 3,000	-
Transfers Out	1,064,499	1,061,375	1,060,875	(500)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>1,065,154</b>	<b>1,064,375</b>	<b>1,063,875</b>	<b>(500)</b>
<b>Total</b>	<b>\$ 1,065,154</b>	<b>\$ 1,064,375</b>	<b>\$ 1,063,875</b>	<b>\$ (500)</b>

### Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Rev from Money and Prop	\$ 432	\$ -	\$ -	-
Transfers In	1,064,500	1,061,375	1,060,875	(500)
<b>Total</b>	<b>\$ 1,064,932</b>	<b>\$ 1,061,375</b>	<b>\$ 1,060,875</b>	<b>\$ (500)</b>

# Trolley Extension Reserve Fund

## Revenue and Expense Statement (Non-General Fund)

Trolley Extension Reserve Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 143,618	\$ 143,396	\$ 141,399
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 143,618</b>	<b>\$ 143,396</b>	<b>\$ 141,399</b>
REVENUE			
Revenue from Use of Money and Property	\$ 432	\$ -	\$ -
Transfers In	1,064,500	1,061,375	1,060,875
<b>TOTAL REVENUE</b>	<b>\$ 1,064,932</b>	<b>\$ 1,061,375</b>	<b>\$ 1,060,875</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 1,208,550</b>	<b>\$ 1,204,771</b>	<b>\$ 1,202,274</b>
OPERATING EXPENSE			
Contracts & Services	\$ 655	\$ 3,000	\$ 3,000
Transfers Out	1,064,499	1,061,375	1,060,875
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 1,065,154</b>	<b>\$ 1,064,375</b>	<b>\$ 1,063,875</b>
<b>TOTAL EXPENSE</b>	<b>\$ 1,065,154</b>	<b>\$ 1,064,375</b>	<b>\$ 1,063,875</b>
<b>BALANCE</b>	<b>\$ 143,396</b>	<b>\$ 140,396</b>	<b>\$ 138,399</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 1,208,550</b>	<b>\$ 1,204,771</b>	<b>\$ 1,202,274</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.



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# **Zoological Exhibits Maintenance Fund**





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## Zoological Exhibits Maintenance Fund



### Description

The City's budget reflects funds utilized for the maintenance of zoological exhibits in Balboa Park which are financed from a fixed property tax levy (\$0.005 per \$100 of assessed valuation) as authorized by Section 77a of the City Charter. This fund is administered by the Department of Finance.

# Zoological Exhibits Maintenance Fund

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	16,385,067	16,942,907	17,730,202	787,295
<b>Total Department Expenditures</b>	<b>\$ 16,385,067</b>	<b>\$ 16,942,907</b>	<b>\$ 17,730,202</b>	<b>\$ 787,295</b>
<b>Total Department Revenue</b>	<b>\$ 16,284,020</b>	<b>\$ 16,942,907</b>	<b>\$ 17,730,202</b>	<b>\$ 787,295</b>

## Zoological Exhibits Maintenance Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Zoological Exhibits Maintenance Fund	\$ 16,385,067	\$ 16,942,907	\$ 17,730,202	\$ 787,295
<b>Total</b>	<b>\$ 16,385,067</b>	<b>\$ 16,942,907</b>	<b>\$ 17,730,202</b>	<b>\$ 787,295</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Zoological Exhibit Maintenance Tax</b>	0.00	\$ 787,295	\$ 787,295
Adjustment to reflect revised revenue and non-personnel expenditures related to the fixed property tax levy support of the Zoological Exhibits Maintenance Fund.			
<b>Total</b>	<b>0.00</b>	<b>\$ 787,295</b>	<b>\$ 787,295</b>

### Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Contracts & Services	\$ 16,385,067	\$ 16,942,907	\$ 17,730,202	\$ 787,295
<b>NON-PERSONNEL SUBTOTAL</b>	<b>16,385,067</b>	<b>16,942,907</b>	<b>17,730,202</b>	<b>787,295</b>
<b>Total</b>	<b>\$ 16,385,067</b>	<b>\$ 16,942,907</b>	<b>\$ 17,730,202</b>	<b>\$ 787,295</b>

### Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Property Tax Revenue	\$ 16,284,020	\$ 16,942,907	\$ 17,730,202	\$ 787,295
<b>Total</b>	<b>\$ 16,284,020</b>	<b>\$ 16,942,907</b>	<b>\$ 17,730,202</b>	<b>\$ 787,295</b>

# Zoological Exhibits Maintenance Fund

## Revenue and Expense Statement (Non-General Fund)

Zoological Exhibits Maintenance Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 182,865	\$ 81,818	\$ 303,653
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 182,865</b>	<b>\$ 81,818</b>	<b>\$ 303,653</b>
REVENUE			
Property Taxes	\$ 16,284,020	\$ 16,942,907	\$ 17,730,202
<b>TOTAL REVENUE</b>	<b>\$ 16,284,020</b>	<b>\$ 16,942,907</b>	<b>\$ 17,730,202</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 16,466,885</b>	<b>\$ 17,024,725</b>	<b>\$ 18,033,855</b>
OPERATING EXPENSE			
Contracts & Services	\$ 16,385,067	\$ 16,942,907	\$ 17,730,202
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 16,385,067</b>	<b>\$ 16,942,907</b>	<b>\$ 17,730,202</b>
<b>TOTAL EXPENSE</b>	<b>\$ 16,385,067</b>	<b>\$ 16,942,907</b>	<b>\$ 17,730,202</b>
<b>BALANCE</b>	<b>\$ 81,818</b>	<b>\$ 81,818</b>	<b>\$ 303,653</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 16,466,885</b>	<b>\$ 17,024,725</b>	<b>\$ 18,033,855</b>

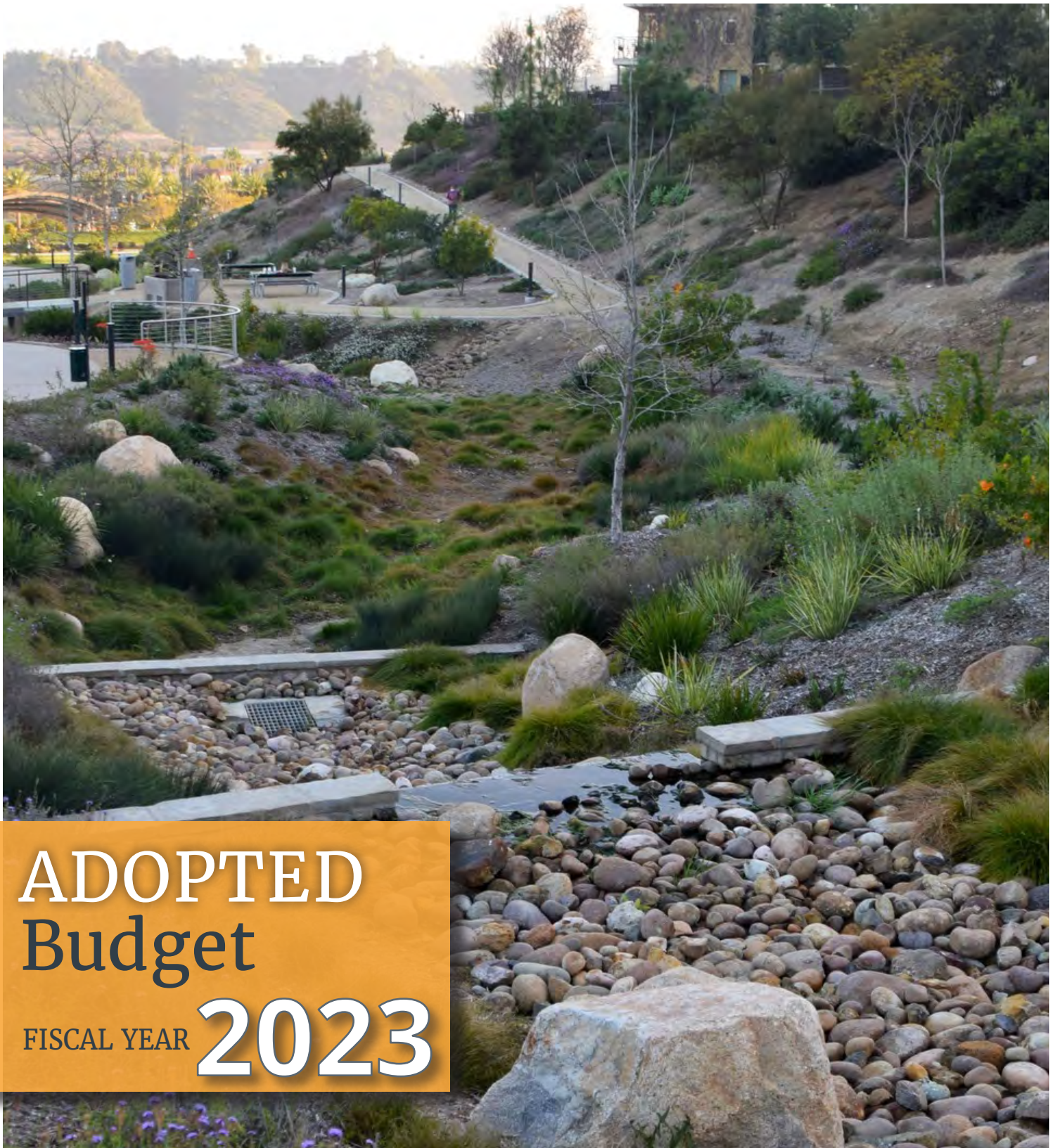
\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.



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# ADOPTED Budget

FISCAL YEAR **2023**

## VOLUME 3

### Capital Improvements Program



MAYOR TODD GLORIA



HOUSING • PROTECT & ENRICH • INFRASTRUCTURE • SUSTAINABILITY • PROSPERITY





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of San Diego  
California**

*For the Fiscal Year Beginning*

**July 01, 2021**

*Christopher P. Morill*

**Executive Director**



## Budget Awards







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# Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget consists of appropriations based on estimated revenues and expenditures developed during the six to ten-month period preceding the start of each fiscal year. Those estimated revenues and expenditures rely on economic and financial assumptions that the City develops for budgetary purposes based on then-available information. The City updates its estimated revenues and expenditures during the course of a fiscal year as economic and financial conditions develop, which often differ from those estimated at the time the annual budget was originally established. At times, these differences are material. As such, the annual budget may be modified by the Mayor and City Council during the course of the fiscal year.

The annual budget is not prepared, nor is it suitable, for the purpose of an investor understanding the forward-looking financial condition of the City or for making any investment decision in any bonds issued by the City or secured by any City revenues. Further, the economic and financial assumptions the City presents in the annual budget have been prepared for budgetary purposes, which assumptions may differ materially from those that the City would use to communicate financial projections to investors. The City files official statements for bond offerings, audited financial statements, annual comprehensive financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB.



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# Mayor's Budget Message



## Mayor's Message – Fiscal Year 2023 Budget

Dear San Diegans:

I am proud to present the Fiscal Year 2023 Adopted Budget, which builds on our continuing recovery from the pandemic while investing in enhancements to services and infrastructure that will improve quality-of-life for our residents for decades to come.

Last year, we invested millions in federal and State relief dollars to jumpstart San Diego's economic recovery by providing aid to small businesses and help to our most vulnerable residents. This helped carry us through the worst effects of the COVID-19 pandemic. As the City's major revenues continue to recover, we are strategically using an additional \$148 million in federal relief dollars to ensure City employees can continue to provide the vital services residents deserve while prioritizing investments in areas where the needs are greatest.

This has put us in a position to where, as a City, we are ready to rebuild – ready to rebuild decades-old infrastructure that has historically been neglected and invest in housing and homelessness solutions that work, ready to rebuild our workforce and deliver high-quality services to every neighborhood and ready to do the hard work of implementing our climate action initiatives.

I made a promise during my 2022 State of the City address to deliver infrastructure improvements faster and more equitably across San Diego. To do that, we need to expand the capacity of our City's workforce to deliver critical capital projects that benefit San Diego communities. This budget makes significant investments that will allow us to fix sidewalks in 600 additional locations per year and install curb ramps based on the highest Americans with Disability Act (ADA) priority list. To improve traffic flow, we are funding a new, reconfigured traffic-management center to allow operation for 12 hours per day and additional capacity for event management. A new traffic loop replacement crew will replace 250 traffic sensors per year to ensure traffic flows seamlessly through signals and intersections, limiting vehicle idling, while a new traffic-signal technician crew will be able to replace approximately 160 aging signal cabinets and service-meter pedestals annually, with a goal of replacing all 1,600 locations over a 10-year period.

While we are making significant investments in new infrastructure, we cannot ignore the maintenance and upkeep of our existing assets. This budget includes more than \$6 million for existing City facilities to repair or replace roofs, heating, ventilation, air-conditioning, elevators and parking lots, and to expand facilities. We are adding in-house staff and infrastructure investments for critical pump maintenance and repair to ensure communities

# Mayor's Budget Message

and major transportation routes are protected from floods. The budget also includes additional support for the City's graffiti abatement efforts within the right-of-way.

Additionally, addressing housing and homelessness are a top priority of my administration and of this City Council. In the last 12 months, there have been 1,518 housing opportunities created through vouchers, permanent supportive housing, rapid rehousing and other housing interventions to end and prevent homelessness. As we make progress on the housing front, I am laser-focused on expanding our shelter capacity to get more unsheltered San Diegans off the streets and connected to housing and services, with a focus on creating more mental health services in our shelters. This budget continues to leverage federal and state funding while adding \$25.2 million in General Fund dollars to accelerate the City Action Plan on homelessness goal of adding 500 shelter beds for single adults, youth and families, to lease and improve additional sites to expand congregate and non-congregate shelter bed capacity, to create a Safe Camping Pilot Program for vulnerable seniors, and additional dedicated homeless outreach efforts in downtown and the urban core. The budget also continues to fund the Coordinated Street Outreach Program, sending out a team of caseworkers to neighborhoods across the City to help people off the streets.

For San Diego to be a global leader on climate action, we must look at all possible ways to combat the climate crisis. The City of San Diego's new Climate Action Plan (CAP), approved by the City's Environment Committee on June 30, 2022, establishes a community-wide goal of net zero by 2035, committing San Diego to an accelerated trajectory for greenhouse gas reductions.

The budget funds key positions that will implement the CAP and pays for experts to assist with the development of the Mobility Action Plan, the Zero Gas Emissions Vehicle Strategy and the Building Decarbonization Strategy. It also includes the addition of a Chief Resiliency Officer, responsible for implementation of the Climate Resilient SD initiative, a plan to prepare our communities for the impacts of climate change. The City is also making major investments to decrease the amount of organic waste sent to the landfill, which reduces the production of greenhouse gas emissions and produces compost to improve soil quality. The Budget adds to the investments made last fiscal year to meet new state requirements, including the deployment of 285,000 green waste containers and kitchen pails, route-optimization hardware and software, and an education and outreach campaign to ensure San Diego residents understand these new waste-reduction requirements. This program is a crucial part of meeting our updated climate goal of achieving net zero emissions by 2035.

Our beautiful beaches and waterways rely on the City's stormwater system to remain clean, safe and healthy. Rainfall that enters storm drains is not treated, and runoff collects pollutants from properties and streets and carries them into our waterways. This year, the City secured more than \$359 million in low-interest federal loans, which, together with local and state matching funds, will allow for major investments in this area. To execute these improvements, the Budget ramps up the engineering team responsible for the CIP

## Mayor's Budget Message

stormwater program to meet regulatory milestones and address the backlog of failed storm drainpipes -- an average of \$120 million per year of CIP projects must be designed and implemented over the next five years. The Budget also provides for 6,000 miles of additional street sweeping to prevent contaminants from reaching our beaches and waterways.

As part of my commitment to build more homes that San Diegans can actually afford, we have launched the "Homes for All of Us" initiative, which seeks to address the housing crisis by making it easier to create new homes throughout the city by streamlining regulatory measures like building affordable and middle-income homes on City-owned sites and implementing a recently passed state law allowing the split of a single-family lot into two and permitting up to two new homes on each lot. Beyond these regulatory streamlining measures, we plan to facilitate citywide housing production by reducing the amount of time it takes to permit new units. For this reason, this budget adds staff capacity for the City's Development Services Department to process permits that result in net new housing units. The desired increase for home production annually in the City is three-fold, from 5,000 to 15,000 units per year to solve the City's housing crisis based on the City's Regional Housing Needs Assessment. These new positions are cost-recoverable and will enable the City to focus a subset of permit technicians, reviewers and supervisors to permit only projects that deliver net new homes.

We are making strategic additions in public safety to improve response times to residents' safety and quality-of-life priorities, including raises for Police Officers and lateral incentive programs to address staffing needs. We are adding two squads to allow coverage for seven days a week of parking enforcement, improved response times to resident notifications and more consistent coverage throughout the City. The budget also includes additional staff to allow the Police Department to reduce response times to 72-hour parking complaints from the current 45-60 days down to six. We also are increasing overtime to better reflect the needs of the department to address increases in violent crime. Lastly, we are continuing the No Shots Fired Program, an intervention and prevention program that seeks to reduce violence through strategic partnerships with faith leaders and developing exit strategies from gang culture to reduce gang violence in communities of concern.

We also have a goal to improve public spaces for residents and visitors alike. That's why the City and its dedicated partners in Balboa Park have been working together to upgrade and enhance many of the physical spaces in the park. This budget restores a crew specifically dedicated to upkeep and maintain Balboa Park, focusing on general repairs, litter removal and overall beautification of this treasured destination. The budget also includes additional resources for enhanced restroom cleaning and increased trash collection throughout the City's parks as well as enhanced security at 20 parks and recreation facilities and Mission Bay Park. Additional staff is also included in the budget to support the Do Your Homework @ the Library Program which provides homework help and other services at 18 library locations.



# Mayor's Budget Message

We are also investing in the personnel that perform important city services and seeking to address key vacancies. After nearly a decade of stagnant salaries, the City's employee compensation is not competitive with other agencies throughout the region. This has resulted in the City's inability to fill positions that provide basic services like road repair, trash pickup and public safety. Building on modest gains over the last fiscal year, this budget continues to address this challenge with compensation increases to better align salaries with the current employment market. It also restores retirement benefits to make them comparable to those offered by most government agencies in California. We are also deploying an approach used successfully to fill vacancies in our Library Department last year to fill Parks and Recreation positions with chronically high vacancy levels. By converting many of our hourly positions responsible for servicing and maintaining our parks from hourly to benefited positions, we expect to fill those positions quickly and retain valuable employees who ensure our parks are clean and well maintained for our residents to enjoy.

## Conclusion

The City continues to recover from the devastating effects of the COVID-19 pandemic with some of our major revenues coming back stronger than expected and others on the path to recovery. I am optimistic that we'll soon see the return of large conventions that generate so much local revenue to fund many of the critical services the City provides. The Fiscal Year 2023 Adopted Budget continues the fiscally responsible, multi-year strategy we developed last year. We are using federal relief funds over three years while the City's major revenues continue to recover. This will allow us to maintain the services that our residents rely on while rebuilding and prioritizing key investments in the areas of infrastructure, clean water, homelessness solutions and housing and climate action. Make no mistake, our city is ready to get back to business and ready to rebuild.

Sincerely,

A handwritten signature in black ink, appearing to read "Todd Gloria".

Todd Gloria  
Mayor



**Todd Gloria**  
Mayor



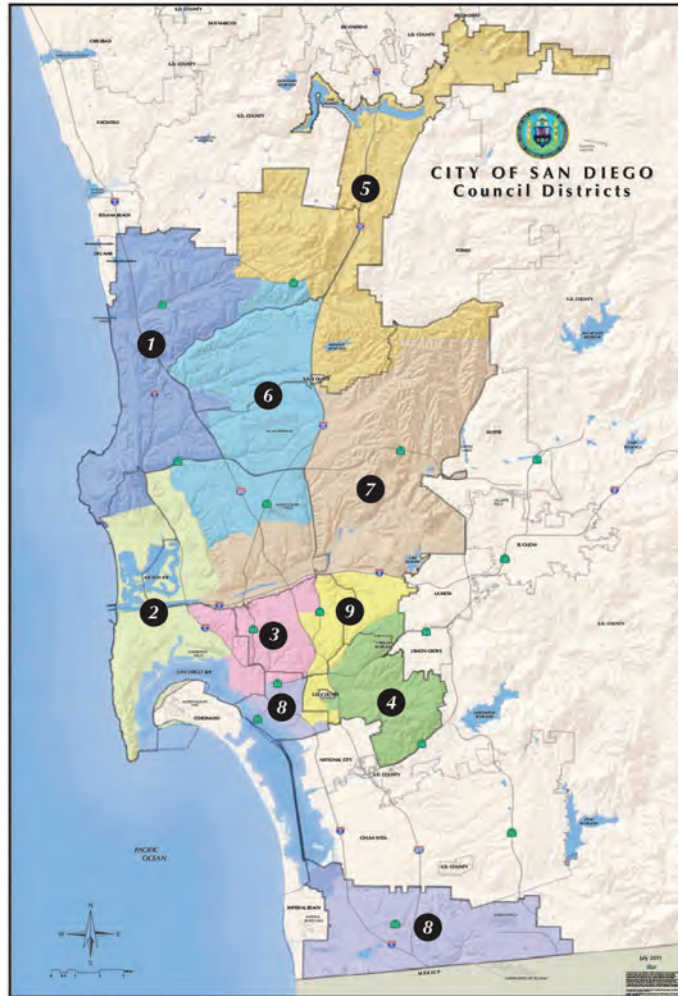
**Joe LaCava**  
Councilmember  
District 1



**Jennifer Campbell**  
Councilmember  
District 2



**Stephen Whitburn**  
Councilmember  
District 3



**Monica Montgomery  
Steppe**  
Council President Pro Tem  
District 4



**Marni von Wilpert**  
Councilmember  
District 5



**Chris Cate**  
Councilmember  
District 6



**Raul A. Campillo**  
Councilmember  
District 7



**Vivian Moreno**  
Councilmember  
District 8



**Sean Elo-Rivera**  
Council President  
District 9



**Jay Goldstone**  
Chief Operating Officer

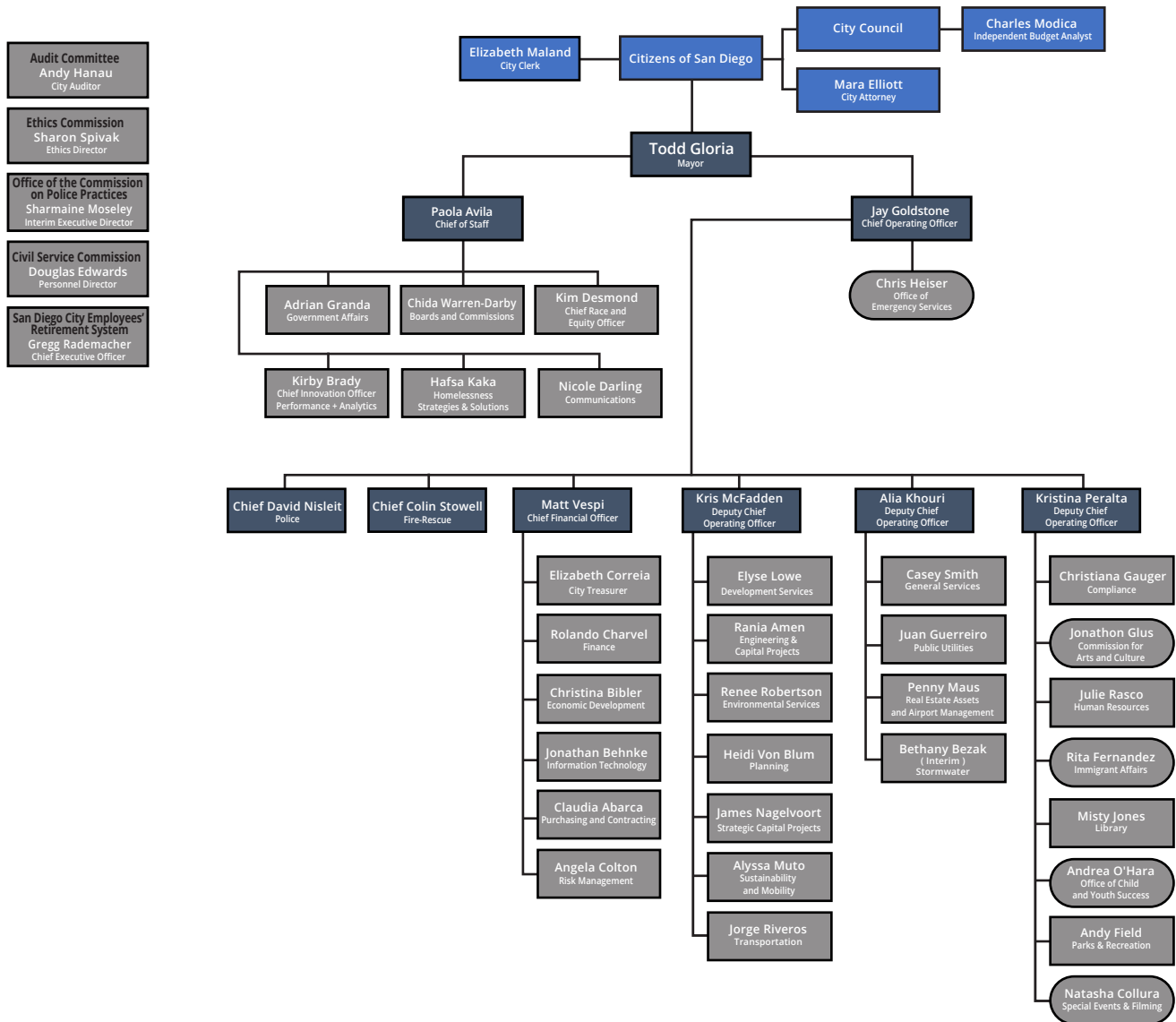


**Mara W. Elliott**  
City Attorney



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# Citywide Organizational Structure (All City Functions)



**KEY:**

Department

Division / Commission /  
Program / Agency

REVISED: 8-2-2022



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# ADOPTED Budget

FISCAL YEAR **2023**

## VOLUME 3

### Capital Improvements Program Summary



MAYOR TODD GLORIA



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# Capital Improvements Program

## Capital Budget Introduction

The City of San Diego's Capital Budget document summarizes key features of the City's Capital Improvements Program, highlights various essential processes, and provides project-to-date information for 261 projects, including both standalone projects and annual allocations, in or across 13 asset-managing sections of the City. Below is a summary of the various sections included in the Capital Budget document.

The **Fiscal Year FY2023 Adopted Budget Summary** (page 5) describes the various fund allocations that support new and ongoing capital projects. The summary includes funding source descriptions, a high-level synopsis of total budget allocations by project type, and brief overviews of developer credits and planned construction contracts.

The **Profile of the City of San Diego's CIP** (page 27) details the City's Budgeting Best Practices, with an overview of the multi-year program in accordance with the City's budget policy. It also explains the CIP prioritization process, available funding options, operating budget impacts, and total project cost estimates. In addition, this section describes the CIP budget development process, which follows the timeline established by the [City Charter \[Section 69\]](#) and is developed in conjunction with the City's operating budget.

The **Fiscal Year 2022 Budget Update** (page 41) details changes made to the CIP since the Fiscal Year 2022 Adopted Budget was published. This includes new projects added to the CIP, closed projects no longer published, a breakdown of expenditures by fiscal year, and a summary of contracts awarded.

Additional sections provide further resources to help understand the CIP budget development process:

- **Project Prioritization** (page 47) describes the project prioritization process.
- **Project Types** (page 59) provides a high-level overview of CIP project types.
- **Funding Sources** (page 65) explains the most common funding sources used in development of the CIP budget.
- **Community Planning** (page 71) provides additional details and maps of the City's planning areas.
- **Guide to the Capital Improvement Projects** (page 75) explains project page organization.
- **Glossary** (page 441) defines important CIP and budget-related terms.
- **Indexes** (page 445) guides the reader to specific projects within the budget document.

Additional capital project information can be found online on the City's CIP webpage at the following link: [www.sandiego.gov/cip/projectinfo](http://www.sandiego.gov/cip/projectinfo).



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# Capital Improvements Program

## Fiscal Year 2023 Adopted Budget Summary

The Capital Improvements Program (CIP) Budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's multi-year CIP and is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs outweigh available resources; therefore, the Adopted Budget is constrained by funding availability. The \$834.1 million Fiscal Year 2023 Adopted CIP Budget, summarized in **Table 1** below, is funded by a variety of sources including, but not limited to, Water and Sewer Enterprise Funds, TransNet, Gas Tax, General Fund, Infrastructure Fund, and park improvement funds. Further details on all funding sources and the specific projects included in the Fiscal Year 2023 Adopted CIP Budget can be found later in this section, beginning on page 8.

**Table 1: Fiscal Year 2023 Adopted CIP Budget**

Funding Source	FY 2023	Percent of Total CIP Budget
Airport Funds	\$ 700,000	0.08 %
Capital Outlay - Land Sales	425,000	0.05 %
Climate Equity Fund	7,404,246	0.89 %
Development Impact Fees	471,119	0.06 %
Facilities Benefit Assessments	205,851	0.02 %
Gas Tax Fund	6,993,631	0.84 %
General Fund	40,198,276	4.82 %
Golf Course Enterprise Fund	2,000,000	0.24 %
Infrastructure Fund	28,444,223	3.41 %
Mission Bay Park Improvement Fund	7,566,612	0.91 %
Recycling Fund	6,200,000	0.74 %
Refuse Disposal Fund	3,100,000	0.37 %
San Diego Regional Parks Improvement Fund	4,074,329	0.49 %
Sewer Funds	270,615,618	32.44 %
TransNet Funds	27,832,594	3.34 %
Trench Cut/Excavation Fee Fund	2,000,000	0.24 %
Utilities Undergrounding Program Fund	5,000,000	0.60 %
Water Fund	420,846,792	50.46 %
<b>Grand Total</b>	<b>\$ 834,078,291</b>	

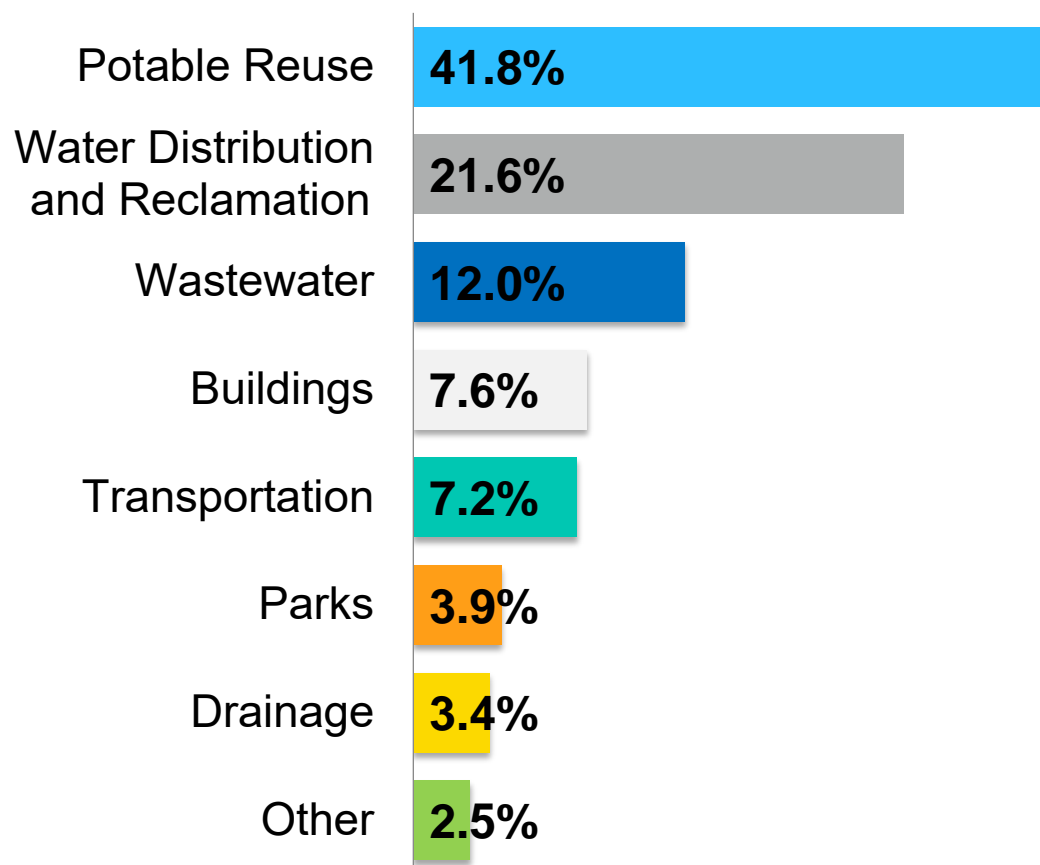
An additional \$243.6 million of funding, which is not included in the Adopted Budget, is anticipated to be budgeted during Fiscal Year 2023 and requires additional City Council approval. Anticipated funding includes a variety of sources, such as donations, grants, debt financing, developer funding, Development Impact Fees (DIF), and Facilities Benefit Assessments (FBA).

# Capital Improvements Program

## Fiscal Year 2023 Adopted Budget Summary

The Fiscal Year 2023 Adopted CIP Budget supports various types of projects, such as water and sewer facilities, buildings, and transportation projects, displayed in **Figure 1**. Fund allocations are primarily driven by availability. As such, Water and Sewer Funds, which support water and wastewater project types, account for the majority of the Adopted CIP Budget, including 80.2 percent of allocations for City buildings that are maintained and operated by the Public Utilities Department. Transportation projects are primarily funded by TransNet and gasoline taxes, which may also fund transportation components of other project types in the right-of-way. Landfill, airport, and golf project types are funded by their respective enterprise funds. Parks, stormwater, and other building projects, such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

**Figure 1: Fiscal Year 2023 Adopted Budget by Project Type**



The City's multi-year CIP includes assets that are maintained and operated by a variety of City departments and asset-managing sections, shown below in **Table 2**. The largest funding allocation in the Fiscal Year 2023 Adopted CIP Budget is for the Public Utilities Department's projects, receiving \$682.5 million, or 81.8 percent, of the Adopted CIP Budget. The next largest portion is for the Transportation Department's projects, with \$55.7 million, or 6.7 percent, of the Adopted CIP Budget. Project pages for each asset managing department can be found later in this volume, beginning on page 83.

# Capital Improvements Program

## Fiscal Year 2023 Adopted Budget Summary

**Table 2: Multi-Year CIP**

Department	Prior Year	FY 2023 Adopted	Future Years	Total
Airport Management	\$ 5,273,228	\$ 700,000	\$ 5,375,676	\$ 11,348,904
Citywide	36,118,526	1,000,000	681,640,478	718,759,004
Department of Information Technology	14,827,569	6,409,288	-	21,236,857
Environmental Services	52,435,924	9,300,000	14,500,000	76,235,924
Fire-Rescue	62,677,483	2,350,000	105,520,182	170,547,665
General Services	45,617,411	6,245,784	801,485,039	853,348,234
Library	39,201,654	1,500,000	53,748,797	94,450,451
Parks & Recreation	478,769,615	37,768,526	805,094,439	1,321,632,580
Police	12,000,000	-	5,800,000	17,800,000
Public Utilities	3,072,938,196	682,505,622	5,468,979,982	9,224,423,800
Stormwater	184,150,453	28,060,976	1,696,253,341	1,908,464,770
Sustainability & Mobility	12,692,629	2,547,500	2,485,576	17,725,705
Transportation	1,013,132,765	55,690,595	1,731,925,102	2,800,748,462
<b>Grand Total</b>	<b>\$ 5,029,835,451</b>	<b>\$ 834,078,291</b>	<b>\$ 11,372,808,612</b>	<b>\$ 17,236,722,354</b>

The Fiscal Year 2023 Adopted CIP Budget adds \$834.1 million to the City's \$17.24 billion multi-year CIP, reflected in **Table 2**. City Council previously approved \$5.03 billion towards projects that are continuing from previous fiscal years. An estimated \$11.37 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenditures, such as road resurfacing and pipe replacements. The City's CIP does not include all unfunded CIP needs or new projects that may be added in future years. For more information about the City's multi-year CIP, please refer to the Profile of the City of San Diego's CIP section, beginning on page 27.

### Funding Sources for the Fiscal Year 2023 Adopted CIP Budget

The Fiscal Year 2023 Adopted CIP Budget includes funding for 93 CIP projects, of which 23 are new this year. Many of the projects are standalones, limited to a single asset or set of assets with a clear scope for project completion, while others are annual allocation projects which receive funding each year to provide for ongoing repair and replacement of a certain asset type.

The following summarizes Fiscal Year 2023 funding source allocations and describes each funding source, including purpose, restrictions, and constraints. The Fiscal Year 2023 Adopted CIP Budget was developed by evaluating available funding sources for new and continuing CIP projects. For more information on common funding sources used in the CIP, refer to the Funding Sources section beginning on page 65.

Included with the description of each funding source is a list of the projects that will receive funding in Fiscal Year 2023. Projects are listed in alphabetical order along with the project's page number, an indication of

# Capital Improvements Program

## Fiscal Year 2023 Adopted Budget Summary

whether the project is new for Fiscal Year 2023 or continuing from a prior year, the project's priority score and category, and the Fiscal Year 2023 Adopted Budget amount. Annual allocation projects are not scored.

While projects are prioritized within project types, funding sources may be constrained by other factors, such as geographic region or specific contractual agreements. Therefore, projects with low priority scores may receive funding because they are the highest scoring projects that meet the requirements of a particular funding source. For more information on prioritization, refer to the Project Prioritization section beginning on page 47.

### Airport Funds

The Airport Enterprise Funds support the City's two municipal airports: Montgomery-Gibbs and Brown Field. These funds receive revenue from the operations of the airports, which are in turn used to fund capital projects that improve and/or maintain the condition of the airport facilities. The Airport Funds CIP budget for Fiscal Year 2023 is \$700,000, as shown in **Table 3**.

**Table 3: Airport Funds**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2023
Montgomery-Gibbs Executive Airport / AAA00001	90	Continuing	Annual	Annual	\$ 700,000
<b>Total</b>					<b>\$ 700,000</b>

### Capital Outlay - Land Sales

Capital Outlay Funds are used exclusively for the acquisition, construction, and completion of permanent public improvements or real property; replacement or reconstruction of public facilities; and other improvements of a permanent character. Repair or maintenance expenditures cannot be made from the Capital Outlay Funds. Revenue for the Capital Outlay Fund is derived primarily from the sale of City-owned property but may also come from other sources per Section 77 of the San Diego City Charter. In addition, San Diego City Ordinance No. 12685 (New Series) further specifies that all proceeds from sales or leases of the Pueblo Lands of San Diego be utilized to finance police substations and other permanent improvements for police purposes. The Capital Outlay CIP budget for Fiscal Year 2023 is \$425,000, as shown in **Table 4**.

**Table 4: Capital Outlay - Land Sales**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2023
North Park Mini Park / S10050	217	Warranty	53	Low	\$ 425,000
<b>Total</b>					<b>\$ 425,000</b>

### Climate Equity Fund

The Climate Equity Fund (CEF) contributions are used for City infrastructure project within underserved communities to help these communities effectively respond to the impacts of climate change. To be eligible to receive CEF funding, projects must have an impact on reducing greenhouse gas emissions, enhancing safety in the public right-of-way, relieving congestion, or achieve other climate equity concerns and be located in a disadvantaged community located within an area that scores between 0 and 60 on the Climate Equity Index. In Fiscal Year 2023, \$7.4 million of CEF has been added to the CIP budget, as shown in **Table 5**.

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## Fiscal Year 2023 Adopted Budget Summary

**Table 5: Climate Equity Fund**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2023
Installation of City Owned Street Lights / AIH00001	394	Continuing	Annual	Annual	\$ 2,005,100
Park Improvements / AGF00007	225	Continuing	Annual	Annual	4,599,146
Traffic Calming / AIL00001	424	Continuing	Annual	Annual	800,000
<b>Total</b>					<b>\$ 7,404,246</b>

### Development Impact Fees

Contributions may be received from developers to support City CIP projects. These funds are provided in order to satisfy conditions placed on development and are usually restricted to certain projects, or types of projects, in specific areas. For Fiscal Year 2023, \$471,119 of developer funding has been allocated to the CIP budget in two continuing projects, as shown in **Table 6**.

**Table 6: Development Impact Fees**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2023
Fairmount Avenue Fire Station / S14018	127	Continuing	83	Medium	\$ 400,000
La Media Road Improvements / S15018	398	Continuing	77	High	71,119
<b>Total</b>					<b>\$ 471,119</b>

### Facilities Benefit Assessments

Facilities Benefit Assessments (FBAs) provide 100 percent of funding for public facilities projects that service a designated area of benefit and are identified in the public facilities financing plan. The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Assessments are recorded as liens with the County Assessor's Office. Property being developed is assessed at the time the building permit is issued. The amount of the assessment is determined by the type and size of the development. \$205,851 of funding has been allocated in Fiscal Year 2023, as shown in **Table 7**.

**Table 7: Facilities Benefit Assessments**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2023
La Media Road Improvements / S15018	398	Continuing	77	High	\$ 181,437
Playa del Sol Parkway / RD20000	411	Warranty	N/A	N/A	3,640
W Bernardo Dr at Bernardo Ctr Dr Inter / RD20007	432	Warranty	N/A	N/A	20,774
<b>Total</b>					<b>\$ 205,851</b>

### Gas Tax Fund

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The City's share of gas tax revenue is based on a formula that takes into account vehicle registration and population. The Gas Tax funds received are used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve



# Capital Improvements Program

## Fiscal Year 2023 Adopted Budget Summary

safety, and provide for the construction of assets within the public right-of-way. A total of \$7.0 million has been allocated in Fiscal Year 2023 as shown in **Table 8**.

**Table 8: Gas Tax Fund**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2023
Street Resurfacing and Reconstruction / AID00005	420	Continuing	Annual	Annual	\$ 6,993,631
<b>Total</b>					<b>\$ 6,993,631</b>

## General Fund

The City's General Fund supports core community services, such as public safety, parks, libraries, refuse collection, and roadway maintenance. The largest funding sources for the General Fund are taxes, such as property, sales and transient occupancy taxes, and franchise fees. Because the General Fund is the primary funding source for basic City services and those funds are limited, General Fund monies are typically used for the most urgent capital projects that do not have any other available funding sources. The use of General Fund monies for CIP impacts the availability of funding for operational budgets of the departments requesting capital funds. The General Fund CIP budget for Fiscal Year 2023 is \$40.2 million, as shown in **Table 9**.

**Table 9: General Fund**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2023
Barrio Logan Traffic Calming Truck Route / P22003	373	Continuing	57	Low	\$ 250,000
Beyer Park Development / S00752	180	Continuing	51	Low	2,200,000
Chollas Creek Restoration 54th St & Euclid Ave / S22009	345	New	91	High	982,855
City Facilities Improvements / ABT00001	145	Continuing	Annual	Annual	3,755,000
Coastal Erosion and Access / AGF00006	194	Continuing	Annual	Annual	100,000
Convoy District Gateway Sign / S23007	101	New	N/A	N/A	1,000,000
Flood Resilience Infrastructure / ACA00001	346	Continuing	Annual	Annual	13,200,000
Guard Rails / AIE00002	392	Continuing	Annual	Annual	281,300
Marie Widman Memorial Park GDP / P23005	172	New	58	Low	500,000
Pump Station D Upgrade / S22015	349	New	43	Low	2,500,000
Rancho Bernardo CP Improvements / L20000	226	Continuing	61	Medium	750,000
San Carlos Branch Library / S00800	160	Continuing	54	Low	1,500,000
S. Bancroft & Greely Unimproved Street / P22007	374	Continuing	43	Low	350,000
Stormwater Green Infrastructure / ACC00001	351	Continuing	Annual	Annual	8,845,265
Street Resurfacing and Reconstruction / AID00005	420	Continuing	Annual	Annual	2,251,000

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Traffic Calming / AIL00001	424	Continuing	Annual	Annual	250,000
Traffic Signals - Citywide / AIL00004	425	Continuing	Annual	Annual	500,000
Upper Auburn Creek Revitalization Project / S22008	352	New	64	Medium	982,856
<b>Total</b>					<b>\$ 40,198,276</b>

### Golf Course Enterprise Fund

The Golf Course Enterprise Fund support the City's three municipal golf courses: Balboa Park, Mission Bay, and Torrey Pines. These funds receive revenue from the operations of the golf courses, which are in turn used to fund capital projects that improve and/or maintain the condition of the courses. A project for Torrey Pines Golf Course received additional funding in Fiscal Year 2023, resulting in a total Golf Course Enterprise Fund allocation of \$2.0 million, as shown in **Table 10**.

**Table 10: Golf Course Enterprise Fund**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2023
Torrey Pines GC Clubhouse & Maintenance / S23005	243	New	80	High	\$ 2,000,000
<b>Total</b>					<b>\$ 2,000,000</b>

### Infrastructure Fund

The Infrastructure Fund was established by Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure efforts. This amendment to the charter was passed by San Diego voters in June 2016. These funds are used exclusively for the acquisition of real property, construction, reconstruction, rehabilitation, repair and maintenance of infrastructure, including the associated financing and personnel costs. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs. The allocation in **Table 11** below reflects the contribution from the General Fund to the Infrastructure fund of \$28.4 million for 16 projects.

**Table 11: Infrastructure Fund**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2023
Canon Street Pocket Park / S16047	182	Continuing	58	Low	\$ 1,550,908
City Facilities Improvements / ABT00001	145	Continuing	Annual	Annual	1,810,784
Egger/South Bay Community Park ADA Improvements / S15031	198	Continuing	60	Medium	2,850,000
Fairmount Avenue Fire Station / S14018	127	Continuing	83	Medium	1,000,000
Fire Station No. 51 - Skyline Hills / S14017	131	Continuing	87	High	950,000
Golf Course Drive Improvements / S15040	202	Continuing	52	Low	3,473,439
Grape Street Dog Park Improvements / P23001	171	New	63	Medium	250,000
Mt. Hope Rec Ctr @ Dennis V Allen Park / P23003	172	New	63	Medium	750,000

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North Park Community Park Dog Park / P23000	172	New	63	Medium	250,000
Old Mission Dam Dredging / P23002	173	New	53	Low	750,000
Olive Grove Community Park ADA Improve / S15028	222	Continuing	65	High	2,000,000
Park Improvements / AGF00007	225	Continuing	Annual	Annual	3,859,092
Resource-Based Open Space Parks / AGE00001	229	Continuing	Annual	Annual	500,000
Sidewalk Repair and Reconstruction / AIK00003	413	Continuing	Annual	Annual	7,000,000
Street Light Circuit Upgrades / AIH00002	419	Continuing	Annual	Annual	1,000,000
Traffic Calming / AIL00001	424	Continuing	Annual	Annual	450,000
<b>Total</b>					<b>\$ 28,444,223</b>

### Mission Bay Park Improvement Fund

The Mission Bay Park Improvement Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent in Mission Bay Park for capital improvements. For Fiscal Year 2023, \$7.6 million has been allocated in the Mission Bay Improvements annual allocation, as shown in **Table 12**.

**Table 12: Mission Bay Park Improvement Fund**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2023
Mission Bay Improvements / AGF00004	214	Continuing	Annual	Annual	\$ 7,566,612
<b>Total</b>					<b>\$ 7,566,612</b>

### Recycling Fund

The Recycling Fund is an enterprise fund that supports the City's recycling programs and receives revenue from a variety of fees associated with recycling. For Fiscal Year 2023, a total of \$6.2 million has been allocated to one project, as shown in **Table 13**.

**Table 13: Recycling Fund**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2023
Miramar Landfill Facility Improvements / L17000	118	Continuing	77	Medium	\$ 6,200,000
<b>Total</b>					<b>\$ 6,200,000</b>

### Refuse Disposal Fund

The Refuse Disposal Fund is an enterprise fund that is used to operate the City's Miramar Landfill and maintain the City's inactive landfills. Most of the capital projects supported by this fund are focused on ensuring regulatory compliance at these landfills. Projects are funded and prioritized based on deferred capital and regulatory requirements. For Fiscal Year 2023, \$3.1 million has been allocated, as shown in **Table 14**.

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**Table 14: Refuse Disposal Fund**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2023
Landfill Improvements / AFA00001	117	Continuing	Annual	Annual	\$ 3,100,000
<b>Total</b>					<b>\$ 3,100,000</b>

### San Diego Regional Parks Improvement Fund

The San Diego Regional Parks Improvement Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent on capital improvements in the City's regional parks, including Balboa Park, Chicano Park, Chollas Creek Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and contiguous coastal parks. Once the revenue is received, the Parks & Recreation Department works with the San Diego Regional Parks Improvement Fund Oversight Committee to identify specific sub-projects based on the actual amount of available revenue. For Fiscal Year 2023, \$4.1 million has been allocated to seven projects, as shown in **Table 15**.

**Table 15: San Diego Regional Parks Improvement Fund**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2023
Chollas Lake Improvements / L18001	193	Continuing	65	High	\$ 287,164
City Facilities Improvements / ABT00001	145	Continuing	Annual	Annual	680,000
Coastal Erosion and Access / AGF00006	194	Continuing	Annual	Annual	725,000
Junipero Serra Museum ADA Improvements / S15034	207	Continuing	60	Medium	500,000
Park Improvements / AGF00007	225	Continuing	Annual	Annual	287,165
Resource-Based Open Space Parks / AGE00001	229	Continuing	Annual	Annual	500,000
Sunset Cliffs Park Drainage Improvements / L14005	238	Continuing	69	High	1,095,000
<b>Total</b>					<b>\$ 4,074,329</b>

### Sewer Funds

The Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by sewer rates, debt financing, and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, and state revolving fund loans. A total of \$270.6 million in Sewer Funds has been allocated to the CIP budget for Fiscal Year 2023, as shown in **Table 16**. This funding will support projects to meet the requirements of the Clean Water Act as well as projects to replace and/or rehabilitate the aging sewer system infrastructure.

**Table 16: Sewer Funds**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2023
Alvarado Laboratory Improvements / L22000	273	Continuing	85	Medium	\$ 3,915,000

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Citywide Energy Improvements / ABT00003	361	Continuing	Annual	Annual	998,520
Enterprise Funded IT Projects / ATT00002	109	Continuing	Annual	Annual	6,409,288
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	282	Continuing	85	Medium	3,000,000
Harbor Drive Trunk Sewer / S18006	285	Continuing	89	High	5,454,999
Kearny Mesa Trunk Sewer / S20000	287	Continuing	77	Low	300,000
MBC Equipment Upgrades / S17013	294	Continuing	85	Medium	6,245,622
Metropolitan System Pump Stations / ABP00002	296	Continuing	Annual	Annual	1,620,000
Metropolitan Waste Water Department Trunk Sewers / AJB00001	297	Continuing	Annual	Annual	2,200,000
Metro Treatment Plants / ABO00001	295	Continuing	Annual	Annual	14,110,687
Murphy Canyon Trunk Sewer Repair/Rehab / S22014	301	New	75	Low	4,000,000
NCWRP Improvements to 30 mgd / S17012	302	Continuing	85	Medium	6,927,936
North/South Metro Interceptors Rehabilitation / S22001	303	New	88	High	500,000
Pipeline Rehabilitation / AJA00002	310	Continuing	Annual	Annual	4,369,229
Pure Water Phase 2 / ALA00002	314	New	Annual	Annual	13,680,000
Pure Water Pooled Contingency / P19002	267	Continuing	85	High	17,000,000
PURE Water Program / ALA00001	315	Continuing	Annual	Annual	97,000,000
Sewer Main Replacements / AJA00001	321	Continuing	Annual	Annual	66,884,337
Tecolote Canyon Trunk Sewer Improvement / S15020	324	Continuing	84	Medium	16,000,000
<b>Total</b>					<b>\$ 270,615,618</b>

### TransNet Funds

TransNet is a one-half cent local sales tax that can only be used for projects in the City's right-of-way. The primary goal of TransNet funding is to reduce traffic congestion. In addition to roadway improvements, the funds can be used for bicycle facilities, bridges, pedestrian facilities, and traffic signals. Efforts are made to distribute funding among all transportation assets types, such as roadways, traffic signals, traffic calming measures, and bicycle facilities. The Fiscal Year 2023 Adopted Budget of \$27.8 million, as shown in **Table 17**, allocates funding to 13 projects.

**Table 17: TransNet Funds**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2023
Bicycle Facilities / AIA00001	378	Continuing	Annual	Annual	\$ 2,100,000
Flood Resilience Infrastructure / ACA00001	346	Continuing	Annual	Annual	1,550,000

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Installation of City Owned Street Lights / AIH00001	394	Continuing	Annual	Annual	650,000
La Media Improv-Siempre Viva to Truck Rte / S22006	397	New	70	Medium	1,250,000
La Media Road Improvements / S15018	398	Continuing	77	High	1,940,063
Median Installation / AIG00001	401	Continuing	Annual	Annual	8,175,000
New Walkways / AIK00001	404	Continuing	Annual	Annual	789,000
Spruce St Bridge Rehab / P23004	374	New	49	Low	200,000
Street Resurfacing and Reconstruction / AID00005	420	Continuing	Annual	Annual	6,667,681
Sunset Cliffs Seawall Improvement / S23006	421	New	66	Medium	1,200,000
Traffic Calming / AIL00001	424	Continuing	Annual	Annual	200,000
Traffic Signals - Citywide / AIL00004	425	Continuing	Annual	Annual	2,360,850
Traffic Signals Modification / AIL00005	426	Continuing	Annual	Annual	750,000
<b>Total</b>					<b>\$ 27,832,594</b>

### Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations significantly degrade and shorten pavement life. Street Damage Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City as a result of trenching. The Streets Preservation Ordinance, adopted in January 2013, established fees that depend on the size of the trench, the age of the pavement, and the type of utility. For Fiscal Year 2023, \$2.0 million has been allocated to support street resurfacing, as shown in **Table 18**.

**Table 18: Trench Cut/Excavation Fee Fund**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2023
Street Resurfacing and Reconstruction / AID00005	420	Continuing	Annual	Annual	\$ 2,000,000
<b>Total</b>					<b>\$ 2,000,000</b>

### Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E) includes a surcharge for the undergrounding of utilities on electric bills. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities, including the installation of streetlights and curb ramps. For Fiscal Year 2023, \$5.0 million has been allocated in the Utilities Undergrounding Program annual allocation, as shown in **Table 19**.

**Table 19: Utilities Undergrounding Program Fund**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2023
Utilities Undergrounding Program / AID00001	429	Continuing	Annual	Annual	\$ 5,000,000
<b>Total</b>					<b>\$ 5,000,000</b>

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### Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by a variety of sources including water rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, commercial paper, and state revolving fund loans. The Fiscal Year 2023 Adopted Budget of \$420.8 million from the Water Fund, as shown in **Table 20**, includes projects contained in the Compliance Order from the California Department of Public Health as well as projects to meet the requirements of the federal Safe Drinking Act and projects to replace and/or rehabilitate the aging water system infrastructure.

**Table 20: Water Fund**

Project	Page No	Project Status	Priority Score	Priority Category	FY 2023
69th & Mohawk Pump Station / S12011	270	Continuing	96	High	\$ 1,250,000
Alvarado 2nd Extension Pipeline / S12013	272	Continuing	95	High	35,500,000
Alvarado Laboratory Improvements / L22000	273	Continuing	85	Medium	1,940,000
Cielo & Woodman Pump Station / S12012	276	Continuing	87	High	3,000,000
Citywide Energy Improvements / ABT00003	361	Continuing	Annual	Annual	1,548,980
Dams & Reservoirs Security Improvements / S22013	278	New	75	Medium	1,328,709
El Camino Real Pipeline / S23000	279	New	92	Low	500,000
El Monte Pipeline No 2 / S10008	280	Continuing	91	Low	6,200,000
Kearny Villa Rd Pipeline / S23001	288	New	94	Medium	500,000
Lake Hodges Dam Replacement / S23002	291	New	97	High	500,000
Lakeside Valve Station Replacement / S22003	292	New	94	Medium	5,617,782
Large Diameter Water Transmission PPL / AKA00003	293	Continuing	Annual	Annual	10,898,319
Morena Pipeline / S16027	300	Continuing	92	Low	12,077,110
NCWRP Improvements to 30 mgd / S17012	302	Continuing	85	Medium	2,518,020
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	306	Continuing	95	High	2,000,000
Otay Second Pipeline Relocation-PA / S15016	307	Continuing	98	High	7,750,000
Otay Water Treatment Plant Upgrade Ph 3 / S23003	308	New	95	High	500,000
Pressure Reduction Facility Upgrades / AKA00002	311	Continuing	Annual	Annual	200,000

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Pure Water Phase 2 / ALA00002	314	New	Annual	Annual	22,320,000
Pure Water Pooled Contingency / P19002	267	Continuing	85	High	20,000,000
PURE Water Program / ALA00001	315	Continuing	Annual	Annual	179,000,000
Rancho Bernardo Industrial Pump Stn Replacement / S21004	317	Continuing	97	High	500,000
South San Diego Reservoir Replacement / S23004	322	New	97	High	500,000
Standpipe and Reservoir Rehabilitations / ABL00001	323	Continuing	Annual	Annual	2,300,000
Water Main Replacements / AKB00003	333	Continuing	Annual	Annual	98,897,872
Water SCADA IT Upgrades / T22001	335	Continuing	N/A	N/A	2,500,000
Water Treatment Plants / ABI00001	336	Continuing	Annual	Annual	1,000,000
<b>Total</b>					<b>\$ 420,846,792</b>

### Developer Credits

Pursuant to the Municipal Code and City of San Diego Regional Transportation Congestion Improvement Program (RTCIP) Funding Program, the City may accept public facilities improvements as consideration in lieu of the FBA, DIF, or RTCIP. In these cases, a developer provides capital improvements as credit against current and future fees. The credit amount is based on the final cost of the capital improvements as verified by the City. A credit is only available based upon an executed reimbursement agreement which has been approved by City Council and pursuant to the RTCIP Credit Policy. Because the City does not always provide cash as reimbursement for capital improvements provided by the developer, DIF & FBA credits are not included as a funding source in the department's CIP project pages. Therefore, to show the contribution of DIF & FBA credits to the Capital Improvement Program, a list of projects receiving developer credits are listed below in **Table 21**.

**Table 21: Developer Credit Allocations to Capital Improvements**

Project	PFFP1 Project No. Reference	Prior Fiscal Year	FY 2023	Future Fiscal Year	Funding Source Total
<b>Black Mountain Ranch FBA</b>					
Camino Del Sur - Bernardo Lakes Dr to Lone Quail Rd - 4 lanes	T-34.2	\$ 4,388,128	\$ -	\$ -	\$ 4,388,128
Camino Del Sur South Wildlife Crossing-San Dieguito Road to Carmel Valley Road	T-12	2,779,376	-	-	2,779,376
Camino Del Sur Widening-San Dieguito Rd to Paseo Del Sur	T-6	2,675,351	-	-	2,675,351
Camino Del Sur Widening-Carmel Valley Road south to SR-56	T-14	1,694,000	-	-	1,694,000
Camino Del Sur Widening-San Dieguito Road south to Carmel Valley Road	T-10	4,546,056	-	-	4,546,056



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**Table 21: Developer Credit Allocations to Capital Improvements**

Project	PFFP1 Project No. Reference	Prior Fiscal Year	FY 2023	Future Fiscal Year	Funding Source Total
Camino San Bernardo-Paseo Del Sur East to City Limit	T-47.2	1,702,295	-	-	1,702,295
Carmel Valley Rd East Wildlife Crossing Widening	T-27	1,775,184	-	-	1,775,184
Carmel Valley Rd/Black Mountain Rd to Camino Crisalida - Widen to 4 Lanes	T-25.3	2,904,925	-	-	2,904,925
Black Mountain Ranch Community Park Phase 1	P-1	3,200,000	-	-	3,200,000
North Neighborhood Park (NP #2)	P-5	1,813,113	-	-	1,813,113
Paseo Del Sur-Camino Del Sur East to Babcock St - 4 Lanes	T-47.1	10,287,153	-	-	10,287,153
Paseo Del Sur-Potomac Ridge Rd to Camino Del Sur - 2 Lanes	T-47.3	621,553	-	-	621,553
Ranch Bernardo Rd Widening-I-15 TO Bernardo Center Dr - 2 Lanes	T-40	527,500	-	-	527,500
Via de la Valle Widening-West El Camino Real to San Andres Dr	T-32.1	1,351,395	-	-	1,351,395
West Bernardo Dr at Bernardo Center Dr intersection Improvements	T-45	282,500	-	-	282,500
West Bernardo Dr Spot Improvements-I-15 South to Aquamiel Rd	T-43	185,000	-	-	185,000
<b>Total Black Mountain Ranch FBA</b>		<b>\$ 40,733,529</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,733,529</b>
<b>Mission Valley DIF</b>					
Central Park (14.28 Acres) - Land Acquisition, Design & Construction	P-6	\$ 37,427,005	\$ -	\$ 3,472,995	\$ 40,900,000
Creekside Park (1.30 Acres)	P-6	398,872	-	5,148,128	5,547,000
Franklin Ridge Pocket Park (0.20 Acre)	P-6	-	-	963,000	963,000
Phyllis Place Park (1.33 Acre)	P-6	-	-	2,200,000	2,200,000
<b>Total Mission Valley DIF</b>		<b>\$ 37,825,877</b>	<b>\$ -</b>	<b>\$ 11,784,123</b>	<b>\$ 49,610,000</b>
<b>City of San Diego RTCIP Funding Program</b>					
Friars Rd EB Ramp/Qualcomm Way	17 & 18	\$ 2,777,931	\$ -	\$ 1,136,329	\$ 3,914,260
Friars Rd/I-15 SB Off-ramp	19	-	-	1,056,044	1,056,044
Friars Rd/SR-163 Interchange	15a	-	-	2,660,000	2,660,000
Friars Road - Pedestrian Bridge across Friars Road	16	-	-	3,500,000	3,500,000
Friars Road - Qualcomm Way to Mission Center Road	4	2,493,666	-	-	2,493,666
Mission Center Road/I-8 Interchange	15b (Phase 2)	-	-	1,000,000	1,000,000
Mission Ctr Rd/ I-8 Interchange	15b (Phase 3)	-	-	13,034,250	13,034,250

# Capital Improvements Program

## Fiscal Year 2023 Adopted Budget Summary

**Table 21: Developer Credit Allocations to Capital Improvements**

Project	PFFP1 Project No. Reference	Prior Fiscal Year	FY 2023	Future Fiscal Year	Funding Source Total
Qualcomm Way / I-8 WB off ramp	21	-	-	626,175	626,175
Texas St/ El Cajon Blvd	20	-	-	416,350	416,350
<b>Total City of San Diego RTCIP Funding Program</b>		<b>\$ 5,271,597</b>	<b>\$ -</b>	<b>\$ 23,429,148</b>	<b>\$ 28,700,745</b>
<b>Torrey Highlands FBA</b>					
Camino Del Sur Widening - South	T-3.1A	\$ 4,691,368	\$ 1,950,241	\$ 804,602	\$ 7,446,211
Camino Del Sur Widening - North	T-3.1B	3,266,276	1,357,185	4,407,784	9,031,246
Carmel Mountain Rd Widening	T-5.2	1,937,105	804,046	2,730,066	5,471,216
TH 16" Water Mains	U-3	391,900	163,090	571,030	1,126,020
Torrey Highlands Trail System	P-6	49,330	20,529	87,941	157,800
<b>Total Torrey Highlands FBA</b>		<b>\$ 10,335,979</b>	<b>\$ 4,295,091</b>	<b>\$ 8,601,423</b>	<b>\$ 23,232,493</b>
<b>Total</b>		<b>\$ 94,166,982</b>	<b>\$ 4,295,091</b>	<b>\$ 43,814,694</b>	<b>\$ 142,276,767</b>

**Notes:**

<sup>1</sup> The credit amounts above are exclusive to those projects which are being funded through FBA, DIF, and RTCIP credits and is not inclusive of the entire funding program.

<sup>2</sup> Except for the Prior Years totals, all other amounts shown are estimates based on the applicable reimbursement agreements and project status.

<sup>3</sup> In the case of the Black Mountain Ranch FBA projects, the amounts shown only reflect the BMR FBA funding. Some projects may contain other funding sources.

<sup>4</sup> A full description of each project is contained in the respective Black Mountain Ranch, Mission Valley, and Torrey Highlands Public Facilities Financing Plans and the Quarry Falls Transportation Phasing Plan.

<sup>5</sup> Prior Fiscal Years amounts are subject to change as a result of actual project costs differing from estimated costs and delays in project completions.

<sup>6</sup> The Funding Source Total amounts are subject to change as a result of revised cost estimates resulting from Public Facilities Financing Plan (PFFP) updates, and amendments to applicable reimbursement agreements.

<sup>7</sup> No future credit allocations are anticipated for Black Mountain Ranch FBA projects. Remaining reimbursements will be in cash.

## Planned Construction Contracts

In Fiscal Year 2012, City Council approved increases in the Mayor's CIP contract execution thresholds for City Council-approved projects provided the contract is under \$30.0 million, which has reduced project execution timelines. To improve and maintain transparency, and because they are no longer brought before City Council prior to award, individual contracts are provided here. The list of projects anticipated to move forward to bid and award construction contracts during Fiscal Year 2023 is shown in **Table 22**. The list of planned contracts is updated throughout the year as project schedules and cost estimates are amended. Additional up-to-date information on CIP contracts can be found online on the City's CIP Bid & Contracting Opportunities webpage at the following link:

<https://www.sandiego.gov/cip/bidopps>.

The list is organized by Asset Managing Department then alphabetically by project and includes the construction contract delivery method and estimated amount of the contract. Sublet projects are shown under their respective Annual Allocation.

# Capital Improvements Program

## Fiscal Year 2023 Adopted Budget Summary

**Table 22: Construction Contracts**

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
<b>Airport Management</b>				
Montgomery-Gibbs Executive Airport / AAA00001	90		\$ -	\$ -
MYF Electrical System Upgrade / B18034		Design Bid Build	864,846	1,190,062
<b>Airport Management Total</b>			<b>\$ 864,846</b>	<b>\$ 1,190,062</b>
<b>Citywide</b>				
Kearny Mesa Facility Improvements / S20009	147	Design Bid Build	\$ 14,864,176	\$ 16,421,600
<b>Citywide Total</b>			<b>\$ 14,864,176</b>	<b>\$ 16,421,600</b>
<b>Environmental Services</b>				
Landfill Improvements / AFA00001	117		\$ -	\$ -
Miramar Place CNG Facility Upgrades / B22041		Design Build	3,540,000	4,248,000
Landfill Gas Collection System Improvements - South Miramar / B22079		Design Build	2,000,000	2,500,000
Miramar Landfill Facility Improvements / L17000	118		\$ -	\$ -
Organics Processing Facility / L17000.2		Design Build	17,500,000	85,000,000
Miramar Landfill Office Trailers / L17000.7		Multiple	900,000	1,000,000
Miramar Landfill Storm Water Improvements / L18002	119		\$ -	\$ -
Miramar Landfill Storm Water Basin Improvements / L18002.3		Design Bid Build	1,540,800	2,193,000
<b>Environmental Services Total</b>			<b>\$ 25,480,800</b>	<b>\$ 94,941,000</b>
<b>Fire-Rescue</b>				
Fire Station No. 48 - Black Mountain Ranch / S15015	128	Design Build	\$ 17,137,500	\$ 21,091,000
<b>Fire-Rescue Total</b>			<b>\$ 17,137,500</b>	<b>\$ 21,091,000</b>
<b>General Services</b>				
Fleet Operations Facilities / L14002	146		\$ -	\$ -
Chollas Paint Booth / L14002.5		Design Bid Build	303,000	666,000
City Facilities Improvements / ABT00001	145		\$ -	\$ -
Kellogg Comfort Station Improvements / B20120		Job Order Contract	79,500	227,855
MLK Rec Center Moisture Intrusion / B19001		Design Bid Build	1,020,093	2,515,168
<b>General Services Total</b>			<b>\$ 1,402,593</b>	<b>\$ 3,409,023</b>
<b>Library</b>				
Scripps Miramar Ranch Library / S00811	161	Design Bid Build	\$ 4,709,105	\$ 7,254,384
<b>Library Total</b>			<b>\$ 4,709,105</b>	<b>\$ 7,254,384</b>
<b>Parks &amp; Recreation</b>				
Mission Bay Improvements / AGF00004	214		\$ -	\$ -
North Cove Comfort Station Imp / B18234		Design Bid Build	1,378,334	2,300,000
Hospitality Point Comfort Station Imp / B19179		Design Bid Build	1,245,500	2,235,000
DeAnza North Parking Lot Improvements / B18220		Design Bid Build	914,610	1,450,802
Park Improvements / AGF00007	225		\$ -	\$ -
John F Kennedy Neighborhood Park Improve / B18005		Design Bid Build	1,859,668	3,802,774

# Capital Improvements Program

## Fiscal Year 2023 Adopted Budget Summary

**Table 22: Construction Contracts**

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Mountain View Sports Courts / B18192		Job Order Contract	900,000	2,005,000
Southeastern Mini Park Improvements / L16000	235		\$ -	\$ -
Clay Ave Mini Park / L16000.5		Design Bid Build	943,910	1,857,152
Chollas Lake Improvements / L18001	193		\$ -	\$ -
Chollas Lake Electrical Upgrade / L18001.1		Design Bid Build	980,530	1,406,530
Beyer Park Development / S00752	180	Design Bid Build	\$ 23,906,000	\$ 33,636,000
Olive St Park Acquisition and Development / S10051	223	Design Bid Build	\$ 2,094,200	\$ 5,155,585
Salk Neighborhood Park & Joint Use Devel / S14007	233	Design Bid Build	\$ 6,567,888	\$ 8,787,298
Olive Grove Community Park ADA Improve / S15028	222	Design Bid Build	\$ 2,498,814	\$ 3,702,464
Carmel Valley CP-Turf Upgrades / S16029	188	Design Bid Build	\$ 3,468,542	\$ 4,774,121
Ocean Air Comfort Station and Park Improvements / S16031	219	Design Bid Build	\$ 1,223,021	\$ 2,181,793
Solana Highlands NP-Comfort Station Development / S16032	234	Design Bid Build	\$ 1,564,900	\$ 2,444,542
Carmel Knolls NP Comfort Station-Development / S16033	186	Design Bid Build	\$ 587,000	\$ 1,409,332
Carmel Grove NP Comfort Station and Park / S16038	185	Design Bid Build	\$ 971,019	\$ 2,004,242
Carmel Mission NP Comfort Station Development / S16039	187	Design Bid Build	\$ 647,900	\$ 1,409,733
Canon Street Pocket Park / S16047	182	Design Bid Build	\$ 1,574,350	\$ 3,199,315
Jerabek Park Improvements / S20007	205	Design Bid Build	\$ 4,901,192	\$ 7,326,450
<b>Parks &amp; Recreation Total</b>			<b>\$ 58,227,378</b>	<b>\$ 91,088,133</b>
<b>Public Utilities</b>				
Water Treatment Plants / ABI00001	336		\$ -	\$ -
Miramar Reservoir PS New Generator & Upg / B19099		Design Bid Build	2,660,874	4,235,874
Alvarado WTP Basins Baffle Wall Doors / B21054		Job Order Contract	116,641	255,800
Metro Treatment Plants / ABO00001	295		\$ -	\$ -
STORM DRAIN DIVERSION AT THE MBC / B19197		Design Bid Build	6,500,000	7,721,000
STORM WATER DIVERSION AT THE SBWRP / B20002		Design Bid Build	2,537,900	3,908,100
MBC Gas Detect Syst Replace / B20121		Design Bid Build	1,980,000	3,049,000
Pump Station Restorations / ABP00001	313		\$ -	\$ -
PQPS Oxygenation Sys / B21001		Design Bid Build	2,575,217	3,617,799
Sewer Main Replacements / AJA00001	321		\$ -	\$ -
College Areas Swr & AC Wtr Main Repl (S) / B16025		Design Bid Build	11,974,030	13,036,155
Sewer & AC Water Group 765A (S) / B18073		Design Bid Build	7,018,230	9,232,230
Sewer & AC Water Group 794 (S) / B00395		Design Bid Build	6,263,573	9,031,869
Accelerated Sewer Referral Group 851 / B19063		Design Bid Build	4,900,773	6,217,408
Sewer & AC Water Group 793A (S) / B19155		Design Bid Build	4,877,200	7,153,300
AC Water & Sewer Group 1048 (S) / B18095		Design Bid Build	4,537,800	6,655,500
Sewer Group 836 / B13232		Design Bid Build	4,500,000	8,636,485
Redwood Village/Rolando Park Improv 1(S) / B19139		Design Bid Build	3,470,636	4,723,636
Clairemont Mesa West Improv 1 (S) / B20033		Design Bid Build	3,334,300	4,768,200

# Capital Improvements Program

## Fiscal Year 2023 Adopted Budget Summary

**Table 22: Construction Contracts**

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Paradise Hills Improv 1 (S) / B20024		Design Bid Build	2,986,536	4,403,200
Morena Improv1 (S) / B19025		Design Bid Build	2,935,420	4,486,811
La Jolla Improv 2 (S) / B19105		Design Bid Build	2,766,300	4,161,700
Scripps Ranch Improv 1 (S) / B18204		Design Bid Build	2,035,300	3,052,500
AC Water & Sewer Group 1040 (S) / B18066		Design Bid Build	1,568,500	2,278,800
Sewer Group 806 / B00406		Design Bid Build	1,224,989	1,941,558
Clairemont Mesa East Improv 2 (S) / B20004		Design Bid Build	843,931	1,023,931
Morena Improv 3 (S) / B21064		Design Build	426,684	648,862
Mission Valley West Improv 1 (S) / B19206		Design Bid Build	425,400	631,700
Lake Murray Improv 2 (S) / B19140		Design Bid Build	400,000	743,738
AC Water and Sewer Group 1023B (S) / B19204		Design Bid Build	200,000	326,000
Mountain View Improv 1 / B20149		Design Bid Build	453,800	720,799
Metropolitan Waste Water Department Trunk Sewers / AJB00001	297		\$ -	\$ -
Murphy Canyon Trunk Sewer Repair/Rehab / B17005		Design Bid Build	29,600,000	39,072,000
Corrosion Control / AKA00001	277		\$ -	\$ -
Paradise Mesa Crosstie PL CP Improv / B21110		Job Order Contract	278,400	431,400
Large Diameter Water Transmission PPL / AKA00003	293		\$ -	\$ -
Miramar Valves Replacement / B20015		Job Order Contract	721,267	1,398,500
Water Main Replacements / AKB00003	333		\$ -	\$ -
Clairemont Mesa East Improv 2 (W) / B20005		Design Bid Build	16,034,612	19,093,281
Lake Murray Improv 2 (W) / B19135		Design Bid Build	10,200,000	13,228,375
Water Group Job 952 / B11048		Design Bid Build	8,600,407	11,080,627
Sewer & AC Water Group 765A (W) / B18071		Design Bid Build	7,018,230	9,260,223
Morena Improv 1 (W) / B19028		Design Bid Build	6,277,458	8,585,196
La Jolla Improv 2 (W) / B19117		Design Bid Build	5,732,500	8,268,200
Mission Valley West Improv 1 (W) / B19196		Design Bid Build	5,249,300	7,970,300
La Jolla Improv 1 (W) / B19120		Design Bid Build	5,083,600	7,492,800
AC Water & Sewer Group 1040 (W) / B18068		Design Bid Build	5,050,700	7,539,300
Redwood Village/Rolando Park Improv 1(W) / B19141		Design Bid Build	3,913,000	5,234,000
Bay Ho Improv 3 (W) / B19134		Design Build	2,820,200	3,869,500
Sewer & AC Water Group 794 (W) / B16041		Design Bid Build	2,750,698	3,031,698
AC Water Group 1027A / B21055		Design Bid Build	2,742,060	3,042,060
Scripps Ranch Improv 1 (W) / B18208		Design Bid Build	2,313,800	3,517,000
AC Water and Sewer Group 1023B (W) / B19205		Design Bid Build	2,000,000	2,941,000
Sewer & AC Water Group 793A (W) / B19160		Design Bid Build	1,705,700	2,501,700
College Areas Swr & AC Wtr Main Repl (W) / B16022		Design Bid Build	1,438,500	1,990,000
Paradise Hills Improv 1 (W) / B20025		Design Bid Build	1,341,364	1,880,900
AC Water & Sewer Group 1048 (W) / B18088		Design Bid Build	1,231,700	1,806,500
Tecolote Cyn GC Water Conn / B15203		Design Bid Build	450,000	525,500

# Capital Improvements Program

## Fiscal Year 2023 Adopted Budget Summary

**Table 22: Construction Contracts**

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Clairemont Mesa West Improv 1 (W) / B20032		Design Bid Build	187,600	309,900
PURE Water Program / ALA00001	315		\$ -	\$ -
Morena Conveyance Southern / B15141.4		Design Bid Build	60,077,353	73,727,680
Morena Conveyance Middle / B15141.3		Design Bid Build	56,719,052	71,351,280
Miramar PS Improvement / B17190		Design Bid Build	9,024,353	14,621,623
Pure Water Phase 2 / ALA00002	314		\$ -	\$ -
PWP Central Facility / B21151		Design Bid Build	44,200,000	56,120,000
EMTS Boat Dock Esplanade / S00319	281	Design Bid Build	\$ 2,160,380	\$ 3,430,851
El Monte Pipeline No 2 / S10008	280	Design Bid Build	\$ 15,867,067	\$ 24,999,951
Montezuma/Mid-City Pipeline Phase II / S11026	299	Design Bid Build	\$ 50,507,824	\$ 62,870,199
Tecolote Canyon Trunk Sewer Improvement / S15020	324	Design Bid Build	\$ 40,394,050	\$ 48,000,000
Morena Pipeline / S16027	300	Design Bid Build	\$ 33,444,875	\$ 39,609,023
Harbor Drive Trunk Sewer / S18006	285	Design Bid Build	\$ 30,987,399	\$ 44,200,000
Lakeside Valve Station Replacement / S22003	292	Design Bid Build	\$ 29,472,882	\$ 42,397,105
<b>Public Utilities Total</b>			<b>\$ 579,110,365</b>	<b>\$ 762,059,627</b>
<b>Stormwater</b>				
Flood Resilience Infrastructure / ACA00001	346		\$ -	\$ -
Highland & Monroe Aves Storm Drain Repl / B12096		Design Bid Build	1,930,000	3,908,645
2870 Mobley St SD Replacement / B22153		Job Order Contract	1,000,000	1,300,000
Mira Mesa South Storm Drain Replacement / B16175		Design Bid Build	604,000	1,495,000
Stormwater Green Infrastructure / ACC00001	351		\$ -	\$ -
Maple Canyon Restoration - Phases 1 & 2 / B12040		Design Bid Build	9,504,293	16,876,997
Logan Heights LID (South) / B15051		Design Bid Build	3,705,000	5,700,000
Southcrest Green Infrastructure (GI) / B16112		Design Bid Build	2,646,000	4,000,000
Bannock Ave Streetscape Enhancements / B10027		Design Bid Build	2,349,225	4,311,965
<b>Stormwater Total</b>			<b>\$ 21,738,518</b>	<b>\$ 37,592,607</b>
<b>Transportation</b>				
Bicycle Facilities / AIA00001	378		\$ -	\$ -
Downtown Complete St Impl Phase 3A1 / B19144		Design Bid Build	3,530,000	5,500,000
Utilities Undergrounding Program / AID00001	429		\$ -	\$ -
Block 6DD1 (Clairemont Mesa)Rd Imp UU410 / B18142		Design Bid Build	1,475,215	1,959,764
Block 1M (La Jolla 4) Rd Imp UU659_RP / B18155		Design Bid Build	1,292,380	1,787,182
Mission Bl(Loring-Turquoise) Rd Imp UU30 / B18140		Design Bid Build	928,763	1,249,201
San Vicente PH I-II Rd Imp UU505-UU506 / B17098		Design Bid Build	829,053	1,175,516
32nd St PHII (Market-Imp.) Rd Imp UU17 / B18141		Design Bid Build	630,000	910,450
31st Street (Market-L St) Rd Imp UU11 / B18147		Design Bid Build	614,250	890,846
Cass (Grand-Pacific Bch Dr) Rd Imp UU143 / B18148		Design Bid Build	603,750	815,674
Hughes St (58th St-Jodi St) Rd Imp UU101 / B18151		Design Bid Build	509,250	738,463
Hilltop PH I(Boundary-Toyne)Rd Imp UU617 / B18153		Design Bid Build	460,701	699,035



# Capital Improvements Program

## Fiscal Year 2023 Adopted Budget Summary

**Table 22: Construction Contracts**

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Coronado SB (27th SB-Madden)Rd Imp UU193 / B18137		Design Bid Build	451,500	636,146
Wightman (Chamoune -Euclid) Rd Imp UU388 / B18138		Design Bid Build	430,964	674,512
Howard PHI-II(Park-Texas) Rd Imp UU71-72 / B18136		Design Bid Build	351,052	736,105
Golfcrest(Jackson-Wandermere)Rd ImpUU584 / B18149		Design Bid Build	335,328	546,046
32nd St PH I (Market-F St) Rd Imp UU386 / B18144		Design Bid Build	288,750	435,346
Fanuel St III (Grand-PB Dr) Rd Imp UU188 / B17071		Design Bid Build	167,553	390,064
25th (SB) (Coronado-Grove) Rd Imp UU995 / B18150		Design Bid Build	165,000	287,463
Street Resurfacing and Reconstruction / AID00005	420		\$ -	\$ -
Asphalt Overlay Group 2110 / B21089		Design Bid Build	9,402,239	12,060,000
Asphalt Resurfacing Group 1901 / B18134		Design Bid Build	9,053,597	12,566,636
Asphalt Overlay Group 2110 (SS) / B22116		Design Bid Build	8,587,520	9,600,000
Street Reconstruction Group 1801 / B17188		Design Bid Build	8,200,000	12,710,000
Asphalt Overlay Group 2111 / B21090		Design Bid Build	6,969,420	9,031,500
Asphalt Overlay Group 2200A / TBD		TBD	5,000,000	6,000,000
Asphalt Overlay Group 2200B / TBD		TBD	5,000,000	6,000,000
Asphalt Overlay Group 2111 (SS) / B22117		Design Bid Build	4,645,129	5,746,000
Asphalt Resurfacing Group 1901 (SS) / B22115		Design Bid Build	4,328,403	5,922,664
Median Installation / AIG00001	401		\$ -	\$ -
Foothill Blvd & Loring St Roundabout / B18008		Design Bid Build	1,823,563	2,859,700
Camino Del Rio West & Moore St Median / B19049		Design Bid Build	1,189,000	1,828,200
Morena Bl & W. Bernardo Medians / B15015		Multiple	213,500	433,261
Installation of City Owned Street Lights / AIH00001	394		\$ -	\$ -
Citywide Street Lights Group 1702 / B17051		Design Bid Build	458,844	749,144
Citywide Street Lights Group 1701 / B17050		Design Bid Build	419,500	705,600
Castle Neighborhood New Streetlights / B19080		Design Bid Build	375,500	549,965
Citywide Street Lights Group 1801 / B18012		Design Bid Build	162,762	250,000
Citywide Street Lights 1901 / B19052		Design Bid Build	124,310	285,461
Citywide Street Lights 1950 / B19125		Job Order Contract	2,546,731	2,936,226
Street Light Circuit Upgrades / AIH00002	419		\$ -	\$ -
Kensington Hts #2 Series Circuit Upgrade / B17146		Design Bid Build	2,321,000	2,800,000
New Walkways / AIK00001	404		\$ -	\$ -
North Park Mini Park Ped Improvements / B17102		Design Bid Build	1,897,373	2,995,600
ADA Mid-City MS TSW-1 / B18054		Design Bid Build	873,000	1,362,800
54th-Market to Santa Margarita Sidwlk / B18158		Design Bid Build	559,900	1,068,600
Howard Ave-Village Pine to Iris Sidewalk / B18019		Design Bid Build	380,000	1,135,060
70th-Alvarado to Saranac-Sidewalk / B17065		Design Bid Build	304,425	647,825
Sidewalk Repair and Reconstruction / AIK00003	413		\$ -	\$ -
Sidewalk Replacement Group 1902-CM & LJ / B19013		Design Bid Build	2,790,000	4,165,315

# Capital Improvements Program

## Fiscal Year 2023 Adopted Budget Summary

**Table 22: Construction Contracts**

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Sidewalk Replacement Group 1903-SE & CH / B19014		Design Bid Build	1,240,000	1,809,007
ADA Torrey Pines APS PROW-S25 / B18061		Design Bid Build	122,094	322,933
Install T/S Interconnect Systems / AIL00002	393		\$ -	\$ -
Pacific Beach TS Interconnect Upgrade / B15065		Job Order Contract	933,030	1,841,619
Traffic Signals - Citywide / AIL00004	425		\$ -	\$ -
31st St & Market St School Traffic Signal / B15014		Design Bid Build	438,900	777,000
Aquarius & Camino Ruiz Traff. Signal / B19057		Design Bid Build	299,000	499,400
Traffic Signals Modification / AIL00005	426		\$ -	\$ -
Signal Mods in Barrio Logan / B13010		Design Bid Build	509,000	698,400
Traffic Signal Mods Grp 19-02 / B19071		Design Bid Build	380,350	700,000
University Avenue Complete Street Phase1 / S18001	427	Design Bid Build	\$ 6,921,000	\$ 10,874,460
<b>Transportation Total</b>			<b>\$ 101,532,599</b>	<b>\$ 141,364,189</b>
<b>Total</b>			<b>\$ 825,067,880</b>	<b>\$ 1,176,411,625</b>

### Conclusion

The Fiscal Year 2023 Adopted CIP Budget provides a \$834.1 million increase to the City's multi-year CIP. This budget publishes 261 projects, including 30 new projects (23 of which received new funding), adds funding to 67 continuing projects, and includes one warranty project spanning a variety of departments and project types. The Fiscal Year 2023 Adopted CIP Budget also includes a list of funding sources, a list of anticipated construction contracts, and a list of projects that received or will receive developer credits.





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# Capital Improvements Program

## Profile of the City of San Diego's CIP

### Budgeting Best Practices

The City of San Diego's Capital Improvements Program (CIP) is a multi-year forecast of capital needs, which includes new construction projects and planned improvements of existing infrastructure. The CIP establishes structure and consistency by identifying, prioritizing, approving, and funding capital improvement projects through coordination of the participating City departments and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC). Implementation of CIP projects is based on the City's adopted General Plan and applicable community plans.

The City's CIP prioritization process establishes objective guidelines for project selection and numerically ranking projects. This provides decision-makers a basis for optimizing the use of available funding resources. [City Council Policy 800-14](#), Prioritizing Capital Improvements Program Projects, details the purpose, process, and implementation of the City's prioritization process. For further information on priority scores and policies, see the Project Prioritization section on page 47.

Funding for the CIP is programmed from a variety of sources, such as: sewer and water fees, TransNet, development impact fees, private donations, the sale of City-owned property, and State and federal grants. Financing in the form of bonds, lease purchase, commercial paper, and State and federal loan programs may be utilized for large and/or costly projects, and deferred capital project needs.

Additionally, the City takes cash management funding strategies into consideration when programming projects. Annual Allocations are budgeted each year and allow the City to better plan for the expansion, renovation, reallocation, or replacement of facilities, as well as providing for emergency and accelerated construction needs. This type of financial planning allows the City to better address State and federal standards. Phase-funding provides a process by which large projects are budgeted in an efficient manner that maximizes the use of available funds for each stage. This method of funding allows the contract or project to be divided into clearly defined phases, which are contracted for independently, allowing the funds to be phased into the project based on the timing of expenses.

Identification and estimation of unfunded needs, or unidentified funding, provides a method for communicating resource requirements of projects that are not fully funded and for which a funding source has not yet been identified. Some CIP project schedules indicate an undetermined timeline with unfunded needs as a mechanism to communicate intent or community support for improvements.

The operating budget impact statement, included on select CIP project pages, provides a reasonable estimate of a capital project's effect on the asset-managing department's operating budget. New or expanded capital projects can lead to increased programs, which require additional personnel and non-personnel expenditures. Conversely, capital enhancements, such as energy efficiencies, may reduce ongoing operating or maintenance expenditures. Explanation of the operating budget impact establishes the connection between the construction of an asset and the required operational needs following project completion.

CIP project cost estimates are developed by City departments based on capital asset type and commonly accepted methodology to determine a project cost that is complete, reliable, attainable, and easily verified. Project budgets consist of identified or potential funding sources and previously allocated funding. Outlying fiscal year estimates do not include an inflation factor, unless specifically noted. City departments are responsible for the regular monitoring of expenditures, encumbrances, and continuing appropriations of authorized CIP budgets to ensure accuracy and accountability within each project. Financial data referenced in the budget includes total costs and fund allocations since project inception.

# Capital Improvements Program

## Profile of the City of San Diego's CIP

The CIP budget is the mechanism that implements the CIP and fulfills a requirement of the [City Charter \(Section 69\)](#). The City Council annually approves the CIP budget and the allocation of funds for the included projects via the Appropriations Ordinance (AO) which establishes capital spending limits for a given fiscal year. These limits include appropriations carried forward from prior years as authorized in the [City Charter \(Section 84\)](#). Although the budget includes a provision for current year anticipated funding, these funds are not included in the AO as they are either not certain to be received within the fiscal year or the appropriation of the funds will require additional legal authority. Spending limits, based on updated information, can be amended during the year through City Council action. For example, a grant may be shown as anticipated until all related documents are fully executed. The grant agreements must be accepted, and the funding appropriated via an approved Council resolution, prior to the funds being made available for project expenditure.

### CIP Streamlining and Transparency

In accordance with [Council Policy 000-31](#), Capital Improvements Program Transparency, the Fiscal Year 2023 Adopted CIP Budget document includes the following information.

- A list of projects entering construction contracts is provided on page 20, allowing City Council review of the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year.
- All projects in the Fiscal Year 2023 Adopted CIP Budget have been organized into four project status categories as shown in Table 3 at the end of this section on page 33. The project status categories are:
  - New: projects that are newly established as part of the Fiscal Year 2023 Adopted CIP Budget
  - Continuing: projects initiated in Fiscal Year 2022, or in a prior year, and are currently in progress
  - Warranty: projects that are technically completed, and the asset has been put into service, but have not yet been closed
  - Underfunded: projects that are on hold due to lack of funding
- Details of funding sources and Fiscal Year 2023 allocations approved by City Council can be found in the Fiscal Year 2023 Adopted CIP Budget Summary (pages 5-26).
- Department narratives have been included for each asset-managing department in conjunction with a list of that department's projects and precede each department's project pages.
- The CIP webpage (<http://www.sandiego.gov/cip/>) provides project information, including project location maps, that is readily available to the public.

In addition to the streamlining measures above, the Department of Finance releases two Semi-Annual CIP Budget Monitoring Reports each Fiscal Year; one is released in December and the second is released in May. These CIP monitoring reports provide an update on the status of the implementation of CIP cash management process improvement measures and the efficiencies gained, as well as a consolidated request for City Council action on behalf of all City departments. The purpose of these improvements, which include an internal CIP monitoring process, CIP budget review process, and a commercial paper program update, is to manage cash in the CIP as efficiently and effectively as possible.

### CIP Performance Measures

To evaluate the success of Capital Improvements Program execution, the following performance measures are tracked and reported to the Active Transportation and Infrastructure Committee twice a year as part of the State of the CIP Report, released by the Engineering and Capital Projects Department. These six measures were designed to give an accurate and transparent account of ongoing CIP activity.

# Capital Improvements Program

## Profile of the City of San Diego's CIP

- The total amount expended on CIP projects
- The value of CIP contracts awarded for construction
- The value of CIP construction of assets in service
- The average number of days from bid opening to construction contract award for CIP projects
- The number of notices of award for CIP construction contracts
- The percentage of all CIP funds awarded through construction and consultant contracts that are restricted to Small Local Business Enterprise (SLBE)/Emerging Local Business Enterprise (ELBE) certified firms

### Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are critical activities of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well-beyond one year.

In February 2022, the Engineering & Capital Projects Department released its Five-Year Capital Infrastructure Planning Outlook (CIP Outlook) report. The CIP Outlook presents a comprehensive overview of the City's CIP including current driving factors, review of service level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook is released on an annual basis and is used as a guide in developing the City's Annual Capital Improvements Program Budget.

The City's CIP budget incorporates five fiscal years of budget data. It includes all ongoing projects with details of current budget-to-date and expended/encumbered funding, while also detailing future revenue estimates and forecasting future needs. The budget serves as a planning tool for balancing anticipated funding with community needs and requests. The CIP budget not only shows the current adopted budget but is also a reflection of future intent. Projected budgets shown for the next four fiscal years are not a part of the annual Appropriations Ordinance adopted by City Council.

Future year funding is based upon estimated revenue from various sources. For example:

- Development Impact Fees (DIF) are dependent upon the rate of development in communities. Current projections show that revenue should be received, but there is potential it would not be collected at the rate assumed in the five-year plan.
- TransNet revenue estimates are based upon sales tax projections. These estimates are utilized in preparation of the TransNet five-year program of projects as required by the San Diego Association of Governments (SANDAG) for compliance with the Regional Transportation Improvement Program.
- The City's enterprise funds are received directly from fees and charges to users. These funding sources are reflected in the Airports, Environmental Services, Parks & Recreation/Golf Courses, and Public Utilities Departments. Anticipated funding from these sources is based on revenue trends and fees or rate schedules.

# Capital Improvements Program

## Profile of the City of San Diego's CIP

For projects without sufficient identified funding, the balance required to fulfill the engineer's cost estimate is included on the unfunded needs list. It should also be noted that project cost estimates reflect uninflated dollars and are not adjusted for market volatility.

**Table 2** provides expected revenues in major fund source categories for the current budget year and following four years of the multi-year CIP. **Table 3** provides a listing of projects by current status.

**Table 2: Five-Year CIP by Funding Source (in thousands of dollars)**

Funding Source	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Total by Source
Airport Funds	\$ 700	\$ -	\$ 3,470	\$ 556	\$ 620	\$ 500	\$ 5,846
Bond Financing	-	31,700	132,000	14,000	45,000	125,300	348,000
Bus Stop Capital Improvement Fund	-	-	190	190	190	-	570
Capital Outlay - Land Sales	425	90	-	-	-	-	515
Climate Equity Fund	7,404	-	-	-	-	-	7,404
Developer Funding	-	1,648	-	-	-	-	1,648
Development Impact Fees	471	18,850	6,848	-	-	-	26,169
Donations	-	2,994	4,981	1,981	1,975	7	11,937
Energy Conservation Program Fund	-	-	500	-	-	-	500
Enhanced Infrastructure Financing District Fund	-	4,235	-	-	-	-	4,235
Facilities Benefit Assessments	206	5,902	966	6,594	-	-	13,668
Federal Grants	-	45,372	18	692	-	-	46,082
Gas Tax Fund	6,994	-	-	-	-	-	6,994
General Fund	40,198	(4)	-	-	-	-	40,195
Golf Course Enterprise Fund	2,000	500	-	-	-	-	2,500
Infrastructure Fund	28,444	(4,550)	-	-	-	-	23,894
Mission Bay Park Improvement Fund	7,567	-	6,500	6,500	6,500	6,500	33,567
Other Funding	-	4,625	1,090	-	-	-	5,715
Other Grants	-	5,000	-	-	-	-	5,000
Recycling Fund	6,200	-	10,000	-	-	-	16,200
Refuse Disposal Fund	3,100	-	3,900	200	200	200	7,600
San Diego Regional Parks Improvement Fund	4,074	-	5,731	4,800	3,600	2,100	20,306
Sewer Funds	270,616	15,638	290,640	217,144	115,765	96,286	1,006,089

# Capital Improvements Program Profile of the City of San Diego's CIP

**Table 2: Five-Year CIP by Funding Source (in thousands of dollars)**

Funding Source	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Total by Source
State Grants	-	85,084	-	-	-	-	85,084
TransNet Funds	27,833	(1,246)	24,801	22,408	23,424	24,463	121,681
Trench Cut/Excavation Fee Fund	2,000	-	2,000	2,000	2,000	2,000	10,000
Utilities Undergrounding Program Fund	5,000	-	10,000	10,000	10,000	10,000	45,000
Water Fund	420,847	27,779	344,772	323,304	248,165	204,071	1,568,937
<b>Total</b>	<b>\$ 834,078</b>	<b>\$ 243,617</b>	<b>\$ 848,406</b>	<b>\$ 610,368</b>	<b>\$ 457,439</b>	<b>\$ 471,426</b>	<b>\$ 3,465,335</b>

Note: This table excludes unidentified funding and funding expected in Fiscal Year 2028 or later.

Projects within the CIP budget may include estimates of the project's impact on the City's operating budget. Operating impacts are provided for the first year, or the pro-rated portion of the first year, an asset is anticipated to be put into service. Full-year projections are also provided for each year in the five-year plan. Operating impacts include both personnel and non-personnel expenditures and are critical for departments proposing new facilities with ongoing staffing needs which will require increased expenditures in the City's General Fund.

Following is a sample of important projects in the five-year program with significant milestones expected in Fiscal Year 2023:

- 468 miles of City streets are anticipated to be repaired, contributing to the goal of overall condition index (OCI) at 70. Additionally, the Transportation Department's goal is to complete 40 bike lane miles in coordination with the City's resurfacing contracts, optimize 12 traffic signal systems and add 50 non-communicating intersections to the citywide communication network. Funds are also being allocated for the repair and replacement of damaged sidewalks citywide.
- Construction continues on multiple components of the Pure Water Program including North City Water Reclamation Plant Expansion; North City Water Reclamation Influent Pump Station and Pipeline; Metro Biosolids Center Improvements; Morena Pump Station; Morena Conveyance Northern Alignment; and North City Pure Water Pipeline and Dechlorination Facility.
- Thirteen new stormwater flood resilience or water quality projects will be initiated in Fiscal Year 2023 with a goal of improving storm drain infrastructure and meeting pollution removal mandates. Additionally, multiple pipeline replacement projects are anticipated to be completed with Stormwater Department staffing resources. Additionally, the Stormwater Department will be initiating planning and design of several additional flood resilience and green infrastructure projects utilizing funding from the upcoming Water Infrastructure Innovation Act (WIFIA) loan.
- The Parks and Recreation Department, in collaboration with the Engineering & Capital Project Department and the San Diego Unified School District, are looking forward to the following capital improvement and joint-use projects to enhance the overall park system (for the complete list please see Parks & Recreation Project Pages): Balboa Park Botanical Building Improvements, Children's Park Improvements, Linda Vista Skate Park Phase II, and Mountain View Sports Courts. Additionally, six new Joint Use Sites are anticipated to be placed into service, including Hickman Elementary School and Taft Middle School.

# Capital Improvements Program

## Profile of the City of San Diego's CIP

Many programs will continue throughout the multi-year program, including:

- Undergrounding of utilities and repair of streetlights.
- The replacement and rehabilitation of 40 sewer miles and the construction award of 35 water pipe replacement miles.
- Improvements to facilities for compliance with the Americans with Disabilities Act (ADA).

### Budget Process

The CIP budget is developed in conjunction with the City's operating budget and follows the timeline established by the City Charter. Development of the CIP budget begins earlier than that of the operating budget and is initiated by a review of project status and community needs conducted by the Engineering & Capital Projects Department in coordination with the City's asset-managing departments. The CIP budget process considers project priorities and funding availability.

- **October - February:** Budget development training on the budgeting system and the current CIP budget process is provided to City departments with CIP project responsibilities. Departments develop fiscal year needs based on the CIP Outlook and submit proposed CIP funding requests to the Department of Finance (DoF) which are then brought to the Capital Improvements Program Review and Advisory Committee (CIPRAC) Executive Team for a recommendation to the Mayor. During this timeframe, the DoF also confirms the availability of funds to support the budget to be considered by the Executive Team. The CIP budget development and CIPRAC approval calendar are established by the DoF and Engineering & Capital Projects Departments.
- **February - March:** In coordination with asset managing departments, the DoF reviews all CIP project pages and prepares the proposed budget publication.
- **April:** The Mayor releases the Proposed Budget to the public by April 15 in compliance with the City Charter [Article VIII, Section 69, Item (c)].
- **May:** During the month of May, the City Council holds a series of public budget hearings. City Council members may recommend changes to the Proposed CIP Budget. Additionally, the Mayor's May Revision to the Proposed Budget is released. This report recommends changes to specific CIP project budgets based on updated information.
- **June:** City Council reviews final modifications and approves the budget in June. The Mayor's veto period follows City Council's initial approval. Once the budget is approved, the final changes are implemented. The Change Letter will be created to summarize the May Revision and Council Action changes to the CIP Budget. The annual Appropriations Ordinance is presented to the City Council and adopted by June 30 authorizing expenditure of the CIP Budget.

# Capital Improvements Program

## Profile of the City of San Diego's CIP

**Table 3: Projects by Project Status**

Project Name	Page No	FY 2023	Project Total
<b>New</b>			
Casa Del Prado Reconstruction / S22007	189	\$ -	\$ 5,900,000
Chollas Creek Restoration 54th St & Euclid Ave / S22009	345	982,855	1,232,855
Convoy District Gateway Sign / S23007	101	1,000,000	1,000,000
Dams & Reservoirs Security Improvements / S22013	278	1,328,709	22,560,000
El Camino Real Pipeline / S23000	279	500,000	9,100,000
Grape Street Dog Park Improvements / P23001	171	250,000	250,000
Kearny Villa Rd Pipeline / S23001	288	500,000	48,400,000
Lake Hodges Dam Replacement / S23002	291	500,000	150,000,000
Lakeside Valve Station Replacement / S22003	292	5,617,782	42,397,105
La Media Improv-Siempre Viva to Truck Rte / S22006	397	1,250,000	17,602,032
Marie Widman Memorial Park GDP / P23005	172	500,000	500,000
McGonigle Canyon Park P-2 / RD22000	211	-	8,992,183
Mt. Hope Rec Ctr @ Dennis V Allen Park / P23003	172	750,000	750,000
Murphy Canyon Trunk Sewer Repair/Rehab / S22014	301	4,000,000	39,072,000
Normal Street Promenade / S22012	405	-	3,400,000
North Chollas CP Improvements / L22004	216	-	978,000
North Park Community Park Dog Park / P23000	172	250,000	250,000
North/South Metro Interceptors Rehabilitation / S22001	303	500,000	26,000,000
Ocean Beach Pier Replacement / L22001	221	-	8,250,000
Old Mission Dam Dredging / P23002	173	750,000	750,000
OM Road T-9.2 & Traffic Signals T-35 / RD22002	407	-	3,134,395
Otay Water Treatment Plant Upgrade Ph 3 / S23003	308	500,000	32,000,000
Pump Station D Upgrade / S22015	349	2,500,000	4,022,608
Pure Water Phase 2 / ALA00002	314	36,000,000	3,500,199,999
South San Diego Reservoir Replacement / S23004	322	500,000	45,600,000
Spruce St Bridge Rehab / P23004	374	200,000	200,000
Sunset Cliffs Seawall Improvement / S23006	421	1,200,000	6,038,775
Torrey Pines GC Clubhouse & Maintenance / S23005	243	2,000,000	2,000,000
University Community Library / P22008	155	-	40,000
Upper Auburn Creek Revitalization Project / S22008	352	982,856	1,232,856
<b>Total</b>		<b>\$ 62,562,202</b>	<b>\$ 3,981,852,808</b>
<b>Continuing</b>			



# Capital Improvements Program

## Profile of the City of San Diego's CIP

101 Ash Improvements / S17009	97	\$ -	\$ 27,628,947
5th Avenue Promenade / L22002	375	-	1,473,537
69th & Mohawk Pump Station / S12011	270	1,250,000	16,838,594
Accela Implementation Phase 2 / T19003	98	-	4,118,758
Advanced Metering Infrastructure / S17008	271	-	126,535,325
Airway Road Improvements / P19007	373	-	10,000
Alvarado 2nd Extension Pipeline / S12013	272	35,500,000	125,000,000
Alvarado Canyon Rd Realignment Project / S22005	376	-	1,158,623
Alvarado Laboratory Improvements / L22000	273	5,855,000	91,200,000
Alvarado Trunk Sewer Phase IV / S15019	274	-	72,350,000
Balboa Park Botanical Bldg Improvements / S20005	175	-	21,453,000
Balboa Park Golf Course / AEA00002	176	-	676,467
Barrio Logan Traffic Calming Truck Route / P22003	373	250,000	350,000
Berardini Field GDP / P22006	171	-	400,000
Beyer Park Development / S00752	180	2,200,000	33,636,000
Bicycle Facilities / AIA00001	378	2,100,000	146,168,672
Black Mountain Ranch Park Ph2 / RD21001	181	-	11,034,475
Boston Ave Linear Park GDP / P22005	171	-	500,000
Bridge Rehabilitation / AIE00001	379	-	163,663,153
Brown Field / AAA00002	89	-	6,355,876
Bus Stop Improvements / AID00007	380	-	574,942
Camino Del Sur Widening - North / RD21005	381	-	3,017,573
Camino Del Sur Widening - South / RD21004	382	-	3,175,319
Canon Street Pocket Park / S16047	182	1,550,908	3,200,315
Carmel Country Road Low Flow Channel / S00969	344	-	2,712,000
Carmel Del Mar NP Comfort Station-Development / S16034	184	-	2,930,564
Carmel Grove NP Comfort Station and Park / S16038	185	-	2,061,500
Carmel Knolls NP Comfort Station-Development / S16033	186	-	1,478,700
Carmel Mission NP Comfort Station Development / S16039	187	-	1,428,000
Carmel Mountain Road Widening / RD21006	383	-	1,673,151
Carmel Valley CP-Turf Upgrades / S16029	188	-	4,774,121
Carroll Canyon Road Planning Study / P21000	373	-	800,000
Children's Park Improvements / S16013	190	-	8,200,920
Chollas Creek Oak Park Trail / S20012	192	-	1,752,000
Chollas Lake Improvements / L18001	193	287,164	6,589,164
Chollas Triangle Park / P20005	171	-	2,300,000

# Capital Improvements Program

## Profile of the City of San Diego's CIP

Cielo & Woodman Pump Station / S12012	276	3,000,000	11,040,973
CIP Emergency Reserve / ABT00006	99	-	1,000,000
City Facilities Improvements / ABT00001	145	6,245,784	826,273,748
City Heights Sidewalks and Streetlights / S19005	386	-	3,600,000
Citywide Energy Improvements / ABT00003	361	2,547,500	17,725,705
Coastal Erosion and Access / AGF00006	194	825,000	20,541,176
Coastal Rail Trail / S00951	387	-	23,510,780
Corrosion Control / AKA00001	277	-	600,000
Cypress Dr Cultural Corridor / P22002	373	-	800,000
Dennery Ranch Neigh Park / RD22001	195	-	22,000,000
East Village Green Phase 1 / S16012	196	-	78,520,252
Egger/South Bay Community Park ADA Improvements / S15031	198	2,850,000	5,580,145
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	389	-	61,787,000
El Cuervo Adobe Improvements / S14006	199	-	606,000
El Monte Pipeline No 2 / S10008	280	6,200,000	24,999,951
Emerald Hills Park GDP / P20003	171	-	1,504,213
EMTS Boat Dock Esplanade / S00319	281	-	3,430,851
Enterprise Funded IT Projects / ATT00002	109	6,409,288	18,640,237
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	282	3,000,000	33,290,000
Fairmount Avenue Fire Station / S14018	127	1,400,000	23,727,795
Fenton Pkwy Ext to Camino Del Rio N / P21004	373	-	250,000
Fire-Rescue Air Ops Facility - PH II / S18007	133	-	23,150,246
Fire Station No. 48 - Black Mountain Ranch / S15015	128	-	21,091,000
Fire Station No. 51 - Skyline Hills / S14017	131	950,000	14,840,957
Fleet Operations Facilities / L14002	146	-	10,652,886
Flood Resilience Infrastructure / ACA00001	346	14,750,000	492,945,267
Freeway Relocation / AKB00002	283	-	2,372,000
Golf Course Drive Improvements / S15040	202	3,473,439	6,500,000
Governmental Funded IT Projects / ATT00001	110	-	2,596,620
Groundwater Asset Development Program / ABM00001	284	-	495,329
Guard Rails / AIE00002	392	281,300	2,771,054
Harbor Drive Trunk Sewer / S18006	285	5,454,999	44,200,000
Hickman Fields Athletic Area / S00751	203	-	11,066,320
Hidden Trails Neighborhood Park / S00995	204	-	9,150,000
Installation of City Owned Street Lights / AIH00001	394	2,655,100	278,245,143
Install T/S Interconnect Systems / AIL00002	393	-	143,211,376

# Capital Improvements Program

## Profile of the City of San Diego's CIP

Instrumentation and Control / AKB00007	286	-	200,000
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	395	-	2,250,000
Jerabek Park Improvements / S20007	205	-	7,326,400
Junipero Serra Museum ADA Improvements / S15034	207	500,000	2,809,787
Kearny Mesa Facility Improvements / S20009	147	-	16,421,600
Kearny Mesa Trunk Sewer / S20000	287	300,000	24,868,300
Kelly Street Park GDP / P22004	172	-	400,000
La Jolla View Reservoir / S15027	290	-	35,752,777
La Media Road Improvements / S15018	398	2,192,619	54,317,250
Landfill Improvements / AFA00001	117	3,100,000	15,074,820
La Paz Mini Park / S11103	208	-	2,602,840
Large Diameter Water Transmission PPL / AKA00003	293	10,898,319	126,727,605
Maple Canyon Storm Drain Upgrade / S20003	348	-	36,000,000
Market St-Euclid to Pitta-Improvements / S16022	399	-	5,569,100
Market Street-47th to Euclid-Complete Street / S16061	400	-	10,855,084
MBC Equipment Upgrades / S17013	294	6,245,622	54,891,713
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	209	-	7,685,084
MBGC Irrigation & Electrical Upgrades / S11010	210	-	6,000,000
Median Installation / AIG00001	401	8,175,000	33,526,228
Metropolitan System Pump Stations / ABP00002	296	1,620,000	30,858,444
Metropolitan Waste Water Department Trunk Sewers / AJB00001	297	2,200,000	38,789,229
Metro Treatment Plants / ABO00001	295	14,110,687	58,263,546
Miramar Landfill Facility Improvements / L17000	118	6,200,000	48,861,104
Miramar Landfill Storm Water Improvements / L18002	119	-	12,300,000
Mira Mesa Community Pk Improvements / L16002	212	-	40,680,707
Mission Bay Golf Course / AEA00003	213	-	50,000
Mission Bay Improvements / AGF00004	214	7,566,612	162,536,739
Mohnike Adobe and Barn Restoration / S13008	215	-	2,852,000
Montezuma/Mid-City Pipeline Phase II / S11026	299	-	63,092,200
Montezuma Park General Dev Plan Amendment / P21002	172	-	350,000
Montgomery-Gibbs Executive Airport / AAA00001	90	700,000	4,993,028
Morena Pipeline / S16027	300	12,077,110	73,731,014
NCWRP Improvements to 30 mgd / S17012	302	9,445,956	40,825,731
New Walkways / AIK00001	404	789,000	130,328,269
NTC Aquatic Center / S10000	218	-	10,067,361
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	403	-	15,020,652

# Capital Improvements Program

## Profile of the City of San Diego's CIP

Oak Park Library / S22011	157	-	21,049,862
Ocean Air Comfort Station and Park Improvements / S16031	219	-	2,181,793
Ocean Beach Branch Library / S20015	158	-	11,902,302
Olive Grove Community Park ADA Improve / S15028	222	2,000,000	5,021,866
Olive St Park Acquisition and Development / S10051	223	-	5,171,585
Otay 1st/2nd PPL West of Highland Avenue / S12016	304	-	29,440,500
Otay 2nd Pipeline Phase 4 / S20001	305	-	38,008,900
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	306	2,000,000	20,129,000
Otay Mesa Truck Route Phase 4 / S11060	408	-	30,360,000
Otay Second Pipeline Relocation-PA / S15016	307	7,750,000	28,093,224
Pacific Beach Pipeline South (W) / S12015	309	-	44,359,933
Pacific Highlands Ranch Branch Library / S14023	159	-	27,664,178
Palm Avenue Interstate 805 Interchange / S00869	409	-	29,921,305
Park Boulevard At-Grade Crossing / S15045	410	-	26,755,948
Park Improvements / AGF00007	225	8,745,403	498,723,372
Pipeline Rehabilitation / AJA00002	310	4,369,229	115,301,978
Police Range Refurbishment Phase II / S18005	257	-	17,800,000
Pressure Reduction Facility Upgrades / AKA00002	311	200,000	37,856,251
PS2 Power Reliability & Surge Protection / S00312	312	-	76,100,800
Pump Station Restorations / ABP00001	313	-	15,289,049
Pure Water Pooled Contingency / P19002	267	37,000,000	110,636,688
PURE Water Program / ALA00001	315	276,000,000	1,476,428,106
Rancho Bernardo CP Improvements / L20000	226	750,000	2,994,763
Rancho Bernardo Industrial Pump Stn Replacement / S21004	317	500,000	13,048,000
Recycled Water Systems Upgrades / AHC00004	318	-	50,000
Regional Park Improvements / AGF00005	228	-	140,560,406
Resource-Based Open Space Parks / AGE00001	229	1,000,000	9,993,925
Riviera Del Sol Neighborhood Park / S00999	230	-	9,570,838
Sage Canyon NP Concession Bldg-Develop / S16035	232	-	2,010,500
Salk Neighborhood Park & Joint Use Devel / S14007	233	-	11,287,278
San Carlos Branch Library / S00800	160	1,500,000	27,039,725
S. Bancroft & Greely Unimproved Street / P22007	374	350,000	600,000
Scripps Miramar Ranch Library / S00811	161	-	6,754,384
Sewer CIP Emergency Reserve / ABT00007	320	-	10,000,000
Sewer Main Replacements / AJA00001	321	66,884,337	697,099,287
Sidewalk Repair and Reconstruction / AIK00003	413	7,000,000	98,703,271

# Capital Improvements Program

## Profile of the City of San Diego's CIP

Siempre Viva Road Improvements / P19006	374	-	10,000
Solana Highlands NP-Comfort Station Development / S16032	234	-	2,491,000
Southeastern Mini Park Improvements / L16000	235	-	8,198,152
Southwest Neighborhood Park / S22002	236	-	1,274,302
Standpipe and Reservoir Rehabilitations / ABL00001	323	2,300,000	60,511,211
State Route 56 Freeway Expansion / RD14000	417	-	22,983,843
Stormwater Green Infrastructure / ACC00001	351	8,845,265	1,362,183,078
Streamview Drive Improvements Phase 2 / S18000	418	-	16,721,841
Street Light Circuit Upgrades / AIH00002	419	1,000,000	30,128,209
Street Resurfacing and Reconstruction / AID00005	420	17,912,312	650,326,761
Sunset Cliffs Park Drainage Improvements / L14005	238	1,095,000	7,802,288
Switzer Canyon Bridge Enhancement / P21006	173	-	33,358
Taft Joint Use Facility Development / S15026	239	-	3,454,600
Talmadge Traffic Calming Infrastructure / S17001	240	-	330,000
Tecolote Canyon Trunk Sewer Improvement / S15020	324	16,000,000	48,000,000
TH 16" Water Mains / RD21007	325	-	338,137
Torrey Highlands NP Upgrades / S16036	241	-	1,718,401
Torrey Highlands Trail System / RD21003	242	-	39,290
Torrey Pines Fire Station / S19003	135	-	20,856,000
Torrey Pines Golf Course / AEA00001	244	-	4,410,000
Traffic Calming / AIL00001	424	1,700,000	16,250,666
Traffic Signals - Citywide / AIL00004	425	2,860,850	23,951,270
Traffic Signals Modification / AIL00005	426	750,000	26,604,619
University Avenue Complete Street Phase1 / S18001	427	-	12,379,850
University Avenue Mobility / S00915	428	-	9,957,310
University Heights Reservoir Rehabilitation / S20002	328	-	18,200,000
Unscheduled Projects / AJA00003	329	-	1,500,899
Utilities Undergrounding Program / AID00001	429	5,000,000	92,005,629
Via de la Valle Widening / RD11001	430	-	35,037,867
Wangenheim Joint Use Facility / S15007	246	-	9,517,667
Water CIP Emergency Reserve / ABT00008	332	-	5,000,000
Water Main Replacements / AKB00003	333	98,897,872	956,030,777
Water Pump Station Restoration / ABJ00001	334	-	59,030,482
Water SCADA IT Upgrades / T22001	335	2,500,000	16,100,000
Water Treatment Plants / ABI00001	336	1,000,000	15,595,676
W Mission Bay Dr Bridge Over SD River / S00871	433	-	150,951,719

# Capital Improvements Program

## Profile of the City of San Diego's CIP

<b>Total</b>		<b>\$ 771,066,675</b>	<b>\$ 11,704,649,254</b>
<b>Warranty</b>			
30th Street Pipeline Replacement / S12010	269	\$ -	\$ 33,503,592
Alta La Jolla Drive Drainage Repair PhII / S10001	343	-	6,222,105
Balboa Avenue Corridor Improvements / S00831	377	-	3,143,987
Balboa Park West Mesa Comfort Station Replacement / S15036	177	-	2,378,963
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	178	-	3,644,000
Bay Terrace Senior Center / S16060	179	-	6,072,764
Canyonside Community Park Improvements / S12004	183	-	2,251,126
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	384	-	20,768,154
Chollas Building / S11025	275	-	42,011,561
Chollas Community Park Comfort Station / S16058	191	-	3,134,379
City Heights Pedestrian Improvements / S15044	385	-	3,568,673
Del Sol Boulevard-Central / S00858	388	-	5,429,194
EB Scripps Pk Comfort Station Replacement / S15035	197	-	5,608,470
Fairbrook Neighborhood Park Development / S01083	200	-	6,011,281
Famosa Slough Salt Marsh Creation / S00605	201	-	556,398
Fire Station No. 50 - North University City / S13021	130	-	15,000,000
Genesee Avenue Widen I-5 Crossing / S00839	390	-	22,617,667
Georgia Street Bridge Improvements / S00863	391	-	16,700,588
La Jolla Scenic Drive 16inch Main / S12009	289	-	12,348,000
La Jolla Village Drive-I-805 Ramps / S00857	396	-	23,974,536
Miramar Clearwell Improvements / S11024	298	-	120,328,744
Miramar Road-I-805 Easterly Ramps / S00880	402	-	11,429,930
North Park Mini Park / S10050	217	425,000	5,437,503
Ocean Beach Pier Improvements / S20011	220	-	1,232,907
Old Otay Mesa Road-Westerly / S00870	406	-	15,947,516
Park de la Cruz Community Ctr & Gym Bldg / S16059	224	-	10,353,669
Playa del Sol Parkway / RD20000	411	3,640	3,123,640
Rancho Mission Canyon Park Upgrades / S15004	227	-	2,404,695
Rolando Joint Use Facility Development / S15029	231	-	1,220,000
SBWR Plant Demineralization / S00310	319	-	5,716,911
SR 163/Clairemont Mesa Blvd Interchange / S00905	414	-	18,346,200
SR 163/Friars Road / S00851	415	-	64,080,996
SR94/Euclid Av Interchange Phase 2 / S14009	416	-	6,869,800
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	237	-	4,502,726

# Capital Improvements Program

## Profile of the City of San Diego's CIP

Tierrasanta (Via Dominique) Pump Station / S12040	326	-	18,918,996
Torrey Meadows Drive Overcrossing / S10015	422	-	14,015,000
Torrey Pines Road Slope Restoration / S00877	423	-	4,597,720
University Ave Pipeline Replacement / S11021	327	-	29,300,000
Upas St Pipeline Replacement / S11022	330	-	36,265,020
Villa Monserate Neighborhood Park Upgrades / S16048	245	-	1,670,103
Water & Sewer Group Job 816 (W) / S13015	331	-	18,199,392
W Bernardo Dr at Bernardo Ctr Dr Inter / RD20007	432	20,774	839,532
Wightman Street Neighborhood Park / S00767	247	-	3,530,779
<b>Total</b>		<b>\$ 449,414</b>	<b>\$ 633,277,219</b>
<b>Underfunded</b>			
Convention Center Phase III Expansion / S12022	100	\$ -	\$ 685,011,298
Fire Station No. 49 - Otay Mesa / S00784	129	-	26,018,414
Fire Station No. 54 - Paradise Hills / S00785	132	-	18,605,654
John Baca Park / S22004	206	-	4,973,000
North Pacific Beach Lifeguard Station / S10119	134	-	7,257,599
SD River Dredging Qualcomm Way to SR163 / S00606	350	-	1,914,000
Sea World Dr/I5 Interchange Improvement / S00888	412	-	120,163,109
Village Center Loop Rd-N Carmel Valley Rd / S19002	431	-	53,000,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 916,943,073</b>

# Capital Improvements Program

## Fiscal Year 2022 Budget Update

### Project Changes

**Table 1** provides a summary of how the CIP budget has changed since the Fiscal Year 2022 Adopted Budget.

**Table 1: Summary of Changes in the 2023 Adopted Budget**

Description of Change	No.
<b>Published Projects in 2022 Adopted Budget</b>	<b>255</b>
Number of New Projects Initiated Since Adoption	30
Number of Projects Closed Since Adoption	24
Number of Projects Converted to New Project Accounting Structure	8
<b>Published Projects in 2023 Adopted Budget</b>	<b>261</b>
Number of Active Projects (Including Sublets)	1,288

**Table 2** lists the newly published projects, which includes 30 newly published projects, of which, 23 are receiving funding in the Fiscal Year 2023 Adopted Budget.

**Table 2: Projects Added in the Fiscal Year 2023 CIP Budget**

Project	Prior Fiscal Years	FY2023	FY2023 Anticipated
Casa Del Prado Reconstruction / S22007	\$2,142,235	\$-	\$ 3,700,000
Chollas Creek Restoration 54th St & Euclid Ave / S22009	214,502	982,855	-
Convoy District Gateway Sign / S23007	-	1,000,000	-
Dams & Reservoirs Security Improvements / S22013	3,182,961	1,328,709	-
El Camino Real Pipeline / S23000	-	500,000	-
Grape Street Dog Park Improvements / P23001	-	250,000	-
Kearny Villa Rd Pipeline / S23001	-	500,000	-
La Media Improv-Siempre Viva to Truck Rte / S22006	668,947	1,250,000	-
Lake Hodges Dam Replacement / S23002	-	500,000	-
Lakeside Valve Station Replacement / S22003	13,817,203	5,617,782	-
Marie Widman Memorial Park GDP / P23005	-	500,000	-
McGonigle Canyon Park P-2 / RD22000	8,081,474	-	-
Mt. Hope Rec Ctr @ Dennis V Allen Park / P23003	-	750,000	-
Murphy Canyon Trunk Sewer Repair/Rehab / S22014	97,388	4,000,00	-
Normal Street Promenade / S22012	1,450,835	-	1,200,000
North Chollas CP Improvements / L22004	872,695	-	-



# Capital Improvements Program

## Fiscal Year 2022 Budget Update

Project	Prior Fiscal Years	FY2023	FY2023 Anticipated
North Park Community Park Dog Park / P23000	-	250,000	-
North/South Metro Interceptors Rehabilitation / S22001	-	500,000	-
Ocean Beach Pier Replacement / L22001	8,250,000	-	-
Old Mission Dam Dredging / P23002	-	750,000	-
OM Road T-9.2 & Traffic Signals T-35 / RD22002	3,095,835	-	-
Otay Water Treatment Plant Upgrade Ph 3 / S23003	-	500,000	-
Pump Station D Upgrade / S22015	1,204,773	2,500,000	-
Pure Water Phase 2 / ALA00002	(24,544)	36,000,000	-
South San Diego Reservoir Replacement / S23004	-	500,000	-
Spruce St Bridge Rehab / P23004	-	200,000	-
Sunset Cliffs Seawall Improvement / S23006	-	1,200,000	-
Torrey Pines GC Clubhouse & Maintenance / S23005	-	2,000,000	-
University Community Library / P22008	40,000	-	-
Upper Auburn Creek Revitalization Project / S22008	208,588	982,856	-

Through June of Fiscal Year 2022, 15 projects were closed, which resulted in \$4.1 million in a variety of sources returning to fund balances. Projects were closed either as the result of the asset being completed and put into service or as the result of the City Council approving the cancellation of the project. **Table 3** lists the projects that have been closed and are no longer published. **Table 4** lists the projects that have changed accounting structure since last budget publication.

**Table 3: Projects Removed from the Capital Improvements Program since Fiscal Year 2022**

Project	Department
Camino del Sur Widening (CV Rd S. to SR-56) / RD19002	Transportation
Carmel Creek NP Improvements / S16037	Parks & Recreation
Centralized Payment Processing Solution / T19002	Citywide
Charles Lewis III Memorial Park / S00673	Parks & Recreation
Citrus & Conifer Reconstruction / P20002	Transportation
Complete Streets for All of US / P22001	Transportation
Covered Aerated Static Pile System / S16053	Environmental Services
Euclid Avenue & Home Improvements / S00886	Transportation
Fire Station No. 08 - Mission Hills / S10029	Fire-Rescue
Fire Station No. 15 - Ocean Beach Expansion / S13011	Fire-Rescue
Hayes Ave Storm Drain / S11002	Stormwater
Hiking & Equestrian Trail NP #10 / S00722	Parks & Recreation
L-1 Village Green / RD21000	Parks & Recreation

# Capital Improvements Program

## Fiscal Year 2022 Budget Update

Project	Department
Linda Vista/Genesee Intersection Improve / S00907	Transportation
MBC Dewatering Centrifuges Replacement / S00339	Parks & Recreation
Palm Avenue Roadway Improvements / S00913	Transportation
Palm Avenue Transitional Housing / S18003	Citywide
Paseo Del Sur(Camino D Sur E to HS Entr) / RD20001	Transportation
Rancho Bernardo Rd Widening I-15 / Bernardo Ctr Dr / RD19006	Transportation
Skyline Hills Community Park ADA Improve / S15038	Parks & Recreation
South Mission Valley Trunk Sewer Ph II / S21002	Public Utilities
Torrey Pines Road Improvement Phase 2 / S15023	Transportation
TP South Golf Course Imp Renovation / S18002	Parks & Recreation
Tubman Charter School JU Improvements / S13000	Parks & Recreation

**Table 4: Projects that Changed Accounting Structure since Fiscal Year 2022**

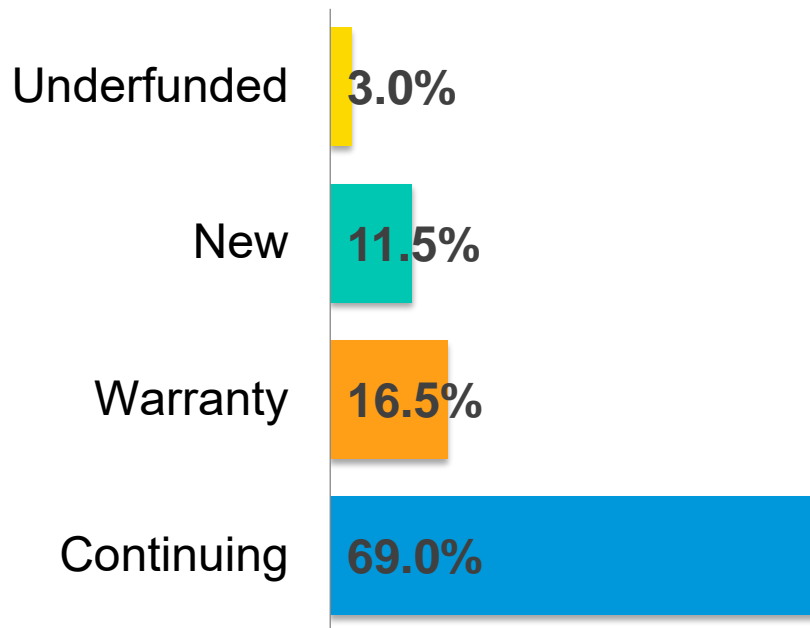
Previous Project	Current Project	Department
5 <sup>th</sup> Avenue Promenade/ P21001	5 <sup>th</sup> Avenue Promenade/ L22002	Transportation
Alvarado Canyon Rd Realignment Project/ P18007	Alvarado Canyon Rd Realignment Project/ S22005	Transportation
Alvarado Laboratory Improvements / S22000	Alvarado Laboratory Improvements / L22000	Public Utilities
Dennerly Ranch Neigh Park / S00636	Dennerly Ranch Neigh Park / RD22001	Parks & Recreation
John Baca Park / P19003	John Baca Park / S22004	Parks & Recreation
Oak Park Library/ P20004	Oak Park Library/ S22011	Library
Southwest Neighborhood Park/ P18010	Southwest Neighborhood Park/ S22002	Parks & Recreation
Water SCADA IT Upgrades / S21001	Water SCADA IT Upgrades / T22001	Public Utilities

## Project Progress

In accordance with [Council Policy 000-31](#), Capital Improvements Program Transparency, all published projects in the CIP budget have been categorized by four progress categories - New, Continuing, Warranty or Underfunded. The complete list of categorized projects can be found in the Profile of the City's CIP section on page 33. The current breakdown is shown in **Figure 1** below.

# Capital Improvements Program Fiscal Year 2022 Budget Update

Figure 1: Projects by Project Status

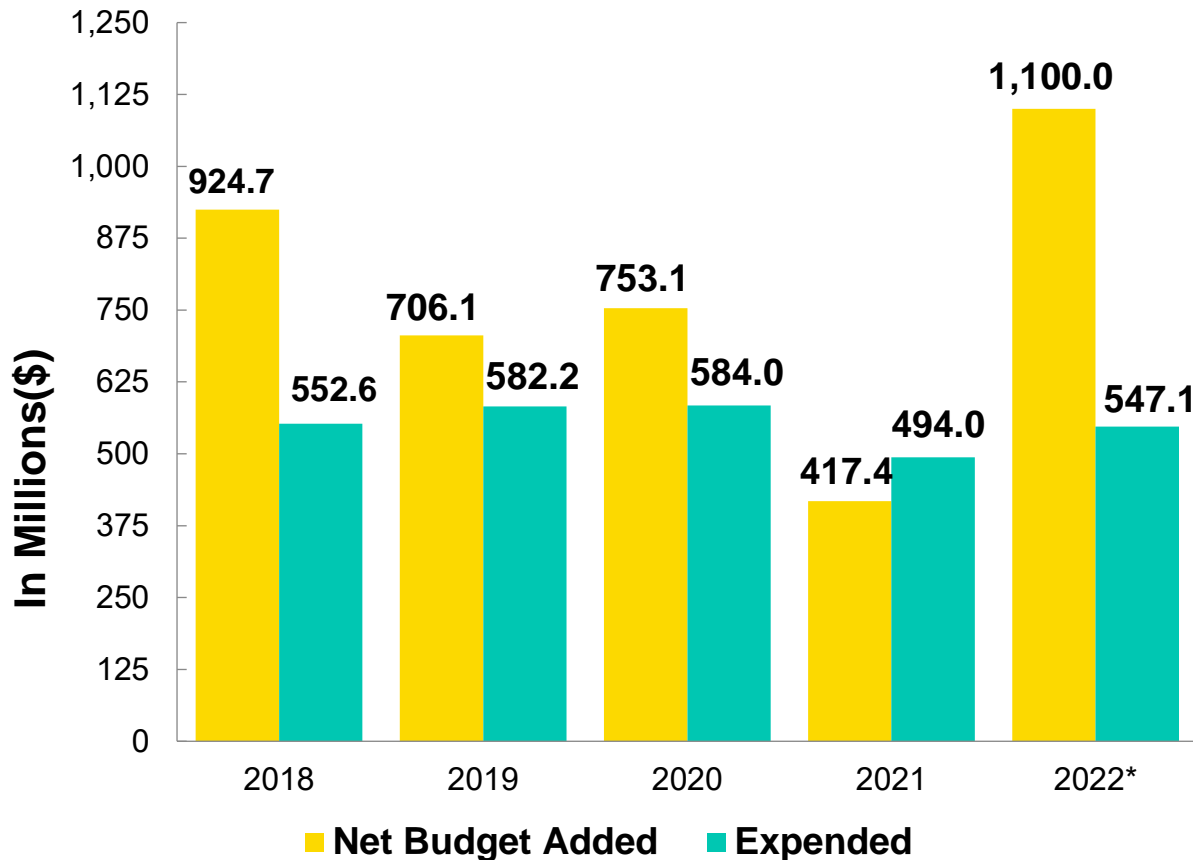


## Project Expenditures

Since Fiscal Year 2018, \$3.90 billion dollars has been added to the Capital Improvements Program budget with \$2.76 billion expended. Annual budget additions support on-going multi-year CIP needs, and funds appropriated in a certain year may be expended over several years. For Fiscal Year 2022, the largest portion of CIP dollars were spent on potable reuse, water, transportation, and wastewater projects. These four project types represent 76.9 percent of the \$547.1 million in CIP expenditures during Fiscal Year 2022. **Figure 2** below provides a 5-year programmatic summary of budget added and expended by fiscal year.

# Capital Improvements Program Fiscal Year 2022 Budget Update

Figure 2: Budget Added and Expended by Year



\* Fiscal Year 2022 Net Budget Added and Expended include unaudited activity through June 30, 2022.

## Contracts Awarded

Consultant and construction contracts account for a significant portion of annual CIP expenditures. The Engineering & Capital Projects Department (E&CP) is responsible for the bid and award process for CIP contracts. Based on data provided by E&CP, 88 consultant and construction contracts, totaling \$329 million, were awarded during Fiscal Year 2022.

One goal of [City Council Policy 000-31](#), Capital Improvements Program Transparency is the streamlining of the contract award process. By publishing a list of projects expecting to enter into contracts in the budget document, City Council can review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year, which reduces project execution time. The list of projects expecting to enter contracts during Fiscal Year 2023 can be found on page 20.



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# Capital Improvements Program

## Project Prioritization

Priority Scores are given to projects to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

### Prioritization Policy

[Council Policy 800-14](#), Prioritizing CIP Projects, outlines the scoring and prioritizing process for projects. The policy is one of many factors used to guide the City Council, Mayor, and the Capital Improvements Program Review and Advisory Committee (CIPRAC) in CIP deliberations and discussions. The Council Policy addresses consideration for emergency projects, risk to environment, and sustainability of resources in prioritizing CIP projects. It also provides guidelines and procedures to maintain consistency in application across all asset-managing departments by requiring asset-specific scoring methodology using unique operational needs and a more objective scoring tool. It is anticipated that the policy will be updated during Fiscal Year 2023 to reflect revised scoring weights and evaluation criteria.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Projects will compete only with projects within the same asset categories, which include: Enterprise-Funded Assets and Mandated Programs, Mobility Assets, Public Safety Assets, and Neighborhood Assets.
- Prior to inclusion in the CIP Budget, a simple high-level project score will be developed to aide in determining whether the project will be included in the next fiscal year CIP Budget.
- Once included in the CIP Budget, projects will compete only with projects within the same level of completion or project development phase (planning, design, and construction).
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

In addition, projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored. These projects are noted as not applicable (N/A). Annual allocation project types, funded annually for ongoing repair and replacement of smaller projects, are not scored and are noted as Annual.

### Priority Scoring

**Table 1** lists, in order of importance, the scoring weights taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

**Table 1: Scoring Weights**

Factors	Enterprise Funded Assets and Mandated Programs	Mobility Assets	Public Safety Assets	Neighborhood Assets
Risk to Health, Safety and Environment and Regulatory or Mandated Requirements	25	20	15	10
Asset Condition, Annual Recurring Costs and Asset Longevity	20	20	20	15

# Capital Improvements Program

## Project Prioritization

Factors	Enterprise Funded Assets and Mandated Programs	Mobility Assets	Public Safety Assets	Neighborhood Assets
Community Investment and Economic Prosperity	20	20	10	25
Level and Quality of Service	10	20	30	20
Sustainability and Conservation	10	5	5	10
Funding Availability	5	5	10	5
Project Readiness	5	5	5	5
Multiple Category Benefit and Bundling Opportunities	5	5	5	10
<b>Total</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>

### Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

**Table 2** groups all active projects by major asset category. The projects are then listed by priority score.

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No	Project Status	Priority Score	Priority Category
<b>Airport Assets</b>				
Brown Field / AAA00002	89	Continuing	Annual	Annual
Montgomery-Gibbs Executive Airport / AAA00001	90	Continuing	Annual	Annual
<b>Building</b>				
Lake Hodges Dam Replacement / S23002	291	New	97	High
Rancho Bernardo Industrial Pump Stn Replacement / S21004	317	Continuing	97	High
South San Diego Reservoir Replacement / S23004	322	New	97	High
69th & Mohawk Pump Station / S12011	270	Continuing	96	High
Tierrasanta (Via Dominique) Pump Station / S12040	326	Warranty	96	High
Miramar Clearwell Improvements / S11024	298	Warranty	95	High

# Capital Improvements Program Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No	Project Status	Priority Score	Priority Category
Otay Water Treatment Plant Upgrade Ph 3 / S23003	308	New	95	High
University Heights Reservoir Rehabilitation / S20002	328	Continuing	94	High
PS2 Power Reliability & Surge Protection / S00312	312	Continuing	90	High
Cielo & Woodman Pump Station / S12012	276	Continuing	87	High
Fire Station No. 51 - Skyline Hills / S14017	131	Continuing	87	High
Torrey Pines Fire Station / S19003	135	Continuing	87	High
Fire Station No. 48 - Black Mountain Ranch / S15015	128	Continuing	86	High
Police Range Refurbishment Phase II / S18005	257	Continuing	86	High
Alvarado Laboratory Improvements / L22000	273	Continuing	85	Medium
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	282	Continuing	85	Medium
MBC Equipment Upgrades / S17013	294	Continuing	85	Medium
NCWRP Improvements to 30 mgd / S17012	302	Continuing	85	Medium
Fleet Operations Facilities / L14002	146	Continuing	84	Medium
Fairmount Avenue Fire Station / S14018	127	Continuing	83	Medium
North Pacific Beach Lifeguard Station / S10119	134	Underfunded	83	Medium
EMTS Boat Dock Esplanade / S00319	281	Continuing	81	Medium
Fire Station No. 49 - Otay Mesa / S00784	129	Underfunded	81	Medium
Fire Station No. 54 - Paradise Hills / S00785	132	Underfunded	81	Medium
101 Ash Improvements / S17009	97	Continuing	80	Medium
Chollas Building / S11025	275	Warranty	77	Medium
Fire-Rescue Air Ops Facility - PH II / S18007	133	Continuing	77	Medium
SBWR Plant Demineralization / S00310	319	Warranty	77	Medium
Dams & Reservoirs Security Improvements / S22013	278	New	75	Medium
Fire Station No. 50 - North University City / S13021	130	Warranty	74	Medium
Oak Park Library / S22011	157	Continuing	71	Medium
Balboa Park Botanical Bldg Improvments / S20005	175	Continuing	70	Low
Casa Del Prado Reconstruction / S22007	189	New	70	Low
EB Scripps Pk Comfort Station Replacement / S15035	197	Warranty	70	Low
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	178	Warranty	65	Low
Balboa Park West Mesa Comfort Station Replacement / S15036	177	Warranty	63	Low



# Capital Improvements Program

## Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No	Project Status	Priority Score	Priority Category
Ocean Beach Branch Library / S20015	158	Continuing	62	Low
Pacific Highlands Ranch Branch Library / S14023	159	Continuing	60	Low
Scripps Miramar Ranch Library / S00811	161	Continuing	60	Low
Advanced Metering Infrastructure / S17008	271	Continuing	59	Low
NTC Aquatic Center / S10000	218	Continuing	56	Low
Kearny Mesa Facility Improvements / S20009	147	Continuing	54	Low
Mira Mesa Community Pk Improvements / L16002	212	Continuing	54	Low
San Carlos Branch Library / S00800	160	Continuing	54	Low
Park de la Cruz Community Ctr & Gym Bldg / S16059	224	Warranty	40	Low
University Community Library / P22008	155	New	32	Low
CIP Emergency Reserve / ABT00006	99	Continuing	Annual	Annual
City Facilities Improvements / ABT00001	145	Continuing	Annual	Annual
Citywide Energy Improvements / ABT00003	361	Continuing	Annual	Annual
Groundwater Asset Development Program / ABM00001	284	Continuing	Annual	Annual
Metropolitan System Pump Stations / ABP00002	296	Continuing	Annual	Annual
Metro Treatment Plants / ABO00001	295	Continuing	Annual	Annual
Pump Station Restorations / ABP00001	313	Continuing	Annual	Annual
Sewer CIP Emergency Reserve / ABT00007	320	Continuing	Annual	Annual
Standpipe and Reservoir Rehabilitations / ABL00001	323	Continuing	Annual	Annual
Water CIP Emergency Reserve / ABT00008	332	Continuing	Annual	Annual
Water Pump Station Restoration / ABJ00001	334	Continuing	Annual	Annual
Water Treatment Plants / ABI00001	336	Continuing	Annual	Annual
Convention Center Phase III Expansion / S12022	100	Underfunded	N/A	N/A
<b>Drainage</b>				
Alta La Jolla Drive Drainage Repair PhII / S10001	343	Warranty	91	High
Chollas Creek Restoration 54th St & Euclid Ave / S22009	345	New	91	High
Maple Canyon Storm Drain Upgrade / S20003	348	Continuing	86	Medium
SD River Dredging Qualcomm Way to SR163 / S00606	350	Underfunded	69	Medium
Upper Auburn Creek Revitalization Project / S22008	352	New	64	Medium
Pump Station D Upgrade / S22015	349	New	43	Low

# Capital Improvements Program Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No	Project Status	Priority Score	Priority Category
Carmel Country Road Low Flow Channel / S00969	344	Continuing	41	Low
Flood Resilience Infrastructure / ACA00001	346	Continuing	Annual	Annual
Stormwater Green Infrastructure / ACC00001	351	Continuing	Annual	Annual
Famosa Slough Salt Marsh Creation / S00605	201	Warranty	N/A	N/A
<b>Golf Courses</b>				
Torrey Pines GC Clubhouse & Maintenance / S23005	243	New	80	High
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	209	Continuing	60	Medium
MBGC Irrigation & Electrical Upgrades / S11010	210	Continuing	54	Low
Balboa Park Golf Course / AEA00002	176	Continuing	Annual	Annual
Mission Bay Golf Course / AEA00003	213	Continuing	Annual	Annual
Torrey Pines Golf Course / AEA00001	244	Continuing	Annual	Annual
<b>Intangible Assets - Information Tech</b>				
Enterprise Funded IT Projects / ATT00002	109	Continuing	Annual	Annual
Governmental Funded IT Projects / ATT00001	110	Continuing	Annual	Annual
Accela Implementation Phase 2 / T19003	98	Continuing	N/A	N/A
Water SCADA IT Upgrades / T22001	335	Continuing	N/A	N/A
<b>Landfills</b>				
Miramar Landfill Storm Water Improvements / L18002	119	Continuing	88	High
Miramar Landfill Facility Improvements / L17000	118	Continuing	77	Medium
Landfill Improvements / AFA00001	117	Continuing	Annual	Annual
<b>Parks</b>				
Chollas Creek Oak Park Trail / S20012	192	Continuing	85	High
Rancho Mission Canyon Park Upgrades / S15004	227	Warranty	83	High
John Baca Park / S22004	206	Underfunded	80	High
Riviera Del Sol Neighborhood Park / S00999	230	Continuing	73	High
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	237	Warranty	72	High
Montezuma Park General Dev Plan Amendment / P21002	172	Continuing	69	High
Sunset Cliffs Park Drainage Improvements / L14005	238	Continuing	69	High
Kelly Street Park GDP / P22004	172	Continuing	68	High
East Village Green Phase 1 / S16012	196	Continuing	67	High

# Capital Improvements Program

## Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No	Project Status	Priority Score	Priority Category
Berardini Field GDP / P22006	171	Continuing	66	High
Boston Ave Linear Park GDP / P22005	171	Continuing	66	High
Chollas Lake Improvements / L18001	193	Continuing	65	High
Hidden Trails Neighborhood Park / S00995	204	Continuing	65	High
Olive Grove Community Park ADA Improve / S15028	222	Continuing	65	High
Chollas Triangle Park / P20005	171	Continuing	64	High
La Paz Mini Park / S11103	208	Continuing	64	High
North Chollas CP Improvements / L22004	216	New	64	High
Ocean Beach Pier Improvements / S20011	220	Warranty	64	High
Rolando Joint Use Facility Development / S15029	231	Warranty	64	High
Children's Park Improvements / S16013	190	Continuing	63	Medium
Grape Street Dog Park Improvements / P23001	171	New	63	Medium
Mt. Hope Rec Ctr @ Dennis V Allen Park / P23003	172	New	63	Medium
North Park Community Park Dog Park / P23000	172	New	63	Medium
Jerabek Park Improvements / S20007	205	Continuing	62	Medium
Mohnike Adobe and Barn Restoration / S13008	215	Continuing	62	Medium
Taft Joint Use Facility Development / S15026	239	Continuing	62	Medium
Rancho Bernardo CP Improvements / L20000	226	Continuing	61	Medium
Egger/South Bay Community Park ADA Improvements / S15031	198	Continuing	60	Medium
Hickman Fields Athletic Area / S00751	203	Continuing	60	Medium
Junipero Serra Museum ADA Improvements / S15034	207	Continuing	60	Medium
Carmel Valley CP-Turf Upgrades / S16029	188	Continuing	59	Medium
Wangenheim Joint Use Facility / S15007	246	Continuing	59	Medium
Canon Street Pocket Park / S16047	182	Continuing	58	Low
Carmel Del Mar NP Comfort Station-Development / S16034	184	Continuing	58	Low
Carmel Grove NP Comfort Station and Park / S16038	185	Continuing	58	Low
Carmel Knolls NP Comfort Station-Development / S16033	186	Continuing	58	Low
Carmel Mission NP Comfort Station Development / S16039	187	Continuing	58	Low
Fairbrook Neighborhood Park Development / S01083	200	Warranty	58	Low
Marie Widman Memorial Park GDP / P23005	172	New	58	Low

# Capital Improvements Program Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No	Project Status	Priority Score	Priority Category
Ocean Air Comfort Station and Park Improvements / S16031	219	Continuing	58	Low
Sage Canyon NP Concession Bldg-Develop / S16035	232	Continuing	58	Low
Solana Highlands NP-Comfort Station Development / S16032	234	Continuing	58	Low
Torrey Highlands NP Upgrades / S16036	241	Continuing	58	Low
Bay Terrace Senior Center / S16060	179	Warranty	57	Low
Emerald Hills Park GDP / P20003	171	Continuing	57	Low
Olive St Park Acquisition and Development / S10051	223	Continuing	57	Low
Southeastern Mini Park Improvements / L16000	235	Continuing	57	Low
Villa Monserate Neighborhood Park Upgrades / S16048	245	Warranty	57	Low
El Cuervo Adobe Improvements / S14006	199	Continuing	53	Low
North Park Mini Park / S10050	217	Warranty	53	Low
Old Mission Dam Dredging / P23002	173	New	53	Low
Beyer Park Development / S00752	180	Continuing	51	Low
Southwest Neighborhood Park / S22002	236	Continuing	51	Low
Chollas Community Park Comfort Station / S16058	191	Warranty	49	Low
Wightman Street Neighborhood Park / S00767	247	Warranty	49	Low
Ocean Beach Pier Replacement / L22001	221	New	47	Low
Canyonside Community Park Improvements / S12004	183	Warranty	22	Low
Salk Neighborhood Park & Joint Use Devel / S14007	233	Continuing	19	Low
Coastal Erosion and Access / AGF00006	194	Continuing	Annual	Annual
Mission Bay Improvements / AGF00004	214	Continuing	Annual	Annual
Park Improvements / AGF00007	225	Continuing	Annual	Annual
Regional Park Improvements / AGF00005	228	Continuing	Annual	Annual
Resource-Based Open Space Parks / AGE00001	229	Continuing	Annual	Annual
Black Mountain Ranch Park Ph2 / RD21001	181	Continuing	N/A	N/A
Dennerly Ranch Neigh Park / RD22001	195	Continuing	N/A	N/A
McGonigle Canyon Park P-2 / RD22000	211	New	N/A	N/A
Torrey Highlands Trail System / RD21003	242	Continuing	N/A	N/A
<b>Potable Reuse</b>				
Pure Water Pooled Contingency / P19002	267	Continuing	85	High

# Capital Improvements Program

## Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No	Project Status	Priority Score	Priority Category
Pure Water Phase 2 / ALA00002	314	New	Annual	Annual
PURE Water Program / ALA00001	315	Continuing	Annual	Annual
<b>Reclaimed Water System</b>				
Recycled Water Systems Upgrades / AHC00004	318	Continuing	Annual	Annual
<b>Transportation</b>				
Market Street-47th to Euclid-Complete Street / S16061	400	Continuing	95	High
City Heights Pedestrian Improvements / S15044	385	Warranty	91	High
City Heights Sidewalks and Streetlights / S19005	386	Continuing	91	High
Carroll Canyon Road Planning Study / P21000	373	Continuing	87	High
University Avenue Complete Street Phase1 / S18001	427	Continuing	86	High
Coastal Rail Trail / S00951	387	Continuing	82	High
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	389	Continuing	82	High
University Avenue Mobility / S00915	428	Continuing	82	High
La Media Road Improvements / S15018	398	Continuing	77	High
Genesee Avenue Widen I-5 Crossing / S00839	390	Warranty	76	High
Normal Street Promenade / S22012	405	New	76	High
Sea World Dr/I5 Interchange Improvement / S00888	412	Underfunded	74	High
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	384	Warranty	73	High
Miramar Road-I-805 Easterly Ramps / S00880	402	Warranty	71	High
SR 163/Clairemont Mesa Blvd Interchange / S00905	414	Warranty	71	High
La Media Improv-Siempre Viva to Truck Rte / S22006	397	New	70	Medium
Park Boulevard At-Grade Crossing / S15045	410	Continuing	70	Medium
W Mission Bay Dr Bridge Over SD River / S00871	433	Continuing	70	Medium
Georgia Street Bridge Improvements / S00863	391	Warranty	69	Medium
Village Center Loop Rd-N Carmel Valley Rd / S19002	431	Underfunded	68	Medium
Alvarado Canyon Rd Realignment Project / S22005	376	Continuing	67	Medium
Streamview Drive Improvements Phase 2 / S18000	418	Continuing	67	Medium
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	395	Continuing	66	Medium
Old Otay Mesa Road-Westerly / S00870	406	Warranty	66	Medium
Otay Mesa Truck Route Phase 4 / S11060	408	Continuing	66	Medium

# Capital Improvements Program Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No	Project Status	Priority Score	Priority Category
Sunset Cliffs Seawall Improvement / S23006	421	New	66	Medium
Airway Road Improvements / P19007	373	Continuing	65	Medium
Siempre Viva Road Improvements / P19006	374	Continuing	65	Medium
Del Sol Boulevard-Central / S00858	388	Warranty	62	Medium
SR 163/Friars Road / S00851	415	Warranty	61	Medium
Fenton Pkwy Ext to Camino Del Rio N / P21004	373	Continuing	59	Medium
Barrio Logan Traffic Calming Truck Route / P22003	373	Continuing	57	Low
SR94/Euclid Av Interchange Phase 2 / S14009	416	Warranty	57	Low
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	403	Continuing	56	Low
Balboa Avenue Corridor Improvements / S00831	377	Warranty	54	Low
Cypress Dr Cultural Corridor / P22002	373	Continuing	54	Low
Palm Avenue Interstate 805 Interchange / S00869	409	Continuing	53	Low
Talmadge Traffic Calming Infrastructure / S17001	240	Continuing	53	Low
Golf Course Drive Improvements / S15040	202	Continuing	52	Low
Market St-Euclid to Pitta-Improvements / S16022	399	Continuing	50	Low
Spruce St Bridge Rehab / P23004	374	New	49	Low
Switzer Canyon Bridge Enhancement / P21006	173	Continuing	47	Low
Torrey Meadows Drive Overcrossing / S10015	422	Warranty	46	Low
S. Bancroft & Greely Unimproved Street / P22007	374	Continuing	43	Low
Torrey Pines Road Slope Restoration / S00877	423	Warranty	42	Low
5th Avenue Promenade / L22002	375	Continuing	24	Low
Bicycle Facilities / AIA00001	378	Continuing	Annual	Annual
Bridge Rehabilitation / AIE00001	379	Continuing	Annual	Annual
Bus Stop Improvements / AID00007	380	Continuing	Annual	Annual
Guard Rails / AIE00002	392	Continuing	Annual	Annual
Installation of City Owned Street Lights / AIH00001	394	Continuing	Annual	Annual
Install T/S Interconnect Systems / AIL00002	393	Continuing	Annual	Annual
Median Installation / AIG00001	401	Continuing	Annual	Annual
New Walkways / AIK00001	404	Continuing	Annual	Annual
Sidewalk Repair and Reconstruction / AIK00003	413	Continuing	Annual	Annual

# Capital Improvements Program

## Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No	Project Status	Priority Score	Priority Category
Street Light Circuit Upgrades / AIH00002	419	Continuing	Annual	Annual
Street Resurfacing and Reconstruction / AID00005	420	Continuing	Annual	Annual
Traffic Calming / AIL00001	424	Continuing	Annual	Annual
Traffic Signals - Citywide / AIL00004	425	Continuing	Annual	Annual
Traffic Signals Modification / AIL00005	426	Continuing	Annual	Annual
Utilities Undergrounding Program / AID00001	429	Continuing	Annual	Annual
Camino Del Sur Widening - North / RD21005	381	Continuing	N/A	N/A
Camino Del Sur Widening - South / RD21004	382	Continuing	N/A	N/A
Carmel Mountain Road Widening / RD21006	383	Continuing	N/A	N/A
Convoy District Gateway Sign / S23007	101	New	N/A	N/A
La Jolla Village Drive-I-805 Ramps / S00857	396	Warranty	N/A	N/A
OM Road T-9.2 & Traffic Signals T-35 / RD22002	407	New	N/A	N/A
Playa del Sol Parkway / RD20000	411	Warranty	N/A	N/A
State Route 56 Freeway Expansion / RD14000	417	Continuing	N/A	N/A
Via de la Valle Widening / RD11001	430	Continuing	N/A	N/A
W Bernardo Dr at Bernardo Ctr Dr Inter / RD20007	432	Warranty	N/A	N/A
<b>Wastewater</b>				
Harbor Drive Trunk Sewer / S18006	285	Continuing	89	High
North/South Metro Interceptors Rehabilitation / S22001	303	New	88	High
Alvarado Trunk Sewer Phase IV / S15019	274	Continuing	84	Medium
Tecolote Canyon Trunk Sewer Improvement / S15020	324	Continuing	84	Medium
Kearny Mesa Trunk Sewer / S20000	287	Continuing	77	Low
Murphy Canyon Trunk Sewer Repair/Rehab / S22014	301	New	75	Low
Metropolitan Waste Water Department Trunk Sewers / AJB00001	297	Continuing	Annual	Annual
Pipeline Rehabilitation / AJA00002	310	Continuing	Annual	Annual
Sewer Main Replacements / AJA00001	321	Continuing	Annual	Annual
Unscheduled Projects / AJA00003	329	Continuing	Annual	Annual
<b>Water</b>				
Montezuma/Mid-City Pipeline Phase II / S11026	299	Continuing	98	High
Otay Second Pipeline Relocation-PA / S15016	307	Continuing	98	High

# Capital Improvements Program Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No	Project Status	Priority Score	Priority Category
Otay 2nd Pipeline Phase 4 / S20001	305	Continuing	97	High
Alvarado 2nd Extension Pipeline / S12013	272	Continuing	95	High
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	306	Continuing	95	High
Kearny Villa Rd Pipeline / S23001	288	New	94	Medium
Lakeside Valve Station Replacement / S22003	292	New	94	Medium
30th Street Pipeline Replacement / S12010	269	Warranty	93	Medium
University Ave Pipeline Replacement / S11021	327	Warranty	93	Medium
Upas St Pipeline Replacement / S11022	330	Warranty	93	Medium
El Camino Real Pipeline / S23000	279	New	92	Low
Morena Pipeline / S16027	300	Continuing	92	Low
Pacific Beach Pipeline South (W) / S12015	309	Continuing	92	Low
El Monte Pipeline No 2 / S10008	280	Continuing	91	Low
Otay 1st/2nd PPL West of Highland Avenue / S12016	304	Continuing	91	Low
Water & Sewer Group Job 816 (W) / S13015	331	Warranty	90	Low
La Jolla Scenic Drive 16inch Main / S12009	289	Warranty	82	Low
La Jolla View Reservoir / S15027	290	Continuing	80	Low
Corrosion Control / AKA00001	277	Continuing	Annual	Annual
Freeway Relocation / AKB00002	283	Continuing	Annual	Annual
Instrumentation and Control / AKB00007	286	Continuing	Annual	Annual
Large Diameter Water Transmission PPL / AKA00003	293	Continuing	Annual	Annual
Pressure Reduction Facility Upgrades / AKA00002	311	Continuing	Annual	Annual
Water Main Replacements / AKB00003	333	Continuing	Annual	Annual
TH 16" Water Mains / RD21007	325	Continuing	N/A	N/A





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# Capital Improvements Program

## Project Types

The Capital Improvements Program (CIP) uses a variety of project types, which are a more specific manner of categorizing the kind of improvement provided by each project. Below is a description of each of the major project types along with a summary schedule of their budgets.

### Airport Assets

Airport Assets include anything related to the two airports that the City of San Diego oversees; Montgomery and Brown Field Airports. These assets are managed by the Airports Division of the Department of Real Estate and Airport Management (DREAM). The Airport Assets Project Types can be seen below in **Table 1**.

**Table 1: Airport Assets**

Project Type	Prior Fiscal Years		FY 2023 Adopted		Future Fiscal Years		Project Type Total
Airport Assets	\$	5,273,228	\$	700,000	\$	5,375,676	\$ 11,348,904
<b>Total</b>	<b>\$</b>	<b>5,273,228</b>	<b>\$</b>	<b>700,000</b>	<b>\$</b>	<b>5,375,676</b>	<b>\$ 11,348,904</b>

### Building

Building projects refer to the construction, expansion, or capital upgrade of any building or facility that the City owns regardless of the department that operates it. They are further broken down into more descriptive asset types that often describe the department that occupies the asset as well as a more specific building type which can be seen below in **Table 2**.

**Table 2: Building**

Project Type	Prior Fiscal Years		FY 2023 Adopted		Future Fiscal Years		Project Type Total
Bldg - Libraries	\$	39,201,654	\$	1,500,000	\$	53,748,797	\$ 94,450,451
Bldg - MWWWD - Laboratories		5,730,851		8,855,000		113,335,000	127,920,851
Bldg - MWWWD - Pump Stations		96,698,723		1,620,000		23,929,570	122,248,293
Bldg - MWWWD - Treatment Plants		103,718,381		29,802,265		26,177,255	159,697,901
Bldg - Operations Facility / Structures		87,002,023		-		(939,914)	86,062,109
Bldg - Other City Facility / Structures		166,805,794		8,793,284		1,541,940,317	1,717,539,395
Bldg - Parks - Recreation/Pool Centers		56,745,737		-		8,000,000	64,745,737
Bldg - Pub Safety - Fire Fac / Struct		61,912,661		2,350,000		99,027,405	163,290,066
Bldg - Pub Safety - Lifeguard Stations		764,822		-		6,492,777	7,257,599
Bldg - Pub Safety - Police Fac / Struct		12,000,000		-		5,800,000	17,800,000
Bldg - Water - Pump Stations		72,691,709		4,750,000		41,435,336	118,877,045
Bldg - Water - Reservoirs/Dams		6,668,151		2,328,709		227,363,140	236,360,000
Bldg - Water - Standpipes		145,765,684		2,300,000		32,774,271	180,839,955
Bldg - Water - Treatment Plants		9,021,502		1,500,000		37,074,174	47,595,676
Bldg - Water - Wells		495,329		-		-	495,329
<b>Total</b>	<b>\$</b>	<b>865,223,020</b>	<b>\$</b>	<b>63,799,258</b>	<b>\$</b>	<b>2,216,158,128</b>	<b>\$ 3,145,180,406</b>

# Capital Improvements Program

## Project Types

### Drainage

Drainage projects are related to the stormwater system which consists of channels, pump stations, storm drain pipes, and green infrastructure. These assets are managed by the Stormwater Department and the Drainage Project Types can be seen below in **Table 3**.

**Table 3: Drainage**

Project Type	Prior Fiscal Years		FY 2023 Adopted		Future Fiscal Years	Project Type Total
Drainage - Best Mgt Practices (BMPs)	\$	53,245,341	\$	10,810,976	\$ 1,300,592,472	\$ 1,364,648,789
Drainage - Channels		5,182,398		-	36,000,000	41,182,398
Drainage - Pump Stations		1,522,608		2,500,000	-	4,022,608
Drainage - Storm Drain Pipes		124,756,503		14,750,000	359,660,869	499,167,372
<b>Total</b>	<b>\$</b>	<b>184,706,850</b>	<b>\$</b>	<b>28,060,976</b>	<b>\$ 1,696,253,341</b>	<b>\$ 1,909,021,167</b>

### Golf Courses

Golf Course projects are related to the three golf courses owned by the City of San Diego; Torrey Pines Golf Course, Balboa Golf Course, and Mission Bay Golf Course and Practice Center. These assets are managed by the Parks & Recreation Department and the Golf Project Types can be seen below in **Table 4**.

**Table 4: Golf Courses**

Project Type	Prior Fiscal Years		FY 2023 Adopted		Future Fiscal Years	Project Type Total
Golf Courses	\$	18,321,551	\$	2,000,000	\$ 500,000	\$ 20,821,551
<b>Total</b>	<b>\$</b>	<b>18,321,551</b>	<b>\$</b>	<b>2,000,000</b>	<b>\$ 500,000</b>	<b>\$ 20,821,551</b>

### Intangible Assets - Information Tech

Intangible Asset projects deal with non-physical assets having a useful life greater than one year. Typical intangible assets include computer software, easements, water rights, patents, and trademarks. Currently the City has capital projects that involve computer software, websites, and software licenses. The Intangible Assets Project Type can be seen below in **Table 5**.

**Table 5: Intangible Assets - Information Tech**

Project Type	Prior Fiscal Years		FY 2023 Adopted		Future Fiscal Years	Project Type Total
Intangible Assets - Information Tech	\$	20,646,327	\$	8,909,288	\$ 11,900,000	\$ 41,455,615
<b>Total</b>	<b>\$</b>	<b>20,646,327</b>	<b>\$</b>	<b>8,909,288</b>	<b>\$ 11,900,000</b>	<b>\$ 41,455,615</b>

### Landfills

Landfill projects take place at landfills owned by the City of San Diego and are managed by the Environmental Services Department. Some typical projects include improvements to operations yards, groundwater monitoring projects, and other landfill improvements to maintain regulatory compliance. The Landfills Project Types can be seen below in **Table 6**.

# Capital Improvements Program

## Project Types

**Table 6: Landfills**

Project Type	Prior Fiscal Years		FY 2023 Adopted		Future Fiscal Years		Project Type Total
Landfills	\$	52,435,924	\$	9,300,000	\$	14,500,000	\$ 76,235,924
<b>Total</b>	<b>\$</b>	<b>52,435,924</b>	<b>\$</b>	<b>9,300,000</b>	<b>\$</b>	<b>14,500,000</b>	<b>\$ 76,235,924</b>

## Parks

The Parks & Recreation Department manages a wide variety of park projects. They are further broken down into more descriptive asset types such as mini parks (1-acre to 3-acres without a comfort station) and community parks (at least 13 acres, meant to serve a population of 25,000 with comfort stations and parking). These project types and more can be seen below in **Table 7**.

**Table 7: Parks**

Project Type	Prior Fiscal Years		FY 2023 Adopted		Future Fiscal Years		Project Type Total
Parks - Community	\$	35,290,769	\$	7,337,164	\$	22,040,200	\$ 64,668,133
Parks - Mini Parks		20,985,080		425,000		-	21,410,080
Parks - Miscellaneous Parks		199,698,928		22,282,923		738,267,978	960,249,829
Parks - Neighborhood		92,951,880		500,000		23,546,333	116,998,213
Parks - Open Space		6,551,754		-		1,408,973	7,960,727
Parks - Resource Based		2,434,145		1,750,000		6,559,780	10,743,925
Parks - Shorelines		9,482,907		-		-	9,482,907
Parks - Trails		1,791,290		-		-	1,791,290
<b>Total</b>	<b>\$</b>	<b>369,186,753</b>	<b>\$</b>	<b>32,295,087</b>	<b>\$</b>	<b>791,823,264</b>	<b>\$ 1,193,305,104</b>

## Potable Reuse

Potable Reuse projects are needed to meet the permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterrupted local water supply. These assets are managed by the Public Utilities Department and the Potable Reuse Project Type can be seen below in **Table 8**.

**Table 8: Potable Reuse**

Project Type	Prior Fiscal Years		FY 2023 Adopted		Future Fiscal Years		Project Type Total
Potable Reuse	\$	1,023,389,581	\$	349,000,000	\$	3,714,875,211	\$ 5,087,264,792
<b>Total</b>	<b>\$</b>	<b>1,023,389,581</b>	<b>\$</b>	<b>349,000,000</b>	<b>\$</b>	<b>3,714,875,211</b>	<b>\$ 5,087,264,792</b>

## Reclaimed Water System

The Reclaimed Water System is made up of pipelines and reservoirs, distinctly identifiable by their utilization of purple pipes, that transport treated water that was once seen as waste and is usable for non-consumption tasks such as landscaping. These assets are managed by the Public Utilities Department and the Reclaimed Water System Project Types can be seen below in **Table 9**.

# Capital Improvements Program

## Project Types

**Table 9: Reclaimed Water System**

Project Type	Prior Fiscal Years		FY 2023 Adopted	Future Fiscal Years		Project Type Total
Reclaimed Water System - Pipelines	\$	50,000	\$	-	\$	50,000
<b>Total</b>	<b>\$</b>	<b>50,000</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>50,000</b>

## Transportation

Transportation projects include a variety of different project subtypes. Some of these include roadways, traffic signals, sidewalks, bridges, and bicycle facilities. These assets are primarily managed by the Transportation Department and the Transportation Project Types can be seen below in **Table 10**.

**Table 10: Transportation**

Project Type	Prior Fiscal Years		FY 2023 Adopted	Future Fiscal Years		Project Type Total
Trans - Bicycle Facilities (All Class.)	\$	44,295,403	\$	5,573,439	\$	178,429,452
Trans - Bridge - Vehicular		372,817,029		-		558,596,927
Trans - Ped Fac - Sidewalks		46,144,713		7,789,000		241,769,313
Trans - Roads/Widening/Reconfiguration		25,492,381		2,192,619		55,137,250
Trans - Roadway		405,297,833		25,986,726		1,008,156,312
Trans - Roadway - Enhance/Scape/Medians		35,752,505		9,175,000		61,119,505
Trans - Roadway - Erosion/Slope/Ret Wall		4,597,720		-		4,597,720
Trans - Roadway - GRails/BRails/Safety		8,533,792		481,300		166,634,208
Trans - Roadway - Street Lighting		21,806,352		3,655,100		308,373,352
Trans - Signals - Calming/Speed Abatement		18,529,516		1,700,000		32,030,516
Trans - Signals - Traffic Signals		32,274,265		3,610,850		193,767,265
<b>Total</b>	<b>\$</b>	<b>1,015,541,508</b>	<b>\$</b>	<b>60,164,034</b>	<b>\$</b>	<b>2,808,611,819</b>

## Wastewater

Wastewater projects largely consist of mains and trunk sewers which are used to transport and treat waste for a population of approximately 2.3 million in the City of San Diego and surrounding areas. The assets are managed by the Public Utilities Department and the Wastewater Project Types can be seen below in **Table 11**.

**Table 11: Wastewater**

Project Type	Prior Fiscal Years		FY 2023 Adopted	Future Fiscal Years		Project Type Total
Wastewater - Collection Sys - Main	\$	452,699,030	\$	71,753,566	\$	839,902,164
Wastewater - Collection Sys - Trunk Swr		103,372,674		27,954,999		267,279,529
<b>Total</b>	<b>\$</b>	<b>556,071,704</b>	<b>\$</b>	<b>99,708,565</b>	<b>\$</b>	<b>1,107,181,693</b>

# Capital Improvements Program

## Project Types

### Water

Water projects include distribution and transmission systems that allow the City to provide water to a population of approximately 1.4 million in the City of San Diego. These assets are managed by the Public Utilities Department and the Water Project Types can be seen below in **Table 12**.

**Table 12: Water**

Project Type	Prior Fiscal Years		FY 2023 Adopted		Future Fiscal Years		Project Type Total
Water - Distribution Sys - Distribution	\$	647,828,638	\$	105,597,872	\$	421,885,607	\$ 1,175,312,117
Water - Distribution Sys - Transmission		271,160,366		74,543,211		315,229,684	660,933,261
<b>Total</b>	<b>\$</b>	<b>918,989,005</b>	<b>\$</b>	<b>180,141,083</b>	<b>\$</b>	<b>737,115,291</b>	<b>\$ 1,836,245,379</b>



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# Capital Improvements Program

## Funding Sources

The Capital Improvements Program (CIP) uses a variety of funding sources to support projects. This section outlines some of the more common funding sources used in the CIP.

### Climate Equity Fund

The Climate Equity Fund (CEF) was created by [Resolution 313454](#) in March 2021 to help underserved communities effectively respond to impacts of climate change. CEF revenues are received from a portion of the gas and electric franchise fees. CEF projects must have an impact on reducing greenhouse gas emissions, enhancing safety in the public right-of-way, relieving congestion, or achieving other climate equity concerns and be in a disadvantaged community located within an area that scores between 0 and 60 on the Climate Equity Index. The Climate Equity Index is a tool that measures the level of access to opportunity residents have within a census tract.

### Development Impact Fees

In urbanized communities which are near buildout, as defined in the City's General Plan, Development Impact Fees (DIF) are collected to mitigate the impact of new development through provisions of a portion of the financing needed for public facilities identified in the Impact Fee Study, and to maintain existing levels of service for that community. Upon determination of the community buildout population, the estimated cost to construct the facilities is divided amongst residential and nonresidential development.

### Facilities Benefit Assessments

Facilities Benefit Assessments (FBAs) provide 100 percent of funding for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP). The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Assessments are recorded as liens with the County Assessor's Office. Property being developed is assessed at the time the building permit is issued. The amount of the assessment is determined by the type and size of the development.

### Gas Tax Fund

The Gas Tax Fund collects revenue resulting from a State tax on the sale of gasoline. The City's share of gas tax revenue is based on a formula that considers vehicle registration and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way. The Gas Tax Fund includes a Maintenance of Effort (MOE) provision which establishes minimum base levels of discretionary funds spending annually on the maintenance and improvement of public right-of-way to continue to receive funding.

### General Fund

The General Fund is the City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings. Some allocations to the CIP budget are contributed from the operating budget of General Fund departments.

### Golf Course Enterprise Funds

The Golf Course Enterprise Funds support the City's three municipal golf courses: Balboa Park, Mission Bay and Torrey Pines. These funds receive revenue from the operations of the golf courses, which are in turn used to fund capital projects that improve and/or maintain the condition of the courses.



# Capital Improvements Program

## Funding Sources

### Infrastructure Fund

The Infrastructure Fund is used exclusively for “the acquisition of real property, construction, reconstruction, rehabilitation, repair and maintenance of infrastructure,” including the associated financing and personnel costs. The Infrastructure Fund was established by the City Charter, Article VII, Section 77.1 to be a dedicated source of revenue to fund General Fund infrastructure costs. Generally, the amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs.

### Mission Bay Park and San Diego Regional Parks Improvement Funds

Mission Bay rents and concessions revenue is allocated to the Mission Bay Park and San Diego Regional Parks Improvement Funds in accordance with the San Diego City Charter, Article V, Section 55.2. The funds in the Mission Bay Park Improvement Fund may only be expended in Mission Bay Park for permanent or deferred capital improvements of existing facilities, as well as to improve environmental conditions consistent with the Mission Bay Park Master Plan. The funds in the San Diego Regional Parks Improvement Fund may only be expended for permanent or deferred capital improvements in San Diego's regional parks. The City of San Diego's regional parks include Balboa Park, Chicano Park, Chollas Creek Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and contiguous coastal parks.

### Mission Trails Regional Park Fund

The Mission Trails Regional Park Fund mainly consists of rent monies from a variety of different leases for the communication facilities on Cowles Mountain. Funds are to be used for capital improvements in the Mission Trails Regional Park.

### Parking Meter Districts

Parking Meter District revenues shall be used to address parking supply and mobility issues. Improvements and activities that increase the availability, supply, and effective use of parking to residents, visitors, and employees within the area in which the meter is located will be the primary focus of expenditures of the funds.

### Recycling Fund

The Recycling Fund is an enterprise fund that supports the City's recycling programs and infrastructure, receiving revenue from a variety of fees associated with recycling.

### Refuse Disposal Fund

Refuse Disposal Fund is an enterprise fund that is used to operate the City's Miramar Landfill and maintain the City's inactive landfills. Most of the capital projects supported by this fund are focused on ensuring regulatory compliance at these landfills. Projects are funded and prioritized based on deferred capital and regulatory requirements.

### Sewer Funds

Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by sewer rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, and state revolving fund loans.

### TransNet Funds

TransNet, a one-half cent local sales tax, is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects. TransNet includes a Maintenance of Effort (MOE) provision which establishes minimum base levels of discretionary funds spending annually on the maintenance and improvement of the public

# Capital Improvements Program

## Funding Sources

right-of-way to continue to receive funding. The City utilizes TransNet cash for projects as much as possible to minimize the issuance of bonds which increases the costs of funding the project. TransNet Commercial Paper is a borrowing tool that can be used to raise cash needed to cover cash-flow deficits and is generally viewed as a lower-cost alternative to bank loans. The issuance of TransNet Commercial Paper may be utilized when feasible to further reduce debt service costs.

### Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations will significantly degrade and shorten pavement life. Street Damage Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City because of trenching. The Streets Preservation Ordinance, adopted in January 2013, established fees that depend on the size of the trench, the age of the pavement, and the type of utility.

### Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E), AT&T, and the cable companies all contribute funds for the purpose of undergrounding overhead facilities. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities.

### Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by water rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, commercial paper, and state revolving fund loans.

A complete list of funding sources in the CIP and their budgets are provided below in **Table 1**.

**Table 1: Capital Improvements Program by Funding Source**

Funding Source	Prior Fiscal Years	FY 2023	Future Fiscal Years	Funding Source Total
Airport Funds	\$ 5,273,228	\$ 700,000	\$ 5,375,676	\$ 11,348,904
Antenna Lease Fund	1,502,748	-	-	1,502,748
Bond Financing	269,643,696	-	348,000,000	617,643,696
Bus Stop Capital Improvement Fund	4,942	-	570,000	574,942
Capital Outlay - Land Sales	29,872,956	425,000	90,000	30,387,956
Capital Outlay - Other	22,590,764	-	-	22,590,764
Climate Equity Fund	6,963,368	7,404,246	-	14,367,614
Convention Center Funds	1,744,026	-	-	1,744,026
Deferred Capital Projects Bonds	45,285,796	-	-	45,285,796
Developer Funding	32,641,114	-	3,338,123	35,979,237
Development Impact Fees	181,597,277	471,119	25,698,305	207,766,701
Donations	15,537,137	-	11,936,568	27,473,705
EDCO Community Fund	970,185	-	-	970,185
Energy Conservation Program Fund	475,599	-	500,000	975,599
Energy Upgrades CEC Loan Fund	10,031,381	-	-	10,031,381
Enhanced Infrastructure Financing District Fund	2,234,150	-	4,235,000	6,469,150
Environmental Growth Funds	2,333,331	-	-	2,333,331
Facilities Benefit Assessments	326,776,663	205,851	13,462,128	340,444,642

# Capital Improvements Program

## Funding Sources

**Table 1: Capital Improvements Program by Funding Source**

Funding Source	Prior Fiscal Years	FY 2023	Future Fiscal Years	Funding Source Total
Federal Grants	210,443,316	-	52,932,311	263,375,627
Fiesta Island Sludge Mitigation Fund	4,841,784	-	-	4,841,784
Fleet Services Internal Service Fund	2,959,774	-	-	2,959,774
Gas Tax Fund	40,596,083	6,993,631	-	47,589,714
General Fund	55,460,793	40,198,276	(3,518)	95,655,551
Golf Course Enterprise Fund	18,321,551	2,000,000	500,000	20,821,551
Infrastructure Fund	39,395,285	28,444,223	(4,550,000)	63,289,508
Library System Improvement Fund	237,405	-	-	237,405
Maintenance Assessment Districts	1,515,408	-	-	1,515,408
Mission Bay Park Improvement Fund	57,557,550	7,566,612	26,000,000	91,124,162
Mission Trails Regional Park Fund	864,552	-	-	864,552
Non-CIP Funds	100,000	-	-	100,000
OneSD/ERP Funding	248,000	-	-	248,000
Other Funding	69,781,128	-	5,714,875	75,496,003
Other Grants	5,150,529	-	5,000,000	10,150,529
Parking Meter Districts	8,251,580	-	-	8,251,580
Park Service District Funds	4,373,948	-	-	4,373,948
Proposition 42 Replacement - Transportation Relief Fund	11,794,648	-	-	11,794,648
Recycling Fund	16,814,400	6,200,000	10,000,000	33,014,400
Redevelopment Funding	7,509,291	-	-	7,509,291
Refuse Disposal Fund	31,265,189	3,100,000	4,500,000	38,865,189
Regional Transportation Congestion Improvement Program	58,100,571	-	-	58,100,571
San Diego Regional Parks Improvement Fund	25,341,690	4,074,329	16,231,492	45,647,511
San Diego Unified School District	10,010	-	-	10,010
Sea World Traffic Mitigation Fund	10,987,156	-	-	10,987,156
Sewer Funds	1,262,740,426	270,615,618	2,043,475,509	3,576,831,553
State Grants	62,675,860	-	85,084,000	147,759,860
Sunset Cliffs Natural Park Fund	1,188,131	-	-	1,188,131
TransNet - Extension Bikeways	212,227	-	-	212,227
TransNet Funds	195,370,611	27,832,594	93,848,835	317,052,040
Trench Cut/Excavation Fee Fund	18,951,167	2,000,000	8,000,000	28,951,167
Unidentified Funding	-	-	5,145,379,259	5,145,379,259
Utilities Undergrounding Program Fund	47,001,629	5,000,000	40,000,000	92,001,629
Water Fund	1,804,295,396	420,846,792	3,427,490,049	5,652,632,237
<b>Total</b>	<b>\$ 5,029,835,451</b>	<b>\$ 834,078,291</b>	<b>\$ 11,372,808,612</b>	<b>\$ 17,236,722,354</b>

### Unidentified Funding

Some projects may lack sufficient identified funding to complete the project. These projects display an “unidentified funding” amount in the project pages. Each project with an unidentified amount is

# Capital Improvements Program Funding Sources

summarized in each department's Unfunded Needs List. A complete list of all projects with unidentified funding is provided below in **Table 2**.

**Table 2: Capital Improvement Projects Unfunded Needs**

Project	Page No	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	403	56	Low	\$ 110,000	0.70 %
Torrey Pines Fire Station / S19003	135	87	High	300,000	1.40 %
City Heights Pedestrian Improvements / S15044	385	91	High	100,000	2.80 %
Hidden Trails Neighborhood Park / S00995	204	65	High	346,191	3.80 %
Fire Station No. 48 - Black Mountain Ranch / S15015	128	86	High	1,800,000	8.50 %
Junipero Serra Museum ADA Improvements / S15034	207	60	Medium	264,461	9.40 %
University Avenue Complete Street Phase1 / S18001	427	86	High	1,532,000	12.40 %
Golf Course Drive Improvements / S15040	202	52	Low	981,175	15.10 %
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	389	82	High	13,187,838	21.30 %
Miramar Road-I-805 Easterly Ramps / S00880	402	71	High	2,510,857	22.00 %
Beyer Park Development / S00752	180	51	Low	8,092,634	24.10 %
Traffic Signals - Citywide / AIL00004	425	Annual	Annual	6,742,150	28.20 %
Ocean Beach Branch Library / S20015	158	62	Low	3,350,813	28.20 %
Dennerly Ranch Neigh Park / RD22001	195	N/A	N/A	6,757,648	30.70 %
Police Range Refurbishment Phase II / S18005	257	86	High	5,800,000	32.60 %
Otay Mesa Truck Route Phase 4 / S11060	408	66	Medium	10,630,702	35.00 %
Traffic Calming / AIL00001	424	Annual	Annual	5,851,000	36.00 %
Streamview Drive Improvements Phase 2 / S18000	418	67	Medium	6,023,961	36.00 %
Median Installation / AIG00001	401	Annual	Annual	12,192,000	36.40 %
Sunset Cliffs Park Drainage Improvements / L14005	238	69	High	2,968,630	38.10 %
Mission Bay Improvements / AGF00004	214	Annual	Annual	65,952,318	40.60 %
Traffic Signals Modification / AIL00005	426	Annual	Annual	11,123,000	41.80 %
Coastal Erosion and Access / AGF00006	194	Annual	Annual	8,770,228	42.70 %
Guard Rails / AIE00002	392	Annual	Annual	1,218,700	44.00 %
Mohnike Adobe and Barn Restoration / S13008	215	62	Medium	1,408,973	49.40 %
Street Resurfacing and Reconstruction / AID00005	420	Annual	Annual	356,672,916	54.90 %
SD River Dredging Qualcomm Way to SR163 / S00606	350	69	Medium	1,075,000	56.20 %
Street Light Circuit Upgrades / AIH00002	419	Annual	Annual	16,983,000	56.40 %
Flood Resilience Infrastructure / ACA00001	346	Annual	Annual	290,120,869	58.90 %
Resource-Based Open Space Parks / AGE00001	229	Annual	Annual	6,409,780	64.10 %
Palm Avenue Interstate 805 Interchange / S00869	409	53	Low	20,702,642	69.20 %
Via de la Valle Widening / RD11001	430	N/A	N/A	24,607,623	70.20 %
Bicycle Facilities / AIA00001	378	Annual	Annual	104,879,435	71.80 %
City Heights Sidewalks and Streetlights / S19005	386	91	High	2,600,000	72.20 %
Stormwater Green Infrastructure / ACC00001	351	Annual	Annual	1,001,637,347	73.50 %
Sidewalk Repair and Reconstruction / AIK00003	413	Annual	Annual	72,627,000	73.60 %
Chollas Lake Improvements / L18001	193	65	High	4,909,966	74.50 %
San Carlos Branch Library / S00800	160	54	Low	20,786,984	76.90 %
Fleet Operations Facilities / L14002	146	84	Medium	8,324,151	78.10 %

# Capital Improvements Program

## Funding Sources

**Table 2: Capital Improvement Projects Unfunded Needs**

Project	Page No	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
New Walkways / AIK00001	404	Annual	Annual	102,997,000	79.00 %
Fire-Rescue Air Ops Facility - PH II / S18007	133	77	Medium	18,382,448	79.40 %
NTC Aquatic Center / S10000	218	56	Low	8,000,000	79.50 %
Sunset Cliffs Seawall Improvement / S23006	421	66	Medium	4,838,775	80.10 %
Fairmount Avenue Fire Station / S14018	127	83	Medium	20,000,000	84.30 %
La Media Improv-Siempre Viva to Truck Rte / S22006	397	70	Medium	15,231,849	86.50 %
Fire Station No. 51 - Skyline Hills / S14017	131	87	High	12,890,957	86.90 %
Fire Station No. 49 - Otay Mesa / S00784	129	81	Medium	22,932,000	88.10 %
Market St-Euclid to Pitta-Improvements / S16022	399	50	Low	4,976,600	89.40 %
North Pacific Beach Lifeguard Station / S10119	134	83	Medium	6,492,777	89.50 %
Park Improvements / AGF00007	225	Annual	Annual	450,408,309	90.30 %
Bridge Rehabilitation / AIE00001	379	Annual	Annual	148,039,989	90.50 %
Install T/S Interconnect Systems / AIL00002	393	Annual	Annual	132,617,000	92.60 %
Village Center Loop Rd-N Carmel Valley Rd / S19002	431	68	Medium	49,200,000	92.80 %
Regional Park Improvements / AGF00005	228	Annual	Annual	131,204,032	93.30 %
City Facilities Improvements / ABT00001	145	Annual	Annual	782,966,216	94.80 %
Installation of City Owned Street Lights / AIH00001	394	Annual	Annual	264,858,900	95.20 %
Maple Canyon Storm Drain Upgrade / S20003	348	86	Medium	34,925,000	97.00 %
John Baca Park / S22004	206	80	High	4,830,366	97.10 %
Sea World Dr/I5 Interchange Improvement / S00888	412	74	High	119,072,571	99.10 %
Convention Center Phase III Expansion / S12022	100	N/A	N/A	681,640,478	99.50 %
Fire Station No. 54 - Paradise Hills / S00785	132	81	Medium	18,522,000	99.60 %
<b>Total</b>				<b>\$ 5,145,379,259</b>	

# Capital Improvements Program

## Community Planning

[The City of San Diego General Plan \(2008\)](#) sets out a long-range vision and policy framework for how the City should plan for projected growth and development, provide public services, and maintain the qualities that define San Diego over the next 20 to 30 years.

The General Plan is structured to work in concert with the [City's community plans](#) and other adopted plans and policies, such as mobility plans, Parks Master Plans, Climate Action Plan, and Climate Resilient SD. It provides guidance emphasizing the need to reinvest in existing communities. It has a strong sustainability focus through policies addressing transit/land use coordination; climate change; healthy, walkable communities; green buildings; clean technology industries; water and energy conservation and management; and urban forestry. In addition, the General Plan features protections for prime industrial lands, strategies for providing urban parks, toolboxes to implement mobility strategies, and policies designed to further the preservation of San Diego's historical and cultural resources.

The General Plan includes the City of Villages strategy to focus growth into mixed-use villages that are pedestrian-friendly districts, of different scales, linked to the transit system. Each village vision is unique to the community in which it is located, yet all villages would be pedestrian friendly and inviting, characterized by accessible and attractive streets and public spaces. Individual villages are intended to offer a variety of housing types and affordability levels. The strategy draws upon the character and strengths of San Diego's natural environment, distinctive neighborhoods, and activity centers that together form the City as a whole.

The General Plan is comprised of an introductory Strategic Framework section and the following elements: Land Use and Community Planning; Mobility; Economic Prosperity; Public Facilities, Services, and Safety; Urban Design; Recreation; Historic Preservation; Conservation; and Noise. The Housing Element update was adopted separately in 2021 and is provided under separate cover from the rest of the 2008 General Plan. The City is also in the process of preparing an Environmental Justice Element. The policies within each element were developed with ten guiding principles in mind. These principles are to achieve:

- An open space network formed by parks, canyons, river valleys, habitats, beaches, and ocean;
- Diverse residential communities formed by the open space network;
- Compact and walkable mixed-use villages of different scales within communities;
- Employment centers for a strong economy;
- An integrated regional transportation network of walkways, bikeways, transit, roadways, and freeways that efficiently link communities and villages to each other and to employment centers;
- High quality, affordable, and well-maintained public facilities to serve the City's population, workers, and visitors;
- Historic districts and sites that respect our heritage;
- Balanced communities that offer opportunities for all San Diegans and share citywide responsibilities;
- A clean and sustainable environment;
- A high aesthetic standard.

The Public Facilities, Services, and Safety Element of the General Plan includes policies on the prioritization and provision of public facilities and services, with strong policies for prioritizing investments where they

# Capital Improvements Program

## Community Planning

are most needed; evaluation of new growth; guidelines for implementing a financing strategy; and guidelines for the provision of specific facilities. This element discusses City challenges, including a public facilities deficit, and recommends that facilities deficiencies be remedied through diverse funding strategies such as joint-use, more-efficient resource allocations, and fiscal reform efforts that provide equitable delivery of revenues to the City from the State.

Implementation of the General Plan is being accomplished through a broad range of legislative and regulatory actions that influence private and public development. The General Plan Action Plan identifies measures and timeframes for implementing General Plan policies. The Action Plan highlights eight key initiatives which are critical to General Plan implementation, as follows: Community Plan Updates, Climate Change Initiatives, Water Supply and Conservation Efforts, Land Development Code (LDC) Amendments, Public Facilities Finance Strategy, Economic Development Strategic Plan, Parks Master Plan, and Historic Preservation Incentives. In addition, the General Plan is consistent with the 2021 Regional Plan prepared by the San Diego Association of Governments (SANDAG).

### Community Plans

The City's community plans contain additional detailed planning guidance and are part of the General Plan. Community plans establish specific recommendations and objectives in each community for future land uses and public improvements. The community plan provides a long-range physical development guideline for elected officials and citizens engaged in community development. Providing citizens with an opportunity for involvement in advising the City Council, the Planning Commission, and other decision makers on development projects, community plan amendments, rezoning projects, and public facilities is a critical component of achieving the vision of community plans. Planning group recommendations are an important component of the planning process, along with strong and equitable community involvement from stakeholders that are representative of the demographics of the community.

The General Plan, community plans, and other adopted plans and policies, such as mobility plans, Parks Master Plan, Climate Action Plan, and Climate Resilient SD are policy documents, which require regulatory tools and programs to help implement their goals and standards. The implementation tools for planning documents include the Municipal Code, specific plans, the Multiple Species Conservation Program (MSCP), zoning, code enforcement, development impact fees, and others. These regulations and programs help guide land use; development and design; and, similar to community plans, rely on equitable public engagement to inform their successful implementation.

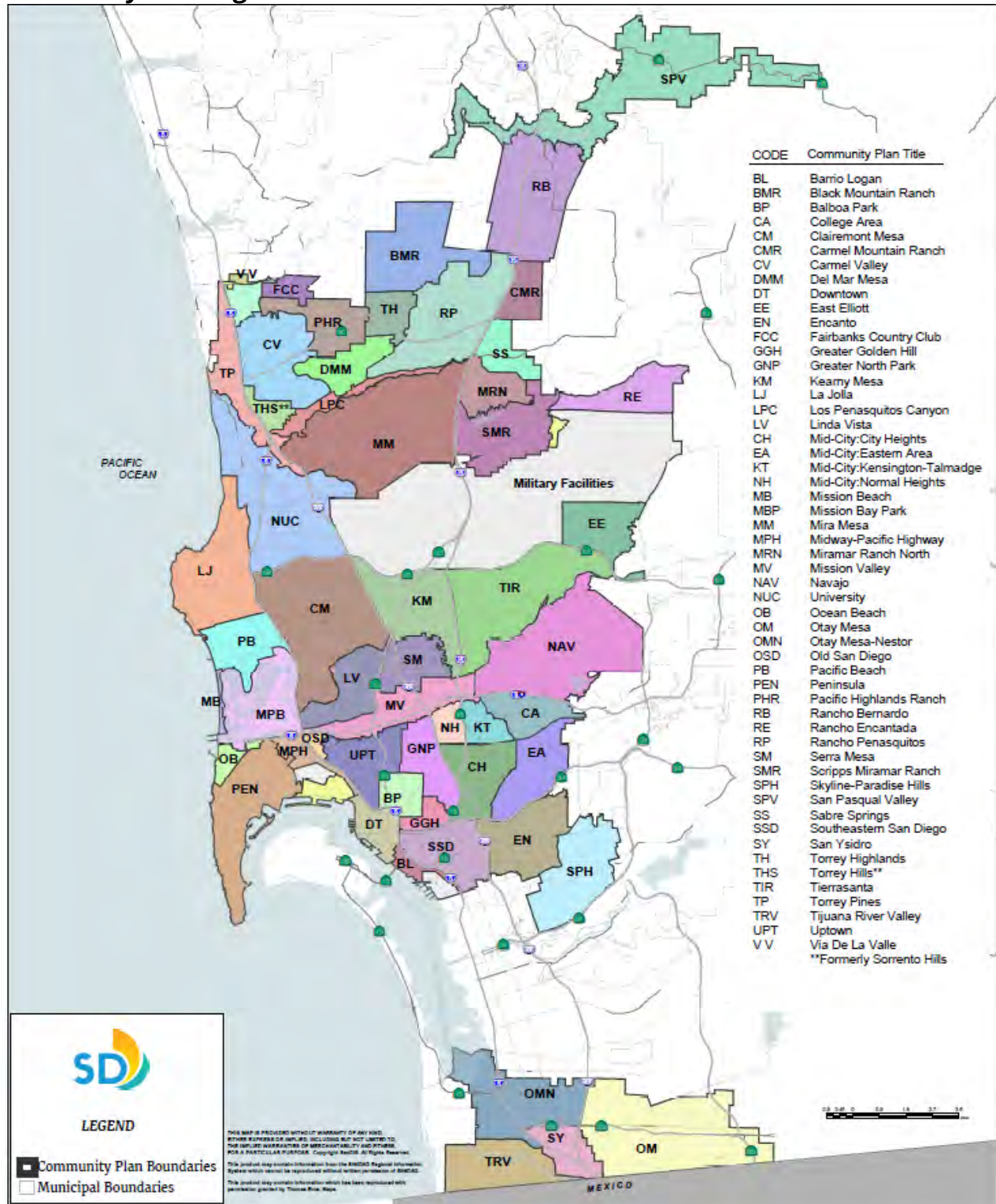
### CIP Conformance to the City's General Plan, Community Plans, and Other Adopted Plans and Policies

The capital improvement project information in the current budget was reviewed by City planners for conformance with the City's General Plan, community plans, and other adopted plans and policies, as required by [Council Policy 000-02](#) and General Plan Policy PF.A.4.a. These capital improvement projects were found to be consistent with the General Plan, relevant community plans, other adopted plans and policies, and facilities financing plans.



# Capital Improvements Program Community Planning

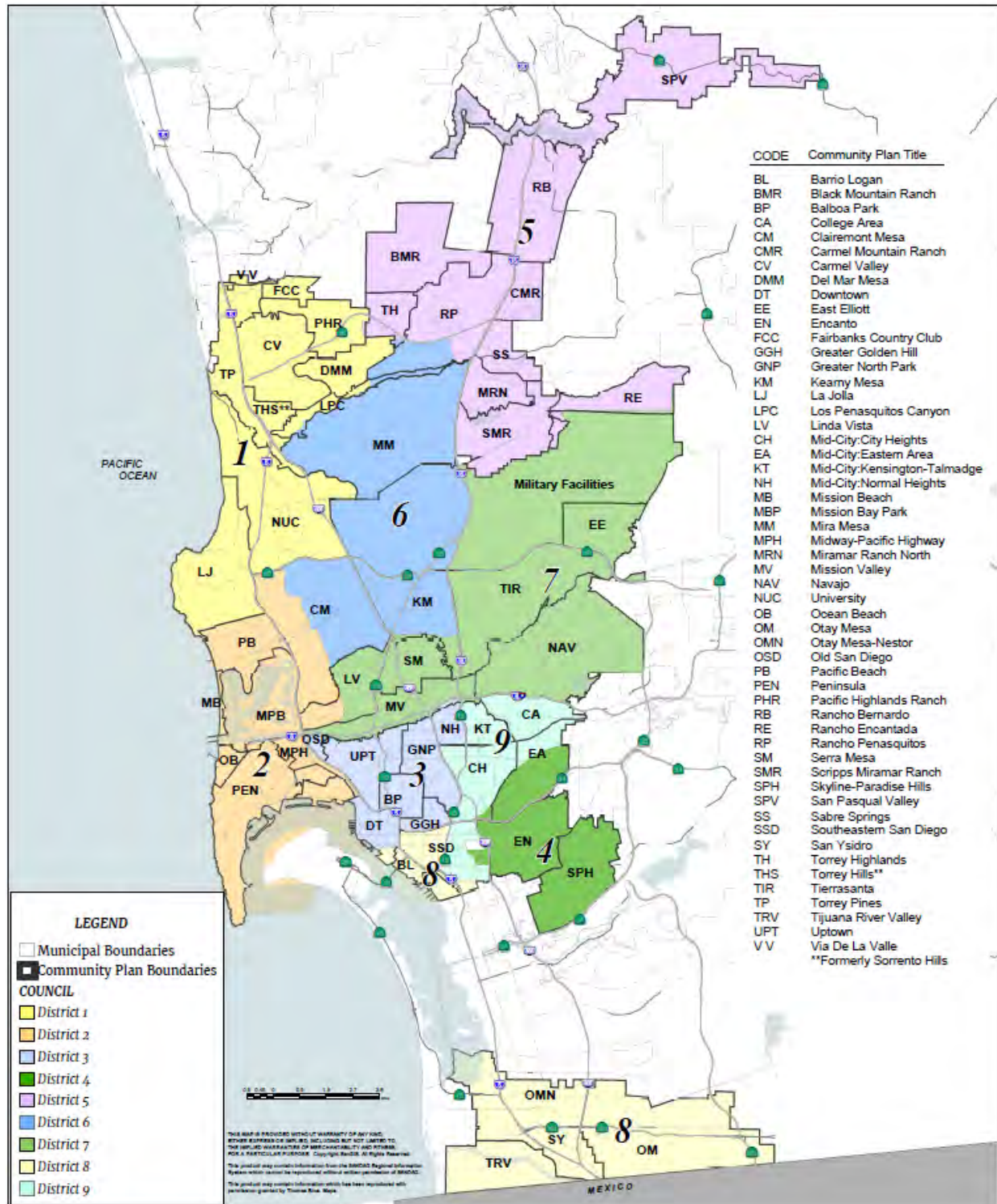
## Community Planning Areas





# Capital Improvements Program Community Planning

## Community Planning Areas by Council District



Note: The above Community Planning Areas by 2011 Council District map will be revised in Fiscal Year 2023.

# Capital Improvements Program

## Guide to the Capital Improvement Projects

The CIP project pages are designed to provide accurate and informative financial and logistical information for projects. They include all active projects, as well as new projects scheduled to begin in Fiscal Year 2023. Within the Capital Improvement Projects section, CIP project pages are organized by asset-managing section, then alphabetically by project title. Refer to the Indexes beginning on page 445 to locate a specific project page.

Each asset-owning department section begins with a Budget Narrative which introduces the department and highlights Fiscal Year 2022 accomplishments and Fiscal Year 2023 goals. Following the narrative is an alphabetical list of the department's projects including budgeted amounts and total project cost. If applicable, Preliminary Engineering projects are summarized before the comprehensive summaries for projects that are already in progress (see below for more information on the Preliminary Engineering project accounting type).

### Project Accounting Structure

The CIP uses several project accounting structures to differentiate project size, project scope, and other project characteristics. A comprehensive list of project accounting types is below.

- *A: Annual Allocation* - These projects provide for ongoing replacements and improvements requiring funding on an annual basis. Individual projects funded by an annual allocation are typically smaller projects. The funding information provided for annual allocation projects aggregates all funding in existing sub-projects and will fluctuate as individual projects are completed and new projects are added.
- *L: Large* - These projects are a combination of multiple assets into a single project to achieve efficiencies. Each individual asset will be capitalized as that portion of the project is completed. As a result, the total estimated project cost will be reduced as each asset is completed.
- *P: Preliminary Engineering* - These projects are still in the planning phase of developing scope, schedule, and project cost, and will either be converted to other project types or abandoned. This is a pre-design phase to determine the viability of construction, conformity to policy, and any known constraints related to timeframe and budget.
- *RD: Reimbursement to Developer* - These projects allocate funding to reimburse developers for projects privately constructed in accordance with approved financing plans or other regulatory documents.
- *S: Standalone* - These projects are typically limited to a single asset and may be of any size and duration.
- *T: Technology* - These projects are information systems projects. Due to the unique nature of these projects, there is no affiliated Council District, Community Plan, priority score, or priority category.

### Project Page Guide

As mentioned above, project information is provided in comprehensive tables referred to as a "Project Page." The section below explains the different data points and information provided in each project page based on the example provided in **Figure 1**. The numbers in the figure (1 through 6) correspond to a thorough explanation below.

# Capital Improvements Program

## Guide to the Capital Improvements Projects

Figure 1: Example Project Page

### Parks & Recreation

Riviera Del Sol Neighborhood Park / S00999

Parks - Neighborhood

<b>Council District:</b>	8	<b>Priority Score:</b>	73
<b>Community Planning:</b>	Otay Mesa	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Grani, Jason
<b>Duration:</b>	2017 - 2025		619-533-7525
<b>Improvement Type:</b>	New		jgrani@sandiego.gov

**Description:** This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision. Improvements include open lawn areas, basketball court, picnic areas, playgrounds, fitness stations, security lighting, picnic shelters, restroom building, site furnishings, and other park amenities.

**Justification:** This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate park and recreational needs of the residents within the Otay Mesa community.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan, the Riviera del Sol Precise Plan, and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2018 and was completed in Fiscal Year 2022.

Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024.

**Summary of Project Changes:** The project description and schedule have been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appt	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 6,176,934	\$ 1,473,065	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,650,000
Otay Mesa-West (From 39067)	400093	\$ 1,920,838	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,920,838
<b>Total</b>		<b>\$ 8,097,772</b>	<b>\$ 1,473,065</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,570,838</b>

### Operating Budget Impact

Department - Fund	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Parks & Recreation - GENERAL FUND	FTEs 0.00	1.50	1.50	1.50	1.50
<b>Total Impact \$</b>	<b>-</b>	<b>381,507</b>	<b>318,901</b>	<b>322,185</b>	<b>327,369</b>

## 1. Project Attributes: Department, Project Title, and Project Number

The department listed is the department that will be responsible for operating or maintaining the asset once complete. Each department's CIP is organized by project title. The project's title and unique identification number are listed below the department name. Due to character restrictions, the Capital Improvements Program uses a standard set of abbreviations in the project's title; some of which can be found in **Table 1** below:

Table 1: Project Title Abbreviations

Full Description	Abbreviation	Full Description	Abbreviation
Asbestos Concrete	AC	Neighborhood Park	NP
Canyon	Cyn	Open Space	OS
Community Park	CP	Pipeline	PL
Concrete	CRC	Pump Station	PS
Ductile Iron	DI	Regional Park	RP
Golf Course	GC	Steel	STL
Maintenance Assessment District	MAD	Water Treatment Plant	WTP
Mini Park	MP		

## 2. Project Type

Project Types are a more specific manner of categorizing the type of improvement provided by each project. A complete listing of Project Types is available beginning on page 59. On the project pages, the Project Type is listed to the right of the Project Title and Number. Some Project Types, such as Buildings, are used in several departments.

# Capital Improvements Program

## Guide to the Capital Improvements Projects

### 3. Project Information

#### Council District

This identifies the City Council District in which a project is located. Projects that have a Citywide impact or are outside the City limits are also noted. For a map of all Council Districts, refer to the Community Planning section beginning on page 71.

#### Community Plan

This component lists affected community planning area(s). Projects that have a Citywide impact or are outside the City limits are also noted. For additional information on community planning areas, refer to the Community Planning section beginning on page 71.

#### Project Status

The Project Status serves as an indicator of project progress. Below is a description of these statuses:

- *New* - This indicates that the project is newly established as part of the Fiscal Year 2023 Adopted Budget.
- *Continuing* - This indicates that the project was initiated in Fiscal Year 2022, or in a prior year, and is currently in progress.
- *Warranty* - This indicates that the project is technically completed, and the asset has been put into service but has not yet been closed.
- *Underfunded* - This indicates that the project is on hold due to lack of funding.

#### Duration

Duration is the estimated starting and ending fiscal years for each project.

#### Improvement Type

This component describes the project's impact on existing assets. A project may provide betterment, expansion, replacement, or widening of an existing City asset, or may result in a new asset to the City.

#### Priority Score

Projects are scored to establish an objective process for ranking CIP projects. Priority scores range from 0-100. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored and are noted as not applicable (N/A). Annual allocation projects are noted as Annual and are not scored. For additional information, refer to the Prioritization Policy section beginning on page 47.

#### Priority Category

The priority category indicates if the project is scored within the upper one-third (High), middle one third (Medium), or lower one-third (Low) of the priority scores within the same major asset type category. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not been categorized and are noted as not applicable (N/A). Annual allocation projects are categorized as Annual. For additional information, refer to the Prioritization Policy section beginning on page 47.

#### Contact Information

This provides the name, phone number, and e-mail address of the project manager or designated point of contact, at the time of publication.

# Capital Improvements Program

## Guide to the Capital Improvements Projects

### 4. Project Description

This section includes a description of the project, justification for the need of the project, operating budget impacts (if any), the project's relationship to the General Plan and Community Plans, project schedule, summary of project changes since the prior year's budget publication.

- *Description* - This component provides a brief statement explaining what the project is, where it is located, and its impact on the surrounding neighborhood(s).
- *Justification* - This component explains why a project is needed and describes any legal requirements for the project, including State or federal mandates.
- *Operating Budget Impact* - This component describes any ongoing operating expenses anticipated upon completion of the project and the impact on the City's operating budget. An Operating Budget Impact table may be included to provide additional detail and is described later in this section. Operating budget impacts include additional funding requirements to support both the operation and maintenance of the building, facility, park, or other infrastructure once it is put into service.
- *Relationship to General and Community Plans* - This component indicates whether a project is consistent with the affected community plan(s) and is in conformance with the City's General Plan. Additional information can be found in the Community Planning section beginning on page 71.
- *Schedule* - This component describes the anticipated project timeline and includes the years when design, construction, and other phases are expected to begin and end.
- *Summary of Project Changes* - This component explains any changes that have occurred since publication of the Fiscal Year 2022 Adopted Budget. Changes may have been a result of modifications to the project scope, City Council action to modify funding (resolutions and/or ordinances), updated total project cost estimates, or changes in project schedule.

### 5. Expenditure by Funding Source Table

This table lists the funding sources, expended/encumbered amounts, continuing appropriations, and an estimated budget timeline through project completion. The total estimated project cost includes project activity since inception through current and future fiscal years. Descriptions of common funding sources for the CIP can be found in the Funding Sources section beginning on page 65.

- *Expended and Encumbered (Exp/Enc)* - Projects initiated prior to Fiscal Year 2023 may have incurred expenditures and encumbrances in a prior fiscal year. Amounts shown include all funds that have been expended in the project, as well as any contractual or other obligations, as of June 30, 2022. The expended and encumbered amount is cumulative since project inception.
- *Continuing Appropriations (Con Appn)* - Funding budgeted prior to Fiscal Year 2023, but not yet expended or encumbered, is reflected as continuing appropriations. Continuing appropriations are a cumulative amount of unexpended and unencumbered budget since project inception through June 30, 2022.
- *FY 2023* - This is the amount of funding appropriated for the Fiscal Year 2023 Adopted CIP Budget. This amount is included in the annual Appropriations Ordinance, which gives the City the authority to expend from the capital improvement project.
- *FY 2023 Anticipated* - Funding that is budgeted after June 30, 2022 or planned to be budgeted during Fiscal Year 2023 is reflected as anticipated funding. Anticipated funding may include sources, such as grants, donations, and financing, that require additional City Council approval prior to budgeting, or that are unpredictable revenue streams, such as Developer Impact Fees. The

# Capital Improvements Program

## Guide to the Capital Improvements Projects

City is not legally bound to any Fiscal Year 2023 Anticipated funding because it is not included in the annual Appropriations Ordinance.

- *Outlying Fiscal Years* - Projects that will extend beyond Fiscal Year 2023 may include future year cost estimates based on project scheduling and projected funding availability. The City is not legally bound to any projections made beyond Fiscal Year 2023 because they are not included in the annual Appropriations Ordinance. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the funding needs in outlying fiscal years.
- *Unidentified Funding* - This reflects the portion of the total estimated project cost for which a funding source has not yet been identified. This amount is based upon the current estimated total project cost and funding schedule. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.
- *Project Total* - The project total by funding source is an estimate of the total project cost from project inception through the current and future fiscal years, to project completion.

### 6. Operating Budget Impact Table

The Operating Budget Impact table provides estimated operational and maintenance costs that will be incurred upon completion of the project. This table supports the Operating Budget Impact description that was discussed earlier in this section. Not every published project will have an Operating Budget Impact table. This data is required for any project with anticipated impacts to a department's operating budget within the next five fiscal years. Operating budget impacts are provided for each impacted department and fund.

- *Full-time Equivalents (FTEs)* - The decimal equivalent of the number of positions required to be added to the budget to operate and maintain the asset upon completion.
- *Total Impact* - The estimated amount of personnel and non-personnel expenses required to be added to the budget to operate and maintain the asset upon completion, net of any additional anticipated revenue. Personnel expenses are expenditures related to employee compensation including salaries and wages, fringe benefits, retirement, and special pays such as shift differentials. Non-personnel expenses are expenditures related to supplies and services, information technology, energy, utilities, and outlay.

### Unfunded Needs List

The Unfunded Needs List for each department provides a summary of projects with insufficient funding to complete an active project. Projects are listed by the percent of the project that is unfunded and include the total estimated project cost, unidentified funding amount, and the percent of the project that is unfunded. Also included is a brief description of the project and what components are unfunded. An Unfunded Needs List follows the project pages within each department's section. For a complete list of all projects with unfunded needs, refer to page 69.



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# ADOPTED Budget

FISCAL YEAR **2023**

## VOLUME 3

### Capital Improvement Projects



MAYOR TODD GLORIA



HOUSING • PROTECT & ENRICH • INFRASTRUCTURE • SUSTAINABILITY • PROSPERITY





# **Airport Management**



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# Airport Management

The Department of Real Estate and Airport Management's (DREAM) Airport Management team manages and operates Brown Field Municipal Airport and Montgomery-Gibbs Executive Airport with a combined 1,330 acres of real estate property. These two general aviation airports contain nearly eight miles of runways and taxiways, which safely accommodate approximately 400,000 annual aircraft operations, including those of the military, U.S. Customs and Border Protection, San Diego Police, San Diego Fire-Rescue, Cal-Fire, Sheriff, Medi-Evacs, as well as business and recreation sectors. The most critical factor associated with airport management is maintaining safety. To that end, the Capital Improvements Program plays an important role by rehabilitating and repairing the pavement and lighting of runways, taxiways, and aircraft ramp areas. These capital improvements are largely funded by the Federal Aviation Administration (FAA) with Caltrans matching grants, as well as DREAM - Airport Management Enterprise Fund. Additionally, DREAM - Airport Management oversees several other Capital Improvement and Infrastructure needs to accommodate and serve more than 200 aviation and commercial tenants.

## 2022 CIP Accomplishments

During Fiscal Year 2022, DREAM - Airport Management successfully allocated funding and initiated the following projects:

### Montgomery-Gibbs Executive Airport (KMYF)

- Montgomery-Gibbs Commercial and Retail Roofing Project (B22146)
- Receive delivery of Airport Regenerative Sweeper (paid for with Federal Airport Capital Improvement Program Funding) (O&M)
- Initiate Terminal Parking Lot (East) Pavement Rehabilitation Project (B22157)

## 2023 CIP Goals

The CIP Goals of DREAM - Airport Management are the provision of safety, and compliance with federal, State, and local regulations and policies; and to improve the infrastructure of landlord responsibilities in order to provide better facilities to its tenants. To achieve this in Fiscal Year 2023, DREAM - Airport Management is pursuing the following goals:

### Montgomery-Gibbs Executive Airport (KMYF)

- Alternative Fuel Infrastructure Project at Montgomery-Gibbs Airport (NEW)
- Complete Terminal Parking Lot (East) Pavement Rehabilitation Project (B22157)
- Initiate and complete Spider's Lot Apron (West End) Rehabilitation Project (NEW)

### Brown Field (KSDM)

- Complete Concrete Rehabilitation at Taxiway G (West) - Brown Field (O&M)
- Complete Brown Field Access Control and Security System (paid for with Federal Airport Capital Improvement Program Funding) (NEW)



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# Airport Management

## Airport Management: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2023 Adopted	Future Fiscal Years	Project Total
Brown Field / AAA00002	\$ 2,220,200	\$ -	\$ 4,135,676	\$ 6,355,876
Montgomery-Gibbs Executive Airport / AAA00001	3,053,028	700,000	1,240,000	4,993,028
<b>Total</b>	<b>\$ 5,273,228</b>	<b>\$ 700,000</b>	<b>\$ 5,375,676</b>	<b>\$ 11,348,904</b>



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# Airport Management

Brown Field / AAA00002

## Airport Assets

<b>Council District:</b>	8	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Kearny Mesa	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Rubio, Jorge
<b>Duration:</b>	2002 - 2040		858-573-1441
<b>Improvement Type:</b>	Betterment		jerubio@sandiego.gov

**Description:** This annual allocation provides for as-needed improvements within the City's Brown Field Municipal Airport; which can include, but is not limited to, pavement, drainage, striping, and signage for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards; and to improve tenant facility infrastructure which is a landlord's responsibility.

**Justification:** This project maintains an airport, which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and in compliance with Federal Americans with Disabilities Act (ADA) regulations. Additionally, the project improves aging infrastructure in order to better serve tenants in order to continue to generate revenue and be financially self-sustaining.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Brown Field Special Aviation	700028	\$ 392,534	\$ 1,827,666	\$ -	\$ -	\$ 3,070,000	\$ 255,676	\$ 80,000	\$ 500,000	\$ 230,000	\$ -	\$ 6,355,876
<b>Total</b>		<b>\$ 392,534</b>	<b>\$ 1,827,666</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,070,000</b>	<b>\$ 255,676</b>	<b>\$ 80,000</b>	<b>\$ 500,000</b>	<b>\$ 230,000</b>	<b>\$ -</b>	<b>\$ 6,355,876</b>



# Airport Management

## Montgomery-Gibbs Executive Airport / AAA00001

### Airport Assets

<b>Council District:</b>	6	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Kearny Mesa	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Rubio, Jorge
<b>Duration:</b>	2002 - 2040		858-573-1441
<b>Improvement Type:</b>	Betterment		jerubio@sandiego.gov

**Description:** This annual allocation provides for as-needed improvements within the City's Montgomery-Gibbs Executive Airport, which can include, but is not limited to, pavement, drainage, striping, and signage for scheduled rehabilitation, to meet current Federal Aviation Administration (FAA) standards; and to improve tenant facility infrastructure, which is a landlord's responsibility.

**Justification:** This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and in compliance with Federal Americans with Disabilities Act (ADA) regulations. Additionally, the project improves aging infrastructure in order to better serve tenants in order to continue to generate revenue and be financially self-sustaining.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023		FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
					Anticipated								
Montgomery Field Special Aviation	700030	\$ 643,208	\$ 2,409,819	\$ 700,000	\$ -	\$	400,000	\$ 300,000	\$ 540,000	\$ -	\$ -	\$ -	\$ 4,993,027
Total		\$ 643,208	\$ 2,409,819	\$ 700,000	\$ -	\$	400,000	\$ 300,000	\$ 540,000	\$ -	\$ -	\$ -	\$ 4,993,027

# Citywide



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The Citywide Capital Improvements Program (CIP) is comprised of various projects that provide benefits citywide. These projects are generally not attributable to any single asset-managing city department. This includes projects related to city operations buildings, information technology, and the Convention Center.

## **2022 CIP Accomplishments**

The following Citywide project accomplishments were made in Fiscal Year 2022:

- Completed the Centralized Payment Processing Solution System upgrade (T19002)
- Replenished CIP Emergency Reserve (ABT00006)

## **2023 CIP Goals**

The following Citywide project accomplishments are anticipated for Fiscal Year 2023:

- Complete Accela System upgrade (T19003)



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## Citywide: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2023 Adopted	Future Fiscal Years	Project Total
101 Ash Improvements / S17009	\$ 27,628,947	\$ -	\$ -	\$ 27,628,947
Accela Implementation Phase 2 / T19003	4,118,758	-	-	4,118,758
CIP Emergency Reserve / ABT00006	1,000,000	-	-	1,000,000
Convention Center Phase III Expansion / S12022	3,370,820	-	681,640,478	685,011,298
Convoy District Gateway Sign / S23007	-	1,000,000	-	1,000,000
<b>Total</b>	<b>\$ 36,118,526</b>	<b>\$ 1,000,000</b>	<b>\$ 681,640,478</b>	<b>\$ 718,759,004</b>



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# Citywide

## 101 Ash Improvements / S17009

## Bldg - Operations Facility / Structures

<b>Council District:</b>	3	<b>Priority Score:</b>	80
<b>Community Planning:</b>	Centre City	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Gibson, William
<b>Duration:</b>	2017 - 2023		619-533-5401
<b>Improvement Type:</b>	Betterment		wgibson@sandiego.gov

**Description:** This project funded the architectural, electrical, plumbing, asbestos mitigation, and mechanical tenant improvements to the 19 floors of 101 Ash Street for multiple City departments, including tenants of the City Operations Building and former tenants of 1010 2nd Ave building. Improvements were anticipated to increase building's occupancy and bring the building into compliance with current Americans with Disabilities Act (ADA) standards. After near completion of tenant improvements, project work was suspended due to the discovery of Asbestos Containing Materials (ACM). The ultimate completion of this project will be determined at a later date.

**Justification:** These tenant improvements are needed to increase the occupancy of the building by approximately 356 employees and accommodate the office space requirements for a development permit center, as well as several City departments. These improvements will provide the needed office space for the more than 500 employees who were displaced from the 1010 2nd Ave building along with Development Services staff from the City Operations Building, which based on a 2014 estimate, has more than \$90 million in deferred maintenance.

**Operating Budget Impact:** No significant changes have been made to this project in Fiscal Year 2023.

**Relationship to General and Community Plans:** This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design was completed in Fiscal Year 2018. Construction bidding and construction began in Fiscal Year 2019. Construction was anticipated to be completed in Fiscal Year 2020. The project is currently undergoing re-scoping.

**Summary of Project Changes:** The City moved out of the facility in January 2020 following the discovery of ACM.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
101 Ash Facility Improvements	400866	\$ 4,994,135	\$ 5,864	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Capital Outlay Fund	400002	9,517,649	-	-	-	-	-	-	-	-	-	9,517,649
CIP Contributions from General Fund	400265	3,649,247	101,202	-	-	-	-	-	-	-	-	3,750,448
Facilities Financing Fund	200001	71,975	-	-	-	-	-	-	-	-	-	71,975
SDTFC Series 2018C Tax Exempt	400868	9,288,875	-	-	-	-	-	-	-	-	-	9,288,875
<b>Total</b>		<b>\$ 27,521,881</b>	<b>\$ 107,065</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 27,628,947</b>



# Citywide

## Accela Implementation Phase 2 / T19003

## Intangible Assets - Information Tech

<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Truong, Tram T
<b>Duration:</b>	2019 - 2023		619-643-8158
			tttruong@sandiego.gov

**Description:** This project is the next phase in the effort to replace Development Services Department's (DSD) Project Tracking System (PTS). PTS is an in-house system which DSD and the Department of IT staff began developing in 1998 and placed into operation in 2001. DSD uses PTS as its core information system to manage the permitting and development functions for the department. These include the review, comment, issuance, inspection, and archiving functions which are needed in managing the department's permits and projects, as well as code enforcement activities. The scope of this project includes the design, configuration, testing, and deployment of the Development Services module of the Accela platform, as well as the enhancement of the Accela Citizen Access portal. Phase 2 will involve the following: create all permit and approval types found in PTS within Accela, enable multiple independent review cycle functionality to occur, accommodate different review methods (e.g., over-the-counter, submittal, and appointment), expand electronic plan review to digitize 100%, develop and update policies and procedures to support the Accela system, develop interfaces between Accela and other technologies, enhance the Accela Citizen Access public portal and develop and deliver employee training.

**Justification:** In 2012, the Office of the City Auditor issued an audit report which recommended the replacement of PTS with an off-the-shelf package that meets the functional needs of the Department. This project will complete the replacement process of PTS with the Accela platform, as well as address outstanding audit recommendations made by the Office of the City Auditor for various performance audits of the Development Services Department.

**Operating Budget Impact:** None.

**Schedule:** Phase 2 of the online permitting process went live in March 2021 with standalone permits. Full system implementation is expected to be completed in Fiscal Year 2023, and the project is expected to be closed by the end of the Fiscal Year.

**Summary of Project Changes:** Total project cost has increased by \$859,292 due to unanticipated project closeout costs. \$859,292 in Development Services - CIP funding was allocated to this project in Fiscal Year 2022 via City Council resolution. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Development Services-CIP	700102	\$ 4,118,755	\$ 2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,118,757
<b>Total</b>		<b>\$ 4,118,755</b>	<b>\$ 2</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,118,757</b>

# Citywide

## CIP Emergency Reserve / ABT00006

## Bldg - Other City Facility / Structures

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	McGriff, Caryn
<b>Duration:</b>	2010 - 2040		619-236-6773
<b>Improvement Type:</b>	Betterment		cmcgriff@sanidiego.gov

**Description:** This annual allocation provides funding for urgent repairs due to an emergency or natural disaster.

**Justification:** This annual allocation provides an immediate source of funding for public works contracts when no alternative funding sources are available in order to respond quickly to an emergency or natural disaster.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled as needed.

**Summary of Project Changes:** No significant changes have been made to this project in Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>

# Citywide

## Convention Center Phase III Expansion / S12022

## Bldg - Other City Facility / Structures

<b>Council District:</b>	3	<b>Priority Score:</b>	N/A
<b>Community Planning:</b>	Centre City	<b>Priority Category:</b>	N/A
<b>Project Status:</b>	Underfunded	<b>Contact Information:</b>	Cetin, Elif
<b>Duration:</b>	2015 - 2027		619-533-3794
<b>Improvement Type:</b>	Expansion		ecetin@sandiego.gov

**Description:** This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 406,000 square feet.

**Justification:** The existing facility cannot accommodate some of the larger major events, which leads to the loss of events to other venues. The expansion is expected to increase the attendance and numbers of events held at the facility and provide significant economic benefits to the region.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

**Schedule:** Concept design work began prior to Fiscal Year 2012. It was completed along with the Coastal Commission approval in Fiscal Year 2014. The original estimated project total and schedule was developed prior to Fiscal Year 2012 by the Convention Center. The design and construction schedule will be revised when the financing plan is approved and funding becomes available.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 1,580,391	\$ 46,402	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,626,794
Convention Center Exp Surety	200210	1,744,026	-	-	-	-	-	-	-	-	-	1,744,026
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	681,640,478	681,640,478
<b>Total</b>		<b>\$ 3,324,417</b>	<b>\$ 46,402</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 681,640,478</b>	<b>\$ 685,011,298</b>

# Citywide

## Convoy District Gateway Sign / S23007

## Trans - Roadway - Enhance/Scape/Medians

<b>Council District:</b>	6	<b>Priority Score:</b>	N/A
<b>Community Planning:</b>	Kearny Mesa	<b>Priority Category:</b>	N/A
<b>Project Status:</b>	New	<b>Contact Information:</b>	Studebaker, Elizabeth
<b>Duration:</b>	2023 - 2024		619-533-4561
<b>Improvement Type:</b>	New		estudebaker@sandiego.gov

**Description:** This project will install a large sign with lighting welcoming visitors to the Convoy district.

**Justification:** There is no sign that currently exists to welcome visitors to this area of the neighborhood.

**Operating Budget Impact:** As the project develops and progresses, operating impacts will be identified.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Planning activities will begin in Fiscal Year 2023. A further refined scope and schedule will be determined after planning activities.

**Summary of Project Changes:** This is a new project for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
<b>Total</b>		\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

# Unfunded Needs List

## Citywide

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Convention Center Phase III Expansion / S12022	\$ 685,011,298	\$ 681,640,478	99.51 %	This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 405,000 square feet. Design and construction phases are unfunded.
<b>Total</b>		<b>\$ 681,640,478</b>		

# **Department of Information Technology**



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# Department of Information Technology

The Department of Information Technology provides citywide technology strategy, operational support of applications, infrastructure, and wireless technologies, enterprise application services and manages Information Technology (IT) services contracts and assets.

The purpose of technology is to support business and operations by allowing customers to operate more efficiently, provide better data for decision-makers, and drive higher customer satisfaction for stakeholders. In order to achieve these goals, the City will need to continue modernizing its software applications and hardware. The IT annual allocations provide for upgrades and enhancements to information technology projects that are eligible for capitalization. Individual projects are expected to result in a city-owned asset, which can include, but is not limited to, equipment, system interfaces, and intellectual property.

## 2022 CIP Accomplishments

The Department of Information Technology accomplished the following in Fiscal Year 2022:

- Debt Collection System for the City Treasurer (B19154)
- OnBase Enhancements (B19191)
- CompassGIS Enhancements (B19018)

## 2023 CIP Goals

The Department of Information Technology plans on accomplishing the following in Fiscal Year 2023:

- DCS Network Equipment Upgrades at NCWRP, SBWRP & PS2 (NEW)
- DCS Systemwide High Performance Graphics Upgrade (NEW)
- NC Water Reclamation Plant DCS Upgrades (B21035)
- Pt. Loma WWTP DCS Upgrades (B21030)
- Pt. Loma WWTP DCS Upgrades Phase 2 (NEW)
- Pump Station 1 PLC Upgrades (NEW)
- Pump Station 2 DCS Upgrades (B21034)
- Pump Station 64 Distributed Control System (DSC) (NEW)





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## Department of Information Technology

### Department of Information Technology: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2023 Adopted	Future Fiscal Years	Project Total
Enterprise Funded IT Projects / ATT00002	\$ 12,230,949	\$ 6,409,288	\$ -	\$ 18,640,237
Governmental Funded IT Projects / ATT00001	2,596,620	-	-	2,596,620
<b>Total</b>	<b>\$ 14,827,569</b>	<b>\$ 6,409,288</b>	<b>\$ -</b>	<b>\$ 21,236,857</b>



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# Department of Information Technology

## Enterprise Funded IT Projects / ATT00002

## Intangible Assets - Information Tech

<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Walker, Bill
<b>Duration:</b>	2020 - 2040		619-533-3465
			walkerw@sandiego.gov

**Description:** This annual allocation provides for upgrades and enhancements to information technology projects that are eligible for capitalization and funded exclusively with enterprise funding sources. Individual projects are expected to result in a city-owned asset, which can include, but is not limited to, equipment, system interfaces, and intellectual property.

**Justification:** This annual allocation provides for improvements and enhancements to information technology projects that are solely funded with enterprise resources and allows for increased reporting on these projects. Projects are also expected to have a duration longer than one fiscal year.

**Operating Budget Impact:** None.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** The total cost of the project has increased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023					FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2024	FY 2025							
Metro Sewer Utility - CIP Funding Source	700009	\$ 7,433,551	\$ 670,042	\$ 5,859,288	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,962,882
Muni Sewer Utility - CIP Funding Source	700008	1,576,885	793,285	550,000	-	-	-	-	-	-	-	-	-	2,920,170
Water Utility - CIP Funding Source	700010	705,390	1,051,795	-	-	-	-	-	-	-	-	-	-	1,757,185
<b>Total</b>		<b>\$ 9,715,826</b>	<b>\$ 2,515,122</b>	<b>\$ 6,409,288</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 18,640,237</b>

# Department of Information Technology

## Governmental Funded IT Projects / ATT00001

## Intangible Assets - Information Tech

<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Walker, Bill
<b>Duration:</b>	2020 - 2040		619-533-3465
			walkerw@sandiego.gov

**Description:** This annual allocation provides for upgrades and enhancements to information technology projects that are eligible for capitalization and funded exclusively with governmental funding sources. Individual projects are expected to have a duration longer than one fiscal year and result in a city-owned asset, which can include but is not limited to equipment, system interfaces, and intellectual property.

**Justification:** This annual allocation provides for improvements and enhancements to information technology projects that are solely funded with governmental resources and allows for increased reporting on these projects. Projects are also expected to have a duration longer than one fiscal year.

**Operating Budget Impact:** None.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023		FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
					Anticipated								
CIP Contributions from General Fund	400265	\$ 1,184,364	\$ 1,164,255	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,348,619
IT CIP Contributions	200802	111,175	136,825	-	-	-	-	-	-	-	-	-	248,000
<b>Total</b>		<b>\$ 1,295,539</b>	<b>\$ 1,301,080</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>2,596,619</b>

## **Environmental Services**



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# Environmental Services

The Environmental Services Department (ESD) ensures City residents are provided with a clean and safe environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, and environmentally sound landfill management.

## 2022 CIP Accomplishments

The Department continues to dedicate capital improvement resources towards its mission of providing reliable solid waste management, resource conservation, and environmental protection to preserve public health and ensure sustainable communities. The following are ESD's accomplishments for Fiscal Year 2022:

- Completed procurement and began replacement of one in-place scale at the entrance to the Miramar Landfill (B21000)
- Completed procurement and installation of modular restroom and locker buildings at the Miramar Landfill (L17000.6)
- Completed design and bidding for construction of the third of three planned projects to improve storm water quality at the Miramar Landfill (L18002.3)
- Completed and solicited RFP to relocate and provide improvements to the Miramar Greenery (L17000.2)

## 2023 CIP Goals

The Department will continue to promote sustainability and public health through its effective delivery of capital improvement projects. The following are ESD's goals for Fiscal Year 2023:

- Award design-build contract to relocate and provide improvements to the Miramar Greenery (L17000.2)
- Advertise ITB and award contract for procurement of modular office buildings at the Miramar landfill (L17000.7)
- Complete construction of the third of three planned projects to improve stormwater quality at the Miramar Landfill (L18002.3)
- Complete design for the expansion of Compressed Natural Gas (CNG) Fueling Station Facility at the ESD Collections Yard for fueling additional trucks to support SB 1383 organic collection (B22041)
- Initiate facility improvements to the ESD Collections Yard Repair Shop necessary to accommodate additional trucks to support SB 1383 organic collection (NEW)
- Solicit RFP for upgrades to the Landfill Gas (LFG) collection system at the South Chollas Landfill (B22031)
- Solicit RFP for upgrades to the LFG collection system at the Arizona Street Landfill (B22030)
- Solicit RFP for LFG collection system improvements at the South Miramar Landfill (B22079)
- Begin design for a landfill gas wellfield improvements project for the West Miramar Landfill (NEW)
- Initiate planning and design for landfill gas flare facility improvements at Miramar Landfill (NEW)
- Initiate design for a basin expansion project at West Miramar Landfill (B23000)





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## Environmental Services

### Environmental Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2023 Adopted	Future Fiscal Years	Project Total
Landfill Improvements / AFA00001	\$ 7,474,820	\$ 3,100,000	\$ 4,500,000	\$ 15,074,820
Miramar Landfill Facility Improvements / L17000	32,661,104	6,200,000	10,000,000	48,861,104
Miramar Landfill Storm Water Improvements / L18002	12,300,000	-	-	12,300,000
<b>Total</b>	<b>\$ 52,435,924</b>	<b>\$ 9,300,000</b>	<b>\$ 14,500,000</b>	<b>\$ 76,235,924</b>



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# Environmental Services

## Landfill Improvements / AFA00001

## Landfills

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Campos, Luis
<b>Duration:</b>	2010 - 2040		858-492-5035
<b>Improvement Type:</b>	New		lcampos@sanidiego.gov

**Description:** This annual allocation provides for improvements to existing sanitary landfills to comply with operating permits and regulatory requirements. Such improvements may include fencing, access roads, drains, small structures, and environmental protection projects. This project also provides for improvements to existing landfill gas systems, including gas migration and groundwater monitoring networks at all landfills managed by the City. Improvements include upgrades to existing or additional facilities as deemed necessary by SB1383, as well as engineering reports and/or design plans and specifications necessary to mitigate landfill gas and groundwater issues or to modify monitoring programs.

**Justification:** This project provides the flexibility for timely initiation of improvements and construction needed to meet operational and solid waste regulatory mandates such as drainage, grading, landfill gas collection, and groundwater monitoring programs.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis to meet regulatory requirements.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ 38,758	\$ 5,032,841	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,071,600
Recycling Fund CIP Fund	700049	-	514,400	-	-	-	-	-	-	-	-	514,400
Refuse Disposal CIP Fund	700040	44,533	1,844,287	3,100,000	-	3,900,000	200,000	200,000	200,000	-	-	9,488,820
<b>Total</b>		<b>\$ 83,291</b>	<b>\$ 7,391,528</b>	<b>\$ 3,100,000</b>	<b>\$ -</b>	<b>\$ 3,900,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,074,820</b>

# Environmental Services

## Miramar Landfill Facility Improvements / L17000

## Landfills

<b>Council District:</b>	Non-City	<b>Priority Score:</b>	77
<b>Community Planning:</b>	Non-City	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Fergusson, Craig
<b>Duration:</b>	2017 - 2025		858-627-3311
<b>Improvement Type:</b>	New		cfergusson@sandiego.gov

**Description:** This project provides for the construction of infrastructure improvements at the Miramar Landfill. Phase I will provide for the development of a Resource Recovery Facility (RRF) to increase waste diversion from self-haul customers. Phase II will provide for the construction of the Organic Processing Facility project as required to comply with conditions of a State-mandated Waste Discharge Requirement for Composting Operations. Phase III will provide for surface improvements to haul roads. Phase IV will provide for the acquisition of landfill gas collection and processing infrastructure currently in place as part of a transfer of gas rights. Phase V will provide for a backup power system for landfill gas collection and processing infrastructure. Phase VI will provide for the replacement of modular restroom and locker trailers that have exceeded their service life. Phase VII will provide for replacement of modular office trailers that have exceeded their service life.

**Justification:** The Environmental Services Department (ESD) is responsible for managing operations, maintenance and compliance of the West Miramar Landfill. This CIP will allow for the most efficient execution of future facility improvement projects and helps to implement the City's Climate Action Plan.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

**Schedule:** Phase I was abandoned and closed in Fiscal Year 2021. Phase II planning began in Fiscal Year 2021, with design-build anticipated to begin in Fiscal Year 2023 and construction completed in Fiscal Year 2025. Phase III design was completed in Fiscal Year 2018, construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. Phase IV was completed in Fiscal Year 2019. Phase V was discontinued in Fiscal Year 2020. Phase VI procurement began in Fiscal Year 2020 with installations and phase closeout completed in Fiscal Year 2022. Phase VII procurement will begin in Fiscal Year 2023 with installations to be completed in Fiscal Year 2024.

**Summary of Project Changes:** Total project cost increased by \$52.1 million for the design/build of the Phase II Organics Processing Facility and procurement and installation for Phase VII. \$8.0 million in Refuse Disposal CIP funds was added in Fiscal Year 2022 via City Council resolution. The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Recycling Fund CIP Fund	700049	\$ -	\$ 16,000,000	\$ 6,200,000	\$ -	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 32,200,000
Refuse Disposal CIP Fund	700040	4,030,422	12,630,682	-	-	-	-	-	-	-	-	16,661,104
<b>Total</b>		<b>\$ 4,030,421</b>	<b>\$ 28,630,681</b>	<b>\$ 6,200,000</b>	<b>\$ -</b>	<b>\$ 10,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 48,861,103</b>

# Environmental Services

## Miramar Landfill Storm Water Improvements / L18002

## Landfills

<b>Council District:</b>	Non-City	<b>Priority Score:</b>	88
<b>Community Planning:</b>	Non-City	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Fergusson, Craig
<b>Duration:</b>	2018 - 2025		858-627-3311
<b>Improvement Type:</b>	New		cfergusson@sandiego.gov

**Description:** The project provides for the construction of stormwater infrastructure improvements at the Miramar Landfill to maintain regulatory compliance with the Storm Water Industrial General Permit. The project will be implemented in three phases: Phase I includes paving of haul roads, drainage improvements in the Greenery, stabilization of roadway shoulders and drainage channels, and hydroseeding of inactive fill areas; Phase II includes stabilization and/or hydroseeding of secondary roads, sediment traps, storm drain improvements, and basin expansion; Phase III includes improvements to existing basins and development of new basins where feasible.

**Justification:** The stormwater basins and associated Best Management Practice (BMP) engineered structures at the Miramar Landfill must be properly designed and constructed to ensure compliance with National Pollutant Discharge Elimination System (NPDES) requirements and to avoid regulatory violations.

**Operating Budget Impact:** None

**Relationship to General and Community Plans:** This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

**Schedule:** This project will be implemented in three phases. Construction of Phases I and II was completed in Fiscal Year 2020. Design of Phase III was initiated in Fiscal Year 2020 with construction expected to be completed in Fiscal Year 2023.

**Summary of Project Changes:** Total project cost was decreased by \$8.0 million due to prior year overfunding. \$8.0 million in Refuse Disposal CIP funding was removed from this project in Fiscal Year 2022 via City Council resolution. The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 7,510,205	\$ 4,789,794	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,300,000
<b>Total</b>		<b>\$ 7,510,205</b>	<b>\$ 4,789,794</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,300,000</b>



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# Fire-Rescue





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The City of San Diego's Fire-Rescue Department (SDFD) is committed to replacing and rehabilitating Fire and Lifeguard station facilities and associated infrastructure to better serve our community. The Capital Improvements Program (CIP) plays a vital role in meeting future infrastructure needs while also addressing ongoing deferred maintenance and capital needs of the existing stations. The Department has 49 fire stations, two 9-1-1 communication centers, one Air Operations facility, a training facility, ten permanent lifeguard stations, a boat dock, and 35 seasonal lifeguard towers.

The Department seeks funding for capital improvements to preserve and extend the lifecycle of its facility infrastructure. This is accomplished through reconstruction, renovation, rehabilitation, expansion, and/or replacement of the facility or its essential interior and exterior building components, such as station alerting, communication, roofs, and other facility-related maintenance and repair. These improvements positively impact the efficiency, health, and safety of the department's workforce, as well as ensure that the community can take civic pride in its public facilities.

Funding for the Department's capital projects comes from a variety of sources, such as Development Impact Fees (DIF), Facilities Benefit Assessments (FBA), deferred capital and infrastructure bonds, various grants, foundation funds, and the General Fund.

## 2022 CIP Accomplishments

In Fiscal Year 2022, the San Diego Fire-Rescue Department accomplished the following:

- Initiated environmental, development permits and design for Fairmount Avenue Fire Station (S14018)
- Initiated environmental and development permits for Fire-Rescue Air Operations Facility Phase II (S18007)
- Initiated environmental, development permits and design for Torrey Pines Fire Station 52 (S19003)
- Completed land acquisition for Fire Station 49 (Otay Mesa) (S00784)

## 2023 CIP Goals

The San Diego Fire-Rescue Department is looking forward to initiating and implementing the following capital improvement projects based on funding availability:

- Complete design and start construction of Torrey Pines Fire Station 52 (S19003)
- Award design/build contract and initiate design and construction of Fire Station 48 (Black Mountain Ranch) (S15015)
- Initiate EIR for the Fairmount Avenue Fire Station (S14018)
- Complete environmental surveys and development permits and initiate design of Fire Air Operations Facility Phase II (S18007)
- Award design contract and initiate design of a new permanent Fire Station 51 (Skyline Hills) (S14017)
- Initiate environmental surveys and development permits for Fire Station 49 (Otay Mesa) (S00784)
- Initiate land acquisition for Del Mar Mesa Fire Station (NEW)
- Initiate design for Lifeguard Headquarters Boating Safety Unit locker, bathrooms, and garage reconstruction (Mission Beach) (NEW)



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## Fire-Rescue: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2023 Adopted	Future Fiscal Years	Project Total
Fairmount Avenue Fire Station / S14018	\$ 2,327,795	\$ 1,400,000	\$ 20,000,000	\$ 23,727,795
Fire Station No. 48 - Black Mountain Ranch / S15015	15,091,000	-	6,000,000	21,091,000
Fire Station No. 49 - Otay Mesa / S00784	3,086,414	-	22,932,000	26,018,414
Fire Station No. 50 - North University City / S13021	15,000,000	-	-	15,000,000
Fire Station No. 51 - Skyline Hills / S14017	1,000,000	950,000	12,890,957	14,840,957
Fire Station No. 54 - Paradise Hills / S00785	83,654	-	18,522,000	18,605,654
Fire-Rescue Air Ops Facility - PH II / S18007	4,767,798	-	18,382,448	23,150,246
North Pacific Beach Lifeguard Station / S10119	764,822	-	6,492,777	7,257,599
Torrey Pines Fire Station / S19003	20,556,000	-	300,000	20,856,000
<b>Total</b>	<b>\$ 62,677,483</b>	<b>\$ 2,350,000</b>	<b>\$ 105,520,182</b>	<b>\$ 170,547,665</b>



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# Fire-Rescue

## Fairmount Avenue Fire Station / S14018

## Bldg - Pub Safety - Fire Fac / Struct

<b>Council District:</b>	4	<b>Priority Score:</b>	83
<b>Community Planning:</b>	Mid-City: City Heights	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Gibson, William
<b>Duration:</b>	2015 - 2027		619-533-5401
<b>Improvement Type:</b>	New		wgibson@sandiego.gov

**Description:** This project provides for the design and construction of a new permanent fire station of approximately 14,273 square feet. The project will also include the purchase of a new fire engine apparatus. The facility will accommodate ten fire personnel and will include an apparatus bay, dorm rooms, kitchen, watch room, ready room, and station alerting system. The new fire station will comply with Fire's current station design and construction standards and specifications. This project was included in the Citygate Report.

**Justification:** This project will provide for a fire station to meet emergency response times for the community.

**Operating Budget Impact:** Once construction is complete, annual operating costs to staff this station will be \$1.9 million for personnel and non-personnel expenditures.

**Relationship to General and Community Plans:** This project is in conformance with the City's General Plan's Public Facilities, Services and Safety Element, Public Facilities Financing Plan, and the City Heights and Southeastern San Diego Community Plans.

**Schedule:** Land acquisition was completed in Fiscal Year 2017. Environmental permitting is anticipated to be completed in Fiscal Year 2024 and design completion to follow.

**Summary of Project Changes:** The total project cost increased by \$1.4 million due to higher design and construction costs per the final design and environmental permitting requirements. The project schedule and description have been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 249,378	\$ 961	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,339
Capital Outlay-Sales Tax	400000	-	637	-	-	-	-	-	-	-	-	637
CH RDA Contribution To CIP	200600	48,156	-	-	-	-	-	-	-	-	-	48,156
CIP Contributions from General Fund	400265	381,213	4,848	-	-	-	-	-	-	-	-	386,061
Deferred Maintenance Revenue 2012A-Project	400848	37,449	-	-	-	-	-	-	-	-	-	37,449
General Fund Commercial Paper Notes	400869	295,073	-	-	-	-	-	-	-	-	-	295,073
Infrastructure Fund	100012	-	-	1,000,000	-	-	-	-	-	-	-	1,000,000
Mid City Urban Comm	400114	648,078	1,860	400,000	-	-	-	-	-	-	-	1,049,938
PFFA Lease Revenue Bonds 2015A-Projects	400859	3,320	-	-	-	-	-	-	-	-	-	3,320
PFFA Lease Revenue Bonds 2015B-Project	400860	583,750	-	-	-	-	-	-	-	-	-	583,750
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	40,639	-	-	-	-	-	-	-	-	-	40,639
RDA Contributions to City Heights Project Fund	200347	32,432	-	-	-	-	-	-	-	-	-	32,432
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	20,000,000	20,000,000
<b>Total</b>		<b>\$ 2,319,489</b>	<b>\$ 8,305</b>	<b>\$ 1,400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000,000</b>	<b>\$ 23,727,795</b>

### Operating Budget Impact

Department - Fund	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
<b>Fire-Rescue - GENERAL FUND</b>	<b>FTEs</b>	0.00	0.00	12.00	12.00
<b>Fire-Rescue - GENERAL FUND</b>	<b>Total Impact \$</b>	-	-	1,886,023	1,935,924

# Fire-Rescue

Fire Station No. 48 - Black Mountain Ranch / S15015

Bldg - Pub Safety - Fire Fac / Struct

<b>Council District:</b>	5	<b>Priority Score:</b>	86
<b>Community Planning:</b>	Black Mountain Ranch	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Gibson, William
<b>Duration:</b>	2015 - 2027		619-533-5401
<b>Improvement Type:</b>	New		wgibson@sandiego.gov

**Description:** This project provides for the land acquisition, design and construction of a new permanent fire station of approximately 11,500 square feet. The facility will accommodate ten crewmembers and will include an apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, and training classroom/multi-purpose room. This project will also include the cost for the purchase of one fire engine. The new station will be located at Carmel Valley Road and Winecreek Road in the Black Mountain Ranch Community. The new fire station will comply with Fire's current station design and construction standards and specifications.

**Justification:** This project will provide for the needed fire station to meet the emergency response times of the community. Refer to Black Mountain Ranch Facilities Financing Plan projects.

**Operating Budget Impact:** Annual operating costs to staff this station is \$1.9 million for personnel and non-personnel expenditures.

**Relationship to General and Community Plans:** This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

**Schedule:** Land acquisition was completed in Fiscal Year 2017. Preliminary Engineering was completed in Fiscal Year 2020. Design/build procurement began in Fiscal Year 2022 and will be completed in Fiscal Year 2023. Design/build construction will begin in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025. After construction has been completed, a 25-month maintenance and monitoring period will begin and is anticipated to be completed in Fiscal Year 2027.

**Summary of Project Changes:** \$1.7 million of Black Mountain Ranch FBA funding was allocated to this project in Fiscal Year 2022 via City Council resolution. Total project cost increased by \$6.0 million due to increase in construction costs. The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 496,177	\$ 14,594,822	\$ -	\$ 4,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,291,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,800,000	1,800,000
<b>Total</b>		<b>\$ 496,177</b>	<b>\$ 14,594,822</b>	<b>\$ -</b>	<b>\$ 4,200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,800,000</b>	<b>\$ 21,091,000</b>

## Operating Budget Impact

Department - Fund	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Fire-Rescue - GENERAL FUND	FTEs 0.00	0.00	12.00	12.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$ -	-	1,886,023	1,886,023	1,935,924

# Fire-Rescue

Fire Station No. 49 - Otay Mesa / S00784

Bldg - Pub Safety - Fire Fac / Struct

<b>Council District:</b>	8	<b>Priority Score:</b>	81
<b>Community Planning:</b>	Otay Mesa - Nestor; Otay Mesa	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Underfunded	<b>Contact Information:</b>	Larson, Donald
<b>Duration:</b>	2003 - 2028		858-573-1361
<b>Improvement Type:</b>	New		dlarson@sandiego.gov

**Description:** This project provides for an approximately 13,000 square foot double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. The fire station will be located across the intersection of Ocean View Hills Parkway and Sea Fire Point and will serve the community in addition to Fire Station 6 located at 693 Twining Avenue. The fire station will accommodate 3 apparatus bays and will also have a training room. This project will also include the cost for the purchase of one fire engine. The new fire station will comply with Fire's current station design & construction standards & specifications.

**Justification:** A second fire station is needed to serve the Otay Mesa and neighboring communities and it will ensure consistency with the recommendations in the Citygate Report.

**Operating Budget Impact:** Annual operating costs to staff this station is \$1.9 million for personnel and non-personnel expenditures once construction is complete.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

**Schedule:** Land acquisition was completed in Fiscal Year 2022. Design and construction will begin upon the identification of additional funding.

**Summary of Project Changes:** Total project cost increased by \$3.4 million for property acquisition and construction costs. \$500,000 of Otay Mesa FBA funding was allocated to this project in Fiscal Year 2022 via City Council resolution. The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023					FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2024	FY 2025							
Otay Mesa Facilities Benefit Assessment	400856	\$ 2,979,477	\$ 30,522	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,010,000
Otay Mesa-West (From 39067)	400093	76,414	-	-	-	-	-	-	-	-	-	-	-	76,414
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	-	-	22,932,000	22,932,000
<b>Total</b>		<b>\$ 3,055,891</b>	<b>\$ 30,522</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>22,932,000</b>	<b>\$ 26,018,413</b>



# Fire-Rescue

Fire Station No. 50 - North University City / S13021

Bldg - Pub Safety - Fire Fac / Struct

<b>Council District:</b>	1	<b>Priority Score:</b>	74
<b>Community Planning:</b>	University	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Gibson, William
<b>Duration:</b>	2013 - 2025		619-533-5401
<b>Improvement Type:</b>	New		wgibson@sandiego.gov

**Description:** This new facility will provide support to the University City area and will provide emergency response times that meet City and national standards. This new fire station will accommodate up to twelve crew members, a fire engine, service aerial truck, ambulance, and training room. The size of the station is approximately 13,500 square feet. The building design will comply with Fire's current design and construction standards.

**Justification:** An additional fire station is needed in this area to ensure consistency with the recommendations in the Citygate Report.

**Operating Budget Impact:** Operating and maintenance funding for this facility was previously included in the Fire-Rescue budget.

**Relationship to General and Community Plans:** This project is consistent with the North and South University Community Plan and with the City's General Plan.

**Schedule:** Planning and design was initiated in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction was completed in Fiscal Year 2021. A five-year restoration began after an initial four-month period of maintenance and monitoring to ensure the growth of the plants. This process began in Fiscal Year 2020 and will be completed in Fiscal Year 2025.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 14,838,461	\$ 161,538	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000
<b>Total</b>		<b>\$ 14,838,461</b>	<b>\$ 161,538</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000,000</b>

# Fire-Rescue

Fire Station No. 51 - Skyline Hills / S14017

Bldg - Pub Safety - Fire Fac / Struct

<b>Council District:</b>	4	<b>Priority Score:</b>	87
<b>Community Planning:</b>	Skyline - Paradise Hills	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Gibson, William
<b>Duration:</b>	2015 - 2028		619-533-5401
<b>Improvement Type:</b>	New		wgibson@sandiego.gov

**Description:** This project provides for the design and construction of a 10,700 square foot permanent station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills.

**Justification:** An additional fire station is needed in this area to meet response time guidelines in this growing community, as recommended in the Citygate Report.

**Operating Budget Impact:** This station will be staffed by the employees who currently work in the temporary station at this site. No additional staff will be requested once this station is completed.

**Relationship to General and Community Plans:** This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design is anticipated to begin in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2024. Construction will be scheduled when funding is identified.

**Summary of Project Changes:** \$250,000 of Capital Outlay funding was allocated to this project in Fiscal Year 2022 via City Council resolution. Total project cost has increased by \$950,000 due to revised design estimates. The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 3,921	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	253,921
CIP Contributions from General Fund	400265	55,135	-	-	-	-	-	-	-	-	-	55,135
General Fund Commercial Paper Notes	400869	320,166	8,791	-	-	-	-	-	-	-	-	328,957
Infrastructure Fund	100012	-	-	950,000	-	-	-	-	-	-	-	950,000
PFFA Lease Revenue Bonds 2015B-Project	400860	361,986	-	-	-	-	-	-	-	-	-	361,986
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	12,890,957	12,890,957
<b>Total</b>		<b>\$ 741,209</b>	<b>\$ 258,790</b>	<b>\$ 950,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,890,957</b>	<b>\$ 14,840,957</b>

# Fire-Rescue

Fire Station No. 54 - Paradise Hills / S00785

Bldg - Pub Safety - Fire Fac / Struct

<b>Council District:</b>	4	<b>Priority Score:</b>	81
<b>Community Planning:</b>	Skyline - Paradise Hills	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Underfunded	<b>Contact Information:</b>	Larson, Donald
<b>Duration:</b>	2001 - 2028		858-573-1361
<b>Improvement Type:</b>	New		dlarson@sanidiego.gov

**Description:** This project provides for the design and construction of a new 12,500 square foot fire station in the Paradise Hills area to serve the Paradise Hills/Skyline area as well as the purchase of a fire engine apparatus. The new station will accommodate 10 fire personnel, include 3 apparatus bays, dorms, kitchen, watch room, ready room, station alerting, and all essential station infrastructure. The site for this project has not been identified. The new fire station will comply with Fire's current station design and construction standards & specifications.

**Justification:** This station is needed to serve the Paradise Hills/Skyline community and will ensure consistency with the recommendations in the Citygate Report.

**Operating Budget Impact:** Annual operating cost to staff the station is \$1.9 million for personnel and non-personnel related expenditures once construction is completed.

**Relationship to General and Community Plans:** This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design and construction will be scheduled after a project site and funding have been identified.

**Summary of Project Changes:** Total project cost has increased \$2.4 million due to updated engineer's estimates.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
PFFA-FLSF 2002B-Const.	400157	\$ 83,653	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83,653
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	18,522,000	18,522,000
<b>Total</b>		<b>\$ 83,653</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>18,522,000</b>	<b>\$ 18,605,653</b>

# Fire-Rescue

## Fire-Rescue Air Ops Facility - PH II / S18007

## Bldg - Pub Safety - Fire Fac / Struct

<b>Council District:</b>	6	<b>Priority Score:</b>	77
<b>Community Planning:</b>	Kearny Mesa	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Gibson, William
<b>Duration:</b>	2018 - 2030		619-533-5401
<b>Improvement Type:</b>	New		wgibson@sandiego.gov

**Description:** This project provides for the design & construction of a permanent Fire-Rescue Air Operations Facility station at the City's Montgomery-Gibbs Executive Airport. This project will include two hangars and parking spaces for five helicopters, an additional helipad, parking and shelter for a single Heli tender, and three fueling tender vehicles. Due to impacts of existing vernal pools, the project will provide off-site mitigation in Otay Mesa in conjunction with the La Media Road widening project. This project will also provide a hangar support area that includes space for maintenance offices, overhaul, avionics, and storage rooms.

**Justification:** SDFD Air Ops personnel currently do not have any hangar space to house or perform maintenance on aircraft. The proposed hangars will mitigate equipment corrosion from the elements and increase both the safety & lifespan of the aircraft. This project will provide a much-needed permanent solution for the Fire-Rescue Air Operations Facility to meet their air rescue operational requirements.

**Operating Budget Impact:** Once Phase II is completed, additional non-personnel expenditures budget will be needed.

**Relationship to General and Community Plans:** This project is in conformance with the City's General Plan's Public Facilities, Services and Safety Element, Airport Land Use Compatibility Plan (ALUCP), and Airport Layout Plan (ALP) for Montgomery-Gibbs Executive Airport.

**Schedule:** Phase II design began in Fiscal Year 2018 and bridging documents were completed in Fiscal Year 2021. CEQA Environmental Permits were completed in Fiscal Year 2022. NEPA Environmental Permits are anticipated to be completed in Fiscal Year 2023. The off-site vernal pool mitigation in Otay Mesa will begin and be completed in Fiscal Year 2023. Phase II construction is contingent upon the identification of funding. After vernal pool construction has been completed, the off-site mitigation will include a five-year maintenance and monitoring contract anticipated to be completed in Fiscal Year 2028.

**Summary of Project Changes:** \$663,553 of Kearny Mesa DIF funding was allocated to this project in Fiscal Year 2022 via City Council resolution. Total project cost increased by \$663,553 due to the off-site vernal pool mitigation and environmental permitting costs. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 225,652	\$ 1,221,411	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,447,064
CIP Contributions from General Fund	400265	455,103	176,108	-	-	-	-	-	-	-	-	631,211
General Fund Commercial Paper Notes	400869	315,406	-	-	-	-	-	-	-	-	-	315,406
Kearny Mesa-Urban Comm	400136	880,509	689,834	-	-	-	-	-	-	-	-	1,570,343
SDTFC Series 2018C Tax Exempt	400868	803,774	-	-	-	-	-	-	-	-	-	803,774
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	18,382,448	18,382,448
<b>Total</b>		<b>\$ 2,680,444</b>	<b>\$ 2,087,353</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 18,382,448</b>	<b>\$ 23,150,245</b>

# Fire-Rescue

## North Pacific Beach Lifeguard Station / S10119

## Bldg - Pub Safety - Lifeguard Stations

<b>Council District:</b>	2	<b>Priority Score:</b>	83
<b>Community Planning:</b>	Pacific Beach	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Underfunded	<b>Contact Information:</b>	Larson, Donald
<b>Duration:</b>	2011 - 2028		858-573-1361
<b>Improvement Type:</b>	Replacement		dlarson@san Diego.gov

**Description:** This project provides for the North Pacific Beach Lifeguard Station located at the foot of Law Street, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas, and a rescue vehicles facility.

**Justification:** North Pacific Beach has become a highly frequented beach over the years and new facilities will benefit both the public and the employees. Lifeguards are currently operating from a seasonal tower structure supported by a container-type of facility where medical aids and other daily activities like food preparation take place. This can create health issues for both the public and the employees.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2014 and was placed on hold in Fiscal Year 2018. The project will be re-initiated after the identification of funding.

**Summary of Project Changes:** No significant changes have been made to this project in Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 26,284	\$ 1,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,033
Deferred Maint Revenue 2009A-Project	400624	90,877	-	-	-	-	-	-	-	-	-	90,877
Deferred Maintenance Revenue 2012A-Project	400848	121,966	-	-	-	-	-	-	-	-	-	121,966
Pacific Beach Urban Comm	400117	149,999	1	-	-	-	-	-	-	-	-	150,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	239,421	-	-	-	-	-	-	-	-	-	239,421
TOT Coastal Infrastructure CIP Fund	200212	134,523	-	-	-	-	-	-	-	-	-	134,523
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,492,777	6,492,777
<b>Total</b>		<b>\$ 763,071</b>	<b>\$ 1,749</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,492,777</b>	<b>\$ 7,257,598</b>

# Fire-Rescue

## Torrey Pines Fire Station / S19003

## Bldg - Pub Safety - Fire Fac / Struct

<b>Council District:</b>	1	<b>Priority Score:</b>	87
<b>Community Planning:</b>	La Jolla	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Gibson, William
<b>Duration:</b>	2019 - 2027		619-533-5401
<b>Improvement Type:</b>	New		wgibson@sandiego.gov

**Description:** This project provides for the design and construction of a new permanent 3-bay fire station of approximately 14,664 square feet. The facility will accommodate a crew of nine to eleven fire personnel, and onsite surface parking for Fire-Rescue personnel. In addition, the offsite improvements include but are not limited to site grading, utility, and street/traffic improvements within the public right-of-way along Torrey Pines Road to allow for emergency response apparatus egress and ingress.

**Justification:** This project will provide for the permanent fire station and the associated infrastructure necessary to meet the Fire-Rescue Department's current operational requirements.

**Operating Budget Impact:** Annual operating cost to staff the station is \$1.9 million for personnel and non-personnel related expenditures once construction is completed.

**Relationship to General and Community Plans:** This project is in conformance with the City's General Plan and the La Jolla and University Community Plans.

**Schedule:** Design began in Fiscal Year 2021 and will be completed in Fiscal Year 2023. Construction is anticipated to begin in Fiscal Year 2023 and will be completed in Fiscal Year 2024. Landscaping, mitigation, and monitoring will continue through Fiscal Year 2026.

**Summary of Project Changes:** Total project cost has increased by \$300,000 due to the addition of an electrical charging station. The project description and schedule have been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
UCSD Fire Station	400871	\$ 17,152,387	\$ 3,403,612	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,556,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	300,000	300,000
<b>Total</b>		<b>\$ 17,152,387</b>	<b>\$ 3,403,612</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>300,000</b>	<b>\$ 20,856,000</b>

### Operating Budget Impact

Department - Fund	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
<b>Fire-Rescue - GENERAL FUND</b>	<b>FTEs</b>	0.00	12.00	12.00	12.00
<b>Fire-Rescue - GENERAL FUND</b>	<b>Total Impact \$</b>	-	1,886,023	1,886,023	1,886,023

# Unfunded Needs List

## Fire-Rescue

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Torrey Pines Fire Station / S19003	\$ 20,856,000	\$ 300,000	1.44 %	This project provides for the design and construction of a new permanent 3-bay fire station of approximately 14,664 square feet. The facility will accommodate a crew of nine to eleven fire personnel, and onsite surface parking for Fire-Rescue personnel. In addition, the offsite improvements include but are not limited to site grading, utility, and street/traffic improvements within the public right-of-way along Torrey Pines Road to allow for emergency response apparatus egress and ingress. The electrical charging station is currently unfunded.
Fire Station No. 48 - Black Mountain Ranch / S15015	\$ 21,091,000	\$ 1,800,000	8.53 %	This project provides for the land acquisition, design and construction of a new permanent fire station of approximately 11,500 square feet. The facility will accommodate ten crewmembers and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, and training classroom/multi-purpose room. This project will also include the cost for the purchase of one fire engine. The new station will be located at Carmel Valley Road and Winecreek Road in the Black Mountain Ranch Community. The new fire station will comply with Fire's current station design and construction standards and specifications. Construction is partially unfunded.
Fire-Rescue Air Ops Facility - PH II / S18007	\$ 23,150,246	\$ 18,382,448	79.40 %	This project provides the design and construction of a permanent Fire-Rescue Air Operations Facility station at the City's Montgomery-Gibbs Executive Airport. This project will include two hangars and parking spaces for five helicopters, an additional helipad, parking and shelter for a single Heli tender, and three fueling tender vehicles. Due to impacts of existing vernal pools, the project will provide off-side mitigation in Otay Mesa in conjunction with the La Media Road widening project. This project will also provide a hangar support area that includes space for maintenance offices, overhaul, avionics, and storage rooms. Construction of phase II is currently unfunded.
Fairmount Avenue Fire Station / S14018	\$ 23,727,795	\$ 20,000,000	84.29 %	This project will provide for a new fire station to serve the City Heights community. Design is 60% completed but additional funds are need to complete design due to environmental permitting requirements and updated design costs. Construction phase is currently unfunded.
Fire Station No. 51 - Skyline Hills / S14017	\$ 14,840,957	\$ 12,890,957	86.86 %	This project provides for an additional station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. Design and construction phases are currently unfunded.
Fire Station No. 49 - Otay Mesa / S00784	\$ 26,018,414	\$ 22,932,000	88.14 %	This project will provide for a double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. Design and construction phases are currently unfunded.

## Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
North Pacific Beach Lifeguard Station / S10119	\$ 7,257,599	\$ 6,492,777	89.46 %	This project provides for a permanent Lifeguard Station in North Pacific Beach. Remaining design and construction phase is currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	\$ 18,605,654	\$ 18,522,000	99.55 %	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
<b>Total</b>		<b>\$ 101,320,182</b>		





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# General Services



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The Department of General Services provides repair, modernization, and improvement services to over 1,600 municipal facilities encompassing nine million square feet of floor space.

Facilities Services CIP projects include improvements to existing buildings, including the backlog of General Fund deferred capital requirements, compliance with the Americans with Disabilities Act (ADA), and other facilities improvements. The Facilities Services CIP program is funded by a variety of sources including, deferred capital bond proceeds, Capital Outlay Fund, the General Fund, Development Impact Fees, and federal grants.

Fleet Operations CIP projects provide improvements with the City's Fleet operations repair and carwash facilities.

## 2022 CIP Accomplishments

The following projects were completed in Fiscal Year 2022:

- Tierrasanta Pool Stairway Replacement (B20115)
- Casa de Balboa Fire Alarm System (B17181)

## 2023 CIP Goals

The following projects are anticipated to be completed in Fiscal Year 2023:

- Point Loma Library Chiller (B19203)
- Design of Large Carwashes (L140023)
- Design of PD Substation Carwashes (L140026)
- PD Tactical Training Center Electrical Upgrade (B21007)
- Police Dept Northwestern Division Chiller Replacement (B21004)
- Design of Headquarter Security Fencing (B22080)
- Initiate design of Headquarter Elevator Modernization (B22081)
- Kellogg Comfort Station (B20120)
- FS #23 Facility Repair (B16096)
- Chollas Crane Replacement (L140024)
- Chollas Paint Booth (L140025)



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## General Services

### General Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2023 Adopted	Future Fiscal Years	Project Total
City Facilities Improvements / ABT00001	\$ 26,867,076	\$ 6,245,784	\$ 793,160,888	\$ 826,273,748
Fleet Operations Facilities / L14002	2,328,735	-	8,324,151	10,652,886
Kearny Mesa Facility Improvements / S20009	16,421,600	-	-	16,421,600
<b>Total</b>	<b>\$ 45,617,411</b>	<b>\$ 6,245,784</b>	<b>\$ 801,485,039</b>	<b>\$ 853,348,234</b>



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# General Services

## City Facilities Improvements / ABT00001

## Bldg - Other City Facility / Structures

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ragucos, Rex
<b>Duration:</b>	2010 - 2040		619-527-7593
<b>Improvement Type:</b>	Betterment		rexragucos@sandiego.gov

**Description:** This annual allocation provides for capital improvements at City facilities. Potential improvements include improvements to roofs, heating, ventilation, air-conditioning, elevator replacements, adjacent parking lots, and facility expansions.

**Justification:** Several City-owned facilities are in need of repair or major improvements. High-priority repairs and City improvements will be completed with this allocation. Funding for this annual allocation will ensure City facilities remain safe and operable.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 139,583	\$ 55,583	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 195,167
Capital Outlay Fund	400002	418,900	759,498	-	-	-	-	-	-	-	-	1,178,398
CC-Fire Station DIF	400658	-	-	-	-	1,000,000	-	-	-	-	-	1,000,000
CIP Contributions from General Fund	400265	1,305,889	170,398	3,755,000	-	-	-	-	-	-	-	5,231,287
Debt Funded General Fund CIP Projects	400881	2,859,188	11,334,980	-	-	-	-	-	-	-	-	14,194,168
Downtown DIF (Formerly Centre City DIF)	400122	-	1,952	-	-	1,963,180	-	-	-	-	-	1,965,132
Energy Conservation Program CIP Fund	200225	430,000	-	-	-	-	-	-	-	-	-	430,000
Fire and Lifeguard Facilities Fund	200228	16,827	11,876	-	-	-	-	-	-	-	-	28,703
General Fund Commercial Paper Notes	400869	773,528	2,360	-	-	-	-	-	-	-	-	775,888
Grant Fund - Federal	600000	-	1,800,000	-	-	-	-	-	-	-	-	1,800,000
Infrastructure Fund	100012	1,666,449	102,560	1,810,784	-	-	-	-	-	-	-	3,579,792
Junior Lifeguard Program Fund	200373	44,962	205,038	-	-	-	-	-	-	-	-	250,000
Linda Vista Urban Comm	400113	10,192	155,727	-	-	-	-	-	-	-	-	165,919
PFFA Lease Revenue Bonds 2015B-Project	400860	27,567	-	-	-	-	-	-	-	-	-	27,567
Public Safety Training Instructions Fund	200313	-	125,483	-	-	-	-	-	-	-	-	125,483
Recycling Fund CIP Fund	700049	-	300,000	-	-	-	-	-	-	-	-	300,000
San Diego Regional Parks Improvement Fund	200391	1,536,395	2,602,130	680,000	-	2,231,492	3,500,000	1,500,000	-	-	-	12,050,017
SD Unified School Dist-Cap Out	400003	-	10,010	-	-	-	-	-	-	-	-	10,010
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	782,966,216	782,966,216
<b>Total</b>		<b>\$ 9,229,478</b>	<b>\$ 17,637,597</b>	<b>\$ 6,245,784</b>	<b>\$ -</b>	<b>\$ 5,194,672</b>	<b>\$ 3,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 782,966,216</b>	<b>\$ 826,273,747</b>



## General Services

### Fleet Operations Facilities / L14002

### Bldg - Other City Facility / Structures

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	84
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Gibson, William
<b>Duration:</b>	2019 - 2025		619-533-5401
<b>Improvement Type:</b>	Betterment		wgibson@sandiego.gov

**Description:** This project will provide needed improvements within the City's Fleet Operations repair facilities. Phase 1 of this project provides for the electrical improvements at the Miramar Place Fleet Services. Phase 2 of this project provides for the electrical improvements at the Rose Canyon Fleet Services. Phase 3 of this project provides for the replacement of pump systems, sprayers, brushes, buildings/awnings, surrounding structures, etc. for three large car washes located at Chollas Operations Yard, 20th & B St. and at Rose Canyon. Phase 4 of this project provides for the replacement of two existing non-operational cranes with a runway system each with a 33-foot span and a capacity of 2-tons located within the Fleet Repair Facilities at the Chollas Operations Yard. Phase 5 of this project provides for the replacement of the Chollas Operations Yard paint booth that was built in the 1960's. Phase 6 of this project provides for the replacement or rehabilitation of nine existing small car washes located at the Police substations.

**Justification:** This project is necessary to properly equip the existing City's Fleet repair facilities to support the car and truck washes at 20th and B St. and the Chollas Operations Yard which are non-functional and in need of replacement. The other car and truck washes require a variety of repairs and upgrades. Washing City vehicles is a storm water compliance requirement to keep debris from falling in the roadway and the repairs and replacements are necessary to remain in compliance with storm water regulations. Chollas Operations Yard crane replacement and related improvements are needed to assist Fleet staff to safely and efficiently complete necessary repairs.

**Operating Budget Impact:** None

**Relationship to General and Community Plans:** This project is consistent with the University and Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design for the Phase 1 & 2 electrical projects were completed in Fiscal Year 2017. Phases 1 & 2 closed in Fiscal Year 2020 due to implementation of an alternative solution. Design for Phases 3, 4, 5, & 6 began in Fiscal Year 2019. Design for Phases 4 & 5 were completed in Fiscal Year 2021, while Phases 3 & 6 are anticipated to be completed in Fiscal Year 2023. Construction of Phase 4 began in Fiscal Year 2021 and construction of Phase 5 is anticipated to begin in Fiscal Year 2023. Phases 4 & 5 are anticipated to be completed in Fiscal Year 2023. Construction of Phases 3 & 6 are contingent upon the identification of funding.

**Summary of Project Changes:** Total project cost increased by \$1.5 million due to increased construction costs for Phases 3 and 6 in Fiscal Year 2022. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Fleet Services CIP Fund	400676	\$ 1,485,378	\$ 474,395	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,959,773
Gen Serv - Maint/Impr	400179	368,961	-	-	-	-	-	-	-	-	-	368,961
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,324,151	8,324,151
<b>Total</b>		<b>\$ 1,854,340</b>	<b>\$ 474,395</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,324,151</b>	<b>\$ 10,652,886</b>

## General Services

### Kearny Mesa Facility Improvements / S20009

### Bldg - Operations Facility / Structures

<b>Council District:</b>	6	<b>Priority Score:</b>	54
<b>Community Planning:</b>	Kearny Mesa	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lewis, Nikki
<b>Duration:</b>	2020 - 2025		619-533-6653
<b>Improvement Type:</b>	Betterment		nlewis@sanidiego.gov

**Description:** This project will include tenant improvements to the fire vehicle repair facility located at 8050 Othello Avenue, which will be completed by the lessor with input from the City. The centrally located Kearny Mesa Repair Facility will serve as the primary facility for the repair and maintenance of the City's heavy-duty fire apparatus, as well as a storage facility for the Fire-Rescue Department reserve fleet.

**Justification:** In April 2017, the City entered into a 10-year lease of the facility on Othello Avenue which was intended to serve as a new maintenance and repair facility for heavy-duty fire apparatus. This was in response to findings by CST Fleet Services, a fleet consultant hired by the City, that separate shop space would increase maintenance efficiency for the City's 100+ heavy-duty fire apparatus, rather than sharing space with the refuse packers at the Miramar facility. The City completed additional lease negotiations in September 2019 and has secured rights to the facility for up to 30 years (15 years with three 5-year renewal options) along with right of first refusal to purchase the facility, if owner desires to sell.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan

**Schedule:** Design & Permitting began in Fiscal Year 2020 and was completed in Fiscal Year 2022. Construction is estimated to begin in Fiscal Year 2023 and is scheduled to be completed in Fiscal Year 2024, approximately 20 months after initiation.

**Summary of Project Changes:** Total project cost has increased by \$21,600 due to revised construction cost estimate. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 5,421,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,421,600
Fleet Services CIP Fund	400676	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
Infrastructure Fund	100012	26,514	9,973,486	-	-	-	-	-	-	-	-	10,000,000
<b>Total</b>		<b>\$ 1,026,514</b>	<b>\$ 15,395,085</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,421,600</b>

# Unfunded Needs List

## General Services

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Fleet Operations Facilities / L14002	\$ 10,652,886	\$ 8,324,151	78.14 %	This project will provide needed improvements within the City's Fleet Operations repair facilities. Construction of Phases 3 and 6 is unfunded.
City Facilities Improvements / ABT00001	\$ 826,273,748	\$ 782,966,216	94.76 %	This annual allocation provides for capital improvements at all City facilities. Potential improvements include roof, heating, ventilation, air-conditioning, elevator replacements and adjacent parking lots. Funding for this annual allocation will ensure city facilities remain safe. The unidentified funding amount reflects the estimated amount needed to address the deferred capital needs of the City's General Fund supported buildings based on condition assessments.
<b>Total</b>		<b>\$ 791,290,367</b>		

# Library



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The Library Department serves approximately 1.4 million residents of the City of San Diego. The Department prioritizes creating and maintaining libraries that are valued for their accessibility, comfort, and beauty. The Capital Improvements Program plays an important role in providing new facilities and addressing the capital needs of existing facilities. The Library System includes the Central Library and 35 branch libraries.

## **2022 CIP Accomplishments**

In Fiscal Year 2022, the Library Department achieved the following:

- Initiated the design of the Ocean Beach Library Expansion and conduct community outreach efforts (S20015)
- Identified a functional site for the proposed Oak Park Branch Library (P20004)

## **2023 CIP Goals**

The Library Department is looking forward to Fiscal Year 2023 with the following goals:

- Initiate the construction of the Scripps Miramar Ranch Library (S00811) parking lot
- Initiate construction on the Pacific Highlands Ranch Branch Library (S14023)
- Finalize bridging documents for the San Carlos Branch Library (S00800)
- Initiate the design of the Oak Park Branch Library (S22011)



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## Library: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2023 Adopted	Future Fiscal Years	Project Total
Oak Park Library / S22011	\$ 438,862	\$ -	\$ 20,611,000	\$ 21,049,862
Ocean Beach Branch Library / S20015	1,051,489	-	10,850,813	11,902,302
Pacific Highlands Ranch Branch Library / S14023	27,664,178	-	-	27,664,178
San Carlos Branch Library / S00800	3,252,741	1,500,000	22,286,984	27,039,725
Scripps Miramar Ranch Library / S00811	6,754,384	-	-	6,754,384
University Community Library / P22008	40,000	-	-	40,000
<b>Total</b>	<b>\$ 39,201,654</b>	<b>\$ 1,500,000</b>	<b>\$ 53,748,797</b>	<b>\$ 94,450,451</b>





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## Library – Preliminary Engineering Projects

**University Community Library**

**/ P22008**

Priority Category: Low

Priority Score: 32

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	Project
CIP Contributions from General Fund	400265	\$ -	\$ 40,000	\$ -	\$ 40,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ 40,000</b>



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# Library

## Oak Park Library / S22011

## Bldg - Libraries

<b>Council District:</b>	4	<b>Priority Score:</b>	71
<b>Community Planning:</b>	Mid-City: Eastern Area	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Gibson, William
<b>Duration:</b>	2022 - 2027		619-533-5401
<b>Improvement Type:</b>	New		wgibson@sandiego.gov

**Description:** This project provides for the design and construction of a new Oak Park Library Branch. This project was converted from P20004 in Fiscal Year 2022.

**Justification:** The existing Oak Park Library is only 5,200 square feet and is insufficient to meet the needs of the growing community. The existing library is too small to provide adequate programming and informational services to the library system and the region, and could not support the technological and programmatic needs of the future. The proposed project will utilize a Community Based Competitive Design (CBCD) delivery method to reach the ultimate goal of expanding the Oak Park Branch Library to a new 20,000 square foot facility. Under the CBCD method, teams of designers and contractors will compete for public votes on their unique designs of the library. Designs will be based on community input and desires, including exterior looks and interior features and amenities.

**Operating Budget Impact:** This facility will require ongoing operational budget for personnel and non-personnel expenses. Estimates for the operating budget impact will be developed when funding is identified.

**Relationship to General and Community Plans:** This project is consistent with the Eastern Area Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design is scheduled to begin in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2024. Construction is scheduled to begin in Fiscal Year 2025 and is anticipated to be completed in Fiscal Year 2027.

**Summary of Project Changes:** This project was previously published as P20004 - Oak Park Library under the preliminary engineering project summary table.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 36,165	\$ 402,697	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 438,862
Grant Fund - State	600001	-	-	-	20,611,000	-	-	-	-	-	-	20,611,000
<b>Total</b>		<b>\$ 36,165</b>	<b>\$ 402,697</b>	<b>\$ -</b>	<b>\$ 20,611,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 21,049,862</b>

# Library

## Ocean Beach Branch Library / S20015

## Bldg - Libraries

<b>Council District:</b>	2	<b>Priority Score:</b>	62
<b>Community Planning:</b>	Ocean Beach	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lewis, Nikki
<b>Duration:</b>	2018 - 2028		619-533-6653
<b>Improvement Type:</b>	Betterment		nlewis@sandiego.gov

**Description:** The new extension will create space for an expanded book collection area, a community meeting room, study room, office space, makers space for computers/arts & crafts and a teen room, storage rooms, outdoor gathering area and two restrooms.

**Justification:** This project provides for the expansion of the Ocean Beach Library using the current site and adjacent property to serve the Ocean Beach community. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

**Operating Budget Impact:** This facility will require ongoing operational budget for personnel and non-personnel expenses. Estimates for the operating budget impact will be developed when funding for construction is identified.

**Relationship to General and Community Plans:** This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2021 and will be completed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2027, contingent upon the identification of funding.

**Summary of Project Changes:** Total project cost has increased \$3.4 million due to revised engineer's estimates. \$470,000 was allocated to this project in Fiscal Year 2022 via City Council resolution. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ 404,366	\$ 65,633	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 470,000
General Fund Commercial Paper Notes	400869	-	217,881	-	-	-	-	-	-	-	-	217,881
Grant Fund - State	600001	-	-	-	4,500,000	-	-	-	-	-	-	4,500,000
Infrastructure Fund	100012	162,330	119,790	-	-	-	-	-	-	-	-	282,119
Library System Improvement Fund	200209	13,070	-	-	-	-	-	-	-	-	-	13,070
Ocean Beach Urban Comm	400124	68,419	-	-	-	-	-	-	-	-	-	68,419
Private & Others Contrib-CIP	400264	-	-	-	-	3,000,000	-	-	-	-	-	3,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,350,813	3,350,813
<b>Total</b>		<b>\$ 648,184</b>	<b>\$ 403,304</b>	<b>\$ -</b>	<b>\$ 4,500,000</b>	<b>\$ 3,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,350,813</b>	<b>\$ 11,902,301</b>

# Library

## Pacific Highlands Ranch Branch Library / S14023

## Bldg - Libraries

<b>Council District:</b>	1	<b>Priority Score:</b>	60
<b>Community Planning:</b>	Pacific Highlands Ranch; Black Mountain Ranch; Torrey Highlands; Del Mar Mesa	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lozano, Edgar
<b>Duration:</b>	2016 - 2026		619-533-6613
<b>Improvement Type:</b>	New		elozano@sanidiego.gov

**Description:** This project provides for a new branch library facility on a 1.5-acre site in Pacific Highlands Ranch to serve the entire North City Future Urbanizing Area (NCFUA).

**Justification:** This project will provide branch library service to the NCFUA for future development and population.

**Operating Budget Impact:** The personnel increase in Fiscal Year 2024 reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the new branch library.

**Relationship to General and Community Plans:** This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

**Schedule:** Land acquisition was completed in Fiscal Year 2015. Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2023 and be completed in Fiscal Year 2025.

**Summary of Project Changes:** \$3.0 million was allocated to this project in Fiscal Year 2022 via City Council resolution. Total project cost increased by \$1.5 million due to the rising cost of materials for construction. The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 11,069,376	\$ 178,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,247,376
Del Mar Mesa FBA	400089	1,008,945	122,000	-	-	-	-	-	-	-	-	1,130,945
Pacific Highlands Ranch FBA	400090	8,941,433	1,596,274	-	-	-	-	-	-	-	-	10,537,707
Torrey Highlands	400094	4,748,148	-	-	-	-	-	-	-	-	-	4,748,148
<b>Total</b>		<b>\$ 25,767,903</b>	<b>\$ 1,896,274</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 27,664,178</b>

## Operating Budget Impact

Department - Fund	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Library - GENERAL FUND	FTEs 0.00	5.25	9.50	9.50	9.50
Library - GENERAL FUND	<b>Total Impact \$</b>	-	495,463	908,956	941,383
				977,743	

# Library

## San Carlos Branch Library / S00800

## Bldg - Libraries

<b>Council District:</b>	7	<b>Priority Score:</b>	54
<b>Community Planning:</b>	Navajo	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lozano, Edgar
<b>Duration:</b>	1998 - 2028		619-533-6613
<b>Improvement Type:</b>	Betterment		elozano@sandiego.gov

**Description:** This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. This project is part of the 21st Century Library System/Library Department Facility Improvements Program. The new building will serve as the district's flagship library.

**Justification:** The existing library does not have adequate programming or community meeting space. It does not have a dedicated children's or teen area, adequate parking, or necessary infrastructure for technology upgrades and improvements.

**Operating Budget Impact:** This facility will require ongoing operational budget for personnel and non-personnel expenses. Estimates for the operating budget impact will be developed when funding is identified.

**Relationship to General and Community Plans:** This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary design began in Fiscal Year 2004. Bridging document development began in Fiscal Year 2008 and was completed in Fiscal Year 2019. Concept design documents will be updated in Fiscal Year 2023. Design and construction will begin contingent upon the identification of funding.

**Summary of Project Changes:** \$470,000 was allocated to this project in Fiscal Year 2022 via City Council resolution.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 50,000	\$ 246,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,796,000
Debt Funded General Fund CIP Projects	400881	10,032	438,320	-	-	-	-	-	-	-	-	448,352
Grant Fund - State	600001	-	-	-	1,500,000	-	-	-	-	-	-	1,500,000
Infrastructure Fund	100012	-	-	-	-	-	-	-	-	-	-	-
Library Improvement Trust Fund	200369	-	155,605	-	-	-	-	-	-	-	-	155,605
Library System Improvement Fund	200209	33,130	-	-	-	-	-	-	-	-	-	33,130
Navajo Urban Comm	400116	795,847	985,513	-	-	-	-	-	-	-	-	1,781,360
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,257	-	-	-	-	-	-	-	-	-	6,257
PFFA Lease Revenue Bonds 2015B-Project	400860	522,378	-	-	-	-	-	-	-	-	-	522,378
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	8,306	-	-	-	-	-	-	-	-	-	8,306
San Carlos Library	200484	1,353	-	-	-	-	-	-	-	-	-	1,353
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	20,786,984	20,786,984
<b>Total</b>		<b>\$ 1,427,302</b>	<b>\$ 1,825,438</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,786,984</b>	<b>\$ 27,039,725</b>

# Library

## Scripps Miramar Ranch Library / S00811

## Bldg - Libraries

<b>Council District:</b>	5	<b>Priority Score:</b>	60
<b>Community Planning:</b>	Scripps Miramar Ranch	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lozano, Edgar
<b>Duration:</b>	2003 - 2026		619-533-6613
<b>Improvement Type:</b>	Betterment		elozano@sandiego.gov

**Description:** This project provides for an expansion of the Scripps Miramar Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

**Justification:** The current facility is fully occupied, and the current parking lot does not have the capacity to serve the needs of the community.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2023. Construction is scheduled to begin in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025.

**Summary of Project Changes:** \$678,007 was allocated to the project in Fiscal Year 2022 via City Council resolution. Total project cost increased by \$467,149 due to an increase in construction costs. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 33,858	\$ 1,741	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,600
MRN RED'G-Bond Fund	300014	178,007	-	-	-	-	-	-	-	-	-	178,007
Scripps Miramar Ranch DIF	400863	-	2,876,377	-	-	-	-	-	-	-	-	2,876,377
Scripps Miramar Ranch FBA	400086	1,086,974	2,577,426	-	-	-	-	-	-	-	-	3,664,400
<b>Total</b>		<b>\$ 1,298,840</b>	<b>\$ 5,455,543</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,754,384</b>



# Unfunded Needs List

## Library

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Ocean Beach Branch Library / S20015	\$ 11,902,302	\$ 3,350,813	28.15 %	This project provides for the demolition of the Annex and the expansion of the Ocean Beach Library using the current site and adjacent property to serve the Ocean Beach community. Construction phase is currently unfunded.
San Carlos Branch Library / S00800	\$ 27,039,725	\$ 20,786,984	76.88 %	This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. Construction phase is currently unfunded.
<b>Total</b>		<b>\$ 24,137,797</b>		

## **Parks & Recreation**



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# Parks & Recreation

The Parks and Recreation Department oversees over 42,400 acres of developed parks, open space, the La Jolla Underwater Park, golf courses, beaches, and two cemeteries. The park system provides a wide range of recreational opportunities for San Diego citizens and visitors alike. The Capital Improvements Program (CIP) plays an important role in providing new facilities and addressing deferred capital of existing facilities. To meet the goal of providing quality parks and programs, it is important to continually invest in capital improvements to keep park facilities safe and available for recreational activities.

With 59 recreation centers, 13 aquatic centers, approximately 289 playgrounds in over 9,314 acres of developed parks, as well as nearly 27,109 acres of open space, and the 110-acre Mt. Hope Cemetery, the Department continually funds capital improvements ranging from roof replacements to playground upgrades to trail enhancements.

The Department's three golf course complexes continually invest in capital improvements to keep the courses in an enjoyable and playable condition. Department CIP projects derive funding from a variety of sources, including Facilities Benefit Assessments, Development Impact Fees, Maintenance Assessment Districts, Mission Bay Park lease revenue, golf course enterprise funds, private donations, and grants.

The City of San Diego and the San Diego Unified School District (District) improve and maximize the shared use of public facilities and resources to meet the recreational and physical education needs of the communities that both public agencies serve through joint use agreements. To date, the City and the District have 103 active joint use agreements which include school and park sites. These agreements provide recreational opportunities using multi-purpose turf fields, walking tracks, off street parking, and various play courts.

Through the CIP and the District's capital bond program, these joint use sites are designed with community input and then built and managed by the City and the District. In the last six years, the City and District have built 16 joint use projects throughout the city. Future goals include the design and construction of approximately 32 new and expanded joint use facilities in the next 5 to 10 years through the Play All Day Program.

## Fiscal Year 2022 CIP Accomplishments

In Fiscal Year 2022, the Parks and Recreation Department in collaboration with the Engineering & Capital Projects Department and San Diego Unified School District, accomplished the following:

- Park facilities and improvements put into service:
  - Balboa Park Bud Kearns Aquatic Complex Improvements (S17000)
  - Balboa Park Golf Course Bathroom Remodel (B20064)
  - Balboa Park International Cottages (B20078)
  - Balboa Park West Mesa Comfort Station Improvements (S15036)
  - City Heights Pool Reconstruction (B19068)
  - EB Scripps Park Comfort Station Replacement (S15035)
  - Fairbrook Neighborhood Park (S01083)
  - Island Avenue Mini Park Improvements (L160002)
  - J Street Mini Park (L160006)
  - North Park Mini Park (S10050)
  - Ocean Beach Dog Beach Accessibility Improvements (B19000)
  - Sherman Heights Community Center Playground Improvements (B18006)
  - Torrey Pines South Golf Course Improvements (B17063)

# Parks & Recreation

- New joint-use facilities put into service:
  - Creative Performing and Media Arts Middle School Joint-Use Phase II (Play All Day Program)
  - Curie Elementary Joint-Use (Play All Day Program)
  - Emerson Elementary Joint-Use (Play All Day Program)
  - Innovation (MacDowell) Middle School Joint-Use (Play All Day Program)
  - King Chavez Primary Arts and Athletic Charter Joint-Use (Play All Day Program)
  - Rolando Park Elementary School Joint-Use (S15029)
  - Sequoia Elementary School Joint-Use (Play All Day Program)
  - Standley Middle School Joint-Use (Aquatics) (Play All Day Program)

## Fiscal Year 2023 CIP Goals

The Parks and Recreation Department, in collaboration with the Engineering & Capital Project Department and the San Diego Unified School District, are looking forward to the following capital improvement and joint-use projects to enhance the overall park system. These projects include:

- Park facilities improvements to be put into service:
  - Adult Fitness Course East Shore (B18223)
  - Balboa Park Botanical Building Improvements (S20005)
  - Balboa Park Federal Building Improvements (B20066)
  - Children's Park Improvements (S16013)
  - Chollas Lake Electrical Service (L180011)
  - DeAnza North Parking Lot Improvements (B18220)
  - Famosa Slough Salt Marsh (S00605)
  - Kellogg Comfort Station Improvements (B20120)
  - La Paz Mini Park (S11103)
  - Linda Vista Skate Park Phase II (B19062)
  - Mission Bay Golf Course Irrigation & Electrical Upgrades (S11010)
  - Martin Luther King Recreation Center Moisture Intrusion (B19001)
  - Mountain View Sports Courts (B18192)
  - Riviera Del Sol Neighborhood Park (S00999)
  - Santa Clara Comfort Station Improvements (B19032)
  - Santa Clara Playground Improvements (B19029)
  - Solana Highlands Neighborhood Park Comfort Station Development (S16032)
  - Tecolote North Comfort Station Improvements (B18233)
  - Tecolote North Parking Lot Improvements (B18231)
  - Tecolote North Playground Improvements (B18232)
  - Tecolote South Comfort Station Improvements (B19015)
  - Tecolote South Parking Lot Improvements (B19017)
  - Tecolote South Playground Improvements (B19016)
  - Torrey Highlands Neighborhood Park Upgrades (S16036)
  - Torrey Pines Golf - Repair Storm Drain Outfall (B17152)
- New joint-use facilities to be put into service:

## Parks & Recreation

- Edison Elementary School Turf Replacement (Play All Day Program)
- Hickman Elementary School Joint-Use (Play All Day Program)
- Jefferson Elementary School Turf Replacement (Play All Day Program)
- Salk Neighborhood Park and Joint-Use Improvements (S14007)
- Taft Middle School Joint-Use Program
- Wangenheim Middle School Joint-Use (S15007)



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# Parks & Recreation

## Parks & Recreation: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2023 Adopted	Future Fiscal Years	Project Total
Balboa Park Botanical Bldg Improvments / S20005	\$ 21,453,000	\$ -	\$ -	\$ 21,453,000
Balboa Park Golf Course / AEA00002	676,467	-	-	676,467
Balboa Park West Mesa Comfort Station Replacement / S15036	2,378,963	-	-	2,378,963
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	3,644,000	-	-	3,644,000
Bay Terrace Senior Center / S16060	6,072,764	-	-	6,072,764
Berardini Field GDP / P22006	400,000	-	-	400,000
Beyer Park Development / S00752	14,305,766	2,200,000	17,130,234	33,636,000
Black Mountain Ranch Park Ph2 / RD21001	9,777,642	-	1,256,833	11,034,475
Boston Ave Linear Park GDP / P22005	500,000	-	-	500,000
Canon Street Pocket Park / S16047	1,649,407	1,550,908	-	3,200,315
Canyonside Community Park Improvements / S12004	2,251,126	-	-	2,251,126
Carmel Del Mar NP Comfort Station-Development / S16034	2,930,564	-	-	2,930,564
Carmel Grove NP Comfort Station and Park / S16038	2,061,500	-	-	2,061,500
Carmel Knolls NP Comfort Station-Development / S16033	1,478,700	-	-	1,478,700
Carmel Mission NP Comfort Station Development / S16039	1,428,000	-	-	1,428,000
Carmel Valley CP-Turf Upgrades / S16029	4,774,121	-	-	4,774,121
Casa Del Prado Reconstruction / S22007	2,200,000	-	3,700,000	5,900,000
Children's Park Improvements / S16013	8,200,920	-	-	8,200,920
Chollas Community Park Comfort Station / S16058	3,134,379	-	-	3,134,379
Chollas Creek Oak Park Trail / S20012	1,752,000	-	-	1,752,000
Chollas Lake Improvements / L18001	1,392,034	287,164	4,909,966	6,589,164
Chollas Triangle Park / P20005	2,300,000	-	-	2,300,000
Coastal Erosion and Access / AGF00006	5,745,948	825,000	13,970,228	20,541,176
Dennery Ranch Neigh Park / RD22001	12,490,224	-	9,509,776	22,000,000
East Village Green Phase 1 / S16012	51,220,252	-	27,300,000	78,520,252
EB Scripps Pk Comfort Station Replacement / S15035	5,518,470	-	90,000	5,608,470
Egger/South Bay Community Park ADA Improvements / S15031	2,730,145	2,850,000	-	5,580,145
El Cuervo Adobe Improvements / S14006	606,000	-	-	606,000
Emerald Hills Park GDP / P20003	1,504,213	-	-	1,504,213
Fairbrook Neighborhood Park Development / S01083	6,011,281	-	-	6,011,281
Famosa Slough Salt Marsh Creation / S00605	556,398	-	-	556,398
Golf Course Drive Improvements / S15040	2,045,386	3,473,439	981,175	6,500,000
Grape Street Dog Park Improvements / P23001	-	250,000	-	250,000
Hickman Fields Athletic Area / S00751	11,066,320	-	-	11,066,320
Hidden Trails Neighborhood Park / S00995	2,013,196	-	7,136,804	9,150,000
Jerabek Park Improvements / S20007	7,326,400	-	-	7,326,400
John Baca Park / S22004	142,634	-	4,830,366	4,973,000
Junipero Serra Museum ADA Improvements / S15034	845,326	500,000	1,464,461	2,809,787
Kelly Street Park GDP / P22004	400,000	-	-	400,000
La Paz Mini Park / S11103	2,602,840	-	-	2,602,840
Marie Widman Memorial Park GDP / P23005	-	500,000	-	500,000
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	7,685,084	-	-	7,685,084



# Parks & Recreation

Project	Prior Fiscal Years	FY 2023 Adopted	Future Fiscal Years	Project Total
MBGC Irrigation & Electrical Upgrades / S11010	5,500,000	-	500,000	6,000,000
McGonigle Canyon Park P-2 / RD22000	8,179,629	-	812,554	8,992,183
Mira Mesa Community Pk Improvements / L16002	40,680,707	-	-	40,680,707
Mission Bay Golf Course / AEA00003	50,000	-	-	50,000
Mission Bay Improvements / AGF00004	63,017,809	7,566,612	91,952,318	162,536,739
Mohnike Adobe and Barn Restoration / S13008	1,443,027	-	1,408,973	2,852,000
Montezuma Park General Dev Plan Amendment / P21002	350,000	-	-	350,000
Mt. Hope Rec Ctr @ Dennis V Allen Park / P23003	-	750,000	-	750,000
North Chollas CP Improvements / L22004	978,000	-	-	978,000
North Park Community Park Dog Park / P23000	-	250,000	-	250,000
North Park Mini Park / S10050	5,012,503	425,000	-	5,437,503
NTC Aquatic Center / S10000	2,067,361	-	8,000,000	10,067,361
Ocean Air Comfort Station and Park Improvements / S16031	2,181,793	-	-	2,181,793
Ocean Beach Pier Improvements / S20011	1,232,907	-	-	1,232,907
Ocean Beach Pier Replacement / L22001	8,250,000	-	-	8,250,000
Old Mission Dam Dredging / P23002	-	750,000	-	750,000
Olive Grove Community Park ADA Improve / S15028	1,721,866	2,000,000	1,300,000	5,021,866
Olive St Park Acquisition and Development / S10051	5,171,585	-	-	5,171,585
Park de la Cruz Community Ctr & Gym Bldg / S16059	10,353,669	-	-	10,353,669
Park Improvements / AGF00007	25,719,660	8,745,403	464,258,309	498,723,372
Rancho Bernardo CP Improvements / L20000	2,244,763	750,000	-	2,994,763
Rancho Mission Canyon Park Upgrades / S15004	2,404,695	-	-	2,404,695
Regional Park Improvements / AGF00005	7,106,374	-	133,454,032	140,560,406
Resource-Based Open Space Parks / AGE00001	2,434,145	1,000,000	6,559,780	9,993,925
Riviera Del Sol Neighborhood Park / S00999	9,570,838	-	-	9,570,838
Rolando Joint Use Facility Development / S15029	1,220,000	-	-	1,220,000
Sage Canyon NP Concession Bldg-Develop / S16035	2,010,500	-	-	2,010,500
Salk Neighborhood Park & Joint Use Devel / S14007	11,287,278	-	-	11,287,278
Solana Highlands NP-Comfort Station Development / S16032	2,491,000	-	-	2,491,000
Southeastern Mini Park Improvements / L16000	8,198,152	-	-	8,198,152
Southwest Neighborhood Park / S22002	1,274,302	-	-	1,274,302
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	4,502,726	-	-	4,502,726
Sunset Cliffs Park Drainage Improvements / L14005	2,138,658	1,095,000	4,568,630	7,802,288
Switzer Canyon Bridge Enhancement / P21006	33,358	-	-	33,358
Taft Joint Use Facility Development / S15026	3,454,600	-	-	3,454,600
Talmadge Traffic Calming Infrastructure / S17001	330,000	-	-	330,000
Torrey Highlands NP Upgrades / S16036	1,718,401	-	-	1,718,401
Torrey Highlands Trail System / RD21003	39,290	-	-	39,290
Torrey Pines GC Clubhouse & Maintenance / S23005	-	2,000,000	-	2,000,000
Torrey Pines Golf Course / AEA00001	4,410,000	-	-	4,410,000
Villa Monserate Neighborhood Park Upgrades / S16048	1,670,103	-	-	1,670,103
Wangenheim Joint Use Facility / S15007	9,517,667	-	-	9,517,667
Wightman Street Neighborhood Park / S00767	3,530,779	-	-	3,530,779
<b>Total</b>	<b>\$ 478,769,615</b>	<b>\$ 37,768,526</b>	<b>\$ 805,094,439</b>	<b>\$ 1,321,632,580</b>

## Parks & Recreation – Preliminary Engineering Projects

### Berardini Field GDP

/ P22006

Priority Category: High

Priority Score: 66

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	Project
Climate Equity Fund	100015	\$ 75,089	\$ 324,911	\$ -	\$ 400,000
<b>Total</b>		<b>\$ 75,089</b>	<b>\$ 324,911</b>	<b>\$ -</b>	<b>\$ 400,000</b>

### Boston Ave Linear Park GDP

/ P22005

Priority Category: High

Priority Score: 66

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	Project
Climate Equity Fund	100015	\$ -	\$ 400,000	\$ -	\$ 400,000
CIP Contributions from General Fund	400265	-	100,000	-	100,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ 500,000</b>

### Chollas Triangle Park

/ P20005

Priority Category: High

Priority Score: 64

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	Project
Environmental Growth 2/3 Fund	200109	\$ 154,494	\$ 80,506	\$ -	\$ 235,000
Mid City Urban Comm	400114	365,000	-	-	365,000
Debt Funded General Fund CIP Projects	400881	-	1,700,000	-	1,700,000
<b>Total</b>		<b>\$ 519,494</b>	<b>\$ 1,780,506</b>	<b>\$ -</b>	<b>\$ 2,300,000</b>

### Emerald Hills Park GDP

/ P20003

Priority Category: Low

Priority Score: 57

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	Project
Climate Equity Fund	100015	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000
CIP Contributions from General Fund	400265	315,475	84,525	-	400,000
Encanto Neighborhoods DIF	400864	-	104,213	-	104,213
<b>Total</b>		<b>\$ 315,475</b>	<b>\$ 1,188,738</b>	<b>\$ -</b>	<b>\$ 1,504,213</b>

### Grape Street Dog Park Improvements / P23001

Priority Category: Medium

Priority Score: 63

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	Project
Infrastructure Fund	100012	\$ -	\$ -	\$ 250,000	\$ 250,000
<b>Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>

# Parks & Recreation

## Kelly Street Park GDP

/ P22004

Priority Category: High

Priority Score: 68

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	Project
CIP Contributions from General Fund	400265	\$ 243,553	\$ 156,447	\$ -	\$ 400,000
<b>Total</b>		<b>\$ 243,553</b>	<b>\$ 156,447</b>	<b>\$ -</b>	<b>\$ 400,000</b>

## Marie Widman Memorial Park GDP

/ P23005

Priority Category: Low

Priority Score: 58

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	Project
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 500,000	\$ 500,000
<b>Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>

## Montezuma Park General Dev Plan

/ P21002

### Amendment

Priority Category: High

Priority Score: 69

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	Project
College Area	400127	\$ 225,184	\$ 124,816	\$ -	\$ 350,000
<b>Total</b>		<b>\$ 225,184</b>	<b>\$ 124,816</b>	<b>\$ -</b>	<b>\$ 350,000</b>

## Mt. Hope Rec Ctr @ Dennis V Allen

/ P23003

### Park

Priority Category: Medium

Priority Score: 63

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	Project
Infrastructure Fund	100012	\$ -	\$ -	\$ 750,000	\$ 750,000
<b>Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>

## North Park Community Park Dog Park / P23000

Priority Category: Medium

Priority Score: 63

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	Project
Infrastructure Fund	100012	\$ -	\$ -	\$ 250,000	\$ 250,000
<b>Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>

# Parks & Recreation

## Old Mission Dam Dredging / P23002

Priority Category: Low

Priority Score: 53

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	Project
Infrastructure Fund	100012	\$ -	\$ -	\$ 750,000	\$ 750,000
Total		\$ -	\$ -	\$ 750,000	\$ 750,000

## Switzer Canyon Bridge Enhancement / P21006

Priority Category: Low

Priority Score: 47

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	Project
North Park MAD Fund	200063	\$ -	\$ 33,358	\$ -	\$ 33,358
Total		\$ -	\$ 33,358	\$ -	\$ 33,358



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## Parks & Recreation

### Balboa Park Botanical Bldg Improvements / S20005

### Bldg - Other City Facility / Structures

<b>Council District:</b>	3	<b>Priority Score:</b>	70
<b>Community Planning:</b>	Balboa Park	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lozano, Edgar
<b>Duration:</b>	2020 - 2025		619-533-6613
<b>Improvement Type:</b>	Betterment		elozano@sanidiego.gov

**Description:** This project provides for the enhancement and restoration of the Balboa Park Botanical Building. Improvements may include: the restoration of the window arcades, fabrication and installation of the arched store front and doors, restoration of the cupola, lattice work, structural repairs and upgrades, addition of a storage and maintenance area, hardscape and landscape improvements, lighting and electrical upgrades, and accessibility enhancements.

**Justification:** The project is needed to bring the building into compliance with current building standards.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023. Construction will begin in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2024.

**Summary of Project Changes:** \$12.6 million of General Fund Debt Fund was allocated to this project in Fiscal Year 2022 via City Council resolution. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Debt Funded General Fund CIP Projects	400881	6,978,641	5,594,203	-	-	-	-	-	-	-	-	12,572,844
Grant Fund - State	600001	7,916,426	83,574	-	-	-	-	-	-	-	-	8,000,000
San Diego Regional Parks Improvement Fund	200391	579,987	169	-	-	-	-	-	-	-	-	580,156
<b>Total</b>		<b>\$ 15,475,054</b>	<b>\$ 5,977,945</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 21,453,000</b>

# Parks & Recreation

## Balboa Park Golf Course / AEA00002

## Golf Courses

<b>Council District:</b>	3	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Balboa Park; Mission Bay Park; University	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ferguson, Sharon
<b>Duration:</b>	2010 - 2040		858-581-7867
<b>Improvement Type:</b>	Betterment		snferguson@sandiego.gov

**Description:** This annual allocation provides for replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Balboa Park, which may include minor replacements of golf course building structures, fairway, and green systems.

**Justification:** This annual allocation will provide for a capital assets cost-avoidance program allowing for timely replacement of unanticipated failure of golf capital assets.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** Design and replacement of minor capital assets will be implemented on an as-needed basis.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	\$ 264,364	\$ 412,102	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	676,467
<b>Total</b>		<b>\$ 264,364</b>	<b>\$ 412,102</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>676,467</b>

# Parks & Recreation

## Balboa Park West Mesa Comfort Station Replacement / S15036

## Bldg - Other City Facility / Structures

<b>Council District:</b>	3	<b>Priority Score:</b>	63
<b>Community Planning:</b>	Balboa Park	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Schroth-Nichols,Elizabeth
<b>Duration:</b>	2016 - 2023		619-533-6649
<b>Improvement Type:</b>	Replacement		eschrothnich@sandiego.gov

**Description:** This project provides for the design and construction of two replacement comfort stations on the West Mesa of Balboa Park, one north of the children's play area and one near the intersection of 6th Avenue and Nutmeg Street. The project also includes the demolition of the existing comfort stations at these locations and associated path of travel improvements. It is anticipated the new comfort stations will be prefabricated buildings.

**Justification:** The improvements will bring the park into compliance with the Americans with Disabilities Act (ADA), federal and State accessibility requirements, making these park facilities available to users with disabilities.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is in conformance with the City's General Plan.

**Schedule:** The project design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and was completed in Fiscal Year 2022. The warranty phase of this project will be completed in Fiscal Year 2023.

**Summary of Project Changes:** \$123,000 was allocated to this project in Fiscal Year 2022. The project schedule has been updated for Fiscal Year 2023. The project is complete and will be closed by the end of the fiscal year.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 38,568	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	38,568
CIP Contributions from General Fund	400265	29,071	22,454	-	-	-	-	-	-	-	-	51,525
General Fund Commercial Paper Notes	400869	247,449	-	-	-	-	-	-	-	-	-	247,449
Infrastructure Fund	100012	148,847	-	-	-	-	-	-	-	-	-	148,847
San Diego Regional Parks Improvement Fund	200391	1,875,000	-	-	-	-	-	-	-	-	-	1,875,000
Unappropriated Reserve - Balboa Park CIP Fund	200215	17,574	-	-	-	-	-	-	-	-	-	17,574
<b>Total</b>		<b>\$ 2,356,508</b>	<b>\$ 22,454</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>2,378,962</b>



# Parks & Recreation

## Balboa Pk Bud Kearns Aquatic Complex Imp / S17000

## Bldg - Parks - Recreation/Pool Centers

<b>Council District:</b>	3	<b>Priority Score:</b>	65
<b>Community Planning:</b>	Balboa Park	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Schroth-Nichols,Elizabeth
<b>Duration:</b>	2017 - 2023		619-533-6649
<b>Improvement Type:</b>	Replacement - Rehab		eschrothnich@sandiego.gov

**Description:** This project provides for the design and construction of various improvements of the Bud Kearns Aquatic Complex located in the Morley Field area of Balboa Park. Improvements include mechanical systems, fencing, accessibility upgrades, pool decking, replacing an outdated steam boiler, platforms, columns, and pool coping.

**Justification:** The improvements are necessary to bring the aquatic complex into full compliance with the San Diego County Department of Environmental Health requirements.

**Operating Budget Impact:** There will be no operating budget impact. The existing aquatic complex is included in the Parks and Recreation Department's annual maintenance budget. The project will not increase pool use capacity.

**Relationship to General and Community Plans:** The project is consistent with the Balboa Park East Mesa Precise Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2018 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and was completed in Fiscal Year 2022. The warranty phase of this project will be completed in Fiscal Year 2023.

**Summary of Project Changes:** \$50,000 of North Park Urban Community DIF Fund was allocated to this project in Fiscal Year 2022 via City Council ordinance, due to an increase in equipment costs. The project schedule has been updated for Fiscal Year 2023. The project is complete and will be closed by the end of the fiscal year.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
General Fund Commercial Paper Notes	400869	\$ 450,873	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,873
North Park Urban Comm	400112	601,306	41,821	-	-	-	-	-	-	-	-	643,127
San Diego Regional Parks Improvement Fund	200391	2,550,000	-	-	-	-	-	-	-	-	-	2,550,000
<b>Total</b>		<b>\$ 3,602,179</b>	<b>\$ 41,820</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>3,644,000</b>

# Parks & Recreation

## Bay Terrace Senior Center / S16060

## Parks - Community

<b>Council District:</b>	4	<b>Priority Score:</b>	57
<b>Community Planning:</b>	Skyline - Paradise Hills	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Lozano, Edgar
<b>Duration:</b>	2016 - 2023		619-533-6613
<b>Improvement Type:</b>	New		elozano@sanidiego.gov

**Description:** This project provides for the design and construction of a senior center within Bay Terraces Community Park. The senior center will be approximately 3,500 square feet and will contain a multi-purpose area, restrooms, one staff office, a kitchen, and storage closet.

**Justification:** The improvements are necessary to meet the needs of the community.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** The project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2017 and was completed in Fiscal Year 2018.

Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2021. The building opened to the public in Fiscal Year 2022. The warranty phase of the project was completed in Fiscal Year 2022.

**Summary of Project Changes:** \$38,568 of Antenna Lease Revenue Fund was de-appropriated from this project in Fiscal Year 2022 via City Council Ordinance due to project savings. The project schedule has been updated for Fiscal Year 2023. The project is complete and will be closed by the end of the fiscal year.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 1,431	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,431
CIP Contributions from General Fund	400265	277,902	-	-	-	-	-	-	-	-	-	277,902
Grant Fund - Federal	600000	4,770,997	729,003	-	-	-	-	-	-	-	-	5,500,000
Skyline/Paradise Urb Comm	400119	282,833	10,597	-	-	-	-	-	-	-	-	293,430
<b>Total</b>		<b>\$ 5,333,163</b>	<b>\$ 739,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>6,072,763</b>

# Parks & Recreation

## Beyer Park Development / S00752

## Parks - Community

<b>Council District:</b>	8	<b>Priority Score:</b>	51
<b>Community Planning:</b>	Otay Mesa; San Ysidro	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Grani, Jason
<b>Duration:</b>	2002 - 2031		619-533-7525
<b>Improvement Type:</b>	New		jgrani@sandiego.gov

**Description:** This project provides for the acquisition, design, and construction of approximately eight useable acres, out of approximately 43 total acres, of a community and neighborhood park on Beyer Boulevard. Beyer Park will be constructed in two phases. Phase I consists of the design of all amenities. Phase I also includes the construction of the children's play area and skate park. Phase II will include the construction of the comfort station, multi-use turf fields, picnic structures, on-site parking, sports field lighting, walking paths, and a dog park.

**Justification:** This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa and San Ysidro Communities.

**Operating Budget Impact:** Operational costs for the project will be revised as the project is refined.

**Relationship to General and Community Plans:** This project is consistent with the San Ysidro Community Plan and the Otay Mesa Community Plan. The project is in conformance with the City's General Plan.

**Schedule:** Land acquisition was completed in Fiscal Year 2002. The General Development Plan began in Fiscal Year 2017 and was completed in Fiscal Year 2021. Design for Phase I and II are being completed concurrently and are anticipated to be completed in Fiscal Year 2023. Construction for Phase I will proceed after design completion. Phase I construction will be completed before Phase II can begin construction.

**Summary of Project Changes:** The City was awarded \$8,500,000 in State grant funding for Phase I of the project and applied for \$5,000,000 in federal grant funding for Phase 2 of this project in Fiscal Year 2022. \$2.5 million in Community Development Block Grant is anticipated to be added to this project in Fiscal Year 2023. \$387,600 in Developer Contributions from Casa Familiar and \$1.2 million in Citywide Park DIF is anticipated to be added to this project in Fiscal year 2023. The project description, schedule, and cost have been updated for Fiscal Year 2023. Total project cost has increased by \$10.8 million to accurately reflect the current estimated cost of all improvements.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 200,000	\$ -	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,400,000
Citywide Park Development Impact Fee	400883	-	-	-	1,150,000	-	-	-	-	-	-	1,150,000
Developer Contributions CIP	200636	-	-	-	387,600	-	-	-	-	-	-	387,600
Grant Fund - Federal	600000	-	-	-	2,500,000	-	-	-	-	-	-	2,500,000
Grant Fund - State	600001	-	8,500,000	-	5,000,000	-	-	-	-	-	-	13,500,000
Otay Mesa Development Impact Fee	400857	-	383,447	-	-	-	-	-	-	-	-	383,447
Otay Mesa Facilities Benefit Assessment	400856	1,553,959	1,885,480	-	-	-	-	-	-	-	-	3,439,439
Otay Mesa-West (From 39067)	400093	250,138	-	-	-	-	-	-	-	-	-	250,138
Otay Mesa-Western DIF	400102	2,598	12,942	-	-	-	-	-	-	-	-	15,540
San Ysidro Urban Comm	400126	365,244	1,151,957	-	-	-	-	-	-	-	-	1,517,202
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,092,634	8,092,634
<b>Total</b>		<b>\$ 2,371,939</b>	<b>\$ 11,933,826</b>	<b>\$ 2,200,000</b>	<b>\$ 9,037,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,092,634</b>	<b>\$ 33,636,000</b>

# Parks & Recreation

## Black Mountain Ranch Park Ph2 / RD21001

## Parks - Neighborhood

<b>Council District:</b>	5	<b>Priority Score:</b>	N/A
<b>Community Planning:</b>	Black Mountain Ranch	<b>Priority Category:</b>	N/A
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2021 - 2025		619-533-5139
<b>Improvement Type:</b>	New		koliver@sandiego.gov

**Description:** This project provides for the design and construction of Phase 2 of the 30-acre Black Mountain Ranch Community Park. Phase 1 was completed by a developer per a Reimbursement Agreement with the City in 2006 and included the following amenities: Four multipurpose sports fields comprising 13 acres of turf, four basketball courts, security lighting and prefabricated restroom facility. Phase 2 will provide for the design and construction of an additional 17 acres of multipurpose sports fields, hardcourts, two restrooms, one including a concession stand, two children's playgrounds, concrete pedestrian paving to meet ADA accessibility requirements, sports field lighting, drainage facilities, off-leash dog areas, landscaping and irrigation improvements.

**Justification:** This project implements the Black Mountain Ranch Subarea Plan.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** The project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

**Schedule:** This project will be designed and constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design began in Fiscal Year 2020 and was completed in Fiscal Year 2022. Construction is anticipated to begin in Fiscal Year 2023 and be completed in Fiscal Year 2024. Reimbursement payments to the developer are anticipated to begin in Fiscal Year 2023 and are expected to be finalized in Fiscal Year 2025.

**Summary of Project Changes:** \$100,000 in Black Mountain Ranch FBA was allocated to this project in Fiscal Year 2022 via City Council resolution. Total project cost has increased by \$1.4 million due to revised cost estimates. The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 776	\$ 9,776,865	\$ -	\$ -	\$ 153,386	\$ 1,103,447	\$ -	\$ -	\$ -	\$ -	\$ 11,034,475
<b>Total</b>		<b>\$ 776</b>	<b>\$ 9,776,865</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 153,386</b>	<b>\$ 1,103,447</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,034,475</b>

# Parks & Recreation

## Canon Street Pocket Park / S16047

## Parks - Miscellaneous Parks

<b>Council District:</b>	2	<b>Priority Score:</b>	58
<b>Community Planning:</b>	Peninsula	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2016 - 2026		619-533-5139
<b>Improvement Type:</b>	New		koliver@sandiego.gov

**Description:** This project provides for the design and construction of a pocket park of approximately 0.75 acres and will provide park amenities such as a small children's play area, picnic areas, walkways, landscaping, art and/or interpretive signs.

**Justification:** This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021.

Construction is anticipated to begin in Fiscal Year 2023 and be completed in Fiscal Year 2024.

**Summary of Project Changes:** \$333,000 in Development Impact Fees were allocated to this project in Fiscal Year 2022 via City Council resolution. Total project cost increased by \$333,000 due to an increase in construction costs. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Infrastructure Fund	100012	\$ -	\$ -	\$ 1,550,908	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,550,908
Peninsula Urban Comm	400118	526,982	1,122,424	-	-	-	-	-	-	-	-	1,649,407
<b>Total</b>		<b>\$ 526,982</b>	<b>\$ 1,122,424</b>	<b>\$ 1,550,908</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,200,314</b>

# Parks & Recreation

## Canyonside Community Park Improvements / S12004

## Parks - Community

<b>Council District:</b>	6	<b>Priority Score:</b>	22
<b>Community Planning:</b>	Rancho Penasquitos	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2012 - 2024		619-533-5139
<b>Improvement Type:</b>	Betterment		koliver@sandiego.gov

**Description:** This project provides for miscellaneous improvements to serve park users, such as accessibility upgrades to the children's play area, drainage repair at the western parking lot, and creation of a parking area in the northwest corner to accommodate overflow parking needs at the Canyonside Community Park.

**Justification:** This project will provide upgraded and additional recreation amenities to serve the residents of Rancho Penasquitos which is park-deficient by General Plan standards.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2014 and was completed in Fiscal Year 2019. Construction began and was completed in Fiscal Year 2022. The warranty phase of the project will be completed in Fiscal Year 2023.

**Summary of Project Changes:** \$100,000 of Rancho Penasquitos FBA was allocated to this project in Fiscal Year 2022 via City Council ordinance. Total project cost decreased by \$100,000 due to project construction savings. The project cost has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Infrastructure Fund	100012	\$ 288,604	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	288,605
Penasquitos East Trust	400192	300,000	-	-	-	-	-	-	-	-	-	300,000
Penasquitos South-Major Dist	400023	51,126	-	-	-	-	-	-	-	-	-	51,126
PV Est-Other P & R Facilities	400221	304,207	-	-	-	-	-	-	-	-	-	304,207
Rancho Penasquitos FBA	400083	1,297,714	9,474	-	-	-	-	-	-	-	-	1,307,188
<b>Total</b>		<b>\$ 2,241,651</b>	<b>\$ 9,474</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>2,251,125</b>

# Parks & Recreation

## Carmel Del Mar NP Comfort Station-Development / S16034

## Parks - Neighborhood

<b>Council District:</b>	1	<b>Priority Score:</b>	58
<b>Community Planning:</b>	Carmel Valley	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lewis, Nikki
<b>Duration:</b>	2017 - 2026		619-533-6653
<b>Improvement Type:</b>	Replacement		nlewis@sanidiego.gov

**Description:** This project provides for the demolition of the existing comfort station and the design and construction of a new comfort station, which provides accessibility improvements to the children's play area and path of travel. This project is now categorized as a Priority Development Project (PDP). Thus, implementation of permanent structural stormwater Best Management Practices (BMPs) are required.

**Justification:** This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2017 and will be completed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2025.

**Summary of Project Changes:** \$600,000 of Carmel Valley Consolidated DIF and FBA was allocated to this project in Fiscal Year 2022 via City Council resolution. The total project cost increased by \$200,000 due to the permanent structural stormwater BMPs. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 560,751	\$ 1,741,471	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,302,223
Carmel Valley Development Impact Fee	400855	172,572	455,769	-	-	-	-	-	-	-	-	628,341
<b>Total</b>		<b>\$ 733,324</b>	<b>\$ 2,197,239</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>2,930,563</b>

# Parks & Recreation

## Carmel Grove NP Comfort Station and Park / S16038

## Parks - Neighborhood

<b>Council District:</b>	1	<b>Priority Score:</b>	58
<b>Community Planning:</b>	Carmel Valley	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lewis, Nikki
<b>Duration:</b>	2017 - 2026		619-533-6653
<b>Improvement Type:</b>	New		nlewis@sanidiego.gov

**Description:** This project provides for the design and construction of a new 350 square foot prefabricated comfort station within the neighborhood park.

**Justification:** This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** The General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and will be completed in Fiscal Year 2023. Construction is anticipated to begin in Fiscal Year 2023 and will be completed in Fiscal Year 2024.

**Summary of Project Changes:** \$300,000 in Carmel Valley DIF was allocated to this project in Fiscal Year 2022 via City Council resolution. The total project cost increased by \$300,000 due to the additional coordination needed with SDG&E. The project design schedule has been extended. The project description, cost, and schedule have been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 411,494	\$ 1,350,006	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,761,500
Carmel Valley Development Impact Fee	400855	-	300,000	-	-	-	-	-	-	-	-	300,000
<b>Total</b>		<b>\$ 411,494</b>	<b>\$ 1,650,006</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,061,500</b>



# Parks & Recreation

## Carmel Knolls NP Comfort Station-Development / S16033

## Parks - Neighborhood

<b>Council District:</b>	1	<b>Priority Score:</b>	58
<b>Community Planning:</b>	Carmel Valley	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lewis, Nikki
<b>Duration:</b>	2017 - 2026		619-533-6653
<b>Improvement Type:</b>	New		nlewis@sanidiego.gov

**Description:** This project provides for the design and construction of a new 350 square foot prefabricated comfort station within the neighborhood park.

**Justification:** This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** The General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and will be completed in Fiscal Year 2023. Construction is anticipated to begin in Fiscal Year 2023 and will be completed in Fiscal Year 2024.

**Summary of Project Changes:** \$300,000 in Carmel Valley DIF was allocated to this project in Fiscal Year 2022 via City Council resolution. The total project cost increased by \$300,000 due to the additional coordination needed with SDG&E. The project schedule has been extended. The project description, cost, and schedule have been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 386,628	\$ 792,071	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,178,700
Carmel Valley Development Impact Fee	400855	-	300,000	-	-	-	-	-	-	-	-	300,000
<b>Total</b>		<b>\$ 386,628</b>	<b>\$ 1,092,071</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,478,700</b>

# Parks & Recreation

## Carmel Mission NP Comfort Station Development / S16039

## Parks - Neighborhood

<b>Council District:</b>	1	<b>Priority Score:</b>	58
<b>Community Planning:</b>	Carmel Valley	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lewis, Nikki
<b>Duration:</b>	2016 - 2026		619-533-6653
<b>Improvement Type:</b>	New		nlewis@sanidiego.gov

**Description:** This project provides for the design and construction of a new 350 square foot prefabricated comfort station within the neighborhood park.

**Justification:** This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** The General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and will be completed in Fiscal Year 2023. Construction is anticipated to begin in Fiscal Year 2023 and will be completed in Fiscal Year 2024.

**Summary of Project Changes:** \$250,000 in Carmel Valley DIF was allocated to this project in Fiscal Year 2022 via City Council resolution. The total project cost increased by \$250,000 due to the additional coordination needed with SDG&E. The project design schedule has been extended. The project description, cost, and schedule have been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 398,712	\$ 779,287	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,178,000
Carmel Valley Development Impact Fee	400855	-	250,000	-	-	-	-	-	-	-	-	250,000
<b>Total</b>		<b>\$ 398,712</b>	<b>\$ 1,029,287</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,428,000</b>

# Parks & Recreation

## Carmel Valley CP-Turf Upgrades / S16029

## Parks - Miscellaneous Parks

<b>Council District:</b>	1	<b>Priority Score:</b>	59
<b>Community Planning:</b>	Carmel Valley	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lozano, Edgar
<b>Duration:</b>	2017 - 2026		619-533-6613
<b>Improvement Type:</b>	Expansion		elozano@sandiego.gov

**Description:** This project provides for the design and construction of approximately 3.2 acres of multi-purpose synthetic turf fields on the joint use field and upgrades to the associated accessible path of travel.

**Justification:** This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2019 and will be completed in Fiscal Year 2023. Construction will begin in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2024.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 494,379	\$ 3,163,406	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,657,786
Del Mar Hills/Carmel Vly-Maj D	400026	142,907	973,428	-	-	-	-	-	-	-	-	1,116,335
<b>Total</b>		<b>\$ 637,286</b>	<b>\$ 4,136,834</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,774,121</b>

## Parks & Recreation

### Casa Del Prado Reconstruction / S22007

### Bldg - Other City Facility / Structures

<b>Council District:</b>	3	<b>Priority Score:</b>	70
<b>Community Planning:</b>	Balboa Park	<b>Priority Category:</b>	Low
<b>Project Status:</b>	New	<b>Contact Information:</b>	Aberra, Nitsuh
<b>Duration:</b>	2022 - 2027		619-533-3167
<b>Improvement Type:</b>	Betterment		naberra@sandiego.gov

**Description:** This project provides for the design and reconstruction to restore Casa Del Prado in Balboa Park. The scope of work includes, but is not limited to, the replacing of stucco, repainting, upgrading the historical building facades and any building systems issues associated in extending the lifecycle of this building such as mechanical, electrical, plumbing, and structural, along with the upgrade of the restroom which is currently part of the Balboa Park Restroom upgrade CIP.

**Justification:** The project is needed to bring the building into compliance with current building standards.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** Design will begin in Fiscal Year 2023. Construction is anticipated to be completed in Fiscal Year 2024.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 57,765	\$ 142,234	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000
Grant Fund - State	600001	-	2,000,000	-	3,700,000	-	-	-	-	-	-	5,700,000
<b>Total</b>		<b>\$ 57,765</b>	<b>\$ 2,142,234</b>	<b>\$ -</b>	<b>\$ 3,700,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,900,000</b>

# Parks & Recreation

## Children's Park Improvements / S16013

## Parks - Miscellaneous Parks

<b>Council District:</b>	3	<b>Priority Score:</b>	63
<b>Community Planning:</b>	Centre City	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Kay, Daniel
<b>Duration:</b>	2017 - 2024		619-533-7159
<b>Improvement Type:</b>	Betterment		kay@civiccommunities.com

**Description:** This project provides for the design and construction of improvements to the existing Children's Park that could include large multi-purpose lawn areas, a comfort station, children's play area, interactive water fountain, and vendor's building.

**Justification:** This project implements the Downtown Community Plan Policy which implements a program to reclaim open spaces that have deteriorated, have design features that provide use opportunities, and/or are in need of activity and revitalization.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023.

**Summary of Project Changes:** The Project Schedule and Operating Budget Impact have been updated for this project for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Downtown DIF (Formerly Centre City DIF)	400122	\$ 8,147,000	\$ 53,919	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,200,920
<b>Total</b>		<b>\$ 8,147,000</b>	<b>\$ 53,919</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,200,920</b>

# Parks & Recreation

## Chollas Community Park Comfort Station / S16058

## Parks - Community

<b>Council District:</b>	4	<b>Priority Score:</b>	49
<b>Community Planning:</b>	Mid-City: Eastern Area	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Grani, Jason
<b>Duration:</b>	2016 - 2023		619-533-7525
<b>Improvement Type:</b>	New		jgrani@sandiego.gov

**Description:** This project provides for the continuation of the design and development of North Chollas Community Park, located on College Grove Drive midway between 54th Street and College Avenue. The project will consist of a comfort station with a concession area.

**Justification:** This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design documents were updated to meet current requirement codes. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2021. A two-year vegetation maintenance and monitoring period began in Fiscal Year 2021 and will be completed in Fiscal Year 2023.

**Summary of Project Changes:** The project is complete and will be closed by the end of the fiscal year.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CR-TAB 2010A (TE) Proceeds	400696	\$ 3,057,649	\$ 26,624	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,084,274
Mid-City - Park Dev Fund	400109	45,220	4,885	-	-	-	-	-	-	-	-	50,105
<b>Total</b>		<b>\$ 3,102,869</b>	<b>\$ 31,509</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,134,379</b>

# Parks & Recreation

## Chollas Creek Oak Park Trail / S20012

## Parks - Trails

<b>Council District:</b>	4 9	<b>Priority Score:</b>	85
<b>Community Planning:</b>	Mid-City: Eastern Area; City Heights	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Garcia, Melissa A
<b>Duration:</b>	2017 - 2027		619-236-6173
<b>Improvement Type:</b>	New		magarcia@sandiego.gov

**Description:** The project includes the construction of a 2.3-mile multi-use recreation and active transportation trail with two bridges to cross the creek, informational kiosks, and stairs and fencing where needed. The trail will run northeast from Sunshine Berardini Park (intersection of SR-94 and I-805) along the Chollas Creek, Oak Park Branch to Chollas Parkway-54th Street intersection.

**Justification:** The proposed Oak Park Trail is needed to address local park deficiencies, improve public health, and increase active transportation mobility and access to neighborhood destinations.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the City's General Plan, creation of trails for walking and biking as well as the Chollas Creek Enhancement Plan to create a trail system with an educational/interpretive element.

**Schedule:** Design is anticipated to begin in Fiscal Year 2023 and will need to comply with concept plans that require creek widening. Construction will be scheduled after the completion of design.

**Summary of Project Changes:** The project Financial Schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Climate Equity Fund	100015	\$ 91,200	\$ 808,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	900,000
Grant Fund - State	600001	851,500	500	-	-	-	-	-	-	-	-	852,000
<b>Total</b>		<b>\$ 942,700</b>	<b>\$ 809,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>1,752,000</b>

# Parks & Recreation

## Chollas Lake Improvements / L18001

## Parks - Community

<b>Council District:</b>	4	<b>Priority Score:</b>	65
<b>Community Planning:</b>	Mid-City: Eastern Area	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lewis, Nikki
<b>Duration:</b>	2018 - 2025		619-533-6653
<b>Improvement Type:</b>	Betterment		nlewis@sanidiego.gov

**Description:** This project will be implemented in phases for improvements such as providing electricity to a newly installed ranger station, adding security lights to the parking lot and comfort station, enhancing the youth fishing programs by improving the health of the aquatic environment for fish and other wildlife, accessibility upgrades, and other park improvements. Phase 1 of the project is to provide electrical service to the park which will allow extended use of the park and provide a higher level of security. Future phases will include accessibility upgrades and other park improvements.

**Justification:** Currently, the facilities at Chollas Lake Park do not have electricity. Providing electrical service to Chollas Lake Park will expand the use of the park by allowing new park programs to be developed and offered to the community. Electrical service will also enhance security within the park by providing the opportunity to install security lighting and supply the park rangers with additional resources to enhance their patrol duties.

**Operating Budget Impact:** This facility will require an on-going operational budget for non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

**Schedule:** Phase 1 design began in Fiscal Year 2019 and was completed in Fiscal Year 2022. Construction is anticipated to begin and be completed in Fiscal Year 2023. Phase 2 will begin after the scope of work has been determined and funding has been identified.

**Summary of Project Changes:** \$209,966 of San Diego Regional Parks Improvement Fund was de-appropriated from this project in Fiscal Year 2022 via City Council resolution. \$752,000 in grant funds was allocated to this project in Fiscal Year 2022 via City Council resolution. Total project cost has increased by \$1.0 million due to revised engineer's estimates for Phase 2. The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ -	\$ 752,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 752,000
San Diego Regional Parks Improvement Fund	200391	315,572	324,462	287,164	-	-	-	-	-	-	-	927,198
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,909,966	4,909,966
<b>Total</b>		<b>\$ 315,571</b>	<b>\$ 1,076,461</b>	<b>\$ 287,164</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,909,966</b>	<b>\$ 6,589,163</b>

## Operating Budget Impact

Department - Fund	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>FTEs</b>	0.00	0.00	0.00	0.00
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>Total Impact \$</b>	24,000	24,720	25,462	26,225
				27,012	



# Parks & Recreation

## Coastal Erosion and Access / AGF00006

## Parks - Miscellaneous Parks

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Barbrick, Ryan
<b>Duration:</b>	2010 - 2040		619-235-1185
<b>Improvement Type:</b>	New		rbarbrick@sandiego.gov

**Description:** This annual allocation provides funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, which were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards.

**Justification:** This project provides improvements to coastal erosion sites that present potential public hazards.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 8,269	\$ 2,185	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,454
Debt Funded General Fund CIP Projects	400881	-	2,131,947	-	-	-	-	-	-	-	-	2,131,947
Grant Fund - State	600001	-	-	-	2,000,000	-	-	-	-	-	-	2,000,000
San Diego Regional Parks Improvement Fund	200391	1,422,311	2,181,235	725,000	-	800,000	800,000	800,000	800,000	-	-	7,528,546
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,770,228	8,770,228
<b>Total</b>		<b>\$ 1,430,580</b>	<b>\$ 4,315,367</b>	<b>\$ 825,000</b>	<b>\$ 2,000,000</b>	<b>\$ 800,000</b>	<b>\$ 800,000</b>	<b>\$ 800,000</b>	<b>\$ 800,000</b>	<b>\$ -</b>	<b>\$ 8,770,228</b>	<b>\$ 20,541,176</b>

# Parks & Recreation

## Dennerly Ranch Neigh Park / RD22001

## Parks - Neighborhood

<b>Council District:</b>	8	<b>Priority Score:</b>	N/A
<b>Community Planning:</b>	Otay Mesa	<b>Priority Category:</b>	N/A
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Grani, Jason
<b>Duration:</b>	2022 - 2025		619-533-7525
<b>Improvement Type:</b>	New		jgrani@sandiego.gov

**Description:** This project provides for the acquisition, design, and construction of a nine useable acre park site in the Otay Mesa Community Plan and the Dennerly Ranch Precise Plan areas. The park may include a multi-purpose court, multi-purpose sports fields, comfort station, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park. This project was converted from a standalone project, S00636, to a developer reimbursement project in Fiscal Year 2022.

**Justification:** This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Dennerly Ranch Subdivision.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan and the Dennerly Ranch Precise Plan and is in conformance with the City's General Plan.

**Schedule:** This turn-key project will be designed and constructed by the developer, Tripointe Homes. Construction and conveyance of the completed park to the City is expected to occur in Fiscal Year 2025.

**Summary of Project Changes:** This project was previously published as S00636 - Dennerly Ranch Neighborhood Park. \$12.5 million was allocated to this project in Fiscal Year 2022 via City Council ordinance.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 7,739,804	\$ 4,680,195	\$ -	\$ 2,680,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,100,000
Otay Mesa-West (From 39067)	400093	-	70,224	-	72,128	-	-	-	-	-	-	142,352
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,757,648	6,757,648
<b>Total</b>		<b>\$ 7,739,804</b>	<b>\$ 4,750,419</b>	<b>\$ -</b>	<b>\$ 2,752,128</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,757,648</b>	<b>\$ 22,000,000</b>

## Operating Budget Impact

Department - Fund	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>FTEs</b>	0.00	1.00	2.00	2.00
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>Total Impact \$</b>	-	70,772	141,544	141,544

# Parks & Recreation

## East Village Green Phase 1 / S16012

## Parks - Miscellaneous Parks

<b>Council District:</b>	3	<b>Priority Score:</b>	67
<b>Community Planning:</b>	Centre City - East Village	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Kay, Daniel
<b>Duration:</b>	2016 - 2026		619-533-7159
<b>Improvement Type:</b>	New		kay@civiccommunities.com

**Description:** This project provides for the design and construction for Phase 1 of the East Village Green Park. Phase 1 park amenities could include a recreation center, comfort station, below-grade parking, an off-leash dog park, children's play area, outdoor seating, and landscaping.

**Justification:** This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2017 and was completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025.

**Summary of Project Changes:** Total project cost has increased by \$27.3 million due to changes in the industry economic forecast. The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
6th & K-Civic San Diego	400852	\$ -	\$ 7,645,000	\$ -	\$ 740,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,385,000
6th & Market-Civic San Diego	400851	-	3,642,000	-	360,000	-	-	-	-	-	-	4,002,000
Downtown DIF (Formerly Centre City DIF)	400122	11,902,000	18,606,158	-	17,700,000	4,885,125	-	-	-	-	-	53,093,283
Excess Redevelopment Bond Proceeds Exp	400862	-	5,672,051	-	-	-	-	-	-	-	-	5,672,051
Far Bonus-Civic San Diego	400850	-	-	-	3,524,709	90,166	-	-	-	-	-	3,614,875
Parking Meter District - Downtown	200489	-	3,753,043	-	-	-	-	-	-	-	-	3,753,043
<b>Total</b>		<b>\$ 11,902,000</b>	<b>\$ 39,318,251</b>	<b>\$ -</b>	<b>\$ 22,324,709</b>	<b>\$ 4,975,291</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 78,520,252</b>

## Operating Budget Impact

Department - Fund	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Parks & Recreation - GENERAL FUND	FTEs 0.00	0.00	12.00	12.00	12.00
Parks & Recreation - GENERAL FUND	Total Impact \$ -	-	1,349,188	1,235,372	1,275,421

## Parks & Recreation

### EB Scripps Pk Comfort Station Replacement / S15035

### Bldg - Other City Facility / Structures

<b>Council District:</b>	1	<b>Priority Score:</b>	70
<b>Community Planning:</b>	La Jolla	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Schroth-Nichols,Elizabeth
<b>Duration:</b>	2016 - 2023		619-533-6649
<b>Improvement Type:</b>	Replacement		eschrothnich@sandiego.gov

**Description:** This project provides for the design and construction of a replacement comfort station located in Ellen Browning Scripps Park adjacent to La Jolla Cove. The project also includes the demolition of the existing comfort station and installation of associated path of travel improvements.

**Justification:** The existing comfort station was constructed in the 1960s and has reached the end of its useful life. The salt air from the ocean has accelerated the deterioration of the metal structural components within the building. This project corresponds with Project P-22 of the La Jolla Public Facilities Financing Plan.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** The project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

**Schedule:** The project's preliminary design was initiated through community efforts. The design was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and was completed in Fiscal Year 2022. The warranty phase of this project will be completed in Fiscal Year 2023.

**Summary of Project Changes:** \$200,000 of San Diego Regional Parks Improvement Fund was allocated to this project in Fiscal Year 2022 via City Council resolution. Total project cost decreased by \$110,000 due to project closeout savings. The project is anticipated to close by the end of the fiscal year.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ -	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000
CIP Contributions from General Fund	400265	56,184	8,816	-	-	-	-	-	-	-	-	65,000
General Fund Commercial Paper Notes	400869	443,306	-	-	-	-	-	-	-	-	-	443,306
Infrastructure Fund	100012	40,000	-	-	-	-	-	-	-	-	-	40,000
La Jolla - Major District	400046	35,785	-	-	-	-	-	-	-	-	-	35,785
San Diego Regional Parks Improvement Fund	200391	4,896,542	37,837	-	-	-	-	-	-	-	-	4,934,379
<b>Total</b>		<b>\$ 5,471,816</b>	<b>\$ 46,653</b>	<b>\$ -</b>	<b>\$ 90,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,608,469</b>

# Parks & Recreation

## Egger/South Bay Community Park ADA Improvements / S15031

## Parks - Community

<b>Council District:</b>	8	<b>Priority Score:</b>	60
<b>Community Planning:</b>	Otay Mesa - Nestor	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Grani, Jason
<b>Duration:</b>	2017 - 2026		619-533-7525
<b>Improvement Type:</b>	Betterment		jgrani@sandiego.gov

**Description:** This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements for the children's play areas and paths of travel at Robert Egger/South Bay Community Park to comply with accessibility requirements.

**Justification:** The project is needed to provide Americans with Disabilities Act improvements to meet federal and State safety and accessibility regulations and will serve the needs of existing and future residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2023. Construction is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2025.

**Summary of Project Changes:** \$2.9 million in Community Development Block Grant is being allocated to this project in Fiscal Year 2023. \$2.9 million in Infrastructure funding was allocated prior to the award of CDBG funding and will be reallocated in Fiscal Year 2023 to other priority projects. Total project cost increased by \$1.0 million and design schedule has been delayed due to added security lighting. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ -	\$ -	\$ -	\$ 2,850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,850,000
Infrastructure Fund	100012	-	800,000	2,850,000	(2,850,000)	-	-	-	-	-	-	800,000
Otay Mesa/Nestor Urb Comm	400125	555,912	1,374,233	-	-	-	-	-	-	-	-	1,930,145
<b>Total</b>		<b>\$ 555,911</b>	<b>\$ 2,174,233</b>	<b>\$ 2,850,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,580,144</b>

# Parks & Recreation

## El Cuervo Adobe Improvements / S14006

## Parks - Open Space

<b>Council District:</b>	6	<b>Priority Score:</b>	53
<b>Community Planning:</b>	Rancho Penasquitos	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lewis, Nikki
<b>Duration:</b>	2014 - 2024		619-533-6653
<b>Improvement Type:</b>	New		nlewis@sanidiego.gov

**Description:** This project provides for the analysis of drainage and environmental conditions and provides interpretive signage of the El Cuervo Adobe wall ruins.

**Justification:** The El Cuervo Adobe Ruins site has been designated as historic by the City Historic Site Board, California Historic Resources Inventory, and the National Register of Historic Places. Only two of the original structural adobe walls remained until a portion of one wall (the north wall) collapsed in December 2011. This project will protect the historic resource consistent with National Park Service Standards and San Diego Municipal Code Section 143.0205(f).

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the City's General Plan Historic Resources Element.

**Schedule:** Environmental analysis and design began in Fiscal Year 2019 and are anticipated to be completed in Fiscal Year 2023. Interpretive signage installation will begin in Fiscal Year 2023 and be completed in Fiscal Year 2024.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 447,937	\$ 58,062	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	506,000
Environmental Growth 2/3 Fund	200109	-	100,000	-	-	-	-	-	-	-	-	100,000
<b>Total</b>		<b>\$ 447,937</b>	<b>\$ 158,062</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>606,000</b>

# Parks & Recreation

## Fairbrook Neighborhood Park Development / S01083

## Parks - Neighborhood

<b>Council District:</b>	5	<b>Priority Score:</b>	58
<b>Community Planning:</b>	Scripps Miramar Ranch	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2016 - 2024		619-533-5139
<b>Improvement Type:</b>	New		koliver@sandiego.gov

**Description:** This project provides for development of an approximately three-acre neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area. Rough grading, adjacent half-width street improvements, and utilities to serve the park were provided by a developer per the Vesting Tentative Map (VTM) conditions.

**Justification:** This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

**Schedule:** Grading and half-width improvements were completed by the developer per the VTM condition in Fiscal Year 2014. Acquisition of the site occurred in Fiscal Year 2015. Design began in Fiscal Year 2017 and was completed in Fiscal Year 2020. Construction began in Fiscal Year 2021 and was substantially completed in Fiscal Year 2022. Closeout activities will be completed in Fiscal Year 2024.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
General Fund Commercial Paper Notes	400869	\$ 109,551	\$ 444,308	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	553,860
Scripps Miramar Ranch DIF	400863	477,675	129,271	-	-	-	-	-	-	-	-	606,946
Scripps Miramar Ranch FBA	400086	1,864,742	32	-	-	-	-	-	-	-	-	1,864,773
Scripps/Miramar Misc	400257	118,269	-	-	-	-	-	-	-	-	-	118,269
Scripps/Miramar-Major District	400029	2,737,788	-	-	-	-	-	-	-	-	-	2,737,788
Village & Country Settlement	400195	129,645	-	-	-	-	-	-	-	-	-	129,645
<b>Total</b>		<b>\$ 5,437,669</b>	<b>\$ 573,611</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>6,011,280</b>

## Parks & Recreation

### Famosa Slough Salt Marsh Creation / S00605

### Drainage - Channels

<b>Council District:</b>	2	<b>Priority Score:</b>	N/A
<b>Community Planning:</b>	Peninsula	<b>Priority Category:</b>	N/A
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Arnhart, James
<b>Duration:</b>	2003 - 2023		619-533-5275
<b>Improvement Type:</b>	Betterment		jarnhart@sanidiego.gov

**Description:** The 0.64-acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The mitigation is a required component of the Transportation and Storm Water Department's channel clearing efforts to prevent flooding in the Sorrento Valley area, and restoration of this site will enhance the functions and values of this important biological resource consistent with a variety of City policies and objectives.

**Justification:** The 0.64-acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The Famosa Slough was chosen as the mitigation site because opportunities for coastal salt marsh mitigation in the Los Penasquitos Lagoon have been exhausted. This option utilizes an available, City-owned site within the Coastal Zone and is consistent with the 1993 Famosa Slough Enhancement Plan.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula Community Plan and the Famosa Slough Enhancement Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2004 and was completed in Fiscal Year 2005. Construction was completed in Fiscal Year 2005. The five-year maintenance and monitoring period began in Fiscal Year 2006 and ended in Fiscal Year 2011. Due to the extended drought and lack of rainfall, additional maintenance and monitoring has been required to obtain site approval. Additional maintenance and monitoring were completed in Fiscal Year 2022.

**Summary of Project Changes:** This project is anticipated to be completed and closed by the end of the fiscal year.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 182,449	\$ 10,591	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 193,041
Street Division CIP Fund	200202	30,357	-	-	-	-	-	-	-	-	-	30,357
TransNet (Prop A 1/2% Sales Tax)	400156	242,000	-	-	-	-	-	-	-	-	-	242,000
TransNet Extension Congestion Relief Fund	400169	91,000	-	-	-	-	-	-	-	-	-	91,000
<b>Total</b>		<b>\$ 545,806</b>	<b>\$ 10,591</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 556,397</b>



# Parks & Recreation

## Golf Course Drive Improvements / S15040

## Trans - Bicycle Facilities (All Class.)

<b>Council District:</b>	3	<b>Priority Score:</b>	52
<b>Community Planning:</b>	Balboa Park	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ashrafzadeh, Mastaneh
<b>Duration:</b>	2016 - 2026		619-533-3781
<b>Improvement Type:</b>	Betterment		mashrafzadeh@sandiego.gov

**Description:** This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive.

**Justification:** This project will provide needed pedestrian/bike access along Golf Course Drive, connecting the existing Golden Hill Recreation Center to 28th Street.

**Operating Budget Impact:** The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Greater Golden Hill Community Plan, the East Mesa Precise Plan for Balboa Park and is in conformance with the City's General Plan.

**Schedule:** A feasibility study began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2024. The construction schedule will be determined once design is completed, and full construction cost and funding are identified.

**Summary of Project Changes:** \$440,000 of Golden Hill Urban Community funding has been allocated to the project in Fiscal Year 2022 via City Council resolution. The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Golden Hill - Major District	400060	\$ 9,163	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,163
Golden Hill Urban Comm	400111	1,241,629	794,593	-	-	-	-	-	-	-	-	2,036,222
Infrastructure Fund	100012	-	-	3,473,439	-	-	-	-	-	-	-	3,473,439
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	981,175	981,175
<b>Total</b>		<b>\$ 1,250,792</b>	<b>\$ 794,592</b>	<b>\$ 3,473,439</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 981,175</b>	<b>\$ 6,499,999</b>

# Parks & Recreation

## Hickman Fields Athletic Area / S00751

## Parks - Miscellaneous Parks

<b>Council District:</b>	6	<b>Priority Score:</b>	60
<b>Community Planning:</b>	Kearny Mesa; Serra Mesa; Clairemont Mesa	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2010 - 2025		619-533-5139
<b>Improvement Type:</b>	Replacement		koliver@sandiego.gov

**Description:** The Phase I scope of work for this facility includes two restrooms, one including a concession stand, automobile parking and park circulation roads, ingress and egress improvements along Hickman Field Drive, security lighting, paved pedestrian pathways, landscaping, irrigation and infrastructure and utility improvements for current and future needs on the 44-acre athletic area. The improvements will serve residents within the Kearny Mesa, Clairemont Mesa and Sierra Mesa Communities and shall be in compliance with federal, state and local accessibility guidelines and regulations. Future phases may include reconfiguration of turf fields and irrigation upgrades, children's play areas, comfort stations and multi-use aquatic complex.

**Justification:** This project provides park and recreational facilities to serve the needs of existing and future residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities in accordance with the City's General Plan guidelines.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Kearny Mesa, Serra Mesa, and Clairemont Mesa Community Plans and is in conformance with the City's General Plan.

**Schedule:** The General Development Plan (GDP) Amendment was completed in Fiscal Year 2015. Phase I design began in Fiscal Year 2017 and was completed in Fiscal Year 2022. Construction is anticipated to begin in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2024. Future phases will be completed under a new project contingent on funding availability.

**Summary of Project Changes:** \$3.1 million was allocated to this project in Fiscal Year 2022 via City Council resolution. The project cost increased by \$500,000 due to an increase in construction costs. The project cost and schedule have been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ 366,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 366,000
Debt Funded General Fund CIP Projects	400881	1,594,787	-	-	-	-	-	-	-	-	-	1,594,787
Developer Contributions CIP	200636	3,909,304	697,120	-	-	-	-	-	-	-	-	4,606,424
Gen Dyna-Community Improvement	400250	1,282,964	-	-	-	-	-	-	-	-	-	1,282,964
General Fund Commercial Paper Notes	400869	900,000	-	-	-	-	-	-	-	-	-	900,000
Kearny Mesa - Major District	400039	171	-	-	-	-	-	-	-	-	-	171
Kearny Mesa Imprvmnts 20%	400259	520,990	29,884	-	-	-	-	-	-	-	-	550,874
Kearny Mesa-Urban Comm	400136	1,294,983	470,116	-	-	-	-	-	-	-	-	1,765,099
<b>Total</b>		<b>\$ 9,869,199</b>	<b>\$ 1,197,120</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,066,319</b>

# Parks & Recreation

## Hidden Trails Neighborhood Park / S00995

## Parks - Neighborhood

<b>Council District:</b>	8	<b>Priority Score:</b>	65
<b>Community Planning:</b>	Otay Mesa	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Grani, Jason
<b>Duration:</b>	2008 - 2027		619-533-7525
<b>Improvement Type:</b>	New		jgrani@sandiego.gov

**Description:** This project provides for the acquisition, design, and construction of an approximately 4.0 useable acre neighborhood park serving the Ocean View Hills Community. Amenities may include an open turfed area, children's play area, picnic areas, and other park amenities.

**Justification:** This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Hidden Trails Subdivision.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan, the Hidden Trails Precise Plan, and is in conformance with the City's General Plan.

**Schedule:** Land acquisition began in Fiscal Year 2008 and was completed in Fiscal Year 2012. This project's General Development Plan (GDP) phase was completed in Fiscal Year 2021. Design began in Fiscal Year 2022 and will be completed in Fiscal Year 2024. Construction is contingent upon the identification of funding.

**Summary of Project Changes:** Total project cost increased by \$1.6 million due to increase in construction costs. The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Otay Mesa EIFD Capital Project Fund	400870	\$ -	\$ -	\$ -	\$ 1,150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,150,000
Otay Mesa Facilities Benefit Assessment	400856	652,274	227,726	-	150,000	-	5,490,613	-	-	-	-	6,520,613
Otay Mesa-West (From 39067)	400093	1,133,152	44	-	-	-	-	-	-	-	-	1,133,196
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	346,191	346,191
<b>Total</b>		<b>\$ 1,785,426</b>	<b>\$ 227,769</b>	<b>\$ -</b>	<b>\$ 1,300,000</b>	<b>\$ -</b>	<b>\$ 5,490,613</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 346,191</b>	<b>\$ 9,150,000</b>

## Operating Budget Impact

Department - Fund	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>FTEs</b>	0.00	0.00	0.00	0.50
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>Total Impact \$</b>	-	-	119,234	121,822

# Parks & Recreation

## Jerabek Park Improvements / S20007

## Parks - Neighborhood

<b>Council District:</b>	5	<b>Priority Score:</b>	62
<b>Community Planning:</b>	Scripps Miramar Ranch	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Grani, Jason
<b>Duration:</b>	2020 - 2026		619-533-7525
<b>Improvement Type:</b>	Betterment		jgrani@sandiego.gov

**Description:** This project provides for the design and construction of accessibility improvements that may include playground renovation, walkway improvements, comfort station upgrades, concession stand upgrades, parking lot upgrades, security lighting, and other accessibility improvements as identified during the design phase.

**Justification:** This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Scripps Ranch Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023. Construction is anticipated to begin in Fiscal Year 2023 and be completed in Fiscal Year 2024.

**Summary of Project Changes:** \$3.3 million of Scripps Miramar Ranch Development Impact Fees was allocated to this project in Fiscal Year 2022 via City Council resolution and ordinance. Total project cost increased by \$2.9 million due to increase in construction costs and added scope. The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 31,067	\$ 118,932	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
CIP Contributions from General Fund	400265	-	34,451	-	-	-	-	-	-	-	-	34,451
Grant Fund - State	600001	447,841	3,432,159	-	-	-	-	-	-	-	-	3,880,000
Scripps Miramar Ranch DIF	400863	56,636	3,205,313	-	-	-	-	-	-	-	-	3,261,949
<b>Total</b>		<b>\$ 535,544</b>	<b>\$ 6,790,855</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>7,326,400</b>

# Parks & Recreation

## John Baca Park / S22004

## Parks - Neighborhood

<b>Council District:</b>	7	<b>Priority Score:</b>	80
<b>Community Planning:</b>	Linda Vista	<b>Priority Category:</b>	High
<b>Project Status:</b>	Underfunded	<b>Contact Information:</b>	Aberra, Nitsuh
<b>Duration:</b>	2021 - 2028		619-533-3167
<b>Improvement Type:</b>	New		naberra@sandiego.gov

**Description:** This project provides for the design and construction of improvements of an existing park. The improvements for this project include the addition of a children's playground, ADA upgrades, new walkways, landscape and irrigation, upgraded security lights, and other improvements as identified during the community input process. Preliminary engineering was performed under P19003 and the project was converted to a standalone project in Fiscal Year 2022.

**Justification:** This project is needed to upgrade existing site conditions and play area facilities to meet current federal and state safety and accessibility regulations.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is in conformance with the City's General Plan guidelines for population-based park acreage and is in conformance with the City's General Plan.

**Schedule:** The General Development Plan (GDP) was completed in Fiscal Year 2022 under a separate project. Design is scheduled to begin in Fiscal Year 2023, contingent upon the identification of funding. Construction will be scheduled after design is complete.

**Summary of Project Changes:** This project was previously published as P19003 - John Baca Park under the preliminary engineering summary table.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 41	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41
CIP Contributions from General Fund	400265	10,548	132,045	-	-	-	-	-	-	-	-	142,593
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,830,366	4,830,366
<b>Total</b>		<b>\$ 10,547</b>	<b>\$ 132,086</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>4,830,366</b>	<b>\$ 4,973,000</b>

# Parks & Recreation

## Junipero Serra Museum ADA Improvements / S15034

## Parks - Miscellaneous Parks

<b>Council District:</b>	3	<b>Priority Score:</b>	60
<b>Community Planning:</b>	Old San Diego	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Schroth-Nichols,Elizabeth
<b>Duration:</b>	2016 - 2027		619-533-6649
<b>Improvement Type:</b>	Betterment		eschrothnich@sandiego.gov

**Description:** This project provides for the design and construction of improvements to provide Americans with Disabilities Act (ADA) access to the Junipero Serra Museum within Presidio Park. The project may include a new parking lot, security lighting, walkways and/or accessible ramps, site furnishings, and landscape enhancements.

**Justification:** The ADA improvements will make the historic Junipero Serra Museum more accessible to park users with disabilities.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** The project is consistent with the Old Town San Diego Community Plan and is in conformance with the City's General Plan.

**Schedule:** A feasibility study began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2024. Construction schedule is contingent upon environmental permitting.

**Summary of Project Changes:** The total project cost increased by \$280,000 due to design changes to address environmental concerns during Development Services Department (DSD) review. The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
San Diego Park Dist. No 3	400305	\$ 41,552	\$ 467	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 42,019
San Diego Regional Parks Improvement Fund	200391	796,727	6,579	500,000	-	1,200,000	-	-	-	-	-	2,503,306
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	264,461	264,461
<b>Total</b>		<b>\$ 838,279</b>	<b>\$ 7,046</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ 1,200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 264,461</b>	<b>\$ 2,809,787</b>

# Parks & Recreation

## La Paz Mini Park / S11103

## Parks - Mini Parks

<b>Council District:</b>	4	<b>Priority Score:</b>	64
<b>Community Planning:</b>	Southeastern (Encanto Neighborhoods)	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Grani, Jason
<b>Duration:</b>	2015 - 2024		619-533-7525
<b>Improvement Type:</b>	New		jgrani@sandiego.gov

**Description:** This project provides for the acquisition, design and construction of approximately 0.46 acres (composed of three separate parcels) of unimproved property. The project will expand useable park acreage in the Southeastern San Diego-Encanto Neighborhoods Community. Improvements will include amenities such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

**Justification:** This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas.

**Relationship to General and Community Plans:** This project is consistent with recommendations of the Encanto Neighborhoods Community Plan and is in conformance with the City's General Plan.

**Schedule:** Property acquisition was completed in Fiscal Year 2011. The General Development Plan (GDP) began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023. The warranty phase of the project is anticipated to begin in Fiscal Year 2023 and be completed in Fiscal Year 2024.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 8,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,496
Encanto Neighborhoods DIF	400864	1,136,989	-	-	-	-	-	-	-	-	-	1,136,989
Grant Fund - State	600001	220,865	-	-	-	-	-	-	-	-	-	220,865
S.E. San Diego Urban Comm	400120	1,130,803	97,197	-	-	-	-	-	-	-	-	1,228,000
Valencia Park - Major District	400065	8,490	-	-	-	-	-	-	-	-	-	8,490
<b>Total</b>		<b>\$ 2,505,642</b>	<b>\$ 97,197</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>2,602,839</b>

## Operating Budget Impact

Department - Fund	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>FTEs</b>	0.50	0.50	0.50	0.50
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>Total Impact \$</b>	60,264	60,899	61,076	61,076

## Parks & Recreation

### MB GC Clbhouse Demo/Prtbl Building Instl / S01090

### Golf Courses

<b>Council District:</b>	2	<b>Priority Score:</b>	60
<b>Community Planning:</b>	Mission Bay Park	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2013 - 2025		619-533-5139
<b>Improvement Type:</b>	Betterment		koliver@sandiego.gov

**Description:** This project provides for the demolition of the existing, antiquated practice center and clubhouse buildings, and installation of modular buildings and portables at the Mission Bay Golf Course until such time as the new clubhouse is constructed. One modular building will house the golf operations and retail shop and the other will be a bar and grill element. This project will also include ancillary site improvements including patio area, lighting, shade element, island renovation including replacing two pedestrian bridges, perimeter lighting, and landscaping.

**Justification:** These improvements are necessary to comply with current codes, address maintenance needs, and increase the viability of identifying potential future lessees.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** Design for the modular building and portables began in Fiscal Year 2017 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024.

**Summary of Project Changes:** \$285,084 of Mission Bay Golf Course funding was allocated to this project in Fiscal Year 2022 via City Council resolution.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 6,798,583	\$ 886,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,685,084
<b>Total</b>		<b>\$ 6,798,583</b>	<b>\$ 886,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,685,084</b>



## Parks & Recreation

### MBGC Irrigation & Electrical Upgrades / S11010

### Golf Courses

<b>Council District:</b>	2	<b>Priority Score:</b>	54
<b>Community Planning:</b>	Mission Bay Park	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2011 - 2025		619-533-5139
<b>Improvement Type:</b>	Betterment		koliver@sandiego.gov

**Description:** This project provides for the design and construction of various improvements within Mission Bay Golf Course. Work will include demolition, minor grading, drinking fountains, fencing, turf repair, new irrigation systems, and electrical upgrades.

**Justification:** This project is needed to provide the long-awaited improvements to the 18-hole golf course. For example, the new computerized irrigation system will replace a system that is outdated, inefficient, and does not meet current or future water restriction requirements. These improvements will help bring the golf course within industry standards for municipal golf courses.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** Design was completed in Fiscal Year 2021. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024.

**Summary of Project Changes:** \$1.0 million of Mission Bay Golf Course funding was allocated to this project in Fiscal Year 2022 via City Council resolution. The total project cost increased by \$540,000 due to an increase in construction costs.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 5,498,827	\$ 1,172	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000
<b>Total</b>		<b>\$ 5,498,827</b>	<b>\$ 1,172</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,000,000</b>

# Parks & Recreation

## McGonigle Canyon Park P-2 / RD22000

## Parks - Neighborhood

<b>Council District:</b>	1	<b>Priority Score:</b>	N/A
<b>Community Planning:</b>	Pacific Highlands Ranch	<b>Priority Category:</b>	N/A
<b>Project Status:</b>	New	<b>Contact Information:</b>	Abella-Shon, Michelle
<b>Duration:</b>	2021 - 2025		619-964-7670
<b>Improvement Type:</b>	New		mshon@sandiego.gov

**Description:** This project provides for the design, and construction of a five usable acre neighborhood park site in the Pacific Highlands Ranch Community Plan area. The park may include turf-ed multi-purpose sports fields, a children's play area, multi-purpose courts, picnic facilities, walkways, security lighting, landscaping, a comfort station, half-width street improvements for the local roadways adjacent to the park and utilities to serve the park.

**Justification:** This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within Pacific Highlands Ranch Community.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

**Schedule:** This turn-key project will be designed and constructed by the developer, Tripointe Homes. Land acquisition is anticipated to occur in Fiscal Year 2023. Construction and conveyance of the completed park to the City is expected to occur in Fiscal Year 2025. Reimbursement payments to the developer are anticipated to begin in Fiscal Year 2023 and are expected to be finalized in Fiscal Year 2025.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 98,155	\$ 8,081,473	\$ -	\$ -	\$ 812,554	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,992,183
<b>Total</b>		<b>\$ 98,155</b>	<b>\$ 8,081,473</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 812,554</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,992,183</b>

# Parks & Recreation

## Mira Mesa Community Pk Improvements / L16002

## Bldg - Parks - Recreation/Pool Centers

<b>Council District:</b>	6	<b>Priority Score:</b>	54
<b>Community Planning:</b>	Mira Mesa	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2016 - 2027		619-533-5139
<b>Improvement Type:</b>	New		koliver@sandiego.gov

**Description:** This project provides for Phase II improvements at Mira Mesa Community Park. Phase II will include an entry plaza, pool and aquatic center, new basketball courts, playground, public art, and renovation of the existing recreation center.

**Justification:** This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses.

**Relationship to General and Community Plans:** This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design of Phase II began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2023. Construction of Phase II improvements is anticipated to begin in Fiscal Year 2023 and to be completed in Fiscal Year 2025.

**Summary of Project Changes:** \$10.0 million of Mira Mesa FBA was allocated to this project in Fiscal Year 2022 via City Council resolution. Total project cost increased by \$7.9 million due to increase in construction costs. The project schedule and operating budget impact have been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
M.M. Senior Ctr-Shapell Cont.	400262	\$ -	\$ 7,959	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,959
Mira Mesa - FBA	400085	4,193,788	35,232,055	-	-	-	-	-	-	-	-	39,425,842
Mira Mesa Development Impact Fee	400858	-	1,246,905	-	-	-	-	-	-	-	-	1,246,905
<b>Total</b>		<b>\$ 4,193,787</b>	<b>\$ 36,486,919</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>40,680,707</b>

### Operating Budget Impact

Department - Fund	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Parks & Recreation - GENERAL FUND	FTEs 0.00	0.00	8.75	8.75	8.75
Parks & Recreation - GENERAL FUND	Total Impact \$ -	-	1,259,755	1,293,594	1,318,220

## Parks & Recreation

### Mission Bay Golf Course / AEA00003

### Golf Courses

<b>Council District:</b>	2	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Balboa Park; Mission Bay Park; University	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ferguson, Sharon
<b>Duration:</b>	2010 - 2040		858-581-7867
<b>Improvement Type:</b>	Betterment		snferguson@sandiego.gov

**Description:** This annual allocation provides for the replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Mission Bay.

**Justification:** This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of golf capital assets in order to prevent unanticipated failures.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** Design and replacement of minor capital assets will be implemented on an as-needed basis.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>50,000</b>

# Parks & Recreation

## Mission Bay Improvements / AGF00004

## Parks - Miscellaneous Parks

<b>Council District:</b>	2	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Barbrick, Ryan
<b>Duration:</b>	2010 - 2040		619-235-1185
<b>Improvement Type:</b>	New		rbarbrick@sandiego.gov

**Description:** This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities within the Mission Bay Park Improvement Zone in accordance with City Charter, Article V, Section 55.2. The priority projects identified in Section 55.2 include the restoration of navigable waters within Mission Bay Park, wetland expansion and water quality improvements, restoration of shoreline treatments, expansion of endangered or threatened species preserves, completion of bicycle and pedestrian paths, restoration of the seawall bulkhead on Oceanfront Walk, and deferred maintenance on existing facilities.

**Justification:** Mission Bay Park, as well as other regional parks, open spaces, and coastal beaches, helps define the City's identity, enriches quality of life, and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** Projects are initiated based on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 592,649	\$ 92,730	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 685,379
CIP Contributions from General Fund	400265	174,981	640	-	-	-	-	-	-	-	-	175,621
Fiesta Island Sludge Mitigation Fund	200389	151,797	4,689,987	-	-	-	-	-	-	-	-	4,841,784
Grant Fund - State	600001	-	250,000	-	-	-	-	-	-	-	-	250,000
Mission Bay - Major District	400048	127	-	-	-	-	-	-	-	-	-	127
Mission Bay Park Improvement Fund	200386	42,034,479	14,903,071	7,566,612	-	6,500,000	6,500,000	6,500,000	6,500,000	-	-	90,504,162
Pacific Beach Urban Comm	400117	-	127,348	-	-	-	-	-	-	-	-	127,348
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	65,952,318	65,952,318
<b>Total</b>		<b>\$ 42,954,032</b>	<b>\$ 20,063,776</b>	<b>\$ 7,566,612</b>	<b>\$ -</b>	<b>\$ 6,500,000</b>	<b>\$ 6,500,000</b>	<b>\$ 6,500,000</b>	<b>\$ 6,500,000</b>	<b>\$ -</b>	<b>\$ 65,952,318</b>	<b>\$ 162,536,739</b>

## Parks & Recreation

### Mohnike Adobe and Barn Restoration / S13008

### Parks - Open Space

<b>Council District:</b>	6	<b>Priority Score:</b>	62
<b>Community Planning:</b>	Los Penasquitos Canyon Preserve	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lewis, Nikki
<b>Duration:</b>	2015 - 2027		619-533-6653
<b>Improvement Type:</b>	Betterment		nlewis@sanidiego.gov

**Description:** This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Penasquitos Equestrian Center on the eastern end of the Los Penasquitos Canyon Preserve. Completion of a site assessment of the current condition of the 2,512 square-foot adobe structure, the hay barn and surrounding grounds shall include the following items: exterior walls, north and west porches, roof, interior walls, ceilings and wood floors, drainage swale on southwest, and accessibility needs to determine Phase II of rehabilitation program. Additionally, a treatment plan and historic structure report are required prior to preparation of Phase II design and construction plans for the rehabilitation due to storm damage which the barn sustained in 2010. Emergency work to shore up the barn, until a rehabilitation/restoration plan can be prepared and implemented, was completed in 2011.

**Justification:** Phase I of a rehabilitation program was completed in 2005, consistent with the historic structures report prepared for the Mohnike Adobe and Hay Barn, by Ferris, Johnson and Perkins Architects, Inc. in 1999. Architectural design and construction plans are required to proceed with Phase II of the project.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** The Rancho Penasquitos Community Plan and Los Penasquitos Canyon Preserve Master Plan do not specifically address rehabilitation/restoration of historic structures; however, the project is consistent with the City's General Plan Historic Resources Element.

**Schedule:** Preparation of Assessment and Treatment Report was completed in Fiscal Year 2017. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2023. Construction will be scheduled upon the identification of funding.

**Summary of Project Changes:** \$330,000 of San Diego Regional Parks Improvement funds was allocated to this project in Fiscal Year 2022 via City Council resolution. Total project cost increased by \$155,000 due to an increase in construction costs. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 599,080	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 599,080
San Diego Regional Parks Improvement Fund	200391	225,458	618,489	-	-	-	-	-	-	-	-	843,947
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,408,973	1,408,973
<b>Total</b>		<b>\$ 824,538</b>	<b>\$ 618,488</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>1,408,973</b>	<b>\$ 2,852,000</b>

# Parks & Recreation

## North Chollas CP Improvements / L22004

## Parks - Community

<b>Council District:</b>	4	<b>Priority Score:</b>	64
<b>Community Planning:</b>	Mid-City: Eastern Area	<b>Priority Category:</b>	High
<b>Project Status:</b>	New	<b>Contact Information:</b>	Aberra, Nitsuh
<b>Duration:</b>	2022 - 2031		619-533-3167
<b>Improvement Type:</b>	Replacement		naberra@sandiego.gov

**Description:** This project provides for the design and construction of improvements at North Chollas Community Park for Phase I & II. Phase 1 will include fencing and lighting for the sports fields, a batting cage/tunnel, cargo storage, a tot lot, a new maintenance/service road, a paved pedestrian plaza, a new pedestrian pathway, a new temporary dog park, new temporary ADA access, and electric vehicle charging stations. Phase 2 will include creek enhancements, extension of road and parking, pedestrian bridges, basketball courts, parking lot and lawn/picnic area, a new north entrance with parking and overlook deck, and retaining walls.

**Justification:** The improvements are necessary to meet the needs of the community.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering began in Fiscal Year 2022. Further scheduling will be dependent on the results of preliminary engineering.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Mid City Urban Comm	400114	\$ 105,305	\$ 694,694	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	800,000
Mid-City - Park Dev Fund	400109	-	178,000	-	-	-	-	-	-	-	-	178,000
<b>Total</b>		<b>\$ 105,305</b>	<b>\$ 872,694</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>978,000</b>

# Parks & Recreation

## North Park Mini Park / S10050

## Parks - Mini Parks

<b>Council District:</b>	3	<b>Priority Score:</b>	53
<b>Community Planning:</b>	Greater North Park	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2016 - 2024		619-533-5139
<b>Improvement Type:</b>	New		koliver@sandiego.gov

**Description:** This project provides for the design and construction of an approximately 0.50 useable acre urban mini-park to be located behind the recently renovated North Park Theatre. The project may include plaza areas, specialty/enhanced paving areas for performances and events, an amphitheater or audience seating area, a gazebo/shade structure, walkways, seat walls, security/decorative lighting, and landscape and irrigation.

**Justification:** The community is currently deficient in population-based park requirements set forth in the City's General Plan. This project will add population-based park acreage to the community, contributing toward the City's population-based park requirements.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

**Schedule:** Pre-design of the General Development Plan for the mini-park began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2016 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and was completed in Fiscal Year 2022. Warranty began in Fiscal Year 2022 and will be completed in Fiscal Year 2023.

**Summary of Project Changes:** Total project cost increased by \$425,000 due to increased post-construction costs. The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ -	\$ 425,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 425,000
North Park - Major District	400055	41,038	-	-	-	-	-	-	-	-	-	41,038
North Park Urban Comm	400112	1,403,158	370,023	-	-	-	-	-	-	-	-	1,773,181
NP - Redevelopment CIP Contributions Fund	200356	136,477	-	-	-	-	-	-	-	-	-	136,477
NP Loc - Bank Of America (T)	400318	50,000	-	-	-	-	-	-	-	-	-	50,000
NP Loc - Bank of America (TE)	400319	50,001	-	-	-	-	-	-	-	-	-	50,001
NP-Tab 2009A (TE) Proceeds	400672	38,326	-	-	-	-	-	-	-	-	-	38,326
Park North-East - Park Dev Fd	400110	2,898,980	24,500	-	-	-	-	-	-	-	-	2,923,480
<b>Total</b>		<b>\$ 4,617,980</b>	<b>\$ 394,523</b>	<b>\$ 425,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,437,503</b>



# Parks & Recreation

## NTC Aquatic Center / S10000

## Bldg - Parks - Recreation/Pool Centers

<b>Council District:</b>	2	<b>Priority Score:</b>	56
<b>Community Planning:</b>	Peninsula	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Bose, Sheila
<b>Duration:</b>	2009 - 2025		619-533-4698
<b>Improvement Type:</b>	New		sbose@sandiego.gov

**Description:** This project will provide for the planning, design, and construction of a new aquatic facility center at Naval Training Center Park. The proposed facility will include but will not be limited to two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements.

**Justification:** This project will contribute to satisfying the recreation facility requirement set forth in the City's General Plan.

**Operating Budget Impact:** This facility may require an on-going operational budget for personnel and non-personnel expenses. The project's design has not been completed or approved. Alternative methods of project delivery and maintenance are being explored.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula Community Plan Midway Pacific Highway Community Plan and is in conformance with the City's General Plan.

**Schedule:** Planning and conceptual design are anticipated to be completed in Fiscal Year 2023. Design and construction schedules are contingent upon the completion of the planning study and identification of funding.

**Summary of Project Changes:** Total project cost has increased \$580,000 due to updates to the project conceptual design. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ -	\$ 1,620,635	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,620,635
NTC RdA Contribution to CIP	200619	106,908	339,818	-	-	-	-	-	-	-	-	446,726
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,000,000	8,000,000
<b>Total</b>		<b>\$ 106,907</b>	<b>\$ 1,960,453</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>8,000,000</b>	<b>\$ 10,067,361</b>

# Parks & Recreation

## Ocean Air Comfort Station and Park Improvements / S16031

## Parks - Community

<b>Council District:</b>	1	<b>Priority Score:</b>	58
<b>Community Planning:</b>	Carmel Valley	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lozano, Edgar
<b>Duration:</b>	2017 - 2026		619-533-6613
<b>Improvement Type:</b>	New		elozano@sanidiego.gov

**Description:** This project provides for the design and construction of a comfort station/concession/storage building of approximately 2,700 square feet, two new group picnic areas (six picnic tables each), and two new shade structures.

**Justification:** This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2019 and is scheduled to be completed in Fiscal Year 2023. Construction is scheduled to begin in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2024.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 619,534	\$ 1,562,258	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,181,793
<b>Total</b>		<b>\$ 619,534</b>	<b>\$ 1,562,258</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,181,793</b>

# Parks & Recreation

## Ocean Beach Pier Improvements / S20011

## Parks - Shorelines

<b>Council District:</b>	2	<b>Priority Score:</b>	64
<b>Community Planning:</b>	Ocean Beach	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Schroth-Nichols,Elizabeth
<b>Duration:</b>	2020 - 2023		619-533-6649
<b>Improvement Type:</b>	Betterment		eschrothnich@sandiego.gov

**Description:** This project includes studies of the existing condition of the pier and analyzes alternatives for the repair, rehabilitation, or replacement of the pier. Additionally, this project provides for the emergency construction to repair two piles of the Ocean Beach Pier to address the immediate damage and to open the full length of the pier.

**Justification:** The project is needed to address the immediate structural damage with the pier that may be safety issues to the public.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began and was completed in Fiscal Year 2022. Design/Build construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2022. The warranty phase of the project is anticipated to be completed in Fiscal Year 2023.

**Summary of Project Changes:** \$350,000 was allocated to this project in Fiscal Year 2022 via City Council resolutions. Total project cost has decreased by \$1.4 million to reflect the current defined scope of work. The project description, justification, and schedule have been updated for Fiscal Year 2023. This project is anticipated to close by the end of the fiscal year.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 13,678	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	163,678
CIP Contributions from General Fund	400265	48,440	96,340	-	-	-	-	-	-	-	-	144,781
Grant Fund - State	600001	-	200,000	-	-	-	-	-	-	-	-	200,000
Infrastructure Fund	100012	217,881	-	-	-	-	-	-	-	-	-	217,881
Ocean Beach Pier (Concessions) Fund	200402	503,934	2,632	-	-	-	-	-	-	-	-	506,566
<b>Total</b>		<b>\$ 783,933</b>	<b>\$ 448,972</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>1,232,906</b>

# Parks & Recreation

## Ocean Beach Pier Replacement / L22001

## Parks - Shorelines

<b>Council District:</b>	2	<b>Priority Score:</b>	47
<b>Community Planning:</b>	Ocean Beach	<b>Priority Category:</b>	Low
<b>Project Status:</b>	New	<b>Contact Information:</b>	Schroth-Nichols,Elizabeth
<b>Duration:</b>	2022 - 2029		619-533-6649
<b>Improvement Type:</b>	Replacement		eschrothnich@sandiego.gov

**Description:** The project provides for the design and construction of a new pier in Ocean Beach. It will also include the demolition of the existing pier.

**Schedule:** Design began in Fiscal Year 2023 with the construction schedule dependent on design.

**Justification:** The project is needed to address structural issues with the pier as it reaches the end of its useful life.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2023.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
Grant Fund - State	600001	-	8,200,000	-	-	-	-	-	-	-	-	8,200,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 8,250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>8,250,000</b>

# Parks & Recreation

## Olive Grove Community Park ADA Improve / S15028

## Parks - Miscellaneous Parks

<b>Council District:</b>	6	<b>Priority Score:</b>	65
<b>Community Planning:</b>	Clairemont Mesa	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Schroth-Nichols,Elizabeth
<b>Duration:</b>	2016 - 2026		619-533-6649
<b>Improvement Type:</b>	Betterment		eschrothnich@sandiego.gov

**Description:** This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements to the existing comfort station, children's play areas, repaving of basketball courts and parking lot, new trash enclosure, and associated paths of travel to comply with federal and State accessibility requirements.

**Justification:** This project is needed to upgrade the existing comfort station, new children's play areas, and associated paths of travel to comply with federal and state accessibility requirements.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2018 and was completed in Fiscal Year 2023. Construction is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2025.

**Summary of Project Changes:** \$1.1 million was allocated to this project in Fiscal Year 2022 via City Council resolution. Total project cost has increased by \$1.3 million due to design updates and construction cost increase. The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ 443,577	\$ 1,096,335	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,539,912
Grant Fund - State	600001	-	-	-	3,000,000	-	-	-	-	-	-	3,000,000
Infrastructure Fund	100012	-	-	2,000,000	(1,700,000)	-	-	-	-	-	-	300,000
Olive Grove - Major District	400040	172,849	9,105	-	-	-	-	-	-	-	-	181,954
<b>Total</b>		<b>\$ 616,426</b>	<b>\$ 1,105,439</b>	<b>\$ 2,000,000</b>	<b>\$ 1,300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,021,866</b>

# Parks & Recreation

## Olive St Park Acquisition and Development / S10051

## Parks - Mini Parks

<b>Council District:</b>	3	<b>Priority Score:</b>	57
<b>Community Planning:</b>	Uptown	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2015 - 2026		619-533-5139
<b>Improvement Type:</b>	New		koliver@sandiego.gov

**Description:** This project provides for the acquisition, design, and construction of approximately 0.36 acres of unimproved property contiguous with the south end of the existing Olive Street Park. The project will expand useable park acreage in the Uptown Community. Amenities will include multi-purpose turf areas, adult exercise area, children's play area, AIDS Memorial, overlook deck, seating, walkways, landscaping, and security lighting.

**Justification:** This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas.

**Relationship to General and Community Plans:** This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

**Schedule:** The project no longer requires a site development permit (SDP), as it meets all stipulation of the exemption of a site development permit. The General Development Plan (GDP) design was approved by the Parks and Recreation Board in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2023 and be completed in Fiscal Year 2024. The warranty phase of the project is anticipated to be completed in Fiscal Year 2024.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 201,585	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	201,585
Uptown Urban Comm	400121	2,195,119	2,774,881	-	-	-	-	-	-	-	-	4,970,000
<b>Total</b>		<b>\$ 2,396,703</b>	<b>\$ 2,774,881</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>5,171,585</b>

## Operating Budget Impact

Department - Fund	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>FTEs</b>	0.00	0.50	0.50	0.50
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>Total Impact \$</b>	-	73,247	56,666	56,879
				57,573	

# Parks & Recreation

## Park de la Cruz Community Ctr & Gym Bldg / S16059

## Bldg - Parks - Recreation/Pool Centers

<b>Council District:</b>	9	<b>Priority Score:</b>	40
<b>Community Planning:</b>	Mid-City: City Heights	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Grani, Jason
<b>Duration:</b>	2016 - 2023		619-533-7525
<b>Improvement Type:</b>	Betterment		jgrani@sandiego.gov

**Description:** This project provides for the design and construction of tenant improvements and accessibility to of the former Copley YMCA, which will now be known as the Park de la Cruz Community Center and Gym Building. The community center will house the Therapeutic Recreation Services Program. Existing staff from Community Parks II Division and Therapeutic Recreation Services will operate and maintain the new Park de la Cruz Community Center and Gymnasium.

**Justification:** This project will provide an additional recreational use to serve residents in this park-deficient community and will create a new one-stop facility for the Therapeutic Recreation Services Program

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and was completed in Fiscal Year 2020. The warranty phase of this project was completed in Fiscal Year 2021. Project closeout activities will be completed in Fiscal Year 2023.

**Summary of Project Changes:** The project is complete and will be closed by the end of the fiscal year.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 237,348	\$ 5,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	242,845
CH-TAB 2010B (T) Proceeds	400695	1,037,006	10,897	-	-	-	-	-	-	-	-	1,047,903
Grant Fund - Federal	600000	8,699,884	116	-	-	-	-	-	-	-	-	8,700,000
Mid City Urban Comm	400114	339,820	180	-	-	-	-	-	-	-	-	340,000
Mid-City - Park Dev Fund	400109	4,680	18,241	-	-	-	-	-	-	-	-	22,921
<b>Total</b>		<b>\$ 10,318,738</b>	<b>\$ 34,930</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>10,353,669</b>

# Parks & Recreation

## Park Improvements / AGF00007

## Parks - Miscellaneous Parks

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Barbrick, Ryan
<b>Duration:</b>	2010 - 2040		619-235-1185
<b>Improvement Type:</b>	New		rbarbrick@sandiego.gov

**Description:** This annual allocation provides for the handling of all improvements to community parks, mini parks, neighborhood parks, and miscellaneous parks. Improvements include playground upgrades, accessibility improvements, lighting upgrades, and other improvements to existing parks.

**Justification:** This annual allocation provides improvements to existing parks that are required to meet regulations and community needs.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

**Schedule:** Design and construction will be scheduled in accordance with the scope of the various sublet projects and as funds become available.

**Summary of Project Changes:** Total project cost increased due to updates to the cost and schedule of subprojects.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 150,000	\$ 364,735	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	514,735
Barrio Logan	400128	391,076	218,749	-	-	-	-	-	-	-	-	609,825
Capital Outlay Fund	400002	323,461	280,666	-	-	-	-	-	-	-	-	604,127
CH-TAB 2010A (TE) Proceeds	400694	271,591	-	-	-	-	-	-	-	-	-	271,591
CH-TAB 2010B (T) Proceeds	400695	41,534	-	-	-	-	-	-	-	-	-	41,534
CIP Contributions from General Fund	400265	896,173	147,771	-	-	-	-	-	-	-	-	1,043,944
Climate Equity Fund	100015	-	-	4,599,146	-	-	-	-	-	-	-	4,599,146
Debt Funded General Fund CIP Projects	400881	-	500,000	-	-	-	-	-	-	-	-	500,000
EDCO Community Fund	700042	-	50,185	-	-	-	-	-	-	-	-	50,185
Encanto Neighborhoods DIF	400864	484,947	67,827	-	-	-	-	-	-	-	-	552,774
General Fund Commercial Paper Notes	400869	2,550,000	-	-	-	-	-	-	-	-	-	2,550,000
Grant Fund - Federal	600000	2,140,860	4,070,000	-	-	-	-	-	-	-	-	6,210,860
Grant Fund - State	600001	7,611	760,341	-	13,100,000	-	-	-	-	-	-	13,867,952
Infrastructure Fund	100012	2,128,094	453,329	3,859,092	-	-	-	-	-	-	-	6,440,515
Mid City Urban Comm	400114	154,718	1,892,730	-	-	-	-	-	-	-	-	2,047,449
Mid-City - Park Dev Fund	400109	-	4,597	-	-	-	-	-	-	-	-	4,597
Midway/Pacific Hwy Urban Comm	400115	534,441	1,207,524	-	-	-	-	-	-	-	-	1,741,965
Mission Valley-Urban Comm.	400135	-	3,000,000	-	-	-	-	-	-	-	-	3,000,000
Pacific Highlands Ranch FBA	400090	-	92,974	-	-	-	-	-	-	-	-	92,974
Park North-East - Park Dev Fd	400110	-	22,000	-	-	-	-	-	-	-	-	22,000
PV Est-Other P & R Facilities	400221	-	1,656	-	-	-	-	-	-	-	-	1,656
S.E. San Diego Urban Comm	400120	403,150	638,850	-	-	-	-	-	-	-	-	1,042,000
San Diego Regional Parks Improvement Fund	200391	-	-	287,165	-	750,000	-	-	-	-	-	1,037,165
San Ysidro Urban Comm	400126	875,287	527,370	-	-	-	-	-	-	-	-	1,402,657
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	450,408,309	450,408,309
University City So.-Urban Comm	400134	65,411	-	-	-	-	-	-	-	-	-	65,411
<b>Total</b>		<b>\$ 11,418,354</b>	<b>\$ 14,301,305</b>	<b>\$ 8,745,403</b>	<b>\$ 13,100,000</b>	<b>\$ 750,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 450,408,309</b>	<b>\$ 498,723,372</b>



# Parks & Recreation

## Rancho Bernardo CP Improvements / L20000

## Parks - Community

<b>Council District:</b>	5	<b>Priority Score:</b>	61
<b>Community Planning:</b>	Rancho Bernardo	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2020 - 2029		619-533-5139
<b>Improvement Type:</b>	Betterment		koliver@sandiego.gov

**Description:** Phase I of this project will provide for the design and construction of sports field lighting at the Rancho Bernardo Community Park. Phase II will include parking lot accessibility improvements, including improvements leading to and in the dog off-leash area. Phase III of this project will provide for the design and construction of tennis courts at the Rancho Bernardo Community Park. Additional phases may include a skatepark, new playground, and pickleball and tennis courts, dependent upon General Development Plan amendment.

**Justification:** This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design of Phase I is scheduled to begin in Fiscal Year 2022 with the construction schedule dependent on design. Costs for Phase II and III will be refined as design for Phase I is completed.

**Summary of Project Changes:** \$1.4 million was allocated to this project in Fiscal Year 2022 via City Council resolution. Total project cost has increased by \$1.7 million due to a more refined engineer's cost estimate. The project description and schedule have been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
CIP Contributions from General Fund	400265	-	54,951	750,000	-	-	-	-	-	-	-	804,951
Grant Fund - State	600001	336,327	148,673	-	-	-	-	-	-	-	-	485,000
Infrastructure Fund	100012	-	50,000	-	-	-	-	-	-	-	-	50,000
Rancho Bernardo-Fac Dev Fund	400099	188,634	1,365,366	-	-	-	-	-	-	-	-	1,554,000
Rancho Bernardo-Pk Dev Fund	400107	-	812	-	-	-	-	-	-	-	-	812
<b>Total</b>		<b>\$ 524,961</b>	<b>\$ 1,719,800</b>	<b>\$ 750,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>2,994,762</b>

## Parks & Recreation

### Rancho Mission Canyon Park Upgrades / S15004

### Parks - Neighborhood

<b>Council District:</b>	7	<b>Priority Score:</b>	83
<b>Community Planning:</b>	Navajo	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Grani, Jason
<b>Duration:</b>	2015 - 2023		619-533-7525
<b>Improvement Type:</b>	Betterment		jgrani@sandiego.gov

**Description:** This project provides for the design and construction of upgrades to the existing children's play area and associated paths of travel within the Rancho Mission Neighborhood Park to comply with the Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines.

**Justification:** This project will allow for an upgraded play area as well as accessible paths of travel to meet current State and federal safety and accessibility guidelines within the Rancho Mission Neighborhood Park play area upgrade.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2015 and was completed in Fiscal Year 2018.

Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2021.

**Summary of Project Changes:** This project is complete and will be closed by the end of the fiscal year.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Allied Gardens-Major District	400034	\$ 2,705	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,705
Navajo Urban Comm	400116	2,376,128	24,872	-	-	-	-	-	-	-	-	2,401,000
Pk/Rec Bldg Permit Fee Dist C	400075	990	-	-	-	-	-	-	-	-	-	990
<b>Total</b>		<b>\$ 2,379,823</b>	<b>\$ 24,871</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>2,404,695</b>

# Parks & Recreation

## Regional Park Improvements / AGF00005

## Parks - Miscellaneous Parks

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Barbrick, Ryan
<b>Duration:</b>	2010 - 2040		619-235-1185
<b>Improvement Type:</b>	New		rbarbrick@sandiego.gov

**Description:** This annual allocation provides funding for planning and implementation of permanent public capital improvements, including land acquisitions for San Diego regional parks.

**Justification:** San Diego's regional park system contains recreation resources unique to the City. Parks such as Balboa Park, Chicano Park, Chollas Creek, Chollas Lake, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, and San Diego River Park, as well as open space parks, coastal beaches, and contiguous coastal parks. These areas help define the City's identity, enrich the quality of life for residents, and serve as visitor attractions that strengthen the local economy. These regional treasures are threatened by increasing use and a backlog of needed improvements.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,196,553	\$ 677,096	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,873,649
Capital Outlay-Sales Tax	400000	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
Debt Funded General Fund CIP Projects	400881	1,236,833	1,158,141	-	-	-	-	-	-	-	-	2,394,974
Grant Fund - State	600001	400,000	-	-	-	-	-	-	-	-	-	400,000
Mission Bay Park Improvement Fund	200386	615,471	4,529	-	-	-	-	-	-	-	-	620,000
San Diego Regional Parks Improvement Fund	200391	434,694	383,056	-	-	750,000	500,000	500,000	500,000	-	-	3,067,750
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	131,204,032	131,204,032
<b>Total</b>		<b>\$ 4,883,551</b>	<b>\$ 2,222,822</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 750,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ 131,204,032</b>	<b>\$ 140,560,405</b>

# Parks & Recreation

## Resource-Based Open Space Parks / AGE00001

## Parks - Resource Based

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Sanchez, Lisa
<b>Duration:</b>	2010 - 2040		619-685-1315
<b>Improvement Type:</b>	New		lcsanchez@san Diego.gov

**Description:** This annual allocation provides for developing public facilities within the City's resource-based open space parks, including Black Mountain Open Space Natural Park, Los Penasquitos Canyon Preserve, Mission Trails Regional Park, Marian Bear Memorial Park, Tecolote Canyon Natural Park, Otay Valley Regional Park, and Rose Canyon. Other open space systems may be included as additional acquisitions are completed.

**Justification:** The City's open space acquisitions have resulted in increased interest by citizens, elected representatives, and government agencies in commencing development of open space public facilities, which are consistent with open space concepts such as trails, signs, historic site improvements, picnic facilities, and entry points.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Design and construction will be phased in accordance with the scope of various sub-projects.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 11,939	\$ 371,023	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	382,962
Del Mar Mesa FBA	400089	35,306	66,377	-	-	-	-	-	-	-	-	101,683
Developer Contributions CIP	200636	37,593	62,407	-	-	-	-	-	-	-	-	100,000
EGF CIP Fund 1/3	200110	301,409	110,251	-	-	-	-	-	-	-	-	411,660
Environmental Growth 2/3 Fund	200109	94,188	-	-	-	-	-	-	-	-	-	94,188
Grant Fund - State	600001	-	250,000	-	150,000	-	-	-	-	-	-	400,000
Infrastructure Fund	100012	-	-	500,000	-	-	-	-	-	-	-	500,000
Mission Trails Regional Park Fund	200403	458,685	405,868	-	-	-	-	-	-	-	-	864,552
San Diego Regional Parks Improvement Fund	200391	-	-	500,000	-	-	-	-	-	-	-	500,000
Serra Mesa - Major District	400035	20,398	41,584	-	-	-	-	-	-	-	-	61,981
Serra Mesa - Urban Community	400132	-	167,117	-	-	-	-	-	-	-	-	167,117
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,409,780	6,409,780
<b>Total</b>		<b>\$ 959,517</b>	<b>\$ 1,474,627</b>	<b>\$ 1,000,000</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,409,780</b>	<b>\$ 9,993,925</b>

# Parks & Recreation

## Riviera Del Sol Neighborhood Park / S00999

## Parks - Neighborhood

<b>Council District:</b>	8	<b>Priority Score:</b>	73
<b>Community Planning:</b>	Otay Mesa	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Grani, Jason
<b>Duration:</b>	2017 - 2025		619-533-7525
<b>Improvement Type:</b>	New		jgrani@sandiego.gov

**Description:** This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision. Improvements include open lawn areas, basketball court, picnic areas, playgrounds, fitness stations, security lighting, picnic shelters, restroom building, site furnishings, and other park amenities.

**Justification:** This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa community.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan, the Riviera del Sol Precise Plan, and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2018 and was completed in Fiscal Year 2022. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024.

**Summary of Project Changes:** The project description and schedule have been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 6,176,934	\$ 1,473,065	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,650,000
Otay Mesa-West (From 39067)	400093	1,920,838	-	-	-	-	-	-	-	-	-	1,920,838
<b>Total</b>		<b>\$ 8,097,772</b>	<b>\$ 1,473,065</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,570,838</b>

## Operating Budget Impact

Department - Fund	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>FTEs</b>	0.00	1.50	1.50	1.50
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>Total Impact \$</b>	-	381,507	318,901	322,185

# Parks & Recreation

## Rolando Joint Use Facility Development / S15029

## Parks - Miscellaneous Parks

<b>Council District:</b>	4	<b>Priority Score:</b>	64
<b>Community Planning:</b>	Mid-City: Eastern Area	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Scoggins, Shannon
<b>Duration:</b>	2016 - 2023		619-236-6894
<b>Improvement Type:</b>	New		sscoggins@sandiego.gov

**Description:** This project provides for the design and construction of a joint-use facility at Rolando Park Elementary School consisting of East and West fields.

**Justification:** This project will contribute to satisfying population-based park acreage requirements as a park equivalency as set forth in the City's General Plan to serve residents in this park-deficient community.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The cost is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: Eastern Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2016. The General Development Plan (GDP) was completed in Fiscal Year 2018. Construction plans and funding for the east field was completed by the San Diego Unified School District. Construction for the field was completed in Fiscal Year 2022.

**Summary of Project Changes:** This project is complete and will be closed by the end of the fiscal year.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Mid City Urban Comm	400114	\$ 1,128,614	\$ 81,385	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,210,000
Mid-City - Park Dev Fund	400109	6,433	3,567	-	-	-	-	-	-	-	-	10,000
<b>Total</b>		<b>\$ 1,135,047</b>	<b>\$ 84,952</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,220,000</b>

### Operating Budget Impact

Department - Fund	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>FTEs</b>	0.50	0.50	0.50	0.50
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>Total Impact \$</b>	74,242	74,509	74,686	75,110

# Parks & Recreation

## Sage Canyon NP Concession Bldg-Develop / S16035

## Parks - Neighborhood

<b>Council District:</b>	1	<b>Priority Score:</b>	58
<b>Community Planning:</b>	Carmel Valley	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lewis, Nikki
<b>Duration:</b>	2016 - 2026		619-533-6653
<b>Improvement Type:</b>	New		nlewis@sanidiego.gov

**Description:** This project provides for the design and construction of a new concession building and the associated ADA improvements within the neighborhood park.

**Justification:** This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2023. The project cost and construction schedule will be determined after the engineer's estimate has been completed by the design consultant.

**Summary of Project Changes:** \$700,000 in Facilities Benefit Assessment funding was allocated to this project in Fiscal Year 2022 via City Council resolution due to added scope, which includes ADA pathway improvements throughout the entire park and stormwater requirements. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 532,286	\$ 711,276	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,243,563
Carmel Valley Development Impact Fee	400855	-	766,936	-	-	-	-	-	-	-	-	766,936
<b>Total</b>		<b>\$ 532,286</b>	<b>\$ 1,478,213</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,010,500</b>

# Parks & Recreation

## Salk Neighborhood Park & Joint Use Devel / S14007

## Parks - Neighborhood

<b>Council District:</b>	6	<b>Priority Score:</b>	19
<b>Community Planning:</b>	Mira Mesa	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2015 - 2025		619-533-5139
<b>Improvement Type:</b>	New		koliver@sandiego.gov

**Description:** This project provides for recreation improvements on 4.1 useable park acres and 2.0 useable joint-use acres at the Salk Elementary School within the Mira Mesa Community. Improvements may include a comfort station, turf multi-purpose fields, and other park amenities as determined through a community input process.

**Justification:** This project is mitigation for the development of Salk Elementary School pursuant to an approved Memorandum of Understanding between the City of San Diego and the San Diego Unified School District dated October 5, 2009, and will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2017 and was completed in Fiscal Year 2022. The project requires a site development permit which was initiated in Fiscal Year 2019 and completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2023 and will be completed in Fiscal Year 2024.

**Summary of Project Changes:** Total project cost has increased by \$4.1 million due to increase in construction costs. \$4.1 million in Mira Mesa FBA funding was allocated to this project in Fiscal Year 2022. The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 1,476,384	\$ 1,725,564	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,201,949
Hourglass Field Recreation Center	200758	-	100,000	-	-	-	-	-	-	-	-	100,000
Mira Mesa - FBA	400085	5,850	7,979,479	-	-	-	-	-	-	-	-	7,985,329
<b>Total</b>		<b>\$ 1,482,235</b>	<b>\$ 9,805,043</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,287,278</b>

## Operating Budget Impact

Department - Fund	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>FTEs</b>	0.00	1.00	1.00	1.00
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>Total Impact \$</b>	-	299,935	258,412	260,713



# Parks & Recreation

## Solana Highlands NP-Comfort Station Development / S16032

## Parks - Neighborhood

<b>Council District:</b>	1	<b>Priority Score:</b>	58
<b>Community Planning:</b>	Carmel Valley	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lewis, Nikki
<b>Duration:</b>	2016 - 2026		619-533-6653
<b>Improvement Type:</b>	New		nlewis@sandiego.gov

**Description:** This project provides for the design and construction of a new 350 square foot comfort station within the neighborhood park.

**Justification:** This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2023. Construction is anticipated to begin in Fiscal Year 2023 and will be completed in Fiscal Year 2025.

**Summary of Project Changes:** \$300,000 in Facilities Benefit Assessment funding was allocated to this project in Fiscal Year 2022 via City Council resolution due to additional coordination needed with SDG&E. The project description, cost, and schedule have been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 561,013	\$ 1,629,986	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,191,000
Carmel Valley Development Impact Fee	400855	-	300,000	-	-	-	-	-	-	-	-	300,000
<b>Total</b>		<b>\$ 561,013</b>	<b>\$ 1,929,986</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,491,000</b>

# Parks & Recreation

## Southeastern Mini Park Improvements / L16000

## Parks - Mini Parks

<b>Council District:</b>	8	<b>Priority Score:</b>	57
<b>Community Planning:</b>	Southeastern San Diego	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Grani, Jason
<b>Duration:</b>	2016 - 2025		619-533-7525
<b>Improvement Type:</b>	Betterment		jgrani@sandiego.gov

**Description:** This project provides for the design and replacement of playground equipment, paths of travel, picnic tables, and benches at four mini parks (Island Avenue, Clay Avenue, J Street, and Gamma Mini Park which was formerly S15032 Gamma Street Mini-Park ADA Improvements) to make each Americans with Disabilities Act (ADA) accessible.

**Justification:** The improvements are necessary to meet accessibility standards.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** The project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

**Schedule:** Gamma Street Mini Park: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2020 and was completed in Fiscal Year 2021. The warranty period began in Fiscal Year 2021 and will be completed in Fiscal Year 2022. Island Ave Mini Park: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2020. Construction began in Fiscal Year 2021 and was completed in Fiscal Year 2022. The warranty period began in Fiscal Year 2022 and will be complete in Fiscal Year 2023. Clay Ave Mini Park: Design began in Fiscal Year 2017 and was complete in Fiscal Year 2020. Construction is anticipated to begin in Fiscal Year 2023 and be complete in Fiscal Year 2024. The warranty period is anticipated to begin in Fiscal Year 2024 and be complete in Fiscal Year 2025. J St Mini Park: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2020. Construction began in Fiscal Year 2021 and was completed in Fiscal Year 2022. The warranty period began in Fiscal Year 2022 and is anticipated to be complete in Fiscal Year 2023.

**Summary of Project Changes:** The project cost and schedule have been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
EDCO Community Fund	700042	\$ 916,688	\$ 3,311	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 920,000
Grant Fund - Federal	600000	4,472,328	1,502,672	-	-	-	-	-	-	-	-	5,975,000
S.E. San Diego Urban Comm	400120	621,148	682,004	-	-	-	-	-	-	-	-	1,303,152
<b>Total</b>		<b>\$ 6,010,164</b>	<b>\$ 2,187,987</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,198,152</b>

# Parks & Recreation

## Southwest Neighborhood Park / S22002

## Parks - Neighborhood

<b>Council District:</b>	8	<b>Priority Score:</b>	51
<b>Community Planning:</b>	Otay Mesa - Nestor	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Grani, Jason
<b>Duration:</b>	2022 - 2028		619-533-7525
<b>Improvement Type:</b>	New		jgrani@sandiego.gov

**Description:** This project provides for the design and construction of a 11.53-acre neighborhood park. Park amenities may include multi-sports field (lighted), multi-purpose courts, picnic area shelter, parking lots, comfort station, and security lighting. Preliminary Engineering was completed under P18010 and the project was converted to a standalone in Fiscal Year 2022.

**Justification:** This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa Nestor community.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024. The schedule will be developed further once the project design is completed.

**Summary of Project Changes:** This project was previously published as P18010 - Southwest Neighborhood Park under the preliminary engineering summary table.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 276,112	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 276,112
Climate Equity Fund	100015	562,999	435,191	-	-	-	-	-	-	-	-	998,190
<b>Total</b>		<b>\$ 562,998</b>	<b>\$ 711,303</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>1,274,301</b>

# Parks & Recreation

## Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001

## Parks - Open Space

<b>Council District:</b>	2	<b>Priority Score:</b>	72
<b>Community Planning:</b>	Peninsula	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Schroth-Nichols,Elizabeth
<b>Duration:</b>	2016 - 2026		619-533-6649
<b>Improvement Type:</b>	Betterment		eschrothnich@sandiego.gov

**Description:** This project will complete improvements to the Sunset Cliffs Natural Park, Hillside Park which is considered as one of the unique coastal environments in San Diego County. Phase I includes the re-vegetation of an area of the Dixon Estate structures within the Sunset Cliffs Natural Park as well as the implementation of a trail and removal of exotic non-native plants as per the community master plan. Phase II includes the re-vegetation of the remainder of Sunset Cliffs Natural Park excluding the area where the existing Ladera Street and Lomaland Drive houses are located, the construction of a trail system, observation points, pedestrian bridge, interpretive signs, re-contouring of the old ball field, and additional removal of exotic non-native plants.

**Justification:** This project is needed to preserve and enhance the Sunset Cliffs Natural Park, one of the unique coastal environments in San Diego County. The project begins the implementation of the Sunset Cliffs Natural Park Master Plan which was approved in 2005.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design of Phase I began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Environmental permitting was completed in Fiscal Year 2015. Phase I construction to remove Dixon Estate structures and return the area to natural vegetation began in Fiscal Year 2015 and was completed in Fiscal Year 2016. A five-year mitigation and monitoring began in Fiscal Year 2016 and was completed in Fiscal Year 2021. Phase II design was completed in Fiscal Year 2018. Phase II construction began in Fiscal Year 2018 and was completed in Fiscal Year 2021. The five-year maintenance and monitoring period for Phase II is scheduled to be completed in Fiscal Year 2026.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
FY09 Sunset Cliffs Natural Par	400206	\$ 98,205	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 98,205
Grant Fund - State	600001	800,000	-	-	-	-	-	-	-	-	-	800,000
San Diego Regional Parks Improvement Fund	200391	3,057,529	107,379	-	-	-	-	-	-	-	-	3,164,908
Sunset Cliffs Natural Park	200463	369,613	70,000	-	-	-	-	-	-	-	-	439,613
<b>Total</b>		<b>\$ 4,325,347</b>	<b>\$ 177,378</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,502,726</b>

# Parks & Recreation

## Sunset Cliffs Park Drainage Improvements / L14005

## Parks - Miscellaneous Parks

<b>Council District:</b>	2	<b>Priority Score:</b>	69
<b>Community Planning:</b>	Peninsula	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Schroth-Nichols,Elizabeth
<b>Duration:</b>	2015 - 2027		619-533-6649
<b>Improvement Type:</b>	Betterment		eschrothnich@sandiego.gov

**Description:** This project provides for drainage improvements at Sunset Cliffs Natural Park, Hillside section, including the removal of existing houses located on parkland, restoration of natural areas to allow water percolation, and installation of site appropriate drainage devices. Phase I includes the removal of four existing homes located in the Sunset Cliffs Natural Park, the restoration and re-vegetation of these areas, ADA parking, and the inclusion of trails and lookouts per the community master plan. Phase II includes the evaluation of the drainage within the Sunset Cliffs Natural Park and the implementation of a complete drainage system.

**Justification:** This project will preserve and protect the coastal bluffs at Sunset Cliffs Natural Park from storm water runoff and soil erosion.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Sunset Cliffs Natural Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** Design and environmental assessment for Phase I began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2025. Design for Phase II began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2025. Construction of Phases I and II is contingent upon identification of funding.

**Summary of Project Changes:** \$345,036 was allocated to this project in Fiscal Year 2022 via City Council resolution. The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023		FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
					Anticipated								
San Diego Regional Parks Improvement Fund	200391	\$ 1,081,245	\$ 308,894	\$ 1,095,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000	\$ 800,000	\$ -	\$ -	\$ 4,085,140
Sunset Cliffs Natural Park	200463	576,973	171,544	-	-	-	-	-	-	-	-	-	748,518
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	-	2,968,630	2,968,630
<b>Total</b>		<b>\$ 1,658,219</b>	<b>\$ 480,438</b>	<b>\$ 1,095,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 800,000</b>	<b>\$ 800,000</b>	<b>\$ -</b>	<b>\$ 2,968,630</b>	<b>\$ 7,802,287</b>

# Parks & Recreation

## Taft Joint Use Facility Development / S15026

## Parks - Miscellaneous Parks

<b>Council District:</b>	7	<b>Priority Score:</b>	62
<b>Community Planning:</b>	Serra Mesa	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Scoggins, Shannon
<b>Duration:</b>	2015 - 2024		619-236-6894
<b>Improvement Type:</b>	New		sscoggins@sandiego.gov

**Description:** This project provides for the design and construction of a joint-use facility at Taft Middle School.

**Justification:** This project will contribute towards satisfying population-based park acreage requirements as a park equivalency, as set forth in the City's General Plan to serve residents in this park-deficient community.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas.

**Relationship to General and Community Plans:** This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2017 and was completed in Fiscal Year 2020. San Diego Unified School District is constructing the facility in conjunction with its bond-funded construction program. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2023.

**Summary of Project Changes:** The Operating Budget Impact has been updated for this project for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 519,005	\$ 2,835,594	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,354,600
Serra Mesa - Urban Community	400132	-	100,000	-	-	-	-	-	-	-	-	100,000
<b>Total</b>		<b>\$ 519,005</b>	<b>\$ 2,935,594</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,454,600</b>

### Operating Budget Impact

Department - Fund	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>FTEs</b>	0.50	0.50	0.50	0.50
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>Total Impact \$</b>	180,507	159,638	160,735	161,958
				162,382	

# Parks & Recreation

## Talmadge Traffic Calming Infrastructure / S17001

## Trans - Roadway - Enhance/Scape/Medians

<b>Council District:</b>	9	<b>Priority Score:</b>	53
<b>Community Planning:</b>	Mid-City: Kensington # Talmadge	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ashrafzadeh, Mastaneh
<b>Duration:</b>	2018 - 2025		619-533-3781
<b>Improvement Type:</b>	Betterment		mashrafzadeh@sandiego.gov

**Description:** This project provides for the design, installation, and/or modifications to street infrastructure for traffic calming purposes within the Talmadge Maintenance Assessment District (MAD) boundaries at the intersection of Contour Boulevard/Madison Avenue and 51st Street.

**Justification:** The Talmadge MAD Community Advisory group discussed and approved a request for streetscape improvements and traffic calming modifications.

**Operating Budget Impact:** The Talmadge MAD will fund any maintenance costs as a result of this project.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: Kensington - Talmadge Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering package has been completed. Design began in Fiscal Year 2021 and was completed in Fiscal Year 2022. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2023. The warranty period for this project will continue through Fiscal Year 2024.

**Summary of Project Changes:** No significant changes have been made to this project in Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Talmadge MAD Fund	200076	\$ 319,805	\$ 10,194	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 330,000
<b>Total</b>		<b>\$ 319,805</b>	<b>\$ 10,194</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 330,000</b>

# Parks & Recreation

## Torrey Highlands NP Upgrades / S16036

## Parks - Neighborhood

<b>Council District:</b>	1	<b>Priority Score:</b>	58
<b>Community Planning:</b>	Carmel Valley	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2017 - 2025		619-533-5139
<b>Improvement Type:</b>	New		koliver@sanidiego.gov

**Description:** This project provides for the design and construction of an approximately 0.5-acre additional parking area, landscaping, Americans with Disabilities Act (ADA) improvements to the existing comfort station, associated paths of travel to comply with federal and State accessibility requirements, and one new shade structure with four benches.

**Justification:** This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2019 and was completed in Fiscal Year 2020. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024.

**Summary of Project Changes:** The total project cost increased by \$660,000 due to an increase in construction costs. \$660,000 of Carmel Valley FBA funding was allocated to this project in Fiscal Year 2022 via City Council resolution.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 1,258,793	\$ 333,311	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,592,105
North Center-Maj Dist	400025	126,296	-	-	-	-	-	-	-	-	-	126,296
<b>Total</b>		<b>\$ 1,385,089</b>	<b>\$ 333,311</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,718,401</b>



# Parks & Recreation

## Torrey Highlands Trail System / RD21003

## Parks - Trails

<b>Council District:</b>	5	<b>Priority Score:</b>	N/A
<b>Community Planning:</b>	Torrey Highlands	<b>Priority Category:</b>	N/A
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Taleghani, Reza
<b>Duration:</b>	2021 - 2024		619-533-3673
<b>Improvement Type:</b>	New		rtaleghani@sanidiego.gov

**Description:** The Torrey Highlands Trail system consists of approximately 50,300 lineal feet (9.5 miles) of bicycle, hiking, and equestrian trails to be located throughout the community in accordance with the Torrey Highlands Subarea Plan. There are 3,400 linear feet of unpaved trails to be completed. This project will consist of the construction of approximately 1,200 linear feet of 4-foot wide decomposed granite trails along Camino Del Sur and Carmel Mountain Road, and approximately 700 linear feet of 6-foot wide decomposed granite trail connecting Camino Del Sur to the Del Mar Mesa and Darkwood Canyon trail system.

**Justification:** This project implements the Torrey Highlands Subarea Plan.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the cost estimate based upon the Parks and Recreation Department's cost to maintain various landscaped areas will be developed as the project is refined.

**Relationship to General and Community Plans:** The project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

**Schedule:** The described segment of the trails project will be designed and constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2021 and are anticipated to be completed in Fiscal Year 2023. Reimbursement payments to the developer began in Fiscal Year 2021 and are expected to be finalized in Fiscal Year 2024.

**Summary of Project Changes:** The balance of future reimbursements to the developer is anticipated to be made in FBA credits.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 39,142	\$ 148	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,290
<b>Total</b>		<b>\$ 39,142</b>	<b>\$ 148</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 39,290</b>

# Parks & Recreation

## Torrey Pines GC Clubhouse & Maintenance / S23005

## Golf Courses

<b>Council District:</b>	1	<b>Priority Score:</b>	80
<b>Community Planning:</b>	Torrey Pines	<b>Priority Category:</b>	High
<b>Project Status:</b>	New	<b>Contact Information:</b>	Aberra, Nitsuh
<b>Duration:</b>	2023 - 2026		619-533-3167
<b>Improvement Type:</b>	Betterment		naberra@sanidiego.gov

**Description:** New clubhouse and maintenance facility at Torrey Pines Golf Course. The project will consist of the demolition of the current clubhouse and maintenance building.

**Justification:** The current clubhouse experienced structural damage that required emergency action and it is necessary to replace the building before it becomes a liability to the City. The maintenance facility is not of adequate size to house all the equipment necessary to maintain the property. Torrey Pines Golf Course hosts major national championships and is currently bidding to be a future site of the U.S. Open Golf Championship. The enhancement of the property would not only improve the chances to host another U.S. Open but would be a benefit to the annual PGA Tour event hosted at Torrey Pines Golf Course, the Farmers Insurance Open.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the University Master Plan and is in conformance with the City's General Plan.

**Schedule:** Design will begin in Fiscal Year 2023 with the construction schedule dependent on design.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Torrey Pines Golf Course CIP Fund	700045	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
<b>Total</b>		\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000

# Parks & Recreation

## Torrey Pines Golf Course / AEA00001

## Golf Courses

<b>Council District:</b>	1	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Balboa Park; Mission Bay Park; University	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ferguson, Sharon
<b>Duration:</b>	2010 - 2040		858-581-7867
<b>Improvement Type:</b>	Betterment		snferguson@sandiego.gov

**Description:** This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Torrey Pines.

**Justification:** This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design and replacement of minor capital assets will be implemented on an as-needed basis.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Torrey Pines Golf Course CIP Fund	700045	\$ 2,132,400	\$ 2,277,599	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,410,000
<b>Total</b>		<b>\$ 2,132,400</b>	<b>\$ 2,277,599</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,410,000</b>

# Parks & Recreation

## Villa Monserate Neighborhood Park Upgrades / S16048

## Parks - Neighborhood

<b>Council District:</b>	7	<b>Priority Score:</b>	57
<b>Community Planning:</b>	Tierrasanta	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Grani, Jason
<b>Duration:</b>	2016 - 2023		619-533-7525
<b>Improvement Type:</b>	Replacement		jgrani@sandiego.gov

**Description:** This project provides for the design and construction of an expansion to the existing park by upgrading the two children's play areas and associated path of travel to meet accessibility requirements and providing a picnic shelter to expand the park use.

**Justification:** This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2017 and was completed in Fiscal Year 2020. Construction began in Fiscal Year 2020 and was completed in Fiscal Year 2021. The warranty phase of this project is anticipated to be completed in Fiscal Year 2023.

**Summary of Project Changes:** Total project cost decreased by \$53,482 of Infrastructure Funds in Fiscal Year 2022 via City Council ordinance. This project is complete and will be closed by the end of the fiscal year.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	260,000
CIP Contributions from General Fund	400265	-	16,274	-	-	-	-	-	-	-	-	16,274
Infrastructure Fund	100012	57,969	38,549	-	-	-	-	-	-	-	-	96,518
Lusk-Gen'l Traffic Imprvmts	400211	210,464	-	-	-	-	-	-	-	-	-	210,464
R.H.-Community Endowment	400218	92,761	-	-	-	-	-	-	-	-	-	92,761
R.H.-Endowment Comm.Youth	400216	309,643	-	-	-	-	-	-	-	-	-	309,643
SC Open Sp Acg/Rec Ctr Phl	400219	1,255	-	-	-	-	-	-	-	-	-	1,255
SC Open Sp Acg/Rec Ctr Phll	400220	1,139	-	-	-	-	-	-	-	-	-	1,139
Tierrasanta - DIF	400098	682,050	-	-	-	-	-	-	-	-	-	682,050
<b>Total</b>		<b>\$ 1,615,280</b>	<b>\$ 54,822</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>1,670,103</b>

# Parks & Recreation

## Wangenheim Joint Use Facility / S15007

## Parks - Miscellaneous Parks

<b>Council District:</b>	6	<b>Priority Score:</b>	59
<b>Community Planning:</b>	Mira Mesa	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Oliver, Kevin
<b>Duration:</b>	2015 - 2024		619-533-5139
<b>Improvement Type:</b>	New		koliver@sandiego.gov

**Description:** This project provides for the design and construction to expand the existing joint use facility by approximately 4.0 acres at Wangenheim Middle School to supplement existing park acreage in the Mira Mesa community. Joint use improvements include multi-use sports fields, multi-purpose courts, comfort station, walkways, landscaping, parking, sports field lighting, and improvements to comply with accessibility guidelines.

**Justification:** This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas.

**Relationship to General and Community Plans:** This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** General Development Plan (GDP) began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2022 and is scheduled to be completed in Fiscal Year 2023.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 8,399,857	\$ 743,353	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,143,211
Mira Mesa Development Impact Fee	400858	343,554	-	-	-	-	-	-	-	-	-	343,554
Wuest-Fire Station	400241	30,902	-	-	-	-	-	-	-	-	-	30,902
<b>Total</b>		<b>\$ 8,774,313</b>	<b>\$ 743,353</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,517,667</b>

## Operating Budget Impact

Department - Fund	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>FTEs</b>	0.50	0.50	0.50	0.50
<b>Parks &amp; Recreation - GENERAL FUND</b>	<b>Total Impact \$</b>	164,072	143,203	144,300	145,523

# Parks & Recreation

## Wightman Street Neighborhood Park / S00767

## Parks - Neighborhood

<b>Council District:</b>	9	<b>Priority Score:</b>	49
<b>Community Planning:</b>	Mid-City: City Heights	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Grani, Jason
<b>Duration:</b>	2007 - 2023		619-533-7525
<b>Improvement Type:</b>	New		jgrani@sandiego.gov

**Description:** This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development will also include the implementation of the Chollas Creek Enhancement Program for Auburn Creek which is located on site. Amenities will include two half-court basketball courts, children's playground, turf areas, and natural vegetation.

**Justification:** This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

**Schedule:** Updates to construction documents and permits were completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2018. A five-year vegetation maintenance and monitoring period began in January 2017 and will be completed in August 2022.

**Summary of Project Changes:** \$40,000 of General Fund Debt Fund has been allocated to this project in Fiscal Year 2022 via City Council resolution. This project is complete and will be closed by the end of the fiscal year.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 391,150	\$ 8,524	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	399,675
Debt Funded General Fund CIP Projects	400881	23,396	16,604	-	-	-	-	-	-	-	-	40,000
Environmental Growth 2/3 Fund	200109	320,678	16,724	-	-	-	-	-	-	-	-	337,402
Mid City Urban Comm	400114	1,090,000	-	-	-	-	-	-	-	-	-	1,090,000
Mid-City - Park Dev Fund	400109	1,126,634	-	-	-	-	-	-	-	-	-	1,126,634
PFFA Lease Revenue Bonds 2015A-Projects	400859	374,152	-	-	-	-	-	-	-	-	-	374,152
PFFA Lease Revenue Bonds 2015B-Project	400860	162,916	-	-	-	-	-	-	-	-	-	162,916
<b>Total</b>		<b>\$ 3,488,926</b>	<b>\$ 41,852</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>3,530,779</b>

# Unfunded Needs List

## Parks & Recreation

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Hidden Trails Neighborhood Park / S00995	\$ 9,150,000	\$ 346,191	3.78 %	This project provides for the acquisition, design, and construction of an approximately 4.0 useable acre neighborhood park serving the Ocean View Hills Community. Amenities may include an open turf area, children's play area, picnic areas, and other park amenities. Construction is unfunded.
Junipero Serra Museum ADA Improvements / S15034	\$ 2,809,787	\$ 264,461	9.41 %	This project provides for the design and construction of improvements to provide Americans with Disabilities Act (ADA) access to the Junipero Serra Museum within Presidio Park. The project may include a new parking lot, security lighting, walkways and/or accessible ramps, site furnishings, and landscape enhancements. Construction is unfunded
Golf Course Drive Improvements / S15040	\$ 6,500,000	\$ 981,175	15.10 %	This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive. Construction is unfunded.
Beyer Park Development / S00752	\$ 33,636,000	\$ 8,092,634	24.06 %	This project provides for the acquisition, design, and construction of approximately eight useable acres, out of approximately 43 total acres, of a community and neighborhood park on Beyer Boulevard. Beyer Park will be constructed in two phases. Phase I consists of the design of the children's play area, skate park, comfort station, multi-use turf fields, picnic structures, on-site parking, sports field lighting, walking paths, and a dog park. Phase I also includes the construction of the children's play area and skate park. Phase II will include the construction of the comfort station, multi-use turf fields, picnic structures, on-site parking, sports field lighting, walking paths, and a dog park. A portion of construction is unfunded for phases 1 and 2.
Dennery Ranch Neigh Park / RD22001	\$ 22,000,000	\$ 6,757,648	30.72 %	This project provides for the acquisition, design, and construction of a nine useable acre park site in the Otay Mesa Community Plan and the Dennery Ranch Precise Plan areas. The park may include a multi-purpose court, multi-purpose sports fields, comfort station, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park. Construction is unfunded.
Sunset Cliffs Park Drainage Improvements / L14005	\$ 7,802,288	\$ 2,968,630	38.05 %	This project provides for drainage improvements at Sunset Cliffs Natural Park including the removal of existing houses located on parkland, restoration of natural areas to allow water percolation, and installation of site appropriate drainage devices. Phase I and Phase II of construction is unfunded. The unidentified amount is subject to change depending upon completion of design and input from the community.
Mission Bay Improvements / AGF00004	\$ 162,536,739	\$ 65,952,318	40.58 %	This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities within the Mission Bay Park Improvement

## Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
				Zone in accordance with City Charter, Article V, Section 55.2. The priority projects identified in Section 55.2 include the restoration of navigable waters within Mission Bay Park, wetland expansion and water quality improvements, restoration of shoreline treatments, expansion of endangered or threatened species preserves, completion of bicycle and pedestrian paths, restoration of the seawall bulkhead on Oceanfront Walk, and deferred maintenance on existing facilities. Design and construction phases of additional improvements are currently unfunded.
Coastal Erosion and Access / AGF00006	\$ 20,541,176	\$ 8,770,228	42.70 %	This annual allocation provides funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, which were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards. Design and construction phases of additional locations are currently unfunded.
Mohnike Adobe and Barn Restoration / S13008	\$ 2,852,000	\$ 1,408,973	49.40 %	This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Penasquitos Equestrian Center on the eastern end of the Los Penasquitos Canyon Preserve. Construction is unfunded.
Resource-Based Open Space Parks / AGE00001	\$ 9,993,925	\$ 6,409,780	64.14 %	This annual allocation provides for developing public facilities within the City's resource-based open space parks, including Black Mountain Open Space Natural Park, Los Penasquitos Canyon Preserve, Mission Trails Regional Park, Marian Bear Memorial Park, Tecolote Canyon Natural Park, Otay Valley Regional Park, and Rose Canyon. Other open space systems may be included as additional acquisitions are completed. Design and construction of additional locations are currently unfunded.
Chollas Lake Improvements / L18001	\$ 6,589,164	\$ 4,909,966	74.52 %	This project will initiate the design for improvements such as providing electricity to a newly installed ranger station, adding security lights to the parking lot and comfort station, enhancing the youth fishing programs by improving the health of the aquatic environment for fish and other wildlife, accessibility upgrades, and other park improvements. The first priority project is to provide electrical service to the park which will allow extended use of the park and provide a higher level of security. Design and construction of subsequent phases are currently unfunded.
NTC Aquatic Center / S10000	\$ 10,067,361	\$ 8,000,000	79.46 %	This project provides for the planning and design of a new aquatic facility center at Naval Training Center Park. The proposed facility will include, but will not be limited to, two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements. Design and construction phases are currently unfunded.
Park Improvements / AGF00007	\$ 498,723,372	\$ 450,408,309	90.31 %	This annual allocation provides for the handling of all improvements to community parks, mini parks, neighborhood parks, and miscellaneous parks. Improvements include playground upgrades, accessibility improvements,



## Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
				lighting upgrades, and other improvements to existing parks. Design and construction phases of additional improvements are currently unfunded.
Regional Park Improvements / AGF00005	\$ 140,560,406	\$ 131,204,032	93.34 %	This annual allocation provides funding for planning and implementation of permanent public capital improvements, including land acquisitions for San Diego regional parks. Design and construction phases of additional improvements are currently funded.
John Baca Park / S22004	\$ 4,973,000	\$ 4,830,366	97.13 %	This project provides for the design and construction of improvements of an existing park. The improvements for this project include the addition of a children's playground, ADA upgrades, new walkways, landscape and irrigation, upgraded security lights, and other improvements as identified during the community input process. Design and construction phases are unfunded.
<b>Total</b>		<b>\$ 701,304,711</b>		

# Police



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The San Diego Police Department serves approximately 1.4 million residents with professionalism and integrity. In addition to the Headquarters building, the Department serves the community from nine area commands, a Traffic Division and the Police Plaza. For policing purposes, the City is divided into 19 service areas and 125 neighborhoods.

The following nine area commands extend throughout the City and greatly facilitate the Department's community-based policing and problem-solving efforts: Central Division, Eastern Division, Mid-City Division, Northern Division, Northeastern Division, Northwestern Division, Southeastern Division, Southern Division, and Western Division. The Traffic Division and Police Plaza are centrally located in the Kearny Mesa Community Area.

The two largest area commands are Central Division and Mid-City Division, which provide service to 9.7 square miles and 12.8 square miles, respectively. The Northeastern Division covers 103.8 square miles, the largest single area in the City. The Capital Improvements Program plays an important role in addressing the Police Department's facility needs.

## **2022 CIP Accomplishments**

In Fiscal Year 2022, the Police Department accomplished the following:

- Initiated construction of Phase II of the Police Range Refurbishment Project (S18005)

## **2023 CIP Goals**

In Fiscal Year 2023, the Police Department anticipates accomplishing the following:

- Complete second phase of construction of the Police Range Refurbishment Project-Phase IIB (S18005)
- Initiate design of Police Range Refurbishment Project Phase-IIC (S18005)



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## Police: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2023 Adopted	Future Fiscal Years	Project Total
Police Range Refurbishment Phase II / S18005	\$ 12,000,000	\$ -	\$ 5,800,000	\$ 17,800,000
<b>Total</b>	<b>\$ 12,000,000</b>	<b>\$ -</b>	<b>\$ 5,800,000</b>	<b>\$ 17,800,000</b>



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# Police

## Police Range Refurbishment Phase II / S18005

## Bldg - Pub Safety - Police Fac / Struct

<b>Council District:</b>	9	<b>Priority Score:</b>	86
<b>Community Planning:</b>	Mid-City: City Heights	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Schroth-Nichols,Elizabeth
<b>Duration:</b>	2018 - 2026		619-533-6649
<b>Improvement Type:</b>	Betterment		eschrothnich@sandiego.gov

**Description:** This project includes the demolition of the dilapidated bullet back stops, removal of lead contaminated soil berms, installation of new bullet recovery systems, and other needed improvements throughout the facility.

**Justification:** This project will enhance safety and provide usability as a training academy for the San Diego Police Department and multiple enforcement agencies. This project also allows for the facility to be open to the public through the Revolver Club.

**Operating Budget Impact:** None

**Relationship to General and Community Plans:** This project is consistent with the City Heights Community Plan and is in conformance with the City's General Plan.

**Schedule:** Project planning began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design was completed in Fiscal Year 2014. Updating the design of this project began in Fiscal Year 2018 and was completed in Fiscal Year 2019. Construction of Phase IIA began in Fiscal Year 2020 and a portion was completed in Fiscal Year 2021. Redesign and completion of Phase IIB construction, including the sidewalk improvements, is contingent upon the identification of funding.

**Summary of Project Changes:** Total project cost has increased \$1.7 million due to conditions identified in the Site Development Permit to add a sidewalk to the project's street frontage and additional hazardous water generator fees. \$2.7 million was allocated to the project in Fiscal Year 2022 via City Council resolution. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,922,597	\$ 15,427	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,938,025
CIP Contributions from General Fund	400265	746,567	2,500,216	-	-	-	-	-	-	-	-	3,246,783
Infrastructure Fund	100012	822,760	-	-	-	-	-	-	-	-	-	822,760
SDTFC Series 2018C Tax Exempt	400868	5,992,432	-	-	-	-	-	-	-	-	-	5,992,432
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,800,000	5,800,000
<b>Total</b>		<b>\$ 9,484,355</b>	<b>\$ 2,515,644</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,800,000</b>	<b>\$ 17,800,000</b>



# Unfunded Needs List

## Police

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Police Range Refurbishment Phase II / S18005	\$ 17,800,000	\$ 5,800,000	32.58 %	This project includes the demolition of the dilapidated bullet back stops, removal of lead contaminated soil berms, installation of new bullet recovery systems and other needed improvements throughout the facility. The second phase of construction is currently underfunded.
<b>Total</b>		<b>\$ 5,800,000</b>		

## **Public Utilities**



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# Public Utilities

The Public Utilities Department provides water, wastewater, and recycled water services to approximately 1.4 million water customers and 2.3 million wastewater customers within the San Diego region. The Department's Capital Improvements Program (CIP) supports the infrastructure for reliable water supply, and wastewater collection and treatment.

The water system extends over 404 square miles with potable water deliveries of approximately 175,000 acres feet per year. This system includes 49 water pump stations, 29 treated water storage facilities, nine surface reservoirs, three water treatment plants, and approximately 3,300 miles of pipeline. The Department also manages the recycled water system, which includes three pump stations and 99 miles of purple pipe, delivering an annual average of over 9.5 million gallons per day (MGD) for irrigation, manufacturing, and other non-potable uses.

The wastewater system consists of the Municipal (Muni) System and Metropolitan (Metro) System. The Muni System consists of approximately 3,000 miles of pipelines and 77 sewer pump stations and is primarily used to collect and convey wastewater from residences and businesses in the City of San Diego. The Metro System consists of three wastewater treatment plants, one biosolids processing facility, four large pump stations, and two outfalls.

The system provides treatment and disposal services for the City and 12 other agencies and districts within a 450-square mile area, stretching from Del Mar to the north, Alpine and Lakeside to the east, and San Ysidro to the south.

The Department is constructing an innovative water purification program known as Pure Water San Diego. Pure Water San Diego is an integrated water and wastewater capital improvement program. The program is designed to provide a safe, secure, and sustainable local water supply by turning recycled water into drinkable water using water purification technology.

Funding for water and wastewater projects is provided by a variety of sources which can include bond financing, commercial paper financing, water and sewer rates, state revolving fund loans, and grants. Approximately 33 percent of all Metro Fund expenditures are funded by 12 regional Participating Agencies, made up of Cities and special districts in the San Diego Metropolitan Area.

The CIP includes water projects mandated in the Compliance Order from the California Department of Public Health (CDPH), currently known as the State Water Resources Control Board - Division of Drinking Water (DDW). These projects will meet the requirements of the federal Safe Drinking Water Act. In addition, the Department continues to replace/rehabilitate aging infrastructure in compliance with the Clean Water Act.

## 2022 CIP Accomplishments

As of May 2022, the Department awarded the replacement and rehabilitation of 4.14 sewer miles and 8.54 water miles. The Department has also televised 133.1 miles of sewer mains as of June 2022. To date, over 2,250 miles of sewer mains have been assessed and more than 824 miles have been identified for replacement or rehabilitation.

The Public Utilities Department, in collaboration with the Engineering & Capital Projects Department, oversees the design and construction of water, wastewater, and recycled water projects. The following accomplishments occurred in Fiscal Year 2022:

- Construction was completed on the Bay Ho Improv 2A Project (B19202), which consisted of replacement of approximately 1.48 miles of existing water mains in the Clairemont Mesa Area.
- Construction was completed on the AC Water & Sewer Group 1011 Project (B15041, B15040), which consisted of replacement of approximately 2.33 miles of existing water mains and approximately

## Public Utilities

0.34 miles of existing sewer mains in the La Jolla Area.

- Construction was completed on the Water Group 969 Project (B14100), which included replacement of 1.51 miles of existing water mains in various areas throughout the City of San Diego.
- Construction was completed on the 30th Street Pipeline Replacement Project (S12010), which included replacement of approximately 5.15 miles of existing water mains in the North Park, Greater Golden Hill, Balboa Park, and Southeastern San Diego Areas.
- Construction was completed on the Sewer and AC Water Group 778 Project (B15069, B00388), which included replacement of approximately 5.26 miles of existing water mains and approximately 4.93 miles of existing sewer mains in the Encanto Neighborhoods Area.
- Construction was completed on the Pipeline Rehabilitation AQ-1 Project (B17151), which consisted of rehabilitation of 7.24 miles of existing sewer mains in the Navajo Area.
- Construction was completed on the Pipeline Rehabilitation AV-1 Project (B18062), which consisted of rehabilitation of 6.31 miles of existing sewer mains in the Mid-City: Eastern Area.
- Construction was completed on the AC Water & Sewer Group 1023 Project (B15117), which consisted of replacement of 1.93 miles of existing concrete sewer mains in the North Park and Greater Golden Area.
- Construction was completed on the Tierrasanta (Via Dominique) Pump Station Project (S12040), which included the replacement of 0.57 miles existing water mains in the Tierrasanta Area.
- Construction was completed on the AC Water Group 1059 Project (B18196), which consisted of replacement and installation of approximately 1.64 miles of water mains in the University Area.
- Construction was completed on the AC Water & Sewer Group 1023 Project (B15120), which consisted of replacement of 1.93 miles of existing water mains in the Greater Golden Hill and North Park Area.
- Construction was completed on the Remaining Small Diameter CI Water Phase 3 Project (B17091), which consisted of replacement and new construction of approximately 1.64 miles of water mains in in various areas throughout the City of San Diego.
- Construction was completed on the Rolando Improv 1 Project (B20126), which consisted of replacement of 1.85 miles of existing water mains in the Mid-City: Eastern Area
- Construction continues on the AC Water & Sewer Group 1056 Project (B18182, B18181), which consists of replacement and rehabilitation of approximately 0.26 miles of existing sewer mains and replacement of approximately 3.24 miles of existing water mains in the Tierrasanta Area. The construction is anticipated to be completed in 2023.
- Construction continues on the Accelerated Manhole Referral Group 1 Project (B19097), which consists of replacement or rehabilitation of 57 manholes in various areas throughout the City of San Diego. The construction is anticipated to be completed in 2023.
- Construction continues on the Talmadge AC Water Main Replacement Project (B18197), which consists of replacement of approximately 0.61 miles of existing water mains in the Mid-City: Kensington-Talmadge Area. The construction is anticipated to be completed in 2023.
- Construction continues on the AC Water & Sewer Group 1036 Project (B18121), which consists of replacement of 0.20 miles of water mains in the Mission Bay Park, Pacific Beach, and College Areas.

## Public Utilities

The construction is anticipated to be completed in 2023.

- Construction continues on the Clairemont Mesa East Improv 1 Project (B18200, B18202), which consists of replacement of approximately 1.92 miles of existing water mains and 1.62 miles of sewer mains in the Clairemont Mesa Area. The construction is anticipated to be completed in 2023.
- Construction continues on the Kearny Mesa Pipeline Manway Project (B20072), which consists of repairs on the corroded Manways at 3 locations on Kearny Mesa pipeline as a preventive action to eliminate water main break at the location of these Manways in the Pacific Beach Area. The construction is anticipated to be completed in 2023.
- Construction continues on the Damon Ave Water Main Extension & AC Replacement Project (B18215), which consists of construction of approximately 0.22 miles of new water main in the Pacific Beach Area. The construction is anticipated to be completed in 2023.
- Construction continues on the AC Water & Sewer Group 1036 (B18123), which consists of the construction of 0.14 miles of sewer mains in the Mission Bay Park, Pacific Beach, and College Areas. The construction is anticipated to be completed in 2023.
- Construction continues on the Tierrasanta Improv 1 Project (B21003), which consists of the rehabilitation of 2.24 miles of sewer mains in the Tierrasanta Area. The construction is anticipated to be completed in 2023.

The Public Utilities Department has identified the following projects that will assist in achieving the targets set forth within the City's Climate Action Plan:

- Advanced Metering Infrastructure Project (S17008)
- North City Water Reclamation Plant Improvements to 30 MGD project (S17012)
- Pure Water Program (ALA00001)

The following accomplishments were reached on the Pure Water Program:

- Awarded and started construction contracts for the PWP North City Water Reclamation Plant Expansion (B21060 & B21128) & NCWRP Influent Pump Station and Pipeline (B16140), the Flow Equalization Basin (B21059), and Metro Biosolids Center Improvements (B17006)
- Completed construction on the early site work at the North City Water Reclamation Plant (B21060 & B21128) and North City Pure Water Facility (B15139)
- Started construction on North City Pure Water Facility (B15139) and Pure Water Pump station (B15140), Pure Water Pipeline (B16035) and Dechlorination Facility, PWP Morena Wastewater Pump Station (B21061), and Morena Conveyance Northern Alignment (B15141)
- Advertised the Miramar Reservoir Pump Station Improvement Project (B17190), PWP Morena Conveyance Southern Alignment (B15141), and Morena Conveyance Middle Alignment (B15141), and the Penasquitos Pump Station Oxygenation System for construction (B21001)
- Started and completed 100% design of PWP Phase 2 Central Area Small-Scale Facility (B21151)
- Started Pure Water Independent Advisory Panel activities for PWP Phase 2 regulatory topics and discussions.
- Received State Revolving Fund loans for Pure Water Phase 1

# Public Utilities

## 2023 CIP Goals

In order to achieve the Public Utilities Department goal to provide safe drinking water and to improve its aging infrastructure, the Public Utilities Department continues to award the replacement and rehabilitation of 40 sewer miles and 35 water miles per fiscal year. These capital needs are based on condition assessment results, future demand projections, policies, and regulatory requirements to continue providing reliable service to our customers.

Public Utilities has developed a robust condition assessment program to provide comprehensive assessment coverage for water and wastewater infrastructure including water transmission lines, dams, reservoirs, and large diameter wastewater pipelines. The Department is in the process of creating an integrated master plan to look comprehensively at all infrastructure managed by the Department. In addition, the Department continues its ongoing condition assessment efforts including inspection of 60 to 70 miles of sewer mains per fiscal year. The department anticipates making significant progress on preliminary engineering on a replacement of the Lakes Hodges Dam and starting several key technology projects focused on the Department's Distributed Control Systems in 2023.

In Fiscal Year 2023, the Department anticipates accomplishing the following goals for the Pure Water Program:

- Continue construction on the PWP North City Water Reclamation Plant Expansion (B21060) & NCWR Influent Pump Station and Pipeline (B16140), the Flow Equalization Basin (B21059), Metro Biosolids Center Improvements (B17006), Morena Pump Station (B21061), Morena Conveyance Northern Alignment (B15141), North City Pure Facility (B15139) and Pure Water Pump Station (B15140), and the NCPW Pipeline (B16035) and Dechlorination Facility
- Advertise for construction bids and start construction of Pure Water Phase 2 Central Area Small-Scale Facility (B21151)
- Continue activities for the Pure Water Independent Advisory Panel
- Start construction on the remaining Phase 1 construction packages: Miramar Reservoir Pump Station Improvements (B17190), PWP Morena Conveyance Southern Alignment (B15141), and Morena Conveyance Middle Alignment (B15141) as well as the Penasquitos Pump Station Oxygenation System (B21001)

## Public Utilities: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2023 Adopted	Future Fiscal Years	Project Total
30th Street Pipeline Replacement / S12010	\$ 33,503,592	\$ -	\$ -	\$ 33,503,592
69th & Mohawk Pump Station / S12011	15,588,594	1,250,000	-	16,838,594
Advanced Metering Infrastructure / S17008	73,996,101	-	52,539,224	126,535,325
Alvarado 2nd Extension Pipeline / S12013	16,724,242	35,500,000	72,775,758	125,000,000
Alvarado Laboratory Improvements / L22000	300,000	5,855,000	85,045,000	91,200,000
Alvarado Trunk Sewer Phase IV / S15019	37,080,000	-	35,270,000	72,350,000
Chollas Building / S11025	42,951,475	-	(939,914)	42,011,561
Cielo & Woodman Pump Station / S12012	5,878,000	3,000,000	2,162,973	11,040,973
Corrosion Control / AKA00001	500,000	-	100,000	600,000
Dams & Reservoirs Security Improvements / S22013	4,668,151	1,328,709	16,563,140	22,560,000
El Camino Real Pipeline / S23000	-	500,000	8,600,000	9,100,000
El Monte Pipeline No 2 / S10008	6,448,000	6,200,000	12,351,951	24,999,951
EMTS Boat Dock Esplanade / S00319	3,430,851	-	-	3,430,851
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	2,000,000	3,000,000	28,290,000	33,290,000
Freeway Relocation / AKB00002	2,372,000	-	-	2,372,000
Groundwater Asset Development Program / ABM00001	495,329	-	-	495,329
Harbor Drive Trunk Sewer / S18006	21,045,001	5,454,999	17,700,000	44,200,000
Instrumentation and Control / AKB00007	200,000	-	-	200,000
Kearny Mesa Trunk Sewer / S20000	5,500,000	300,000	19,068,300	24,868,300
Kearny Villa Rd Pipeline / S23001	-	500,000	47,900,000	48,400,000
La Jolla Scenic Drive 16inch Main / S12009	12,348,000	-	-	12,348,000
La Jolla View Reservoir / S15027	6,217,501	-	29,535,276	35,752,777
Lake Hodges Dam Replacement / S23002	-	500,000	149,500,000	150,000,000
Lakeside Valve Station Replacement / S22003	17,590,000	5,617,782	19,189,323	42,397,105
Large Diameter Water Transmission PPL / AKA00003	54,081,414	10,898,319	61,747,872	126,727,605
MBC Equipment Upgrades / S17013	42,256,844	6,245,622	6,389,247	54,891,713
Metropolitan System Pump Stations / ABP00002	5,611,270	1,620,000	23,627,174	30,858,444
Metropolitan Waste Water Department Trunk Sewers / AJB00001	15,610,285	2,200,000	20,978,944	38,789,229
Metro Treatment Plants / ABO00001	30,906,941	14,110,687	13,245,918	58,263,546
Miramar Clearwell Improvements / S11024	120,328,744	-	-	120,328,744
Montezuma/Mid-City Pipeline Phase II / S11026	32,092,200	-	31,000,000	63,092,200
Morena Pipeline / S16027	38,736,153	12,077,110	22,917,751	73,731,014
Murphy Canyon Trunk Sewer Repair/Rehab / S22014	3,957,388	4,000,000	31,114,612	39,072,000
NCWRP Improvements to 30 mgd / S17012	24,837,685	9,445,956	6,542,090	40,825,731
North/South Metro Interceptors Rehabilitation / S22001	-	500,000	25,500,000	26,000,000
Otay 1st/2nd PPL West of Highland Avenue / S12016	29,440,500	-	-	29,440,500
Otay 2nd Pipeline Phase 4 / S20001	4,150,000	-	33,858,900	38,008,900
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	1,100,000	2,000,000	17,029,000	20,129,000
Otay Second Pipeline Relocation-PA / S15016	13,096,171	7,750,000	7,247,053	28,093,224
Otay Water Treatment Plant Upgrade Ph 3 / S23003	-	500,000	31,500,000	32,000,000
Pacific Beach Pipeline South (W) / S12015	44,359,933	-	-	44,359,933
Pipeline Rehabilitation / AJA00002	86,511,439	4,369,229	24,421,310	115,301,978
Pressure Reduction Facility Upgrades / AKA00002	5,192,224	200,000	32,464,027	37,856,251



# Public Utilities

Project	Prior Fiscal Years	FY 2023 Adopted	Future Fiscal Years	Project Total
PS2 Power Reliability & Surge Protection / S00312	76,100,800	-	-	76,100,800
Pump Station Restorations / ABP00001	14,986,653	-	302,396	15,289,049
Pure Water Phase 2 / ALA00002	3,536,568	36,000,000	3,460,663,431	3,500,199,999
Pure Water Pooled Contingency / P19002	44,564,745	37,000,000	29,071,943	110,636,688
PURE Water Program / ALA00001	975,288,269	276,000,000	225,139,837	1,476,428,106
Rancho Bernardo Industrial Pump Stn Replacement / S21004	2,400,000	500,000	10,148,000	13,048,000
Recycled Water Systems Upgrades / AHC00004	50,000	-	-	50,000
SBWR Plant Demineralization / S00310	5,716,911	-	-	5,716,911
Sewer CIP Emergency Reserve / ABT00007	10,000,000	-	-	10,000,000
Sewer Main Replacements / AJA00001	364,686,692	66,884,337	265,528,258	697,099,287
South San Diego Reservoir Replacement / S23004	-	500,000	45,100,000	45,600,000
Standpipe and Reservoir Rehabilitations / ABL00001	25,436,940	2,300,000	32,774,271	60,511,211
Tecolote Canyon Trunk Sewer Improvement / S15020	20,180,000	16,000,000	11,820,000	48,000,000
TH 16" Water Mains / RD21007	338,137	-	-	338,137
Tierrasanta (Via Dominique) Pump Station / S12040	18,918,996	-	-	18,918,996
University Ave Pipeline Replacement / S11021	29,300,000	-	-	29,300,000
University Heights Reservoir Rehabilitation / S20002	2,000,000	-	16,200,000	18,200,000
Unscheduled Projects / AJA00003	1,500,899	-	-	1,500,899
Upas St Pipeline Replacement / S11022	36,265,020	-	-	36,265,020
Water & Sewer Group Job 816 (W) / S13015	18,199,392	-	-	18,199,392
Water CIP Emergency Reserve / ABT00008	5,000,000	-	-	5,000,000
Water Main Replacements / AKB00003	516,734,525	98,897,872	340,398,380	956,030,777
Water Pump Station Restoration / ABJ00001	29,906,119	-	29,124,363	59,030,482
Water SCADA IT Upgrades / T22001	1,700,000	2,500,000	11,900,000	16,100,000
Water Treatment Plants / ABI00001	9,021,502	1,000,000	5,574,174	15,595,676
<b>Total</b>	<b>\$ 3,072,938,196</b>	<b>\$ 682,505,622</b>	<b>\$ 5,468,979,982</b>	<b>\$ 9,224,423,800</b>

## Public Utilities – Preliminary Engineering Projects

Pure Water Pooled Contingency / P19002

Priority Category: High

Priority Score: 85

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	Project
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 16,985,155	\$ 17,000,000	\$ 44,571,145
Water Utility - CIP Funding Source	700010	-	27,579,590	20,000,000	66,065,543
<b>Total</b>		<b>\$ -</b>	<b>\$ 44,564,745</b>	<b>\$ 37,000,000</b>	<b>\$ 110,636,688</b>



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## Public Utilities

### 30th Street Pipeline Replacement / S12010

### Water - Distribution Sys - Transmission

<b>Council District:</b>	3 8	<b>Priority Score:</b>	93
<b>Community Planning:</b>	Greater North Park; Greater Golden Hill; Southeastern San Diego	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Ramos-Banuelos, Jaime
<b>Duration:</b>	2014 - 2024		619-533-5103
<b>Improvement Type:</b>	Replacement		jramosbanuel@sandiego.gov

**Description:** This project will replace approximately 5.11 miles of existing cast iron mains from Polk Avenue to Commercial Street. Also, it will update the transmission and distribution system in the University Heights (390 Zone) to meet its current and future needs.

**Justification:** This project will replace the cast iron pipe, provide supply reliability to the south end of the 390 Zone and improve water quality.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Greater North Park, Greater Golden Hill, and Southeastern San Diego Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2018 and was completed in Fiscal Year 2022.

**Summary of Project Changes:** The total project cost increased by \$2.5 million due to unforeseen utility conflicts, unforeseen poor soil conditions, redesign of pipeline bridge crossing which required additional construction support and street damage fee. \$2.5 million of Water Utility - CIP funding was allocated to this project in Fiscal Year 2022 via City Council resolution. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 31,614,896	\$ 1,888,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33,503,592
Water Utility Operating Fund	700011	1,163	(1,163)	-	-	-	-	-	-	-	-	-
<b>Total</b>		<b>\$ 31,616,059</b>	<b>\$ 1,887,532</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 33,503,592</b>

# Public Utilities

## 69th & Mohawk Pump Station / S12011

## Bldg - Water - Pump Stations

<b>Council District:</b>	4 9	<b>Priority Score:</b>	96
<b>Community Planning:</b>	College Area; Mid-City: Eastern Area	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Van Martin, Debbie
<b>Duration:</b>	2013 - 2024		619-533-6651
<b>Improvement Type:</b>	Expansion		dvanmartin@sandiego.gov

**Description:** This project will construct a new pump station at the corner of 69th Street and Mohawk Street. The new pump station will feed the 645 Redwood Village Pressure Zone.

**Justification:** This project will replace the existing 40-year-old Montezuma Pump Station for Redwood Village which is reaching the end of its lifecycle.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with College Area and Mid-City: Eastern Area Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2024.

**Summary of Project Changes:** The total project costs increased by \$1.3 million due to unforeseen conditions. The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 15,561,224	\$ 27,369	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,838,594
<b>Total</b>		<b>\$ 15,561,224</b>	<b>\$ 27,369</b>	<b>\$ 1,250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,838,594</b>

## Public Utilities

### Advanced Metering Infrastructure / S17008

### Bldg - Other City Facility / Structures

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	59
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Arnold, Jane
<b>Duration:</b>	2017 - 2031		858-614-4517
<b>Improvement Type:</b>	Betterment		jarnold@sanidiego.gov

**Description:** This project deploys Advanced Metering Infrastructure (AMI) technology to approximately 280,000 water meters citywide. The AMI technology allows water meters to be read electronically rather than by direct visual inspection by field staff, which improves the accuracy of the meter reads. AMI offers several benefits, including mitigating human error in meter readings, automatically detecting leaks, and allowing customers to monitor their own hourly water consumption. This enhances customer service and assists customers with water conservation. This project also helps to implement the City's Climate Action Plan.

**Justification:** This project streamlines the collection of water meter information, provides near real time data, assists with promptly solving water usage and billing questions and provides customers with a tool to conserve and manage their water consumption.

**Operating Budget Impact:** None

**Relationship to General and Community Plans:** This project is consistent with applicable community plans, is in conformance with the City's General Plan and helps to implement the City's Climate Action Plan.

**Schedule:** Design began in Fiscal Year 2012, which carried out an initial Pilot Program of approximately 11,000 metered connections between Fiscal Years 2013 – 2015. In Fiscal Year 2019 the citywide AMI implementation approach, project budget and timeline for the remaining approximately 270,000 meters were re-evaluated to address productivity issues and take corrective actions, as needed, to guide the rest of the AMI implementation. The revised AMI implementation approach will engage third-party contracted professional management and construction installation services, which will adjust the assumed project schedule. It is assumed that the awarding of this contract, as well as any necessary budget adjustments associated with the contract will be presented to City Council in a standalone item.

**Summary of Project Changes:** No significant changes have been made to this project in Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-Federal	710000	\$ 7,283	\$ 992,395	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 999,679
Muni Sewer Utility - CIP Funding Source	700008	11,993,408	9,905,518	-	5,353,495	6,683,035	3,725,238	-	-	-	-	37,660,694
Water Utility - CIP Funding Source	700010	28,693,240	22,404,255	-	12,491,486	15,593,747	8,692,223	-	-	-	-	87,874,952
<b>Total</b>		<b>\$ 40,693,931</b>	<b>\$ 33,302,169</b>	<b>\$ -</b>	<b>\$ 17,844,981</b>	<b>\$ 22,276,782</b>	<b>\$ 12,417,461</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 126,535,325</b>

# Public Utilities

## Alvarado 2nd Extension Pipeline / S12013

## Water - Distribution Sys - Transmission

<b>Council District:</b>	2 7	<b>Priority Score:</b>	95
<b>Community Planning:</b>	Mission Valley; Mission Bay Park; Linda Vista	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ramos-Banuelos, Jaime
<b>Duration:</b>	2016 - 2028		619-533-5103
<b>Improvement Type:</b>	Expansion		jramosbanuel@sandiego.gov

**Description:** The Alvarado 2nd Extension Pipeline project is proposing to build a new 48-inch and a 24-inch main, extending the existing Alvarado 2nd Pipeline westerly, connecting to the new 20-inch Pacific Beach Pipeline along West Mission Bay Dr. (approx. 6.42 miles). A 536 to 390 HGL Pressure Reducing Station (PRS) will be built along the new 30-inch pipeline at the Friars Rd. and Napa St. intersection. This project includes the replacement of all parallel 16-inch AC water mains. The AC mains run along Friars Rd. between Morena Blvd. and East of Mission Center Rd. (approx. 3.90 miles). Total length of this project is approximately 10.32 miles.

**Justification:** This project was driven by the need to provide redundant transmission to the coastal zones of La Jolla and Pacific Beach for supply reliability. The proposed Alvarado 2nd Pipeline Extension will be the main feed to Pacific Beach Zones. With the new pipeline feeding from the Alvarado Water Treatment Plant (WTP), the San Diego County Water Authority (CWA) treated water intake at San Diego Connection #11, which currently feeds those zones will be greatly reduced. This will also provide supply flexibility between the Alvarado and Miramar WTP Service Areas.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Mission Valley, Linda Vista, and Mission Bay Park Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2023. Construction is scheduled to begin in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2028.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 8,609,847	\$ 8,114,394	\$ 35,500,000	\$ -	\$ 240,000	\$ 35,000,000	\$ 32,000,000	\$ 4,535,758	\$ 1,000,000	\$ -	\$ 125,000,000
<b>Total</b>		<b>\$ 8,609,847</b>	<b>\$ 8,114,394</b>	<b>\$ 35,500,000</b>	<b>\$ -</b>	<b>\$ 240,000</b>	<b>\$ 35,000,000</b>	<b>\$ 32,000,000</b>	<b>\$ 4,535,758</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ 125,000,000</b>

## Public Utilities

### Alvarado Laboratory Improvements / L22000

### Bldg - MWWWD - Laboratories

<b>Council District:</b>	7	<b>Priority Score:</b>	85
<b>Community Planning:</b>	Navajo	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Aberra, Nitsuh
<b>Duration:</b>	2022 - 2029		619-533-3167
<b>Improvement Type:</b>	Betterment		naberra@sandiego.gov

**Description:** This project will renovate Alvarado Laboratory to meet State of CA Environmental Laboratory Accreditation Program (ELAP) standards. Phase 1 includes the construction of a new lab building to increase footprint capacity from 52,595 to 73,115 square feet. New lab spaces shall create an 'open design concept' to increase opportunities for communication and collaboration to house the City's drinking water and wastewater chemistry and biology labs. In addition, new space capacity will also accommodate Industrial Wastewater Control Program and Water Systems Operation (WSO) Division staff at Alvarado. Phase 2 includes the improvement and retrofitting of the existing lab building and relocation of employees from the existing lab to the new building. In Fiscal Year 2022, this project was converted from standalone project S22000 to an L-project.

**Justification:** ELAP standards are required to be met for the labs to analyze samples for multiple regulatory programs; failure to meet these standards could jeopardize laboratory certifications, effectively preventing the laboratories from conducting permit-required analyses. Lab testing groups can be reorganized to share common equipment, thus reducing needs for additional lab equipment. Labs shall have independently functioning climate control systems to minimize possibility of contamination from other lab systems.

**Operating Budget Impact:** As the project develops and progresses, operating impacts will be identified.

**Relationship to General and Community Plans:** This project is consistent with the Navajo neighborhood and is in compliance with the City's General Plan.

**Schedule:** Design of Phase 1 is scheduled to begin in 2023 and construction of Phase 1 is anticipated to be completed in 2028. Design of Phase 2 is scheduled to begin 2023 and construction of Phase 2 is to be determined.

**Summary of Project Changes:** This project was previously published as S22000 - Alvarado Laboratory Improvements.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ -	\$ 2,446,000	\$ -	\$ 2,978,000	\$ 4,016,000	\$ 10,235,000	\$ 16,805,000	\$ -	\$ -	\$ 36,480,000
Muni Sewer Utility - CIP Funding Source	700008	-	-	1,469,000	-	1,768,000	2,414,000	6,349,000	9,890,000	-	-	21,890,000
Water Utility - CIP Funding Source	700010	106,473	193,527	1,940,000	-	2,390,000	3,570,000	9,585,000	15,045,000	-	-	32,830,000
<b>Total</b>		<b>\$ 106,473</b>	<b>\$ 193,526</b>	<b>\$ 5,855,000</b>	<b>\$ -</b>	<b>\$ 7,136,000</b>	<b>\$ 10,000,000</b>	<b>\$ 26,169,000</b>	<b>\$ 41,740,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 91,200,000</b>



# Public Utilities

## Alvarado Trunk Sewer Phase IV / S15019

## Wastewater - Collection Sys - Trunk Swr

<b>Council District:</b>	7 9	<b>Priority Score:</b>	84
<b>Community Planning:</b>	Navajo; College Area	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Jaro, Janice
<b>Duration:</b>	2015 - 2029		619-533-3851
<b>Improvement Type:</b>	Replacement		jjaro@sanidiego.gov

**Description:** This project replaces and upsizes 3.12 miles of the Alvarado Trunk Sewer to provide additional capacity.

**Justification:** This trunk sewer will be upgraded with a larger pipe to improve capacity and condition.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Navajo and College Area Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2016 and was completed in Fiscal Year 2020. Construction is scheduled to begin in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2027. The construction schedule has been delayed due to ongoing easement acquisitions.

**Summary of Project Changes:** The project cost increased \$5.4 million due to a revised construction estimate. The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 6,242,810	\$ 30,837,189	\$ -	\$ -	\$ 14,809,000	\$ 11,780,000	\$ 8,681,000	\$ -	\$ -	\$ -	\$ 72,350,000
<b>Total</b>		<b>\$ 6,242,810</b>	<b>\$ 30,837,189</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,809,000</b>	<b>\$ 11,780,000</b>	<b>\$ 8,681,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 72,350,000</b>

# Public Utilities

## Chollas Building / S11025

## Bldg - Operations Facility / Structures

<b>Council District:</b>	4	<b>Priority Score:</b>	77
<b>Community Planning:</b>	Mid-City: Eastern Area	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Lewis, Nikki
<b>Duration:</b>	2010 - 2024		619-533-6653
<b>Improvement Type:</b>	Replacement		nlewis@sanidiego.gov

**Description:** This project will construct two new buildings: one two-story building for administration staff and a one-story maintenance shop. In addition, new compartment material storage bins will be constructed.

**Justification:** This project will allow for Water Operations Division to consolidate their staff in one central facility. The existing facility is not adequate for current needs and has surpassed the intended useful life of the structure.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the existing use as referenced in Mid-City Area Community Plan.

**Schedule:** Design and construction began in Fiscal Year 2017 and was completed in Fiscal Year 2021.

**Summary of Project Changes:** Total project cost decreased by \$4.0 million due to reduced construction costs. \$3.1 million in Water Utility - CIP funding was removed from this project in Fiscal Year 2022 via City Council resolution. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 42,248,978	\$ 452,022	\$ -	\$ (939,914)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,761,086
Water Utility Operating Fund	700011	250,475	-	-	-	-	-	-	-	-	-	250,475
<b>Total</b>		<b>\$ 42,499,453</b>	<b>\$ 452,022</b>	<b>\$ -</b>	<b>\$ (939,914)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 42,011,561</b>

# Public Utilities

## Cielo & Woodman Pump Station / S12012

## Bldg - Water - Pump Stations

<b>Council District:</b>	4	<b>Priority Score:</b>	87
<b>Community Planning:</b>	Southeastern (Encanto Neighborhoods)	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ammerlahn, Parita
<b>Duration:</b>	2014 - 2026		619-533-5406
<b>Improvement Type:</b>	Expansion		pammerlahn@sandiego.gov

**Description:** This project provides for the replacement of the existing Cielo and Woodman Pump Station with an 11 MGD capacity pump station and a backup generator. The Cielo & Woodman Pump Station works in conjunction with the Paradise Mesa Standpipe and three pressure regulating stations which are fed by San Diego County Water Authority connection SD#19.

**Justification:** This replacement of the existing deteriorating pump station will expand capacity and improve efficiency and reliability of the water system.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2023. Construction is scheduled to begin in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2026.

**Summary of Project Changes:** Total project cost has increased by \$4.2 million due to current construction industry estimates. The project schedule and justification have been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,344,653	\$ 3,533,346	\$ 3,000,000	\$ -	\$ 1,000,000	\$ 1,162,973	\$ -	\$ -	\$ -	\$ -	\$ 11,040,973
<b>Total</b>		<b>\$ 2,344,653</b>	<b>\$ 3,533,346</b>	<b>\$ 3,000,000</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 1,162,973</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,040,973</b>

# Public Utilities

## Corrosion Control / AKA00001

## Water - Distribution Sys - Transmission

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation provides for renovating or replacing deteriorating corrosion control and monitoring systems throughout the City.

**Justification:** Deteriorating corrosion control and monitoring systems are in need of rehabilitation. This annual allocation provides for an ongoing program to rehabilitate over 600 existing corrosion protection stations.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 79,258	\$ 420,741	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
<b>Total</b>		<b>\$ 79,258</b>	<b>\$ 420,741</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 600,000</b>

# Public Utilities

## Dams & Reservoirs Security Improvements / S22013

## Bldg - Water - Reservoirs/Dams

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	75
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	New	<b>Contact Information:</b>	Van Martin, Debbie
<b>Duration:</b>	2022 - 2027		619-533-6651
<b>Improvement Type:</b>	Replacement		dvanmartin@sandiego.gov

**Description:** Security improvement is required to be performed at ten City-owned and operated dams to improve security and protect the raw water supply across the San Diego Region including physical and electronic security. The project was converted from sublet B21067 (ABL00001 Standpipe & Reservoir Rehabilitations) to a standalone CIP in Fiscal Year 2022.

**Justification:** The City of San Diego owns and operates 10 dams and reservoirs (lakes) to store water for use when needed. While some monitoring and guarding elements are already in place and operating, there are additional security improvements that can be implemented to augment the existing security elements. This project will add physical and electronic security measures and a wireless microwave communication system to further secure the safety and security of this critical infrastructure, preventing potential loss of life should any of these facilities catastrophically fail.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2024. Construction is scheduled to begin in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2026.

**Summary of Project Changes:** The total project cost exceeds the threshold for a sublet project and, in Fiscal Year 2022, was converted from sublet project under B21067 (ABL00001 Standpipe & Reservoir Rehabilitations) to a standalone CIP. This is a newly published project for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,485,189	\$ 3,182,961	\$ 1,328,709	\$ -	\$ 7,560,000	\$ 7,000,000	\$ 2,003,140	\$ -	\$ -	\$ -	\$ 22,560,000
<b>Total</b>		<b>\$ 1,485,189</b>	<b>\$ 3,182,961</b>	<b>\$ 1,328,709</b>	<b>\$ -</b>	<b>\$ 7,560,000</b>	<b>\$ 7,000,000</b>	<b>\$ 2,003,140</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 22,560,000</b>

# Public Utilities

## El Camino Real Pipeline / S23000

## Water - Distribution Sys - Distribution

<b>Council District:</b>	1	<b>Priority Score:</b>	92
<b>Community Planning:</b>	Carmel Valley; Fairbanks Country Club; Via De La Valle; N Cty Future Urbanizing Area - Subarea 2	<b>Priority Category:</b>	Low
<b>Project Status:</b>	New	<b>Contact Information:</b>	Aberra, Nitsuh
<b>Duration:</b>	2023 - 2027		619-533-3167
<b>Improvement Type:</b>	New		naberra@sandiego.gov

**Description:** This project will install new 6,670 linear feet 16-inch PVC pipeline from 24-inch Cement Mortar Lined and Coated Steel (CMLCS) El Camino Real Pipeline near Rosecroft Way to proposed 16-inch PVC Via De La Valle Pipeline. Other improvements include replacing valves with spools at El Camino Real and Sea Country Pressure Reducing Station (PRS), installing new El Camino Real and Modena #2 PRS next to existing El Camino West of Modena PRS, connecting new PRS to both 24-inch and 12-inch pipelines, adding 12-inch PVC connection from existing El Camino West of Modena PRS to 12-inch Asbestos Cement pipeline and upsizing Half Mile & Land Fair PRS from 10-inch and 2-inch to dual 12-inch pipelines.

**Justification:** To provide water service to the Via De La Valle Pipeline.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley, Fairbanks Country Club, NCFUA Subarea II and Via De La Valle neighborhoods and is in conformance with the City's General Plan.

**Schedule:** Design is scheduled to begin in Fiscal Year 2023 and construction is anticipated to begin in Fiscal Year 2025.

**Summary of Project Changes:** This is a new project for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ -	\$ 500,000	\$ -	\$ 1,100,000	\$ 2,900,000	\$ 3,400,000	\$ 1,200,000	\$ -	\$ -	\$ 9,100,000
<b>Total</b>		\$ -	\$ -	\$ 500,000	\$ -	\$ 1,100,000	\$ 2,900,000	\$ 3,400,000	\$ 1,200,000	\$ -	\$ -	\$ 9,100,000

# Public Utilities

## El Monte Pipeline No 2 / S10008

## Water - Distribution Sys - Distribution

<b>Council District:</b>	7 Non-City	<b>Priority Score:</b>	91
<b>Community Planning:</b>	Navajo; Non City	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ammerlahn, Parita
<b>Duration:</b>	2018 - 2027		619-533-5406
<b>Improvement Type:</b>	Replacement - Rehab		pammerlahn@sandiego.gov

**Description:** This project consists of the replacement of pipeline segments and tunnel repair to the El Monte Pipeline. This project also includes spot repair of the pipeline walls and joints, and air/vacuum relief valves adjustment.

**Justification:** The replacement and repairs are needed to mitigate the potential of a pipeline failure and reduce leakage. The project allows for more reliable operation of the pipeline and therefore facilitate water transports between the San Vicente and El Capitan Reservoir to Lake Murray and the Alvarado Water Treatment Plant.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the community plan guidelines for Lakeside and Navajo, including the general and specific plans for the cities of El Cajon, La Mesa, and Santee.

**Schedule:** Condition assessment began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Design began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2023. Construction is scheduled to start in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2026.

**Summary of Project Changes:** The project description and schedule have been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 5,925,549	\$ 521,471	\$ 6,200,000	\$ -	\$ 7,299,951	\$ 3,027,000	\$ 2,025,000	\$ -	\$ -	\$ -	\$ 24,998,971
Water Utility Operating Fund	700011	979	-	-	-	-	-	-	-	-	-	979
<b>Total</b>		<b>\$ 5,926,528</b>	<b>\$ 521,471</b>	<b>\$ 6,200,000</b>	<b>\$ -</b>	<b>\$ 7,299,951</b>	<b>\$ 3,027,000</b>	<b>\$ 2,025,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 24,999,951</b>

# Public Utilities

## EMTS Boat Dock Esplanade / S00319

## Bldg - MWWWD - Laboratories

<b>Council District:</b>	2	<b>Priority Score:</b>	81
<b>Community Planning:</b>	Peninsula	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Choi, Jong
<b>Duration:</b>	2018 - 2026		619-533-5493
<b>Improvement Type:</b>	New		jchoi@sandiego.gov

**Description:** This project provides for the design and construction of the Environmental Monitoring and Technical Services (EMTS) Laboratory Boat esplanade. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

**Justification:** Per the terms of the land transfer from the Federal Government, Public Utilities Department (PUD) designed and constructed a 40,000 square foot ocean monitoring laboratory which is now in operation. This project will fulfill the City's commitment to develop the esplanade as required.

**Operating Budget Impact:** Non-personnel expenditures for lease of boat dock space at Driscoll's Wharf will decrease by \$14,040 when the project is complete.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design was completed in Fiscal Year 2021. Additional landscaping design is required per the Coastal Commission and is anticipated to be complete in Fiscal Year 2023. Construction is anticipated to begin in Fiscal Year 2023 and be completed in Fiscal Year 2024.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 865,033	\$ 2,565,817	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,430,851
<b>Total</b>		<b>\$ 865,033</b>	<b>\$ 2,565,817</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,430,851</b>

### Operating Budget Impact

Department - Fund	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Metro Wastewtr Metro - METRO SEWER UTILITY	FTEs 0.00	0.00	0.00	0.00	0.00
<b>Metro Wastewtr Metro - METRO SEWER UTILITY</b>	<b>Total Impact \$ -</b>	<b>(14,040)</b>	<b>(14,040)</b>	<b>(14,040)</b>	<b>(14,040)</b>



## Public Utilities

### Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003

### Bldg - MWWDD - Laboratories

<b>Council District:</b>	2	<b>Priority Score:</b>	85
<b>Community Planning:</b>	Peninsula	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lozano, Edgar
<b>Duration:</b>	2021 - 2033		619-533-6613
<b>Improvement Type:</b>	Betterment		elozano@sandiego.gov

**Description:** This project will renovate, remodel, and reconfigure existing office and laboratory spaces, upgrade the structural system at strategic locations, and construction of a new high bay Ocean Operations building, including site improvement of existing parking lot on the Public Utilities, EMTS Division Lab located at the Naval Training Center (NTC) facility.

**Justification:** Upgrade and remodel offices and laboratory spaces to increase functionality, address recurring HVAC and mechanical issues, comply with structural and seismic code. The remodeled facility aims to comply with the State of California Environmental Laboratory Accreditation Program (ELAP) standards for a lab testing facility and to achieve the LEED Silver for Commercial Interiors.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2021 and is scheduled to be completed in Fiscal Year 2025. Construction is scheduled to begin in Fiscal Year 2026 and is anticipated to be completed in Fiscal Year 2030. Post-construction phase is anticipated to be completed in Fiscal Year 2033.

**Summary of Project Changes:** Total project cost has increased by \$6.4 million in Fiscal Year 2023 due to an increased scope that includes temporary trailers and IT equipment installation as well as an increase in cost estimates. \$800,000 of Metro Sewer Utility - CIP funding has been allocated to this project in Fiscal Year 2022 via City Council resolution. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 392,721	\$ 1,607,278	\$ 3,000,000	\$ -	\$ 1,120,000	\$ 23,778,770	\$ 900,000	\$ 900,000	\$ 1,591,230	\$ -	\$ 33,290,000
<b>Total</b>		<b>\$ 392,721</b>	<b>\$ 1,607,278</b>	<b>\$ 3,000,000</b>	<b>\$ -</b>	<b>\$ 1,120,000</b>	<b>\$ 23,778,770</b>	<b>\$ 900,000</b>	<b>\$ 900,000</b>	<b>\$ 1,591,230</b>	<b>\$ -</b>	<b>\$ 33,290,000</b>

## Public Utilities

### Freeway Relocation / AKB00002

### Water - Distribution Sys - Distribution

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation provides funding to relocate water lines in conflict with highway construction zones.

**Justification:** Waterline relocation is required by the State Department of Transportation's effort to expand the State Highway System. Relocation projects are accomplished in conjunction with highway projects scheduled by the State Department of Transportation.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis per Caltrans requests.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,177,531	\$ 194,468	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,372,000
<b>Total</b>		<b>\$ 2,177,531</b>	<b>\$ 194,468</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,372,000</b>

# Public Utilities

## Groundwater Asset Development Program / ABM00001

## Bldg - Water - Wells

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Carlson, Sandra
<b>Duration:</b>	2010 - 2040		619-533-4235
<b>Improvement Type:</b>	Replacement		carlsons@san Diego.gov

**Description:** This annual allocation provides for investigation work related to legal, technical, regulatory, and water quality issues; and for the planning, design, and construction of groundwater facilities to increase the local water supply.

**Justification:** The City imports 85 percent of its water from the Colorado River and the State Water Project. The City has access to several under-utilized groundwater assets that could be developed to supply new yield, seasonal storage, or carryover storage.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Research, exploration, and demonstration began in Fiscal Year 2001 and continued through Fiscal Year 2014. Design and construction of sub-projects identified in the research/exploration/demonstration phase began in Fiscal Year 2012 and will continue through Fiscal Year 2040.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 495,328	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 495,328
<b>Total</b>		<b>\$ -</b>	<b>\$ 495,328</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 495,328</b>

## Public Utilities

### Harbor Drive Trunk Sewer / S18006

### Wastewater - Collection Sys - Trunk Swr

<b>Council District:</b>	3 8	<b>Priority Score:</b>	89
<b>Community Planning:</b>	Barrio Logan; Centre City	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Vitelle, Brian
<b>Duration:</b>	2016 - 2025		619-533-5105
<b>Improvement Type:</b>	Replacement		bvitelle@sandiego.gov

**Description:** This project will upsize the existing 12-inch, 15-inch, 18-inch, and 24-inch Harbor Drive Trunk Sewer from 12th Avenue and Imperial Avenue to Sewer Pump Station #5 (Beardsley Street and Harbor Drive) with 18-inch, 21-inch, and 30-inch diameter sewer mains for a total length of 4,650 lineal feet. The project was originally setup as a participation agreement under RD16001 and was later converted to a standalone project.

**Justification:** The Harbor Drive Trunk Sewer is constructed of Techite pipe, which is known to be a high risk for catastrophic failure. The replacement of this trunk sewer will address the structural integrity of the existing sewer mains and provide additional capacity to accommodate the future flows.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Barrio Logan and Downtown Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2016 and was completed in Fiscal Year 2022. Construction is scheduled to begin in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2024.

**Summary of Project Changes:** Total project cost increased by \$17.7 million due to revised construction and construction management costs.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 3,800,400	\$ 17,244,600	\$ 5,454,999	\$ -	\$ 17,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 44,200,000
<b>Total</b>		<b>\$ 3,800,400</b>	<b>\$ 17,244,600</b>	<b>\$ 5,454,999</b>	<b>\$ -</b>	<b>\$ 17,700,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 44,200,000</b>

# Public Utilities

## Instrumentation and Control / AKB00007

## Water - Distribution Sys - Distribution

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This Annual Allocation provides for replacement and upgrades of the existing Supervisory Control and Data Acquisition (SCADA) equipment for the water distribution system.

**Justification:** The existing control system is outdated and exceeded its life cycle. This replacement will improve and enhance the control system capabilities as well as update the system to the current technology.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>200,000</b>

## Public Utilities

### Kearny Mesa Trunk Sewer / S20000

### Wastewater - Collection Sys - Trunk Swr

<b>Council District:</b>	6 7	<b>Priority Score:</b>	77
<b>Community Planning:</b>	Kearny Mesa; Serra Mesa; Mission Valley	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ammerlahn, Parita
<b>Duration:</b>	2019 - 2029		619-533-5406
<b>Improvement Type:</b>	Replacement - Rehab		pammerlahn@sandiego.gov

**Description:** This project involves the repair and rehabilitation of 7.89 miles of existing 12-inch to 36-inch deteriorated sewer pipes, repair/rehabilitation of 56 manholes and replacement of 2.18 miles of pipes ranging from 12-inch to 33-inch and 24 manholes. The scope also includes the abandonment of 3,012 feet of the existing 12-inch sewer mains and 8 manholes located in the northwest corridor of 52 Freeway and Interstate 15.

**Justification:** Replace and rehabilitate deteriorated sewer pipes and manholes.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Kearny Mesa, Serra Mesa and Mission Valley Community Plans and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering was initiated and completed in Fiscal Year 2020. Design began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2025 and is anticipated to be completed in Fiscal Year 2027.

**Summary of Project Changes:** Total project cost has decreased by \$20,000 to reflect updated project costs. \$1.5 million in Muni Sewer Utility - CIP funding was allocated to this project in Fiscal Year 2022 via City Council resolution. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023		FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
					Anticipated								
Muni Sewer Utility - CIP Funding Source	700008	\$ 560,938	\$ 4,939,061	\$ 300,000	\$ -	\$	425,000	\$ 8,475,000	\$ 10,168,300	\$ -	\$ -	\$ -	\$ 24,868,300
<b>Total</b>		<b>\$ 560,938</b>	<b>\$ 4,939,061</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$</b>	<b>425,000</b>	<b>\$ 8,475,000</b>	<b>\$ 10,168,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 24,868,300</b>

Public Utilities

Kearny Villa Rd Pipeline / S23001

Water - Distribution Sys - Transmission

<b>Council District:</b>	6	<b>Priority Score:</b>	94
<b>Community Planning:</b>	Kearny Mesa	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	New	<b>Contact Information:</b>	Greek, Ryan
<b>Duration:</b>	2023 - 2028		619-533-3767
<b>Improvement Type:</b>	New		rsgreek@sandiego.gov

**Description:** This project will install 24,170 linear feet of 36-inch pipeline on Kearny Villa Road between Miramar Road and Clairemont Mesa Boulevard.

**Justification:** To provide a second feed to ensure water reliability to the community.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Kearny Mesa neighborhood and is in conformance with the City's General Plan

**Schedule:** Design is scheduled to begin in Fiscal Year 2024 and construction is anticipated to begin in Fiscal Year 2026.

**Summary of Project Changes:** This is a new project for Fiscal Year 2023.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023		FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
				FY 2023	Anticipated							
Water Utility - CIP Funding Source	700010	\$ -	\$ -	\$ 500,000	\$ -	\$ 4,500,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 13,400,000	\$ -	\$ 48,400,000
Total		\$ -	\$ -	\$ 500,000	\$ -	\$ 4,500,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 13,400,000	\$ -	\$ 48,400,000

# Public Utilities

## La Jolla Scenic Drive 16inch Main / S12009

## Water - Distribution Sys - Transmission

<b>Council District:</b>	1	<b>Priority Score:</b>	82
<b>Community Planning:</b>	La Jolla	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Narvaez, Rex
<b>Duration:</b>	2015 - 2024		619-533-5127
<b>Improvement Type:</b>	Expansion		rnarvaez@sandiego.gov

**Description:** This project provides for replacement of 18,555 linear feet (3.51 miles) of existing 6-inch to 12-inch asbestos cement water main, and 1,573 linear feet (0.30 miles) of existing 8-inch polyvinyl chloride (PVC) water main and installation of 902 linear feet (0.17 miles) of 16-inch PVC transmission line between Soledad Mountain Road and the existing Mount Soledad Pump Station. In addition, it includes the installation of all associated water services, fire hydrants, curb ramps, traffic control, and abandon by slurry fill a total of 1,089 linear feet (0.21 miles) of existing 16-inch water main, of which 300 linear feet is ductile iron and 789 linear feet is asbestos cement. This project also includes the relocation of an existing pressure reducing station.

**Justification:** The current distribution grid has insufficient capacity to meet fire flow and is a bottleneck that leads to two isolated portions of the 725 Zone. If either of the pump/reservoir tandems that feed the zone go out of service, feed from the other tandem could not effectively be moved across the zone.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2018 and was completed in Fiscal Year 2021.

**Summary of Project Changes:** Total project cost has increased by \$900,000 due to additional scope to connect to the Soledad Pump Station. \$900,000 in Water Utility - CIP funding has been allocated to this project in Fiscal Year 2022 via City Council resolution. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 11,884,559	\$ 463,440	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,348,000
<b>Total</b>		<b>\$ 11,884,559</b>	<b>\$ 463,440</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,348,000</b>



# Public Utilities

## La Jolla View Reservoir / S15027

## Water - Distribution Sys - Distribution

<b>Council District:</b>	1	<b>Priority Score:</b>	80
<b>Community Planning:</b>	La Jolla	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Van Martin, Debbie
<b>Duration:</b>	2012 - 2028		619-533-6651
<b>Improvement Type:</b>	Replacement		dvanmartin@sandiego.gov

**Description:** This project will provide for the construction of a new 0.72 million gallons (MG) prestressed concrete reservoir. Also, it will install 600 feet of 16-inch pipeline and demolish the old La Jolla View Reservoir and the La Jolla Exchange Place Reservoir and Pump Station.

**Justification:** This project will replace the existing La Jolla View Reservoir which will improve water quality, set the new reservoir to appropriate health guidelines and improve fire flow capacity in the 610 Zone.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2013 and is currently on hold due to an anticipated scope change to the proposed improvements. Construction schedule will likely be available upon completion of the scope change in Fiscal Year 2024.

**Summary of Project Changes:** \$1.0 million in Water Utility - CIP funding was removed from this project in Fiscal Year 2022 via City Council resolution due to anticipated scope reduction. The project description and schedule have been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 4,866,748	\$ 1,350,752	\$ -	\$ -	\$ -	\$ 5,635,157	\$ 8,512,500	\$ 15,387,619	\$ -	\$ -	\$ 35,752,777
<b>Total</b>		<b>\$ 4,866,748</b>	<b>\$ 1,350,752</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,635,157</b>	<b>\$ 8,512,500</b>	<b>\$ 15,387,619</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 35,752,777</b>

# Public Utilities

## Lake Hodges Dam Replacement / S23002

## Bldg - Water - Reservoirs/Dams

<b>Council District:</b>	5	<b>Priority Score:</b>	97
<b>Community Planning:</b>	San Pasqual	<b>Priority Category:</b>	High
<b>Project Status:</b>	New	<b>Contact Information:</b>	Greek, Ryan
<b>Duration:</b>	2023 - 2033		619-533-3767
<b>Improvement Type:</b>	Replacement - Rehab		rsgreek@sandiego.gov

**Description:** This project will construct a new roller compacted concrete dam about 100 feet downstream of the existing dam. While the dam is a City asset, the project will include cost-sharing with the other jurisdictions, including the San Diego County Water Authority, which maintains capacity rights to the 30,633 Acre Feet (AF) of storage. The City maintains 5,317 AF of capacity rights. The City expects to maintain ownership of the new dam.

**Justification:** Hodges Dam is over 100 years old and is the second oldest dam in the City's system. Currently, the dam has its capacity limited to 13,401 AF based on restrictions from the California Department of Water Resources' Division of Safety of Dams to mitigate risk of dam failure. This project will provide a long-term solution to mitigate these risks and ensure that Lake Hodges continues to be a critical asset in the region's water delivery system.

**Operating Budget Impact:** To be determined further in the design process.

**Relationship to General and Community Plans:** This project is consistent with the San Pasqual neighborhood and is in compliance with the City's General Plan.

**Schedule:** Design is scheduled to begin in Fiscal Year 2024 and construction is anticipated to begin in Fiscal Year 2028.

**Summary of Project Changes:** This is a new project for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ -	\$ 500,000	\$ -	\$ 5,000,000	\$ 10,000,000	\$ 20,000,000	\$ 20,000,000	\$ 94,500,000	\$ -	\$ 150,000,000
<b>Total</b>		\$ -	\$ -	\$ 500,000	\$ -	\$ 5,000,000	\$ 10,000,000	\$ 20,000,000	\$ 20,000,000	\$ 94,500,000	\$ -	\$ 150,000,000

# Public Utilities

## Lakeside Valve Station Replacement / S22003

## Water - Distribution Sys - Transmission

<b>Council District:</b>	Non-City	<b>Priority Score:</b>	94
<b>Community Planning:</b>	Non City	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	New	<b>Contact Information:</b>	Ammerlahn, Parita
<b>Duration:</b>	2022 - 2026		619-533-5406
<b>Improvement Type:</b>	Replacement		pammerlahn@sanidiego.gov

**Description:** This project will replace the existing deteriorated and underground Lakeside Valve Station with a new valve station. Relocate the new station above ground by demolishing the onsite out-of-service Lakeside Valve Station and adjacent out-of-service keeper's house. Build a new valve station and building at the location of the existing valve station and also includes an emergency generator. This project was converted from sublet project B17082 (AKA00003 Large Diameter Water Transmission PPL) to a standalone CIP in Fiscal Year 2022.

**Justification:** This replacement of the existing deteriorating valve station will improve efficiency and reliability of the raw water system.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the community plan guidelines for Lakeside Community Planning Group.

**Schedule:** Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2023. Construction is scheduled to begin in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2026.

**Summary of Project Changes:** This project was converted from sublet project B17082 (AKA00003 Large Diameter Water Transmission PPL) to a standalone CIP in Fiscal Year 2022. This is a new project for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 3,772,797	\$ 13,817,202	\$ 5,617,782	\$ -	\$ 10,000,000	\$ 9,189,323	\$ -	\$ -	\$ -	\$ -	\$ 42,397,105
<b>Total</b>		<b>\$ 3,772,797</b>	<b>\$ 13,817,202</b>	<b>\$ 5,617,782</b>	<b>\$ -</b>	<b>\$ 10,000,000</b>	<b>\$ 9,189,323</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 42,397,105</b>

# Public Utilities

## Large Diameter Water Transmission PPL / AKA00003

## Water - Distribution Sys - Transmission

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation allows for the replacement of 16-inch and larger diameter water pipelines at various locations throughout the City.

**Justification:** This annual allocation provides for the replacement of large diameter pipelines that are deteriorated in condition or have reached the end of their service life.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 43,770,644	\$ 10,310,769	\$ 10,898,319	\$ -	\$ 27,318,709	\$ 18,010,294	\$ 10,229,583	\$ 6,189,286	\$ -	\$ -	\$ 126,727,604
<b>Total</b>		<b>\$ 43,770,644</b>	<b>\$ 10,310,769</b>	<b>\$ 10,898,319</b>	<b>\$ -</b>	<b>\$ 27,318,709</b>	<b>\$ 18,010,294</b>	<b>\$ 10,229,583</b>	<b>\$ 6,189,286</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 126,727,604</b>

# Public Utilities

## MBC Equipment Upgrades / S17013

## Bldg - MWWWD - Treatment Plants

<b>Council District:</b>	6	<b>Priority Score:</b>	85
<b>Community Planning:</b>	Kearny Mesa	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Martin, Reyhaneh
<b>Duration:</b>	2017 - 2027		858-243-5036
<b>Improvement Type:</b>	Replacement		rdmartin@sandiego.gov

**Description:** Project consists of replacing aging equipment throughout various process areas to ensure the plant operates reliably. Improvements include installation of new raw solids feed pumps, replacement of existing thickening centrifuges, upgrades to anaerobic digesters, improvements to the sludge dewatering system and other upgrades. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

**Justification:** To ensure that the plant operates reliably and efficiently, process equipment associated with anaerobic digestion and sludge dewatering must be replaced.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is in consistent with the applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Design began in June 2017 and was completed in August 2018. Construction began in July 2021 and is anticipated to be completed in Fiscal Year 2025. This project's construction contract is being bundled with the Pure Water Program's construction contract for efficiency purposes.

**Summary of Project Changes:** Total project cost has increased by \$4.4 million in Fiscal Year 2023 due to revised project cost estimates which include increased costs for City labor and increased external engineering services for construction.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 41,901,936	\$ 354,907	\$ 6,245,622	\$ -	\$ 4,920,590	\$ 1,468,657	\$ -	\$ -	\$ -	\$ -	\$ 54,891,713
<b>Total</b>		<b>\$ 41,901,936</b>	<b>\$ 354,907</b>	<b>\$ 6,245,622</b>	<b>\$ -</b>	<b>\$ 4,920,590</b>	<b>\$ 1,468,657</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 54,891,713</b>

# Public Utilities

## Metro Treatment Plants / ABO00001

## Bldg - MWWD - Treatment Plants

<b>Council District:</b>	2 6 7 8	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Peninsula; University; Tijuana River Valley	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation provides for replacement or improvements of facilities at Metro Treatment Plants: Point Loma Wastewater Treatment Plant (PLWTP), North City Water Reclamation Plant (NCWRP), South Bay Water Reclamation Plant (SBWRP), and Metro Biosolids Center (MBC). Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

**Justification:** Various facilities require replacement due to increasing wastewater flows and to be compliant with current regulatory requirements. This annual allocation will be considered an enhancement to the facility and does not include operation and maintenance.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula, Tijuana River Valley, and University community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 16,325,937	\$ 14,581,004	\$ 14,110,687	\$ -	\$ 8,162,109	\$ 4,401,152	\$ 287,170	\$ 395,487	\$ -	\$ -	\$ 58,263,546
<b>Total</b>		<b>\$ 16,325,937</b>	<b>\$ 14,581,004</b>	<b>\$ 14,110,687</b>	<b>\$ -</b>	<b>\$ 8,162,109</b>	<b>\$ 4,401,152</b>	<b>\$ 287,170</b>	<b>\$ 395,487</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 58,263,546</b>

# Public Utilities

## Metropolitan System Pump Stations / ABP00002

## Bldg - MWWWD - Pump Stations

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation provides for comprehensive upgrades, design modifications, and renovations or replacement of equipment such as pumps, valves, tanks, controls, odor control systems, etc. at Metropolitan System Pump Stations 1, 2, Otay River, and Grove Avenue. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

**Justification:** These improvements will allow pump stations to run more efficiently and increase the reliability of the Metropolitan Wastewater System.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 2,801,681	\$ 2,809,588	\$ 1,620,000	\$ -	\$ 3,680,734	\$ 7,552,599	\$ 8,438,966	\$ 3,954,875	\$ -	\$ -	\$ 30,858,443
<b>Total</b>		<b>\$ 2,801,681</b>	<b>\$ 2,809,588</b>	<b>\$ 1,620,000</b>	<b>\$ -</b>	<b>\$ 3,680,734</b>	<b>\$ 7,552,599</b>	<b>\$ 8,438,966</b>	<b>\$ 3,954,875</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,858,443</b>

# Public Utilities

## Metropolitan Waste Water Department Trunk Sewers / AJB00001 Wastewater - Collection Sys - Trunk Swr

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation provides for the replacement of trunk sewers at various locations, including canyons, within the City limits. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

**Justification:** This annual allocation provides for the upgrading of trunk sewers to improve the level of service to residents of the City of San Diego, and to comply with regulatory agencies by reducing the possibility of sewer spills.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis. B17005, Murphy Canyon Trunk Sewer Repair/Rehab is anticipated to be recreated as a standalone project during the fiscal year.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 280,736	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 280,736
Muni Sewer Utility - CIP Funding Source	700008	10,596,836	4,732,712	2,200,000	-	12,341,283	5,134,279	3,503,382	-	-	-	38,508,493
<b>Total</b>		<b>\$ 10,596,836</b>	<b>\$ 5,013,448</b>	<b>\$ 2,200,000</b>	<b>\$ -</b>	<b>\$ 12,341,283</b>	<b>\$ 5,134,279</b>	<b>\$ 3,503,382</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 38,789,229</b>



# Public Utilities

## Miramar Clearwell Improvements / S11024

## Bldg - Water - Standpipes

<b>Council District:</b>	5	<b>Priority Score:</b>	95
<b>Community Planning:</b>	Scripps Miramar Ranch; Miramar Ranch North	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Vitelle, Brian
<b>Duration:</b>	2012 - 2024		619-533-5105
<b>Improvement Type:</b>	Expansion		bvitelle@sandiego.gov

**Description:** This project constructs two new potable water storage clearwells, associated piping and facilities for a total storage capacity of 58.3 million gallons (MG); removes existing Clearwell Nos. 1 and 2 and associated piping and facilities; constructs a new chlorine contact chamber with an adjoining lift station for a maximum plant capacity of 215 million gallons per day (MGD), a new maintenance building, a new guard house, and installs a one megawatt Photovoltaic System on the deck of Clearwell No. 2.

**Justification:** The existing clearwells were determined to have significant structural stability concerns. The lift station will improve filter performance and increase hydraulic grade line to 712 feet.

**Operating Budget Impact:** None

**Relationship to General and Community Plans:** This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2022. Project closeout activities will continue until Fiscal Year 2024.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 118,558,084	\$ 1,766,164	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,324,248
Water Utility Operating Fund	700011	4,495	-	-	-	-	-	-	-	-	-	4,495
<b>Total</b>		<b>\$ 118,562,579</b>	<b>\$ 1,766,164</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 120,328,744</b>

# Public Utilities

## Montezuma/Mid-City Pipeline Phase II / S11026

## Water - Distribution Sys - Distribution

<b>Council District:</b>	7 9	<b>Priority Score:</b>	98
<b>Community Planning:</b>	College Area; Navajo	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Vitelle, Brian
<b>Duration:</b>	2013 - 2026		619-533-5105
<b>Improvement Type:</b>	Expansion		bvitelle@sandiego.gov

**Description:** This project will construct a new 66-inch pipeline from the Alvarado Water Treatment Plant Clearwells to the 69th and Mohawk pump station. Approximate pipeline length is 5,297 linear feet. This project also includes street resurfacing of 70th Street and Lake Murray Boulevard as part of a future reimbursement agreement with the City of La Mesa. This project was added to the City's existing litigation with SDG&E (which is primarily associated with the Pure Water project) regarding costs to relocated SDG&E in Fiscal Year 2021.

**Justification:** This project will give complete redundancy to the Trojan Pipeline and will add transmission capacity to all of San Diego south of Highway 8. The project will provide a back-up supply for the aging 54-inch Trojan Pipeline that currently supplies the Mid-City Pipeline west of the 63rd Street inter-tie, a second supply line to the largest region of the Alvarado Water Treatment Plant service area, and a back-up service that will allow the Trojan Pipeline to be removed from service for inspection. In addition, the project provides connections for a new 69th and Mohawk Pump Station to become the lead supply to the Redwood Village (645 Zone).

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the College Area and Navajo Community Planning Groups and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2013 and was completed in Fiscal Year 2019. Easement acquisition began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2024. A reservation of rights agreement was entered into with SDG&E in Fiscal Year 2021.

**Summary of Project Changes:** Total project cost has increased by \$16.9 million due to revised construction costs. \$6.8 million in Water Utility - CIP funding was removed from this project in Fiscal Year 2022 via City Council resolution due to updated project needs. The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water SDG&E Utility Relocation	700105	\$ 1,389,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,389,000
Water Utility - CIP Funding Source	700010	11,563,447	18,924,641	-	-	20,000,000	11,000,000	-	-	-	-	61,488,088
Water Utility Operating Fund	700011	215,112	-	-	-	-	-	-	-	-	-	215,112
<b>Total</b>		<b>\$ 13,167,558</b>	<b>\$ 18,924,641</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000,000</b>	<b>\$ 11,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 63,092,200</b>

# Public Utilities

## Morena Pipeline / S16027

## Water - Distribution Sys - Transmission

<b>Council District:</b>	2 6 7	<b>Priority Score:</b>	92
<b>Community Planning:</b>	Linda Vista; Clairemont Mesa; Mission Valley	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Martin, Reyhaneh
<b>Duration:</b>	2015 - 2027		858-243-5036
<b>Improvement Type:</b>	Expansion		rdmartin@sandiego.gov

**Description:** This project will replace 19,765 feet of existing cast iron and asbestos cement 16-inch pipeline with 16-inch PVC and install 17,440 feet of new 36-inch steel pipeline (CML & C) along Morena Blvd from Friars Road to Balboa Avenue. Total length of this project is 38,012 feet.

**Justification:** This project was driven by the need to provide redundant transmission capacity to the coastal regions of Pacific Beach and La Jolla. This pipeline will also allow the beach areas to be fed by the Alvarado Water Treatment Plant which helps maximize local water resources.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with Linda Vista, Mission Valley and Clairemont Mesa community plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2017 and is anticipated to be completed Fiscal Year 2023. Construction is scheduled to begin in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2026.

**Summary of Project Changes:** The total project cost increased by \$16.0 million due to revised cost estimates resulting from the project's construction contract being unbundled from Pure Water. The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water SDG&E Utility Relocation	700105	\$ 13,564,385	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,564,386
Water Utility - CIP Funding Source	700010	5,210,065	19,961,702	12,077,110	-	12,350,414	10,567,337	-	-	-	-	60,166,628
<b>Total</b>		<b>\$ 18,774,450</b>	<b>\$ 19,961,702</b>	<b>\$ 12,077,110</b>	<b>\$ -</b>	<b>\$ 12,350,414</b>	<b>\$ 10,567,337</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 73,731,014</b>

## Public Utilities

### Murphy Canyon Trunk Sewer Repair/Rehab / S22014

### Wastewater - Collection Sys - Trunk Swr

<b>Council District:</b>	6 7	<b>Priority Score:</b>	75
<b>Community Planning:</b>	Kearny Mesa; Mission Valley; Serra Mesa; Tierrasanta	<b>Priority Category:</b>	Low
<b>Project Status:</b>	New	<b>Contact Information:</b>	Vitelle, Brian
<b>Duration:</b>	2022 - 2026		619-533-5105
<b>Improvement Type:</b>	Replacement - Rehab		bvitelle@sandiego.gov

**Description:** This project will improve the capacity of existing trunk sewer infrastructure by installing approximately 1.3 miles of new gravity sewer pipelines, rehabilitating approximately 5.2 miles of existing sewer pipelines, and abandoning approx. 1.1 miles of existing sewer pipeline and manholes. The existing trunk sewer is located parallel to I-15, mainly on or near Murphy Canyon Road from Clairemont Mesa Boulevard to south of Friars Road. In addition, part of sewer rehabilitation will take place on Ruffin Road from Balboa Avenue to Aero Drive and on Aero Drive from Ruffin Road to Sandrock Road. This project was converted from sublet B17005 (AJB00001 Metropolitan Waste Water Department Trunk Sewers) to a standalone project in Fiscal Year 2022.

**Justification:** This project will replace or rehabilitate more than 35,765 linear feet of aging and deteriorating sewer pipe servicing communities. The new and rehabilitated sewer distribution pipelines will bring the existing mains up to modern standards, accommodate community growth and reduce maintenance requirements.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Kearny Mesa and Mission Valley community plans and is in conformance with the City's General Plan.

**Schedule:** Design is anticipated to be completed in Fiscal Year 2023. Construction is anticipated to begin in Fiscal Year 2023 and be completed in Fiscal Year 2026.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2023. This project was converted from sublet B17005 (AJB00001 Metropolitan Waste Water Department Trunk Sewers) to a standalone project in Fiscal Year 2022.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 3,860,000	\$ 97,387	\$ 4,000,000	\$ -	\$ 18,000,000	\$ 11,000,000	\$ 2,114,612	\$ -	\$ -	\$ -	\$ 39,072,000
<b>Total</b>		<b>\$ 3,860,000</b>	<b>\$ 97,387</b>	<b>\$ 4,000,000</b>	<b>\$ -</b>	<b>\$ 18,000,000</b>	<b>\$ 11,000,000</b>	<b>\$ 2,114,612</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 39,072,000</b>

# Public Utilities

## NCWRP Improvements to 30 mgd / S17012

## Bldg - MWWd - Treatment Plants

<b>Council District:</b>	1	<b>Priority Score:</b>	85
<b>Community Planning:</b>	University	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Martin, Reyhaneh
<b>Duration:</b>	2017 - 2027		858-243-5036
<b>Improvement Type:</b>	Replacement		rdmartin@sandiego.gov

**Description:** The North City Water Reclamation Plant (NCWRP) treats wastewater from several San Diego communities and distributes recycled water for irrigation and industrial purposes throughout the surrounding areas. The condition and hydraulic capacity of the existing equipment at the NCWRP has been assessed through the review and examination of the plant design drawings, operation and assessment. It was determined that improvements to the process equipment are needed in order to ensure the facility is capable of operating reliably at its design capacity of 30 million gallons per day (MGD). Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

**Justification:** This project entails improvements to the process equipment at the NCWRP in order to ensure the facility is capable of operating reliably at its design capacity of 30 MGD.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the University Community Plan and is in conformance with the City's General plan and helps to implement the City's Climate Action Plan.

**Schedule:** Design began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2025. This project's construction contract is being bundled with the Pure Water Program's construction contract for efficiency purposes.

**Summary of Project Changes:** Total project cost has increased by \$1.8 million in Fiscal Year 2023 due to revised project cost estimates. \$7.4 million in Metro Sewer and Water Utility - CIP funding was allocated to this project in Fiscal Year 2022 via City Council resolution.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 19,921,028	\$ 1,698,636	\$ 6,927,936	\$ -	\$ 3,447,490	\$ 1,399,105	\$ 631,064	\$ -	\$ -	\$ -	\$ 34,025,259
Water Utility - CIP Funding Source	700010	2,431,164	786,857	2,518,020	-	686,746	377,685	-	-	-	-	6,800,471
<b>Total</b>		<b>\$ 22,352,191</b>	<b>\$ 2,485,493</b>	<b>\$ 9,445,956</b>	<b>\$ -</b>	<b>\$ 4,134,236</b>	<b>\$ 1,776,790</b>	<b>\$ 631,064</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,825,731</b>

# Public Utilities

## North/South Metro Interceptors Rehabilitation / S22001

## Wastewater - Collection Sys - Main

<b>Council District:</b>	2 3 7 8	<b>Priority Score:</b>	88
<b>Community Planning:</b>	Centre City - East Village; Centre City - Little Italy; Centre City - Columbia/Core	<b>Priority Category:</b>	High
<b>Project Status:</b>	New	<b>Contact Information:</b>	Greek, Ryan
<b>Duration:</b>	2023 - 2026		619-533-3767
<b>Improvement Type:</b>	Betterment		rsgreek@sandiego.gov

**Description:** Repair and rehabilitation of the North Metropolitan Interceptors (NMI) and South Metropolitan Interceptors (SMI) and access structures. Several pipeline segments will be rehabilitated or repaired. Several access structures and siphon access structures will be repaired. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

**Justification:** NMI and SMI are singular critical interceptors conveying wastewater flows from North and South of the City to PLWTP via PS2. SMI and a portion of NMI do not have a redundancy pipeline for backup in the event these pipelines go out of service. If NMI and SMI are not repaired or maintained, there is the potential risk of major wastewater collection interruption, sewer overflow, property and environmental damage, and fines due to pipe failure.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Downtown, Midway-Pacific Highway, Otay Mesa-Nestor, Barrio Logan and Military Facilities neighborhoods and is in conformance with the City's General Plan.

**Schedule:** Design is scheduled to begin in 2022 and construction is anticipated to be completed in 2026.

**Summary of Project Changes:** This is a new project for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ -	\$ 500,000	\$ -	\$ 3,000,000	\$ 4,500,000	\$ 8,000,000	\$ 10,000,000	\$ -	\$ -	\$ 26,000,000
<b>Total</b>		\$ -	\$ -	\$ 500,000	\$ -	\$ 3,000,000	\$ 4,500,000	\$ 8,000,000	\$ 10,000,000	\$ -	\$ -	\$ 26,000,000

# Public Utilities

## Otay 1st/2nd PPL West of Highland Avenue / S12016

## Water - Distribution Sys - Transmission

<b>Council District:</b>	3 9	<b>Priority Score:</b>	91
<b>Community Planning:</b>	City Heights; North Park	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Vitelle, Brian
<b>Duration:</b>	2014 - 2024		619-533-5105
<b>Improvement Type:</b>	Replacement		bvitelle@sandiego.gov

**Description:** This project provides for replacement of the Otay 1st and 2nd Pipeline (west of Highland Avenue, along the existing Otay 2nd alignment). It will replace 26,090 linear feet of existing cast iron and asbestos cement transmission mains and distribution mains with new mains.

**Justification:** This project will replace the existing deteriorated cast iron pipe. The new pipeline will provide supply reliability and improve water quality.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the City Heights and North Park Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2016 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2023.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 27,636,920	\$ 1,803,579	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,440,500
Water Utility Operating Fund	700011	2,129	(2,129)	-	-	-	-	-	-	-	-	-
<b>Total</b>		<b>\$ 27,639,049</b>	<b>\$ 1,801,450</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 29,440,500</b>

# Public Utilities

## Otay 2nd Pipeline Phase 4 / S20001

## Water - Distribution Sys - Transmission

<b>Council District:</b>	Non-City	<b>Priority Score:</b>	97
<b>Community Planning:</b>	Non City	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ammerlahn, Parita
<b>Duration:</b>	2020 - 2030		619-533-5406
<b>Improvement Type:</b>	Replacement		pammerlahn@sandiego.gov

**Description:** This project will replace an existing portion of the Otay 2nd Pipeline in the County of San Diego and in the City of Chula Vista between Bonita Road (North end) and Telegraph Canyon Road (South end) and install a new distribution main to supply water to a number of existing customers currently connected directly into the main transmission pipeline. The work will replace approximately 16,910 linear feet of existing Otay 2nd steel piping with new 48" Cement Mortar Lined and Tape Coated piping, and construct approximately 1,041 linear feet of new 8" distribution piping to serve existing customers.

**Justification:** This project will replace and up-size existing deteriorated piping to provide supply reliability for the Alvarado service area and increase operational flexibility of the system. Several existing residential water connections will be transferred to the new 8" distribution pipe in compliance with the City's design guidelines.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is recommended by an amendment to the Otay Water Treatment Plant Service Area Master Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2025. Construction is scheduled to begin in Fiscal Year 2025 and is anticipated to be completed in Fiscal Year 2029.

**Summary of Project Changes:** \$1.7 million in Water Utility - CIP funding was removed from this project in Fiscal Year 2022 via City Council resolution. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 3,671,398	\$ 478,601	\$ -	\$ -	\$ -	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 3,858,900	\$ -	\$ 38,008,900
<b>Total</b>		<b>\$ 3,671,398</b>	<b>\$ 478,601</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000,000</b>	<b>\$ 10,000,000</b>	<b>\$ 10,000,000</b>	<b>\$ 3,858,900</b>	<b>\$ -</b>	<b>\$ 38,008,900</b>



# Public Utilities

## Otay 2nd Pipeline Steel Replacement Ph 5 / S21000

## Water - Distribution Sys - Transmission

<b>Council District:</b>	4	<b>Priority Score:</b>	95
<b>Community Planning:</b>	Mid-City: Eastern Area; Southeastern (Encanto Neighborhoods)	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ammerlahn, Parita
<b>Duration:</b>	2021 - 2030		619-533-5406
<b>Improvement Type:</b>	Replacement		pammerlahn@sandiego.gov

**Description:** This project will replace the existing 36-inch Steel Cylinder Cement (CMLCS) pipe with 42-inch CMLCS pipe from Balboa Vista Drive south of Seifert Street to the intersection of 60th Street and Tooley Street. The project also includes a new tunneling segment under SR-94.

**Justification:** This project will replace and up-size existing deteriorated piping to provide supply reliability for the Alvarado service area and increase operational flexibility of the system. Seventeen existing residential water connections will be transferred to the new 8" distribution pipe in compliance with the City's design guidelines.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Mid City: Eastern Area and Encanto Neighborhoods and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2026. Construction is scheduled to begin in Fiscal Year 2027 and is anticipated to be completed in Fiscal Year 2030.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 202,694	\$ 897,305	\$ 2,000,000	\$ -	\$ 1,000,000	\$ 500,000	\$ 500,000	\$ 7,000,000	\$ 8,029,000	\$ -	\$ 20,129,000
<b>Total</b>		<b>\$ 202,694</b>	<b>\$ 897,305</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 7,000,000</b>	<b>\$ 8,029,000</b>	<b>\$ -</b>	<b>\$ 20,129,000</b>

## Public Utilities

### Otay Second Pipeline Relocation-PA / S15016

### Water - Distribution Sys - Transmission

<b>Council District:</b>	Non-City	<b>Priority Score:</b>	98
<b>Community Planning:</b>	Non-City	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Wilson, Leonard
<b>Duration:</b>	2015 - 2027		619-446-5421
<b>Improvement Type:</b>	Replacement		llwilson@sandiego.gov

**Description:** This project is a participation agreement and will relocate 7.82 miles of potable water transmission pipelines from Otay Water Treatment to Olympic Parkway. The participation agreement outlines each segment of work, the City and Developer costs, and the schedule to begin and complete the work.

**Justification:** As the Otay Ranch Community develops, the existing Otay 2nd Pipeline, Otay 3rd Pipeline, South San Diego Pipeline No. 1, and South San Diego Pipeline No. 2 will be relocated into the City of Chula Vista's public rights-of-way.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

**Schedule:** Design of Phase 1 began in Fiscal Year 2015 and construction of Phase 1 began in Fiscal Year 2019. Subsequent design and construction phases will continue through 2027.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 10,447,395	\$ 2,648,775	\$ 7,750,000	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 1,247,053	\$ -	\$ -	\$ 28,093,224
<b>Total</b>		<b>\$ 10,447,395</b>	<b>\$ 2,648,775</b>	<b>\$ 7,750,000</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 1,247,053</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 28,093,224</b>

Public Utilities

Otay Water Treatment Plant Upgrade Ph 3 / S23003

Bldg - Water - Treatment Plants

Council District:	Non-City	Priority Score:	95
Community Planning:	Non-City	Priority Category:	High
Project Status:	New	Contact Information:	Greek, Ryan
Duration:	2023 - 2029		619-533-3767
Improvement Type:	Betterment		rsgreek@sandiego.gov

**Description:** Rehabilitate two existing flocculation and sedimentation basins by adding plate settlers, launders, and a new sludge collection system. Apply coatings to filter effluent channels and the filters 9-16 influent channel and replace valves on filters 1-16. Upgrade chemical tanks, feed systems, and install flow controls. Expand and improve the operations building. Other improvements include install raw water meter, throttling valve and overflow structure on San Diego County Water Authority connection, perform seismic improvements, and perform improvements for security guard station.

**Justification:** Ongoing operability and reliability of the plant are currently jeopardized. Some of those needs are related to design and construction problems of the late 1990's plant expansion project and some of them are related to older plant equipment that was not improved during the expansion.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is outside of the City limits and there is no community planning area.

**Schedule:** Design is scheduled to begin in Fiscal Year 2024 and construction is anticipated to begin in Fiscal Year 2026.

**Summary of Project Changes:** This is a new project for Fiscal Year 2023.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ -	\$ 500,000	\$ -	\$ 1,000,000	\$ 2,500,000	\$ 5,000,000	\$ 5,000,000	\$ 18,000,000	\$ -	\$ 32,000,000
Total		\$ -	\$ -	\$ 500,000	\$ -	\$ 1,000,000	\$ 2,500,000	\$ 5,000,000	\$ 5,000,000	\$ 18,000,000	\$ -	\$ 32,000,000

## Public Utilities

### Pacific Beach Pipeline South (W) / S12015

### Water - Distribution Sys - Transmission

<b>Council District:</b>	2	<b>Priority Score:</b>	92
<b>Community Planning:</b>	Pacific Beach; Midway - Pacific Highway; Mission Beach; Peninsula	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Jaro, Janice
<b>Duration:</b>	2012 - 2024		619-533-3851
<b>Improvement Type:</b>	Expansion		jjaro@sandiego.gov

**Description:** Replacement of approximately 7.8 miles of existing transmission and distribution mains known as Pacific Beach Pipeline along Ingraham Street, West Mission Bay Drive, Sports Arena Boulevard, Midway Drive, Enterprise Street, Pacific Highway, Kurtz Street, Hancock Street, California Street, West Walnut Avenue, Vine Street, and Kettner Boulevard from the Buena Vista Street and Ingraham Street intersection through the Upas and Kettner Boulevard intersection. The project also includes demolition of the existing Pacific Beach Reservoir, abandonment of existing 16-inch pipeline from this reservoir through Tourmaline Street and Foothill Boulevard, and replacement of adjacent water mains along West Mission Bay Drive from Mission Boulevard through Ingraham Street, along Hancock Street from Estudillo Street through Noell Street, along West Washington Street from Hancock Street through Pacific Highway, and along Anna Avenue from Pacific Highway to Lovelock Street.

**Justification:** This project is needed to provide water supply reliability to Pacific Beach by replacing a 73-year-old deteriorating cast iron pipe; thereby, increasing capacity and allowing for increased operational flexibility.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Midway-Pacific Highway, Mission Beach, Peninsula and Pacific Beach Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2023.

**Summary of Project Changes:** Total project cost increased by \$2.6 million due to unforeseen poor soil conditions and operational issues with the existing water main. \$2.6 million in Water Utility - CIP funding has been allocated to this project in Fiscal Year 2022 via City Council resolution. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 43,399,124	\$ 960,808	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 44,359,933
<b>Total</b>		<b>\$ 43,399,124</b>	<b>\$ 960,808</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 44,359,933</b>

# Public Utilities

## Pipeline Rehabilitation / AJA00002

## Wastewater - Collection Sys - Main

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation provides for the rehabilitation and repair of deteriorated sewers and manholes at various locations within the Municipal Wastewater System.

**Justification:** This annual allocation provides for the extension of the useful life of sewers and manholes, improvements in the level of service to the residents of San Diego, and compliance with regulatory agencies' standards by reducing the possibility of sewer spills.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 74,534,808	\$ 11,976,630	\$ 4,369,229	\$ -	\$ 3,110,193	\$ 2,121,582	\$ 2,710,777	\$ 16,478,758	\$ -	\$ -	\$ 115,301,978
<b>Total</b>		<b>\$ 74,534,808</b>	<b>\$ 11,976,630</b>	<b>\$ 4,369,229</b>	<b>\$ -</b>	<b>\$ 3,110,193</b>	<b>\$ 2,121,582</b>	<b>\$ 2,710,777</b>	<b>\$ 16,478,758</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 115,301,978</b>

# Public Utilities

## Pressure Reduction Facility Upgrades / AKA00002

## Water - Distribution Sys - Transmission

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation provides for replacing existing pressure reducing stations or expanding pressure capacities to meet present and future water demands.

**Justification:** Increasing demands for water throughout the City requires pressure reducing stations to better control water pressure throughout the City's system. This annual allocation will continue to fund the replacement and expansion of pressure reduction facilities.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,573,926	\$ 3,618,297	\$ 200,000	\$ -	\$ 5,564,258	\$ 7,910,766	\$ 12,065,031	\$ 6,923,972	\$ -	\$ -	\$ 37,856,251
<b>Total</b>		<b>\$ 1,573,926</b>	<b>\$ 3,618,297</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ 5,564,258</b>	<b>\$ 7,910,766</b>	<b>\$ 12,065,031</b>	<b>\$ 6,923,972</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 37,856,251</b>

# Public Utilities

## PS2 Power Reliability & Surge Protection / S00312

## Bldg - MWWd - Pump Stations

<b>Council District:</b>	2	<b>Priority Score:</b>	90
<b>Community Planning:</b>	Peninsula	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Choi, Jong
<b>Duration:</b>	2011 - 2026		619-533-5493
<b>Improvement Type:</b>	Expansion		jchoi@sanidiego.gov

**Description:** This project improves the reliability of Pump Station 2 and provides the required surge protection and backup power against an electrical outage in compliance with the Environmental Protection Agency (EPA) recommendation of standby power for essential facilities. This project also provides the required building upgrades (ADA compliant restrooms and offices). Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

**Justification:** Sewer Pump Station 2 currently has three feeds from San Diego Gas and Electric (SDG&E). Two of the feeds are fed from the same substation. Neither of the two SDG&E substations provide 100% power to Pump Station 2. EPA guidelines recommend that facilities like Pump Station 2 be equipped with two separate and independent sources of electrical power provided from either two separate utility substations or from a single substation and a plant base generator. The current pump station electrical configuration does not comply with the EPA recommendations. Besides satisfying the EPA guidelines, it is also required that force main surge protection be provided at all times during pump station operation and in the event of a total power failure.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2013 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2024.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 72,614,284	\$ 3,422,349	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 76,036,633
Metropolitan Sewer Utility Fund	700001	64,166	-	-	-	-	-	-	-	-	-	64,166
<b>Total</b>		<b>\$ 72,678,450</b>	<b>\$ 3,422,349</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 76,100,800</b>

# Public Utilities

## Pump Station Restorations / ABP00001

## Bldg - MWWWD - Pump Stations

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation provides for the replacement of deteriorated municipal pumping equipment and/or pipeline appurtenances.

**Justification:** Many existing sewer pump stations have reached or exceeded their anticipated service life.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This annual allocation is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 40,008	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	40,008
Muni Sewer Utility - CIP Funding Source	700008	13,741,213	1,205,431	-	-	72,171	74,410	76,718	79,097	-	-	15,249,041
<b>Total</b>		<b>\$ 13,781,221</b>	<b>\$ 1,205,431</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 72,171</b>	<b>\$ 74,410</b>	<b>\$ 76,718</b>	<b>\$ 79,097</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,289,049</b>



# Public Utilities

## Pure Water Phase 2 / ALA00002

## Potable Reuse

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	New	<b>Contact Information:</b>	Demich, Andrea
<b>Duration:</b>	2022 - 2040		858-614-5741
<b>Improvement Type:</b>	New		ademich@sanidiego.gov

**Description:** The Pure Water Program will be implemented in two phases. This annual allocation provides funding for Phase 2 of the Program. It includes the design and construction of several facilities including a Small-Scale Facility that will be used to pilot technology, a 53 million gallon per day (MGD) Pure Water Facility, and a Central Area Water Reclamation Plant. An extensive conveyance system to deliver pure water between each facility and, ultimately, to a reservoir is also included.

**Justification:** This project is needed to meet the requirements in the upcoming Ocean Pollution Reduction Act II (OPRA II) legislation and to reduce reliance on external water sources by providing an uninterrupted local water supply.

**Operating Budget Impact:** The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the Facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** The Small-Scale Facility design began in Fiscal Year 2021 and is expected to complete construction in Fiscal Year 2023. The remaining facilities and the conveyances are expected to begin design in phases between Fiscal Year 2026 and Fiscal Year 2027 with all infrastructure in service in Fiscal Year 2035.

**Summary of Project Changes:** This is a new project for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 1,778,734	\$ (10,450)	\$ 13,680,000	\$ -	\$ 2,369,943	\$ 2,443,453	\$ 2,519,244	\$ 1,308,987	\$ 1,306,410,477	\$ -	\$ 1,330,500,388
Water Utility - CIP Funding Source	700010	1,782,377	(14,093)	22,320,000	-	3,866,749	3,986,687	4,110,345	2,135,715	2,131,511,831	-	2,169,699,611
<b>Total</b>		<b>\$ 3,561,112</b>	<b>\$ (24,544)</b>	<b>\$ 36,000,000</b>	<b>\$ -</b>	<b>\$ 6,236,692</b>	<b>\$ 6,430,140</b>	<b>\$ 6,629,589</b>	<b>\$ 3,444,702</b>	<b>\$ 3,437,922,308</b>	<b>\$ -</b>	<b>\$ 3,500,199,999</b>

# Public Utilities

## PURE Water Program / ALA00001

## Potable Reuse

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Demich, Andrea
<b>Duration:</b>	2015 - 2030		858-614-5741
<b>Improvement Type:</b>	New		ademich@sandiego.gov

**Description:** The Pure Water Program will be implemented in two phases. This annual allocation provides funding for Phase I of the Program and it includes the design and construction of several facilities including a 30 million gallons per day (MGD) Pure Water Facility, expansion of the existing North City Water Reclamation Plant from 30 MGD to 52 MGD, 30 MGD Pure Water Pump Station and Conveyance system to deliver pure water to Miramar Reservoir, and a 37 MGD pump station and forcemain on Morena Blvd, which will convey additional wastewater from the central area of San Diego to the North City Water Reclamation Plant. The Phase I project will also include an upgrade to the MBC Facility. The capacity and location of the Phase II Pure Water project will be determined once Phase II Pure Water Program validation is complete. Expenditures estimates after Fiscal Year 2022 have been adjusted to account for inflation, consistent with the project's estimates used to secure financing.

**Justification:** This project is needed to meet the new permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterruptable local water supply.

**Operating Budget Impact:** The operating budget impact reflects the staffing and non-personnel expenditures required to bring the Pure Water Facilities online for continued operations and maintenance. As the project develops and progresses additional operating budget impacts will be identified.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan and helps to implement the City's Climate Action Plan.

**Schedule:** Pure Water Phase 1 is currently in construction which is expected to be completed in calendar year 2025. Construction activities will be followed by start-up and testing, and ramp-up regulatory acceptance, respectively.

**Summary of Project Changes:** The annual project cost for Fiscal Year 2023 increased by \$108.9 million due to updates to the cost and schedules of subprojects. In Fiscal Year 2022, the City Council approved the transfer of \$30.2 million to other Pure Water-related projects.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-State	710001	\$ 9,600,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,600,000
Metro SDG&E Utility Relocation	700104	7,527,419	-	-	10,284,482	-	-	-	-	-	-	17,811,901
Metro Sewer Utility - CIP Funding Source	700009	268,694,625	159,841,117	97,000,000	-	86,508,100	15,946,475	4,162,196	-	-	-	632,152,513
Purewater (Wastewater) State Approp	700114	7,493,649	2,313,977	-	-	-	-	-	-	-	-	9,807,626
Purewater (Water) State Approp	700113	107,055	131,479	-	-	-	-	-	-	-	-	238,535
Water SDG&E Utility Relocation	700105	11,395,096	-	-	16,227,297	-	-	-	-	-	-	27,622,393
Water Utility - CIP Funding Source	700010	392,574,365	112,609,486	179,000,000	-	65,889,286	19,963,370	6,158,631	-	-	-	776,195,138
Water Utility Operating Fund	700011	583	(583)	-	-	-	-	-	-	-	-	-
<b>Total</b>		<b>\$ 697,392,792</b>	<b>\$ 277,895,476</b>	<b>\$ 276,000,000</b>	<b>\$ 26,511,779</b>	<b>\$ 152,397,386</b>	<b>\$ 35,909,845</b>	<b>\$ 10,320,827</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,476,428,105</b>

- Operating Budget Impact table on next page -

## Operating Budget Impact

Department - Fund	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Public Utilities - METRO SEWER UTILITY	FTEs 0.00	8.67	8.67	8.67	8.67
Public Utilities - METRO SEWER UTILITY	Total Impact \$ -	4,896,003	6,978,912	18,480,734	18,506,227
Public Utilities - WATER UTILITY OPERATING	FTEs 15.00	44.33	44.33	45.33	45.33
Public Utilities - WATER UTILITY OPERATING	Total Impact \$ 4,200,378	12,478,529	21,055,899	37,941,254	38,064,955

## Public Utilities

### Rancho Bernardo Industrial Pump Stn Replacement / S21004

### Bldg - Water - Pump Stations

<b>Council District:</b>	5	<b>Priority Score:</b>	97
<b>Community Planning:</b>	Rancho Bernardo	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Van Martin, Debbie
<b>Duration:</b>	2021 - 2029		619-533-6651
<b>Improvement Type:</b>	Replacement		dvanmartin@sandiego.gov

**Description:** Construct a new Rancho Bernardo Industrial Pump Station (RBI PS) to meet future demand and fire flow in the Pomerado Park HGL 920 zone. This project also includes the demolition of the existing pump station.

**Justification:** The existing RBI PS needs to be replaced due to aging infrastructure and exceeded service life.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Rancho Bernardo neighborhood and is in conformance with the City's General Plan

**Schedule:** Design began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2025. Construction is scheduled to begin in Fiscal Year 2025 and is anticipated to be completed in Fiscal Year 2028.

**Summary of Project Changes:** Total project cost has increased \$11.3 million due to revised cost estimates that were unknown prior to the start of design. \$650,000 in Water Utility - CIP funding was allocated to this project in Fiscal Year 2022 via City Council resolution. The project cost and schedule have been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 365,004	\$ 2,034,995	\$ 500,000	\$ -	\$ -	\$ 3,648,000	\$ 4,500,000	\$ 2,000,000	\$ -	\$ -	\$ 13,048,000
<b>Total</b>		<b>\$ 365,004</b>	<b>\$ 2,034,995</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,648,000</b>	<b>\$ 4,500,000</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 13,048,000</b>

# Public Utilities

## Recycled Water Systems Upgrades / AHC00004

## Reclaimed Water System - Pipelines

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Expansion		tphung@sandiego.gov

**Description:** This annual allocation provides for the upgrade and replacement of recycled water system components as necessary.

**Justification:** Replacement and upgrades are necessary for the ongoing operation of the recycled water system.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** No significant changes have been made to this project in Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 49,999	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	49,999
<b>Total</b>		<b>\$ -</b>	<b>\$ 49,999</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>49,999</b>

# Public Utilities

## SBWR Plant Demineralization / S00310

## Bldg - MWWd - Treatment Plants

<b>Council District:</b>	8	<b>Priority Score:</b>	77
<b>Community Planning:</b>	Tijuana River Valley	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Vitelle, Brian
<b>Duration:</b>	2013 - 2023		619-533-5105
<b>Improvement Type:</b>	Expansion		bvitelle@sanidiego.gov

**Description:** This project provides demineralization of reclaimed water using the Electrodialysis Reversal (EDR) process. The project relocated two trailer mounted EDR units from the North City Water Reclamation Plant to the South Bay Water Reclamation Plant to reduce the Total Dissolved Solids (TDS) in the reclaimed water. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

**Justification:** The majority of reclaimed water is used for irrigation. Demineralization reduces the level of total dissolved solids in the reclaimed water.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Tijuana River Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2020. Project closeout will be executed after ongoing disputes are resolved.

**Summary of Project Changes:** Total project cost has decreased by \$256,784 due to excess funding for closeout. \$256,784 was removed from this project in Fiscal Year 2022 via City Council Resolution.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 5,476,878	\$ 239,632	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,716,511
Metropolitan Sewer Utility Fund	700001	399	-	-	-	-	-	-	-	-	-	399
<b>Total</b>		<b>\$ 5,477,278</b>	<b>\$ 239,632</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,716,911</b>

# Public Utilities

## Sewer CIP Emergency Reserve / ABT00007

## Bldg - Other City Facility / Structures

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Rashid, Surrayaya
<b>Duration:</b>	2010 - 2040		858-654-4112
<b>Improvement Type:</b>	Betterment		srashid@sanidiego.gov

**Description:** This project is an emergency capital reserve intended to be used for emergency capital needs.

**Justification:** This reserve is required to comply with the City's reserve policy 100-20.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project acts as a reserve to fund projects on an as-needed basis. Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

**Schedule:** The reserve will be used on an as-needed basis and will be held as a continuing appropriation.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Muni Sewer Utility - CIP Funding Source	700008	-	5,000,000	-	-	-	-	-	-	-	-	5,000,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 10,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000,000</b>

# Public Utilities

## Sewer Main Replacements / AJA00001

## Wastewater - Collection Sys - Main

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation provides for the installation/replacement of deteriorated and undersized sewer mains at various locations within the Municipal Wastewater System.

**Justification:** This annual allocation provides for the replacement of sewer mains that are in a deteriorated condition or are undersized.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 3,995,252	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,995,252
Muni Sewer Utility - CIP Funding Source	700008	305,903,428	54,479,501	66,884,337	-	85,292,180	97,752,273	46,009,634	36,474,171	-	-	692,795,524
Municipal Sewer Revenue Fund	700000	313,437	(4,926)	-	-	-	-	-	-	-	-	308,511
<b>Total</b>		<b>\$ 310,212,117</b>	<b>\$ 54,474,574</b>	<b>\$ 66,884,337</b>	<b>\$ -</b>	<b>\$ 85,292,180</b>	<b>\$ 97,752,273</b>	<b>\$ 46,009,634</b>	<b>\$ 36,474,171</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 697,099,287</b>



# Public Utilities

## South San Diego Reservoir Replacement / S23004

## Bldg - Water - Reservoirs/Dams

<b>Council District:</b>	Non-City	<b>Priority Score:</b>	97
<b>Community Planning:</b>	Non-City	<b>Priority Category:</b>	High
<b>Project Status:</b>	New	<b>Contact Information:</b>	Greek, Ryan
<b>Duration:</b>	2023 - 2029		619-533-3767
<b>Improvement Type:</b>	Replacement		rsgreek@sandiego.gov

**Description:** The project will replace the existing 15 million gallons (MG) rectangular concrete reservoir with two (2) 7.7 MG prestressed circular tanks and relocate Coronado Wye valving to reservoir site.

**Justification:** The reservoir has reached the end of its estimated useful life.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** The project is outside of the city limits and there is no community planning area.

**Schedule:** Design is scheduled to begin in Fiscal Year 2024 and construction is anticipated to begin in Fiscal Year 2026.

**Summary of Project Changes:** This is a new project for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ -	\$ 500,000	\$ -	\$ 2,000,000	\$ 8,000,000	\$ 14,000,000	\$ 12,000,000	\$ 9,100,000	\$ -	\$ 45,600,000
<b>Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>	<b>\$ 8,000,000</b>	<b>\$ 14,000,000</b>	<b>\$ 12,000,000</b>	<b>\$ 9,100,000</b>	<b>\$ -</b>	<b>\$ 45,600,000</b>

# Public Utilities

## Standpipe and Reservoir Rehabilitations / ABL00001

## Bldg - Water - Standpipes

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation provides for rehabilitation, upgrades, and improvement projects at reservoirs, dams, and standpipes to improve operations and extend their service life.

**Justification:** The existing reservoirs, dams, and standpipes in the water system have deteriorated and need to be reconstructed or replaced to meet the current Occupational Safety and Health Act and Environmental Protection Agency safety and water quality standards.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-State	710001	\$ 2,534,851	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,534,851
Water Utility - CIP Funding Source	700010	19,965,063	2,901,596	2,300,000	-	7,990,436	14,781,595	8,118,993	1,883,247	-	-	57,940,930
Water Utility Operating Fund	700011	35,430	-	-	-	-	-	-	-	-	-	35,430
<b>Total</b>		<b>\$ 22,535,343</b>	<b>\$ 2,901,595</b>	<b>\$ 2,300,000</b>	<b>\$ -</b>	<b>\$ 7,990,436</b>	<b>\$ 14,781,595</b>	<b>\$ 8,118,993</b>	<b>\$ 1,883,247</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 60,511,210</b>

# Public Utilities

## Tecolote Canyon Trunk Sewer Improvement / S15020

## Wastewater - Collection Sys - Trunk Swr

<b>Council District:</b>	2 6 7	<b>Priority Score:</b>	84
<b>Community Planning:</b>	Clairemont Mesa; Linda Vista	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Narvaez, Rex
<b>Duration:</b>	2015 - 2026		619-533-5127
<b>Improvement Type:</b>	Replacement - Rehab		rnarvaez@sandiego.gov

**Description:** This project upsizes approximately 3.82 miles of existing 15 to 21-inch vitrified clay (VC) sewer pipe to new 18- to 30-inch PVC in Tecolote Canyon to provide additional capacity, and to rehabilitate approximately 1.21 miles of existing 15-inch VC sewer pipe. An access path is also being designed and constructed as part of the project.

**Justification:** Improvements are needed to accommodate future flow capacity and address deteriorated conditions within the Tecolote Canyon Trunk Sewer.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2016 and will be completed in Fiscal Year 2023. Construction is scheduled to begin in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2026.

**Summary of Project Changes:** Total project cost has increased by \$13.0 million due to revised engineer's estimate for both construction cost and management of construction with consideration of current market increases. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 2,562,060	\$ 17,617,939	\$ 16,000,000	\$ -	\$ 6,000,000	\$ 5,000,000	\$ 820,000	\$ -	\$ -	\$ -	\$ 48,000,000
<b>Total</b>		<b>\$ 2,562,060</b>	<b>\$ 17,617,939</b>	<b>\$ 16,000,000</b>	<b>\$ -</b>	<b>\$ 6,000,000</b>	<b>\$ 5,000,000</b>	<b>\$ 820,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 48,000,000</b>

# Public Utilities

## TH 16" Water Mains / RD21007

## Water - Distribution Sys - Transmission

<b>Council District:</b>	5	<b>Priority Score:</b>	N/A
<b>Community Planning:</b>	Torrey Highlands	<b>Priority Category:</b>	N/A
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Taleghani, Reza
<b>Duration:</b>	2021 - 2024		619-533-3673
<b>Improvement Type:</b>	New		rtaleghani@sandiego.gov

**Description:** This project is the extension of a 16" water line in Camino Del Sur from the SR-56 to 1,600 feet north of Park Village Road and in Carmel Mountain Road from the SR-56 to Camino Del Sur. Project also includes a 16" recycled water line extension in Camino Del Sur from the SR-56 to 1,600 feet north of Park Village Road. This is project U-3 in the Torrey Highlands Public Facilities Financing Plan.

**Justification:** This project implements the Torrey Highlands Subarea Plan.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Public Utilities budget.

**Relationship to General and Community Plans:** The project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

**Schedule:** This project is being constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2021 and is anticipated to be completed in early Fiscal Year 2023. Reimbursement payments to the developer began in Fiscal Year 2021 and are expected to be finalized in Fiscal Year 2024.

**Summary of Project Changes:** The balance of future reimbursements to the developer is anticipated to be made in FBA credits.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 327,877	\$ 10,259	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	338,137
<b>Total</b>		<b>\$ 327,877</b>	<b>\$ 10,259</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>338,137</b>

# Public Utilities

## Tierrasanta (Via Dominique) Pump Station / S12040

## Bldg - Water - Pump Stations

<b>Council District:</b>	7	<b>Priority Score:</b>	96
<b>Community Planning:</b>	Tierrasanta	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Van Martin, Debbie
<b>Duration:</b>	2010 - 2024		619-533-6651
<b>Improvement Type:</b>	Expansion		dvanmartin@sandiego.gov

**Description:** This project provides for a new station with a total pump station capacity of 13.9 million gallons per day (MGD), and 2,900 feet of 16-inch transmission mains. It will replace the existing temporary Tierrasanta Pump Station and Via Dominique Pump Station and will serve the Tierrasanta Norte 900 Zone and the Tierrasanta 752 Zone.

**Justification:** The existing pump stations are past their useful life and are heavily deteriorated and inefficient.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016.

Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2022.

**Summary of Project Changes:** The total project cost has increased by \$1.2 million due to estimated construction claims by the contractor. \$1.2 million of Water Utility- CIP funding has been allocated to this project in Fiscal Year 2022 via City Council resolution. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 17,094,696	\$ 1,824,299	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,918,996
Water Utility Operating Fund	700011	1,313	(1,313)	-	-	-	-	-	-	-	-	-
<b>Total</b>		<b>\$ 17,096,009</b>	<b>\$ 1,822,986</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 18,918,996</b>

# Public Utilities

## University Ave Pipeline Replacement / S11021

## Water - Distribution Sys - Distribution

<b>Council District:</b>	3	<b>Priority Score:</b>	93
<b>Community Planning:</b>	Uptown; North Park	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Vitelle, Brian
<b>Duration:</b>	2011 - 2024		619-533-5105
<b>Improvement Type:</b>	Replacement		bvitelle@sanidiego.gov

**Description:** This project replaces 23,072 linear feet of the existing cast iron University Avenue Pipeline with a new 16-inch distribution line along the entire alignment of the pipeline. This project will connect crossing distribution lines at all intersections, and re-connect all services, including tunneling at State Route 163.

**Justification:** This project will replace the existing deteriorated cast iron pipe. The University Avenue Pipeline was built in 1912 and lined with concrete in 1974. The replacement of cast-iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order. The new pipeline will provide supply reliability and improve water quality.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Uptown and North Park Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015.

Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2022.

**Summary of Project Changes:** Total project cost increased by \$250,000 due to revised construction and construction management costs. \$250,000 in Water Utility - CIP funding has been allocated to this project in Fiscal Year 2022 via City Council resolution. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 28,048,212	\$ 1,121,584	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,169,796
Water Utility Operating Fund	700011	130,204	-	-	-	-	-	-	-	-	-	130,204
<b>Total</b>		<b>\$ 28,178,415</b>	<b>\$ 1,121,584</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 29,300,000</b>

# Public Utilities

## University Heights Reservoir Rehabilitation / S20002

## Bldg - Water - Reservoirs/Dams

<b>Council District:</b>	3	<b>Priority Score:</b>	94
<b>Community Planning:</b>	Greater North Park	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ammerlahn, Parita
<b>Duration:</b>	2020 - 2026		619-533-5406
<b>Improvement Type:</b>	Replacement		pammerlahn@sandiego.gov

**Description:** This project will install Supervisory Control and Data Acquisition (SCADA) and instruments, install valves, update the Valve Building, install mixing appurtenance, and fix structural issues with reservoir.

**Justification:** The Reservoir needs repairs to remain in service, the yard-piping needs to be reconfigured to connect to the proposed Otay 1st and 2nd Pipelines West of Highland Avenue Project, and address water quality issues.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the North Park Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2022 and was subsequently placed on hold while being evaluated by department management.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 94,004	\$ 1,905,995	\$ -	\$ -	\$ 4,500,000	\$ 4,400,000	\$ 7,300,000	\$ -	\$ -	\$ -	\$ 18,200,000
<b>Total</b>		<b>\$ 94,004</b>	<b>\$ 1,905,995</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,500,000</b>	<b>\$ 4,400,000</b>	<b>\$ 7,300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 18,200,000</b>

# Public Utilities

## Unscheduled Projects / AJA00003

## Wastewater - Collection Sys - Main

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation provides for the repair and replacement of municipal and metropolitan sewers in need of emergency repairs.

**Justification:** This annual allocation provides for emergency repairs and replacement of sewer pipeline to avoid failures of the Municipal and Metropolitan Sewer System.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 142,018	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	142,018
Muni Sewer Utility - CIP Funding Source	700008	210,947	1,119,661	-	-	-	-	-	-	-	-	1,330,607
Municipal Sewer Revenue Fund	700000	28,273	-	-	-	-	-	-	-	-	-	28,273
<b>Total</b>		<b>\$ 381,237</b>	<b>\$ 1,119,660</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>1,500,898</b>



# Public Utilities

## Upas St Pipeline Replacement / S11022

## Water - Distribution Sys - Distribution

<b>Council District:</b>	2 3	<b>Priority Score:</b>	93
<b>Community Planning:</b>	Uptown; Greater North Park; Midway - Pacific Highway	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Ammerlahn, Parita
<b>Duration:</b>	2011 - 2024		619-533-5406
<b>Improvement Type:</b>	Replacement		pammerlahn@sandiego.gov

**Description:** This project replaces 5.67 miles of cast iron mains along the Upas Street Pipeline from Ray Street to Pacific Highway, as well as portions of the 5th Avenue pipeline and the Park Boulevard pipeline. This project also installs one new pressure reducing station and replaces three existing pressure reducing stations.

**Justification:** This project will replace the existing deteriorated cast iron pipe. The new pipeline will improve supply reliability and water quality.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Uptown, Greater North Park, and Midway-Pacific Highway Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014.

Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2020.

**Summary of Project Changes:** The project is being completed with savings. \$1.0 million of Water Utility - CIP funding was removed from this project in Fiscal Year 2022 via City Council resolution. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
PFFA-Water Rev Bonds Series 2016A	700095	\$ 2,317,395	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,317,395
Water Utility - CIP Funding Source	700010	33,175,624	658,898	-	-	-	-	-	-	-	-	33,834,522
Water Utility Operating Fund	700011	113,103	-	-	-	-	-	-	-	-	-	113,103
<b>Total</b>		<b>\$ 35,606,122</b>	<b>\$ 658,897</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 36,265,019</b>

# Public Utilities

## Water & Sewer Group Job 816 (W) / S13015

## Water - Distribution Sys - Distribution

<b>Council District:</b>	2	<b>Priority Score:</b>	90
<b>Community Planning:</b>	Pacific Beach	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Sleiman, Alexander
<b>Duration:</b>	2013 - 2024		619-533-7588
<b>Improvement Type:</b>	Expansion		asleiman@sandiego.gov

**Description:** This project is in the Pacific Beach Community and provides for the replacement and expansion of 30,879 linear feet of various pipe materials and sizes. This project also installs curb ramps and paving due to modifications to a pressure reducing station.

**Justification:** The majority of Pacific Beach Community pipelines are made of cast iron and are due for replacement in accordance with California Department of Public Health's (CDPH) Compliance Order. This project is intended to reduce maintenance and improve service.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

**Schedule:** Planning began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Predesign began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Design and Construction of Phase 1 began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Design and Construction of Phase 2 began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Design and Construction of Phase 3 began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Design and Construction of Phase 4 began in Fiscal Year 2018 and was completed in Fiscal Year 2021.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 15,944,983	\$ 2,254,408	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,199,392
<b>Total</b>		<b>\$ 15,944,983</b>	<b>\$ 2,254,408</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 18,199,392</b>

# Public Utilities

## Water CIP Emergency Reserve / ABT00008

## Bldg - Other City Facility / Structures

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Rashid, Surrayya
<b>Duration:</b>	2010 - 2040		858-654-4112
<b>Improvement Type:</b>	Betterment		srashid@sanidiego.gov

**Description:** This annual allocation provides for an emergency financial reserve for Water Fund capital improvement projects.

**Justification:** This reserve is required to comply with the City's reserve policy 100-20.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

**Schedule:** This reserve will be used on an as-needed basis and will be held as a continuing appropriation.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 5,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000,000</b>

# Public Utilities

## Water Main Replacements / AKB00003

## Water - Distribution Sys - Distribution

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation allows for the installation/replacement of water mains at various locations throughout the City.

**Justification:** Water mains require replacement due to their deteriorated condition or size limitation. The existing pipeline is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 257,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 257,749
PFFA-Water Rev Bonds Series 2016A	700095	897,068	-	-	-	-	-	-	-	-	-	897,068
Water SDG&E Utility Relocation	700105	1,802,620	-	-	-	-	-	-	-	-	-	1,802,620
Water Utility - CIP Funding Source	700010	440,142,526	73,525,683	98,897,872	-	110,295,349	93,500,958	64,864,291	71,737,782	-	-	952,964,461
Water Utility Operating Fund	700011	122,737	(13,859)	-	-	-	-	-	-	-	-	108,879
<b>Total</b>		<b>\$ 443,222,701</b>	<b>\$ 73,511,824</b>	<b>\$ 98,897,872</b>	<b>\$ -</b>	<b>\$ 110,295,349</b>	<b>\$ 93,500,958</b>	<b>\$ 64,864,291</b>	<b>\$ 71,737,782</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 956,030,777</b>

# Public Utilities

## Water Pump Station Restoration / ABJ00001

## Bldg - Water - Pump Stations

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2010 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation provides for replacing deteriorated pumping equipment and appurtenances or expanding pumping capacities to meet present and future water demands.

**Justification:** Many existing water pump stations have reached or exceeded their anticipated service life or demands have exceeded their maximum pumping capacity. However, because of the widely varying actual lengths of service life, scheduling for pump station restoration is difficult.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 26,833,926	\$ 3,034,683	\$ -	\$ -	\$ 2,590,948	\$ 5,678,237	\$ 9,781,529	\$ 11,073,649	\$ -	\$ -	\$ 58,992,972
Water Utility Operating Fund	700011	39,052	(1,543)	-	-	-	-	-	-	-	-	37,509
<b>Total</b>		<b>\$ 26,872,979</b>	<b>\$ 3,033,139</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,590,948</b>	<b>\$ 5,678,237</b>	<b>\$ 9,781,529</b>	<b>\$ 11,073,649</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 59,030,481</b>

## Public Utilities

### Water SCADA IT Upgrades / T22001

### Intangible Assets - Information Tech

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	N/A
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	N/A
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lee, Jerome
<b>Duration:</b>	2021 - 2026		858-614-4087
<b>Improvement Type:</b>	Replacement		jlee@sandiego.gov

**Description:** This project will replace and upgrade the existing Supervisory Control and Data Acquisition (SCADA) equipment for the water system. This project was converted from S21001 - Water SCADA IT Upgrades in Fiscal Year 2022.

**Justification:** The current system is over 20 years old and obsolete. The new system will enhance monitoring and control capabilities.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Planning and design for the SCADA upgrade began in Fiscal Year 2020 and implementation is anticipated to be completed in Fiscal Year 2026.

**Summary of Project Changes:** This project has been converted from S21001 - Water SCADA IT Upgrades.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 335,947	\$ 1,364,052	\$ 2,500,000	\$ -	\$ 8,000,000	\$ 3,500,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 16,100,000
<b>Total</b>		<b>\$ 335,947</b>	<b>\$ 1,364,052</b>	<b>\$ 2,500,000</b>	<b>\$ -</b>	<b>\$ 8,000,000</b>	<b>\$ 3,500,000</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,100,000</b>

# Public Utilities

## Water Treatment Plants / ABI00001

## Bldg - Water - Treatment Plants

<b>Council District:</b>	5 7 Non-City	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Scripps Miramar Ranch; Navajo; Non-City	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Phung, Tung
<b>Duration:</b>	2013 - 2040		858-292-6425
<b>Improvement Type:</b>	Replacement		tphung@sandiego.gov

**Description:** This annual allocation provides for upgrades and replacement of the treatment facilities at Alvarado, Miramar, and Otay water treatment plants.

**Justification:** These improvements are necessary to ensure a reliable water supply to the customers and for compliance under the Safe Drinking Water Act.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of sub-projects.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023		FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
					Anticipated								
Water Utility - CIP Funding Source	700010	\$ 4,070,587	\$ 4,950,913	\$ 1,000,000	\$ -	\$	\$ 1,803,464	\$ 1,447,758	\$ 1,611,075	\$ 711,877	\$ -	\$ -	\$ 15,595,675
<b>Total</b>		<b>\$ 4,070,587</b>	<b>\$ 4,950,913</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ 1,803,464</b>	<b>\$ 1,447,758</b>	<b>\$ 1,611,075</b>	<b>\$ 711,877</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,595,675</b>

# Stormwater





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The Stormwater Department's Capital Improvements Program provides for the installation and improvements of stormwater drainage infrastructure and systems. The Department plans and programs improvements to stormwater infrastructure, including the installation of green infrastructure.

## 2022 CIP Accomplishments

The Department and its in-house Pipe Repair Crew, in coordination with the Engineering & Capital Projects Department, completed construction of the following stormwater projects in Fiscal Year 2022, which will improve storm drain infrastructure and meet pollution prevention mandates:

- 1932 Springer Rd SD Repl SWD (B22028)
- 2128 Rancho Dr SD Repl SWD (B22014)
- 2133 Reo Dr SD Repl SWD (B22029)
- 2356 Hopkins St SD Repl SWD (B22057)
- 2361 Westwood St SD Repl SWD (B22051)
- 3505 Udall St CMP Storm Drain Emergency (B21138)
- 3952 Calgary Ave SD Repl SWD (B22027)
- 4617 Antioch Pl CMP SD Emergency (B21127)
- 5163 East Bedford Dr SD Repl SWD (B22054)
- 6141 Wenrich Dr SD Repl SWD (B22055)
- 6142 Monte Verde Dr SD Repl SWD (B22056)
- 6314 St. Therese Way SD Repl SWD (B22119)
- 9900 Campus Point Dr SD Repl ROW (B22018)
- Cajon Way CMP Storm Drain Emergency (B21115)
- Coast Cave SD Accelerated Replacement (B20076)
- Lake Murray Bl and Highwood DR SD Repl SWD (B22049)
- Mississippi St CMP SD Emergency (B21137)
- Prairie Mound Way CMP Storm Drain Emergency (B21063)
- Villa La Jolla Dr CMP SM Emergency (B21079)

## 2023 CIP Goals

The Stormwater Department is committed to improving storm drain infrastructure as a function of flood risk management and installing green infrastructure to improve water quality. To improve storm drain infrastructure and meet pollution removal mandates the Department and its in-house Pipe Repair Crew, in coordination with the Engineering & Capital Projects Department, is scheduled to begin design or construction in Fiscal Year 2023 for the following projects:

- 3002 Barnett Ave SD Improv SWD (B22121)
- 30th St and Iris Ave SD Repl SWD (NEW)
- 4051 Loma Alta Dr SD Repl SWD (B22125)
- 4920 Cannington Dr SD Repl SWD (NEW)
- 5861 College Ave SD Repl SWD (B22122)
- 6002 Camino Rico SD Improv SWD (NEW)
- 6576 Parkside Ave SD Repl SWD (B22126)

# Stormwater

- 7277 Viar Ave SD Repl SWD (NEW)
- 7717 Eagle Ridge Dr SD Improv SWD (NEW)
- Del Sur Blvd and Del Sol Blvd SD Improv SWD (NEW)
- Fort Stockton and Allen Rd SD Improv SWD (NEW)
- F St and 32nd SD Improv SWD (NEW)
- Guy St and Pringle St SD Improv SWD (B22127)
- Logan Heights LID (South) (B15051)
- Maple Canyon Restoration Phases 1 & 2 (B12040)
- Mira Mesa South Storm Drain Replacement (B16175)
- Santa Maria Ter and Trinidad Way SD Improv SWD (NEW)
- Southcrest Green Infrastructure (B16112)
- Tonawanda Dr and Marmil Way SD Improv SWD (NEW)

## Stormwater: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2023 Adopted	Future Fiscal Years	Project Total
Alta La Jolla Drive Drainage Repair PhII / S10001	\$ 6,222,105	\$ -	\$ -	\$ 6,222,105
Carmel Country Road Low Flow Channel / S00969	2,712,000	-	-	2,712,000
Chollas Creek Restoration 54th St & Euclid Ave / S22009	250,000	982,855	-	1,232,855
Flood Resilience Infrastructure / ACA00001	118,534,398	14,750,000	359,660,869	492,945,267
Maple Canyon Storm Drain Upgrade / S20003	1,075,000	-	34,925,000	36,000,000
Pump Station D Upgrade / S22015	1,522,608	2,500,000	-	4,022,608
SD River Dredging Qualcomm Way to SR163 / S00606	839,000	-	1,075,000	1,914,000
Stormwater Green Infrastructure / ACC00001	52,745,341	8,845,265	1,300,592,472	1,362,183,078
Upper Auburn Creek Revitalization Project / S22008	250,000	982,856	-	1,232,856
<b>Total</b>	<b>\$ 184,150,453</b>	<b>\$ 28,060,976</b>	<b>\$ 1,696,253,341</b>	<b>\$ 1,908,464,770</b>



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# Stormwater

## Alta La Jolla Drive Drainage Repair PhII / S10001

## Drainage - Storm Drain Pipes

<b>Council District:</b>	1	<b>Priority Score:</b>	91
<b>Community Planning:</b>	La Jolla	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Lotfi, Elham
<b>Duration:</b>	2009 - 2023		619-533-5212
<b>Improvement Type:</b>	Betterment		elotfi@sanidiego.gov

**Description:** This project will repair the erosion and damage to the lower La Jolla Canyon bounded by Alta La Jolla Drive and the cul-de-sac at Vickie Drive.

**Justification:** This project is part of the settlement agreement and limited release entered into by the La Jolla Alta Master Council and the City of San Diego.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Stormwater budget.

**Relationship to General and Community Plans:** This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. However, the design plans and specifications had to be updated to comply with state and federal permits received in Fiscal Year 2014. Updated design was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. A five-year maintenance and monitoring period is required by the project permits. The project is anticipated to be completed in Fiscal Year 2023.

**Summary of Project Changes:** \$16,000 in General Fund CIP Contribution funding was allocated to the project in Fiscal Year 2022 via City Council ordinance for the remaining post-construction work.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 10,534	\$ 5,465	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,000
Private & Others Contrib-CIP	400264	6,206,105	-	-	-	-	-	-	-	-	-	6,206,105
<b>Total</b>		<b>\$ 6,216,639</b>	<b>\$ 5,465</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,222,105</b>

# Stormwater

## Carmel Country Road Low Flow Channel / S00969

## Drainage - Channels

<b>Council District:</b>	1	<b>Priority Score:</b>	41
<b>Community Planning:</b>	Carmel Valley	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Dastgheibi, Sara
<b>Duration:</b>	2012 - 2025		858-541-4369
<b>Improvement Type:</b>	New		sdastgheibi@sandiego.gov

**Description:** The Carmel Valley Creek Bike Path is located along the banks of Carmel Valley Creek and is heavily used daily by cyclists, runners, and pedestrians. The portion of the path which crosses the creek just upstream of the Carmel Country Road Bridge has experienced flooding during rain events preventing use by the public during and for days following rain events. This project provides drainage improvements to Carmel Creek downstream of the bike path to alleviate flooding. The project proposes channel enhancement and vegetation removal to improve drainage capacity of Carmel Creek in the vicinity of the bike path.

**Justification:** This project will provide for relief of water pooling the bike path crossing over the creek located just upstream of the Carmel Country Road Bridge and to the east of the bridge on the Palacio Del Mar property. This flooding condition has created a health and safety issue for area residents.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Stormwater budget.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project W-3) and is in conformance with the City's General Plan.

**Schedule:** Preliminary studies began in Fiscal Year 2012 and were completed in Fiscal Year 2014. The studies determined that the project needs to be re-scoped to meet project objectives. Once re-scoped, the project duration and costs will be determined.

**Summary of Project Changes:** The project description and schedule have been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 529,743	\$ 2,182,256	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,712,000
<b>Total</b>		<b>\$ 529,743</b>	<b>\$ 2,182,256</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,712,000</b>

# Stormwater

## Chollas Creek Restoration 54th St & Euclid Ave / S22009

## Drainage - Best Mgt Practices (BMPs)

<b>Council District:</b>	4 9	<b>Priority Score:</b>	91
<b>Community Planning:</b>	Mid-City: City Heights	<b>Priority Category:</b>	High
<b>Project Status:</b>	New	<b>Contact Information:</b>	Diab, Joseph
<b>Duration:</b>	2022 - 2026		619-533-4615
<b>Improvement Type:</b>	New		jdiab@sandiego.gov

**Description:** This project will restore and enhance segments of Chollas Creek channel from 54th St to Euclid Ave and stabilize the stream bank to reduce erosive flows and increase the channel's conveyance capacity. The project also includes a biofiltration basin north of the channel to improve water quality and help meeting Chollas Creek Total Maximum Daily Load (TMDL) goals by reducing pollutants load. The stream restoration will also increase jurisdictional habitat areas and yield additional storage volume to help decrease peak flow. In addition, the project incorporates public access, a pedestrian bridge, a hiking trail, and interpretive signage.

**Justification:** The project included the stream restoration of Las Chollas Creek from the culvert outlet at 54th street, at the northern upstream limit, down to the culvert outlet at Euclid Avenue, at the southern and downstream limit. The project study area which is located along the outer extents of a highly urbanized area in City Heights, shows signs of high-velocity, erosive flows. At several locations throughout the study area the creek has very steep, nearly vertical, side slopes, which may be unstable or tend to degrade if the creek is unchecked. In addition, the watershed to the project area does not have regional storm water quality measures in place, and significant amounts of trash and debris have been observed within the project area. This stream restoration project proposes stream restoration, water quality, and hydraulic conveyance improvements within the existing channel.

**Operating Budget Impact:** Operation and maintenance budget anticipated to be reduced due to channel enhancement and stream restoration. As the project develops and progresses, operating impacts will be identified.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

**Schedule:** Planning began in Fiscal Year 2022 and the schedule will be developed as part of the planning phase.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 982,855	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 982,855
Debt Funded General Fund CIP Projects	400881	35,498	214,502	-	-	-	-	-	-	-	-	250,000
<b>Total</b>		<b>\$ 35,498</b>	<b>\$ 214,501</b>	<b>\$ 982,855</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,232,855</b>



# Stormwater

## Flood Resilience Infrastructure / ACA00001

## Drainage - Storm Drain Pipes

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Dastgheibi, Sara
<b>Duration:</b>	2010 - 2040		858-541-4369
<b>Improvement Type:</b>	New		sdastgheibi@sandiego.gov

**Description:** This annual allocation provides for reconstructing or replacing failed or undersized drainage facilities citywide.

**Justification:** This project provides for the high priority redesign and reconstruction of existing storm drain structures and pump stations. There are currently 1,148 miles of storm drains in the City of San Diego. These storm drains can fail because of a variety of reasons (system material, age, earth movement, etc.). The Operations and Maintenance Section of the Stormwater Department regularly cleans these systems and performs minor repairs; however, storm drain systems that require redesign and reconstruction are often encountered. There are also 15 pump stations in the City of San Diego that were installed in the early 1940's. Mechanical, structural, and electrical improvements and upgrades are needed to respond to the higher hydraulic demand due to the populations growth, and changes in the watershed land uses.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis as funding is identified.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

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## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 5,333,886	\$ 830,833	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,164,719
Capital Outlay-Sales Tax	400000	222,626	-	-	-	-	-	-	-	-	-	222,626
CIP Contributions from General Fund	400265	12,696,259	439,819	13,200,000	-	-	-	-	-	-	-	26,336,079
College Area	400127	744,781	55,219	-	-	-	-	-	-	-	-	800,000
Debt Funded General Fund CIP Projects	400881	16,764,398	13,353,302	-	-	-	-	-	-	-	-	30,117,700
Deferred Maint Revenue 2009A-Project	400624	103,548	-	-	-	-	-	-	-	-	-	103,548
Deferred Maintenance Revenue 2012A-Project	400848	1,682,431	-	-	-	-	-	-	-	-	-	1,682,431
Financing	9300	-	-	-	18,500,000	-	-	-	-	-	-	18,500,000
General Fund Commercial Paper Notes	400869	30,493,456	313,486	-	-	-	-	-	-	-	-	30,806,943
Infrastructure Fund	100012	6,285,595	1,656,013	-	-	-	-	-	-	-	-	7,941,608
Mid City Urban Comm	400114	216,732	399,877	-	-	-	-	-	-	-	-	616,609
Muni Sewer Utility - CIP Funding Source	700008	12,604	237,396	-	-	-	-	-	-	-	-	250,000
Navajo Urban Comm	400116	1,020,806	819,813	-	-	-	-	-	-	-	-	1,840,619
North Park Urban Comm	400112	516,490	324,594	-	-	-	-	-	-	-	-	841,084
Other Debt Financing	9302	-	-	-	752,000	16,800,000	2,240,000	7,200,000	20,048,000	-	-	47,040,000
Pacific Beach Urban Comm	400117	750,000	32,380	-	-	-	-	-	-	-	-	782,380
PFFA Lease Revenue Bonds 2015A-Projects	400859	3,459,715	-	-	-	-	-	-	-	-	-	3,459,715
PFFA Lease Revenue Bonds 2015B-Project	400860	4,316,864	97,293	-	-	-	-	-	-	-	-	4,414,157
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	148,234	-	-	-	-	-	-	-	-	-	148,234
Private & Others Contrib-CIP	400264	149,768	232	-	-	-	-	-	-	-	-	150,000
SDTFC Series 2018C Tax Exempt	400868	3,929,297	-	-	-	-	-	-	-	-	-	3,929,297
Skyline/Paradise Urb Comm	400119	17,450	30,000	-	-	-	-	-	-	-	-	47,450
TransNet ARRA Exchange Fund	400677	240,504	-	-	-	-	-	-	-	-	-	240,504
TransNet Extension Congestion Relief Fund	400169	7,132,784	229,146	1,550,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	12,911,930
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	290,120,869	290,120,869
Uptown Urban Comm	400121	1,849,552	1,627,209	-	-	-	-	-	-	-	-	3,476,761
<b>Total</b>		<b>\$ 98,087,785</b>	<b>\$ 20,446,613</b>	<b>\$ 14,750,000</b>	<b>\$ 19,252,000</b>	<b>\$ 17,800,000</b>	<b>\$ 3,240,000</b>	<b>\$ 8,200,000</b>	<b>\$ 21,048,000</b>	<b>\$ -</b>	<b>\$ 290,120,869</b>	<b>\$ 492,945,267</b>

# Stormwater

## Maple Canyon Storm Drain Upgrade / S20003

## Drainage - Channels

<b>Council District:</b>	2 3	<b>Priority Score:</b>	86
<b>Community Planning:</b>	Centre City; Uptown; Midway - Pacific Highway	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lotfi, Elham
<b>Duration:</b>	2021 - 2029		619-533-5212
<b>Improvement Type:</b>	Replacement		elotfi@sanidiego.gov

**Description:** Project aims to replace, realign, and upgrade approximately 3,000 feet of existing drainage system between the San Diego Airport, a private industrial Facility, and Pacific Highway.

**Justification:** The existing alignment of the pipes prevents maintenance and repairs from occurring because a large portion of the system flows underneath a private property. The system is significantly undersized to convey the flow and sediment coming from the large connected tributary Maple Canyon watershed located upstream of the project which historically caused severe flooding in the project area resulting in significant property damage.

**Operating Budget Impact:** No additional maintenance costs are anticipated. The pipes will be relocated to the public Right of Way and enhanced; therefore, maintenance costs should be reduced for this system.

**Relationship to General and Community Plans:** This project is consistent with the Centre City Plan, Uptown Community Plan, Midway - Pacific Highway Plan, and is in conformance with the City's General Plan.

**Schedule:** A feasibility study began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023. The project design and construction schedule are dependent on the outcome of the feasibility study and will be determined in the future.

**Summary of Project Changes:** \$500,000 in Debt Funded General Fund CIP funding and \$75,000 in Capital Outlay funding was allocated to the project in Fiscal Year 2022 via City Council resolution. Total project cost has increased \$5,750,000 due to revised estimates. Project Community Planning area and Council Districts have been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
CIP Contributions from General Fund	400265	40,305	-	-	-	-	-	-	-	-	-	40,305
Debt Funded General Fund CIP Projects	400881	58,144	901,551	-	-	-	-	-	-	-	-	959,695
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	34,925,000	34,925,000
<b>Total</b>		<b>\$ 98,448</b>	<b>\$ 976,551</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 34,925,000</b>	<b>\$ 36,000,000</b>

# Stormwater

## Pump Station D Upgrade / S22015

## Drainage - Pump Stations

<b>Council District:</b>	2	<b>Priority Score:</b>	43
<b>Community Planning:</b>	Midway - Pacific Highway	<b>Priority Category:</b>	Low
<b>Project Status:</b>	New	<b>Contact Information:</b>	Van Martin, Debbie
<b>Duration:</b>	2022 - 2028		619-533-6651
<b>Improvement Type:</b>	Replacement - Retrofit		dvanmartin@sandiego.gov

**Description:** Comprehensive improvements of structural, mechanical and electrical components to increase the Pump Station capacity and upgrade all components to current standards to protect the surrounding community from flooding. B17119 (ACA00001) was converted to a standalone project in Fiscal Year 2022.

**Justification:** Pump Station D (PS-D) is located at 3992 Rosecrans St. in San Diego, California, PS-D is one of the City's larger storm water facilities and serves an area of approximately 500 acres. PS-D was constructed in the 1940s to help service drainage from the Old Town San Diego area northeast of I-5 and south of I-8, portions of the industrial area between Pacific Highway and I-5, and portions of the Rosecrans corridor from I-5 south to Sports Arena and Midway. Based on recent analysis, Pump station D currently is undersized and not capable of handling the 50-Yr and 100-Yr storm events which causes flooding within the drainage basin. Therefore, the project proposes electrical, structural, and mechanical improvements to increase pump station capacity and upgrade the components to the current standard requirements.

**Operating Budget Impact:** Operation and maintenance budget anticipated to be reduced due to reduced flooding frequency.

**Relationship to General and Community Plans:** This project is consistent with the Midway-Pacific Highway Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2018 and is anticipated to be completed Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2024.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
Midway/Pacific Hwy Urban Comm	400115	317,834	1,204,773	-	-	-	-	-	-	-	-	1,522,608
<b>Total</b>		<b>\$ 317,834</b>	<b>\$ 1,204,773</b>	<b>\$ 2,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,022,607</b>

# Stormwater

## SD River Dredging Qualcomm Way to SR163 / S00606

## Drainage - Channels

<b>Council District:</b>	7	<b>Priority Score:</b>	69
<b>Community Planning:</b>	Mission Valley	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Underfunded	<b>Contact Information:</b>	Dastgheibi, Sara
<b>Duration:</b>	2007 - 2027		858-541-4369
<b>Improvement Type:</b>	Betterment		sdastgheibi@sandiego.gov

**Description:** This project provides removal of all necessary sediment that has been deposited into San Diego River because of discharge from four 84 inches CMP storm drain to return the channel to its original design. The project area is located within the San Diego River channel on the east side of state route 163 to Mission Center Road.

**Justification:** This project will return the San Diego River channel to its original design by removing necessary sediment. As a result, the adjacent properties will be protected from potential flooding during severe rain events. Additionally, accumulated sediment samples were reported to have concentrations of TPH, VOCs, Arsenic and Chromium above laboratory reporting limits that justify sediment removal projects.

**Operating Budget Impact:** Soundings of the river and other ancillary costs related to maintaining the San Diego River channel between State Route 163 and Qualcomm Way are part of the maintenance obligations of the First San Diego River Improvement Project Maintenance Assessment District.

**Relationship to General and Community Plans:** This project is consistent with the Mission Valley Community Plan and the First San Diego River Improvement Project Natural Resource Management Plan and is in conformance with the City's General Plan.

**Schedule:** The mitigation site was approved in Fiscal Year 2019. Redesign is required to meet permit requirements. Design and construction will be scheduled contingent upon the identification of funding.

**Summary of Project Changes:** \$25,000 in Capital Outlay funding was allocated to this project in Fiscal Year 2022 via City Council resolution.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 9,555	\$ 15,444	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	25,000
CIP Contributions from General Fund	400265	98,913	-	-	-	-	-	-	-	-	-	98,913
Deferred Maintenance Revenue 2012A-Project	400848	15,087	-	-	-	-	-	-	-	-	-	15,087
First SD River Imp. Project CIP Fund	200054	271,191	-	-	-	-	-	-	-	-	-	271,191
First SD River Imp. Project MAD Fund	200053	138,841	14,967	-	-	-	-	-	-	-	-	153,809
Infrastructure Fund	100012	177,313	97,687	-	-	-	-	-	-	-	-	275,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,075,000	1,075,000
<b>Total</b>		<b>\$ 710,901</b>	<b>\$ 128,098</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,075,000</b>	<b>\$ 1,914,000</b>

# Stormwater

## Stormwater Green Infrastructure / ACC00001

## Drainage - Best Mgt Practices (BMPs)

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Dastgheibi, Sara
<b>Duration:</b>	2010 - 2040		858-541-4369
<b>Improvement Type:</b>	Betterment		sdastgheibi@sandiego.gov

**Description:** This annual allocation provides for the design and construction of green infrastructure, restoration, and revitalization capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards.

**Justification:** The purpose of these projects is to remove pollutants from stormwater before it enters the City's public waterways or to reuse the stormwater and keep it from entering public waterways. This results in reduced pollutants entering the ocean and various San Diego rivers and bays. These projects satisfy watershed-based water quality activity requirements in the Regional Water Quality Control Board's Municipal Stormwater National Pollutant Discharge Elimination System (NPDES) permit.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled to address pollutants of concern within high priority watersheds and are planned based on regulatory requirements and as funding is allocated.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,102,261	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,102,261
CIP Contributions from General Fund	400265	6,980,675	561,796	8,845,265	-	-	-	-	-	-	-	16,387,737
Debt Funded General Fund CIP Projects	400881	3,245,799	13,871,524	-	-	-	-	-	-	-	-	17,117,323
Deferred Maintenance Revenue 2012A-Project	400848	828,055	-	-	-	-	-	-	-	-	-	828,055
Financing	9300	-	-	-	8,500,000	27,000,000	-	-	-	-	-	35,500,000
General Fund Commercial Paper Notes	400869	11,779,542	393,034	-	-	-	-	-	-	-	-	12,172,575
Grant Fund - Federal	600000	-	5,975,582	-	5,975,582	-	-	-	-	-	-	11,951,164
Grant Fund - State	600001	630,500	-	-	3,100,000	-	-	-	-	-	-	3,730,500
Infrastructure Fund	100012	614,734	69,066	-	-	-	-	-	-	-	-	683,801
Other Debt Financing	9302	-	-	-	3,948,000	88,200,000	11,760,000	37,800,000	105,252,000	-	-	246,960,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	2,039,554	-	-	-	-	-	-	-	-	-	2,039,554
PFFA Lease Revenue Bonds 2015B-Project	400860	1,476,896	-	-	-	-	-	-	-	-	-	1,476,896
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	597,094	-	-	-	-	-	-	-	-	-	597,094
Private & Others Contrib-CIP	400264	-	1,173,779	-	1,476,982	1,980,514	1,980,514	1,974,928	6,605	-	-	8,593,322
Refuse Disposal CIP Fund	700040	22,758	392,507	-	-	-	-	-	-	-	-	415,265
Rose & Tecolote Creek Water Quality	400631	183,284	-	-	-	-	-	-	-	-	-	183,284
SC-RDA Contribution to CIP Fund	200353	98,174	-	-	-	-	-	-	-	-	-	98,174
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,001,637,347	1,001,637,347
Water Utility - CIP Funding Source	700010	129,398	579,326	-	-	-	-	-	-	-	-	708,724
<b>Total</b>		<b>\$ 29,728,726</b>	<b>\$ 23,016,614</b>	<b>\$ 8,845,265</b>	<b>\$ 23,000,564</b>	<b>\$ 117,180,514</b>	<b>\$ 13,740,514</b>	<b>\$ 39,774,928</b>	<b>\$ 105,258,605</b>	<b>\$ -</b>	<b>\$ 1,001,637,347</b>	<b>\$ 1,362,183,078</b>

# Stormwater

## Upper Auburn Creek Revitalization Project / S22008

## Drainage - Best Mgt Practices (BMPs)

<b>Council District:</b>	9	<b>Priority Score:</b>	64
<b>Community Planning:</b>	Mid-City: City Heights	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	New	<b>Contact Information:</b>	Diab, Joseph
<b>Duration:</b>	2022 - 2028		619-533-4615
<b>Improvement Type:</b>	New		jdiab@sandiego.gov

**Description:** This project proposes flood resilience improvements, green infrastructure features and stream restoration. The project will alleviate flooding and reduce erosion through the replacement and upgrade of existing severely undersized culverts and channel widening. It also includes a biofiltration basin north of the channel to improve water quality and help meeting Chollas Creek Total Maximum Daily Load (TMDL) goals by reducing pollutants load. The stream restoration will also increase jurisdictional habitat areas and yield additional storage volume to help decrease peak flow. In addition, the project incorporates public access, a pedestrian bridge, a hiking trail, and interpretive signage.

**Justification:** The Auburn Creek channel between University Avenue and Auburn Drive frequently experiences storm events that cause flooding of adjacent areas, including residential structures, roads, and public parks. Auburn Creek also shows signs of severe erosion caused by high-velocity flows and restricted creek capacity along much of the creek corridor. There is also significant illegal dumping occurs along this stretch, resulting in large amounts of trash and debris that are conveyed into the existing creek. The project proposes creek widening, pedestrian trail, water quality basin, and culvert improvements.

**Operating Budget Impact:** Operation and maintenance budget anticipated to be reduced due to channel enhancement and stream restoration. As the project develops and progresses, operating impacts will be identified.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

**Schedule:** Planning began in Fiscal Year 2022 and the schedule will be developed as part of the planning phase.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 982,856	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 982,856
Debt Funded General Fund CIP Projects	400881	41,412	208,588	-	-	-	-	-	-	-	-	250,000
<b>Total</b>		<b>\$ 41,411</b>	<b>\$ 208,588</b>	<b>\$ 982,856</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>1,232,856</b>

## Unfunded Needs List

### Stormwater

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
SD River Dredging Qualcomm Way to SR163 / S00606	\$ 1,914,000	\$ 1,075,000	56.17 %	This project provides for removal of a small island of sediment within the San Diego River. The unidentified funding is needed for redesign and implementation of this project.
Flood Resilience Infrastructure / ACA00001	\$ 492,945,267	\$ 290,120,869	58.85 %	This annual allocation provides for restructuring or replacing failed flood resilience infrastructure citywide. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported flood resilience infrastructure projects based on condition assessments.
Stormwater Green Infrastructure / ACC00001	\$ 1,362,183,078	\$ 1,001,637,347	73.53 %	This annual allocation provides for the design and construction of green infrastructure capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported green infrastructure projects.
Maple Canyon Storm Drain Upgrade / S20003	\$ 36,000,000	\$ 34,925,000	97.01 %	This project provides for realignment and abandonment of approximately 3,000 feet of existing 54-inch and 36-inch reinforced concrete pipe (RCP) with approximately 3,500 feet of new storm drains ranging from 4.5 feet to 8 feet (two barrels) in sizes. The project has identified sufficient funding to conduct a feasibility study. The planning, design, and construction phases are currently unfunded.
<b>Total</b>		<b>\$ 1,327,758,216</b>		





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## **Sustainability & Mobility**



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# Sustainability & Mobility

The Department of Sustainability & Mobility leads the implementation of the City's Climate Action Plan (CAP) which aims to achieve the greenhouse gas (GHG) reduction targets set forth by the State of California. The Department facilitates innovative efforts across multiple City departments to enhance economic, social, and environmental sustainability. These efforts promote renewable electricity, water, and energy efficiency, zero waste, bicycling, walking, transit, smart growth and land use, and resiliency measures.

The City's Municipal Energy Strategy, released in 2021, established a new goal to achieve zero emissions municipal facilities and operations by 2035. Zero emissions buildings are super energy efficient, all-electric, and fueled solely by renewable energy. To reach the 2035 goal, the City must begin to electrify its end uses - that is, to shift away from using fossil fuels including natural gas, gasoline, diesel fuel, and other carbon-heavy fuels in municipal operations. The City has transitioned its electricity accounts to 100% renewable electricity procured by San Diego Community Power. Next, it must shift away from fossil fuel use and toward electricity for all building end uses.

The Department's CIP funds are dedicated to projects that deliver electrification benefits, energy efficiency improvements, and associated energy cost savings. Projects may include deep energy retrofits of existing buildings to increase efficiency and eliminate emissions via electrification of energy systems, along with installation of renewable energy technologies, such as solar photovoltaic (PV), microgrids and battery storage to increase resiliency at critical facilities, and electric vehicle charging infrastructure.

## 2022 CIP Accomplishments

The Department continued to dedicate capital resources to reduce energy consumption in municipal facilities through the following efforts:

- Completed development of the Municipal Energy Implementation Plan
- Developed the Zero Emissions Municipal Buildings & Operations Policy
- Completed implementation of the Smart City Open Urban Platform (SCOUP) grant program
- Initiated renewable microgrid projects at eight City facilities
- Transitioned most City electricity accounts to Power100, the 100% renewable mix from San Diego Community Power
- Hired a Third-Party Owner's Representative to assist the City in pursuing Energy Savings Performance Contracts in partnership with Energy Services Companies (ESCOs) to implement deep energy retrofits and electrification projects at City facilities

## 2023 CIP Goals

The Department of Sustainability will continue to improve the energy performance at City facilities in Fiscal Year 2023 through the following goals:

- Complete installation of solar PV at PUD facilities
- Support completion of the chiller replacement at the Point Loma Library (B19203)
- Begin construction of renewable microgrids at eight City facilities
- Perform electrification assessments at City facilities needed for the development of Fossil Fuel Elimination Plans and Fleet Electrification Plans
- Establish partnerships with ESCOs and begin scoping deep energy retrofits and electrification at City facilities
- Establish an agreement with a third-party electric vehicle charging vendor to support installation of public and staff electric vehicle charging City facilities



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## Sustainability & Mobility

### Sustainability & Mobility: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2023 Adopted	Future Fiscal Years	Project Total
Citywide Energy Improvements / ABT00003	\$ 12,692,629	\$ 2,547,500	\$ 2,485,576	\$ 17,725,705
<b>Total</b>	<b>\$ 12,692,629</b>	<b>\$ 2,547,500</b>	<b>\$ 2,485,576</b>	<b>\$ 17,725,705</b>



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# Sustainability & Mobility

## Citywide Energy Improvements / ABT00003

## Bldg - Other City Facility / Structures

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Hawes, Lindsey
<b>Duration:</b>	2010 - 2040		858-627-3352
<b>Improvement Type:</b>	Betterment		lhawes@sandiego.gov

**Description:** This annual allocation will provide for energy efficiency improvements in City facilities. Projects typically address lighting, air conditioning, chiller, pumping and fan systems, invertors, and City-owned solar systems. Newer, more efficient technologies greatly reduce energy consumption.

**Justification:** Energy efficiency improvements repay capital costs in one to nine years, depending upon the project. The energy savings continue each year thereafter. Energy audits are performed in a variety of City-owned facilities to identify opportunities for energy savings.

**Operating Budget Impact:** There will be energy cost savings related to the energy efficiency projects for various City departments.

**Relationship to General and Community Plans:** These projects are consistent with applicable community plans, are in conformance with the City's General Plan, and help to implement the City's Climate Action Plan.

**Schedule:** Projects will be scheduled on a priority basis in accordance with the Municipal Energy Strategy Plan.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ -	\$ 45,598	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 545,598
GEGF California Master Lease Agreement	400867	-	10,031,381	-	-	-	-	-	-	-	-	10,031,381
Infrastructure Fund	100012	-	800,000	-	-	-	-	-	-	-	-	800,000
Metro Sewer Utility - CIP Funding Source	700009	70,340	521,310	565,200	-	446,459	1,380,922	158,195	-	-	-	3,142,426
Muni Sewer Utility - CIP Funding Source	700008	10,873	366,627	433,320	-	-	-	-	-	-	-	810,820
Water Utility - CIP Funding Source	700010	72,271	774,229	1,548,980	-	-	-	-	-	-	-	2,395,480
<b>Total</b>		<b>\$ 153,484</b>	<b>\$ 12,539,144</b>	<b>\$ 2,547,500</b>	<b>\$ -</b>	<b>\$ 946,459</b>	<b>\$ 1,380,922</b>	<b>\$ 158,195</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 17,725,705</b>





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# Transportation



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The Transportation Department's Capital Improvements Program provides for the installation and improvement of various transportation infrastructure and systems. The Department plans and programs right-of-way capital improvement projects including resurfacing of asphalt streets, reconstruction of concrete streets and sidewalks, rehabilitation of bridges, construction of pedestrian, bicycle, and vehicular improvements, and upgrading obsolete streetlight circuits.

## 2022 CIP Accomplishments

In Fiscal Year 2022, the Transportation Department, in coordination with the Engineering & Capital Projects Department, completed capital projects including the construction of many pedestrian, bikeway, roadway, and traffic improvement projects. Many of these projects help to reach Climate Action Plan goals. During Fiscal Year 2022, the City paved 23 miles and slurry sealed 169 miles of streets.

Transportation projects that were completed in Fiscal Year 2022 include:

- 30th St Bike Lane Improvements (B21019)
- 30th St Pipeline Replacement Resurface (B21018)
- 3rd Ave at Washington St traffic Signal (B14062)
- AC Overlay Street Paving Group 1601 (B16024)
- AC Water & Sewer Group 1018 Paving (B21087)
- AC Water Group 1059 Paving (B21088)
- ADA Curb Ramp Winder & McKee (B16108)
- Asphalt Resurfacing Group 1702 Option C (B17095)
- Asphalt Resurfacing Group 1902 (B18135)
- Baker St/Shawnee Rd UUP Morena to Shawn (B15090)
- Bay Ho Improvement 2A Paving (B21083)
- Block 6DD1 UUD Clairemont Mesa (B13153)
- Block 701 College Ave Road Improvement UU973 (B18143)
- Camino del Este Path Xing Improvements (B13088)
- Center City New Traffic Signals (B18083)
- Curb Ramp Improvement Group 2203-Navajo (B22068)
- Division St at Valencia Pky Traffic Signal (B15008)
- Downtown Complete St Impl Phase 2 (B19143)
- Electronic Speed Signs Group 1903 (B19084)
- Encanto Audibles S31 (B18164)
- Howard Avenue UUD Park Blvd I-805 (B13146)
- Ingraham Street Lights Replacement (B19124)
- Kensington Talmadge Paving G1 (B19008)
- Miramar Ranch North Paving G1 (B19007)
- MLK-Franklin Av-Sdwk (B18018)
- Rectangular Rapid Flash Beacons Grp 1903 (B19040)
- Redwood Pershing-Boundary Street Light UU611 (B20095)
- Sewer and AC Water Group 807 Paving (B21149)

# Transportation

- Sidewalk Replacement Group 1901-NP & OB (B19012)
- Sidewalk Replacement Group 2030 (B21077)
- Tourmaline and Pacific Beach Dr Sidewalk (B16052)

In Fiscal Year 2022, the Department funded and programmed pedestrian countdown timers for 14 intersections, and 19 new streetlights throughout the City. Construction of the Downtown Mobility Cycle Track (separated bikeway) network continued and over 90 bike lane miles of striping plans were completed in Fiscal Year 2022.

As part of the Utilities Undergrounding Program, the Department installed 25 streetlights and 84 streetlights became operational in Fiscal Year 2022.

## 2023 CIP Goals

The City has a goal of maintaining the average pavement Overall Condition Index (OCI) at 70. To reach this goal, in Fiscal Year 2023, the Department would need to repair 468 miles of streets. Additionally, the Department's goal is to complete 40 bike lane miles in coordination with the City's resurfacing contracts, fund and program 5,000 linear feet of new sidewalks, optimize 12 traffic signal systems and add 50 non-communicating intersections to the citywide communication network.

Goals also include the establishment of new transportation projects including sidewalk and streetlight installations, streetlight circuit conversions, signal modifications, bridge rehabilitations, and the addition of bicycle facilities.

Transportation projects scheduled to begin construction in Fiscal Year 2023 include:

- 6th & Nutmeg Ped Refuge Island (B20089)
- 6th & Palm Ped Refuge Island (B20090)
- 31st St & Market St School Traffic Signal (B15014)
- ADA Torrey Pines APS PROW-S25 (B18061)
- Asphalt Overlay Group 2110 (B21089)
- Asphalt Overlay Group 2111 (B21090)
- Camino Del Rio West & Moore St Median (B19049)
- Citywide Street Lights 1901 (B19052)
- Citywide Street Lights 1950 (B19125)
- Curb Ramp Improvement 2204 - Navajo (B22106)
- ECB & 68th St RRFB & Ped Refuge Island (B20092)
- ECB & Aragon Dr RRFB & Ped Refuge Island (B20091)
- Enrico Fermi Dr & Airway-Coop Agrmt (B22053)
- Genesee Ave-Chateau to Sauk Sidewalk (B15168)
- HSIP Cycle 9 GR Impr (B20113)
- Morena Blvd & W. Bernardo Medians (B15015)
- Sea World Dr Sidewalk (B20059)
- Sidewalk Replacement Group 1902-CM (B19013)
- Sidewalk Replacement Group 1903 - SE & CH (B19014)
- Signal Mods in Barrio Logan (B13010)

- Traffic Signal Mods Grp 19-02 (B19071)

In Fiscal Year 2023, the Department's Utilities Undergrounding Program plans to:

- Install approximately 81 streetlights
- Resurface/slurry seal approximately 4.2 miles of streets in project areas
- Install approximately 154 curb ramps

## 2023 Vision Zero Goals

The City also remains committed to the Vision Zero effort to eliminate all traffic fatalities and severe injuries in San Diego.

In Fiscal Year 2023, \$28.9 million is allocated to implement the City's Vision Zero goals, including \$3.7 million for bicycle facilities, \$7.8 million for sidewalk replacement and new sidewalk installations, \$3.7 million for traffic signals, \$8.2 million for medians, \$1.7 million for traffic calming, and \$3.9 million for new streetlights and streetlight circuit upgrades.

The allocation of funds to projects is listed below:

### Bicycle Facilities

- Bike Racks Citywide (O&M): \$50,000
- Bike Striping Citywide (O&M): \$400,000
- Safe & Sustainable Transportation All Ages & Abilities Team (STAAT) (O&M): \$1,100,000
- Bicycle Facilities (AIA00001): \$2,100,000
  - AC Water & Sewer Group 1049 Bike Lane (NEW): \$75,000
  - College West Improv 1 Bike Lane (NEW): \$100,000
  - College West Improv 3 Bike Lane (NEW): \$100,000
  - Morena Pipeline Bike Lane (B22107): \$375,000
  - Murphy Canyon Trunk Sewer Repair/Rehab Bike Lane (NEW): \$75,000
  - Park Boulevard Bus Lane-Cycle Track (NEW): \$500,000
  - Pure Water Bike Lane (NEW): \$800,000
  - Sewer & AC Water Group 763 Bike Lane (NEW): \$75,000

### Medians

- Median Installation (AIG00001): \$8,175,000
  - 6th & Juniper Roundabout (B20142): \$1,900,000
  - Carmel Mtn/Carmel Country Roundabout (B21102): \$2,900,000
  - Chatsworth Bl RRFB & Ped Refuge Island (B21117): \$375,000
  - Crown Point Drive Roundabouts (B18009): \$3,000,000

### Sidewalks

- New Walkways (AIK00001): \$789,000
  - 54th-Market to Santa Margarita Sidewalk (B18158): \$170,000
  - 73rd St-El Cajon Bl to Saranac-Sidewalk (B18017): \$30,000
  - ADACA Woodman St-Cielo to Pagel PL Sidewalk (B18159): \$100,000
  - Elm Av (14th to Thermal) Sidewalk (B22001): \$100,000

# Transportation

- Sea World Dr Sidewalk (B20059): \$100,000
  - Howard Ave-Village Pine to Iris Sidewalk (B18019): \$25,000
  - Wightman-Ogdon to Shiloh Sidewalk (B18039): \$264,000
- Sidewalk Repair and Reconstruction (AIK00003): \$7,000,000
  - Sidewalk Replacement Group 2331 (NEW): \$2,000,000
  - Sidewalk Replacement Group 2332 (NEW): \$2,000,000
  - ADA Curb Ramps Projects (NEW): \$3,000,000

## Streetlights

- Installation of City-Owned Streetlights (AIH00001): \$2,655,100
  - Castle Neighborhood New Streetlights (B19080): \$350,000
  - Citywide Streetlights Group 1601 (B16007): \$100,000
  - Citywide Streetlights Group 1602 (B16008): \$25,000
  - Citywide Streetlights Group 1801 (B18012): \$50,000
  - Citywide Streetlights 1901 (B19052): \$125,000
  - Streetlight Installation in Council District 4 (NEW): \$800,000
  - Streetlight Installation in Council District 7 (NEW): \$400,000
  - Streetlight Installation in Council District 8 (NEW): \$805,100
- Street Light Circuit Upgrades (AIH00002): \$1,000,000
  - Kensington Heights #3 Series Circuit Upgrade (NEW): \$250,000
  - Sunset Cliffs Devonshire Series Circuit Upgrade (NEW): \$250,000
  - Kensington Heights #2 Series Circuit Upgrade (B17146): \$500,000

## Traffic Calming

- Traffic Calming (AIL00001): \$1,700,000
  - 1st Ave and A St Curb Extension (B19043): \$100,000
  - Citywide RRFBS - Smart Growth Area (NEW): \$70,000
  - Kettner Boulevard & Palm Pedestrian Hybrid Beacon (B18046): \$30,000
  - Milton and Bergener - Longfellow Elementary (NEW): \$450,000
  - San Ysidro Middle School (NEW): \$250,000
  - Gompers Prep Academy/47th Street Safety Enhancements (NEW): \$700,000
  - Osler Street Traffic Calming (NEW): \$100,000

## Traffic Signals

- Traffic Signals – Citywide (AIL00004): \$2,860,850
  - 31st St & Market St School Traffic Signal (B15014): \$280,000
  - 47th Street and Solola Avenue Traffic Signal (B20141): \$450,000
  - El Cajon Blvd HAWKS (B22000): \$730,850
  - Mercado Dr @ Del Mar Heights Rd Traffic Signal (B22046): \$430,000
  - Mississippi Street and El Cajon Boulevard (B20140): \$370,000
  - Torrey Pines Road Pedestrian Hybrid Beacon (B20146): \$100,000
  - 47th Street and Hartley St HAWK Hybrid Beacon (NEW): \$500,000

## Transportation

- Traffic Signals Modifications (O&M): \$300,000
- Traffic Signals Modifications (AIL00005): \$750,000
  - Ash Street Signal Mods (B18069): \$450,000
  - Mid-City & Eastern Area Signal Mods (B17128): \$150,000
  - Traffic Signal Mods Grp 19-02 (B19071): \$150,000





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## Transportation: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2023 Adopted	Future Fiscal Years	Project Total
5th Avenue Promenade / L22002	\$ 1,473,537	\$ -	\$ -	\$ 1,473,537
Airway Road Improvements / P19007	10,000	-	-	10,000
Alvarado Canyon Rd Realignment Project / S22005	1,158,623	-	-	1,158,623
Balboa Avenue Corridor Improvements / S00831	3,143,987	-	-	3,143,987
Barrio Logan Traffic Calming Truck Route / P22003	100,000	250,000	-	350,000
Bicycle Facilities / AIA00001	26,189,237	2,100,000	117,879,435	146,168,672
Bridge Rehabilitation / AIE00001	7,262,737	-	156,400,416	163,663,153
Bus Stop Improvements / AID00007	4,942	-	570,000	574,942
Camino Del Sur Widening - North / RD21005	3,017,573	-	-	3,017,573
Camino Del Sur Widening - South / RD21004	3,175,319	-	-	3,175,319
Carmel Mountain Road Widening / RD21006	1,673,151	-	-	1,673,151
Carroll Canyon Road Planning Study / P21000	800,000	-	-	800,000
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	20,768,154	-	-	20,768,154
City Heights Pedestrian Improvements / S15044	3,468,673	-	100,000	3,568,673
City Heights Sidewalks and Streetlights / S19005	1,000,000	-	2,600,000	3,600,000
Coastal Rail Trail / S00951	13,810,780	-	9,700,000	23,510,780
Cypress Dr Cultural Corridor / P22002	800,000	-	-	800,000
Del Sol Boulevard-Central / S00858	5,429,194	-	-	5,429,194
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	14,688,797	-	47,098,203	61,787,000
Fenton Pkwy Ext to Camino Del Rio N / P21004	250,000	-	-	250,000
Genesee Avenue Widen I-5 Crossing / S00839	22,617,667	-	-	22,617,667
Georgia Street Bridge Improvements / S00863	16,700,588	-	-	16,700,588
Guard Rails / AIE00002	1,271,054	281,300	1,218,700	2,771,054
Install T/S Interconnect Systems / AIL00002	10,194,376	-	133,017,000	143,211,376
Installation of City Owned Street Lights / AIH00001	9,661,143	2,655,100	265,928,900	278,245,143
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	2,250,000	-	-	2,250,000
La Jolla Village Drive-I-805 Ramps / S00857	23,974,536	-	-	23,974,536
La Media Improv-Siempre Viva to Truck Rte / S22006	1,120,183	1,250,000	15,231,849	17,602,032
La Media Road Improvements / S15018	24,672,381	2,192,619	27,452,250	54,317,250
Market St-Euclid to Pitta-Improvements / S16022	592,500	-	4,976,600	5,569,100
Market Street-47th to Euclid-Complete Street / S16061	10,855,084	-	-	10,855,084
Median Installation / AIG00001	9,159,228	8,175,000	16,192,000	33,526,228
Miramar Road-I-805 Easterly Ramps / S00880	8,919,073	-	2,510,857	11,429,930
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	14,910,652	-	110,000	15,020,652
New Walkways / AIK00001	22,007,269	789,000	107,532,000	130,328,269
Normal Street Promenade / S22012	2,200,000	-	1,200,000	3,400,000
Old Otay Mesa Road-Westerly / S00870	15,947,516	-	-	15,947,516
OM Road T-9.2 & Traffic Signals T-35 / RD22002	3,134,395	-	-	3,134,395
Otay Mesa Truck Route Phase 4 / S11060	19,729,298	-	10,630,702	30,360,000
Palm Avenue Interstate 805 Interchange / S00869	9,218,663	-	20,702,642	29,921,305
Park Boulevard At-Grade Crossing / S15045	26,755,948	-	-	26,755,948
Playa del Sol Parkway / RD20000	3,120,000	3,640	-	3,123,640
S. Bancroft & Greely Unimproved Street / P22007	250,000	350,000	-	600,000
Sea World Dr/I5 Interchange Improvement / S00888	1,090,538	-	119,072,571	120,163,109
Sidewalk Repair and Reconstruction / AIK00003	19,076,271	7,000,000	72,627,000	98,703,271
Siempre Viva Road Improvements / P19006	10,000	-	-	10,000

# Transportation

Project	Prior Fiscal Years	FY 2023 Adopted	Future Fiscal Years	Project Total
Spruce St Bridge Rehab / P23004	-	200,000	-	200,000
SR 163/Clairemont Mesa Blvd Interchange / S00905	18,349,718	-	(3,518)	18,346,200
SR 163/Friars Road / S00851	64,080,996	-	-	64,080,996
SR94/Euclid Av Interchange Phase 2 / S14009	6,869,800	-	-	6,869,800
State Route 56 Freeway Expansion / RD14000	22,983,843	-	-	22,983,843
Streamview Drive Improvements Phase 2 / S18000	10,697,880	-	6,023,961	16,721,841
Street Light Circuit Upgrades / AIH00002	12,145,209	1,000,000	16,983,000	30,128,209
Street Resurfacing and Reconstruction / AID00005	210,846,761	17,912,312	421,567,688	650,326,761
Sunset Cliffs Seawall Improvement / S23006	-	1,200,000	4,838,775	6,038,775
Torrey Meadows Drive Overcrossing / S10015	15,215,000	-	(1,200,000)	14,015,000
Torrey Pines Road Slope Restoration / S00877	4,597,720	-	-	4,597,720
Traffic Calming / AIL00001	5,481,666	1,700,000	9,069,000	16,250,666
Traffic Signals - Citywide / AIL00004	10,348,270	2,860,850	10,742,150	23,951,270
Traffic Signals Modification / AIL00005	11,731,619	750,000	14,123,000	26,604,619
University Avenue Complete Street Phase1 / S18001	10,847,850	-	1,532,000	12,379,850
University Avenue Mobility / S00915	9,957,310	-	-	9,957,310
Utilities Undergrounding Program / AID00001	47,005,629	5,000,000	40,000,000	92,005,629
Via de la Valle Widening / RD11001	8,739,946	-	26,297,921	35,037,867
Village Center Loop Rd-N Carmel Valley Rd / S19002	3,800,000	-	49,200,000	53,000,000
W Bernardo Dr at Bernardo Ctr Dr Inter / RD20007	818,758	20,774	-	839,532
W Mission Bay Dr Bridge Over SD River / S00871	150,951,719	-	-	150,951,719
<b>Total</b>	<b>\$ 1,013,132,765</b>	<b>\$ 55,690,595</b>	<b>\$ 1,731,925,102</b>	<b>\$ 2,800,748,462</b>

## Transportation – Preliminary Engineering Projects

### Airway Road Improvements / P19007

Priority Category: Medium

Priority Score: 65

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	Project
Capital Outlay Fund	400002	\$ 196	\$ 9,804	\$ -	\$ 10,000
<b>Total</b>		<b>\$ 196</b>	<b>\$ 9,804</b>	<b>\$ -</b>	<b>\$ 10,000</b>

### Barrio Logan Traffic Calming Truck / P22003

Route

Priority Category: Low

Priority Score: 57

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	Project
CIP Contributions from General Fund	400265	\$ -	\$ 100,000	\$ 250,000	\$ 350,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 250,000</b>	<b>\$ 350,000</b>

### Carroll Canyon Road Planning Study / P21000

Priority Category: High

Priority Score: 87

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	Project
Mira Mesa - FBA	400085	\$ 212,454	\$ 546,156	\$ -	\$ 758,610
Mitigation Funds for Carroll Canyon Road	400843	41,390	-	-	41,390
<b>Total</b>		<b>\$ 253,844</b>	<b>\$ 546,156</b>	<b>\$ -</b>	<b>\$ 800,000</b>

### Cypress Dr Cultural Corridor / P22002

Priority Category: Low

Priority Score: 54

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	Project
Climate Equity Fund	100015	\$ 13,754	\$ 786,246	\$ -	\$ 800,000
<b>Total</b>		<b>\$ 13,754</b>	<b>\$ 786,246</b>	<b>\$ -</b>	<b>\$ 800,000</b>

### Fenton Pkwy Ext to Camino Del Rio N / P21004

Priority Category: Medium

Priority Score: 59

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	Project
Miss City Pwy Brdg/S D River	400247	\$ 10,130	\$ 239,870	\$ -	\$ 250,000
<b>Total</b>		<b>\$ 10,130</b>	<b>\$ 239,870</b>	<b>\$ -</b>	<b>\$ 250,000</b>

# Transportation

## S. Bancroft & Greely Unimproved / P22007

### Street

Priority Category: Low

Priority Score: 43

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	Project
CIP Contributions from General Fund	400265	\$ 45,984	\$ 204,016	\$ 350,000	\$ 600,000
Total		\$ 45,984	\$ 204,016	\$ 350,000	\$ 600,000

## Siempre Viva Road Improvements / P19006

Priority Category: Medium

Priority Score: 65

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	Project
Capital Outlay Fund	400002	\$ 196	\$ 9,804	\$ -	\$ 10,000
Total		\$ 196	\$ 9,804	\$ -	\$ 10,000

## Spruce St Bridge Rehab / P23004

Priority Category: Low

Priority Score: 49

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	Project
TransNet Extension Congestion Relief Fund	400169	\$ -	\$ -	\$ 200,000	\$ 200,000
Total		\$ -	\$ -	\$ 200,000	\$ 200,000

# Transportation

## 5th Avenue Promenade / L22002

## Trans - Roadway - Enhance/Scape/Medians

<b>Council District:</b>	3	<b>Priority Score:</b>	24
<b>Community Planning:</b>	Centre City	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Hauser, Everett
<b>Duration:</b>	2022 - 2028		619-533-3012
<b>Improvement Type:</b>	Betterment		erhauser@sandiego.gov

**Description:** The purpose of this project is to close 5th Ave between Broadway and L Street to vehicular traffic on a daily basis between 11 a.m. to 4 a.m. and use the space as pedestrian plaza and outdoor dining. The project scope includes installation of barricades to prevent vehicular traffic from entering into 5th Ave between Broadway and L Street during the closure hours. The preliminary engineering phase started under P21001. This project was converted to a standalone project in Fiscal Year 2022.

**Justification:** Pedestrian Plazas foster a more walkable, pedestrian-friendly environment, and offer additional seating areas for pedestrians and patrons of the surrounding businesses.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Gaslamp Community Plan and is in conformance with the City's General Plan.

**Schedule:** The planning phase for this project began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024. Future phases will be scheduled at a later date.

**Summary of Project Changes:** This project was previously published as P21001 - 5th Avenue Promenade under the preliminary engineering project summary table.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Parking Meter District - Downtown	200489	\$ 15,738	\$ 1,457,798	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,473,536
<b>Total</b>		<b>\$ 15,738</b>	<b>\$ 1,457,798</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,473,536</b>

# Transportation

## Alvarado Canyon Rd Realignment Project / S22005

## Trans - Roadway

<b>Council District:</b>	7	<b>Priority Score:</b>	67
<b>Community Planning:</b>	Navajo	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ashrafzadeh, Mastaneh
<b>Duration:</b>	2022 - 2029		619-533-3781
<b>Improvement Type:</b>	New		mashrafzadeh@sandiego.gov

**Description:** Realignment of Alvarado Canyon Road to the intersection with Fairmount Ave and Mission Gorge Road, construction of a cul-de-sac on Alvarado Canyon Road, widening of Fairmount Ave from a four-lane Major Street to a 6-lane Major Street, a new two-lane connector road between Alvarado Canyon Road and Mission Gorge Place, widened sidewalks, bicycle and pedestrian improvements including buffered bike lanes and ADA compliant curb ramps and cross walks, storm drain upgrades, water quality features, upgrades to the existing triple-box culvert within Alvarado Creek, Alvarado Creek channel wall reconstruction, a new bridge over Alvarado Creek, traffic congestion improvements, roadway geometric improvements and utility relocations. Preliminary Engineering started within P18007 and the project was converted to a standalone project in Fiscal Year 2022.

**Justification:** The project purpose is to alleviate current and projected future traffic congestion on Fairmount Avenue, Mission Gorge Road, Alvarado Canyon Road, and the westbound I-8 off-ramp at Fairmount Ave, along with the adjoining intersections, and address localized flooding issues within the Grantville area north of Alvarado Creek. A project study report has been completed.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering started in Fiscal Year 2018 and was completed in Fiscal Year 2022. Design will begin in Fiscal Year 2023. Further project schedule will be developed once the project design has begun.

**Summary of Project Changes:** This project was previously published as P18007 - Alvarado Road Realignment under the preliminary engineering project summary table.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ 20,971	\$ 1,028	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,000
Navajo Urban Comm	400116	12,345	1,124,278	-	-	-	-	-	-	-	-	1,136,623
<b>Total</b>		<b>\$ 33,316</b>	<b>\$ 1,125,306</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,158,623</b>

# Transportation

## Balboa Avenue Corridor Improvements / S00831

## Trans - Roadway - Enhance/Scape/Medians

<b>Council District:</b>	2 6	<b>Priority Score:</b>	54
<b>Community Planning:</b>	Clairemont Mesa; Kearny Mesa	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Rekani, Ronak
<b>Duration:</b>	2015 - 2023		619-236-6251
<b>Improvement Type:</b>	Betterment		rfrekani@sanidiego.gov

**Description:** This project provides improvements to Balboa Avenue (formerly known as State Route 274). The project is located between Interstate 5 and Interstate 805. The project will provide new sidewalks, improvements to curb ramps and medians, modification of existing traffic signals, bicycle facility improvements, and traffic calming measures through the corridor. The sidewalk improvement between Mount Culebra Avenue and Mount Everest Boulevard, and the addition of new Pedestrian Countdown Timers at various intersections between Interstate 5 and Interstate 805 have been completed. The second phase of improvements will consist of traffic signal modifications, landscaping of existing median, and various pedestrian improvements.

**Justification:** This project is funded by a State contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego.

**Operating Budget Impact:** The operating and maintenance funding for this project was included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Clairemont Mesa and Kearny Mesa Community Plans and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering was completed. Construction of the first phase was completed in Fiscal Year 2014. Due to project planning delays, design of the second phase was completed in Fiscal Year 2018. Construction of the second phase began in Fiscal Year 2019 and was substantially completed in Fiscal Year 2020. The warranty period was completed in Fiscal Year 2022 and project is anticipated to close in Fiscal Year 2023.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2023. The project is complete and will be closed by the end of the year.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 33,602	\$ 7,397	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,000
SR 209 & 274 Coop with State	400633	3,102,987	-	-	-	-	-	-	-	-	-	3,102,987
<b>Total</b>		<b>\$ 3,136,589</b>	<b>\$ 7,397</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,143,987</b>



# Transportation

## Bicycle Facilities / AIA00001

## Trans - Bicycle Facilities (All Class.)

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Hauser, Everett
<b>Duration:</b>	2010 - 2040		619-533-3012
<b>Improvement Type:</b>	New		erhauser@sandiego.gov

**Description:** This annual allocation provides for the installation of bike facilities including Class I, Class II, Class III, and Class IV bike facilities that are capital in nature, throughout the City.

**Justification:** This project will provide funding for various capital bike facilities.

**Operating Budget Impact:** The facilities will be maintained by the Transportation Department.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority and funding availability basis.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 162,961	\$ 284,147	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 447,109
CIP Contributions from General Fund	400265	40	-	-	-	-	-	-	-	-	-	40
Climate Equity Fund	100015	-	90,000	-	-	-	-	-	-	-	-	90,000
Downtown DIF (Formerly Centre City DIF)	400122	10,857,071	7,158,228	-	-	-	-	-	-	-	-	18,015,299
Gas Tax Fund	200118	-	9,919	-	-	-	-	-	-	-	-	9,919
Grant Fund - Federal	600000	289,208	2,314	-	-	-	-	-	-	-	-	291,522
Grant Fund - Other	600002	3,435,524	1,064,476	-	5,000,000	-	-	-	-	-	-	9,500,000
Grant Fund - State	600001	575,966	-	-	-	-	-	-	-	-	-	575,966
Infrastructure Fund	100012	66,273	58,429	-	-	-	-	-	-	-	-	124,702
Prop 42 Replacement - Transportation Relief Fund	200306	2	-	-	-	-	-	-	-	-	-	2
TransNet Extension Congestion Relief Fund	400169	1,179,963	954,715	2,100,000	-	2,000,000	2,000,000	2,000,000	2,000,000	-	-	12,234,678
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	104,879,435	104,879,435
<b>Total</b>		<b>\$ 16,567,009</b>	<b>\$ 9,622,227</b>	<b>\$ 2,100,000</b>	<b>\$ 5,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ 104,879,435</b>	<b>\$ 146,168,671</b>

# Transportation

## Bridge Rehabilitation / AIE00001

## Trans - Roadway - GRails/BRails/Safety

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Chui, Gary
<b>Duration:</b>	2010 - 2040		619-533-3770
<b>Improvement Type:</b>	Replacement		gchui@sandiego.gov

**Description:** This annual allocation provides for the widening, replacement, or retrofitting of miscellaneous bridge rehabilitation projects.

**Justification:** This project maintains an ongoing program to promote safety on City bridges. Funding is provided on an on-going basis.

**Operating Budget Impact:** None

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 130,241	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	130,241
Developer Contributions CIP	200636	33,354	655,516	-	-	-	-	-	-	-	-	688,871
Gas Tax Fund	200118	-	113,238	-	-	-	-	-	-	-	-	113,238
Grant Fund - Federal	600000	1,850,345	399,794	-	-	17,706	692,305	-	-	6,850,416	-	9,810,566
Grant Fund - State	600001	400,345	28,916	-	-	-	-	-	-	-	-	429,261
Infrastructure Fund	100012	18,858	291,217	-	-	-	-	-	-	-	-	310,075
Prop 42 Replacement - Transportation Relief Fund	200306	306,762	-	-	-	-	-	-	-	-	-	306,762
TransNet Extension Congestion Relief Fund	400169	1,143,403	717,817	-	-	200,000	200,000	200,000	200,000	-	-	2,661,220
TransNet Extension RTCI Fee	400174	313,284	859,647	-	-	-	-	-	-	-	-	1,172,930
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	148,039,989	148,039,989
<b>Total</b>		<b>\$ 4,196,593</b>	<b>\$ 3,066,144</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 217,706</b>	<b>\$ 892,305</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 6,850,416</b>	<b>\$ 148,039,989</b>	<b>\$ 163,663,153</b>

# Transportation

## Bus Stop Improvements / AID00007

## Trans - Roadway

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Puente, Edgar
<b>Duration:</b>	2010 - 2040		619-527-7527
<b>Improvement Type:</b>	Betterment		epuente@sandiego.gov

**Description:** This annual allocation will provide for the installation of improvements such as bus pads and sidewalks near bus stops citywide. This project is funded by the City's share of bus stop advertising revenue. Funding for the project was provided per terms of an agreement with San Diego Metropolitan Transit System (MTS) in Fiscal Years 2010 through 2015. This agreement was extended through Fiscal Year 2024.

**Justification:** Pavement at bus stops may be damaged by rippling and potholing caused by friction from bus tires when buses decelerate, accelerate, or turn. This project provides for replacing paving at bus stops with stronger pavement sections. This extends pavement life and reduces maintenance costs. Also, this project may include sidewalk betterments at bus stops that improve access and bus passenger loading area.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Bus Stop Capital Improvement Fund	400691	\$ -	\$ 4,942	\$ -	\$ -	\$ 190,000	\$ 190,000	\$ 190,000	\$ -	\$ -	\$ -	\$ 574,942
<b>Total</b>		\$ -	\$ 4,942	\$ -	\$ -	\$ 190,000	\$ 190,000	\$ 190,000	\$ -	\$ -	\$ -	\$ 574,942

# Transportation

## Camino Del Sur Widening - North / RD21005

## Trans - Roadway

<b>Council District:</b>	5	<b>Priority Score:</b>	N/A
<b>Community Planning:</b>	Torrey Highlands	<b>Priority Category:</b>	N/A
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Taleghani, Reza
<b>Duration:</b>	2021 - 2024		619-533-3673
<b>Improvement Type:</b>	New		rtaleghani@sandiego.gov

**Description:** This project provides for the design and construction of Camino Del Sur North as a 4/6 lane major/urban road from SR-56/Torrey Santa Fe to Carmel Mountain Road. This is project T-3.1B in the Torrey Highlands Public Facilities Financing Plan.

**Justification:** This project implements the Torrey Highlands Subarea Plan and associated Transportation Phasing Plan.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** The project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

**Schedule:** This project is being constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2021 and is anticipated to be completed in early Fiscal Year 2023. Reimbursement payments to the developer began in Fiscal Year 2021 and are expected to be finalized in Fiscal Year 2024.

**Summary of Project Changes:** The balance of future reimbursements to the developer is anticipated to be made in FBA credits.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 2,926,246	\$ 91,326	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,017,572
<b>Total</b>		<b>\$ 2,926,246</b>	<b>\$ 91,326</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,017,572</b>

# Transportation

## Camino Del Sur Widening - South / RD21004

## Trans - Roadway

<b>Council District:</b>	5	<b>Priority Score:</b>	N/A
<b>Community Planning:</b>	Torrey Highlands; Rancho Penasquitos	<b>Priority Category:</b>	N/A
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Taleghani, Reza
<b>Duration:</b>	2021 - 2024		619-533-3673
<b>Improvement Type:</b>	New		rtaleghani@sandiego.gov

**Description:** This project provides for the design and construction of Camino Del Sur South as a two-lane modified collector street from Carmel Mountain Road to approximately 1,600 feet north of Park Village Road. The project includes a traffic signal or roundabout with sound attenuation, if warranted, at the Camino Del Sur/Dormouse intersection. This is project T-3.1A in the Torrey Highlands Public Facilities Financing Plan, and project T-4B in the Rancho Peñasquitos Public Facilities Financing Plan.

**Justification:** This project implements the Torrey Highlands Subarea Plan, Rancho Peñasquitos Community Plan, and associated Transportation Phasing Plans.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** The project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

**Schedule:** This project is being constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2021 and is anticipated to be completed in early Fiscal Year 2023. Reimbursement payments to the developer began in Fiscal Year 2021 and are expected to be finalized in Fiscal Year 2024.

**Summary of Project Changes:** The balance of future reimbursements to the developer is anticipated to be made in FBA credits.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023					FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2024	FY 2025							
Rancho Penasquitos FBA	400083	\$ 1,079,794	\$ 73,625	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,153,419
Torrey Highlands	400094	1,207,221	64,679	-	-	-	-	-	-	-	-	-	-	1,271,900
West Pac Contrib Torrey High	400096	702,131	47,869	-	-	-	-	-	-	-	-	-	-	750,000
<b>Total</b>		<b>\$ 2,989,146</b>	<b>\$ 186,172</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>3,175,319</b>

# Transportation

## Carmel Mountain Road Widening / RD21006

## Trans - Roadway

<b>Council District:</b>	5	<b>Priority Score:</b>	N/A
<b>Community Planning:</b>	Torrey Highlands	<b>Priority Category:</b>	N/A
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Taleghani, Reza
<b>Duration:</b>	2021 - 2024		619-533-3673
<b>Improvement Type:</b>	New		rtaleghani@sandiego.gov

**Description:** This project provides for the design and construction of Carmel Mountain Road as a four-lane major street, complete with median improvements from Camino Del Sur to the existing terminus of the road in Rancho Peñasquitos. This widening was divided into four phases. Three phases have been completed. The final phase is the widening from Via Panacea south to Camino Del Sur. This is project T-5.2 in the Torrey Highlands Public Facilities Financing Plan.

**Justification:** This project implements the Torrey Highlands Subarea Plan and associated Transportation Phasing Plan.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** The project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

**Schedule:** The final phase of this project is being constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2021 and is anticipated to be completed in early Fiscal Year 2023. Reimbursement payments to the developer began in Fiscal Year 2021 and are expected to be finalized in Fiscal Year 2024.

**Summary of Project Changes:** The balance of future reimbursements to the developer is anticipated to be made in FBA credits.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 1,620,533	\$ 52,617	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,673,151
<b>Total</b>		<b>\$ 1,620,533</b>	<b>\$ 52,617</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,673,151</b>

# Transportation

Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841

Trans - Bridge - Vehicular

<b>Council District:</b>	1 6	<b>Priority Score:</b>	73
<b>Community Planning:</b>	Mira Mesa; Torrey Pines	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Rekani, Ronak
<b>Duration:</b>	2000 - 2024		619-236-6251
<b>Improvement Type:</b>	New		rfrekani@sandiego.gov

**Description:** This project provides for a modified four-lane collector street from Sorrento Valley Road, under Interstate 805, to Scranton Road as part of a joint project with Caltrans. Carroll Canyon Road will include Class II bike lanes and direct access ramps onto Interstate 805 from Carroll Canyon Road to the Interstate 5 interchange. This is project T-29 in the Mira Mesa Public Facilities Financing Plan.

**Justification:** The Carroll Canyon Road extension project is necessary according to the community plan and the average daily trip forecast of 25,000 vehicles per day. Currently, there is no roadway and the traffic is pushed to Mira Mesa Boulevard, which is over capacity. This project will improve traffic circulation in the area.

**Operating Budget Impact:** The operating and maintenance funding for this project was included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Mira Mesa Community Plan and the Torrey Pines Community Plan and is in conformance with the City's General Plan.

**Schedule:** Land acquisition was scheduled in Fiscal Year 2005 and rescheduled to Fiscal Year 2009 due to changes in scope and alignment. Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2010 and was substantially completed in Fiscal Year 2018. Caltrans-funded post-construction activity for a retaining wall will continue through Fiscal Year 2023 to meet Caltrans requirements. The warranty period is anticipated to end in Fiscal Year 2024.

**Summary of Project Changes:** Project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 6,131,929	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,131,929
Mira Mesa - FBA	400085	2,138,984	168,893	-	-	-	-	-	-	-	-	2,307,877
Mitigation Funds for Carroll Canyon Road	400843	2,700,000	-	-	-	-	-	-	-	-	-	2,700,000
Torrey Pines - Urban Community	400133	149,522	478	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	9,478,347	-	-	-	-	-	-	-	-	-	9,478,347
<b>Total</b>		<b>\$ 20,598,782</b>	<b>\$ 169,370</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,768,153</b>

# Transportation

## City Heights Pedestrian Improvements / S15044

## Trans - Ped Fac - Sidewalks

<b>Council District:</b>	9	<b>Priority Score:</b>	91
<b>Community Planning:</b>	Mid-City: City Heights	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Kay, Daniel
<b>Duration:</b>	2015 - 2023		619-533-7159
<b>Improvement Type:</b>	New		kay@civiccommunities.com

**Description:** This project will remove, replace and install new sidewalks, curbs, gutters, and pedestrian ramps. New streetlights will be installed as needed. Streets impacted by construction will be repaved. The City Heights Pedestrian Improvement Projects includes improvement projects in the Colina Del Sol area and on East Euclid Avenue.

**Justification:** This project will advance the visions and goals of the community by improving public safety by providing streetlights, improving walkability by installing sidewalks, curbs, gutters, street improvements, and ADA pedestrian ramps and providing essential capital improvements for an area with a high percentage of low and moderate-income families, as well as, disabled persons who rely heavily on walking as a means of travel, while helping to develop a cohesive and attractive walking system that provides links within the area and to surrounding neighborhoods.

**Operating Budget Impact:** The operating and maintenance funding for this project was included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2020. Once ongoing punch list issues are resolved, the project will be closed. The current estimate is for project closure in Fiscal Year 2023.

**Summary of Project Changes:** Total project cost increased by \$100,000 due to ongoing project closeout punch list items. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
99A(TE)Bonds(Oper)-City Hts	400308	\$ 19,372	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,372
CH-TAB 2010A (TE) Proceeds	400694	3,373,897	4,483	-	-	-	-	-	-	-	-	3,378,380
CH-TAB 2010B (T) Proceeds	400695	70,920	-	-	-	-	-	-	-	-	-	70,920
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	100,000	100,000
<b>Total</b>		<b>\$ 3,464,189</b>	<b>\$ 4,483</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>100,000</b>	<b>\$ 3,568,672</b>



# Transportation

## City Heights Sidewalks and Streetlights / S19005

## Trans - Ped Fac - Sidewalks

<b>Council District:</b>	9	<b>Priority Score:</b>	91
<b>Community Planning:</b>	Mid-City: City Heights	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Kay, Daniel
<b>Duration:</b>	2018 - 2024		619-533-7159
<b>Improvement Type:</b>	New		kay@civiccommunities.com

**Description:** The City Heights Sidewalks and Streetlights project will provide for hardscape improvements along East Euclid Avenue between Dwight Street to just south of Myrtle Avenue. The project will remove, replace and install new sidewalks, curbs, gutters and pedestrian ramps. New streetlights will be installed as needed. Streets impacted by construction will be repaved.

**Justification:** This project will improve public safety by providing streetlights; improving walkability by installing sidewalks, curbs, gutters, street improvements, and ADA pedestrian ramps; providing essential capital improvements for the area.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023. Construction is anticipated to begin in Fiscal Year 2023 contingent upon the identification of funding. The project is anticipated to be completed in Fiscal Year 2024.

**Summary of Project Changes:** Project cost increased by \$1.1 million due to a revised construction cost estimate.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CH-TAB 2010A (TE) Proceeds	400694	\$ 199,707	\$ 638,982	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 838,689
CH-TAB 2010B (T) Proceeds	400695	161,311	-	-	-	-	-	-	-	-	-	161,311
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,600,000	2,600,000
<b>Total</b>		<b>\$ 361,017</b>	<b>\$ 638,982</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>2,600,000</b>	<b>\$ 3,600,000</b>

# Transportation

## Coastal Rail Trail / S00951

## Trans - Bicycle Facilities (All Class.)

<b>Council District:</b>	1	<b>Priority Score:</b>	82
<b>Community Planning:</b>	La Jolla; University	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Rekani, Ronak
<b>Duration:</b>	2002 - 2028		619-236-6251
<b>Improvement Type:</b>	New		rfrekani@sanidiego.gov

**Description:** This project is the Gilman Drive segment of the regional 40-mile bicycle corridor. The proposed alignment will follow Gilman Drive between La Jolla Village Drive and Interstate 5, installing a one-way protected cycle-track in each direction and a continuous sidewalk on the west side of the road.

**Justification:** This project is part of a larger multi-jurisdictional project, which proposes a bikeway along the coast in the cities of Oceanside, Encinitas, Solana Beach, Carlsbad, Del Mar, and San Diego. It is intended to provide regional connectivity for both commuting bicyclists and recreational activities.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the La Jolla and University Community Plans and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering began in Fiscal Year 2013. Design and environmental documents were scheduled to be completed in Fiscal Year 2014, but due to revised project scope, began in Fiscal Year 2016. The environmental phase was completed in Fiscal Year 2022. The design and right-of-way phases are anticipated to be completed in Fiscal Year 2023. Construction is anticipated to begin in Fiscal Year 2024 and be substantially completed in Fiscal Year 2026. A two-year mitigation period will follow construction with project close-out expected in Fiscal Year 2028.

**Summary of Project Changes:** Total project cost has increased \$343,843 due to revised construction cost estimates. Project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 17,468	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,468
Grant Fund - Federal	600000	1,817,521	-	-	-	-	-	-	-	-	-	1,817,521
Grant Fund - Other	600002	64,579	-	-	-	-	-	-	-	-	-	64,579
Prop A-(Bikeway)	400158	212,227	-	-	-	-	-	-	-	-	-	212,227
TransNet Extension Congestion Relief Fund	400169	2,013,961	2,461,299	-	-	9,700,000	-	-	-	-	-	14,175,260
TransNet Extension RTCI Fee	400174	-	7,223,724	-	-	-	-	-	-	-	-	7,223,724
<b>Total</b>		<b>\$ 4,125,757</b>	<b>\$ 9,685,022</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,700,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 23,510,780</b>

# Transportation

## Del Sol Boulevard-Central / S00858

## Trans - Roadway

<b>Council District:</b>	8	<b>Priority Score:</b>	62
<b>Community Planning:</b>	Otay Mesa	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Ashrafzadeh, Mastaneh
<b>Duration:</b>	2004 - 2023		619-533-3781
<b>Improvement Type:</b>	New		mashrafzadeh@sandiego.gov

**Description:** This project provides for construction of the central section of Del Sol Boulevard from the eastern boundary of Palm Ridge through the Multiple Species Conservation Program (MSCP) open space, and along the frontage of the proposed community park, elementary, and middle school site. The roadway will consist of 800 linear feet of a two-lane collector street and 2,000 linear feet of a four-lane collector street. Phase I will construct approximately 1,000 linear feet of new road west of Surfcrest Drive along the frontage of the new school. Phase II of this project will be constructed in a new project.

**Justification:** The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility and accessibility for the residents and business travelers to, from, and through the community. See companion projects T-4.1 and T-4.2 in the Otay Mesa Public Facilities Financing Plan.

**Operating Budget Impact:** The operating and maintenance funding for this project was included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Phase I was constructed by the San Ysidro School District through a Facilities Benefit Assessment Reimbursement Agreement. Design of Phase I was completed in Fiscal Year 2012. Construction of Phase I began in Fiscal Year 2012 and was completed in Fiscal Year 2014. A two- year maintenance period was completed in Fiscal Year 2016. Additional construction was completed in Fiscal Year 2019. An additional two-year maintenance period began in Fiscal Year 2021 and will be completed in Fiscal Year 2023. Phase II will be designed and constructed by the City to complete the connection from Phase I to the existing westerly terminus. The schedule of Phase II will be represented in a future project.

**Summary of Project Changes:** No significant changes were made to this project for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 441,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 441,000
Otay Mesa-West (From 39067)	400093	4,944,556	43,639	-	-	-	-	-	-	-	-	4,988,194
<b>Total</b>		<b>\$ 5,385,555</b>	<b>\$ 43,638</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,429,194</b>

# Transportation

El Camino Real to ViaDeLaValle (1/2 mile) / S00856

Trans - Bridge - Vehicular

<b>Council District:</b>	1	<b>Priority Score:</b>	82
<b>Community Planning:</b>	N Cty Future Urbanizing Area - Subarea 2	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Rekani, Ronak
<b>Duration:</b>	2000 - 2031		619-236-6251
<b>Improvement Type:</b>	Widening		rfrekani@sandiego.gov

**Description:** This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. This project will also provide for improvements on eastbound Via de la Valle as far as northbound El Camino Real.

**Justification:** This project will replace the existing bridge and modify the segment of El Camino Real between Via de la Valle and San Dieguito Road in order to ensure a structurally sound bridge over the San Dieguito River, alleviate problems associated with high flood events, improve pedestrian and vehicular access to nearby coastal and recreational resources, relieve traffic congestion, and improve consistency with the adopted land-use plan for the project area.

**Operating Budget Impact:** The operating and maintenance funding for this project was included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Fairbanks Ranch Country Club Specific Plan and the North City Future Urbanizing Area Framework Plan and is in conformance with the City's General Plan.

**Schedule:** The environmental review process for CEQA began in Fiscal Year 2007 and was completed in Fiscal Year 2017. NEPA was completed in Fiscal Year 2018. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2023. Land acquisition began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023.

Construction schedule is contingent upon funding being available. A five-year plant establishment and mitigation period is anticipated to begin after construction completion.

**Summary of Project Changes:** \$3,000 in Fairbanks Country Club funding and \$62,000 in Sub Area-2 funding was allocated to this project in Fiscal Year 2022 via City Council resolution. Total project cost increased \$10.1 million due to updated construction cost estimates. Project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 1,076,863	\$ 574,490	\$ -	\$ 1,110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,761,354
Fairbanks Country Club-Fac Dev	400097	733,561	3,000	-	-	-	-	-	-	-	-	736,561
Grant Fund - Federal	600000	4,902,195	2,363,258	-	32,800,365	-	-	-	-	-	-	40,065,818
Pacific Highlands Ranch FBA	400090	82,368	713,932	-	-	-	-	-	-	-	-	796,300
Private & Others Contrib-CIP	400264	157,000	-	-	-	-	-	-	-	-	-	157,000
Sub Area-2	400101	656,821	1,074,179	-	-	-	-	-	-	-	-	1,731,000
TransNet (Prop A 1/2% Sales Tax)	400156	511,851	-	-	-	-	-	-	-	-	-	511,851
TransNet Extension Congestion Relief Fund	400169	839,278	-	-	-	-	-	-	-	-	-	839,278
TransNet Extension RTCI Fee	400174	1,975	998,025	-	-	-	-	-	-	-	-	1,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	13,187,838	13,187,838
<b>Total</b>		<b>\$ 8,961,911</b>	<b>\$ 5,726,885</b>	<b>\$ -</b>	<b>\$ 33,910,365</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 13,187,838</b>	<b>\$ 61,787,000</b>

# Transportation

## Genesee Avenue Widen I-5 Crossing / S00839

## Trans - Bridge - Vehicular

<b>Council District:</b>	1	<b>Priority Score:</b>	76
<b>Community Planning:</b>	University	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Ashrafzadeh, Mastaneh
<b>Duration:</b>	1999 - 2024		619-533-3781
<b>Improvement Type:</b>	New		mashrafzadeh@sanidiego.gov

**Description:** This project provides for widening Genesee Avenue to six lanes plus dual turn lanes and replacing the existing Genesee Avenue overcrossing with a higher, wider (124-foot) structure and the modification of the existing ramps. The environmental document will also clear additional Interstate 5 Corridor improvements including auxiliary lanes on both sides of the freeway, north and south of Genesee Avenue, and the replacement of the Voight Drive Overcrossing.

**Justification:** This project is needed to improve traffic flow. It is included in the Council-approved North University City Public Facilities Financing Plan (PFFP) as Project Number 24.

**Operating Budget Impact:** The operating and maintenance funding for this project was included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

**Schedule:** The project schedule is managed by Caltrans. The environmental document was completed in Fiscal Year 2011. Land acquisition and design were completed in Fiscal Year 2014. Construction of the Genesee overcrossing and ramps began in Fiscal Year 2015 and has been extended to Fiscal Year 2023 due to additional safety improvements. Caltrans is funding most of the construction phase of this project. When combined with \$22.6 million of City funds, the total project cost is estimated to be \$94.4 million.

**Summary of Project Changes:** \$30,000 North University City - FBA funding has been allocated to this project in Fiscal Year 2022 via City Council ordinance. Total project cost increased \$30,000 due to post-construction activity.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 591,667	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 591,667
North University City DIF	400849	2,765,000	-	-	-	-	-	-	-	-	-	2,765,000
North University City-FBA	400080	15,904,639	25,361	-	-	-	-	-	-	-	-	15,930,000
TransNet (Prop A 1/2% Sales Tax)	400156	101,927	-	-	-	-	-	-	-	-	-	101,927
TransNet Extension Congestion Relief Fund	400169	1,079,000	-	-	-	-	-	-	-	-	-	1,079,000
TransNet Extension RTCI Fee	400174	2,150,073	-	-	-	-	-	-	-	-	-	2,150,073
<b>Total</b>		<b>\$ 22,592,306</b>	<b>\$ 25,360</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 22,617,667</b>

# Transportation

## Georgia Street Bridge Improvements / S00863

## Trans - Bridge - Vehicular

<b>Council District:</b>	3	<b>Priority Score:</b>	69
<b>Community Planning:</b>	Greater North Park	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Ashrafzadeh, Mastaneh
<b>Duration:</b>	1999 - 2023		619-533-3781
<b>Improvement Type:</b>	New		mashrafzadeh@sanidiego.gov

**Description:** This project provides for seismic and structural improvements of the bridge and the adjacent retaining walls.

**Justification:** This bridge has severe spalling due to age and has severe height limitations which need to be corrected. Trucks continue to hit the low arches of the bridge.

**Operating Budget Impact:** The operating and maintenance funding for this project was included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

**Schedule:** The environmental review process was completed in Fiscal Year 2013. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2017 and was substantially completed in Fiscal Year 2019. The warranty period was completed in Fiscal Year 2021. Project is anticipated to close in Fiscal Year 2023 following the grant closeout.

**Summary of Project Changes:** \$1.2 million in Federal grant funding will be allocated to this project in Fiscal Year 2023 via City Council resolution. \$1.2 million in TransNet funding will be de-appropriated at project closeout. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 168,692	\$ 575	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 169,267
Grant Fund - Federal	600000	12,668,964	138,823	-	1,245,937	-	-	-	-	-	-	14,053,724
Infrastructure Fund	100012	519,338	194,640	-	-	-	-	-	-	-	-	713,978
TransNet (Prop A 1/2% Sales Tax)	400156	452,435	-	-	-	-	-	-	-	-	-	452,435
TransNet Bond Proceeds	400160	51,000	-	-	-	-	-	-	-	-	-	51,000
TransNet Extension Congestion Relief Fund	400169	2,470,749	35,372	-	(1,245,937)	-	-	-	-	-	-	1,260,184
<b>Total</b>		<b>\$ 16,331,177</b>	<b>\$ 369,411</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,700,588</b>

# Transportation

## Guard Rails / AIE00002

## Trans - Roadway - GRails/BRails/Safety

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Fuentes, Julio
<b>Duration:</b>	2010 - 2040		619-533-3092
<b>Improvement Type:</b>	Replacement		jfuentes@sanidiego.gov

**Description:** This annual allocation provides for installing new and replacing old guard rails along streets where needed.

**Justification:** The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location will occasionally show that some minor improvements in the area would help to reduce the number and/or severity of accidents. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 1,847	\$ 281,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 283,147
Debt Funded General Fund CIP Projects	400881	160,000	120,000	-	-	-	-	-	-	-	-	280,000
Gas Tax Fund	200118	-	1,000	-	-	-	-	-	-	-	-	1,000
General Fund Commercial Paper Notes	400869	138,672	136,677	-	-	-	-	-	-	-	-	275,349
Grant Fund - Federal	600000	85,331	92,969	-	-	-	-	-	-	-	-	178,300
Infrastructure Fund	100012	-	125,000	-	-	-	-	-	-	-	-	125,000
TransNet Extension RTCI Fee	400174	286,917	122,641	-	-	-	-	-	-	-	-	409,558
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,218,700	1,218,700
<b>Total</b>		<b>\$ 670,919</b>	<b>\$ 600,134</b>	<b>\$ 281,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,218,700</b>	<b>\$ 2,771,054</b>

# Transportation

## Install T/S Interconnect Systems / AIL00002

## Trans - Signals - Traffic Signals

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Celniker, Steve
<b>Duration:</b>	2010 - 2040		619-533-3611
<b>Improvement Type:</b>	Replacement		scelniker@sandiego.gov

**Description:** This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide.

**Justification:** This project provides for increased traffic signal coordination which will reduce traffic congestion.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Belmont/Mission Beach Develop	400185	\$ 7,665	\$ 192,334	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000
CIP Contributions from General Fund	400265	640,731	25,436	-	-	-	-	-	-	-	-	666,167
College Area	400127	354	109,646	-	-	-	-	-	-	-	-	110,000
Infrastructure Fund	100012	110,325	-	-	-	-	-	-	-	-	-	110,325
Lusk-Gen'l Traffic Imprvmts	400211	69,000	-	-	-	-	-	-	-	-	-	69,000
Otay Mesa/Nestor Urb Comm	400125	123,874	176,126	-	-	-	-	-	-	-	-	300,000
SR 209 & 274 Coop with State	400633	142,089	207,911	-	-	-	-	-	-	-	-	350,000
TransNet Extension Congestion Relief Fund	400169	2,078,253	792,149	-	-	100,000	100,000	100,000	100,000	-	-	3,270,401
TransNet Extension RTCI Fee	400174	1,049,172	4,469,311	-	-	-	-	-	-	-	-	5,518,483
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	132,617,000	132,617,000
<b>Total</b>		<b>\$ 4,221,463</b>	<b>\$ 5,972,912</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ 132,617,000</b>	<b>\$ 143,211,376</b>



# Transportation

## Installation of City Owned Street Lights / AIH00001

## Trans - Roadway - Street Lighting

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Celniker, Steve
<b>Duration:</b>	2010 - 2040		619-533-3611
<b>Improvement Type:</b>	New		sclniker@sandiego.gov

**Description:** This annual allocation provides for the installation of new streetlights, and the replacement of existing streetlights, where needed.

**Justification:** Additional streetlights will increase the level of lighting for motorists, bicyclists, and pedestrians on public streets.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 400,310	\$ 356,448	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 756,759
CIP Contributions from General Fund	400265	745,351	687,815	-	-	-	-	-	-	-	-	1,433,166
Climate Equity Fund	100015	-	450,000	2,005,100	-	-	-	-	-	-	-	2,455,100
Debt Funded General Fund CIP Projects	400881	-	1,140,982	-	-	-	-	-	-	-	-	1,140,982
El Cajon Boulevard MAD Fund	200095	444,999	5,001	-	-	-	-	-	-	-	-	450,000
Gas Tax Fund	200118	-	13,089	-	-	-	-	-	-	-	-	13,089
Grant Fund - State	600001	-	-	-	270,000	-	-	-	-	-	-	270,000
Infrastructure Fund	100012	46,669	598,805	-	-	-	-	-	-	-	-	645,474
PFFA Lease Revenue Bonds 2015A-Projects	400859	63,437	-	-	-	-	-	-	-	-	-	63,437
Street Division CIP Fund	200202	4,013	-	-	-	-	-	-	-	-	-	4,013
TransNet (Prop A 1/2% Sales Tax)	400156	1,350	-	-	-	-	-	-	-	-	-	1,350
TransNet Extension Congestion Relief Fund	400169	2,791,180	1,911,694	650,000	-	200,000	200,000	200,000	200,000	-	-	6,152,873
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	264,858,900	264,858,900
<b>Total</b>		<b>\$ 4,497,309</b>	<b>\$ 5,163,833</b>	<b>\$ 2,655,100</b>	<b>\$ 270,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ 264,858,900</b>	<b>\$ 278,245,142</b>

# Transportation

## Interstate 5 Underpass-Bikeway/Ped Conn / S00982

## Trans - Bicycle Facilities (All Class.)

<b>Council District:</b>	1	<b>Priority Score:</b>	66
<b>Community Planning:</b>	Carmel Valley	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Chui, Gary
<b>Duration:</b>	2009 - 2024		619-533-3770
<b>Improvement Type:</b>	New		gchui@sandiego.gov

**Description:** This project will link two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor and the Sorrento Valley Road multi-use bike/pedestrian path; and will pass under Interstate 5, just south of the Carmel Mountain Road interchange.

**Justification:** Currently, cyclists and pedestrians must use the shoulders of Carmel Valley Road to access the west side of Interstate 5. High traffic volumes coupled with commercial driveways and freeway ramps make it difficult for pedestrians and cyclists to travel from one side of the freeway to the other.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project T-5) and is in conformance with the City's General Plan. The project is also consistent with the City's 2011 Bicycle Master Plan and SANDAG's Regional Bicycle Plan.

**Schedule:** Caltrans has included this project as part of the Interstate 5 North Coast Corridor (NCC) Project. The project is environmentally cleared under the I-5 NCC Project. Caltrans and the City have entered into a cooperative agreement for this project. Caltrans is implementing the project and will control the actual rate of project delivery. Design began in Fiscal Year 2021 and is estimated to be completed in Fiscal Year 2023. Construction is scheduled to start in Fiscal Year 2023 and the project is anticipated to be completed in Fiscal Year 2024.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 1,630,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,630,229
Carmel Valley Development Impact Fee	400855	619,771	-	-	-	-	-	-	-	-	-	619,771
<b>Total</b>		<b>\$ 2,250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,250,000</b>

# Transportation

## La Jolla Village Drive-I-805 Ramps / S00857

## Trans - Bridge - Vehicular

<b>Council District:</b>	1	<b>Priority Score:</b>	N/A
<b>Community Planning:</b>	University	<b>Priority Category:</b>	N/A
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Schultz, Louis
<b>Duration:</b>	2001 - 2027		619-533-5138
<b>Improvement Type:</b>	Widening		lschultz@sanidiego.gov

**Description:** This project converts the existing La Jolla Village Drive/Interstate 805 full cloverleaf interchange configuration to a partial cloverleaf configuration, including widening the overpass structure and approaches to provide three through lanes with an auxiliary lane in each direction. The project also provides for widening La Jolla Village Drive to eight lanes and constructing three lanes to the southbound on-ramp. Bike lanes will be included.

**Justification:** This project is needed to improve traffic circulation and safety in the University community per the North University City Public Facilities Financing Plan - Project C.

**Operating Budget Impact:** The operating and maintenance funding for this project was included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design and land acquisition began in Fiscal Year 2001. Design was completed in Fiscal Year 2004. Caltrans awarded the construction contract in Fiscal Year 2011. Road construction was completed in Fiscal Year 2013. The plant establishment and monitoring period, which was delayed by environmental impacts and landscaping requirements, will continue through Fiscal Year 2025 as required by Caltrans. Warranty is anticipated to be completed in Fiscal Year 2027.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 23,222,156	\$ 616,465	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,838,622
Private & Others Contrib-CIP	400264	135,914	-	-	-	-	-	-	-	-	-	135,914
<b>Total</b>		<b>\$ 23,358,070</b>	<b>\$ 616,465</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 23,974,536</b>

# Transportation

## La Media Improv-Siempre Viva to Truck Rte / S22006

## Trans - Roadway

<b>Council District:</b>	8	<b>Priority Score:</b>	70
<b>Community Planning:</b>	Otay Mesa	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	New	<b>Contact Information:</b>	Ashrafzadeh, Mastaneh
<b>Duration:</b>	2022 - 2027		619-533-3781
<b>Improvement Type:</b>	New		mashrafzadeh@sandiego.gov

**Description:** This project will improve La Media Road from Siempre Viva to the Otay Truck Route to a three-lane facility with two southbound truck route lanes as well as one northbound lane for Customs and Border Protection vehicles. Additional project improvements include sidewalk, curb and gutters, streetlights, and curb ramps. This project was converted from B19020 (AIK00001 - New Walkways) in Fiscal Year 2022.

**Justification:** La Media Road is part of the designated Truck Route for the Otay Mesa Port of Entry. These improvements are needed to accommodate future development and future truck traffic.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2023. The environmental and right-of-way phases are anticipated to begin in Fiscal Year 2023 and are anticipated to be completed in Fiscal Year 2024. Construction phase schedule will be determined once design is completed and funding is identified.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2023, converted from B19020 (AIK00001 - New Walkways).

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023					FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2024	FY 2025							
TransNet Extension Congestion Relief Fund	400169	\$ 451,235	\$ 668,947	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,370,182
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	-	-	15,231,849	15,231,849
<b>Total</b>		<b>\$ 451,235</b>	<b>\$ 668,947</b>	<b>\$ 1,250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>15,231,849</b>	<b>\$ 17,602,031</b>

# Transportation

## La Media Road Improvements / S15018

## Trans - Roads/Widening/Reconfiguration

<b>Council District:</b>	8	<b>Priority Score:</b>	77
<b>Community Planning:</b>	Otay Mesa	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ashrafzadeh, Mastaneh
<b>Duration:</b>	2015 - 2030		619-533-3781
<b>Improvement Type:</b>	Widening		mashrafzadeh@sandiego.gov

**Description:** This project will widen La Media Road between SR-905 to Siempre Viva Road. La Media Road will be widened to a six-lane primary arterial from SR-905 to Airway Road, a five-lane major between Airway Road and Siempre Viva Road with three southbound lanes and two northbound lanes. This project will also improve drainage at the intersection of La Media Road and Airway Road. This project may be built in phases, which will be determined by design and funding at a later date. Improvements from Siempre Viva to Otay Truck Route will be constructed under a different project.

**Justification:** La Media Road is part of the designated Truck Route for the Otay Mesa Port of Entry. These improvements are needed to accommodate future development and future truck traffic.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** The design and environmental phases began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2023. Property acquisition began in Fiscal year 2021 and was completed in Fiscal Year 2022. The construction phase is anticipated to begin in Fiscal Year 2023 and be completed in Fiscal Year 2025. There will be a five-year wetland and vernal pool monitoring period after construction completion.

**Summary of Project Changes:** \$8.7 million has been allocated to this project in Fiscal Year 2022 via City Council resolution. Total project cost has increased \$11.6 million due to revised construction cost and mitigation estimates. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 113,297	\$ 4,202	\$ -	\$ 150,225	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 267,725
Grant Fund - State	600001	-	-	-	22,700,000	-	-	-	-	-	-	22,700,000
Otay Mesa EIFD Capital Project Fund	400870	-	2,234,150	-	3,085,000	-	-	-	-	-	-	5,319,150
Otay Mesa Facilities Benefit Assessment	400856	-	5,504,000	-	-	-	-	-	-	-	-	5,504,000
Otay Mesa-East (From 39062)	400092	2,503,656	2,926,034	181,437	-	-	-	-	-	-	-	5,611,127
Otay Mesa-Eastern DIF	400100	1,017,934	107,066	71,119	-	-	-	-	-	-	-	1,196,119
Private & Others Contrib-CIP	400264	-	-	-	1,517,025	-	-	-	-	-	-	1,517,025
TransNet Extension Congestion Relief Fund	400169	2,482,420	6,641,621	1,940,063	-	-	-	-	-	-	-	11,064,104
TransNet Extension RTCI Fee	400174	-	1,138,000	-	-	-	-	-	-	-	-	1,138,000
<b>Total</b>		<b>\$ 6,117,307</b>	<b>\$ 18,555,073</b>	<b>\$ 2,192,619</b>	<b>\$ 27,452,250</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 54,317,250</b>

# Transportation

## Market St-Euclid to Pitta-Improvements / S16022

## Trans - Ped Fac - Sidewalks

<b>Council District:</b>	4	<b>Priority Score:</b>	50
<b>Community Planning:</b>	Southeastern (Encanto Neighborhoods)	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Chui, Gary
<b>Duration:</b>	2016 - 2026		619-533-3770
<b>Improvement Type:</b>	New		gchui@sanidiego.gov

**Description:** This project provides for sidewalks, curb ramps, bicycle facility improvements, and additional streetlights on Market Street between Euclid Avenue and Pitta Street.

**Justification:** Improvements are needed on Market Street between Euclid Avenue and Pitta Street to enhance safety for bicycles and pedestrians. The project location is close to Malcolm X Library and Elementary Institute of Science.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering was completed in Fiscal Year 2017. Design began in Fiscal Year 2018. This project is being rescoped. Once rescoped, the project duration and cost will be updated.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 522,016	\$ 70,483	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 592,500
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,976,600	4,976,600
<b>Total</b>		<b>\$ 522,016</b>	<b>\$ 70,483</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>4,976,600</b>	<b>\$ 5,569,100</b>

# Transportation

## Market Street-47th to Euclid-Complete Street / S16061

## Trans - Roadway - Enhance/Scape/Medians

<b>Council District:</b>	4	<b>Priority Score:</b>	95
<b>Community Planning:</b>	Southeastern (Encanto Neighborhoods)	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ashrafzadeh, Mastaneh
<b>Duration:</b>	2017 - 2026		619-533-3781
<b>Improvement Type:</b>	New		mashrafzadeh@san Diego.gov

**Description:** This project provides pedestrian and bicycle focused infrastructure improvements to portions of three auto-oriented streets, including: Euclid Avenue, between Naranja Street and Guymon Street; Market Street, from 47th Street to east of Euclid Avenue; and Guymon Street in front of Horton Elementary School.

**Justification:** The purpose of this project is to increase the safety of children walking and cycling to school at Horton Elementary and Millennial Tech Middle School and make it more likely for community residents and visitors to choose walking or cycling as their mode of transportation within the community to access various destinations.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Southeastern: Encanto Neighborhoods Community Plans and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and was completed in Fiscal Year 2020. Property Acquisition and Street Dedications began in Fiscal Year 2018 and were completed in Fiscal Year 2020. Construction began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023. An additional three-year maintenance period will begin in Fiscal Year 2023 and will be completed in Fiscal Year 2026. The project is expected to close in Fiscal Year 2026.

**Summary of Project Changes:** \$750,000 of Encanto Neighborhoods DIF funding and \$300,000 of TransNet RTCIP funding was allocated to this project in Fiscal Year 2022 via City Council resolution. Total project cost has increased by \$1.1 million due to increased construction costs.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 489,524	\$ 507	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 490,031
CI/Taxable TI Bonds 2007A	400337	177	-	-	-	-	-	-	-	-	-	177
CIP Contributions from General Fund	400265	32,000	-	-	-	-	-	-	-	-	-	32,000
Encanto Neighborhoods DIF	400864	-	750,000	-	-	-	-	-	-	-	-	750,000
Grant Fund - Federal	600000	3,561,268	345,732	-	-	-	-	-	-	-	-	3,907,000
TransNet Extension Congestion Relief Fund	400169	5,375,875	-	-	-	-	-	-	-	-	-	5,375,875
TransNet Extension RTCI Fee	400174	209,814	90,186	-	-	-	-	-	-	-	-	300,000
<b>Total</b>		<b>\$ 9,668,659</b>	<b>\$ 1,186,424</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,855,084</b>

# Transportation

## Median Installation / AIG00001

## Trans - Roadway - Enhance/Scape/Medians

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Pence, Gary
<b>Duration:</b>	2010 - 2040		619-533-3184
<b>Improvement Type:</b>	New		gpence@sandiego.gov

**Description:** This annual allocation provides for the installation and improvements of medians, traffic circles, and roundabouts citywide.

**Justification:** This project provides for safety improvements where medians, traffic circles, and roundabouts are warranted.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 132,405	\$ 367,594	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
CIP Contributions from General Fund	400265	155,136	257,639	-	-	-	-	-	-	-	-	412,775
Gas Tax Fund	200118	-	211,817	-	-	-	-	-	-	-	-	211,817
Midway/Pacific Hwy Urban Comm	400115	-	107,000	-	-	-	-	-	-	-	-	107,000
Prop 42 Replacement - Transportation Relief Fund	200306	55,662	-	-	-	-	-	-	-	-	-	55,662
Rancho Bernardo MAD Fund	200038	-	249,000	-	-	-	-	-	-	-	-	249,000
SR 209 & 274 Coop with State	400633	876,137	1,375,063	-	-	-	-	-	-	-	-	2,251,200
Talmadge MAD Fund	200076	27,438	612	-	-	-	-	-	-	-	-	28,050
TransNet (Prop A 1/2% Sales Tax)	400156	27,714	-	-	-	-	-	-	-	-	-	27,714
TransNet Extension Congestion Relief Fund	400169	2,489,854	2,826,157	8,175,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	17,491,011
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	12,192,000	12,192,000
<b>Total</b>		<b>\$ 3,764,346</b>	<b>\$ 5,394,881</b>	<b>\$ 8,175,000</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ 12,192,000</b>	<b>\$ 33,526,228</b>



# Transportation

## Miramar Road-I-805 Easterly Ramps / S00880

## Trans - Roadway

<b>Council District:</b>	1	<b>Priority Score:</b>	71
<b>Community Planning:</b>	University	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Schultz, Louis
<b>Duration:</b>	2001 - 2023		619-533-5138
<b>Improvement Type:</b>	Widening		lschultz@sanidiego.gov

**Description:** This two-phase project provides for widening Miramar Road to eight lanes from the Interstate 805 easterly on and off-ramps to 300 feet east of Eastgate Mall. It includes dual left-turn lanes at Eastgate Mall. Phase I constructed road improvements west of Eastgate Mall. Phase II will construct an exclusive right turn lane on westbound Miramar Road approaching Eastgate Mall and an exclusive right turn lane on southbound Eastgate Mall.

**Justification:** This project is needed to improve traffic flow and is included in the Council-approved North University City Community Plan and Facilities Benefit Assessment Document per the North University City Public Facilities Financing Plan - Project 50.

**Operating Budget Impact:** The operating and maintenance funding for this project was included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

**Schedule:** Phase I of the project was completed in September 2007. Construction of Phase II began in Fiscal Year 2021 and ended in Fiscal Year 2021. Warranty will continue through Fiscal Year 2023 and the project is anticipated to close in Fiscal Year 2023.

**Summary of Project Changes:** Total project cost increased \$3.0 million due to ongoing right of way mediation. \$525,000 in North University City FBA funding was allocated to this project in Fiscal Year 2022 via City Council ordinance to support additional mediation expenses.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
General Fund Commercial Paper Notes	400869	\$ 148,038	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	148,038
North University City DIF	400849	-	66,961	-	-	-	-	-	-	-	-	66,961
North University City-FBA	400080	8,147,967	98,033	-	-	-	-	-	-	-	-	8,246,000
TransNet (Prop A 1/2% Sales Tax)	400156	323,073	-	-	-	-	-	-	-	-	-	323,073
TransNet Extension Congestion Relief Fund	400169	106,259	-	-	-	-	-	-	-	-	-	106,259
TransNet Extension RTCI Fee	400174	28,741	-	-	-	-	-	-	-	-	-	28,741
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,510,857	2,510,857
<b>Total</b>		<b>\$ 8,754,078</b>	<b>\$ 164,994</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,510,857</b>	<b>\$ 11,429,930</b>

# Transportation

## N Torrey Pines Rd Bridge/ Los Penasquitos / S00935

## Trans - Bridge - Vehicular

<b>Council District:</b>	1	<b>Priority Score:</b>	56
<b>Community Planning:</b>	Torrey Pines	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Schultz, Louis
<b>Duration:</b>	2000 - 2024		619-533-5138
<b>Improvement Type:</b>	Replacement - Retrofit		lschultz@saniego.gov

**Description:** This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge. Tidal action from Los Penasquitos Lagoon is compromising beach access. Tidal action has become an issue due to the new configuration of the bridge span over the lagoon. Scouring of the access point from the State parking lot is an issue for State maintenance vehicles and beach patrons. Phase II of this project will include permanent repairs to the slope protection adjacent to the westerly pedestrian walkway of North Torrey Pines Road, as well as reconstructing the public beach access ramp under the bridge.

**Justification:** This project provides the replacement of the structurally deficient bridge to promote safe access and regular use.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

**Schedule:** Environmental review was completed in Fiscal Year 2000. Design began in Fiscal Year 2000 and was completed in Fiscal Year 2003. Construction of the bridge was completed in Fiscal Year 2006. Environmental mitigation and monitoring continued through Fiscal Year 2016. Due to environmental obligations, an emergency access ramp to Torrey Pines Beach for State vehicles and beach patrons was deemed necessary as a secondary phase to the project. Design of the access ramp including the approval of the Coastal Development Permit was completed in Fiscal Year 2022. Construction of Phase II is anticipated to be completed in Fiscal Year 2023. The warranty period will end in Fiscal Year 2024.

**Summary of Project Changes:** Total project cost has increased \$110,000 due to revised engineering estimates for the access ramp.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Gas Tax Fund	200117	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000
Grant Fund - Federal	600000	10,000,000	-	-	-	-	-	-	-	-	-	10,000,000
Torrey Pines - Urban Community	400133	258,357	339,643	-	-	-	-	-	-	-	-	598,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,857,406	-	-	-	-	-	-	-	-	-	2,857,406
TransNet Extension Congestion Relief Fund	400169	855,697	459,550	-	-	-	-	-	-	-	-	1,315,246
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	110,000	110,000
<b>Total</b>		<b>\$ 14,111,460</b>	<b>\$ 799,192</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 110,000</b>	<b>\$ 15,020,652</b>

# Transportation

## New Walkways / AIK00001

## Trans - Ped Fac - Sidewalks

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Chui, Gary
<b>Duration:</b>	2010 - 2040		619-533-3770
<b>Improvement Type:</b>	New		gchui@sandiego.gov

**Description:** This annual allocation provides for the construction of new sidewalks citywide.

**Justification:** This project provides permanent sidewalks to promote pedestrian safety and access.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,045,114	\$ 1,014,583	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,059,698
CIP Contributions from General Fund	400265	171,536	55,393	-	-	-	-	-	-	-	-	226,929
CI-TE TI Bonds 2007B	400323	74,045	-	-	-	-	-	-	-	-	-	74,045
College Area	400127	198,059	416,941	-	-	-	-	-	-	-	-	615,000
Encanto Neighborhoods DIF	400864	410,386	659,871	-	-	-	-	-	-	-	-	1,070,257
Grant Fund - Federal	600000	205,853	1,850,060	-	-	-	-	-	-	-	-	2,055,913
Grant Fund - State	600001	-	-	-	535,000	-	-	-	-	-	-	535,000
La Jolla Urban Comm	400123	70,000	-	-	-	-	-	-	-	-	-	70,000
Mid City Urban Comm	400114	868,210	88,457	-	-	-	-	-	-	-	-	956,668
Navajo Urban Comm	400116	789,609	18,668	-	-	-	-	-	-	-	-	808,277
NP-Tab 2009A (TE) Proceeds	400672	705,126	2,130,548	-	-	-	-	-	-	-	-	2,835,674
Ocean Beach Urban Comm	400124	55,000	-	-	-	-	-	-	-	-	-	55,000
Otay Mesa/Nestor Urb Comm	400125	302,701	38,008	-	-	-	-	-	-	-	-	340,709
Serra Mesa - Urban Community	400132	105,366	-	-	-	-	-	-	-	-	-	105,366
TransNet ARRA Exchange Fund	400677	96,390	-	-	-	-	-	-	-	-	-	96,390
TransNet Extension Congestion Relief Fund	400169	5,027,523	3,809,048	789,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	13,625,571
TransNet Extension RTCI Fee	400174	752,040	1,048,732	-	-	-	-	-	-	-	-	1,800,772
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	102,997,000	102,997,000
<b>Total</b>		<b>\$ 10,876,959</b>	<b>\$ 11,130,309</b>	<b>\$ 789,000</b>	<b>\$ 535,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ 102,997,000</b>	<b>\$ 130,328,269</b>

# Transportation

## Normal Street Promenade / S22012

## Trans - Signals - Calming/Speed Abatement

<b>Council District:</b>	3	<b>Priority Score:</b>	76
<b>Community Planning:</b>	Uptown	<b>Priority Category:</b>	High
<b>Project Status:</b>	New	<b>Contact Information:</b>	Hauser, Everett
<b>Duration:</b>	2019 - 2027		619-533-3012
<b>Improvement Type:</b>	New		erhauser@sandiego.gov

**Description:** This project will construct a pedestrian promenade and bikeway on Normal Street from University Avenue to Washington Street; part of the Eastern Hillcrest bikeway project designed and managed by SANDAG. The City is partnering to include additional community plan elements, stormwater improvements and thematic feature enhancements at Pride Plaza. Preliminary Engineering started in Fiscal Year 2019 under B19096 (AIK00001 - New Walkways) and was converted to a standalone project in Fiscal Year 2022.

**Justification:** Normal Street Promenade is part of the Uptown Community Plan. The project will improve pedestrian and bicycle conditions of the community.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary Engineering began in Fiscal Year 2019. Design will begin in Fiscal Year 2023. Construction is estimated to begin in Fiscal Year 2024. The project is estimated to be completed in Fiscal Year 2027.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ -	\$ -	\$ -	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000
Parking Meter District - Uptown	200490	349,165	1,450,835	-	-	-	-	-	-	-	-	1,800,000
Uptown Urban Comm	400121	400,000	-	-	-	-	-	-	-	-	-	400,000
<b>Total</b>		<b>\$ 749,165</b>	<b>\$ 1,450,834</b>	<b>\$ -</b>	<b>\$ 1,200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,400,000</b>

# Transportation

## Old Otay Mesa Road-Westerly / S00870

## Trans - Roadway

<b>Council District:</b>	8	<b>Priority Score:</b>	66
<b>Community Planning:</b>	Otay Mesa; Otay Mesa - Nestor	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Rekani, Ronak
<b>Duration:</b>	2009 - 2024		619-236-6251
<b>Improvement Type:</b>	Widening		rfrekani@sanidiego.gov

**Description:** The project is located south of State Route 905 and east of Interstate 805 along a portion of Otay Mesa Road extending east from the intersection of Hawken Drive and Otay Mesa Road and terminating just westerly of Crescent Bay Drive within the Otay Mesa Community Plan area (Council District 8). The roadway improvements will include widening and realigning an existing two-lane undivided road to a modified two lane local collector in accordance with the City of San Diego Street Design Manual; two striped vehicular travel lanes; two buffers; two Class II bicycle lanes; new sidewalks on each side of the roadway with curb and gutter; driveways; pedestrian ramps; street signage; utility relocations and adjustments; crib walls, faux-rock retaining walls, street lights, striping, and a new storm water drainage system. A guardrail and chain-link fencing will be constructed along the sidewalk on the north side of Otay Mesa Road for pedestrian safety. Street lighting will be installed. Disturbed areas will be revegetated with native plant species appropriate to the surrounding areas per the approved revegetation/erosion control plan.

**Justification:** The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility, and safety for persons traveling to, from, and through the community.

**Operating Budget Impact:** The operating and maintenance funding for this project was included in the Transportation budget.

**Relationship to General and Community Plans:** This project is required by, and is consistent with, the Otay Mesa and Otay Nestor Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2009 and was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, design was completed in Fiscal Year 2014. Due to the complexity in obtaining environmental clearance, the ability to award construction was delayed. Construction began in Fiscal Year 2016 and was substantially completed in Fiscal Year 2019. After a five-year mitigation monitoring period, the project is anticipated to close out in Fiscal Year 2024.

**Summary of Project Changes:** \$120,000 was allocated to the project in Fiscal Year 2022 via City Council ordinance. Total project cost increased by \$120,000 due to increased post-construction activity.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 368	\$ 58,057	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 58,426
Debt Funded General Fund CIP Projects	400881	-	21,648	-	-	-	-	-	-	-	-	21,648
Developer Contributions CIP	200636	111,532	-	-	-	-	-	-	-	-	-	111,532
Infrastructure Fund	100012	-	39,925	-	-	-	-	-	-	-	-	39,925
Otay Mesa Facilities Benefit Assessment	400856	218,000	-	-	-	-	-	-	-	-	-	218,000
Otay Mesa-West (From 39067)	400093	5,207,000	-	-	-	-	-	-	-	-	-	5,207,000
Otay Mesa-Western DIF	400102	546,000	-	-	-	-	-	-	-	-	-	546,000
TransNet (Prop A 1/2% Sales Tax)	400156	39,346	-	-	-	-	-	-	-	-	-	39,346
TransNet ARRA Exchange Fund	400677	750,000	-	-	-	-	-	-	-	-	-	750,000
TransNet Extension Congestion Relief Fund	400169	8,955,525	115	-	-	-	-	-	-	-	-	8,955,640
<b>Total</b>		<b>\$ 15,827,770</b>	<b>\$ 119,746</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,947,516</b>

# Transportation

## OM Road T-9.2 & Traffic Signals T-35 / RD22002

## Trans - Roadway

<b>Council District:</b>	8	<b>Priority Score:</b>	N/A
<b>Community Planning:</b>	Otay Mesa	<b>Priority Category:</b>	N/A
<b>Project Status:</b>	New	<b>Contact Information:</b>	Martedi, Gaetano
<b>Duration:</b>	2022 - 2024		619-533-3678
<b>Improvement Type:</b>	Betterment		gmartedi@sandiego.gov

**Description:** This project provides for the design and construction of improvements including the installation of intersection turn lanes, sidewalk and curb and gutters on a portion of the North side and all of the South side of the road, as well as landscaping and street lighting on both sides. This road segment is approximately 5,680 feet.

**Justification:** The Otay Mesa Community Plan transportation element suggests that an integrated transportation network will provide mobility and accessibility to the residents and businesses of the community.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the goals and objectives of the Otay Mesa Community Plan.

**Schedule:** This project is being constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024.

**Summary of Project Changes:** \$3.1 million in Otay Mesa FBA funding was allocated to this project in Fiscal Year 2022 via City Council ordinance. This is a newly published project for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 38,560	\$ 3,095,834	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,134,395
<b>Total</b>		<b>\$ 38,560</b>	<b>\$ 3,095,834</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,134,395</b>

# Transportation

## Otay Mesa Truck Route Phase 4 / S11060

## Trans - Roadway

<b>Council District:</b>	8	<b>Priority Score:</b>	66
<b>Community Planning:</b>	Otay Mesa	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ashrafzadeh, Mastaneh
<b>Duration:</b>	2012 - 2026		619-533-3781
<b>Improvement Type:</b>	New		mashrafzadeh@sandiego.gov

**Description:** The Otay Truck Route Eastern Phase provides for the construction of an additional lane to the existing Otay Truck Route between La Media Road and Drucker Lane. The Otay Truck Route Western Phase provides for the extension of the Truck Route (two lanes) along Britannia Boulevard from Britannia Court to the border and from Britannia Boulevard to La Media Road.

**Justification:** The Otay Truck Route Eastern and Western Phases will remove cargo traffic from local streets and further expedite international truck traffic southbound into Mexico at the Otay Mesa Port of Entry.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** The environmental process was completed in Fiscal Year 2018. Design began in Fiscal Year 2010 and was completed in Fiscal Year 2020. Right-of-way acquisition began in Fiscal Year 2016 and was completed in Fiscal Year 2020. Construction for the Eastern Phase began in Fiscal Year 2020 and will be substantially completed in Fiscal Year 2023. A two-year maintenance and monitoring period is anticipated to begin in Fiscal Year 2023 and end in Fiscal Year 2025. The schedule for the Otay Truck Route Western Phase is not yet determined. The schedule will be determined once full funding is identified.

**Summary of Project Changes:** \$2.3 million in TransNet funding was allocated to this project in Fiscal Year 2022 via City Council resolution. Total project cost increased by \$2.3 million due to construction delays related to the redesign of the rain garden. The project schedule was updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Grant Fund - Federal	600000	1,923,734	55,564	-	-	-	-	-	-	-	-	1,979,298
Grant Fund - State	600001	7,646,665	153,335	-	-	-	-	-	-	-	-	7,800,000
TransNet Extension Congestion Relief Fund	400169	7,989,596	1,930,404	-	-	-	-	-	-	-	-	9,920,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	10,630,702	10,630,702
<b>Total</b>		<b>\$ 17,589,995</b>	<b>\$ 2,139,302</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,630,702</b>	<b>\$ 30,360,000</b>

# Transportation

## Palm Avenue Interstate 805 Interchange / S00869

## Trans - Bridge - Vehicular

<b>Council District:</b>	8	<b>Priority Score:</b>	53
<b>Community Planning:</b>	Otay Mesa; Otay Mesa - Nestor	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Rekani, Ronak
<b>Duration:</b>	2008 - 2026		619-236-6251
<b>Improvement Type:</b>	Widening		rfrekani@sanidiego.gov

**Description:** This project provides for improving the Palm Avenue/Interstate 805 Interchange in three phases. The first phase has been completed which included restriping of travel lanes and signal modification. The second phase consists of environmental determination and design of the project, construction repairs to the bridge approaches and abutments; bridge widening to the south, installation of sidewalk and signals; restriping; and signage modifications. The second phase will also add a Class IV bicycle facility along Palm Avenue within the project's limits. The third phase, which will be completed in a separate project once funding is identified, consists of construction of the bridge widening to the north, relocation of north bound on/off ramps and widening of the two on-ramps. All phases of the project improvements are included in the Otay Mesa Public Facility Financing Plan (Projects T1.1, 1.2, 1.3, and 1.4).

**Justification:** This project is required to accommodate the additional traffic generated due to development in the Otay Mesa community. Improvements to this interchange will also help to reduce traffic volumes on State Route 905.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

**Schedule:** Phase I is complete. Project Study Report was completed in Fiscal Year 2014. Preliminary Engineering and Environmental Document Phase for Phase II was completed in Fiscal Year 2020. Design of Phase II began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2023. The construction of Phase II is dependent on identification of funding and the rate of development and fees collected in the community. Phase III will be completed under a separate project when funding has been identified.

**Summary of Project Changes:** Total project cost decreased by \$9.1 million due to revised engineering estimates for Phase II. The project description, cost, and schedule have been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Otay Mesa Development Impact Fee	400857	\$ 650,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 650,000
Otay Mesa-East (From 39062)	400092	5,168,571	-	-	-	-	-	-	-	-	-	5,168,571
Otay Mesa-West (From 39067)	400093	2,836,532	63,560	-	-	-	-	-	-	-	-	2,900,092
TransNet Extension RTCI Fee	400174	-	500,000	-	-	-	-	-	-	-	-	500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	20,702,642	20,702,642
<b>Total</b>		<b>\$ 8,655,102</b>	<b>\$ 563,560</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,702,642</b>	<b>\$ 29,921,305</b>



# Transportation

## Park Boulevard At-Grade Crossing / S15045

## Trans - Roadway

<b>Council District:</b>	3 8	<b>Priority Score:</b>	70
<b>Community Planning:</b>	Barrio Logan; Centre City	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Kay, Daniel
<b>Duration:</b>	2015 - 2024		619-533-7159
<b>Improvement Type:</b>	New		kay@civiccommunities.com

**Description:** This project provides for the extension of Park Boulevard to Harbor Drive and for the widening of Tony Gwynn Way. The project will construct new pavement, curb and gutter, sidewalks, pedestrian ramps, railroad track, railroad signals and signage, storm drain, and other various infrastructure adjacent to the project.

**Justification:** This project will open Park Boulevard to Harbor Drive, as part of the Ballpark Infrastructure Design/Build Agreement which closed the 8th Avenue crossing to Harbor Drive.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2014 and was completed in Fiscal Year 2021. Due to funding delays, construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2023. Closeout activities will begin in Fiscal Year 2024.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
2001A(TE)Bonds(Oper)-Ctr City	400332	\$ 287,656	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	287,656
Ballpark Infra-2001 Bonds	400159	22,713	-	-	-	-	-	-	-	-	-	22,713
Ballpark Land/Infra-Port	400161	84,852	-	-	-	-	-	-	-	-	-	84,852
CCE-2004A (TE) Bonds (Oper)	400369	45,647	-	-	-	-	-	-	-	-	-	45,647
Downtown DIF (Formerly Centre City DIF)	400122	1,386,099	275,127	-	-	-	-	-	-	-	-	1,661,226
East Village-Pedestrian Bridge	400429	2,578,580	-	-	-	-	-	-	-	-	-	2,578,580
Excess Redevelopment Bond Proceeds Exp	400862	1,075,274	-	-	-	-	-	-	-	-	-	1,075,274
Park Boulevard At-Grade State Approp	400873	21,000,000	-	-	-	-	-	-	-	-	-	21,000,000
<b>Total</b>		<b>\$ 26,480,820</b>	<b>\$ 275,127</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>26,755,948</b>

# Transportation

## Playa del Sol Parkway / RD20000

## Trans - Roadway

<b>Council District:</b>	8	<b>Priority Score:</b>	N/A
<b>Community Planning:</b>	Otay Mesa	<b>Priority Category:</b>	N/A
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Taleghani, Reza
<b>Duration:</b>	2018 - 2023		619-533-3673
<b>Improvement Type:</b>	New		rtaleghani@sandiego.gov

**Description:** This project provides for reimbursement to a developer for the design and construction of Playa Del Sol (Street "A") from Ocean Hills Parkway to Otay Mesa Road as a four-lane major road. Improvements include pavement, raised median, sidewalk, curb and gutter, landscaping, storm drain facilities, and street lighting. This is project T-6.1 in the Otay Mesa Public Facilities Financing Plan.

**Justification:** This project implements the Otay Mesa Community Plan.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** This project was constructed by a developer per an approved reimbursement agreement with the City of San Diego. Construction began in Fiscal Year 2017 and is complete. Final reimbursement to the developer is anticipated to be made in Fiscal Year 2023 and the project is anticipated to be closed in Fiscal Year 2023.

**Summary of Project Changes:** Total project cost has increased \$3,640 due to increased cost verification expenses. The project schedule was updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023		FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
					Anticipated								
Otay Mesa Facilities Benefit Assessment	400856	\$ 2,968,850	\$ 151,149	\$ 3,640	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,123,640
<b>Total</b>		<b>\$ 2,968,850</b>	<b>\$ 151,149</b>	<b>\$ 3,640</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,123,640</b>

# Transportation

## Sea World Dr/I5 Interchange Improvement / S00888

## Trans - Bridge - Vehicular

<b>Council District:</b>	6	<b>Priority Score:</b>	74
<b>Community Planning:</b>	Mission Bay Park	<b>Priority Category:</b>	High
<b>Project Status:</b>	Underfunded	<b>Contact Information:</b>	Chui, Gary
<b>Duration:</b>	2006 - 2026		619-533-3770
<b>Improvement Type:</b>	Replacement		gchui@sandiego.gov

**Description:** This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. In addition, this alternative proposes to provide a loop on ramp to northbound Interstate 5 from eastbound Sea World Drive. The eastbound and westbound approaches would be modified to provide required storage and the entire interchange would be relocated approximately 30-feet to the south to accommodate phased construction of a new overcrossing. In addition, when funding is identified, Sea World Drive will be widened to six lanes between Sea World Way and Interstate 5.

**Justification:** Widening Sea World Drive to six lanes and improving the Sea World Drive/Interstate 5 interchange are necessary to meet existing and forecasted traffic volumes.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** Project Study Report was completed in Fiscal Year 2011. Preliminary engineering and preparation of environmental document were scheduled to begin in Fiscal Year 2011 but have been put on hold due to funding constraints. Design, environmental, right-of-way, construction support, and construction engineering are on hold until funding can be identified.

**Summary of Project Changes:** No significant changes have been made to this project in Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Sea World Traffic Mitigation Fund	200385	\$ 1,090,537	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,090,537
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	119,072,571	119,072,571
<b>Total</b>		<b>\$ 1,090,537</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 119,072,571</b>	<b>\$ 120,163,108</b>

# Transportation

## Sidewalk Repair and Reconstruction / AIK00003

## Trans - Ped Fac - Sidewalks

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Hoenes, Craig
<b>Duration:</b>	2010 - 2040		619-527-5469
<b>Improvement Type:</b>	New		choenes@sandiego.gov

**Description:** This annual allocation provides for the replacement of damaged sidewalks, curbs, and gutters, as well as the installation of curb ramps and accessibility improvements for existing sidewalks, Citywide.

**Justification:** This project replaces damaged sidewalks, curbs, and gutters which contribute to the City's ongoing efforts to promote walking as a mode of transportation.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis as funding is allocated.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 381,725	\$ 25,087	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	406,812
CIP Contributions from General Fund	400265	3,161,553	164,616	-	-	-	-	-	-	-	-	3,326,169
Debt Funded General Fund CIP Projects	400881	466,157	4,323,843	-	-	-	-	-	-	-	-	4,790,000
Deferred Maintenance Revenue 2012A-Project	400848	108,921	-	-	-	-	-	-	-	-	-	108,921
Downtown DIF (Formerly Centre City DIF)	400122	1,728,169	540,597	-	-	-	-	-	-	-	-	2,268,766
Grant Fund - Federal	600000	331,000	-	-	-	-	-	-	-	-	-	331,000
Infrastructure Fund	100012	3,494,720	1,638,875	7,000,000	-	-	-	-	-	-	-	12,133,595
Mission Beach - Urban Comm	400130	65,782	-	-	-	-	-	-	-	-	-	65,782
North Park Urban Comm	400112	562,453	-	-	-	-	-	-	-	-	-	562,453
Pacific Beach Urban Comm	400117	75,768	101,549	-	-	-	-	-	-	-	-	177,317
Parking Meter District - Administration	200488	1,225,000	-	-	-	-	-	-	-	-	-	1,225,000
Parking Meter Operations Fund	200712	30,000	-	-	-	-	-	-	-	-	-	30,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	171,986	-	-	-	-	-	-	-	-	-	171,986
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	66,130	-	-	-	-	-	-	-	-	-	66,130
S.E. San Diego Urban Comm	400120	95,000	-	-	-	-	-	-	-	-	-	95,000
Torrey Pines - Urban Community	400133	154,622	378	-	-	-	-	-	-	-	-	155,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	72,627,000	72,627,000
Uptown Urban Comm	400121	162,340	-	-	-	-	-	-	-	-	-	162,340
<b>Total</b>		<b>\$ 12,281,325</b>	<b>\$ 6,794,945</b>	<b>\$ 7,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 72,627,000</b>	<b>\$ 98,703,271</b>

# Transportation

## SR 163/Clairemont Mesa Blvd Interchange / S00905

## Trans - Bridge - Vehicular

<b>Council District:</b>	6	<b>Priority Score:</b>	71
<b>Community Planning:</b>	Kearny Mesa	<b>Priority Category:</b>	High
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Rekani, Ronak
<b>Duration:</b>	2002 - 2024		619-236-6251
<b>Improvement Type:</b>	Widening		rfrekani@sandiego.gov

**Description:** This project provides for improving Clairemont Mesa Boulevard/State Route 163 to six-lane prime arterial standards. Phase I of the project consists of bridge widening and ramp realignment on the eastern side of the interchange. Phase II consists of ramp realignment on the western side. The interchange will be re-configured to eliminate existing continuous-flow freeway connections and the ramps will be re-configured to intersect Clairemont Mesa Boulevard at standard signalized intersections. High-occupancy vehicle/bus bypass lanes will be incorporated on the on-ramps.

**Justification:** These improvements will eliminate existing pedestrian/bike high-speed crossings and all vehicle, bike, and pedestrian moves will be controlled, thus improving safety. Transit movement through the interchange area will be greatly enhanced.

**Operating Budget Impact:** The operating and maintenance funding for this project was included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Phase I was completed in December 2014. Phase II design began in Fiscal Year 2010 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2018. A five-year landscape maintenance period began in Fiscal Year 2019 and is anticipated to close in Fiscal Year 2024.

**Summary of Project Changes:** No significant changes have been made to this project in Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 48,713	\$ 3,518	\$ -	\$ (3,518)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 48,714
Grant Fund - State	600001	2,300,000	-	-	-	-	-	-	-	-	-	2,300,000
Kearny Mesa-Urban Comm	400136	610,713	274,840	-	-	-	-	-	-	-	-	885,554
Private & Others Contrib-CIP	400264	2,643,200	-	-	-	-	-	-	-	-	-	2,643,200
TransNet (Prop A 1/2% Sales Tax)	400156	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
TransNet Extension Congestion Relief Fund	400169	7,805,964	-	-	-	-	-	-	-	-	-	7,805,964
TransNet Extension RTCI Fee	400174	2,162,768	-	-	-	-	-	-	-	-	-	2,162,768
<b>Total</b>		<b>\$ 18,071,359</b>	<b>\$ 278,358</b>	<b>\$ -</b>	<b>\$ (3,518)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 18,346,200</b>

# Transportation

SR 163/Friars Road / S00851

Trans - Bridge - Vehicular

<b>Council District:</b>	7	<b>Priority Score:</b>	61
<b>Community Planning:</b>	Mission Valley	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Rekani, Ronak
<b>Duration:</b>	2002 - 2026		619-236-6251
<b>Improvement Type:</b>	Widening		rfrekani@sandiego.gov

**Description:** This project provides for construction of a new southbound State Route 163 to westbound Friars Road off-ramp, widening of the Friars Road overcrossing structure to eight lanes extending to Frazee Road, construction of a third westbound lane on Friars Road to Fashion Valley Road, the addition of an exclusive right-turn lane on southbound Frazee Road to westbound Friars Road, other modifications to the existing on and off-ramps, and improvements to the existing State Route 163 southbound travel lanes to improve the weaving problems. This project also includes an auxiliary lane on southbound State Route 163 from Genesee Avenue to westbound Interstate 8, which requires major structural work to widen the bridge over the San Diego River. Additionally, over 5,300 feet of retaining walls will need to be constructed along State Route 163 and Friars Road, including one that is over 30 feet high. Friars Road widening and ramp improvements at Friars Road will be constructed with Phase I. All other improvements will be constructed in future phases as part of a separate project.

**Justification:** This project will alleviate some of the severe traffic delays along Friars Road due to new development in Mission Valley and the backup that occurs on the existing southbound off-ramp because of the weaving situation with the southbound on-ramp.

**Operating Budget Impact:** The operating and maintenance funding for this project was included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering was completed in Fiscal Year 1996. Design began in Fiscal Year 2002 and continued through Fiscal Year 2009. Final design for Phase 1 began in Fiscal Year 2011 and was completed in Fiscal Year 2016. Right-of-way acquisition was completed in Fiscal Year 2017. Construction of Phase I began in Fiscal Year 2018 and was substantially completed in Fiscal Year 2020. A plant establishment period for Phase I was completed in Fiscal Year 2022, initiating a four-year landscape maintenance period, anticipated to be completed in Fiscal Year 2026. Phase I of project is anticipated to close in Fiscal Year 2026. Phases II and III are planned to be designed and constructed in future fiscal years as a separate project by Caltrans.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 3,059,047	\$ 617,965	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,677,012
Mission Valley Develop Contrib	400196	28,699	-	-	-	-	-	-	-	-	-	28,699
Mission Valley-Urban Comm.	400135	18,250,417	308,889	-	-	-	-	-	-	-	-	18,559,306
Private & Others Contrib-CIP	400264	471,139	-	-	-	-	-	-	-	-	-	471,139
TransNet (Prop A 1/2% Sales Tax)	400156	988,611	-	-	-	-	-	-	-	-	-	988,611
TransNet Extension Congestion Relief Fund	400169	31,573,124	-	-	-	-	-	-	-	-	-	31,573,124
TransNet Extension RTCI Fee	400174	8,783,105	-	-	-	-	-	-	-	-	-	8,783,105
<b>Total</b>		<b>\$ 63,154,142</b>	<b>\$ 926,854</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 64,080,996</b>

# Transportation

## SR94/Euclid Av Interchange Phase 2 / S14009

## Trans - Roadway

<b>Council District:</b>	4	<b>Priority Score:</b>	57
<b>Community Planning:</b>	Southeastern (Encanto Neighborhoods)	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Rekani, Ronak
<b>Duration:</b>	2015 - 2024		619-236-6251
<b>Improvement Type:</b>	Betterment		rfrekani@sandiego.gov

**Description:** The State Route 94/Euclid Avenue interchange is an uncontrolled intersection with higher-than-average accident rates. The Euclid Avenue overpass crosses State Route 94, one of the region's most important east-west connections. The City of San Diego is considering improvements to the interchange to enhance safety features through this corridor and the optimization of the level of service for both Euclid Avenue and State Route 94.

**Justification:** The project will evaluate the State Route 94 / Euclid Avenue Interchange for improvements to enhance Level of Service of the interchange and safety improvement measures for all modes of transportation.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** This project is in consistent with the Encanto Neighborhoods Community Plan and in conformance with the City's General Plan.

**Schedule:** Preliminary engineering began in Fiscal Year 2012 and was completed in Fiscal Year 2013 for Phase 1 of SR-94/Euclid Avenue Interchange Improvements, S11046. Design and the environmental documentation for this project began in Fiscal Year 2014 and were completed in Fiscal Year 2017. Construction began in Fiscal Year 2019 and was substantially completed in Fiscal Year 2021. A one-year landscaping maintenance period was completed in Fiscal Year 2022. Caltrans project closeout activities were completed in Fiscal Year 2022. Project close-out is anticipated to occur in Fiscal Year 2023.

**Summary of Project Changes:** Total project cost decreased by \$300,000 due to a reduction in project contingency.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Infrastructure Fund	100012	57,951	91,613	-	-	-	-	-	-	-	-	149,564
TransNet Extension Congestion Relief Fund	400169	3,124,017	-	-	-	-	-	-	-	-	-	3,124,017
TransNet Extension RTCI Fee	400174	3,268,368	27,851	-	-	-	-	-	-	-	-	3,296,219
<b>Total</b>		<b>\$ 6,750,335</b>	<b>\$ 119,464</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,869,800</b>

# Transportation

## State Route 56 Freeway Expansion / RD14000

## Trans - Roadway

<b>Council District:</b>	1	<b>Priority Score:</b>	N/A
<b>Community Planning:</b>	Torrey Highlands; Black Mountain Ranch; Pacific Highlands Ranch; Del Mar Mesa	<b>Priority Category:</b>	N/A
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Chui, Gary
<b>Duration:</b>	2014 - 2026		619-533-3770
<b>Improvement Type:</b>	Widening		gchui@sandiego.gov

**Description:** This project provides for the conversion of the four-lane freeway into a six-lane facility. The City's fair share of the project is \$22.5 million. The project is being designed and will be constructed by Caltrans.

**Justification:** SR 56 currently experience significant levels of congestion and is currently identified in the current community plan to be widened to a six (6) lane freeway. The corridor, due to increases in interregional and commuter traffic and in consideration of projected increases generated by proposed developments adjacent to the SR 56 corridor, are expected to experience heavier congestion in the future. Transportation improvements will be needed to reduce traffic congestion. A Project Study Report (PSR) was completed by Caltrans in 2019. Proposed improvements include adding High Occupancy Vehicle (HOV) lanes on SR56 for westbound and eastbound traffic between I-5 and Gonzales Creek Bridge, and ped/bike improvement at the SR56/I-15 interchange. To help fund this project, the City will contribute up to \$22,500,000 for the construction. Caltrans will be responsible for the remaining financial obligations and completion of the project.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans, and is in conformance with the City's General Plan.

**Schedule:** A Project Study Report began in Fiscal Year 2015 to evaluate existing conditions and develop design alternatives for the future project and was completed in Fiscal Year 2019. The City is coordinating with Caltrans to enter into a cooperative agreement for the design and construction of additional lanes in the Eastbound and Westbound direction on State Route 56 between El Camino Real to Carmel Valley Road. The schedule will be updated once new estimates have been received.

**Summary of Project Changes:** Total project cost only reflects the City's fair share cost, which has resulted in a reduction in project costs of \$100 million. The project description, justification, and schedule have been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
BMR Development-SR-56	400246	\$ -	\$ 129,216	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 129,216
Del Mar Mesa FBA	400089	-	567,000	-	-	-	-	-	-	-	-	567,000
Developer Contributions CIP	200636	-	12,091,000	-	-	-	-	-	-	-	-	12,091,000
Pacific Highlands Ranch FBA	400090	-	7,746,000	-	-	-	-	-	-	-	-	7,746,000
SR-56 Participation Agree.	400181	-	450,627	-	-	-	-	-	-	-	-	450,627
Torrey Highlands	400094	475,893	1,524,107	-	-	-	-	-	-	-	-	2,000,000
<b>Total</b>		<b>\$ 475,892</b>	<b>\$ 22,507,950</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 22,983,843</b>



# Transportation

## Streamview Drive Improvements Phase 2 / \$18000

## Trans - Roadway

<b>Council District:</b>	4	<b>Priority Score:</b>	67
<b>Community Planning:</b>	Mid-City: Eastern Area	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Rekani, Ronak
<b>Duration:</b>	2018 - 2028		619-236-6251
<b>Improvement Type:</b>	New		rfrekani@sandiego.gov

**Description:** This project provides for the installation of roundabouts, a new raised median, curb extensions, sidewalk, curb and gutter, driveways, drainage improvements, green infrastructure, signage, and striping on Streamview Drive from 54th Street to Lynn Street/Michael Street, and on Streamview Drive from Gayle Street to College Avenue. The first phase of the project, Streamview Drive between Gayle Street and Lynn/Michael Streets has been completed. The second phase of the project is located on Streamview Drive between 54th Street and Lynn/Michael Streets, and on Streamview Drive between Gayle Street and College Avenue.

**Justification:** This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase pedestrian and cyclist safety, and enhance visual impacts.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: City Heights Community Plan, the City of San Diego's Bicycle Master Plan, and is in conformance with the City's General Plan.

**Schedule:** Preliminary design began in Fiscal Year 2018 and was completed in Fiscal Year 2020. The design phase began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2023. Construction is expected to begin in Fiscal Year 2024 and be completed in Fiscal Year 2025 contingent upon identification of funding. The project closeout is anticipated to be in Fiscal Year 2028 following the Maintenance, Mitigation, and Reporting period.

**Summary of Project Changes:** \$8.0 million was allocated to this project in Fiscal Year 2022 via City Council resolution to support construction. Total project cost has increased by \$1.5 million due to revised estimates for construction.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CR-TAB 2010A (TE) Proceeds	400696	\$ 260,793	\$ 45,055	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 305,848
Debt Funded General Fund CIP Projects	400881	-	4,077,765	-	-	-	-	-	-	-	-	4,077,765
General Fund Commercial Paper Notes	400869	-	54,460	-	-	-	-	-	-	-	-	54,460
Grant Fund - Other	600002	552,764	33,186	-	-	-	-	-	-	-	-	585,950
Mid City Urban Comm	400114	-	970,000	-	-	-	-	-	-	-	-	970,000
TransNet Extension Congestion Relief Fund	400169	1,173,525	3,530,331	-	-	-	-	-	-	-	-	4,703,856
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,023,961	6,023,961
<b>Total</b>		<b>\$ 1,987,082</b>	<b>\$ 8,710,797</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,023,961</b>	<b>\$ 16,721,840</b>

# Transportation

## Street Light Circuit Upgrades / AIH00002

## Trans - Roadway - Street Lighting

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Hoenes, Craig
<b>Duration:</b>	2010 - 2040		619-527-5469
<b>Improvement Type:</b>	New		choenes@sandiego.gov

**Description:** This annual allocation provides for the replacement of obsolete streetlight series circuits.

**Justification:** Series circuits are over 70 years old, no longer meet current standards and have frequent maintenance problems which impact a large number of lights.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis as funding is identified.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 736,983	\$ 79,547	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	816,530
CIP Contributions from General Fund	400265	1,451,316	82,247	-	-	-	-	-	-	-	-	1,533,563
Debt Funded General Fund CIP Projects	400881	1,104,863	8,195,137	-	-	-	-	-	-	-	-	9,300,000
Gas Tax Fund	200118	-	90,665	-	-	-	-	-	-	-	-	90,665
Infrastructure Fund	100012	-	300,000	1,000,000	-	-	-	-	-	-	-	1,300,000
Prop 42 Replacement - Transportation Relief Fund	200306	104,450	-	-	-	-	-	-	-	-	-	104,450
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	16,983,000	16,983,000
<b>Total</b>		<b>\$ 3,397,612</b>	<b>\$ 8,747,596</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,983,000</b>	<b>\$ 30,128,208</b>

# Transportation

## Street Resurfacing and Reconstruction / AID00005

## Trans - Roadway

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Lahmann, Joshua
<b>Duration:</b>	2010 - 2040		619-527-7509
<b>Improvement Type:</b>	Betterment		jlahmann@sandiego.gov

**Description:** This annual allocation provides for roadway resurfacing, repair, and reconstruction including the repair and reconstruction of concrete streets.

**Justification:** This project provides for resurfacing, repair, and reconstruction of City streets, which are necessary to maintain the streets in serviceable condition and to mitigate roadway deterioration.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 56,466	\$ 100,157	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 156,624
CIP Contributions from General Fund	400265	595,259	-	2,251,000	-	-	-	-	-	-	-	2,846,259
Debt Funded General Fund CIP Projects	400881	2,223,839	47,768,161	-	-	-	-	-	-	-	-	49,992,000
Deferred Maintenance Revenue 2012A-Project	400848	30,047	-	-	-	-	-	-	-	-	-	30,047
Gas Tax Fund	200118	5,284,494	1,083,446	6,993,631	-	-	-	-	-	-	-	13,361,571
General Fund Commercial Paper Notes	400869	24,805,569	1,251,413	-	-	-	-	-	-	-	-	26,056,981
Grant Fund - State	600001	-	-	-	2,500,000	-	-	-	-	-	-	2,500,000
Infrastructure Fund	100012	3,954,236	536	-	-	-	-	-	-	-	-	3,954,772
PFFA Lease Revenue Bonds 2015A-Projects	400859	9,090,674	-	-	-	-	-	-	-	-	-	9,090,674
PFFA Lease Revenue Bonds 2015B-Project	400860	18,123,945	-	-	-	-	-	-	-	-	-	18,123,945
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	4,898	-	-	-	-	-	-	-	-	-	4,898
Private & Others Contrib-CIP	400264	-	4,000,000	-	-	-	-	-	-	-	-	4,000,000
Prop 42 Replacement - Transportation Relief Fund	200306	10,985,566	-	-	-	-	-	-	-	-	-	10,985,566
Road Maintenance and Rehabilitation Fund	200731	8,458,826	24,994,531	-	-	-	-	-	-	-	-	33,453,357
SR 209 & 274 Coop with State	400633	908,613	300,000	-	-	-	-	-	-	-	-	1,208,613
TransNet (Prop A 1/2% Sales Tax)	400156	210,613	-	-	-	-	-	-	-	-	-	210,613
TransNet Extension Congestion Relief Fund	400169	27,633,255	31,049	6,667,681	-	7,350,719	14,657,790	15,673,728	16,712,535	-	-	88,726,758
Trench Cut Fees/Excavation Fee Fund	200203	16,203,744	2,747,423	2,000,000	-	2,000,000	2,000,000	2,000,000	2,000,000	-	-	28,951,167
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	356,672,916	356,672,916
<b>Total</b>		<b>\$ 128,570,044</b>	<b>\$ 82,276,716</b>	<b>\$ 17,912,312</b>	<b>\$ 2,500,000</b>	<b>\$ 9,350,719</b>	<b>\$ 16,657,790</b>	<b>\$ 17,673,728</b>	<b>\$ 18,712,535</b>	<b>\$ -</b>	<b>\$ 356,672,916</b>	<b>\$ 650,326,760</b>

# Transportation

## Sunset Cliffs Seawall Improvement / S23006

## Trans - Roadway

<b>Council District:</b>	2	<b>Priority Score:</b>	66
<b>Community Planning:</b>	Peninsula	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	New	<b>Contact Information:</b>	Greek, Ryan
<b>Duration:</b>	2023 - 2026		619-533-3767
<b>Improvement Type:</b>	Betterment		rsgreek@sandiego.gov

**Description:** Planning, Estimate, Design, Environmental Clearance, Permit acquisition and Construction for 2-phase seawall improvement for assurance of public safety and protection of infrastructure assets including Sunset Cliffs Blvd and associated underground utilities. This includes a secant pile wall and a retaining wall structure. Street resurfacing will follow seawall and other utility improvements.

**Justification:** Significant retreat of the bluffs between 1981 and 2021 triggered this project. The recession of the bluffs is emphasized by the exposure of the south end of the seawall which imposes potential threats to surrounding critical infrastructure.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

**Schedule:** Planning will begin in Fiscal Year 2023. Further schedule will be developed once the project design has begun.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	\$ -	\$ -	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,838,775	4,838,775
<b>Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>4,838,775</b>	<b>\$ 6,038,775</b>

# Transportation

## Torrey Meadows Drive Overcrossing / S10015

## Trans - Bridge - Vehicular

<b>Council District:</b>	5	<b>Priority Score:</b>	46
<b>Community Planning:</b>	Torrey Highlands	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Rekani, Ronak
<b>Duration:</b>	2010 - 2023		619-236-6251
<b>Improvement Type:</b>	New		rfrekani@sanidiego.gov

**Description:** This project provides for the design and construction of a two-lane over crossing of Torrey Meadows Drive over State Route 56. This project will include the bridge approaches on each side of the bridge, approximately 200 linear feet of a two-lane local collector road, together with any right-of-way not previously acquired as part of the State Route 56 project. The City has a reimbursement agreement with the developer to provide design plans and construction specifications for future construction of the project.

**Justification:** This two-lane connection will provide access to the neighborhood park, elementary and high schools, and the local mixed-use zone for those properties south of State Route 56. The project should alleviate traffic congestion on the Camino Del Sur Interchange and provide enhanced traffic flow.

**Operating Budget Impact:** The operating and maintenance funding for this project was included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Torrey Highlands Subarea Plan, the Torrey Highlands Public Facilities Financing Plan (PFFP Project T-9) and is in conformance with the City's General Plan.

**Schedule:** Preliminary design and preparation of environmental and planning documents began in Fiscal Year 2014. Project design began in Fiscal Year 2014 and was completed in Fiscal Year 2019. Scope of design and services has been specified in the executed Reimbursement Agreement (RA) between the City and the developer. In Fiscal Year 2019, the City entered into a cooperative agreement with Caltrans to advertise, award, and administer the construction of this project. Construction began in Fiscal Year 2020 and was substantially completed in Fiscal Year 2021. After warranty is completed, the project is anticipated to close in Fiscal Year 2023.

**Summary of Project Changes:** \$1.2 million in Torrey Highlands FBA will be removed from this project in Fiscal Year 2023 due to project savings. Total project cost decreased by \$1.2 million.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 12,833,044	\$ 1,769,289	\$ -	\$ (1,200,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,402,334
West Pac Contrib Torrey High	400096	612,666	-	-	-	-	-	-	-	-	-	612,666
<b>Total</b>		<b>\$ 13,445,710</b>	<b>\$ 1,769,289</b>	<b>\$ -</b>	<b>\$ (1,200,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,015,000</b>

# Transportation

## Torrey Pines Road Slope Restoration / S00877

## Trans - Roadway - Erosion/Slope/Ret Wall

<b>Council District:</b>	1	<b>Priority Score:</b>	42
<b>Community Planning:</b>	La Jolla	<b>Priority Category:</b>	Low
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Lotfi, Elham
<b>Duration:</b>	2000 - 2023		619-533-5212
<b>Improvement Type:</b>	Betterment		elotfi@sanidiego.gov

**Description:** This project provides for reconstructing a 350-foot section of earthen slope along the south side of Torrey Pines Road between Little Street and Roseland Drive.

**Justification:** The existing slope is eroding. This project will eliminate the possibility of soil slough landing in the travel lane of a primary arterial street.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2013 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2018, was delayed due to summer moratorium and was completed in Fiscal Year 2020. Warranty has been extended and will end in Fiscal Year 2022. Project is anticipated to be closed in Fiscal Year 2023.

**Summary of Project Changes:** This project is complete and will be closed by the end of the fiscal year. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 121,088	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	121,088
PFFA Lease Revenue Bonds 2015A-Projects	400859	102,989	-	-	-	-	-	-	-	-	-	102,989
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	55,923	-	-	-	-	-	-	-	-	-	55,923
TransNet (Prop A 1/2% Sales Tax)	400156	326,220	-	-	-	-	-	-	-	-	-	326,220
TransNet Extension Congestion Relief Fund	400169	1,180,202	21,994	-	-	-	-	-	-	-	-	1,202,197
TransNet Extension RTCI Fee	400174	2,752,720	36,584	-	-	-	-	-	-	-	-	2,789,303
<b>Total</b>		<b>\$ 4,539,142</b>	<b>\$ 58,577</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>4,597,720</b>

# Transportation

## Traffic Calming / AIL00001

## Trans - Signals - Calming/Speed Abatement

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Pence, Gary
<b>Duration:</b>	2010 - 2040		619-533-3184
<b>Improvement Type:</b>	Replacement		gpence@sandiego.gov

**Description:** This annual allocation provides for installing traffic control measures on an as-needed basis. These improvements respond to a variety of traffic concerns such as speeding motorists and shortcutting traffic. Solutions used may include the construction of rectangular rapid flashing beacons and geometric design features such as road humps and traffic islands.

**Justification:** This annual allocation is needed to improve safety by mitigating traffic problems on streets such as speeding, shortcutting traffic, and the need for increased pedestrian safety.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 26,661	\$ 112,221	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	138,882
Carmel Valley Consolidated FBA	400088	-	12,000	-	-	-	-	-	-	-	-	12,000
CIP Contributions from General Fund	400265	55,756	102,014	250,000	-	-	-	-	-	-	-	407,770
Climate Equity Fund	100015	-	-	800,000	-	-	-	-	-	-	-	800,000
Developer Contributions CIP	200636	22,212	41,788	-	-	-	-	-	-	-	-	64,000
Downtown DIF (Formerly Centre City DIF)	400122	9,038	290,962	-	-	-	-	-	-	-	-	300,000
Gas Tax Fund	200118	-	195,059	-	-	-	-	-	-	-	-	195,059
General Fund Commercial Paper Notes	400869	286,793	13,207	-	-	-	-	-	-	-	-	300,000
Grant Fund - State	600001	-	-	-	1,218,000	-	-	-	-	-	-	1,218,000
Infrastructure Fund	100012	119,753	670,553	450,000	-	-	-	-	-	-	-	1,240,305
Lusk-Gen'l Traffic Imprvmts	400211	30,017	61,983	-	-	-	-	-	-	-	-	92,000
Navajo Urban Comm	400116	121,974	157,218	-	-	-	-	-	-	-	-	279,192
Prop 42 Replacement - Transportation Relief Fund	200306	90,077	-	-	-	-	-	-	-	-	-	90,077
TransNet (Prop A 1/2% Sales Tax)	400156	17,104	-	-	-	-	-	-	-	-	-	17,104
TransNet Extension Congestion Relief Fund	400169	1,282,046	902,496	200,000	-	500,000	500,000	500,000	500,000	-	-	4,384,542
TransNet Extension RTCI Fee	400174	821,805	38,931	-	-	-	-	-	-	-	-	860,736
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,851,000	5,851,000
<b>Total</b>		<b>\$ 2,883,234</b>	<b>\$ 2,598,431</b>	<b>\$ 1,700,000</b>	<b>\$ 1,218,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ 5,851,000</b>	<b>\$ 16,250,666</b>

# Transportation

## Traffic Signals - Citywide / AIL00004

## Trans - Signals - Traffic Signals

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Jimenez, Joseph
<b>Duration:</b>	2010 - 2040		619-533-3761
<b>Improvement Type:</b>	Replacement		jjimenez@sandiego.gov

**Description:** This annual allocation provides for the installation of traffic signals and HAWK beacons at high-priority locations and the City's share of the costs of traffic signals undertaken in cooperation with others.

**Justification:** The City maintains an inventory of candidate intersections which are periodically surveyed for significant changes in operating conditions. Installing traffic signals in select intersections provides for the orderly movement of traffic, increased traffic handling capacity, reduced frequency of accidents, and for improved traffic flow. Signals also permit vehicles and pedestrians from a minor street to enter or cross continuous traffic on the major street. The criteria for installing traffic signals are governed by Council Policy 200-6.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Downtown DIF (Formerly Centre City DIF)	400122	1,270,579	882,221	-	-	-	-	-	-	-	-	2,152,800
Mira Mesa - FBA	400085	121,696	277,704	-	-	-	-	-	-	-	-	399,400
Navajo Urban Comm	400116	293,478	2,522	-	-	-	-	-	-	-	-	296,000
S.E. San Diego Urban Comm	400120	423,051	270,949	-	-	-	-	-	-	-	-	694,000
Torrey Pines - Urban Community	400133	45,322	264,678	-	-	-	-	-	-	-	-	310,000
TransNet Extension Congestion Relief Fund	400169	3,980,450	1,823,042	2,360,850	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	12,164,341
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,742,150	6,742,150
University City So.-Urban Comm	400134	27,079	-	-	-	-	-	-	-	-	-	27,079
Uptown Urban Comm	400121	643,811	21,689	-	-	-	-	-	-	-	-	665,500
<b>Total</b>		<b>\$ 6,805,465</b>	<b>\$ 3,542,805</b>	<b>\$ 2,860,850</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ 6,742,150</b>	<b>\$ 23,951,270</b>



# Transportation

## Traffic Signals Modification / AIL00005

## Trans - Signals - Traffic Signals

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Celniker, Steve
<b>Duration:</b>	2010 - 2040		619-533-3611
<b>Improvement Type:</b>	Replacement		scelniker@sandiego.gov

**Description:** This annual allocation provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include conversion from post-mounted to mast-arm-mounted indicators, addition of accessible pedestrian signals, and additional phases to accommodate separate turning moves.

**Justification:** The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvement would help to reduce the number and/or severity of accidents. In addition, increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of existing traffic signal controls at certain intersections, warranting upgrades.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has increased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023					FY 2027	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2024	FY 2025	FY 2026					
Barrio Logan	400128	\$ 502,546	\$ 254,612	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	757,159
Capital Outlay Fund	400002	11,424	26,969	-	-	-	-	-	-	-	-	-	38,394
CIP Contributions from General Fund	400265	14,338	28,310	-	-	-	-	-	-	-	-	-	42,648
Climate Equity Fund	100015	-	1,125,178	-	-	-	-	-	-	-	-	-	1,125,178
Debt Funded General Fund CIP Projects	400881	-	400,000	-	-	-	-	-	-	-	-	-	400,000
Downtown DIF (Formerly Centre City DIF)	400122	43,008	562,372	-	-	-	-	-	-	-	-	-	605,380
Midway/Pacific Hwy Urban Comm	400115	216,166	12,576	-	-	-	-	-	-	-	-	-	228,741
North Park Urban Comm	400112	30,632	59,368	-	-	-	-	-	-	-	-	-	90,000
Private & Others Contrib-CIP	400264	138,504	461,496	-	-	-	-	-	-	-	-	-	600,000
S.E. San Diego Urban Comm	400120	119,118	171,382	-	-	-	-	-	-	-	-	-	290,500
SR 209 & 274 Coop with State	400633	168,577	1,201,512	-	-	-	-	-	-	-	-	-	1,370,088
TransNet (Prop A 1/2% Sales Tax)	400156	45,000	-	-	-	-	-	-	-	-	-	-	45,000
TransNet Extension Congestion Relief Fund	400169	3,294,089	2,215,816	750,000	-	750,000	750,000	750,000	750,000	-	-	-	9,259,905
TransNet Extension RTCI Fee	400174	469,792	79,835	-	-	-	-	-	-	-	-	-	549,626
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,123,000	-	11,123,000
Uptown Urban Comm	400121	664	61,336	-	-	-	-	-	-	-	-	-	62,000
Westfield Dvlpmnt Trust	400197	4,350	12,650	-	-	-	-	-	-	-	-	-	17,000
<b>Total</b>		<b>\$ 5,058,207</b>	<b>\$ 6,673,411</b>	<b>\$ 750,000</b>	<b>\$ -</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>	<b>\$ -</b>	<b>\$ 11,123,000</b>	<b>\$ -</b>	<b>\$ 26,604,618</b>

# Transportation

## University Avenue Complete Street Phase1 / S18001

## Trans - Signals - Calming/Speed Abatement

<b>Council District:</b>	9	<b>Priority Score:</b>	86
<b>Community Planning:</b>	Mid-City: City Heights	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ashrafzadeh, Mastaneh
<b>Duration:</b>	2017 - 2026		619-533-3781
<b>Improvement Type:</b>	Betterment		mashrafzadeh@sandiego.gov

**Description:** This project will provide increased safety on University Avenue between Fairmount Avenue and Euclid Avenue. The project includes installing three roundabouts and medians with enhanced pedestrian crossings. This will also include new pavement, wider sidewalks, and trees along this portion of University Avenue.

**Justification:** This corridor has been identified as a high frequency pedestrian crash segment. It is part of the Mayor's Vision Zero strategy to eliminate severe and fatal crashes in the City.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2023 and be substantially completed in Fiscal Year 2024. An additional three-year maintenance period is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2026.

**Summary of Project Changes:** \$1.9 million of TransNet RTCIP funding and \$1.1 million in Federal grant funding was allocated to this project in Fiscal Year 2022 via City Council resolution. Total project cost increased by \$3.0 million due to revised construction estimates. The project schedule has been updated for Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Climate Equity Fund	100015	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000
Developer Contributions CIP	200636	29,500	-	-	-	-	-	-	-	-	-	29,500
Grant Fund - Federal	600000	959,272	5,581,948	-	-	-	-	-	-	-	-	6,541,220
Prop 42 Replacement - Transportation Relief Fund	200306	200,000	-	-	-	-	-	-	-	-	-	200,000
TransNet Extension Congestion Relief Fund	400169	455,945	624,055	-	-	-	-	-	-	-	-	1,080,000
TransNet Extension RTCI Fee	400174	144,592	2,052,538	-	-	-	-	-	-	-	-	2,197,130
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,532,000	1,532,000
<b>Total</b>		<b>\$ 1,789,308</b>	<b>\$ 9,058,541</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,532,000</b>	<b>\$ 12,379,850</b>

# Transportation

## University Avenue Mobility / S00915

## Trans - Roadway - Enhance/Scape/Medians

<b>Council District:</b>	3	<b>Priority Score:</b>	82
<b>Community Planning:</b>	Greater North Park	<b>Priority Category:</b>	High
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Ashrafzadeh, Mastaneh
<b>Duration:</b>	2006 - 2024		619-533-3781
<b>Improvement Type:</b>	New		mashrafzadeh@sandiego.gov

**Description:** The major elements of the University Avenue Mobility Project are restriping to provide painted medians and construction of raised medians, left turn pockets and improved lane widths, installation of enhanced pedestrian crosswalks, repainting of existing crosswalks, removal of parallel on-street parking, and re-striping select side streets to provide angled and head-in parking.

**Justification:** This project will significantly improve safety and mobility along the corridor for pedestrians, bicyclists, transit, and automobile traffic.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary design began in Fiscal Year 2007. The environmental process began in Fiscal Year 2009 and was completed in Fiscal Year 2016. Design began in Fiscal Year 2016 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2023. Project warranty period is anticipated to continue through Fiscal Year 2024.

**Summary of Project Changes:** Total project cost has increased \$400,000 due to increased construction costs. \$400,000 of North Park DIF has been allocated to this project in Fiscal Year 2022 via City Council ordinance.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 354,120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	354,120
Grant Fund - State	600001	45,880	-	-	-	-	-	-	-	-	-	45,880
North Park Urban Comm	400112	2,709,764	859,004	-	-	-	-	-	-	-	-	3,568,768
NP 2003A (T)Bonds Rf Oper	400312	5,594	-	-	-	-	-	-	-	-	-	5,594
NP Loc - Bank Of America (T)	400318	4,090	-	-	-	-	-	-	-	-	-	4,090
NP Loc - Bank of America (TE)	400319	226,261	-	-	-	-	-	-	-	-	-	226,261
NP-Tab 2009A (TE) Proceeds	400672	308,404	-	-	-	-	-	-	-	-	-	308,404
Prop 42 Replacement - Transportation Relief Fund	200306	52,129	-	-	-	-	-	-	-	-	-	52,129
TransNet (Prop A 1/2% Sales Tax)	400156	400,000	-	-	-	-	-	-	-	-	-	400,000
TransNet ARRA Exchange Fund	400677	180,000	-	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	1,431,065	-	-	-	-	-	-	-	-	-	1,431,065
TransNet Extension RTCI Fee	400174	3,381,000	-	-	-	-	-	-	-	-	-	3,381,000
<b>Total</b>		<b>\$ 9,098,305</b>	<b>\$ 859,004</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>9,957,310</b>

# Transportation

## Utilities Undergrounding Program / AID00001

## Trans - Roadway

<b>Council District:</b>	Citywide	<b>Priority Score:</b>	Annual
<b>Community Planning:</b>	Citywide	<b>Priority Category:</b>	Annual
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Del Rincon, Ana Legy
<b>Duration:</b>	2010 - 2040		858-541-4330
<b>Improvement Type:</b>	Betterment		adelrincon@san Diego.gov

**Description:** This annual allocation provides funds for underground conversion of City-owned street lighting, resurfacing and slurry seal of street paving, installing pedestrian curb ramps, and necessary related expenses within an Underground Utilities District.

**Justification:** The City's electrical franchise agreement requires the electrical franchisee to pay a surcharge fee to support an expanded program for undergrounding of overhead utilities within the City's jurisdiction. Revenue collected by this surcharge is deposited within the Underground Surcharge Fund and may only be used for utility undergrounding and related work, as defined within Council Policy 600-08. Funds to perform the described City infrastructure work must be managed as CIP funds and therefore a portion of the Underground Surcharge Fund is allocated to a CIP account that may only be used for this purpose. Financial details of the Utilities Undergrounding Program, including expenditures for the CIP portion of the work, is reported to Council twice annually as required under Council Policy 600-08.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** Total project cost has decreased due to updates to the cost and schedule of subprojects.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000
Underground Surcharge CIP Fund	200218	24,008,231	22,993,397	5,000,000	-	10,000,000	10,000,000	10,000,000	10,000,000	-	-	92,001,629
<b>Total</b>		<b>\$ 24,012,231</b>	<b>\$ 22,993,397</b>	<b>\$ 5,000,000</b>	<b>\$ -</b>	<b>\$ 10,000,000</b>	<b>\$ 10,000,000</b>	<b>\$ 10,000,000</b>	<b>\$ 10,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 92,005,628</b>

# Transportation

## Via de la Valle Widening / RD11001

## Trans - Roadway

<b>Council District:</b>	1	<b>Priority Score:</b>	N/A
<b>Community Planning:</b>	Black Mountain Ranch	<b>Priority Category:</b>	N/A
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Taleghani, Reza
<b>Duration:</b>	2011 - 2028		619-533-3673
<b>Improvement Type:</b>	Widening		rtaleghani@sandiego.gov

**Description:** This project provides for reimbursement to a developer for the reconstruction of Via de la Valle between San Andres Drive and El Camino Real West to a modified four-lane major street to accommodate existing and projected sub-regional traffic. Scope of the project includes modification of the traffic signals at San Andres Drive and El Camino Real West as required and the relocation of existing overhead utilities to underground locations. Via de la Valle between San Andres Drive and Interstate 5 will be restriped to six lanes. This is project T-32.1 in the Black Mountain Ranch Public Facilities Financing Plan.

**Justification:** This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering and design is on-going. Schedule and reimbursement payments are dependent upon the project design and construction as coordinated by the developer.

**Summary of Project Changes:** Total project cost has increased \$24.6 million due to revised cost estimates from the developer. The project schedule has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 6,590,160	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,590,160
Developer Contributions CIP	200636	-	1,144,000	-	-	-	-	-	-	1,690,298	-	2,834,298
San Andres Cost Reim. Dist.	400272	-	1,005,786	-	-	-	-	-	-	-	-	1,005,786
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	24,607,623	24,607,623
<b>Total</b>		<b>\$ -</b>	<b>\$ 8,739,946</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,690,298</b>	<b>\$ 24,607,623</b>	<b>\$ 35,037,867</b>

# Transportation

## Village Center Loop Rd-N Carmel Valley Rd / S19002

## Trans - Roadway

<b>Council District:</b>	1	<b>Priority Score:</b>	68
<b>Community Planning:</b>	Pacific Highlands Ranch	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Underfunded	<b>Contact Information:</b>	Chui, Gary
<b>Duration:</b>	2018 - 2027		619-533-3770
<b>Improvement Type:</b>	New		gchui@sandiego.gov

**Description:** This project will construct the Village Loop Drive from the Lin property line northerly to a second intersection of Carmel Valley Road (approximately 800 linear feet) as a four-lane collector roadway within a 108-foot right-of-way. The second phase will complete the loop and will be built as part of a second project dependent upon the development of the adjacent village and the remainder of the core residential areas.

**Justification:** This project is consistent with Pacific Highland Ranch Subarea Plan, is in conformance with City's General Plan, and is needed to serve the community.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with Pacific Highlands Ranch Subarea Plan and is in conformance with the City's General Plan.

**Schedule:** Phase I will be completed once the pre-design phase is complete. Phase II will be completed with development of the adjacent property.

**Summary of Project Changes:** No significant changes have been made to this project in Fiscal Year 2023.

### Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ -	\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	49,200,000	49,200,000
<b>Total</b>		<b>\$ -</b>	<b>\$ 3,800,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 49,200,000</b>	<b>\$ 53,000,000</b>

# Transportation

W Bernardo Dr at Bernardo Ctr Dr Inter / RD20007

Trans - Roadway

<b>Council District:</b>	5	<b>Priority Score:</b>	N/A
<b>Community Planning:</b>	Black Mountain Ranch	<b>Priority Category:</b>	N/A
<b>Project Status:</b>	Warranty	<b>Contact Information:</b>	Taleghani, Reza
<b>Duration:</b>	2017 - 2023		619-533-3673
<b>Improvement Type:</b>	Widening		rtaleghani@sandiego.gov

**Description:** This project provides for reimbursement to a developer for the design and construction of intersection improvements to provide additional right turns from Bernardo Center Drive to West Bernardo Drive. This is project T-45 in the Black Mountain Ranch Public Facilities Financing Plan.

**Justification:** This project implements the Black Mountain Ranch Subarea Plan and associated Transportation Phasing Plans.

**Operating Budget Impact:** The operating and maintenance funding for this project was included in the Transportation budget.

**Relationship to General and Community Plans:** This project is consistent with the Black Mountain Ranch Subarea Plans and is in conformance with the City's General Plan.

**Schedule:** This project is being constructed by a developer per an approved reimbursement agreement with the City of San Diego. Construction of this phase of the project began in Fiscal Year 2017 and is substantially complete. Previous reimbursement of \$282,500 was made in the form of FBA credits. Final cash reimbursement to the developer is anticipated to occur in Fiscal Year 2023 and the project is anticipated to be closed by the end of Fiscal Year 2023.

**Summary of Project Changes:** Total project cost has increased by \$20,774 due to agreement administration and cost verification. The project schedule has been updated for Fiscal Year 2023. Project is expected to be closed prior to the end of the fiscal year.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023		FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
					Anticipated								
Black Mountain Ranch FBA	400091	\$ 538,177	\$ 280,580	\$ 20,774	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	839,532
<b>Total</b>		<b>\$ 538,177</b>	<b>\$ 280,580</b>	<b>\$ 20,774</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>839,532</b>

# Transportation

## W Mission Bay Dr Bridge Over SD River / S00871

## Trans - Bridge - Vehicular

<b>Council District:</b>	2	<b>Priority Score:</b>	70
<b>Community Planning:</b>	Midway - Pacific Highway; Mission Bay Park; Peninsula	<b>Priority Category:</b>	Medium
<b>Project Status:</b>	Continuing	<b>Contact Information:</b>	Rekani, Ronak
<b>Duration:</b>	2000 - 2026		619-236-6251
<b>Improvement Type:</b>	Replacement		rfrekani@sanidiego.gov

**Description:** This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge, sidewalk, bike lanes, and shoulder improvements.

**Justification:** A six-lane facility is needed to accommodate both the existing and the projected future traffic volumes. The existing bridge has been determined to be functionally obsolete and structurally deficient.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation Department budget.

**Relationship to General and Community Plans:** This project is consistent with the Mission Bay Park Master Plan, Midway-Pacific Highway Community Plan, and the Peninsula Community Plan, and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering was scheduled to begin in Fiscal Year 1998; however, the scope changed from bridge widening to bridge replacement. Feasibility and environmental studies began in Fiscal Year 2001. Preliminary engineering and the Environmental Document began in Fiscal Year 2009 and were completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018. The Eastern portion of the bridge opened to traffic in Fiscal Year 2021. Construction of the Western portion of the bridge is anticipated to be completed in Fiscal Year 2023. The scope of the project includes approximately 12 acres of compensatory mitigation work, concurrent with the construction of the bridge, with a five-year maintenance and monitoring period. The completion of the mitigation work is expected to conclude during construction of the bridge and the five-year maintenance and monitoring period in Fiscal Year 2025. The project is anticipated to close out in Fiscal Year 2026.

**Summary of Project Changes:** Total project cost has increased \$1.3 million due to revised construction costs. \$1.3 million was allocated to this project in Fiscal Year 2022 via City Council resolution.

## Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2023	FY 2023 Anticipated	FY 2024	FY 2025	FY 2026	FY 2027	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Grant Fund - Federal	600000	113,887,759	7,938,150	-	-	-	-	-	-	-	-	121,825,909
Historical Fund	X999	664,122	-	-	-	-	-	-	-	-	-	664,122
Infrastructure Fund	100012	200,000	-	-	-	-	-	-	-	-	-	200,000
Sea World Traffic Mitigation Fund	200385	9,896,618	-	-	-	-	-	-	-	-	-	9,896,618
TransNet (Prop A 1/2% Sales Tax)	400156	709,878	-	-	-	-	-	-	-	-	-	709,878
TransNet Extension Congestion Relief Fund	400169	4,591,356	205,433	-	-	-	-	-	-	-	-	4,796,788
TransNet Extension RTCI Fee	400174	11,426,114	1,412,290	-	-	-	-	-	-	-	-	12,838,404
<b>Total</b>		<b>\$ 141,395,847</b>	<b>\$ 9,555,872</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,951,719</b>



# Unfunded Needs List

## Transportation

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	\$ 15,020,652	\$ 110,000	0.73 %	This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge. Tidal action from Los Penasquitos Lagoon is compromising beach access. Tidal action has become an issue due to the new configuration of the bridge span over the lagoon. Scouring of the access point from the State parking lot is an issue for State maintenance vehicles and beach patrons. Phase II of this project will include permanent repairs to the slope protection adjacent to the westerly pedestrian walkway of North Torrey Pines Road, as well as reconstructing the public beach access ramp under the bridge. An access ramp is currently unfunded.
City Heights Pedestrian Improvements / S15044	\$ 3,568,673	\$ 100,000	2.80 %	This project will remove, replace and install new sidewalks, curbs, gutters, and pedestrian ramps. New streetlights will be installed as needed. Streets impacted by construction will be repaved. The City Heights Pedestrian Improvement Projects includes improvement projects in the Colina Del Sol area and on East Euclid Avenue. Closeout punch list items are currently unfunded.
University Avenue Complete Street Phase1 / S18001	\$ 12,379,850	\$ 1,532,000	12.37 %	This project will provide increased safety on University Avenue between Fairmount Avenue and Euclid Avenue. The project includes installing three roundabouts and medians with enhanced pedestrian crossings. This will also include new pavement, wider sidewalks, and trees along this portion of University Avenue. A portion of construction is currently unfunded.
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	\$ 61,787,000	\$ 13,187,838	21.34 %	This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. A portion of the construction is currently unfunded.
Miramar Road-I-805 Easterly Ramps / S00880	\$ 11,429,930	\$ 2,510,857	21.97 %	This two-phase project provides for widening Miramar Road to eight lanes from the Interstate 805 easterly on and off-ramps to 300 feet east of Eastgate Mall. It includes dual left-turn lanes at Eastgate Mall. Phase I constructed road improvements west of Eastgate Mall. Phase II will construct an exclusive right turn lane on westbound Miramar Road approaching Eastgate Mall and an exclusive right turn lane on southbound Eastgate Mall. A portion of mediation expenses is unfunded.
Traffic Signals - Citywide / AIL00004	\$ 23,951,270	\$ 6,742,150	28.15 %	This annual allocation provides for the installation of traffic signals at high-priority locations. Design and construction phases of additional locations are currently unfunded.
Otay Mesa Truck Route Phase 4 / S11060	\$ 30,360,000	\$ 10,630,702	35.02 %	The Otay Truck Route Eastern Phase provides for the construction of an additional lane to the existing Otay Truck Route between La Media Road and Drucker Lane. The Otay

## Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
				Truck Route Western Phase provides for the extension of the Truck Route (two lanes) along Britannia Boulevard from Britannia Court to the border and from Britannia Boulevard to La Media Road. Construction of the Western Phase is not fully funded.
Traffic Calming / AIL00001	\$ 16,250,666	\$ 5,851,000	36.00 %	This annual allocation provides for installing traffic control measures. Design and construction phases of additional locations are currently unfunded.
Streamview Drive Improvements Phase 2 / S18000	\$ 16,721,841	\$ 6,023,961	36.02 %	This project provides for the installation of new raised median, new sidewalk including curb and gutter, and traffic circles on Streamview Drive from 54th Street to College Avenue. Construction phase is currently unfunded.
Median Installation / AIG00001	\$ 33,526,228	\$ 12,192,000	36.37 %	This annual allocation provides for the installation and improvements of medians, traffic circles, and roundabouts citywide. Design and construction phases of additional locations are currently unfunded.
Traffic Signals Modification / AIL00005	\$ 26,604,619	\$ 11,123,000	41.81 %	This annual allocation provides for upgrading existing traffic signals. Design and construction phases of additional locations are currently unfunded.
Guard Rails / AIE00002	\$ 2,771,054	\$ 1,218,700	43.98 %	This annual allocation provides for installing new and replacing old guard rails along streets where needed. Construction of an identified guard rail needs is currently unfunded.
Street Resurfacing and Reconstruction / AID00005	\$ 650,326,761	\$ 356,672,916	54.85 %	This annual allocation provides for roadway resurfacing, repair and reconstruction of City streets are necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway. The unidentified funding reflects the estimated amount needed to address the deferred capital needs of the City's streets based on condition assessments.
Street Light Circuit Upgrades / AIH00002	\$ 30,128,209	\$ 16,983,000	56.37 %	This annual allocation will provide for the replacement of obsolete streetlight series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.
Palm Avenue Interstate 805 Interchange / S00869	\$ 29,921,305	\$ 20,702,642	69.19 %	The second phase of this project provides for the environmental determination and design of the project; construction repairs to the bridge approaches and abutments; bridge widening to the south; installation of sidewalk and signals; restriping; and signage modifications. The entire cost for construction of Phase II is currently unfunded.
Via de la Valle Widening / RD11001	\$ 35,037,867	\$ 24,607,623	70.23 %	This project provides for reimbursement to a developer for the reconstruction of Via de la Valle between San Andres Drive and El Camino Real West to a modified four-lane major street to accommodate existing and projected sub-regional traffic. Scope of the project includes modification of the traffic signals at San Andres Drive and El Camino Real West as required and the relocation of existing overhead utilities to underground

# Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
				locations. Via de la Valle between San Andres Drive and Interstate 5 will be restriped to six lanes. This is project T-32.1 in the Black Mountain Ranch Public Facilities Financing Plan. A portion of reimbursement payments is currently funded.
Bicycle Facilities / AIA00001	\$ 146,168,672	\$ 104,879,435	71.75 %	This annual allocation provides for the installation of bike facilities including Class I, Class II, Class III, and Class IV bike facilities that are capital in nature, throughout the City. Design and construction phases of additional locations are currently unfunded.
City Heights Sidewalks and Streetlights / S19005	\$ 3,600,000	\$ 2,600,000	72.22 %	The City Heights Sidewalks and Streetlights project will provide for hardscape improvements along East Euclid Avenue between Dwight Street to just south of Myrtle Avenue. The project will remove, replace and install new sidewalks, curbs, gutters and pedestrian ramps. New streetlights will be installed as needed. Streets impacted by construction will be repaved. A portion of construction is unfunded.
Sidewalk Repair and Reconstruction / AIK00003	\$ 98,703,271	\$ 72,627,000	73.58 %	This annual allocation provides for the replacement of damaged sidewalks, curbs and gutters Citywide. Unidentified funding has been revised per the Sidewalk Condition Assessment.
New Walkways / AIK00001	\$ 130,328,269	\$ 102,997,000	79.03 %	This annual allocation provides for the construction of new sidewalks citywide. Design and construction phases of additional locations are currently unfunded.
Sunset Cliffs Seawall Improvement / S23006	\$ 6,038,775	\$ 4,838,775	80.13 %	Planning, Estimate, Design, Environmental Clearance, Permit acquisition and Construction for 2-phase seawall improvement for assurance of public safety and protection of infrastructure assets including Sunset Cliffs Blvd and associated underground utilities. This includes a secant pile wall and a retaining wall structure. Street resurfacing to follow seawall and other utility improvements. Construction is currently unfunded.
La Media Improv-Siempre Viva to Truck Rte / S22006	\$ 17,602,032	\$ 15,231,849	86.53 %	Project will improve La Media Road from Siempre Viva to the Otay Truck Route to a three-lane facility with two southbound truck route lanes as well as one northbound lane for Customs and Border Protection vehicles. Additional project improvements include sidewalk, curb and gutters, streetlights, and curb ramps. Construction is currently unfunded.
Market St-Euclid to Pitta-Improvements / S16022	\$ 5,569,100	\$ 4,976,600	89.36 %	This project provides for sidewalks, curb ramps, bicycle facility improvements, and additional streetlights on Market Street between Euclid Avenue and Pitta Street. The construction phase of the project is currently unfunded.
Bridge Rehabilitation / AIE00001	\$ 163,663,153	\$ 148,039,989	90.45 %	This annual allocation maintains an ongoing program to promote safety on City bridges. Design and construction phases of additional locations are currently unfunded.

## Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Install T/S Interconnect Systems / AIL00002	\$ 143,211,376	\$ 132,617,000	92.60 %	This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide. Design and construction of future phases for the implementation of the City's Traffic Signal Interconnect Master Plan are unfunded.
Village Center Loop Rd-N Carmel Valley Rd / S19002	\$ 53,000,000	\$ 49,200,000	92.83 %	This project will construct the Village Loop Drive from the Lin property line northerly to a second intersection of Carmel Valley Road (approximately 800 linear feet) as a four-lane collector roadway within a 108-foot right-of-way. The second phase will complete the loop and will be built as part of a second project dependent upon the development of the adjacent village and the remainder of the core residential areas. Design and construction phases are currently unfunded.
Installation of City Owned Street Lights / AIH00001	\$ 278,245,143	\$ 264,858,900	95.19 %	This annual allocation will provide for the replacement of obsolete streetlight series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.
Sea World Dr/I5 Interchange Improvement / S00888	\$ 120,163,109	\$ 119,072,571	99.09 %	This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. Design and construction phases are currently unfunded.
<b>Total</b>		<b>\$ 1,512,127,508</b>		



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# ADOPTED Budget

FISCAL YEAR **2023**

## VOLUME 3

### Glossary and Indexes



MAYOR TODD GLORIA



HOUSING • PROTECT & ENRICH • INFRASTRUCTURE • SUSTAINABILITY • PROSPERITY



## Glossary

**ACCOUNTING PERIOD:** The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

**ADOPTED BUDGET:** The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

**AMERICANS WITH DISABILITIES ACT (ADA):**

Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, state and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

**ANNUAL ALLOCATION:** A specific project type which typically receives budget on an annual basis and that provides for the establishment of sublet projects which fall under the budgetary threshold guidelines.

**ANNUALIZATION:** Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

**APPROPRIATION:** A legal authorization to make expenditures and to incur obligations for specific purposes.

**APPROPRIATION ORDINANCE:** The official enactment by the City Council to establish legal authority to expend and obligate resources.

**ASSET TYPE:** Capital assets are categorized into the various improvements which are expected to last for at least one year but may be required for decades of public use and include complex underground water distribution and wastewater collection systems, buildings, parks, streets, and bridges.

**ASSET MANAGEMENT:** A strategic, comprehensive approach that involves systematic data collection and the analysis to provide City management with a framework for making sound decisions each fiscal year. Asset managers must make decisions on when and how to inspect, maintain, repair, renew, and replace a diverse set of existing facilities in a cost effective manner.

**BOND:** A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

**BOND PROCEEDS:** Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

**BUDGET:** Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

**BUDGET CALENDAR:** The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

**BUDGET DELIBERATIONS:** The timeframe, after the completion of public hearings, of which the City Council reviews and amends or approves the Mayor's Proposed Budget.

**BUDGET DOCUMENT:** The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

**BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS:** A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

**CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET:** A multi-year financial plan of capital projects and the authorized means of their expenditures over a given period of time.

**CAPITAL IMPROVEMENT PROJECT:** A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

**CAPITAL IMPROVEMENTS PROGRAM ADVISORY COMMITTEE (CIPRAC):** This committee provides oversight for prioritizing and approving CIP projects for the annual budget process. CIPRAC is primarily comprised of the asset managing



# Capital Improvements Program

## Glossary

department's management convened to advise on CIP related matters such as project listings and prioritizations.

**COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS:** Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

**CONTINUING APPROPRIATIONS:** Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

**CONTRACTS:** An agreement which is used to coordinate the expenditures for services provided by outside organizations and businesses, including consultant and construction activities.

**DEBT:** A borrowing that is undertaken which involves the payment of interest and principal on an obligation, including the issuance of bonds, commercial paper and loans.

**DEFERRED CAPITAL:** A capital program established for street pavement, buildings, and storm drains improvements funded through a series of deferred maintenance bonds.

**DEPARTMENT:** A basic organizational unit of government that may be subdivided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

**DEFERRED MAINTENANCE:** A backlog of needed repairs to City facilities or other assets such as streets, roofs, heating and cooling systems, floor coverings, structurals, and the slurry sealing of streets.

**DEVELOPMENT IMPACT FEES (DIF):** Fees that are collected within urbanized communities which are near build-out to mitigate the impact of new development.

**ENCUMBRANCE:** An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

**ENTERPRISE FUNDS:** Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

**ENVIRONMENTAL GROWTH FUND (EGF):** This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

**EXPENDITURE:** The actual outlay of monies from the City treasury or the act of spending funds.

**EXPENSES:** Charges incurred for operations, maintenance, interest, or other charges.

**FACILITIES BENEFIT ASSESSMENT (FBA):** An FBA generally provides 100% of funds for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP).

**FEDERAL GRANT FUNDS:** These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

**FISCAL YEAR (FY):** A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

**FIVE-YEAR CAPITAL INFRASTRUCTURE PLANNING REPORT:** Introduces the current state of capital planning efforts, provides definitions to critical components of capital planning, identifies challenges in maintaining multi-year capital planning efforts, and outlines future efforts in continuously enhancing multiyear capital planning.

**FIVE-YEAR FINANCIAL OUTLOOK:** A report that includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

**FULL-TIME EQUIVALENT (FTE):** The decimal equivalent of a part-time position converted to a fulltime basis, i.e., one person working half-time would count as a 0.50 FTE position.

**FUND:** A fiscal and accounting entity with a self-balancing set of accounts used to record revenues and expenditures.

# Capital Improvements Program

## Glossary

**GENERAL FUND:** The City's main operating fund that pays for core administrative and operational services that relies most on the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

**GRANT:** An external contribution by a government or other organization to support a particular function or project.

**INFRASTRUCTURE:** The basic facilities, services, and installations needed for the functioning of a community, such as transportation and communications systems, water and power lines, and public institutions.

**MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS:** Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

**NON-PERSONNEL EXPENSE (NPE):** Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

**OPERATING BUDGET:** A budget schedule which projects revenues and authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

**OPERATING IMPACTS:** An estimate of a capital project's ongoing costs of operating upon completion and its impacts on the City's operating budget.

**ORDINANCE:** A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

**PERSONNEL EXPENSE (PE):** Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

**PRELIMINARY ENGINEERING:** These projects are still in the planning phase of developing scope, schedule, and project cost.

**PROJECT TYPE:** Project types are a more specific manner of categorizing the kind of improvement provided by each capital project.

**PROPOSED BUDGET:** The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council in April of each year.

**PUBLIC FACILITIES FINANCING PLAN (PFFP):** These plans implements the improvement requirements set forth in a designated area and provides funding by the FBA.

**PUNCHLIST:** A document prepared near the end of a construction project listing work not conforming to contract specifications that the general contractor must complete prior to final payment.

**REIMBURSEMENT:** Fees or credit received as payment for the provision of specific municipal services or improvements.

**REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM FEE (RTCIP):** Fees that were established to ensure that new development directly invests in the region's transportation system to offset the negative impact of growth on congestion and mobility. This fee is only applicable on new residential development.

**REQUEST FOR PROPOSAL (RFP):** A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

**RESOLUTION:** Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

**REVENUE:** Funds received from various sources and treated as income to finance expenditures.

**SAN DIEGO ASSOCIATION OF GOVERNMENTS (SANDAG):** A public agency which serves as the forum for regional decision-making. SANDAG builds consensus; makes strategic plans; obtains and allocates resources; plans, engineers, and builds public transportation; and provides information on a broad range of topics pertinent to the region's quality of life.

# Capital Improvements Program

## Glossary

**SEMI-ANNUAL CIP MONITORING REPORT:** A report that provides updates on the status of CIP process improvement measures and efficiencies gained, as well as a consolidated CIP requests for City Council action on behalf of all City departments.

**SMART GROWTH:** A development pattern that focuses on future community growth which maximizes the use of existing infrastructure (such as public transportation) while preserving open space and natural resources. Smart growth results in more housing and transportation choices for those who live and work within smart growth areas.

**TRANSNET FUNDS:** Funds derived from a one-half cent local sales tax that is administered by SANDAG, which is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects.

**UNFUNDED NEEDS LIST:** A summary of projects with insufficient funding for project completion which identifies both the amount of funding required and the component of work that is not funded.

**UNIDENTIFIED FUNDING:** An amount required for project completion for which no funding source has been identified.

# Capital Improvements Program

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