

Planning



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Description

The Planning Department is responsible for the City's land use planning and policy. Specifically, the Department develops plans, policies, and regulations that accelerate the creation of more homes for people, protect the environment, improve public spaces and advance social equity. The Department's initiatives are the first step in comprehensively and strategically planning for safe, enjoyable, healthy, and thriving communities in the City of San Diego.

The Department is structured into four divisions, each with focused specialties and staff with varied technical disciplines: Community Planning & Housing, Environmental Policy & Public Spaces, Public Engagement, and Financial & Administrative Services.

The Community Planning & Housing Division is responsible for amending and updating the City's General Plan and Community Plans. The Division is also responsible for developing policies and regulations that streamline and incentivize the production of housing. The Department's housing policies are focused on encouraging walking, bicycling and transit ridership, environmental justice, fair housing, and reversing racist zoning regulations of the past. This Division also updates and amends the Land Development Code, prepares housing data reports, and manages the City's long-range historic preservation efforts.

The Environmental Policy & Public Spaces Division is responsible for developing policies and regulations that further the City's climate and open space conservation goals. The Division is also responsible for the City's long-range park planning, which is focused on the delivery of safe and enjoyable parks in the areas of the City with the greatest needs. The Division manages the implementation and monitoring of the City's Multiple Species Conservation Program. In addition to managing the City's Development Impact Fee Program, the Division is also responsible for long-range infrastructure planning. Additionally, this Division conducts reviews of all City actions under the California Environmental Quality Act (CEQA).

The Public Engagement Division was recently created to establish and coordinate a new program for equitable public engagement that informs the outreach and engagement process for all Department

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initiatives. This growing Division works to ensure community members have opportunities to provide input into plans that affect their lives so that the City's long-range plans meet the needs of the people who live, work and play in San Diego. This Division is especially focused on reaching and engaging people who have not traditionally participated in the planning process to ensure that input received is truly representative of the City's diverse population. This Division also develops public education to help enhance the understanding of the department's work.

The Financial & Administrative Services Division serves as the center for all financial, technical, and administrative activities for the Department. This Division is responsible for developing, updating, and administering programs and plans that provide funding sources to support the Department's operations, work program initiatives, as well as the funding of community serving capital improvements. The Division provides business operations and support services, including technical GIS/mapping and innovative IT solutions that are critical to advancing the Department's overall Work Program.

The vision is:

An innovative and collaborative leader in planning

The mission is:

To envision, plan, and create a world-class city

Goals and Objectives

Goal 1: Balance growth, preservation, and conservation in our land use plans and programs

- Promote sustainable and responsible development
- Practice preservation of our natural, physical, and cultural environment

Goal 2: Foster public and community trust

- Improve transparency regarding our department efforts
- Promote inclusiveness, equity, and effective communication

Goal 3: Achieve operational efficiencies

- Enhance productivity with consideration of budget and overall City priorities
- Invest in staff development and technology

Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Percent of achieved major milestones associated with environmental resource initiatives ¹	80%	N/A	80%	N/A	N/A
Percent of achieved major milestones associated with planning initiatives ¹	80%	100%	80%	N/A	N/A

Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Percent of achieved major milestones associated with policy implementation measures ¹	80%	100%	80%	N/A	N/A
Percent of department's non-personnel expenditures (NPE) work program funded by grants	35%	45%	35%	56%	35%
Percent of achieved major milestones associated with the General Plan, Community Planning, and Housing ²	N/A	N/A	N/A	93%	80%
Percent of achieved major milestones associated with climate and infrastructure initiatives ²	N/A	N/A	N/A	100%	80%

1. KPI reorganized in Fiscal Year 2022
2. New KPI created for Fiscal Year 2023

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Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
FTE Positions (Budgeted)	69.75	69.75	78.75	9.00
Personnel Expenditures	\$ 9,139,493	\$ 10,374,254	\$ 11,457,525	\$ 1,083,271
Non-Personnel Expenditures	4,851,128	6,298,922	6,603,207	304,285
Total Department Expenditures	\$ 13,990,620	\$ 16,673,176	\$ 18,060,732	\$ 1,368,556
Total Department Revenue	\$ 8,480,701	\$ 9,819,617	\$ 10,267,484	\$ 447,867

General Fund

Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Community Planning & Implementation	\$ 3,527,739	\$ 3,907,101	\$ 3,833,782	\$ (73,319)
Environment & Mobility Planning	2,119,915	2,271,073	3,168,333	897,260
Planning	2,218,570	2,941,979	2,880,834	(61,145)
Total	\$ 7,866,223	\$ 9,120,153	\$ 9,882,949	\$ 762,796

Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Community Planning & Implementation	25.00	22.75	24.75	2.00
Environment & Mobility Planning	15.00	15.00	21.00	6.00
Planning	11.75	14.00	14.00	0.00
Total	51.75	51.75	59.75	8.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
California Coastal Commission Support	2.00	\$ 298,492	\$ -
Addition of 1.00 Supervising Development Project Manager and 1.00 Associate Planner for California Coastal Commission support.			
Parks for All of Us Implementation	2.00	287,312	91,061
Addition of 1.00 Program Manager, 1.00 Associate Planner, and associated revenue to support implementation of the Parks for All of Us initiative.			
Equitable Public Engagement Program	2.00	222,000	-
Addition of 1.00 Senior Planner and 1.00 Associate Planner to support the Equitable Public Engagement Program.			
Chief Resiliency Officer	1.00	172,420	-
Addition of 1.00 Chief Resiliency Officer (Program Manager) to support the implementation of Climate Resilient SD.			

Significant Budget Adjustments

	FTE	Expenditures	Revenue
California Environmental Quality Act (CEQA) Support Restoration of 1.00 Associate Planner to support environmental planning, policies, and reviews.	1.00	104,183	-
Fiscal and Administrative Support Reduction of 1.00 Supervising Management Analyst and addition of 1.00 Program Coordinator to assist with managing fiscal and administrative operations.	0.00	64,285	-
Geographic Information System (GIS) Support Reduction of 1.00 Principal Engineering Aide and addition of 1.00 Geographic Information System Analyst 4 to support GIS systems and applications.	0.00	(8,259)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(31,094)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(98,577)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(247,966)	-
Total	8.00	\$ 762,796	\$ 91,061

Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
PERSONNEL				
Personnel Cost	\$ 4,143,487	\$ 4,659,330	\$ 5,598,105	\$ 938,775
Fringe Benefits	2,912,257	3,284,098	3,187,790	(96,308)
PERSONNEL SUBTOTAL	7,055,744	7,943,428	8,785,895	842,467
NON-PERSONNEL				
Supplies	\$ 13,087	\$ 34,282	\$ 33,612	\$ (670)
Contracts & Services	289,536	467,390	466,043	(1,347)
Information Technology	451,577	653,617	555,040	(98,577)
Energy and Utilities	52,436	11,166	32,089	20,923
Other	3,843	10,270	10,270	-
NON-PERSONNEL SUBTOTAL	810,480	1,176,725	1,097,054	(79,671)
Total	\$ 7,866,223	\$ 9,120,153	\$ 9,882,949	\$ 762,796

Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 2,225,507	\$ 3,061,020	\$ 3,152,081	\$ 91,061
Licenses and Permits	9,928	20,000	20,000	-
Other Revenue	630	100	100	-

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Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Transfers In	5,408	-	-	-
Total	\$ 2,241,473	\$ 3,081,120	\$ 3,172,181	\$ 91,061

Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 36,705 - 44,178	\$ 36,705
20000024	Administrative Aide 2	1.00	1.00	2.00	52,142 - 62,833	105,115
20001083	Assistant Planning Director	1.00	1.00	1.00	38,457 - 210,828	183,275
20000167	Associate Engineer-Traffic	1.00	0.00	0.00	89,669 - 108,295	-
20000119	Associate Management Analyst	1.00	1.00	1.00	66,197 - 79,990	66,197
20000162	Associate Planner	7.00	8.00	12.00	76,386 - 92,308	973,646
20001168	Deputy Director	1.00	1.00	1.00	56,929 - 209,339	174,548
20001179	Deputy Planning Director	1.00	1.00	1.00	56,929 - 209,339	157,669
20000105	Development Project Manager 3	5.00	5.00	5.00	100,240 - 121,179	601,654
20000924	Executive Assistant	1.00	1.00	0.00	52,792 - 63,852	-
21000434	Geographic Info Systems Analyst 4	0.00	0.00	1.00	77,794 - 94,261	77,794
20000290	Information Systems Analyst 2	1.00	1.00	1.00	66,845 - 80,773	80,773
20000998	Information Systems Analyst 4	1.00	1.00	1.00	82,532 - 100,002	100,002
20000669	Park Designer	3.00	3.00	3.00	86,638 - 104,624	302,363
20000680	Payroll Specialist 2	1.00	1.00	1.00	46,697 - 56,380	54,125
20001132	Planning Director	1.00	1.00	1.00	71,693 - 271,584	205,743
20000743	Principal Engineering Aide	1.00	1.00	0.00	67,291 - 81,483	-
20001234	Program Coordinator	0.00	0.00	1.00	34,070 - 167,127	134,580
20001222	Program Manager	4.00	4.00	6.00	56,929 - 209,339	810,654
20000015	Senior Management Analyst	2.00	2.00	2.00	72,664 - 87,865	174,412
20000918	Senior Planner	16.75	16.75	17.75	87,992 - 106,391	1,771,658
21000675	Supervising Development Project Manager	0.00	0.00	1.00	110,264 - 133,289	110,264
20000970	Supervising Management Analyst	1.00	1.00	0.00	79,751 - 96,633	-
	Budgeted Personnel Expenditure Savings					(608,995)
	Landscape Architect Lic					15,694
	Overtime Budgeted					15,000
	Termination Pay Annual Leave					8,781
	Vacation Pay In Lieu					46,448
FTE, Salaries, and Wages Subtotal		51.75	51.75	59.75		\$ 5,598,105

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	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Fringe Benefits				
Employee Offset Savings	\$ 28,683	\$ 29,772	\$ 24,670	\$ (5,102)
Flexible Benefits	568,508	599,647	644,774	45,127
Long-Term Disability	18,738	18,079	19,908	1,829
Medicare	63,360	65,975	82,564	16,589
Other Post-Employment Benefits	288,465	294,288	307,206	12,918
Retiree Medical Trust	5,140	6,066	9,756	3,690
Retirement 401 Plan	1,531	1,554	17,752	16,198
Retirement ADC	1,586,849	1,854,799	1,684,467	(170,332)
Retirement DROP	8,028	7,671	9,170	1,499
Risk Management Administration	47,552	50,840	62,910	12,070
Supplemental Pension Savings Plan	277,127	319,660	286,221	(33,439)
Unemployment Insurance	6,321	6,600	7,226	626
Workers' Compensation	11,956	29,147	31,166	2,019
Fringe Benefits Subtotal	\$ 2,912,257	\$ 3,284,098	\$ 3,187,790	\$ (96,308)
Total Personnel Expenditures		\$ 8,785,895		

Facilities Financing Fund

Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Public Facilities Planning	\$ 2,770,634	\$ 3,387,023	\$ 3,517,783	\$ 130,760
Total	\$ 2,770,634	\$ 3,387,023	\$ 3,517,783	\$ 130,760

Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Public Facilities Planning	18.00	18.00	19.00	1.00
Total	18.00	18.00	19.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 133,495	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Development Impact Fee Program Rebuild	1.00	108,135	105,528
Addition of 1.00 Supervising Management Analyst to support the rebuild of the Development Impact Fee program.			
Parks for All of Us Implementation	0.00	91,061	-
Addition of non-personnel expenditures to support the implementation of the Parks for All of Us initiative.			

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Significant Budget Adjustments

	FTE	Expenditures	Revenue
Geographic Information System (GIS) Support Reduction of 1.00 Principal Engineering Aide and the addition of 1.00 Geographic Information System Analyst 2 to support GIS systems and applications.	0.00	(826)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(5,333)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(32,217)	(32,217)
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(53,412)	-
Non-General Fund Rent Reimbursement Reduction of non-personnel expenditures associated to Non-General Fund Rent Reimbursement.	0.00	(110,143)	-
Revenue Adjustment Adjustment to reflect revised revenue projections.	0.00	-	113,669
Revised Development Impact Fee Revenue Adjustment to reflect revised revenue projections of Development Impact Fee administration fees.	0.00	-	(30,000)
Total	1.00 \$	130,760 \$	156,980

Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
PERSONNEL				
Personnel Cost	\$ 1,180,707	\$ 1,409,773	\$ 1,722,169	\$ 312,396
Fringe Benefits	903,041	1,021,053	949,461	(71,592)
PERSONNEL SUBTOTAL	2,083,749	2,430,826	2,671,630	240,804
NON-PERSONNEL				
Supplies	\$ 350	\$ 5,100	\$ 5,100	-
Contracts & Services	591,143	777,396	672,685	(104,711)
Information Technology	93,304	171,511	166,178	(5,333)
Energy and Utilities	1,371	1,190	1,190	-
Other	717	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	686,885	956,197	846,153	(110,044)
Total	\$ 2,770,634	\$ 3,387,023	\$ 3,517,783	\$ 130,760

Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Charges for Services	\$ 2,453,124	\$ 3,304,897	\$ 3,491,877	\$ 186,980
Licenses and Permits	38,500	30,000	-	(30,000)
Other Revenue	83,145	-	-	-

Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Rev from Money and Prop	3,114	3,600	3,600	-
Total	\$ 2,577,883	\$ 3,338,497	\$ 3,495,477	\$ 156,980

Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 52,142 - 62,833	\$ 62,833
20000143	Associate Engineer-Civil	1.00	1.00	1.00	89,669 - 108,295	108,295
20000119	Associate Management Analyst	1.00	1.00	1.00	66,197 - 79,990	62,634
20000162	Associate Planner	3.00	3.00	4.00	76,386 - 92,308	341,065
21000432	Geographic Info Systems Analyst 2	0.00	0.00	1.00	66,845 - 80,773	66,845
20000290	Information Systems Analyst 2	1.00	1.00	1.00	66,845 - 80,773	80,773
20000743	Principal Engineering Aide	1.00	1.00	0.00	67,291 - 81,483	-
20001222	Program Manager	1.00	1.00	1.00	56,929 - 209,339	143,707
20000885	Senior Civil Engineer	1.00	1.00	1.00	103,363 - 124,954	124,954
20000015	Senior Management Analyst	3.00	3.00	1.00	72,664 - 87,865	72,664
20000918	Senior Planner	2.00	2.00	4.00	87,992 - 106,391	411,427
20000970	Supervising Management Analyst	2.00	2.00	2.00	79,751 - 96,633	176,384
20000756	Word Processing Operator Bilingual - Regular	1.00	1.00	1.00	38,188 - 45,963	38,188
	Budgeted Personnel					1,456
	Expenditure Savings					(76,386)
	Infrastructure In-Training Pay					8,664
	Infrastructure Registration Pay					19,993
	Overtime Budgeted					11,720
	Reg Pay For Engineers					18,743
	Termination Pay Annual Leave					26,181
	Vacation Pay In Lieu					22,029
FTE, Salaries, and Wages Subtotal		18.00	18.00	19.00		\$ 1,722,169

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Fringe Benefits				
Employee Offset Savings	\$ 9,543	\$ 10,117	\$ 9,304	\$ (813)
Flexible Benefits	190,717	198,441	214,653	16,212
Long-Term Disability	5,127	5,241	5,647	406
Medicare	16,523	18,260	24,102	5,842
Other	-	-	-	-
Other Post-Employment Benefits	90,163	98,096	102,402	4,306
Retiree Medical Trust	1,040	1,386	2,601	1,215
Retirement 401 Plan	909	725	3,383	2,658

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	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Retirement ADC	482,870	561,433	445,739	(115,694)
Retirement DROP	6,191	7,061	4,992	(2,069)
Risk Management Administration	14,837	16,976	20,970	3,994
Supplemental Pension Savings Plan	75,598	91,369	102,214	10,845
Unemployment Insurance	1,739	1,907	2,051	144
Workers' Compensation	7,785	10,041	11,403	1,362
Fringe Benefits Subtotal	\$ 903,041	\$ 1,021,053	\$ 949,461	\$ (71,592)
Total Personnel Expenditures		\$ 2,671,630		

General Plan Maintenance Fund

Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
Community Planning & Implementation	\$ 2,871,402	\$ 3,859,508	\$ 4,660,000	\$ 800,492
Environment & Mobility Planning	477,983	306,492	-	(306,492)
Planning	4,378	-	-	-
Total	\$ 3,353,763	\$ 4,166,000	\$ 4,660,000	\$ 494,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Plan Update Support	0.00	\$ 1,000,000	\$ -
Addition of one-time non-personnel expenditures related to the support of Community Plan updates.			
Revised Revenue and Expenditure	0.00	260,000	260,000
Adjustment to reflect revised revenue projections and associated non-personnel expense increase.			
One-Time Additions and Annualizations	0.00	(766,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
Revised User Fee Revenue from New/Revised User Fees	0.00	-	(60,174)
Adjustment to reflect anticipated User Fee revenue increase from the implementation of new and/or revised user fees.			
Total	0.00	\$ 494,000	\$ 199,826

Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Adopted	FY2022-2023 Change
NON-PERSONNEL				
Supplies	\$ 775	\$ -	\$ -	-
Contracts & Services	3,345,971	4,166,000	4,660,000	494,000
Information Technology	7,016	-	-	-
NON-PERSONNEL SUBTOTAL	3,353,763	4,166,000	4,660,000	494,000
Total	\$ 3,353,763	\$ 4,166,000	\$ 4,660,000	\$ 494,000

Revenues by Category

		FY2021 Actual		FY2022 Budget		FY2023 Adopted		FY2022-2023 Change
Licenses and Permits	\$	3,615,534	\$	3,400,000	\$	3,599,826	\$	199,826
Rev from Money and Prop		45,811		-		-		-
Total	\$	3,661,345	\$	3,400,000	\$	3,599,826	\$	199,826

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Revenue and Expense Statement (Non-General Fund)

Facilities Financing Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 281,904	\$ 89,153	\$ 563,498
TOTAL BALANCE AND RESERVES	\$ 281,904	\$ 89,153	\$ 563,498
REVENUE			
Charges for Services	\$ 2,453,124	\$ 3,304,897	\$ 3,491,877
Licenses and Permits	38,500	30,000	-
Other Revenue	83,145	-	-
Revenue from Use of Money and Property	3,114	3,600	3,600
TOTAL REVENUE	\$ 2,577,883	\$ 3,338,497	\$ 3,495,477
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,859,787	\$ 3,427,650	\$ 4,058,975
OPERATING EXPENSE			
Personnel Expenses	\$ 1,180,707	\$ 1,409,773	\$ 1,722,169
Fringe Benefits	903,041	1,021,053	949,461
Supplies	350	5,100	5,100
Contracts & Services	591,143	777,396	672,685
Information Technology	93,304	171,511	166,178
Energy and Utilities	1,371	1,190	1,190
Other Expenses	717	1,000	1,000
TOTAL OPERATING EXPENSE	\$ 2,770,635	\$ 3,387,023	\$ 3,517,783
TOTAL EXPENSE	\$ 2,770,635	\$ 3,387,023	\$ 3,517,783
BALANCE	\$ 89,153	\$ 40,627	\$ 541,192
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,859,787	\$ 3,427,650	\$ 4,058,975

* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

** Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

Revenue and Expense Statement (Non-General Fund)

General Plan Maintenance Fund	FY2021 Actual	FY2022* Budget	FY2023** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,979,848	\$ 2,287,430	\$ 2,147,186
TOTAL BALANCE AND RESERVES	\$ 1,979,848	\$ 2,287,430	\$ 2,147,186
REVENUE			
Licenses and Permits	\$ 3,615,534	\$ 3,400,000	\$ 3,599,826
Revenue from Use of Money and Property	45,811	-	-
TOTAL REVENUE	\$ 3,661,345	\$ 3,400,000	\$ 3,599,826
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 5,641,193	\$ 5,687,430	\$ 5,747,012
OPERATING EXPENSE			
Supplies	\$ 775	\$ -	\$ -
Contracts & Services	3,345,971	4,166,000	4,660,000
Information Technology	7,016	-	-
TOTAL OPERATING EXPENSE	\$ 3,353,763	\$ 4,166,000	\$ 4,660,000
TOTAL EXPENSE	\$ 3,353,763	\$ 4,166,000	\$ 4,660,000
BALANCE	\$ 2,287,430	\$ 1,521,430	\$ 1,087,012
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 5,641,193	\$ 5,687,430	\$ 5,747,012

* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

** Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.