

Capital Improvements Program

Project Prioritization

Priority Scores are given to projects to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

Prioritization Policy

[Council Policy 800-14](#), Prioritizing CIP Projects, outlines the scoring and prioritizing process for projects. The policy is one of many factors used to guide the City Council, Mayor, and the Capital Improvements Program Review and Advisory Committee (CIPRAC) in CIP deliberations and discussions. The Council Policy addresses consideration for emergency projects, risk to environment, and sustainability of resources in prioritizing CIP projects. It also provides guidelines and procedures to maintain consistency in application across all asset-managing departments by requiring asset-specific scoring methodology using unique operational needs and a more objective scoring tool. It is anticipated that the policy will be updated during Fiscal Year 2023 to reflect revised scoring weights and evaluation criteria.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Projects will compete only with projects within the same asset categories, which include: Enterprise-Funded Assets and Mandated Programs, Mobility Assets, Public Safety Assets, and Neighborhood Assets.
- Prior to inclusion in the CIP Budget, a simple high-level project score will be developed to aide in determining whether the project will be included in the next fiscal year CIP Budget.
- Once included in the CIP Budget, projects will compete only with projects within the same level of completion or project development phase (planning, design, and construction).
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

In addition, projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored. These projects are noted as not applicable (N/A). Annual allocation project types, funded annually for ongoing repair and replacement of smaller projects, are not scored and are noted as Annual.

Priority Scoring

Table 1 lists, in order of importance, the scoring weights taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

Table 1: Scoring Weights

Factors	Enterprise Funded Assets and Mandated Programs	Mobility Assets	Public Safety Assets	Neighborhood Assets
Risk to Health, Safety and Environment and Regulatory or Mandated Requirements	25	20	15	10
Asset Condition, Annual Recurring Costs and Asset Longevity	20	20	20	15

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Factors	Enterprise Funded Assets and Mandated Programs	Mobility Assets	Public Safety Assets	Neighborhood Assets
Community Investment and Economic Prosperity	20	20	10	25
Level and Quality of Service	10	20	30	20
Sustainability and Conservation	10	5	5	10
Funding Availability	5	5	10	5
Project Readiness	5	5	5	5
Multiple Category Benefit and Bundling Opportunities	5	5	5	10
Total	100	100	100	100

Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

Table 2 groups all active projects by major asset category. The projects are then listed by priority score.

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Airport Assets				
Brown Field / AAA00002	89	Continuing	Annual	Annual
Montgomery-Gibbs Executive Airport / AAA00001	90	Continuing	Annual	Annual
Building				
Lake Hodges Dam Replacement / S23002	291	New	97	High
Rancho Bernardo Industrial Pump Stn Replacement / S21004	317	Continuing	97	High
South San Diego Reservoir Replacement / S23004	322	New	97	High
69th & Mohawk Pump Station / S12011	270	Continuing	96	High
Tierrasanta (Via Dominique) Pump Station / S12040	326	Warranty	96	High
Miramar Clearwell Improvements / S11024	298	Warranty	95	High

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Otay Water Treatment Plant Upgrade Ph 3 / S23003	308	New	95	High
University Heights Reservoir Rehabilitation / S20002	328	Continuing	94	High
PS2 Power Reliability & Surge Protection / S00312	312	Continuing	90	High
Cielo & Woodman Pump Station / S12012	276	Continuing	87	High
Fire Station No. 51 - Skyline Hills / S14017	131	Continuing	87	High
Torrey Pines Fire Station / S19003	135	Continuing	87	High
Fire Station No. 48 - Black Mountain Ranch / S15015	128	Continuing	86	High
Police Range Refurbishment Phase II / S18005	257	Continuing	86	High
Alvarado Laboratory Improvements / L22000	273	Continuing	85	Medium
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	282	Continuing	85	Medium
MBC Equipment Upgrades / S17013	294	Continuing	85	Medium
NCWRP Improvements to 30 mgd / S17012	302	Continuing	85	Medium
Fleet Operations Facilities / L14002	146	Continuing	84	Medium
Fairmount Avenue Fire Station / S14018	127	Continuing	83	Medium
North Pacific Beach Lifeguard Station / S10119	134	Underfunded	83	Medium
EMTS Boat Dock Esplanade / S00319	281	Continuing	81	Medium
Fire Station No. 49 - Otay Mesa / S00784	129	Underfunded	81	Medium
Fire Station No. 54 - Paradise Hills / S00785	132	Underfunded	81	Medium
101 Ash Improvements / S17009	97	Continuing	80	Medium
Chollas Building / S11025	275	Warranty	77	Medium
Fire-Rescue Air Ops Facility - PH II / S18007	133	Continuing	77	Medium
SBWR Plant Demineralization / S00310	319	Warranty	77	Medium
Dams & Reservoirs Security Improvements / S22013	278	New	75	Medium
Fire Station No. 50 - North University City / S13021	130	Warranty	74	Medium
Oak Park Library / S22011	157	Continuing	71	Medium
Balboa Park Botanical Bldg Improvments / S20005	175	Continuing	70	Low
Casa Del Prado Reconstruction / S22007	189	New	70	Low
EB Scripps Pk Comfort Station Replacement / S15035	197	Warranty	70	Low
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	178	Warranty	65	Low
Balboa Park West Mesa Comfort Station Replacement / S15036	177	Warranty	63	Low

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Ocean Beach Branch Library / S20015	158	Continuing	62	Low
Pacific Highlands Ranch Branch Library / S14023	159	Continuing	60	Low
Scripps Miramar Ranch Library / S00811	161	Continuing	60	Low
Advanced Metering Infrastructure / S17008	271	Continuing	59	Low
NTC Aquatic Center / S10000	218	Continuing	56	Low
Kearny Mesa Facility Improvements / S20009	147	Continuing	54	Low
Mira Mesa Community Pk Improvements / L16002	212	Continuing	54	Low
San Carlos Branch Library / S00800	160	Continuing	54	Low
Park de la Cruz Community Ctr & Gym Bldg / S16059	224	Warranty	40	Low
University Community Library / P22008	155	New	32	Low
CIP Emergency Reserve / ABT00006	99	Continuing	Annual	Annual
City Facilities Improvements / ABT00001	145	Continuing	Annual	Annual
Citywide Energy Improvements / ABT00003	361	Continuing	Annual	Annual
Groundwater Asset Development Program / ABM00001	284	Continuing	Annual	Annual
Metropolitan System Pump Stations / ABP00002	296	Continuing	Annual	Annual
Metro Treatment Plants / ABO00001	295	Continuing	Annual	Annual
Pump Station Restorations / ABP00001	313	Continuing	Annual	Annual
Sewer CIP Emergency Reserve / ABT00007	320	Continuing	Annual	Annual
Standpipe and Reservoir Rehabilitations / ABL00001	323	Continuing	Annual	Annual
Water CIP Emergency Reserve / ABT00008	332	Continuing	Annual	Annual
Water Pump Station Restoration / ABJ00001	334	Continuing	Annual	Annual
Water Treatment Plants / ABI00001	336	Continuing	Annual	Annual
Convention Center Phase III Expansion / S12022	100	Underfunded	N/A	N/A
Drainage				
Alta La Jolla Drive Drainage Repair PhII / S10001	343	Warranty	91	High
Chollas Creek Restoration 54th St & Euclid Ave / S22009	345	New	91	High
Maple Canyon Storm Drain Upgrade / S20003	348	Continuing	86	Medium
SD River Dredging Qualcomm Way to SR163 / S00606	350	Underfunded	69	Medium
Upper Auburn Creek Revitalization Project / S22008	352	New	64	Medium
Pump Station D Upgrade / S22015	349	New	43	Low

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Carmel Country Road Low Flow Channel / S00969	344	Continuing	41	Low
Flood Resilience Infrastructure / ACA00001	346	Continuing	Annual	Annual
Stormwater Green Infrastructure / ACC00001	351	Continuing	Annual	Annual
Famosa Slough Salt Marsh Creation / S00605	201	Warranty	N/A	N/A
Golf Courses				
Torrey Pines GC Clubhouse & Maintenance / S23005	243	New	80	High
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	209	Continuing	60	Medium
MBGC Irrigation & Electrical Upgrades / S11010	210	Continuing	54	Low
Balboa Park Golf Course / AEA00002	176	Continuing	Annual	Annual
Mission Bay Golf Course / AEA00003	213	Continuing	Annual	Annual
Torrey Pines Golf Course / AEA00001	244	Continuing	Annual	Annual
Intangible Assets - Information Tech				
Enterprise Funded IT Projects / ATT00002	109	Continuing	Annual	Annual
Governmental Funded IT Projects / ATT00001	110	Continuing	Annual	Annual
Accela Implementation Phase 2 / T19003	98	Continuing	N/A	N/A
Water SCADA IT Upgrades / T22001	335	Continuing	N/A	N/A
Landfills				
Miramar Landfill Storm Water Improvements / L18002	119	Continuing	88	High
Miramar Landfill Facility Improvements / L17000	118	Continuing	77	Medium
Landfill Improvements / AFA00001	117	Continuing	Annual	Annual
Parks				
Chollas Creek Oak Park Trail / S20012	192	Continuing	85	High
Rancho Mission Canyon Park Upgrades / S15004	227	Warranty	83	High
John Baca Park / S22004	206	Underfunded	80	High
Riviera Del Sol Neighborhood Park / S00999	230	Continuing	73	High
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	237	Warranty	72	High
Montezuma Park General Dev Plan Amendment / P21002	172	Continuing	69	High
Sunset Cliffs Park Drainage Improvements / L14005	238	Continuing	69	High
Kelly Street Park GDP / P22004	172	Continuing	68	High
East Village Green Phase 1 / S16012	196	Continuing	67	High

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Berardini Field GDP / P22006	171	Continuing	66	High
Boston Ave Linear Park GDP / P22005	171	Continuing	66	High
Chollas Lake Improvements / L18001	193	Continuing	65	High
Hidden Trails Neighborhood Park / S00995	204	Continuing	65	High
Olive Grove Community Park ADA Improve / S15028	222	Continuing	65	High
Chollas Triangle Park / P20005	171	Continuing	64	High
La Paz Mini Park / S11103	208	Continuing	64	High
North Chollas CP Improvements / L22004	216	New	64	High
Ocean Beach Pier Improvements / S20011	220	Warranty	64	High
Rolando Joint Use Facility Development / S15029	231	Warranty	64	High
Children's Park Improvements / S16013	190	Continuing	63	Medium
Grape Street Dog Park Improvements / P23001	171	New	63	Medium
Mt. Hope Rec Ctr @ Dennis V Allen Park / P23003	172	New	63	Medium
North Park Community Park Dog Park / P23000	172	New	63	Medium
Jerabek Park Improvements / S20007	205	Continuing	62	Medium
Mohnike Adobe and Barn Restoration / S13008	215	Continuing	62	Medium
Taft Joint Use Facility Development / S15026	239	Continuing	62	Medium
Rancho Bernardo CP Improvements / L20000	226	Continuing	61	Medium
Egger/South Bay Community Park ADA Improvements / S15031	198	Continuing	60	Medium
Hickman Fields Athletic Area / S00751	203	Continuing	60	Medium
Junipero Serra Museum ADA Improvements / S15034	207	Continuing	60	Medium
Carmel Valley CP-Turf Upgrades / S16029	188	Continuing	59	Medium
Wangenheim Joint Use Facility / S15007	246	Continuing	59	Medium
Canon Street Pocket Park / S16047	182	Continuing	58	Low
Carmel Del Mar NP Comfort Station-Development / S16034	184	Continuing	58	Low
Carmel Grove NP Comfort Station and Park / S16038	185	Continuing	58	Low
Carmel Knolls NP Comfort Station-Development / S16033	186	Continuing	58	Low
Carmel Mission NP Comfort Station Development / S16039	187	Continuing	58	Low
Fairbrook Neighborhood Park Development / S01083	200	Warranty	58	Low
Marie Widman Memorial Park GDP / P23005	172	New	58	Low

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Ocean Air Comfort Station and Park Improvements / S16031	219	Continuing	58	Low
Sage Canyon NP Concession Bldg-Develop / S16035	232	Continuing	58	Low
Solana Highlands NP-Comfort Station Development / S16032	234	Continuing	58	Low
Torrey Highlands NP Upgrades / S16036	241	Continuing	58	Low
Bay Terrace Senior Center / S16060	179	Warranty	57	Low
Emerald Hills Park GDP / P20003	171	Continuing	57	Low
Olive St Park Acquisition and Development / S10051	223	Continuing	57	Low
Southeastern Mini Park Improvements / L16000	235	Continuing	57	Low
Villa Monserate Neighborhood Park Upgrades / S16048	245	Warranty	57	Low
El Cuervo Adobe Improvements / S14006	199	Continuing	53	Low
North Park Mini Park / S10050	217	Warranty	53	Low
Old Mission Dam Dredging / P23002	173	New	53	Low
Beyer Park Development / S00752	180	Continuing	51	Low
Southwest Neighborhood Park / S22002	236	Continuing	51	Low
Chollas Community Park Comfort Station / S16058	191	Warranty	49	Low
Wightman Street Neighborhood Park / S00767	247	Warranty	49	Low
Ocean Beach Pier Replacement / L22001	221	New	47	Low
Canyonside Community Park Improvements / S12004	183	Warranty	22	Low
Salk Neighborhood Park & Joint Use Devel / S14007	233	Continuing	19	Low
Coastal Erosion and Access / AGF00006	194	Continuing	Annual	Annual
Mission Bay Improvements / AGF00004	214	Continuing	Annual	Annual
Park Improvements / AGF00007	225	Continuing	Annual	Annual
Regional Park Improvements / AGF00005	228	Continuing	Annual	Annual
Resource-Based Open Space Parks / AGE00001	229	Continuing	Annual	Annual
Black Mountain Ranch Park Ph2 / RD21001	181	Continuing	N/A	N/A
Dennerly Ranch Neigh Park / RD22001	195	Continuing	N/A	N/A
McGonigle Canyon Park P-2 / RD22000	211	New	N/A	N/A
Torrey Highlands Trail System / RD21003	242	Continuing	N/A	N/A
Potable Reuse				
Pure Water Pooled Contingency / P19002	267	Continuing	85	High

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Pure Water Phase 2 / ALA00002	314	New	Annual	Annual
PURE Water Program / ALA00001	315	Continuing	Annual	Annual
Reclaimed Water System				
Recycled Water Systems Upgrades / AHC00004	318	Continuing	Annual	Annual
Transportation				
Market Street-47th to Euclid-Complete Street / S16061	400	Continuing	95	High
City Heights Pedestrian Improvements / S15044	385	Warranty	91	High
City Heights Sidewalks and Streetlights / S19005	386	Continuing	91	High
Carroll Canyon Road Planning Study / P21000	373	Continuing	87	High
University Avenue Complete Street Phase1 / S18001	427	Continuing	86	High
Coastal Rail Trail / S00951	387	Continuing	82	High
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	389	Continuing	82	High
University Avenue Mobility / S00915	428	Continuing	82	High
La Media Road Improvements / S15018	398	Continuing	77	High
Genesee Avenue Widen I-5 Crossing / S00839	390	Warranty	76	High
Normal Street Promenade / S22012	405	New	76	High
Sea World Dr/I5 Interchange Improvement / S00888	412	Underfunded	74	High
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	384	Warranty	73	High
Miramar Road-I-805 Easterly Ramps / S00880	402	Warranty	71	High
SR 163/Clairemont Mesa Blvd Interchange / S00905	414	Warranty	71	High
La Media Improv-Siempre Viva to Truck Rte / S22006	397	New	70	Medium
Park Boulevard At-Grade Crossing / S15045	410	Continuing	70	Medium
W Mission Bay Dr Bridge Over SD River / S00871	433	Continuing	70	Medium
Georgia Street Bridge Improvements / S00863	391	Warranty	69	Medium
Village Center Loop Rd-N Carmel Valley Rd / S19002	431	Underfunded	68	Medium
Alvarado Canyon Rd Realignment Project / S22005	376	Continuing	67	Medium
Streamview Drive Improvements Phase 2 / S18000	418	Continuing	67	Medium
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	395	Continuing	66	Medium
Old Otay Mesa Road-Westerly / S00870	406	Warranty	66	Medium
Otay Mesa Truck Route Phase 4 / S11060	408	Continuing	66	Medium

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Sunset Cliffs Seawall Improvement / S23006	421	New	66	Medium
Airway Road Improvements / P19007	373	Continuing	65	Medium
Siempre Viva Road Improvements / P19006	374	Continuing	65	Medium
Del Sol Boulevard-Central / S00858	388	Warranty	62	Medium
SR 163/Friars Road / S00851	415	Warranty	61	Medium
Fenton Pkwy Ext to Camino Del Rio N / P21004	373	Continuing	59	Medium
Barrio Logan Traffic Calming Truck Route / P22003	373	Continuing	57	Low
SR94/Euclid Av Interchange Phase 2 / S14009	416	Warranty	57	Low
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	403	Continuing	56	Low
Balboa Avenue Corridor Improvements / S00831	377	Warranty	54	Low
Cypress Dr Cultural Corridor / P22002	373	Continuing	54	Low
Palm Avenue Interstate 805 Interchange / S00869	409	Continuing	53	Low
Talmadge Traffic Calming Infrastructure / S17001	240	Continuing	53	Low
Golf Course Drive Improvements / S15040	202	Continuing	52	Low
Market St-Euclid to Pitta-Improvements / S16022	399	Continuing	50	Low
Spruce St Bridge Rehab / P23004	374	New	49	Low
Switzer Canyon Bridge Enhancement / P21006	173	Continuing	47	Low
Torrey Meadows Drive Overcrossing / S10015	422	Warranty	46	Low
S. Bancroft & Greely Unimproved Street / P22007	374	Continuing	43	Low
Torrey Pines Road Slope Restoration / S00877	423	Warranty	42	Low
5th Avenue Promenade / L22002	375	Continuing	24	Low
Bicycle Facilities / AIA00001	378	Continuing	Annual	Annual
Bridge Rehabilitation / AIE00001	379	Continuing	Annual	Annual
Bus Stop Improvements / AID00007	380	Continuing	Annual	Annual
Guard Rails / AIE00002	392	Continuing	Annual	Annual
Installation of City Owned Street Lights / AIH00001	394	Continuing	Annual	Annual
Install T/S Interconnect Systems / AIL00002	393	Continuing	Annual	Annual
Median Installation / AIG00001	401	Continuing	Annual	Annual
New Walkways / AIK00001	404	Continuing	Annual	Annual
Sidewalk Repair and Reconstruction / AIK00003	413	Continuing	Annual	Annual

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Street Light Circuit Upgrades / AIH00002	419	Continuing	Annual	Annual
Street Resurfacing and Reconstruction / AID00005	420	Continuing	Annual	Annual
Traffic Calming / AIL00001	424	Continuing	Annual	Annual
Traffic Signals - Citywide / AIL00004	425	Continuing	Annual	Annual
Traffic Signals Modification / AIL00005	426	Continuing	Annual	Annual
Utilities Undergrounding Program / AID00001	429	Continuing	Annual	Annual
Camino Del Sur Widening - North / RD21005	381	Continuing	N/A	N/A
Camino Del Sur Widening - South / RD21004	382	Continuing	N/A	N/A
Carmel Mountain Road Widening / RD21006	383	Continuing	N/A	N/A
Convoy District Gateway Sign / S23007	101	New	N/A	N/A
La Jolla Village Drive-I-805 Ramps / S00857	396	Warranty	N/A	N/A
OM Road T-9.2 & Traffic Signals T-35 / RD22002	407	New	N/A	N/A
Playa del Sol Parkway / RD20000	411	Warranty	N/A	N/A
State Route 56 Freeway Expansion / RD14000	417	Continuing	N/A	N/A
Via de la Valle Widening / RD11001	430	Continuing	N/A	N/A
W Bernardo Dr at Bernardo Ctr Dr Inter / RD20007	432	Warranty	N/A	N/A
Wastewater				
Harbor Drive Trunk Sewer / S18006	285	Continuing	89	High
North/South Metro Interceptors Rehabilitation / S22001	303	New	88	High
Alvarado Trunk Sewer Phase IV / S15019	274	Continuing	84	Medium
Tecolote Canyon Trunk Sewer Improvement / S15020	324	Continuing	84	Medium
Kearny Mesa Trunk Sewer / S20000	287	Continuing	77	Low
Murphy Canyon Trunk Sewer Repair/Rehab / S22014	301	New	75	Low
Metropolitan Waste Water Department Trunk Sewers / AJB00001	297	Continuing	Annual	Annual
Pipeline Rehabilitation / AJA00002	310	Continuing	Annual	Annual
Sewer Main Replacements / AJA00001	321	Continuing	Annual	Annual
Unscheduled Projects / AJA00003	329	Continuing	Annual	Annual
Water				
Montezuma/Mid-City Pipeline Phase II / S11026	299	Continuing	98	High
Otay Second Pipeline Relocation-PA / S15016	307	Continuing	98	High

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Otay 2nd Pipeline Phase 4 / S20001	305	Continuing	97	High
Alvarado 2nd Extension Pipeline / S12013	272	Continuing	95	High
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	306	Continuing	95	High
Kearny Villa Rd Pipeline / S23001	288	New	94	Medium
Lakeside Valve Station Replacement / S22003	292	New	94	Medium
30th Street Pipeline Replacement / S12010	269	Warranty	93	Medium
University Ave Pipeline Replacement / S11021	327	Warranty	93	Medium
Upas St Pipeline Replacement / S11022	330	Warranty	93	Medium
El Camino Real Pipeline / S23000	279	New	92	Low
Morena Pipeline / S16027	300	Continuing	92	Low
Pacific Beach Pipeline South (W) / S12015	309	Continuing	92	Low
El Monte Pipeline No 2 / S10008	280	Continuing	91	Low
Otay 1st/2nd PPL West of Highland Avenue / S12016	304	Continuing	91	Low
Water & Sewer Group Job 816 (W) / S13015	331	Warranty	90	Low
La Jolla Scenic Drive 16inch Main / S12009	289	Warranty	82	Low
La Jolla View Reservoir / S15027	290	Continuing	80	Low
Corrosion Control / AKA00001	277	Continuing	Annual	Annual
Freeway Relocation / AKB00002	283	Continuing	Annual	Annual
Instrumentation and Control / AKB00007	286	Continuing	Annual	Annual
Large Diameter Water Transmission PPL / AKA00003	293	Continuing	Annual	Annual
Pressure Reduction Facility Upgrades / AKA00002	311	Continuing	Annual	Annual
Water Main Replacements / AKB00003	333	Continuing	Annual	Annual
TH 16" Water Mains / RD21007	325	Continuing	N/A	N/A