

FISCAL YEAR

2024

ADOPTED BUDGET



VOLUME 1

Budget Overview and Schedules

MAYOR TODD GLORIA



HOUSING • PROTECT & ENRICH • INFRASTRUCTURE • SUSTAINABILITY • PROSPERITY



The City of
**SAN
DIEGO**



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

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Budget Presentation
Award*

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**City of San Diego
California**

For the Fiscal Year Beginning

July 01, 2022

Christopher P. Morill

Executive Director

California Society of Municipal Finance Officers

Certificate of Award

Operating Budget Excellence Award Fiscal Year 2022-2023

Presented to the

City of San Diego

For meeting the criteria established to achieve the CSMFO Excellence Award in Budgeting.

February 10, 2023



***Scott Catlett
2022 CSMFO President***

***James Russell-Field, Chair
Recognition Committee***

Dedicated Excellence in Municipal Financial Reporting

California Society of Municipal Finance Officers

Certificate of Award

Capital Budget Excellence Award Fiscal Year 2022-2023

Presented to the

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For meeting the criteria established to achieve the CSMFO Excellence Award in Budgeting.

February 10, 2023



***Scott Catlett
2022 CSMFO President***

***James Russell-Field, Chair
Recognition Committee***

Dedicated Excellence in Municipal Financial Reporting



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Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget consists of appropriations based on estimated revenues and expenditures developed during the six to ten-month period preceding the start of each fiscal year. Those estimated revenues and expenditures rely on economic and financial assumptions that the City develops for budgetary purposes based on then-available information. The City updates its estimated revenues and expenditures over the course of the fiscal year as economic and financial conditions develop, which often differs from those estimated at the time that the annual budget is originally adopted. These differences are sometimes material. As such, the annual budget may be modified by the Mayor and City Council throughout the fiscal year. For the purposes of this document, estimated revenues and expenditures are in line with what was originally adopted, and have not yet been updated.

The annual budget is not prepared, nor is it suitable, for the purpose of an investor understanding the forward-looking financial condition of the City or for making any investment decision in any bonds issued by the City or secured by any City revenues. Further, the economic and financial assumptions that the City presents in the annual budget have been prepared for budgetary purposes, which assumptions may differ materially from those that the City would use to communicate financial projections to investors. The City files official statements for bond offerings, audited financial statements, annual comprehensive financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB.



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Mayor's Message – Fiscal Year 2024 Budget

Dear San Diegans:

I am proud to present the Fiscal Year 2024 Adopted Budget. Over the last two years, we have invested millions in federal and State relief dollars to jumpstart San Diego's economic recovery, provide aid to small businesses and help our most vulnerable residents. My "Getting it Done" budget builds on the considerable progress made over the last two fiscal years while continuing to invest in my administration's top priorities of homelessness, housing, infrastructure, and public safety.

This year, we are making the greatest ever General Fund investment to achieve greater progress on homelessness. We are expanding General Fund ongoing support by an additional \$24.5 million to maintain the 70 percent increase in additional shelter bed capacity we've achieved to date, with an additional \$5.0 million to further expand shelter capacity in Fiscal Year 2024. This includes funding for a Safe Sleeping program, which is offering unhoused San Diegans a safer alternative to sleeping on our sidewalks, and in parks and canyons. The program connects participants with services that can help end people's homelessness and put them on a path to permanent housing.

Addressing homelessness effectively requires a comprehensive approach that includes keeping housing-insecure people in their homes. As part of this effort, we are allocating an additional \$3.0 million to provide education and legal services for low-income renters facing eviction, \$2.3 million for rental assistance for San Diegans who are at risk of losing their housing, and \$500,000 to support the tenant protection ordinance and create an Eviction Notice Registry. By supporting individuals and families in maintaining stable housing and preventing unjust evictions, we can prevent homelessness before it occurs – by far the most cost-effective approach to ending homelessness.

This budget also adds \$1.4 million in funding to support additional positions and vehicles to remove waste from the public right-of-way, in areas most heavily impacted by encampments. This investment will help to address impacts to the health and safety of our communities and improve the quality of life for all San Diegans.

Last year's budget significantly expanded the capacity of our City's workforce to deliver critical capital projects that benefit San Diego communities, and we are continuing to prioritize infrastructure investments in the Fiscal Year 2024 Adopted Budget. We are transferring \$39.0 million from the General Fund to continue making necessary improvements to our city's buildings and parks and to fund stormwater infrastructure, which helps prevent water pollution, reduces the risk of flooding and erosion, and protects the environment. Other General Fund investments

Mayor's Message

in capital projects include funding to fix the City's most dangerous intersections; install street calming infrastructure and sidewalks; resurface City streets; improve trails, recreation centers and parks; repair the Mission Beach sea wall; and install a gateway sign in the Convoy District.

Historically, San Diego has struggled to keep up with needed repair and maintenance of our public right-of-way, a challenge my administration has prioritized with additional funding for road repair in my first two budgets as Mayor, as well as efforts to identify and fix processes and policies that slow down repair. This budget will continue to ramp up these investments. Through our capital financing program, we are allocating more than \$100 million toward street resurfacing, which is the most we have invested in any given year. When including slurry seal, this will allow us to maintain and repair 157 miles of streets. This funding will also lay the foundation for additional investments in future years and will significantly improve the quality of our city's streets, making them safer and more accessible for all San Diegans.

This budget includes \$38.6 million in capital improvement program funding for parks, which will allow us to enhance recreational opportunities for community members and visitors alike. These investments will include improvements to our parks and playgrounds, as well as the development of new amenities and green spaces throughout the city. Access to parks and open spaces is vital to the health and well-being of our communities, particularly in underserved neighborhoods. This funding will help us continue to provide safe, accessible, and inclusive parks and recreation facilities for all San Diegans to enjoy.

Keeping our communities safe is job number one for City government, and we are committed to providing our public safety departments with the resources they need to do their jobs effectively. We are investing \$3.5 million in smart streetlights that will be placed strategically throughout the city to help solve crimes, as well as to investigate collisions involving fatal and serious injuries. This investment in public safety is essential, and we are committed to ensuring that it's done in a way that carefully balances public safety with San Diegans' expectations of privacy.

We are also right sizing the overtime budget for our public safety departments. This includes an increase in overtime of \$15.7 million for the Fire-Rescue Department and \$9.2 million for the Police Department. This increase will allow our departments to meet their current safety needs while we continue to enhance our recruitment and retention efforts to achieve full staffing.

In addition, this budget also adds ten Police Investigative Service Officer positions to support administrative functions more cost-effectively for the Police Department, freeing up our sworn police officers to patrol and respond to calls for service.

We are also adding positions to the Fire-Rescue Department that will be focused on fire safety inspections and hazardous materials management throughout the city. By expanding these functions, we can proactively identify and address potential hazards, making our city safer for all San Diegans.

In addition to the positions in the Fire-Rescue Department, we are also adding lifeguard positions at La Jolla Shores beach and funding the Lifeguard Division's biannual Advanced Lifeguard

Mayor's Message

Academy. The 10-week lifeguard academy provides advanced training in a variety of critical disciplines, including law enforcement, cliff rescue, and water rescue. This training is essential to ensure our lifeguards have the advanced skills and knowledge they need to respond effectively to all types of water emergencies.

This budget reflects our commitment to environmental sustainability. One major initiative continued in this year's budget is the implementation of organic waste diversion from the City's landfills, a program which will reduce greenhouse gas emissions and produce compost to improve soil quality. To support this effort, Citywide public benefit programs that are currently funded in the Refuse Disposal Enterprise Fund will be reallocated to the General Fund to support the Refuse Disposal Enterprise Fund's long-term solvency.

To promote climate equity, we are allocating \$11.1 million to the Climate Equity Fund, which will help historically underserved communities better respond to the impacts of climate change. Projects that receive funding must have an impact on reducing greenhouse gas emissions, enhancing safety in the public right-of-way, relieving congestion, or achieving other climate equity concerns, and be located in a Community of Concern as identified using the Climate Equity Index.

Finally, we are adding \$1.1 million for an Urban Forestry Program to implement an aggressive and robust tree planting and tree well cutting program in historically underserved communities. This investment reflects our commitment to environmental sustainability and equity, and we are confident the program will have a positive impact on our communities for years to come.

We recognize the importance of arts and culture in creating vibrant communities and are proud to support our local artists and arts organizations. This budget makes permanent the prior year's one-time funding and adds additional support through the City of San Diego's Commission for Arts and Culture, for a total ongoing allocation of \$15.3 million. In addition to this ongoing support, the City is investing in the World Design Capital by committing \$3.0 million in one-time funds. This investment represents the highest funding level for the arts in the City's history and reflects our commitment to ensuring that the arts remain accessible to all San Diegans. We believe that investing in the arts not only enhances our community's cultural vibrancy but also drives economic development, promotes tourism, and enriches our residents' quality of life.

As we continue to recover from the pandemic and work to ensure the long-term financial stability of our city, it is important that we maintain a healthy level of reserves. That is why we are restarting General Fund reserve contributions to protect the City from service reductions in the event of a recession, as well as to fund emergencies. I am proud to announce that we did not use reserves during the COVID-19 pandemic, which is a testament to our city's strong financial management and the resilience of our community. This budget adds \$8.1 million to General Fund reserves, which will bring our total reserves to a level that is both responsible and prudent. These reserves will provide us with the necessary resources to respond to unexpected challenges while maintaining our commitment to delivering high-quality services to our residents.

Investing in our personnel is critical to delivering high-quality services to our residents and promoting inclusive work environments. After nearly a decade of stagnant salaries, we recognize

Mayor's Message

that City employees' compensation is not competitive with other agencies throughout the region. While this budget continues to take steps to address this issue by increasing compensation and restoring benefits to better align salaries with the current employment market, we acknowledge that there is still more work to be done to attract and retain talented, dedicated individuals to serve our community members. To further support recruitment efforts and address vacancies, this budget includes general salary and wage increases for represented and unrepresented employees; special salary adjustments for specific positions experiencing recruitment challenges; additional citywide benefits including free transit passes for all employees, and expanded paid parental leave and bereavement leave benefits; and six positions to support our Recruitment Program and provide general Human Resources support to departments.

This budget reflects my administration's commitment to equity by addressing longstanding disparities between communities. For the first time ever, we have worked to incorporate an equity lens into the budget process, from identifying priority areas for investment to evaluating the impact of proposed expenditures on historically underserved communities. The budget takes concrete steps to address these disparities, increasing funding for programs that benefit historically underserved communities; strategically allocating resources from the Climate Equity Fund to address the impacts of climate change on underserved neighborhoods; and investing in affordable housing and homelessness solutions. We will continue to prioritize equity in our budget decisions to ensure that we address institutional racism and systemic disparities, providing everyone with equitable access to opportunity and resources to thrive, no matter where they live or how they identify.

In conclusion, this Fiscal Year 2024 Adopted Budget reflects our priorities and commitment to enhancing the well-being of our community. By focusing on key areas such as infrastructure, public safety, housing, and homelessness, we aim to create a better and more equitable San Diego. I thank the City Council and all stakeholders for working with us to ensure that this budget is a success and that we continue to build a thriving, equitable and inclusive community for all.

Sincerely,



Todd Gloria
Mayor



Todd Gloria
Mayor



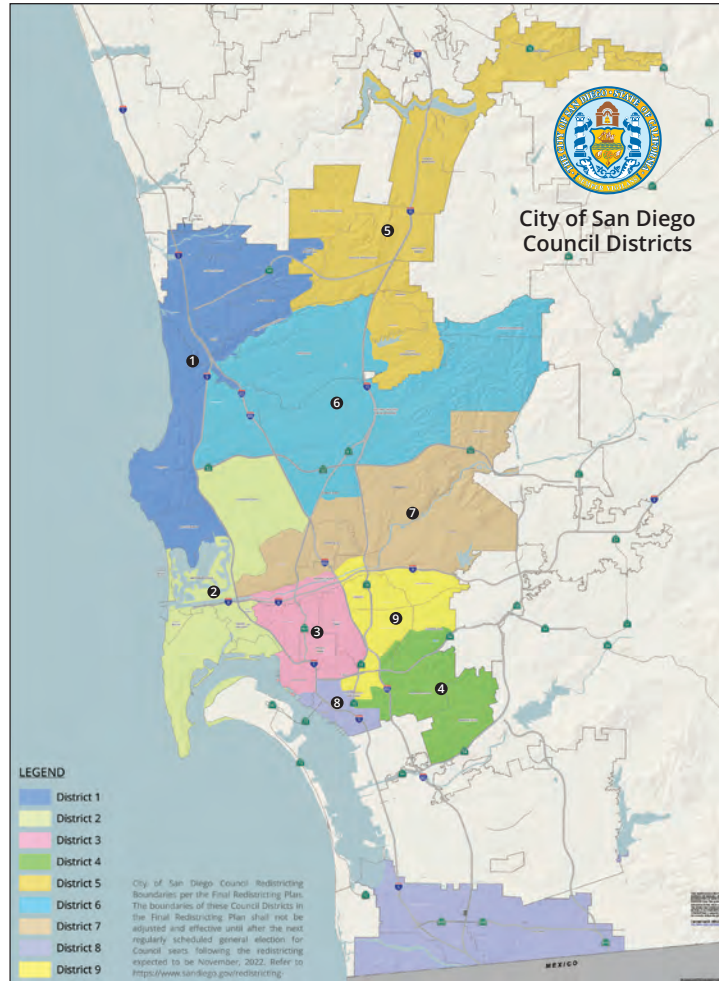
Joe LaCava
Councilmember
District 1



Jennifer Campbell
Councilmember
District 2



Stephen Whitburn
Councilmember
District 3



Monica Montgomery Steppe
Councilmember
District 4



Marni von Wilpert
Councilmember
District 5



Kent Lee
Councilmember
District 6



Raul A. Campillo
Councilmember
District 7



Vivian Moreno
Councilmember
District 8



Sean Elo-Rivera
Councilmember
District 9



Eric K. Dargan
Chief Operating Officer

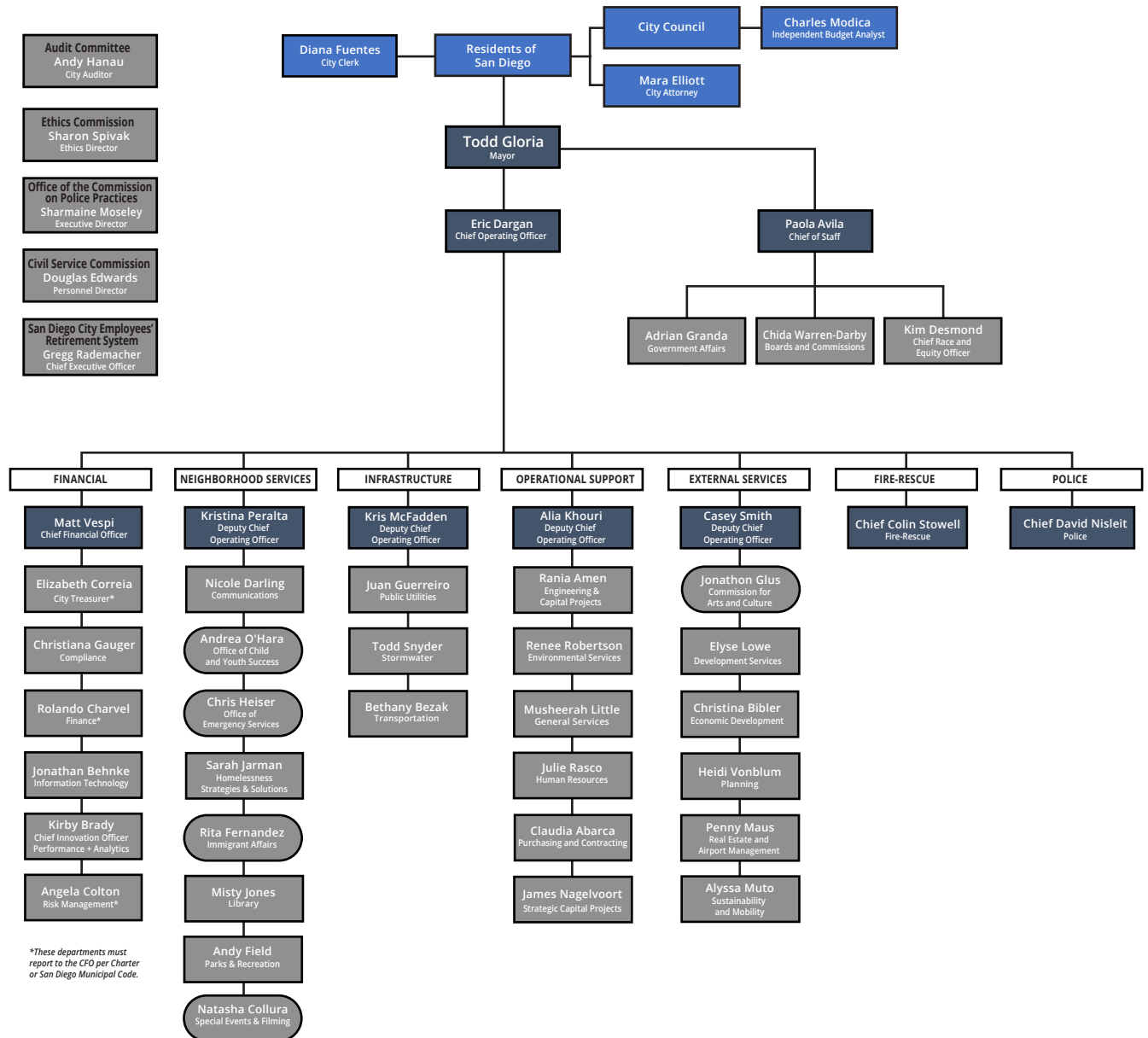


Mara W. Elliott
City Attorney



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City Departments Organizational Chart



KEY:

Department

Division / Commission / Program / Agency

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Vision

Opportunity in every neighborhood, excellent service for every San Diegan.

Mission

Every day we serve our communities to make San Diego not just a fine city, but a great city.

Priority Areas

Create Homes for All of Us
Protect & Enrich Every Neighborhood
Advance Mobility & Infrastructure
Champion Sustainability
Foster Regional Prosperity

City Strategic Plan

Operating Principles

Customer Service

We value our residents, customers, and employees by designing solutions and services that put people first.

Equity & Inclusion

We value equity by taking intentional action to create equal access to opportunity and resources.

Empowerment & Engagement

We value a "Culture of Yes" where we empower employees to creatively solve problems and offer solutions.

Trust & Transparency

We value transparency by using data to make better-informed decisions and build trust with the public.





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Volume 1
Executive Summary

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Executive Summary

The City of San Diego's Fiscal Year 2024 Adopted Budget is \$5.17 billion and is comprised of five operating fund types (listed below), and the Capital Improvements Program (CIP):

- General Fund
- Special Revenue Funds
- Capital Project Funds
- Enterprise Funds
- Internal Service Funds

The Fiscal Year 2024 Adopted Budget represents an increase of \$98.1 million, or 1.9 percent, compared to the Fiscal Year 2023 Adopted Budget. This is primarily due to increases in the Enterprise Funds and General Fund, offset with a decrease in the Capital Improvements Program (CIP). Increases in the General Fund are primarily associated with increased funding for wages and benefits, contributions to the Infrastructure Fund, homelessness programs and services, public safety, and waste & recycling management. The increase in the Enterprise Funds are associated with increases in the Water and Sewer Funds for utilities and regulatory compliance. The decrease in the CIP is primarily associated with fewer appropriations for the Pure Water Program.

The Fiscal Year 2024 Adopted Budget includes a total of 13,030.17 Full-Time Equivalent (FTE) positions, representing an increase of 253.02 FTE positions, or 2.0 percent, compared to the Fiscal Year 2023 Adopted Budget. This net increase is primarily due to the following: positions added in the Public Utilities Department to support the maintenance of dams and reservoirs and Pure Water; positions added in the Golf Enterprise Fund to support operations; positions added in the Development Services Department to support permit processing; and positions added in the General Fund associated with a restructure of waste and recycling management, supplemental positions, and new facilities. The General Fund added 176.61 FTE positions.

Total City Expenditures Fiscal Years 2023-2024 by Fund Type/Program (in millions)

Fund Type/Program	FY 2023	FY 2024
General Fund	\$ 1,955.0	\$ 2,081.8
Special Revenue Funds	825.4	848.9
Capital Project Funds	27.6	23.7
Enterprise Funds	1,265.3	1,336.1
Internal Service Funds	167.1	178.0
Capital Improvements Program	834.1	704.1
Total	\$ 5,074.4	\$ 5,172.5

Numbers may not foot due to rounding.

Total City FTE Positions Fiscal Years 2023-2024 by Fund Type

Fund Type	FY 2023	FY 2024
General Fund	8,336.38	8,512.99
Special Revenue Funds	1,074.01	1,078.51
Enterprise Funds	2,947.02	3,005.21
Internal Service Funds	368.73	379.46
Other Funds	51.00	54.00
Total	12,777.15	13,030.17

Executive Summary

Budget Process

The annual operating budget is developed in conjunction with the Mayor, City Council, City departments, Independent Budget Analyst, and the public. The Budget Development Process consists of three main phases: Budget Development, Budget Review, and Budget Adoption.

The Budget Development phase began with the development of the Fiscal Year 2024-2028 Five-Year Financial Outlook (Outlook) in the Fall of 2022, which is prepared each year as a long-range fiscal planning guide and serves as the framework for the development of the Fiscal Year 2024 Adopted Budget for the General Fund. The Outlook projected a General Fund baseline deficit of \$50.5 million; however, due to the availability of \$52.1 million in remaining ARPA funds, departments were not asked to submit budget reduction requests for the Fiscal Year 2024 budget development process. City departments submitted budget requests to the Department of Finance in January 2023, which were analyzed, reviewed, and prioritized by City Management in February 2023 and presented to the Mayor in March 2023 for further evaluation, discussion, and approval. City Council budget priority memoranda, which were developed in October 2022 and January 2023, were carefully reviewed and considered during the decision-making process. Once budget decisions were finalized, projected General Fund revenues and expenditures were then balanced and included in the Fiscal Year 2024 Proposed and Adopted Budgets, along with changes to the non-general funds and CIP. This year, the Department of Finance worked closely with the Department of Race and Equity and operating departments to incorporate equity into the Budget Review process. This was based on each department's Tactical Equity Plans and the equity framework developed by the Department of Race and Equity.

During the Budget Review phase, the City Council held a series of public meetings in April and May 2023 to obtain input from the public on spending priorities. The Mayor and City Council used the information gathered at hearings to recommend changes to the Fiscal Year 2024 Proposed Budget through the Mayor's May Revision and City Council modifications, respectively. The City Council then modified and adopted the budget in June 2023, which was enacted into law via the Appropriation Ordinance.

General Fund Overview

Departments within the General Fund provide core community services such as public safety (including police/fire protection and life safety), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. These four major General Fund revenue sources account for \$1.44 billion, or 71.5 percent, of the revenue in the Fiscal Year 2024 Adopted Budget. Projected growth rates for these revenue sources included in the Fiscal Year 2024 Adopted Budget are as follows:

- Property Tax: 5.64 percent
- Sales Tax: 1.5 percent
- Transient Occupancy Tax: 5.9 percent
- Franchise Fees:
 - SDG&E: 8.05 percent
 - Cable: -4.63 percent

A direct federal revenue allocation from the American Rescue Plan Act (ARPA) of 2021 and the use of fund balance in excess of reserves (excess equity) has allowed the City to maintain vital services to its residents. The remainder of revenues in the General Fund are generated by a variety of resources. After incorporating all adjustments, the Fiscal Year 2024 Adopted Budget maintains a balanced budget. Additional details on both revenue and expenditure adjustments are provided later in this Volume.

Executive Summary

Critical Expenditures

The Fiscal Year 2024 Adopted Budget includes funding to maintain current service levels and add resources in areas of importance for the public. New and expanded services include additional homelessness services, social equity programs, eviction prevention programs, youth care and support, SD Access 4 All, public safety, urban forestry, Clean SD, and new facilities.

The list below highlights some of the General Fund critical expenditure additions.

Administrative Support

<i>Civic Center Revitalization</i>	Funding of positions to support the Civic Center Revitalization project.
<i>Consulting Services</i>	Funding of one-time expenditures associated with space planning, fiscal analysis, and lease negotiations.
<i>External Services DCOO</i>	Funding of a Deputy Chief Operating Officer to support external services departments.
<i>Get It Done Support</i>	Funding of positions to support Get it Done requests.
<i>Grant Support</i>	Funding of positions to support grant operations and compliance.
<i>Revenue Audit Program</i>	Funding of positions to support the auditing of transient occupancy tax revenues.

City Facilities

<i>Condition Assessments</i>	Funding of non-personnel expenditures to support facilities and service yard condition assessments.
<i>Facilities Maintenance and Support</i>	Funding of positions and non-personnel expenditures to support procurement, the Capital Improvements Program, repair and maintenance, and operations of city facilities.
<i>Janitorial and Maintenance Services</i>	Funding of non-personnel expenditures to support janitorial and maintenance services at various city facilities.
<i>Lease Management Software</i>	Funding of one-time non-personnel expenditures to support the replacement and upgrade of a lease management software solution.
<i>Harbor Drive Pedestrian Bridge Elevator</i>	Funding of non-personnel expenditures to support the security and maintenance of elevators on the Harbor Drive pedestrian bridge.
<i>Tenant Improvements, Relocation, and Rent</i>	Funding of non-personnel expenditures to support the rent, relocation, and tenant improvements at Montgomery-Gibbs Executive Airport.

Climate Action Plan

<i>American with Disabilities Act Evaluation</i>	Funding of one-time non-personnel expenditures to update citywide pedestrian evaluation and remediation plans.
<i>Building Decarbonization Support</i>	Funding of a position to support a citywide building decarbonization roadmap and education strategy.
<i>Organic Waste Recycling Program</i>	Funding of positions and non-personnel expenditures to support compliance with organic waste diversion requirements (SB 1383).

Executive Summary

Employee Compensation and Support

<i>Employee Compensation</i>	Funding to support increases in employee compensation consistent with labor negotiations.
<i>Employee Support</i>	Funding of positions and non-personnel expenditures to support labor negotiations, employee empowerment, recruitment and retention, professional development, employee appreciation and relations, and compensation studies.
<i>Overtime Adjustments</i>	Funding of overtime expenditures for Public Safety Departments to align with approved wage increases and add-on pay adjustments.
<i>Recruitment Section Expansion</i>	Funding of a position to manage and coordinate classified recruiting efforts citywide.

Equity and Diversity

<i>Cannabis Social Equity Program Support</i>	Funding of positions to support the establishment of a Cannabis Social Equity and Economic Development task force.
<i>Digital Navigator Program</i>	Funding of positions and non-personnel expenditures to support the City's Digital Navigator Program.
<i>SD Access 4 All</i>	Funding of positions and non-personnel expenditures to expand the SD Access 4 All program via hot spots, provide community outreach, and develop the Digital Equity and Digital Literacy programs.

Homelessness and Housing

<i>Coordinated Outreach Support</i>	Funding of non-personnel expenditures to continue outreach efforts that connect unsheltered residents with shelter, housing, and supportive services.
<i>Day Center Site Improvements</i>	Funding of non-personnel expenditures to support site improvements and operating cost increases at the Day Center for Homeless Adults.
<i>Eviction Prevention Program and Eviction Notice Registry</i>	Funding of non-personnel expenditures to provide education and legal services for low-income renters and establish the Eviction Notice Registry.
<i>Homelessness Response Center</i>	Funding of non-personnel expenditures to maintain previously grant supported services at the Homelessness Response Center.
<i>Homeless Programs and Services</i>	Funding of non-personnel expenditures to support existing homelessness programs and services.
<i>Homeless Shelter Operations</i>	Funding of non-personnel expenditures to support beds at existing shelters and new safe camping sites.
<i>Housing Instability Prevention Program</i>	Funding of non-personnel expenditures to provide rental assistance and other housing-related expenses for families in unstable housing situations and at risk of homelessness.
<i>Inclement Weather Shelter Beds</i>	Funding of non-personnel expenditures to expand inclement weather shelter bed offerings during winter months.
<i>Safe Parking Program</i>	Funding of non-personnel expenditures for the Safe Parking Program which was expanded in the prior fiscal year to provide support for individuals experiencing homelessness in their vehicles.

Executive Summary

<i>Storage Center Operations</i>	Funding to continue operations of (previously grant supported) storage centers to provide safe storage of belongings, security, outreach work, and social services to individuals experiencing homelessness.
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Independent Departments

<i>City Clerk Software Enhancements</i>	Funding of non-personnel expenditures to enhance user navigation of city documents.
<i>Civil Advisory for the Pure Water Program</i>	Funding of personnel and one-time non-personnel expenditures to support the Pure Water Program.
<i>Network Access at Your Safe Place</i>	Funding of one-time, non-personnel expenditures for additional network infrastructure with community justice partners of Your Safe Place, a Family Justice Center.
<i>Outside Legal Counsel</i>	Funding of one-time non-personnel expenditures for legal support and advice in carrying out the duties of the Commission on Police Practices.

Livable Neighborhoods

<i>Animal Services Contract</i>	Funding of non-personnel expenditures to support animal services.
<i>Economic Development Strategy</i>	Funding of one-time non-personnel expenditures to implement a focused economic development strategy.
<i>Library Branches Security</i>	Funding of non-personnel expenditures for security at branch libraries.
<i>Median Maintenance</i>	Funding of a position and non-personnel expenditures to support median landscaping and maintenance.
<i>New Library Branches</i>	Funding of positions and non-personnel expenditures to operate new and expanded branch libraries.
<i>New Parks and Recreation Facilities</i>	Funding of positions and non-personnel expenditures to operate new parks and recreation facilities.
<i>Park Rangers</i>	Funding of positions to support enhanced security at community and open space parks.
<i>Youth Care and Development Program</i>	Funding of one-time non-personnel expenditures for adolescent programing, education, and care.

Public Safety

<i>Assistance to Firefighters Grant</i>	Funding of one-time non-personnel expenditures to support the Assistance to Firefighters Grant.
<i>Assistant Police Chief</i>	Funding of an additional Assistant Police Chief.
<i>Cellphones for Sworn Personnel</i>	Funding of non-personnel expenditure to support cellphones for all sworn and some civilian positions in the Police Department.
<i>Community Planning Group Reform</i>	Funding of positions to support Community Planning Group reform.
<i>Contractual Increases</i>	Funding of non-personnel expenditures for contractual increases for supplies and equipment in the Police Department.
<i>Emergency Services Training</i>	Funding of non-personnel expenditures for department staff to attend emergency management training and credentialing courses.

Executive Summary

Enhanced Sworn Recruiting Efforts	Funding of one-time non-personnel expenditures to support recruitment efforts.
Firearms Training Facility	Funding of non-personnel expenditures for the rental of a firearms training facility.
Lifeguard Support	Funding of positions to provide lifeguard support during non-summer months as well as support personnel.
Mandated Building Inspections	Funding of personnel and non-personnel expenditures to support new and existing mandated building inspections.
Operations Staffing Unit	Funding of positions to support the Fire-Rescue Operations Staffing Unit.
Opioid and Fentanyl Prevention Program	Funding of one-time non-personnel expenditures to support an opioid and fentanyl education and prevention campaign.
Overtime Expenditure Alignment	Funding of overtime expenditures to align overtime with historical actuals in the Public Safety Departments.
Smart Street Lights	Funding of non-personnel expenditures to support deployment of Smart Streetlights.
Supplemental Positions	Funding of positions to support Police supplemental positions in the investigative units, property room, and operations.
Test Monitors	Funding of positions that will assist in conducting written and physical ability examinations for Police Recruits, Fire Recruits, Lifeguards, and Dispatchers.
Wellness Center Rent	Funding of non-personnel expenditures for a new leased space that will house the wellness center for the Fire-Rescue Department.

Stormwater

Administrative Support	Funding of a position to provide administrative support for the Stormwater Department.
Time Schedule Order and Compliance Monitoring	Funding of non-personnel expenditures to support compliance monitoring and comply with the Time Schedule Order.
WIFIA Support	Funding of positions to support the capital projects ramp-up supported by the WIFIA program.

Transportation

Asphalt and Concrete Materials	Funding of non-personnel expenditures to support cost increases for asphalt and concrete materials.
Department Litigation and Claims Support	Funding of a position to support the Risk Management and City Attorney's Office with transportation-related claims investigations and litigation.
Electrical Engineering Support	Funding of a position to support electrical engineering management and planning for streetlights, traffic signals, and utility undergrounding.
Sidewalk Ramping Crews	Funding of positions and non-personnel expenditures to reduce sidewalk hazards, address increased sidewalk ramping requests, and mitigate sidewalk deficiencies.
Urban Forestry	Funding of positions and non-personnel expenditures to support tree planting and maintenance in order to meet requirements of the Air Pollution Control District settlement agreement.

Executive Summary

Waste & Recycling Management

<i>Billing Solution Software Implementation</i>	Funding of non-personnel expenditures to support a billing solution and software integration to implement Measure B.
<i>Corrective Action Plan</i>	Funding of personnel and non-personnel expenditures to support the Asbestos, Lead, and Mold Program.
<i>Cost of Service Study</i>	Funding of personnel and non-personnel expenditures to support a refuse disposal cost of service study and stakeholder process.
<i>Enhanced Hot Spot Crew</i>	Funding of personnel and non-personnel expenditures for an enhanced hot spot crew to support the Clean SD Program.
<i>Refuse Disposal Fee</i>	Funding of non-personnel expenditures to support the increased refuse disposal fee.
<i>Transfer of Vehicles</i>	Funding of one-time non-personnel expenditures associated with the transfer of vehicles from the Refuse Disposal Fund to support the Clean SD Program.

Non-General Fund Overview

In addition to the General Fund, the Fiscal Year 2024 Adopted Budget includes the following major changes in non-general funds:

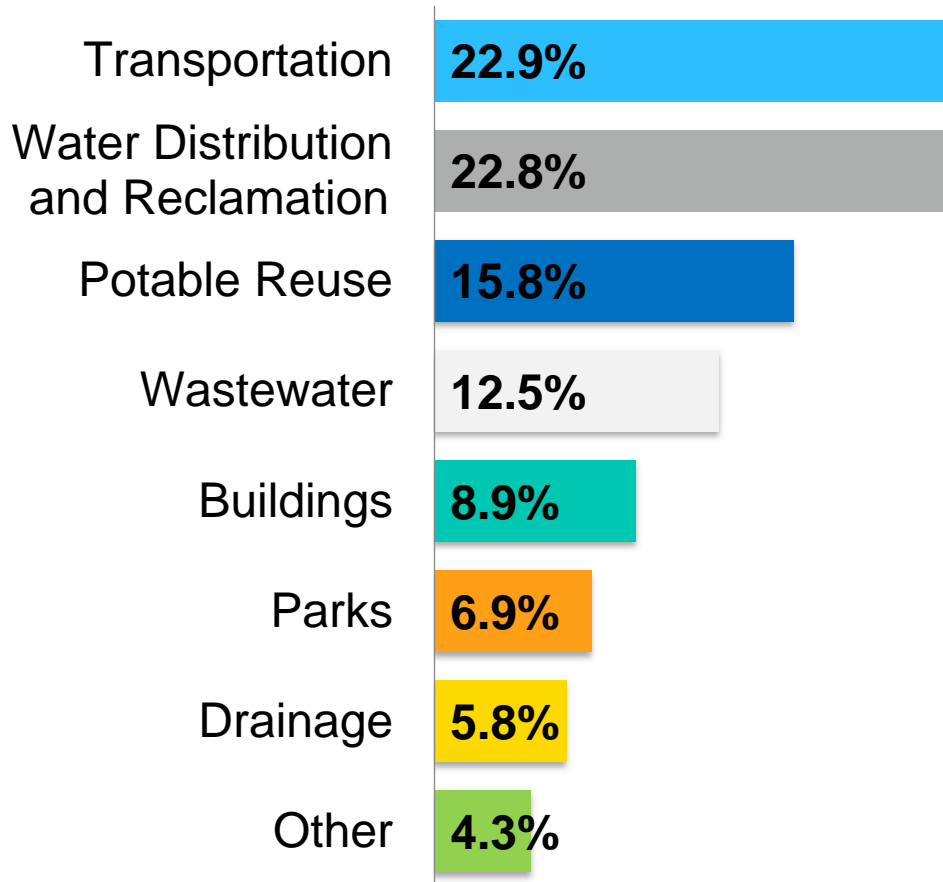
<i>Airports Fund</i>	Addition of non-personnel expenditures to support property management and equipment upgrades at Airport facilities.
<i>Climate Equity Fund</i>	Addition of one-time non-personnel expenditures to fund lighting improvements at various parks in communities of concern.
<i>Concourse and Parking Garages</i>	Addition of one-time non-personnel expenditures to replace the San Diego Theater's fire sprinkler system.
<i>Development Services Fund</i>	Addition of positions and non-personnel expenditures for inspection services, permit processing, relocation costs, and building improvements.
<i>Environmental Growth Funds</i>	Addition of expenditures for the maintenance of parks and recreational open space.
<i>Fleet Operating Fund</i>	Addition of expenditures to support fuel increases and fleet repair and maintenance.
<i>Infrastructure Fund</i>	Addition of one-time non-personnel expenditures to support critical infrastructure projects, and streetlight repair and maintenance.
<i>Sewer Utility Funds</i>	Addition of positions and expenditures associated with environmental monitoring, increases to utilities, support for pump stations, and cost increases for treatment chemicals.
<i>Transient Occupancy Tax Fund</i>	Addition of expenditures to reimburse the General Fund for the safety and maintenance of visitor related facilities including homelessness services; support capital projects in the Convention Center Corporation; support the World Design Capital 2024; and increase contributions for arts and culture programs.
<i>Water Utility Operating Fund</i>	Addition of positions and expenditures associated with the maintenance of dams and treatment plants, and Pure Water Operations.

Executive Summary

Capital Improvements Program Overview

The Fiscal Year 2024 Adopted CIP Budget for all funds is \$704.1 million, a decrease of \$130.0 million from the Fiscal Year 2023 Adopted Budget. This decrease is primarily associated to a decrease in Pure Water related enterprise fund appropriations. This budget allocates existing funds and anticipated revenues to both new and continuing projects. The allocation of funds is based upon an analysis of available funding sources, as well as a review of project needs and priorities.

Fiscal Year 2024 Adopted Budget by Project Type¹



¹Figures may not foot due to rounding.

Conclusion

The Fiscal Year 2024 Adopted Budget continues to focus on the City's goals and make investments to address the City's various needs including: public safety, waste management, right-of-way maintenance, libraries and recreational facilities, arts and culture, eviction prevention, youth programming, homelessness programs and services, and infrastructure. This balanced budget includes funding to maintain current services and fund areas of importance to the public. Based on current projections, balancing the General Fund budget in future years will require minimizing additions and refraining from the addition of ongoing programs, unless additional dedicated funding sources are identified. Additional details are included throughout this Volume.



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San Diego at a Glance

The City of San Diego, widely known as America's Finest City, is best known for its ideal climate, beautiful beaches, and array of world-class attractions. As the eighth largest city in the nation and the second largest city in California, the City's total population is estimated at 1,381,162 as of July 1, 2022. San Diego's population has decreased by 5,796 people from the 2020 Census. 2022 population estimates were released on May 18, 2023.¹



San Diego covers 326 square miles of land area and an additional 47 square miles of water area for an aggregate total of 372 square miles.² Due to the unique topography of the City, which includes numerous beaches, mesas, mountains, and canyons, the climate can vary significantly over short geographical distances, resulting in microclimates throughout the region.

San Diego spans over 70 miles of pristine Pacific Ocean coastline offering a wide variety of beaches and amenities. With its great weather, and miles of sandy beaches, San Diego is known worldwide as one of the best tourist destinations and is a great place for residents to relax year-round.

Center for Education & Research

San Diego is a center for education and research, with both public and private colleges and universities. San Diego State University, Point Loma Nazarene University, the University of San Diego, and the University of California San Diego (UC San Diego) are the most well-known higher education institutions in San Diego. U.S. News & World Report recently released their rankings of the 2023 best national universities in the United States. UC San Diego, University of San Diego, and San Diego State University made the list ranking at 34, 97, and 151, respectively.³

UC San Diego is world renowned and recognized as one of the top universities for research and development (R&D) receiving over \$1.64 billion in sponsored research funding for Fiscal Year 2022 (July 2021 – June 2022), which is a 6.5 percent increase over the previous year.⁴ Research centers under the umbrella of UC San Diego include the Scripps Institution of Oceanography (Scripps Oceanography), San Diego Supercomputer Center, California Institute for Telecommunications and Information Technology (Calit2), Center for Energy Research, and Office of Innovation & Commercialization Center. Scripps Oceanography is one of the largest and most renowned centers for ocean, earth, and atmospheric science research in the world. San Diego State University also received an increased investment in research with nearly \$164.5 million in grant and research funding during that same time frame.⁵ San Diego State University plans to expand their academic and research programs, aided by their expansion into Mission Valley and adjacent land to the University.

¹ Schedule. United States Census Bureau website. Retrieved June 2023.

² 2022 Census Gazetteer Files-Places. United States Census Bureau website. Retrieved June 2023.

³ Best Colleges in San Diego. USnews website. Retrieved March 2023

⁴ UCSD News. UCSD website. Retrieved March 2023.

⁵ SDSU Newscenter. SDSU website. Retrieved March 2023.

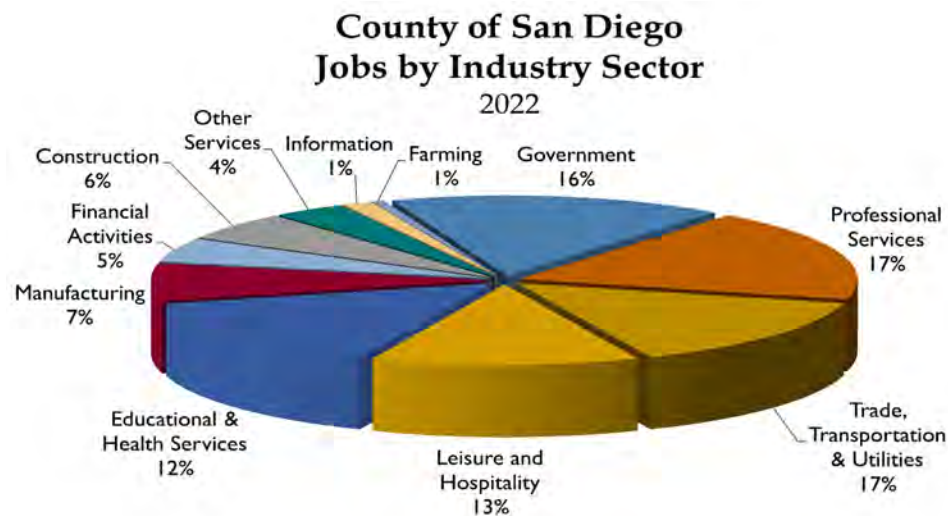
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Local Economy

San Diego policymakers, businesses and educators are working collaboratively to create a thriving innovation ecosystem consisting of some of the world's smartest companies and a talented and loyal workforce. The City's proximity to Mexico and global recruitment capabilities gives San Diego easy access to international markets. Built upon a strong foundation in defense spending, the San Diego economy has benefited from the increase in demand for international trade, high-tech manufacturing, research and development, advantages of a blue economy and a dynamic tourism industry. San Diego's economic base has undergone a transformation in recent years to become more diversified, which has helped hedge the risk of impacts from one specific sector.

However, the defense and military industries continue to play a significant role in the San Diego economy. The San Diego Military Advisory Council (SDMAC) issued a Military Economic Impact Study in December 2022 (SDMAC Study) estimating that in 2022, defense-related activities and spending generated approximately \$56.2 billion of Gross Regional Product (GRP) for San Diego County, or 24.5 percent of the region's total GRP. In 2022, the military was responsible for approximately 356,058 jobs in the region, or 23.2 percent of all employment in the region. The SDMAC Study further estimates that \$36.0 billion in federal defense funds were allocated to San Diego County.

Figure 1 County of San Diego Jobs by Industry Sector for 2022.



Source: State of California Economic Employment Development

Innovation

The San Diego region is known for having one of the largest concentrations of high-tech companies in the United States, with companies focused on information and communication technology, biotech and life sciences, clean-tech, and maritime technology. San Diego's innovation economy is a center for scientific breakthroughs and discoveries as a result of its research institutions and scientific research and development. Research institutions as well as commercial research and development businesses are a significant economic contributor to the region, bringing in more than \$9.1 billion and \$5.1 billion in venture

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capital funding in 2021 and 2022, respectively. At the moment, San Diego is only behind five other cities in receiving venture capital investment in the United States⁶

The City's economic base is anchored by higher education and major scientific research institutions, which provide a foundation to create new manufacturing products. The top exports from the San Diego Area are computer and electronic parts, chemicals, machinery, transportation equipment, and other miscellaneous manufacturing goods. The San Diego area was the 18th largest exporter among U.S. Metro areas with an export value of \$23.7 billion in 2021.⁷

In 2022, San Diego County's life science workforce consisted of over 77,000 direct employees, and continued to be a driving force in the local economy. Life science jobs in San Diego County paid an average of \$144,000 yearly, which represents a regional economic impact of \$57.4 billion. Biotechnology represented 44 percent of life sciences direct employment, with research and testing following at 18 percent.⁸

Tourism

In 2022, San Diego had approximately 28.8 million visitors, who spent approximately \$13.6 billion at San Diego area businesses. This industry typically generates over \$1.0 billion annually in State and local taxes. Since the height of the COVID-19 pandemic, the San Diego tourism industry has rebounded strongly. According to the San Diego Tourism Authority, San Diego had the second-highest hotel occupancy in the country through September 2022, at 74.4%, and consistently ranked in the top five of destinations for average hotel daily rates and revenue per available room. The primary economic indicators of transient occupancy tax include room rates, occupancy, and room demand growth, all of which are projected to see growth in 2024 and are expected to exceed 2019 levels, indicative of increased tourism in the region.⁹



Transient occupancy tax revenues exceeded pre-pandemic levels in Fiscal Year 2022 by approximately \$4.5 million and the Fiscal Year 2024 Adopted Budget projects transient occupancy tax revenues to continue to see growth. Additional details on the impacts and recovery related to tourism revenue is discussed in detail in the General Fund Revenues Section of this Volume.

While San Diego is primarily known for its miles of beaches and amazing weather, San Diego is also home to an abundance of attractions for visitors of all ages. These destinations include the world-renowned San Diego Zoo, San Diego Zoo Safari Park, and Sea World. In addition, San Diego offers other activities for visitors seeking cultural and recreational experiences. Balboa Park is a 1,200-acre urban park with 21 museums and cultural institutions, several performing arts venues, gardens, hikes, art galleries, and various cultural attractions that bring millions of people to visit the park each year.

⁶ 2022 San Diego Impact Report. Connect website. Retrieved July 2023.

⁷ San Diego-Chula Vista-Carlsbad, CA Goods Exports. Department of Commerce. Retrieved July 2023.

⁸ California Economic Impact Report. Biocom California Website. Retrieved July 2023.

⁹ Visitor Industry Performance. San Diego Tourism Authority website. Retrieved July 2023.

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The San Diego Convention Center is a 2.6 million square foot convention center located on San Diego Bay and next to San Diego's historic Gaslamp Quarter. For 2022, Convention Center events generated approximately \$693.2 million in direct attendee spending, making it one of the biggest drivers in the City for sales, lodging, and tourism revenue.¹⁰ Every year, the convention center hosts several large events and conventions, but the most well-known is Comic Con International, which is historically the largest economic generator for the Convention Center and one of the largest for the City of San Diego. Comic Con International has committed to staying in San Diego through 2024. Comic Con International had its regular main event in July 2023. Comic Con at its peak attracted more than 135,000 attendees and generated a regional economic impact of approximately \$150.0 million. The San Diego Convention Center's Fiscal Year 2022 Annual Report notes that as a result of 91 Convention Center events, and over 300,000 visitors from around the world, spending at restaurants, hotels, and attractions reached \$507.8 million with a regional impact of \$863.0 million.¹¹ Although group events have been much slower to recover attendance increased in 2022 as people became comfortable gathering again, and countries lifted COVID-19 travel restrictions. Convention attendance returned more quickly to San Diego than it did in many of our peer cities, with attendees taking advantage of our destination's outdoor attractions and restaurants.



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Transportation

San Diego is well connected to the Southern California region by interstates, trains and light rail. The region is served by the San Diego International Airport at Lindbergh Field. The San Diego International Airport prior to 2020 broke traffic records for six consecutive years with 25.2 million passengers recorded for 2019; however, the COVID-19 pandemic significantly impacted air travel. As of 2022, air traffic is still down with 22.0 million passengers when compared to 2019, but compared to 2021's 15.6 million passengers, 2022 air traffic increased by 6.4 million passengers or 41.1 percent, making strides towards pre-pandemic levels.¹² San Diego International Airport is focused on advancing the Airport Development Plan to further support and expand air travel to and from San Diego.

San Diego, in cooperation with the San Diego Metropolitan Transit System, has established a light-rail system that connects downtown with other outlying communities in the northern, eastern, and southern portions of the county. Amtrak also provides intercity passenger rail service from downtown San Diego to Los Angeles, and north to San Luis Obispo.

The Metropolitan Transit System's San Diego Trolley includes three lines serving many popular areas and attractions throughout San Diego. The Mid-Coast Corridor Transit Project began in fall of 2016 and went into service on November 21, 2021.¹³ The trolley project extended Trolley service from the Santa Fe Depot in Downtown San Diego to the University City community, next to the University of California San Diego. Metropolitan Transit System also operates 94 bus routes, including eight high-frequency, limited-stop Rapid bus service lines. The Metropolitan Transit System has freeway level transit stations to enhance reliability and efficiency of a service that connects the Mid-City communities with Downtown San Diego and

¹⁰ Conventions Generate \$1.2 Billion for San Diego Regional Economy in 2022. San Diego Convention Center website. Retrieved July 2023.

¹¹ SDCC Annual Report FY2022. San Diego Convention Center website. Retrieved July 2023.

¹² San Diego Passenger Traffic Record. San Diego International Airport website. Retrieved July 2023

¹³ Mid-Coast Trolley Extension. SANDAG Website. Retrieved March 2023.

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Escondido. Additionally, the Metropolitan Transit System has limited South Bay rapid bus service to the South Bay community, which connects the southern community to downtown San Diego.¹⁴



San Diego is providing greater access to efficient and sustainable transit options. The "Free Ride Everywhere Downtown", also known as FRED, is designed by Circuit and exists to create more transportation options; FRED facilitate trips within Downtown San Diego to residents and visitors for free via electric vehicles.¹⁵ The Beach Bug, a new on-demand shuttle, provides similar services to FRED in the Pacific Beach community. The Beach Bug can take passengers anywhere in the Pacific Beach community for free, and offers a convenient and direct connection to and from the Balboa Avenue Transit Station.¹⁶

The City of San Diego is focused on creating more options for mobility, and is working on land use changes, incorporating new perspectives on community design, promoting active transportation, and changing parking rules and standards to contribute to expanded mobility options.

The City's efforts include:

- Installing pedestrian improvements, including sidewalks, street lighting and parklets
- Expanding bike lanes and installing more bike racks
- Reducing parking space requirements when building developments near transit
- Retiming traffic signals to reduce vehicle fuel consumption and installing roundabouts
- Implementing the "City of Villages" strategy of the City's [General Plan](#), which focuses on growth in pedestrian-friendly, mixed-use areas linked to an improved transit system

The City is concentrating much of its efforts in Transit Priority Areas, which are areas within half a mile of existing or planned transit stops¹⁷

Demographic Statistics

As the eighth largest city in the United States and the second largest in California, the City of San Diego has 1.4 million residents comprised of an ethnically and culturally diverse population. Since 2021, the population of the City has decreased by 449; San Diego reached a population peak of 1,425,976 in 2018 and is estimated at 1,381,162 as of July 1, 2022. Estimates for City populations as of July 1, 2023 are scheduled for release in May 2024.

Influenced by its close proximity to an international border and the Pacific Rim, more than 40.0 percent of the City's population speaks a language other than English at home, and more than 25.0 percent are considered a foreign-born person. Immigration from various parts of the world has been and continues to be a major contributor to San Diego's ethnic and cultural diversity. Having the privilege of being a multicultural melting pot positions the City's labor force for success in the global economy.

¹⁴ South Bay Rapid. Metropolitan Transit System website. Retrieved July 2023.

¹⁵ Civic San Diego. Downtown San Diego Partnership Team Launch Downtown Circulator Program. City of San Diego website. Retrieved July 2023.

¹⁶ Pacific Beach Shuttle. City of San Diego Sustainability and Mobility Department website. Retrieved July 2023.

¹⁷ Mobility and Land Use. City of San Diego Sustainability and Mobility Department website. Retrieved July 2023.

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San Diego's strong history and reputation with the military and defense industry have built the nation's largest military community, which makes up nearly 10.0 percent of the population in the region. The San Diego Association of Governments (SANDAG) forecasts the City's population to be 1.59 million by 2035 and 1.63 million by 2050.¹⁸

The following **Figures 2 through 4** provide more detail about the City of San Diego's demographics including: Population by Age, Educational Attainment, and Race Identification, respectively.

Figure 2: Population By Age

Source: U.S. Census Bureau, 2017 - 2021 American Community Survey 5-Year Estimates.

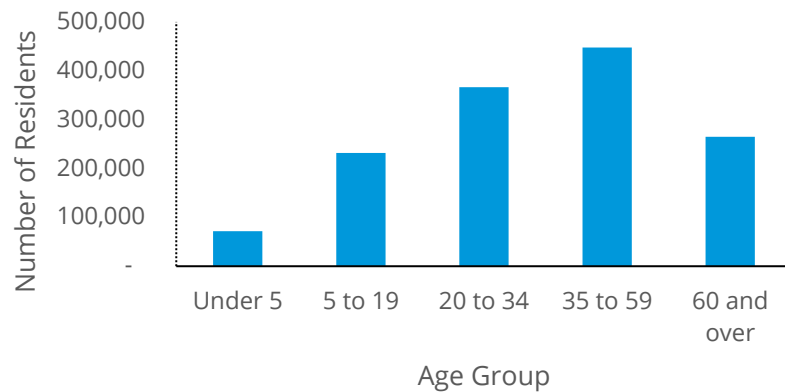
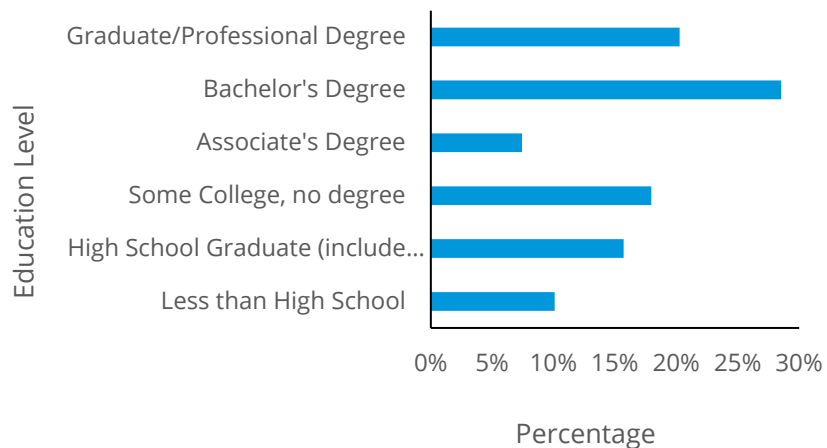


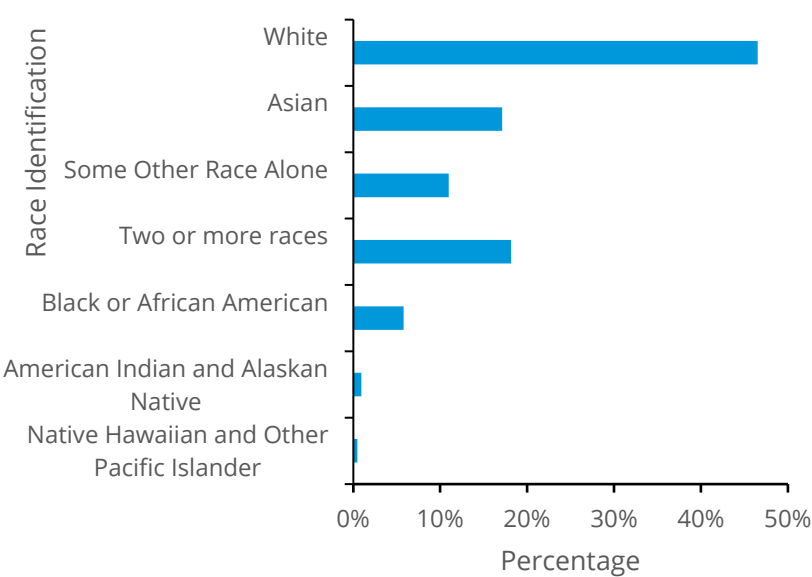
Figure 3: Educational Attainment

Source: U.S. Census Bureau, 2017 - 2021 American Community Survey 5-Year Estimates.



¹⁸ SANDAG Series 14 Regional Growth Forecast. SANDAG website. Retrieved July 2023.

Figure 4: Race Identification >
Source: U.S. Census Bureau, 2017 - 2021 American Community Survey 5-Year Estimates.





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Budget Development Process

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Budget Development Process

Budget Development Process

The City of San Diego's budget is created in conjunction with the Mayor, City Council, City departments and public input. The budget process considers the fiscal and policy goals of the City for the upcoming fiscal year, while following a timeline for budget publication codified in the City's Charter. This section provides an overview of the annual workflow and the specific processes that contribute to producing the City's budget for Fiscal Year 2024. The chart below summarizes the process, and more detailed descriptions of key stages are listed on the following pages.



The Budget Development Process consists of three main phases: Budget Development, Budget Review, and Budget Adoption. After the development of the budget and the start of the respective fiscal year, there is an opportunity to make additional amendments to the budget via the Budget Monitoring Process. An Equity component was added to the Budget Development Process for Fiscal Year 2024 and details can be found in the Budget Equity Framework section of this volume.

Budget Development Process

Budget Development

November 2022: Fiscal Planning

The Fiscal Year 2024-2028 Five-Year Financial Outlook (Outlook) was released in November 2022. The Outlook is a long-range fiscal planning guide, and serves as the framework for the development of the Fiscal Year 2024 Proposed Budget for the General Fund. The purpose of the report is to provide an outlook of the City's General Fund finances over the next five years.

November - December 2022: Citywide Budget Development Training

Budget development training on the budgeting system and the current budget development process was provided to all City departments. At these trainings, guidance and expectations were provided to department representatives for developing budget requests within the goals and priorities established for the Fiscal Year 2024 Proposed Budget.

December 2022 - January 2023: Budget Submission

Departments developed and submitted proposed budget requests for the coming fiscal year. Department of Finance staff analyzed budget submissions and prepared a summary of changes and adjustment recommendations for discussion at the Executive Budget Review meetings (EBRs).

February 2023: Executive Budget Review Meetings

The EBRs took place during the month of February. In these meetings, Department Directors and department support staff met with the Chief Operating Officer, Chief Financial Officer, Deputy Chief Operating Officers, Mayoral Staff, the Department of Finance, Chief Race and Equity Officer, and Director of Sustainability and Mobility to discuss strategic priorities. City Management reviewed the departments' budget proposals, and ensured that requests aligned with the City's fiscal policies and Strategic Plan.

February - March 2023: Budget Development

Based on information provided by management, Department of Finance staff developed the Proposed Budget. During the development of the budget, General Fund resources were balanced with expenditures, and adjustments were made to keep the budget in line with the City's fiscal policies and priorities.

March - April 2023: Proposed Budget Finalized

In March, General Fund expenditures and resources were balanced, along with changes to the non-general funds and capital improvement projects, and the Fiscal Year 2024 Proposed Budget numbers were finalized. The Proposed Budget document was created during the month of March and the beginning of April. The Mayor released the Fiscal Year 2024 Proposed Budget to the public on April 14, 2023 in compliance with the City's Charter [Article VII, Section 69, Item (c)]. The Office of the Independent Budget Analyst (IBA) reviewed the Fiscal Year 2024 Proposed Budget and issued its report on April 28, 2023.

Budget Development Process

Budget Review

May 2023: Budget Review Committee Hearings

During the month of May, the City Council's Budget Review Committee held a series of public budget hearings to obtain input from San Diego residents on spending priorities. Councilmembers used the information received at the hearings to develop their districts' priorities and recommended changes to the Fiscal Year 2024 Proposed Budget.

May - June 2023: Mayor's May Revision and IBA Recommended Revisions Report

On May 16, 2023, the Mayor's May Revision to the Fiscal Year 2024 Proposed Budget was released. In this report, the Mayor recommended changes to the Proposed Budget based on updated policy-related issues and revised Fiscal Year 2023 year-end revenue and expenditure projections. Following the release of the May Revision, the IBA issued a report on June 7 with recommended City Council modifications to the Mayor's Fiscal Year 2024 Proposed Budget and May Revision.

Budget Adoption

May - June 2023: Adopted Budget

On May 18, 2023, the Budget Review Committee reviewed the Mayor's May Revision and the Third Quarter Budget Monitoring Report. On June 12, 2023, the City Council approved the Fiscal Year 2024 Budget, with modifications. The Mayor's veto period began on June 14, 2023 and ended on June 20, 2023.

June 2023: Adopted Budget Finalized

In June, the final changes to the Fiscal Year 2024 budget were implemented. Once the changes were made, the Fiscal Year 2024 Adopted Budget was complete. The Change Letter was created to summarize the May Revision and City Council's changes to the Fiscal Year 2024 Proposed Budget, by fund and department.

June 2023: Appropriation Ordinance

On June 27, 2023, the Appropriation Ordinance was presented to, and adopted by, the City Council, codifying the Fiscal Year 2024 Adopted Budget into law.

Budget Monitoring

July 2023 - June 2024: Budget Monitoring and Amendments

During the fiscal year, the Department of Finance monitors the annual operating budget via quarterly financial reports. During this process, year-to-date actuals are analyzed, forecasts for year-end results are developed, and budget amendments are recommended. Budget amendments throughout the fiscal year are recommended by the Mayor and approved by the City Council.¹

¹Not all budget amendments are subject to City Council approval. Refer to the Appropriation Ordinance for exemptions on budget amendments not subject to City Council Approval.



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Citywide Budget Overview

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Citywide Budget Overview

Citywide Budget Overview

The City of San Diego's Fiscal Year 2024 Adopted Budget of \$5.17 billion is comprised of five operating fund types and the Capital Improvements Program (CIP):

- General Fund
- Special Revenue Funds
- Capital Project Funds
- Enterprise Funds
- Internal Service Funds

Table 1 - shows the change in expenditures from Fiscal Year 2022 to Fiscal Year 2024 by fund type/program.

Table 1 - Change in Total City Expenditures from Fiscal Years 2022 - 2024 by Fund Type/Program

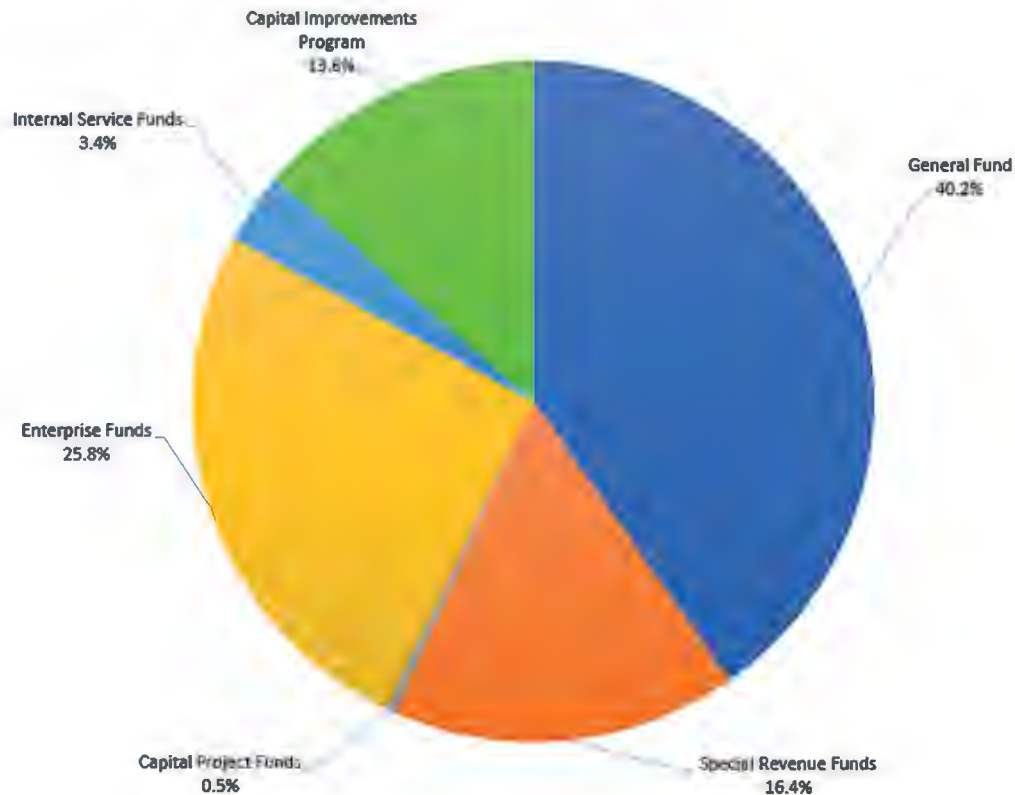
Fund Type	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget	FY 2023 – FY 2024 Change	Percent Change
General Fund	\$ 1,760,232,191	\$ 1,955,008,750	\$ 2,081,833,190	\$ 126,824,440	6.5%
Special Revenue Funds	771,367,160	825,390,397	848,854,715	23,464,318	2.8%
Capital Project Funds	22,159,672	27,580,778	23,655,473	(3,925,305)	(14.2%)
Enterprise Funds	1,144,644,867	1,265,280,400	1,336,082,705	70,802,305	5.6%
Internal Service Funds	124,620,505	167,059,170	177,963,364	10,904,194	6.5%
Capital Improvements Program	569,707,579	834,078,291	704,115,321	(129,962,970)	(15.6%)
Total	\$ 4,392,731,974	\$ 5,074,397,786	\$ 5,172,504,768	\$ 98,106,982	1.9%



Citywide Budget Overview

Figure 1 - displays the Fiscal Year 2024 Adopted Expenditure Budget by Fund Type/Program.

Figure 1 - Fiscal Year 2024 Adopted Expenditure Budget by Fund Type/Program



Note: Percentages may not add to 100% due to rounding.

Table 2 - presents the changes in revenue from Fiscal Year 2022 to Fiscal Year 2024 by fund type.

Table 2 - Changes in Total City Revenue from Fiscal Years 2022 - 2024 by Fund Type

Fund Type	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget	FY 2023 - FY 2024 Change	Percent Change
General Fund	\$ 1,808,942,388	\$ 1,948,804,916	\$ 2,017,767,692	\$ 68,962,776	3.5%
Special Revenue Funds	857,477,457	780,699,002	836,792,659	56,093,657	7.2%
Capital Project Funds	54,698,631	59,431,380	66,932,244	7,500,864	12.6%
Enterprise Funds	1,603,595,594	2,078,753,944	1,927,602,456	(151,151,488)	(7.3%)
Internal Service Funds	142,865,839	177,415,513	172,501,490	(4,914,023)	(2.8%)
Total¹	\$ 4,467,579,909	\$ 5,045,104,755	\$ 5,021,596,541	\$ (23,508,214)	(0.5%)

¹ Operating revenue may be less than operating expenditures due to the use of fund balance in excess of reserves.

Citywide Budget Overview

Expenditure Overview by Fund Type/Program

Departments within the General Fund provide core community services such as public safety (including police/fire protection and life safety), parks and recreation, library services, and refuse collection, as well as vital support functions such as financial and legal services, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. The City's Fiscal Year 2024 Adopted Budget reflects General Fund expenditures totaling \$2.08 billion, which is an increase of \$126.8 million, or 6.5 percent, from the Fiscal Year 2023 Adopted Budget. Details on the total net increase in the General Fund are described in the General Fund Expenditures section of this Volume.

Special Revenue Funds

Special Revenue Funds account for revenues that are received for specifically identified purposes. The four largest special revenue funds are the Engineering & Capital Projects Fund, Transient Occupancy Tax Fund, Information Technology Fund, and Underground Surcharge Fund. The Fiscal Year 2024 Adopted Budget for Special Revenue Funds is \$848.9 million, representing an increase of \$23.5 million, or 2.8 percent, from the Fiscal Year 2023 Adopted Budget. This net increase is primarily due to additional reimbursements from the Transient Occupancy Fund to the General Fund for the safety and maintenance of visitor-related facilities, and additional funding for arts and culture, including support for the Word Design Capital 2024. Additional increases in expenditures are associated with the Engineering and Capital Projects Fund, Convention Center Expansion Administration Fund, Infrastructure Fund, and Environmental Growth Funds. These increases are offset with a decrease in the Long Range Property Management Fund and the Underground Surcharge Fund.

Capital Project Funds

Capital Project Funds are primarily used for the acquisition or construction of major capital facilities. These funds typically make up a small portion of the overall CIP, which can be supported by all fund types. The Fiscal Year 2024 Adopted Budget for Capital Project Funds is \$23.7 million, which is a decrease of \$3.9 million, or 14.2 percent, from the Fiscal Year 2023 Adopted Budget. This decrease is primarily due to a reduction in eligible transportation improvements as a result of lower than anticipated revenue in the TransNet Extension Funds, which are reimbursed by revenues from the San Diego Association of Governments (SANDAG).

Enterprise Funds

Enterprise Funds account for specific services that are funded directly through user fees. These funds include Water, Sewer, Development Services, Refuse Disposal, Recycling, Golf Course, and Airports. Typically, these funds are intended to be fully self-supporting and are not subsidized by the General Fund. The Fiscal Year 2024 Adopted Budget for Enterprise Funds is \$1.34 billion, representing an increase of \$70.8 million, or 5.6 percent, from the Fiscal Year 2023 Adopted Budget. This net increase is primarily due to the following adjustments:

- \$29.1 million in the Water Utility Operating Fund primarily associated with citywide compensation increases, Proposition B related pension costs, bond principal payments supporting operations, preventive maintenance to ensure the resilience and reliability of the city's water system, dam and reservoir maintenance and repair, Pure Water operations, water quality and compliance efforts, information technology improvements, and enhanced customer support.
- \$25.6 million in the Metropolitan Sewer Utility Fund primarily associated with citywide compensation increases, Proposition B related pension costs, wastewater treatment chemicals, backup energy sources for reliable power at wastewater treatment facilities, enhanced customer support, environmental monitoring, utilities, pump station maintenance and repairs, and cost increases for hauling and disposal of biosolids.

Citywide Budget Overview

- \$17.0 million in the Development Services Fund primarily associated with citywide compensation increases, Proposition B related pension costs, software implementation, permit processing support, as needed plan check and inspections services, and customer service support.

Internal Service Funds

Internal Service Funds support the City's internal operations on a cost-reimbursable basis. The Fiscal Year 2024 Adopted Budget for Internal Service Funds totals \$178.0 million, which is an increase of \$10.9 million, or 6.5 percent, from the Fiscal Year 2023 Adopted Budget. This net increase is primarily due to increases to the Fleet Operations Operating Fund associated with cost increases for fuel, compensation increases, and fleet repair and maintenance; and an increase in the Fleet Replacement Funds associated with the acquisition of vehicles.

Capital Improvements Program

The CIP Budget allocates available revenue to rehabilitate, restore, improve, enhance, and increase the City's capital assets. This fiscal year's budget is comprised of various funding sources, such as sewer and water rate fees, a one half-cent local sales tax for transportation improvements (TransNet Extension), General Fund Infrastructure, and developer fees. The Fiscal Year 2024 Adopted CIP Budget appropriates a total of \$704.1 million above the \$2.6 billion in carry forward appropriations previously approved by the City Council. The Fiscal Year 2024 Adopted CIP Budget reflects a decrease of \$130.0 million, or 15.6 percent, when compared to the Fiscal Year 2023 Adopted CIP Budget of \$834.1 million. This is primarily due to a decrease in Pure Water related enterprise fund appropriations.



The CIP budget project pages include anticipated funding information for CIP projects. For Fiscal Year 2024, a total of \$293.3 million in funding for CIP projects is anticipated but has not been appropriated in the Fiscal Year 2024 Adopted Budget. Anticipated funding includes a variety of funding types, such as commercial paper, lease revenue bonds, revenue bonds and notes, General Fund contributions, donations, grants, and developer funding. Not all anticipated funding materializes; however, as anticipated sources of funds are received, separate City Council actions will be brought forward to appropriate any anticipated funding during Fiscal Year 2024.

Citywide Reorganization/Restructuring

The Fiscal Year 2024 Adopted Budget reflects the reorganization and/or restructuring, and the renaming or creation of City departments related to mayoral or executive management priorities and department-initiated requests. The reorganizations are intended to refine programs and processes and provide comprehensive organizational improvements. Reorganizations are, but not limited to, the restructuring of departments and major divisions and programs within a department. The following provides an overview of the reorganizations and restructures that impact the City's organizational structure. These restructures have been addressed and implemented in the Fiscal Year 2024 budget process. Per Charter Section 26, all newly created departments included in the Adopted Budget must be approved by ordinance via a two-thirds vote of the City Council.

Airport Management

The Airports Division within the Department of Real Estate and Airport Management (DREAM) has changed its name to Airport Management to align with the renaming of DREAM. There are no programmatic or position changes associated with this change.

Citywide Budget Overview

Clean SD Division – Environmental Services

The Clean SD Program is a new division in the Environmental Services Department that will oversee solid waste related responsibilities such as Clean SD, solid waste code compliance, illegal dump abatements, litter removal, dead animal collection from the public right of way, roll-off bin services to other departments, and sidewalk vending impounds. This restructure will move 90.00 FTE positions and associated non-personnel expenditures into the new division.

City Planning Department

The Planning Department has changed its name to the City Planning Department. This change does not have any programmatic or position changes.

Citywide Maintenance Services Division – Parks and Recreation

The Parks and Recreation Department will create a new division titled Citywide Maintenance Services that will enable the department to address new responsibilities and span of control challenges. This new division includes the transfer of 122.00 FTE positions, non-personnel expenditures, and revenue from the Developed Regional Parks Division to the Citywide Maintenance Services Division.

Department of Finance and Debt Management Merge

The Debt Management Department will be eliminated and will become a division within the Department of Finance. As part of the restructure, a new division called Debt Management and CIP will be created in the Department of Finance, and CIP-related functions will be transferred to this division. This action will transfer all 17.00 FTE positions, non-personnel expenditures, and associated revenue from the Debt Management Department to the Department of Finance. Additionally, the Debt Management Director will be reduced and will offset the addition of 1.00 Principal Accountant to support the CIP program under the new division. Lastly, 1.00 Financial Operations Manager in Debt Management will be repurposed to 1.00 Assistant Director to oversee this new division.

General Public Benefit Programs – Environmental Services

This restructure will transfer several programs in the Environmental Services Department that benefit the public out of the Refuse Disposal Fund and move them into the General Fund. These programs include the Street Litter Container Collection Program, Community Cleanups, Abatements, Illegal Dumping Removal, Dead Animal Removal, and Franchise Administration. This restructure transfers 33.00 FTE positions, non-personnel expenditures, vehicles, and revenue from the Refuse Disposal Fund into the General Fund.

Historical Resources Program

The Historical Resources Program is being transferred from the Development Services Department to the City Planning Department. This transfer includes the transfer of 5.00 FTE positions, non-personnel expenditures, and revenue from the Development Services Department to the City Planning Department. This program supports the Historic Resources Board and the City's historic preservation efforts.

Office of Immigrant Affairs

The Office of Immigrant Affairs is transferring to the Office of the Chief Operating Officer from the Office of the Mayor. This restructure includes the transfer of 3.00 FTE positions, and expenditures associated with the positions.

Citywide Budget Overview

Office of the Chief Operating Officer

The Office of the Chief Operating Officer (COO) had an organizational management change that included adding 1.00 Deputy Chief Operating Officer who will support the External Services functions of the City. Along with this new position, departments were reallocated to fit this new structure, effective in March 2023. The Office of the Chief Operating Officer also transferred 1.00 Associate Management Analyst to the Department of Finance to support the Office of the Mayor and the Office of the COO with fiscal analysis and support.

Publishing Services Division

The Publishing Services Program in the Purchasing and Contracting Department is being transferred to the Communications Department as a new division. The Publishing Services Division restructure includes the transfer of 8.00 FTE positions, non-personnel expenditures, and associated revenue, and will continue to provide the same level of service but as part of the Communications Department.

Strategic Capital Projects Department

The Strategic Capital Projects (SCP) Department is a newly created department that is focused on specialized, large, and complicated capital improvement projects such as the Pure Water Program, dams and reservoir projects, and others. The newly created department includes the transfer of 35.00 FTE positions, non-personnel expenditures, and associated revenue from the Engineering and Capital Project Department.

Your Safe Place – A Family Justice Center

The Office of the City Attorney has changed the name of the Family Justice Center to Your Safe Place – A Family Justice Center. This change does not include any programmatic or position changes.

Fiscal Year 2024 General Fund Adopted Budget

The Fiscal Year 2024 General Fund Adopted Budget reflects a multi-year analysis that addresses the Fiscal Year 2024 baseline shortfall that was projected in the Fiscal Year 2024-2028 Five-Year Financial Outlook (Outlook) and makes certain revisions to projections based on updated revenues for Fiscal Year 2023 and 2024 as well as funding decisions made in Fiscal Year 2024. The multi-year analysis also includes a comprehensive review of critical expenditure requests submitted by each department in Fiscal Year 2024, as well as the recommended allocation of the Coronavirus State and Local Fiscal Recovery Funds included in the American Rescue Plan Act (ARPA), and other resources and mitigation actions to help address the projected revenue shortfalls in Fiscal Year 2024 and in future fiscal years. There is an ongoing need to reach a structurally balanced budget where ongoing expenditures are supported with ongoing revenue. To achieve a balanced budget in future fiscal years it will require further mitigations such as use of one-time revenues, reserves, additional budget reductions, or identification of new ongoing revenue sources. The following sections provide additional details considered in the Fiscal Year 2024 General Fund Adopted Budget.

Fiscal Year 2024-2028 Five -Year Financial Outlook

In November 2022, the Fiscal Year 2024-2028 Five-Year Financial Outlook (Five-Year Outlook) was released. The report included a projected baseline shortfall—in which baseline expenditures exceed baseline revenues—in Fiscal Years 2024 through 2026. As displayed in **Table 3 - Fiscal Year 2024-2028 Five-Year Financial Outlook**, baseline revenue growth was projected to exceed anticipated baseline expenditure growth by Fiscal Year 2027. To help mitigate some of the projected deficits, the Five-Year Outlook included the use of one-time resources; specifically, the Five-Year Outlook included the use of the remaining \$52.1 million in American Rescue Plan Act (ARPA) funds, and an estimated \$72.1 million in excess equity (available fund balance in excess of reserves).

Citywide Budget Overview

Table 3 - Fiscal Year 2024-2028 Five-Year Financial Outlook

	Fiscal Year 2024	Fiscal Year 2025	Fiscal Year 2026	Fiscal Year 2027	Fiscal Year 2028
Baseline Revenues	\$ 1,881.12	\$ 1,955.4	\$ 2,017.3	\$ 2,086.1	\$ 2,149.4
Baseline Expenditures	1,931.6	1,978.0	2,038.1	2,085.4	2,143.3
Baseline (Shortfall) / Surplus	\$ (50.5)	\$ (22.6)	\$ (20.9)	\$ 0.7	\$ 6.1
Use of ARPA	52.1	-	-	-	-
Use of Excess Equity	23.8	48.3	-	-	-
New Facilities/ Planned Commitments	(25.3)	(73.0)	(86.5)	(94.9)	(118.7)
(Shortfall) / Surplus	\$ 0.0	\$ (47.3)	\$ (107.3)	\$ (94.1)	\$ (112.6)

Since the release of the Five-Year Outlook, projected revenues for the Fiscal Year 2024 Adopted Budget have been updated, and additional critical expenditures have been added via the Fiscal Year 2024 budget process. Although Fiscal Year 2024 remains balanced through the remaining use of ARPA and the use of excess equity, more of these one-time resources were required to balance in Fiscal Year 2024, when compared to the Five-Year Outlook.

Table 4 - Updated Fiscal Year 2024-2028 Five-Year Financial Outlook displays the updated projected net position of the General Fund over the next five fiscal years. As a result of the expenditures added via the Fiscal Year 2024 budget process, the baseline deficit is projected to grow by \$78.1 million in Fiscal Year 2025, when compared to the Five-Year Outlook. Additionally, although the Five-Year Outlook projected that baseline revenues would exceed baseline expenditures in Fiscal Years 2027 and 2028, the revised projections reflect that this is no longer the case.

Moreover, although the Fiscal Year 2024 Adopted Budget is balanced, the bottom-line shortfall has increased in Fiscal Year 2025 and beyond primarily due to critical budget additions, negotiated compensation increases, increases in the City's retirement ADC payment, new facilities, and planned commitments. As a result of these additional expenditures, the deficit is projected to grow by \$29.2 million in Fiscal Year 2025, and by \$88.5 million in Fiscal Year 2026, when compared to the Five-Year Outlook.

Table 4 - Updated Fiscal Year 2024-2028 Five-Year Financial Outlook

	Fiscal Year 2024	Fiscal Year 2025	Fiscal Year 2026	Fiscal Year 2027	Fiscal Year 2028
Revenues	\$ 2,017.8 ¹	\$ 2,025.1	\$ 2,070.8	\$ 2,138.6	\$ 2,199.8
Expenditures	2,089.9	2,125.8	2,222.1	2,274.8	2,330.9
Net Position (Shortfall) / Surplus	(72.2)	(100.7)	(151.3)	(136.2)	(131.1)
Use of Excess Equity	72.2	48.9	-	-	-
Homelessness State Grants	-	20.0	20.0	20.0	20.0
New Facilities/Planned Commitments	-	(44.8)	(64.5)	(73.1)	(97.0)
(Shortfall) / Surplus	\$ 0.0	\$ (76.5)	\$ (195.8)	\$ (189.3)	\$ (208.1)

¹ Includes the use of \$52.1 million in ARPA funds in Fiscal Year 2024.

Citywide Budget Overview

The Fiscal Year 2024 Adopted Budget reflects additional revenue of \$136.7 million associated with: the use of ARPA funds of \$52.1 million; and \$84.6 million due to continued robust growth in property tax, franchise fees, sales tax, and transient occupancy tax revenues. There are also additional increases in future fiscal years when compared to the prior Five-Year Outlook. Property tax revenues continued to remain strong through the pandemic, buoyed largely by continued home sales and elevated median home prices. Additionally, transient occupancy tax revenues have recovered faster than previously anticipated, positively impacting the forecast in future years. Sales tax revenues saw an increase as a result of low unemployment rates, and a continued increase in the cost of goods as a result of elevated inflation. Lastly, forecasted franchise fee revenues have increased significantly from the Five-Year Outlook as a result of the most recent approved rate increases for both gas and electric commodities.

As reflected in **Table 4 - Updated Fiscal Year 2024-2028 Five-Year Financial Outlook**, expenditures are projected to be \$158.3 million more in Fiscal Year 2024 than originally projected in the Five-Year Outlook, and are expected to increase in future fiscal years as well. The primary changes to Fiscal Year 2024 expenditures and beyond include: negotiated compensation increases; increases in the City's Retirement ADC payment associated with the addition of the pension related costs to Proposition B-impacted employees entering the pension system; increases in electricity, gas, and fuel due to rate increases; contributions to the General Fund Reserves as outlined in the revised Reserve Policy updated in December 2022; and contributions to the Infrastructure Fund as a result of increased sales tax projections and projected fluctuations in the California Consumer Price Index (CCPI). Additional details are included in the General Fund Revenues and General Fund Expenditures sections of this Volume.

The new facilities/planned commitments highlighted in **Table 4** are a continuation of those identified in the Five-Year Outlook. These commitments are very likely to occur because they are related to new facilities, non-discretionary items, homeless services, and committed stormwater debt service.

As a result of all of these changes, the General Fund is projected to have significant deficits from Fiscal Year 2025 through Fiscal Year 2028. These updated Outlook projections demonstrate the importance of developing multi-year strategies to correct the projected structural deficits, where ongoing expenditures exceed ongoing revenues, and demonstrate the City's need for additional ongoing available resources to support the critical needs of the City. In Fiscal Year 2025, a projected \$48.9 million in excess equity will be needed to minimize service level impacts and avoid budget reductions. However, this is a one-time resource, and is not anticipated to be available in future fiscal years unless revenues grow above current projections. Additionally, the City is anticipated to receive approximately \$20.0 million in Homelessness State Grants for the remainder of the outlook period; however, the assumption is dependent on the State allocating funding for these programs each year. Given the State's current budget challenges, it is possible the State could choose to allocate this funding to other critical needs.

Since the shortfalls in the updated Five-Year Outlook have increased each year when compared to the Five-Year Outlook provided in November, the Department of Finance has identified additional actions and resources that may be leveraged to address the projected shortfalls. These potential resources and actions could include budget reductions, reducing reserve contributions, waiving contributions to the Infrastructure Fund, or the pursuit of additional one-time and ongoing revenue options. Opportunities for additional revenue could include: revenue associated with trash collection as a result of an approved amendment to the Peoples' Ordinance; a positive resolution to the litigation related to Measure C, which would increase transient occupancy taxes to support the expansion of the San Diego Convention Center and create a dedicated funding source for homelessness programs and services and street repair; and other potential local tax measures, which could be placed on upcoming ballots.

A full update to the Five-Year Outlook for Fiscal Years 2025-2029 will be released in November 2023.

Citywide Budget Overview

General Fund Reserves

The City's Reserve Policy was adopted by the City Council in 2002 to establish essential reserves to strengthen the City's financial position and address unexpected emergencies or unanticipated liabilities. The importance of maintaining cash reserves to strengthen the City's fiscal position and effectively manage potential future economic downturns has never been more critical. In December 2022, the City Council approved updates to the Reserve Policy to modify the annual funding targets for the General Fund Emergency Reserve and Stability Reserve, while maintaining the policy goal of 16.7% for the General Fund, which is a best practice per the Government Finance Officers Association (GFOA). In line with those updates, the Fiscal Year 2024 Adopted Budget includes a contribution of \$8.1 million to the General Fund Reserves to meet the Fiscal Year 2024 Reserve Policy target of 13.58%.

Table 5 – General Fund Reserve Contribution shows the General Fund Reserve contributions projected for the next five years to meet the reserve targets as outlined in the Reserve Policy. The Fiscal Year 2024 Adopted Budget does not appropriate the \$8.1 million reserve contribution as it will not be an expenditure to the General Fund. Instead, the reserve contribution is earmarked as a component of fund balance.

Table 5 - General Fund Reserve Contribution (in millions)

Description	Fiscal Year 2024	Fiscal Year 2025	Fiscal Year 2026	Fiscal Year 2027	Fiscal Year 2028
Emergency Reserve Target	7.21%	7.21%	7.50%	7.90%	8.00%
Stability Reserve Target	6.37%	6.37%	6.60%	6.80%	7.35%
Total Reserve Target	13.58%	13.58%	14.10%	14.70%	15.35%
Total Estimated Reserve Target	\$ 215.2	\$ 236.4	\$ 258.9	\$ 279.6	\$ 301.9
General Fund Contribution	\$ 8.1	\$ 21.2	\$ 22.5	\$ 20.7	\$ 22.3

Fiscal Year 2024 Critical Expenditures

In addition to solving the baseline revenue shortfall, the Fiscal Year 2024 Adopted Budget prioritizes the maintenance of current core services, while allowing for select budget additions needed to: comply with various mandates, address a high-level of employee vacancies, address quality of life issues, provide public safety, support homelessness programs and services, and operate new parks and library facilities. Program summaries for the Infrastructure Fund, Climate Equity Fund, Homelessness Programs and Services, Climate Action Plan, Organics Collection Program mandated by State Senate Bill 1383, Opioid Settlement Funds, Vision Zero, the Use of One-Time Resources, American Rescue Plan Act Funds, and Citywide Personnel Expenditures are included in the following sections.

For a summary of all significant budget adjustments included in the General Fund, please refer to the General Fund Expenditures section of this Volume.

Infrastructure Fund (Charter Section 77.1)

In June 2016, voters approved Proposition H, requiring the City to dedicate specific sources of revenue to fund new General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure.

The calculation to fund the new Infrastructure Fund is based on the following:

- Sales Tax Increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline of Fiscal Year 2016 actual receipts, adjusted by the California Consumer Price Index (CCPI) for Fiscal Year 2018 through Fiscal Year 2042
- General Fund Pension Cost Reduction – for Fiscal Year 2018 through Fiscal Year 2042, any amount of pension costs below the base year of Fiscal Year 2016

Citywide Budget Overview

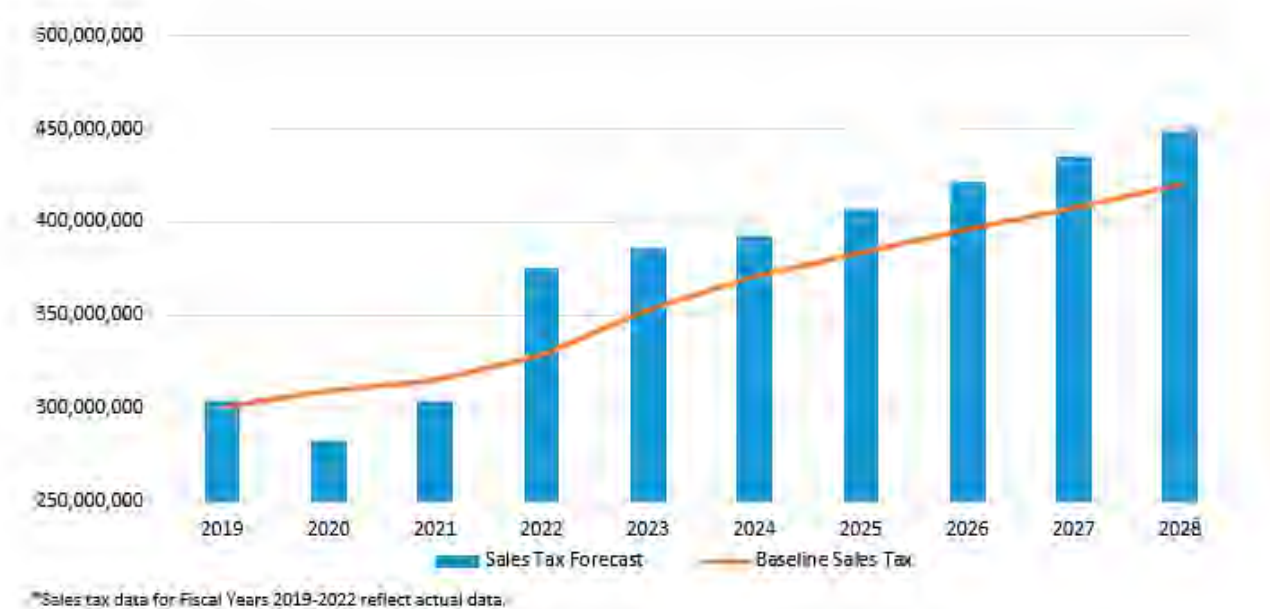
Prior to Fiscal Year 2023, the calculation to fund the Infrastructure Fund included a Major Revenues Increment based on an amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees. However, the City Charter only required this increment for Fiscal Year 2018 through Fiscal Year 2022.

Based on this calculation, the required Infrastructure Fund contribution for Fiscal Year 2024 totals \$31.0 million. This amount is primarily attributed to the sales tax increment calculation; the General Fund Pension Cost Reduction calculation remains above the base year of Fiscal Year 2016.

Based on the definitions in Charter Section 77.1, \$31.0 million is required to be deposited into the Infrastructure Fund for Fiscal Year 2024 unless the Mayor recommends the suspension of Charter section 77.1 for one fiscal year, and two-thirds of the City Council approves that suspension. For Fiscal Year 2024, the budget allocates \$27.2 million to the Capital Improvements Program (CIP), of which \$12.5 million is for General Fund facilities, \$5.2 million is for transportation projects, \$3.9 million is for stormwater projects, \$4.8 million is for Parks & Recreation projects, and \$700,00 for Library projects. The remaining \$3.8 million will support repairs and tenant improvements for Police facilities, and streetlight repairs.

Figure 2 - Proposition H Sales Tax Baseline Comparison Outlook illustrates a comparison outlook between the calculated baseline for sales tax and the contribution to the Infrastructure Fund. The Baseline sales tax is subject to change and adjusted by the California Consumer Price Index (CCPI) for each fiscal year of the outlook years.

Figure 2 - Proposition H Sales Tax Baseline Comparison Outlook



Climate Equity Fund

The goal of the Climate Equity Fund (CEF) is to provide additional funding for City infrastructure projects to enable underserved communities to better respond to the impacts of climate change. Currently, to be eligible to receive CEF funding, projects must have an impact on reducing greenhouse gas emissions, enhancing safety in the public right-of-way, relieving congestion, or achieving other climate equity concerns and be located in a Community of Concern as identified using the Climate Equity Index. City staff work with community-based organizations, Council offices, and City departments to decide which projects to fund. In accordance with the City Council resolution, the minimum annual allocation to CEF eligible projects is:

- 1 percent of the total annual revenue received through TransNet

Citywide Budget Overview

- 1 percent of the total annual revenue received through Gas Tax
- 10 percent of the total General Fund revenue received through the annual gas and electric franchise fees

The Fiscal Year 2024 Adopted Budget includes CEF allocations of \$11.1 million; the \$11.1 million allocation includes \$9.2 million in funding for CEF eligible projects that were allocated during the May Revision, and an additional \$1.9 million that is available in fund balance due to higher franchise fee revenue and interest earnings in Fiscal Year 2023. A list of planned projects is included in Volume III of the Adopted Budget.

Homelessness Programs and Services

In Fiscal Year 2024, the City has allocated \$85.8 million for homelessness programs and services, with \$44.0 million budgeted in the General Fund for the Homelessness Strategies & Solutions Department, \$3.4 million budgeted in the General Fund for the Police Department's Homeless Outreach Team, \$250,000 budgeted in the Low and Moderate Income Housing Asset Fund (LMIHAF), and \$38.1 million in grant funding. **Table 6 -** shows the **Homelessness Programs and Services by Department and Funding Source** below.

Table 6 - Homelessness Programs and Services by Department and Funding Source

General Fund	FY 2024 Budget
Homelessness Strategies & Solutions Department	
Homeless Shelters and Services Programs	\$ 35,322,905
Coordinated Outreach	3,350,000
Prevention Programming	2,250,000
Coordination of City Homeless Programs and Services	3,084,549
Total Homelessness Strategies & Solutions Department	\$ 44,007,454
Police Department	
Homeless Outreach Team	3,428,223
Total Police Department	\$ 3,428,223
Total General Fund	\$ 47,435,677
Low and Moderate-Income Housing Asset Fund	
Homelessness Response Center	250,000
Total Low- to Moderate-Income Housing Asset Fund	\$ 250,000
Grant Funding	
Community Development Block Grant (CDBG)	\$ 1,318,078
Emergency Solutions Grant (ESG)	1,029,691
Encampment Resolution Funding (ERF) Grant	1,988,409
Family Homelessness Challenge Grant (FHCG)	390,000
County of San Diego Capital Grants	1,287,845
Homeless Housing, Assistance and Prevention (HHAP) Grant	32,070,770
Total Grant Funding	\$ 38,084,793
Total Citywide Resources	\$ 85,770,470

Note: Table is not intended to capture all complementary Homelessness Programs and Services related costs within the City.

Citywide Budget Overview

General Fund

The Fiscal Year 2024 Adopted Budget includes \$47.4 million from the General Fund in the Homelessness Strategies & Solutions and Police Departments for the following homeless programs and services:

- Homeless Shelters and Services Programs
- Coordinated Outreach
- Prevention Programming
- Coordination of City Homelessness Programs and Services
- Homeless Outreach Team in the Police Department

Homeless Shelters and Services Program

The City of San Diego partners with agencies to operate congregate and non-congregate shelters which serve individuals experiencing homelessness. These shelters provide meals, restrooms, showers, case management, housing navigation, and mental health and substance abuse services and referrals.

In Fiscal Year 2024, the City General Fund will provide \$28.3 million to support beds at 12 shelters, which includes \$2.7 million supported by Opioid Settlement funding. General Fund supported shelters include the following:

- Paul Mirabile Interim Housing Shelter
- Connections Interim Housing Shelter
- Bishops Housing Shelter
- Bridge Shelters for Single Adults
- Safe Haven
- Women's Shelter
- Emergency Harm Reduction Center
- Shelters for Youth
- Winter Weather Shelters
- Non-congregate Shelter for Families
- Non-congregate Shelter for Seniors
- New shelter bed capacity

In addition to these shelter programs, the General Fund will provide \$7.0 million to support the following services:

- Serial Inebriate Program
- Homelessness Response Center
- Program for Engaged Educational Resources (PEER)
- Day Center for Homeless Adults
- Storage Facilities
- Safe Parking Locations

Coordinated Outreach

The City's Coordinated Street Outreach Program uses trained social workers and peer specialists to connect unsheltered residents with shelter, housing, and supportive services. Street-based case managers practice "Housing First" principles, working with clients to build individualized plans to move people from unsheltered conditions into housing. The program takes a coordinated approach to ensuring adequate and equitable coverage of outreach teams throughout the City and works to identify trends and proactively respond to critical areas throughout the City. The Coordinated Street Outreach Program includes Caltrans outreach and street outreach from bridge shelters.

Citywide Budget Overview

Prevention Programming

The Fiscal Year 2024 Adopted Budget includes \$2.3 million in the General Fund for the continuation of the Housing Instability Prevention Program (HIPP). HIPP helps pay rent and other housing-related expenses for 300 families in the City of San Diego with low income and unstable housing situations (e.g., those facing eviction for nonpayment of rent).

Coordination of City Homelessness Programs and Services

The Fiscal Year 2024 Adopted Budget also includes \$3.1 million in the Homelessness Strategies & Solutions Department associated with staff coordination of citywide homelessness programs and services. The Fiscal Year 2024 Adopted Budget includes the addition of 1.00 Administrative Aide 2. This position will provide administrative support to the department, including scheduling assistance, processing public records requests, and assisting the department's senior leadership team. In Fiscal Year 2024, the Adopted Budget includes a total of 16.00 FTE positions in the department.

Grant Funding for Homelessness Strategies & Solutions

In Fiscal Year 2024, the City is anticipated to leverage a total of \$38.1 million in State and Federal grant funding to address the immediate emergency needs of individuals and families experiencing homelessness, or at imminent risk of homelessness. This includes \$1.3 million in Community Development Block Grant (CDBG) funding and \$1.0 million in Emergency Solutions Grant funding for homelessness related programs and services, as shown below. Additionally, \$1.3 million is included from County of San Diego Capital Grants for shelter improvements. The City is also anticipated to leverage \$34.4 million in Fiscal Year 2024 from multiple State of California grants, including the Homeless Housing, Assistance, and Prevention (HHAP) grant program; Encampment Resolution Funding (ERF) grant program; and Family Homelessness Challenge Grant (FHCG). HHAP grants were allocated by the State in four rounds between Fiscal Year 2020 and Fiscal Year 2024.

Community Development Block Grant (CDBG) and Emergency Solutions Grant Funding

In Fiscal Year 2024, \$1.3 million in CDBG program allocations and \$1.0 million in Emergency Solutions Grant (ESG) allocations are anticipated to fund homeless programs, services, and projects.

\$1.3 million in CDBG Block grant funding will support the following programs:

- Day Center for Homeless Adults
- Non-Congregate Shelter for Families
- Paul Mirabile Interim Housing Shelter

\$1.0 million in ESG funding will support the following programs:

- Connections Interim Housing
- Rapid Rehousing
- Paul Mirabile Interim Housing Shelter

Homeless Housing, Assistance and Prevention (HHAP) Funding

The Homeless Housing, Assistance, and Prevention (HHAP) grants are one-time block grants that provide local jurisdictions in the State of California with funding to support regional coordination and expand or develop local capacity to address their immediate homelessness challenges. In June 2020, the City Council approved the use of HHAP grant funding for round one for a total of \$22.5 million. In June 2021, the City Council approved the use of the second-round funding of \$10.6 million. In June 2022, the third round of funding in the amount of \$27.5 million was approved by the City Council. In June 2023, the City Council approved the use of a fourth round of HHAP grant funding, totaling \$22.5 million.

Citywide Budget Overview

In Fiscal Year 2024, it is projected that \$1.8 million of HHAP 1 and HHAP 2 funding will be used to support Fiscal Year 2024 costs. In addition, there are planned expenditures of \$10.7 million from the third round of HHAP funding and \$19.6 million from the fourth round of HHAP funding. In total, \$32.1 million in HHAP funded expenditures are planned in Fiscal Year 2024 to support the following programs and services:

Shelters and Services

\$24.4 million is being allocated to support shelter beds at following shelters:

- Bridge Shelter at 16th & Newton
- Bridge Shelter at 17th & Imperial
- Single Adult Shelter (Previously Golden Hall)
- Youth Shelter & Case Management
- LGBTQ Youth Shelter
- Rosecrans Sprung Shelter
- Harm Reduction Shelter

Safe Parking Program

HHAP funding of \$1.7 million is designated in Fiscal Year 2024 for three safe parking lots across the City. These programs are designated parking lots for homeless individuals living out of their vehicles to safely stay overnight and be connected to services to help them obtain permanent housing.

Coordinated Street Outreach Program

HHAP funding of \$1.9 million is designated for the Coordinated Street Outreach program to amplify the General Fund contribution and ensure adequate and equitable coverage of outreach teams across the City.

Family Reunification Program

The family reunification program seeks to connect homeless individuals with family members and support systems across the United States. HHAP funding in the amount of \$764,000 will continue to support this program in Fiscal Year 2024.

Rapid Rehousing Program

HHAP programming includes \$1.7 million allocated to continue Rapid Rehousing programs currently in effect. Rapid Rehousing provides homeless individuals or individuals at imminent risk of becoming homeless with identification of housing, short-term rental assistance, and other services.

Administrative Costs

A total of \$1.6 million in costs to administer the HHAP programs are planned for Fiscal Year 2024. These costs are charged by City staff and staff from the San Diego Housing Commission.

Family Homelessness Challenge Grant (FHCG) and Encampment Resolution Grant (ERG) Funding

In Fiscal Year 2024, \$390,000 in Family Homelessness Challenge Grant (FHCG) program allocations and \$2.0 million in Encampment Resolution Funding (ERF) grant program allocations are anticipated to fund homelessness programs, services, and projects.

FHCG funding provides housing resources to families within the existing Safe Parking programs. ERF funding will support outreach and housing solutions for former residents within the E Street Neighborhood Encampment Solution project, as well as a joint encampment project with the County of San Diego.

The County of San Diego Capital Grants total \$1.3 million and are anticipated to fund costs associated with the following shelter sites: Rose Canyon safe parking program; Inclement Weather Shelter; and Seniors Landing non-congregate shelter.

Citywide Budget Overview

Police Department Homelessness Outreach Team (HOT)

The Police Department's Homeless Outreach Team (HOT) uses a community-oriented policing approach to address the unique needs of the City's homeless population. HOT team leaders bring together behavioral health clinicians from the Psychiatric Emergency Response Team (PERT), public health nurses, and social workers from the County of San Diego Health and Human Services Agency to provide outreach and engagement services throughout the City of San Diego, in order to connect unsheltered individuals with available services. HOT engages with individuals who may otherwise be subject to enforcement action for violation of various local ordinances and state statutes. Its approach is a means to connect individuals with services in a way that avoids contact with the criminal justice system.

The Fiscal Year 2024 Adopted Budget includes \$3.4 million from the General Fund to support personnel and non-personnel expenditures in the San Diego Police Department.

Implementation of the Climate Action Plan

On August 2, 2022, the City Council adopted the 2022 Climate Action Plan (CAP), setting a new community-wide goal of net-zero emissions by 2035, committing San Diego to an accelerated trajectory for greenhouse gas reductions. Achieving net-zero emissions will improve the air we breathe, the communities we live in, and our overall quality of life. The CAP identifies six (6) equity-focused strategies to achieve a goal of net zero emissions by 2035 through reducing and avoiding GHG emissions:

- Strategy 1: Decarbonization of the Built Environment
- Strategy 2: Access to Clean and Renewable Energy
- Strategy 3: Mobility and Land Use
- Strategy 4: Circular Economy and Clean Communities
- Strategy 5: Resilient Infrastructure and Healthy Ecosystems
- Strategy 6: Emerging Climate Actions

Staff developed an Implementation Plan that provided further information on funding needs, performance metrics, time frame, and implementation pathways. Staff released a draft Implementation Plan and Implementation Cost Analysis (ICA) in February 2023. The final versions of the Implementation Plan and ICA can be found here: <https://www.sandiego.gov/sustainability/climate-action-plan>

Over the next five years of implementation of the CAP, City staff will report on progress to City Council and the public through annual progress reports and comprehensive GHG emissions inventories at least every two years, depending on data availability. Additionally, in response to the 2020 CAP audit, staff have prepared an Administrative Regulation (AR) to establish annual department-level work plans for the implementation of the CAP with established responsibilities for overall CAP implementation. Draft work plans have been developed and can be found at the following link:

<https://www.sandiego.gov/sustainability/climate-action-plan>

The City will accelerate the adoption of electric vehicles, incentivize employees to work remotely, and encourage the use of alternative modes of transportation. The City has successfully shifted 99 percent of city accounts to 100 percent clean energy through San Diego Community Power and anticipates that the remaining accounts will transition over the course of Fiscal Year 2024.

Principles of sustainability and projects that reduce GHG emissions or improve the City's economic, social, or environmental sustainability are woven throughout many departments and functions within City operations. However, the City budget is structured by functional departments rather than by sector or initiatives. Because the efforts that support the CAP cross many departments and are embedded in many different projects and initiatives, the CAP Implementation Budget Summary presented here highlights new

Citywide Budget Overview

Principles of sustainability and projects that reduce GHG emissions or improve the City's economic, social, or environmental sustainability are woven throughout many departments and functions within City operations. However, the City budget is structured by functional departments rather than by sector or initiatives. Because the efforts that support the CAP cross many departments and are embedded in many different projects and initiatives, the CAP Implementation Budget Summary presented here highlights new funding which is requested through the City's official budget process to support the various strategic areas of the CAP, to facilitate a discussion about implementation of the CAP. Of note, throughout the year there are other funding sources (e.g., base budgets or Community Development Block Grants) or budget adjustments that are not captured in this report but do assist in achieving the City's CAP goals.

San Diego's CAP is considered a national model. The City is breaking new ground in policies, programs, and methodologies to implement the plan. As a national leader, techniques for implementing evolve and improve over time as processes are established, metrics are created or enhanced, and annual monitoring begins. The Fiscal Year 2024 Adopted Budget demonstrates that the City remains committed to keeping the economic, social, and environmental principles of sustainability at the forefront of decision-making.

Progress Towards Achieving Climate Action Plan Goals

Figure 3 - Citywide Greenhouse Emissions Inventory and Projections shows the most recent citywide GHG inventory. The total GHG emissions from San Diego in 2021 were approximately 9.6 million metric tons CO₂e (MMT CO₂e), a 25 percent decrease from 2010. Reductions in GHG emissions from electricity consumption, transportation, solid waste and water use offset some increases seen from natural gas consumption and wastewater production year-over-year. The budget analysis incorporated below was developed using the strategies and actions from the new 2022 CAP.

Figure 3 - Citywide Greenhouse Emissions Inventory and Projections



Revised 2/14/2023

Summary of Climate Action Plan Adopted Budget

Table 7 - CAP Budget Changes Across City Departments is a summary of investments across City departments in Fiscal Year 2024 that support the six strategic areas of the CAP. The investment amounts represent new resources included in the Fiscal Year 2024 Adopted Budget. These changes are added to existing CAP investment in the departments' continuing appropriations. CAP-related budget changes included in the Fiscal Year 2024 Adopted Budget total \$543.0 million and include operating and capital expenditure budgets.

Citywide Budget Overview

Table 7 - CAP Budget Changes Across City Departments

Climate Action Plan Fiscal Year 2024 Adopted Budget			
Strategy	Direct	Indirect	Total
Overarching Implementation	\$ -	\$ (177,894)	\$ (177,894)
Strategy 1 - Decarbonization of the Built Environment	3,216,200	1,622,522	4,838,722
Strategy 2 - Clean & Renewable Energy	1,225,000	250,000	1,475,000
Strategy 3 - Mobility & Land Use	85,053, 068	27,007,974	112,061,041
Strategy 4 - Circular Economy & Clean Communities	6,726,066	11,908,922	18,634,987
Strategy 5 - Resilient Infrastructure and Healthy Ecosystems	117,166,086	288,973,558	406,139,644
Strategy 6 - Emerging Climate Actions	-	68,540	68,540
Total	\$ 213,386,419	\$ 329,653,622	\$ 543,040,040

This budget analysis identifies both direct and indirect CAP efforts. Direct CAP efforts are explicitly identified as actions in the CAP (e.g., landfill gas capture) or directly support the CAP GHG reduction goals (e.g., increasing sidewalks or bikeways to increase walking or biking). Indirect CAP efforts are not explicitly referenced in the CAP or only partially support the CAP through climate change efforts (e.g., funding for pump station or sewer pipe repairs that will indirectly impact water facilities). **Figure 4 - Climate Action Plan Adopted Budget Changes by Strategy** represents these investments by each CAP strategy.

Figure 4 - Climate Action Plan Adopted Budget Changes by Strategy¹



¹Strategy titles noted in Table 7.

Organics Collection – Senate Bill 1383

In September 2016, Governor Jerry Brown signed into law Senate Bill 1383 (SB 1383) establishing methane emissions reduction targets in a statewide effort to reduce emissions of short-lived climate pollutants. SB 1383 establishes targets of a 50.0 percent reduction in the level of the statewide disposal of organic waste from 2020, with a 75.0 percent reduction by 2025. The City Council approved an ordinance in April 2022, which was effective in June 2022, that required the City to implement the following:

- Expansion of organics collection citywide, including amendments to the Franchise Hauler

Citywide Budget Overview

Agreements

- Adoption of an enforcement mechanism
- Establishment of an edible food recovery program
- Procurement of recovered organic waste products
- Tracking and reporting of metrics to California's Department of Resources Recycling and Recovery
- Conduct education and outreach
- Development of organic waste processing capacity
- Conduct escalating mandatory enforcement

Full implementation of SB 1383 requirements will be phased over several years and will include upgrading facilities, additional vehicles, contracts, equipment, software and supplies, and the addition of approximately 130 positions. The Fiscal Year 2024 Adopted Budget includes a total of \$24.0 million across various funds to support implementation of SB 1383. This includes a base budget amount of \$17.5 million and an increase of \$6.5 million from the Fiscal Year 2023 Adopted Budget. This increase from the Fiscal Year 2023 budget includes a \$2.3 million increase in the General Fund, \$366,447 decrease in the Recycling Fund, and \$4.6 million increase in the Refuse Disposal Fund. Funding will be used to support vehicles, heavy equipment, and the addition of 12.25 FTE positions.

Table 8 – Senate Bill 1383 by Fund displays the Fiscal Year 2024 Adopted Budget for SB 1383 by fund.

Table 8 - Senate Bill 1383 by Fund

General Fund	FY 2024 Adopted Budget ¹
Environmental Services	
Personnel Expenditures	\$ 12,239,602
Non-Personnel Expenditures	\$ 5,204,308
General Fund Total	\$ 17,443,910
Recycling Fund	
Environmental Services	
Personnel Expenditures	\$ 451,738
Non-Personnel Expenditures	\$ 557,722
Recycling Fund Total	\$ 1,009,460
Refuse Disposal Fund	
Environmental Services	
Personnel Expenditures	\$ 1,988,763
Non-Personnel Expenditures	\$ 3,547,400
Refuse Disposal Fund Total	\$ 5,536,163
Total Fiscal Year 2024	\$ 23,989,533

¹The table includes the anticipated budgeted personnel expenditure savings associated with the positions.

Accessible Pedestrian Connections Plan

The Fiscal Year 2024 Adopted Budget includes \$262,000 to update the Americans with Disability Act (ADA) Public Right-of-Way Evaluation and Transition Plan for disadvantaged communities in conjunction with

Citywide Budget Overview

recently awarded Active Transportation Program grant funding of approximately \$1.2 million. The Right-of-Way Evaluation and Transition Plan will support compliance with federal mandates and include an updated inventory of right-of-way features such as curb ramps, audible pedestrian signals, and roadway crossings. This evaluation of the southern area of the City and development of an updated comprehensive plan is expected to be conducted over a two-year period and will ensure that the right-of-way is accessible for people of all ages and abilities. Utilization of geospatial analysis and integration of multiple existing and new data sets will modernize the City's accessibility planning and prioritize ADA improvements to be considered for future funding and implementation.

Vision Zero

The City remains committed to Vision Zero efforts to eliminate all traffic fatalities and severe injuries in San Diego.

In the Fiscal Year 2024 Adopted Budget, \$51.8 million is being allocated to implement the City's Vision Zero goals, including \$16.4 million for bicycle facilities, \$300,000 for guard rails, \$9.6 million for sidewalks, \$555,000 for street lights, \$486,000 for traffic calming measures, \$5.8 million for traffic signals, \$500,000 for median installation, \$15.0 million for bridges, and \$3.2 million for street and road modifications. **Table 9 - Vision Zero Projects** displays the allocation of funds to applicable Vision Zero projects.

Table 9 - Vision Zero Projects

Vision Zero Project Type/Grouping	Project ID	FY 2024 Adopted Budget
Bicycle Facilities		
Bike Racks Citywide	O&M	\$ 50,000
Bike Striping Citywide	O&M	400,000
Safe & Sustainable Transportation All Ages & Abilities Team (STAAT)	O&M	1,100,000
Bicycle Facilities	AIA00001	692,000
Hillcrest Improv 4 (BL)	New	642,000
Valencia Park Improv 2 (BL)	New	50,000
Coastal Rail Trail	S00951	9,700,000
Normal Street Promenade	S22012	2,455,000
West Valley River Crossing	S24004	2,000,000
Bicycle Facilities Total		\$ 16,397,000
Guard Rails		
Guard Rails	AIE00002	\$ 300,000
Torrey Pines Rd, Prospect-Coast Walk GR	B19056	200,000
Crown Point Guardrail	B18225	50,000
Regional Arterial Guardrail Group 1	B17154	50,000
Guard Rails Total		\$ 300,000
Sidewalks		
New Walkways	AIK00001	\$ 2,083,000
Genesee Ave-Chateau to Sauk Sidewalk	B15168	583,000
Saturn Boulevard Sidewalk Installation	New	1,500,000
Sidewalk Repair and Reconstruction	AIK00003	\$ 2,000,000
Sidewalk Replacement Group 1902-CM	B19013	1,000,000
Sidewalk Replacement Group 1903-SE & CH	B19014	1,000,000

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Vision Zero Project Type/Grouping	Project ID	FY 2024 Adopted Budget
City Heights Sidewalks and Streetlights	S19005	2,500,000
Cypress Dr Cultural Corridor	S23011	2,000,000
Federal Blvd Sidewalk Improv & SW Upgrade	RD24000	1,000,000
Sidewalks Total		\$ 9,583,000
Street Lights		
Street Light Circuit Upgrades	AIH00002	\$ 555,000
Pacific Beach 1 SL Series Circuit Conversion	B16119	555,000
Street Lights Total		\$ 555,000
Signals - Calming/Speed Abatement		
Traffic Calming	AIL00001	\$ 486,000
Kettner Boulevard & Palm Street Hybrid Beacon	B18046	216,000
RRFB 2401 (SG)	New	70,000
Flashing Beacons Citywide (NSG)	New	200,000
Signals - Calming/Speed Abatement Total		\$ 486,000
Traffic Signals		
Traffic Signal Modification	O&M	300,000
Install Traffic Signal Interconnect System	AIL00002	\$ 846,000
Pacific Beach TS Interconnect Upgrades	B15065	346,000
Traffic Management Center	New	500,000
Traffic Signals -- Citywide	AIL00004	\$ 3,526,400
47th Street and Solola Avenue Traffic Signal	B20141	30,000
Division Street & Osborn Street Traffic Signal	B15047	707,400
El Cajon Blvd HAWKS	B22000	735,000
Mercado Dr @ Del Mar Heights Rd Traffic Signal	B22046	121,000
Mississippi Street and El Cajon Boulevard Traffic Signal	B20140	97,000
Torrey Pines Road Pedestrian Hybrid Beacon	B20146	1,236,000
Fix the City's most dangerous intersections	New	600,000
Traffic Signals Modification	AIL00005	\$ 1,137,374
Signal Mods in Barrio Logan	B131010	487,374
Mid-City & Eastern Area Signal Mods	B17128	250,000
Fix the City's most dangerous intersections	New	400,000
Traffic Signals Total		\$ 5,809,774
Medians		
Median Installation	AIG00001	\$ 500,000
Fix the City's most dangerous intersections	New	500,000
Medians Total		\$ 500,000
Bridges		
El Camino Real to Via De LaValle (1/2 mile)	S00856	14,997,804
Bridges Total		\$ 14,997,804
Street and Road Modifications		

Citywide Budget Overview

Vision Zero Project Type/Grouping	Project ID	FY 2024 Adopted Budget
Market Street-47 th to Euclid-Complete Street	S16061	300,000
Streamview Drive Improvements Phase 2	S18000	2,000,000
University Ave Mobility	S00915	910,091
Street Road Modifications Total		\$ 3,210,091
Total Vision Zero Project Type/Grouping		\$ 51,838,669

Opioid Settlement

Nationwide settlements between states and municipalities against pharmaceutical distributors have been reached to resolve opioid litigations. The pharmaceutical distributors are anticipated to pay up to \$21 billion over 18 years. The City Attorney's Office currently estimates that the City of San Diego will receive approximately \$40.0 million over 18 years. In Fiscal Year 2023, the City received \$4.4 million, and projections indicate that \$3.7 million will be received in Fiscal Year 2024. The City Attorney estimates that an average of \$2.5 million will be received annually thereafter. In addition to the settlement funding, an additional \$135,000 (one-time) will be transferred from the General Fund to the Opioid Settlement Fund. Of the \$4.4 million received to-date, and \$3.8 million anticipated in Fiscal Year 2024 between the Opioid Settlement Fund and General Fund, \$5.8 million is proposed to be spent in Fiscal Year 2024 as follows:

- \$2.7 million for the Homelessness Strategies and Solutions Department to support the Harm Reduction Shelter and Safe Haven. The Fiscal Year 2024 Adopted Budget includes revenue to support these programs as a transfer from the Opioid Settlement Fund.
- \$1.4 million to support an opioid and fentanyl prevention program and education campaign. This will be budgeted in the Opioid Settlement Fund.
- \$775,771 for the Fire-Rescue Department to purchase vehicles associated to RAP/PA. This will be budgeted in the Opioid Settlement Fund.
- \$761,875 for the Police Department to support the Prosecution and Law Enforcement Assisted Diversion Services (PLEADS) Program. This will be budgeted in the Opioid Settlement Fund.
- \$208,444 for the Police Department for Fentanyl Detectors, Spectrometer, and Training for Police Officers on Drug Control Best practices. This will be budgeted in the Opioid Settlement Fund.

The remaining \$2.5 million will be available for allocation during Fiscal Year 2024 or as part of the Fiscal Year 2025 budget process.

Mitigation Actions

City staff completed a comprehensive review to develop mitigation actions to address the baseline revenue shortfall and fund the critical expenditures mentioned above. The Fiscal Year 2024 Adopted Budget includes the use of American Rescue Plan Act (ARPA) funds, use of fund balance in excess of General Fund reserves (excess equity), and fund balances from special revenue and internal service funds.

One-Time Resources

Below are additional details regarding one-time resources used as mitigation actions to address the baseline revenue shortfall and fund critical expenditures:

- Use of \$72.2 million in fund balance in excess of reserves, or excess equity.
- Use of \$52.1 million from the American Rescue Plan Act of 2021 (ARPA). This funding will be used as revenue replacement for general governmental services, which will provide the necessary

Citywide Budget Overview

resources to add and maintain funding for critical expenditures.

- Use of \$9.0 million from the Monsanto Class Action Settlement that is projected to be available in Fiscal Year 2024. This settlement is based on the Roundup litigation that was anticipated but not received in Fiscal Year 2023.
- Use of \$5.8 million from the sale of the Tailgate Park, which was approved on April 19, 2022, by the City Council authorizing the sale for development expansion. Pursuant to a compensation agreement with the affected taxing entities, including the City, the City is anticipated to receive an estimated share of \$5.8 million from the sale, which was anticipated to close in Fiscal Year 2023. However, due to unresolved litigation and challenges, the sale of the Tailgate Park is now anticipated to close in Fiscal Year 2024.
- \$3.4 million in use of TOT fund balance to support General Fund reimbursements.
- Use of \$1.1 million in grant revenue and Opioid Settlement funds.
- Use of \$1.0 million transfer from the Emergency Medical Services Transportation Fund.
- Use of \$851,366 in fund balances from various funds including: Energy Conservation Program Fund, GIS Fund, SAP Support Fund, Central Stores Fund, and Risk Management Administration Fund.

The American Rescue Plan Act of 2021 (ARPA)

On March 11, 2021, the federal government passed the American Rescue Plan Act of 2021 (ARPA) to provide additional relief and address the continued impact of COVID-19 on the economy, public health, state and local governments, individuals, and businesses. The bill expands on the Coronavirus Response and Relief Supplemental Appropriations Act of 2021 (CRRSAA) that was enacted on December 27, 2020, and provides economic state and local aid. The ARPA included a \$299.7 million allocation of Coronavirus State and Local Fiscal Recovery Funds for the City. The funds were provided to the City in two tranches and the ARPA funds provided by this legislation must be used by December 31, 2024.

In accordance with ARPA guidelines, funds may be used to:

- Provide government services to the extent of a reduction in revenue due to COVID-19, relative to revenues collected in the most recent full fiscal year prior to the emergency
- Respond to COVID-19 or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality
- Provide premium pay up to \$13 an hour to eligible municipal or county workers performing essential services to respond to COVID-19. This provision is capped at a maximum benefit of \$25,000 per eligible worker
- Make necessary investments in water, sewer, or broadband infrastructure

Consistent with these guidelines, \$100.0 million in Coronavirus State and Local Fiscal Recovery Funds was used in Fiscal Year 2022 to supplement revenue lost due to the COVID-19 pandemic. As reported in the Third Quarter Report, \$147.6 million was projected to be used in Fiscal Year 2023. The remaining \$52.1 million is included in the Fiscal Year 2024 Adopted Budget and will be used as revenue replacement for general governmental services, which will provide the necessary resources to maintain funding for the provision of governmental services. Spreading out the use of this one-time funding has allowed the City to minimize budget reductions in the near term, while the City's major revenues recovered from the pandemic.

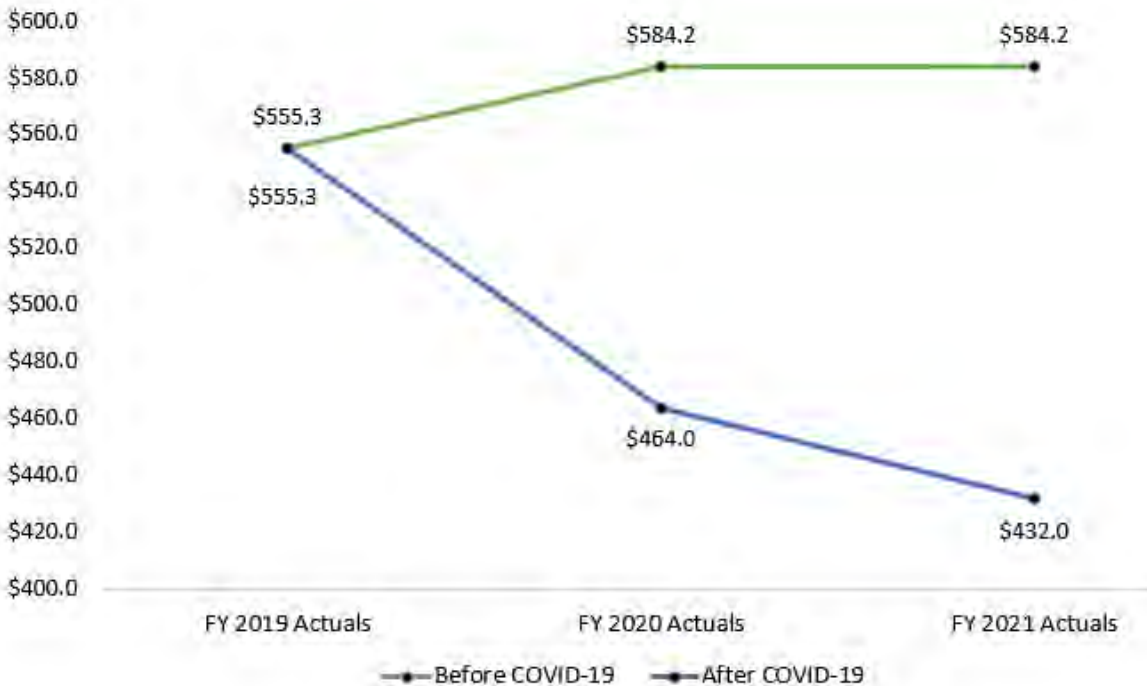
To substantiate the use of these funds for revenue replacement, it is important to demonstrate the extent of revenue reduction when compared to the most recent full fiscal year prior to the COVID-19 emergency. ARPA guidelines allowed for a growth adjustment of 5.2 percent from the baseline year revenue (Fiscal Year

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2019) or the City's average annual revenue growth rate in the three fiscal years prior to the pandemic¹. In accordance with the terms of the ARPA, the revenue loss from the COVID-19 pandemic has resulted in a projected revenue loss of \$416.7 million in general revenues from Fiscal Year 2020 through Fiscal Year 2021, as compared to Fiscal Year 2019 levels. The guidelines allow for the extent of reduction in revenue to be calculated from the total of four calendar years from 2020 to 2023. The funds cannot be used for offsetting tax cuts or for pension liabilities; therefore, the City will continue to ensure that the funds allocated adhere to federal guidelines. As demonstrated by the \$416.7 million citywide revenue loss estimate based on only two of the four eligible fiscal years, this substantiates that the total amount of revenue loss to the City is greater than the City's total allocation of ARPA funds of \$299.7 million.

As reflected in **Figure 5 - Fiscal Year 2019 – 2021 Sales Tax and Transient Occupancy Tax Forecast Comparison**, Sales Tax and Transient Occupancy Tax were the City's two major revenues most impacted by the COVID-19 pandemic and reflect a loss of \$272.4 million. This is but a sample size of the total revenue loss for the City. There were additional revenue losses under other revenue sources that sum up to exceed the \$299.7 million. Under the methodology prescribed under the ARPA guidelines for calculating revenue losses, the total City revenue losses were \$416.7 million from Calendar Year 2020 through Calendar Year 2021 when compared to the Fiscal Year 2019 levels.

Figure 5 - Fiscal Year 2019-2021 Sales Tax and Transient Occupancy Tax Forecast Comparison



¹ On January 6, 2022, the U.S. Department of Treasury (DoT) issued their "Final Rule" which took effect on April 1, 2022. This changed the growth adjustment rate from 4.1% to 5.2% and allowed the Department of Finance to calculate the revenue loss with either at the end of each calendar year or the end of each fiscal year.

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Citywide Personnel Expenditures

The Fiscal Year 2024 Adopted Budget includes a total of \$1.24 billion in budgeted salaries and wages, and \$779.9 million for fringe benefit expenditures, resulting in a total citywide personnel budget of \$2.02 billion.

Table 10 – Fiscal Year 2024 Personnel Expenditures Budget illustrates the budgeted FTE positions, salaries and wages, fringe benefits, and total personnel expenditures by fund type.

Table 10 - Fiscal Year 2024 Personnel Expenditures Budget

Fund Type	Budgeted FTE Positions	Budgeted Salaries and Wages	Budgeted Fringe Benefits	Budgeted Personnel Expenses
General Fund	8,512.99	\$ 850,146,861	\$ 551,224,487	\$ 1,401,371,348
Special Revenue Funds	1,078.51	113,779,221	63,831,410	177,610,631
Enterprise Funds	3,005.21	240,209,030	142,551,361	382,760,391
Internal Service Funds	379.46	29,704,581	18,399,463	48,104,044
Other Funds ¹	54.00	6,708,223	3,860,644	10,568,867
Total	13,030.17	\$ 1,240,547,916	\$ 779,867,365	\$ 2,020,415,281

¹ Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

Table 11 – Total City FTE Position Changes Fiscal Year 2023 – 2024 presents the change in positions from Fiscal Year 2023 to Fiscal Year 2024.

Table 11 - Total City FTE Position Changes Fiscal Year 2023 - 2024

Fund Type	FY 2023 Adopted Budget	Additions	Reductions	Reorganizations	FY 2024 Adopted Budget	FY 2023 - FY 2024 Change	Percent Change
General Fund	8,336.39	266.14	(128.34)	38.80	8,512.99	176.60	2.1 %
Special Revenue Funds ¹	1,074.01	14.35	(9.60)	(0.25)	1,078.51	4.50	0.4 %
Enterprise Funds	2,947.02	114.39	(17.65)	(38.55)	3,005.21	58.19	2.0 %
Internal Service Funds	368.73	10.96	(0.23)	-	379.46	10.73	2.9 %
Other Funds ²	51.00	3.00	-	-	54.00	3.00	5.9 %
Total	12,777.15	408.84	(155.81)	-	13,030.17	253.03	2.0 %

¹ Total number of budgeted positions includes positions from Maintenance Assessment Districts (MADs).

² Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE positions.

For details on all position changes, refer to **Attachment A - Fiscal Year 2024 Changes in Full-time Equivalent (FTE) Positions** in the Appendix.

Salaries and Wages

The Fiscal Year 2024 Adopted Budget includes \$1.24 billion in budgeted salaries and wages, with \$850.1 million, or 68.5 percent, budgeted in the General Fund. **Table 12 - Fiscal Year 2024 FTE Positions by Labor Group** presents the budgeted positions by labor group and fund type.

Citywide Budget Overview

Table 12 - Fiscal Year 2024 FTE Positions by Labor Group

Labor Group	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Labor Group Total
MEA	3,028.08	864.76	1,857.28	144.00	32.00	5,926.12
AFSCME LOCAL 127	1,230.00	39.00	938.50	171.25	-	2,378.75
POA	2,032.23	-	-	-	-	2,032.23
IAFF LOCAL 145	1,056.00	12.00	-	-	-	1,068.00
Unclassified / Unrepresented	634.58	116.75	123.07	37.71	18.00	930.11
Classified / Unrepresented	170.99	46.00	86.36	26.50	4.00	333.85
Teamsters Local 911	175.88	-	-	-	-	175.88
DCAA	174.23	-	-	-	-	174.23
Elected Officials	11.00	-	-	-	-	11.00
Fund Total	8,512.99	1,078.51	3,005.21	379.46	54.00	13,030.17

¹ Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

Table 13 - Fiscal Year 2024 Budgeted Salaries and Wages displays the Fiscal Year 2024 Adopted Budget breakdown for salaries and wages by fund type.

Table 13 - Fiscal Year 2024 Budgeted Salaries and Wages

Salary and Wage Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Budgeted Salaries and Wages
Salaries/Add-on-Pays	\$ 800,391,825	\$ 120,713,513	\$ 255,687,623	\$ 31,292,728	\$ 6,702,997	\$ 1,214,788,686
Budgeted Personnel Expenditure Savings	(75,090,078)	(11,298,247)	(29,674,433)	(2,728,719)	-	(118,791,477)
Salary Savings	(2,215,633)	(321,379)	(717,170)	(37,977)	(13,113)	(3,305,272)
Vacation Pay In Lieu	7,705,657	1,725,392	1,957,186	268,904	-	11,657,139
Termination Pay/Annual Leave	4,090,070	390,663	1,076,488	10,903	15,961	5,584,085
Hourly Wages	12,668,546	440,371	626,327	136,126	2,378	13,873,748
Overtime	102,596,474	2,128,908	11,253,009	762,616	-	116,741,007
Total	\$ 850,146,861	\$ 113,779,221	\$ 240,209,030	\$ 29,704,581	\$ 6,708,223	\$ 1,240,547,916

¹ Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

The Fiscal Year 2024 Adopted Budget includes general wage increases and special salary adjustments approved in the International Association of Firefighters (Local 145); Police Officers Association (POA); Teamsters (Local 911); Municipal Employees Association (MEA); American Federation of State, County, and Municipal Employees (AFSCME Local 127); and Deputy City Attorneys Association (DCAA) MOUs. It also includes general salary increases for unrepresented and unclassified employees.

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Budgeted Personnel Expenditure Savings

Budgeted Personnel Expenditure Savings are used as a budgeting tool to allocate resources that are projected to remain unspent to other priority needs. As part of the development of the Fiscal Year 2024 Adopted Budget, the City estimates an amount of personnel savings by department that is attributed to the following: vacancies, normal attrition, leaves of absence, under-filled positions, delays in the creation/filling of positions, time-dependent add-ons, unplanned termination pay and overtime, and variances in all personnel salary groups due to unforeseen circumstances. These estimates will require that departments monitor Fiscal Year 2024 personnel expenditures against available allocated appropriations; however, this does not prohibit departments from filling any budgeted positions. The Fiscal Year 2024 Adopted Budget for Budgeted Personnel Expenditure Savings is \$118.8 million, representing an increase of \$25.5 million, or 27.3 percent, from the Fiscal Year 2023 Adopted Budget. This fiscal year, Budgeted Personnel Expenditure Savings was increased in the public safety departments to align with over budget overtime expenditures and minimize the variances between these two salaries and wages categories. Budgeted Personnel Expenditure Savings is included in **Table 13 - Fiscal Year 2024 Budgeted Salaries and Wages**. **Table 14 - Budgeted Personnel Expenditure Savings Fiscal Year 2022 - 2024** displays the budgeted personnel expenditure savings by Department and Fund from Fiscal Year 2022 through Fiscal Year 2024.

**Table 14 - Budgeted Personnel Expenditure Savings
Fiscal Year 2022 - 2024**

Departments/Funds	FY 2022 Adopted Budget	FY 2023 Adopted Budget	FY 2024 Adopted Budget
City Attorney	\$ 1,407,245	\$ 2,099,306	\$ 1,518,940
City Auditor	94,986	-	359,273
City Clerk	101,995	158,678	231,502
City Council	67,395	-	-
City Planning	411,440	608,995	646,955
City Treasurer	432,063	522,825	654,091
Commission on Police Practices	24,696	-	298,093
Communications	120,144	123,833	137,527
Compliance	65,869	93,750	101,101
Debt Management	60,007	122,153	-
Department of Finance	70,542	74,069	79,717
Development Services	383,269	746,190	945,808
Economic Development	265,101	255,912	325,213
Environmental Services	490,983	1,407,963	1,366,525
Fire-Rescue	6,656,512	6,579,965	17,251,312
General Services	546,780	659,925	2,082,957
Homelessness Strategies & Solutions	89,286	-	74,763
Human Resources	89,286	81,732	401,164
Library	918,572	1,082,950	1,630,066
Office of Emergency Services	74,090	93,750	116,027
Office of the Chief Operating Officer	-	314,000	82,066
Parks & Recreation	1,758,247	3,354,138	4,913,364
Performance & Analytics	121,918	-	274,464
Personnel	39,998	509,740	57,624
Police	17,790,832	21,372,414	32,194,363

Citywide Budget Overview

Departments/Funds	FY 2022 Adopted Budget	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Purchasing & Contracting	945,929	963,159	1,154,240
Race & Equity	-	227,316	-
Real Estate & Airport Management	-	-	522,696
Stormwater	832,408	2,695,867	3,005,521
Sustainability & Mobility	211,410	471,417	568,480
Transportation	1,793,346	2,374,432	4,096,226
Total General Fund	\$ 35,864,349	\$ 46,994,479	\$ 75,090,078
Airports Fund	\$ 79,498	\$ 144,142	\$ 232,182
Central Stores Fund	76,945	234,324	277,042
Development Services Fund	3,892,147	9,610,179	7,404,446
Energy Conservation Program Fund	-	230,000	82,066
Engineering & Capital Projects Fund	8,006,052	11,483,057	9,853,148
Facilities Financing Fund	138,617	76,386	-
Fire/Emergency Medical Services Transport Program Fund	47,986	535,390	-
Fleet Operations Operating Fund	1,078,726	1,999,665	1,953,734
GIS Fund	89,286	278,329	-
Golf Course Fund	200,832	470,326	530,535
Information Technology Fund	211,204	365,303	475,311
Metropolitan Sewer Utility Fund	4,068,373	5,079,864	6,012,133
Municipal Sewer Revenue Fund	3,539,558	3,858,731	4,601,650
OneSD Support Fund	211,204	428,729	348,081
Publishing Services Fund	-	43,960	-
Recycling Fund	440,359	535,234	651,808
Refuse Disposal Fund	528,652	1,401,273	1,290,167
Risk Management Administration Fund	148,309	387,274	415,877
Underground Surcharge Fund	67,437	67,291	166,409
Water Utility Operating Fund	7,598,768	8,637,004	8,951,512
Wireless Communications Technology Fund	74,003	475,345	455,298
Total Non-General Fund	\$ 30,497,956	\$ 46,341,806	\$ 43,701,399
Grand Total	\$ 66,362,305	\$ 93,336,285	\$ 118,791,477

Total Budgeted Fringe Allocations

Total budgeted fringe allocations are personnel costs that are non-wage related. The budgeted fringe allocation is composed of fixed fringe and variable fringe costs. Fixed fringe costs are targeted amounts that are set by specific obligations established through agreements with recognized employee organizations, City Ordinances, or the City's Reserve Policy. The targeted amounts are independent of current FTE position count or salary amounts. Fixed fringe costs include: the San Diego City Employees' Retirement System's (SDCERS) Actuarially Determined Contribution (ADC); as well as contributions for Workers' Compensation, Long-Term Disability (LTD), Other Post-Employment Benefits (OPEB), Unemployment Insurance, and Risk Management Administration (RMA). These expenditures account for \$578.5 million, or 74.2 percent, of budgeted fringe allocations in Fiscal Year 2024. The remaining budgeted fringe allocations are variable fringe costs that are dependent on payroll activity, such as reductions or

Citywide Budget Overview

additions in staff, and salary increases or decreases. **Table 15 – Fiscal Year 2024 Annual Budgeted Fringe by Fund Type** displays the citywide fringe allocation which totals \$779.9 million for Fiscal Year 2024, of which \$551.2 million, or 70.7 percent, is budgeted in the General Fund.

Table 15 - Fiscal Year 2024 Annual Budgeted Fringe by Fund Type

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Fringe Totals
Retirement ADC	\$ 324,944,641	\$ 37,268,568	\$ 74,580,499	\$ 8,976,787	\$ 2,349,846	\$ 448,120,341
Flexible Benefits	99,347,280	12,673,291	31,763,803	4,440,610	702,617	148,927,601
Retiree Health/Other Post-Employment Benefits	43,200,117	5,349,074	14,624,567	1,893,014	307,206	65,373,978
Supplemental Pension Savings Plan	10,778,246	3,000,421	5,654,203	738,612	143,194	20,314,676
Workers' Compensation	37,945,702	839,071	5,472,301	998,744	41,075	45,296,893
Risk Management Administration	9,775,087	1,210,105	3,310,074	428,250	69,498	14,793,014
Medicare	10,867,089	1,585,642	3,266,512	414,551	95,493	16,229,287
Employee Offset Savings	5,610,725	446,515	633,896	93,404	55,708	6,840,248
Retirement DROP	1,896,915	193,287	517,781	74,176	12,010	2,694,169
Unemployment Insurance	788,216	116,072	251,475	31,784	7,624	1,195,171
Retiree Medical Trust	1,269,660	178,087	358,451	45,496	10,553	1,862,247
Retirement 401 Plan	2,359,100	613,753	1,341,199	165,217	42,220	4,521,489
Long-Term Disability	2,441,709	357,524	776,600	98,818	23,600	3,698,251
Fund Type Totals	\$ 551,224,487	\$ 63,831,410	\$ 142,551,361	\$ 18,399,463	\$ 3,860,644	\$ 779,867,365

¹ Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

City Retirement Contributions

The City's payment for retirement benefits in the Fiscal Year 2024 Adopted Budget is \$451.7 million, and its components are described in further detail below:

- In January 2023, the San Diego City Employees' Retirement System (SDCERS) Board adopted methods to fund the Plan for missed normal cost payments and expected shortfall due to the unwinding of Proposition B. Based on the funding methods adopted by the Board, the City's pension payment for Fiscal Year 2024 is \$448.1 million, an increase of \$63.8 million from the Fiscal Year 2023 Adopted Budget; approximately \$324.9 million, or 72.5 percent, of the ADC is budgeted in the General Fund. A significant change which led to the increase in the pension payment was the amortization of the unfunded pension liability for Proposition B-impacted employees over a 20-year period, which resulted in an increase to the ADC of approximately \$10.8 million per fiscal year. Additionally, the Fiscal Year 2024 normal costs for Proposition B-impacted employees, estimated

Citywide Budget Overview

to be \$36.8 million, will be included with the ADC payable July 1, 2023. The remaining \$16.2 million increase is primarily due to partial recognition of the market value asset loss for the year ending June 30, 2022, and liability experience loss due to salary increases that were greater than expected.

- \$1.5 million is budgeted in the Citywide Program Expenditures Department for the Preservation of Benefits Plan contribution to SDCERS to cover benefit payments in excess of Internal Revenue Service (IRS) limits. Note this figure is not reflected in **Table 15 – Fiscal Year 2024 Annual Budgeted Fringe by Fund Type**.
- \$2.1 million has been budgeted to fund the pay-go costs for the supplemental cost of living adjustment (COLA) benefit, of which \$1.5 million is included the General Fund in the Citywide Program Expenditures Department. The supplement COLA benefit was established by San Diego Ordinance O-18608 on January 11, 1999, to increase the monthly retirement allotment for retirees who retired before July 1, 1982 with at least ten years of service credit and whose benefits had fallen below 75.0 percent of their original purchasing power. A reserve was established in Fiscal Year 1999 with \$35.0 million in surplus earnings from previous fiscal years to fund this benefit; however, this reserve was depleted in Fiscal Year 2015. As a result, Ordinance O-20282 was adopted on July 23, 2013 and the City funds the supplemental COLA benefit annually. Note this figure is not reflected in **Table 15 – Fiscal Year 2024 Annual Budgeted Fringe by Fund Type**.

Flexible Benefits

An Internal Revenue Service (IRS) qualified cafeteria-style benefits program is offered to all eligible employees. All employees in one-half, three-quarter, or full-time status are eligible. The Fiscal Year 2024 Adopted Budget for Flexible Benefits is \$148.9 million, which represents an increase of \$2.0 million from the Fiscal Year 2023 Adopted Budget due to position additions/reductions and changes in coverage selections of employees.

Through the Flexible Benefits Plan, the City currently offers healthcare coverage to all of its full-time, three-quarter time, half-time employees, and non-standard hour employees working an average of at least 30 hours per week or 130 hours per month, per the Affordable Care Act (ACA), through the Flexible Benefits Plan. The majority of City employees qualify for the Flexible Benefits Plan, thus complying with a key component of the ACA. The City continues to monitor ACA mandates and clarifications to assess the impacts on City benefit plans.

Retiree Healthcare/Other Post-Employment Benefits (OPEB)

In Fiscal Year 2012, the City entered into a 15-year memorandum of understanding with each of its recognized employee organizations and provided the same terms to unrepresented employees regarding reforms to the retiree healthcare benefit for health-eligible employees. The agreements discuss the City's annual OPEB budget, and the Fiscal Year 2024 Adopted Budget is \$65.4 million for retiree health care benefits. If the retiree health defined contribution and pay-as-you-go actuals exceed \$65.4 million, then the shortfall is funded by withdrawing funds from the City's CalPERS Employer Retiree Benefit Trust (CERBT) account.

Supplemental Pension Savings Plan (SPSP) and New Retirement Plans

In 1982, the City opted out of Social Security and established the Supplemental Pension Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to savings for retirement income, which is in addition to SDCERS' benefits. Employees hired before July 1, 2009 must contribute a mandatory 3 percent. Employees hired on or before July 1, 1986 can voluntarily contribute up to an additional 4.5 percent, and if hired after July 1, 1986 an additional 3.05 percent. This amount is deducted from employees' paychecks and placed into an SPSP account for the employee. The City also matches these contributions. The Fiscal Year 2024 Adopted Budget for SPSP is \$15.4 million.

Citywide Budget Overview

As a result of the unwinding of Proposition B, most general members hired on or after July 1, 2009 receive a hybrid retirement plan which includes a reduced defined benefit retirement plan as well as a defined contribution savings plan with a mandatory employee contribution of 1.0 percent of payroll, which the City matches. The Fiscal Year 2024 Adopted Budget for the City's contribution match is \$4.5 million based on 5,332.46 FTE general members. Some eligible general members elected to stay in the SPSP-H Plan in lieu of joining SDCERS. These employees are required to contribute a percentage of compensation based on SDCERS member contribution rates to the plan, which is matched by a 9.2 percent employer contribution. The Fiscal Year 2024 Adopted Budget includes the City's contribution match of \$4.2 million for those employees that elected to remain in the SPSP-H Plan, which represents a decrease of \$25.2 million from the Fiscal Year 2023 Adopted Budget.

Additionally, the Fiscal Year 2024 Adopted Budget includes \$735,000 in the SPSP-H account for hourly employees. **Table 15 – Fiscal Year 2024 Annual Budgeted Fringe by Fund Type** reflects a total budgeted amount of \$20.3 million which includes SPSP, SPSP-H and hourly SPSP-H contributions. Lastly, City employees hired after July 10, 2021, with no prior City service, are now being placed in SDCERS.

Workers' Compensation

State Workers' Compensation laws ensure that employees who suffer work-related injuries or illnesses are provided with medical treatment and monetary awards. State Workers' Compensation statutes establish this framework of laws for the City. The workers' compensation contribution in the Fiscal Year 2024 Adopted Budget is \$45.3 million.

Risk Management Administration

The Risk Management Administration (RMA) rate was established to support the programs and services provided by the Risk Management Department, which is an Internal Service Fund. These services include the administration of Workers' Compensation, Public Liability and Loss Recovery, Employee Benefits, Savings Plans, and Long-Term Disability. The Fiscal Year 2024 Adopted Budget for Risk Management Administration is \$14.8 million.

Medicare

Medicare is a federal tax established by the Federal Insurance Contributions Act (FICA) that all employees and employers are required to pay. The application of this rate applies to all City employees and is based on earned income, including any earned income related to overtime or other employee special pays. The Fiscal Year 2024 Adopted Budget for Medicare is \$16.2 million.

Employee Offset Savings (EOS)

Labor negotiations in Fiscal Year 2005 resulted in the reduction of the City's Retirement Offset Contribution; in exchange, the savings the City realizes as a result of this reduction must be used to address the City's pension UAL. Each City department is charged based upon its respective payroll and these funds are transferred into the EOS Fund. The Fiscal Year 2024 Adopted Budget includes Employee Offset Savings of \$6.8 million, which is budgeted as an expense to all City departments and revenue to the respective funds. The \$6.8 million will be transferred to the General Fund to backfill the Tobacco Settlement Revenues securitized in Fiscal Year 2006.

Retirement DROP

In accordance with the Deferred Retirement Option Program (DROP) adopted in Fiscal Year 1997, the City is required to match 3.05 percent of the DROP participants' salary. The Fiscal Year 2024 Adopted Budget for Retirement DROP contributions are \$2.7 million, or 3.05 percent of the current DROP participants' salary of \$88.3 million.

Citywide Budget Overview

Unemployment Insurance

Unemployment Insurance provides temporary unemployment benefits to eligible workers who are unemployed and meet State law eligibility requirements to receive the benefit. The Fiscal Year 2024 Adopted Budget for Unemployment Insurance is \$1.2 million.

Retiree Medical Trust (RMT)

The Fiscal Year 2024 Adopted Budget for retiree health trust contributions is \$1.9 million. General members hired on or after July 1, 2009 must contribute 0.25 percent of payroll into a retiree medical trust, which the City matches. The Fiscal Year 2024 Adopted Budget for the City's contribution match to general members is \$1.2 million. In addition, \$636,000 is included in the Fiscal Year 2024 Adopted Budget for contributions to the Southern California Firefighters Benefit Trust for each active International Association of Firefighters (IAFF) Local 145 member.

Long-Term Disability

Long-term disability is an employee benefit plan designed to provide partial salary replacement to eligible employees who are unable to work due to a disability as a result of injury, illness, or pregnancy. The Long-Term Disability (LTD) contribution in the Fiscal Year 2024 Adopted Budget is \$3.7 million. This contribution funds the pay-go requirements for the LTD Fund.

Proposition B Status

Proposition B Litigation. On June 5, 2012, City of San Diego voters approved Proposition B, a pension reform initiative amending the City Charter. While in effect, Proposition B prevented all employees hired on or after July 20, 2012, other than sworn police officers, from participating in the Pension Plan. Instead, those employees were only eligible to participate in a defined contribution plan, Supplemental Pension Savings Plan-H ("SPSP-H Plan"). In early 2021, the California Superior Court invalidated Proposition B. Since then, the City has struck the Proposition B provisions from the Charter and has conformed the Municipal Code and any related enactments accordingly. The City also complied with the court ruling requiring that the City meet and confer with the REOs over the effects of Proposition B and its invalidation, and that the City pay the impacted current and former employees represented by the REOs the difference, plus 7% annual interest (the "Interest Penalty"), between the compensation (including retirement benefits) those employees would have received prior to when Proposition B took effect and the compensation they actually received after Proposition B took effect (the "Make-Whole Provision"). Most Interest Penalty payments to active employees were made in Fiscal Year 2023 and most Interest Penalty payments to separated employees are expected to be made in Fiscal Year 2024.



Unwinding of Proposition B. On June 22, 2021, the City Council approved amendments to both the Municipal Code and the SPSP-H Plan so that most employees hired on or after July 9, 2021 now enter SDCERS. Subsequently, the City entered into labor agreements with all REOs except for the POA.

The agreements provided MEA and Local 127-represented employees with a one-time, irrevocable option for participants to remain in an amended SPSP-H Plan in lieu of participating in SDCERS, prospectively. Those employees who elected to participate in SDCERS were required to purchase all missed years of

Citywide Budget Overview

service credit for the time they were employed by the City in an eligible standard hour position, but excluded from participation in SDCERS due to Proposition B. The purchases of service credit were accomplished through mandatory transfers of SPSP-H account balances, with the City responsible for any shortfall in funding if the SPSP-H account balances were insufficient to fully purchase the service credit. The Interest Penalty was calculated on an individual basis, then combined as an aggregate amount by REO following inclusion of adjustments to the Make-Whole Provision amounts and was reallocated to all impacted employees based on years of service. The City Council extended the terms of the joint MEA and Local 127 agreement to unclassified, unrepresented employees, with the exception of the Interest Penalty.

Employees represented by DCAA, Local 911, and Local 145 must participate in SDCERS, prospectively. The agreements do not provide these employees with an option to remain participants in the modified SPSP-H Plan. DCAA, Local 911, and Local 145-represented employees, like MEA and Local 127-represented employees, must also purchase all missed years of service credit for the time they were employed by the City in an eligible standard hour position, but excluded from participation in SDCERS due to Proposition B. The purchases were accomplished through mandatory transfers of SPSP-H account balances, with the City responsible for any shortfall in funding. The Interest Penalty for these employees was calculated and paid on an individual employee basis.

Costs to Unwind Proposition B. The estimated one-time cost for unwinding Proposition B for affected, current employees is \$142.0 million City-wide (\$80.1 million allocable to the General Fund), which comprises the unfunded liability costs related to Proposition B-affected employees owed to SDCERS (approximately \$119.0 million), and the costs to comply with the court-ordered Interest Penalty and the Make-Whole Provision (approximately \$22.8 million). While these costs represent the most significant portion of the costs associated with unwinding Proposition B, the final actual costs will vary based on negotiations with the REOs regarding employees who are also eligible to receive benefits under the Make-Whole Provision but have left the City (1,908 individuals).

In January 2023, the SDCERS Board approved the amortization of the \$119.0 million unfunded pension liability for Proposition B-affected employees over a 20-year period, commencing with the ADC payment due on July 1, 2023. The estimated increase to the ADC resulting from the amortization is approximately \$10.8 million per Fiscal Year (\$6.6 million allocable to the General Fund). In addition, Fiscal Year 2024 normal costs for Proposition B-impacted employees is estimated to be \$36.8 million. In the aggregate, the actions approved by the SDCERS Board as well as the Fiscal Year 2024 normal costs for Proposition B-impacted employees increased the Fiscal Year 2024 ADC to \$448.1 million, which was established upon the final approval of the 2022 Actuarial Valuation by the SDCERS Board on March 10, 2023.

In Fiscal Year 2023, the City paid, in full, \$22.8 million in one-time costs related to the Interest Penalty payments mandated by the court, of which \$14.0 million is allocable to the General Fund, as well as \$37.5 million in unpaid normal costs associated with Fiscal Year 2022 and Fiscal Year 2023, of which \$23.1 million is allocable to the General Fund. Costs associated with Proposition B employees who have separated from the City cannot be reasonably estimated at this time.



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FISCAL YEAR

2024

ADOPTED
BUDGET



Volume 1
General Fund Revenues

MAYOR TODD GLORIA



HOUSING • PROTECT & ENRICH • INFRASTRUCTURE • SUSTAINABILITY • PROSPERITY





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General Fund Revenues

General Fund Revenues

The Fiscal Year 2024 Adopted General Fund revenue budget is \$2.02 billion, which represents an increase of \$69.0 million, or 3.5 percent, from the Fiscal Year 2023 Adopted Budget. General Fund revenues are comprised of four major revenue sources, federal funding from the American Rescue Plan Act (ARPA), and a series of other revenue sources, which are primarily generated by departments. These revenue sources are categorized and listed on the right of this page, and are described in further detail throughout this section of the budget document. Details include background information describing historical trends, economic factors, and methods of development for each revenue source. This information provides insight into the formulation of the Fiscal Year 2024 Adopted Budget (Adopted Budget) for General Fund revenues, which fund essential City services including police, fire, refuse collection, homelessness services, library services, transportation, and parks and recreation programs. Volume II of the budget document further details revenues that are generated by departments.

Table 1 - Fiscal Year 2024 General Fund Revenue Change illustrates the components of the projected \$69.0 million, or 3.5 percent, increase in General Fund revenues from the Fiscal Year 2023 Adopted Budget.

Table 1 - Fiscal Year 2024 General Fund Revenue Change

	Percent Change from FY 2023 Adopted Budget	Change (in millions)
Major Revenues	9.6%	\$ 126.0
Other Revenue Sources	(9.0%)	(57.0)
Total	3.5%	\$ 69.0

Numbers may not foot due to rounding.

The City's four major General Fund revenue sources are property taxes, sales taxes, transient occupancy taxes (TOT), and franchise fees. These sources account for 71.5 percent of the Fiscal Year 2024 Adopted Budget General Fund revenues, and are projected to increase by \$126.0 million, or 9.6 percent, from the Fiscal Year 2023 Adopted Budget. The increase in major General Fund revenues are based on projections included in the Fiscal Year 2023 Third Quarter Budget Monitoring Report (Third Quarter Report), and most recent economic data available at the time of development.

In addition to increases in the major General Fund revenues, other revenue sources reflect a decrease of \$57.0 million, or 9.0 percent, primarily attributed to a decrease of \$95.6 million in the use of one-time American Rescue Plan Act (ARPA) funds included in the Fiscal Year 2023 Adopted Budget. The decrease is partially offset with an increase of \$30.5 million in TOT revenues to support the safety and maintenance of visitor-related facilities, and \$5.9 million in reimbursements from the Environmental Growth Funds to support eligible expenditures. These increases are addressed in further detail in later sections of this report.

San Diego's Economic Environment
American Rescue Plan Act
Property Tax
Sales Tax
General Fund Transient Occupancy Tax (TOT)
Franchise Fees
Property Transfer Tax
Licenses and Permits
Fines, Forfeitures, and Penalties
Revenue from Money and Property
Revenue from Federal & Other Agencies
Charges for Current Services
Transfers In
Other Revenue
State of California Budget Impacts
Annual Tax Appropriations Limit (Gann Limit)

General Fund Revenues

Table 2 - Fiscal Year 2024 General Fund Revenues displays the Adopted Budget for each of the revenue categories in the General Fund, in addition to Fiscal Year 2022 actual revenues and the Fiscal Year 2023 Adopted Budget.

Table 2 - Fiscal Year 2024 General Fund Revenues (in millions)

Revenue Category	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget	FY 2023 - FY 2024 Change	Percent Change	% of Total General Fund Revenue
Property Tax	\$ 663.1	\$ 706.2	\$ 758.6	\$ 52.4	7.4%	37.6 %
Sales Tax	375.6	380.2	401.7	21.4	5.6%	19.9 %
Transient Occupancy Tax	136.5	135.2	172.6	37.5	27.7%	8.6 %
Franchise	91.4	95.6	110.3	14.7	15.4%	5.5 %
Charges for Current Services	174.5	203.5	243.4	39.9	19.6%	12.1 %
Revenue from Money and Property	71.3	63.9	72.7	8.8	13.8%	3.6 %
Revenue from Federal & Other Agencies	8.0	5.3	10.3	5.0	94.3%	0.5 %
Other Revenue	7.5	2.1	2.0	(0.1)	(2.4%)	0.1 %
Fines, Forfeitures, and Penalties	30.3	34.4	32.6	(1.8)	(5.3%)	1.6 %
Property Transfer Taxes	17.4	15.5	12.0	(3.5)	(22.8%)	0.6 %
Licenses & Permits	43.8	56.6	45.0	(11.6)	(20.5%)	2.2 %
Transfers In	189.5	250.4	156.6	(93.8)	(37.5%)	7.8 %
Total	\$ 1,808.9	\$ 1,948.8	\$ 2,017.8	\$ 69.0	3.5%	100.0 %

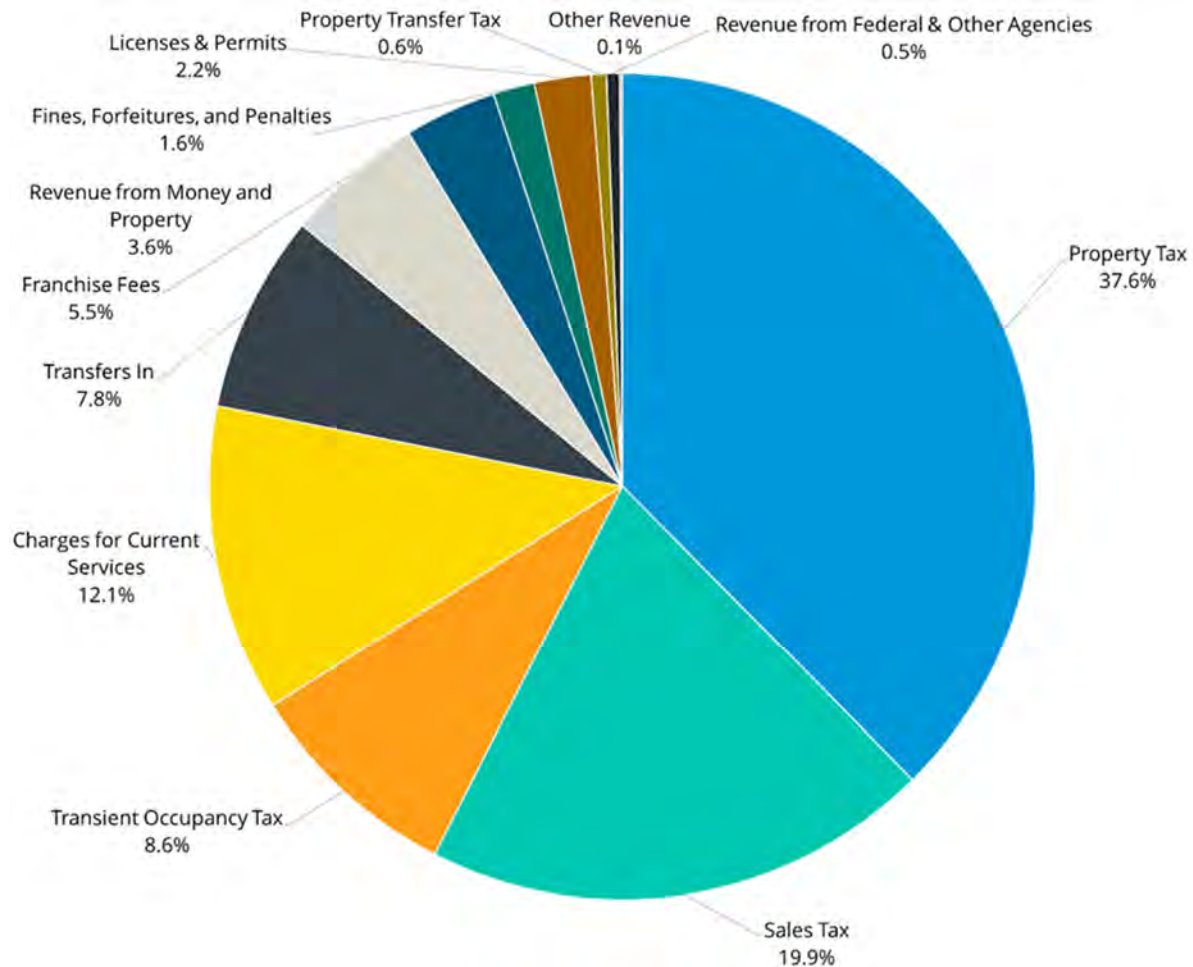
Numbers may not foot due to rounding.

¹ Percent change represents the change from the Fiscal Year 2023 Adopted Budget to the Fiscal Year 2024 Adopted Budget. Budgeted growth rates for revenues may differ, as Fiscal Year 2024 Adopted Budget amounts are based on updated Fiscal Year 2023 projections.

Changes in local, State, and national economies can impact each of the General Fund revenue sources—the possible effects on the City's finances in Fiscal Year 2024 are further outlined in later sections of this report. The Department of Finance will continue to monitor economic and financial conditions and will incorporate changes as needed, as well as report significant changes in the Fiscal Year 2024 quarterly budget monitoring reports.

General Fund Revenues

Figure 1 - Fiscal Year 2024 General Fund Revenues - \$2.02 Billion



San Diego's Economic Environment

Development of the Fiscal Year 2024 Adopted Budget incorporates a positive yet slowing economic outlook that balances the continuing trend of stable key economic indicators following the COVID-19 pandemic, with corresponding growth in property tax, sales tax, and transient occupancy tax. In March 2020, at the onset of the COVID-19 pandemic, the City's economy came to a halt, inducing an economic recession. Since then, through ebbs and flows, the City's major revenues have robustly recovered, with all major revenues exceeding pre-pandemic levels in Fiscal Year 2023. The Fiscal Year 2024 Adopted Budget projects local economic indicators to remain stable in Fiscal Year 2024, following the robust improvements experienced over the last two years. Uncertainty in supply shortages, inflation, interest rates, and geopolitical conflict results in the slower paced growth anticipated in Fiscal Year 2024. The overall expectation and projection for the City's revenues, which is further discussed in the sections below, is consistent with information received from the City's sales tax consultant, Avenu insights and Analytics; the City's property tax consultant, HdL Coren & Cone; the San Diego Tourism Authority; Tourism Economics—an Oxford Economics Company; the San Diego Tourism and Marketing District; and the UCLA Anderson Forecast, at the time that the Adopted Budget was developed.

Compared to the Fiscal Year 2023 Adopted Budget, the Fiscal Year 2024 Adopted Budget includes moderate increases for all four major General Fund revenues—property tax, sales tax, transient occupancy tax, and

General Fund Revenues

received from the City's sales tax consultant, Avenu insights and Analytics; the City's property tax consultant, HdL Coren & Cone; the San Diego Tourism Authority; Tourism Economics—an Oxford Economics Company; the San Diego Tourism and Marketing District; and the UCLA Anderson Forecast, at the time that the Adopted Budget was developed.

Compared to the Fiscal Year 2023 Adopted Budget, the Fiscal Year 2024 Adopted Budget includes moderate increases for all four major General Fund revenues—property tax, sales tax, transient occupancy tax, and franchise fees—based on softening local economic indicators. The Adopted Budget for property tax assumes a 5.64 percent growth rate. This projected increase is supported by home sales activity, elevated median home prices, and continued low unemployment rates. The Adopted Budget for sales tax assumes a more moderate growth of 1.5 percent. While concerns over inflation and the general economic conditions persist, the Fiscal Year 2024 Adopted Budget balances these factors with slower projected growth as consumer spending patterns adjust to inflation and Federal Reserve policy changes. The Adopted Budget for TOT assumes a 5.9 percent growth rate based on historical year-over-year growth trends prior to the pandemic. This assumption is supported by continued pent-up demand for leisure travel and the gradual return of group and business travel. The Adopted Budget for Franchise Fee revenues is based on updated Fiscal Year 2023 projections. The growth rate of 8.05 percent incorporates the approved rate increase by the CPUC for both electric and gas, which took effect in January 2023. The development of all four General Fund major revenues, including assumptions, are discussed in further detail in later sections of the Adopted Budget.

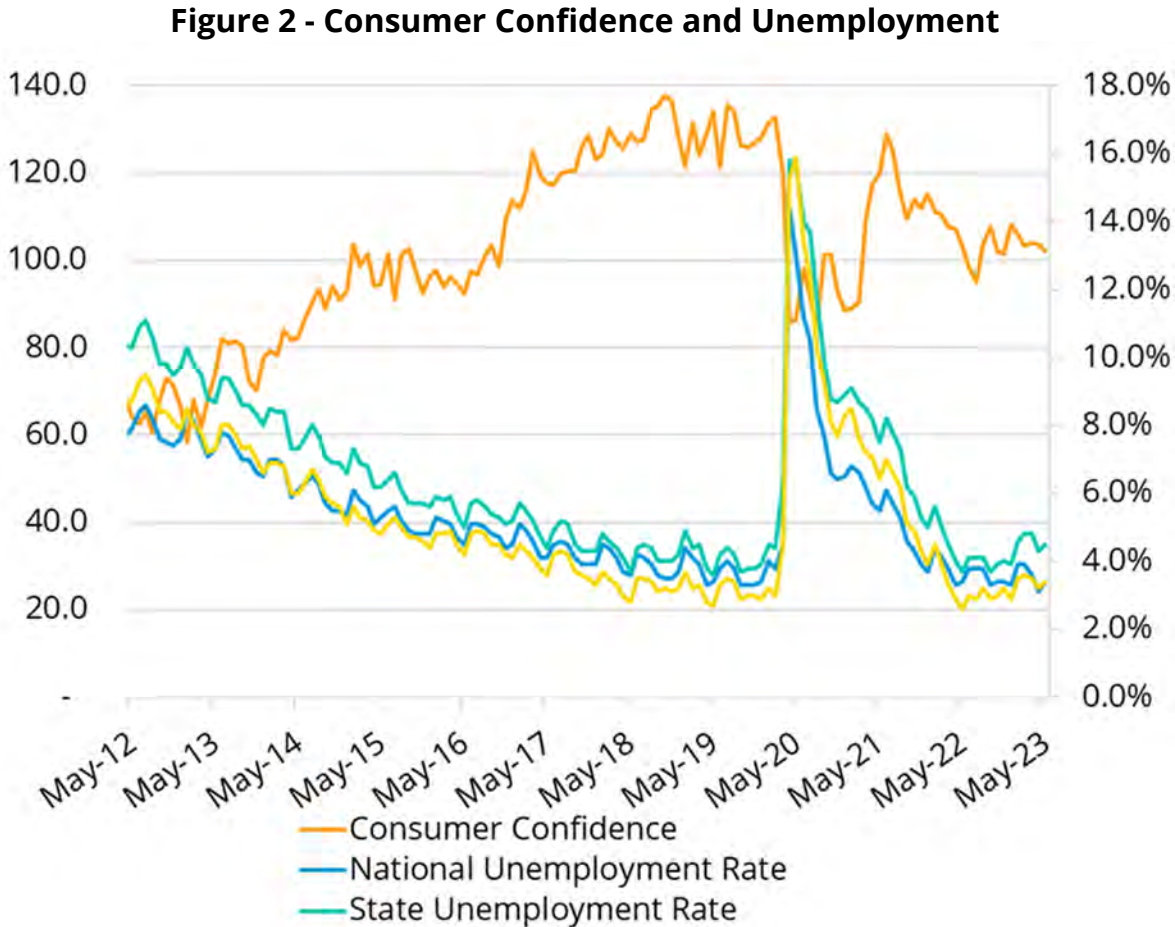
In forecasting the major General Fund revenues, the movement of key economic indicators help inform anticipated growth or contraction, and are used to determine growth rates for each revenue source. Main economic drivers that influenced the development of the Fiscal Year 2024 Adopted Budget for General Fund revenues include: consumer spending, which is greatly influenced by employment levels; consumer confidence; and housing market indicators, such as home sales and prices.

Consumer confidence, a measurement of consumers' willingness to spend, has experienced month-to-month fluctuations throughout the recovery from the COVID-19 pandemic. In April 2020, a few months after the pandemic began, consumer confidence decreased to 85.7, which represents a decrease of 35.4 percent when compared to 132.6 in February 2020, the month prior to the pandemic. Since then, consumer confidence has improved. As of May 2023, consumer confidence is recorded at 102.3, which is an improvement from the consumer confidence recorded at the inception of the COVID-19 pandemic. However, as noted, month-over-month data does fluctuate—the 102.3 recorded in May 2023 represents a slight decrease of 0.9 percent when compared to the 103.2 recorded in May 2022, which can be attributed to consumer reservations regarding elevated inflation, concerns over a possible recession and current geopolitical events. Despite the fluctuation, it is anticipated that consumer confidence will moderately increase as inflation begins to decline and unemployment rates decrease.

The unemployment rate for the City of San Diego fully recovered from the COVID-19 pandemic in calendar year 2022. At the beginning of the COVID-19 pandemic, response measures required non-essential business, including restaurants, retail stores, and other non-essential businesses to temporarily shut-down, resulting in a peak unemployment rate of 14.9 percent in May 2020. Since then, while the unemployment rate has fluctuated in response to the periodic reinstatement and lifting of various restrictions across the region, the re-opening of California's economy in June 2021 has stabilized the decline in the unemployment rate leading to a full recovery as of the second quarter of calendar year 2022. The unemployment rate has remained relatively stable as COVID response measures have ceased. The City of San Diego's unemployment rate is recorded at 3.4 percent in May 2023, which is an increase of 0.6 percent from the May 2022 unemployment rate of 2.8 percent. Although the unemployment rate slightly increased since last May, it is important to note that the labor force has grown by 0.93 percent, adding an additional 6,700 jobs in the City of San Diego.

General Fund Revenues

Figure 2 - Consumer Confidence and Unemployment depicts the recent trend between consumer confidence and unemployment rates.



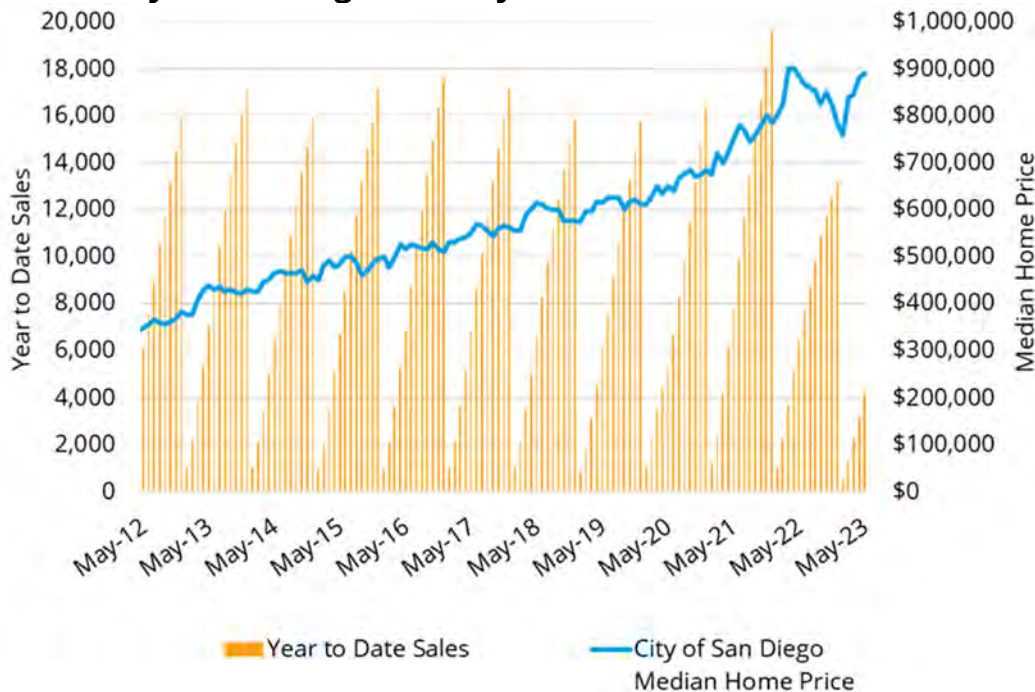
Source: Conference Board, Bureau of Labor Statistics, California Employment Development Department.

Although the housing market paused for a few months at the beginning of the COVID-19 pandemic, historically low interest rates led to increasing growth in the median home price and number of home sales over the last year. However, with persistent inflation, the Federal Reserve has increased interest rates several times to combat inflation and with the intention of reducing inflation to more normalized levels. The impact of these recent rate increases has resulted in a slowing in the number of home sales over recent months. This activity is not expected to impact property tax revenues until Fiscal Year 2025, due to the lag in when property taxes are recorded and collected. The slight slowing in home sales, coupled with sustained median home prices is reflected in the Fiscal Year 2024 Adopted Budget. As depicted in **Figure 3 - City of San Diego Monthly Median Home Price and Home Sales** and **Figure 4 - City of San Diego S&P/Case-Shiller Home Price Non-Seasonally Adjusted Index**, citywide median home prices continue to remain stable. The average 12-month median home price for the period of June 2022 through May 2023 reached \$839,542, an increase of 3.6 percent when compared to \$810,667 from June 2021 through May 2022. The number of home sales is recorded at 10,968 for the period of June 2022 through May 2023, which represents a decrease of 39.8 percent when compared to the period of June 2021 through May 2022 total home sales of 18,205.

General Fund Revenues

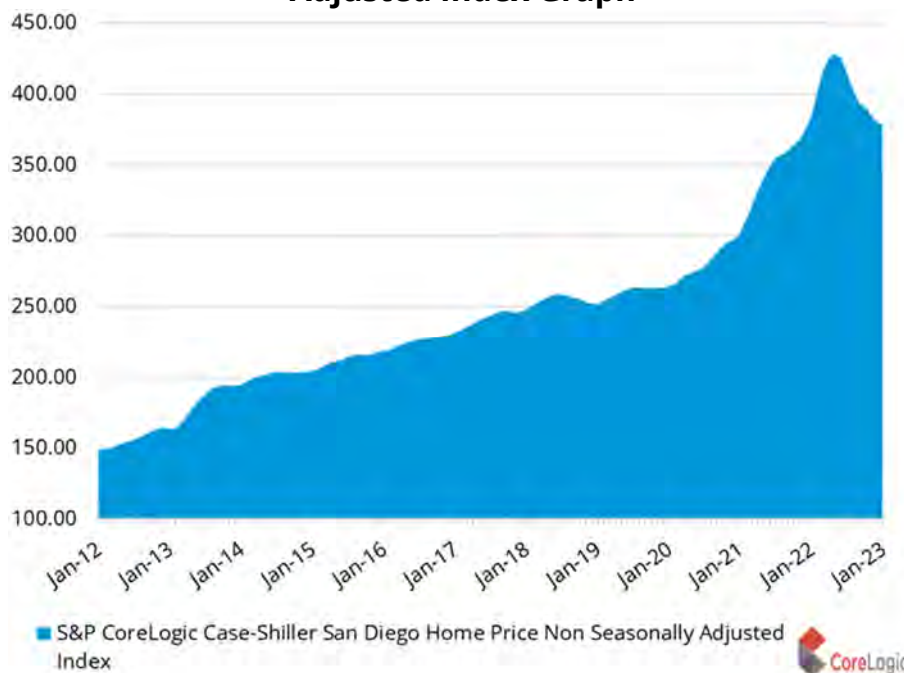
The Department of Finance will continue to monitor these economic indicators and the decisions made by the Federal Reserve to determine the impact to future property tax revenues.

Figure 3 - City of San Diego Monthly Median Home Price and Home Sales



Source: CoreLogic ®

Figure 4 - City of San Diego S&P/Case-Shiller Home Price Non-Seasonally Adjusted Index Graph



Source: CoreLogic ® S&P Dow Jones Indices LLC / Case-Shiller

General Fund Revenues

Table 3 - Key Economic Indicators reflects economic indicators and assumptions that were used in the preparation of the Fiscal Year 2024 Adopted Budget.

Table 3 - Key Economic Indicators

Economic Indicator	May 2022	May 2023
City of San Diego 12-month Home Sales (Source: CoreLogic ®)	18,205	10,968
City of San Diego 12-month Median Home Price (Source: CoreLogic ®)	\$810,667	\$839,542
S&P/CoreLogic Case-Shiller Home Price NSA Index for the City of San Diego (Source: S&P Dow Jones Indices / CoreLogic ® Case-Shiller)	427.89	378.87
Countywide Foreclosures (12 month) (Source: County of San Diego)	196	251
Countywide Notices of Default (12 month) (Source: County of San Diego)	1,510	2,147
City of San Diego Unemployment Rates (Source: State of California Economic Development Department)	2.8%	3.4%
Consumer Confidence (Source: Conference Board)	103.2	102.3

Additionally, data and assumptions in expert reports are referenced to help inform the development of the major General Fund revenues.

The April 2023 San Diego Lodging Forecast, prepared by Tourism Economics for the San Diego Tourism Authority, projects stable growth in the number of visitors to San Diego and room demand associated with continued moderate growth in leisure travel, and the growing demand for business and group travel.

According to the UCLA Anderson Forecast for the Nation and California June 2023 Reports, there is much uncertainty regarding the future of the economy. Current economic indicators do not guarantee an economic recession is on the horizon; however, a recession could occur in the near future. Although economic indicators currently point to more stable but slowing economic growth, much of the fate of the economy will be determined by future decisions made by the Federal Reserve to combat against inflation, and consumer sentiment resulting from continued elevated inflation. Based on a “no recession” scenario, Real Gross Domestic Product (GDP) is forecasted to grow at 1.8 percent in calendar year 2023 and 1.2 percent in calendar year 2024, as opposed to a “recession” scenario, which forecasts GDP to grow at 1.1 percent in calendar year 2023 and a negative 1.3 percent growth in calendar year 2024². The UCLA Anderson Forecast acknowledges consumer pessimism regarding the economy as supply constraints and higher prices persist. However, despite this pessimism, consumers continue to purchase goods at record levels, which is supported by increases in available disposable income.

The Fiscal Year 2024 General Fund Revenues reflect economic growth to continue but at a much slower pace and does not include any assumptions of a potential recession in the coming fiscal year. In line with these assumptions, the overall growth rates reflected in the General Fund Revenues are slower than the accelerated improvement experienced over the last two years following the COVID-19 pandemic. The Department of Finance will continue to monitor economic indicators and expert reports to assess and review the continued economic growth and recovery, and will implement necessary revisions to General Fund revenues and report significant changes in the Fiscal Year 2024 quarterly budget monitoring reports.

² The UCLA Anderson Forecast for the Nation and California. UCLA Anderson Forecast. June 2023. Page 13-14, 53, 57.

General Fund Revenues

American Rescue Plan Act

On March 11, 2021, the federal government passed the American Rescue Plan Act of 2021 (ARPA) to provide additional relief and address the continued impact of COVID-19 on the economy, public health, state and local governments, individuals, and businesses. The bill expands on the Coronavirus Response and Relief Supplemental Appropriations Act of 2021 (CRRSAA) that was enacted on December 27, 2020 and provides economic state and local aid. The ARPA included a \$299.7 million allocation of Coronavirus State and Local Fiscal Recovery Funds for the City.

In accordance with the ARPA guidelines, funds may be used to provide government services to the extent of a reduction in revenue due to COVID-19, relative to revenues collected in the most recent full fiscal year prior to the emergency. Consistent with these guidelines, Fiscal Year 2022 used \$100.0 million in Coronavirus State and Local Fiscal Recovery Funds to supplement revenue lost due to the COVID-19 pandemic. As reported in the Mid-Year Report, Fiscal Year 2023 projected the use of \$147.6 million; leaving \$52.1 million to be used in Fiscal Year 2024. The ARPA funding is budgeted and reflected in **Table 2 - Fiscal Year 2024 General Fund Revenues**, in the Transfer In revenue category. These funds will allow the City to use unrestricted General Fund revenue to maintain current services and add critical expenditures.

The funds to the City were provided in two tranches. The first tranche was deposited on March 11, 2021; and the second tranche was deposited on June 6, 2022. The ARPA allows funds provided by this legislation to be used through December 31, 2024.

For additional information on the allocation of the ARPA funds, please refer to the Citywide Budget Overview section of Volume I.

Property Tax

Background

Property tax revenue is the City's largest revenue source, representing 37.6 percent of total General Fund revenue. Property tax revenue is collected by the San Diego County Tax Collector from a 1.0 percent levy on the assessed value of all real property. Proposition 13, passed by voters in 1979, specifies that a property's assessed value may increase at the rate of the California Consumer Price Index but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value. The 1.0 percent property tax levy is collected and distributed to a number of agencies including the County, the City, school districts, and special districts.

Figure 5 - Fiscal Year 2023 Countywide Property Tax Distribution depicts the respective distribution. According to the County of San Diego Assessor's Office, for every \$100 collected in Fiscal Year 2023, the average allocation to cities within San Diego County totals \$18. Additionally, per City Charter requirement, a special tax levy, held separate from the General Fund, of \$0.005 per \$100 of assessed value is collected for funding the maintenance of zoological exhibits in Balboa Park.

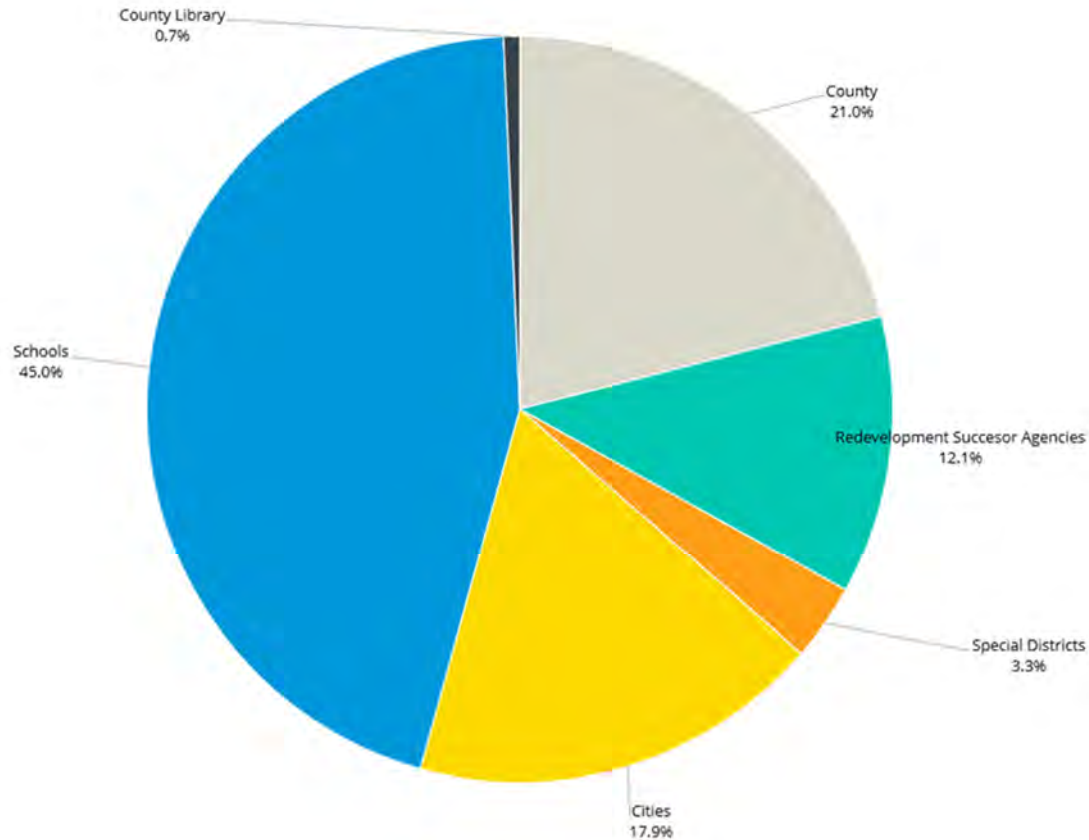
Additionally, as a result of the dissolution of redevelopment agencies in Fiscal Year 2012, funding for continuing obligations as approved by the State Department of Finance are distributed to the City as Successor Agency from the Redevelopment Property Tax Trust Fund (RPTTF) after the Recognized Obligations Payment Schedule (ROPS) is met. These residual funds in the RPTTF are distributed to the local taxing entities per their individual allocation formulas at a rate ranging from 17.0 to 22.0 percent.

General Fund Revenue
\$758.6 million

Percent of General Fund
Revenues
37.6 percent

General Fund Revenues

Figure 5 - Fiscal Year 2023 Countywide Property Tax Distribution



Source: San Diego County Property Tax Services

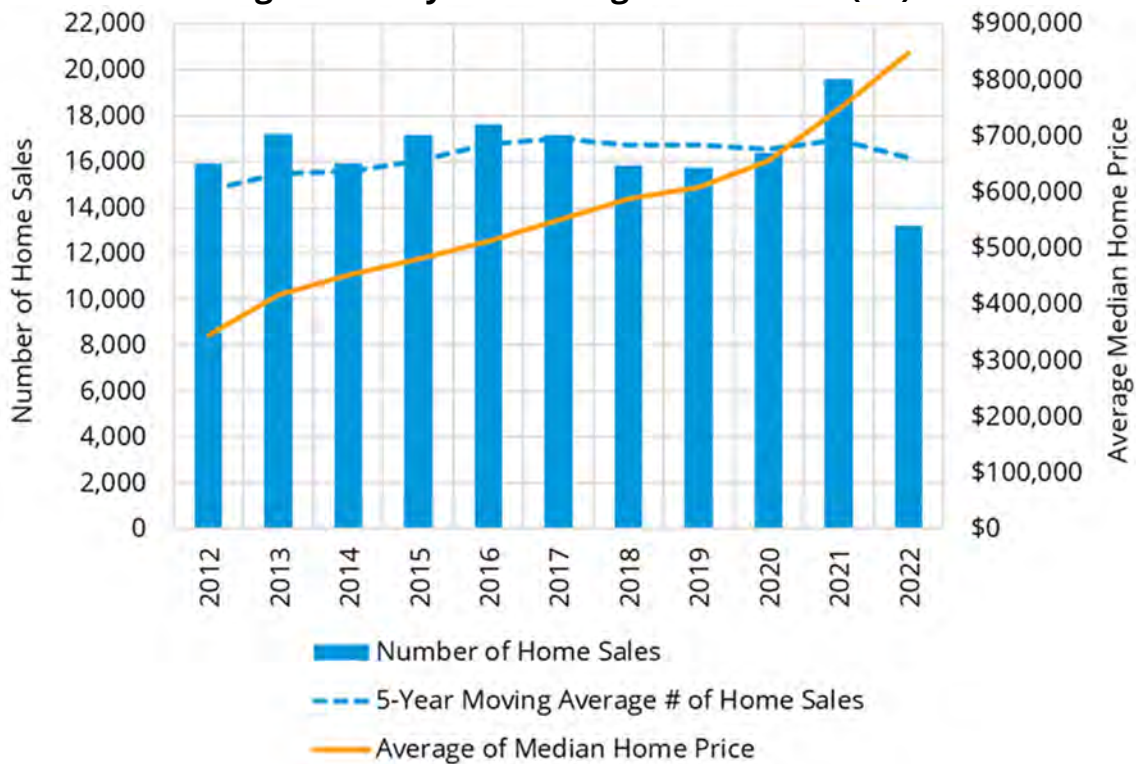
Economic Trends

Property Tax growth for the Fiscal Year 2024 Adopted Budget is based on real estate activity through calendar year 2022. This is due to a lag between the time assessed valuation is set by the County Assessor's Office and the time that property tax revenue is received by the City. The assessed value of each property is determined as of January 1st each year; however, the resulting property tax payments based on this assessed valuation are not due from property owners until December of the respective year and April of the following year. This is a delay of 12 to 18 months. Due to this delay, property tax revenue projections do not fully reflect recent market activity. The local real estate market continues to see elevated home values and a decrease in the number of home sales when compared to the previous year. Between December 2021 and December 2022 there was a 52.5 percent decrease in new home sales; however, the decline in reassessments for property tax will not be reflected in the City's property tax revenues for several months.

As depicted in **Figure 6 - City of San Diego Home Sales (CY)**, the City recorded 13,198 sales in calendar year 2022, which is a 32.6 percent decrease from calendar year 2021 home sales total of 19,587. The median home sales price reached a new, all-time high, at \$900,000 in March 2022, and sustained elevated levels for the majority of the calendar year before decreasing to \$785,000 in December 2022. Most recently the median home prices increased to \$891,000 as of May 2023, representing an increase of 0.68 percent when compared to the May 2022 median home price of \$885,000. **Figure 7 - City of San Diego Annual Median Home Price** depicts the trend in median home price after reaching all-time highs in March and April 2022.

General Fund Revenues

Figure 6 - City of San Diego Home Sales (CY)



Source: CoreLogic®

Figure 7 - City of San Diego Annual Median Home Price

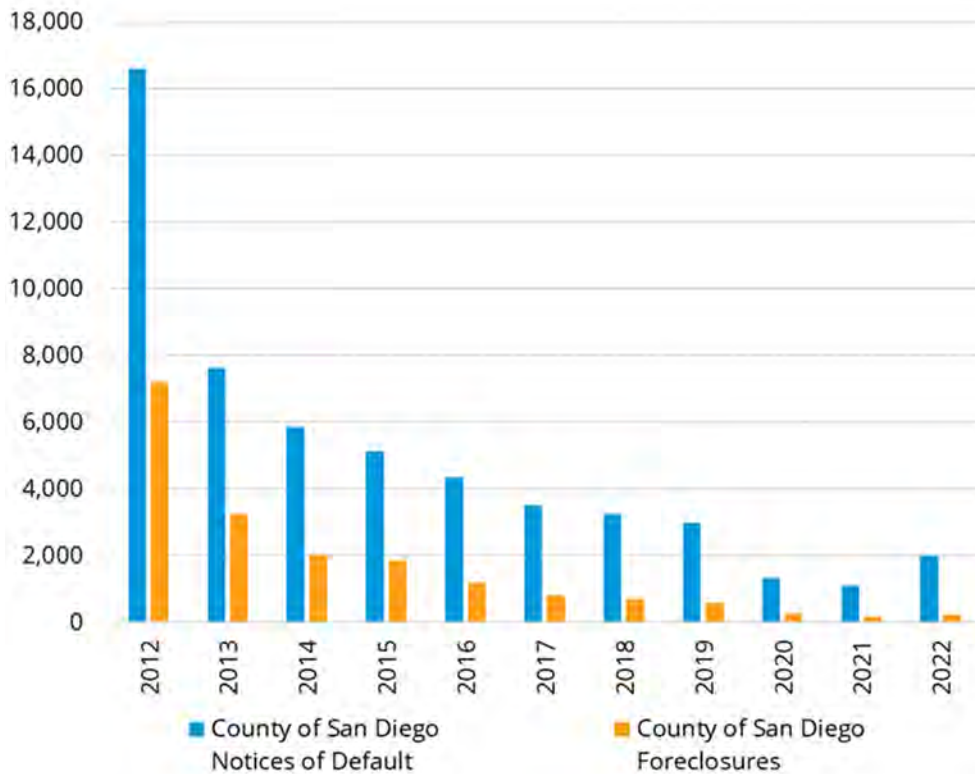


Source: CoreLogic®

General Fund Revenues

The year-over-year data depicted in **Figure 8 - San Diego County Home Foreclosures (CY)** reflects an increase in home foreclosures and notices of defaults after consecutive years of decline, which reached historic lows in spring of 2021. The rate is expected to continue to slightly increase, but with economic factors such as low unemployment, the increase is expected to be minimal moving forward.

Figure 8 - San Diego County Home Foreclosures (CY)



Source: San Diego County Assessor/Recorder/County Clerk / CoreLogic ®

The California Consumer Price Index (CCPI) plays an important part in the assessed valuation of properties that do not sell or are not improved within a given year. Revenue and Taxation Code section 51 provides that a property's value may increase at the rate of the October CCPI; however, it cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value. The CCPI as of October 2022 is 325.0, which reflects a 7.2 percent increase over the October 2021 CCPI of 303.0. Therefore, the assessed value for those properties, not otherwise sold or improved, will increase by the maximum 2.0 percent.

The City of San Diego's unemployment rate as of May 2023 is 3.4 percent, which is a slight increase from the May 2022 unemployment rate of 2.8 percent. Although slightly higher than last year's rate, the current 3.4 percent unemployment rate continues the trend of a stable job market and supports the real estate market.

Mortgage interest rates steadily increased in calendar year 2022, which are expected to slow the real estate economy in calendar year 2023. The Federal Open Market Committee (FOMC) has continued to raise the target range in calendar year 2023. In their June 14, 2023 press release, the FOMC "decided to maintain the target range for the federal funds rate at 5 to 5-1/4 percent. Holding the target range steady at this meeting allows the Committee to assess additional information and its implications for monetary policy. In

General Fund Revenues

determining the extent of additional policy firming that may be appropriate to return inflation to 2 percent over time, the Committee will take into account the cumulative tightening of monetary policy, the lags with which monetary policy affects economic activity and inflation, and economic and financial developments.³ " Any possible future increases in the federal funds rate during Fiscal Year 2024 are not expected to impact Fiscal Year 2024 property tax revenues due to the delay of property tax payments as previously noted, in which property tax receipts reflect real estate market trends from 12 to 18 months prior.

Fiscal Year 2024 Adopted Budget

The Fiscal Year 2024 Adopted Budget for property tax is \$758.6 million, or 37.6 percent, of the General Fund Budget. This represents an increase of \$52.4 million, or 7.4 percent, from the Fiscal Year 2023 Adopted Budget. The Adopted Budget for property tax reflects a 5.64 percent growth from the base. The overall property tax receipts are expected to stabilize in Fiscal Year 2024. This projected increase is supported by continued home sales and elevated median home prices, the October 2022 CCPI being higher than the 2.0 percent, and continued low unemployment rates. The median home prices in San Diego had a slight decrease during the beginning of calendar year 2023 but is expected to stabilize and then grow through the second half of the year. These assumptions are consistent with the forecast prepared by the City's property tax consultant, HdL Coren & Cone. Supported by economic conditions, the Adopted Budget also assumes a collection rate of 99.1 percent, which is consistent with Fiscal Year 2023 levels. The growth projected in property tax revenue is relatively consistent with the growth forecasted in the Outlook, as projected market conditions remain relatively unchanged.

Moreover, the Adopted Budget for property tax includes a projected increase in "property tax in-lieu of motor vehicle license fee" payments, which is property tax revenue received from the State of California to replace the Motor Vehicle License fee (MVLf) that was repealed in 2004.

The \$758.6 million property tax budget consists of an estimated \$514.4 million in base property tax, \$191.4 million "in-lieu of motor vehicle license fee" payments, \$40.8 million in anticipated residual property tax payments and \$12.0 million in tax sharing pass-through payments from the former Redevelopment Agency (RDA). Residual property tax includes \$5.8 million in one-time total tax sharing from the Residual Property Tax Trust Fund (RPTTF) associated with the sale of Tailgate Park, which is planned to be transferred to support the Bridge to Home Program. The sale was previously projected to occur in Fiscal Year 2023; however, was delayed due to pending litigation. **Table 4 - Fiscal Year 2024 Adopted Property Tax Budget** reflects this breakdown.

Table 4 - Fiscal Year 2024 Adopted Property Tax Budget

Property Tax Segments	Revenue (In Millions)
Base Property Tax	\$ 514.4
Property Tax "In-Lieu" of MVLf	191.4
Residual Tax Sharing	40.8
Tax Sharing Distribution	12.0
Total Property Tax	\$ 758.6

³ Federal Reserve issues FOMC Statement. Press Release. June 14, 2023.

General Fund Revenues

Sales Tax

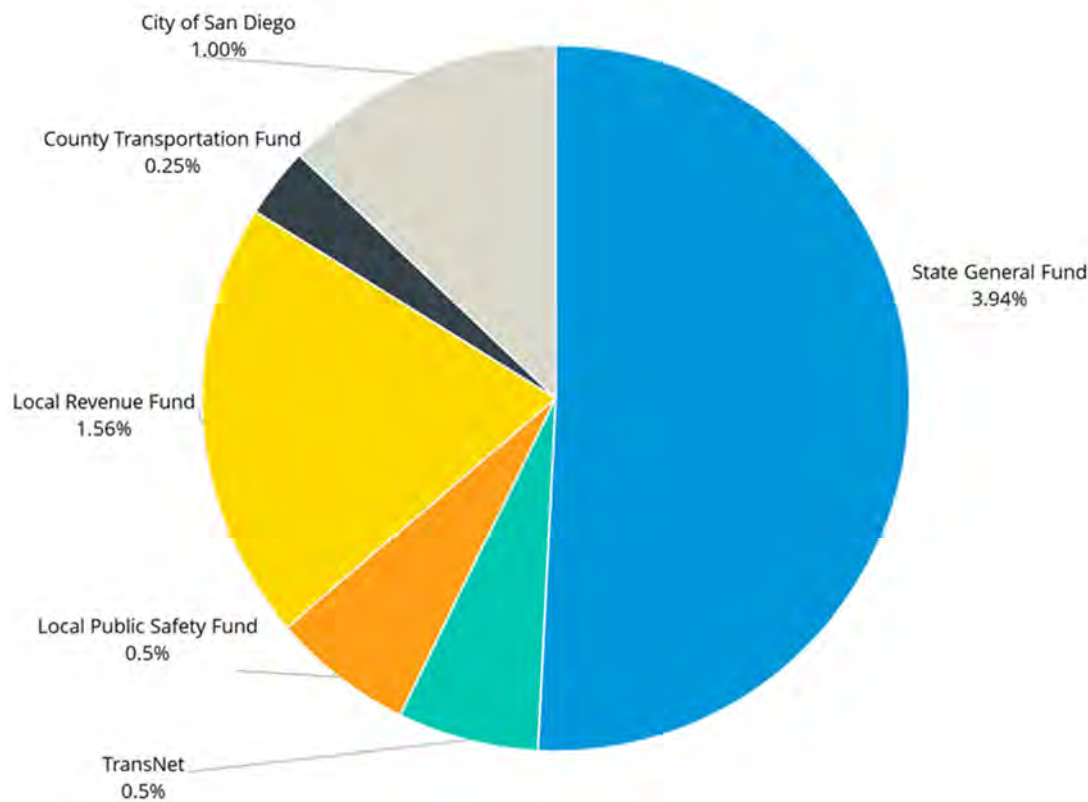
Background

Sales tax is the second largest General Fund revenue source, representing 19.9 percent of the total General Fund revenue. Collected at the point of sale, sales tax receipts are remitted to the California Department of Tax and Fee Administration, which allocates tax revenue owed to the City in monthly payments. According to the Bradley-Burns Sales and Use Tax law, the City is to receive one cent of the total statewide sales tax levied on each dollar of taxable sales.

General Fund Revenues
\$401.7 million
Percent of General Fund Revenues
19.9 percent

As depicted in **Figure 9 - City of San Diego Sales Tax Rate (7.75 percent)**, the total citywide sales tax rate in San Diego is 7.75 percent. Included in the 7.75 percent sales tax rate are two voter-approved supplemental sales tax add-ons: TransNet Extension Ordinance and Expenditure Plan (TransNet), and safety sales tax. TransNet was implemented in 1987 to fund the San Diego Transportation Improvement Program for the maintenance, construction, and expansion of roads and bridges. The TransNet Extension Ordinance and Expenditure Plan, which went into effect April 2008, renewed the half-cent obligation for an additional 40-year term. Additionally, the total citywide sales tax rate includes a half-cent tax approved by California voters in 1993 for the purpose of funding local public safety expenditures.

Figure 9 - City of San Diego Sales Tax Rate (7.75 percent)



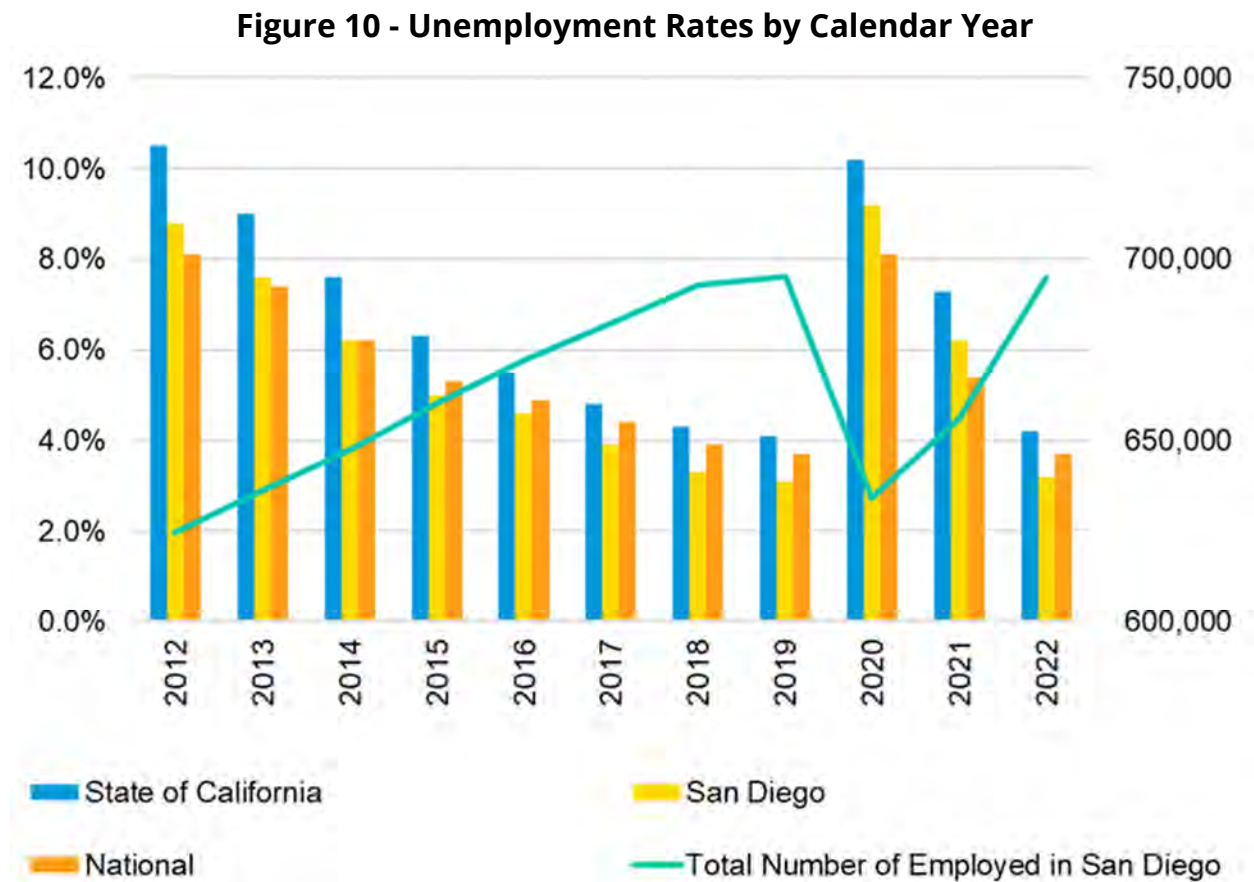
Source: California Department of Tax and Fee Administration.

General Fund Revenues

Economic Trends

Economic indicators that drive spending and growth in sales tax receipts include consumer spending, which is greatly influenced by the unemployment rate, total number of persons employed, consumer confidence, and Consumer Price Index (CPI).

In May 2023, the City of San Diego recorded 699,500 persons employed and an unemployment rate of 3.4 percent. **Figure 10 - Unemployment Rates by Calendar Year** depicts the total number of employed and unemployment rate for the City of San Diego by full calendar year as of December data.



Source: State of California-Employment Development Department, Bureau of Labor Statistics.

Consumer confidence, which correlates with sales tax receipts, was recorded at 102.3 in May 2023, which represents a decrease of 0.9 percent when compared to 103.2 in May 2022. While consumer confidence continues to fluctuate month-over-month as consumers respond to reservations regarding inflation, lingering supply chain pressures, and geopolitical events, consumer consumption continues to remain steady.

The San Diego Consumer Price Index (CPI) has increased by 5.2 percent year-over-year from 343.502 in May 2022 to 361.339 in May 2023. The increase in CPI is primarily attributed to continued elevated inflation resulting from sustained consumer demand and lingering supply chain pressures. Per the recent UCLA Anderson Forecast released in June 2023, inflation is anticipated to remain elevated through 2023, which will ultimately depend on the Federal Reserve's future monetary policy decisions as efforts to combat elevated inflation continue.

General Fund Revenues

The Department of Finance will continue to monitor these metrics, including changes to revenues, and will implement corresponding modifications and report significant changes in the Fiscal Year 2024 quarterly budget monitoring reports.

Fiscal Year 2024 Adopted Budget

The Fiscal Year 2024 Adopted Budget for sales tax is \$401.7 million, or 19.9 percent of the General Fund revenue budget. This represents an increase of \$21.4 million, or 5.6 percent, from the Fiscal Year 2023 Adopted Budget. The Adopted Budget for sales tax represents a slight increase of \$7.6 million from the \$394.1 million previously forecasted in the Outlook. A revision to the Fiscal Year 2024 projected growth rate included in the Outlook of 3.0 percent has been revised to 1.5 percent due to an anticipated economic slowdown beginning in the first quarter of Fiscal Year 2024. This revision is consistent with the City's sales tax consultant's, Avenu Insights and Analytics, recently released quarterly report in April 2023. Although the growth rate for the Adopted Budget is less than the Outlook, the projected sales tax receipts are higher in the Adopted Budget due to an increase in the sales tax receipts in Fiscal Year 2023, which forms the basis for the Adopted Budget's projections for Fiscal Year 2024.

The projected increase in sales tax receipts is supported by continued low unemployment rates, available disposable income, an ongoing trend of consumers paying for goods and services at record rates, and the continued elevated cost of goods as a result of elevated inflation. As reported in the Third Quarter Report, although the national economy is still expanding and adding jobs, consumers are still spending, and businesses are still investing, there remains uncertainty regarding the trajectory of the economy as the Federal Reserve uses monetary policy to combat inflation.⁴ Actual local sales tax growth rates could be impacted by potential federal interest rate increases, inflation impacts, higher unemployment, and changes in consumer spending. All of these factors could impact consumer confidence and/or business-to-business growth. Any potential increase or decrease in local taxable sales performance will directly impact the City's sales tax projection. While concerns over inflation and the general economic conditions persist, the Fiscal Year 2024 Adopted Budget balances these factors with slower projected growth as consumer spending patterns adjust to inflation and Federal Reserve policy changes.

Per the voter-approved Proposition H, the City is required to dedicate specific sources of revenue to fund General Fund infrastructure. The calculation to fund the Infrastructure Fund is based on two specific components. One of the components of funding is through the incremental growth in sales tax revenue. Based on current sales tax projections, the incremental growth in sales tax is expected to result in additional contributions to the Infrastructure Fund, potentially limiting the revenue available to fund other General Fund obligations.

These assumptions are consistent with the forecast prepared by the City's sales tax consultant's Avenu Insights and Analytics. The City will continue to monitor potential economic impacts that could affect consumer confidence and/or business-to-business growth as any increase or decrease in local taxable sales performance will directly impact the City's sales tax projection.

⁴ The UCLA Anderson Forecast for the Nation and California. UCLA Anderson Forecast. June 2023. Page 14.

General Fund Revenues

General Fund Transient Occupancy Tax (TOT)

Background

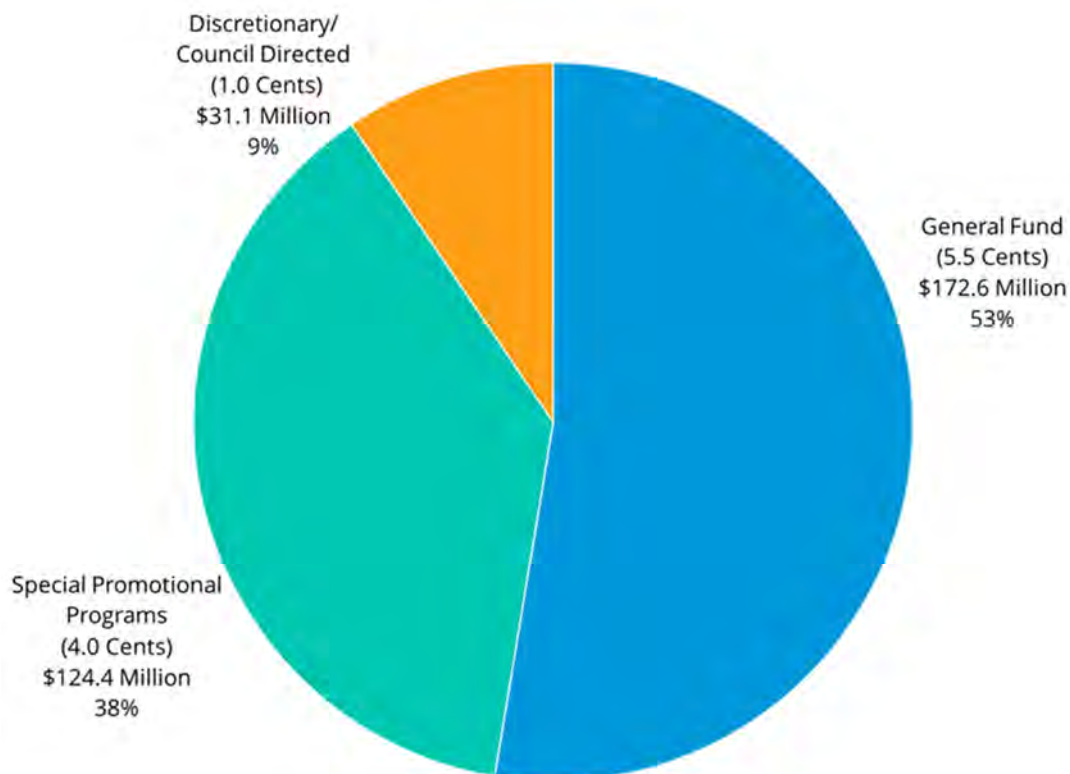
Transient Occupancy Tax makes up 8.6 percent of the City's General Fund revenue budget. TOT is levied at 10.5 cents per dollar on taxable rent for a transient's stay of less than one month. The use of TOT is guided by the City's Municipal Code which stipulates that of the 10.5 cents of collected TOT, 5.5 cents is to be applied toward general government purposes, 4.0 cents towards promoting the City as a tourist destination, and the remaining 1.0 cent towards any purposes approved by the City Council—this breakdown is depicted in **Figure 11 - City of San Diego Transient Occupancy Tax**

Allocation. In the Fiscal Year 2024 Adopted Budget, TOT totals \$328.2 million, of which \$172.6 million is applied directly to the General Fund and represents the 5.5 cents designated for general government purposes. The remaining 5.0 cents, or \$155.5 million, includes the 4.0 cents allocated to programs that promote the City as a tourist destination—including reimbursements to the General Fund for safety and maintenance of visitor-related facilities—and the 1.0 cent Council Discretionary allocation.

General Fund Revenues
\$172.6 million

Percent of General Fund
Revenues
8.6 percent

Figure 11 - City of San Diego Transient Occupancy Tax Allocation



Economic Indicators

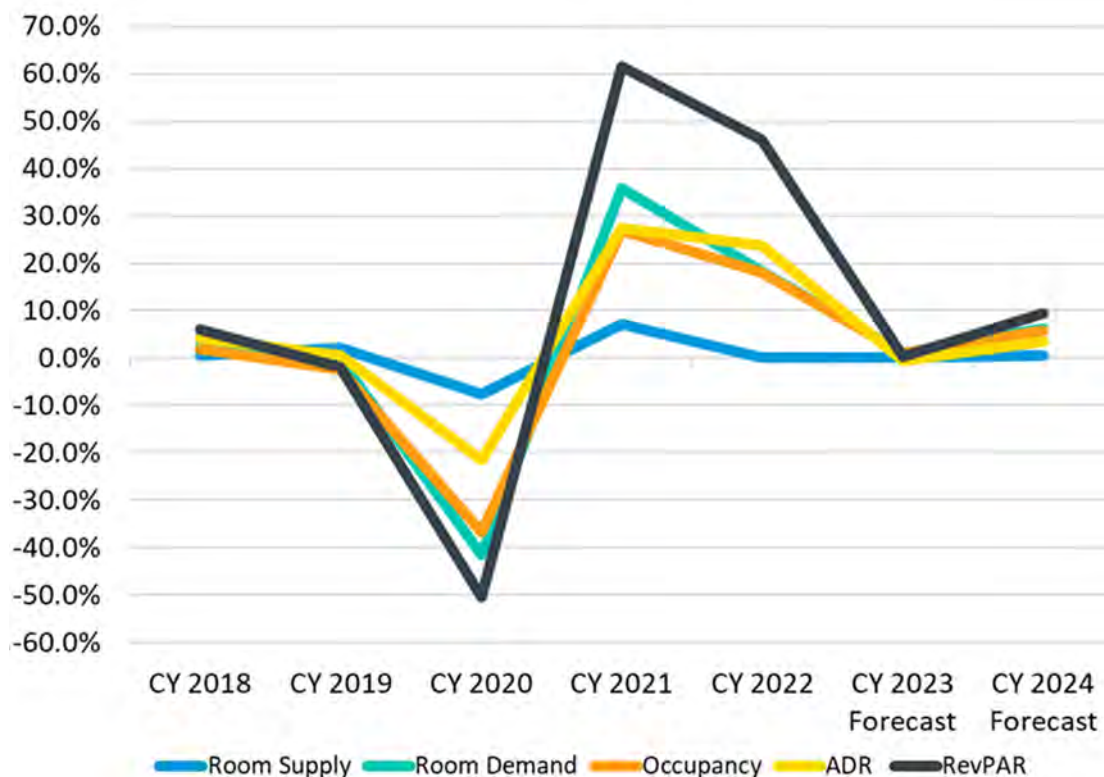
The primary economic indicators of transient occupancy tax include room rates, occupancy, and room demand growth, all of which are projected to see growth in Fiscal Year 2024 and reflect continued growth

General Fund Revenues

in tourism in the region. This assumption is supported by continued demand for leisure travel, and the gradual improvement of group and business travel. "San Diego's travel sector is expected to show resilience in the face of the approaching economic downturn as business travel continues to recover and the leisure segment continues to be supported by remaining built-up savings and pent-up demand."⁵ The San Diego Convention Center, which is host to many large events throughout San Diego, is also expecting a robust growth in the number of events hosted in the City.⁶ Increases in group events contribute to the local economy by increasing hotel stays and promoting additional spending in dining and leisure activities.

The April 2023 San Diego Lodging Forecast, prepared by Tourism Economics for the San Diego Tourism Authority, includes projected growth for these primary indicators. The average hotel occupancy rate is forecasted at 77.6 percent in calendar year 2024, which represents an increase from the prior year rate of 73.4 percent. Room demand is forecasted to grow by 6.3 percent in calendar year 2024, while the supply of rooms is projected to increase by 0.5 percent in calendar year 2024. Moreover, the Average Daily Rate (ADR) is projected to increase an average of 3.5 percent in calendar year 2024, while the revenue per available room (RevPAR) is projected to increase by 9.4 percent. **Figure 12 - Year-Over-Year Percentage Growth in Key Hotel Sector Indicators** depicts the projected growth of these indicators.

Figure 12 - Year-Over-Year Percentage Growth in Key Hotel Sector Indicators



⁵ Tourism Economics San Diego Travel Forecast. January 2023.

⁶ "Conventions Generate \$1.2 Billion for San Diego Regional Economy in 2022". www.visitsandiego.com. February 13, 2023.

General Fund Revenues

	CY 2019	CY 2020	CY 2021	CY 2022	CY 2023 ¹	CY 2024 ¹
Hotel Sector						
Avg. Occupancy	76.6%	48.5%	61.5%	72.6%	73.4%	77.6%
Avg. Daily Rate	\$ 165.80	\$ 130.06	\$ 165.52	\$ 204.66	\$ 203.35	\$ 210.44
RevPAR ²	\$ 127.08	\$ 63.05	\$ 101.80	\$ 148.59	\$ 149.18	\$ 163.26
Room Demand (growth)	-0.4%	-41.6%	35.9%	18.3%	1.1%	6.3%

Source: San Diego Tourism Authority and Tourism Economics.

¹ Lodging Forecast - Tourism Economics, April 2023.

² Revenue Per Available Room. (Average Occupancy multiplied by Average Daily Rate)

Fiscal Year 2024 Adopted Budget

The Fiscal Year 2024 Adopted Budget for total Transient Occupancy Tax (TOT) revenue is \$328.2 million, of which \$172.6 million is allocated to the General Fund and represents 8.6 percent of the General Fund revenue budget. The General Fund allocation represents an increase of \$37.5 million, or 27.7 percent, from the Fiscal Year 2023 Adopted Budget. Similarly, the Adopted Budget for TOT represents a \$16.8 million increase from the Outlook. The development of the Adopted Budget for TOT includes a 5.9 percent growth rate and assumes continued moderate growth in leisure travel based on favorable conditions, including continued low unemployment levels, reduced public health concerns, available excess savings and disposable income, and continued pent-up demand. Additionally, continued progressive increases towards pre-pandemic levels in group and international travel are anticipated. These assumptions are consistent with assumptions and data reported by Tourism Economics in the April 2023 San Diego Lodging Forecast.

As noted earlier in this section, of the \$328.2 million in total TOT revenue, \$172.6 million is budgeted in the General Fund and represents the 5.5 cents allocable for general government purposes; the remaining \$155.5 million is allocated to Special Promotional Programs, which includes the 4.0 cents allocated to programs that promote the City as a tourist destination, including reimbursements to the General Fund for safety and maintenance of visitor related facilities, and the 1.0 cent Council Discretionary allocation. The Department of Finance continues to monitor economic indicators and changes to revenues, and will implement changes and report significant changes in the Fiscal Year 2024 quarterly budget monitoring reports.

Franchise Fees

Background

The Fiscal Year 2024 Adopted Budget for Franchise Fee revenue is \$110.3 million which represents 5.5 percent of the General Fund revenue budget; this is an increase of \$14.7 million, or 15.4 percent, from the Fiscal Year 2023 Adopted Budget. Franchise fee revenue is generated from agreements with private utility companies in exchange for use of the City's rights-of-way. The largest of the franchise fee payers in the City are San Diego Gas and Electric (SDG&E), Cox Communications, Spectrum TV, AT&T U-verse, and California American Water (Cal AM). In addition, the City collects franchise fees from private refuse haulers that conduct business within the City limits. The revenue received from the agreements with SDG&E, cable companies, and Cal AM is based on a percentage of gross sales, while the revenue received from refuse haulers is based on tonnage. SDG&E is the single largest generator of franchise fee revenue in the General Fund, and remits 3.0 percent of the gross sales of gas and electricity within the City of San Diego. Revenue from SDG&E is split between the General Fund (75.0 percent) and the Environmental Growth Funds (25.0 percent) based on the City Charter. Cable providers remit 5.0 percent of gross revenues.

General Fund Revenues
\$110.3 million

Percent of General Fund
Revenues
5.5 percent

General Fund Revenues

Fiscal Year 2024 Adopted Budget

SAN DIEGO GAS & ELECTRIC. The Fiscal Year 2024 Adopted Budget for SDG&E franchise fee revenue is \$102.5 million and assumes an 8.05 percent growth rate for Fiscal Year 2024. The SDG&E franchise fee revenue is based on Fiscal Year 2023 year-end projections, while the growth rate accounts for historical trends in energy consumption levels and anticipates new rate increases proposed by SDG&E. Aside from weather, usage, and energy market conditions, SDG&E energy rates are impacted by regulatory proceedings at the California Public Utilities Commission (CPUC). San Diego Gas & Electric implemented new natural gas and electricity rates effective January 1, 2023, which can be found on the CPUC website. SDG&E states that the rate increases reflect the increasing costs of providing clean, safe and reliable energy services. SDG&E has reported increased revenues from fees from Community Choice Aggregation (CCA) companies, like Community Power, for the usage of their lines and utilities to transport electricity to consumers.

In accordance with the City Charter, 75.0 percent of the revenue from SDG&E, or \$76.9 million, is allocated to the General Fund; the remaining 25.0 percent of revenue received from SDG&E, or \$25.6 million, is deposited into the Environmental Growth Funds (EGF). Additionally, 10.0 percent, or \$7.7 million, of the 75.0 percent allocated to the General Fund is then transferred to the newly created Climate Equity Fund, in accordance with the resolution establishing the fund. Of the revenues transferred to the EGF, one-third is used to fund the maintenance of parks, and two-thirds is designated for parkland maintenance and debt service payments for open space acquisitions. The Fiscal Year 2024 Adopted Budget includes the additional revenue deposits in the EGF, and provides funding for park and open space maintenance.

In June 2021, the City Council agreed to a new 10-year gas and electric franchise agreement with SDG&E, with the option of extending it another 10 years. For the last 100 years, these rights had been granted to SDG&E through two 50-year terms. The agreement included \$80.0 million for the gas and electric franchise and an additional \$20.0 million to advance the City's climate equity goals. The franchise agreements each have a separate payment plan. The gas franchise bid will be paid in equal installment payments of \$500,000 over the entire 20 years covered by the agreement. If the agreement is terminated at any time, the remaining payments will be voided. The electric franchise bid will pay \$10.0 million annually for the first five-years, while the final two \$10.0 million payments will be delayed until years 10 and 11 (2030 and 2031) of the agreement. The installment payments are subject to an annual interest rate of 3.38 percent. The payment in 2031 will only occur if the contract is renewed for another 10 years following the initial 10-year term. Additionally, per City Council modifications, the agreement requires SDG&E to contribute \$2.0 million for the first five years of the agreement to further the City's climate action and equity goals—of which \$1.5 million is allocated to the Climate Equity Fund and \$500,000 is allocated to the EGF. Consistent with the terms of this agreement, the Fiscal Year 2024 Adopted Budget includes \$11.2 million in a gas & electric franchise bid payment, including the annual interest rate of 3.38 percent.

On May 3, 2022, the City Council established the Energy Independence Fund (EIF) and approved the allocation of a minimum of 20.0 percent of the Bid amount each year for the EIF. The Fiscal Year 2024 Adopted Budget includes a contribution of \$2.2 million for the EIF for the multi-phased Public Power Feasibility Study to evaluate the processes, costs, risks, and opportunities associated with municipalizing the energy infrastructure assets of San Diego Gas & Electric (SDG&E). The remainder of the franchise bid amount is subject to the General Fund and EGF split, with \$6.2 million allocated to the General Fund, and \$2.8 million allocated to the EGF funds.

The City also receives an undergrounding utility franchise fee from SDG&E. The Fiscal Year 2024 Adopted Budget for SDG&E undergrounding utility fee revenue totals \$98.0 million. This revenue is budgeted in the Underground Surcharge Fund.

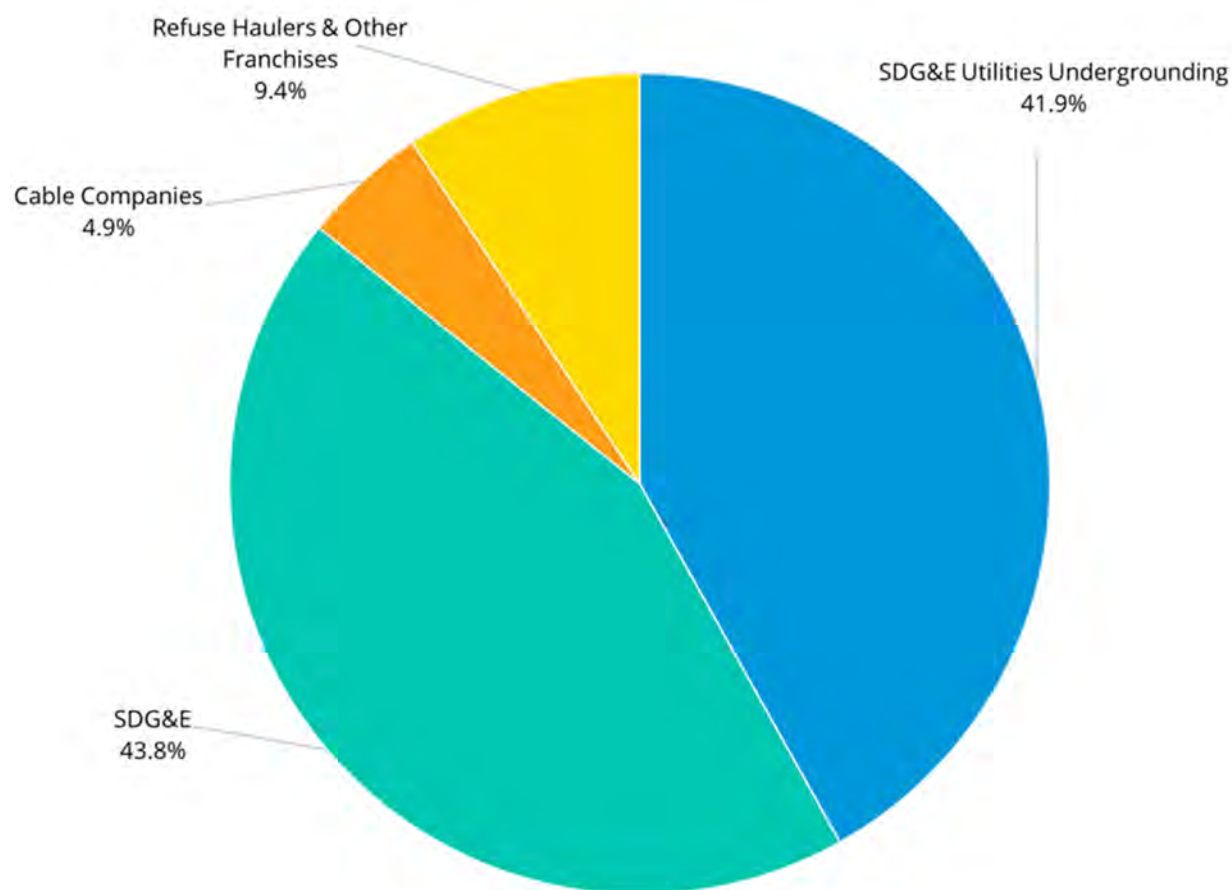
General Fund Revenues

CABLE COMPANIES. The Fiscal Year 2024 Adopted Budget for cable franchise fee revenue is \$11.5 million and is based on updated Fiscal Year 2023 projections; the budget assumes a negative 4.63 percent growth rate based on historical actuals and a trend of declining revenues from traditional cable providers.

REFUSE HAULERS AND OTHER FRANCHISES. The Fiscal Year 2024 Adopted Budget for refuse hauler and other franchise fee revenues is \$15.7 million and is based on updated Fiscal Year 2023 projections. The City anticipates \$13.2 million from refuse collection fees, \$1.7 million in revenue related to the Police Department vehicle tow program, \$160,000 in franchise fees from the EDCO facilities, and \$701,000 from other franchise fee sources.

Figure 13 - Franchise Fee Revenue Breakdown depicts the composition of total franchise fee revenue.

Figure 13 - Franchise Fee Revenue Breakdown



General Fund Revenues

Property Transfer Tax

Background

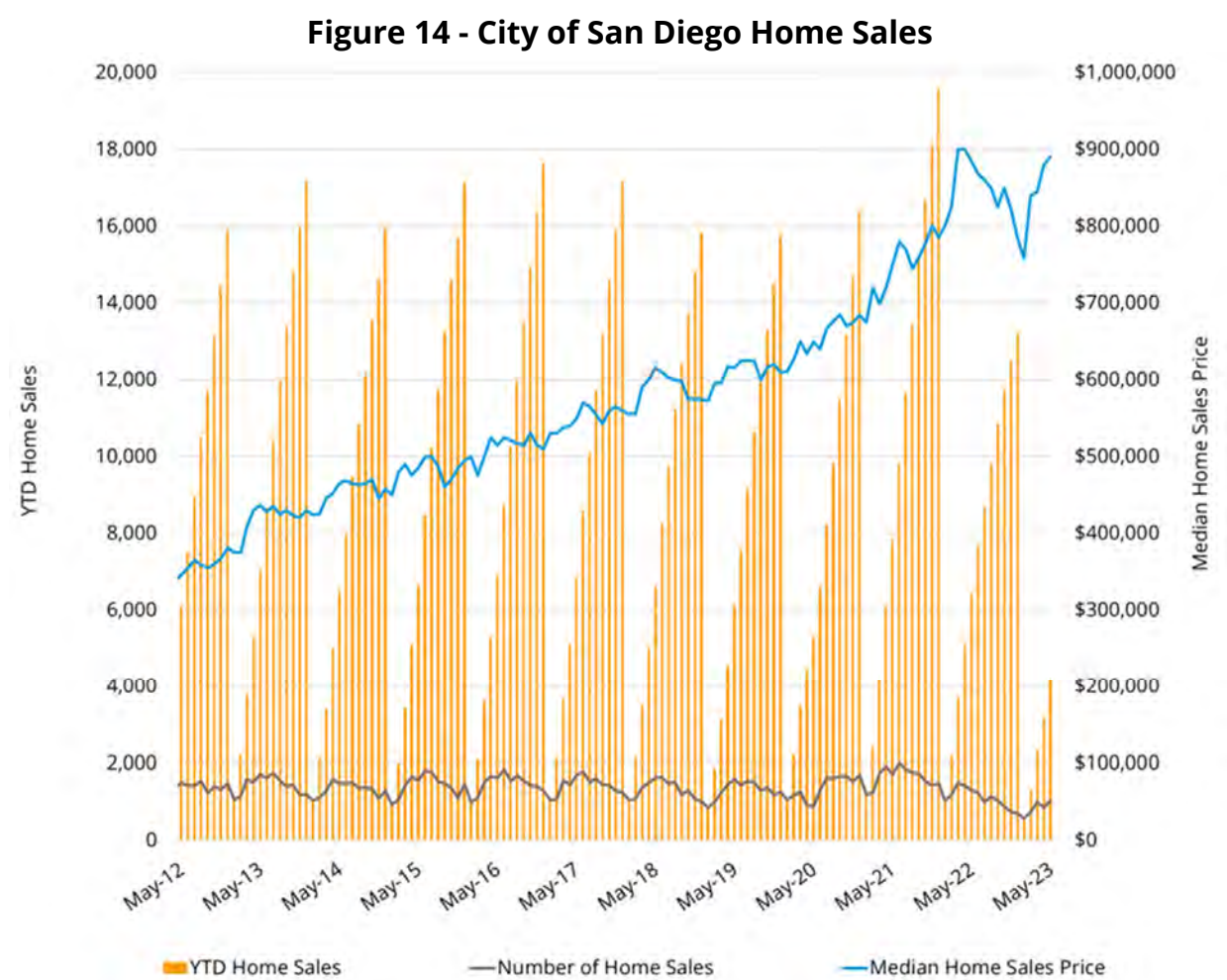
Property transfer tax makes up 0.6 percent of the General Fund revenue budget and is levied on the sale of real property. The County of San Diego collects \$1.10 per \$1,000 of the sale price when any real property is sold. The City is credited \$0.55 per \$1,000 against the County's charge, giving both the County and City each \$0.55 per \$1,000 of the sale price. The funds are collected by the County upon a sale of real property within City limits and transferred to the City on a monthly basis.

General Fund Revenues
\$12.0 million

Percent of General Fund Revenues
0.6 percent

Economic Trends

Unlike property tax revenue, property transfer tax revenue reflects changes to current economic conditions since it does not experience a lag time as with property tax. The economic factors that primarily impact property transfer tax revenue are home sales and prices. These factors are discussed in detail in the earlier property tax section and are summarized in **Figure 14 - City of San Diego Home Sales**.



Source: CoreLogic®

General Fund Revenues

Home sales have decreased as a result of the Federal Reserve Committee's decision to raise rates in calendar year 2022. However, the median home prices are anticipated to continue at elevated levels through calendar year 2023. The Department of Finance will continue to closely monitor Property Transfer Tax revenue and adjust projections as necessary.

Fiscal Year 2024 Adopted Budget

The Fiscal Year 2024 Adopted Budget for property transfer tax is \$12.0 million and is based on Fiscal Year 2023 year-end projections. This represents a decrease of \$3.5 million, or 22.8 percent, from the Fiscal Year 2023 Adopted Budget. The negative growth is based on a projected decline in home sales. As noted in the property tax section, on June 14, 2023, the Federal Reserve Committee "decided to maintain the target range for the federal funds rate at 5 to 5-1/4 percent. Holding the target range steady at this meeting allows the Committee to assess additional information and its implications for monetary policy. In determining the extent of additional policy firming that may be appropriate to return inflation to 2 percent over time, the Committee will take into account the cumulative tightening of monetary policy, the lags with which monetary policy affects economic activity and inflation, and economic and financial developments."⁷ Additional increases in the federal funds rate in calendar year 2023 would likely impact property transfer tax; any significant changes will be included in the Fiscal Year 2024 quarterly budget monitoring reports.

Licenses and Permits

Background

The Licenses and Permits category includes revenue for the purpose of recovering costs associated with regulating an activity and other revenues such as business certificate fees, rental unit certificate fees, parking meter collections, alarm permit fees, and special event permits. Recreational Cannabis Business Tax makes up almost half of the licenses and permits revenue category. On Nov. 8, 2016, San Diego voters passed Measure N, a tax on non-medical cannabis, which imposes a gross receipts tax on non-medical cannabis businesses that operate or provide services within the City of San Diego. Businesses were initially taxed at a rate of 5 percent of monthly gross receipts, but this rate increased to 8.0 percent on July 1, 2019. Effective May 1, 2022, the Cannabis Tax rate for Cannabis Production Facilities (Cultivation, Manufacturing, Distribution, Storage) is 2.0 percent of monthly gross receipts.

General Fund Revenues
\$45.0 million

Percent of General Fund Revenues
2.2 percent

Fiscal Year 2024 Adopted Budget

The Fiscal Year 2024 Adopted Budget for licenses and permits is \$45.0 million, or 2.2 percent of the General Fund revenue budget. This represents a decrease of \$11.6 million, or 20.5 percent, from the Fiscal Year 2023 Adopted Budget. The decrease is primarily attributed to the removal of \$8.1 million one-time licensing revenue for the Short-Term Residential Occupancy (STRO) Program, where licenses are valid for two-years with fees due at the beginning of January every two years after applications are submitted and a lottery on those applications occurs. This decrease is partially offset with an additional \$645,000 of one-time revenue to account for the Short-Term Residential Occupancy Program application and licensing fees as mandated by Ordinance O-21305 in Fiscal Year 2024. Additionally, there is a reduction of \$4.4 million from Cannabis Business Tax revenue due to a decrease in gross receipts reported by cannabis business outlets and a reduction of business tax remitted associated to increased competition from other municipalities and delivery services.

⁷ Federal Reserve issues FOMC Statement. Press Release. June 14, 2023.

General Fund Revenues

Fines, Forfeitures, and Penalties

Background

The fines, forfeitures, and penalties category includes revenue generated from the violation of laws or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, collection referrals, and litigation awards.

Fiscal Year 2024 Adopted Budget

The Fiscal Year 2024 Adopted Budget for fines, forfeitures, and penalties revenue is \$32.6 million, or 1.6 percent, of the General Fund revenue budget. This represents a decrease of \$1.8 million, or 5.3 percent, from the Fiscal Year 2023 Adopted Budget.

The decrease is primarily attributed to a \$1.4 million reduction in Municipal Court revenue due to fewer vehicle code violation citations being issued. The reduction in citations is primarily a result of patrol officer vacancies and an increased emphasis on public safety. Additionally, a decrease of \$900,000 reflects revised parking citation revenue due to the implementation of State Bill 1359 associated with expired placard stickers with current or valid vehicle registrations no longer being cited as of January 2023. These decreases are partially offset by a \$560,000 increase in delinquent account collection revenue following a return to pre-pandemic levels.

General Fund Revenues
\$32.6 million

Percent of General Fund
Revenues
1.6 percent

Revenue from Money and Property

Rents and Concessions

Revenue from Money and Property is primarily comprised of rents and concessions revenue generated from Mission Bay Park, Balboa Park, City Pueblo Lands, and Torrey Pines Golf Course. Additionally, it includes revenue from interest and dividends. The largest component of this category is revenue from Mission Bay Park rentals and concessions, the majority of which is generated from leases with Sea World, the Marina Village, and the hotels and marinas within Mission Bay Park. Another significant contributing component in the rents and concessions category is revenue from leases for the Midway/Frontier property, and City Pueblo lands.

Per City Charter Section 55.2, the threshold amount of \$20.0 million of Mission Bay rents and concessions will remain in the General Fund. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Parks Improvements Fund and the Mission Bay Park Improvements Fund. The San Diego Regional Parks Improvements Fund is to receive 35.0 percent of revenues in excess of the threshold amount or \$3.5 million, whichever is greater, with 65.0 percent or the remaining amount allocated to the Mission Bay Park Improvements Fund.

In accordance with the City Charter and authority granted by the City Council, the City Treasurer is responsible for investing the City's cash assets, exclusive of City Pension Trust Funds. With the exception of certain bond funds, all City funds are pooled and invested together in the City Treasurer's Pooled Investment Fund ("Fund") to manage the City's cash flow requirements. Fund investments must comply with the City Treasurer's Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate environment, and the cash flow requirements of the City. Deviations in returns from one fiscal year to the next can generally be attributed to changes in market interest rates or the amount invested during the fiscal year. Past interest earnings performance is no guarantee or indicator of future results. Interest earnings are allocated to the participating City funds based on their pro rata share of cash balances.

General Fund Revenues
\$72.7 million

Percent of General Fund
Revenues
3.6 percent

General Fund Revenues

Fiscal Year 2024 Adopted Budget

The Fiscal Year 2024 Adopted Budget for revenue from money and property is \$72.7 million, or 3.6 percent of the General Fund revenue budget. This represents an increase of \$8.8 million, or 13.8 percent, from the Fiscal Year 2023 Adopted Budget. This increase is primarily attributed to an increase of \$10.6 million from rents and concessions due to additional activity and rent revenue at Mission Bay hotels, Sea World, and City Pueblo Lands. This increase is partially offset by a decrease in projected interest on pooled investments.

Revenue from Federal & Other Agencies

Background

Revenue from federal and other agencies includes federal grants and reimbursements for City services such as court crime lab revenue, urban search and rescue, and service level agreements.

Fiscal Year 2024 Adopted Budget

The Fiscal Year 2024 Adopted Budget for revenue from federal and other agencies is \$10.3 million, or 0.5 percent of the General Fund revenue budget. This represents an increase of \$5.0 million, or 94.1 percent, from the Fiscal Year 2023 Adopted Budget. The increase is primarily associated with the recategorization of \$2.2 million in revenues from the charges for services category to the federal & other agencies category, and \$2.7 million in opioid settlement grant revenue to support the Community Harm Reduction and Safe Haven programs.

General Fund Revenues
\$10.3 million

Percent of General Fund
Revenues
0.5 percent

Charges for Current Services

Background

Charges for current services revenue is generated by payments for services provided to the public and other City funds. The City's General Fund pays for basic City services such as public safety, parks, and libraries. In addition, the City allocates the costs associated with central service departments, such as the City Auditor, Department of Finance, City Attorney, and City Clerk to all City departments by means of a rate based on the General Government Services Billing (GGSB) standard. The amounts allocated to non-general fund departments are billed and received by the General Fund as revenue to offset the cost of the services provided by these central service departments. Additionally, Transient Occupancy Tax (TOT) revenue is allocated to several departments for reimbursable expenditures in the General Fund that support the safety and maintenance of visitor-related facilities.

Fiscal Year 2024 Adopted Budget

The Fiscal Year 2024 Adopted Budget for charges for current services revenue is \$243.4 million, or 12.1 percent of the General Fund revenue budget. This represents an increase of \$39.9 million, or 19.6 percent, from the Fiscal Year 2023 Adopted Budget. This increase is primarily attributed to an increase of \$31.8 million in TOT reimbursements to General Fund departments for the safety and maintenance of visitor-related facilities, \$5.9 million in reimbursements from the Environmental Growth Funds to support eligible expenditures, and \$2.6 million in inspection fee revenue for fire inspections to comply with Senate Bill 1205.

General Fund Revenues
\$243.4 million

Percent of General Fund
Revenues
12.1 percent

General Fund Revenues

Transfers In

Background

The transfers in revenue category includes revenues received by the General Fund from other non-general funds, and includes the transient occupancy tax (TOT) 1.0 cent transfer, the safety sales tax transfer, and gas tax revenue.

Fiscal Year 2024 Adopted Budget

The Fiscal Year 2024 Adopted Budget for transfers in is \$156.6 million, or 7.8 percent of the General Fund revenue budget. This represents a decrease of \$93.8 million, or 37.5 percent, from the Fiscal Year 2023 Adopted budget. This decrease is primarily attributed to a net reduction of \$95.6 million in the use of one-time American Rescue Plan Act (ARPA) funds—the Fiscal Year 2024 Adopted Budget includes the use of \$52.1 million in one-time ARPA funds, but relied on \$147.6 million in Fiscal Year 2023—and a \$7.9 million reduction due to the one-time use of the Pension Stabilization Reserve in Fiscal Year 2023. These decreases are offset by an increase of \$6.8 million in the 1.0 cent transfer from TOT, \$1.8 million increase to the Police and Fire-Rescue Departments for safety sales tax, and a \$1.0 million one-time adjustment to reflect the transfer from the Fire-Emergency Medical Services Transport Fund to the General Fund.

General Fund Revenues
\$156.6 million

Percent of General Fund
Revenues
7.8 percent

Other Revenue

Background

Other revenue is comprised of library donations, ambulance fuel reimbursements, corporate sponsorships, recovery from damage to City property, and other miscellaneous revenues.

Fiscal Year 2024 Adopted Budget

The Fiscal Year 2024 Adopted Budget for other revenue is \$2.0 million, or 0.1 percent, of the General Fund revenue budget. This represents a decrease of \$50,000, or 2.4 percent, from the Fiscal Year 2023 Adopted Budget, which is associated with updated projections from the Accounts Payable audit services contract.

General Fund Revenues
\$2.0 million

Percent of General Fund
Revenues
0.1 percent

State of California Budget Impacts⁷

On June 27, 2023 Governor Newsom signed the 2023-2024 Budget appropriating \$310.8 billion in State funds, which includes \$225.9 billion in the General Fund, \$82.0 billion from special funds, and \$2.9 billion from bond funds.

"After two years of unprecedented General Fund revenue growth, California faces a downturn in revenues driven by a declining stock market and persistently high inflation in 2022, rising interest rates, and job losses in high-wage sectors—all of which have led to slower revenue growth than previously projected. Through prudent planning and budget resilience built into previous budgets, the state is in its best fiscal position in recent history to address this downturn. By paying down the state's debt and using one-time surplus funds on one-time commitments, the Budget is able to address the shortfall with balanced solutions that protect core state programs and services. Importantly, the Budget avoids new significant ongoing commitments, and maintains fiscal discipline by setting aside a record \$37.8 billion in total

⁷ Governor's Budget Summary - 2023-24. [Budget Summary \(ca.gov\)](https://www.ca.gov/budget). Retrieved July 18, 2023

General Fund Revenues

budgetary reserves. Together, these factors put California on strong fiscal footing to better withstand future economic downturns or revenue declines.

*The Budget preserves investments in the programs that are essential to millions of Californians while closing a shortfall of more than \$30.0 billion through a balanced package of solutions that avoids deep program cuts. It protects investments in education, health care, climate, public safety and social service programs that are relied on by millions of Californians. Additionally, it is paired with the Governor's streamlining proposals that accelerate construction of water, transportation, and clean energy projects to advance the state's ambitious economic, climate, and social goals."*⁸

The budget includes \$15.3 billion to address homelessness; \$108.3 billion to support K-12 Education per proposition 98; \$3.4 billion in additional discretionary resources for the Local Control Funding Formula; an additional \$300.0 million ongoing for the Equity Multiplier; \$1.1 billion in higher education; \$5.1 billion for the public transit; \$52.0 billion for the Climate Energy Package; \$800.0 million in public safety; and over the next ten years, California has the potential to invest as much as \$180.0 billion in infrastructure projects that would create an estimated 400,000 direct and indirect jobs.

Annual Tax Appropriations Limit (Gann Limit)

In November 1979, California voters approved Proposition 4 (the Gann Initiative) and added Article XIII B to the California State Constitution. In 1980, the State Legislature added Division 9 (commencing with Section 7900) to Title I of the Government Code to implement Article XIII B. This legislation required the governing body of each local jurisdiction in California to establish a Tax Appropriations Limit (also referred to as the Gann Limit) on or before June 30 of each year for the following fiscal year. The Tax Appropriations Limit is based on actual appropriations during the State of California Fiscal Year 1978-79, and adjusted each year using population and inflation adjustment factors.

On June 5, 1990, California voters approved Proposition 111, amending Article XIII B. Proposition 111 allows local jurisdictions to choose among measures of inflation and population growth to compute the adjustment factor. The measures for inflation (price factors) include growth in California per capita income, or growth in the City's gross assessed valuation due to new non-residential construction; while measures for population growth include population growth within the county or city.

The Gann Limit is applicable only to proceeds of taxes and State subventions (unrestricted money received by a local agency from the State). Appropriations not subject to the limit are debt service on voter-approved debt and qualified capital outlays (a fixed asset, including land, with a useful life of more than 10 years and a value that equals or exceeds \$100,000).

The San Diego City Council adopted a resolution on June 27, 2023 that established the City's Tax Appropriations Limit for Fiscal Year 2024 at \$5,127,592,710. Using the Fiscal Year 2024 Adopted Budget, the appropriations subject to the limit (i.e., proceeds of taxes, excluding debt service on voter-approved debt, of which the City has none, and qualified capital outlays) were calculated to be \$1,554,198,470, which is \$3,573,394,240 below the Gann Limit.

In accordance with California Law, Division 9 of the Government Code and Proposition 111 guidelines, the Fiscal Year 2024 Tax Appropriations Limit was set and adopted before June 30, 2023.

⁸ California State Budget – 2023-2024. July 2023. Page 1



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FISCAL YEAR

2024

ADOPTED BUDGET



Volume 1

General Fund Expenditures

MAYOR TODD GLORIA



HOUSING • PROTECT & ENRICH • INFRASTRUCTURE • SUSTAINABILITY • PROSPERITY





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General Fund Expenditures

General Fund Expenditures

The Fiscal Year 2024 Adopted Budget for General Fund expenditures is \$2.08 billion, which represents an increase of \$126.8 million, or 6.5 percent, from the Fiscal Year 2023 Adopted Budget. **Table 1 - General Fund Expenditure Summary Fiscal Years 2022 - 2024** represents the change in General Fund expenditures from Fiscal Year 2022 to Fiscal Year 2024. Similarly, **Table 2 - Fiscal Year 2024 General Fund Expenditures** displays the change in General Fund Expenditures from Fiscal Year 2022 to Fiscal Year 2024 by expenditure category.

Table 1 - General Fund Expenditure Summary Fiscal Years 2022 - 2024

	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Total General Fund Budget	1,760,232,191	1,955,008,750	2,081,833,190
Percent Change from Previous Year		11.1 %	6.5 %

Table 2 - Fiscal Year 2024 General Fund Expenditures (in millions)

Expenditure Category	FY 2022 Actual	FY 2023 Budget	FY 2024 Adopted	FY 2023-2024 Change	Percent Change
PERSONNEL					
Personnel Cost	\$ 688.3	\$ 767.0	\$ 850.1	\$ 83.2	10.8%
Fringe Benefits	529.9	511.4	551.2	39.8	7.8%
PERSONNEL SUBTOTAL	1,218.2	1,278.4	1,401.4	123.0	9.6%
NON-PERSONNEL					
Supplies	\$ 30.0	\$ 38.9	\$ 43.8	\$ 4.8	12.4%
Contracts & Services	291.0	360.9	375.5	14.6	4.1%
<i>External Contracts & Services</i>	<i>189.3</i>	<i>256.7</i>	<i>259.9</i>	<i>3.2</i>	<i>1.2%</i>
<i>Internal Contracts & Services</i>	<i>101.7</i>	<i>104.2</i>	<i>115.6</i>	<i>11.4</i>	<i>11.0%</i>
Information Technology	54.4	61.1	58.6	(2.4)	(4.0%)
Energy and Utilities	55.6	55.5	72.3	16.8	30.3%
Other	4.2	5.4	6.0	0.6	12.0%
Transfers Out	90.9	135.1	113.5	(21.7)	(16.0%)
Capital Expenditures	1.7	4.7	1.5	(3.2)	(68.6%)
Debt	14.2	15.0	9.2	(5.7)	(38.4%)
NON-PERSONNEL SUBTOTAL	542.0	676.6	680.5	3.8	0.6%
Total	\$ 1,760.2	\$ 1,955.0	\$ 2,081.8	\$ 126.8	6.5%

Personnel Cost

The General Fund Fiscal Year 2024 Adopted Budget includes a total of \$850.1 million in personnel cost, which reflects a net increase of \$83.2 million, or 10.8 percent, from the Fiscal Year 2023 Adopted Budget.

This increase is primarily due to \$62.4 million in general wage increases and special salary adjustments approved in the International Association of Firefighters (Local 145); Police Officers Association (POA); Teamsters (Local 911); Municipal Employees Association (MEA); American Federation of State, County, and Municipal Employees (AFSCME Local 127); and Deputy City Attorneys Association (DCAA) Memoranda of

General Fund Expenditures

Understanding (MOUs). The increase also accounts for general salary and compaction related increases for unrepresented and unclassified employees.

In addition to the agreed upon compensation increases in the current and newly approved MOUs, the following adjustments also contributed to the increase:

- \$28.1 million increase in Budgeted Personnel Expenditure Savings, which is an estimated amount of personnel savings by department that is attributed to vacancies, attrition, leaves of absence, and delays in the creation and filling of positions. Budgeted Personnel Expenditure Savings is budgeted as a negative amount; therefore, the increase of \$28.1 million results in a net decrease in the Personnel Cost budget. This increase is primarily driven by the assumption that most new positions will be filled in the second half of the fiscal year, and that vacancies in the Police and Fire-Rescue Departments will be offset by overtime increases.
- \$25.0 million increase in overtime, primarily in the Police and Fire-Rescue Departments, associated with an increase in anticipated vacant positions and need to right-size the overtime budgets.
- \$7.3 million increase in Add-On Pays (e.g., Emergency Medical Technician Pay, Field Training Pay, Paramedic Pay) as a result of changes in the negotiated rates, and changes in the number of employees anticipated to receive these specialty pays.
- \$2.3 million increase in Termination Pay primarily associated with right-sizing historical trends in termination payout for departments.
- \$2.2 million in the Police Department associated with the addition of Police Investigative Service Officers and other administrative positions to support operations and sworn personnel in the field.
- \$2.1 million in the Fire-Rescue Department associated with lifeguard services, administrative support, and compliance with State mandates and contractual agreements with outside agencies.
- \$1.8 million in the Environmental Services Department associated with the restructure of positions from the Refuse Disposal Fund to the General Fund for General Benefit programs.
- \$1.0 million in the Human Resources Department associated with positions to support recruitment, employee relations, and the Employ and Empower Program.
- \$904,476 in the Parks and Recreation Department associated with positions added to support new facilities, the new Citywide Maintenance Services Division, median maintenance, park rangers, and Get it Done requests.
- \$774,008 in the Transportation Department associated with positions added to support electrical engineering assessments, sidewalk repairs, and urban forestry efforts in historically underserved communities.
- \$637,105 in the City Planning Department associated with the transfer of the Historical Resources Program from the Development Services Fund to the General Fund, and the addition of positions to support Community Planning Groups and public engagement.
- \$628,600 million in the Environmental Services Department associated with positions added to support the Asbestos Lead and Mold Program, a waste collection cost of service study, enhanced hot spot crews for Clean SD, operations, and organic waste diversion efforts. This increase is partially offset by the reduction of positions associated with the sidewalk vending ordinance.
- \$550,238 in the Library Department associated with positions added to support the new Pacific Highlands Ranch Library, and the special events program.
- \$544,421 in the Department of Finance associated with positions added to support critical City initiatives, grant compliance, and the Capital Improvements Program (CIP).
- \$492,068 in the Office of the Chief Operating Officer associated with the transfer of the Office of Immigrant Affairs, the addition of a new Deputy Chief Operating Officer for External Services, and a position to support special projects.
- \$449,653 in the Stormwater Department to help support the WIFIA program ramp-up and to provide additional administrative support to the department.

General Fund Expenditures

- \$363,579 in the Department of Information Technology associated with the addition of Digital Navigators to provide free, one-on-one computer and technology support to those in need as part of the City's SD Access 4 All initiative.
- \$360,690 in the Office of the City Attorney, primarily associated with positions added in the Civil Advisory Division to support the Pure Water Program.
- \$353,769 in the General Services Department associated with positions added for administrative and CIP support.

The General Fund Fiscal Year 2024 Adopted Budget includes a total of 8,512.99 FTE positions, which reflects a net increase of 176.60 FTE positions, or 2.1 percent, from the Fiscal Year 2023 Adopted Budget. The increase in positions is primarily due to the following additions:

- 38.48 FTE positions in the Environmental Services Department primarily associated with the transfer of the General Benefit programs from the Refuse Disposal Fund; and positions added to support the Asbestos Lead and Mold Program, a waste collection cost of service study, enhanced hot spot crews for Clean SD, operations, and organic waste diversion efforts.
- 23.00 FTE positions in the Police Department associated with the addition of Police Investigative Service Officers and other administrative positions to support operations and sworn personnel in the field.
- 22.57 FTE positions in the Parks and Recreation Department primarily associated with new facilities, the new Citywide Maintenance Services Division, park rangers, and support for Get it Done requests.
- 21.88 FTE positions in the Fire-Rescue Department primarily associated with lifeguard services, administrative support, and compliance with State mandates and contractual agreements with outside agencies.
- 13.50 FTE positions in the Human Resources Department to support recruitment, employee relations, and the Employ and Empower Program.
- 10.00 FTE positions in the Stormwater Department to support the WIFIA program ramp-up and department administration.
- 9.24 FTE positions in the Transportation Department to support electrical engineering assessments, sidewalk repairs, and urban forestry efforts in historically underserved communities.
- 7.00 FTE positions in the Department of Finance to support grants, the CIP, and other critical City initiatives.
- 6.34 FTE positions in the City Planning Department associated with the transfer of the Historical Resources Program from the Development Services Fund to the General Fund, and the addition of positions to support Community Planning Groups and public engagement.
- 4.00 FTE positions in the Department of Information Technology to support the SD Access 4 All's Digital Navigator Program.
- 3.00 FTE positions in the Office of the City Attorney to provide administrative support to the Criminal and Community Justice Division, and civil advisory support for the Pure Water Program.
- 3.00 FTE positions in the General Services Department for administrative and CIP support.
- 14.59 FTE position additions associated with 15 other departments.

General Fund Expenditures

Table 3 - General Fund FTE Position Summary Fiscal Years 2022 – 2024 shows the change in the number of budgeted positions in the General Fund over the last three years.

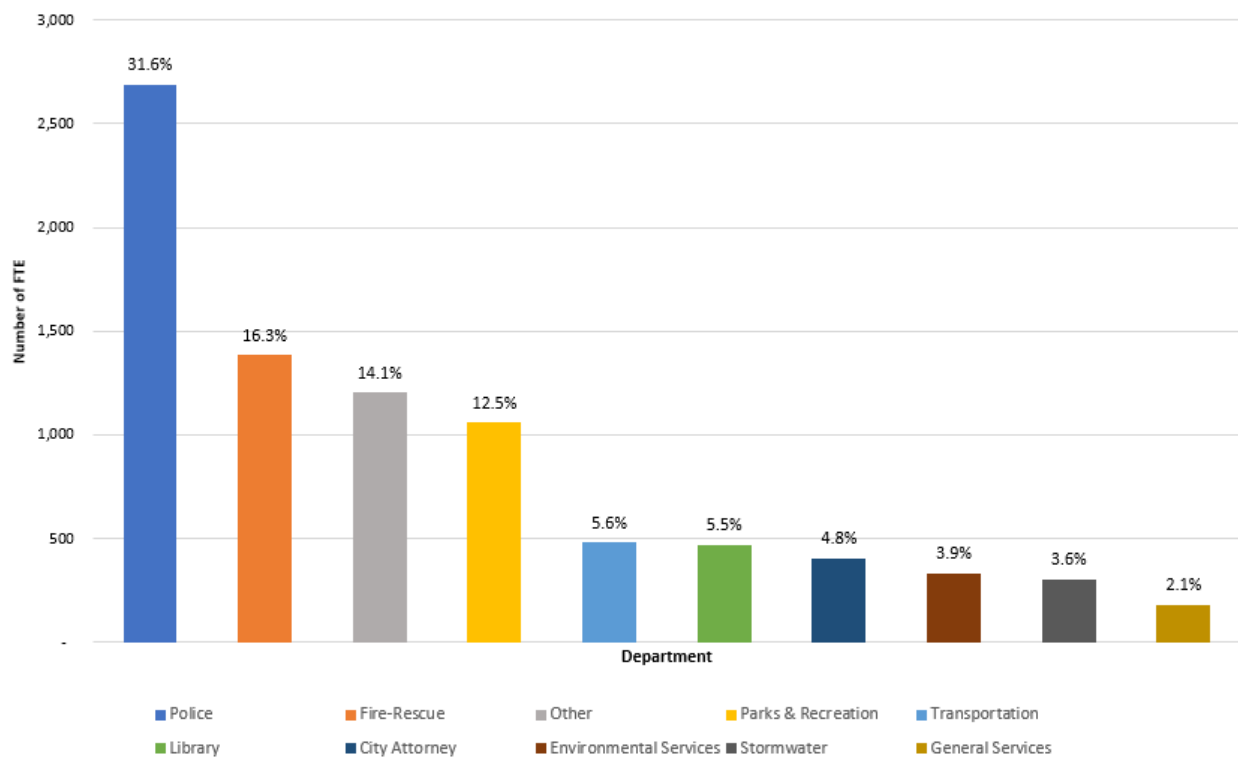
Table 3 - General Fund FTE Position Summary Fiscal Years 2022 – 2024

	FY 2022 Adopted Budget	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Total General Fund Budget FTE Positions	7,731.03	8,336.39	8,512.99
Percent Change from Previous Year		7.8 %	2.1 %

Further details on position changes in the General Fund are reflected in **Attachment A - Fiscal Year 2024 Changes in Full-time Equivalent (FTE) Positions** in the Appendix.

Figure 1 – Fiscal Year 2024 Adopted General Fund FTE Positions by Department summarizes the Fiscal Year 2024 Adopted General Fund FTE positions by department. Only the top nine departments with the most budgeted positions are displayed. All other General Fund departments are combined under the Other category. Details on the budgeted FTE positions in the General Fund are included in the Financial Summary and Schedules section of this Volume.

Figure 1: Fiscal Year 2024 Adopted General Fund FTE Positions by Department



Note: The Other category includes: City Auditor, City Clerk, City Council, City Planning, City Treasurer, Communications, Compliance, Council Administration, Department of Finance, Department of Information Technology, Development Services, Economic Development, Ethics Commission, Government Affairs, Homelessness Strategies & Solutions, Human Resources, Office of Boards & Commissions, Office of Emergency Services, Office of the Chief Operating Officer, Office of the Commission on Police Practices, Office of the IBA, Office of the Mayor, Performance & Analytics, Personnel, Purchasing & Contracting, Race & Equity, Real Estate and Airport Management, and Sustainability & Mobility.

General Fund Expenditures

As displayed in **Figure 1 – Fiscal Year 2024 Adopted General Fund FTE Positions by Department** above, the Police Department and the Fire-Rescue Department account for approximately 47.9 percent of the total budgeted positions in the General Fund for Fiscal Year 2024.

Fringe Benefits

The Fiscal Year 2024 Adopted Budget for the General Fund includes fringe benefit expenditures totaling \$551.2 million, which reflects a net increase of \$39.8 million, or 7.8 percent, from the Fiscal Year 2023 Adopted Budget. This net increase is primarily due to adjustments in the following fringe benefits:

- \$41.1 million increase in the City's Retirement ADC payment due to the addition of the normal cost for the recently added Proposition B employees, the partial recognition of the market value asset losses, the liability experience loss due to salary increases exceeding expectations, and the amortization of the unfunded pension liability for Proposition B-impacted employees.
- \$14.9 million decrease in Supplemental Pension Savings Plan driven by the large number of employees who elected to rejoin the SDCERS pension plan after the invalidation of Proposition B.
- \$8.4 million increase in Workers' Compensation driven by claims trending higher due to increased staffing levels, a rise in medical treatment costs, and the funding of the reserve to target levels.
- \$2.1 million increase in Flexible Benefits primarily due to position additions and changes in the coverage selections of employees.

For a detailed discussion of fringe benefits, refer to the Citywide Budget Overview section of this Volume.

Table 4 – Fiscal Year 2024 General Fund Fringe Benefits by Fringe Type shows the change in fringe benefits in the General Fund from the Fiscal Year 2023 Adopted Budget to the Fiscal Year 2024 Adopted Budget, by fringe type.

Table 4 - Fiscal Year 2024 General Fund Fringe Benefits by Fringe Type

Fringe Type	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget	FY 2023 – FY 2024 Change	Percent Change
Fixed					
Long-Term Disability	\$ 2,376,503	\$ 2,202,132	\$ 2,441,709	\$ 239,577	10.9%
Other Post-Employment Benefits	43,463,373	43,419,782	43,200,117	(219,665)	(0.5%)
Retirement ADC	313,009,830	283,841,501	324,944,641	41,103,140	14.5%
Risk Management Administration	7,737,644	8,892,136	9,775,087	882,951	9.9%
Unemployment Insurance	827,655	799,369	788,216	(11,153)	(1.4%)
Workers' Compensation	30,591,008	29,558,300	37,945,702	8,387,402	28.4%
Fixed Subtotal	398,006,013	368,713,220	419,095,472	50,382,252	13.7%
Variable					
Employee Offset Savings	\$ 5,944,301	\$ 5,453,675	\$ 5,610,725	\$ 157,050	2.9%
Flexible Benefits	87,645,719	97,242,589	99,347,280	2,104,691	2.2%
Medicare	10,059,656	10,276,139	10,867,089	590,950	5.8%
Retiree Medical Trust	1,004,257	1,190,885	1,269,660	78,775	6.6%

General Fund Expenditures

Table 4 - Fiscal Year 2024 General Fund Fringe Benefits by Fringe Type

Fringe Type	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget	FY 2023 - FY 2024 Change	Percent Change
Retirement 401 Plan	331,025	944,608	2,359,100	1,414,492	149.7%
Retirement DROP	1,831,482	1,956,895	1,896,915	(59,980)	(3.1%)
Supplemental Pension Savings Plan	25,025,322	25,649,765	10,778,246	(14,871,519)	(58.0%)
Variable Subtotal	131,841,762	142,714,556	132,129,015	(10,585,541)	(7.4%)
Fringe Benefits Total	\$ 529,847,775	\$ 511,427,776	\$ 551,224,487	\$ 39,796,711	7.8%

Supplies

The Supplies category includes costs for office supplies, books, tools, uniforms, safety supplies, and building and electrical materials, among others. The Supplies category for the Fiscal Year 2024 Adopted Budget totals \$43.8 million, which is an increase of \$4.8 million, or 12.4 percent, from the Fiscal Year 2023 Adopted Budget. The increase is associated with the following:

- \$4.1 million in the Police Department for the deployment of smart streetlights and an increase in costs for supplies, ammunition, and equipment.
- \$737,223 in the General Services Department for the repair and maintenance of various facilities citywide.
- \$657,402 in the Fire-Rescue Department to support increased supply costs due to inflation and an increase in cost for firefighter equipment.
- \$300,762 in the Transportation Department to support the increased cost of materials due to inflation.

These increases are offset by the following decreases:

- \$600,000 in the Homelessness Strategies and Solutions Department associated with one-time additions in Fiscal Year 2023 for bunk beds, furniture, and supplies at two new non-congregate shelters.
- \$395,924 in the Environmental Services Department primarily related to the removal of one-time additions in Fiscal Year 2023 associated with food waste containers.

Contracts & Services

The Contracts & Services category is broken down into two categories, External Contracts & Services and Internal Contracts & Services. This categorization is intended to distinguish between types of contracts, and provide a clearer presentation of discretionary and non-discretionary contractual expenditures. External Contracts & Services are expenditures that are paid to an outside agency, consultant, or contractor. Internal Contracts & Services are expenditures that support internal or enterprise services provided by departments in one fund to departments in another fund. Examples of external contracts and services include: outside legal counsel, operation of homeless shelters, insurance, rent expenses, and consulting services. Examples of internal contracts and services include refuse disposal fees, fleet vehicle usage and assignment fees, and reimbursements for services provided by departments in other funds. The Contracts and Services category for the Fiscal Year 2024 Adopted Budget totals \$375.5 million, which is an increase of \$14.6 million, or 4.1 percent, from the Fiscal Year 2023 Adopted Budget. This increase is primarily due to the following adjustments:

A net increase of \$11.4 million in Internal Contracts & Services associated with the following:

- \$7.8 million increase in vehicle usage fees associated with the increasing cost of vehicle repairs.
- \$7.2 million increase in refuse disposal fees associated with tipping fee increases and the transfer of

General Fund Expenditures

General Benefit programs from the Refuse Disposal Fund.

- \$4.0 million decrease in vehicle assignment fees associated with financing new vehicles that will now be expended out of the transfer out category.
- \$552,756 increase to support reimbursements for city services provided to the right-of-way and at City reservoirs for recreational programming and maintenance.

A net decrease of \$3.2 million in External Contracts & Services associated with the following:

- \$18.8 million increase in the Homelessness Strategies and Solutions Department associated with homeless shelters and services, coordinated outreach, and prevention programming.
- \$9.7 million increase in the Citywide Program Expenditures Department to support public liability claims, and the general liability and excess insurance programs.
- \$8.8 million increase in the Parks and Recreation Department to support the animal services contract, contribution to the Maintenance Assessment District Funds (MADs), new off-leash dog park areas, park master plan, building repairs, and the one-time acquisition of vehicles for new facilities.
- \$4.4 million increase in the Citywide Program Expenditures Department for citywide elections; new and revised leases; and one-time special consulting services associated with space planning, property tax administration, feasibility studies, and financial analyses.
- \$4.2 million one-time increase in the Economic Development Department to support the implementation of the economic development strategy, restore the Small Business Enhancement Program, and create and administer the eviction prevention program and notice registry.
- \$2.5 million increase in the Stormwater Department related to monitoring and reporting of bacteria levels in the City's watersheds, as required by a time schedule order from the Water Board.
- \$1.6 million increase in the Transportation Department primarily related to sidewalk repairs, and urban forestry efforts in historically underserved communities.
- \$1.4 million increase in the Fire-Rescue Department to support contractual increases related to equipment, rent increases, and repairs and maintenance.
- \$1.4 million increase in the Police Department to support the rental of a firearms training facility, sworn recruitment efforts, contractual increases for sexual assault medical evidentiary examinations, and increases for maintenance and janitorial services.
- \$1.0 million increase in the Office of Child and Youth Success to provide adolescents with education, after-school programs, youth development programs, and access to mental health and trauma informed-care.
- \$979,273 increase in the Library Department primarily associated with increased security and janitorial costs at various library facilities.
- \$510,660 increase in the Environmental Services Department primarily associated with the enhanced hot spot crew for Clean SD, waste collection cost of service study, and transfer of General Benefit programs from the Refuse Disposal Fund.
- \$28.0 million decrease in the Citywide Program Expenditures Department primarily associated with the one-time removal of Pension Payment Transition costs for Post Proposition B Employees that was budgeted in Fiscal Year 2023.
- \$10.7 million decrease in the Stormwater Department associated with the removal of one-time equipment purchases, education and outreach contracts, and watershed master planning that was budgeted in Fiscal Year 2023.
- \$6.1 million decrease in the Economic Development Department associated with the removal of one-time funding for the contribution to the Housing Stability Fund, the creation of a rental registry, and development of an Economic Development Strategy, which were budgeted in Fiscal Year 2023.
- \$4.3 million decrease in the Parks and Recreation Department associated with the removal of one-time vehicle purchases budgeted in Fiscal Year 2023.
- \$2.8 million decrease in the Transportation Department primarily associated with the removal of one-time funding for the Street Condition Assessment, design and configuration of the new Traffic

General Fund Expenditures

Management Center, tree maintenance, and transportation safety compliance, which were budgeted in Fiscal Year 2023.

Information Technology

The Information Technology category includes the costs related to hardware and software maintenance, help desk support, and other information technology (IT) services. The Information Technology category for the Fiscal Year 2024 Adopted Budget totals \$58.6 million, which is a decrease of \$2.4 million, or 4.0 percent, from the Fiscal Year 2023 Adopted Budget. This decrease is primarily associated with one-time additions in Fiscal Year 2023 related to network services contracts such as the Okta Public Portal, Broadband Access Expansion program, constituent relations management platform, and replacement of aging hardware.

Energy and Utilities

The Energy and Utilities category includes the costs of electricity, fuel, gas, and other related expenditures. The Energy and Utilities category for the Fiscal Year 2024 Adopted Budget totals \$72.3 million, which is an increase of \$16.8 million, or 30.3 percent, from the Fiscal Year 2023 Adopted Budget. This increase is primarily due to the following:

- \$6.2 million increase in electrical services citywide primarily due to a 36.0 percent rate increase and higher utilization of city facilities.
- \$4.4 million increase in electrical services for traffic signals and streetlights associated with a rate increase of 36.0 percent.
- \$3.4 million increase in natural gas citywide due to a 43.0 percent rate increase and higher utilization of city facilities.
- \$925,636 increase in unleaded and diesel fuel, primarily associated with an increase in the cost per gallon.
- \$891,145 increase in the wireless communication transfer for one-time maintenance costs associated with the Public Safety Radio Modernization Project.
- \$610,098 increase in cell phone operating costs associated with the issuance of cellphones to all sworn and some civilian positions in the Police Department, as well as for new Park Rangers and Grounds Maintenance positions in the Parks and Recreation Department.
- \$307,357 increase in water services as a result of higher usage at city facilities and increased median landscaping.

Other

The Other category includes miscellaneous expenditures that do not fall under one of the other expenditure categories, such as transfers to Proprietary Funds, Governmental Funds and Other Funds. The Fiscal Year 2024 Adopted Budget for the Other category totals \$6.0 million, which is an increase of \$647,509, or 12.0 percent, from the Fiscal Year 2023 Adopted Budget primarily due to the following:

- \$767,210 increase in the Citywide Program Expenditures Department primarily associated with the Water Infrastructure Finance and Innovation Act (WIFIA) loan for Stormwater projects.
- \$171,600 increase in the Police Department associated with police management incentive pay.
- \$247,000 decrease associated with the one-time removal of a tax rebate payment that was budgeted in Fiscal Year 2023 as a result of the Business Cooperation Program.

Transfers Out

The Transfers Out category includes transfers of funding between City funds, including the transfer of funding for annual debt service payments for outstanding bonds. The Transfers Out category for the Fiscal Year 2024 Adopted Budget totals \$113.5 million, which is a decrease of \$21.7 million, or 16.0 percent, from the Fiscal Year 2023 Adopted Budget. This net decrease is primarily due to the following:

General Fund Expenditures

- \$40.2 million decrease associated with the removal of one-time transfers to the Capital Improvements Program added in Fiscal Year 2023.
- \$6.4 million decrease in the Citywide Program Expenditures Department associated with the purchase of the 101 Ash Street building and no longer making payments associated with the lease to own agreement.
- \$1.6 million decrease in the transfer to the Energy Independence Fund (EIF) due to the funding being deposited directly in the EIF instead of passing through the General Fund.
- \$1.5 million decrease in the General Fund Reserve contribution due to no longer classifying the contribution as a budgetary expenditure.
- \$1.2 million decrease in the Parks and Recreation Department associated with the transfer of the reimbursement of the City's MADs to the contracts and services category.
- \$425,000 decrease in the Fire Rescue Department primarily due to the removal of Fiscal Year 2023 one-time additions associated with the boating safety locker room trailer and sleeping quarters.

These decreases are offset with the following increases:

- \$8.1 million increase in the Citywide Program Expenditures Department associated with the issuance and restructuring of the 2023 Lease Revenue Bonds, pay-go for vehicle replacements due to a reclassification from assignment fees, and higher than anticipated interest rates.
- \$8.0 million increase in the Citywide Program Expenditures Department associated with a transfer to the Capital Improvements Program for street paving, traffic safety improvements, sidewalk repair, and to support other community projects.
- \$8.0 million increase in the Citywide Program Expenditures Department for a one-time transfer to the Mission Bay and Regional Park Improvements Funds associated with an increase in revenue from leases and property.
- \$2.5 million net increase in the Citywide Program Expenditures Department associated with a transfer to the Infrastructure Fund in accordance with City Charter Section 77.1.
- \$2.3 million increase in the Environmental Services Department associated with the transfer of ownership of refuse disposal trucks from the Refuse Disposal Fund to the General Fund.
- \$684,150 increase in the transfer to the Climate Equity Fund based on revised franchise fee revenues.

Capital Expenditures

The Capital Expenditures category for the Fiscal Year 2024 Adopted Budget totals \$1.5 million, which is a decrease of \$3.2 million, or 68.6 percent, from the Fiscal Year 2023 Adopted Budget. This net decrease is primarily related to the following:

- \$3.2 million decrease in various departments, most notably in the Police and Environmental Services Departments, related to the removal of one-time vehicle purchases in Fiscal Year 2023.
- \$258,275 increase in the Fire-Rescue Department associated with the acquisition of vehicles to support State-mandated fire inspections.

Debt

The Debt category for the Fiscal Year 2024 Adopted Budget totals \$9.2 million, which is a decrease of \$5.7 million, or 38.4 percent, from the Fiscal Year 2023 Adopted Budget. The debt category includes long-term debt service on liabilities such as bonds, loans, and capital lease obligations. The decrease in budget is primarily associated with the following:

- \$3.9 million decrease in the Citywide Program Expenditures Department associated with the purchase of the Civic Center Plaza building and no longer making payments associated with the lease to own agreement.

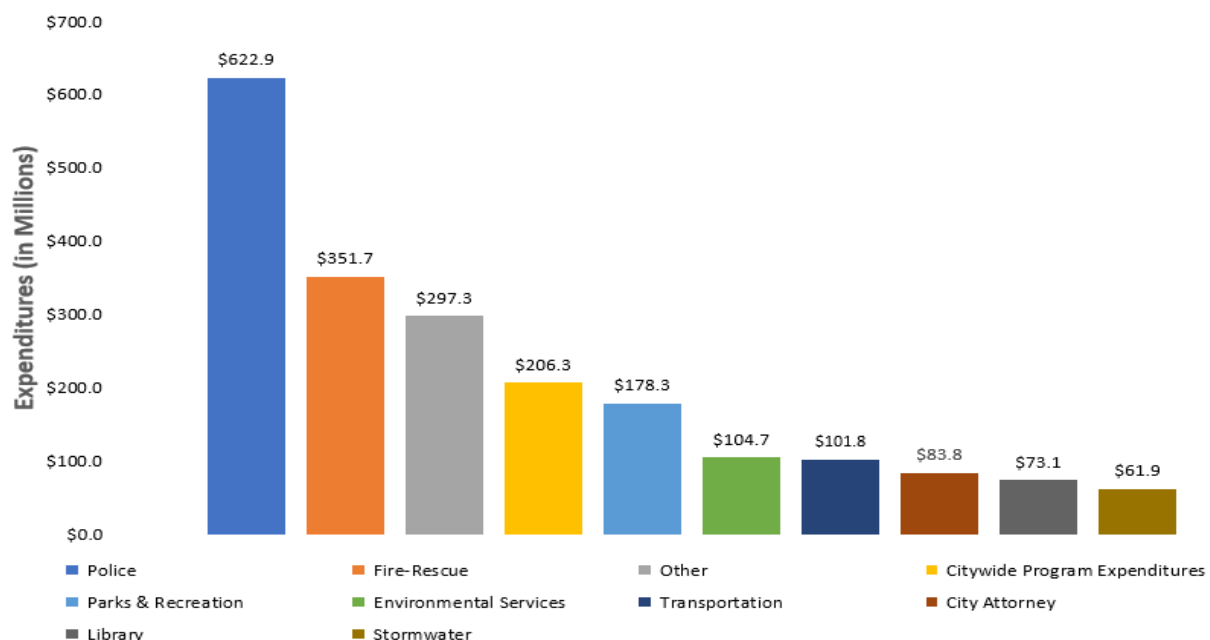
General Fund Expenditures

- \$2.4 million decrease due to lease closures for the Fire-Rescue, Performance and Analytics, Police, and Transportation Departments.
- \$467,397 increase in the Department of Information Technology associated with the replacement of computers and laptops in the General Fund.

General Fund Departments

Figure 2 - Fiscal Year 2024 Adopted General Fund Expenditures by Department summarizes the budgeted expenditures by department in the General Fund for Fiscal Year 2024. The nine largest General Fund expenditure budgets, by department, are displayed below. All other General Fund departments are combined in the Other category. For a complete review of expenditures by department in the General Fund, refer to the Financial Summary and Schedules section of this Volume.

Figure 2: Fiscal Year 2024 Adopted General Fund Expenditures by Department (in millions)



Note: The Other category includes: City Auditor, City Clerk, City Council, City Planning, City Treasurer, Communications, Compliance, Council Administration, Department of Finance, Department of Information Technology, Development Services, Economic Development, Ethics Commission, General Services, Government Affairs, Homelessness Strategies & Solutions, Human Resources, Office of Boards & Commissions, Office of Emergency Services, Office of the Chief Operating Officer, Office of the Commission on Police Practices, Office of the IBA, Office of the Mayor, Performance & Analytics, Personnel, Public Utilities, Purchasing & Contracting, Race & Equity, Real Estate & Airport Management, and Sustainability & Mobility.

General Fund Expenditures

Significant Budget Adjustments

The following is a summary of critical expenditure adjustments. After incorporating these expenditure adjustments, the Fiscal Year 2024 Adopted Budget remains balanced.

Administrative Support

Biannual Independent Performance Audit

This adjustment includes the addition of \$300,000 in one-time non-personnel expenditures in the Sustainability and Mobility Department for the biannual independent performance audit of SDG&E in compliance with the terms of the gas and electric franchise agreements, per Ordinances O-21327 and O-21328.

Civic Center Revitalization

This adjustment includes the addition of 1.00 Program Coordinator and total expenditures of \$187,090 in the Economic Development Department to support the development and execution of the Civic Center Revitalization Project (CCRP). The CCRP will be a transformative legacy project that will include housing, city services, businesses, and arts and cultural space on six city-owned blocks downtown. Due to the historic nature and complexity of this undertaking, this position will also focus on monitoring of related contracts and obligations, and ensure compliance with the State Surplus Land Act and other associated regulations.

Deputy Chief Operating Officer

This adjustment includes the addition of 1.00 Deputy Chief Operating Officer and total expenditures of \$275,024 to support the External Services functions. This addition is associated with the reorganization of the Office of the Chief Operating Officer.

Fiscal Support

This adjustment includes the addition of 4.00 FTE positions and total expenditures of \$552,578 in the Department of Finance associated with supplement positions added during the last two fiscal years. These positions will right-size staffing levels and support the growing demand for centralized fiscal services. These new positions are critical to support budget equity, the Climate Action Plan, and Homelessness Strategies and Solutions. As the City moves forward on these critical initiatives, there has been an increasing need for finance staff to evaluate proposals for economic impact, and a greater need to track, report, and provide fiscal analyses on the implementation of these initiatives.

Get It Done Support

This adjustment includes the addition of 1.00 Program Manager, 1.00 Senior Management Analyst, and total expenditures of \$292,962 in the Parks and Recreation Department to manage Get It Done requests, conduct data analysis, and provide customer follow-up. These positions will allow for system oversight, training, customer service, performance level tracking, and administrative activities that will help ensure the system exceeds customer experience objectives. The department is midway through implementation of the first phase of Get It Done. These positions will help with this implementation and allow the department to go live.

Grant Support

This adjustment includes the addition of 3.00 FTE positions and total expenditures of \$401,326 to support City grant compliance and audit responses within the City. The positions include:

- 1.00 Program Manager in the Compliance Department to assist the Chief Compliance Officer with coordinating a citywide grants compliance program, which will provide additional support for departments without grants staff.
- 2.00 Finance Analyst 2s in the Department of Finance to ensure compliance with grant regulations and reporting requirements; these positions are needed due to the exponential increase in grant funding received by the City over the last few years, and will help as the grants program continues to grow due to the federal Build Back Better Act.

General Fund Expenditures

Revenue Audit Program

This adjustment includes the addition of 1.00 Accountant 3, total expenditures of \$116,959, and projected revenue of \$250,000 in the Office of the City Treasurer to support the Revenue Audit Program, and assist in meeting the goal of a maximum three-year audit cycle for its audit population.

City Facilities

Facilities Maintenance and Support

This adjustment includes the addition of 1.00 Assistant Director, 2.00 Associate Management Analysts, and total expenditures of \$1.4 million in the General Services Department to support department operations, procurement, the CIP, and repair and maintenance of City facilities.

Harbor Drive Pedestrian Bridge Elevator

This adjustment reflects the addition of \$300,000 in non-personnel expenditures and associated Transient Occupancy Tax revenue in the General Services Department for the maintenance and security of the elevators on the pedestrian bridge over East Harbor Drive.

Janitorial and Maintenance Services

This adjustment includes the addition of \$472,920 in non-personnel expenditures to support janitorial and maintenance services at various City facilities including police stations and libraries.

Lease Management Software

This adjustment reflects the addition of \$375,000 in one-time non-personnel expenditures in the Department of Real Estate and Airport Management to support a lease management software solution upgrade. This critical software is used to manage the City's real estate portfolio in order to properly store legal files and insurance requirements, process billing, collect revenue, renew/terminate/modify leases, conduct site inspections, and maintain property and facility records for the City.

Transfer to the Capital Improvement Program

This adjustment includes the addition of \$8.0 million in one-time non-personnel expenditures in the Citywide Program Expenditures Department for the transfer to the Capital Improvements Program in support of City facility improvements, street and sidewalk improvements, and various other projects throughout the City.

Climate Action Plan

Americans with Disabilities Act (ADA) Evaluation

This adjustment includes the addition of \$262,000 in one-time non-personnel expenditures in the Sustainability and Mobility Department to update citywide pedestrian evaluation and remediation plans. The funding will be used for consultant services to begin the federally mandated citywide evaluation including curb ramps, audible pedestrian signals, and pedestrian areas of bus stops, and is a requirement of federal and State transportation grant funding.

Building Decarbonization

This adjustment includes the addition of 1.00 Program Manager and total expenditures of \$97,728 in the Sustainability and Mobility Department to develop and implement a citywide building decarbonization roadmap and education strategy. This position will oversee the development of strategies and programs related to the decarbonization of new and existing buildings, including the Roadmap to Decarbonize Existing Buildings.

General Fund Expenditures

Organics Waste Diversion

This adjustment includes the addition of 3.34 FTE positions and total expenditures of \$392,243 to support compliance with organic waste diversion. As a result of the implementation of Senate Bill 1383, additional positions are needed to map out efficient routes; provide timely and thorough communication between field employees, their direct supervisors and management; and handle service requests.

Employee Compensation and Support

Employee Relations Program

This adjustment includes the addition of 6.00 Program Coordinators and total expenditures of \$260,148 in the Human Resources Department, and is offset by the reduction of 3.00 Associate Human Resource Analysts and 3.00 Supervising Human Resource Analysts. These positions will support Employee Relations activities citywide as department liaisons. The Department has identified a need to increase the level of responsibility for citywide Human Resources positions, to provide a greater level of support for departments.

Employee Support

This adjustment includes the addition of 6.00 FTE positions and total expenditures of \$1.3 million in the Human Resources (HR) Department to provide HR support to City Departments, support the Recruitment and Retention Program, and conduct a compensation study. The goal of the compensation study is to ensure that actual employee compensation is consistent with the compensation philosophy. The purpose of the Recruitment and Retention Program is to identify talent and develop and implement a full cycle recruiting program.

Equity and Diversity

Cannabis Social Equity Program Support

This adjustment includes the addition of 3.00 FTE positions and total expenditures of \$803,746 to support the establishment of a Cannabis Social Equity and Economic Development (SEED) task force, and oversee the program in the Development Services Department. These positions will create SEED program guidelines, support cannabis-related code amendments, and ultimately regulate permitting, financial assistance, and outreach initiatives. Funding will support the review and processing of SEED project applications, and monitor and track grant expenditures to ensure compliance with grant requirements. The State Cannabis Equity Grants Program will require matching funds from the local jurisdiction. Without a local matching fund, the City's grant application could be put at risk.

Digital Navigator Program

This adjustment includes the addition of 3.00 Information Systems Analysts and total expenditures of \$326,799 in the Department of Information Technology to support the City's Digital Navigator Program. These roles will perform a critical function for SD Access 4 All by acting as sustainable staffing for the City's Digital Navigator program which serves City residents. They will also work as ambassadors at key outreach events to enroll residents in services and connect them to City resources. Digital Navigators are trusted guides that work directly with the community to make technology more accessible.

SD Access 4 All Program

This adjustment includes the addition of 1.00 Program Coordinator and total expenditures of \$884,941 in the Department of Information Technology to expand the SD Access 4 All Program via hot spots, community outreach, and the development of the Digital Equity Program and the Digital Literacy Program.

General Fund Expenditures

Small Business Enhancement Program

This adjustment includes the addition of \$500,000 in one-time non-personnel expenditures within the Economic Development Department to restore and enhance the Small Business Enhancement Program to support investments in small businesses.

Homelessness and Housing

Eviction Prevention Program

This adjustment includes the addition of \$3.0 million in one-time non-personnel expenditures in the Economic Development Department to provide education and legal services for low-income renters facing eviction. This will include a one-year contract with the Legal Aid Society of San Diego to operate the Eviction Prevention Program.

Homeless Shelters and Services

This adjustment includes the addition of \$31.9 million in non-personnel expenditures to support the Homelessness Strategies and Solutions Department. This is a net increase of \$18.8 million from the Fiscal Year 2023 Adopted Budget as a result of prior year additions budgeted as one-time expenditures. The budget adjustments include:

- \$16.6 million to maintain previously grant-supported homeless shelter operations.
- \$5.0 million to expand homeless shelter capacity through the creation of safe camping sites.
- \$2.7 million to continue operations of (previously grant-supported) storage centers, to provide safe storage of belongings, security, outreach, and social services to individuals experiencing homelessness.
- \$2.3 million to provide rental assistance and other housing-related expenses for families in unstable housing situations and at risk of homelessness.
- \$1.8 million for the Safe Parking Program which was expanded in Fiscal Year 2023 to provide support for individuals experiencing homelessness, and living in their vehicles.
- \$1.2 million to maintain previously grant-supported services at the Homelessness Response Center.
- \$1.0 million to expand inclement weather shelter bed offerings during winter months.
- \$810,000 for coordinated outreach efforts that connect unsheltered residents with shelter, housing, and supportive services.
- \$500,000 to support site improvements and operating cost increases at the Day Center for Homeless Adults.

Tenant Protection Ordinance

This adjustment includes the addition of \$500,000 in non-personnel expenditures in the Economic Development Department to create and administer the Eviction Notice Registry as required by the City's Residential Tenant Protection Ordinance. The San Diego Housing Commission (Housing Commission) will develop the online registry to receive at-fault or no-fault just cause eviction notices from landlords. The Housing Commission expects ongoing administrative costs for staffing, the registry, and website maintenance to be \$400,000. The remaining \$100,000 will be used for startup costs.

Independent Departments

Audit and Administrative Support

This adjustment includes the addition of 2.00 FTE positions and total expenditures of \$0 in Fiscal Year 2024, with ongoing costs in Fiscal Year 2025 and beyond anticipated to be \$359,273 in the Office of the City Auditor. This adjustment is budget neutral in Fiscal Year 2024 because the department plans to fund the

General Fund Expenditures

two positions using salary savings. These new positions will provide audit coverage of high-risk areas and needed administrative support.

Criminal and Community Justice Division Support

This adjustment includes the addition of 1.00 Legal Secretary and total expenditures of \$57,603 in the City Attorney's Office to support the Assistant City Attorney and Chief Deputy City Attorney of Prosecution Operations, and support the Criminal and Community Justice Divisions.

Network Access at Your Safe Place – A Family Justice Center

This adjustment includes the addition of \$155,000 in one-time non-personnel expenditures within the City Attorney's Office for additional network infrastructure with community justice partners of Your Safe Place - A Family Justice Center. This adjustment will improve the network infrastructure and help mitigate potential network failures.

Outside General Counsel

This adjustment includes the addition of \$100,000 in one-time non-personnel expenditures offset by an increase in budgeted personnel expenditure savings for the Commission on Police Practices associated with the need to retain legal counsel, independent of the City Attorney, for legal support and advice in carrying out the Commission's duties and actions.

Recruitment Section Expansion

This adjustment includes the addition of 1.00 Program Coordinator and associated non-personnel expenditures totaling \$190,016 in the Personnel Department to manage and coordinate classified recruiting efforts citywide. Responsibilities include researching, analyzing, and formulating policies to increase recruiting conversion rates, resulting in a reduction in the City's vacancy rates.

Neighborhood Services

Animal Services Contract

This adjustment includes the addition of \$4.2 million in non-personnel expenditures in the Parks and Recreation Department to support contractual increases, building repairs, and acquisition of vehicles and equipment to support animal services.

Focused Economic Development Strategy

This adjustment includes the addition of \$200,000 in one-time non-personnel expenditures in the Economic Development Department (EDD) to implement a focused economic development strategy. The strategy is intended to serve as an actionable tactical plan to guide the day-to-day decision-making of EDD personnel, and is expected to reflect the City's vision, mission, and Strategic Plan.

Library Branch Security

This adjustment includes the addition of \$864,000 in non-personnel expenditures in the Library Department for security at library branches. The City Council approved an amendment to the security budget requiring security guards to carry and administer naloxone. The additional funding will also allow for enhanced public safety and increased monitoring at key library branch locations.

Library Materials

This adjustment includes the addition of \$250,000 in one-time non-personnel expenditures in the Library Department to support the procurement of library materials.

Median Maintenance

This adjustment includes the addition of 1.00 Grounds Maintenance Manager and total expenditures of \$866,074 in the Parks and Recreation Department to support median landscaping and maintenance.

General Fund Expenditures

New Library Branch Support

This adjustment includes the addition of 9.50 FTE positions and total expenditures of \$942,133 in the Library Department to support the new Pacific Highlands Ranch Library.

New Parks and Recreation Facilities

This adjustment includes the addition of 18.50 FTE positions and total expenditures of \$3.7 million in the Parks and Recreation Department to:

- Operate new parks and recreation facilities citywide, including: the Ellen Browning Scripps Park comfort station, Chollas Triangle Groundworks area, Memorial Senior Center, Mountain View Teen Center, Olive Street Mini Park, Riviera Del Sol Neighborhood Park, Cathy Hopper Friendship Senior Center, and various Play all Day and Joint-Use sites; and
- Develop off-leash dog parks at the Eugene Brucker Education Center, Allied Gardens Community Park, Paradise Hills Community Park, and Gompers Neighborhood Park.

Park Rangers

This adjustment includes the addition of 4.00 Supervising Park Rangers and total expenditures of \$942,992 in the Parks and Recreation Department to support enhanced security at community and open space parks. The Park Rangers are vital in the education and integration of programs aimed at creating more equity and inclusion in communities of concern. Park Rangers will also support additional management of security contracts and added security at the community parks.

Youth Care and Development Program

This adjustment includes the addition of \$1.0 million in one-time non-personnel expenditures in the Office of Child and Youth Success to provide adolescents with education, after-school programs, youth development programs, and access to mental health and trauma informed-care.

Public Safety

Airport Operations Staffing Unit

This adjustment includes the addition of 4.00 FTE positions and expenditures of \$662,002 in the Fire-Rescue Department to support the staffing unit at the Lindbergh Field Airport Fire Station due to a newly executed agreement with the San Diego County Regional Airport Authority.

Apparatus Doors Replacement

This adjustment includes the addition of \$155,000 in one-time non-personnel expenditures in the Fire-Rescue Department to replace the apparatus doors at Fire Station 47 in Carmel Valley.

Assistant Police Chief

This adjustment includes the addition of 1.00 Assistant Police Chief and total expenditures of \$541,492 in the Police Department to support Police operations.

Cell Phones for Sworn Personnel

This adjustment includes the addition of \$358,380 in non-personnel expenditures in the Police Department to support cell phone assignment to all sworn and some civilian positions in the Police Department. This request includes funding to replace approximately 400 cell phones and necessary accessories annually in a phased approach. Providing all officers with cell phones allows them to be more responsive to those they serve in the community.

Enhanced Sworn Recruiting Efforts

This adjustment includes the addition of \$225,000 in non-personnel expenditures in the Police Department to support enhanced recruitment efforts. This request will enhance the Department's partnership with a marketing and branding firm to develop marketing strategies and will allow the Recruiting Unit to attend additional paid job fairs, community events, hold military only events; and to provide department

General Fund Expenditures

promotional giveaways to keep pace with other law enforcement agencies and increase the diverse pool of applicants.

Firearms Training Facility

This adjustment includes the addition of \$975,000 in one-time non-personnel expenditures in the Police Department for the rental of a firearms training facility. The Department's only firearms training facility on Federal Boulevard was recently decommissioned; therefore, funding is needed for the rental of a third-party firearms training facility. The additional funding will increase scheduling availability at the temporary training facility from three days to five days per week.

Lifeguard Support

This adjustment includes 3.00 FTE positions and total expenditures of \$959,123 in the Fire-Rescue Department, including 2.00 Lifeguard 2s to support operations at La Jolla Shores, and 1.00 Lifeguard Sergeant to administer and support citywide lifeguard services. Non--personnel expenditures will support training, equipment, and facility improvements.

Mandated Building Inspections

This adjustment includes the addition of 11.00 FTE positions, total expenditures of \$2.6 million, and associated revenue in the Fire-Rescue Department to support new and existing mandated building inspections. Due to recent State mandates, most of the Inspection Services staff were reassigned to complete Senate Bill 1205 Inspections, and without the additional staff, the Fire Department would be unable to run effective Fire Company Inspection and Hazmat programs. The added positions will support these critical programs.

Opioid Education and Prevention

This adjustment includes the addition of \$135,000 in one-time non-personnel expenditures within the Citywide Program Expenditures Department for a transfer to the Opioid Settlement Fund to support an opioid and fentanyl education and prevention campaign to combat the illicit fentanyl crisis.

Police Position Adds

This adjustment includes the addition of 22.00 FTE positions and expenditures of \$2.3 million in the Police Department to support police operations and augment patrol officers. This includes 10.00 Police Investigative Service Officer 2s who will support patrol officers in the field, in various investigative units, and in the property room. The remaining 12.00 FTE positions, which are 1.00 sworn and 11.00 civilian supplemental positions, will support operations and be assigned to several units throughout the Department.

Sidewalk Vending Ordinance

This adjustment reflects the reduction of 11.00 FTE positions and \$1.5 million in total expenditures in the Environmental Services Department associated with the enforcement and impounding of equipment of vendors who are out of compliance with the Sidewalk Vending Ordinance. To date, these 11.00 FTE positions have not been hired, and no impounding services have been required.

Smart Streetlights

This adjustment includes the addition of \$3.5 million in non-personnel expenditures in the Police Department to support the deployment of Smart Streetlights. The Surveillance Ordinance was created in September 2022, and with this Ordinance in place, the Police Department plans to remove the existing sensors that have passed their useful lives and replace them with new cameras that are capable of working with other technologies. Per San Diego Resolution R-314971, approving the Fiscal Year 2024 Budget, and the Fiscal Year 2024 Appropriation Ordinance (O-21675), the use of the \$3.5 million for the Smart Streetlights Program is contingent upon confirmation of compliance with the City's Surveillance Ordinance via City Council approval.

General Fund Expenditures

Wellness Center Rent

This adjustment includes the addition of \$368,268 in non-personnel expenditures in the Fire-Rescue Department for a new leased space that will house the wellness center in the Fire-Rescue Department.

Stormwater

Time Schedule Order and Compliance Monitoring

This adjustment includes the addition of \$2.5 million in non-personnel expenditures in the Stormwater Department related to monitoring and reporting of bacteria levels in the City's watersheds, as required by a time schedule order (TSO) from the Water Board. A TSO would provide additional time for the City to come into compliance with dry weather bacteria total maximum daily load requirements, and would ensure that mandatory minimum penalties are avoided during implementation of the prescribed time schedule of actions. In order to receive these protections from the TSO, the City must fully implement and comply with all requirements listed in the TSO.

WIFIA Support

This adjustment includes the reclassification of an Assistant Deputy Director to a Deputy Director, addition of 3.00 FTE positions, total expenditures of \$272,618, and \$345,589 in reimbursable revenue in the Stormwater Department to support the execution of the WIFIA Program. These positions will enable the department to initiate and advance 25 CIP projects in Fiscal Year 2024, and initiate critical pump station design.

Transportation

Asphalt and Concrete Materials

This adjustment includes the addition of \$275,642 in non-personnel expenditures in the Transportation Department to support cost increases for asphalt and concrete materials. The Street Division has two major contracts to supply asphalt and concrete materials. The average cost of materials has increased by 93% since Fiscal Year 2018, when the previous 5-year contract was executed. This additional budget will align with the estimated annual needs and authorization for a new contract.

Litigation and Claims Support

This adjustment includes the addition of 1.00 Program Manager and total expenditures of \$147,901 in the Transportation Department to work with the Risk Management Department and the City Attorney's Office on claims investigations and litigation. In Fiscal Year 2022, the Transportation Department received nearly 600 public liability claims, or one-third of the total claims that are received annually by the City.

Sidewalk Ramping Crews

This adjustment includes the addition of 4.00 FTE positions and total expenditures of \$897,965 in the Transportation Department to support citywide sidewalk maintenance and repair, address sidewalk deficiencies, and mitigate liability.

Urban Forestry

This adjustment includes the addition of 3.00 FTE positions and total expenditures of \$1.1 million in the Transportation Department to meet the requirements of the Air Pollution Control District settlement. The positions will support the Urban Forestry Program to implement a robust tree planting and tree well cutting program in historically underserved communities.

General Fund Expenditures

Waste & Recycling Management

Billing Solution and Software Implementation

This adjustment includes the addition of \$500,000 in non-personnel expenditures in the Environmental Services Department to support IT project management for a billing solution and software integration to implement Measure B.

Corrective Action Plan

This adjustment includes the addition of 2.00 Environmental Health Inspectors and total expenditures of \$306,500 in the Environmental Services Department for the Asbestos, Lead, and Mold Program to ensure compliance with Air Pollution Control District and other local, State, and federal regulations. These expenditures will help implement cleaning and maintenance, and provide as needed abatement services, to reduce risk and liability associated with asbestos and lead containing building materials in City facilities.

Cost of Service Study

This adjustment includes the addition of 5.00 FTE positions and total expenditures of \$1.2 million in the Environmental Services Department to support a waste collection cost of service study, and stakeholder engagement process.

Enhanced Hot Spot Crew

This adjustment includes the addition of 6.00 FTE positions and total expenditures of \$1.5 million in the Environmental Services Department for a permanent Enhanced Hot Spot Program crew. The program consists of teams that will be dispatched to provide public right-of-way waste and large litter removal, focused specifically on areas most heavily impacted by waste resulting from the unsheltered population.

Refuse Disposal Fee

This adjustment includes the addition of \$5.1 million in Refuse Disposal Fees in the Environmental Services Department associated with a \$16 per ton tipping fee increase.

Transfer of Vehicles

This adjustment includes the addition of \$2.3 million in one-time non-personnel expenditures associated with the transfer of vehicles due to the transfer of the General Benefit Programs from the Refuse Disposal Fund to the General Fund.

One-Time Resources and Uses

The Fiscal Year 2024 Adopted Budget includes \$138.0 million in one-time resources as displayed in **Table 5 – Fiscal Year 2024 One-Time Resources**.

Table 5 - Fiscal Year 2024 One-Time Resources

One-Time Resources	Amount
Fund Balance in Excess of Reserves (Excess Equity)	\$64,065,498
American Rescue Plan Act Funds	52,066,296
Monsanto Class Action Settlement	9,000,000
Tailgate Park Sales Proceeds	5,847,660
Transient Occupancy Tax Fund use of Fund Balance	3,377,000
Fire/Emergency Medical Services Transport Fund Transfer	1,000,000
Internal Service Funds Use of Fund Balance	851,366
SD Access for All Grant	648,160
Short-Term Residential Occupancy Revenue	645,000

General Fund Expenditures

One-Time Resources	Amount
Employ and Empower Grant	263,127
Opioid Settlement Funds	197,000
Total	\$137,961,107

This compares to approximately \$38.5 million in one-time uses as displayed in **Table 6 – Fiscal Year 2024 One-Time Uses**.

Table 6 - Fiscal Year 2024 One-Time Uses

One-Time Uses	Amount
Bridge to Home Program	\$5,847,660
Eviction Prevention Program	3,000,000
Purchase of Refuse Packers	2,631,288
Animal Services Contract	2,200,000
Citywide Elections	1,925,674
Sidewalk Construction on Saturn Boulevard	1,500,000
Smart Streetlights Deployment	1,500,000
Enhanced Traffic Safety Measures	1,500,000
Barrio Logan Traffic Calming Truck Route Project Design	1,200,000
Vehicles for New Facilities	1,080,000
Youth Care and Development Program	1,000,000
Rental of Police Firearms Training Facility	975,000
Vehicles for Enhanced Hot Spot Crew	970,000
Infrastructure Repair and Maintenance	750,000
Paradise Hills Community Park Trail Project Design	750,000
City Heights Urban Village Revitalization Project Design	750,000
North Park Recreation Center Project Design	750,000
Mission Beach Seawall Repair Project Design	750,000
Vehicles to Support Community Risk Reduction	750,000
Vehicles for Sidewalk Ramping Crews	702,500
Dog Park Improvements	600,000
Billing Solution and Software Implementation	500,000
Day Center Site Improvements	500,000
Citywide Space Planning and Condition Assessments	500,000
Convoy District Gateway Sign Project	500,000
Small Business Enhancement Program	500,000
Vehicles and Equipment for Park Rangers	406,900
Cannabis Social Equity Program Support	396,253
Turf Maintenance Reimbursements for Joint Use Agreements	380,980
Lease Management Software	375,000
Median Maintenance	323,925
Biannual Independent Performance Audit of SDG&E	300,000
Repaving of Mission Boulevard	300,000
American with Disabilities Act Pedestrian Evaluation and Remediation Plan	262,000
Library Materials	250,000
Enhanced Sworn Recruiting Efforts	225,000

General Fund Expenditures

One-Time Uses	Amount
Focused Economic Development Strategy	200,000
Lifeguard Training and Equipment	200,000
Fire Station Apparatus Doors Replacement	155,000
Network Access at Your Safe Place – A Family Justice Center	155,000
Opioid and Fentanyl Prevention Program/Campaign	135,000
Assistance to Firefighters Grant Match	108,004
Eviction Notice Registry	100,000
External Legal Counsel	100,000
Specialized Consultant	100,000
New Employee Supplies	97,555
Vehicles to Support Organic Waste Recycling Program	85,000
Tenant Improvements, Relocation, and Rent	64,625
Urban Forestry Vehicles	50,000
City Clerk Software Enhancements	38,050
SD Access for All	15,000
Total	\$38,455,414

The information shown in the table above reflects that there is \$99.5 million more in one-time resources than uses. In keeping with best practices in governmental budgeting, the City has a policy of supporting ongoing expenditures with ongoing revenues. Assuming the local economy continues to grow over the next several years and general fund supported services are maintained at Fiscal Year 2024 levels, major revenue growth is expected to mitigate part of the structural budget deficit. The Department of Finance has identified additional actions and resources that may be leveraged to address the projected structural shortfall. These potential resources and actions could include budget reductions, reducing reserve contributions, waiving contributions to the Infrastructure Fund, or the pursuit of additional one-time and ongoing revenue options. Opportunities for additional revenue could include: revenue associated with trash collection as a result of an approved amendment to the Peoples' Ordinance; a positive resolution to the litigation related to Measure C, which would increase transient occupancy taxes to support the expansion of the San Diego Convention Center and create a dedicated funding source for homelessness programs and services and street repair; pursuit of grant opportunities; Federal and State financial support and other local revenue measures that would require voter approval. The City will continue to monitor revenues during Fiscal Year 2024 and will continue to address structural shortfalls during next year's budget process.



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Fiscal Policies

MAYOR TODD GLORIA



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Fiscal Policies

The City of San Diego has established fiscal policies through the City Charter and Council Policies to guide responsible long-range fiscal planning, develop the adopted budget and establish reserves. The City continues to review existing policies and may adopt new policies as needed to foster responsible fiscal management. The Government Finance Officers Association (GFOA) recommends that local governments follow a financial planning process based upon established financial policies and strategies. Additionally, rating agencies such as Standard and Poor's, Moody's Investors Service, and Fitch Ratings consider fiscal policies that clearly delineate sound financial planning practices when evaluating credit ratings. The policies listed below describe the framework that the City has in place to guide fiscal decision-making. The City's fiscal policies are reviewed regularly to improve fiscal transparency and improve the fiscal strength of the City.

The City's fiscal policies described below are, in most cases, summaries of the City Charter or Council Policy language. This list is not exhaustive and as policies are modified or adopted, they will be incorporated into future budget publications.

Legal Authority

(Charter Section 69)

The City Council will enact an annual Appropriation Ordinance which establishes the legal spending authority for each budgeted fund and/or department based upon the adopted budget.

Five-Year Financial Outlook

(Council Policy 000-02)

The practice of developing the Five-Year Financial Outlook (Outlook) on an annual basis for the City of San Diego began in Fiscal Year 2007, the first of which was released in November 2006. The most recent Outlook was updated and released in November 2022 and continues to present an examination of the City's baseline fiscal condition over the next five years. The Outlook focuses on the General Fund and is an important planning tool for the City. Since its inception, the Outlook has guided the City in developing the budget and has served as the basis for the City's strategic long-term fiscal decision-making. The Outlook continues to communicate and outline the City's fiscal priorities, strengths, and challenges in achieving a balanced General Fund budget.

Interim Financial Reporting

(Charter Sections 39 and 89, Council Policy 000-02)

The Chief Financial Officer provides monthly reports to the City Council detailing the fiscal status of the City by comparing year-to-date actual revenues and expenditures to budgeted amounts.

Additionally, the Department of Finance (DoF) provides the City Council with budget monitoring reports forecasting the end-of-year financial status and position of the City in relation to the current budget, the annual spending plan established at the onset of each fiscal year, and the status of reserves. Recommendations for appropriation adjustments necessary to maintain balanced revenue and expenditures may be included.

Mid-Year Budget Adjustments

(Municipal Code section 22.0229)

During the fiscal year, after the City has six months of actual budgetary data and the Mid-Year Budget Monitoring Report is projecting a surplus or a deficit relative to the adopted General Fund budget, the Mayor shall report such deficit or surplus to the City Council and provide a recommendation to the City Council, and accompanying budget amendment resolution, to address the reported deficit or surplus. The

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Mayor may recommend budgeting all, none, or any portion of any projected surplus. The City Council may approve the Mayor's recommendation or modify such recommendation in whole or in part, up to the total amount recommended by the Mayor.

Budget Policy

(Council Policy 000-02)

The City adopted a Budget Policy in March 1962 to assist the City in achieving its current and future goals in a fiscally responsible and sustainable manner. The Policy guides the creation of the City's budget and outlines standards for revenue generation and the execution of operating and capital budget expenditures as recommended by the GFOA and the National Advisory Council on State and Local Budgeting (NACSLB). The Budget Policy was last amended on July 11, 2022.

Balanced Budget

(Charter Section 69)

The budget as proposed by the Mayor and as adopted by the City Council shall be balanced such that proposed expenditures shall not exceed projected revenues and any other sources to balance the budget. A summary outlining the figures of the budget that describes the balance between the ensuing year's total expenditures and total revenues, contrasted with corresponding figures for the current year, is presented by the Mayor no later than April 15 of each year. The classification of the estimate shall be as nearly uniform as possible for the main divisions of all departments and shall furnish necessary detailed fiscal information.

Basis of Budgeting

The City's budgets for Governmental Funds, such as the General Fund, Debt Service Funds, Special Revenue Funds, and Capital Project Funds shall be prepared based on the modified accrual basis of accounting (revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the liability is incurred), except that the increase or decrease in reserve for advances and deposits to other funds and agencies shall be considered as additions or deductions of expenditures.

The City's Enterprise Funds and Internal Service Funds shall be prepared on the full accrual basis of accounting for all operating revenues and most operating expenses (revenues are recognized when they are earned, and expenses are recognized when the liability is incurred). Certain expenses for long-term liabilities, such as net-pension liability, are budgeted on the modified accrual basis of accounting. The City's operating budget shall exclude unrealized gains or losses resulting from the change in fair value of investments.

Community Projects, Programs, and Services

(Council Policy 100-06)

The City adopted a policy on July 7, 2011, which was last amended by the City Council on July 1, 2023, to establish guidelines and uniform eligibility requirements for the annual appropriation and expenditure of funding for each City Council Office for community projects, programs, and services to be expended at the discretion of each Council member during the fiscal year. Per the updated CPPS Policy:

- Each year, the Mayor shall include in the Mayor's proposed budget any aggregated, proposed appropriation for City Council Office CPPS fund allocations as a department expenditure.
- The actual appropriation shall be included in the City's annual budget as approved by the City Council.
- The total amount of funding budgeted for annual City Council Office CPPS fund allocations shall be distributed evenly amongst the City Council Offices.

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- Upon a Councilmember's request to the Department of Finance, a City Council Office may supplement its annual CPPS fund allocation with estimated non-personnel savings related to the administration of the City Council Office within the current fiscal year.

Unexpended CPPS appropriations shall be returned to the General Fund at the end of the fiscal year and shall not be carried forward to the following fiscal year.

Capital Improvements Program (CIP) Prioritization

(Council Policy 800-14)

The City's Prioritizing Capital Improvement Program Projects Policy was adopted on January 16, 2007, and last amended by City Council on December 16, 2022. This policy's goal is to establish a capital planning prioritization process to optimize the use of available resources for projects and guide an objective methodology used to produce equal and equitable outcomes. As noted in the policy, the prioritization of CIP projects should consider legal mandates, as well as: social, economic, and geographic factors to prioritize structurally excluded communities, and eliminate disparities.

CIP Transparency

(Council Policy 000-31)

The Capital Improvements Program Transparency Policy was adopted on April 5, 2012, and last amended by the City Council on September 22, 2022. This Policy establishes standard requirements for enhancing CIP transparency and improving access to publicly available information related to the CIP. It also establishes the framework for making the information readily available to the stakeholders by using a combination of presentations to the City Council, stakeholder meetings, reports, and updates to the City's website.

Proceeds of Sale of City-Owned Real Property

(Charter Section 77)

Charter Section 77, Proceeds of Sale of City-Owned Real Property was adopted in April 1941 and last amended by voters in June 2016. This Charter section, establishing that all proceeds received from the sale of City-owned real property shall be used exclusively for the acquisition and construction of permanent public improvements, including public buildings and such initial furnishings, equipment, supplies, inventory, and stock as will establish the public improvement as a going concern. Proceeds may also be used to reimburse the General Fund for prior capital expenditures and for the financing costs, if any, associated with the acquisition and construction of such permanent public improvements. The funds may also be used for the replacement of permanent public improvements but not the repair or maintenance thereof.

Debt Policy

(City Debt Policy)

The City adopted a Debt Policy in November 2007, which was last amended by the City Council in June 2023. The Policy documents the procedures and goals for the use of various debt instruments to finance City needs and the sound management of the existing debt obligations.

The Debt Policy establishes guidelines to address the following: purpose and need for financing; credit ratings; types of financing instruments; debt affordability; structure and term of City indebtedness; method of issuance and sale; financing team roles and selection process; refunding of City indebtedness; and post issuance compliance and administration. The Debt Policy addresses various debt instruments issued by the City typically using joint Powers Authorities, including Lease Revenue Bonds, Revenue Bonds for Water and Sewer Systems and Commercial Paper Notes. The Debt Policy also addresses debt issued by the City's

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various Related Entities, including the former Redevelopment Agency (and Successor Agency), Community Facilities Districts (CFDs), Assessment Districts (ADs), and the Tobacco Settlement Revenue Corporation.

Appendices to the Policy include specific policies for Special Districts which provides uniform guidelines for CFD and AD formation and financing. The Debt Policy appendix also includes: Council Policy 800-14 "Prioritizing CIP Projects"; a list of Related Entities; a description of basic legal documents; a glossary of common terms; and the City's Disclosure Practices Controls and Procedures.

Infrastructure Fund

(Charter Section 77.1)

Charter Section 77.1, which established the Infrastructure Fund, was approved by voters in June 2016. This Charter section requires the City to dedicate specific sources of revenue to fund new General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure. Per Charter section 77.1(g), the Mayor may request to suspend this requirement for one fiscal year or for the remainder of a fiscal year, provided that the City Council approves the one-year suspension by a vote of two-thirds.

The calculations to fund the Infrastructure Fund are based upon the following:

- Major Revenues Increment – amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees for Fiscal Year 2018 through Fiscal Year 2022
- Sales Tax Increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline of Fiscal Year 2016 actual receipts adjusted by the California Consumer Price Index (CCPI) for Fiscal Year 2018 through Fiscal Year 2042
- General Fund Pension Cost Reduction – the amount by which the pension cost in the proposed budget for each fiscal year is lower than the pension cost in the base year of Fiscal Year 2016 for Fiscal Year 2018 through Fiscal Year 2042

Investment Policy

(City Treasurer's Investment Policy)

The City Treasurer's Pooled Investment Fund is comprised of core and liquidity portfolios. The liquidity portfolio is designed to ensure that the projected expenditures and related demands for cash can be met over a six-month period per California Government Code 53646 and the core portfolio is invested to allow for additional liquidity and longer-term growth of principal. The investment process is governed by the City Treasurer's Investment Policy, which is based on the California Government Code and annually presented to the City Treasurer's Investment Advisory Committee for review. The City Treasurer's Investment Policy is finally reviewed and accepted annually by the City Council. The current Investment Policy was effective on January 1, 2023.

Reserve Policy

(Council Policy 100-20)

The City adopted a Reserve Policy in October 2002 and was last amended by the City Council on December 16, 2022. The Policy documents the City's approach to establishing and maintaining strong reserves across the spectrum of City operations, including General Fund, risk management, and enterprise operations. The Reserve Policy also includes a Pension Payment Stabilization Reserve. The City's Reserve Policy serves as a

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policy framework to deploy City resources to meet the City's financial commitments, and address unexpected future events in a fiscally prudent manner.

General Fund Reserves

The City's Reserve Policy (Council Policy 100-20) includes a funding schedule to achieve the 16.7 percent policy goal for the General Fund Reserve by Fiscal Year 2030. The Mayor and/or City Council may reevaluate the funding schedule for achieving the General Fund Reserve goal in budget surplus years to accelerate reserve contributions to achieve the reserve goal in a shorter time period. Total General Fund Reserves consist of the Emergency Reserve and the Stability Reserve. The Emergency Reserve shall be set at a target level of 8.0 percent by June 30, 2028, and the Stability Reserve shall be set at a target level of 8.7 percent, by June 30, 2030. The reserve amounts shall be based on the percent target level multiplied by the average of the three most recent fiscal years of operating General Fund revenues as reported in the City's Annual Comprehensive Financial Report.

Total General Fund Reserves will be based on, and reconciled to, the fund balance of the General Fund. The sum of the Emergency Reserve, Stability Reserve, and any amounts determined to be Excess Equity, shall equal the sum of unassigned fund balance and amounts restricted for the purpose of maintaining the Emergency Reserve.

Emergency Reserve

An Emergency Reserve will be maintained for the purpose of sustaining General Fund operations in the case of a public emergency such as a natural disaster or other unforeseen catastrophic event. The Emergency Reserve will not be accessed to meet operating shortfalls or to fund new programs or personnel. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council, when such expenditures are necessary to ensure the safety of the City's residents and their property. In the event this reserve is reduced below the amount established by this policy, the Mayor shall prepare a plan as promptly as conditions warrant to replenish the Emergency Reserve balance to the policy level.

Stability Reserve

A Stability Reserve will be maintained to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. The purpose of this reserve is to provide budgetary stabilization and not to serve as an alternative funding source for new programs. The Stability Reserve may be used as a source of one-time funding for critical capital or operating needs. Recommendations to appropriate from the Stability Reserve will be brought forward by the Mayor and will require approval by a majority of the City Council. In the event this reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan no later than one year from the reserve action to replenish the Stability Reserve balance to the policy level.

Excess Equity

Excess Equity is an unassigned fund balance that is not otherwise designated as General Fund Reserves and is available for appropriation. Excess Equity most commonly results from a non-recurring source of revenue. Consistent with the City Council Budget Policy (Council Policy 000-02) and the use of one-time and ongoing revenues, Excess Equity will be appropriated primarily for unanticipated circumstances, such as a General Fund revenue shortfall impacting programs included in the current year budget or for one-time priority expenditures. Recommendations for the use of Excess Equity may be brought forward by the Mayor and will require approval by a majority of the City Council.

Pension Payment Stabilization Reserve (Pension Reserve)

Fiscal Policies

(Council Policy 100-20)

A Pension Reserve will be maintained to mitigate service delivery risk due to increases in the annual pension payment, the Actuarially Determined Contribution (ADC).

The Pension Reserve shall only be used to supplement increases in the ADC payment as calculated in the most recent Actuarial Valuation Report (Report) produced by the San Diego City Employee's Retirement System (SDCERS) actuary. The purpose of the Pension Reserve is to provide a source of funding for the ADC when these conditions occur and the ADC has increased year over year.

Recommendations to appropriate from the Pension Reserve may be brought forward by the Mayor in the annual budget process and will require approval by a majority of the City Council. The budgeting of an amount from the Pension Reserve as described by this policy may occur when the City is faced with an increase in the ADC payment, and as warranted based on the current fiscal conditions of the City. During the adoption of the annual budget, the City Council has the authority to propose the use of the Pension Reserve consistent with the Reserve Policy and the City Charter. In the event the Pension Reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan no later than one year from the reserve action to replenish the Pension Reserve balance to the Policy level.

Workers' Compensation Fund Reserve

(Council Policy 100-20)

The City will maintain reserves equal to 12 percent of the value of the outstanding claims. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding claims for purposes of calculating the reserve level.

Public Liability Fund Reserve

(Council Policy 100-20)

The City will maintain reserves equal to 50 percent of the value of outstanding public liability claims. This reserve level recognizes that not all claims will be due and payable at one point in time and that not all claims will be awarded, yet there may be more than one large claim that could require an immediate payment. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding public liability claims for purposes of calculating the reserve level.

Long-Term Disability Fund Reserve

(Council Policy 100-20)

The City will maintain reserves equal to 100 percent of the value of outstanding long-term disability claims. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding claims for purposes of calculating the reserve level. The target reserve balance will be maintained to support the feasibility of purchasing an insurance policy to cover this benefit as an alternative to the current practice of self-insurance.

User Fees

(Council Policy 100-05)

The City charges a range of fees for services provided to residents and businesses, such as fees for recreational services, inspections and permits, use of City property, and other services. The User Fee Policy establishes the method for setting up these types of fees, and the extent to which they cover the cost of the services provided, as recommended by the Government Finance Officers Association (GFOA), National Advisory Council on State and Local Budgeting (NACSLB), and Federal Government Office of Management and Budget (Circular A-87).

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The User Fee Policy requires that all fees be categorized according to the level of cost recovery (full or partial recovery or be considered as penalties which would not require a specific cost recovery level). Cost recovery rates shall be determined based upon direct and indirect costs.

According to the current Policy, a comprehensive user fee study and review of the Policy shall be conducted every three to five years. The City completed a comprehensive study of General Fund user fees during Fiscal Year 2022 which were implemented in Fiscal Year 2023.

The Department of Finance revised Council Policy 100-05 and Administrative Regulation 95.25 in Fiscal Year 2023.



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Performance Management

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Performance Management

Performance Management

About Performance Management

The City's performance management efforts integrate strategic planning and performance monitoring with the budget decision-making process. The goal is to create a more strategically oriented organization that optimizes its operations to serve the City's residents most effectively and efficiently. The City's performance management efforts are designed to infuse accountability for performance into City services at every level of the organization, as well as improve communication throughout the City and support data-enabled decision-making. Performance management helps the City create and adhere to its goals and priorities, while strategic planning enables the City to manage the resources necessary for achieving them.

City Strategic Plan

The City Strategic Plan is a vital component of the City's performance management efforts. It defines the City's mission, vision, operating principles, priorities, and outcomes. These efforts help optimize operations to serve City residents, visitors, and communities in the most effective and efficient way possible.

The mission and vision statements articulate what the City's purpose is and what it strives to be. The operating principles form the foundation on which City employees perform work. Priority areas are broad topics of focus for the organization. Outcomes define the intended change in the lives of individuals, families, organizations, or communities to be accomplished through the implementation of the Strategic Plan.

The current City Strategic Plan has a five-year lifecycle, is designed to be evaluated annually, and will be comprehensively updated in Fiscal Year 2027. It provides the framework for City employees' activities and gives departments the foundation necessary to develop more detailed tactical plans.

City staff and residents can follow the progress of the Strategic Plan, with regularly-updated metrics, on the City's Strategic Plan Dashboard website (performance.sandiego.gov).

Tactical Equity Plans

Citywide department tactical plan updates in Calendar Years 2015 and 2016 resulted in new and modified key performance indicators (KPIs). All department tactical plans, and many department KPIs, were again updated in calendar year 2022 to better reflect the current City Strategic Plan and include an equity component.

The City of San Diego's Key Performance Indicator dashboard (performance.sandiego.gov/budget) provides interactive tables and graphics to visualize performance measures (i.e., KPIs). The performance measures are organized to align with the City Strategic Plan, and include both City-wide and department-level KPIs categorized by the City's Strategic Plan goals and objectives. The data encompasses actuals for the four preceding fiscal years, estimates for the current fiscal year, and overall goals. The current KPIs for each department can be found in their respective budget pages in Volume 2 of the Budget document.



Vision

Opportunity in every neighborhood, excellent service for every San Diegan.

Mission

Every day we serve our communities to make San Diego not just a fine city, but a great city.

Priority Areas

Create Homes for All of Us
Protect & Enrich Every Neighborhood
Advance Mobility & Infrastructure
Champion Sustainability
Foster Regional Prosperity

City Strategic Plan

Operating Principles

Customer Service

We value our residents, customers, and employees by designing solutions and services that put people first.

Equity & Inclusion

We value equity by taking intentional action to create equal access to opportunity and resources.

Empowerment & Engagement

We value a "Culture of Yes" where we empower employees to creatively solve problems and offer solutions.

Trust & Transparency

We value transparency by using data to make better-informed decisions and build trust with the public.



Performance Management

Priority Areas and Outcomes

To set a clear vision for the City, the Strategic Plan outlines five key priority areas to help drive City operations, as well as outcomes and expected results that further define the required changes necessary for success.

The City Strategic Plan contains the following priority areas and outcomes:

Create Homes for All of Us

Ensuring every San Diegan has access to secure, affordable housing.

- San Diegans benefit from a diversity of different housing types, with homes that are affordable to everyone in all communities.
- The City helps San Diegans find ways to build housing cheaper, faster, and easier.
- San Diegans live in vibrant communities with healthy homes and access to opportunity.
- San Diegans experiencing homelessness have access to long-term housing with supportive services.
- San Diego's unsheltered residents are quickly placed in stable housing options.

Protect & Enrich Every Neighborhood

Connecting communities to safe public spaces that offer opportunities to learn, grow, and thrive.

- San Diegans in all communities are connected to neighborhood assets that anchor community life, foster interaction, and promote well-being.
- Every San Diegan has access to arts and culture opportunities on their own terms. Visitors are able to discover and experience local culture.
- San Diegans benefit from accessible, convenient, safe, and comfortable recreational spaces in their communities.
- San Diegans have equitable access to a network of libraries, including robust digital services and programming, that are tailored to local needs and interests.
- San Diegans benefit from public safety services that encompass the diverse needs of residents and communities.

Advance Mobility & Infrastructure

Offering high-quality infrastructure and mobility options that are efficient, safe, and convenient.

- San Diegans in all communities, of all ages and abilities, can efficiently get from point A to point B with mobility options that are safe, affordable, and sustainable.
- San Diegans travel on high-quality infrastructure that creates safe and comfortable spaces for people to walk, roll, ride, or drive.

Champion Sustainability

Creating livable, sustainable communities for all San Diegans, now and in the future.

- San Diegans have equitable access to high-quality, healthy, preserved open spaces.
- The City of San Diego provides a built environment that best sustains our natural environment and public health.
- A resilient San Diego that can adapt to, recover from, and thrive under changing climate conditions.
- San Diegans benefit from diligent, innovative waste management.
- The City of San Diego leads by example with zero emission vehicles, net zero emission facilities, and resilient and efficient delivery of services.

Performance Management

Foster Regional Prosperity

Promoting economic growth and opportunity in every community, for every San Diegan.

- San Diego residents and businesses are supported by a strong local economy, with well-paying jobs, economic activity, and opportunities in every community.
- San Diego businesses benefit from programs and funding opportunities that are accessible and equitably distributed.
- San Diegans have economic opportunity from relations with Mexico as a binational trade partner.
- The San Diego region benefits from a thriving, skilled, and educated workforce capable of tackling the challenges and opportunities of tomorrow.
- San Diegans benefit from a passionate, engaged City workforce that provides the highest level of customer service and represents the San Diego community.
- City employees enjoy a culture of great leadership, appreciation, and acknowledgement, with opportunities for learning and development.
- The City provides a clear, unified pathway for career growth and development.

FISCAL YEAR

2024

ADOPTED
BUDGET



Volume 1

Debt Obligations

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The City of
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DIEGO**



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Debt Obligations

Debt Obligations

Under the direction of the Chief Financial Officer, with attention to current economic and municipal bond market conditions, priority funding needs, revenue capacity for repayment, and debt affordability, the City executes debt instruments, administers debt proceeds, manages ongoing disclosure and debt compliance, and makes timely debt service payments. As described in the City's Five-Year Capital Infrastructure Planning Outlook, the City's needs include projects that address life, safety, regulatory requirements, and legally mandated needs, or could impact the core operation of a critical facility or asset, as well as others that can improve the quality of life of residents. Close coordination of capital planning and debt planning ensures maximum benefits are achieved with limited capital funds. Reliance on short term and long-term financing instruments can facilitate better allocation of resources and increased financial flexibility to meet the City's infrastructure funding needs.

City of San Diego's Outstanding Debt Obligations¹

Long Term Bond Obligations

Lease Revenue Bonds are lease obligations secured by a lease-back arrangement with a public entity, where the general operating revenues are pledged to pay the lease payments, and in turn are used to pay debt service on the bonds. These obligations do not constitute indebtedness under the State constitutional debt limitation and are not subject to voter approval. Payments to be made under valid financing leases are payable only in the year in which usage and occupancy of the leased property is available, and lease payments may not be accelerated. The governmental lessee is obligated to place in its annual budget the lease payments that are due and payable during each Fiscal Year (FY) the lessee has use of the leased property. Lease Revenue Bonds are primarily applied for financing General Fund capital projects.

Revenue Bonds are obligations payable from revenues generated by an enterprise, such as water or wastewater utilities, public golf courses or parking facilities. The City's outstanding utility Revenue Bonds are payable solely from the City's Water or Wastewater Enterprise Funds and are not secured by any pledge of ad valorem taxes or General Fund revenues by the City.

Table 1 - Credit Ratings as of June 2023 shows the City's General Obligation (GO) Related/Issuer Credit Ratings and credit ratings on outstanding Lease Revenue Bonds and Revenue Bonds, and Water Infrastructure Finance and Innovation Act (WIFIA) loans.

Table 1 - Credit Ratings as of June 2023

	Fitch Ratings	Moody's Investors Service	Standard & Poor's
General Fund Bond Obligations			
GO Related/Issuer Credit Rating	AA	Aa2	AA
Outlook	Stable	Stable	Stable
Lease Revenue Bonds and WIFIA Loan ²	AA-	Not Rated	AA-
Outlook	Stable	--	Stable
Public Utilities Bond Obligations			
Wastewater System Bonds (Senior Bonds)	AA	Not Rated	AA+
Outlook	Stable	--	Stable

¹Does not reflect debt obligations of City related entities (examples include City as the Successor Agency to the Redevelopment Agency, Community Facilities Districts, or Assessment Districts). See the City's FY 2022 Annual Comprehensive Financial Report for a complete list of outstanding liabilities of the City and its related entities.

²Only Fitch Ratings rates the WIFIA loan

Debt Obligations

	Fitch Ratings	Moody's Investors Service	Standard & Poor's
Wastewater System Bonds (Subordinate Bonds) Outlook	AA Stable	Not Rated --	AA Stable
Water System Bonds (Senior Bonds) Outlook ³	AA Stable	Aa2 Stable	Not Rated --
Water System Bonds (Subordinate Bonds) Outlook	AA- Stable	Aa3 Stable	Not Rated --

Other Outstanding Debt Obligations

Federal and State Infrastructure Loans are an important funding source for capital projects in addition to bond and commercial paper note proceeds. State Revolving Funds (SRF) and the federal WIFIA programs make low-cost, long-term loans available to local agencies to fund certain public clean water infrastructure projects. The City is utilizing, or has applied for, SRF funding for various water, wastewater, and stormwater system projects. The City has secured WIFIA loans to finance the Water Utility portion of Phase I of the Pure Water Program and critical stormwater infrastructure improvements.

Commercial Paper Notes provide an as needed interim borrowing tool to meet the cash flow needs of capital improvement projects. Commercial Paper notes are issued on a short-term basis as capital spending occurs. Water and General Fund Commercial Paper Note Program notes mature up to 270 days from issuance, and the notes hold short term rates of interest. Commercial Paper obligations are refinanced with long term bonds.

- Water Commercial Paper Notes Program – In 2017, the City established a Water Revenue Commercial Paper Notes Program to finance Water Utility capital projects. Program costs and issuance expenses are paid by the Water Utility Fund.
- General Fund Commercial Paper Note Program– In 2018, the City established a General Fund Lease Revenue Commercial Paper Note Program. This program finances General Fund capital expenditures including infrastructure projects and purchases of equipment and vehicles. Program costs and issuance expenses are paid by the General Fund.
- San Diego Association of Governments (SANDAG) Commercial Paper Note Program – The City is participating with the SANDAG Commercial Paper Program to advance funds for the West Mission Bay Drive Bridge project (S00871) for up to \$40.0 million on a revolving basis to advance grant eligible expenditures until costs are reimbursed. The program costs and issuance expenses are paid from the City's TransNet Congestion Relief Funds. The principal amount will be repaid as the grant reimburses eligible projects costs.

Capital Leases are utilized by the City to finance various essential equipment and projects via lease-to-own or lease purchase agreements.

- The City's Equipment and Vehicle Financing Program (EVFP) provides a mechanism for the lease purchase of essential equipment/vehicles in addition to pay-as-you-go funding. The repayment terms of the lease purchases or capital leases are typically five - to ten - years and based on the useful life expectancy of the equipment/vehicles. These purchases include a variety of essential assets and span various lease terms. Examples include refuse packers, service trucks, Information Technology (IT) projects and equipment, and fire and police helicopters. In addition, from time to time, the City enters into capital leases via equipment vendors to finance eligible projects.

³ In addition, the Water System Senior Bonds are rated by Kroll Bond Rating Agency with an AA+ Rating and a Stable outlook.

Debt Obligations

California Energy Resources Conservation and Development Commission (CEC) Loans are energy conservation loans received for streetlight light-emitting diode (LED) retrofits. Repayments are made from the General Fund functions that benefit from the facility improvements.

Table 2 - Summary of Debt Obligations summarizes the City's projected outstanding debt obligations, described above, as of June 30, 2023, and the projected debt/lease payment for each outstanding issuance for FY 2024. **Table 2: Summary of Debt Obligations**

		Principal Outstanding 6/30/2023	Projected FY 2024 Debt/Lease Payment	Final Maturity	Primary Funding Source
General Fund Bonds, Capital Leases, and Commercial Paper Note Obligations					
Lease Revenue Bonds					
2012A	General Fund CIP Bonds	\$ 1,845,000	\$ 1,914,500	FY 2024	General Fund
2012B	Fire & Life Safety Refunding Bonds	\$ 10,455,000	\$ 1,398,169	FY 2032	Safety Sales Tax
2013A	General Fund CIP Bonds	\$ 27,775,000	\$ 2,154,706	FY 2043	General Fund
2013B	2003 Balboa Park/Mission Bay Park Refunding	\$ 720,000	\$ 738,000	FY 2024	Transient Occupancy Tax
2015A & B	General Fund CIP Bonds	\$ 92,060,000	\$ 6,899,125	FY 2045	General Fund
2016	Ballpark Refunding Bonds	\$ 67,340,000	\$ 9,290,125	FY 2032	Transient Occupancy Tax
2018A	Series 2010A Refunding Bonds	\$ 78,415,000	\$ 6,680,372	FY 2039	General Fund
2018A	1996A Stadium Bonds	\$ 15,060,000	\$ 4,045,097	FY 2027	Capital Outlay Fund
2020A	Series 2012A Refunding Bonds	\$ 58,440,000	\$ 2,252,997	FY 2042	General Fund
2020A	Convention Center Expansion Refunding Bonds	\$ 56,855,000	\$ 12,092,175	FY 2028	Transient Occupancy Tax
2021A	General Fund CIP Bonds	\$ 115,405,000	\$ 7,222,225	FY 2051	General Fund
2023A	General Fund CIP Bonds	\$ 114,990,000	\$ 7,234,157	FY 2053	General Fund
Total Lease Revenue Bonds		\$ 639,360,000	\$ 61,921,649		
General Fund Supported Capital Leases					
	Equipment and Vehicle Financing Program	\$ 67,186,500	\$ 22,844,628	FY 2031	Fleet Replacement Fund and General Fund
	Qualified Energy Conservation Bonds Equipment Lease ⁴	\$ 3,010,914	\$ 1,165,807	FY 2026	Street Light Energy and Maintenance Cost Savings
	Stormwater WIFIA Capital Lease ⁵	\$ -	\$ 700,092	FY 2062	General Fund
	Other Capital Leases ⁶	\$ 13,707,561	\$ 2,076,064	FY 2033	General Fund

⁴ Full lease payment. Does not include an estimated \$106,729 in federal subsidy to offset the lease payment.

⁵ On August 9, 2022, the City executed a \$359.2 million WIFIA Master Lease loan authorization with the Environmental Protection Agency (EPA) for Stormwater CIP. The City anticipates the loan will begin to pay debt service in FY 2024 when funds are anticipated to be drawn. The Projected FY 2024 Debt/Lease Payment is an estimate based on those projected draws.

Debt Obligations

		Principal Outstanding 6/30/2023	Projected FY 2024 Debt/Lease Payment	Final Maturity	Primary Funding Source
Total General Fund Supported Capital Leases		\$ 83,904,975	\$ 26,786,590		
General Fund Commercial Paper Notes					
	General Fund Commercial Paper Notes Program (not to exceed \$88.5 million) ⁷	\$ -	\$ 1,220,301		General Fund
Total General Fund Commercial Paper Notes		\$ -	\$ 1,220,301		
California Energy Resources Conservation and Development Commission (CEC) Loans					
	CEC Loans	\$ 981,610	\$ 335,221	FY 2029	General Fund
Total CEC Loans		\$ 981,610	\$ 335,221		
Public Utilities - Sewer and Water Revenue Bonds, Commercial Paper Notes, and Loan Obligations					
Sewer Revenue Bonds, Notes, and Federal and State Loans					
2015	Sewer Revenue Refunding Bonds	\$ 170,335,000	\$ 647,43,900	FY 2027	Net Wastewater System Revenues
2016A	Sewer Revenue Refunding Bonds	\$ 270,130,000	\$ 13,506,500	FY 2039	Net Wastewater System Revenues
2022A	Sewer Revenue Bonds	\$ 165,655,000	\$ 10,942,750	FY 2052	Net Wastewater System Revenues
	Sewer State Revolving Fund Loans ⁸	\$ 152,851,715	\$ 7,810,261	FY 2056	Net Wastewater System Revenues
	Sewer Revolving Credit Loan ⁹	\$ 43,400,000	\$ 2,200,000	FY 2026	Net Wastewater System Revenues
Total Sewer Revenue Bonds, Notes, and Loans		\$ 802,371,715	\$ 99,203,411		

⁶ Other Capital Leases include General Electric Street Lights (principal outstanding is \$12,891,212 and debt service in FY 2024 is \$1,652,635) and IT Hardware (principal outstanding is \$816,349 and debt service in FY 2024 is \$423,429).

⁷ The FY 2024 interest costs are an estimate based on projected note issuances for FY 2024. Figures do not reflect fees of \$409,966, which are required for Commercial Paper program operation.

⁸ The Principal Outstanding as of June 30, 2023 is an estimate based on the outstanding SRF loans and the anticipated additional draws on SRF loans. The FY 2024 Debt/Lease Payment projection includes a projected debt service for the Pure Water SRF loans of approximately \$2.4 million, which is based on anticipated draws and repayment requirements.

⁹ In December 2022, the City entered into a \$150 million Revolving Credit Loan Agreement to serve as an interim financing for Sewer Pure Water Phase 1 costs that will be financed long term through Sewer SRF loans. The City anticipates the loan will begin to pay debt service in FY 2024 when funds are anticipated to be drawn; the Projected FY 2024 Debt/Lease Payment is an estimate based on those projected draws.

Debt Obligations

		Principal Outstanding 6/30/2023	Projected FY 2024 Debt/Lease Payment	Final Maturity	Primary Funding Source
Water Revenue Bonds and Federal and State Loans					
2016A	Subordinated Water Revenue Bonds	\$ 35,920,000	\$ 2,613,400	FY 2046	Net Water System Revenues
2016B	Subordinated Water Revenue Refunding Bonds	\$ 349,835,000	\$ 39,117,250	FY 2040	Net Water System Revenues
2018A	Subordinated Water Revenue Bonds	\$ 226,705,000	\$ 16,023,300	FY 2048	Net Water System Revenues
2020A	Senior Water Revenue Bonds	\$ 208,185,000	\$ 12,416,300	FY 2050	Net Water System Revenues
2020B	Senior Water Revenue Refunding Bonds	\$ 89,515,000	\$ 9,935,076	FY 2033	Net Water System Revenues
2023A	Senior Water Revenue Bonds	\$ 223,155,000	\$ 8,612,969	FY 2053	Net Water System Revenues
	Water State Revolving Fund Loans	\$ 68,407,691	\$ 7,359,945	FY 2050	Net Water System Revenues
	WIFIA Loan – Pure Water Program (not to exceed \$614 million) ¹⁰	\$ 189,217,267	\$ 6,710,000	FY 2059	Net Water System Revenues
Total Water Revenue Bonds and Loans		\$ 1,390,939,958	\$ 102,788,240		
Water Revenue Commercial Paper Notes					
	Subordinated Commercial Paper Notes Program (not to exceed \$250 million) ¹¹	\$ -	\$ 4,500,000		Net Water System Revenues
Total Water Revenue Commercial Paper Notes		\$ -	\$ 4,500,000		
SANDAG Commercial Paper Notes					
	SANDAG Commercial Paper Notes Program (\$40 million)	\$ 26,167,000	\$ 197,673	FY 2029	TransNet Revenue
Total SANDAG Commercial Paper Notes		\$ 26,167,000	\$ 197,673		

¹⁰ The estimated FY 2024 debt service is based on estimated draws through Fiscal Year 2024 and are subject to change.

¹¹ The FY 2024 interest costs are an estimate based on projected note issuances for FY 2024. Figures do not reflect projected fees of \$1.1 million, which are required for Commercial Paper program operation.



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FISCAL YEAR

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Volume 1 Budget Equity

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Budget Equity Summary

In the City of San Diego's [Strategic Plan](#), we have identified our vision, mission, operating principles, and priority areas of focus for 2023 and beyond. This action-oriented plan outlines the specific outcomes, expected results, and related strategies on which City leaders and employees will work collaboratively to deliver what our community needs. Creating equitable outcomes requires a plan to directly address persistent issues connected to neighborhood inequity and systemic racism in the City of San Diego. To incorporate equity into the budget process, the Department of Finance works directly with Department of Race & Equity and Performance & Analytics Department (PandA) to guide the implementation of a citywide Equity Commitment Model, which incorporates the Budget Equity Framework. The image below illustrates the sequence of key strategies and processes each department will engage with as the City moves the needle toward equity.



Budget Equity Framework

Our ability to eliminate institutional racism and systemic disparities as a collective is unlikely to change if we don't have a baseline understanding around the key terms provided below to guide race and equity work across all departments.

- **Equity:** Defined as an outcome that occurs when we eliminate institutional racism and systemic disparities, providing everyone with equitable access to opportunity and resources to thrive, no matter where they live or how they identify.
- **Equality:** Recognizes that each individual, family, neighborhood, or community is given the same resources and opportunities without recognition that each person has different circumstances.
- **Equity Lens:** A set of specific questions we ask to analyze policies, programs, practices, and budget decisions critically and thoughtfully.
- **Equity Opportunity:** When we identify a disparity in a policy, program, practice, or budget decision, an Equity Opportunity emerges to promote equitable outcomes and inclusive access.

This Budget Equity Framework is designed to work in tandem with key terms, trainings, and tools to prepare City departments to systematically integrate an Equity Lens into all aspects of the budget, including: base budgets, proposals, adjustments, and requests. Each City department applied an Equity Lens when requesting budget adjustments during the budget cycle. This methodology is also used to evaluate how base budget appropriations will be utilized. The Budget Equity Framework prompts the identification of

Budget Equity

specific disparities and the creation of Equity Highlights, which were integrated into each department's Executive Budget Review and City Council Budget Review Committee presentations.

The Budget Equity Framework allows departments to communicate accurately and succinctly—and to advocate for—their equity needs. Amending the City's budget process to intentionally include equity aligns with our Strategic Plan and serves as one tool in our growing toolkit to manifest our Equity Commitment Model.

The Budget Equity Framework contains three key deliverables that, when paired with Equity Centered Coaching, guide staff toward a process to request budget adjustments in each budget cycle. These deliverables are:

1. A Budget Equity process, which is used to outline directions for staff to identify disparities.
2. A Budget Equity Impact Statement (BEIS), which is a brief, public-facing summary of how a department's budget addresses identified disparities; and
3. Equity Highlights, which are an opportunity for departments to highlight how current fiscal year budgets enhanced equity.

A Budget Equity Impact Statement is included for every department in Volume 2 of the Adopted Budget to provide a short summary describing how each Department budget will directly benefit a specific neighborhood or City employee, in addition to identifying operational impacts and potential unintended consequences. In partnership with the Department of Race & Equity and the Performance & Analytics Department, City departments will utilize a data-driven approach to track and measure how their work impacts equity gaps.

Budget Equity Learning & Development

One of the primary objectives of the Department of Race & Equity is to develop content and facilitate trainings, workshops, and programs focused on advancing racial equity and inclusion within the City of San Diego. The Department of Race & Equity will help other City departments develop equity-driven strategies and specific tasks to improve equity by designing content and practices that promote equitable outcomes. As a part of our learning & development curriculum, identified department leaders attended Budget Equity training prior to the development of budget requests. Addressing implicit bias in Budget Equity work is a challenging but important task. All people, even well-intentioned people, have biases that are normal to human functioning. And, since biases are often unconscious or implicit, the Department of Race & Equity team provides training and debiasing tools to intentionally curate the creation of equitable outcomes. All key decision-makers in the budgetary process received training to understand the role of implicit bias to reduce its impact.

A core component to the Budget Equity Framework includes using an equity lens to guide infrastructure decisions to connect community members to opportunities for employment, healthcare, and education etc. via extensive City assets that span a wide variety of categories that include streets and other right-of-way assets; storm water and drainage systems; water and sewer systems; public facilities such as libraries, parks, and recreational and community centers; and public safety facilities such as police, fire, and lifeguard stations. Departments that manage ongoing investments utilize capital improvements funds to enhance the quality of life for every neighborhood to design equitable neighborhoods. To align our focus on neighborhoods that need targeted investments, and measure the levels of access to opportunity, we have identified Communities of Concern, which are also defined as Structurally Excluded Communities. The

Budget Equity

locations that face the largest barriers based on historical inequities and systemic racism are identified through the process to allocate funding opportunities.

A Structurally Excluded Community is defined as one of the following:

1. A defined neighborhood, census tract, or Council District having documented low levels of access to City services or use of City services and programs.
2. A defined neighborhood, census tract, or Council District where established indicators suggest disparities are preventing individuals or communities from participating fully in the economic, social, and political life of the City.
3. A defined neighborhood, census tract, or Council District impacted by historic racialized policies and practices that have maintained unfair racial outcomes due to institutional racism.

A focus on achieving equity cannot occur without using infrastructure investments to cultivate opportunities to address historic divestment and prioritize Capital Project Funds in distinct neighborhoods that have unique disparities. The Capital Improvements Program (CIP) Budget amended the priority scoring process when adding new projects to the CIP. Council Policy 800-14 was updated in Fiscal Year 2023 and now includes equity as part of the updated factors in the scoring process.

The Department of Race & Equity continues to integrate equity into all policies, practices, and programs to help departments enhance tactical equity priorities to influence budget requests. To illustrate how each department applied an equity lens, Volume 2 includes a summary of the investments for each budget adjustment in the departments' Budget Equity Impact Statements (BEIS).

Budget Equity and the Budget Process

The Department of Race and Equity and the Department of Finance worked together to incorporate the budget equity framework into Operating and Capital Improvements Program budget processes in the summer of 2022. The inclusion of the budget equity framework will be included into the operating budget in a two-phased approach. It would first be included into the budget adjustment process and subsequently be included into the base budget process. The inclusion of the budget equity framework into the budget adjustment process is reflected in the Fiscal Year 2024 Adopted Budget. The inclusion of the budget equity framework into the base budget process is planned to be incorporated in the Fiscal Year 2025 Budget.



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FISCAL YEAR

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Volume 1

Financial Summary and Schedules

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Financial Summary and Schedules

Financial Summary and Schedules

The following schedules summarize key information in the City's budget, specifically revenues, expenditures, and positions for all departments and funds, and reflects the funding sources and spending areas of the Capital Improvements Program. In addition, these schedules provide the City's Total Combined Budget, summarizing all of this information.

Schedule I

Part I: Summary of General Fund Revenues by Department

Part II: Summary of General Fund Expenditures by Department

This schedule summarizes General Fund revenues and expenditures by department.



Schedule II

Part I: Summary of Revenues by Fund

Part II: Summary of Operating Expenditures by Fund

Part III: Summary of Capital Expenditures by Fund

This schedule summarizes the City's revenues and expenditures by fund type as follows:

- General Fund
- Special Revenue Funds
- Capital Project Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds, including Agency Funds and Governmental Grant Funds

Schedule III

Summary of General Fund FTE Positions by Department

- This schedule summarizes General Fund FTE positions by department

Financial Summary and Schedules

Schedule IV

Summary of FTE Positions by Fund

This schedule summarizes the City's FTE positions by fund type as follows:

- General Fund
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule V

Summary of Revenues by Category by Fund

This schedule summarizes the City's revenues by category within the following fund types:

- General Fund
- Special Revenue Funds
- Capital Project Funds
- Enterprise Funds
- Internal Service Funds

Schedule VI

Summary of Operating Expenditures by Category by Fund Type

This schedule summarizes the City's expenditures by category within the following fund types:

- General Fund
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Capital Project Funds

Schedule VII

Summary of Revenues, Expenditures, and Fund Balance

This schedule summarizes revenues, expenditures, and fund balances for the City's General Fund and Non-General Funds.

Financial Summary and Schedules

Schedule VIII

Summary of Expenditures for Maintenance Assessment Districts

This schedule summarizes the following information for Maintenance Assessment Districts:

- FTE Positions
- Personnel Expenditures
- Non-Personnel Expenditures

Note that totals reflected in the Fiscal Year 2024 Financial Summary and Schedules may not add exactly due to rounding.

Financial Summary and Schedules

Financial Summary and Schedules

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Financial Summary and Schedules

Schedule I – Summary of General Fund Revenues by Department

Department	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
City Attorney	\$ 3,497,056	\$ 3,748,965	\$ 4,122,347
City Auditor	2,128	-	-
City Clerk	173,026	158,934	258,934
City Council	10,884	-	-
City Planning	3,131,023	3,172,181	3,520,450
City Treasurer	41,432,428	52,560,219	42,454,962
Commission on Police Practices	12	-	-
Communications	489,697	372,107	472,107
Compliance	507	1,633,363	360,000
Debt Management	502,466	628,250	-
Department of Finance	2,112,305	2,264,984	2,758,962
Department of Information Technology	-	1,115,520	911,287
Development Services	905,139	788,234	660,015
Economic Development	6,595,528	5,969,520	5,969,520
Environmental Services	1,333,825	1,397,220	1,497,220
Ethics Commission	8,603	-	-
Fire-Rescue	60,782,630	56,928,588	70,668,602
General Services	3,813,749	3,923,756	4,223,756
Government Affairs	73	319,094	319,094
Homelessness Strategies & Solutions	299,878	393,605	34,271,312
Human Resources	285,650	1,098,825	871,221
Library	1,883,169	1,459,597	2,050,199
Major Revenues	1,458,353,172	1,564,245,165	1,590,579,291
Office of Boards & Commissions	49	-	-
Office of Emergency Services	1,478,685	1,602,742	1,620,355
Office of the Assistant COO	236	-	-
Office of the Chief Operating Officer	890,200	-	-
Office of the Mayor	275	-	-
Parks & Recreation	40,316,477	54,872,747	50,218,753
Performance & Analytics	743	-	175,167
Personnel	8,618	5,390	5,390
Police	45,157,592	53,496,725	52,720,310
Public Utilities	1,542,863	1,786,075	1,786,075
Purchasing & Contracting	663,648	2,422,363	2,422,363
Real Estate & Airport Management	62,857,653	55,795,989	66,144,543
Stormwater	10,316,725	12,201,322	12,649,052
Sustainability & Mobility	2,403,450	2,848,201	2,607,228
Transportation	57,692,225	61,595,235	61,449,177
Total General Fund Revenues	\$ 1,808,942,388	\$ 1,948,804,916	\$ 2,017,767,692

Financial Summary and Schedules

Schedule I – Summary of General Fund Expenditures by Department

Department		FY 2022 Actual		FY 2023 Adopted Budget		FY 2024 Adopted Budget
City Attorney	\$	69,700,865	\$	74,905,930	\$	83,809,234
City Auditor		4,291,491		4,562,333		5,104,700
City Clerk		5,901,878		6,951,684		7,389,266
City Council		15,508,542		19,671,403		24,147,773
City Planning		8,197,159		9,882,949		11,574,291
City Treasurer		16,802,903		20,560,668		21,588,175
Citywide Program Expenditures		165,744,239		258,614,816		206,265,540
Commission on Police Practices		491,415		2,550,352		2,241,817
Communications		5,139,723		6,018,908		6,573,758
Compliance		2,103,757		4,642,842		5,686,109
Debt Management		2,255,930		2,737,315		-
Department of Finance		19,906,969		21,042,149		26,894,387
Department of Information Technology		1,263,608		2,881,016		2,849,519
Development Services		8,423,582		11,490,472		13,200,072
Economic Development		20,767,739		17,038,178		15,634,233
Environmental Services		57,368,219		81,002,411		104,703,005
Ethics Commission		1,176,396		1,470,894		1,596,066
Fire-Rescue		329,622,885		310,961,654		351,725,364
General Services		22,225,804		25,573,106		26,918,450
Government Affairs		1,170,572		1,347,842		1,416,713
Homelessness Strategies & Solutions		9,815,742		25,157,607		44,007,454
Human Resources		6,677,527		8,964,549		10,830,034
Library		61,227,682		66,823,341		73,160,862
Office of Boards & Commissions		775,816		781,868		863,544
Office of Emergency Services		3,137,221		3,719,387		4,053,682
Office of the Assistant COO		179		-		-
Office of the Chief Operating Officer		3,184,005		4,446,873		6,759,685
Office of the IBA		2,213,049		2,668,158		2,750,210
Office of the Mayor		3,308,951		4,163,183		4,111,326
Parks & Recreation		128,758,854		161,934,929		178,289,156
Performance & Analytics		4,603,615		5,376,838		5,290,654
Personnel		10,915,165		12,095,787		14,560,245
Police		604,200,010		584,706,166		622,908,762
Public Utilities		2,761,320		2,831,991		2,973,740
Purchasing & Contracting		18,368,795		9,887,605		10,912,429
Race & Equity		228,911		1,277,592		1,570,569
Real Estate & Airport Management		5,304,424		8,911,626		7,916,692
Stormwater		51,677,296		66,457,083		61,853,502
Sustainability & Mobility		3,864,447		7,250,279		7,876,254
Transportation		81,145,508		93,646,966		101,825,918
Total General Fund Expenditures	\$	1,760,232,191	\$	1,955,008,750	\$	2,081,833,190

Financial Summary and Schedules

Schedule II – Summary of Revenues by Fund

Fund Type/Title	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
General Fund			
General Fund	\$ 1,808,942,388	\$ 1,948,804,916	\$ 2,017,767,692
Total General Fund	\$ 1,808,942,388	\$ 1,948,804,916	\$ 2,017,767,692
Special Revenue Funds			
Automated Refuse Container Fund	\$ 1,608,809	\$ 1,600,000	\$ 1,600,000
Climate Equity Fund	7,069,444	7,404,246	9,188,396
Community Equity Fund (CEF)	23,550	-	-
Concourse and Parking Garages Operating Fund	1,848,693	2,521,718	2,651,073
Convention Center Expansion Administration Fund	23,227,500	13,343,976	18,341,570
COVID-19 Rent Relief	172,264,180	-	-
Energy Independence Fund	-	-	2,244,359
Engineering & Capital Projects Fund	115,873,536	136,819,545	139,672,876
Environmental Growth 1/3 Fund	7,091,633	7,640,516	9,653,480
Environmental Growth 2/3 Fund	14,690,113	15,288,029	19,313,955
Facilities Financing Fund	3,505,660	3,495,477	3,495,477
Fire and Lifeguard Facilities Fund	1,392,560	1,396,169	1,400,469
Fire/Emergency Medical Services Transport Program Fund	11,893,396	10,480,712	12,771,124
Gas Tax Fund	30,025,781	41,323,241	39,459,743
General Plan Maintenance Fund	3,665,721	3,599,826	4,466,000
GIS Fund	4,621,510	5,226,148	5,354,732
Information Technology Fund	83,428,072	85,355,648	87,449,131
Infrastructure Fund	10,000,065	28,444,223	30,961,972
Junior Lifeguard Program Fund	933,735	942,900	942,900
Local Enforcement Agency Fund	718,943	1,121,293	1,121,293
Long Range Property Management Fund	1,524,296	35,806,506	595,000
Los Penasquitos Canyon Preserve Fund	272,323	196,000	296,000
Low & Moderate Income Housing Asset Fund	7,728,981	7,072,934	7,056,674
Maintenance Assessment District (MAD) Funds	27,870,471	28,283,983	29,720,057
Major Events Revolving Fund	108,729	-	150,000
Mission Bay/Balboa Park Improvement Fund	1,848,688	1,178,378	1,447,825
New Convention Facility Fund	-	2,655,000	2,734,650
OneSD Support Fund	25,444,904	27,787,305	29,235,225
Parking Meter Operations Fund	8,879,409	9,000,000	9,000,000
PETCO Park Fund	17,845,440	17,403,700	17,545,407
Public Art Fund	794,957	85,000	85,000

Financial Summary and Schedules

Schedule II – Summary of Revenues by Fund

Fund Type/Title	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Public Safety Services & Debt Service Fund	12,294,015	11,594,620	13,402,932
Road Maintenance and Rehabilitation Fund	28,742,749	32,164,043	34,125,003
Seized Assets – California Fund	99,284	75,000	100,000
Seized Assets – Federal DOJ Fund	509,262	470,311	569,307
Seized Assets – Federal Treasury Fund	68,274	118,812	118,812
Stadium Operations Fund	149,197	-	-
State COPS	3,575,033	3,000,000	3,400,000
Storm Drain Fund	5,232,373	5,700,000	5,700,000
Successor Agency Admin & Project – CivicSD Fund	1,327,372	1,934,326	1,934,326
Transient Occupancy Tax Fund	124,676,427	121,585,976	155,668,915
Trolley Extension Reserve Fund	1,062,601	1,060,875	-
Underground Surcharge Fund	68,001,100	79,539,423	100,985,751
Wireless Communications Technology Fund	8,716,700	10,252,941	13,342,724
Zoological Exhibits Maintenance Fund	16,821,973	17,730,202	19,490,501
Total Special Revenue Funds	\$ 857,477,457	\$ 780,699,002	\$ 836,792,659

Capital Project Funds

Capital Outlay Fund	\$ 358,204	\$ -	\$ -
Mission Bay Park Improvement Fund	10,843,520	7,646,197	12,869,721
San Diego Regional Parks Improvement Fund	5,774,310	4,117,183	6,929,850
TransNet Extension Administration & Debt Fund	365,380	476,680	469,350
TransNet Extension Congestion Relief Fund	23,880,572	33,033,924	32,723,628
TransNet Extension Maintenance Fund	13,476,645	14,157,396	13,939,695
Total Capital Project Funds	\$ 54,698,631	\$ 59,431,380	\$ 66,932,244

Enterprise Funds

Airports Fund	\$ 6,961,320	\$ 7,103,341	\$ 8,891,602
Development Services Fund	103,901,108	105,346,119	118,388,111
Golf Course Fund	32,929,968	23,470,347	24,780,347
Metropolitan Sewer Utility Fund	136,432,511	381,513,398	307,513,398
Municipal Sewer Revenue Fund	392,949,300	304,764,535	376,764,535
Recycling Fund	29,722,460	27,250,760	27,250,760
Refuse Disposal Fund	44,235,073	40,412,567	54,820,826
Sewer Utility – AB 1600 Fund	25,436,680	21,740,000	22,540,000
Water Utility – AB 1600 Fund	18,015,524	14,450,000	15,950,000
Water Utility Operating Fund	813,011,650	1,152,702,877	970,702,877
Total Enterprise Funds	\$ 1,603,595,594	\$ 2,078,753,944	\$ 1,927,602,456

Financial Summary and Schedules

Schedule II – Summary of Revenues by Fund

Fund Type/Title		FY 2022 Actual		FY 2023 Adopted Budget		FY 2024 Adopted Budget
Internal Service Funds						
Central Stores Fund	\$	6,714,974	\$	7,675,019	\$	7,636,763
Energy Conservation Program Fund		5,096,708		5,644,231		5,711,423
Fleet Operations Operating Fund		59,435,256		61,435,245		71,380,372
Fleet Replacement		58,415,547		86,898,191		70,955,163
Publishing Services Fund		1,586,075		1,640,551		1,947,049
Risk Management Administration Fund		11,617,278		14,122,276		14,870,720
Total Internal Service Funds	\$	142,865,839	\$	177,415,513	\$	172,501,490
Total Combined Budget Revenues	\$	4,467,579,909	\$	5,045,104,755	\$	5,021,596,541

Financial Summary and Schedules

Schedule II – Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
General Fund			
General Fund	\$ 1,760,232,191	\$ 1,955,008,750	\$ 2,081,833,190
Total General Fund	\$ 1,760,232,191	\$ 1,955,008,750	\$ 2,081,833,190
Special Revenue Funds			
Automated Refuse Container Fund	\$ 1,296,834	\$ 1,952,906	\$ 1,951,659
Climate Equity Fund	-	-	1,613,500
Community Equity Fund (CEF)	-	1,500,000	1,500,000
Concourse and Parking Garages Operating Fund	2,038,386	2,724,454	3,561,362
Convention Center Expansion Administration Fund	23,229,962	13,343,976	18,341,570
COVID-19 Rent Relief	172,264,180	-	-
Energy Independence Fund	-	-	1,000,000
Engineering & Capital Projects Fund	126,259,172	141,635,641	154,236,096
Environmental Growth 1/3 Fund	5,161,136	6,958,655	9,053,200
Environmental Growth 2/3 Fund	13,477,943	14,243,625	16,832,654
Facilities Financing Fund	2,943,993	3,517,783	4,052,022
Fire and Lifeguard Facilities Fund	1,395,147	1,401,381	1,400,469
Fire/Emergency Medical Services Transport Program Fund	12,876,144	10,449,959	13,967,193
Gas Tax Fund	34,918,413	34,329,610	34,717,087
General Plan Maintenance Fund	3,954,555	4,660,000	5,216,000
GIS Fund	4,631,031	5,271,628	5,372,519
Information Technology Fund	81,143,974	88,693,539	87,424,882
Infrastructure Fund	7,276,995	-	3,805,600
Junior Lifeguard Program Fund	992,220	947,047	960,089
Local Enforcement Agency Fund	944,229	981,266	1,060,009
Long Range Property Management Fund	1,004,563	36,518,934	1,783,767
Los Penasquitos Canyon Preserve Fund	290,312	300,275	342,141
Low & Moderate Income Housing Asset Fund	5,484,489	45,684,026	41,355,716
Maintenance Assessment District (MAD) Funds	26,719,304	35,953,412	38,685,445
Major Events Revolving Fund	95,325	-	150,000
Mission Bay/Balboa Park Improvement Fund	1,871,382	1,188,000	1,447,825
New Convention Facility Fund	-	2,655,000	2,734,650
OneSD Support Fund	24,953,995	30,367,688	29,394,948
Parking Meter Operations Fund	8,852,104	8,227,130	8,943,250
PETCO Park Fund	17,912,747	17,402,909	17,801,777
Prop 42 Replacement – Transportation Relief Fund	126,033	-	-
Public Art Fund	441,256	85,000	85,000

Financial Summary and Schedules

Schedule II – Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Public Safety Services & Debt Service Fund	12,197,870	11,594,620	13,402,932
Road Maintenance and Rehabilitation Fund	10,631,706	32,164,043	34,125,003
Seized Assets – California Fund	11,794	500,000	121,919
Seized Assets – Federal DOJ Fund	515,229	477,765	1,111,501
Seized Assets – Federal Treasury Fund	622,061	2,882,000	119,187
Stadium Operations Fund	1,920,651	-	-
State COPS	5,651,387	5,565,366	3,840,034
Storm Drain Fund	5,485,274	5,700,000	5,700,000
Successor Agency Admin & Project – CivicSD Fund	1,327,372	1,934,326	1,934,326
Transient Occupancy Tax Fund	108,231,114	130,974,739	177,219,451
Trolley Extension Reserve Fund	1,062,030	1,063,875	3,000
Underground Surcharge Fund	14,804,670	93,042,262	70,948,191
Wireless Communications Technology Fund	9,801,954	10,767,355	12,048,240
Zoological Exhibits Maintenance Fund	16,548,223	17,730,202	19,490,501
Total Special Revenue Funds	\$ 771,367,160	\$ 825,390,397	\$ 848,854,715
Capital Project Funds			
Capital Outlay Fund	\$ 4,046,336	\$ 4,045,372	\$ 4,045,098
TransNet Extension Administration & Debt Fund	329,634	476,680	469,350
TransNet Extension Congestion Relief Fund	4,307,327	5,201,330	5,201,330
TransNet Extension Maintenance Fund	13,476,375	17,857,396	13,939,695
Total Capital Project Funds	\$ 22,159,672	\$ 27,580,778	\$ 23,655,473
Enterprise Funds			
Airports Fund	\$ 6,325,789	\$ 9,485,826	\$ 9,205,221
Development Services Fund	88,032,023	110,258,169	127,301,399
Golf Course Fund	20,774,713	21,988,760	24,967,944
Metropolitan Sewer Utility Fund	233,964,085	258,147,493	283,730,589
Municipal Sewer Revenue Fund	132,756,906	160,841,712	156,446,921
Recycling Fund	26,073,712	27,608,649	29,183,005
Refuse Disposal Fund	41,301,345	47,152,214	46,330,912
Water Utility Operating Fund	595,416,295	629,797,577	658,916,714
Total Enterprise Funds	\$ 1,144,644,867	\$ 1,265,280,400	\$ 1,336,082,705
Internal Service Funds			
Central Stores Fund	\$ 6,577,277	\$ 7,376,573	\$ 7,773,396
Energy Conservation Program Fund	4,982,280	5,881,724	6,632,601
Fleet Operations Operating Fund	58,004,368	65,104,651	69,726,117
Fleet Replacement	41,078,470	72,998,018	76,219,059

Financial Summary and Schedules

Schedule II – Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Publishing Services Fund	1,670,046	1,714,930	2,256,617
Risk Management Administration Fund	12,308,064	13,983,274	15,355,574
Total Internal Service Funds	\$ 124,620,505	\$ 167,059,170	\$ 177,963,364
Total Combined Budget Expenditures	\$ 3,823,024,395	\$ 4,240,319,495	\$ 4,468,389,447

Financial Summary and Schedules

Schedule II – Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Agency Funds			
MRN RED'G-BOND FUND	\$ 178,007	\$ -	-
Total Agency Funds	\$ 178,007	\$ -	-
Capital Project Funds			
SEA WORLD TRAFFIC MITIGATION	\$ 70,171	\$ -	-
MISSION BAY PARK IMPROVEMENTS	9,314,621	7,566,612	12,869,721
SAN DIEGO REGIONAL PARKS IMPROVEMENTS	3,001,231	4,074,329	6,329,850
MISSION TRAILS REGIONAL PARK	125,644	-	-
CAPITAL OUTLAY-SALES TAX	73,504	-	-
CAPITAL OUTLAY-MISC REVENUE	3,022,096	425,000	-
NORTH CENTER-MAJ DIST	463	-	-
DEL MAR HILLS/CARMEL VLY-MAJ D	84,280	-	-
SCRIPPS/MIRAMAR-MAJOR DISTRICT	-	-	-
SERRA MESA – MAJOR DISTRICT	20,398	-	-
NORTH UNIVERSITY CITY-FBA	1,208,798	-	510,857
RANCHO PENASQUITOS FBA	154,813	-	1,345,161
MIRA MESA – FBA	3,728,392	-	-
SCRIPPS MIRAMAR RANCH FBA	1,077,359	-	876,572
CARMEL VALLEY CONSOLIDATED FBA	1,080,019	-	2,000,000
DEL MAR MESA FBA	162,845	-	-
PACIFIC HIGHLANDS RANCH FBA	260,956	-	15,810,358
BLACK MOUNTAIN RANCH FBA	3,061,127	20,774	-
OTAY MESA-EAST (FROM 39062)	677,877	181,437	-
OTAY MESA-WEST (FROM 39067)	637,526	-	-
TORREY HIGHLANDS	153,628	-	-
RANCHO BERNARDO-FAC DEV FUND	113,876	-	-
OTAY MESA-EASTERN DIF	7,796	71,119	-
SUB AREA-2	(99,706)	-	-
OTAY MESA-WESTERN DIF	41,777	-	-
MID-CITY – PARK DEV FUND	10,712	-	-
PARK NORTH-EAST – PARK DEV FD	768,905	-	-
GOLDEN HILL URBAN COMM	116,836	-	-
NORTH PARK URBAN COMM	2,944,968	-	940,296
MID CITY URBAN COMM	646,548	400,000	-

Financial Summary and Schedules

Schedule II – Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
MIDWAY/PACIFIC HWY URBAN COMM	132,439	-	-
NAVAJO URBAN COMM	281,128	-	5,000,000
PACIFIC BEACH URBAN COMM	23,451	-	1,801
PENINSULA URBAN COMM	4,892	-	92,800
S.E. SAN DIEGO URBAN COMM	748,180	-	-
UPTOWN URBAN COMM	679,533	-	-
DOWNTOWN DIF (FORMERLY CENTRE CITY DIF)	7,922,253	-	4,400,000
LA JOLLA URBAN COMM	11,777	-	124,400
OTAY MESA/NESTOR URB COMM	109,156	-	-
SAN YSIDRO URBAN COMM	296,667	-	-
COLLEGE AREA	446,581	-	-
BARRIO LOGAN	428,824	-	-
CLAIREMONT MESA – URBAN COMM	23,003	-	-
TORREY PINES – URBAN COMMUNITY	192,821	-	-
MISSION VALLEY-URBAN COMM.	73,328	-	2,000,000
KEARNY MESA-URBAN COMM	48,370	-	760,000
TRANSNET EXTENSION 70% CAP	20,135,483	27,832,594	27,324,625
TRANSNET EXTENSION RTCI FEE	3,745,913	-	50,000
GEN SERV – MAINT/IMPR	35,216	-	-
PENASQUITOS EAST TRUST	29,858	-	-
LUSK-GEN'L TRAFFIC IMPRVMTS	164	-	-
MISS CITY PWY BRDG/S D RIVER	10,130	-	-
PRIVATE & OTHERS CONTRIB-CIP	314,031	-	-
CIP CONTRIBUTIONS FROM THE GENERAL FUND	2,647,460	40,198,276	8,050,000
SAN DIEGO PARK DIST. NO 3	2,544	-	-
NP LOC – BANK OF AMERICA (TE)	32,398	-	10,227
SR 209 & 274 COOP WITH STATE	470,965	-	-
NP-TAB 2009A (TE) PROCEEDS	73,995	-	-
CH-TAB 2010A (TE) PROCEEDS	375,166	-	-
CH-TAB 2010B (T) PROCEEDS	4,645	-	-
CR-TAB 2010A (TE) PROCEEDS	(8,268)	-	-
MITIGATION FUNDS FOR CARROLL CANYON ROAD	41,390	-	-
NORTH UNIVERSITY CITY DIF	-	-	2,000,000
FAR BONUS-CIVIC SAN DIEGO	-	-	1,275,291
CARMEL VALLEY DEVELOPMENT IMPACT FEE	76,248	-	7,915,499

Financial Summary and Schedules

Schedule II – Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
OTAY MESA FACILITIES BENEFIT ASSESSMENT	12,871,761	3,640	6,250,000
OTAY MESA DEVELOPMENT IMPACT FEE	110,312	-	-
MIRA MESA DEVELOPMENT IMPACT FEE	322,594	-	400,000
PFFA LEASE REVENUE BONDS 2015B-PROJECT	194,350	-	-
EXCESS REDEVELOPMENT BOND PROCEEDS EXP	97,760	-	-
SCRIPPS MIRAMAR RANCH DIF	495,293	-	910,000
ENCANTO NEIGHBORHOODS DIF	1,112,823	-	300,000
GENERAL FUND COMMERCIAL PAPER NOTES	8,720,881	-	-
UCSD FIRE STATION	1,961,309	-	-
PARK BOULEVARD AT-GRADE STATE APPROP	2,245,918	-	-
DEBT FUNDED GENERAL FUND CIP PROJECTS	16,114,502	-	104,631,689
Monarch @ Scripps Ranch Llc	-	-	923,428
NP 2003A (T)Bonds Rf Oper	-	-	136,558
NP Loc – Bank Of America (T)	-	-	1,011
Otay Mesa EIFD Capital Project Fund	-	-	1,150,000
General Fund WIFIA Loan-Construction	-	-	6,830,094
Total Capital Project Funds	\$ 116,124,704	\$ 80,773,781	\$ 221,220,238
Enterprise Funds			
MUNI SEWER REVENUE	\$ 4,926	\$ -	\$ -
MUNI SEWER UTILITY – CIP FUNDING SOURCE	75,797,397	101,660,885	90,054,890
METRO SEWER UTILITY – CIP FUNDING SOURCE	79,592,791	168,954,733	46,356,204
WATER UTILITY – CIP FUNDING SOURCE	220,645,958	420,846,792	280,753,141
WATER UTILITY OPERATING	583	-	-
BROWN FIELD SPECIAL AVIATION	66,182	-	1,500,000
MONTGOMERY FIELD SPEC AVIATION	102,819	700,000	3,114,497
REFUSE DISPOSAL – CIP	457,179	3,100,000	400,000
BALBOA PARK GOLF COURSE-CIP	157,980	-	4,000,000
TORREY PINES GOLF COURSE-CIP	1,431,145	2,000,000	-
MISSION BAY GOLF COURSE-CIP	5,671,593	-	-
RECYCLING FUND-CIP	-	6,200,000	10,000,000
DEVELOPMENT SERVICES-CIP	1,082,552	-	-
PUREWATER (WATER) STATE APPROP	107,055	-	-
PUREWATER (WASTEWATER) STATE APPROP	7,493,649	-	-
Total Enterprise Funds	\$ 392,611,809	\$ 703,462,410	\$ 436,178,732

Financial Summary and Schedules

Schedule II – Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Enterprise Grant Funds			
GRANT FUND-ENTRPRSE-STATE	\$ 9,600,000	\$ -	\$ -
Total Enterprise Grant Funds	\$ 9,600,000	\$ -	\$ -
General Fund			
INFRASTRUCTURE FUND (PROPOSITION H)	\$ 4,585,444	\$ 28,444,223	\$ 27,156,372
CLIMATE EQUITY FUND	141,409	7,404,246	9,450,000
EGF O/S ACQ & DEBT SERV (2/3)	284,168	-	-
EGF – CIP ONLY (1/3)	134,786	-	-
GAS TAX ST IMPR-ANN APPR ONLY	1,105,239	6,993,631	4,742,656
LIBRARY SYSTEM IMPROVEMENT FD	386	-	-
FIRE AND LIFEGUARD FACILITIES	16,827	-	-
ANTENNA LEASE REVENUE	210,326	-	-
ROAD MAINTENANCE & REHABILITATION	3,614,829	-	-
Total General Fund	\$ 10,093,414	\$ 42,842,100	\$ 41,349,028
Governmental Grant Funds			
GRANT FUND – FEDERAL	\$ 26,041,345	\$ -	\$ -
GRANT FUND – STATE	4,488,906	-	-
GRANT FUND – OTHER	1,303,236	-	-
Total Governmental Grant Funds	\$ 31,833,487	\$ -	\$ -
Internal Service Funds			
ENERGY CONSERVATION PGM – CIP	\$ 196,064	\$ -	\$ -
FLEET SERVICES CIP FUND	429,218	-	2,028,631
Total Internal Service Funds	\$ 625,282	\$ -	\$ 2,028,631
Special Revenue Funds			
Crossroads Redevelopment CIP Contributions Fund	\$ -	\$ -	\$ 461,883
TALMAGE MAD	144,319	-	-
EL CAJON BOULEVARD MAD	246,236	-	-
TRENCH CUT FEES/EXCAVATION FEE	3,541,888	2,000,000	2,000,000
UNDERGROUND SURCHARGE – CIP	3,099,595	5,000,000	-
PROP 42 REPLACEMENT-TRANSPORTN RELIEF	885,373	-	-
JUNIOR LIFEGUARD PROGRAM	32,435	-	-

Financial Summary and Schedules

Schedule II – Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
FIESTA ISLAND SLUDGE MITIG.	66,317	-	-
OCEAN BEACH PIER (CONCESS.)	186,285	-	-
SUNSET CLIFFS NATURAL PARK	12,885	-	-
PARKING METER DIST DWNTWN	42,202	-	-
NTC RDA CONTRIBUTION TO CIP	51,692	-	-
DEVELOPER CONTRIBUTIONS CIP	319,793	-	-
CANYONSIDE RECREATION CENTER	2,194	-	-
FACILITY FRANCHSE,P&R LIBR DISTRICTS 4&8	9,661	-	325,521
SC-RDA Contribution to CIP Fund	-	-	52,359
RDA Contribution to San Ysidro Project Fund	-	-	198,929
Library Improvement Trust Fund	-	-	300,000
Total Special Revenue Funds	\$ 8,640,876	\$ 7,000,000	\$ 3,338,692
Total Capital Budget Expenditures	\$ 569,707,579	\$ 834,078,291	\$ 704,115,321
Total Combined Operating and Capital Budget Expenditures	\$ 4,392,731,974	\$ 5,074,397,786	\$ 5,172,504,768

Financial Summary and Schedules

Schedule III – Summary of General Fund FTE Positions by Department

Department	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
City Attorney	389.73	403.73	406.73
City Auditor	22.00	22.00	24.00
City Clerk	47.32	50.32	50.32
City Council	109.00	149.00	149.00
City Planning	51.75	59.75	66.09
City Treasurer	114.00	123.00	124.25
Commission on Police Practices	7.00	11.50	12.00
Communications	36.00	38.00	38.00
Compliance	16.00	34.00	36.00
Debt Management	17.00	17.00	-
Department of Finance	110.00	116.00	140.00
Department of Information Technology	-	-	4.00
Development Services	73.00	91.50	94.00
Economic Development	56.00	55.00	56.00
Environmental Services	190.73	295.20	333.68
Ethics Commission	6.00	6.00	6.00
Fire-Rescue	1,354.00	1,362.00	1,383.88
General Services	174.50	177.50	180.50
Government Affairs	7.00	7.00	7.00
Homelessness Strategies & Solutions	12.00	15.00	16.00
Human Resources	34.00	44.00	57.50
Library	404.20	469.10	471.00
Office of Boards & Commissions	5.00	5.00	5.00
Office of Emergency Services	19.98	20.33	20.33
Office of the Chief Operating Officer	14.00	18.00	20.35
Office of the IBA	10.00	11.00	11.00
Office of the Mayor	20.00	23.00	20.00
Parks & Recreation	923.74	1,037.88	1,060.45
Performance & Analytics	15.00	17.00	18.00
Personnel	71.99	84.99	85.99
Police	2,634.14	2,664.14	2,687.14
Purchasing & Contracting	43.00	63.00	64.00
Race & Equity	3.00	7.00	7.00
Real Estate & Airport Management	28.00	39.00	38.75
Stormwater	252.25	295.00	305.00
Sustainability & Mobility	23.00	32.75	33.09
Transportation	436.70	471.70	480.94
Total Budget FTE Positions	7,731.03	8,336.39	8,512.99

Financial Summary and Schedules

Schedule IV – Summary of FTE Positions by Fund

Fund Type/Title	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
General Fund			
General Fund	7,731.03	8,336.39	8,512.99
Total General Fund	7,731.03	8,336.39	8,512.99
Special Revenue Funds			
Concourse and Parking Garages Operating Fund	2.00	2.00	2.00
Engineering & Capital Projects Fund	825.50	822.50	822.40
Facilities Financing Fund	18.00	19.00	19.00
Fire/Emergency Medical Services Transport Program Fund	15.00	18.00	23.00
GIS Fund	14.00	14.00	12.00
Information Technology Fund	44.00	44.00	47.00
Junior Lifeguard Program Fund	1.00	1.00	1.00
Local Enforcement Agency Fund	5.00	5.50	5.00
Los Penasquitos Canyon Preserve Fund	2.00	2.00	2.00
Maintenance Assessment District (MAD) Management Fund	24.50	24.50	24.50
OneSD Support Fund	30.00	30.00	29.00
Parking Meter Operations Fund	12.00	10.00	9.75
PETCO Park Fund	1.00	1.00	1.00
Transient Occupancy Tax Fund	13.00	13.00	13.35
Underground Surcharge Fund	22.16	22.16	24.16
Wireless Communications Technology Fund	45.35	45.35	43.35
Total Special Revenue Funds	1,074.51	1,074.01	1,078.51
Enterprise Funds			
Airports Fund	23.00	24.00	28.25
Development Services Fund	562.00	655.35	685.00
Golf Course Fund	105.83	112.42	119.92
Metropolitan Sewer Utility Fund	502.35	512.92	514.28
Municipal Sewer Revenue Fund	424.48	432.68	438.07
Recycling Fund	113.73	87.43	97.50
Refuse Disposal Fund	151.63	174.63	142.33
Water Utility Operating Fund	864.67	947.59	979.86
Total Enterprise Funds	2,747.69	2,947.02	3,005.21
Internal Service Funds			
Central Stores Fund	20.00	21.00	21.00
Energy Conservation Program Fund	26.00	27.25	29.71
Fleet Operations Operating Fund	206.25	225.25	225.25
Publishing Services Fund	8.00	8.00	9.50
Risk Management Administration Fund	79.23	87.23	94.00
Total Internal Service Funds	339.48	368.73	379.46
Other Funds			
City Employee's Retirement System Fund	51.00	51.00	54.00
Total Other Funds	51.00	51.00	54.00
Total Budget FTE Positions	11,943.71	12,777.15	13,030.17

Financial Summary and Schedules

Schedule V – Summary of Revenues by Category by Fund

Fund/Category	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
General Fund			
General Fund			
Property Tax Revenue	\$ 663,142,025	\$ 706,243,579	\$ 758,616,941
Property Taxes	663,142,025	706,243,579	758,616,941
Sales Tax	\$ 375,602,440	\$ 380,244,571	\$ 401,665,728
Sales Tax	375,602,440	380,244,571	401,665,728
Transient Occupancy Tax	\$ 136,468,102	\$ 135,181,525	\$ 172,641,883
Transient Occupancy Taxes	136,468,102	135,181,525	172,641,883
Licenses and Permits	\$ 43,841,784	\$ 56,469,411	\$ 44,887,030
Business Tax	29,973,984	33,254,609	28,807,409
Rental Unit Tax	7,149,344	7,284,502	7,284,502
Refuse Collector Business Tax	1,513,681	1,227,000	1,373,000
Other Licenses and Permits	5,204,775	14,703,300	7,422,119
Rev from Federal Agencies	\$ 134,252	\$ 1,210,500	\$ 3,440,140
Revenue from Federal Agencies	134,252	1,210,500	3,440,140
Rev from Other Agencies	\$ 7,871,058	\$ 4,122,995	\$ 6,912,421
Motor Vehicle License Fees	1,632,120	-	-
Revenue from Other Agencies	6,238,938	4,122,995	6,912,421
Charges for Services	\$ 174,505,566	\$ 203,458,961	\$ 243,394,156
Charges for Current Services	174,505,566	203,458,961	243,394,156
Fines Forfeitures and Penalties	\$ 30,278,934	\$ 34,472,492	\$ 32,662,407
Parking Citations	23,150,903	26,364,281	25,472,821
Municipal Court	3,351,213	4,210,758	2,780,569
Negligent Impound	16,500	50,000	50,000
Other Fines & Forfeitures	3,760,317	3,847,453	4,359,017
Other Local Taxes	\$ 108,806,851	\$ 111,087,649	\$ 122,264,241
Property Transfer Taxes	17,403,531	15,492,155	11,952,564
SDG&E	55,672,774	59,042,458	76,883,957
CATV	12,633,063	12,307,369	11,522,828
Refuse Collection Franchise	13,122,934	13,622,000	13,200,000
Other Franchises	9,974,549	10,623,667	8,704,892
Rev from Money and Prop	\$ 71,296,519	\$ 63,885,236	\$ 72,695,475
Mission Bay	36,240,932	31,763,380	39,799,571
Pueblo Lands	8,954,646	7,697,132	8,309,838
Interest and Dividends	995,579	3,408,893	1,800,000
Other Rents and Concessions	25,105,362	21,015,831	22,786,066

Financial Summary and Schedules

Other Revenue	\$	7,539,203	\$	2,050,151	\$	2,000,151
Other Revenue		7,539,203		2,050,151		2,000,151
Transfers In	\$	189,455,654	\$	250,377,846	\$	156,587,119
Transfers In		189,455,654		250,377,846		156,587,119
Total General Fund	\$	1,808,942,388	\$	1,948,804,916	\$	2,017,767,692
Total General Fund	\$	1,808,942,388	\$	1,948,804,916	\$	2,017,767,692

Financial Summary and Schedules

Schedule V – Summary of Revenues by Category by Fund

Fund/Category		FY 2022 Actual		FY 2023 Adopted Budget		FY 2024 Adopted Budget
Special Revenue Funds						
Automated Refuse Container Fund						
Charges for Services	\$	1,589,720	\$	1,600,000	\$	1,600,000
Charges for Current Services		1,589,720		1,600,000		1,600,000
Rev from Money and Prop	\$	17,610	\$	-	\$	-
Interest and Dividends		17,610		-		-
Other Revenue	\$	1,479	\$	-	\$	-
Other Revenue		1,479		-		-
Total Automated Refuse Container Fund	\$	1,608,809	\$	1,600,000	\$	1,600,000
Climate Equity Fund						
Other Local Taxes	\$	1,500,000	\$	-	\$	1,500,000
Other Franchises		1,500,000		-		1,500,000
Rev from Money and Prop	\$	(507)	\$	-	\$	-
Interest and Dividends		(507)		-		-
Transfers In	\$	5,569,950	\$	7,404,246	\$	7,688,396
Transfers In		5,569,950		7,404,246		7,688,396
Total Climate Equity Fund	\$	7,069,444	\$	7,404,246	\$	9,188,396
Community Equity Fund (CEF)						
Rev from Money and Prop	\$	23,550	\$	-	\$	-
Interest and Dividends		23,550		-		-
Total Community Equity Fund (CEF)	\$	23,550	\$	-	\$	-
Concourse and Parking Garages Operating Fund						
Charges for Services	\$	-	\$	600,000	\$	600,000
Charges for Current Services		-		600,000		600,000
Rev from Money and Prop	\$	1,848,689	\$	1,921,718	\$	2,051,073
Other Rents and Concessions		1,848,689		1,921,718		2,051,073
Other Revenue	\$	4	\$	-	\$	-
Other Revenue		4		-		-
Total Concourse and Parking Garages Operating Fund	\$	1,848,693	\$	2,521,718	\$	2,651,073
Convention Center Expansion Administration Fund						
Rev from Money and Prop	\$	9,268	\$	-	\$	-
Interest and Dividends		9,268		-		-
Transfers In	\$	23,218,232	\$	13,343,976	\$	18,341,570
Transfers In		23,218,232		13,343,976		18,341,570

Financial Summary and Schedules

Schedule V – Summary of Revenues by Category by Fund

Fund/Category		FY 2022 Actual		FY 2023 Adopted Budget		FY 2024 Adopted Budget
Total Convention Center Expansion Administration Fund	\$	23,227,500	\$	13,343,976	\$	18,341,570
COVID-19 Rent Relief						
Rev from Federal Agencies	\$	172,264,180	\$	-	\$	-
Revenue from Federal Agencies		172,264,180		-		-
Other Revenue	\$	130,978	\$	-	\$	-
Other Revenue		130,978		-		-
Transfers In	\$	(130,978)	\$	-	\$	-
Transfers In		(130,978)		-		-
Total COVID-19 Rent Relief	\$	172,264,180	\$	-	\$	-
Energy Independence Fund						
Other Local Taxes	\$	-	\$	-	\$	2,244,359
Other Franchises		-		-		2,244,359
Total Energy Independence Fund	\$	-	\$	-	\$	2,244,359
Engineering & Capital Projects Fund						
Charges for Services	\$	115,684,495	\$	136,819,545	\$	139,672,876
Charges for Current Services		115,684,495		136,819,545		139,672,876
Fines Forfeitures and Penalties	\$	17,222	\$	-	\$	-
Other Fines & Forfeitures		17,222		-		-
Rev from Money and Prop	\$	(19,422)	\$	-	\$	-
Interest and Dividends		(19,422)		-		-
Other Revenue	\$	191,241	\$	-	\$	-
Other Revenue		191,241		-		-
Total Engineering & Capital Projects Fund	\$	115,873,536	\$	136,819,545	\$	139,672,876
Environmental Growth 1/3 Fund						
Other Local Taxes	\$	7,072,469	\$	7,631,516	\$	9,644,480
SDG&E		7,060,864		6,726,940		8,709,329
Other Franchises		11,605		904,576		935,151
Rev from Money and Prop	\$	19,164	\$	9,000	\$	9,000
Interest and Dividends		18,852		9,000		9,000
Other Rents and Concessions		312		-		-
Total Environmental Growth 1/3 Fund	\$	7,091,633	\$	7,640,516	\$	9,653,480
Environmental Growth 2/3 Fund						
Other Local Taxes	\$	14,645,290	\$	15,263,029	\$	19,288,955
SDG&E		14,121,728		13,453,880		17,418,657
Other Franchises		523,562		1,809,149		1,870,298

Financial Summary and Schedules

Schedule V – Summary of Revenues by Category by Fund

Fund/Category		FY 2022 Actual		FY 2023 Adopted Budget		FY 2024 Adopted Budget
Rev from Money and Prop	\$	44,823	\$	25,000	\$	25,000
Interest and Dividends		44,190		25,000		25,000
Other Rents and Concessions		633		-		-
Total Environmental Growth 2/3 Fund	\$	14,690,113	\$	15,288,029	\$	19,313,955
Facilities Financing Fund						
Licenses and Permits	\$	35,500	\$	-	\$	215,000
Other Licenses and Permits		35,500		-		215,000
Charges for Services	\$	3,467,713	\$	3,491,877	\$	3,276,877
Charges for Current Services		3,467,713		3,491,877		3,276,877
Rev from Money and Prop	\$	390	\$	3,600	\$	3,600
Interest and Dividends		390		3,600		3,600
Other Revenue	\$	2,057	\$	-	\$	-
Other Revenue		2,057		-		-
Total Facilities Financing Fund	\$	3,505,660	\$	3,495,477	\$	3,495,477
Fire and Lifeguard Facilities Fund						
Rev from Money and Prop	\$	(659)	\$	-	\$	-
Interest and Dividends		(659)		-		-
Transfers In	\$	1,393,219	\$	1,396,169	\$	1,400,469
Transfers In		1,393,219		1,396,169		1,400,469
Total Fire and Lifeguard Facilities Fund	\$	1,392,560	\$	1,396,169	\$	1,400,469
Fire/Emergency Medical Services Transport Program Fund						
Charges for Services	\$	11,075,853	\$	10,041,477	\$	11,371,889
Charges for Current Services		11,075,853		10,041,477		11,371,889
Rev from Money and Prop	\$	621,758	\$	30,000	\$	990,000
Interest and Dividends		40,069		30,000		30,000
Other Rents and Concessions		581,688		-		960,000
Other Revenue	\$	195,785	\$	409,235	\$	409,235
Other Revenue		195,785		409,235		409,235
Total Fire/Emergency Medical Services Transport Program Fund	\$	11,893,396	\$	10,480,712	\$	12,771,124
Gas Tax Fund						
Other Local Taxes	\$	29,957,179	\$	41,108,725	\$	39,437,623
Other Local Tax		29,957,179		41,108,725		39,437,623
Rev from Money and Prop	\$	68,602	\$	214,516	\$	22,120
Interest and Dividends		49,727		150,000		4,300

Financial Summary and Schedules

Schedule V – Summary of Revenues by Category by Fund

Fund/Category		FY 2022 Actual		FY 2023 Adopted Budget		FY 2024 Adopted Budget
Other Rents and Concessions		18,875		64,516		17,820
Total Gas Tax Fund	\$	30,025,781	\$	41,323,241	\$	39,459,743
General Plan Maintenance Fund						
Licenses and Permits	\$	3,644,967	\$	3,599,826	\$	4,466,000
Other Licenses and Permits		3,644,967		3,599,826		4,466,000
Rev from Money and Prop	\$	18,625	\$	-	\$	-
Interest and Dividends		18,625		-		-
Other Revenue	\$	2,130	\$	-	\$	-
Other Revenue		2,130		-		-
Total General Plan Maintenance Fund	\$	3,665,721	\$	3,599,826	\$	4,466,000
GIS Fund						
Rev from Other Agencies	\$	334,241	\$	195,303	\$	238,770
Revenue from Other Agencies		334,241		195,303		238,770
Charges for Services	\$	4,289,623	\$	5,030,845	\$	5,115,962
Charges for Current Services		4,289,623		5,030,845		5,115,962
Rev from Money and Prop	\$	(2,652)	\$	-	\$	-
Interest and Dividends		(2,652)		-		-
Other Revenue	\$	299	\$	-	\$	-
Other Revenue		299		-		-
Total GIS Fund	\$	4,621,510	\$	5,226,148	\$	5,354,732
Information Technology Fund						
Rev from Other Agencies	\$	139,616	\$	-	\$	-
Revenue from Other Agencies		139,616		-		-
Charges for Services	\$	83,373,268	\$	85,355,648	\$	87,449,131
Charges for Current Services		83,373,268		85,355,648		87,449,131
Rev from Money and Prop	\$	(85,303)	\$	-	\$	-
Interest and Dividends		(85,303)		-		-
Other Revenue	\$	492	\$	-	\$	-
Other Revenue		492		-		-
Total Information Technology Fund	\$	83,428,072	\$	85,355,648	\$	87,449,131
Infrastructure Fund						
Other Revenue	\$	65	\$	-	\$	-
Other Revenue		65		-		-
Transfers In	\$	10,000,000	\$	28,444,223	\$	30,961,972
Transfers In		10,000,000		28,444,223		30,961,972
Total Infrastructure Fund	\$	10,000,065	\$	28,444,223	\$	30,961,972

Financial Summary and Schedules

Schedule V – Summary of Revenues by Category by Fund

Fund/Category		FY 2022 Actual		FY 2023 Adopted Budget		FY 2024 Adopted Budget
Junior Lifeguard Program Fund						
Charges for Services	\$	933,735	\$	942,900	\$	942,900
Charges for Current Services		933,735		942,900		942,900
Total Junior Lifeguard Program Fund	\$	933,735	\$	942,900	\$	942,900
Local Enforcement Agency Fund						
Licenses and Permits	\$	542,426	\$	836,706	\$	702,402
Other Licenses and Permits		542,426		836,706		702,402
Charges for Services	\$	178,948	\$	273,863	\$	408,167
Charges for Current Services		178,948		273,863		408,167
Rev from Money and Prop	\$	(2,431)	\$	10,724	\$	10,724
Interest and Dividends		(2,431)		10,724		10,724
Total Local Enforcement Agency Fund	\$	718,943	\$	1,121,293	\$	1,121,293
Long Range Property Management Fund						
Rev from Money and Prop	\$	1,424,296	\$	706,506	\$	595,000
Interest and Dividends		37,349		30,906		5,000
Other Rents and Concessions		1,386,947		675,600		590,000
Other Revenue	\$	100,000	\$	35,100,000	\$	-
Other Revenue		100,000		35,100,000		-
Total Long Range Property Management Fund	\$	1,524,296	\$	35,806,506	\$	595,000
Los Penasquitos Canyon Preserve Fund						
Rev from Money and Prop	\$	46,963	\$	36,000	\$	36,000
Other Rents and Concessions		46,963		36,000		36,000
Transfers In	\$	225,360	\$	160,000	\$	260,000
Transfers In		225,360		160,000		260,000
Total Los Penasquitos Canyon Preserve Fund	\$	272,323	\$	196,000	\$	296,000
Low & Moderate Income Housing Asset Fund						
Rev from Money and Prop	\$	4,112,743	\$	1,225,334	\$	1,209,014
Interest and Dividends		983,111		585,034		558,014
Other Rents and Concessions		3,129,631		640,300		651,000
Other Revenue	\$	3,332,294	\$	5,847,600	\$	5,847,660
Other Revenue		3,332,294		5,847,600		5,847,660
Transfers In	\$	283,944	\$	-	\$	-
Transfers In		283,944		-		-
Total Low & Moderate Income Housing Asset Fund	\$	7,728,981	\$	7,072,934	\$	7,056,674

Financial Summary and Schedules

Schedule V – Summary of Revenues by Category by Fund

Fund/Category		FY 2022 Actual		FY 2023 Adopted Budget		FY 2024 Adopted Budget
Maintenance Assessment District (MAD) Funds						
Property Tax Revenue	\$	18,775,407	\$	20,164,712	\$	21,311,266
Property Taxes		18,775,407		20,164,712		21,311,266
Special Assessments	\$	752,894	\$	3,000	\$	3,000
Special Assessments		752,894		3,000		3,000
Charges for Services	\$	4,057,577	\$	3,824,250	\$	4,015,134
Charges for Current Services		4,057,577		3,824,250		4,015,134
Rev from Money and Prop	\$	186,658	\$	146,730	\$	133,290
Interest and Dividends		186,658		146,730		133,290
Other Revenue	\$	69,768	\$	-	\$	-
Other Revenue		69,768		-		-
Transfers In	\$	4,028,167	\$	4,145,291	\$	4,257,367
Transfers In		4,028,167		4,145,291		4,257,367
Total Maintenance Assessment District (MAD) Funds	\$	27,870,471	\$	28,283,983	\$	29,720,057
Major Events Revolving Fund						
Other Revenue	\$	108,729	\$	-	\$	-
Other Revenue		108,729		-		-
Transfers In	\$	-	\$	-	\$	150,000
Transfers In		-		-		150,000
Total Major Events Revolving Fund	\$	108,729	\$	-	\$	150,000
Mission Bay/Balboa Park Improvement Fund						
Transfers In	\$	1,848,688	\$	1,178,378	\$	1,447,825
Transfers In		1,848,688		1,178,378		1,447,825
Total Mission Bay/Balboa Park Improvement Fund	\$	1,848,688	\$	1,178,378	\$	1,447,825
New Convention Facility Fund						
Transfers In	\$	-	\$	2,655,000	\$	2,734,650
Transfers In		-		2,655,000		2,734,650
Total New Convention Facility Fund	\$	-	\$	2,655,000	\$	2,734,650
OneSD Support Fund						
Charges for Services	\$	25,413,904	\$	27,787,305	\$	29,235,225
Charges for Current Services		25,413,904		27,787,305		29,235,225
Rev from Money and Prop	\$	26,046	\$	-	\$	-
Interest and Dividends		26,046		-		-
Other Revenue	\$	4,954	\$	-	\$	-

Financial Summary and Schedules

Schedule V – Summary of Revenues by Category by Fund

Fund/Category		FY 2022 Actual		FY 2023 Adopted Budget		FY 2024 Adopted Budget
Other Revenue		4,954		-		-
Total OneSD Support Fund	\$	25,444,904	\$	27,787,305	\$	29,235,225
Parking Meter Operations Fund						
Licenses and Permits	\$	8,849,220	\$	9,000,000	\$	9,000,000
Parking Meters		8,849,090		9,000,000		9,000,000
Other Licenses and Permits		130		-		-
Rev from Money and Prop	\$	24,155	\$	-	\$	-
Interest and Dividends		24,155		-		-
Other Revenue	\$	6,034	\$	-	\$	-
Other Revenue		6,034		-		-
Total Parking Meter Operations Fund	\$	8,879,409	\$	9,000,000	\$	9,000,000
PETCO Park Fund						
Rev from Money and Prop	\$	2,424,469	\$	1,746,960	\$	2,186,819
Interest and Dividends		4,280		-		-
Other Rents and Concessions		2,420,190		1,746,960		2,186,819
Other Revenue	\$	1,079,192	\$	1,430,000	\$	1,430,000
Other Revenue		1,079,192		1,430,000		1,430,000
Transfers In	\$	14,341,779	\$	14,226,740	\$	13,928,588
Transfers In		14,341,779		14,226,740		13,928,588
Total PETCO Park Fund	\$	17,845,440	\$	17,403,700	\$	17,545,407
Public Art Fund						
Other Revenue	\$	794,957	\$	-	\$	-
Other Revenue		794,957		-		-
Transfers In	\$	-	\$	85,000	\$	85,000
Transfers In		-		85,000		85,000
Total Public Art Fund	\$	794,957	\$	85,000	\$	85,000
Public Safety Services & Debt Service Fund						
Sales Tax	\$	12,270,424	\$	11,594,620	\$	13,402,932
Safety Sales Tax		12,270,424		11,594,620		13,402,932
Rev from Money and Prop	\$	23,591	\$	-	\$	-
Interest and Dividends		23,591		-		-
Total Public Safety Services & Debt Service Fund	\$	12,294,015	\$	11,594,620	\$	13,402,932
Road Maintenance and Rehabilitation Fund						
Other Local Taxes	\$	28,365,966	\$	32,164,043	\$	34,125,003
Other Local Tax		28,365,966		32,164,043		34,125,003

Financial Summary and Schedules

Schedule V – Summary of Revenues by Category by Fund

Fund/Category		FY 2022 Actual		FY 2023 Adopted Budget		FY 2024 Adopted Budget
Rev from Money and Prop	\$	376,783	\$	-	\$	-
Interest and Dividends		376,783		-		-
Total Road Maintenance and Rehabilitation Fund	\$	28,742,749	\$	32,164,043	\$	34,125,003
Seized Assets – California Fund						
Rev from Other Agencies	\$	95,043	\$	75,000	\$	100,000
Revenue from Other Agencies		95,043		75,000		100,000
Rev from Money and Prop	\$	4,241	\$	-	\$	-
Interest and Dividends		4,241		-		-
Total Seized Assets – California Fund	\$	99,284	\$	75,000	\$	100,000
Seized Assets – Federal DOJ Fund						
Rev from Federal Agencies	\$	480,738	\$	470,311	\$	569,307
Revenue from Federal Agencies		480,738		470,311		569,307
Rev from Other Agencies	\$	15,663	\$	-	\$	-
Revenue from Other Agencies		15,663		-		-
Rev from Money and Prop	\$	12,861	\$	-	\$	-
Interest and Dividends		12,861		-		-
Total Seized Assets – Federal DOJ Fund	\$	509,262	\$	470,311	\$	569,307
Seized Assets – Federal Treasury Fund						
Rev from Federal Agencies	\$	41,171	\$	118,812	\$	118,812
Revenue from Federal Agencies		41,171		118,812		118,812
Rev from Money and Prop	\$	27,103	\$	-	\$	-
Interest and Dividends		27,103		-		-
Total Seized Assets – Federal Treasury Fund	\$	68,274	\$	118,812	\$	118,812
Stadium Operations Fund						
Rev from Other Agencies	\$	248	\$	-	\$	-
Revenue from Other Agencies		248		-		-
Charges for Services	\$	(420)	\$	-	\$	-
Charges for Current Services		(420)		-		-
Rev from Money and Prop	\$	6,339	\$	-	\$	-
Interest and Dividends		6,339		-		-
Other Revenue	\$	143,030	\$	-	\$	-
Other Revenue		143,030		-		-
Total Stadium Operations Fund	\$	149,197	\$	-	\$	-
State COPS						
Rev from Other Agencies	\$	3,538,850	\$	3,000,000	\$	3,400,000

Financial Summary and Schedules

Schedule V – Summary of Revenues by Category by Fund

Fund/Category		FY 2022 Actual		FY 2023 Adopted Budget		FY 2024 Adopted Budget
Revenue from Other Agencies		3,538,850		3,000,000		3,400,000
Rev from Money and Prop	\$	35,706	\$	-	\$	-
Interest and Dividends		35,706		-		-
Other Revenue	\$	477	\$	-	\$	-
Other Revenue		477		-		-
Total State COPS	\$	3,575,033	\$	3,000,000	\$	3,400,000
Storm Drain Fund						
Charges for Services	\$	5,232,373	\$	5,700,000	\$	5,700,000
Charges for Current Services		5,232,373		5,700,000		5,700,000
Total Storm Drain Fund	\$	5,232,373	\$	5,700,000	\$	5,700,000
Successor Agency Admin & Project – CivicSD Fund						
Rev from Other Agencies	\$	1,327,372	\$	1,934,326	\$	1,934,326
Revenue from Other Agencies		1,327,372		1,934,326		1,934,326
Total Successor Agency Admin & Project – CivicSD Fund	\$	1,327,372	\$	1,934,326	\$	1,934,326
Transient Occupancy Tax Fund						
Transient Occupancy Tax	\$	122,641,543	\$	121,494,044	\$	155,548,915
Transient Occupancy Taxes		122,641,543		121,494,044		155,548,915
Licenses and Permits	\$	21,170	\$	91,932	\$	120,000
Other Licenses and Permits		21,170		91,932		120,000
Charges for Services	\$	9,097	\$	-	\$	-
Charges for Current Services		9,097		-		-
Fines Forfeitures and Penalties	\$	3,480	\$	-	\$	-
Other Fines & Forfeitures		3,480		-		-
Rev from Money and Prop	\$	(19)	\$	-	\$	-
Interest and Dividends		(19)		-		-
Other Revenue	\$	1,156	\$	-	\$	-
Other Revenue		1,156		-		-
Transfers In	\$	2,000,000	\$	-	\$	-
Transfers In		2,000,000		-		-
Total Transient Occupancy Tax Fund	\$	124,676,427	\$	121,585,976	\$	155,668,915
Trolley Extension Reserve Fund						
Rev from Money and Prop	\$	1,226	\$	-	\$	-
Interest and Dividends		1,226		-		-
Transfers In	\$	1,061,375	\$	1,060,875	\$	-
Transfers In		1,061,375		1,060,875		-

Financial Summary and Schedules

Schedule V – Summary of Revenues by Category by Fund

Fund/Category		FY 2022 Actual		FY 2023 Adopted Budget		FY 2024 Adopted Budget
Total Trolley Extension Reserve Fund	\$	1,062,601	\$	1,060,875	\$	-
Underground Surcharge Fund						
Fines Forfeitures and Penalties	\$	22,883	\$	-	\$	-
Other Fines & Forfeitures		22,883		-		-
Other Local Taxes	\$	66,508,412	\$	76,539,423	\$	97,985,751
SDG&E		66,508,412		76,539,423		97,985,751
Rev from Money and Prop	\$	1,468,220	\$	3,000,000	\$	3,000,000
Interest and Dividends		1,468,220		3,000,000		3,000,000
Other Revenue	\$	1,584	\$	-	\$	-
Other Revenue		1,584		-		-
Total Underground Surcharge Fund	\$	68,001,100	\$	79,539,423	\$	100,985,751
Wireless Communications Technology Fund						
Rev from Other Agencies	\$	9,582	\$	-	\$	-
Revenue from Other Agencies		9,582		-		-
Charges for Services	\$	8,646,208	\$	10,204,680	\$	13,294,463
Charges for Current Services		8,646,208		10,204,680		13,294,463
Rev from Money and Prop	\$	44,851	\$	48,261	\$	48,261
Interest and Dividends		(13,686)		-		-
Other Rents and Concessions		58,537		48,261		48,261
Other Revenue	\$	16,058	\$	-	\$	-
Other Revenue		16,059		-		-
Total Wireless Communications Technology Fund	\$	8,716,700	\$	10,252,941	\$	13,342,724
Zoological Exhibits Maintenance Fund						
Property Tax Revenue	\$	16,821,973	\$	17,730,202	\$	19,490,501
Property Taxes		16,821,973		17,730,202		19,490,501
Total Zoological Exhibits Maintenance Fund	\$	16,821,973	\$	17,730,202	\$	19,490,501
Total Special Revenue Funds	\$	857,477,457	\$	780,699,002	\$	836,792,659

Financial Summary and Schedules

Schedule V – Summary of Revenues by Category by Fund

Fund/Category		FY 2022 Actual		FY 2023 Adopted Budget		FY 2024 Adopted Budget
Capital Project Funds						
Capital Outlay Fund						
Other Revenue	\$	358,204	\$	-	\$	-
Other Revenue		358,204		-		-
Total Capital Outlay Fund	\$	358,204	\$	-	\$	-
Mission Bay Park Improvement Fund						
Rev from Money and Prop	\$	243,794	\$	-	\$	-
Interest and Dividends		243,794		-		-
Transfers In	\$	10,599,726	\$	7,646,197	\$	12,869,721
Transfers In		10,599,726		7,646,197		12,869,721
Total Mission Bay Park Improvement Fund	\$	10,843,520	\$	7,646,197	\$	12,869,721
San Diego Regional Parks Improvement Fund						
Rev from Money and Prop	\$	66,765	\$	-	\$	-
Interest and Dividends		66,765		-		-
Transfers In	\$	5,707,545	\$	4,117,183	\$	6,929,850
Transfers In		5,707,545		4,117,183		6,929,850
Total San Diego Regional Parks Improvement Fund	\$	5,774,310	\$	4,117,183	\$	6,929,850
TransNet Extension Administration & Debt Fund						
Sales Tax	\$	365,380	\$	476,680	\$	469,350
Sales Tax		365,380		476,680		469,350
Total TransNet Extension Administration & Debt Fund	\$	365,380	\$	476,680	\$	469,350
TransNet Extension Congestion Relief Fund						
Sales Tax	\$	23,812,468	\$	33,033,924	\$	32,723,628
Sales Tax		23,812,468		33,033,924		32,723,628
Rev from Money and Prop	\$	68,104	\$	-	\$	-
Interest and Dividends		68,104		-		-
Total TransNet Extension Congestion Relief Fund	\$	23,880,572	\$	33,033,924	\$	32,723,628
TransNet Extension Maintenance Fund						
Sales Tax	\$	13,476,645	\$	14,157,396	\$	13,939,695
Sales Tax		13,476,645		14,157,396		13,939,695
Total TransNet Extension Maintenance Fund	\$	13,476,645	\$	14,157,396	\$	13,939,695
Total Capital Project Funds	\$	54,698,631	\$	59,431,380	\$	66,932,244

Financial Summary and Schedules

Schedule V – Summary of Revenues by Category by Fund

Fund/Category		FY 2022 Actual		FY 2023 Adopted Budget		FY 2024 Adopted Budget
Enterprise Funds						
Airports Fund						
Charges for Services	\$	1,066,870	\$	534,884	\$	1,134,884
Charges for Current Services		1,066,870		534,884		1,134,884
Rev from Money and Prop	\$	5,853,747	\$	6,568,457	\$	7,756,718
Interest and Dividends		121,697		360,000		160,000
Other Rents and Concessions		5,732,050		6,208,457		7,596,718
Other Revenue	\$	40,702	\$	-	\$	-
Other Revenue		40,702		-		-
Total Airports Fund	\$	6,961,320	\$	7,103,341	\$	8,891,602
Development Services Fund						
Licenses and Permits	\$	92,130,850	\$	93,444,962	\$	106,486,954
Other Licenses and Permits		92,130,850		93,444,962		106,486,954
Charges for Services	\$	10,645,702	\$	10,575,062	\$	10,575,062
Charges for Current Services		10,645,702		10,575,062		10,575,062
Rev from Money and Prop	\$	207,481	\$	110,072	\$	110,072
Interest and Dividends		207,481		110,072		110,072
Other Revenue	\$	917,076	\$	1,216,023	\$	1,216,023
Other Revenue		917,076		1,216,023		1,216,023
Total Development Services Fund	\$	103,901,108	\$	105,346,119	\$	118,388,111
Golf Course Fund						
Charges for Services	\$	30,143,525	\$	21,684,987	\$	22,744,987
Charges for Current Services		30,143,525		21,684,987		22,744,987
Rev from Money and Prop	\$	2,360,519	\$	1,467,800	\$	1,717,800
Interest and Dividends		250,114		143,000		393,000
Other Rents and Concessions		2,110,405		1,324,800		1,324,800
Other Revenue	\$	425,924	\$	317,560	\$	317,560
Other Revenue		425,924		317,560		317,560
Total Golf Course Fund	\$	32,929,968	\$	23,470,347	\$	24,780,347
Metropolitan Sewer Utility Fund						
Rev from Federal Agencies	\$	1,755,672	\$	-	\$	-
Revenue from Federal Agencies		1,755,672		-		-
Charges for Services	\$	105,321,083	\$	88,793,022	\$	110,793,022
Charges for Current Services		105,321,083		88,793,022		110,793,022
Rev from Money and Prop	\$	2,818,631	\$	2,559,000	\$	2,559,000

Financial Summary and Schedules

Schedule V – Summary of Revenues by Category by Fund

Fund/Category		FY 2022 Actual		FY 2023 Adopted Budget		FY 2024 Adopted Budget
Interest and Dividends		1,675,492		1,700,000		1,700,000
Other Rents and Concessions		1,143,139		859,000		859,000
Other Revenue	\$	17,129,393	\$	8,000,000	\$	20,000,000
Other Revenue		17,129,393		8,000,000		20,000,000
Transfers In	\$	9,407,732	\$	282,161,376	\$	174,161,376
Transfers In		9,407,732		282,161,376		174,161,376
Total Metropolitan Sewer Utility Fund	\$	136,432,511	\$	381,513,398	\$	307,513,398
Municipal Sewer Revenue Fund						
Charges for Services	\$	292,062,964	\$	290,660,535	\$	304,660,535
Charges for Current Services		292,062,964		290,660,535		304,660,535
Rev from Money and Prop	\$	584,707	\$	2,104,000	\$	2,104,000
Interest and Dividends		534,814		2,100,000		2,100,000
Other Rents and Concessions		49,893		4,000		4,000
Other Revenue	\$	100,301,629	\$	12,000,000	\$	70,000,000
Other Revenue		100,301,629		12,000,000		70,000,000
Total Municipal Sewer Revenue Fund	\$	392,949,300	\$	304,764,535	\$	376,764,535
Recycling Fund						
Rev from Other Agencies	\$	582,295	\$	600,000	\$	550,000
Revenue from Other Agencies		582,295		600,000		550,000
Charges for Services	\$	17,461,496	\$	18,916,557	\$	18,916,557
Charges for Current Services		17,461,496		18,916,557		18,916,557
Fines Forfeitures and Penalties	\$	2,662,026	\$	2,083,103	\$	2,133,103
Other Fines & Forfeitures		2,662,026		2,083,103		2,133,103
Other Local Taxes	\$	2,130,413	\$	3,910,000	\$	3,910,000
Other Franchises		2,130,413		3,910,000		3,910,000
Rev from Money and Prop	\$	659,030	\$	611,100	\$	611,100
Interest and Dividends		462,356		400,000		400,000
Other Rents and Concessions		196,674		211,100		211,100
Other Revenue	\$	4,518,111	\$	130,000	\$	130,000
Other Revenue		4,518,111		130,000		130,000
Transfers In	\$	1,709,088	\$	1,000,000	\$	1,000,000
Transfers In		1,709,088		1,000,000		1,000,000
Total Recycling Fund	\$	29,722,460	\$	27,250,760	\$	27,250,760
Refuse Disposal Fund						
Charges for Services	\$	36,886,935	\$	38,716,251	\$	50,821,251
Charges for Current Services		36,886,935		38,716,251		50,821,251

Financial Summary and Schedules

Schedule V – Summary of Revenues by Category by Fund

Fund/Category		FY 2022 Actual		FY 2023 Adopted Budget		FY 2024 Adopted Budget
Fines Forfeitures and Penalties	\$	8,509	\$	1,500	\$	1,500
Other Fines & Forfeitures		8,509		1,500		1,500
Rev from Money and Prop	\$	975,925	\$	1,154,816	\$	1,149,816
Interest and Dividends		581,897		670,000		365,867
Other Rents and Concessions		394,028		484,816		783,949
Other Revenue	\$	6,363,704	\$	540,000	\$	540,000
Other Revenue		6,363,704		540,000		540,000
Transfers In	\$	-	\$	-	\$	2,308,259
Transfers In		-		-		2,308,259
Total Refuse Disposal Fund	\$	44,235,073	\$	40,412,567	\$	54,820,826
Sewer Utility – AB 1600 Fund						
Charges for Services	\$	25,332,334	\$	21,700,000	\$	22,500,000
Charges for Current Services		25,332,334		21,700,000		22,500,000
Rev from Money and Prop	\$	104,346	\$	40,000	\$	40,000
Interest and Dividends		104,346		40,000		40,000
Total Sewer Utility – AB 1600 Fund	\$	25,436,680	\$	21,740,000	\$	22,540,000
Water Utility – AB 1600 Fund						
Charges for Services	\$	17,940,413	\$	14,400,000	\$	15,900,000
Charges for Current Services		17,940,413		14,400,000		15,900,000
Rev from Money and Prop	\$	75,111	\$	50,000	\$	50,000
Interest and Dividends		75,111		50,000		50,000
Total Water Utility – AB 1600 Fund	\$	18,015,524	\$	14,450,000	\$	15,950,000
Water Utility Operating Fund						
Rev from Federal Agencies	\$	20,922,477	\$	259,484	\$	259,484
Revenue from Federal Agencies		20,922,477		259,484		259,484
Rev from Other Agencies	\$	288,386	\$	703,559	\$	703,559
Revenue from Other Agencies		288,386		703,559		703,559
Charges for Services	\$	587,020,959	\$	611,459,510	\$	579,459,510
Charges for Current Services		587,020,959		611,459,510		579,459,510
Rev from Money and Prop	\$	9,972,004	\$	11,530,178	\$	11,530,178
Interest and Dividends		2,707,782		5,500,000		5,500,000
Other Rents and Concessions		7,264,221		6,030,178		6,030,178
Other Revenue	\$	194,787,252	\$	433,566,184	\$	329,566,184
Other Revenue		194,787,252		433,566,184		329,566,184
Transfers In	\$	20,571	\$	95,183,962	\$	49,183,962
Transfers In		20,571		95,183,962		49,183,962

Financial Summary and Schedules

Schedule V – Summary of Revenues by Category by Fund

Fund/Category		FY 2022 Actual		FY 2023 Adopted Budget		FY 2024 Adopted Budget
Total Water Utility Operating Fund	\$	813,011,650	\$	1,152,702,877	\$	970,702,877

Total Enterprise Funds	\$	1,603,595,594	\$	2,078,753,944	\$	1,927,602,456
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Fund/Category		FY 2022 Actual		FY 2023 Adopted Budget		FY 2024 Adopted Budget
Internal Service Funds						

Central Stores Fund

Charges for Services	\$	6,358,046	\$	7,499,019	\$	7,460,763
Charges for Current Services		6,358,046		7,499,019		7,460,763
Rev from Money and Prop	\$	2,715	\$	-	\$	-
Interest and Dividends		2,715		-		-
Other Revenue	\$	325,007	\$	176,000	\$	176,000
Other Revenue		325,007		176,000		176,000
Transfers In	\$	29,206	\$	-	\$	-
Transfers In		29,206		-		-
Total Central Stores Fund	\$	6,714,974	\$	7,675,019	\$	7,636,763

Energy Conservation Program Fund

Charges for Services	\$	5,081,818	\$	5,644,231	\$	5,711,423
Charges for Current Services		5,081,818		5,644,231		5,711,423
Rev from Money and Prop	\$	11,521	\$	-	\$	-
Interest and Dividends		11,521		-		-
Other Revenue	\$	3,369	\$	-	\$	-
Other Revenue		3,369		-		-
Total Energy Conservation Program Fund	\$	5,096,708	\$	5,644,231	\$	5,711,423

Fleet Operations Operating Fund

Charges for Services	\$	58,593,554	\$	60,898,600	\$	71,173,727
Charges for Current Services		58,593,554		60,898,600		71,173,727
Rev from Money and Prop	\$	154,107	\$	140,000	\$	140,000
Interest and Dividends		48,607		140,000		140,000
Other Rents and Concessions		105,500		-		-
Other Revenue	\$	687,595	\$	368,349	\$	38,349
Other Revenue		687,595		368,349		38,349
Transfers In	\$	-	\$	28,296	\$	28,296
Transfers In		-		28,296		28,296

Financial Summary and Schedules

Schedule V – Summary of Revenues by Category by Fund

Fund/Category		FY 2022 Actual		FY 2023 Adopted Budget		FY 2024 Adopted Budget
Total Fleet Operations Operating Fund	\$	59,435,256	\$	61,435,245	\$	71,380,372
Fleet Replacement						
Charges for Services	\$	46,482,833	\$	50,811,368	\$	44,625,163
Charges for Current Services		46,482,833		50,811,368		44,625,163
Other Revenue	\$	11,932,714	\$	36,086,823	\$	26,330,000
Other Revenue		11,932,714		36,086,823		26,330,000
Total Fleet Replacement	\$	58,415,547	\$	86,898,191	\$	70,955,163
Publishing Services Fund						
Charges for Services	\$	1,397,613	\$	1,640,551	\$	1,947,049
Charges for Current Services		1,397,613		1,640,551		1,947,049
Rev from Money and Prop	\$	31	\$	-	\$	-
Interest and Dividends		31		-		-
Transfers In	\$	188,431	\$	-	\$	-
Transfers In		188,431		-		-
Total Publishing Services Fund	\$	1,586,075	\$	1,640,551	\$	1,947,049
Risk Management Administration Fund						
Licenses and Permits	\$	106	\$	-	\$	-
Other Licenses and Permits		106		-		-
Charges for Services	\$	270	\$	-	\$	79,000
Charges for Current Services		270		-		79,000
Rev from Money and Prop	\$	9,934	\$	-	\$	-
Interest and Dividends		9,934		-		-
Other Revenue	\$	11,606,969	\$	14,122,276	\$	14,791,720
Other Revenue		11,606,969		14,122,276		14,791,720
Total Risk Management Administration Fund	\$	11,617,278	\$	14,122,276	\$	14,870,720
Total Internal Service Funds	\$	142,865,839	\$	177,415,513	\$	172,501,490
Total Combined Budget Revenues	\$	4,467,579,909	\$	5,045,104,755	\$	5,021,596,541

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
General Fund			
General Fund			
PERSONNEL	\$ 1,218,207,320	\$ 1,278,394,244	\$ 1,401,371,348
Personnel Cost	688,326,458	766,966,468	850,146,861
Fringe Benefits	529,880,862	511,427,776	551,224,487
NON-PERSONNEL	\$ 542,024,872	\$ 676,614,506	\$ 680,461,842
Supplies	29,994,779	38,912,434	43,754,944
Contracts & Services	291,028,946	360,922,848	375,542,684
<i>External Contracts & Services</i>	<i>189,299,431</i>	<i>256,731,933</i>	<i>259,906,956</i>
<i>Internal Contracts & Services</i>	<i>101,729,515</i>	<i>104,190,915</i>	<i>115,635,728</i>
Information Technology	54,399,107	61,095,635	58,649,291
Energy and Utilities	55,555,512	55,510,820	72,328,719
Other	4,231,342	5,398,007	6,045,516
Transfers Out	90,948,149	135,120,095	113,458,773
Capital Expenditures	1,701,466	4,704,474	1,478,279
Debt	14,165,571	14,950,193	9,203,636
Total General Fund	\$ 1,760,232,191	\$ 1,955,008,750	\$ 2,081,833,190

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Special Revenue Funds			
Automated Refuse Container Fund			
NON-PERSONNEL	\$ 1,296,834	\$ 1,952,906	\$ 1,951,659
Supplies	1,130,431	1,750,000	1,750,000
Contracts & Services	147,724	150,000	150,000
<i>External Contracts & Services</i>	8,716	10,000	10,000
<i>Internal Contracts & Services</i>	139,008	140,000	140,000
Information Technology	18,680	52,906	51,659
Total Automated Refuse Container Fund	\$ 1,296,834	\$ 1,952,906	\$ 1,951,659
Climate Equity Fund			
NON-PERSONNEL	\$ -	\$ -	\$ 1,613,500
Contracts & Services	-	-	1,613,500
<i>External Contracts & Services</i>	-	-	1,613,500
Total Climate Equity Fund	\$ -	\$ -	\$ 1,613,500
Community Equity Fund (CEF)			
NON-PERSONNEL	\$ -	\$ 1,500,000	\$ 1,500,000
Contracts & Services	-	1,500,000	1,500,000
<i>External Contracts & Services</i>	-	1,500,000	1,500,000
Total Community Equity Fund (CEF)	\$ -	\$ 1,500,000	\$ 1,500,000
Concourse and Parking Garages Operating Fund			
PERSONNEL	\$ 194,753	\$ 210,624	\$ 240,747
Personnel Cost	131,374	149,136	176,059
Fringe Benefits	63,379	61,488	64,688
NON-PERSONNEL	\$ 1,843,633	\$ 2,513,830	\$ 3,320,615
Supplies	48,418	57,800	57,800
Contracts & Services	1,740,906	2,209,866	3,201,520
<i>External Contracts & Services</i>	1,615,715	2,127,656	3,146,807
<i>Internal Contracts & Services</i>	125,191	82,210	54,713
Information Technology	28,361	26,743	20,647
Energy and Utilities	25,948	218,921	40,148
Other	-	500	500
Total Concourse and Parking Garages Operating Fund	\$ 2,038,386	\$ 2,724,454	\$ 3,561,362

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Convention Center Expansion Administration Fund			
NON-PERSONNEL	\$ 23,229,962	\$ 13,343,976	\$ 18,341,570
Contracts & Services	941,529	1,249,395	1,249,395
<i>External Contracts & Services</i>	15,030	20,000	20,000
<i>Internal Contracts & Services</i>	926,499	1,229,395	1,229,395
Transfers Out	22,288,433	12,094,581	17,092,175
Total Convention Center Expansion Administration Fund	\$ 23,229,962	\$ 13,343,976	\$ 18,341,570
COVID-19 Rent Relief			
NON-PERSONNEL	\$ 172,264,180	\$ -	\$ -
Contracts & Services	172,264,180	-	-
<i>External Contracts & Services</i>	172,264,180	-	-
Total COVID-19 Rent Relief	\$ 172,264,180	\$ -	\$ -
Energy Independence Fund			
NON-PERSONNEL	\$ -	\$ -	\$ 1,000,000
Contracts & Services	-	-	1,000,000
<i>External Contracts & Services</i>	-	-	1,000,000
Total Energy Independence Fund	\$ -	\$ -	\$ 1,000,000
Engineering & Capital Projects Fund			
PERSONNEL	\$ 107,386,049	\$ 114,204,761	\$ 132,249,460
Personnel Cost	64,002,912	72,444,423	85,023,762
Fringe Benefits	43,383,137	41,760,338	47,225,698
NON-PERSONNEL	\$ 18,873,123	\$ 27,430,880	\$ 21,986,636
Supplies	409,270	1,011,130	484,438
Contracts & Services	8,755,537	15,040,285	10,562,646
<i>External Contracts & Services</i>	6,150,315	12,283,221	7,655,077
<i>Internal Contracts & Services</i>	2,605,222	2,757,064	2,907,569
Information Technology	8,624,568	9,518,523	9,650,798
Energy and Utilities	322,873	398,075	422,201
Other	742,884	866,553	866,553
Transfers Out	-	596,314	-
Capital Expenditures	17,992	-	-
Total Engineering & Capital Projects Fund	\$ 126,259,172	\$ 141,635,641	\$ 154,236,096

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Environmental Growth 1/3 Fund			
NON-PERSONNEL	\$ 5,161,136	\$ 6,958,655	\$ 9,053,200
Supplies	-	78,123	78,123
Contracts & Services	3,398,140	211,036	211,036
<i>External Contracts & Services</i>	252,960	211,036	211,036
<i>Internal Contracts & Services</i>	3,145,180	-	-
Energy and Utilities	1,687,636	2,665,217	2,671,633
Transfers Out	75,360	4,004,279	6,092,408
Total Environmental Growth 1/3 Fund	\$ 5,161,136	\$ 6,958,655	\$ 9,053,200
Environmental Growth 2/3 Fund			
NON-PERSONNEL	\$ 13,477,943	\$ 14,243,625	\$ 16,832,654
Contracts & Services	13,477,943	-	-
<i>Internal Contracts & Services</i>	13,477,943	-	-
Transfers Out	-	14,243,625	16,832,654
Total Environmental Growth 2/3 Fund	\$ 13,477,943	\$ 14,243,625	\$ 16,832,654
Facilities Financing Fund			
PERSONNEL	\$ 2,211,613	\$ 2,671,630	\$ 3,134,317
Personnel Cost	1,268,497	1,722,169	2,003,486
Fringe Benefits	943,116	949,461	1,130,831
NON-PERSONNEL	\$ 732,380	\$ 846,153	\$ 917,705
Supplies	7,238	5,100	5,100
Contracts & Services	600,519	672,685	697,324
<i>External Contracts & Services</i>	92,507	25,601	25,551
<i>Internal Contracts & Services</i>	508,012	647,084	671,773
Information Technology	115,505	166,178	202,707
Energy and Utilities	9,016	1,190	11,574
Other	102	1,000	1,000
Total Facilities Financing Fund	\$ 2,943,993	\$ 3,517,783	\$ 4,052,022
Fire and Lifeguard Facilities Fund			
NON-PERSONNEL	\$ 1,395,147	\$ 1,401,381	\$ 1,400,469
Contracts & Services	1,930	5,212	2,300
<i>External Contracts & Services</i>	1,200	3,500	1,700
<i>Internal Contracts & Services</i>	730	1,712	600

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Transfers Out	1,393,216	1,396,169	1,398,169
Total Fire and Lifeguard Facilities Fund	\$ 1,395,147	\$ 1,401,381	\$ 1,400,469
Fire/Emergency Medical Services Transport Program Fund			
PERSONNEL	\$ 3,161,850	\$ 3,706,742	\$ 5,394,837
Personnel Cost	1,732,596	2,225,315	3,401,763
Fringe Benefits	1,429,254	1,481,427	1,993,074
NON-PERSONNEL	\$ 9,714,294	\$ 6,743,217	\$ 8,572,356
Supplies	259,674	256,409	256,409
Contracts & Services	1,741,131	1,646,988	2,378,995
<i>External Contracts & Services</i>	<i>1,455,668</i>	<i>1,474,017</i>	<i>2,201,478</i>
<i>Internal Contracts & Services</i>	<i>285,463</i>	<i>172,971</i>	<i>177,517</i>
Information Technology	253,152	181,649	278,781
Energy and Utilities	563	28,688	28,688
Other	(238)	42,710	42,710
Transfers Out	7,450,809	4,306,473	5,306,473
Capital Expenditures	9,203	280,300	280,300
Total Fire/Emergency Medical Services Transport Program Fund	\$ 12,876,144	\$ 10,449,959	\$ 13,967,193
Gas Tax Fund			
NON-PERSONNEL	\$ 34,918,413	\$ 34,329,610	\$ 34,717,087
Supplies	7,409	-	9,000
Contracts & Services	8,669,279	8,074,758	8,447,289
<i>External Contracts & Services</i>	<i>1,976,608</i>	<i>2,096,731</i>	<i>2,508,962</i>
<i>Internal Contracts & Services</i>	<i>6,692,672</i>	<i>5,978,027</i>	<i>5,938,327</i>
Energy and Utilities	224,727	237,854	243,800
Transfers Out	26,016,998	26,016,998	26,016,998
Total Gas Tax Fund	\$ 34,918,413	\$ 34,329,610	\$ 34,717,087
General Plan Maintenance Fund			
NON-PERSONNEL	\$ 3,954,555	\$ 4,660,000	\$ 5,216,000
Supplies	5,683	-	-
Contracts & Services	3,948,872	4,660,000	5,216,000
<i>External Contracts & Services</i>	<i>949,873</i>	<i>1,323,660</i>	<i>1,229,660</i>
<i>Internal Contracts & Services</i>	<i>2,998,999</i>	<i>3,336,340</i>	<i>3,986,340</i>
Total General Plan Maintenance Fund	\$ 3,954,555	\$ 4,660,000	\$ 5,216,000

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
GIS Fund			
PERSONNEL	\$ 1,573,827	\$ 1,702,057	\$ 2,171,727
Personnel Cost	858,252	982,964	1,382,124
Fringe Benefits	715,575	719,093	789,603
NON-PERSONNEL	\$ 3,057,204	\$ 3,569,571	\$ 3,200,792
Supplies	376	10,000	10,000
Contracts & Services	988,458	1,169,312	1,165,419
<i>External Contracts & Services</i>	<i>750,450</i>	<i>767,943</i>	<i>767,943</i>
<i>Internal Contracts & Services</i>	<i>238,008</i>	<i>401,369</i>	<i>397,476</i>
Information Technology	2,068,370	2,390,259	2,025,373
Total GIS Fund	\$ 4,631,031	\$ 5,271,628	\$ 5,372,519
Information Technology Fund			
PERSONNEL	\$ 6,886,980	\$ 7,672,440	\$ 8,827,216
Personnel Cost	4,494,654	5,405,067	6,120,939
Fringe Benefits	2,392,326	2,267,373	2,706,277
NON-PERSONNEL	\$ 74,256,995	\$ 81,021,099	\$ 78,597,666
Supplies	17,238	23,544	23,195
Contracts & Services	2,327,572	79,746,371	76,581,498
<i>External Contracts & Services</i>	<i>1,380,964</i>	<i>1,620,769</i>	<i>1,542,472</i>
<i>Internal Contracts & Services</i>	<i>946,608</i>	<i>78,125,602</i>	<i>75,039,026</i>
Information Technology	71,806,514	1,226,522	1,964,007
Energy and Utilities	14,823	17,512	21,816
Other	3,600	7,150	7,150
Capital Expenditures	87,248	-	-
Total Information Technology Fund	\$ 81,143,974	\$ 88,693,539	\$ 87,424,882
Infrastructure Fund			
NON-PERSONNEL	\$ 7,276,995	\$ -	\$ 3,805,600
Supplies	1,751	-	-
Contracts & Services	7,275,244	-	3,805,600
<i>External Contracts & Services</i>	<i>6,880,129</i>	<i>-</i>	<i>3,805,600</i>
<i>Internal Contracts & Services</i>	<i>395,115</i>	<i>-</i>	<i>-</i>
Total Infrastructure Fund	\$ 7,276,995	\$ -	\$ 3,805,600
Junior Lifeguard Program Fund			

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2022 Actual		FY 2023 Adopted Budget		FY 2024 Adopted Budget
PERSONNEL	\$	193,157	\$	186,232	\$	197,663
Personnel Cost		84,466		88,657		95,034
Fringe Benefits		108,691		97,575		102,629
NON-PERSONNEL	\$	799,063	\$	760,815	\$	762,426
Supplies		72,181		56,000		56,000
Contracts & Services		705,034		698,000		699,719
<i>External Contracts & Services</i>		<i>28,864</i>		<i>27,100</i>		<i>27,100</i>
<i>Internal Contracts & Services</i>		<i>676,170</i>		<i>670,900</i>		<i>672,619</i>
Information Technology		1,929		1,632		1,524
Energy and Utilities		86		183		183
Capital Expenditures		19,832		5,000		5,000
Total Junior Lifeguard Program Fund	\$	992,220	\$	947,047	\$	960,089
Local Enforcement Agency Fund						
PERSONNEL	\$	808,719	\$	827,395	\$	883,493
Personnel Cost		396,227		491,617		519,694
Fringe Benefits		412,492		335,778		363,799
NON-PERSONNEL	\$	135,510	\$	153,871	\$	176,516
Supplies		577		6,000		6,000
Contracts & Services		95,261		127,721		148,497
<i>External Contracts & Services</i>		<i>34,458</i>		<i>32,911</i>		<i>52,614</i>
<i>Internal Contracts & Services</i>		<i>60,803</i>		<i>94,810</i>		<i>95,883</i>
Information Technology		32,495		8,528		10,336
Energy and Utilities		3,474		5,048		5,109
Other		3,704		6,574		6,574
Total Local Enforcement Agency Fund	\$	944,229	\$	981,266	\$	1,060,009
Long Range Property Management Fund						
NON-PERSONNEL	\$	1,004,563	\$	36,518,934	\$	1,783,767
Contracts & Services		1,003,643		1,417,696		1,782,778
<i>External Contracts & Services</i>		<i>593,346</i>		<i>1,304,696</i>		<i>1,669,766</i>
<i>Internal Contracts & Services</i>		<i>410,297</i>		<i>113,000</i>		<i>113,012</i>
Energy and Utilities		920		1,238		989
Transfers Out		-		35,100,000		-
Total Long Range Property Management Fund	\$	1,004,563	\$	36,518,934	\$	1,783,767
Los Penasquitos Canyon Preserve Fund						

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2022 Actual		FY 2023 Adopted Budget		FY 2024 Adopted Budget
PERSONNEL	\$	265,843	\$	278,342	\$	320,775
Personnel Cost		131,893		147,971		178,509
Fringe Benefits		133,950		130,371		142,266
NON-PERSONNEL	\$	24,469	\$	21,933	\$	21,366
Supplies		1,896		4,125		4,125
Contracts & Services		15,471		12,746		12,591
<i>External Contracts & Services</i>		<i>13,648</i>		<i>11,000</i>		<i>11,000</i>
<i>Internal Contracts & Services</i>		<i>1,823</i>		<i>1,746</i>		<i>1,591</i>
Information Technology		7,102		5,062		4,650
Total Los Penasquitos Canyon Preserve Fund	\$	290,312	\$	300,275	\$	342,141
Low & Moderate Income Housing Asset Fund						
NON-PERSONNEL	\$	5,484,489	\$	45,684,026	\$	41,355,716
Contracts & Services		4,567,425		45,674,106		41,345,617
<i>External Contracts & Services</i>		<i>3,935,101</i>		<i>45,354,106</i>		<i>41,025,321</i>
<i>Internal Contracts & Services</i>		<i>632,323</i>		<i>320,000</i>		<i>320,296</i>
Information Technology		913,094		5,493		4,842
Energy and Utilities		3,970		4,427		5,257
Total Low & Moderate Income Housing Asset Fund	\$	5,484,489	\$	45,684,026	\$	41,355,716
Maintenance Assessment District (MAD) Funds						
PERSONNEL	\$	3,222,781	\$	3,449,504	\$	4,059,690
Personnel Cost		1,730,419		2,000,695		2,252,239
Fringe Benefits		1,492,362		1,448,809		1,807,451
NON-PERSONNEL	\$	23,496,524	\$	32,503,908	\$	34,625,755
Supplies		43,262		494,735		499,535
Contracts & Services		14,888,712		23,213,051		24,767,100
<i>External Contracts & Services</i>		<i>14,267,434</i>		<i>22,618,021</i>		<i>24,163,736</i>
<i>Internal Contracts & Services</i>		<i>621,277</i>		<i>595,030</i>		<i>603,364</i>
Information Technology		143,386		151,374		110,784
Energy and Utilities		4,555,334		4,402,945		4,885,734
Other		3,865,830		3,996,063		4,116,862
Contingencies		-		245,740		245,740
Total Maintenance Assessment District (MAD) Funds	\$	26,719,304	\$	35,953,412	\$	38,685,445

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Major Events Revolving Fund			
NON-PERSONNEL	\$ 95,325	\$ -	\$ 150,000
Supplies	609	-	-
Contracts & Services	94,716	-	150,000
<i>External Contracts & Services</i>	94,716	-	150,000
Total Major Events Revolving Fund	\$ 95,325	\$ -	\$ 150,000
Mission Bay/Balboa Park Improvement Fund			
NON-PERSONNEL	\$ 1,871,382	\$ 1,188,000	\$ 1,447,825
Contracts & Services	432,508	432,406	674,825
<i>External Contracts & Services</i>	432,508	402,406	644,825
<i>Internal Contracts & Services</i>	-	30,000	30,000
Energy and Utilities	22,594	22,594	35,000
Transfers Out	1,416,280	733,000	738,000
Total Mission Bay/Balboa Park Improvement Fund	\$ 1,871,382	\$ 1,188,000	\$ 1,447,825
New Convention Facility Fund			
NON-PERSONNEL	\$ -	\$ 2,655,000	\$ 2,734,650
Contracts & Services	-	2,655,000	2,734,650
<i>External Contracts & Services</i>	-	2,655,000	2,734,650
Total New Convention Facility Fund	\$ -	\$ 2,655,000	\$ 2,734,650
OneSD Support Fund			
PERSONNEL	\$ 5,433,738	\$ 5,976,726	\$ 6,324,823
Personnel Cost	3,162,061	3,736,537	3,967,113
Fringe Benefits	2,271,676	2,240,189	2,357,710
NON-PERSONNEL	\$ 19,520,257	\$ 24,390,962	\$ 23,070,125
Supplies	4,121	34,919	34,570
Contracts & Services	2,680,514	4,177,835	3,900,800
<i>External Contracts & Services</i>	440,113	512,339	333,762
<i>Internal Contracts & Services</i>	2,240,401	3,665,496	3,567,038
Information Technology	16,832,668	20,170,708	19,127,255
Energy and Utilities	2,946	6,500	6,500
Other	8	1,000	1,000
Total OneSD Support Fund	\$ 24,953,995	\$ 30,367,688	\$ 29,394,948

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Parking Meter Operations Fund			
PERSONNEL	\$ 1,398,513	\$ 1,302,224	\$ 1,326,056
Personnel Cost	731,458	702,122	767,876
Fringe Benefits	667,056	600,102	558,180
NON-PERSONNEL	\$ 7,453,590	\$ 6,924,906	\$ 7,617,194
Supplies	36,124	41,025	41,025
Contracts & Services	3,597,976	3,411,395	3,332,213
<i>External Contracts & Services</i>	<i>2,639,812</i>	<i>2,515,656</i>	<i>2,515,656</i>
<i>Internal Contracts & Services</i>	<i>958,164</i>	<i>895,739</i>	<i>816,557</i>
Information Technology	37,224	32,977	25,892
Energy and Utilities	21,458	20,467	17,564
Transfers Out	3,760,808	3,418,542	4,200,000
Capital Expenditures	-	500	500
Total Parking Meter Operations Fund	\$ 8,852,104	\$ 8,227,130	\$ 8,943,250
PETCO Park Fund			
PERSONNEL	\$ 171,397	\$ 174,102	\$ 199,467
Personnel Cost	128,099	133,988	158,437
Fringe Benefits	43,298	40,114	41,030
NON-PERSONNEL	\$ 17,741,351	\$ 17,228,807	\$ 17,602,310
Supplies	-	936	936
Contracts & Services	8,437,031	7,923,455	8,295,552
<i>External Contracts & Services</i>	<i>5,244,627</i>	<i>5,345,080</i>	<i>5,345,080</i>
<i>Internal Contracts & Services</i>	<i>3,192,404</i>	<i>2,578,375</i>	<i>2,950,472</i>
Information Technology	3,696	3,424	3,126
Energy and Utilities	12,691	9,492	12,571
Transfers Out	9,287,931	9,291,500	9,290,125
Total PETCO Park Fund	\$ 17,912,747	\$ 17,402,909	\$ 17,801,777
Prop 42 Replacement – Transportation Relief Fund			
NON-PERSONNEL	\$ 126,033	\$ -	\$ -
Contracts & Services	126,033	-	-
<i>Internal Contracts & Services</i>	<i>126,033</i>	<i>-</i>	<i>-</i>
Total Prop 42 Replacement – Transportation Relief Fund	\$ 126,033	\$ -	\$ -
Public Art Fund			

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2022 Actual		FY 2023 Adopted Budget		FY 2024 Adopted Budget
NON-PERSONNEL	\$	441,256	\$	85,000	\$	85,000
Supplies		1,240		-		-
Contracts & Services		440,016		85,000		85,000
<i>External Contracts & Services</i>		367,319		85,000		85,000
<i>Internal Contracts & Services</i>		72,697		-		-
Total Public Art Fund	\$	441,256	\$	85,000	\$	85,000

Public Safety Services & Debt Service Fund

NON-PERSONNEL	\$	12,197,870	\$	11,594,620	\$	13,402,932
Transfers Out		12,197,870		11,594,620		13,402,932
Total Public Safety Services & Debt Service Fund	\$	12,197,870	\$	11,594,620	\$	13,402,932

Road Maintenance and Rehabilitation Fund

NON-PERSONNEL	\$	10,631,706	\$	32,164,043	\$	34,125,003
Contracts & Services		10,631,706		32,164,043		34,125,003
<i>External Contracts & Services</i>		10,142,555		32,164,043		34,125,003
<i>Internal Contracts & Services</i>		489,151		-		-
Total Road Maintenance and Rehabilitation Fund	\$	10,631,706	\$	32,164,043	\$	34,125,003

Seized Assets – California Fund

NON-PERSONNEL	\$	11,794	\$	500,000	\$	121,919
Supplies		11,444		500,000		121,919
Contracts & Services		350		-		-
<i>External Contracts & Services</i>		350		-		-
Total Seized Assets – California Fund	\$	11,794	\$	500,000	\$	121,919

Seized Assets – Federal DOJ Fund

NON-PERSONNEL	\$	515,229	\$	477,765	\$	1,111,501
Supplies		172,353		10,888		441,276
Contracts & Services		39,656		13,060		254,382
<i>External Contracts & Services</i>		-		-		240,000
<i>Internal Contracts & Services</i>		39,656		13,060		14,382
Information Technology		151,594		-		-
Energy and Utilities		1,642		453,817		415,843
Capital Expenditures		149,984		-		-
Total Seized Assets – Federal DOJ Fund	\$	515,229	\$	477,765	\$	1,111,501

Seized Assets – Federal Treasury Fund

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2022 Actual		FY 2023 Adopted Budget		FY 2024 Adopted Budget
NON-PERSONNEL	\$	622,061	\$	2,882,000	\$	119,187
Supplies		60,080		801,000		-
Contracts & Services		325,978		638,000		119,187
<i>External Contracts & Services</i>		325,978		638,000		119,187
Information Technology		190,980		1,043,000		-
Capital Expenditures		45,023		400,000		-
Total Seized Assets – Federal Treasury Fund	\$	622,061	\$	2,882,000	\$	119,187
Stadium Operations Fund						
PERSONNEL	\$	(484)	\$	-	\$	-
Personnel Cost		(416)		-		-
Fringe Benefits		(68)		-		-
NON-PERSONNEL	\$	1,921,135	\$	-	\$	-
Contracts & Services		136		-		-
<i>External Contracts & Services</i>		732		-		-
<i>Internal Contracts & Services</i>		(597)		-		-
Energy and Utilities		842		-		-
Transfers Out		1,920,157		-		-
Total Stadium Operations Fund	\$	1,920,651	\$	-	\$	-
State COPS						
NON-PERSONNEL	\$	5,651,387	\$	5,565,366	\$	3,840,034
Supplies		1,346,659		935,377		617,401
Contracts & Services		1,038,443		1,389,544		500,034
<i>External Contracts & Services</i>		1,038,443		1,389,544		500,034
Information Technology		2,759,592		3,240,445		2,722,599
Energy and Utilities		319,999		-		-
Capital Expenditures		186,693		-		-
Total State COPS	\$	5,651,387	\$	5,565,366	\$	3,840,034
Storm Drain Fund						
NON-PERSONNEL	\$	5,485,274	\$	5,700,000	\$	5,700,000
Supplies		525,314		-		-
Contracts & Services		4,261,814		5,700,000		5,624,045
<i>External Contracts & Services</i>		3,414,298		4,791,067		4,715,112
<i>Internal Contracts & Services</i>		847,516		908,933		908,933
Information Technology		43,715		-		75,955

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Energy and Utilities	290,027	-	-
Capital Expenditures	364,403	-	-
Total Storm Drain Fund	\$ 5,485,274	\$ 5,700,000	\$ 5,700,000
Successor Agency Admin & Project – CivicSD Fund			
NON-PERSONNEL	\$ 1,327,372	\$ 1,934,326	\$ 1,934,326
Contracts & Services	1,327,372	1,934,326	1,934,326
<i>External Contracts & Services</i>	1,327,372	1,934,326	1,934,326
Total Successor Agency Admin & Project – CivicSD Fund	\$ 1,327,372	\$ 1,934,326	\$ 1,934,326
Transient Occupancy Tax Fund			
PERSONNEL	\$ 1,691,320	\$ 1,845,683	\$ 2,118,579
Personnel Cost	1,272,695	1,398,703	1,620,141
Fringe Benefits	418,625	446,980	498,438
NON-PERSONNEL	\$ 106,539,794	\$ 129,129,056	\$ 175,100,872
Supplies	8,425	26,132	25,085
Contracts & Services	51,323,879	72,313,678	107,294,492
<i>External Contracts & Services</i>	8,359,754	14,520,669	19,051,617
<i>Internal Contracts & Services</i>	42,964,125	57,793,009	88,242,875
Information Technology	379,445	429,768	393,680
Energy and Utilities	5,748	8,700	8,700
Other	7,461	2,000	2,500
Transfers Out	54,814,836	56,348,778	67,376,415
Total Transient Occupancy Tax Fund	\$ 108,231,114	\$ 130,974,739	\$ 177,219,451
Trolley Extension Reserve Fund			
NON-PERSONNEL	\$ 1,062,030	\$ 1,063,875	\$ 3,000
Contracts & Services	655	3,000	3,000
<i>External Contracts & Services</i>	655	2,000	2,000
<i>Internal Contracts & Services</i>	-	1,000	1,000
Transfers Out	1,061,375	1,060,875	-
Total Trolley Extension Reserve Fund	\$ 1,062,030	\$ 1,063,875	\$ 3,000
Underground Surcharge Fund			
PERSONNEL	\$ 2,700,829	\$ 3,203,051	\$ 3,844,448
Personnel Cost	1,664,122	2,074,571	2,501,018
Fringe Benefits	1,036,707	1,128,480	1,343,430

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2022 Actual		FY 2023 Adopted Budget		FY 2024 Adopted Budget
NON-PERSONNEL	\$	12,103,841	\$	89,839,211	\$	67,103,743
Supplies		7,837		16,200		16,200
Contracts & Services		5,564,611		54,479,860		21,504,863
<i>External Contracts & Services</i>		2,399,345		50,280,396		17,484,110
<i>Internal Contracts & Services</i>		3,165,266		4,199,464		4,020,753
Information Technology		266,855		317,614		261,600
Energy and Utilities		9,498		12,037		12,180
Other		6,255,040		35,013,500		45,308,900
Total Underground Surcharge Fund	\$	14,804,670	\$	93,042,262	\$	70,948,191

Wireless Communications Technology Fund

PERSONNEL	\$	5,586,501	\$	5,877,864	\$	6,317,333
Personnel Cost		2,964,809		3,317,849		3,611,027
Fringe Benefits		2,621,692		2,560,015		2,706,306
NON-PERSONNEL	\$	4,215,453	\$	4,889,491	\$	5,730,907
Supplies		241,548		245,919		245,919
Contracts & Services		3,307,673		3,823,169		4,654,333
<i>External Contracts & Services</i>		2,530,970		3,315,821		4,144,457
<i>Internal Contracts & Services</i>		776,704		507,348		509,876
Information Technology		317,658		440,433		388,145
Energy and Utilities		320,822		378,982		441,523
Other		-		500		500
Capital Expenditures		27,265		-		-
Debt		487		488		487
Total Wireless Communications Technology Fund	\$	9,801,954	\$	10,767,355	\$	12,048,240

Zoological Exhibits Maintenance Fund

NON-PERSONNEL	\$	16,548,223	\$	17,730,202	\$	19,490,501
Contracts & Services		16,548,223		17,730,202		19,490,501
<i>External Contracts & Services</i>		16,548,223		17,730,202		19,490,501
Total Zoological Exhibits Maintenance Fund	\$	16,548,223	\$	17,730,202	\$	19,490,501

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2022 Actual		FY 2023 Adopted Budget		FY 2024 Adopted Budget
Special Revenue Funds						

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
PERSONNEL	\$	142,887,388	\$ 153,289,377	\$ 177,610,631
Personnel Cost		84,754,119	97,021,784	113,779,221
Fringe Benefits		58,133,268	56,267,593	63,831,410
NON-PERSONNEL	\$	628,479,772	\$ 672,101,020	\$ 671,244,084
Supplies		4,421,157	6,365,362	4,784,056
Contracts & Services		357,733,802	396,353,201	401,216,030
<i>External Contracts & Services</i>		<i>267,974,938</i>	<i>231,093,517</i>	<i>207,804,643</i>
<i>Internal Contracts & Services</i>		<i>89,758,864</i>	<i>165,259,684</i>	<i>193,411,387</i>
Information Technology		104,996,586	39,413,238	37,324,360
Energy and Utilities		7,857,634	8,893,887	9,287,013
Other		10,878,390	39,937,550	50,354,249
Contingencies		-	245,740	245,740
Transfers Out		141,684,073	180,205,754	167,746,349
Capital Expenditures		907,643	685,800	285,800
Debt		487	488	487
Total Special Revenue Funds	\$	771,367,160	\$ 825,390,397	\$ 848,854,715

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Enterprise Funds			
Airports Fund			
PERSONNEL	\$ 2,461,046	\$ 2,770,585	\$ 3,322,737
Personnel Cost	1,409,483	1,693,758	2,084,698
Fringe Benefits	1,051,563	1,076,827	1,238,039
NON-PERSONNEL	\$ 3,864,743	\$ 6,715,241	\$ 5,882,484
Supplies	116,154	206,787	206,089
Contracts & Services	2,993,653	5,686,845	4,549,697
<i>External Contracts & Services</i>	<i>1,982,044</i>	<i>4,875,252</i>	<i>3,701,024</i>
<i>Internal Contracts & Services</i>	<i>1,011,608</i>	<i>811,593</i>	<i>848,673</i>
Information Technology	177,541	293,276	369,212
Energy and Utilities	574,162	502,138	731,291
Other	3,233	7,351	7,351
Transfers Out	-	844	844
Capital Expenditures	-	18,000	18,000
Total Airports Fund	\$ 6,325,789	\$ 9,485,826	\$ 9,205,221
Development Services Fund			
PERSONNEL	\$ 70,101,381	\$ 83,116,106	\$ 99,546,910
Personnel Cost	42,812,111	52,703,227	65,773,619
Fringe Benefits	27,289,270	30,412,879	33,773,291
NON-PERSONNEL	\$ 17,930,642	\$ 27,142,063	\$ 27,754,489
Supplies	207,096	1,213,323	1,175,717
Contracts & Services	10,497,278	15,609,262	13,262,093
<i>External Contracts & Services</i>	<i>4,811,577</i>	<i>8,675,753</i>	<i>6,167,616</i>
<i>Internal Contracts & Services</i>	<i>5,685,701</i>	<i>6,933,509</i>	<i>7,094,477</i>
Information Technology	6,062,664	8,971,174	12,028,013
Energy and Utilities	723,736	500,000	848,282
Other	422,272	440,384	440,384
Transfers Out	-	407,920	-
Capital Expenditures	17,595	-	-
Total Development Services Fund	\$ 88,032,023	\$ 110,258,169	\$ 127,301,399
Golf Course Fund			
PERSONNEL	\$ 8,561,989	\$ 9,827,430	\$ 11,657,693
Personnel Cost	4,813,119	5,861,596	7,031,983

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Fringe Benefits	3,748,871	3,965,834	4,625,710
NON-PERSONNEL	\$ 12,212,723	\$ 12,161,330	\$ 13,310,251
Supplies	1,359,623	1,975,236	2,049,189
Contracts & Services	7,271,267	7,191,087	8,084,623
<i>External Contracts & Services</i>	<i>5,317,498</i>	<i>5,308,839</i>	<i>6,219,859</i>
<i>Internal Contracts & Services</i>	<i>1,953,768</i>	<i>1,882,248</i>	<i>1,864,764</i>
Information Technology	371,095	404,071	370,149
Energy and Utilities	2,918,855	2,459,378	2,587,732
Other	15,791	42,820	42,820
Transfers Out	-	66,088	66,088
Capital Expenditures	276,091	22,650	109,650
Total Golf Course Fund	\$ 20,774,713	\$ 21,988,760	\$ 24,967,944

Metropolitan Sewer Utility Fund

PERSONNEL	\$ 58,269,602	\$ 63,618,250	\$ 67,389,939
Personnel Cost	34,403,479	39,678,896	42,951,726
Fringe Benefits	23,866,123	23,939,354	24,438,213
NON-PERSONNEL	\$ 175,694,483	\$ 194,529,243	\$ 216,340,650
Supplies	26,807,703	23,025,470	33,963,156
Contracts & Services	51,043,624	68,161,757	66,499,371
<i>External Contracts & Services</i>	<i>35,553,333</i>	<i>52,987,542</i>	<i>50,074,979</i>
<i>Internal Contracts & Services</i>	<i>15,490,291</i>	<i>15,174,215</i>	<i>16,424,392</i>
Information Technology	7,890,748	10,075,465	11,713,584
Energy and Utilities	19,620,864	17,039,248	43,547,446
Other	125,597	238,654	238,654
Transfers Out	66,094,181	72,506,850	56,916,640
Capital Expenditures	3,053,224	3,481,799	3,461,799
Debt	1,058,542	-	-
Total Metropolitan Sewer Utility Fund	\$ 233,964,085	\$ 258,147,493	\$ 283,730,589

Municipal Sewer Revenue Fund

PERSONNEL	\$ 43,695,697	\$ 49,003,986	\$ 51,585,709
Personnel Cost	24,074,941	28,497,832	31,264,616
Fringe Benefits	19,620,757	20,506,154	20,321,093
NON-PERSONNEL	\$ 89,061,209	\$ 111,837,726	\$ 104,861,212
Supplies	4,561,741	5,634,249	5,834,002

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Contracts & Services	33,960,849	43,150,270	41,932,070
<i>External Contracts & Services</i>	12,982,029	20,537,795	19,101,580
<i>Internal Contracts & Services</i>	20,978,820	22,612,475	22,830,490
Information Technology	3,791,675	5,583,377	5,749,605
Energy and Utilities	6,121,735	5,460,862	7,824,595
Other	127,779	118,211	118,211
Transfers Out	39,505,904	47,865,120	42,286,772
Capital Expenditures	987,504	4,025,637	1,115,957
Debt	4,023	-	-
Total Municipal Sewer Revenue Fund	\$ 132,756,906	\$ 160,841,712	\$ 156,446,921

Recycling Fund

PERSONNEL	\$ 11,254,759	\$ 10,559,898	\$ 12,183,885
Personnel Cost	6,499,524	6,778,561	7,420,570
Fringe Benefits	4,755,235	3,781,337	4,763,315
NON-PERSONNEL	\$ 14,818,952	\$ 17,048,751	\$ 16,999,120
Supplies	1,371,061	1,504,544	1,555,637
Contracts & Services	12,044,828	14,175,797	12,026,936
<i>External Contracts & Services</i>	2,540,726	8,144,526	6,985,032
<i>Internal Contracts & Services</i>	9,504,102	6,031,271	5,041,904
Information Technology	489,007	618,659	624,579
Energy and Utilities	850,868	526,344	2,769,468
Other	63,189	23,407	22,500
Capital Expenditures	-	200,000	-
Total Recycling Fund	\$ 26,073,712	\$ 27,608,649	\$ 29,183,005

Refuse Disposal Fund

PERSONNEL	\$ 15,329,932	\$ 16,577,299	\$ 16,278,386
Personnel Cost	8,605,134	9,326,248	10,011,847
Fringe Benefits	6,724,798	7,251,051	6,266,539
NON-PERSONNEL	\$ 25,971,412	\$ 30,574,915	\$ 30,052,526
Supplies	1,442,747	1,742,675	1,592,278
Contracts & Services	19,615,313	24,453,176	24,338,618
<i>External Contracts & Services</i>	14,711,933	18,598,578	20,146,141
<i>Internal Contracts & Services</i>	4,903,380	5,854,598	4,192,477
Information Technology	922,359	1,247,125	1,030,882

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Energy and Utilities	2,153,376	1,559,365	2,016,488
Other	25,584	30,574	24,260
Transfers Out	1,709,088	1,000,000	1,000,000
Capital Expenditures	103,715	542,000	50,000
Debt	(770)	-	-
Total Refuse Disposal Fund	\$ 41,301,345	\$ 47,152,214	\$ 46,330,912
Water Utility Operating Fund			
PERSONNEL	\$ 90,101,475	\$ 105,355,898	\$ 120,795,132
Personnel Cost	50,624,220	63,378,456	73,669,971
Fringe Benefits	39,477,256	41,977,442	47,125,161
NON-PERSONNEL	\$ 505,314,820	\$ 524,441,679	\$ 538,121,582
Supplies	251,864,466	249,519,573	231,153,413
Contracts & Services	125,816,733	143,074,276	151,999,577
<i>External Contracts & Services</i>	<i>86,515,834</i>	<i>105,823,891</i>	<i>113,030,995</i>
<i>Internal Contracts & Services</i>	<i>39,300,898</i>	<i>37,250,385</i>	<i>38,968,582</i>
Information Technology	10,492,835	13,640,658	21,483,390
Energy and Utilities	15,604,269	18,098,717	19,703,679
Other	3,275,929	7,922,623	10,307,623
Transfers Out	96,460,129	89,511,012	100,578,240
Capital Expenditures	1,791,073	2,674,820	2,895,660
Debt	9,386	-	-
Total Water Utility Operating Fund	\$ 595,416,295	\$ 629,797,577	\$ 658,916,714

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Enterprise Funds			
PERSONNEL	\$ 299,775,883	\$ 340,829,452	\$ 382,760,391
Personnel Cost	173,242,010	207,918,574	240,209,030
Fringe Benefits	126,533,873	132,910,878	142,551,361
NON-PERSONNEL	\$ 844,868,984	\$ 924,450,948	\$ 953,322,314
Supplies	287,730,591	284,821,857	277,529,481
Contracts & Services	263,243,544	321,502,470	322,692,985
<i>External Contracts & Services</i>	<i>164,414,975</i>	<i>224,952,176</i>	<i>225,427,226</i>
<i>Internal Contracts & Services</i>	<i>98,828,569</i>	<i>96,550,294</i>	<i>97,265,759</i>
Information Technology	30,197,924	40,833,805	53,369,414
Energy and Utilities	48,567,865	46,146,052	80,028,981
Other	4,059,375	8,824,024	11,201,803
Transfers Out	203,769,302	211,357,834	200,848,584
Capital Expenditures	6,229,202	10,964,906	7,651,066
Debt	1,071,181	-	-
Total Enterprise Funds	\$ 1,144,644,867	\$ 1,265,280,400	\$ 1,336,082,705

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Internal Service Funds			
Central Stores Fund			
PERSONNEL	\$ 1,508,256	\$ 1,512,046	\$ 1,550,242
Personnel Cost	757,531	750,789	817,701
Fringe Benefits	750,725	761,257	732,541
NON-PERSONNEL	\$ 5,069,021	\$ 5,864,527	\$ 6,223,154
Supplies	4,446,764	5,295,962	5,295,613
Contracts & Services	410,641	345,090	445,412
<i>External Contracts & Services</i>	<i>186,260</i>	<i>40,393</i>	<i>40,393</i>
<i>Internal Contracts & Services</i>	<i>224,381</i>	<i>304,697</i>	<i>405,019</i>
Information Technology	47,905	69,918	261,505
Energy and Utilities	163,857	152,629	219,696
Other	-	928	928
Capital Expenditures	(146)	-	-
Total Central Stores Fund	\$ 6,577,277	\$ 7,376,573	\$ 7,773,396
Energy Conservation Program Fund			
PERSONNEL	\$ 3,530,910	\$ 4,147,491	\$ 4,957,043
Personnel Cost	2,195,478	2,714,320	3,414,009
Fringe Benefits	1,335,432	1,433,171	1,543,034
NON-PERSONNEL	\$ 1,451,370	\$ 1,734,233	\$ 1,675,558
Supplies	5,662	9,369	9,020
Contracts & Services	1,162,616	1,351,781	1,379,833
<i>External Contracts & Services</i>	<i>995,687</i>	<i>1,131,348</i>	<i>1,164,584</i>
<i>Internal Contracts & Services</i>	<i>166,928</i>	<i>220,433</i>	<i>215,249</i>
Information Technology	278,941	361,683	275,305
Energy and Utilities	(657)	6,100	6,100
Other	4,808	5,300	5,300
Total Energy Conservation Program Fund	\$ 4,982,280	\$ 5,881,724	\$ 6,632,601
Fleet Operations Operating Fund			
PERSONNEL	\$ 22,821,373	\$ 25,277,806	\$ 27,409,633
Personnel Cost	12,577,282	14,456,286	16,318,089
Fringe Benefits	10,244,092	10,821,520	11,091,544
NON-PERSONNEL	\$ 35,182,995	\$ 39,826,845	\$ 42,316,484
Supplies	14,608,749	14,190,203	16,167,456

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Contracts & Services	6,052,523	6,450,369	5,448,592
<i>External Contracts & Services</i>	3,786,037	4,764,523	4,104,088
<i>Internal Contracts & Services</i>	2,266,487	1,685,846	1,344,504
Information Technology	1,181,138	2,173,601	2,222,138
Energy and Utilities	13,324,582	16,750,018	18,471,898
Other	4,789	4,000	6,400
Transfers Out	-	108,654	-
Capital Expenditures	11,215	150,000	-
Total Fleet Operations Operating Fund	\$ 58,004,368	\$ 65,104,651	\$ 69,726,117

Fleet Replacement

NON-PERSONNEL	\$ 41,078,470	\$ 72,998,018	\$ 76,219,059
Supplies	490,304	-	-
Contracts & Services	110,189	-	-
<i>External Contracts & Services</i>	2,436	-	-
<i>Internal Contracts & Services</i>	107,754	-	-
Capital Expenditures	26,854,004	58,251,465	58,251,465
Debt	13,623,972	14,746,553	17,967,594
Total Fleet Replacement	\$ 41,078,470	\$ 72,998,018	\$ 76,219,059

Publishing Services Fund

PERSONNEL	\$ 363,944	\$ 610,142	\$ 844,346
Personnel Cost	235,228	424,069	583,425
Fringe Benefits	128,716	186,073	260,921
NON-PERSONNEL	\$ 1,306,101	\$ 1,104,788	\$ 1,412,271
Supplies	211,012	133,099	157,888
Contracts & Services	1,014,221	796,284	1,048,813
<i>External Contracts & Services</i>	881,743	710,559	967,493
<i>Internal Contracts & Services</i>	132,478	85,725	81,320
Information Technology	21,798	122,253	121,290
Energy and Utilities	59,071	49,873	81,001
Transfers Out	-	3,279	3,279
Total Publishing Services Fund	\$ 1,670,046	\$ 1,714,930	\$ 2,256,617

Risk Management Administration Fund

PERSONNEL	\$ 10,253,235	\$ 11,676,602	\$ 13,342,780
Personnel Cost	5,939,393	7,223,884	8,571,357

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Fringe Benefits	4,313,842	4,452,718	4,771,423
NON-PERSONNEL	\$ 2,054,829	\$ 2,306,672	\$ 2,012,794
Supplies	62,976	87,047	86,349
Contracts & Services	1,112,111	1,133,169	840,245
<i>External Contracts & Services</i>	929,002	894,917	599,654
<i>Internal Contracts & Services</i>	183,109	238,252	240,591
Information Technology	870,533	1,067,615	1,067,359
Energy and Utilities	2,791	4,841	4,841
Other	6,418	14,000	14,000
Total Risk Management Administration Fund	\$ 12,308,064	\$ 13,983,274	\$ 15,355,574

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Internal Service Funds			
PERSONNEL	\$ 38,477,718	\$ 43,224,087	\$ 48,104,044
Personnel Cost	21,704,910	25,569,348	29,704,581
Fringe Benefits	16,772,808	17,654,739	18,399,463
NON-PERSONNEL	\$ 86,142,786	\$ 123,835,083	\$ 129,859,320
Supplies	19,825,467	19,715,680	21,716,326
Contracts & Services	9,862,301	10,076,693	9,162,895
<i>External Contracts & Services</i>	<i>6,781,165</i>	<i>7,541,740</i>	<i>6,876,212</i>
<i>Internal Contracts & Services</i>	<i>3,081,137</i>	<i>2,534,953</i>	<i>2,286,683</i>
Information Technology	2,400,314	3,795,070	3,947,597
Energy and Utilities	13,549,643	16,963,461	18,783,536
Other	16,015	24,228	26,628
Transfers Out	-	111,933	3,279
Capital Expenditures	26,865,074	58,401,465	58,251,465
Debt	13,623,972	14,746,553	17,967,594
Total Internal Service Funds	\$ 124,620,505	\$ 167,059,170	\$ 177,963,364

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Capital Project Funds			
Capital Outlay Fund			
NON-PERSONNEL	\$ 4,046,336	\$ 4,045,372	\$ 4,045,098
Transfers Out	4,046,336	4,045,372	4,045,098
Total Capital Outlay Fund	\$ 4,046,336	\$ 4,045,372	\$ 4,045,098
TransNet Extension Administration & Debt Fund			
NON-PERSONNEL	\$ 329,634	\$ 476,680	\$ 469,350
Contracts & Services	329,634	476,680	469,350
<i>Internal Contracts & Services</i>	329,634	476,680	469,350
Total TransNet Extension Administration & Debt Fund	\$ 329,634	\$ 476,680	\$ 469,350
TransNet Extension Congestion Relief Fund			
NON-PERSONNEL	\$ 4,307,327	\$ 5,201,330	\$ 5,201,330
Supplies	47,840	271,384	271,384
Contracts & Services	4,104,840	4,929,946	4,929,946
<i>External Contracts & Services</i>	109,708	567,600	567,600
<i>Internal Contracts & Services</i>	3,995,132	4,362,346	4,362,346
Energy and Utilities	154,647	-	-
Total TransNet Extension Congestion Relief Fund	\$ 4,307,327	\$ 5,201,330	\$ 5,201,330
TransNet Extension Maintenance Fund			
NON-PERSONNEL	\$ 13,476,375	\$ 17,857,396	\$ 13,939,695
Contracts & Services	2,624,589	5,345,677	1,427,976
<i>External Contracts & Services</i>	2,384,331	5,345,677	1,427,976
<i>Internal Contracts & Services</i>	240,258	-	-
Transfers Out	10,851,786	12,511,719	12,511,719
Total TransNet Extension Maintenance Fund	\$ 13,476,375	\$ 17,857,396	\$ 13,939,695

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Capital Project Funds			
NON-PERSONNEL	\$ 22,159,672	\$ 27,580,778	\$ 23,655,473
Supplies	47,840	271,384	271,384
Contracts & Services	7,059,063	10,752,303	6,827,272
<i>External Contracts & Services</i>	<i>2,494,039</i>	<i>5,913,277</i>	<i>1,995,576</i>
<i>Internal Contracts & Services</i>	<i>4,565,024</i>	<i>4,839,026</i>	<i>4,831,696</i>
Energy and Utilities	154,647	-	-
Transfers Out	14,898,122	16,557,091	16,556,817
Total Capital Project Funds	\$ 22,159,672	\$ 27,580,778	\$ 23,655,473

Financial Summary and Schedules

Schedule VI – Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Operating Budget Expenditures			
PERSONNEL	\$ 1,699,348,308	\$ 1,815,737,160	\$ 2,009,846,414
Personnel Cost	968,027,497	1,097,476,174	1,233,839,693
Fringe Benefits	731,320,811	718,260,986	776,006,721
NON-PERSONNEL	\$ 2,123,676,087	\$ 2,424,582,335	\$ 2,458,543,033
Supplies	342,019,835	350,086,717	348,056,191
Contracts & Services	928,927,656	1,099,607,515	1,115,441,866
<i>External Contracts & Services</i>	<i>630,964,547</i>	<i>726,232,643</i>	<i>702,010,613</i>
<i>Internal Contracts & Services</i>	<i>297,963,109</i>	<i>373,374,872</i>	<i>413,431,253</i>
Information Technology	191,993,931	145,137,748	153,290,662
Energy and Utilities	125,685,301	127,514,220	180,428,249
Other	19,185,121	54,183,809	67,628,196
Contingencies	-	245,740	245,740
Transfers Out	451,299,647	543,352,707	498,613,802
Capital Expenditures	35,703,386	74,756,645	67,666,610
Debt	28,861,211	29,697,234	27,171,717
Total Operating Budget Expenditures	\$ 3,823,024,395	\$ 4,240,319,495	\$ 4,468,389,447
Total Capital Budget Expenditures	\$ 569,707,579	\$ 834,078,291	\$ 704,115,321
Total Combined Operating and Capital Budget Expenditures	\$ 4,392,731,974	\$ 5,074,397,786	\$ 5,172,504,768

Financial Summary and Schedules

Schedule VII – Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/23	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Estimated Fund Balance as of 6/30/2023
General Fund								
General Fund	\$ 330,052,031	\$ 2,017,767,692	\$ 2,347,819,723	\$ -	\$ 2,081,833,190	\$ 2,081,833,190	\$ -	\$ 215,210,000
Total General Fund	\$ 330,052,031	\$ 2,017,767,692	\$ 2,347,819,723	\$ -	\$ 2,081,833,190	\$ 2,081,833,190	\$ -	\$ 50,776,533
Special Revenue Funds								
Automated Refuse Container Fund	\$ 2,222,960	\$ 1,600,000	\$ 3,822,960	\$ -	\$ 1,951,659	\$ 1,951,659	\$ -	\$ 1,871,301
Climate Equity Fund	16,550,279	9,188,396	25,738,675	9,450,000	1,613,500	11,063,500	-	14,650,570
Community Equity Fund (CEF)	3,060,884	-	3,060,884	-	1,500,000	1,500,000	-	-
Concourse and Parking Garages Operating Fund	1,764,437	2,651,073	4,415,510	-	3,561,362	3,561,362	-	-
Convention Center Expansion Administration Fund	320,224	18,341,570	18,661,794	-	18,341,570	18,341,570	-	-
Energy Independence Fund	2,190,894	2,244,359	4,435,253	-	1,000,000	1,000,000	-	-
Engineering & Capital Projects Fund	(19,891,189)	139,672,876	119,781,687	-	154,236,096	154,236,096	-	-
Environmental Growth 1/3 Fund	6,553,319	9,653,480	16,206,799	-	9,053,200	9,053,200	189,391	5,883
Environmental Growth 2/3 Fund	8,173,390	19,313,955	27,487,345	-	16,832,654	16,832,654	374,950	-
Facilities Financing Fund	1,346,735	3,495,477	4,842,212	-	4,052,022	4,052,022	-	-
Fire and Lifeguard Facilities Fund	(5,458)	1,400,469	1,395,011	-	1,400,469	1,400,469	-	-
Fire/Emergency Medical Services Transport Program Fund	3,077,710	12,771,124	15,848,834	-	13,967,193	13,967,193	-	-
Gas Tax Fund	9,186,883	39,459,743	48,646,626	4,742,656	34,717,087	39,459,743	3,107,649	6,079,234
General Plan Maintenance Fund	2,772,949	4,466,000	7,238,949	-	5,216,000	5,216,000	-	-
GIS Fund	775,777	5,354,732	6,130,509	-	5,372,519	5,372,519	-	-
Information Technology Fund	3,662,573	87,449,131	91,111,704	-	87,424,882	87,424,882	-	136,825
Infrastructure Fund	10,557,319	30,961,972	41,519,291	27,156,372	3,805,600	30,961,972	-	10,555,688

Financial Summary and Schedules

Schedule VII – Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/23	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/2023
Junior Lifeguard Program Fund	947,278	942,900	1,890,178	-	960,089	960,089	200,000	68,487	661,602
Local Enforcement Agency Fund	55,332	1,121,293	1,176,625	-	1,060,009	1,060,009	-	-	116,616
Long Range Property Management Fund	5,593,572	595,000	6,188,572	-	1,783,767	1,783,767	-	-	4,404,805
Los Penasquitos Canyon Preserve Fund	96,691	296,000	392,691	-	342,141	342,141	-	-	50,550
Low & Moderate Income Housing Asset Fund	54,533,730	7,056,674	61,590,404	-	41,355,716	41,355,716	-	-	20,234,688
Maintenance Assessment District Funds	19,113,989	29,720,057	48,834,046	-	38,685,445	38,685,445	128,766	128,767	9,891,068
Major Events Revolving Fund	230,855	150,000	380,855	-	150,000	150,000	-	230,572	283
Mission Bay/Balboa Park Improvement Fund	111,638	1,447,825	1,559,463	-	1,447,825	1,447,825	-	-	111,638
New Convention Facility Fund	-	2,734,650	2,734,650	-	2,734,650	2,734,650	-	-	-
OneSD Support Fund	6,734,046	29,235,225	35,969,271	-	29,394,948	29,394,948	-	-	6,574,323
Parking Meter Operations Fund	636,199	9,000,000	9,636,199	-	8,943,250	8,943,250	-	-	692,949
PETCO Park Fund	485,998	17,545,407	18,031,405	-	17,801,777	17,801,777	-	-	229,628
Prop 42 Replacement – Transportation Relief Fund	-	-	-	-	-	-	-	-	-
Public Art Fund	6,061,224	85,000	6,146,224	-	85,000	85,000	-	4,596,005	1,465,219
Public Safety Services & Debt Service Fund	1,034,513	13,402,932	14,437,445	-	13,402,932	13,402,932	-	-	1,034,513
Road Maintenance and Rehabilitation Fund	62,080,877	34,125,003	96,205,880	-	34,125,003	34,125,003	5,000,000	56,697,285	383,592
Seized Assets – Funds	1,806,106	788,119	2,594,225	-	1,352,607	1,352,607	-	-	1,241,618
State COPS	602,753	3,400,000	4,002,753	-	3,840,034	3,840,034	-	-	162,719

Financial Summary and Schedules

Schedule VII – Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/23	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Estimated Fund Balance as of 6/30/2023
Storm Drain Fund	799,420	5,700,000	6,499,420	-	5,700,000	5,700,000	-	799,420
Successor Agency Admin & Project – CivicSD Fund	-	1,934,326	1,934,326	-	1,934,326	1,934,326	-	-
Transient Occupancy Tax Fund	29,990,035	155,668,915	185,658,950	-	177,219,451	177,219,451	-	8,439,499
Trolley Extension Reserve Fund	142,252	-	142,252	-	3,000	3,000	-	139,252
Underground Surcharge Fund	305,274,580	100,985,751	406,260,331	-	70,948,191	70,948,191	3,000,000	23,549,018
Wireless Communications Technology Fund	475,128	13,342,724	13,817,852	-	12,048,240	12,048,240	-	1,769,612
Zoological Exhibits Maintenance Fund	461,009	19,490,501	19,951,510	-	19,490,501	19,490,501	-	461,009
Total Special Revenue Funds	\$ 549,586,909	\$ 836,792,659	\$ 1,386,379,568	\$ 41,349,028	\$ 848,854,715	\$ 890,203,743	\$ 12,000,756	\$ 116,698,334
Enterprise Funds								
Airports Fund	\$ 16,851,626	\$ 8,891,602	\$ 25,743,228	\$ 4,614,497	\$ 9,205,221	\$ 13,819,718	\$ -	\$ 5,905,282
Development Services Fund	29,161,190	118,388,111	147,549,301	-	127,301,399	127,301,399	-	10,160,830
Golf Course Fund	36,993,189	24,780,347	61,773,536	4,000,000	24,967,944	28,967,944	-	23,517,968
Municipal Sewer Revenue Fund	823,456,970	706,817,933	1,530,274,903	136,411,094	440,177,510	576,588,604	293,088,906	538,395,858
Recycling Fund	46,756,438	27,250,760	74,007,198	10,000,000	29,183,005	39,183,005	-	8,038,543
Refuse Disposal Fund	28,705,103	54,770,826	83,475,929	400,000	46,330,912	46,730,912	4,600,000	23,644,683
Refuse Disposal Fund – Miramar Closure Fund	32,801,333	50,000	32,851,333	-	-	-	-	32,851,333
Water Utility Operating Fund	982,202,721	986,652,877	1,968,855,598	280,753,141	658,916,714	939,669,855	198,546,859	788,772,362
Total Enterprise Funds	\$ 1,996,928,571	\$ 1,927,602,456	\$ 3,924,531,027	\$ 436,178,732	\$ 1,336,082,705	\$ 1,772,261,437	\$ 496,235,765	\$ 1,402,991,477
Capital Project Funds								
Capital Outlay Fund	\$ 20,401,391	\$ -	\$ 20,401,391	\$ -	\$ 4,045,098	\$ 4,045,098	\$ 1,300,629	\$ 2,904,380

Financial Summary and Schedules

Schedule VII – Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/23	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Estimated Fund Balance as of 6/30/2023
Mission Bay Park Improvement Fund	38,316,590	12,869,721	51,186,311	12,869,721	-	12,869,721	-	35,992,442
Other Capital Projects	178,034,734	-	178,034,734	178,034,734	-	178,034,734	-	-
San Diego Regional Parks Improvement Fund	16,743,819	6,929,850	23,673,669	6,329,850	-	6,329,850	-	15,533,060
TransNet Extension Congestion Relief Fund	52,852,658	47,132,673	99,985,331	27,324,625	19,610,375	46,274,408	660,592	50,331,566
Total Capital Project Funds	\$ 306,349,191	\$ 66,932,244	\$ 373,281,435	\$ 224,558,930	\$ 23,655,473	\$ 247,553,811	\$ 1,961,221	\$ 104,761,448
Internal Service Funds								
Central Stores Fund	\$ 80,455	\$ 7,636,763	\$ 7,717,218	\$ -	\$ 7,773,396	\$ 7,773,396	\$ -	\$ (56,178)
Energy Conservation Program Fund	2,228,193	5,711,423	7,939,616	-	6,632,601	6,632,601	-	45,610
Fleet Operations Operating Fund	2,297,540	71,380,372	73,677,912	2,028,631	69,726,117	71,754,748	-	1,520,308
Fleet Ops Replacement-Rental	92,485,204	70,955,163	163,440,367	-	76,219,059	76,219,059	-	94,005,921
Publishing Services Fund	(735,623)	1,947,049	1,211,426	-	2,256,617	2,256,617	-	-
Risk Management Administration Fund	829,447	14,870,720	15,700,167	-	15,355,574	15,355,574	-	-
Total Internal Service Funds	\$ 97,185,217	\$ 172,501,490	\$ 269,686,707	\$ 2,028,631	\$ 177,963,364	\$ 179,991,995	\$ -	\$ 95,571,839
Total Combined Budget	\$3,280,101,919	\$5,021,596,541	\$8,301,698,460	\$ 704,115,321	\$4,468,389,447	\$5,171,844,176	\$ 510,197,742	\$1,935,233,098

Financial Summary and Schedules

Schedule VIII – Summary of Expenditures for Maintenance Assessment Districts

Title	FTE Positions	Personnel Expenditures	Non-Personnel Expenditures	FY 2024 Adopted Budget
Adams Avenue MAD Fund	- \$	- \$	66,982 \$	66,982
Barrio Logan Community Benefit MAD Fund	-	-	434,505	434,505
Bay Terraces – Honey Drive MAD Fund	-	-	22,130	22,130
Bay Terraces – Parkside MAD Fund	-	-	80,629	80,629
Bird Rock MAD Fund	-	-	309,709	309,709
Black Mountain Ranch North MAD Fund	-	-	149,817	149,817
Black Mountain Ranch South MAD Fund	-	-	914,004	914,004
Calle Cristobal MAD Fund	-	-	350,117	350,117
Camino Santa Fe MAD Fund	-	-	181,875	181,875
Campus Point MAD Fund	-	-	72,051	72,051
Carmel Mountain Ranch MAD Fund	-	-	626,797	626,797
Carmel Valley MAD Fund	-	-	3,060,093	3,060,093
Carmel Valley NBHD #10 MAD Fund	-	-	399,043	399,043
C&ED MAD Management Fund	-	-	425,000	425,000
Central Commercial MAD Fund	-	-	313,437	313,437
City Heights MAD Fund	-	-	479,252	479,252
Civita MAD Fund	-	-	1,179,674	1,179,674
College Heights Enhanced MAD Fund	-	-	479,964	479,964
Coral Gate MAD Fund	-	-	194,189	194,189
Coronado View MAD Fund	-	-	48,570	48,570
Del Mar Terrace MAD Fund	-	-	805,500	805,500
Eastgate Technology Park MAD Fund	-	-	220,999	220,999
El Cajon Boulevard MAD Fund	-	-	676,345	676,345
First SD River Imp. Project MAD Fund	-	-	296,695	296,695
Gateway Center East MAD Fund	-	-	288,711	288,711
Genesee/North Torrey Pines Road MAD Fund	-	-	334,780	334,780
Hillcrest Commercial Core MAD Fund	-	-	111,518	111,518
Hillcrest MAD Fund	-	-	40,883	40,883
Kensington Heights MAD	-	-	218,992	218,992
Kensington Manor MAD	-	-	147,134	147,134
Kensington Park North MAD	-	-	113,780	113,780
Kings Row MAD Fund	-	-	19,134	19,134
La Jolla Self-Managed MAD	-	-	502,378	502,378

Financial Summary and Schedules

Title	FTE Positions	Personnel Expenditures	Non-Personnel Expenditures	FY 2024 Adopted Budget
La Jolla Village Drive MAD Fund	-	-	90,829	90,829
Liberty Station/NTC MAD Fund	-	-	96,468	96,468
Linda Vista Community MAD Fund	-	-	349,859	349,859
Little Italy MAD Fund	-	-	1,188,878	1,188,878
Maintenance Assessment District (MAD) Management Fund	24.50	4,059,690	767,405	4,827,095
Miramar Ranch North MAD Fund	-	-	1,861,475	1,861,475
Mira Mesa MAD Fund	-	-	1,363,158	1,363,158
Mission Boulevard MAD Fund	-	-	109,836	109,836
Mission Hills Special Lighting MAD Fund	-	-	31,024	31,024
Newport Avenue MAD Fund	-	-	82,922	82,922
North Park MAD Fund	-	-	970,292	970,292
Ocean View Hills MAD Fund	-	-	790,330	790,330
Otay International Center MAD Fund	-	-	430,353	430,353
Pacific Highlands Ranch MAD Fund	-	-	475,373	475,373
Park Village MAD Fund	-	-	498,707	498,707
Penasquitos East MAD Fund	-	-	579,673	579,673
Rancho Bernardo MAD Fund	-	-	1,302,836	1,302,836
Rancho Encantada MAD Fund	-	-	194,326	194,326
Remington Hills MAD Fund	-	-	62,540	62,540
Robinhood Ridge MAD Fund	-	-	158,240	158,240
Sabre Springs MAD Fund	-	-	294,673	294,673
Scripps/Miramar Ranch MAD Fund	-	-	2,198,597	2,198,597
Stonecrest Village MAD Fund	-	-	747,956	747,956
Street Light District #1 MAD Fund	-	-	1,013,665	1,013,665
Talmadge MAD Fund	-	-	669,522	669,522
Talmadge Park North MAD	-	-	33,581	33,581
Talmadge Park South MAD	-	-	82,808	82,808
Tierrasanta MAD Fund	-	-	1,744,537	1,744,537
Torrey Highlands MAD Fund	-	-	840,039	840,039
Torrey Hills MAD Fund	-	-	1,780,379	1,780,379
University Heights MAD Fund	-	-	97,365	97,365
Washington Street MAD Fund	-	-	106,305	106,305
Webster-Federal Boulevard MAD Fund	-	-	47,117	47,117
Total Combined Budget	24.50	\$ 4,059,690	\$ 34,625,755	\$ 38,685,445



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Capital Improvements Program

MAYOR TODD GLORIA



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Capital Improvements Program

Capital Improvements Program

The Fiscal Year 2024 Adopted Capital Improvements Program (CIP) Budget is \$704.1 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's \$19.90 billion multi-year CIP. The allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Adopted CIP budget is constrained by the availability of funds.

The Fiscal Year 2024 Adopted CIP budget, as summarized in **Table 1- Fiscal Year 2024 Adopted CIP Budget** is funded by a variety of sources, including, but not limited to, Water and Sewer Enterprise Funds, TransNet, Gas Tax, bond financing, Infrastructure Fund, and Park Improvement funds. Further details on all funding sources and the specific projects are included in the Adopted CIP Budget which can be found in Volume III of the Fiscal Year 2024 Adopted Budget.



Table 1 – Fiscal Year 2024 Adopted CIP Budget

Funding Source		FY 2024 Adopted Budget	Percent of Total CIP Budget
Airport Funds	\$	4,614,497	0.66 %
Bond Financing		104,631,689	14.86 %
Climate Equity Fund		9,450,000	1.34 %
Development Impact Fees		24,844,796	3.53 %
EDCO Community Fund		325,521	0.05 %
Enhanced Infrastructure Financing District Fund		1,150,000	0.16 %
Facilities Benefit Assessments		26,792,948	3.81 %
Fleet Operating Fund		2,028,631	0.29 %
Gas Tax Fund		4,742,656	0.67 %
General Fund		8,050,000	1.14 %
Golf Course Enterprise Fund		4,000,000	0.57 %
Infrastructure Fund		27,156,372	3.86 %
Library System Improvement Fund		300,000	0.04 %
Loans		6,830,094	0.97 %
Mission Bay Park Improvement Fund		12,869,721	1.83 %
Other Funding		2,346,515	0.33 %
Recycling Fund		10,000,000	1.42 %
Redevelopment Funding		713,171	0.10 %
Refuse Disposal Fund		400,000	0.06 %
Regional Transportation Congestion Improvement Program		50,000	0.01 %
San Diego Regional Parks Improvement Fund		6,329,850	0.90 %
Sewer Enterprise Funds		136,411,094	19.37 %
TransNet Funds		27,324,625	3.88 %
Trench Cut/Excavation Fee Fund		2,000,000	0.28 %
Water Enterprise Fund		280,753,141	39.87 %
Grand Total	\$	704,115,321	

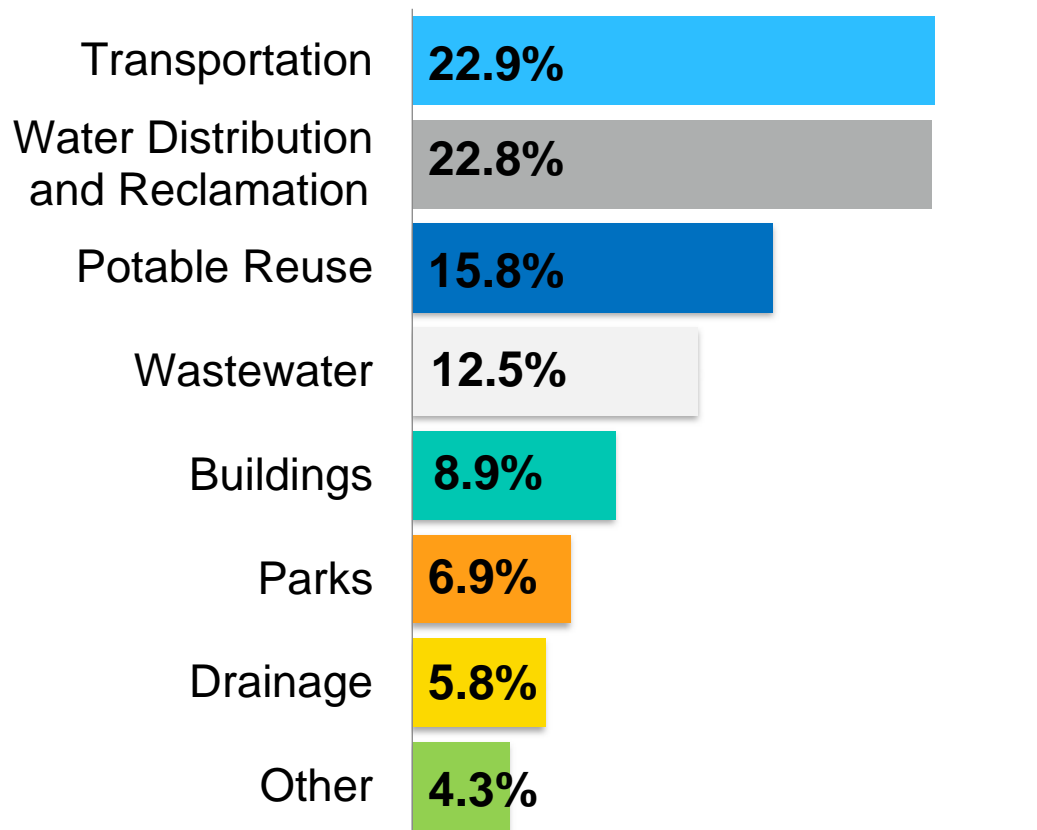
An additional \$293.3 million of funding is anticipated to be budgeted during Fiscal Year 2024. This anticipated funding is not included in the Adopted Budget amount of \$704.1 million because the funding

Capital Improvements Program

sources either require additional City Council approval or funding sources are more tentative. Staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of funding such as donations, grants, debt financing, developer funding, Development Impact Fees (DIF), and Facilities Benefit Assessments (FBA).

The Fiscal Year 2024 Adopted CIP Budget will support various types of projects, as displayed in **Figure 1 – Fiscal Year 2024 Adopted Budget by Project Type** below, such as water and wastewater, buildings, and transportation projects. Since the allocation of resources are primarily driven by the availability of funds, the distribution of the Adopted CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Adopted CIP Budget and support water and wastewater project types. In addition, 70.4 percent of the CIP budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet and gas taxes, which may also fund transportation components of other project types in the right-of-way, such as certain stormwater projects. Landfill, airport, and golf project types are funded by their respective enterprise funds. Parks, stormwater, and other building projects, such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

Figure 1 – Fiscal Year 2024 Adopted Budget by Project Type



The City's multi-year CIP includes assets that are maintained and operated by a variety of City departments and asset-managing sections, as shown in **Table 2 – Multi-Year CIP**. The largest funding allocation in the Fiscal Year 2024 Adopted CIP Budget is for the Public Utilities Department's projects, receiving \$408.2

Capital Improvements Program

million, or 58.0 percent, of the Adopted CIP Budget. The next largest portion is for the Transportation Department's projects, with \$160.1 million, or 22.7 percent, of the Adopted CIP Budget. The distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets.

Table 2 – Multi-Year CIP

Department	Prior Years	FY 2024 Adopted	Future Years	Total
Airport Management	\$ 6,780,690	\$ 4,614,497	\$ 69,808,115	\$ 81,203,302
Citywide	36,030,311	715,000	681,925,478	718,670,789
Department of Information Technology	19,645,433	6,616,563	-	26,261,996
Environmental Services	52,195,251	10,400,000	52,700,000	115,295,251
Fire-Rescue	83,676,483	250,000	112,522,787	196,449,270
General Services	52,580,445	5,712,800	334,613,075	392,906,320
Library	43,401,654	9,392,723	76,780,582	129,574,959
Parks & Recreation	552,978,875	56,964,631	1,060,865,975	1,670,809,481
Police	12,000,000	-	5,800,000	17,800,000
Public Utilities	3,565,999,309	408,182,672	5,781,901,070	9,756,083,051
Stormwater	355,073,875	41,121,747	2,337,676,603	2,733,872,225
Sustainability & Mobility	14,440,129	-	227,865,339	242,305,468
Transportation	1,039,411,175	160,144,688	2,622,179,175	3,821,735,038
Grand Total	\$ 5,834,213,631	\$ 704,115,321	\$ 13,364,638,199	\$ 19,902,967,151

The Fiscal Year 2024 Adopted CIP Budget will add \$704.1 million to the City's \$19.90 billion multi-year CIP, which is a \$2.67 billion year-over-year increase from the Fiscal Year 2023 Adopted Budget. Additionally, City Council previously approved over \$5.83 billion towards projects that are continuing from previous fiscal years. Furthermore, an estimated \$13.36 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all the City's unfunded CIP needs or new projects that may be added in future years.

Priority Scores are given to projects to compare them to other similar projects of the same project type within the CIP Budget. [Council Policy 800-14](#), Prioritizing CIP Projects, outlines the process for scoring and prioritizing projects. This policy was updated during Fiscal Year 2023 that included amendments to factors that must be considered when adding projects to the annual Capital Improvements Program budgets. The updates of the Council Policy ensure that the guiding principles of the City's recently adopted policies, like the Parks Master Plan, Climate Action Plan, and Build Better San Diego initiative, are incorporated into the City's delivery of needed neighborhood developments and infrastructure investments. The overall goal is to establish an infrastructure prioritization that delivers infrastructure efficiently and equitably across the City, with equity being part of the updated factors in the scoring weights. This policy provides guidelines and procedures to maintain consistency in application across all asset-managing departments by requiring an asset specific scoring methodology using unique operational needs and an objective scoring tool in prioritizing CIP projects. More details regarding the project prioritization process can be found in the Project Prioritization section of Volume III of the Fiscal Year 2024 Adopted Budget.

Capital Improvements Program

Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's residents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

In January 2023, the Engineering & Capital Projects Department released the [Fiscal Year 2024-2028 Five-Year Capital Infrastructure Planning Outlook](#) (CIP Outlook) report. The CIP Outlook presents a comprehensive overview of the City's CIP including current driving factors, reviews of service level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook is released annually and is used as a guide in developing the City's Annual Capital Improvements Program Budget.



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City Agencies

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City Agencies

The detailed Fiscal Year 2024 Budgets for the three City agencies (San Diego Housing Commission, San Diego City Employees' Retirement System, and the San Diego Convention Center Corporation) can be found on their respective web sites. For each of these agencies, the budget development process is not completely integrated with the process for City departments. Notwithstanding, agency staff and City staff collaborate throughout the budget development process for each respective agency.

San Diego Housing Commission (SDHC):

Mission: To foster social and economic stability for vulnerable populations in the City of San Diego through quality affordable housing, opportunities for financial self-reliance and homeless solutions.

To explore SDHC's budget visit:

[SDHC FY 2024 Budget](#)

San Diego City Employees' Retirement System (SDCERS):

Mission: To deliver accurate and timely benefits to participants and ensure the Trust Fund's safety, integrity, and growth.

To explore SDCERS' budget visit:

[SDCERS FY 2024 Budget](#)

San Diego Convention Center Corporation (SDCCC):

Mission: To generate significant economic benefits for the greater San Diego region by hosting international and national conventions and trade shows in our world-class facility.

To explore SDCCC's budget visit:

[SDCCC FY 2024 Budget](#)



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Glossary

ACCOUNTING PERIOD: The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ACCRUAL BASIS OF ACCOUNTING: The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

ACTUARIALLY DETERMINED CONTRIBUTION (ADC): The annual contribution amount into the San Diego City Employees' Retirement System (SDCERS), as defined by the SDCERS actuary. The ADC is considered a fixed fringe benefit.

ADOPTED BUDGET: The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AD VALOREM: In proportion to value, it is commonly applied to a tax imposed on the value of property.

AMERICANS WITH DISABILITIES ACT (ADA): Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

AMERICAN RESCUE PLAN ACT (ARPA) OF 2021: A federal bill passed on March 11, 2021 to provide additional relief and address the continued impact of COVID-19 on the economy, public health, state and local governments, individuals, and business. ARPA includes \$360 billion in total aid to states and local governments for direct and flexible relief.

ANNUAL COMPREHENSIVE FINANCIAL REPORT: A report prepared by the Department of Finance that summarizes financial data from the previous fiscal year in a standardized format. The annual comprehensive financial report is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance, and an operating statement that compares revenues with expenditures.

ANNUALIZATION: Annualization/true-up of prior year expenditures or positions that were added for a portion of a year for the purpose of estimating annual costs.

APPROPRIATION: A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE: The annual official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSEMBLY BILL (AB) 38: This bill requires that when property that is located in a high or very high fire hazard severity zone is sold, documentation of a compliant Defensible Space Inspection (DSI) that complies with the Public Resources Code or local vegetation management ordinances is needed.

ASSEMBLY BILL (AB) 1869: This bill repeals several administrative fees related to the processing of criminal cases. Additionally, it eliminates outstanding debt incurred as a result of those fees. The unpaid balance of related court-imposed fees is unenforceable and uncollectible.

ASSESSED VALUATION: An official government value placed upon real estate or other property as a basis for levying taxes.

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BALANCE (FUND BALANCE): Revenues and assets in excess of the expenditure and reserve obligations of a fund at year end.

BALANCED BUDGET: The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus available fund balance.

BEGINNING BALANCE: The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

BOND: A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND, GENERAL OBLIGATION: A limited tax bond which is secured by the City's property tax.

BOND PROCEEDS: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BOND RATING: A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor's, Moody's Investor Service, and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk and, together with AA/Aa bonds, comprise high grade bonds. Ratings including "+" or "1" designate the strongest bonds in the rating category. Generally, highly rated bonds have lower interest rates.

BUDGET: Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR: The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS: After the completion of public hearings, the City Council reviews and approves the Mayor's Proposed Budget during deliberations.

BUDGET DOCUMENT: The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUDGETED PERSONNEL EXPENDITURE SAVINGS:

Is used as a budgeting tool to allocate resources that are projected to remain unspent to other priority needs. This amount is attributed to several items including: vacancies, normal attrition, projections, additions, unplanned termination pay and overtime, and variances in all personnel salary groups due to unforeseen circumstances.

BUSINESS AREA: A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as a department.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS: A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

CALENDAR YEAR (CY): A 12-month term from January through December.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET: A financial plan of capital projects and the authorized means of their expenditures over a given period.

CAPITAL IMPROVEMENT PROJECT (CIP): A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are

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derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL EXPENDITURE: This expenditure category includes purchases of capital equipment, such as furniture, vehicles, large machinery, and other capital items. The Equipment and Vehicle Financing Program is budgeted within this expenditure category.

CASH BASIS OF ACCOUNTING: The basis of accounting under which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed. Since payments for goods and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with Generally Accepted Accounting Principles (GAAP), local governments must use an accrual basis rather than the cash basis of accounting.

CHARGES FOR CURRENT SERVICES: This revenue results from user fees for various City services. Library charges, golf course fees, filing fees for planning services, charges for engineering, and reimbursements for fire and police services are included.

COMMERCIAL PAPER: Provide a just-in-time borrowing tool to meet the cash flow needs of capital improvement projects. Commercial paper notes are issued on an as-needed basis as capital project spending occurs. The notes have maturities of 270 days or less and hold short term rates of interest. Commercial Paper obligations are ultimately refinanced with long term bonds.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS: Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

CONSUMER PRICE INDEX (CPI): An inflationary indicator that measures the change in the cost of a fixed basket of products and services, including housing, electricity, food, and transportation. CPI is an index of the cost of all goods and services to a typical consumer.

CONTINUING APPROPRIATIONS: Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTS AND SERVICES: This expenditure category consists of contractual agreement expenditures for services provided. It includes external contracts and services and internal contracts and services.

CONTRACTUAL SERVICE: A written agreement or legal instrument whereby the City of San Diego is committed to expend, or does expend, public funds in consideration for work, labor, services, equipment, or any combination of the foregoing.

DEBT: Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL: A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEFERRED RETIREMENT OPTION PLAN (DROP): A voluntary retirement program whereby members agree to retire from the City of San Diego within a specified period, up to a maximum of five years. In exchange, members have access to a lumpsum benefit, in addition to the normal monthly retirement allowance, at retirement.

DEPARTMENT: A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DISBURSEMENTS: Funds actually expended.

DISCRETIONARY FUNDS: Funds for which there are no restrictions on the use of fees or taxes collected.

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DIVISION: An organizational component of a department, possibly sub-divided into sections and groups.

EMERGENCY RESERVE: This reserve was established for the purpose of sustaining General Fund operations in the case of a public emergency such as a natural disaster or other unforeseen catastrophic event. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council.

ENCUMBRANCE: An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released, and the expenditure is recorded for the actual costs.

ENDING BALANCE: The ending balance is comprised of residual funds after taking into consideration the respective year's beginning or initial balance, revenues, expenditures, and other balance and reserves.

ENERGY AND UTILITIES: This expenditure category includes gas, electrical, water, sewer, telephone, and other utility expenses.

ENTERPRISE FUNDS: Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF): This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EQUIPMENT AND VEHICLE FINANCING PROGRAM (EVFP): A lease-purchase program for vehicle and equipment acquisitions. Lease payments are subject to annual appropriations and are not considered to be debt under the City Charter or the State Constitution.

EQUITY: Defined as an outcome that occurs when we eliminate institutional racism and systemic disparities, providing everyone with equitable access to opportunity and resources to thrive, no matter where they live or how they identify.

ESTIMATED REVENUE AND EXPENSE: The revenue or expense projected to be received or expended during a specific time, usually a fiscal year.

EXCESS EQUITY: Spendable and unrestricted fund balance that is not otherwise assigned to reserves and is available for appropriation. Most commonly a non-recurring source of revenue. Council authorization is necessary to expend these funds in the General Fund.

EXPENDITURE: The actual outlay of monies from the City treasury.

EXPENDITURE CATEGORY: Expenditure categories are groupings of similar types of expenditures. The City uses nine major expenditure categories: Salary and Wages, Fringe Benefits, Supplies, Contracts, Information Technology, Energy and Utilities, Debt, Capital Expenditures, and Other.

EXPENSES: Charges incurred for operations, maintenance, interest, or other charges.

EXTERNAL CONTRACTS AND SERVICES: Contracts and services that are paid to an outside agency, consultant, or contractor.

FEDERAL GRANT FUNDS: These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FINES, FORFEITURES, AND PENALTIES: Revenue resulting from violations of various City and State laws and from damage to City property.

FISCAL YEAR (FY): A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

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FIVE-YEAR FINANCIAL OUTLOOK (FYO): The Five-Year Financial Outlook includes General Fund revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FIXED FRINGE: Fixed fringe costs are annual liabilities the City is obligated to expend regardless of current FTE count or salary amounts. If FTEs or salaries are adjusted either due to reductions, additions, or vacancies, the collection rate for the fixed fringe cost must be adjusted to fully expend the budgeted allocation. Fixed fringe includes: Actuarially Determined Contribution for pension, Other Post-Employment Benefits, Workers' Compensation, Risk Management Administration and Long-Term Disability.

FLEXIBLE (FLEX) BENEFITS: An Internal Revenue Service (IRS) qualified cafeteria-style employee benefits program in which employees select their medical insurance coverage and other non-taxable fringe benefits from a list of options provided. Eligible participating employees include one-half, threequarters, or full-time status employees.

FRANCHISE FEES: Fees resulting from agreements with private utility companies in exchange for use of the City's rights-of-way.

FRINGE BENEFITS: This expenditure category consists of the costs to provide employee benefits. Typical employee benefits include the flexible benefit program, insurance, and retirement. According to the City Charter, fringe benefit expense is not considered a salary or wage expense.

FULL-TIME EQUIVALENT (FTE): The decimal equivalent of a part-time position converted to a fulltime basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND: A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GANN LIMIT (PROPOSITION 4): Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): The uniform minimum standards used by State and local governments for financial recording and reporting that have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).

GENERAL FUND: The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GENERAL FUND RESERVES: The General Fund Reserve is comprised of the Emergency Reserve and Stability Reserve. The target level for total General Fund Reserves shall be 16.7% of the most recent three-year average of annual audited General Fund operating revenues. The Emergency Reserve shall be set at a target level of 8%, and the Stability Reserve shall be set at a target level of 8.7%.

GENERAL GOVERNMENT SERVICES BILLING (GGSB): A standard methodology to allocate expenses for General Fund departments providing support services to non-general fund departments. For example, the allocation of a portion of the expenses for the Department of Finance to the Water Department based on an auditable formula.

GRANT: A contribution by a government or other organization to support a particular function.

GROWTH RATE: The level at which expenditures and revenues are expected to increase annually.

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HOURLY AND TEMPORARY WAGE POSITIONS: Hourly and Temporary Wage Positions include seasonal, interns, provisional, and other temporary positions. The funding for these types of positions are allocated according to a zero-based annual review of hourly funding requirements.

HUMAN CAPITAL MANAGEMENT (HCM): HCM is a component of the OneSD System used to organize and manage the City's personnel structure and payroll functions.

INFORMATION TECHNOLOGY (IT): This expenditure category includes data center, network, procurement and maintenance of hardware, software, telephones, and associated labor.

INFRASTRUCTURE FUND (CHARTER SECTION 77.1): This fund was established to expend monies for General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure and is supported specific sources of revenue as outlined in Section 77.1 of City Charter.

INTEREST AND RENTS: These revenues result from investment earnings on City funds, parking meters, various franchise agreements, and agreements for use of City land and facilities.

INTERFUND TRANSFERS: A transfer of monies between departments/funds for specific purposes as approved by the appropriate authority.

INTERNAL CONTRACTS AND SERVICES: Contracts and services that support internal and enterprise services among various City departments.

INTERNAL SERVICE FUND: A fund created to finance and account for a department's or division's work for other departments. The fund's expenses are repaid from fees or fund transfers from other City departments.

LEVY: To impose taxes, special assessments, or charges for the support of City activities.

LICENSES AND PERMITS: This revenue category includes revenue raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature to ensure compliance with the law.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS: Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

MANDATED PROGRAM: A requirement by the State or federal government that the City perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

MISCELLANEOUS REVENUE: This revenue category consists mainly of refunds and revenue generated from the sale of publications and excess inventory.

MISSION STATEMENT: A statement that articulates the purpose of an entity (e.g., City, department, division, or work unit).

MODIFIED ACCRUAL BASIS OF ACCOUNTING: Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

MODIFIED CASH BASIS OF ACCOUNTING: A plan under which revenues are recognized on the cash basis while expenditures are recognized on the accrual basis; this is sometimes known as Modified Accrual Basis.

MOTIVE EQUIPMENT ASSIGNMENT AND USAGE: Costs associated with motor vehicles consist of two charges, assignment and usage. Assignment charges represent an amount to offset the annualized

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estimated expense for replacing the vehicle at the end of its economic life. Usage charges are fees that offset all operating expenses associated with the equipment class, including maintenance, fuel, tires, and repairs.

MOTOR VEHICLE LICENSE FEES (MVLFF): Fees paid to the Department of Motor Vehicles (DMV) at the time of vehicle registration. The fees are levied as a percentage of an automobile's purchase price, subject to depreciation.

MUNICIPAL STORMWATER PERMIT: Requires operators that serve populations of 100,000 or greater to implement a stormwater management program as a means to control polluted discharges from the Municipal Separate Storm Sewer System.

NET POSITION: The total of revenues less expenditures.

NET TOTAL COMBINED BUDGET: The City's total budget including operating and capital revenues and expenditures that reflects General Fund, special revenue funds and enterprise funds, less inter-fund transfer activity, for a fiscal year.

NON-DISCRETIONARY: Non-discretionary expenditures are generally expense allocation adjustments that are determined outside of the department's direct control and are generally based on prior year expenditure trends. Examples include utilities, insurance, and rent.

NON-GENERAL FUND: A fund that is not supported by General Fund dollars. Examples of non-general funds include internal service, special revenue, trust, agency, and enterprise funds.

NON-PERSONNEL EXPENDITURE (NPE): Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

ONESD: A comprehensive strategy known as SAP Enterprise Resource Planning (ERP). This program changes the way the City does business by integrating enterprise data, information, and business processes into one system. OneSD applications are used citywide.

ONE-TIME EXPENDITURES AND/OR REVENUES: Expenditures and/or revenues for one-time projects or services. After the project or service is completed, expenditures and/or revenues are terminated and are not considered part of the budget for the following year.

OPERATING BUDGET: Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

ORDINANCE: A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

OTHER FINANCIAL SOURCES AND USES: Revenue from departmental transfers for reimbursement of services provided to other City funds by General Fund departments, transfers of unused fund balance whose original source was the General Fund, and other inter-departmental transfers.

OTHER LOCAL TAXES: Taxes other than property tax, including sales tax, property transfer tax, and transient occupancy tax.

OTHER POST EMPLOYMENT BENEFITS (OPEB): Post-employment benefits that a retired employee earns after retirement such as: medical insurance, dental, vision, life insurance and other health benefits.

PAY PERIOD: A pay period lasts 14 calendar days or two weeks. There are around 26 pay periods in each fiscal year, give or take a handful of days.

PERFORMANCE MEASURE: An indicator of the results of an action, task, process, activity, function, or work group. Performance measures may be output or outcome-based, the former focused on the amount of

Glossary

work or work product created by the action, task, process, activity, function, or work group being measured and the latter focused on the impact or effectiveness of the action.

PERFORMANCE MONITORING: A process that includes tracking and analyzing performance data (e.g., performance measures) to infuse accountability into processes and efforts, monitor successes and compare levels of success with other entities', and support data-based decision making.

PERSONNEL EXPENDITURE (PE): Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

POLICY ISSUES: The addition, expansion, reduction, or modification of programs that have significant implications/impacts to the City or public.

PROPERTY TAX: An ad valorem tax on real property, based upon the value of the property. In accordance with Proposition 13, secured property is taxed at the rate of 1 percent of assessed valuation, plus a rate sufficient to generate revenue necessary to pay for voter-approved indebtedness.

PROPERTY TRANSFER TAX: A tax imposed whenever the ownership of real property changes.

PROPOSED BUDGET: The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council by April 15 each year.

PRORATING: Budgeting expenditures or positions for a portion of a year over for the purpose of incurring only necessary costs.

PUBLIC BUDGET FORMULATION (PBF): The City's budgeting system used in the preparation of the City's proposed and annual budgets. It is a web-based application that records proposed expenditures and revenues for all City Departments and programs.

PUBLIC LIABILITY CLAIMS FUND: A program from which the City pays claims arising from real or alleged acts on the part of the City, including claims for bodily injury, property damage, inverse condemnation, false arrest, and errors and omissions.

RECOGNIZED EMPLOYEE ORGANIZATIONS: These employee organizations represent employees to protect and further their rights and interests. The six recognized employee organizations include: Local 145, Police Officers Association (POA), Local 911, Local 127, Deputy City Attorneys Association (DCAA), and the Municipal Employees Association (MEA).

REDISTRIBUTION: Process where departments request to redistribute their non-personnel expenditures and revenue budgets within or across divisions to reflect the way the expenses are incurred, and revenues are collected.

REGIONAL WATER QUALITY CONTROL BOARD: A regulatory board that has a responsibility for protecting the water quality, bays and estuaries, rivers and streams, and the coastline.

REIMBURSEMENT: Fees received as payment for the provision of specific municipal services.

REQUEST FOR PROPOSAL (RFP): A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESERVE: An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

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RESOLUTION: Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE: Funds received from various sources and treated as income to finance expenditures.

REVENUE AND EXPENSE (R&E) STATEMENT: The revenue and expense statement reflect financial information of a fiscal and accounting entity including revenues, expenditures, reserves, and balances.

REVENUE CATEGORIES: The major categories of revenue are: property tax; sales tax; transient occupancy tax; franchise fees; property transfer tax; safety sales tax; motor vehicle license fees; licenses and permits; fines, forfeitures, and penalties; revenue from money and property; interest earnings; revenue from other agencies; charges for current services; other financial sources and uses; and other revenue.

REVENUE FROM MONEY AND PROPERTY: This revenue category consists of revenue from money which includes interest earnings and dividends, and revenue from property which includes revenue from rents and concessions.

REVENUE FROM OTHER AGENCIES: This category includes revenues from federal grants, State grants and allocations, and reimbursement from the Unified Port District for services provided.

SALARY AND BENEFIT ADJUSTMENT: Adjustments to reflect negotiated salaries and benefits, changes to average salaries, and other salary and benefit compensation.

SALARIES AND WAGES: This expenditure category includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of San Diego Charter, fringe benefit expense is not considered a salary or wage expense.

SAN DIEGO CITY EMPLOYEES' RETIREMENT SYSTEM (SDCERS): The retirement system for City of San Diego, Unified Port District, and San Diego County Regional Airport Authority employees.

SCHEDULES: The schedules provide a summary of revenues, expenditures, and positions for the operating budgets of all departments and budgeted funds and reflect the funding sources and spending areas of the Capital Improvements Program. The schedules also summarize the City's total combined budget.

STATE SENATE BILL (SB) 1383: A bill that sets goals to reduce disposal of organic waste in landfills and edible food by establishing methane reduction targets.

SERVICE LEVEL AGREEMENT (SLA): A service level agreement is a contract used between City departments that define the relationship between two parties: the service provider and the client department.

SPECIAL DISTRICT: A designated geographic area established to provide a specialized service usually petitioned for by the residents and approved by the Mayor and City Council (e.g., Open Space Maintenance).

SPECIAL REVENUE FUNDS: These funds account for revenues received that have specific purposes for which they can be used.

STABILITY RESERVE: This reserve was established to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. This reserve may be used as a source of one-time funding for critical capital or operating needs. Recommendations to appropriate from the Stability Reserve are brought forward by the Mayor and require approval by a majority of the City Council.

STATEMENT OF WORK (SOW): A document that defines the areas of work and performance standards on which external bids will be requested. The SOW will be performance-based and will specify desired outputs, performance levels, and outcomes. The SOW focuses on what should be done rather than on how it is currently done and must provide the information necessary for proposal teams (internal to the City and external) to develop an approach and cost for providing the service.

STRATEGIC GOALS: Broad, multi-year areas of priority and focus.

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STRATEGIC OBJECTIVES: Attainable, mid-term achievements that help to accomplish strategic goals.

STRATEGIC, TACTICAL EQUITY, AND DEPARTMENTAL PLANS: Plans developed to define the strategy or direction of an organization. The City's Strategic Plan provides a guiding vision for the City while tactical equity or departmental plans provide strategy or direction for a department, division, or work unit that is very tangible and specific, delineating implementation processes.

STRONG MAYOR FORM OF GOVERNANCE: The City's system of government changed on January 1, 2006 from a City Manager form to a Strong Mayor form; this change was made permanent by City voters in June 2010. Under the Strong Mayor system, the Mayor is the City's Chief Executive Officer, similar to the Governor or the President. The City Council is the legislative body, providing checks and balances to the Mayor's new authority.

STRUCTURALLY BALANCED BUDGET: The amount of budgeted ongoing expenditures is equal to or less than the amount of budgeted ongoing revenues.

SUPPLIES: This expenditure category consists of materials, supplies, and other services.

SUPPLEMENTAL POSITIONS: Supplemental positions are any positions not included in a department's budgeted staffing and FTE count.

TARGET(S): Anticipated and/or desired level of performance. Targets are intended to support resourcing decisions.

TAX AND REVENUE ANTICIPATION NOTES (TRANS): Short-term notes issued to finance the City's General Fund interim cash flow requirements in anticipation of the receipt of tax proceeds and other revenues later in the fiscal year.

TAX RATE ORDINANCE: This ordinance, annually adopted by the City Council, fixes a rate of taxation for real and personal taxable properties.

TRANSFERS: Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

TRANSIENT OCCUPANCY TAX (TOT): A tax that is imposed on occupants of hotel and motel rooms in the City of San Diego.

TRANSIENT OCCUPANCY TAX FUND: A fund established to receive five cents of the ten and one-half cents of the Transient Occupancy Taxes collected, in accordance with the Municipal Code.

TRANSPORTATION ALTERNATIVES PROGRAM (TAP): A benefits program that incentivizes and encourages City employees and volunteers to utilize mass transit and van pools as their primary mode of transportation to and from work.

UNFUNDED ACTUARIAL ACCRUED LIABILITY (UAAL): A liability generally representing the difference between the present value of all benefits estimated to be payable to plan members as a result of their service through the valuation date and the actuarial value of plan assets available to pay those benefits. This amount changes over time as a result of changes in accrued benefits, pay levels, rates of return on investments, changes in actuarial assumptions, and changes in the demographics of the employee base.

USER FEE: A charge for services provided by the City to residents and businesses.

VARIABLE FRINGE: Variable fringe costs are driven by actual payroll activity and are affected by reductions, additions, and vacancies. Savings can be achieved if reductions in salaries or FTEs occur. Variable fringes include but are not limited to Supplemental Savings Pension Plan (SPSP), Medicare, Retirement Offset Savings, Employee Offset Contributions, and Flexible Benefits.

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VISION STATEMENT: A statement that articulates the desired future state of an entity (e.g., City, department, division, or work unit).

WATER INFASTRUCTURE FINANCE AND INOVATION ACT (WIFIA): A federal credit program administered by the Environmental Protection Agency for eligible water, wastewater, and stormwater infrastructure projects.

WORKERS' COMPENSATION: State Workers' Compensation law that ensures that employees who are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and provide benefits for workers and (their dependents) who suffer work-related accidents or illnesses.

ZERO-BASED BUDGETING: Method of budgeting in which all expenses must be justified in complete detail starting from zero base.

ZOOLOGICAL EXHIBITS FUND: This fund was established to expend monies exclusively for the maintenance of zoological exhibits in Balboa Park and is financed from a fixed property tax levy authorized by Section 77A of the City Charter.



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FISCAL YEAR

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Volume 1 Appendix

MAYOR TODD GLORIA



HOUSING • PROTECT & ENRICH • INFRASTRUCTURE • SUSTAINABILITY • PROSPERITY





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Appendix

Fiscal Year 2024 Changes in Full-Time Equivalent (FTE) Positions

ATTACHMENT A

Information reflecting changes in FTE positions from the Fiscal Year 2023 Adopted Budget to the Fiscal Year 2024 Adopted Budget by fund and department.

Fiscal Year 2024 – 2028 Five-Year Financial Outlook

ATTACHMENT B

A report that guides long-range fiscal planning and serves as the framework for the development of the Fiscal Year 2024 Adopted Budget.

<https://www.sandiego.gov/sites/default/files/fy-2024-2028-five-year-financial-outlook-and-attachments-general-fund.pdf>

FY 2024 Updated Council Budget Priorities

ATTACHMENT C

Updated City Council budget priorities for Fiscal Year 2024, Office of the Independent Budget Analyst, Report Number 23-02 REV, issued February 8, 2023.

https://www.sandiego.gov/sites/default/files/23-02_rev_fy_2024_updated_city_council_budget_priorities_complete_rpt.pdf

May Revision to the Fiscal Year 2024 Proposed Budget

ATTACHMENT D

A document that presents the Mayor's recommended revisions to the Fiscal Year 2024 Proposed Budget.

<https://www.sandiego.gov/sites/default/files/fy2024-may-revision-report.pdf>

Fiscal Year 2024 Councilmember Budget Modification Memoranda

ATTACHMENT E

Office of the Independent Budget Analyst, Report Number 23-13, issued June 7, 2023.

https://www.sandiego.gov/sites/default/files/23-13_fy24_council_budget_modification_memos_report_complete_rpt.pdf

Recommended City Council Modifications to the Mayor's Proposed FY 2024 Budget and Review of the May Revision

ATTACHMENT F

Office of the Independent Budget Analyst, Report Number 23-12 REV, issued June 7, 2023.

https://www.sandiego.gov/sites/default/files/23-12_iba_recommended_fy24_budget_mods_review_may_revision_-_complete_report.pdf

Appendix

City Council Modifications: Resolution R-314971

ATTACHMENT G

A resolution adopting the Fiscal Year 2024 budget.

https://docs.sandiego.gov/council_reso_ordinance/rao2023/R-314971.pdf

Appropriation Ordinance O-21675

ATTACHMENT H

An ordinance adopting the annual budget for Fiscal Year 2024 and appropriating the necessary money to operate the City of San Diego for Fiscal Year 2024.

https://docs.sandiego.gov/council_reso_ordinance/rao2023/O-21675.pdf

Fiscal Year 2024 Statement of Budgetary Principles

ATTACHMENT I

Office of the Independent Budget Analyst, Report Number 23-16 REV, issued July 18, 2023.

https://www.sandiego.gov/sites/default/files/23-16_proposed_fy_2024_statement_of_budgetary_principles_complete_rpt.pdf

Appendix

Attachment A

Table 1 - General Fund FTE Changes by Department below reflects the changes in Full-time Equivalent (FTE) positions in the General Fund from the Fiscal Year 2023 Adopted Budget to the Fiscal Year 2024 Adopted Budget by department.

Table 1 - General Fund FTE Changes by Department

Department	FY 2023 Adopted Budget	FY 2024 Adopted Budget	FTE Change
City Attorney	403.73	406.73	3.00
City Auditor	22.00	24.00	2.00
City Clerk	50.32	50.32	-
City Planning	59.75	66.09	6.34
City Treasurer	123.00	124.25	1.25
Commission on Police Practices	11.50	12.00	0.50
Communications	38.00	38.00	-
Compliance	34.00	36.00	2.00
Council Administration	14.00	14.00	-
Council District 1	15.00	15.00	-
Council District 2	15.00	15.00	-
Council District 3	15.00	15.00	-
Council District 4	15.00	15.00	-
Council District 5	15.00	15.00	-
Council District 6	15.00	15.00	-
Council District 7	15.00	15.00	-
Council District 8	15.00	15.00	-
Council District 9	15.00	15.00	-
Debt Management	17.00	-	(17.00)
Department of Finance	116.00	140.00	24.00
Department of Information Technology	-	4.00	4.00
Department of Race & Equity	7.00	7.00	-
Development Services	91.50	94.00	2.50
Economic Development	55.00	56.00	1.00
Environmental Services	295.20	333.68	38.48
Ethics Commission	6.00	6.00	-
Fire-Rescue	1,362.00	1,383.88	21.88
General Services	177.50	180.50	3.00
Government Affairs	7.00	7.00	-
Homelessness Strategies & Solutions	15.00	16.00	1.00
Human Resources	44.00	57.50	13.50
Library	469.10	471.00	1.90
Office of Boards & Commissions	5.00	5.00	-
Office of Emergency Services	20.33	20.33	-
Office of the Chief Operating Officer	18.00	20.35	2.35
Office of the IBA	11.00	11.00	-
Office of the Mayor	23.00	20.00	(3.00)
Parks & Recreation	1,037.88	1,060.45	22.58
Performance & Analytics	17.00	18.00	1.00
Personnel	84.99	85.99	1.00
Police	2,664.14	2,687.14	23.00
Purchasing & Contracting	63.00	64.00	1.00
Real Estate & Airport Management	39.00	38.75	(0.25)
Stormwater	295.00	305.00	10.00
Sustainability & Mobility	32.75	33.09	0.34
Transportation	471.70	480.94	9.24
Total General Fund FTE Changes	8,336.39	8,512.99	176.60

Appendix

Table 2 - Non-General Funds FTE Changes by Fund below reflects the changes in Full-time Equivalent (FTE) positions in the Non-General Funds from the Fiscal Year 2023 Adopted Budget to Fiscal Year 2024 Adopted Budget by fund name.

Table 2 - Non-General Funds FTE Changes by Fund

Fund	FY 2023 Adopted Budget	FY 2024 Adopted Budget	FTE Change
Airports Fund	24.00	28.25	4.25
Central Stores Fund	21.00	21.00	-
City Employee's Retirement System Fund	51.00	54.00	3.00
Concourse and Parking Garages Operating Fund	2.00	2.00	-
Development Services Fund	655.35	685.00	29.65
Energy Conservation Program Fund	27.25	29.71	2.46
Engineering & Capital Projects Fund	822.50	822.40	(0.10)
Facilities Financing Fund	19.00	19.00	-
Fire/Emergency Medical Services Transport Program Fund	18.00	23.00	5.00
Fleet Operations Operating Fund	225.25	225.25	-
GIS Fund	14.00	12.00	(2.00)
Golf Course Fund	112.42	119.92	7.50
Information Technology Fund	44.00	47.00	3.00
Junior Lifeguard Program Fund	1.00	1.00	-
Local Enforcement Agency Fund	5.50	5.00	(0.50)
Los Penasquitos Canyon Preserve Fund	2.00	2.00	-
Maintenance Assessment District (MAD) Management Fund	24.50	24.50	-
Metropolitan Sewer Utility Fund	512.92	514.28	1.36
Municipal Sewer Revenue Fund	432.68	438.07	5.39
OneSD Support Fund	30.00	29.00	(1.00)
Parking Meter Operations Fund	10.00	9.75	(0.25)
PETCO Park Fund	1.00	1.00	-
Publishing Services Fund	8.00	9.50	1.50
Recycling Fund	87.43	97.50	10.07
Refuse Disposal Fund	174.63	142.33	(32.30)
Risk Management Administration Fund	87.23	94.00	6.77
Transient Occupancy Tax Fund	13.00	13.35	0.35
Underground Surcharge Fund	22.16	24.16	2.00
Water Utility Operating Fund	947.59	979.86	32.27
Wireless Communications Technology Fund	45.35	43.35	(2.00)
Total Non-General Fund FTE Changes	4,440.76	4,517.18	76.42



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FISCAL YEAR

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Volume 2 Department Detail

MAYOR TODD GLORIA



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Executive Director

California Society of Municipal Finance Officers

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Operating Budget Excellence Award Fiscal Year 2022-2023

Presented to the

City of San Diego

For meeting the criteria established to achieve the CSMFO Excellence Award in Budgeting.

February 10, 2023



***Scott Catlett
2022 CSMFO President***

***James Russell-Field, Chair
Recognition Committee***

Dedicated Excellence in Municipal Financial Reporting

*California Society of Municipal
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***Capital Budget Excellence Award
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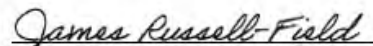
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Scott Catlett
2022 CSMFO President



James Russell-Field, Chair
Recognition Committee

Dedicated Excellence in Municipal Financial Reporting



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Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget consists of appropriations based on estimated revenues and expenditures developed during the six to ten-month period preceding the start of each fiscal year. Those estimated revenues and expenditures rely on economic and financial assumptions that the City develops for budgetary purposes based on then-available information. The City updates its estimated revenues and expenditures over the course of the fiscal year as economic and financial conditions develop, which often differs from those estimated at the time that the annual budget is originally adopted. These differences are sometimes material. As such, the annual budget may be modified by the Mayor and City Council throughout the fiscal year. For the purposes of this document, estimated revenues and expenditures are in line with what was originally adopted, and have not yet been updated.

The annual budget is not prepared, nor is it suitable, for the purpose of an investor understanding the forward-looking financial condition of the City or for making any investment decision in any bonds issued by the City or secured by any City revenues. Further, the economic and financial assumptions that the City presents in the annual budget have been prepared for budgetary purposes, which assumptions may differ materially from those that the City would use to communicate financial projections to investors. The City files official statements for bond offerings, audited financial statements, annual comprehensive financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB.



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Mayor's Message – Fiscal Year 2024 Budget

Dear San Diegans:

I am proud to present the Fiscal Year 2024 Adopted Budget. Over the last two years, we have invested millions in federal and State relief dollars to jumpstart San Diego's economic recovery, provide aid to small businesses and help our most vulnerable residents. My "Getting it Done" budget builds on the considerable progress made over the last two fiscal years while continuing to invest in my administration's top priorities of homelessness, housing, infrastructure, and public safety.

This year, we are making the greatest ever General Fund investment to achieve greater progress on homelessness. We are expanding General Fund ongoing support by an additional \$24.5 million to maintain the 70 percent increase in additional shelter bed capacity we've achieved to date, with an additional \$5.0 million to further expand shelter capacity in Fiscal Year 2024. This includes funding for a Safe Sleeping program, which is offering unhoused San Diegans a safer alternative to sleeping on our sidewalks, and in parks and canyons. The program connects participants with services that can help end people's homelessness and put them on a path to permanent housing.

Addressing homelessness effectively requires a comprehensive approach that includes keeping housing-insecure people in their homes. As part of this effort, we are allocating an additional \$3.0 million to provide education and legal services for low-income renters facing eviction, \$2.3 million for rental assistance for San Diegans who are at risk of losing their housing, and \$500,000 to support the tenant protection ordinance and create an Eviction Notice Registry. By supporting individuals and families in maintaining stable housing and preventing unjust evictions, we can prevent homelessness before it occurs – by far the most cost-effective approach to ending homelessness.

This budget also adds \$1.4 million in funding to support additional positions and vehicles to remove waste from the public right-of-way, in areas most heavily impacted by encampments. This investment will help to address impacts to the health and safety of our communities and improve the quality of life for all San Diegans.

Last year's budget significantly expanded the capacity of our City's workforce to deliver critical capital projects that benefit San Diego communities, and we are continuing to prioritize

infrastructure investments in the Fiscal Year 2024 Adopted Budget. We are transferring \$39.0 million from the General Fund to continue making necessary improvements to our city's buildings and parks and to fund stormwater infrastructure, which helps prevent water pollution, reduces the risk of flooding and erosion, and protects the environment. Other General Fund investments in capital projects include funding to fix the City's most dangerous intersections; install street calming infrastructure and sidewalks; resurface City streets; improve trails, recreation centers and parks; repair the Mission Beach sea wall; and install a gateway sign in the Convoy District.

Mayors Message

Historically, San Diego has struggled to keep up with needed repair and maintenance of our public right-of-way, a challenge my administration has prioritized with additional funding for road repair in my first two budgets as Mayor, as well as efforts to identify and fix processes and policies that slow down repair. This budget will continue to ramp up these investments. Through our capital financing program, we are allocating more than \$100 million toward street resurfacing, which is the most we have invested in any given year. When including slurry seal, this will allow us to maintain and repair 157 miles of streets. This funding will also lay the foundation for additional investments in future years and will significantly improve the quality of our city's streets, making them safer and more accessible for all San Diegans.

This budget includes \$38.6 million in capital improvement program funding for parks, which will allow us to enhance recreational opportunities for community members and visitors alike. These investments will include improvements to our parks and playgrounds, as well as the development of new amenities and green spaces throughout the city. Access to parks and open spaces is vital to the health and well-being of our communities, particularly in underserved neighborhoods. This funding will help us continue to provide safe, accessible, and inclusive parks and recreation facilities for all San Diegans to enjoy.

Keeping our communities safe is job number one for City government, and we are committed to providing our public safety departments with the resources they need to do their jobs effectively. We are investing \$3.5 million in smart streetlights that will be placed strategically throughout the city to help solve crimes, as well as to investigate collisions involving fatal and serious injuries. This investment in public safety is essential, and we are committed to ensuring that it's done in a way that carefully balances public safety with San Diegans' expectations of privacy.

We are also right sizing the overtime budget for our public safety departments. This includes an increase in overtime of \$15.7 million for the Fire-Rescue Department and \$9.2 million for the Police Department. This increase will allow our departments to meet their current safety needs while we continue to enhance our recruitment and retention efforts to achieve full staffing.

In addition, this budget also adds ten Police Investigative Service Officer positions to support administrative functions more cost-effectively for the Police Department, freeing up our sworn police officers to patrol and respond to calls for service.

We are also adding positions to the Fire-Rescue Department that will be focused on fire safety inspections and hazardous materials management throughout the city. By expanding these functions, we can proactively identify and address potential hazards, making our city safer for all San Diegans.

In addition to the positions in the Fire-Rescue Department, we are also adding lifeguard positions at La Jolla Shores beach and funding the Lifeguard Division's biannual Advanced Lifeguard Academy. The 10-week lifeguard academy provides advanced training in a variety of critical disciplines, including law enforcement, cliff rescue, and water rescue. This training is essential to ensure our lifeguards have the advanced skills and knowledge they need to respond effectively to all types of water emergencies.

Mayors Message

This budget reflects our commitment to environmental sustainability. One major initiative continued in this year's budget is the implementation of organic waste diversion from the City's landfills, a program which will reduce greenhouse gas emissions and produce compost to improve soil quality. To support this effort, Citywide public benefit programs that are currently funded in the Refuse Disposal Enterprise Fund will be reallocated to the General Fund to support the Refuse Disposal Enterprise Fund's long-term solvency.

To promote climate equity, we are allocating \$11.1 million to the Climate Equity Fund, which will help historically underserved communities better respond to the impacts of climate change. Projects that receive funding must have an impact on reducing greenhouse gas emissions, enhancing safety in the public right-of-way, relieving congestion, or achieving other climate equity concerns, and be located in a Community of Concern as identified using the Climate Equity Index.

Finally, we are adding \$1.1 million for an Urban Forestry Program to implement an aggressive and robust tree planting and tree well cutting program in historically underserved communities. This investment reflects our commitment to environmental sustainability and equity, and we are confident the program will have a positive impact on our communities for years to come.

We recognize the importance of arts and culture in creating vibrant communities and are proud to support our local artists and arts organizations. This budget makes permanent the prior year's one-time funding and adds additional support through the City of San Diego's Commission for Arts and Culture, for a total ongoing allocation of \$15.3 million. In addition to this ongoing support, the City is investing in the World Design Capital by committing \$3.0 million in one-time funds. This investment represents the highest funding level for the arts in the City's history and reflects our commitment to ensuring that the arts remain accessible to all San Diegans. We believe that investing in the arts not only enhances our community's cultural vibrancy but also drives economic development, promotes tourism, and enriches our residents' quality of life.

As we continue to recover from the pandemic and work to ensure the long-term financial stability of our city, it is important that we maintain a healthy level of reserves. That is why we are restarting General Fund reserve contributions to protect the City from service reductions in the event of a recession, as well as to fund emergencies. I am proud to announce that we did not use reserves during the COVID-19 pandemic, which is a testament to our city's strong financial management and the resilience of our community. This budget adds \$8.1 million to General Fund reserves, which will bring our total reserves to a level that is both responsible and prudent. These reserves will provide us with the necessary resources to respond to unexpected challenges while maintaining our commitment to delivering high-quality services to our residents.

Investing in our personnel is critical to delivering high-quality services to our residents and promoting inclusive work environments. After nearly a decade of stagnant salaries, we recognize that City employees' compensation is not competitive with other agencies throughout the region. While this budget continues to take steps to address this issue by increasing compensation and restoring benefits to better align salaries with the current employment market, we acknowledge that there is still more work to be done to attract and retain talented, dedicated individuals to serve our community members. To further support recruitment efforts and address vacancies, this budget includes general salary and wage increases for represented and unrepresented employees; special salary adjustments for specific positions experiencing recruitment challenges; additional citywide

Mayors Message

benefits including free transit passes for all employees, and expanded paid parental leave and bereavement leave benefits; and six positions to support our Recruitment Program and provide general Human Resources support to departments.

This budget reflects my administration's commitment to equity by addressing longstanding disparities between communities. For the first time ever, we have worked to incorporate an equity lens into the budget process, from identifying priority areas for investment to evaluating the impact of proposed expenditures on historically underserved communities. The budget takes concrete steps to address these disparities, increasing funding for programs that benefit historically underserved communities; strategically allocating resources from the Climate Equity Fund to address the impacts of climate change on underserved neighborhoods; and investing in affordable housing and homelessness solutions. We will continue to prioritize equity in our budget decisions to ensure that we address institutional racism and systemic disparities, providing everyone with equitable access to opportunity and resources to thrive, no matter where they live or how they identify.

In conclusion, this Fiscal Year 2024 Adopted Budget reflects our priorities and commitment to enhancing the well-being of our community. By focusing on key areas such as infrastructure, public safety, housing, and homelessness, we aim to create a better and more equitable San Diego. I thank the City Council and all stakeholders for working with us to ensure that this budget is a success and that we continue to build a thriving, equitable and inclusive community for all.

Sincerely,

A handwritten signature in black ink, reading "Todd Gloria". The signature is fluid and cursive, with the first name "Todd" and last name "Gloria" clearly distinguishable.

Todd Gloria
Mayor



Todd Gloria
Mayor



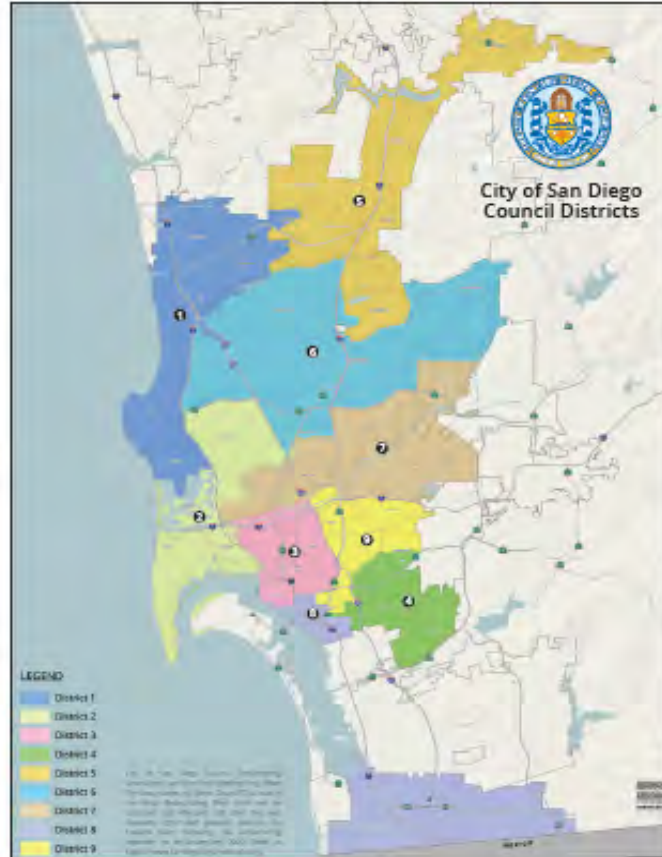
Joe LaCava
Councilmember
District 1



Jennifer Campbell
Councilmember
District 2



Stephen Whitburn
Councilmember
District 3



Monica Montgomery
Steppe
Councilmember
District 4



Marni von Wilpert
Councilmember
District 5



Kent Lee
Councilmember
District 6



Raul A. Campillo
Councilmember
District 7



Vivian Moreno
Councilmember
District 8



Sean Elo-Rivera
Councilmember
District 9



Eric K. Dargan
Chief Operating Officer

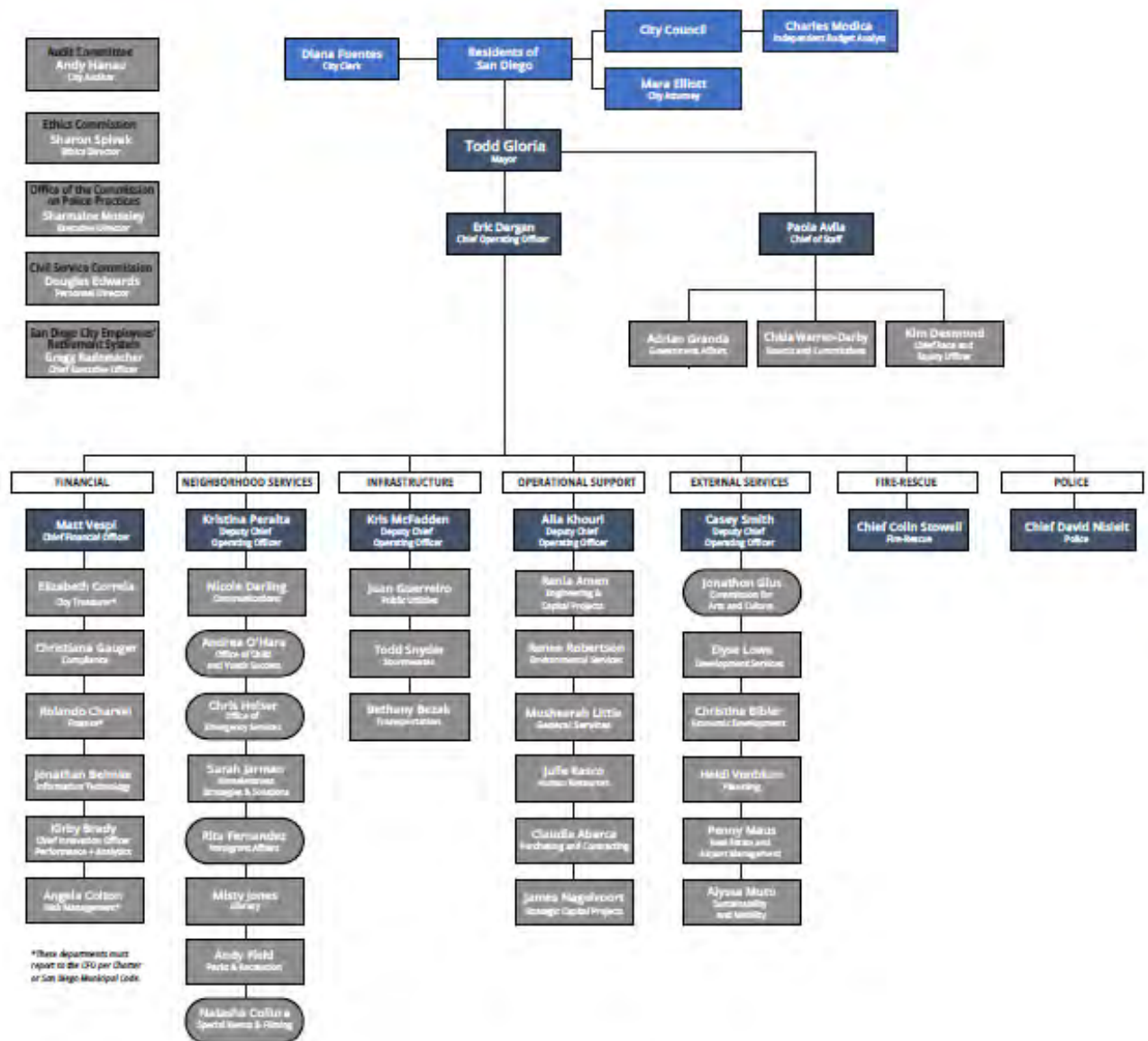


Mara W. Elliott
City Attorney



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City Departments Organizational Chart





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City Strategic Plan

Vision

Opportunity in every neighborhood, excellent service for every San Diegan.

Mission

Every day we serve our communities to make San Diego not just a fine city, but a great city.

Priority Areas

Create Homes for All of Us
Protect & Enrich Every Neighborhood
Advance Mobility & Infrastructure
Champion Sustainability
Foster Regional Prosperity

Operating Principles

Customer Service

We value our residents, customers, and employees by designing solutions and services that put people first.

Equity & Inclusion

We value equity by taking intentional action to create equal access to opportunity and resources.

Empowerment & Engagement

We value a "Culture of Yes" where we empower employees to creatively solve problems and offer solutions.

Trust & Transparency

We value transparency by using data to make better-informed decisions and build trust with the public.





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Guide to the Budget

Introduction

Volume II contains the budget information for City departments and funds. **The sections that are bolded** below are included at the department level. The other sections/tables are included at the department and fund level. The following sections may be included in the department budget pages:

- **Description**
- **Goals and Objectives**
- **Budget Equity Impact Statement**
- **Key Performance Indicators**
- **Department Summary**
- Department Expenditures
- Department Personnel
- Significant Budget Adjustments
- Expenditures by Category
- Revenues by Category
- Personnel Expenditures
- Revenue and Expense Statement

Description

This section is a brief overview of the department, or fund, which includes its purpose, mission and vision statements, and the services it provides.

Goals and Objectives

This section lists the goals and objectives that make up the action plan for a department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals.

Budget Equity Impact Statement

The Budget Equity Impact Statement (BEIS) is a brief summary of how a department's budget addresses identified disparities. This statement includes a response to Equity Lens questions to provide a holistic overview of how equity is prioritized and addressed within each Department's budget. The summary will highlight Equity Opportunities to implement changes in the specific goals, objectives, and clear metrics to address disparities.

This short summary will describe how each Department's budget will directly benefit a specific neighborhood or City employee, in addition to identifying operational impacts, potential unintended consequences and/or burdens connected to a specific budget request. A BEIS also captures opportunities to realign ongoing Base Budgets and Budget Adjustments to address identified disparities.

Below is the template that departments completed. Each department page (fund pages do not include this statement) displays their respective Budget Equity Impact Statement.

Guide to the Budget

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i>	<i>Do the Budget Adjustments address a disparity?</i>
Yes/No	Yes/No
The Response to the question is included here.	The Response to the question is included here.

Key Performance Indicators

This section lists the Key Performance Indicators (KPIs) chosen by the department. These indicators show the results or outcomes of the department's performance. They help budget readers evaluate City services and enable the City to quantify service levels for all departments.

The table will display a performance indicator along with its respective result or outcome for Fiscal Year (FY) 2019 through 2023 and goal. FY2019 Actual KPIs are included because that was the last Fiscal Year with business as usual operations before the COVID-19 pandemic. The table below shows how it will be displayed on each department page. An estimate is provided in the Proposed Budget and the Actual is provided in the Adopted Budget.

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Estimate/ Actual	Goal
Performance Indicator 1	15.0 %	24.4 %	18.0 %	2.0 %	18.0 %	5.0 %
Performance Indicator 2	60.0 %	1.5 %	100.0 %	50.0 %	80.0 %	100.0 %

Department Summary

The Department Summary table summarizes positions, and operating expenditures and revenues. Grant Funds and Capital Funds are not included in these tables.

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	386.73	389.73	403.73	14.00
Personnel Expenditures	\$ 59,785,578	\$ 62,875,251	\$ 68,441,444	\$ 5,566,193
Non-Personnel Expenditures	3,756,511	5,924,084	6,464,486	540,402
Total Department Expenditures	\$ 63,542,089	\$ 68,799,335	\$ 74,905,930	\$ 6,106,595
Total Department Revenue	\$ 4,124,393	\$ 3,910,296	\$ 3,748,965	\$ (161,331)

Note: In some instances, the sum of individual expenditure line items may not match the bottom-line totals due to rounding. In addition, the figures displayed in the Fiscal Year 2023 Budget column by revenue and expenditure category may not match the Fiscal Year 2023 Adopted Budget publication due to the reclassification of commitment items between commitment item groups.

Guide to the Budget

Department Expenditures and Personnel

The Department Expenditures and Department Personnel tables display expenditures and budgeted full-time equivalent (FTE) positions by fund and division.

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Division 1	\$ 17,193,473	\$ 18,363,492	\$ 20,452,213	\$ 2,088,721
Division 2	14,437,266	15,804,422	16,420,193	615,771
Division 3	6,041,481	6,591,973	7,373,630	781,657
Division 4	16,638,267	17,660,631	17,252,986	(407,645)
Division 5	861,810	1,029,908	1,695,893	665,985
Division 6	8,369,793	9,348,909	11,711,015	2,362,106
Total	\$ 63,542,089	\$ 68,799,335	\$ 74,905,930	\$ 6,106,595

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Division 1	84.35	83.35	89.35	6.00
Division 2	85.10	86.35	88.35	2.00
Division 3	40.48	39.48	43.48	4.00
Division 4	130.80	134.55	133.55	(1.00)
Division 5	9.00	9.00	13.00	4.00
Division 6	37.00	37.00	36.00	(1.00)
Total	386.73	389.73	403.73	14.00

Significant Budget Adjustments

The Significant Budget Adjustments table lists key program expenditure, revenue, and personnel changes by fund. Impacts and a description of the adjustments are also briefly described.

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 326,383	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	(9,957)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	(12,957)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Guide to the Budget

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	(91,251)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Total	0.00 \$	212,218 \$	-

Expenditures by Category

The Expenditures by Category table represents how a department's budget is distributed within major expenditure categories by fund. This is broken down by Personnel and Non-Personnel Expenditures.

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 38,800,908	\$ 42,959,385	\$ 48,591,253	\$ 5,631,868
Fringe Benefits	26,144,872	25,482,059	27,968,840	2,486,781
PERSONNEL SUBTOTAL	64,945,780	68,441,444	76,560,093	8,118,649
NON-PERSONNEL				
Supplies	\$ 225,288	\$ 376,913	\$ 345,517	\$ (31,396)
Contracts & Services	1,827,578	2,378,609	2,418,733	40,124
<i>External Contracts & Services</i>	<i>861,275</i>	<i>1,491,080</i>	<i>1,491,080</i>	-
<i>Internal Contracts & Services</i>	<i>966,303</i>	<i>887,529</i>	<i>927,653</i>	<i>40,124</i>
Information Technology	2,599,871	3,511,998	2,927,396	(584,602)
Energy and Utilities	42,138	46,842	48,749	1,907
Other	60,211	147,124	147,124	-
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	4,755,085	6,464,486	5,890,519	(573,967)
Total	\$ 69,700,865	\$ 74,905,930	\$ 82,450,612	\$ 7,544,682

Revenues by Category

The Revenues by Category table displays budgeted revenues by category and by fund.

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 3,425,437	\$ 3,448,162	\$ 3,395,465	\$ (52,697)
Fines Forfeitures and Penalties	619,458	300,000	300,000	-
Licenses and Permits	1,804	3,500	3,500	-
Other Revenue	57,401	-	-	-
Rev from Money and Prop	(905)	-	-	-
Rev from Other Agencies	15	158,634	50,000	(108,634)
Transfers In	21,183	-	-	-
Total	\$ 4,124,393	\$ 3,910,296	\$ 3,748,965	\$ (161,331)

Guide to the Budget

Personnel Expenditures

The Personnel Expenditures table displays the budgeted positions over three fiscal years, salary ranges by job classification, total budgeted expenditures, special assignment pays, and fringe benefits by fund.

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
21000000	Job Classification 1	1.00	1.00	1.00	\$ 42,047 - 251,127	\$ 209,729
20001233	Job Classification 2	2.00	2.00	2.00	56,929 - 209,339	173,500
20001252	Job Classification 3	1.00	1.00	1.00	71,693 - 271,584	234,780
21000001	Job Classification 4	1.00	1.00	1.00	56,929 - 209,339	148,428
20001135	Job Classification 5	17.00	17.00	17.00	34,070 - 184,017	1,794,340
	Special Assignment Pay 1					41,946
	Special Assignment Pay 2					5,274
FTE, Salaries, and Wages Subtotal		22.00	22.00	22.00	\$	2,607,997

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 11,608	\$ 12,181	\$ 13,082	\$ 901
Flexible Benefits	290,682	298,239	323,733	25,494
Insurance	1,290	-	-	-
Long-Term Disability	9,998	9,266	8,962	(304)
Medicare	32,653	33,506	37,129	3,623
Other Post-Employment Benefits	131,147	128,751	125,158	(3,593)
Retiree Medical Trust	3,564	3,888	4,396	508
Retirement 401 Plan	3,485	3,440	5,763	2,323
Retirement ADC	504,174	592,181	595,421	3,240
Retirement DROP	5,881	6,092	6,397	305
Risk Management Administration	21,623	22,281	25,630	3,349
Supplemental Pension Savings Plan	138,790	154,578	155,869	1,291
Unemployment Insurance	3,385	3,374	3,252	(122)
Workers' Compensation	2,403	13,687	11,019	(2,668)
Fringe Benefits Subtotal	\$ 1,160,681	\$ 1,281,464	\$ 1,315,811	\$ 34,347
Total Personnel Expenditures			\$ 3,923,808	

Guide to the Budget

Revenue and Expense Statement

The Revenue and Expense Statement table presents all revenues and expenses (Operating and Capital), reserves, and fund balance information for each budgeted non-General Fund. Revenue and Expense Statements are not provided for departments or programs within the General Fund.

Fund 1	FY2022 Actual	FY2023 Budget	FY2024 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 7,362,146	\$ 13,782,094	\$ 17,032,922
Continuing Appropriation - CIP	10,389,887	11,643,134	8,330,649
Operating Reserve	2,247,600	2,810,720	2,810,720
Pension Stability Reserve	104,079	104,079	104,079
TOTAL BALANCE AND RESERVES	\$ 20,103,712	\$ 28,340,026	\$ 28,278,370
REVENUE			
Charges for Services	\$ 29,930,902	\$ 20,870,347	\$ 23,470,347
TOTAL REVENUE	\$ 29,930,902	\$ 20,870,347	\$ 23,470,347
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 50,034,614	\$ 49,210,373	\$ 51,748,717
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 412,376	\$ 3,510,000	\$ 2,000,000
TOTAL CIP EXPENSE	\$ 412,376	\$ 3,510,000	\$ 2,000,000
OPERATING EXPENSE			
Personnel Expenses	\$ 4,990,548	\$ 5,347,215	\$ 5,861,596
Fringe Benefits	3,607,307	3,995,384	3,965,834
Supplies	1,518,310	1,830,946	1,975,236
Contracts & Services	7,385,852	6,755,977	7,191,087
Information Technology	277,521	415,027	404,071
Energy and Utilities	2,227,890	2,354,205	2,459,378
Other Expenses	16,502	42,820	42,820
Transfers Out	-	66,088	66,088
Capital Expenditures	-	22,650	22,650
TOTAL OPERATING EXPENSE	\$ 20,023,930	\$ 20,830,312	\$ 21,988,760
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 1,258,281	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 1,258,281	\$ -	\$ -
TOTAL EXPENSE	\$ 21,694,587	\$ 24,340,312	\$ 23,988,760
RESERVES			
Continuing Appropriation - CIP	\$ 11,643,134	\$ 11,643,134	\$ 8,330,649
Operating Reserve	2,810,720	2,810,720	2,810,720
Pension Stability Reserve	104,079	104,079	104,079
TOTAL RESERVES	\$ 14,557,933	\$ 14,557,933	\$ 11,245,448
BALANCE	\$ 13,782,093	\$ 10,312,128	\$ 16,514,509
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 50,034,614	\$ 49,210,373	\$ 51,748,717

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Capital Outlay Fund



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Description

The Capital Outlay Fund was established per Section 77 of Article VII of the City Charter to hold all monies derived from taxation required or needed for capital outlay expenditures, as well as revenue proceeds from the sale of City-owned property. The Capital Outlay Fund is used exclusively for the acquisition, construction, and completion of permanent public improvements. Capital projects benefiting from this fund are typically managed and maintained by asset-owning General Fund departments.

Capital Outlay Fund

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	4,046,336	4,045,372	4,045,098	(274)
Total Department Expenditures	\$ 4,046,336	\$ 4,045,372	\$ 4,045,098	\$ (274)
Total Department Revenue	\$ 358,204	\$ -	\$ -	-

Capital Outlay Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Capital Outlay Fund	\$ 4,046,336	\$ 4,045,372	\$ 4,045,098	\$ (274)
Total	\$ 4,046,336	\$ 4,045,372	\$ 4,045,098	\$ (274)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (274)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ (274)	\$ -

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Transfers Out	\$ 4,046,336	\$ 4,045,372	\$ 4,045,098	\$ (274)
NON-PERSONNEL SUBTOTAL	4,046,336	4,045,372	4,045,098	(274)
Total	\$ 4,046,336	\$ 4,045,372	\$ 4,045,098	\$ (274)

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Other Revenue	\$ 358,204	\$ -	\$ -	-
Total	\$ 358,204	\$ -	\$ -	-

Capital Outlay Fund

Revenue and Expense Statement (Non-General Fund)

Capital Outlay Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 25,046,786	\$ 20,658,653	\$ 16,196,382
Continuing Appropriation - CIP	10,254,734	7,932,638	4,205,009
TOTAL BALANCE AND RESERVES	\$ 35,301,520	\$ 28,591,291	\$ 20,401,391
REVENUE			
Other Revenue	\$ 358,204	\$ -	\$ -
TOTAL REVENUE	\$ 358,204	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 35,659,724	\$ 28,591,291	\$ 20,401,391
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 700,000	\$ 425,000	\$ -
TOTAL CIP EXPENSE	\$ 700,000	\$ 425,000	\$ -
OPERATING EXPENSE			
Transfers Out	\$ 4,046,336	\$ 4,045,372	\$ 4,045,098
TOTAL OPERATING EXPENSE	\$ 4,046,336	\$ 4,045,372	\$ 4,045,098
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 2,322,096	\$ -	\$ 1,300,629
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 2,322,096	\$ -	\$ 1,300,629
TOTAL EXPENSE	\$ 7,068,432	\$ 4,470,372	\$ 5,345,727
RESERVES			
Continuing Appropriation - CIP	\$ 7,932,638	\$ 7,932,638	\$ 2,904,380
TOTAL RESERVES	\$ 7,932,638	\$ 7,932,638	\$ 2,904,380
BALANCE	\$ 20,658,654	\$ 16,188,281	\$ 12,151,284
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 35,659,724	\$ 28,591,291	\$ 20,401,391

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.



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City Attorney



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Description

The City Attorney's Office protects the people of San Diego by serving as chief legal counsel to the City of San Diego's elected officials and operational departments; prosecuting and defending civil cases involving the City; and as the City's prosecutor by holding accountable those who violate local and state laws on behalf of the People of the State of California.

The Office is divided into six divisions:

The *Civil Advisory Division* serves as general counsel to the City of San Diego. This Division advises the City Council, Mayor, and all City departments on all civil matters involving the City, including contracts, personnel matters, and City governance. The Assistant City Attorney for Council Relations and Specialized Services and her team work directly with City Council members and independent departments to accomplish their priorities. The Assistant City Attorney for Mayoral Departments and her team work directly with the Mayor and City department directors on day-to-day operational issues.

The *Civil Litigation Division* defends and prosecutes more than 200 new civil lawsuits involving the City and its officials and employees each year. Its attorneys hold contractors accountable, protect City assets from frivolous lawsuits, and by identifying legal issues early, keep important City projects on track.

The *Criminal Division* prosecutes criminal misdemeanors committed within the City's jurisdiction and assists victims of crime in navigating the criminal justice system. It also houses specialty programs, including the City Attorney's Gun Violence Response Unit, which secures Gun Violence Restraining Orders to prevent predictable gun violence by those who pose a risk to themselves and others.

The *Community Justice Division* protects the quality of life in our communities by enforcing laws relating to health and safety, substandard housing, nuisance, and zoning. The Division also manages diversion and collaborative court programs intended to prevent recidivism by offering offenders education, treatment, and employment opportunities in lieu of criminal prosecution. These programs include the Community Justice Initiative and the Prosecution and Law Enforcement Assisted Diversion Services (PLEADS) program.

City Attorney

The *Administration Division*, managed by the City Attorney's General Counsel, is responsible for personnel management, budgeting, accounting, information technology, recruitment, training, hiring, and contract management. The Division includes the Workers Compensation Unit and a team of employment and labor attorneys who advise the administration on human resource and collective bargaining matters.

Your Safe Place (YSP) - A Family Justice Center is a division of the City Attorney's Office that provides free, confidential, and comprehensive services to anyone who has experienced domestic violence, family violence, elder abuse, sexual assault, or sex trafficking. The team at Your Safe Place (YSP) works with dedicated community partners and volunteers to provide judgment-free services that empower clients to become survivors and move forward with their lives. YSP's services include personal safety planning, housing support and financial security, protection from gun violence, legal and immigration services, assistance obtaining domestic violence restraining orders, mental health counseling, forensic examinations, sex trafficking-specific services, military advocacy, personalized wardrobes, and overnight essentials.

The City Attorney directly manages all Assistant City Attorneys, the Chief Ethics and Compliance Officer, the Chief of Staff, and the Chief Deputy City Attorney managing the Affirmative Civil Enforcement Unit.

The vision is:

To stay engaged in the lives of San Diegans so that we can prioritize community needs.

The mission is:

- To protect San Diego by keeping our communities healthy and safe.
- To protect taxpayers by safeguarding its limited resources and providing City officials with solid legal advice and day-to-day guidance.
- To protect our natural resources, our quality of life, and our most vulnerable residents.

Goals and Objectives

Goal 1: Protect our most vulnerable citizens with effective programs that target domestic violence, human trafficking, elder abuse, sex crimes, hate crimes, and gun violence.

- Expand the success of the office's Gun Violence Response Unit through proactive outreach to communities impacted by gun violence and by capitalizing on partnerships with the U.S. Attorney's Office, the California Attorney General's Office, the California Legislature, the San Diego Superior Court, and the San Diego Police Department.
- Support victims of domestic violence and human trafficking by increasing victim services programs at Your Safe Place, expanding outreach efforts, and removing cultural, geographic, and language barriers to reach additional vulnerable populations.
- Use the Office's civil enforcement powers through the Civil Enforcement Unit to obtain justice for victims of wage theft, identity theft, consumer fraud, employment misclassification, medical fraud, and other crimes that heavily impact vulnerable populations.
- To continue to build the Life-saving Intervention for Treatment (LIFT) Program by working with justice partners like the County of San Diego to streamline the referral process to bring relief to vulnerable community members who are unable to care for themselves.

City Attorney

Goal 2: *Respond to neighborhood safety concerns by bringing nuisance properties into compliance with building codes, health and safety codes, and fire codes, particularly where violations impact populations at risk of being unsheltered.*

- Increase training, community outreach, and public awareness on the issue of substandard housing and nuisance properties while aggressively investigating and holding accountable property owners, managers, and landlords who exploit and prey on vulnerable populations.
- Champion regulatory changes that will make Independent Living Facilities safer for residents and their operators more accountable to public agencies.

Goal 3: *Partner with government agencies and non-profit organizations to expand the local inventory of emergency shelters and transitional housing beds for victims of domestic violence and their families, as well as other vulnerable populations.*

Goal 4: *Secure appropriate staffing levels for the Civil Advisory Division to reflect the legislative and policy priorities of the City Council, Mayor, and City departments.*

Goal 5: *Protect taxpayers by taking proactive steps to reduce litigation costs.*

- Secure appropriate staffing levels for the Civil Litigation Division so that it can defend the City against an expanding volume of increasingly complex lawsuits without reliance on outside counsel.
- Work with City departments to prevent foreseeable lawsuits through the identification and mitigation of recurring issues.
- Champion ethical reforms to ensure transparency in City decisions and expenditures and to help City decision-makers better assess risk. Such reforms include the expansion of ex parte disclosure requirements, conflict checks for board appointments, revisions to the lobbying ordinance, and stronger oversight by the Ethics Commission.

Goal 6: *Secure appropriate staffing levels for YSP to address the growing need for services due to COVID-related stressors such as job loss and lockdowns. This would include more community education and outreach as well as suicide prevention and health relationship trainings.*

Goal 7: *Develop and implement programs to keep people out of the criminal justice system by addressing the root causes of their behavior.*

- Seek compassionate and appropriate solutions and treatment placements for vulnerable individuals whose health and safety are at risk because they cannot care for their personal needs, including food, shelter, and medical services, through referrals to Adult Protective Services, the County's Public Guardian, and by petitioning for compassionate conservatorships for the most vulnerable individuals.
- Offer homeless offenders the opportunity to secure housing, support services, and treatment in lieu of prosecution, fines, and a criminal record.
- Continue to expand the PLEADS program, which diverts people struggling with drug addiction from the criminal justice system and connects them with support services, providing significant cost savings for taxpayers. Explore a similar program for those experiencing homelessness.

City Attorney

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>No</p> <p>The City Attorney's Office has long prioritized addressing inequities and disparities discovered within the City using the Office's civil and criminal law enforcement assets to address disparities and inequities within communities of concern. Some examples of ongoing base budget funding used for this purpose include: \$1 million to staff the Affirmative Civil Enforcement (ACE) Unit that has - brought litigation regarding Tijuana River clean-up to protect the neighborhoods and water quality for South Bay residents; - brought litigation against Uber, Lyft, and Instacart regarding employee misclassification to protect drivers, many of whom are low-income and working gig jobs to stave off homelessness; - brought litigation to stop patient dumping by local healthcare providers impacting persons with serious mental health issues who can't take care of themselves and who have few, if any, family support resources are clearly some of the most vulnerable of our neighbors; and - investigated properties for compliance with tenant protection laws, contractors for employing undocumented workers at less than legally required wage rates, and fraud and abuse involving homeless shelter charges. \$1 million to staff the Criminal Division's LIFT Unit (Lifesaving Interventions for Treatment/Conservatorship) to change the culture in San Diego that has resulted in disparities for those who need treatment, seek methods to improve the system of care for these individuals, reduce the burden placed on the overused emergency health care system, and return dignity to those who have cycled between the jail, hospital, and the street. \$1.3 million to staff the Gun Violence Response Unit (GVRU) which, since the program's inception, has seen over 65% of its cases involve individuals with mental health concerns or involving domestic/family violence. Death by a current or former partner is the highest</p>	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>Yes</p> <p>The City Attorney's Office has obtained a budget adjustment tied to the noted existing base budget equity impacts by providing the addition of IT Discretionary funding for Your Safe Place Network Access of \$155,000 to replace aged equipment and ensure YSP services remain reliable.</p>

Budget Equity Impact Statement

cause of death for women. By identifying individuals who are at higher risk of harm, the City Attorney's Office can focus resources and training on the disparate classes of potential victims. GVRU personnel are located at the Civic Center Plaza and at Your Safe Place – A Family Justice Center (YSP). \$5 million to staff the Domestic Violence and Sex Crimes Unit, prosecuting individuals who commit domestic violence, elder abuse, sex crimes or child abuse offenses, and providing services to their victims. The victims of these crimes are particularly vulnerable, and our Office works to give them support and access to the justice system they may not get otherwise. This work is continued at YSP, as services are offered to victims on the spot while deputy city attorneys and detectives are simultaneously working on their cases. \$1.7 million to staff YSP to provide free, confidential, and comprehensive services to anyone who has experienced domestic violence, family violence, elder abuse, sexual assault, or sex trafficking, all of which disproportionately impact communities of concern. The team at YSP works with dedicated community partners and volunteers to provide services in a judgment-free manner that empowers clients to become survivors and move forward with their lives. \$4.3 million to staff both Office participation in the Unsafe Facilities Task Force that holds unscrupulous operators of independent living facilities (ILF) accountable for taking advantage of low-income elderly and dependent adults in need of housing and medical intervention and the Office's Substandard Housing Unit holding slumlords accountable and assisting victims with relocation assistance. Many of these vulnerable victims are on the verge of homelessness or are low-income immigrants who distrust the legal system and are frightened to report violations. \$1.3 million to staff the City Attorney's prosecutorial efforts to stop hate crimes, seeking to deter discrimination and violence against populations that have historically received disparate treatment, most commonly members of communities of color and members of the LGBTQ+ community. \$2.2 million to staff our partnership with the collaborative courts program, which seeks to address the root cause of an individual's criminal

City Attorney

Budget Equity Impact Statement	
behavior, providing treatment and resources to help that person get out of the criminal justice system and to be a productive, contributing member of society. Included are the Behavioral Health Court, Veterans Treatment Court, Drug Court, and Homeless Court.	

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	389.73	403.73	406.73	3.00
Personnel Expenditures	\$ 64,945,780	\$ 68,441,444	\$ 77,763,560	\$ 9,322,116
Non-Personnel Expenditures	4,755,085	6,464,486	6,045,674	(418,812)
Total Department Expenditures	\$ 69,700,865	\$ 74,905,930	\$ 83,809,234	\$ 8,903,304
Total Department Revenue	\$ 3,497,056	\$ 3,748,965	\$ 4,122,347	\$ 373,382

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Civil Advisory	\$ 19,898,100	\$ 20,452,213	\$ 24,354,080	\$ 3,901,867
Civil Litigation	15,569,306	16,420,193	18,426,765	2,006,572
Community Justice	6,617,893	7,373,630	8,635,924	1,262,294
Criminal Litigation	17,001,875	17,252,986	19,673,134	2,420,148
Management/Administration	9,568,828	11,711,015	11,055,656	(655,359)
Your Safe Place	1,044,863	1,695,893	1,663,675	(32,218)
Total	\$ 69,700,865	\$ 74,905,930	\$ 83,809,234	\$ 8,903,304

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Civil Advisory	83.35	89.35	94.35	5.00
Civil Litigation	86.35	88.35	86.35	(2.00)
Community Justice	39.48	43.48	44.48	1.00
Criminal Litigation	134.55	133.55	134.55	1.00
Management/Administration	37.00	36.00	34.00	(2.00)
Your Safe Place	9.00	13.00	13.00	0.00
Total	389.73	403.73	406.73	3.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 8,867,835	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Civil Advisory for the Pure Water Program	2.00	389,708	373,382
Addition of 2.00 Deputy City Attorneys, non-personnel expenditures and associated revenue to support the Pure Water Program.			
Network Access at Your Safe Place	0.00	155,000	-
Addition of one-time non-personnel expenditures for network infrastructure at Your Safe Place.			

City Attorney

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Criminal and Community Justice Division Support Addition of 1.00 Legal Secretary 2 to support prosecution operations in the Criminal and Community Justice Division.	1.00	57,603	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	36,790	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	35,213	-
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	(19,243)	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(264,602)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(355,000)	-
Total	3.00	\$ 8,903,304	\$ 373,382

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 38,800,908	\$ 42,959,385	\$ 49,769,280	\$ 6,809,895
Fringe Benefits	26,144,872	25,482,059	27,994,280	2,512,221
PERSONNEL SUBTOTAL	64,945,780	68,441,444	77,763,560	9,322,116
NON-PERSONNEL				
Supplies	\$ 225,288	\$ 376,913	\$ 345,517	\$ (31,396)
Contracts & Services	1,827,578	2,378,609	2,418,733	40,124
<i>External Contracts & Services</i>	<i>861,275</i>	<i>1,491,080</i>	<i>1,491,080</i>	-
<i>Internal Contracts & Services</i>	<i>966,303</i>	<i>887,529</i>	<i>927,653</i>	<i>40,124</i>
Information Technology	2,599,871	3,511,998	3,082,396	(429,602)
Energy and Utilities	42,138	46,842	48,904	2,062
Other	60,211	147,124	147,124	-
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	4,755,085	6,464,486	6,045,674	(418,812)
Total	\$ 69,700,865	\$ 74,905,930	\$ 83,809,234	\$ 8,903,304

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 3,421,388	\$ 3,395,465	\$ 3,768,847	\$ 373,382

City Attorney

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fines Forfeitures and Penalties	3,700	300,000	300,000	-
Licenses and Permits	1,357	3,500	3,500	-
Other Revenue	70,740	-	-	-
Rev from Money and Prop	(129)	-	-	-
Rev from Other Agencies	-	50,000	50,000	-
Total	\$ 3,497,056	\$ 3,748,965	\$ 4,122,347	\$ 373,382

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 45,627 - 54,916	\$ 52,994
20000012	Administrative Aide 1	2.00	2.00	2.00	51,126 - 61,583	102,252
20001076	Assistant City Attorney	5.00	5.00	5.00	114,482 - 457,122	1,220,439
20001154	Assistant for Community Outreach	1.00	2.00	2.00	36,489 - 219,002	253,700
20000041	Assistant Management Analyst	1.00	1.00	1.00	61,503 - 74,763	74,763
20000050	Assistant Management Analyst	2.00	2.00	2.00	61,503 - 74,763	146,155
20000119	Associate Management Analyst	4.00	4.00	4.00	74,763 - 90,340	321,221
20000171	Auto Messenger 1	2.00	2.00	2.00	36,489 - 39,511	79,022
20001070	City Attorney	1.00	1.00	1.00	231,174 - 231,174	231,174
20000610	City Attorney Investigator	24.00	25.00	25.00	84,500 - 102,243	2,510,976
90000610	City Attorney Investigator - Hourly	0.90	0.90	0.90	84,500 - 102,243	76,050
20000539	Clerical Assistant 2	17.00	17.00	17.00	41,370 - 49,860	790,334
20001159	Confidential Secretary to the City Attorney	1.00	1.00	1.00	36,489 - 152,202	113,006
20000351	Court Support Clerk 1	16.00	16.00	15.00	43,553 - 52,420	708,445
20000353	Court Support Clerk 2	21.00	21.00	22.00	45,574 - 55,034	1,176,937
20001117	Deputy City Attorney	164.25	171.25	173.25	82,011 - 240,860	29,674,425
90001117	Deputy City Attorney - Hourly	0.98	0.98	0.98	82,011 - 240,860	146,997
20001258	Deputy City Attorney - Unrepresented	6.00	6.00	6.00	82,011 - 240,860	1,142,025
20001168	Deputy Director	1.00	1.00	1.00	67,740 - 249,134	206,399
20000924	Executive Assistant	1.00	1.00	1.00	59,068 - 71,442	59,068
20001220	Executive Director	1.00	1.00	1.00	67,740 - 249,134	204,137
20000290	Information Systems Analyst 2	2.00	2.00	2.00	76,193 - 92,069	168,262
20000293	Information Systems Analyst 3	1.00	1.00	1.00	83,637 - 101,133	101,133
20000377	Information Systems Technician	1.00	1.00	1.00	60,015 - 72,321	72,321
90001128	Legal Intern - Hourly	3.25	3.25	3.25	48,915 - 59,476	158,975
20000587	Legal Secretary 2	34.00	35.00	36.00	72,876 - 88,130	3,010,560
90000587	Legal Secretary 2 - Hourly	0.35	0.35	0.35	72,876 - 88,130	25,507
20000911	Librarian 3	1.00	1.00	1.00	76,270 - 92,551	92,551
20000756	Office Support Specialist	3.00	3.00	3.00	42,727 - 51,426	142,320

City Attorney

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000614	Paralegal	21.00	22.00	22.00	79,668 - 96,108	2,025,521
20000680	Payroll Specialist 2	2.00	2.00	2.00	50,258 - 60,679	110,539
20001141	Principal Assistant to the City Attorney	1.00	1.00	1.00	38,056 - 231,382	129,951
20000747	Principal City Attorney Investigator	1.00	1.00	1.00	101,932 - 123,467	123,467
20000741	Principal Clerk	1.00	1.00	1.00	54,611 - 66,052	66,052
20000380	Principal Legal Secretary	1.00	1.00	1.00	84,303 - 101,606	101,606
20000063	Principal Paralegal	1.00	1.00	1.00	96,701 - 116,321	116,321
20001234	Program Coordinator	3.00	3.00	3.00	36,489 - 198,900	401,425
20001222	Program Manager	3.00	4.00	4.00	67,740 - 249,134	541,862
20000933	Senior City Attorney Investigator	5.00	5.00	5.00	92,622 - 112,261	557,376
20000935	Senior City Attorney Investigator	1.00	1.00	1.00	92,622 - 112,261	112,261
20000927	Senior Clerk/Typist	9.00	9.00	9.00	48,915 - 59,015	513,388
20000843	Senior Legal Secretary	7.00	7.00	7.00	80,315 - 96,755	673,899
20000015	Senior Management Analyst	1.00	1.00	1.00	82,066 - 99,234	97,745
20000845	Senior Paralegal	5.00	5.00	5.00	87,672 - 105,568	522,561
20000916	Senior Public Information Officer	1.00	1.00	1.00	76,193 - 92,069	92,069
20000970	Supervising Management Analyst	1.00	1.00	1.00	87,965 - 106,585	106,585
20001057	Victim Services Coordinator	7.00	9.00	9.00	51,126 - 61,583	536,204
	Adjust Budget To Approved Levels					(43,767)
	Bilingual - Regular					46,592
	Budgeted Personnel					(1,518,940)
	Expenditure Savings					
	Chief Attorney Pay					249,779
	Lead/Supervising Attorney Pay					104,451
	Master Library Degree					4,627
	Overtime Budgeted					10,512
	Sick Leave - Hourly					1,499
	Termination Pay Annual					399,670
	Leave					
	Vacation Pay In Lieu					623,877
FTE, Salaries, and Wages Subtotal		389.73	403.73	406.73		\$ 49,769,280

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 283,674	\$ 301,282	\$ 319,274	\$ 17,992
Flexible Benefits	4,894,471	5,098,404	5,139,354	40,950
Long-Term Disability	164,868	146,973	172,187	25,214
Medicare	577,740	611,892	709,476	97,584
Other Post-Employment Benefits	2,330,155	2,139,539	2,157,079	17,540
Retiree Medical Trust	56,166	64,287	80,752	16,465
Retirement 401 Plan	59,803	78,637	314,692	236,055

City of San Diego

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Fiscal Year 2024 Adopted Budget

City Attorney

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Retirement ADC	14,409,048	13,490,972	16,773,653	3,282,681
Retirement DROP	57,779	62,670	57,064	(5,606)
Risk Management Administration	415,622	438,331	488,095	49,764
Supplemental Pension Savings Plan	2,334,427	2,565,487	1,021,069	(1,544,418)
Unemployment Insurance	56,196	53,332	55,505	2,173
Workers' Compensation	504,923	430,253	706,080	275,827
Fringe Benefits Subtotal	\$ 26,144,872	\$ 25,482,059	\$ 27,994,280	\$ 2,512,221
Total Personnel Expenditures			\$ 77,763,560	



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City Auditor



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Description

The Office of the City Auditor is an independent office that reports and is accountable to, the Audit Committee and City Council. The City Auditor conducts performance audits of City departments, offices, and agencies in accordance with government auditing standards.

The audits may assess internal controls over financial reporting and evaluate how well the City complies with applicable laws, rules, and regulations; achieves stated goals and objectives; reports financial and performance information (reliability); efficiently and effectively uses resources; and safeguards and protects assets.

The Office of the City Auditor also administers the City's Fraud Hotline program and performs investigations for all material complaints received related to fraud, waste, and abuse.

The vision is:

Building public trust in government through GREATness in our work: GROWTH by owning our own personal and professional development; RESPECT by representing the office with integrity and treating all colleagues with consideration; EFFECTIVENESS by providing timely, objective, and accurate reviews of City programs and achieving solutions wherever problems are found; ACCOUNTABILITY by adhering to government auditing standards and committing to every project; TRUST by working on behalf of the San Diego community and conducting ourselves with high ethics, independence, and objectivity.

The mission is:

To advance open and accountable government through accurate, independent, and objective audits and investigations that seek to improve the efficiency, effectiveness, and equity of City government.

City Auditor

Goals and Objectives

Goal 1: *Increase the economy, efficiency, and effectiveness of City government through audits and their recommendations. To fulfill its mission, the Office reports its independent and impartial reviews, conclusions, and recommendations based on performance audits and attestation engagements conducted. Some audit reports recommend ways to reduce costs or increase revenues. Other audit reports identify opportunities to increase effectiveness, use resources more efficiently, and improve internal controls. An annual audit workplan is prepared and presented to the Audit Committee each fiscal year. The audit workplan targets business processes and programs identified in the annual citywide risk assessment model.*

The Office will move towards accomplishing this goal by focusing on the following objectives:

- Improve performance of government programs and operations
- Utilize audits to identify opportunities for improved efficiency and the effective use of City resources
- Regularly report the status and encourage implementation of open recommendations

Goal 2: *Provide independent, reliable, accurate, and timely information to the Mayor, Audit Committee, City Council, and other stakeholders. The City Auditor intends to provide results of all non-confidential audits to its stakeholders. To this end, the Office intends to provide regular updates to the Audit Committee, as well as copies of all issued audit reports to the Mayor and appropriate City management, members of the City Council and their staff, Audit Committee members, and the residents of San Diego via the City Auditor website.*

The Office will move towards accomplishing this goal by focusing on the following objective:

- Provide audit results, including findings and recommendations, to relevant stakeholders

Goal 3: *Provide independent, confidential, and reliable investigations of all material allegations of fraud, waste, or abuse that are reported via the City's Fraud Hotline. The Office of the City Auditor will investigate all material complaints received related to fraud, waste, and abuse. The City Auditor will provide a means for City of San Diego employees, vendors, and residents to confidentially report any activity or conduct in which they suspect any instances of fraud, waste, abuse, or violations of laws and regulations that should be investigated.*

The Office will move towards accomplishing this goal by focusing on the following objective:

- Provide investigation results, including recommendations for necessary actions to be taken, for all allegations of fraud, waste, abuse, or violations of law and regulations that are found to be substantiated

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i> Yes We can add one Performance Auditor and one administrative staff person within our base budget. With these staff additions, the OCA can address	<i>Do the Budget Adjustments address a disparity?</i> No Although OCA can add one Performance Auditor and one administrative position with its existing base budget, OCA still needs one Performance

Budget Equity Impact Statement

<p>numerous potential audit topics that review various efficiency, effectiveness, equity and City employee issues. Additionally, the salary increases bring OCA staff highly competitive with peer audit organizations and City job functions that require similar skills and levels of responsibility.</p>	<p>Auditor to help address additional risks to efficiency, effectiveness, and equity across the City.</p>
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Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Percentage of audit recommendations management agrees to implement	100%	96%	100%	99%	95%	95%
Percentage of audit workplan completed during the fiscal year	92%	86%	67%	84%	76%	90%
Percentage of hotline investigation recommendations management agrees to implement ¹	100%	90%	100%	N/A	50%	90%

1. The Office of the City Auditor did not issue any investigative report in Fiscal Year 2022; therefore, no data is available.

City Auditor

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	22.00	22.00	24.00	2.00
Personnel Expenditures	\$ 3,691,673	\$ 3,923,808	\$ 4,462,000	\$ 538,192
Non-Personnel Expenditures	599,818	638,525	642,700	4,175
Total Department Expenditures	\$ 4,291,491	\$ 4,562,333	\$ 5,104,700	\$ 542,367
Total Department Revenue	\$ 2,128	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
City Auditor	\$ 4,291,491	\$ 4,562,333	\$ 5,104,700	\$ 542,367
Total	\$ 4,291,491	\$ 4,562,333	\$ 5,104,700	\$ 542,367

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
City Auditor	22.00	22.00	24.00	2.00
Total	22.00	22.00	24.00	2.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 509,202	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Pay-in Lieu of Annual Leave Adjustments	0.00	28,990	-
Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Support for Information Technology	0.00	7,721	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Audit and Administration Support	2.00	-	-
Addition of 1.00 Assistant to the Director, 1.00 Performance Auditor, and a one-time reduction in personnel costs to support administrative operations and performance audits.			

City Auditor

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(3,546)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	2.00	\$ 542,367	\$ -

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 2,379,370	\$ 2,607,997	\$ 3,089,346	\$ 481,349
Fringe Benefits	1,312,304	1,315,811	1,372,654	56,843
PERSONNEL SUBTOTAL	3,691,673	3,923,808	4,462,000	538,192
NON-PERSONNEL				
Supplies	\$ 13,142	\$ 16,780	\$ 13,631	\$ (3,149)
Contracts & Services	392,435	457,223	457,159	(64)
<i>External Contracts & Services</i>	<i>343,956</i>	<i>417,150</i>	<i>420,283</i>	<i>3,133</i>
<i>Internal Contracts & Services</i>	<i>48,480</i>	<i>40,073</i>	<i>36,876</i>	<i>(3,197)</i>
Information Technology	138,048	157,989	165,710	7,721
Energy and Utilities	-	333	-	(333)
Other	5,700	6,200	6,200	-
Capital Expenditures	50,493	-	-	-
NON-PERSONNEL SUBTOTAL	599,818	638,525	642,700	4,175
Total	\$ 4,291,491	\$ 4,562,333	\$ 5,104,700	\$ 542,367

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Other Revenue	\$ 2,128	\$ -	\$ -	\$ -
Total	\$ 2,128	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
21000000	Assistant City Auditor	1.00	1.00	1.00	\$ 50,055 - 298,853	\$ 231,901
20001233	Assistant to the Director	2.00	2.00	3.00	67,740 - 249,134	374,957
20001252	City Auditor	1.00	1.00	1.00	89,589 - 339,372	252,693
21000001	Performance Audit Manager	1.00	1.00	1.00	67,740 - 249,134	182,111
20001135	Performance Auditor	17.00	17.00	18.00	36,489 - 219,002	2,372,693
	Budgeted Personnel					(359,273)
	Expenditure Savings					
	Vacation Pay In Lieu					34,264
FTE, Salaries, and Wages Subtotal		22.00	22.00	24.00	\$	3,089,346

City Auditor

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 11,520	\$ 13,082	\$ 10,351	\$ (2,731)
Flexible Benefits	288,487	323,733	294,633	(29,100)
Insurance	2,034	-	-	-
Long-Term Disability	10,117	8,962	12,055	3,093
Medicare	35,536	37,129	47,721	10,592
Other Post-Employment Benefits	135,622	125,158	136,536	11,378
Retiree Medical Trust	4,086	4,396	7,251	2,855
Retirement 401 Plan	5,201	5,763	15,503	9,740
Retirement ADC	639,688	595,421	648,206	52,785
Retirement DROP	3,608	6,397	-	(6,397)
Risk Management Administration	24,158	25,630	30,888	5,258
Supplemental Pension Savings Plan	137,425	155,869	155,316	(553)
Unemployment Insurance	3,449	3,252	3,891	639
Workers' Compensation	11,371	11,019	10,303	(716)
Fringe Benefits Subtotal	\$ 1,312,304	\$ 1,315,811	\$ 1,372,654	\$ 56,843
Total Personnel Expenditures			\$ 4,462,000	

City Clerk



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Description

The 1931 Charter outlined the duties of the City Clerk, and the core functions remain, which include: supporting the legislative body, coordinating municipal elections, serving as the Filing Officer, and managing the City's archives and records management program. Today, the Office has built upon these essential services to become a vital access point to local government.

The Office continues to strive for increased efficiency and embraces continuous improvement. This philosophy has allowed the office to provide the best assistance to its internal and external customers by integrating innovative practices into daily operations. Examples include developing a more robust Language Access Program; implementing two digital kiosks for Brown Act noticing of City Council, Council Committee, and Boards and Commissions' agendas; implementing a more interactive and user-friendly Legislative Calendar; coordinating with the Department of Information Technology to implement the City of San Diego's first Electronic Records Management System; and continuing to expand the City Clerk's Digital Archives with new archival holdings available to the public. Additionally, the Office of the City Clerk continues to successfully facilitate hybrid City Council meetings, offering elected officials, City staff, and members of the public a safe, accessible, and efficient means of conducting and commenting on City business in real-time.

As the City's Filing Official, the Office continues to utilize and improve upon a modern, user-friendly electronic filing system for disclosure documents, creating cost efficiencies and maximum transparency for public disclosures. Additionally, in partnership with the Office of Boards and Commissions, the Office continues to utilize an online repository and application system called OnBoard to maintain the roster for the City's Boards and Commissions, allowing the public and the Council to access information in real-time and in a searchable format to maximize opportunities for public participation.

As the City's Elections Official, the City Clerk coordinates the municipal elections. With increasing public interest in participating in local government, the Clerk's role in municipal elections has become even more critical. In past years, the Office of the City Clerk processed an average of 15-20 candidates and 1-2 petitions. That number has increased to an average of 30-40 candidates during the 2020 and 2022 election cycles,

City Clerk

with a commensurate increase in the number of petitions and other ballot measures. Looking ahead, the public's interest is anticipated to grow. The City Clerk is committed to ensuring the department has the resources and staff to meet all legal requirements to keep the process accessible and transparent to the public.

The Passport Acceptance Facility continues to be an enormous success. Since its establishment in 2013, the agency has processed more than 30,000 passport applications and brought in \$1,137,010 to the General Fund. The central location in the lobby of the City Administration Building makes it a valuable resource that is easily accessible and provides an essential service to the residents of San Diego and the region.

The City Clerk has had legal mandates related to Records Management for over 100 years per the 1889 and 1931 Charters. The Records Management Program has been a model nationwide, coordinating the disposition of all City records. As the City continues to enhance internal and external services to the public via new electronic technologies, these emerging technologies have increased the need for an Electronic Records Management System (ERMS)/Trusted Environment to protect and validate the authenticity of official City records. The Office of the City Clerk and Department of Information Technology have worked collaboratively on a pilot project to create the City's first ERMS/Trusted Environment to effectively comply with ISO standards (International Organization for Standardization), Records Management Policy/Procedures, and California Government Code. Furthermore, we are developing a Records Management "ecosystem" where purpose-built software platforms can work in tandem to provide authority controls over the City's records while offering departments the ability to leverage what is specific to their core function.

Additionally, the Office of the City Clerk's award-winning Archives Access and Preservation Program has allowed for the preservation and digitization of some of the City's most valuable and fragile historical materials, including over 1,000,000 items scanned and uploaded to the Digital Archives. In its tenth year the Program has been recognized by local historic preservation organizations and the California Records Advisory Board for Archival excellence in long-term preservation and enhanced access to many of the City's rare documents, maps, and historical images. Collections have been expanded to include City Council audio tapes, burial records, silent movies, and the Digital Archives most sought-after collection of San Diego's neighborhoods from the 1970s, the "Street Views." A few notable achievements from the Office of the City Clerk's archives section include the following:

- The digitization of 1,195 magnetic reel-to-reels to an MP3 format
- Identification of thousands of records with historical significance stored in the Records Center
- Support for school groups learning local civics lessons
- Coordinating a lecture series and exhibition for the 2022 Archives Month Program

As core services of the department are strengthened and new services are added to enhance transparency, these efforts reflect the commitment of the Office of the City Clerk to act as a gateway to local government.

The vision is:

To enhance access to local government.

The mission is:

To provide accurate information and maximize access to municipal government.

Goals and Objectives

Goal 1: Customer Service: Provide customers with accurate and thorough information and access to city council meetings, election resources, and historical resources in a courteous, timely, accessible, and user-friendly manner

- Expanded Language Access Program (LAP)
- Inclusivity in Archives
- Be a reliable resource for obtaining and preserving information
- Remain open to feedback and suggestions for continuous improvement within the department
- Provide a variety of specialized training opportunities designed to enhance customers' understanding of subject matter

Goal 2: Functionality: Embrace cutting-edge technology and industry best practices to enhance efficiency, transparency, and accessibility

- Utilize Innovative Software to Enhance Customer Engagement and Streamline Difficult-to-Navigate Processes and Systems with Technological Solutions
- Continue to expand electronic filing options within the City of San Diego where appropriate
- Use technology to enhance customer experience
- Expand historical material available online through the Clerk's digital archives to facilitate user-friendly access and interaction

Goal 3: Legal Requirements: Adhere to state and local mandates and deadlines related to city government

- Ensure transparency and accessibility to public records and notices to all in a timely manner
- Effectively administer and coordinate municipal elections and citizen petition process fairly, neutrally, and impartially
- Comply with Brown Act noticing requirements and make readily available late-arriving materials
- Provide guidance and training to City departments to comply with records-retention guidelines

Goal 4: Serving Our City: Facilitate and coordinate specific City legislative-, election- and records-related actions and proceedings professionally and cooperatively

- Conduct Voter Education and Civic Engagement
- Educate residents on New Citizen Services-Child Act of 2000
- Work collaboratively with City departments, agencies, boards and commissions to ensure conflict of interest requirements are met
- Partner with schools, colleges, retired citizens, graduates, and other organizations to support the Citywide Volunteer Program to provide volunteers with opportunities to assist with various City Clerk projects
- Provide assistance to facilitate smooth and seamless City Council meetings which offer maximum opportunity for public input and participation

City Clerk

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>Yes</p> <p>1. Redistributing Staff time to further expand our Language Access Program by implementing community outreach efforts to identify the language needs of the community. 2. Focusing on the inclusivity in Archives by expanding our archival displays and collections to include historical insight of our diverse communities. 3. Collaborating with the Registrar of Voters and the Office of Child and Youth success to conduct voter education and civic engagement by working collaboratively in the historically low voter turnout communities of San Diego. 4. Collaborating with the Office of Immigrant Affairs to provide further resources and education to the immigrant community regarding the Child Act of 2000 and other Passport Acceptance Facility resources.</p>	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>Yes</p> <p>Budget adjustments will address disparities that align with the following Tactical Equity Plan goals: Customer Service: Provide customers with accurate and thorough information and access to city council meetings, election resources, and historical resources. Functionality: Embrace cutting-edge technology and industry best practices. Budget Adjustment #1: Non-personnel expenditures for Information Technology software to support mandated duties and responsibilities per the San Diego City Charter, San Diego Municipal Code (SDMC) and Council Policy, the citywide master records retention schedule asset management system, and electronic filing software to support California Government Code and SDMC mandated filings. Equity Lens Response #1: Modernizes office procedures and the users' experience. User-friendly experience - enhances the accessible online San Diego Municipal Code (SDMC) with additional hyperlinks to cross reference municipal code sections, maps, and history tables without downloading PDF. Community members and City employees will have the opportunity to search the SDMC to ensure proper Land Use and other governing authority. Software solution has the potential to translate code sections into other languages, such as Spanish, making the SDMC more accessible to those with limited English proficiencies.</p>

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Percentage of customer service provided with accurate and thorough responses in a courteous, timely, and user-friendly manner	99%	95%	95%	89%	97%	95%
Percentage of cutting-edge technology and industry best practices that enhanced efficiency, transparency, and accessibility	94%	90%	99%	99%	99%	99%
Percentage of legal requirements adhered to including State and local mandates and deadlines relating to city government ¹	100%	100%	100%	100%	99%	100%
Percentage of specific City legislative-, election- and records-related actions and proceedings professionally facilitated and coordinated	100%	100%	100%	100%	100%	100%

1. The training program was revised during the transition to a new Deputy Director of Records Management and Archives and a City Clerk. New materials were created, and a new format was used. It took some time to develop and roll out the training program, which gave less time to complete targeted hours of training. Additionally, we have spent more time completing one-on-one reviews with departments as follow-up to these trainings.

City Clerk

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	47.32	50.32	50.32	0.00
Personnel Expenditures	\$ 4,816,275	\$ 5,781,720	\$ 6,012,919	\$ 231,199
Non-Personnel Expenditures	1,085,602	1,169,964	1,376,347	206,383
Total Department Expenditures	\$ 5,901,878	\$ 6,951,684	\$ 7,389,266	\$ 437,582
Total Department Revenue	\$ 173,026	\$ 158,934	\$ 258,934	\$ 100,000

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
City Clerk	\$ 2,420,152	\$ 2,484,174	\$ 3,212,647	\$ 728,473
Elections & Information Services	518,782	694,743	771,827	77,084
Legislative Services	1,950,834	2,241,782	2,017,084	(224,698)
Records Management	1,012,110	1,530,985	1,387,708	(143,277)
Total	\$ 5,901,878	\$ 6,951,684	\$ 7,389,266	\$ 437,582

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
City Clerk	9.50	9.50	11.50	2.00
Elections & Information Services	8.50	8.50	7.50	(1.00)
Legislative Services	18.32	18.32	17.32	(1.00)
Records Management	11.00	14.00	14.00	0.00
Total	47.32	50.32	50.32	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 228,676	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	73,604	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Software Enhancements	0.00	69,650	-
Addition of non-personnel expenditures for software to enhance user experience when navigating city documents and support mandated responsibilities per the City Charter and Municipal Code.			

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	63,129	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	2,523	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	-	50,000
Revised Passport User Fee Revenue Adjustment to reflect revised User Fee revenue associated with the Passport Services Program.	0.00	-	50,000
Total	0.00	\$ 437,582	\$ 100,000

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 2,470,139	\$ 3,283,127	\$ 3,614,514	\$ 331,387
Fringe Benefits	2,346,136	2,498,593	2,398,405	(100,188)
PERSONNEL SUBTOTAL	4,816,275	5,781,720	6,012,919	231,199
NON-PERSONNEL				
Supplies	\$ 91,157	\$ 126,326	\$ 126,328	\$ 2
Contracts & Services	259,817	310,466	285,061	(25,405)
<i>External Contracts & Services</i>	<i>31,186</i>	<i>61,764</i>	<i>61,764</i>	-
<i>Internal Contracts & Services</i>	<i>228,632</i>	<i>248,702</i>	<i>223,297</i>	<i>(25,405)</i>
Information Technology	533,894	559,933	692,712	132,779
Energy and Utilities	197,134	168,478	267,485	99,007
Other	3,600	4,761	4,761	-
NON-PERSONNEL SUBTOTAL	1,085,602	1,169,964	1,376,347	206,383
Total	\$ 5,901,878	\$ 6,951,684	\$ 7,389,266	\$ 437,582

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 151,008	\$ 142,354	\$ 242,354	\$ 100,000
Fines Forfeitures and Penalties	-	1,000	1,000	-
Licenses and Permits	13,234	15,580	15,580	-
Other Revenue	8,783	-	-	-
Total	\$ 173,026	\$ 158,934	\$ 258,934	\$ 100,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	0.00	0.00	\$ 51,126 - 61,583	\$ -
20000024	Administrative Aide 2	4.00	5.00	5.00	58,888 - 70,962	325,317
20001078	Assistant City Clerk	0.00	0.00	1.00	67,740 - 249,134	209,063

City Clerk

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000119	Associate Management Analyst	7.00	7.00	7.00	74,763 - 90,340	571,775
20001106	City Clerk	1.00	1.00	1.00	50,055 - 298,853	237,314
90000539	Clerical Assistant 2 - Hourly	0.15	0.15	0.15	41,370 - 49,860	6,205
20000370	Deputy City Clerk 1	16.00	15.00	15.00	45,274 - 54,672	756,134
20000371	Deputy City Clerk 2	5.00	5.00	5.00	51,968 - 62,891	310,735
20001168	Deputy Director	3.00	3.00	2.00	67,740 - 249,134	342,509
20000293	Information Systems Analyst 3	1.00	1.00	1.00	83,637 - 101,133	101,133
20000347	Legislative Recorder 2	4.00	4.00	4.00	59,893 - 72,476	286,424
90000347	Legislative Recorder 2 - Hourly	0.17	0.17	0.17	59,893 - 72,476	10,182
20000172	Payroll Specialist 1	1.00	1.00	1.00	48,050 - 57,830	51,045
20001222	Program Manager	1.00	2.00	2.00	67,740 - 249,134	227,095
20000779	Public Information Specialist	1.00	1.00	1.00	41,337 - 49,918	49,918
20000015	Senior Management Analyst	0.00	2.00	0.00	82,066 - 99,234	-
21000775	Senior Records Management Analyst	0.00	0.00	2.00	82,066 - 99,234	164,132
20000950	Stock Clerk	1.00	2.00	2.00	37,695 - 45,493	90,986
20000955	Storekeeper 1	1.00	1.00	1.00	43,415 - 52,069	52,069
	Bilingual - Regular					13,104
	Budgeted Personnel					(231,502)
	Expenditure Savings					
	Overtime Budgeted					10,116
	Vacation Pay In Lieu					30,760
FTE, Salaries, and Wages Subtotal		47.32	50.32	50.32	\$	3,614,514

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 20,940	\$ 23,292	\$ 18,235	\$ (5,057)
Flexible Benefits	482,114	564,150	505,218	(58,932)
Insurance	1,338	-	-	-
Long-Term Disability	10,505	11,291	12,572	1,281
Medicare	39,094	47,013	51,820	4,807
Other Post-Employment Benefits	245,345	267,383	261,694	(5,689)
Retiree Medical Trust	2,611	4,066	5,097	1,031
Retirement 401 Plan	2,030	6,511	19,129	12,618
Retirement ADC	1,294,752	1,283,903	1,304,926	21,023
Retirement DROP	4,467	7,159	9,449	2,290
Risk Management Administration	43,614	54,755	59,202	4,447
Supplemental Pension Savings Plan	149,046	174,764	84,428	(90,336)
Unemployment Insurance	3,581	4,104	4,060	(44)
Workers' Compensation	46,697	50,202	62,575	12,373
Fringe Benefits Subtotal	\$ 2,346,136	\$ 2,498,593	\$ 2,398,405	\$ (100,188)
Total Personnel Expenditures			\$ 6,012,919	

City Council



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Description

San Diego City Charter Article XV, Section 270(a):

"The Council shall be composed of nine council members elected by district, and shall be the legislative body of the City."

San Diego City Charter Article III, Section 11:

"All legislative powers of the City shall be vested, subject to the terms of this Charter and of the Constitution of the State of California, in the Council, except such legislative powers as are reserved to the people by the Charter and the Constitution of the State."

The City Council budget is currently comprised of ten unique budgets, one for each of the nine Council districts and one for Council Administration. Each of the Council offices is responsible for managing its respective budget, while the Council President is responsible for the Council Administration budget.

City Council - District 1

The first Council district includes the communities of Carmel Valley, Del Mar Mesa, La Jolla, Pacific Beach, Pacific Highlands Ranch, Torrey Hills, Torrey Pines, and the portion of University City west of the I-5.

City Council - District 2

The second Council district includes the communities of Clairemont, Midway/North Bay, Mission Bay, Mission Beach, Ocean Beach, Old Town, and Point Loma.

City Council - District 3

The third Council district includes the communities of Balboa Park, Bankers Hill/Park West, Downtown, Golden Hill, Hillcrest, Little Italy, Middletown, Mission Hills, Mission Valley, North Park, South Park, and University Heights.

City Council

City Council - District 4

The fourth Council district includes the communities of Alta Vista, Broadway Heights, Chollas View, Emerald Hills, Encanto, Greater Skyline Hills, Jamacha, Lincoln Park, Lomita Village, Mountain View, North Bay Terraces, Oak Park, O'Farrell, Paradise Hills, Ridgeview, South Bay Terraces, Valencia Park, and Webster.

City Council - District 5

The fifth Council district includes the communities of Black Mountain Ranch, Carmel Mountain Ranch, Rancho Bernardo, Rancho Peñasquitos, Sabre Springs, San Pasqual, Scripps Ranch-Miramar Ranch North, and Torrey Highlands.

City Council - District 6

The sixth Council district includes the communities of Convoy District, Kearny Mesa, Miramar, Mira Mesa, Sorrento Valley, University City, and Scripps Ranch.

City Council - District 7

The seventh Council district includes the communities of Allied Gardens, Del Cerro, Grantville, Linda Vista, Mission Valley, San Carlos, Serra Mesa, and Tierrasanta.

City Council - District 8

The eighth Council district includes the communities of Barrio Logan, Egger Highlands, Grant Hill, Logan Heights, Memorial, Nestor, Ocean View Hills, Otay Mesa East, Otay Mesa West, San Ysidro, Shelltown, Sherman Heights, Southcrest, and the Tijuana River Valley.

City Council - District 9

San Diego's Ninth Council District includes communities of Alvarado Estates, City Heights, College Area, College View Estates, El Cerrito, Kensington, Mission Valley East, Mountain View, Mt. Hope, Normal Heights, Redwood Village, Rolando Village, Rolando Park, Stockton, and Talmadge.

Council Administration

Council Administration functions under the administrative and policy direction of the Council President. It provides general office management for the council offices, including the preparation of budgets, payroll, and personnel benefits, and liaises with other departments and governmental agencies. The department also manages and oversees the City Council Committees, which include Active Transportation & Infrastructure; Audit; Budget & Government Efficiency; Budget Review Committee; Community and Neighborhood Services; Economic Development & Intergovernmental Relations; Environment; Land Use & Housing; Public Safety; and Rules.

Community Projects, Programs, and Services

Community Projects, Programs, and Services (CPPS) is a division in each Council office. The funding level for each City Council office's CPPS division is initially determined based on estimated savings achieved from the previous fiscal year-end operating budget. These funds may be expended by each Council office for any government purpose or community benefit in accordance with Council Policy 100-06.

The vision is:

Serving the people of San Diego by providing support to their elected representatives.

The mission is:

To provide excellent support to nine City Council Offices to facilitate their service to San Diego Residents.

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	109.00	149.00	149.00	0.00
Personnel Expenditures	\$ 13,357,417	\$ 15,776,205	\$ 19,744,062	\$ 3,967,857
Non-Personnel Expenditures	2,151,125	3,895,198	4,403,711	508,513
Total Department Expenditures	\$ 15,508,542	\$ 19,671,403	\$ 24,147,773	\$ 4,476,370
Total Department Revenue	\$ 10,884	\$ -	\$ -	\$ -

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Council District 1	\$ 1,308,351	\$ 1,702,633	\$ 2,172,870	\$ 470,237
Council District 1 - CPPS	95,770	150,000	152,091	2,091
Council District 2	1,429,411	1,693,581	2,244,223	550,642
Council District 2 - CPPS	99,953	150,000	150,000	-
Council District 3	1,334,379	1,648,563	2,220,520	571,957
Council District 3 - CPPS	98,000	150,000	235,785	85,785
Council District 4	1,450,418	1,841,981	2,116,849	274,868
Council District 4 - CPPS	97,000	150,000	252,200	102,200
Council District 5	1,156,340	1,656,622	2,255,158	598,536
Council District 5 - CPPS	94,000	150,000	273,729	123,729
Council District 6	1,019,821	1,538,659	2,000,259	461,600
Council District 6 - CPPS	91,798	326,972	315,143	(11,829)
Council District 7	1,348,256	1,684,357	2,145,413	461,056
Council District 7 - CPPS	69,000	150,000	191,925	41,925
Council District 8	1,545,439	1,918,741	2,301,476	382,735
Council District 8 - CPPS	95,000	306,795	288,371	(18,424)
Council District 9	1,159,749	1,489,794	1,932,737	442,943
Council District 9 - CPPS	100,000	150,000	150,000	-
Council Administration	2,915,856	2,812,705	2,749,024	(63,681)
Total	\$ 15,508,542	\$ 19,671,403	\$ 24,147,773	\$ 4,476,370

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Council District 1	10.00	15.00	15.00	0.00
Council District 2	10.00	15.00	15.00	0.00
Council District 3	10.00	15.00	15.00	0.00
Council District 4	10.00	15.00	15.00	0.00
Council District 5	10.00	15.00	15.00	0.00
Council District 6	10.00	15.00	15.00	0.00
Council District 7	10.00	15.00	15.00	0.00
Council District 8	10.00	15.00	15.00	0.00
Council District 9	10.00	15.00	15.00	0.00
Council Administration	19.00	14.00	14.00	0.00
Total	109.00	149.00	149.00	0.00

City Council

Council District 1

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	512,124 \$	-
Council District Equity Adjustment Adjustment of non-personnel expenditures to restore discretionary expenditure allocations for City Council Districts.	0.00	8,939	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	5,500	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	5,414	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	4,260	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(66,000)	-
Total	0.00 \$	470,237 \$	-

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 762,915	\$ 926,370	\$ 1,175,000	\$ 248,630
Fringe Benefits	458,268	590,433	802,366	211,933
PERSONNEL SUBTOTAL	1,221,183	1,516,803	1,977,366	460,563
NON-PERSONNEL				
Supplies	\$ 2,054	\$ 13,697	\$ 13,697	-
Contracts & Services	27,566	11,085	81,345	70,260
<i>External Contracts & Services</i>	8,095	(9,063)	56,937	66,000
<i>Internal Contracts & Services</i>	19,471	20,148	24,408	4,260
Information Technology	52,257	138,598	78,012	(60,586)
Energy and Utilities	2,856	6,450	6,450	-
Other	2,435	15,000	15,000	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	87,168	185,830	195,504	9,674
Total	\$ 1,308,351	\$ 1,702,633	\$ 2,172,870	\$ 470,237

City Council

Revenues by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Other Revenue	\$	1,156	\$	-	\$	-	\$	-
Total	\$	1,156	\$	-	\$	-	\$	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
20001102	Council Assistant	1.00	1.00	1.00	\$ 36,489 -	215,353	\$	164,985
20001071	Council Member	1.00	1.00	1.00	173,381-	173,381		173,381
20001165	Council Representative 1	6.00	10.00	10.00	36,489 -	151,195		854,144
20001166	Council Representative 2A	2.00	3.00	3.00	36,489 -	151,195		306,778
	Adjust Budget To Approved Levels							(329,788)
	Vacation Pay In Lieu							5,500
FTE, Salaries, and Wages Subtotal		10.00	15.00	15.00			\$	1,175,000

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Fringe Benefits								
Employee Offset Savings	\$	4,910	\$	5,136	\$	6,316	\$	1,180
Flexible Benefits		117,745		170,340		152,584		(17,756)
Long-Term Disability		3,354		4,199		5,291		1,092
Medicare		11,428		17,384		21,740		4,356
Other Post-Employment Benefits		59,002		85,335		85,335		-
Retiree Medical Trust		1,372		2,569		2,787		218
Retirement 401 Plan		1,565		5,362		9,892		4,530
Retirement ADC		196,322		223,007		467,002		243,995
Risk Management Administration		10,563		17,475		19,305		1,830
Supplemental Pension Savings Plan		45,502		51,228		18,852		(32,376)
Unemployment Insurance		1,143		1,525		1,710		185
Workers' Compensation		5,362		6,873		11,552		4,679
Fringe Benefits Subtotal	\$	458,268	\$	590,433	\$	802,366	\$	211,933
Total Personnel Expenditures					\$	1,977,366		

Council District 1 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 152,091	\$ -
Adjustment reflects the one-time addition of expenditures for Community Projects, Programs, and Services.			
One-Time Additions and Annualizations	0.00	(150,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Total	0.00	\$ 2,091	\$ -

City Council

Expenditures by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
NON-PERSONNEL								
Contracts & Services	\$	87,500	\$	150,000	\$	152,091	\$	2,091
<i>External Contracts & Services</i>		87,500		150,000		152,091		2,091
Transfers Out		8,270		-		-		-
NON-PERSONNEL SUBTOTAL		95,770		150,000		152,091		2,091
Total	\$	95,770	\$	150,000	\$	152,091	\$	2,091

Council District 2

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 517,978	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Council District Equity Adjustment	0.00	85,306	-
Adjustment of non-personnel expenditures to restore discretionary expenditure allocations for City Council Districts.			
Support for Information Technology	0.00	7,469	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	4,175	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Pay-in-Lieu of Annual Leave Adjustments	0.00	1,714	-
Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.			
One-Time Additions and Annualizations	0.00	(66,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Total	0.00	\$ 550,642	\$ -

Expenditures by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
PERSONNEL								
Personnel Cost	\$	841,648	\$	926,370	\$	1,175,000	\$	248,630
Fringe Benefits		489,840		577,832		868,200		290,368

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City Council

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL SUBTOTAL	1,331,488	1,504,202	2,043,200	538,998
NON-PERSONNEL				
Supplies	\$ 11,651	\$ 11,406	\$ 11,406	-
Contracts & Services	30,213	14,133	84,308	70,175
<i>External Contracts & Services</i>	12,050	(8,505)	57,495	66,000
<i>Internal Contracts & Services</i>	18,163	22,638	26,813	4,175
Information Technology	53,172	142,440	83,909	(58,531)
Energy and Utilities	2,312	3,400	3,400	-
Other	574	15,000	15,000	-
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	97,923	189,379	201,023	11,644
Total	\$ 1,429,411	\$ 1,693,581	\$ 2,244,223	\$ 550,642

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 36,489 - 215,353	\$ 164,537
20001071	Council Member	1.00	1.00	1.00	173,381 - 173,381	173,381
20001165	Council Representative 1	6.00	11.00	11.00	36,489 - 151,195	902,248
20001166	Council Representative 2A	2.00	2.00	2.00	36,489 - 151,195	213,585
	Adjust Budget To Approved Levels					(284,251)
	Vacation Pay In Lieu					5,500
FTE, Salaries, and Wages Subtotal		10.00	15.00	15.00		\$ 1,175,000

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,037	\$ 4,586	\$ 8,462	\$ 3,876
Flexible Benefits	114,994	170,205	161,531	(8,674)
Insurance	909	-	-	-
Long-Term Disability	3,476	4,293	5,131	838
Medicare	12,480	17,778	21,079	3,301
Other Post-Employment Benefits	55,645	85,335	85,335	-
Retiree Medical Trust	1,071	2,344	2,495	151
Retirement 401 Plan	340	4,786	9,046	4,260
Retirement ADC	215,554	199,099	517,276	318,177
Risk Management Administration	9,885	17,475	19,305	1,830
Supplemental Pension Savings Plan	63,131	63,968	25,694	(38,274)
Unemployment Insurance	1,184	1,558	1,659	101
Workers' Compensation	5,135	6,405	11,187	4,782
Fringe Benefits Subtotal	\$ 489,840	\$ 577,832	\$ 868,200	\$ 290,368
Total Personnel Expenditures			\$ 2,043,200	

City Council

Council District 2 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the one-time addition of expenditures for Community Projects, Programs, and Services.	0.00 \$	150,000 \$	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(150,000)	-
Total	0.00 \$	- \$	-

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Contracts & Services	\$ 97,600	\$ 150,000	\$ 150,000	-
<i>External Contracts & Services</i>	97,600	150,000	150,000	-
Transfers Out	2,353	-	-	-
NON-PERSONNEL SUBTOTAL	99,953	150,000	150,000	-
Total	\$ 99,953	\$ 150,000	\$ 150,000	-

Council District 3

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	608,924 \$	-
Council District Equity Adjustment Adjustment of non-personnel expenditures to restore discretionary expenditure allocations for City Council Districts.	0.00	15,028	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	8,408	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	4,364	-

City Council

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-in-Lieu of Annual Leave Adjustments	0.00	1,233	-
Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.			
One-Time Additions and Annualizations	0.00	(66,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Total	0.00	\$ 571,957	\$ -

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 782,355	\$ 926,370	\$ 1,175,000	\$ 248,630
Fringe Benefits	452,577	534,557	845,112	310,555
PERSONNEL SUBTOTAL	1,234,932	1,460,927	2,020,112	559,185
NON-PERSONNEL				
Supplies	\$ 1,578	\$ 8,662	\$ 8,662	-
Contracts & Services	38,855	18,012	88,376	70,364
<i>External Contracts & Services</i>	<i>16,359</i>	<i>(1,102)</i>	<i>64,898</i>	<i>66,000</i>
<i>Internal Contracts & Services</i>	<i>22,496</i>	<i>19,114</i>	<i>23,478</i>	<i>4,364</i>
Information Technology	56,023	140,162	82,570	(57,592)
Energy and Utilities	2,482	9,800	9,800	-
Other	510	11,000	11,000	-
NON-PERSONNEL SUBTOTAL	99,448	187,636	200,408	12,772
Total	\$ 1,334,379	\$ 1,648,563	\$ 2,220,520	\$ 571,957

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 36,489 - 215,353	\$ 152,561
20001071	Council Member	1.00	1.00	1.00	173,381- 173,381	173,381
20001165	Council Representative 1	6.00	11.00	11.00	36,489 - 151,195	905,912
20001166	Council Representative 2A	2.00	2.00	2.00	36,489 - 151,195	175,170
	Adjust Budget To Approved Levels					(237,524)
	Vacation Pay In Lieu					5,500
FTE, Salaries, and Wages Subtotal		10.00	15.00	15.00		\$ 1,175,000

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,368	\$ 3,451	\$ 3,854	\$ 403
Flexible Benefits	88,002	129,478	128,456	(1,022)
Long-Term Disability	3,433	3,882	4,965	1,083
Medicare	11,301	16,074	20,401	4,327
Other Post-Employment Benefits	64,631	85,335	85,335	-

City Council

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Retiree Medical Trust	1,331	2,329	2,321	(8)
Retirement 401 Plan	-	3,370	9,286	5,916
Retirement ADC	197,754	200,500	540,301	339,801
Risk Management Administration	11,521	17,475	19,305	1,830
Supplemental Pension Savings Plan	64,893	65,423	18,461	(46,962)
Unemployment Insurance	1,170	1,408	1,604	196
Workers' Compensation	5,173	5,832	10,823	4,991
Fringe Benefits Subtotal	\$ 452,577	\$ 534,557	\$ 845,112	\$ 310,555
Total Personnel Expenditures			\$ 2,020,112	

Council District 3 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 235,785	\$ -
Adjustment reflects the one-time addition of expenditures for Community Projects, Programs, and Services.			
One-Time Additions and Annualizations	0.00	(150,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Total	0.00	\$ 85,785	\$ -

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Contracts & Services	\$ 98,000	\$ 150,000	\$ 235,785	\$ 85,785
<i>External Contracts & Services</i>	<i>98,000</i>	<i>150,000</i>	<i>235,785</i>	<i>85,785</i>
NON-PERSONNEL SUBTOTAL	98,000	150,000	235,785	85,785
Total	\$ 98,000	\$ 150,000	\$ 235,785	\$ 85,785

Council District 4

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	339,482 \$	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	8,609	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	3,689	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	222	-
Council District Equity Adjustment Adjustment of non-personnel expenditures to restore discretionary expenditure allocations for City Council Districts.	0.00	(11,134)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(66,000)	-
Total	0.00 \$	274,868 \$	-

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 711,321	\$ 926,370	\$ 1,175,000	\$ 248,630
Fringe Benefits	649,795	721,751	735,691	13,940
PERSONNEL SUBTOTAL	1,361,117	1,648,121	1,910,691	262,570
NON-PERSONNEL				
Supplies	\$ 3,142	\$ 9,535	\$ 9,535	-
Contracts & Services	20,981	6,100	75,789	69,689
<i>External Contracts & Services</i>	120	(23,075)	42,925	66,000
<i>Internal Contracts & Services</i>	20,861	29,175	32,864	3,689
Information Technology	59,250	148,075	90,684	(57,391)
Energy and Utilities	5,418	8,150	8,150	-
Other	510	21,000	21,000	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	89,301	193,860	206,158	12,298
Total	\$ 1,450,418	\$ 1,841,981	\$ 2,116,849	\$ 274,868

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 36,489 - 215,353	\$ 162,232
20001071	Council Member	1.00	1.00	1.00	173,381 - 173,381	173,381
20001165	Council Representative 1	7.00	12.00	12.00	36,489 - 151,195	1,010,929
20001166	Council Representative 2A	1.00	1.00	1.00	36,489 - 151,195	101,968
	Adjust Budget To Approved Levels					(279,010)
	Vacation Pay In Lieu					5,500
FTE, Salaries, and Wages Subtotal		10.00	15.00	15.00	\$	1,175,000

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 2,828	\$ 2,369	\$ 3,059	\$ 690
Flexible Benefits	104,515	154,167	159,745	5,578
Insurance	909	-	-	-
Long-Term Disability	3,037	3,932	4,963	1,031
Medicare	10,915	16,281	21,004	4,723
Other Post-Employment Benefits	52,603	85,335	85,335	-
Retiree Medical Trust	1,110	2,270	2,934	664
Retirement 401 Plan	1,692	6,791	11,733	4,942
Retirement ADC	416,776	392,009	398,153	6,144
Risk Management Administration	9,377	17,475	19,305	1,830
Supplemental Pension Savings Plan	40,576	34,106	16,658	(17,448)
Unemployment Insurance	1,035	1,427	1,653	226
Workers' Compensation	4,424	5,589	11,149	5,560
Fringe Benefits Subtotal	\$ 649,795	\$ 721,751	\$ 735,691	\$ 13,940
Total Personnel Expenditures			\$ 1,910,691	

Council District 4 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 252,200	\$ -
Adjustment reflects the one-time addition of expenditures for Community Projects, Programs, and Services.			
One-Time Additions and Annualizations	0.00	(150,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Total	0.00	\$ 102,200	\$ -

City Council

Expenditures by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
NON-PERSONNEL								
Contracts & Services	\$	97,000	\$	150,000	\$	252,200	\$	102,200
<i>External Contracts & Services</i>		97,000		150,000		252,200		102,200
NON-PERSONNEL SUBTOTAL		97,000		150,000		252,200		102,200
Total	\$	97,000	\$	150,000	\$	252,200	\$	102,200

Council District 5

Significant Budget Adjustments

		FTE		Expenditures		Revenue
Salary and Benefit Adjustments		0.00	\$	644,051	\$	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.						
Council District Equity Adjustment		0.00		18,172		-
Adjustment of non-personnel expenditures to restore discretionary expenditure allocations for City Council Districts.						
Support for Information Technology		0.00		5,393		-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.						
Non-Discretionary Adjustment		0.00		3,905		-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.						
Pay-in-Lieu of Annual Leave Adjustments		0.00		(6,985)		-
Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.						
One-Time Additions and Annualizations		0.00		(66,000)		-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.						
Total		0.00	\$	598,536	\$	-

Expenditures by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
PERSONNEL								
Personnel Cost	\$	684,795	\$	926,370	\$	1,175,000	\$	248,630
Fringe Benefits		387,922		541,621		882,229		340,608
PERSONNEL SUBTOTAL		1,072,718		1,467,991		2,057,229		589,238

City Council

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Supplies	\$ 869	\$ 32,570	\$ 32,570	-
Contracts & Services	26,104	(8,465)	61,440	69,905
<i>External Contracts & Services</i>	7,014	(47,727)	18,273	66,000
<i>Internal Contracts & Services</i>	19,091	39,262	43,167	3,905
Information Technology	54,178	141,826	81,219	(60,607)
Energy and Utilities	1,827	5,200	5,200	-
Other	643	15,000	15,000	-
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	83,623	188,631	197,929	9,298
Total	\$ 1,156,340	\$ 1,656,622	\$ 2,255,158	\$ 598,536

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 36,489 - 215,353	\$ 169,507
20001071	Council Member	1.00	1.00	1.00	173,381 - 173,381	173,381
20001165	Council Representative 1	8.00	13.00	13.00	36,489 - 151,195	1,133,522
	Adjust Budget To Approved Levels					(306,910)
	Vacation Pay In Lieu					5,500
FTE, Salaries, and Wages Subtotal		10.00	15.00	15.00		\$ 1,175,000

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 4,369	\$ 4,455	\$ 9,444	4,989
Flexible Benefits	85,561	138,362	140,739	2,377
Long-Term Disability	2,979	4,107	5,210	1,103
Medicare	10,241	17,007	21,409	4,402
Other Post-Employment Benefits	52,567	85,335	85,335	-
Retiree Medical Trust	1,013	2,341	2,236	(105)
Retirement 401 Plan	1,001	5,914	9,882	3,968
Retirement ADC	166,986	210,846	556,574	345,728
Risk Management Administration	9,370	17,475	19,305	1,830
Supplemental Pension Savings Plan	48,793	48,838	19,045	(29,793)
Unemployment Insurance	1,016	1,492	1,684	192
Workers' Compensation	4,026	5,449	11,366	5,917
Fringe Benefits Subtotal	\$ 387,922	\$ 541,621	\$ 882,229	\$ 340,608
Total Personnel Expenditures			\$ 2,057,229	

Council District 5 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the one-time addition of expenditures for Community Projects, Programs, and Services.	0.00 \$	273,729 \$	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(150,000)	-
Total	0.00 \$	123,729 \$	-

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Contracts & Services	\$ 57,500	\$ 150,000	\$ 273,729	\$ 123,729
<i>External Contracts & Services</i>	57,500	150,000	273,729	123,729
Transfers Out	36,500	-	-	-
NON-PERSONNEL SUBTOTAL	94,000	150,000	273,729	123,729
Total	\$ 94,000	\$ 150,000	\$ 273,729	\$ 123,729

Council District 6

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	499,455 \$	-
Council District Equity Adjustment Adjustment of non-personnel expenditures to restore discretionary expenditure allocations for City Council Districts.	0.00	22,881	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	5,826	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	3,476	-

City Council

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-in-Lieu of Annual Leave Adjustments	0.00	(4,038)	-
Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.			
One-Time Additions and Annualizations	0.00	(66,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Total	0.00	\$ 461,600	\$ -

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 729,995	\$ 926,370	\$ 1,175,000	\$ 248,630
Fringe Benefits	193,394	424,533	628,201	203,668
PERSONNEL SUBTOTAL	923,389	1,350,903	1,803,201	452,298
NON-PERSONNEL				
Supplies	\$ 1,190	\$ 4,927	\$ 4,927	-
Contracts & Services	33,814	28,795	98,271	69,476
<i>External Contracts & Services</i>	<i>13,111</i>	<i>9,974</i>	<i>75,974</i>	<i>66,000</i>
<i>Internal Contracts & Services</i>	<i>20,703</i>	<i>18,821</i>	<i>22,297</i>	<i>3,476</i>
Information Technology	58,752	139,787	79,613	(60,174)
Energy and Utilities	1,899	4,800	4,800	-
Other	778	9,447	9,447	-
NON-PERSONNEL SUBTOTAL	96,433	187,756	197,058	9,302
Total	\$ 1,019,821	\$ 1,538,659	\$ 2,000,259	\$ 461,600

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 36,489 - 215,353	\$ 170,648
20001071	Council Member	1.00	1.00	1.00	173,381- 173,381	173,381
20001165	Council Representative 1	8.00	13.00	13.00	36,489 - 151,195	1,239,605
	Adjust Budget To Approved Levels					(414,134)
	Vacation Pay In Lieu					5,500
FTE, Salaries, and Wages Subtotal		10.00	15.00	15.00		\$ 1,175,000

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 4,075	\$ 4,051	\$ -	(4,051)
Flexible Benefits	54,812	125,255	146,877	21,622
Long-Term Disability	2,813	4,511	5,589	1,078
Medicare	10,690	18,672	22,963	4,291
Other Post-Employment Benefits	40,757	85,335	85,335	-
Retiree Medical Trust	1,263	2,880	3,527	647
Retirement 401 Plan	1,504	7,960	9,104	1,144

City of San Diego

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Fiscal Year 2024 Adopted Budget

City Council

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Retirement ADC	25,055	109,740	275,469	165,729
Risk Management Administration	7,256	17,475	19,305	1,830
Supplemental Pension Savings Plan	40,336	41,015	46,000	4,985
Unemployment Insurance	958	1,637	1,809	172
Workers' Compensation	3,875	6,002	12,223	6,221
Fringe Benefits Subtotal	\$ 193,394	\$ 424,533	\$ 628,201	\$ 203,668
Total Personnel Expenditures			\$ 1,803,201	

Council District 6 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 315,143	\$ -
Adjustment reflects the one-time addition of expenditures for Community Projects, Programs, and Services.			
One-Time Additions and Annualizations	0.00	(326,972)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Total	0.00	\$ (11,829)	\$ -

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Contracts & Services	\$ 81,445	\$ 326,972	\$ 315,143	\$ (11,829)
<i>External Contracts & Services</i>	<i>81,445</i>	<i>326,972</i>	<i>315,143</i>	<i>(11,829)</i>
Transfers Out	10,353	-	-	-
NON-PERSONNEL SUBTOTAL	91,798	326,972	315,143	(11,829)
Total	\$ 91,798	\$ 326,972	\$ 315,143	\$ (11,829)

Council District 7

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 365,846	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			

City Council

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Council District Equity Adjustment Adjustment of non-personnel expenditures to restore discretionary expenditure allocations for City Council Districts.	0.00	142,322	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	10,514	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	5,500	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,874	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(66,000)	-
Total	0.00	\$ 461,056	\$ -

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 796,031	\$ 926,370	\$ 1,175,000	\$ 248,630
Fringe Benefits	429,390	576,260	775,298	199,038
PERSONNEL SUBTOTAL	1,225,421	1,502,630	1,950,298	447,668
NON-PERSONNEL				
Supplies	\$ 11,876	\$ 13,510	\$ 13,510	-
Contracts & Services	45,354	17,342	86,216	68,874
<i>External Contracts & Services</i>	<i>12,343</i>	<i>(25,754)</i>	<i>40,246</i>	<i>66,000</i>
<i>Internal Contracts & Services</i>	<i>33,011</i>	<i>43,096</i>	<i>45,970</i>	<i>2,874</i>
Information Technology	62,893	133,675	78,189	(55,486)
Energy and Utilities	2,569	2,200	2,200	-
Other	142	15,000	15,000	-
NON-PERSONNEL SUBTOTAL	122,835	181,727	195,115	13,388
Total	\$ 1,348,256	\$ 1,684,357	\$ 2,145,413	\$ 461,056

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Other Revenue	\$ 3,600	\$ -	\$ -	-
Total	\$ 3,600	\$ -	\$ -	-

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 36,489 - 215,353	\$ 166,619
20001071	Council Member	1.00	1.00	1.00	173,381- 173,381	173,381
20001165	Council Representative 1	8.00	12.00	12.00	36,489 - 151,195	993,270
20001166	Council Representative 2A	0.00	1.00	1.00	36,489 - 151,195	91,671
	Adjust Budget To Approved Levels					(255,441)
	Vacation Pay In Lieu					5,500
FTE, Salaries, and Wages Subtotal		10.00	15.00	15.00	\$	1,175,000

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 4,443	\$ 4,645	\$ 4,999	\$ 354
Flexible Benefits	112,753	162,856	169,555	6,699
Long-Term Disability	3,479	4,405	5,029	624
Medicare	11,635	18,242	20,661	2,419
Other Post-Employment Benefits	55,638	85,335	85,335	-
Retiree Medical Trust	1,636	2,948	2,903	(45)
Retirement 401 Plan	419	4,786	9,300	4,514
Retirement ADC	160,073	200,791	421,381	220,590
Retirement DROP	2,277	2,381	2,757	376
Risk Management Administration	9,936	17,475	19,305	1,830
Supplemental Pension Savings Plan	60,941	64,389	21,491	(42,898)
Unemployment Insurance	1,186	1,600	1,626	26
Workers' Compensation	4,974	6,407	10,956	4,549
Fringe Benefits Subtotal	\$ 429,390	\$ 576,260	\$ 775,298	\$ 199,038
Total Personnel Expenditures			\$ 1,950,298	

Council District 7 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 191,925	\$ -
Adjustment reflects the one-time addition of expenditures for Community Projects, Programs, and Services.			
One-Time Additions and Annualizations	0.00	(150,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Total	0.00	\$ 41,925	\$ -

City Council

Expenditures by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
NON-PERSONNEL								
Contracts & Services	\$	69,000	\$	150,000	\$	191,925	\$	41,925
<i>External Contracts & Services</i>		<i>69,000</i>		<i>150,000</i>		<i>191,925</i>		<i>41,925</i>
NON-PERSONNEL SUBTOTAL		69,000		150,000		191,925		41,925
Total	\$	69,000	\$	150,000	\$	191,925	\$	41,925

Council District 8

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 480,980	\$ -
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	11,457	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	3,458	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	(10,660)	-
Council District Equity Adjustment Adjustment of non-personnel expenditures to restore discretionary expenditure allocations for City Council Districts.	0.00	(36,500)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(66,000)	-
Total	0.00	\$ 382,735	\$ -

Expenditures by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
PERSONNEL								
Personnel Cost	\$	752,468	\$	926,370	\$	1,175,000	\$	248,630
Fringe Benefits		679,933		792,106		911,296		119,190
PERSONNEL SUBTOTAL		1,432,401		1,718,476		2,086,296		367,820
NON-PERSONNEL								

City Council

Expenditures by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Supplies	\$	8,397	\$	28,943	\$	28,943	\$	-
Contracts & Services		29,978		(3,165)		66,293		69,458
<i>External Contracts & Services</i>		6,140		(63,299)		2,701		66,000
<i>Internal Contracts & Services</i>		23,838		60,134		63,592		3,458
Information Technology		69,208		152,287		97,744		(54,543)
Energy and Utilities		1,669		2,200		2,200		-
Other		3,787		15,000		15,000		-
Capital Expenditures		-		5,000		5,000		-
NON-PERSONNEL SUBTOTAL		113,038		200,265		215,180		14,915
Total	\$	1,545,439	\$	1,918,741	\$	2,301,476	\$	382,735

Revenues by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Charges for Services	\$	1,732	\$	-	\$	-	\$	-
Total	\$	1,732	\$	-	\$	-	\$	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 36,489 - 215,353	\$ 177,581
20001071	Council Member	1.00	1.00	1.00	173,381- 173,381	173,381
20001165	Council Representative 1	8.00	13.00	13.00	36,489 - 151,195	1,208,670
	Adjust Budget To Approved Levels					(390,132)
	Vacation Pay In Lieu					5,500
FTE, Salaries, and Wages Subtotal		10.00	15.00	15.00		\$ 1,175,000

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Fringe Benefits								
Employee Offset Savings	\$	-	\$	-	\$	4,197	\$	4,197
Flexible Benefits		100,967		157,606		154,405		(3,201)
Insurance		909		-		-		-
Long-Term Disability		3,101		4,194		5,292		1,098
Medicare		11,171		17,367		22,616		5,249
Other Post-Employment Benefits		52,831		85,335		85,335		-
Retiree Medical Trust		1,063		2,283		2,672		389
Retirement 401 Plan		2,420		7,191		9,451		2,260
Retirement ADC		458,776		458,449		553,136		94,687
Risk Management Administration		9,418		17,475		19,305		1,830
Supplemental Pension Savings Plan		34,089		35,112		41,083		5,971
Unemployment Insurance		1,057		1,522		1,779		257
Workers' Compensation		4,132		5,572		12,025		6,453
Fringe Benefits Subtotal	\$	679,933	\$	792,106	\$	911,296	\$	119,190
Total Personnel Expenditures					\$	2,086,296		

City Council

Council District 8 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the one-time addition of expenditures for Community Projects, Programs, and Services.	0.00 \$	288,371 \$	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(306,795)	-
Total	0.00 \$	(18,424) \$	-

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Contracts & Services \$	95,000 \$	306,795 \$	288,371 \$	(18,424)
<i>External Contracts & Services</i>	<i>95,000</i>	<i>306,795</i>	<i>288,371</i>	<i>(18,424)</i>
NON-PERSONNEL SUBTOTAL	95,000	306,795	288,371	(18,424)
Total	\$ 95,000 \$	\$ 306,795 \$	\$ 288,371 \$	(18,424)

Council District 9

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	462,597 \$	-
Council District Equity Adjustment Adjustment of non-personnel expenditures to restore discretionary expenditure allocations for City Council Districts.	0.00	27,816	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	8,347	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	5,500	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	4,683	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
One-Time Additions and Annualizations	0.00	(66,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Total	0.00	\$ 442,943	\$ -

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 801,223	\$ 926,370	\$ 1,175,000	\$ 248,630
Fringe Benefits	242,495	368,858	550,141	181,283
PERSONNEL SUBTOTAL	1,043,717	1,295,228	1,725,141	429,913
NON-PERSONNEL				
Supplies	\$ 5,545	\$ 12,150	\$ 12,150	-
Contracts & Services	45,310	14,088	84,771	70,683
<i>External Contracts & Services</i>	9,857	(14,578)	51,422	66,000
<i>Internal Contracts & Services</i>	35,454	28,666	33,349	4,683
Information Technology	61,714	144,428	86,775	(57,653)
Energy and Utilities	2,925	5,900	5,900	-
Other	537	15,000	15,000	-
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	116,032	194,566	207,596	13,030
Total	\$ 1,159,749	\$ 1,489,794	\$ 1,932,737	\$ 442,943

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 36,489 - 215,353	\$ 159,285
20001071	Council Member	1.00	1.00	1.00	173,381- 173,381	173,381
20001165	Council Representative 1	7.00	12.00	12.00	36,489 - 151,195	1,012,017
20001166	Council Representative 2A	1.00	1.00	1.00	36,489 - 151,195	99,908
	Adjust Budget To Approved Levels					(275,091)
	Vacation Pay In Lieu					5,500
FTE, Salaries, and Wages Subtotal		10.00	15.00	15.00	\$	1,175,000

City Council

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Flexible Benefits	\$ 63,390	\$ 105,356	\$ 93,178	\$ (12,178)
Long-Term Disability	3,492	4,072	5,098	1,026
Medicare	11,742	16,865	20,948	4,083
Other Post-Employment Benefits	64,308	85,335	85,335	-
Retiree Medical Trust	1,858	2,905	3,180	275
Retirement 401 Plan	672	4,025	7,647	3,622
Retirement ADC	14,980	55,505	256,064	200,559
Risk Management Administration	11,474	17,475	19,305	1,830
Supplemental Pension Savings Plan	64,341	69,992	46,618	(23,374)
Unemployment Insurance	1,191	1,477	1,649	172
Workers' Compensation	5,047	5,851	11,119	5,268
Fringe Benefits Subtotal	\$ 242,495	\$ 368,858	\$ 550,141	\$ 181,283
Total Personnel Expenditures		\$ 1,725,141		

Council District 9 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 150,000	\$ -
Adjustment reflects the one-time addition of expenditures for Community Projects, Programs, and Services.			
One-Time Additions and Annualizations	0.00	(150,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Total	0.00	\$ -	\$ -

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Contracts & Services	\$ 100,000	\$ 150,000	\$ 150,000	\$ -
<i>External Contracts & Services</i>	<i>100,000</i>	<i>150,000</i>	<i>150,000</i>	<i>-</i>
NON-PERSONNEL SUBTOTAL	100,000	150,000	150,000	-
Total	\$ 100,000	\$ 150,000	\$ 150,000	\$ -

Council Administration

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00 \$	59,072 \$	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	17,643	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(140,396)	-
Total	0.00 \$	(63,681) \$	-

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 1,577,207	\$ 1,694,874	\$ 1,621,352	(73,522)
Fringe Benefits	933,844	616,050	549,176	(66,874)
PERSONNEL SUBTOTAL	2,511,051	2,310,924	2,170,528	(140,396)
NON-PERSONNEL				
Supplies	\$ 21,160	\$ 25,587	\$ 24,540	(1,047)
Contracts & Services	133,550	264,795	265,142	347
<i>External Contracts & Services</i>	3,673	129,775	129,775	-
<i>Internal Contracts & Services</i>	129,878	135,020	135,367	347
Information Technology	134,859	106,064	123,707	17,643
Energy and Utilities	114,987	98,735	158,507	59,772
Other	248	4,100	4,100	-
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	404,805	501,781	578,496	76,715
Total	\$ 2,915,856	\$ 2,812,705	\$ 2,749,024	(63,681)

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Other Revenue	\$ 4,396	\$ -	\$ -	-
Total	\$ 4,396	\$ -	\$ -	-

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001164	Council Committee Consultant	8.00	0.00	0.00	\$ 36,489 - 219,002	\$ -
20001165	Council Representative 1	5.00	6.00	6.00	36,489 - 151,195	464,931
20001166	Council Representative 2A	1.00	1.00	1.00	36,489 - 151,195	87,585
20001167	Council Representative 2B	1.00	1.00	1.00	36,489 - 219,002	161,437
20001234	Program Coordinator	1.00	1.00	1.00	36,489 - 198,900	105,774
20001222	Program Manager	3.00	5.00	5.00	67,740 - 249,134	478,931
	Adjust Budget To Approved Levels					286,493
	Vacation Pay In Lieu					36,201
FTE, Salaries, and Wages Subtotal		19.00	14.00	14.00		\$ 1,621,352

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 12,584	\$ 6,070	\$ 4,843	\$ (1,227)
Flexible Benefits	177,429	140,334	110,400	(29,934)
Long-Term Disability	6,554	4,803	4,583	(220)
Medicare	23,195	19,897	18,829	(1,068)
Other Post-Employment Benefits	108,788	79,646	79,646	-
Retiree Medical Trust	2,546	2,721	2,745	24
Retirement 401 Plan	1,771	7,527	9,398	1,871
Retirement ADC	460,527	279,966	263,947	(16,019)
Retirement DROP	1,235	-	-	-
Risk Management Administration	19,405	16,310	18,018	1,708
Supplemental Pension Savings Plan	108,564	50,619	27,914	(22,705)
Unemployment Insurance	2,234	1,745	1,481	(264)
Workers' Compensation	9,012	6,412	7,372	960
Fringe Benefits Subtotal	\$ 933,844	\$ 616,050	\$ 549,176	\$ (66,874)
Total Personnel Expenditures			\$ 2,170,528	

City Planning



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Description

The City Planning Department is responsible for the City's land use planning and policy. Specifically, the Department develops plans, policies, and regulations that accelerate the creation of more homes and good jobs, further the City's climate goals, protect the environment, improve public spaces and advance social equity. The Department's initiatives are the first step in comprehensively and strategically planning for safe, enjoyable, healthy, and thriving communities in the City of San Diego.

The Department is structured into three divisions, each with focused specialties and staff with varied technical disciplines: Community Planning & Housing; Environmental Policy & Public Spaces; and Community Engagement, Work Culture & Operations.

The Community Planning & Housing Division is responsible for amending and updating the City's General Plan and Community Plans. The Division is also responsible for developing policies and regulations that streamline and incentivize the production of housing. The Department's housing policies are focused on encouraging walking, bicycling and transit ridership, fair housing, and reversing racist zoning regulations of the past. This Division also updates and amends the Land Development Code and prepares housing data reports.

The Environmental Policy & Public Spaces Division is responsible for developing policies and regulations that further the City's climate, open space conservation, and environmental justice goals. The Division is also responsible for the City's long-range park planning, which is focused on the delivery of safe and enjoyable parks in the areas of the City with the greatest needs. The Division manages the implementation and monitoring of the City's Multiple Species Conservation Program. In addition to managing the City's Development Impact Fee Program, the Division is also responsible for long-range infrastructure planning. Additionally, this Division conducts reviews of all City actions under the California Environmental Quality Act (CEQA) and oversees the City's historic preservation planning efforts.

The Community Engagement, Work Culture & Operations Division is responsible for delivery of all operational and support services that enable the implementation of the Department's core activities by

City Planning

overseeing operations, budget, grants, equitable and inclusive community engagement, and mapping and data analysis. This Division is responsible for providing equitable public engagement opportunities that inform all Department initiatives, working to ensure community members have opportunities to provide input into plans that affect their lives so that the City's long-range plans meet the needs of the people who live, work and play in San Diego. This Division is especially focused on reaching and engaging people who have not traditionally participated in the planning process to ensure that input received is truly representative of the City's diverse population. This Division also develops public education to help enhance the understanding of the department's work.

The vision is:

A forward-thinking leader that works together with the people of San Diego to find and implement solutions that improve the lives of the City's community members.

The mission is:

To plan for an equitable and sustainable future with affordable homes, good jobs, infrastructure and public spaces for the people of San Diego.

Goals and Objectives

Goal 1: *HOUSING: Increase new home opportunities in all communities for people of all incomes and families in a manner that furthers the City's fair housing and climate goals and advance anti-racist housing policies to reverse harmful and traumatic redlining and segregation in our City.*

- Increase new home opportunities near transit, with safe and enjoyable walking/rolling and biking investments.
- Increase affordable home opportunities in high-resource communities.
- Increase homes opportunities for families with children and intergenerational families.

Goal 2: *ECONOMY/JOB: Plan for a diverse, innovative, competitive, entrepreneurial, and sustainable local economy in a manner that responds to evolving employer and workforce needs and supports increased opportunities for new homes near good jobs, as well as live-work and telework options.*

- Respond to the evolving needs of employment sectors with appropriate land use and zoning regulations that support the economy, protect the environment and public health, and increase economic prosperity for all San Diegans.
- Increase opportunities for San Diegans to live in close proximity to work and support opportunities for telework and live-work through land use and regulatory changes.

Goal 3: *MOBILITY: Increase opportunities for people to walk/roll, bike, and use transit by planning well-connected, accessible, active, and safe communities, and prioritize investments in the areas with the greatest needs, especially in traditionally underserved communities.*

- Ensure that land use plans and zoning regulations increase walking/rolling, biking, and transit options.
- Incorporate inclusive urban design principles that encourage walking/rolling and biking into the land use plans and zoning regulations.

Goal 4: *PUBLIC SPACES AND INFRASTRUCTURE: Plan for the equitable and efficient delivery of infrastructure and public spaces such as parks, libraries, and streets and trails that connect neighborhoods and the people within them, and prioritize these investments in the areas with the greatest needs, especially in traditionally underserved communities.*

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- Create more opportunities for innovative, culturally relevant and interactive public spaces (like libraries, parks, bike lanes, sidewalks, and other public spaces), prioritizing investments in areas where the needs are the greatest, particularly in underserved communities.
- Provide opportunities for everyone to recreate citywide within a park system that is relevant, accessible, iconic, diverse, biologically sustainable, and equitable.

Goal 5: *RESILIENCE, CONSERVATION & THE ENVIRONMENT: Conserve and improve the natural environment, increase opportunities for public enjoyment of nature, and prepare our communities to thrive in a changing climate; and comprehensively identify potential adverse environmental impacts and proactively develop plans to avoid and lessen these impacts.*

- Address priorities in traditionally underserved communities such as air quality, public spaces, healthy food access, safe and healthy homes, recreation and physical activity, and equitable civic engagement in the public decision-making process.
- Increase the City's resilience to climate change and reduce impacts to communities.
- Increase preserved natural habitat and open space in order to protect plants and animals, increase public enjoyment of nature, and improve climate resilience.
- Inform government decision-makers and the public about the potentially significant environmental effects of proposed activities, and ensure that City actions avoid or mitigate damage to the environment to the extent feasible, while also advancing strategies that will improve the lives of all San Diegans.

Goal 6: *HISTORIC PRESERVATION & CULTURAL HERITAGE: Improve the quality of the built environment, increase the understanding of and appreciation for the City's history and culture, and enhance the identity of communities through the identification, designation, preservation, and rehabilitation of the City's significant and diverse historical and cultural resources.*

- Identify, designate and protect significant historical resources.
- Preserve the places and honor the histories of all cultures that call San Diego home.

Goal 7: *RECRUITMENT AND RETENTION: Recruit and retain a high-performing workforce that is dedicated to serving the community and is representative of the demographics of the communities that we serve.*

- Further develop a comprehensive internship program that meaningfully prepares interns for a career in public service.
- Develop and strengthen relationships with outside organizations to share knowledge and information about career opportunities in the Department.
- Provide opportunities for existing employees to participate in a broad range of continuing professional development opportunities and training.

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Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>Yes</p> <p>Collaborating with Human Resources and Office of Race and Equity to source and provide trainings that best prepare City Planning staff to advance anti-racist zoning policies and equitably engage with our communities. Redistributing existing staff resources from focusing on reacting to the loudest voices in the community to proactively engaging with voices most representative of the community.</p>	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>Yes</p> <p>\$1,422,277 of the City Planning Department's \$1,456,423 Budget Adjustments will address disparities that align with Tactical Equity Plan goals 1-6 and Budget Equity Theme # 1: Addressing disparities experienced by residents. The revenue adjustment will enable the Department to implement its work program, which includes numerous initiatives focused on addressing inequities and racist zoning regulations, such as the Housing Package, various Community Plan Updates, the Environmental Justice Element, and an Equitable Public Engagement Guide. The budget adjustment supports the positions that will oversee implementation of Council adopted Council Policy 600-24, Community Planning Group (CPG) reform, setting up a program to educate, train, and stand up a new CPG program with more equitable representation and input from planning groups. Also to procure, develop, and test the information technology systems required to record Community Planning Group memberships, elections, documents, trainings and other activities. This will elevate equitable community engagement by providing resources to make Community Planning Groups productive and help encourage more groups that are demographically representative of the communities they serve. Providing resources and education to these groups also helps diversify the potential future candidate pool for the Department by sparking interest in city planning.</p>

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Percent of department's non-personnel expenditures (NPE) work program funded by grants ¹	34%	27%	45%	56%	56%	N/A
Percent of achieved major milestones associated with the General Plan, Community Planning, and Housing ¹	N/A	N/A	N/A	93%	80%	N/A
Percent of achieved major milestones associated with climate and infrastructure initiatives ¹	N/A	N/A	N/A	100%	80%	N/A
Percent of adopted code amendments and plans that increase capacity for new homes within high and highest resource areas located near transit. ²	N/A	N/A	N/A	N/A	N/A	100%
Percent of adopted plans that increase capacity for jobs near housing and transit, and policies that promote attraction of quality jobs. ²	N/A	N/A	N/A	N/A	N/A	100%
Percent of adopted land use and environmental plans and regulations that incorporate inclusive urban design and urban greening. ²	N/A	N/A	N/A	N/A	N/A	100%
Percent of adopted plans and policies that prioritize public infrastructure investments in the areas where the most people would be served and historically underinvested communities. ²	N/A	N/A	N/A	N/A	N/A	100%
Percent of adopted land use and environmental plans and regulations that result in increased community, infrastructure, and environmental resilience to the impacts of climate change, with a focus on frontline communities. ²	N/A	N/A	N/A	N/A	N/A	100%
Percent of adopted plans and initiatives that address and include the history, culture, and resources important to traditionally underrepresented and marginalized communities. ²	N/A	N/A	N/A	N/A	N/A	100%

1. KPI will be retired
2. New KPI created for Fiscal Year 2024

City Planning

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	69.75	78.75	85.09	6.34
Personnel Expenditures	\$ 9,344,883	\$ 11,457,525	\$ 13,567,147	\$ 2,109,622
Non-Personnel Expenditures	5,750,824	6,603,207	7,275,166	671,959
Total Department Expenditures	\$ 15,095,707	\$ 18,060,732	\$ 20,842,313	\$ 2,781,581
Total Department Revenue	\$ 10,302,404	\$ 10,267,484	\$ 11,481,927	\$ 1,214,443

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
City Planning	\$ 2,383,134	\$ 2,880,834	\$ 10,854,618	\$ 7,973,784
Community Planning & Implementation	3,466,355	3,833,782	-	(3,833,782)
Environment & Mobility Planning	2,347,671	3,168,333	719,673	(2,448,660)
Total	\$ 8,197,159	\$ 9,882,949	\$ 11,574,291	\$ 1,691,342

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
City Planning	14.00	14.00	61.09	47.09
Community Planning & Implementation	22.75	24.75	0.00	(24.75)
Environment & Mobility Planning	15.00	21.00	5.00	(16.00)
Total	51.75	59.75	66.09	6.34

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Historical Resources Program	5.00	\$ 719,673	\$ 348,269
Transfer of 5.00 FTE positions, non-personnel expenditures, and revenue associated with the transfer of the Historical Resources Program from the Development Services Department to the City Planning Department.			
Salary and Benefit Adjustments	0.00	677,266	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Community Planning Group Reform	1.00	213,265	-
Addition of 2.00 Program Coordinators and reduction of 1.00 Information Systems Analyst 2 to support Community Planning Group reform.			
Provisional Support	0.34	36,731	-
Addition of 0.34 Senior Management Analyst – Hourly to train new staff on the management of various funds.			

City Planning

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	23,962	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	20,445	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Total	6.34	\$ 1,691,342	\$ 348,269

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 4,220,251	\$ 5,598,105	\$ 6,802,178	\$ 1,204,073
Fringe Benefits	2,913,020	3,187,790	3,630,652	442,862
PERSONNEL SUBTOTAL	7,133,270	8,785,895	10,432,830	1,646,935
NON-PERSONNEL				
Supplies	\$ 11,681	\$ 33,612	\$ 33,263	\$ (349)
Contracts & Services	456,378	466,043	476,022	9,979
<i>External Contracts & Services</i>	282,186	232,740	233,129	389
<i>Internal Contracts & Services</i>	174,192	233,303	242,893	9,590
Information Technology	555,864	555,040	575,485	20,445
Energy and Utilities	35,640	32,089	46,421	14,332
Other	4,326	10,270	10,270	-
NON-PERSONNEL SUBTOTAL	1,063,889	1,097,054	1,141,461	44,407
Total	\$ 8,197,159	\$ 9,882,949	\$ 11,574,291	\$ 1,691,342

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 3,109,911	\$ 3,152,081	\$ 3,152,081	-
Licenses and Permits	18,135	20,000	368,269	348,269
Other Revenue	2,977	100	100	-
Total	\$ 3,131,023	\$ 3,172,181	\$ 3,520,450	\$ 348,269

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 45,627 - 54,916	\$ 49,112
20000024	Administrative Aide 2	1.00	2.00	2.00	58,888 - 70,962	123,589
20001202	Assistant Deputy Director	0.00	0.00	1.00	67,740 - 249,134	196,954
20001083	Assistant Planning Director	1.00	1.00	0.00	45,779 - 250,902	-
20000119	Associate Management Analyst	1.00	1.00	1.00	74,763 - 90,340	83,589
20000162	Associate Planner	8.00	12.00	15.00	82,210 - 99,347	1,272,846
20001168	Deputy Director	1.00	1.00	2.00	67,740 - 249,134	359,696

City Planning

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20001179	Deputy Planning Director	1.00	1.00	1.00	67,740 - 249,134	174,140
20000105	Development Project Manager 3	5.00	5.00	5.00	114,842 - 138,830	642,010
20000924	Executive Assistant	1.00	0.00	0.00	59,068 - 71,442	-
21000434	Geographic Info Systems Analyst 4	0.00	1.00	1.00	83,726 - 101,449	83,726
20000290	Information Systems Analyst 2	1.00	1.00	0.00	76,193 - 92,069	-
20000998	Information Systems Analyst 4	1.00	1.00	1.00	94,074 - 113,988	113,988
20000669	Park Designer	3.00	3.00	3.00	96,614 - 116,672	325,876
20000680	Payroll Specialist 2	1.00	1.00	1.00	50,258 - 60,679	60,679
20001132	Planning Director	1.00	1.00	1.00	89,589 - 339,372	221,431
20000743	Principal Engineering Aide	1.00	0.00	0.00	75,870 - 91,873	-
20001234	Program Coordinator	0.00	1.00	3.00	36,489 - 198,900	377,902
20001222	Program Manager	4.00	6.00	5.00	67,740 - 249,134	754,962
20000015	Senior Management Analyst	2.00	2.00	2.00	82,066 - 99,234	164,132
90000015	Senior Management Analyst - Hourly	0.00	0.00	0.34	82,066 - 99,234	33,740
20000918	Senior Planner	16.75	17.75	19.75	94,702 - 114,503	2,189,538
21000675	Supervising Development Project Manager	0.00	1.00	1.00	126,326 - 152,705	126,326
20000970	Supervising Management Analyst	1.00	0.00	0.00	87,965 - 106,585	-
	Bilingual - Regular Budgeted Personnel Expenditure Savings					1,456 (646,955)
	Landscape Architect Lic					31,993
	Overtime Budgeted					15,000
	Vacation Pay In Lieu					46,448
FTE, Salaries, and Wages Subtotal		51.75	59.75	66.09	\$	6,802,178

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 24,561	\$ 24,670	\$ 34,570	\$ 9,900
Flexible Benefits	553,447	644,774	711,275	66,501
Long-Term Disability	17,857	19,908	23,426	3,518
Medicare	63,947	82,564	97,741	15,177
Other Post-Employment Benefits	271,329	307,206	341,340	34,134
Retiree Medical Trust	6,224	9,756	12,449	2,693
Retirement 401 Plan	3,560	17,752	41,330	23,578
Retirement ADC	1,605,528	1,684,467	2,081,270	396,803
Retirement DROP	8,013	9,170	3,492	(5,678)
Risk Management Administration	48,300	62,910	77,220	14,310
Supplemental Pension Savings Plan	271,983	286,221	157,539	(128,682)
Unemployment Insurance	6,087	7,226	7,642	416
Workers' Compensation	32,184	31,166	41,358	10,192
Fringe Benefits Subtotal	\$ 2,913,020	\$ 3,187,790	\$ 3,630,652	\$ 442,862
Total Personnel Expenditures			\$ 10,432,830	

Facilities Financing Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Public Facilities Planning	\$ 2,943,993	\$ 3,517,783	\$ 4,052,022	\$ 534,239
Total	\$ 2,943,993	\$ 3,517,783	\$ 4,052,022	\$ 534,239

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Public Facilities Planning	18.00	19.00	19.00	0.00
Total	18.00	19.00	19.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 462,687	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	36,529	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	35,023	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 534,239	\$ -

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 1,268,497	\$ 1,722,169	\$ 2,003,486	\$ 281,317
Fringe Benefits	943,116	949,461	1,130,831	181,370
PERSONNEL SUBTOTAL	2,211,613	2,671,630	3,134,317	462,687
NON-PERSONNEL				
Supplies	\$ 7,238	\$ 5,100	\$ 5,100	-
Contracts & Services	600,519	672,685	697,324	24,639
<i>External Contracts & Services</i>	92,507	25,601	25,551	(50)
<i>Internal Contracts & Services</i>	508,012	647,084	671,773	24,689
Information Technology	115,505	166,178	202,707	36,529
Energy and Utilities	9,016	1,190	11,574	10,384
Other	102	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	732,380	846,153	917,705	71,552
Total	\$ 2,943,993	\$ 3,517,783	\$ 4,052,022	\$ 534,239

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Revenues by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Charges for Services	\$	3,467,713	\$	3,491,877	\$	3,276,877	\$	(215,000)
Licenses and Permits		35,500		-		215,000		215,000
Other Revenue		2,057		-		-		-
Rev from Money and Prop		390		3,600		3,600		-
Total	\$	3,505,660	\$	3,495,477	\$	3,495,477	\$	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 58,888 -	70,962 \$	69,898	
20000143	Associate Engineer-Civil	1.00	1.00	1.00	101,101 -	122,102	122,102	
20000119	Associate Management Analyst	1.00	1.00	2.00	74,763 -	90,340	161,897	
20000162	Associate Planner	3.00	4.00	4.00	82,210 -	99,347	356,822	
21000432	Geographic Info Systems Analyst 2	0.00	1.00	1.00	76,193 -	92,069	76,193	
20000290	Information Systems Analyst 2	1.00	1.00	1.00	76,193 -	92,069	92,069	
20000756	Office Support Specialist	1.00	1.00	0.00	42,727 -	51,426	-	
20000743	Principal Engineering Aide	1.00	0.00	0.00	75,870 -	91,873	-	
20001222	Program Manager	1.00	1.00	1.00	67,740 -	249,134	154,665	
20000885	Senior Civil Engineer	1.00	1.00	1.00	116,542 -	140,885	140,885	
20000015	Senior Management Analyst	3.00	1.00	1.00	82,066 -	99,234	82,066	
20000918	Senior Planner	2.00	4.00	4.00	94,702 -	114,503	444,565	
20000970	Supervising Management Analyst	2.00	2.00	2.00	87,965 -	106,585	210,764	
	Bilingual - Regular						4,368	
	Infrastructure In-Training Pay						9,768	
	Infrastructure Registration Pay						22,542	
	Overtime Budgeted						11,720	
	Reg Pay For Engineers						21,133	
	Vacation Pay In Lieu						22,029	
FTE, Salaries, and Wages Subtotal		18.00	19.00	19.00	\$			2,003,486

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Fringe Benefits								
Employee Offset Savings	\$	9,068	\$	9,304	\$	13,374	\$	4,070
Flexible Benefits		187,043		214,653		192,976		(21,677)
Long-Term Disability		5,313		5,647		6,749		1,102
Medicare		19,015		24,102		28,561		4,459
Other Post-Employment Benefits		91,752		102,402		108,091		5,689
Retiree Medical Trust		1,608		2,601		2,929		328
Retirement 401 Plan		716		3,383		9,594		6,211
Retirement ADC		505,654		445,739		656,656		210,917

City Planning

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Retirement DROP	4,337	4,992	5,629	637
Risk Management Administration	16,385	20,970	24,453	3,483
Supplemental Pension Savings Plan	89,878	102,214	67,843	(34,371)
Unemployment Insurance	1,811	2,051	2,182	131
Workers' Compensation	10,537	11,403	11,794	391
Fringe Benefits Subtotal	\$ 943,116	\$ 949,461	\$ 1,130,831	\$ 181,370
Total Personnel Expenditures			\$ 3,134,317	

General Plan Maintenance Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
City Planning	\$ 2,800	\$ -	\$ 5,216,000	\$ 5,216,000
Community Planning & Implementation	2,830,272	4,660,000	-	(4,660,000)
Environment & Mobility Planning	1,121,483	-	-	-
Total	\$ 3,954,555	\$ 4,660,000	\$ 5,216,000	\$ 556,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
City Planning Work Program	0.00	\$ 1,556,000	\$ -
Addition of contractual services to support the City Planning Work Program.			
One-Time Additions and Annualizations	0.00	(1,000,000)	60,174
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Revised Application Fee Revenue	0.00	-	806,000
Adjustment to reflect revised revenue from application fees.			
Total	0.00	\$ 556,000	\$ 866,174

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Supplies	\$ 5,683	\$ -	\$ -	\$ -
Contracts & Services	3,948,872	4,660,000	5,216,000	556,000
<i>External Contracts & Services</i>	949,873	1,323,660	1,229,660	(94,000)
<i>Internal Contracts & Services</i>	2,998,999	3,336,340	3,986,340	650,000
NON-PERSONNEL SUBTOTAL	3,954,555	4,660,000	5,216,000	556,000
Total	\$ 3,954,555	\$ 4,660,000	\$ 5,216,000	\$ 556,000

City Planning

Revenues by Category

	FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Licenses and Permits	\$	3,644,967	\$	3,599,826	\$	4,466,000	\$ 866,174
Other Revenue		2,130		-		-	-
Rev from Money and Prop		18,625		-		-	-
Total	\$	3,665,721	\$	3,599,826	\$	4,466,000	\$ 866,174

Revenue and Expense Statement (Non-General Fund)

Facilities Financing Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 89,153	\$ 650,820	\$ 1,346,735
TOTAL BALANCE AND RESERVES	\$ 89,153	\$ 650,820	\$ 1,346,735
REVENUE			
Charges for Services	\$ 3,467,713	\$ 3,491,877	\$ 3,276,877
Licenses and Permits	35,500	-	215,000
Other Revenue	2,057	-	-
Revenue from Use of Money and Property	390	3,600	3,600
TOTAL REVENUE	\$ 3,505,660	\$ 3,495,477	\$ 3,495,477
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,594,813	\$ 4,146,297	\$ 4,842,212
OPERATING EXPENSE			
Personnel Expenses	\$ 1,268,497	\$ 1,722,169	\$ 2,003,486
Fringe Benefits	943,116	949,461	1,130,831
Supplies	7,238	5,100	5,100
Contracts & Services	600,519	672,685	697,324
Information Technology	115,505	166,178	202,707
Energy and Utilities	9,016	1,190	11,574
Other Expenses	102	1,000	1,000
TOTAL OPERATING EXPENSE	\$ 2,943,993	\$ 3,517,783	\$ 4,052,022
TOTAL EXPENSE	\$ 2,943,993	\$ 3,517,783	\$ 4,052,022
BALANCE	\$ 650,820	\$ 628,514	\$ 790,190
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,594,813	\$ 4,146,297	\$ 4,842,212

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

City Planning

Revenue and Expense Statement (Non-General Fund)

General Plan Maintenance Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,287,430	\$ 1,998,596	\$ 2,772,949
TOTAL BALANCE AND RESERVES	\$ 2,287,430	\$ 1,998,596	\$ 2,772,949
REVENUE			
Licenses and Permits	\$ 3,644,967	\$ 3,599,826	\$ 4,466,000
Other Revenue	2,130	-	-
Revenue from Use of Money and Property	18,625	-	-
TOTAL REVENUE	\$ 3,665,721	\$ 3,599,826	\$ 4,466,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 5,953,151	\$ 5,598,422	\$ 7,238,949
OPERATING EXPENSE			
Supplies	\$ 5,683	\$ -	\$ -
Contracts & Services	3,948,872	4,660,000	5,216,000
TOTAL OPERATING EXPENSE	\$ 3,954,555	\$ 4,660,000	\$ 5,216,000
TOTAL EXPENSE	\$ 3,954,555	\$ 4,660,000	\$ 5,216,000
BALANCE	\$ 1,998,596	\$ 938,422	\$ 2,022,949
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 5,953,151	\$ 5,598,422	\$ 7,238,949

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

City Treasurer



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City Treasurer



Description

The Office of the City Treasurer is responsible for the receipt, custody, and reconciliation of all City revenue; banking and cash management; tax administration; parking administration and parking meter operations; and collection of citywide delinquent accounts. The City Treasurer is also responsible for the investment of all operating and capital improvement funds. In addition, the City Treasurer serves as a member of the Funds Commission and Trustee for City's Defined Contribution Plans.

The City Treasurer's Divisions include:

Business Operations

Business Operations is responsible for the administration and collection of Business Tax, Cannabis Business Tax, and Rental Unit Business Tax. The Division also collects the Business Improvement District fees, maintains the regulatory clearance review data for Police regulated businesses, issues permits for Sidewalk Vending, and oversees the Department's lobby operations.

Investments

In compliance with the City Treasurer's Investment Policy, the Investments Division manages the City's operating and capital improvements funds which totaled \$3.08 billion as of June 30, 2022. The Division also participates on the City's financing team for all new bond issuances. Additionally, the Investments Division is responsible for cash management, maintains banking relationships and compliance with all applicable banking rules and laws, and evaluates new payment technology to effectively collect revenue citywide.

Revenue Collections

The Revenue Collections Division is comprised of the Parking Administration, Parking Meter Operations, and Delinquent Accounts Programs. The Delinquent Accounts Program is responsible for the administration and the collection of citywide delinquent accounts. Parking Administration processes all parking citations, issues residential and temporary overnight RV permits, and processes parking citation appeals. Parking Meter Operations installs and maintains parking meters citywide including the collection of all parking meter coin.

City Treasurer

Financial Operations

The Financial Operations Division includes three Programs: Treasury Accounting, Revenue Compliance, and Short-Term Residential Occupancy (STRO). Treasury Accounting is responsible for the administration and collection of the Transient Occupancy Tax (TOT) and Tourism Marketing District (TMD) assessment and management of the City's general accounts receivable, cash handling, depositing, and bank reconciliation processes. Revenue Compliance conducts revenue compliance audits of TOT, percentage lease and franchise agreements, and Cannabis Business Tax. The STRO Program is responsible for the administration of the City's STRO licensing process.

Treasury Systems

The Treasury Systems Division supports the Department's portfolio of applications used to provide services to approximately 1.9 million customer accounts. The Division also serves as the project functional lead on the Department's Information Technology (IT) initiatives and special projects. In addition, the Division manages the Department's IT contracts and provides end user support.

The vision is:

Provide Treasury services that promote transparency and public trust by providing excellent customer service and accessibility to all

The mission is:

Receive, maintain, and maximize collection of public funds, providing excellent service while upholding the integrity of regulations, to support services and amenities for all

Goals and Objectives

Goal 1: Provide excellent and equitable customer service to all internal and external customers

- Maintain a highly skilled workforce through adequate training and cross-training opportunities
- Respond to all phone call and email inquiries within one business day
- Provide the guidance and support that our employees need to deliver exceptional customer service

Goal 2: Enhance accessibility of services

- Modernize existing applications to improve accessibility to online customers
- Consistently evaluate opportunities to improve customer access, their awareness of City requirements and available options
- Improve availability of services that consider customers' language and access preferences

Goal 3: Promote transparency and public trust through the delivery of Treasury services

- Enhance accessibility of data and reporting on a continuous basis
- Improve readability and navigation of our website

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>Yes.</p> <ol style="list-style-type: none"> 1. Collaborate with Department of Race & Equity and Department of Information Technology to improve customers' access to City requirements and available options. 2. Collaborate with Department of Information Technology to evaluate options to increase customer access to digital services. 3. Re-evaluate walk-in lobby hours to provide more equitable access to customers who are tech-limited and customers who contact our office by phone or email. 4. Collaborate with Human Resources to develop and enhance on-boarding and ongoing training for employees to improve customer service. 5. Collaborate with the Performance and Analytics Department and the Department of Information Technology to increase data available on the City's Open Portal and/or our website. 	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>No.</p> <p>Budget adjustments added are not anticipated to address potential disparities.</p>

City Treasurer

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Percentage of Annual User Access Reviews completed for Treasury Systems ¹	100.00%	100.00%	100.00%	100.00%	90.04%	N/A
Percentage of satisfied customers from lobby surveys ¹	98%	91%	N/A	N/A	79%	N/A
Percentage by which City outperforms the ACA International (Association of Credit & Collection Professionals) recovery rate on government debt ¹	66%	65%	65%	58%	58%	N/A
Department employees feel supported by the management and receive coaching from their supervisor to do their job well. ²	N/A	N/A	N/A	N/A	N/A	85%
Increase customer participation in surveys. ³	N/A	N/A	N/A	N/A	N/A	400
Implement improvements to enhance accessibility, readability and navigation of services that are identified through customer feedback. ⁴	N/A	N/A	N/A	N/A	N/A	TBD
Identify and implement opportunities for cross-training and/or knowledge sharing of Department services. ⁴	N/A	N/A	N/A	N/A	N/A	4
Develop and implement standard customer service scorecard to provide opportunities to coach, train, or recognize employees. ⁴	N/A	N/A	N/A	N/A	N/A	2

1. This KPI will no longer be tracked in FY 2024.
2. New KPI for FY 2024. Questions from the Employee satisfaction survey will be used to measure this KPI.
3. New KPI for FY 2024. City Treasurer recently launched a new customer service survey for email and lobby customers. The survey is also anticipated to be available to phone customers in the 4th Quarter of FY 2023. After one year of increased participation we will consider revising the KPI to focus on customer satisfaction.
4. New KPI for FY 2024.

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	126.00	133.00	134.00	1.00
Personnel Expenditures	\$ 14,292,248	\$ 16,350,662	\$ 17,466,566	\$ 1,115,904
Non-Personnel Expenditures	11,362,759	12,437,136	13,064,859	627,723
Total Department Expenditures	\$ 25,655,007	\$ 28,787,798	\$ 30,531,425	\$ 1,743,627
Total Department Revenue	\$ 50,311,837	\$ 61,560,219	\$ 51,454,962	\$ (10,105,257)

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Administration	\$ 3,747,275	\$ 4,311,422	\$ 4,184,709	\$ (126,713)
Revenue Collections	5,616,175	7,059,181	7,347,420	288,239
Treasury Operations	7,439,453	9,190,065	10,056,046	865,981
Total	\$ 16,802,903	\$ 20,560,668	\$ 21,588,175	\$ 1,027,507

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Administration	17.00	18.00	17.00	(1.00)
Revenue Collections	46.00	47.00	47.25	0.25
Treasury Operations	51.00	58.00	60.00	2.00
Total	114.00	123.00	124.25	1.25

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 953,190	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Revenue Audit Program	1.00	116,959	250,000
Addition of 1.00 Accountant 3 and associated revenue to meet the three-year Transient Occupancy Tax audit cycle.			
Non-Discretionary Adjustment	0.00	56,132	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Position Reallocation	0.25	21,923	-
Reallocation of 0.25 Public Information Clerk from the Parking Meter Operations Fund to the General Fund.			

City Treasurer

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(15,000)	(8,113,121)
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(105,697)	-
Transient Occupancy Tax (TOT) Transfer Adjustment to reflect revised reimbursements for eligible services from the TOT Fund.	0.00	-	1,000,000
Short-Term Residential Occupancy Revenue Addition of one-time revenue associated to application and licensing fees for the Short-Term Residential Occupancy Program.	0.00	-	645,000
Revised Collection Referral Revenue Adjustment to reflect collection referral revenue associated with delinquent accounts trending similar to pre-pandemic levels.	0.00	-	560,064
Revised Cannabis Business Tax Revenue Reduction of Cannabis Business Tax revenue due to a decrease in gross receipts associated with increased competition from neighboring municipalities and delivery services.	0.00	-	(4,447,200)
Total	1.25 \$	1,027,507 \$	(10,105,257)

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 7,220,210	\$ 9,088,169	\$ 10,037,186	\$ 949,017
Fringe Benefits	5,673,524	5,960,269	6,103,324	143,055
PERSONNEL SUBTOTAL	12,893,734	15,048,438	16,140,510	1,092,072
NON-PERSONNEL				
Supplies	\$ 202,715	\$ 277,029	\$ 265,333	\$ (11,696)
Contracts & Services	1,714,392	2,054,183	2,164,906	110,723
<i>External Contracts & Services</i>	<i>1,318,993</i>	<i>1,430,828</i>	<i>1,521,282</i>	<i>90,454</i>
<i>Internal Contracts & Services</i>	<i>395,399</i>	<i>623,355</i>	<i>643,624</i>	<i>20,269</i>
Information Technology	1,908,956	3,107,009	2,911,908	(195,101)
Energy and Utilities	78,655	64,503	96,968	32,465
Other	4,451	5,506	6,050	544
Capital Expenditures	-	4,000	2,500	(1,500)
NON-PERSONNEL SUBTOTAL	3,909,169	5,512,230	5,447,665	(64,565)
Total	\$ 16,802,903	\$ 20,560,668	\$ 21,588,175	\$ 1,027,507

City Treasurer

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 292,515	\$ 328,119	\$ 1,578,119	\$ 1,250,000
Fines Forfeitures and Penalties	3,856,347	3,403,874	3,963,938	560,064
Licenses and Permits	37,237,630	48,813,226	36,897,905	(11,915,321)
Other Revenue	25,802	-	-	-
Rev from Other Agencies	20,133	15,000	15,000	-
Total	\$ 41,432,428	\$ 52,560,219	\$ 42,454,962	\$ (10,105,257)

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000866	Accountant 2	8.00	7.00	7.00	\$ 79,717 - 96,926	\$ 577,712
20000007	Accountant 3	5.00	9.00	10.00	87,735 - 106,607	978,687
20000102	Accountant 4	6.00	6.00	6.00	108,783 - 132,201	695,578
20000011	Account Clerk	8.00	8.00	8.00	45,627 - 54,916	412,275
20000024	Administrative Aide 2	13.00	15.00	16.00	58,888 - 70,962	1,008,238
20001208	Assistant Investment Officer	2.00	2.00	2.00	67,740 - 249,134	312,724
20000119	Associate Management Analyst	4.00	5.00	5.00	74,763 - 90,340	372,130
20000267	Collections Investigator 1	15.00	15.00	15.00	55,573 - 67,108	946,075
20000268	Collections Investigator 1	1.00	1.00	1.00	55,573 - 67,108	66,101
20000269	Collections Investigator 2	5.00	5.00	5.00	62,500 - 75,436	342,817
20000270	Collections Investigator Supervisor	4.00	4.00	4.00	68,726 - 83,037	328,550
20000287	Collections Manager	1.00	1.00	1.00	83,726 - 101,449	101,449
20001168	Deputy Director	3.75	3.75	3.75	67,740 - 249,134	643,586
20000924	Executive Assistant	1.00	1.00	1.00	59,068 - 71,442	68,942
20001172	Financial Operations Manager	1.00	1.00	1.00	67,740 - 249,134	158,437
20000293	Information Systems Analyst 3	2.00	2.00	2.00	83,637 - 101,133	202,266
20000998	Information Systems Analyst 4	1.00	1.00	1.00	94,074 - 113,988	94,074
20001194	Investment Officer	1.00	1.00	1.00	114,482 - 457,122	186,381
20000680	Payroll Specialist 2	1.00	1.00	1.00	50,258 - 60,679	59,769
20001182	Principal Accountant	3.00	3.00	3.00	36,489 - 219,002	434,958
20000741	Principal Clerk	1.00	1.00	1.00	54,611 - 66,052	66,052
20001234	Program Coordinator	1.00	1.00	1.00	36,489 - 198,900	130,500
20001222	Program Manager	2.50	4.50	4.50	67,740 - 249,134	665,072
20000783	Public Information Clerk	16.75	16.75	16.00	45,627 - 54,916	832,578
20000869	Senior Account Clerk	2.00	2.00	2.00	52,234 - 63,020	115,254
20000015	Senior Management Analyst	2.00	2.00	2.00	82,066 - 99,234	198,468
20000970	Supervising Management Analyst	2.00	3.00	3.00	87,965 - 106,585	296,738
20001148	Treasurer	1.00	1.00	1.00	89,589 - 339,372	225,860
	Bilingual - Regular					36,400
	Budgeted Personnel Expenditure Savings					(654,091)
	Overtime Budgeted					25,102

City Treasurer

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
	Sick Leave - Hourly					898
	Vacation Pay In Lieu					107,606
FTE, Salaries, and Wages Subtotal		114.00	123.00	124.25	\$	10,037,186

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 51,894	\$ 59,325	\$ 49,335	\$ (9,990)
Flexible Benefits	1,314,509	1,468,761	1,451,345	(17,416)
Insurance	1,258	-	-	-
Long-Term Disability	30,805	31,112	34,529	3,417
Medicare	109,723	127,577	142,288	14,711
Other Post-Employment Benefits	639,788	642,856	661,347	18,491
Retiree Medical Trust	9,987	13,718	16,836	3,118
Retirement 401 Plan	8,681	18,920	60,416	41,496
Retirement ADC	2,796,890	2,757,998	3,070,441	312,443
Retirement DROP	15,589	17,454	16,997	(457)
Risk Management Administration	114,115	131,649	149,615	17,966
Supplemental Pension Savings Plan	459,875	533,961	239,905	(294,056)
Unemployment Insurance	10,504	11,296	11,242	(54)
Workers' Compensation	109,907	145,642	199,028	53,386
Fringe Benefits Subtotal	\$ 5,673,524	\$ 5,960,269	\$ 6,103,324	\$ 143,055
Total Personnel Expenditures			\$ 16,140,510	

Parking Meter Operations Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Revenue Collections	\$ 8,852,104	\$ 8,227,130	\$ 8,943,250	\$ 716,120
Total	\$ 8,852,104	\$ 8,227,130	\$ 8,943,250	\$ 716,120

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Revenue Collections	12.00	10.00	9.75	(0.25)
Total	12.00	10.00	9.75	(0.25)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer to Community Parking District Funds	0.00	\$ 781,458	\$ -
Addition of non-personnel expenditures associated with an increase in the transfer to the Community Parking District Funds.			

City Treasurer

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	45,755	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	(7,085)	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Position Reallocation	(0.25)	(21,923)	-
Reallocation of 0.25 Public Information Clerk from the Parking Meter Operations Fund to the General Fund.			
Non-Discretionary Adjustment	0.00	(82,085)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	(0.25)	\$ 716,120	\$ -

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 731,458	\$ 702,122	\$ 767,876	\$ 65,754
Fringe Benefits	667,056	600,102	558,180	(41,922)
PERSONNEL SUBTOTAL	1,398,513	1,302,224	1,326,056	23,832
NON-PERSONNEL				
Supplies	\$ 36,124	\$ 41,025	\$ 41,025	-
Contracts & Services	3,597,976	3,411,395	3,332,213	(79,182)
<i>External Contracts & Services</i>	2,639,812	2,515,656	2,515,656	-
<i>Internal Contracts & Services</i>	958,164	895,739	816,557	(79,182)
Information Technology	37,224	32,977	25,892	(7,085)
Energy and Utilities	21,458	20,467	17,564	(2,903)
Transfers Out	3,760,808	3,418,542	4,200,000	781,458
Capital Expenditures	-	500	500	-
NON-PERSONNEL SUBTOTAL	7,453,590	6,924,906	7,617,194	692,288
Total	\$ 8,852,104	\$ 8,227,130	\$ 8,943,250	\$ 716,120

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Licenses and Permits	\$ 8,849,220	\$ 9,000,000	\$ 9,000,000	-
Other Revenue	6,034	-	-	-
Rev from Money and Prop	24,155	-	-	-
Total	\$ 8,879,409	\$ 9,000,000	\$ 9,000,000	-

City Treasurer

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	0.00	1.00	1.00	\$ 74,763 - 90,340	\$ 88,985
20001168	Deputy Director	0.25	0.25	0.25	67,740 - 249,134	43,338
20000678	Parking Meter Supervisor	3.00	2.00	2.00	59,378 - 70,990	140,915
20000674	Parking Meter Technician	7.00	5.00	5.00	51,355 - 61,355	304,935
20001222	Program Manager	0.50	0.50	0.50	67,740 - 249,134	74,271
20000783	Public Information Clerk	0.25	0.25	0.00	45,627 - 54,916	-
20000827	Senior Parking Meter Technician	1.00	1.00	1.00	53,994 - 64,333	63,368
	Bilingual - Regular					1,456
	Overtime Budgeted					50,608
FTE, Salaries, and Wages Subtotal		12.00	10.00	9.75	\$	767,876

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 2,759	\$ 3,955	\$ 2,011	\$ (1,944)
Flexible Benefits	187,102	160,688	168,194	7,506
Long-Term Disability	3,177	2,273	2,529	256
Medicare	10,487	9,451	10,401	950
Other Post-Employment Benefits	76,730	56,891	55,467	(1,424)
Retiree Medical Trust	629	312	565	253
Retirement 401 Plan	-	-	2,264	2,264
Retirement ADC	308,931	301,937	234,327	(67,610)
Retirement DROP	5,343	5,534	7,823	2,289
Risk Management Administration	13,773	11,646	12,547	901
Supplemental Pension Savings Plan	48,440	39,906	25,942	(13,964)
Unemployment Insurance	1,083	822	815	(7)
Workers' Compensation	8,601	6,687	35,295	28,608
Fringe Benefits Subtotal	\$ 667,056	\$ 600,102	\$ 558,180	\$ (41,922)
Total Personnel Expenditures			\$ 1,326,056	

Revenue and Expense Statement (Non-General Fund)

Parking Meter Operations Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 654,009	\$ 681,315	\$ 636,199
TOTAL BALANCE AND RESERVES	\$ 654,009	\$ 681,315	\$ 636,199
REVENUE			
Licenses and Permits	\$ 8,849,220	\$ 9,000,000	\$ 9,000,000
Other Revenue	6,034	-	-
Revenue from Use of Money and Property	24,155	-	-
TOTAL REVENUE	\$ 8,879,409	\$ 9,000,000	\$ 9,000,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,533,418	\$ 9,681,315	\$ 9,636,199
OPERATING EXPENSE			
Personnel Expenses	\$ 731,458	\$ 702,122	\$ 767,876
Fringe Benefits	667,056	600,102	558,180
Supplies	36,124	41,025	41,025
Contracts & Services	3,597,976	3,411,395	3,332,213
Information Technology	37,224	32,977	25,892
Energy and Utilities	21,458	20,467	17,564
Transfers Out	3,760,808	3,418,542	4,200,000
Capital Expenditures	-	500	500
TOTAL OPERATING EXPENSE	\$ 8,852,104	\$ 8,227,130	\$ 8,943,250
TOTAL EXPENSE	\$ 8,852,104	\$ 8,227,130	\$ 8,943,250
BALANCE	\$ 681,315	\$ 1,454,185	\$ 692,949
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,533,418	\$ 9,681,315	\$ 9,636,199

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.



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Citywide Program Expenditures



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Citywide Program Expenditures



Description

The Citywide Program Expenditures Department budget is comprised of various programs and activities that provide benefits and services citywide. This budget includes the funding for programs or activities that are generally not attributable to any single City department, as well as the General Fund portion of any programs that are funded both by the General Fund and non-General funds. The Citywide Program Expenditures Department budget is administered by the Department of Finance with input from responsible departments throughout the City.

Citywide Program Expenditures

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ 113,116	\$ 16,215,208	\$ 2,574,051	\$ (13,641,157)
Non-Personnel Expenditures	165,631,122	242,399,608	203,691,489	(38,708,119)
Total Department Expenditures	\$ 165,744,239	\$ 258,614,816	\$ 206,265,540	\$ (52,349,276)
Total Department Revenue	\$ -	\$ -	\$ -	-

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Assessments to Public Property	\$ 957,303	\$ 1,113,455	\$ 1,180,573	\$ 67,118
Citywide Elections	442,000	2,287,305	4,212,979	1,925,674
Corporate Master Lease Rent	22,285,163	22,242,939	13,305,531	(8,937,408)
Deferred Capital Debt Service	25,669,687	27,867,100	36,706,250	8,839,150
Engineering & Capital Projects	867,989	1,740,190	2,244,681	504,491
General Fund Reserve	-	1,500,000	-	(1,500,000)
Insurance	3,311,069	4,193,060	4,397,461	204,401
Memberships	1,064,146	1,063,762	1,063,762	-
Preservation of Benefits	1,272,912	1,500,000	1,500,000	-
Property Tax Administration	4,695,806	4,457,052	4,757,247	300,195
Public Liab. Claims Transfer-Claims Fund	36,473,661	25,566,991	26,400,000	833,009
Public Liab. Claims Transfer-Insurance	17,673,924	21,733,589	30,619,671	8,886,082
Public Use Leases	1,582,144	1,445,160	1,308,175	(136,985)
Redistricting Commission	244,805	-	-	-
Special Consulting Services	1,916,300	45,530,428	4,735,611	(40,794,817)
Supplemental COLA Benefit	1,128,564	1,536,000	1,536,000	-
Transfer to Other Funds	19,851,494	54,630,182	21,536,056	(33,094,126)
Transfer to Infrastructure Fund	10,000,000	28,444,223	30,961,972	2,517,749
Transfer to Park Improvement Funds	16,307,270	11,763,380	19,799,571	8,036,191
Total	\$ 165,744,239	\$ 258,614,816	\$ 206,265,540	\$ (52,349,276)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer to the Infrastructure Fund	0.00	\$ 30,961,972	\$ -
Addition of non-personnel expenditures for the transfer to the Infrastructure Fund per City Charter Section 77.1.			
General Liability and Excess Insurance Programs	0.00	8,886,082	-
Addition of non-personnel expenditures to support the General Liability and Excess Insurance programs.			

Citywide Program Expenditures

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Mission Bay and Regional Park Improvements Funds Addition of non-personnel expenditures for the transfer to the Mission Bay and Regional Park Improvements Funds per City Charter section 55.2.	0.00	8,036,191	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	6,685,014	-
Transfer to the Public Liability Operating Fund Addition of non-personnel expenditures for the transfer to the Public Liability Operating Fund to support public liability claims.	0.00	5,919,637	-
Transfer to the Bridge to Home Program Addition of one-time non-personnel expenditures for the transfer of proceeds from the sale of Tailgate Park to the Bridge to Home program per City Council Resolution 314077.	0.00	5,847,660	-
Salary and Benefit Adjustment Addition of personnel expenditures associated with salary increases.	0.00	2,574,051	-
Citywide Elections Addition of non-personnel expenditures to support the County of San Diego's administration of anticipated citywide elections.	0.00	1,925,674	-
Transfer to the Capital Improvements Program Addition of one-time non-personnel expenditures to construct sidewalks on Saturn Boulevard between Dahlia and Elm Avenue.	0.00	1,500,000	-
Transfer to the Capital Improvements Program Addition of one-time non-personnel expenditures to enhance traffic safety measures at the City's most dangerous intersections.	0.00	1,500,000	-
Transfer to the Capital Improvements Program Addition of one-time non-personnel expenditures to support preliminary design for the Barrio Logan Traffic Calming Truck Route project.	0.00	1,200,000	-
Transfer to the Capital Improvements Program Addition of one-time non-personnel expenditures to support preliminary design for the City Heights Urban Village revitalization project.	0.00	750,000	-
Transfer to the Capital Improvements Program Addition of one-time non-personnel expenditures to support preliminary design for the Mission Beach Seawall Repair project.	0.00	750,000	-
Transfer to the Capital Improvements Program Addition of one-time non-personnel expenditures to support preliminary design for the North Park Recreation Center project.	0.00	750,000	-

Citywide Program Expenditures

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer to the Capital Improvements Program Addition of one-time non-personnel expenditures to support preliminary design for the Paradise Hills Community Park Trail project.	0.00	750,000	-
Climate Equity Fund Transfer Adjustment to the transfer to the Climate Equity Fund based on revised franchise fee revenues.	0.00	684,150	-
Right-of-Way Permit Reimbursement Addition of non-personnel expenditures to reimburse Engineering and Capital Projects for inspections for right-of-way permits performed in Fiscal Year 2022.	0.00	504,491	-
Citywide Space Planning and Condition Assessments Addition of one-time non-personnel expenditures to support Citywide space planning and condition assessments.	0.00	500,000	-
Transfer to the Capital Improvements Program Addition of one-time non-personnel expenditures to support the Convoy District Gateway Sign project.	0.00	500,000	-
Property Tax Administration Fees Adjustment to reflect revised property tax administration fees paid to the County of San Diego.	0.00	300,195	-
Transfer to the Capital Improvements Program Addition of one-time non-personnel expenditures to repave Mission Boulevard between Loring and Chalcedony Street.	0.00	300,000	-
Opioid and Fentanyl Prevention Program/Campaign Addition of one-time non-personnel expenditures to support an opioid and fentanyl education and prevention campaign to combat the illicit fentanyl crisis.	0.00	135,000	-
Specialized Consultants Addition of one-time consultant services to perform fiscal analyses of various proposed and potential development projects.	0.00	100,000	-
Sales Tax Consultant Services Addition of consultant services to support sales, transactions, and use tax audit services.	0.00	90,000	-
Assessments to Public Property Addition of non-personnel expenditures related to assessments levied on General Fund City property in Maintenance Assessment Districts (MADs) and for Property and Business Improvement Districts (PBIDs).	0.00	67,118	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(19)	-
Public Use Leases Reduction of non-personnel expenditures associated with public uses leases at Las Americas and Imperial Partners, per the terms of the lease agreements.	0.00	(136,985)	-

Citywide Program Expenditures

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reclassification of the Franchise Fees Energy Independence Fund Transfer	0.00	(1,580,000)	-
Reclassification of the franchise fees transfer to the Energy Independence Fund (EIF). The revenue will be received directly in the EIF instead of passing through the General Fund.			
Reduction of 101 Ash Street Lease Payment	0.00	(6,416,718)	-
Reduction of lease payments related to the City's purchase of the 101 Ash Street building.			
One-Time Additions and Annualizations	0.00	(125,432,789)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Total	0.00	\$ (52,349,276)	\$ -

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 80,626	\$ 16,215,208	\$ 2,574,051	\$ (13,641,157)
Fringe Benefits	32,491	-	-	-
PERSONNEL SUBTOTAL	113,116	16,215,208	2,574,051	(13,641,157)
NON-PERSONNEL				
Supplies	\$ 27,717	\$ 100,000	\$ -	\$ (100,000)
Contracts & Services	78,487,862	102,042,038	88,567,769	(13,474,269)
<i>External Contracts & Services</i>	<i>77,080,709</i>	<i>100,230,840</i>	<i>86,268,901</i>	<i>(13,961,939)</i>
<i>Internal Contracts & Services</i>	<i>1,407,153</i>	<i>1,811,198</i>	<i>2,298,868</i>	<i>487,670</i>
Information Technology	-	19	-	(19)
Energy and Utilities	771,325	606,123	887,898	281,775
Other	3,358,779	4,149,455	4,916,665	767,210
Transfers Out	79,220,196	131,642,597	109,319,157	(22,323,440)
Debt	3,765,244	3,859,376	-	(3,859,376)
NON-PERSONNEL SUBTOTAL	165,631,122	242,399,608	203,691,489	(38,708,119)
Total	\$ 165,744,239	\$ 258,614,816	\$ 206,265,540	\$ (52,349,276)

Citywide Program Expenditures

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
	Adjust Budget To Approved Levels					2,574,051
FTE, Salaries, and Wages Subtotal		0.00	0.00	0.00	\$	2,574,051

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Flexible Benefits	\$ 13,169	\$ -	\$ -	-
Long-Term Disability	311	-	-	-
Medicare	1,168	-	-	-
Other Post-Employment Benefits	4,237	-	-	-
Retiree Medical Trust	178	-	-	-
Retirement 401 Plan	708	-	-	-
Retirement ADC	11,588	-	-	-
Risk Management Administration	737	-	-	-
Unemployment Insurance	107	-	-	-
Workers' Compensation	289	-	-	-
Fringe Benefits Subtotal	\$ 32,491	\$ -	\$ -	-
Total Personnel Expenditures		\$	2,574,051	

Communications



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Description

The Communications Department provides information to educate and engage the public and City employees, effectively delivering accurate and consistent messages regarding City initiatives, programs, events and services in coordination with City departments and the Mayor's Office. Additionally, the Communications Department oversees the City's responses to news media and Public Records Act requests; manages content for the City's website and social media accounts; produces videos, graphics and printed materials, and CityTV programming. This programming includes coverage of news conferences, City Council and Committee meetings, and other public and community meetings. Finally, the Communications Department is responsible for internal communications to City employees through the City's intranet, CityNet, employee notifications, videos and production of an employee newsletter.

The vision is:

To be open and accessible to all people in our diverse community, to highlight our employees and programs, promptly answer questions and, in every communication, be responsive, accurate and professional.

The mission is:

To facilitate timely and honest communication and collaboration that fosters greater transparency and openness in City government.

Goals and Objectives

Goal 1: Provide strategic communications support to all Mayoral City departments, offices and programs.

- Maximize opportunities for promoting public reach and engagement for City communications.
- Ensure City's website sandiego.gov content is updated, accurate and easily understood by the public.
- Refine and develop Communications Department internal processes.

Communications

Goal 2: *Bolster openness and transparency in City government.*

- Ensure the City follows all requirements under the California Public Records Act (PRA) in responding to requests for records and information.
- Provide live CityTV coverage for meetings of the City Council, Planning Commission and other decision-making bodies and look for opportunities to expand coverage.
- Promote a better understanding of City government through education, community engagement and public information.

Goal 3: *Showcase City projects and employees at work in our communities.*

- Actively share information about City initiatives, programs and services to the media.
- Promote educational and engaging information about the City through a variety of avenues, including social media, print publications, sandiego.gov and CityTV.
- Enhance and grow the City's online and digital presence to empower employees, residents and visitors.

Goal 4: *Deliver public information that is accessible to all San Diegans.*

- Determine and implement marketing strategies and best practices for connecting with all residents across the City.
- Provide translation and interpretation services for City communication platforms and services.
- Provide high quality publishing and creative services.

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>Yes</p> <p>Using our department's Base Budget, we have implemented new translation and interpretation services to allow Mayoral departments the ability to translate written materials and provide interpretation services at community meetings, during virtual events and over the phone. This program is overseen by a Program Coordinator who is the main point of contact for our vendors and to provide support and guidance to City staff. With our department's marketing budget, for its first year, we have invested over \$11,000 in materials in a variety of formats including banners, flyers and postcards, and implemented a successful advertising campaign for the City's Career Fair. Additionally, we are in the process of procuring a market research study to evaluate and better understand how San Diegans receive information from the City. This will allow for informed decisions in future marketing efforts, advertising campaigns and overall communications strategy. We are also in the process of acquiring LinkedIn's talent solution that will propel the City's recruitment efforts to the next level. This data-driven platform will help make smarter workforce and hiring decisions. Finally, we have been operating very lean. As we see requests for our services continue to grow with over 30 City departments and only 15 PIOs, we will remain vigilant to facilitate timely and honest communication and collaboration that fosters greater transparency and openness in City government.</p>	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>Yes</p> <p>Budget Adjustments will address disparities that align with the following Tactical Equity Plan goals: Goal 1: Provide strategic communications support to all Mayoral City departments, offices and programs. Goal 4: Deliver public information that is accessible to all San Diegans. Budget Adjustment #1: The 1.50 FTE includes the addition of an Admin Aide II and Information Systems Analyst to support the department, with a focus on the Publishing Services' administrative, fiscal and technical operations, as our department is not currently equipped to manage those and requires additional internal support. Budget Adjustment #2: \$10,000 in NPE are for cellular expenses. This budget adjustment seeks to resolve an internal disparity. The cellular phone operating cost has been underbudgeted for so long and as we staff up, the demand for cellular phones increases; meanwhile funding remains the same. For this reason, Communications is right-sizing its cellular operating budget to account for all users in the department. Budget Adjustment #3: \$20,000 in NPE annually to support the State of the City address. As this event is now held in person, after being held virtually during the COVID-19 pandemic, it requires the rental of a physical space large enough to accommodate members of the public and dignitaries, taking ADA requirements, security and audio/visual needs into account. This annual civic event is required under the City Charter.</p>

Communications

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Percentage of increase in follower growth for the City's social media accounts of Facebook and Instagram ¹	N/A	N/A	27%	14%	16%	15%
Percentage of Public Record Act requests responded to within 24 calendar days	N/A	N/A	83.9 %	82.0 %	81.0 %	80.0 %
Percentage of increase in user engagement for the City's Employee Digital Newsletter (The Insider) ²	N/A	N/A	N/A	10%	3%	5%
Number of City departments requesting for translation/interpretation services (including document and over-the-phone translation) ³	N/A	N/A	N/A	N/A	19	16
Percentage of live television coverage of City Council and Committee meetings ⁴	N/A	N/A	N/A	N/A	100%	100%
Percentage of Publishing Services jobs completed by deadline ⁵	N/A	N/A	N/A	N/A	41%	50%
Open rate for the City's Employee Digital Newsletter (The Insider) ⁶	N/A	N/A	N/A	N/A	N/A	22%

1. Fiscal Year 2024 goal adjusted from 10% to 15% to bring it more in line with Fiscal Year 2023 actual percentage.
2. The decrease was attributed to the distribution list. Last year, the distribution list was updated to reflect all City employees; many of whom didn't have regular access to email. Overall, when compared to the prior fiscal year, the percentage decrease was minimal. In the past, we've measured engagement by the percentage increase in subscribers. For Fiscal Year 2024, this KPI will be replaced with the open rate for The Insider.
3. New KPI developed this Fiscal Year: The Translation and Interpretation Services Program became fully operational in December 2022. Since then, 19 City departments have been consistently requesting document translation and other interpreting services. As City staff become acquainted with the program, we are confident more departments will take advantage of the services we offer.
4. New KPI developed this Fiscal Year.
5. New KPI (Publishing Services' operation was transferred to the Communications Department on Sept. 1, 2022, and the budget was transferred in Fiscal Year 2024).
6. New KPI for Fiscal Year 2024. According to an analysis by Mailchimp, the average open rate for government email is 28.77%. Overall, the average open rate across all categories is 21.33%.

Communications

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	36.00	38.00	47.50	9.50
Personnel Expenditures	\$ 4,718,392	\$ 5,374,972	\$ 6,841,771	\$ 1,466,799
Non-Personnel Expenditures	421,332	643,936	1,988,604	1,344,668
Total Department Expenditures	\$ 5,139,723	\$ 6,018,908	\$ 8,830,375	\$ 2,811,467
Total Department Revenue	\$ 489,697	\$ 372,107	\$ 2,419,156	\$ 2,047,049

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Communications	\$ 5,139,723	\$ 6,018,908	\$ 6,573,758	\$ 554,850
Total	\$ 5,139,723	\$ 6,018,908	\$ 6,573,758	\$ 554,850

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Communications	36.00	38.00	38.00	0.00
Total	36.00	38.00	38.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 622,453	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Public Records Act Compliance	0.00	65,340	-
Addition of non-personnel expenditures associated with increased costs of the NextRequest Portal to comply with the Public Records Act.			
State of the City Services	0.00	20,000	-
Addition of non-personnel expenditures to support the State of the City Address.			
Administrative Support	0.00	15,575	-
Addition of charges for city services for administrative and budget support from the Publishing Services Fund.			
Support for Information Technology	0.00	12,903	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			

Communications

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Cellular Phone Operating Costs	0.00	10,000	-
Addition of non-personnel expenditures for cellular phone operating costs.			
Non-Discretionary Adjustment	0.00	8,579	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
One-Time Additions and Annualizations	0.00	(200,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Revised Reimbursement Revenue	0.00	-	100,000
Adjustment to reflect revised reimbursements for services provided to Enterprise Funds.			
Total	0.00	\$ 554,850	\$ 100,000

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 2,609,916	\$ 3,259,467	\$ 3,718,736	\$ 459,269
Fringe Benefits	2,108,475	2,115,505	2,278,689	163,184
PERSONNEL SUBTOTAL	4,718,392	5,374,972	5,997,425	622,453
NON-PERSONNEL				
Supplies	\$ 14,234	\$ 28,625	\$ 27,578	\$ (1,047)
Contracts & Services	110,854	309,820	142,993	(166,827)
<i>External Contracts & Services</i>	<i>12,128</i>	<i>205,001</i>	<i>25,001</i>	<i>(180,000)</i>
<i>Internal Contracts & Services</i>	<i>98,726</i>	<i>104,819</i>	<i>117,992</i>	<i>13,173</i>
Information Technology	251,657	271,835	350,078	78,243
Energy and Utilities	39,796	25,656	47,684	22,028
Other	4,791	8,000	8,000	-
NON-PERSONNEL SUBTOTAL	421,332	643,936	576,333	(67,603)
Total	\$ 5,139,723	\$ 6,018,908	\$ 6,573,758	\$ 554,850

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 482,751	\$ 372,107	\$ 472,107	\$ 100,000
Other Revenue	6,946	-	-	-
Total	\$ 489,697	\$ 372,107	\$ 472,107	\$ 100,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000403	Communications Technician	1.00	0.00	0.00	\$ 75,883 - 91,019	\$ -
20001101	Department Director	1.00	1.00	1.00	89,589 - 339,372	174,701

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Fiscal Year 2024 Adopted Budget

Communications

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20001168	Deputy Director	1.00	1.00	1.00	67,740 - 249,134	157,011
20000487	Graphic Designer	2.00	2.00	3.00	60,977 - 73,227	216,375
20000170	Multimedia Production Coordinator	4.00	5.00	5.00	61,334 - 74,241	343,163
20000165	Multimedia Production Specialist	1.00	1.00	0.00	54,269 - 65,172	-
20001234	Program Coordinator	6.00	7.00	7.00	36,489 - 198,900	823,184
20001222	Program Manager	4.00	5.00	5.00	67,740 - 249,134	683,242
20000784	Public Information Officer	3.00	3.00	3.00	61,306 - 74,271	217,866
20000015	Senior Management Analyst	1.00	1.00	1.00	82,066 - 99,234	99,234
20000916	Senior Public Information Officer	7.00	7.00	7.00	76,193 - 92,069	604,898
20001021	Supervising Public Information Officer	5.00	5.00	5.00	83,637 - 101,133	471,284
	Bilingual - Regular					1,456
	Budgeted Personnel					(137,527)
	Expenditure Savings					
	Overtime Budgeted					9,525
	Standby Pay					5,057
	Vacation Pay In Lieu					49,267
FTE, Salaries, and Wages Subtotal		36.00	38.00	38.00		\$ 3,718,736

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 20,496	\$ 21,404	\$ 27,532	\$ 6,128
Flexible Benefits	425,201	450,066	459,229	9,163
Long-Term Disability	11,165	11,175	12,896	1,721
Medicare	39,924	46,407	52,112	5,705
Other Post-Employment Benefits	197,487	204,804	204,804	-
Retiree Medical Trust	3,040	4,275	5,097	822
Retirement 401 Plan	4,400	9,979	17,928	7,949
Retirement ADC	1,194,774	1,156,862	1,311,054	154,192
Retirement DROP	8,108	9,327	11,557	2,230
Risk Management Administration	35,286	41,940	46,332	4,392
Supplemental Pension Savings Plan	139,145	144,902	106,238	(38,664)
Unemployment Insurance	3,806	4,057	4,128	71
Workers' Compensation	25,644	10,307	19,782	9,475
Fringe Benefits Subtotal	\$ 2,108,475	\$ 2,115,505	\$ 2,278,689	\$ 163,184
Total Personnel Expenditures			\$ 5,997,425	

Communications

Publishing Services Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Publishing Services	\$ -	\$ -	\$ 2,256,617	\$ 2,256,617
Total	\$ -	\$ -	\$ 2,256,617	\$ 2,256,617

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Publishing Services	0.00	0.00	9.50	9.50
Total	0.00	0.00	9.50	9.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of Publishing Services Transfer of 8.00 FTE positions, non-personnel expenditures, and associated revenue from the Purchasing and Contracting Department to the Communications Department.	8.00	\$ 1,577,484	\$ 1,640,551
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	263,247	-
External Contracts and Services Addition of non-personnel expenditures and associated revenue associated with increased outsourcing for printing services.	0.00	252,977	290,923
Administrative Support for Publishing Services Addition of 1.00 Administrative Aide 2 and associated revenue to support Publishing Services and Communication's administrative and budget functions.	1.00	84,492	15,575
Print Management Information System Support Addition of 0.50 Information Systems Analyst 1 to manage the print management information system (MIS).	0.50	44,042	-
Print Shop Paper Addition of non-personnel expenditures associated with increased cost for print shop paper.	0.00	21,919	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	12,456	-
Total	9.50	\$ 2,256,617	\$ 1,947,049

Communications

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 583,425	\$ 583,425
Fringe Benefits	-	-	260,921	260,921
PERSONNEL SUBTOTAL	-	-	844,346	844,346
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 157,888	\$ 157,888
Contracts & Services	-	-	1,048,813	1,048,813
<i>External Contracts & Services</i>	-	-	967,493	967,493
<i>Internal Contracts & Services</i>	-	-	81,320	81,320
Information Technology	-	-	121,290	121,290
Energy and Utilities	-	-	81,001	81,001
Transfers Out	-	-	3,279	3,279
NON-PERSONNEL SUBTOTAL	-	-	1,412,271	1,412,271
Total	\$ -	\$ -	\$ 2,256,617	\$ 2,256,617

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ -	\$ -	\$ 1,947,049	\$ 1,947,049
Total	\$ -	\$ -	\$ 1,947,049	\$ 1,947,049

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	0.00	0.00	1.00	\$ 58,888 - 70,962	\$ 58,888
20000487	Graphic Designer	0.00	0.00	2.00	60,977 - 73,227	144,649
20000067	Information Systems Analyst 1	0.00	0.00	0.50	62,680 - 76,193	31,340
20000752	Print Shop Supervisor	0.00	0.00	1.00	71,699 - 85,437	85,437
21000193	Publishing Specialist 2	0.00	0.00	2.00	39,467 - 46,755	78,934
20000912	Senior Offset Press Operator	0.00	0.00	2.00	47,312 - 56,319	103,631
21000194	Senior Publishing Specialist	0.00	0.00	1.00	45,931 - 55,326	55,326
	Overtime Budgeted					17,516
	Vacation Pay In Lieu					7,704
FTE, Salaries, and Wages Subtotal		0.00	0.00	9.50		\$ 583,425

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Flexible Benefits	\$ -	\$ -	\$ 96,356	\$ 96,356
Long-Term Disability	-	-	1,971	1,971
Medicare	-	-	8,094	8,094
Other Post-Employment Benefits	-	-	54,045	54,045
Retiree Medical Trust	-	-	1,395	1,395
Retirement 401 Plan	-	-	5,467	5,467
Retirement ADC	-	-	74,443	74,443
Risk Management Administration	-	-	12,227	12,227

Communications

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Unemployment Insurance	-	-	636	636
Workers' Compensation	-	-	6,287	6,287
Fringe Benefits Subtotal	\$ -	\$ -	\$ 260,921	\$ 260,921
Total Personnel Expenditures		\$	844,346	

Communications

Revenue and Expense Statement (Non-General Fund)

Publishing Services Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 82,077	\$ (1,893)	\$ (735,623)
TOTAL BALANCE AND RESERVES	\$ 82,077	\$ (1,893)	\$ (735,623)
REVENUE			
Charges for Services	\$ 1,397,613	\$ 1,640,551	\$ 1,947,049
Revenue from Use of Money and Property	31	-	-
Transfers In	188,431	-	-
TOTAL REVENUE	\$ 1,586,075	\$ 1,640,551	\$ 1,947,049
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,668,152	\$ 1,638,658	\$ 1,211,426
OPERATING EXPENSE			
Personnel Expenses	\$ 235,228	\$ 424,069	\$ 583,425
Fringe Benefits	128,716	186,073	260,921
Supplies	211,012	133,099	157,888
Contracts & Services	1,014,221	796,284	1,048,813
Information Technology	21,798	122,253	121,290
Energy and Utilities	59,071	49,873	81,001
Transfers Out	-	3,279	3,279
TOTAL OPERATING EXPENSE	\$ 1,670,046	\$ 1,714,930	\$ 2,256,617
TOTAL EXPENSE	\$ 1,670,046	\$ 1,714,930	\$ 2,256,617
BALANCE***	\$ (1,893)	\$ (76,272)	\$ (1,045,191)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,668,152	\$ 1,638,658	\$ 1,211,426

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

***The Publishing Services Fund reflects a negative beginning balance/ending balance and will be monitored throughout Fiscal Year 2024 to address negative balances. The Publishing Services Fund was previously budgeted in the Purchasing and Contracting Department. In Fiscal Year 2024, the fund was restructured and is now budgeted under the Communications Department.



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Compliance



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Description

The Compliance Department provides compliance and enforcement support for both internal and external stakeholders in the following areas: City wage laws and labor standards, the occupational safety and health of City staff, City responses to internal and external audits, and compliance with external agency regulations. The Department also houses the Administrative Hearings program that provides appeals services to City departments. This program ensures that due process is maintained from the initial notice of hearing to the final decision.

Enforcement of the City's Living Wage, Prevailing Wage, and Minimum Wage and Earned Sick Leave Ordinances are provided by the Compliance Department's Office of Labor Standards and Enforcement (OLSE). OLSE staff ensure compliance with City wage ordinances by responding to complaints; conducting site visits and investigations; and, for those City contracts subject to Living and Prevailing Wage Ordinance requirements, conducting payroll monitoring.

Compliance Department's Occupational Safety and Health (OSH) team provides City departments with a central resource on safety standards and regulations, departmental safety plans, workplace ergonomics, and guidance on the implementation of safety protocols. This group provides support to safety teams in other City departments and operates as the safety team for those departments without in-house safety staff. OSH staff also work with the Risk Management department to support the City's Safety and Risk Oversight Committee.

The vision is:

To increase the quality of life for residents and City staff by enforcing labor standards and creating an internal citywide culture of safety management.

The mission is:

To serve our constituents through compliance with operational and fiscal best practices, City wage law, and employee workplace safety.

Compliance

Goals and Objectives

Goal 1: Support regional prosperity through wage and labor standards enforcement.

- Collaborate with regional agencies and organizations to provide efficient and comprehensive wage and labor standard services.
- Conduct data-driven, proactive labor compliance investigations.
- Respond quickly and thoroughly to resident complaints and to violations discovered through wage monitoring.
- Conduct education and outreach with the community to ensure workers are aware of their rights and that employers understand wage requirements and meet their obligations.

Goal 2: Implement, maintain, and improve City workplace safety practices.

- Facilitate City compliance with federal, State, and local safety regulations.
- Improve employee safety programs.

Goal 3: Provide excellent customer service.

- Seek feedback from internal and external stakeholders to identify areas of improvement.
- Respond timely to requests for service and support.

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>Yes</p> <p>1. Redirecting any FY 2023 projected budgetary savings in non-personnel expenses to Minimum Wage outreach efforts which, at a minimum, include both English and Spanish language efforts. 2. Collaborating with City departments that provides services to San Diego businesses and contractors to provide information on complying with wage compliance laws. 3. Filling Compliance's new training manager position to develop and provide safety information citywide.</p>	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>Yes</p> <p>Budget Adjustments will address disparities that align with the following Tactical Equity Plan goals: 1. Implement, maintain, and improve City workplace safety practices 2. Provide excellent customer service Budget Adjustment #1: Federal grant compliance and audit response, 1.00 FTE Budget Adjustment #2: Citywide Safety Data Analysis, 1.00 FTE Equity Lens Response: Addition of 1.00 Program Manager to support City federal grant compliance, Grand Jury responses, and provide support to departments when responding to City audits. This budget allocation benefits City employees of smaller departments who may not have staff focused specifically on audit or federal funding requirements and so who could benefit from additional support from the Compliance Department. Addition of 1.00 Program Coordinator and associated non-personnel expenditures to support citywide safety and driver data analysis. The</p>

Budget Equity Impact Statement

addition of this position will help to implement an audit recommendation and support the success of General Services' Geo-Tab program. This adjustment helps to support safety for all departments as well as promote safe driving on City streets.

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Number of outreach events held. ¹	N/A	N/A	N/A	N/A	33	28
Number of annual, proactive investigations or site visits performed. ²	N/A	N/A	N/A	N/A	184	172
Percent of wage or safety complaints investigated within the timeframe required by law or as established by the department. ³	N/A	N/A	N/A	N/A	100%	100%
Percent of departments made aware of new or updated Cal/OSHA, OSHA, or FMCSA (Federal Motor Carrier Safety Administration) safety regulations within 14 days of department's receipt of the information. ^{1,4}	N/A	N/A	N/A	N/A	N/A	100%

1. New key performance indicator added for FY 2024 to better align department performance with Tactical Equity Plan.
2. KPI has been updated to include all OLSE programs as well as OSH, not just Living Wage.
3. Consolidated prior department KPIs that repeated this measure for each program.
4. No new or updated Cal/OSHA, OSHA, or FMCSA regulations were introduced in FY 2023.

Compliance

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	16.00	34.00	36.00	2.00
Personnel Expenditures	\$ 2,030,287	\$ 4,401,725	\$ 5,351,517	\$ 949,792
Non-Personnel Expenditures	73,470	241,117	334,592	93,475
Total Department Expenditures	\$ 2,103,757	\$ 4,642,842	\$ 5,686,109	\$ 1,043,267
Total Department Revenue	\$ 507	\$ 1,633,363	\$ 360,000	\$ (1,273,363)

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Compliance	\$ 2,103,757	\$ 4,642,842	\$ 5,686,109	\$ 1,043,267
Total	\$ 2,103,757	\$ 4,642,842	\$ 5,686,109	\$ 1,043,267

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Compliance	16.00	34.00	36.00	2.00
Total	16.00	34.00	36.00	2.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 613,126	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Grant and Audit Compliance Support	1.00	186,122	-
Addition of 1.00 Program Manager to support City grant and audit compliance.			
Analysis of Citywide Safety and Driving Data	1.00	152,872	-
Addition of 1.00 Program Coordinator and associated non-personnel expenditures to support the analysis of citywide safety and driving data.			
Support for Information Technology	0.00	68,447	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	26,734	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Compliance

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	(4,034)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Revised Reimbursable Revenue	0.00	-	(1,273,363)
Adjustment to reflect revised reimbursable revenue projections.			
Total	2.00	\$ 1,043,267	\$ (1,273,363)

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 1,234,561	\$ 2,991,051	\$ 3,631,175	\$ 640,124
Fringe Benefits	795,726	1,410,674	1,720,342	309,668
PERSONNEL SUBTOTAL	2,030,287	4,401,725	5,351,517	949,792
NON-PERSONNEL				
Supplies	\$ 1,573	\$ 15,856	\$ 13,856	\$ (2,000)
Contracts & Services	68,224	98,940	127,902	28,962
<i>External Contracts & Services</i>	<i>42,716</i>	<i>72,912</i>	<i>73,140</i>	<i>228</i>
<i>Internal Contracts & Services</i>	<i>25,508</i>	<i>26,028</i>	<i>54,762</i>	<i>28,734</i>
Information Technology	1,239	124,462	190,975	66,513
Energy and Utilities	441	659	659	-
Other	1,993	1,200	1,200	-
NON-PERSONNEL SUBTOTAL	73,470	241,117	334,592	93,475
Total	\$ 2,103,757	\$ 4,642,842	\$ 5,686,109	\$ 1,043,267

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ -	\$ 1,633,363	\$ 360,000	\$ (1,273,363)
Fines Forfeitures and Penalties	500	-	-	-
Other Revenue	7	-	-	-
Total	\$ 507	\$ 1,633,363	\$ 360,000	\$ (1,273,363)

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	0.00	1.00	1.00	\$ 51,126 - 61,583	\$ 51,126
20000024	Administrative Aide 2	0.00	1.00	1.00	58,888 - 70,962	58,888
20000041	Assistant Management Analyst	0.00	0.00	1.00	61,503 - 74,763	60,580
20000145	Associate Engineer-Civil	0.00	2.00	2.00	101,101 - 122,102	223,203
20000119	Associate Management Analyst	1.00	12.00	11.00	74,763 - 90,340	898,169
20001101	Department Director	1.00	1.00	1.00	89,589 - 339,372	205,192
20001168	Deputy Director	0.00	1.00	1.00	67,740 - 249,134	180,297
20001234	Program Coordinator	3.00	3.00	4.00	36,489 - 198,900	510,428
20001222	Program Manager	4.00	4.00	5.00	67,740 - 249,134	710,429

Compliance

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20001042	Safety and Training Manager	1.00	0.00	0.00	83,726 - 101,449	-
20000847	Safety Officer	3.00	3.00	3.00	72,628 - 87,711	263,133
20000854	Safety Representative 2	1.00	2.00	2.00	63,289 - 76,539	139,828
20000890	Senior Civil Engineer	0.00	1.00	1.00	116,542 - 140,885	140,885
20000015	Senior Management Analyst	1.00	2.00	2.00	82,066 - 99,234	178,323
20000970	Supervising Management Analyst	1.00	1.00	1.00	87,965 - 106,585	87,965
	Bilingual - Regular					4,368
	Budgeted Personnel					(101,101)
	Expenditure Savings					
	Overtime Budgeted					3,400
	Vacation Pay In Lieu					16,062
FTE, Salaries, and Wages Subtotal		16.00	34.00	36.00		\$ 3,631,175

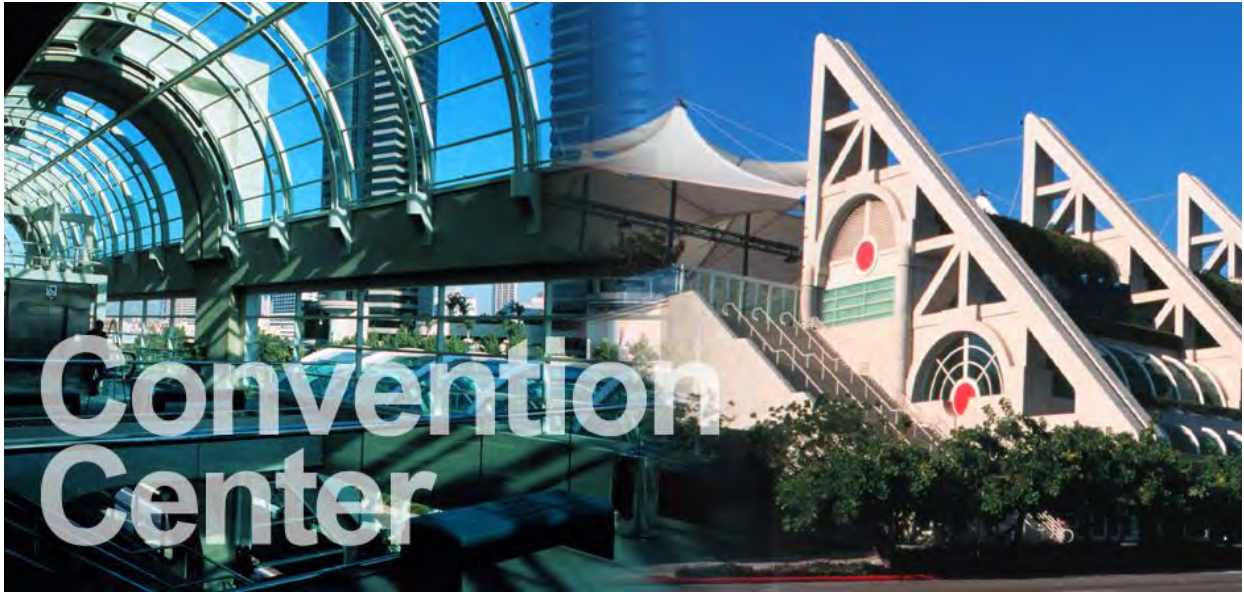
	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 10,808	\$ 11,047	\$ 16,740	\$ 5,693
Flexible Benefits	169,643	367,542	367,666	124
Insurance	877	-	-	-
Long-Term Disability	5,329	10,395	12,531	2,136
Medicare	18,530	43,088	52,369	9,281
Other Post-Employment Benefits	79,055	187,737	199,115	11,378
Retiree Medical Trust	1,870	5,785	6,935	1,150
Retirement 401 Plan	819	9,328	24,765	15,437
Retirement ADC	386,408	528,472	861,934	333,462
Retirement DROP	-	2,440	2,755	315
Risk Management Administration	14,274	38,445	45,045	6,600
Supplemental Pension Savings Plan	85,003	164,880	79,421	(85,459)
Unemployment Insurance	1,818	3,776	4,112	336
Workers' Compensation	21,293	37,739	46,954	9,215
Fringe Benefits Subtotal	\$ 795,726	\$ 1,410,674	\$ 1,720,342	\$ 309,668
Total Personnel Expenditures			\$ 5,351,517	

Convention Center



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Convention Center



Description

There are two Convention Center funds (the Convention Center Expansion Administration Fund and the New Convention Facility Fund) that fund specific requirements. These funds provide partial funding for the operation and maintenance of the Convention Center and lease revenue bond financing payments related to the Convention Center Expansion Phase II Project. These funds are administered by the Department of Finance.

Convention Center

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	23,229,962	15,998,976	21,076,220	5,077,244
Total Department Expenditures	\$ 23,229,962	\$ 15,998,976	\$ 21,076,220	\$ 5,077,244
Total Department Revenue	\$ 23,227,500	\$ 15,998,976	\$ 21,076,220	\$ 5,077,244

Convention Center Expansion Administration Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Convention Center Expansion Administration Fund	\$ 23,229,962	\$ 13,343,976	\$ 18,341,570	\$ 4,997,594
Total	\$ 23,229,962	\$ 13,343,976	\$ 18,341,570	\$ 4,997,594

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Convention Center Support Addition of non-personnel expenditures and associated revenue to support capital improvement programs of the San Diego Convention Center Corporation.	0.00	\$ 5,000,000	\$ 5,000,000
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,406)	-
Transient Occupancy Tax (TOT) Fund Support Adjustment to reflect revised revenue projections related to TOT Fund support of the Convention Center Expansion Administration Fund.	0.00	-	(2,406)
Total	0.00	\$ 4,997,594	\$ 4,997,594

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Contracts & Services	\$ 941,529	\$ 1,249,395	\$ 1,249,395	-
<i>External Contracts & Services</i>	15,030	20,000	20,000	-
<i>Internal Contracts & Services</i>	926,499	1,229,395	1,229,395	-
Transfers Out	22,288,433	12,094,581	17,092,175	4,997,594
NON-PERSONNEL SUBTOTAL	23,229,962	13,343,976	18,341,570	4,997,594
Total	\$ 23,229,962	\$ 13,343,976	\$ 18,341,570	\$ 4,997,594

Convention Center

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Rev from Money and Prop	\$ 9,268	\$ -	\$ -	-
Transfers In	23,218,232	13,343,976	18,341,570	4,997,594
Total	\$ 23,227,500	\$ 13,343,976	\$ 18,341,570	\$ 4,997,594

New Convention Facility Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
New Convention Facility Fund	\$ -	\$ 2,655,000	\$ 2,734,650	\$ 79,650
Total	\$ -	\$ 2,655,000	\$ 2,734,650	\$ 79,650

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Marketing Contract	0.00	\$ 79,650	\$ -
Addition of non-personnel expenditures to support the San Diego Tourism Authority (SDTA) marketing contract.			
Transient Occupancy Tax (TOT) Fund Support	0.00	-	79,650
Adjustment to reflect revised revenue projections related to TOT Fund support of the of the New Convention Facility Fund.			
Total	0.00	\$ 79,650	\$ 79,650

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Contracts & Services	\$ -	\$ 2,655,000	\$ 2,734,650	\$ 79,650
<i>External Contracts & Services</i>	-	2,655,000	2,734,650	79,650
NON-PERSONNEL SUBTOTAL	-	2,655,000	2,734,650	79,650
Total	\$ -	\$ 2,655,000	\$ 2,734,650	\$ 79,650

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Transfers In	\$ -	\$ 2,655,000	\$ 2,734,650	\$ 79,650
Total	\$ -	\$ 2,655,000	\$ 2,734,650	\$ 79,650

Convention Center

Revenue and Expense Statement (Non-General Fund)

Convention Center Expansion Administration Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 304,648	\$ 302,186	\$ 320,224
TOTAL BALANCE AND RESERVES	\$ 304,648	\$ 302,186	\$ 320,224
REVENUE			
Revenue from Use of Money and Property	\$ 9,268	\$ -	\$ -
Transfers In	23,218,232	13,343,976	18,341,570
TOTAL REVENUE	\$ 23,227,500	\$ 13,343,976	\$ 18,341,570
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 23,532,148	\$ 13,646,162	\$ 18,661,794
OPERATING EXPENSE			
Contracts & Services	\$ 941,529	\$ 1,249,395	\$ 1,249,395
Transfers Out	22,288,433	12,094,581	17,092,175
TOTAL OPERATING EXPENSE	\$ 23,229,962	\$ 13,343,976	\$ 18,341,570
TOTAL EXPENSE	\$ 23,229,962	\$ 13,343,976	\$ 18,341,570
BALANCE	\$ 302,186	\$ 302,186	\$ 320,224
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 23,532,148	\$ 13,646,162	\$ 18,661,794

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Convention Center

Revenue and Expense Statement (Non-General Fund)

New Convention Facility Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	\$ -
TOTAL BALANCE AND RESERVES	\$ -	\$ -	\$ -
REVENUE			
Transfers In	\$ -	\$ 2,655,000	\$ 2,734,650
TOTAL REVENUE	\$ -	\$ 2,655,000	\$ 2,734,650
TOTAL BALANCE, RESERVES, AND REVENUE	\$ -	\$ 2,655,000	\$ 2,734,650
OPERATING EXPENSE			
Contracts & Services	\$ -	\$ 2,655,000	\$ 2,734,650
TOTAL OPERATING EXPENSE	\$ -	\$ 2,655,000	\$ 2,734,650
TOTAL EXPENSE	\$ -	\$ 2,655,000	\$ 2,734,650
BALANCE	\$ -	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	\$ 2,655,000	\$ 2,734,650

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.



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Cultural Affairs



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Description

Cultural Affairs advances an equitable and inclusive creative economy and arts ecosystem in San Diego that reflects the cultural diversity of the bi-national region and informs San Diego's brand as a global city.

Cultural Affairs invests in communities across the city through creative placemaking, accessible arts and culture experiences, arts education, creative youth development, and access to state-of-the-art performance space for small and mid-sized organizations and organizations within communities of concern. The goal is to enrich every neighborhood through arts, culture, and creativity through each community's self-determination.

One of the ways Cultural Affairs cultivates this dynamic ecology is through partnerships and financial investments in arts and culture organizations and projects. Partner departments include (but are not exclusive to) Parks and Recreation and San Diego Public Library, where City-funded organizations provide activities and programming for children, seniors, people with special needs, and the general public. Additionally, local schools serve as outreach venues for City-funded arts and culture organizations to engage students in class-based arts instruction and creative experience, serving more than 400,000 students pre-pandemic.

At the same time, through Cultural Affairs, the City funds neighborhood associations, business improvement districts, and community development and social service agencies to activate public spaces with concerts, festivals, cultural celebrations, and large-scale destination cultural tourism events such as Dias de los Muertos, Big Bay Boom, and San Diego Pride. These organizations leverage the City's investment more than five times with additional corporate, foundation, and individual support. They reported \$299 million in expenditures pre-pandemic, serving more than 4 million through in-person activities.

Cultural Affairs promotes artistic development and works to transform the city's built environment through public art and providing access to high-quality artistic and cultural experiences. Public art, both permanent and temporary, can enhance public places, communicate civically and generate neighborhood pride. Cultural Affairs develops and stewards the over 800-piece Civic Art Collection, integrates art into capital

Cultural Affairs

improvement projects and City public places, and ensures the inclusion of art or space for cultural use in private development projects. Through innovative programs such as "here comes the neighborhood," Cultural Affairs commissions some of the region's most accomplished artists to engage with communities and transform public spaces through art integration. Cultural Affairs will complete the first iteration of "here comes the neighborhood" in 2023 in San Ysidro and announce the second, focused on the Encanto area in and around the City's newly-established Black Arts & Culture District. And San Diego's first-ever municipal photo fellowship, "Exposure," will be announced. This program is designed to provide a platform for artists to explore civic and social issues facing San Diego through the medium of photography, with the first photo fellow supporting the implementation of the City's "Welcoming San Diego" initiative.

In Fiscal Year 2024, the City will continue advancing on a transformational initiative for the way it sees arts and culture within its planning and investment strategies. Led by Cultural Affairs, the City's first cultural planning process will complement foundational planning initiatives such as the Parks Master Plan - Parks for All of Us, and Our Climate, Our Future - the City's comprehensive approach to climate action. Capitalizing on this momentum, the City aims to create a policy platform for guiding investments, leveraging existing capital assets, developing creative solutions for civic issues, and building social cohesion through culture and creativity.

Traditionally recognized for its support of nonprofit arts and culture organizations, the City's understanding of its investment in arts and culture has expanded to an investment in artists and the creative sector. In 2024, Cultural Affairs will work across departments and with community partners to begin implementation of recommendations and findings coming out of the Fiscal Year 2023 update to San Diego's creative economy study. The study measures the post-pandemic impact on creative industries and identifies pathways for more inclusive creative workforce development. Additionally, Cultural Affairs is leading a regional partnership to implement the California Creative Corps arts program "Far South/Border North." The \$6.15 million program supports artists and cultural practitioners in collaboration with community service agencies to develop artistic content that increases local awareness of public health, civic engagement, climate, and social justice in San Diego and Imperial counties.

Cultural Affairs works under the premise that arts, culture, and creativity are at the core of all global cities and partners across sectors to advance the reputation and brand of San Diego as an international cultural destination and center for creative industries, mirroring the tremendous growth of the innovation sector. San Diego's history and economy and today's culture are inextricably linked to Tijuana, comprising an extraordinary region. Cultural Affairs embraces and elevates this regional characteristic through iconic initiatives that build the region's brand, expand economic activity and drive tourism. In Fiscal Year 2024, Cultural Affairs will continue to support regional planning efforts for World Design Capital 2024 San Diego-Tijuana, projected to generate more than \$1.2 billion in economic activity and 4 million unique visitors, including 1.4 overnight stays per visitor.

Every City program, investment, and initiative facilitated by Cultural Affairs is developed and implemented with a commitment to diversity, equity, and inclusion. Through policy and practice, Cultural Affairs works to reduce barriers to accessing City arts and culture funding and provides targeted technical assistance in communities of concern to increase funding applications yearly. At the Lyceum Theatre, the City-funded performing arts fund helps underwrite the cost of facility and equipment rental for some of the city's small and BIPOC-representing organizations. And through SD Practice, the City works to expand the Civic Art Collection holdings by acquiring new works that reflect the rich diversity of artist talent and expression in San Diego – a step towards building a collection truly reflective of us all. This work continues in Fiscal Year 2024 with expanded technical assistance and capacity-building programs and initiatives.

Cultural Affairs

The vision is:

A champion for a cultural capital with a global reputation for its diverse and innovative creative workforce, cultural vitality, and wholly unique art experiences and opportunities for all.

The mission is:

To advance and drive an equitable and inclusive creative economy and cultural ecosystem by investing in the work of artists and creatives and the institutions and systems that amplify creative work and experiences, cultivating local participation and access, and advancing San Diego as a global city.

Goals and Objectives

Goal 1: Expand workforce employment opportunities in creative industries for San Diegans.

- Increase awareness of the creative industries sector through data collection and storytelling.

Goal 2: Animate, activate, and enliven public space throughout San Diego with programming and public art in alignment with city planning efforts and within communities of concern and low-to-moderate income neighborhoods.

- Expand temporary and permanent public art opportunities in historically under-invested neighborhoods, particularly communities of concern and low-to-moderate income neighborhoods.

Goal 3: Expand the impact of the annual arts and culture funding program in communities of concern and low-to-moderate income neighborhoods.

- Engage service providers to conduct nonprofit capacity-building training focused on small and mid-sized BIPOC-led/representing arts and culture organizations. "Graduate" 10 organizations per year.
- Expand targeted technical assistance in communities of concern and low-to-moderate income neighborhoods through partnerships with social service and community development organizations and other trusted community conveners.
- Incentivize Organizational Support Program funding recipients to deliver outreach programming at City-owned facilities (Parks, Recreation Centers, and Libraries) in communities of concern and low-to-moderate income neighborhoods.

Goal 4: Continue reviewing and implementing recommendations in the 2020 equity assessment of arts and culture programming directly managed by Cultural Affairs in alignment with the City's equity framework.

Goal 5: Support the City's collaborative leadership role in World Design Capital San Diego – Tijuana 2024.

- Ensure City's overall commitment to equity is reflected in World Design Capital engagement and programming.
- Ensure City engagement at all critical junctures in program, outreach, and media development and implementation.
- Ensure principles of equity as utilized by the City through Cultural Affairs/office of Commission for Arts and Culture are included in the World Design Capital program and engagement protocols.

Goal 6: Deliver to Mayor and City Council for approval in Fiscal Year 2025 a citywide comprehensive equity-based cultural plan.

- Conduct in-person engagement in all city council districts, with additional engagement in communities of concern, San Diego Promise Zone, and in particular, the San Diego/Tijuana border region to garner direct input from residents.

Cultural Affairs

- Conduct industry-specific focus groups, including design, education, tourism, and economic development sectors. Among the objectives is to identify partners to expand more equitable workforce development pathways.
- Identify a framework to inventory City cultural facilities, the facility uses, and tactics to increase equitable access for residents.

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>Yes</p> <p>1. Redistributing staff time to prioritize implementation of cultural planning process. 2. Collaborating with Information Technology to onboard grants management system. 3. Collaborating with Information Technology to create arts and culture map showing the reach of City-funded organizations.</p>	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>Yes</p> <p>Budget Adjustment: Cultural Planning Equity Lens response: The core value for the two-year planning phase of The Creative City is equity, with a guiding principle of racial, cultural, economic, and geographic inclusion. Investing in the cultural planning process will result in a cultural plan that aligns the City's cultural investments and support greater cross-departmental work to support the City's strategic priorities. It also provides for robust public engagement for the first time to ensure that all residents can have direct input during the planning process. It also offers the opportunity to listen to constituents and address disparities to better support artists, workers, organizations, and communities across the city. Budget Adjustment: Collections Management Equity Lens response: Collection management of aging City-owned art assets is a public safety priority. This requested allocation will be the first since the pandemic. While still not at pre-pandemic levels, this is a move toward ensuring maintenance of artworks from the collection in communities of concern and LMI neighborhoods. The reinstated allocation (\$75,000 requested in Fiscal Year 2024 down from pre-pandemic allocation of \$500,000) will help meet deferred maintenance needs, and address collection-related Get it Done requests.</p>

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Percentage of "true-new" applicants entering the TOT funding process through Cultural Affairs ¹	6.0%	6.0%	11.0%	14.7%	7.5%	6.0%
Percentage of artworks in the Civic Art Collection on exhibit ²	70.0%	73.0%	65.0%	67.5%	70.0%	70.0%
Number of technical assistance workshops held for nonprofit organizations	N/A	N/A	8	18	14	15
Percentage increase in venues within communities of concern where arts and culture outreach activities take place ³	N/A	N/A	N/A	N/A	N/A	10%
Number of parks and recreation centers within communities of concern where arts and culture outreach activities take place ⁴	N/A	N/A	N/A	N/A	N/A	12
Number of libraries within communities of concern where arts and culture outreach activities take place ⁵	N/A	N/A	N/A	N/A	N/A	6
Percentage increase in annual participants within communities of concern engaging in arts and culture outreach activities ⁶	N/A	N/A	N/A	N/A	N/A	5%

1. This KPI has been adjusted to reflect the percentage of "true-new" applicants entering the TOT funding process each year as a measure of the diversification of the pool of funding applicants.
2. As the number of artworks in the Civic Art Collection increases, the percentage of the collection that can be on exhibit fluctuates due to artworks rotating off exhibit for treatment and preservation or artworks in storage awaiting the identification of exhibition sites.
3. This new KPI reflects percentage increase of unique venue locations where Organizational Support Program funding recipients outside their organization's hub carried out outreach activities. The data is self-reported by organizations annually and visualized in the Arts and Culture Citywide Impact Map.
4. This new KPI reflects the number of City-owned parks and recreation centers within communities of concern where Organizational Support Program funding recipients carried out outreach activities. The data is self-reported by organizations annually and visualized in the Arts and Culture Citywide Impact Map.
5. This new KPI reflects the number of San Diego Public Library locations within communities of concern where Organizational Support Program funding recipients carried out their outreach activities. The data is self-reported by organizations annually and visualized in the Arts and Culture Citywide Impact Map.
6. This new KPI reflects the percentage increase of participants within communities of concern engaging in arts and culture outreach activities carried out by Organizational Support Program funding recipients. The data is self-reported by organizations annually and visualized in the Arts and Culture Citywide Impact Map.

Cultural Affairs

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	7.00	7.00	7.00	0.00
Personnel Expenditures	\$ 884,030	\$ 993,099	\$ 1,069,165	\$ 76,066
Non-Personnel Expenditures	1,166,718	1,306,541	4,002,996	2,696,455
Total Department Expenditures	\$ 2,050,748	\$ 2,299,640	\$ 5,072,161	\$ 2,772,521
Total Department Revenue	\$ 1,138	\$ 85,000	\$ 85,000	\$ -

Public Art Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Public Art	416,188	85,000	85,000	-
Total	\$ 416,188	\$ 85,000	\$ 85,000	\$ -

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Art Fund Allocation	0.00	\$ 75,000	\$ 75,000
Addition of non-personnel expenditures and associated revenue to support the collections management of City-owned art assets.			
One-Time Additions and Annualizations	0.00	(75,000)	(75,000)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Total	0.00	\$ -	\$ -

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Supplies	\$ 1,240	\$ -	\$ -	-
Contracts & Services	414,948	85,000	85,000	-
<i>External Contracts & Services</i>	366,725	85,000	85,000	-
<i>Internal Contracts & Services</i>	48,223	-	-	-
NON-PERSONNEL SUBTOTAL	416,188	85,000	85,000	-
Total	\$ 416,188	\$ 85,000	\$ 85,000	\$ -

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Transfers In	\$ -	\$ 85,000	\$ 85,000	-
Total	\$ -	\$ 85,000	\$ 85,000	\$ -

Transient Occupancy Tax Fund

Department Expenditures

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Cultural Affairs	\$	1,634,560	\$	2,214,640	\$	4,987,161	\$	2,772,521
Total	\$	1,634,560	\$	2,214,640	\$	4,987,161	\$	2,772,521

Department Personnel

		FY2022 Budget		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Cultural Affairs		7.00		7.00		7.00		0.00
Total		7.00		7.00		7.00		0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
World Design Capital Addition of one-time non-personnel expenditures to support the World Design Capital 2024.	0.00	\$ 3,000,000	\$ -
The Creative City Cultural Plan Addition of one-time non-personnel expenditures to support the Creative City cultural plan.	0.00	100,000	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	76,066	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(25,302)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(73,243)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(305,000)	-
Total	0.00	\$ 2,772,521	\$ -

Expenditures by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
PERSONNEL								
Personnel Cost	\$	659,701	\$	755,455	\$	819,699	\$	64,244
Fringe Benefits		224,329		237,644		249,466		11,822
PERSONNEL SUBTOTAL		884,030		993,099		1,069,165		76,066
NON-PERSONNEL								

Cultural Affairs

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Supplies	\$ 4,356	\$ 17,357	\$ 16,310	\$ (1,047)
Contracts & Services	578,658	916,991	3,694,295	2,777,304
<i>External Contracts & Services</i>	550,560	835,758	3,644,803	2,809,045
<i>Internal Contracts & Services</i>	28,098	81,233	49,492	(31,741)
Information Technology	159,674	280,093	199,791	(80,302)
Energy and Utilities	3,982	5,100	5,100	-
Other	3,861	2,000	2,500	500
NON-PERSONNEL SUBTOTAL	750,530	1,221,541	3,917,996	2,696,455
Total	\$ 1,634,560	\$ 2,214,640	\$ 4,987,161	\$ 2,772,521

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Other Revenue	\$ 1,156	\$ -	\$ -	-
Rev from Money and Prop	(19)	-	-	-
Total	\$ 1,138	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
21000752	Arts Management Associate	0.00	0.00	2.00	\$ 74,763 - 90,340	\$ 165,103
20000132	Associate Management Analyst	2.00	2.00	0.00	74,763 - 90,340	-
20001101	Department Director	1.00	1.00	1.00	89,589 - 339,372	182,110
20001234	Program Coordinator	1.00	1.00	1.00	36,489 - 198,900	127,600
20001222	Program Manager	1.00	1.00	1.00	67,740 - 249,134	138,297
20000778	Public Art Program Administrator	2.00	2.00	2.00	83,726 - 101,449	202,118
	Vacation Pay In Lieu					4,471
FTE, Salaries, and Wages Subtotal		7.00	7.00	7.00		\$ 819,699

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Flexible Benefits	\$ 81,713	\$ 89,388	\$ 80,738	\$ (8,650)
Insurance	1,082	-	-	-
Long-Term Disability	2,827	2,629	2,877	248
Medicare	10,239	10,890	11,821	931
Other Post-Employment Benefits	42,030	39,823	39,823	-
Retiree Medical Trust	1,621	1,877	2,039	162
Retirement 401 Plan	1,631	1,947	4,414	2,467
Retirement ADC	26,596	26,849	58,741	31,892
Risk Management Administration	7,478	8,155	9,009	854
Supplemental Pension Savings Plan	44,565	51,179	34,398	(16,781)
Unemployment Insurance	963	955	930	(25)
Workers' Compensation	3,583	3,952	4,676	724
Fringe Benefits Subtotal	\$ 224,329	\$ 237,644	\$ 249,466	\$ 11,822
Total Personnel Expenditures			\$ 1,069,165	

Revenue and Expense Statement (Non-General Fund)

Public Art Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 368,659	\$ 1,163,616	\$ 1,465,219
Continuing Appropriation - Operating	5,037,261	4,596,005	4,596,005
TOTAL BALANCE AND RESERVES	\$ 5,405,920	\$ 5,759,621	\$ 6,061,224
REVENUE			
Other Revenue	\$ 794,957	\$ -	\$ -
Transfers In	-	85,000	85,000
TOTAL REVENUE	\$ 794,957	\$ 85,000	\$ 85,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,200,877	\$ 5,844,621	\$ 6,146,224
OPERATING EXPENSE			
Supplies	\$ 1,240	\$ -	\$ -
Contracts & Services	440,016	85,000	85,000
TOTAL OPERATING EXPENSE	\$ 441,256	\$ 85,000	\$ 85,000
EXPENDITURE OF PRIOR YEAR FUNDS			
Operating Expenditures	\$ 441,256	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 441,256	\$ -	\$ -
TOTAL EXPENSE	\$ 441,256	\$ 85,000	\$ 85,000
RESERVES			
Continuing Appropriation - Operating	\$ 4,596,005	\$ 4,596,005	\$ 4,596,005
TOTAL RESERVES	\$ 4,596,005	\$ 4,596,005	\$ 4,596,005
BALANCE	\$ 1,163,616	\$ 1,163,616	\$ 1,465,219
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,200,877	\$ 5,844,621	\$ 6,146,224

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.



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Debt Management



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Debt Management



Description

The Debt Management Department functions have been transferred to the Department of Finance.

Debt Management

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	17.00	17.00	0.00	(17.00)
Personnel Expenditures	\$ 2,066,581	\$ 2,469,579	\$ -	\$ (2,469,579)
Non-Personnel Expenditures	189,349	267,736	-	(267,736)
Total Department Expenditures	\$ 2,255,930	\$ 2,737,315	\$ -	\$ (2,737,315)
Total Department Revenue	\$ 502,466	\$ 628,250	\$ -	\$ (628,250)

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Debt Management	\$ 2,255,930	\$ 2,737,315	\$ -	\$ (2,737,315)
Total	\$ 2,255,930	\$ 2,737,315	\$ -	\$ (2,737,315)

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Debt Management	17.00	17.00	0.00	(17.00)
Total	17.00	17.00	0.00	(17.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 322,402	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	(59,819)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	(116,167)	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Consolidation of Debt Management Functions within Department of Finance	(17.00)	(2,883,731)	(628,250)
Transfer of 17.00 FTE positions, non-personnel expenditures, and revenue associated with the transfer of debt functions from the Debt Management Department to the Department of Finance.			
Total	(17.00)	\$ (2,737,315)	\$ (628,250)

Debt Management

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 1,358,430	\$ 1,695,178	\$ -	\$ (1,695,178)
Fringe Benefits	708,151	774,401	-	(774,401)
PERSONNEL SUBTOTAL	2,066,581	2,469,579	-	(2,469,579)
NON-PERSONNEL				
Supplies	\$ 7,925	\$ 13,399	\$ -	\$ (13,399)
Contracts & Services	63,719	109,498	-	(109,498)
<i>External Contracts & Services</i>	13,903	59,270	-	(59,270)
<i>Internal Contracts & Services</i>	49,816	50,228	-	(50,228)
Information Technology	95,382	123,567	-	(123,567)
Energy and Utilities	19,292	17,172	-	(17,172)
Other	3,030	4,100	-	(4,100)
NON-PERSONNEL SUBTOTAL	189,349	267,736	-	(267,736)
Total	\$ 2,255,930	\$ 2,737,315	\$ -	\$ (2,737,315)

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 502,026	\$ 628,250	\$ -	\$ (628,250)
Other Revenue	441	-	-	-
Total	\$ 502,466	\$ 628,250	\$ -	\$ (628,250)

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000149	Associate Economist	1.00	0.00	0.00	\$ 67,812 - 81,941	\$ -
20000119	Associate Management Analyst	5.00	6.00	0.00	74,763 - 90,340	-
20001101	Department Director	1.00	1.00	0.00	89,589 - 339,372	-
20001172	Financial Operations Manager	1.00	1.00	0.00	67,740 - 249,134	-
20001234	Program Coordinator	6.00	6.00	0.00	36,489 - 198,900	-
20001222	Program Manager	1.00	1.00	0.00	67,740 - 249,134	-
20000015	Senior Management Analyst	2.00	2.00	0.00	82,066 - 99,234	-
FTE, Salaries, and Wages Subtotal		17.00	17.00	0.00	\$	-

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 5,252	\$ 5,968	\$ -	\$ (5,968)
Flexible Benefits	185,938	207,225	-	(207,225)
Insurance	1,177	-	-	-
Long-Term Disability	5,708	5,854	-	(5,854)
Medicare	20,183	24,245	-	(24,245)
Other Post-Employment Benefits	89,000	91,024	-	(91,024)
Retiree Medical Trust	2,221	2,974	-	(2,974)

Debt Management

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Retirement 401 Plan	1,567	3,074	-	(3,074)
Retirement ADC	274,085	288,092	-	(288,092)
Retirement DROP	5,419	6,113	-	(6,113)
Risk Management Administration	15,908	18,640	-	(18,640)
Supplemental Pension Savings Plan	91,547	110,372	-	(110,372)
Unemployment Insurance	1,945	2,128	-	(2,128)
Workers' Compensation	8,202	8,692	-	(8,692)
Fringe Benefits Subtotal	\$ 708,151	\$ 774,401	\$ -	\$ (774,401)
Total Personnel Expenditures			\$ -	

Department of Finance



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Description

The Department of Finance (DoF) provides centralized financial services to the City. DoF has four key areas of responsibilities; (1) oversight of the City's operating and capital budgets, (2) accounting and financial reporting for all City funds, (3) payroll and vendor payments, and (4) financing and management of City debt obligations, all of which are the foundation of the City's financial operation. The DoF is made up of three divisions: Financial Planning, External Financial Reporting, and Debt Management & CIP.

The Financial Planning division coordinates the development of the annual budget by working with City departments to identify expenditure savings and implement Mayoral initiatives, develops the Five-Year Financial Outlook, identifies new revenue sources, and forecasts revenues. Furthermore, the division performs internal financial reporting functions for the City, monitors the City's expenditures and revenues, oversees budget transfers and adjustments, produces reports to City Council to forecast year-end results, and coordinates budget adjustments throughout the year to accommodate unforeseen budget changes. This division is also responsible for the development and monitoring of personnel expense components of the operating budgets, including analysis of salaries and fringe benefit rates, and conducts analyses to support labor negotiations.

The External Financial Reporting division prepares the Annual Comprehensive Financial Report (ACFR) which includes an accounting of all City funds and its component units, including related disclosures; implements and monitors internal controls over financial reporting, and prepares the required reporting to Audit Committee and City Council; maintains multiple modules of the SAP system to ensure data accuracy and develops and provides citywide financial training. Furthermore, the division is responsible for the general accounting for the City. This division is also responsible for centralized processing for all vendor payments and payroll processing for the City's approximately 12,800 employees.

The Debt Management & CIP division develops and monitors the CIP Budget, develops financing plans, and conducts issuance activity for all short- and long-term debt, which together support projects that help maintain or improve City infrastructure. Additionally, the division coordinates and monitors citywide post-issuance administrative functions related to bond offerings, commercial paper programs, Federal and State

Department of Finance

loans, and capital leases, and regularly reviews obligations for refunding opportunities and timely refinances to lower interest costs. The division also coordinates, as needed, the City's formation procedures for its Special Financing Districts, related conduit bond issuances to fund public infrastructure, as well as the enrollment process for assessments and special tax levies.

The vision is:

To set the national standard for municipal financial management.

The mission is:

To provide the highest quality financial services with integrity, transparency, and accountability.

Goals and Objectives

Goal 1: Establish strong financial management by applying nationally recognized best practices.

- Establish fiscally sound financial policies
- Prepare fiscally sound balanced budgets
- Promote sound long-term financial and infrastructure planning

Goal 2: Optimize financial resources and safeguard public assets.

- Identify and implement continuous business process improvements to reduce costs and enhance revenues

Goal 3: Provide excellent customer service.

- Encourage collaboration with customer departments
- Pay employees timely and accurately
- Pay vendors timely and accurately

Goal 4: Strengthen the City's financial knowledge, skills, and abilities.

- Develop financial competencies for Department of Finance staff
- Establish and promote financial training programs for relevant staff citywide

Goal 5: Produce relevant, accurate and timely financial information.

- Complete internal and external financial reports accurately and timely, including all relevant disclosures
- Maintain strong internal controls over financial reporting

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i> Yes The Department of Finance took actions to address disparities by redirecting existing budgetary resources and staff time to: 1. Incorporate equity	<i>Do the Budget Adjustments address a disparity?</i> Yes Budget Adjustments will address disparities that align with the department's following Tactical Equity Plan goals: 1. Establish strong financial

Department of Finance

Budget Equity Impact Statement

into the budget process by enhancing the City's budget software (Public Budget Formulation) allowing departments to identify budget adjustment requests for opportunities to address disparities. 2. Worked closely with the Department of Race and Equity to develop training material and provide budget equity training to City departments.

management by applying nationally recognized best practices. 3. Provide excellent customer service. Equity Lens response: The department's budget request seeks to formally add existing positions to the budget that allow for continued support of equity in the budget process. This work is fundamental to support an organizational shift in how departments and policy makers approach budget decisions by incorporating an equity lens.

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Number of months after the end of the fiscal year when the Annual Comprehensive Financial Report (ACFR) is issued	6	6	6	6	6	6
Percentage of invoices paid by the city on time per the monthly "On Time Invoice Payment Report"	79%	76%	75%	70%	70%	80%
Percentage of annual reserves targets achieved ¹	100%	83%	67%	65%	100%	N/A
Percentage of departments with actuals within 5% of projections ¹	87%	80%	85%	81%	90%	N/A
Percentage variance between Major General Fund revenue projections versus year-end actuals	0.0%	0.0%	3.5%	1.3%	0.1%	2.0%
Percentage of Annual Adopted and Added CIP Budget expended/committed ¹	150%	128%	137%	119%	162%	N/A
Debt Service Payments made on time ²	100%	100%	100%	100%	100%	100%
New debt obligations have met City's Debt Policy guidelines ²	100%	100%	100%	100%	100%	100%
All eligible bonds monitored annually for refinancing opportunities to lower debt services costs ²	100%	100%	100%	100%	100%	100%
GFOA Awards received for Excellence in Financial Reporting and Budgeting	2	2	2	2	2	2
Percentage of department staff meeting development and technical training goals to maintain skilled workforce	99%	98%	98%	100%	97%	100%

1. KPI will no longer be tracked in Fiscal Year 2024
2. Previously a KPI of the Debt Management Department, prior to its merge with the Department of Finance

Department of Finance

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	110.00	116.00	140.00	24.00
Personnel Expenditures	\$ 18,541,853	\$ 19,541,096	\$ 24,857,223	\$ 5,316,127
Non-Personnel Expenditures	1,365,116	1,501,053	2,037,164	536,111
Total Department Expenditures	\$ 19,906,969	\$ 21,042,149	\$ 26,894,387	\$ 5,852,238
Total Department Revenue	\$ 2,112,305	\$ 2,264,984	\$ 2,758,962	\$ 493,978

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Debt Management	\$ -	\$ -	\$ 2,618,693	\$ 2,618,693
Department of Finance	2,767,624	3,017,271	3,788,023	770,752
External Financial Reporting	7,542,897	8,016,277	8,566,564	550,287
Financial Planning & CIP	4,331,066	4,456,795	5,409,756	952,961
Internal Financial Reporting	5,265,383	5,551,806	6,511,351	959,545
Total	\$ 19,906,969	\$ 21,042,149	\$ 26,894,387	\$ 5,852,238

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Debt Management	0.00	0.00	16.00	16.00
Department of Finance	5.00	4.00	4.00	0.00
External Financial Reporting	41.00	47.00	48.00	1.00
Financial Planning & CIP	29.00	28.00	32.00	4.00
Internal Financial Reporting	35.00	37.00	40.00	3.00
Total	110.00	116.00	140.00	24.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Consolidation of Debt Management Functions within Department of Finance	17.00	\$ 2,883,731	\$ 628,250
Transfer of 17.00 FTE positions, non-personnel expenditures, and revenue associated with the transfer of debt functions from the Debt Management Department to the Department of Finance.			
Salary and Benefit Adjustments	0.00	1,705,296	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			

Department of Finance

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Fiscal Support Addition of 4.00 FTE positions to right-size staffing levels to support central finance and critical initiatives such as Budget Equity, Climate Action Plan, and Homelessness Strategies and Solutions.	4.00	552,578	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	370,299	-
Grant Support Addition of 2.00 Finance Analyst 2s to support the City's expanding grants portfolio and ensure compliance with federal regulations and reporting requirements.	2.00	215,204	-
Transfer of Fiscal Support Staff Transfer of 1.00 Associate Management Analyst from the Office of the COO to the Department of Finance.	1.00	102,256	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	84,062	-
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	40,326	-
Accounts Payable Audit Services Adjustment to non-personnel expenditures and revenue to reflect updated projections associated with the Accounts Payable audit services contract.	0.00	(10,000)	(50,000)
Reorganization and CIP Support Addition of 1.00 Principal Accountant and reduction of 1.00 Department Director associated with a reorganization to support the City's Capital Improvements Program.	0.00	(91,514)	-
Revised Revenue Projections Adjustment to reflect revised revenue projections.	0.00	-	(84,272)
Total	24.00	\$ 5,852,238	\$ 493,978

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 10,410,853	\$ 11,880,101	\$ 15,471,396	\$ 3,591,295
Fringe Benefits	8,131,001	7,660,995	9,385,827	1,724,832
PERSONNEL SUBTOTAL	18,541,853	19,541,096	24,857,223	5,316,127
NON-PERSONNEL				
Supplies	\$ 162,632	\$ 110,157	\$ 122,723	\$ 12,566
Contracts & Services	399,695	539,242	600,470	61,228
External Contracts & Services	93,625	242,425	293,132	50,707

Department of Finance

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
<i>Internal Contracts & Services</i>	306,070	296,817	307,338	10,521
Information Technology	704,387	757,768	1,142,767	384,999
Energy and Utilities	94,802	84,086	157,304	73,218
Other	3,600	9,800	13,900	4,100
NON-PERSONNEL SUBTOTAL	1,365,116	1,501,053	2,037,164	536,111
Total	\$ 19,906,969	\$ 21,042,149	\$ 26,894,387	\$ 5,852,238

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 1,930,109	\$ 2,064,984	\$ 2,608,962	\$ 543,978
Other Revenue	182,196	200,000	150,000	(50,000)
Total	\$ 2,112,305	\$ 2,264,984	\$ 2,758,962	\$ 493,978

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000010	Account Audit Clerk	2.00	2.00	2.00	\$ 45,488 - 54,699	\$ 109,398
20000024	Administrative Aide 2	7.00	7.00	7.00	58,888 - 70,962	454,989
20001140	Assistant Department Director	2.00	1.00	2.00	89,589 - 339,372	394,592
20000119	Associate Management Analyst	0.00	0.00	7.00	74,763 - 90,340	492,907
20001113	Chief Accountant	1.00	1.00	1.00	67,740 - 249,134	197,296
20001101	Department Director	1.00	1.00	1.00	89,589 - 339,372	240,627
20000924	Executive Assistant	1.00	1.00	1.00	59,068 - 71,442	71,442
21000576	Finance Analyst 2	26.00	32.00	32.00	79,717 - 96,926	2,657,674
21000577	Finance Analyst 3	27.00	27.00	30.00	87,735 - 106,607	3,117,251
21000578	Finance Analyst 4	9.00	9.00	11.00	108,783 - 132,201	1,407,375
20001172	Financial Operations Manager	6.00	6.00	7.00	67,740 - 249,134	1,218,518
20000293	Information Systems Analyst 3	1.00	1.00	1.00	83,637 - 101,133	101,133
20000681	Payroll Audit Specialist 2	5.00	5.00	5.00	57,624 - 69,765	345,463
20000936	Payroll Audit Supervisor	1.00	1.00	1.00	69,662 - 84,139	84,139
20000680	Payroll Specialist 2	1.00	1.00	1.00	50,258 - 60,679	50,258
20001182	Principal Accountant	14.00	14.00	15.00	36,489 - 219,002	2,144,008
20001234	Program Coordinator	5.00	6.00	13.00	36,489 - 198,900	1,728,535
20000054	Senior Account Audit Clerk	1.00	1.00	1.00	52,021 - 62,731	62,248
20000015	Senior Management Analyst	0.00	0.00	2.00	82,066 - 99,234	188,468
	Budgeted Personnel Expenditure Savings					(79,717)
	Overtime Budgeted					50,769
	Special Assignment Pay					64,441
	Termination Pay Annual Leave					27,110
	Vacation Pay In Lieu					342,472
FTE, Salaries, and Wages Subtotal		110.00	116.00	140.00		\$ 15,471,396

Department of Finance

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 98,619	\$ 100,476	\$ 118,782	\$ 18,306
Flexible Benefits	1,396,211	1,448,083	1,724,019	275,936
Insurance	1,370	-	-	-
Long-Term Disability	43,997	40,423	52,193	11,770
Medicare	155,301	166,803	217,441	50,638
Other Post-Employment Benefits	672,853	654,235	790,771	136,536
Retiree Medical Trust	12,434	15,909	22,718	6,809
Retirement 401 Plan	10,186	23,973	84,142	60,169
Retirement ADC	4,851,731	4,316,092	5,664,156	1,348,064
Retirement DROP	14,560	14,939	16,682	1,743
Risk Management Administration	119,806	133,975	178,893	44,918
Supplemental Pension Savings Plan	680,736	677,194	417,790	(259,404)
Unemployment Insurance	14,995	14,670	17,076	2,406
Workers' Compensation	58,203	54,223	81,164	26,941
Fringe Benefits Subtotal	\$ 8,131,001	\$ 7,660,995	\$ 9,385,827	\$ 1,724,832
Total Personnel Expenditures			\$ 24,857,223	



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Department of Information Technology



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Department of Information Technology



Description

The Department of Information Technology delivers technology services to 34 City Departments, over 300 locations, more than 12,000 employees, and the 1.4 million residents of the City of San Diego.

The Department abides by the following operating principles:

Customer Service - We value our residents, customers, and employees by designing solutions and services that put people first.

Equity and Inclusion - We value equity by taking intentional action to create equal access to opportunity and resources.

Empowerment and Engagement - We value a “Culture of Yes” where we empower employees to creatively solve problems and other solutions.

Trust and Transparency - We value transparency by using data to make better-informed decisions and build trust with the public.

Some key areas of the Department include:

IT Fiscal Services - The IT Fiscal Services team provides financial services which has three key areas of responsibilities: (1) oversight of the Department's operating and capital budget, (2) accounting and financial reporting for the Department's General Fund, GIS Fund, Information Technology Fund, OneSD Support Fund and Wireless Communication Technology Fund, and (3) payroll and vendor payments.

IT Contracts Management - The Contracts Management Team manages the contract life cycle of citywide IT contracts, Request for Quotations (RFQ)/ Request for Proposals (RFP) / Invitation to Bid (ITBs), contract negotiations, and ensures compliance with all City procurement requirements.

Department of Information Technology

IT Enterprise Engineering and Architecture - The IT Enterprise Engineering and Architecture Team manages the network, datacenter, applications, cloud, telecommunications, call center, desktop phone and directory services for the City. The team sets the technology direction and innovation for the City's core infrastructure, resiliency, data protection needs, and works with City departments to develop solutions to enhance City services.

Service Management Office (SMO) - The Service Management Office manages the contracts for Workplace Services, consisting of the IT Service Desk and End User support functions.

The SMO also manages the contracts for Cross-Functional Services, consisting of the IT Service Management processes and the City's ServiceNow platform. The SMO manages the City's end-user computer hardware and software standards, enterprise change management governance, and develops citywide IT Service Delivery best practices and processes.

Cyber Security Compliance and Risk Management - The Cyber Security Team provides the development, implementation and management of all citywide information security policies, standards, procedures, payment card compliance, internal controls, and the San Diego Regional Cyber Lab.

Enterprise Resource Planning (ERP) - The Enterprise Resource Planning Team provides citywide information technology services which includes Systems, Applications and Products (SAP), web environments, and citywide content management.

Geographic Information Systems (GIS) - The Geographic Information Systems Team is responsible for supporting spatial data analytics, workflows and provisioning GIS tools and technologies for departments across the City. Systems include asset management, risk assessment, public safety, emergency response, field mapping and data capture tools, GPS integration, remote sensing, conflict detection and mapping presentations. GIS also manages San Diego Geographic Information Source (SanGIS), the regional spatial data warehouse joint powers authority in partnership with the County of San Diego.

Digital Strategy - The Digital Strategy Team partners with City departments to develop innovative strategies to expand citywide digital services, streamline applications through web and mobile channels, and manages the IT Governance process.

Wireless Technology Services - The Wireless Technology Services Team manages the service delivery for public safety wireless radio communications technologies.

Digital Equity – The SD Access 4 All program supports residents in bridging the digital divide. Programs include: citywide broadband master plan efforts, an open public Wi-Fi program, Digital Navigation services, digital literacy services, a hotspot and Chromebook lending program.

The vision is:

To be a national municipal leader and strategic business partner for innovative technology solutions.

The mission is:

To provide high quality, equitable, secure, and resilient technology solutions and public safety wireless radio services through strategic innovation and partnerships with City and regional stakeholders.

Department of Information Technology

Goals and Objectives

Goal 1: *Modernize and Maximize the Business Value and Resiliency of Technology Services*

- Expanded cloud services provide agility, resiliency, enhanced security, and availability.
- A citywide platform strategy leverages common standards to maximize business value and reduce costs.
- Expand adaptability and agility for public-facing and City workforce applications to improve efficiency and ease-of-use.
- Standardization and integration of the centralized technology ecosystem will reduce training and support costs, accelerate development, and improve data analytics and security.
- Enhance public safety wireless communications coverage and provide redundancy and resiliency.

Goal 2: *Centralize and Modernize City Technologies to Drive Best Practices and Innovation*

- Centralized IT services drive efficiencies and economies of scale with common standards, security, and governance requirements.
- Standardized digital transformation ensures alignment with City technologies, support contracts, training, data governance, and security.
- Improved service management through business relationship management, technology automation, and industry best practices.
- Data governance ensures the availability, usability, integrity, and security of the data in enterprise systems.

Goal 3: *Advance IT Service Delivery by Enhancing City Technology Contracts for Transparency, Oversight, and Operational Excellence*

- Engage City departments to make improvements to contract Service Level Agreement's to promote innovation and meet changing business requirements.
- Enhance the long-term roadmap of the City's IT contracts and RFPs with agility to adopt to the rapid pace of technology change.
- Develop contracts to improve cross-functional delivery and contract compliance.

Goal 4: *Secure the City's Data and Technology*

- Enhance the automation of cyber security with Security Information and Event Management (SIEM) tools across the City.
- Ensure security is a key decision point for all contracts, RFI/RFP processes, product selection, adoption, and use.
- Optimize the City's network architecture to increase availability and improve security.
- Modernize, maintain, evaluate, and improve existing security tools both on-site and in the cloud.

Goal 5: *Advance Digital Equity Citywide for Low-Income Communities*

- Expand free Wi-Fi citywide with a focus on low-income communities.
- Increase laptops and mobile hotspots available from City libraries.
- Work with community outreach partners to get San Diegans connected.
- Partner with nonprofits to provide digital equity training and access.

Goal 6: *Train, develop, and increase employee satisfaction and retention of Department of IT staff*

- Increase career growth opportunities and promotional opportunities for staff to increase employee satisfaction and retention.

Department of Information Technology

- Offer training opportunities to IT staff in cyber security, project management, cloud, IT procurement, GIS, SAP, network, digital equity, and other IT disciplines to grow in their careers and take advantage of promotional opportunities.
- Partner with the Human Resources Department to share technologies and employment opportunities among colleges and post-high school education agencies.

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>Yes</p> <p>1. Collaborating with San Diego Association of Governments (SANDAG), San Diego Geographic Information Source (SANGIS), and San Diego Regional Cyber Lab to strengthen regional partnerships to enhance digital equity planning in communities of concern. 2. Collaborating with industry partners to obtain discounted digital equity resources. 3. Collaborating with the Library Department to develop grant proposals for digital equity resources. 4. Collaborating with the Park and Recreation Department on interim and long-term public Wi-Fi solutions in communities of concern. 5. Collaborating with Engineering Capital Projects and leverage Geographic Information Systems (GIS) resources to promote specific capital improvement projects impacting communities of concern. 6. Collaborating with the Human Resources Department to share technologies and employment opportunities among colleges and post-high school education agencies. 7. Collaborating with the Purchasing and Contracting Department to promote engagement and utilization of Small Local Business Enterprise (SLBE), Emerging Local Business Enterprises (ELBE), and other small and/or local business enterprises.</p>	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>Yes</p> <p>Budget Adjustments will address disparities that align with the following Tactical Equity Plan goals: 1. Advance Digital Equity Citywide for Low-Income Communities 2. Centralize and Modernize City Technologies to Drive Best Practices and Innovation Budget Adjustments #1: SD Access 4 All Equity Lens response: The SD Access 4 All program lacks resources to advance digital equity and provide support for residents in finding online housing resources in low-income communities. An increase in staffing is necessary to carry out and sustain basic operational functions through which community level disparities are addressed. These include open public Wi-Fi program, Digital Navigation services, management of more than a dozen Digital Navigators, digital literacy services, a hotspot and Chromebook lending program and associated grant opportunities, intergovernmental relations and stakeholder engagement. Increasing staffing and resources to meet program needs for development in Digital Equity Priority Areas (DEPA)/Communities of Concern (COC) will allow for a focus on building trust through consistent engagement with under-connected residents who face structural barriers to access. The proposed investments will also enable expanded collaboration among City departments, government agencies, and partner organizations essential to this effort, to result in better community outcomes. Budget Adjustments #2: Enterprise Geographic Information Systems Equity Lens response: Enhancement and standardization of Geographic Information Systems (GIS) services are crucial to identifying specific neighborhoods with</p>

Department of Information Technology

Budget Equity Impact Statement

the greatest need. As a result, the Department of Information Technology is requesting to support aerial imagery services, GIS mapping tools, and tools to support converting construction drawings to GIS formats to enhance workflows.

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Percentage availability of public safety wireless services	99.999%	99.999%	99.999%	99.999%	99.999%	99.999%
Percentage of security incidents per month per 10,000 users	0.33%	0.14%	<1.0%	<1.0%	<1.0%	<1.0%
Percentage availability for citywide network and phone systems ¹	99.9%	99.9%	99.9%	99.9%	99.9%	N/A
Number of residents served through the SD Access 4 All Program ²	N/A	N/A	N/A	N/A	N/A	250,000
Mission critical application availability ²	N/A	N/A	N/A	N/A	N/A	99.9%

1. KPI is incorporated in new DoIT KPI - "Mission critical application availability"
2. New KPI for Fiscal Year 2024

Department of Information Technology

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	133.35	133.35	135.35	2.00
Personnel Expenditures	\$ 19,481,046	\$ 21,229,087	\$ 24,125,679	\$ 2,896,592
Non-Personnel Expenditures	102,313,516	116,752,139	112,964,429	(3,787,710)
Total Department Expenditures	\$ 121,794,562	\$ 137,981,226	\$ 137,090,108	\$ (891,118)
Total Department Revenue	\$ 122,211,186	\$ 129,737,562	\$ 136,293,099	\$ 6,555,537

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Financial & Support Services	\$ 1,263,608	\$ 2,881,016	\$ 2,849,519	\$ (31,497)
Total	\$ 1,263,608	\$ 2,881,016	\$ 2,849,519	\$ (31,497)

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Financial & Support Services	0.00	0.00	4.00	4.00
Total	0.00	0.00	4.00	4.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
SD Access 4 All - Digital Equity Program	1.00	\$ 884,941	\$ 648,160
Addition of 1.00 Program Coordinator, non-personnel expenditures, and associated revenue to support Digital Literacy and Navigator Services and oversee the broadband master plan.			
Digital Navigator Program Support	3.00	326,799	263,127
Addition of 3.00 Information Systems Analyst 1s, one-time non-personnel expenditures, and associated revenue to educate residents about available resources and interface with community organizations.			
PC Lease Replacement Program	0.00	250,000	-
Addition of non-personnel expenditures to support the General Fund PC Replacement Program.			
Non-Discretionary Adjustment	0.00	122,283	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	(1,615,520)	(1,115,520)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Total	4.00	\$ (31,497)	\$ (204,233)

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 363,579	\$ 363,579
Fringe Benefits	-	-	121,001	121,001
PERSONNEL SUBTOTAL	-	-	484,580	484,580
NON-PERSONNEL				
Contracts & Services	\$ 24,570	\$ 1,014,465	\$ 419,351	\$ (595,114)
<i>External Contracts & Services</i>	<i>1,400</i>	<i>919,351</i>	<i>419,351</i>	<i>(500,000)</i>
<i>Internal Contracts & Services</i>	<i>23,170</i>	<i>95,114</i>	-	<i>(95,114)</i>
Information Technology	815,609	1,160,520	772,160	(388,360)
Debt	423,429	706,031	1,173,428	467,397
NON-PERSONNEL SUBTOTAL	1,263,608	2,881,016	2,364,939	(516,077)
Total	\$ 1,263,608	\$ 2,881,016	\$ 2,849,519	\$ (31,497)

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Rev from Federal Agencies	\$ -	\$ 1,115,520	\$ 648,160	\$ (467,360)
Rev from Other Agencies	-	-	263,127	263,127
Total	\$ -	\$ 1,115,520	\$ 911,287	\$ (204,233)

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000067	Information Systems Analyst 1	0.00	0.00	3.00	\$ 62,680 - 76,193	\$ 228,579
20001234	Program Coordinator	0.00	0.00	1.00	36,489 - 198,900	135,000
FTE, Salaries, and Wages Subtotal		0.00	0.00	4.00		\$ 363,579

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Flexible Benefits	\$ -	\$ -	\$ 30,400	\$ 30,400
Long-Term Disability	-	-	1,284	1,284
Medicare	-	-	5,273	5,273
Other Post-Employment Benefits	-	-	22,756	22,756
Retiree Medical Trust	-	-	908	908
Retirement 401 Plan	-	-	3,636	3,636
Retirement ADC	-	-	48,392	48,392
Risk Management Administration	-	-	5,148	5,148

Department of Information Technology

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Unemployment Insurance	-	-	415	415
Workers' Compensation	-	-	2,789	2,789
Fringe Benefits Subtotal	\$ -	\$ -	\$ 121,001	\$ 121,001
Total Personnel Expenditures		\$ 484,580		

GIS Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Information Technology	\$ 4,631,031	\$ 5,271,628	\$ 5,372,519	\$ 100,891
Total	\$ 4,631,031	\$ 5,271,628	\$ 5,372,519	\$ 100,891

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Information Technology	14.00	14.00	12.00	(2.00)
Total	14.00	14.00	12.00	(2.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Strategic Organizational Realignment	(2.00)	\$ 293,151	\$ -
Addition of 3.00 FTE positions and reduction of 5.00 FTE positions to support the Geographic Information System Division's strategic organizational realignment.			
Salary and Benefit Adjustments	0.00	176,519	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
ESRI Enterprise Licensing	0.00	150,000	150,000
Addition of non-personnel expenditures and associated revenue to support critical planning and maintenance of geospatial service operations.			
Regional Aerial Imagery	0.00	89,000	89,000
Addition of non-personnel expenditures and associated revenue to support regional aerial imagery for mapping, landcover analytics, asset management and environmental stewardship.			
Regional Imagery Coalition	0.00	43,467	43,467
Addition of non-personnel expenditures and associated revenue for the Regional Imagery Coalition agreement to support permitting, inspection, and code compliance issues without intrusive or unsafe site visits.			

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Conversion to Geographic Information System Format Addition of one-time non-personnel expenditures and associated revenue to support the conversion of construction documents to Geographic Information System format.	0.00	10,000	10,000
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,893)	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(657,353)	-
Non-Discretionary Revenue Adjustment Adjustment to reflect revised revenue projections.	0.00	-	(163,883)
Total	(2.00)	\$ 100,891	\$ 128,584

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 858,252	\$ 982,964	\$ 1,382,124	\$ 399,160
Fringe Benefits	715,575	719,093	789,603	70,510
PERSONNEL SUBTOTAL	1,573,827	1,702,057	2,171,727	469,670
NON-PERSONNEL				
Supplies	\$ 376	\$ 10,000	\$ 10,000	-
Contracts & Services	988,458	1,169,312	1,165,419	(3,893)
<i>External Contracts & Services</i>	<i>750,450</i>	<i>767,943</i>	<i>767,943</i>	-
<i>Internal Contracts & Services</i>	<i>238,008</i>	<i>401,369</i>	<i>397,476</i>	<i>(3,893)</i>
Information Technology	2,068,370	2,390,259	2,025,373	(364,886)
NON-PERSONNEL SUBTOTAL	3,057,204	3,569,571	3,200,792	(368,779)
Total	\$ 4,631,031	\$ 5,271,628	\$ 5,372,519	\$ 100,891

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 4,289,623	\$ 5,030,845	\$ 5,115,962	\$ 85,117
Other Revenue	299	-	-	-
Rev from Money and Prop	(2,652)	-	-	-
Rev from Other Agencies	334,241	195,303	238,770	43,467
Total	\$ 4,621,510	\$ 5,226,148	\$ 5,354,732	\$ 128,584

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001168	Deputy Director	1.00	1.00	1.00	\$ 67,740 - 249,134	\$ 191,666

Department of Information Technology

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
21000432	Geographic Info Systems Analyst 2	6.00	6.00	2.00	76,193 - 92,069	184,138
21000433	Geographic Info Systems Analyst 3	3.00	3.00	2.00	83,637 - 101,133	202,266
21000434	Geographic Info Systems Analyst 4	1.00	1.00	1.00	83,726 - 101,449	83,726
20000293	Information Systems Analyst 3	1.00	1.00	1.00	83,637 - 101,133	101,133
20000377	Information Systems Technician	1.00	1.00	1.00	60,015 - 72,321	72,321
20001234	Program Coordinator	1.00	1.00	4.00	36,489 - 198,900	535,000
	Vacation Pay In Lieu					11,874
FTE, Salaries, and Wages Subtotal		14.00	14.00	12.00	\$	1,382,124

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 9,602	\$ 10,814	\$ 10,823	\$ 9
Flexible Benefits	138,665	144,072	143,794	(278)
Long-Term Disability	3,681	3,401	4,838	1,437
Medicare	12,787	14,083	19,867	5,784
Other Post-Employment Benefits	62,854	56,890	68,268	11,378
Retiree Medical Trust	1,115	1,289	2,403	1,114
Retirement 401 Plan	-	-	9,612	9,612
Retirement ADC	404,686	396,845	479,673	82,828
Risk Management Administration	11,215	11,650	15,444	3,794
Supplemental Pension Savings Plan	64,572	74,149	24,744	(49,405)
Unemployment Insurance	1,255	1,235	1,559	324
Workers' Compensation	5,143	4,665	8,578	3,913
Fringe Benefits Subtotal	\$ 715,575	\$ 719,093	\$ 789,603	\$ 70,510
Total Personnel Expenditures			\$ 2,171,727	

Information Technology Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Citywide IT Fixed Expenses	\$ 71,844,782	\$ 27,073,123	\$ 74,476,936	\$ 47,403,813
Enterprise IT Sourcing Operations	1,207,069	1,379,102	1,497,203	118,101
Enterprise Resource Planning	314	-	-	-
Financial & Support Services	2,871,514	54,746,621	5,066,303	(49,680,318)
Information Technology	3,718,079	3,707,042	4,720,259	1,013,217
IT Contract Management	1,502,216	1,787,651	1,664,181	(123,470)
Total	\$ 81,143,974	\$ 88,693,539	\$ 87,424,882	\$ (1,268,657)

Department of Information Technology

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Enterprise IT Sourcing Operations	5.00	8.00	7.00	(1.00)
Enterprise Resource Planning	1.00	0.00	0.00	0.00
Financial & Support Services	13.00	15.00	15.00	0.00
Information Technology	22.00	18.00	22.00	4.00
IT Contract Management	3.00	3.00	3.00	0.00
Total	44.00	44.00	47.00	3.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Microsoft Licensing Addition of non-personnel expenditures and associated revenue for the estimated contractual increase in Microsoft licenses due to rising market rates and increased utilization.	0.00	\$ 1,015,000	\$ 1,015,000
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	726,054	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	437,485	-
Centralization of Finance and Support Staff Transfer of 3.00 FTE positions from the Wireless Communications Technology Fund and OneSD Support Fund to the Information Technology Fund to centralize financial and support services.	3.00	360,206	-
Electronic Bidding Software Addition of non-personnel expenditures and associated revenue to purchase a license for electronic bidding software.	0.00	300,000	300,000
Adobe Licensing Addition of non-personnel expenditures and associated revenue for the estimated contractual increase in Adobe licenses due to rising market rates and increased utilization.	0.00	155,000	155,000
Digital Productivity Tools Addition of non-personnel expenditures and associated revenue for digital productivity tools.	0.00	100,000	100,000
Smartsheets Licensing Citywide Addition of non-personnel expenditures and associated revenue for Smartsheets licenses to assist with collaboration and work management among City staff.	0.00	65,000	65,000
Support for Web Security Certificates Addition of non-personnel expenditures and associated revenue to support web security certificate renewals with a component to reduce downtime and security risk.	0.00	60,000	60,000

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	35,614	-
Strategic Organizational Realignment Addition of 2.00 FTE positions and reduction of 2.00 FTE positions to support the department's strategic organizational realignment.	0.00	32,902	37,359
OKTA Licensing Addition of non-personnel expenditures and associated revenue for contractual increases in OKTA Single Sign-On licensing costs.	0.00	30,000	30,000
SalesForce Licensing Addition of non-personnel expenditures and associated revenue for estimated contractual increases in SalesForce licenses.	0.00	6,000	6,000
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(73,316)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(4,518,602)	(500,000)
Non-Discretionary Revenue Adjustment Adjustment to reflect revised revenue projections.	0.00	-	997,848
Public, Educational, and Governmental (PEG) Revenue Adjustment Adjustment to reflect revised revenue projections.	0.00	-	(172,724)
Total	3.00	\$ (1,268,657)	\$ 2,093,483

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 4,494,654	\$ 5,405,067	\$ 6,120,939	\$ 715,872
Fringe Benefits	2,392,326	2,267,373	2,706,277	438,904
PERSONNEL SUBTOTAL	6,886,980	7,672,440	8,827,216	1,154,776
NON-PERSONNEL				
Supplies	\$ 17,238	\$ 23,544	\$ 23,195	\$ (349)
Contracts & Services	2,327,572	79,746,371	76,581,498	(3,164,873)
<i>External Contracts & Services</i>	<i>1,380,964</i>	<i>1,620,769</i>	<i>1,542,472</i>	<i>(78,297)</i>
<i>Internal Contracts & Services</i>	<i>946,608</i>	<i>78,125,602</i>	<i>75,039,026</i>	<i>(3,086,576)</i>
Information Technology	71,806,514	1,226,522	1,964,007	737,485
Energy and Utilities	14,823	17,512	21,816	4,304
Other	3,600	7,150	7,150	-
Capital Expenditures	87,248	-	-	-
NON-PERSONNEL SUBTOTAL	74,256,995	81,021,099	78,597,666	(2,423,433)
Total	\$ 81,143,974	\$ 88,693,539	\$ 87,424,882	\$ (1,268,657)

Department of Information Technology

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 83,373,268	\$ 85,355,648	\$ 87,449,131	\$ 2,093,483
Other Revenue	492	-	-	-
Rev from Money and Prop	(85,303)	-	-	-
Rev from Other Agencies	139,616	-	-	-
Total	\$ 83,428,072	\$ 85,355,648	\$ 87,449,131	\$ 2,093,483

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 58,888 - 70,962	\$ 61,583
20001140	Assistant Department Director	0.00	1.00	1.00	89,589 - 339,372	231,672
20001202	Assistant Deputy Director	0.00	0.00	2.00	67,740 - 249,134	352,111
20000119	Associate Management Analyst	1.00	1.00	1.00	74,763 - 90,340	67,865
20001101	Department Director	1.00	1.00	1.00	89,589 - 339,372	252,431
20001168	Deputy Director	2.00	1.00	1.00	67,740 - 249,134	158,437
20000924	Executive Assistant	1.00	1.00	1.00	59,068 - 71,442	70,370
20000293	Information Systems Analyst 3	8.00	6.00	6.00	83,637 - 101,133	606,798
20000998	Information Systems Analyst 4	2.00	2.00	1.00	94,074 - 113,988	113,988
20000180	Information Systems Manager	1.00	1.00	1.00	116,726 - 141,386	141,386
20000680	Payroll Specialist 2	1.00	1.00	1.00	50,258 - 60,679	60,679
20001234	Program Coordinator	6.00	9.00	9.00	36,489 - 198,900	1,195,940
20001222	Program Manager	18.00	18.00	18.00	67,740 - 249,134	2,841,316
20000015	Senior Management Analyst	1.00	0.00	2.00	82,066 - 99,234	192,971
20000970	Supervising Management Analyst	1.00	1.00	1.00	87,965 - 106,585	106,585
	Budgeted Personnel Expenditure Savings					(475,311)
	Overtime Budgeted					5,000
	Vacation Pay In Lieu					137,118
FTE, Salaries, and Wages Subtotal		44.00	44.00	47.00	\$	6,120,939

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 28,423	\$ 26,612	\$ 31,418	\$ 4,806
Flexible Benefits	517,745	551,677	562,906	11,229
Long-Term Disability	18,921	18,502	20,392	1,890
Medicare	66,404	76,638	85,686	9,048
Other Post-Employment Benefits	243,997	233,249	250,316	17,067
Retiree Medical Trust	8,043	10,485	11,900	1,415
Retirement 401 Plan	5,743	13,349	45,992	32,643
Retirement ADC	1,123,036	938,547	1,512,972	574,425

Department of Information Technology

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Retirement DROP	4,670	6,870	3,085	(3,785)
Risk Management Administration	43,443	47,765	56,628	8,863
Supplemental Pension Savings Plan	298,274	312,709	86,358	(226,351)
Unemployment Insurance	6,451	6,716	6,728	12
Workers' Compensation	27,176	24,254	31,896	7,642
Fringe Benefits Subtotal	\$ 2,392,326	\$ 2,267,373	\$ 2,706,277	\$ 438,904
Total Personnel Expenditures			\$ 8,827,216	

OneSD Support Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Enterprise Resource Planning	\$ 24,953,995	\$ 30,278,448	\$ 29,287,194	\$ (991,254)
Financial & Support Services	-	89,240	107,754	18,514
Total	\$ 24,953,995	\$ 30,367,688	\$ 29,394,948	\$ (972,740)

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Enterprise Resource Planning	30.00	30.00	29.00	(1.00)
Total	30.00	30.00	29.00	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 469,086	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Next-Generation Enterprise Resource Planning	0.00	400,000	400,000
Addition of one-time non-personnel expenditures and associated revenue to determine the feasibility, roadmap and timeline for a next-generation Enterprise Resource Planning system.			
Inventory Scanning Software Consultant	0.00	400,000	400,000
Addition of one-time non-personnel expenditures and associated revenue to implement barcode scanning at Central Stores to improve inventory accuracy.			
Budget Module Technical Support Consultant	0.00	200,000	200,000
Addition of one-time non-personnel expenditures and associated revenue to provide technical support for the implementation of the new budgeting module.			
Pay-in Lieu of Annual Leave Adjustments	0.00	18,514	-
Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(43,453)	-
Centralization of Finance and Support Staff Transfer of 3.00 FTE positions from the Wireless Communications Technology Fund and OneSD Support Fund to the Information Technology Fund to centralize financial and support services.	(1.00)	(139,503)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(277,384)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(2,000,000)	-
Non-Discretionary Revenue Adjustment Adjustment to reflect revised revenue projections.	0.00	-	447,920
Total	(1.00) \$	(972,740) \$	1,447,920

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 3,162,061	\$ 3,736,537	\$ 3,967,113	\$ 230,576
Fringe Benefits	2,271,676	2,240,189	2,357,710	117,521
PERSONNEL SUBTOTAL	5,433,738	5,976,726	6,324,823	348,097
NON-PERSONNEL				
Supplies	\$ 4,121	\$ 34,919	\$ 34,570	\$ (349)
Contracts & Services	2,680,514	4,177,835	3,900,800	(277,035)
<i>External Contracts & Services</i>	<i>440,113</i>	<i>512,339</i>	<i>333,762</i>	<i>(178,577)</i>
<i>Internal Contracts & Services</i>	<i>2,240,401</i>	<i>3,665,496</i>	<i>3,567,038</i>	<i>(98,458)</i>
Information Technology	16,832,668	20,170,708	19,127,255	(1,043,453)
Energy and Utilities	2,946	6,500	6,500	-
Other	8	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	19,520,257	24,390,962	23,070,125	(1,320,837)
Total	\$ 24,953,995	\$ 30,367,688	\$ 29,394,948	\$ (972,740)

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 25,413,904	\$ 27,787,305	\$ 29,235,225	\$ 1,447,920
Other Revenue	4,954	-	-	-
Rev from Money and Prop	26,046	-	-	-
Total	\$ 25,444,904	\$ 27,787,305	\$ 29,235,225	\$ 1,447,920

Department of Information Technology

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001247	Business Systems Analyst 2	1.00	1.00	1.00	\$ 74,559 - 90,131	\$ 90,131
20001168	Deputy Director	1.00	1.00	1.00	67,740 - 249,134	191,666
20001234	Program Coordinator	16.00	17.00	16.00	36,489 - 198,900	2,203,596
20001222	Program Manager	11.00	10.00	11.00	67,740 - 249,134	1,722,047
20000015	Senior Management Analyst	1.00	1.00	0.00	82,066 - 99,234	-
	Budgeted Personnel					(348,081)
	Expenditure Savings					
	Vacation Pay In Lieu					107,754
FTE, Salaries, and Wages Subtotal		30.00	30.00	29.00	\$	3,967,113

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 35,436	\$ 37,954	\$ 41,562	\$ 3,608
Flexible Benefits	421,383	447,216	445,061	(2,155)
Long-Term Disability	13,392	12,772	13,344	572
Medicare	45,587	52,893	54,598	1,705
Other Post-Employment Benefits	158,037	153,603	147,914	(5,689)
Retiree Medical Trust	4,407	5,621	5,822	201
Retirement 401 Plan	10,207	15,344	17,979	2,635
Retirement ADC	1,390,375	1,313,131	1,440,119	126,988
Retirement DROP	3,785	4,109	4,422	313
Risk Management Administration	28,184	31,455	33,462	2,007
Supplemental Pension Savings Plan	141,568	146,161	130,519	(15,642)
Unemployment Insurance	4,562	4,630	4,392	(238)
Workers' Compensation	14,755	15,300	18,516	3,216
Fringe Benefits Subtotal	\$ 2,271,676	\$ 2,240,189	\$ 2,357,710	\$ 117,521
Total Personnel Expenditures			\$ 6,324,823	

Wireless Communications Technology Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Financial & Support Services	\$ -	\$ (83,986)	\$ 19,070	\$ 103,056
Wireless Technology Services	9,801,954	10,851,341	12,029,170	1,177,829
Total	\$ 9,801,954	\$ 10,767,355	\$ 12,048,240	\$ 1,280,885

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Wireless Technology Services	45.35	45.35	43.35	(2.00)
Total	45.35	45.35	43.35	(2.00)

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Safety Radio Modernization Project Addition of one-time non-personnel expenditures associated with maintenance and support costs for phase 1 and phase 2 of the Public Safety Radio Modernization Project.	0.00 \$	1,185,607 \$	1,185,607
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	626,850	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	65,068	-
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	19,070	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	14,252	49,394
Dispatch Maintenance Support Addition of non-personnel expenditures and associated revenue to support dispatch maintenance for the Public Safety Radio System.	0.00	7,639	7,639
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(52,288)	-
Centralization of Finance and Support Staff Transfer of 3.00 FTE positions from the Wireless Communications Technology Fund and OneSD Support Fund to the Information Technology Fund to centralize financial and support services.	(2.00)	(220,703)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(364,610)	(39,063)
Non-Discretionary Revenue Adjustment Adjustment to reflect revised revenue projections.	0.00	-	1,886,206
Total	(2.00) \$	1,280,885 \$	3,089,783

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 2,964,809	\$ 3,317,849	\$ 3,611,027	293,178
Fringe Benefits	2,621,692	2,560,015	2,706,306	146,291

Department of Information Technology

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL SUBTOTAL	5,586,501	5,877,864	6,317,333	439,469
NON-PERSONNEL				
Supplies	\$ 241,548	\$ 245,919	\$ 245,919	\$ -
Contracts & Services	3,307,673	3,823,169	4,654,333	831,164
<i>External Contracts & Services</i>	2,530,970	3,315,821	4,144,457	828,636
<i>Internal Contracts & Services</i>	776,704	507,348	509,876	2,528
Information Technology	317,658	440,433	388,145	(52,288)
Energy and Utilities	320,822	378,982	441,523	62,541
Other	-	500	500	-
Capital Expenditures	27,265	-	-	-
Debt	487	488	487	(1)
NON-PERSONNEL SUBTOTAL	4,215,453	4,889,491	5,730,907	841,416
Total	\$ 9,801,954	\$ 10,767,355	\$ 12,048,240	\$ 1,280,885

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 8,646,208	\$ 10,204,680	\$ 13,294,463	\$ 3,089,783
Other Revenue	16,058	-	-	-
Rev from Money and Prop	44,851	48,261	48,261	-
Rev from Other Agencies	9,582	-	-	-
Total	\$ 8,716,700	\$ 10,252,941	\$ 13,342,724	\$ 3,089,783

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	0.00	\$ 45,627 - 54,916	\$ -
20000251	Apprentice 1- Communications Technician	1.00	3.00	2.00	50,902 - 67,852	126,752
20000252	Apprentice 2- Communications Technician	1.00	1.00	1.00	63,633 - 80,609	80,609
20000139	Associate Communications Engineer	4.00	4.00	4.00	101,101 - 122,102	488,408
90000139	Associate Communications Engineer - Hourly	0.35	0.35	0.35	101,101 - 122,102	42,736
20000403	Communications Technician	18.00	16.00	17.00	75,883 - 91,019	1,440,006
20000405	Communications Technician Supervisor	2.00	2.00	2.00	87,862 - 106,199	212,131
20001168	Deputy Director	1.00	1.00	1.00	67,740 - 249,134	191,666
20000419	Equipment Technician 1	7.00	7.00	7.00	46,985 - 56,295	387,049
20000425	Equipment Technician 2	1.00	1.00	1.00	51,564 - 61,459	61,459
20000288	Senior Communications Engineer	1.00	1.00	1.00	116,542 - 140,885	140,885
20000897	Senior Communications Technician	5.00	5.00	5.00	79,673 - 95,547	473,913
20000402	Senior Communications Technician Supervisor	1.00	1.00	1.00	101,089 - 122,020	122,020

Department of Information Technology

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000015	Senior Management Analyst	1.00	1.00	0.00	82,066 - 99,234	-
20000955	Storekeeper 1	1.00	1.00	1.00	43,415 - 52,069	52,069
	Budgeted Personnel					(455,298)
	Expenditure Savings					
	Overtime Budgeted					34,768
	Reg Pay For Engineers					100,803
	Termination Pay Annual					41,235
	Leave					
	Vacation Pay In Lieu					69,816
FTE, Salaries, and Wages Subtotal		45.35	45.35	43.35	\$	3,611,027

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 9,310	\$ 10,530	\$ 9,933	\$ (597)
Flexible Benefits	501,961	530,160	500,448	(29,712)
Long-Term Disability	12,166	11,223	11,876	653
Medicare	45,089	47,798	50,245	2,447
Other Post-Employment Benefits	241,471	221,871	210,493	(11,378)
Retiree Medical Trust	2,717	3,064	3,537	473
Retirement 401 Plan	1,492	1,376	11,954	10,578
Retirement ADC	1,546,169	1,428,730	1,664,571	235,841
Retirement DROP	9,293	12,706	7,856	(4,850)
Risk Management Administration	42,979	45,435	47,619	2,184
Supplemental Pension Savings Plan	185,324	213,602	130,221	(83,381)
Unemployment Insurance	4,146	4,061	3,835	(226)
Workers' Compensation	19,576	29,459	53,718	24,259
Fringe Benefits Subtotal	\$ 2,621,692	\$ 2,560,015	\$ 2,706,306	\$ 146,291
Total Personnel Expenditures			\$ 6,317,333	

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

GIS Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 536,613	\$ 527,093	\$ 775,777
TOTAL BALANCE AND RESERVES	\$ 536,613	\$ 527,093	\$ 775,777
REVENUE			
Charges for Services	\$ 4,289,623	\$ 5,030,845	\$ 5,115,962
Other Revenue	299	-	-
Revenue from Other Agencies	334,241	195,303	238,770
Revenue from Use of Money and Property	(2,652)	-	-
TOTAL REVENUE	\$ 4,621,510	\$ 5,226,148	\$ 5,354,732
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 5,158,124	\$ 5,753,241	\$ 6,130,509
OPERATING EXPENSE			
Personnel Expenses	\$ 858,252	\$ 982,964	\$ 1,382,124
Fringe Benefits	715,575	719,093	789,603
Supplies	376	10,000	10,000
Contracts & Services	988,458	1,169,312	1,165,419
Information Technology	2,068,370	2,390,259	2,025,373
TOTAL OPERATING EXPENSE	\$ 4,631,031	\$ 5,271,628	\$ 5,372,519
TOTAL EXPENSE	\$ 4,631,031	\$ 5,271,628	\$ 5,372,519
BALANCE	\$ 527,093	\$ 481,613	\$ 757,990
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 5,158,124	\$ 5,753,241	\$ 6,130,509

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Information Technology Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,503,270	\$ 4,787,368	\$ 3,525,749
Continuing Appropriation - CIP	136,825	136,825	136,825
TOTAL BALANCE AND RESERVES	\$ 2,640,094	\$ 4,924,193	\$ 3,662,573
REVENUE			
Charges for Services	\$ 83,373,268	\$ 85,355,648	\$ 87,449,131
Other Revenue	492	-	-
Revenue from Other Agencies	139,616	-	-
Revenue from Use of Money and Property	(85,303)	-	-
TOTAL REVENUE	\$ 83,428,072	\$ 85,355,648	\$ 87,449,131
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 86,068,167	\$ 90,279,841	\$ 91,111,704
OPERATING EXPENSE			
Personnel Expenses	\$ 4,494,654	\$ 5,405,067	\$ 6,120,939
Fringe Benefits	2,392,326	2,267,373	2,706,277
Supplies	17,238	23,544	23,195
Contracts & Services	2,327,572	79,746,371	76,581,498
Information Technology	71,806,514	1,226,522	1,964,007
Energy and Utilities	14,823	17,512	21,816
Other Expenses	3,600	7,150	7,150
Capital Expenditures	87,248	-	-
TOTAL OPERATING EXPENSE	\$ 81,143,974	\$ 88,693,539	\$ 87,424,882
TOTAL EXPENSE	\$ 81,143,974	\$ 88,693,539	\$ 87,424,882
RESERVES			
Continuing Appropriation - CIP	\$ 136,825	\$ 136,825	\$ 136,825
TOTAL RESERVES	\$ 136,825	\$ 136,825	\$ 136,825
BALANCE	\$ 4,787,368	\$ 1,449,477	\$ 3,549,997
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 86,068,167	\$ 90,279,841	\$ 91,111,704

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

OneSD Support Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 5,600,580	\$ 6,091,489	\$ 6,734,046
TOTAL BALANCE AND RESERVES	\$ 5,600,580	\$ 6,091,489	\$ 6,734,046
REVENUE			
Charges for Services	\$ 25,413,904	\$ 27,787,305	\$ 29,235,225
Other Revenue	4,954	-	-
Revenue from Use of Money and Property	26,046	-	-
TOTAL REVENUE	\$ 25,444,904	\$ 27,787,305	\$ 29,235,225
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 31,045,483	\$ 33,878,794	\$ 35,969,271
OPERATING EXPENSE			
Personnel Expenses	\$ 3,162,061	\$ 3,736,537	\$ 3,967,113
Fringe Benefits	2,271,676	2,240,189	2,357,710
Supplies	4,121	34,919	34,570
Contracts & Services	2,680,514	4,177,835	3,900,800
Information Technology	16,832,668	20,170,708	19,127,255
Energy and Utilities	2,946	6,500	6,500
Other Expenses	8	1,000	1,000
TOTAL OPERATING EXPENSE	\$ 24,953,995	\$ 30,367,688	\$ 29,394,948
TOTAL EXPENSE	\$ 24,953,995	\$ 30,367,688	\$ 29,394,948
BALANCE	\$ 6,091,489	\$ 3,511,106	\$ 6,574,323
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 31,045,483	\$ 33,878,794	\$ 35,969,271

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Wireless Communications Technology Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,231,400	\$ 146,145	\$ 475,128
TOTAL BALANCE AND RESERVES	\$ 1,231,400	\$ 146,145	\$ 475,128
REVENUE			
Charges for Services	\$ 8,646,208	\$ 10,204,680	\$ 13,294,463
Other Revenue	16,058	-	-
Revenue from Other Agencies	9,582	-	-
Revenue from Use of Money and Property	44,851	48,261	48,261
TOTAL REVENUE	\$ 8,716,700	\$ 10,252,941	\$ 13,342,724
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,948,100	\$ 10,399,086	\$ 13,817,852
OPERATING EXPENSE			
Personnel Expenses	\$ 2,964,809	\$ 3,317,849	\$ 3,611,027
Fringe Benefits	2,621,692	2,560,015	2,706,306
Supplies	241,548	245,919	245,919
Contracts & Services	3,307,673	3,823,169	4,654,333
Information Technology	317,658	440,433	388,145
Energy and Utilities	320,822	378,982	441,523
Other Expenses	-	500	500
Capital Expenditures	27,265	-	-
Debt Expenses	487	488	487
TOTAL OPERATING EXPENSE	\$ 9,801,954	\$ 10,767,355	\$ 12,048,240
TOTAL EXPENSE	\$ 9,801,954	\$ 10,767,355	\$ 12,048,240
BALANCE	\$ 146,145	\$ (368,269)	\$ 1,769,612
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,948,100	\$ 10,399,086	\$ 13,817,852

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.



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Development Services



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Development Services



Description

The Development Services Department (DSD) provides plan review, permit, inspection and building and land use code enforcement services for private and public development projects throughout the City of San Diego, ensuring that all neighborhoods remain equitably sustainable, healthy, safe, and livable.

DSD works with property owners, businesses, engineers, design professionals and contractors, managing the development process and conducting environmental reviews of all residential, commercial, affordable housing, industrial and complex major land development projects from start to finish.

It also provides support for public hearings for the Planning Commission and Hearing Officer while implementing new laws and market trends. These include permanent outdoor dining and gathering spaces, small business assistance, cannabis business regulations, telecommunications facilities, urban planning and review, accessory dwelling units, and new housing initiatives.

The department has transformed the way permits are historically processed by converting to an electronic permitting system in place of paper plans, offering virtual counter services and inspections. This transition is an integral part of the City's commitment to #DigitalDSD, an internal initiative to modernize and digitalize all workplace systems, digitize over 8 million records, and leverage technology to increase productivity and improve service delivery to customers.

DSD development permit review and inspection services are an Enterprise Fund and operated without a General Fund subsidy. Taxpayers and Code Enforcement penalties fund the Building & Land Use Enforcement services.

Development Services

The vision is:

To employ an engaged workforce and utilize superior services.

The mission is:

To ensure quality development by delivering consistent, transparent, and effective customer service to all stakeholders.

Goals and Objectives

Goal 1: Effectively and efficiently review for the safe constructability of projects and inspect safe and livable developments.

- Increase the availability of bilingual staff for under-represented groups to strengthen understanding of development regulations and department procedures
- Create alternative ways for customers to engage the Department

Goal 2: Manage an efficient and transparent streamlined permitting process utilizing thoughtful analysis and creative problem-solving.

- Increase accessibility of online and paper informational materials
- Decrease number of clicks it takes to reach intended services on DSD's website to 3 clicks or less
- Reduce virtual appointments and informational requests by 25%
- Increase predictability of fees for all projects
- Increase workforce technical literacy

Goal 3: Provide efficient administrative and financial services

- Increase access to digital services
- Meet City reserve goal
- Maintain a cost-recoverable operation

Goal 4: Work in partnership with residents and businesses to ensure, improve and maintain safe and desirable San Diego neighborhoods

- Recruit employees that represent the diverse communities we serve
- Meet monthly with local business stakeholders in the development community

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i> Yes 1. Continue conducting virtual appointments and virtual inspections has been implemented to provide increased efficiencies to customers and will continue to expand. 2. Transferring the right-of-way inspections activity from the Engineering & Capital Projects Department will improve the	<i>Do the Budget Adjustments address a disparity?</i> Yes All of the Budget Adjustments will address disparities that align with the following Tactical Equity Plan goals: Goal 2: Manage an efficient and transparent streamlined permitting process utilizing thoughtful analysis and creative problem-solving; and Goal 3: Provide efficient administrative

Development Services

Budget Equity Impact Statement

customer experience by gaining centralized support. 3. Prioritizing sub-standard housing complaints by prioritizing the filling of all vacant Combination Inspector positions.

and financial services. The primary themes of the budget adjustments to address disparity and provide increased equity to customers include providing increased access to the public and leveraging technology tools to gain efficiencies.

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Percentage of Code Enforcement cases opened upon day of receipt ¹	100%	100%	100%	100%	N/A	N/A
Percentage of Code Enforcement inspections completed on time	77%	78%	84%	84%	68%	90%
Percentage of inspections performed within next day	93%	92%	98%	96%	94%	90%
Percentage of projects completed with less than 3 eligible review cycles ¹	84%	76%	80%	75%	N/A	N/A
Percentage of projects meeting established department deadlines ¹	90%	85%	37%	48%	N/A	N/A
Percentage of reviews for qualified 100% affordable housing projects conducted in 30 business days or fewer ²	N/A	N/A	N/A	N/A	100%	100%
Number of information-sharing sessions conducted for stakeholders in order to provide education and support City land use and development ²	N/A	N/A	N/A	N/A	60	12
Number of cannabis business inspections completed annually ²	N/A	N/A	N/A	N/A	N/A	100%
Number of cannabis background check applications processed and sent to Police Department annually ²	N/A	N/A	N/A	N/A	N/A	100%

1. KPI is no longer being tracked

2. New KPI created for Fiscal Year 2024

Development Services

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	640.00	752.35	784.00	31.65
Personnel Expenditures	\$ 78,554,102	\$ 94,101,898	\$ 111,766,113	\$ 17,664,215
Non-Personnel Expenditures	18,845,732	28,628,009	29,795,367	1,167,358
Total Department Expenditures	\$ 97,399,834	\$ 122,729,907	\$ 141,561,480	\$ 18,831,573
Total Department Revenue	\$ 105,525,191	\$ 107,255,646	\$ 120,169,419	\$ 12,913,773

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Administration & Support Services	\$ -	\$ -	\$ 14,443	\$ 14,443
Building & Land Use Enforcement	8,423,582	11,490,472	13,185,629	1,695,157
Total	\$ 8,423,582	\$ 11,490,472	\$ 13,200,072	\$ 1,709,600

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Building & Land Use Enforcement	73.00	91.50	94.00	2.50
Total	73.00	91.50	94.00	2.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 968,489	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Cannabis Social Equity Program Support	3.00	803,746	-
Addition of 3.00 FTE positions and non-personnel expenditures to establish a Cannabis Social Equity and Economic Development task force.			
Tenant Improvements, Relocation, and Rent	0.00	200,276	-
Addition of non-personnel expenditures for office tenant improvements, relocation, and rent associated with a move to the Montgomery Gibbs Executive Airport.			
Support for Information Technology	0.00	73,543	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	37,668	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Development Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-in Lieu of Annual Leave Adjustments	0.00	14,443	-
Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Non-Standard Hour Personnel Funding	(0.50)	(9,365)	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			
One-Time Additions and Annualizations	0.00	(379,200)	(128,219)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Total	2.50	\$ 1,709,600	\$ (128,219)

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 4,299,624	\$ 6,200,564	\$ 6,881,200	\$ 680,636
Fringe Benefits	3,344,377	3,957,833	4,454,510	496,677
PERSONNEL SUBTOTAL	7,644,001	10,158,397	11,335,710	1,177,313
NON-PERSONNEL				
Supplies	\$ 22,369	\$ 66,147	\$ 46,049	\$ (20,098)
Contracts & Services	245,402	559,979	1,170,731	610,752
<i>External Contracts & Services</i>	<i>59,550</i>	<i>272,721</i>	<i>840,997</i>	<i>568,276</i>
<i>Internal Contracts & Services</i>	<i>185,851</i>	<i>287,258</i>	<i>329,734</i>	<i>42,476</i>
Information Technology	391,478	465,256	500,999	35,743
Energy and Utilities	68,580	50,993	76,583	25,590
Other	51,752	99,700	70,000	(29,700)
Capital Expenditures	-	90,000	-	(90,000)
NON-PERSONNEL SUBTOTAL	779,581	1,332,075	1,864,362	532,287
Total	\$ 8,423,582	\$ 11,490,472	\$ 13,200,072	\$ 1,709,600

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 767,305	\$ 406,067	\$ 465,713	\$ 59,646
Fines Forfeitures and Penalties	54,361	101,500	101,500	-
Licenses and Permits	70,643	278,667	90,802	(187,865)
Other Revenue	12,831	2,000	2,000	-
Total	\$ 905,139	\$ 788,234	\$ 660,015	\$ (128,219)

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	3.00	3.00	\$ 58,888 - 70,962	\$ 182,054
20001202	Assistant Deputy Director	0.00	0.00	1.00	67,740 - 249,134	161,162
20000119	Associate Management Analyst	0.00	1.00	1.00	74,763 - 90,340	82,752
20000214	Combination Inspector 2	15.00	17.00	17.00	76,218 - 92,065	1,488,135

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000303	Community Development Specialist 4	0.00	0.00	1.00	90,558 - 109,727	90,558
20001168	Deputy Director	1.00	1.00	1.00	67,740 - 249,134	173,354
90001073	Management Intern - Hourly	0.00	0.50	0.00	36,489 - 36,624	-
20000756	Office Support Specialist	4.00	4.00	4.00	42,727 - 51,426	195,462
20001234	Program Coordinator	0.00	0.00	1.00	36,489 - 198,900	138,000
20001222	Program Manager	2.00	5.00	4.00	67,740 - 249,134	624,649
20000783	Public Information Clerk	4.00	4.00	4.00	45,627 - 54,916	192,452
20000927	Senior Clerk/Typist	2.00	2.00	2.00	48,915 - 59,015	104,624
20000873	Senior Combination Inspector	3.00	4.00	4.00	87,537 - 105,703	399,888
20000015	Senior Management Analyst	0.00	0.00	1.00	82,066 - 99,234	82,066
20000918	Senior Planner	0.00	1.00	0.00	94,702 - 114,503	-
20000919	Senior Planner	3.00	3.00	4.00	94,702 - 114,503	410,741
20000928	Senior Zoning Investigator	6.00	8.00	8.00	72,750 - 88,077	644,258
20001068	Zoning Investigator 1	4.00	0.00	0.00	59,011 - 71,210	-
20001069	Zoning Investigator 2	28.00	38.00	38.00	66,174 - 80,035	2,760,908
	Bilingual - Regular					30,576
	Budgeted Personnel					(945,808)
	Expenditure Savings					
	ICBO Certification					5,725
	Overtime Budgeted					13,418
	Termination Pay Annual					8,593
	Leave					
	Vacation Pay In Lieu					37,633
FTE, Salaries, and Wages Subtotal		73.00	91.50	94.00		\$ 6,881,200

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 20,553	\$ 22,123	\$ 29,301	\$ 7,178
Flexible Benefits	824,841	1,030,375	1,122,443	92,068
Long-Term Disability	18,522	22,547	24,670	2,123
Medicare	63,707	92,702	100,572	7,870
Other Post-Employment Benefits	380,612	472,187	465,550	(6,637)
Retiree Medical Trust	6,080	10,894	11,709	815
Retirement 401 Plan	5,056	21,673	44,088	22,415
Retirement ADC	1,597,543	1,775,584	2,299,131	523,547
Retirement DROP	10,829	12,957	11,700	(1,257)
Risk Management Administration	67,886	96,695	105,534	8,839
Supplemental Pension Savings Plan	278,893	323,618	151,325	(172,293)
Unemployment Insurance	6,318	8,174	7,964	(210)
Workers' Compensation	63,537	68,304	80,523	12,219
Fringe Benefits Subtotal	\$ 3,344,377	\$ 3,957,833	\$ 4,454,510	\$ 496,677
Total Personnel Expenditures			\$ 11,335,710	

Development Services

Development Services Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Administration & Support Services	\$ 4,509,321	\$ 991,319	\$ (500,000)	\$ (1,491,319)
Building Construction & Safety	24,578,151	29,879,241	19,856,061	(10,023,180)
Business Operations Support Services	15,848,542	17,723,680	40,197,615	22,473,935
Cannabis Permit Bureau	821,963	835,423	1,243,029	407,606
Engineering	16,919,915	18,492,638	15,758,888	(2,733,750)
Information Technology	5,862,385	10,674,826	112,520	(10,562,306)
Land Development Review	10,794,932	10,691,754	10,174,825	(516,929)
Permit Inspections	-	-	17,300,136	17,300,136
Project Submittal & Management	8,696,813	11,842,104	13,976,211	2,134,107
Telecom & Utility	-	8,613,293	8,088,862	(524,431)
Urban Planning Support	-	513,891	1,093,252	579,361
Total	\$ 88,032,023	\$ 110,258,169	\$ 127,301,399	\$ 17,043,230

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Administration & Support Services	5.00	6.00	0.00	(6.00)
Building Construction & Safety	184.00	189.00	112.00	(77.00)
Business Operations Support Services	49.00	62.35	90.00	27.65
Cannabis Permit Bureau	9.00	7.00	6.00	(1.00)
Engineering	131.00	120.00	98.00	(22.00)
Information Technology	10.00	12.00	1.00	(11.00)
Land Development Review	77.00	78.50	70.00	(8.50)
Permit Inspections	0.00	0.00	135.00	135.00
Project Submittal & Management	97.00	112.50	113.00	0.50
Telecom & Utility	0.00	64.00	54.00	(10.00)
Urban Planning Support	0.00	4.00	6.00	2.00
Total	562.00	655.35	685.00	29.65

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 11,856,700	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Permit Processing Operations	40.00	5,495,721	-
Addition of 40.00 FTE positions and associated non-personnel expenditures to provide permit processing, administrative, and fiscal support to customers.			
As-Needed Plan Check and Inspection Services	0.00	3,000,000	-
Addition of one-time non-personnel expenditures for as-needed plan check and inspection services.			

Development Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Permit Processing Operations Addition of 40.00 FTE positions and associated non-personnel expenditures to provide permit processing, administrative, and fiscal support to customers.	40.00	5,495,721	-
As-Needed Plan Check and Inspection Services Addition of one-time non-personnel expenditures for as-needed plan check and inspection services.	0.00	3,000,000	-
Records Digitization Addition of non-personnel expenditures to digitize all land use and land development records.	0.00	2,000,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	502,263	-
Database Platform Maintenance Addition of one-time non-personnel expenditures to maintain database platforms of critical operational data.	0.00	410,000	-
Tenant Improvements, Relocation, and Rent Addition of non-personnel expenditures for office tenant improvements, relocation, and rent associated with a move to the Montgomery Gibbs Executive Airport.	0.00	312,458	-
Digital Permit Enhancements Addition of one-time non-personnel expenditures for integration enhancements to the digital permitting management platform.	0.00	300,000	-
Services Desk Management Addition of one-time non-personnel expenditures to replace information technology equipment as part of the department's mobile solution.	0.00	300,000	-
Permit Management Software Renewal Addition of non-personnel expenditures associated with permit tracking and reviewing software applications.	0.00	280,000	-
Building Maintenance and Workspace Improvements Addition of one-time non-personnel expenditures to maintain and improve current work location conditions.	0.00	250,000	-
Architectural Consultant Addition of architectural consultant services for workspace planning for the department.	0.00	75,000	-
Amazon Web Services Call Center Enhancement Addition of non-personnel expenditures for technical enhancements to the customer call center.	0.00	40,000	-
Online Homeowner Permit Process Tutorial Addition of one-time non-personnel expenditures to develop an online homeowner tutorial.	0.00	25,000	-

Development Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Self-Certification Online Program	0.00	25,000	-
Addition of one-time non-personnel expenditures for a self-certification online program for property owners and businesses.			
Customer Kiosk Stations	0.00	20,000	-
Addition of one-time non-personnel expenditures to install four customer kiosk stations to improve customer access.			
Records Self-Service Stations	0.00	20,000	-
Addition of one-time non-personnel expenditures to increase customer self-service records stations.			
Support for Information Technology	0.00	(78,161)	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Non-Standard Hour Personnel Funding	(5.35)	(112,524)	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			
Historical Resources Program	(5.00)	(719,673)	(348,269)
Transfer of 5.00 FTE positions, non-personnel expenditures, and revenue associated with the transfer of the Historical Resources Program from the Development Services Department to the City Planning Department.			
One-Time Additions and Annualizations	0.00	(6,958,554)	(6,103,212)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Revised Permit Fee Revenue	0.00	-	19,493,473
Adjustment to reflect revised permit fee revenue projections.			
Total	29.65	\$ 17,043,230	\$ 13,041,992

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 42,812,111	\$ 52,703,227	\$ 65,773,619	\$ 13,070,392
Fringe Benefits	27,289,270	30,412,879	33,773,291	3,360,412
PERSONNEL SUBTOTAL	70,101,381	83,116,106	99,546,910	16,430,804
NON-PERSONNEL				
Supplies	\$ 207,096	\$ 1,213,323	\$ 1,175,717	\$ (37,606)
Contracts & Services	10,497,278	15,609,262	13,262,093	(2,347,169)
<i>External Contracts & Services</i>	<i>4,811,577</i>	<i>8,675,753</i>	<i>6,167,616</i>	<i>(2,508,137)</i>
<i>Internal Contracts & Services</i>	<i>5,685,701</i>	<i>6,933,509</i>	<i>7,094,477</i>	<i>160,968</i>
Information Technology	6,062,664	8,971,174	12,028,013	3,056,839
Energy and Utilities	723,736	500,000	848,282	348,282
Other	422,272	440,384	440,384	-
Transfers Out	-	407,920	-	(407,920)
Capital Expenditures	17,595	-	-	-
NON-PERSONNEL SUBTOTAL	17,930,642	27,142,063	27,754,489	612,426
Total	\$ 88,032,023	\$ 110,258,169	\$ 127,301,399	\$ 17,043,230

Development Services

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 10,645,702	\$ 10,575,062	\$ 10,575,062	-
Licenses and Permits	92,130,850	93,444,962	106,486,954	13,041,992
Other Revenue	917,076	1,216,023	1,216,023	-
Rev from Money and Prop	207,481	110,072	110,072	-
Total	\$ 103,901,108	\$ 105,346,119	\$ 118,388,111	\$ 13,041,992

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000007	Accountant 3	1.00	1.00	1.00	\$ 87,735 - 106,607	\$ 106,607
20000102	Accountant 4	0.00	0.00	1.00	108,783 - 132,201	108,783
20000011	Account Clerk	4.00	2.00	2.00	45,627 - 54,916	91,254
20000012	Administrative Aide 1	9.00	11.00	11.00	51,126 - 61,583	636,225
20000024	Administrative Aide 2	7.00	9.00	9.00	58,888 - 70,962	579,145
20001202	Assistant Deputy Director	8.00	7.00	8.00	67,740 - 249,134	1,362,086
20001075	Assistant Development Services Director	2.00	3.00	3.00	45,779 - 250,902	610,064
20000070	Assistant Engineer-Civil	49.00	65.00	61.00	87,820 - 105,804	5,825,228
20000074	Assistant Engineer-Civil	0.00	2.00	2.00	87,820 - 105,804	198,773
20000077	Assistant Engineer- Electrical	2.00	5.00	5.00	87,820 - 105,804	451,075
20000116	Assistant Engineer-Traffic	19.00	21.00	23.00	87,820 - 105,804	2,123,872
20000041	Assistant Management Analyst	1.00	1.00	0.00	61,503 - 74,763	-
20001233	Assistant to the Director	0.00	0.00	1.00	67,740 - 249,134	118,000
20000143	Associate Engineer-Civil	21.00	30.00	40.00	101,101 - 122,102	4,543,560
20000148	Associate Engineer-Civil	3.00	3.00	3.00	101,101 - 122,102	324,304
20000150	Associate Engineer- Electrical	3.00	6.00	7.00	101,101 - 122,102	758,537
21000429	Associate Engineer-Fire Protection	2.00	5.00	7.00	101,101 - 122,102	810,880
20000154	Associate Engineer- Mechanical	7.00	6.00	9.00	101,101 - 122,102	1,002,079
20000167	Associate Engineer-Traffic	9.00	10.00	12.00	101,101 - 122,102	1,416,725
20000119	Associate Management Analyst	6.00	7.00	7.00	74,763 - 90,340	534,053
20000162	Associate Planner	38.00	46.00	48.00	82,210 - 99,347	4,169,083
20000110	Auto Messenger 2	1.00	1.00	1.00	37,524 - 45,224	41,824
20000266	Cashier	2.00	3.00	3.00	43,553 - 52,420	147,603
20000539	Clerical Assistant 2	1.00	1.00	1.00	41,370 - 49,860	41,370
20000207	Combination Inspector 1	1.00	1.00	1.00	72,580 - 87,753	72,579
20000214	Combination Inspector 2	29.00	29.00	28.00	76,218 - 92,065	2,496,096
20001168	Deputy Director	7.00	8.00	8.00	67,740 - 249,134	1,534,009
20000103	Development Project Manager 1	5.00	2.00	2.00	86,540 - 104,261	173,078
20000104	Development Project Manager 2	35.00	42.00	44.00	99,627 - 120,322	5,035,198
20000105	Development Project Manager 3	16.00	16.00	16.00	114,842 - 138,830	2,078,069

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20001100	Development Services Director	1.00	1.00	1.00	89,589 - 339,372	252,919
20000082	Electrical Inspector 2	10.00	10.00	11.00	76,218 - 92,065	952,238
21000451	Environmental Biologist 3	1.00	1.00	1.00	89,837 - 108,807	108,807
20000924	Executive Assistant	1.00	1.00	1.00	59,068 - 71,442	68,942
21000433	Geographic Info Systems Analyst 3	0.00	1.00	1.00	83,637 - 101,133	83,637
20000178	Information Systems Administrator	1.00	1.00	1.00	101,579 - 123,032	101,579
20000290	Information Systems Analyst 2	3.00	3.00	3.00	76,193 - 92,069	276,207
20000293	Information Systems Analyst 3	1.00	2.00	2.00	83,637 - 101,133	167,274
20000998	Information Systems Analyst 4	1.00	1.00	1.00	94,074 - 113,988	113,988
20000377	Information Systems Technician	1.00	2.00	2.00	60,015 - 72,321	120,030
20001018	Land Surveying Assistant	4.00	4.00	6.00	88,023 - 106,053	607,018
20001019	Land Surveying Associate	5.00	7.00	5.00	101,336 - 122,385	611,925
20000346	Legislative Recorder 1	1.00	1.00	1.00	57,081 - 68,996	68,996
20000347	Legislative Recorder 2	2.00	2.00	2.00	59,893 - 72,476	136,732
21000426	Life Safety Inspector 2	4.00	5.00	5.00	76,218 - 92,065	430,500
90001073	Management Intern - Hourly	0.00	3.00	0.00	36,489 - 36,624	-
20000093	Mechanical Inspector 2	9.00	8.00	8.00	76,218 - 92,065	703,445
20000756	Office Support Specialist	8.00	8.00	8.00	42,727 - 51,426	384,540
20000639	Organization Effectiveness Supervisor	1.00	0.00	0.00	83,726 - 101,449	-
20000680	Payroll Specialist 2	3.00	3.00	4.00	50,258 - 60,679	223,476
20000173	Payroll Supervisor	1.00	1.00	1.00	57,624 - 69,765	68,719
20000691	Plan Review Specialist 2	3.00	4.00	1.00	68,252 - 82,337	68,252
20000692	Plan Review Specialist 3	37.00	46.00	47.00	76,661 - 92,499	3,761,599
20000693	Plan Review Specialist 4	10.00	11.00	13.00	84,090 - 101,294	1,213,315
20001182	Principal Accountant	0.00	0.00	1.00	36,489 - 219,002	145,000
20001234	Program Coordinator	3.00	6.00	6.00	36,489 - 198,900	799,414
20001222	Program Manager	10.00	9.00	11.00	67,740 - 249,134	1,835,492
20000783	Public Information Clerk	39.00	37.00	36.00	45,627 - 54,916	1,792,055
90000779	Public Information Specialist - Hourly	0.00	0.35	0.00	41,337 - 49,918	-
20001042	Safety and Training Manager	0.00	0.00	1.00	83,726 - 101,449	83,726
20000864	Senior Cashier	0.00	1.00	1.00	45,224 - 54,562	45,224
20000885	Senior Civil Engineer	6.00	10.00	11.00	116,542 - 140,885	1,428,020
20000927	Senior Clerk/Typist	3.00	3.00	3.00	48,915 - 59,015	156,845
20000873	Senior Combination Inspector	6.00	6.00	7.00	87,537 - 105,703	718,192
20000904	Senior Electrical Engineer	1.00	2.00	3.00	116,542 - 140,885	383,809
20000083	Senior Electrical Inspector	2.00	2.00	2.00	87,537 - 105,703	211,406
20000453	Senior Engineer-Fire Protection	2.00	2.00	2.00	116,542 - 140,885	281,770
20000830	Senior Engineering Geologist	3.00	1.00	1.00	116,542 - 140,885	130,347

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20001014	Senior Land Surveyor	1.00	1.00	1.00	116,806 - 141,197	141,197
21000430	Senior Life Safety Inspector	1.00	1.00	1.00	87,537 - 105,703	105,703
20000015	Senior Management Analyst	3.00	6.00	7.00	82,066 - 99,234	639,998
20000856	Senior Mechanical Engineer	2.00	2.00	2.00	116,542 - 140,885	281,770
20000094	Senior Mechanical Inspector	1.00	1.00	2.00	87,537 - 105,703	193,240
20000918	Senior Planner	17.00	17.00	16.00	94,702 - 114,503	1,778,908
20000099	Senior Structural Inspector	3.00	4.00	3.00	87,537 - 105,703	298,943
20000926	Senior Traffic Engineer	3.00	4.00	4.00	116,542 - 140,885	514,854
20000928	Senior Zoning Investigator	1.00	1.00	1.00	72,750 - 88,077	86,756
20000166	Structural Engineering Associate	25.00	25.00	29.00	101,101 - 122,102	3,305,048
20000923	Structural Engineering Senior	9.00	9.00	9.00	116,542 - 140,885	1,237,283
20000098	Structural Inspector 2	14.00	14.00	14.00	76,218 - 92,065	1,214,024
90000964	Student Engineer - Hourly	0.00	2.00	0.00	36,489 - 40,138	-
21000675	Supervising Development Project Manager	0.00	4.00	5.00	126,326 - 152,705	696,980
20000970	Supervising Management Analyst	1.00	3.00	2.00	87,965 - 106,585	194,459
20001002	Supervising Plan Review Specialist	8.00	11.00	11.00	92,439 - 111,456	1,116,712
21000177	Trainer	0.00	0.00	2.00	67,812 - 81,941	156,378
20001041	Training Supervisor	1.00	1.00	1.00	74,437 - 90,008	90,008
20001069	Zoning Investigator 2	1.00	1.00	1.00	66,174 - 80,035	66,174
	Bilingual - Regular					75,712
	Budgeted Personnel Expenditure Savings					(7,404,446)
	Engineering Geologist Pay					118,804
	ICBO Certification					48,693
	Infrastructure In-Training Pay					419,009
	Infrastructure Registration Pay					1,070,281
	Landscape Architect Lic					17,448
	Overtime Budgeted					1,355,081
	Reg Pay For Engineers					1,232,380
	Sick Leave - Hourly					4,407
	Structural Registration					50,585
	Termination Pay Annual					246,465
	Leave					
	Vacation Pay In Lieu					495,168
FTE, Salaries, and Wages Subtotal		562.00	655.35	685.00		\$ 65,773,619

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 160,290	\$ 172,110	\$ 178,514	\$ 6,404
Flexible Benefits	5,947,322	7,029,084	7,035,221	6,137
City of San Diego	- 210 -			
Fiscal Year 2024 Adopted Budget				

Development Services

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Long-Term Disability	161,885	185,208	216,371	31,163
Medicare	639,808	801,996	928,347	126,351
Other Post-Employment Benefits	2,930,669	3,303,944	3,375,000	71,056
Retiree Medical Trust	65,071	96,392	118,059	21,667
Retirement 401 Plan	29,649	140,164	440,092	299,928
Retirement ADC	13,244,028	14,216,033	18,731,608	4,515,575
Retirement DROP	78,581	92,893	68,057	(24,836)
Risk Management Administration	522,748	676,877	764,478	87,601
Supplemental Pension Savings Plan	3,033,030	3,224,775	1,268,507	(1,956,268)
Unemployment Insurance	55,177	67,162	69,954	2,792
Workers' Compensation	421,012	406,241	579,083	172,842
Fringe Benefits Subtotal	\$ 27,289,270	\$ 30,412,879	\$ 33,773,291	\$ 3,360,412
Total Personnel Expenditures			\$ 99,546,910	

Local Enforcement Agency Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Administration & Support Services	\$ -	\$ 8,677	\$ -	(8,677)
Building & Land Use Enforcement	944,229	963,224	1,060,009	96,785
Engineering	-	9,365	-	(9,365)
Total	\$ 944,229	\$ 981,266	\$ 1,060,009	\$ 78,743

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Building & Land Use Enforcement	5.00	5.00	5.00	0.00
Engineering	0.00	0.50	0.00	(0.50)
Total	5.00	5.50	5.00	(0.50)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 74,140	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Tenant Improvements, Relocation, and Rent	0.00	19,523	-
Addition of non-personnel expenditures for office tenant improvements, relocation, and rent associated with a move to the Montgomery Gibbs Executive Airport.			
Support for Information Technology	0.00	1,808	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			

Development Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	1,134	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
One-Time Additions and Annualizations	0.00	180	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Pay-in Lieu of Annual Leave Adjustments	0.00	(8,677)	-
Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Non-Standard Hour Personnel Funding	(0.50)	(9,365)	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			
Total	(0.50)	\$ 78,743	\$ -

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 396,227	\$ 491,617	\$ 519,694	\$ 28,077
Fringe Benefits	412,492	335,778	363,799	28,021
PERSONNEL SUBTOTAL	808,719	827,395	883,493	56,098
NON-PERSONNEL				
Supplies	\$ 577	\$ 6,000	\$ 6,000	-
Contracts & Services	95,261	127,721	148,497	20,776
<i>External Contracts & Services</i>	<i>34,458</i>	<i>32,911</i>	<i>52,614</i>	<i>19,703</i>
<i>Internal Contracts & Services</i>	<i>60,803</i>	<i>94,810</i>	<i>95,883</i>	<i>1,073</i>
Information Technology	32,495	8,528	10,336	1,808
Energy and Utilities	3,474	5,048	5,109	61
Other	3,704	6,574	6,574	-
NON-PERSONNEL SUBTOTAL	135,510	153,871	176,516	22,645
Total	\$ 944,229	\$ 981,266	\$ 1,060,009	\$ 78,743

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 178,948	\$ 273,863	\$ 408,167	\$ 134,304
Licenses and Permits	542,426	836,706	702,402	(134,304)
Rev from Money and Prop	(2,431)	10,724	10,724	-
Total	\$ 718,943	\$ 1,121,293	\$ 1,121,293	\$ -

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000522	Hazardous Materials Inspector 2	1.00	1.00	1.00	\$ 79,806 - 96,756	\$ 94,337
20000550	Hazardous Materials Inspector 3	3.00	3.00	3.00	87,914 - 106,530	319,590
20000494	Hazardous Materials Program Manager	0.00	1.00	1.00	105,767 - 128,311	105,767
90001073	Management Intern - Hourly	0.00	0.50	0.00	36,489 - 36,624	-
20001222	Program Manager	1.00	0.00	0.00	67,740 - 249,134	-
FTE, Salaries, and Wages Subtotal		5.00	5.50	5.00		\$ 519,694

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 2,434	\$ 1,910	\$ 2,130	\$ 220
Flexible Benefits	81,682	77,305	77,305	-
Long-Term Disability	1,760	1,691	1,834	143
Medicare	5,860	7,002	7,537	535
Other	5	-	-	-
Other Post-Employment Benefits	29,786	28,445	28,445	-
Retiree Medical Trust	384	708	766	58
Retirement 401 Plan	-	1,045	3,066	2,021
Retirement ADC	253,578	180,763	224,367	43,604
Risk Management Administration	5,301	5,825	6,435	610
Supplemental Pension Savings Plan	28,520	28,324	10,174	(18,150)
Unemployment Insurance	599	613	592	(21)
Workers' Compensation	2,583	2,147	1,148	(999)
Fringe Benefits Subtotal	\$ 412,492	\$ 335,778	\$ 363,799	\$ 28,021
Total Personnel Expenditures			\$ 883,493	

Development Services

Revenue and Expense Statement (Non-General Fund)

Development Services Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (7,593,006)	\$ 6,359,763	\$ 19,074,118
Continuing Appropriation - CIP	291,864	68,604	-
Operating Reserve	9,030,047	10,087,072	10,087,072
Pension Stability Reserve	509,934	509,934	-
TOTAL BALANCE AND RESERVES	\$ 2,238,839	\$ 17,025,373	\$ 29,161,190
REVENUE			
Charges for Services	\$ 10,645,702	\$ 10,575,062	\$ 10,575,062
Licenses and Permits	92,130,850	93,444,962	106,486,954
Other Revenue	917,076	1,216,023	1,216,023
Revenue from Use of Money and Property	207,481	110,072	110,072
TOTAL REVENUE	\$ 103,901,108	\$ 105,346,119	\$ 118,388,111
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 106,139,947	\$ 122,371,492	\$ 147,549,301
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 859,292	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 859,292	\$ -	\$ -
OPERATING EXPENSE			
Personnel Expenses	\$ 42,812,111	\$ 52,703,227	\$ 65,773,619
Fringe Benefits	27,289,270	30,412,879	33,773,291
Supplies	207,096	1,213,323	1,175,717
Contracts & Services	10,497,278	15,609,262	13,262,093
Information Technology	6,062,664	8,971,174	12,028,013
Energy and Utilities	723,736	500,000	848,282
Other Expenses	422,272	440,384	440,384
Transfers Out	-	407,920	-
Capital Expenditures	17,595	-	-
TOTAL OPERATING EXPENSE	\$ 88,032,023	\$ 110,258,169	\$ 127,301,399
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 223,260	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 223,260	\$ -	\$ -
TOTAL EXPENSE	\$ 89,114,574	\$ 110,258,169	\$ 127,301,399
RESERVES			
Continuing Appropriation - CIP	\$ 68,604	\$ 68,604	\$ -
Operating Reserve	10,087,072	10,087,072	10,087,072
Pension Stability Reserve	509,934	-	-
TOTAL RESERVES	\$ 10,665,610	\$ 10,155,676	\$ 10,087,072
BALANCE	\$ 6,359,763	\$ 1,957,647	\$ 10,160,830
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 106,139,947	\$ 122,371,492	\$ 147,549,301

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Development Services

Revenue and Expense Statement (Non-General Fund)

Local Enforcement Agency Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 226,230	\$ 944	\$ 55,332
TOTAL BALANCE AND RESERVES	\$ 226,230	\$ 944	\$ 55,332
REVENUE			
Charges for Services	\$ 178,948	\$ 273,863	\$ 408,167
Licenses and Permits	542,426	836,706	702,402
Revenue from Use of Money and Property	(2,431)	10,724	10,724
TOTAL REVENUE	\$ 718,943	\$ 1,121,293	\$ 1,121,293
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 945,173	\$ 1,122,237	\$ 1,176,625
OPERATING EXPENSE			
Personnel Expenses	\$ 396,227	\$ 491,617	\$ 519,694
Fringe Benefits	412,492	335,778	363,799
Supplies	577	6,000	6,000
Contracts & Services	95,261	127,721	148,497
Information Technology	32,495	8,528	10,336
Energy and Utilities	3,474	5,048	5,109
Other Expenses	3,704	6,574	6,574
TOTAL OPERATING EXPENSE	\$ 944,229	\$ 981,266	\$ 1,060,009
TOTAL EXPENSE	\$ 944,229	\$ 981,266	\$ 1,060,009
BALANCE	\$ 944	\$ 140,971	\$ 116,616
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 945,173	\$ 1,122,237	\$ 1,176,625

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.



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Economic Development



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Description

The Economic Development Department (EDD) leads the City's efforts in Business Assistance, Community Development, and Strategic Partnerships, with all activities supported by the Business Operations and Support Services team. The EDD implements economic, business, and community development programs and initiatives that create and sustain a resilient and prosperous City of San Diego. Its activities catalyze inclusive economic growth and community revitalization through public and private resource enhancements, high-quality customer service, and by attracting, retaining, and expanding new and existing companies, supporting entrepreneurs and workforce development, growing San Diego's competitiveness, investing in established business districts, and creating opportunities for under-resourced populations and communities of concern.

The Business Expansion, Attraction, and Retention (BEAR) Division supports area businesses and nonprofits with technical assistance (including application support), due diligence, expedited permitting, policy advocacy, and utilities coordination services, among others. It administers a suite of ongoing grants programs (see Fiscal Year 2023 Highlights) and has been instrumental in rolling out American Rescue Plan (ARPA) federal emergency funding programs such as the CARES Act Revolving Loan Fund (RLF) for ongoing business resiliency. The BEAR Division also promotes and assists firms to participate in business incentive programs like the Foreign Trade Zones program, the Fee Payment Incentive program, the Guaranteed Water for Industry program, and special initiatives for Life Sciences and Clean Tech companies.

The Community Development Division (CDD) is comprised of HUD Programs, the federally designated San Diego Promise Zone, and other Special Projects such as the Small Business and Nonprofit Relief Fund (SBNRF), a fund administered in partnership with the San Diego Foundation to grantees in low- and moderate-income areas of the City. HUD Programs administers federal entitlement grants via Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), and Emergency Solutions Grant (ESG) programs. Together these programs advance seven overarching goals: job readiness, economic development, public infrastructure, nonprofit facility needs, affordable housing, homelessness, and services for vulnerable populations. The Promise Zone is a 10-year designation on 6.42 square miles that include some of the City's most culturally rich and ethnically diverse neighborhoods but also starkly under-

Economic Development

resourced and densely populated communities. Through the Promise Zone initiative, more than 80 community partners form an ecosystem of opportunity and investment to support and help improve residents' quality of life. Through the SBNRF alone, the Promise Zone and Special Projects team awarded funds to nearly 200 community-based organizations and over 1,400 businesses in communities of concern.

The Strategic Partnerships and Research Division combines high profile corporate partnerships, economic research and modeling, and Successor Agency activities that wind-down former Redevelopment Agency properties and develop former assets into affordable housing and other public benefits. Together these activities maximize key City investments, contribute to the knowledge base on area economic development trends, strengthen the City's General Fund, and grow the City's visibility through public-private partnerships with regional, national, and international entities.

The Business Operations and Support Services (BOSS) Division oversees the Department's financial administration and internal operations support activities, including management of the Department's annual budget (\$10 million in Fiscal Year 2023) and a recurring federal and state grants portfolio (\$300 million in Fiscal Year 2023). The BOSS ensures timely processing of payments to business owners, nonprofits, and partner agencies (650 payments in Fiscal Year 2023) who positively impact quality of life for residents and communities.

Fiscal Year 2023 Highlights:

In Fiscal Year 2023, EDD allocated over \$45 million in federal funds to low- and moderate-income (LMI) individuals, households, and communities. Of these funds:

- Over \$30 million went to increase affordable housing inventory and homeownership opportunities,
- \$5.9 million was dedicated to City of San Diego infrastructure projects in LMI neighborhoods,
- \$3.4 million went to safe and healthy shelter provision for individuals experiencing homelessness, and
- \$5 million in direct financial assistance went to nonprofits serving the City's most vulnerable.

Additionally, the EDD:

- Oversaw the COVID-19 Housing Stability Assistance Program, ensuring that over 18,000 area households received over \$218 million in state and federal assistance dollars for rent, utilities, and past-due internet service bills, keeping eligible low-income San Diegans in their homes.
- Administered \$3.3 million in grants to partners of the San Diego Promise Zone, to address area needs and service provision related to economic activity, housing affordability, healthy communities, jobs and education, and safety. With support from the City's corporate partner, California Coast Credit Union (CCCU), the EDD also facilitated an additional \$120,000 in direct financial assistance to support nine partner-led youth projects in the Promise Zone.
- Launched and relaunched grant programs and initiatives to help small businesses and nonprofits rebound post-pandemic, particularly those in tourism, hospitality, retail, and food and beverage:
 - A new Outdoor Business Grant Program to help local vendors maintain safe operations in the public right-of-way.
 - A relaunch of the Capacity Building Microgrant Program, to support business associations working in service of under-resourced communities.
 - A relaunch of the Economic Development Funding Grant Program, to promote City of San Diego tourism and advance the City's overall position as a center of innovation and entrepreneurship.
 - A relaunch of the Business Walk Program, to listen and learn from neighborhood business owners and employees, particularly in the Southeastern San Diego and City Heights neighborhoods.
- Maintained 14 ongoing marketing and limited licensing agreements and added two new corporate partnerships, one new limited endorsement, and six new licensing agreements with preferred catering vendors for the Central Library. It also released the City's first partnership initiative for wayfinding technology (in negotiation) – all in, raising \$1.7 million in value for the City of San Diego.

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- Facilitated Bridge to Home Affordable Housing Program loans for 589 affordable housing units, including 126 permanent supportive housing units for persons at risk and/or experiencing homelessness. An additional 352 affordable units (including 146 permanent supportive housing units) are anticipated by the end of Fiscal Year 2023.
- Managed the wind down of former redevelopment agency properties Liberty Station and Valencia Business Park (set to become a San Diego Energy and Equity Campus), and saw new construction on East Village Green, Children's Park, Horton Plaza Park, and the highly anticipated Civic Center Revitalization Project to include housing, arts, and retail. A Notice of Availability of Surplus Land was initiated for three properties, and two additional properties are soon expected.

The vision is:

Lead globally with an inclusive economy and invest equitably across all communities in San Diego.

The mission is:

Increase economic prosperity for businesses, nonprofits and residents within San Diego through investment and strategic partnerships.

Goals and Objectives

Goal 1: Increase community-derived benefits through department-led programs.

- Leverage funding for vibrant, commercial neighborhoods.
- Increase entrepreneurial and neighborhood business activity.
- Build capacity for nonprofits to develop a more resource-rich ecosystem.

Goal 2: Reduce barriers to investment that generate economic prosperity.

- Increase access to quality public and private facilities and services.
- Maintain and build San Diego's competitive advantage by increasing workforce development, quality of life, and innovation.
- Increase the number of San Diegans with middle-income jobs.

Goal 3: Strategically invest in the growth and development of businesses, neighborhoods and residents, prioritizing underinvested communities.

- Invest in affordable housing options serving diverse populations.
- Expand community and economic development opportunities for all through department-led programs.
- Increase revenue and in-kind values provided to the City through Corporate Partners.

Goal 4: Provide exemplary customer service for all public interactions.

- Receive on average a rating of 90% "good" or "excellent" customer service scores from internal and external customers.
- Increase overall awareness of department programs, incentives and services with the public.
- Highlight successes and impacts of department programs and initiatives.

Economic Development

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>No</p> <p>N/A</p>	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>Yes</p> <p>TEP Goal 1, 3 2 Focused Economic Development Strategy Implementation (\$200,000) Low-income residents/communities have historically not had opportunity to participate in San Diego's prosperity. Targeted resources and outreach to promote economic vibrancy, innovation, and opportunity in every neighborhood. TEP Goal 1, 3 3 Maintain Small Business Enhancement Program (\$500,000) Low-income areas historically have not had the same level of participation. Small nonprofits are not competitive because they lack the experience and bandwidth to compete for sizable grants. Capacity building targets those who do not otherwise receive funding. TEP Goal 2 8 Addition of Prog Coord for CCRP (\$183,480) EDD does not have the expertise nor capacity to complete all associated tasks with its current staff to implement transformative legacy project to include housing, city services, businesses, arts and cultural space, and plenty of opportunity on city owned six blocks downtown.</p>

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Number of persons assisted through infrastructure projects and community service (i.e., Community Development Block Grant Program (CDBG)) ¹	42,909	40,208	17,366	13,000	2,500	2,500
Number of persons assisted through public and private facilities improvement projects and neighborhood investment (i.e., local, state, and federal funding) ²	N/A	N/A	N/A	N/A	N/A	N/A

Economic Development

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Percentage growth in jobs created or preserved by the expansion, attraction and retention of employers working with the Department ³	4%	0%	350%	10%	271%	2%
Number of jobs supported by the expansion, attraction and retention of employers working with the Department ²	N/A	N/A	N/A	N/A	N/A	750
Percentage growth in number of companies working with the Department that result in international trade or investment ⁴	67%	6%	0%	5%	7%	2%
Percentage growth in the number of small businesses assisted and expanded annually as a result of small and neighborhood business programs ⁵	8.0%	63.0%	8.9%	35.2%	0.0%	3.0%
Number of small businesses assisted and expanded as a result of small and neighborhood business programs ²	N/A	N/A	N/A	N/A	N/A	3,175
Total amount of federal funds expended for affordable housing ⁶	\$12.2M	\$14.9M	\$24.7M	\$217M	\$21.6M	\$9.5M
Total amount of investment committed/leveraged to increase housing affordability and supply ²	N/A	N/A	N/A	N/A	N/A	\$34.2 M
Total amount of federal funds expended for economic development programs ⁷	\$2.2M	\$2.9M	\$16.2M	\$2.8M	\$2M	\$1.2M
Total amount of investment committed/leveraged in inclusive economic growth initiatives that develop and strengthen small businesses and support local entrepreneurs ²	N/A	N/A	N/A	N/A	N/A	\$2.6M
Total amount of funds expended for infrastructure projects and community service	\$18.4M	\$25.1M	\$15.5M	\$10.8M	\$4.1M	\$5.5M
Total amount of investment committed/leveraged to improve public and private facilities and neighborhood services ²	N/A	N/A	N/A	N/A	N/A	\$6.7M
Total amount of partner investment in public services or initiatives ²	N/A	N/A	N/A	N/A	N/A	\$294,408
Total amount (US\$) of partner in-kind investment in public services or initiatives ²	N/A	N/A	N/A	N/A	N/A	\$1.6M

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Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Total amount (US\$) of partner activities supporting underinvested communities ²	N/A	N/A	N/A	N/A	N/A	TBD
Revenue generated (US\$) for the General Fund and TOT as a result of EDD programs, namely the Business Cooperation Program and the Tourism Marketing District ²	N/A	N/A	N/A	N/A	N/A	\$47M
Number of Non-Profits funded to serve small businesses in under-resourced communities ²	N/A	N/A	N/A	N/A	N/A	27
Percent of business and community inquiries responded to within two business days ²	N/A	N/A	N/A	N/A	N/A	TBD

1. FY 2023 Actuals will not become available until the release of the CAPER in September 2023; thus these numbers are estimates based on the FY 2023 Annual Action Plan. In FY 2022, the City received CARES Act (covid-relief) funding in addition to its annual entitlement allocation which increased the number of persons served.
2. This KPI will replace prior KPI starting July 2023. This KPI is tentative and may be tracked differently, to be determined. All revised and new KPIs for FY 2024 are pending approval and pending finalization of the forthcoming Economic Development Strategy (expected March 2023).
3. The second half of FY 2023 saw significant growth in the anticipated number of jobs created, with a total of 832 jobs created as a result of permits issued with EDD assistance, leading to 271% growth on this metric since FY 2022. The increase is brought on by a significant increase in large Life Sciences and Warehouse/Distribution projects permitted. Prior years were focused on retaining and sustaining employment to reduce COVID related business impacts.
4. The Foreign Trade Zones (FTZ) program added two (2) new companies in the second half of FY 2023, contributing to 7% growth in the number of companies working with the Department that result in international trade or investment (16 active FTZ companies and 15 companies participating with the World Trade Center's MetroConnect program funded by City's EDD).
5. As business assistance numbers return to pre-COVID levels, there has been a decrease in year-over-year growth since FY 2022 due to COVID related grant programs that have been fully expended and discontinued. The department actively assisted 2,713 businesses through neighborhood business programs in FY 2023 which is more assists when compared to pre-COVID years.
6. FY 2023 Actuals will not become available until the release of the CAPER in September 2023; thus \$4.1M is estimated based on FY 2023 Annual Action Plan. \$17.6M are 4 Bridge to Home NOFA projects approved by Council in FY 2023 (Encanto Gateway, Iris Avenue Trolley, Serenade on 43rd, and 17th & Commercial).
7. FY 2023 Actuals will not become available until the release of the CAPER in September 2023; thus these numbers are estimates based on FY 2023 Annual Action Plan. FY 2023 targets are based on FY 2023 applications and historical patterns.

Economic Development

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	56.00	55.00	56.00	1.00
Personnel Expenditures	\$ 7,461,769	\$ 8,148,444	\$ 8,970,777	\$ 822,333
Non-Personnel Expenditures	14,633,342	10,824,060	8,597,782	(2,226,278)
Total Department Expenditures	\$ 22,095,111	\$ 18,972,504	\$ 17,568,559	\$ (1,403,945)
Total Department Revenue	\$ 7,922,901	\$ 7,903,846	\$ 7,903,846	\$ -

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
BID & Commercial MAD	\$ 15,128	\$ -	\$ -	-
Business Expansion, Attraction & Retention	13,180,334	5,042,443	4,318,044	(724,399)
Community Development	3,018,280	6,966,496	6,862,635	(103,861)
Economic Development	4,553,997	5,029,239	4,453,554	(575,685)
Total	\$ 20,767,739	\$ 17,038,178	\$ 15,634,233	\$ (1,403,945)

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Business Expansion, Attraction & Retention	17.00	15.00	16.00	1.00
Community Development	17.00	18.00	18.00	0.00
Economic Development	22.00	22.00	22.00	0.00
Total	56.00	55.00	56.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Eviction Prevention Program	0.00	\$ 3,000,000	\$ -
Addition of one-time non-personnel expenditures to provide education and legal services for low-income renters facing eviction.			
Salary and Benefit Adjustments	0.00	635,243	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Eviction Notice Registry	0.00	500,000	-
Addition of non-personnel expenditures to create and administer the Eviction Notice Registry as required by the City's Residential Tenant Protection Ordinance.			

Economic Development

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Small Business Enhancement Program Addition of one-time non-personnel expenditures for the restoration and enhancement of the Small Business Enhancement Program to support investment in small businesses.	0.00	500,000	-
Focused Economic Development Strategy Addition of one-time non-personnel expenditures associated with the implementation of the focused economic development strategy.	0.00	200,000	-
Civic Center Revitalization Project Addition of 1.00 Program Coordinator to support the development and execution of the Civic Center Revitalization Project.	1.00	187,090	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(8,566)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(23,212)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(6,394,500)	-
Total	1.00	\$ (1,403,945)	\$ -

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 4,297,254	\$ 5,039,520	\$ 5,585,626	\$ 546,106
Fringe Benefits	3,164,515	3,108,924	3,385,151	276,227
PERSONNEL SUBTOTAL	7,461,769	8,148,444	8,970,777	822,333
NON-PERSONNEL				
Supplies	\$ 23,904	\$ 18,586	\$ 18,237	\$ (349)
Contracts & Services	12,362,575	7,620,089	5,649,726	(1,970,363)
<i>External Contracts & Services</i>	<i>12,232,638</i>	<i>7,446,867</i>	<i>5,498,167</i>	<i>(1,948,700)</i>
<i>Internal Contracts & Services</i>	<i>129,936</i>	<i>173,222</i>	<i>151,559</i>	<i>(21,663)</i>
Information Technology	492,189	665,963	657,397	(8,566)
Energy and Utilities	4,171	7,596	7,596	-
Other	100,409	262,500	15,500	(247,000)
Transfers Out	315,000	315,000	315,000	-
Capital Expenditures	7,721	-	-	-
NON-PERSONNEL SUBTOTAL	13,305,970	8,889,734	6,663,456	(2,226,278)
Total	\$ 20,767,739	\$ 17,038,178	\$ 15,634,233	\$ (1,403,945)

Economic Development

Revenues by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Charges for Services	\$	5,865,320	\$	5,196,658	\$	5,196,658	\$	-
Other Revenue		545,320		437,318		437,318		-
Rev from Federal Agencies		-		94,980		94,980		-
Rev from Money and Prop		146,702		-		-		-
Rev from Other Agencies		38,187		240,564		240,564		-
Total	\$	6,595,528	\$	5,969,520	\$	5,969,520	\$	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 45,627 - 54,916	\$ 45,627
20000012	Administrative Aide 1	1.00	1.00	1.00	51,126 - 61,583	52,058
20000024	Administrative Aide 2	4.00	4.00	4.00	58,888 - 70,962	255,836
20001202	Assistant Deputy Director	2.00	2.00	2.00	67,740 - 249,134	326,962
20000119	Associate Management Analyst	2.00	2.00	2.00	74,763 - 90,340	160,238
20000295	Community Development Coordinator	8.00	6.00	6.00	106,107 - 128,422	757,824
20000300	Community Development Specialist 2	11.00	11.00	11.00	73,345 - 88,628	870,451
20000301	Community Development Specialist 3	4.00	4.00	4.00	84,450 - 102,086	373,072
20000303	Community Development Specialist 4	10.00	10.00	10.00	90,558 - 109,727	1,057,455
20001101	Department Director	1.00	1.00	1.00	89,589 - 339,372	215,527
20001168	Deputy Director	1.00	1.00	1.00	67,740 - 249,134	174,574
20000924	Executive Assistant	1.00	1.00	1.00	59,068 - 71,442	71,442
20000680	Payroll Specialist 2	1.00	1.00	1.00	50,258 - 60,679	60,679
20001234	Program Coordinator	0.00	0.00	1.00	36,489 - 198,900	147,212
20001222	Program Manager	6.00	6.00	6.00	67,740 - 249,134	900,832
20000015	Senior Management Analyst	2.00	3.00	3.00	82,066 - 99,234	277,061
20000970	Supervising Management Analyst	1.00	1.00	1.00	87,965 - 106,585	87,965
	Bilingual - Regular					5,824
	Budgeted Personnel					(325,213)
	Expenditure Savings					
	Overtime Budgeted					12,835
	Sick Leave - Hourly					3,193
	Vacation Pay In Lieu					54,172
FTE, Salaries, and Wages Subtotal		56.00	55.00	56.00		\$ 5,585,626

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Fringe Benefits								
Employee Offset Savings	\$	26,507	\$	27,503	\$	27,958	\$	455
Flexible Benefits		654,601		690,739		663,168		(27,571)
Insurance		1,215		-		-		-
Long-Term Disability		18,444		17,335		19,178		1,843

Economic Development

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Medicare	63,240	70,780	79,974	9,194
Other Post-Employment Benefits	307,114	290,139	294,880	4,741
Retiree Medical Trust	5,615	6,938	9,183	2,245
Retirement 401 Plan	2,816	6,053	30,230	24,177
Retirement ADC	1,698,178	1,576,329	1,992,391	416,062
Retirement DROP	8,995	14,507	-	(14,507)
Risk Management Administration	54,765	59,415	66,924	7,509
Supplemental Pension Savings Plan	284,914	316,063	158,539	(157,524)
Unemployment Insurance	6,287	6,295	6,277	(18)
Workers' Compensation	31,823	26,828	36,449	9,621
Fringe Benefits Subtotal	\$ 3,164,515	\$ 3,108,924	\$ 3,385,151	\$ 276,227
Total Personnel Expenditures			\$ 8,970,777	

Successor Agency Admin & Project - CivicSD Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Economic Development	\$ 1,327,372	\$ 1,934,326	\$ 1,934,326	\$ -
Total	\$ 1,327,372	\$ 1,934,326	\$ 1,934,326	\$ -

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Contracts & Services	\$ 1,327,372	\$ 1,934,326	\$ 1,934,326	\$ -
<i>External Contracts & Services</i>	<i>1,327,372</i>	<i>1,934,326</i>	<i>1,934,326</i>	<i>-</i>
NON-PERSONNEL SUBTOTAL	1,327,372	1,934,326	1,934,326	-
Total	\$ 1,327,372	\$ 1,934,326	\$ 1,934,326	\$ -

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Rev from Other Agencies	\$ 1,327,372	\$ 1,934,326	\$ 1,934,326	\$ -
Total	\$ 1,327,372	\$ 1,934,326	\$ 1,934,326	\$ -

Economic Development

Revenue and Expense Statement (Non-General Fund)

Successor Agency Admin & Project - CivicSD Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
REVENUE			
Revenue from Other Agencies	\$ 1,327,372	\$ 1,934,326	\$ 1,934,326
TOTAL REVENUE	\$ 1,327,372	\$ 1,934,326	\$ 1,934,326
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,327,372	\$ 1,934,326	\$ 1,934,326
OPERATING EXPENSE			
Contracts & Services	\$ 1,327,372	\$ 1,934,326	\$ 1,934,326
TOTAL OPERATING EXPENSE	\$ 1,327,372	\$ 1,934,326	\$ 1,934,326
TOTAL EXPENSE	\$ 1,327,372	\$ 1,934,326	\$ 1,934,326
BALANCE	\$ -	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,327,372	\$ 1,934,326	\$ 1,934,326

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.



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Engineering and Capital Projects



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Engineering and Capital Projects



Engineering & Capital Projects Department

Description

The Engineering & Capital Projects Department (E&CP) strives to provide quality engineering, program and construction management, and inspection services that enhance the safety and the environment of the City of San Diego. The department has approximately 800 engineers, surveyors, and support staff that provide a full range of engineering services for the City's Capital Improvements Program (CIP), such as structural, electrical, and traffic engineering; materials testing, and surveying. E&CP is responsible for: project planning, designing, and construction management of public improvement projects; the quality assurance and inspection of public and private work permitted in rights-of-way; surveying, and materials testing services.

E&CP supports a broad range of projects for various asset types including libraries, fire, lifeguard and police stations, parks and recreation centers; outdoor lighting, streetlights and traffic signals; street and sidewalk improvements, bikeways and other transportation projects; drainage and flood control facilities, water and sewer pipeline, treatment plants and pump stations; and undergrounded utilities. E&CP is also responsible for the asset management of citywide survey monumentation.

The vision is:

To be the innovative Industry leader in developing high quality public infrastructure systems.

The mission is:

To deliver high quality public infrastructure systems by cultivating diverse expertise and leveraging our engineering responsibility in a collaborative and inter-disciplinary environment.

Engineering and Capital Projects

Goals and Objectives

Goal 1: Provide quality, safe, reliable and equitable infrastructure and related services

- Provide high quality customer service
- Produce high quality capital projects
- Conduct community engagement

Goal 2: Provide timely and efficient delivery of projects

- Deliver capital projects on time
- Deliver capital projects within budget

Goal 3: Cultivate a positive departmental culture that prioritizes diversity and inclusion to foster innovation

- Partner with City departments and other government agencies to improve organizational effectiveness
- Actively recruit new City employees and consultants
- Actively retain existing staff

Goal 4: Be the City of choice for private industry that supports the delivery of Capital Projects

- Engage regularly with industries, professional organizations, and government agencies that support City Infrastructure
- Increase the average number of bids and proposals on CIP advertised projects

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>Yes</p> <p>The Engineering & Capital Projects (E&CP) Department's operating budget is to ensure that the department's staff have the training resources they need to meet Goal #4 of the Department's Tactical Equity Plan: Increase departmental effectiveness and resiliency and expand individual employee expertise. The department prioritized its Training Program and adjusted its base budget in FY 2024, reallocating \$400,000 for a total training budget of approximately \$810,000. E&CP also prioritized and adjusted its base budget to reallocate an additional \$385,000 to the department IT budget to purchase laptops and associated accessories, allowing a portion of department staff to work effectively remotely. Because not all employees have a city-issued laptop to work remotely, there is a disparity within the department.</p>	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>No</p> <p>No applicable budget adjustments.</p>

Engineering and Capital Projects

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Percentage of Capital Improvement Projects delivered on baseline Project Charter schedule ¹	79.0%	81.9%	82.0%	64.9%	N/A	N/A
Number of information-sharing meetings with industries supporting City infrastructure	13	9	14	13	14	12
Percentage of all Construction Change Orders due to changed/unforeseen conditions and design errors	3.0%	3.0%	3.5%	3.2%	3.7%	4.0%
Percentage of Capital Improvement Projects awarded on annual baseline schedule ²	N/A	N/A	N/A	N/A	94.7%	80.0%
Percentage of Capital Improvement Projects completed on annual baseline schedule ²	N/A	N/A	N/A	N/A	50.0%	80.0%

1. This key performance indicator is being replaced with two new indicators to increase the accuracy of measuring the department's ability to deliver CIP projects and increase transparency. The two new indicators will address two critical milestones in the life of a CIP project: awarding CIP construction contracts and substantial completion of construction.
2. These indicators will address two critical milestones in the life of a CIP project: awarding CIP construction contracts and substantial completion of construction.

Engineering and Capital Projects

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	825.50	822.50	787.40	(35.10)
Personnel Expenditures	\$ 107,386,049	\$ 114,204,761	\$ 126,350,672	\$ 12,145,911
Non-Personnel Expenditures	18,873,134	27,430,880	21,873,867	(5,557,013)
Total Department Expenditures	\$ 126,259,183	\$ 141,635,641	\$ 148,224,539	\$ 6,588,898
Total Department Revenue	\$ 115,873,536	\$ 136,819,545	\$ 133,858,610	\$ (2,960,935)

Engineering & Capital Projects Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Architectural Engineering & Parks	\$ 13,655,175	\$ 15,266,931	\$ 19,649,060	\$ 4,382,129
Business Operations & Employee Services	21,991,336	33,815,338	32,146,553	(1,668,785)
Capital Asset Management	10,717,734	10,710,295	311,029	(10,399,266)
Construction Engineering Support	-	-	21,865,519	21,865,519
Construction Management & Field Engineer	33,456,710	32,300,524	28,246,220	(4,054,304)
Contracting	3,501,477	-	-	-
Engineering & Capital Projects	1,320,750	1,280,126	588,005	(692,121)
Program & Project Development	23,205,240	28,483,575	13,512,747	(14,970,828)
Project Management Office	-	-	10,658,159	10,658,159
Transportation & Utility Engineering	18,410,761	19,778,852	21,247,247	1,468,395
Total	\$ 126,259,183	\$ 141,635,641	\$ 148,224,539	\$ 6,588,898

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Architectural Engineering & Parks	88.00	92.00	104.80	12.80
Business Operations & Employee Services	76.50	91.50	67.00	(24.50)
Capital Asset Management	80.00	79.00	1.00	(78.00)
Construction Engineering Support	0.00	0.00	143.00	143.00
Construction Management & Field Engineer	190.00	212.00	162.00	(50.00)
Contracting	49.00	0.00	0.00	0.00
Engineering & Capital Projects	3.00	4.00	3.00	(1.00)
Program & Project Development	182.00	188.00	94.80	(93.20)
Project Management Office	0.00	0.00	72.00	72.00
Transportation & Utility Engineering	157.00	156.00	139.80	(16.20)
Total	825.50	822.50	787.40	(35.10)

Engineering and Capital Projects

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	17,855,034 \$	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	308,811	-
Environmental and Permitting Support Section Addition of 1.00 Program Manager and associated non-personnel expenditures to oversee the Environmental and Permitting Support Section.	1.00	137,079	-
AutoCADD Software Licenses Addition of non-personnel expenditures associated with the maintenance and renewal of AutoCADD licenses.	0.00	40,000	-
Power BI Software Licenses Addition of software licenses to aggregate, analyze, visualize, and share capital improvements program data through dashboards and reports.	0.00	16,544	-
Bluebeam Software Licenses Addition of software licenses to support engineers working on CIP projects.	0.00	900	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.60)	(2,995)	-
Auto Messenger 2 Reduction Reduction of 0.50 Auto Messenger 2 in the Business Operations and Employees Services Division.	(0.50)	(36,664)	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(90,128)	-
Planet Bids Software Reduction of non-personnel expenditures due to the transfer of the Planet Bids Software Platform to the Purchasing and Contracting Department.	0.00	(250,000)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(5,530,516)	(643,932)
Transfer to Strategic Capital Projects Department Transfer of 35.00 FTE positions, non-personnel expenditures, and associated revenue from the Engineering and Capital Projects Department to the newly created Strategic Capital Projects Department.	(35.00)	(5,859,167)	(5,814,266)

Engineering and Capital Projects

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Reimbursements for Services	0.00	-	2,348,840
Adjustment to reflect revised reimbursement projections for services provided to the Capital Improvements Program and other funds.			
Right-of-Way Permit Reimbursements	0.00	-	1,148,423
Revenue adjustment associated with reimbursements from the General Fund for Fiscal Year 2022 inspections for right-of-way utility permits.			
Total	(35.10)	\$ 6,588,898	\$ (2,960,935)

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 64,002,912	\$ 72,444,423	\$ 81,033,690	\$ 8,589,267
Fringe Benefits	43,383,137	41,760,338	45,316,982	3,556,644
PERSONNEL SUBTOTAL	107,386,049	114,204,761	126,350,672	12,145,911
NON-PERSONNEL				
Supplies	\$ 409,281	\$ 1,011,130	\$ 478,193	\$ (532,937)
Contracts & Services	8,755,537	15,040,285	10,548,866	(4,491,419)
<i>External Contracts & Services</i>	<i>6,150,315</i>	<i>12,283,221</i>	<i>7,649,232</i>	<i>(4,633,989)</i>
<i>Internal Contracts & Services</i>	<i>2,605,222</i>	<i>2,757,064</i>	<i>2,899,634</i>	<i>142,570</i>
Information Technology	8,624,568	9,518,523	9,560,289	41,766
Energy and Utilities	322,873	398,075	419,966	21,891
Other	742,884	866,553	866,553	-
Transfers Out	-	596,314	-	(596,314)
Capital Expenditures	17,992	-	-	-
NON-PERSONNEL SUBTOTAL	18,873,134	27,430,880	21,873,867	(5,557,013)
Total	\$ 126,259,183	\$ 141,635,641	\$ 148,224,539	\$ 6,588,898

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 115,684,495	\$ 136,819,545	\$ 133,858,610	(2,960,935)
Fines Forfeitures and Penalties	17,222	-	-	-
Other Revenue	191,241	-	-	-
Rev from Money and Prop	(19,422)	-	-	-
Total	\$ 115,873,536	\$ 136,819,545	\$ 133,858,610	(2,960,935)

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$ 45,627 - 54,916	\$ 109,832
20000012	Administrative Aide 1	18.00	17.00	15.00	51,126 - 61,583	853,575
20000024	Administrative Aide 2	10.00	12.00	12.00	58,888 - 70,962	784,537
20000058	Assistant Customer Services Supervisor	0.00	1.00	0.00	69,372 - 83,603	-
20001140	Assistant Department Director	1.00	4.00	3.00	89,589 - 339,372	645,420

Engineering and Capital Projects

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20001202	Assistant Deputy Director	7.00	8.00	7.00	67,740 - 249,134	1,301,644
20000070	Assistant Engineer-Civil	238.00	244.00	234.00	87,820 - 105,804	23,787,716
20000071	Assistant Engineer-Civil	23.00	9.00	3.00	87,820 - 105,804	263,460
20000077	Assistant Engineer-Electrical	9.00	9.00	9.00	87,820 - 105,804	921,907
20000116	Assistant Engineer-Traffic	4.00	4.00	5.00	87,820 - 105,804	525,833
20000143	Associate Engineer-Civil	131.00	136.00	128.00	101,101 - 122,102	15,510,715
20000145	Associate Engineer-Civil	7.00	0.00	0.00	101,101 - 122,102	-
20000150	Associate Engineer-Electrical	5.00	5.00	4.00	101,101 - 122,102	488,408
20000167	Associate Engineer-Traffic	5.00	5.00	5.00	101,101 - 122,102	589,509
20000119	Associate Management Analyst	21.00	18.00	17.00	74,763 - 90,340	1,348,206
20000162	Associate Planner	9.00	10.00	10.00	82,210 - 99,347	938,823
20000110	Auto Messenger 2	0.50	1.50	1.00	37,524 - 45,224	44,546
20000539	Clerical Assistant 2	5.00	5.00	5.00	41,370 - 49,860	240,062
20000545	Contracts Processing Clerk	3.00	3.00	3.00	41,337 - 49,918	141,115
20000366	Customer Services Supervisor	0.00	1.00	2.00	79,910 - 96,485	167,852
20001101	Department Director	1.00	2.00	1.00	89,589 - 339,372	241,836
20001168	Deputy Director	7.00	8.00	7.00	67,740 - 249,134	1,371,343
21000451	Environmental Biologist 3	2.00	2.00	3.00	89,837 - 108,807	306,729
20000924	Executive Assistant	1.00	1.00	1.00	59,068 - 71,442	71,442
20000178	Information Systems Administrator	1.00	1.00	1.00	101,579 - 123,032	123,032
20000290	Information Systems Analyst 2	3.00	3.00	3.00	76,193 - 92,069	273,290
20000293	Information Systems Analyst 3	2.00	4.00	3.00	83,637 - 101,133	294,335
20000998	Information Systems Analyst 4	2.00	2.00	2.00	94,074 - 113,988	227,976
20000377	Information Systems Technician	2.00	1.00	1.00	60,015 - 72,321	60,015
20001018	Land Surveying Assistant	35.00	35.00	34.00	88,023 - 106,053	3,366,543
20001019	Land Surveying Associate	9.00	9.00	10.00	101,336 - 122,385	1,184,621
90001073	Management Intern - Hourly	4.00	4.00	3.40	36,489 - 36,624	124,062
20000756	Office Support Specialist	6.00	4.00	4.00	42,727 - 51,426	170,908
20000634	Organization Effectiveness Specialist 2	1.00	1.00	0.00	67,812 - 81,941	-
20000639	Organization Effectiveness Supervisor	1.00	1.00	1.00	83,726 - 101,449	101,449
20000669	Park Designer	4.00	4.00	4.00	96,614 - 116,672	460,427
20000680	Payroll Specialist 2	4.00	4.00	4.00	50,258 - 60,679	225,567
20000740	Principal Drafting Aide	9.00	9.00	9.00	62,703 - 75,928	613,810
20000743	Principal Engineering Aide	62.00	61.00	58.00	75,870 - 91,873	5,069,646
20000518	Principal Survey Aide	20.00	20.00	20.00	76,056 - 92,092	1,687,994
20001234	Program Coordinator	1.00	1.00	0.00	36,489 - 198,900	-
20001222	Program Manager	3.00	3.00	4.00	67,740 - 249,134	596,536
20000760	Project Assistant	34.00	32.00	32.00	78,494 - 94,568	2,753,563
20000761	Project Officer 1	11.00	11.00	13.00	90,364 - 109,135	1,320,767
20000763	Project Officer 2	7.00	6.00	6.00	104,165 - 125,923	724,256

Engineering and Capital Projects

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20001042	Safety and Training Manager	1.00	1.00	1.00	83,726 - 101,449	99,420
20000847	Safety Officer	1.00	1.00	0.00	72,628 - 87,711	-
20000854	Safety Representative 2	0.00	0.00	1.00	63,289 - 76,539	63,289
20000885	Senior Civil Engineer	35.00	40.00	38.00	116,542 - 140,885	5,219,815
20000890	Senior Civil Engineer	4.00	1.00	0.00	116,542 - 140,885	-
20000904	Senior Electrical Engineer	1.00	1.00	1.00	116,542 - 140,885	140,885
20000900	Senior Engineering Aide	11.00	11.00	11.00	67,411 - 81,490	811,340
20001014	Senior Land Surveyor	2.00	2.00	2.00	116,806 - 141,197	282,394
20000015	Senior Management Analyst	14.00	15.00	16.00	82,066 - 99,234	1,489,584
20000918	Senior Planner	5.00	5.00	6.00	94,702 - 114,503	664,161
20000929	Senior Survey Aide	4.00	4.00	4.00	67,567 - 81,689	279,287
20000926	Senior Traffic Engineer	2.00	1.00	1.00	116,542 - 140,885	140,885
90000964	Student Engineer - Hourly	4.00	4.00	4.00	36,489 - 40,138	146,496
20000970	Supervising Management Analyst	8.00	9.00	9.00	87,965 - 106,585	940,645
21000177	Trainer	2.00	2.00	2.00	67,812 - 81,941	129,400
20001041	Training Supervisor	1.00	2.00	2.00	74,437 - 90,008	167,810
	Architect License Pay					18,315
	Bilingual - Regular					1,456
	Budgeted Personnel					(9,431,143)
	Expenditure Savings					
	Infrastructure In-Training Pay					1,234,754
	Infrastructure Registration Pay					2,914,634
	Landscape Architect Lic					51,826
	Overtime Budgeted					1,400,000
	Reg Pay For Engineers					2,748,243
	Sick Leave - Hourly					6,273
	Termination Pay Annual					292,989
	Leave					
	Vacation Pay In Lieu					1,187,625
FTE, Salaries, and Wages Subtotal		825.50	822.50	787.40		\$ 81,033,690

Engineering and Capital Projects

	FY2022		FY2023		FY2024		FY2023-2024
	Actual		Budget		Adopted		Change
Fringe Benefits							
Employee Offset Savings	\$	252,898	\$	254,836	\$	271,406	\$ 16,570
Flexible Benefits		9,014,658		9,024,378		8,973,700	(50,678)
Long-Term Disability		245,315		227,261		251,642	24,381
Medicare		971,540		1,031,346		1,134,369	103,023
Other		-		(483,923)		-	483,923
Other Post-Employment Benefits		4,378,626		3,866,624		3,800,252	(66,372)
Retiree Medical Trust		95,406		110,217		127,351	17,134
Retirement 401 Plan		68,854		104,762		448,668	343,906
Retirement ADC		22,609,374		21,680,730		26,628,203	4,947,473
Retirement DROP		110,967		123,939		105,333	(18,606)
Risk Management Administration		781,352		792,006		859,716	67,710
Supplemental Pension Savings Plan		4,271,732		4,654,223		2,130,443	(2,523,780)
Unemployment Insurance		83,584		82,479		81,456	(1,023)
Workers' Compensation		498,832		291,460		504,443	212,983
Fringe Benefits Subtotal	\$	43,383,137	\$	41,760,338	\$	45,316,982	\$ 3,556,644
Total Personnel Expenditures					\$	126,350,672	

Engineering and Capital Projects

Revenue and Expense Statement (Non-General Fund)

Engineering & Capital Projects Fund ¹	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (1,382,877)	\$ (11,768,514)	\$ (19,891,189)
TOTAL BALANCE AND RESERVES	\$ (1,382,877)	\$ (11,768,514)	\$ (19,891,189)
REVENUE			
Charges for Services	\$ 115,684,495	\$ 136,819,545	\$ 139,672,876
Fines Forfeitures and Penalties	17,222	-	-
Other Revenue	191,241	-	-
Revenue from Use of Money and Property	(19,422)	-	-
TOTAL REVENUE	\$ 115,873,536	\$ 136,819,545	\$ 139,672,876
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 114,490,658	\$ 125,051,031	\$ 119,781,687
OPERATING EXPENSE			
Personnel Expenses	\$ 64,002,912	\$ 72,444,423	\$ 85,023,762
Fringe Benefits	43,383,137	41,760,338	47,225,698
Supplies	409,270	1,011,130	484,438
Contracts & Services	8,755,537	15,040,285	10,562,646
Information Technology	8,624,568	9,518,523	9,650,798
Energy and Utilities	322,873	398,075	422,201
Other Expenses	742,884	866,553	866,553
Transfers Out	-	596,314	-
Capital Expenditures	17,992	-	-
TOTAL OPERATING EXPENSE	\$ 126,259,172	\$ 141,635,641	\$ 154,236,096
TOTAL EXPENSE	\$ 126,259,172	\$ 141,635,641	\$ 154,236,096
BALANCE***	\$ (11,768,514)	\$ (16,584,610)	\$ (34,454,409)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 114,490,658	\$ 125,051,031	\$ 119,781,687

1. The Engineering and Capital Projects Fund is comprised of both the Engineering and Capital Projects Department and the Strategic Capital Projects Department.

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

***The Engineering & Capital Projects Fund reflects a negative beginning balance/ending balance; however, based on revised overhead rates and salary increases, actual revenues will likely be higher in Fiscal Year 2024 than budgeted. Total revenue will depend on actual billable work charged to the Capital Improvements Program (CIP). The Department of Finance will work with the Engineering and Capital Projects and Strategic Capital Projects Departments to monitor this fund throughout Fiscal Year 2024 and will revise revenue estimates accordingly.

Environmental Services



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Environmental Services



Description

The Environmental Services Department ensures residents are provided with a clean and safe environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally sound landfill management. The Department consists of four Divisions: Clean SD, Collection Services, Disposal & Environmental Protection, and Waste Reduction.

The Clean SD Division is responsible for managing the waste abatement and litter control components of the Clean SD Program which includes enforcement of citywide solid waste codes, illegal dumping removal, waste abatements, planned curbside cleanups in neighborhoods, and sidewalk sanitization.

The Collection Services Division provides collection and disposal of residential refuse, collection and proper handling of recyclables and organic waste, and collection of litter from street litter containers in business districts.

The Disposal & Environmental Protection Division operates the Miramar Landfill, an organic processing facility, and a household hazardous-waste transfer facility. The Division maintains eight closed landfills and eight inactive burn sites; ensures regulatory compliance of the City's underground fuel storage tanks; performs inspections and manages abatements of lead and asbestos in City facilities; and provides public education on lead and asbestos, and disposal services of household hazardous waste.

The Waste Reduction Division is responsible for managing the Non-Exclusive Solid Waste Collection Franchise system, waste diversion programs, zero waste planning, Senate Bill 1383 reporting and compliance, recycling education and technical assistance, and programs for residents and businesses.

Environmental Services

The vision is:

To be a leader in the waste management industry and provide first in class service to all San Diegans

The mission is:

Manage solid waste in a way that champions sustainability emphasizing resource conservation and protection of the environment.

Goals and Objectives

Goal 1: Maintain a safe and innovative workforce

- Provide a department culture that fosters innovation.
- Provide a department culture that values diversity, inclusion and belonging regardless of classification.
- Provide all employees with the tools (vehicles, equipment, & supplies) they need to do their day to day jobs effectively.
- Reduce and minimize workplace injuries.

Goal 2: Ensure excellence in service delivery

- Provide access to department information and resources.
- Promote the safe disposal of hazardous materials throughout all communities of San Diego that may not have easy access to the City's Miramar Facility.
- Utilize federal funding to support take back events in qualifying areas.
- Provide equitable availability of work vehicles for all employees.

Goal 3: Protect and enhance environmental quality

- Provide a citywide organic waste recycling marketing campaign that prioritizes inclusion and equity, focuses on the benefits, improves public perception, reduces barriers to understanding, and builds a coalition of support.
- Implement weekly organic waste collection throughout all communities of San Diego serviced by the City.

Goal 4: Recognize our employees are the key resource to achieving our mission

- Provide opportunity for work life balance for our hard working employees.
- Provide work flexibility.
- Access to restrooms for field staff (City facilities).
- Provide department safety trainings for topics not addressed previously, such as HMMP, ALMP, LSHHP.
- Ensure work is completed using regular working time.
- Reduce opportunities for negative interactions with the public, which disproportionately affect call center, cashiers, drivers, and supervisors.

Environmental Services

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>Yes</p> <p>Collaborating with Human Resources to source and provide staff training that sustains and enhances industry knowledge. Collaborating with the Department of Race & Equity and Human Resources to modify existing employee engagement strategy to yield more authentic, robust and representative engagement. Collaborating with Human Resources and Personnel on a debiased selection process and staff retention. Collaborating with the Performance & Analytics Department to assess what disparities exist within our department. Also, to create citywide maps of all available restroom facilities for employees that serve in the field, and of all street litter containers across the city.</p>	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>Yes</p> <p>Budget Adjustments will address disparities that align with the following Tactical Equity Plan goals: 1. Maintain a safe and innovative workforce; 2. Ensure excellence in service delivery; 3. Protect and enhance environmental quality; 4. Recognize our employees are the key resource to achieving our mission. Equity Lens response: Significant budget additions include \$3.1 million for 29.51 new FTE positions, and \$4.5 million in ongoing non-personnel expenditures for supplies, equipment, and contract services to carry out essential functions. These adjustments will provide support for the internal workforce because service delivery hinges on filled, qualified and productive employees. These adjustments will also allow the department to carry out state mandates and adhere to regulatory compliance requirements.</p>

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Percent of Compressed Natural Gas (CNG) waste collection vehicles in the fleet ¹	53%	64%	76%	76%	93%	100%
Continuous operation of City landfill gas collection systems	N/A	91%	96%	95%	92%	100%
Percent of waste diverted from City Facilities (minimum goal of 50% diversion)	72%	50%	50%	50%	50%	50%
Tons of household hazardous waste collected citywide	450	333	476	401	396	400
Percent of successful refuse, recycling and green collection	N/A	99.9%	99.8%	99.9%	99.9%	100.0%
Percent of clients satisfied with recycling outreach services	100%	99%	99%	98%	97%	100%

1. Based on the current vehicle replacement schedule, the department anticipates reaching 100% by FY2026

Environmental Services

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	456.09	557.26	573.51	16.25
Personnel Expenditures	\$ 46,446,561	\$ 57,916,599	\$ 69,160,743	\$ 11,244,144
Non-Personnel Expenditures	79,593,548	99,799,581	113,007,838	13,208,257
Total Department Expenditures	\$ 126,040,109	\$ 157,716,180	\$ 182,168,581	\$ 24,452,401
Total Department Revenue	\$ 76,900,167	\$ 70,660,547	\$ 85,168,806	\$ 14,508,259

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Clean SD	\$ -	\$ -	\$ 18,626,703	\$ 18,626,703
Collection Services	44,496,752	56,769,853	74,041,660	17,271,807
Disposal & Environmental Protection	1,967,578	2,589,899	2,964,124	374,225
Environmental Services	2,148,963	4,607,392	5,212,736	605,344
Waste Reduction	8,754,926	17,035,267	3,857,782	(13,177,485)
Total	\$ 57,368,219	\$ 81,002,411	\$ 104,703,005	\$ 23,700,594

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Clean SD	0.00	0.00	75.00	75.00
Collection Services	106.20	185.52	194.52	9.00
Disposal & Environmental Protection	14.95	17.95	19.95	2.00
Environmental Services	13.68	28.33	22.01	(6.32)
Waste Reduction	55.90	63.40	22.20	(41.20)
Total	190.73	295.20	333.68	38.48

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 6,812,907	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Salary and Benefit Adjustments	0.00	5,819,781	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Refuse Disposal Fees	0.00	5,120,000	-
Addition of Refuse Disposal Fees associated with an approved tipping fee increase.			

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of General Public Benefit Programs Transfer of 33.00 FTE positions, non-personnel expenditures, and revenue from the Refuse Disposal Fund to the General Fund associated with general public benefit programs.	33.00	4,514,853	100,000
Transfer of Vehicles Addition of non-personnel expenditures associated with the transfer of vehicles from the Refuse Disposal Fund to the General Fund.	0.00	2,308,259	-
Enhanced Hot Spot Crew Addition of 6.00 FTE positions and non-personnel expenditures to support hot spot litter cleanup crews for Clean SD.	6.00	1,456,646	-
Cost of Service Study Addition of 5.00 FTE positions and non-personnel expenditures to support a waste collection cost of service study and a stakeholder engagement process.	5.00	1,160,178	-
Billing Solution Software Implementation Addition of non-personnel expenditures to support a billing solution and software integration to implement Measure B.	0.00	500,000	-
Organics Waste Recycling Support Addition of 1.00 Administrative Aide 2, 1.00 Public Works Dispatcher, 1.00 Area Refuse Collection Supervisor, and non-personnel expenditures to support compliance with Senate Bill 1383.	3.00	366,914	-
Asbestos Lead & Mold Program Expansion Addition of 2.00 Environmental Health Inspector 2s and non-personnel expenditures to support the Asbestos Lead and Mold Program.	2.00	306,500	-
Clean SD Division Reallocation of positions to the new Clean SD Division to oversee solid waste related responsibilities.	0.80	168,145	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	163,905	-
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	67,790	-
Safety, Training and Employee Development Addition of 1.00 Safety Trainer to support the department's Safety, Training and Employee Development Program.	0.34	31,956	-
Payroll Support Addition of 1.00 Payroll Specialist 2 to support the department with payroll processing.	0.34	25,329	-

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding	(1.00)	(33,361)	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			
Sidewalk Vending Ordinance Enforcement Reduction	(11.00)	(1,459,760)	-
Reduction of 11.00 FTE positions and non-personnel expenditures associated with the enforcement of the Sidewalk Vending Ordinance.			
One-Time Additions and Annualizations	0.00	(3,629,448)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Total	38.48	\$ 23,700,594	\$ 100,000

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 10,919,270	\$ 18,295,800	\$ 24,684,349	\$ 6,388,549
Fringe Benefits	8,942,599	12,483,602	16,014,123	3,530,521
PERSONNEL SUBTOTAL	19,861,869	30,779,402	40,698,472	9,919,070
NON-PERSONNEL				
Supplies	\$ 283,701	\$ 3,029,245	\$ 2,633,321	\$ (395,924)
Contracts & Services	28,352,453	40,609,413	50,549,496	9,940,083
<i>External Contracts & Services</i>	<i>4,324,617</i>	<i>10,234,614</i>	<i>10,744,003</i>	<i>509,389</i>
<i>Internal Contracts & Services</i>	<i>24,027,837</i>	<i>30,374,799</i>	<i>39,805,493</i>	<i>9,430,694</i>
Information Technology	1,174,506	2,175,820	3,036,470	860,650
Energy and Utilities	2,213,885	2,259,790	5,466,125	3,206,335
Other	60,203	10,271	10,862	591
Transfers Out	5,421,600	-	2,308,259	2,308,259
Capital Expenditures	-	2,138,470	-	(2,138,470)
NON-PERSONNEL SUBTOTAL	37,506,349	50,223,009	64,004,533	13,781,524
Total	\$ 57,368,219	\$ 81,002,411	\$ 104,703,005	\$ 23,700,594

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 717,965	\$ 811,720	\$ 911,720	\$ 100,000
Fines Forfeitures and Penalties	51,056	55,500	55,500	-
Licenses and Permits	93,899	190,000	190,000	-
Other Local Taxes	169,427	160,000	160,000	-
Other Revenue	301,478	180,000	180,000	-
Total	\$ 1,333,825	\$ 1,397,220	\$ 1,497,220	\$ 100,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.35	2.35	2.35	\$ 45,627 - 54,916	\$ 127,945
20000012	Administrative Aide 1	0.80	1.80	0.80	51,126 - 61,583	45,426
20000024	Administrative Aide 2	1.83	2.83	3.83	58,888 - 70,962	229,935

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000860	Area Refuse Collection Supervisor	5.00	9.00	10.00	79,973 - 95,458	892,640
20001092	Assistant Environmental Services Director	0.35	0.35	0.35	45,779 - 250,902	76,124
20000119	Associate Management Analyst	2.58	2.58	4.58	74,763 - 90,340	368,098
20000266	Cashier	1.00	1.00	1.00	43,553 - 52,420	49,860
20000306	Code Compliance Officer	38.00	49.00	43.00	53,026 - 63,798	2,499,655
20000307	Code Compliance Supervisor	5.50	9.00	7.00	61,077 - 73,098	466,000
20000303	Community Development Specialist 4	0.00	0.00	1.00	90,558 - 109,727	90,558
20001168	Deputy Director	1.25	2.25	2.25	67,740 - 249,134	396,002
20000863	District Refuse Collection Supervisor	1.70	2.50	2.50	93,864 - 112,385	278,758
21000625	Environmental Health Coordinator	2.00	2.00	2.00	84,442 - 102,076	204,152
20000038	Environmental Health Inspector 2	5.00	8.00	10.00	74,687 - 90,550	867,979
20000037	Environmental Health Manager	1.00	1.00	1.00	98,983 - 120,081	98,983
20001149	Environmental Services Director	0.35	0.35	0.35	89,589 - 339,372	80,603
20000430	Equipment Operator 2	0.00	0.00	1.00	57,730 - 69,020	69,020
20000924	Executive Assistant	0.35	0.35	0.35	59,068 - 71,442	20,677
20001049	General Utility Supervisor	0.20	0.20	1.00	78,179 - 94,565	93,147
20000521	Hazardous Materials Inspector 2	2.00	2.00	2.00	79,806 - 96,756	178,737
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	87,914 - 106,530	87,913
20000494	Hazardous Materials Program Manager	0.45	0.45	0.45	105,767 - 128,311	47,597
20000502	Heavy Truck Driver 1	0.00	2.00	5.00	47,265 - 56,321	251,670
20000501	Heavy Truck Driver 2	2.00	3.00	13.00	49,045 - 59,119	678,989
20000178	Information Systems Administrator	0.38	0.38	0.38	101,579 - 123,032	46,751
20000290	Information Systems Analyst 2	1.14	1.14	1.14	76,193 - 92,069	102,812
20000293	Information Systems Analyst 3	0.76	0.76	0.76	83,637 - 101,133	76,868
20000998	Information Systems Analyst 4	0.76	0.76	0.76	94,074 - 113,988	79,068
90001073	Management Intern - Hourly	0.00	1.00	0.00	36,489 - 36,624	-
20000172	Payroll Specialist 1	0.56	0.56	0.56	48,050 - 57,830	31,742
20000680	Payroll Specialist 2	1.16	1.16	1.50	50,258 - 60,679	85,537
20001234	Program Coordinator	0.00	1.00	1.00	36,489 - 198,900	140,989
20001222	Program Manager	2.24	3.24	4.24	67,740 - 249,134	639,072
20000783	Public Information Clerk	4.78	6.78	6.78	45,627 - 54,916	350,292
20000776	Public Works Dispatcher	1.20	1.20	2.20	47,100 - 56,751	114,031
20001032	Public Works Supervisor	1.00	1.00	2.00	71,783 - 86,897	169,450
20000562	Recycling Specialist 2	0.50	1.00	1.00	72,993 - 88,202	81,279

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000565	Recycling Specialist 3	0.50	1.00	1.00	80,124 - 96,886	95,433
20001042	Safety and Training Manager	0.36	0.36	0.36	83,726 - 101,449	35,972
20000847	Safety Officer	0.35	0.35	0.35	72,628 - 87,711	26,306
20000854	Safety Representative 2	0.35	0.35	0.35	63,289 - 76,539	24,684
20000859	Sanitation Driver 1	10.00	16.00	13.00	57,556 - 68,794	771,279
20000857	Sanitation Driver 2	74.33	135.00	138.00	70,525 - 83,099	10,815,679
20000851	Sanitation Driver 3	7.00	7.00	7.00	74,048 - 87,199	570,940
20000885	Senior Civil Engineer	0.10	0.10	0.10	116,542 - 140,885	14,088
20000965	Senior Code Compliance Supervisor	1.00	1.00	1.00	67,185 - 80,649	80,649
20000015	Senior Management Analyst	0.95	1.45	2.45	82,066 - 99,234	224,149
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	1.00	96,643 - 117,209	117,209
20000970	Supervising Management Analyst	1.60	1.60	1.60	87,965 - 106,585	159,294
20000561	Supervising Recycling Specialist	0.00	0.00	1.00	85,832 - 104,001	104,001
21000177	Trainer	0.00	0.00	0.34	67,812 - 81,941	23,056
20001051	Utility Worker 1	0.00	3.00	11.00	39,837 - 47,366	438,207
20001053	Utility Worker 2	4.00	4.00	17.00	43,500 - 51,767	835,145
	Bilingual - Regular					6,746
	Budgeted Personnel					(1,366,525)
	Expenditure Savings					
	Infrastructure Registration					2,250
	Pay					
	Overtime Budgeted					1,344,789
	Reg Pay For Engineers					2,112
	Standby Pay					4,836
	Termination Pay Annual					30,182
	Leave					
	Vacation Pay In Lieu					205,509
FTE, Salaries, and Wages Subtotal		190.73	295.20	333.68	\$	24,684,349

Environmental Services

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 20,221	\$ 22,079	\$ 29,440	\$ 7,361
Flexible Benefits	2,103,169	3,130,412	3,967,225	836,813
Long-Term Disability	40,785	62,659	81,495	18,836
Medicare	161,006	258,412	332,744	74,332
Other Post-Employment Benefits	1,034,875	1,629,247	1,793,206	163,959
Retiree Medical Trust	12,558	29,989	38,892	8,903
Retirement 401 Plan	13,346	75,589	152,634	77,045
Retirement ADC	4,203,822	5,164,057	7,383,332	2,219,275
Retirement DROP	26,610	31,543	37,187	5,644
Risk Management Administration	184,291	333,650	405,731	72,081
Supplemental Pension Savings Plan	673,438	751,692	461,419	(290,273)
Unemployment Insurance	13,882	22,740	26,235	3,495
Workers' Compensation	454,596	971,533	1,304,583	333,050
Fringe Benefits Subtotal	\$ 8,942,599	\$ 12,483,602	\$ 16,014,123	\$ 3,530,521
Total Personnel Expenditures			\$ 40,698,472	

Automated Refuse Container Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Collection Services	\$ 1,296,834	\$ 1,952,906	\$ 1,951,659	\$ (1,247)
Total	\$ 1,296,834	\$ 1,952,906	\$ 1,951,659	\$ (1,247)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology	0.00	\$ (1,247)	\$ -
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Total	0.00	\$ (1,247)	\$ -

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Supplies	\$ 1,130,431	\$ 1,750,000	\$ 1,750,000	\$ -
Contracts & Services	147,724	150,000	150,000	-
<i>External Contracts & Services</i>	8,716	10,000	10,000	-
<i>Internal Contracts & Services</i>	139,008	140,000	140,000	-
Information Technology	18,680	52,906	51,659	(1,247)
NON-PERSONNEL SUBTOTAL	1,296,834	1,952,906	1,951,659	(1,247)
Total	\$ 1,296,834	\$ 1,952,906	\$ 1,951,659	\$ (1,247)

Environmental Services

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 1,589,720	\$ 1,600,000	\$ 1,600,000	\$ -
Other Revenue	1,479	-	-	-
Rev from Money and Prop	17,610	-	-	-
Total	\$ 1,608,809	\$ 1,600,000	\$ 1,600,000	\$ -

Recycling Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Clean SD	\$ -	\$ -	\$ 188,576	\$ 188,576
Collection Services	18,643,500	12,392,501	14,401,035	2,008,534
Disposal & Environmental Protection	1,411,623	1,561,387	1,617,242	55,855
Environmental Services	2,712,829	3,511,513	3,783,338	271,825
Waste Reduction	3,305,760	10,143,248	9,192,814	(950,434)
Total	\$ 26,073,712	\$ 27,608,649	\$ 29,183,005	\$ 1,574,356

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Clean SD	0.00	0.00	3.25	3.25
Collection Services	84.97	53.98	53.98	0.00
Disposal & Environmental Protection	5.05	5.05	5.05	0.00
Environmental Services	8.80	8.49	9.15	0.66
Waste Reduction	14.91	19.91	26.07	6.16
Total	113.73	87.43	97.50	10.07

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reallocation of the Recycling Program Reallocation of 8.16 FTE positions from the Refuse Disposal Fund to the Recycling Fund associated with the Recycling Program.	8.16	\$ 1,296,600	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,263,436	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	1,154,458	-
Organics Waste Recycling Support Addition of 1.00 Program Manager to support compliance with Senate Bill 1383.	1.00	199,467	-

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Clean SD Code Compliance Vehicles Addition of one-time non-personnel expenditures for vehicles to support Clean SD.	0.00	85,000	-
Safety, Training and Employee Development Addition of 1.00 Safety Trainer to support the department's Safety, Training, and Employee Development Program.	0.33	31,015	-
Recycling Support Addition of 0.25 Recycling Specialist 2 to support compliance with Senate Bill 1383.	0.25	26,161	-
Payroll Support Addition of 1.00 Payroll Specialist 2 to support the department with payroll processing.	0.33	24,583	-
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	11,890	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	7,236	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	5,920	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(2,531,410)	-
Total	10.07	\$ 1,574,356	\$ -

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 6,499,524	\$ 6,778,561	\$ 7,420,570	\$ 642,009
Fringe Benefits	4,755,235	3,781,337	4,763,315	981,978
PERSONNEL SUBTOTAL	11,254,759	10,559,898	12,183,885	1,623,987
NON-PERSONNEL				
Supplies	\$ 1,371,061	\$ 1,504,544	\$ 1,555,637	\$ 51,093
Contracts & Services	12,044,828	14,175,797	12,026,936	(2,148,861)
<i>External Contracts & Services</i>	<i>2,540,726</i>	<i>8,144,526</i>	<i>6,985,032</i>	<i>(1,159,494)</i>
<i>Internal Contracts & Services</i>	<i>9,504,102</i>	<i>6,031,271</i>	<i>5,041,904</i>	<i>(989,367)</i>
Information Technology	489,007	618,659	624,579	5,920
Energy and Utilities	850,868	526,344	2,769,468	2,243,124
Other	63,189	23,407	22,500	(907)
Capital Expenditures	-	200,000	-	(200,000)
NON-PERSONNEL SUBTOTAL	14,818,952	17,048,751	16,999,120	(49,631)
Total	\$ 26,073,712	\$ 27,608,649	\$ 29,183,005	\$ 1,574,356

Environmental Services

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 17,461,496	\$ 18,916,557	\$ 18,916,557	\$ -
Fines Forfeitures and Penalties	2,662,026	2,083,103	2,133,103	50,000
Other Local Taxes	2,130,413	3,910,000	3,910,000	-
Other Revenue	4,518,111	130,000	130,000	-
Rev from Money and Prop	659,030	611,100	611,100	-
Rev from Other Agencies	582,295	600,000	550,000	(50,000)
Transfers In	1,709,088	1,000,000	1,000,000	-
Total	\$ 29,722,460	\$ 27,250,760	\$ 27,250,760	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.61	1.61	1.61	\$ 45,627 - 54,916	\$ 81,852
20000012	Administrative Aide 1	0.11	0.11	1.11	51,126 - 61,583	63,705
20000024	Administrative Aide 2	1.66	1.66	2.66	58,888 - 70,962	168,685
20000860	Area Refuse Collection Supervisor	3.00	2.00	2.00	79,973 - 95,458	190,916
20001092	Assistant Environmental Services Director	0.31	0.31	0.31	45,779 - 250,902	67,418
20000119	Associate Management Analyst	3.37	2.37	2.37	74,763 - 90,340	189,792
20000266	Cashier	1.00	1.00	1.00	43,553 - 52,420	52,420
20000306	Code Compliance Officer	2.00	2.00	2.00	53,026 - 63,798	116,824
20000354	Custodian 2	0.31	0.31	0.00	36,489 - 41,783	-
20001168	Deputy Director	0.50	0.50	0.50	67,740 - 249,134	90,505
20000863	District Refuse Collection Supervisor	0.80	0.50	0.50	93,864 - 112,385	55,453
20001149	Environmental Services Director	0.31	0.31	0.31	89,589 - 339,372	71,387
20000924	Executive Assistant	0.31	0.31	0.31	59,068 - 71,442	18,313
20000521	Hazardous Materials Inspector 2	1.00	1.00	1.00	79,806 - 96,756	81,981
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	87,914 - 106,530	102,801
20000494	Hazardous Materials Program Manager	0.45	0.45	0.45	105,767 - 128,311	47,597
20000502	Heavy Truck Driver 1	1.00	1.00	1.00	47,265 - 56,321	47,265
20000178	Information Systems Administrator	0.28	0.28	0.28	101,579 - 123,032	34,451
20000290	Information Systems Analyst 2	0.84	0.84	0.84	76,193 - 92,069	75,763
20000293	Information Systems Analyst 3	0.56	0.56	0.56	83,637 - 101,133	56,634
20000998	Information Systems Analyst 4	0.56	0.56	0.56	94,074 - 113,988	58,260
90001073	Management Intern - Hourly	1.26	1.26	1.26	36,489 - 36,624	45,976
20000172	Payroll Specialist 1	0.41	0.41	0.41	48,050 - 57,830	23,238
20000680	Payroll Specialist 2	0.66	0.66	0.99	50,258 - 60,679	55,814
20001222	Program Manager	1.06	1.06	2.06	67,740 - 249,134	320,333

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000783	Public Information Clerk	1.96	1.96	1.96	45,627 - 54,916	106,764
20000776	Public Works Dispatcher	0.70	0.70	0.70	47,100 - 56,751	39,046
20001032	Public Works Supervisor	0.25	0.25	0.25	71,783 - 86,897	20,418
20000557	Recycling Program Manager	0.38	0.38	1.00	98,663 - 119,413	119,413
20000562	Recycling Specialist 2	4.46	6.46	11.25	72,993 - 88,202	945,927
20000565	Recycling Specialist 3	2.00	3.00	5.00	80,124 - 96,886	441,969
20001042	Safety and Training Manager	0.31	0.31	0.31	83,726 - 101,449	30,984
20000847	Safety Officer	0.31	0.31	0.31	72,628 - 87,711	23,294
20000854	Safety Representative 2	0.31	0.31	0.31	63,289 - 76,539	21,860
20000859	Sanitation Driver 1	12.00	6.00	6.00	57,556 - 68,794	344,732
20000857	Sanitation Driver 2	55.00	32.00	32.00	70,525 - 83,099	2,472,983
20000851	Sanitation Driver 3	5.00	4.00	4.00	74,048 - 87,199	348,796
20000927	Senior Clerk/Typist	1.00	1.00	0.00	48,915 - 59,015	-
20000015	Senior Management Analyst	0.41	1.41	1.41	82,066 - 99,234	130,376
20000970	Supervising Management Analyst	1.27	1.27	1.27	87,965 - 106,585	125,323
20000561	Supervising Recycling Specialist	1.00	1.00	1.00	85,832 - 104,001	104,001
21000177	Trainer	0.00	0.00	0.33	67,812 - 81,941	22,378
20001051	Utility Worker 1	0.00	2.00	2.31	39,837 - 47,366	94,356
20001053	Utility Worker 2	3.00	3.00	3.00	43,500 - 51,767	145,778
	Bilingual - Regular					7,513
	Budgeted Personnel					(651,808)
	Expenditure Savings					
	Exceptional Performance					792
	Pay-Classified					
	Overtime Budgeted					326,088
	Standby Pay					495
	Termination Pay Annual					17,025
	Leave					
	Vacation Pay In Lieu					64,684
FTE, Salaries, and Wages Subtotal		113.73	87.43	97.50	\$	7,420,570

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 11,995	\$ 13,849	\$ 15,324	\$ 1,475
Flexible Benefits	1,243,540	1,012,103	1,155,317	143,214
Long-Term Disability	24,082	18,894	24,759	5,865
Medicare	95,739	77,866	101,688	23,822
Other	-	(62,439)	-	62,439
Other Post-Employment Benefits	633,477	449,303	498,270	48,967
Retiree Medical Trust	9,108	7,772	10,736	2,964
Retirement 401 Plan	6,738	9,590	41,756	32,166
Retirement ADC	1,858,132	1,575,190	2,295,204	720,014
Retirement DROP	19,981	18,514	19,862	1,348
Risk Management Administration	113,290	92,059	112,899	20,840

Environmental Services

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Supplemental Pension Savings Plan	429,614	330,358	169,583	(160,775)
Unemployment Insurance	8,206	6,917	8,047	1,130
Workers' Compensation	301,335	231,361	309,870	78,509
Fringe Benefits Subtotal	\$ 4,755,235	\$ 3,781,337	\$ 4,763,315	\$ 981,978
Total Personnel Expenditures			\$ 12,183,885	

Refuse Disposal Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Clean SD	\$ -	\$ -	\$ 1,493,761	\$ 1,493,761
Collection Services	1,670,495	2,641,016	587,040	(2,053,976)
Disposal & Environmental Protection	30,400,501	34,334,869	38,528,181	4,193,312
Environmental Services	3,658,452	4,431,015	4,870,059	439,044
Waste Reduction	5,571,897	5,745,314	851,871	(4,893,443)
Total	\$ 41,301,345	\$ 47,152,214	\$ 46,330,912	\$ (821,302)

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Clean SD	0.00	0.00	0.75	0.75
Collection Services	9.16	9.50	2.50	(7.00)
Disposal & Environmental Protection	93.00	116.00	125.00	9.00
Environmental Services	10.52	10.18	10.84	0.66
Waste Reduction	38.95	38.95	3.24	(35.71)
Total	151.63	174.63	142.33	(32.30)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Organics Processing Facility Addition of 8.00 FTE positions and non-personnel expenditures to support Organics Processing Facility operations and processing of organic material in compliance with Senate Bill 1383.	8.00	\$ 3,895,295	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	2,082,211	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(1,834)	-
Landfill Fee Collection Addition of 1.00 Program Coordinator to support the Miramar Landfill Fee Collection Team.	1.00	150,544	-

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Safety, Training and Employee Development Addition of 1.00 Safety Trainer to support the department's Safety, Training and Employee Development Program.	0.33	31,015	-
Payroll Support Addition of 1.00 Payroll Specialist 2 to support the department with payroll processing.	0.33	24,583	-
Clean SD Division Reallocation of positions to the new Clean SD Division to oversee solid waste related responsibilities.	(0.80)	(168,145)	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(216,243)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(810,943)	-
Reallocation of the Recycling Program Reallocation of 8.16 FTE positions from the Refuse Disposal Fund to the Recycling Fund associated with the Recycling Program.	(8.16)	(1,296,600)	-
Transfer of General Public Benefit Programs Transfer of 33.00 FTE positions, non-personnel expenditures, and revenue from the Refuse Disposal Fund to the General Fund associated with general public benefit programs.	(33.00)	(4,514,853)	(100,000)
Disposal Fees Revenue Adjustment to reflect revised disposal fee revenue projections.	0.00	-	12,800,000
Transfer of Vehicles Addition of revenue associated with the transfer of vehicles from the Refuse Disposal Fund to the General Fund.	0.00	-	2,308,259
Revised Bin Services Revenue Reduction of bin services revenue associated with the restructure of the program from the Refuse Disposal Fund to the General Fund.	0.00	-	(600,000)
Total	(32.30)	\$ (821,302)	\$ 14,408,259

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 8,605,134	\$ 9,326,248	\$ 10,011,847	\$ 685,599
Fringe Benefits	6,724,798	7,251,051	6,266,539	(984,512)
PERSONNEL SUBTOTAL	15,329,932	16,577,299	16,278,386	(298,913)

Environmental Services

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Supplies	\$ 1,442,747	\$ 1,742,675	\$ 1,592,278	\$ (150,397)
Contracts & Services	19,615,313	24,453,176	24,338,618	(114,558)
<i>External Contracts & Services</i>	14,711,933	18,598,578	20,146,141	1,547,563
<i>Internal Contracts & Services</i>	4,903,380	5,854,598	4,192,477	(1,662,121)
Information Technology	922,359	1,247,125	1,030,882	(216,243)
Energy and Utilities	2,153,376	1,559,365	2,016,488	457,123
Other	25,584	30,574	24,260	(6,314)
Transfers Out	1,709,088	1,000,000	1,000,000	-
Capital Expenditures	103,715	542,000	50,000	(492,000)
Debt	(770)	-	-	-
NON-PERSONNEL SUBTOTAL	25,971,412	30,574,915	30,052,526	(522,389)
Total	\$ 41,301,345	\$ 47,152,214	\$ 46,330,912	\$ (821,302)

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 36,886,935	\$ 38,716,251	\$ 50,821,251	\$ 12,105,000
Fines Forfeitures and Penalties	8,509	1,500	1,500	-
Other Revenue	6,363,704	540,000	540,000	-
Rev from Money and Prop	718,785	1,104,816	1,099,816	(5,000)
Transfers In	-	-	2,308,259	2,308,259
Total	\$ 43,977,933	\$ 40,362,567	\$ 54,770,826	\$ 14,408,259

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.04	3.04	3.04	\$ 45,627 - 54,916	\$ 161,338
20000012	Administrative Aide 1	2.09	2.09	1.09	51,126 - 61,583	66,166
20000024	Administrative Aide 2	1.51	1.51	1.51	58,888 - 70,962	94,128
20000860	Area Refuse Collection Supervisor	1.00	1.00	1.00	79,973 - 95,458	95,458
20001202	Assistant Deputy Director	0.00	0.00	1.00	67,740 - 249,134	158,437
20000070	Assistant Engineer-Civil	1.00	1.00	2.00	87,820 - 105,804	193,624
20000077	Assistant Engineer-Electrical	0.00	1.00	1.00	87,820 - 105,804	87,820
20000087	Assistant Engineer-Mechanical	0.00	1.00	1.00	87,820 - 105,804	87,820
20001092	Assistant Environmental Services Director	0.34	0.34	0.34	45,779 - 250,902	73,943
20000143	Associate Engineer-Civil	5.00	5.00	5.00	101,101 - 122,102	589,509
20000119	Associate Management Analyst	2.05	2.05	3.05	74,763 - 90,340	234,031
20000162	Associate Planner	0.00	1.00	1.00	82,210 - 99,347	82,210
20000655	Biologist 2	0.00	0.00	1.00	77,468 - 94,237	77,468
20000354	Custodian 2	0.69	0.69	0.00	36,489 - 41,783	-
20001168	Deputy Director	1.25	1.25	1.25	67,740 - 249,134	239,633
20000389	Disposal Site Representative	8.00	14.00	14.00	41,337 - 49,918	636,969
20000390	Disposal Site Supervisor	2.00	2.00	3.00	74,099 - 89,567	253,233

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Fiscal Year 2024 Adopted Budget

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
21000451	Environmental Biologist 3	1.00	1.00	1.00	89,837 - 108,807	108,807
20001149	Environmental Services Director	0.34	0.34	0.34	89,589 - 339,372	78,298
20000430	Equipment Operator 2	10.00	17.00	16.00	57,730 - 69,020	1,010,822
20000423	Equipment Technician 2	1.00	1.00	2.00	51,564 - 61,459	103,128
20000431	Equipment Technician 3	1.00	1.00	2.00	56,601 - 67,615	124,216
20000924	Executive Assistant	0.34	0.34	0.34	59,068 - 71,442	20,083
20001049	General Utility Supervisor	2.80	2.80	3.00	78,179 - 94,565	267,309
20000521	Hazardous Materials Inspector 2	4.00	4.00	3.00	79,806 - 96,756	275,493
20000494	Hazardous Materials Program Manager	0.10	0.10	0.10	105,767 - 128,311	10,578
20000502	Heavy Truck Driver 1	5.00	3.00	0.00	47,265 - 56,321	-
20000501	Heavy Truck Driver 2	4.00	6.00	0.00	49,045 - 59,119	-
20000178	Information Systems Administrator	0.34	0.34	0.34	101,579 - 123,032	41,831
20000290	Information Systems Analyst 2	1.02	1.02	1.02	76,193 - 92,069	91,985
20000293	Information Systems Analyst 3	0.68	0.68	0.68	83,637 - 101,133	68,764
20000998	Information Systems Analyst 4	0.68	0.68	0.68	94,074 - 113,988	70,746
20000589	Laborer	16.00	19.00	19.00	39,016 - 46,470	774,406
20000580	Landfill Equipment Operator	20.00	20.00	21.00	66,327 - 79,331	1,613,935
20001019	Land Surveying Associate	1.00	1.00	1.00	101,336 - 122,385	118,102
20000439	Master Fleet Technician	1.00	1.00	1.00	69,809 - 83,629	83,629
20000756	Office Support Specialist	1.00	1.00	1.00	42,727 - 51,426	51,426
20000172	Payroll Specialist 1	0.03	0.03	0.03	48,050 - 57,830	1,699
20000680	Payroll Specialist 2	1.18	1.18	1.51	50,258 - 60,679	84,269
20001187	Principal Planner	1.00	0.00	0.00	67,740 - 249,134	-
20001234	Program Coordinator	0.00	0.00	1.00	36,489 - 198,900	116,027
20001222	Program Manager	0.70	1.70	1.70	67,740 - 249,134	256,331
20000783	Public Information Clerk	2.26	2.26	2.26	45,627 - 54,916	122,948
20000776	Public Works Dispatcher	0.10	0.10	0.10	47,100 - 56,751	5,576
20001032	Public Works Supervisor	1.75	1.75	0.75	71,783 - 86,897	61,265
20000557	Recycling Program Manager	0.62	0.62	0.00	98,663 - 119,413	-
20000562	Recycling Specialist 2	4.54	4.54	0.00	72,993 - 88,202	-
20000565	Recycling Specialist 3	2.00	2.00	0.00	80,124 - 96,886	-
20001042	Safety and Training Manager	0.33	0.33	0.33	83,726 - 101,449	32,977
20000847	Safety Officer	0.34	0.34	0.34	72,628 - 87,711	25,554
20000854	Safety Representative 2	0.34	0.34	0.34	63,289 - 76,539	23,975
20000885	Senior Civil Engineer	2.90	2.90	2.90	116,542 - 140,885	408,567
20000907	Senior Disposal Site Representative	3.00	4.00	4.00	45,224 - 54,734	214,612
20000015	Senior Management Analyst	1.14	1.14	1.14	82,066 - 99,234	99,304
20000856	Senior Mechanical Engineer	1.00	1.00	1.00	116,542 - 140,885	116,542
20000918	Senior Planner	1.00	1.00	1.00	94,702 - 114,503	109,923

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000989	Supervising Disposal Site Representative	2.00	2.00	2.00	49,771 - 60,160	107,525
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	1.00	96,643 - 117,209	117,209
20000970	Supervising Management Analyst	2.13	2.13	2.13	87,965 - 106,585	206,222
20000561	Supervising Recycling Specialist	1.00	2.00	1.00	85,832 - 104,001	85,832
21000177	Trainer	0.00	0.00	0.33	67,812 - 81,941	22,378
20001051	Utility Worker 1	8.00	8.00	0.69	39,837 - 47,366	32,684
20001053	Utility Worker 2	15.00	16.00	3.00	43,500 - 51,767	144,674
	Bilingual - Regular					6,125
	Budgeted Personnel					(1,290,167)
	Expenditure Savings					
	Exceptional Performance					1,426
	Pay-Classified					
	Infrastructure In-Training					37,768
	Pay					
	Infrastructure Registration					104,494
	Pay					
	Overtime Budgeted					448,846
	Reg Pay For Engineers					97,960
	Standby Pay					643
	Termination Pay Annual					64,239
	Leave					
	Vacation Pay In Lieu					99,075
FTE, Salaries, and Wages Subtotal		151.63	174.63	142.33		\$ 10,011,847

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 22,732	\$ 24,774	\$ 22,803	\$ (1,971)
Flexible Benefits	1,574,844	1,972,503	1,441,949	(530,554)
Long-Term Disability	31,214	36,384	32,343	(4,041)
Medicare	127,250	153,103	135,123	(17,980)
Other	-	(439,800)	-	439,800
Other Post-Employment Benefits	769,133	936,697	699,185	(237,512)
Retiree Medical Trust	10,291	16,033	13,972	(2,061)
Retirement 401 Plan	5,144	27,061	55,615	28,554
Retirement ADC	3,013,581	3,262,453	2,999,717	(262,736)
Retirement DROP	25,690	26,492	34,266	7,774
Risk Management Administration	137,000	191,805	158,369	(33,436)
Supplemental Pension Savings Plan	592,146	588,446	220,463	(367,983)
Unemployment Insurance	10,645	13,162	10,383	(2,779)
Workers' Compensation	405,129	441,938	442,351	413
Fringe Benefits Subtotal	\$ 6,724,798	\$ 7,251,051	\$ 6,266,539	\$ (984,512)
Total Personnel Expenditures			\$ 16,278,386	

Environmental Services

Refuse Disposal Fund - Miramar Closure Fund

Revenues by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Rev from Money and Prop	\$	257,140	\$	50,000	\$	50,000	\$	-
Total	\$	257,140	\$	50,000	\$	50,000	\$	-

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Automated Refuse Container Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,897,320	\$ 2,209,295	\$ 2,222,960
TOTAL BALANCE AND RESERVES	\$ 1,897,320	\$ 2,209,295	\$ 2,222,960
REVENUE			
Charges for Services	\$ 1,589,720	\$ 1,600,000	\$ 1,600,000
Other Revenue	1,479	-	-
Revenue from Use of Money and Property	17,610	-	-
TOTAL REVENUE	\$ 1,608,809	\$ 1,600,000	\$ 1,600,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,506,129	\$ 3,809,295	\$ 3,822,960
OPERATING EXPENSE			
Supplies	\$ 1,130,431	\$ 1,750,000	\$ 1,750,000
Contracts & Services	147,724	150,000	150,000
Information Technology	18,680	52,906	51,659
TOTAL OPERATING EXPENSE	\$ 1,296,834	\$ 1,952,906	\$ 1,951,659
TOTAL EXPENSE	\$ 1,296,834	\$ 1,952,906	\$ 1,951,659
BALANCE	\$ 2,209,295	\$ 1,856,389	\$ 1,871,301
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,506,129	\$ 3,809,295	\$ 3,822,960

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** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Recycling Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 18,393,878	\$ 20,995,865	\$ 19,970,788
Continuing Appropriation - CIP	16,000,000	16,814,400	22,695,650
Operating Reserve	3,860,000	4,090,000	4,090,000
Pension Stability Reserve	122,781	122,781	-
TOTAL BALANCE AND RESERVES	\$ 38,376,659	\$ 42,023,046	\$ 46,756,438
REVENUE			
Charges for Services	\$ 17,461,496	\$ 18,916,557	\$ 18,916,557
Fines Forfeitures and Penalties	2,662,026	2,083,103	2,133,103
Other Local Taxes	2,130,413	3,910,000	3,910,000
Other Revenue	4,515,750	130,000	130,000
Revenue from Other Agencies	582,295	600,000	550,000
Revenue from Use of Money and Property	659,030	611,100	611,100
Transfers In	1,709,088	1,000,000	1,000,000
TOTAL REVENUE	\$ 29,720,099	\$ 27,250,760	\$ 27,250,760
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 68,096,758	\$ 69,273,806	\$ 74,007,198
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ 6,200,000	\$ 10,000,000
TOTAL CIP EXPENSE	\$ -	\$ 6,200,000	\$ 10,000,000
OPERATING EXPENSE			
Personnel Expenses	\$ 6,499,524	\$ 6,778,561	\$ 7,420,570
Fringe Benefits	4,755,235	3,781,337	4,763,315
Supplies	1,371,061	1,504,544	1,555,637
Contracts & Services	12,044,828	14,175,797	12,026,936
Information Technology	489,007	618,659	624,579
Energy and Utilities	850,868	526,344	2,769,468
Other Expenses	63,189	23,407	22,500
Capital Expenditures	-	200,000	-
TOTAL OPERATING EXPENSE	\$ 26,073,712	\$ 27,608,649	\$ 29,183,005
TOTAL EXPENSE	\$ 26,073,712	\$ 33,808,649	\$ 39,183,005
RESERVES			
Continuing Appropriation - CIP	\$ 16,814,400	\$ 16,814,400	\$ 22,695,650
Operating Reserve	4,090,000	4,090,000	4,090,000
Pension Stability Reserve	122,781	-	-
TOTAL RESERVES	\$ 21,027,181	\$ 20,904,400	\$ 26,785,650
BALANCE	\$ 20,995,865	\$ 14,560,757	\$ 8,038,543
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 68,096,758	\$ 69,273,806	\$ 74,007,198

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 8,926,054	\$ 7,736,173	\$ 460,419
Continuing Appropriation - CIP	23,252,970	20,343,390	22,184,683
Operating Reserve	5,600,000	6,060,000	6,060,000
Pension Stability Reserve	154,522	154,522	-
TOTAL BALANCE AND RESERVES	\$ 37,933,547	\$ 34,294,085	\$ 28,705,103
REVENUE			
Charges for Services	\$ 36,879,609	\$ 38,716,251	\$ 50,821,251
Fines Forfeitures and Penalties	8,509	1,500	1,500
Other Revenue	512,159	540,000	540,000
Revenue from Use of Money and Property	718,785	1,104,816	1,099,816
Transfers In	-	-	2,308,259
TOTAL REVENUE	\$ 38,119,063	\$ 40,362,567	\$ 54,770,826
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 76,052,609	\$ 74,656,652	\$ 83,475,929
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ 3,100,000	\$ 400,000
TOTAL CIP EXPENSE	\$ -	\$ 3,100,000	\$ 400,000
OPERATING EXPENSE			
Personnel Expenses	\$ 8,605,134	\$ 9,326,248	\$ 10,011,847
Fringe Benefits	6,724,798	7,251,051	6,266,539
Supplies	1,442,747	1,742,675	1,592,278
Contracts & Services	19,615,313	24,453,176	24,338,618
Information Technology	922,359	1,247,125	1,030,882
Energy and Utilities	2,153,376	1,559,365	2,016,488
Other Expenses	25,584	30,574	24,260
Transfers Out	1,709,088	1,000,000	1,000,000
Capital Expenditures	103,715	542,000	50,000
Debt Expenses	(770)	-	-
TOTAL OPERATING EXPENSE	\$ 41,301,345	\$ 47,152,214	\$ 46,330,912
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 457,179	\$ -	\$ 4,600,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 457,179	\$ -	\$ 4,600,000
TOTAL EXPENSE	\$ 41,758,524	\$ 50,252,214	\$ 51,330,912
RESERVES			
Continuing Appropriation - CIP	\$ 20,343,390	\$ 20,343,390	\$ 17,584,683
Operating Reserve	6,060,000	6,060,000	6,060,000
Pension Stability Reserve	154,522	-	-
TOTAL RESERVES	\$ 26,557,912	\$ 26,403,390	\$ 23,644,683
BALANCE	\$ 7,736,173	\$ (1,998,952)	\$ 8,500,334
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 76,052,609	\$ 74,656,652	\$ 83,475,929

Environmental Services

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund - Miramar Closure Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 32,954,583	\$ 32,488,333	\$ 32,801,333
TOTAL BALANCE AND RESERVES	\$ 32,954,583	\$ 32,488,333	\$ 32,801,333
REVENUE			
Revenue from Use of Money and Property	\$ (466,250)	\$ 50,000	\$ 50,000
TOTAL REVENUE	\$ (466,250)	\$ 50,000	\$ 50,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 32,488,333	\$ 32,538,333	\$ 32,851,333
TOTAL EXPENSE	\$ -	\$ -	\$ -
BALANCE	\$ 32,488,333	\$ 32,538,333	\$ 32,851,333
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 32,488,333	\$ 32,538,333	\$ 32,851,333

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Ethics Commission



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Description

Founded in 2001, the Ethics Commission is an independent City entity responsible for monitoring, administering, and enforcing the City's governmental ethics, campaign, and lobbying laws. The Ethics Commission conducts audits and investigations, provides formal and informal advice to persons within its jurisdiction, conducts live training sessions, administers online training programs, and proposes reforms to the City's ethics laws. The Commission provides training to City officials, including elected officials and unclassified City employees, as well as candidates, campaigns, political committees, and lobbyists. For more information, please visit the Ethics Commission's website at www.sandiego.gov/ethics.

The vision is:

To advance the principles of open government, transparency, and an informed citizenry by monitoring compliance with City ethics laws, including the timely disclosure of required financial information by candidates, political committees, lobbyists, and City Officials.

The mission is:

To preserve public confidence in City government through education, advice, and the prompt and fair enforcement of local governmental ethics laws.

Goals and Objectives

Goal 1: Educate City officials, unclassified employees, City candidates, campaigns, and lobbyists about the City's governmental ethics laws

- Provide prompt, informal advice regarding the City's ethics, campaign, and lobbying laws by telephone, email, and in person
- Provide live and online training courses for those within the Commission's jurisdiction, including City officials, unclassified employees, candidates, and lobbyists
- Prepare and disseminate educational materials, such as fact sheets and manuals, to assist compliance with local laws

Ethics Commission

- Issue formal advisory opinions

Goal 2: *Ensure compliance with the City's governmental ethics laws through audits and enforcement activities*

- Conduct efficient and thorough investigations into alleged violations of the City's ethics laws, campaign laws, and lobbying laws
- Conduct compliance audits of City candidate committees and ballot measure committees

Goal 3: *Propose legislative amendments to ensure that the City's governmental ethics laws are effective in preventing corruption and the appearance of corruption*

- Review existing laws, receive public input, and study laws in other jurisdictions
- Prepare proposed legislative amendments for City Council approval

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>Yes</p> <p>Increased Staff Support for Education and Training: The Base Budget bolsters the Education and Training staff, by adding the new Legislative Program Manager position to assist in providing technical legal advice and education. This enhances the Commission's ability to provide advice and education to all in the regulated community. The Commission's goal is ensuring excellent and equitable education, training, and outreach to all who may benefit.</p>	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>No</p> <p>The Ethics Commission is not seeking a budget adjustment for Fiscal Year 2024.</p>

Ethics Commission

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Percentage of authorized investigations completed within 180 calendar days ¹	100.0%	90.0%	92.0%	63.0%	88.5%	90.0%
Percentage of authorized investigations completed within 360 calendar days ¹	100%	100%	100%	88%	100%	100%
Percentage of complaints reviewed within 30 calendar days	100%	100%	100%	100%	100%	100%
Percentage of educational materials updated within 30 days of legislative changes (both State and local)	100%	100%	100%	100%	100%	100%
Percentage of requests for technical assistance (informal advice regarding campaign, lobbying, and ethics laws) responded to within 24 hours	100%	100%	100%	100%	100%	100%

1. Complex investigations affect these percentages.

Ethics Commission

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	6.00	6.00	6.00	0.00
Personnel Expenditures	\$ 1,082,662	\$ 1,234,993	\$ 1,363,977	\$ 128,984
Non-Personnel Expenditures	93,734	235,901	232,089	(3,812)
Total Department Expenditures	\$ 1,176,396	\$ 1,470,894	\$ 1,596,066	\$ 125,172
Total Department Revenue	\$ 8,603	\$ -	\$ -	-

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Ethics Commission	\$ 1,176,396	\$ 1,470,894	\$ 1,596,066	\$ 125,172
Total	\$ 1,176,396	\$ 1,470,894	\$ 1,596,066	\$ 125,172

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Ethics Commission	6.00	6.00	6.00	0.00
Total	6.00	6.00	6.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 128,984	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	(209)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	(3,603)	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Total	0.00	\$ 125,172	\$ -

Ethics Commission

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 610,537	\$ 766,179	\$ 837,964	\$ 71,785
Fringe Benefits	472,124	468,814	526,013	57,199
PERSONNEL SUBTOTAL	1,082,662	1,234,993	1,363,977	128,984
NON-PERSONNEL				
Supplies	\$ 5,081	\$ 9,456	\$ 9,107	(349)
Contracts & Services	49,932	174,074	174,214	140
<i>External Contracts & Services</i>	<i>40,716</i>	<i>163,007</i>	<i>163,007</i>	-
<i>Internal Contracts & Services</i>	<i>9,216</i>	<i>11,067</i>	<i>11,207</i>	140
Information Technology	31,573	47,371	43,768	(3,603)
Energy and Utilities	3,548	-	-	-
Other	3,600	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	93,734	235,901	232,089	(3,812)
Total	\$ 1,176,396	\$ 1,470,894	\$ 1,596,066	\$ 125,172

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fines Forfeitures and Penalties	\$ 8,176	\$ -	\$ -	-
Other Revenue	427	-	-	-
Total	\$ 8,603	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001220	Executive Director	1.00	1.00	1.00	\$ 67,740 - 249,134	\$ 215,778
20001234	Program Coordinator	1.00	1.00	1.00	36,489 - 198,900	94,492
20001222	Program Manager	4.00	4.00	4.00	67,740 - 249,134	527,694
FTE, Salaries, and Wages Subtotal		6.00	6.00	6.00		\$ 837,964

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 8,500	\$ 8,833	\$ 9,633	\$ 800
Flexible Benefits	68,092	75,410	85,310	9,900
Long-Term Disability	2,684	2,681	2,960	279
Medicare	9,234	11,109	12,150	1,041
Other Post-Employment Benefits	32,699	34,134	34,134	-
Retiree Medical Trust	822	1,179	1,291	112
Retirement 401 Plan	-	1,280	5,168	3,888
Retirement ADC	293,425	274,009	344,943	70,934
Risk Management Administration	5,829	6,990	7,722	732
Supplemental Pension Savings Plan	47,010	49,290	19,266	(30,024)
Unemployment Insurance	915	973	957	(16)
Workers' Compensation	2,913	2,926	2,479	(447)
Fringe Benefits Subtotal	\$ 472,124	\$ 468,814	\$ 526,013	\$ 57,199
Total Personnel Expenditures			\$ 1,363,977	



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Fire and Lifeguard Facilities Fund



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Fire and Lifeguard Facilities Fund



Fire and Lifeguard Facilities

Description

The Fire and Lifeguard Facilities Fund was established as a Special Revenue Fund for the budgeting and administering of Fire and Lifeguard facilities projects. The fund includes the debt service payments and administrative fees of associated fire and lifeguard facilities. The source of funding for the Fire and Lifeguard Facilities Fund is Safety Sales Tax revenue, as authorized by Proposition 172, the Local Public Safety Protection and Improvement Act of 1993.

Fire and Lifeguard Facilities Fund

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	1,395,147	1,401,381	1,400,469	(912)
Total Department Expenditures	\$ 1,395,147	\$ 1,401,381	\$ 1,400,469	\$ (912)
Total Department Revenue	\$ 1,392,560	\$ 1,396,169	\$ 1,400,469	\$ 4,300

Fire and Lifeguard Facilities Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fire and Lifeguard Facilities Fund	\$ 1,395,147	\$ 1,401,381	\$ 1,400,469	\$ (912)
Total	\$ 1,395,147	\$ 1,401,381	\$ 1,400,469	\$ (912)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 2,000	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Expenditure	0.00	(2,912)	-
Adjustment to reflect revised expenditures to support Fire and Lifeguard facilities.			
Revised Safety Sales Tax Revenue	0.00	-	4,300
Adjustment to reflect revised safety sales tax revenue to support Fire and Lifeguard facilities.			
Total	0.00	\$ (912)	\$ 4,300

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Contracts & Services	\$ 1,930	\$ 5,212	\$ 2,300	\$ (2,912)
<i>External Contracts & Services</i>	<i>1,200</i>	<i>3,500</i>	<i>1,700</i>	<i>(1,800)</i>
<i>Internal Contracts & Services</i>	<i>730</i>	<i>1,712</i>	<i>600</i>	<i>(1,112)</i>
Transfers Out	1,393,216	1,396,169	1,398,169	2,000
NON-PERSONNEL SUBTOTAL	1,395,147	1,401,381	1,400,469	(912)
Total	\$ 1,395,147	\$ 1,401,381	\$ 1,400,469	\$ (912)

Fire and Lifeguard Facilities Fund

Revenues by Category

	FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Rev from Money and Prop	\$	(659)	\$	-	\$	-	-
Transfers In		1,393,219		1,396,169		1,400,469	4,300
Total	\$	1,392,560	\$	1,396,169	\$	1,400,469	\$ 4,300

Fire and Lifeguard Facilities Fund

Revenue and Expense Statement (Non-General Fund)

Fire and Lifeguard Facilities Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (6,332)	\$ (8,919)	\$ (5,458)
Continuing Appropriation - CIP	28,703	11,876	-
TOTAL BALANCE AND RESERVES	\$ 22,371	\$ 2,958	\$ (5,458)
REVENUE			
Revenue from Use of Money and Property	\$ (659)	\$ -	\$ -
Transfers In	1,393,219	1,396,169	1,400,469
TOTAL REVENUE	\$ 1,392,560	\$ 1,396,169	\$ 1,400,469
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,414,931	\$ 1,399,127	\$ 1,395,011
OPERATING EXPENSE			
Contracts & Services	\$ 1,930	\$ 5,212	\$ 2,300
Transfers Out	1,393,216	1,396,169	1,398,169
TOTAL OPERATING EXPENSE	\$ 1,395,147	\$ 1,401,381	\$ 1,400,469
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 16,827	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 16,827	\$ -	\$ -
TOTAL EXPENSE	\$ 1,411,974	\$ 1,401,381	\$ 1,400,469
RESERVES			
Continuing Appropriation - CIP	\$ 11,876	\$ 11,876	\$ -
TOTAL RESERVES	\$ 11,876	\$ 11,876	\$ -
BALANCE***	\$ (8,918)	\$ (14,130)	\$ (5,458)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,414,931	\$ 1,399,127	\$ 1,395,011

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

***The Fire and Lifeguard Facilities Fund budget information was previously published in the Fire Rescue Department section of Volume II. The Fire and Lifeguard Facilities Fund results in a negative ending balance/beginning balance and will be monitored throughout Fiscal Year 2024 to address negative balances.

Fire-Rescue



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Description

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. Serving an area of approximately 326 square miles with a resident population of 1.4 million, Fire-Rescue operates 50 fire stations, two fast response squads, an air operations base, two 911 communications centers, a training facility, nine permanent lifeguard stations, and 34 seasonal lifeguard towers.

The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, bomb squad, air operations, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

The vision is:

To be a recognized leader in safety services through strong leadership and professionalism, and the continuous improvement of operations and service delivery methods.

The mission is:

To provide the highest level of emergency/rescue services, hazard prevention, and safety education, while ensuring the protection of life, property, and the environment.

Goals and Objectives

Goal 1: Rapidly respond to emergency situations

- Quickly and safely respond to all requests for emergency service
- Establish and maintain the resources needed to save lives and property, as well as preserve the environment
- Provide fire prevention inspection services to reduce the incidence and severity of fires

Fire-Rescue

Goal 2: Develop and retain a skilled, inclusive and equitable workforce

- Recruit and retain a diverse applicant pool that reflects the communities we serve
- Support our workforce to grow and develop the skills needed to provide exceptional fire-rescue services

Goal 3: Support an environment of inclusivity and empowerment at all Fire-Rescue locations

- Foster a culture where all people feel included in the fire-rescue environment
- Empower staff members to make continuous improvements in all areas of their work
- Provide staff with the resources and equipment they need to do their day to day work

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>No</p>	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>Yes</p> <p>The Fire-Rescue Department's budget adjustments will address disparities that align with the following Tactical Equity Plan goals: 1. Rapidly respond to emergency situations; 2. Develop and retain a skilled, inclusive, and equitable workforce; and 3. Foster a culture and environment of inclusivity at all Fire-Rescue locations. Operations Budget Adjustment: Operations equipment, facilities maintenance and position requests 10.88 FTE Fire Prevention Budget Adjustment: Position requests 11.00 FTE EMS Budget Adjustment: Position requests 3.00 FTE Employee Wellness Adjustment: Wellness equipment and rent expenditures Equity Lens Response: Non-Personnel Expense (NPE) needs include exhaust extraction systems and facilities maintenance for aging infrastructure. Employees and fire stations in underserved communities benefit by breathing clean air and having livable working conditions. Staffing unit will provide current employees additional special assignment opportunities. The lifeguard recruitment position will provide a workforce promotional opportunity and serve a diverse population of residents and travelers spending time at the most impacted family beach in the city. Current fire prevention staff are unable to perform all state-mandated (SB 1205) fire inspections. The addition of the FTE positions will provide the workforce with a special assignment opportunity and benefit all neighborhoods within the city through additional fire</p>

Fire-Rescue

prevention measures. Current EMS personnel are not able to perform contract compliance, Exclusive Operating Agreement (EOA), special events, quality improvement, data analysis, and permit processing duties. Position requests include an EMS Medical Liaison Officer, a Quality Improvement/Data Specialist, and a Special Events Captain. This benefits our workforce by offering special assignment opportunities and promotional opportunities. The following council districts benefit from this budget adjustment: Council Districts 4, 5, 6, 7, 8, and 9. The SDFD Wellness program has received an Assistance to Firefighters Grant (AFG) which includes the addition of athletic equipment and non-discretionary rent expenditures to provide a much-needed wellness center location. This benefits our workforce city-wide and provides us with health and fitness.

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Cost/Loss Index (budget per capita + fire loss per capita)	\$202	\$218	\$209	\$223	\$222	<\$200
EMS customer satisfaction survey results (on a scale of 1-5)	4.7	4.7	4.7	4.9	4.7	≥ 4.0
Number of civilian fire deaths per 100,000 population ¹	0.21	0.11	0.13	0.07	0.07	0.25
Percentage of 911 calls answered in 15 seconds or less after transfer to Fire dispatch	97%	97%	95%	94%	95%	95%
Percent of first responder arrival on emergencies within 6:30 minutes from the assignment of the responder by dispatch to arrival on scene of emergency ²	N/A	78%	76%	73%	72%	90%
Percent of first responder assignment to "E" level medical emergencies and fire/rescue emergencies within 1:30 minutes from the receipt of the 911 call in fire dispatch to the fire company notification ²	N/A	N/A	71%	70%	70%	90%
Percentage of annual inspections completed within 90 days of annual inspection date ³	90%	86%	80%	31%	N/A	N/A
Percentage of State mandated inspections completed annually ⁴	N/A	N/A	N/A	N/A	68%	100%

Fire-Rescue

Percentage of effective response force (at least 17 personnel) emergency response arrival within 10:30 minutes ⁵	81%	84%	84%	84%	N/A	N/A
Percentage of effective response force (at least 17 personnel) emergency response arrival within 9:30 minutes ⁶	N/A	N/A	N/A	N/A	86%	90%
Percentage of privately owned parcels subject to brush management regulation inspected for compliance annually ⁷	21%	30%	19%	37%	N/A	N/A
Percentage of structure fires confined to area or room of origin ⁸	57%	58%	87%	83%	60%	80%
Percentage of vegetation fire confined to three or less acres	99%	96%	99%	96%	99%	90%
Ratio of fatal drownings to beach attendance at guarded beaches (U.S. Lifeguard Association standard is 1 for every 18 million)	0:18M	0:18M	0.5:18M	1:18M	0:18M	0:18M
Percentage of Defensible Space inspections completed within 30 days of request ⁹	N/A	N/A	N/A	N/A	100%	100%

1. Fire deaths can vary significantly from year to year.
2. The Department's inability to meet response time goals is heavily influenced by an insufficient number of geographically distributed resources to reach all communities within the desired response time goals. A comprehensive assessment of the Fire-Rescue Department's Standards of Response Coverage Deployment was conducted in 2011, and updated in 2017, which identified communities where additional resources are needed to achieve compliance.
3. KPI is being replaced with the metric for State Mandated Inspections beginning in FY 2023 to align with Senate Bill 1205 reporting requirements. Refer to Footnote #4
4. New KPI associated with Senate bill 1205 which requires new inspection reporting requirements for state mandated inspections. The Department's inability to meet target is primarily due to an influx of new residential occupancies added to our inspection database and the need for additional personnel to keep up with city growth and SB 1205 reporting requirements.
5. KPI is being replaced beginning in FY 2023 to reflect the emergency response time of 9:30 minutes. Refer to Footnote #6
6. New KPI to reflect emergency response arrival within 9:30 minutes (previously 10:30 minutes) to more accurately reflect field operations performance separated from dispatch component.
7. KPI is being removed as the Department does not have an annual cycle for all privately owned parcels, only for canyon-rim parcels.
8. The Department's inability to meet target is attributed to a marked increase in fire activity, including a larger than normal number of greater alarm fires.
9. New required inspections as of 2021 per Assembly Bill 38.

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	1,370.00	1,381.00	1,407.88	26.88
Personnel Expenditures	\$ 285,738,733	\$ 267,206,928	\$ 310,232,620	\$ 43,025,692
Non-Personnel Expenditures	57,752,516	55,151,732	56,420,026	1,268,294
Total Department Expenditures	\$ 343,491,249	\$ 322,358,660	\$ 366,652,646	\$ 44,293,986
Total Department Revenue	\$ 73,609,761	\$ 68,352,200	\$ 84,382,626	\$ 16,030,426

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Communications	\$ 23,743,313	\$ 24,784,005	\$ 26,250,160	\$ 1,466,155
Community Risk Reduction	13,385,768	11,248,436	16,720,139	5,471,703
Emergency Medical Services-Fire	543,967	434,105	1,182,277	748,172
Emergency Operations	240,876,554	223,467,459	240,699,681	17,232,222
Employee Services	-	-	12,596,552	12,596,552
Fiscal Services	7,056,956	10,130,364	7,704,287	(2,426,077)
Lifeguard Services	30,535,315	28,007,875	33,059,151	5,051,276
Logistics	2,578,867	2,623,120	3,821,047	1,197,927
Special Operations	10,902,146	10,266,290	9,692,070	(574,220)
Total	\$ 329,622,885	\$ 310,961,654	\$ 351,725,364	\$ 40,763,710

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Communications	81.00	82.00	82.00	0.00
Community Risk Reduction	56.00	55.00	66.00	11.00
Emergency Medical Services-Fire	1.00	1.00	2.00	1.00
Emergency Operations	967.00	970.00	954.00	(16.00)
Employee Services	0.00	0.00	31.00	31.00
Fiscal Services	36.00	40.00	26.00	(14.00)
Lifeguard Services	174.00	178.00	183.88	5.88
Logistics	11.00	10.00	13.00	3.00
Special Operations	28.00	26.00	26.00	0.00
Total	1,354.00	1,362.00	1,383.88	21.88

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 25,757,373	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Overtime Adjustments Addition of overtime expenditures to reflect labor union negotiated general wage and add-on pay adjustments.	0.00	8,981,556	-
Historical Personnel Expenditure Adjustment Addition of overtime expenditures offset with budgeted personnel expenditure savings to align with projected expenditures.	0.00	2,194,510	-
Hazmat Fire Prevention Program Addition of 4.00 Hazmat Program Fire Prevention Inspectors 2s, 1.00 Hazmat Program Fire Prevention Supervisor, non-personnel expenditures, and associated revenue for Community Risk Reduction.	5.00	1,286,524	1,284,930
Senate Bill 1205 Compliance Addition of 1.00 Fire Prevention Supervisor, 4.00 Fire Prevention Inspector 2s, non-personnel expenditures, and associated revenue to comply with Senate Bill 1205.	5.00	1,286,524	1,284,930
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	809,172	-
Airport Operations Staffing Unit Addition of 2.00 Fire Captains and 2.00 Fire Fighter 2s for a Fire-Rescue Department Operations Staffing Unit at the San Diego International Airport.	4.00	662,002	-
Wellness Center Rent Addition of rent expenditures for the new Wellness Center.	0.00	368,268	-
La Jolla Shores Lifeguards Addition of 2.00 Lifeguard 2s to support La Jolla Shores.	2.00	340,396	-
Advanced Lifeguard Academy Training Addition of 2.88 Lifeguard 1 - Hourly to support Advanced Lifeguard Academy training.	2.88	295,827	-
Lifeguard Sergeant Addition of 1.00 Lifeguard Sergeant to administer and support lifeguard services for beaches citywide.	1.00	218,727	-
Lifeguard Services Support Addition of non-personnel expenditures to support consumer price index increases for contracts in lifeguard services.	0.00	200,000	-
Lifeguard Training and Equipment Addition of non-personnel expenditures for training, equipment, and facility improvements.	0.00	200,000	-
Apparatus Doors Replacement Addition of one-time non-personnel expenditures to replace apparatus doors at the Carmel Valley Fire Station.	0.00	155,000	-
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	151,165	-

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Assistance to Firefighters Grant Match Addition of one-time non-personnel expenditures to fund the City's share of the Assistance to Firefighters Grant award.	0.00	108,004	-
Assembly Bill 38 Compliance Addition of 1.00 Account Clerk and associated revenue to ensure compliance with Assembly Bill 38 Defensible Space Inspections.	1.00	73,552	67,847
Administrative Support Addition of 1.00 Clerical Assistant 2 to provide administrative support to the Fire-Rescue Department's Logistics Division.	1.00	69,838	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(248,834)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(730,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,415,894)	-
Transient Occupancy Tax Transfer Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax fund.	0.00	-	7,935,157
Aircraft Rescue Fire Fighting Contract Increase Adjustment to reflect revised revenue for aircraft rescue and firefighting services at San Diego Regional Airport.	0.00	-	1,729,331
Fire/Emergency Medical Services Transport Fund Transfer Adjustment to reflect revised revenue from the Fire/Emergency Medical Services Transport Fund.	0.00	-	1,000,000
Safety Sales Tax Allocation Adjustment to reflect revised Safety Sales Tax revenue associated with the Public Safety Services and Debt Services Fund.	0.00	-	902,005
High-Rise Inspections User Fee Reduction of revenue associated with a decrease in the high-rise inspections user fee.	0.00	-	(464,186)
Total	21.88	\$ 40,763,710	\$ 13,740,014

Fire-Rescue

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 153,860,490	\$ 147,028,879	\$ 173,598,432	\$ 26,569,553
Fringe Benefits	128,523,236	116,285,075	131,041,688	14,756,613
PERSONNEL SUBTOTAL	282,383,725	263,313,954	304,640,120	41,326,166
NON-PERSONNEL				
Supplies	\$ 4,641,754	\$ 5,141,559	\$ 5,798,961	\$ 657,402
Contracts & Services	22,891,453	21,070,619	20,907,902	(162,717)
<i>External Contracts & Services</i>	7,217,255	6,687,032	8,049,577	1,362,545
<i>Internal Contracts & Services</i>	15,674,198	14,383,587	12,858,325	(1,525,262)
Information Technology	8,175,105	9,321,939	8,334,725	(987,214)
Energy and Utilities	6,458,701	6,714,144	7,897,642	1,183,498
Other	12,943	133,956	109,920	(24,036)
Transfers Out	-	440,174	15,174	(425,000)
Capital Expenditures	438,568	266,500	524,775	258,275
Debt	4,620,635	4,558,809	3,496,145	(1,062,664)
NON-PERSONNEL SUBTOTAL	47,239,159	47,647,700	47,085,244	(562,456)
Total	\$ 329,622,885	\$ 310,961,654	\$ 351,725,364	\$ 40,763,710

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 42,273,787	\$ 44,703,646	\$ 54,710,079	\$ 10,006,433
Licenses and Permits	477,144	712,899	712,899	-
Other Revenue	1,015,050	8,229	8,229	-
Rev from Federal Agencies	99,726	-	-	-
Rev from Other Agencies	3,932,811	1,191,111	3,353,687	2,162,576
Transfers In	12,984,112	10,312,703	11,883,708	1,571,005
Total	\$ 60,782,630	\$ 56,928,588	\$ 70,668,602	\$ 13,740,014

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	2.00	3.00	\$ 45,627 - 54,916	\$ 152,560
20000012	Administrative Aide 1	2.00	1.00	1.00	51,126 - 61,583	51,126
20000024	Administrative Aide 2	8.00	10.00	10.00	58,888 - 70,962	653,019
20000065	Air Operations Chief	1.00	1.00	1.00	109,991 - 133,108	133,108
20001119	Assistant Fire Chief	2.00	2.00	2.00	89,589 - 339,372	459,918
20000075	Assistant Fire Marshal	0.00	0.00	2.00	109,991 - 133,108	249,899
20000076	Assistant Fire Marshal-Civilian	2.00	2.00	0.00	109,991 - 133,108	-
20001188	Assistant to the Fire Chief	0.00	1.00	0.00	67,740 - 249,134	-
20000119	Associate Management Analyst	4.00	4.00	4.00	74,763 - 90,340	296,223
20000539	Clerical Assistant 2	9.00	9.00	10.00	41,370 - 49,860	488,708
20000306	Code Compliance Officer	6.00	5.00	5.00	53,026 - 63,798	316,276
20000307	Code Compliance Supervisor	1.00	1.00	1.00	61,077 - 73,098	70,174
20000617	Construction Estimator	1.00	0.00	0.00	66,706 - 80,677	-
20001168	Deputy Director	1.00	0.00	1.00	67,740 - 249,134	169,691
20001189	Deputy Fire Chief	8.00	8.00	8.00	67,740 - 249,134	1,710,766

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Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000924	Executive Assistant	1.00	1.00	1.00	59,068 - 71,442	71,442
20000446	Fire Battalion Chief	34.00	34.00	34.00	109,991 - 133,108	4,502,555
20000449	Fire Captain	247.00	249.00	251.00	89,869 - 108,776	26,565,403
20000450	Fire Captain-Metro Arson Strike Team	3.00	4.00	4.00	89,869 - 108,776	416,197
20001125	Fire Chief	1.00	1.00	1.00	89,589 - 339,372	300,292
20001242	Fire Dispatch Administrator	2.00	2.00	2.00	83,899 - 101,309	198,145
20000460	Fire Dispatcher	51.00	51.00	51.00	59,859 - 72,310	3,414,165
90000460	Fire Dispatcher - Hourly	3.00	3.00	3.00	59,859 - 72,310	197,202
20000510	Fire Dispatch Supervisor	7.00	7.00	7.00	72,336 - 87,341	609,245
20000454	Fire Engineer	232.00	232.00	232.00	77,441 - 93,616	21,136,612
20000455	Fire Engineer-Metro Arson Strike Team	3.00	3.00	3.00	77,441 - 93,616	280,848
20000456	Fire Fighter 1	16.00	0.00	0.00	49,016 - 58,970	-
20000457	Fire Fighter 2	373.00	391.00	393.00	65,729 - 79,343	29,366,332
20001245	Fire Fighter 3	84.00	84.00	84.00	68,998 - 83,295	6,896,701
20000066	Fire Helicopter Pilot	4.00	4.00	4.00	89,869 - 108,776	416,197
20000475	Fire Prevention Inspector 2	29.00	31.00	39.00	77,441 - 93,616	3,575,059
20000476	Fire Prevention Inspector 2-Civilian	5.00	3.00	3.00	77,441 - 93,616	280,848
20000477	Fire Prevention Supervisor	3.00	2.00	4.00	89,869 - 108,776	424,886
20000478	Fire Prevention Supervisor-Civilian	1.00	2.00	2.00	89,869 - 108,776	217,552
21000432	Geographic Info Systems Analyst 2	1.00	1.00	1.00	76,193 - 92,069	92,069
21000275	Helicopter Mechanic	4.00	4.00	4.00	87,577 - 105,664	422,656
20000290	Information Systems Analyst 2	6.00	6.00	6.00	76,193 - 92,069	532,199
20000293	Information Systems Analyst 3	3.00	3.00	3.00	83,637 - 101,133	303,399
90000603	Lifeguard 1 - Hourly	56.00	53.00	55.88	49,131 - 59,003	3,008,580
20000606	Lifeguard 2	61.00	60.00	62.00	62,284 - 75,349	4,577,970
20000619	Lifeguard 3	26.00	27.00	27.00	68,656 - 83,029	2,234,103
20001232	Lifeguard Chief	1.00	1.00	1.00	67,740 - 249,134	213,848
20000604	Lifeguard Sergeant	19.00	24.00	25.00	78,833 - 95,299	2,254,483
20000622	Marine Mechanic	2.00	2.00	2.00	55,108 - 66,076	129,509
20000599	Marine Safety Captain	1.00	1.00	1.00	106,445 - 128,473	128,473
20000601	Marine Safety Lieutenant	4.00	6.00	6.00	90,660 - 109,479	656,874
20001196	Paramedic Coordinator	1.00	1.00	1.00	36,489 - 198,900	134,367
20000680	Payroll Specialist 2	6.00	6.00	6.00	50,258 - 60,679	339,072
20000173	Payroll Supervisor	1.00	1.00	1.00	57,624 - 69,765	69,765
20001234	Program Coordinator	1.00	1.00	1.00	36,489 - 198,900	134,367
20001222	Program Manager	4.00	3.00	3.00	67,740 - 249,134	430,476
20000760	Project Assistant	1.00	1.00	1.00	78,494 - 94,568	94,568
20000761	Project Officer 1	0.00	1.00	1.00	90,364 - 109,135	90,364
20000763	Project Officer 2	1.00	1.00	1.00	104,165 - 125,923	125,923
20000869	Senior Account Clerk	1.00	1.00	1.00	52,234 - 63,020	61,260
20000927	Senior Clerk/Typist	2.00	2.00	2.00	48,915 - 59,015	113,714
20000965	Senior Code Compliance Supervisor	0.00	1.00	1.00	67,185 - 80,649	79,439
20000015	Senior Management Analyst	3.00	3.00	3.00	82,066 - 99,234	292,607

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000916	Senior Public Information Officer	1.00	1.00	1.00	76,193 - 92,069	92,069
20000970	Supervising Management Analyst	1.00	1.00	1.00	87,965 - 106,585	106,585
	Air Operations Pay					111,107
	Airport Transfer					108,762
	Annual Pump Testing					112,171
	Battalion Medical Off					112,703
	Bay Rescue Boat Operator					165,395
	Cert Pay					
	Bilingual - Dispatcher					18,928
	Bilingual Pay Fire					289,596
	Bilingual - Regular					24,752
	Breathing Apparatus Rep					58,093
	Budgeted Personnel					(17,251,312)
	Expenditure Savings					
	Cliff Rescue Inst Pay					45,614
	'D' Div Pay					132,043
	Dispatch Cert Pay					76,045
	Dispatcher Training					29,952
	Dive Team Pay					129,485
	Division Medical Officer					26,305
	Pay					
	Educational Incentive Pay					476,182
	Emergency Medical Tech					10,017,040
	EMS Specialty Pay					95,537
	Explosive Ord Sqd					119,510
	Fire Admin Assign					1,499,177
	Fire Boat Operator Cert Pay					106,399
	Hazardous Mat. Squad					291,167
	Hose Repair					112,687
	K-9 Handler Fire					30,561
	Ladder Repair					108,402
	Metro Arson Strike Team					30,360
	Night Shift Pay					9,861
	Overtime Budgeted					48,442,491
	Paramedic Pay					5,289,375
	Paramedic Recert Bonus					122,970
	River Rescue Team-Full					214,510
	Time					
	Shift Rotation Pay					103,930
	Sick Leave - Hourly					54,441
	Small Eq Repair					48,194
	Special Assignment Pay					46,873
	Standby Pay					5,439
	Star Team Paramedic					78,306
	Surf Boat Operator Cert					83,606
	Pay					
	Termination Pay Annual					742,927
	Leave					
	Unstaffed Aerial Vehicle					5,439
	Pay					

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
	Urban Search & Rescue					293,223
	Vacation Pay In Lieu					640,298
FTE, Salaries, and Wages Subtotal		1,354.00	1,362.00	1,383.88		\$ 173,598,432

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,243,567	\$ 1,055,496	\$ 1,168,766	\$ 113,270
Flexible Benefits	17,053,247	18,270,746	17,385,441	(885,305)
Insurance	2,675	-	-	-
Long-Term Disability	414,134	341,145	384,855	43,710
Medicare	2,186,274	2,102,007	1,877,099	(224,908)
Other Post-Employment Benefits	7,710,833	6,911,661	6,695,953	(215,708)
Retiree Health Contribution	618,728	-	-	-
Retiree Medical Trust	15,164	661,601	649,125	(12,476)
Retirement 401 Plan	9,598	58,827	83,873	25,046
Retirement ADC	82,793,420	71,613,931	89,957,382	18,343,451
Retirement DROP	366,753	370,784	388,054	17,270
Risk Management Administration	1,373,503	1,415,378	1,514,799	99,421
Supplemental Pension Savings Plan	7,013,619	6,343,016	989,133	(5,353,883)
Unemployment Insurance	141,120	123,612	124,288	676
Workers' Compensation	7,580,603	7,016,871	9,822,920	2,806,049
Fringe Benefits Subtotal	\$ 128,523,236	\$ 116,285,075	\$ 131,041,688	\$ 14,756,613
Total Personnel Expenditures			\$ 304,640,120	

Fire/Emergency Medical Services Transport Program Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Emergency Medical Services	\$ 12,876,144	\$ 10,449,959	\$ 13,967,193	\$ 3,517,234
Total	\$ 12,876,144	\$ 10,449,959	\$ 13,967,193	\$ 3,517,234

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Emergency Medical Services	15.00	18.00	23.00	5.00
Total	15.00	18.00	23.00	5.00

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	1,023,433 \$	-
Fire/Emergency Medical Services Transport Fund Transfer Adjustment to reflect the revised transfer to the General Fund.	0.00	1,000,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	376,461	-
Special Events Unit Fire Captain Addition of 1.00 Fire Captain and non-personnel expenditures to support permit processing, fire prevention, and emergency medical services.	1.00	274,289	-
Emergency Medical Services Fire Captain Addition of 1.00 Fire Captain and non-personnel expenditures to serve as Emergency Medical Services (EMS) Medical Liaison Officer for contract compliance, Exclusive Operating Agreement, and special events.	1.00	262,516	-
Quality Improvement and Data Specialist Addition of 1.00 Quality Management Coordinator to support medical aid calls, clinical research, and data analysis.	1.00	159,887	-
Alliance Model EMS System Addition of 2.00 Clerical Assistant 2s to provide administrative support for the Emergency Medical Services Division.	2.00	139,676	-
Exhaust Extraction Systems Replacement Addition of non-personnel expenditures to replace aging exhaust extraction systems as mandated by the Local 145 Memorandum of Understanding (Article 7, Section A.2).	0.00	100,000	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	97,132	-
Facilities Maintenance Addition of non-personnel expenditures for facilities maintenance due to contractual increases and increased frequency of repairs resulting from aging infrastructure.	0.00	55,000	-
San Diego Airport Agreement Addition of non-personnel expenditures and associated revenue for paramedic coverage at Lindbergh Field.	0.00	46,000	46,000

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(7,227)	-
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	(9,933)	-
Fee for Service Revenue Adjustment to reflect revised fee for service revenue from the City's ambulance provider.	0.00	-	1,284,412
Ambulance Provider Adjustment Adjustment to reflect lease revenue from the City's ambulance provider.	0.00	-	960,000
Total	5.00	\$ 3,517,234	\$ 2,290,412

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 1,732,596	\$ 2,225,315	\$ 3,401,763	\$ 1,176,448
Fringe Benefits	1,429,254	1,481,427	1,993,074	511,647
PERSONNEL SUBTOTAL	3,161,850	3,706,742	5,394,837	1,688,095
NON-PERSONNEL				
Supplies	\$ 259,674	\$ 256,409	\$ 256,409	\$ -
Contracts & Services	1,741,131	1,646,988	2,378,995	732,007
<i>External Contracts & Services</i>	<i>1,455,668</i>	<i>1,474,017</i>	<i>2,201,478</i>	<i>727,461</i>
<i>Internal Contracts & Services</i>	<i>285,463</i>	<i>172,971</i>	<i>177,517</i>	<i>4,546</i>
Information Technology	253,152	181,649	278,781	97,132
Energy and Utilities	563	28,688	28,688	-
Other	(238)	42,710	42,710	-
Transfers Out	7,450,809	4,306,473	5,306,473	1,000,000
Capital Expenditures	9,203	280,300	280,300	-
NON-PERSONNEL SUBTOTAL	9,714,294	6,743,217	8,572,356	1,829,139
Total	\$ 12,876,144	\$ 10,449,959	\$ 13,967,193	\$ 3,517,234

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 11,075,853	\$ 10,041,477	\$ 11,371,889	\$ 1,330,412
Other Revenue	195,785	409,235	409,235	-
Rev from Money and Prop	621,758	30,000	990,000	960,000
Total	\$ 11,893,396	\$ 10,480,712	\$ 12,771,124	\$ 2,290,412

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	2.00	2.00	\$ 58,888 - 70,962	\$ 132,545
20000539	Clerical Assistant 2	0.00	0.00	2.00	41,370 - 49,860	91,148
20001189	Deputy Fire Chief	1.00	1.00	1.00	67,740 - 249,134	213,848
20000446	Fire Battalion Chief	1.00	1.00	1.00	109,991 - 133,108	133,108
20000449	Fire Captain	1.00	1.00	3.00	89,869 - 108,776	326,328
20000457	Fire Fighter 2	1.00	2.00	4.00	65,729 - 79,343	276,527
20000496	Paramedic 2	5.00	6.00	4.00	56,286 - 79,343	317,372
20001222	Program Manager	2.00	2.00	2.00	67,740 - 249,134	284,788
20001126	Quality Management Coordinator	3.00	3.00	4.00	36,489 - 198,900	542,567
	Bilingual Pay Fire					4,659
	Educational Incentive Pay					3,212
	Emergency Medical Tech					105,334
	Fire Admin Assign					95,787
	Overtime Budgeted					604,247
	Paramedic Pay					39,375
	Paramedic Recert Bonus					184,828
	Paramedic Tring Off					11,901
	Termination Pay Annual					7,741
	Leave					
	Vacation Pay In Lieu					26,448
FTE, Salaries, and Wages Subtotal		15.00	18.00	23.00	\$	3,401,763

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 20,751	\$ 19,846	\$ 23,413	\$ 3,567
Flexible Benefits	208,708	278,070	372,975	94,905
Long-Term Disability	5,645	5,804	7,937	2,133
Medicare	25,349	26,813	37,389	10,576
Other Post-Employment Benefits	86,248	96,713	130,847	34,134
Retiree Health Contribution	4,772	-	-	-
Retiree Medical Trust	635	1,341	6,425	5,084
Retirement 401 Plan	-	2,148	8,675	6,527
Retirement ADC	943,622	907,783	1,190,731	282,948
Retirement DROP	16,818	17,871	20,409	2,538
Risk Management Administration	15,342	19,805	29,601	9,796
Supplemental Pension Savings Plan	57,101	64,640	60,847	(3,793)
Unemployment Insurance	1,922	2,108	2,640	532
Workers' Compensation	42,340	38,485	101,185	62,700
Fringe Benefits Subtotal	\$ 1,429,254	\$ 1,481,427	\$ 1,993,074	\$ 511,647
Total Personnel Expenditures			\$ 5,394,837	

Junior Lifeguard Program Fund

Department Expenditures

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Fiscal Services	\$	-	\$	5,026	\$	5,026	\$	-
Lifeguard Services		992,220		942,021		955,063		13,042
Total	\$	992,220	\$	947,047	\$	960,089	\$	13,042

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Lifeguard Services	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 11,431	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	1,719	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	(108)	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Total	0.00	\$ 13,042	\$ -

Fire-Rescue

Expenditures by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
PERSONNEL								
Personnel Cost	\$	84,466	\$	88,657	\$	95,034	\$	6,377
Fringe Benefits		108,691		97,575		102,629		5,054
PERSONNEL SUBTOTAL		193,157		186,232		197,663		11,431
NON-PERSONNEL								
Supplies	\$	72,181	\$	56,000	\$	56,000	\$	-
Contracts & Services		705,034		698,000		699,719		1,719
<i>External Contracts & Services</i>		28,864		27,100		27,100		-
<i>Internal Contracts & Services</i>		676,170		670,900		672,619		1,719
Information Technology		1,929		1,632		1,524		(108)
Energy and Utilities		86		183		183		-
Capital Expenditures		19,832		5,000		5,000		-
NON-PERSONNEL SUBTOTAL		799,063		760,815		762,426		1,611
Total	\$	992,220	\$	947,047	\$	960,089	\$	13,042

Revenues by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Charges for Services	\$	933,735	\$	942,900	\$	942,900	\$	-
Total	\$	933,735	\$	942,900	\$	942,900	\$	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
20000630	Organization Effectiveness Specialist 3	1.00	1.00	1.00	\$ 74,437 -	90,008	\$	90,008
	Vacation Pay In Lieu							5,026
FTE, Salaries, and Wages Subtotal		1.00	1.00	1.00			\$	95,034

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Fringe Benefits								
Employee Offset Savings	\$	799	\$	836	\$	900	\$	64
Flexible Benefits		10,019		9,977		9,977		-
Long-Term Disability		350		293		318		25
Medicare		1,371		1,213		1,305		92
Other Post-Employment Benefits		6,540		5,689		5,689		-
Retirement ADC		82,793		72,818		77,407		4,589
Risk Management Administration		1,165		1,165		1,287		122
Supplemental Pension Savings Plan		5,121		5,060		5,445		385
Unemployment Insurance		119		106		103		(3)
Workers' Compensation		413		418		198		(220)
Fringe Benefits Subtotal	\$	108,691	\$	97,575	\$	102,629	\$	5,054
Total Personnel Expenditures					\$	197,663		

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Fire/Emergency Medical Services Transport Program Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,614,138	\$ 631,390	\$ 3,077,710
TOTAL BALANCE AND RESERVES	\$ 1,614,138	\$ 631,390	\$ 3,077,710
REVENUE			
Charges for Services	\$ 11,075,853	\$ 10,041,477	\$ 11,371,889
Other Revenue	195,785	409,235	409,235
Revenue from Use of Money and Property	621,758	30,000	990,000
TOTAL REVENUE	\$ 11,893,396	\$ 10,480,712	\$ 12,771,124
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 13,507,534	\$ 11,112,102	\$ 15,848,834
OPERATING EXPENSE			
Personnel Expenses	\$ 1,732,596	\$ 2,225,315	\$ 3,401,763
Fringe Benefits	1,429,254	1,481,427	1,993,074
Supplies	259,674	256,409	256,409
Contracts & Services	1,741,131	1,646,988	2,378,995
Information Technology	253,152	181,649	278,781
Energy and Utilities	563	28,688	28,688
Other Expenses	(238)	42,710	42,710
Transfers Out	7,450,809	4,306,473	5,306,473
Capital Expenditures	9,203	280,300	280,300
TOTAL OPERATING EXPENSE	\$ 12,876,144	\$ 10,449,959	\$ 13,967,193
TOTAL EXPENSE	\$ 12,876,144	\$ 10,449,959	\$ 13,967,193
BALANCE	\$ 631,389	\$ 662,143	\$ 1,881,641
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 13,507,534	\$ 11,112,102	\$ 15,848,834

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Junior Lifeguard Program Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 960,928	\$ 902,443	\$ 678,791
Continuing Appropriation - CIP	237,473	205,038	268,487
TOTAL BALANCE AND RESERVES	\$ 1,198,401	\$ 1,107,481	\$ 947,278
REVENUE			
Charges for Services	\$ 933,735	\$ 942,900	\$ 942,900
TOTAL REVENUE	\$ 933,735	\$ 942,900	\$ 942,900
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,132,136	\$ 2,050,381	\$ 1,890,178
OPERATING EXPENSE			
Personnel Expenses	\$ 84,466	\$ 88,657	\$ 95,034
Fringe Benefits	108,691	97,575	102,629
Supplies	72,181	56,000	56,000
Contracts & Services	705,034	698,000	699,719
Information Technology	1,929	1,632	1,524
Energy and Utilities	86	183	183
Capital Expenditures	19,832	5,000	5,000
TOTAL OPERATING EXPENSE	\$ 992,220	\$ 947,047	\$ 960,089
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 32,435	-	\$ 200,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 32,435	-	\$ 200,000
TOTAL EXPENSE	\$ 1,024,655	\$ 947,047	\$ 1,160,089
RESERVES			
Continuing Appropriation - CIP	\$ 205,038	\$ 205,038	\$ 68,487
TOTAL RESERVES	\$ 205,038	\$ 205,038	\$ 68,487
BALANCE	\$ 902,443	\$ 898,296	\$ 661,602
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,132,136	\$ 2,050,381	\$ 1,890,178

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Gas Tax Fund



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Description

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline, diesel and a use fuel tax on other types of fuels. The current total State excise tax on gasoline is 40.2 cents per gallon and 18.3 cents per gallon on diesel. The City's share of gas tax revenue is based on a formula that accounts for vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way.

The Road Maintenance and Rehabilitation Fund collects revenue from an additional 13.7 cent per gallon tax on gasoline and 22.8 cent a gallon tax on diesel, in addition to a transportation improvement fee on new vehicles and \$100 vehicle registration on zero emission vehicles. Receipt of these funds are dependent on the City meeting State mandated minimum road funding standards.

The Gas Tax funds the maintenance of street lights, traffic signals, traffic signs, and markings, including the City's share of the Gaslamp Quarter Lighting and the San Diego Street Lighting District Number One. The Gas Tax also funds street maintenance, median landscaping, tree-trimming, and waste removal in the street right-of-way. Gas tax revenues have been allocated to support four departments: Transportation, Parks & Recreation, Economic Development, and Department of Finance. The revenue is primarily allocated to the Transportation Department for reimbursement of street maintenance services and traffic engineering.

The Maintenance Assessment Districts (MADs) provide landscape maintenance for center medians and right-of-way within residential and commercial areas. The Parks & Recreation Department is reimbursed for costs predominantly related to residential and some commercial MADs. The Parks & Recreation Department is also reimbursed for administrative oversight of the MADs and the Street Median Maintenance Program. The Economic Development Department primarily manages the commercial MADs allocation, although it can include some mixed-use MADs.

Additionally, the Department of Finance is reimbursed for costs related to administrative oversight of the Fund and project financial reporting.

Gas Tax Fund

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	45,676,151	66,493,653	68,842,090	2,348,437
Total Department Expenditures	\$ 45,676,151	\$ 66,493,653	\$ 68,842,090	\$ 2,348,437
Total Department Revenue	\$ 58,768,530	\$ 73,487,284	\$ 73,584,746	\$ 97,462

Gas Tax Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Gas Tax Fund	\$ 34,918,413	\$ 34,329,610	\$ 34,717,087	\$ 387,477
Total	\$ 34,918,413	\$ 34,329,610	\$ 34,717,087	\$ 387,477

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustments to Gas Tax Allocations	0.00	\$ 394,496	\$ (1,863,498)
Adjustment to non-personnel expenditures and revenue due to revised State of California Gas Tax projections.			
Non-Discretionary Adjustment	0.00	(7,019)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 387,477	\$ (1,863,498)

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Supplies	\$ 7,409	\$ -	\$ 9,000	9,000
Contracts & Services	8,669,279	8,074,758	8,447,289	372,531
<i>External Contracts & Services</i>	<i>1,976,608</i>	<i>2,096,731</i>	<i>2,508,962</i>	<i>412,231</i>
<i>Internal Contracts & Services</i>	<i>6,692,672</i>	<i>5,978,027</i>	<i>5,938,327</i>	<i>(39,700)</i>
Energy and Utilities	224,727	237,854	243,800	5,946
Transfers Out	26,016,998	26,016,998	26,016,998	-
NON-PERSONNEL SUBTOTAL	34,918,413	34,329,610	34,717,087	387,477
Total	\$ 34,918,413	\$ 34,329,610	\$ 34,717,087	\$ 387,477

Gas Tax Fund

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Other Local Taxes	\$ 29,957,179	\$ 41,108,725	\$ 39,437,623	\$ (1,671,102)
Rev from Money and Prop	68,602	214,516	22,120	(192,396)
Total	\$ 30,025,781	\$ 41,323,241	\$ 39,459,743	\$ (1,863,498)

Prop 42 Replacement - Transportation Relief Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Prop 42 Replacement - Transportation Relief Fund	\$ 126,033	\$ -	\$ -	-
Total	\$ 126,033	\$ -	\$ -	-

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Contracts & Services	\$ 126,033	\$ -	\$ -	-
<i>Internal Contracts & Services</i>	126,033	-	-	-
NON-PERSONNEL SUBTOTAL	126,033	-	-	-
Total	\$ 126,033	\$ -	\$ -	-

Road Maintenance and Rehabilitation Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Road Maintenance and Rehabilitation Fund	\$ 10,631,706	\$ 32,164,043	\$ 34,125,003	\$ 1,960,960
Total	\$ 10,631,706	\$ 32,164,043	\$ 34,125,003	\$ 1,960,960

Gas Tax Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Road Maintenance and Rehabilitation Adjustment	0.00 \$	1,960,960 \$	1,960,960
Adjustment to non-personnel expenditures and revenues due to revised State of California projections.			
Total	0.00 \$	1,960,960 \$	1,960,960

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Contracts & Services	\$ 10,631,706	\$ 32,164,043	\$ 34,125,003	\$ 1,960,960
<i>External Contracts & Services</i>	10,142,555	32,164,043	34,125,003	1,960,960
<i>Internal Contracts & Services</i>	489,151	-	-	-
NON-PERSONNEL SUBTOTAL	10,631,706	32,164,043	34,125,003	1,960,960
Total	\$ 10,631,706	\$ 32,164,043	\$ 34,125,003	\$ 1,960,960

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Other Local Taxes	\$ 28,365,966	\$ 32,164,043	\$ 34,125,003	\$ 1,960,960
Rev from Money and Prop	376,783	-	-	-
Total	\$ 28,742,749	\$ 32,164,043	\$ 34,125,003	\$ 1,960,960

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Gas Tax Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 837,934	\$ 107,720	\$ -
Continuing Appropriation - CIP	3,983,250	2,878,010	8,069,233
Continuing Appropriation - Operating	6,932,935	2,770,517	1,117,649
TOTAL BALANCE AND RESERVES	\$ 11,754,118	\$ 5,756,247	\$ 9,186,883
REVENUE			
Other Local Taxes	\$ 29,957,179	\$ 41,108,725	\$ 39,437,623
Revenue from Use of Money and Property	68,602	214,516	22,120
TOTAL REVENUE	\$ 30,025,781	\$ 41,323,241	\$ 39,459,743
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 41,779,899	\$ 47,079,488	\$ 48,646,626
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ 6,993,631	\$ 4,742,656
TOTAL CIP EXPENSE	\$ -	\$ 6,993,631	\$ 4,742,656
OPERATING EXPENSE			
Supplies	\$ 7,409	\$ -	\$ 9,000
Contracts & Services	8,669,279	8,074,758	8,447,289
Energy and Utilities	224,727	237,854	243,800
Transfers Out	26,016,998	26,016,998	26,016,998
TOTAL OPERATING EXPENSE	\$ 34,918,413	\$ 34,329,610	\$ 34,717,087
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 1,105,239	\$ 1,805,391	\$ 1,990,000
Operating Expenditures	4,162,418	800,000	1,117,649
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 5,267,657	\$ 2,605,391	\$ 3,107,649
TOTAL EXPENSE	\$ 36,023,652	\$ 43,128,632	\$ 42,567,392
RESERVES			
Continuing Appropriation - CIP	\$ 2,878,010	\$ 1,072,619	\$ 6,079,233
Continuing Appropriation - Operating	2,770,517	1,970,517	-
TOTAL RESERVES	\$ 5,648,528	\$ 3,043,137	\$ 6,079,234
BALANCE	\$ 107,719	\$ 907,719	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 41,779,899	\$ 47,079,488	\$ 48,646,626

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Prop 42 Replacement - Transportation Relief Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES***			
Balance from Prior Year	\$ 54,146	\$ -	\$ -
Continuing Appropriation - CIP	882,911	51,684	-
Continuing Appropriation - Operating	126,033	-	-
TOTAL BALANCE AND RESERVES	\$ 1,063,090	\$ 51,684	\$ -
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 54,146	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 54,146	\$ -	\$ -
OPERATING EXPENSE			
Contracts & Services	\$ 126,033	\$ -	\$ -
TOTAL OPERATING EXPENSE	\$ 126,033	\$ -	\$ -
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 831,227	\$ 41,899	\$ -
Operating Expenditures	126,033	-	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 957,260	\$ 41,899	\$ -
TOTAL EXPENSE	\$ 1,011,406	\$ 41,899	\$ -
RESERVES			
Continuing Appropriation - CIP	\$ 51,684	\$ 9,785	\$ -
TOTAL RESERVES	\$ 51,684	\$ 9,785	\$ -
BALANCE	\$ -	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,063,090	\$ 51,684	\$ -

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

***The Prop 42 Replacement - Transportation Relief Fund will be completed and closed in FY 2023.

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Road Maintenance and Rehabilitation Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,161,141	\$ 1,098,203	\$ 383,591
Continuing Appropriation - CIP	29,129,242	25,514,413	12,214,336
Continuing Appropriation - Operating	10,493,310	29,667,290	49,482,949
TOTAL BALANCE AND RESERVES	\$ 41,783,692	\$ 56,279,907	\$ 62,080,877
REVENUE			
Other Local Taxes	\$ 28,365,966	\$ 32,164,043	\$ 34,125,003
Revenue from Use of Money and Property	376,783	-	-
TOTAL REVENUE	\$ 28,742,749	\$ 32,164,043	\$ 34,125,003
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 70,526,441	\$ 88,443,950	\$ 96,205,880
OPERATING EXPENSE			
Contracts & Services	\$ 10,631,706	\$ 32,164,043	\$ 34,125,003
TOTAL OPERATING EXPENSE	\$ 10,631,706	\$ 32,164,043	\$ 34,125,003
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 3,614,829	\$ 10,000,000	\$ 5,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 3,614,829	\$ 10,000,000	\$ 5,000,000
TOTAL EXPENSE	\$ 14,246,535	\$ 42,164,043	\$ 39,125,003
RESERVES			
Continuing Appropriation - CIP	\$ 25,514,413	\$ 15,514,413	\$ 7,214,336
Continuing Appropriation - Operating	29,667,290	29,667,290	49,482,949
TOTAL RESERVES	\$ 55,181,703	\$ 45,181,703	\$ 56,697,285
BALANCE	\$ 1,098,203	\$ 1,098,204	\$ 383,592
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 70,526,441	\$ 88,443,950	\$ 96,205,880

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.



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General Services



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Description

The Department of General Services provides City departments with comprehensive fleet and facilities management services, largely by providing a dependable fleet of over 4,700 motive vehicles and equipment and maintaining approximately 1,600 buildings and City facilities. The Fleet Operations Division was recently ranked in the top 50 by Government Fleets Top 50 Leading Fleets Awards, 52nd in the Top 100 Best Fleets in the Americas, and 24th in the NAFA Green Fleet Awards. The Facilities Services Division provides a variety of maintenance, repair, modernization and improvements to City facilities and for all asset owning departments including General Fund, with the focus on customer service.

The Department provides the core services listed below in support of the City and overall City operations:

- Repair and Maintenance of over 4,700 Motive Vehicles and Equipment
- Repair and Maintenance of approximately 1,600 City Facilities
- Acquisition and Disposition Services for Motive Vehicles and Equipment
- Fuel System Management
- Telematics System Management
- 24 Hour Fuel Availability/Delivery
- 24 Hour Maintenance and Monitoring of 15 Fueling Locations
- 24 Hour Road Call Services
- 24 Hour Emergency Facilities Response
- Maintenance of 19 Car/Truck Wash Facilities
- Maintenance of a Citywide Rental Fleet, exceeding 100 motive vehicles and equipment Citywide
- Citywide Driver/Operator Training
- Citywide EV Operator Training
- Citywide Metal Fabrication Services
- Body Shop Services
- Citywide Mobile Welding Services
- Motive Vehicle and Equipment Lifecycle Analysis
- Asset Management including Maintenance and Repair Tracking and Lifecycle Analysis
- Forecasting, Analysis and Oversight of over \$100M annually in Operating, Vehicle Replacement and CIP Budget

General Services

The vision is:

An award-winning Department recognized for its excellent customer service, safety, dependability, and environmentally sound initiatives.

The mission is:

Provide our customers with comprehensive fleet and facility management services by delivering environmentally sustainable, safe, equitable and dependable solutions.

Goals and Objectives

Goal 1: Provide quality fleet services efficiently and economically.

- Install and prioritize Electrical and Electric Vehicle (EV) Infrastructure to support the City's fleet in underserved communities.

Goal 2: Advance a Green Fleet and Sustainable Building program.

- Continue to advocate and secure funding for the Zero Emissions Building Program which will improve the overall conditions and functions of our facilities for all residents.
- Continuing to introduce electric vehicles into the City's Fleet in alignment with the Strategic Plan & Climate Action Plan.

Goal 3: Continue to develop a trained and certified team of professionals.

- Recruit a workforce that is representative of the communities we serve.

Goal 4: Improve internal controls and accountability.

- Prioritize the implementation of Enterprise Asset Management systems and appropriate staffing to support ongoing improvements and roll out in order to improve facility conditions in underserved communities.
- Monitor costs associated with vehicle and facility repairs and maintenance to ensure their alignment with industry benchmarks.

Goal 5: Provide quality, safe, equitable and reliable facility services.

- Prioritize facility improvements in underserved communities.
- Prioritize capital projects in underserved communities.
- Continue to support the City's unsheltered population with maintenance and development of new shelters.
- Prioritize communities of concern as we implement the City's Zero Emissions Building Policy.

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i> Yes 1. Collaborating with Homelessness Strategies and Solutions to maintain and construct homeless	<i>Do the Budget Adjustments address a disparity?</i> Yes Budget Adjustments will address disparities that align with the following Tactical Equity Plan goals: 1.

Budget Equity Impact Statement

shelters in order to support the disparities within our unsheltered population. 2. Centralize IT and administrative functions within the Department with a focus on workflow management, tracking, and efficiencies in order to improve and address disparities among the DGS work force. 3. Collaborate with departments to order and place electric vehicles and infrastructure city-wide in order to support the City's Climate Action Plan goals and address climate disparities in underserved communities.	Provide quality, safe, equitable and reliable facility services. 2. Advance a Green Fleet and Sustainable Building program. 3. Improve internal controls and accountability. 4. Continue to develop a trained and certified team of professionals. 5. Provide quality Fleet services efficiently and economically. Budget Adjustment #1: Position Requests: An Associate Management Analyst and Assistant Director are being requested to address workload disparities in the department. Budget Adjustment #2: Infrastructure Repair & Maintenance Equity Lens Response: This funding is needed for repair and maintenance efforts for public facing buildings in underserved communities.
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Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Percentage of fleet within designated lifecycle	68.00%	69.00%	66.00%	65.00%	64.22%	85.00%
Greenhouse Gas reduction from municipal vehicles (metric tons)	17,736	17,736	18,451	17,045	18,049	19,788
Number of OSHA Reportable Cases	0	0	0	0	0	0
Completion of scheduled preventative maintenance on time ¹	N/A	N/A	N/A	N/A	N/A	95%
Maintain availability of Priority 1 vehicles	N/A	89.00%	89.00%	87.00%	84.87%	90.00%
Percentage of preventative maintenance activities of overall facilities maintenance activities	19.0%	28.0%	19.7%	14.0%	12.5%	22.0%

1. Fleet Operations is in the process of updating the Preventative Maintenance (PM) Program of approximately 10% of the Fleet PM schedules annually. This process will also include more accurate monitoring and reporting of PM compliance. The overall long-term target will remain the same at 95% of PMs completed on-time. However, until the data in the PM Program is fully updated, this metric will not be available.

General Services

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	380.75	402.75	405.75	3.00
Personnel Expenditures	\$ 38,580,593	\$ 43,224,305	\$ 45,259,085	\$ 2,034,780
Non-Personnel Expenditures	82,726,632	120,451,470	127,604,541	7,153,071
Total Department Expenditures	\$ 121,307,225	\$ 163,675,775	\$ 172,863,626	\$ 9,187,851
Total Department Revenue	\$ 121,665,876	\$ 152,257,192	\$ 146,559,291	\$ (5,697,901)

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Facilities	\$ 22,224,387	\$ 25,559,094	\$ 26,076,632	\$ 517,538
Facilities Services	-	14,012	841,818	827,806
Total	\$ 22,224,387	\$ 25,573,106	\$ 26,918,450	\$ 1,345,344

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Facilities	174.50	177.50	179.50	2.00
Facilities Services	0.00	0.00	1.00	1.00
Total	174.50	177.50	180.50	3.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Infrastructure Repair and Maintenance Addition of one-time non-personnel expenditures for repair and maintenance of various facilities citywide.	0.00	\$ 1,000,000	\$ -
Pedestrian Bridge Elevator Maintenance Addition of non-personnel expenditures for the repair of the pedestrian bridge elevators.	0.00	300,000	300,000
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	273,464	-
Assistant Director Addition of 1.00 Assistant Director to support the Department of General Services.	1.00	265,038	-
Associate Management Analyst Addition of 2.00 Associate Management Analysts to support the department's Capital Improvements Program and procurement processes.	2.00	204,512	-

General Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	30,657	-
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	(10,237)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(161,730)	1,000,000
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(556,360)	-
Reduction of Revenue Reduction of revenue for reimbursements for city services as a result of vacant positions and a focus on General Fund facilities.	0.00	-	(1,000,000)
Total	3.00 \$	1,345,344 \$	300,000

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 8,979,598	\$ 10,921,237	\$ 11,049,310	\$ 128,073
Fringe Benefits	6,779,623	7,025,262	6,800,142	(225,120)
PERSONNEL SUBTOTAL	15,759,220	17,946,499	17,849,452	(97,047)
NON-PERSONNEL				
Supplies	\$ 1,626,304	\$ 2,131,923	\$ 2,869,146	\$ 737,223
Contracts & Services	3,258,389	3,915,128	4,519,140	604,012
<i>External Contracts & Services</i>	<i>1,146,884</i>	<i>2,059,079</i>	<i>2,457,451</i>	<i>398,372</i>
<i>Internal Contracts & Services</i>	<i>2,111,505</i>	<i>1,856,049</i>	<i>2,061,689</i>	<i>205,640</i>
Information Technology	696,199	661,757	692,414	30,657
Energy and Utilities	472,809	502,236	572,735	70,499
Other	904	5,000	5,000	-
Debt	410,562	410,563	410,563	-
NON-PERSONNEL SUBTOTAL	6,466,584	7,626,607	9,068,998	1,442,391
Total	\$ 22,224,387	\$ 25,573,106	\$ 26,918,450	\$ 1,345,344

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 3,744,919	\$ 3,923,756	\$ 4,223,756	\$ 300,000
Other Revenue	70,154	-	-	-
Total	\$ 3,815,073	\$ 3,923,756	\$ 4,223,756	\$ 300,000

General Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
20000011	Account Clerk	2.00	2.00	2.00	\$ 45,627 -	54,916 \$	101,367	
20000012	Administrative Aide 1	1.00	1.00	1.00	51,126 -	61,583	60,659	
20000024	Administrative Aide 2	1.00	1.00	1.00	58,888 -	70,962	69,898	
20000245	Apprentice 1-HVACR Technician	1.00	0.00	0.00	51,345 -	68,441	-	
20000242	Apprentice 2-Electrician (5 Yr)	2.00	2.00	2.00	65,951 -	77,619	131,902	
20000246	Apprentice 2-HVACR Technician	0.00	1.00	0.00	64,188 -	81,284	-	
20001140	Assistant Department Director	0.00	0.00	1.00	89,589 -	339,372	214,480	
20000119	Associate Management Analyst	1.00	1.00	3.00	74,763 -	90,340	239,866	
20000201	Building Maintenance Supervisor	10.00	10.00	10.00	96,360 -	116,555	1,152,140	
20000205	Building Service Supervisor	2.00	2.00	2.00	57,349 -	69,352	137,664	
20000224	Building Service Technician	21.00	20.00	20.00	41,404 -	49,273	938,803	
20000202	Building Supervisor	4.00	4.00	4.00	49,869 -	59,867	219,472	
20000234	Carpenter	15.00	15.00	15.00	59,502 -	71,221	1,003,530	
20000235	Carpenter Supervisor	2.00	2.00	2.00	68,025 -	82,390	161,484	
20000617	Construction Estimator	0.00	1.00	1.00	66,706 -	80,677	66,706	
20000354	Custodian 2	17.50	17.50	17.50	36,489 -	41,783	692,797	
20000355	Custodian 3	1.00	1.00	1.00	38,416 -	45,427	45,427	
20001168	Deputy Director	1.00	1.00	1.00	67,740 -	249,134	184,341	
20000408	Electrician	13.00	13.00	13.00	67,602 -	81,172	1,002,617	
20000413	Electrician Supervisor	1.00	1.00	1.00	77,828 -	94,128	89,414	
20000500	Heating, Ventilation, and Air Conditioning Supervisor	2.00	2.00	2.00	85,795 -	103,790	207,580	
20000833	HVACR Technician	14.00	14.00	15.00	74,541 -	89,455	1,249,575	
20000290	Information Systems Analyst 2	1.00	0.00	0.00	76,193 -	92,069	-	
20000293	Information Systems Analyst 3	0.00	1.00	1.00	83,637 -	101,133	101,133	
20000613	Locksmith	2.00	2.00	2.00	54,914 -	65,665	120,579	
20000667	Painter	20.00	20.00	19.00	51,670 -	62,057	1,111,150	
20000668	Painter Supervisor	2.00	2.00	2.00	59,427 -	71,821	138,731	
20000680	Payroll Specialist 2	1.00	1.00	1.00	50,258 -	60,679	59,055	
20000709	Plasterer	2.00	2.00	3.00	56,512 -	67,747	194,879	
20000711	Plumber	12.00	12.00	12.00	67,602 -	81,172	941,837	
20000713	Plumber Supervisor	1.00	1.00	1.00	77,828 -	94,128	94,128	
20001234	Program Coordinator	0.00	1.00	1.00	36,489 -	198,900	116,027	
20001222	Program Manager	1.00	1.00	1.00	67,740 -	249,134	143,241	
20000761	Project Officer 1	2.00	3.00	3.00	90,364 -	109,135	308,634	
20000842	Roofer	7.00	8.00	8.00	54,323 -	65,081	513,814	
20000841	Roofing Supervisor	1.00	1.00	1.00	62,365 -	75,436	73,927	
20000847	Safety Officer	1.00	1.00	1.00	72,628 -	87,711	87,711	
20000222	Senior Building Maintenance Supervisor	1.00	1.00	1.00	96,462 -	116,654	116,654	
20000966	Senior HVACR Technician	7.00	7.00	7.00	78,262 -	93,960	653,493	
20000826	Senior Locksmith	1.00	1.00	1.00	57,699 -	69,030	57,699	

General Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000970	Supervising Management Analyst	1.00	1.00	1.00	87,965 - 106,585	106,585
	Budgeted Personnel					(2,082,957)
	Expenditure Savings					
	Electrician Cert Pay					7,766
	Night Shift Pay					6,099
	Overtime Budgeted					151,504
	Split Shift Pay					5,828
	Standby Pay					2,464
	Vacation Pay In Lieu					49,607
FTE, Salaries, and Wages Subtotal		174.50	177.50	180.50		\$ 11,049,310

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 17,500	\$ 18,973	\$ 20,480	\$ 1,507
Flexible Benefits	1,849,125	2,091,136	1,859,247	(231,889)
Long-Term Disability	38,074	37,381	38,217	836
Medicare	136,684	155,011	157,296	2,285
Other Post-Employment Benefits	947,870	944,374	818,742	(125,632)
Retiree Medical Trust	15,443	19,531	20,112	581
Retirement 401 Plan	10,722	20,701	73,020	52,319
Retirement ADC	2,440,736	2,384,525	2,998,011	613,486
Retirement DROP	13,860	14,544	14,153	(391)
Risk Management Administration	168,833	193,390	185,328	(8,062)
Supplemental Pension Savings Plan	621,894	696,451	226,733	(469,718)
Unemployment Insurance	12,979	13,558	12,346	(1,212)
Workers' Compensation	505,902	435,687	376,457	(59,230)
Fringe Benefits Subtotal	\$ 6,779,623	\$ 7,025,262	\$ 6,800,142	\$ (225,120)
Total Personnel Expenditures			\$ 17,849,452	

Fleet Operations Operating Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fleet Administration	\$ 16,975,438	\$ 23,098,807	\$ 24,145,545	\$ 1,046,738
Fleet Maintenance	40,321,142	40,990,504	44,770,597	3,780,093
Vehicle Acquisition	707,788	1,015,340	809,975	(205,365)
Total	\$ 58,004,368	\$ 65,104,651	\$ 69,726,117	\$ 4,621,466

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fleet Administration	33.00	38.00	40.00	2.00
Fleet Maintenance	167.25	180.25	179.25	(1.00)
Vehicle Acquisition	6.00	7.00	6.00	(1.00)
Total	206.25	225.25	225.25	0.00

General Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Fleet Contracts and Supplies Addition of non-personnel expenditures to support fleet repair and maintenance.	0.00 \$	2,381,738 \$	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	2,111,040	-
Fuel Expenditures Adjustment of non-personnel expenditures and revenue associated with a change in the cost of fuel.	0.00	1,432,469	1,367,030
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	373,624	-
Fleet Focus Upgrades Addition of non-personnel expenditures to support Fleet Focus upgrades for parts inventory and EV fuel focus.	0.00	100,000	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	74,637	-
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	20,787	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(1,872,829)	-
Revised Fleet Usage Fee Revenue Addition of revenue to reflect revised fleet usage revenue projections.	0.00	-	9,700,085
Vehicle/Accident Recovery Revenue Adjustment to redistribute vehicle/accident recovery revenue to the Fleet Operations Replacement Fund.	0.00	-	(330,000)
Vehicle Pool Rental Revenue Adjustment to redistribute vehicle pool rental revenue to the Fleet Operations Replacement Fund.	0.00	-	(791,988)
Total	0.00 \$	4,621,466 \$	9,945,127

General Services

Expenditures by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
PERSONNEL								
Personnel Cost	\$	12,577,282	\$	14,456,286	\$	16,318,089	\$	1,861,803
Fringe Benefits		10,244,092		10,821,520		11,091,544		270,024
PERSONNEL SUBTOTAL		22,821,373		25,277,806		27,409,633		2,131,827
NON-PERSONNEL								
Supplies	\$	14,608,749	\$	14,190,203	\$	16,167,456	\$	1,977,253
Contracts & Services		6,052,523		6,450,369		5,448,592		(1,001,777)
<i>External Contracts & Services</i>		<i>3,786,037</i>		<i>4,764,523</i>		<i>4,104,088</i>		<i>(660,435)</i>
<i>Internal Contracts & Services</i>		<i>2,266,487</i>		<i>1,685,846</i>		<i>1,344,504</i>		<i>(341,342)</i>
Information Technology		1,181,138		2,173,601		2,222,138		48,537
Energy and Utilities		13,324,582		16,750,018		18,471,898		1,721,880
Other		4,789		4,000		6,400		2,400
Transfers Out		-		108,654		-		(108,654)
Capital Expenditures		11,215		150,000		-		(150,000)
NON-PERSONNEL SUBTOTAL		35,182,995		39,826,845		42,316,484		2,489,639
Total	\$	58,004,368	\$	65,104,651	\$	69,726,117	\$	4,621,466

Revenues by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Charges for Services	\$	58,593,554	\$	60,898,600	\$	71,173,727	\$	10,275,127
Other Revenue		687,595		368,349		38,349		(330,000)
Rev from Money and Prop		154,107		140,000		140,000		-
Transfers In		-		28,296		28,296		-
Total	\$	59,435,256	\$	61,435,245	\$	71,380,372	\$	9,945,127

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
20000011	Account Clerk	2.00	2.00	2.00	\$ 45,627 -	54,916 \$		109,832
20000024	Administrative Aide 2	1.00	1.00	1.00	58,888 -	70,962		69,248
20000254	Apprentice 2-Fleet Technician	2.00	1.00	1.00	52,563 -	66,602		52,563
20000443	Assistant Fleet Technician	27.00	27.00	27.00	53,540 -	63,824		1,618,931
21000175	Assistant Trainer	0.00	1.00	0.00	61,503 -	74,763		-
20000119	Associate Management Analyst	2.00	2.00	2.00	74,763 -	90,340		136,351
21000754	Auto Parts Stock Clerk	0.00	0.00	1.00	37,695 -	45,493		37,695
20000193	Body and Fender Mechanic	5.00	5.00	5.00	59,319 -	71,125		351,560
20001101	Department Director	1.00	1.00	1.00	89,589 -	339,372		236,193
20001168	Deputy Director	1.00	1.00	1.00	67,740 -	249,134		181,899
20000430	Equipment Operator 2	1.00	1.00	1.00	57,730 -	69,020		69,020
20000438	Equipment Painter	2.00	2.00	2.00	59,319 -	71,125		140,620
20000433	Equipment Trainer	2.00	2.00	3.00	59,647 -	72,139		191,433
21000191	Fleet Attendant	2.00	2.00	2.00	39,757 -	47,263		87,020
20000774	Fleet Manager	4.00	5.00	5.00	103,648 -	125,567		602,917
20000183	Fleet Parts Buyer	4.00	6.00	6.00	55,980 -	67,812		367,774

General Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000182	Fleet Parts Buyer Supervisor	1.00	1.00	1.00	64,389 - 78,299	78,299
20000062	Fleet Repair Supervisor	10.00	10.00	10.00	87,949 - 106,435	1,052,399
21000195	Fleet Team Leader	11.00	11.00	11.00	73,182 - 89,859	967,048
20000420	Fleet Technician	76.25	89.25	89.25	64,912 - 77,835	6,608,448
20000293	Information Systems Analyst 3	1.00	1.00	1.00	83,637 - 101,133	101,133
20000618	Machinist	1.00	1.00	1.00	61,690 - 73,914	73,914
20000439	Master Fleet Technician	16.00	16.00	16.00	69,809 - 83,629	1,290,295
20000620	Metal Fabrication Services Supervisor	0.00	0.00	1.00	78,275 - 94,800	78,274
20000644	Metal Fabrication Supervisor	2.00	2.00	2.00	68,105 - 82,357	164,714
20000445	Motive Service Technician	2.00	2.00	2.00	42,469 - 50,895	93,364
20000680	Payroll Specialist 2	1.00	1.00	1.00	50,258 - 60,679	60,679
20001234	Program Coordinator	2.00	2.00	1.00	36,489 - 198,900	116,027
20001222	Program Manager	1.00	2.00	2.00	67,740 - 249,134	299,807
20001042	Safety and Training Manager	0.00	0.00	1.00	83,726 - 101,449	83,726
20000847	Safety Officer	0.00	1.00	1.00	72,628 - 87,711	87,711
20000015	Senior Management Analyst	1.00	1.00	1.00	82,066 - 99,234	99,234
20000951	Stock Clerk	9.00	9.00	8.00	37,695 - 45,493	358,150
20000955	Storekeeper 1	4.00	4.00	4.00	43,415 - 52,069	205,094
20000970	Supervising Management Analyst	2.00	2.00	2.00	87,965 - 106,585	212,350
20001041	Training Supervisor	0.00	1.00	1.00	74,437 - 90,008	81,804
20001058	Welder	10.00	10.00	9.00	59,319 - 71,125	612,585
	ASE Cert					37,232
	ASE Master Cert					105,560
	Budgeted Personnel Expenditure Savings					(1,953,734)
	Class B					77,913
	Collison Repair Cert					1,664
	Exceptional Performance					3,000
	Pay-Classified					
	Night Shift Pay					190,134
	Overtime Budgeted					690,000
	Plant/Tank Vol Cert Pay					47,032
	Standby Pay					23,789
	Termination Pay Annual					10,903
	Leave					
	Vacation Pay In Lieu					91,925
	Welding Certification					14,560
FTE, Salaries, and Wages Subtotal		206.25	225.25	225.25		\$ 16,318,089

General Services

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 27,803	\$ 31,549	\$ 34,984	\$ 3,435
Flexible Benefits	2,591,988	2,839,238	2,648,843	(190,395)
Insurance	1,324	-	-	-
Long-Term Disability	49,316	48,536	53,042	4,506
Medicare	181,978	206,933	224,076	17,143
Other Post-Employment Benefits	1,183,806	1,154,867	1,093,710	(61,157)
Retiree Medical Trust	16,510	20,073	22,183	2,110
Retirement 401 Plan	12,028	24,039	82,975	58,936
Retirement ADC	4,242,144	4,373,404	5,279,317	905,913
Retirement DROP	45,447	47,295	52,790	5,495
Risk Management Administration	210,988	236,495	247,426	10,931
Supplemental Pension Savings Plan	830,491	885,127	443,635	(441,492)
Unemployment Insurance	16,814	17,609	17,000	(609)
Workers' Compensation	833,456	936,355	891,563	(44,792)
Fringe Benefits Subtotal	\$ 10,244,092	\$ 10,821,520	\$ 11,091,544	\$ 270,024
Total Personnel Expenditures		\$ 27,409,633		

Fleet Operations Replacement Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fleet Maintenance	\$ (56,646)	\$ -	\$ -	-
Vehicle Acquisition	41,135,116	72,998,018	76,219,059	3,221,041
Total	\$ 41,078,470	\$ 72,998,018	\$ 76,219,059	\$ 3,221,041

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 3,221,041	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
One-Time Additions and Annualizations	0.00	-	1,684,162
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Vehicle Pool Rental Revenue	0.00	-	791,988
Adjustment to redistribute vehicle pool rental revenue to the Fleet Operations Replacement Fund.			
Vehicle/Accident Recovery Revenue	0.00	-	330,000
Adjustment to redistribute vehicle/accident recovery revenue to the Fleet Operations Replacement Fund.			

General Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Fleet Assignment Fee Revenue	0.00	-	(8,662,355)
Adjustment to reflect revised fleet assignment fee revenue projections.			
Debt Service Reimbursement Revenue	0.00	-	(10,086,823)
Adjustment to reflect revised debt service reimbursements associated with the updated delivery schedule of financed vehicles.			
Total	0.00	\$ 3,221,041	\$ (15,943,028)

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Supplies	\$ 490,304	\$ -	\$ -	-
Contracts & Services	110,189	-	-	-
<i>External Contracts & Services</i>	2,436	-	-	-
<i>Internal Contracts & Services</i>	107,754	-	-	-
Capital Expenditures	26,854,004	58,251,465	58,251,465	-
Debt	13,623,972	14,746,553	17,967,594	3,221,041
NON-PERSONNEL SUBTOTAL	41,077,053	72,998,018	76,219,059	3,221,041
Total	\$ 41,078,470	\$ 72,998,018	\$ 76,219,059	\$ 3,221,041

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 46,482,833	\$ 50,811,368	\$ 44,625,163	\$ (6,186,205)
Other Revenue	11,932,714	36,086,823	26,330,000	(9,756,823)
Total	\$ 58,415,547	\$ 86,898,191	\$ 70,955,163	\$ (15,943,028)

General Services

Revenue and Expense Statement (Non-General Fund)

Fleet Operations Operating Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,520,203	\$ 4,559,289	\$ 777,232
Continuing Appropriation - CIP	1,125,483	1,088,066	1,520,308
TOTAL BALANCE AND RESERVES	\$ 4,645,686	\$ 5,647,355	\$ 2,297,540
REVENUE			
Charges for Services	\$ 58,593,554	\$ 60,898,600	\$ 71,173,727
Other Revenue	687,595	368,349	38,349
Revenue from Use of Money and Property	154,107	140,000	140,000
Transfers In	-	28,296	28,296
TOTAL REVENUE	\$ 59,435,256	\$ 61,435,245	\$ 71,380,372
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 64,080,942	\$ 67,082,600	\$ 73,677,912
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 391,801	-	\$ 2,028,631
TOTAL CIP EXPENSE	\$ 391,801	-	\$ 2,028,631
OPERATING EXPENSE			
Personnel Expenses	\$ 12,577,282	\$ 14,456,286	\$ 16,318,089
Fringe Benefits	10,244,092	10,821,520	11,091,544
Supplies	14,608,749	14,190,203	16,167,456
Contracts & Services	6,052,523	6,450,369	5,448,592
Information Technology	1,181,138	2,173,601	2,222,138
Energy and Utilities	13,324,582	16,750,018	18,471,898
Other Expenses	4,789	4,000	6,400
Transfers Out	-	108,654	-
Capital Expenditures	11,215	150,000	-
TOTAL OPERATING EXPENSE	\$ 58,004,368	\$ 65,104,651	\$ 69,726,117
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 37,417	-	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 37,417	-	-
TOTAL EXPENSE	\$ 58,433,586	\$ 65,104,651	\$ 71,754,748
RESERVES			
Continuing Appropriation - CIP	\$ 1,088,066	\$ 1,088,066	\$ 1,520,308
TOTAL RESERVES	\$ 1,088,066	\$ 1,088,066	\$ 1,520,308
BALANCE	\$ 4,559,289	\$ 889,883	\$ 402,856
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 64,080,942	\$ 67,082,600	\$ 73,677,912

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

General Services

Revenue and Expense Statement (Non-General Fund)

Fleet Operations Replacement Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 40,562,020	\$ 26,008,557	\$ (1,520,717)
Continuing Appropriation - Operating	42,317,248	74,207,788	94,005,921
TOTAL BALANCE AND RESERVES	\$ 82,879,268	\$ 100,216,345	\$ 92,485,204
REVENUE			
Charges for Services	\$ 46,482,833	\$ 50,811,368	\$ 44,625,163
Other Revenue	11,932,714	36,086,823	26,330,000
TOTAL REVENUE	\$ 58,415,547	\$ 86,898,191	\$ 70,955,163
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 141,294,815	\$ 187,114,536	\$ 163,440,367
OPERATING EXPENSE			
Supplies	\$ 490,304	\$ -	\$ -
Contracts & Services	110,189	-	-
Capital Expenditures	26,854,005	58,251,465	58,251,465
Debt Expenses	13,623,972	14,746,553	17,967,594
TOTAL OPERATING EXPENSE	\$ 41,078,470	\$ 72,998,018	\$ 76,219,059
EXPENDITURE OF PRIOR YEAR FUNDS			
Operating Expenditures	\$ 839,113	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 839,113	\$ -	\$ -
TOTAL EXPENSE	\$ 41,078,470	\$ 72,998,018	\$ 76,219,059
RESERVES			
Continuing Appropriation - Operating	\$ 74,207,788	\$ 74,207,788	\$ 94,005,921
TOTAL RESERVES	\$ 74,207,788	\$ 74,207,788	\$ 94,005,921
BALANCE***	\$ 26,008,557	\$ 39,908,730	\$ (6,784,613)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 141,294,815	\$ 187,114,536	\$ 163,440,367

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

***The Fleet Ops Replacement Fund results in a negative ending balance/beginning balance and will be monitored throughout Fiscal Year 2024 to address negative balances.

Government Affairs



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Description

The Government Affairs Department manages the City's state and federal legislative priorities as proposed by the Mayor and adopted by the City Council. The department directs the City's lobbying teams and collaborates with other local government entities such as SANDAG, the Port, and the County Water Authority. Staff advocates at all levels of government on key City issues such as infrastructure, cross-border collaboration, affordable housing, homelessness, workforce development, water supply, energy, regulatory relief, public safety, economic development, protection of city resources, and grant funding.

The Government Affairs Department also includes the Office of Global Affairs, which maintains international governmental relationships, including those with officials from Mexico to facilitate cross-border communication, help anticipate and resolve prospective intergovernmental issues, develop and support the implementation of policies that foster binational benefits, and provide a vehicle through which business opportunities and international investment can be promoted.

The vision is:

Achieve a strong San Diego presence at all levels of government to secure the financial resources and legislative authority to meet the City's policy priorities.

The mission is:

To effectively manage the City's external legislative and regulatory policy priorities.

Government Affairs

Goals and Objectives

Goal 1: Implement the City of San Diego's Legislative Platform.

- Take formal positions and actively advocate for measures that advance the city's legislative goals by maximizing the authority granted to the City, preserving and expanding revenue opportunities, and promoting social justice and equity.
- Monitor, review, and advocate on legislative and regulatory proposals at local, state, and Federal levels to enhance the ability for the City to serve its communities.
- Develop, advance, and support opportunities to bring additional revenue and resources to the City including working with stakeholders to advance City grant applications, influencing the development of grant guidelines to favor City competitiveness, and creating new funding opportunities through legislation and advocacy.
- Advocate for policies with a focus on equity and ensuring regulations and funding opportunities seek to invest in traditionally marginalized communities and populations.
- Provide updates to the Mayor, City Council, Departments, and other stakeholders to inform the City's advocacy strategy and build coalitions.

Goal 2: Engage at all levels of government to maximize advantages for city and minimize negative impacts.

- Communicate regularly with the San Diego Federal and state legislative delegation to inform of and advance City legislative and funding priorities.
- Provide briefings to the San Diego legislative delegation on upcoming City initiatives and priority issues to coordinate strategies to address the City's needs at every level of government.
- Strengthen partnerships and relationships by coordinating and cooperating with international, Federal, state, and regional agencies and stakeholders on legislative and funding priorities.
- Engage with external stakeholders, such as U.S. Conference of Mayors and Big City Mayors, to further San Diego priorities on the national and state level.

Goal 3: Serve departments and stakeholders to promote, support, and enhance grant applications and competitiveness.

- Provide timely review of Grant Review Team requests and issue memos to allow City Departments to apply for grants.
- Notify Departments and stakeholders of grant opportunities and support efforts to advance grant applications and competitiveness.
- Track, monitor, and report on Citywide grant applications and awards.
- Provide letters of support for City grant applications and to regional stakeholders seeking grants that align with City priorities.

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>Yes</p> <p>Collaborating with various departments and the Office of Race and Equity to use the Legislative Platform's Guiding Principle on equity to consider city positions on state and federal legislation through an equity lens. Collaborating with the Office of Race and Equity in developing and advancing budget advocacy at all levels of government, in line with City established priority projects. Collaborating with the Office of Race and Equity to incorporate race and equity work into the application and review processes for the Grants Review Team for all City grants.</p>	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>No</p> <p>N/A</p>

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Number of state bills with position taken	N/A	17	25	26	39	30
On time performance for legislative reports	N/A	75%	75%	80%	75%	80%
Number of grant review memos issued	N/A	74	79	90	104	75
Value of grants applied for	N/A	\$195.0M	\$195.3M	\$265.4M	\$354.2M	\$200.0M

Government Affairs

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	7.00	7.00	7.00	0.00
Personnel Expenditures	\$ 1,127,509	\$ 1,249,997	\$ 1,345,051	\$ 95,054
Non-Personnel Expenditures	43,063	97,845	71,662	(26,183)
Total Department Expenditures	\$ 1,170,572	\$ 1,347,842	\$ 1,416,713	\$ 68,871
Total Department Revenue	\$ 73	\$ 319,094	\$ 319,094	\$ -

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Government Affairs	\$ 1,170,572	\$ 1,347,842	\$ 1,416,713	\$ 68,871
Total	\$ 1,170,572	\$ 1,347,842	\$ 1,416,713	\$ 68,871

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Government Affairs	7.00	7.00	7.00	0.00
Total	7.00	7.00	7.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 89,894	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Pay-in Lieu of Annual Leave Adjustments	0.00	5,160	-
Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Non-Discretionary Adjustment	0.00	(372)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
One-Time Additions and Annualizations	0.00	(2,882)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			

Government Affairs

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology	0.00	(22,929)	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Total	0.00	\$ 68,871	\$ -

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 720,901	\$ 827,276	\$ 886,847	\$ 59,571
Fringe Benefits	406,608	422,721	458,204	35,483
PERSONNEL SUBTOTAL	1,127,509	1,249,997	1,345,051	95,054
NON-PERSONNEL				
Supplies	\$ 13,366	\$ 9,038	\$ 12,365	\$ 3,327
Contracts & Services	12,780	49,146	42,565	(6,581)
<i>External Contracts & Services</i>	<i>4,079</i>	<i>38,848</i>	<i>32,611</i>	<i>(6,237)</i>
<i>Internal Contracts & Services</i>	<i>8,701</i>	<i>10,298</i>	<i>9,954</i>	<i>(344)</i>
Information Technology	11,516	33,861	10,932	(22,929)
Energy and Utilities	1,800	-	-	-
Other	3,600	5,800	5,800	-
NON-PERSONNEL SUBTOTAL	43,063	97,845	71,662	(26,183)
Total	\$ 1,170,572	\$ 1,347,842	\$ 1,416,713	\$ 68,871

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ -	\$ 319,094	\$ 319,094	-
Other Revenue	73	-	-	-
Total	\$ 73	\$ 319,094	\$ 319,094	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001168	Deputy Director	1.00	1.00	1.00	\$ 67,740 - 249,134	\$ 147,446
20001129	Governmental Relations Director	1.00	1.00	1.00	50,055 - 298,853	182,962
20001234	Program Coordinator	1.00	1.00	1.00	36,489 - 198,900	75,338
20001222	Program Manager	4.00	4.00	4.00	67,740 - 249,134	466,425
	Vacation Pay In Lieu					14,676
FTE, Salaries, and Wages Subtotal		7.00	7.00	7.00	\$	886,847

Government Affairs

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Fringe Benefits								
Employee Offset Savings	\$	5,781	\$	7,332	\$	7,051	\$	(281)
Flexible Benefits		71,879		70,832		76,777		5,945
Long-Term Disability		3,053		2,862		3,079		217
Medicare		10,673		11,858		12,647		789
Other Post-Employment Benefits		46,366		39,823		39,823		-
Retiree Medical Trust		1,285		1,434		1,592		158
Retirement 401 Plan		-		-		6,371		6,371
Retirement ADC		199,466		212,816		286,930		74,114
Risk Management Administration		8,265		8,155		9,009		854
Supplemental Pension Savings Plan		55,468		63,537		10,773		(52,764)
Unemployment Insurance		1,041		1,038		995		(43)
Workers' Compensation		3,330		3,034		3,157		123
Fringe Benefits Subtotal	\$	406,608	\$	422,721	\$	458,204	\$	35,483
Total Personnel Expenditures					\$	1,345,051		

Homelessness Strategies and Solutions



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Homelessness Strategies and Solutions



Description

The Homelessness Strategies and Solutions Department (HSSD) leads the City's efforts in addressing homelessness. The Department is responsible for creating and coordinating programs and services for individuals experiencing or at-risk of homelessness. HSSD collaborates with other local agencies, service providers, and City departments to administer a comprehensive network of services that offer prevention, diversion, and housing resources with both immediate and long-term solutions. Some examples of City-led programs include emergency shelters, safe parking, transitional storage facilities, and outreach services.

HSSD incorporates strategies from the adopted Community Action Plan on Homelessness and nationally recognized best practices in its service model. In addition, the Department utilizes a compassionate, equitable, data-driven approach to expand and enhance homelessness policies and programs that promote equity in access to services for historically underserved populations. In alignment with the goals outlined in the City's Strategic Plan, HSSD ultimately strives to reduce homelessness and connect individuals to long-term, safe, and stable housing.

Fiscal Year 2023 Key Accomplishments

In Fiscal Year 2023, the Homelessness Strategies and Solutions Department, in collaboration with the County of San Diego, San Diego Housing Commission, Regional Task Force on Homelessness, and other local partners and service providers accomplished the following:

- Opened Rachel's Promise, a new shelter Downtown for women
- Expanded outreach services and hosted over 32 Community Coordinated Access to Resource and Engagement (C.A.R.E.) events throughout the City
- Strengthened partnerships with the County and collaborated to open the 150 bed Rosecrans Shelter with on-site behavioral health services
- Secured a former hotel in Little Italy for "Seniors Landing," a non-congregate bridge housing shelter for seniors
- Converted lobby space of Old Downtown Central Library into The Alliance shelter for senior women
- Opened a fourth safe parking lot in the Bay Ho neighborhood
- Acquired a hotel in Barrio Logan to be used as a non-congregate shelter for families

Homelessness Strategies and Solutions

- Received over \$49 million in state and local grant awards
- Launched a new website to promote transparency in reporting data and services

The vision is:

To promote community with capacity to ensure individuals experiencing homelessness achieve housing stability and long-term success.

The mission is:

To prevent and end homelessness through person-centered, compassionate, and equitable services.

Goals and Objectives

Goal 1: Broaden access to resources for all individuals experiencing homelessness.

Goal 2: Improve existing programs for all individuals experiencing homelessness.

Goal 3: Address the needs of our specific homeless populations.

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i> Yes 1. Collaborating with the San Diego Housing Commission, the Homeless Strategies and Solutions Department will analyze demographic data to baseline access to services across the spectrum from prevention, outreach, shelters, and housing outcomes. 2. Collaborating with the County of San Diego, the Homelessness Strategies and Solutions Department will analyze efficiency in linkages to mainstream, self-sufficiency, behavioral, and entitlement programs for populations residing in City-funded shelters. 3. Collaborating with the San Diego City and County Continuum of Care (CoC), the Homelessness Strategies and Solutions Department will develop work plans to implement recommendations from CoC ad hoc committees on prioritized populations (e.g. Ad Hoc Committee on Homelessness Addressing Homelessness Among Black San Diegans, Ad Hoc Committee on Aging and Homelessness, and Ad Hoc Committee on Health and Homelessness).	<i>Do the Budget Adjustments address a disparity?</i> Yes Budget Adjustments will address disparities that align the with the following Tactical Equity Plan goals: • Broaden access to resources for all individuals experiencing homelessness • Address the needs of specific homeless populations Equity Lens response: Equity Lens is the context for all department strategies and solutions. Neither race, nor age, nor gender, nor physical ability should be an indicator of access to the homeless service. Common themes across all budget adjustments is sustaining existing housing opportunities for sheltered populations and continuing front-end crisis response interventions (e.g. prevention, safe parking, etc) to reduce incidences of unsheltered homelessness. Budget adjustments related to outreach and the Housing Instability Prevention Program will elevate the focus on neighborhoods where communities experience increased rates of housing instability, are more likely to experience homelessness, and thus prioritized for prevention resources.

Homelessness Strategies and Solutions

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Unsheltered individuals placed into temporary lodging or shelter through department outreach strategies ¹	N/A	N/A	N/A	N/A	815	839
Unsheltered individuals placed into permanent housing through department outreach strategies ¹	N/A	N/A	N/A	N/A	924	939
Unsheltered individuals connected to services through department outreach strategies ²	N/A	N/A	N/A	N/A	5,544	5,939

1. New KPI capturing all City-funded outreach strategies. In FY 2023 department gained access to data necessary for this KPI.
2. <https://www.sandiego.gov/homelessness-strategies-and-solutions/data-reports>

Homelessness Strategies and Solutions

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	12.00	15.00	16.00	1.00
Personnel Expenditures	\$ 1,420,483	\$ 2,255,554	\$ 2,466,562	\$ 211,008
Non-Personnel Expenditures	8,395,260	22,902,053	41,540,892	18,638,839
Total Department Expenditures	\$ 9,815,742	\$ 25,157,607	\$ 44,007,454	\$ 18,849,847
Total Department Revenue	\$ 299,878	\$ 393,605	\$ 34,271,312	\$ 33,877,707

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Homelessness Strategies & Solutions	\$ 9,815,742	\$ 25,157,607	\$ 44,007,454	\$ 18,849,847
Total	\$ 9,815,742	\$ 25,157,607	\$ 44,007,454	\$ 18,849,847

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Homelessness Strategies & Solutions	12.00	15.00	16.00	1.00
Total	12.00	15.00	16.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Continued Shelter Operations	0.00	\$ 16,559,029	-
Addition of non-personnel expenditures to maintain existing operations at interim shelters, and support lease expenses and ancillary costs.			
Expansion of Shelter Bed Capacity	0.00	5,000,000	-
Addition of one-time non-personnel expenditures to support expanded homeless shelter capacity.			
Existing Storage Centers	0.00	2,735,067	-
Addition of non-personnel expenditures for existing storage center operations and ancillary costs.			
Rental Assistance	0.00	2,250,000	-
Addition of non-personnel expenditures to provide rental assistance for individuals at risk of homelessness.			
Safe Parking Program Support	0.00	1,815,944	-
Addition of non-personnel expenditures for the Safe Parking Program at Rose Canyon.			
Homelessness Response Center Resources	0.00	1,209,258	-
Addition of non-personnel expenditures for additional resources for the Homelessness Response Center.			

Homelessness Strategies and Solutions

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Inclement Weather Shelter Program Addition of non-personnel expenditures for inclement weather shelter beds at multiple sites.	0.00	1,034,143	-
Coordinated Outreach Support Addition of non-personnel expenditures to support continued coordinated outreach with a focus on client engagement.	0.00	810,000	-
Day Center Site Improvements Addition of one-time non-personnel expenditures to support site improvements and operation cost increases at the Day Center.	0.00	500,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	458,299	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	126,516	-
Administrative Support Addition of 1.00 Administrative Aide 2 for administrative support to the department.	1.00	84,492	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	25,113	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(13,758,014)	(232,676)
Transient Occupancy Tax Transfer Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax Fund.	0.00	-	31,413,383
Opioid Settlement Funds Addition of Opioid Settlement revenue to support the Community Harm Reduction and the Safe Haven Programs.	0.00	-	2,697,000
Total	1.00	\$ 18,849,847	\$ 33,877,707

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 925,405	\$ 1,592,885	\$ 1,794,292	201,407
Fringe Benefits	495,077	662,669	672,270	9,601
PERSONNEL SUBTOTAL	1,420,483	2,255,554	2,466,562	211,008

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City of San Diego
Fiscal Year 2024 Adopted Budget

Homelessness Strategies and Solutions

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Supplies	\$ 44,826	\$ 601,400	\$ 1,400	\$ (600,000)
Contracts & Services	7,963,974	22,182,249	41,029,584	18,847,335
<i>External Contracts & Services</i>	7,873,801	22,144,978	40,972,256	18,827,278
<i>Internal Contracts & Services</i>	90,174	37,271	57,328	20,057
Information Technology	60,196	72,048	97,161	25,113
Energy and Utilities	325,747	43,856	410,247	366,391
Other	516	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	8,395,260	22,902,053	41,540,892	18,638,839
Total	\$ 9,815,742	\$ 25,157,607	\$ 44,007,454	\$ 18,849,847

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 278,426	\$ 393,605	\$ 31,574,312	\$ 31,180,707
Other Revenue	6	-	-	-
Rev from Federal Agencies	-	-	2,697,000	2,697,000
Rev from Other Agencies	21,446	-	-	-
Total	\$ 299,878	\$ 393,605	\$ 34,271,312	\$ 33,877,707

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	0.00	0.00	2.00	\$ 58,888 - 70,962	\$ 117,309
20001202	Assistant Deputy Director	0.00	0.00	1.00	67,740 - 249,134	153,904
20000119	Associate Management Analyst	2.00	2.00	1.00	74,763 - 90,340	74,763
20001101	Department Director	1.00	1.00	1.00	89,589 - 339,372	203,422
20001168	Deputy Director	1.00	1.00	1.00	67,740 - 249,134	163,866
20000756	Office Support Specialist	1.00	1.00	0.00	42,727 - 51,426	-
20001234	Program Coordinator	2.00	4.00	4.00	36,489 - 198,900	470,104
20001222	Program Manager	4.00	4.00	3.00	67,740 - 249,134	406,821
20000015	Senior Management Analyst	1.00	2.00	3.00	82,066 - 99,234	263,366
	Budgeted Personnel Expenditure Savings					(74,763)
	Vacation Pay In Lieu					15,500
FTE, Salaries, and Wages Subtotal		12.00	15.00	16.00		\$ 1,794,292

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 4,132	\$ 4,364	\$ 4,652	\$ 288
Flexible Benefits	89,714	137,271	137,793	522
Long-Term Disability	3,979	5,514	6,280	766
Medicare	13,839	22,872	25,792	2,920
Other Post-Employment Benefits	57,656	85,335	85,335	-
Retiree Medical Trust	1,731	3,397	3,715	318

Homelessness Strategies and Solutions

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Retirement 401 Plan	1,614	8,243	9,929	1,686
Retirement ADC	240,361	304,743	306,650	1,907
Retirement DROP	696	-	3,027	3,027
Risk Management Administration	10,320	17,475	19,305	1,830
Supplemental Pension Savings Plan	61,379	60,984	56,008	(4,976)
Unemployment Insurance	1,356	2,002	2,030	28
Workers' Compensation	8,301	10,469	11,754	1,285
Fringe Benefits Subtotal	\$ 495,077	\$ 662,669	\$ 672,270	\$ 9,601
Total Personnel Expenditures			\$ 2,466,562	



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Human Resources



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Description

The Human Resources Department is comprised of various programs that include: Employee Relations and Labor Relations; Recruitment and Compensation Strategies; People and Organization Development; Employee Engagement; Integrated Disability Management; Employee Assistance (EAP); Citywide Volunteer, Internship and Work Readiness; People Analytics; and COVID-19 Response and Recovery. Each program serves to ensure the goals of the Department are met.

The vision is:

A thriving, skilled, and educated City workforce, empowered to tackle the challenges and opportunities of tomorrow while providing the highest level of customer service.

The mission is:

Position the City as the regional employer of choice through best-in-class recruitment, retention, and employee relations practices.

Goals and Objectives

Goal 1: ATTRACT - City of San Diego is the regional public sector employer of choice.

- Establish and grow a City brand identity that resonates with current and future workforce.
- Develop and implement proactive recruitment practices that maximize the City's recruiting profile and attracts candidates to City internship and job opportunities.
- Employee compensation that meets or exceeds the goals established in the City's Compensation Philosophy.
- Establish a culture of leadership that empowers employees to perform their jobs to the best of their abilities, is committed to their success, and models the City's Operating Principles.
- Prepare the next generation for careers in public service.

Human Resources

Goal 2: RETAIN - A thriving, skilled, and educated City workforce capable of tackling the challenges and opportunities of tomorrow.

- Upskill the workforce to meet the community needs of today and tomorrow.
- Provide a clear, unified pathway for employee growth and development.
- Where possible, accommodate employees so that they are actively contributing to the organization.

Goal 3: IMPACT - A passionate, engaged, and appreciated City workforce that provides the highest level of customer service and represents the San Diego community.

- Ensure that it is easy to provide meaningful rewards and recognition to high-performing employees.
- Provide a work environment that cultivates an optimal employee experience.
- Streamline and optimize strategic human capital management.

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>Yes</p> <p>The Human Resources Department (HR) is committed to evaluating current base budget allocations to identify opportunities to support employees by enhancing current programs. HR will engage City Departments to work as partners to support all city employees by: Proactively identifying struggling employees; Providing training and development programs tailored to the needs of the employee; Offering Employee Assistance and Reasonable Accommodations where needed; Ensure employees are aware of growth opportunities; Utilize the Employ and Empower program to engage youth in paid internship opportunities that provide pathways to future employment; Ensure labor MOUs provide fair and equitable opportunities for all employees</p>	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>Yes</p> <p>The requested budget adjustments will support HR in providing the following service enhancements: Creating and executing a Citywide recruiting strategy to ensure that position vacancies are broadcasted to a diverse candidate pool that includes targeted outreach to historically underrepresented populations</p>

Human Resources

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Maintain 13% or higher conversion rate of new employees from the City's internship, work readiness or volunteer programs	N/A	87%	79%	100%	100%	100%
Percentage of City staff in compliance with mandatory and required trainings within established timeframes	100%	100%	100%	98%	100%	100%
Percentage of Labor-Management Committee meetings scheduled and attended per fiscal year	100%	100%	100%	100%	100%	100%

Human Resources

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	34.00	44.00	57.50	13.50
Personnel Expenditures	\$ 5,491,864	\$ 7,237,042	\$ 9,042,185	\$ 1,805,143
Non-Personnel Expenditures	1,185,662	1,727,507	1,787,849	60,342
Total Department Expenditures	\$ 6,677,527	\$ 8,964,549	\$ 10,830,034	\$ 1,865,485
Total Department Revenue	\$ 285,650	\$ 1,098,825	\$ 871,221	\$ (227,604)

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Human Resources	\$ 6,677,527	\$ 8,964,549	\$ 10,830,034	\$ 1,865,485
Total	\$ 6,677,527	\$ 8,964,549	\$ 10,830,034	\$ 1,865,485

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Human Resources	34.00	44.00	57.50	13.50
Total	34.00	44.00	57.50	13.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Recruitment Program Addition of 2.00 Program Coordinators, 1.00 Program Manager, and non-personnel expenditures to support the Recruitment Program.	3.00	\$ 738,958	\$ -
City Department Support Addition of 1.00 Program Manager and 2.00 Program Coordinators to help support City departments.	3.00	500,555	-
Employ and Empower Program Support Addition of 7.50 Student Intern-Hourly and associated revenue to support the Employ and Empower Program.	7.50	293,283	272,396
Employee Relations Program Addition of 6.00 Program Coordinators, offset by the reduction of 3.00 Associate Human Resource Analysts and 3.00 Supervising Human Resource Analysts, to support the Employee Relations Program.	0.00	260,148	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	244,709	-
Total Compensation Studies Addition of non-personnel expenditures to support continued total compensation studies.	0.00	97,000	-

Human Resources

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	17,490	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	7,355	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(44,013)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(250,000)	-
Elimination of Service Level Agreement with Public Utilities Department Reduction of revenue due to the elimination of the department's service level agreement with the Public Utilities Department.	0.00	-	(500,000)
Total	13.50	\$ 1,865,485	\$ (227,604)

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 3,502,778	\$ 4,914,069	\$ 6,407,086	\$ 1,493,017
Fringe Benefits	1,989,086	2,322,973	2,635,099	312,126
PERSONNEL SUBTOTAL	5,491,864	7,237,042	9,042,185	1,805,143
NON-PERSONNEL				
Supplies	\$ 14,326	\$ 27,857	\$ 23,940	\$ (3,917)
Contracts & Services	970,173	1,439,247	1,545,256	106,009
<i>External Contracts & Services</i>	<i>899,886</i>	<i>1,358,826</i>	<i>1,455,826</i>	<i>97,000</i>
<i>Internal Contracts & Services</i>	<i>70,287</i>	<i>80,421</i>	<i>89,430</i>	<i>9,009</i>
Information Technology	182,137	236,907	192,894	(44,013)
Energy and Utilities	14,365	19,896	22,159	2,263
Other	4,661	3,600	3,600	-
NON-PERSONNEL SUBTOTAL	1,185,662	1,727,507	1,787,849	60,342
Total	\$ 6,677,527	\$ 8,964,549	\$ 10,830,034	\$ 1,865,485

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 282,153	\$ 1,098,825	\$ 871,221	(227,604)
Other Revenue	3,497	-	-	-
Total	\$ 285,650	\$ 1,098,825	\$ 871,221	(227,604)

Human Resources

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	2.00	2.00	\$ 58,888 - 70,962	\$ 127,366
20001140	Assistant Department Director	1.00	1.00	1.00	89,589 - 339,372	181,470
21000175	Assistant Trainer	0.00	2.00	0.00	61,503 - 74,763	-
20000311	Associate Department Human Resources Analyst	4.00	4.00	1.00	74,763 - 90,340	90,340
20001101	Department Director	1.00	1.00	1.00	89,589 - 339,372	205,192
20001168	Deputy Director	1.00	1.00	1.00	67,740 - 249,134	176,031
20000756	Office Support Specialist	1.00	0.00	0.00	42,727 - 51,426	-
20000627	Organization Effectiveness Specialist 3	1.00	0.00	0.00	74,437 - 90,008	-
20000172	Payroll Specialist 1	0.00	1.00	1.00	48,050 - 57,830	57,830
20001234	Program Coordinator	8.00	14.00	24.00	36,489 - 198,900	2,969,243
20001222	Program Manager	13.00	15.00	17.00	67,740 - 249,134	2,497,393
90001146	Student Intern - Hourly	0.00	0.00	7.50	36,489 - 36,489	273,669
20000313	Supervising Department Human Resources Analyst	3.00	3.00	0.00	92,308 - 111,847	-
21000177	Trainer	0.00	0.00	2.00	67,812 - 81,941	135,624
	Budgeted Personnel Expenditure Savings					(401,164)
	Vacation Pay In Lieu					94,092
FTE, Salaries, and Wages Subtotal		34.00	44.00	57.50	\$	6,407,086

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 23,621	\$ 26,154	\$ 23,392	\$ (2,762)
Flexible Benefits	414,505	521,821	561,205	39,384
Insurance	1,117	-	-	-
Long-Term Disability	15,182	16,933	22,281	5,348
Medicare	51,867	70,146	91,524	21,378
Other Post-Employment Benefits	195,151	244,627	261,694	17,067
Retiree Medical Trust	4,994	8,370	12,113	3,743
Retirement 401 Plan	2,636	14,166	46,997	32,831
Retirement ADC	968,163	1,059,709	1,409,939	350,230
Retirement DROP	13,326	15,162	8,632	(6,530)
Risk Management Administration	34,799	50,095	59,202	9,107
Supplemental Pension Savings Plan	238,448	262,414	94,529	(167,885)
Unemployment Insurance	5,173	6,149	7,128	979
Workers' Compensation	20,104	27,227	36,463	9,236
Fringe Benefits Subtotal	\$ 1,989,086	\$ 2,322,973	\$ 2,635,099	\$ 312,126
Total Personnel Expenditures			\$ 9,042,185	

Infrastructure Fund



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Infrastructure Fund



Description

The Infrastructure Fund was established per Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs. The Infrastructure Fund is used exclusively for “the acquisition of real property, construction, reconstruction, rehabilitation, repair, and maintenance of infrastructure,” including associated financing and personnel costs. Infrastructure benefiting from this fund is typically managed and maintained by asset-managing General Fund departments.

Infrastructure Fund

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	7,276,995	-	3,805,600	3,805,600
Total Department Expenditures	\$ 7,276,995	\$ -	\$ 3,805,600	\$ 3,805,600
Total Department Revenue	\$ 10,000,065	\$ 28,444,223	\$ 30,961,972	\$ 2,517,749

Infrastructure Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Infrastructure Fund	\$ 7,276,995	\$ -	\$ 3,805,600	\$ 3,805,600
Total	\$ 7,276,995	\$ -	\$ 3,805,600	\$ 3,805,600

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Streetlight Repair and Maintenance	0.00	\$ 2,250,000	\$ -
Addition of one-time non-personnel expenditures associated with contractual services to support streetlight repair and maintenance.			
Police Facility and Tenant Improvements	0.00	1,555,600	-
Addition of one-time non-personnel expenditures associated with tenant improvements and repairs of police facilities.			
Prop H Infrastructure Contribution	0.00	-	30,961,972
Adjustment to reflect anticipated revenues related to the Prop H Infrastructure Fund contribution.			
One-Time Additions and Annualizations	0.00	-	(28,444,223)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Total	0.00	\$ 3,805,600	\$ 2,517,749

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Supplies	\$ 1,751	\$ -	\$ -	-
Contracts & Services	7,275,244	-	3,805,600	3,805,600
<i>External Contracts & Services</i>	6,880,129	-	3,805,600	3,805,600
<i>Internal Contracts & Services</i>	395,115	-	-	-
NON-PERSONNEL SUBTOTAL	7,276,995	-	3,805,600	3,805,600
Total	\$ 7,276,995	\$ -	\$ 3,805,600	\$ 3,805,600

Infrastructure Fund

Revenues by Category

	FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Other Revenue	\$	65	\$	-	\$	-	-
Transfers In		10,000,000		28,444,223		30,961,972	2,517,749
Total	\$	10,000,065	\$	28,444,223	\$	30,961,972	\$ 2,517,749

Infrastructure Fund

Revenue and Expense Statement (Non-General Fund)

Infrastructure Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 728,361	\$ 59,813	\$ 1,631
Continuing Appropriation - CIP	13,491,419	19,574,588	9,884,568
Continuing Appropriation - Operating	10,408,839	3,131,844	671,119
TOTAL BALANCE AND RESERVES	\$ 24,628,619	\$ 22,766,245	\$ 10,557,319
REVENUE			
Other Revenue	\$ 65	\$ -	\$ -
Transfers In	10,000,000	28,444,223	30,961,972
TOTAL REVENUE	\$ 10,000,065	\$ 28,444,223	\$ 30,961,972
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 34,628,683	\$ 51,210,468	\$ 41,519,291
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 4,585,444	\$ 28,444,223	\$ 27,156,372
TOTAL CIP EXPENSE	\$ 4,585,444	\$ 28,444,223	\$ 27,156,372
OPERATING EXPENSE			
Supplies	\$ 1,751	\$ -	\$ -
Contracts & Services	7,275,244	-	3,805,600
TOTAL OPERATING EXPENSE	\$ 7,276,995	\$ -	\$ 3,805,600
EXPENDITURE OF PRIOR YEAR FUNDS			
Operating Expenditures	\$ 7,276,995	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 7,276,995	\$ -	\$ -
TOTAL EXPENSE	\$ 11,862,438	\$ 28,444,223	\$ 30,961,972
RESERVES			
Continuing Appropriation - CIP	\$ 19,574,588	\$ 19,574,588	\$ 9,884,568
Continuing Appropriation - Operating	3,131,844	3,131,844	671,119
TOTAL RESERVES	\$ 22,706,432	\$ 22,706,432	\$ 10,555,688
BALANCE	\$ 59,813	\$ 59,813	\$ 1,631
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 34,628,683	\$ 51,210,468	\$ 41,519,291

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Library



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Description

The San Diego Public Library (SDPL) system serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of nearly 3.0 million items, including e-books and audiovisual materials, 3,549 periodical subscriptions, 1.4 million government publications, and over 127,000 books in 20 languages other than English. The library catalog and many of its resources can be accessed electronically in all library facilities and via the Internet. The Library serves a population of approximately 1.4 million residents of the City of San Diego, which encompasses an area of 326 square miles. The Library system consists of the Central Library, 35 branch libraries, and the adult literacy program (READ/San Diego).

The vision is:

The place for opportunity, discovery, and inspiration.

The mission is:

To inspire lifelong learning through connections to knowledge and each other.

Goals and Objectives

Goal 1: Foster an inclusive, safe and engaging environment at all library locations

- Foster a skilled and sustainable workforce
- Maintain and improve facilities
- Challenge censorship and maintain a relevant and attractive collection, inclusive of all voices

Goal 2: Expand access to library resources

- Provide equitable opportunities for the public to explore technology
- Develop an equitable approach to library services

Library

Goal 3: Lead in innovative and equity-based programs and services

- Assess community needs
- Develop culturally affirming early literacy learning programs for youth ages 0-5
- Explore alternate service models
- Create an atmosphere for participation

Goal 4: Establish the library as the model for radical inclusion throughout the City

- Increase community outreach
- Cultivate strategic partnerships
- Strengthen engagement and improve the library experience

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>Yes</p> <p>Restructure of department to include separate Customer Experience division focusing on programming, accessibility, equity, staff development and outreach. Review of policies and procedures to address disparities and barriers to service. Creating a dashboard for staff to be able to easily review statistics associated with programming, technology, usage, etc. and using this information to inform any necessary revisions to services.</p>	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>Yes</p> <p>Budget Adjustments will address disparities that align with the following Tactical Equity Plan goal: 1. Foster an inclusive, safe and engaging environment at all library locations. Addition of 1.00 Program Coordinator-Special Events: Though this staff is dedicated and talented, Special Events coordination is not a typical library function, which has resulted in an inability to meet demand. Options were explored that included contracting out events management or keeping it in-house and revamping the model. It was decided that keeping this in house with a Special Events Coordinator and new business plan would preserve the Library and City access to the facilities and create more opportunities for the public to rent the spaces. This new model will also provide a better balance for the existing staff by creating a staffing model and better policies and procedures. Addition of NPE for Security at Library Branches: This request addresses a disparity by providing needed security in all branch locations and also addresses specific branch needs by locations. Additional security is needed to address the safety and security needs across branch libraries that are experiencing increasing incidents, some of which can be dangerous for patrons and staff. This increase also accounts for additional training for security in de-escalation, trauma informed care and carrying and administering Naloxone.</p>

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Annual attendance at adult programs	140,162	169,264	27,141	111,426	78,367	70,000
Annual attendance at youth programs	301,131	445,043	76,865	178,496	283,985	230,000
Annual circulation per capita ¹	5.7	4.4	2.5	3.9	4.3	4.0
Number of Internet sessions/uses provided by the Library ¹	N/A	N/A	N/A	572,246	723,775	690,000
Percentage increase in number of library visitors ¹	0.0%	-23.1%	-92.0%	718.0%	34.0%	20.0%
Percentage of positive program impact ²	N/A	N/A	N/A	89%	88%	80%
Percentage of patron satisfaction ³	92%	N/A	N/A	85%	90%	90%
Percentage Increase of Accessibility Programs ⁴	N/A	N/A	N/A	N/A	N/A	10%

1. Fluctuations due to volatility in re-opening of library locations from pre-pandemic levels
2. Based on Post Program Survey Results
3. Based on Annual Survey Results
4. New KPI for FY 2024

Library

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	404.20	469.10	471.00	1.90
Personnel Expenditures	\$ 41,521,658	\$ 48,331,894	\$ 51,899,268	\$ 3,567,374
Non-Personnel Expenditures	19,706,024	18,491,447	21,261,594	2,770,147
Total Department Expenditures	\$ 61,227,682	\$ 66,823,341	\$ 73,160,862	\$ 6,337,521
Total Department Revenue	\$ 1,883,169	\$ 1,459,597	\$ 2,050,199	\$ 590,602

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Central Library	\$ 22,229,058	\$ 23,716,123	\$ 1,639,383	\$ (22,076,740)
Library Administration	4,911,650	6,758,458	5,194,624	(1,563,834)
Public Services	34,086,973	36,348,760	49,835,698	13,486,938
Support Services	-	-	16,491,157	16,491,157
Total	\$ 61,227,682	\$ 66,823,341	\$ 73,160,862	\$ 6,337,521

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Central Library	115.63	135.00	9.50	(125.50)
Library Administration	23.22	25.10	19.00	(6.10)
Public Services	265.35	309.00	391.00	82.00
Support Services	0.00	0.00	51.50	51.50
Total	404.20	469.10	471.00	1.90

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 3,165,429	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	1,444,606	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
New Library - Pacific Highlands Ranch	9.50	942,133	-
Addition of 9.50 FTE positions and non-personnel expenditures associated with operating the new Pacific Highlands Ranch Library.			

Library

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Security Services Addition of non-personnel expenditures for security services at library branches.	0.00	864,000	-
Janitorial Services Addition of non-personnel expenditures to support contractual increases for janitorial services.	0.00	300,000	-
Library Materials Addition of one-time non-personnel expenditures to procure library materials citywide.	0.00	250,000	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	58,556	-
Parking Administration Addition of non-personnel expenditures to support parking services.	0.00	45,000	-
Special Events Program Support Addition of 1.00 Program Coordinator and one-time non-personnel expenditures, offset by the reduction of 2.50 Library Assistant 1s, to support the Special Events Program.	(1.50)	(30,574)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(305,972)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(6.10)	(395,657)	-
Transient Occupancy Tax Reimbursements Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax Fund.	0.00	-	415,602
Parking Revenue Adjustment to reflect revised parking revenue projections.	0.00	-	125,000
Special Events Fee Revenue Adjustment to reflect revised special events fee revenue projections.	0.00	-	50,000
Total	1.90	\$ 6,337,521	\$ 590,602

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 21,375,679	\$ 26,516,857	\$ 28,725,307	\$ 2,208,450
Fringe Benefits	20,145,978	21,815,037	23,173,961	1,358,924
PERSONNEL SUBTOTAL	41,521,658	48,331,894	51,899,268	3,567,374
NON-PERSONNEL				
Supplies	\$ 3,212,997	\$ 3,505,842	\$ 3,749,778	\$ 243,936

Library

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Contracts & Services	8,212,644	7,249,610	8,218,557	968,947
<i>External Contracts & Services</i>	6,195,888	5,468,574	6,439,087	970,513
<i>Internal Contracts & Services</i>	2,016,756	1,781,036	1,779,470	(1,566)
Information Technology	3,348,844	3,655,927	3,714,483	58,556
Energy and Utilities	3,283,225	2,824,918	4,327,626	1,502,708
Other	30,882	55,150	51,150	(4,000)
Transfers Out	1,590,000	1,200,000	1,200,000	-
Capital Expenditures	27,431	-	-	-
NON-PERSONNEL SUBTOTAL	19,706,024	18,491,447	21,261,594	2,770,147
Total	\$ 61,227,682	\$ 66,823,341	\$ 73,160,862	\$ 6,337,521

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 843,111	\$ 575,961	\$ 625,961	\$ 50,000
Fines Forfeitures and Penalties	19	3,500	3,500	-
Other Revenue	98,948	19,136	19,136	-
Rev from Money and Prop	723,557	636,000	761,000	125,000
Rev from Other Agencies	217,534	225,000	225,000	-
Transfers In	-	-	415,602	415,602
Total	\$ 1,883,169	\$ 1,459,597	\$ 2,050,199	\$ 590,602

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	1.00	1.00	\$ 45,627 - 54,916	\$ 54,916
20000012	Administrative Aide 1	1.00	2.00	2.00	51,126 - 61,583	111,845
20000024	Administrative Aide 2	7.00	7.00	6.00	58,888 - 70,962	386,821
21000752	Arts Management Associate	0.00	0.00	1.00	74,763 - 90,340	74,763
20000048	Assistant Management Analyst	3.00	12.00	3.00	61,503 - 74,763	206,941
90000048	Assistant Management Analyst - Hourly	12.73	6.10	0.00	61,503 - 74,763	-
20000119	Associate Management Analyst	1.00	2.00	3.00	74,763 - 90,340	227,179
20000132	Associate Management Analyst	1.00	1.00	0.00	74,763 - 90,340	-
20001108	City Librarian	1.00	1.00	1.00	89,589 - 339,372	224,383
20000574	Clerical Assistant 1	0.50	0.00	0.00	36,489 - 41,369	-
20001174	Deputy Library Director	3.00	3.00	3.00	67,740 - 249,134	535,932
20000924	Executive Assistant	1.00	1.00	1.00	59,068 - 71,442	71,442
20000290	Information Systems Analyst 2	1.00	1.00	1.00	76,193 - 92,069	92,069
20000998	Information Systems Analyst 4	1.00	1.00	1.00	94,074 - 113,988	113,988
20000377	Information Systems Technician	3.00	3.00	3.00	60,015 - 72,321	204,657
20000594	Librarian 2	58.63	65.50	66.00	68,839 - 82,870	5,036,481
20000910	Librarian 3	29.00	29.00	30.00	76,270 - 92,551	2,735,465

Library

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000596	Librarian 4	24.00	24.00	25.00	83,799 - 101,742	2,517,479
20000600	Library Assistant I	37.46	76.50	72.50	36,489 - 37,034	2,670,719
20000602	Library Assistant II	119.50	133.00	139.50	42,300 - 51,186	6,518,007
90000602	Library Assistant II - Hourly	4.72	0.00	0.00	42,300 - 51,186	-
20000597	Library Assistant III	63.38	71.50	74.50	53,832 - 64,901	4,620,570
20000772	Library Technician	8.00	8.00	8.00	42,364 - 51,189	400,687
20000770	Literacy Program Administrator	1.00	1.00	1.00	91,255 - 110,543	91,255
21000761	Literacy Tutor/Learner Coordinator	0.00	0.00	9.00	61,503 - 74,763	620,778
20000680	Payroll Specialist 2	2.29	2.50	2.50	50,258 - 60,679	148,864
20001234	Program Coordinator	0.00	0.00	1.00	36,489 - 198,900	115,000
20001222	Program Manager	3.00	3.00	3.00	67,740 - 249,134	440,465
20000760	Project Assistant	1.00	1.00	1.00	78,494 - 94,568	84,052
20000927	Senior Clerk/Typist	2.00	2.00	1.00	48,915 - 59,015	59,015
20000773	Senior Library Technician	1.00	1.00	1.00	48,647 - 58,865	58,865
20000015	Senior Management Analyst	2.00	2.00	2.00	82,066 - 99,234	198,203
20000992	Supervising Librarian	7.00	7.00	7.00	96,975 - 117,070	801,900
20000970	Supervising Management Analyst	1.00	1.00	1.00	87,965 - 106,585	106,585
	Bilingual - Regular					93,184
	Budgeted Personnel					(1,630,066)
	Expenditure Savings					
	Master Library Degree					453,982
	Sick Leave - Hourly					53,715
	Termination Pay Annual					103,267
	Leave					
	Vacation Pay In Lieu					121,899
FTE, Salaries, and Wages Subtotal		404.20	469.10	471.00	\$	28,725,307

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 95,932	\$ 101,995	\$ 115,342	\$ 13,347
Flexible Benefits	5,257,789	6,405,502	6,435,896	30,394
Long-Term Disability	89,058	90,279	95,547	5,268
Medicare	339,274	377,272	397,052	19,780
Other Post-Employment Benefits	2,779,412	3,251,266	3,350,347	99,081
Retiree Medical Trust	25,836	39,113	41,697	2,584
Retirement 401 Plan	25,177	76,419	151,690	75,271
Retirement ADC	9,266,680	9,003,240	10,630,117	1,626,877
Retirement DROP	32,344	37,353	30,124	(7,229)
Risk Management Administration	497,605	665,795	758,043	92,248
Supplemental Pension Savings Plan	1,299,184	1,316,764	727,500	(589,264)
Unemployment Insurance	30,351	32,779	30,835	(1,944)
Workers' Compensation	407,337	417,260	409,771	(7,489)
Fringe Benefits Subtotal	\$ 20,145,978	\$ 21,815,037	\$ 23,173,961	\$ 1,358,924
Total Personnel Expenditures			\$ 51,899,268	



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Long Range Property Management Fund



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Long Range Property Management Fund



Description

The Long Range Property Management Fund was established to address the disposition and use of non-housing real properties owned by the former Redevelopment Agency (Successor Agency) of the City of San Diego. Although in existence since 2011, the Successor Agency is restructuring its budgetary procedures related to the property management component of Successor Agency properties transferred to the City under the Long-Range Property Management Plan (LRPMP), to comply with the new requirements the City has established for the monitoring and oversight of the Fund. This Fund is in compliance with the State Assembly Bill 1484.

Long Range Property Management Fund

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	1,004,563	36,518,934	1,783,767	(34,735,167)
Total Department Expenditures	\$ 1,004,563	\$ 36,518,934	\$ 1,783,767	\$ (34,735,167)
Total Department Revenue	\$ 1,524,296	\$ 35,806,506	\$ 595,000	\$ (35,211,506)

Long Range Property Management Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Long Range Property Management Fund	\$ 1,004,563	\$ 36,518,934	\$ 1,783,767	(34,735,167)
Total	\$ 1,004,563	\$ 36,518,934	\$ 1,783,767	\$ (34,735,167)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Property Management Support Addition of non-personnel expenditures associated with the management of the Successor Agency properties transferred to the City under the Long-Range Property Management Plan (LRPMP).	0.00	\$ 365,070	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(237)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(35,100,000)	(35,100,000)
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(111,506)
Total	0.00	\$ (34,735,167)	\$ (35,211,506)

Long Range Property Management Fund

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Contracts & Services	\$ 1,003,643	\$ 1,417,696	\$ 1,782,778	\$ 365,082
<i>External Contracts & Services</i>	593,346	1,304,696	1,669,766	365,070
<i>Internal Contracts & Services</i>	410,297	113,000	113,012	12
Energy and Utilities	920	1,238	989	(249)
Transfers Out	-	35,100,000	-	(35,100,000)
NON-PERSONNEL SUBTOTAL	1,004,563	36,518,934	1,783,767	(34,735,167)
Total	\$ 1,004,563	\$ 36,518,934	\$ 1,783,767	\$ (34,735,167)

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Other Revenue	\$ 100,000	\$ 35,100,000	\$ -	\$ (35,100,000)
Rev from Money and Prop	1,424,296	706,506	595,000	(111,506)
Total	\$ 1,524,296	\$ 35,806,506	\$ 595,000	\$ (35,211,506)

Long Range Property Management Fund

Revenue and Expense Statement (Non-General Fund)

Long Range Property Management Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 4,117,118	\$ 4,636,851	\$ 5,593,572
TOTAL BALANCE AND RESERVES	\$ 4,117,118	\$ 4,636,851	\$ 5,593,572
REVENUE			
Other Revenue	\$ 100,000	\$ 35,100,000	\$ -
Revenue from Use of Money and Property	1,424,296	706,506	595,000
TOTAL REVENUE	\$ 1,524,296	\$ 35,806,506	\$ 595,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 5,641,414	\$ 40,443,357	\$ 6,188,572
OPERATING EXPENSE			
Contracts & Services	\$ 1,003,643	\$ 1,417,696	\$ 1,782,778
Energy and Utilities	920	1,238	989
Transfers Out	-	35,100,000	-
TOTAL OPERATING EXPENSE	\$ 1,004,563	\$ 36,518,934	\$ 1,783,767
TOTAL EXPENSE	\$ 1,004,563	\$ 36,518,934	\$ 1,783,767
BALANCE	\$ 4,636,851	\$ 3,924,423	\$ 4,404,805
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 5,641,414	\$ 40,443,357	\$ 6,188,572

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Low and Moderate Income Housing Asset Fund



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Low and Moderate Income Housing Asset Fund



Description

The Low and Moderate Income Housing Asset Fund was established to conduct the dissolution of operations related to housing assets and activities of the former Redevelopment Agency (Successor Agency) of the City of San Diego. Although in existence since 2011, the Successor Agency is restructuring its budgetary procedures related to affordable housing assets transferred to the City under the Low and Moderate Income Housing Asset Fund, to comply with new requirements the City has established for the monitoring and oversight of the Fund. This Fund is in compliance with the California Health & Safety Code section 34176.1.

Low and Moderate Income Housing Asset Fund

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	5,484,489	45,684,026	41,355,716	(4,328,310)
Total Department Expenditures	\$ 5,484,489	\$ 45,684,026	\$ 41,355,716	\$ (4,328,310)
Total Department Revenue	\$ 7,728,981	\$ 7,072,934	\$ 7,056,674	\$ (16,260)

Low & Moderate Income Housing Asset Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Low & Moderate Income Housing Asset Fund	\$ 5,484,489	\$ 45,684,026	\$ 41,355,716	(4,328,310)
Total	\$ 5,484,489	\$ 45,684,026	\$ 41,355,716	\$ (4,328,310)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Bridge to Home Program	0.00	\$ 5,847,660	\$ 5,847,660
Addition of one-time revenue and non-personnel expenditures associated with the sale of Tailgate Park and transfer to the Bridge to Home Program.			
Project Management	0.00	510,000	-
Addition of non-personnel expenditures to support consulting services.			
Non-Discretionary Adjustment	0.00	1,126	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	(651)	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Administrative Support	0.00	(420,000)	-
Reduction of non-personnel expenditures for miscellaneous administrative support.			
Capital Projects	0.00	(4,418,845)	-
Reduction of non-personnel expenditures associated with low-income development housing loans.			
One-Time Additions and Annualizations	0.00	(5,847,600)	(5,847,600)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Revised Revenue	0.00	-	(16,320)
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ (4,328,310)	\$ (16,260)

Low and Moderate Income Housing Asset Fund

Expenditures by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
NON-PERSONNEL								
Contracts & Services	\$	4,567,425	\$	45,674,106	\$	41,345,617	\$	(4,328,489)
<i>External Contracts & Services</i>		3,935,101		45,354,106		41,025,321		(4,328,785)
<i>Internal Contracts & Services</i>		632,323		320,000		320,296		296
Information Technology		913,094		5,493		4,842		(651)
Energy and Utilities		3,970		4,427		5,257		830
NON-PERSONNEL SUBTOTAL		5,484,489		45,684,026		41,355,716		(4,328,310)
Total	\$	5,484,489	\$	45,684,026	\$	41,355,716	\$	(4,328,310)

Revenues by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Other Revenue	\$	3,332,294	\$	5,847,600	\$	5,847,660	\$	60
Rev from Money and Prop		4,112,743		1,225,334		1,209,014		(16,320)
Transfers In		283,944		-		-		-
Total	\$	7,728,981	\$	7,072,934	\$	7,056,674	\$	(16,260)

Low and Moderate Income Housing Asset Fund

Revenue and Expense Statement (Non-General Fund)

Low & Moderate Income Housing Asset Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 48,143,641	\$ 50,388,133	\$ 54,533,730
TOTAL BALANCE AND RESERVES	\$ 48,143,641	\$ 50,388,133	\$ 54,533,730
REVENUE			
Other Revenue	\$ 3,332,294	\$ 5,847,600	\$ 5,847,660
Revenue from Use of Money and Property	4,112,743	1,225,334	1,209,014
Transfers In	283,944	-	-
TOTAL REVENUE	\$ 7,728,981	\$ 7,072,934	\$ 7,056,674
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 55,872,622	\$ 57,461,067	\$ 61,590,404
OPERATING EXPENSE			
Contracts & Services	\$ 4,567,425	\$ 45,674,106	\$ 41,345,617
Information Technology	913,094	5,493	4,842
Energy and Utilities	3,970	4,427	5,257
TOTAL OPERATING EXPENSE	\$ 5,484,489	\$ 45,684,026	\$ 41,355,716
TOTAL EXPENSE	\$ 5,484,489	\$ 45,684,026	\$ 41,355,716
BALANCE	\$ 50,388,133	\$ 11,777,041	\$ 20,234,688
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 55,872,622	\$ 57,461,067	\$ 61,590,404

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Mission Bay and Balboa Park Improvement Fund



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Mission Bay and Balboa Park Improvement Fund



Description

The Mission Bay/Balboa Park Improvement Fund allocation provides the City with the ability to finance capital improvements in Mission Bay Park and Balboa Park. This fund is administered by the Department of Finance.

Mission Bay and Balboa Park Improvement Fund

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	1,871,382	1,188,000	1,447,825	259,825
Total Department Expenditures	\$ 1,871,382	\$ 1,188,000	\$ 1,447,825	\$ 259,825
Total Department Revenue	\$ 1,848,688	\$ 1,178,378	\$ 1,447,825	\$ 269,447

Mission Bay/Balboa Park Improvement Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Mission Bay/Balboa Park Improvement Fund	\$ 1,871,382	\$ 1,188,000	\$ 1,447,825	\$ 259,825
Total	\$ 1,871,382	\$ 1,188,000	\$ 1,447,825	\$ 259,825

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Balboa Park Tram	0.00	\$ 254,825	\$ -
Addition of non-personnel expenditures to support operating and maintenance costs for the Balboa Park Tram.			
Non-Discretionary Adjustment	0.00	5,000	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Transient Occupancy Tax (TOT) Fund Support	0.00	-	269,447
Adjustment to reflect revised revenue projections related to TOT Fund support of the Mission Bay and Balboa Park Improvement Fund.			
Total	0.00	\$ 259,825	\$ 269,447

Mission Bay and Balboa Park Improvement Fund

Expenditures by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
NON-PERSONNEL								
Contracts & Services	\$	432,508	\$	432,406	\$	674,825	\$	242,419
<i>External Contracts & Services</i>		432,508		402,406		644,825		242,419
<i>Internal Contracts & Services</i>		-		30,000		30,000		-
Energy and Utilities		22,594		22,594		35,000		12,406
Transfers Out		1,416,280		733,000		738,000		5,000
NON-PERSONNEL SUBTOTAL		1,871,382		1,188,000		1,447,825		259,825
Total	\$	1,871,382	\$	1,188,000	\$	1,447,825	\$	259,825

Revenues by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Transfers In	\$	1,848,688	\$	1,178,378	\$	1,447,825	\$	269,447
Total	\$	1,848,688	\$	1,178,378	\$	1,447,825	\$	269,447

Mission Bay and Balboa Park Improvement Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay/Balboa Park Improvement Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 134,332	\$ 111,638	\$ 111,638
TOTAL BALANCE AND RESERVES	\$ 134,332	\$ 111,638	\$ 111,638
REVENUE			
Transfers In	\$ 1,848,688	\$ 1,178,378	\$ 1,447,825
TOTAL REVENUE	\$ 1,848,688	\$ 1,178,378	\$ 1,447,825
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,983,020	\$ 1,290,016	\$ 1,559,463
OPERATING EXPENSE			
Contracts & Services	\$ 432,508	\$ 432,406	\$ 674,825
Energy and Utilities	22,594	22,594	35,000
Transfers Out	1,416,280	733,000	738,000
TOTAL OPERATING EXPENSE	\$ 1,871,382	\$ 1,188,000	\$ 1,447,825
TOTAL EXPENSE	\$ 1,871,382	\$ 1,188,000	\$ 1,447,825
BALANCE	\$ 111,638	\$ 102,016	\$ 111,638
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,983,020	\$ 1,290,016	\$ 1,559,463

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Mission Bay Park Improvement Fund



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Mission Bay Park Improvement Fund



Description

The Mission Bay Park Improvement Fund is used for the restoration of wetlands and the wildlife habitat, as well as deferred maintenance projects within the Mission Bay Park Improvement Zone, consistent with the Mission Bay Park Master Plan. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 that requires that 65 percent of all lease revenues collected from Mission Bay in excess of \$20.0 million (or the remainder of those revenues if less than 65 percent is available after the allocation to the San Diego Regional Parks Improvement Fund has been made) be allocated to the Mission Bay Park Improvement Fund to solely benefit the Mission Bay Park Improvements Zone. Park improvements are prioritized in this Charter section, although other projects may proceed once the priorities have been budgeted, approved by Council, and have a funding plan put in place.

Mission Bay Park Improvement Fund

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	-
Total Department Revenue	\$ 10,843,520	\$ 7,646,197	\$ 12,869,721	\$ 5,223,524

Mission Bay Park Improvement Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Mission Bay Revenue	0.00	\$ -	4,963,727
Adjustment to reflect revised revenue projections related to increased activity at Mission Bay.			
One-Time Additions and Annualizations	0.00	-	259,797
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Total	0.00	\$ -	5,223,524

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Rev from Money and Prop	\$ 243,794	\$ -	\$ -	-
Transfers In	10,599,726	7,646,197	12,869,721	5,223,524
Total	\$ 10,843,520	\$ 7,646,197	\$ 12,869,721	\$ 5,223,524

Mission Bay Park Improvement Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay Park Improvement Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 646,377	\$ -	\$ 2,324,148
Continuing Appropriation - CIP	33,928,544	36,103,819	35,992,442
TOTAL BALANCE AND RESERVES	\$ 34,574,920	\$ 36,103,819	\$ 38,316,590
REVENUE			
Revenue from Use of Money and Property	\$ 243,794	\$ -	\$ -
Transfers In	10,599,726	7,646,197	12,869,721
TOTAL REVENUE	\$ 10,843,520	\$ 7,646,197	\$ 12,869,721
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 45,418,440	\$ 43,750,016	\$ 51,186,311
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 9,314,621	\$ 7,566,612	\$ 12,869,721
TOTAL CIP EXPENSE	\$ 9,314,621	\$ 7,566,612	\$ 12,869,721
TOTAL EXPENSE	\$ 9,314,621	\$ 7,566,612	\$ 12,869,721
RESERVES			
Continuing Appropriation - CIP	\$ 36,103,819	\$ 36,103,819	\$ 35,992,442
TOTAL RESERVES	\$ 36,103,819	\$ 36,103,819	\$ 35,992,442
BALANCE	\$ -	\$ 79,585	\$ 2,324,148
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 45,418,440	\$ 43,750,016	\$ 51,186,311

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.



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Office of Boards and Commissions



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Office of Boards and Commissions



Description

The Office of Boards and Commissions supports the day-to-day operations for the City's 40 plus boards and commissions and serves as an access point to the volunteer members appointed by the Mayor and City Council. These entities serve in a fiduciary, regulatory, policy-setting and/or advisory capacity. The Office includes the existing Executive Directors and staff positions that support the following: Human Relations Commission; Commission on Gang Prevention & Intervention; and Citizens Advisory Board on Police/Community Relations. For more details visit the Office of Boards and Commissions web page: <https://www.sandiego.gov/boards-and-commissions>

The vision is:

A bedrock of participatory, representative, and responsive city governance.

The mission is:

To train, equip, partner, and promote all city advisory boards to foster public policy decision-making, volunteerism, and civic engagement.

Goals and Objectives

Goal 1: Continue to increase diversity within the City's boards and commissions and application process.

- Increase the dissemination of information about boards and commissions through diverse channels, reaching broader audiences and providing application support to those technologically challenged.

Goal 2: Provide boards and commissions with the resources they need to effectively carry out their duties.

- Secure funding for more of our boards and commissions.

Goal 3: Ensure staff liaisons, board members and commissioners are equipped to carry out their duties.

- Create and implement ongoing training for staff liaisons, board members, and commissioners.

Office of Boards and Commissions

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Percentage of Audit Findings Implemented	N/A	100%	64%	80%	100%	100%
Percentage of Meetings that met Quorum	N/A	84%	30%	50%	31%	100%
Percentage of board/commission vacancies filled	N/A	86%	36%	43%	81%	100%
Percentage of boards/commissions with Advisory Action Taken	N/A	100%	54%	N/A	27%	100%
Average number of applicants per vacancy	N/A	N/A	N/A	N/A	5	5
Number of trainings conducted for staff and board members/commissioners	N/A	N/A	N/A	N/A	2	TBD
Average number of days a seat is vacant	N/A	N/A	N/A	N/A	90	30

Office of Boards and Commissions

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	5.00	5.00	5.00	0.00
Personnel Expenditures	\$ 716,668	\$ 741,598	\$ 818,466	\$ 76,868
Non-Personnel Expenditures	59,148	40,270	45,078	4,808
Total Department Expenditures	\$ 775,816	\$ 781,868	\$ 863,544	\$ 81,676
Total Department Revenue	\$ 49	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Office of Boards & Commissions	\$ 775,816	\$ 781,868	\$ 863,544	\$ 81,676
Total	\$ 775,816	\$ 781,868	\$ 863,544	\$ 81,676

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Office of Boards & Commissions	5.00	5.00	5.00	0.00
Total	5.00	5.00	5.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 76,868	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	4,618	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	190	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 81,676	\$ -

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 486,393	\$ 516,787	\$ 556,738	\$ 39,951
Fringe Benefits	230,275	224,811	261,728	36,917
PERSONNEL SUBTOTAL	716,668	741,598	818,466	76,868
NON-PERSONNEL				

Office of Boards and Commissions

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Supplies	\$ 500	\$ -	\$ -	-
Contracts & Services	19,961	8,730	8,920	190
<i>External Contracts & Services</i>	3,902	2,102	2,102	-
<i>Internal Contracts & Services</i>	16,059	6,628	6,818	190
Information Technology	34,286	27,940	32,558	4,618
Energy and Utilities	1,402	1,800	1,800	-
Other	3,000	1,800	1,800	-
NON-PERSONNEL SUBTOTAL	59,148	40,270	45,078	4,808
Total	\$ 775,816	\$ 781,868	\$ 863,544	\$ 81,676

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Other Revenue	\$ 49	\$ -	\$ -	-
Total	\$ 49	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	1.00	1.00	1.00	\$ 74,763 - 90,340	\$ 90,340
20001101	Department Director	1.00	1.00	1.00	89,589 - 339,372	146,919
20000924	Executive Assistant	1.00	1.00	1.00	59,068 - 71,442	71,454
20001220	Executive Director	2.00	2.00	2.00	67,740 - 249,134	240,426
	Vacation Pay In Lieu					7,599
FTE, Salaries, and Wages Subtotal		5.00	5.00	5.00		\$ 556,738

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 706	\$ 800	\$ 903	\$ 103
Flexible Benefits	61,802	62,487	62,487	-
Insurance	1,431	-	-	-
Long-Term Disability	2,095	1,782	1,944	162
Medicare	7,474	7,384	7,967	583
Other Post-Employment Benefits	33,144	28,445	28,445	-
Retiree Medical Trust	1,016	1,077	1,149	72
Retirement 401 Plan	-	-	4,587	4,587
Retirement ADC	73,086	69,648	138,757	69,109
Risk Management Administration	5,858	5,825	6,435	610
Supplemental Pension Savings Plan	40,514	44,324	5,465	(38,859)
Unemployment Insurance	714	647	626	(21)
Workers' Compensation	2,434	2,392	2,963	571
Fringe Benefits Subtotal	\$ 230,275	\$ 224,811	\$ 261,728	\$ 36,917
Total Personnel Expenditures			\$ 818,466	

Office of Emergency Services



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Office of Emergency Services



Description

The Office of Emergency Services (SD OES) oversees disaster preparedness, emergency management and response, including recovery and mitigation programs. SD OES also administers homeland security and emergency management grants that provide funding for a variety of emergency training, equipment and other resources for the city and San Diego region.

The Emergency Operations division of SD OES is responsible for citywide emergency prevention, protection, mitigation, response and recovery. The Emergency Operations division leads the development and review of City-level emergency response plans, facilitates integration of the City's emergency plans both internally and externally, maintains the City's Emergency Operations Center (EOC), and coordinates and oversees relevant citywide emergency training and exercises. The Emergency Operations division also leads City-level efforts and activities regarding advanced planning, hazard mitigation, integration of cybersecurity considerations into emergency plans and emergency response operations, and incorporation of Smart City principles and other leading technological and social trends into the emergency management field.

The Finance and Administration division manages the Disaster Cost-Recovery and Grant Management sections of SD OES. The Grant Management section manages federal Homeland Security grant funds for the entire San Diego region, and other FEMA grant programs awarded or allocated directly to the City to improve its emergency preparedness. The Disaster Cost Recovery section is responsible for the management and coordination of citywide disaster cost recovery to include federal Public Assistance and state California Disaster Assistance Act. Additionally, this division leads the development and review of San Diego region-wide risk management plans and activities including the San Diego Urban Area (SDUA) Homeland Security Strategy, the SDUA Threat and Hazard Identification and Risk Assessment, and the Stakeholder Preparedness Review.

The Regional Training Program administers and coordinates FEMA-funded emergency training courses for the region's first responder, public safety, and emergency management stakeholders.

Office of Emergency Services

The vision is:

To safeguard lives, property, and the environment by developing, supporting, and coordinating City- level emergency capabilities before, during, and after catastrophic and large scale emergency events.

The mission is:

To promote a secure and resilient City with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk.

Goals and Objectives

Goal 1: Enhance the City emergency shelter program to meet anticipated needs of the community.

- Develop and implement a shelter worker and manager training program for City staff.
- Identify and prepare City facilities for shelter capability.

Goal 2: Engage with the whole community through outreach and education to improve emergency preparedness.

- Support a coordinated regional public education and outreach program on individual and community emergency preparedness.

Goal 3: Increase emergency coordination and collaboration with regional stakeholders.

- Enhance EOC facility capabilities regarding staff accommodations, meeting space, and Americans with Disabilities Act (ADA) compliance.
- Enhance citywide staff training and exercise programs in emergency response.

Goal 4: Improve fiscal monitoring practices across City and regional emergency preparedness programs.

- Increase accountability in performing fiscal monitoring associated with regional grants.
- Increase accountability in performing fiscal monitoring associated with cost recovery.

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i> Yes 1. Collaborating with the Department of Race and Equity to enhance Shelter Worker training to address diversity and equity of impacted populations. 2. Collaborating with Performance and Analytics to develop emergency preparedness outreach measurement tool.	<i>Do the Budget Adjustments address a disparity?</i> Yes Budget Adjustments will address disparities that align with the following Tactical Equity Plan goals: 1. Engage with the whole community through outreach and education to improve emergency preparedness. 2. Increase emergency coordination and collaboration with regional stakeholders. Budget Adjustment #1 Increased Training Funds Training that improves emergency management

Office of Emergency Services

Budget Equity Impact Statement

capabilities and expertise increases city preparedness which benefits all neighborhoods and communities. Equitable training opportunities for OES staff. If additional training funds were not available there would be unequal access to training for OES staff which would impact overall City preparedness. A disparity currently exists in training opportunities between grant funded and general funded emergency operations positions. Budget Adjustment #2 Maintain Non-Standard Hourly Positions 2.33 FTE Increased City emergency management capabilities and community outreach benefit all neighborhoods and communities. Operational impacts include increased emergency management capabilities and community outreach and education. If these positions were not funded the outreach and education provided would not occur. Additionally, OES' emergency management capabilities would be reduced. The current outreach programs do not have a mechanism in place to monitor and measure equity.

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Percentage of designated City staff trained in emergency response roles	100%	95%	95%	95%	90%	90%
Percentage of designated staff trained in their respective shelter roles	95%	95%	95%	95%	80%	80%
Percentage of eligible recovery costs reimbursed to the City	100%	100%	100%	100%	100%	100%
Percentage of identified facilities prepared for activation and operation	100%	100%	100%	100%	100%	100%
Percentage of scheduled exercises completed with an After Action Report/Improvement Plan	100%	100%	100%	100%	100%	100%

Office of Emergency Services

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	19.98	20.33	20.33	0.00
Personnel Expenditures	\$ 2,227,580	\$ 2,794,385	\$ 3,151,746	\$ 357,361
Non-Personnel Expenditures	909,641	925,002	901,936	(23,066)
Total Department Expenditures	\$ 3,137,221	\$ 3,719,387	\$ 4,053,682	\$ 334,295
Total Department Revenue	\$ 1,478,685	\$ 1,602,742	\$ 1,620,355	\$ 17,613

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Office of Emergency Services	\$ 3,137,221	\$ 3,719,387	\$ 4,053,682	\$ 334,295
Total	\$ 3,137,221	\$ 3,719,387	\$ 4,053,682	\$ 334,295

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Office of Emergency Services	19.98	20.33	20.33	0.00
Total	19.98	20.33	20.33	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 328,089	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Standard Hour Personnel Funding	0.00	29,272	194,858
Funding allocated according to a zero-based annual review of hourly funding requirements.			
Emergency Management Training	0.00	15,000	-
Addition of non-personnel expenditures associated with emergency management training and credential courses.			
Office Space	0.00	11,897	-
Addition of non-personnel expenditures associated with Consumer Price Index (CPI) increases for office space.			
Non-Discretionary Adjustment	0.00	9,672	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Office of Emergency Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(59,635)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	-	(177,245)
Total	0.00	\$ 334,295	\$ 17,613

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 1,274,084	\$ 1,767,458	\$ 2,008,827	\$ 241,369
Fringe Benefits	953,497	1,026,927	1,142,919	115,992
PERSONNEL SUBTOTAL	2,227,580	2,794,385	3,151,746	357,361
NON-PERSONNEL				
Supplies	\$ 17,239	\$ 21,280	\$ 20,931	\$ (349)
Contracts & Services	432,083	416,254	438,648	22,394
<i>External Contracts & Services</i>	331,330	356,249	382,906	26,657
<i>Internal Contracts & Services</i>	100,753	60,005	55,742	(4,263)
Information Technology	406,609	386,942	327,307	(59,635)
Energy and Utilities	49,664	95,526	110,050	14,524
Other	4,045	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	909,641	925,002	901,936	(23,066)
Total	\$ 3,137,221	\$ 3,719,387	\$ 4,053,682	\$ 334,295

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 1,478,648	\$ 1,602,742	\$ 1,620,355	\$ 17,613
Other Revenue	36	-	-	-
Total	\$ 1,478,685	\$ 1,602,742	\$ 1,620,355	\$ 17,613

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	3.00	3.00	3.00	\$ 58,888 - 70,962	\$ 212,222
20000119	Associate Management Analyst	2.00	1.00	1.00	74,763 - 90,340	90,340
21000755	Emergency Services Coordinator	0.00	0.00	2.00	82,066 - 99,234	164,132
20001220	Executive Director	1.00	1.00	1.00	67,740 - 249,134	192,117
90001232	Lifeguard Chief - Hourly	0.35	0.00	0.00	67,740 - 249,134	-
90001073	Management Intern - Hourly	1.28	1.28	1.28	36,489 - 36,624	46,708
90000599	Marine Safety Captain - Hourly	0.00	0.35	0.35	106,445 - 128,473	37,256

Office of Emergency Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
90000718	Police Lieutenant - Hourly	0.35	0.35	0.35	142,232 - 170,276	49,781
20001234	Program Coordinator	5.00	5.00	5.00	36,489 - 198,900	622,402
20001222	Program Manager	1.00	1.00	1.00	67,740 - 249,134	158,202
90001222	Program Manager - Hourly	0.00	0.35	0.35	67,740 - 249,134	55,453
20000015	Senior Management Analyst	0.00	1.00	1.00	82,066 - 99,234	99,234
20000023	Senior Management Analyst	5.00	5.00	3.00	82,066 - 99,234	263,366
20000986	Supervising Management Analyst	1.00	1.00	1.00	87,965 - 106,585	106,585
	Advanced Post Certificate Budgeted Personnel					4,231
	Expenditure Savings					(116,027)
	Sick Leave - Hourly					1,040
	Standby Pay					3,541
	Vacation Pay In Lieu					18,244
FTE, Salaries, and Wages Subtotal		19.98	20.33	20.33		\$ 2,008,827

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,858	\$ 6,448	\$ 10,340	\$ 3,892
Flexible Benefits	178,183	209,584	198,456	(11,128)
Long-Term Disability	5,458	6,086	6,997	911
Medicare	18,906	25,347	28,846	3,499
Other Post-Employment Benefits	84,430	96,713	96,713	-
Retiree Medical Trust	1,677	2,670	2,588	(82)
Retirement 401 Plan	1,059	4,508	7,693	3,185
Retirement ADC	510,285	509,481	634,839	125,358
Retirement DROP	-	-	4,308	4,308
Risk Management Administration	15,078	19,805	21,879	2,074
Supplemental Pension Savings Plan	80,272	90,408	65,002	(25,406)
Unemployment Insurance	1,861	2,214	2,258	44
Workers' Compensation	49,429	53,663	63,000	9,337
Fringe Benefits Subtotal	\$ 953,497	\$ 1,026,927	\$ 1,142,919	\$ 115,992
Total Personnel Expenditures			\$ 3,151,746	

Office of the Chief Operating Officer



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Office of the Chief Operating Officer



Description

Nearly 1.4 million people call San Diego home. The City of San Diego's 13,000+ dedicated employees are proud to consistently provide quality services to our residents and customers. The City's Chief Operating Officer reports directly to the Mayor and is responsible for the management and oversight of the City's day-to-day operations, implementation of Citywide initiatives and the monitoring of the City's revenues and expenditures. Reporting directly to the Chief Operating Officer are four Deputy Chief Operating Officers, the Chief Financial Officer, the Police Chief and the Fire Chief. Other functions and programs that fall under the Office of the Chief Operating Officer are the Docket Office, Office of Immigrant Affairs, and Office of Child and Youth Success.

The performance indicators for this branch are maintained at the department level and can be found in the "Key Performance Indicators" section of each department's budget pages.

Office of the Chief Operating Officer

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	14.00	18.00	20.35	2.35
Personnel Expenditures	\$ 2,937,284	\$ 3,773,406	\$ 4,987,216	\$ 1,213,810
Non-Personnel Expenditures	246,721	673,467	1,772,469	1,099,002
Total Department Expenditures	\$ 3,184,005	\$ 4,446,873	\$ 6,759,685	\$ 2,312,812
Total Department Revenue	\$ 890,200	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Docket Office	\$ 544,620	\$ 694,134	\$ 534,351	\$ (159,783)
Office of Child & Youth Success	261	754,705	1,755,959	1,001,254
Office of the Chief Operating Officer	2,639,123	2,998,034	4,469,375	1,471,341
Total	\$ 3,184,005	\$ 4,446,873	\$ 6,759,685	\$ 2,312,812

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Docket Office	2.00	3.00	2.00	(1.00)
Office of Child & Youth Success	1.00	3.00	3.00	0.00
Office of the Chief Operating Officer	11.00	12.00	15.35	3.35
Total	14.00	18.00	20.35	2.35

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Youth Care and Development Program	0.00	\$ 1,000,000	\$ -
Addition of one-time non-personnel expenditures to provide adolescents with education, after-school programs, youth development programs, and access to mental health and trauma informed-care.			
Transfer of the Office of Immigrant Affairs	3.00	498,598	-
Transfer of 1.00 Executive Director, 1.00 Senior Management Analyst, 1.00 Program Coordinator and associated non-personnel expenditures from the Office of the Mayor to the Office of the Chief Operating Officer associated with the Office of Immigrant Affairs.			
Salary and Benefit Adjustments	0.00	461,056	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			

Office of the Chief Operating Officer

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Executive Team Organizational Management Change Addition of 1.00 Deputy Chief Operating Officer and non-personnel expenditures to support the External Services function associated with an organizational management change.	1.00	275,024	-
Special Project Support Addition of 0.35 Assistant Chief Operating Officer - Hourly to support special projects.	0.35	148,561	-
Department Support and Efficiencies Addition of 1.00 Program Coordinator to support special projects and a reduction of 1.00 Executive Assistant.	0.00	66,282	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	40,029	-
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	28,690	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	7,773	-
Transfer of Fiscal Support Staff Transfer of 1.00 Associate Management Analyst from the Office of the COO to the Department of Finance.	(1.00)	(102,256)	-
Reduction of 1.00 Senior Management Analyst Reduction of 1.00 Senior Management Analyst associated with the Docket Office.	(1.00)	(110,945)	-
Total	2.35	\$ 2,312,812	\$ -

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 1,751,009	\$ 2,395,903	\$ 3,489,298	\$ 1,093,395
Fringe Benefits	1,186,275	1,377,503	1,497,918	120,415
PERSONNEL SUBTOTAL	2,937,284	3,773,406	4,987,216	1,213,810
NON-PERSONNEL				
Supplies	\$ 12,070	\$ 38,489	\$ 40,072	\$ 1,583
Contracts & Services	129,457	522,001	1,566,471	1,044,470
<i>External Contracts & Services</i>	52,685	478,825	1,509,825	1,031,000
<i>Internal Contracts & Services</i>	76,771	43,176	56,646	13,470
Information Technology	46,742	64,681	72,454	7,773
Energy and Utilities	35,852	15,896	55,372	39,476
Other	22,600	32,400	38,100	5,700
NON-PERSONNEL SUBTOTAL	246,721	673,467	1,772,469	1,099,002
Total	\$ 3,184,005	\$ 4,446,873	\$ 6,759,685	\$ 2,312,812

Office of the Chief Operating Officer

Revenues by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Charges for Services	\$	883,294	\$	-	\$	-	\$	-
Other Revenue		1,728		-		-		-
Rev from Other Agencies		5,178		-		-		-
Total	\$	890,200	\$	-	\$	-	\$	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
90001096	Assistant to the Chief Operating Officer - Hourly	0.00	0.00	0.35	\$ 114,482 -	457,122 \$	140,460	
20000119	Associate Management Analyst	1.00	1.00	0.00	74,763 -	90,340	-	
20001099	Chief Financial Officer	1.00	1.00	1.00	89,589 -	339,372	283,287	
20001109	Chief Operating Officer	1.00	1.00	1.00	114,482 -	457,122	403,594	
20001161	Confidential Secretary to the Chief Operating Officer	1.00	1.00	1.00	36,489 -	152,202	100,320	
20001118	Deputy Chief Operating Officer	3.00	3.00	4.00	89,589 -	339,372	1,064,341	
20000924	Executive Assistant	3.00	3.00	2.00	59,068 -	71,442	142,269	
20001220	Executive Director	1.00	1.00	2.00	67,740 -	249,134	342,792	
20001234	Program Coordinator	0.00	3.00	6.00	36,489 -	198,900	711,976	
20001222	Program Manager	2.00	2.00	1.00	67,740 -	249,134	169,529	
20000015	Senior Management Analyst	1.00	2.00	2.00	82,066 -	99,234	164,132	
	Budgeted Personnel						(82,066)	
	Expenditure Savings							
	Vacation Pay In Lieu						48,664	
FTE, Salaries, and Wages Subtotal		14.00	18.00	20.35		\$	3,489,298	

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Fringe Benefits								
Employee Offset Savings	\$	14,022	\$	13,197	\$	22,084	\$	8,887
Flexible Benefits		157,347		228,461		216,594		(11,867)
Insurance		4,596		-		-		-
Long-Term Disability		7,357		9,287		11,659		2,372
Medicare		25,805		38,485		47,886		9,401
Other Post-Employment Benefits		62,214		102,402		108,091		5,689
Retiree Medical Trust		1,676		4,757		6,410		1,653
Retirement 401 Plan		2,359		14,284		23,670		9,386
Retirement ADC		816,887		851,348		974,327		122,979
Risk Management Administration		10,985		20,970		24,453		3,483
Supplemental Pension Savings Plan		74,901		80,436		45,587		(34,849)
Unemployment Insurance		2,508		3,366		3,920		554
Workers' Compensation		5,617		10,510		13,237		2,727
Fringe Benefits Subtotal	\$	1,186,275	\$	1,377,503	\$	1,497,918	\$	120,415
Total Personnel Expenditures					\$	4,987,216		

Office of the Commission on Police Practices



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Office of the Commission on Police Practices



Description

On November 3, 2020, the voters of San Diego approved Measure B creating a new independent Commission on Police Practices (Commission) and replacing the Community Review Board on Police Practices (CRB). The purpose of the Commission on Police Practices is to provide an independent investigation of officer-involved shootings and in-custody deaths, and other significant incidents, and an unbiased evaluation of all complaints against the San Diego Police Department and its personnel, in a process that will be transparent and accountable to the community. The Commission on Police Practices will also evaluate and review SDPD policies, practices, training, and protocols and represent the community in making recommendations for changes.

The Office of the Commission on Police Practices was established in April 2021 as an independent department that is responsible for managing and coordinating the day-to-day operations of the Commission so that the Commission follows its purpose and mission as well as state, local, and federal law. The department is also assisting with the transition of the Commission from the CRB. In Fiscal Year 2024, the department will acquire and relocate to a new location, continue hiring essential staff, create new internal procedures for staff, Commissioners, and SDPD, and provide administrative support for the Commission.

For more information, please visit the Commission's website at www.sandiego.gov/cpp.

Office of the Commission on Police Practices

The vision is:

The purpose of the Commission on Police Practices is to provide an independent investigation of officer-involved shootings and in-custody deaths, and other significant incidents, and an unbiased evaluation of all complaints against the San Diego Police Department and its personnel, in a process that will be transparent and accountable to the community. The Commission on Police Practices will also evaluate and review SDPD policies, practices, training and protocols and represent the community in making recommendations for changes.

The mission is:

The mission of the Commission is to hold law enforcement accountable to the community and to increase community trust in law enforcement, resulting in increased safety for both the community and law enforcement.

Goals and Objectives

Goal 1: To ensure that the Commission provides an independent investigation of officer involved shootings, in-custody deaths and other significant incidents, and to provide an unbiased evaluation of all complaints against San Diego Police Department officers and its Personnel in a process that will be transparent and accountable to the Community

- Develop operating procedures for Commission investigations
- Ensure all Internal Affairs (IA) investigations are reviewed by the Commission on a timely basis
- Audit of Category II complaints
- Develop a procedure for Shooting Review Board reports following the discipline of officer's procedures

Goal 2: To advocate for polices that promote fair and humane policing and ensure the safety of both community members and police officers

- Ensure that the Commission is identifying and producing timely recommendations to SDPD and Mayor
- Enhance IA investigations involving discrimination allegations

Goal 3: To operate transparently, keep the community informed about the activities of the Commission, and provide opportunities to receive public input on the Commissions operations

- Hire a Community Engagement Coordinator
- Publish redacted minutes of closed meetings with case detail like CLERB
- Compile & release more data as recommended in the ordinance to an Open Data Portal
- Create a communication plan that includes social media, media opportunities, press releases and the Commission website
- Maintain community email groups, increase programmatic awareness & outreach and create a brochure
- Release case reports that meet the criteria for SB1421 & SB16

Office of the Commission on Police Practices

Goal 4: To encourage persons, with complaints about the actions of SDPD sworn personnel, to file a complaint and widely publicize the procedures for filing a complaint to make the process as simple as possible

- Collaborate with SDPD to improve and streamline the intake process
- Seek stakeholder feedback for process improvements and engagement with city officials, Council, and community organizations
- Collaborate with SDPD to create procedures and a guideline script for complaint process
- Identify community meetings, schools, & churches to provide presentations on the complaint process

Goal 5: To ensure that the Commission reaches and maintains an expert level of understanding of policies and procedures through ongoing training and education

- Provide continuing education training to Commission members to ensure compliance with Commission procedures, Bylaws and Brown Act
- Create resource guides for training purposes
- Create training academy schedule for newly appointed Commissioners
- Encourage Commissioner participation in training opportunities such as attendance at NACOLE conferences & Webinars, Menu trainings, PERT trainings, Ride-Along and other specialized trainings
- Keep the Commission abreast of current issues related to the Commission's mission

Goal 6: To ensure increased operational efficiencies within the department and address any disparities in the department

- Including community panels in the hiring process for select positions within the commission
- Identify and address problematic issues within the department
- Hire diverse and experienced staff
- Streamline processes and technology to maximize staff time and meet department goals

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>Yes</p> <p>Collaborating with the Department of Race & Equity to educate all communities regarding complaint procedure process; Collaborating with the Department of Race & Equity to educate and train the Commissioners and staff on select topics; Collaborating with SD Access 4 All for WiFi access to allow for the Commission to meet in various locations throughout the City of San Diego; Providing laptop computers for all Commissioners</p>	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>No</p> <p>No approved budget adjustments pertaining to equity.</p>

Office of the Commission on Police Practices

Budget Equity Impact Statement	
for producing reports and for communication purposes so that personal devices are not used for the work of the Commission.	

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Number of Regular & Special Meetings ¹	N/A	N/A	N/A	11	19	17
Number of Closed Session Meetings ¹	N/A	N/A	N/A	25	14	9
Number of Component Trainings for Newly Appointed Commissioners ²	N/A	N/A	N/A	N/A	N/A	10
Percentage of newly appointed Commissioners that completed training program within 90 days from appointment ²	N/A	N/A	N/A	N/A	N/A	100%

1. This Key Performance Indicator was revised from the number of open session meetings to the number of regular & special meetings for accuracy purposes. The Commission holds regular meetings monthly with a longer open session for Commission business and educational topics that occurs every 4th Tuesday of the month at 6pm. The Commission also holds special meetings for business. These meetings are open to the public. The Commission's regular meetings may consist of either a closed session, open session, or both. Closed sessions are for the deliberation of cases by the Commission and are closed to the public. In Fiscal Year 2023, the Commission held 17 regular meetings and 2 special meetings. The 17 regular meetings consisted of 14 closed sessions and 6 open sessions.
2. The KPI target was dependent on the appointment of new Commissioners. In May 2023, new Commissioners were appointed by City Council. As of June 2023, the newly appointed Commissioners were still going through the background check and validation process and will not be considered official until they take the oath of office. Once the new Commissioners are officially sworn in, they will be trained on a variety of topics to provide them with the tools to effectively meet all responsibilities and duties mandated in the Municipal Code.

Office of the Commission on Police Practices

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	7.00	11.50	12.00	0.50
Personnel Expenditures	\$ 398,523	\$ 1,693,262	\$ 1,742,795	\$ 49,533
Non-Personnel Expenditures	92,891	857,090	499,022	(358,068)
Total Department Expenditures	\$ 491,415	\$ 2,550,352	\$ 2,241,817	\$ (308,535)
Total Department Revenue	\$ 12	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Commission on Police Practices	\$ 491,415	\$ 2,550,352	\$ 2,241,817	\$ (308,535)
Total	\$ 491,415	\$ 2,550,352	\$ 2,241,817	\$ (308,535)

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Commission on Police Practices	7.00	11.50	12.00	0.50
Total	7.00	11.50	12.00	0.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 117,676	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Addition of In-house Legal Support	0.50	102,069	-
Addition of 0.50 General Counsel to retain legal counsel, independent of the City Attorney.			
Support for Information Technology	0.00	6,452	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	1,620	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Operating Expense Reduction	0.00	(186,140)	-
Reduction of non-personnel expenditures due to finalizing department start-up operations.			

Office of the Commission on Police Practices

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	(350,212)	-
Adjustments to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023			
Total	0.50	\$ (308,535)	\$ -

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 277,054	\$ 1,311,539	\$ 1,293,329	\$ (18,210)
Fringe Benefits	121,470	381,723	449,466	67,743
PERSONNEL SUBTOTAL	398,523	1,693,262	1,742,795	49,533
NON-PERSONNEL				
Supplies	\$ 5,458	\$ 9,825	\$ 12,695	\$ 2,870
Contracts & Services	78,390	813,163	453,273	(359,890)
<i>External Contracts & Services</i>	78,198	793,593	434,953	(358,640)
<i>Internal Contracts & Services</i>	192	19,570	18,320	(1,250)
Information Technology	8,442	26,602	25,554	(1,048)
Energy and Utilities	600	5,000	5,000	-
Other	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	92,891	857,090	499,022	(358,068)
Total	\$ 491,415	\$ 2,550,352	\$ 2,241,817	\$ (308,535)

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Other Revenue	\$ 12	\$ -	\$ -	\$ -
Total	\$ 12	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 58,888 - 70,962	\$ 70,962
20001111	Budget/Legislative Analyst 1	0.83	0.00	0.00	36,489 - 219,002	-
20000295	Community Development Coordinator	1.00	0.00	0.00	106,107 - 128,422	-
20000924	Executive Assistant	1.00	1.00	1.00	59,068 - 71,442	71,442
20001220	Executive Director	1.00	1.00	1.00	67,740 - 249,134	211,548
20001153	General Counsel	0.08	0.50	1.00	36,489 - 297,577	161,762
20001135	Performance Auditor	0.50	0.00	0.00	36,489 - 219,002	-
20001234	Program Coordinator	0.75	3.00	3.00	36,489 - 198,900	348,081
20001222	Program Manager	0.83	4.00	4.00	67,740 - 249,134	633,748
20000015	Senior Management Analyst	0.00	1.00	1.00	82,066 - 99,234	82,066
	Budgeted Personnel Expenditure Savings					(298,093)
	Vacation Pay In Lieu					11,813
FTE, Salaries, and Wages Subtotal		7.00	11.50	12.00	\$	1,293,329

City of San Diego

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Fiscal Year 2024 Adopted Budget

Office of the Commission on Police Practices

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 298	\$ -	\$ 710	\$ 710
Flexible Benefits	38,253	102,452	91,050	(11,402)
Long-Term Disability	1,168	4,301	4,875	574
Medicare	3,975	17,829	20,030	2,201
Other Post-Employment Benefits	16,676	65,424	56,889	(8,535)
Retiree Medical Trust	621	3,072	3,276	204
Retirement 401 Plan	-	9,722	13,103	3,381
Retirement ADC	31,741	134,072	235,462	101,390
Risk Management Administration	2,991	13,398	12,871	(527)
Supplemental Pension Savings Plan	23,552	23,670	2,129	(21,541)
Unemployment Insurance	399	1,560	1,575	15
Workers' Compensation	1,796	6,223	7,496	1,273
Fringe Benefits Subtotal	\$ 121,470	\$ 381,723	\$ 449,466	\$ 67,743
Total Personnel Expenditures			\$ 1,742,795	

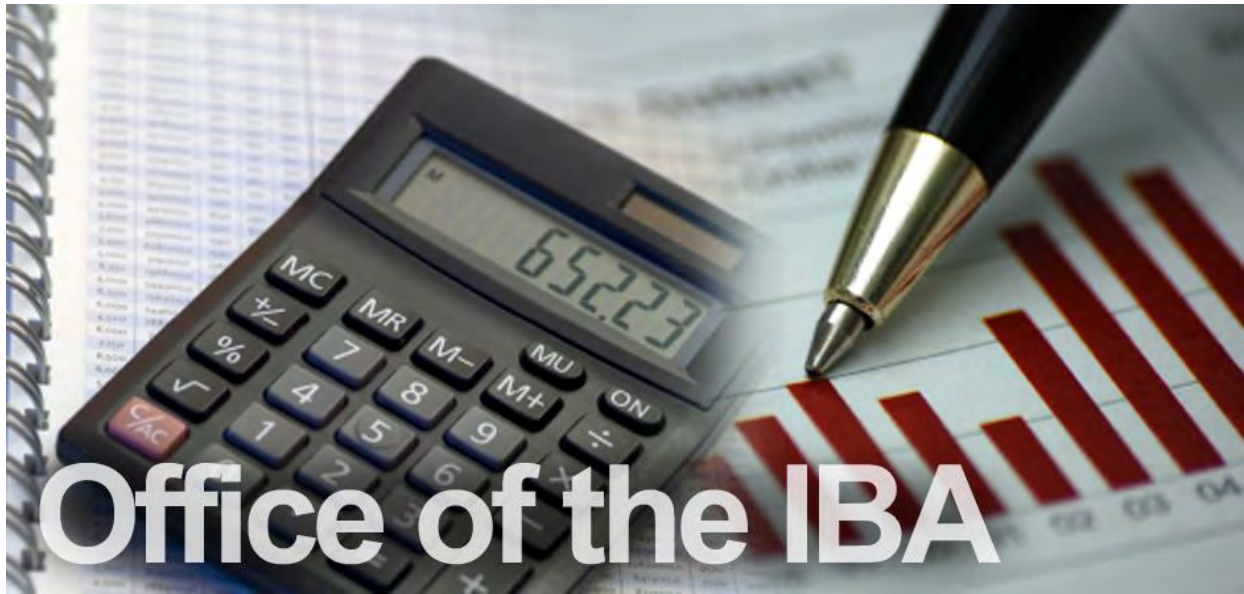


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Office of the IBA



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Description

On November 2, 2004, the voters of the City of San Diego approved Proposition F, which changed the City's form of government from City Manager to Strong Mayor-Strong Council for a five-year trial period. Proposition F also provided that the City Council shall have the right to establish an Office of the Independent Budget Analyst (IBA) and determine the powers of the Office and its manager by ordinance. The Office of the IBA was established on January 16, 2006 consistent with Proposition F.

On June 3, 2008, voters passed Proposition C, which amended the City Charter related to the Independent Budget Analyst, Chief Financial Officer, City Auditor, City Treasurer, and Audit Committee, and made permanent the Strong Mayor-Strong Council form of government. By adding Section 39.3 to City Charter Article V, this proposition made permanent the Office of the Independent Budget Analyst regardless of the form of government.

The function of this office is explained in Charter Section 39.3 which states "[t]he Office of the Independent Budget Analyst shall provide budgetary and policy analysis for the City Council," and San Diego Municipal Code Section 22.2301 which states "[t]here is hereby created the Office of Independent Budget Analyst, a City department whose designated function is to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions."

For more information about our Office, please visit the Office of the Independent Budget Analyst website (<https://www.sandiego.gov/iba>).

The vision is:

A City Council and Public empowered to fully and effectively participate in the City's governance

The mission is:

To provide clear, objective and unbiased analysis and advice to the City Council and the public regarding all legislative items bearing financial and policy impacts to the City of San Diego.

Office of the IBA

Goals and Objectives

Goal 1: *In addition to assisting the City Council in making budget and policy decisions, the IBA strives to implement “good government principles” by ensuring the public has access to information and the ability to participate in the decision-making process. Further, the IBA adds value by providing supplemental information, findings, and recommendations to further educate decision-makers and the public, all of whom may be affected by the outcome. The IBA has made significant contributions to shaping important policy discussions through its research, analysis, and outreach to authoritative resources, as well as preparation of well-developed recommendations.*

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Number of financial training sessions held for City Council that are developed and coordinated by the IBA	2	0	1	1	2	2
Average rating of City Council financial trainings (100% being most useful)	86%	N/A	98%	99%	98%	95%
Total number of City Council docket items reviewed	832	674	666	701	1,102	625
Total number of IBA reports issued	35	28	31	27	33	35
Number of budget-related presentations provided to the public	8	7	12	19	26	12

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	10.00	11.00	11.00	0.00
Personnel Expenditures	\$ 2,069,254	\$ 2,472,739	\$ 2,554,258	\$ 81,519
Non-Personnel Expenditures	143,795	195,419	195,952	533
Total Department Expenditures	\$ 2,213,049	\$ 2,668,158	\$ 2,750,210	\$ 82,052
Total Department Revenue	\$ -	\$ -	\$ -	-

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Office of the IBA	\$ 2,213,049	\$ 2,668,158	\$ 2,750,210	\$ 82,052
Total	\$ 2,213,049	\$ 2,668,158	\$ 2,750,210	\$ 82,052

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Office of the IBA	10.00	11.00	11.00	0.00
Total	10.00	11.00	11.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 70,112	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Pay-in Lieu of Annual Leave Adjustments	0.00	11,407	-
Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Non-Discretionary Adjustment	0.00	8,568	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
One-Time Additions and Annualizations	0.00	(2,500)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			

Office of the IBA

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology	0.00	(5,535)	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Total	0.00	\$ 82,052	\$ -

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 1,280,569	\$ 1,516,840	\$ 1,693,867	177,027
Fringe Benefits	788,685	955,899	860,391	(95,508)
PERSONNEL SUBTOTAL	2,069,254	2,472,739	2,554,258	81,519
NON-PERSONNEL				
Supplies	\$ 424	\$ 8,600	\$ 6,100	(2,500)
Contracts & Services	74,339	117,594	120,399	2,805
<i>External Contracts & Services</i>	<i>42,750</i>	<i>82,620</i>	<i>82,620</i>	-
<i>Internal Contracts & Services</i>	<i>31,589</i>	<i>34,974</i>	<i>37,779</i>	<i>2,805</i>
Information Technology	53,146	51,628	46,093	(5,535)
Energy and Utilities	12,134	11,697	17,460	5,763
Other	3,752	5,900	5,900	-
NON-PERSONNEL SUBTOTAL	143,795	195,419	195,952	533
Total	\$ 2,213,049	\$ 2,668,158	\$ 2,750,210	\$ 82,052

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001111	Budget/Legislative Analyst 1	7.00	8.00	8.00	\$ 36,489 - 219,002	\$ 1,166,022
20001166	Council Representative 2A	1.00	1.00	1.00	36,489 - 151,195	96,862
20001168	Deputy Director	1.00	1.00	1.00	67,740 - 249,134	193,725
20001110	Independent Budget Analyst	1.00	1.00	1.00	89,589 - 339,372	248,619
	Adjust Budget To Approved Levels					(43,781)
	Vacation Pay In Lieu					32,420
FTE, Salaries, and Wages Subtotal		10.00	11.00	11.00	\$	1,693,867

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 13,139	\$ 18,585	\$ 12,867	(5,718)
Flexible Benefits	122,487	149,389	148,133	(1,256)
Insurance	626	-	-	-
Long-Term Disability	4,932	5,389	6,020	631
Medicare	19,039	22,324	24,726	2,402
Other Post-Employment Benefits	56,300	62,579	62,579	-
Retiree Medical Trust	1,475	1,848	3,192	1,344

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Office of the IBA

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Retirement 401 Plan	1,001	2,635	11,319	8,684
Retirement ADC	470,082	575,753	538,722	(37,031)
Retirement DROP	3,355	5,520	-	(5,520)
Risk Management Administration	10,031	12,815	14,157	1,342
Supplemental Pension Savings Plan	79,293	92,182	25,948	(66,234)
Unemployment Insurance	1,683	1,953	1,801	(152)
Workers' Compensation	5,241	4,927	10,927	6,000
Fringe Benefits Subtotal	\$ 788,685	\$ 955,899	\$ 860,391	\$ (95,508)
Total Personnel Expenditures			\$ 2,554,258	



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Office of the Mayor



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Description

The Office of the Mayor consists of a team of Communications, Community Engagement, and Policy professionals.

The Communications team maintains open and transparent communication between the City and its residents on behalf of the Mayor. The Team proactively provides information to the community regarding the Mayor's policies and initiatives as well as responds to media inquiries.

The Community Engagement team creates and strengthens relationships between the Mayor and residents. Staff attends functions on the Mayor's behalf, represents the Mayor at community meetings, and serves as a liaison between neighborhoods and the municipal government.

The Policy team works closely with City staff and the City Council to develop and implement policies consistent with the Mayor's priorities for the benefit of the City and its residents.

Office of the Mayor

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	20.00	23.00	20.00	(3.00)
Personnel Expenditures	\$ 2,909,341	\$ 3,857,193	\$ 3,783,001	\$ (74,192)
Non-Personnel Expenditures	399,610	305,990	328,325	22,335
Total Department Expenditures	\$ 3,308,951	\$ 4,163,183	\$ 4,111,326	\$ (51,857)
Total Department Revenue	\$ 275	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Mayor/Community & Legislative Services	\$ 3,308,951	\$ 4,163,183	\$ 4,111,326	\$ (51,857)
Total	\$ 3,308,951	\$ 4,163,183	\$ 4,111,326	\$ (51,857)

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Mayor/Community & Legislative Services	20.00	23.00	20.00	(3.00)
Total	20.00	23.00	20.00	(3.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 383,406	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	32,584	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	30,751	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Transfer of the Office of Immigrant Affairs	(3.00)	(498,598)	-
Transfer of 1.00 Executive Director, 1.00 Senior Management Analyst, 1.00 Program Coordinator and associated non-personnel expenditures from the Office of the Mayor to the Office of the Chief Operating Officer associated with the Office of Immigrant Affairs.			
Total	(3.00)	\$ (51,857)	\$ -

Office of the Mayor

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 2,019,383	\$ 2,504,765	\$ 2,460,606	\$ (44,159)
Fringe Benefits	889,959	1,352,428	1,322,395	(30,033)
PERSONNEL SUBTOTAL	2,909,341	3,857,193	3,783,001	(74,192)
NON-PERSONNEL				
Supplies	\$ 14,543	\$ 23,800	\$ 18,800	\$ (5,000)
Contracts & Services	138,112	101,405	80,340	(21,065)
<i>External Contracts & Services</i>	<i>40,786</i>	<i>38,905</i>	<i>8,905</i>	<i>(30,000)</i>
<i>Internal Contracts & Services</i>	<i>97,326</i>	<i>62,500</i>	<i>71,435</i>	<i>8,935</i>
Information Technology	178,162	110,395	142,979	32,584
Energy and Utilities	53,305	60,811	76,627	15,816
Other	15,488	9,579	9,579	-
NON-PERSONNEL SUBTOTAL	399,610	305,990	328,325	22,335
Total	\$ 3,308,951	\$ 4,163,183	\$ 4,111,326	\$ (51,857)

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Other Revenue	\$ 275	\$ -	\$ -	-
Total	\$ 275	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001080	Assistant Chief Operating Officer	1.00	1.00	1.00	\$ 114,482 - 457,122	\$ 235,053
20001081	Assistant Deputy Chief Operating Officer	1.00	1.00	1.00	89,589 - 339,372	169,507
20001162	Confidential Secretary to the Mayor	1.00	1.00	1.00	36,489 - 151,195	96,059
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	89,589 - 339,372	188,042
20001072	Mayor	1.00	1.00	1.00	231,174 - 231,174	231,174
20001255	Mayor Representative 2	15.00	15.00	15.00	36,489 - 219,002	1,511,856
20001234	Program Coordinator	0.00	1.00	0.00	36,489 - 198,900	-
20001222	Program Manager	0.00	1.00	0.00	67,740 - 249,134	-
20000015	Senior Management Analyst	0.00	1.00	0.00	82,066 - 99,234	-
	Vacation Pay In Lieu					28,915
FTE, Salaries, and Wages Subtotal		20.00	23.00	20.00	\$	2,460,606

Office of the Mayor

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 18,365	\$ 19,331	\$ 24,881	\$ 5,550
Flexible Benefits	187,100	220,133	214,161	(5,972)
Insurance	1,513	-	-	-
Long-Term Disability	8,781	8,664	8,583	(81)
Medicare	30,180	35,902	35,260	(642)
Other Post-Employment Benefits	124,121	130,847	110,935	(19,912)
Retiree Medical Trust	4,563	5,918	4,426	(1,492)
Retirement 401 Plan	1,069	5,909	14,955	9,046
Retirement ADC	340,242	750,339	835,299	84,960
Retirement DROP	3,503	3,664	3,943	279
Risk Management Administration	22,210	26,795	25,740	(1,055)
Supplemental Pension Savings Plan	134,234	131,635	35,693	(95,942)
Unemployment Insurance	2,994	3,143	2,771	(372)
Workers' Compensation	11,083	10,148	5,748	(4,400)
Fringe Benefits Subtotal	\$ 889,959	\$ 1,352,428	\$ 1,322,395	\$ (30,033)
Total Personnel Expenditures			\$ 3,783,001	

Parks and Recreation



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Description

The Parks and Recreation Department plays a key role in the quality of life for San Diego residents and visitors alike. The Department manages three major service areas: Parks and Open Space, Recreational Facilities, and Recreational Programs.

While the City's current park system has resulted in many beautiful and enjoyable parks, it has also resulted in corresponding disinvestments for many, which results in an inequitable park system. The Parks Master Plan, which was adopted in August 2021, provides recommendations to address these inequities so that everyone has equal access to safe, clean, and thriving park spaces. The initiative helps to frame a new park system for all that prioritizes the greatest needs and allows the Department to plan holistically for the future.

Parks and Open Space:

There are over 42,000 acres of park assets, which includes almost 27,000 acres of open space and aquatic areas. The Department provides a wide variety of opportunities with over 400 parks, including Balboa Park and Mission Bay Park, and 27 miles of waterfront, which include 13 miles of oceanfront shoreline and 14 miles of Bayfront shoreline. Open space areas conserve and protect a rich variety of sensitive habitat and cultural history and provide educational opportunities in a natural setting. There are approximately 227 miles of multi-use trails throughout the open space park system ranging from easy to difficult.

Recreational Facilities:

The Department operates and maintains recreational facilities including recreation centers, playgrounds, athletic fields, pools, campgrounds, nature/visitors' centers, gymnasiums, skate parks, boat launch ramps, piers, dog off-leash areas, golf complexes, and more.

Recreational Programs:

Recreational programs and activities build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health. Programs include ceramics, learn-to-swim, karate,

Parks and Recreation

gymnastics, dance, organized sports, golf, day camps, holiday events, senior and teen activities, tiny tot classes, therapeutic recreation activities, nature programs and much more.

Recreation and Maintenance Divisions

For Fiscal Year 2024, the Parks and Recreation Department added two new divisions: Citywide Recreation Services Divisions (CRS) and Citywide Park Maintenance Services. CRS results from a transfer of staff and non-personnel expenses from three divisions: Administrative Services (Recreation Services and Recreation Equity Programs), Community Parks II (Therapeutic Recreation Services and AgeWell Services) and Developed Regional Parks (Civic Dance Arts). Citywide Maintenance Services Division (CMS) results from the transfer of staff and non-personnel expenses from Citywide Park Maintenance within Developed Regional Parks Division. These newly created divisions will create a foundation for focusing on centralized maintenance and recreation services throughout the City consistent with the Department's Tactical Equity Plan. Centralizing these functions will have numerous benefits, including: improved service delivery that meets the demands of the community, equitable programming and maintenance consistent with the Parks Master Plan, outcome-based approach for basic services, customer service, enhanced accountability, consistent policy interpretation/shared approach to providing these services, and a balanced workload.

The vision is:

To connect all to the City's diverse, world-class park system

The mission is:

To provide healthy, sustainable, and enriching environments for all

Goals and Objectives

Goal 1: Provide access to clean, safe, well-maintained parks, open space, and landscaped areas

- Provide well-maintained parks
- Provide clean parks
- Provide safe and enjoyable access to parks

Goal 2: Access to enjoyable fulfilling recreational opportunities to all

- Serve areas in and around Climate Equity Index communities of concern ("service area") by reducing impediments to program participation
- Serve areas in and around Climate Equity Index communities of concern ("service area") by marketing programs to San Diegans
- Serve areas in and around Climate Equity Index communities of concern ("service area") by identifying and closing gaps in services between various recreation facilities
- Connect all San Diegans with their local park by understanding and offering desired community recreation activities, programs, and events
- Expand digital equity by providing Wi-Fi (wireless internet) in communities

Goal 3: Foster employee-centric sustainable growth and development

- Compensate employees at rates at or above average for various governmental agencies within San Diego County
- Create innovative ways to recognize and reward exceptional performance and special projects
- Improve recruitment and retention efforts, and create a desirable and attainable workforce

Parks and Recreation

Goal 4: Cultivate a diverse, equitable, and inclusive environment for our employees and the public

- Strategize environmental scans to our facilities to ensure that they are culturally inclusive and free of insensitive or racist materials
- Cultivate a culture of respect in our facilities by following principles of respect, equity, and inclusion

Goal 5: Implement Climate Action Plan goals including fossil fuel use reduction, natural resource management, preservation, restoration, and tree planting

- Reduce fossil fuel usage in buildings by electrification, appliance swaps, and use of new emerging technologies in accordance with Climate Action Plan objectives
- Expand natural resource management plans to identify sensitive habitats, establish resource needs and proper management techniques, and restore and protect valuable open space areas
- Build the urban shade canopy by planting trees in parks and replacing dead/dying trees

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>Yes</p> <p>The Department recognizes through its Tactical Equity Plan (TEP) that the park system as currently configured is inequitable and has numerous systemic flaws that need to be addressed in terms of access, programming, resources, and cleanliness/safety. To help restore service levels and achieve outcomes that align with the TEP, the Department proposes to restructure its base budget, and recommends creation of two new divisions, Citywide Recreation Services and Citywide Maintenance Services. This restructuring effort creates a foundation for focusing on centralized maintenance and recreation services for the first time after decades of decentralized recreation programming and limited crossover in maintenance practices between work units, which has resulted in uneven application of maintenance and inequitable recreation programming outcomes. The changes recommended in the base budget would: • Improve service delivery • Increase customer service • Eliminate differences between geographic areas of the City • Expand low/no-cost programming and events in communities of concern • Create pathways for employees to cross-</p>	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>Yes</p> <p>Budget Adjustments will address disparities that align with the following Tactical Equity Plan goals: 1. Provide access to clean, safe, well-maintained parks, open space, and landscaped areas; 3. Foster employee-centric sustainable growth and development; 5. Focus on Climate Action Plan including fossil fuel use reduction, natural resource management, preservation, and tree planting. New Facility Adjustments, Position Request 34.50 FTE Park Safety and Maintenance Adjustments, Position Request 8.00 FTE TEP Goal #1: Twenty (20) of the Department's adjustments will address the need for access to clean and safe environments within our Parks system. These adjustments include additional Park Rangers, administrative staffing for Get it Done requests, as well as multiple new facilities proposed in the budget that also address TEP Goal #1, by providing additional park sites such as Joint Use Areas, Mini Parks, Teen Centers, Community Centers (Senior), and Dog Off Leash areas throughout various communities. TEP Goal #3: One (1) of the Department's adjustments will address areas of maintenance by providing management staffing for the new Citywide Maintenance Division</p>

Parks and Recreation

Budget Equity Impact Statement

train and promote • Coordinate activities more effectively and efficiency between all areas of the City

management. This new Division will build a new maintenance career path and help build careers for our maintenance professionals and help develop their promotional pathways. TEP Goal #5: One (1) of the Department adjustments will support Climate Action Plan goals by conserving preservation areas, planting trees, and maintaining the medians.

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Percentage customer satisfaction with park system ¹	88.2%	87.1%	0.0%	90.8%	89.0%	90.0%
Percentage of acres of brush management completed	101%	92%	91%	97%	91%	95%
Number of park acres decommissioned converted to sustainable landscapes	0.87	0.85	0.25	0.00	0.00	2.37
Number of acres where habitat restoration occurred	65.00	6.50	8.95	32.90	13.60	5.00
Percentage of increase with on-line registration participation	-12.0%	-28.4%	-23.3%	29.8%	25.9%	1.0%
Percentage customer satisfaction with recreational program activities ¹	88.1%	85.6%	0.0%	90.4%	90.0%	90.0%
Number of aquatic users ²	286,617	175,341	28,006	141,005	158,134	285,000
Number of hours of operation of recreation centers	159,382	121,532	0	136,499	172,820	172,432
Number of acres of parks and open spaces per 1,000 population	32.47	32.47	32.47	32.50	32.57	32.49

1. The target is based on a five-year average

2. FY 2023 Actuals lower than anticipated due to reduced operational hours affected by limited staffing

Parks and Recreation

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	1,031.57	1,152.30	1,182.37	30.08
Personnel Expenditures	\$ 83,764,986	\$ 99,797,805	\$ 110,730,310	\$ 10,932,505
Non-Personnel Expenditures	84,697,972	105,628,439	118,754,785	13,126,346
Total Department Expenditures	\$ 168,462,958	\$ 205,426,244	\$ 229,485,095	\$ 24,058,851
Total Department Revenue	\$ 95,300,515	\$ 101,467,639	\$ 104,262,535	\$ 2,794,896

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Administrative Services	\$ 5,237,631	\$ 7,642,208	\$ 7,825,541	\$ 183,333
Citywide Maintenance Services	-	-	19,310,077	19,310,077
Citywide Recreation Services	-	-	4,001,145	4,001,145
Community Parks I	32,185,346	34,963,930	37,342,329	2,378,399
Community Parks II	31,262,571	52,172,200	58,269,051	6,096,851
Developed Regional Parks	45,338,541	51,877,089	33,702,410	(18,174,679)
Open Space	14,734,765	15,279,502	17,838,603	2,559,101
Total	\$ 128,758,854	\$ 161,934,929	\$ 178,289,156	\$ 16,354,227

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Administrative Services	23.75	42.75	33.75	(9.00)
Citywide Maintenance Services	0.00	0.00	123.00	123.00
Citywide Recreation Services	0.00	0.00	35.00	35.00
Community Parks I	214.64	221.61	212.17	(9.44)
Community Parks II	274.80	313.03	311.21	(1.82)
Developed Regional Parks	334.23	385.55	263.50	(122.05)
Open Space	76.32	74.94	81.82	6.88
Total	923.74	1,037.88	1,060.45	22.57

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	87.65	\$ 9,513,528	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Animal Services Contract	0.00	4,200,000	-
Addition of non-personnel expenditures to support contractual increases, building repairs, and acquisition of vehicles and equipment to support animal services.			

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	3,604,441	-
Park Ranger Additions Addition of 4.00 Supervising Park Rangers and non-personnel expenditures to support enhanced security at community and open space parks.	4.00	942,992	-
Median Maintenance Addition of 1.00 Grounds Maintenance Manager and non-personnel expenditures to support median landscaping and maintenance.	1.00	866,074	-
New Facility - Riviera Del Sol Neighborhood Park Addition of 1.00 Grounds Maintenance Supervisor, 1.00 Irrigation Specialist, 1.50 Grounds Maintenance Worker 2s and non-personnel expenditures to support the operations and maintenance of the Riviera Del Sol Neighborhood Park.	3.50	706,081	-
Carmel Mountain Ranch Pool Addition of 5.00 FTE Positions and non-personnel expenditures to support the operations and maintenance of the Carmel Mountain Ranch Pool.	5.00	393,233	8,750
New Facility - Memorial Senior Center Addition of 1.00 Recreation Center Director 1, 1.00 Recreation Specialist, 1.00 Park Ranger and non-personnel expenditures associated with operations and maintenance of the Memorial Senior Center.	3.00	393,002	-
New Facility - Mountain View Teen Center Addition of 1.00 Recreation Center Director 1, 1.00 Grounds Maintenance Worker 2, 1.00 Park Ranger and non-personnel expenditures associated to the operations and maintenance of the Mountain View Teen Center.	3.00	392,370	-
New Facility - Allied Gardens Dog Park Addition of 0.50 Grounds Maintenance Worker 2 and one-time non-personnel expenditures to support the development of the Allied Gardens Dog Park.	0.50	391,529	-
School District Joint Use Agreement Addition of non-personnel expenditures to support turf maintenance reimbursement at Joint Use facilities.	0.00	380,980	-
New Facility - Cathy Hopper Friendship Senior Center Addition of 1.00 Assistant Recreation Center Director, 1.00 Recreation Specialist, and 1.00 Grounds Maintenance Worker 2 and non-personnel expenditures to support the maintenance and operations of the Cathy Hopper Friendship Senior Center.	3.00	320,928	-

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Get It Done Support Addition of 1.00 Program Manager, and 1.00 Senior Management Analyst to manage the department's Get It Done requests, data analysis and customer follow up.	2.00	292,962	-
New Facility - Chollas Triangle Groundwork Addition of 1.00 Grounds Maintenance Worker 2 and non-personnel expenditures associated with the operations and maintenance of the Chollas Triangle-Groundwork area.	1.00	264,359	-
New Facility - Salk Middle School Joint Use Addition of 1.00 Grounds Maintenance Supervisor and non-personnel expenditures to support the maintenance and operations of the Salk Middle School Joint Use site.	1.00	208,995	-
Citywide Maintenance Services Division Support Addition of 1.00 Deputy Director and one-time non-personnel expenditures to support the new Citywide Maintenance Services Division.	1.00	204,793	-
New Facility - Eugene Brucker Education Center Dog Park Addition of 1.00 Grounds Maintenance Worker 2 and non-personnel expenditures to support the maintenance and operations of the Eugene Brucker Education Center Dog Park.	1.00	190,552	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	188,292	-
New Facility - Ellen Browning Scripps Park Comfort Station Addition of 1.00 Grounds Maintenance Worker 2 and non-personnel expenditures to support the new comfort station at Ellen Browning Scripps Park.	1.00	184,429	-
New Facility - Clairemont Canyons Academy Joint Use Addition of 0.50 Grounds Maintenance Worker 2 and non-personnel expenditures to support the maintenance and operations of the Clairemont Canyons Academy Joint Use site.	0.50	143,071	-
New Facility - Marston Middle School Joint Use Addition of 0.50 Grounds Maintenance Worker 2 and non-personnel expenditures to support the maintenance and operations of the Marston Middle School Joint Use site.	0.50	140,488	-
New Facility - Gompers Dog Park Addition of one-time non-personnel expenditures to support the development of the new Gompers Dog Park.	0.00	125,000	-
New Facility - Paradise Hills Community Dog Park Addition of one-time non-personnel expenditures to support the development of the new Paradise Hills Community Dog Park.	0.00	125,000	-

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
New Facility - Olive Street Mini Park Addition of 0.50 Grounds Maintenance Worker 2 and non-personnel expenditures associated with the operations and maintenance of the Olive Street Mini Park.	0.50	101,494	-
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	89,240	-
Mandatory General Benefit Contribution Adjustment in state-mandated funding associated with the general benefit contribution for city parks maintained by Maintenance Assessment Districts (MADs).	0.00	51,188	-
Hourly Position Technical Correction Adjustment to correct hourly conversions from Fiscal Year 2023, from Full-Time to Half-Time benefitted as intended by the department.	(32.50)	(1,262,644)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(64.09)	(2,116,910)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(4,681,240)	(7,252,000)
Revised Environmental Growth Fund Reimbursements Adjustment to reflect revised revenue projections for the reimbursement of eligible expenditures from the Environmental Growth Funds (EGF).	0.00	-	5,947,166
Transient Occupancy Tax Reimbursements Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax fund.	0.00	-	(3,357,910)
Total	22.56	\$ 16,354,227	\$ (4,653,994)

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 40,538,239	\$ 52,045,967	\$ 57,849,659	\$ 5,803,692
Fringe Benefits	34,398,914	37,646,066	40,902,183	3,256,117
PERSONNEL SUBTOTAL	74,937,153	89,692,033	98,751,842	9,059,809
NON-PERSONNEL				
Supplies	\$ 5,400,566	\$ 6,136,423	\$ 6,139,181	\$ 2,758
Contracts & Services	25,662,553	41,741,384	46,960,802	5,219,418
<i>External Contracts & Services</i>	<i>16,197,825</i>	<i>32,471,704</i>	<i>37,027,638</i>	<i>4,555,934</i>
<i>Internal Contracts & Services</i>	<i>9,464,728</i>	<i>9,269,680</i>	<i>9,933,164</i>	<i>663,484</i>
Information Technology	3,328,974	3,141,600	3,315,997	174,397
Energy and Utilities	18,694,725	19,094,251	22,309,237	3,214,986
Other	73,644	134,505	134,505	-
Transfers Out	100,000	1,222,324	1,183	(1,221,141)

Parks and Recreation

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Capital Expenditures	396,834	608,004	512,004	(96,000)
Debt	164,404	164,405	164,405	-
NON-PERSONNEL SUBTOTAL	53,821,701	72,242,896	79,537,314	7,294,418
Total	\$ 128,758,854	\$ 161,934,929	\$ 178,289,156	\$ 16,354,227

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 38,615,825	\$ 53,249,733	\$ 48,595,739	\$ (4,653,994)
Fines Forfeitures and Penalties	17,403	70,145	70,145	-
Licenses and Permits	169,553	166,865	166,865	-
Other Revenue	221,798	27,739	27,739	-
Rev from Money and Prop	233,683	502,065	502,065	-
Rev from Other Agencies	341,148	103,200	103,200	-
Transfers In	717,067	753,000	753,000	-
Total	\$ 40,316,477	\$ 54,872,747	\$ 50,218,753	\$ (4,653,994)

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	5.00	5.00	5.00	\$ 45,627 - 54,916	\$ 259,594
20000024	Administrative Aide 2	5.00	7.00	6.00	58,888 - 70,962	383,716
20000753	Aquatics Technician 1	2.00	2.00	2.00	49,079 - 58,498	116,996
20000749	Aquatics Technician 2	6.00	6.00	6.00	51,549 - 61,428	367,056
20000754	Aquatics Technician Supervisor	1.00	1.00	1.00	56,811 - 67,934	67,071
20000040	Area Manager 2	26.00	26.00	26.00	72,973 - 88,426	2,197,992
20001140	Assistant Department Director	1.00	2.00	2.00	89,589 - 339,372	409,697
20001202	Assistant Deputy Director	0.00	1.00	1.75	67,740 - 249,134	296,009
20000108	Assistant Recreation Center Director	45.00	46.00	46.00	39,580 - 47,845	2,114,763
20000143	Associate Engineer-Civil	1.00	1.00	1.00	101,101 - 122,102	122,102
20000119	Associate Management Analyst	5.00	6.00	6.00	74,763 - 90,340	504,555
20000162	Associate Planner	1.00	1.00	1.00	82,210 - 99,347	99,347
20000202	Building Supervisor	1.00	1.00	1.00	49,869 - 59,867	55,261
20000234	Carpenter	1.00	2.00	2.00	59,502 - 71,221	128,885
20000236	Cement Finisher	1.00	2.00	2.00	62,396 - 74,769	143,000
20000539	Clerical Assistant 2	2.00	3.00	2.00	41,370 - 49,860	88,885
90000539	Clerical Assistant 2 - Hourly	0.05	0.05	0.05	41,370 - 49,860	2,279
90000352	Custodian 1 - Hourly	2.00	2.00	2.00	36,489 - 38,415	76,830
20000354	Custodian 2	12.50	12.50	11.50	36,489 - 41,783	471,868
20000355	Custodian 3	3.00	3.00	3.00	38,416 - 45,427	127,453
20001168	Deputy Director	3.75	4.75	6.75	67,740 - 249,134	1,221,824
20000395	District Manager	14.00	15.00	15.00	82,111 - 99,052	1,444,255
20000408	Electrician	0.00	1.00	1.00	67,602 - 81,172	73,841
21000440	Environmental Biologist 2	1.00	1.00	1.00	77,859 - 94,677	91,363
21000451	Environmental Biologist 3	4.00	4.00	4.00	89,837 - 108,807	430,876
20000426	Equipment Operator 1	11.00	13.00	13.00	49,198 - 58,890	716,923

Parks and Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000430	Equipment Operator 2	9.00	9.00	9.00	57,730 - 69,020	607,638
20000418	Equipment Technician 1	10.00	10.00	10.00	46,985 - 56,295	538,568
20000423	Equipment Technician 2	8.00	9.00	9.00	51,564 - 61,459	530,980
20000431	Equipment Technician 3	1.00	1.00	1.00	56,601 - 67,615	64,910
20000924	Executive Assistant	1.00	0.00	0.00	59,068 - 71,442	-
21000432	Geographic Info Systems Analyst 2	0.00	0.00	1.00	76,193 - 92,069	76,193
21000433	Geographic Info Systems Analyst 3	0.00	1.00	0.00	83,637 - 101,133	-
21000436	Geographic Info Systems Technician	0.00	1.00	1.00	60,015 - 72,321	60,015
20000675	Grounds Maintenance Manager	10.00	10.00	11.00	67,803 - 82,160	871,759
20000472	Grounds Maintenance Supervisor	11.00	16.00	18.00	52,316 - 62,941	1,029,911
20000467	Grounds Maintenance Worker 1	5.00	5.00	5.00	37,445 - 46,583	221,914
90000467	Grounds Maintenance Worker 1 - Hourly	18.01	24.00	21.00	37,445 - 46,583	863,186
20000468	Grounds Maintenance Worker 2	280.42	301.85	311.00	43,511 - 51,765	15,225,273
20000502	Heavy Truck Driver 1	6.00	6.00	6.00	47,265 - 56,321	321,266
20000503	Horticulturist	4.00	3.00	3.00	73,361 - 88,696	257,139
20000290	Information Systems Analyst 2	1.00	2.00	2.00	76,193 - 92,069	163,202
20000293	Information Systems Analyst 3	1.00	1.00	1.00	83,637 - 101,133	101,133
20000998	Information Systems Analyst 4	1.00	1.00	1.00	94,074 - 113,988	113,988
20000497	Irrigation Specialist	3.00	5.00	6.00	50,562 - 60,518	333,240
20000589	Laborer	10.00	10.00	10.00	39,016 - 46,470	435,699
20000608	Light Equipment Operator	14.00	16.00	16.00	46,392 - 55,305	854,057
90001073	Management Intern - Hourly	2.32	8.08	2.32	36,489 - 36,624	84,656
20000660	Nursery Gardener	5.00	5.00	5.00	47,919 - 57,070	255,582
20000661	Nursery Supervisor	1.00	1.00	1.00	52,285 - 62,904	62,904
20000756	Office Support Specialist	1.00	1.00	2.00	42,727 - 51,426	94,153
20001138	Park and Recreation Director	1.00	1.00	1.00	89,589 - 339,372	233,241
20000669	Park Designer	5.00	8.00	8.00	96,614 - 116,672	849,065
20000666	Park Ranger	35.00	53.00	55.00	62,577 - 76,037	3,808,506
20000680	Payroll Specialist 2	4.75	4.75	4.75	50,258 - 60,679	269,598
20000173	Payroll Supervisor	0.00	1.00	1.00	57,624 - 69,765	57,624
20000676	Pesticide Applicator	8.00	8.00	8.00	52,777 - 62,915	461,905
20000677	Pesticide Supervisor	1.00	1.00	1.00	61,415 - 73,835	70,245
20001015	Pool Guard 2	0.00	5.50	23.00	38,686 - 46,598	889,778
90001015	Pool Guard 2 - Hourly	39.61	36.16	26.81	38,686 - 46,598	1,186,332
20001234	Program Coordinator	0.75	1.75	1.00	36,489 - 198,900	138,234
20001222	Program Manager	3.00	5.00	5.00	67,740 - 249,134	731,739
20000763	Project Officer 2	2.00	3.00	3.00	104,165 - 125,923	356,011
20000783	Public Information Clerk	3.00	3.00	3.00	45,627 - 54,916	159,692
90000798	Recreation Aide - Hourly	6.42	6.42	6.33	36,489 - 36,489	230,977

Parks and Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000921	Recreation Center Director 1	11.00	12.00	13.00	48,692 - 58,651	715,417
20000802	Recreation Center Director 2	14.00	14.00	14.00	52,362 - 62,963	849,978
20000751	Recreation Center Director 3	34.00	34.00	35.00	56,161 - 67,532	2,291,689
20000569	Recreation Leader 1	0.50	15.50	33.00	36,489 - 37,676	1,206,805
90000569	Recreation Leader 1 - Hourly	89.81	76.16	40.16	36,489 - 37,676	1,500,251
20000530	Recreation Leader 2	1.00	3.50	6.00	36,489 - 43,429	218,880
20000534	Recreation Leader 2	0.00	1.25	5.00	36,489 - 43,429	211,995
90000530	Recreation Leader 2 - Hourly	8.61	6.58	0.50	36,489 - 43,429	20,685
90000534	Recreation Leader 2 - Hourly	4.25	2.91	0.00	36,489 - 43,429	-
20000804	Recreation Specialist	1.00	5.00	6.00	56,195 - 67,572	348,547
20000807	Recreation Specialist	1.00	1.00	3.00	56,195 - 67,572	185,327
20000817	Recreation Specialist	0.00	1.00	1.00	56,195 - 67,572	64,056
20000927	Senior Clerk/Typist	2.00	1.00	2.00	48,915 - 59,015	104,440
20000015	Senior Management Analyst	4.00	6.00	7.00	82,066 - 99,234	662,864
20000844	Senior Park Ranger	10.00	11.00	15.00	78,444 - 95,054	1,382,729
20000918	Senior Planner	3.00	5.00	5.00	94,702 - 114,503	528,905
20001046	Senior Utility Supervisor	1.00	1.00	1.00	60,997 - 73,841	60,997
20000928	Senior Zoning Investigator	1.00	1.00	1.00	72,750 - 88,077	88,077
20000194	Seven-Gang Mower Operator	10.00	10.00	10.00	49,198 - 58,890	565,348
21000778	Supervising Aquatics Recreation Specialist	0.00	0.00	1.00	66,221 - 80,244	66,221
20000988	Supervising Custodian	0.00	0.00	1.00	41,417 - 50,048	49,919
20000970	Supervising Management Analyst	3.00	4.00	4.00	87,965 - 106,585	423,189
20001007	Supervising Recreation Specialist	5.00	6.00	6.00	64,644 - 78,333	456,309
21000404	Supervising Therap Recreation Specialist	2.00	2.00	2.00	66,262 - 80,337	160,556
20000959	Swimming Pool Manager 1	0.00	3.50	15.00	44,449 - 53,464	666,735
90000959	Swimming Pool Manager 1 - Hourly	6.08	6.08	6.70	44,449 - 53,464	341,432
20000960	Swimming Pool Manager 2	6.58	6.00	5.00	52,012 - 62,830	299,612
20000961	Swimming Pool Manager 3	7.00	8.00	10.00	57,245 - 69,115	675,557
21000407	Therap Recreatn Leader	0.00	1.25	5.00	38,833 - 46,769	194,165
91000407	Therap Recreatn Leader - Hourly	4.83	4.83	4.83	38,833 - 46,769	225,894
21000406	Therap Recreatn Spec	5.00	5.00	5.00	57,607 - 69,267	339,782
21000177	Trainer	0.00	1.00	1.00	67,812 - 81,941	81,941
20001038	Tree Maintenance Crewleader	1.00	1.00	1.00	48,894 - 58,250	52,894
20001039	Tree Trimmer	3.00	3.00	3.00	46,730 - 55,644	161,646
20001044	Utility Supervisor	4.00	4.00	4.00	57,273 - 68,471	267,021
20001045	Utility Supervisor	4.00	6.00	6.00	57,273 - 68,471	387,095
20001051	Utility Worker 1	4.00	4.00	4.00	39,837 - 47,366	188,568

Parks and Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20001053	Utility Worker 2	5.00	11.00	11.00	43,500 - 51,767	529,943
90001067	Work Service Aide - Hourly	0.50	0.50	0.00	36,489 - 36,489	-
	Bilingual - Regular					43,680
	Budgeted Personnel					(4,913,364)
	Expenditure Savings					
	Infrastructure Registration					19,536
	Pay					
	Landscape Architect Lic					114,867
	Night Shift Pay					8,945
	Overtime Budgeted					421,809
	Reg Pay For Engineers					18,315
	Sick Leave - Hourly					77,806
	Standby Pay					3,424
	Termination Pay Annual					182,434
	Leave					
	Vacation Pay In Lieu					673,984
FTE, Salaries, and Wages Subtotal		923.74	1,037.88	1,060.45		\$ 57,849,659

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 100,065	\$ 100,678	\$ 139,958	\$ 39,280
Flexible Benefits	8,025,442	9,594,959	10,201,025	606,066
Insurance	1,242	-	-	-
Long-Term Disability	167,618	182,532	198,860	16,328
Medicare	611,196	749,000	810,659	61,659
Other	(22)	-	-	-
Other Post-Employment Benefits	4,160,934	4,689,718	5,094,030	404,312
Retiree Medical Trust	38,724	63,588	77,232	13,644
Retirement 401 Plan	40,238	132,989	291,465	158,476
Retirement ADC	16,337,319	16,511,069	19,076,629	2,565,560
Retirement DROP	98,888	114,130	110,960	(3,170)
Risk Management Administration	741,910	960,646	1,152,827	192,181
Supplemental Pension Savings Plan	2,418,642	2,612,801	1,582,092	(1,030,709)
Unemployment Insurance	57,131	66,152	64,100	(2,052)
Workers' Compensation	1,599,588	1,867,804	2,102,346	234,542
Fringe Benefits Subtotal	\$ 34,398,914	\$ 37,646,066	\$ 40,902,183	\$ 3,256,117
Total Personnel Expenditures			\$ 98,751,842	

Environmental Growth 1/3 Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Environmental Growth 1/3	\$ 5,161,136	\$ 6,388,368	\$ 9,053,200	\$ 2,664,832
Open Space	-	570,287	-	(570,287)
Total	\$ 5,161,136	\$ 6,958,655	\$ 9,053,200	\$ 2,094,545

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reimbursements for Eligible Expenditures Adjustment to reflect an increase in reimbursements to the General Fund.	0.00 \$	1,982,389 \$	-
Los Peñasquitos Canyon Preserve Fund Support Addition of one-time non-personnel expenditures to support operations in the Los Peñasquitos Canyon Preserve Fund.	0.00	110,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	6,416	-
Mandatory General Benefit Contribution Adjustment in state-mandated funding associated with the general benefit contribution for city parks maintained by Maintenance Assessment Districts (MADs).	0.00	5,740	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(10,000)	(166,667)
Revised Franchise Fee Revenue Adjustment to reflect updated Franchise Fee revenue projections.	0.00	-	2,149,056
SDG&E Minimum Bid Payment Adjustment to reflect revised SDG&E Minimum Bid Payment Projections.	0.00	-	30,575
Total	0.00 \$	2,094,545 \$	2,012,964

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Supplies	\$ -	\$ 78,123	\$ 78,123	-
Contracts & Services	3,398,140	211,036	211,036	-
<i>External Contracts & Services</i>	252,960	211,036	211,036	-
<i>Internal Contracts & Services</i>	3,145,180	-	-	-
Energy and Utilities	1,687,636	2,665,217	2,671,633	6,416
Transfers Out	75,360	4,004,279	6,092,408	2,088,129
NON-PERSONNEL SUBTOTAL	5,161,136	6,958,655	9,053,200	2,094,545
Total	\$ 5,161,136	\$ 6,958,655	\$ 9,053,200	\$ 2,094,545

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Other Local Taxes	\$ 7,072,469	\$ 7,631,516	\$ 9,644,480	\$ 2,012,964
Rev from Money and Prop	19,164	9,000	9,000	-
Total	\$ 7,091,633	\$ 7,640,516	\$ 9,653,480	\$ 2,012,964

Parks and Recreation

Environmental Growth 2/3 Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Environmental Growth 2/3	\$ 13,423,046	\$ 14,243,625	\$ 16,832,654	\$ 2,589,029
Open Space	54,897	-	-	-
Total	\$ 13,477,943	\$ 14,243,625	\$ 16,832,654	\$ 2,589,029

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reimbursements for Eligible Expenditures	0.00	\$ 3,964,777	\$ -
Adjustment to reflect an increase in reimbursements to the General Fund.			
One-Time Additions and Annualizations	0.00	(1,375,748)	(333,333)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Revised Franchise Fee Revenue	0.00	-	4,298,110
Adjustment to reflect updated Franchise Fee revenue projections.			
SDG&E Minimum Bid Payment	0.00	-	61,149
Adjustment to reflect revised SDG&E Minimum Bid Payment Projections.			
Total	0.00	\$ 2,589,029	\$ 4,025,926

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Contracts & Services	\$ 13,477,943	\$ -	\$ -	-
<i>Internal Contracts & Services</i>	<i>13,477,943</i>	<i>-</i>	<i>-</i>	<i>-</i>
Transfers Out	-	14,243,625	16,832,654	2,589,029
NON-PERSONNEL SUBTOTAL	13,477,943	14,243,625	16,832,654	2,589,029
Total	\$ 13,477,943	\$ 14,243,625	\$ 16,832,654	\$ 2,589,029

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Other Local Taxes	\$ 14,645,290	\$ 15,263,029	\$ 19,288,955	\$ 4,025,926
Rev from Money and Prop	44,823	25,000	25,000	-
Total	\$ 14,690,113	\$ 15,288,029	\$ 19,313,955	\$ 4,025,926

Parks and Recreation

Golf Course Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Administrative Services	\$ (310)	\$ -	\$ -	-
Golf Operations	20,775,022	21,988,760	24,967,944	2,979,184
Total	\$ 20,774,713	\$ 21,988,760	\$ 24,967,944	\$ 2,979,184

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Golf Operations	105.83	112.42	119.92	7.50
Total	105.83	112.42	119.92	7.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Addition of non-personnel expenditures is needed to align the Rent Expense budget with the anticipated Rent Expense.	0.00	\$ 1,181,699	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	1,168,150	-
Turf Maintenance Addition of 7.50 FTE positions to support golf course turf maintenance and operations.	7.50	567,743	-
Security Camera Installation and Monitoring Addition of non-personnel expenditures for security surveillance systems and monitoring at golf course facilities.	0.00	110,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	109,823	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	60,457	-
Mission Bay Golf Course Soil Stabilization-Dust Control Addition of non-personnel expenditures to support maintenance operations at the Mission Bay Golf Course driving range.	0.00	40,000	-
Expansion of the Play Golf Program Addition of non-personnel expenditures for equipment to support the Play Golf program and its participants.	0.00	35,000	-

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	33,913	-
Mission Bay Golf Course Lighting Addition of non-personnel expenditures for lighting repair on the Mission Bay Golf Course.	0.00	25,000	-
Computer Equipment Addition of non-personnel expenditures to support replacement of aged or damaged computer equipment.	0.00	15,000	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(48,922)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(318,679)	-
Revised Revenue from Fees and Rentals Adjustment to reflect revised green fee, driving range fee, and golf cart rental revenue projections.	0.00	-	1,310,000
Total	7.50 \$	2,979,184 \$	1,310,000

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 4,813,119	\$ 5,861,596	\$ 7,031,983	\$ 1,170,387
Fringe Benefits	3,748,871	3,965,834	4,625,710	659,876
PERSONNEL SUBTOTAL	8,561,989	9,827,430	11,657,693	1,830,263
NON-PERSONNEL				
Supplies	\$ 1,359,623	\$ 1,975,236	\$ 2,049,189	\$ 73,953
Contracts & Services	7,271,267	7,191,087	8,084,623	893,536
<i>External Contracts & Services</i>	<i>5,317,498</i>	<i>5,308,839</i>	<i>6,219,859</i>	<i>911,020</i>
<i>Internal Contracts & Services</i>	<i>1,953,768</i>	<i>1,882,248</i>	<i>1,864,764</i>	<i>(17,484)</i>
Information Technology	371,095	404,071	370,149	(33,922)
Energy and Utilities	2,918,855	2,459,378	2,587,732	128,354
Other	15,791	42,820	42,820	-
Transfers Out	-	66,088	66,088	-
Capital Expenditures	276,091	22,650	109,650	87,000
NON-PERSONNEL SUBTOTAL	12,212,723	12,161,330	13,310,251	1,148,921
Total	\$ 20,774,713	\$ 21,988,760	\$ 24,967,944	\$ 2,979,184

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 30,143,525	\$ 21,684,987	\$ 22,744,987	\$ 1,060,000
Other Revenue	425,924	317,560	317,560	-
Rev from Money and Prop	2,360,519	1,467,800	1,717,800	250,000
Total	\$ 32,929,968	\$ 23,470,347	\$ 24,780,347	\$ 1,310,000

Parks and Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$ 45,627 - 54,916	\$ 96,285
20000024	Administrative Aide 2	0.00	0.00	1.00	58,888 - 70,962	58,888
20001202	Assistant Deputy Director	1.00	1.00	1.25	67,740 - 249,134	214,224
20000119	Associate Management Analyst	1.00	1.00	0.00	74,763 - 90,340	-
20000539	Clerical Assistant 2	1.00	1.00	1.00	41,370 - 49,860	49,860
20001168	Deputy Director	1.00	1.00	1.00	67,740 - 249,134	181,899
20000426	Equipment Operator 1	3.00	3.00	5.00	49,198 - 58,890	284,630
20000418	Equipment Technician 1	1.00	1.00	0.00	46,985 - 56,295	-
20000423	Equipment Technician 2	3.00	3.00	3.00	51,564 - 61,459	164,587
20000431	Equipment Technician 3	2.00	2.00	2.00	56,601 - 67,615	129,936
20000819	Golf Course Manager	2.00	2.00	2.00	74,583 - 90,008	170,200
20000498	Golf Course Superintendent	1.00	2.00	2.00	66,541 - 80,450	156,935
20000479	Golf Operations Assistant	15.00	16.00	20.50	41,370 - 49,860	990,739
90000479	Golf Operations Assistant - Hourly	5.77	5.36	5.36	41,370 - 49,860	263,135
20000480	Golf Operations Supervisor	1.00	1.00	2.00	47,811 - 57,406	109,614
20000481	Greenskeeper	28.00	30.00	30.00	46,255 - 54,998	1,540,025
20000482	Greenskeeper Supervisor	5.00	6.00	6.00	60,391 - 72,656	394,525
20000467	Grounds Maintenance Worker 1	9.00	9.00	9.00	37,445 - 46,583	395,468
20000503	Horticulturist	1.00	1.00	0.00	73,361 - 88,696	-
20000497	Irrigation Specialist	3.00	3.00	4.00	50,562 - 60,518	239,266
20000608	Light Equipment Operator	3.00	5.00	5.00	46,392 - 55,305	276,525
20000680	Payroll Specialist 2	1.00	1.00	1.00	50,258 - 60,679	60,679
20000676	Pesticide Applicator	5.00	5.00	5.00	52,777 - 62,915	297,521
20001234	Program Coordinator	0.25	0.25	0.00	36,489 - 198,900	-
20001222	Program Manager	2.00	2.00	2.00	67,740 - 249,134	316,504
90000798	Recreation Aide - Hourly	1.81	1.81	1.81	36,489 - 36,489	90,246
20000818	Recreation Specialist	4.00	4.00	4.00	56,195 - 67,572	244,606
20000015	Senior Management Analyst	0.00	0.00	1.00	82,066 - 99,234	97,751
20000194	Seven-Gang Mower Operator	2.00	2.00	2.00	49,198 - 58,890	117,780
20000970	Supervising Management Analyst	1.00	1.00	1.00	87,965 - 106,585	106,585
	Bilingual - Regular					2,912
	Budgeted Personnel					(530,535)
	Expenditure Savings					
	Grds/Greenskpr Eq Op					38,325
	Greenskeeper Pay					78,594
	Overtime Budgeted					276,523
	Sick Leave - Hourly					5,486
	Standby Pay					11,964
	Termination Pay Annual					17,364
	Leave					
	Vacation Pay In Lieu					82,937
FTE, Salaries, and Wages Subtotal		105.83	112.42	119.92	\$	7,031,983

Parks and Recreation

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 9,530	\$ 10,908	\$ 12,567	\$ 1,659
Flexible Benefits	967,084	1,127,550	1,209,376	81,826
Long-Term Disability	18,766	19,390	22,997	3,607
Medicare	75,907	82,161	94,466	12,305
Other	-	(80,973)	-	80,973
Other Post-Employment Benefits	535,522	570,317	604,456	34,139
Retiree Medical Trust	6,556	8,614	10,591	1,977
Retirement 401 Plan	8,460	15,712	40,686	24,974
Retirement ADC	1,578,743	1,587,518	2,077,329	489,811
Retirement DROP	8,402	10,772	8,566	(2,206)
Risk Management Administration	95,439	116,788	136,746	19,958
Supplemental Pension Savings Plan	279,566	297,124	146,339	(150,785)
Unemployment Insurance	6,395	7,023	7,433	410
Workers' Compensation	158,502	192,930	254,158	61,228
Fringe Benefits Subtotal	\$ 3,748,871	\$ 3,965,834	\$ 4,625,710	\$ 659,876
Total Personnel Expenditures		\$ 11,657,693		

Los Peñasquitos Canyon Preserve Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Los Peñasquitos Reserve	\$ 290,312	\$ 300,275	\$ 342,141	\$ 41,866
Total	\$ 290,312	\$ 300,275	\$ 342,141	\$ 41,866

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Los Peñasquitos Reserve	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 42,433	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	(155)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(412)	-
Environmental Growth Fund Reimbursements Addition of one-time revenue from the Environmental Growth Funds to support operations.	0.00	-	110,000
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	-	(10,000)
Total	0.00	\$ 41,866	\$ 100,000

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 131,893	\$ 147,971	\$ 178,509	\$ 30,538
Fringe Benefits	133,950	130,371	142,266	11,895
PERSONNEL SUBTOTAL	265,843	278,342	320,775	42,433
NON-PERSONNEL				
Supplies	\$ 1,896	\$ 4,125	\$ 4,125	-
Contracts & Services	15,471	12,746	12,591	(155)
<i>External Contracts & Services</i>	<i>13,648</i>	<i>11,000</i>	<i>11,000</i>	-
<i>Internal Contracts & Services</i>	<i>1,823</i>	<i>1,746</i>	<i>1,591</i>	<i>(155)</i>
Information Technology	7,102	5,062	4,650	(412)
NON-PERSONNEL SUBTOTAL	24,469	21,933	21,366	(567)
Total	\$ 290,312	\$ 300,275	\$ 342,141	\$ 41,866

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Rev from Money and Prop	\$ 46,963	\$ 36,000	\$ 36,000	-
Transfers In	225,360	160,000	260,000	100,000
Total	\$ 272,323	\$ 196,000	\$ 296,000	\$ 100,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000666	Park Ranger	1.00	1.00	1.00	\$ 62,577 - 76,037	\$ 76,037
20000844	Senior Park Ranger	1.00	1.00	1.00	78,444 - 95,054	95,054
	Termination Pay Annual Leave					7,418
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00	\$	178,509

Parks and Recreation

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 712	\$ 822	\$ 951	\$ 129
Flexible Benefits	30,133	30,000	30,000	-
Long-Term Disability	564	518	604	86
Medicare	1,895	2,146	2,481	335
Other Post-Employment Benefits	13,080	11,378	11,378	-
Retirement ADC	73,709	71,579	81,746	10,167
Retirement DROP	1,737	2,006	2,319	313
Risk Management Administration	2,332	2,330	2,574	244
Supplemental Pension Savings Plan	5,602	6,445	7,452	1,007
Unemployment Insurance	192	188	195	7
Workers' Compensation	3,993	2,959	2,566	(393)
Fringe Benefits Subtotal	\$ 133,950	\$ 130,371	\$ 142,266	\$ 11,895
Total Personnel Expenditures			\$ 320,775	

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 1/3 Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,350,237	\$ 3,280,734	\$ 6,358,045
Continuing Appropriation - CIP	438,801	304,015	189,391
Continuing Appropriation - Operating	-	5,883	5,883
TOTAL BALANCE AND RESERVES	\$ 1,789,038	\$ 3,590,632	\$ 6,553,319
REVENUE			
Other Local Taxes	\$ 7,072,469	\$ 7,631,516	\$ 9,644,480
Revenue from Use of Money and Property	19,164	9,000	9,000
TOTAL REVENUE	\$ 7,091,633	\$ 7,640,516	\$ 9,653,480
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 8,880,672	\$ 11,231,148	\$ 16,206,799
OPERATING EXPENSE			
Supplies	\$ -	\$ 78,123	\$ 78,123
Contracts & Services	3,398,140	211,036	211,036
Energy and Utilities	1,687,636	2,665,217	2,671,633
Transfers Out	75,360	4,004,279	6,092,408
TOTAL OPERATING EXPENSE	\$ 5,161,136	\$ 6,958,655	\$ 9,053,200
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 134,786	-	\$ 189,391
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 134,786	-	\$ 189,391
TOTAL EXPENSE	\$ 5,295,922	\$ 6,958,655	\$ 9,242,591
RESERVES			
Continuing Appropriation - CIP	\$ 304,015	\$ 304,015	-
Continuing Appropriation - Operating	-	5,883	5,883
TOTAL RESERVES	\$ 304,015	\$ 309,898	\$ 5,883
BALANCE	\$ 3,280,734	\$ 3,962,595	\$ 6,958,325
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 8,880,672	\$ 11,231,148	\$ 16,206,799

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 2/3 Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,967,543	\$ 3,179,713	\$ 7,798,441
Continuing Appropriation - CIP	777,593	493,425	374,950
TOTAL BALANCE AND RESERVES	\$ 2,745,136	\$ 3,673,138	\$ 8,173,390
REVENUE			
Other Local Taxes	\$ 14,645,290	\$ 15,263,029	\$ 19,288,955
Revenue from Use of Money and Property	44,823	25,000	25,000
TOTAL REVENUE	\$ 14,690,113	\$ 15,288,029	\$ 19,313,955
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 17,435,249	\$ 18,961,167	\$ 27,487,345
OPERATING EXPENSE			
Contracts & Services	\$ 13,477,943	\$ -	\$ -
Transfers Out	-	14,243,625	16,832,654
TOTAL OPERATING EXPENSE	\$ 13,477,943	\$ 14,243,625	\$ 16,832,654
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 284,168	\$ -	\$ 374,950
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 284,168	\$ -	\$ 374,950
TOTAL EXPENSE	\$ 13,762,111	\$ 14,243,625	\$ 17,207,604
RESERVES			
Continuing Appropriation - CIP	\$ 493,425	\$ 493,425	\$ -
TOTAL RESERVES	\$ 493,425	\$ 493,425	\$ -
BALANCE	\$ 3,179,713	\$ 4,224,117	\$ 10,279,741
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 17,435,249	\$ 18,961,167	\$ 27,487,345

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** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Golf Course Fund		FY2022 Actual		FY2023* Budget		FY2024** Adopted
BEGINNING BALANCE AND RESERVES						
Balance from Prior Year	\$	13,768,395	\$	20,940,222	\$	27,705,565
Continuing Appropriation - CIP		11,643,134		9,128,444		6,239,504
Operating Reserve		2,810,720		3,048,120		3,048,120
Pension Stability Reserve		104,079		104,079		-
TOTAL BALANCE AND RESERVES	\$	28,326,328	\$	33,220,865	\$	36,993,189
REVENUE						
Charges for Services	\$	30,143,525	\$	21,684,987	\$	22,744,987
Other Revenue		425,924		317,560		317,560
Revenue from Use of Money and Property		2,360,519		1,467,800		1,717,800
TOTAL REVENUE	\$	32,929,968	\$	23,470,347	\$	24,780,347
TOTAL BALANCE, RESERVES, AND REVENUE	\$	61,256,296	\$	56,691,212	\$	61,773,536
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE						
CIP Expenditures	\$	2,756,229	\$	2,000,000	\$	4,000,000
TOTAL CIP EXPENSE	\$	2,756,229	\$	2,000,000	\$	4,000,000
OPERATING EXPENSE						
Personnel Expenses	\$	4,813,119	\$	5,861,596	\$	7,031,983
Fringe Benefits		3,748,871		3,965,834		4,625,710
Supplies		1,359,623		1,975,236		2,049,189
Contracts & Services		7,271,267		7,191,087		8,084,623
Information Technology		371,095		404,071		370,149
Energy and Utilities		2,918,855		2,459,378		2,587,732
Other Expenses		15,791		42,820		42,820
Transfers Out		-		66,088		66,088
Capital Expenditures		276,091		22,650		109,650
TOTAL OPERATING EXPENSE	\$	20,774,713	\$	21,988,760	\$	24,967,944
EXPENDITURE OF PRIOR YEAR FUNDS						
CIP Expenditures	\$	4,504,489	\$	-	\$	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$	4,504,489	\$	-	\$	-
TOTAL EXPENSE	\$	28,035,431	\$	23,988,760	\$	28,967,944
RESERVES						
Continuing Appropriation - CIP	\$	9,128,444	\$	9,128,444	\$	6,239,504
Operating Reserve		3,048,120		3,048,120		3,048,120
Pension Stability Reserve		104,079		-		-
TOTAL RESERVES	\$	12,280,643	\$	12,176,564	\$	9,287,624
BALANCE	\$	20,940,223	\$	20,525,888	\$	23,517,968
TOTAL BALANCE, RESERVES, AND EXPENSE	\$	61,256,296	\$	56,691,212	\$	61,773,536

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Los Peñasquitos Canyon Preserve Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 107,786	\$ 89,797	\$ 96,691
TOTAL BALANCE AND RESERVES	\$ 107,786	\$ 89,797	\$ 96,691
REVENUE			
Revenue from Use of Money and Property	\$ 46,963	\$ 36,000	\$ 36,000
Transfers In	225,360	160,000	260,000
TOTAL REVENUE	\$ 272,323	\$ 196,000	\$ 296,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 380,109	\$ 285,797	\$ 392,691
OPERATING EXPENSE			
Personnel Expenses	\$ 131,893	\$ 147,971	\$ 178,509
Fringe Benefits	133,950	130,371	142,266
Supplies	1,896	4,125	4,125
Contracts & Services	15,471	12,746	12,591
Information Technology	7,102	5,062	4,650
TOTAL OPERATING EXPENSE	\$ 290,312	\$ 300,275	\$ 342,141
TOTAL EXPENSE	\$ 290,312	\$ 300,275	\$ 342,141
BALANCE	\$ 89,797	\$ (14,478)	\$ 50,550
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 380,109	\$ 285,797	\$ 392,691

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Performance and Analytics



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Performance and Analytics



Description

Our team members are data analysts, project managers, researchers, designers, and community members. We track progress and achieve results. Through a commitment to data, transparency, equity, and innovation, we aim to change how residents engage with the City of San Diego and how employees deliver services to our communities. As self-proclaimed data nerds who work in local government, we often use strangely specific words to describe what we do. At the end of the day, our job is to make City services more efficient and accessible. We do that through data collection and analysis, strategic planning, customer engagement, and a lot of research.

The vision is:

A City that can confidently confront the complex and uncertain challenges of today and tomorrow.

The mission is:

We discover, innovate, and optimize to help City employees better serve San Diegans.

Goals and Objectives

Goal 1: Build the City's capacity to respond to change

- Drive citizen and staff engagement
- Create and promote sustainable innovation
- Improve data accessibility and use

Goal 2: Transform the way the City works

- Modernize and streamline City processes and technology
- Improve how the City pursues and develops digital services
- Equip City leadership with the insights they need to improve the employee experience
- Build organizational capability to solve people, process, technology, or policy issues

Performance and Analytics

Goal 3: Improve the quality of City decision making

- Champion diversity and collaboration
- Leverage analytics and insights as key tools for driving organizational decision-making
- Institutionalize learning and effective knowledge management
- Foster the development of strategy in driving the City's near- and long-term actions

Goal 4: Develop and support a team capable of tackling the realities of operating a local government.

- Nurture the development of key department knowledge, skills, and abilities
- Ensure each team member has the tools they need to effectively do their work
- Support each team member to reach their full potential while on the team
- Create cross-functional, integrated project teams that maximize the strengths of each of our divisions and teammates
- Effectively manage the department portfolio of projects to ensure projects align with department/City goals and are appropriately managed

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>Yes</p> <p>Reviewing accessibility and availability of public-interest data via the Open Data Portal. Assessing the digital service offerings through Get It Done, and more broadly, the City's overall customer experience and customer experience strategy. Analyzing City services, in collaboration with service-providing departments, to determine how resources and work are prioritized, assigned, utilized, and performed throughout all of San Diego's communities. Improving the integration of equity into the City's strategic management system and the development of the City Strategic Plan.</p>	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>Yes</p> <p>All of the Performance & Analytics department's budget adjustments will address disparities that align with the following Tactical Equity Plan goals: Building the City's capacity to respond to change; Transforming the way the City works; Improving the quality of City decision making. Adjustment #1: Medallia – Sentiment and Engagement Platform Equity Lens Response: All employees should have a voice in their organization and a way to convey feedback to the City about how it is performing as an employer. Since 2020, the City has utilized the Medallia platform to survey both City customers and staff about their experiences with City services and employment, respectively. The partial funding of this platform will assist City leadership in addressing disparities in access to feedback mechanisms. This feedback, in turn, influences the changes and improvements made to City operations. By capturing more voices in this process, the solutions developed by the City will be more inclusive and representative of employee and customer needs. The platform increases access to</p>

Performance and Analytics

Budget Equity Impact Statement

feedback mechanisms in two ways: first, by providing another channel by which employees can provide feedback and, secondly, by scale – providing the platform on a Citywide basis, which supports departments who previously may not have had resources to conduct regular surveys of their employees or customers. Adjustment #2: Position Request - 1.00 FTE position Equity Lens response: The addition of 1.00 FTE position will ensure that, as the City continues to expand efforts to improve public services, implementation is conducted effectively and equitably. This 1.00 FTE position will support improvements to customer service in the Public Utilities Department. This position will coordinate and collaborate with customer departments to ensure that improvement and implementation efforts are conducted in a manner that produces equitable outcomes for staff members within the department, as well as residents impacted by the department's services.

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Downloads of Get It Done mobile app	77,117	109,000	125,730	174,500	249,036	243,700
Active Get It Done customers as a percent of total City population	9.50%	9.20%	10.20%	9.76%	11.07%	10.36%
Number of public-facing services available through Get It Done platform ¹	53	56	61	61	62	TBD
Data Portal utilization rate	0.75	0.88	0.71	0.44	0.85	0.75
Number of data projects completed to inform City decisions or support operations	18	40	61	28	30	60

1. City is updating Get It Done/digital services roadmap to calculate this target.

Performance and Analytics

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	15.00	17.00	18.00	1.00
Personnel Expenditures	\$ 2,493,765	\$ 2,910,478	\$ 3,266,318	\$ 355,840
Non-Personnel Expenditures	2,109,849	2,466,360	2,024,336	(442,024)
Total Department Expenditures	\$ 4,603,615	\$ 5,376,838	\$ 5,290,654	\$ (86,184)
Total Department Revenue	\$ 743	\$ -	\$ 175,167	\$ 175,167

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Performance & Analytics	\$ 4,603,615	\$ 5,376,838	\$ 5,290,654	\$ (86,184)
Total	\$ 4,603,615	\$ 5,376,838	\$ 5,290,654	\$ (86,184)

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Performance & Analytics	15.00	17.00	18.00	1.00
Total	15.00	17.00	18.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
PUD Customer Service Support	1.00	\$ 178,638	\$ 175,167
Addition of 1.00 Program Coordinator and associated revenue for Public Utilities Department's customer service support.			
Salary and Benefit Adjustments	0.00	177,202	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Employee and Customer Experience	0.00	150,000	-
Addition of non-personnel expenditures associated with Citywide Employee Experience (EX) and Customer Experience (CX) quantitative and qualitative data collection and analysis.			
Support for Information Technology	0.00	51,328	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
One-Time Additions and Annualizations	0.00	(150,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			

Performance and Analytics

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(493,352)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	1.00	\$ (86,184)	\$ 175,167

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 1,713,652	\$ 2,088,712	\$ 2,328,832	\$ 240,120
Fringe Benefits	780,113	821,766	937,486	115,720
PERSONNEL SUBTOTAL	2,493,765	2,910,478	3,266,318	355,840
NON-PERSONNEL				
Supplies	\$ 8,064	\$ 8,100	\$ 8,100	-
Contracts & Services	878,135	751,274	553,102	(198,172)
<i>External Contracts & Services</i>	<i>728,827</i>	<i>520,347</i>	<i>370,347</i>	<i>(150,000)</i>
<i>Internal Contracts & Services</i>	<i>149,308</i>	<i>230,927</i>	<i>182,755</i>	<i>(48,172)</i>
Information Technology	738,407	1,129,093	1,330,421	201,328
Energy and Utilities	23,828	19,843	29,113	9,270
Other	3,739	3,600	3,600	-
Capital Expenditures	-	100,000	100,000	-
Debt	457,676	454,450	-	(454,450)
NON-PERSONNEL SUBTOTAL	2,109,849	2,466,360	2,024,336	(442,024)
Total	\$ 4,603,615	\$ 5,376,838	\$ 5,290,654	\$ (86,184)

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ -	\$ -	\$ 175,167	\$ 175,167
Other Revenue	743	-	-	-
Total	\$ 743	\$ -	\$ 175,167	\$ 175,167

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001101	Department Director	1.00	1.00	1.00	\$ 89,589 - 339,372	\$ 211,098
20001168	Deputy Director	0.00	1.00	1.00	67,740 - 249,134	174,574
20001234	Program Coordinator	10.00	13.00	14.00	36,489 - 198,900	1,876,744
20001222	Program Manager	4.00	2.00	2.00	67,740 - 249,134	320,224
	Budgeted Personnel					(274,464)
	Expenditure Savings					
	Vacation Pay In Lieu					20,656
FTE, Salaries, and Wages Subtotal		15.00	17.00	18.00	\$	2,328,832

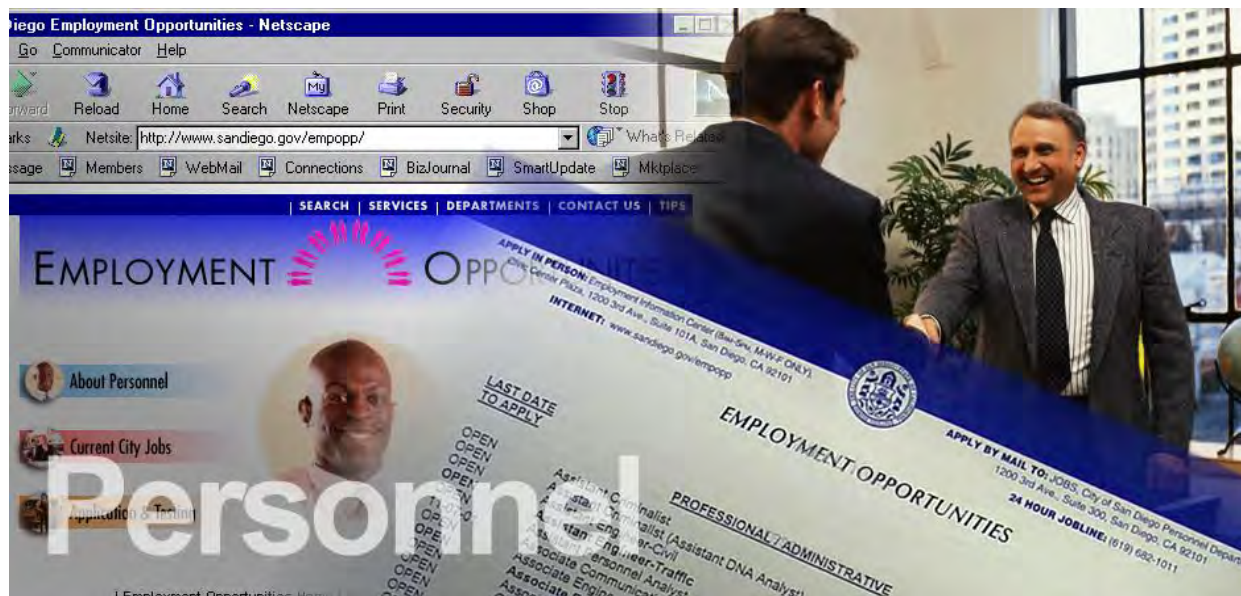
Performance and Analytics

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 5,483	\$ 5,735	\$ 6,581	\$ 846
Flexible Benefits	201,409	220,149	219,273	(876)
Insurance	1,230	-	-	-
Long-Term Disability	7,468	7,238	8,144	906
Medicare	25,675	29,989	33,465	3,476
Other Post-Employment Benefits	94,072	96,713	91,024	(5,689)
Retiree Medical Trust	3,644	4,500	4,999	499
Retirement 401 Plan	-	2,194	12,769	10,575
Retirement ADC	264,942	263,263	443,939	180,676
Risk Management Administration	16,833	19,805	20,592	787
Supplemental Pension Savings Plan	148,863	161,645	79,418	(82,227)
Unemployment Insurance	2,547	2,628	2,555	(73)
Workers' Compensation	7,947	7,907	14,727	6,820
Fringe Benefits Subtotal	\$ 780,113	\$ 821,766	\$ 937,486	\$ 115,720
Total Personnel Expenditures		\$ 3,266,318		

Personnel



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Description

The Personnel Department is governed by the Civil Service Commission as authorized by the City Charter. The main responsibilities of the Personnel Department are to provide supervision over the selection, promotion, and removal of all classified employees and maintain a competitive merit system that provides equal opportunity for all applicants.

The Personnel Department consists of nine sections: Certification/Payroll Records; Classification and Compensation; Exam Management and Recruiting; Equal Employment Investigations Office; Liaison; Outstation; Organizational Management and Personnel Administration; Information Systems/NEOGOV, and Services and Administration. The Certification/Payroll Records Section reviews Citywide payroll, maintains confidential records of all City employees, and certifies eligible lists to the hiring departments. The Classification and Compensation Section conducts classification and maintenance studies and performs salary studies to evaluate special salary adjustment requests pursuant to City Charter Section 130. The Exam Management and Recruiting Section promotes employment opportunities for the City, reviews and evaluates employment applications, and administers examination processes. The Equal Employment Investigations Office investigates complaints of discrimination and harassment made by City employees, applicants, volunteers, and contractors. The Liaison Section provides advice and assistance to employees, supervisors, and City management regarding a wide variety of personnel issues requiring knowledge and interpretation of the City Charter, Civil Service Rules and Personnel Regulations, Memorandums of Understanding, Administrative Regulations, and applicable federal and state laws. The Outstation Section provides onsite advice and assistance to hiring departments on a myriad of personnel issues including the development of interview processes, coordinating organizational structure changes, and providing career counseling and training. The Organizational Management and Personnel Administration Section manages positions and the organizational structure of the City and maintains employee master data. The Information Systems/NEOGOV Section performs data analytics, manages the functional and technical aspects of the software used to recruit and track City applicants, and creates official identification cards for City employees. The Services and Administration Section provides budget and administrative support to all other sections in the department and coordinates the Civil Service Commission monthly meetings and disciplinary appeal hearings.

Personnel

Since its inception in 1915, the Civil Service Commission has been committed to preserving a merit system that provides equal employment opportunity through the ethical and consistent application of Civil Service Rules. The Personnel Department has, and will continue to, proactively offer the highest quality personnel services to meet and support the needs of its customers to develop a diverse and productive workforce.

To view the Personnel Department's fiscal year achievements, visit:
<https://www.sandiego.gov/empopp/didyouknow>.

The vision is:

To champion the principles of the City's merit system and provide equal employment opportunities.

The mission is:

Excellence in personnel services.

Goals and Objectives

Goal 1: Continue to attract, develop, and retain a well-qualified and diverse workforce

- Promote employment opportunities through job/career fairs, online advertising, and the Employment Information Counter
- Publish job announcements for the Classified service that are job-related and attract a broad applicant pool
- Produce eligible lists of qualified candidates
- Provide information regarding career development

Goal 2: Continue to provide excellent customer service tailored to the needs of our customers

- Respond to customer inquiries in a timely manner
- Review, analyze, and process documents in a timely manner and consistent with Personnel Regulations
- Provide training on a variety of processes under the purview of the Civil Service Commission
- Implement process improvements with input from hiring departments and other partners

Goal 3: Continue to maintain the integrity of the merit system

- Apply Civil Service Rules and Personnel Regulations consistently
- Provide advice and assistance on personnel issues to applicants, employees, supervisors, and management
- Provide reports and recommendations at Civil Service Commission meetings

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i>	<i>Do the Budget Adjustments address a disparity?</i>
Yes	Yes

Budget Equity Impact Statement

Personnel Department did not have an opportunity for fiscal year 2024 to work with the Department of Race and Equity to identify adjustments to address disparities. We will be collaborating with the Department of Race and Equity and the Performance and Analytics Department on creating our tactical equity plan for fiscal year 2025 to help inform our budget equity process.

The Budget Adjustment for a "Recruitment Manager" will benefit City employees and community members who are seeking employment with the City of San Diego. This position will be utilized to facilitate and coordinate future job fairs and information sessions to ensure the City is positioned to attract skilled employees to fill identified vacancies. From an equity lens perspective, this position will explore opportunities to expand the City's reach to a multitude of neighborhoods, schools, community partners, and industry leaders to promote the City as an employer of choice. This last March, the City held a very successful job fair for entry-level positions. The event included onsite assistance with submitting applications as well as onsite interviews. The event was well advertised and was a collaborative effort among multiple departments including the Personnel Department who played a major role. As a result of this event, there were approximately 200+ individuals who completed our pre-employment background process and were cleared to start work. This Recruitment Manager position will be a partner in coordinating similar events and in applying a data driven approach to our recruitment strategies.

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Number of Appointing Authority Interview Trainings offered (AAIT)	15	8	15	16	18	18
Number of Employee Performance Evaluation Trainings offered (EPRP)	14	8	10	12	12	12
Number of days classification and compensation studies conducted and completed by Classification Section	22	23	16	29	25	23
Number of days to issue certification list to hiring departments (without recruitment)	12	11	16	17	12	12
Number of days to issue certification list to hiring departments when recruitment is required	55	54	74	66	53	57

Personnel

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	71.99	84.99	85.99	1.00
Personnel Expenditures	\$ 9,576,124	\$ 10,828,035	\$ 13,225,059	\$ 2,397,024
Non-Personnel Expenditures	1,339,041	1,267,752	1,335,186	67,434
Total Department Expenditures	\$ 10,915,165	\$ 12,095,787	\$ 14,560,245	\$ 2,464,458
Total Department Revenue	\$ 8,618	\$ 5,390	\$ 5,390	-

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Liaison, Outstation, Records & Cert	\$ 4,315,957	\$ 4,082,544	\$ 5,152,599	\$ 1,070,055
Personnel	3,843,161	4,122,052	5,618,789	1,496,737
Recruiting & Exam Management	2,756,046	3,891,191	3,788,857	(102,334)
Total	\$ 10,915,165	\$ 12,095,787	\$ 14,560,245	\$ 2,464,458

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Liaison, Outstation, Records & Cert	27.00	29.00	30.00	1.00
Personnel	21.00	22.00	28.00	6.00
Recruiting & Exam Management	23.99	33.99	27.99	(6.00)
Total	71.99	84.99	85.99	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 2,170,393	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Recruitment Section Expansion	1.00	190,016	-
Addition of 1.00 Program Coordinator and non-personnel expenditures to manage the Recruitment Section.			
Pay-in Lieu of Annual Leave Adjustments	0.00	53,701	-
Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Support for Information Technology	0.00	34,436	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			

Personnel

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Promotional Advertising Addition of non-personnel expenditures to support increased recruitment activities citywide.	0.00	13,476	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	10,039	-
Meter Reader Scanners Maintenance Addition of contractual expenditures to support the annual maintenance and equipment utilized in the City's hiring process.	0.00	6,983	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(14,586)	-
Total	1.00	\$ 2,464,458	\$ -

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 5,528,989	\$ 6,702,301	\$ 8,399,902	\$ 1,697,601
Fringe Benefits	4,047,135	4,125,734	4,825,157	699,423
PERSONNEL SUBTOTAL	9,576,124	10,828,035	13,225,059	2,397,024
NON-PERSONNEL				
Supplies	\$ 57,229	\$ 67,403	\$ 66,856	\$ (547)
Contracts & Services	882,724	649,012	675,074	26,062
<i>External Contracts & Services</i>	<i>744,000</i>	<i>536,985</i>	<i>551,961</i>	<i>14,976</i>
<i>Internal Contracts & Services</i>	<i>138,724</i>	<i>112,027</i>	<i>123,113</i>	<i>11,086</i>
Information Technology	388,889	532,456	574,375	41,919
Energy and Utilities	5,799	7,100	7,100	-
Other	4,400	11,781	11,781	-
NON-PERSONNEL SUBTOTAL	1,339,041	1,267,752	1,335,186	67,434
Total	\$ 10,915,165	\$ 12,095,787	\$ 14,560,245	\$ 2,464,458

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 4,248	\$ 5,390	\$ 5,390	-
Other Revenue	4,370	-	-	-
Total	\$ 8,618	\$ 5,390	\$ 5,390	-

Personnel

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001082	Assistant Personnel Director	1.00	1.00	1.00	\$ 50,055 - 298,853	\$ 208,886
20001233	Assistant to the Director	1.00	1.00	1.00	67,740 - 249,134	158,829
20000119	Associate Management Analyst	1.00	1.00	1.00	74,763 - 90,340	74,763
20000158	Associate Personnel Analyst	19.00	27.00	27.00	81,795 - 98,760	2,231,296
20001184	Deputy Personnel Director	2.00	2.00	2.00	67,740 - 249,134	379,576
20001123	Equal Employment Investigations Manager	1.00	1.00	1.00	67,740 - 249,134	180,879
20000924	Executive Assistant	1.00	1.00	1.00	59,068 - 71,442	67,513
20000290	Information Systems Analyst 2	1.00	1.00	1.00	76,193 - 92,069	90,840
20000756	Office Support Specialist	5.00	5.00	5.00	42,727 - 51,426	235,876
20000681	Payroll Audit Specialist 2	9.00	10.00	10.00	57,624 - 69,765	680,055
20000936	Payroll Audit Supervisor	2.00	2.00	2.00	69,662 - 84,139	167,016
20000697	Personnel Assistant 2	0.00	1.00	1.00	53,413 - 64,365	53,413
20001131	Personnel Director	1.00	1.00	1.00	89,589 - 339,372	252,133
20000738	Principal Test Administration Specialist	1.00	1.00	1.00	62,731 - 75,769	75,769
20001234	Program Coordinator	6.00	7.00	8.00	36,489 - 198,900	1,259,379
20001222	Program Manager	1.00	1.00	1.00	67,740 - 249,134	180,879
20000682	Senior Personnel Analyst	9.00	10.00	10.00	89,739 - 108,514	1,082,628
20000881	Senior Test Administration Specialist	1.00	1.00	1.00	54,484 - 65,970	64,651
20001000	Supervising Personnel Analyst	0.00	1.00	1.00	101,009 - 122,276	121,134
20000396	Test Administration Specialist	6.00	6.00	6.00	49,505 - 59,759	336,102
21000181	Test Monitor 2	1.00	1.00	1.00	37,524 - 45,224	37,524
91000181	Test Monitor 2 - Hourly Bilingual - Regular	2.99	2.99	2.99	37,524 - 45,224	112,196
	Budgeted Personnel Expenditure Savings					17,472
	Overtime Budgeted					(57,624)
	Sick Leave - Hourly					18,212
	Special Assignment Pay					925
	Termination Pay Annual					119,286
	Leave					50,998
	Vacation Pay In Lieu					199,296
FTE, Salaries, and Wages Subtotal		71.99	84.99	85.99	\$	8,399,902

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 50,444	\$ 52,597	\$ 59,766	\$ 7,169
Flexible Benefits	876,751	989,149	1,087,329	98,180
Long-Term Disability	22,965	23,293	27,950	4,657

Personnel

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Medicare	84,798	96,650	117,889	21,239
Other Post-Employment Benefits	403,926	432,364	466,498	34,134
Retiree Medical Trust	8,196	10,262	13,324	3,062
Retirement 401 Plan	9,020	19,800	50,807	31,007
Retirement ADC	2,110,645	2,011,918	2,628,630	616,712
Retirement DROP	11,697	11,152	13,155	2,003
Risk Management Administration	71,955	88,540	105,534	16,994
Supplemental Pension Savings Plan	325,886	335,537	180,191	(155,346)
Unemployment Insurance	24,825	8,469	9,114	645
Workers' Compensation	46,027	46,003	64,970	18,967
Fringe Benefits Subtotal	\$ 4,047,135	\$ 4,125,734	\$ 4,825,157	\$ 699,423
Total Personnel Expenditures			\$ 13,225,059	

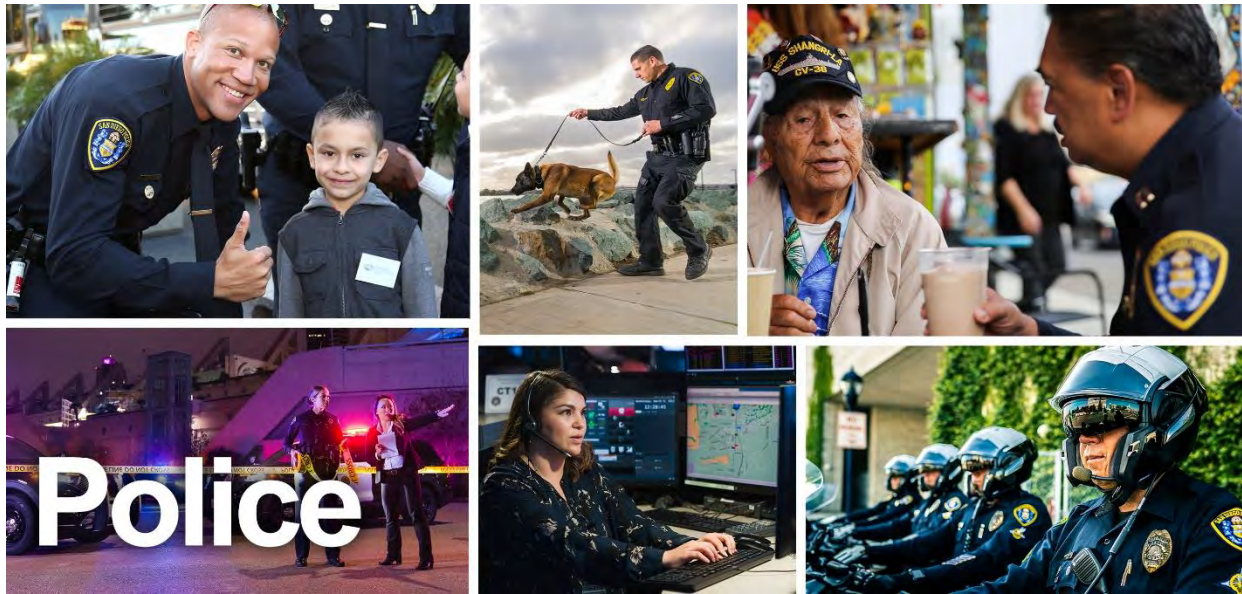


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Police



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Description

For 134 years, the San Diego Police Department (SDPD) has served the residents of the City with professionalism, dependability, and integrity. In addition to the full-service headquarters building, the City is represented by nine area commands, Traffic Division, and Police Plaza. The City is divided into 19 service areas and 125 neighborhoods. The Department provides neighborhood patrols, traffic enforcement, investigation, records management, permits and licensing, laboratory, Multi-Cultural Storefront, and other support services.

The mission of the Department is accomplished through the practice of community-based policing and problem solving through community partnerships. This approach requires a shared responsibility between the Police Department and the residents of San Diego for addressing underlying problems contributing to crime and the fear of crime. The men and women of the SDPD work together in a problem-solving partnership with communities, government agencies, private groups, and individuals to fight crime and improve the quality of life for the residents and visitors of San Diego.

For more information on department programs, please visit the Police Department's website <https://www.sandiego.gov/police>.

The vision is:

Serve as America's Finest police department and advance the highest levels of public safety, trust, and professionalism through fair and impartial policing, strong community partnerships, and a robust workforce.

The mission is:

To maintain public safety by providing the highest quality police services to all of our communities.

Police

Goals and Objectives

Goal 1: Recruit and retain a diverse, service-minded and highly-trained workforce.

- Recruit new, diverse officers to join SDPD.
- Retain current workforce.
- Develop and offer more training opportunities for all personnel.

Goal 2: Improve service to residents through faster response times and lower wait times for 9-1-1 callers.

- Increase number of Police Investigative Service Officer (PISO) positions to augment sworn patrol and investigative personnel.
- Hire and retain more Communications Division staff.

Goal 3: Invest in facilities and technology to support the needs of a 21st century police department.

- Compile a list of current and future facility improvement needs across the department and prioritize them.
- Improve security at police facilities.
- Develop list of technology needs with priority assessment.

Goal 4: Enhance trust with communities of concern.

- Continue community engagement and program development.

Goal 5: Strengthen transparency and accountability.

- Develop a department strategic plan.
- Develop a greater strategy for outreach and communication across the department, both internally and externally.

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>Yes</p> <p>Developing a strategic plan that will serve as a guide for the future of the department, regardless of leadership turnover. Evaluating staffing needs across the department and use of professional, non-sworn personnel vs. sworn personnel in certain areas. Reviewing recruitment processes and initiatives for effectiveness at meeting department targets. Reviewing programs and services for effectiveness for our communities and improvements to enhance them for the future.</p>	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>Yes</p> <p>Budget adjustments will address disparities that align with the department's tactical equity plan goals. 1. Recruit and retain a diverse, service-minded and highly-trained workforce. 2. Improve service to residents through faster response times and lower wait times for 9-1-1 callers. 3. Invest in facilities and technology to support the needs of a 21st-century police department. Budget Adjustment #1: Position requests + recruitment and retention efforts Budget Adjustment #2: Facilities and equipment maintenance and upgrades Equity Lens Response: Increasing demand for police services and response to Get it Done complaints,</p>

Budget Equity Impact Statement

state mandates and transparency efforts by the department to keep our communities informed has highlighted the strain on current Police personnel, both sworn and professional. The additional Police Investigative Service Officer (PISO) positions and non-sworn additions to Communications, Laboratory and other units will help alleviate the demand on current staff. Police facilities and technology have long lacked proper investment to support the City's growth. Budget adjustments for Firearms Training Facilities, Smart Streetlights and Automated License Plate Recognition Technology, and department-issued phones for all officers will address certain short-term needs, while other long-term requests are reviewed.

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Part I violent crimes per 1,000	3.7	3.6	4.0	4.1	4.1	4.0
Part I violent crime clearance rate	45.3%	40.0%	34.9%	38.1%	38.7%	50.0%
Percentage of 911 calls answered within 10 seconds ¹	92%	95%	92%	80%	78%	90%
Average response time to priority 0 calls (in minutes)	6.7	6.7	6.8	6.6	6.5	7.0
Average response time to priority 1 calls (in minutes)	22.5	23.7	33.4	36.8	33.3	14.0
Average response time to priority 2 calls (in minutes)	60.6	68.7	102.4	128.3	103.3	27.0
Average response time to priority 3 calls (in minutes)	101.0	108.8	155.6	209.1	159.6	80.0
Average response time to priority 4 calls (in minutes)	103.1	92.5	84.7	93.8	95.5	90.0
Number of community meetings attended by department members per month	100	50	92	N/A	70	100
Percentage increase in social media and Nextdoor participants	20%	25%	31%	18%	19%	10%
Average rating on patrol customer survey results ²	4.5	4.5	4.8	N/A	N/A	>4
Percentage change in number of citizen complaints compared to prior year ³	2.0%	1.7%	34.5%	-3.2%	-45.1%	≤5%

Police

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Percentage of active employee's attendance for non-bias-based policing training ⁴	100%	98%	100%	99%	99%	100%
Percentage of proactive time	20.0 %	N/A	16.5 %	15.1 %	18.2 %	20.0 %
Lowest Part I violent crime per 1,000 ranking compared to the 30 largest U.S. cities (Calendar Year) ⁵	3	3	4	N/A	N/A	<5
Number of persons severely injured or killed from traffic collisions ⁶	228	193	213	228	223	127
Percentage reduction in severe and fatal traffic collisions each fiscal year from the baseline 2015 through 2025 ⁷	0%	10%	-18%	-31%	-37%	10%

1. As of March 1, 2023, the California Office of Emergency Services mandates that 95% of incoming 9-1-1 calls be answered within 20 seconds or less. New numbers will be reported in Fiscal Year 2024.
2. The Police Department does not have complete data for this KPI as it completes the transition to a third-party entity, Zencity, to conduct thousands of monthly Trust and Safety surveys. The project provides an anonymous satisfaction survey from the community, is available in multiple languages, and does not limit the surveys to those that the Police Department interacts with, but the community as a whole. The surveys ask the community what their biggest concerns are and give the nine patrol divisions a clearer picture of the issues affecting the areas they patrol. The customer survey and monthly reports are available on the City of San Diego, Police Department's webpage at: <https://www.sandiego.gov/police/data-transparency/trust-safety-survey>. In FY 2024, the Department will report on the Trust and Safety survey ratings with a goal of an overall score of 70 out of 100.
3. Complaints have decreased from FY 2022 to FY 2023 to be within pre-FY 2021 levels. The target will continue to be a change of less than 5% from the prior year and the goal will always be zero discrimination complaints.
4. The 1% accounts for those who are out of work for military, medical, industrial and other leave types.
5. Data shown for FY 2021 represents calendar year 2021 data from the Federal Bureau of Investigation (FBI). Data for calendar year 2022 is expected to be available from the FBI in the fall of 2023.
6. The target indicator is aligned with the City's Vision Zero initiative. Starting in FY 2020 the criteria for this KPI includes "severely injured or killed" from traffic collision data, whereas, previous data only consists of persons killed from traffic collisions. The annual projected values are based on a ten percent (10%) reduction goal from the previous year's target. The baseline number of persons killed in traffic collisions in the calendar year 2015 was 59. The new baseline number of persons severely injured or killed from traffic collisions in Fiscal Year 2020 is 193 and the Fiscal Year 2023 Goal was 141. The initial goal of Vision Zero is to reduce persons killed in traffic collisions to zero by the calendar year 2025 through changes in the roadway environment and through education and enforcement of roadway users.
7. Starting in FY 2020, the criteria for this KPI includes "severely injured or killed" from traffic collision data, whereas previous data only consisted of the number of persons killed from traffic collisions. The baseline number of persons killed in calendar year 2015 was 59. The new baseline number of persons severely injured or killed from traffic collisions in Fiscal Year 2020 is 193 and the Fiscal Year 2024 Goal is 127. The Fiscal Year 2023 Actual percentage is persons severely injured or killed compared to the Target.

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	2,634.14	2,664.14	2,687.14	23.00
Personnel Expenditures	\$ 518,700,459	\$ 500,902,237	\$ 534,395,359	\$ 33,493,122
Non-Personnel Expenditures	92,300,021	93,229,060	93,706,044	476,984
Total Department Expenditures	\$ 611,000,480	\$ 594,131,297	\$ 628,101,403	\$ 33,970,106
Total Department Revenue	\$ 49,409,446	\$ 57,160,848	\$ 56,908,429	\$ (252,419)

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Administrative Services	\$ 6,694	\$ -	\$ -	\$ -
Centralized Investigations Division	102,424,933	95,558,304	104,981,705	9,423,401
Neighborhood Policing	22,270,738	28,276,594	24,660,385	(3,616,209)
Patrol Operations Division	249,448,773	232,402,221	259,442,045	27,039,824
Police Operations	36,852,886	38,079,151	42,103,006	4,023,855
Support Operations	94,582,259	95,596,652	93,372,356	(2,224,296)
Traffic, Youth & Event Services	49,617,138	51,842,529	48,749,256	(3,093,273)
Training/Employee Development	48,996,590	42,950,715	49,600,009	6,649,294
Total	\$ 604,200,010	\$ 584,706,166	\$ 622,908,762	\$ 38,202,596

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Centralized Investigations Division	434.73	426.73	451.73	25.00
Neighborhood Policing	92.15	87.15	73.15	(14.00)
Patrol Operations Division	1,192.00	1,158.00	1,170.00	12.00
Police Operations	108.00	111.00	117.00	6.00
Support Operations	321.84	319.84	314.84	(5.00)
Traffic, Youth & Event Services	232.06	257.06	250.06	(7.00)
Training/Employee Development	253.36	304.36	310.36	6.00
Total	2,634.14	2,664.14	2,687.14	23.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 24,277,589	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Extension of Shift Overtime Adjustment	0.00	6,087,000	-
Adjustments to reflect an increase in extension of shift related overtime and fringe expenditures.			

Police

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Smart Streetlights Deployment Addition of non-personnel expenditures to support the deployment of Smart Streetlights.	0.00	3,500,000	-
Patrol Staffing Backfill Addition of overtime expenditures to reflect an increase in patrol staffing backfill.	0.00	2,637,700	-
Required Overtime Adjustments Addition of overtime expenditures and revenue as a result of prior year labor union negotiated salary increases.	0.00	2,457,460	328,909
Historical Overtime Expenditures Addition of overtime expenditures offset with budgeted personnel expenditure savings to align with projected expenditures.	0.00	1,650,747	-
Addition of Supplemental Positions Addition of 12.00 FTE positions and one-time non-personnel expenditures to support operations.	12.00	1,516,031	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,496,416	-
Rental of Police Firearms Training Facility Addition of one-time non-personnel expenditure for the rental of a firearms training facility.	0.00	975,000	-
Addition of Police Investigative Service Officers Addition of 10.00 FTE positions and non-personnel expenditures to support sworn personnel in the field, various investigative units, and the property room.	10.00	780,084	-
Assistant Police Chief Addition of 1.00 Assistant Police Chief to support Police Operations.	1.00	541,492	-
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	458,592	-
Ammunition Addition of non-personnel expenditures for the contractual increase of ammunition.	0.00	408,540	-
Cellphone Service Addition of non-personnel expenditures to support cellphone assignments to all sworn and some civilian positions.	0.00	358,380	-
Ballistic Vests Addition of non-personnel expenditures for the contractual increase of ballistic vests.	0.00	271,920	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	245,218	-
Enhanced Sworn Recruiting Efforts Addition of one-time non-personnel expenditures to support enhanced recruitment efforts.	0.00	225,000	-
Sexual Assault Examinations Addition of non-personnel expenditures for the contractual increase of sexual assault medical evidentiary examinations.	0.00	191,400	-
Maintenance and Janitorial Services Addition of non-personnel expenditures for the contractual increases in maintenance and janitorial services.	0.00	172,920	-
Police Management Incentive Program Addition of non-personnel expenditures to support the Police Management Incentive Pay per the negotiated Memorandum of Understanding (MOU) between the City and the Police Officers Association (POA).	0.00	171,600	-
Loan Tuition Reimbursement Program Addition of non-personnel expenditures to support the student loan repayment program as part of the Memorandum of Understanding (MOU) between the City and the San Diego Police Officers Association (POA).	0.00	132,000	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(1,549,291)	-
Reduction of Clean SD and Neighborhood Policing Overtime Reduction in Neighborhood Policing and Clean SD overtime expenditures.	0.00	(2,637,700)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(6,165,502)	-
Safety Sales Tax Allocation Adjustment to reflect revised Safety Sales Tax revenue associated with the Public Safety Services and Debt Services Fund.	0.00	-	926,001
Special Event Non-Profit Revenue Adjustment to reflect a City Council-approved increase for fees related to non-profit organizations' special events.	0.00	-	417,190
Transient Occupancy Tax Reimbursement Adjustment to reflect revised revenue for the safety and maintenance of tourism-related facilities from the Transient Occupancy Tax Fund.	0.00	-	350,000

Police

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Superior Court Revenue Miscellaneous Fines	0.00	-	(48,500)
Adjustment to reflect revised revenue projections in Miscellaneous Fines related to Crime Prevention, Health and Safety, and Non-Traffic School fines.			
Criminal Justice Administrative Fee	0.00	-	(428,366)
Adjustment to reflect revised criminal justice administrative fee revenue projections as a result of California AB 1869.			
Parking Citation Revenue	0.00	-	(891,460)
Adjustment to reflect revised parking citations revenue projections related to CVC 52.04 (Vehicle Registration) SB 1359.			
Municipal Court Revenue	0.00	-	(1,430,189)
Adjustment to reflect revised municipal court revenue projections related to vehicle code violations and traffic school fees.			
Total	23.00	\$ 38,202,596	\$ (776,415)

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 295,358,510	\$ 300,095,939	\$ 327,054,116	\$ 26,958,177
Fringe Benefits	223,341,950	200,806,298	207,341,243	6,534,945
PERSONNEL SUBTOTAL	518,700,459	500,902,237	534,395,359	33,493,122
NON-PERSONNEL				
Supplies	\$ 8,140,050	\$ 7,917,904	\$ 11,977,195	\$ 4,059,291
Contracts & Services	39,653,667	40,266,348	42,066,814	1,800,466
<i>External Contracts & Services</i>	<i>15,332,456</i>	<i>16,870,058</i>	<i>18,225,509</i>	<i>1,355,451</i>
<i>Internal Contracts & Services</i>	<i>24,321,211</i>	<i>23,396,290</i>	<i>23,841,305</i>	<i>445,015</i>
Information Technology	21,087,181	19,404,136	17,587,845	(1,816,291)
Energy and Utilities	12,904,277	14,511,921	16,684,949	2,173,028
Other	278,244	-	171,600	171,600
Transfers Out	2,700,000	-	-	-
Capital Expenditures	107,513	1,075,000	25,000	(1,050,000)
Debt	628,619	628,620	-	(628,620)
NON-PERSONNEL SUBTOTAL	85,499,551	83,803,929	88,513,403	4,709,474
Total	\$ 604,200,010	\$ 584,706,166	\$ 622,908,762	\$ 38,202,596

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 13,991,236	\$ 19,001,334	\$ 19,669,067	\$ 667,733
Fines Forfeitures and Penalties	20,226,284	23,379,084	21,008,935	(2,370,149)
Licenses and Permits	1,773,674	2,972,357	2,972,357	-
Other Local Taxes	1,437,222	1,672,118	1,672,118	-
Other Revenue	1,731,396	537,879	537,879	-
Rev from Other Agencies	595,453	858,723	858,723	-
Transfers In	5,402,325	5,075,230	6,001,231	926,001
Total	\$ 45,157,592	\$ 53,496,725	\$ 52,720,310	\$ (776,415)

Police

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
20000011	Account Clerk	5.00	5.00	5.00	\$ 45,627 -	54,916 \$	254,080	
20000012	Administrative Aide 1	2.00	2.00	3.00	51,126 -	61,583	173,368	
20000024	Administrative Aide 2	14.00	13.00	14.00	58,888 -	70,962	933,823	
20000041	Assistant Management Analyst	1.00	1.00	1.00	61,503 -	74,763	74,073	
20001190	Assistant Police Chief	6.00	6.00	7.00	89,589 -	339,372	1,721,506	
20000311	Associate Department Human Resources Analyst	2.00	2.00	3.00	74,763 -	90,340	229,780	
20000119	Associate Management Analyst	17.00	18.00	18.00	74,763 -	90,340	1,428,519	
20000134	Associate Management Analyst	3.00	3.00	4.00	74,763 -	90,340	321,850	
20000231	Cal-ID Technician	5.00	4.00	2.00	45,493 -	54,831	115,382	
90000231	Cal-ID Technician - Hourly	0.88	0.88	0.88	45,493 -	54,831	48,252	
20000539	Clerical Assistant 2	9.00	10.00	7.00	41,370 -	49,860	319,600	
90000539	Clerical Assistant 2 - Hourly	2.63	2.63	2.63	41,370 -	49,860	131,131	
20001163	Confidential Secretary to the Police Chief	1.00	1.00	1.00	36,489 -	152,202	91,066	
20000441	Crime Scene Specialist	8.00	8.00	9.00	70,941 -	85,633	723,468	
20000348	Criminalist 2	20.00	21.00	23.00	103,625 -	125,210	2,536,267	
20000349	Criminalist 2	10.00	9.00	7.00	103,625 -	125,210	790,130	
21000450	Criminalist 3	5.00	5.00	5.00	108,783 -	131,468	651,219	
20001168	Deputy Director	0.00	0.00	1.00	67,740 -	249,134	179,458	
20000386	Dispatcher 2	83.00	83.00	83.00	54,334 -	65,599	5,184,191	
90000386	Dispatcher 2 - Hourly	1.88	1.88	1.88	54,334 -	65,599	123,327	
20000391	DNA Technical Manager	1.00	1.00	1.00	108,783 -	131,468	131,468	
20000398	Documents Examiner 3	1.00	1.00	1.00	85,290 -	102,989	85,290	
20000924	Executive Assistant	1.00	1.00	1.00	59,068 -	71,442	71,442	
20001120	Executive Assistant Police Chief	1.00	1.00	1.00	89,589 -	339,372	263,416	
21000433	Geographic Info Systems Analyst 3	1.00	1.00	1.00	83,637 -	101,133	83,637	
20000290	Information Systems Analyst 2	5.00	5.00	5.00	76,193 -	92,069	397,407	
20000293	Information Systems Analyst 3	6.00	6.00	6.00	83,637 -	101,133	571,806	
20000998	Information Systems Analyst 4	3.00	3.00	3.00	94,074 -	113,988	302,136	
20000590	Laboratory Technician	3.00	10.00	16.00	58,865 -	71,112	1,009,674	
20000577	Latent Print Examiner 2	11.00	11.00	10.00	80,035 -	96,706	915,584	
21000500	Latent Print Examiner 3	1.00	1.00	1.00	83,750 -	101,229	101,229	
21000475	Latent Print Examiner Aide	3.00	3.00	3.00	54,538 -	65,832	173,805	
90001073	Management Intern - Hourly	0.75	0.75	0.75	36,489 -	36,624	27,468	
20000756	Office Support Specialist	32.00	32.00	33.00	42,727 -	51,426	1,604,207	

Police

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000672	Parking Enforcement Officer 1	40.00	52.00	52.00	49,311 - 59,277	2,814,041
20000663	Parking Enforcement Officer 2	18.00	24.00	24.00	54,089 - 65,158	1,499,110
20000670	Parking Enforcement Supervisor	6.00	8.00	8.00	62,590 - 75,200	584,268
20000680	Payroll Specialist 2	6.00	6.00	8.00	50,258 - 60,679	470,763
20000173	Payroll Supervisor	1.00	1.00	2.00	57,624 - 69,765	124,947
20000717	Police Captain	21.00	21.00	21.00	168,903 - 202,295	4,246,347
20001133	Police Chief	1.00	1.00	1.00	89,589 - 339,372	281,257
20000308	Police Code Compliance Officer	5.00	7.00	7.00	58,327 - 70,146	467,384
20000719	Police Detective	323.00	323.00	323.00	96,202 - 116,247	35,130,176
90000719	Police Detective - Hourly	1.73	1.73	1.73	96,202 - 116,247	201,106
20000111	Police Dispatch Administrator	3.00	3.00	4.00	89,478 - 108,721	415,641
20000729	Police Dispatcher	59.00	59.00	59.00	65,680 - 79,183	4,370,567
90000729	Police Dispatcher - Hourly	1.21	1.21	1.21	65,680 - 79,183	95,811
20000987	Police Dispatch Supervisor	15.00	15.00	15.00	79,479 - 95,892	1,436,444
20000715	Police Investigative Service Officer 2	19.00	19.00	28.00	50,969 - 61,529	1,559,850
20000696	Police Lead Dispatcher	12.00	12.00	12.00	72,283 - 87,133	1,027,850
20000718	Police Lieutenant	56.00	56.00	58.00	142,232 - 170,276	9,716,389
20000721	Police Officer 2	1,318.00	1,315.00	1,316.00	91,610 - 110,709	136,559,070
90000721	Police Officer 2 - Hourly	1.15	1.15	1.15	91,610 - 110,709	127,315
20000723	Police Officer 3	11.00	11.00	11.00	96,202 - 116,247	1,220,027
20000734	Police Property & Evidence Specialist	15.00	15.00	15.00	43,415 - 52,069	732,597
20000735	Police Records Clerk	34.00	35.00	33.00	47,767 - 57,691	1,758,415
20000725	Police Recruit	0.00	1.00	0.00	61,105 - 73,672	-
20000724	Police Sergeant	299.00	301.00	300.00	111,182 - 134,398	39,204,938
20000329	Police Service Officer 2	3.00	3.00	3.00	49,135 - 59,109	166,647
20000730	Polygrapher 3	4.00	4.00	3.00	89,788 - 108,269	318,835
20001234	Program Coordinator	8.00	8.00	9.00	36,489 - 198,900	1,261,685
20001222	Program Manager	3.00	3.00	2.00	67,740 - 249,134	331,311
20000952	Property and Evidence Supervisor	3.00	3.00	3.00	53,536 - 64,463	189,495
20000783	Public Information Clerk	0.00	0.00	2.00	45,627 - 54,916	95,487
20000869	Senior Account Clerk	1.00	1.00	2.00	52,234 - 63,020	121,525
20000927	Senior Clerk/Typist	12.00	12.00	12.00	48,915 - 59,015	688,573
20000312	Senior Department Human Resources Analyst	1.00	1.00	1.00	74,437 - 90,008	90,008
20000015	Senior Management Analyst	3.00	3.00	4.00	82,066 - 99,234	391,888
20000064	Senior Parking Enforcement Supervisor	1.00	1.00	1.00	76,484 - 92,177	92,177
20000882	Senior Police Records Clerk	9.00	9.00	9.00	54,856 - 66,370	565,059
90000882	Senior Police Records Clerk - Hourly	0.85	0.85	0.85	54,856 - 66,370	56,414

Police

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000957	Senior Property & Evidence Supervisor	1.00	1.00	1.00	67,812 - 81,941	69,856
90001013	Special Event Traffic Controller 1 - Hourly	39.06	39.06	39.06	42,584 - 51,189	1,999,438
20001012	Special Event Traffic Control Supervisor	4.00	4.00	4.00	56,689 - 68,130	271,116
20001243	Supervising Crime Scene Specialist	1.00	1.00	1.00	91,671 - 110,812	110,812
20000892	Supervising Criminalist	5.00	5.00	5.00	119,172 - 143,960	713,640
20001244	Supervising Latent Print Examiner	1.00	1.00	1.00	97,978 - 118,463	112,961
20000970	Supervising Management Analyst	2.00	2.00	2.00	87,965 - 106,585	204,883
	2nd Watch Shift					1,556,840
	2-Wheel Motorcycle (POA)					149,277
	3rd Watch Shift					1,655,481
	3-Wheel Motorcycle (MEA)					99,216
	Acct Recon Pay					78,342
	Admin Assign Pay					208,320
	Advanced Post Certificate					10,768,198
	Air Support Trainer					24,908
	Bilingual - Dispatcher					34,944
	Bilingual - POA					1,098,055
	Bilingual - Regular					85,904
	Budgeted Personnel					(32,194,363)
	Expenditure Savings					
	Canine Care					190,168
	Comm Relations					104,466
	Core Instructor Pay					22,691
	Detective Pay					698,880
	Dispatch Cert Pay					2,036,465
	Dispatcher Training					242,967
	Emergency Negotiator					91,771
	Field Training Pay					2,630,006
	Flight Pay					119,796
	Holiday Credit on Day Off					3,011,628
	Intermediate Post Certificate					1,904,294
	Latent Print Exam Cert					30,049
	Night Shift Pay					6,152
	Overtime Budgeted					49,337,051
	Service Pay					2,631,018
	Shift Rotation Pay					343,695
	Sick Leave - Hourly					42,963
	Split Shift Pay					67,566
	Standby Pay					2,603
	Swat Team Pay					434,200
	Tactical Flight Officer Pay					11,070

Police

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
	Termination Pay Annual Leave					2,360,724
	Vacation Pay In Lieu					3,503,589
FTE, Salaries, and Wages Subtotal		2,634.14	2,664.14	2,687.14		\$ 327,054,116

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,559,671	\$ 3,200,643	\$ 3,091,139	\$ (109,504)
Flexible Benefits	30,407,167	31,050,068	32,938,111	1,888,043
Long-Term Disability	982,846	810,994	870,460	59,466
Medicare	4,279,227	3,810,788	4,083,678	272,890
Other	1,046	-	-	-
Other Post-Employment Benefits	15,491,710	13,642,222	13,180,939	(461,283)
Retiree Medical Trust	44,807	49,350	57,353	8,003
Retirement 401 Plan	28,233	44,604	198,949	154,345
Retirement ADC	143,997,852	124,918,251	126,443,874	1,525,623
Retirement DROP	1,015,898	1,063,759	1,032,750	(31,009)
Risk Management Administration	2,757,763	2,793,573	2,981,979	188,406
Supplemental Pension Savings Plan	2,986,261	3,161,951	1,875,759	(1,286,192)
Unemployment Insurance	334,853	294,788	280,590	(14,198)
Workers' Compensation	17,454,616	15,965,307	20,305,662	4,340,355
Fringe Benefits Subtotal	\$ 223,341,950	\$ 200,806,298	\$ 207,341,243	\$ 6,534,945
Total Personnel Expenditures			\$ 534,395,359	

Seized Assets - California Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Police Operations	\$ 11,794	\$ 500,000	\$ 121,919	\$ (378,081)
Total	\$ 11,794	\$ 500,000	\$ 121,919	\$ (378,081)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Officer Safety Equipment	0.00	\$ 110,000	\$ 88,119
Addition of revenue and non-personnel expenditures to procure officer safety equipment.			
One-Time Additions and Annualizations	0.00	(488,081)	(63,119)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Total	0.00	\$ (378,081)	\$ 25,000

City of San Diego

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Fiscal Year 2024 Adopted Budget

Police

Expenditures by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
NON-PERSONNEL								
Supplies	\$	11,444	\$	500,000	\$	121,919	\$	(378,081)
Contracts & Services		350		-		-		-
<i>External Contracts & Services</i>		350		-		-		-
NON-PERSONNEL SUBTOTAL		11,794		500,000		121,919		(378,081)
Total	\$	11,794	\$	500,000	\$	121,919	\$	(378,081)

Revenues by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Rev from Money and Prop	\$	4,241	\$	-	\$	-	\$	-
Rev from Other Agencies		95,043		75,000		100,000		25,000
Total	\$	99,284	\$	75,000	\$	100,000	\$	25,000

Seized Assets - Federal DOJ Fund

Department Expenditures

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Police Operations	\$	515,229	\$	477,765	\$	1,111,501	\$	633,736
Total	\$	515,229	\$	477,765	\$	1,111,501	\$	633,736

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	\$ 1,019,298	\$ 598,996
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Non-Discretionary Adjustment	0.00	(562)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Federal Asset Forfeiture Revenue and Supplies	0.00	(385,000)	(500,000)
Reduction of federal asset forfeiture revenue and non-personnel expenditures to align with remaining fund balance available for use.			
Total	0.00	\$ 633,736	\$ 98,996

Police

Expenditures by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
NON-PERSONNEL								
Supplies	\$	172,353	\$	10,888	\$	441,276	\$	430,388
Contracts & Services		39,656		13,060		254,382		241,322
<i>External Contracts & Services</i>		-		-		240,000		240,000
<i>Internal Contracts & Services</i>		39,656		13,060		14,382		1,322
Information Technology		151,594		-		-		-
Energy and Utilities		1,642		453,817		415,843		(37,974)
Capital Expenditures		149,984		-		-		-
NON-PERSONNEL SUBTOTAL		515,229		477,765		1,111,501		633,736
Total	\$	515,229	\$	477,765	\$	1,111,501	\$	633,736

Revenues by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Rev from Federal Agencies	\$	480,738	\$	470,311	\$	569,307	\$	98,996
Rev from Money and Prop		12,861		-		-		-
Rev from Other Agencies		15,663		-		-		-
Total	\$	509,262	\$	470,311	\$	569,307	\$	98,996

Seized Assets - Federal Treasury Fund

Department Expenditures

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Police Operations	\$	622,061	\$	2,882,000	\$	119,187	\$	(2,762,813)
Total	\$	622,061	\$	2,882,000	\$	119,187	\$	(2,762,813)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	\$	(2,762,813) \$
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			-
Total	0.00	\$	(2,762,813) \$

Expenditures by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
NON-PERSONNEL								
Supplies	\$	60,080	\$	801,000	\$	-	\$	(801,000)
Contracts & Services		325,978		638,000		119,187		(518,813)
<i>External Contracts & Services</i>		325,978		638,000		119,187		(518,813)
Information Technology		190,980		1,043,000		-		(1,043,000)
Capital Expenditures		45,023		400,000		-		(400,000)

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Fiscal Year 2024 Adopted Budget

Police

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL SUBTOTAL	622,061	2,882,000	119,187	(2,762,813)
Total	\$ 622,061	\$ 2,882,000	\$ 119,187	\$ (2,762,813)

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Rev from Federal Agencies	\$ 41,171	\$ 118,812	\$ 118,812	-
Rev from Money and Prop	27,103	-	-	-
Total	\$ 68,274	\$ 118,812	\$ 118,812	-

State COPS

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Police Operations	\$ 5,651,387	\$ 5,565,366	\$ 3,840,034	(1,725,332)
Total	\$ 5,651,387	\$ 5,565,366	\$ 3,840,034	(1,725,332)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revenue and Contractual Expenditures	0.00	\$ 600,000	\$ 1,260,000
Addition of projected revenue and non-personnel expenditures due to anticipated increases in the Body Worn Cameras and Sexual Assault Response Team kit testing contracts.			
Non-Discretionary Adjustment	0.00	10,490	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
One-Time Additions and Annualizations	0.00	(2,335,822)	(860,000)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Total	0.00	\$ (1,725,332)	\$ 400,000

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Supplies	\$ 1,346,659	\$ 935,377	\$ 617,401	(317,976)
Contracts & Services	1,038,443	1,389,544	500,034	(889,510)

Police

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
<i>External Contracts & Services</i>	1,038,443	1,389,544	500,034	(889,510)
Information Technology	2,759,592	3,240,445	2,722,599	(517,846)
Energy and Utilities	319,999	-	-	-
Capital Expenditures	186,693	-	-	-
NON-PERSONNEL SUBTOTAL	5,651,387	5,565,366	3,840,034	(1,725,332)
Total	\$ 5,651,387	\$ 5,565,366	\$ 3,840,034	\$ (1,725,332)

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Other Revenue	\$ 477	\$ -	\$ -	-
Rev from Money and Prop	35,706	-	-	-
Rev from Other Agencies	3,538,850	3,000,000	3,400,000	400,000
Total	\$ 3,575,033	\$ 3,000,000	\$ 3,400,000	\$ 400,000

Revenue and Expense Statement (Non-General Fund)

Seized Assets - Funds	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 5,628,125	\$ 5,172,769	\$ 1,806,106
TOTAL BALANCE AND RESERVES	\$ 5,628,125	\$ 5,172,769	\$ 1,806,106
REVENUE			
Revenue from Federal Agencies	\$ 521,909	\$ 589,123	\$ 688,119
Revenue from Other Agencies	127,478	75,000	100,000
Revenue from Use of Money and Property	44,339	-	-
TOTAL REVENUE	\$ 693,727	\$ 664,123	\$ 788,119
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,321,852	\$ 5,836,892	\$ 2,594,225
OPERATING EXPENSE			
Supplies	\$ 243,877	\$ 1,311,888	\$ 563,195
Contracts & Services	365,984	651,060	373,569
Information Technology	342,574	1,043,000	-
Energy and Utilities	1,642	453,817	415,843
Capital Expenditures	195,007	400,000	-
TOTAL OPERATING EXPENSE	\$ 1,149,083	\$ 3,859,765	\$ 1,352,607
TOTAL EXPENSE	\$ 1,149,083	\$ 3,859,765	\$ 1,352,607
BALANCE	\$ 5,172,769	\$ 1,977,127	\$ 1,241,618
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,321,852	\$ 5,836,892	\$ 2,594,225

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Police

Revenue and Expense Statement (Non-General Fund)

State COPS	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 5,064,580	\$ 2,988,227	\$ 602,753
TOTAL BALANCE AND RESERVES	\$ 5,064,580	\$ 2,988,227	\$ 602,753
REVENUE			
Other Revenue	\$ 477	\$ -	\$ -
Revenue from Other Agencies	3,538,850	3,000,000	3,400,000
Revenue from Use of Money and Property	35,706	-	-
TOTAL REVENUE	\$ 3,575,033	\$ 3,000,000	\$ 3,400,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 8,639,613	\$ 5,988,227	\$ 4,002,753
OPERATING EXPENSE			
Supplies	\$ 1,346,659	\$ 935,377	\$ 617,401
Contracts & Services	1,038,443	1,389,544	500,034
Information Technology	2,759,592	3,240,445	2,722,599
Energy and Utilities	319,999	-	-
Capital Expenditures	186,693	-	-
TOTAL OPERATING EXPENSE	\$ 5,651,387	\$ 5,565,366	\$ 3,840,034
TOTAL EXPENSE	\$ 5,651,387	\$ 5,565,366	\$ 3,840,034
BALANCE	\$ 2,988,227	\$ 422,861	\$ 162,719
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 8,639,613	\$ 5,988,227	\$ 4,002,753

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Public Safety Services and Debt Service Fund



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Public Safety Services and Debt Service Fund



Description

The Public Safety Services & Debt Service Fund was established as a Special Revenue Fund for the purpose of tracking expenditures for public safety needs. The source of funding for the Public Safety Services & Debt Service Fund is Safety Sales Tax revenue, a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Debt service for the Fire and Lifeguard Facilities Fund is paid first from this fund and the remainder of the safety sales tax revenue is distributed equally between the Police and Fire-Rescue departments.

Public Safety Services and Debt Service Fund

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	12,197,870	11,594,620	13,402,932	1,808,312
Total Department Expenditures	\$ 12,197,870	\$ 11,594,620	\$ 13,402,932	\$ 1,808,312
Total Department Revenue	\$ 12,294,015	\$ 11,594,620	\$ 13,402,932	\$ 1,808,312

Public Safety Services & Debt Service Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Public Safety Services & Debt Service Fund	\$ 12,197,870	\$ 11,594,620	\$ 13,402,932	\$ 1,808,312
Total	\$ 12,197,870	\$ 11,594,620	\$ 13,402,932	\$ 1,808,312

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Safety Sales Tax Support	0.00	\$ 1,808,312	\$ 1,808,312
Adjustment to reflect revised revenue and non-personnel expenditures related to safety sales tax support of the Public Safety Services and Debt Services Fund.			
Total	0.00	\$ 1,808,312	\$ 1,808,312

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Transfers Out	\$ 12,197,870	\$ 11,594,620	\$ 13,402,932	\$ 1,808,312
NON-PERSONNEL SUBTOTAL	12,197,870	11,594,620	13,402,932	1,808,312
Total	\$ 12,197,870	\$ 11,594,620	\$ 13,402,932	\$ 1,808,312

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Rev from Money and Prop	\$ 23,591	\$ -	\$ -	-
Sales Tax	12,270,424	11,594,620	13,402,932	1,808,312
Total	\$ 12,294,015	\$ 11,594,620	\$ 13,402,932	\$ 1,808,312

Public Safety Services and Debt Service Fund

Revenue and Expense Statement (Non-General Fund)

Public Safety Services & Debt Service Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 909,927	\$ 1,006,072	\$ 1,034,513
TOTAL BALANCE AND RESERVES	\$ 909,927	\$ 1,006,072	\$ 1,034,513
REVENUE			
Revenue from Use of Money and Property	\$ 23,591	\$ -	\$ -
Sales Tax	12,270,424	11,594,620	13,402,932
TOTAL REVENUE	\$ 12,294,015	\$ 11,594,620	\$ 13,402,932
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 13,203,942	\$ 12,600,692	\$ 14,437,445
OPERATING EXPENSE			
Transfers Out	\$ 12,197,870	\$ 11,594,620	\$ 13,402,932
TOTAL OPERATING EXPENSE	\$ 12,197,870	\$ 11,594,620	\$ 13,402,932
TOTAL EXPENSE	\$ 12,197,870	\$ 11,594,620	\$ 13,402,932
BALANCE	\$ 1,006,072	\$ 1,006,072	\$ 1,034,513
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 13,203,942	\$ 12,600,692	\$ 14,437,445

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.



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Public Utilities



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Description

The Public Utilities Department provides water for City of San Diego customers through the Water Utility Fund, wastewater collection for City of San Diego customers through the Municipal Wastewater Fund, and wastewater treatment and disposal services for City of San Diego customers and regional partners through the Metropolitan Wastewater Fund.

The Department is committed to the following in its management of Water and Wastewater services:

Quality: We surpass quality and safety standards.

Value: We operate and invest wisely.

Reliability: We consistently provide dependable services.

Customer Service: We are responsive, professional and courteous.

The water system serves the City and certain surrounding areas, including retail, wholesale and reclaimed water customers. The water system's service area covers 403 miles, including 342 miles in the City, and has approximately 1.4 million retail customers.

The wastewater system consists of two sub-systems: the Municipal Sub-System and the Metropolitan Sub-System. The Municipal system is a sewage collection and conveyance system for the City's residents, and the Metropolitan system treats and disposes of the wastewater generated by the City and 12 other cities and districts near the city. The Metropolitan system has sufficient capacity to accommodate a regional population in excess of 2.5 million. The entire wastewater system covers approximately 450 square miles and a population of over 2.3 million. The system can treat up to 255 million gallons of wastewater per day and includes: 82 pump stations; 3 wastewater treatment plants; a bio-solid processing plant; 2 ocean outfalls; and more than 3,000 miles of pipeline.

The City is implementing a large-scale potable reuse project called Pure Water San Diego that uses proven water purification technology to produce a safe, sustainable, and high-quality water supply for San Diego. The Program is a cost-effective investment that will provide a reliable, locally controlled, and drought-proof drinking water supply.

Public Utilities

The vision is:

A world-class water utility for a world-class city.

The mission is:

To provide reliable water utility services that protect the health of our communities and the environment.

Goals and Objectives

Goal 1: Water Supply and Environmental Stewardship

- Water supply and conservation
- Carbon footprint and energy management

Goal 2: Organization Excellence

- Rate structure optimization
- Safety
- Training and development
- Culture of Accountability

Goal 3: Community Engagement

- Stakeholder understanding and support
- Customer service strategies
- Develop an SAP-integrated Customer Self-Service Portal

Goal 4: Infrastructure Management

- Asset Management
- Infrastructure investment

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i> Yes 1. Collaborating with internal training teams to source and provide staff trainings that sustain and enhance water and wastewater industry knowledge, and provide tools to advance employee careers. 2. Collaborating with Human Resources to obtain additional add-on pays that allows the Department to better recruit key personnel with specific skills that allow us to deliver safe, clean drinking water and reliable wastewater services to all customers.	<i>Do the Budget Adjustments address a disparity?</i> Yes Budget Adjustments will address disparities that align with the following Tactical Equity Plan goals: 1.To deliver safe, clean drinking water and provide wastewater services to all customers daily. 2.To ensure all customers have equal access and ability to communicate and receive service from the call center; are assisted by staff that have the knowledge, skills, and tools to provide excellent customer service; and gets a resolution. 3.To enable staff to pursue training to advance their career or

Budget Equity Impact Statement	
	<p>support the department's goals. Budget Adjustment #1: Customer Support Positions and Technology. Budget Adjustment #2: System Resiliency improvements including regulatory compliance. Budget Adjustment #3: Funding for key infrastructure repairs including dams and pump-stations. Equity Lens response: The Public Utilities Department is entrusted to provide reliable water and wastewater services 24/7 365 days a year and provide information to our customers. This requires a system that is well maintained, reliable with high qualified and trained employees. Investing in adequate staffing and systems and training will address internal and external disparities. Internally- Employees depend upon having a water and wastewater system that are well maintained, monitored and have clear long-term replacement schedules. This allows the systems to be optimized to provide a high level of reliability at a minimized costs. Externally- The department's most vulnerable customers can't afford to wait on hold for hours to address common items related to their bills and services. The department needs the correct number of staff and the right systems to efficiently serve our customers.</p>

Public Utilities

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Percentage reduction of per capita water consumption ¹	15.0%	24.4%	18.0%	2.0%	22.0%	5.0%
Percentage of Pure Water Phase 1 plan developed and implemented on schedule	60.0%	1.5%	100.0%	50.0%	80.0%	100.0%
Average number of days to respond to and resolve customer-initiated service investigations	14.0	12.2	17.4	19.2	5.4	15.0
Sewer mains replaced, repaired, or rehabilitated ²	41.50	40.00	40.15	16.17	30.30	40.00
Miles of water mains awarded for replacement	18.30	35.00	25.52	8.54	21.56	35.00
Average number of minutes for water main break response time	22.00	25.00	25.00	21.24	45.00	30.00
Number of acute sewer main defects identified	158	94	140	173	172	150
Number of sanitary sewer overflows (SSOs)	53	30	34	36	53	40
Number of water main breaks	61	40	26	24	38	40

1. Reduction of per capita consumption is an ongoing, long-term effort and is not a compounding annual target of a 5% reduction from prior fiscal year. Calendar Year 2013 is the baseline year and the results reflect calendar year. The results tie to water consumption reports submitted to the State.
2. This is awarded sewer miles.

Public Utilities

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	1,791.50	1,893.19	1,932.21	39.02
Personnel Expenditures	\$ 192,066,775	\$ 217,978,134	\$ 239,770,780	\$ 21,792,646
Non-Personnel Expenditures	772,831,832	833,640,639	862,297,184	28,656,545
Total Department Expenditures	\$ 964,898,607	\$ 1,051,618,773	\$ 1,102,067,964	\$ 50,449,191
Total Department Revenue	\$ 1,387,388,527	\$ 1,876,956,885	\$ 1,695,256,885	\$ (181,700,000)

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Public Utilities	\$ 2,761,320	\$ 2,831,991	\$ 2,973,740	\$ 141,749
Total	\$ 2,761,320	\$ 2,831,991	\$ 2,973,740	\$ 141,749

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reservoir Recreation Addition of non-personnel expenditures to support recreation staff charges.	0.00	\$ 137,929	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	4,682	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(862)	-
Total	0.00	\$ 141,749	\$ -

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Supplies	\$ 35,414	\$ 61,800	\$ 61,800	\$ -
Contracts & Services	2,655,489	2,717,454	2,853,455	136,001
<i>External Contracts & Services</i>	588,837	901,961	901,611	(350)
<i>Internal Contracts & Services</i>	2,066,652	1,815,493	1,951,844	136,351
Information Technology	6,426	7,272	6,410	(862)
Energy and Utilities	63,991	45,465	52,075	6,610
NON-PERSONNEL SUBTOTAL	2,761,320	2,831,991	2,973,740	141,749
Total	\$ 2,761,320	\$ 2,831,991	\$ 2,973,740	\$ 141,749

Public Utilities

Revenues by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Charges for Services	\$	1,362,182	\$	1,557,115	\$	1,557,115	\$	-
Rev from Money and Prop		180,681		228,960		228,960		-
Total	\$	1,542,863	\$	1,786,075	\$	1,786,075	\$	-

Metropolitan Sewer Utility Fund

Department Expenditures

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Public Utilities	\$	233,964,085	\$	258,147,493	\$	283,730,589	\$	25,583,096
Total	\$	233,964,085	\$	258,147,493	\$	283,730,589	\$	25,583,096

Department Personnel

		FY2022 Budget		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Public Utilities		502.35		512.92		514.28		1.36
Total		502.35		512.92		514.28		1.36

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 12,037,297	\$ -
Water Treatment Support Addition of non-personnel expenditures associated to increased water treatment chemical costs.	0.00	10,906,231	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	(0.46)	4,438,058	-
Discretionary IT Adjustment due to increased support for environmental monitoring and distributed control systems.	0.00	1,811,929	-
Pump Station Repairs Addition of 1.00 Senior Civil Engineer and associated one-time non-personnel expenditures to support repairs to pump stations.	1.00	1,501,198	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Climate Action and Resiliency Addition of one-time non-personnel expenditures for a backup energy source at Pump Station 2.	0.00	1,250,000	-
Pure Water Phase 1 and 2 Addition of 2.76 FTE positions to support the Pure Water program.	2.76	363,388	-
Regulatory Compliance Addition of 8.50 FTE positions and associated one-time non-personnel expenditures to support laboratory accreditation and inspections per State and federal regulations.	1.99	243,118	-
Customer Support and Engagement Addition of 8.00 FTE positions and associated non-personnel expenditures to support customer services.	1.05	140,729	-
System Resiliency Support Addition of 8.00 FTE positions to support the water and wastewater systems.	0.35	49,608	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	10,774	-
Financial Management Support Addition of 0.50 Accountant 3 to support financial management cost allocations.	0.06	6,918	-
Human Resources Support Addition of 1.00 Program Manager, 1.00 Senior Department Human Resources Analyst, and associated non-personnel expenditures to support internal matters related to human resources.	0.60	(47,113)	-
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	(71,752)	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(293,810)	-
Reallocation of Positions Reallocation of positions among various Public Utilities Funds to align with operational needs.	(5.99)	(1,685,012)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(5,078,465)	-
Revised Revenue Adjustments from Metropolitan Joint Powers Authority, revenue bonds, debt payoff of recycled water and assumed state reimbursements for Pure Water Phase 1.	0.00	-	(74,000,000)
Total	1.36	\$ 25,583,096	\$ (74,000,000)

Public Utilities

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 34,403,479	\$ 39,678,896	\$ 42,951,726	\$ 3,272,830
Fringe Benefits	23,866,123	23,939,354	24,438,213	498,859
PERSONNEL SUBTOTAL	58,269,602	63,618,250	67,389,939	3,771,689
NON-PERSONNEL				
Supplies	\$ 26,807,703	\$ 23,025,470	\$ 33,963,156	\$ 10,937,686
Contracts & Services	51,043,624	68,161,757	66,499,371	(1,662,386)
<i>External Contracts & Services</i>	35,553,333	52,987,542	50,074,979	(2,912,563)
<i>Internal Contracts & Services</i>	15,490,291	15,174,215	16,424,392	1,250,177
Information Technology	7,890,748	10,075,465	11,713,584	1,638,119
Energy and Utilities	19,620,864	17,039,248	43,547,446	26,508,198
Other	125,597	238,654	238,654	-
Transfers Out	66,094,181	72,506,850	56,916,640	(15,590,210)
Capital Expenditures	3,053,224	3,481,799	3,461,799	(20,000)
Debt	1,058,542	-	-	-
NON-PERSONNEL SUBTOTAL	175,694,483	194,529,243	216,340,650	21,811,407
Total	\$ 233,964,085	\$ 258,147,493	\$ 283,730,589	\$ 25,583,096

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 105,321,083	\$ 88,793,022	\$ 110,793,022	\$ 22,000,000
Other Revenue	17,129,393	8,000,000	20,000,000	12,000,000
Rev from Federal Agencies	1,755,672	-	-	-
Rev from Money and Prop	2,818,631	2,559,000	2,559,000	-
Transfers In	9,407,732	282,161,376	174,161,376	(108,000,000)
Total	\$ 136,432,511	\$ 381,513,398	\$ 307,513,398	\$ (74,000,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000007	Accountant 3	0.59	0.59	0.65	\$ 87,735 - 106,607	\$ 64,170
20000102	Accountant 4	0.30	0.30	0.30	108,783 - 132,201	32,635
90000102	Accountant 4 - Hourly	0.10	0.00	0.00	108,783 - 132,201	-
20000011	Account Clerk	4.74	4.72	4.72	45,627 - 54,916	233,190
20000012	Administrative Aide 1	1.90	1.96	1.96	51,126 - 61,583	116,381
20000024	Administrative Aide 2	4.97	5.97	5.70	58,888 - 70,962	361,016
20000061	Aircraft Mechanic	1.00	0.00	0.00	136,558 - 165,187	-
20000057	Assistant Chemist	35.04	36.00	35.31	77,932 - 94,677	3,035,856
20001140	Assistant Department Director	1.10	1.10	1.40	89,589 - 339,372	310,765
20001081	Assistant Deputy Chief Operating Officer	0.30	0.30	0.30	89,589 - 339,372	71,484
20001202	Assistant Deputy Director	3.07	2.95	3.30	67,740 - 249,134	585,060
20000070	Assistant Engineer-Civil	12.63	11.99	11.13	87,820 - 105,804	1,077,974
20000071	Assistant Engineer-Civil	0.30	0.30	0.30	87,820 - 105,804	31,746
20000077	Assistant Engineer-Electrical	0.22	0.22	0.22	87,820 - 105,804	23,274
20000087	Assistant Engineer-Mechanical	0.22	0.22	0.22	87,820 - 105,804	23,274

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000080	Assistant Laboratory Technician	1.00	1.00	1.00	48,793 - 58,840	48,793
20001228	Assistant Metropolitan Wastewater Director	0.30	0.30	0.00	45,779 - 250,902	-
20001233	Assistant to the Director	0.00	0.30	0.00	67,740 - 249,134	-
20001091	Assistant to the Water Department Director	0.00	0.00	0.30	36,489 - 170,044	29,903
20000140	Associate Chemist	9.41	9.89	10.94	89,837 - 108,807	1,158,238
20000311	Associate Department Human Resources Analyst	1.50	1.50	1.50	74,763 - 90,340	130,837
20000143	Associate Engineer-Civil	13.99	14.37	13.92	101,101 - 122,102	1,667,505
20000145	Associate Engineer-Civil	1.20	1.20	1.20	101,101 - 122,102	144,690
20000150	Associate Engineer-Electrical	1.44	1.44	1.44	101,101 - 122,102	171,205
20000154	Associate Engineer-Mechanical	0.22	0.22	0.22	101,101 - 122,102	26,862
20000119	Associate Management Analyst	11.00	11.02	10.73	74,763 - 90,340	818,151
20000134	Associate Management Analyst	0.30	0.30	0.30	74,763 - 90,340	27,102
20000162	Associate Planner	0.88	1.32	1.32	82,210 - 99,347	120,477
20000655	Biologist 2	10.54	10.52	10.84	77,468 - 94,237	952,305
20000648	Biologist 3	3.25	3.27	3.07	89,422 - 108,269	330,335
20000195	Boat Operator	1.00	1.00	1.00	66,794 - 79,698	78,503
20000539	Clerical Assistant 2	2.22	2.28	4.28	41,370 - 49,860	209,530
20000829	Compliance and Metering Manager	0.00	0.36	0.36	92,111 - 111,423	38,664
20001168	Deputy Director	2.76	2.80	2.80	67,740 - 249,134	550,714
20000434	Electronics Technician	0.30	0.30	0.30	61,459 - 73,797	18,437
21000451	Environmental Biologist 3	0.44	0.44	0.44	89,837 - 108,807	39,528
20000438	Equipment Painter	2.00	2.00	2.00	59,319 - 71,125	141,183
20000924	Executive Assistant	0.30	0.30	0.30	59,068 - 71,442	21,432
20000183	Fleet Parts Buyer	0.30	0.00	0.00	55,980 - 67,812	-
20000184	Fleet Parts Buyer	0.30	0.60	0.60	55,980 - 67,812	38,601
21000432	Geographic Info Systems Analyst 2	0.00	0.22	0.22	76,193 - 92,069	16,764
21000433	Geographic Info Systems Analyst 3	0.00	0.22	0.22	83,637 - 101,133	18,401
20000501	Heavy Truck Driver 2	3.00	3.00	3.00	49,045 - 59,119	175,019
20000290	Information Systems Analyst 2	1.75	1.75	2.05	76,193 - 92,069	167,307
20000293	Information Systems Analyst 3	2.45	2.45	2.45	83,637 - 101,133	241,679
20000998	Information Systems Analyst 4	1.40	1.40	1.40	94,074 - 113,988	138,681
20000999	Information Systems Analyst 4	1.00	1.00	1.00	94,074 - 113,988	113,988
20000377	Information Systems Technician	0.35	0.35	0.70	60,015 - 72,321	48,308
20000514	Instrumentation and Control Supervisor	1.00	1.00	1.00	84,875 - 102,671	100,849

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000515	Instrumentation and Control Technician	10.30	10.30	10.30	77,335 - 92,856	852,013
20000590	Laboratory Technician	22.25	22.25	22.25	58,865 - 71,112	1,418,322
20000618	Machinist	4.00	4.00	4.00	61,690 - 73,914	295,576
90001073	Management Intern - Hourly	2.74	1.50	1.50	36,489 - 36,624	54,735
20000624	Marine Biologist 2	14.54	14.00	14.00	77,859 - 94,677	1,305,443
20000626	Marine Biologist 3	4.00	4.00	4.00	89,837 - 108,807	433,596
20000756	Office Support Specialist	8.53	8.51	6.06	42,727 - 51,426	274,995
20000634	Organization Effectiveness Specialist 2	0.30	0.30	0.00	67,812 - 81,941	-
20000627	Organization Effectiveness Specialist 3	0.60	0.60	0.30	74,437 - 90,008	22,332
20000639	Organization Effectiveness Supervisor	0.30	0.30	0.30	83,726 - 101,449	30,433
20000680	Payroll Specialist 2	3.00	3.00	3.00	50,258 - 60,679	172,529
20000173	Payroll Supervisor	0.60	0.60	0.60	57,624 - 69,765	37,798
20000701	Plant Process Control Electrician	20.00	20.00	20.00	77,335 - 92,856	1,723,710
20000703	Plant Process Control Supervisor	4.43	5.00	5.00	84,875 - 102,671	477,763
20000705	Plant Process Control Supervisor	6.70	6.70	6.70	84,875 - 102,671	670,123
20000687	Plant Technician 1	21.00	21.00	21.00	51,692 - 61,871	1,155,161
20000688	Plant Technician 2	29.00	29.00	29.00	56,675 - 67,680	1,812,960
20000689	Plant Technician 3	18.00	18.00	18.00	62,191 - 74,395	1,303,488
20000706	Plant Technician Supervisor	10.00	12.00	12.00	72,657 - 86,694	1,008,522
20000732	Power Plant Operator	6.00	8.00	8.00	74,091 - 88,449	656,594
20000755	Power Plant Superintendent	0.00	1.00	1.00	104,520 - 126,212	104,520
20000733	Power Plant Supervisor	2.00	2.00	2.00	82,968 - 100,202	183,170
21000789	Principal Backflow and Cross Connection Specialist Supervisor	0.00	0.00	0.36	72,105 - 87,328	25,957
21000184	Principal Backflow & Cross Connection Specialist	2.00	2.00	2.00	62,703 - 75,928	151,856
20000740	Principal Drafting Aide	0.66	0.66	0.66	62,703 - 75,928	50,022
20000743	Principal Engineering Aide	0.66	0.66	0.22	75,870 - 91,873	20,209
20000707	Principal Plant Technician Supervisor	0.98	0.98	0.00	99,591 - 120,177	-
20000227	Procurement Specialist	0.30	0.30	0.30	61,578 - 74,583	22,373
20001234	Program Coordinator	0.70	0.70	1.40	36,489 - 198,900	174,496
20001222	Program Manager	3.84	4.25	4.20	67,740 - 249,134	624,255
90001222	Program Manager - Hourly	0.35	0.00	0.00	67,740 - 249,134	-
20000760	Project Assistant	0.44	0.44	0.88	78,494 - 94,568	76,142
20000763	Project Officer 2	0.72	0.72	0.22	104,165 - 125,923	27,703
20000766	Project Officer 2	0.44	0.44	0.44	104,165 - 125,923	55,402
20000768	Property Agent	0.22	0.00	0.00	83,637 - 101,133	-
20001150	Public Utilities Director	0.30	0.30	0.30	89,589 - 339,372	76,204
20000319	Pump Station Operator	10.00	10.00	10.00	59,446 - 70,957	694,581
20000320	Pump Station Operator Supervisor	2.00	2.00	2.00	65,773 - 78,465	156,930

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000560	Recycling Program Manager	0.52	0.52	0.95	98,663 - 119,413	109,632
20001042	Safety and Training Manager	0.90	0.90	0.90	83,726 - 101,449	88,566
20000847	Safety Officer	0.60	0.60	0.60	72,628 - 87,711	52,622
20000854	Safety Representative 2	2.70	2.70	2.40	63,289 - 76,539	159,833
21000438	Security Officer	0.30	0.30	0.30	72,628 - 87,711	21,786
21000437	Security Representative 2	0.00	0.00	0.30	63,289 - 76,539	18,986
20000869	Senior Account Clerk	0.70	0.70	0.70	52,234 - 63,020	36,564
21000183	Senior Backflow & Cross Connection Specialist	5.00	5.00	5.00	55,711 - 67,347	321,823
20000828	Senior Biologist	0.50	0.50	0.50	103,502 - 124,697	59,871
20000196	Senior Boat Operator	1.00	1.00	1.00	73,470 - 87,751	87,751
20000883	Senior Chemist	2.54	2.32	2.17	103,967 - 125,308	269,372
20000885	Senior Civil Engineer	5.10	5.10	5.48	116,542 - 140,885	748,157
20000890	Senior Civil Engineer	0.30	0.30	0.30	116,542 - 140,885	42,264
20000927	Senior Clerk/Typist	1.00	1.00	1.00	48,915 - 59,015	48,915
20000312	Senior Department Human Resources Analyst	0.00	0.00	0.60	74,437 - 90,008	51,170
20000400	Senior Drafting Aide	2.10	2.10	2.10	55,711 - 67,347	135,430
20000904	Senior Electrical Engineer	0.22	0.22	0.22	116,542 - 140,885	30,996
20000905	Senior Electrical Engineer	1.00	1.00	1.00	116,542 - 140,885	140,885
20000015	Senior Management Analyst	7.51	7.51	7.28	82,066 - 99,234	666,742
20000880	Senior Marine Biologist	1.00	1.00	1.00	103,991 - 125,308	125,308
20000918	Senior Planner	1.32	1.10	1.32	94,702 - 114,503	144,759
20000920	Senior Planner	0.52	0.52	0.30	94,702 - 114,503	34,311
20000708	Senior Plant Technician Supervisor	6.35	6.35	6.35	90,375 - 109,076	682,778
20000968	Senior Power Plant Supervisor	1.00	1.00	1.00	95,362 - 115,016	115,016
20000938	Senior Wastewater Operations Supervisor	6.00	6.00	6.00	102,424 - 123,883	697,996
20000055	Senior Wastewater Plant Operator	6.00	9.00	11.00	85,026 - 101,680	1,039,395
20000950	Stock Clerk	1.50	1.50	1.50	37,695 - 45,493	64,881
90000950	Stock Clerk - Hourly	0.30	0.00	0.00	37,695 - 45,493	-
20000955	Storekeeper 1	1.50	1.50	1.50	43,415 - 52,069	72,906
20000956	Storekeeper 2	1.20	1.20	1.20	47,449 - 57,349	65,250
20000954	Storekeeper 3	0.30	0.30	0.30	49,918 - 60,038	18,007
90000964	Student Engineer - Hourly	0.50	0.50	0.50	36,489 - 40,138	18,312
20000313	Supervising Department Human Resources Analyst	0.60	0.60	0.90	92,308 - 111,847	94,794
20000995	Supervising Economist	0.35	0.35	0.35	83,726 - 101,449	29,299
20000970	Supervising Management Analyst	4.24	4.28	4.16	87,965 - 106,585	425,910
21000177	Trainer	2.10	2.10	2.10	67,812 - 81,941	157,739
20001041	Training Supervisor	0.60	0.60	0.60	74,437 - 90,008	53,197
21000726	Wastewater Chief Plant Operator	0.00	1.00	1.00	136,558 - 165,187	165,187
20000937	Wastewater Operations Supervisor	23.00	23.00	23.00	94,572 - 113,046	2,542,508

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000941	Wastewater Plant Operator	41.00	43.00	43.00	80,710 - 96,564	3,895,566
20000931	Wastewater Treatment Superintendent	4.00	4.00	4.00	130,040 - 157,334	627,578
20000003	Water Systems Technician 3	7.00	7.00	7.00	56,675 - 67,680	418,735
20000004	Water Systems Technician 4	3.00	2.00	2.00	65,719 - 78,438	155,307
20000005	Water Systems Technician Supervisor	1.00	1.00	1.00	86,519 - 103,269	103,269
20001058	Welder	2.00	2.00	2.00	59,319 - 71,125	141,183
	Bilingual - Regular					2,184
	Budgeted Personnel					(6,012,133)
	Expenditure Savings					
	Coast Guard License Pay					12,558
	Electrician Cert Pay					31,700
	Exceptional Performance Pay-Classified					927
	Exceptional Performance Pay-Unclassified					1,045
	Geographic Info Cert Pay					2,496
	Infrastructure In-Training Pay					86,574
	Infrastructure Registration Pay					282,650
	Night Shift Pay					90,922
	Overtime Budgeted					2,606,253
	Plant/Tank Vol Cert Pay					99,736
	Reg Pay For Engineers					284,267
	Sick Leave - Hourly					4,942
	Split Shift Pay					66,684
	Standby Pay					2,587
	Termination Pay Annual Leave					232,098
	Vacation Pay In Lieu					271,311
	Welding Certification					3,640
FTE, Salaries, and Wages Subtotal		502.35	512.92	514.28		\$ 42,951,726

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 105,499	\$ 104,918	\$ 105,759	\$ 841
Flexible Benefits	5,439,354	5,870,249	5,581,804	(288,445)
Long-Term Disability	130,824	125,569	137,559	11,990
Medicare	507,410	527,309	576,336	49,027
Other Post-Employment Benefits	2,552,075	2,473,504	2,428,474	(45,030)
Retiree Medical Trust	45,006	51,612	60,217	8,605
Retirement 401 Plan	34,647	61,028	213,873	152,845
Retirement ADC	11,571,062	11,128,461	12,716,475	1,588,014
Retirement DROP	113,946	129,569	134,672	5,103
Risk Management Administration	455,042	506,340	549,976	43,636
Supplemental Pension Savings Plan	2,238,006	2,273,539	1,161,259	(1,112,280)

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Fiscal Year 2024 Adopted Budget

Public Utilities

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Unemployment Insurance	44,758	45,623	44,569	(1,054)
Workers' Compensation	628,494	641,633	727,240	85,607
Fringe Benefits Subtotal	\$ 23,866,123	\$ 23,939,354	\$ 24,438,213	\$ 498,859
Total Personnel Expenditures			\$ 67,389,939	

Municipal Sewer Revenue Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Public Utilities	\$ 132,756,906	\$ 160,841,712	\$ 156,446,921	\$ (4,394,791)
Total	\$ 132,756,906	\$ 160,841,712	\$ 156,446,921	\$ (4,394,791)

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Public Utilities	424.48	432.68	438.07	5.39
Total	424.48	432.68	438.07	5.39

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	1.32	\$ 1,905,552	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Customer Support and Engagement	3.10	1,182,125	-
Addition of 8.00 FTE positions and associated non-personnel expenditures to support customer services.			
Information Technology Support	0.00	186,163	-
Addition of information technology expenditures for environmental monitoring, geographical information, and distributed control systems.			
Water Treatment Support	0.00	150,800	-
Addition of non-personnel expenditures associated to increased water treatment chemical costs.			
Reallocation of Positions	(0.27)	80,396	-
Reallocation of positions among various Public Utilities Funds to align with operational needs.			
Regulatory Compliance	0.51	59,385	-
Addition of 6.00 FTE positions and associated one-time non-personnel expenditures to support laboratory accreditation and inspections per State and federal regulations.			

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
System Resiliency Support Addition of 8.00 FTE positions to support the water and wastewater systems.	0.20	28,348	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	13,856	-
Financial Management Support Addition of 0.50 Accountant 3 to support financial management cost allocations.	0.07	8,046	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(19,935)	-
Human Resources Support Addition of 1.00 Program Manager, 1.00 Senior Department Human Resources Analyst, and associated non-personnel expenditures to support internal matters related to human resources.	0.46	(36,120)	-
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	(39,055)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,874,941)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(5,039,411)	-
Revised Revenue Adjustments from Metropolitan Joint Powers Authority, revenue bonds, debt payoff of recycled water and assumed state reimbursements for Pure Water Phase 1.	0.00	-	72,000,000
Total	5.39	\$ (4,394,791)	\$ 72,000,000

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 24,074,941	\$ 28,497,832	\$ 31,264,616	2,766,784
Fringe Benefits	19,620,757	20,506,154	20,321,093	(185,061)
PERSONNEL SUBTOTAL	43,695,697	49,003,986	51,585,709	2,581,723
NON-PERSONNEL				
Supplies	\$ 4,561,741	\$ 5,634,249	\$ 5,834,002	199,753
Contracts & Services	33,960,849	43,150,270	41,932,070	(1,218,200)
<i>External Contracts & Services</i>	<i>12,982,029</i>	<i>20,537,795</i>	<i>19,101,580</i>	<i>(1,436,215)</i>
<i>Internal Contracts & Services</i>	<i>20,978,820</i>	<i>22,612,475</i>	<i>22,830,490</i>	<i>218,015</i>

Public Utilities

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Information Technology	3,791,675	5,583,377	5,749,605	166,228
Energy and Utilities	6,121,735	5,460,862	7,824,595	2,363,733
Other	127,779	118,211	118,211	-
Transfers Out	39,505,904	47,865,120	42,286,772	(5,578,348)
Capital Expenditures	987,504	4,025,637	1,115,957	(2,909,680)
Debt	4,023	-	-	-
NON-PERSONNEL SUBTOTAL	89,061,209	111,837,726	104,861,212	(6,976,514)
Total	\$ 132,756,906	\$ 160,841,712	\$ 156,446,921	\$ (4,394,791)

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 292,062,964	\$ 290,660,535	\$ 304,660,535	\$ 14,000,000
Other Revenue	100,301,629	12,000,000	70,000,000	58,000,000
Rev from Money and Prop	584,707	2,104,000	2,104,000	-
Total	\$ 392,949,300	\$ 304,764,535	\$ 376,764,535	\$ 72,000,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000007	Accountant 3	0.36	0.36	0.43	\$ 87,735 - 106,607	\$ 42,128
20000102	Accountant 4	0.23	0.23	0.23	108,783 - 132,201	25,021
90000102	Accountant 4 - Hourly	0.06	0.00	0.00	108,783 - 132,201	-
20000011	Account Clerk	2.60	2.63	2.63	45,627 - 54,916	130,230
20000012	Administrative Aide 1	1.19	0.77	0.77	51,126 - 61,583	43,761
20000024	Administrative Aide 2	7.38	7.38	7.60	58,888 - 70,962	469,540
20000057	Assistant Chemist	2.25	2.83	3.33	77,932 - 94,677	284,851
20000058	Assistant Customer Services Supervisor	0.50	0.50	0.50	69,372 - 83,603	34,686
20001140	Assistant Department Director	0.46	0.46	0.69	89,589 - 339,372	158,187
20001081	Assistant Deputy Chief Operating Officer	0.23	0.23	0.23	89,589 - 339,372	54,806
20001202	Assistant Deputy Director	1.52	2.06	2.26	67,740 - 249,134	405,112
20000070	Assistant Engineer-Civil	11.59	11.53	12.92	87,820 - 105,804	1,259,015
20000071	Assistant Engineer-Civil	0.23	0.23	0.23	87,820 - 105,804	24,330
20000077	Assistant Engineer-Electrical	0.32	0.32	0.32	87,820 - 105,804	33,858
20000087	Assistant Engineer-Mechanical	0.32	0.32	0.32	87,820 - 105,804	33,858
20001228	Assistant Metropolitan Wastewater Director	0.23	0.23	0.00	45,779 - 250,902	-
20001233	Assistant to the Director	0.00	0.23	0.00	67,740 - 249,134	-
20001091	Assistant to the Water Department Director	0.00	0.00	0.23	36,489 - 170,044	22,925
20000140	Associate Chemist	2.25	2.29	2.40	89,837 - 108,807	254,614
20000311	Associate Department Human Resources Analyst	1.15	1.15	1.15	74,763 - 90,340	100,323
20000143	Associate Engineer-Civil	9.75	10.05	10.70	101,101 - 122,102	1,280,334
20000145	Associate Engineer-Civil	0.92	0.92	0.92	101,101 - 122,102	110,921

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000150	Associate Engineer-Electrical	0.64	0.64	0.64	101,101 - 122,102	71,426
20000154	Associate Engineer-Mechanical	0.32	0.32	0.32	101,101 - 122,102	39,072
20000119	Associate Management Analyst	11.16	10.60	10.18	74,763 - 90,340	787,983
20000134	Associate Management Analyst	0.23	0.23	0.23	74,763 - 90,340	20,781
20000162	Associate Planner	1.28	1.92	1.92	82,210 - 99,347	175,243
20000655	Biologist 2	0.20	0.23	0.46	77,468 - 94,237	41,037
20000648	Biologist 3	0.25	0.23	0.27	89,422 - 108,269	28,801
20000266	Cashier	2.00	2.00	2.00	43,553 - 52,420	94,884
20000236	Cement Finisher	1.00	1.00	1.00	62,396 - 74,769	74,769
20000539	Clerical Assistant 2	4.82	4.40	4.40	41,370 - 49,860	190,518
20000829	Compliance and Metering Manager	1.00	0.30	0.30	92,111 - 111,423	33,431
20000801	Customer Information and Billing Manager	0.00	0.00	0.50	92,111 - 111,423	50,627
20000369	Customer Services Representative	21.75	24.25	24.25	45,574 - 55,034	1,256,383
90000369	Customer Services Representative - Hourly	1.25	0.00	0.00	45,574 - 55,034	-
20000366	Customer Services Supervisor	3.00	3.00	3.00	79,910 - 96,485	282,408
20001168	Deputy Director	2.65	2.76	2.76	67,740 - 249,134	547,668
20000434	Electronics Technician	0.23	0.23	0.23	61,459 - 73,797	14,135
21000451	Environmental Biologist 3	0.64	0.64	0.64	89,837 - 108,807	57,492
20000428	Equipment Operator 1	0.00	1.00	1.00	49,198 - 58,890	49,198
20000429	Equipment Operator 1	31.00	31.00	31.00	49,198 - 58,890	1,838,232
20000430	Equipment Operator 2	12.00	12.00	12.00	57,730 - 69,020	783,080
20000436	Equipment Operator 3	2.00	2.00	2.00	60,233 - 72,121	132,354
20000418	Equipment Technician 1	3.00	0.00	0.00	46,985 - 56,295	-
20000423	Equipment Technician 2	3.00	0.00	0.00	51,564 - 61,459	-
20000924	Executive Assistant	0.23	0.23	0.23	59,068 - 71,442	16,434
20000461	Field Representative	22.00	19.20	19.20	44,584 - 53,699	950,441
90000461	Field Representative - Hourly	1.23	0.00	0.00	44,584 - 53,699	-
20000183	Fleet Parts Buyer	0.23	0.00	0.00	55,980 - 67,812	-
20000184	Fleet Parts Buyer	0.23	0.46	0.46	55,980 - 67,812	29,599
20000483	General Water Utility Supervisor	4.00	4.00	4.00	89,299 - 108,000	413,299
21000432	Geographic Info Systems Analyst 2	0.00	0.32	0.32	76,193 - 92,069	24,378
21000433	Geographic Info Systems Analyst 3	0.00	0.32	0.32	83,637 - 101,133	26,765
20000502	Heavy Truck Driver 1	1.00	1.00	1.00	47,265 - 56,321	56,321
20000501	Heavy Truck Driver 2	1.00	1.00	1.00	49,045 - 59,119	59,119
20000290	Information Systems Analyst 2	1.00	1.00	0.60	76,193 - 92,069	52,068
20000293	Information Systems Analyst 3	1.90	1.90	1.90	83,637 - 101,133	188,655

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000998	Information Systems Analyst 4	0.80	0.80	0.80	94,074 - 113,988	79,245
20000377	Information Systems Technician	0.20	0.20	0.40	60,015 - 72,321	27,605
20000515	Instrumentation and Control Technician	0.23	0.23	0.23	77,335 - 92,856	17,784
20000497	Irrigation Specialist	2.00	2.00	2.00	50,562 - 60,518	117,820
20000590	Laboratory Technician	6.75	6.75	6.75	58,865 - 71,112	457,677
90000589	Laborer - Hourly	2.00	2.00	2.00	39,016 - 46,470	78,030
90001073	Management Intern - Hourly	2.25	0.00	0.00	36,489 - 36,624	-
20000624	Marine Biologist 2	0.20	0.00	0.00	77,859 - 94,677	-
20000756	Office Support Specialist	6.12	6.15	5.92	42,727 - 51,426	295,553
20000634	Organization Effectiveness Specialist 2	0.23	0.23	0.00	67,812 - 81,941	-
20000627	Organization Effectiveness Specialist 3	0.46	0.46	0.23	74,437 - 90,008	17,121
20000639	Organization Effectiveness Supervisor	0.23	0.23	0.23	83,726 - 101,449	23,334
20000680	Payroll Specialist 2	2.30	2.30	2.26	50,258 - 60,679	130,176
20000173	Payroll Supervisor	0.46	0.46	0.46	57,624 - 69,765	28,985
20000701	Plant Process Control Electrician	8.00	8.00	8.00	77,335 - 92,856	711,806
20000703	Plant Process Control Supervisor	1.00	1.00	1.00	84,875 - 102,671	102,671
20000705	Plant Process Control Supervisor	5.40	5.40	5.40	84,875 - 102,671	542,106
20000687	Plant Technician 1	4.00	7.00	7.00	51,692 - 61,871	401,588
20000688	Plant Technician 2	5.00	8.00	8.00	56,675 - 67,680	525,730
20000689	Plant Technician 3	2.00	2.00	2.00	62,191 - 74,395	148,790
20000706	Plant Technician Supervisor	2.00	2.00	2.00	72,657 - 86,694	159,017
20000737	Principal Customer Services Representative	0.00	1.50	1.50	60,209 - 72,714	90,321
20000740	Principal Drafting Aide	0.96	0.96	0.96	62,703 - 75,928	72,752
20000743	Principal Engineering Aide	7.96	7.96	6.32	75,870 - 91,873	579,260
20000707	Principal Plant Technician Supervisor	0.02	0.02	1.00	99,591 - 120,177	120,177
20000750	Principal Water Utility Supervisor	2.00	2.00	2.00	71,743 - 86,694	172,088
20000227	Procurement Specialist	0.23	0.23	0.23	61,578 - 74,583	17,156
20001234	Program Coordinator	1.43	1.93	4.33	36,489 - 198,900	533,438
20001222	Program Manager	6.32	6.10	6.13	67,740 - 249,134	913,798
20000760	Project Assistant	0.64	0.64	1.28	78,494 - 94,568	110,760
20000763	Project Officer 2	0.32	0.32	0.32	104,165 - 125,923	40,298
20000766	Project Officer 2	0.64	0.64	0.64	104,165 - 125,923	80,596
20000768	Property Agent	0.32	0.00	0.00	83,637 - 101,133	-
20000783	Public Information Clerk	0.50	0.50	0.50	45,627 - 54,916	27,455
20001150	Public Utilities Director	0.23	0.23	0.23	89,589 - 339,372	58,417
20000319	Pump Station Operator	5.00	5.00	5.00	59,446 - 70,957	343,274
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	65,773 - 78,465	78,465

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000560	Recycling Program Manager	0.55	0.55	0.66	98,663 - 119,413	76,632
20001042	Safety and Training Manager	0.69	0.69	0.69	83,726 - 101,449	67,911
20000847	Safety Officer	0.46	0.46	0.46	72,628 - 87,711	40,346
20000854	Safety Representative 2	2.07	2.07	1.84	63,289 - 76,539	122,573
21000438	Security Officer	0.23	0.23	0.23	72,628 - 87,711	16,707
21000437	Security Representative 2	0.00	0.00	0.23	63,289 - 76,539	14,560
20000869	Senior Account Clerk	0.40	0.40	0.40	52,234 - 63,020	20,898
20000864	Senior Cashier	0.50	0.50	0.50	45,224 - 54,562	27,281
20000883	Senior Chemist	0.55	0.53	0.55	103,967 - 125,308	68,918
20000885	Senior Civil Engineer	2.60	2.60	2.60	116,542 - 140,885	364,201
20000890	Senior Civil Engineer	0.23	0.23	0.23	116,542 - 140,885	32,403
20000898	Senior Customer Services Representative	3.00	4.00	4.00	52,312 - 63,308	231,998
20000312	Senior Department Human Resources Analyst	0.00	0.00	0.46	74,437 - 90,008	39,234
20000400	Senior Drafting Aide	1.60	1.60	1.60	55,711 - 67,347	99,069
20000904	Senior Electrical Engineer	0.32	0.32	0.32	116,542 - 140,885	45,084
20000900	Senior Engineering Aide	10.00	10.00	10.00	67,411 - 81,490	767,565
20000015	Senior Management Analyst	5.56	5.56	5.21	82,066 - 99,234	478,193
20000918	Senior Planner	1.92	1.60	1.92	94,702 - 114,503	210,594
20000920	Senior Planner	0.55	0.55	0.23	94,702 - 114,503	26,307
20000708	Senior Plant Technician Supervisor	0.20	0.20	0.20	90,375 - 109,076	18,077
20000914	Senior Water Utility Supervisor	12.50	12.50	12.30	65,128 - 78,842	949,352
20000950	Stock Clerk	1.15	1.15	1.15	37,695 - 45,493	49,775
90000950	Stock Clerk - Hourly	0.23	0.00	0.00	37,695 - 45,493	-
20000955	Storekeeper 1	1.15	1.15	1.15	43,415 - 52,069	55,905
20000956	Storekeeper 2	0.92	0.92	0.92	47,449 - 57,349	50,024
20000954	Storekeeper 3	0.23	0.23	0.23	49,918 - 60,038	13,812
20000313	Supervising Department Human Resources Analyst	0.46	0.46	0.69	92,308 - 111,847	72,677
20000995	Supervising Economist	0.20	0.20	0.20	83,726 - 101,449	16,747
20000990	Supervising Field Representative	1.00	0.60	0.60	51,306 - 61,713	36,655
20000970	Supervising Management Analyst	4.86	4.47	4.62	87,965 - 106,585	469,025
20000997	Supervising Meter Reader	1.50	0.90	0.90	51,387 - 61,686	55,241
20000333	Supervising Wastewater Pretreatment Inspector	4.00	5.00	5.00	100,349 - 121,714	597,749
21000177	Trainer	1.61	1.61	1.61	67,812 - 81,941	120,937
20001041	Training Supervisor	0.46	0.46	0.46	74,437 - 90,008	40,788
20001051	Utility Worker 1	42.00	45.00	45.00	39,837 - 47,366	2,047,405
20000323	Wastewater Pretreatment Inspector 2	9.00	9.00	9.00	82,870 - 100,471	777,945
20000325	Wastewater Pretreatment Inspector 3	4.00	6.00	6.00	91,280 - 110,616	581,731
20000326	Wastewater Pretreatment Inspector 3	1.00	1.00	1.00	91,280 - 110,616	110,616

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000523	Wastewater Pretreatment Program Manager	1.00	1.00	1.00	109,834 - 133,228	133,228
20001063	Water Utility Supervisor	14.30	15.30	15.30	59,965 - 71,689	1,041,556
20001065	Water Utility Worker	32.50	36.50	36.50	45,564 - 54,224	1,882,582
	Bilingual - Regular					23,484
	Budgeted Personnel					(4,601,650)
	Expenditure Savings					
	Electrician Cert Pay					13,929
	Exceptional Performance Pay-Classified					7,275
	Exceptional Performance Pay-Unclassified					570
	Geographic Info Cert Pay					3,645
	Infrastructure In-Training Pay					91,713
	Infrastructure Registration Pay					156,033
	Night Shift Pay					38,679
	Overtime Budgeted					2,936,720
	Plant/Tank Vol Cert Pay					50,960
	Reg Pay For Engineers					146,218
	Sick Leave - Hourly					6,917
	Split Shift Pay					13,557
	Standby Pay					13,386
	Termination Pay Annual Leave					110,931
	Vacation Pay In Lieu					121,554
FTE, Salaries, and Wages Subtotal		424.48	432.68	438.07		\$ 31,264,616

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 80,854	\$ 90,272	\$ 87,651	\$ (2,621)
Flexible Benefits	4,389,386	4,906,427	4,609,434	(296,993)
Long-Term Disability	89,575	90,812	97,641	6,829
Medicare	353,417	376,368	405,277	28,909
Other Post-Employment Benefits	2,161,470	2,177,828	2,077,590	(100,238)
Retiree Medical Trust	25,537	31,704	36,065	4,361
Retirement 401 Plan	15,835	35,782	133,427	97,645
Retirement ADC	9,593,051	9,716,121	10,511,410	795,289
Retirement DROP	81,713	92,951	102,346	9,395
Risk Management Administration	385,163	445,656	470,143	24,487
Supplemental Pension Savings Plan	1,577,305	1,623,865	893,462	(730,403)
Unemployment Insurance	30,523	33,007	31,798	(1,209)
Workers' Compensation	836,928	885,361	864,849	(20,512)
Fringe Benefits Subtotal	\$ 19,620,757	\$ 20,506,154	\$ 20,321,093	\$ (185,061)
Total Personnel Expenditures			\$ 51,585,709	

Public Utilities

Sewer Utility - AB 1600 Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ -	\$ 800,000
Addition of revenue associated to consistently higher than budgeted revenues.			
Total	0.00	\$ -	\$ 800,000

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 25,332,334	\$ 21,700,000	\$ 22,500,000	\$ 800,000
Rev from Money and Prop	104,346	40,000	40,000	-
Total	\$ 25,436,680	\$ 21,740,000	\$ 22,540,000	\$ 800,000

Water Utility - AB 1600 Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ -	\$ 1,500,000
Addition of revenue associated to consistently higher than budgeted revenues.			
Total	0.00	\$ -	\$ 1,500,000

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 17,940,413	\$ 14,400,000	\$ 15,900,000	\$ 1,500,000
Rev from Money and Prop	75,111	50,000	50,000	-
Total	\$ 18,015,524	\$ 14,450,000	\$ 15,950,000	\$ 1,500,000

Water Utility Operating Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Public Utilities	\$ 595,416,295	\$ 629,797,577	\$ 658,916,714	\$ 29,119,137
Total	\$ 595,416,295	\$ 629,797,577	\$ 658,916,714	\$ 29,119,137

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Public Utilities	864.67	947.59	979.86	32.27
Total	864.67	947.59	979.86	32.27

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Water Purchases Addition of non-personnel expenditures to support water purchases from the California Water Authority.	0.00 \$	33,175,000 \$	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	16,255,031	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	(0.84)	9,468,370	-
Maintenance of Dams and Reservoirs Addition of 16.00 FTE positions and associated non-personnel expenditures to support the Dam and Reservoir Program to meet regulatory standards.	16.00	9,090,802	-
Information Technology Support Addition of information technology expenditures for environmental monitoring, geographical information, and distributed control systems.	0.00	8,501,254	-
Regulatory Compliance Addition of 6.00 FTE positions and associated one-time non-personnel expenditures to support laboratory accreditation and inspections per State and federal regulations.	3.50	5,888,809	-
Reallocation of Positions Reallocation of positions among various Public Utilities Funds to align with operational needs.	6.26	1,604,616	-
Customer Support and Engagement Addition of 8.00 FTE positions and associated non-personnel expenditures to support customer services.	3.85	1,282,652	-
Pure Water Phase 1 and 2 Addition of 8.50 FTE positions to support the Pure Water program.	5.74	773,131	-
System Resiliency Support Addition of 8.00 FTE positions to support the water and wastewater systems.	7.45	756,674	-
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	174,762	-
Financial Management Support Addition of 0.50 Accountant 3 to support financial management cost allocations.	0.37	41,901	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Human Resources Support Addition of 1.00 Program Manager, 1.00 Senior Department Human Resources Analyst, and associated non-personnel expenditures to support internal matters related to human resources.	0.94	(73,809)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(11.00)	(439,096)	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(658,523)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(7,197,604)	-
Water Purchases Reduction of water purchases from the City's wholesaler due to an increase in locally available water.	0.00	(49,524,833)	-
Revised Revenue Adjustments from Metropolitan Joint Powers Authority, revenue bonds, debt payoff of recycled water and assumed state reimbursements for Pure Water Phase 1.	0.00	-	(182,000,000)
Total	32.27 \$	29,119,137 \$	(182,000,000)

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 50,624,220	\$ 63,378,456	\$ 73,669,971	\$ 10,291,515
Fringe Benefits	39,477,256	41,977,442	47,125,161	5,147,719
PERSONNEL SUBTOTAL	90,101,475	105,355,898	120,795,132	15,439,234
NON-PERSONNEL				
Supplies	\$ 251,864,466	\$ 249,519,573	\$ 231,153,413	\$ (18,366,160)
Contracts & Services	125,816,733	143,074,276	151,999,577	8,925,301
<i>External Contracts & Services</i>	<i>86,515,834</i>	<i>105,823,891</i>	<i>113,030,995</i>	<i>7,207,104</i>
<i>Internal Contracts & Services</i>	<i>39,300,898</i>	<i>37,250,385</i>	<i>38,968,582</i>	<i>1,718,197</i>
Information Technology	10,492,835	13,640,658	21,483,390	7,842,732
Energy and Utilities	15,604,269	18,098,717	19,703,679	1,604,962
Other	3,275,929	7,922,623	10,307,623	2,385,000
Transfers Out	96,460,129	89,511,012	100,578,240	11,067,228
Capital Expenditures	1,791,073	2,674,820	2,895,660	220,840
Debt	9,386	-	-	-
NON-PERSONNEL SUBTOTAL	505,314,820	524,441,679	538,121,582	13,679,903
Total	\$ 595,416,295	\$ 629,797,577	\$ 658,916,714	\$ 29,119,137

Public Utilities

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 587,020,959	\$ 611,459,510	\$ 579,459,510	\$ (32,000,000)
Other Revenue	194,787,252	433,566,184	329,566,184	(104,000,000)
Rev from Federal Agencies	20,922,477	259,484	259,484	-
Rev from Money and Prop	9,972,004	11,530,178	11,530,178	-
Rev from Other Agencies	288,386	703,559	703,559	-
Transfers In	20,571	95,183,962	49,183,962	(46,000,000)
Total	\$ 813,011,650	\$ 1,152,702,877	\$ 970,702,877	\$ (182,000,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000007	Accountant 3	0.55	0.55	0.92	\$ 87,735 - 106,607	\$ 92,528
20000102	Accountant 4	0.47	0.47	0.47	108,783 - 132,201	51,127
90000102	Accountant 4 - Hourly	0.17	0.00	0.00	108,783 - 132,201	-
20000011	Account Clerk	5.66	5.65	5.65	45,627 - 54,916	280,755
20000012	Administrative Aide 1	3.91	4.27	4.27	51,126 - 61,583	237,727
20000024	Administrative Aide 2	14.65	13.65	14.70	58,888 - 70,962	928,551
20000057	Assistant Chemist	17.71	21.17	21.36	77,932 - 94,677	1,925,181
20000058	Assistant Customer Services Supervisor	0.50	0.50	0.50	69,372 - 83,603	34,686
20001140	Assistant Department Director	1.44	1.44	1.91	89,589 - 339,372	427,660
20001081	Assistant Deputy Chief Operating Officer	0.47	0.47	0.47	89,589 - 339,372	111,991
20001202	Assistant Deputy Director	4.41	4.99	5.44	67,740 - 249,134	995,173
20000070	Assistant Engineer-Civil	25.78	28.42	29.95	87,820 - 105,804	2,923,568
20000071	Assistant Engineer-Civil	0.47	0.47	0.47	87,820 - 105,804	49,728
21000176	Assistant Engineer-Corrosion	2.00	2.00	3.00	87,820 - 105,804	296,823
20000077	Assistant Engineer-Electrical	0.46	0.46	0.46	87,820 - 105,804	48,672
20000087	Assistant Engineer-Mechanical	0.46	0.46	0.46	87,820 - 105,804	48,672
20001228	Assistant Metropolitan Wastewater Director	0.47	0.47	0.00	45,779 - 250,902	-
20000109	Assistant Reservoir Keeper	8.00	8.00	8.00	48,752 - 58,138	430,392
20001233	Assistant to the Director	0.00	0.47	0.00	67,740 - 249,134	-
20001091	Assistant to the Water Department Director	0.00	0.00	0.47	36,489 - 170,044	46,846
20000140	Associate Chemist	6.34	6.82	7.66	89,837 - 108,807	798,292
20000311	Associate Department Human Resources Analyst	2.35	2.35	2.35	74,763 - 90,340	204,993
20000143	Associate Engineer-Civil	20.26	22.58	28.38	101,101 - 122,102	3,317,417
20000145	Associate Engineer-Civil	1.88	1.88	1.88	101,101 - 122,102	226,695
90000143	Associate Engineer-Civil - Hourly	0.35	0.00	0.00	101,101 - 122,102	-
20000350	Associate Engineer-Corrosion	3.00	3.00	3.00	101,101 - 122,102	366,306

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000150	Associate Engineer-Electrical	1.92	1.92	1.92	101,101 - 122,102	224,776
20000154	Associate Engineer-Mechanical	0.46	0.46	0.46	101,101 - 122,102	56,168
20000119	Associate Management Analyst	19.84	20.38	21.09	74,763 - 90,340	1,666,711
20000134	Associate Management Analyst	0.47	0.47	0.47	74,763 - 90,340	42,463
20000162	Associate Planner	1.84	2.76	3.76	82,210 - 99,347	342,153
20000655	Biologist 2	7.26	7.25	8.70	77,468 - 94,237	778,066
20000648	Biologist 3	2.50	2.50	3.66	89,422 - 108,269	370,634
20000234	Carpenter	1.00	1.00	1.00	59,502 - 71,221	59,502
20000266	Cashier	2.00	2.00	2.00	43,553 - 52,420	94,878
20000236	Cement Finisher	2.00	2.00	2.00	62,396 - 74,769	130,814
20000539	Clerical Assistant 2	7.96	8.32	8.32	41,370 - 49,860	375,918
20000306	Code Compliance Officer	3.00	4.00	4.00	53,026 - 63,798	234,507
20000307	Code Compliance Supervisor	1.00	1.00	1.00	61,077 - 73,098	61,077
20000829	Compliance and Metering Manager	1.00	1.34	1.34	92,111 - 111,423	146,727
20000801	Customer Information and Billing Manager	0.00	0.00	0.50	92,111 - 111,423	50,627
20000369	Customer Services Representative	22.75	25.25	25.25	45,574 - 55,034	1,305,958
90000369	Customer Services Representative - Hourly	1.25	0.00	0.00	45,574 - 55,034	-
20000366	Customer Services Supervisor	3.00	3.00	3.00	79,910 - 96,485	282,418
20001168	Deputy Director	5.59	6.44	6.44	67,740 - 249,134	1,291,844
20000434	Electronics Technician	0.47	0.47	0.47	61,459 - 73,797	28,887
21000451	Environmental Biologist 3	0.92	0.92	0.92	89,837 - 108,807	82,654
20000430	Equipment Operator 2	13.00	13.00	13.00	57,730 - 69,020	858,741
20000436	Equipment Operator 3	0.00	0.00	1.00	60,233 - 72,121	60,233
20000418	Equipment Technician 1	5.00	5.00	5.00	46,985 - 56,295	272,165
20000924	Executive Assistant	0.47	0.47	0.47	59,068 - 71,442	33,582
20000461	Field Representative	20.00	34.80	34.80	44,584 - 53,699	1,716,796
90000461	Field Representative - Hourly	1.22	0.00	0.00	44,584 - 53,699	-
20000183	Fleet Parts Buyer	0.47	0.00	0.00	55,980 - 67,812	-
20000184	Fleet Parts Buyer	0.47	0.94	0.94	55,980 - 67,812	60,486
21000431	Geographic Info Systems Analyst 1	0.00	2.00	0.00	62,680 - 76,193	-
21000432	Geographic Info Systems Analyst 2	0.00	0.46	2.46	76,193 - 92,069	187,437
21000433	Geographic Info Systems Analyst 3	0.00	0.46	0.46	83,637 - 101,133	38,471
20000822	Golf Course Manager	2.00	2.00	2.00	74,583 - 90,008	178,666
20000501	Heavy Truck Driver 2	1.00	1.00	1.00	49,045 - 59,119	59,119
20000290	Information Systems Analyst 2	2.25	2.25	2.35	76,193 - 92,069	193,342
20000293	Information Systems Analyst 3	3.65	3.65	3.65	83,637 - 101,133	361,270

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000998	Information Systems Analyst 4	1.80	1.80	1.80	94,074 - 113,988	178,302
20000999	Information Systems Analyst 4	1.00	1.00	1.00	94,074 - 113,988	94,074
20000377	Information Systems Technician	0.45	0.45	0.90	60,015 - 72,321	62,108
20000514	Instrumentation and Control Supervisor	5.00	6.00	6.00	84,875 - 102,671	591,461
20000515	Instrumentation and Control Technician	11.97	15.97	16.47	77,335 - 92,856	1,362,023
20000497	Irrigation Specialist	2.00	2.00	2.00	50,562 - 60,518	117,814
20000590	Laboratory Technician	10.00	12.00	12.00	58,865 - 71,112	755,454
20000589	Laborer	0.00	0.00	1.00	39,016 - 46,470	39,016
90000589	Laborer - Hourly	0.00	11.00	0.00	39,016 - 46,470	-
90000579	Lake Aide 1 - Hourly	0.70	0.00	0.00	36,489 - 36,489	-
20000564	Lake Aide 2	12.00	12.00	12.00	36,489 - 40,989	485,081
20000616	Lakes Program Manager	1.00	1.00	1.00	92,135 - 111,545	111,545
90001073	Management Intern - Hourly	5.23	1.00	1.00	36,489 - 36,624	36,490
20000624	Marine Biologist 2	0.26	0.00	0.00	77,859 - 94,677	-
20000622	Marine Mechanic	1.00	1.00	1.00	55,108 - 66,076	66,076
20000756	Office Support Specialist	8.35	8.34	8.02	42,727 - 51,426	384,332
20000634	Organization Effectiveness Specialist 2	0.47	0.47	0.00	67,812 - 81,941	-
20000627	Organization Effectiveness Specialist 3	0.94	0.94	0.47	74,437 - 90,008	34,984
20000639	Organization Effectiveness Supervisor	0.47	0.47	0.47	83,726 - 101,449	47,682
20000680	Payroll Specialist 2	4.70	4.70	4.70	50,258 - 60,679	270,300
20000173	Payroll Supervisor	0.94	0.94	0.94	57,624 - 69,765	59,216
21000725	Plant Maintenance Coordinator	0.00	0.00	2.00	84,878 - 102,671	183,516
20000701	Plant Process Control Electrician	10.00	11.00	11.00	77,335 - 92,856	950,573
20000703	Plant Process Control Supervisor	2.57	3.00	3.00	84,875 - 102,671	290,217
20000705	Plant Process Control Supervisor	11.90	12.90	10.90	84,875 - 102,671	1,072,132
20000687	Plant Technician 1	6.00	7.00	7.00	51,692 - 61,871	382,505
20000688	Plant Technician 2	6.50	8.50	8.50	56,675 - 67,680	520,018
20000689	Plant Technician 3	4.00	6.00	6.00	62,191 - 74,395	397,554
20000706	Plant Technician Supervisor	3.00	3.00	3.00	72,657 - 86,694	250,504
21000789	Principal Backflow and Cross Connection Specialist Supervisor	0.00	0.00	0.64	72,105 - 87,328	46,148
21000184	Principal Backflow & Cross Connection Specialist	3.00	3.00	3.00	62,703 - 75,928	225,886
20000737	Principal Customer Services Representative	0.00	1.50	1.50	60,209 - 72,714	90,306
20000740	Principal Drafting Aide	1.38	1.38	1.38	62,703 - 75,928	104,607
20000743	Principal Engineering Aide	2.38	2.38	1.46	75,870 - 91,873	118,134
20001187	Principal Planner	0.00	1.00	1.00	67,740 - 249,134	158,437

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Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
21000350	Principle Corrosion Engineering Aide	2.00	2.00	3.00	75,870 - 91,873	267,366
20000227	Procurement Specialist	0.47	0.47	0.47	61,578 - 74,583	35,054
20001234	Program Coordinator	2.87	3.37	6.27	36,489 - 198,900	779,578
20001222	Program Manager	6.84	8.65	9.67	67,740 - 249,134	1,457,833
20000760	Project Assistant	0.92	0.92	1.84	78,494 - 94,568	159,222
20000763	Project Officer 2	0.96	1.96	1.46	104,165 - 125,923	162,087
20000766	Project Officer 2	2.92	2.92	2.92	104,165 - 125,923	356,326
20000768	Property Agent	0.46	0.00	0.00	83,637 - 101,133	-
20000783	Public Information Clerk	0.50	0.50	0.50	45,627 - 54,916	27,461
20001150	Public Utilities Director	0.47	0.47	0.47	89,589 - 339,372	119,380
21000630	Pure Water Plant Operations Supervisor	0.50	0.50	3.00	96,804 - 117,671	295,373
21000627	Pure Water Plant Operator	0.00	0.00	6.00	83,401 - 101,387	500,406
21000632	Pure Water Treatment Superintendent	1.00	1.00	1.00	136,196 - 165,544	136,196
20000373	Ranger/Diver 1	3.00	3.00	3.00	57,080 - 68,863	171,240
20000375	Ranger/Diver 2	2.00	2.00	2.00	62,629 - 75,683	150,050
20000376	Ranger/Diver Supervisor	1.00	1.00	1.00	68,741 - 83,115	83,115
20000560	Recycling Program Manager	0.93	0.93	1.39	98,663 - 119,413	161,078
20000840	Reservoir Keeper	8.00	8.00	8.00	55,853 - 66,735	527,047
20001042	Safety and Training Manager	1.41	1.41	1.41	83,726 - 101,449	138,764
20000847	Safety Officer	0.94	0.94	0.94	72,628 - 87,711	82,454
20000854	Safety Representative 2	4.23	4.23	3.76	63,289 - 76,539	250,412
21000438	Security Officer	0.47	0.47	0.47	72,628 - 87,711	34,135
21000437	Security Representative 2	0.00	0.00	0.47	63,289 - 76,539	29,744
20000869	Senior Account Clerk	0.90	0.90	0.90	52,234 - 63,020	47,018
21000183	Senior Backflow & Cross Connection Specialist	11.00	11.00	14.00	55,711 - 67,347	845,393
20000828	Senior Biologist	0.50	1.50	1.50	103,502 - 124,697	184,558
20000864	Senior Cashier	0.50	0.50	0.50	45,224 - 54,562	27,281
20000883	Senior Chemist	1.91	2.15	2.28	103,967 - 125,308	276,759
20000885	Senior Civil Engineer	5.30	6.30	9.92	116,542 - 140,885	1,352,800
20000890	Senior Civil Engineer	0.47	0.47	0.47	116,542 - 140,885	66,218
21000185	Senior Corrosion Specialist	1.00	1.00	1.00	116,542 - 140,885	140,885
20000898	Senior Customer Services Representative	3.00	4.00	4.00	52,312 - 63,308	231,994
20000312	Senior Department Human Resources Analyst	0.00	0.00	0.94	74,437 - 90,008	80,169
20000400	Senior Drafting Aide	2.30	2.30	2.30	55,711 - 67,347	142,370
20000904	Senior Electrical Engineer	0.46	0.46	0.46	116,542 - 140,885	64,805
20000015	Senior Management Analyst	12.68	12.68	12.26	82,066 - 99,234	1,123,396
20000918	Senior Planner	2.76	2.30	3.76	94,702 - 114,503	406,629
20000920	Senior Planner	0.93	0.93	0.47	94,702 - 114,503	53,757
20000708	Senior Plant Technician Supervisor	3.45	5.45	5.45	90,375 - 109,076	548,392
21000631	Senior Pure Water Plant Operations Supervisor	1.00	1.00	1.00	106,458 - 129,422	106,458

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
21000629	Senior Pure Water Plant Operator	1.00	1.00	6.00	87,584 - 106,449	529,994
20000055	Senior Wastewater Plant Operator	0.00	10.50	0.00	85,026 - 101,680	-
21000178	Senior Water Distribution Operations Supervisor	2.00	2.00	2.00	106,646 - 128,992	257,984
20001060	Senior Water Operations Supervisor	3.00	3.00	3.00	106,646 - 128,992	370,372
21000785	Senior Water Plant Operator	0.00	0.00	6.00	85,044 - 101,677	510,264
20000914	Senior Water Utility Supervisor	0.50	0.50	0.70	65,128 - 78,842	55,178
20000950	Stock Clerk	2.35	2.35	2.35	37,695 - 45,493	101,663
90000950	Stock Clerk - Hourly	0.47	0.00	0.00	37,695 - 45,493	-
20000955	Storekeeper 1	2.35	2.35	2.35	43,415 - 52,069	114,243
20000956	Storekeeper 2	1.88	1.88	1.88	47,449 - 57,349	102,222
20000954	Storekeeper 3	0.47	0.47	0.47	49,918 - 60,038	28,219
90000964	Student Engineer - Hourly	0.50	0.00	0.00	36,489 - 40,138	-
20000313	Supervising Department Human Resources Analyst	0.94	0.94	1.41	92,308 - 111,847	148,531
20000995	Supervising Economist	0.45	0.45	0.45	83,726 - 101,449	37,680
20000990	Supervising Field Representative	1.00	1.40	1.40	51,306 - 61,713	85,537
20000970	Supervising Management Analyst	8.90	9.25	10.22	87,965 - 106,585	1,055,164
20000997	Supervising Meter Reader	1.50	2.10	2.10	51,387 - 61,686	128,892
21000177	Trainer	3.29	3.29	3.29	67,812 - 81,941	247,154
20001041	Training Supervisor	0.94	0.94	0.94	74,437 - 90,008	83,331
20000937	Wastewater Operations Supervisor	0.00	2.50	0.50	94,572 - 113,046	47,286
20000941	Wastewater Plant Operator	0.00	6.00	0.00	80,710 - 96,564	-
20000317	Water Distribution Operations Supervisor	2.00	2.00	2.00	86,519 - 103,269	189,788
20000316	Water Distribution Operator	12.00	12.00	12.00	77,867 - 92,938	1,013,736
20001059	Water Operations Supervisor	6.00	6.00	6.00	93,873 - 112,158	651,501
20001061	Water Plant Operator	30.00	30.00	30.00	80,843 - 96,644	2,502,610
20000932	Water Production Superintendent	5.00	5.00	5.00	117,833 - 142,554	685,911
90000932	Water Production Superintendent - Hourly	0.35	0.00	0.00	117,833 - 142,554	-
20000006	Water Systems District Manager	4.00	4.00	4.00	103,446 - 124,367	491,284
20000003	Water Systems Technician 3	226.00	226.00	232.00	56,675 - 67,680	13,173,458
20000004	Water Systems Technician 4	55.00	57.00	59.00	65,719 - 78,438	4,483,073
20000005	Water Systems Technician Supervisor	19.00	20.00	21.00	86,519 - 103,269	2,069,810
20001063	Water Utility Supervisor	0.70	0.70	0.70	59,965 - 71,689	45,310
20001065	Water Utility Worker	3.50	3.50	3.50	45,564 - 54,224	159,444

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20001058	Welder	3.00	3.00	3.00	59,319 - 71,125	210,318
	AWWA WDP Cert Pay					131,040
	Backflow Cert					29,120
	Bilingual - Regular					34,028
	Budgeted Personnel					(8,951,512)
	Expenditure Savings					
	Electrician Cert Pay					13,596
	Exceptional Performance					18,949
	Pay-Classified					
	Exceptional Performance					1,832
	Pay-Unclassified					
	Geographic Info Cert Pay					5,227
	Infrastructure In-Training					179,590
	Pay					
	Infrastructure Registration					538,767
	Pay					
	Night Shift Pay					87,252
	Overtime Budgeted					3,277,118
	Plant/Tank Vol Cert Pay					111,592
	Reg Pay For Engineers					556,101
	Sick Leave - Hourly					17,651
	Split Shift Pay					179,588
	Standby Pay					61,270
	Termination Pay Annual					388,366
	Leave					
	Vacation Pay In Lieu					806,228
	Welding Certification					3,640
FTE, Salaries, and Wages Subtotal		864.67	947.59	979.86		\$ 73,669,971

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 171,140	\$ 190,412	\$ 206,787	\$ 16,375
Flexible Benefits	8,646,591	9,976,539	10,475,727	499,188
Long-Term Disability	183,232	202,784	237,748	34,964
Medicare	740,016	840,252	995,662	155,410
Other Post-Employment Benefits	4,168,243	4,561,655	4,803,628	241,973
Retiree Medical Trust	58,006	80,202	105,154	24,952
Retirement 401 Plan	49,830	152,578	401,809	249,231
Retirement ADC	19,837,203	20,036,602	24,561,742	4,525,140
Retirement DROP	146,161	182,297	150,012	(32,285)
Risk Management Administration	742,771	934,232	1,086,250	152,018
Supplemental Pension Savings Plan	3,203,781	3,133,633	1,760,400	(1,373,233)
Unemployment Insurance	62,463	73,740	76,970	3,230
Workers' Compensation	1,467,819	1,612,516	2,263,272	650,756
Fringe Benefits Subtotal	\$ 39,477,256	\$ 41,977,442	\$ 47,125,161	\$ 5,147,719
Total Personnel Expenditures			\$ 120,795,132	

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Sewer Revenue Funds	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Pay-Go or Financing To Be Identified in Current / Future Fiscal Year(s)	\$ 145,203,294	\$ -	\$ -
Encumbrances	183,784,754	269,835,328	341,097,453
Continuing Appropriation - CIP	291,941,843	355,462,314	335,695,018
Capital Reserve	10,000,000	10,000,000	10,000,000
Operating Reserve	50,748,598	54,083,232	57,364,499
Rate Stabilization Reserve	73,250,000	98,250,000	79,300,000
Pension Stability Reserve	945,545	945,545	-
TOTAL BALANCE AND RESERVES	\$ 755,874,033	\$ 788,576,419	\$ 823,456,970
REVENUE			
Charges for Services	\$ 422,716,381	\$ 401,153,557	\$ 437,953,557
Other Revenue	117,431,022	20,000,000	90,000,000
Revenue from Federal Agencies	1,755,672	-	-
Revenue from Use of Money and Property	3,507,684	4,703,000	4,703,000
Transfers In	9,407,732	282,161,376	174,161,376
TOTAL REVENUE	\$ 554,818,490	\$ 708,017,933	\$ 706,817,933
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,310,692,524	\$ 1,496,594,352	\$ 1,530,274,903
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 155,395,113	\$ 270,615,618	\$ 136,411,094
TOTAL CIP EXPENSE	\$ 155,395,113	\$ 270,615,618	\$ 136,411,094
OPERATING EXPENSE			
Personnel Expenses	\$ 58,478,419	\$ 68,176,728	\$ 74,216,342
Fringe Benefits	43,486,880	44,445,508	44,759,306
Supplies	31,369,444	28,659,719	39,797,158
Contracts & Services	85,004,473	111,312,027	108,431,441
Information Technology	11,682,422	15,658,842	17,463,189
Energy and Utilities	25,742,599	22,500,110	51,372,041
Other Expenses	253,376	356,865	356,865
Transfers Out	105,600,085	120,371,970	99,203,412
Capital Expenditures	4,040,728	7,507,436	4,577,756
Debt Expenses	1,062,565	-	-
TOTAL OPERATING EXPENSE	\$ 366,720,991	\$ 418,989,205	\$ 440,177,510
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ -	\$ 293,088,906
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ -	\$ 293,088,906
TOTAL EXPENSE	\$ 522,116,104	\$ 689,604,823	\$ 869,677,510
RESERVES			
Continuing Appropriation - CIP	\$ 355,462,314	\$ 355,462,314	\$ 115,111,070
Encumbrances	269,835,328	269,835,328	268,592,496
Capital Reserve	10,000,000	10,000,000	10,000,000
Operating Reserve	54,083,232	54,083,232	65,392,293

Public Utilities

Sewer Revenue Funds	FY2022 Actual	FY2023* Budget	FY2024** Adopted
Rate Stabilization Reserve	98,250,000	98,250,000	79,300,000
Pension Stability Reserve	945,545	-	-
TOTAL RESERVES	\$ 788,576,419	\$ 787,630,874	\$ 538,395,858
BALANCE	\$ -	\$ 19,358,655	\$ 122,201,535
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,310,692,524	\$ 1,496,594,352	\$ 1,530,274,903

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Water Utility Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Pay-Go or Financing To Be Identified in Current / Future Fiscal Year(s)	\$ 149,144,734	\$ -	\$ -
Encumbrances	177,982,078	318,047,356	397,934,281
Continuing Appropriation - CIP	308,134,300	345,920,126	416,861,613
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve	40,777,291	44,859,527	49,677,839
Rate Stabilization Reserve	132,117,000	114,117,000	96,100,000
Secondary Purchase Reserve	16,388,302	16,628,190	16,628,988
Pension Stability Reserve	836,196	836,196	-
TOTAL BALANCE AND RESERVES	\$ 830,379,901	\$ 845,408,395	\$ 982,202,721
REVENUE			
Charges for Services	\$ 604,961,372	\$ 625,859,510	\$ 595,359,510
Other Revenue	196,102,722	433,566,184	329,566,184
Revenue from Federal Agencies	20,922,477	259,484	259,484
Revenue from Other Agencies	288,386	703,559	703,559
Revenue from Use of Money and Property	10,047,115	11,580,178	11,580,178
Transfers In	20,571	95,183,962	49,183,962
TOTAL REVENUE	\$ 832,342,644	\$ 1,167,152,877	\$ 986,652,877
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,662,722,545	\$ 2,012,561,272	\$ 1,968,855,598
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 220,646,542	\$ 420,846,792	\$ 280,753,141
TOTAL CIP EXPENSE	\$ 220,646,542	\$ 420,846,792	\$ 280,753,141
OPERATING EXPENSE			
Personnel Expenses	\$ 50,624,220	\$ 63,378,456	\$ 73,669,971
Fringe Benefits	39,477,256	41,977,442	47,125,161
Supplies	251,864,466	249,519,573	231,153,413
Contracts & Services	127,068,047	143,074,276	151,999,577
Information Technology	10,492,835	13,640,658	21,483,390
Energy and Utilities	15,604,269	18,098,717	19,703,679
Other Expenses	3,453,156	10,022,623	10,307,623
Transfers Out	96,282,902	87,411,012	100,578,240
Capital Expenditures	1,791,073	2,674,820	2,895,660
Debt Expenses	9,386	-	-
TOTAL OPERATING EXPENSE	\$ 596,667,609	\$ 629,797,577	\$ 658,916,714
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ -	\$ 198,546,859
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ -	\$ 198,546,859
TOTAL EXPENSE	\$ 817,314,151	\$ 1,050,644,369	\$ 1,138,216,714
RESERVES			
Continuing Appropriation - CIP	\$ 345,920,126	\$ 347,738,808	\$ 184,874,711
Encumbrances	318,047,356	318,047,356	431,374,325

Public Utilities

Water Utility Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve	44,859,527	44,859,527	55,775,329
Rate Stabilization Reserve	114,117,000	114,117,000	96,100,000
Secondary Purchase Reserve	16,628,190	16,628,190	15,647,998
Pension Stability Reserve	836,196	-	-
TOTAL RESERVES	\$ 845,408,394	\$ 846,390,881	\$ 788,772,362
BALANCE	\$ -	\$ 115,526,022	\$ 41,866,522
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,662,722,545	\$ 2,012,561,272	\$ 1,968,855,598

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Purchasing and Contracting



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Purchasing and Contracting



Description

The Purchasing & Contracting Department is charged with overseeing the transactions for procuring and/or contracting goods and services (including professional services), the procurement of Capital Improvement Program (CIP) construction, minor repairs, and associated professional consulting services, as well as contract management functions to ensure that contracts are meeting the City's needs. It also manages the centralized advertising and award of all contracts for goods, services, and public works in conformance with the City's Charter and Municipal Code.

In addition, the Department manages the Central Stores and Equal Opportunity Contracting (EOC) programs. Purchasing & Contracting programs provide important services to other City departments and residents including:

- Providing oversight to the City's goods, services, and consulting contracting services;
- Providing oversight to the City's CIP construction, minor repair, and architectural and engineering consultant services contracts;
- Procurement of materials and equipment for City departments, including storage and distribution of goods through the Central Stores warehouse;
- Monitoring and enforcing City, State, and Federal equal opportunity contracting requirements and public contracting laws related to the use of construction contractors, consultants, vendors, and suppliers.

The vision is:

To be a leader in fostering a purchasing climate in which diverse and small vendors are encouraged to compete and participate in City contracts.

The mission is:

Ensure open and fair procurements, competitive and fair pricing, environmentally-sustainable solutions, best practices, and utilization of small, local, woman- and minority- owned businesses, when applicable, in City contracting.

Purchasing and Contracting

Goals and Objectives

Goal 1: Promote transparency regarding requirements within the procurement process.

- Use technology to provide information on upcoming bids and procurements.
- Post information on awarded formal and informal procurement timely.

Goal 2: Increase efficiency of procurement process.

- Ensure all procurements consistently follow the appropriate rules and requirements based on the contract type.
- Conduct Citywide Training.
- Streamline the contracting process.

Goal 3: Promote small and local, disadvantaged, minority, and woman- owned business participation in City procurement.

- Develop a more robust SLBE Program.
- Enhance community outreach.

Goal 4: Ensure excellent customer service.

- Enhance customer service skills of P&C staff.
- Foster a skilled and sustainable workforce.

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>Yes</p> <p>Collaborating with Council Offices to enhance community outreach related to underserved populations and provide information on the City's Small Local Business Enterprise (SLBE) Program certification and benefits and How to do Business with the City. Collaborating with the Communications Department to use social media platforms to help provide information on upcoming procurements and the Library Department to help create landing pages on computers directing patrons on where they can find bid opportunities and information on the City's SLBE Program. Collaborate with outside agencies, organizations, and Council Offices to conduct SLBE certification workshops to help develop a more robust SLBE Program.</p>	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>Yes</p> <p>The budget adjustments for the Purchasing & Contracting Department will address disparities that align with the following Tactical Equity Plan Goals: 1. Increase efficiency of procurement process. 2. Ensure excellent customer service. Budget Adjustment #1: Purchase of electronic bidding software Equity lens: This software allows all members of the public, including potential bidders, to be informed of and have clear access to bid opportunities with the City. Operationally this software helps staff perform the procurement of goods, services, consultant, and public works contracts in a streamlined and transparent manner. Budget Adjustment #2: Position request Equity lens: Existing staff are unable to keep up with the volume of contract and purchase order requests received on an annual basis. Investing in adequate staffing will address internal and external disparities.</p>

Purchasing and Contracting

Budget Equity Impact Statement

Internally, workload and assignments will be distributed in an equitable manner and will allow for existing staff to provide better service to external departments and engage in trainings and professional development on a more regular basis. Externally, with increased staff, the time to process contract awards should decrease, which means contractors will be able to start their services sooner and help avoid cash flow issues. Operationally, the addition of this FTE will help ensure that departments are obtaining contracts and/or POs in a timely manner. The budget adjustment for the Central Stores Fund will address disparities that align with the following Tactical Equity Plan Goals: 1. Ensure excellent customer service. Budget Adjustment #1: Purchase of inventory processing system Equity lens: Procurement of equipment and software will assist all employees in streamlining work efforts and creates better internal control of inventory management. Operationally, true inventory will become more readily available and accessible, also avoiding errors normally caused by human error.

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Average number of days to award a contract ¹	73	73	131	163	105	N/A
Percentage of total dollar value of contracts awarded to Small Local Business Enterprises (SLBEs) ²	24%	N/A	28%	23%	23%	20%
Percentage of purchase orders processed within 10 days ³	90.00%	88.00%	85.00%	97.00%	99.25%	N/A
Percentage of on-line Quick Copy services requests processed for production within 1 business day ⁴	92%	92%	94%	56%	15%	N/A
Percentage of low bid contracts awarded within 90 days ⁵	N/A	N/A	N/A	N/A	N/A	85%
Percentage of total dollar value of contracts awarded to minority- and woman-owned firms. ⁶	N/A	N/A	N/A	N/A	N/A	31%

Purchasing and Contracting

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Number of training events held related to procurement process. ⁶	N/A	N/A	N/A	N/A	N/A	5
Number of outreach events conducted promoting how to do business with City and/or Small Local Business Enterprises (SLBE) Program. ⁶	N/A	N/A	N/A	N/A	N/A	10

1. This KPI has been replaced with a new KPI focusing specifically on 'low bid' contracts. Fiscal Year 2023 figure based on goods & services contracts and construction contracts awarded in Fiscal Year 2023. 'Days to award a contract' calculated from 'Solicitation Due Date' to 'Contract Effective Date' (i.e., date of last signature). Figures for previous fiscal years were based on goods & services contracts only. 'Days to award a contract' calculated from 'Solicitation Posting Date' to 'Contract Effective Date' for Fiscal Year 2022.
2. This KPI has been reworded slightly for clarity.
3. This KPI is no longer being tracked until the department is in a better position to more accurately measure the portion of the purchase requisition review process that is within its control. Data on that portion, in turn, will enable the department to determine a reasonable standard in terms of days for that portion. Fiscal Year 2022 and Fiscal Year 2023 figures based on non-catalog Ariba purchase orders only. Figures for previous fiscal years were based on SAP purchase orders only.
4. This KPI is no longer tracked by the department as Publishing Services has been moved to the Communications Department. Drop in Fiscal Year 2023 figure due to significant vacancies in Publishing Services.
5. This KPI was added for FY 2024. "Low bid" refers to contracts awarded based solely on price (i.e., lowest responsive bid automatically winner). Based on best practices and the department's experience, ninety (90) days is a very reasonable maximum threshold for awarding "low bid" contracts. It is also industry standard for a vendor to guarantee prices in their bid for 90 days; therefore, a "low bid" contract should be awarded within 90 days, or the City risks the vendor potentially withdrawing their bid due to price changes.
6. This KPI was added for FY 2024.

Purchasing and Contracting

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	71.00	92.00	85.00	(7.00)
Personnel Expenditures	\$ 6,935,824	\$ 10,390,794	\$ 10,758,391	\$ 367,597
Non-Personnel Expenditures	19,680,293	8,588,314	7,927,434	(660,880)
Total Department Expenditures	\$ 26,616,117	\$ 18,979,108	\$ 18,685,825	\$ (293,283)
Total Department Revenue	\$ 8,964,698	\$ 11,737,933	\$ 10,059,126	\$ (1,678,807)

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Equal Opportunity Contracting	\$ 645,657	\$ 1,980,894	\$ 1,576,979	\$ (403,915)
Purchasing & Contracting	17,723,138	7,906,711	9,335,450	1,428,739
Total	\$ 18,368,795	\$ 9,887,605	\$ 10,912,429	\$ 1,024,824

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Equal Opportunity Contracting	11.00	12.00	11.00	(1.00)
Purchasing & Contracting	32.00	51.00	53.00	2.00
Total	43.00	63.00	64.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 797,945	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Procurement Support	1.00	153,702	-
Addition of 1.00 Supervising Procurement Contracting Officer to help support purchasing and contracting operations and staff.			
Support for Information Technology	0.00	55,715	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	29,566	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Purchasing and Contracting

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-in Lieu of Annual Leave Adjustments	0.00	(12,104)	-
Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Total	1.00	\$ 1,024,824	\$ -

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 2,896,761	\$ 5,342,859	\$ 5,832,754	\$ 489,895
Fringe Benefits	2,166,862	2,925,747	3,375,395	449,648
PERSONNEL SUBTOTAL	5,063,623	8,268,606	9,208,149	939,543
NON-PERSONNEL				
Supplies	\$ 22,737	\$ 49,471	\$ 48,424	\$ (1,047)
Contracts & Services	12,819,674	1,031,514	1,062,127	30,613
<i>External Contracts & Services</i>	<i>12,716,946</i>	<i>960,251</i>	<i>960,251</i>	-
<i>Internal Contracts & Services</i>	<i>102,728</i>	<i>71,263</i>	<i>101,876</i>	<i>30,613</i>
Information Technology	446,790	521,492	577,207	55,715
Energy and Utilities	11,951	11,411	11,411	-
Other	4,019	5,111	5,111	-
NON-PERSONNEL SUBTOTAL	13,305,171	1,618,999	1,704,280	85,281
Total	\$ 18,368,795	\$ 9,887,605	\$ 10,912,429	\$ 1,024,824

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 571,794	\$ 2,422,363	\$ 2,422,363	-
Other Revenue	91,855	-	-	-
Total	\$ 663,648	\$ 2,422,363	\$ 2,422,363	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	4.00	4.00	\$ 51,126 - 61,583	\$ 238,385
20000071	Assistant Engineer-Civil	0.00	8.00	8.00	87,820 - 105,804	756,512
20000145	Associate Engineer-Civil	0.00	5.00	5.00	101,101 - 122,102	610,510
20000119	Associate Management Analyst	8.00	7.00	7.00	74,763 - 90,340	498,821
21000328	Associate Procurement Contracting Officer	3.00	3.00	3.00	91,850 - 110,990	324,348
20001101	Department Director	1.00	1.00	1.00	89,589 - 339,372	209,621
20001168	Deputy Director	1.00	2.00	2.00	67,740 - 249,134	333,279
20000924	Executive Assistant	1.00	1.00	1.00	59,068 - 71,442	71,442
20000293	Information Systems Analyst 3	1.00	1.00	1.00	83,637 - 101,133	101,133
20000998	Information Systems Analyst 4	1.00	1.00	1.00	94,074 - 113,988	94,074
20000680	Payroll Specialist 2	1.00	1.00	1.00	50,258 - 60,679	58,252
20000173	Payroll Supervisor	1.00	1.00	1.00	57,624 - 69,765	68,370

City of San Diego

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Fiscal Year 2024 Adopted Budget

Purchasing and Contracting

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20001234	Program Coordinator	1.00	2.00	2.00	36,489 - 198,900	232,054
20001222	Program Manager	4.00	4.00	4.00	67,740 - 249,134	606,157
20000890	Senior Civil Engineer	0.00	2.00	2.00	116,542 - 140,885	281,770
20000015	Senior Management Analyst	5.00	6.00	6.00	82,066 - 99,234	534,078
21000329	Senior Procurement Contracting Officer	9.00	9.00	9.00	105,931 - 128,048	1,097,600
20000970	Supervising Management Analyst	1.00	1.00	1.00	87,965 - 106,585	87,965
21000330	Supervising Procurement Contracting Officer	4.00	4.00	5.00	119,138 - 144,345	687,711
	Bilingual - Regular					1,456
	Budgeted Personnel					(1,154,240)
	Expenditure Savings					
	Termination Pay Annual					10,838
	Leave					
	Vacation Pay In Lieu					82,618
FTE, Salaries, and Wages Subtotal		43.00	63.00	64.00		\$ 5,832,754

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 23,634	\$ 26,867	\$ 36,324	\$ 9,457
Flexible Benefits	356,806	631,232	586,273	(44,959)
Long-Term Disability	12,341	18,363	20,255	1,892
Medicare	43,587	76,099	83,216	7,117
Other Post-Employment Benefits	194,005	295,828	290,139	(5,689)
Retiree Medical Trust	4,201	9,326	9,456	130
Retirement 401 Plan	5,524	15,890	35,635	19,745
Retirement ADC	1,296,148	1,468,899	2,069,618	600,719
Retirement DROP	-	2,680	3,227	547
Risk Management Administration	34,706	60,580	65,637	5,057
Supplemental Pension Savings Plan	167,434	283,573	128,986	(154,587)
Unemployment Insurance	4,201	6,667	6,450	(217)
Workers' Compensation	24,275	29,743	40,179	10,436
Fringe Benefits Subtotal	\$ 2,166,862	\$ 2,925,747	\$ 3,375,395	\$ 449,648
Total Personnel Expenditures			\$ 9,208,149	

Central Stores Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Central Stores	\$ 6,468,222	\$ 7,363,324	\$ 7,666,889	\$ 303,565
Purchasing & Contracting	109,055	13,249	106,507	93,258
Total	\$ 6,577,277	\$ 7,376,573	\$ 7,773,396	\$ 396,823

Purchasing and Contracting

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Central Stores	19.00	20.00	20.00	0.00
Purchasing & Contracting	1.00	1.00	1.00	0.00
Total	20.00	21.00	21.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Inventory Scanning Software Addition of non-personnel expenditures to purchase software to enhance Central Stores' inventory processing system.	0.00	\$ 200,000	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	167,040	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	38,196	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(8,413)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(38,256)
Total	0.00	\$ 396,823	\$ (38,256)

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 757,531	\$ 750,789	\$ 817,701	\$ 66,912
Fringe Benefits	750,725	761,257	732,541	(28,716)
PERSONNEL SUBTOTAL	1,508,256	1,512,046	1,550,242	38,196
NON-PERSONNEL				
Supplies	\$ 4,446,764	\$ 5,295,962	\$ 5,295,613	\$ (349)
Contracts & Services	410,641	345,090	445,412	100,322
<i>External Contracts & Services</i>	<i>186,260</i>	<i>40,393</i>	<i>40,393</i>	<i>-</i>
<i>Internal Contracts & Services</i>	<i>224,381</i>	<i>304,697</i>	<i>405,019</i>	<i>100,322</i>
Information Technology	47,905	69,918	261,505	191,587
Energy and Utilities	163,857	152,629	219,696	67,067
Other	-	928	928	-
Capital Expenditures	(146)	-	-	-
NON-PERSONNEL SUBTOTAL	5,069,021	5,864,527	6,223,154	358,627
Total	\$ 6,577,277	\$ 7,376,573	\$ 7,773,396	\$ 396,823

Purchasing and Contracting

Revenues by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Charges for Services	\$	6,358,046	\$	7,499,019	\$	7,460,763	\$	(38,256)
Other Revenue		325,007		176,000		176,000		-
Rev from Money and Prop		2,715		-		-		-
Transfers In		29,206		-		-		-
Total	\$	6,714,974	\$	7,675,019	\$	7,636,763	\$	(38,256)

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$ 45,627 - 54,916	\$ 91,254
20000171	Auto Messenger 1	4.00	4.00	4.00	36,489 - 39,511	148,978
20000110	Auto Messenger 2	7.00	7.00	7.00	37,524 - 45,224	299,072
20001222	Program Manager	0.00	1.00	1.00	67,740 - 249,134	158,437
20000950	Stock Clerk	2.00	2.00	2.00	37,695 - 45,493	90,986
20000955	Storekeeper 1	3.00	3.00	3.00	43,415 - 52,069	154,385
20000956	Storekeeper 2	1.00	1.00	1.00	47,449 - 57,349	57,349
20000538	Stores Operations Supervisor	1.00	1.00	1.00	57,154 - 69,059	69,059
	Budgeted Personnel Expenditure Savings					(277,042)
	Overtime Budgeted					19,276
	Vacation Pay In Lieu					5,947
FTE, Salaries, and Wages Subtotal		20.00	21.00	21.00	\$	817,701

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Fringe Benefits								
Employee Offset Savings	\$	3,051	\$	3,570	\$	2,972	\$	(598)
Flexible Benefits		210,149		230,060		236,440		6,380
Long-Term Disability		2,831		2,829		2,799		(30)
Medicare		11,929		11,789		11,494		(295)
Other Post-Employment Benefits		101,161		96,713		96,713		-
Retiree Medical Trust		978		1,032		1,240		208
Retirement 401 Plan		289		1,219		4,261		3,042
Retirement ADC		320,499		329,749		312,986		(16,763)
Retirement DROP		1,237		1,346		-		(1,346)
Risk Management Administration		18,052		19,805		21,879		2,074
Supplemental Pension Savings Plan		52,023		47,360		21,025		(26,335)
Unemployment Insurance		965		1,026		903		(123)
Workers' Compensation		27,563		14,759		19,829		5,070
Fringe Benefits Subtotal	\$	750,725	\$	761,257	\$	732,541	\$	(28,716)
Total Personnel Expenditures					\$	1,550,242		

Purchasing and Contracting

Publishing Services Fund

Department Expenditures

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Publishing Services	\$	1,669,455	\$	1,709,688	\$	-	\$	(1,709,688)
Purchasing & Contracting		591		5,242		-		(5,242)
Total	\$	1,670,046	\$	1,714,930	\$	-	\$	(1,714,930)

Department Personnel

		FY2022 Budget		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Publishing Services		8.00		8.00		0.00		(8.00)
Total		8.00		8.00		0.00		(8.00)

Significant Budget Adjustments

		FTE		Expenditures		Revenue
Salary and Benefit Adjustments		0.00	\$	105,670	\$	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.						
Support for Information Technology		0.00		(13,419)		-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.						
Non-Discretionary Adjustment		0.00		(229,697)		-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.						
Transfer of Publishing Services		(8.00)		(1,577,484)		(1,640,551)
Transfer of 8.00 FTE positions, non-personnel expenditures, and associated revenue from the Purchasing and Contracting Department to the Communications Department.						
Total		(8.00)	\$	(1,714,930)	\$	(1,640,551)

Expenditures by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
PERSONNEL								
Personnel Cost	\$	235,228	\$	424,069	\$	-	\$	(424,069)
Fringe Benefits		128,716		186,073		-		(186,073)
PERSONNEL SUBTOTAL		363,944		610,142		-		(610,142)
NON-PERSONNEL								
Supplies	\$	211,012	\$	133,099	\$	-	\$	(133,099)
Contracts & Services		1,014,221		796,284		-		(796,284)
<i>External Contracts & Services</i>		<i>881,743</i>		<i>710,559</i>		-		<i>(710,559)</i>
<i>Internal Contracts & Services</i>		<i>132,478</i>		<i>85,725</i>		-		<i>(85,725)</i>

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Purchasing and Contracting

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Information Technology	21,798	122,253	-	(122,253)
Energy and Utilities	59,071	49,873	-	(49,873)
Transfers Out	-	3,279	-	(3,279)
NON-PERSONNEL SUBTOTAL	1,306,101	1,104,788	-	(1,104,788)
Total	\$ 1,670,046	\$ 1,714,930	\$ -	\$ (1,714,930)

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 1,397,613	\$ 1,640,551	\$ -	\$ (1,640,551)
Rev from Money and Prop	31	-	-	-
Transfers In	188,431	-	-	-
Total	\$ 1,586,075	\$ 1,640,551	\$ -	\$ (1,640,551)

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000487	Graphic Designer	2.00	2.00	0.00	\$ 60,977 - 73,227	\$ -
20000752	Print Shop Supervisor	1.00	1.00	0.00	71,699 - 85,437	-
21000193	Publishing Specialist 2	2.00	2.00	0.00	39,467 - 46,755	-
20000912	Senior Offset Press Operator	2.00	2.00	0.00	47,312 - 56,319	-
21000194	Senior Publishing Specialist	1.00	1.00	0.00	45,931 - 55,326	-
FTE, Salaries, and Wages Subtotal		8.00	8.00	0.00	\$	-

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Flexible Benefits	\$ 63,631	\$ 85,567	\$ -	\$ (85,567)
Long-Term Disability	998	1,344	-	(1,344)
Medicare	2,825	4,940	-	(4,940)
Other Post-Employment Benefits	29,133	39,823	-	(39,823)
Retiree Medical Trust	401	692	-	(692)
Retirement 401 Plan	-	1,189	-	(1,189)
Retirement ADC	-	16,403	-	(16,403)
Retirement DROP	2,071	3,284	-	(3,284)
Risk Management Administration	5,175	8,155	-	(8,155)
Supplemental Pension Savings Plan	19,674	21,632	-	(21,632)
Unemployment Insurance	341	487	-	(487)
Workers' Compensation	4,468	2,557	-	(2,557)
Fringe Benefits Subtotal	\$ 128,716	\$ 186,073	\$ -	\$ (186,073)
Total Personnel Expenditures		\$	-	

Purchasing and Contracting

Revenue and Expense Statement (Non-General Fund)

Central Stores Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (158,085)	\$ (20,388)	\$ 80,455
TOTAL BALANCE AND RESERVES	\$ (158,085)	\$ (20,388)	\$ 80,455
REVENUE			
Charges for Services	\$ 6,358,046	\$ 7,499,019	\$ 7,460,763
Other Revenue	325,007	176,000	176,000
Revenue from Use of Money and Property	2,715	-	-
Transfers In	29,206	-	-
TOTAL REVENUE	\$ 6,714,974	\$ 7,675,019	\$ 7,636,763
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,556,889	\$ 7,654,631	\$ 7,717,218
OPERATING EXPENSE			
Personnel Expenses	\$ 757,531	\$ 750,789	\$ 817,701
Fringe Benefits	750,725	761,257	732,541
Supplies	4,446,764	5,295,962	5,295,613
Contracts & Services	410,641	345,090	445,412
Information Technology	47,905	69,918	261,505
Energy and Utilities	163,857	152,629	219,696
Other Expenses	-	928	928
Capital Expenditures	(146)	-	-
TOTAL OPERATING EXPENSE	\$ 6,577,277	\$ 7,376,573	\$ 7,773,396
TOTAL EXPENSE	\$ 6,577,277	\$ 7,376,573	\$ 7,773,396
BALANCE***	\$ (20,388)	\$ 278,058	\$ (56,178)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,556,889	\$ 7,654,631	\$ 7,717,218

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

***The Central Stores Fund results in a negative ending balance/beginning balance and will be monitored throughout Fiscal Year 2024 to address negative balances.

Race and Equity



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Description

Established in 2020 by Ordinance through advocacy from Council President Pro Tem Monica Montgomery Steppe, the Department of Race and Equity is a deliberate step toward advancing racial and social equity in the City of San Diego. Through strategic initiatives grounded in best practices, the department will play a pivotal role in visualizing, normalizing, organizing, and operationalizing equity in policies, practices, administrative regulations, programs, and budgetary allocations. In partnership with city departments, the Department of Race and Equity will reduce and eliminate systemic racism, inequity, and barriers to fair and just distribution of resources, access, and opportunity. Led by the City's Chief Race & Equity Officer, the Department will work to advance equity and social justice initiatives that achieve measurable results.

Equity Definition:

Equity occurs with eliminating institutional racism and systemic disparities, providing everyone with equitable access to opportunity and resources to thrive, no matter where they live or how they identify.

Equality Definition:

Equality means each individual, family, neighborhood, or community is given the same resources and opportunities without recognition that each person has different circumstances.

Inclusive Equity Lens:

An Equity Lens is a set of specific questions asked to critically and thoughtfully analyze policies, programs, practices, and budget decisions to achieve equitable outcomes.

Equity Opportunity:

When a disparity is identified in a policy, program, practice, or budget decision, an Equity Opportunity emerges to promote equitable outcomes and inclusive access.

The Department of Race and Equity will operate based on the primary focus areas:

Learning and Development: Design and facilitate trainings on racial equity and inclusion with a curriculum that contextualizes historic oppression, systemic racism and implicit/explicit biases to provide City departments with tools to build equitable outcomes.

Race and Equity

Equity-Centered Coaching (ECC): In collaboration with the Performance & Analytics Department (PandA), the Department of Race & Equity will provide Equity-Centered Coaching to drive an inquiry-driven approach that leads to action and strategy development by providing support to City departments to execute tailored Tactical Equity Plans.

Inclusive Community Engagement: The Department of Race & Equity will partner with each City department to cultivate an intentional approach to inclusive engagement by creating a space for community members to contribute their lived experience and ideas to transform local government policies, programs, practices and budget decisions. Inclusive Community Engagement includes an allocated investment to organizations through a Community Equity Fund to produce equitable outcomes to address structural neglect and institutional racism.

Creating Equitable Outcomes: The Department of Race & Equity will utilize data to measure the progress of defined equitable goals and strategies.

The Department of Race and Equity is currently engaging in a strategic planning process to cultivate community engagement to inform the development of additional goals, strategies, and key performance indicators (KPI). The Department will release developed KPIs to quantify the impact of equity initiatives, policies, administrative regulations, programs, and budget allocations. The KPI targets will be set to track progress towards achieving the Department's objectives.

The mission is:

The Department of Race and Equity will address all forms of disparities experienced by individuals in San Diego. The Department will intentionally create a culture of inclusivity by advancing equitable outcomes; dismantling policies, procedures, and budget decisions that perpetuate inequity and systemic racism.

Goals and Objectives

Goal 1: Create and support a City workforce that is the driving factor in creating equitable outcomes

- Lead with an Equity Commitment Model to guide each Department towards producing equitable outcomes to eliminate disparities in systems, in addition to cultivating inclusive work environments.

Goal 2: San Diego will be an anti-racist local government that operationalizes equity as the way the City does business

- Integrate an equity lens into key institutional practices across each Department.

Goal 3: Improve the City's ability to provide inclusive engagement to all communities

- Promote equity and inclusion within all communities by promoting mutual understanding, self-awareness, and connection to City Departments through the creation of an Inclusive Public Engagement Guide.
- Release a \$3 million Community Equity fund that will be awarded to community-based organizations through an application process.

Goal 4: Use locally and nationally recognized research and data-driven practices to support the City's progress toward delivering equitable outcomes

- Partner with State and Local academic institutions to implement rigorous evaluation and research components to inform best practices to promote equitable outcomes.

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>Yes</p> <p>In our partnership with Performance & Analytics Department (PandA), we have rolled out an intentional Equity Commitment Model to move each Department toward creating measurable KPIs. The Equity Commitment Model is connected to an internal change management strategy that includes shifting subjective decision-making to an objective data-driven approach to produce equitable outcomes. The positions allocated to the base budget is a direct investment in our team's capacity to provide learning and development sessions and Equity-Centered Coaching. To address disparities, the Program Manager and Program Coordinator positions will operate the Budget Equity Framework to provide trainings and tools to prepare City departments to systematically integrate an Equity Lens into budget proposals, adjustments, and requests. Each City department will apply an Equity Lens when requesting budget adjustments in each budget cycle, in addition to evaluating how base budget appropriations will be utilized. The Chief Race and Equity Officer will release a 3 million dollar Community Equity fund to community-based organizations through a competitive application process.</p>	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>No</p> <p>No approved budget adjustments.</p>

Race and Equity

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Percent of City employees who engaged in at least one DRE Learning and Development offering	N/A	N/A	N/A	N/A	9%	80%
Percent of City departments with Tactical Equity Plans	N/A	N/A	N/A	N/A	90%	100%
Percent of City departments with 20+ hours of Equity Centered Coaching sessions around Budget Equity and Tactical Equity Plans	N/A	N/A	N/A	N/A	90%	100%
Percent of adopted budget adjustments that actively address identified disparities	N/A	N/A	N/A	N/A	N/A	25%
Percent of new or existing policies and practices developed or revised with an Inclusive Equity Lens ¹	N/A	N/A	N/A	N/A	N/A	100%
Number of clients served by the Community Equity Fund who live in neighborhoods located in a Community of Concern area that scores between 0 and 60 on the Climate Equity Index	N/A	N/A	N/A	N/A	N/A	500
Number of Technical Assistance sessions provided to Community Equity Fund recipients	N/A	N/A	N/A	N/A	N/A	6
Number of programs provided by the Community Equity Fund	N/A	N/A	N/A	N/A	N/A	25
Percentage of Community Equity Fund awarded to community-based organizations	N/A	N/A	N/A	N/A	N/A	100%
Percent of DRE learning and development offerings with rigorous evaluation components that were developed in partnership with academic and research institutions	N/A	N/A	N/A	N/A	N/A	100%

1. An Inclusive Equity Lens is a set of specific questions we ask to critically and thoughtfully analyze policies, programs, practices, and budget decisions to achieve equitable outcomes

Race and Equity

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	3.00	7.00	7.00	0.00
Personnel Expenditures	\$ 207,021	\$ 980,702	\$ 1,283,559	\$ 302,857
Non-Personnel Expenditures	21,891	1,796,890	1,787,010	(9,880)
Total Department Expenditures	\$ 228,911	\$ 2,777,592	\$ 3,070,569	\$ 292,977
Total Department Revenue	\$ 23,550	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Race & Equity	\$ 228,911	\$ 1,277,592	\$ 1,570,569	\$ 292,977
Total	\$ 228,911	\$ 1,277,592	\$ 1,570,569	\$ 292,977

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Race & Equity	3.00	7.00	7.00	0.00
Total	3.00	7.00	7.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 302,857	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	13,583	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	6,703	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Operating Expense Reduction	0.00	(30,166)	-
Reduction of non-personnel expenditures due to finalizing department start-up operations.			
Total	0.00	\$ 292,977	\$ -

Race and Equity

Expenditures by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
PERSONNEL								
Personnel Cost	\$	161,280	\$	716,012	\$	999,424	\$	283,412
Fringe Benefits		45,741		264,690		284,135		19,445
PERSONNEL SUBTOTAL		207,021		980,702		1,283,559		302,857
NON-PERSONNEL								
Supplies	\$	-	\$	-	\$	16,000	\$	16,000
Contracts & Services		12,414		291,999		245,836		(46,163)
<i>External Contracts & Services</i>		8,951		287,010		224,714		(62,296)
<i>Internal Contracts & Services</i>		3,463		4,989		21,122		16,133
Information Technology		5,665		4,891		19,674		14,783
Energy and Utilities		405		-		1,900		1,900
Other		3,406		-		3,600		3,600
NON-PERSONNEL SUBTOTAL		21,891		296,890		287,010		(9,880)
Total	\$	228,911	\$	1,277,592	\$	1,570,569	\$	292,977

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001101	Department Director	1.00	1.00	1.00	\$ 89,589 - 339,372	\$ 211,548
20001234	Program Coordinator	0.00	2.00	2.00	36,489 - 198,900	236,776
20001222	Program Manager	2.00	4.00	4.00	67,740 - 249,134	551,100
FTE, Salaries, and Wages Subtotal		3.00	7.00	7.00		\$ 999,424

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Fringe Benefits								
Flexible Benefits	\$	6,460	\$	53,200	\$	67,100	\$	13,900
Insurance		942		-		-		-
Long-Term Disability		709		3,302		3,527		225
Medicare		2,428		13,678		14,493		815
Other Post-Employment Benefits		5,549		39,823		39,823		-
Retiree Medical Trust		403		2,359		2,497		138
Retirement 401 Plan		1,583		9,434		9,995		561
Retirement ADC		25,936		130,084		133,023		2,939
Risk Management Administration		1,004		8,155		9,009		854
Unemployment Insurance		242		1,200		1,139		(61)
Workers' Compensation		484		3,455		3,529		74
Fringe Benefits Subtotal	\$	45,741	\$	264,690	\$	284,135	\$	19,445
Total Personnel Expenditures					\$	1,283,559		

Race and Equity

Community Equity Fund (CEF)

Department Expenditures

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Office of Race & Equity	\$	-	\$	1,500,000	\$	1,500,000	\$	-
Total	\$	-	\$	1,500,000	\$	1,500,000	\$	-

Expenditures by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
NON-PERSONNEL								
Contracts & Services	\$	-	\$	1,500,000	\$	1,500,000	\$	-
<i>External Contracts & Services</i>		-		<i>1,500,000</i>		<i>1,500,000</i>		-
NON-PERSONNEL SUBTOTAL		-		1,500,000		1,500,000		-
Total	\$	-	\$	1,500,000	\$	1,500,000	\$	-

Revenues by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Rev from Money and Prop	\$	23,550	\$	-	\$	-	\$	-
Total	\$	23,550	\$	-	\$	-	\$	-

Race and Equity

Revenue and Expense Statement (Non-General Fund)

Community Equity Fund (CEF)	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,011,050	\$ 3,034,600	\$ 3,060,884
TOTAL BALANCE AND RESERVES	\$ 3,011,050	\$ 3,034,600	\$ 3,060,884
REVENUE			
Revenue from Use of Money and Property	\$ 23,550	\$ -	\$ -
TOTAL REVENUE	\$ 23,550	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,034,600	\$ 3,034,600	\$ 3,060,884
OPERATING EXPENSE			
Contracts & Services	\$ -	\$ 1,500,000	\$ 1,500,000
TOTAL OPERATING EXPENSE	\$ -	\$ 1,500,000	\$ 1,500,000
TOTAL EXPENSE	\$ -	\$ 1,500,000	\$ 1,500,000
BALANCE	\$ 3,034,600	\$ 1,534,600	\$ 1,560,884
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,034,600	\$ 3,034,600	\$ 3,060,884

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Real Estate and Airport Management



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Real Estate and Airport Management



Description

The City of San Diego is unique among municipalities statewide in the size and diversity of its real estate portfolio. The City owns more than 1,600 properties that total an estimated 123,000 acres. These properties range in size from large tracts of open space to tiny remnant parcels.

The Department of Real Estate and Airport Management (DREAM) oversees the City's real estate portfolio, which includes all the facilities necessary to provide the basic functions of government, such as parks, police stations, fire stations, libraries, maintenance yards, and administrative space. Additionally, the department manages a major league baseball stadium, an 8,000-acre Agricultural Preserve and nearly 60,000 acres of open space. City properties support over 800 leases and agreements with third parties, generating approximately \$80 million in income and providing cultural and community-based services, including the iconic Balboa Park and San Diego's water wonderland, Mission Bay.

DREAM also manages Montgomery-Gibbs Executive Airport and Brown Field Municipal Airport, which provide critical services to aviation users and its citizens. The Federal Aviation Administration (FAA) has classified Montgomery-Gibbs Executive Airport as a reliever airport for San Diego International Airport - Lindbergh Field, which means it's instrumental in preventing major delays at the scheduled passenger service airport. Brown Field Municipal Airport is also a reliever airport and the gateway for international general aviation aircraft entering the United States needing to clear Customs. Combined, City airports support more than 1,500 local jobs and generate \$199 million in economic activity annually.

Our Teams:

The Acquisitions Team provides complete real estate acquisition and relocation services for the City of San Diego. The Acquisition Team acquires sites for public facilities, parks, open space, and rights-of-way for streets and utilities. If private residences or businesses are affected by these acquisitions, the Team provides the occupants with relocation assistance to minimize the disruption.

The Airport Operations Teams are primarily focused on Airport Safety at Brown Field Municipal Airport and Montgomery-Gibbs Executive Airport. They conduct daily and periodic inspections of the runways and

Real Estate and Airport Management

taxiways to ensure compliance with the FAA, Caltrans – Division of Aeronautics and other entities' regulations. They also serve as the primary points of contact for airport users. Additionally, they perform airfield maintenance and repair work such as replacing airfield signs and repainting markings.

The Airport Programs/Noise Abatement Team is in charge of planning the Capital Improvement needs of the City's two general aviation airports. They work hand-in-hand with the FAA to obtain grant funding for critical infrastructure needs. This team also manages the Airports' Noise Program to ensure that the City's airports and the neighboring communities understand each other's needs.

The Dispositions Team is responsible for processing sales of City-owned properties and implementation of the Surplus Land Act. Additional information on surplus property and information regarding affordable housing development can be found on HCD's website.

The Financial and Records Management Team develops and administers the Real Estate and Airport Management budgets, processes rents and maintains accounts for all agreements, creates and processes payments of purchase orders and assists staff with financial transactions. The team maintains records for City-owned real estate and agreements in accordance with the established records retention policies and assists other teams with property information. Members of the team assist staff with the management of the many Public Record Act requests that are submitted to the department.

The Lease Administration Teams administer the City's diverse lease portfolio, with one team sitting in Real Estate and one in Airport Management. The teams negotiate, develop and administer lease agreements and permits for use of City-owned property by profit and non-profit organizations, citywide. This includes Mission Bay Park, Balboa Park, San Pasqual Valley and the City's two municipal airports. The Real Estate Lease Administration Team is also responsible for short-term permitting for use of city property, as well as facility management at the City Concourse.

The Municipal Assets Services Team is tasked with planning, organizing and executing transactions that support all of the City's facilities' needs and the office space needs for our workforce of over 11,000 employees. The team works with individual City departments to determine how much space is needed and whether the requirement can be best accommodated through occupancy of City-owned properties, a lease from an outside entity, or the acquisition of a new facility.

The Valuations Team provides opinions of value to support: property sales, property acquisitions, rental rates, market-rate adjustments, bond offerings collateralized by real estate and all other City functions requiring real estate appraisal services.

For more information on department programs, please visit the DREAM website at: <https://www.sandiego.gov/real-estate-and-airport-management>.

The vision is:

To be a nationally recognized model for municipal real estate services and serve the City with world renowned general aviation airports

The mission is:

To serve the San Diego community and its aviation customers through excellence in stewardship of the City's assets

Real Estate and Airport Management

Goals and Objectives

Goal 1: Maximize revenue and overall benefit to the City

- Secure maximum revenue due to the City for leasehold agreements
- Promote the creation of additional affordable housing units on City-owned properties

Goal 2: Attract and retain quality staff

- Promote a proactive, creative, productive and team focused work atmosphere
- Recruit employees with the broad skills, perspective, and experience that will help develop the Department and its services

Goal 3: Enhance transparency about the City's real estate decision making

- Ensure that the public and decision makers have access to information regarding the City's real estate initiatives

Goal 4: Ensure the financial self-sufficiency of City Airports

- Maximize the City's return-on-investment
- Ensure rates and charges remain competitive to the market"

Goal 5: Manage customer focused airports and are responsive to citizen's concerns, particularly those related to noise and safety

- Ensure the orderly development of the airports' properties

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i> Yes Continued collaboration with other City Departments.	<i>Do the Budget Adjustments address a disparity?</i> Yes • Midway Rising Economic Analysis – JLL's economic analysis under this contract will support the City in taking steps towards maximizing affordable housing and revenue in the Midway District (Tactical Equity Plan – Goal 1) • Concourse & CCP Security/Golden Hall Janitorial – This adjustment addresses safety and sanitation disparities • Repair and Maintenance of MYF Commercial/Retail Center – This adjustment helps provide equitable conditions for all businesses and the public that utilize them

Real Estate and Airport Management

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Number of properties reviewed for potential disposition per year	31	52	17	26	18	10
Percentage of appraisals completed within 90 days of commencement	72%	85%	84%	85%	85%	85%
Percentage of lease agreements on a month-to-month holdover status	25%	23%	28%	28%	25%	25%
Percentage of rent reviews completed on time per fiscal year	87%	84%	83%	79%	81%	90%
Average number of working days to respond to a noise complaint	1	1	1	1	1	1
Number of days/year Airports are closed or otherwise unavailable to serve as part of the Regional and National Air Transportation System	0	0	0	0	0	0
Percent of total revenue derived from non-aviation related activities	41%	41%	41%	38%	43%	38%
Number of deficiencies from CALTRANS Division of Aeronautics Annual Airport Inspections	N/A	N/A	N/A	N/A	0	0

Real Estate and Airport Management

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	54.00	66.00	70.00	4.00
Personnel Expenditures	\$ 6,712,037	\$ 8,673,170	\$ 8,875,333	\$ 202,163
Non-Personnel Expenditures	26,789,960	29,851,645	29,609,719	(241,926)
Total Department Expenditures	\$ 33,501,996	\$ 38,524,815	\$ 38,485,052	\$ (39,763)
Total Department Revenue	\$ 89,662,303	\$ 82,824,748	\$ 95,232,625	\$ 12,407,877

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Real Estate	\$ 5,304,424	\$ 8,911,626	\$ 7,916,692	(994,934)
Total	\$ 5,304,424	\$ 8,911,626	\$ 7,916,692	(994,934)

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Real Estate	28.00	39.00	38.75	(0.25)
Total	28.00	39.00	38.75	(0.25)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Lease Management Software Addition of one-time non-personnel expenditures to support the lease management software solution upgrade.	0.00	\$ 375,000	\$ -
Downtown Office Space Analysis Addition of non-personnel expenditures to continue consultant services for office space optimization.	0.00	250,000	-
Sports Arena Development and Lease Support Addition of non-personnel expenditures to continue consultant services for Midway Rising.	0.00	200,000	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	102,751	-
Civic Center Plaza Security Services Addition of non-personnel expenditures for increased security services at Civic Center Plaza.	0.00	102,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	8,292	-

Real Estate and Airport Management

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reallocation of Program Manager Reallocation of 0.25 Program Manager from the General Fund to the Airports Fund.	(0.25)	(48,796)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(356,681)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(1,627,500)	(2,111,292)
Revised Mission Bay Park Revenue Adjustment to reflect revised Mission Bay Park revenue projections.	0.00	-	8,756,191
Revised Pueblo Lands Revenue Adjustment to reflect revised Pueblo Lands revenue projections.	0.00	-	1,807,635
Revised Belmont Park Revenue Adjustment to reflect revised Belmont Park revenue projections.	0.00	-	875,643
Revised Sports Arena Rentals Revenue Adjustment to reflect revised Sports Arena Rentals revenue projections.	0.00	-	512,430
Revised Other Rents and Concessions Revenue Adjustment to reflect revised Other Rents and Concessions revenue projections.	0.00	-	155,220
Revised Other Land and Building Leases Revenue Adjustment to reflect revised Other Land and Building Leases revenue projections.	0.00	-	117,084
Revised Instructional Camp Fees Revenue Adjustment to reflect revised Instructional Camp Fees revenue projections.	0.00	-	88,536
Revised Kayak Instructional Camp Revenue Adjustment to reflect revised Kayak Instructional Camp revenue projections.	0.00	-	86,954
Revised Other Midway Frontier Rent Revenue Adjustment to reflect revised Other Midway Frontier Rent revenue projections.	0.00	-	60,153
Total	(0.25) \$	(994,934) \$	10,348,554

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 2,491,152	\$ 3,741,054	\$ 3,635,782	(105,272)
Fringe Benefits	1,394,173	1,776,805	1,476,600	(300,205)
PERSONNEL SUBTOTAL	3,885,325	5,517,859	5,112,382	(405,477)
NON-PERSONNEL				

Real Estate and Airport Management

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Supplies	\$ 17,366	\$ 25,735	\$ 25,386	\$ (349)
Contracts & Services	1,123,373	2,631,935	1,969,627	(662,308)
<i>External Contracts & Services</i>	1,023,585	2,516,290	1,843,290	(673,000)
<i>Internal Contracts & Services</i>	99,788	115,645	126,337	10,692
Information Technology	247,739	684,885	760,136	75,251
Energy and Utilities	25,585	22,212	20,161	(2,051)
Other	5,035	29,000	29,000	-
NON-PERSONNEL SUBTOTAL	1,419,098	3,393,767	2,804,310	(589,457)
Total	\$ 5,304,424	\$ 8,911,626	\$ 7,916,692	\$ (994,934)

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 1,741,574	\$ 1,676,882	\$ 1,480,519	\$ (196,363)
Licenses and Permits	724,961	671,320	759,856	88,536
Other Revenue	13,167	-	-	-
Rev from Money and Prop	60,377,951	53,447,787	63,904,168	10,456,381
Total	\$ 62,857,653	\$ 55,795,989	\$ 66,144,543	\$ 10,348,554

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 45,627 - 54,916	\$ 54,916
20001140	Assistant Department Director	1.00	1.00	0.00	89,589 - 339,372	-
20000119	Associate Management Analyst	1.00	1.00	1.00	74,763 - 90,340	74,763
20000163	Associate Property Agent	2.00	2.00	1.00	76,193 - 92,069	76,193
20001168	Deputy Director	0.00	0.00	1.00	67,740 - 249,134	180,286
20000924	Executive Assistant	1.00	1.00	1.00	59,068 - 71,442	71,442
20001234	Program Coordinator	2.00	2.00	2.00	36,489 - 198,900	247,494
20001222	Program Manager	5.00	6.00	5.75	67,740 - 249,134	863,511
20000768	Property Agent	6.00	13.00	13.00	83,637 - 101,133	1,187,616
20000783	Public Information Clerk	1.00	1.00	1.00	45,627 - 54,916	54,916
20001137	Real Estate Assets Director	1.00	1.00	1.00	89,589 - 339,372	221,431
21000762	Records Management Analyst	0.00	0.00	1.00	74,763 - 90,340	74,763
20000869	Senior Account Clerk	1.00	1.00	1.00	52,234 - 63,020	63,020
20000970	Supervising Management Analyst	1.00	1.00	1.00	87,965 - 106,585	106,585
20001003	Supervising Property Agent	4.00	6.00	6.00	94,074 - 113,988	624,186
20001005	Supervising Property Agent Bilingual - Regular	1.00	2.00	2.00	94,074 - 113,988	202,638
	Budgeted Personnel					2,912
	Expenditure Savings					(522,696)
	Right Of Way Cert					10,756
	Vacation Pay In Lieu					41,050
FTE, Salaries, and Wages Subtotal		28.00	39.00	38.75		\$ 3,635,782

Real Estate and Airport Management

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 9,130	\$ 12,382	\$ 6,975	\$ (5,407)
Flexible Benefits	346,824	448,130	354,321	(93,809)
Insurance	1,295	-	-	-
Long-Term Disability	10,639	12,824	12,389	(435)
Medicare	36,047	51,974	49,485	(2,489)
Other Post-Employment Benefits	170,836	221,871	186,309	(35,562)
Retiree Medical Trust	4,513	7,341	7,742	401
Retirement 401 Plan	3,303	13,196	26,844	13,648
Retirement ADC	584,641	738,103	693,626	(44,477)
Retirement DROP	2,749	2,947	3,251	304
Risk Management Administration	30,519	45,435	42,146	(3,289)
Supplemental Pension Savings Plan	167,422	190,802	64,297	(126,505)
Unemployment Insurance	3,626	4,650	4,075	(575)
Workers' Compensation	22,629	27,150	25,140	(2,010)
Fringe Benefits Subtotal	\$ 1,394,173	\$ 1,776,805	\$ 1,476,600	\$ (300,205)
Total Personnel Expenditures		\$ 5,112,382		

Airports Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Airport Management	\$ 6,325,789	\$ 9,485,826	\$ 9,205,221	\$ (280,605)
Total	\$ 6,325,789	\$ 9,485,826	\$ 9,205,221	\$ (280,605)

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Airport Management	23.00	24.00	28.25	4.25
Total	23.00	24.00	28.25	4.25

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Commercial/Retail Center Repair and Maintenance	0.00	\$ 914,950	\$ -
Addition of one-time non-personnel expenditures for repairs and maintenance to the Commercial and Retail Center.			
Repair and Maintenance	0.00	500,000	-
Addition of non-personnel expenditures for repairs and maintenance at Montgomery-Gibbs and Brown Field airports.			
Non-Discretionary Adjustment	0.00	272,555	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Real Estate and Airport Management

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Airport Operations Support Addition of 3.00 Airport Operations Assistants to support Montgomery-Gibbs and Brown Field airports.	3.00	228,342	-
Airport Management Support Addition of 1.00 Program Coordinator to coordinate airport projects at Montgomery-Gibbs and Brown Field airports.	1.00	150,544	-
Business Retail Property Management Agreement Addition of non-personnel expenditures to support the management of office buildings and the retail center at Montgomery-Gibbs Executive Airport.	0.00	150,000	-
Lease Management Software Addition of one-time non-personnel expenditures to update the lease management software for real estate administration.	0.00	125,000	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	124,470	-
IT Equipment Upgrade at Brown Field Addition of one-time non-personnel expenditures to upgrade information technology equipment at the Brown Field Customs Border Patrol facility.	0.00	90,000	-
Reallocation of Program Manager Reallocation of 0.25 Program Manager from the General Fund to the Airports Fund.	0.25	48,796	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(14,064)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(2,871,198)	-
Revised Rent Revenue Adjustment to reflect revised commercial leasing revenue projections.	0.00	-	1,388,261
Revised Airport Parking Revenue Adjustment to reflect revised airport parking revenue projections at Montgomery-Gibbs Executive Airport.	0.00	-	250,000
Revised Flowage Fees Revenue Adjustment to reflect revised flowage fee revenue projections for Brown Field Airport.	0.00	-	150,000
Total	4.25	\$ (280,605)	\$ 1,788,261

Real Estate and Airport Management

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 1,409,483	\$ 1,693,758	\$ 2,084,698	\$ 390,940
Fringe Benefits	1,051,563	1,076,827	1,238,039	161,212
PERSONNEL SUBTOTAL	2,461,046	2,770,585	3,322,737	552,152
NON-PERSONNEL				
Supplies	\$ 116,154	\$ 206,787	\$ 206,089	\$ (698)
Contracts & Services	2,993,653	5,686,845	4,549,697	(1,137,148)
<i>External Contracts & Services</i>	<i>1,982,044</i>	<i>4,875,252</i>	<i>3,701,024</i>	<i>(1,174,228)</i>
<i>Internal Contracts & Services</i>	<i>1,011,608</i>	<i>811,593</i>	<i>848,673</i>	<i>37,080</i>
Information Technology	177,541	293,276	369,212	75,936
Energy and Utilities	574,162	502,138	731,291	229,153
Other	3,233	7,351	7,351	-
Transfers Out	-	844	844	-
Capital Expenditures	-	18,000	18,000	-
NON-PERSONNEL SUBTOTAL	3,864,743	6,715,241	5,882,484	(832,757)
Total	\$ 6,325,789	\$ 9,485,826	\$ 9,205,221	\$ (280,605)

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 1,066,870	\$ 534,884	\$ 1,134,884	\$ 600,000
Other Revenue	40,702	-	-	-
Rev from Money and Prop	5,853,747	6,568,457	7,756,718	1,188,261
Total	\$ 6,961,320	\$ 7,103,341	\$ 8,891,602	\$ 1,788,261

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	2.00	\$ 51,126 - 61,583	\$ 119,459
20000036	Airport Manager	2.00	2.00	2.00	77,786 - 93,773	187,546
20000035	Airport Operations Assistant	4.00	4.00	7.00	52,517 - 62,590	384,663
20000119	Associate Management Analyst	1.00	1.00	1.00	74,763 - 90,340	90,340
20001168	Deputy Director	1.00	1.00	1.00	67,740 - 249,134	181,899
21000451	Environmental Biologist 3	1.00	1.00	1.00	89,837 - 108,807	102,774
20000426	Equipment Operator 1	1.00	1.00	1.00	49,198 - 58,890	58,890
20000468	Grounds Maintenance Worker 2	1.00	2.00	2.00	43,511 - 51,765	93,038
20000172	Payroll Specialist 1	1.00	1.00	0.00	48,050 - 57,830	-
20001234	Program Coordinator	0.00	0.00	1.00	36,489 - 198,900	116,027
20001222	Program Manager	2.00	2.00	2.25	67,740 - 249,134	334,143
20000768	Property Agent	2.00	2.00	2.00	83,637 - 101,133	184,770
20000831	Senior Airport Operations Assistant	2.00	2.00	2.00	57,699 - 68,885	137,770
20000927	Senior Clerk/Typist	1.00	1.00	1.00	48,915 - 59,015	59,015
20001003	Supervising Property Agent	1.00	1.00	1.00	94,074 - 113,988	113,988
20001053	Utility Worker 2 Bilingual - Regular	2.00	2.00	2.00	43,500 - 51,767	102,794
						1,456

Real Estate and Airport Management

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
	Budgeted Personnel					(232,182)
	Expenditure Savings					
	Overtime Budgeted					26,380
	Right Of Way Cert					5,699
	Vacation Pay In Lieu					16,229
FTE, Salaries, and Wages Subtotal		23.00	24.00	28.25	\$	2,084,698

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 4,011	\$ 4,077	\$ 4,491	\$ 414
Flexible Benefits	240,223	270,592	254,975	(15,617)
Long-Term Disability	6,036	5,830	7,182	1,352
Medicare	21,689	24,241	29,613	5,372
Other	-	(12,023)	-	12,023
Other Post-Employment Benefits	120,547	125,158	137,964	12,806
Retiree Medical Trust	2,300	2,874	3,657	783
Retirement 401 Plan	720	1,888	13,941	12,053
Retirement ADC	506,443	485,266	687,014	201,748
Risk Management Administration	21,480	25,630	31,213	5,583
Supplemental Pension Savings Plan	101,091	115,223	34,190	(81,033)
Unemployment Insurance	2,058	2,116	2,321	205
Workers' Compensation	24,965	25,955	31,478	5,523
Fringe Benefits Subtotal	\$ 1,051,563	\$ 1,076,827	\$ 1,238,039	\$ 161,212
Total Personnel Expenditures			\$ 3,322,737	

Concourse and Parking Garages Operating Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Concourse & Parking Garage	\$ 2,038,386	\$ 2,724,454	\$ 3,561,362	\$ 836,908
Total	\$ 2,038,386	\$ 2,724,454	\$ 3,561,362	\$ 836,908

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Concourse & Parking Garage	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Fire Sprinkler System Replacement	0.00	\$ 593,000	\$ -
Addition of one-time non-personnel expenditures to replace the San Diego Theater's fire sprinkler system to comply with fire safety standards.			

Real Estate and Airport Management

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	251,151	(600,000)
Security Services Addition of non-personnel expenditures for additional security around Golden Hall and the Concourse Parkade.	0.00	160,000	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	30,123	-
Maintenance and Janitorial Services Addition of non-personnel expenditures to support maintenance and janitorial services at the homeless shelter at Golden Hall.	0.00	15,000	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(6,096)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(206,270)	-
Reimbursements for Operating Expenditures Adjustment to reflect revised reimbursement of operating expenditures associated with the homeless shelter at Golden Hall.	0.00	-	600,000
Revised Parking Revenue Adjustment to reflect revised municipal parking garage revenue projections.	0.00	-	99,269
Revised Lease Revenue Adjustment to reflect revised Other Centre City Rental revenue projections.	0.00	-	30,086
Total	0.00	\$ 836,908	\$ 129,355

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 131,374	\$ 149,136	\$ 176,059	26,923
Fringe Benefits	63,379	61,488	64,688	3,200
PERSONNEL SUBTOTAL	194,753	210,624	240,747	30,123
NON-PERSONNEL				
Supplies	\$ 48,418	\$ 57,800	\$ 57,800	-
Contracts & Services	1,740,906	2,209,866	3,201,520	991,654
<i>External Contracts & Services</i>	<i>1,615,715</i>	<i>2,127,656</i>	<i>3,146,807</i>	<i>1,019,151</i>
<i>Internal Contracts & Services</i>	<i>125,191</i>	<i>82,210</i>	<i>54,713</i>	<i>(27,497)</i>

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Real Estate and Airport Management

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Information Technology	28,361	26,743	20,647	(6,096)
Energy and Utilities	25,948	218,921	40,148	(178,773)
Other	-	500	500	-
NON-PERSONNEL SUBTOTAL	1,843,633	2,513,830	3,320,615	806,785
Total	\$ 2,038,386	\$ 2,724,454	\$ 3,561,362	\$ 836,908

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ -	\$ 600,000	\$ 600,000	\$ -
Other Revenue	4	-	-	-
Rev from Money and Prop	1,848,689	1,921,718	2,051,073	129,355
Total	\$ 1,848,693	\$ 2,521,718	\$ 2,651,073	\$ 129,355

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 45,627 - 54,916	\$ 54,916
20001003	Supervising Property Agent	1.00	1.00	1.00	94,074 - 113,988	113,988
	Bilingual - Regular					1,456
	Right Of Way Cert					5,699
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00	\$	176,059

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Flexible Benefits	\$ 23,520	\$ 23,410	\$ 23,410	\$ -
Long-Term Disability	559	500	596	96
Medicare	2,051	2,163	2,553	390
Other Post-Employment Benefits	13,080	11,378	11,378	-
Retiree Medical Trust	236	262	303	41
Retirement 401 Plan	749	1,050	1,211	161
Retirement ADC	15,584	14,681	16,124	1,443
Retirement DROP	1,289	1,347	1,675	328
Risk Management Administration	2,333	2,330	2,574	244
Supplemental Pension Savings Plan	2,229	2,672	3,322	650
Unemployment Insurance	190	181	193	12
Workers' Compensation	1,558	1,514	1,349	(165)
Fringe Benefits Subtotal	\$ 63,379	\$ 61,488	\$ 64,688	\$ 3,200
Total Personnel Expenditures			\$ 240,747	

Real Estate and Airport Management

PETCO Park Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PETCO Park	\$ 17,912,747	\$ 17,402,909	\$ 17,801,777	\$ 398,868
Total	\$ 17,912,747	\$ 17,402,909	\$ 17,801,777	\$ 398,868

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PETCO Park	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	\$ 377,559	\$ 439,859
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	25,365	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(298)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,758)	-
Transient Occupancy Tax Fund Support Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax Fund.	0.00	-	(298,152)
Total	0.00	\$ 398,868	\$ 141,707

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 128,099	\$ 133,988	\$ 158,437	\$ 24,449
Fringe Benefits	43,298	40,114	41,030	916
PERSONNEL SUBTOTAL	171,397	174,102	199,467	25,365
NON-PERSONNEL				
Supplies	\$ -	\$ 936	\$ 936	-

Real Estate and Airport Management

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Contracts & Services	8,437,031	7,923,455	8,295,552	372,097
<i>External Contracts & Services</i>	5,244,627	5,345,080	5,345,080	-
<i>Internal Contracts & Services</i>	3,192,404	2,578,375	2,950,472	372,097
Information Technology	3,696	3,424	3,126	(298)
Energy and Utilities	12,691	9,492	12,571	3,079
Transfers Out	9,287,931	9,291,500	9,290,125	(1,375)
NON-PERSONNEL SUBTOTAL	17,741,351	17,228,807	17,602,310	373,503
Total	\$ 17,912,747	\$ 17,402,909	\$ 17,801,777	\$ 398,868

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Other Revenue	\$ 1,079,192	\$ 1,430,000	\$ 1,430,000	-
Rev from Money and Prop	2,424,469	1,746,960	2,186,819	439,859
Transfers In	14,341,779	14,226,740	13,928,588	(298,152)
Total	\$ 17,845,440	\$ 17,403,700	\$ 17,545,407	\$ 141,707

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001222	Program Manager	1.00	1.00	1.00	\$ 67,740 - 249,134	\$ 158,437
FTE, Salaries, and Wages Subtotal		1.00	1.00	1.00		\$ 158,437

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Flexible Benefits	\$ 10,019	\$ 9,977	\$ 7,600	(2,377)
Long-Term Disability	563	469	559	90
Medicare	1,925	1,943	2,297	354
Other Post-Employment Benefits	6,540	5,689	5,689	-
Retiree Medical Trust	320	335	396	61
Retirement 401 Plan	1,281	1,340	1,584	244
Retirement ADC	20,777	18,477	21,088	2,611
Risk Management Administration	1,165	1,165	1,287	122
Unemployment Insurance	192	170	181	11
Workers' Compensation	517	549	349	(200)
Fringe Benefits Subtotal	\$ 43,298	\$ 40,114	\$ 41,030	\$ 916
Total Personnel Expenditures			\$ 199,467	

Real Estate and Airport Management

Stadium Operations Fund

Department Expenditures

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Administration	\$	1,920,286	\$	-	\$	-	\$	-
Operations		365		-		-		-
Total	\$	1,920,651	\$	-	\$	-	\$	-

Expenditures by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
PERSONNEL								
Personnel Cost	\$	(416)	\$	-	\$	-	\$	-
Fringe Benefits		(68)		-		-		-
PERSONNEL SUBTOTAL		(484)		-		-		-
NON-PERSONNEL								
Contracts & Services	\$	136	\$	-	\$	-	\$	-
<i>External Contracts & Services</i>		732		-		-		-
<i>Internal Contracts & Services</i>		(597)		-		-		-
Energy and Utilities		842		-		-		-
Transfers Out		1,920,157		-		-		-
NON-PERSONNEL SUBTOTAL		1,921,135		-		-		-
Total	\$	1,920,651	\$	-	\$	-	\$	-

Revenues by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Charges for Services	\$	(420)	\$	-	\$	-	\$	-
Other Revenue		143,030		-		-		-
Rev from Money and Prop		6,339		-		-		-
Rev from Other Agencies		248		-		-		-
Total	\$	149,197	\$	-	\$	-	\$	-

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Fringe Benefits								
Flexible Benefits	\$	(64)	\$	-	\$	-	\$	-
Long-Term Disability		(1)		-		-		-
Medicare		(1)		-		-		-
Other Post-Employment Benefits		43		-		-		-
Retiree Medical Trust		(1)		-		-		-
Risk Management Administration		(5)		-		-		-
Supplemental Pension Savings Plan		(40)		-		-		-
Unemployment Insurance		(1)		-		-		-
Workers' Compensation		1		-		-		-
Fringe Benefits Subtotal	\$	(68)	\$	-	\$	-	\$	-
Total Personnel Expenditures				\$		-		

Real Estate and Airport Management

Revenue and Expense Statement (Non-General Fund)

Airports Fund		FY2022 Actual		FY2023* Budget		FY2024** Adopted
BEGINNING BALANCE AND RESERVES						
Balance from Prior Year	\$	12,494,902	\$	11,780,537	\$	10,833,399
Continuing Appropriation - CIP		3,023,712		4,254,711		5,343,228
Operating Reserve		675,000		675,000		675,000
Pension Stability Reserve		24,230		24,230		-
TOTAL BALANCE AND RESERVES	\$	16,217,844	\$	16,734,478	\$	16,851,626
REVENUE						
Charges for Services	\$	1,093,996	\$	534,884	\$	1,134,884
Other Revenue		40,702		-		-
Revenue from Use of Money and Property		5,876,726		6,568,457		7,756,718
TOTAL REVENUE	\$	7,011,424	\$	7,103,341	\$	8,891,602
TOTAL BALANCE, RESERVES, AND REVENUE	\$	23,229,268	\$	23,837,819	\$	25,743,228
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE						
CIP Expenditures	\$	102,819	\$	700,000	\$	4,614,497
TOTAL CIP EXPENSE	\$	102,819	\$	700,000	\$	4,614,497
OPERATING EXPENSE						
Personnel Expenses	\$	1,409,483	\$	1,693,758	\$	2,084,698
Fringe Benefits		1,051,563		1,076,827		1,238,039
Supplies		116,154		206,787		206,089
Contracts & Services		2,993,653		5,686,845		4,549,697
Information Technology		177,541		293,276		369,212
Energy and Utilities		574,162		502,138		731,291
Other Expenses		3,233		7,351		7,351
Transfers Out		-		844		844
Capital Expenditures		-		18,000		18,000
TOTAL OPERATING EXPENSE	\$	6,325,789	\$	9,485,826	\$	9,205,221
EXPENDITURE OF PRIOR YEAR FUNDS						
CIP Expenditures	\$	66,182	\$	-	\$	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$	66,182	\$	-	\$	-
TOTAL EXPENSE	\$	6,494,790	\$	10,185,826	\$	13,819,718
RESERVES						
Continuing Appropriation - CIP	\$	4,254,711	\$	4,254,711	\$	5,343,228
Operating Reserve		675,000		675,000		675,000
Pension Stability Reserve		24,230		-		-
TOTAL RESERVES	\$	4,953,941	\$	4,929,711	\$	6,018,228
BALANCE	\$	11,780,537	\$	8,722,282	\$	5,905,282
TOTAL BALANCE, RESERVES, AND EXPENSE	\$	23,229,268	\$	23,837,819	\$	25,743,228

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Real Estate and Airport Management

Revenue and Expense Statement (Non-General Fund)

Concourse and Parking Garages Operating Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,548,799	\$ 1,359,106	\$ 1,764,437
TOTAL BALANCE AND RESERVES	\$ 1,548,799	\$ 1,359,106	\$ 1,764,437
REVENUE			
Charges for Services	\$ -	\$ 600,000	\$ 600,000
Other Revenue	4	-	-
Revenue from Use of Money and Property	1,848,689	1,921,718	2,051,073
TOTAL REVENUE	\$ 1,848,693	\$ 2,521,718	\$ 2,651,073
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,397,492	\$ 3,880,824	\$ 4,415,510
OPERATING EXPENSE			
Personnel Expenses	\$ 131,374	\$ 149,136	\$ 176,059
Fringe Benefits	63,379	61,488	64,688
Supplies	48,418	57,800	57,800
Contracts & Services	1,740,906	2,209,866	3,201,520
Information Technology	28,361	26,743	20,647
Energy and Utilities	25,948	218,921	40,148
Other Expenses	-	500	500
TOTAL OPERATING EXPENSE	\$ 2,038,386	\$ 2,724,454	\$ 3,561,362
TOTAL EXPENSE	\$ 2,038,386	\$ 2,724,454	\$ 3,561,362
BALANCE	\$ 1,359,106	\$ 1,156,370	\$ 854,148
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,397,492	\$ 3,880,824	\$ 4,415,510

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** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Real Estate and Airport Management

Revenue and Expense Statement (Non-General Fund)

PETCO Park Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 553,058	\$ 485,750	\$ 485,998
TOTAL BALANCE AND RESERVES	\$ 553,058	\$ 485,750	\$ 485,998
REVENUE			
Other Revenue	\$ 1,079,192	\$ 1,430,000	\$ 1,430,000
Revenue from Use of Money and Property	2,424,469	1,746,960	2,186,819
Transfers In	14,341,779	14,226,740	13,928,588
TOTAL REVENUE	\$ 17,845,440	\$ 17,403,700	\$ 17,545,407
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 18,398,497	\$ 17,889,450	\$ 18,031,405
OPERATING EXPENSE			
Personnel Expenses	\$ 128,099	\$ 133,988	\$ 158,437
Fringe Benefits	43,298	40,114	41,030
Supplies	-	936	936
Contracts & Services	8,437,031	7,923,455	8,295,552
Information Technology	3,696	3,424	3,126
Energy and Utilities	12,691	9,492	12,571
Transfers Out	9,287,931	9,291,500	9,290,125
TOTAL OPERATING EXPENSE	\$ 17,912,747	\$ 17,402,909	\$ 17,801,777
TOTAL EXPENSE	\$ 17,912,747	\$ 17,402,909	\$ 17,801,777
BALANCE	\$ 485,750	\$ 486,541	\$ 229,628
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 18,398,497	\$ 17,889,450	\$ 18,031,405

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** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.



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Risk Management



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Description

The Risk Management Department provides central risk management services to City of San Diego residents, visitors, and employees to limit the risk exposure of the City's network of departments and infrastructure. The Department also provides data on workers' compensation and public liability claims to City departments. This data provides City departments the information needed to monitor liability exposures and implement business process improvements.

Central risk services provided by the Risk Management Department include workers' compensation claims management, flexible benefits, employee savings plan administration, public liability claims management, loss recovery, loss prevention, and oversight of the insurance program which are administered through the Workers' Compensation, Public Liability and Loss Recovery, Employee Benefits, Loss Control, Finance/Administration, and IT Support sections.

The vision is:

Proactively reduce risk exposure and champion a culture of health and safety for the well-being of employees and the public.

The mission is:

Provide optimum services to City employees and the public through the administration of claims, employee benefits, loss control, and partnering with City departments to mitigate and manage risks.

Goals and Objectives

Goal 1: Create innovative workflows and processes.

- Implementing new technology to streamline operations
- Going paperless

Goal 2: Provide high quality customer service and stewardship of City finances.

- Training for staff
- Succession planning and career development plans

Risk Management

Goal 3: Support data-informed decision making to reduce the City's risk exposure.

- Analyzing and sharing data to inform decisions and strategy
- Ensuring data integrity

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>Yes</p> <p>The Risk Management Department is implementing internal efficiencies to address disparities in workload and free up staff time to improve customer service. This will primarily be achieved through the department's first Tactical Equity Plan goal #1: Create innovative workflows and processes.</p>	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>Yes</p> <p>The budget adjustments will address disparities that align with the Risk Management Department's Tactical Equity Plan goals: 1. Create innovative workflows and processes. 2. Provide high quality customer service and stewardship of City finances. 3. Support data-informed decision making to reduce the City's risk exposure. The budget adjustments requested collectively address disparities among employee workload as well as our service delivery to City employees and external customers. By permanently adding supplemental positions, the department is able to redistribute workload, allowing Risk Management's workers' compensation and public liability staff to more quickly respond to both internal and external customers. The addition of 1.00 Associate Management Analyst in the City's Insurance Program will primarily assist community groups, through enhanced customer engagement, to understand and meet the City's insurance requirements for special events and thereby reduce liabilities. Additions related to the claims management system relate to supporting staff in the delivery of service through maintaining the existing system and providing sufficient licenses for all staff to do their work. The addition of a supplemental position will provide the resources required for the procurement and implementation of a new system, which will not only continue to support staff's mission but will be more efficient and enhance the department's ability to support data-informed decision making.</p>

Risk Management

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Percentage of Public Liability Reports completed on schedule per Council Policy 000-09	100%	100%	100%	100%	100%	100%
Ratio of open claims to closed claims for Workers' Compensation	1:0.9	1:1	1:0.9	1:0.8	1:1	1:1

Risk Management

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	79.23	87.23	94.00	6.77
Personnel Expenditures	\$ 10,253,235	\$ 11,676,602	\$ 13,342,780	\$ 1,666,178
Non-Personnel Expenditures	2,054,829	2,306,672	2,012,794	(293,878)
Total Department Expenditures	\$ 12,308,064	\$ 13,983,274	\$ 15,355,574	\$ 1,372,300
Total Department Revenue	\$ 11,617,278	\$ 14,122,276	\$ 14,870,720	\$ 748,444

Risk Management Administration Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Risk Management	\$ 12,308,064	\$ 13,983,274	\$ 15,355,574	\$ 1,372,300
Total	\$ 12,308,064	\$ 13,983,274	\$ 15,355,574	\$ 1,372,300

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Risk Management	79.23	87.23	94.00	6.77
Total	79.23	87.23	94.00	6.77

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 856,278	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Divisional Support	6.00	724,463	-
Addition of 6.00 FTE positions and non-personnel expenditures to support the Workers' Compensation, and Public Liability and Loss Recovery Divisions.			
Commercial Insurance Program Support	1.00	113,822	79,000
Addition of 1.00 Associate Management Analyst, non-personnel expenditures, and associated revenue to support the City's Commercial Insurance Program.			
Claims Management System	0.00	86,588	-
Addition of non-personnel expenditures to support the City's Claims Management System.			
Defined Contribution Plans Support	0.00	6,735	-
Addition of non-personnel expenditures to support contractual services for the Defined Contribution Plans Trustee Board.			
Non-Standard Hour Personnel Funding	(0.23)	(10,412)	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			

Risk Management

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	(11,973)	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(30,490)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(163,600)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(199,111)	-
Revised Risk Management Administration Revenue Adjustment to reflect revised risk management administration revenue projections.	0.00	-	669,444
Total	6.77 \$	1,372,300 \$	748,444

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 5,939,393	\$ 7,223,884	\$ 8,571,357	\$ 1,347,473
Fringe Benefits	4,313,842	4,452,718	4,771,423	318,705
PERSONNEL SUBTOTAL	10,253,235	11,676,602	13,342,780	1,666,178
NON-PERSONNEL				
Supplies	\$ 62,976	\$ 87,047	\$ 86,349	\$ (698)
Contracts & Services	1,112,111	1,133,169	840,245	(292,924)
<i>External Contracts & Services</i>	<i>929,002</i>	<i>894,917</i>	<i>599,654</i>	<i>(295,263)</i>
<i>Internal Contracts & Services</i>	<i>183,109</i>	<i>238,252</i>	<i>240,591</i>	<i>2,339</i>
Information Technology	870,533	1,067,615	1,067,359	(256)
Energy and Utilities	2,791	4,841	4,841	-
Other	6,418	14,000	14,000	-
NON-PERSONNEL SUBTOTAL	2,054,829	2,306,672	2,012,794	(293,878)
Total	\$ 12,308,064	\$ 13,983,274	\$ 15,355,574	\$ 1,372,300

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 270	\$ -	\$ 79,000	\$ 79,000
Licenses and Permits	106	-	-	-
Other Revenue	11,606,969	14,122,276	14,791,720	669,444
Rev from Money and Prop	9,934	-	-	-
Total	\$ 11,617,278	\$ 14,122,276	\$ 14,870,720	\$ 748,444

Risk Management

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
20000024	Administrative Aide 2	2.00	2.00	2.00	\$ 58,888 -	70,962 \$	129,850	
20000119	Associate Management Analyst	2.00	2.00	2.00	74,763 -	90,340	172,406	
20000277	Claims Aide	2.00	2.00	2.00	51,126 -	61,583	121,318	
20000278	Claims Clerk	13.00	12.00	11.00	45,627 -	54,916	572,381	
20000281	Claims Representative 1	0.00	0.00	1.00	60,478 -	73,199	60,478	
20000282	Claims Representative 2	1.00	0.00	0.00	73,199 -	88,535	-	
20000285	Claims Representative 2	6.00	7.00	10.00	73,199 -	88,535	855,469	
90000539	Clerical Assistant 2 - Hourly	0.23	0.23	0.00	41,370 -	49,860	-	
20001168	Deputy Director	2.00	2.00	2.00	67,740 -	249,134	337,895	
20000393	Employee Benefits Administrator	0.00	1.00	1.00	83,726 -	101,449	83,726	
20000383	Employee Benefits Specialist 2	6.00	8.00	8.00	67,812 -	81,941	626,003	
20000293	Information Systems Analyst 3	2.00	2.00	2.00	83,637 -	101,133	202,266	
20000172	Payroll Specialist 1	0.00	1.00	1.00	48,050 -	57,830	48,050	
20001234	Program Coordinator	9.00	10.00	10.00	36,489 -	198,900	1,291,789	
20001222	Program Manager	4.00	5.00	7.00	67,740 -	249,134	1,027,662	
20001122	Risk Management Director	1.00	1.00	1.00	89,589 -	339,372	221,431	
20001016	Senior Claims Representative	3.00	3.00	2.00	80,530 -	97,375	192,606	
20000927	Senior Clerk/Typist	1.00	1.00	1.00	48,915 -	59,015	59,015	
20000015	Senior Management Analyst	1.00	1.00	2.00	82,066 -	99,234	164,132	
21000188	Senior Workers' Compensation Claims Representative	4.00	4.00	4.00	88,395 -	106,900	424,392	
20000357	Supervising Claims Representative	0.00	1.00	1.00	88,508 -	106,915	97,186	
20000358	Supervising Claims Representative	1.00	2.00	3.00	88,508 -	106,915	320,745	
21000189	Supervising Workers' Compensation Claims Representative	1.00	1.00	1.00	97,122 -	117,314	117,314	
21000190	Workers' Compensation Claims Aide	4.00	4.00	5.00	51,126 -	61,583	284,437	
21000186	Workers' Compensation Claims Representative 2	14.00	15.00	15.00	80,328 -	97,146	1,424,380	
	Bilingual - Regular						5,824	
	Budgeted Personnel Expenditure Savings						(415,877)	
	Overtime Budgeted						35,824	
	Sick Leave - Hourly						752	
	Vacation Pay In Lieu						109,903	
FTE, Salaries, and Wages Subtotal		79.23	87.23	94.00	\$			8,571,357

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				

City of San Diego

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Fiscal Year 2024 Adopted Budget

Risk Management

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Employee Offset Savings	\$	44,926	\$	48,203	\$	46,373	\$	(1,830)
Flexible Benefits		1,016,009		1,105,269		1,111,116		5,847
Insurance		1,039		-		-		-
Long-Term Disability		25,302		24,696		29,718		5,022
Medicare		90,479		102,388		122,159		19,771
Other Post-Employment Benefits		457,111		460,809		506,321		45,512
Retiree Medical Trust		8,651		10,967		15,145		4,178
Retirement 401 Plan		3,907		11,361		57,755		46,394
Retirement ADC		2,102,954		2,055,013		2,535,677		480,664
Retirement DROP		11,833		14,960		10,203		(4,757)
Risk Management Administration		81,439		94,365		114,543		20,178
Supplemental Pension Savings Plan		412,298		454,799		155,481		(299,318)
Unemployment Insurance		8,625		8,963		9,601		638
Workers' Compensation		49,269		60,925		57,331		(3,594)
Fringe Benefits Subtotal	\$	4,313,842	\$	4,452,718	\$	4,771,423	\$	318,705
Total Personnel Expenditures					\$	13,342,780		

Risk Management

Revenue and Expense Statement (Non-General Fund)

Risk Management Administration Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,070,242	\$ 378,383	\$ 829,447
TOTAL BALANCE AND RESERVES	\$ 1,070,242	\$ 378,383	\$ 829,447
REVENUE			
Charges for Services	\$ 270	\$ -	\$ 79,000
Licenses and Permits	106	-	-
Other Revenue	11,605,895	14,122,276	14,791,720
Revenue from Use of Money and Property	9,934	-	-
TOTAL REVENUE	\$ 11,616,205	\$ 14,122,276	\$ 14,870,720
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 12,686,447	\$ 14,500,659	\$ 15,700,167
OPERATING EXPENSE			
Personnel Expenses	\$ 5,939,393	\$ 7,223,884	\$ 8,571,357
Fringe Benefits	4,313,842	4,452,718	4,771,423
Supplies	62,976	87,047	86,349
Contracts & Services	1,112,111	1,133,169	840,245
Information Technology	870,533	1,067,615	1,067,359
Energy and Utilities	2,791	4,841	4,841
Other Expenses	6,418	14,000	14,000
TOTAL OPERATING EXPENSE	\$ 12,308,064	\$ 13,983,274	\$ 15,355,574
TOTAL EXPENSE	\$ 12,308,064	\$ 13,983,274	\$ 15,355,574
BALANCE	\$ 378,383	\$ 517,385	\$ 344,593
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 12,686,447	\$ 14,500,659	\$ 15,700,167

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

San Diego Regional Parks Improvement Fund



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San Diego Regional Parks Improvement Fund



Description

The City of San Diego's Regional Parks include Balboa Park, Chicano Park, Chollas Lake Park, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, coastal beaches, and contiguous coastal parks. The San Diego Regional Parks Improvement Fund is to be used only for non-commercial public capital improvements for San Diego Regional Parks and park uses. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 which requires that 35 percent of all lease revenues collected from Mission Bay Park in excess of \$20.0 million, or \$3.5 million (whichever is greater), be allocated to the Regional Parks Improvement Fund to solely benefit San Diego Regional Parks.

San Diego Regional Parks Improvement Fund

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	-
Total Department Revenue	\$ 5,774,310	\$ 4,117,183	\$ 6,929,850	\$ 2,812,667

San Diego Regional Parks Improvement Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Mission Bay Park Revenue	0.00	\$ -	2,672,776
Adjustment to reflect revised revenue projections related to increased activity at Mission Bay Park.			
One-Time Additions and Annualizations	0.00	-	139,891
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Total	0.00	\$ -	2,812,667

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Rev from Money and Prop	\$ 66,765	\$ -	\$ -	-
Transfers In	5,707,545	4,117,183	6,929,850	2,812,667
Total	\$ 5,774,310	\$ 4,117,183	\$ 6,929,850	\$ 2,812,667

San Diego Regional Parks Improvement Fund

Revenue and Expense Statement (Non-General Fund)

San Diego Regional Parks Improvement Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,001,094	\$ -	\$ 1,210,759
Continuing Appropriation - CIP	8,140,827	12,915,000	15,533,060
TOTAL BALANCE AND RESERVES	\$ 10,141,921	\$ 12,915,000	\$ 16,743,819
REVENUE			
Revenue from Use of Money and Property	\$ 66,765	\$ -	\$ -
Transfers In	5,707,545	4,117,183	6,929,850
TOTAL REVENUE	\$ 5,774,310	\$ 4,117,183	\$ 6,929,850
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 15,916,231	\$ 17,032,183	\$ 23,673,669
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 3,001,231	\$ 4,074,329	\$ 6,329,850
TOTAL CIP EXPENSE	\$ 3,001,231	\$ 4,074,329	\$ 6,329,850
TOTAL EXPENSE	\$ 3,001,231	\$ 4,074,329	\$ 6,329,850
RESERVES			
Continuing Appropriation - CIP	\$ 12,915,000	\$ 12,915,000	\$ 15,533,060
TOTAL RESERVES	\$ 12,915,000	\$ 12,915,000	\$ 15,533,060
BALANCE	\$ -	\$ 42,854	\$ 1,810,759
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 15,916,231	\$ 17,032,183	\$ 23,673,669

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.



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Special Events and Filming



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Special Events and Filming



Description

The Special Events and Filming Office provides a portfolio of services designed to support San Diego's neighborhoods, as well as the City's special event, filming, business, and tourism industries in order to generate local jobs, hundreds of millions of dollars in economic impact, and extensive worldwide media exposure for the San Diego region each year.

A primary function of the Office is to provide permitting, technical support, and promotional services for special events and filming in San Diego. Once a special event or film production is secured, the staff provides support services to key entities, such as the event organizer, location scout, producer, host committee, business, and residential community, as well as City departments to ensure the success of the activity.

The Office works with studios, production companies, and film industry professionals to promote the San Diego region as a competitive and film-friendly destination. In addition, partnerships with visitor industry organizations, such as the San Diego Tourism Marketing District, San Diego Tourism Authority, and San Diego Convention Center that support events of national and international stature.

By leveraging collaborative partnerships with community and neighborhood organizations, as well as with the economic development, tourism, special event, and film industries, the Special Events and Filming Office seeks to maximize civic and economic returns to the San Diego region.

The vision is:

To be the leader of the municipal special event and filming permitting industry by putting customer service, innovation and attention at the forefront of everything we do.

The mission is:

To serve as a conduit between event applicants and the public. The mission of the team is to provide a unified customer service experience, increase public safety and reduce liability to the City of San Diego while enhancing the vitality and economic prosperity of San Diego through the support of special events and expansion of filming in the region.

Special Events and Filming

Goals and Objectives

Goal 1: *Promote special events for community benefit and effective event planning*

- Educate new organizers on how to host events in San Diego
- Explore creation of a start-up fund for new events in communities of concern

Goal 2: *Make it easier and more efficient to submit and process a permit application for special events and/or filming*

- Explore additional efficiencies of Eproval
- Overcome technical challenges in the application submission process
- Improve customers' experience when applying for permits with the City

Goal 3: *Finalize City of San Diego responsibilities relating to the new Regional Filming coordination in conjunction with the County of San Diego and other cities*

- Coordinate with the new regional filming efforts to develop ease of multi-jurisdictional permitting for productions
- Increase awareness of under-represented areas in San Diego through increasing listings in the online location gallery to filmmakers

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>Yes</p> <p>Overcome technical challenges in application submission process through collaboration with GIS to build an easy to use online tool for applicants to create accurate site plans. Communicate special events and filming requirements for permitting through webinars and development of an FAQ for distribution through various social media, council offices and community organizations on Events 101. Collaborating with Council districts to identify underrepresented filming locations for inclusion in online film gallery. Collaborate with Transportation, Sustainability & Mobility and other agencies to improve transportation options to December Nights citywide.</p>	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>Yes</p> <p>Budget adjustments will address disparities that align with the following Tactical Equity Plan goals: 1. Protect and Enrich Every Neighborhood through equity and inclusion. 2. Foster Regional Prosperity through customer service. \$150,000 of the budget adjustments (Major Events Revolving Fund) requested is cost recoverable for December Nights due to timing issues. Major Events Revolving Fund: Budget Adjustment #1: Revised Revenue Projection Transient Occupancy Tax Fund: Budget Adjustment #1: Position Addition Budget Adjustment #2: Regional Filming Coordination Budget Adjustment #3: Position Reduction Equity Lens response: The Office of Special Events and Filming facilitates communication with event organizers and is a one-stop shop for permitting of special events and filming authorizations in the public right of way which is a time intensive but necessary to assist the community. Existing staff structure and application</p>

Special Events and Filming

Budget Equity Impact Statement

submission process is not able to provide the customer service levels and support needed to educate new event organizers and provide the tools necessary for successful events. The structure will allow us to provide outreach to new event organizers and assist with education efforts.

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Average number of visits to the Special Events Calendar website ¹	228,000	134,000	67,665	16,746	N/A	N/A
Number of special event and filming dates permitted ²	2,660	1,352	3,462	1,933	2,416	2,700
Number of special event and filming permit applications submitted and reviewed online ³	900	528	304	625	688	900
Increase overall number of Reel-Scout filming locations by 25% in FY24, with priority of listings within communities of concern ⁴	N/A	N/A	N/A	N/A	N/A	25%

1. Due to the special events calendar not being listed on the City's main page, there is an estimated decrease in website traffic from users seeking information from the Special Events calendar in Fiscal Year 2022 with a gradual increase in traffic projected for Fiscal Year 2023. This KPI will no longer be tracked in Fiscal Year 2024.
2. Overall, filming days have increased due to the longer production shoots relating to filming.
3. Overall, the number of actual permits decreased due to the addition of filming to the online permitting portal; however, the number of locations was in line with projections due to the fact that productions have multiple locations, and, prior to implementation, each filming location required a separate permit. The Eproval portal has provided efficiencies by allowing multiple locations to be processed on one permit. Special Events has seen steady growth, but special events recovery is slower than expected due to rising supplier and industry related costs. Film permits/dates are also steadily increasing due to Los Angeles area filming industry's increased permit costs and regulations, lower budget Reality TV and commercials have discovered San Diego to be very accommodating to their needs. Staff is developing an outreach program to assist event organizers in communities of concerns where events are less prevalent, to assist with the permitting process and bringing events to neighborhoods that do not have as many community events. By end of Fiscal Year 2023, begin using City geographic information system (GIS) software to map overall film requests/approvals within communities of concern to ensure filming locations are evenly spread throughout the city and not creating an undue burden on those areas.
4. This is a new Key Performance Indicators (KPI) starting Fiscal Year 2024 and is already ahead of schedule. For end of Fiscal Year 2023, Reel Scout gallery locations have increased by 18% with 60% of those new locations being in communities of concern.

Special Events and Filming

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	6.00	6.00	6.35	0.35
Personnel Expenditures	\$ 807,291	\$ 852,584	\$ 1,049,414	\$ 196,830
Non-Personnel Expenditures	449,940	372,868	546,911	174,043
Total Department Expenditures	\$ 1,257,231	\$ 1,225,452	\$ 1,596,325	\$ 370,873
Total Department Revenue	\$ 142,450	\$ 91,932	\$ 270,000	\$ 178,068

Major Events Revolving Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Special Events & Filming	\$ 95,325	\$ -	\$ 150,000	\$ 150,000
Total	\$ 95,325	\$ -	\$ 150,000	\$ 150,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transient Occupancy Tax (TOT) Fund Support	0.00	\$ 150,000	\$ 150,000
Adjustment to reflect revised revenue projections and associated non-personnel expenditure increases related to TOT Fund support of the Major Events Revolving Fund.			
Total	0.00	\$ 150,000	\$ 150,000

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Supplies	\$ 609	\$ -	\$ -	-
Contracts & Services	94,716	-	150,000	150,000
<i>External Contracts & Services</i>	94,716	-	150,000	150,000
NON-PERSONNEL SUBTOTAL	95,325	-	150,000	150,000
Total	\$ 95,325	\$ -	\$ 150,000	\$ 150,000

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Other Revenue	\$ 108,729	\$ -	\$ -	-
Transfers In	-	-	150,000	150,000
Total	\$ 108,729	\$ -	\$ 150,000	\$ 150,000

Special Events and Filming

Transient Occupancy Tax Fund

Department Expenditures

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Special Events & Filming	\$	1,161,906	\$	1,225,452	\$	1,446,325	\$	220,873
Total	\$	1,161,906	\$	1,225,452	\$	1,446,325	\$	220,873

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Special Events & Filming	6.00	6.00	6.35	0.35
Total	6.00	6.00	6.35	0.35

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 197,560	\$ -
Special Events Support Addition of 1.00 Program Coordinator to support the Special Events Program, permit applications, and December Nights.	1.00	140,911	-
Regional Filming Coordination Addition of non-personnel expenditures to support the establishment of a Regional Filming Coordination in partnership with participating jurisdictions.	0.00	123,000	-
Special Event Permit Support Addition of 0.35 Program Manager to support the special event permit application process.	0.35	58,717	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	44,214	-
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	(16,204)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(20,171)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(123,000)	(16,932)

Special Events and Filming

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Position Reduction	(1.00)	(184,154)	-
Reduction of 1.00 Associate Management Analyst that supports the Special Events Program.			
Revised Revenue	0.00	-	45,000
Adjustment to reflect revised revenue projections.			
Total	0.35	\$ 220,873	\$ 28,068

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 612,995	\$ 643,248	\$ 800,442	\$ 157,194
Fringe Benefits	194,296	209,336	248,972	39,636
PERSONNEL SUBTOTAL	807,291	852,584	1,049,414	196,830
NON-PERSONNEL				
Supplies	\$ 3,975	\$ 8,775	\$ 8,775	-
Contracts & Services	125,502	210,818	190,647	(20,171)
<i>External Contracts & Services</i>	<i>86,774</i>	<i>203,151</i>	<i>175,054</i>	<i>(28,097)</i>
<i>Internal Contracts & Services</i>	<i>38,729</i>	<i>7,667</i>	<i>15,593</i>	<i>7,926</i>
Information Technology	219,772	149,675	193,889	44,214
Energy and Utilities	1,766	3,600	3,600	-
Other	3,600	-	-	-
NON-PERSONNEL SUBTOTAL	354,616	372,868	396,911	24,043
Total	\$ 1,161,906	\$ 1,225,452	\$ 1,446,325	\$ 220,873

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 9,072	\$ -	\$ -	-
Fines Forfeitures and Penalties	3,480	-	-	-
Licenses and Permits	21,170	91,932	120,000	28,068
Total	\$ 33,722	\$ 91,932	\$ 120,000	\$ 28,068

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	0.00	0.00	1.00	\$ 58,888 - 70,962	\$ 58,888
20000119	Associate Management Analyst	1.00	1.00	0.00	74,763 - 90,340	-
20001220	Executive Director	1.00	1.00	1.00	67,740 - 249,134	177,476
20001234	Program Coordinator	0.00	0.00	2.00	36,489 - 198,900	247,127
20001222	Program Manager	2.00	2.00	1.00	67,740 - 249,134	158,437
90001222	Program Manager - Hourly	0.00	0.00	0.35	67,740 - 249,134	55,453
20000783	Public Information Clerk	1.00	1.00	0.00	45,627 - 54,916	-
20000918	Senior Planner	1.00	1.00	0.00	94,702 - 114,503	-
20000970	Supervising Management Analyst	0.00	0.00	1.00	87,965 - 106,585	103,061
FTE, Salaries, and Wages Subtotal		6.00	6.00	6.35	\$	800,442

Special Events and Filming

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 798	\$ -	\$ 3,092	\$ 3,092
Flexible Benefits	69,384	69,183	73,400	4,217
Insurance	1,055	-	-	-
Long-Term Disability	2,378	2,195	2,826	631
Medicare	8,847	9,092	11,605	2,513
Other Post-Employment Benefits	30,339	34,134	34,134	-
Retiree Medical Trust	957	1,368	1,863	495
Retirement 401 Plan	1,776	4,176	7,450	3,274
Retirement ADC	41,823	57,588	99,158	41,570
Retirement DROP	3,062	2,440	-	(2,440)
Risk Management Administration	5,397	6,990	7,722	732
Supplemental Pension Savings Plan	24,220	16,749	2,079	(14,670)
Unemployment Insurance	811	797	912	115
Workers' Compensation	3,451	4,624	4,731	107
Fringe Benefits Subtotal	\$ 194,296	\$ 209,336	\$ 248,972	\$ 39,636
Total Personnel Expenditures		\$ 1,049,414		

Special Events and Filming

Revenue and Expense Statement (Non-General Fund)

Major Events Revolving Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 20,500	\$ -	283
Continuing Appropriation - Operating	196,668	230,572	230,572
TOTAL BALANCE AND RESERVES	\$ 217,168	\$ 230,572	\$ 230,855
REVENUE			
Other Revenue	\$ 108,729	\$ -	-
Transfers In	-	-	150,000
TOTAL REVENUE	\$ 108,729	\$ -	\$ 150,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 325,897	\$ 230,572	\$ 380,855
OPERATING EXPENSE			
Supplies	\$ 609	\$ -	-
Contracts & Services	94,716	-	150,000
TOTAL OPERATING EXPENSE	\$ 95,325	\$ -	\$ 150,000
TOTAL EXPENSE	\$ 95,325	\$ -	\$ 150,000
RESERVES			
Continuing Appropriation - Operating	\$ 196,668	\$ 230,572	230,572
TOTAL RESERVES	\$ 196,668	\$ 230,572	\$ 230,572
BALANCE	\$ 33,904	\$ -	\$ 283
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 325,897	\$ 230,572	\$ 380,855

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Special Promotional Programs



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Special Promotional Programs



Description

The purpose of Transient Occupancy Tax (TOT) is to advance the City's economic health by: promoting the City of San Diego as a visitor destination and place of creativity, innovation, and entrepreneurship in the national and international marketplace; supporting programs that increase hotel occupancy as well as attract and retain base-sector businesses and entrepreneurs, resulting in the generation of TOT and other revenue; developing visitor-related facilities; and supporting the City of San Diego's artistic and cultural amenities, and natural attractions.

Special Promotional Programs

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	105,434,648	127,534,647	170,785,965	43,251,318
Total Department Expenditures	\$ 105,434,648	\$ 127,534,647	\$ 170,785,965	\$ 43,251,318
Total Department Revenue	\$ 124,641,568	\$ 121,494,044	\$ 155,548,915	\$ 34,054,871

Transient Occupancy Tax Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Arts, Culture, & Community Festivals	\$ 7,720,921	\$ 12,039,560	\$ 13,289,560	\$ 1,250,000
Discretionary Funding	24,541,202	23,798,809	30,609,782	6,810,973
Economic Development	896,740	1,527,200	2,027,200	500,000
Support to Other Funds	72,275,785	90,169,078	124,859,423	34,690,345
Total	\$ 105,434,648	\$ 127,534,647	\$ 170,785,965	\$ 43,251,318

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Safety and Maintenance of Visitor Related Facilities Adjustment to reflect revised reimbursements to the General Fund to support the safety and maintenance of visitor related facilities.	0.00	\$ 34,350,681	\$ -
One-Cent TOT Discretionary Adjustment to reflect an increase in the one-cent Transient Occupancy Tax (TOT) transfer to support the General Fund.	0.00	6,810,973	-
Operational Support to Other Funds Adjustment to reflect revised allocations for operating support of the Mission Bay/Balboa Park Improvements, Convention Center, PETCO Park, Trolley Extension Reserve, Risk Management Administration, and the Major Events Revolving Funds.	0.00	4,216,664	-
Organizational Support Program Addition of non-personnel expenditures for the Organizational Support Program to provide operating support to outside organizations.	0.00	1,844,408	-
Creative Communities San Diego Addition of non-personnel expenditures for the Creative Communities San Diego program to provide project support to nonprofit organizations.	0.00	905,592	-

Special Promotional Programs

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Economic Development and Tourism Grants Addition of non-personnel expenditures for economic development and tourism support to outside organizations.	0.00	500,000	-
Impact Pilot Program Addition of non-personnel expenditures for the Impact Pilot Program to support artists and outside organizations.	0.00	500,000	-
Public Art Fund Programs Addition of non-personnel expenditures to support Public Art Fund programs.	0.00	75,000	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(5,952,000)	-
Revised Transient Occupancy Tax Revenue Adjustment to reflect revised Transient Occupancy Tax (TOT) revenue projections.	0.00	-	34,054,871
Total	0.00	\$ 43,251,318	\$ 34,054,871

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Supplies	\$ 94	\$ -	\$ -	-
Contracts & Services	50,619,718	71,185,869	103,409,550	32,223,681
<i>External Contracts & Services</i>	7,722,420	13,481,760	15,231,760	1,750,000
<i>Internal Contracts & Services</i>	42,897,298	57,704,109	88,177,790	30,473,681
Transfers Out	54,814,836	56,348,778	67,376,415	11,027,637
NON-PERSONNEL SUBTOTAL	105,434,648	127,534,647	170,785,965	43,251,318
Total	\$ 105,434,648	\$ 127,534,647	\$ 170,785,965	\$ 43,251,318

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 25	\$ -	\$ -	-
Transfers In	2,000,000	-	-	-
Transient Occupancy Tax	122,641,543	121,494,044	155,548,915	34,054,871
Total	\$ 124,641,568	\$ 121,494,044	\$ 155,548,915	\$ 34,054,871

Special Promotional Programs

Special Promotions

Organization / Program	FY2022 Actual	FY2023 Budget	FY2024 Adopted
ARTS, CULTURE, AND COMMUNITY FESTIVALS			
Creative Communities San Diego			
A Reason To Survive	\$ 5,000	\$ 5,000	\$ 5,000
Access Inc.	5,000	-	-
Adams Avenue Business Association	-	18,956	24,545
Allí y Allá / Here and There	-	-	5,000
Amateur Pianists	5,000	-	-
American Water Works Association Water for People Committee	-	-	-
Armed Services YMCA - San Diego Branch	42,186	115,636	64,589
ASCENDtials	-	-	5,000
Asian Culture and Media Alliance	-	5,000	8,271
Asian Story Theater	-	5,000	5,000
Ballet Folklorica El Tapatio	-	-	5,000
Bayside Community Center	5,000	5,000	-
Best Practice	-	5,000	11,724
Bocón	-	12,492	35,469
Bodhi Tree Concerts	5,000	5,000	5,000
Boys & Girls Clubs of San Dieguito	16,687	15,698	20,736
Cabrillo National Monument Foundation	-	5,000	-
California Lawyers for the Arts	49,432	59,865	71,939
CARPA San Diego	-	5,000	7,070
Casa Familiar	9,311	31,578	37,943
Chicano Park Steering Committee (via Via International)	5,000	5,000	5,000
City Heights Community Development Corporation	-	5,000	-
Contact Arts, dba San Diego Fringe Festival	48,244	92,773	111,486
Diamond Business Association, Inc.	-	-	5,891
DISCO RIOT	-	7,641	5,747
East Village Association	-	-	-
Forever Balboa Park	-	-	24,821
Fourth District Seniors Resource Center	-	5,000	-
Fusion Movement Arts	-	-	5,000
Generation STEAM (former BIOCUM Institute)	40,137	65,894	87,165
Gente Unida	-	5,000	5,000
Gray Area Foundation for the Arts	-	-	193,286
Hillcrest Business Improvement Association	-	8,603	9,928
House of Panama	-	-	5,000
Ilan-Lael Inc.	-	5,000	5,000
Indian Fine Arts Academy of San Diego	16,379	19,940	22,819
Italian American Art and Culture Association of San Diego	8,217	8,913	11,787
Jacobs & Cushman San Diego Food Bank	39,943	31,756	-
Karama	5,000	5,000	5,000
Karen Organization of San Diego	5,000	5,000	5,000
Kyoto Symposium Organization	46,618	53,805	77,772
La Jolla Kiwanis Foundation	-	-	5,000
La Maestra Family Clinic Inc.	20,987	57,670	69,302
Linda Vista Multi-Cultural Fair Inc.	5,000	6,992	8,402
Little Saigon San Diego	15,633	14,708	16,143
Lux Art Institute	-	-	-
Mandate Project Impact Inc.	15,896	15,803	18,991
Maraya Performing Arts	-	6,660	7,753
Mariachi Scholarship Foundation	14,945	20,567	29,785

Special Promotional Programs

Special Promotions

Organization / Program	FY2022 Actual	FY2023 Budget	FY2024 Adopted
Media Heritage Inc.	-	7,816	10,134
Medium Photography Inc.	7,149	11,527	12,872
Mundo Gardens	-	-	9,627
Musicians For Education Inc.	13,429	16,264	26,234
North Park Organization of Business	-	11,929	-
Ocean Beach Merchants Association Inc.	12,931	16,115	21,870
Old Town Chamber of Commerce	9,847	20,004	5,000
Olongapo Disco (via Jacobs Center for Neighborhood Innovation)	7,580	9,179	11,031
Onstage Playhouse	-	5,000	-
Open Heart Leaders	5,000	-	-
Pacific Beach Business Improvement Association	7,006	-	14,004
Pacific Beach Town Council	-	5,000	6,760
PASACAT Inc.	5,000	5,000	15,920
Paving Great Futures	11,370	-	17,675
Point Loma Summer Concerts	-	11,211	14,638
Poway Center for the Performing Arts Foundation	-	9,953	11,960
Rancho de los Penasquitos Town Council	5,000	-	-
RISE Urban Leadership Institute of San Diego	3,150	-	-
Rolando Community Council Inc.	5,000	5,000	6,221
San Diego Architectural Foundation	5,000	-	-
San Diego African American Museum of Fine Art	-	5,331	5,891
San Diego Audubon Society	11,606	15,387	23,034
San Diego Entertainment Arts Guild	-	-	5,000
San Diego College of Continuing Education Foundation	-	5,000	-
San Diego Earth Day	16,126	16,075	-
San Diego Festival of the Arts Foundation Inc. (previously Torrey Pines Kwanis Foundation)	-	21,279	-
San Diego Film Foundation	60,829	108,605	144,233
San Diego Guild of Puppetry Inc.	-	8,978	12,840
San Diego LGBT Pride	94,201	138,893	204,091
San Diego Performing Arts League	5,000	5,000	-
San Diego Shakespeare Society	-	-	-
San Diego Sports Association (previously San Diego Hall of Champions)	39,885	-	-
San Diego State University Research Foundation for KPBS	16,194	18,797	21,985
San Diego Urban Warriors Inc	-	-	15,113
Scripps Theatre Arts	-	-	5,702
Sherman Heights Community Center	-	5,000	5,305
South Bay Community Services	-	-	-
Speed of Change Inc.	-	-	18,753
Spirit of the Fourth Inc.	5,000	6,178	9,284
Teatro San Diego	-	6,839	8,130
Tekura Jegnas Inc.	-	5,000	-
The Bon Temps Social Club of San Diego	57,382	81,256	104,441
The Cooper Family Foundation	5,742	6,930	9,288
The High Steppers Drill Team	-	-	22,046
The Rosin Box Project Inc.	-	5,360	-
transcenDANCE Youth Arts Project	-	15,560	22,275
Traveling Stories	-	-	5,000
VAPA Foundation	31,427	38,519	156,191
Vietnamese-American Youth Alliance	-	-	-
Viet Vote	-	-	5,000

Special Promotional Programs

Special Promotions

Organization / Program	FY2022 Actual	FY2023 Budget	FY2024 Adopted
Creative Communities San Diego Subtotal	\$ 870,469	\$ 1,388,935	\$ 2,040,912
Organizational Support			
Art of Elan	\$ 22,727	\$ 41,124	\$ 35,893
Art Produce	5,434	5,190	6,978
Artreach	27,371	54,062	60,718
Arts Education Connection San Diego	47,192	82,148	81,169
Bach Collegium San Diego	20,444	27,095	39,868
Backyard Renaissance	7,827	5,000	9,959
Balboa Art Conservation Center	36,578	72,276	61,425
Balboa Park Cultural Partnership	136,694	116,092	182,573
Balboa Park Online Collaborative Inc.	54,020	93,956	102,028
Black Mountain Dance Foundation	28,529	48,396	60,306
Blindspot Collective	7,719	19,170	25,197
Camarada	12,159	20,662	28,221
Center for World Music	20,351	28,922	36,886
Centro Cultural de la Raza	-	-	5,000
Choral Consortium of San Diego	5,000	5,000	5,893
City Ballet, Inc.	57,193	72,269	87,896
Classics for Kids, Inc.	23,385	34,024	32,036
Common Ground Theater	-	7,353	-
CoTA (Collaborations: Teachers and Artists)	22,310	-	54,448
Culture Shock Dance Troupe, Inc.	8,441	11,908	33,148
Cygnnet Theatre Company	92,545	142,861	127,243
DanzArts	5,000	6,562	-
David's Harp Foundation	34,516	108,504	80,578
Diversionary Theater Productions Inc.	60,269	88,594	115,772
Fern Street Community Arts, Inc.	19,221	44,998	55,530
Finest City Performing Arts, Inc., dba San Diego Gay Men's Chorus Inc.	42,664	28,091	33,366
Flying Leatherneck Historical Foundation	20,079	26,818	-
Friends of Balboa Park	60,044	-	-
Gaslamp Quarter Historical Foundation	9,893	15,365	49,238
Get Empowered Today	-	-	15,265
Guitars in the Classroom	30,797	50,227	83,429
Hausmann Quartet Foundation	14,082	29,638	16,149
Japan Society of San Diego and Tijuana	16,481	15,481	-
Japanese Friendship Garden Society of San Diego	99,861	246,987	270,549
La Jolla Historical Society	24,249	59,038	105,962
La Jolla Music Society	211,273	270,320	312,508
La Jolla Symphony and Chorus Association	26,777	38,405	54,050
Lambda Archives of San Diego	17,163	34,086	27,416
Lao Community Cultural Center of San Diego	5,000	6,553	7,625
Library Association of La Jolla	86,971	149,629	110,100
Little Fish Comic Book Studio	-	15,404	18,428
Mainly Mozart, Inc.	63,345	169,184	146,942
Malashock Dance & Company	27,530	44,600	41,977
Maritime Museum Association of San Diego	131,404	196,180	202,870
MCRD Museum Foundation	-	-	-
Media Arts Center San Diego	61,477	103,916	130,773
Mexicayotl Indio Cultural Center	5,000	-	-
Mid-City Community Music	14,244	27,076	33,295

Special Promotional Programs

Special Promotions

Organization / Program	FY2022 Actual	FY2023 Budget	FY2024 Adopted
Mingei International Inc.	125,689	150,730	238,864
Mojalet Dance Collective	11,403	12,103	12,270
MOXIE Theatre, Inc.	25,845	29,569	45,497
Museum of Contemporary Art San Diego	213,850	220,678	384,153
Museum of Photographic Arts	99,697	227,861	114,514
New Americans Museum	33,481	44,339	34,580
NTC Foundation	177,801	303,936	282,215
Old Globe Theatre	306,652	540,475	437,363
Onstage Playhouse	-	-	-
Opera NEO	11,455	39,069	36,003
Opera4Kids	-	-	6,123
Outside the Lens	48,445	82,024	77,569
Pacific Arts Movement	46,995	81,114	63,453
Persian Cultural Center	25,762	34,470	39,022
Playwrights Project	30,280	49,807	38,006
Poway Center for the Performing Arts Foundation	37,607	-	-
Project [BLANK]	-	5,000	5,000
Prophet World Beat Productions	22,662	35,159	31,859
Putnam Foundation, dba Timken Museum of Art	99,893	182,143	201,157
Resounding Joy Inc.	28,708	49,340	47,759
Reuben H. Fleet Science Center	231,483	290,734	366,274
SACRA/PROFANA	11,173	14,188	12,130
San Diego Air & Space Museum	184,911	261,719	323,760
San Diego Archaeological Center	21,261	32,990	33,521
San Diego Architectural Foundation	-	21,885	19,226
San Diego Art Institute	33,359	52,114	56,627
San Diego Automotive Museum	5,000	80,481	132,497
San Diego Ballet	41,205	45,970	66,390
San Diego Center for Jewish Culture	73,356	85,484	82,593
San Diego Chapter of Sweet Adelines Intl	7,429	9,365	7,869
San Diego Children's Choir	35,057	58,549	56,753
San Diego Chinese Historical Society and Museum	16,727	26,045	16,413
San Diego Civic Youth Ballet	44,047	48,857	63,924
San Diego Comic Convention	303,168	149,603	253,320
San Diego Craft Collective	-	14,006	18,132
San Diego Cultural Arts Alliance	-	-	-
San Diego Dance Theater	31,248	31,292	46,516
San Diego Early Music Society	-	10,228	17,207
San Diego Filipino Cinema	-	-	13,026
San Diego Guild of Puppetry Inc.	9,897	-	-
San Diego Historical Society	87,864	105,537	138,832
San Diego Junior Theatre	49,818	80,002	91,144
San Diego Master Chorale	12,406	20,487	-
San Diego Model Railroad Museum, Inc.	39,029	58,589	92,894
San Diego Museum Council Inc.	13,509	14,589	19,736
San Diego Museum of Art	298,669	514,819	387,018
San Diego Museum of Us	106,253	156,456	181,069
San Diego Musical Theatre	72,564	68,275	54,244
San Diego Opera Association	238,525	351,858	335,874
San Diego Pro Arte Voices	-	5,063	-
San Diego Repertory Theatre	148,182	248,550	-

Special Promotional Programs

Special Promotions

Organization / Program	FY2022 Actual	FY2023 Budget	FY2024 Adopted
San Diego Society of Natural History, dba San Diego Natural History Museum	265,959	470,971	373,740
San Diego Symphony Orchestra Association	310,167	579,595	421,330
San Diego Watercolor Society	19,337	31,699	28,709
San Diego Women's Chorus	12,148	21,712	17,203
San Diego Writers, Ink	17,855	33,206	22,552
San Diego Young Artists Music Academy	13,915	23,213	10,781
San Diego Youth Symphony and Conservatory	82,483	171,867	152,222
Save Our Heritage Organisation	51,560	65,506	75,247
Scripps Ranch Theatre	9,053	7,058	21,525
So Say We All	12,816	23,418	16,023
Space 4 Art, Inc.	26,838	59,456	40,244
Spreckels Organ Society	23,541	29,942	52,367
Tap Fever Studios	-	14,750	15,913
The AjA Project	39,461	73,969	55,569
The House of China	-	-	5,406
The Italian Cultural Center of San Diego	13,526	23,242	21,403
The New Children's Museum	148,468	181,384	170,586
The PGK Project Inc.	12,289	-	-
Theater and Arts Foundation of San Diego, dba as La Jolla Playhouse	312,405	349,423	406,779
The Rosin Box Project Inc.	-	-	32,872
The Roustabouts	-	-	16,939
transcenDANCE Youth Arts Project	27,082	-	-
Trinity One Theatre Troupe, Inc.	8,680	15,404	16,403
Unscripted Learning	8,065	15,977	13,894
Vanguard Culture	5,213	7,258	6,354
Villa Musica	61,770	97,352	89,952
Visions Museum of Textile Art (formerly Quilt San Diego)	22,940	29,553	39,647
Voices of Our City Choir	18,583	56,262	-
Westwind Brass	5,000	5,000	-
Wheelchair Dancers Organization	5,000	9,357	-
Women's History Reclamation Project, dba Women's Museum of California	9,790	20,176	17,258
Write Out Loud	14,815	21,451	19,963
Youth Philharmonic Orchestra	7,503	18,708	31,664
Organizational Support Subtotal	\$ 6,751,886	\$ 10,065,625	\$ 10,163,648
Other			
Cultural Affairs Administration	\$ 1,634,560	\$ 2,214,640	\$ 4,966,091
Impact	-	-	500,000
Arts, Culture, and Community Festivals - Mayor/City Council Allocations	-	500,000	500,000
Arts, Culture, and Community Festivals - Public Art Fund	-	85,000	85,000
Other Subtotal	\$ 1,634,560	\$ 2,799,640	\$ 6,051,091
TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS	\$ 9,256,915	\$ 14,254,200	\$ 18,255,651
CAPITAL IMPROVEMENTS			
Capital Improvements			
Convention Center Complex	\$ 12,091,993	\$ 12,094,581	\$ 12,092,175
Mission Bay Park/Balboa Park Improvements	1,416,280	733,000	738,000
PETCO Park	9,287,931	9,291,500	9,290,125
Trolley Extension Reserve	1,061,375	1,060,875	-

Special Promotional Programs

Special Promotions

Organization / Program	FY2022 Actual	FY2023 Budget	FY2024 Adopted
Capital Improvements Subtotal	\$ 23,857,579	\$ 23,179,956	\$ 22,120,300
TOTAL CAPITAL IMPROVEMENTS	\$ 23,857,579	\$ 23,179,956	\$ 22,120,300
ECONOMIC DEVELOPMENT PROGRAMS			
Economic Development and Tourism Support			
Biocom Institute	\$ -	\$ 39,642	\$ 60,000
California Western School of Law	-	33,300	33,300
Cleantech San Diego Association	-	14,800	45,000
Connect Foundation	-	33,300	60,000
Cyber Center of Excellence (CCOE)	-	33,300	40,000
Economic Development Corp of San Diego County	-	35,242	60,000
Otay Mesa Chamber of Commerce	-	26,000	35,000
San Diego Diplomacy Council	-	29,250	60,000
San Diego Fleet Week Foundation	-	18,500	25,000
San Diego Software & Internet Council	-	29,250	60,000
South County Economic Development Council	-	29,240	60,000
Startup San Diego	-	25,900	30,000
Swedish-American Chamber of Commerce, San Diego	-	13,000	17,635
The San Diego French American Chamber of Commerce	-	33,034	58,500
TMA BlueTech	-	39,642	60,000
Travelers Aid Society of San Diego	-	33,300	60,000
University of San Diego	-	33,300	-
Unallocated	-	-	235,565
Economic Development and Tourism Support Subtotal	\$ -	\$ 500,000	\$ 1,000,000
Other			
Business Expansion, Attraction, and Retention (BEAR)	\$ 896,740	\$ 847,200	\$ 847,200
Economic Development Program Administration	-	180,000	180,000
Other Subtotal	\$ 896,740	\$ 1,027,200	\$ 1,027,200
TOTAL ECONOMIC DEVELOPMENT PROGRAMS	\$ 896,740	\$ 1,527,200	\$ 2,027,200
SAFETY AND MAINTENANCE OF VISITOR RELATED FACILITIES			
Safety and Maintenance of Visitor-Related Facilities			
Discretionary Transient Occupancy Tax Support to General Fund	\$ 24,541,202	\$ 23,798,809	\$ 30,609,783
Mission Bay Park/Balboa Park Improvements	432,408	445,378	709,826
Convention Center	929,799	3,904,395	8,984,045
PETCO Park	5,053,848	4,935,240	4,638,463
Special Events Administration	1,161,906	1,225,452	1,426,338
Major Events Revolving Fund	-	-	150,000
Risk Management Fund	-	-	79,000
Safety and Maintenance of Visitor-Related Facilities Subtotal	\$ 32,119,163	\$ 34,309,274	\$ 46,597,454
Total Special Promotional Programs	\$ 66,130,397	\$ 73,270,629	\$ 89,000,605
SUMMARY			
ARTS, CULTURE, AND COMMUNITY FESTIVALS	\$ 9,256,915	\$ 14,254,200	\$ 18,255,651
CAPITAL IMPROVEMENTS	23,857,579	23,179,956	22,120,300
ECONOMIC DEVELOPMENT PROGRAMS	896,740	1,527,200	2,027,200
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	32,119,163	34,309,274	46,597,454
TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET	\$ 66,130,397	\$ 73,270,629	\$ 89,000,605

Special Promotional Programs

Revenue and Expense Statement (Non-General Fund)

Transient Occupancy Tax Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (102,183)	\$ 16,343,130	\$ 29,990,035
TOTAL BALANCE AND RESERVES	\$ (102,183)	\$ 16,343,130	\$ 29,990,035
REVENUE			
Charges for Services	\$ 9,097	\$ -	\$ -
Fines Forfeitures and Penalties	3,480	-	-
Licenses and Permits	21,170	91,932	120,000
Other Revenue	1,156	-	-
Revenue from Use of Money and Property	(19)	-	-
Transfers In	2,000,000	-	-
Transient Occupancy Taxes	122,641,543	121,494,044	155,548,915
TOTAL REVENUE	\$ 124,676,427	\$ 121,585,976	\$ 155,668,915
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 124,574,244	\$ 137,929,106	\$ 185,658,950
OPERATING EXPENSE			
Personnel Expenses	\$ 1,272,695	\$ 1,398,703	\$ 1,620,141
Fringe Benefits	418,625	446,980	498,438
Supplies	8,425	26,132	25,085
Contracts & Services	51,323,879	72,313,678	107,294,492
Information Technology	379,445	429,768	393,680
Energy and Utilities	5,748	8,700	8,700
Other Expenses	7,461	2,000	2,500
Transfers Out	54,814,836	56,348,778	67,376,415
TOTAL OPERATING EXPENSE	\$ 108,231,114	\$ 130,974,739	\$ 177,219,451
TOTAL EXPENSE	\$ 108,231,114	\$ 130,974,739	\$ 177,219,451
BALANCE	\$ 16,343,130	\$ 6,954,367	\$ 8,439,499
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 124,574,244	\$ 137,929,106	\$ 185,658,950

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

***In addition to the data from the Special Promotional Program, the Transient Occupancy Tax Fund statement reflects data budgeted in Citywide and the Cultural Affairs and Special Events & Filming Departments.

Storm Drain Fund



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Description

The Stormwater Department designs, operates, and maintains the City's storm drain system. The City collects a fee via the water service billing process to partially fund the design, operation, and maintenance of the system. Storm drain funding is also used to help the City remain in compliance with the Municipal Storm Water Permit administered by the Regional Water Quality Control Board. The Public Utilities Department is reimbursed by storm drain revenue for costs associated with collection of the storm drain fee.

Storm Drain Fund

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	5,485,274	5,700,000	5,700,000	-
Total Department Expenditures	\$ 5,485,274	\$ 5,700,000	\$ 5,700,000	\$ -
Total Department Revenue	\$ 5,232,373	\$ 5,700,000	\$ 5,700,000	\$ -

Storm Drain Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Storm Drain Fund	\$ 5,485,274	\$ 5,700,000	\$ 5,700,000	\$ -
Total	\$ 5,485,274	\$ 5,700,000	\$ 5,700,000	\$ -

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Total	FTE \$	Expenditures \$	Revenue

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Supplies	\$ 525,314	\$ -	\$ -	-
Contracts & Services	4,261,814	5,700,000	5,624,045	(75,955)
<i>External Contracts & Services</i>	3,414,298	4,791,067	4,715,112	(75,955)
<i>Internal Contracts & Services</i>	847,516	908,933	908,933	-
Information Technology	43,715	-	75,955	75,955
Energy and Utilities	290,027	-	-	-
Capital Expenditures	364,403	-	-	-
NON-PERSONNEL SUBTOTAL	5,485,274	5,700,000	5,700,000	-
Total	\$ 5,485,274	\$ 5,700,000	\$ 5,700,000	\$ -

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 5,232,373	\$ 5,700,000	\$ 5,700,000	\$ -
Total	\$ 5,232,373	\$ 5,700,000	\$ 5,700,000	\$ -

Storm Drain Fund

Revenue and Expense Statement (Non-General Fund)

Storm Drain Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,263,245	\$ 702,420	\$ 799,420
TOTAL BALANCE AND RESERVES	\$ 1,263,245	\$ 702,420	\$ 799,420
REVENUE			
Charges for Services	\$ 4,924,256	\$ 5,700,000	\$ 5,700,000
TOTAL REVENUE	\$ 4,924,256	\$ 5,700,000	\$ 5,700,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,187,501	\$ 6,402,420	\$ 6,499,420
OPERATING EXPENSE			
Supplies	\$ 525,314	\$ -	\$ -
Contracts & Services	4,261,621	5,700,000	5,624,045
Information Technology	43,715	-	75,955
Energy and Utilities	290,027	-	-
Capital Expenditures	364,403	-	-
TOTAL OPERATING EXPENSE	\$ 5,485,081	\$ 5,700,000	\$ 5,700,000
TOTAL EXPENSE	\$ 5,485,081	\$ 5,700,000	\$ 5,700,000
BALANCE	\$ 702,420	\$ 702,420	\$ 799,420
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,187,501	\$ 6,402,420	\$ 6,499,420

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.



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Stormwater



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Description

The Stormwater Department works in all weather conditions to build, maintain and modernize efficient stormwater infrastructure that lays the foundation for safe, sustainable and thriving San Diego communities. The Stormwater Department achieves this by safeguarding water quality, reducing pollution and the risk of flooding, pursuing the use of stormwater to enhance water supplies, and protecting and restoring natural habitats and recreation areas. Clean stormwater ensures clean water and clean beaches for all San Diegans.

The vision is:

Create vibrant, sustainable communities by reducing flood risk and protecting water quality.

The mission is:

Proactively build and maintain efficient stormwater infrastructure for safe, sustainable, and thriving San Diego communities.

Goals and Objectives

Goal 1: Provide and Protect Clean Water

- Meet current and future MS4 Permit requirements

Goal 2: Ensure Flood-Safe Communities

- Inspect, maintain and repair all existing asset infrastructure

Goal 3: Maintain Clean Streets

- Optimize debris removal programs (street sweeping & catch basin cleaning)

Goal 4: Enhance our Communities & Protect Our Habitats

- Establish mitigation projects to meet maintenance needs

Goal 5: Capture Stormwater for Use

- Implement structural and non-structural stormwater harvesting projects

Stormwater

Goal 6: Prioritize Education, Outreach, & Engagement

- Increase public awareness of stormwater issues and inspire behavioral changes to protect and improve water quality

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>Yes</p> <p>1. Collaborate with Human Resources to source and provide staff trainings that sustain and enhance employee industry knowledge, skills and growth to support their work and improve employee satisfaction. 2. Collaborate with Department of Race & Equity on community engagement and education. 3. Collaborate with the Office of Immigrant Affairs on language access planning to yield more authentic, robust, and representative engagement. 4. The following operational efficiencies, (already underway) will be continued using an equity lens: Street Sweeping Optimization, Catch Basin Cleaning Optimization, Repeat Channel Maintenance, Legacy Pollution Cases Abatement, and implementation of Program Controls & Work Manager. 5. Implementation and expansion of the CIP program will replace aging flood resilience infrastructure and build new green infrastructure within structurally excluded communities across different watersheds.</p>	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>Yes</p> <p>Budget Adjustments will address disparities that align with the following Tactical Equity Plan goal: 1. Meet current and future MS4 Permit requirements. Budget Adjustment #1: Time Schedule Ordering Allocations for Time Schedule Ordering (TSO) will go towards conducting, monitoring, and other required activities to assist with compliance of TSO and thereby providing clean, safe water for all. Budget Adjustment #2: Executive Assistant Ensuring Stormwater has the resources it needs, enables the department to provide services across all neighborhoods. With the creation of SWD this position was unfunded creating undue burdens to staff. Not enough resources impacts department operation capacity and the need to further prioritize work.</p>

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Percentage of storm water pump stations operating at 100% capacity	100%	90%	90%	93%	93%	100%
Percentage of planned channel clearing completed on schedule (4 channels) ¹	67%	100%	100%	100%	100%	100%
Number of planned channel clearings completed on schedule ²	N/A	N/A	N/A	N/A	N/A	12
Percentage of reported illegal discharge cases investigated ³	99.8%	100.0%	100.0%	100.0%	100.0%	100.0%
Percentage of reported illegal discharge cases investigated and abated within 30 days ⁴	N/A	N/A	N/A	N/A	N/A	100%
Percentage of funded Watershed Quality Improvement Plan (WQIP) activities implemented ⁵	100%	100%	100%	100%	100%	100%
Percentage of required storm drain inlet cleanings completed ⁶	80%	77%	90%	90%	79%	100%
Percentage of required storm drain inlet inspections and cleanings completed ⁷	N/A	N/A	N/A	N/A	N/A	100%
Percentage of service requests completed within assigned time frames by priority.	90%	90%	90%	90%	71%	100%
Percentage of progress towards achieving the final bacteria Total Maximum Daily Load (TMDL) wet weather storm sample compliance threshold. ⁸	86.0%	86.0%	88.0%	85.5%	83.3%	100.0%
Miles of storm drain pipe repaired ⁹	N/A	N/A	N/A	0.75	1.04	1.00
Miles of storm drain pipe repaired ¹⁰	N/A	N/A	N/A	N/A	1.04	2.00
Planned miles of streets swept annually ⁹	N/A	N/A	N/A	61,000	79,455	61,000
Planned miles of streets swept annually ¹¹	N/A	N/A	N/A	N/A	79,455	115,000
Tons of debris collected from planned street sweeping ⁵	N/A	N/A	N/A	N/A	6,790	4,700
Percentage of total Treatment Control Best Management Practice (TCBMP) inspections completed annually ¹²	N/A	N/A	N/A	N/A	20%	20%
Percentage of total commercial/industrial business inventory inspections completed annually ¹³	N/A	N/A	N/A	N/A	20%	20%
Percentage completed of annual water quality monitoring required by the MS4 permit	N/A	N/A	N/A	N/A	100%	100%

Stormwater

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
1. This KPI is being replaced to include 12 channels; 4 channels was the KPI based on budgeted staff and resources.						
2. This KPI is replacing prior KPI to track the need for all 12 channels being cleared whether or not they are budgeted and staffed.						
3. This KPI is being replaced to include 30 day abatement.						
4. This KPI accounts for 30 day abatement timeline, replacing the prior KPI.						
5. This KPI will no longer be tracked in FY 2024						
6. This KPI is being replaced to include total inspections.						
7. This KPI replaces the prior KPI and accounts for total inspections and cleanings, (approximately 35K).						
8. This KPI will no longer be tracked in FY 2024, but is still tracked and reported through our Water Quality Improvement Plan Annual Reports (San Diego Bay annual reports located here: https://projectcleanwater.org/watersheds/san-diego-bay-wma/#annual).						
9. This KPI is being replaced.						
10. This new KPI is a replacement of the prior year's target of 1 mile based on budgeted staff and resources.						
11. This new KPI is a replacement of the prior year's target of 61,000 miles based on budgeted staff and resources. The new KPI reflects full implementation of the Street Sweeping Optimization required by audit.						
12. TCBMPs are permanent structures that treat stormwater to improve water quality. All TCBMP inspections should be completed once every 5 years with an estimated 20% each fiscal year.						
13. Municipal Separate Storm Sewer Permit (MS4) is issued by the Regional Water Quality Control Board to regulate stormwater discharges from Phase I co-permittees in the region. All business inventory inspections should be completed once every 5 years with an estimated 20% each fiscal year.						

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	252.25	295.00	305.00	10.00
Personnel Expenditures	\$ 26,745,565	\$ 31,593,043	\$ 34,850,358	\$ 3,257,315
Non-Personnel Expenditures	24,931,731	34,864,040	27,003,144	(7,860,896)
Total Department Expenditures	\$ 51,677,296	\$ 66,457,083	\$ 61,853,502	\$ (4,603,581)
Total Department Revenue	\$ 10,316,725	\$ 12,201,322	\$ 12,649,052	\$ 447,730

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Capital Improvements Program	\$ -	\$ -	\$ 9,780,444	\$ 9,780,444
Operations	36,176,805	42,422,031	35,225,034	(7,196,997)
Planning	14,513,320	22,800,551	15,268,458	(7,532,093)
Stormwater	987,171	1,234,501	1,579,566	345,065
Total	\$ 51,677,296	\$ 66,457,083	\$ 61,853,502	\$ (4,603,581)

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Capital Improvements Program	0.00	0.00	61.00	61.00
Operations	189.25	215.00	173.00	(42.00)
Planning	58.50	75.00	69.00	(6.00)
Stormwater	4.50	5.00	2.00	(3.00)
Total	252.25	295.00	305.00	10.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 2,659,029	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Time Schedule Order and Compliance Monitoring	0.00	2,500,000	-
Addition of non-personnel expenditures to implement monitoring and other requirements of a Time Schedule Order.			
Non-Discretionary Adjustment	0.00	1,166,950	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Stormwater

Significant Budget Adjustments

	FTE	Expenditures	Revenue
WIFIA Program Support Addition of 1.00 Biologist 3, 1.00 Senior Civil Engineer, 1.00 Associate Civil Engineer and associated revenue to support the capital projects ramp up for the WIFIA loan.	3.00	272,618	345,589
Municipal Storm Water Permit and Deferred Capital Programs Addition of 6.00 Management Interns to support the Municipal Storm Water Permit and Deferred Capital programs.	6.00	234,636	-
Department Administrative Support Addition of 1.00 Executive Assistant to provide administrative support to the Department.	1.00	95,532	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(420,724)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(11,111,622)	-
Transient Occupancy Tax Reimbursement Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax Fund.	0.00	-	102,141
Total	10.00	\$ (4,603,581)	\$ 447,730

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 15,976,185	\$ 19,454,908	\$ 22,396,526	\$ 2,941,618
Fringe Benefits	10,769,381	12,138,135	12,453,832	315,697
PERSONNEL SUBTOTAL	26,745,565	31,593,043	34,850,358	3,257,315
NON-PERSONNEL				
Supplies	\$ 962,623	\$ 1,559,090	\$ 1,558,392	\$ (698)
Contracts & Services	20,440,706	28,991,735	21,930,478	(7,061,257)
<i>External Contracts & Services</i>	<i>12,542,138</i>	<i>22,728,303</i>	<i>14,549,320</i>	<i>(8,178,983)</i>
<i>Internal Contracts & Services</i>	<i>7,898,568</i>	<i>6,263,432</i>	<i>7,381,158</i>	<i>1,117,726</i>
Information Technology	1,538,824	2,163,784	1,314,921	(848,863)
Energy and Utilities	1,056,626	1,541,688	1,591,610	49,922
Other	5,416	5,026	5,026	-
Capital Expenditures	524,820	200,000	200,000	-
Debt	402,716	402,717	402,717	-
NON-PERSONNEL SUBTOTAL	24,931,731	34,864,040	27,003,144	(7,860,896)
Total	\$ 51,677,296	\$ 66,457,083	\$ 61,853,502	\$ (4,603,581)

Stormwater

Revenues by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Charges for Services	\$	3,811,722	\$	4,604,022	\$	5,051,752	\$	447,730
Fines Forfeitures and Penalties		5,867,104		6,932,639		6,932,639		-
Other Revenue		37,746		-		-		-
Rev from Other Agencies		600,153		599,661		599,661		-
Transfers In		-		65,000		65,000		-
Total	\$	10,316,725	\$	12,201,322	\$	12,649,052	\$	447,730

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
20000011	Account Clerk	2.00	3.00	2.00	\$ 45,627 -	54,916 \$	103,730	
20000012	Administrative Aide 1	1.00	1.00	1.00	51,126 -	61,583	54,687	
20000024	Administrative Aide 2	2.00	2.00	2.00	58,888 -	70,962	124,566	
20001202	Assistant Deputy Director	2.00	2.00	1.00	67,740 -	249,134	196,954	
20000070	Assistant Engineer-Civil	6.00	10.00	9.00	87,820 -	105,804	781,345	
20000143	Associate Engineer-Civil	10.00	18.00	18.00	101,101 -	122,102	2,031,077	
20000119	Associate Management Analyst	2.00	3.00	3.00	74,763 -	90,340	208,313	
20000162	Associate Planner	12.00	12.00	12.00	82,210 -	99,347	943,184	
21000328	Associate Procurement Contracting Officer	0.00	1.00	1.00	91,850 -	110,990	91,850	
20000655	Biologist 2	4.00	0.00	0.00	77,468 -	94,237	-	
20000648	Biologist 3	0.00	0.00	1.00	89,422 -	108,269	98,564	
20000236	Cement Finisher	5.00	5.00	5.00	62,396 -	74,769	356,224	
20000539	Clerical Assistant 2	0.00	0.00	1.00	41,370 -	49,860	41,370	
20000306	Code Compliance Officer	7.00	7.00	5.00	53,026 -	63,798	285,731	
20000307	Code Compliance Supervisor	1.00	1.00	1.00	61,077 -	73,098	70,150	
20001101	Department Director	1.00	1.00	1.00	89,589 -	339,372	224,383	
20001168	Deputy Director	1.00	2.00	3.00	67,740 -	249,134	607,373	
20000105	Development Project Manager 3	1.00	1.00	1.00	114,842 -	138,830	133,971	
20000426	Equipment Operator 1	9.00	9.00	9.00	49,198 -	58,890	479,194	
20000429	Equipment Operator 1	1.00	1.00	1.00	49,198 -	58,890	61,893	
20000430	Equipment Operator 2	6.00	6.00	6.00	57,730 -	69,020	377,323	
20000436	Equipment Operator 3	4.00	4.00	4.00	60,233 -	72,121	283,075	
20000418	Equipment Technician 1	5.00	7.00	5.00	46,985 -	56,295	252,407	
20000423	Equipment Technician 2	4.00	6.00	4.00	51,564 -	61,459	231,639	
20000924	Executive Assistant	0.00	0.00	1.00	59,068 -	71,442	64,805	
20000461	Field Representative	2.00	2.00	2.00	44,584 -	53,699	105,519	
21000432	Geographic Info Systems Analyst 2	0.00	2.00	1.00	76,193 -	92,069	76,193	
21000433	Geographic Info Systems Analyst 3	0.00	1.00	1.00	83,637 -	101,133	101,133	
21000434	Geographic Info Systems Analyst 4	0.00	0.00	1.00	83,726 -	101,449	83,726	
20000501	Heavy Truck Driver 2	13.00	15.00	15.00	49,045 -	59,119	847,438	
20000290	Information Systems Analyst 2	0.00	1.00	0.00	76,193 -	92,069	-	

Stormwater

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000293	Information Systems Analyst 3	1.00	1.00	2.00	83,637 - 101,133	184,770
20000998	Information Systems Analyst 4	0.00	1.00	1.00	94,074 - 113,988	94,074
90001073	Management Intern - Hourly	3.25	0.00	6.00	36,489 - 36,624	218,940
20000658	Motor Sweeper Operator	17.00	20.00	20.00	56,506 - 67,687	1,305,286
20000646	Motor Sweeper Supervisor	2.00	2.00	2.00	61,357 - 73,505	125,429
20000756	Office Support Specialist	1.00	0.00	0.00	42,727 - 51,426	-
20000672	Parking Enforcement Officer 1	12.00	14.00	13.00	49,311 - 59,277	739,923
20000663	Parking Enforcement Officer 2	1.00	1.00	2.00	54,089 - 65,158	119,246
20000670	Parking Enforcement Supervisor	1.00	2.00	1.00	62,590 - 75,200	71,688
20000680	Payroll Specialist 2	2.00	2.00	2.00	50,258 - 60,679	105,013
21000725	Plant Maintenance Coordinator	0.00	1.00	1.00	84,878 - 102,671	84,878
20000701	Plant Process Control Electrician	3.00	4.00	4.00	77,335 - 92,856	370,031
20000703	Plant Process Control Supervisor	1.00	1.00	1.00	84,875 - 102,671	102,671
20000705	Plant Process Control Supervisor	0.00	2.00	1.00	84,875 - 102,671	84,875
20000687	Plant Technician 1	0.00	0.00	2.00	51,692 - 61,871	113,131
20000688	Plant Technician 2	0.00	0.00	2.00	56,675 - 67,680	117,028
20000743	Principal Engineering Aide	1.00	1.00	1.00	75,870 - 91,873	75,870
20001054	Principal Utility Supervisor	1.00	0.00	0.00	66,861 - 80,795	-
20001222	Program Manager	3.00	4.00	4.00	67,740 - 249,134	629,887
20000761	Project Officer 1	1.00	1.00	1.00	90,364 - 109,135	109,135
20000763	Project Officer 2	1.00	1.00	1.00	104,165 - 125,923	125,923
20000783	Public Information Clerk	2.00	2.00	1.00	45,627 - 54,916	54,916
20001050	Public Works Superintendent	3.00	4.00	5.00	96,809 - 116,887	531,074
20001032	Public Works Supervisor	8.00	9.00	9.00	71,783 - 86,897	760,036
20001042	Safety and Training Manager	0.00	1.00	1.00	83,726 - 101,449	101,449
20000847	Safety Officer	0.00	0.00	1.00	72,628 - 87,711	72,628
20000869	Senior Account Clerk	0.00	0.00	1.00	52,234 - 63,020	52,234
20000885	Senior Civil Engineer	5.00	6.00	9.00	116,542 - 140,885	1,173,915
20000015	Senior Management Analyst	1.00	2.00	2.00	82,066 - 99,234	164,132
20000918	Senior Planner	9.00	8.00	8.00	94,702 - 114,503	882,659
21000400	Storm Water Compliance Manager	3.00	4.00	4.00	102,448 - 124,284	475,300
21000626	Storm Water Environmental Specialist 2	1.00	5.00	5.00	83,387 - 101,438	483,834
21000182	Storm Water Environmental Specialist 3	3.00	2.00	2.00	96,254 - 116,542	225,408
21000375	Storm Water Inspector II	8.00	9.00	11.00	76,927 - 93,266	907,126
21000402	Storm Water Inspector III	2.00	3.00	3.00	84,743 - 102,688	288,561
20000964	Student Engineer	0.00	1.00	1.00	36,489 - 40,138	36,489

Stormwater

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000970	Supervising Management Analyst	0.00	1.00	1.00	87,965 - 106,585	87,965
21000401	Supervising Storm Water Inspector	2.00	2.00	2.00	93,157 - 112,981	224,267
20001044	Utility Supervisor	3.00	4.00	4.00	57,273 - 68,471	249,281
20001051	Utility Worker 1	23.00	22.00	22.00	39,837 - 47,366	976,944
20001053	Utility Worker 2	26.00	28.00	28.00	43,500 - 51,767	1,384,888
20001058	Welder	1.00	1.00	1.00	59,319 - 71,125	71,125
	Bilingual - Regular					2,912
	Budgeted Personnel					(3,005,521)
	Expenditure Savings					
	Confined Space Pay					28,295
	Electrician Cert Pay					13,929
	Infrastructure In-Training					57,017
	Pay					
	Infrastructure Registration					162,860
	Pay					
	Night Shift Pay					54,913
	Overtime Budgeted					1,415,150
	Reg Pay For Engineers					206,867
	Sick Leave - Hourly					1,582
	Vacation Pay In Lieu					158,676
FTE, Salaries, and Wages Subtotal		252.25	295.00	305.00		\$ 22,396,526

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 43,047	\$ 43,458	\$ 51,437	\$ 7,979
Flexible Benefits	2,624,279	3,236,921	3,132,963	(103,958)
Insurance	960	-	-	-
Long-Term Disability	54,385	66,610	72,404	5,794
Medicare	239,104	279,163	303,238	24,075
Other Post-Employment Benefits	1,330,897	1,575,853	1,445,006	(130,847)
Retiree Medical Trust	24,390	35,061	37,001	1,940
Retirement 401 Plan	20,032	69,284	137,095	67,811
Retirement ADC	4,474,425	4,740,971	5,672,092	931,121
Retirement DROP	30,457	35,101	45,076	9,975
Risk Management Administration	229,078	322,316	326,898	4,582
Supplemental Pension Savings Plan	1,059,605	962,278	452,270	(510,008)
Unemployment Insurance	19,372	24,172	23,368	(804)
Workers' Compensation	619,348	746,947	754,984	8,037
Fringe Benefits Subtotal	\$ 10,769,381	\$ 12,138,135	\$ 12,453,832	\$ 315,697
Total Personnel Expenditures			\$ 34,850,358	



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Strategic Capital Projects



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Strategic Capital Projects



Description

The Strategic Capital Projects Department (SCP) was created in Fiscal Year 2023. While the primary duties of the Engineering & Capital Projects Department will remain the same, SCP will focus on more specialized, large, and complicated projects such as the Pure Water program, dams and reservoir projects, and others.

The SCP Department strives to provide quality engineering, project management, and construction management on complex, unique, and large capital projects that enhance the safety and the environment of the City of San Diego.

The department provides project management expertise including, but not limited to, the direct management of City capital projects and the oversight of capital projects led by other organizations via an agreement. This includes a full range of services such as planning, designing, engineering, project and construction management, quality assurance and inspection, contract management (contractors & consultants), Project Labor Agreement oversight, and funds management. These services are targeted to support the delivery of larger, complex capital projects that are beyond the core focus of the Engineering & Capital Projects Department and strategic to the City's Mission and Objectives.

The department will deliver capital projects through multiple methods including but not limited to: Design-Bid-Build, Design-Build, Construction Manager at Risk, Private-Public Partnerships, Agency Agreement, and more. Due to the complexity and unique nature of the capital projects, SCP is dependent on private consultant services. SCP will be working closely with the Engineering & Capital Projects Department to coordinate the City's large and complex Capital Improvements Program.

Strategic Capital Projects

The vision is:

To be the innovative industry leader in the delivery of large, strategic, and complex public infrastructure systems.

The mission is:

To deliver high quality public infrastructure systems by cultivating our development expertise in a collaborative environment with City Staff, Elected Officials, Community, other Government Agencies, and Private Industry.

Goals and Objectives

Goal 1: Provide quality, safe, reliable, and equitable service in the delivery of infrastructure systems

- Provide high quality customer service
- Employ alternative project delivery methods when appropriate

Goal 2: Provide timely and efficient delivery of projects

- Deliver capital projects on time
- Deliver capital projects within budget
- Produce high quality capital projects

Goal 3: Affect change and promote innovation

- Establish common goals with other City departments and other government agencies
- Partner with City departments and other government agencies to improve organizational effectiveness
- Engage regularly with industries, professional organizations, and government agencies that support City Infrastructure
- Actively recruit new City employees and consultants
- Be the City of choice for private industry that supports the delivery of Capital Projects

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i> Yes Created in FY 2023, Strategic Capital Projects (SCP) is a small and newly formed department. One of SCP's duties is oversight of the Project Labor Agreement (PLA) for the Pure Water Phase 1 Program. Under the current PLA, various types of workforce data are gathered and reviewed, however there is currently not a requirement to gather demographic data. In recognition of the recent passage of Measure D (November Elections), there is an opportunity to enhance the	<i>Do the Budget Adjustments address a disparity?</i> No No applicable budget adjustments.

Strategic Capital Projects

Budget Equity Impact Statement

requirements and possibly add hiring goals to future PLAs to address and identify disparities in employment on City Capital Projects.

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Percentage of Capital Improvement Projects awarded on baseline schedule ¹	N/A	N/A	N/A	N/A	N/A	80.00%
Percentage of Capital Improvement Projects completed on baseline schedule ¹	N/A	N/A	N/A	N/A	N/A	80.00%
Number of information-sharing meetings with industries supporting City infrastructure ¹	N/A	N/A	N/A	N/A	N/A	12
Percentage of all Construction Change Orders due to changed/unforeseen conditions and design errors ¹	N/A	N/A	N/A	N/A	N/A	4.00%

1. The Strategic Capital Projects Department is a new department for Fiscal Year 2024. The department does not have KPI data for Fiscal Year 2023 and prior years.

Strategic Capital Projects

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	0.00	0.00	35.00	35.00
Personnel Expenditures	\$ -	\$ -	\$ 5,898,788	\$ 5,898,788
Non-Personnel Expenditures	-	-	112,769	112,769
Total Department Expenditures	\$ -	\$ -	\$ 6,011,557	\$ 6,011,557
Total Department Revenue	\$ -	\$ -	\$ 5,814,266	\$ 5,814,266

Engineering & Capital Projects Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Infrastructure Project Delivery	\$ -	\$ -	\$ 3,924,673	\$ 3,924,673
Program Development & Financial Services	-	-	970,869	970,869
Strategic Capital Projects Department	-	-	1,116,015	1,116,015
Total	\$ -	\$ -	\$ 6,011,557	\$ 6,011,557

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Infrastructure Project Delivery	0.00	0.00	24.00	24.00
Program Development & Financial Services	0.00	0.00	8.00	8.00
Strategic Capital Projects Department	0.00	0.00	3.00	3.00
Total	0.00	0.00	35.00	35.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer to Strategic Capital Projects Department Transfer of 35.00 FTE positions, non-personnel expenditures, and associated revenue from the Engineering and Capital Projects Department to the newly created Strategic Capital Projects Department.	35.00	\$ 5,859,167	\$ 5,814,266
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	96,881	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	53,333	-
Bluebeam Software Licenses Addition of software licenses to support engineers working on CIP projects.	0.00	1,120	-

Strategic Capital Projects

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Power BI Software Licenses	0.00	1,056	-
Addition of software licenses to aggregate, analyze, visualize, and share capital improvements program data through dashboards and reports.			
Total	35.00	\$ 6,011,557	\$ 5,814,266

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 3,990,072	\$ 3,990,072
Fringe Benefits	-	-	1,908,716	1,908,716
PERSONNEL SUBTOTAL	-	-	5,898,788	5,898,788
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 6,245	\$ 6,245
Contracts & Services	-	-	13,780	13,780
<i>External Contracts & Services</i>	-	-	5,845	5,845
<i>Internal Contracts & Services</i>	-	-	7,935	7,935
Information Technology	-	-	90,509	90,509
Energy and Utilities	-	-	2,235	2,235
NON-PERSONNEL SUBTOTAL	-	-	112,769	112,769
Total	\$ -	\$ -	\$ 6,011,557	\$ 6,011,557

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ -	\$ -	\$ 5,814,266	\$ 5,814,266
Total	\$ -	\$ -	\$ 5,814,266	\$ 5,814,266

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	0.00	0.00	2.00	\$ 51,126 - 61,583	\$ 102,252
20000024	Administrative Aide 2	0.00	0.00	1.00	58,888 - 70,962	58,888
20001140	Assistant Department Director	0.00	0.00	1.00	89,589 - 339,372	214,480
20001202	Assistant Deputy Director	0.00	0.00	1.00	67,740 - 249,134	196,954
20000070	Assistant Engineer-Civil	0.00	0.00	12.00	87,820 - 105,804	1,157,570
20000143	Associate Engineer-Civil	0.00	0.00	9.00	101,101 - 122,102	1,052,288
20001101	Department Director	0.00	0.00	1.00	89,589 - 339,372	228,001
20001168	Deputy Director	0.00	0.00	1.00	67,740 - 249,134	207,178
20000293	Information Systems Analyst 3	0.00	0.00	1.00	83,637 - 101,133	92,069
20001222	Program Manager	0.00	0.00	1.00	67,740 - 249,134	141,703
20000760	Project Assistant	0.00	0.00	1.00	78,494 - 94,568	94,568
20000885	Senior Civil Engineer	0.00	0.00	4.00	116,542 - 140,885	510,415
	Budgeted Personnel Expenditure Savings					(422,005)

Strategic Capital Projects

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
	Infrastructure In-Training Pay					64,355
	Infrastructure Registration Pay					100,374
	Reg Pay For Engineers					94,101
	Vacation Pay In Lieu					96,881
FTE, Salaries, and Wages Subtotal		0.00	0.00	35.00	\$	3,990,072

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ -	\$ 13,409	\$ 13,409
Flexible Benefits	-	-	394,918	394,918
Long-Term Disability	-	-	12,435	12,435
Medicare	-	-	56,450	56,450
Other Post-Employment Benefits	-	-	176,359	176,359
Retiree Medical Trust	-	-	5,732	5,732
Retirement 401 Plan	-	-	20,035	20,035
Retirement ADC	-	-	1,020,575	1,020,575
Retirement DROP	-	-	22,162	22,162
Risk Management Administration	-	-	39,897	39,897
Supplemental Pension Savings Plan	-	-	119,098	119,098
Unemployment Insurance	-	-	4,144	4,144
Workers' Compensation	-	-	23,502	23,502
Fringe Benefits Subtotal	\$ -	\$ -	\$ 1,908,716	\$ 1,908,716
Total Personnel Expenditures			\$ 5,898,788	

Sustainability and Mobility



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Sustainability and Mobility



Description

The Sustainability and Mobility Department leads the implementation of the City's Climate Action Plan. Focused on interdepartmental coordination, regional alignment, and new policies and ordinances, the Department furthers the City goals for equitable, efficient and effective mobility choices that support residents of all ages and abilities, and facilitates innovative efforts across multiple City departments to enhance equitable, economic, social and environmental sustainability. The Department is also the custodian of the City's transition to 100% renewable energy through San Diego Community Power (SDCP) and the administrative oversight of the SDG&E franchise. It manages all city SDG&E energy accounts which includes overseeing energy account billing and management, tracking citywide energy usage, and analyzing rates and opportunities for further reduction.

The vision is:

A sustainable city with opportunity and access for people in every community.

The mission is:

Leading San Diego to address climate change through equitable, accessible, and innovative solutions to improve quality of life today and for future generations

Sustainability and Mobility

Goals and Objectives

Goal 1: *Engage City Departments, residents, and businesses to implement solutions to reach Sustainability, Mobility, and Accessibility goals*

- Showcase the city as a leader regionally, nationally, and internationally
- Provide reporting, analytics, and support to City departments to identify opportunities for increased energy efficiency and decarbonization
- Engage with local CBOs, non-profits, and other organizations to proactively engage on the implementation of the CAP
- Increase training to consultants and staff throughout the City on accessibility and mobility solutions to ensure City programs, services, infrastructure, and activities are accessible to all

Goal 2: *Demonstrate positive impacts, both quantitative and qualitative, from sustainability and mobility policy and projects in historically underserved communities*

- Implement Sustainability and Mobility through an equity lens to respond to structural challenges by prioritizing actions in communities of concern
- Develop a Mobility Master Plan and other mobility programs to prioritize equitable transportation options that ensure equitable access for all and prioritize implementation in underserved and under-resourced communities
- Prioritize community engagement in COCs using organizing and feedback methods that align with community needs

Goal 3: *Collaborate with local, state, and federal partners to implement department-wide strategies and plans to improve quality of life*

- Maximize all funding and financing opportunities to accelerate implementation of sustainability, mobility, and equity programs
- Collaborate with mobility partners to maximize opportunities to bring additional investments to the San Diego region through competitive grant funded programs and strategic partnerships at all levels
- Work interdepartmentally to ensure projects align with federal, state, and regional efforts

Goal 4: *Maintain transparency and accountability in implementation and reporting of Sustainability, Energy, and Mobility goals and targets*

- Ensure City maintains its trajectory toward its 2030 and 2035 GHG reduction targets
- In coordination the Performance & Analytics Department, develop dashboards that provide information internally and publicly
- Regularly update CAP to reflect new technologies, data, market transformations, and business advancements
- Consistently track and analyze energy markets and regulation to accurately anticipate changes in energy technology, costs, and uses
- Create citywide mobility governance structures and standards for communication, collaboration, and implementation

Sustainability and Mobility

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>Yes</p> <p>Engage City Departments, residents, and businesses to implement solutions in order to reach Sustainability, Mobility, and Accessibility goals. Implement Sustainability and Mobility to respond to structural challenges by utilizing and leveraging an equity lens through prioritizing strategies, measures, actions and projects in communities of concern. Collaborate with local, state, and federal partners to implement department-wide strategies and plans in order to improve air quality, mobility, public health and quality of life. Provide transparency and accountability in implementation and reporting of Sustainability, Energy, Mobility and Accessibility goals and targets in order to balance, mitigate and rectify the historical inequities and underinvestment within communities of concern.</p>	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>Yes</p> <p>Budget Adjustments will address disparities that align with the following Tactical Equity Plan goal(s): 1. Intentional internal and external engagement 2. Implementation and prioritization through an equity lens. 3. Improve quality of life. 4. Transparency and accountability. Budget Adjustment #1: Position requests. Budget Adjustment #2: Infrastructure upgrades & planning efforts. Budget Adjustment #3: Accessibility projects. Equity Lens Response: Existing staff and consultant support are unable to address the planning and infrastructure gaps necessary to meet CAP goals, including decarbonization, upgrades to municipal infrastructure for both electrification and ADA upgrades, and accessibility. Municipal retrofits and planning to remove natural gas from our built environment and replace with alternative fuel sources will have a positive impact on indoor and outdoor air quality and public health, especially within Communities of Concern. Underinvestment in specific communities of the City extends to municipal buildings, electrical infrastructure and capacity in many cases. Not funding these infrastructure upgrades and planning efforts could then have the secondary effect of constraining available investment in these communities in comparison to others with greater historical investment - further exacerbating inequities of access, air quality, and assets. Accessibility projects have a significant impact on equity by shaping access to jobs, education, housing, services, and recreational opportunities.</p>

Sustainability and Mobility

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Annual Climate Action Plan Report published showing progress of implementation plan and Greenhouse House Gas emission year-over-year reduction target ¹	N/A	24.0%	N/A	N/A	11.0%	7.5%
Variance of citywide annual energy use projections from actuals	N/A	5%	4%	7%	12%	10%
Accessibility complaints resolved (# all resolved / # received during Fiscal Year) ²	N/A	N/A	N/A	51%	75%	80%
Parking district service requests addressed (# all resolved / # received during Fiscal Year)	N/A	N/A	N/A	60%	102%	70%

1. FY 2023 Actual reflects reduction between 2019 Inventory published in 2022 CAP and 2021 inventory published in Final 2015 CAP Annual Report
2. The FY 2022 resolved complaint percentage increased from 51% to 65% upon the final year-end reporting.

Sustainability and Mobility

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	31.00	60.00	62.80	2.80
Personnel Expenditures	\$ 4,134,888	\$ 8,462,088	\$ 10,099,099	\$ 1,637,011
Non-Personnel Expenditures	1,653,523	4,669,915	7,023,256	2,353,341
Total Department Expenditures	\$ 5,788,411	\$ 13,132,003	\$ 17,122,355	\$ 3,990,352
Total Department Revenue	\$ 12,165,502	\$ 15,896,678	\$ 19,751,406	\$ 3,854,728

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Administrative Services	\$ 806,131	\$ 221,487	\$ 670,124	\$ 448,637
Climate Action	-	1,204,187	1,118,430	(85,757)
Energy	-	400,000	375,000	(25,000)
Mobility	-	5,424,605	5,712,700	288,095
Total	\$ 806,131	\$ 7,250,279	\$ 7,876,254	\$ 625,975

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Administrative Services	5.00	1.00	3.00	2.00
Climate Action	0.00	9.50	9.23	(0.27)
Mobility	0.00	22.25	20.86	(1.39)
Total	5.00	32.75	33.09	0.34

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 723,631	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Biannual Independent Performance Audit	0.00	300,000	-
Addition of one-time non-personnel expenditures for the biannual independent performance audit of SDG&E.			
Pedestrian Evaluation and Remediation Plans	0.00	262,000	-
Addition of one-time non-personnel expenditures to update federally mandated citywide pedestrian evaluation and remediation plans.			
Building Decarbonization Support	1.00	97,728	-
Addition of 1.00 Program Manager to develop and implement a citywide building decarbonization roadmap and education strategy.			

Sustainability and Mobility

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	82,077	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	14,439	-
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	10,378	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.66)	(4,278)	112,228
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(860,000)	-
Revised Revenue Adjustments to reflect revised revenue projections for current city services and for external services with SANDAG.	0.00	-	(353,201)
Total	0.34	\$ 625,975	\$ (240,973)

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 457,423	\$ 2,970,112	\$ 3,407,596	\$ 437,484
Fringe Benefits	146,555	1,344,485	1,734,460	389,975
PERSONNEL SUBTOTAL	603,978	4,314,597	5,142,056	827,459
NON-PERSONNEL				
Supplies	\$ 36	\$ 2,030	\$ 2,030	-
Contracts & Services	161,318	2,768,483	2,484,922	(283,561)
<i>External Contracts & Services</i>	150,480	2,719,856	2,421,856	(298,000)
<i>Internal Contracts & Services</i>	10,838	48,627	63,066	14,439
Information Technology	40,336	156,919	238,996	82,077
Energy and Utilities	443	2,350	2,350	-
Other	22	5,900	5,900	-
NON-PERSONNEL SUBTOTAL	202,154	2,935,682	2,734,198	(201,484)
Total	\$ 806,131	\$ 7,250,279	\$ 7,876,254	\$ 625,975

Sustainability and Mobility

Revenues by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Charges for Services	\$	(1,566)	\$	1,498,201	\$	1,057,228	\$	(440,973)
Fines Forfeitures and Penalties		-		50,000		50,000		-
Licenses and Permits		-		1,300,000		1,300,000		-
Other Revenue		916		-		-		-
Rev from Other Agencies		-		-		200,000		200,000
Total	\$	(650)	\$	2,848,201	\$	2,607,228	\$	(240,973)

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
20000024	Administrative Aide 2	0.00	1.00	1.00	\$ 58,888 -	70,962 \$	66,543	
20000116	Assistant Engineer-Traffic	0.00	3.00	3.00	87,820 -	105,804	278,490	
20000041	Assistant Management Analyst	0.00	1.00	0.00	61,503 -	74,763	-	
20000167	Associate Engineer-Traffic	0.00	3.00	3.00	101,101 -	122,102	355,038	
20000119	Associate Management Analyst	0.00	0.00	2.00	74,763 -	90,340	136,351	
20000162	Associate Planner	0.00	1.00	1.00	82,210 -	99,347	68,046	
20000303	Community Development Specialist 4	1.00	1.00	1.00	90,558 -	109,727	90,558	
20001168	Deputy Director	1.00	2.00	2.00	67,740 -	249,134	379,988	
20001220	Executive Director	0.00	1.00	0.00	67,740 -	249,134	-	
21000433	Geographic Info Systems Analyst 3	0.00	1.00	1.00	83,637 -	101,133	83,637	
90001073	Management Intern - Hourly	0.00	3.75	3.09	36,489 -	36,624	112,751	
20001234	Program Coordinator	1.00	2.00	2.00	36,489 -	198,900	253,886	
20001222	Program Manager	1.00	3.00	5.00	67,740 -	249,134	770,650	
20000760	Project Assistant	0.00	1.00	1.00	78,494 -	94,568	89,489	
20000763	Project Officer 2	0.00	1.00	1.00	104,165 -	125,923	125,923	
20000015	Senior Management Analyst	0.00	1.00	0.00	82,066 -	99,234	-	
20000918	Senior Planner	1.00	3.00	3.00	94,702 -	114,503	303,907	
20000926	Senior Traffic Engineer	0.00	4.00	4.00	116,542 -	140,885	545,755	
	Bilingual - Regular						1,456	
	Budgeted Personnel						(568,480)	
	Expenditure Savings							
	Infrastructure In-Training Pay						23,552	
	Infrastructure Registration Pay						125,527	
	Reg Pay For Engineers						117,682	
	Sick Leave - Hourly						328	
	Vacation Pay In Lieu						46,519	
FTE, Salaries, and Wages Subtotal		5.00	32.75	33.09	\$			3,407,596

Sustainability and Mobility

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 6,398	\$ 14,060	7,662
Flexible Benefits	51,098	314,790	324,928	10,138
Long-Term Disability	1,942	10,318	11,262	944
Medicare	6,997	45,995	50,149	4,154
Other Post-Employment Benefits	25,731	153,603	141,751	(11,852)
Retiree Medical Trust	1,108	6,222	5,941	(281)
Retirement 401 Plan	1,375	17,086	23,767	6,681
Retirement ADC	22,140	627,821	1,040,777	412,956
Retirement DROP	-	3,517	3,885	368
Risk Management Administration	4,572	31,455	32,175	720
Supplemental Pension Savings Plan	28,104	110,468	62,845	(47,623)
Unemployment Insurance	662	3,746	3,638	(108)
Workers' Compensation	2,825	13,066	19,282	6,216
Fringe Benefits Subtotal	\$ 146,555	\$ 1,344,485	\$ 1,734,460	\$ 389,975
Total Personnel Expenditures		\$ 5,142,056		

Climate Equity Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Administrative Services	\$ -	\$ -	\$ 1,613,500	1,613,500
Total	\$ -	\$ -	\$ 1,613,500	\$ 1,613,500

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Park Facility Lighting Safety Enhancements and Energy Efficiency Improvements	0.00	\$ 1,613,500	-
Addition of one-time non-personnel expenditures for lighting improvements at various parks in communities of concern.			
Transfer to the Climate Equity Fund	0.00	-	9,188,396
Adjustment to reflect revised revenue projections for the contributions to the Climate Equity Fund.			
One-Time Additions and Annualizations	0.00	-	(7,404,246)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.			
Total	0.00	\$ 1,613,500	\$ 1,784,150

Sustainability and Mobility

Expenditures by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
NON-PERSONNEL								
Contracts & Services	\$	-	\$	-	\$	1,613,500	\$	1,613,500
<i>External Contracts & Services</i>		-		-		1,613,500		1,613,500
NON-PERSONNEL SUBTOTAL		-		-		1,613,500		1,613,500
Total	\$	-	\$	-	\$	1,613,500	\$	1,613,500

Revenues by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Other Local Taxes	\$	1,500,000	\$	-	\$	1,500,000	\$	1,500,000
Rev from Money and Prop		(507)		-		-		-
Transfers In		5,569,950		7,404,246		7,688,396		284,150
Total	\$	7,069,444	\$	7,404,246	\$	9,188,396	\$	1,784,150

Energy Conservation Program Fund

Department Expenditures

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Administrative Services	\$	4,982,280	\$	1,728,773	\$	1,993,515	\$	264,742
Climate Action		-		167,044		-		(167,044)
Energy		-		3,985,907		4,639,086		653,179
Total	\$	4,982,280	\$	5,881,724	\$	6,632,601	\$	750,877

Department Personnel

		FY2022 Budget		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Administrative Services		26.00		9.00		9.00		0.00
Climate Action		0.00		1.00		0.00		(1.00)
Energy		0.00		17.25		20.71		3.46
Total		26.00		27.25		29.71		2.46

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 531,959	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Investment Grade Audits	0.00	390,000	-
Addition of non-personnel expenditures for contingency funds to cover costs of Investment Grade Audits.			

Sustainability and Mobility

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Municipal Facilities Decarbonization and Asset Management Addition of 1.00 Senior Civil Engineer for Municipal facilities decarbonization and asset managing department support.	1.00	187,073	-
Employee and Empower Program Addition of 1.86 Management Intern - Hourly to support Climate Action Plan projects .	1.86	72,732	67,192
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	20,510	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.40)	(2,722)	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(11,378)	-
City Owned Solar Systems Maintenance Reduction of non-personnel expenditures to reflect the reallocation of costs for City owned solar systems maintenance to asset managing departments.	0.00	(40,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(47,297)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(350,000)	-
Total	2.46 \$	750,877 \$	67,192

Sustainability and Mobility

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 2,195,478	\$ 2,714,320	\$ 3,414,009	\$ 699,689
Fringe Benefits	1,335,432	1,433,171	1,543,034	109,863
PERSONNEL SUBTOTAL	3,530,910	4,147,491	4,957,043	809,552
NON-PERSONNEL				
Supplies	\$ 5,662	\$ 9,369	\$ 9,020	\$ (349)
Contracts & Services	1,162,616	1,351,781	1,379,833	28,052
<i>External Contracts & Services</i>	995,687	1,131,348	1,164,584	33,236
<i>Internal Contracts & Services</i>	166,928	220,433	215,249	(5,184)
Information Technology	278,941	361,683	275,305	(86,378)
Energy and Utilities	(657)	6,100	6,100	-
Other	4,808	5,300	5,300	-
NON-PERSONNEL SUBTOTAL	1,451,370	1,734,233	1,675,558	(58,675)
Total	\$ 4,982,280	\$ 5,881,724	\$ 6,632,601	\$ 750,877

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 5,081,818	\$ 5,644,231	\$ 5,711,423	\$ 67,192
Other Revenue	3,369	-	-	-
Rev from Money and Prop	11,521	-	-	-
Total	\$ 5,096,708	\$ 5,644,231	\$ 5,711,423	\$ 67,192

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	3.00	1.00	1.00	\$ 58,888 - 70,962	\$ 61,583
20000070	Assistant Engineer-Civil	1.00	1.00	1.00	87,820 - 105,804	104,217
20000143	Associate Engineer-Civil	2.00	2.00	2.00	101,101 - 122,102	239,930
20000119	Associate Management Analyst	2.00	3.00	3.00	74,763 - 90,340	222,965
20001101	Department Director	1.00	1.00	1.00	89,589 - 339,372	223,860
20001168	Deputy Director	1.00	1.00	1.00	67,740 - 249,134	200,721
20000924	Executive Assistant	0.00	1.00	1.00	59,068 - 71,442	71,442
20000293	Information Systems Analyst 3	1.00	1.00	1.00	83,637 - 101,133	101,133
90001073	Management Intern - Hourly	3.00	2.25	3.71	36,489 - 36,624	135,374
20001234	Program Coordinator	1.00	3.00	3.00	36,489 - 198,900	413,715
20001222	Program Manager	3.00	3.00	3.00	67,740 - 249,134	487,771
20000763	Project Officer 2	1.00	1.00	1.00	104,165 - 125,923	125,923
20000885	Senior Civil Engineer	2.00	2.00	3.00	116,542 - 140,885	405,005
20000015	Senior Management Analyst	4.00	4.00	4.00	82,066 - 99,234	379,768
20000970	Supervising Management Analyst	1.00	1.00	1.00	87,965 - 106,585	106,585
	Budgeted Personnel Expenditure Savings					(82,066)

Sustainability and Mobility

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
	Infrastructure In-Training Pay					18,232
	Infrastructure Registration Pay					64,620
	Reg Pay For Engineers					79,806
	Vacation Pay In Lieu					53,425
FTE, Salaries, and Wages Subtotal		26.00	27.25	29.71	\$	3,414,009

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 8,426	\$ 8,936	\$ 9,075	\$ 139
Flexible Benefits	295,861	335,365	347,855	12,490
Long-Term Disability	9,025	9,711	11,288	1,577
Medicare	33,249	42,081	48,728	6,647
Other Post-Employment Benefits	139,780	142,225	142,225	-
Retiree Medical Trust	3,728	5,205	5,533	328
Retirement 401 Plan	235	3,327	14,759	11,432
Retirement ADC	623,679	626,561	774,364	147,803
Retirement DROP	2,440	2,680	11,183	8,503
Risk Management Administration	24,980	29,125	32,175	3,050
Supplemental Pension Savings Plan	174,132	208,937	118,471	(90,466)
Unemployment Insurance	3,076	3,526	3,644	118
Workers' Compensation	16,823	15,492	23,734	8,242
Fringe Benefits Subtotal	\$ 1,335,432	\$ 1,433,171	\$ 1,543,034	\$ 109,863
Total Personnel Expenditures			\$ 4,957,043	

Energy Independence Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Energy	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000
Total	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Phase 2 Public Power Feasibility Study	0.00	\$ 1,000,000	\$ -
Addition of non-personnel expenditures for Phase 2 of the Public Power Feasibility Study, including external stakeholder engagement events and more detailed financial and operational analyses.			
Transfer to Emergency Independence Fund	0.00	-	2,244,359
Adjustment to reflect revised revenue projections related to the San Diego Gas and Electric franchise agreement.			
Total	0.00	\$ 1,000,000	\$ 2,244,359

City of San Diego

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Fiscal Year 2024 Adopted Budget

Sustainability and Mobility

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Contracts & Services	\$ -	\$ -	1,000,000	\$ 1,000,000
<i>External Contracts & Services</i>	-	-	<i>1,000,000</i>	<i>1,000,000</i>
NON-PERSONNEL SUBTOTAL	-	-	1,000,000	1,000,000
Total	\$ -	\$ -	1,000,000	\$ 1,000,000

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Other Local Taxes	\$ -	\$ -	2,244,359	\$ 2,244,359
Total	\$ -	\$ -	2,244,359	\$ 2,244,359

Sustainability and Mobility

Revenue and Expense Statement (Non-General Fund)

Climate Equity Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ 104,266	\$ 1,899,710
Continuing Appropriation - CIP	-	6,823,769	14,650,570
TOTAL BALANCE AND RESERVES	\$ -	\$ 6,928,035	\$ 16,550,279
REVENUE			
Other Local Taxes	\$ 1,500,000	\$ -	\$ 1,500,000
Revenue from Use of Money and Property	(507)	-	-
Transfers In	5,569,950	7,404,246	7,688,396
TOTAL REVENUE	\$ 7,069,444	\$ 7,404,246	\$ 9,188,396
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 7,069,444	\$ 14,332,281	\$ 25,738,675
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 141,409	\$ 7,404,246	\$ 9,450,000
TOTAL CIP EXPENSE	\$ 141,409	\$ 7,404,246	\$ 9,450,000
OPERATING EXPENSE			
Contracts & Services	\$ -	\$ -	\$ 1,613,500
TOTAL OPERATING EXPENSE	\$ -	\$ -	\$ 1,613,500
TOTAL EXPENSE	\$ 141,409	\$ 7,404,246	\$ 11,063,500
RESERVES			
Continuing Appropriation - CIP	\$ 6,823,769	\$ 6,823,769	\$ 14,650,570
TOTAL RESERVES	\$ 6,823,769	\$ 6,823,769	\$ 14,650,570
BALANCE	\$ 104,266	\$ 104,266	\$ 24,605
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 7,069,444	\$ 14,332,281	\$ 25,738,675

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Sustainability and Mobility

Revenue and Expense Statement (Non-General Fund)

Energy Conservation Program Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 780,740	\$ 895,169	\$ 2,182,583
Continuing Appropriation - CIP	326,156	130,092	45,610
TOTAL BALANCE AND RESERVES	\$ 1,106,896	\$ 1,025,261	\$ 2,228,193
REVENUE			
Charges for Services	\$ 5,081,818	\$ 5,644,231	\$ 5,711,423
Other Revenue	3,369	-	-
Revenue from Use of Money and Property	11,521	-	-
TOTAL REVENUE	\$ 5,096,708	\$ 5,644,231	\$ 5,711,423
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,203,605	\$ 6,669,492	\$ 7,939,616
OPERATING EXPENSE			
Personnel Expenses	\$ 2,195,478	\$ 2,714,320	\$ 3,414,009
Fringe Benefits	1,335,432	1,433,171	1,543,034
Supplies	5,662	9,369	9,020
Contracts & Services	1,162,616	1,351,781	1,379,833
Information Technology	278,941	361,683	275,305
Energy and Utilities	(657)	6,100	6,100
Other Expenses	4,808	5,300	5,300
TOTAL OPERATING EXPENSE	\$ 4,982,280	\$ 5,881,724	\$ 6,632,601
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 196,064	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 196,064	\$ -	\$ -
TOTAL EXPENSE	\$ 5,178,344	\$ 5,881,724	\$ 6,632,601
RESERVES			
Continuing Appropriation - CIP	\$ 130,092	\$ 130,092	\$ 45,610
TOTAL RESERVES	\$ 130,092	\$ 130,092	\$ 45,610
BALANCE	\$ 895,169	\$ 657,676	\$ 1,261,405
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,203,605	\$ 6,669,492	\$ 7,939,616

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Sustainability and Mobility

Revenue and Expense Statement (Non-General Fund)

Energy Independence Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	2,190,894
TOTAL BALANCE AND RESERVES	\$ -	\$ -	2,190,894
REVENUE			
Other Local Taxes	\$ -	\$ -	2,244,359
TOTAL REVENUE	\$ -	\$ -	2,244,359
TOTAL BALANCE, RESERVES, AND REVENUE	\$ -	\$ -	4,435,253
OPERATING EXPENSE			
Contracts & Services	\$ -	\$ -	1,000,000
TOTAL OPERATING EXPENSE	\$ -	\$ -	1,000,000
TOTAL EXPENSE	\$ -	\$ -	1,000,000
BALANCE	\$ -	\$ -	3,435,253
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	\$ -	4,435,253

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

TransNet



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Description

In November 1987, San Diego County voters approved the enactment of the initial San Diego Transportation Improvement Program (TransNet) that resulted in a one-half cent increase to the local sales tax. The City's share of TransNet revenue is based on population and the number of local street and road miles maintained. Through a cooperative effort with the San Diego Association of Governments (SANDAG), the City of San Diego is able to manage the Fund so that the most pressing transportation problems are addressed in accordance with TransNet goals.

The purpose of TransNet is to fund essential transportation improvements that relieve traffic congestion, increase safety, and improve air quality. These improvements include performing repairs, restoring existing roadways, and constructing assets within the public right-of-way.

TransNet revenues are primarily allocated to the Transportation Department for traffic engineering and street maintenance services, in addition to the Capital Improvements Program (CIP) for the design and construction of projects that relieve traffic congestion and increase traffic safety. The Department of Finance and Transportation Department are reimbursed for administrative oversight of the Fund.

TransNet

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	18,113,336	23,535,406	19,610,375	(3,925,031)
Total Department Expenditures	\$ 18,113,336	\$ 23,535,406	\$ 19,610,375	\$ (3,925,031)
Total Department Revenue	\$ 37,722,597	\$ 47,668,000	\$ 47,132,673	\$ (535,327)

TransNet Extension Administration & Debt Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
TransNet Extension Administration & Debt Fund	\$ 329,634	\$ 476,680	\$ 469,350	(7,330)
Total	\$ 329,634	\$ 476,680	\$ 469,350	(7,330)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ (7,330)	\$ (7,330)
Reduction to non-personnel expenditures and revenues reflect a projected decrease in TransNet revenue from SANDAG.			
Total	0.00	\$ (7,330)	\$ (7,330)

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Contracts & Services	\$ 329,634	\$ 476,680	\$ 469,350	(7,330)
Internal Contracts & Services	329,634	476,680	469,350	(7,330)
NON-PERSONNEL SUBTOTAL	329,634	476,680	469,350	(7,330)
Total	\$ 329,634	\$ 476,680	\$ 469,350	(7,330)

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Sales Tax	\$ 365,380	\$ 476,680	\$ 469,350	(7,330)
Total	\$ 365,380	\$ 476,680	\$ 469,350	(7,330)

TransNet Extension Congestion Relief Fund

Department Expenditures

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
TransNet Extension Congestion Relief Fund	\$	4,307,327	\$	5,201,330	\$	5,201,330	\$	-
Total	\$	4,307,327	\$	5,201,330	\$	5,201,330	\$	-

Significant Budget Adjustments

		FTE		Expenditures		Revenue
Revised TransNet Revenue		0.00	\$	-	\$	(310,296)
Adjustment to reflect revised TransNet revenue projections from the San Diego Association of Governments.						
Total		0.00	\$	-	\$	(310,296)

Expenditures by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
NON-PERSONNEL								
Supplies	\$	47,840	\$	271,384	\$	271,384	\$	-
Contracts & Services		4,104,840		4,929,946		4,929,946		-
<i>External Contracts & Services</i>		109,708		567,600		567,600		-
<i>Internal Contracts & Services</i>		3,995,132		4,362,346		4,362,346		-
Energy and Utilities		154,647		-		-		-
NON-PERSONNEL SUBTOTAL		4,307,327		5,201,330		5,201,330		-
Total	\$	4,307,327	\$	5,201,330	\$	5,201,330	\$	-

Revenues by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Rev from Money and Prop	\$	68,104	\$	-	\$	-	\$	-
Sales Tax		23,812,468		33,033,924		32,723,628		(310,296)
Total	\$	23,880,572	\$	33,033,924	\$	32,723,628	\$	(310,296)

TransNet

TransNet Extension Maintenance Fund

Department Expenditures

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
TransNet Extension Maintenance Fund	\$	13,476,375	\$	17,857,396	\$	13,939,695	\$	(3,917,701)
Total	\$	13,476,375	\$	17,857,396	\$	13,939,695	\$	(3,917,701)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations Reduction of non-personnel expenditures and revenue due to a projected decrease in TransNet revenue from SANDAG.	0.00 \$	(217,701) \$	(217,701)
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(3,700,000)	-
Total	0.00 \$	(3,917,701) \$	(217,701)

Expenditures by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
NON-PERSONNEL								
Contracts & Services	\$	2,624,589	\$	5,345,677	\$	1,427,976	\$	(3,917,701)
<i>External Contracts & Services</i>		2,384,331		5,345,677		1,427,976		(3,917,701)
<i>Internal Contracts & Services</i>		240,258		-		-		-
Transfers Out		10,851,786		12,511,719		12,511,719		-
NON-PERSONNEL SUBTOTAL		13,476,375		17,857,396		13,939,695		(3,917,701)
Total	\$	13,476,375	\$	17,857,396	\$	13,939,695	\$	(3,917,701)

Revenues by Category

		FY2022 Actual		FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
Sales Tax	\$	13,476,645	\$	14,157,396	\$	13,939,695	\$	(217,701)
Total	\$	13,476,645	\$	14,157,396	\$	13,939,695	\$	(217,701)

Revenue and Expense Statement (Non-General Fund)

TransNet Extension Congestion Relief Fund	FY2022*** Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 5,905,062	\$ 7,131,405	\$ 1,860,500
Continuing Appropriation - CIP	30,574,292	37,539,354	49,745,673
Continuing Appropriation - Operating	443,327	618,330	1,246,485
TOTAL BALANCE AND RESERVES	\$ 36,922,681	\$ 45,289,089	\$ 52,852,658
REVENUE			
Revenue from Use of Money and Property	\$ 68,104	\$ -	\$ -
Sales Tax	37,654,493	47,668,000	47,132,673
TOTAL REVENUE	\$ 37,722,597	\$ 47,668,000	\$ 47,132,673
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 74,645,278	\$ 92,957,089	\$ 99,985,331
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 20,135,483	\$ 27,832,594	\$ 27,324,625
TOTAL CIP EXPENSE	\$ 20,135,483	\$ 27,832,594	\$ 27,324,625
OPERATING EXPENSE			
Supplies	\$ 47,840	\$ 271,384	\$ 271,384
Contracts & Services	7,059,063	10,752,303	6,827,272
Energy and Utilities	154,647	-	-
Transfers Out	10,851,786	12,511,719	12,511,719
TOTAL OPERATING EXPENSE	\$ 18,113,336	\$ 23,535,406	\$ 19,610,375
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ 2,167,406	\$ -
Operating Expenditures	-	2,624,589	660,592
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ 4,791,995	\$ 660,592
TOTAL EXPENSE	\$ 38,248,819	\$ 53,535,406	\$ 46,935,000
RESERVES			
Continuing Appropriation - CIP	\$ 37,539,354	\$ 35,371,948	\$ 49,745,673
Continuing Appropriation - Operating	618,330	(2,006,259)	585,893
TOTAL RESERVES	\$ 38,157,684	\$ 33,365,689	\$ 50,331,566
BALANCE***	\$ 7,131,405	\$ 6,055,994	\$ 2,058,173
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 83,537,908	\$ 92,957,089	\$ 99,324,739

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

***Fiscal Year 2022 Ending Balance includes an increase in the amount of \$8,892,630 for deferred revenue held at SANDAG.



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Transportation



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Description

The Transportation Department has three divisions: Right-of-Way Management, Street, and Traffic Engineering.

The Right-of-Way Management Division manages the coordination of all projects within the public right-of-way to ensure all projects are reviewed, permitted, and inspected for quality assurance and conformity to procedures and standards associated with the Street Preservation Ordinance. The Division also provides vegetation encroachment and graffiti abatement code enforcement services. In addition, the Division manages the planning and implementation of the City's Utilities Undergrounding Program which removes overhead utility lines and relocates them underground, in accordance with the Utilities Undergrounding Master Plan and the Underground Utilities Procedural Ordinance. Finally, the Division manages the City's Urban Forestry Program, which includes the planning and policy for tree preservation, maintenance, and planting as well as addressing risk management and emergency response to tree issues impacting public safety.

The Street Division is responsible for maintaining the City's street network, which includes maintenance and repair of street and alley surfaces, sidewalks, streetlights, traffic signals, traffic signs, pavement markings, guardrails, and other traffic control and safety devices. In addition, the Division manages the City's graffiti and right-of-way weed abatement programs.

The Traffic Engineering Division manages the City's transportation/mobility network which provides the safe, reliable, and efficient movement of goods, services, and people. This includes evaluating and implementing capital and operational changes to improve mobility and enhance safety for, and including but not limited to, motorists, transit users, cyclists, and pedestrians. The Division coordinates its efforts with regional transportation agencies, such as the San Diego Association of Governments (SANDAG), the San Diego Metropolitan Transit System (MTS), and the California Department of Transportation (Caltrans).

Transportation

The vision is:

A world-class transportation network that improves quality of life for all.

The mission is:

To provide and cost-effectively enhance and manage the safest, most equitable and sustainable, and most reliable transportation network for our community and all mobility users.

Goals and Objectives

Goal 1: Ensure efficient and cost-effective implementation of projects within the public right-of-way

- Support the City's One Dig Strategy.
- Ensure appropriate utilization of the City's Project Coordination System by all parties performing work within the public right-of-way.

Goal 2: Ensure a safe and reliable street network

- Provide high quality maintenance of public right of way assets.
- Maintain an average pavement Overall Condition Index (OCI) of 70 or greater for the City's streets network.
- Convert overhead utility lines to underground services.
- Improve the condition of the City's sidewalk network.

Goal 3: Ensure an equitable multi-modal network to improve mobility

- Increase opportunities for alternative modes of transportation.
- Improve safety for all modes of transportation.
- Implement the Traffic Signal Communications Master Plan.

Goal 4: Ensure excellence in customer service delivery

- Provide exceptional customer service.
- Ensure appropriate information is provided to constituents about initiatives, programs and services performed by the department.
- Foster a high-performance culture with a motivated and innovative workforce.
- Promote Fiscal Stability.

Transportation

Budget Equity Impact Statement	
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
<p><i>Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?</i></p> <p>Yes</p> <p>Collaborating with the Human Resources and Personnel Departments to improve existing recruitment efforts in order to provide more efficient filling of vacancies. Collaborating with the Performance and Analytics Department to improve service request response times and create maintenance prioritization processes. Coordinating with the Communications Department to ensure transparent and consistent communication with constituents and City Council Offices regarding essential transportation services. Completing the street condition assessment to implement infrastructure driven decisions for efficient street repair in order maintain an average pavement overall condition index (OCI) of 70 or greater for the City's street network citywide. Additional positions will be needed to support the integration of the Enterprise Asset Management (EAM) System in order to improve disparity in communities of concern.</p>	<p><i>Do the Budget Adjustments address a disparity?</i></p> <p>Yes</p> <p>Budget Adjustments will address disparities that align with the following Tactical Equity Plan goals: 1. Ensure a safe and reliable street network Budget Adjustment #1- Positions Requests, 9.00 FTE Equity Lens Response: Existing staff are unable to meet the increasing needs for improved mobility, street asset management, and safety and compliance in association with the Vision Zero Program, Climate Action Plan, and Street Preservation Ordinance. Additionally, staff are impacted by excessive workloads and necessary overtime to meet transportation service demands and by responsibilities that address areas of concern and inquiries by internal service departments. These staff members are taken away from their functional work tasks to handle administrative responses and activities related to: contract monitoring and execution; and personnel activities of recruitment, on-boarding, discipline, and training. Internally, the nine additional positions will have minimum impact relative to the size of the department. Externally, dedicating additional resources to canopy cover, sidewalk and streetlights repairs, and electrical upgrades in communities of concern will increase the equity standard and promote a "trees for all" practice and safe City.</p>

Transportation

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal ¹
Number of street miles resurfaced ²	270	189	201	192	189	468
Number of street miles repaired by in-house crews ³	N/A	4.7	5.6	5.1	4.4	4.7
Miles of overhead utilities relocated underground ⁴	6.6	0.3	8.7	1.8	5.7	20.0
Average number of working days to mitigate a reported sidewalk hazard ⁵	50	15	38	9	7	1
Average number of working days to abate graffiti in the right-of-way that has been reported ⁶	10	9	20	12	7	1
Average number of working days to repair a street light that has been reported ⁷	51	74	125	189	206	3
Number of trees pruned ⁸	30,120	15,000	28,100	42,386	38,342	52,000
Number of trees planted ⁹	N/A	589	1,840	1,232	1,040	8,333
Initial response time to address emergency tree maintenance requests (working days) ¹⁰	N/A	4	4	8	4	1
Average number of working days to repair a pothole that has been reported ¹¹	8	6	10	9	5	3
Square feet of sidewalks replaced/repared ¹²	143,521	111,107	154,470	69,356	108,819	820,000
Number of new and/or improved bike-friendly miles expanded ¹³	49	41	119	80	75	100
Number of traffic signal systems optimized ¹⁴	13	4	11	8	13	18
Number of non-communicating intersections added to the communication network ¹⁵	18	80	73	24	51	140

1. The Fiscal Year 2024 goal reflected under each Key Performance Indicator is based on the service level required to adequately maintain the asset and not necessarily on budgeted staff and resources.
2. Completed street repair mileage for Fiscal Year 2023 includes 136 miles of slurry seal; 52 miles of asphalt overlay, and 1 concrete miles. The Fiscal Year 2024 goal of 468 miles is based on overall street resurfacing needs to maintain an Overall Condition Index of 70. Engineering & Capital Projects Department is responsible for the asphalt overlay resurfacing mileage and Transportation Department is responsible for the Slurry Seal mileage. A revised goal is expected in Fiscal Year 2024 based on the updated street condition assessment.
3. The Fiscal Year 2024 goal is to repair 4.7 street miles by in-house crews. Fiscal Year 2023 mileage was impacted by the paving crews shifting from street resurfacing to supporting the following projects: support for PUD at Lake Hodges Access Road; support for HSSD at Rose Canyon Homeless Lot; support for PUD at Scripps Ranch Water Main Break; support for SW at Aqua Stormwater Pipe repair project; and Downtown 5th Avenue Promenade construction.

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal ¹
4. Underground Utilities Program has approximately 1,000 miles remaining overhead utilities to underground. The Fiscal Year 2024 goal is to underground 20 miles per year to achieve completion within 50 years. The method of measurement is street lengths within the underground conversion area. The transition to a newly adopted memorandum of understanding with San Diego Gas & Electric has impacted undergrounding progress this fiscal year, but the new agreement will help support higher production in upcoming years.						
5. The Fiscal Year 2024 goal is to mitigate sidewalk uplifts with asphalt ramping within 1 day of report in an effort to limit liability.						
6. The Fiscal Year 2024 goal is to abate graffiti in the right-of-way within 1 day of reporting.						
7. The Department continues to experience an unusually large backlog for streetlight repairs. With the use of the new prioritization method applied in the streetlight repair selection process and for the most efficient use of staffing resources within geographic locations response times will continue to fluctuate month to month. The Department initiated a Job Order Contract task for an electrical contractor to repair approximately 600 lights in the downtown area and in addition funding of \$2.3 million has been included in the Fiscal Year 2024 Budget which will provide staff relief and help alleviate the current backlog of over 6,100 cases. The Department is also installing tamper proof covers in areas where streetlight vandalism is high and has deployed over 35 solar lights in areas with complex or delayed repairs The Fiscal Year 2024 goal is to repair reported streetlight outages within 3 days of receipt in effort to enhance public safety.						
8. In Fiscal Year 2023, contract pruning was down by more than 4,000 due to a 15% increase in contract prices. The Fiscal Year 2024 goal is to prune 52,000 trees per year. This goal is based on pruning shade trees on a seven year cycle, palm trees on a two year cycle, and in-house crews responding to urgent requests.						
9. The Fiscal Year 2024 citywide goal of 8,333 trees planted per year was developed by using the Climate Action Plan goal to plant 100,000 trees by 2035. Other City departments are responsible for tree planting as well and it has been considered in developing the goal.						
10. This measure combines initial response times for multiple priority tree maintenance issues. The highest priority is for fallen trees which the Department responds to in less than one day on average. Other priority tree issues such as fallen or hanging limbs may not require an immediate response as fallen trees do. The Fiscal Year 2024 goal is to respond to all tree-related emergencies within 1 day of receiving report in an effort to enhance public safety.						
11. The Fiscal Year 2024 goal is to repair potholes within 3 days of receipt in effort to limit liability and ensure safe passage of vehicles, bikes, and pedestrians.						
12. The Fiscal Year 2024 goal is to repair/replace 820,000 square feet of sidewalks and is based on the current estimate of sidewalk damages to be completed over a 10 year period.						
13. The Bicycle Program continues to deliver an increase in designed miles for Fiscal Year 2023. Many of the projects have a long lead time for pavement preservation or utility coordination bid advertisement. Thus the actual implementation may still be months to years away from changes on the ground. The Bicycle Program coordinates every resurfacing opportunity, but is not in direct control of how or when these are initiated city-wide, thus mileage will fluctuate year-to-year. The Fiscal Year 2024 goal of 100 bike miles is based on the total number of bike miles needed to complete the network within 10 years.						
14. The Fiscal Year 2024 goal is based on industry standard periodic retiming of signal systems. This will allow for every system to retime on schedule to maintain operational efficiency.						
15. The number of communicating signals added varies from year to year with most projects being multiyear in nature. The Fiscal Year 2024 goal of 140 is to connect all existing and anticipated future traffic signals over a high speed ethernet network within 10 years.						

Transportation

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	458.86	493.86	505.10	11.24
Personnel Expenditures	\$ 46,938,696	\$ 54,840,856	\$ 59,510,981	\$ 4,670,125
Non-Personnel Expenditures	49,011,481	131,848,372	113,263,128	(18,585,244)
Total Department Expenditures	\$ 95,950,178	\$ 186,689,228	\$ 172,774,109	\$ (13,915,119)
Total Department Revenue	\$ 125,693,324	\$ 141,134,658	\$ 162,434,928	\$ 21,300,270

General Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Admin & Right-of-Way Management	\$ 10,874,806	\$ 12,494,368	\$ 14,312,980	\$ 1,818,612
Street	58,539,907	67,734,772	72,441,802	4,707,030
Traffic Engineering	11,730,794	13,417,826	15,071,136	1,653,310
Total	\$ 81,145,508	\$ 93,646,966	\$ 101,825,918	\$ 8,178,952

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Admin & Right-of-Way Management	36.77	46.77	56.77	10.00
Street	330.68	355.68	354.42	(1.26)
Traffic Engineering	69.25	69.25	69.75	0.50
Total	436.70	471.70	480.94	9.24

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 4,754,787	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Salary and Benefit Adjustments	0.00	3,085,911	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Urban Forestry	3.00	1,127,244	-
Addition of 1.00 Program Coordinator, 1.00 Public Information Officer, 1.00 Project Assistant, and non-personnel expenditures to meet requirements of the Air Pollution Control District settlement.			

Transportation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Sidewalk Ramping Crews Addition of 4.00 Utility Worker 1s and non-personnel expenditures to address sidewalk deficiencies and mitigate liability.	4.00	897,965	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	615,530	-
Asphalt and Concrete Materials Addition of non-personnel expenditures for asphalt and concrete materials to align with increasing costs.	0.00	275,642	-
Electrical Engineering Asset Management Addition of 1.00 Senior Electrical Engineer and non-personnel expenditures to provide electrical engineering management and planning of citywide streetlight, traffic signal and utility undergrounding programs.	1.00	164,769	-
Department Litigation and Claims Support Addition of 1.00 Program Manager and non-personnel expenditures to support legal requests.	1.00	147,901	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.26)	41,868	-
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	27,042	-
Student Engineer Support Addition of 0.50 Student Engineer – Hourly to support miscellaneous transportation projects.	0.50	19,918	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(2,979,625)	-
TransNet Revenue Adjustment to reflect revised TransNet revenue projections from the San Diego Association of Governments.	0.00	-	(5,058)
Other Licenses and Permits Revenue Adjustment to reflect revised revenue projections of Development Services Department permit fees.	0.00	-	(62,000)
Revised Agency Revenue Adjustment to reflect revised revenue projections for annual Qualified Energy Conservation Bonds and State of California-CALTRANS Maintenance Agreement reimbursements.	0.00	-	(79,000)
Total	9.24 \$	8,178,952 \$	(146,058)

Transportation

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 25,969,799	\$ 32,082,054	\$ 35,021,399	\$ 2,939,345
Fringe Benefits	18,268,068	19,555,751	20,645,134	1,089,383
PERSONNEL SUBTOTAL	44,237,867	51,637,805	55,666,533	4,028,728
NON-PERSONNEL				
Supplies	\$ 4,584,612	\$ 7,181,747	\$ 7,482,509	\$ 300,762
Contracts & Services	15,992,158	20,405,995	19,603,664	(802,331)
<i>External Contracts & Services</i>	7,265,725	11,598,554	10,399,213	(1,199,341)
<i>Internal Contracts & Services</i>	8,726,434	8,807,441	9,204,451	397,010
Information Technology	2,924,521	3,626,588	4,228,508	601,920
Energy and Utilities	8,347,708	6,447,644	10,811,861	4,364,217
Other	74,392	80,465	83,465	3,000
Transfers Out	1,543,878	300,000	300,000	-
Capital Expenditures	148,085	201,500	93,000	(108,500)
Debt	3,292,286	3,765,222	3,556,378	(208,844)
NON-PERSONNEL SUBTOTAL	36,907,641	42,009,161	46,159,385	4,150,224
Total	\$ 81,145,508	\$ 93,646,966	\$ 101,825,918	\$ 8,178,952

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 19,957,445	\$ 21,961,210	\$ 21,956,152	\$ (5,058)
Fines Forfeitures and Penalties	21,244	175,250	175,250	-
Licenses and Permits	9,748	97,997	35,997	(62,000)
Other Revenue	587,106	637,750	637,750	-
Rev from Other Agencies	247,897	194,310	115,310	(79,000)
Transfers In	36,868,784	38,528,718	38,528,718	-
Total	\$ 57,692,225	\$ 61,595,235	\$ 61,449,177	\$ (146,058)

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$ 45,627 - 54,916	\$ 95,487
20000012	Administrative Aide 1	1.00	1.00	1.00	51,126 - 61,583	61,583
20000024	Administrative Aide 2	5.00	7.00	5.00	58,888 - 70,962	318,000
20001140	Assistant Department Director	1.00	1.00	1.00	89,589 - 339,372	229,241
20001202	Assistant Deputy Director	0.00	1.00	1.00	67,740 - 249,134	158,437
20000070	Assistant Engineer-Civil	19.00	21.00	21.00	87,820 - 105,804	2,073,203
20000116	Assistant Engineer-Traffic	35.00	35.00	35.00	87,820 - 105,804	3,497,452
20000143	Associate Engineer-Civil	9.00	11.00	11.00	101,101 - 122,102	1,281,635
20000167	Associate Engineer-Traffic	13.00	13.00	13.00	101,101 - 122,102	1,566,173
20000119	Associate Management Analyst	3.00	4.00	6.00	74,763 - 90,340	418,442
20000162	Associate Planner	1.00	1.00	1.00	82,210 - 99,347	99,347
20000236	Cement Finisher	22.00	22.00	22.00	62,396 - 74,769	1,611,022
20000539	Clerical Assistant 2	1.00	1.00	1.00	41,370 - 49,860	49,860
20000306	Code Compliance Officer	4.00	5.00	5.00	53,026 - 63,798	292,765
20000307	Code Compliance Supervisor	1.00	1.00	1.00	61,077 - 73,098	61,077

Transportation

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20001101	Department Director	1.00	1.00	1.00	89,589 - 339,372	235,699
20001168	Deputy Director	4.00	4.00	4.00	67,740 - 249,134	800,671
20000408	Electrician	17.00	18.00	18.00	67,602 - 81,172	1,368,883
20000413	Electrician Supervisor	2.00	2.00	2.00	77,828 - 94,128	171,956
20000434	Electronics Technician	1.00	1.00	1.00	61,459 - 73,797	61,459
20000426	Equipment Operator 1	4.00	3.00	3.00	49,198 - 58,890	157,037
20000430	Equipment Operator 2	18.00	18.00	18.00	57,730 - 69,020	1,167,027
20000436	Equipment Operator 3	3.00	3.00	3.00	60,233 - 72,121	215,281
20000924	Executive Assistant	1.00	1.00	1.00	59,068 - 71,442	68,584
21000432	Geographic Info Systems Analyst 2	1.00	2.00	2.00	76,193 - 92,069	168,262
21000433	Geographic Info Systems Analyst 3	1.00	1.00	1.00	83,637 - 101,133	83,637
20000502	Heavy Truck Driver 1	10.00	10.00	8.00	47,265 - 56,321	430,414
20000501	Heavy Truck Driver 2	35.00	35.00	35.00	49,045 - 59,119	1,993,625
20000503	Horticulturist	3.00	5.00	5.00	73,361 - 88,696	406,266
20000290	Information Systems Analyst 2	1.00	1.00	1.00	76,193 - 92,069	92,069
20000293	Information Systems Analyst 3	1.00	1.00	1.00	83,637 - 101,133	101,133
20000998	Information Systems Analyst 4	1.00	1.00	1.00	94,074 - 113,988	113,988
90000552	Junior Engineer-Civil - Hourly	0.75	0.75	0.75	75,870 - 91,873	60,778
90001073	Management Intern - Hourly	2.00	2.00	2.00	36,489 - 36,624	72,979
20000756	Office Support Specialist	4.00	4.00	4.00	42,727 - 51,426	195,462
21000788	Patch Truck Operator	0.00	0.00	2.00	52,441 - 62,503	104,882
20000680	Payroll Specialist 2	2.00	2.00	2.00	50,258 - 60,679	100,118
20000173	Payroll Supervisor	0.00	1.00	1.00	57,624 - 69,765	57,624
20000676	Pesticide Applicator	0.00	2.00	2.00	52,777 - 62,915	121,206
20000701	Plant Process Control Electrician	1.00	0.00	0.00	77,335 - 92,856	-
20000743	Principal Engineering Aide	3.00	3.00	3.00	75,870 - 91,873	240,397
20001054	Principal Utility Supervisor	1.00	1.00	1.00	66,861 - 80,795	66,861
20001234	Program Coordinator	0.00	0.00	1.00	36,489 - 198,900	130,000
20001222	Program Manager	4.00	5.00	6.00	67,740 - 249,134	971,150
20000760	Project Assistant	0.00	0.00	1.00	78,494 - 94,568	78,494
20000761	Project Officer 1	0.00	1.00	1.00	90,364 - 109,135	90,364
20000784	Public Information Officer	0.00	0.00	1.00	61,306 - 74,271	61,306
20000776	Public Works Dispatcher	9.50	12.50	12.50	47,100 - 56,751	693,062
90000776	Public Works Dispatcher - Hourly	2.18	2.18	1.92	47,100 - 56,751	99,451
20000777	Public Works Dispatch Supervisor	1.00	2.00	2.00	54,082 - 65,273	119,355
20001050	Public Works Superintendent	4.00	4.00	4.00	96,809 - 116,887	467,548
20001032	Public Works Supervisor	17.00	17.00	17.00	71,783 - 86,897	1,442,483
20001042	Safety and Training Manager	1.00	1.00	1.00	83,726 - 101,449	83,726
20000847	Safety Officer	0.00	2.00	2.00	72,628 - 87,711	145,256
20000885	Senior Civil Engineer	3.00	3.00	3.00	116,542 - 140,885	422,655

Transportation

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000927	Senior Clerk/Typist	1.00	1.00	1.00	48,915 - 59,015	56,949
20000904	Senior Electrical Engineer	0.00	0.00	1.00	116,542 - 140,885	128,166
20000900	Senior Engineering Aide	1.00	1.00	1.00	67,411 - 81,490	81,490
20000015	Senior Management Analyst	4.00	6.00	6.00	82,066 - 99,234	555,085
20000926	Senior Traffic Engineer	7.00	7.00	7.00	116,542 - 140,885	961,852
20000942	Sign Painter	2.00	2.00	2.00	55,456 - 66,267	124,775
90000964	Student Engineer - Hourly	3.27	3.27	3.77	36,489 - 40,138	137,701
20000970	Supervising Management Analyst	2.00	2.00	2.00	87,965 - 106,585	194,550
20001029	Traffic Signal Supervisor	3.00	3.00	3.00	89,580 - 108,423	321,563
20001031	Traffic Signal Technician 2	21.00	24.00	24.00	77,759 - 93,344	1,959,648
20000659	Traffic Striper Operator	5.00	6.00	6.00	50,290 - 60,241	346,230
20001038	Tree Maintenance Crewleader	2.00	2.00	2.00	48,894 - 58,250	116,500
20001039	Tree Trimmer	4.00	4.00	4.00	46,730 - 55,644	207,473
20001051	Utility Worker 1	59.00	62.00	66.00	39,837 - 47,366	2,872,872
20001053	Utility Worker 2	46.00	50.00	50.00	43,500 - 51,767	2,514,438
	Bilingual - Regular					10,192
	Budgeted Personnel					(4,096,226)
	Expenditure Savings					
	Electrician Cert Pay					20,127
	Infrastructure In-Training Pay					181,027
	Infrastructure Registration Pay					637,786
	Mobile Crane Operator License Pay					4,667
	Night Shift Pay					11,515
	Overtime Budgeted					1,314,791
	Reg Pay For Engineers					631,276
	Sick Leave - Hourly					5,811
	Standby Pay					11,171
	Termination Pay Annual Leave					173,327
	Vacation Pay In Lieu					261,771
FTE, Salaries, and Wages Subtotal		436.70	471.70	480.94	\$	35,021,399

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 53,583	\$ 56,395	\$ 56,692	\$ 297
Flexible Benefits	4,684,925	5,280,544	5,109,962	(170,582)
Insurance	2,439	-	-	-
Long-Term Disability	100,083	103,322	112,994	9,672
Medicare	382,486	441,078	481,361	40,283
Other Post-Employment Benefits	2,361,307	2,414,981	2,338,179	(76,802)
Retiree Medical Trust	39,923	50,332	57,802	7,470
Retirement 401 Plan	33,048	68,473	216,167	147,694
Retirement ADC	7,584,669	7,739,347	9,762,866	2,023,519
Retirement DROP	67,218	79,525	62,730	(16,795)

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	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Risk Management Administration	421,167	495,125	528,957	33,832
Supplemental Pension Savings Plan	1,721,602	1,845,886	733,817	(1,112,069)
Unemployment Insurance	34,110	37,462	36,456	(1,006)
Workers' Compensation	781,508	943,281	1,147,151	203,870
Fringe Benefits Subtotal	\$ 18,268,068	\$ 19,555,751	\$ 20,645,134	\$ 1,089,383
Total Personnel Expenditures			\$ 55,666,533	

Underground Surcharge Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Admin & Right-of-Way Management	\$ 14,804,670	\$ 93,042,262	\$ 70,948,191	\$ (22,094,071)
Total	\$ 14,804,670	\$ 93,042,262	\$ 70,948,191	\$ (22,094,071)

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Admin & Right-of-Way Management	22.16	22.16	24.16	2.00
Total	22.16	22.16	24.16	2.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 433,216	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Utilities Undergrounding Administrative Support	2.00	191,672	-
Addition of 1.00 Program Coordinator, 1.00 Associate Management Analyst, and non-personnel expenditures to support the Utilities Undergrounding Program.			
Non-Discretionary Adjustment	0.00	44,448	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Pay-in Lieu of Annual Leave Adjustments	0.00	12,943	-
Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Non-Standard Hour Personnel Funding	0.00	8,036	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			

Transportation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(29,907)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(30,577)	-
Utilities Undergrounding Program Funding Reduction of non-personnel expenditures for surcharge construction to align with projected expenditures in Fiscal Year 2024.	0.00	(22,723,902)	-
Revised Franchise Fees Revenue Adjustment to reflect revised franchise fee revenue projections.	0.00	-	21,446,328
Total	2.00	\$ (22,094,071)	\$ 21,446,328

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 1,664,122	\$ 2,074,571	\$ 2,501,018	\$ 426,447
Fringe Benefits	1,036,707	1,128,480	1,343,430	214,950
PERSONNEL SUBTOTAL	2,700,829	3,203,051	3,844,448	641,397
NON-PERSONNEL				
Supplies	\$ 7,837	\$ 16,200	\$ 16,200	-
Contracts & Services	5,564,611	54,479,860	21,504,863	(32,974,997)
<i>External Contracts & Services</i>	<i>2,399,345</i>	<i>50,280,396</i>	<i>17,484,110</i>	<i>(32,796,286)</i>
<i>Internal Contracts & Services</i>	<i>3,165,266</i>	<i>4,199,464</i>	<i>4,020,753</i>	<i>(178,711)</i>
Information Technology	266,855	317,614	261,600	(56,014)
Energy and Utilities	9,498	12,037	12,180	143
Other	6,255,040	35,013,500	45,308,900	10,295,400
NON-PERSONNEL SUBTOTAL	12,103,841	89,839,211	67,103,743	(22,735,468)
Total	\$ 14,804,670	\$ 93,042,262	\$ 70,948,191	\$ (22,094,071)

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fines Forfeitures and Penalties	\$ 22,883	\$ -	\$ -	-
Other Local Taxes	66,508,412	76,539,423	97,985,751	21,446,328
Other Revenue	1,584	-	-	-
Rev from Money and Prop	1,468,220	3,000,000	3,000,000	-
Total	\$ 68,001,100	\$ 79,539,423	\$ 100,985,751	\$ 21,446,328

Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 58,888 - 70,962	\$ 57,128
20001202	Assistant Deputy Director	1.00	1.00	1.00	67,740 - 249,134	187,575

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Personnel Expenditures

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Salary Range	Total
20000070	Assistant Engineer-Civil	7.00	7.00	7.00	87,820 - 105,804	708,552
20000143	Associate Engineer-Civil	3.00	3.00	3.00	101,101 - 122,102	364,474
20000119	Associate Management Analyst	0.00	0.00	1.00	74,763 - 90,340	82,066
20000162	Associate Planner	1.00	1.00	1.00	82,210 - 99,347	97,360
20000290	Information Systems Analyst 2	1.00	1.00	1.00	76,193 - 92,069	92,069
90000551	Junior Engineer-Civil - Hourly	0.58	0.58	0.58	75,870 - 91,873	44,005
20000743	Principal Engineering Aide	1.00	1.00	1.00	75,870 - 91,873	75,870
20001234	Program Coordinator	0.00	0.00	1.00	36,489 - 198,900	130,000
20000760	Project Assistant	3.00	3.00	3.00	78,494 - 94,568	280,553
20000761	Project Officer 1	1.00	1.00	1.00	90,364 - 109,135	105,410
20000885	Senior Civil Engineer	1.00	1.00	1.00	116,542 - 140,885	135,954
20000918	Senior Planner	1.00	1.00	1.00	94,702 - 114,503	114,503
90000964	Student Engineer - Hourly	0.58	0.58	0.58	36,489 - 40,138	21,164
	Budgeted Personnel Expenditure Savings					(166,409)
	Infrastructure In-Training Pay					16,664
	Infrastructure Registration Pay					61,614
	Overtime Budgeted					15,000
	Reg Pay For Engineers					57,763
	Vacation Pay In Lieu					19,703
FTE, Salaries, and Wages Subtotal		22.16	22.16	24.16	\$	2,501,018

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 5,647	\$ 8,316	\$ 9,402	\$ 1,086
Flexible Benefits	240,818	262,345	257,917	(4,428)
Long-Term Disability	6,859	6,766	8,546	1,780
Medicare	25,059	29,767	37,073	7,306
Other Post-Employment Benefits	127,589	113,780	125,158	11,378
Retiree Medical Trust	3,070	3,560	4,624	1,064
Retirement 401 Plan	-	-	16,335	16,335
Retirement ADC	451,509	501,445	774,575	273,130
Risk Management Administration	22,711	23,300	28,314	5,014
Supplemental Pension Savings Plan	137,799	169,018	62,664	(106,354)
Unemployment Insurance	2,338	2,456	2,760	304
Workers' Compensation	13,309	7,727	16,062	8,335
Fringe Benefits Subtotal	\$ 1,036,707	\$ 1,128,480	\$ 1,343,430	\$ 214,950
Total Personnel Expenditures			\$ 3,844,448	

Transportation

Revenue and Expense Statement (Non-General Fund)

Underground Surcharge Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 148,396,976	\$ 201,564,258	\$ 278,725,562
Continuing Appropriation - CIP	22,231,453	24,131,857	26,549,018
TOTAL BALANCE AND RESERVES	\$ 170,628,428	\$ 225,696,115	\$ 305,274,580
REVENUE			
Fines Forfeitures and Penalties	\$ 22,883	\$ -	\$ -
Other Local Taxes	71,479,265	76,539,423	97,985,751
Other Revenue	1,584	-	-
Revenue from Use of Money and Property	1,468,220	3,000,000	3,000,000
TOTAL REVENUE	\$ 72,971,952	\$ 79,539,423	\$ 100,985,751
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 243,600,380	\$ 305,235,538	\$ 406,260,331
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 3,099,595	\$ 5,000,000	\$ -
TOTAL CIP EXPENSE	\$ 3,099,595	\$ 5,000,000	\$ -
OPERATING EXPENSE			
Personnel Expenses	\$ 1,664,122	\$ 2,074,571	\$ 2,501,018
Fringe Benefits	1,036,707	1,128,480	1,343,430
Supplies	7,837	16,200	16,200
Contracts & Services	5,564,611	54,479,860	21,504,863
Information Technology	266,855	317,614	261,600
Energy and Utilities	9,498	12,037	12,180
Other Expenses	6,255,040	35,013,500	45,308,900
TOTAL OPERATING EXPENSE	\$ 14,804,670	\$ 93,042,262	\$ 70,948,191
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ -	\$ 3,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ -	\$ 3,000,000
TOTAL EXPENSE	\$ 17,904,265	\$ 98,042,262	\$ 73,948,191
RESERVES			
Continuing Appropriation - CIP	\$ 24,131,857	\$ 24,131,857	\$ 23,549,018
TOTAL RESERVES	\$ 24,131,857	\$ 24,131,857	\$ 23,549,018
BALANCE	\$ 201,564,258	\$ 183,061,419	\$ 308,763,122
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 243,600,380	\$ 305,235,538	\$ 406,260,331

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Trolley Extension Reserve Fund



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Trolley Extension Reserve Fund



Description

The Trolley Extension Reserve Fund provides financial support for trolley-related expenditures by ensuring there is a local revenue source to qualify for state and federal funding, as called for in the Regional Transportation Plan. This fund is administered by the Department of Finance.

Trolley Extension Reserve Fund

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	1,062,030	1,063,875	3,000	(1,060,875)
Total Department Expenditures	\$ 1,062,030	\$ 1,063,875	\$ 3,000	\$ (1,060,875)
Total Department Revenue	\$ 1,062,601	\$ 1,060,875	\$ -	\$ (1,060,875)

Trolley Extension Reserve Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Trolley Extension Reserve Fund	\$ 1,062,030	\$ 1,063,875	\$ 3,000	(1,060,875)
Total	\$ 1,062,030	\$ 1,063,875	\$ 3,000	\$ (1,060,875)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (1,060,875)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Transient Occupancy Tax (TOT) Fund Support	0.00	-	(1,060,875)
Adjustment to reflect revised revenue projections related to TOT Fund support of the Trolley Extension Reserve Fund.			
Total	0.00	\$ (1,060,875)	\$ (1,060,875)

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Contracts & Services	\$ 655	\$ 3,000	\$ 3,000	-
<i>External Contracts & Services</i>	655	2,000	2,000	-
<i>Internal Contracts & Services</i>	-	1,000	1,000	-
Transfers Out	1,061,375	1,060,875	-	(1,060,875)
NON-PERSONNEL SUBTOTAL	1,062,030	1,063,875	3,000	(1,060,875)
Total	\$ 1,062,030	\$ 1,063,875	\$ 3,000	\$ (1,060,875)

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Rev from Money and Prop	\$ 1,226	\$ -	\$ -	-
Transfers In	1,061,375	1,060,875	-	(1,060,875)
Total	\$ 1,062,601	\$ 1,060,875	\$ -	\$ (1,060,875)

Trolley Extension Reserve Fund

Revenue and Expense Statement (Non-General Fund)

Trolley Extension Reserve Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 143,396	\$ 143,967	\$ 142,252
TOTAL BALANCE AND RESERVES	\$ 143,396	\$ 143,967	\$ 142,252
REVENUE			
Revenue from Use of Money and Property	\$ 1,226	\$ -	\$ -
Transfers In	1,061,375	1,060,875	-
TOTAL REVENUE	\$ 1,062,601	\$ 1,060,875	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,205,997	\$ 1,204,842	\$ 142,252
OPERATING EXPENSE			
Contracts & Services	\$ 655	\$ 3,000	\$ 3,000
Transfers Out	1,061,375	1,060,875	-
TOTAL OPERATING EXPENSE	\$ 1,062,030	\$ 1,063,875	\$ 3,000
TOTAL EXPENSE	\$ 1,062,030	\$ 1,063,875	\$ 3,000
BALANCE	\$ 143,967	\$ 140,967	\$ 139,252
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,205,997	\$ 1,204,842	\$ 142,252

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.



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Zoological Exhibits Maintenance Fund



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Zoological Exhibits Maintenance Fund



Description

The City's budget reflects funds utilized for the maintenance of zoological exhibits in Balboa Park which are financed from a fixed property tax levy (\$0.005 per \$100 of assessed valuation) as authorized by Section 77a of the City Charter. This fund is administered by the Department of Finance.

Zoological Exhibits Maintenance Fund

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	16,548,223	17,730,202	19,490,501	1,760,299
Total Department Expenditures	\$ 16,548,223	\$ 17,730,202	\$ 19,490,501	\$ 1,760,299
Total Department Revenue	\$ 16,821,973	\$ 17,730,202	\$ 19,490,501	\$ 1,760,299

Zoological Exhibits Maintenance Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Zoological Exhibits Maintenance Fund	\$ 16,548,223	\$ 17,730,202	\$ 19,490,501	\$ 1,760,299
Total	\$ 16,548,223	\$ 17,730,202	\$ 19,490,501	\$ 1,760,299

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Zoological Exhibits Maintenance Tax	0.00	\$ 1,760,299	\$ 1,760,299
Adjustment to reflect revised revenue and non-personnel expenditures related to the fixed property tax levy support of the Zoological Exhibits Maintenance Fund.			
Total	0.00	\$ 1,760,299	\$ 1,760,299

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Contracts & Services	\$ 16,548,223	\$ 17,730,202	\$ 19,490,501	\$ 1,760,299
External Contracts & Services	16,548,223	17,730,202	19,490,501	1,760,299
NON-PERSONNEL SUBTOTAL	16,548,223	17,730,202	19,490,501	1,760,299
Total	\$ 16,548,223	\$ 17,730,202	\$ 19,490,501	\$ 1,760,299

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Property Tax Revenue	\$ 16,821,973	\$ 17,730,202	\$ 19,490,501	\$ 1,760,299
Total	\$ 16,821,973	\$ 17,730,202	\$ 19,490,501	\$ 1,760,299

Zoological Exhibits Maintenance Fund

Revenue and Expense Statement (Non-General Fund)

Zoological Exhibits Maintenance Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 81,818	\$ 355,568	\$ 461,009
TOTAL BALANCE AND RESERVES	\$ 81,818	\$ 355,568	\$ 461,009
REVENUE			
Property Taxes	\$ 16,821,973	\$ 17,730,202	\$ 19,490,501
TOTAL REVENUE	\$ 16,821,973	\$ 17,730,202	\$ 19,490,501
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 16,903,791	\$ 18,085,770	\$ 19,951,510
OPERATING EXPENSE			
Contracts & Services	\$ 16,548,223	\$ 17,730,202	\$ 19,490,501
TOTAL OPERATING EXPENSE	\$ 16,548,223	\$ 17,730,202	\$ 19,490,501
TOTAL EXPENSE	\$ 16,548,223	\$ 17,730,202	\$ 19,490,501
BALANCE	\$ 355,568	\$ 355,568	\$ 461,009
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 16,903,791	\$ 18,085,770	\$ 19,951,510

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.



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FISCAL YEAR

2024

ADOPTED BUDGET



VOLUME 3

Capital Improvements Program

MAYOR TODD GLORIA



HOUSING • PROTECT & ENRICH • INFRASTRUCTURE • SUSTAINABILITY • PROSPERITY



The City of
**SAN
DIEGO**



GOVERNMENT FINANCE OFFICERS ASSOCIATION

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For the Fiscal Year Beginning

July 01, 2022

Christopher P. Morill

Executive Director

Budget Awards



*California Society of Municipal
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Certificate of Award

***Operating Budget Excellence Award
Fiscal Year 2022-2023***

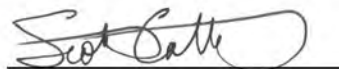
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For meeting the criteria established to achieve the CSMFO Excellence Award in Budgeting.

February 10, 2023





***Scott Catlett
2022 CSMFO President***



***James Russell-Field, Chair
Recognition Committee***

Dedicated Excellence in Municipal Financial Reporting



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Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget consists of appropriations based on estimated revenues and expenditures developed during the six to ten-month period preceding the start of each fiscal year. Those estimated revenues and expenditures rely on economic and financial assumptions that the City develops for budgetary purposes based on then-available information. The City updates its estimated revenues and expenditures over the course of the fiscal year as economic and financial conditions develop, which often differs from those estimated at the time that the annual budget is originally adopted. These differences are sometimes material. As such, the annual budget may be modified by the Mayor and City Council throughout the fiscal year. For the purposes of this document, estimated revenues and expenditures are in line with what was originally adopted, and have not yet been updated.

The annual budget is not prepared, nor is it suitable, for the purpose of an investor understanding the forward-looking financial condition of the City or for making any investment decision in any bonds issued by the City or secured by any City revenues. Further, the economic and financial assumptions that the City presents in the annual budget have been prepared for budgetary purposes, which assumptions may differ materially from those that the City would use to communicate financial projections to investors. The City files official statements for bond offerings, audited financial statements, annual comprehensive financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB.



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Mayor's Message – Fiscal Year 2024 Budget

Dear San Diegans:

I am proud to present the Fiscal Year 2024 Adopted Budget. Over the last two years, we have invested millions in federal and State relief dollars to jumpstart San Diego's economic recovery, provide aid to small businesses and help our most vulnerable residents. My "Getting it Done" budget builds on the considerable progress made over the last two fiscal years while continuing to invest in my administration's top priorities of homelessness, housing, infrastructure, and public safety.

This year, we are making the greatest ever General Fund investment to achieve greater progress on homelessness. We are expanding General Fund ongoing support by an additional \$24.5 million to maintain the 70 percent increase in additional shelter bed capacity we've achieved to date, with an additional \$5.0 million to further expand shelter capacity in Fiscal Year 2024. This includes funding for a Safe Sleeping program, which is offering unhoused San Diegans a safer alternative to sleeping on our sidewalks, and in parks and canyons. The program connects participants with services that can help end people's homelessness and put them on a path to permanent housing.

Addressing homelessness effectively requires a comprehensive approach that includes keeping housing-insecure people in their homes. As part of this effort, we are allocating an additional \$3.0 million to provide education and legal services for low-income renters facing eviction, \$2.3 million for rental assistance for San Diegans who are at risk of losing their housing, and \$500,000 to support the tenant protection ordinance and create an Eviction Notice Registry. By supporting individuals and families in maintaining stable housing and preventing unjust evictions, we can prevent homelessness before it occurs – by far the most cost-effective approach to ending homelessness.

This budget also adds \$1.4 million in funding to support additional positions and vehicles to remove waste from the public right-of-way, in areas most heavily impacted by encampments. This investment will help to address impacts to the health and safety of our communities and improve the quality of life for all San Diegans.

Last year's budget significantly expanded the capacity of our City's workforce to deliver critical capital projects that benefit San Diego communities, and we are continuing to prioritize infrastructure investments in the Fiscal Year 2024 Adopted Budget. We are transferring \$39.0 million from the General Fund to continue making necessary improvements to our city's buildings

Mayor's Message

and parks and to fund stormwater infrastructure, which helps prevent water pollution, reduces the risk of flooding and erosion, and protects the environment. Other General Fund investments in capital projects include funding to fix the City's most dangerous intersections; install street calming infrastructure and sidewalks; resurface City streets; improve trails, recreation centers and parks; repair the Mission Beach sea wall; and install a gateway sign in the Convoy District.

Historically, San Diego has struggled to keep up with needed repair and maintenance of our public right-of-way, a challenge my administration has prioritized with additional funding for road repair in my first two budgets as Mayor, as well as efforts to identify and fix processes and policies that slow down repair. This budget will continue to ramp up these investments. Through our capital financing program, we are allocating more than \$100 million toward street resurfacing, which is the most we have invested in any given year. When including slurry seal, this will allow us to maintain and repair 157 miles of streets. This funding will also lay the foundation for additional investments in future years and will significantly improve the quality of our city's streets, making them safer and more accessible for all San Diegans.

This budget includes \$38.6 million in capital improvement program funding for parks, which will allow us to enhance recreational opportunities for community members and visitors alike. These investments will include improvements to our parks and playgrounds, as well as the development of new amenities and green spaces throughout the city. Access to parks and open spaces is vital to the health and well-being of our communities, particularly in underserved neighborhoods. This funding will help us continue to provide safe, accessible, and inclusive parks and recreation facilities for all San Diegans to enjoy.

Keeping our communities safe is job number one for City government, and we are committed to providing our public safety departments with the resources they need to do their jobs effectively. We are investing \$3.5 million in smart streetlights that will be placed strategically throughout the city to help solve crimes, as well as to investigate collisions involving fatal and serious injuries. This investment in public safety is essential, and we are committed to ensuring that it's done in a way that carefully balances public safety with San Diegans' expectations of privacy.

We are also right-sizing the overtime budget for our public safety departments. This includes an increase in overtime of \$15.7 million for the Fire-Rescue Department and \$9.2 million for the Police Department. This increase will allow our departments to meet their current safety needs while we continue to enhance our recruitment and retention efforts to achieve full staffing.

In addition, this budget also adds ten Police Investigative Service Officer positions to support administrative functions more cost-effectively for the Police Department, freeing up our sworn police officers to patrol and respond to calls for service.

We are also adding positions to the Fire-Rescue Department that will be focused on fire safety inspections and hazardous materials management throughout the city. By expanding these functions, we can proactively identify and address potential hazards, making our city safer for all San Diegans.

Mayor's Message

In addition to the positions in the Fire-Rescue Department, we are also adding lifeguard positions at La Jolla Shores beach and funding the Lifeguard Division's biannual Advanced Lifeguard Academy. The 10-week lifeguard academy provides advanced training in a variety of critical disciplines, including law enforcement, cliff rescue, and water rescue. This training is essential to ensure our lifeguards have the advanced skills and knowledge they need to respond effectively to all types of water emergencies.

This budget reflects our commitment to environmental sustainability. One major initiative continued in this year's budget is the implementation of organic waste diversion from the City's landfills, a program which will reduce greenhouse gas emissions and produce compost to improve soil quality. To support this effort, Citywide public benefit programs that are currently funded in the Refuse Disposal Enterprise Fund will be reallocated to the General Fund to support the Refuse Disposal Enterprise Fund's long-term solvency.

To promote climate equity, we are allocating \$11.1 million to the Climate Equity Fund, which will help historically underserved communities better respond to the impacts of climate change. Projects that receive funding must have an impact on reducing greenhouse gas emissions, enhancing safety in the public right-of-way, relieving congestion, or achieving other climate equity concerns, and be located in a Community of Concern as identified using the Climate Equity Index.

Finally, we are adding \$1.1 million for an Urban Forestry Program to implement an aggressive and robust tree planting and tree well cutting program in historically underserved communities. This investment reflects our commitment to environmental sustainability and equity, and we are confident the program will have a positive impact on our communities for years to come.

We recognize the importance of arts and culture in creating vibrant communities and are proud to support our local artists and arts organizations. This budget makes permanent the prior year's one-time funding and adds additional support through the City of San Diego's Commission for Arts and Culture, for a total ongoing allocation of \$15.3 million. In addition to this ongoing support, the City is investing in the World Design Capital by committing \$3.0 million in one-time funds. This investment represents the highest funding level for the arts in the City's history and reflects our commitment to ensuring that the arts remain accessible to all San Diegans. We believe that investing in the arts not only enhances our community's cultural vibrancy but also drives economic development, promotes tourism, and enriches our residents' quality of life.

As we continue to recover from the pandemic and work to ensure the long-term financial stability of our city, it is important that we maintain a healthy level of reserves. That is why we are restarting General Fund reserve contributions to protect the City from service reductions in the event of a recession, as well as to fund emergencies. I am proud to announce that we did not use reserves during the COVID-19 pandemic, which is a testament to our city's strong financial management and the resilience of our community. This budget adds \$8.1 million to General Fund reserves, which will bring our total reserves to a level that is both responsible and prudent. These reserves will provide us with the necessary resources to respond to unexpected challenges while maintaining our commitment to delivering high-quality services to our residents.

Mayor's Message

Investing in our personnel is critical to delivering high-quality services to our residents and promoting inclusive work environments. After nearly a decade of stagnant salaries, we recognize that City employees' compensation is not competitive with other agencies throughout the region. While this budget continues to take steps to address this issue by increasing compensation and restoring benefits to better align salaries with the current employment market, we acknowledge that there is still more work to be done to attract and retain talented, dedicated individuals to serve our community members. To further support recruitment efforts and address vacancies, this budget includes general salary and wage increases for represented and unrepresented employees; special salary adjustments for specific positions experiencing recruitment challenges; additional citywide benefits including free transit passes for all employees, and expanded paid parental leave and bereavement leave benefits; and six positions to support our Recruitment Program and provide general Human Resources support to departments.

This budget reflects my administration's commitment to equity by addressing longstanding disparities between communities. For the first time ever, we have worked to incorporate an equity lens into the budget process, from identifying priority areas for investment to evaluating the impact of proposed expenditures on historically underserved communities. The budget takes concrete steps to address these disparities, increasing funding for programs that benefit historically underserved communities; strategically allocating resources from the Climate Equity Fund to address the impacts of climate change on underserved neighborhoods; and investing in affordable housing and homelessness solutions. We will continue to prioritize equity in our budget decisions to ensure that we address institutional racism and systemic disparities, providing everyone with equitable access to opportunity and resources to thrive, no matter where they live or how they identify.

In conclusion, this Fiscal Year 2024 Adopted Budget reflects our priorities and commitment to enhancing the well-being of our community. By focusing on key areas such as infrastructure, public safety, housing, and homelessness, we aim to create a better and more equitable San Diego. I thank the City Council and all stakeholders for working with us to ensure that this budget is a success and that we continue to build a thriving, equitable and inclusive community for all.

Sincerely,

A handwritten signature in black ink, appearing to read "Todd Gloria". The signature is fluid and cursive, with the first name "Todd" and last name "Gloria" clearly distinguishable.

Todd Gloria
Mayor



Todd Gloria
Mayor



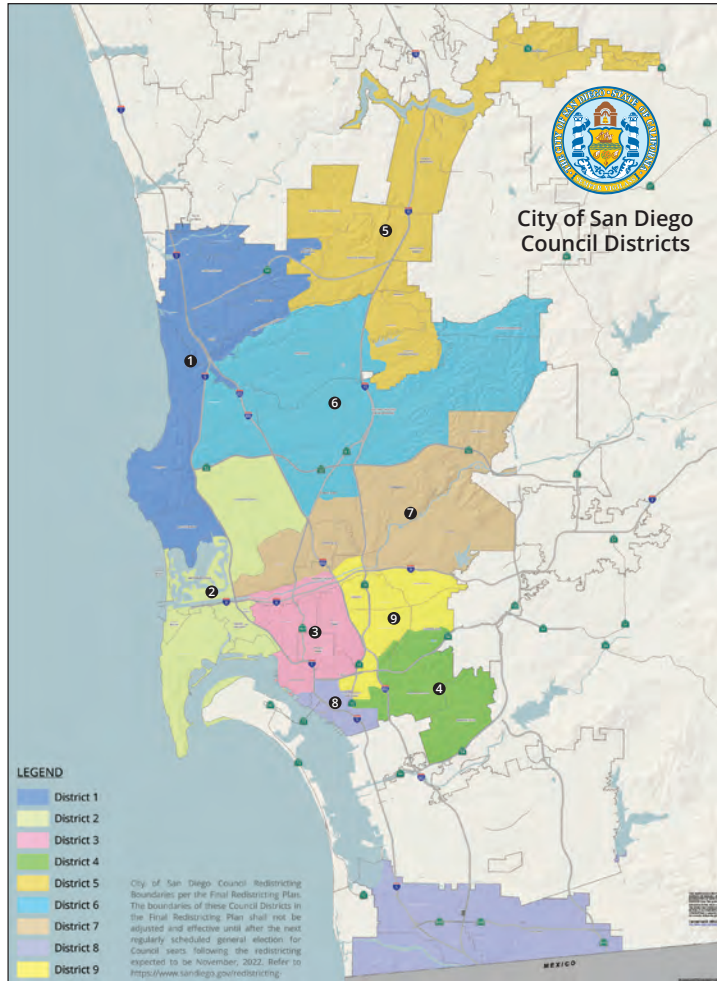
Joe LaCava
Councilmember
District 1



Jennifer Campbell
Councilmember
District 2



Stephen Whitburn
Councilmember
District 3



Monica Montgomery Steppe
Councilmember
District 4



Marni von Wilpert
Councilmember
District 5



Kent Lee
Councilmember
District 6



Raul A. Campillo
Councilmember
District 7



Vivian Moreno
Councilmember
District 8



Sean Elo-Rivera
Councilmember
District 9



Eric K. Dargan
Chief Operating Officer

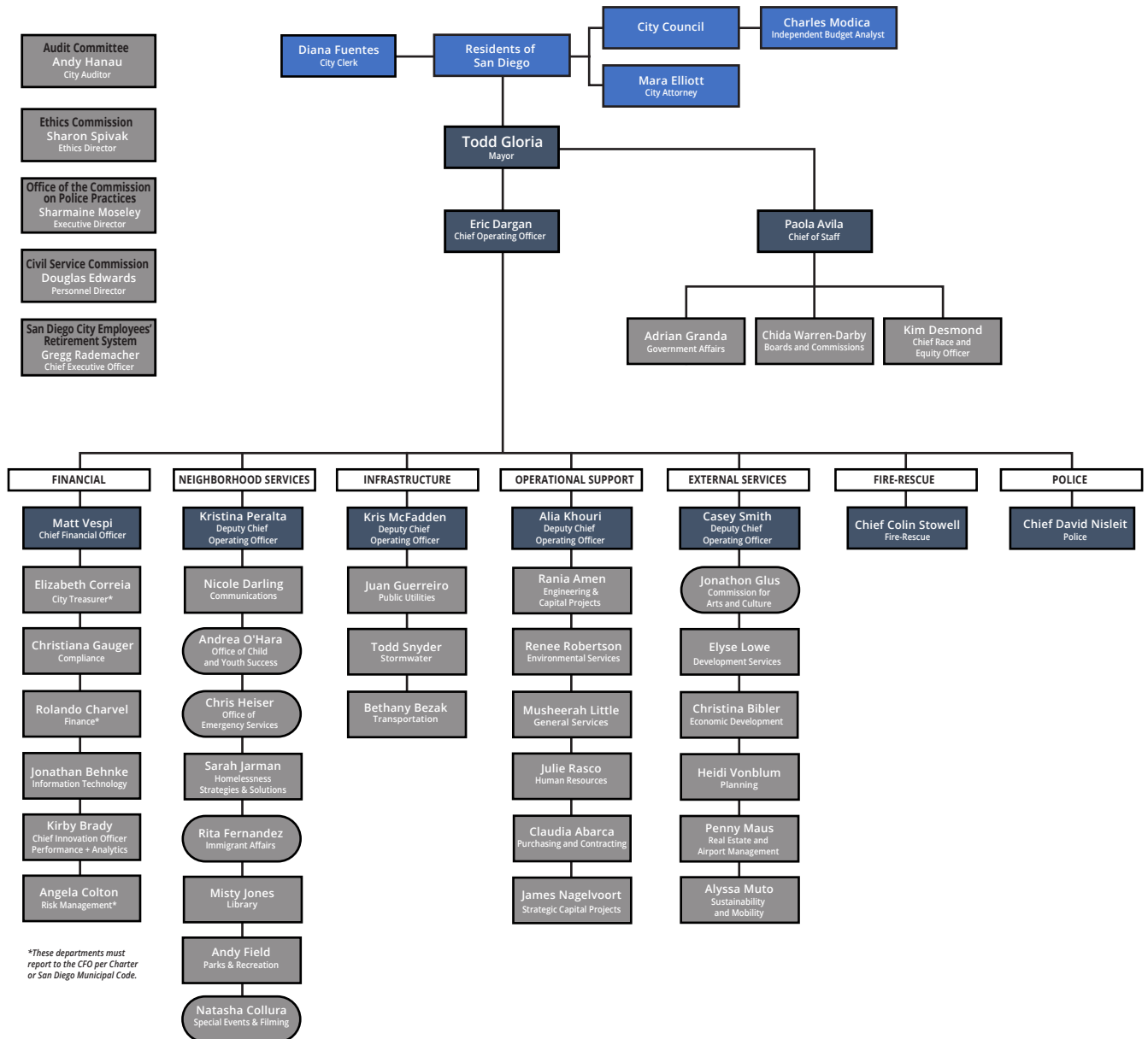


Mara W. Elliott
City Attorney



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City Departments Organizational Chart





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FISCAL YEAR

2024

ADOPTED
BUDGET



Volume 3

Capital Improvements Program Summary

MAYOR TODD GLORIA



HOUSING • PROTECT & ENRICH • INFRASTRUCTURE • SUSTAINABILITY • PROSPERITY



Capital Improvements Program

Capital Budget Introduction

The City of San Diego's Capital Budget document summarizes key features of the City's Capital Improvements Program (CIP), highlights various essential processes, and provides project-to-date information for 268 projects, including both standalone projects and annual allocations, in or across 13 asset-managing sections of the City. Below is a summary of the various sections included in the Capital Budget document.

The **Fiscal Year FY2024 Adopted Budget Summary** (page 5) describes the various fund allocations that support new and ongoing capital projects. The summary includes funding source descriptions, a high-level synopsis of total budget allocations by project type, and brief overviews of developer credits and planned construction contracts.

The **Profile of the City of San Diego's CIP** (page 31) details the City's Budgeting Best Practices, with an overview of the multi-year program in accordance with the City's budget policy. It also explains the CIP prioritization process, available funding options, operating budget impacts, and total project cost estimates. In addition, this section describes the CIP budget development process, which follows the timeline established by the [City Charter \[Section 69\]](#) and is developed in conjunction with the City's operating budget.

The **Fiscal Year 2023 Budget Update** (page 47) details changes made to the CIP since the Fiscal Year 2023 Adopted Budget was published. This includes new projects added to the CIP, closed projects no longer published, a breakdown of expenditures by fiscal year, and a summary of contracts awarded.

Additional sections provide further resources to help understand the CIP budget development process:

- **Project Prioritization** (page 53) describes the project prioritization process.
- **Project Types** (page 65) provides a high-level overview of CIP project types.
- **Funding Sources** (page 71) explains the most common funding sources used in development of the CIP budget.
- **Community Planning** (page 79) provides additional details and maps of the City's planning areas.
- **Guide to the Capital Improvement Projects** (page 83) explains project page organization.
- **Glossary** (page 459) defines important CIP and budget-related terms.
- **Indexes** (page 463) guides the reader to specific projects within the budget document.

Additional capital project information can be found online on the City's CIP webpage at the following link: www.sandiego.gov/cip/projectinfo.



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Capital Improvements Program

Fiscal Year 2024 Adopted Budget Summary

The Capital Improvements Program (CIP) Budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's multi-year CIP and is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs outweigh available resources; therefore, the Adopted Budget is constrained by funding availability. In preparing the Fiscal Year 2024 Adopted Budget, the City used the updated Council Policy 800-14 when prioritizing the Fiscal Year 2024 funding requests. More information on the updated policy can be found in the Project Prioritization section. The City also revamped the Capital Improvements Program Review and Advisory Committee (CIPRAC) and created a Capital Budget Executive Review Committee (CBERC) to further review the CIP requests with the City's executive team. The \$704.1 million Fiscal Year 2024 Adopted CIP Budget, summarized in **Table 1** below, is funded by a variety of sources including, but not limited to, Water and Sewer Enterprise Funds, TransNet, Gas Tax, General Fund, Infrastructure Fund, Debt Financing sources, and Park Improvement funds. Further details on all funding sources and the specific projects included in the Fiscal Year 2024 Adopted CIP Budget can be found later in this section, beginning on page 9.

Table 1: Fiscal Year 2024 Adopted CIP Budget

Funding Source	FY 2024	Percent of Total CIP Budget
Airport Funds	\$ 4,614,497	0.66 %
Bond Financing	104,631,689	14.86 %
Climate Equity Fund	9,450,000	1.34 %
Development Impact Fees	24,844,796	3.53 %
EDCO Community Fund	325,521	0.05 %
Enhanced Infrastructure Financing District Fund	1,150,000	0.16 %
Facilities Benefit Assessments	26,792,948	3.81 %
Fleet Services Internal Service Fund	2,028,631	0.29 %
Gas Tax Fund	4,742,656	0.67 %
General Fund	8,050,000	1.14 %
Golf Course Enterprise Fund	4,000,000	0.57 %
Infrastructure Fund	27,156,372	3.86 %
Library System Improvement Fund	300,000	0.04 %
Loans	6,830,094	0.97 %
Mission Bay Park Improvement Fund	12,869,721	1.83 %
Other Funding	2,346,515	0.33 %
Recycling Fund	10,000,000	1.42 %
Redevelopment Funding	713,171	0.10 %
Refuse Disposal Fund	400,000	0.06 %

Capital Improvements Program

Fiscal Year 2024 Adopted Budget Summary

Table 1: Fiscal Year 2024 Adopted CIP Budget

Funding Source	FY 2024	Percent of Total CIP Budget
Regional Transportation Congestion Improvement Program	50,000	0.01 %
San Diego Regional Parks Improvement Fund	6,329,850	0.90 %
Sewer Funds	136,411,094	19.37 %
TransNet Funds	27,324,625	3.88 %
Trench Cut/Excavation Fee Fund	2,000,000	0.28 %
Water Fund	280,753,141	39.87 %
Grand Total	\$ 704,115,321	

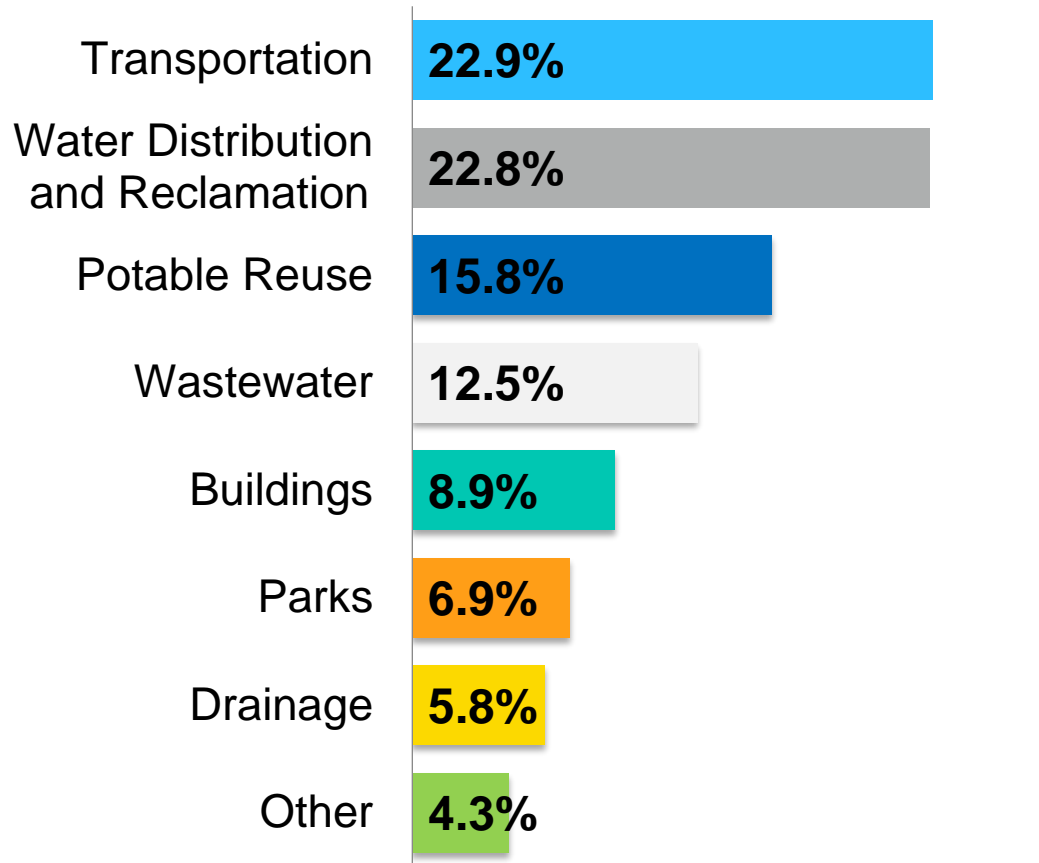
An additional \$293.3 million of funding, which is not included in the Adopted Budget, is anticipated to be budgeted during Fiscal Year 2024 and requires additional City Council approval. Anticipated funding includes a variety of sources, such as donations, grants, debt financing, developer funding, Development Impact Fees (DIF), and Facilities Benefit Assessments (FBA).

The Fiscal Year 2024 Adopted CIP Budget supports various types of projects, such as water and sewer facilities, buildings, and transportation projects, displayed in **Figure 1**. Fund allocations are primarily driven by availability. As such, Water and Sewer Funds, which support water and wastewater project types, account for the majority of the Adopted CIP Budget, including 70.4 percent of allocations for City buildings that are maintained and operated by the Public Utilities Department. Transportation projects are primarily funded by TransNet and gasoline taxes, which may also fund transportation components of other project types in the right-of-way. Landfill, airport, and golf project types are funded by their respective enterprise funds. Parks, stormwater, and other building projects, such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

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Figure 1: Fiscal Year 2024 Adopted Budget by Project Type



The City's multi-year CIP includes assets that are maintained and operated by a variety of City departments and asset-managing sections, shown below in **Table 2**. The largest funding allocation in the Fiscal Year 2024 Adopted CIP Budget is for the Public Utilities Department's projects, receiving \$408.2 million, or 58.0 percent, of the Adopted CIP Budget. The next largest portion is for the Transportation Department's projects, with \$160.1 million, or 22.7 percent, of the Adopted CIP Budget. Project pages for each asset managing department can be found later in this volume, beginning on page 91.

Table 2: Multi-Year CIP

Department	Prior Year	FY 2024 Adopted	Future Years	Total
Airport Management	\$ 6,780,690	\$ 4,614,497	\$ 69,808,115	\$ 81,203,302
Citywide	36,030,311	715,000	681,925,478	718,670,789
Department of Information Technology	19,645,433	6,616,563	-	26,261,996
Environmental Services	52,195,251	10,400,000	52,700,000	115,295,251
Fire-Rescue	83,676,483	250,000	112,522,787	196,449,270

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Table 2: Multi-Year CIP

Department	Prior Year	FY 2024 Adopted	Future Years	Total
General Services	52,580,445	5,712,800	334,613,075	392,906,320
Library	43,401,654	9,392,723	76,780,582	129,574,959
Parks & Recreation	552,978,875	56,964,631	1,060,865,975	1,670,809,481
Police	12,000,000	-	5,800,000	17,800,000
Public Utilities	3,565,999,309	408,182,672	5,781,901,070	9,756,083,051
Stormwater	355,073,875	41,121,747	2,337,676,603	2,733,872,225
Sustainability & Mobility	14,440,129	-	227,865,339	242,305,468
Transportation	1,039,411,175	160,144,688	2,622,179,175	3,821,735,038
Grand Total	\$ 5,834,213,631	\$ 704,115,321	\$ 13,364,638,199	\$ 19,902,967,151

The Fiscal Year 2024 Adopted CIP Budget adds \$704.1 million to the City's \$19.90 billion multi-year CIP, reflected in **Table 2**. City Council previously approved \$5.83 billion towards projects that are continuing from previous fiscal years. An estimated \$13.36 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenditures, such as road resurfacing and pipe replacements. The City's CIP does not include all unfunded CIP needs or new projects that may be added in future years. For more information about the City's multi-year CIP, please refer to the Profile of the City of San Diego's CIP section, beginning on page 31.

Funding Sources for the Fiscal Year 2024 Adopted CIP Budget

The Fiscal Year 2024 Adopted CIP Budget includes funding for 112 CIP projects, of which 16 are new this year. Many of the projects are standalones, limited to a single asset or set of assets with a clear scope for project completion, while others are annual allocation projects which receive funding each year to provide for ongoing repair and replacement of a certain asset type.

The following summarizes Fiscal Year 2024 funding source allocations and describes each funding source, including purpose, restrictions, and constraints. The Fiscal Year 2024 Adopted CIP Budget was developed by evaluating available funding sources for new and continuing CIP projects. For more information on common funding sources used in the CIP, refer to the Funding Sources section beginning on page 71.

Included with the description of each funding source is a list of the projects that will receive funding in Fiscal Year 2024. Projects are listed in alphabetical order along with the project's page number, an indication of whether the project is new for Fiscal Year 2024 or continuing from a prior year, the project's priority score and category, and the Fiscal Year 2024 Adopted Budget amount. Annual allocation projects are not scored.

While projects are prioritized within project types, funding sources may be constrained by other factors, such as geographic region or specific contractual agreements. Therefore, projects with low priority scores may receive funding because they are the highest scoring projects that meet the requirements of a

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particular funding source. For more information on prioritization, refer to the Project Prioritization section beginning on page 53.

Airport Funds

The Airport Enterprise Funds support the City's two municipal airports: Montgomery-Gibbs and Brown Field. These funds receive revenue from the operations of the airports, which are in turn used to fund capital projects that improve and/or maintain the condition of the airport facilities. The Airport Funds CIP budget for Fiscal Year 2024 is \$4.6 million, as shown in **Table 3**.

Table 3: Airport Funds

Project	Page No	Project Status	Priority Score	Priority Category	FY 2024
Brown Field / AAA00002	97	Continuing	Annual	Annual	\$ 1,500,000
Montgomery-Gibbs Executive Airport / AAA00001	98	Continuing	Annual	Annual	3,114,497
Total					\$ 4,614,497

Bond Financing

Bond Financing is used to support General Fund asset type projects, such as fire stations, libraries, parks, road improvements, and storm drain improvements, through the issuance of Lease Revenue Bonds. This also includes the use of the Commercial Paper Notes program as an interim source until the issuance of Lease Revenue Bonds to pay off the notes. The Debt Funded GF CIP budget for Fiscal Year 2024 is \$104.6 million, as shown in **Table 4**.

Table 4: Bond Financing

Project	Page No	Project Status	Priority Score	Priority Category	FY 2024
Flood Resilience Infrastructure / ACA00001	359	Continuing	Annual	Annual	\$ 20,000,000
Pump Station G & 17 Full Improvement / S24006	363	New	67	Medium	800,000
Street Resurfacing and Reconstruction / AID00005	439	Continuing	Annual	Annual	83,381,689
Sunshine Bernardini Restoration / S24005	366	New	80	High	450,000
Total					\$ 104,631,689

Climate Equity Fund

The Climate Equity Fund (CEF) contributions are used for City infrastructure project within underserved communities to help these communities effectively respond to the impacts of climate change. To be eligible to receive CEF funding, projects must have an impact on reducing greenhouse gas emissions, enhancing safety in the public right-of-way, relieving congestion, or achieve other climate equity concerns and be located in a disadvantaged community located within an area that scores between 0 and 60 on the

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Climate Equity Index. In Fiscal Year 2024, \$9.5 million of CEF has been added to the CIP budget, as shown in **Table 5**.

Table 5: Climate Equity Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2024
Boston Ave Linear Park GDP / P22005	181	Continuing	66	High	\$ 1,500,000
Chollas Creek Oak Park Trail / S20012	200	Continuing	85	High	2,100,000
Cypress Dr Cultural Corridor / S23011	406	Continuing	53	Low	2,000,000
Federal Blvd Sidewalk Improv& SW Upgrade / RD24000	408	New	46	Low	1,000,000
Hickman Fields Athletic Area / S00751	211	Continuing	60	Medium	550,000
John Baca Park / S22004	214	Continuing	55	Low	1,400,000
Park Improvements / AGF00007	234	Continuing	Annual	Annual	650,000
Traffic Signals Modification / AIL00005	444	Continuing	Annual	Annual	250,000
Total					\$ 9,450,000

Development Impact Fees

Contributions may be received from developers to support City CIP projects. These funds are provided in order to satisfy conditions placed on development and are usually restricted to certain projects, or types of assets, or in specific areas. For Fiscal Year 2024, \$24.8 million of developer funding has been allocated to the CIP budget in 18 projects and one annual allocation, as shown in **Table 6**.

Table 6: Development Impact Fees

Project	Page No	Project Status	Priority Score	Priority Category	FY 2024
Canon Street Pocket Park / S16047	191	Continuing	58	Low	\$ 92,800
Carmel Country Road Low Flow Channel / S00969	357	Continuing	41	Low	5,015,499
Carmel Grove NP Comfort Station and Park / S16038	194	Continuing	58	Low	150,000
Carmel Knolls NP Comfort Station-Development / S16033	195	Continuing	58	Low	360,000
East Village Green Phase 1 / S16012	204	Continuing	69	High	3,900,000
Fairbrook Neighborhood Park Development / S01083	209	Warranty	58	Low	60,000
Flood Resilience Infrastructure / ACA00001	359	Continuing	Annual	Annual	126,201
Hickman Fields Athletic Area / S00751	211	Continuing	60	Medium	760,000
Market Street-47th to Euclid-Complete Street / S16061	419	Warranty	95	High	300,000
Miramar Road-I-805 Easterly Ramps / S00880	421	Warranty	71	High	2,000,000

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Mira Mesa Community Pk Improvements / L16002	220	Continuing	54	Low	400,000
North Park Mini Park / S10050	226	Warranty	53	Low	30,205
Park Boulevard At-Grade Crossing / S15045	429	Continuing	83	High	500,000
Sage Canyon NP Improvements / S16035	240	Continuing	27	Low	1,400,000
San Carlos Branch Library / S00800	172	Continuing	54	Low	5,000,000
Scripps Miramar Ranch Library / S00811	173	Continuing	60	Low	850,000
Solana Highlands NP-Comfort Station Development / S16032	242	Continuing	58	Low	990,000
University Avenue Mobility / S00915	446	Continuing	82	High	910,091
West Valley River Crossing / S24004	451	New	52	Low	2,000,000
Total					\$ 24,844,796

EDCO Community Fund

Per the Non-Exclusive Solid Waste Facility Franchise Agreement with EDCO, a portion of franchise fees received from the EDCO recycling and transfer station are deposited in a special revenue fund to enhance community activities in the surrounding neighborhoods. For Fiscal Year 2024, \$325,521 has been added to the CIP budget, as shown in **Table 7**.

Table 7: EDCO Community Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2024
Old Logan Heights Library Renovation / S22010	170	New	75	Medium	\$ 325,521
Total					\$ 325,521

Enhanced Infrastructure Financing District Fund

Enhanced Infrastructure Financing District (EIFD) are authorized under California Government Code section 53398 to establish enhanced infrastructure financing districts and use specified property tax increment revenue generated within such districts to finance certain infrastructure and community benefit projects. In 2017, City Council set up an EIFD in the Otay Mesa Community Planning Area. For Fiscal Year 2024, \$1.2 million of Enhanced Infrastructure Financing District Fund has been added to the CIP budget, as shown in **Table 8**.

Table 8: Enhanced Infrastructure Financing District Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2024
Hidden Trails Neighborhood Park / S00995	212	Continuing	40	Low	\$ 1,150,000
Total					\$ 1,150,000

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Facilities Benefit Assessments

Facilities Benefit Assessments (FBAs) provide 100 percent of funding for public facilities projects that service a designated area of benefit and are identified in the public facilities financing plan. The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Assessments are recorded as liens with the County Assessor's Office. Property being developed is assessed at the time the building permit is issued. The amount of the assessment is determined by the type and size of the development. \$26.8 million of funding has been allocated in Fiscal Year 2024, as shown in **Table 9**.

Table 9: Facilities Benefit Assessments

Project	Page No	Project Status	Priority Score	Priority Category	FY 2024
Camino Del Sur Widening - South / RD21004	400	Continuing	49	Low	\$ 1,345,161
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	407	Continuing	82	High	14,997,804
Fire Station No. 49 - Otay Mesa / S00784	141	Continuing	81	Medium	250,000
Hidden Trails Neighborhood Park / S00995	212	Continuing	40	Low	6,000,000
McGonigle Canyon Park P-2 / RD22000	219	Continuing	61	Medium	812,554
Miramar Road-I-805 Easterly Ramps / S00880	421	Warranty	71	High	510,857
Sage Canyon NP Improvements / S16035	240	Continuing	27	Low	2,000,000
Scripps Miramar Ranch Library / S00811	173	Continuing	60	Low	876,572
Total					\$ 26,792,948

Fleet Services Internal Service Fund

The Fleet Services Internal Service Fund provides all City Departments with motive equipment and comprehensive fleet management services. As an internal service fund, the Fleet Services Fund is funded by other City departments on a cost-reimbursement basis. A total of \$2.0 million has been added in Fiscal Year 2024, as shown in **Table 10**.

Table 10: Fleet Services Internal Service Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2024
Fleet Operations Facilities / L14002	156	Continuing	84	High	\$ 110,000
Stormwater Green Infrastructure / ACC00001	365	Continuing	Annual	Annual	1,918,631
Total					\$ 2,028,631

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Gas Tax Fund

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The City's share of gas tax revenue is based on a formula that takes into account vehicle registration and population. The Gas Tax funds received are used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way. A total of \$4.7 million has been allocated in Fiscal Year 2024 as shown in **Table 11**.

Table 11: Gas Tax Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2024
Street Resurfacing and Reconstruction / AID00005	439	Continuing	Annual	Annual	\$ 4,742,656
Total					\$ 4,742,656

General Fund

The City's General Fund supports core community services, such as public safety, parks, libraries, refuse collection, and roadway maintenance. The largest funding sources for the General Fund are taxes, such as property, sales and transient occupancy taxes, and franchise fees. Because the General Fund is the primary funding source for basic City services and those funds are limited, General Fund monies are typically used for the most urgent capital projects that do not have any other available funding sources. The use of General Fund monies for CIP impacts the availability of funding for operational budgets of the departments requesting capital funds. The General Fund CIP budget for Fiscal Year 2024 is \$8.1 million, as shown in **Table 12**.

Table 12: General Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2024
Barrio Logan Traffic Calming Truck Route / P22003	391	Continuing	57	Medium	\$ 1,200,000
City Facilities Improvements / ABT00001	155	Continuing	Annual	Annual	50,000
City Heights Urban Village/Henwood Park / P24002	181	New	60	Medium	750,000
Convoy District Gateway Sign / S23007	110	Continuing	N/A	N/A	500,000
Median Installation / AIG00001	420	Continuing	Annual	Annual	500,000
Mission Beach Seawall Repair / P24001	182	New	58	Low	750,000
New Walkways / AIK00001	423	Continuing	Annual	Annual	1,500,000
North Park Recreation Center / P24003	183	New	54	Low	750,000
Paradise Hills Community Park Trail / P24004	183	New	60	Medium	750,000

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Street Resurfacing and Reconstruction / AID00005	439	Continuing	Annual	Annual	300,000
Traffic Signals - Citywide / AIL00004	443	Continuing	Annual	Annual	600,000
Traffic Signals Modification / AIL00005	444	Continuing	Annual	Annual	400,000
Total					\$ 8,050,000

Golf Course Enterprise Fund

The Golf Course Enterprise Fund supports the City's three municipal golf courses: Balboa Park, Mission Bay, and Torrey Pines. These funds receive revenue from the operations of the golf courses, which are in turn used to fund capital projects that improve and/or maintain the condition of the courses. A project for Balboa Park Golf Course received additional funding in Fiscal Year 2024, resulting in a total Golf Course Enterprise Fund allocation of \$4.0 million, as shown in **Table 13**.

Table 13: Golf Course Enterprise Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2024
Balboa Park Golf Course / AEA00002	186	Continuing	Annual	Annual	\$ 4,000,000
Total					\$ 4,000,000

Infrastructure Fund

The Infrastructure Fund was established by Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure efforts. This amendment to the charter was passed by San Diego voters in June 2016. This fund is used exclusively for the acquisition of real property, construction, reconstruction, rehabilitation, repair and maintenance of infrastructure, including the associated financing and personnel costs. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs. The allocation in **Table 14** below reflects the contribution from the General Fund to the Infrastructure fund of \$27.2 million for three projects and nine annual allocations.

Table 14: Infrastructure Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2024
Bicycle Facilities / AIA00001	396	Continuing	Annual	Annual	\$ 692,000
City Facilities Improvements / ABT00001	155	Continuing	Annual	Annual	5,402,800
City Heights Sidewalks and Streetlights / S19005	404	Continuing	74	High	2,500,000
City Hts Library Performance Annex Imp / S23013	167	New	61	Low	655,319
Flood Resilience Infrastructure / ACA00001	359	Continuing	Annual	Annual	3,928,963
Golf Course Drive Improvements / S15040	210	Continuing	49	Low	709,172

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Guard Rails / AIE00002	411	Continuing	Annual	Annual	250,000
Olive St Park Acquisition and Development / S10051	232	Continuing	63	High	532,897
Park Improvements / AGF00007	234	Continuing	Annual	Annual	3,595,416
Sidewalk Repair and Reconstruction / AIK00003	432	Continuing	Annual	Annual	2,000,000
Streamview Drive Improvements Phase 2 / S18000	437	Continuing	81	High	2,000,000
Street Light Circuit Upgrades / AIH00002	438	Continuing	Annual	Annual	555,000
Street Resurfacing and Reconstruction / AID00005	439	Continuing	Annual	Annual	4,064,805
Traffic Calming / AIL00001	442	Continuing	Annual	Annual	270,000
Total					\$ 27,156,372

Library System Improvement Fund

On July 30, 2002, the City Council authorized 24 specific capital improvement projects related to the construction and improvement of library facilities throughout San Diego. The Library System Improvements fund was established with multi-year bond proceeds including lease bonds, certain transient occupancy tax (TOT) revenues, and receipts received under the Master Settlement Agreement with the tobacco industry. For Fiscal Year 2024, a total of \$300,000 has been allocated to one project, as shown in **Table 15**.

Table 15: Library System Improvement Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2024
Oak Park Library / S22011	168	Continuing	65	Low	\$ 300,000
Total					\$ 300,000

Loans

Loans are a form of financing used to support specific projects or a specific group of assets, such as storm drain improvements. These loans can be used on both General Fund and Non-General Fund assets. Typical loans that the City uses are State Revolving Fund (SRF) loans, Water Infrastructure Finance and Innovation Act (WIFIA) loans, and California Infrastructure and Economic Development Bank (IBank) loans. Loans are paid back over a number of years similar to bonds. For Fiscal Year 2024, \$6.8 million of WIFIA loan funding has been allocated, as shown in **Table 16**.

Table 16: Loans

Project	Page No	Project Status	Priority Score	Priority Category	FY 2024
Pump Station G & 17 Full Improvement / S24006	363	New	67	Medium	\$ 3,200,000

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Sunshine Bernardini Restoration / S24005	366	New	80	High	3,630,094
Total					\$ 6,830,094

Mission Bay Park Improvement Fund

The Mission Bay Park Improvement Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent in Mission Bay Park for capital improvements. For Fiscal Year 2024, \$12.9 million has been allocated in the Mission Bay Improvements annual allocation, as shown in **Table 17**.

Table 17: Mission Bay Park Improvement Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2024
Mission Bay Improvements / AGF00004	222	Continuing	Annual	Annual	\$ 12,869,721
Total					\$ 12,869,721

Other Funding

The Fiscal Year 2024 Adopted Budget includes \$2.3 million in various restricted funding sources, as shown in **Table 18**.

Table 18: Other Funding

Project	Page No	Project Status	Priority Score	Priority Category	FY 2024
Children's Park Improvements / S16013	199	Continuing	60	Medium	\$ 500,000
East Village Green Phase 1 / S16012	204	Continuing	69	High	775,291
North Park Mini Park / S10050	226	Warranty	53	Low	147,796
Scripps Miramar Ranch Library / S00811	173	Continuing	60	Low	923,428
Total					\$ 2,346,515

Recycling Fund

The Recycling Fund is an enterprise fund that supports the City's recycling programs and receives revenue from a variety of fees associated with recycling. For Fiscal Year 2024, a total of \$10.0 million has been allocated to one project, as shown in **Table 19**.

Table 19: Recycling Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2024
Miramar Landfill Facility Improvements / L17000	130	Continuing	77	Medium	\$ 10,000,000
Total					\$ 10,000,000

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Redevelopment Funding

The Redevelopment Agency of the City of San Diego was created by the City Council in 1958 to alleviate conditions of urban blight in designated areas of the City and was dissolved by the State in 2012. These funds were transferred to the City as the Successor Agency. A total of \$713,171 million has been added to the Fiscal Year 2024 Adopted Budget as shown in **Table 20**.

Table 20: Redevelopment Funding

Project	Page No	Project Status	Priority Score	Priority Category	FY 2024
Beyer Park Development Phase II / S23008	188	New	65	High	\$ 198,929
Oak Park Library / S22011	168	Continuing	65	Low	461,883
Stormwater Green Infrastructure / ACC00001	365	Continuing	Annual	Annual	52,359
Total					\$ 713,171

Refuse Disposal Fund

The Refuse Disposal Fund is an enterprise fund that is used to operate the City's Miramar Landfill and maintain the City's inactive landfills. Most of the capital projects supported by this fund are focused on ensuring regulatory compliance at these landfills. Projects are funded and prioritized based on deferred capital and regulatory requirements. For Fiscal Year 2024, \$400,000 has been allocated, as shown in **Table 21**.

Table 21: Refuse Disposal Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2024
Landfill Improvements / AFA00001	129	Continuing	Annual	Annual	\$ 400,000
Total					\$ 400,000

Regional Transportation Congestion Improvement Program

The Regional Transportation Congestion Improvement Program (RTCIP) is an element of the TransNet Extension Ordinance requiring the City to collect an exaction for new residential developments. RTCIP Fees are to be spent only on improvement to the Retinal Arterial System (RAS) to mitigate development impact. For Fiscal Year 2024, \$50,000 has been added to the CIP budget, as shown in **Table 22**.

Table 22: Regional Transportation Congestion Improvement Program

Project	Page No	Project Status	Priority Score	Priority Category	FY 2024
Guard Rails / AIE00002	411	Continuing	Annual	Annual	\$ 50,000
Total					\$ 50,000

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San Diego Regional Parks Improvement Fund

The San Diego Regional Parks Improvement Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent on capital improvements in the City's regional parks, including Balboa Park, Chicano Park, Chollas Creek Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and contiguous coastal parks. Once the revenue is received, the Parks & Recreation Department works with the San Diego Regional Parks Improvement Fund Oversight Committee to identify specific sub-projects based on the actual amount of available revenue. For Fiscal Year 2024, \$6.3 million has been allocated to six projects, as shown in **Table 23**.

Table 23: San Diego Regional Parks Improvement Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2024
Balboa Park Botanical Bldg Improvments / S20005	185	Continuing	50	Low	\$ 3,000,000
Coastal Erosion and Access / AGF00006	202	Continuing	Annual	Annual	700,000
Junipero Serra Museum ADA Improvements / S15034	215	Continuing	46	Low	479,850
Mohnike Adobe and Barn Restoration / S13008	223	Continuing	59	Medium	908,973
Resource-Based Open Space Parks / AGE00001	238	Continuing	Annual	Annual	100,000
Sunset Cliffs Park Drainage Improvements / L14005	247	Continuing	51	Low	1,141,027
Total					\$ 6,329,850

Sewer Funds

The Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by sewer rates, debt financing, and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, and state revolving fund loans. A total of \$136.4 million in Sewer Funds has been allocated to the CIP budget for Fiscal Year 2024, as shown in **Table 24**. This funding will support projects to meet the requirements of the Clean Water Act as well as projects to replace and/or rehabilitate the aging sewer system infrastructure.

Table 24: Sewer Funds

Project	Page No	Project Status	Priority Score	Priority Category	FY 2024
Alvarado Laboratory Improvements / L22000	283	Continuing	85	High	\$ 4,746,000
City Facilities Improvements / ABT00001	155	Continuing	Annual	Annual	150,000
Electronic Positive Response Software / T24000	111	New	N/A	N/A	25,000

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Enterprise Funded IT Projects / ATT00002	121	Continuing	Annual	Annual	5,345,744
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	294	Continuing	63	Low	400,000
Harbor Drive Trunk Sewer / S18006	297	Continuing	88	Medium	17,700,000
Kearny Mesa Trunk Sewer / S20000	298	Continuing	77	Low	350,000
MBC Equipment Upgrades / S17013	306	Continuing	92	High	1,989,150
Metropolitan System Pump Stations / ABP00002	308	Continuing	Annual	Annual	2,538,000
Metro Treatment Plants / ABO00001	307	Continuing	Annual	Annual	6,138,127
Murphy Canyon Trunk Sewer Repair/Rehab / S22014	315	Continuing	82	Medium	10,000,000
NCWRP Improvements to 30 mgd / S17012	316	Continuing	92	High	1,184,265
North/South Metro Interceptors Rehabilitation / S22001	317	Continuing	88	Medium	3,000,000
Pipeline Rehabilitation / AJA00002	324	Continuing	Annual	Annual	2,569,352
Pump Station G & 17 Full Improvement / S24006	363	New	67	Medium	2,000,000
Pump Station Restorations / ABP00001	327	Continuing	Annual	Annual	500,000
Pure Water Phase 2 / ALA00002	328	Continuing	Annual	Annual	4,000,000
Pure Water Pooled Contingency / P19002	277	Continuing	85	High	9,100,349
Pure Water Program / ALA00001	329	Continuing	Annual	Annual	10,000,000
Sewer Main Replacements / AJA00001	333	Continuing	Annual	Annual	48,675,107
Tecolote Canyon Trunk Sewer Improvement / S15020	336	Continuing	78	Low	6,000,000
Total					\$ 136,411,094

TransNet Funds

TransNet is a one-half cent local sales tax that can only be used for projects in the City's right-of-way. The primary goal of TransNet funding is to reduce traffic congestion. In addition to roadway improvements, the funds can be used for bicycle facilities, bridges, pedestrian facilities, and traffic signals. Efforts are made to distribute funding among all transportation assets types, such as roadways, traffic signals, traffic calming measures, and bicycle facilities. The Fiscal Year 2024 Adopted Budget of \$27.3 million, as shown in **Table 25**, allocates funding to 8 projects.

Table 25: TransNet Funds

Project	Page No	Project Status	Priority Score	Priority Category	FY 2024
Coastal Rail Trail / S00951	405	Continuing	82	High	\$ 9,700,000

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Install T/S Interconnect Systems / AIL00002	412	Continuing	Annual	Annual	846,000
New Walkways / AIK00001	423	Continuing	Annual	Annual	583,000
Normal Street Promenade / S22012	424	Continuing	76	High	2,455,000
Street Resurfacing and Reconstruction / AID00005	439	Continuing	Annual	Annual	10,110,851
Traffic Calming / AIL00001	442	Continuing	Annual	Annual	216,000
Traffic Signals - Citywide / AIL00004	443	Continuing	Annual	Annual	2,926,400
Traffic Signals Modification / AIL00005	444	Continuing	Annual	Annual	487,374
Total					\$ 27,324,625

Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations significantly degrade and shorten pavement life. Street Damage Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City as a result of trenching. The Streets Preservation Ordinance, adopted in January 2013, established fees that depend on the size of the trench, the age of the pavement, and the type of utility. For Fiscal Year 2024, \$2.0 million has been allocated to support street resurfacing, as shown in **Table 26**.

Table 26: Trench Cut/Excavation Fee Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2024
Street Resurfacing and Reconstruction / AID00005	439	Continuing	Annual	Annual	\$ 2,000,000
Total					\$ 2,000,000

Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by a variety of sources including water rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, commercial paper, and state revolving fund loans. The Fiscal Year 2024 Adopted Budget of \$280.8 million from the Water Fund, as shown in **Table 27**, includes projects contained in the Compliance Order from the California Department of Public Health as well as projects to meet the requirements of the federal Safe Drinking Act and projects to replace and/or rehabilitate the aging water system infrastructure.

Table 27: Water Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2024
Alvarado 2nd Extension Pipeline / S12013	282	Continuing	78	Low	\$ 18,000,000
Alvarado Laboratory Improvements / L22000	283	Continuing	85	High	2,390,000

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Alvarado WTP Filter Gallery Piping Repl / S24000	285	New	79	Medium	500,000
Barret Dam Outlet Bulkhead & Drawdown Improvements / S24002	286	New	80	Medium	2,000,000
Cielo & Woodman Pump Station / S12012	287	Continuing	79	Medium	1,000,000
Dams & Reservoirs Security Improvements / S22013	289	Continuing	75	Medium	7,560,000
El Camino Real Pipeline / L23001	291	Continuing	92	Medium	950,000
Electronic Positive Response Software / T24000	111	New	N/A	N/A	190,000
Enterprise Funded IT Projects / ATT00002	121	Continuing	Annual	Annual	1,270,819
Lake Hodges Dam Replacement / S23002	302	Continuing	92	High	5,000,000
Large Diameter Water Transmission PPL / AKA00003	304	Continuing	Annual	Annual	11,678,160
Lower Otay Dam Outlet Improvements / S24003	305	New	76	Medium	2,000,000
Montezuma/Mid-City Pipeline Phase II / S11026	312	Continuing	82	Low	20,000,000
Morena Dam Upstream Face Replacement / S24001	313	New	79	Medium	2,500,000
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	320	Continuing	95	High	1,000,000
Otay Second Pipeline Relocation-PA / S15016	321	Continuing	75	Low	6,000,000
Pressure Reduction Facility Upgrades / AKA00002	325	Continuing	Annual	Annual	3,319,877
Pure Water Phase 2 / ALA00002	328	Continuing	Annual	Annual	7,000,000
Pure Water Pooled Contingency / P19002	277	Continuing	85	High	14,847,939
Pure Water Program / ALA00001	329	Continuing	Annual	Annual	66,510,000
Standpipe and Reservoir Rehabilitations / ABL00001	335	Continuing	Annual	Annual	1,847,407
Water Main Replacements / AKB00003	344	Continuing	Annual	Annual	99,388,939
Water SCADA IT Upgrades / T22001	346	Continuing	N/A	N/A	3,500,000
Water Treatment Plants / ABI00001	347	Continuing	Annual	Annual	2,300,000
Total					\$ 280,753,141

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Developer Credits

Pursuant to the Municipal Code and City of San Diego Regional Transportation Congestion Improvement Program (RTCIP) Funding Program, the City may accept public facilities improvements as consideration in lieu of the FBA, DIF, or RTCIP. In these cases, a developer provides capital improvements as credit against current and future fees. The credit amount is based on the final cost of the capital improvements as verified by the City. A credit is only available based upon an executed reimbursement agreement which has been approved by City Council and pursuant to the RTCIP Credit Policy. Because the City does not always provide cash as reimbursement for capital improvements provided by the developer, DIF & FBA credits are not included as a funding source in the department's CIP project pages. Therefore, to show the contribution of DIF & FBA credits to the Capital Improvement Program, a list of projects receiving developer credits are listed below in Table 28.

Table 28: Developer Credit Allocations to Capital Improvements

Project	PFFP1 Project No. Reference	Prior Fiscal Year	FY 2024	Future Fiscal Year	Funding Source Total
Black Mountain Ranch FBA					
Camino Del Sur - Bernardo Lakes Dr to Lone Quail Rd - 4 lanes	T-34.2	\$ 4,388,128	\$ -	\$ -	\$ 4,388,128
Camino Del Sur South Wildlife Crossing-San Dieguito Road to Carmel Valley Road	T-12	2,779,376	-	-	2,779,376
Camino Del Sur Widening-San Dieguito Rd to Paseo Del Sur	T-6	2,675,351	-	-	2,675,351
Camino Del Sur Widening-Carmel Valley Road south to SR-56	T-14	1,694,000	-	-	1,694,000
Camino Del Sur Widening-San Dieguito Road south to Carmel Valley Road	T-10	4,546,056	-	-	4,546,056
Camino San Bernardo-Paseo Del Sur East to City Limit	T-47.2	1,702,295	-	-	1,702,295
Carmel Valley Rd East Wildlife Crossing Widening	T-27	1,775,184	-	-	1,775,184
Carmel Valley Rd/Black Mountain Rd to Camino Crisalida - Widen to 4 Lanes	T-25.3	2,904,925	-	-	2,904,925
Black Mountain Ranch Community Park Phase 1	P-1	3,200,000	-	-	3,200,000
North Neighborhood Park (NP #2)	P-5	1,813,113	-	-	1,813,113
Paseo Del Sur-Camino Del Sur East to Babcock St - 4 Lanes	T-47.1	10,287,153	-	-	10,287,153
Paseo Del Sur-Potomac Ridge Rd to Camino Del Sur - 2 Lanes	T-47.3	621,553	-	-	621,553
Ranch Bernardo Rd Widening-I-15 TO Bernardo Center Dr - 2 Lanes	T-40	527,500	-	-	527,500

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Table 28: Developer Credit Allocations to Capital Improvements

Project	PFFP1 Project No. Reference	Prior Fiscal Year	FY 2024	Future Fiscal Year	Funding Source Total
Via de la Valle Widening-West El Camino Real to San Andres Dr	T-32.1	1,351,395	-	-	1,351,395
West Bernardo Dr at Bernardo Center Dr intersection Improvements	T-45	282,500	-	-	282,500
West Bernardo Dr Spot Improvements-I-15 South to Aquamiel Rd	T-43	185,000	-	-	185,000
Total Black Mountain Ranch FBA		\$ 40,733,529	\$ -	\$ -	\$ 40,733,529
Mission Valley DIF					
Central Park (14.28 Acres) - Land Acquisition, Design & Construction	P-6	\$ 37,427,006	\$ -	\$ 3,472,994	\$ 40,900,000
Creeside Park (1.30 Acres)	P-6	398,872	-	5,148,128	5,547,000
Franklin Ridge Pocket Park (0.20 Acre)	P-6	-	-	963,000	963,000
Phyllis Place Park (1.33 Acre)	P-6	-	-	2,200,000	2,200,000
Total Mission Valley DIF		\$ 37,825,878	\$ -	\$ 11,784,122	\$ 49,610,000
City of San Diego RTCIP Funding Program					
Friars Rd EB Ramp/Qualcomm Way	17 & 18	\$ 2,777,931	\$ -	\$ 1,136,329	\$ 3,914,260
Friars Rd/1-15 SB Off-ramp	19	-	-	1,056,044	1,056,044
Friars Rd/SR-163 Interchange	15a	-	-	2,660,000	2,660,000
Friars Road - Pedestrian Bridge across Friars Road	16	-	-	3,500,000	3,500,000
Friars Road - Qualcomm Way to Mission Center Road	4	2,493,666	-	-	2,493,666
Mission Center Road/I-8 Interchange	15b (Phase 2)	-	-	1,000,000	1,000,000
Mission Ctr Rd/ I-8 Interchange	15b (Phase 3)	-	-	13,034,250	13,034,250
Qualcomm Way / I-8 WB off ramp	21	-	-	626,175	626,175
Texas St/ El Cajon Blvd	20	-	-	416,350	416,350
Total City of San Diego RTCIP Funding Program		\$ 5,271,597	\$ -	\$ 23,429,148	\$ 28,700,745
Torrey Highlands FBA					
Camino Del Sur Widening - South (Merge 56)	T-3.1A	\$ 6,641,608	\$ -	\$ -	\$ 6,641,608
Camino Del Sur Widening - North (Merge 56)	T-3.1B	6,442,093	-	-	6,442,093
Carmel Mountain Rd Widening (Merge 56)	T-5.2	3,127,760	-	-	3,127,760
TH 16" Water Mains (Merge 56)	U-3	942,947	-	-	942,947

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Table 28: Developer Credit Allocations to Capital Improvements

Project	PFFP1 Project No. Reference	Prior Fiscal Year	FY 2024	Future Fiscal Year	Funding Source Total
Torrey Highlands Trail System (Merge 56)	P-6	89,935	-	-	89,935
Total Torrey Highlands FBA		\$ 17,244,343	\$ -	\$ -	\$ 17,244,343
Total		\$ 101,075,347	\$ -	\$ 35,213,270	\$ 136,288,617

Notes:

¹ The credit amounts above are exclusive to those projects which are being funded through FBA, DIF, and RTCIP credits and is not inclusive of the entire funding program.

² Except for the Prior Years totals, all other amounts shown are estimates based on the applicable reimbursement agreements and project status.

³ In the case of the Black Mountain Ranch FBA projects, the amounts shown only reflect the BMR FBA funding. Some projects may contain other funding sources.

⁴ A full description of each project is contained in the respective Black Mountain Ranch, Mission Valley, and Torrey Highlands Public Facilities Financing Plans and the Quarry Falls Transportation Phasing Plan.

⁵ Prior Fiscal Years amounts are subject to change as a result of actual project costs differing from estimated costs and delays in project completions.

⁶ The Funding Source Total amounts are subject to change as a result of revised cost estimates resulting from Public Facilities Financing Plan (PFFP) updates, and amendments to applicable reimbursement agreements.

⁷ No future credit allocations are anticipated for Black Mountain Ranch FBA projects. Remaining reimbursements will be in cash.

Planned Construction Contracts

In Fiscal Year 2012, City Council approved increases in the Mayor's CIP contract execution thresholds for City Council-approved projects provided the contract is under \$30.0 million, which has reduced project execution timelines. To improve and maintain transparency, and because they are no longer brought before City Council prior to award, individual contracts are provided here. The list of projects anticipated to move forward to bid and award construction contracts during Fiscal Year 2024 is shown in **Table 29**. The list of planned contracts is updated throughout the year as project schedules and cost estimates are amended. Additional up-to-date information on CIP contracts can be found online on the City's CIP Bid & Contracting Opportunities webpage at the following link:

<https://www.sandiego.gov/cip/bidopps>.

The list is organized by Asset Managing Department then alphabetically by project and includes the construction contract delivery method and estimated amount of the contract. Sublet projects are shown under their respective Annual Allocation.

Table 29: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Environmental Services				
Landfill Improvements / AFA00001	129		\$ -	\$ -
Miramar Place CNG Facility Upgrades / B22041		Design Build	3,578,705	4,248,000
South Miramar Landfill Gas Collection System Improvements / B22079		Design Build	2,500,000	3,750,000

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Table 29: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
West Miramar Landfill Central Basin Expansion / B23000		Design Bid Build	2,491,000	3,238,300
Environmental Services Total			\$ 8,569,705	\$ 11,236,300
Fire-Rescue				
Fire Station No. 48 - Black Mountain Ranch / S15015	140	Design Build	\$ 24,600,000	\$ 30,000,000
Fire-Rescue Total			\$ 24,600,000	\$ 30,000,000
General Services				
City Facilities Improvements / ABT00001	155		\$ -	\$ -
Police HQ Elevator Modernization / B22081		Design Build	2,317,000	2,900,000
Urban Village Idea Lab ? HVAC Repl / B23105		Design Bid Build	598,500	735,000
MLK CP MV Racquet Club W&S Connection / B23029		Job Order Contract	430,200	765,000
General Services Total			\$ 3,345,700	\$ 4,400,000
Library				
Oak Park Library / S22011	168	Design Build	\$ 24,997,000	\$ 32,085,000
Library Total			\$ 24,997,000	\$ 32,085,000
Parks & Recreation				
Mission Bay Improvements / AGF00004	222		\$ -	\$ -
DeAnza North East Parking Lot / B20107		Job Order Contract	1,692,503	2,783,573
Mission Bay Athletic Comfort Station Mod / B17179		Design Bid Build	2,316,000	3,342,000
Sunset Point Comfort Station Imp / B19176		Design Bid Build	1,349,090	2,238,000
Crown Point Playground Improvements / B19021		Design Bid Build	1,464,516	2,708,500
Crown Point Parking Lot Improvements / B19022		Design Bid Build	1,104,516	1,972,000
Ventura Comfort Station Imp / B18227		Design Bid Build	2,202,884	3,471,936
Sunset Point Parking Lot Improvements / B19159		Design Bid Build	787,000	1,300,000
El Carmel Comfort Station Improvements / B18226		Design Bid Build	1,629,785	2,733,814
Coastal Erosion and Access / AGF00006	202		\$ -	\$ -
Old Salt Pool Access Stairs / B22012		Design Build	477,900	1,207,194
Park Improvements / AGF00007	234		\$ -	\$ -
San Ysidro Act Cntr Prking Lot & ADA Imp / B20097		Design Bid Build	2,863,000	4,250,000
Marcy Neighborhood Park Improvements / B19188		Design Bid Build	2,900,000	4,471,866
Mira Mesa Community Pk Improvements / L16002	220		\$ -	\$ -
Mira Mesa Pool & Skate Plaza Ph2 / L16002.1		Design Bid Build	35,000,000	45,480,707
Beyer Park Development / S00752	187	Design Bid Build	\$ 16,000,000	\$ 19,005,766
Egger/South Bay Community Park ADA Improvements / S15031	207	Design Bid Build	\$ 3,800,000	\$ 5,580,145
Solana Highlands NP-Comfort Station Development / S16032	242	Design Bid Build	\$ 2,554,900	\$ 3,988,270

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Table 29: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Carmel Del Mar NP Comfort Station-Development / S16034	193	Design Bid Build	\$ 1,969,564	\$ 3,231,564
Sage Canyon NP Improvements / S16035	240	Job Order Contract	\$ 2,480,851	\$ 4,010,500
Carmel Grove NP Comfort Station and Park / S16038	194	Design Bid Build	\$ 971,019	\$ 2,212,865
Parks & Recreation Total			\$ 81,563,527	\$ 113,988,700
Public Utilities				
Water Treatment Plants / ABI00001	347		\$ -	\$ -
Miramar Valves Replacement / B20015		Job Order Contract	721,267	1,398,500
Standpipe and Reservoir Rehabilitations / ABL00001	335		\$ -	\$ -
Miramar Reservoir Recreation Facilities / B23136		Design Bid Build	1,500,000	2,000,000
Metro Treatment Plants / ABO00001	307		\$ -	\$ -
MBC Gas Detect Syst Replace / B20121		Design Bid Build	3,907,010	5,691,771
MBC Operations Blding Roof Repl / B23021		Job Order Contract	2,194,200	3,160,000
Metropolitan System Pump Stations / ABP00002	308		\$ -	\$ -
PQPS VFD Replacement Project / B22032		Job Order Contract	497,000	771,000
PQPS Gas Sensor Replacement / B22035		Job Order Contract	150,000	275,000
Sewer Main Replacements / AJA00001	333		\$ -	\$ -
Accelerated Sewer Referral Group 847 / B18183		Design Bid Build	1,242,900	2,028,300
Encanto Improv 2 (S) / B19035		Design Bid Build	5,725,500	8,397,400
Normal Heights Improv 1 (S) / B21048		Design Build	1,685,700	2,571,300
College East Improv 1 (S) / B21028		Design Build	6,260,580	10,251,000
Tierrasanta Improv 2 (S) / B23041		Design Bid Build	2,383,200	3,667,000
Water & Sewer Group 965 (S) / B12048		Design Bid Build	3,109,200	4,797,085
University City Improv 1 (S) / B19087		Design Bid Build	3,793,900	5,242,100
Mountain View Improv 1 (S) / B20149		Job Order Contract	453,800	720,799
Morena Improv 3 (S) / B21064		Design Bid Build	656,712	986,752
Sewer & AC Water Group 793A (S) / B19155		Design Bid Build	4,877,200	7,153,300
Lincoln Park Improv 1 (S) / B18211		Design Bid Build	1,733,350	3,480,508
Redwood Village/Rolando Park Improv 1(S) / B19139		Design Bid Build	3,470,636	4,723,636
Sewer & AC Water Group 1055 (S) / B18112		Design Bid Build	4,475,700	6,646,500
AC Water & Sewer Group 1040 (S) / B18066		Design Bid Build	1,568,500	3,537,687
Allied Gardens Improve 3 (S) / B20101		Design Bid Build	3,672,400	5,024,300
Bay Ho Improv 2 (S) / B19104		Design Bid Build	6,100,400	9,007,600
Pipeline Rehabilitation / AJA00002	324		\$ -	\$ -
University City Improv 2 (S) / B21044		Design Bid Build	5,448,900	7,636,800
Rancho Bernardo Improv 1 (S) / B23042		Design Bid Build	5,179,500	7,972,000
Lake Murray Improv 3 (S) / B22022		Design Bid Build	4,674,600	6,908,000
Large Diameter Water Transmission PPL / AKA00003	304		\$ -	\$ -

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Table 29: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Lakeside Valve Station Replacement / B17082		Design Bid Build	40,481,000	54,505,223
Water Main Replacements / AKB00003	344		\$ -	\$ -
Tecolote Cyn GC Water Conn / B15203		Design Bid Build	450,000	525,500
Encanto Improv 2 (W) / B19065		Design Bid Build	2,128,300	3,121,500
Normal Heights Improv 1 (W) / B21049		Design Build	8,926,700	12,879,000
College East Improv 1 (W) / B21029		Design Build	2,817,990	4,662,100
Sewer & AC Water Group 1055 (W) / B18115		Design Bid Build	2,509,000	3,725,900
Oak Park Improv 2 (W) / B22023		Design Build	4,088,700	6,497,000
Water & Sewer Group 965 (W) / B12057		Design Bid Build	3,418,666	5,471,487
University City Improv 1 (W) / B19086		Design Bid Build	3,982,800	5,256,400
Morena Improv 3A (W) / B22152		Design Bid Build	270,000	400,000
La Jolla Improv 1 (W) / B19120		Design Bid Build	6,511,033	9,084,912
Redwood Village Standpipe Main Replcm. / B15030		Design Bid Build	417,240	936,641
Sewer & AC Water Group 793A (W) / B19160		Design Bid Build	1,705,700	2,501,700
Lincoln Park Improv 1 (W) / B18210		Design Bid Build	1,914,000	3,165,009
Redwood Village/Rolando Park Improv 1(W) / B19141		Design Bid Build	3,913,000	5,234,000
AC Water & Sewer Group 1040 (W) / B18068		Design Bid Build	5,050,700	7,539,300
Redwood Village/Rolando Park Improv 2(W) / B19194		Design Bid Build	5,588,900	8,434,000
Allied Gardens Improve 3 (W) / B20100		Design Bid Build	3,605,900	4,955,500
Bay Ho Improv 2 (W) / B19106		Design Bid Build	2,146,300	3,193,300
Pure Water Program / ALA00001	329		\$ -	\$ -
North City Genesee Medians / B22085		Design Bid Build	1,068,564	1,246,000
EMTS Boat Dock Esplanade / S00319	293	Design Bid Build	\$ 2,160,380	\$ 3,430,851
Montezuma/Mid-City Pipeline Phase II / S11026	312	Design Bid Build	\$ 45,173,935	\$ 63,092,200
Alvarado 2nd Extension Pipeline / S12013	282	Design Bid Build	\$ 110,900,000	\$ 145,691,810
Tecolote Canyon Trunk Sewer Improvement / S15020	336	Design Bid Build	\$ 40,394,050	\$ 48,000,000
Morena Pipeline / S16027	314	Design Bid Build	\$ 41,822,320	\$ 76,626,032
Public Utilities Total			\$ 416,927,333	\$ 594,223,704
Stormwater				
Flood Resilience Infrastructure / ACA00001	359		\$ -	\$ -
South Mission Beach SD Replacement / B18117		Design Bid Build	18,664,140	25,674,925
Stormwater Green Infrastructure / ACC00001	365		\$ -	\$ -
GI Group 1012 / B16111		Design Bid Build	3,441,980	5,379,564
Southcrest Green Infrastructure (GI) / B16112		Design Bid Build	2,761,355	5,171,663
South Mission Beach GI / B18118		Design Bid Build	7,519,629	11,482,560
Stormwater Total			\$ 32,387,104	\$ 47,708,711
Transportation				
Bicycle Facilities / AIA00001	396		\$ -	\$ -
Alvarado 2nd Extension Pipeline (BL) / B22025		Design Bid Build	438,918	438,918
University City Improv 1 (BL) / B22105		Design Bid Build	149,302	149,302

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Table 29: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
South Mission Beach SD Replacement (BL) / B23088		Design Bid Build	52,814	52,814
Utilities Undergrounding Program / AID00001	447		\$ -	\$ -
Orange Ave RD Imp UU24 / B23053		Job Order Contract	629,749	1,079,750
Street Resurfacing and Reconstruction / AID00005	439		\$ -	\$ -
AC Water & Sewer Group 1029 (P) / B22062		Job Order Contract	161,241	161,241
Undergrounding Resurfacing (SS) / B22145		Design Bid Build	1,835,368	1,835,368
Orange Ave RD Imp UU24 (SS) / B23020		Job Order Contract	200,000	200,000
Asphalt Overlay 2200 (SS) / B22134		Design Bid Build	13,633,000	17,912,661
Asphalt Overlay 2202 (SS) / B23019		Design Bid Build	7,743,340	10,608,376
Allied Gardens Improv 3 (P) / B20099		Design Bid Build	100,000	150,000
Median Installation / AIG00001	420		\$ -	\$ -
Camino Del Rio West & Moore St Median / B19049		Design Bid Build	1,189,000	1,829,200
Chatsworth Blvd RRFB & Ped Refuge Island / B21117		Design Bid Build	337,025	555,800
Morena Bl & W. Bernardo Medians / B15015		Multiple	213,500	433,261
Installation of City Owned Street Lights / AIH00001	413		\$ -	\$ -
Citywide Street Lights 1901 / B19052		Job Order Contract	149,310	310,461
Citywide Street Lights Group 1801 / B18012		Design Bid Build	162,762	355,000
New Walkways / AIK00001	423		\$ -	\$ -
ADA Mid-City MS TSW-1 / B18054		Job Order Contract	873,000	1,362,800
70th-Alvarado to Saranac-Sidewalk / B17065		Design Bid Build	304,425	647,825
54th-Market to Santa Margarita Sidwlk / B18158		Design Bid Build	559,900	1,479,302
Sidewalk Repair and Reconstruction / AIK00003	432		\$ -	\$ -
Sidewalk Replacement Group 2330 / B23091		Design Bid Build	2,000,000	3,121,906
Sidewalk Replacement Group 2331 / B23092		Design Bid Build	2,000,000	3,268,906
Sidewalk Replacement Group 1902-CM / B19013		Design Bid Build	3,137,000	4,623,002
Sidewalk Replacement Group 1903-SE & CH / B19014		Design Bid Build	1,998,000	2,596,997
Traffic Calming / AIL00001	442		\$ -	\$ -
Kettner & Palm Pedestrian Hybrid Beacon / B18046		Design Bid Build	390,000	738,725
Traffic Signals - Citywide / AIL00004	443		\$ -	\$ -
47th St @ Solola Ave T/Signal / B20141		Design Bid Build	520,700	779,300
Aquarius & Camino Ruiz Traff. Signal / B19057		Design Bid Build	599,000	994,400
Mercado Dr at Del Mar Hgts TS / B22046		Design Bid Build	530,280	960,600
31st St & Market St School Traffic Sgnal / B15014		Design Bid Build	638,900	1,077,000
31st St @ National Ave Traffic Signal / B17019		Design Bid Build	431,600	800,000
Torrey Pines Rd Ped Hybrid Beacon / B20146		Design Bid Build	1,077,300	1,650,400
Traffic Signals Modification / AIL00005	444		\$ -	\$ -

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Fiscal Year 2024 Adopted Budget Summary

Table 29: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Signal Mods in Barrio Logan / B13010		Design Bid Build	539,000	1,000,900
Ash Street Signal Mods / B18069		Design Bid Build	435,042	780,000
Transportation Total			\$ 43,029,475	\$ 61,954,214
Total			\$ 635,419,844	\$ 895,596,629

Conclusion

The Fiscal Year 2024 Adopted CIP Budget provides a \$704.1 million increase to the City's multi-year CIP. This budget publishes 268 projects spanning a variety of departments and project types, including 25 new projects (16 of which received new funding) and adds funding to 92 continuing projects and four warranty projects. The Fiscal Year 2024 Adopted CIP Budget also includes a list of funding sources, a list of anticipated construction contracts, and a list of projects that received or will receive developer credits.



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Profile of the City of San Diego's CIP

Budgeting Best Practices

The City of San Diego's Capital Improvements Program (CIP) is a multi-year forecast of capital needs, which includes new construction projects and planned improvements of existing infrastructure. The CIP establishes structure and consistency by identifying, prioritizing, approving, and funding capital improvement projects through coordination of the participating City departments and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC). Implementation of CIP projects is based on the City's adopted General Plan and applicable community plans.

The City's CIP prioritization process establishes objective guidelines for project selection and numerically ranking projects. This provides decision-makers a basis for optimizing the use of available funding resources. [City Council Policy 800-14](#), Prioritizing Capital Improvements Program Projects, details the purpose, process, and implementation of the City's prioritization process. For further information on priority scores and policies, see the Project Prioritization section on page 53.

Funding for the CIP is programmed from a variety of sources, such as: sewer and water fees, TransNet, development impact fees, private donations, the sale of City-owned property, and State and federal grants. Financing in the form of bonds, lease purchase, commercial paper, and State and federal loan programs may be utilized for large and/or costly projects, and deferred capital project needs.

Additionally, the City takes cash management funding strategies into consideration when programming projects. Annual Allocations are budgeted each year and allow the City to better plan for the expansion, renovation, reallocation, or replacement of facilities, as well as providing for emergency and accelerated construction needs. This type of financial planning allows the City to better address State and federal standards. Phase-funding provides a process by which large projects are budgeted in an efficient manner that maximizes the use of available funds for each stage. This method of funding allows the contract or project to be divided into clearly defined phases, which are contracted for independently, allowing the funds to be phased into the project based on the timing of expenses.

Identification and estimation of unfunded needs, or unidentified funding, provides a method for communicating resource requirements of projects that are not fully funded and for which a funding source has not yet been identified. Some CIP project schedules indicate an undetermined timeline with unfunded needs as a mechanism to communicate intent or community support for improvements.

The operating budget impact statement, included on select CIP project pages, provides a reasonable estimate of a capital project's effect on the asset-managing department's operating budget. New or expanded capital projects can lead to increased programs, which require additional personnel and non-personnel expenditures. Conversely, capital enhancements, such as energy efficiencies, may reduce ongoing operating or maintenance expenditures. Explanation of the operating budget impact establishes the connection between the construction of an asset and the required operational needs following project completion.

CIP project cost estimates are developed by City departments based on capital asset type and commonly accepted methodology to determine a project cost that is complete, reliable, attainable, and easily verified. Project budgets consist of identified or potential funding sources and previously allocated funding. Outlying fiscal year estimates do not include an inflation factor, unless specifically noted. City departments are responsible for the regular monitoring of expenditures, encumbrances, and continuing appropriations of authorized CIP budgets to ensure accuracy and accountability within each project. Financial data referenced in the budget includes total costs and fund allocations since project inception. This CIP budget and the

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corresponding reported expenses are prepared based on the applicable generally accepted accounting principles (GAAP).

The CIP budget is the mechanism that implements the CIP and fulfills a requirement of the [City Charter \(Section 69\)](#). The City Council annually approves the CIP budget and the allocation of funds for the included projects via the Appropriations Ordinance (AO) which establishes capital spending limits for a given fiscal year. These limits include appropriations carried forward from prior years as authorized in the [City Charter \(Section 84\)](#). Although the budget includes a provision for current year anticipated funding, these funds are not included in the AO as they are either not certain to be received within the fiscal year or the appropriation of the funds will require additional legal authority. Spending limits, based on updated information, can be amended during the year through City Council action. For example, a grant may be shown as anticipated until all related documents are fully executed. The grant agreements must be accepted, and the funding appropriated via an approved Council resolution, prior to the funds being made available for project expenditure.

CIP Streamlining and Transparency

In accordance with [Council Policy 000-31](#), Capital Improvements Program Transparency, the Fiscal Year 2024 Adopted CIP Budget document includes the following information.

- A list of projects entering construction contracts is provided on page 24, allowing City Council review of the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year.
- All projects in the Fiscal Year 2024 Adopted CIP Budget have been organized into four project status categories as shown in Table 2 at the end of this section on page 38. The project status categories are:
 - New: projects that are newly established as part of the Fiscal Year 2024 Adopted CIP Budget
 - Continuing: projects initiated in Fiscal Year 2023, or in a prior year, and are currently in progress
 - Warranty: projects that are technically completed, and the asset has been put into service, but have not yet been closed
 - Underfunded: projects that are on hold due to lack of funding
- Details of funding sources and Fiscal Year 2024 allocations approved by City Council can be found in the Fiscal Year 2024 Adopted CIP Budget Summary (pages 5-29).
- Department narratives have been included for each asset-managing department in conjunction with a list of that department's projects and precede each department's project pages.
- A CIP webpage (<http://www.sandiego.gov/cip/>) provides project information, including project location maps, that is readily available to the public.

In addition to the streamlining measures above, Department of Finance releases two Semi-Annual CIP Budget Monitoring Reports each Fiscal Year; one is released in November and the second is released in May. These CIP monitoring reports provide an update on the status of the implementation of CIP cash management process improvement measures and the efficiencies gained, as well as a consolidated request for City Council action on behalf of all City departments. The purpose of these improvements, which include an internal CIP monitoring process, CIP budget review process, and a debt financing update, is to manage cash in the CIP as efficiently and effectively as possible.

CIP Performance Measures

To evaluate the success of Capital Improvements Program execution, the following performance measures are tracked and reported to the Active Transportation and Infrastructure Committee twice a year as part of

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the State of the CIP Report, released by the Engineering and Capital Projects Department. These six measures were designed to give an accurate and transparent account of ongoing CIP activity.

- The total amount expended on CIP projects
- The value of CIP contracts awarded for construction
- The value of CIP construction of assets in service
- The average number of days from bid opening to construction contract award for CIP projects
- The number of notices of award for CIP construction contracts
- The percentage of all CIP funds awarded through construction and consultant contracts that are restricted to Small Local Business Enterprise (SLBE)/Emerging Local Business Enterprise (ELBE) certified firms

Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are critical activities of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well-beyond one year.

In January 2023, the Engineering & Capital Projects Department released its Five-Year Capital Infrastructure Planning Outlook (CIP Outlook) report. The CIP Outlook presents a comprehensive overview of the City's CIP including current driving factors, review of service level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook is released on an annual basis and is used as a guide in developing the City's Annual Capital Improvements Program Budget.

The City's CIP budget incorporates five fiscal years of budget data. It includes all ongoing projects with details of current budget-to-date and expended/encumbered funding, while also detailing future revenue estimates and forecasting future needs. The budget serves as a planning tool for balancing anticipated funding with community needs and requests. The CIP budget not only shows the current adopted budget but is also a reflection of future intent. Projected budgets shown for the next four fiscal years are not a part of the annual Appropriations Ordinance adopted by City Council.

Future year funding is based upon estimated revenue from various sources. For example:

- Development Impact Fees (DIF) are dependent upon the rate of development in communities. Current projections show that revenue should be received, but there is potential it would not be collected at the rate assumed in the five-year plan.
- TransNet revenue estimates are based upon sales tax projections. These estimates are utilized in preparation of the TransNet five-year program of projects as required by the San Diego Association of Governments (SANDAG) for compliance with the Regional Transportation Improvement Program.
- The City's enterprise funds are received directly from fees and charges to users. These funding sources are reflected in the Airports, Environmental Services, Parks & Recreation/Golf Courses, and Public Utilities Departments. Anticipated funding from these sources is based on revenue trends and fees or rate schedules.

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For projects without sufficient identified funding, the balance required to fulfill the engineer's cost estimate is included on the unfunded needs list. It should also be noted that project cost estimates reflect uninflated dollars and are not adjusted for market volatility.

Table 1 provides expected revenues in major fund source categories for the current budget year and following four years of the multi-year CIP. **Table 2** provides a listing of projects by current status.

Table 1: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Total by Source
Airport Funds	\$ 4,614	\$ -	\$ 35,781	\$ 16,630	\$ 10,701	\$ 6,696	\$ 74,423
Bond Financing	104,632	65,320	82,792	25,427	16,563	-	294,733
Bus Stop Capital Improvement Fund	-	-	98	98	98	98	392
Climate Equity Fund	9,450	-	-	-	-	-	9,450
Developer Funding	-	-	-	-	-	1,690	1,690
Development Impact Fees	24,845	150	-	-	-	-	24,995
Donations	-	1,981	4,981	1,975	7	-	8,943
EDCO Community Fund	326	-	-	-	-	-	326
Energy Upgrades CEC Loan Fund	-	(10,031)	-	-	-	-	(10,031)
Enhanced Infrastructure Financing District Fund	1,150	7,725	-	-	-	-	8,875
Facilities Benefit Assessments	26,793	(443)	-	-	-	-	26,350
Federal Grants	-	98,522	-	-	-	-	98,522
Fleet Services Internal Service Fund	2,029	-	-	-	-	-	2,029
Gas Tax Fund	4,743	-	-	-	-	-	4,743
General Fund	8,050	381	-	-	-	-	8,431
Golf Course Enterprise Fund	4,000	10,750	15,000	-	-	-	29,750
Infrastructure Fund	27,156	-	-	-	-	-	27,156

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Table 1: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Total by Source
Library System Improvement Fund	300	-	-	-	-	-	300
Loans	6,830	4,793	46,635	81,406	89,041	-	228,706
Mission Bay Park Improvement Fund	12,870	5,031	15,501	16,793	18,143	19,554	87,892
Other Funding	2,347	-	-	-	-	-	2,347
Recycling Fund	10,000	-	-	-	-	-	10,000
Redevelopment Funding	713	-	-	-	-	-	713
Refuse Disposal Fund	400	(5,800)	10,050	2,800	900	4,750	13,100
Regional Transportation Congestion Improvement Program	50	6,000	-	-	-	-	6,050
San Diego Regional Parks Improvement Fund	6,330	3,097	8,347	9,042	9,769	10,529	47,115
Sewer Funds	136,411	12,019	289,010	256,864	147,369	116,083	957,757
State Grants	-	70,923	-	-	-	-	70,923
TransNet Funds	27,325	-	21,314	22,638	23,990	25,396	120,662
Trench Cut/Excavation Fee Fund	2,000	-	2,000	2,000	2,000	2,000	10,000
Utilities Undergrounding Program Fund	-	-	10,000	10,000	10,000	11,261	41,261
Water Fund	280,753	22,882	410,521	289,900	315,251	310,047	1,629,354
Total	\$ 704,115	\$ 293,300	\$ 952,029	\$ 735,573	\$ 643,831	\$ 508,105	\$ 3,836,954

Note: This table excludes unidentified funding and funding expected in Fiscal Year 2028 or later.

Projects within the CIP budget may include estimates of the project's impact on the City's operating budget. Operating impacts are provided for the first year, or the pro-rated portion of the first year, an asset is anticipated to be put into service. Full-year projections are also provided for each year in the five-year plan. Operating impacts include both personnel and non-personnel expenditures and are critical for

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departments proposing new facilities with ongoing staffing needs which will require increased expenditures in the City's General Fund.

Following is a sample of important projects in the five-year program with significant milestones expected in Fiscal Year 2024:

- The City has a goal of maintaining the average pavement Overall Condition Index (OCI) at 70. To reach this goal, in Fiscal Year 2024, the Department would need to repair 468 miles of streets. Additionally, the Department's goal is to complete 40 bike lane miles in coordination with the City's resurfacing contracts, fund and program 5,000 linear feet of new sidewalks, optimize 10 traffic signal systems and add 50 non-communicating intersections to the citywide communication network.
- Continue construction on the PWP North City Water Reclamation Plant Expansion (B21060) & NCWR Influent Pump Station and Pipeline (B16140), the Flow Equalization Basin (B21059), Metro Biosolids Center Improvements (B17006), Morena Pump Station (B21061), Morena Conveyance Northern Alignment (B15141), Morena Conveyance South & Middle Pipelines (B15141), North City Pure Facility (B15139) and Pure Water Pump Station (B15140), Pure Water Pipeline and De-Chlorination Facility and Miramar Reservoir Pump Station Improvements and the Penasquitos Pump Station Oxygenation System (B21001).
- 16 new Stormwater projects are scheduled to begin design or construction in Fiscal Year 2024, including, Hawthorn St and 3rd Ave Storm Drain, Red Pine Dr at Shady Elm Pl Storm Drain, and Skyline-Paradise Hills East.
- The Parks and Recreation Department, in collaboration with the Engineering & Capital Project Department and the San Diego Unified School District, are looking forward to the following capital improvement and joint-use projects to enhance the overall park system (for the complete list please see Parks & Recreation Project Pages): Bermuda Avenue Coastal Access Replacement, Clay Avenue Mini Park, Hickman Fields Athletic Area, and North Cove Comfort Station Improvements. Additionally, six new Joint Use Sites are anticipated to be placed into service, including Clairemont Canyons Academy and Language Academy.

Many programs will continue throughout the multi-year program, including:

- Undergrounding of utilities and repair of streetlights.
- The replacement and rehabilitation of 40 sewer miles and the construction award of 35 water pipe replacement miles.
- Improvements to facilities for compliance with the Americans with Disabilities Act (ADA).

Budget Process

The CIP budget is developed in conjunction with the City's operating budget and follows the timeline established by the City Charter. Development of the CIP budget begins earlier than that of the operating budget and is initiated by a review of project status and community needs conducted by the City Planning Department in coordination with the City's asset-managing departments. The CIP budget process considers project priorities and funding availability.

- **October - February:** Budget development training on the budgeting system and the current CIP budget process is provided to City departments with CIP project responsibilities. Departments develop fiscal year needs based on the CIP Outlook and submit proposed CIP funding requests to the Department of Finance (DoF) which are then brought to the Capital Improvements Program Review and Advisory Committee (CIPRAC) and the Capital Budget Executive Review Committee

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(CBERC) for a recommendation to the Mayor. During this timeframe, the DoF also confirms the availability of funds to support the budget to be considered by the Executive Team. The CIP budget development and CIPRAC approval calendar are established by the DoF and Engineering & Capital Projects Departments.

- **February - March:** In coordination with asset managing departments and the Engineering and Capital Projects Department, the DoF reviews all CIP project pages and prepares the proposed budget publication.
- **April:** The Mayor releases the Proposed Budget to the public by April 15 in compliance with the City Charter [Article VIII, Section 69, Item (c)].
- **May:** During the month of May, the City Council holds a series of public budget hearings. Additionally, the Mayor's May Revision to the Proposed Budget is released. This report recommends changes to specific CIP project budgets based on updated information.
- **June:** The Office of the Independent Budget Analyst releases their report, doing an analysis of the Councilmember priorities and making recommendations for final modifications to the budget. City Council reviews final modifications, makes additional modifications if necessary, and approves the budget in June. The Mayor's veto period follows City Council's initial approval. Once the budget is approved, the final changes are implemented. The Change Letter will be created to summarize the May Revision and Council Action changes to the CIP Budget. The annual Appropriations Ordinance is presented to the City Council and adopted by June 30 authorizing expenditure of the CIP Budget.

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Table 2: Projects by Project Status

Project Name	Page No	FY 2024	Project Total
New			
Alvarado WTP Filter Gallery Piping Repl / S24000	285	\$ 500,000	\$ 12,200,000
Barret Dam Outlet Bulkhead & Drawdown Improvements / S24002	286	2,000,000	15,500,000
Beyer Park Development Phase II / S23008	188	198,929	15,188,000
Billie Jean King Tennis Center Improve / RD22005	189	-	2,500,000
City Heights Urban Village/Henwood Park / P24002	181	750,000	750,000
City Hts Library Performance Annex Imp / S23013	167	655,319	6,492,931
Civic Center Complex Redevelopment / P23007	105	-	2,000,000
East Cty Residuals Line & Mission Gorge Force Main / RD23001	290	-	57,183,804
Ed Brown Center Improvements / RD22003	206	-	300,000
Electronic Positive Response Software / T24000	111	215,000	500,000
Federal Blvd Sidewalk Improv& SW Upgrade / RD24000	408	1,000,000	1,000,000
Lower Otay Dam Outlet Improvements / S24003	305	2,000,000	21,890,000
Miramar WTP Residuals Redirection / S23012	311	-	21,600,000
Mission Beach Seawall Repair / P24001	182	750,000	750,000
Morena Dam Upstream Face Replacement / S24001	313	2,500,000	16,775,000
MTRP Trail System Management / S23010	224	-	200,000
North Park Recreation Center / P24003	183	750,000	750,000
Old Logan Heights Library Renovation / S22010	170	325,521	3,718,306
Paradise Hills Community Park Trail / P24004	183	750,000	750,000
Pump Station G & 17 Full Improvement / S24006	363	6,000,000	64,600,900
Rose Canyon Safe Parking / S23014	112	-	1,030,543
Sefton Field Improvements / P23006	184	-	3,000,000
Starlight Bowl Improvements / S23009	245	-	700,000
Sunshine Bernardini Restoration / S24005	366	4,080,094	66,699,216
West Valley River Crossing / S24004	451	2,000,000	2,000,000
Total		\$ 24,474,863	\$ 318,078,700
Continuing			
101 Ash Improvements / S17009	107	\$ -	\$ 27,628,947
5th Avenue Promenade / L22002	393	-	1,473,537
69th & Mohawk Pump Station / S12011	280	-	18,838,594
Advanced Metering Infrastructure / S17008	281	-	126,535,325
Airway Road Improvements / P19007	391	-	10,000

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Alvarado 2nd Extension Pipeline / S12013	282	18,000,000	145,691,810
Alvarado Canyon Rd Realignment Project / S22005	394	-	39,800,000
Alvarado Laboratory Improvements / L22000	283	7,136,000	120,223,000
Alvarado Trunk Sewer Phase IV / S15019	284	-	72,350,001
Balboa Park Botanical Bldg Improvments / S20005	185	3,000,000	27,953,000
Balboa Park Golf Course / AEA00002	186	4,000,000	4,676,467
Barrio Logan Traffic Calming Truck Route / P22003	391	1,200,000	1,550,000
Berardini Field GDP / P22006	181	-	400,000
Beyer Park Development / S00752	187	-	19,005,766
Bicycle Facilities / AIA00001	396	692,000	144,364,735
Black Mountain Ranch Park Ph2 / RD21001	190	-	11,034,475
Boston Ave Linear Park GDP / P22005	181	1,500,000	2,000,000
Bridge Rehabilitation / AIE00001	397	-	157,340,967
Brown Field / AAA00002	97	1,500,000	48,080,084
Bus Stop Improvements / AID00007	398	-	494,942
Camino Del Sur Widening - North / RD21005	399	-	5,827,859
Camino Del Sur Widening - South / RD21004	400	1,345,161	7,863,481
Canon Street Pocket Park / S16047	191	92,800	3,320,346
Carmel Country Road Low Flow Channel / S00969	357	5,015,499	15,000,000
Carmel Del Mar NP Comfort Station-Development / S16034	193	-	3,231,564
Carmel Grove NP Comfort Station and Park / S16038	194	150,000	2,212,865
Carmel Knolls NP Comfort Station-Development / S16033	195	360,000	2,326,317
Carmel Mission NP Comfort Station Development / S16039	196	-	516,229
Carmel Mountain Road Widening / RD21006	401	-	2,377,780
Carmel Valley CP-Turf Upgrades / S16029	197	-	5,414,542
Carroll Canyon Road Planning Study / P21000	391	-	800,000
Casa Del Prado Reconstruction / S22007	198	-	5,900,000
Children's Park Improvements / S16013	199	500,000	8,700,920
Chollas Creek Oak Park Trail / S20012	200	2,100,000	3,456,500
Chollas Creek Restoration 54th St & Euclid Ave / S22009	358	-	59,900,000
Chollas Lake Improvements / L18001	201	-	1,409,512
Chollas Triangle Park / P20005	181	-	2,300,000
Cielo & Woodman Pump Station / S12012	287	1,000,000	15,421,990
CIP Emergency Reserve / ABT00006	108	-	1,000,000
City Facilities Improvements / ABT00001	155	5,602,800	365,006,834
City Heights Sidewalks and Streetlights / S19005	404	2,500,000	3,500,000

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Citywide Energy Improvements / ABT00003	377	-	242,305,468
Coastal Erosion and Access / AGF00006	202	700,000	61,506,987
Coastal Rail Trail / S00951	405	9,700,000	23,510,780
Convoy District Gateway Sign / S23007	110	500,000	1,500,000
Corrosion Control / AKA00001	288	-	800,000
Cypress Dr Cultural Corridor / S23011	406	2,000,000	2,782,192
Dams & Reservoirs Security Improvements / S22013	289	7,560,000	27,300,000
Dennerly Ranch Neigh Park / RD22001	203	-	22,000,000
East Village Green Phase 1 / S16012	204	4,675,291	78,800,725
Egger/South Bay Community Park ADA Improvements / S15031	207	-	6,980,145
El Camino Real Pipeline / L23001	291	950,000	15,230,000
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	407	14,997,804	80,403,123
El Cuervo Adobe Improvements / S14006	208	-	606,000
El Monte Pipeline No 2 / S10008	292	-	50,663,789
Emerald Hills Park GDP / P20003	182	-	4,004,213
EMTS Boat Dock Esplanade / S00319	293	-	3,430,851
Enterprise Funded IT Projects / ATT00002	121	6,616,563	24,633,936
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	294	400,000	33,290,000
Fairmount Avenue Fire Station / S14018	139	-	28,000,001
Fenton Pkwy Ext to Camino Del Rio N / RD23000	409	-	10,877,787
Fire-Rescue Air Ops Facility - PH II / S18007	145	-	23,150,244
Fire Station No. 48 - Black Mountain Ranch / S15015	140	-	30,000,000
Fire Station No. 49 - Otay Mesa / S00784	141	250,000	31,086,414
Fire Station No. 51 - Skyline Hills / S14017	143	-	14,840,957
Fleet Operations Facilities / L14002	156	110,000	11,477,886
Flood Resilience Infrastructure / ACA00001	359	24,055,164	796,017,138
Freeway Relocation / AKB00002	295	-	2,372,000
Golf Course Drive Improvements / S15040	210	709,172	7,000,000
Governmental Funded IT Projects / ATT00001	122	-	1,628,061
Grape Street Dog Park Improvements / P23001	182	-	250,000
Groundwater Asset Development Program / ABM00001	296	-	495,329
Guard Rails / AIE00002	411	300,000	3,052,354
Harbor Drive Trunk Sewer / S18006	297	17,700,000	44,200,000
Hickman Fields Athletic Area / S00751	211	1,310,000	12,376,320
Hidden Trails Neighborhood Park / S00995	212	7,150,000	10,463,196
Installation of City Owned Street Lights / AIH00001	413	-	571,125,241

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Install T/S Interconnect Systems / AIL00002	412	846,000	112,759,558
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	414	-	2,250,000
Jerabek Park Improvements / S20007	213	-	7,676,400
John Baca Park / S22004	214	1,400,000	4,973,000
Junipero Serra Museum ADA Improvements / S15034	215	479,850	2,809,787
Kearny Mesa Facility Improvements / S20009	157	-	16,421,600
Kearny Mesa Trunk Sewer / S20000	298	350,000	25,886,586
Kearny Villa Rd Pipeline / S23001	299	-	48,400,000
Kelly Street Park GDP / P22004	182	-	400,000
La Jolla View Reservoir / S15027	301	-	35,752,777
Lake Hodges Dam Replacement / S23002	302	5,000,000	150,000,000
Lakeside Valve Station Replacement / S22003	303	-	54,505,223
La Media Improv-Siempre Viva to Truck Rte / S22006	416	-	17,602,032
La Media Road Improvements / S15018	417	-	60,635,000
Landfill Improvements / AFA00001	129	400,000	29,474,820
Large Diameter Water Transmission PPL / AKA00003	304	11,678,160	76,485,289
Maple Canyon Storm Drain Upgrade / S20003	361	-	38,265,000
Marie Widman Memorial Park GDP / P23005	182	-	500,000
Market St-Euclid to Pitta-Improvements / S16022	418	-	5,569,100
MBC Equipment Upgrades / S17013	306	1,989,150	59,059,554
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	217	-	8,435,084
MBGC Irrigation & Electrical Upgrades / S11010	218	-	6,000,000
McGonigle Canyon Park P-2 / RD22000	219	812,554	8,992,183
Median Installation / AIG00001	420	500,000	34,933,227
Metropolitan System Pump Stations / ABP00002	308	2,538,000	71,361,528
Metropolitan Waste Water Department Trunk Sewers / Ajb00001	309	-	25,066,270
Metro Treatment Plants / ABO00001	307	6,138,127	83,123,953
Miramar Landfill Facility Improvements / L17000	130	10,000,000	79,779,042
Miramar Landfill Storm Water Improvements / L18002	131	-	6,041,389
Mira Mesa Community Pk Improvements / L16002	220	400,000	45,480,707
Mission Bay Golf Course / AEA00003	221	-	50,000
Mission Bay Improvements / AGF00004	222	12,869,721	238,975,493
Mohnike Adobe and Barn Restoration / S13008	223	908,973	3,242,000
Montezuma/Mid-City Pipeline Phase II / S11026	312	20,000,000	63,092,200
Montezuma Park General Dev Plan Amendment / P21002	183	-	350,000
Montgomery-Gibbs Executive Airport / AAA00001	98	3,114,497	33,123,218

Capital Improvements Program

Profile of the City of San Diego's CIP

Morena Pipeline / S16027	314	-	76,626,032
Mt. Hope Rec Ctr @ Dennis V Allen Park / P23003	183	-	750,000
Murphy Canyon Trunk Sewer Repair/Rehab / S22014	315	10,000,000	51,600,000
NCWRP Improvements to 30 mgd / S17012	316	1,184,265	41,834,868
New Walkways / AIK00001	423	2,083,000	144,050,619
Normal Street Promenade / S22012	424	2,455,000	13,294,162
North Chollas CP Improvements / L22004	225	-	22,600,000
North/South Metro Interceptors Rehabilitation / S22001	317	3,000,000	31,960,000
NTC Aquatic Center / L23002	227	-	1,955,282
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	422	-	16,185,652
Oak Park Library / S22011	168	761,883	32,085,000
Ocean Air Comfort Station and Park Improvements / S16031	228	-	2,958,772
Ocean Beach Branch Library / S20015	169	-	12,751,489
Ocean Beach Pier Replacement / L22001	230	-	100,000,000
Old Mission Dam Dredging / P23002	183	-	750,000
Olive Grove Community Park ADA Improve / S15028	231	-	5,021,866
Olive St Park Acquisition and Development / S10051	232	532,897	5,906,067
Otay 1st/2nd PPL West of Highland Avenue / S12016	318	-	30,990,500
Otay 2nd Pipeline Phase 4 / S20001	319	-	38,008,900
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	320	1,000,000	20,129,000
Otay Second Pipeline Relocation-PA / S15016	321	6,000,000	28,093,224
Otay Water Treatment Plant Upgrade Ph 3 / S23003	322	-	32,000,000
Pacific Highlands Ranch Branch Library / S14023	171	-	27,664,178
Palm Avenue Interstate 805 Interchange / S00869	428	-	44,114,579
Park Boulevard At-Grade Crossing / S15045	429	500,000	27,255,948
Park Improvements / AGF00007	234	4,245,416	495,376,700
Pipeline Rehabilitation / AJA00002	324	2,569,352	123,600,736
Police Range Refurbishment Phase II / S18005	267	-	17,800,000
Pressure Reduction Facility Upgrades / AKA00002	325	3,319,877	19,363,582
PS2 Power Reliability & Surge Protection / S00312	326	-	76,100,800
Pump Station D Upgrade / S22015	362	-	42,890,000
Pump Station Restorations / ABP00001	327	500,000	26,632,776
Pure Water Phase 2 / ALA00002	328	11,000,000	3,699,736,568
Pure Water Pooled Contingency / P19002	277	23,948,288	79,257,180
Pure Water Program / ALA00001	329	76,510,000	1,505,864,512
Rancho Bernardo CP Improvements / L20000	235	-	4,771,336

Capital Improvements Program

Profile of the City of San Diego's CIP

Rancho Bernardo Industrial Pump Stn Replacement / S21004	330	-	13,198,000
Recycled Water Systems Upgrades / AHC00004	331	-	50,000
Regional Park Improvements / AGF00005	237	-	158,239,026
Resource-Based Open Space Parks / AGE00001	238	100,000	15,944,004
Riviera Del Sol Neighborhood Park / S00999	239	-	9,570,838
Sage Canyon NP Improvements / S16035	240	3,400,000	6,097,357
Salk Neighborhood Park & Joint Use Devel / S14007	241	-	11,287,278
San Carlos Branch Library / S00800	172	5,000,000	35,299,999
S. Bancroft & Greely Unimproved Street / P22007	391	-	600,000
Scripps Miramar Ranch Library / S00811	173	2,650,000	9,623,056
SD River Dredging Qualcomm Way to SR163 / S00606	364	-	839,000
Sewer CIP Emergency Reserve / ABT00007	332	-	10,000,000
Sewer Main Replacements / AJA00001	333	48,675,107	729,055,720
Sidewalk Repair and Reconstruction / AIK00003	432	2,000,000	145,650,996
Siempre Viva Road Improvements / P19006	391	-	10,000
Solana Highlands NP-Comfort Station Development / S16032	242	990,000	3,988,270
Southeastern Mini Park Improvements / L16000	243	-	5,381,918
South San Diego Reservoir Replacement / S23004	334	-	45,600,000
Southwest Neighborhood Park / S22002	244	-	26,878,000
Spruce St Bridge Rehab / P23004	392	-	288,871
Standpipe and Reservoir Rehabilitations / ABL00001	335	1,847,407	52,924,729
State Route 56 Freeway Expansion / RD14000	436	-	22,983,843
Stormwater Green Infrastructure / ACC00001	365	1,970,990	1,559,277,999
Streamview Drive Improvements Phase 2 / S18000	437	2,000,000	17,171,841
Street Light Circuit Upgrades / AIH00002	438	555,000	32,607,209
Street Resurfacing and Reconstruction / AID00005	439	104,600,001	1,244,080,707
Sunset Cliffs Park Drainage Improvements / L14005	247	1,141,027	7,741,000
Sunset Cliffs Seawall Improvement / S23006	440	-	7,827,900
Switzer Canyon Bridge Enhancement / P21006	184	-	33,358
Taft Joint Use Facility Development / S15026	248	-	3,567,688
Tecolote Canyon Trunk Sewer Improvement / S15020	336	6,000,000	48,000,000
TH 16" Water Mains / RD21007	337	-	624,508
Torrey Highlands NP Upgrades / S16036	250	-	2,198,401
Torrey Highlands Trail System / RD21003	251	-	91,700
Torrey Pines Fire Station / S19003	147	-	24,256,000
Torrey Pines GC Clubhouse & Maintenance / S23005	252	-	59,910,000

Capital Improvements Program

Profile of the City of San Diego's CIP

Torrey Pines Golf Course / AEA00001	253	-	4,410,000
Traffic Calming / AIL00001	442	486,000	10,717,779
Traffic Signals - Citywide / AIL00004	443	3,526,400	50,994,403
Traffic Signals Modification / AIL00005	444	1,137,374	47,242,512
University Avenue Complete Street Phase1 / S18001	445	-	12,380,291
University Avenue Mobility / S00915	446	910,091	11,572,960
University Community Library / P22008	165	-	1,940,000
Unscheduled Projects / AJA00003	340	-	1,500,899
Upper Auburn Creek Revitalization Project / S22008	367	-	90,382,973
Utilities Undergrounding Program / AID00001	447	-	82,007,985
Via de la Valle Widening / RD11001	448	-	35,037,867
Wangenheim Joint Use Facility / S15007	254	-	9,660,341
Water CIP Emergency Reserve / ABT00008	343	-	5,000,000
Water Main Replacements / AKB00003	344	99,388,939	1,025,224,341
Water Pump Station Restoration / ABJ00001	345	-	75,405,724
Water SCADA IT Upgrades / T22001	346	3,500,000	16,100,000
Water Treatment Plants / ABI00001	347	2,300,000	25,286,478
W Mission Bay Dr Bridge Over SD River / S00871	450	-	150,910,113
Total		\$ 676,591,600	\$ 18,087,225,757
Warranty			
30th Street Pipeline Replacement / S12010	279	\$ -	\$ 33,619,016
Balboa Avenue Corridor Improvements / S00831	395	-	3,143,987
Canyonside Community Park Improvements / S12004	192	-	2,251,126
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	402	-	20,768,154
City Heights Pedestrian Improvements / S15044	403	-	3,468,673
EB Scripps Pk Comfort Station Replacement / S15035	205	-	5,718,470
Fairbrook Neighborhood Park Development / S01083	209	60,000	6,071,281
Fire Station No. 50 - North University City / S13021	142	-	15,000,000
Georgia Street Bridge Improvements / S00863	410	-	16,700,589
La Jolla Scenic Drive 16inch Main / S12009	300	-	12,348,000
La Jolla Village Drive-I-805 Ramps / S00857	415	-	23,974,536
La Paz Mini Park / S11103	216	-	2,617,840
Market Street-47th to Euclid-Complete Street / S16061	419	300,000	11,655,084
Miramar Clearwell Improvements / S11024	310	-	120,328,744
Miramar Road-I-805 Easterly Ramps / S00880	421	2,510,857	11,429,930
North Park Mini Park / S10050	226	178,001	6,172,897

Capital Improvements Program

Profile of the City of San Diego's CIP

Ocean Beach Pier Improvements / S20011	229	-	1,232,907
Old Otay Mesa Road-Westerly / S00870	425	-	15,947,516
OM Road T-9.2 & Traffic Signals T-35 / RD22002	426	-	3,134,395
Otay Mesa Truck Route Phase 4 / S11060	427	-	19,823,494
Pacific Beach Pipeline South (W) / S12015	323	-	44,359,933
Park de la Cruz Community Ctr & Gym Bldg / S16059	233	-	10,353,669
Playa del Sol Parkway / RD20000	430	-	3,123,640
Rancho Mission Canyon Park Upgrades / S15004	236	-	2,404,695
SR 163/Clairemont Mesa Blvd Interchange / S00905	433	-	18,346,200
SR 163/Friars Road / S00851	434	-	64,080,996
SR94/Euclid Av Interchange Phase 2 / S14009	435	-	6,869,800
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	246	-	4,404,874
Talmadge Traffic Calming Infrastructure / S17001	249	-	343,000
Tierrasanta (Via Dominique) Pump Station / S12040	338	-	18,918,996
Torrey Meadows Drive Overcrossing / S10015	441	-	15,215,000
University Ave Pipeline Replacement / S11021	339	-	29,550,000
Upas St Pipeline Replacement / S11022	341	-	36,265,020
Water & Sewer Group Job 816 (W) / S13015	342	-	16,199,392
Wightman Street Neighborhood Park / S00767	255	-	3,530,779
Total		\$ 3,048,858	\$ 609,372,633
Underfunded			
Convention Center Phase III Expansion / S12022	109	\$ -	\$ 685,011,298
Fire Station No. 54 - Paradise Hills / S00785	144	-	18,605,654
North Pacific Beach Lifeguard Station / S10119	146	-	11,510,000
Sea World Dr/I5 Interchange Improvement / S00888	431	-	120,163,109
Village Center Loop Rd-N Carmel Valley Rd / S19002	449	-	53,000,000
Total		\$ -	\$ 888,290,061



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Capital Improvements Program

Fiscal Year 2023 Budget Update

Project Changes

Table 1 provides a summary of how the CIP budget has changed since the Fiscal Year 2023 Adopted Budget.

Table 1: Summary of Changes in the 2024 Adopted Budget

Description of Change	No.
Published Projects in 2023 Adopted Budget	261
Number of New Projects Initiated Since Adoption	25
Number of Projects Closed Since Adoption	18
Number of Projects Converted to New Project Accounting Structure	4
Published Projects in 2024 Adopted Budget	268
Number of Active Projects (Including Sublets)	1,344

Table 2 lists the newly published projects, which includes 25 newly published projects, of which, 16 are receiving funding in the Fiscal Year 2024 Adopted Budget.

Table 2: Projects Added in the Fiscal Year 2024 CIP Budget

Project	Continuing Appropriations	FY2024	FY2024 Anticipated
Alvarado WTP Filter Gallery Piping Repl / S24000	\$-	\$500,000	\$-
Barret Dam Outlet Bulkhead & Drawdown Improvements / S24002	-	2,000,000	-
Beyer Park Development Phase II / S23008	3,847,460	198,929	8,000,000
Billie Jean King Tennis Center Improve / RD22005	1,250,000	-	-
City Heights Urban Village/Henwood Park / P24002	-	750,000	-
City Hts Library Performance Annex Imp / S23013	-	655,319	4,310,637
Civic Center Complex Redevelopment / P23007	1,480,741	-	-
East Cty Residuals Line & Mission Gorge Force Main / RD23001	42,800,503	-	-
Ed Brown Center Improvements / RD22003	-	-	-
Electronic Positive Response Software / T24000	-	215,000	285,000
Federal Blvd Sidewalk Improv& SW Upgrade / RD24000	-	1,000,000	-
Lower Otay Dam Outlet Improvements / S24003	-	2,000,000	-
Miramar WTP Residuals Redirection / S23012	200,000	-	-
Mission Beach Seawall Repair / P24001	-	750,000	-

Capital Improvements Program

Fiscal Year 2023 Budget Update

Project	Continuing Appropriations	FY2024	FY2024 Anticipated
Morena Dam Upstream Face Replacement / S24001	-	2,500,000	-
MTRP Trail System Management / S23010	200,000	-	-
North Park Recreation Center / P24003	-	750,000	-
Old Logan Heights Library Renovation / S22010	1,891,569	325,521	-
Paradise Hills Community Park Trail / P24004	-	750,000	-
Pump Station G & 17 Full Improvement / S24006	-	6,000,000	-
Rose Canyon Safe Parking / S23014	455,745	-	-
Sefton Field Improvements / P23006	2,938,629	-	-
Starlight Bowl Improvements / S23009	100,000	-	600,000
Sunshine Bernardini Restoration / S24005	-	4,080,094	-
West Valley River Crossing / S24004	-	2,000,000	-

Through June of Fiscal Year 2023, 18 projects were closed, which resulted in \$1.8 million in a variety of sources returning to fund balances. Projects were closed either as the result of the asset being completed and put into service or as the result of the City Council approving the cancellation of the project. **Table 3** lists the projects that have been closed and are no longer published. **Table 4** lists the projects that have changed accounting structure since last budget publication.

Table 3: Projects Removed from the Capital Improvements Program since Fiscal Year 2023

Project	Department
Accela Implementation Phase 2 / T19003	Citywide
Alta La Jolla Drive Drainage Repair Phil / S10001	Stormwater
Balboa Park West Mesa Comfort Station Replacement / S15036	Parks & Recreation
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	Parks & Recreation
Bay Terrace Senior Center / S16060	Parks & Recreation
Chollas Building / S11025	Public Utilities
Chollas Community Park Comfort Station / S16058	Parks & Recreation
Del Sol Boulevard-Central / S00858	Transportation
Famosa Slough Salt Marsh Creation / S00605	Parks & Recreation
Genesee Avenue Widen I-5 Crossing / S00839	Transportation
Instrumentation and Control / AKB00007	Public Utilities
North Park Community Park Dog Park / P23000	Parks & Recreation
Rolando Joint Use Facility Development / S15029	Parks & Recreation
SBWR Plant Demineralization / S00310	Public Utilities
Torrey Pines Road Slope Restoration / S00877	Transportation
University Heights Reservoir Rehabilitation / S20002	Public Utilities
Villa Monserate Neighborhood Park Upgrades / S16048	Parks & Recreation

Capital Improvements Program Fiscal Year 2023 Budget Update

Project	Department
W Bernardo Dr at Bernardo Ctr Dr Inter / RD20007	Transportation

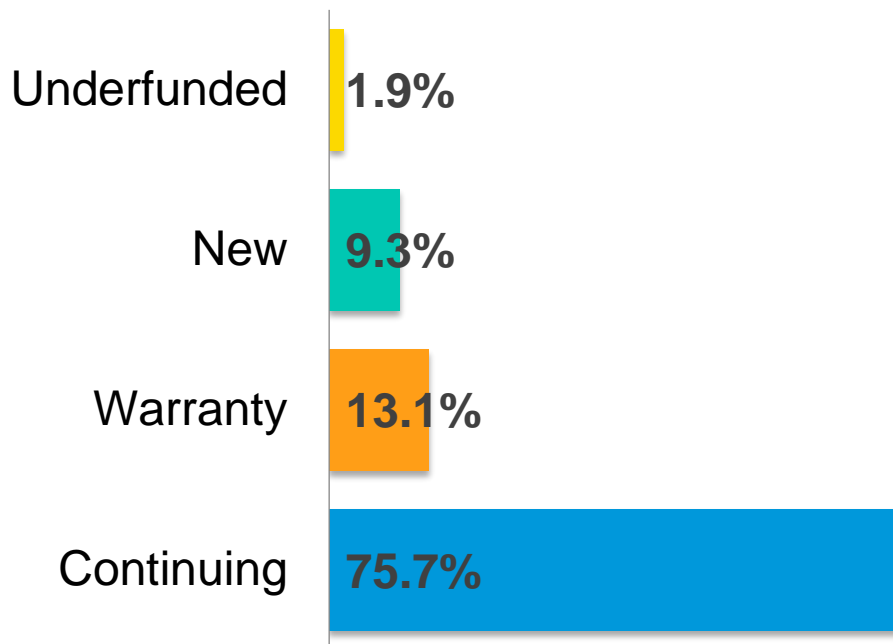
Table 4: Projects that Changed Accounting Structure since Fiscal Year 2023

Previous Project	Current Project	Department
Cypress Dr Cultural Corridor / P22002	Cypress Dr Cultural Corridor / S23011	Transportation
El Camino Real Pipeline / S23000	El Camino Real Pipeline / L23001	Public Utilities
Fenton Pkwy Ext to Camino Del Rio N / P21004	Fenton Pkwy Ext to Camino Del Rio N / RD23000	Transportation
NTC Aquatic Center / S10000	NTC Aquatic Center / L23002	Parks & Recreation

Project Progress

In accordance with [Council Policy 000-31](#), Capital Improvements Program Transparency, all published projects in the CIP budget have been categorized by four progress categories - New, Continuing, Warranty or Underfunded. The complete list of categorized projects can be found in the Profile of the City's CIP section on page 38. The current breakdown is shown in **Figure 1** below.

Figure 1: Projects by Project Status



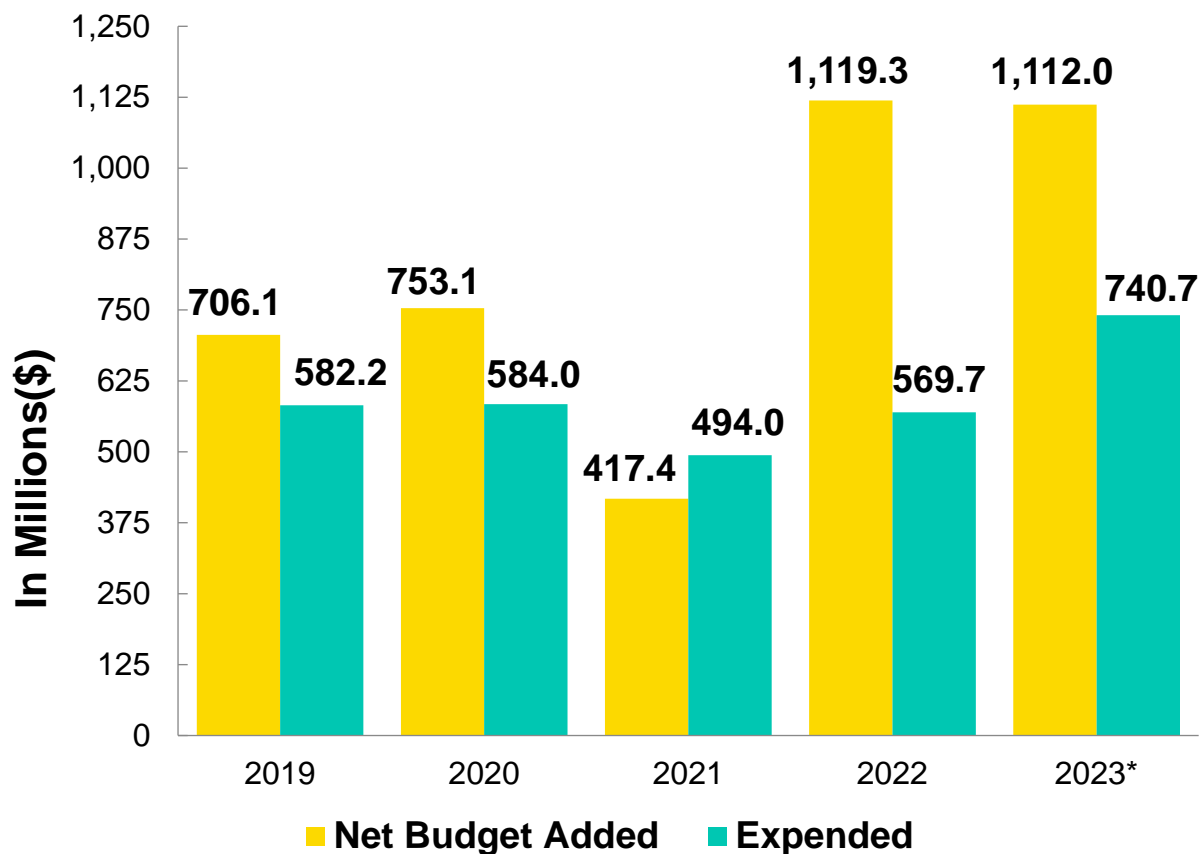
Capital Improvements Program

Fiscal Year 2023 Budget Update

Project Expenditures

Since Fiscal Year 2019, \$4.12 billion dollars has been added to the Capital Improvements Program budget with \$2.97 billion expended. Annual budget additions support on-going multi-year CIP needs, and funds appropriated in a certain year may be expended over several years. For Fiscal Year 2023, the largest portion of CIP dollars were spent on potable reuse, water, transportation, and wastewater projects. These four project types represent 77.4 percent of the \$740.7 million in CIP expenditures during Fiscal Year 2023. **Figure 2** below provides a 5-year programmatic summary of budget added and expended by fiscal year.

Figure 2: Budget Added and Expended by Year



* Fiscal Year 2023 Net Budget Added and Expended include unaudited activity through June 30, 2023.

Contracts Awarded

Consultant and construction contracts account for a significant portion of annual CIP expenditures. The Engineering & Capital Projects Department (E&CP) is responsible for the bid and award process for CIP contracts. Based on data provided by E&CP, at least 130 consultant and construction contracts, totaling \$992 million, were awarded during Fiscal Year 2023.

One goal of [City Council Policy 000-31](#), Capital Improvements Program Transparency is the streamlining of the contract award process. By publishing a list of projects expecting to enter into contracts in the budget

Capital Improvements Program Fiscal Year 2023 Budget Update

document, City Council can review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year, which reduces project execution time. The list of projects expecting to enter contracts during Fiscal Year 2024 can be found on page 24.



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Capital Improvements Program

Project Prioritization

Priority Scores are given to projects to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

Prioritization Policy

[Council Policy 800-14](#), Prioritizing CIP Projects, sets the guidelines for how CIP projects are prioritized and funded. Recent updates include amendments to the factors that must be considered when adding projects to the annual Capital Improvements Program budgets. The updates of the Council Policy ensure that the guiding principles of the City's recently adopted policies, like the Parks Master Plan, Climate Action Plan and Build Better SD initiative, are incorporated into the City's delivery of needed neighborhood developments and infrastructure investments. The overall goal is to establish an infrastructure prioritization process that can be used as a factor to deliver infrastructure efficiently and equitably across the City.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Prior to inclusion in the CIP Budget, a high-level project score will be developed to aide in determining whether the project will be included in the next fiscal year CIP Budget.
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

Priority Scoring

Table 1 lists the scoring weights taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

Table 1: Scoring Weights

Factors	Parks & Rec and Golf Assets	Library Assets	Mobility Assets	Public Safety & General Service Assets	Enterprise & Fee-Funded Assets	Flood Resiliency & Water Quality Assets
1. Legal Compliance and Risk to Health, Safety and Environment	18	13	25	25	25	25
2. Asset Condition and Level of Service	25	25	25	28	25	25
3. Equal and Equitable Community Investment	20	20	20	20	20	20
4. Sustainability and Conservation	25	25	15	15	15	15
5. Funding Availability	5	10	5	5	5	5
6. Project Readiness	5	5	5	5	5	5
7. Multi Asset Benefit	2	2	5	2	5	5
Total	100	100	100	100	100	100

Capital Improvements Program

Project Prioritization

Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

Table 2 groups all active projects by major asset category. The projects are then listed by priority score.

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Airport Assets				
Brown Field / AAA00002	97	Continuing	Annual	Annual
Montgomery-Gibbs Executive Airport / AAA00001	98	Continuing	Annual	Annual
Building				
Rancho Bernardo Industrial Pump Stn Replacement / S21004	330	Continuing	97	High
69th & Mohawk Pump Station / S12011	280	Continuing	96	High
Tierrasanta (Via Dominique) Pump Station / S12040	338	Warranty	96	High
Miramar Clearwell Improvements / S11024	310	Warranty	95	High
Lake Hodges Dam Replacement / S23002	302	Continuing	92	High
MBC Equipment Upgrades / S17013	306	Continuing	92	High
NCWRP Improvements to 30 mgd / S17012	316	Continuing	92	High
Otay Water Treatment Plant Upgrade Ph 3 / S23003	322	Continuing	90	High
PS2 Power Reliability & Surge Protection / S00312	326	Continuing	90	High
Fire Station No. 51 - Skyline Hills / S14017	143	Continuing	87	High
Torrey Pines Fire Station / S19003	147	Continuing	87	High
Police Range Refurbishment Phase II / S18005	267	Continuing	86	High
Alvarado Laboratory Improvements / L22000	283	Continuing	85	High
Fleet Operations Facilities / L14002	156	Continuing	84	High
Miramar WTP Residuals Redirection / S23012	311	New	83	High
North Pacific Beach Lifeguard Station / S10119	146	Underfunded	83	High

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
EMTS Boat Dock Esplanade / S00319	293	Continuing	81	Medium
Fire Station No. 49 - Otay Mesa / S00784	141	Continuing	81	Medium
Fire Station No. 54 - Paradise Hills / S00785	144	Underfunded	81	Medium
101 Ash Improvements / S17009	107	Continuing	80	Medium
Barret Dam Outlet Bulkhead & Drawdown Improvements / S24002	286	New	80	Medium
Alvarado WTP Filter Gallery Piping Repl / S24000	285	New	79	Medium
Cielo & Woodman Pump Station / S12012	287	Continuing	79	Medium
Morena Dam Upstream Face Replacement / S24001	313	New	79	Medium
Fairmount Avenue Fire Station / S14018	139	Continuing	78	Medium
Fire-Rescue Air Ops Facility - PH II / S18007	145	Continuing	77	Medium
Lower Otay Dam Outlet Improvements / S24003	305	New	76	Medium
Civic Center Complex Redevelopment / P23007	105	New	75	Medium
Dams & Reservoirs Security Improvements / S22013	289	Continuing	75	Medium
Old Logan Heights Library Renovation / S22010	170	New	75	Medium
Fire Station No. 50 - North University City / S13021	142	Warranty	74	Medium
Casa Del Prado Reconstruction / S22007	198	Continuing	70	Medium
EB Scripps Pk Comfort Station Replacement / S15035	205	Warranty	70	Medium
Fire Station No. 48 - Black Mountain Ranch / S15015	140	Continuing	70	Medium
Oak Park Library / S22011	168	Continuing	65	Low
South San Diego Reservoir Replacement / S23004	334	Continuing	65	Low
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	294	Continuing	63	Low
Ocean Beach Branch Library / S20015	169	Continuing	62	Low
City Hts Library Performance Annex Imp / S23013	167	New	61	Low
Pacific Highlands Ranch Branch Library / S14023	171	Continuing	60	Low
Scripps Miramar Ranch Library / S00811	173	Continuing	60	Low
Advanced Metering Infrastructure / S17008	281	Continuing	59	Low
NTC Aquatic Center / L23002	227	Continuing	56	Low
Kearny Mesa Facility Improvements / S20009	157	Continuing	54	Low
Mira Mesa Community Pk Improvements / L16002	220	Continuing	54	Low

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
San Carlos Branch Library / S00800	172	Continuing	54	Low
Balboa Park Botanical Bldg Improvments / S20005	185	Continuing	50	Low
Rose Canyon Safe Parking / S23014	112	New	41	Low
Park de la Cruz Community Ctr & Gym Bldg / S16059	233	Warranty	40	Low
University Community Library / P22008	165	Continuing	32	Low
CIP Emergency Reserve / ABT00006	108	Continuing	Annual	Annual
City Facilities Improvements / ABT00001	155	Continuing	Annual	Annual
Citywide Energy Improvements / ABT00003	377	Continuing	Annual	Annual
Groundwater Asset Development Program / ABM00001	296	Continuing	Annual	Annual
Metropolitan System Pump Stations / ABP00002	308	Continuing	Annual	Annual
Metro Treatment Plants / ABO00001	307	Continuing	Annual	Annual
Pump Station Restorations / ABP00001	327	Continuing	Annual	Annual
Sewer CIP Emergency Reserve / ABT00007	332	Continuing	Annual	Annual
Standpipe and Reservoir Rehabilitations / ABL00001	335	Continuing	Annual	Annual
Water CIP Emergency Reserve / ABT00008	343	Continuing	Annual	Annual
Water Pump Station Restoration / ABJ00001	345	Continuing	Annual	Annual
Water Treatment Plants / ABI00001	347	Continuing	Annual	Annual
Convention Center Phase III Expansion / S12022	109	Underfunded	N/A	N/A
Drainage				
Chollas Creek Restoration 54th St & Euclid Ave / S22009	358	Continuing	91	High
Maple Canyon Storm Drain Upgrade / S20003	361	Continuing	86	High
Sunshine Bernardini Restoration / S24005	366	New	80	High
SD River Dredging Qualcomm Way to SR163 / S00606	364	Continuing	69	Medium
Pump Station G & 17 Full Improvement / S24006	363	New	67	Medium
Upper Auburn Creek Revitalization Project / S22008	367	Continuing	64	Medium
Pump Station D Upgrade / S22015	362	Continuing	43	Low
Carmel Country Road Low Flow Channel / S00969	357	Continuing	41	Low
Flood Resilience Infrastructure / ACA00001	359	Continuing	Annual	Annual
Stormwater Green Infrastructure / ACC00001	365	Continuing	Annual	Annual
Golf Courses				

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Torrey Pines GC Clubhouse & Maintenance / S23005	252	Continuing	80	High
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	217	Continuing	60	Medium
MBGC Irrigation & Electrical Upgrades / S11010	218	Continuing	54	Low
Balboa Park Golf Course / AEA00002	186	Continuing	Annual	Annual
Mission Bay Golf Course / AEA00003	221	Continuing	Annual	Annual
Torrey Pines Golf Course / AEA00001	253	Continuing	Annual	Annual
Intangible Assets - Information Tech				
Enterprise Funded IT Projects / ATT00002	121	Continuing	Annual	Annual
Governmental Funded IT Projects / ATT00001	122	Continuing	Annual	Annual
Electronic Positive Response Software / T24000	111	New	N/A	N/A
Water SCADA IT Upgrades / T22001	346	Continuing	N/A	N/A
Landfills				
Miramar Landfill Storm Water Improvements / L18002	131	Continuing	88	High
Miramar Landfill Facility Improvements / L17000	130	Continuing	77	Medium
Landfill Improvements / AFA00001	129	Continuing	Annual	Annual
Parks				
Chollas Creek Oak Park Trail / S20012	200	Continuing	85	High
Rancho Mission Canyon Park Upgrades / S15004	236	Warranty	83	High
MTRP Trail System Management / S23010	224	New	77	High
Riviera Del Sol Neighborhood Park / S00999	239	Continuing	73	High
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	246	Warranty	72	High
East Village Green Phase 1 / S16012	204	Continuing	69	High
Montezuma Park General Dev Plan Amendment / P21002	183	Continuing	69	High
Kelly Street Park GDP / P22004	182	Continuing	68	High
Berardini Field GDP / P22006	181	Continuing	66	High
Boston Ave Linear Park GDP / P22005	181	Continuing	66	High
Dennerly Ranch Neigh Park / RD22001	203	Continuing	66	High
Beyer Park Development Phase II / S23008	188	New	65	High
Olive Grove Community Park ADA Improve / S15028	231	Continuing	65	High
Sefton Field Improvements / P23006	184	New	65	High

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Starlight Bowl Improvements / S23009	245	New	65	High
Chollas Lake Improvements / L18001	201	Continuing	64	High
Chollas Triangle Park / P20005	181	Continuing	64	High
La Paz Mini Park / S11103	216	Warranty	64	High
North Chollas CP Improvements / L22004	225	Continuing	64	High
Ocean Beach Pier Improvements / S20011	229	Warranty	64	High
Grape Street Dog Park Improvements / P23001	182	Continuing	63	High
Mt. Hope Rec Ctr @ Dennis V Allen Park / P23003	183	Continuing	63	High
Olive St Park Acquisition and Development / S10051	232	Continuing	63	High
Jerabek Park Improvements / S20007	213	Continuing	62	Medium
Southwest Neighborhood Park / S22002	244	Continuing	62	Medium
Taft Joint Use Facility Development / S15026	248	Continuing	62	Medium
McGonigle Canyon Park P-2 / RD22000	219	Continuing	61	Medium
Rancho Bernardo CP Improvements / L20000	235	Continuing	61	Medium
Children's Park Improvements / S16013	199	Continuing	60	Medium
City Heights Urban Village/Henwood Park / P24002	181	New	60	Medium
Egger/South Bay Community Park ADA Improvements / S15031	207	Continuing	60	Medium
Hickman Fields Athletic Area / S00751	211	Continuing	60	Medium
Paradise Hills Community Park Trail / P24004	183	New	60	Medium
Carmel Valley CP-Turf Upgrades / S16029	197	Continuing	59	Medium
Mohnike Adobe and Barn Restoration / S13008	223	Continuing	59	Medium
Wangenheim Joint Use Facility / S15007	254	Continuing	59	Medium
Canon Street Pocket Park / S16047	191	Continuing	58	Low
Carmel Del Mar NP Comfort Station-Development / S16034	193	Continuing	58	Low
Carmel Grove NP Comfort Station and Park / S16038	194	Continuing	58	Low
Carmel Knolls NP Comfort Station-Development / S16033	195	Continuing	58	Low
Carmel Mission NP Comfort Station Development / S16039	196	Continuing	58	Low
Fairbrook Neighborhood Park Development / S01083	209	Warranty	58	Low
Marie Widman Memorial Park GDP / P23005	182	Continuing	58	Low

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Mission Beach Seawall Repair / P24001	182	New	58	Low
Ocean Air Comfort Station and Park Improvements / S16031	228	Continuing	58	Low
Solana Highlands NP-Comfort Station Development / S16032	242	Continuing	58	Low
Emerald Hills Park GDP / P20003	182	Continuing	57	Low
Southeastern Mini Park Improvements / L16000	243	Continuing	57	Low
John Baca Park / S22004	214	Continuing	55	Low
North Park Recreation Center / P24003	183	New	54	Low
El Cuervo Adobe Improvements / S14006	208	Continuing	53	Low
North Park Mini Park / S10050	226	Warranty	53	Low
Old Mission Dam Dredging / P23002	183	Continuing	53	Low
Torrey Highlands Trail System / RD21003	251	Continuing	53	Low
Beyer Park Development / S00752	187	Continuing	51	Low
Black Mountain Ranch Park Ph2 / RD21001	190	Continuing	51	Low
Ed Brown Center Improvements / RD22003	206	New	51	Low
Sunset Cliffs Park Drainage Improvements / L14005	247	Continuing	51	Low
Wightman Street Neighborhood Park / S00767	255	Warranty	49	Low
Ocean Beach Pier Replacement / L22001	230	Continuing	47	Low
Junipero Serra Museum ADA Improvements / S15034	215	Continuing	46	Low
Billie Jean King Tennis Center Improve / RD22005	189	New	44	Low
Hidden Trails Neighborhood Park / S00995	212	Continuing	40	Low
Torrey Highlands NP Upgrades / S16036	250	Continuing	40	Low
Sage Canyon NP Improvements / S16035	240	Continuing	27	Low
Canyonside Community Park Improvements / S12004	192	Warranty	22	Low
Salk Neighborhood Park & Joint Use Devel / S14007	241	Continuing	19	Low
Coastal Erosion and Access / AGF00006	202	Continuing	Annual	Annual
Mission Bay Improvements / AGF00004	222	Continuing	Annual	Annual
Park Improvements / AGF00007	234	Continuing	Annual	Annual
Regional Park Improvements / AGF00005	237	Continuing	Annual	Annual
Resource-Based Open Space Parks / AGE00001	238	Continuing	Annual	Annual
Potable Reuse				

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Pure Water Pooled Contingency / P19002	277	Continuing	85	High
Pure Water Phase 2 / ALA00002	328	Continuing	Annual	Annual
Pure Water Program / ALA00001	329	Continuing	Annual	Annual
Reclaimed Water System				
Recycled Water Systems Upgrades / AHC00004	331	Continuing	Annual	Annual
Transportation				
Market Street-47th to Euclid-Complete Street / S16061	419	Warranty	95	High
SR94/Euclid Av Interchange Phase 2 / S14009	435	Warranty	88	High
Carroll Canyon Road Planning Study / P21000	391	Continuing	87	High
University Avenue Complete Street Phase1 / S18001	445	Continuing	85	High
La Media Road Improvements / S15018	417	Continuing	84	High
Park Boulevard At-Grade Crossing / S15045	429	Continuing	83	High
Coastal Rail Trail / S00951	405	Continuing	82	High
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	407	Continuing	82	High
University Avenue Mobility / S00915	446	Continuing	82	High
Streamview Drive Improvements Phase 2 / S18000	437	Continuing	81	High
City Heights Pedestrian Improvements / S15044	403	Warranty	80	High
Normal Street Promenade / S22012	424	Continuing	76	High
City Heights Sidewalks and Streetlights / S19005	404	Continuing	74	High
Sea World Dr/I5 Interchange Improvement / S00888	431	Underfunded	74	High
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	402	Warranty	73	High
OM Road T-9.2 & Traffic Signals T-35 / RD22002	426	Warranty	73	High
Miramar Road-I-805 Easterly Ramps / S00880	421	Warranty	71	High
SR 163/Clairemont Mesa Blvd Interchange / S00905	433	Warranty	71	High
La Media Improv-Siempre Viva to Truck Rte / S22006	416	Continuing	70	Medium
W Mission Bay Dr Bridge Over SD River / S00871	450	Continuing	70	Medium
Georgia Street Bridge Improvements / S00863	410	Warranty	69	Medium
Fenton Pkwy Ext to Camino Del Rio N / RD23000	409	Continuing	68	Medium
Village Center Loop Rd-N Carmel Valley Rd / S19002	449	Underfunded	68	Medium
Alvarado Canyon Rd Realignment Project / S22005	394	Continuing	67	Medium

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	414	Continuing	66	Medium
Old Otay Mesa Road-Westerly / S00870	425	Warranty	66	Medium
Otay Mesa Truck Route Phase 4 / S11060	427	Warranty	66	Medium
Sunset Cliffs Seawall Improvement / S23006	440	Continuing	66	Medium
Airway Road Improvements / P19007	391	Continuing	65	Medium
Siempre Viva Road Improvements / P19006	391	Continuing	65	Medium
Playa del Sol Parkway / RD20000	430	Warranty	64	Medium
SR 163/Friars Road / S00851	434	Warranty	61	Medium
Barrio Logan Traffic Calming Truck Route / P22003	391	Continuing	57	Medium
La Jolla Village Drive-I-805 Ramps / S00857	415	Warranty	56	Medium
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	422	Continuing	56	Medium
Balboa Avenue Corridor Improvements / S00831	395	Warranty	54	Medium
Cypress Dr Cultural Corridor / S23011	406	Continuing	53	Low
Palm Avenue Interstate 805 Interchange / S00869	428	Continuing	53	Low
West Valley River Crossing / S24004	451	New	52	Low
Camino Del Sur Widening - North / RD21005	399	Continuing	50	Low
Carmel Mountain Road Widening / RD21006	401	Continuing	50	Low
Market St-Euclid to Pitta-Improvements / S16022	418	Continuing	50	Low
Camino Del Sur Widening - South / RD21004	400	Continuing	49	Low
Golf Course Drive Improvements / S15040	210	Continuing	49	Low
Spruce St Bridge Rehab / P23004	392	Continuing	49	Low
Switzer Canyon Bridge Enhancement / P21006	184	Continuing	47	Low
Federal Blvd Sidewalk Improv& SW Upgrade / RD24000	408	New	46	Low
Torrey Meadows Drive Overcrossing / S10015	441	Warranty	46	Low
State Route 56 Freeway Expansion / RD14000	436	Continuing	45	Low
Via de la Valle Widening / RD11001	448	Continuing	45	Low
S. Bancroft & Greely Unimproved Street / P22007	391	Continuing	43	Low
Talmadge Traffic Calming Infrastructure / S17001	249	Warranty	43	Low
5th Avenue Promenade / L22002	393	Continuing	24	Low
Bicycle Facilities / AIA00001	396	Continuing	Annual	Annual

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Bridge Rehabilitation / AIE00001	397	Continuing	Annual	Annual
Bus Stop Improvements / AID00007	398	Continuing	Annual	Annual
Guard Rails / AIE00002	411	Continuing	Annual	Annual
Installation of City Owned Street Lights / AIH00001	413	Continuing	Annual	Annual
Install T/S Interconnect Systems / AIL00002	412	Continuing	Annual	Annual
Median Installation / AIG00001	420	Continuing	Annual	Annual
New Walkways / AIK00001	423	Continuing	Annual	Annual
Sidewalk Repair and Reconstruction / AIK00003	432	Continuing	Annual	Annual
Street Light Circuit Upgrades / AIH00002	438	Continuing	Annual	Annual
Street Resurfacing and Reconstruction / AID00005	439	Continuing	Annual	Annual
Traffic Calming / AIL00001	442	Continuing	Annual	Annual
Traffic Signals - Citywide / AIL00004	443	Continuing	Annual	Annual
Traffic Signals Modification / AIL00005	444	Continuing	Annual	Annual
Utilities Undergrounding Program / AID00001	447	Continuing	Annual	Annual
Convoy District Gateway Sign / S23007	110	Continuing	N/A	N/A
Wastewater				
East Cty Residuals Line & Mission Gorge Force Main / RD23001	290	New	95	High
Harbor Drive Trunk Sewer / S18006	297	Continuing	88	Medium
North/South Metro Interceptors Rehabilitation / S22001	317	Continuing	88	Medium
Alvarado Trunk Sewer Phase IV / S15019	284	Continuing	84	Medium
Murphy Canyon Trunk Sewer Repair/Rehab / S22014	315	Continuing	82	Medium
Tecolote Canyon Trunk Sewer Improvement / S15020	336	Continuing	78	Low
Kearny Mesa Trunk Sewer / S20000	298	Continuing	77	Low
Metropolitan Waste Water Department Trunk Sewers / AJB00001	309	Continuing	Annual	Annual
Pipeline Rehabilitation / AJA00002	324	Continuing	Annual	Annual
Sewer Main Replacements / AJA00001	333	Continuing	Annual	Annual
Unscheduled Projects / AJA00003	340	Continuing	Annual	Annual
Water				
Otay 2nd Pipeline Phase 4 / S20001	319	Continuing	97	High

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	320	Continuing	95	High
Lakeside Valve Station Replacement / S22003	303	Continuing	94	High
30th Street Pipeline Replacement / S12010	279	Warranty	93	High
University Ave Pipeline Replacement / S11021	339	Warranty	93	High
Upas St Pipeline Replacement / S11022	341	Warranty	93	High
El Camino Real Pipeline / L23001	291	Continuing	92	Medium
Morena Pipeline / S16027	314	Continuing	92	Medium
Pacific Beach Pipeline South (W) / S12015	323	Warranty	92	Medium
El Monte Pipeline No 2 / S10008	292	Continuing	91	Medium
Otay 1st/2nd PPL West of Highland Avenue / S12016	318	Continuing	91	Medium
Water & Sewer Group Job 816 (W) / S13015	342	Warranty	90	Medium
Kearny Villa Rd Pipeline / S23001	299	Continuing	86	Medium
La Jolla Scenic Drive 16inch Main / S12009	300	Warranty	82	Low
Montezuma/Mid-City Pipeline Phase II / S11026	312	Continuing	82	Low
La Jolla View Reservoir / S15027	301	Continuing	80	Low
Alvarado 2nd Extension Pipeline / S12013	282	Continuing	78	Low
Otay Second Pipeline Relocation-PA / S15016	321	Continuing	75	Low
TH 16" Water Mains / RD21007	337	Continuing	69	Low
Corrosion Control / AKA00001	288	Continuing	Annual	Annual
Freeway Relocation / AKB00002	295	Continuing	Annual	Annual
Large Diameter Water Transmission PPL / AKA00003	304	Continuing	Annual	Annual
Pressure Reduction Facility Upgrades / AKA00002	325	Continuing	Annual	Annual
Water Main Replacements / AKB00003	344	Continuing	Annual	Annual



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Capital Improvements Program

Project Types

The Capital Improvements Program (CIP) uses a variety of project types, which are a more specific manner of categorizing the kind of improvement provided by each project. Below is a description of each of the major project types along with a summary schedule of their budgets.

Airport Assets

Airport Assets include anything related to the two airports that the City of San Diego oversees; Montgomery and Brown Field Airports. These assets are managed by the Airports Division of the Department of Real Estate and Airport Management (DREAM). The Airport Assets Project Types can be seen below in **Table 1**.

Table 1: Airport Assets

Project Type	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Type Total
Airport Assets	\$ 6,780,690	\$ 4,614,497	\$ 69,808,115	\$ 81,203,302
Total	\$ 6,780,690	\$ 4,614,497	\$ 69,808,115	\$ 81,203,302

Building

Building projects refer to the construction, expansion, or capital upgrade of any building or facility that the City owns regardless of the department that operates it. They are further broken down into more descriptive asset types that often describe the department that occupies the asset as well as a more specific building type which can be seen below in **Table 2**.

Table 2: Building

Project Type	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Type Total
Bldg - Libraries	\$ 43,401,654	\$ 9,392,723	\$ 76,780,582	\$ 129,574,959
Bldg - MWWWD - Laboratories	14,585,851	7,536,000	134,822,000	156,943,851
Bldg - MWWWD - Pump Stations	100,818,723	3,038,000	70,238,381	174,095,104
Bldg - MWWWD - Treatment Plants	119,461,352	9,311,542	55,245,481	184,018,375
Bldg - Operations Facility / Structures	44,050,547	-	-	44,050,547
Bldg - Other City Facility / Structures	180,067,908	8,712,800	1,300,158,116	1,488,938,824
Bldg - Parks - Recreation/Pool Centers	57,389,658	400,000	-	57,789,658
Bldg - Pub Safety - Fire Fac / Struct	82,871,661	250,000	101,817,609	184,939,270
Bldg - Pub Safety - Lifeguard Stations	804,822	-	10,705,178	11,510,000
Bldg - Pub Safety - Police Fac / Struct	12,000,000	-	5,800,000	17,800,000
Bldg - Water - Pump Stations	78,591,709	1,000,000	62,191,595	141,783,304

Capital Improvements Program

Project Types

Bldg - Water - Reservoirs/Dams	8,996,860	19,060,000	249,008,140	277,065,000
Bldg - Water - Standpipes	140,233,161	1,847,407	31,172,905	173,253,473
Bldg - Water - Treatment Plants	17,309,030	2,800,000	70,977,448	91,086,478
Bldg - Water - Wells	495,329	-	-	495,329
Total	\$ 901,078,265	\$ 63,348,472	\$ 2,168,917,435	\$ 3,133,344,172

Drainage

Drainage projects are related to the stormwater system which consists of channels, pump stations, storm drain pipes, and green infrastructure. These assets are managed by the Stormwater Department and the Drainage Project Types can be seen below in **Table 3**.

Table 3: Drainage

Project Type	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Type Total
Drainage - Best Mgt Practices (BMPs)	\$ 93,678,315	\$ 1,970,990	\$ 1,613,911,667	\$ 1,709,560,972
Drainage - Channels	9,880,468	9,095,593	101,827,155	120,803,216
Drainage - Pump Stations	4,022,608	6,000,000	97,468,292	107,490,900
Drainage - Storm Drain Pipes	247,492,485	24,055,164	524,469,489	796,017,138
Total	\$ 355,073,875	\$ 41,121,747	\$ 2,337,676,603	\$ 2,733,872,225

Golf Courses

Golf Course projects are related to the three golf courses owned by the City of San Diego; Torrey Pines Golf Course, Balboa Golf Course, and Mission Bay Golf Course and Practice Center. These assets are managed by the Parks & Recreation Department and the Golf Project Types can be seen below in **Table 4**.

Table 4: Golf Courses

Project Type	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Type Total
Golf Courses	\$ 20,821,551	\$ 4,000,000	\$ 58,660,000	\$ 83,481,551
Total	\$ 20,821,551	\$ 4,000,000	\$ 58,660,000	\$ 83,481,551

Intangible Assets - Information Tech

Intangible Asset projects deal with non-physical assets having a useful life greater than one year. Typical intangible assets include computer software, easements, water rights, patents, and trademarks. Currently the City has capital projects that involve computer software, websites, and software licenses. The Intangible Assets Project Type can be seen below in **Table 5**.

Capital Improvements Program

Project Types

Table 5: Intangible Assets - Information Tech

Project Type	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Type Total
Intangible Assets - Information Tech	\$ 23,845,433	\$ 10,331,563	\$ 8,685,000	\$ 42,861,996
Total	\$ 23,845,433	\$ 10,331,563	\$ 8,685,000	\$ 42,861,996

Landfills

Landfill projects take place at landfills owned by the City of San Diego and are managed by the Environmental Services Department. Some typical projects include improvements to operations yards, groundwater monitoring projects, and other landfill improvements to maintain regulatory compliance. The Landfills Project Types can be seen below in **Table 6**.

Table 6: Landfills

Project Type	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Type Total
Landfills	\$ 52,195,251	\$ 10,400,000	\$ 52,700,000	\$ 115,295,251
Total	\$ 52,195,251	\$ 10,400,000	\$ 52,700,000	\$ 115,295,251

Parks

The Parks & Recreation Department manages a wide variety of park projects. They are further broken down into more descriptive asset types such as mini parks (1-acre to 3-acres without a comfort station) and community parks (at least 13 acres, meant to serve a population of 25,000 with comfort stations and parking). These project types and more can be seen below in **Table 7**.

Table 7: Parks

Project Type	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Type Total
Parks - Community	\$ 42,269,251	\$ 2,448,929	\$ 34,696,476	\$ 79,414,656
Parks - Developed Regional Park	2,500,000	-	-	2,500,000
Parks - Mini Parks	19,008,847	710,898	358,978	20,078,723
Parks - Miscellaneous Parks	245,836,254	26,014,105	821,961,380	1,093,811,739
Parks - Neighborhood	100,776,482	16,572,554	39,508,306	156,857,342
Parks - Open Space	6,953,901	908,973	390,000	8,252,874
Parks - Resource Based	5,715,038	100,000	11,078,966	16,894,004
Parks - Shorelines	10,482,907	-	90,750,000	101,232,907
Parks - Trails	1,986,331	2,100,000	(538,131)	3,548,200
Total	\$ 435,529,010	\$ 48,855,459	\$ 998,205,975	\$ 1,482,590,444

Capital Improvements Program

Project Types

Potable Reuse

Potable Reuse projects are needed to meet the permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterruptable local water supply. These assets are managed by the Public Utilities Department and the Potable Reuse Project Type can be seen below in **Table 8**.

Table 8: Potable Reuse

Project Type	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Type Total
Potable Reuse	\$ 1,379,080,773	\$ 111,458,288	\$ 3,794,319,200	\$ 5,284,858,261
Total	\$ 1,379,080,773	\$ 111,458,288	\$ 3,794,319,200	\$ 5,284,858,261

Reclaimed Water System

The Reclaimed Water System is made up of pipelines and reservoirs, distinctly identifiable by their utilization of purple pipes, that transport treated water that was once seen as waste and is usable for non-consumption tasks such as landscaping. These assets are managed by the Public Utilities Department and the Reclaimed Water System Project Types can be seen below in **Table 9**.

Table 9: Reclaimed Water System

Project Type	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Type Total
Reclaimed Water System - Pipelines	\$ 50,000	\$ -	\$ -	\$ 50,000
Total	\$ 50,000	\$ -	\$ -	\$ 50,000

Transportation

Transportation projects include a variety of different project subtypes. Some of these include roadways, traffic signals, sidewalks, bridges, and bicycle facilities. These assets are primarily managed by the Transportation Department and the Transportation Project Types can be seen below in **Table 10**.

Table 10: Transportation

Project Type	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Type Total
Trans - Bicycle Facilities (All Class.)	\$ 50,140,845	\$ 11,101,172	\$ 115,883,498	\$ 177,125,515
Trans - Bridge - Pedestrian	-	2,000,000	-	2,000,000
Trans - Bridge - Vehicular	351,718,693	14,997,804	204,145,554	570,862,051
Trans - Ped Fac - Sidewalks	50,322,496	7,583,000	245,333,892	303,239,388
Trans - Roads/Widening/Reconfiguration	55,820,011	-	5,634,989	61,455,000
Trans - Roadway	396,536,170	112,156,019	1,127,996,559	1,636,688,748
Trans - Roadway - Enhance/Scape/Medians	45,434,061	4,210,091	17,793,194	67,437,346

Capital Improvements Program

Project Types

Trans - Roadway - GRails/BRails/Safety	8,462,959	300,000	151,919,234	160,682,193
Trans - Roadway - Street Lighting	25,389,523	555,000	577,787,926	603,732,449
Trans - Signals - Calming/Speed Abatement	26,536,468	2,941,000	6,914,764	36,392,232
Trans - Signals - Traffic Signals	36,217,134	5,509,774	169,269,565	210,996,473
Total	\$ 1,046,578,360	\$ 161,353,860	\$ 2,622,679,175	\$ 3,830,611,395

Wastewater

Wastewater projects largely consist of mains and trunk sewers which are used to transport and treat waste for a population of approximately 2.3 million in the City of San Diego and surrounding areas. The assets are managed by the Public Utilities Department and the Wastewater Project Types can be seen below in **Table 11**.

Table 11: Wastewater

Project Type	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Type Total
Wastewater - Collection Sys - Intercptor	\$ 57,183,804	\$ -	\$ -	\$ 57,183,804
Wastewater - Collection Sys - Main	504,540,413	54,244,459	327,332,482	886,117,354
Wastewater - Collection Sys - Trunk Swr	76,357,443	34,050,000	156,695,415	267,102,858
Total	\$ 638,081,660	\$ 88,294,459	\$ 484,027,897	\$ 1,210,404,016

Water

Water projects include distribution and transmission systems that allow the City to provide water to a population of approximately 1.4 million in the City of San Diego. These assets are managed by the Public Utilities Department and the Water Project Types can be seen below in **Table 12**.

Table 12: Water

Project Type	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Type Total
Water - Distribution Sys - Distribution	\$ 689,799,293	\$ 120,338,939	\$ 464,211,287	\$ 1,274,349,519
Water - Distribution Sys - Transmission	285,299,468	39,998,037	304,747,512	630,045,017
Total	\$ 975,098,761	\$ 160,336,976	\$ 768,958,799	\$ 1,904,394,536



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Capital Improvements Program

Funding Sources

The Capital Improvements Program (CIP) uses a variety of funding sources to support projects. This section outlines some of the more common funding sources used in the CIP.

Bond Financing

Bond Financing is used to support General Fund asset type projects, such as fire stations, libraries, parks, road improvements, and storm drain improvements, through the issuance of Lease Revenue Bonds. This also includes the use of the Commercial Paper Notes program as an interim source until the issuance of Lease Revenue Bonds to pay off the notes.

Capital Outlay

Capital Outlay Funds are used exclusively for the acquisition, construction, and completion of permanent public improvements of a permanent character. Repair or maintenance expenditures cannot be made from the Capital Outlay Funds. Revenue for the Capital Outlay Fund is derived primarily from the sale of City-owned property but may also come from other sources per Section 77 of the San Diego City Charter. In addition, San Diego City Ordinance No. 12685 (New Series) further specifies that all proceeds from sales or leases of the Pueblo Lands of San Diego be utilized to finance police substations and other permanent improvements for police purposes.

Climate Equity Fund

The Climate Equity Fund (CEF) was created by [Resolution 313454](#) in March 2021 to help underserved communities effectively respond to impacts of climate change. CEF revenues are received from a portion of the gas and electric franchise fees. CEF projects must have an impact on reducing greenhouse gas emissions, enhancing safety in the public right-of-way, relieving congestion, or achieving other climate equity concerns and be in a disadvantaged community located within an area that scores between 0 and 60 on the Climate Equity Index. The Climate Equity Index is a tool that measures the level of access to opportunity residents have within a census tract.

Development Impact Fees

In urbanized communities which are near buildout, as defined in the City's General Plan, Development Impact Fees (DIF) are collected to mitigate the impact of new development through provisions of a portion of the financing needed for public facilities identified in the Impact Fee Study, and to maintain existing levels of service for that community. Upon determination of the community buildout population, the estimated cost to construct the facilities is divided amongst residential and nonresidential development.

Facilities Benefit Assessments

Facilities Benefit Assessments (FBAs) provide 100 percent of funding for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP). The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Assessments are recorded as liens with the County Assessor's Office. Property being developed is assessed at the time the building permit is issued. The amount of the assessment is determined by the type and size of the development.

Gas Tax Fund

The Gas Tax Fund collects revenue resulting from a State tax on the sale of gasoline. The City's share of gas tax revenue is based on a formula that considers vehicle registration and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way. The Gas Tax Fund includes a Maintenance of Effort (MOE) provision which establishes minimum base levels of discretionary

Capital Improvements Program

Funding Sources

funds spending annually on the maintenance and improvement of public right-of-way to continue to receive funding.

General Fund

The General Fund is the City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings. Some allocations to the CIP budget are contributed from the operating budget of General Fund departments.

Golf Course Enterprise Funds

The Golf Course Enterprise Funds support the City's three municipal golf courses: Balboa Park, Mission Bay and Torrey Pines. These funds receive revenue from the operations of the golf courses, which are in turn used to fund capital projects that improve and/or maintain the condition of the courses.

Infrastructure Fund

The Infrastructure Fund is used exclusively for "the acquisition of real property, construction, reconstruction, rehabilitation, repair and maintenance of infrastructure," including the associated financing and personnel costs. The Infrastructure Fund was established by the City Charter, Article VII, Section 77.1 to be a dedicated source of revenue to fund General Fund infrastructure costs. Generally, the amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs.

Loans

Loans are a form of financing used to support specific projects or a specific group of assets, such as storm drain improvements. These loans can be used on both General Fund and Non-General Fund assets. Typical loans that the City uses are State Revolving Fund (SRF) loans, Water Infrastructure Finance and Innovation Act (WIFIA) loans, and California Infrastructure and Economic Development Bank (IBank) loans.

Mission Bay Park and San Diego Regional Parks Improvement Funds

Mission Bay rents and concessions revenue is allocated to the Mission Bay Park and San Diego Regional Parks Improvement Funds in accordance with the San Diego City Charter, Article V, Section 55.2. The funds in the Mission Bay Park Improvement Fund may only be expended in Mission Bay Park for permanent or deferred capital improvements of existing facilities, as well as to improve environmental conditions consistent with the Mission Bay Park Master Plan. The funds in the San Diego Regional Parks Improvement Fund may only be expended for permanent or deferred capital improvements in San Diego's regional parks. The City of San Diego's regional parks include Balboa Park, Chicano Park, Chollas Creek Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and contiguous coastal parks.

Mission Trails Regional Park Fund

The Mission Trails Regional Park Fund mainly consists of rent monies from a variety of different leases for the communication facilities on Cowles Mountain. Funds are to be used for capital improvements in the Mission Trails Regional Park.

Parking Meter Districts

Parking Meter District revenues shall be used to address parking supply and mobility issues. Improvements and activities that increase the availability, supply, and effective use of parking to residents, visitors, and employees within the area in which the meter is located will be the primary focus of expenditures of the funds.

Capital Improvements Program

Funding Sources

Recycling Fund

The Recycling Fund is an enterprise fund that supports the City's recycling programs and infrastructure, receiving revenue from a variety of fees associated with recycling.

Refuse Disposal Fund

Refuse Disposal Fund is an enterprise fund that is used to operate the City's Miramar Landfill and maintain the City's inactive landfills. Most of the capital projects supported by this fund are focused on ensuring regulatory compliance at these landfills. Projects are funded and prioritized based on deferred capital and regulatory requirements.

Sewer Funds

Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by sewer rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, and state revolving fund loans.

TransNet Funds

TransNet, a one-half cent local sales tax, is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects. TransNet includes a Maintenance of Effort (MOE) provision which establishes minimum base levels of discretionary funds spending annually on the maintenance and improvement of the public right-of-way to continue to receive funding. The City utilizes TransNet cash for projects as much as possible to minimize the issuance of bonds which increases the costs of funding the project. TransNet Commercial Paper is a borrowing tool that can be used to raise cash needed to cover cash-flow deficits and is generally viewed as a lower-cost alternative to bank loans. The issuance of TransNet Commercial Paper may be utilized when feasible to further reduce debt service costs.

Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations will significantly degrade and shorten pavement life. Street Damage Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City because of trenching. The Streets Preservation Ordinance, adopted in January 2013, established fees that depend on the size of the trench, the age of the pavement, and the type of utility.

Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E), AT&T, and the cable companies all contribute funds for the purpose of undergrounding overhead facilities. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities.

Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by water rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, commercial paper, and state revolving fund loans.

A complete list of funding sources in the CIP and their budgets are provided below in **Table 1**.

Capital Improvements Program

Funding Sources

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY 2024	Future Fiscal Years	Funding Source Total
Airport Funds	\$ 6,780,690	\$ 4,614,497	\$ 69,808,115	\$ 81,203,302
Antenna Lease Fund	1,452,748	-	-	1,452,748
Bond Financing	361,557,371	104,631,689	190,101,597	656,290,657
Bus Stop Capital Improvement Fund	4,942	-	490,000	494,942
Capital Outlay - Land Sales	24,215,792	-	-	24,215,792
Capital Outlay - Other	30,896,407	-	-	30,896,407
Capital Outlay - Police Decentralization Land Sales	212,331	-	-	212,331
Climate Equity Fund	15,449,806	9,450,000	-	24,899,806
Convention Center Funds	1,744,026	-	-	1,744,026
Deferred Capital Projects Bonds	31,948,579	-	-	31,948,579
Developer Funding	31,641,972	-	1,690,298	33,332,270
Development Impact Fees	205,503,077	24,844,796	150,000	230,497,873
Donations	9,531,032	-	8,942,561	18,473,593
EDCO Community Fund	735,514	325,521	-	1,061,035
Energy Conservation Program Fund	475,599	-	-	475,599
Energy Upgrades CEC Loan Fund	10,031,381	-	(10,031,381)	-
Enhanced Infrastructure Financing District Fund	3,669,150	1,150,000	7,725,425	12,544,575
Environmental Growth Funds	2,331,341	-	-	2,331,341
Facilities Benefit Assessments	323,863,420	26,792,948	(443,099)	350,213,269
Federal Grants	209,697,132	-	98,521,558	308,218,690
Fiesta Island Sludge Mitigation Fund	4,841,784	-	-	4,841,784
Fleet Services Internal Service Fund	3,674,774	2,028,631	-	5,703,405
Gas Tax Fund	46,752,582	4,742,656	-	51,495,238
General Fund	59,234,202	8,050,000	381,482	67,665,684
Golf Course Enterprise Fund	20,821,551	4,000,000	58,660,000	83,481,551
Infrastructure Fund	30,218,840	27,156,372	-	57,375,212
Library System Improvement Fund	237,405	300,000	-	537,405
Loans	130,493,987	6,830,094	221,875,919	359,200,000
Maintenance Assessment Districts	1,528,408	-	-	1,528,408
Mission Bay Park Improvement Fund	69,794,445	12,869,721	75,021,829	157,685,995
Mission Trails Regional Park Fund	864,552	-	-	864,552
Non-CIP Funds	8,135,372	-	-	8,135,372

Capital Improvements Program Funding Sources

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY 2024	Future Fiscal Years	Funding Source Total
Other Funding	74,646,826	2,346,515	-	76,993,341
Other Grants	6,072,274	-	-	6,072,274
Parking Meter Districts	10,551,580	-	-	10,551,580
Park Service District Funds	4,724,997	-	-	4,724,997
Proposition 42 Replacement - Transportation Relief Fund	8,873,892	-	-	8,873,892
Recycling Fund	23,014,400	10,000,000	-	33,014,400
Redevelopment Funding	7,397,212	713,171	-	8,110,383
Refuse Disposal Fund	24,824,517	400,000	12,700,000	37,924,517
Regional Transportation Congestion Improvement Program	56,643,401	50,000	6,000,000	62,693,401
San Diego Regional Parks Improvement Fund	29,316,777	6,329,850	40,784,739	76,431,366
Sea World Traffic Mitigation Fund	10,987,156	-	-	10,987,156
Sewer Funds	1,469,733,374	136,411,094	1,844,094,125	3,450,238,593
State Grants	104,747,123	-	70,923,279	175,670,402
Sunset Cliffs Natural Park Fund	1,188,131	-	-	1,188,131
TransNet - Extension Bikeways	212,227	-	-	212,227
TransNet Funds	211,276,179	27,324,625	93,337,267	331,938,071
Trench Cut/Excavation Fee Fund	16,929,910	2,000,000	8,000,000	26,929,910
Unidentified Funding	-	-	6,570,345,447	6,570,345,447
Utilities Undergrounding Program Fund	40,746,526	-	41,261,459	82,007,985
Water Fund	2,083,986,913	280,753,141	3,954,297,579	6,319,037,633
Total	\$ 5,834,213,631	\$ 704,115,321	\$ 13,364,638,199	\$ 19,902,967,151

Unidentified Funding

Some projects may lack sufficient identified funding to complete the project. These projects display an “unidentified funding” amount in the project pages. Each project with an unidentified amount is summarized in each department's Unfunded Needs List. A complete list of all projects with unidentified funding is provided below in **Table 2**.

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
University Avenue Complete Street Phase1 / S18001	445	85	High	\$ 441	0.00 %
Carmel Grove NP Comfort Station and Park / S16038	194	58	Low	1,365	0.10 %
Pump Station D Upgrade / S22015	362	43	Low	114,089	0.30 %

Capital Improvements Program

Funding Sources

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Market Street-47th to Euclid-Complete Street / S16061	419	95	High	50,000	0.40 %
Otay Mesa Truck Route Phase 4 / S11060	427	66	Medium	94,196	0.50 %
Canon Street Pocket Park / S16047	191	58	Low	27,231	0.80 %
University Avenue Mobility / S00915	446	82	High	105,559	0.90 %
Wangenheim Joint Use Facility / S15007	254	59	Medium	142,674	1.50 %
Ocean Beach Branch Library / S20015	169	62	Low	200,000	1.60 %
North Park Mini Park / S10050	226	53	Low	157,393	2.60 %
Chollas Creek Oak Park Trail / S20012	200	85	High	100,000	2.90 %
Olive St Park Acquisition and Development / S10051	232	63	High	201,585	3.40 %
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	422	56	Medium	710,000	4.40 %
Golf Course Drive Improvements / S15040	210	49	Low	500,000	7.10 %
Traffic Calming / AIL00001	442	Annual	Annual	775,161	7.20 %
Carmel Knolls NP Comfort Station-Development / S16033	195	58	Low	183,760	7.90 %
Carmel Del Mar NP Comfort Station-Development / S16034	193	58	Low	301,000	9.30 %
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	407	82	High	7,610,733	9.50 %
Palm Avenue Interstate 805 Interchange / S00869	428	53	Low	4,895,916	11.10 %
Carmel Valley CP-Turf Upgrades / S16029	197	59	Medium	640,421	11.80 %
Mohnike Adobe and Barn Restoration / S13008	223	59	Medium	390,000	12.00 %
Balboa Park Botanical Bldg Improvments / S20005	185	50	Low	3,500,000	12.50 %
Solana Highlands NP-Comfort Station Development / S16032	242	58	Low	507,270	12.70 %
Normal Street Promenade / S22012	424	76	High	1,939,162	14.60 %
Pump Station G & 17 Full Improvement / S24006	363	67	Medium	9,648,295	14.90 %
Guard Rails / AIE00002	411	Annual	Annual	558,807	18.30 %
Torrey Highlands Trail System / RD21003	251	53	Low	17,369	18.90 %
Beyer Park Development Phase II / S23008	188	65	High	2,890,610	19.00 %
Rancho Bernardo CP Improvements / L20000	235	61	Medium	932,716	19.60 %
Camino Del Sur Widening - North / RD21005	399	50	Low	1,236,456	21.20 %
Dennerly Ranch Neigh Park / RD22001	203	66	High	4,811,468	21.90 %
Carmel Mountain Road Widening / RD21006	401	50	Low	545,574	22.90 %
City Hts Library Performance Annex Imp / S23013	167	61	Low	1,526,975	23.50 %
TH 16" Water Mains / RD21007	337	69	Low	155,295	24.90 %
Ocean Air Comfort Station and Park Improvements / S16031	228	58	Low	776,979	26.30 %

Capital Improvements Program Funding Sources

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Streamview Drive Improvements Phase 2 / S18000	437	81	High	4,582,760	26.70 %
Old Logan Heights Library Renovation / S22010	170	75	Medium	992,785	26.70 %
Mission Bay Improvements / AGF00004	222	Annual	Annual	75,843,984	31.70 %
Police Range Refurbishment Phase II / S18005	267	86	High	5,800,000	32.60 %
Oak Park Library / S22011	168	65	Low	10,584,255	33.00 %
Carmel Country Road Low Flow Channel / S00969	357	41	Low	5,129,898	34.20 %
Median Installation / AIG00001	420	Annual	Annual	13,637,635	39.00 %
Flood Resilience Infrastructure / ACA00001	359	Annual	Annual	323,015,838	40.60 %
Street Light Circuit Upgrades / AIH00002	438	Annual	Annual	15,407,000	47.30 %
Traffic Signals - Citywide / AIL00004	443	Annual	Annual	30,025,565	58.90 %
Resource-Based Open Space Parks / AGE00001	238	Annual	Annual	10,375,109	65.10 %
Traffic Signals Modification / AIL00005	444	Annual	Annual	30,794,000	65.20 %
San Carlos Branch Library / S00800	172	54	Low	24,047,258	68.10 %
Bicycle Facilities / AIA00001	396	Annual	Annual	99,239,498	68.70 %
John Baca Park / S22004	214	55	Low	3,430,366	69.00 %
Street Resurfacing and Reconstruction / AID00005	439	Annual	Annual	865,791,506	69.60 %
Regional Park Improvements / AGF00005	237	Annual	Annual	112,731,740	71.20 %
Fleet Operations Facilities / L14002	156	84	High	8,324,151	72.50 %
Coastal Erosion and Access / AGF00006	202	Annual	Annual	47,300,000	76.90 %
Fire-Rescue Air Ops Facility - PH II / S18007	145	77	Medium	18,382,446	79.40 %
New Walkways / AIK00001	423	Annual	Annual	116,472,700	80.90 %
Sidewalk Repair and Reconstruction / AIK00003	432	Annual	Annual	119,884,592	82.30 %
Maple Canyon Storm Drain Upgrade / S20003	361	86	High	31,755,532	83.00 %
La Media Improv-Siempre Viva to Truck Rte / S22006	416	70	Medium	14,831,849	84.30 %
Sunset Cliffs Seawall Improvement / S23006	440	66	Medium	6,627,900	84.70 %
Fairmount Avenue Fire Station / S14018	139	78	Medium	24,272,206	86.70 %
Fire Station No. 51 - Skyline Hills / S14017	143	87	High	12,890,957	86.90 %
Stormwater Green Infrastructure / ACC00001	365	Annual	Annual	1,365,797,888	87.60 %
Park Improvements / AGF00007	234	Annual	Annual	434,408,607	87.70 %
Via de la Valle Widening / RD11001	448	45	Low	31,138,340	88.90 %
Fire Station No. 49 - Otay Mesa / S00784	141	81	Medium	27,750,000	89.30 %
Market St-Euclid to Pitta-Improvements / S16022	418	50	Low	4,976,600	89.40 %
City Facilities Improvements / ABT00001	155	Annual	Annual	326,371,679	89.40 %
Install T/S Interconnect Systems / AIL00002	412	Annual	Annual	101,050,000	89.60 %
Alvarado Canyon Rd Realignment Project / S22005	394	67	Medium	35,768,954	89.90 %
Ocean Beach Pier Replacement / L22001	230	47	Low	90,750,000	90.80 %
Village Center Loop Rd-N Carmel Valley Rd / S19002	449	68	Medium	49,200,000	92.80 %
North Pacific Beach Lifeguard Station / S10119	146	83	High	10,705,178	93.00 %

Capital Improvements Program

Funding Sources

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Chollas Creek Restoration 54th St & Euclid Ave / S22009	358	91	High	56,072,158	93.60 %
North Chollas CP Improvements / L22004	225	64	High	21,172,000	93.70 %
Upper Auburn Creek Revitalization Project / S22008	367	64	Medium	84,851,117	93.90 %
Sunshine Bernardini Restoration / S24005	366	80	High	62,619,122	93.90 %
Southwest Neighborhood Park / S22002	244	62	Medium	25,603,698	95.30 %
Bridge Rehabilitation / AIE00001	397	Annual	Annual	150,542,721	95.70 %
Citywide Energy Improvements / ABT00003	377	Annual	Annual	235,831,380	97.30 %
Installation of City Owned Street Lights / AIH00001	413	Annual	Annual	558,080,926	97.70 %
Sea World Dr/I5 Interchange Improvement / S00888	431	74	High	119,072,571	99.10 %
Convention Center Phase III Expansion / S12022	109	N/A	N/A	681,640,478	99.50 %
Fire Station No. 54 - Paradise Hills / S00785	144	81	Medium	18,522,000	99.60 %
Total				\$ 6,570,345,447	

Capital Improvements Program

Community Planning

[The City of San Diego General Plan \(2008\)](#) sets out a long-range vision and policy framework for how the City should plan for future growth and development, provide public services, and maintain the qualities that define San Diego over the next 20 to 30 years.

The General Plan is structured to work in concert with the [City's community plans](#) and other adopted plans and policies, such as mobility plans, Parks Master Plan, Climate Action Plan, and Climate Resilient SD. It provides guidance emphasizing the need to reinvest in existing communities. It has a strong sustainability focus through policies addressing transit/land use coordination; climate change; healthy, walkable communities; green buildings; clean technology industries; water and energy conservation and management; and urban forestry. In addition, the General Plan features protections for prime industrial lands, strategies for providing urban parks, toolboxes to implement mobility strategies, and policies designed to further the preservation of San Diego's historical and cultural resources.

The General Plan includes the City of Villages strategy to focus growth into mixed-use villages that are pedestrian-friendly, of different scales, linked to the transit system. The Village Propensity Map shows areas across the City with village-like characteristics. Villages are unique to the community in which they are located, yet all villages would be pedestrian friendly and inviting, characterized by accessible and attractive streets and public spaces. Villages are intended to offer a variety of housing types and affordability levels. The strategy draws upon the character and strengths of San Diego's natural environment, distinctive neighborhoods, and activity centers that together form the City as a whole.

The General Plan is comprised of an introductory Strategic Framework section and the following elements: Land Use and Community Planning; Mobility; Economic Prosperity; Public Facilities, Services, and Safety; Urban Design; Recreation; Historic Preservation; Conservation; and Noise. The Housing Element update was adopted separately in 2021 and is provided under separate cover from the rest of the 2008 General Plan. The policies within each element were developed with ten guiding principles in mind. These principles are to achieve:

- An open space network formed by parks, canyons, river valleys, habitats, beaches, and ocean;
- Diverse residential communities formed by the open space network;
- Compact and walkable mixed-use villages of different scales within communities;
- Employment centers for a strong economy;
- An integrated regional transportation network of walkways, bikeways, transit, roadways, and freeways that efficiently link communities and villages to each other and to employment centers;
- High quality, affordable, and well-maintained public facilities to serve the City's population, workers, and visitors;
- Historic districts and sites that respect our heritage;
- Balanced communities that offer opportunities for all San Diegans and share citywide responsibilities;
- A clean and sustainable environment;
- A high aesthetic standard.

The City is in the process of conducting a focused update to the General Plan, also known as Blueprint SD. This initiative will update the General Plan to reflect the City's latest housing needs, Climate Action Plan

Capital Improvements Program

Community Planning

goals, and planned regional transportation network identified by the San Diego Association of Governments (SANDAG). Blueprint SD will update the Village Propensity Map to identify areas that can accommodate more homes and jobs while also encouraging opportunities to walk, bike, and ride transit to meet daily needs. The City is in the process of preparing an Environmental Justice Element, as well.

Implementation of the General Plan is being accomplished through a broad range of legislative and regulatory actions that influence private and public development. The General Plan Action Plan identifies measures and timeframes for implementing General Plan policies. The Action Plan highlights eight key initiatives which are critical to General Plan implementation, as follows: Community Plan Updates, Climate Change Initiatives, Water Supply and Conservation Efforts, Land Development Code (LDC) Amendments, Public Facilities Finance Strategy, Economic Development Strategic Plan, Parks Master Plan, and Historic Preservation Incentives.

Community Plans

The City has 52 community planning areas due to San Diego's unique size and geography. The General Plan provides the overarching direction to guide the growth of these areas, and community plans are written to refine the General Plan's Citywide policies into location-based policies and recommendations to guide development over a 20 to 30-year timeframe. Together, the General Plan and community plans identify land uses and public improvements that work toward enhancing the qualities that define the City of San Diego and making progress toward key goals, such as reducing transportation-related pollution (or "greenhouse gas emissions").

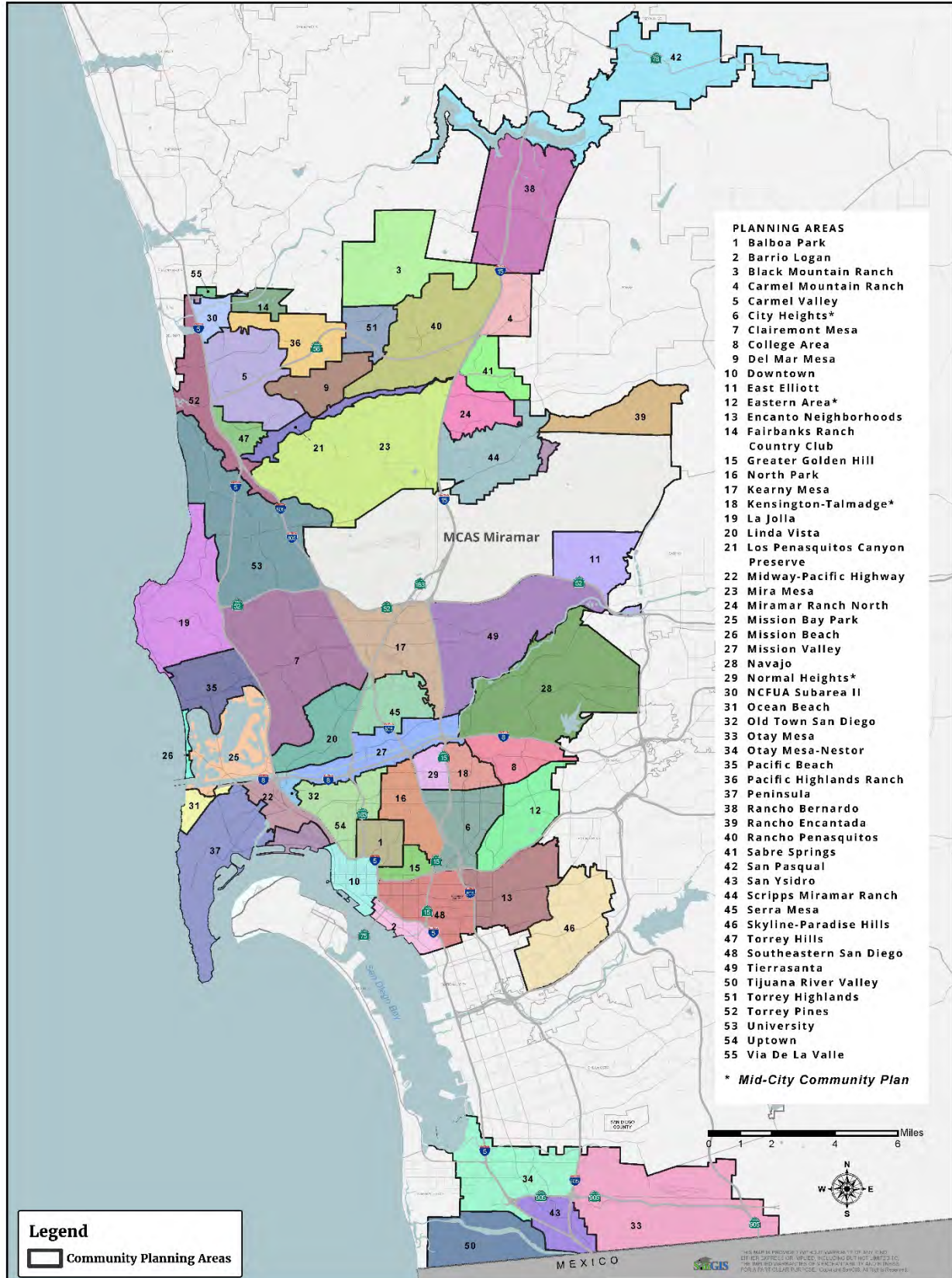
The General Plan, community plans, and other adopted plans and policies, such as mobility plans, Parks Master Plan, Climate Action Plan, and Climate Resilient SD, are policy documents, which require regulatory tools and programs to help implement their goals and standards. The implementation tools for planning documents include the Municipal Code, specific plans, the Multiple Species Conservation Program (MSCP), zoning, code enforcement, development impact fees, and others. These regulations and programs help guide land use; development and design; and, similar to community plans, rely on equitable public engagement to inform their successful implementation.

CIP Conformance to the City's General Plan, Community Plans, and Other Adopted Plans and Policies

The capital improvement project information in the current budget was reviewed by City planners for conformance with the City's General Plan, community plans, and other adopted plans and policies, as required by [Council Policy 000-02](#) and General Plan Policy PF.A.4.a. These capital improvement projects were found to be consistent with the General Plan, relevant community plans, other adopted plans and policies, and facilities financing plans.

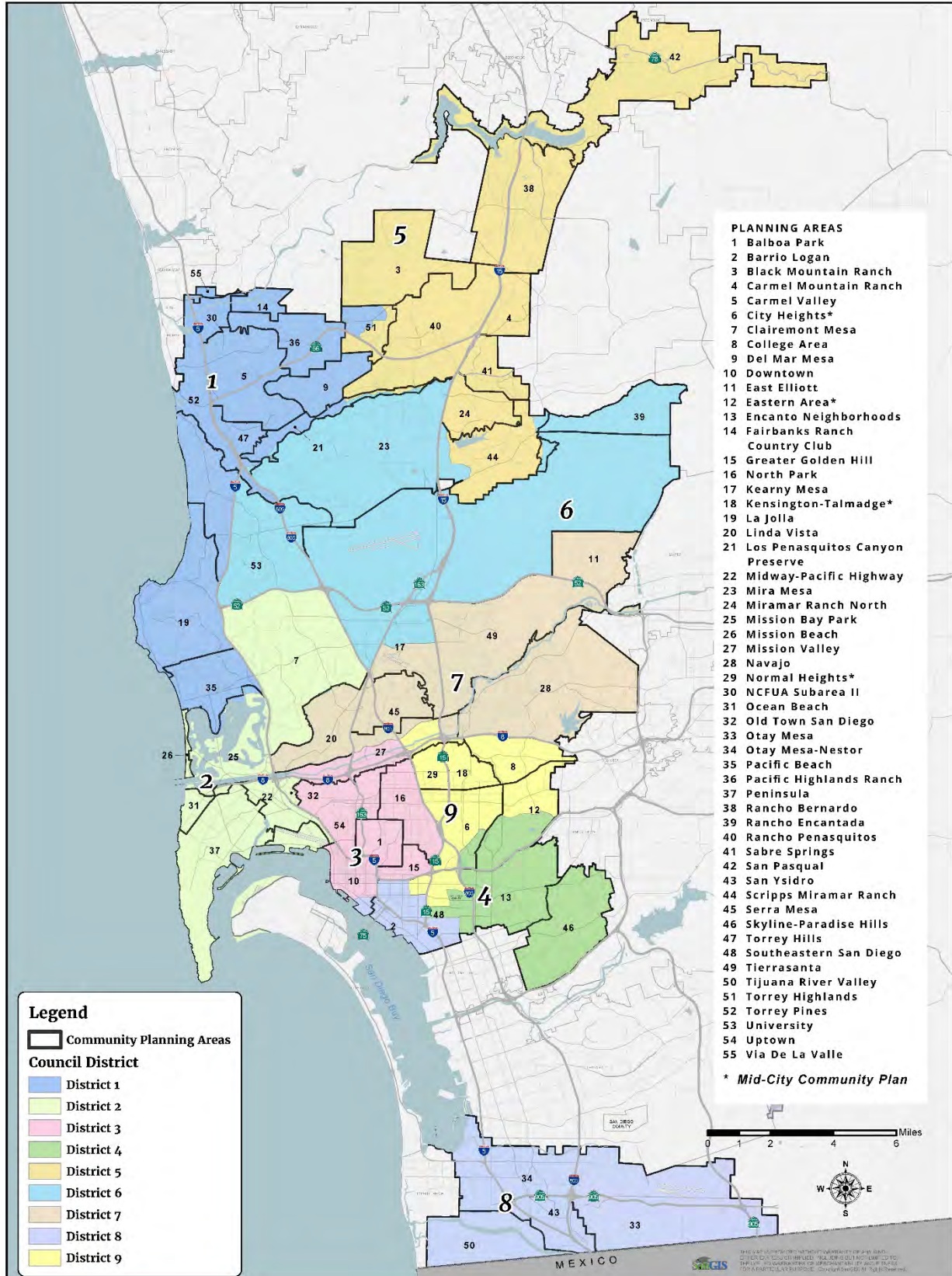
Capital Improvements Program Community Planning

Community Planning Areas



Capital Improvements Program Community Planning

Community Planning Areas by Council District



Capital Improvements Program

Guide to the Capital Improvement Projects

The CIP project pages are designed to provide accurate and informative financial and logistical information for projects. They include all active projects, as well as new projects scheduled to begin in Fiscal Year 2024. Within the Capital Improvement Projects section, CIP project pages are organized by asset-managing section, then alphabetically by project title. Refer to the Indexes beginning on page 463 to locate a specific project page.

Each asset-managing section begins with a Budget Narrative which introduces the department and highlights Fiscal Year 2023 accomplishments and Fiscal Year 2024 goals. Following the narrative is an alphabetical list of the department's projects including budgeted amounts and total project cost. If applicable, Preliminary Engineering projects are summarized before the comprehensive summaries for projects that are already in progress (see below for more information on the Preliminary Engineering project accounting type).

Project Accounting Structure

The CIP uses several project accounting structures to differentiate project size, project scope, and other project characteristics. A comprehensive list of project accounting types is below.

- *A: Annual Allocation* - These projects provide for ongoing replacements and improvements requiring funding on an annual basis. Individual projects funded by an annual allocation are typically smaller projects. The funding information provided for annual allocation projects aggregates all funding in existing sub-projects and will fluctuate as individual projects are completed and new projects are added.
- *L: Large* - These projects are a combination of multiple assets into a single project to achieve efficiencies. Each individual asset will be capitalized as that portion of the project is completed. As a result, the total estimated project cost will be reduced as each asset is completed.
- *P: Preliminary Engineering* - These projects are still in the planning phase of developing scope, schedule, and project cost, and will either be converted to other project types or abandoned. This is a pre-design phase to determine the viability of construction, conformity to policy, and any known constraints related to timeframe and budget.
- *RD: Reimbursement to Developer* - These projects allocate funding to reimburse developers for projects privately constructed in accordance with approved financing plans or other regulatory documents.
- *S: Standalone* - These projects are typically limited to a single asset and may be of any size and duration.
- *T: Technology* - These projects are information systems projects. Due to the unique nature of these projects, there is no affiliated Council District, Community Plan, priority score, or priority category.

Project Page Guide

As mentioned above, project information is provided in comprehensive tables referred to as a "Project Page." The section below explains the different data points and information provided in each project page based on the example provided in **Figure 1**. The numbers in the figure (1 through 6) correspond to a thorough explanation below.

Capital Improvements Program

Guide to the Capital Improvement Projects

Figure 1: Example Project Page

Parks & Recreation
Riviera Del Sol Neighborhood Park / S00999

Parks - Neighborhood

Council District: 8
Community Planning: Otay Mesa
Project Status: Continuing
Duration: 2017 - 2025
Improvement Type: New

Priority Score: 73
Priority Category: High
Contact Information: Genova, Darren
 619-533-4601
 dgenova@sandiego.gov

Description: This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision. Improvements include open lawn areas, basketball court, picnic areas, playgrounds, fitness stations, security lighting, picnic shelter, restroom building, site furnishings, and other park amenities.

Justification: This project provides additional park acreage in accordance with the City's General Plan standard residents within the Otay Mesa community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Riviera del Sol Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2022. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Com Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400026	\$ 6,584,878	\$ 1,065,121	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,650,000
Otay Mesa-West (From 30067)	400093	1,920,838	-	-	-	-	-	-	-	-	-	1,920,838
Total		\$ 8,505,716	\$ 1,065,121	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,570,838

Operating Budget Impact

Department - Fund	FTEs	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Parks & Recreation - GENERAL FUND	1.50	1.50	1.50	1.50	1.50	1.50
Parks & Recreation - GENERAL FUND						
Total Impact \$		362,023	322,126	325,547	329,372	330,972

1. Project Attributes: Department, Project Title, and Project Number

The department listed is the department that will be responsible for operating or maintaining the asset once complete. Each department's CIP is organized by project title. The project's title and unique identification number are listed below the department name. Due to character restrictions, the Capital Improvements Program uses a standard set of abbreviations in the project's title; some of which can be found in **Table 1** below:

Table 1: Project Title Abbreviations

Full Description	Abbreviation	Full Description	Abbreviation
Asbestos Concrete	AC	Neighborhood Park	NP
Canyon	Cyn	Open Space	OS
Community Park	CP	Phase	Ph
Concrete	CRC	Pipeline	PL
Ductile Iron	DI	Pump Station	PS
Golf Course	GC	Regional Park	RP
Maintenance Assessment District	MAD	Steel	STL
Mini Park	MP	Water Treatment Plant	WTP

2. Project Type

Project Types are a more specific manner of categorizing the type of improvement provided by each project. A complete listing of Project Types is available beginning on page 65. On the project pages, the Project Type is listed to the right of the Project Title and Number. Some Project Types, such as Buildings, are used in several departments.

Capital Improvements Program

Guide to the Capital Improvements Projects

3. Project Information

Council District

This identifies the City Council District in which a project is located. Projects that have a Citywide impact or are outside the City limits are also noted. For a map of all Council Districts, refer to the Community Planning section beginning on page 79.

Community Plan

This component lists affected community planning area(s). Projects that have a Citywide impact or are outside the City limits are also noted. For additional information on community planning areas, refer to the Community Planning section beginning on page 79.

Project Status

The Project Status serves as an indicator of project progress. Below is a description of these statuses:

- *New* - This indicates that the project is newly established as part of the Fiscal Year 2024 Adopted Budget.
- *Continuing* - This indicates that the project was initiated in Fiscal Year 2023, or in a prior year, and is currently in progress.
- *Warranty* - This indicates that the project is technically completed, and the asset has been put into service but has not yet been closed.
- *Underfunded* - This indicates that the project is on hold due to lack of funding.

Duration

Duration is the estimated starting and ending fiscal years for each project.

Improvement Type

This component describes the project's impact on existing assets. A project may provide betterment, expansion, replacement, or widening of an existing City asset, or may result in a new asset to the City.

Priority Score

Projects are scored to establish an objective process for ranking CIP projects. Priority scores range from 0-100. Technology projects do not have a priority score listed as they are not evaluated using the same metrics as infrastructure type projects. Annual allocation projects are noted as Annual and are not scored. For additional information, refer to the Prioritization Policy section beginning on page 53.

Priority Category

The priority category indicates if the project is scored within the upper one-third (High), middle one third (Medium), or lower one-third (Low) of the priority scores within the same major asset type category. Annual allocation projects are categorized as Annual. For additional information, refer to the Prioritization Policy section beginning on page 53.

Contact Information

This provides the name, phone number, and e-mail address of the project manager or designated point of contact, at the time of publication.

Capital Improvements Program

Guide to the Capital Improvement Projects

4. Project Description

This section includes a description of the project, justification for the need of the project, operating budget impacts (if any), the project's relationship to the General Plan and Community Plans, project schedule, summary of project changes since the prior year's budget publication.

- *Description* - This component provides a brief statement explaining what the project is, where it is located, and its impact on the surrounding neighborhood(s).
- *Justification* - This component explains why a project is needed and describes any legal requirements for the project, including State or federal mandates.
- *Operating Budget Impact* - This component describes any ongoing operating expenses anticipated upon completion of the project and the impact on the City's operating budget. An Operating Budget Impact table may be included to provide additional detail and is described later in this section. Operating budget impacts include additional funding requirements to support both the operation and maintenance of the building, facility, park, or other infrastructure once it is put into service.
- *Relationship to General and Community Plans* - This component indicates whether a project is consistent with the affected community plan(s) and is in conformance with the City's General Plan. Additional information can be found in the Community Planning section beginning on page 79.
- *Schedule* - This component describes the anticipated project timeline and includes the years when design, construction, and other phases are expected to begin and end.
- *Summary of Project Changes* - This component explains any changes that have occurred since publication of the Fiscal Year 2023 Adopted Budget. Changes may have been a result of modifications to the project scope, City Council action to modify funding (resolutions and/or ordinances), updated total project cost estimates, or changes in project schedule.

5. Expenditure by Funding Source Table

This table lists the funding sources, expended/encumbered amounts, continuing appropriations, and an estimated budget timeline through project completion. The total estimated project cost includes project activity since inception through current and future fiscal years. Descriptions of common funding sources for the CIP can be found in the Funding Sources section beginning on page 71.

- *Expended and Encumbered (Exp/Enc)* - Projects initiated prior to Fiscal Year 2024 may have incurred expenditures and encumbrances in a prior fiscal year. Amounts shown include all funds that have been expended in the project, as well as any contractual or other obligations, as of June 30, 2023. The expended and encumbered amount is cumulative since project inception.
- *Continuing Appropriations (Con Appn)* - Funding budgeted prior to Fiscal Year 2024, but not yet expended or encumbered, is reflected as continuing appropriations. Continuing appropriations are a cumulative amount of unexpended and unencumbered budget since project inception through June 30, 2023.
- *FY 2024* - This is the amount of funding appropriated for the Fiscal Year 2024 Adopted CIP Budget. This amount is included in the annual Appropriations Ordinance, which gives the City the authority to expend from the capital improvement project.
- *FY 2024 Anticipated* - Funding that is budgeted after June 30, 2023 or planned to be budgeted during Fiscal Year 2024 is reflected as anticipated funding. Anticipated funding may include sources, such as grants, donations, and financing, that require additional City Council approval prior to budgeting, or that are unpredictable revenue streams, such as Developer Impact Fees. The

Capital Improvements Program

Guide to the Capital Improvements Projects

City is not legally bound to any Fiscal Year 2024 Anticipated funding because it is not included in the annual Appropriations Ordinance.

- *Outlying Fiscal Years* - Projects that will extend beyond Fiscal Year 2024 may include future year cost estimates based on project scheduling and projected funding availability. The City is not legally bound to any projections made beyond Fiscal Year 2024 because they are not included in the annual Appropriations Ordinance. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the funding needs in outlying fiscal years.
- *Unidentified Funding* - This reflects the portion of the total estimated project cost for which a funding source has not yet been identified. This amount is based upon the current estimated total project cost and funding schedule. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.
- *Project Total* - The project total by funding source is an estimate of the total project cost from project inception through the current and future fiscal years, to project completion.

6. Operating Budget Impact Table

The Operating Budget Impact table provides estimated operational and maintenance costs that will be incurred upon completion of the project. This table supports the Operating Budget Impact description that was discussed earlier in this section. Not every published project will have an Operating Budget Impact table. This data is required for any project with anticipated impacts to a department's operating budget within the next five fiscal years. Operating budget impacts are provided for each impacted department and fund.

- *Full-time Equivalents (FTEs)* - The decimal equivalent of the number of positions required to be added to the budget to operate and maintain the asset upon completion.
- *Total Impact* - The estimated amount of personnel and non-personnel expenses required to be added to the budget to operate and maintain the asset upon completion, net of any additional anticipated revenue. Personnel expenses are expenditures related to employee compensation including salaries and wages, fringe benefits, retirement, and special pays such as shift differentials. Non-personnel expenses are expenditures related to supplies and services, information technology, energy, utilities, and outlay.

Unfunded Needs List

The Unfunded Needs List for each department provides a summary of projects with insufficient funding to complete an active project. Projects are listed by the percent of the project that is unfunded and include the total estimated project cost, unidentified funding amount, and the percent of the project that is unfunded. Also included is a brief description of the project and what components are unfunded. An Unfunded Needs List follows the project pages within each department's section. For a complete list of all projects with unfunded needs, refer to page 75.



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FISCAL YEAR

2024

ADOPTED
BUDGET



Volume 3

Capital Improvement Projects

MAYOR TODD GLORIA



HOUSING • PROTECT & ENRICH • INFRASTRUCTURE • SUSTAINABILITY • PROSPERITY



Airport Management



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Airport Management

The Department of Real Estate and Airport Management's (DREAM) Airport Management team manages and operates Brown Field Municipal Airport and Montgomery-Gibbs Executive Airport with a combined 1,330 acres of property. These two general aviation airports contain nearly eight miles of runways and taxiways, which safely accommodate approximately 400,000 annual aircraft operations, including those of the military, U.S. Customs and Border Protection, San Diego Police, San Diego Fire-Rescue, Cal-Fire, Sheriff, Medi-Evacs, as well as business and recreation sectors. The most critical factor associated with airport management is maintaining safety. To that end, the Capital Improvements Program plays an important role by rehabilitating and repairing the pavement and lighting of runways, taxiways, and aircraft ramp areas. These capital improvements are largely funded by the Federal Aviation Administration (FAA) with Caltrans matching grants, as well as DREAM - Airport Management Enterprise Fund. Additionally, DREAM - Airport Management oversees several other Capital Improvement and Infrastructure needs to accommodate and serve more than 200 aviation and commercial tenants.

2023 CIP Accomplishments

During Fiscal Year 2023, DREAM - Airport Management successfully allocated funding and initiated the following projects:

Montgomery-Gibbs Executive Airport (KMYF)

- Received delivery of Airport Regenerative Sweeper (paid for with Federal Airport Capital Improvement Program Funding) (O&M)
- Initiated the Design of the Terminal Parking Lot (East) Pavement Rehabilitation Project (B22157)
- Initiated the Design for the Alternative Fuel Infrastructure Project at Montgomery-Gibbs Airport (B23013)

Brown Field (KSDM)

- Initiated the Design for the Brown Field Runway 8R/26L G1 Rehabilitation (B19129)

2024 CIP Goals

The CIP Goals of DREAM - Airport Management are the provision of safety, and compliance with federal, State, and local regulations and policies; and to improve the infrastructure of landlord responsibilities in order to provide better facilities to its tenants. To achieve this in Fiscal Year 2024, DREAM - Airport Management is pursuing the following goals:

Montgomery-Gibbs Executive Airport (KMYF)

- Design - Build Contract Bid for Alternative Fuel Infrastructure Project at Montgomery-Gibbs Airport (B23013)
- Construction Contract Bid for Terminal Parking Lot (East) Pavement Rehabilitation Project (B22157)
- Initiate the Terminal Aircraft Apron Rehabilitation (NEW)

Brown Field (KSDM)

- Complete the Design Phase for Brown Field Runway 8R/26L G1 Rehabilitation and the Taxiway Bravo/Charlie Rehab and Realignment (B19129)



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Airport Management

Airport Management: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Total
Brown Field / AAA00002	\$ 2,220,200	\$ 1,500,000	\$ 44,359,884	\$ 48,080,084
Montgomery-Gibbs Executive Airport / AAA00001	4,560,490	3,114,497	25,448,231	33,123,218
Total	\$ 6,780,690	\$ 4,614,497	\$ 69,808,115	\$ 81,203,302



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Airport Management

Brown Field / AAA00002

Airport Assets

Council District:	8	Priority Score:	Annual
Community Planning:	Otay Mesa	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rubio, Jorge
Duration:	2002 - 2040		858-573-1441
Improvement Type:	Betterment		jerubio@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Brown Field Municipal Airport; which can include, but is not limited to, pavement, drainage, striping, and signage for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards; and to improve tenant facility infrastructure which is a landlord's responsibility.

Justification: This project maintains an airport, which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and in compliance with Federal Americans with Disabilities Act (ADA) regulations. Additionally, the project improves aging infrastructure in order to better serve tenants in order to continue to generate revenue and be financially self-sustaining.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Brown Field Special Aviation	700028	\$ 1,693,811	\$ 526,388	\$ 1,500,000	\$ -	\$ 32,427,000	\$ 7,393,104	\$ 4,539,780	\$ -	\$ -	\$ -	\$ 48,080,084
Total		\$ 1,693,811	\$ 526,388	\$ 1,500,000	\$ -	\$ 32,427,000	\$ 7,393,104	\$ 4,539,780	\$ -	\$ -	\$ -	\$ 48,080,084

Airport Management

Montgomery-Gibbs Executive Airport / AAA00001

Airport Assets

Council District:	6	Priority Score:	Annual
Community Planning:	Kearny Mesa	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rubio, Jorge
Duration:	2002 - 2040		858-573-1441
Improvement Type:	Betterment		jerubio@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Montgomery-Gibbs Executive Airport, which can include, but is not limited to, pavement, drainage, striping, and signage for scheduled rehabilitation, to meet current Federal Aviation Administration (FAA) standards; and to improve tenant facility infrastructure, which is a landlord's responsibility.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and in compliance with Federal Americans with Disabilities Act (ADA) regulations. Additionally, the project improves aging infrastructure in order to better serve tenants in order to continue to generate revenue and be financially self-sustaining.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Montgomery Field Special Aviation	700030	\$ 1,312,171	\$ 3,248,318	\$ 3,114,497	\$ -	\$ 3,354,113	\$ 9,236,811	\$ 6,161,131	\$ 6,696,176	\$ -	\$ -	\$ 33,123,217
Total		\$ 1,312,171	\$ 3,248,318	\$ 3,114,497	\$ -	\$ 3,354,113	\$ 9,236,811	\$ 6,161,131	\$ 6,696,176	\$ -	\$ -	\$ 33,123,217

Citywide



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The Citywide Capital Improvements Program (CIP) is comprised of various projects that provide benefits citywide. These projects are generally not attributable to any single asset-managing city department. This includes projects related to city operations buildings, information technology, and the Convention Center.

2023 CIP Accomplishments

The following Citywide project accomplishments were made in Fiscal Year 2023:

- Completed Accela System upgrade (T19003)

2024 CIP Goals

The following Citywide project accomplishments are anticipated for Fiscal Year 2024:

- Complete Convoy District Gateway Sign (S23007)
- Initiate and complete replacement of Electronic Positive Response Software (T24000)



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Citywide: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Total
101 Ash Improvements / S17009	\$ 27,628,947	\$ -	\$ -	\$ 27,628,947
CIP Emergency Reserve / ABT00006	1,000,000	-	-	1,000,000
Civic Center Complex Redevelopment / P23007	2,000,000	-	-	2,000,000
Convention Center Phase III Expansion / S12022	3,370,820	-	681,640,478	685,011,298
Convoy District Gateway Sign / S23007	1,000,000	500,000	-	1,500,000
Electronic Positive Response Software / T24000	-	215,000	285,000	500,000
Rose Canyon Safe Parking / S23014	-	-	1,030,543	1,030,543
Total	\$ 34,999,768	\$ 715,000	\$ 682,956,021	\$ 718,670,789



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Citywide – Preliminary Engineering Projects

Civic Center Complex / P23007

Redevelopment

Priority Category: Medium

Priority Score: 75

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	Project
CIP Contributions from General Fund	400265	\$ 519,259	\$ 1,480,741	\$ -	\$ 2,000,000
Total		\$ 519,259	\$ 1,480,741	\$ -	\$ 2,000,000



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Citywide

101 Ash Improvements / S17009

Bldg - Operations Facility / Structures

Council District:	3	Priority Score:	80
Community Planning:	Centre City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Gibson, William
Duration:	2017 - 2024		619-533-5401
Improvement Type:	Betterment		wgibson@sandiego.gov

Description: This project funded the architectural, electrical, plumbing, asbestos mitigation, and mechanical tenant improvements to the 19 floors of 101 Ash Street for multiple City departments, including tenants of the City Operations Building and former tenants of 1010 2nd Ave building. Improvements were anticipated to increase building's occupancy and bring the building into compliance with current Americans with Disabilities Act (ADA) standards. After near completion of tenant improvements, project work was suspended due to the discovery of Asbestos Containing Materials (ACM). The ultimate completion of this project will be determined at a later date.

Justification: These tenant improvements were intended to increase the occupancy of the building by approximately 356 employees and accommodate the office space requirements for a development permit center, as well as several City departments. These improvements were intended to provide the needed office space for the more than 500 employees who were displaced from the 1010 2nd Ave building along with Development Services staff from the City Operations Building, which based on a 2014 estimate, has more than \$90 million in deferred maintenance.

Operating Budget Impact: No significant changes have been made to this project in Fiscal Year 2024.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2018. Construction bidding and construction began in Fiscal Year 2019. Construction was anticipated to be completed in Fiscal Year 2020. The project is currently on hold.

Summary of Project Changes: The City moved out of the facility in January 2020 following the discovery of ACM. A Purchase and Sale agreement was executed in Fiscal Year 2023. The project is on hold pending the outcome of the Civic Center Core Revitalization initiative and related activities.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
101 Ash Facility Improvements	400866	\$ 4,994,135	\$ 5,864	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Capital Outlay Fund	400002	9,517,649	-	-	-	-	-	-	-	-	-	9,517,649
CIP Contributions from General Fund	400265	3,594,964	155,485	-	-	-	-	-	-	-	-	3,750,448
Facilities Financing Fund	200001	71,975	-	-	-	-	-	-	-	-	-	71,975
SDTFC Series 2018C Tax Exempt	400868	9,288,875	-	-	-	-	-	-	-	-	-	9,288,875
Total		\$ 27,467,598	\$ 161,348	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,628,947

Citywide
CIP Emergency Reserve / ABT00006

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Pelayo, Michael
Duration:	2010 - 2040		619-236-6763
Improvement Type:	Betterment		mpelayo@sandiego.gov

Description: This annual allocation provides funding for urgent repairs due to an emergency or natural disaster.

Justification: This annual allocation provides an immediate source of funding for public works contracts when no alternative funding sources are available in order to respond quickly to an emergency or natural disaster.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled as needed.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Citywide

Convention Center Phase III Expansion / S12022

Bldg - Other City Facility / Structures

Council District:	3	Priority Score:	N/A
Community Planning:	Centre City	Priority Category:	N/A
Project Status:	Underfunded	Contact Information:	Nagelvoort, James
Duration:	2015 - 2035		619-533-5100
Improvement Type:	Expansion		jnagelvoort@sandiego.gov

Description: This project provides for the expansion of the existing San Diego Convention Center. The expansion is intended to increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 406,000 square feet.

Justification: The existing facility cannot accommodate some of the larger major events, which leads to the loss of events to other venues. The expansion is expected to increase the attendance and numbers of events held at the facility and provide significant economic benefits to the region.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Concept design work began prior to Fiscal Year 2012. It was completed along with the Coastal Commission approval in Fiscal Year 2014. The original estimated project total and schedule was developed prior to Fiscal Year 2012 by the Convention Center. The design and construction costs and schedule will be revised when the financing plan is approved.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 1,580,391	\$ 46,402	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,626,794
Convention Center Exp Surety	200210	1,744,026	-	-	-	-	-	-	-	-	-	1,744,026
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	681,640,478	681,640,478
Total		\$ 3,324,417	\$ 46,402	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 681,640,478	\$ 685,011,298

Citywide
Convoy District Gateway Sign / S23007

Trans - Roadway - Enhance/Scape/Medians

Council District:	6	Priority Score:	N/A
Community Planning:	Kearny Mesa	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Lind, Lisa
Duration:	2023 - 2024		619-236-6485
Improvement Type:	New		llind@sandiego.gov

Description: This project will install a custom 30-foot illuminated sign, welcoming visitors to the Convoy District. It is managed by the Asian Business Association Foundation through a compensation agreement with the City.

Justification: This project will provide civic brand identity to the community, which will result in energized collaborative efforts and increased community participation.

Operating Budget Impact: Ongoing maintenance will be provided by the local business association.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Planning activities began in Fiscal Year 2023. Design and construction are anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: The project description, justification, operating budget impact, and schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024					FY 2028	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2025	FY 2026	FY 2027					
CIP Contributions from General Fund	400265	\$ 986,364	\$ 13,635	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Total		\$ 986,364	\$ 13,635	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

Citywide

Electronic Positive Response Software / T24000

Intangible Assets - Information Tech

Council District:	Citywide	Priority Score:	N/A
Community Planning:	Citywide	Priority Category:	N/A
Project Status:	New	Contact Information:	Walker, Bill
Duration:	2024 - 2024		619-533-3465
Improvement Type:	Replacement		walkerw@saniego.gov

Description: Replacement of legacy Electronic Positive Response Solution. The new solution benefits the City departments Transportation, Stormwater and Public Utilities that perform location services of underground City owned assets.

Justification: Replacement of legacy Electronic Positive Response Solution. The new solution benefits the City departments Transportation, Stormwater and Public Utilities that perform location services of underground City owned assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: RFP is scheduled to be released in Fiscal Year 2024. Vendor selection is anticipated to be completed in Fiscal Year 2024. Implementation of new solution is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: This is a newly published project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ -	\$ 285,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 285,000
Muni Sewer Utility - CIP Funding Source	700008	-	-	25,000	-	-	-	-	-	-	-	25,000
Water Utility - CIP Funding Source	700010	-	-	190,000	-	-	-	-	-	-	-	190,000
Total		\$ -	\$ -	\$ 215,000	\$ 285,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Citywide
Rose Canyon Safe Parking / S23014

Bldg - Other City Facility / Structures

Council District:	2	Priority Score:	41
Community Planning:	Clairemont Mesa	Priority Category:	Low
Project Status:	New	Contact Information:	Lowther, John
Duration:	2023 - 2024		262-391-9404
Improvement Type:	New		jlowther@saniego.gov

Description: This project includes safe parking improvements to 3775 Morena Blvd. including: installation of new sewer main, manholes, water & sewer connections, electric panels, grind and overlay of parking lot, and an electric gate.

Justification: The County provided capital to establish an overnight safe parking/camper shelter for homeless families.

Operating Budget Impact: The operating and maintenance funding for this project was included in the Homelessness Strategies and Solutions budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2023. Construction began and was substantially completed in Fiscal Year 2023.

Summary of Project Changes: This is a newly published project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified	Project
Grant Fund - Other	600002	\$ 574,798	\$ 455,745	\$ -	Anticipated	\$ -	\$ -	\$ -	\$ -	\$ -	Funding	Total
Total		\$ 574,798	\$ 455,745	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -		\$ 1,030,543

Unfunded Needs List

Citywide

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Convention Center Phase III Expansion / S12022	\$ 685,011,298	\$ 681,640,478	99.51 %	This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 405,000 square feet. Design and construction phases are unfunded.
Total		\$ 681,640,478		



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Department of Information Technology



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Department of Information Technology

The Department of Information Technology provides citywide technology strategy, operational support of applications, infrastructure, and wireless technologies, enterprise application services and manages Information Technology (IT) services contracts and assets.

The purpose of technology is to support business and operations by allowing customers to operate more efficiently, provide better data for decision-makers, and drive higher customer satisfaction for stakeholders. In order to achieve these goals, the City will need to continue modernizing its software applications and hardware. The IT annual allocations provide for upgrades and enhancements to information technology projects that are eligible for capitalization. Individual projects are expected to result in a city-owned asset, which can include, but is not limited to, equipment, system interfaces, and intellectual property.

2024 CIP Goals

The Department of Information Technology plans on implementing the following in Fiscal Year 2024:

- DCS Network Equipment Upgrades at NCWRP, SBWRP & PS2 (NEW)
- DCS Systemwide High Performance Graphics Upgrade (NEW)
- Pt. Loma WWTP DCS Upgrades Phase 2 (NEW)
- Pump Station 1 PLC Upgrades (NEW)
- Pump Station 64 Distributed Control System (DSC) (NEW)



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Department of Information Technology

Department of Information Technology: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Total
Enterprise Funded IT Projects / ATT00002	\$ 18,017,373	\$ 6,616,563	\$ -	\$ 24,633,936
Governmental Funded IT Projects / ATT00001	1,628,061	-	-	1,628,061
Total	\$ 19,645,433	\$ 6,616,563	\$ -	\$ 26,261,996



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Department of Information Technology

Enterprise Funded IT Projects / ATT00002

Intangible Assets - Information Tech

Project Status:	Continuing	Contact Information:	Walker, Bill
Duration:	2020 - 2040		619-533-3465
			walkerw@sandiego.gov

Description: This annual allocation provides for upgrades and enhancements to information technology projects that are eligible for capitalization and funded exclusively with enterprise funding sources. Individual projects are expected to result in a city-owned asset, which can include, but is not limited to, equipment, system interfaces, and intellectual property.

Justification: This annual allocation provides for improvements and enhancements to information technology projects that are solely funded with enterprise resources and allows for increased reporting on these projects. Projects are also expected to have a duration longer than one fiscal year.

Operating Budget Impact: None.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The total cost of the project has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 7,437,974	\$ 6,438,294	\$ 4,993,313	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,869,582
Muni Sewer Utility - CIP Funding Source	700008	1,310,251	1,152,475	352,431	-	-	-	-	-	-	-	2,815,157
Water Utility - CIP Funding Source	700010	837,806	840,572	1,270,819	-	-	-	-	-	-	-	2,949,196
Total		\$ 9,586,031	\$ 8,431,341	\$ 6,616,563	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,633,935

Department of Information Technology
Governmental Funded IT Projects / ATT00001

Intangible Assets - Information Tech

Project Status:	Continuing	Contact Information:	Walker, Bill
Duration:	2020 - 2040		619-533-3465
			walkerw@sandiego.gov

Description: This annual allocation provides for upgrades and enhancements to information technology projects that are eligible for capitalization and funded exclusively with governmental funding sources. Individual projects are expected to have a duration longer than one fiscal year and result in a city-owned asset, which can include but is not limited to equipment, system interfaces, and intellectual property.

Justification: This annual allocation provides for improvements and enhancements to information technology projects that are solely funded with governmental resources and allows for increased reporting on these projects. Projects are also expected to have a duration longer than one fiscal year.

Operating Budget Impact: None.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024		FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
					Anticipated								
CIP Contributions from General Fund	400265	\$ 681,302	\$ 946,758	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,628,060
Total		\$ 681,302	\$ 946,758	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,628,060

Environmental Services



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Environmental Services

The Environmental Services Department (ESD) ensures City residents are provided with a clean and safe environment. The Department pursues waste management strategies that emphasize waste reduction, recycling, and environmentally sound landfill management.

2023 CIP Accomplishments

The Department continues to dedicate capital improvement resources towards its mission of providing reliable solid waste management, resource conservation, and environmental protection to preserve public health and ensure sustainable communities. The following are ESD's accomplishments for Fiscal Year 2023:

- Completed replacement of one in-place scale at the entrance to the Miramar Landfill (B21000)
- Awarded the design-build contract to begin design of the Organic Processing Facility (L17000.2)

2024 CIP Goals

The Department will continue to promote sustainability and public health through its effective delivery of capital improvement projects. The following are ESD's goals for Fiscal Year 2024:

- Complete procurement for modular office buildings at the Miramar landfill (L17000.7)
- Complete design for the expansion of Compressed Natural Gas (CNG) Fueling Station Facility at the ESD Collections Yard for fueling additional trucks to support SB 1383 organic collection (B22041)
- Initiate design for future improvements to the Landfill Gas (LFG) collection system at the South Chollas Landfill (B22031)
- Solicit RFP for system improvements to the LFG collection system at the Arizona Street Landfill (B22030)
- Solicit RFP for LFG collection system improvements at the South Miramar Landfill (B22079)
- Initiate a comprehensive design for a landfill gas wellfield improvements project for the West Miramar Landfill (B23024)
- Initiate planning and design for landfill gas flare facility improvements at Miramar Landfill (B23023)
- Complete design for a central basin expansion project at West Miramar Landfill (B23000)
- Procure replacement hazardous waste storage lockers for the Household Hazardous Waste Transfer Facility (NEW)
- Complete construction of the Miramar Basin Storm Water Improvements at the Miramar Landfill (L18002.3)



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Environmental Services

Environmental Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Total
Landfill Improvements / AFA00001	\$ 10,574,820	\$ 400,000	\$ 18,500,000	\$ 29,474,820
Miramar Landfill Facility Improvements / L17000	35,579,042	10,000,000	34,200,000	79,779,042
Miramar Landfill Storm Water Improvements / L18002	6,041,389	-	-	6,041,389
Total	\$ 52,195,251	\$ 10,400,000	\$ 52,700,000	\$ 115,295,251



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Environmental Services
Landfill Improvements / AFA00001

Landfills

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Campos, Luis
Duration:	2010 - 2040		858-492-5035
Improvement Type:	New		lcampos@sanidiego.gov

Description: This annual allocation provides for improvements to existing sanitary landfills to comply with operating permits and regulatory requirements. Such improvements may include fencing, access roads, drains, small structures, and environmental protection projects. This project also provides for improvements to existing landfill gas systems, including gas migration and groundwater monitoring networks at all landfills managed by the City. Improvements include upgrades to existing or additional facilities as deemed necessary by SB1383, as well as engineering reports and/or design plans and specifications necessary to mitigate landfill gas and groundwater issues or to modify monitoring programs.

Justification: This project provides the flexibility for timely initiation of improvements and construction needed to meet operational and solid waste regulatory mandates such as drainage, grading, landfill gas collection, and groundwater monitoring programs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis to meet regulatory requirements.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ 167,763	\$ 4,903,836	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,071,600
Recycling Fund CIP Fund	700049	-	514,400	-	-	-	-	-	-	-	-	514,400
Refuse Disposal CIP Fund	700040	351,723	4,637,097	400,000	-	10,050,000	2,800,000	900,000	4,750,000	-	-	23,888,820
Total		\$ 519,486	\$ 10,055,333	\$ 400,000	\$ -	\$ 10,050,000	\$ 2,800,000	\$ 900,000	\$ 4,750,000	\$ -	\$ -	\$ 29,474,820

Environmental Services

Miramar Landfill Facility Improvements / L17000

Landfills

Council District:	Non-City	Priority Score:	77
Community Planning:	Non-City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	2017 - 2025		858-627-3311
Improvement Type:	New		cfergusson@sandiego.gov

Description: This project provides for the construction of infrastructure improvements at the Miramar Landfill. Phase I will provide for the development of a Resource Recovery Facility (RRF) to increase waste diversion from self-haul customers. Phase II will provide for the construction of the Organic Processing Facility project as required to comply with conditions of a State-mandated Waste Discharge Requirement for Composting Operations. Phase III will provide for surface improvements to haul roads. Phase IV will provide for the acquisition of landfill gas collection and processing infrastructure currently in place as part of a transfer of gas rights. Phase V will provide for a backup power system for landfill gas collection and processing infrastructure. Phase VI will provide for the replacement of modular restroom and locker trailers that have exceeded their service life. Phase VII will provide for replacement of modular office trailers that have exceeded their service life.

Justification: The Environmental Services Department (ESD) is responsible for managing operations, maintenance and regulatory compliance of the West Miramar Landfill. This CIP will allow for the most efficient execution of future facility improvement projects and helps to implement the City's Climate Action Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Phase I was abandoned and closed in Fiscal Year 2021. Phase II planning began in Fiscal Year 2021 and was completed in Fiscal Year 2023. Design-build contract began in Fiscal Year 2023 and construction is anticipated to be completed in Fiscal Year 2025. Phase III design was completed in Fiscal Year 2018, construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. Phase IV was completed in Fiscal Year 2019. Phase V was determined to be unnecessary due to acquisition of infrastructure in Fiscal Year 2020. Phase VI procurement began in Fiscal Year 2020 with installations and phase closeout completed in Fiscal Year 2022. Phase VII procurement began in Fiscal Year 2023 with installations to be completed in Fiscal Year 2024.

Summary of Project Changes: Total project cost increased by \$34.2 million due to revised construction cost estimates for Phase II. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Financing	9300	\$ -	\$ -	\$ -	\$ 40,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000,000
Recycling Fund CIP Fund	700049	16,806,000	5,394,000	10,000,000	-	-	-	-	-	-	-	32,200,000
Refuse Disposal CIP Fund	700040	6,202,359	7,176,683	-	(5,800,000)	-	-	-	-	-	-	7,579,042
Total		\$ 23,008,359	\$ 12,570,683	\$ 10,000,000	\$ 34,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 79,779,042

Environmental Services

Miramar Landfill Storm Water Improvements / L18002

Landfills

Council District:	Non-City	Priority Score:	88
Community Planning:	Non-City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	2018 - 2025		858-627-3311
Improvement Type:	New		cfergusson@sandiego.gov

Description: The project provides for the construction of stormwater infrastructure improvements at the Miramar Landfill to maintain regulatory compliance with the Storm Water Industrial General Permit. The project will be implemented in three phases: Phase I includes paving of haul roads, drainage improvements in the Greenery, stabilization of roadway shoulders and drainage channels, and hydroseeding of inactive fill areas; Phase II includes stabilization and/or hydroseeding of secondary roads, sediment traps, storm drain improvements, and basin expansion; Phase III includes improvements to existing basins and development of new basins where feasible.

Justification: The stormwater basins and associated Best Management Practice (BMP) engineered structures at the Miramar Landfill must be properly designed and constructed to ensure compliance with National Pollutant Discharge Elimination System (NPDES) requirements and to avoid regulatory violations.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: This project will be implemented in three phases. Construction of Phases I and II was completed in Fiscal Year 2020. Design of Phase III was initiated in Fiscal Year 2020 with construction expected to be completed in Fiscal Year 2024.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 3,009,336	\$ 3,032,052	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,041,389
Total		\$ 3,009,336	\$ 3,032,052	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,041,389



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Fire-Rescue



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The City of San Diego's Fire-Rescue Department (SDFD) is committed to replacing and rehabilitating Fire and Lifeguard station facilities and associated infrastructure to better serve our community. The Capital Improvements Program (CIP) plays a vital role in meeting future infrastructure needs while also addressing ongoing deferred maintenance and capital needs of the existing stations. The Department has 50 fire stations, two 9-1-1 communication centers, one Air Operations facility, a training facility, ten permanent lifeguard stations, a boat dock, and 35 seasonal lifeguard towers.

The Department seeks funding for capital improvements to preserve and extend the lifecycle of its facility infrastructure. This is accomplished through reconstruction, renovation, rehabilitation, expansion, and/or replacement of the facility or its essential interior and exterior building components, such as station alerting, communication, roofs, and other facility-related maintenance and repair. These improvements positively impact the efficiency, health, and safety of the department's workforce, as well as ensure that the community can take civic pride in its public facilities.

Funding for the Department's capital projects comes from a variety of sources, such as Development Impact Fees (DIF), Facilities Benefit Assessments (FBA), deferred capital and infrastructure bonds, various grants, foundation funds, and the General Fund.

2023 CIP Accomplishments

In Fiscal Year 2023, the San Diego Fire-Rescue Department accomplished the following:

- Initiated environmental impact report for Fairmount Avenue Fire Station (S14018)
- Completed design and started construction of Torrey Pines Fire Station 52 (S19003)
- Awarded design contract and initiated design of a new permanent Fire Station 51 (Skyline Hills) (S14017)
- Initiated environmental permitting for the Santa Clara Junior Fireguard Facility (B21057)

2024 CIP Goals

The San Diego Fire-Rescue Department is looking forward to initiating and implementing the following capital improvement projects based on funding availability:

- Complete environmental surveys and development permits and initiate design of Fire Air Operations Facility Phase II (S18007)
- Initiate preliminary design for Fire Station 49 (Otay Mesa) (S00784)
- Initiate design and installation of Lifeguard Headquarters Boating Safety Unit locker and bathrooms (Mission Beach) (NEW)
- Initiate design and installation of Lifeguard Northern Garage Sleeping Quarters (La Jolla) (NEW)
- Complete permitting and installation of the Santa Clara Junior Lifeguards Facility (B21057)
- Initiate Phase II for Fire-Rescue Training Facility Feasibility Study (B18081)
- Initiate Final Design Permitting for Fire Station 51 - (Skyline Hills) (S14017)
- Initiate environmental surveys and development permits for Ocean Beach Lifeguard Station (NEW)



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Fire-Rescue: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Total
Fairmount Avenue Fire Station / S14018	\$ 3,727,795	\$ -	\$ 24,272,206	\$ 28,000,001
Fire-Rescue Air Ops Facility - PH II / S18007	4,767,798	-	18,382,446	23,150,244
Fire Station No. 48 - Black Mountain Ranch / S15015	30,000,000	-	-	30,000,000
Fire Station No. 49 - Otay Mesa / S00784	3,086,414	250,000	27,750,000	31,086,414
Fire Station No. 50 - North University City / S13021	15,000,000	-	-	15,000,000
Fire Station No. 51 - Skyline Hills / S14017	1,950,000	-	12,890,957	14,840,957
Fire Station No. 54 - Paradise Hills / S00785	83,654	-	18,522,000	18,605,654
North Pacific Beach Lifeguard Station / S10119	804,822	-	10,705,178	11,510,000
Torrey Pines Fire Station / S19003	24,256,000	-	-	24,256,000
Total	\$ 83,676,483	\$ 250,000	\$ 112,522,787	\$ 196,449,270



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Fire-Rescue

Fairmount Avenue Fire Station / S14018

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	Priority Score:	78
Community Planning:	Mid-City: City Heights	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Gibson, William
Duration:	2015 - 2030		619-533-5401
Improvement Type:	New		wgibson@sandiego.gov

Description: This project provides for the design and construction of a new permanent fire station of approximately 14,273 square feet. The project will also include the purchase of a new EV fire engine apparatus. The facility will accommodate ten fire personnel and will include an apparatus bay, dorm rooms, kitchen, watch room, ready room, and station alerting system. The new fire station will comply with Fire's current station design and construction standards and specifications. This project was included in the Citygate Report.

Justification: This project will provide for a fire station to meet emergency response times for the community.

Operating Budget Impact: Once construction is complete, annual operating costs to staff this station will be \$2.2 million for personnel and non-personnel expenditures.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan's Public Facilities, Services and Safety Element, Public Facilities Financing Plan, and the City Heights and Southeastern San Diego Community Plans.

Schedule: Land acquisition was completed in Fiscal Year 2017. An Environmental Impact Report (EIR) is being completed as part of the environmental permitting, which is anticipated to begin in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2026. Design completion to follow contingent upon support of EIR and the identification of funding to address increased design efforts to incorporate recent code upgrades, sustainability, and permit required off-site improvements.

Summary of Project Changes: The total project cost increased by \$4.3 million due to support of an EIR and increased design efforts to incorporate recent code upgrades and new sustainability requirements, including electric fire apparatus and equipment. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 249,378	\$ 961	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,339
Capital Outlay-Sales Tax	400000	-	637	-	-	-	-	-	-	-	-	637
CH RDA Contribution To CIP	200600	48,156	-	-	-	-	-	-	-	-	-	48,156
CIP Contributions from General Fund	400265	386,061	-	-	-	-	-	-	-	-	-	386,061
Debt Funded General Fund CIP Projects	400881	509,867	490,133	-	-	-	-	-	-	-	-	1,000,000
Deferred Maintenance Revenue 2012A-Project	400848	37,449	-	-	-	-	-	-	-	-	-	37,449
General Fund Commercial Paper Notes	400869	295,073	-	-	-	-	-	-	-	-	-	295,073
Mid City Urban Comm	400114	735,575	314,363	-	-	-	-	-	-	-	-	1,049,938
PFFA Lease Revenue Bonds 2015A-Projects	400859	3,320	-	-	-	-	-	-	-	-	-	3,320
PFFA Lease Revenue Bonds 2015B-Project	400860	583,750	-	-	-	-	-	-	-	-	-	583,750
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	40,639	-	-	-	-	-	-	-	-	-	40,639
RDA Contributions to City Heights Project Fund	200347	32,432	-	-	-	-	-	-	-	-	-	32,432
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	24,272,206	24,272,206
Total		\$ 2,921,701	\$ 806,094	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,272,206	\$ 28,000,001

Fire-Rescue

Fire Station No. 48 - Black Mountain Ranch / S15015

Bldg - Pub Safety - Fire Fac / Struct

Council District:	5	Priority Score:	70
Community Planning:	Black Mountain Ranch	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Gibson, William
Duration:	2015 - 2029		619-533-5401
Improvement Type:	New		wgibson@sandiego.gov

Description: This project provides for the land acquisition, design and construction of a new permanent fire station of approximately 11,500 square feet. The facility will accommodate ten crewmembers and will include an apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, and training classroom/multi-purpose room. This project will also include the cost for the purchase of one EV fire engine. The new station will be located at Carmel Valley Road and Winecreek Road in the Black Mountain Ranch Community. The new fire station will comply with Fire's current station design and construction standards and specifications.

Justification: This project will provide for the needed fire station to meet the emergency response times of the community. Refer to Black Mountain Ranch Facilities Financing Plan projects.

Operating Budget Impact: Annual operating costs to staff this station is approximately \$2.2 million for personnel and non-personnel expenditures.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2017. Preliminary Engineering was completed in Fiscal Year 2020. Design-build procurement began in Fiscal Year 2022, with a design-build construction solicitation in February of 2022, however, the City did not receive responsive bidders with the identified construction cost limit. The design-build solicitation has been revised to include recent sustainability requirements and an increased construction cost limitation. Procurement under the revised RFP will be completed in Fiscal Year 2024. Design-build construction is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026. After construction has been completed, a 25-month maintenance and monitoring period will begin and is anticipated to be completed in Fiscal Year 2028.

Summary of Project Changes: The total project cost increased by \$8.9 million due to increase in construction costs and sustainability requirements, including electric fire apparatus. \$11.0 million in Black Mountain Ranch FBA and \$3.9 million in Debt Funded General Fund CIP funding were allocated to this project in Fiscal Year 2023 via City Council resolutions. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 579,276	\$ 25,520,723	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,100,000
Debt Funded General Fund CIP Projects	400881	-	3,900,000	-	-	-	-	-	-	-	-	3,900,000
Total		\$ 579,276	\$ 29,420,723	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000,000

Operating Budget Impact

Department - Fund	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	12.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$	-	165,000	2,158,266	2,158,266

Fire-Rescue

Fire Station No. 49 - Otay Mesa / S00784

Bldg - Pub Safety - Fire Fac / Struct

Council District:	8	Priority Score:	81
Community Planning:	Otay Mesa - Nestor; Otay Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Larson, Donald
Duration:	2003 - 2028		858-573-1361
Improvement Type:	New		dlarson@sandiego.gov

Description: This project provides for an approximately 13,000 square foot double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. The fire station will be located across the intersection of Ocean View Hills Parkway and Sea Fire Point and will serve the community in addition to Fire Station 6 located at 693 Twining Avenue. The fire station will accommodate 3 apparatus bays and will also have a training room and outside training area. This project will also include the cost for the purchase of one EV fire engine, one EV fire truck, and one Battalion Chief vehicle. The new fire station will comply with Fire's current station design & construction standards & specifications.

Justification: A second fire station is needed to serve the Otay Mesa and neighboring communities and it will ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: This facility will require ongoing operational budget for personnel and non-personnel expenditures. Estimates for the operating budget impact will be developed when funding is identified.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2022. Pre-design will begin in Fiscal Year 2024. Design and construction will begin upon the identification of additional funding.

Summary of Project Changes: Total project cost has been increased by \$5.1 million due to purchase of electric fire apparatus and charging station. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 2,979,766	\$ 30,233	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,260,000
Otay Mesa-West (From 39067)	400093	76,414	-	-	-	-	-	-	-	-	-	76,414
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	27,750,000	27,750,000
Total		\$ 3,056,180	\$ 30,233	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,750,000	\$ 31,086,413

Fire-Rescue

Fire Station No. 50 - North University City / S13021

Bldg - Pub Safety - Fire Fac / Struct

Council District:	6	Priority Score:	74
Community Planning:	University	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Gibson, William
Duration:	2013 - 2025		619-533-5401
Improvement Type:	New		wgibson@sandiego.gov

Description: This new facility will provide support to the University City area and will provide emergency response times that meet City and national standards. This new fire station will accommodate up to twelve crew members, a fire engine, service aerial truck, ambulance, and training room. The size of the station is approximately 13,500 square feet. The building design will comply with Fire's current design and construction standards.

Justification: An additional fire station is needed in this area to ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: Operating and maintenance funding for this facility was previously included in the Fire-Rescue budget.

Relationship to General and Community Plans: This project is consistent with the North and South University Community Plan and with the City's General Plan.

Schedule: Planning and design was initiated in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction was completed in Fiscal Year 2021. A five-year restoration began after an initial four-month period of maintenance and monitoring to ensure the growth of the plants. This process began in Fiscal Year 2020 and will be completed in Fiscal Year 2025.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 14,891,881	\$ 108,118	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000
Total		\$ 14,891,881	\$ 108,118	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000

Fire-Rescue

Fire Station No. 51 - Skyline Hills / S14017

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	Priority Score:	87
Community Planning:	Skyline - Paradise Hills	Priority Category:	High
Project Status:	Continuing	Contact Information:	Gibson, William
Duration:	2015 - 2029		619-533-5401
Improvement Type:	New		wgibson@sandiego.gov

Description: This project provides for the design and construction of a 10,700 square foot permanent station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills.

Justification: An additional fire station is needed in this area to meet response time guidelines in this growing community, as recommended in the Citygate Report.

Operating Budget Impact: This station will be staffed by the employees who currently work in the temporary station at this site. No additional staff will be requested once this station is completed.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025. Construction will be scheduled when funding is identified.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 3,921	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,921
CIP Contributions from General Fund	400265	55,135	-	-	-	-	-	-	-	-	-	55,135
Debt Funded General Fund CIP Projects	400881	316,638	883,362	-	-	-	-	-	-	-	-	1,200,000
General Fund Commercial Paper Notes	400869	328,957	-	-	-	-	-	-	-	-	-	328,957
PFFA Lease Revenue Bonds 2015B-Project	400860	361,986	-	-	-	-	-	-	-	-	-	361,986
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	12,890,957	12,890,957
Total		\$ 1,066,638	\$ 883,362	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,890,957	\$ 14,840,957

Fire-Rescue

Fire Station No. 54 - Paradise Hills / S00785

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	Priority Score:	81
Community Planning:	Skyline - Paradise Hills	Priority Category:	Medium
Project Status:	Underfunded	Contact Information:	Larson, Donald
Duration:	2001 - 2028		858-573-1361
Improvement Type:	New		dlarson@san Diego.gov

Description: This project provides for the design and construction of a new 12,500 square foot fire station in the Paradise Hills area to serve the Paradise Hills/Skyline area as well as the purchase of an EV fire engine apparatus. The new station will accommodate 10 fire personnel, include 3 apparatus bays, dorms, kitchen, watch room, ready room, station alerting, and all essential station infrastructure. The site for this project has not been identified. The new fire station will comply with Fire's current station design and construction standards & specifications.

Justification: This station is needed to serve the Paradise Hills/Skyline community and will ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: Annual operating cost to staff the station is \$2.0 million for personnel and non-personnel related expenditures once construction is completed.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled after a project site and funding have been identified.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
PFFA-FLSF 2002B-Const.	400157	\$ 83,653	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83,653
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	18,522,000	18,522,000
Total		\$ 83,653	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	18,522,000	\$ 18,605,653

Fire-Rescue

Fire-Rescue Air Ops Facility - PH II / S18007

Bldg - Pub Safety - Fire Fac / Struct

Council District:	7	Priority Score:	77
Community Planning:	Kearny Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Gibson, William
Duration:	2018 - 2033		619-533-5401
Improvement Type:	New		wgibson@sandiego.gov

Description: This project provides for the design & construction of a permanent Fire-Rescue Air Operations Facility station at the City's Montgomery-Gibbs Executive Airport. This project will include two hangars and parking spaces for five helicopters, an additional helipad, parking and shelter for a single Heli tender, and three fueling tender vehicles. Due to impacts of existing vernal pools, the project will provide off-site mitigation in Otay Mesa in conjunction with the La Media Road widening project. This project will also provide a hangar support area that includes space for maintenance offices, overhaul, avionics, and storage rooms.

Justification: SDFD Air Ops personnel currently do not have any hangar space to house or perform maintenance on aircraft. The proposed hangars will mitigate equipment corrosion from the elements and increase both the safety & lifespan of the aircraft. This project will provide a much-needed permanent solution for the Fire-Rescue Air Operations Facility to meet their air rescue operational requirements.

Operating Budget Impact: Once Phase II is completed; additional non-personnel expenditures budget will be needed.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan's Public Facilities, Services and Safety Element, Airport Land Use Compatibility Plan (ALUCP), and Airport Layout Plan (ALP) for Montgomery-Gibbs Executive Airport.

Schedule: Phase II design began in Fiscal Year 2018 and bridging documents were completed in Fiscal Year 2021. CEQA Environmental Permits were completed in Fiscal Year 2022. NEPA Environmental Permits are anticipated to be completed in Fiscal Year 2024. The off-site vernal pool mitigation in Otay Mesa began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2024. Phase II construction is contingent upon the identification of funding. After vernal pool construction has been completed, the off-site mitigation will include a five-year maintenance and monitoring contract anticipated to be completed in Fiscal Year 2029.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 290,986	\$ 1,156,077	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,447,064
CIP Contributions from General Fund	400265	611,103	20,108	-	-	-	-	-	-	-	-	631,211
General Fund Commercial Paper Notes	400869	315,406	-	-	-	-	-	-	-	-	-	315,406
Kearny Mesa-Urban Comm	400136	1,385,481	184,862	-	-	-	-	-	-	-	-	1,570,343
SDTFC Series 2018C Tax Exempt	400868	803,774	-	-	-	-	-	-	-	-	-	803,774
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	18,382,446	18,382,446
Total		\$ 3,406,750	\$ 1,361,047	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,382,446	\$ 23,150,243

Fire-Rescue

North Pacific Beach Lifeguard Station / S10119

Bldg - Pub Safety - Lifeguard Stations

Council District:	2	Priority Score:	83
Community Planning:	Pacific Beach	Priority Category:	High
Project Status:	Underfunded	Contact Information:	Larson, Donald
Duration:	2011 - 2028		858-573-1361
Improvement Type:	Replacement		dlarson@sanidiego.gov

Description: This project provides for the North Pacific Beach Lifeguard Station located at the foot of Law Street, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas, and a rescue vehicles facility.

Justification: North Pacific Beach has become a highly frequented beach over the years and new facilities will benefit both the public and the employees. Lifeguards are currently operating from a seasonal tower structure supported by a container-type of facility where medical aids and other daily activities like food preparation take place. This can create health issues for both the public and the employees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was placed on hold in Fiscal Year 2018. The project will be re-initiated after the identification of funding.

Summary of Project Changes: Total project cost has increased by \$4.3 million due to updated engineer's estimates. \$40,000 in Pacific Beach DIF funding was allocated to this project in Fiscal Year 2023 via City Council resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 26,284	\$ 1,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,033
Deferred Maint Revenue 2009A-Project	400624	90,877	-	-	-	-	-	-	-	-	-	90,877
Deferred Maintenance Revenue 2012A-Project	400848	121,966	-	-	-	-	-	-	-	-	-	121,966
Pacific Beach Urban Comm	400117	149,999	40,001	-	-	-	-	-	-	-	-	190,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	239,421	-	-	-	-	-	-	-	-	-	239,421
TOT Coastal Infrastructure CIP Fund	200212	134,523	-	-	-	-	-	-	-	-	-	134,523
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	10,705,178	10,705,178
Total		\$ 763,071	\$ 41,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,705,178	\$ 11,509,999

Fire-Rescue

Torrey Pines Fire Station / S19003

Bldg - Pub Safety - Fire Fac / Struct

Council District:	1	Priority Score:	87
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Continuing	Contact Information:	Gibson, William
Duration:	2019 - 2028		619-533-5401
Improvement Type:	New		wgibson@sandiego.gov

Description: This project provides for the design and construction of a new permanent 3-bay fire station of approximately 14,664 square feet. The facility will accommodate a crew of nine to eleven fire personnel, and onsite surface parking for Fire-Rescue personnel. In addition, the offsite improvements include but are not limited to site grading, utility, and street/traffic improvements within the public right-of-way along Torrey Pines Road to allow for emergency response apparatus egress and ingress. This facility will allow for an EV fire engine including electric vehicle charging stations.

Justification: This project will provide for the permanent fire station and the associated infrastructure necessary to meet the Fire-Rescue Department’s current operational requirements.

Operating Budget Impact: Annual operating cost to staff the station is approximately \$2.2 million for personnel and non-personnel related expenditures once construction is completed.

Relationship to General and Community Plans: This project is in conformance with the City’s General Plan and the La Jolla and University Community Plans.

Schedule: Design began in Fiscal Year 2021 and was completed in Fiscal Year 2023. Construction began in Fiscal Year 2023 and is anticipated to be complete in Fiscal Year 2026. A five-year plant restoration maintenance and monitoring to begin after an initial three-month plant establishment period to ensure the growth of the plants per Coastal Permitting.

Summary of Project Changes: \$2.5 million in North University City DIF and \$1.2 million in North University City FBA were allocated to this project in Fiscal Year 2023 via City Council resolutions. Total project cost has increased by \$3.4 million due to procuring an electric fire engine and design related changes identified during the design development of the Design-Build contract execution. The project description and schedule have been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
North University City DIF	400849	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
North University City-FBA	400080	-	1,200,000	-	-	-	-	-	-	-	-	1,200,000
UCSD Fire Station	400871	19,944,043	611,957	-	-	-	-	-	-	-	-	20,556,000
Total		\$ 19,944,043	\$ 4,311,956	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,256,000

Operating Budget Impact

Department - Fund	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Fire-Rescue - GENERAL FUND	FTEs 0.00	0.00	12.00	12.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$ -	-	2,158,266	2,158,266	2,218,141

Unfunded Needs List

Fire-Rescue

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Fire-Rescue Air Ops Facility - PH II / S18007	\$ 23,150,244	\$ 18,382,446	79.40 %	This project provides the design and construction of a permanent Fire-Rescue Air Operations Facility station at the City's Montgomery-Gibbs Executive Airport. This project will include two hangars and parking spaces for five helicopters, an additional helipad, parking and shelter for a single Heli tender, and three fueling tender vehicles. Due to impacts of existing vernal pools, the project will provide off-side mitigation in Otay Mesa in conjunction with the La Media Road widening project. This project will also provide a hangar support area that includes space for maintenance offices, overhaul, avionics, and storage rooms. Construction of phase II is currently unfunded.
Fairmount Avenue Fire Station / S14018	\$ 28,000,001	\$ 24,272,206	86.69 %	This project will provide for a new fire station to serve the City Heights community. Design is 60% completed but additional funds are need to complete design due to environmental permitting requirements and updated design costs. Construction phase is currently unfunded.
Fire Station No. 51 - Skyline Hills / S14017	\$ 14,840,957	\$ 12,890,957	86.86 %	This project provides for an additional station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. Design and construction phases are currently unfunded.
Fire Station No. 49 - Otay Mesa / S00784	\$ 31,086,414	\$ 27,750,000	89.27 %	This project will provide for a double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. Design and construction phases are currently unfunded.
North Pacific Beach Lifeguard Station / S10119	\$ 11,510,000	\$ 10,705,178	93.01 %	This project provides for a permanent Lifeguard Station in North Pacific Beach. Remaining design and construction phase is currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	\$ 18,605,654	\$ 18,522,000	99.55 %	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
Total		\$ 112,522,787		

General Services



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General Services

The Department of General Services provides repair, modernization, and improvement services to over 1,600 municipal facilities encompassing nine million square feet of floor space.

Facilities Services CIP projects include improvements to existing buildings, including the backlog of General Fund deferred capital requirements, compliance with the Americans with Disabilities Act (ADA), and other facilities improvements. The Facilities Services CIP program is funded by a variety of sources including, deferred capital bond proceeds, Capital Outlay Fund, the General Fund, Development Impact Fees, and federal grants.

Fleet Operations CIP projects provide improvements with the City's Fleet operations repair and carwash facilities.

2023 CIP Accomplishments

The following projects were either completed or entered the design or construction phases in Fiscal Year 2023:

- Completed Penn Athletic Roof Replacement (B22083)
- Completed Point Loma Library Chiller (B19203)
- Completed construction of PD Northwestern Division Chiller Replacement (B21004)

2024 CIP Goals

The following projects are anticipated to be completed in Fiscal Year 2024:

- FS #23 Facility Repair (B16096)
- Chollas Crane Replacement (L140024)
- Chollas Paint Booth (L140025)
- Complete design of PD Headquarters Security Fencing (B22080)
- Start design of Tierrasanta Library Roof Replacement (B22132)
- Complete Skyline Recreation Center Roof Replacement (B22133)



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General Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Total
City Facilities Improvements / ABT00001	\$ 33,115,110	\$ 5,602,800	\$ 326,288,924	\$ 365,006,834
Fleet Operations Facilities / L14002	3,043,735	110,000	8,324,151	11,477,886
Kearny Mesa Facility Improvements / S20009	16,421,600	-	-	16,421,600
Total	\$ 52,580,445	\$ 5,712,800	\$ 334,613,075	\$ 392,906,320



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General Services

City Facilities Improvements / ABT00001

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Ragucos, Rex
Duration:	2010 - 2040		619-527-7593
Improvement Type:	Betterment		rexragucos@sandiego.gov

Description: This annual allocation provides for capital improvements at City facilities. Potential improvements include improvements to roofs, heating, ventilation, air-conditioning, security upgrades, generator and gear panels transformers replacements, and building repairs.

Justification: Several City-owned facilities are in need of repair or major improvements. High-priority repairs and City improvements will be completed with this allocation. Funding for this annual allocation will ensure City facilities remain safe and operable.

Operating Budget Impact: None.

Relationship to General and Community Plans: These projects are consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has decreased due to the removal of the deferred capital backlog for previous capital funding needs until revised condition assessments have been completed and the impacts of climate action plan requirements can be incorporated into anticipated subproject costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 190,867	\$ 4,299	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 195,167
C.O.-Pueblo Land/Pol. Decentra	400006	-	212,331	-	-	-	-	-	-	-	-	212,331
Capital Outlay Fund	400002	400,689	226,299	-	-	-	-	-	-	-	-	626,988
CIP Contributions from General Fund	400265	1,423,218	1,214,409	50,000	-	-	-	-	-	-	-	2,687,627
Debt Funded General Fund CIP Projects	400881	4,821,959	14,581,585	-	-	-	-	-	-	-	-	19,403,544
Energy Conservation Program CIP Fund	200225	429,988	12	-	-	-	-	-	-	-	-	430,000
Fire and Lifeguard Facilities Fund	200228	28,703	-	-	-	-	-	-	-	-	-	28,703
General Fund Commercial Paper Notes	400869	2,360	-	-	-	-	-	-	-	-	-	2,360
Grant Fund - Federal	600000	1,357,895	442,105	-	-	-	-	-	-	-	-	1,800,000
Infrastructure Fund	100012	1,292,176	1,056,205	5,402,800	-	-	-	-	-	-	-	7,751,181
Junior Lifeguard Program Fund	200373	91,513	268,487	-	-	-	-	-	-	-	-	360,000
Linda Vista Urban Comm	400113	6,693	159,226	-	-	-	-	-	-	-	-	165,919
Metro Sewer Utility - CIP Funding Source	700009	-	-	35,000	-	-	-	-	-	-	-	35,000
Muni Sewer Utility - CIP Funding Source	700008	-	-	115,000	-	-	-	-	-	-	-	115,000
PFFA Lease Revenue Bonds 2015B-Project	400860	27,567	-	-	-	-	-	-	-	-	-	27,567
Public Safety Training Instructions Fund	200313	11,648	113,835	-	-	-	-	-	-	-	-	125,483
Recycling Fund CIP Fund	700049	-	300,000	-	-	-	-	-	-	-	-	300,000
San Diego Regional Parks Improvement Fund	200391	941,314	3,509,725	-	(82,755)	-	-	-	-	-	-	4,368,284
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	326,371,679	326,371,679
Total		\$ 11,026,590	\$ 22,088,518	\$ 5,602,800	\$ (82,755)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 326,371,679	\$ 365,006,833

General Services

Fleet Operations Facilities / L14002

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	84
Community Planning:	Citywide	Priority Category:	High
Project Status:	Continuing	Contact Information:	Gibson, William
Duration:	2019 - 2030		619-533-5401
Improvement Type:	Betterment		wgibson@sandiego.gov

Description: This project will provide needed improvements within the City's Fleet Operations repair facilities. Phase 1 of this project provides for the electrical improvements at the Miramar Place Fleet Services. Phase 2 of this project provides for the electrical improvements at the Rose Canyon Fleet Services. Phase 3 of this project provides for the replacement of pump systems, sprayers, brushes, buildings/awnings, surrounding structures, etc. for three large car washes located at Chollas Operations Yard, 20th & B St. and at Rose Canyon. Phase 4 of this project provides for the replacement of two existing non-operational cranes with a runway system each with a 33-foot span and a capacity of 2-tons located within the Fleet Repair Facilities at the Chollas Operations Yard. Phase 5 of this project provides for the replacement of the Chollas Operations Yard paint booth that was built in the 1960's. Phase 6 of this project provides for the replacement or rehabilitation of nine existing small car washes located at the Police substations.

Justification: This project is necessary to properly equip the existing City's Fleet repair facilities to support the car and truck washes at 20th and B St. and the Chollas Operations Yard which are non-functional and in need of replacement. The other car and truck washes require a variety of repairs and upgrades. Washing City vehicles is a storm water compliance requirement to keep debris from falling in the roadway and the repairs and replacements are necessary to remain in compliance with storm water regulations. Chollas Operations Yard crane replacement and related improvements are needed to assist Fleet staff to safely and efficiently complete necessary repairs.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University and Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phases 1 & 2 completed design in Fiscal Year 2017 and were closed in 2020 after alternative solutions were implemented. Design for Phases 3, 4, 5, & 6 began in Fiscal Year 2019. Phase 3 is on hold contingent upon the identification of funding. Phase 4 Design completed in Fiscal Year 2021. Construction of Phase 4 began in Fiscal Year 2022 and is anticipated to be complete in Fiscal Year 2024. Design of Phase 5 was complete in Fiscal Year 2021. Construction of Phase 5 began in Fiscal Year 2023 and is anticipated to be complete in Fiscal Year 2024. Phase 6 is on hold contingent upon the identification of funding.

Summary of Project Changes: Total project cost increased by \$1.1 million due to increased construction costs for Phases 3, 4 and 5. \$715,000 of Fleet Services funding was allocated to this project in Fiscal Year 2023 via City Council resolution. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Fleet Services CIP Fund	400676	\$ 2,434,978	\$ 239,794	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,784,773
Gen Serv - Maint/Impr	400179	368,961	-	-	-	-	-	-	-	-	-	368,961
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,324,151	8,324,151
Total		\$ 2,803,940	\$ 239,794	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,324,151	\$ 11,477,886

General Services

Kearny Mesa Facility Improvements / S20009

Bldg - Operations Facility / Structures

Council District:	6	Priority Score:	54
Community Planning:	Kearny Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2020 - 2025		619-533-6653
Improvement Type:	Betterment		nlewis@sanidiego.gov

Description: This project will include tenant improvements to the fire vehicle repair facility located at 8050 Othello Avenue, which will be completed by the lessor with input from the City. The centrally located Kearny Mesa Repair Facility will serve as the primary facility for the repair and maintenance of the City's heavy-duty fire apparatus, as well as a storage facility for the Fire-Rescue Department reserve fleet.

Justification: In April 2017, the City entered into a 10-year lease of the facility on Othello Avenue which was intended to serve as a new maintenance and repair facility for heavy-duty fire apparatus. This was in response to findings by CST Fleet Services, a fleet consultant hired by the City, that separate shop space would increase maintenance efficiency for the City's 100+ heavy-duty fire apparatus, rather than sharing space with the refuse packers at the Miramar facility. The City completed additional lease negotiations in September 2019 and has secured rights to the facility for up to 30 years (15 years with three 5-year renewal options) along with right of first refusal to purchase the facility, if owner desires to sell.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design & Permitting began in Fiscal Year 2020 and was completed in Fiscal Year 2022. Construction began in Fiscal Year 2023 and is scheduled to be completed in Fiscal Year 2024.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 5,421,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,421,600
Fleet Services CIP Fund	400676	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
Infrastructure Fund	100012	9,743,667	256,333	-	-	-	-	-	-	-	-	10,000,000
Total		\$ 16,165,267	\$ 256,332	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,421,600

Unfunded Needs List

General Services

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Fleet Operations Facilities / L14002	\$ 11,477,886	\$ 8,324,151	72.52 %	This project will provide needed improvements within the City's Fleet Operations repair facilities. Phase 6 is currently unfunded.
City Facilities Improvements / ABT00001	\$ 365,006,834	\$ 326,371,679	89.42 %	Funding for these projects are requested from the Infrastructure Fund.
Total		\$ 334,695,830		

Library



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The Library Department serves approximately 1.4 million residents of the City of San Diego. The Department prioritizes creating and maintaining libraries that are valued for their accessibility, comfort, and beauty. The Capital Improvements Program plays an important role in providing new facilities and addressing the capital needs of existing facilities. The Library System includes the Central Library and 35 branch libraries.

2023 CIP Accomplishments

In Fiscal Year 2023, the Library Department achieved the following:

- Initiated Design-Build RFP for proposed Oak Park Branch Library (S22011)
- Initiated design for the Old Logan Heights Library Building Rehabilitation (S22010)
- Initiated construction on the Pacific Highlands Ranch Branch Library (S14023)

2024 CIP Goals

The Library Department is looking forward to Fiscal Year 2024 with the following goals:

- Initiate the construction of the Scripps Miramar Ranch Library parking lot (S00811)
- Finalize bridging documents for the San Carlos Branch Library (S00800)
- Initiate the design of the Oak Park Branch Library (S22011)



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Library: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Total
City Hts Library Performance Annex Imp / S23013	\$ -	\$ 655,319	\$ 5,837,612	\$ 6,492,931
Oak Park Library / S22011	738,862	761,883	30,584,255	32,085,000
Ocean Beach Branch Library / S20015	1,051,489	-	11,700,000	12,751,489
Old Logan Heights Library Renovation / S22010	2,400,000	325,521	992,785	3,718,306
Pacific Highlands Ranch Branch Library / S14023	27,664,178	-	-	27,664,178
San Carlos Branch Library / S00800	4,752,741	5,000,000	25,547,258	35,299,999
Scripps Miramar Ranch Library / S00811	6,754,384	2,650,000	218,672	9,623,056
University Community Library / P22008	40,000	-	1,900,000	1,940,000
Total	\$ 43,401,654	\$ 9,392,723	\$ 76,780,582	\$ 129,574,959



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Library – Preliminary Engineering Projects

University Community Library / P22008

Priority Category: Low

Priority Score: 32

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	Project
CIP Contributions from General Fund	400265	\$ 38,562	\$ 1,438	\$ -	\$ 40,000
Grant Fund - State	600001	-	-	-	1,900,000
Total		\$ 38,562	\$ 1,438	\$ -	\$ 1,940,000



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Library

City Hts Library Performance Annex Imp / S23013

Bldg - Libraries

Council District:	9	Priority Score:	61
Community Planning:	Mid-City: City Heights	Priority Category:	Low
Project Status:	New	Contact Information:	Bose, Sheila
Duration:	2023 - 2027		619-533-4698
Improvement Type:	Betterment		sbose@sandiego.gov

Description: This project will provide infrastructure repair of essential building systems to create a more environmentally and financially sustainable facility, addressing necessary replacement of the existing HVAC system, energy management systems, inclusive access points, structure foundation, and repair of nonfunctioning essential building components. Additionally, a second floor will be added to the Performance Annex, which will include rehearsal space and staff office space. The existing first floor will be expanded to include dressing rooms, a green room, staff office space, storage space.

Justification: Built in 1998, the City Heights/Weingart Branch Library's Performance Annex is the only publicly accessible black box theatre and amphitheater in the Mid-City area and is also the only black box venue and theater that the City of San Diego owns and operates. The existing facility does not have adequate space for programming and also lacks ADA amenities.

Operating Budget Impact: This facility will require ongoing operational budget for personnel and non-personnel expenditures. Estimates for the operating budget impact will be developed when funding is identified.

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2027.

Summary of Project Changes: This is a newly published project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Grant Fund - State	600001	-	-	-	3,310,637	-	-	-	-	-	-	3,310,637
Infrastructure Fund	100012	-	-	655,319	-	-	-	-	-	-	-	655,319
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,526,975	1,526,975
Total		\$ -	\$ -	\$ 655,319	\$ 4,310,637	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,526,975	\$ 6,492,931

Library

Oak Park Library / S22011

Bldg - Libraries

Council District:	4	Priority Score:	65
Community Planning:	Mid-City: Eastern Area	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Gibson, William
Duration:	2022 - 2029		619-533-5401
Improvement Type:	New		wgibson@sandiego.gov

Description: This project provides for the design and construction of a new library of approximately 20,000 square feet and a new book sorting facility of approximately 10,000 square feet. The library building will consist of entry/community services, technology lab, reader service area, informal reading/special feature area, reference area, multipurpose room, adult/young adult area, children's area, and staff support areas. The facility will also require a parking lot as well as building entrance and path of travel from closed by school and park areas. This project was converted from P20004 in Fiscal Year 2022.

Justification: The existing Oak Park Library is only 5,200 square feet and is insufficient to meet the needs of the growing community. The existing library is too small to provide adequate programming and informational services to the library system and the region, and could not support the technological and programmatic needs of the future. The proposed project will utilize a Community Based Competitive Design (CBCD) delivery method to reach the ultimate goal of expanding the Oak Park Branch Library to a new 20,000 square foot facility. Under the CBCD method, teams of designers and contractors will compete for public votes on their unique designs of the library. Designs will be based on community input and desires, including exterior looks and interior features and amenities.

Operating Budget Impact: Staff from the existing library will be used to support operations in the expanded facility. Ongoing operational budget for non-personnel and personnel expenditures will be needed for the book sorting facility.

Relationship to General and Community Plans: This project is consistent with the Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design-build procurement began in Fiscal Year 2023, with an RFP solicitation and award anticipated in Fiscal Year 2024. Design component of the design-build is anticipated to be completed in Fiscal Year 2025, with the construction component anticipated to be completed in Fiscal Year 2027.

Summary of Project Changes: The total project cost increased by \$11.0 million due to the escalation of construction costs and the addition of a new book sorting requirement. The project description and schedule have been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 87,837	\$ 351,024	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 438,862
Crossroads Redevelopment CIP Contributions Fund	200357	-	-	461,883	-	-	-	-	-	-	-	461,883
Grant Fund - State	600001	226,755	73,245	-	20,000,000	-	-	-	-	-	-	20,300,000
Library Improvement Trust Fund	200369	-	-	300,000	-	-	-	-	-	-	-	300,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	10,584,255	10,584,255
Total		\$ 314,592	\$ 424,269	\$ 761,883	\$ 20,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,584,255	\$ 32,085,000

Library

Ocean Beach Branch Library / S20015

Bldg - Libraries

Council District:	2	Priority Score:	62
Community Planning:	Ocean Beach	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2018 - 2029		619-533-6653
Improvement Type:	Betterment		nlewis@sanidiego.gov

Description: The new extension will create space for an expanded book collection area, a community meeting room, study room, office space, makers space for computers/arts & crafts and a teen room, storage rooms, outdoor gathering area and two restrooms.

Justification: This project provides for the expansion of the Ocean Beach Library using the current site and adjacent property to serve the Ocean Beach community. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Operating Budget Impact: This facility will require ongoing operational budget non-personnel expenses. Operational costs for the project will be developed and revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2021 and the design bridging documents are anticipated be completed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2027, contingent upon the receipt of anticipated funding.

Summary of Project Changes: Total project cost has increased by \$200,000 due to an environmental consultant required for NEPA review. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ 461,012	\$ 128,777	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 589,789
General Fund Commercial Paper Notes	400869	217,881	-	-	-	-	-	-	-	-	-	217,881
Grant Fund - Federal	600000	-	-	-	4,000,000	-	-	-	-	-	-	4,000,000
Grant Fund - State	600001	-	-	-	4,500,000	-	-	-	-	-	-	4,500,000
Infrastructure Fund	100012	162,330	-	-	-	-	-	-	-	-	-	162,330
Library System Improvement Fund	200209	13,070	-	-	-	-	-	-	-	-	-	13,070
Ocean Beach Urban Comm	400124	68,419	-	-	-	-	-	-	-	-	-	68,419
Private & Others Contrib-CIP	400264	-	-	-	-	3,000,000	-	-	-	-	-	3,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	200,000	200,000
Total		\$ 922,711	\$ 128,777	\$ -	\$ 8,500,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 12,751,488

Library

Old Logan Heights Library Renovation / S22010

Bldg - Libraries

Council District:	8	Priority Score:	75
Community Planning:	Southeastern San Diego	Priority Category:	Medium
Project Status:	New	Contact Information:	Gibson, William
Duration:	2022 - 2028		619-533-5401
Improvement Type:	Replacement - Rehab		wgibson@sandiego.gov

Description: This project consists of renovation and rehabilitation of the Old Logan Heights Library Building. The future use of this building will be determined at a later date, under a different project. The building is located at 811 South 28th Street, San Diego, CA within District 8.

Justification: The Old Logan Heights Library Building will be rehabilitated to become a new and safe community space for the residents of Logan Heights. Currently, the historic building is in a dilapidated state, with broken windows, damaged doors, lead pipes, a broken HVAC system and a leaky roof. The structure is also non-ADA compliant. Direction on the improvements to be made will ultimately depend on the findings of the site assessment, as well as available funding. In addition, public input from Logan Heights residents will also determine the future use of the facility.

Operating Budget Impact: The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with the Southeastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Rehabilitation design began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025. Rehabilitation construction is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026.

Summary of Project Changes: This is a newly published project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
EDCO Community Fund	700042	\$ -	\$ -	\$ 325,521	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,521
Grant Fund - State	600001	508,431	1,891,569	-	-	-	-	-	-	-	-	2,400,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	992,785	992,785
Total		\$ 508,431	\$ 1,891,568	\$ 325,521	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 992,785	\$ 3,718,306

Library

Pacific Highlands Ranch Branch Library / S14023

Bldg - Libraries

Council District:	1	Priority Score:	60
Community Planning:	Pacific Highlands Ranch; Black Mountain Ranch; Torrey Highlands; Del Mar Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2016 - 2026		619-533-6613
Improvement Type:	New		elozano@sandiego.gov

Description: This project provides for a new branch library facility on a 1.5-acre site in Pacific Highlands Ranch to serve the entire North City Future Urbanizing Area (NCFUA).

Justification: This project will provide branch library service to the NCFUA for future development and population.

Operating Budget Impact: Operating and maintenance funding for this facility is included in the Fiscal Year 2024 Adopted Budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2015. Design began in Fiscal Year 2017 and was completed in Fiscal Year 2022. Construction began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2024. The facility will be opened in Fiscal Year 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 11,069,376	\$ 178,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,247,376
Del Mar Mesa FBA	400089	1,008,945	122,000	-	-	-	-	-	-	-	-	1,130,945
Pacific Highlands Ranch FBA	400090	9,376,191	1,161,517	-	-	-	-	-	-	-	-	10,537,707
Torrey Highlands	400094	4,748,148	-	-	-	-	-	-	-	-	-	4,748,148
Total		\$ 26,202,661	\$ 1,461,516	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,664,178

Operating Budget Impact

Department - Fund	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Library - GENERAL FUND	FTEs 5.25	9.50	9.50	9.50	9.50
Library - GENERAL FUND	Total Impact \$ 405,319	728,150	761,516	787,274	810,982

Library

San Carlos Branch Library / S00800

Bldg - Libraries

Council District:	7	Priority Score:	54
Community Planning:	Navajo	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	1998 - 2030		619-533-6613
Improvement Type:	Betterment		elozano@sandiego.gov

Description: This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. This project is part of the 21st Century Library System/Library Department Facility Improvements Program. The new building will serve as the district's flagship library.

Justification: The existing library does not have adequate programming or community meeting space. It does not have a dedicated children's or teen area, adequate parking, or necessary infrastructure for technology upgrades and improvements.

Operating Budget Impact: This facility will require ongoing operational budget for personnel and non-personnel expenses. Estimates for the operating budget impact will be developed when funding is identified.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2004. Bridging document development began in Fiscal Year 2008 and was initially completed in Fiscal Year 2019. Land acquisition was completed in Fiscal Year 2023. Bridging design documents will be updated and completed in Fiscal Year 2024. Design and construction will begin contingent upon the identification of funding to award Design-Build contract.

Summary of Project Changes: Total project cost increased by \$8.3 million due to cost escalation and inflation in the construction industry. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 50,000	\$ 1,561,908	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,611,908
Debt Funded General Fund CIP Projects	400881	14,028	618,416	-	-	-	-	-	-	-	-	632,444
Grant Fund - State	600001	-	-	-	1,500,000	-	-	-	-	-	-	1,500,000
Infrastructure Fund	100012	-	-	-	-	-	-	-	-	-	-	-
Library Improvement Trust Fund	200369	155,605	-	-	-	-	-	-	-	-	-	155,605
Library System Improvement Fund	200209	33,130	-	-	-	-	-	-	-	-	-	33,130
Navajo Urban Comm	400116	1,565,300	216,060	5,000,000	-	-	-	-	-	-	-	6,781,360
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,257	-	-	-	-	-	-	-	-	-	6,257
PFFA Lease Revenue Bonds 2015B-Project	400860	522,378	-	-	-	-	-	-	-	-	-	522,378
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	8,306	-	-	-	-	-	-	-	-	-	8,306
San Carlos Library	200484	1,353	-	-	-	-	-	-	-	-	-	1,353
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	24,047,258	24,047,258
Total		\$ 2,356,356	\$ 2,396,384	\$ 5,000,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,047,258	\$ 35,299,999

Library

Scripps Miramar Ranch Library / S00811

Bldg - Libraries

Council District:	5	Priority Score:	60
Community Planning:	Scripps Miramar Ranch	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2003 - 2028		619-533-6613
Improvement Type:	Betterment		elozano@sanidiego.gov

Description: This project provides for an expansion of the Scripps Miramar Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The current facility is fully occupied, and the current parking lot does not have the capacity to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2023.

Construction is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2026.

Summary of Project Changes: Total project cost has increased by \$2.9 million due to revised engineer's estimate. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Library System Improvement Fund	200209	33,859	1,741	-	-	-	-	-	-	-	-	35,600
Monarch @ Scripps Ranch Llc	400270	-	-	923,428	-	-	-	-	-	-	-	923,428
MRN RED'G-Bond Fund	300014	178,007	-	-	-	-	-	-	-	-	-	178,007
Scripps Miramar Ranch DIF	400863	-	2,846,377	850,000	-	-	-	-	-	-	-	3,696,377
Scripps Miramar Ranch FBA	400086	1,328,424	2,335,976	876,572	218,672	-	-	-	-	-	-	4,759,644
Total		\$ 1,540,289	\$ 5,214,094	\$ 2,650,000	\$ 218,672	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,623,056

Unfunded Needs List

Library

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Ocean Beach Branch Library / S20015	\$ 12,751,489	\$ 200,000	1.57 %	This project provides for the demolition of the Annex and the expansion of the Ocean Beach Library using the current site and adjacent property to serve the Ocean Beach community. NEPA review phase is currently unfunded.
City Hts Library Performance Annex Imp / S23013	\$ 6,492,931	\$ 1,526,975	23.52 %	This project will provide infrastructure repair of essential building systems to create a more environmentally and financially sustainable facility, addressing necessary replacement of the existing HVAC system, energy management systems, inclusive access points, structure foundation, and repair of nonfunctioning essential building components. Additionally, a second floor will be added to the Performance Annex, which will include rehearsal space and staff office space. The existing first floor will be expanded to include dressing rooms, a green room, staff office space, storage space. A portion of construction is currently unfunded.
Old Logan Heights Library Renovation / S22010	\$ 3,718,306	\$ 992,785	26.70 %	This project consists of renovation and rehabilitation of the Old Logan Heights Library Building. The future use of this building will be determined at a later date, under a different project. The building is located at 811 South 28th Street, San Diego, CA within District 8. A portion of construction is currently unfunded.
Oak Park Library / S22011	\$ 32,085,000	\$ 10,584,255	32.99 %	This project provides for the design and construction of a new library of approximately 20,000 square feet and a new book sorting facility of approximately 10,000 square feet. The library building will consist of entry/community services, computer lab, reader service area, informal reading/special feature area, reference area, multipurpose room, adult/young adult area, children's area, and staff support areas. The facility will also require a parking lot as well as building entrance and path of travel from closed by school and park areas. A portion of construction is currently unfunded.
San Carlos Branch Library / S00800	\$ 35,299,999	\$ 24,047,258	68.12 %	This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. Construction phase is currently unfunded.
Total		\$ 37,351,273		

Parks & Recreation



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Parks & Recreation

The Parks and Recreation Department oversees over 42,400 acres of developed parks, open space, the La Jolla Underwater Park, golf courses, beaches, and two cemeteries. The park system provides a wide range of recreational opportunities for San Diego citizens and visitors alike. The Capital Improvements Program (CIP) plays an important role in providing new facilities and addressing deferred capital of existing facilities. To meet the goal of providing quality parks and programs, it is important to continually invest in capital improvements to keep park facilities safe and available for recreational activities.

With 60 recreation centers, 15 aquatic centers, approximately 292 playgrounds in over 9,314 acres of developed parks, as well as nearly 27,109 acres of open space, and the 110-acre Mt. Hope Cemetery, the Department continually funds capital improvements ranging from roof replacements to playground upgrades to trail enhancements.

The Department's three golf course complexes continually invest in capital improvements to keep the courses in an enjoyable and playable condition. Department CIP projects derive funding from a variety of sources, including Facilities Benefit Assessments, Development Impact Fees, Maintenance Assessment Districts, Mission Bay Park lease revenue, golf course enterprise funds, private donations, and grants.

The City partners with multiple school districts and one community college district to provide joint use facilities for the benefit of its residents. San Diego's Joint Use Program with School Districts is one of the oldest and largest programs in the country. One facet of this program is the ongoing implementation of the Play All Day Program with San Diego Unified School District, which is intended to expand the joint use system by over 45 sites in most areas of the City.

Joint use provides for the shared use of the public facilities and resources filling an essential gap in addressing the City's need for more parkland and additional recreational opportunities in our communities in accordance with the recently adopted Parks Master Plan. A Joint-Use Facility is usually a portion of an existing school site or park that is separated from the main campus by fencing. Each joint use area includes neighborhood park amenities such as multi-purpose turf field, walking track, play equipment, hardcourts, and/or off-street parking. Joint Use Facilities are utilized by the public when school is not in session and are reserved for student use during school hours. There are currently 102 joint use facilities.

Fiscal Year 2023 CIP Accomplishments

In Fiscal Year 2023, the Parks and Recreation Department in collaboration with the Engineering & Capital Projects Department and San Diego Unified School District, accomplished the following:

- Park facilities and improvements put into service in Fiscal Year 2023:
 - Adult Fitness Course East Shore (B18223)
 - Balboa Park Federal Building Improvements (B20066)
 - DeAnza North Parking Lot Improvements (B18220)
 - Fairbrook Neighborhood Park Development (S01083)
 - Linda Vista Skate Park Phase II (B19062)
 - Santa Clara Comfort Station Improvements (B19032)
 - Santa Clara Playground Improvements (B19029)
 - Talmadge Traffic Calming Infrastructure (S17001)
 - Tecolote North Comfort Station Imp (B18233)
 - Tecolote North Parking Lot Improvements (B18231)
 - Tecolote North Playground Improvements (B18232)
 - Torrey Pines Golf - Repair Storm Drain Outfall (B17152)

Parks & Recreation

- New joint-use facilities put into service:
 - Edison Elementary School Joint Use Turf Replacement (Play All Day Program)
 - Jefferson Elementary School Joint Use Turf Replacement (Play All Day Program)
 - Taft Middle School Joint-Use (Play All Day Program)
 - Wangenheim Joint Use Facility (S15007)

Fiscal Year 2024 CIP Goals

The Parks and Recreation Department, in collaboration with the Engineering & Capital Project Department and the San Diego Unified School District, are looking forward to the following capital improvement and joint-use projects to enhance the overall park system. These projects include:

- Park facilities improvements to be put into service:
 - Balboa Park Botanical Building Improvements (S20005)
 - Bermuda Avenue Coastal Access Replacement (B17110)
 - Clay Avenue Mini Park (L16000.5)
 - Hickman Fields Athletic Area (S00751)
 - Jerabek Park Improvements (S20007)
 - John F. Kennedy Neighborhood Park Restroom and Playground Improvements (B18005)
 - Martin Luther King Recreation Center Moisture Intrusion (B19001)
 - Mountain View Sports Court (B18192)
 - North Cove Comfort Station Improvements (B18234)
 - Ocean Air Comfort Station and Park Improvements (S16031)
 - Olive Street Park Acquisition and Development (S10051)
- New joint-use facilities to be put into service:
 - Clairemont Canyons Academy Joint Use (Play All Day Program)
 - Burbank Elementary School Joint Use (Play All Day Program)
 - Marston Middle School Joint Use (Play All Day Program)
 - Language Academy Joint Use (Play All Day Program)
 - Salk Neighborhood Park & Joint Use Development (Play All Day Program)
 - Spreckels Elementary School Joint Use (Play All Day Program)

Parks & Recreation

Parks & Recreation: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Total
Balboa Park Botanical Bldg Improvments / S20005	\$ 21,453,000	\$ 3,000,000	\$ 3,500,000	\$ 27,953,000
Balboa Park Golf Course / AEA00002	676,467	4,000,000	-	4,676,467
Berardini Field GDP / P22006	400,000	-	-	400,000
Beyer Park Development Phase II / S23008	4,098,461	198,929	10,890,610	15,188,000
Beyer Park Development / S00752	19,005,766	-	-	19,005,766
Billie Jean King Tennis Center Improve / RD22005	2,500,000	-	-	2,500,000
Black Mountain Ranch Park Ph2 / RD21001	11,034,475	-	-	11,034,475
Boston Ave Linear Park GDP / P22005	500,000	1,500,000	-	2,000,000
Canon Street Pocket Park / S16047	3,200,315	92,800	27,231	3,320,346
Canyonside Community Park Improvements / S12004	2,251,126	-	-	2,251,126
Carmel Del Mar NP Comfort Station-Development / S16034	2,930,564	-	301,000	3,231,564
Carmel Grove NP Comfort Station and Park / S16038	2,061,500	150,000	1,365	2,212,865
Carmel Knolls NP Comfort Station-Development / S16033	1,478,700	360,000	487,617	2,326,317
Carmel Mission NP Comfort Station Development / S16039	1,428,000	-	(911,771)	516,229
Carmel Valley CP-Turf Upgrades / S16029	4,774,121	-	640,421	5,414,542
Casa Del Prado Reconstruction / S22007	5,900,000	-	-	5,900,000
Children's Park Improvements / S16013	8,200,920	500,000	-	8,700,920
Chollas Creek Oak Park Trail / S20012	1,912,000	2,100,000	(555,500)	3,456,500
Chollas Lake Improvements / L18001	1,929,198	-	(519,686)	1,409,512
Chollas Triangle Park / P20005	2,300,000	-	-	2,300,000
City Heights Urban Village/Henwood Park / P24002	-	750,000	-	750,000
Coastal Erosion and Access / AGF00006	7,898,987	700,000	52,908,000	61,506,987
Dennery Ranch Neigh Park / RD22001	15,098,096	-	6,901,904	22,000,000
East Village Green Phase 1 / S16012	73,825,434	4,675,291	300,000	78,800,725
EB Scripps Pk Comfort Station Replacement / S15035	5,718,470	-	-	5,718,470
Ed Brown Center Improvements / RD22003	300,000	-	-	300,000
Egger/South Bay Community Park ADA Improvements / S15031	6,980,145	-	-	6,980,145
El Cuervo Adobe Improvements / S14006	606,000	-	-	606,000
Emerald Hills Park GDP / P20003	1,504,213	-	2,500,000	4,004,213
Fairbrook Neighborhood Park Development / S01083	6,011,281	60,000	-	6,071,281
Golf Course Drive Improvements / S15040	5,790,828	709,172	500,000	7,000,000
Grape Street Dog Park Improvements / P23001	250,000	-	-	250,000
Hickman Fields Athletic Area / S00751	11,066,320	1,310,000	-	12,376,320
Hidden Trails Neighborhood Park / S00995	3,313,196	7,150,000	-	10,463,196
Jerabek Park Improvements / S20007	7,676,400	-	-	7,676,400
John Baca Park / S22004	142,634	1,400,000	3,430,366	4,973,000
Junipero Serra Museum ADA Improvements / S15034	1,369,927	479,850	960,010	2,809,787
Kelly Street Park GDP / P22004	400,000	-	-	400,000
La Paz Mini Park / S11103	2,617,840	-	-	2,617,840
Marie Widman Memorial Park GDP / P23005	500,000	-	-	500,000
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	7,685,084	-	750,000	8,435,084
MBGC Irrigation & Electrical Upgrades / S11010	6,000,000	-	-	6,000,000
McGonigle Canyon Park P-2 / RD22000	8,179,629	812,554	-	8,992,183

Parks & Recreation

Project	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Total
Mira Mesa Community Pk Improvements / L16002	45,080,707	400,000	-	45,480,707
Mission Bay Golf Course / AEA00003	50,000	-	-	50,000
Mission Bay Improvements / AGF00004	75,239,959	12,869,721	150,865,813	238,975,493
Mission Beach Seawall Repair / P24001	-	750,000	-	750,000
Mohnike Adobe and Barn Restoration / S13008	1,943,027	908,973	390,000	3,242,000
Montezuma Park General Dev Plan Amendment / P21002	350,000	-	-	350,000
Mt. Hope Rec Ctr @ Dennis V Allen Park / P23003	750,000	-	-	750,000
MTRP Trail System Management / S23010	200,000	-	-	200,000
North Chollas CP Improvements / L22004	1,428,000	-	21,172,000	22,600,000
North Park Mini Park / S10050	5,837,503	178,001	157,393	6,172,897
North Park Recreation Center / P24003	-	750,000	-	750,000
NTC Aquatic Center / L23002	1,955,282	-	-	1,955,282
Ocean Air Comfort Station and Park Improvements / S16031	2,181,793	-	776,979	2,958,772
Ocean Beach Pier Improvements / S20011	1,232,907	-	-	1,232,907
Ocean Beach Pier Replacement / L22001	9,250,000	-	90,750,000	100,000,000
Old Mission Dam Dredging / P23002	750,000	-	-	750,000
Olive Grove Community Park ADA Improve / S15028	3,621,866	-	1,400,000	5,021,866
Olive St Park Acquisition and Development / S10051	5,171,585	532,897	201,585	5,906,067
Paradise Hills Community Park Trail / P24004	-	750,000	-	750,000
Park de la Cruz Community Ctr & Gym Bldg / S16059	10,353,669	-	-	10,353,669
Park Improvements / AGF00007	31,964,963	4,245,416	459,166,321	495,376,700
Rancho Bernardo CP Improvements / L20000	2,994,763	-	1,776,573	4,771,336
Rancho Mission Canyon Park Upgrades / S15004	2,404,695	-	-	2,404,695
Regional Park Improvements / AGF00005	6,054,431	-	152,184,595	158,239,026
Resource-Based Open Space Parks / AGE00001	4,765,038	100,000	11,078,966	15,944,004
Riviera Del Sol Neighborhood Park / S00999	9,570,838	-	-	9,570,838
Sage Canyon NP Improvements / S16035	2,010,500	3,400,000	686,857	6,097,357
Salk Neighborhood Park & Joint Use Devel / S14007	11,287,278	-	-	11,287,278
Sefton Field Improvements / P23006	3,000,000	-	-	3,000,000
Solana Highlands NP-Comfort Station Development / S16032	2,491,000	990,000	507,270	3,988,270
Southeastern Mini Park Improvements / L16000	5,381,918	-	-	5,381,918
Southwest Neighborhood Park / S22002	1,274,302	-	25,603,698	26,878,000
Starlight Bowl Improvements / S23009	100,000	-	600,000	700,000
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	4,404,874	-	-	4,404,874
Sunset Cliffs Park Drainage Improvements / L14005	3,233,658	1,141,027	3,366,315	7,741,000
Switzer Canyon Bridge Enhancement / P21006	33,358	-	-	33,358
Taft Joint Use Facility Development / S15026	3,567,688	-	-	3,567,688
Talmadge Traffic Calming Infrastructure / S17001	343,000	-	-	343,000
Torrey Highlands NP Upgrades / S16036	2,198,401	-	-	2,198,401
Torrey Highlands Trail System / RD21003	74,331	-	17,369	91,700
Torrey Pines GC Clubhouse & Maintenance / S23005	2,000,000	-	57,910,000	59,910,000
Torrey Pines Golf Course / AEA00001	4,410,000	-	-	4,410,000
Wangenheim Joint Use Facility / S15007	9,517,667	-	142,674	9,660,341
Wightman Street Neighborhood Park / S00767	3,530,779	-	-	3,530,779
Total	\$ 552,978,875	\$ 56,964,631	\$ 1,060,865,975	\$ 1,670,809,481

Parks & Recreation – Preliminary Engineering Projects

Berardini Field GDP

/ P22006

Priority Category: High

Priority Score: 66

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	Project
Climate Equity Fund	100015	\$ 369,489	\$ 30,511	\$ -	\$ 400,000
Total		\$ 369,489	\$ 30,511	\$ -	\$ 400,000

Boston Ave Linear Park GDP

/ P22005

Priority Category: High

Priority Score: 66

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	Project
Climate Equity Fund	100015	\$ -	\$ 400,000	\$ 1,500,000	\$ 1,900,000
CIP Contributions from General Fund	400265	-	100,000	-	100,000
Total		\$ -	\$ 500,000	\$ 1,500,000	\$ 2,000,000

Chollas Triangle Park

/ P20005

Priority Category: High

Priority Score: 64

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	Project
Infrastructure Fund	100012	\$ -	\$ 800,000	\$ -	\$ 800,000
Environmental Growth 2/3 Fund	200109	176,175	58,825	-	235,000
Capital Outlay Fund	400002	-	900,000	-	900,000
Mid City Urban Comm	400114	364,408	592	-	365,000
Total		\$ 540,582	\$ 1,759,418	\$ -	\$ 2,300,000

City Heights Urban

/ P24002

Village/Henwood Park

Priority Category: Medium

Priority Score: 60

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	Project
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 750,000	\$ 750,000
Total		\$ -	\$ -	\$ 750,000	\$ 750,000

Parks & Recreation

Emerald Hills Park GDP

/ P20003

Priority Category: Low

Priority Score: 57

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	Project
Climate Equity Fund	100015	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000
CIP Contributions from General Fund	400265	361,093	38,907	-	400,000
Encanto Neighborhoods DIF	400864	-	104,213	-	104,213
Grant Fund - State	600001	-	-	-	2,500,000
Total		\$ 361,093	\$ 1,143,120	\$ -	\$ 4,004,213

Grape Street Dog Park

/ P23001

Improvements

Priority Category: High

Priority Score: 63

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	Project
Infrastructure Fund	100012	\$ -	\$ 250,000	\$ -	\$ 250,000
Total		\$ -	\$ 250,000	\$ -	\$ 250,000

Kelly Street Park GDP

/ P22004

Priority Category: High

Priority Score: 68

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	Project
CIP Contributions from General Fund	400265	\$ 284,425	\$ 115,575	\$ -	\$ 400,000
Total		\$ 284,425	\$ 115,575	\$ -	\$ 400,000

Marie Widman Memorial Park GDP / P23005

Priority Category: Low

Priority Score: 58

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	Project
CIP Contributions from General Fund	400265	\$ 40,980	\$ 459,020	\$ -	\$ 500,000
Total		\$ 40,980	\$ 459,020	\$ -	\$ 500,000

Mission Beach Seawall Repair

/ P24001

Priority Category: Low

Priority Score: 58

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	Project
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 750,000	\$ 750,000
Total		\$ -	\$ -	\$ 750,000	\$ 750,000

Parks & Recreation

Montezuma Park General Dev Plan / P21002

Amendment

Priority Category: High

Priority Score: 69

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	Project
College Area	400127	\$ 306,090	\$ 43,910	\$ -	\$ 350,000
Total		\$ 306,090	\$ 43,910	\$ -	\$ 350,000

Mt. Hope Rec Ctr @ Dennis V Allen / P23003

Park

Priority Category: High

Priority Score: 63

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	Project
Infrastructure Fund	100012	\$ 57,452	\$ 257,022	\$ -	\$ 314,475
Capital Outlay Fund	400002	-	251,434	-	251,434
CIP Contributions from General Fund	400265	-	184,091	-	184,091
Total		\$ 57,452	\$ 692,548	\$ -	\$ 750,000

North Park Recreation Center / P24003

Priority Category: Low

Priority Score: 54

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	Project
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 750,000	\$ 750,000
Total		\$ -	\$ -	\$ 750,000	\$ 750,000

Old Mission Dam Dredging / P23002

Priority Category: Low

Priority Score: 53

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	Project
Infrastructure Fund	100012	\$ 44,823	\$ 705,177	\$ -	\$ 750,000
Total		\$ 44,823	\$ 705,177	\$ -	\$ 750,000

Paradise Hills Community Park / P24004

Trail

Priority Category: Medium

Priority Score: 60

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	Project
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 750,000	\$ 750,000
Total		\$ -	\$ -	\$ 750,000	\$ 750,000

Parks & Recreation

Sefton Field Improvements / P23006

Priority Category: High

Priority Score: 65

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	Project
Mission Valley-Urban Comm.	400135	\$ 61,371	\$ 2,938,629	\$ -	\$ 3,000,000
Total		\$ 61,371	\$ 2,938,629	\$ -	\$ 3,000,000

Switzer Canyon Bridge / P21006

Enhancement

Priority Category: Low

Priority Score: 47

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	Project
North Park MAD Fund	200063	\$ -	\$ 33,358	\$ -	\$ 33,358
Total		\$ -	\$ 33,358	\$ -	\$ 33,358

Parks & Recreation

Balboa Park Botanical Bldg Improvments / S20005

Bldg - Other City Facility / Structures

Council District:	3	Priority Score:	50
Community Planning:	Balboa Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2020 - 2026		619-533-6613
Improvement Type:	Betterment		elozano@sanidiego.gov

Description: This project provides for the enhancement and restoration of the Balboa Park Botanical Building. Improvements include: the restoration of the window arcades, fabrication and installation of the arched store front and doors, restoration of the cupola, lattice work, structural repairs and upgrades, addition of a storage and maintenance area, hardscape and landscape improvements, lighting and electrical upgrades, and accessibility enhancements.

Justification: The project is needed to bring the building into compliance with current building standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2021 and was completed in Fiscal Year 2023. Construction began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: Total project cost increased by \$6.5 million; the additional funds will be used to alter the design-builder's contract and will include interior planting and landscaping, interior irrigation, and additional structural repairs beyond the original scope. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 29,820	\$ 270,179	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Debt Funded General Fund CIP Projects	400881	9,842,244	2,730,600	-	-	-	-	-	-	-	-	12,572,844
Grant Fund - State	600001	7,998,879	1,121	-	-	-	-	-	-	-	-	8,000,000
San Diego Regional Parks Improvement Fund	200391	579,987	169	3,000,000	-	-	-	-	-	-	-	3,580,156
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,500,000	3,500,000
Total		\$ 18,450,929	\$ 3,002,070	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,500,000	\$ 27,953,000

Parks & Recreation

Balboa Park Golf Course / AEA00002

Golf Courses

Council District:	3	Priority Score:	Annual
Community Planning:	Balboa Park; Mission Beach; University	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Ferguson, Sharon
Duration:	2010 - 2040		858-581-7867
Improvement Type:	Betterment		snferguson@sandiego.gov

Description: This annual allocation provides for replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Balboa Park, which may include minor replacements of golf course building structures, fairway, and green systems.

Justification: This annual allocation will provide for a capital assets cost-avoidance program allowing for timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024					FY 2028	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2025	FY 2026	FY 2027					
Balboa Park Golf Course CIP Fund	700044	\$ 287,400	\$ 389,066	\$ 4,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,676,467
Total		\$ 287,400	\$ 389,066	\$ 4,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,676,467

Parks & Recreation

Beyer Park Development / S00752

Parks - Community

Council District:	8	Priority Score:	51
Community Planning:	Otay Mesa; San Ysidro	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Genova, Darren
Duration:	2002 - 2031		619-533-4601
Improvement Type:	New		dgenova@sandiego.gov

Description: This project provides for the design and construction of approximately four useable acres, out of approximately 43 total acres, of a community and neighborhood park on Beyer Boulevard. Beyer Park will be constructed in two phases. Phase I consists of the design of all amenities. Phase I also includes the construction of the children's play area, picnic area, basketball court, fitness equipment, on-site parking walkways, pedestrian light, Right of Way improvements, habitat restoration, and skate park. Phase II will be completed under S23008 - Beyer Park Development Phase II.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa and San Ysidro Communities.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and the Otay Mesa Community Plan. The project is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2002. The General Development Plan began in Fiscal Year 2017 and was completed in Fiscal Year 2021. Design for Phase I and II were completed concurrently in Fiscal Year 2023. Construction for Phase I is anticipated to be awarded in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: The project description and schedule have been updated for Fiscal Year 2024. Total project cost decreased by \$14.6 million due to the phasing of construction. These costs are reflected in S23008.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 176,697	\$ 2,223,302	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,400,000
Grant Fund - Federal	600000	-	2,500,000	-	-	-	-	-	-	-	-	2,500,000
Grant Fund - State	600001	-	8,500,000	-	-	-	-	-	-	-	-	8,500,000
Otay Mesa Development Impact Fee	400857	-	383,447	-	-	-	-	-	-	-	-	383,447
Otay Mesa Facilities Benefit Assessment	400856	1,820,381	1,619,058	-	-	-	-	-	-	-	-	3,439,439
Otay Mesa-West (From 39067)	400093	250,138	-	-	-	-	-	-	-	-	-	250,138
Otay Mesa-Western DIF	400102	2,598	12,942	-	-	-	-	-	-	-	-	15,540
San Ysidro Urban Comm	400126	365,244	1,151,957	-	-	-	-	-	-	-	-	1,517,202
Total		\$ 2,615,058	\$ 16,390,707	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,005,766

Operating Budget Impact

Department - Fund	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.00	1.00	1.00
Parks & Recreation - GENERAL FUND	Total Impact \$	-	-	239,342	158,283

Parks & Recreation

Beyer Park Development Phase II / S23008

Parks - Community

Council District:	8	Priority Score:	65
Community Planning:	Otay Mesa; San Ysidro	Priority Category:	High
Project Status:	New	Contact Information:	Genova, Darren
Duration:	2023 - 2031		619-533-4601
Improvement Type:	New		dgenova@sandiego.gov

Description: This project provides for Phase II construction to Beyer Community Park. Amenities include a pedestrian walkway, dog park, comfort station, parking lot, and athletic fields.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa and San Ysidro Communities.

Operating Budget Impact: Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and the Otay Mesa Community Plan. The project is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2002. The General Development Plan began in Fiscal Year 2017 and was completed in Fiscal Year 2021. Design for Phases I and II were completed concurrently in Fiscal Year 2023. Phase I construction will be completed before Phase II can begin construction.

Summary of Project Changes: This is a newly published project for Fiscal Year 2024. It was previously published as part of S00752 Beyer Park Development.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Grant Fund - Federal	600000	-	-	-	8,000,000	-	-	-	-	-	-	8,000,000
Otay Mesa Development Impact Fee	400857	-	1,222,128	-	-	-	-	-	-	-	-	1,222,128
Otay Mesa Facilities Benefit Assessment	400856	251,001	1,125,332	-	-	-	-	-	-	-	-	1,376,333
RDA Contribution to San Ysidro Project Fund	200354	-	-	198,929	-	-	-	-	-	-	-	198,929
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,890,610	2,890,610
Total		\$ 251,000	\$ 3,847,460	\$ 198,929	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,890,610	\$ 15,188,000

Parks & Recreation

Billie Jean King Tennis Center Improve / RD22005

Parks - Developed Regional Park

Council District:	2	Priority Score:	44
Community Planning:	Mission Bay Park	Priority Category:	Low
Project Status:	New	Contact Information:	Abella-Shon, Michelle
Duration:	2022 - 2026		619-964-7670
Improvement Type:	Replacement - Rehab		mshon@sandiego.gov

Description: This project provides for the design and construction of improvements to the Billie Jean King tennis courts at the Barnes Tennis Center.

Justification: This project is needed to improve the tennis courts as operated under a lease.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Construction is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2026.

Summary of Project Changes: This is a newly published project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024		FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
					Anticipated								
Grant Fund - State	600001	\$ 1,250,000	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,500,000
Total		\$ 1,250,000	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,500,000

Parks & Recreation

Black Mountain Ranch Park Ph2 / RD21001

Parks - Neighborhood

Council District:	5	Priority Score:	51
Community Planning:	Black Mountain Ranch	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2021 - 2026		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of Phase 2 of the 30-acre Black Mountain Ranch Community Park. Phase 1 was completed by a developer per a Reimbursement Agreement with the City in 2006 and included the following amenities: Four multipurpose sports fields comprising 13 acres of turf, four basketball courts, security lighting and prefabricated restroom facility. Phase 2 will provide for the design and construction of an additional 17 acres of multipurpose sports fields, hardcourts, two restrooms, one including a concession stand, two children’s playgrounds, concrete pedestrian paving to meet ADA accessibility requirements, sports field lighting, drainage facilities, off-leash dog areas, landscaping and irrigation improvements.

Justification: This project implements the Black Mountain Ranch Subarea Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: The project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City’s General Plan.

Schedule: This project will be designed and constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design began in Fiscal Year 2020 and was completed in Fiscal Year 2022. Construction is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2025. Reimbursement payments to the developer are anticipated to begin in Fiscal Year 2024 and are expected to be finalized in Fiscal Year 2026.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024. \$1.3 million in Black Mountain Ranch FBA funding has been allocated to this project in Fiscal Year 2023 via City Council resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 92,935	\$ 10,941,539	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,034,475
Total		\$ 92,935	\$ 10,941,539	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,034,475

Parks & Recreation

Canon Street Pocket Park / S16047

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	58
Community Planning:	Peninsula	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2026		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of a pocket park of approximately 0.75 acres and will provide park amenities such as a small children's play area, picnic areas, walkways, landscaping, art and/or interpretive signs.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction is anticipated to begin and be completed in Fiscal Year 2024.

Summary of Project Changes: Total project cost increased by \$120,031 due to an increase in construction costs. The project schedule and operating budget impact have been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ -	\$ 1,550,908	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,550,908
Peninsula Urban Comm	400118	646,778	1,002,629	92,800	-	-	-	-	-	-	-	1,742,207
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	27,231	27,231
Total		\$ 646,777	\$ 2,553,536	\$ 92,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,231	\$ 3,320,345

Operating Budget Impact

Department - Fund	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Parks & Recreation - GENERAL FUND	FTEs 0.00	0.38	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$ -	54,313	47,320	47,320	47,774

Parks & Recreation

Canyonside Community Park Improvements / S12004

Parks - Community

Council District:	5	Priority Score:	22
Community Planning:	Rancho Penasquitos	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Oliver, Kevin
Duration:	2012 - 2025		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for miscellaneous improvements to serve park users, such as accessibility upgrades to the children's play area, drainage repair at the western parking lot, and creation of a parking area in the northwest corner to accommodate overflow parking needs at the Canyonside Community Park.

Justification: This project will provide upgraded and additional recreation amenities to serve the residents of Rancho Penasquitos which is park-deficient by General Plan standards.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and was completed in Fiscal Year 2022. The warranty phase of the project was completed in Fiscal Year 2023. The project is anticipated to close in Fiscal Year 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Infrastructure Fund	100012	\$ 288,604	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	288,605
Penasquitos East Trust	400192	300,000	-	-	-	-	-	-	-	-	-	300,000
Penasquitos South-Major Dist	400023	51,126	-	-	-	-	-	-	-	-	-	51,126
PV Est-Other P & R Facilities	400221	304,207	-	-	-	-	-	-	-	-	-	304,207
Rancho Penasquitos FBA	400083	1,292,444	14,744	-	-	-	-	-	-	-	-	1,307,188
Total		\$ 2,236,381	\$ 14,744	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,251,125

Parks & Recreation

Carmel Del Mar NP Comfort Station-Development / S16034

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2017 - 2027		619-533-6653
Improvement Type:	Replacement		nlewis@sanidiego.gov

Description: This project provides for the demolition of the existing comfort station and the design and construction of a new comfort station, which provides accessibility improvements to the children's play area and path of travel. This project is now categorized as a Priority Development Project (PDP). Thus, implementation of permanent structural stormwater Best Management Practices (BMPs) are required.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and will be completed in Fiscal Year 2024.

Construction is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026.

Summary of Project Changes: The total project cost increased by \$301,000 due to design changes. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 757,576	\$ 1,544,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,302,223
Carmel Valley Development Impact Fee	400855	169,175	459,166	-	-	-	-	-	-	-	-	628,341
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	301,000	301,000
Total		\$ 926,751	\$ 2,003,812	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 301,000	\$ 3,231,563

Parks & Recreation

Carmel Grove NP Comfort Station and Park / S16038

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2017 - 2027		619-533-6653
Improvement Type:	New		nlewis@sanidiego.gov

Description: This project provides for the design and construction of a new 350 square foot prefabricated comfort station within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and will be completed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2025.

Summary of Project Changes: The total project cost increased by \$151,365 due to revised engineer's estimate. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 586,536	\$ 1,174,963	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,761,500
Carmel Valley Development Impact Fee	400855	-	300,000	150,000	-	-	-	-	-	-	-	450,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,365	1,365
Total		\$ 586,536	\$ 1,474,963	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,365	\$ 2,212,865

Parks & Recreation

Carmel Knolls NP Comfort Station-Development / S16033

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2017 - 2027		619-533-6653
Improvement Type:	New		nlewis@sandiego.gov

Description: This project provides for the design and construction of a new 350 square foot prefabricated comfort station within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and will be completed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2024 and will be completed in Fiscal Year 2025.

Summary of Project Changes: The total project cost increased by \$847,617 due to increase in construction costs. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 512,729	\$ 665,970	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,178,700
Carmel Valley Development Impact Fee	400855	-	300,000	360,000	-	-	-	-	-	-	-	660,000
Grant Fund - State	600001	-	-	-	303,857	-	-	-	-	-	-	303,857
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	183,760	183,760
Total		\$ 512,729	\$ 965,970	\$ 360,000	\$ 303,857	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 183,760	\$ 2,326,317

Parks & Recreation

Carmel Mission NP Comfort Station Development / S16039

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Daniels, Charles
Duration:	2016 - 2024		619-533-6597
Improvement Type:	New		cdaniels@sanidiego.gov

Description: This project provides for the design and construction of a new 350 square foot prefabricated comfort station within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and neared completion in Fiscal Year 2023. After community input, the project is no longer anticipated to be moved forward.

Summary of Project Changes: This project will be cancelled and is anticipated to be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 516,228	\$ 661,771	\$ -	\$ (661,771)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 516,229
Carmel Valley Development Impact Fee	400855	-	250,000	-	(250,000)	-	-	-	-	-	-	-
Total		\$ 516,228	\$ 911,771	\$ -	\$ (911,771)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 516,229

Parks & Recreation

Carmel Valley CP-Turf Upgrades / S16029

Parks - Miscellaneous Parks

Council District:	1	Priority Score:	59
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2017 - 2027		619-533-6613
Improvement Type:	Expansion		elozano@sanidiego.gov

Description: This project provides for the design and construction of approximately 3.2 acres of multi-purpose synthetic turf fields on the joint use field and upgrades to the associated accessible path of travel.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2023. Construction is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2025.

Summary of Project Changes: The total project cost increased by \$640,421 due to revised engineer's estimate. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 494,379	\$ 3,163,406	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,657,786
Del Mar Hills/Carmel Vly-Maj D	400026	189,627	926,708	-	-	-	-	-	-	-	-	1,116,335
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	640,421	640,421
Total		\$ 684,006	\$ 4,090,114	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 640,421	\$ 5,414,542

Parks & Recreation

Casa Del Prado Reconstruction / S22007

Bldg - Other City Facility / Structures

Council District:	3	Priority Score:	70
Community Planning:	Balboa Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Gibson, William
Duration:	2022 - 2024		619-533-5401
Improvement Type:	Betterment		wgibson@sandiego.gov

Description: This project provides for the preparation of a feasibility study for assessment and evaluation of the current condition of the historic buildings, the Casa Del Prado, and Theater. The outcome determination will be used to develop the final scope for the design and construction of the buildings.

Justification: The project is needed to bring the building into compliance with current building standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Feasibility assessment began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2024. Future scheduling is dependent on the outcome of the study and will be completed as part of a follow-on project.

Summary of Project Changes: The project description and schedule have been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 134,884	\$ 65,115	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000
Grant Fund - State	600001	397,743	5,302,257	-	-	-	-	-	-	-	-	5,700,000
Total		\$ 532,627	\$ 5,367,372	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,900,000

Parks & Recreation
Children's Park Improvements / S16013

Parks - Miscellaneous Parks

Council District:	3	Priority Score:	60
Community Planning:	Centre City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Kay, Daniel
Duration:	2017 - 2025		619-533-7159
Improvement Type:	Betterment		kay@civiccommunities.com

Description: This project provides for the design and construction of improvements to the existing Children's Park that include large multi-purpose lawn areas, a comfort station, children's play area, and vendor's building.

Justification: This project implements the Downtown Community Plan Policy which implements a program to reclaim open spaces that have deteriorated, have design features that provide use opportunities, and/or are in need of activity and revitalization.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2024. Warranty will begin in Fiscal Year 2024 and be completed in Fiscal Year 2025.

Summary of Project Changes: Total project cost increased by \$500,000 due to construction cost increases. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Downtown DIF (Formerly Centre City DIF)	400122	\$ 8,195,434	\$ 5,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,200,920
Far Bonus-Civic San Diego	400850	-	-	500,000	-	-	-	-	-	-	-	500,000
Total		\$ 8,195,434	\$ 5,485	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,700,920

Parks & Recreation

Chollas Creek Oak Park Trail / S20012

Parks - Trails

Council District:	4 9	Priority Score:	85
Community Planning:	Mid-City: Eastern Area; City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Busby, Breanne
Duration:	2017 - 2028		619-533-3710
Improvement Type:	New		bbusby@sandiego.gov

Description: The project includes the construction of a 2.3-mile multi-use recreation and active transportation trail with two bridges to cross the creek, informational kiosks, and stairs and fencing where needed. The trail will run northeast from Sunshine Berardini Park (intersection of SR-94 and I-805) along the Chollas Creek, Oak Park Branch to Chollas Parkway-54th Street intersection.

Justification: The proposed Oak Park Trail is needed to address local park deficiencies, improve public health, and increase active transportation mobility and access to neighborhood destinations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City's General Plan, creation of trails for walking and biking as well as the Chollas Creek Enhancement Plan to create a trail system with an educational/interpretive element.

Schedule: Design is anticipated to begin in Fiscal Year 2024 and will need to comply with concept plans that require creek widening. Construction will be scheduled after the completion of design.

Summary of Project Changes: \$160,000 in Mid-City Park Development funding was allocated to this project in Fiscal Year 2023 via City Council resolution. The total project cost increased by \$1.6 million due to revised cost estimates. Project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Citywide Park Development Impact Fee	400883	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Climate Equity Fund	100015	900,000	-	2,100,000	-	-	-	-	-	-	-	3,000,000
Grant Fund - State	600001	96,500	755,500	-	(755,500)	-	-	-	-	-	-	96,500
Mid-City - Park Dev Fund	400109	7,295	152,705	-	-	-	-	-	-	-	-	160,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	100,000	100,000
Total		\$ 1,003,795	\$ 908,204	\$ 2,100,000	\$ (655,500)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 3,456,500

Parks & Recreation

Chollas Lake Improvements / L18001

Parks - Community

Council District:	4	Priority Score:	64
Community Planning:	Mid-City: Eastern Area	Priority Category:	High
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2018 - 2027		619-533-6653
Improvement Type:	Betterment		nlewis@sanidiego.gov

Description: This project provides electrical service to the park which will allow extended use of the park and provide a higher level of security.

Justification: Currently, the facilities at Chollas Lake Park do not have electricity. Providing electrical service to Chollas Lake Park will expand the use of the park by allowing new park programs to be developed and offered to the community. Electrical service will also enhance security within the park by providing the opportunity to install security lighting and supply the park rangers with additional resources to enhance their patrol duties.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I design began in Fiscal Year 2019 and was completed in Fiscal Year 2022. Construction began and will be completed in Fiscal Year 2024. Future phases are not anticipated.

Summary of Project Changes: \$250,000 in San Diego Regional Parks Improvement Fund was allocated to this project in Fiscal Year 2023 via City Council resolution. The total project cost has decreased by \$5.2 million due to cancellation of future phases. Future improvements at this site will be created as subprojects of AGF00005 - Regional Park Improvements or as a standalone project. The project description and schedule were updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 752,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 752,000
San Diego Regional Parks Improvement Fund	200391	609,261	567,937	-	(519,686)	-	-	-	-	-	-	657,512
Total		\$ 1,361,260	\$ 567,936	\$ -	\$ (519,686)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,409,511

Operating Budget Impact

Department - Fund	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00
Parks & Recreation - GENERAL FUND	Total Impact \$	24,720	25,462	26,225	27,012
				35,115	

Parks & Recreation

Coastal Erosion and Access / AGF00006

Parks - Miscellaneous Parks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Barbrick, Ryan
Duration:	2010 - 2040		619-235-1185
Improvement Type:	New		rbarbrick@sandiego.gov

Description: This annual allocation provides funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, which were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards.

Justification: This project provides improvements to coastal erosion sites that present potential public hazards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 4,134	\$ 106,320	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,454
Debt Funded General Fund CIP Projects	400881	2,124,047	7,900	-	-	-	-	-	-	-	-	2,131,947
Grant Fund - State	600001	-	-	-	2,000,000	-	-	-	-	-	-	2,000,000
San Diego Regional Parks Improvement Fund	200391	2,089,330	3,567,255	700,000	-	-	-	3,204,039	403,961	-	-	9,964,585
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	47,300,000	47,300,000
Total		\$ 4,217,511	\$ 3,681,475	\$ 700,000	\$ 2,000,000	\$ -	\$ -	\$ 3,204,039	\$ 403,961	\$ -	\$ 47,300,000	\$ 61,506,987

Parks & Recreation

Dennerly Ranch Neigh Park / RD22001

Parks - Neighborhood

Council District:	8	Priority Score:	66
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Genova, Darren
Duration:	2022 - 2026		619-533-4601
Improvement Type:	New		dgenova@sandiego.gov

Description: This project provides for the acquisition, design, and construction of a nine useable acre park site in the Otay Mesa Community Plan and the Dennerly Ranch Precise Plan areas. The park may include a multi-purpose court, multi-purpose sports fields, comfort station, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park. This project was converted from a standalone project, S00636, to a developer reimbursement project in Fiscal Year 2022.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Dennerly Ranch Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the Dennerly Ranch Precise Plan and is in conformance with the City's General Plan.

Schedule: This turn-key project will be designed and constructed by the developer, Tripointe Homes. Construction and conveyance of the completed park to the City is expected to occur in Fiscal Year 2026.

Summary of Project Changes: \$2.6 million in Otay Mesa Facilities Benefit Assessment funding was allocated to this project in Fiscal Year 2023 via City Council ordinance. The total project cost increased by \$4.8 million due to increase in consulting and construction costs. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Otay Mesa EIFD Capital Project Fund	400870	\$ -	\$ -	\$ -	\$ 2,090,436	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,090,436
Otay Mesa Facilities Benefit Assessment	400856	7,849,923	7,177,949	-	-	-	-	-	-	-	-	15,027,872
Otay Mesa-West (From 39067)	400093	-	70,224	-	-	-	-	-	-	-	-	70,224
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,811,468	4,811,468
Total		\$ 7,849,923	\$ 7,248,172	\$ -	\$ 2,090,436	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,811,468	\$ 22,000,000

Operating Budget Impact

Department - Fund	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Parks & Recreation - GENERAL FUND	FTEs 0.00	0.50	1.50	1.50	1.50
Parks & Recreation - GENERAL FUND	Total Impact \$ -	354,857	264,000	264,000	264,000

Parks & Recreation

East Village Green Phase 1 / S16012

Parks - Miscellaneous Parks

Council District:	3	Priority Score:	69
Community Planning:	Centre City - East Village	Priority Category:	High
Project Status:	Continuing	Contact Information:	Kay, Daniel
Duration:	2016 - 2027		619-533-7159
Improvement Type:	New		kay@civiccommunities.com

Description: This project provides for the design and construction for Phase 1 of the East Village Green Park. Phase 1 park amenities include a recreation center, comfort station, below-grade parking, an off-leash dog park, children's play area, outdoor seating, and landscaping.

Justification: This project will contribute to satisfying population-based park acreage standards set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: \$3.4 million in Far Bonus - Civic funding and \$280,473 in Public Arts Ordinance funding was allocated to this project in Fiscal Year 2023 via City Council resolution and ordinance. Total project cost has increased by \$280,473 due to revised artwork costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
6th & K-Civic San Diego	400852	\$ 8,385,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,385,000
6th & Market-Civic San Diego	400851	4,002,000	-	-	-	-	-	-	-	-	-	4,002,000
Downtown DIF (Formerly Centre City DIF)	400122	48,208,158	-	3,900,000	300,000	-	-	-	-	-	-	52,408,158
Excess Redevelopment Bond Proceeds Exp	400862	5,672,051	-	-	-	-	-	-	-	-	-	5,672,051
Far Bonus-Civic San Diego	400850	167,360	3,357,349	775,291	-	-	-	-	-	-	-	4,300,000
Parking Meter District - Downtown	200489	3,753,043	-	-	-	-	-	-	-	-	-	3,753,043
Public Art Fund	200002	-	280,473	-	-	-	-	-	-	-	-	280,473
Total		\$ 70,187,611	\$ 3,637,822	\$ 4,675,291	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 78,800,725

Operating Budget Impact

Department - Fund	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Parks & Recreation - GENERAL FUND	FTEs	0.00	2.00	12.00	12.00
Parks & Recreation - GENERAL FUND	Total Impact \$	-	713,752	1,306,385	1,320,534

Parks & Recreation

EB Scripps Pk Comfort Station Replacement / S15035

Bldg - Other City Facility / Structures

Council District:	1	Priority Score:	70
Community Planning:	La Jolla	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2016 - 2024		619-533-6649
Improvement Type:	Replacement		eschrothnich@sandiego.gov

Description: This project provides for the design and construction of a replacement comfort station located in Ellen Browning Scripps Park adjacent to La Jolla Cove. The project also includes the demolition of the existing comfort station and installation of associated path of travel improvements.

Justification: The existing comfort station was constructed in the 1960s and has reached the end of its useful life. The salt air from the ocean has accelerated the deterioration of the metal structural components within the building. This project corresponds with Project P-22 of the La Jolla Public Facilities Financing Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: The project's preliminary design was initiated through community efforts. The design was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and was completed in Fiscal Year 2022. The warranty phase of this project was completed in Fiscal Year 2023.

Summary of Project Changes: \$200,000 of Debt Funded GF CIP was allocated to this project in Fiscal Year 2023 via City Council ordinance. Total project cost increased by \$110,000 due to increase in construction costs and additional drainage improvements. The project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 62,941	\$ 2,058	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000
Debt Funded General Fund CIP Projects	400881	193,380	6,620	-	-	-	-	-	-	-	-	200,000
General Fund Commercial Paper Notes	400869	443,306	-	-	-	-	-	-	-	-	-	443,306
Infrastructure Fund	100012	40,000	-	-	-	-	-	-	-	-	-	40,000
La Jolla - Major District	400046	35,785	-	-	-	-	-	-	-	-	-	35,785
San Diego Regional Parks Improvement Fund	200391	4,934,362	17	-	-	-	-	-	-	-	-	4,934,379
Total		\$ 5,709,773	\$ 8,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,718,469

Parks & Recreation

Ed Brown Center Improvements / RD22003

Parks - Community

Council District:	5	Priority Score:	51
Community Planning:	Rancho Bernardo	Priority Category:	Low
Project Status:	New	Contact Information:	Abella-Shon, Michelle
Duration:	2022 - 2026		619-964-7670
Improvement Type:	Replacement - Rehab		mshon@sandiego.gov

Description: This project provides for the installation of solar at the site and the addition of automatic doors at the entrance for accessibility as well as adding more storage areas. These funds will be part of a reimbursement agreement between the City and the Ed Brown Center.

Justification: This project is needed to improve the facility as operated under a lease.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Construction is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2026.

Summary of Project Changes: This is a newly published project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000
Total		\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000

Parks & Recreation

Egger/South Bay Community Park ADA Improvements / S15031

Parks - Community

Council District:	8	Priority Score:	60
Community Planning:	Otay Mesa - Nestor	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Genova, Darren
Duration:	2017 - 2027		619-533-4601
Improvement Type:	Betterment		dgenova@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements for the children's play areas and paths of travel at Robert Egger/South Bay Community Park to comply with accessibility requirements.

Justification: The project is needed to provide Americans with Disabilities Act improvements to meet federal and State safety and accessibility regulations and will serve the needs of existing and future residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2019 and was completed in Fiscal Year 2023. Construction is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2025.

Summary of Project Changes: \$1.5 million of General Fund Debt funding was removed in Fiscal Year 2023 via City Council resolution, to support the construction of Beyer Park Phase II. \$2.9 million of Federal Grant funding was allocated in Fiscal Year 2023 via City Council resolution. The total project cost increased by \$1.4 million due to revised engineer's estimate.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024					FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2025	FY 2026							
Debt Funded General Fund CIP Projects	400881	\$ 20,615	\$ 2,129,385	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,150,000
Grant Fund - Federal	600000	-	2,900,000	-	-	-	-	-	-	-	-	-	-	2,900,000
Otay Mesa/Nestor Urb Comm	400125	682,270	1,247,874	-	-	-	-	-	-	-	-	-	-	1,930,145
Total		\$ 702,885	\$ 6,277,259	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,980,144

Parks & Recreation

El Cuervo Adobe Improvements / S14006

Parks - Open Space

Council District:	1	Priority Score:	53
Community Planning:	Rancho Penasquitos	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2014 - 2028		619-533-6653
Improvement Type:	New		nlewis@sanidiego.gov

Description: This project provides for the analysis of drainage and environmental conditions and provides interpretive signage of the El Cuervo Adobe wall ruins.

Justification: The El Cuervo Adobe Ruins site has been designated as historic by the City Historic Site Board, California Historic Resources Inventory, and the National Register of Historic Places. Only two of the original structural adobe walls remained until a portion of one wall (the north wall) collapsed in December 2011. This project will protect the historic resource consistent with National Park Service Standards and San Diego Municipal Code Section 143.0205(f).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City's General Plan Historic Resources Element.

Schedule: Environmental analysis and design began in Fiscal Year 2019 and are anticipated to be completed in Fiscal Year 2025. Interpretive signage installation is anticipated to begin and be completed in Fiscal Year 2026.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 506,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	506,000
Environmental Growth 2/3 Fund	200109	6,182	93,818	-	-	-	-	-	-	-	-	100,000
Total		\$ 512,181	\$ 93,818	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	606,000

Parks & Recreation

Fairbrook Neighborhood Park Development / S01083

Parks - Neighborhood

Council District:	5	Priority Score:	58
Community Planning:	Scripps Miramar Ranch	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Oliver, Kevin
Duration:	2016 - 2024		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for development of an approximately three-acre neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area. Rough grading, adjacent half-width street improvements, and utilities to serve the park were provided by a developer per the Vesting Tentative Map (VTM) conditions.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Grading and half-width improvements were completed by the developer per the VTM condition in Fiscal Year 2014. Acquisition of the site occurred in Fiscal Year 2015. Design began in Fiscal Year 2017 and was completed in Fiscal Year 2020. Construction began in Fiscal Year 2021 and was substantially completed in Fiscal Year 2023. Closeout activities will be completed in Fiscal Year 2024.

Summary of Project Changes: The total project cost increased by \$60,000 dues to close out activities. \$60,000 in Scripps Miramar Ranch DIF funding was allocated in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
General Fund Commercial Paper Notes	400869	\$ 109,551	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 109,551
Scripps Miramar Ranch DIF	400863	583,963	467,292	60,000	-	-	-	-	-	-	-	1,111,254
Scripps Miramar Ranch FBA	400086	1,864,742	32	-	-	-	-	-	-	-	-	1,864,773
Scripps/Miramar Misc	400257	118,269	-	-	-	-	-	-	-	-	-	118,269
Scripps/Miramar-Major District	400029	2,737,788	-	-	-	-	-	-	-	-	-	2,737,788
Village & Country Settlement	400195	129,645	-	-	-	-	-	-	-	-	-	129,645
Total		\$ 5,543,957	\$ 467,323	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,071,280

Parks & Recreation

Golf Course Drive Improvements / S15040

Trans - Bicycle Facilities (All Class.)

Council District:	3	Priority Score:	49
Community Planning:	Balboa Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2016 - 2028		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive.

Justification: This project will provide needed pedestrian/bike access along Golf Course Drive, connecting the existing Golden Hill Recreation Center to 28th Street.

Operating Budget Impact: The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Greater Golden Hill Community Plan, the East Mesa Precise Plan for Balboa Park and is in conformance with the City's General Plan.

Schedule: A feasibility study began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2025. The construction schedule will be determined once design is completed.

Summary of Project Changes: \$272,003 of Golden Hill Urban Community funding was allocated to this project in Fiscal Year 2023 via City Council resolution. The total project cost increased by \$500,000 due to revised engineer's estimate. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ -	\$ 3,473,439	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,473,439
Golden Hill - Major District	400060	9,164	-	-	-	-	-	-	-	-	-	9,164
Golden Hill Urban Comm	400111	1,308,798	999,427	-	-	-	-	-	-	-	-	2,308,225
Infrastructure Fund	100012	-	-	709,172	-	-	-	-	-	-	-	709,172
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	500,000	500,000
Total		\$ 1,317,961	\$ 4,472,866	\$ 709,172	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 6,999,999

Parks & Recreation

Hickman Fields Athletic Area / S00751

Parks - Miscellaneous Parks

Council District:	6	Priority Score:	60
Community Planning:	Kearny Mesa; Serra Mesa; Clairemont Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2010 - 2026		619-533-5139
Improvement Type:	Replacement		koliver@sandiego.gov

Description: The Phase I scope of work for this facility includes two restrooms, one including a concession stand, automobile parking and park circulation roads, ingress and egress improvements along Hickman Field Drive, security lighting, paved pedestrian pathways, landscaping, irrigation and infrastructure and utility improvements for current and future needs on the 44-acre athletic area. The improvements will serve residents within the Kearny Mesa, Clairemont Mesa and Serra Mesa Communities and shall be in compliance with federal, state and local accessibility guidelines and regulations.

Justification: This project provides park and recreational facilities to serve the needs of existing and future residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities in accordance with the City's General Plan guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa, Serra Mesa, and Clairemont Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: The General Development Plan (GDP) Amendment was completed in Fiscal Year 2015. Phase I design began in Fiscal Year 2017 and was completed in Fiscal Year 2022. Construction began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: The project cost increased by \$1.3 million due to unforeseen underground conditions. The project description and schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ 366,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 366,000
Climate Equity Fund	100015	-	-	550,000	-	-	-	-	-	-	-	550,000
Debt Funded General Fund CIP Projects	400881	1,594,787	-	-	-	-	-	-	-	-	-	1,594,787
Developer Contributions CIP	200636	4,576,268	30,156	-	-	-	-	-	-	-	-	4,606,424
Gen Dyna-Community Improvement	400250	1,282,964	-	-	-	-	-	-	-	-	-	1,282,964
General Fund Commercial Paper Notes	400869	900,000	-	-	-	-	-	-	-	-	-	900,000
Kearny Mesa - Major District	400039	171	-	-	-	-	-	-	-	-	-	171
Kearny Mesa Imprvmnts 20%	400259	520,990	29,884	-	-	-	-	-	-	-	-	550,874
Kearny Mesa-Urban Comm	400136	1,294,983	470,116	760,000	-	-	-	-	-	-	-	2,525,099
Total		\$ 10,536,163	\$ 530,155	\$ 1,310,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,376,319

Parks & Recreation

Hidden Trails Neighborhood Park / S00995

Parks - Neighborhood

Council District:	8	Priority Score:	40
Community Planning:	Otay Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Genova, Darren
Duration:	2008 - 2028		619-533-4601
Improvement Type:	New		dgenova@sandiego.gov

Description: This project provides for the acquisition, design, and construction of an approximately 4.0 useable acre neighborhood park serving the Ocean View Hills Community. Amenities may include an open turfed area, children's play area, picnic areas, and other park amenities.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Hidden Trails Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Hidden Trails Precise Plan, and is in conformance with the City's General Plan.

Schedule: Land acquisition began in Fiscal Year 2008 and was completed in Fiscal Year 2012. This project's General Development Plan (GDP) phase was completed in Fiscal Year 2021. Design began in Fiscal Year 2022 and will be completed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2025.

Summary of Project Changes: \$1.3 million in Otay Mesa Facilities Benefit Assessment funding was allocated to this project in Fiscal Year 2023 via City Council resolution and ordinance. Total project cost increased by \$1.3 million due to revised construction cost estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Otay Mesa EIFD Capital Project Fund	400870	\$ -	\$ -	\$ 1,150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,150,000
Otay Mesa Facilities Benefit Assessment	400856	823,298	1,356,702	6,000,000	-	-	-	-	-	-	-	8,180,000
Otay Mesa-West (From 39067)	400093	1,133,152	44	-	-	-	-	-	-	-	-	1,133,196
Total		\$ 1,956,450	\$ 1,356,745	\$ 7,150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,463,196

Operating Budget Impact

Department - Fund	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	-	-	120,221	122,443

Parks & Recreation

Jerabek Park Improvements / S20007

Parks - Neighborhood

Council District:	5	Priority Score:	62
Community Planning:	Scripps Miramar Ranch	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Genova, Darren
Duration:	2020 - 2026		619-533-4601
Improvement Type:	Betterment		dgenova@sandiego.gov

Description: This project provides for the design and construction of improvements, including walkway accessibility improvements, comfort station upgrades, concession stand upgrades, parking lot upgrades, picnic shade structure, drinking fountains, landscape and irrigation, sew and water services, and outdoor fitness areas.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2021 and was completed in Fiscal Year 2023. Construction is anticipated to begin and be completed in Fiscal Year 2024.

Summary of Project Changes: \$350,000 of Scripps Miramar funding was allocated to this project in Fiscal Year 2023 via City Council resolution. Total project cost increased by \$350,000 due to increase in construction costs and additional scope including parking lot repaving. The project description and schedule have been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 88,509	\$ 61,490	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
CIP Contributions from General Fund	400265	-	4,451	-	-	-	-	-	-	-	-	4,451
General Fund Commercial Paper Notes	400869	-	444,308	-	-	-	-	-	-	-	-	444,308
Grant Fund - State	600001	3,865,861	14,139	-	-	-	-	-	-	-	-	3,880,000
Scripps Miramar Ranch DIF	400863	2,486,942	360,698	-	-	-	-	-	-	-	-	2,847,641
Scripps/Miramar-Major District	400029	73,279	-	-	-	-	-	-	-	-	-	73,279
Scripps/Plan Amend. Area	400030	276,721	-	-	-	-	-	-	-	-	-	276,721
Total		\$ 6,791,312	\$ 885,087	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,676,400

Parks & Recreation

John Baca Park / S22004

Parks - Neighborhood

Council District:	7	Priority Score:	55
Community Planning:	Linda Vista	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Abella-Shon, Michelle
Duration:	2021 - 2028		619-964-7670
Improvement Type:	New		mshon@sandiego.gov

Description: This project provides for the design and construction of improvements of an existing park. The improvements for this project include the addition of a children's playground, ADA upgrades, new walkways, landscape and irrigation, upgraded security lights, shade structure, picnic tables, fitness equipment, a nature exploration area, a passive open lawn area, benches, drinking fountains, barbeques, and fencing. Preliminary engineering was performed under P19003 and the project was converted to a standalone project in Fiscal Year 2022.

Justification: This project is needed to upgrade existing site conditions and play area facilities to meet current federal and state safety and accessibility regulations.

Operating Budget Impact: This facility will require an ongoing operational budget for personnel and non-personnel expenses. Operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan guidelines for population-based park acreage and is in conformance with the City's General Plan.

Schedule: The General Development Plan (GDP) was completed in Fiscal Year 2022 under a separate project. Design is scheduled to begin in Fiscal Year 2024. Construction will be scheduled after design is complete.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 41	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41
CIP Contributions from General Fund	400265	10,548	132,045	-	-	-	-	-	-	-	-	142,593
Climate Equity Fund	100015	-	-	1,400,000	-	-	-	-	-	-	-	1,400,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,430,366	3,430,366
Total		\$ 10,547	\$ 132,086	\$ 1,400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,430,366	\$ 4,973,000

Parks & Recreation

Junipero Serra Museum ADA Improvements / S15034

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	46
Community Planning:	Old San Diego	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2016 - 2028		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: This project provides for the design and construction of improvements to provide Americans with Disabilities Act (ADA) access to the Junipero Serra Museum within Presidio Park. The project may include a new parking lot, security lighting, walkways and/or accessible ramps, site furnishings, and landscape enhancements.

Justification: The ADA improvements will make the historic Junipero Serra Museum more accessible to park users with disabilities.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: The project is consistent with the Old Town San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: A feasibility study began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2024. Construction schedule is contingent upon environmental permitting.

Summary of Project Changes: \$24,601 of San Diego Park District No. 3 funding was added to this project in Fiscal Year 2023 via City Council ordinance. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
San Diego Park Dist. No 3	400305	\$ 66,620	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 66,620
San Diego Regional Parks Improvement Fund	200391	841,677	461,629	479,850	608,977	351,033	-	-	-	-	-	2,743,166
Total		\$ 908,297	\$ 461,629	\$ 479,850	\$ 608,977	\$ 351,033	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,809,786

Parks & Recreation

La Paz Mini Park / S11103

Parks - Mini Parks

Council District:	4	Priority Score:	64
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Warranty	Contact Information:	Genova, Darren
Duration:	2015 - 2025		619-533-4601
Improvement Type:	New		dgenova@sandiego.gov

Description: This project provides for the acquisition, design and construction of approximately 0.46 acres (composed of three separate parcels) of unimproved property. The project will expand useable park acreage in the Southeastern San Diego-Encanto Neighborhoods Community. Improvements will include amenities such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with recommendations of the Encanto Neighborhoods Community Plan and is in conformance with the City's General Plan.

Schedule: Property acquisition was completed in Fiscal Year 2011. The General Development Plan (GDP) began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2021 and was completed in Fiscal Year 2023. The warranty phase of the project began in Fiscal Year 2023 and will be completed in Fiscal Year 2024. The project is anticipated to close in Fiscal Year 2025.

Summary of Project Changes: The total project cost increased by \$15,000 due to close out activities. \$15,000 in Encanto Neighborhood DIF funding was allocated in Fiscal Year 2023 via City Council ordinance. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 8,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,496
Encanto Neighborhoods DIF	400864	1,136,989	15,000	-	-	-	-	-	-	-	-	1,151,989
Grant Fund - State	600001	220,865	-	-	-	-	-	-	-	-	-	220,865
S.E. San Diego Urban Comm	400120	1,224,267	3,733	-	-	-	-	-	-	-	-	1,228,000
Valencia Park - Major District	400065	8,490	-	-	-	-	-	-	-	-	-	8,490
Total		\$ 2,599,107	\$ 18,732	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,617,839

Operating Budget Impact

Department - Fund	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Parks & Recreation - GENERAL FUND	FTEs	0.50	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	41,335	44,033	44,033	44,487

Parks & Recreation

MB GC Clbhouse Demo/Prtbl Building Instl / S01090

Golf Courses

Council District:	1	Priority Score:	60
Community Planning:	Mission Bay Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2013 - 2026		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the demolition of the existing, antiquated practice center and clubhouse buildings, and installation of modular buildings and portables at the Mission Bay Golf Course until such time as the new clubhouse is constructed. One modular building will house the golf operations and retail shop and the other will be a bar and grill element. This project will also include ancillary site improvements including patio area, lighting, shade element, island renovation including replacing two pedestrian bridges, perimeter lighting, and landscaping.

Justification: These improvements are necessary to comply with current codes, address maintenance needs, and increase the viability of identifying potential future lessees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design for the modular building and portables began in Fiscal Year 2017 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024. The project is anticipated to close in Fiscal Year 2026.

Summary of Project Changes: The total project cost increased by \$750,000 due to change in scope. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 7,630,443	\$ 54,640	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,435,084
Total		\$ 7,630,443	\$ 54,640	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,435,084

Parks & Recreation

MBGC Irrigation & Electrical Upgrades / S11010

Golf Courses

Council District:	1	Priority Score:	54
Community Planning:	Mission Bay Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2011 - 2026		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of various improvements within Mission Bay Golf Course. Work will include demolition, minor grading, drinking fountains, fencing, turf repair, new irrigation systems, and electrical upgrades.

Justification: This project is needed to provide the long-awaited improvements to the 18-hole golf course. For example, the new computerized irrigation system will replace a system that is outdated, inefficient, and does not meet current or future water restriction requirements. These improvements will help bring the golf course within industry standards for municipal golf courses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2021. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: \$500,000 of Mission Bay Golf Course funding was allocated to this project in Fiscal Year 2023 via City Council resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 5,644,345	\$ 355,654	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000
Total		\$ 5,644,345	\$ 355,654	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000

Parks & Recreation

McGonigle Canyon Park P-2 / RD22000

Parks - Neighborhood

Council District:	6	Priority Score:	61
Community Planning:	Pacific Highlands Ranch	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Busby, Breanne
Duration:	2021 - 2025		619-533-3710
Improvement Type:	New		bbusby@sanidiego.gov

Description: This project provides for the design, and construction of a five usable acre neighborhood park site in the Pacific Highlands Ranch Community Plan area. The park may include turfed multi-purpose sports fields, a children's play area, multi-purpose courts, picnic facilities, walkways, security lighting, landscaping, a comfort station, half-width street improvements for the local roadways adjacent to the park and utilities to serve the park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within Pacific Highlands Ranch Community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: This turn-key project will be designed and constructed by the developer, Tripointe Homes. Land acquisition occurred in Fiscal Year 2023. Construction is anticipated to begin in Fiscal Year 2024 and conveyance of the completed park, to the City, is expected to occur in Fiscal Year 2025. Reimbursement payments to the developer are anticipated to begin in Fiscal Year 2024 and are expected to be finalized in Fiscal Year 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 3,446,953	\$ 4,732,675	\$ 812,554	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,992,183
Total		\$ 3,446,953	\$ 4,732,675	\$ 812,554	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,992,183

Operating Budget Impact

Department - Fund	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Parks & Recreation - GENERAL FUND	FTEs 0.29	1.00	1.00	1.00	1.00
Parks & Recreation - GENERAL FUND	Total Impact \$ 154,956	157,224	157,224	157,224	158,290

Parks & Recreation

Mira Mesa Community Pk Improvements / L16002

Bldg - Parks - Recreation/Pool Centers

Council District:	6	Priority Score:	54
Community Planning:	Mira Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2028		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for Phase II improvements at Mira Mesa Community Park. Phase II will include an entry plaza, pool and aquatic center, new basketball courts, playground, public art, and renovation of the existing recreation center.

Justification: This project will contribute to satisfying the population-based park acreage needs identified in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design of Phase II began in Fiscal Year 2019 and was completed in Fiscal Year 2023. Construction of Phase II improvements is anticipated to begin in Fiscal Year 2024 and to be completed in Fiscal Year 2026.

Summary of Project Changes: \$4.4 million of Mira Mesa FBA funds were allocated to this project in Fiscal Year 2023 via City Council resolution and ordinance. Total project cost increased by \$4.8 million due to increase in construction costs. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
M.M. Senior Ctr-Shapell Cont.	400262	\$ -	\$ 8,435	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,435
Mira Mesa - FBA	400085	4,558,635	35,467,207	-	-	-	-	-	-	-	-	40,025,842
Mira Mesa Community Fund	400182	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
Mira Mesa Development Impact Fee	400858	-	4,025,750	400,000	-	-	-	-	-	-	-	4,425,750
Mira Mesa Senior Citizen Centr	400261	-	20,679	-	-	-	-	-	-	-	-	20,679
Total		\$ 4,558,635	\$ 40,522,072	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,480,707

Operating Budget Impact

Department - Fund	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.00	8.75	8.75
Parks & Recreation - GENERAL FUND	Total Impact \$	-	-	1,398,061	1,404,074

Parks & Recreation

Mission Bay Golf Course / AEA00003

Golf Courses

Council District:	2	Priority Score:	Annual
Community Planning:	Balboa Park; Mission Beach; University	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Ferguson, Sharon
Duration:	2010 - 2040		858-581-7867
Improvement Type:	Betterment		snferguson@sandiego.gov

Description: This annual allocation provides for the replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Mission Bay.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of golf capital assets in order to prevent unanticipated failures.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024		FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
					Anticipated								
Mission Bay Golf Course CIP Fund	700046	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
Total		\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000

Parks & Recreation

Mission Bay Improvements / AGF00004

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Barbrick, Ryan
Duration:	2010 - 2040		619-235-1185
Improvement Type:	New		rbarbrick@sandiego.gov

Description: This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities within the Mission Bay Park Improvement Zone in accordance with City Charter, Article V, Section 55.2. The priority projects identified in Section 55.2 include the restoration of navigable waters within Mission Bay Park, wetland expansion and water quality improvements, restoration of shoreline treatments, expansion of endangered or threatened species preserves, completion of bicycle and pedestrian paths, restoration of the seawall bulkhead on Oceanfront Walk, and deferred maintenance on existing facilities.

Justification: Mission Bay Park, as well as other regional parks, open spaces, and coastal beaches, helps define the City's identity, enriches quality of life, and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Projects are initiated based on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 19,181	\$ 55,818	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
CIP Contributions from General Fund	400265	113,000	-	-	-	-	-	-	-	-	-	113,000
Fiesta Island Sludge Mitigation Fund	200389	1,577,892	3,263,892	-	-	-	-	-	-	-	-	4,841,784
Grant Fund - State	600001	-	250,000	-	-	-	-	-	-	-	-	250,000
Mission Bay - Major District	400048	127	-	-	-	-	-	-	-	-	-	127
Mission Bay Park Improvement Fund	200386	41,789,417	28,005,028	12,869,721	5,030,920	15,501,410	16,792,503	18,142,600	19,554,396	-	-	157,685,995
Ocean Beach Urban Comm	400124	17,872	75,453	-	-	-	-	-	-	-	-	93,325
Pacific Beach Urban Comm	400117	-	72,278	-	-	-	-	-	-	-	-	72,278
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	75,843,984	75,843,984
Total		\$ 43,517,489	\$ 31,722,468	\$ 12,869,721	\$ 5,030,920	\$ 15,501,410	\$ 16,792,503	\$ 18,142,600	\$ 19,554,396	\$ -	\$ 75,843,984	\$ 238,975,492

Parks & Recreation

Mohnike Adobe and Barn Restoration / S13008

Parks - Open Space

Council District:	6	Priority Score:	59
Community Planning:	Los Penasquitos Canyon Preserve	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2015 - 2028		619-533-6653
Improvement Type:	Betterment		nlewis@sanidiego.gov

Description: This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Penasquitos Equestrian Center on the eastern end of the Los Penasquitos Canyon Preserve. Completion of a site assessment of the current condition of the 2,512 square-foot adobe structure, the hay barn and surrounding grounds shall include the following items: exterior walls, north and west porches, roof, interior walls, ceilings and wood floors, drainage swale on southwest, and accessibility needs to determine Phase II of rehabilitation program. Additionally, a treatment plan and historic structure report are required prior to preparation of Phase II design and construction plans for the rehabilitation due to storm damage which the barn sustained in 2010. Emergency work to shore up the barn, until a rehabilitation/restoration plan can be prepared and implemented, was completed in 2011.

Justification: Phase I of a rehabilitation program was completed in 2005, consistent with the historic structures report prepared for the Mohnike Adobe and Hay Barn, by Ferris, Johnson and Perkins Architects, Inc. in 1999. Architectural design and construction plans are required to proceed with Phase II of the project.

Operating Budget Impact: None.

Relationship to General and Community Plans: The Rancho Penasquitos Community Plan and Los Penasquitos Canyon Preserve Master Plan do not specifically address rehabilitation/restoration of historic structures; however, the project is consistent with the City's General Plan Historic Resources Element.

Schedule: Preparation of Assessment and Treatment Report was completed in Fiscal Year 2017. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2024. Construction will begin in Fiscal Year 2025.

Summary of Project Changes: \$500,000 of San Diego Regional Parks Improvement funds was allocated to this project in Fiscal Year 2023 via City Council resolution. The total project cost increased by \$390,000 due to revised engineer's estimate. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 599,080	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 599,080
San Diego Regional Parks Improvement Fund	200391	290,468	1,053,479	908,973	-	-	-	-	-	-	-	2,252,920
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	390,000	390,000
Total		\$ 889,547	\$ 1,053,479	\$ 908,973	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 390,000	\$ 3,242,000

Parks & Recreation
MTRP Trail System Management / S23010

Parks - Resource Based

Table with project details: Council District (6 7), Community Planning (Rancho Encantada; East Elliott; Tierrasanta; Navajo), Project Status (New), Duration (2024 - 2026), Improvement Type (Replacement - Rehab), Priority Score (77), Priority Category (High), Contact Information (Ball, Laura; 619-685-1301; lball@sandiego.gov).

Description: The project provides for the design and construction of additional trails at Mission Trails Regional Park.
Justification: The City's open space acquisitions have resulted in increased interest by citizens, elected representatives, and government agencies in commencing development of open space public facilities, which are consistent with open space concepts such as trails, signs, historic site improvements, picnic facilities, and entry points.
Operating Budget Impact: None.
Relationship to General and Community Plans: This project is consistent with the Rancho Encantada Community Plan, the Mission Trails Regional Park Master Plan Update, and is in conformance with the City's General Plan.
Schedule: Design and construction are anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2025.
Summary of Project Changes: This is a newly published project for Fiscal Year 2024.

Expenditure by Funding Source

Table with 12 columns: Fund Name, Fund No, Exp/Enc, Con Appn, FY 2024, FY 2024 Anticipated, FY 2025, FY 2026, FY 2027, FY 2028, Future FY, Unidentified Funding, Project Total. Rows include Debt Funded General Fund CIP Projects, Grant Fund - State, and a Total row.

Parks & Recreation

North Chollas CP Improvements / L22004

Parks - Community

Council District:	4	Priority Score:	64
Community Planning:	Mid-City: Eastern Area	Priority Category:	High
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2022 - 2033		619-533-6649
Improvement Type:	Replacement		eschrothnich@sanidiego.gov

Description: This project provides for the design and construction of improvements at North Chollas Community Park for Phase I & II. Phase I will include improvements of the fencing and lighting for the sports fields, a batting cage/tunnel, cargo storage, a tot lot, a new maintenance/service road, a paved pedestrian plaza, a new pedestrian pathway, a new temporary dog park, new temporary ADA access to the dog park, and electric vehicle charging stations. Phase II will include creek enhancements, extension of road and parking, pedestrian bridges, basketball courts, parking lot and lawn/picnic area, a new north entrance with parking and overlook deck, and retaining walls.

Justification: The improvements are necessary to meet the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2022 and was completed in Fiscal Year 2023. Phase I design is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2027. Construction of Phase I is contingent upon the identification of funding. Phase II will be initiated upon the identification of funding.

Summary of Project Changes: Total project cost increased by \$21.6 million to reflect design and construction of all planned phases. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CR-TAB 2010A (TE) Proceeds	400696	\$ -	\$ 165,748	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 165,748
Mid City Urban Comm	400114	228,654	565,598	-	-	-	-	-	-	-	-	794,251
Mid-City - Park Dev Fund	400109	-	18,000	-	-	-	-	-	-	-	-	18,000
San Diego Regional Parks Improvement Fund	200391	-	450,000	-	-	-	-	-	-	-	-	450,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	21,172,000	21,172,000
Total		\$ 228,653	\$ 1,199,346	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,172,000	\$ 22,600,000

Parks & Recreation

North Park Mini Park / S10050

Parks - Mini Parks

Council District:	3	Priority Score:	53
Community Planning:	Greater North Park	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Oliver, Kevin
Duration:	2016 - 2025		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of an approximately 0.50 useable acre urban mini-park to be located behind the recently renovated North Park Theatre. The project includes plaza areas, specialty/enhanced paving areas for performances and events, an amphitheater or audience seating area, a gazebo/shade structure, walkways, seat walls, security/decorative lighting, and landscape and irrigation.

Justification: The community is currently deficient in population-based park requirements set forth in the City's General Plan. This project will add population-based park acreage to the community, contributing toward the City's population-based park requirements.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Pre-design of the General Development Plan for the mini-park began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2016 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and was completed in Fiscal Year 2022. Warranty began in Fiscal Year 2022 and will be completed in Fiscal Year 2024. The project is anticipated to close in Fiscal Year 2025.

Summary of Project Changes: \$400,000 of North Park Urban Community funding was allocated to this project in Fiscal Year 2023 via City Council ordinance. Total project cost increased by \$735,394 due to added project scope. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ -	\$ 425,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 425,000
North Park - Major District	400055	41,038	-	-	-	-	-	-	-	-	-	41,038
North Park Urban Comm	400112	1,717,439	455,742	30,205	-	-	-	-	-	-	-	2,203,386
NP - Redevelopment CIP Contributions Fund	200356	136,477	-	-	-	-	-	-	-	-	-	136,477
NP 2003A (T)Bonds Rf Oper	400312	-	-	136,558	-	-	-	-	-	-	-	136,558
NP Loc - Bank Of America (T)	400318	50,000	-	1,011	-	-	-	-	-	-	-	51,011
NP Loc - Bank of America (TE)	400319	50,001	-	10,227	-	-	-	-	-	-	-	60,228
NP-Tab 2009A (TE) Proceeds	400672	38,326	-	-	-	-	-	-	-	-	-	38,326
Park North-East - Park Dev Fd	400110	2,898,980	24,500	-	-	-	-	-	-	-	-	2,923,480
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	157,393	157,393
Total		\$ 4,932,261	\$ 905,241	\$ 178,001	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 157,393	\$ 6,172,897

Parks & Recreation

NTC Aquatic Center / L23002

Bldg - Parks - Recreation/Pool Centers

Council District:	2	Priority Score:	56
Community Planning:	Peninsula	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2023 - 2028		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project will provide for the planning, design and construction of a new aquatic facility in the Naval Training Center Park. The proposed facility may include but not be limited to two competitive and recreation pools, a leisure pool with water playground features, spectator seating deck, locker room facility and associated site improvements. Phase I provides for a feasibility study. This project was converted from S10000 NTC Aquatic Center to be consistent with the planned phased delivery of the project and lack of identified funding.

Justification: This project will contribute to satisfying the recreation facility requirement set forth in the City's General Plan.

Operating Budget Impact: The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan, Midway Pacific Highway Community Plan, and is in conformance with the City's General Plan.

Schedule: Design for Phase I began in Fiscal Year 2022 and will be completed in Fiscal Year 2024. Subsequent Phases for design and construction will be determined when project scope is further defined and funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ 171,331	\$ 1,449,303	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,620,635
NTC RdA Contribution to CIP	200619	334,647	-	-	-	-	-	-	-	-	-	334,647
Total		\$ 505,978	\$ 1,449,303	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,955,281

Parks & Recreation

Ocean Air Comfort Station and Park Improvements / S16031 Parks - Community

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2017 - 2027		619-533-6613
Improvement Type:	New		elozano@sanidiego.gov

Description: This project provides for the design and construction of a comfort station/concession/storage building of approximately 2,700 square feet, two new group picnic areas (six picnic tables each), and two new shade structures.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2023. Construction is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2025.

Summary of Project Changes: The total project cost increased by \$776,979 due to revised engineer's estimate. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 668,973	\$ 1,512,819	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,181,793
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	776,979	776,979
Total		\$ 668,973	\$ 1,512,819	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	776,979	\$ 2,958,772

Parks & Recreation

Ocean Beach Pier Improvements / S20011

Parks - Shorelines

Council District:	2	Priority Score:	64
Community Planning:	Ocean Beach	Priority Category:	High
Project Status:	Warranty	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2020 - 2024		619-533-6649
Improvement Type:	Betterment		eschrothnich@sanidiego.gov

Description: This project includes studies of the existing condition of the pier and analyzes alternatives for the repair, rehabilitation, or replacement of the pier. Additionally, this project provides for the emergency construction to repair two piles of the Ocean Beach Pier to address the immediate damage and to open the full length of the pier.

Justification: The project is needed to address the immediate structural damage with the pier that may be safety issues to the public.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design/Build construction began in Fiscal Year 2021 and was completed in Fiscal Year 2022. The warranty phase of the project was completed in Fiscal Year 2023. The project is anticipated to close in Fiscal Year 2024.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 163,678	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	163,678
CIP Contributions from General Fund	400265	66,774	78,007	-	-	-	-	-	-	-	-	144,781
Grant Fund - State	600001	200,000	-	-	-	-	-	-	-	-	-	200,000
Infrastructure Fund	100012	217,881	-	-	-	-	-	-	-	-	-	217,881
Ocean Beach Pier (Concessions) Fund	200402	499,086	7,480	-	-	-	-	-	-	-	-	506,566
Total		\$ 1,147,419	\$ 85,487	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,232,906

Parks & Recreation

Ocean Beach Pier Replacement / L22001

Parks - Shorelines

Council District:	2	Priority Score:	47
Community Planning:	Ocean Beach	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2022 - 2029		619-533-6649
Improvement Type:	Replacement		eschrothnich@sandiego.gov

Description: Phase I of this project provides for the pre-design services to achieve complete bridging documents for the replacement of the Ocean Beach Pier using a design build contract. Phase I will also include the construction of a new pier, as well as the demolition of the existing pier. Phase II was initiated in Fiscal Year 2023 to address damage caused by winter storm events. Future emergency repairs to the existing pier will be considered as part of future phases.

Justification: The Pier has exceeded its useful life after 56 years of exposure to the harsh marine environment, wind, waves, and salt-laden air. The Pier needs to be replaced based on the required operational improvements, return on capital investment, and projected sea level rise in the future.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I design began in Fiscal Year 2023, with the construction schedule dependent on environmental permitting and future funding. Phase II was initiated in Fiscal Year 2023 and repair work is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: \$1.0 million of San Diego Regional Parks Improvements was allocated to this project in Fiscal Year 2023 via City Council resolution. Total project cost increased by \$91.8 million due to refined scope and revised engineer's estimate. The project description, justification, and schedule have been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 24,945	\$ 25,055	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Grant Fund - State	600001	7,619,492	580,508	-	-	-	-	-	-	-	-	8,200,000
San Diego Regional Parks Improvement Fund	200391	136,004	863,996	-	-	-	-	-	-	-	-	1,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	90,750,000	90,750,000
Total		\$ 7,780,440	\$ 1,469,559	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,750,000	\$ 100,000,000

Parks & Recreation

Olive Grove Community Park ADA Improve / S15028

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	65
Community Planning:	Clairemont Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2016 - 2027		619-533-6649
Improvement Type:	Betterment		eschrothnich@saniego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements to the existing comfort station, children's play areas, repaving of basketball courts and parking lot, new trash enclosure, and associated paths of travel to comply with federal and State accessibility requirements.

Justification: This project is needed to upgrade the existing comfort station, new children's play areas, and associated paths of travel to comply with federal and state accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and will be completed in Fiscal Year 2024. Construction is anticipated to begin and be completed in Fiscal Year 2025.

Summary of Project Changes: \$100,000 was removed from this project in Fiscal Year 2023 via City Council resolution. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ 597,644	\$ 840,923	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,438,568
Debt Funded General Fund CIP Projects	400881	-	2,001,344	-	(1,600,000)	-	-	-	-	-	-	401,344
Grant Fund - State	600001	-	-	-	3,000,000	-	-	-	-	-	-	3,000,000
Olive Grove - Major District	400040	172,849	9,105	-	-	-	-	-	-	-	-	181,954
Total		\$ 770,493	\$ 2,851,372	\$ -	\$ 1,400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,021,866

Parks & Recreation

Olive St Park Acquisition and Development / S10051

Parks - Mini Parks

Council District:	3	Priority Score:	63
Community Planning:	Uptown	Priority Category:	High
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2026		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 0.36 acres of unimproved property contiguous with the south end of the existing Olive Street Park. The project will expand useable park acreage in the Uptown Community. Amenities will include multi-purpose turf areas, adult exercise area, children's play area, AIDS Memorial, overlook deck, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: The project no longer requires a site development permit (SDP), as it meets all stipulation of the exemption of a site development permit. The General Development Plan (GDP) design was approved by the Parks and Recreation Board in Fiscal Year 2019. Construction began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2024. The warranty phase of the project is anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: Total project cost has increased by \$734,482 due to increase in scope and economic conditions. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 201,585	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 201,585
Infrastructure Fund	100012	-	-	532,897	-	-	-	-	-	-	-	532,897
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	201,585	201,585
Uptown Urban Comm	400121	4,697,292	272,708	-	-	-	-	-	-	-	-	4,970,000
Total		\$ 4,898,876	\$ 272,708	\$ 532,897	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 201,585	\$ 5,906,067

Operating Budget Impact

Department - Fund	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Parks & Recreation - GENERAL FUND	FTEs 0.50	0.50	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$ 72,960	56,446	56,649	56,878	57,332

Parks & Recreation

Park de la Cruz Community Ctr & Gym Bldg / S16059

Bldg - Parks - Recreation/Pool Centers

Council District:	9	Priority Score:	40
Community Planning:	Mid-City: City Heights	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Genova, Darren
Duration:	2016 - 2024		619-533-4601
Improvement Type:	Betterment		dgenova@sandiego.gov

Description: This project provides for the design and construction of tenant improvements and accessibility to of the former Copley YMCA, which will now be known as the Park de la Cruz Community Center and Gym Building. The community center will house the Therapeutic Recreation Services Program. Existing staff from Community Parks II Division and Therapeutic Recreation Services will operate and maintain the new Park de la Cruz Community Center and Gymnasium.

Justification: This project will provide an additional recreational use to serve residents in this park-deficient community and will create a new one-stop facility for the Therapeutic Recreation Services Program

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and was completed in Fiscal Year 2020. The warranty phase of this project was completed in Fiscal Year 2021. Project closeout activities will be completed in Fiscal Year 2024.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 242,775	\$ 69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 242,845
CH-TAB 2010B (T) Proceeds	400695	1,037,006	10,897	-	-	-	-	-	-	-	-	1,047,903
Grant Fund - Federal	600000	8,699,884	116	-	-	-	-	-	-	-	-	8,700,000
Mid City Urban Comm	400114	339,820	180	-	-	-	-	-	-	-	-	340,000
Mid-City - Park Dev Fund	400109	4,680	18,241	-	-	-	-	-	-	-	-	22,921
Total		\$ 10,324,165	\$ 29,503	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,353,669

Parks & Recreation

Park Improvements / AGF00007

Parks - Miscellaneous Parks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Barbrick, Ryan
Duration:	2010 - 2040		619-235-1185
Improvement Type:	New		rbarbrick@sandiego.gov

Description: This annual allocation provides for the handling of all improvements to community parks, mini parks, neighborhood parks, and miscellaneous parks. Improvements include playground upgrades, accessibility improvements, lighting upgrades, and other improvements to existing parks.

Justification: This annual allocation provides improvements to existing parks that are required to meet regulations and community needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled in accordance with the scope of the various sublet projects and as funds become available.

Summary of Project Changes: Total project cost decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 152,377	\$ 362,357	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 514,735
Barrio Logan	400128	488,602	121,223	-	-	-	-	-	-	-	-	609,825
Capital Outlay Fund	400002	198,477	195,880	-	-	-	-	-	-	-	-	394,357
CH-TAB 2010A (TE) Proceeds	400694	366,291	-	-	-	-	-	-	-	-	-	366,291
CH-TAB 2010B (T) Proceeds	400695	60,216	-	-	-	-	-	-	-	-	-	60,216
CIP Contributions from General Fund	400265	910,732	2,576	-	-	-	-	-	-	-	-	913,307
Climate Equity Fund	100015	95,790	5,101,090	650,000	-	-	-	-	-	-	-	5,846,880
Debt Funded General Fund CIP Projects	400881	1,193,589	4,092,026	-	-	-	-	-	-	-	-	5,285,614
EDCO Community Fund	700042	50,185	-	-	-	-	-	-	-	-	-	50,185
Encanto Neighborhoods DIF	400864	517,406	35,368	-	-	-	-	-	-	-	-	552,774
General Fund Commercial Paper Notes	400869	2,550,000	-	-	-	-	-	-	-	-	-	2,550,000
Grant Fund - Federal	600000	5,115,919	1,094,941	-	6,100,000	-	-	-	-	-	-	12,310,860
Grant Fund - State	600001	597,611	170,341	-	18,657,714	-	-	-	-	-	-	19,425,666
Infrastructure Fund	100012	2,091,106	261,368	3,595,416	-	-	-	-	-	-	-	5,947,889
Mid City Urban Comm	400114	1,716,124	206,159	-	-	-	-	-	-	-	-	1,922,283
Mid-City - Park Dev Fund	400109	-	15,334	-	-	-	-	-	-	-	-	15,334
Midway/Pacific Hwy Urban Comm	400115	534,441	626,888	-	-	-	-	-	-	-	-	1,161,329
Normal Hgts/Kensington Maj Dis	400056	-	1,048	-	-	-	-	-	-	-	-	1,048
Park North-East - Park Dev Fd	400110	10,644	11,356	-	-	-	-	-	-	-	-	22,000
S.E. San Diego Urban Comm	400120	1,027,793	234,473	-	-	-	-	-	-	-	-	1,262,266
San Diego Regional Parks Improvement Fund	200391	-	287,165	-	-	-	-	-	-	-	-	287,165
San Ysidro Urban Comm	400126	1,180,808	221,850	-	-	-	-	-	-	-	-	1,402,657
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	434,408,607	434,408,607
University City So.-Urban Comm	400134	65,411	-	-	-	-	-	-	-	-	-	65,411
Total		\$ 18,923,520	\$ 13,041,442	\$ 4,245,416	\$ 24,757,714	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 434,408,607	\$ 495,376,699

Parks & Recreation

Rancho Bernardo CP Improvements / L20000

Parks - Community

Council District:	5	Priority Score:	61
Community Planning:	Rancho Bernardo	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2020 - 2029		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: Phase I of this project will provide for the design and construction of additional sports fields lighting at the existing fields at the park. Phase II will provide for the design and construction of parking lot accessibility improvements, including improvements leading to and in the dog off-leash area at the Rancho Bernardo Community Park.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Design of Phase I began in Fiscal Year 2022 with the construction anticipated to begin in Fiscal Year 2026. Design of Phase II is scheduled to begin in Fiscal Year 2023 and construction is anticipated to begin in Fiscal Year 2024.

Summary of Project Changes: The total project cost increased by \$1.8M due to revised engineer's estimate. The project description and schedule have been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
CIP Contributions from General Fund	400265	-	804,951	-	-	-	-	-	-	-	-	804,951
Grant Fund - State	600001	348,834	136,166	-	843,857	-	-	-	-	-	-	1,328,857
Infrastructure Fund	100012	-	50,000	-	-	-	-	-	-	-	-	50,000
Rancho Bernardo-Fac Dev Fund	400099	387,990	1,166,010	-	-	-	-	-	-	-	-	1,554,000
Rancho Bernardo-Pk Dev Fund	400107	-	812	-	-	-	-	-	-	-	-	812
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	932,716	932,716
Total		\$ 736,824	\$ 2,257,938	\$ -	\$ 843,857	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 932,716	\$ 4,771,335

Parks & Recreation

Rancho Mission Canyon Park Upgrades / S15004

Parks - Neighborhood

Council District:	7	Priority Score:	83
Community Planning:	Navajo	Priority Category:	High
Project Status:	Warranty	Contact Information:	Genova, Darren
Duration:	2015 - 2025		619-533-4601
Improvement Type:	Betterment		dgenova@sandiego.gov

Description: This project provides for the design and construction of upgrades to the existing children's play area and associated paths of travel within the Rancho Mission Neighborhood Park to comply with the Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines.

Justification: This project will allow for an upgraded play area as well as accessible paths of travel to meet current State and federal safety and accessibility guidelines within the Rancho Mission Neighborhood Park play area upgrade.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2021. Project closeout activities will be completed in Fiscal Year 2025.

Summary of Project Changes: Project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024					FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2025	FY 2026							
Allied Gardens-Major District	400034	\$ 2,705	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,705
Navajo Urban Comm	400116	2,382,696	18,304	-	-	-	-	-	-	-	-	-	-	2,401,000
Pk/Rec Bldg Permit Fee Dist C	400075	990	-	-	-	-	-	-	-	-	-	-	-	990
Total		\$ 2,386,391	\$ 18,304	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,404,695

Parks & Recreation

Regional Park Improvements / AGF00005

Parks - Miscellaneous Parks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Barbrick, Ryan
Duration:	2010 - 2040		619-235-1185
Improvement Type:	New		rbarbrick@sanidiego.gov

Description: This annual allocation provides funding for planning and implementation of permanent public capital improvements, including land acquisitions for San Diego regional parks.

Justification: San Diego's regional park system contains recreation resources unique to the City. Parks such as Balboa Park, Chicano Park, Chollas Creek, Chollas Lake, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, and San Diego River Park, as well as open space parks, coastal beaches, and contiguous coastal parks.

These areas help define the City's identity, enrich the quality of life for residents, and serve as visitor attractions that strengthen the local economy. These regional treasures are threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Capital Outlay Fund	400002	1,196,554	-	-	-	-	-	-	-	-	-	1,196,554
Capital Outlay-Sales Tax	400000	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
CIP Contributions from General Fund	400265	44,851	155,149	-	-	-	-	-	-	-	-	200,000
Debt Funded General Fund CIP Projects	400881	1,366,555	960,516	-	-	-	-	-	-	-	-	2,327,070
Grant Fund - State	600001	400,000	-	-	6,000,000	-	-	-	-	-	-	6,400,000
San Diego Regional Parks Improvement Fund	200391	7,907	672,900	-	3,260,222	7,995,880	5,506,371	6,565,053	10,125,329	-	-	34,133,662
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	112,731,740	112,731,740
Total		\$ 4,015,867	\$ 2,038,563	\$ -	\$ 9,260,222	\$ 7,995,880	\$ 5,506,371	\$ 6,565,053	\$ 10,125,329	\$ -	\$ 112,731,740	\$ 158,239,025

Parks & Recreation

Resource-Based Open Space Parks / AGE00001

Parks - Resource Based

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Sanchez, Lisa
Duration:	2010 - 2040		619-685-1315
Improvement Type:	New		lcsanchez@sanidiego.gov

Description: This annual allocation provides for developing public facilities within the City's resource-based open space parks, including Black Mountain Open Space Natural Park, Los Penasquitos Canyon Preserve, Mission Trails Regional Park, Marian Bear Memorial Park, Tecolote Canyon Natural Park, Otay Valley Regional Park, and Rose Canyon. Other open space systems may be included as additional acquisitions are completed.

Justification: The City's open space acquisitions have resulted in increased interest by citizens, elected representatives, and government agencies in commencing development of open space public facilities, which are consistent with open space concepts such as trails, signs, historic site improvements, picnic facilities, and entry points.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various sub-projects.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 63,466	\$ 319,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	382,962
CIP Contributions from General Fund	400265	-	100,000	-	-	-	-	-	-	-	-	100,000
Debt Funded General Fund CIP Projects	400881	42,787	457,213	-	-	-	-	-	-	-	-	500,000
Del Mar Mesa FBA	400089	35,306	66,377	-	-	-	-	-	-	-	-	101,683
Developer Contributions CIP	200636	99,512	488	-	-	-	-	-	-	-	-	100,000
EGF CIP Fund 1/3	200110	314,213	95,457	-	-	-	-	-	-	-	-	409,670
Environmental Growth 2/3 Fund	200109	94,188	-	-	-	-	-	-	-	-	-	94,188
Grant Fund - State	600001	-	250,000	-	703,857	-	-	-	-	-	-	953,857
Mission Trails Regional Park Fund	200403	608,016	256,537	-	-	-	-	-	-	-	-	864,552
San Diego Regional Parks Improvement Fund	200391	-	1,900,000	100,000	-	-	-	-	-	-	-	2,000,000
Serra Mesa - Major District	400035	47,636	14,345	-	-	-	-	-	-	-	-	61,981
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	10,375,109	10,375,109
Total		\$ 1,305,124	\$ 3,459,913	\$ 100,000	\$ 703,857	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,375,109	\$ 15,944,003

Parks & Recreation

Riviera Del Sol Neighborhood Park / S00999

Parks - Neighborhood

Council District:	8	Priority Score:	73
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Genova, Darren
Duration:	2017 - 2025		619-533-4601
Improvement Type:	New		dgenova@sandiego.gov

Description: This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision. Improvements include open lawn areas, basketball court, picnic areas, playgrounds, fitness stations, security lighting, picnic shelters, restroom building, site furnishings, and other park amenities.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Riviera del Sol Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2022. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 6,584,878	\$ 1,065,121	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,650,000
Otay Mesa-West (From 39067)	400093	1,920,838	-	-	-	-	-	-	-	-	-	1,920,838
Total		\$ 8,505,716	\$ 1,065,121	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,570,838

Operating Budget Impact

Department - Fund		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Parks & Recreation - GENERAL FUND	FTEs	1.50	1.50	1.50	1.50	1.50
Parks & Recreation - GENERAL FUND	Total Impact \$	382,023	322,126	325,547	329,372	330,973

Parks & Recreation

Sage Canyon NP Improvements / S16035

Parks - Neighborhood

Council District:	1	Priority Score:	27
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2016 - 2026		619-533-6653
Improvement Type:	New		nlewis@sanidiego.gov

Description: This project provides for the design and construction of a new concession building, playground, and the associated ADA improvements within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City’s General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City’s General Plan.

Schedule: Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2024. Construction is anticipated to begin and be completed in Fiscal Year 2025.

Summary of Project Changes: Total project cost increased by \$4.1 million due to added playground scope. The project description and schedule have been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 664,781	\$ 578,781	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,243,563
Carmel Valley Development Impact Fee	400855	93	766,843	1,400,000	-	-	-	-	-	-	-	2,166,936
Grant Fund - State	600001	-	-	-	686,857	-	-	-	-	-	-	686,857
Total		\$ 664,875	\$ 1,345,624	\$ 3,400,000	\$ 686,857	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,097,357

Parks & Recreation

Salk Neighborhood Park & Joint Use Devel / S14007

Parks - Neighborhood

Council District:	6	Priority Score:	19
Community Planning:	Mira Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2026		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This Joint Use Project provides for recreation improvements on 4.1 useable park acres of City property and 2.0 useable acres at the Salk Elementary School within the Mira Mesa Community. Joint Use Improvements will include a comfort station, turfed multi-purpose fields, auto parking areas, pedestrian walkways, passive viewing areas, exercise track and hard court amenities. The project also includes improvements on the adjacent Maddox park, including upgrades to the existing dog off lease areas and tot lot/playground area.

Justification: This project is mitigation for the development of Salk Elementary School pursuant to an approved Memorandum of Understanding between the City of San Diego and the San Diego Unified School District dated October 5, 2009, and will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. The project required a site development permit which was initiated in Fiscal Year 2019 and completed in Fiscal Year 2021. Construction began in Fiscal Year 2023 and will be completed in Fiscal Year 2024.

Summary of Project Changes: The project description and schedule have been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 3,201,949	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,201,949
Hourglass Field Recreation Center	200758	100,000	-	-	-	-	-	-	-	-	-	100,000
Mira Mesa - FBA	400085	5,771,954	2,213,375	-	-	-	-	-	-	-	-	7,985,329
Total		\$ 9,073,903	\$ 2,213,375	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,287,278

Operating Budget Impact

Department - Fund		FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Parks & Recreation - GENERAL FUND	FTEs	1.00	1.00	1.00	1.00	1.00
Parks & Recreation - GENERAL FUND	Total Impact \$	191,878	103,594	103,594	103,594	104,660

Parks & Recreation

Solana Highlands NP-Comfort Station Development / S16032 Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2016 - 2027		619-533-6653
Improvement Type:	New		nlewis@sanidiego.gov

Description: This project provides for the design and construction of a new 350 square foot comfort station within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2024 and will be completed in Fiscal Year 2025.

Summary of Project Changes: Total project cost increased by \$1.5 million due to design changes and increase in construction costs. The project cost has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 682,873	\$ 1,508,126	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,191,000
Carmel Valley Development Impact Fee	400855	-	300,000	990,000	-	-	-	-	-	-	-	1,290,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	507,270	507,270
Total		\$ 682,873	\$ 1,808,126	\$ 990,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 507,270	\$ 3,988,270

Parks & Recreation

Southeastern Mini Park Improvements / L16000

Parks - Mini Parks

Council District:	8	Priority Score:	57
Community Planning:	Southeastern San Diego	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Genova, Darren
Duration:	2016 - 2025		619-533-4601
Improvement Type:	Betterment		dgenova@sandiego.gov

Description: This project provides for the design and replacement of playground equipment, paths of travel, picnic tables, and benches at four mini parks (Island Avenue, Clay Avenue, J Street, and Gamma Mini Park which was formerly S15032 Gamma Street Mini-Park ADA Improvements) to make each Americans with Disabilities Act (ADA) accessible.

Justification: The improvements are necessary to meet accessibility standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Schedule: Gamma Street Mini Park: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2020 and was completed in Fiscal Year 2021. The warranty period began in Fiscal Year 2021 and was completed in Fiscal Year 2022. Island Ave Mini Park: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2020. Construction began in Fiscal Year 2021 and was completed in Fiscal Year 2022. The warranty period began in Fiscal Year 2022 and was completed in Fiscal Year 2023. Clay Ave Mini Park: Design began in Fiscal Year 2017 and was complete in Fiscal Year 2020. Construction began in Fiscal Year 2023 and will be completed in Fiscal Year 2024. The warranty period is anticipated to begin in Fiscal Year 2024 and be complete in Fiscal Year 2025. J St Mini Park: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2020. Construction began in Fiscal Year 2021 and was completed in Fiscal Year 2022. The warranty period began in Fiscal Year 2022 and was complete in Fiscal Year 2023.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
EDCO Community Fund	700042	\$ 660,493	\$ 24,836	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 685,329
Grant Fund - Federal	600000	3,647,183	165,374	-	-	-	-	-	-	-	-	3,812,557
S.E. San Diego Urban Comm	400120	273,852	610,180	-	-	-	-	-	-	-	-	884,032
Total		\$ 4,581,527	\$ 800,390	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,381,918

Parks & Recreation

Southwest Neighborhood Park / S22002

Parks - Neighborhood

Council District:	8	Priority Score:	62
Community Planning:	Otay Mesa - Nestor	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Genova, Darren
Duration:	2022 - 2029		619-533-4601
Improvement Type:	New		dgenova@sandiego.gov

Description: This project provides for the design and construction of a 11.53-acre neighborhood park. Park amenities may include multi-sports field (lighted), multi-purpose courts, picnic area shelter, parking lots, comfort station, and security lighting. Preliminary Engineering was completed under P18010 and the project was converted to a standalone in Fiscal Year 2022.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa Nestor community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses upon project completion.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024. The schedule will be developed further once the project design is completed.

Summary of Project Changes: The total project cost increased by \$25.6 million due to revised engineer's cost estimate.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 93,846	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 93,846
Climate Equity Fund	100015	958,185	222,271	-	-	-	-	-	-	-	-	1,180,455
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	25,603,698	25,603,698
Total		\$ 958,184	\$ 316,117	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,603,698	\$ 26,877,999

Parks & Recreation

Starlight Bowl Improvements / S23009

Parks - Community

Council District:	3	Priority Score:	65
Community Planning:	Balboa Park	Priority Category:	High
Project Status:	New	Contact Information:	Abella-Shon, Michelle
Duration:	2023 - 2026		619-964-7670
Improvement Type:	Betterment		mshon@sandiego.gov

Description: This project provides for, but is not limited to, pavement demolition, plumbing, electrical, tile work, wall repair, toilet installation and partitions, door relocation, sewer line installation, concrete work, installation of handrails, and refined grading to comply with ADA and other related improvements.

Justification: The project is needed to bring the building into compliance with current building standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design will begin in Fiscal Year 2024 with construction expected to be complete by Fiscal Year 2026.

Summary of Project Changes: This is a newly published project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000
Grant Fund - Federal	600000	-	-	-	500,000	-	-	-	-	-	-	500,000
Total		\$ -	\$ 100,000	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,000

Parks & Recreation

Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001

Parks - Open Space

Council District:	2	Priority Score:	72
Community Planning:	Peninsula	Priority Category:	High
Project Status:	Warranty	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2016 - 2026		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: This project will complete improvements to the Sunset Cliffs Natural Park, Hillside Park which is considered as one of the unique coastal environments in San Diego County. Phase I includes the re-vegetation of an area of the Dixon Estate structures within the Sunset Cliffs Natural Park as well as the implementation of a trail and removal of exotic non-native plants as per the community master plan. Phase II includes the re-vegetation of the remainder of Sunset Cliffs Natural Park excluding the area where the existing Ladera Street and Lomaland Drive houses are located, the construction of a trail system, observation points, pedestrian bridge, interpretive signs, re-contouring of the old ball field, and additional removal of exotic non-native plants.

Justification: This project is needed to preserve and enhance the Sunset Cliffs Natural Park, one of the unique coastal environments in San Diego County. The project begins the implementation of the Sunset Cliffs Natural Park Master Plan which was approved in 2005.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design of Phase I began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Environmental permitting was completed in Fiscal Year 2015. Phase I construction to remove Dixon Estate structures and return the area to natural vegetation began in Fiscal Year 2015 and was completed in Fiscal Year 2016. A five-year mitigation and monitoring began in Fiscal Year 2016 and was completed in Fiscal Year 2021. Phase II design was completed in Fiscal Year 2018. Phase II construction began in Fiscal Year 2018 and was completed in Fiscal Year 2021. The five-year maintenance and monitoring period for Phase II is scheduled to be completed in Fiscal Year 2026.

Summary of Project Changes: No significant changes have been made to the project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
FY09 Sunset Cliffs Natural Par	400206	\$ 98,205	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 98,205
Grant Fund - State	600001	800,000	-	-	-	-	-	-	-	-	-	800,000
San Diego Regional Parks Improvement Fund	200391	2,990,314	76,741	-	-	-	-	-	-	-	-	3,067,055
Sunset Cliffs Natural Park	200463	369,613	70,000	-	-	-	-	-	-	-	-	439,613
Total		\$ 4,258,132	\$ 146,741	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,404,873

Parks & Recreation

Sunset Cliffs Park Drainage Improvements / L14005

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	51
Community Planning:	Peninsula	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2015 - 2032		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: This project provides for drainage improvements at Sunset Cliffs Natural Park, Hillside section, including the removal of existing houses located on parkland, restoration of natural areas to allow water percolation, and installation of site appropriate drainage devices. Phase I includes the removal of four existing homes located in the Sunset Cliffs Natural Park, the restoration and re-vegetation of these areas, ADA parking, and the inclusion of trails and lookouts per the community master plan. Phase II includes the evaluation of the drainage within the Sunset Cliffs Natural Park and the implementation of a complete drainage system.

Justification: This project will preserve and protect the coastal bluffs at Sunset Cliffs Natural Park from storm water runoff and soil erosion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Sunset Cliffs Natural Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and environmental assessment for Phase I began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2025. Design for Phase II began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2026. Construction of Phases I and II are anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2027. A five-year environmental monitoring period will be required after the completion of construction activities.

Summary of Project Changes: The total project cost decreased by \$61,287 due to revised funding schedule. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ 1,131,163	\$ 1,353,976	\$ 1,141,027	\$ (169,431)	\$ -	\$ 3,535,746	\$ -	\$ -	\$ -	\$ -	\$ 6,992,482
Sunset Cliffs Natural Park	200463	634,465	114,052	-	-	-	-	-	-	-	-	748,518
Total		\$ 1,765,628	\$ 1,468,028	\$ 1,141,027	\$ (169,431)	\$ -	\$ 3,535,746	\$ -	\$ -	\$ -	\$ -	\$ 7,740,999

Parks & Recreation

Taft Joint Use Facility Development / S15026

Parks - Miscellaneous Parks

Council District:	7	Priority Score:	62
Community Planning:	Serra Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Scoggins, Shannon
Duration:	2015 - 2024		619-236-6894
Improvement Type:	New		sscoggins@sanidiego.gov

Description: This project provides for the design and construction of a joint-use facility at Taft Middle School.

Justification: This project will contribute towards satisfying population-based park acreage requirements as a park equivalency, as set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2020. San Diego Unified School District is constructing the facility in conjunction with its bond-funded construction program. Construction began in Fiscal Year 2022 and was completed in Fiscal Year 2023.

Summary of Project Changes: \$113,088 in Sierra Mesa Urban Community funding was allocated to this project in Fiscal Year 2023 via City Council resolution. Total project cost increased by \$113,088 due to latest cost share agreement.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 519,005	\$ 2,835,594	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,354,600
Serra Mesa - Urban Community	400132	-	213,088	-	-	-	-	-	-	-	-	213,088
Total		\$ 519,005	\$ 3,048,682	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,567,688

Parks & Recreation

Talmadge Traffic Calming Infrastructure / S17001

Trans - Roadway - Enhance/Scape/Medians

Council District:	9	Priority Score:	43
Community Planning:	Mid-City: Kensington # Talmadge	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2018 - 2025		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project provides for the design, installation, and/or modifications to street infrastructure for traffic calming purposes within the Talmadge Maintenance Assessment District (MAD) boundaries at the intersection of Contour Boulevard/Madison Avenue and 51st Street.

Justification: The Talmadge MAD Community Advisory group discussed and approved a request for streetscape improvements and traffic calming modifications.

Operating Budget Impact: The Talmadge MAD will fund any maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington - Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering package has been completed. Design began in Fiscal Year 2019 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2022 and was completed in Fiscal Year 2023. The warranty period for this project will continue through Fiscal Year 2024.

Summary of Project Changes: \$13,000 of Talmadge MAD funding was added in Fiscal Year 2023 via City Council ordinance. The project cost increased by \$13,000 due to scope change and unsuitable soil conditions. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Talmadge MAD Fund	200076	\$ 326,593	\$ 16,406	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 343,000
Total		\$ 326,593	\$ 16,406	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 343,000

Parks & Recreation

Torrey Highlands NP Upgrades / S16036

Parks - Neighborhood

Council District:	1	Priority Score:	40
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2017 - 2025		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of an approximately 0.5-acre additional parking area, landscaping, Americans with Disabilities Act (ADA) improvements to the existing comfort station, associated paths of travel to comply with federal and State accessibility requirements, and one new shade structure with four benches.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2019 and was completed in Fiscal Year 2020. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: The total project cost increased by \$480,000 due to an increase in construction costs. \$480,000 of Carmel Valley FBA funding was allocated to this project in Fiscal Year 2023 via City Council ordinance. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 1,629,317	\$ 442,788	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,072,105
North Center-Maj Dist	400025	126,296	-	-	-	-	-	-	-	-	-	126,296
Total		\$ 1,755,612	\$ 442,788	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,198,401

Parks & Recreation

Torrey Highlands Trail System / RD21003

Parks - Trails

Council District:	5	Priority Score:	53
Community Planning:	Torrey Highlands	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Busby, Breanne
Duration:	2021 - 2024		619-533-3710
Improvement Type:	New		bbusby@sandiego.gov

Description: The Torrey Highlands Trail system consists of approximately 50,300 lineal feet (9.5 miles) of bicycle, hiking, and equestrian trails to be located throughout the community in accordance with the Torrey Highlands Subarea Plan. There are 3,400 linear feet of unpaved trails to be completed. This project will consist of the construction of approximately 1,200 linear feet of 4-foot wide decomposed granite trails along Camino Del Sur and Carmel Mountain Road, and approximately 700 linear feet of 6-foot wide decomposed granite trail connecting Camino Del Sur to the Del Mar Mesa and Darkwood Canyon trail system. This project is partially funded by credits to the developer against the FBA and partially in cash.

Justification: This project implements the Torrey Highlands Subarea Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the cost estimate based upon the Parks and Recreation Department's cost to maintain various landscaped areas will be developed as the project is refined.

Relationship to General and Community Plans: The project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: The described segment of the trails project will be designed and constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2021 and are anticipated to be completed in Fiscal Year 2024. Reimbursement payments to the developer began in Fiscal Year 2021 and are expected to be finalized in Fiscal Year 2024.

Summary of Project Changes: The portion of the cost that is being reimbursed via cash payment has increased for Fiscal Year 2024, resulting in a \$52,410 increase to the total CIP budget.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024						Unidentified Funding	Project Total
					Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY		
Torrey Highlands	400094	\$ 74,330	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 74,330
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	17,369	17,369
Total		\$ 74,330	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	17,369	\$ 91,699

Parks & Recreation

Torrey Pines GC Clubhouse & Maintenance / S23005

Golf Courses

Council District:	1	Priority Score:	80
Community Planning:	Torrey Pines	Priority Category:	High
Project Status:	Continuing	Contact Information:	Gibson, William
Duration:	2023 - 2032		619-533-5401
Improvement Type:	Betterment		wgibson@sandiego.gov

Description: The project provides design needs for a new clubhouse and maintenance facility at Torrey Pines Golf Course. The project would include the following: Demolition of the current clubhouse and maintenance buildings, temporary facilities to accommodate golf course operations during the construction phase, relocation of two putting greens, construction of new clubhouse and maintenance facility, and parking lot improvements and fulfill the ordinance requirements for sustainability.

Justification: The current clubhouse experienced structural damage that required emergency action and it is necessary to replace the building before it becomes a liability to the City. The maintenance facility is not of adequate size to house all the equipment necessary to maintain the property. Torrey Pines Golf Course hosts major national championships. The enhancement of the property would not only improve the chances to host future U.S. Opens but would be a benefit to the annual PGA Tour event hosted at Torrey Pines Golf Course, the Farmers Insurance Open.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Master Plan and is in conformance with the City's General Plan.

Schedule: Design procurement will begin in Fiscal Year 2024 and Design-Build bridging documents are anticipated to be completed in Fiscal Year 2026. The RFP process for the design builder will begin in Fiscal Year 2026 and is anticipated to be completed in Fiscal Year 2027. Construction schedule is dependent on design completion and identification of funding.

Summary of Project Changes: The total project cost increased \$57.9 million due to revised engineer's estimate. The project schedule and cost have been updated due to a more refined engineer's cost estimate.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Torrey Pines Golf Course CIP Fund	700045	\$ 90,764	\$ 1,909,235	\$ -	\$ 10,000,000	\$ 15,000,000	\$ -	\$ -	\$ -	\$ 32,910,000	\$ -	\$ 59,910,000
Total		\$ 90,764	\$ 1,909,235	\$ -	\$ 10,000,000	\$ 15,000,000	\$ -	\$ -	\$ -	\$ 32,910,000	\$ -	\$ 59,910,000

Parks & Recreation

Torrey Pines Golf Course / AEA00001

Golf Courses

Council District:	1	Priority Score:	Annual
Community Planning:	Balboa Park; Mission Beach; University	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Ferguson, Sharon
Duration:	2010 - 2040		858-581-7867
Improvement Type:	Betterment		snferguson@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Torrey Pines.
Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.
Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.
Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.
Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024		FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
					Anticipated								
Torrey Pines Golf Course CIP Fund	700045	\$ 2,459,926	\$ 1,950,073	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,410,000
Total		\$ 2,459,926	\$ 1,950,073	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,410,000

Parks & Recreation

Wangenheim Joint Use Facility / S15007

Parks - Miscellaneous Parks

Council District:	6	Priority Score:	59
Community Planning:	Mira Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2025		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction to expand the existing joint use facility by approximately 4.0 acres at Wangenheim Middle School to supplement existing park acreage in the Mira Mesa community. Joint use improvements include multi-use sports fields, multi-purpose courts, comfort station, walkways, landscaping, parking, sports field lighting, and improvements to comply with accessibility guidelines.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: General Development Plan (GDP) began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2022 and is scheduled to be completed in Fiscal Year 2024.

Summary of Project Changes: The total project cost increased by \$142,674 due to increased construction costs. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 9,021,680	\$ 121,530	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,143,211
Mira Mesa Development Impact Fee	400858	343,554	-	-	-	-	-	-	-	-	-	343,554
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	142,674	142,674
Wuest-Fire Station	400241	30,902	-	-	-	-	-	-	-	-	-	30,902
Total		\$ 9,396,136	\$ 121,530	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	142,674	\$ 9,660,341

Parks & Recreation

Wightman Street Neighborhood Park / S00767

Parks - Neighborhood

Council District:	9	Priority Score:	49
Community Planning:	Mid-City: City Heights	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Genova, Darren
Duration:	2007 - 2024		619-533-4601
Improvement Type:	New		dgenova@sandiego.gov

Description: This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development will also include the implementation of the Chollas Creek Enhancement Program for Auburn Creek which is located on site. Amenities will include two half-court basketball courts, children's playground, turf areas, and natural vegetation.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Updates to construction documents and permits were completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2018. A five-year vegetation maintenance and monitoring period began in Fiscal Year 2017 and was completed in Fiscal Year 2022. Project closeout is pending final approval from the permitting agency.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 391,150	\$ 8,524	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	399,675
Debt Funded General Fund CIP Projects	400881	27,631	12,369	-	-	-	-	-	-	-	-	40,000
Environmental Growth 2/3 Fund	200109	320,678	16,724	-	-	-	-	-	-	-	-	337,402
Mid City Urban Comm	400114	1,090,000	-	-	-	-	-	-	-	-	-	1,090,000
Mid-City - Park Dev Fund	400109	1,126,634	-	-	-	-	-	-	-	-	-	1,126,634
PFFA Lease Revenue Bonds 2015A-Projects	400859	374,152	-	-	-	-	-	-	-	-	-	374,152
PFFA Lease Revenue Bonds 2015B-Project	400860	162,916	-	-	-	-	-	-	-	-	-	162,916
Total		\$ 3,493,162	\$ 37,617	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,530,779

Unfunded Needs List

Parks & Recreation

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Carmel Grove NP Comfort Station and Park / S16038	\$ 2,212,865	\$ 1,365	0.06 %	This project provides for the design and construction of a new 350 square foot prefabricated comfort station within the neighborhood park. A portion of construction is currently unfunded.
Canon Street Pocket Park / S16047	\$ 3,320,346	\$ 27,231	0.82 %	This project provides for the design and construction of a pocket park, approximately 0.75 acres, and will provide park amenities such as small children's play area, picnic areas, walkways, landscaping, art and/or interpretive signs. Construction is unfunded.
Wangenheim Joint Use Facility / S15007	\$ 9,660,341	\$ 142,674	1.48 %	This project provides for the design and construction to expand the existing joint use facility by approximately 4.0 acres at Wangenheim Middle School to supplement existing park acreage in the Mira Mesa community. Joint use improvements include multi-use sports fields, multi-purpose courts, comfort station, walkways, landscaping, parking, sports field lighting, and improvements to comply with accessibility guidelines. A portion of construction is currently unfunded.
North Park Mini Park / S10050	\$ 6,172,897	\$ 157,393	2.55 %	This project provides for the design and construction of an approximately 0.50 useable acre urban mini-park to be located behind the recently renovated North Park Theatre. The project includes plaza areas, specialty/enhanced paving areas for performances and events, an amphitheater or audience seating area, a gazebo/shade structure, walkways, seat walls, security/decorative lighting, and landscape and irrigation. A portion of post-construction is currently unfunded.
Chollas Creek Oak Park Trail / S20012	\$ 3,456,500	\$ 100,000	2.89 %	The project includes the construction of a 2.3-mile multi-use recreation and active transportation trail with two bridges to cross the creek, informational kiosks, and stairs and fencing where needed. The trail will run northeast from Sunshine Berardini Park (intersection of SR-94 and I-805) along the Chollas Creek, Oak Park Branch to Chollas Parkway-54th Street intersection. A portion of design is currently unfunded.
Olive St Park Acquisition and Development / S10051	\$ 5,906,067	\$ 201,585	3.41 %	This project provides for the acquisition, design, and construction of approximately 0.36 acres of unimproved property contiguous with the south end of the existing Olive Street Park. The project will expand useable park acreage in the Uptown Community. Amenities will include multi-purpose turf areas, adult exercise area, children's play area, AIDS Memorial, overlook deck, seating, walkways, landscaping, and security lighting. A portion of construction is currently unfunded.
Golf Course Drive Improvements / S15040	\$ 7,000,000	\$ 500,000	7.14 %	This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive. A portion of construction is currently unfunded.

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Carmel Knolls NP Comfort Station-Development / S16033	\$ 2,326,317	\$ 183,760	7.90 %	This project provides for the design and construction of a new 350 square foot prefabricated comfort station within the neighborhood park. A portion of construction is unfunded.
Carmel Del Mar NP Comfort Station-Development / S16034	\$ 3,231,564	\$ 301,000	9.31 %	This project provides for the demolition of the existing comfort station and the design and construction of a new comfort station, which provides accessibility improvements to the children's play area and path of travel. This project is now categorized as a Priority Development Project (PDP). Thus, implementation of permanent structural stormwater Best Management Practices (BMPs) are required. A portion of construction is unfunded.
Carmel Valley CP-Turf Upgrades / S16029	\$ 5,414,542	\$ 640,421	11.83 %	This project provides for the design and construction of approximately 3.2 acres of multi-purpose synthetic turf fields on the joint use field and upgrades to the associated accessible path of travel. A portion of construction is currently unfunded.
Mohnike Adobe and Barn Restoration / S13008	\$ 3,242,000	\$ 390,000	12.03 %	This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Penasquitos Equestrian Center on the eastern end of the Los Penasquitos Canyon Preserve. Completion of a site assessment of the current condition of the 2,512 square-foot adobe structure, the hay barn and surrounding grounds shall include the following items: exterior walls, north and west porches, roof, interior walls, ceilings and wood floors, drainage swale on southwest, and accessibility needs to determine Phase II of rehabilitation program. Additionally, a treatment plan and historic structure report are required prior to preparation of Phase II design and construction plans for the rehabilitation due to storm damage which the barn sustained in 2010. Emergency work to shore up the barn, until a rehabilitation/restoration plan can be prepared and implemented, was completed in 2011. A portion of construction is currently unfunded.
Balboa Park Botanical Bldg Improvements / S20005	\$ 27,953,000	\$ 3,500,000	12.52 %	This project provides for the enhancement and restoration of the Balboa Park Botanical Building. Improvements include: the restoration of the window arcades, fabrication and installation of the arched store front and doors, restoration of the cupola, lattice work, structural repairs and upgrades, addition of a storage and maintenance area, hardscape and landscape improvements, lighting and electrical upgrades, and accessibility enhancements. A portion of construction is currently unfunded.
Solana Highlands NP-Comfort Station Development / S16032	\$ 3,988,270	\$ 507,270	12.72 %	This project provides for the design and construction of a new 350 square foot comfort station within the neighborhood park. A portion of construction is unfunded.
Torrey Highlands Trail System / RD21003	\$ 91,700	\$ 17,369	18.94 %	The Torrey Highlands Trail system consists of approximately 50,300 lineal feet (9.5 miles) of bicycle, hiking, and equestrian trails to be located throughout the community in accordance with the Torrey Highlands Subarea Plan. There are 3,400 linear feet of

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
				unpaved trails to be completed. This project will consist of the construction of approximately 1,200 linear feet of 4-foot wide decomposed granite trails along Camino Del Sur and Carmel Mountain Road, and approximately 700 linear feet of 6-foot wide decomposed granite trail connecting Camino Del Sur to the Del Mar Mesa and Darkwood Canyon trail system. A portion of the reimbursement payments are currently unfunded.
Beyer Park Development Phase II / S23008	\$ 15,188,000	\$ 2,890,610	19.03 %	This project provides for Phase II construction to Beyer Community Park. Amenities includes a pedestrian walkway, dog park, comfort station, parking lot, and athletic fields. Portions of Phases I and II are currently unfunded.
Rancho Bernardo CP Improvements / L20000	\$ 4,771,336	\$ 932,716	19.55 %	Phase I of this project will provide for the design and construction of sports field lighting at the RB Community Park. Phase II of this project will include parking lot accessibility improvements, including improvements leading to and in the dog off-leash area. Phase III of this project will provide for the design and construction of tennis courts at the Rancho Bernardo Community Park. A portion of construction is unfunded.
Dennery Ranch Neigh Park / RD22001	\$ 22,000,000	\$ 4,811,468	21.87 %	This project provides for the acquisition, design, and construction of a nine useable acre park site in the Otay Mesa Community Plan and the Dennery Ranch Precise Plan areas. The park may include a multi-purpose court, multi-purpose sports fields, comfort station, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park. Construction is unfunded.
Ocean Air Comfort Station and Park Improvements / S16031	\$ 2,958,772	\$ 776,979	26.26 %	This project provides for the design and construction of a comfort station/concession/storage building of approximately 2,700 square feet, two new group picnic areas (six picnic tables each), and two new shade structures. A portion of construction is currently unfunded.
Mission Bay Improvements / AGF00004	\$ 238,975,493	\$ 75,843,984	31.74 %	This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities within the Mission Bay Park Improvement Zone in accordance with City Charter, Article V, Section 55.2. The priority projects identified in Section 55.2 include the restoration of navigable waters within Mission Bay Park, wetland expansion and water quality improvements, restoration of shoreline treatments, expansion of endangered or threatened species preserves, completion of bicycle and pedestrian paths, restoration of the seawall bulkhead on Oceanfront Walk, and deferred maintenance on existing facilities. Design and construction phases of additional improvements are currently unfunded.
Resource-Based Open Space Parks / AGE00001	\$ 15,944,004	\$ 10,375,109	65.07 %	This annual allocation provides for developing public facilities within the City's resource-based open space parks, including Black Mountain Open Space Natural Park, Los Penasquitos Canyon Preserve, Mission Trails Regional Park, Marian Bear Memorial

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
				Park, Tecolote Canyon Natural Park, Otay Valley Regional Park, and Rose Canyon. Other open space systems may be included as additional acquisitions are completed. Design and construction of additional locations are currently unfunded.
John Baca Park / S22004	\$ 4,973,000	\$ 3,430,366	68.98 %	This project provides for the design and construction of improvements of an existing park. The improvements for this project include the addition of a children's playground, ADA upgrades, new walkways, landscape and irrigation, upgraded security lights, and other improvements as identified during the community input process. Design and construction are currently unfunded.
Regional Park Improvements / AGF00005	\$ 158,239,026	\$ 112,731,740	71.24 %	This annual allocation provides funding for planning and implementation of permanent public capital improvements, including land acquisitions for San Diego regional parks. Design and construction phases of additional improvements are currently funded.
Coastal Erosion and Access / AGF00006	\$ 61,506,987	\$ 47,300,000	76.90 %	This annual allocation provides funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, which were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards. Design and construction phases of additional locations are currently unfunded.
Park Improvements / AGF00007	\$ 495,376,700	\$ 434,408,607	87.69 %	This annual allocation provides for the handling of all improvements to community parks, mini parks, neighborhood parks, and miscellaneous parks. Improvements include playground upgrades, accessibility improvements, lighting upgrades, and other improvements to existing parks. Design and construction phases of additional improvements are currently unfunded.
Ocean Beach Pier Replacement / L22001	\$ 100,000,000	\$ 90,750,000	90.75 %	Phase I of this project provides for the pre-design services to achieve complete bridging documents for the replacement of the Ocean Beach Pier using a design build contract. Phase I will also include the construction of a new pier, as well as the demolition of the existing pier. Future emergency repairs to the existing pier will be considered part of Phase II future phases. Construction is currently unfunded.
North Chollas CP Improvements / L22004	\$ 22,600,000	\$ 21,172,000	93.68 %	This project provides for the design and construction of improvements at North Chollas Community Park for Phases I and II. Construction of Phase I and design and construction of Phase II are currently unfunded.
Southwest Neighborhood Park / S22002	\$ 26,878,000	\$ 25,603,698	95.26 %	This project provides for the design and construction of a 11.53-acre neighborhood park. Park amenities may include multi-sports field (lighted), multi-purpose courts, picnic area shelter, parking lots, comfort station, and security lighting. Construction is currently unfunded.
Total		\$ 837,697,345		



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Police



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The San Diego Police Department serves approximately 1.4 million residents with professionalism and integrity. In addition to the Headquarters building, the Department serves the community from nine area commands, a Traffic Division and the Police Plaza. For policing purposes, the City is divided into 19 service areas and 125 neighborhoods.

The following nine area commands extend throughout the City and greatly facilitate the Department's community-based policing and problem-solving efforts: Central Division, Eastern Division, Mid-City Division, Northern Division, Northeastern Division, Northwestern Division, Southeastern Division, Southern Division, and Western Division. The Traffic Division and Police Plaza are centrally located in the Kearny Mesa Community Area.

The two largest area commands are Central Division and Mid-City Division, which provide service to 9.7 square miles and 12.8 square miles, respectively. The Northeastern Division covers 103.8 square miles, the largest single area in the City. The Capital Improvements Program plays an important role in addressing the Police Department's facility needs.

2023 CIP Accomplishments

In Fiscal Year 2023, the Police Department accomplished the following:

- Executed Design-Build contract for modernization of Police Headquarters elevators (B22081)
- Completed installation of Northwestern Chiller (B21004)

2024 CIP Goals

In Fiscal Year 2024, the Police Department anticipates accomplishing the following:

- Complete design of Police Headquarters fencing (B22080)



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Police: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Total
Police Range Refurbishment Phase II / S18005	\$ 12,000,000	\$ -	\$ 5,800,000	\$ 17,800,000
Total	\$ 12,000,000	\$ -	\$ 5,800,000	\$ 17,800,000



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Police

Police Range Refurbishment Phase II / S18005

Bldg - Pub Safety - Police Fac / Struct

Council District:	9	Priority Score:	86
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2018 - 2026		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: This project includes the demolition of the dilapidated bullet back stops, removal of lead contaminated soil berms, installation of new bullet recovery systems, sidewalk improvements, and other needed improvements throughout the facility.

Justification: This project will enhance safety and provide usability as a training academy for the San Diego Police Department and multiple enforcement agencies.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Project planning began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design was completed in Fiscal Year 2014. Updating the design of this project began in Fiscal Year 2018 and was completed in Fiscal Year 2019. Construction of Phase IIA began in Fiscal Year 2020 and a portion was completed in Fiscal Year 2021. Redesign and completion of Phase IIB construction is on hold pending potential scope modifications to the project and is contingent upon the identification of funding. Phase IIC design is contingent upon the identification of funding.

Summary of Project Changes: The facility is not currently in operation. The project description and schedule have been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,938,025	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,938,025
CIP Contributions from General Fund	400265	749,186	2,497,597	-	-	-	-	-	-	-	-	3,246,783
Infrastructure Fund	100012	822,760	-	-	-	-	-	-	-	-	-	822,760
SDTFC Series 2018C Tax Exempt	400868	5,992,432	-	-	-	-	-	-	-	-	-	5,992,432
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,800,000	5,800,000
Total		\$ 9,502,402	\$ 2,497,597	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,800,000	\$ 17,800,000

Unfunded Needs List

Police

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Police Range Refurbishment Phase II / S18005	\$ 17,800,000	\$ 5,800,000	32.58 %	This project includes the demolition of the dilapidated bullet back stops, removal of lead contaminated soil berms, installation of new bullet recovery systems and other needed improvements throughout the facility. The second phase of construction is currently underfunded.
Total		\$ 5,800,000		

Public Utilities



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Public Utilities

The Public Utilities Department (PUD) provides water, wastewater, and recycled water services to approximately 1.4 million water customers and 3.0 million wastewater customers within the San Diego region. The Department's Capital Improvements Program (CIP) supports the infrastructure for reliable water supply, and wastewater collection and treatment.

The water system extends over 404 square miles with potable water deliveries of approximately 175,000 acres feet per year. This system includes 49 water pump stations, 29 treated water storage facilities, nine surface reservoirs, three water treatment plants, and approximately 3,300 miles of pipeline. The Department also manages the recycled water system, which includes three pump stations and 99 miles of purple pipe, delivering an annual average of over 9.5 million gallons per day (MGD) for irrigation, manufacturing, and other non-potable uses.

The wastewater system consists of the Municipal (Muni) System and Metropolitan (Metro) System. The Muni System consists of approximately 3,000 miles of pipelines and 77 sewer pump stations and is primarily used to collect and convey wastewater from residences and businesses in the City of San Diego. The Metro System consists of three wastewater treatment plants, one biosolids processing facility, four large pump stations, and two outfalls.

The system provides treatment and disposal services for the City and 12 other agencies and districts within a 450-square mile area, stretching from Del Mar to the north, Alpine and Lakeside to the east, and San Ysidro to the south.

The Department is constructing an innovative water purification program known as Pure Water San Diego. Pure Water San Diego is an integrated water and wastewater capital improvement program. The program is designed to provide a safe, secure, and sustainable local water supply by turning recycled water into drinkable water using water purification technology.

Funding for water and wastewater projects is provided by a variety of sources which can include bond financing, commercial paper financing, water and sewer rates, state revolving fund loans, and grants. Approximately 33 percent of all Metro Fund expenditures are funded by 12 regional Participating Agencies, made up of Cities and special districts in the San Diego Metropolitan Area.

The CIP includes water projects mandated in the Compliance Order from the California Department of Public Health (CDPH), currently known as the State Water Resources Control Board - Division of Drinking Water (DDW). These projects will meet the requirements of the federal Safe Drinking Water Act. In addition, the Department continues to replace/rehabilitate aging infrastructure in compliance with the Clean Water Act.

2023 CIP Accomplishments

As of May 1, 2023, the Department awarded the replacement and rehabilitation of 15.64 sewer miles and 14.28 water miles. The Department has also televised 89.9 miles of sewer mains as of March 2023. To date, over 2,320 miles of sewer mains have been assessed and more than 844 miles have been identified for replacement or rehabilitation.

The Public Utilities Department, in collaboration with the Engineering & Capital Projects Department, oversees the design and construction of water, wastewater, and recycled water projects. The following accomplishments occurred in Fiscal Year 2023:

- Construction was completed on the Sewer Group 776A Project (B16034), which consisted of installation of 0.4 miles of sewer main and rehabilitation of approximately 0.26 miles of existing sewer mains in the Mid City Eastern Area.
- Construction was completed on the Oak Park Improvements 1 Project (B21024), which consisted

Public Utilities

of replacement of approximately 0.29 miles of existing water mains in Mid-City Eastern community planning area.

- Construction was completed on the Talmadge AC Water Main Replacement Project (B18197), which consisted of the replacement of approximately 0.61 mi of existing water mains in the Mid-City: Kensington-Talmadge Area.
- Construction was completed on the Navajo Pump Station Project (B11023), which consisted of the construction of the new 8.4 MGD Navajo Pump Station, and demolition of the existing College Ranch Hydro Pump Station in the Navajo Area.
- Construction was completed on the Bay Ho Improv 1 Project (B19088), which consisted of the rehabilitation of approximately 5 miles of existing sewer mains in the Clairemont Mesa Area.
- Construction was completed on the Tierrasanta Improv 1 Project (B21003), which consisted of the rehabilitation of approximately 2.24 miles of existing sewer mains in the Tierrasanta Area.
- Construction was completed on the Sewer and AC Water Group 763 Project (B17116, B00374), which consisted of the replacement of approximately 0.48 miles of existing water mains and replacement of approximately 2.26 miles of existing sewer mains in the Linda Vista and Clairemont Mesa Areas.
- Construction was completed on the University Ave (Aragon-69th St) Water Main Replacement Project (B21002), which consisted of replacement of approximately 0.07 miles of existing water mains in the Mid-City: Eastern Area.
- Construction was completed on the Morena Improv 3 Project (B21056), which consisted of replacement of approximately 0.22 miles of existing water mains in the Linda Vista Area.
- Construction was completed on the Ocean Beach Improv 1A Project (B21152), which consisted of replacement of approximately 0.16 miles of existing water mains in the Ocean Beach Area.
- Construction was completed on the Soledad Pressure Reducing Station Hatch Project (B21040), which consisted of replacement of existing pressure reducing station hatch in the La Jolla Area.
- Construction was completed on the Balboa Park Pipeline Replacement Phase 2 Project (B17140), which consisted of replacement of approximately 1.92 miles of existing water mains in the Balboa Park Area.
- Construction continues on the Pipeline Rehabilitation BA-1 Project (B20014), which consists of rehabilitation of approximately 5.48 miles of existing sewer mains in the Navajo Area. The construction is anticipated to be completed in Fiscal Year 2024.
- Construction continues on the Pipeline Rehabilitation BB-1 Project (B19201), which consists of rehabilitation of approximately 6.75 miles of existing sewer mains in the Clairemont Mesa and Navajo Areas. The construction is anticipated to be completed in Fiscal Year 2024.
- Construction continues on the Balboa Park Pipeline Replacement Phase 3 Project (B17141), which consists of replacement of approximately 1.07 miles of existing water mains and installation of approximately 0.07 miles of new water mains in the Balboa Park Area. The construction is anticipated to be completed in Fiscal Year 2024.
- Construction continues on the Sewer & AC Water Group 794 Project (B16041 & B00395), which consists of replacement of approximately 1.75 miles of existing water mains and 2.72 miles of

Public Utilities

existing sewer mains in the community planning area of Southeastern San Diego. The construction is anticipated to be completed in Fiscal Year 2024.

- Construction continues on the College Areas Sewer and AC Water Main Replacement Project (B16022 & B16025), which consists of replacement of approximately 0.49 miles of existing water mains, installation of approximately 0.9 miles of water main, abandonment of approximately 0.35 of existing water main and replacement of approximately 0.9 miles of existing sewer mains in the College Area. The construction is anticipated to be completed in Fiscal Year 2024.
- Construction continues on the Water Group Job 952 Project (B11048), which consists of replacement of approximately 1.19 miles of existing water mains in the community planning areas of Downtown, Greater Golden Hill, Barrio Logan and Southeastern San Diego. The construction is anticipated to be completed in 2025.
- Construction continues on the Sewer and AC Water Group 765A Project (B18071 & B18073), which consists of replacement of approximately 3.47 miles of existing water mains, abandonment of approximately 0.49 miles of existing water mains, and replacement of approximately 3.53 miles of existing sewer mains in the Skyline-Paradise Hills Area. The construction is anticipated to be completed in 2026.
- Construction continues on the AC Water Group 1027A Project (B21055), which consists of replacement of 0.82 miles of existing water mains in the North Park Area. The construction is anticipated to be completed in 2024.
- Construction continues on the Corridor Improv 2 Project (B20042, B20044), which consists of replacement or rehabilitation of approximately 1.55 miles of existing sewer mains and replacement of approximately 1.87 miles of existing water mains in the Mid-City: City Heights and Normal Heights Areas. The construction is anticipated to be completed in Fiscal Year 2026.
- Construction continues on the Scripps Ranch Improv 1 Project (B18204, B18208), which consists of replacement of approximately 0.63 miles of existing sewer mains and replacement of 1.33 miles of existing water mains in the Scripps Miramar Ranch Area. The construction is anticipated to be completed in Fiscal Year 2024.
- Construction continues on the AC Water and Sewer Group 1023B Project (B19204, B19205), which consists of replacement of approximately 0.91 miles of existing water mains, replacement of approximately 0.09 miles of existing sewer mains, and rehabilitation of approximately 0.02 miles of existing sewer mains in the North Park area. The construction is anticipated to be completed in Fiscal Year 2024.

The Public Utilities Department has identified the following projects that will assist in achieving the targets set forth within the City's Climate Action Plan:

- Advanced Metering Infrastructure Project (S17008)
- North City Water Reclamation Plant Improvements to 30 MGD project (S17012)
- Pure Water Program (ALA00001)
- Pure Water Program Phase 2 (ALA00002)

The following accomplishments were reached on the Pure Water Program:

- Awarded and started construction contracts for Miramar Reservoir Pump Station Improvements

Public Utilities

(B17190), and the Penasquitos Pump Station Oxygenation System (B21001).

- Continued construction on PWP North City Water Reclamation Plant Expansion (B21060) & NCWRP Influent Pump Station and Pipeline (B15140), the Flow Equalization Basin (B21059), Metro Biosolids Center Improvements (B17006), PWP Morena Pump Station (B21061), Morena Conveyance Northern Alignment (B15141), Morena Conveyance South & Middle Pipelines (B15141), North City Pure Water Facility (B15139) and Pure Water Pump Station (B15140), and Pure Water Pipeline and De-Chlorination Facility (B16035)
- Advertised PWP Phase 2 Central Area Small-Scale Facility for construction (B21151)
- Started selection process for the Phase 2 Program Management consultant
- Continued Pure Water Independent Advisory Panel activities for PWP Phase 2 regulatory topics and discussions

2024 CIP Goals

In order to achieve the Public Utilities Department goal to provide safe drinking water and to improve its aging infrastructure, the Public Utilities Department continues to award the replacement and rehabilitation of 40 sewer miles and 35 water miles per fiscal year. These capital needs are based on condition assessment results, future demand projections, policies, and regulatory requirements to continue providing reliable service to our customers.

Public Utilities has developed a robust condition assessment program to provide comprehensive assessment coverage for water and wastewater infrastructure including water transmission lines, dams, reservoirs, and large diameter wastewater pipelines. The department started the process of creating an integrated master plan to look comprehensively at all infrastructure managed by the Department. In addition, the department continues its ongoing condition assessment efforts including inspection of 60 to 70 miles of sewer mains per fiscal year. The department anticipates making significant progress on preliminary engineering on a replacement of the Lakes Hodges Dam, as well as other repairs to other key dams, and continue with several key technology projects focused on the department's Distributed Control Systems in 2024.

In Fiscal Year 2024, the PUD anticipates accomplishing the following goals for the Pure Water Program:

- Continue construction on the PWP North City Water Reclamation Plant Expansion (B21060) & NCWR Influent Pump Station and Pipeline (B16140), the Flow Equalization Basin (B21059), Metro Biosolids Center Improvements (B17006), Morena Pump Station (B21061), Morena Conveyance Northern Alignment (B15141), Morena Conveyance South & Middle Pipelines (B15141), North City Pure Facility (B15139) and Pure Water Pump Station (B15140), Pure Water Pipeline and De-Chlorination Facility and Miramar Reservoir Pump Station Improvements and the Penasquitos Pump Station Oxygenation System (B21001).
- Award and start construction of Pure Water Phase 2 Central Small-Scale Facility (B21151)
- Continue activities for the Pure Water Independent Advisory Panel

Public Utilities: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Total
30th Street Pipeline Replacement / S12010	\$ 33,503,592	\$ -	\$ 115,424	\$ 33,619,016
69th & Mohawk Pump Station / S12011	17,838,594	-	1,000,000	18,838,594
Advanced Metering Infrastructure / S17008	73,996,101	-	52,539,224	126,535,325
Alvarado 2nd Extension Pipeline / S12013	18,878,418	18,000,000	108,813,392	145,691,810
Alvarado Laboratory Improvements / L22000	6,155,000	7,136,000	106,932,000	120,223,000
Alvarado Trunk Sewer Phase IV / S15019	8,553,092	-	63,796,909	72,350,001
Alvarado WTP Filter Gallery Piping Repl / S24000	-	500,000	11,700,000	12,200,000
Barret Dam Outlet Bulkhead & Drawdown Improvements / S24002	-	2,000,000	13,500,000	15,500,000
Cielo & Woodman Pump Station / S12012	8,878,000	1,000,000	5,543,990	15,421,990
Corrosion Control / AKA00001	800,000	-	-	800,000
Dams & Reservoirs Security Improvements / S22013	5,996,860	7,560,000	13,743,140	27,300,000
East Cty Residuals Line & Mission Gorge Force Main / RD23001	57,183,804	-	-	57,183,804
El Camino Real Pipeline / L23001	500,000	950,000	13,780,000	15,230,000
El Monte Pipeline No 2 / S10008	12,648,000	-	38,015,789	50,663,789
EMTS Boat Dock Esplanade / S00319	3,430,851	-	-	3,430,851
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	5,000,000	400,000	27,890,000	33,290,000
Freeway Relocation / AKB00002	2,372,000	-	-	2,372,000
Groundwater Asset Development Program / ABM00001	495,329	-	-	495,329
Harbor Drive Trunk Sewer / S18006	26,500,000	17,700,000	-	44,200,000
Kearny Mesa Trunk Sewer / S20000	6,100,000	350,000	19,436,586	25,886,586
Kearny Villa Rd Pipeline / S23001	500,000	-	47,900,000	48,400,000
La Jolla Scenic Drive 16inch Main / S12009	12,348,000	-	-	12,348,000
La Jolla View Reservoir / S15027	6,217,501	-	29,535,276	35,752,777
Lake Hodges Dam Replacement / S23002	2,500,000	5,000,000	142,500,000	150,000,000
Lakeside Valve Station Replacement / S22003	23,207,782	-	31,297,441	54,505,223
Large Diameter Water Transmission PPL / AKA00003	44,740,372	11,678,160	20,066,757	76,485,289
Lower Otay Dam Outlet Improvements / S24003	-	2,000,000	19,890,000	21,890,000
MBC Equipment Upgrades / S17013	50,038,608	1,989,150	7,031,796	59,059,554
Metropolitan System Pump Stations / ABP00002	9,731,270	2,538,000	59,092,258	71,361,528
Metropolitan Waste Water Department Trunk Sewers / AJB00001	16,066,962	-	8,999,308	25,066,270
Metro Treatment Plants / ABO00001	34,129,965	6,138,127	42,855,861	83,123,953
Miramar Clearwell Improvements / S11024	120,328,744	-	-	120,328,744
Miramar WTP Residuals Redirection / S23012	200,000	-	21,400,000	21,600,000
Montezuma/Mid-City Pipeline Phase II / S11026	32,092,200	20,000,000	11,000,000	63,092,200
Morena Dam Upstream Face Replacement / S24001	-	2,500,000	14,275,000	16,775,000
Morena Pipeline / S16027	50,813,263	-	25,812,769	76,626,032
Murphy Canyon Trunk Sewer Repair/Rehab / S22014	7,957,388	10,000,000	33,642,612	51,600,000
NCWRP Improvements to 30 mgd / S17012	35,292,779	1,184,265	5,357,824	41,834,868
North/South Metro Interceptors Rehabilitation / S22001	500,000	3,000,000	28,460,000	31,960,000
Otay 1st/2nd PPL West of Highland Avenue / S12016	30,990,500	-	-	30,990,500
Otay 2nd Pipeline Phase 4 / S20001	4,150,000	-	33,858,900	38,008,900

Public Utilities

Project	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Total
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	3,800,000	1,000,000	15,329,000	20,129,000
Otay Second Pipeline Relocation-PA / S15016	10,846,171	6,000,000	11,247,053	28,093,224
Otay Water Treatment Plant Upgrade Ph 3 / S23003	500,000	-	31,500,000	32,000,000
Pacific Beach Pipeline South (W) / S12015	44,359,933	-	-	44,359,933
Pipeline Rehabilitation / AJA00002	85,080,758	2,569,352	35,950,626	123,600,736
Pressure Reduction Facility Upgrades / AKA00002	5,892,224	3,319,877	10,151,481	19,363,582
PS2 Power Reliability & Surge Protection / S00312	76,100,800	-	-	76,100,800
Pump Station Restorations / ABP00001	14,986,653	500,000	11,146,123	26,632,776
Pure Water Phase 2 / ALA00002	52,736,568	11,000,000	3,636,000,000	3,699,736,568
Pure Water Pooled Contingency / P19002	47,174,231	23,948,288	8,134,661	79,257,180
Pure Water Program / ALA00001	1,279,169,973	76,510,000	150,184,539	1,505,864,512
Rancho Bernardo Industrial Pump Stn Replacement / S21004	3,050,000	-	10,148,000	13,198,000
Recycled Water Systems Upgrades / AHC00004	50,000	-	-	50,000
Sewer CIP Emergency Reserve / ABT00007	10,000,000	-	-	10,000,000
Sewer Main Replacements / AJA00001	417,458,757	48,675,107	262,921,856	729,055,720
South San Diego Reservoir Replacement / S23004	500,000	-	45,100,000	45,600,000
Standpipe and Reservoir Rehabilitations / ABL00001	19,904,417	1,847,407	31,172,905	52,924,729
Tecolote Canyon Trunk Sewer Improvement / S15020	11,180,000	6,000,000	30,820,000	48,000,000
TH 16" Water Mains / RD21007	469,213	-	155,295	624,508
Tierrasanta (Via Dominique) Pump Station / S12040	18,918,996	-	-	18,918,996
University Ave Pipeline Replacement / S11021	29,550,000	-	-	29,550,000
Unscheduled Projects / AJA00003	1,500,899	-	-	1,500,899
Upas St Pipeline Replacement / S11022	36,265,020	-	-	36,265,020
Water CIP Emergency Reserve / ABT00008	5,000,000	-	-	5,000,000
Water Main Replacements / AKB00003	553,955,180	99,388,939	371,880,222	1,025,224,341
Water Pump Station Restoration / ABJ00001	29,906,119	-	45,499,605	75,405,724
Water SCADA IT Upgrades / T22001	4,200,000	3,500,000	8,400,000	16,100,000
Water & Sewer Group Job 816 (W) / S13015	16,199,392	-	-	16,199,392
Water Treatment Plants / ABI00001	16,609,030	2,300,000	6,377,448	25,286,478
Total	\$ 3,565,999,309	\$ 408,182,672	\$ 5,781,901,070	\$ 9,756,083,051

Public Utilities – Preliminary Engineering Projects

Pure Water Pooled Contingency / P19002

Priority Category: High

Priority Score: 85

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	Project
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 13,219,718	\$ 9,100,349	\$ 25,100,394
Water Utility - CIP Funding Source	700010	-	33,954,513	14,847,939	54,156,786
Total		\$ -	\$ 47,174,231	\$ 23,948,288	\$ 79,257,180



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Public Utilities

30th Street Pipeline Replacement / S12010

Water - Distribution Sys - Transmission

Council District:	3 8 9	Priority Score:	93
Community Planning:	Greater North Park; Greater Golden Hill; Southeastern San Diego	Priority Category:	High
Project Status:	Warranty	Contact Information:	Ramos-Banuelos, Jaime
Duration:	2014 - 2025		619-533-5103
Improvement Type:	Replacement		jramosbanuel@sandiego.gov

Description: This project will replace approximately 5.11 miles of existing cast iron mains from Polk Avenue to Commercial Street. Also, it will update the transmission and distribution system in the University Heights (390 Zone) to meet its current and future needs.

Justification: This project will replace the cast iron pipe, provide supply reliability to the south end of the 390 Zone and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park, Greater Golden Hill, and Southeastern San Diego Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and was substantially completed in Fiscal Year 2022. Remaining construction activities are anticipated to be completed in Fiscal Year 2024, with project closeout anticipated in Fiscal Year 2025.

Summary of Project Changes: The total project cost increased by \$115,424 due to increased construction costs. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 31,880,214	\$ 1,623,377	\$ -	\$ 115,424	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33,619,016
Water Utility Operating Fund	700011	(1,163)	1,163	-	-	-	-	-	-	-	-	-
Total		\$ 31,879,051	\$ 1,624,540	\$ -	\$ 115,424	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33,619,016

Public Utilities

69th & Mohawk Pump Station / S12011

Bldg - Water - Pump Stations

Council District:	4 9	Priority Score:	96
Community Planning:	College Area; Mid-City: Eastern Area	Priority Category:	High
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2013 - 2026		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project will construct a new pump station at the corner of 69th Street and Mohawk Street. The new pump station will feed the 645 Redwood Village Pressure Zone.

Justification: This project will replace the existing 40-year-old Montezuma Pump Station for Redwood Village which is reaching the end of its lifecycle.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with College Area and Mid-City: Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2017.

Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2024. The project is anticipated to be closed by Fiscal Year 2026 due to a pending closeout activities.

Summary of Project Changes: \$1.0 million in Water Utility - CIP funding has been allocated to this project in Fiscal Year 2023 via City Council resolution. The total project costs increased by \$1.0 million due to unforeseen conditions and anticipated increase in the start-up scope. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 16,961,844	\$ 876,749	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,838,594
Total		\$ 16,961,844	\$ 876,749	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,838,594

Public Utilities

Advanced Metering Infrastructure / S17008

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	59
Community Planning:	Citywide	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Juarez, Timothy
Duration:	2017 - 2031		619-527-3110
Improvement Type:	Betterment		tjuarez@sandiego.gov

Description: This project deploys Advanced Metering Infrastructure (AMI) technology to approximately 280,000 water meters citywide. The AMI technology allows water meters to be read electronically rather than by direct visual inspection by field staff, which improves the accuracy of the meter readings. AMI offers several benefits, including mitigating human error in meter readings, automatically detecting leaks, and allowing customers to monitor their own hourly water consumption. This enhances customer service and assists customers with water conservation. This project also helps to implement the City's Climate Action Plan.

Justification: This project streamlines the collection of water meter information, provides near real time data, assists with promptly solving water usage and billing questions and provides customers with a tool to conserve and manage their water consumption.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans, is in conformance with the City's General Plan and helps to implement the City's Climate Action Plan.

Schedule: Design began in Fiscal Year 2012, which carried out an initial Pilot Program of approximately 11,000 metered connections between Fiscal Years 2013 – 2015. In Fiscal Year 2019 the citywide AMI implementation approach, project budget and timeline for the remaining approximately 270,000 meters were re-evaluated to address productivity issues and take corrective actions, as needed, to guide the rest of the AMI implementation. A contractor has been chosen and successfully onboarded in Fiscal Year 2024 to reassess the project and formulate a deployment plan.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-Federal	710000	\$ 7,283	\$ 992,395	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 999,679
Muni Sewer Utility - CIP Funding Source	700008	11,979,126	9,919,800	-	-	6,683,035	3,725,238	5,353,494	-	-	-	37,660,693
Water Utility - CIP Funding Source	700010	28,843,813	22,253,683	-	-	15,593,747	8,692,223	12,491,487	-	-	-	87,874,953
Total		\$ 40,830,222	\$ 33,165,878	\$ -	\$ -	\$ 22,276,782	\$ 12,417,461	\$ 17,844,981	\$ -	\$ -	\$ -	\$ 126,535,325

Public Utilities

Alvarado 2nd Extension Pipeline / S12013

Water - Distribution Sys - Transmission

Council District:	2 3 7 9	Priority Score:	78
Community Planning:	Mission Valley; Mission Bay Park; Linda Vista	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ramos-Banuelos, Jaime
Duration:	2016 - 2031		619-533-5103
Improvement Type:	Expansion		jramosbanuel@sandiego.gov

Description: The Alvarado 2nd Extension Pipeline project is proposing to build a new 48-inch and a 24-inch main, extending the existing Alvarado 2nd Pipeline westerly, connecting to the new 20-inch Pacific Beach Pipeline along West Mission Bay Dr. (approx. 6.42 miles). A 536 to 390 HGL Pressure Reducing Station (PRS) will be built along the new 30-inch pipeline at the Friars Rd. and Napa St. intersection. This project includes the replacement of all parallel 16-inch AC water mains. The AC mains run along Friars Rd. between Morena Blvd. and East of Mission Center Rd. (approx. 3.90 miles). Total length of this project is approximately 10.32 miles.

Justification: This project was driven by the need to provide redundant transmission to the coastal zones of La Jolla and Pacific Beach for supply reliability. The proposed Alvarado 2nd Pipeline Extension will be the main feed to Pacific Beach Zones. With the new pipeline feeding from the Alvarado Water Treatment Plant (WTP), the San Diego County Water Authority (CWA) treated water intake at San Diego Connection #11, which currently feeds those zones will be greatly reduced. This will also provide supply flexibility between the Alvarado and Miramar WTP Service Areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley, Linda Vista, and Mission Bay Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2024. Construction is scheduled to begin in Fiscal Year 2024 and is anticipated to be substantially completed in Fiscal Year 2029. Remaining construction activities are anticipated to be completed in Fiscal Year 2029.

Summary of Project Changes: \$33.3 million in Water Utility - CIP funding was removed from this project in Fiscal Year 2023 via City Council resolution due to change in project schedule and project cost increased by \$20.7 million due general regional increases in construction cost. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 8,960,507	\$ 9,917,910	\$ 18,000,000	\$ -	\$ 35,000,000	\$ 35,000,000	\$ 35,000,000	\$ 3,813,392	\$ -	\$ -	\$ 145,691,810
Total		\$ 8,960,507	\$ 9,917,910	\$ 18,000,000	\$ -	\$ 35,000,000	\$ 35,000,000	\$ 35,000,000	\$ 3,813,392	\$ -	\$ -	\$ 145,691,810

Public Utilities

Alvarado Laboratory Improvements / L22000

Bldg - MWWWD - Laboratories

Council District:	7	Priority Score:	85
Community Planning:	Navajo	Priority Category:	High
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2022 - 2031		619-533-6613
Improvement Type:	Betterment		elozano@sandiego.gov

Description: This project will renovate Alvarado Laboratory to meet State of CA Environmental Laboratory Accreditation Program (ELAP) standards. Phase 1 includes the construction of a new lab building to increase footprint capacity from 52,595 to 73,115 square feet. New lab spaces shall create an open design concept to increase opportunities for communication and collaboration to house the City's drinking water and wastewater chemistry and biology labs. In addition, new space capacity will also accommodate Industrial Wastewater Control Program and Water Systems Operation (WSO) Division staff at Alvarado. Phase 2 includes the improvement and retrofitting of the existing lab building and relocation of employees from the existing lab to the new building. Phase 3 includes the installation temporary trailers to house approximately 20 PUD staff from the Environmental Monitoring & Technical Services Division. In Fiscal Year 2022, this project was converted from standalone project S22000 to an L-project.

Justification: ELAP standards are required to be met for the labs to analyze samples for multiple regulatory programs; failure to meet these standards could jeopardize laboratory certifications, effectively preventing the laboratories from conducting permit-required analyses. Lab testing groups can be reorganized to share common equipment, thus reducing needs for additional lab equipment. Labs shall have independently functioning climate control systems to minimize possibility of contamination from other lab systems.

Operating Budget Impact: As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with the Navajo neighborhood and is in compliance with the City's General Plan.

Schedule: Conceptual design and bridging documents of Phases 1 & 2 began in Fiscal Year 2023 and be completed in Fiscal Year 2026. Design Build contract of Phases 1 & 2 are anticipated to begin in Fiscal Year 2027. Construction of Phases 1 & 2 are anticipated to be completed in Fiscal Year 2031. Design of Phase 3 began in Fiscal Year 2023 and will be completed in Fiscal Year 2024. Construction of Phase 3 will begin and be completed in Fiscal Year 2024.

Summary of Project Changes: The project cost increased by \$29.0 million due to escalation, inflation costs, and construction items related to new Council policies and requirements not included in the initial estimate. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 505,015	\$ 1,940,984	\$ 2,978,000	\$ -	\$ 4,016,000	\$ 10,235,000	\$ 16,805,000	\$ -	\$ 11,609,200	\$ -	\$ 48,089,200
Muni Sewer Utility - CIP Funding Source	700008	223,372	1,245,628	1,768,000	-	2,414,000	6,349,000	9,890,000	-	10,448,280	-	32,338,280
Water Utility - CIP Funding Source	700010	240,029	1,999,971	2,390,000	-	3,570,000	9,585,000	15,045,000	-	6,965,520	-	39,795,520
Total		\$ 968,416	\$ 5,186,583	\$ 7,136,000	\$ -	\$ 10,000,000	\$ 26,169,000	\$ 41,740,000	\$ -	\$ 29,023,000	\$ -	\$ 120,223,000

Public Utilities

Alvarado Trunk Sewer Phase IV / S15019

Wastewater - Collection Sys - Trunk Swr

Council District:	7 9	Priority Score:	84
Community Planning:	Navajo; College Area	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Jaro, Janice
Duration:	2015 - 2030		619-533-3851
Improvement Type:	Replacement		jjaro@sanidiego.gov

Description: This project replaces and upsizes 3.12 miles of the Alvarado Trunk Sewer to provide additional capacity.

Justification: This trunk sewer will be upgraded with a larger pipe to improve capacity and condition.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo and College Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2020. Construction schedule is delayed due to ongoing easement acquisition processes. Construction is scheduled to begin in Fiscal Year 2025 and is anticipated to be substantially completed in Fiscal Year 2029.

Summary of Project Changes: \$28.5 million of Muni Sewer Utility - CIP Funding Source funding was removed from this project in Fiscal Year 2023 via Council Resolution, as a construction contract will not be awarded in Fiscal Year 2023. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 6,368,332	\$ 2,184,759	\$ -	\$ -	\$ 14,263,455	\$ 29,072,454	\$ 11,780,000	\$ 8,681,000	\$ -	\$ -	\$ 72,350,001
Total		\$ 6,368,332	\$ 2,184,759	\$ -	\$ -	\$ 14,263,455	\$ 29,072,454	\$ 11,780,000	\$ 8,681,000	\$ -	\$ -	\$ 72,350,001

Public Utilities

Alvarado WTP Filter Gallery Piping Repl / S24000

Bldg - Water - Treatment Plants

Council District:	7	Priority Score:	79
Community Planning:	Navajo	Priority Category:	Medium
Project Status:	New	Contact Information:	Reyes, Mario
Duration:	2024 - 2029		619-533-5126
Improvement Type:	Replacement		mreyes@sandiego.gov

Description: Alvarado Water Treatment Plant 9-16 Filter Gallery contains piping, valves and appurtenances consisting of various sizes which conveys water to and from each filter including water used to backwash each filter. This project will replace approximately 2530 linear feet of existing 304 stainless steel piping with cement-mortar lined carbon steel.

Justification: Filter gallery piping has reached its service life and needs to be replaced.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo neighborhood and is in compliance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2024 and construction is anticipated to be begin in Fiscal Year 2026.

Summary of Project Changes: This is a newly published project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ -	\$ 500,000	\$ -	\$ 800,000	\$ 2,000,000	\$ 5,000,000	\$ 3,000,000	\$ 900,000	\$ -	\$ 12,200,000
Total		\$ -	\$ -	\$ 500,000	\$ -	\$ 800,000	\$ 2,000,000	\$ 5,000,000	\$ 3,000,000	\$ 900,000	\$ -	\$ 12,200,000

Public Utilities

Barret Dam Outlet Bulkhead & Drawdown Improvements / S24002

Bldg - Water - Reservoirs/Dams

Council District:	Non-City	Priority Score:	80
Community Planning:	Non-City	Priority Category:	Medium
Project Status:	New	Contact Information:	Van Martin, Debbie
Duration:	2024 - 2032		619-533-6651
Improvement Type:	New		dvanmartin@sandiego.gov

Description: Place a reinforced concrete bulkhead at the upstream end of the outlet tunnel, approximately 15 ft. into the outlet tunnel. This bulkhead will be anchored into the outlet tunnel wall. To achieve fully redundant emergency outlet control, a reinforced concrete outlet control vault with a manually operated sluice gate is to be installed downstream of the conduit. Replacement of the existing 30-inch tee at the base of the outlet tower and upgrade to a 42-inch tee. In addition, the 15 feet of 30-inch cast iron pipe that discharges into the outlet tunnel will be replaced with 15 feet of 42-inch stainless steel pipe. The reinforced concrete and rock lined tunnel will be cleaned and patched for spalls and cracks. The entire tunnel will be lined with polyurea lining or other similar structural liner. Project was initiated as a maintenance effort and was determined to be capital in nature.

Justification: California Department of Water Resources, Division Safety of Dam (DSOD) is a regulatory body who oversees and enforces dam and safety compliance of all City of San Diego raw reservoirs (Dams, Spillways, Outlet Towers and critical appurtenances). DSOD conducts annual inspection of Barrett Dam and required the City to take immediate action in repairing the deficiencies identified by DSOD. DSOD has requested this work to be completed as soon as possible due to safety concerns.

Operating Budget Impact: The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2023 using budgeted operating funds and construction is anticipated to begin in Fiscal Year 2027.

Summary of Project Changes: This is a newly published project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ -	\$ 2,000,000	\$ -	\$ 2,000,000	\$ 1,000,000	\$ 2,000,000	\$ 8,500,000	\$ -	\$ -	\$ 15,500,000
Total		\$ -	\$ -	\$ 2,000,000	\$ -	\$ 2,000,000	\$ 1,000,000	\$ 2,000,000	\$ 8,500,000	\$ -	\$ -	\$ 15,500,000

Public Utilities

Cielo & Woodman Pump Station / S12012

Bldg - Water - Pump Stations

Council District:	4	Priority Score:	79
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2014 - 2030		858-292-6425
Improvement Type:	Expansion		tphung@sandiego.gov

Description: This project provides for the replacement of the existing Cielo and Woodman Pump Station with an 11 MGD capacity pump station and a backup generator. The Cielo & Woodman Pump Station works in conjunction with the Paradise Mesa Standpipe and three pressure regulating stations which are fed by San Diego County Water Authority connection SD#19.

Justification: This replacement of the existing deteriorating pump station will expand capacity and improve efficiency and reliability of the water system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is on hold pending a re-evaluation for a potential scope change. Construction schedule is contingent upon the completion of design.

Summary of Project Changes: Total project cost has increased by \$4.4 million due to revised construction cost estimate for existing scope. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,432,889	\$ 6,445,110	\$ 1,000,000	\$ -	\$ 1,162,973	\$ -	\$ 1,000,000	\$ 2,000,000	\$ 1,381,017	\$ -	\$ 15,421,990
Total		\$ 2,432,889	\$ 6,445,110	\$ 1,000,000	\$ -	\$ 1,162,973	\$ -	\$ 1,000,000	\$ 2,000,000	\$ 1,381,017	\$ -	\$ 15,421,990

Public Utilities
Corrosion Control / AKA00001

Water - Distribution Sys - Transmission

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for renovating or replacing deteriorating corrosion control and monitoring systems throughout the City.

Justification: Deteriorating corrosion control and monitoring systems are in need of rehabilitation. This annual allocation provides for an ongoing program to rehabilitate over 600 existing corrosion protection stations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024		FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
					Anticipated								
Water Utility - CIP Funding Source	700010	\$ 84,989	\$ 715,010	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	800,000
Total		\$ 84,989	\$ 715,010	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	800,000

Public Utilities

Dams & Reservoirs Security Improvements / S22013

Bldg - Water - Reservoirs/Dams

Council District:	Citywide	Priority Score:	75
Community Planning:	Citywide	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2022 - 2029		619-533-6651
Improvement Type:	Replacement		dvanmartin@sandiego.gov

Description: Security improvement is required to be performed at ten City-owned and operated dams to improve security and protect the raw water supply across the San Diego Region including physical and electronic security. The project was converted from sublet B21067 (ABL00001 Standpipe & Reservoir Rehabilitations) to a standalone CIP in Fiscal Year 2022.

Justification: The City of San Diego owns and operates 10 dams and reservoirs (lakes) to store water for use when needed. While some monitoring and guarding elements are already in place and operating, there are additional security improvements that can be implemented to augment the existing security elements. This project will add physical and electronic security measures and a wireless microwave communication system to further secure the safety and security of this critical infrastructure, preventing potential loss of life should any of these facilities catastrophically fail.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2025. Construction is scheduled to begin in Fiscal Year 2025 and is anticipated to be substantially completed in Fiscal Year 2027.

Summary of Project Changes: The total project cost increased by \$4.7 million due to revised engineer's estimate. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,699,465	\$ 4,297,394	\$ 7,560,000	\$ -	\$ 11,740,000	\$ 2,003,140	\$ -	\$ -	\$ -	\$ -	\$ 27,300,000
Total		\$ 1,699,465	\$ 4,297,394	\$ 7,560,000	\$ -	\$ 11,740,000	\$ 2,003,140	\$ -	\$ -	\$ -	\$ -	\$ 27,300,000

Public Utilities

East Cty Residuals Line & Mission Gorge Force Main / RD23001 Wastewater - Collection Sys - Intercptor

Council District:	Citywide	Priority Score:	95
Community Planning:	Citywide	Priority Category:	High
Project Status:	New	Contact Information:	George, Nicole
Duration:	2023 - 2027		619-533-7443
Improvement Type:	New		ngeorge@sandieg.gov

Description: The Regional Brine Line (RBL) formerly called the East County Residuals Line and the East Mission Gorge Force Main (EMGFM) rehabilitation project involves slip lining 8 miles of the existing 48-inch EMGFM with two new pipeline for the RBL and EMGFM. The existing EMGFM conveys sewage from the East Mission Gorge Pump Station to the North Mission Valley Interceptor Sewer. The RBL will convey brine and centrate from the new East County Advanced Water Purification Residuals Pump Station to the South Mission Valley Trunk Sewer. The brine and centrate flows must bypass the North Mission Valley Interceptor so as not to be conveyed to Morena Pump Station and ultimately the City's North City Pure Water Facility. Both pipelines will be constructed by the East County Advanced Water Purification project Joint Powers Association's (ECAWP JPA) Progressive Design-Build Contractor and partially funded by the City through a cost-sharing agreement. The JPA selected Orion Construction as the progressive design-builder with GHD Inc serving as the EOR. Both pipelines will be owned by the City of San Diego at the end of the project.

Justification: The completion of the RBL prior to the initiation of operations of Pure Water Phase 1 (by end of 2025) is crucial. The RBL will convey brine and centrate to a point within the City's sewer system that will bypass the influent of the North City Pure Water Facility and instead convey the brine/centrate flow to Point Loma Wastewater Treatment Plant. By bypassing the North City Pure Water Facility influent, the RBL avoids potential influent water quality issues at the Pure Water Facility that may result from the introduction of the brine and centrate.

Operating Budget Impact: The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: The agreement between the City and the JPA took effect in Fiscal Year 2023. Design began in Fiscal Year 2023 and is anticipated to be completed by the end of Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2025 and be completed in mid-Fiscal Year 2026.

Summary of Project Changes: This is a newly published project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 1,746	\$ 1,156,755	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,158,502
Muni Sewer Utility - CIP Funding Source	700008	5,954,696	17,719,438	-	-	-	-	-	-	-	-	23,674,134
Water Utility - CIP Funding Source	700010	8,426,858	23,924,310	-	-	-	-	-	-	-	-	32,351,168
Total		\$ 14,383,301	\$ 42,800,502	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 57,183,804

Public Utilities

El Camino Real Pipeline / L23001

Water - Distribution Sys - Distribution

Council District:	1	Priority Score:	92
Community Planning:	Via De La Valle; Carmel Valley; Fairbanks Country Club; N Cty Future Urbanizing Area - Subarea 2	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Rekani, Ronak
Duration:	2023 - 2029		619-236-6251
Improvement Type:	New		rfrekani@sanidiego.gov

Description: This project provides for construction of new water mains for El Camino North Pipeline and El Camino South Pipeline. Phase I in El Camino North will include approximately 2,685 linear feet of new water mains in El Camino Real from San Dieguito Road connecting to new pipeline on Via De La Valle. Phase II in El Camino South will include construction of approximately 4,032 linear feet of new water mains. Construction will also include valve replacements with spools and installing a new Pressure Reducing Station at El Camino Real and Sean Country Pressure Reducing Station. This project was converted from S23000 - El Camino Real Pipeline in Fiscal Year 2023.

Justification: This project will provide water service to the Via De La Valle Pipeline.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley, Fairbanks Country Club, NCFUA Subarea II and Via De La Valle neighborhoods and is in conformance with the City's General Plan.

Schedule: Design of Phase I is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2025. Construction of Phase I is anticipated to begin in Fiscal Year 2025.

Summary of Project Changes: This is a newly published project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 296,797	\$ 203,202	\$ 950,000	\$ 1,295,000	\$ 10,085,000	\$ 1,700,000	\$ 700,000	\$ -	\$ -	\$ -	\$ 15,230,000
Total		\$ 296,797	\$ 203,202	\$ 950,000	\$ 1,295,000	\$ 10,085,000	\$ 1,700,000	\$ 700,000	\$ -	\$ -	\$ -	\$ 15,230,000

Public Utilities

El Monte Pipeline No 2 / S10008

Water - Distribution Sys - Distribution

Council District:	7 Non-City	Priority Score:	91
Community Planning:	Navajo; Non-City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ammerlahn, Parita
Duration:	2018 - 2030		619-533-5406
Improvement Type:	Replacement - Rehab		pammerlahn@sandiego.gov

Description: This project consists of the replacement of pipeline segments and tunnel repair to the El Monte Pipeline. This project also includes spot repair of the pipeline walls and joints, new manway installations, and air/vacuum relief valves adjustment.

Justification: The replacement and repairs are needed to mitigate the potential of a pipeline failure and reduce leakage. The project allows for more reliable operation of the pipeline and therefore facilitate water transports between the San Vicente and El Capitan Reservoir to Lake Murray and the Alvarado Water Treatment Plant.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the community plan guidelines for Lakeside and Navajo, including the general and specific plans for the cities of El Cajon, La Mesa, and Santee.

Schedule: Condition assessment began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2025. Construction is scheduled to start in Fiscal Year 2026 and is anticipated to be substantially completed in Fiscal Year 2028. Remaining construction activities are anticipated to be completed in Fiscal Year 2029.

Summary of Project Changes: The project description and schedule has been updated for Fiscal Year 2024. Total project cost increased by \$25.7 million due to revised scope and increased construction cost estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 6,137,028	\$ 6,509,992	\$ -	\$ -	\$ 20,000,000	\$ 10,000,000	\$ 5,000,000	\$ 3,015,789	\$ -	\$ -	\$ 50,662,809
Water Utility Operating Fund	700011	979	-	-	-	-	-	-	-	-	-	979
Total		\$ 6,138,007	\$ 6,509,992	\$ -	\$ -	\$ 20,000,000	\$ 10,000,000	\$ 5,000,000	\$ 3,015,789	\$ -	\$ -	\$ 50,663,789

Public Utilities

EMTS Boat Dock Esplanade / S00319

Bldg - MWWWD - Laboratories

Council District:	2	Priority Score:	81
Community Planning:	Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Choi, Jong
Duration:	2018 - 2027		619-533-5493
Improvement Type:	New		jchoi@sandiego.gov

Description: This project provides for the design and construction of the Environmental Monitoring and Technical Services (EMTS) Laboratory Boat esplanade. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Per the terms of the land transfer from the Federal Government, Public Utilities Department (PUD) designed and constructed a 40,000 square foot ocean monitoring laboratory which is now in operation. This project will fulfill the City's commitment to develop the esplanade as required.

Operating Budget Impact: Non-personnel expenditures for lease of boat dock space at Driscoll's Wharf will decrease by \$14,040 when the project is complete.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2023 due to additional landscaping design required by the Coastal Commission. Construction is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2025.

Summary of Project Changes: . The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 947,796	\$ 2,483,054	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,430,851
Total		\$ 947,796	\$ 2,483,054	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,430,851

Operating Budget Impact

Department - Fund	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Metro Wastewtr Metro - METRO SEWER UTILITY	FTEs 0.00	0.00	0.00	0.00	0.00
Metro Wastewtr Metro - METRO SEWER UTILITY	Total Impact \$ -	(14,040)	(14,040)	(14,040)	(14,040)

Public Utilities

Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003 Bldg - MWWDD - Laboratories

Council District:	2	Priority Score:	63
Community Planning:	Peninsula	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2021 - 2031		619-533-6613
Improvement Type:	Betterment		elozano@sanidiego.gov

Description: This project will renovate, remodel, and reconfigure existing office and laboratory spaces, upgrade the structural system at strategic locations, and construction of a new high bay Ocean Operations building, including site improvement of existing parking lot on the Public Utilities, EMTS Division Lab located at the Naval Training Center (NTC) facility.

Justification: Upgrade and remodel offices and laboratory spaces to increase functionality, address recurring HVAC and mechanical issues, comply with structural and seismic code. The remodeled facility aims to comply with the State of California Environmental Laboratory Accreditation Program (ELAP) standards for a lab testing facility and to achieve the LEED Silver for Commercial Interiors.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Plan and is in conformance with the City's General Plan.

Schedule: Design procurement began in Fiscal Year 2021 and design completion is anticipated in Fiscal Year 2025. Construction is scheduled to begin in Fiscal Year 2026 and is anticipated to be substantially completed in Fiscal Year 2029. Post-construction phase is anticipated to be completed in Fiscal Year 2031.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 2,808,478	\$ 2,191,521	\$ 400,000	\$ -	\$ 24,498,770	\$ 900,000	\$ 900,000	\$ 900,000	\$ 691,230	\$ -	\$ 33,290,000
Total		\$ 2,808,478	\$ 2,191,521	\$ 400,000	\$ -	\$ 24,498,770	\$ 900,000	\$ 900,000	\$ 900,000	\$ 691,230	\$ -	\$ 33,290,000

Public Utilities

Freeway Relocation / AKB00002

Water - Distribution Sys - Distribution

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides funding to relocate water lines in conflict with highway construction zones.

Justification: Waterline relocation is required by the State Department of Transportation's effort to expand the State Highway System. Relocation projects are accomplished in conjunction with highway projects scheduled by the State Department of Transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis per Caltrans requests.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,157,202	\$ 214,797	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,372,000
Total		\$ 2,157,202	\$ 214,797	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,372,000

Public Utilities

Groundwater Asset Development Program / ABM00001

Bldg - Water - Wells

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Carlson, Sandra
Duration:	2010 - 2040		619-533-4235
Improvement Type:	Replacement		carlsons@san Diego.gov

Description: This annual allocation provides for investigation work related to legal, technical, regulatory, and water quality issues; and for the planning, design, and construction of groundwater facilities to increase the local water supply.

Justification: The City imports 85 percent of its water from the Colorado River and the State Water Project. The City has access to several under-utilized groundwater assets that could be developed to supply new yield, seasonal storage, or carryover storage.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 495,328	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	495,328
Total		\$ -	\$ 495,328	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	495,328

Public Utilities

Harbor Drive Trunk Sewer / S18006

Wastewater - Collection Sys - Trunk Swr

Council District:	3 8	Priority Score:	88
Community Planning:	Barrio Logan; Centre City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2016 - 2026		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project will upsize the existing 12-inch, 15-inch, 18-inch, and 24-inch Harbor Drive Trunk Sewer from 12th Avenue and Imperial Avenue to Sewer Pump Station #5 (Beardsley Street and Harbor Drive) with 18-inch, 21-inch, and 30-inch diameter sewer mains for a total length of 4,650 lineal feet. The project was originally setup as a participation agreement under RD16001 and was later converted to a standalone project.

Justification: The Harbor Drive Trunk Sewer is constructed of Techite pipe, which is known to be a high risk for catastrophic failure. The replacement of this trunk sewer will address the structural integrity of the existing sewer mains and provide additional capacity to accommodate the future flows.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan and Downtown Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2022. Construction began in Fiscal Year 2023 and is anticipated to be substantially completed in Fiscal Year 2024. Remaining construction activities are anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 20,631,027	\$ 5,868,972	\$ 17,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 44,200,000
Total		\$ 20,631,027	\$ 5,868,972	\$ 17,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 44,200,000

Public Utilities

Kearny Mesa Trunk Sewer / S20000

Wastewater - Collection Sys - Trunk Swr

Council District:	3 6 7	Priority Score:	77
Community Planning:	Kearny Mesa; Serra Mesa; Mission Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ammerlahn, Parita
Duration:	2019 - 2034		619-533-5406
Improvement Type:	Replacement - Rehab		pammerlahn@sandiego.gov

Description: This project involves the rehabilitation of approximately 33,900 LF (6.42 miles) of 33-, 30-, 27-, 18-, 15-, and 12-inch VC Trunk Sewer mains; Replacement of approximately 13,800 LF (2.61 mi) of 33-, 30-, 18-, 15-, and 12-inch VC Trunk Sewer; Abandonment of approximately 3,800 LF (0.72 mi) of 12-inch VC Trunk Sewer; and point repairs, sewer lateral (rehab and/or replacement), sewer manholes (rehab, repair, and/or replacement), cleanouts and other appurtenances. The project would also include the following improvements: curb ramps, slurry and street resurfacing, and traffic control. This project will be executed in two phases. Phase 1 is planned to deliver 2.7 miles of sewer pipeline; Phase 2 is planned to deliver the remaining scope.

Justification: Replace and rehabilitate deteriorated sewer pipes and manholes.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa, Serra Mesa and Mission Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was initiated and completed in Fiscal Year 2020. Design for Phase 1 began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2025. Construction for Phase 1 is anticipated to begin in Fiscal Year 2026 and is anticipated to be substantially completed in Fiscal Year 2031. Design for Phase 2 began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2030. Construction for Phase 2 is anticipated to begin in Fiscal Year 2030 and be substantially completed in Fiscal Year 2033. Remaining construction activities are anticipated to be completed in Fiscal Year 2034.

Summary of Project Changes: Project schedule experienced delay due to scoping determinations and consultant negotiations. The project description and schedule have been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 5,437,093	\$ 662,906	\$ 350,000	\$ -	\$ 8,550,000	\$ 10,886,586	\$ -	\$ -	\$ -	\$ -	\$ 25,886,586
Total		\$ 5,437,093	\$ 662,906	\$ 350,000	\$ -	\$ 8,550,000	\$ 10,886,586	\$ -	\$ -	\$ -	\$ -	\$ 25,886,586

Public Utilities

Kearny Villa Rd Pipeline / S23001

Water - Distribution Sys - Transmission

Council District:	6	Priority Score:	86
Community Planning:	Kearny Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2023 - 2031		858-292-6425
Improvement Type:	New		tphung@saniego.gov

Description: This project will install 24,170 linear feet of 36-inch pipeline on Kearny Villa Road between Miramar Road and Clairemont Mesa Boulevard.

Justification: To provide a second feed to ensure water reliability to the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa neighborhood and is in conformance with the City's General Plan

Schedule: Design is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2027. Construction is anticipated to begin in Fiscal Year 2028 and be substantially completed in Fiscal Year 2030. Remaining construction activities is anticipated to be completed in Fiscal Year 2031.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024		FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
					Anticipated								
Water Utility - CIP Funding Source	700010	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 5,000,000	\$ 10,000,000	\$ 30,900,000	\$ -	\$ -	\$ 48,400,000
Total		\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 5,000,000	\$ 10,000,000	\$ 30,900,000	\$ -	\$ -	\$ 48,400,000

Public Utilities

La Jolla Scenic Drive 16inch Main / S12009

Water - Distribution Sys - Transmission

Council District:	1	Priority Score:	82
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Narvaez, Rex
Duration:	2015 - 2025		619-533-5127
Improvement Type:	Expansion		rnarvaez@sandiego.gov

Description: This project provides for replacement of 18,555 linear feet (3.51 miles) of existing 6-inch to 12-inch asbestos cement water main, and 1,573 linear feet (0.30 miles) of existing 8-inch polyvinyl chloride (PVC) water main and installation of 902 linear feet (0.17 miles) of 16-inch PVC transmission line between Soledad Mountain Road and the existing Mount Soledad Pump Station. In addition, it includes the installation of all associated water services, fire hydrants, curb ramps, traffic control, and abandon by slurry fill a total of 1,089 linear feet (0.21 miles) of existing 16-inch water main, of which 300 linear feet is ductile iron and 789 linear feet is asbestos cement. This project also includes the relocation of an existing pressure reducing station.

Justification: The current distribution grid has insufficient capacity to meet fire flow and is a bottleneck that leads to two isolated portions of the 725 Zone. If either of the pump/reservoir tandems that feed the zone go out of service, feed from the other tandem could not effectively be moved across the zone.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was substantially completed in Fiscal Year 2022. Remaining construction activities were completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024. This project is anticipated to be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024		FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
					Anticipated								
Water Utility - CIP Funding Source	700010	\$ 11,940,089	\$ 407,910	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,348,000
Total		\$ 11,940,089	\$ 407,910	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,348,000

Public Utilities

La Jolla View Reservoir / S15027

Water - Distribution Sys - Distribution

Council District:	1	Priority Score:	80
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2012 - 2028		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This project will provide for the construction of a new 0.72 million gallons (MG) prestressed concrete reservoir. Also, it will install 600 feet of 16-inch pipeline and demolish the old La Jolla View Reservoir and the La Jolla Exchange Place Reservoir and Pump Station.

Justification: This project will replace the existing La Jolla View Reservoir which will improve water quality, set the new reservoir to appropriate health guidelines and improve fire flow capacity in the 610 Zone.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is currently on hold due to an anticipated scope change to the proposed improvements. Construction schedule will likely be available upon completion of the scope change in Fiscal Year 2024.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 4,873,818	\$ 1,343,682	\$ -	\$ -	\$ 5,635,157	\$ 8,512,500	\$ 15,387,619	\$ -	\$ -	\$ -	\$ 35,752,777
Total		\$ 4,873,818	\$ 1,343,682	\$ -	\$ -	\$ 5,635,157	\$ 8,512,500	\$ 15,387,619	\$ -	\$ -	\$ -	\$ 35,752,777

Public Utilities

Lake Hodges Dam Replacement / S23002

Bldg - Water - Reservoirs/Dams

Council District:	5	Priority Score:	92
Community Planning:	San Pasqual	Priority Category:	High
Project Status:	Continuing	Contact Information:	Hong, Vien
Duration:	2023 - 2035		858-292-6473
Improvement Type:	Replacement - Rehab		vhong@sandiego.gov

Description: This project will construct a new roller compacted concrete dam about 100 feet downstream of the existing dam. While the dam is a City asset, the project will include cost-sharing with the other jurisdictions, including the San Diego County Water Authority, which maintains capacity rights to the 30,633 Acre Feet (AF) of storage. The City maintains 5,317 AF of capacity rights. The City expects to maintain ownership of the new dam.

Justification: Hodges Dam is over 100 years old and is the second oldest dam in the City's system. Currently, the dam has its capacity limited to 5,996 AF based on restrictions from the California Department of Water Resources' Division of Safety of Dams to mitigate risk of dam failure. This project will provide a long-term solution to mitigate these risks and ensure that Lake Hodges continues to be a critical asset in the region's water delivery system.

Operating Budget Impact: To be determined further in the design process.

Relationship to General and Community Plans: This project is consistent with the San Pasqual Valley Community Plan and is in compliance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2031. Construction is anticipated to begin in Fiscal Year 2032 and be completed in Fiscal Year 2036.

Summary of Project Changes: \$2.0 million in Water Utility - CIP funding was allocated to this project in Fiscal Year 2023 via City Council resolution. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 368,978	\$ 2,131,022	\$ 5,000,000	\$ -	\$ 10,000,000	\$ 20,000,000	\$ 20,000,000	\$ -	\$ 92,500,000	\$ -	\$ 150,000,000
Total		\$ 368,978	\$ 2,131,022	\$ 5,000,000	\$ -	\$ 10,000,000	\$ 20,000,000	\$ 20,000,000	\$ -	\$ 92,500,000	\$ -	\$ 150,000,000

Public Utilities

Lakeside Valve Station Replacement / S22003

Water - Distribution Sys - Transmission

Council District:	Non-City	Priority Score:	94
Community Planning:	Non-City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ammerlahn, Parita
Duration:	2022 - 2028		619-533-5406
Improvement Type:	Replacement		pammerlahn@saniego.gov

Description: This project will replace the existing deteriorated and underground Lakeside Valve Station with a new valve station. Relocate the new station above ground by demolishing the onsite out-of-service Lakeside Valve Station and adjacent out-of-service keeper's house. Build a new valve station and building at the location of the existing valve station and also includes an emergency generator. This project was converted from sublet project B17082 (AKA00003 Large Diameter Water Transmission PPL) to a standalone CIP in Fiscal Year 2022.

Justification: This replacement of the existing deteriorating valve station will improve efficiency and reliability of the raw water system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the community plan guidelines for Lakeside Community Planning Group.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2023. Construction is scheduled to begin in Fiscal Year 2024 and is anticipated to be substantially completed in Fiscal Year 2027.

Summary of Project Changes: The total project cost increased by \$12.1 million due to increased construction costs. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 5,217,983	\$ 17,989,798	\$ -	\$ -	\$ 31,297,441	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 54,505,223
Total		\$ 5,217,983	\$ 17,989,798	\$ -	\$ -	\$ 31,297,441	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 54,505,223

Public Utilities

Large Diameter Water Transmission PPL / AKA00003

Water - Distribution Sys - Transmission

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation allows for the replacement of 16-inch and larger diameter water pipelines at various locations throughout the City.

Justification: This annual allocation provides for the replacement of large diameter pipelines that are deteriorated in condition or have reached the end of their service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024					FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2025	FY 2026							
Water Utility - CIP Funding Source	700010	\$ 34,959,168	\$ 9,781,203	\$ 11,678,160	\$ -	\$ 11,703,729	\$ 5,737,420	\$ 58,636	\$ 2,566,972	\$ -	\$ -	\$ -	\$ -	\$ 76,485,288
Water Utility Operating Fund	700011	363	(363)	-	-	-	-	-	-	-	-	-	-	-
Total		\$ 34,959,530	\$ 9,780,840	\$ 11,678,160	\$ -	\$ 11,703,729	\$ 5,737,420	\$ 58,636	\$ 2,566,972	\$ -	\$ -	\$ -	\$ -	\$ 76,485,288

Public Utilities

Lower Otoy Dam Outlet Improvements / S24003

Bldg - Water - Reservoirs/Dams

Council District:	Non-City	Priority Score:	76
Community Planning:	Non-City	Priority Category:	Medium
Project Status:	New	Contact Information:	Van Martin, Debbie
Duration:	2024 - 2034		619-533-6651
Improvement Type:	New		dvanmartin@sandiego.gov

Description: A pipe conduit would be installed through the dam with valves at the upstream (water facing) and downstream (dry facing), on the right side of the main spillway, approximately 18 feet right of the spillway training wall. Pipe size and material would be – 66-inch diameter steel pipe within a 56-foot long tunnel through the dam, the annular space between the tunnel and steel pipe will be filled with grout. Project was initiated as a maintenance effort and was determined to be capital in nature.

Justification: California Department of Water Resources, Division Safety of Dam (DSOD) is a regulatory body who oversees and enforces dam and safety compliance of all City of San Diego raw reservoirs (Dams, Spillways, Outlet Towers and critical appurtenances). DSOD conducts annual inspection of Savage Dam and required the City to take immediate action in repairing the deficiencies identified by DSOD. DSOD has requested this work to be completed as soon as possible due to safety concerns.

Operating Budget Impact: The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2023 using budgeted operating funds and construction is anticipated to begin in Fiscal Year 2029.

Summary of Project Changes: This is a newly published project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ -	\$ 2,000,000	\$ -	\$ 2,000,000	\$ 1,000,000	\$ 3,000,000	\$ 13,890,000	\$ -	\$ -	\$ 21,890,000
Total		\$ -	\$ -	\$ 2,000,000	\$ -	\$ 2,000,000	\$ 1,000,000	\$ 3,000,000	\$ 13,890,000	\$ -	\$ -	\$ 21,890,000

Public Utilities

MBC Equipment Upgrades / S17013

Bldg - MWWDD - Treatment Plants

Council District:	6	Priority Score:	92
Community Planning:	Kearny Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Martin, Reyhaneh
Duration:	2017 - 2027		858-243-5036
Improvement Type:	Replacement		rdmartin@sandiego.gov

Description: Project consists of replacing aging equipment throughout various process areas to ensure the plant operates reliably. Improvements include installation of new raw solids feed pumps, replacement of existing thickening centrifuges, upgrades to anaerobic digesters, improvements to the sludge dewatering system and other upgrades. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: To ensure that the plant operates reliably and efficiently, process equipment associated with anaerobic digestion and sludge dewatering must be replaced.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2026. This project's construction contract is being bundled with the Pure Water Program's construction contract for efficiency purposes.

Summary of Project Changes: \$1.5 million of Metro Sewer Utility CIP funds were added via City Council Ordinance in Fiscal Year 2023.Total project cost has increased by \$4.2 million in Fiscal Year 2024 due to revised project cost. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 44,164,811	\$ 5,873,796	\$ 1,989,150	\$ -	\$ 3,679,078	\$ 3,352,718	\$ -	\$ -	\$ -	\$ -	\$ 59,059,553
Total		\$ 44,164,811	\$ 5,873,796	\$ 1,989,150	\$ -	\$ 3,679,078	\$ 3,352,718	\$ -	\$ -	\$ -	\$ -	\$ 59,059,553

Public Utilities

Metro Treatment Plants / ABO00001

Bldg - MWWDD - Treatment Plants

Council District:	2 6 7 8	Priority Score:	Annual
Community Planning:	Peninsula; University; Tijuana River Valley	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for replacement or improvements of facilities at Metro Treatment Plants: Point Loma Wastewater Treatment Plant (PLWTP), North City Water Reclamation Plant (NCWRP), South Bay Water Reclamation Plant (SBWRP), and Metro Biosolids Center (MBC). Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Various facilities require replacement due to increasing wastewater flows and to be compliant with current regulatory requirements. This annual allocation will be considered an enhancement to the facility and does not include operation and maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, Tijuana River Valley, and University community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 18,039,768	\$ 16,090,196	\$ 6,138,127	\$ -	\$ 14,881,490	\$ 8,530,574	\$ 9,834,559	\$ 9,609,238	\$ -	\$ -	\$ 83,123,953
Total		\$ 18,039,768	\$ 16,090,196	\$ 6,138,127	\$ -	\$ 14,881,490	\$ 8,530,574	\$ 9,834,559	\$ 9,609,238	\$ -	\$ -	\$ 83,123,953

Public Utilities

Metropolitan System Pump Stations / ABP00002

Bldg - MWWDD - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for comprehensive upgrades, design modifications, and renovations or replacement of equipment such as pumps, valves, tanks, controls, odor control systems, etc. at Metropolitan System Pump Stations 1, 2, Otay River, and Grove Avenue. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: These improvements will allow pump stations to run more efficiently and increase the reliability of the Metropolitan Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: .Total project cost has increased due to updates to the cost and schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 8,030,470	\$ 1,700,798	\$ 2,538,000	\$ -	\$ 2,200,869	\$ 11,195,623	\$ 15,130,234	\$ 30,565,532	\$ -	\$ -	\$ 71,361,527
Total		\$ 8,030,470	\$ 1,700,798	\$ 2,538,000	\$ -	\$ 2,200,869	\$ 11,195,623	\$ 15,130,234	\$ 30,565,532	\$ -	\$ -	\$ 71,361,527

Public Utilities

Metropolitan Waste Water Department Trunk Sewers /
AJB00001

Wastewater - Collection Sys - Trunk Swr

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the replacement of trunk sewers at various locations, including canyons, within the City limits. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This annual allocation provides for the upgrading of trunk sewers to improve the level of service to residents of the City of San Diego, and to comply with regulatory agencies by reducing the possibility of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 280,736	\$ -	\$ -	\$ -	\$ 72,453	\$ 678,275	\$ 499,623	\$ -	\$ -	\$ 1,531,087
Muni Sewer Utility - CIP Funding Source	700008	9,265,244	6,520,982	-	-	1,633,060	1,744,026	2,906,761	1,465,110	-	-	23,535,183
Total		\$ 9,265,243	\$ 6,801,718	\$ -	\$ -	\$ 1,633,060	\$ 1,816,479	\$ 3,585,036	\$ 1,964,733	\$ -	\$ -	\$ 25,066,270

Public Utilities

Miramar Clearwell Improvements / S11024

Bldg - Water - Standpipes

Council District:	5	Priority Score:	95
Community Planning:	Scripps Miramar Ranch; Miramar Ranch North	Priority Category:	High
Project Status:	Warranty	Contact Information:	Vitelle, Brian
Duration:	2012 - 2024		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project constructs two new potable water storage clearwells, associated piping and facilities for a total storage capacity of 58.3 million gallons (MG); removes existing Clearwell Nos. 1 and 2 and associated piping and facilities; constructs a new chlorine contact chamber with an adjoining lift station for a maximum plant capacity of 215 million gallons per day (MGD), a new maintenance building, a new guard house, and installs a one megawatt Photovoltaic System on the deck of Clearwell No. 2.

Justification: The existing clearwells were determined to have significant structural stability concerns. The lift station will improve filter performance and increase hydraulic grade line to 712 feet.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2023. Project closeout activities will be completed in Fiscal Year 2024.

Summary of Project Changes: This project is anticipated to close by Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 118,657,862	\$ 1,666,386	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,324,248
Water Utility Operating Fund	700011	4,495	-	-	-	-	-	-	-	-	-	4,495
Total		\$ 118,662,357	\$ 1,666,386	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,328,744

Public Utilities

Miramar WTP Residuals Redirection / S23012

Bldg - Water - Treatment Plants

Council District:	5	Priority Score:	83
Community Planning:	Scripps Miramar Ranch	Priority Category:	High
Project Status:	New	Contact Information:	Tadros, Sameh
Duration:	2023 - 2032		858-292-6434
Improvement Type:	New		stardos@sandiego.gov

Description: This project creates a permanent solution to redirect Miramar Water Treatment Plant (WTP) residuals to the wastewater system. Redirection of residuals away from Miramar Reservoir is required due to the retention time needed to meet Indirect Potable Reuse (IPR) requirements. To eliminate the discharge of residual solids into the Miramar reservoir, the following facilities will need to be designed/built: clarifiers for filter backwash, an equalization tank for sedimentation basin solids, sludge pumps, and piping to transport sludge to Trunk Sewer 54. The existing equalization basin at Miramar WTP will need to be evaluated to determine if retrofitting or replacement of the piping and pumps will be required to accommodate the new solids handling facilities. To avoid surcharging downstream pipes, a 582-foot section of sewer main on Canyon Lake Drive will also need to be upsized from 8-inch to 10-inch per attached modeling results.

Justification: Pure Water's goal of reaching 30 mgd for Phase 1 cannot be fully realized without the redirection of residuals away from Miramar Reservoir.

Operating Budget Impact: As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2028. Construction is anticipated to begin in Fiscal Year 2029 and be completed in Fiscal Year 2031.

Summary of Project Changes: This is a newly published project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 200,000	\$ -	\$ -	\$ 2,000,000	\$ 1,200,000	\$ 1,000,000	\$ 15,000,000	\$ 2,200,000	\$ -	\$ 21,600,000
Total		\$ -	\$ 200,000	\$ -	\$ -	\$ 2,000,000	\$ 1,200,000	\$ 1,000,000	\$ 15,000,000	\$ 2,200,000	\$ -	\$ 21,600,000

Public Utilities

Montezuma/Mid-City Pipeline Phase II / S11026

Water - Distribution Sys - Distribution

Council District:	7 9	Priority Score:	82
Community Planning:	College Area; Navajo	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2013 - 2028		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project will construct a new 66-inch pipeline from the Alvarado Water Treatment Plant Clearwells to the 69th and Mohawk pump station. Approximate pipeline length is 5,297 linear feet. This project also includes street resurfacing of 70th Street and Lake Murray Boulevard as part of a future reimbursement agreement with the City of La Mesa. This project was added to the City's existing litigation with SDG&E (which is primarily associated with the Pure Water project) regarding costs to relocated SDG&E in Fiscal Year 2021.

Justification: This project will give complete redundancy to the Trojan Pipeline and will add transmission capacity to all of San Diego south of Highway 8. The project will provide a back-up supply for the aging 54-inch Trojan Pipeline that currently supplies the Mid-City Pipeline west of the 63rd Street inter-tie, a second supply line to the largest region of the Alvarado Water Treatment Plant service area, and a back-up service that will allow the Trojan Pipeline to be removed from service for inspection. In addition, the project provides connections for a new 69th and Mohawk Pump Station to become the lead supply to the Redwood Village (645 Zone).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area and Navajo Community Planning Groups and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2023. Easement acquisition began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2023 and is anticipated to be substantially complete in Fiscal Year 2026. Remaining construction activities are anticipated to be completed in Fiscal Year 2027.

Summary of Project Changes: Construction delayed due to agency permitting delays and utility conflicts. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water SDG&E Utility Relocation	700105	\$ 1,389,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,389,000
Water Utility - CIP Funding Source	700010	12,627,303	17,860,786	20,000,000	-	11,000,000	-	-	-	-	-	61,488,088
Water Utility Operating Fund	700011	215,112	-	-	-	-	-	-	-	-	-	215,112
Total		\$ 14,231,414	\$ 17,860,785	\$ 20,000,000	\$ -	\$ 11,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 63,092,200

Public Utilities

Morena Dam Upstream Face Replacement / S24001

Bldg - Water - Reservoirs/Dams

Council District:	Non-City	Priority Score:	79
Community Planning:	Non-City	Priority Category:	Medium
Project Status:	New	Contact Information:	Van Martin, Debbie
Duration:	2024 - 2030		619-533-6651
Improvement Type:	Replacement		dvanmartin@sandiego.gov

Description: Removal of existing 8-inch thick concrete facing and replace with an entire new 8-inch-thick concrete facing in the sloped section of the dam above the masonry section of the upstream face of Morena Dam. The new concrete facing will be anchored into underlying hand and derrick placed rock. Project was initiated as a maintenance effort and was determined to be capital in nature.

Justification: To address deficiencies with the Morena Dam Concrete face. Also, Implementation of the Project will further protect this important water infrastructure asset and support the overall goal to continue providing existing and new customers with a safe and reliable water supply in a cost-effective manner.

Operating Budget Impact: The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2023 using budgeted operating funds and construction is anticipated to begin in Fiscal Year 2027.

Summary of Project Changes: This is a newly published project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ -	\$ 2,500,000	\$ -	\$ 500,000	\$ 500,000	\$ 10,000,000	\$ 3,275,000	\$ -	\$ -	\$ 16,775,000
Total		\$ -	\$ -	\$ 2,500,000	\$ -	\$ 500,000	\$ 500,000	\$ 10,000,000	\$ 3,275,000	\$ -	\$ -	\$ 16,775,000

Public Utilities

Morena Pipeline / S16027

Water - Distribution Sys - Transmission

Council District:	2 7	Priority Score:	92
Community Planning:	Linda Vista; Clairemont Mesa; Mission Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Martin, Reyhaneh
Duration:	2015 - 2028		858-243-5036
Improvement Type:	Expansion		rdmartin@sandiego.gov

Description: This project will replace 19,765 feet of existing cast iron and asbestos cement 16-inch pipeline with 16-inch PVC and install 17,440 feet of new 36-inch steel pipeline (CML & C) along Morena Blvd from Friars Road to Balboa Avenue. Total length of this project is 38,012 feet.

Justification: This project was driven by the need to provide redundant transmission capacity to the coastal regions of Pacific Beach and La Jolla. This pipeline will also allow the beach areas to be fed by the Alvarado Water Treatment Plant which helps maximize local water resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Linda Vista, Mission Valley and Clairemont Mesa community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be completed Fiscal Year 2023. Construction is scheduled to begin in Fiscal Year 2024 and is anticipated to be substantially completed in Fiscal Year 2026. Remaining construction activities are anticipated to be completed in Fiscal Year 2027.

Summary of Project Changes: The total project cost increased by \$2.9 million due to revised cost estimates. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water SDG&E Utility Relocation	700105	\$ 13,564,385	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,564,386
Water Utility - CIP Funding Source	700010	5,295,891	31,952,986	-	-	21,420,129	4,392,640	-	-	-	-	63,061,646
Total		\$ 18,860,276	\$ 31,952,986	\$ -	\$ -	\$ 21,420,129	\$ 4,392,640	\$ -	\$ -	\$ -	\$ -	\$ 76,626,032

Public Utilities

Murphy Canyon Trunk Sewer Repair/Rehab / S22014

Wastewater - Collection Sys - Trunk Swr

Council District:	6 7 9	Priority Score:	82
Community Planning:	Kearny Mesa; Mission Valley; Serra Mesa; Tierrasanta	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2022 - 2027		619-533-5105
Improvement Type:	Replacement - Rehab		bvitelle@sandiego.gov

Description: This project will improve the capacity of existing trunk sewer infrastructure by installing approximately 1.3 miles of new gravity sewer pipelines, rehabilitating approximately 5.2 miles of existing sewer pipelines, and abandoning approx. 1.1 miles of existing sewer pipeline and manholes. The existing trunk sewer is located parallel to I-15, mainly on or near Murphy Canyon Road from Clairemont Mesa Boulevard to south of Friars Road. In addition, part of sewer rehabilitation will take place on Ruffin Road from Balboa Avenue to Aero Drive and on Aero Drive from Ruffin Road to Sandrock Road. This project was converted from sublet B17005 (AJB00001 Metropolitan Waste Water Department Trunk Sewers) to a standalone project in Fiscal Year 2022.

Justification: This project will replace or rehabilitate more than 35,765 linear feet of aging and deteriorating sewer pipe servicing communities. The new and rehabilitated sewer distribution pipelines will bring the existing mains up to modern standards, accommodate community growth and reduce maintenance requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa and Mission Valley community plans and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2023. Construction is anticipated to begin in Fiscal Year 2024 and be substantially completed in Fiscal Year 2026. Remaining construction activities are anticipated to be completed in Fiscal Year 2026.

Summary of Project Changes: The project has experienced prolonged easement acquisition process. The total project cost increased by \$12.5 million due to revised construction cost estimates. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024					FY 2028	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2025	FY 2026	FY 2027					
Muni Sewer Utility - CIP Funding Source	700008	\$ 6,131,681	\$ 1,825,706	\$ 10,000,000	\$ -	\$ 19,000,000	\$ 14,642,612	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 51,600,000
Total		\$ 6,131,681	\$ 1,825,706	\$ 10,000,000	\$ -	\$ 19,000,000	\$ 14,642,612	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 51,600,000

Public Utilities

NCWRP Improvements to 30 mgd / S17012

Bldg - MWWDD - Treatment Plants

Council District:	1	Priority Score:	92
Community Planning:	University	Priority Category:	High
Project Status:	Continuing	Contact Information:	Martin, Reyhaneh
Duration:	2017 - 2027		858-243-5036
Improvement Type:	Replacement		rdmartin@sandiego.gov

Description: The North City Water Reclamation Plant (NCWRP) treats wastewater from several San Diego communities and distributes recycled water for irrigation and industrial purposes throughout the surrounding areas. The condition and hydraulic capacity of the existing equipment at the NCWRP has been assessed through the review and examination of the plant design drawings, operation and assessment. It was determined that improvements to the process equipment are needed in order to ensure the facility is capable of operating reliably at its design capacity of 30 million gallons per day (MGD). Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project entails improvements to the process equipment at the NCWRP in order to ensure the facility is capable of operating reliably at its design capacity of 30 MGD.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General plan and helps to implement the City's Climate Action Plan.

Schedule: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2025. This project's construction contract is being bundled with the Pure Water Program's construction contract for efficiency purposes.

Summary of Project Changes: The total project cost increased by \$1.0 million due to increased construction costs. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 22,472,010	\$ 6,944,772	\$ 1,184,265	\$ -	\$ 2,655,757	\$ 2,097,708	\$ -	\$ -	\$ -	\$ -	\$ 35,354,512
Water Utility - CIP Funding Source	700010	2,513,632	3,362,364	-	-	465,055	139,304	-	-	-	-	6,480,356
Total		\$ 24,985,642	\$ 10,307,136	\$ 1,184,265	\$ -	\$ 3,120,812	\$ 2,237,012	\$ -	\$ -	\$ -	\$ -	\$ 41,834,868

Public Utilities

North/South Metro Interceptors Rehabilitation / S22001

Wastewater - Collection Sys - Main

Council District:	2 3 7 8	Priority Score:	88
Community Planning:	Centre City - East Village; Centre City - Little Italy; Centre City - Columbia/Core	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ammerlahn, Parita
Duration:	2023 - 2029		619-533-5406
Improvement Type:	Replacement - Rehab		pammerlahn@sandiego.gov

Description: Repair and rehabilitation of the North Metropolitan Interceptors (NMI) and South Metropolitan Interceptors (SMI) and access structures. Several pipeline segments will be rehabilitated or repaired. Several access structures and siphon access structures will be repaired. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: NMI and SMI are singular critical interceptors conveying wastewater flows from North and South of the City to PLWTP via PS2. SMI and a portion of NMI do not have a redundancy pipeline for backup in the event these pipelines go out of service. If NMI and SMI are not repaired or maintained, there is the potential risk of major wastewater collection interruption, sewer overflow, property and environmental damage, and fines due to pipe failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Downtown, Midway-Pacific Highway, Otay Mesa-Nestor, Barrio Logan and Military Facilities neighborhoods and is in conformance with the City's General Plan.

Schedule: Preliminary Engineering began in Fiscal Year 2022 and was completed in Fiscal Year 2023. Design is anticipated to begin in 2024. Construction schedule will be determined after completion of design.

Summary of Project Changes: The total project cost increased by \$6.0 million due to more refined engineer's estimate. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 192,176	\$ 307,823	\$ 3,000,000	\$ -	\$ 4,500,000	\$ 8,000,000	\$ 15,960,000	\$ -	\$ -	\$ -	\$ 31,960,000
Total		\$ 192,176	\$ 307,823	\$ 3,000,000	\$ -	\$ 4,500,000	\$ 8,000,000	\$ 15,960,000	\$ -	\$ -	\$ -	\$ 31,960,000

Public Utilities

Otay 1st/2nd PPL West of Highland Avenue / S12016

Water - Distribution Sys - Transmission

Council District:	3 9	Priority Score:	91
Community Planning:	City Heights; North Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2014 - 2026		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project provides for replacement of the Otay 1st and 2nd Pipeline (west of Highland Avenue, along the existing Otay 2nd alignment). It will replace 26,090 linear feet of existing cast iron and asbestos cement transmission mains and distribution mains with new mains.

Justification: This project will replace the existing deteriorated cast iron pipe. The new pipeline will provide supply reliability and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City Heights and North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and is anticipated to be substantially completed in Fiscal Year 2024. Remaining construction activities are anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: \$1.6 million in Water Utility - CIP funding has been allocated to this project in Fiscal Year 2023 via City Council resolution. The total project cost increased by \$1.6 million due to unforeseen conditions during construction and revised project support. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 29,782,674	\$ 1,207,825	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,990,500
Water Utility Operating Fund	700011	1,582	(1,582)	-	-	-	-	-	-	-	-	-
Total		\$ 29,784,255	\$ 1,206,244	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,990,500

Public Utilities

Otay 2nd Pipeline Phase 4 / S20001

Water - Distribution Sys - Transmission

Council District:	Non-City	Priority Score:	97
Community Planning:	Non-City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ammerlahn, Parita
Duration:	2020 - 2034		619-533-5406
Improvement Type:	Replacement		pammerlahn@sandiego.gov

Description: This project will replace an existing portion of the Otay 2nd Pipeline in the County of San Diego and in the City of Chula Vista between Bonita Road (North end) and Telegraph Canyon Road (South end) and install a new distribution main to supply water to a number of existing customers currently connected directly into the main transmission pipeline. The work will replace approximately 16,910 linear feet of existing Otay 2nd steel piping with new 48" Cement Mortar Lined and Tape Coated piping, and construct approximately 1,041 linear feet of new 8" distribution piping to serve existing customers.

Justification: This project will replace and up-size existing deteriorated piping to provide supply reliability for the Alvarado service area and increase operational flexibility of the system. Several existing residential water connections will be transferred to the new 8" distribution pipe in compliance with the City's design guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is recommended by an amendment to the Otay Water Treatment Plant Service Area Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2025. Construction is scheduled to begin in Fiscal Year 2027 and is anticipated to be substantially completed in Fiscal Year 2031. Remaining construction activities are anticipated to be completed in Fiscal Year 2031.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 3,971,549	\$ 178,451	\$ -	\$ -	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 3,858,900	\$ -	\$ -	\$ 38,008,900
Total		\$ 3,971,549	\$ 178,451	\$ -	\$ -	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 3,858,900	\$ -	\$ -	\$ 38,008,900

Public Utilities

Otay 2nd Pipeline Steel Replacement Ph 5 / S21000

Water - Distribution Sys - Transmission

Council District:	4	Priority Score:	95
Community Planning:	Mid-City: Eastern Area; Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ammerlahn, Parita
Duration:	2021 - 2031		619-533-5406
Improvement Type:	Replacement		pammerlahn@sandiego.gov

Description: This project will replace the existing 36-inch Steel Cylinder Cement (CMLCS) pipe with 42-inch CMLCS pipe from Balboa Vista Drive south of Seifert Street to the intersection of 60th Street and Tooley Street. The project also includes a new tunneling segment under SR-94.

Justification: This project will replace and up-size existing deteriorated piping to provide supply reliability for the Alvarado service area and increase operational flexibility of the system. Seventeen existing residential water connections will be transferred to the new 8" distribution pipe in compliance with the City's design guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid City: Eastern Area and Encanto Neighborhoods and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2026. Construction is scheduled to begin in Fiscal Year 2027 and is anticipated to be substantially completed in Fiscal Year 2029. Remaining construction activities are anticipated to be completed in Fiscal Year 2030.

Summary of Project Changes: \$700,000 in Water Utility - CIP funding has been allocated to this project in Fiscal Year 2023 via City Council resolution. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,482,765	\$ 1,317,234	\$ 1,000,000	\$ -	\$ 500,000	\$ 500,000	\$ 7,000,000	\$ 7,329,000	\$ -	\$ -	\$ 20,129,000
Total		\$ 2,482,765	\$ 1,317,234	\$ 1,000,000	\$ -	\$ 500,000	\$ 500,000	\$ 7,000,000	\$ 7,329,000	\$ -	\$ -	\$ 20,129,000

Public Utilities

Otay Second Pipeline Relocation-PA / S15016

Water - Distribution Sys - Transmission

Council District:	Non-City	Priority Score:	75
Community Planning:	Non-City	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Li, David
Duration:	2015 - 2027		619-446-5102
Improvement Type:	Replacement		dli@sandiego.gov

Description: This project is a participation agreement and will relocate 7.82 miles of potable water transmission pipelines from Otay Water Treatment to Olympic Parkway. The participation agreement outlines each segment of work, the City and Developer costs, and the schedule to begin and complete the work. Future phases will be captured in a newly created L CIP project.

Justification: As the Otay Ranch Community develops, the existing Otay 2nd Pipeline, Otay 3rd Pipeline, South San Diego Pipeline No. 1, and South San Diego Pipeline No. 2 will be relocated into the City of Chula Vista's public rights-of-way.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design of Phase 1 began in Fiscal Year 2015. Construction of Phase 1 began in Fiscal Year 2019 and is anticipated to be substantially completed in Fiscal Year 2024. Subsequent design and construction for future phases will be determined at a later date.

Summary of Project Changes: \$10.0 million in Water Utility - CIP funding was removed from this project in Fiscal Year 2023 via City Council resolution. The project schedule and description have been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 10,448,511	\$ 397,659	\$ 6,000,000	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 7,247,053	\$ -	\$ -	\$ -	\$ 28,093,224
Total		\$ 10,448,511	\$ 397,659	\$ 6,000,000	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 7,247,053	\$ -	\$ -	\$ -	\$ 28,093,224

Public Utilities

Otay Water Treatment Plant Upgrade Ph 3 / S23003

Bldg - Water - Treatment Plants

Council District:	Non-City	Priority Score:	90
Community Planning:	Non-City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2023 - 2030		858-292-6425
Improvement Type:	Betterment		tphung@sandiego.gov

Description: Rehabilitate two existing flocculation and sedimentation basins by adding plate settlers, launders, and a new sludge collection system. Apply coatings to filter effluent channels and the filters 9-16 influent channel and replace valves on filters 1-16. Upgrade chemical tanks, feed systems, and install flow controls. Expand and improve the operations building. Other improvements include install raw water meter, throttling valve and overflow structure on San Diego County Water Authority connection, perform seismic improvements, and perform improvements for security guard station.

Justification: Ongoing operability and reliability of the plant are currently jeopardized. Some of those needs are related to design and construction problems of the late 1990's plant expansion project and some of them are related to older plant equipment that was not improved during the expansion.

Operating Budget Impact: None.
Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area.
Schedule: Design is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2027. Construction is anticipated to begin in Fiscal Year 2027 and be substantially completed in Fiscal Year 2029. Remaining construction activities are anticipated to be completed in Fiscal Year 2030.
Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 500,000	\$ -	\$ -	\$ 1,000,000	\$ 2,500,000	\$ 5,000,000	\$ 23,000,000	\$ -	\$ -	\$ 32,000,000
Total		\$ -	\$ 500,000	\$ -	\$ -	\$ 1,000,000	\$ 2,500,000	\$ 5,000,000	\$ 23,000,000	\$ -	\$ -	\$ 32,000,000

Public Utilities

Pacific Beach Pipeline South (W) / S12015

Water - Distribution Sys - Transmission

Council District:	1 2 7	Priority Score:	92
Community Planning:	Pacific Beach; Midway - Pacific Highway; Mission Beach; Peninsula	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Jaro, Janice
Duration:	2012 - 2025		619-533-3851
Improvement Type:	Expansion		jjaro@sandiego.gov

Description: Replacement of approximately 7.8 miles of existing transmission and distribution mains known as Pacific Beach Pipeline along Ingraham Street, West Mission Bay Drive, Sports Arena Boulevard, Midway Drive, Enterprise Street, Pacific Highway, Kurtz Street, Hancock Street, California Street, West Walnut Avenue, Vine Street, and Kettner Boulevard from the Buena Vista Street and Ingraham Street intersection through the Upas and Kettner Boulevard intersection. The project also includes demolition of the existing Pacific Beach Reservoir, abandonment of existing 16-inch pipeline from this reservoir through Tourmaline Street and Foothill Boulevard, and replacement of adjacent water mains along West Mission Bay Drive from Mission Boulevard through Ingraham Street, along Hancock Street from Estudillo Street through Noell Street, along West Washington Street from Hancock Street through Pacific Highway, and along Anna Avenue from Pacific Highway to Lovelock Street.

Justification: This project is needed to provide water supply reliability to Pacific Beach by replacing a 73-year-old deteriorating cast iron pipe; thereby, increasing capacity and allowing for increased operational flexibility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway-Pacific Highway, Mission Beach, Peninsula and Pacific Beach Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and was substantially completed in Fiscal Year 2022. Remaining construction activities are anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 43,571,597	\$ 788,335	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 44,359,933
Water Utility Operating Fund	700011	8,389	(8,389)	-	-	-	-	-	-	-	-	-
Total		\$ 43,579,987	\$ 779,945	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 44,359,933

Public Utilities

Pipeline Rehabilitation / AJA00002

Wastewater - Collection Sys - Main

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the rehabilitation and repair of deteriorated sewers and manholes at various locations within the Municipal Wastewater System.

Justification: This annual allocation provides for the extension of the useful life of sewers and manholes, improvements in the level of service to the residents of San Diego, and compliance with regulatory agencies' standards by reducing the possibility of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024					FY 2028	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2025	FY 2026	FY 2027					
Muni Sewer Utility - CIP Funding Source	700008	\$ 76,750,777	\$ 8,329,980	\$ 2,569,352	\$ -	\$ 11,944,913	\$ 14,008,792	\$ 4,156,527	\$ 5,840,394	\$ -	\$ -	\$ -	\$ 123,600,735
Total		\$ 76,750,777	\$ 8,329,980	\$ 2,569,352	\$ -	\$ 11,944,913	\$ 14,008,792	\$ 4,156,527	\$ 5,840,394	\$ -	\$ -	\$ -	\$ 123,600,735

Public Utilities

Pressure Reduction Facility Upgrades / AKA00002

Water - Distribution Sys - Transmission

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for replacing existing pressure reducing stations or expanding pressure capacities to meet present and future water demands.

Justification: Increasing demands for water throughout the City requires pressure reducing stations to better control water pressure throughout the City's system. This annual allocation will continue to fund the replacement and expansion of pressure reduction facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024		FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
					Anticipated								
Water Utility - CIP Funding Source	700010	\$ 1,686,450	\$ 4,205,773	\$ 3,319,877	\$ -	\$	\$ 1,179,757	\$ 2,191,939	\$ 6,779,785	\$ -	\$ -	\$ -	\$ 19,363,582
Total		\$ 1,686,450	\$ 4,205,773	\$ 3,319,877	\$ -	\$	\$ 1,179,757	\$ 2,191,939	\$ 6,779,785	\$ -	\$ -	\$ -	\$ 19,363,582

Public Utilities

PS2 Power Reliability & Surge Protection / S00312

Bldg - MWWd - Pump Stations

Council District:	2	Priority Score:	90
Community Planning:	Peninsula	Priority Category:	High
Project Status:	Continuing	Contact Information:	Choi, Jong
Duration:	2011 - 2027		619-533-5493
Improvement Type:	Expansion		jchoi@sanidiego.gov

Description: This project improves the reliability of Pump Station 2 and provides the required surge protection and backup power against an electrical outage in compliance with the Environmental Protection Agency (EPA) recommendation of standby power for essential facilities. This project also provides the required building upgrades (ADA compliant restrooms and offices). Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Sewer Pump Station 2 currently has three feeds from San Diego Gas and Electric (SDG&E). Two of the feeds are fed from the same substation. Neither of the two SDG&E substations provide 100% power to Pump Station 2. EPA guidelines recommend that facilities like Pump Station 2 be equipped with two separate and independent sources of electrical power provided from either two separate utility substations or from a single substation and a plant base generator. The current pump station electrical configuration does not comply with the EPA recommendations. Besides satisfying the EPA guidelines, it is also required that force main surge protection be provided at all times during pump station operation and in the event of a total power failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be substantially completed in Fiscal Year 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024. Completion of construction has been delayed due to unforeseen conditions and project construction complexities.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 73,088,814	\$ 2,947,819	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 76,036,633
Metropolitan Sewer Utility Fund	700001	64,166	-	-	-	-	-	-	-	-	-	64,166
Total		\$ 73,152,980	\$ 2,947,819	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 76,100,800

Public Utilities

Pump Station Restorations / ABP00001

Bldg - MWWWD - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated municipal pumping equipment and/or pipeline appurtenances.

Justification: Many existing sewer pump stations have reached or exceeded their anticipated service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This annual allocation is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 40,008	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,008
Muni Sewer Utility - CIP Funding Source	700008	13,825,986	1,120,658	500,000	-	706,530	2,084,019	4,223,444	4,132,130	-	-	26,592,768
Total		\$ 13,865,994	\$ 1,120,658	\$ 500,000	\$ -	\$ 706,530	\$ 2,084,019	\$ 4,223,444	\$ 4,132,130	\$ -	\$ -	\$ 26,632,776

Public Utilities

Pure Water Phase 2 / ALA00002

Potable Reuse

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Demich, Andrea
Duration:	2022 - 2040		858-614-5741
Improvement Type:	New		ademich@sandiego.gov

Description: The Pure Water Program will be implemented in two phases. This annual allocation provides funding for Phase 2 of the Program. It includes the design and construction of several facilities including a Small-Scale Facility that will be used to pilot technology, a 53 million gallon per day (MGD) Pure Water Facility, and a Central Area Water Reclamation Plant. An extensive conveyance system to deliver pure water between each facility and, ultimately, to a reservoir is also included.

Justification: This project is needed to meet the requirements in the upcoming Ocean Pollution Reduction Act II (OPRA II) legislation and to reduce reliance on external water sources by providing a resilient local water supply.

Operating Budget Impact: The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the Facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: The Small-Scale Facility design began in Fiscal Year 2021 and is expected to complete construction in Fiscal Year 2025. The remaining facilities and the conveyances are expected to begin design in phases between Fiscal Year 2026 and Fiscal Year 2027 with all infrastructure in service in Fiscal Year 2035. The City is anticipating to hire an external consultant in Fiscal Year 2024 to review the schedule and cost estimates.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 3,449,240	\$ 16,875,044	\$ 4,000,000	\$ -	\$ 4,000,000	\$ 5,000,000	\$ 10,000,000	\$ 25,000,000	\$ 1,000,000,000	\$ -	\$ 1,068,324,284
Water Utility - CIP Funding Source	700010	5,517,368	26,894,916	7,000,000	-	7,000,000	10,000,000	20,000,000	55,000,000	2,500,000,000	-	2,631,412,284
Total		\$ 8,966,607	\$ 43,769,960	\$ 11,000,000	\$ -	\$ 11,000,000	\$ 15,000,000	\$ 30,000,000	\$ 80,000,000	\$ 3,500,000,000	\$ -	\$ 3,699,736,568

Public Utilities

Pure Water Program / ALA00001

Potable Reuse

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Demich, Andrea
Duration:	2015 - 2030		858-614-5741
Improvement Type:	New		ademich@sandiego.gov

Description: The Pure Water Program will be implemented in two phases. This annual allocation provides funding for Phase I of the Program and it includes the design and construction of several facilities including a 30 million gallons per day (MGD) Pure Water Facility, expansion of the existing North City Water Reclamation Plant from 30 MGD to 52 MGD, 30 MGD Pure Water Pump Station and Conveyance system to deliver pure water to Miramar Reservoir, and a 37 MGD pump station and forcemain on Morena Blvd, which will convey additional wastewater from the central area of San Diego to the North City Water Reclamation Plant. The Phase I project will also include an upgrade to the MBC Facility. The capacity and location of the Phase II Pure Water project will be determined once Phase II Pure Water Program validation is complete.

Justification: This project is needed to meet the new permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterruptable local water supply.

Operating Budget Impact: The operating budget impact reflects the staffing and non-personnel expenditures required to bring the Pure Water Facilities online for continued operations and maintenance. As the project develops and progresses additional operating budget impacts will be identified.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan and helps to implement the City's Climate Action Plan.

Schedule: Pure Water Phase 1 is currently in construction which is expected to be completed in Fiscal Year 2027. Construction activities will be followed by start-up and testing, and ramp-up regulatory acceptance, respectively.

Summary of Project Changes: Total project cost has increased due to the cost and schedule of subprojects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-State	710001	\$ 21,754,714	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,754,714
Metro SDG&E Utility Relocation	700104	7,527,419	-	-	12,019,450	-	-	-	-	-	-	19,546,869
Metro Sewer Utility - CIP Funding Source	700009	388,219,860	138,927,376	10,000,000	-	31,370,598	14,444,945	-	-	-	-	582,962,779
Purewater (Wastewater) State Approp	700114	22,680,245	-	-	-	-	-	-	-	-	-	22,680,245
Purewater (Water) State Approp	700113	2,883,736	-	-	-	-	-	-	-	-	-	2,883,736
Water SDG&E Utility Relocation	700105	11,395,096	-	-	19,058,035	-	-	-	-	-	-	30,453,131
Water Utility - CIP Funding Source	700010	610,311,096	75,470,431	66,510,000	-	38,815,076	18,726,435	9,000,000	5,000,000	1,750,000	-	825,583,038
Total		\$ 1,064,772,166	\$ 214,397,807	\$ 76,510,000	\$ 31,077,485	\$ 70,185,674	\$ 33,171,380	\$ 9,000,000	\$ 5,000,000	\$ 1,750,000	\$ -	\$ 1,505,864,512

Operating Budget Impact

Department - Fund	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Public Utilities - METRO SEWER UTILITY	FTEs	8.67	8.67	8.67	8.67
Public Utilities - METRO SEWER UTILITY	Total Impact \$	4,906,118	6,981,075	18,482,897	18,508,425
Public Utilities - WATER UTILITY OPERATING	FTEs	44.33	44.33	38.33	38.33
Public Utilities - WATER UTILITY OPERATING	Total Impact \$	12,548,933	21,092,597	36,932,915	37,037,966

Public Utilities

Rancho Bernardo Industrial Pump Stn Replacement / S21004 Bldg - Water - Pump Stations

Council District:	5	Priority Score:	97
Community Planning:	Rancho Bernardo	Priority Category:	High
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2021 - 2030		619-533-6651
Improvement Type:	Replacement		dvanmartin@sandiego.gov

Description: Construct a new Rancho Bernardo Industrial Pump Station (RBI PS) to meet future demand and fire flow in the Pomerado Park HGL 920 zone. This project also includes the demolition of the existing pump station.

Justification: The existing RBI PS needs to be replaced due to aging infrastructure and exceeded service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo neighborhood and is in conformance with the City's General Plan

Schedule: Design began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2025. Construction is scheduled to begin in Fiscal Year 2025 and is anticipated to be substantially completed in Fiscal Year 2027. Post construction mitigation and monitoring period may be required through Fiscal Year 2030.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,845,200	\$ 204,799	\$ -	\$ -	\$ 3,648,000	\$ 4,500,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 13,198,000
Total		\$ 2,845,200	\$ 204,799	\$ -	\$ -	\$ 3,648,000	\$ 4,500,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 13,198,000

Public Utilities

Recycled Water Systems Upgrades / AHC00004

Reclaimed Water System - Pipelines

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Expansion		tphung@sandiego.gov

Description: This annual allocation provides for the upgrade and replacement of recycled water system components as necessary.

Justification: Replacement and upgrades are necessary for the ongoing operation of the recycled water system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024		FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
					Anticipated								
Water Utility - CIP Funding Source	700010	\$ -	\$ 49,999	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 49,999
Total		\$ -	\$ 49,999	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 49,999

Public Utilities

Sewer CIP Emergency Reserve / ABT00007

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Balo, Keli
Duration:	2010 - 2040		858-292-6423
Improvement Type:	Betterment		kbalo@sandiego.gov

Description: This project is an emergency capital reserve intended to be used for emergency capital needs.

Justification: This reserve is required to comply with the City's reserve policy 100-20.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project acts as a reserve to fund projects on an as-needed basis. Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: The reserve will be used on an as-needed basis and will be held as a continuing appropriation.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024		FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
					Anticipated								
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Muni Sewer Utility - CIP Funding Source	700008	-	5,000,000	-	-	-	-	-	-	-	-	-	5,000,000
Total		\$ -	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000

Public Utilities

Sewer Main Replacements / AJA00001

Wastewater - Collection Sys - Main

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the installation/replacement of deteriorated and undersized sewer mains at various locations within the Municipal Wastewater System.

Justification: This annual allocation provides for the replacement of sewer mains that are in a deteriorated condition or are undersized.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 3,906,909	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,906,909
Muni Sewer Utility - CIP Funding Source	700008	362,870,899	50,376,286	48,675,107	-	101,048,372	101,684,268	34,345,279	25,843,937	-	-	724,844,147
Municipal Sewer Revenue Fund	700000	309,589	(4,926)	-	-	-	-	-	-	-	-	304,663
Total		\$ 367,087,397	\$ 50,371,359	\$ 48,675,107	\$ -	\$ 101,048,372	\$ 101,684,268	\$ 34,345,279	\$ 25,843,937	\$ -	\$ -	\$ 729,055,720

Public Utilities

South San Diego Reservoir Replacement / S23004

Bldg - Water - Reservoirs/Dams

Council District:	Non-City	Priority Score:	65
Community Planning:	Non-City	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2023 - 2029		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: The project will replace the existing 15 million gallons (MG) rectangular concrete reservoir with two (2) 7.7 MG prestressed circular tanks and relocate Coronado Wye valving to reservoir site.

Justification: The reservoir has reached the end of its estimated useful life.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is outside of the city limits and there is no community planning area.

Schedule: Design is scheduled to begin in Fiscal Year 2025 and construction is anticipated to begin in Fiscal Year 2027.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 500,000	\$ -	\$ -	\$ 2,000,000	\$ 8,000,000	\$ 10,000,000	\$ 25,100,000	\$ -	\$ -	\$ 45,600,000
Total		\$ -	\$ 500,000	\$ -	\$ -	\$ 2,000,000	\$ 8,000,000	\$ 10,000,000	\$ 25,100,000	\$ -	\$ -	\$ 45,600,000

Public Utilities

Standpipe and Reservoir Rehabilitations / ABL00001

Bldg - Water - Standpipes

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for rehabilitation, upgrades, and improvement projects at reservoirs, dams, and standpipes to improve operations and extend their service life.

Justification: The existing reservoirs, dams, and standpipes in the water system have deteriorated and need to be reconstructed or replaced to meet the current Occupational Safety and Health Act and Environmental Protection Agency safety and water quality standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024					FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2025	FY 2026							
Water Utility - CIP Funding Source	700010	\$ 17,074,184	\$ 2,794,802	\$ 1,847,407	\$ -	\$ 5,729,142	\$ 9,620,226	\$ 6,835,088	\$ 8,988,449	\$ -	\$ -	\$ -	\$ -	\$ 52,889,299
Water Utility Operating Fund	700011	35,430	-	-	-	-	-	-	-	-	-	-	-	35,430
Total		\$ 17,109,614	\$ 2,794,802	\$ 1,847,407	\$ -	\$ 5,729,142	\$ 9,620,226	\$ 6,835,088	\$ 8,988,449	\$ -	\$ -	\$ -	\$ -	\$ 52,924,729

Public Utilities

Tecolote Canyon Trunk Sewer Improvement / S15020

Wastewater - Collection Sys - Trunk Swr

Council District:	2 7	Priority Score:	78
Community Planning:	Clairemont Mesa; Linda Vista	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Narvaez, Rex
Duration:	2015 - 2028		619-533-5127
Improvement Type:	Replacement - Rehab		rnarvaez@saniego.gov

Description: This project upsizes approximately 3.82 miles of existing 15 to 21-inch vitrified clay (VC) sewer pipe to new 18- to 30-inch PVC in Tecolote Canyon to provide additional capacity, and to rehabilitate approximately 1.21 miles of existing 15-inch VC sewer pipe. An access path is also being designed and constructed as part of the project.

Justification: Improvements are needed to accommodate future flow capacity and address deteriorated conditions within the Tecolote Canyon Trunk Sewer.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and will be completed in Fiscal Year 2024. Construction is scheduled to begin in Fiscal Year 2024, contingent upon approval of construction permits, and is anticipated to be substantially completed in Fiscal Year 2026. Remaining construction activities are anticipated to be completed in Fiscal Year 2027.

Summary of Project Changes: \$25.0 million of Muni Sewer Utility - CIP funding was removed from this project in Fiscal Year 2023 via City Council Resolution due to construction permitting delays. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 2,725,621	\$ 8,454,378	\$ 6,000,000	\$ -	\$ 25,000,000	\$ 5,000,000	\$ 820,000	\$ -	\$ -	\$ -	\$ 48,000,000
Total		\$ 2,725,621	\$ 8,454,378	\$ 6,000,000	\$ -	\$ 25,000,000	\$ 5,000,000	\$ 820,000	\$ -	\$ -	\$ -	\$ 48,000,000

Public Utilities

TH 16" Water Mains / RD21007

Water - Distribution Sys - Transmission

Council District:	5	Priority Score:	69
Community Planning:	Torrey Highlands	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Busby, Breanne
Duration:	2021 - 2024		619-533-3710
Improvement Type:	New		bbusby@sandiego.gov

Description: This project is the extension of a 16" water line in Camino Del Sur from the SR-56 to 1,600 feet north of Park Village Road and in Carmel Mountain Road from the SR-56 to Camino Del Sur. Project also includes a 16" recycled water line extension in Camino Del Sur from the SR-56 to 1,600 feet north of Park Village Road. This is project U-3 in the Torrey Highlands Public Facilities Financing Plan. This project is partially funded by credits to the developer against the FBA and partially in cash.

Justification: This project implements the Torrey Highlands Subarea Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Public Utilities budget.

Relationship to General and Community Plans: The project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project is being constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2021 and is anticipated to be completed in early Fiscal Year 2024. Reimbursement payments to the developer began in Fiscal Year 2021 and are expected to be finalized in Fiscal Year 2024.

Summary of Project Changes: The portion of the cost that is being reimbursed via cash payment has increased for Fiscal Year 2024, resulting in a \$286,371 increase to the total CIP budget.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 468,260	\$ 952	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	469,212
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	155,295	155,295
Total		\$ 468,260	\$ 952	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	155,295	624,507

Public Utilities

Tierrasanta (Via Dominique) Pump Station / S12040

Bldg - Water - Pump Stations

Council District:	7	Priority Score:	96
Community Planning:	Tierrasanta	Priority Category:	High
Project Status:	Warranty	Contact Information:	Van Martin, Debbie
Duration:	2010 - 2025		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project provides for a new station with a total pump station capacity of 13.9 million gallons per day (MGD), and 2,900 feet of 16-inch transmission mains. It will replace the existing temporary Tierrasanta Pump Station and Via Dominique Pump Station and will serve the Tierrasanta Norte 900 Zone and the Tierrasanta 752 Zone.

Justification: The existing pump stations are past their useful life and are heavily deteriorated and inefficient.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2022.

Summary of Project Changes: The project is complete but cannot be closed due to pending litigation. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 17,275,737	\$ 1,643,258	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,918,996
Total		\$ 17,275,737	\$ 1,643,258	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,918,996

Public Utilities

University Ave Pipeline Replacement / S11021

Water - Distribution Sys - Distribution

Council District:	3	Priority Score:	93
Community Planning:	Uptown; North Park	Priority Category:	High
Project Status:	Warranty	Contact Information:	Vitelle, Brian
Duration:	2011 - 2025		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project replaces 23,072 linear feet of the existing cast iron University Avenue Pipeline with a new 16-inch distribution line along the entire alignment of the pipeline. This project will connect crossing distribution lines at all intersections, and re-connect all services, including tunneling at State Route 163.

Justification: This project will replace the existing deteriorated cast iron pipe. The University Avenue Pipeline was built in 1912 and lined with concrete in 1974. The replacement of cast-iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order. The new pipeline will provide supply reliability and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown and North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2017 and was substantially completed in Fiscal Year 2021. Remaining construction activities are anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: Total project cost increased by \$250,000 due to revised construction costs. \$250,000 in Water Utility - CIP funding has been allocated to this project in Fiscal Year 2023 via City Council resolution. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 28,952,856	\$ 466,939	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,419,796
Water Utility Operating Fund	700011	130,442	(238)	-	-	-	-	-	-	-	-	130,204
Total		\$ 29,083,299	\$ 466,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,550,000

Public Utilities
Unscheduled Projects / AJA00003

Wastewater - Collection Sys - Main

Table with project details: Council District, Community Planning, Project Status, Duration, Improvement Type, Priority Score, Priority Category, and Contact Information.

Description: This annual allocation provides for the repair and replacement of municipal and metropolitan sewers in need of emergency repairs.
Justification: This annual allocation provides for emergency repairs and replacement of sewer pipeline to avoid failures of the Municipal and Metropolitan Sewer System.
Operating Budget Impact: None.
Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.
Schedule: Projects are scheduled on a priority basis.
Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2024.

Expenditure by Funding Source

Table with 13 columns: Fund Name, Fund No, Exp/Enc, Con Appn, FY 2024, FY 2024 Anticipated, FY 2025, FY 2026, FY 2027, FY 2028, Future FY, Unidentified Funding, Project Total. Rows include Historical Fund, Muni Sewer Utility - CIP Funding Source, Municipal Sewer Revenue Fund, and a Total row.

Public Utilities

Upas St Pipeline Replacement / S11022

Water - Distribution Sys - Distribution

Council District:	2 3	Priority Score:	93
Community Planning:	Uptown; Greater North Park; Midway - Pacific Highway	Priority Category:	High
Project Status:	Warranty	Contact Information:	Ammerlahn, Parita
Duration:	2011 - 2025		619-533-5406
Improvement Type:	Replacement		pammerlahn@sandiego.gov

Description: This project replaces 5.67 miles of cast iron mains along the Upas Street Pipeline from Ray Street to Pacific Highway, as well as portions of the 5th Avenue pipeline and the Park Boulevard pipeline. This project also installs one new pressure reducing station and replaces three existing pressure reducing stations.

Justification: This project will replace the existing deteriorated cast iron pipe. The new pipeline will improve supply reliability and water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown, Greater North Park, and Midway-Pacific Highway Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2016 and was substantially completed in Fiscal Year 2020. Remaining construction activities are anticipated to be completed in Fiscal Year 2025. The project is anticipated to close in Fiscal Year 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
PFFA-Water Rev Bonds Series 2016A	700095	\$ 2,317,395	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,317,395
Water Utility - CIP Funding Source	700010	33,362,923	471,599	-	-	-	-	-	-	-	-	33,834,522
Water Utility Operating Fund	700011	113,103	-	-	-	-	-	-	-	-	-	113,103
Total		\$ 35,793,421	\$ 471,598	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 36,265,019

Public Utilities

Water & Sewer Group Job 816 (W) / S13015

Water - Distribution Sys - Distribution

Council District:	1	Priority Score:	90
Community Planning:	Pacific Beach	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Sleiman, Alexander
Duration:	2013 - 2024		619-533-7588
Improvement Type:	Expansion		asleiman@sandiego.gov

Description: This project is in the Pacific Beach Community and provides for the replacement and expansion of 30,879 linear feet of various pipe materials and sizes. This project also installs curb ramps and paving due to modifications to a pressure reducing station.

Justification: The majority of Pacific Beach Community pipelines are made of cast iron and are due for replacement in accordance with California Department of Public Health's (CDPH) Compliance Order. This project is intended to reduce maintenance and improve service.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was substantially completed in Fiscal Year 2021. Remaining construction activities are anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: \$2.0 million of Water Utility - CIP funding was removed from the project via City Council Resolution in Fiscal Year 2023. The project is anticipated to close by the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 15,945,895	\$ 253,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,199,392
Total		\$ 15,945,895	\$ 253,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,199,392

Public Utilities

Water CIP Emergency Reserve / ABT00008

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Balo, Keli
Duration:	2010 - 2040		858-292-6423
Improvement Type:	Betterment		kbalo@sandiego.gov

Description: This annual allocation provides for an emergency financial reserve for Water Fund capital improvement projects.

Justification: This reserve is required to comply with the City's reserve policy 100-20.

Operating Budget Impact: None.

Relationship to General and Community Plans: Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: This reserve will be used on an as-needed basis and will be held as a continuing appropriation.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024		FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
					Anticipated								
Water Utility - CIP Funding Source	700010	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Public Utilities

Water Main Replacements / AKB00003

Water - Distribution Sys - Distribution

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation allows for the installation/replacement of water mains at various locations throughout the City.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing pipeline is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 257,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	257,749
PFFA-Water Rev Bonds Series 2016A	700095	897,068	-	-	-	-	-	-	-	-	-	897,068
San Ysidro Irrigation District	700109	7,601,819	433,553	-	-	-	-	-	-	-	-	8,035,372
Water SDG&E Utility Relocation	700105	1,802,620	-	-	-	-	-	-	-	-	-	1,802,620
Water Utility - CIP Funding Source	700010	456,127,824	86,734,444	99,388,939	(570,000)	112,599,245	95,876,382	83,170,557	80,804,038	-	-	1,014,131,428
Water Utility Operating Fund	700011	109,135	(9,032)	-	-	-	-	-	-	-	-	100,103
Total		\$ 466,796,215	\$ 87,158,964	\$ 99,388,939	\$ (570,000)	\$ 112,599,245	\$ 95,876,382	\$ 83,170,557	\$ 80,804,038	\$ -	\$ -	\$ 1,025,224,340

Public Utilities

Water Pump Station Restoration / ABJ00001

Bldg - Water - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for replacing deteriorated pumping equipment and appurtenances or expanding pumping capacities to meet present and future water demands.

Justification: Many existing water pump stations have reached or exceeded their anticipated service life or demands have exceeded their maximum pumping capacity. However, because of the widely varying actual lengths of service life, scheduling for pump station restoration is difficult.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2025	FY 2026	FY 2027	FY 2028			
Water Utility - CIP Funding Source	700010	\$ 27,843,137	\$ 2,025,472	\$ -	\$ -	\$ 12,727,121	\$ 5,544,729	\$ 12,222,385	\$ 15,005,370	\$ -	\$ -	\$ 75,368,214
Water Utility Operating Fund	700011	37,509	-	-	-	-	-	-	-	-	-	37,509
Total		\$ 27,880,646	\$ 2,025,472	\$ -	\$ -	\$ 12,727,121	\$ 5,544,729	\$ 12,222,385	\$ 15,005,370	\$ -	\$ -	\$ 75,405,723

Public Utilities

Water SCADA IT Upgrades / T22001

Intangible Assets - Information Tech

Council District:	Citywide	Priority Score:	N/A
Community Planning:	Citywide	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Lee, Jerome
Duration:	2021 - 2026		858-614-4087
Improvement Type:	Replacement		jlee@sandiego.gov

Description: This project will replace and upgrade the existing Supervisory Control and Data Acquisition (SCADA) equipment for the water system. This project was converted from S21001 - Water SCADA IT Upgrades in Fiscal Year 2022.

Justification: The current system is over 20 years old and obsolete. The new system will enhance monitoring and control capabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Planning and design for the SCADA upgrade began in Fiscal Year 2020 and implementation is anticipated to be completed in Fiscal Year 2026.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024		FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
					Anticipated								
Water Utility - CIP Funding Source	700010	\$ 355,336	\$ 3,844,663	\$ 3,500,000	\$ -	\$	8,000,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 16,100,000
Total		\$ 355,336	\$ 3,844,663	\$ 3,500,000	\$ -	\$	8,000,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 16,100,000

Public Utilities

Water Treatment Plants / ABI00001

Bldg - Water - Treatment Plants

Council District:	5 7 Non-City	Priority Score:	Annual
Community Planning:	Scripps Miramar Ranch; Navajo; Non City	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2013 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for upgrades and replacement of the treatment facilities at Alvarado, Miramar, and Otay water treatment plants.

Justification: These improvements are necessary to ensure a reliable water supply to the customers and for compliance under the Safe Drinking Water Act.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 13,958,841	\$ 2,650,188	\$ 2,300,000	\$ 570,000	\$ 1,963,057	\$ 3,552,637	\$ 291,754	\$ -	\$ -	\$ -	\$ 25,286,477
Total		\$ 13,958,841	\$ 2,650,188	\$ 2,300,000	\$ 570,000	\$ 1,963,057	\$ 3,552,637	\$ 291,754	\$ -	\$ -	\$ -	\$ 25,286,477

Unfunded Needs List

Public Utilities

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
TH 16" Water Mains / RD21007	\$ 624,508	\$ 155,295	24.87 %	This project is the extension of a 16" water line in Camino Del Sur from the SR-56 to 1,600 feet north of Park Village Road and in Carmel Mountain Road from the SR-56 to Camino Del Sur. Project also includes a 16" recycled water line extension in Camino Del Sur from the SR-56 to 1,600 feet north of Park Village Road. This is project U-3 in the Torrey Highlands Public Facilities Financing Plan. This project is partially funded by credits to the developer against the FBA and partially in cash. A portion of the reimbursement payments is currently unfunded.
Total		\$ 155,295		

Stormwater



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The Stormwater Department's Capital Improvements Program provides for the installation and improvements of stormwater drainage infrastructure and systems. The Department plans and programs improvements to stormwater infrastructure, including the installation of green infrastructure.

2023 CIP Accomplishments

The Department and its in-house Pipe Repair Crew, in coordination with the Engineering & Capital Projects Department, completed construction of the following stormwater projects in Fiscal Year 2023, which will improve storm drain infrastructure and meet pollution prevention mandates:

- 1218 Aqua Park St Storm Drain Replacement (B22120)
- 10210 Campus Point Drive Storm Drain Emergency (B23052)
- 3002 Barnett Ave Storm Drain Improvement (B22121)
- 3405 Kite Street SD Emergency (B21153)
- 3984 Pacific Hwy Pump Station L Emergency (B22013)
- 4051 Loma Alta Dr Storm Drain Replacement (B22125)
- 4182 60th St & 5973 Alta Mesa Wy Emergency (B22052)
- 5505 Morehouse Dr Storm Drain Emergency (B23116)
- 5604 Campanile Way SD Repair Emergency (B21126)
- 5861 College Ave Storm Drain Replacement (B22122)
- 6002 Camino Rico Storm Drain Improvement (B23022)
- 6306 Wenrich Dr Storm Drain Replacement (B22123)
- 7277 Viar Ave Storm Drain Replacement (B23025)
- 7717 Eagle Ridge Dr Storm Drain Improvement (B23026)
- Alamo, Salvation, 68th Street Basins LID (B14120)
- CMP Storm Drain Lining III (B20087)
- F St and 32nd Storm Drain Improvement (B23054)
- Jerabek Park Storm Drain Emergency (B23138)
- Lobrico Ct (615) Storm Drain (B13116)
- Storm Drain Group 968 (B15028)
- Torrey Pines Gf-Repair Storm Drain Outfall (B17152)
- Tuxedo Rd and Melotte St SD Emergency (B22078)

2024 CIP Goals

The Stormwater Department is committed to improving storm drain infrastructure as a function of flood risk management and installing green infrastructure to improve water quality. To improve storm drain infrastructure and meet pollution removal mandates the Department and its in-house Pipe Repair Crew, in coordination with the Engineering & Capital Projects Department, is scheduled to begin design or construction in Fiscal Year 2024 for the following projects:

- 1st Ave at Brookes Ave Storm Drain (NEW)
- 38th St at Franklin Ave Storm Drain (NEW)
- 20100 San Pasqual Rd Storm Drain Replacement (B23099)
- 4101 Pacific Hwy Pump Station C Emergency (B22129)

Stormwater

- 6100 Block Rancho Mission Rd Storm Drain (NEW)
- 6576 Parkside Ave Storm Drain Replacement (B22126)
- 728 Pacific Beach Dr Pump Station G Emergency (B23095)
- Adams Ave (1620) Storm Drain Replacement (B13102)
- Auburn Creek Trash Capture Devices (B23098)
- Bannock Ave Streetscape Enhancements (B10027)
- Beta St Channel and Storm Drain Improvement (NEW)
- Carmel Country Road Low Flow Channel (S00969)
- Carroll Cayon Dry Weather Flow Diversion B22124)
- Chollas Creek Restoration 54th St & Euclid Ave (S22009)
- CMP Storm Drain Lining II (B20086)
- Del Sur Blvd and Del Sol Blvd Storm Drain (B23141)
- El Cerrito & Rolando Park Green Infrastructure (B15171)
- El Cerrito & Rolando Park Storm Drain (B15167)
- Elm Ave and Harris Ave Storm Drain Replacement (B23097)
- Famosa Slough Alley Storm Drain Replacement (B22130)
- Green Infrastructure Group 1012 (B16111)
- Green Infrastructure Group 1014 (B15104)
- Green Infrastructure Group 1027 (B15103)
- Guy St and Pringle St Storm Drain Improvement (B22127)
- Hawthorn St and 3rd Ave Storm Drain (NEW)
- Health Center Dr Storm Drain (NEW)
- Jamacha Drainage Channel Upgrade (B14078)
- Jamacha Lomita Green Infrastructure (B16089)
- Jamacha Lomita Storm Drain (B16094)
- La Jolla Farms Outfall Repair (B16006)
- Logan Heights LID (South) (B15051)
- Maple Canyon Restoration - Phases 1 & 2 (B12040)
- Oak Park Green Infrastructure (B16114)
- Oak Park Storm Drain Replacement (B16115)
- Peninsula 1 Storm Drain Improvement (NEW)
- Pump Station G Emergency (B23095)
- Red Pine Dr at Shady Elm Pl Storm Drain (NEW)
- San Jacinto Dr Storm Drain (NEW)
- Serra Mesa 1 Storm Drain Improvement (NEW)
- Skyline-Paradise Hills East 1 Storm Drain Improvement (NEW)
- Skyline-Paradise Hills East 2 Storm Drain Improvement (NEW)
- Skyline-Paradise Hills East 3 Storm Drain Improvement (NEW)
- South Mission Beach Green Infrastructure (B18118)
- South Mission Beach Storm Drain Replacement (B18117)

Stormwater

- Southcrest Green Infrastructure (B16112)
- Storm Drain East of Rachael Ave (NEW)
- Streamview Drive Green Infrastructure (B19095)
- Sunshine Bernardini Restoration (S24005)
- Tonawanda Dr and Marmil Wy Storm Drain Improvement (B23068)
- Upper Auburn Creek Revitalization (S22008)
- Uptown 1 Storm Drain Improvement (NEW)
- Uptown Storm Drain Replacement (B14108)
- Willow St at Zola St Storm Drain (NEW)



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Stormwater: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Total
Carmel Country Road Low Flow Channel / S00969	\$ 2,712,000	\$ 5,015,499	\$ 7,272,501	\$ 15,000,000
Chollas Creek Restoration 54th St & Euclid Ave / S22009	3,827,842	-	56,072,158	59,900,000
Flood Resilience Infrastructure / ACA00001	247,492,485	24,055,164	524,469,489	796,017,138
Maple Canyon Storm Drain Upgrade / S20003	6,329,468	-	31,935,532	38,265,000
Pump Station D Upgrade / S22015	4,022,608	-	38,867,392	42,890,000
Pump Station G & 17 Full Improvement / S24006	-	6,000,000	58,600,900	64,600,900
SD River Dredging Qualcomm Way to SR163 / S00606	839,000	-	-	839,000
Stormwater Green Infrastructure / ACC00001	85,790,617	1,970,990	1,471,516,392	1,559,277,999
Sunshine Bernardini Restoration / S24005	-	4,080,094	62,619,122	66,699,216
Upper Auburn Creek Revitalization Project / S22008	4,059,856	-	86,323,117	90,382,973
Total	\$ 355,073,875	\$ 41,121,747	\$ 2,337,676,603	\$ 2,733,872,225



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Stormwater

Carmel Country Road Low Flow Channel / S00969

Drainage - Channels

Council District:	1	Priority Score:	41
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Dastgheibi, Sara
Duration:	2012 - 2025		858-541-4369
Improvement Type:	New		sdastgheibi@sandiego.gov

Description: The Carmel Valley Creek Bike Path is located along the banks of Carmel Valley Creek and is heavily used daily by cyclists, runners, and pedestrians. The portion of the path which crosses the creek just upstream of the Carmel Country Road Bridge has experienced flooding during rain events preventing use by the public during and for days following rain events. This project provides drainage improvements to Carmel Creek downstream of the bike path to alleviate flooding. The project proposes channel enhancement and vegetation removal to improve drainage capacity of Carmel Creek in the vicinity of the bike path.

Justification: This project will provide for relief of water pooling the bike path crossing over the creek located just upstream of the Carmel Country Road Bridge and to the east of the bridge on the Palacio Del Mar property. This flooding condition has created a health and safety issue for area residents.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Stormwater budget.

Relationship to General and Community Plans: This project is consistent with the 2018 Carmel Valley Public Facilities Financing Plan (Project M-47) and is in conformance with the City's General Plan.

Schedule: Preliminary studies began in Fiscal Year 2012 and were completed in Fiscal Year 2014. The studies determined that the project needs to be re-scoped to meet project objectives. The project re-scoping is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: Total project cost increased by \$12.3 million due to preliminary re-scoping engineering estimates. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 2,485,339	\$ 226,660	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,712,000
Carmel Valley Development Impact Fee	400855	-	-	5,015,499	-	-	-	-	-	-	-	5,015,499
General Fund WIFIA Loan-Construction	400884	-	-	-	2,142,603	-	-	-	-	-	-	2,142,603
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,129,898	5,129,898
Total		\$ 2,485,339	\$ 226,660	\$ 5,015,499	\$ 2,142,603	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,129,898	\$ 15,000,000

Stormwater

Chollas Creek Restoration 54th St & Euclid Ave / S22009

Drainage - Best Mgt Practices (BMPs)

Council District:	4 9	Priority Score:	91
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Dastgheibi, Sara
Duration:	2022 - 2029		858-541-4369
Improvement Type:	New		sdastgheibi@sandiego.gov

Description: This project will restore and enhance segments of Chollas Creek channel from 54th St to Euclid Ave and stabilize the stream bank to reduce erosive flows and increase the channel's conveyance capacity. The project also includes a biofiltration basin north of the channel to improve water quality and help meeting Chollas Creek Total Maximum Daily Load (TMDL) goals by reducing pollutants load. The stream restoration will also increase jurisdictional habitat areas and yield additional storage volume to help decrease peak flow. In addition, the project incorporates public access, a pedestrian bridge, a hiking trail, and interpretive signage.

Justification: The project included the stream restoration of Las Chollas Creek from the culvert outlet at 54th street, at the northern upstream limit, down to the culvert outlet at Euclid Avenue, at the southern and downstream limit. The project study area which is located along the outer extents of a highly urbanized area in City Heights, shows signs of high-velocity, erosive flows. At several locations throughout the study area the creek has very steep, nearly vertical, side slopes, which may be unstable or tend to degrade if the creek is unchecked. In addition, the watershed to the project area does not have regional storm water quality measures in place, and significant amounts of trash and debris have been observed within the project area. This stream restoration project proposes stream restoration, water quality, and hydraulic conveyance improvements within the existing channel.

Operating Budget Impact: Operation and maintenance budget anticipated to be reduced due to channel enhancement and stream restoration. As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2022 and was completed in Fiscal Year 2023. Design is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2027. Construction will be scheduled contingent upon the identification of funding.

Summary of Project Changes: Total project cost has increased by \$58.7 million due to project updates based on the final design, escalated current economic conditions, and increased costs in real property. \$3.3 million in General Fund WIFIA Loan funding was allocated to this project in Fiscal Year 2023 via City Council resolution. \$660,000 in Debt Funded CIP funding was removed from this project in Fiscal Year 2023 via City Council resolution. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ 60,997	\$ 324,099	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 385,096
General Fund WIFIA Loan-Construction	400884	900,000	2,542,745	-	-	-	-	-	-	-	-	3,442,745
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	56,072,158	56,072,158
Total		\$ 960,997	\$ 2,866,844	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 56,072,158	\$ 59,900,000

Stormwater

Flood Resilience Infrastructure / ACA00001

Drainage - Storm Drain Pipes

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Dastgheibi, Sara
Duration:	2010 - 2040		858-541-4369
Improvement Type:	New		sdastgheibi@sandiego.gov

Description: This annual allocation provides for reconstructing or replacing failed or undersized drainage facilities citywide.

Justification: There are currently 1,148 miles of storm drains in the City of San Diego. These storm drains can fail because of a variety of reasons (system material, age, earth movement, etc.). The Operations and Maintenance Section of the Stormwater Department regularly cleans these systems and performs minor repairs; however, storm drain systems that require redesign and reconstruction are often encountered. There are also 15 pump stations in the City of San Diego that were installed in the early 1940's. Mechanical, structural, and electrical improvements and upgrades are needed to respond to the higher hydraulic demand due to the populations growth, and changes in the watershed land uses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

- Financial table on next page -

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 3,166,131	\$ 672,728	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,838,860
Capital Outlay-Sales Tax	400000	32,247	-	-	-	-	-	-	-	-	-	32,247
CIP Contributions from General Fund	400265	8,062,668	279,065	-	-	-	-	-	-	-	-	8,341,733
College Area	400127	666,466	133,534	-	-	-	-	-	-	-	-	800,000
Debt Funded General Fund CIP Projects	400881	43,806,850	33,516,994	20,000,000	-	17,794,245	17,457,137	9,490,679	-	-	-	142,065,906
Deferred Maint Revenue 2009A-Project	400624	103,548	-	-	-	-	-	-	-	-	-	103,548
Deferred Maintenance Revenue 2012A-Project	400848	1,407,635	-	-	-	-	-	-	-	-	-	1,407,635
Financing	9300	-	-	-	18,900,000	-	-	-	-	-	-	18,900,000
General Fund Commercial Paper Notes	400869	28,661,954	163,164	-	-	-	-	-	-	-	-	28,825,118
General Fund WIFIA Loan-Construction	400884	11,862,682	81,931,183	-	-	39,775,263	60,356,134	37,680,193	-	-	-	231,605,455
Infrastructure Fund	100012	5,138,695	154,598	3,928,963	-	-	-	-	-	-	-	9,222,255
La Jolla Urban Comm	400123	-	1,043,958	124,400	-	-	-	-	-	-	-	1,168,358
Linda Vista Urban Comm	400113	96,486	603,514	-	-	-	-	-	-	-	-	700,000
Mid City Urban Comm	400114	616,099	510	-	-	-	-	-	-	-	-	616,609
Mission Beach - Urban Comm	400130	86,959	20,451	-	-	-	-	-	-	-	-	107,410
Navajo Urban Comm	400116	1,101,475	741,666	-	-	-	-	-	-	-	-	1,843,141
North Park Urban Comm	400112	571,592	269,492	-	-	-	-	-	-	-	-	841,084
Pacific Beach Urban Comm	400117	88,567	136,421	1,801	-	-	-	-	-	-	-	226,789
PFFA Lease Revenue Bonds 2015A-Projects	400859	2,840,650	-	-	-	-	-	-	-	-	-	2,840,650
PFFA Lease Revenue Bonds 2015B-Project	400860	3,531,851	140,633	-	-	-	-	-	-	-	-	3,672,484
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	119,657	-	-	-	-	-	-	-	-	-	119,657
Private & Others Contrib-CIP	400264	149,768	232	-	-	-	-	-	-	-	-	150,000
SDTFC Series 2018C Tax Exempt	400868	3,805,342	-	-	-	-	-	-	-	-	-	3,805,342
Skyline/Paradise Urb Comm	400119	104,764	2,430	-	-	-	-	-	-	-	-	107,194
Torrey Pines - Urban Community	400133	5,840	30,033	-	-	-	-	-	-	-	-	35,873
TransNet ARRA Exchange Fund	400677	240,504	-	-	-	-	-	-	-	-	-	240,504
TransNet Extension Congestion Relief Fund	400169	7,625,798	54,675	-	-	-	-	-	-	-	-	7,680,473
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	323,015,838	323,015,838
Uptown Urban Comm	400121	2,364,280	1,338,695	-	-	-	-	-	-	-	-	3,702,975
Total		\$ 126,258,508	\$ 121,233,976	\$ 24,055,164	\$ 18,900,000	\$ 57,569,508	\$ 77,813,271	\$ 47,170,872	\$ -	\$ -	\$ 323,015,838	\$ 796,017,137

Stormwater

Maple Canyon Storm Drain Upgrade / S20003

Drainage - Channels

Council District:	2 3	Priority Score:	86
Community Planning:	Centre City; Uptown; Midway - Pacific Highway	Priority Category:	High
Project Status:	Continuing	Contact Information:	Lotfi, Elham
Duration:	2021 - 2030		619-533-5212
Improvement Type:	Replacement		elotfi@sandiego.gov

Description: Project aims to replace, realign, and upgrade approximately 3,000 feet of existing drainage system between the San Diego Airport, a private industrial Facility, and Pacific Highway.

Justification: The existing alignment of the pipes prevents maintenance and repairs from occurring because a large portion of the system flows underneath a private property. The system is significantly undersized to convey the flow and sediment coming from the large connected tributary Maple Canyon watershed located upstream of the project which historically caused severe flooding in the project area resulting in significant property damage.

Operating Budget Impact: No additional maintenance costs are anticipated. The pipes will be relocated to the public Right of Way and enhanced; therefore, maintenance costs should be reduced for this system.

Relationship to General and Community Plans: This project is consistent with the Centre City Plan, Uptown Community Plan, Midway - Pacific Highway Plan, and is in conformance with the City's General Plan.

Schedule: A feasibility study began in Fiscal Year 2021 and was completed in Fiscal Year 2023. The project design and construction schedule are dependent on the outcome of the feasibility study and will be determined in the future.

Summary of Project Changes: \$5.3 million in General Fund WIFIA Loan-Construction funding was allocated to this project in Fiscal Year 2023 via City Council resolution. Total project cost has increased by \$2.3 million due to revised engineer's estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 40,305	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,305
Debt Funded General Fund CIP Projects	400881	881,152	153,543	-	-	180,000	-	-	-	-	-	1,214,695
General Fund WIFIA Loan-Construction	400884	-	5,254,468	-	-	-	-	-	-	-	-	5,254,468
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	31,755,532	31,755,532
Total		\$ 921,457	\$ 5,408,010	\$ -	\$ -	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ 31,755,532	\$ 38,265,000

Stormwater

Pump Station D Upgrade / S22015

Drainage - Pump Stations

Council District:	2	Priority Score:	43
Community Planning:	Midway - Pacific Highway	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2022 - 2031		619-533-6651
Improvement Type:	Replacement - Retrofit		dvanmartin@sandiego.gov

Description: Complete rehabilitation of structural, mechanical and electrical components to increase the Pump Station capacity and upgrade all components to current standards to protect the surrounding community from flooding. B17119 (ACA00001) was converted to a standalone project in Fiscal Year 2022.

Justification: Pump Station D (PS-D) is located at 3992 Rosecrans St. in San Diego, California, PS-D is one of the City's larger storm water facilities and serves an area of approximately 500 acres. PS-D is operating beyond its service life (originally built in 1941) and requires a complete rehabilitation to meet current design standards and service needs for the Midway and Old Town areas. The scope has significantly increased from an upgrade to full improvements to increase the station's capacity to twice that of the existing (from 130,000 gpm to 270,000 gpm).

Operating Budget Impact: Operation and maintenance budget anticipated to be reduced due to reduced flooding frequency.

Relationship to General and Community Plans: This project is consistent with the Midway-Pacific Highway Community Plan and is in conformance with the City's General Plan.

Schedule: The feasibility study began in Fiscal Year 2018 and was completed in Fiscal Year 2021. This feasibility study determined additional scope was needed and resulted in project conversion. Design began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2026. Construction is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2028.

Summary of Project Changes: Total project cost has increased by \$38.9 million due to a more refined scope and increase in construction cost. The project description, justification, and schedule have been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ 2,515,500	\$ 2,515,500	\$ -	\$ -	\$ -	\$ 7,531,000
General Fund WIFIA Loan-Construction	400884	-	-	-	2,570,897	-	15,575,703	15,575,703	-	-	-	33,722,303
Midway/Pacific Hwy Urban Comm	400115	549,858	972,750	-	-	-	-	-	-	-	-	1,522,608
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	114,089	114,089
Total		\$ 549,857	\$ 3,472,750	\$ -	\$ 2,570,897	\$ -	\$ 18,091,203	\$ 18,091,203	\$ -	\$ -	\$ 114,089	\$ 42,889,999

Stormwater

Pump Station G & 17 Full Improvement / S24006

Drainage - Pump Stations

Council District:	2	Priority Score:	67
Community Planning:	Mission Beach; Pacific Beach	Priority Category:	Medium
Project Status:	New	Contact Information:	Bose, Sheila
Duration:	2023 - 2030		619-533-4698
Improvement Type:	Replacement		sbose@sandiego.gov

Description: This project is a joint effort between Public Utilities and Stormwater departments that will share the same design and construction contract. Currently, Pump Station G and Pump Station 17 are housed in the same structure with separate wet wells. In this project, the existing pumping facilities will be replaced with two independent pumping facilities. The larger stormwater pumping facility (Pump Station G) will house a single stand-by at-grade power generator. Pump Station G will install four new submersible pumps configured for dry pit mounting, each with a capacity of 15,000 gpm. Pump Station 17 will install three dry pit submersible pumps, each with a capacity of 1,400 gpm. The existing comfort station will be removed and a new one will be constructed to meet current standards. The downstream conveyance pipe will be upsized due to the increase of flow and a new outfall is proposed into Mission Bay. The project design will be managed by HDR Engineering.

Justification: The existing pump station has structural and mechanical deficiencies and is currently running via temporary pumps. The pump station collects runoff from Mission Boulevard and Pacific Beach Drive with a drainage basin of approximately 15.9 acres and is only designed to meet the 1-year storm. Flooding occurs along Pacific Beach Drive, Mission Boulevard and in the adjacent alleyways during storm events which may cause damage to local businesses and homes. The New Pump Station will separate the Stormwater Pump Station and the Sewer Pump Station, and the latest equipment will be installed to meet the 100-year storm event to prevent flooding and limit maintenance in the future. A backup generator will be installed to ensure the pump station remains working during even the most extreme sever weather events and the comfort station will be brought up to existing City Standards and ADA Compliance.

Operating Budget Impact: As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began and was completed in Fiscal Year 2023. Design is anticipated to begin in Fiscal Year 2024 and construction is anticipated to be completed by Fiscal Year 2030.

Summary of Project Changes: This is a newly published project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ -	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000
General Fund WIFIA Loan-Construction	400884	-	-	3,200,000	-	-	-	35,785,298	-	-	-	38,985,298
Muni Sewer Utility - CIP Funding Source	700008	-	-	2,000,000	-	1,516,731	3,791,827	4,550,192	3,308,557	-	-	15,167,307
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,648,295	9,648,295
Total		\$ -	\$ -	\$ 6,000,000	\$ -	\$ 1,516,731	\$ 3,791,827	\$ 40,335,490	\$ 3,308,557	\$ -	\$ 9,648,295	\$ 64,600,900

Stormwater

SD River Dredging Qualcomm Way to SR163 / S00606

Drainage - Channels

Council District:	7	Priority Score:	69
Community Planning:	Mission Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Dastgheibi, Sara
Duration:	2007 - 2024		858-541-4369
Improvement Type:	Betterment		sdastgheibi@sandiego.gov

Description: The project objective is the removal of sediment deposited in the San Diego River from four (4), 84-inch CMP storm drains. The project area is located within the San Diego River channel on the east side of state route 163 to Mission Center Road. The project scope is being re-evaluated as part of a watershed level engineering study to develop a comprehensive, sustainable solution for sediment removal and sediment source control.

Justification: The project will provide a sustainable solution to return this segment of the San Diego River to its original design to minimize the potential of flooding of adjacent properties.

Operating Budget Impact: The maintenance funding for this section of the river will be included in future Stormwater budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and the First San Diego River Improvement Project Natural Resource Management Plan and is in conformance with the City's General Plan.

Schedule: The project schedule is to be determined, per findings from the watershed level study.

Summary of Project Changes: The project will be converted into a P-project in Fiscal Year 2024 and re-scoped based on the outcome of the watershed level comprehensive study.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 9,555	\$ 15,444	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	25,000
CIP Contributions from General Fund	400265	98,913	-	-	-	-	-	-	-	-	-	98,913
Deferred Maintenance Revenue 2012A-Project	400848	15,087	-	-	-	-	-	-	-	-	-	15,087
First SD River Imp. Project CIP Fund	200054	271,191	-	-	-	-	-	-	-	-	-	271,191
First SD River Imp. Project MAD Fund	200053	138,841	14,967	-	-	-	-	-	-	-	-	153,809
Infrastructure Fund	100012	177,313	97,687	-	-	-	-	-	-	-	-	275,000
Total		\$ 710,901	\$ 128,098	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	839,000

Stormwater

Stormwater Green Infrastructure / ACC00001

Drainage - Best Mgt Practices (BMPs)

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Dastgheibi, Sara
Duration:	2010 - 2040		858-541-4369
Improvement Type:	Betterment		sdastgheibi@sandiego.gov

Description: This annual allocation provides for the design and construction of green infrastructure, restoration, and revitalization capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards.

Justification: The purpose of these projects is to remove pollutants from stormwater before it enters the City's public waterways or to reuse the stormwater and keep it from entering public waterways. This results in reduced pollutants entering the ocean and various San Diego rivers and bays. These projects satisfy watershed-based water quality activity requirements in the Regional Water Quality Control Board's Municipal Stormwater National Pollutant Discharge Elimination System (NPDES) permit.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled to address pollutants of concern within high priority watersheds and are planned based on regulatory requirements and as funding is allocated.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,028,960	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,028,960
CIP Contributions from General Fund	400265	7,516,393	18,880	-	-	-	-	-	-	-	-	7,535,274
Debt Funded General Fund CIP Projects	400881	15,122,052	11,718,233	-	-	6,817,409	5,454,238	4,556,864	-	-	-	43,668,796
Deferred Maintenance Revenue 2012A-Project	400848	616,183	-	-	-	-	-	-	-	-	-	616,183
Financing	9300	-	-	-	8,100,000	58,000,000	-	-	-	-	-	66,100,000
Fleet Services CIP Fund	400676	-	-	1,918,631	-	-	-	-	-	-	-	1,918,631
General Fund Commercial Paper Notes	400869	11,481,877	23,932	-	-	-	-	-	-	-	-	11,505,809
General Fund WIFIA Loan-Construction	400884	4,612,556	19,547,444	-	-	6,859,549	5,474,601	-	-	-	-	36,494,150
Grant Fund - Federal	600000	4,496,171	1,479,411	-	-	-	-	-	-	-	-	5,975,582
Grant Fund - State	600001	630,500	-	-	3,100,000	-	-	-	-	-	-	3,730,500
Infrastructure Fund	100012	612,356	4,779	-	-	-	-	-	-	-	-	617,135
PFFA Lease Revenue Bonds 2015A-Projects	400859	1,832,260	-	-	-	-	-	-	-	-	-	1,832,260
PFFA Lease Revenue Bonds 2015B-Project	400860	1,476,896	-	-	-	-	-	-	-	-	-	1,476,896
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	536,422	-	-	-	-	-	-	-	-	-	536,422
Private & Others Contrib-CIP	400264	1,173,779	-	-	1,980,514	1,980,514	1,974,928	6,605	-	-	-	7,116,340
Refuse Disposal CIP Fund	700040	25,835	389,430	-	-	-	-	-	-	-	-	415,265
Rose & Tecolote Creek Water Quality	400631	394,183	7,788	-	-	-	-	-	-	-	-	401,972
SC-RDA Contribution to CIP Fund	200353	98,174	-	52,359	-	-	-	-	-	-	-	150,533
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,365,797,888	1,365,797,888
Water Utility - CIP Funding Source	700010	146,892	799,228	-	1,413,282	-	-	-	-	-	-	2,359,402
Total		\$ 51,801,490	\$ 33,989,126	\$ 1,970,990	\$ 14,593,796	\$ 73,657,472	\$ 12,903,767	\$ 4,563,469	\$ -	\$ -	\$ 1,365,797,888	\$ 1,559,277,998

Stormwater

Sunshine Bernardini Restoration / S24005

Drainage - Channels

Council District:	4 9	Priority Score:	80
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	New	Contact Information:	Dastgheibi, Sara
Duration:	2023 - 2029		858-541-4369
Improvement Type:	Widening		sdastgheibi@sandiego.gov

Description: The project aims to restore and enhance the environmental health and stormwater conveyance capacity of the Chollas Parkway and Sunshine Bernardini segment of Las Chollas Creek. This segment, stretching from the culvert outlet at Euclid Avenue to the Fairmount Avenue bridge outlet, is facing severe erosion and instability caused by high-velocity flows. The project will employ streambed restoration techniques to address these issues, reducing erosion, mitigating flooding, enhancing biodiversity, creating habitat, and improving water quality. Additionally, the project will create recreational opportunities by establishing a pedestrian trail, constructing a bridge crossing, and developing two wetland areas and a water quality basin.

Justification: The Chollas Parkway and Sunshine Bernardini segments of Las Chollas Creek show signs of high velocity flows which have caused severe erosion along the two segments. At multiple segments along the study area, the side slopes are very steep (slopes larger than 1H:1V) which could be unstable specifically in high flow events. Rapid growth of urban development in the watershed has resulted in larger areas with impervious cover which leads to higher flow rates and peak flows within the channel. The higher runoff peak flows and subsequent velocities within the channel will result in degradation of soils on channel side slopes and bottom and further increasing the side slopes exacerbating their instability. In addition to the geomorphic issues noted, the watershed to the project area does not have regional stormwater quality measures in place, and significant amounts of trash and debris have been observed within the project area. This stream restoration project proposes stream restoration, water quality, and hydraulic conveyance improvements within the existing channel.

Operating Budget Impact: Operation and maintenance budget anticipated to be reduced due to channel enhancement, revitalized wetland, and stream restoration. As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Planning phase began in Fiscal Year 2023. Design is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2025. Construction is anticipated to be completed in Fiscal Year 2027.

Summary of Project Changes: This is a newly published project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ -	\$ -	\$ 450,000	\$ (79,975)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 370,025
General Fund WIFIA Loan-Construction	400884	-	-	3,630,094	79,975	-	-	-	-	-	-	3,710,069
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	62,619,122	62,619,122
Total		\$ -	\$ -	\$ 4,080,094	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 62,619,122	\$ 66,699,216

Stormwater

Upper Auburn Creek Revitalization Project / S22008

Drainage - Best Mgt Practices (BMPs)

Council District:	9	Priority Score:	64
Community Planning:	Mid-City: City Heights	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Dastgheibi, Sara
Duration:	2022 - 2028		858-541-4369
Improvement Type:	New		sdastgheibi@sandiego.gov

Description: This project proposes flood resilience improvements, green infrastructure features and stream restoration. The project will alleviate flooding and reduce erosion through the replacement and upgrade of existing severely undersized culverts and channel widening. It also includes a biofiltration basin north of the channel to improve water quality and help meeting Chollas Creek Total Maximum Daily Load (TMDL) goals by reducing pollutants load. The stream restoration will also increase jurisdictional habitat areas and yield additional storage volume to help decrease peak flow. In addition, the project incorporates public access, a pedestrian bridge, a hiking trail, and interpretive signage.

Justification: The Auburn Creek channel between University Avenue and Auburn Drive frequently experiences storm events that cause flooding of adjacent areas, including residential structures, roads, and public parks. Auburn Creek also shows signs of severe erosion caused by high-velocity flows and restricted creek capacity along much of the creek corridor. There is also significant illegal dumping occurs along this stretch, resulting in large amounts of trash and debris that are conveyed into the existing creek. The project proposes creek widening, pedestrian trail, water quality basin, and culvert improvements.

Operating Budget Impact: Operation and maintenance budget anticipated to be reduced due to channel enhancement and stream restoration. As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2022 and was completed in Fiscal Year 2023. Design is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2027. Construction will be scheduled contingent upon the identification of funding.

Summary of Project Changes: Total project cost has increased by \$89.2 million due to revised project updates based on the final design, escalated current economic conditions, and increased costs in real property. \$2.8 million in General Fund WIFIA Loan funding was allocated to this project in Fiscal Year 2023 via City Council resolution. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ 76,809	\$ 140,137	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 216,947
General Fund WIFIA Loan-Construction	400884	3,842,909	-	-	-	-	-	-	-	-	-	3,842,909
Grant Fund - State	600001	-	-	-	1,472,000	-	-	-	-	-	-	1,472,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	84,851,117	84,851,117
Total		\$ 3,919,718	\$ 140,137	\$ -	\$ 1,472,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 84,851,117	\$ 90,382,973

Unfunded Needs List

Stormwater

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Pump Station D Upgrade / S22015	\$ 42,890,000	\$ 114,089	0.27 %	Comprehensive improvements of structural, mechanical and electrical components to increase the Pump Station capacity and upgrade all components to current standards to protect the surrounding community from flooding. A portion of construction is unfunded.
Pump Station G & 17 Full Improvement / S24006	\$ 64,600,900	\$ 9,648,295	14.94 %	This project is a joint effort between Public Utilities and Stormwater departments that will share the same design and construction contract. Currently, Pump Station G and Pump Station 17 are housed in the same structure with separate wet wells. In this project, the existing pumping facilities will be replaced with two independent pumping facilities. The larger stormwater pumping facility (Pump Station G) will house a single stand-by at-grade power generator. Pump Station G will install four new submersible pumps configured for dry pit mounting, each with a capacity of 15,000 gpm. Pump Station 17 will install three dry pit submersible pumps, each with a capacity of 1,400 gpm. The existing comfort station will be removed and a new one will be constructed to meet current standards. The downstream conveyance pipe will be upsized due to the increase of flow and a new outfall is proposed into Mission Bay. The project design will be managed by HDR Engineering. A portion of construction is currently unfunded.
Carmel Country Road Low Flow Channel / S00969	\$ 15,000,000	\$ 5,129,898	34.20 %	The Carmel Valley Creek Bike Path is located along the banks of Carmel Valley Creek and is heavily used daily by cyclists, runners, and pedestrians. The portion of the path which crosses the creek just upstream of the Carmel Country Road Bridge has experienced flooding during rain events preventing use by the public during and for days following rain events. This project provides drainage improvements to Carmel Creek downstream of the bike path to alleviate flooding. The project proposes channel enhancement and vegetation removal to improve drainage capacity of Carmel Creek in the vicinity of the bike path. Construction is currently unfunded.
Flood Resilience Infrastructure / ACA00001	\$ 796,017,138	\$ 323,015,838	40.58 %	This annual allocation provides for restructuring or replacing failed flood resilience infrastructure citywide. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported flood resilience infrastructure projects based on condition assessments.
Maple Canyon Storm Drain Upgrade / S20003	\$ 38,265,000	\$ 31,755,532	82.99 %	This project provides for realignment and abandonment of approximately 3,000 feet of existing 54-inch and 36-inch reinforced concrete pipe (RCP) with approximately 3,500 feet of new storm drains ranging from 4.5 feet to 8 feet (two barrels) in sizes. The project has identified sufficient funding to conduct a feasibility study. The planning, design, and construction phases are currently unfunded.
Stormwater Green Infrastructure / ACC00001	\$ 1,559,277,999	\$ 1,365,797,888	87.59 %	This annual allocation provides for the design and construction of green infrastructure capital projects. These projects, in conjunction with non-structural water

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
				quality projects, address storm drain discharge water quality standards. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported green infrastructure projects.
Chollas Creek Restoration 54th St & Euclid Ave / S22009	\$ 59,900,000	\$ 56,072,158	93.61 %	This project will restore and enhance segments of Chollas Creek channel from 54th St to Euclid Ave and stabilize the stream bank to reduce erosive flows and increase the channel's conveyance capacity. The project also includes a biofiltration basin north of the channel to improve water quality and help meeting Chollas Creek Total Maximum Daily Load (TMDL) goals by reducing pollutants load. The stream restoration will also increase jurisdictional habitat areas and yield additional storage volume to help decrease peak flow. In addition, the project incorporates public access, a pedestrian bridge, a hiking trail, and interpretive signage. Construction is currently unfunded.
Upper Auburn Creek Revitalization Project / S22008	\$ 90,382,973	\$ 84,851,117	93.88 %	This project proposes flood resilience improvements, green infrastructure features and stream restoration. The project will alleviate flooding and reduce erosion through the replacement and upgrade of existing severely undersized culverts and channel widening. It also includes a biofiltration basin north of the channel to improve water quality and help meeting Chollas Creek Total Maximum Daily Load (TMDL) goals by reducing pollutants load. The stream restoration will also increase jurisdictional habitat areas and yield additional storage volume to help decrease peak flow. In addition, the project incorporates public access, a pedestrian bridge, a hiking trail, and interpretive signage. Construction is currently unfunded.
Sunshine Bernardini Restoration / S24005	\$ 66,699,216	\$ 62,619,122	93.88 %	The project aims to restore and enhance the environmental health and stormwater conveyance capacity of the Chollas Parkway and Sunshine Bernardini segment of Las Chollas Creek. This segment, stretching from the culvert outlet at Euclid Avenue to the Fairmount Avenue bridge outlet, is facing severe erosion and instability caused by high-velocity flows. The project will employ streambed restoration techniques to address these issues, reducing erosion, mitigating flooding, enhancing biodiversity, creating habitat, and improving water quality. Additionally, the project will create recreational opportunities by establishing a pedestrian trail, constructing a bridge crossing, and developing two wetland areas and a water quality basin. Construction is currently unfunded.
Total		\$ 1,939,003,937		



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Sustainability & Mobility



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Sustainability & Mobility

The Department of Sustainability & Mobility leads the implementation of the City's Climate Action Plan (CAP) which aims to achieve the greenhouse gas (GHG) reduction targets set forth by the State of California. The Department facilitates innovative efforts across multiple City departments to enhance economic, social, and environmental sustainability. These efforts promote renewable electricity, water, and energy efficiency, zero waste, bicycling, walking, transit, smart growth and land use, and resiliency measures.

The City's Municipal Energy Strategy, released in 2021, established a new goal to achieve zero emissions municipal facilities and operations by 2035. Zero emissions buildings are super energy efficient, all-electric, and fueled solely by renewable energy. To reach the 2035 goal, the City must begin to electrify its end uses - that is, to shift away from using fossil fuels including natural gas, gasoline, diesel fuel, and other carbon-heavy fuels in municipal operations. The City has transitioned its electricity accounts to 100% renewable electricity procured by San Diego Community Power and is supporting all departments in the implementation of the Zero Emissions Municipal Building and Operations Policy (900-03).

The Department's CIP funds are dedicated to projects that deliver electrification benefits, energy efficiency improvements, and associated energy cost savings. Projects may include deep energy retrofits of existing buildings to increase efficiency and eliminate emissions via electrification of energy systems, along with installation of renewable energy technologies, such as solar photovoltaic (PV), microgrids and battery storage to increase resiliency at critical facilities, and electric vehicle charging infrastructure.

2023 CIP Accomplishments

The Department continues to support other City departments in the development of projects that meet Municipal Energy goals in alignment with the Zero Emissions Municipal Buildings & Operations Policy and the Climate Action Plan. Sustainability and Mobility Department did not execute any CIP funds in Fiscal Year 2023.

2024 CIP Goals

The Department will continue to support asset managing departments, Engineering & Capital Projects, and Department of General Services with staff and resources for the implementation of Council Policy 900-03, and the development of Fossil Fuel Elimination Plans for all city facilities. The Department will continue to develop partnerships with Energy Service Companies (ESCOs) to implement deep energy retrofits and electrification projects at city buildings. Sustainability and Mobility Department did not request any CIP funds for Fiscal Year 2024.



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Sustainability & Mobility

Sustainability & Mobility: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Total
Citywide Energy Improvements / ABT00003	\$ 14,440,129	\$ -	\$ 227,865,339	\$ 242,305,468
Total	\$ 14,440,129	\$ -	\$ 227,865,339	\$ 242,305,468



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Sustainability & Mobility

Citywide Energy Improvements / ABT00003

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hawes, Lindsey
Duration:	2010 - 2040		858-627-3352
Improvement Type:	Betterment		lhawes@sandiego.gov

Description: This annual allocation will provide for energy efficiency improvements in City facilities. Projects typically address lighting, air conditioning, chiller, pumping and fan systems, invertors, and City-owned solar systems. Newer, more efficient technologies greatly reduce energy consumption.

Justification: Energy efficiency improvements repay capital costs in one to nine years, depending upon the project. The energy savings continue each year thereafter. Energy audits are performed in a variety of City-owned facilities to identify opportunities for energy savings.

Operating Budget Impact: There will be energy cost savings related to the energy efficiency projects for various City departments.

Relationship to General and Community Plans: These projects are consistent with applicable community plans, are in conformance with the City's General Plan, and help to implement the City's Climate Action Plan.

Schedule: Projects will be scheduled on a priority basis in accordance with the Municipal Energy Strategy Plan.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ -	\$ 45,598	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,598
GEGF California Master Lease Agreement	400867	-	10,031,381	-	(10,031,381)	-	-	-	-	-	-	-
Metro Sewer Utility - CIP Funding Source	700009	323,790	833,060	-	-	8,661	5,358	3,677	-	-	-	1,174,546
Muni Sewer Utility - CIP Funding Source	700008	22,072	1,026,144	-	-	1,658,495	41,074	31,296	237,290	-	-	3,016,371
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	235,831,380	235,831,380
Water Utility - CIP Funding Source	700010	163,760	1,994,325	-	-	32,294	25,251	21,944	-	-	-	2,237,573
Total		\$ 509,621	\$ 13,930,507	\$ -	\$ (10,031,381)	\$ 1,699,450	\$ 71,683	\$ 56,917	\$ 237,290	\$ -	\$ 235,831,380	\$ 242,305,468

Unfunded Needs List

Sustainability & Mobility

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Citywide Energy Improvements / ABT00003	\$ 242,305,468	\$ 235,831,380	97.33 %	This annual allocation will provide for energy efficiency improvements in City facilities. Projects typically address lighting, air conditioning, chiller, pumping and fan systems, invertors, and City-owned solar systems. Newer, more efficient technologies greatly reduce energy consumption.
Total		\$ 235,831,380		

Transportation



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The Transportation Department's Capital Improvements Program provides for the installation and improvement of various transportation infrastructure and systems. The Department plans and programs right-of-way capital improvement projects including resurfacing of asphalt streets, reconstruction of concrete streets and sidewalks, rehabilitation of bridges, construction of pedestrian, bicycle, and vehicular improvements, and upgrading obsolete streetlight circuits.

2023 CIP Accomplishments

In Fiscal Year 2023, the Transportation Department, in coordination with the Engineering & Capital Projects Department, completed capital projects including the construction of many pedestrian, bikeway, roadway, and traffic improvement projects. Many of these projects help to reach Climate Action Plan goals. During Fiscal Year 2023, the City paved 52.7 miles and slurry sealed 136.6 miles of streets.

Transportation projects that were completed in Fiscal Year 2023 include:

- 19th, 25th & Imperial Avenue TS Upgrades (B15007)
- 28th Street (Island Ave-Clay St) Rd Imp UU9 (B17070)
- 31st Street UUD (Market St - L St) (B13143)
- 32nd & Norman Scott Rd TS Upgrade (B15005)
- 32nd Street UUD (Market St - F St) (B13144)
- 36th St & El Cajon Bl Traffic Signal (B13138)
- 3rd Ave @ Washington St Traffic Signal (B14062)
- 63rd St-Broadway to Imperial-Sidewalk (B14039)
- AC Overlay Group 1502 (B15130)
- AC Overlay Group 1510, JOC6 (B15179)
- AC Overlay Group 1511, JOC7 (B15183)
- AC Overlay Group 1512, JOC8 (B15184)
- AC Water & Sewer Group 1018 (P) (B21087)
- ADA S/W La Jolla Shore & Calle Corta (B16101)
- ADACA Crown Point Missing Walkways GF 16 (B16095)
- ADACA Downtown CR 02nd & C PROW S26 (B18173)
- Agee St Urgent SD Replacement (B20147)
- Asphalt Resurfacing Group 1502 Option (B17094)
- Asphalt Resurfacing Group 1704 (B17147)
- Asphalt Resurfacing Group 1903 (B19211)
- Baker St/Shawnee Rd UUP Morena to Shawn (B15090)
- Balboa and Genesee TS Emergency (B22010)
- Block 2S1 (South Mission) Rd Imp UU977 (B18152)
- Block 3HH (Talmadge 3) Rd Imp UU352 (B17068)
- Block 7R Allied Gardens UUD (B12064)
- Block 8A (Golden Hill) Rd Imp UU494 (B17074)
- Brooklyn Street -61st to 63rd-Sidewalk (B18016)
- Cass St (Grand-Pacific) SL UU143 (B17007)

Transportation

- Cardiff St (Wade-Carlisle) Rd Imp UU10 (B17069)
- Centre City-New Traffic Signals (B18083)
- Changeable Message Signs in Centre City (B14086)
- Citywide Street Lights GF Group 15 (B15012)
- Coast Bl Sea Cave Emergency Stabilization Project (B20040)
- Complete Street for All of Us (P22001)
- Concrete Street Panel Group 1501 (B15199)
- Concrete Street Panel Group 1601 (B16026)
- Curb Ramp Improvement Group 2201-Navajo (B22099)
- Curb Ramp Improvement Group 2202-Navajo (B22098)
- Curb Ramp Improvement Group 2203-Navajo (B22068)
- Curb Ramp Improvement Group 2204 (B22106)
- District 4 Block 4-Z UUD (B00838)
- Division St @ Valencia Pky TS (B15008)
- Downtown Complete St Impl Phase 2 (B19143)
- Downtown Mobility Cycle Way Improvement (B17056)
- Fenton Pkwy Ext to Camino Del Rio N (P21004)
- HBP Eval & Construction Bridge Grp15 (B15126)
- Howard Avenue UUD (Park Bl - I-805) (B13146)
- Illion St (Gardena-Milton) Rd Imp UU624 (B17072)
- Jackson Dr & Winding Creek Dr TS (B15009)
- Kettner Blvd & A Street Ped Improvements (B17135)
- La Jolla Scenic Drive Paving (B20145)
- Mission Valley Traffic Flood Gates (B20041)
- Mission Village-Ronda to Qualcomm Sdwk (B15004)
- Moraga Ave Ph II-Moraga Ct to Monair UU (B00788)
- Moraga Ave to Idelwild UUD (B00726)
- Mt. Alifan (Genesee-Mt Everest) Rd Imp UU21 (B17073)
- Navajo PS (Lake Murray Blvd) Paving (B20150)
- N Bank SD Riv Bike Path & Park Lot Resur (B18221)
- Nimitz Bridge at NTC Rehabilitation (B15198)
- Pacific Beach Pipeline Paving (B20083)
- Peninsula Street paving Group 1 (B20080)
- Potomac St UUD (Calle Tres Lomas-Sea Breeze) (B12069)
- Rectangular Flashing Beacons Group 1802) (B18002)
- Rectangular Rapid Flash Beacons Grp 1903 (B19040)
- Sewer & AC Water Group 786 (P) (B22064)
- Sidewalk Replacement Group 1602 (B16028)
- Sidewalk Replacement Group 1604ma (B16030)
- Sidewalk Replacement Group 1901-NP & OB (B19012)

Transportation

- Southeastern Obstruction DIF 13 CR (B13106)
- Sparling St-Thorn to Streamview Sidewalk (B14161)
- Street Cartograph System Enhancement (B19005)
- Street Resurfacing Mission Bay (B19195)
- Sunset Cliffs Dr Coronado to Newport UUD (B00720)
- Torrey Pines Road Slope Restoration (S00877)
- Tourmaline and Pacific Beach Dr Sidewalk (B16052)
- Trench Paving Group 1901 (B19011)
- Trench Paving Group 2001 (B20051)
- Trench Paving Sewer & AC Water Grp 697A (B21015)
- Trojan Ave 56th to 60th UUD (B00718)
- W Bernardo Dr at Bernardo Ctr Dr Inter (RD20007)
- Woodrow (Calvocado-Armacost) Rd Imp UU16 (B17097)

In Fiscal Year 2023, the Department funded and programmed pedestrian countdown timers for 14 intersections, and 29 new streetlights throughout the City. Construction of the Park Boulevard Bus and Bikeway project was completed and over 70 miles of striping pans were delivered in Fiscal Year 2023.

As part of the Utilities Undergrounding Program, the Department installed 94 streetlights and 20 streetlights became operational in Fiscal Year 2023.

2024 CIP Goals

The City has a goal of maintaining the average pavement Overall Condition Index (OCI) at 70. To reach this goal, in Fiscal Year 2024, the Department would need to repair 468 miles of streets. Additionally, the Department's goal is to complete 40 bike lane miles in coordination with the City's resurfacing contracts, fund and program 5,000 linear feet of new sidewalks, optimize 10 traffic signal systems and add 50 non-communicating intersections to the citywide communication network.

Goals also include the establishment of new transportation projects including sidewalk and streetlight installations, streetlight circuit conversions, signal modifications, bridge rehabilitations, and the addition of bicycle facilities.

Transportation projects scheduled to begin construction in Fiscal Year 2024 include:

- 2nd & Cedar RRFB and Ped Refuge (B18047)
- 31st St & Market St School Traffic Signal (B15014)
- 32nd St PHII (Market-Imp) Rd Imp UU17 (B18141)
- 47th St & Solola TS (B20141)
- 54th-Market to Santa Margarita Sidwlk (B18158)
- 6th & Nutmeg Red Refuge Island (B20089)
- 6th & Palm Ped Refuge Island (B20090)
- AC W&S Grp 1048 (BL) (B23090)
- ACC Sewer Group 851 (BL) (B23089)
- ADA Greater North Park APS PROW-S12a (B18041)
- ADA Improvement Group 2301-Navajo (B23077)

Transportation

- ADA Improvement Group 2302-Navajo (B23078)
- ADA Improvement Group 2303-Navajo (B23079)
- ADA Mid-City MS TSW-1 (B18054)
- ADACA Estrella & El Cajon Blvd CR PROW (B22104)
- ADACA Linda Vista & Tait CR PROW (B22102)
- Allied Gardens Improv 3 (P) B20099)
- Alvarado 2nd Extension Pipeline (BL) (B22025)
- Aquarius/Cam. Ruiz TS (B19057)
- Ash Street Signal Mods (B18069)
- Audible Ped Sig & Ped Cntdwn timers 1901 (B19059)
- Balboa Ave TS Interconnect (B14084)
- Camino Del Rio West & Moore St Median (B19049)
- Chatsworth Blvd RRFB & Ped Refuge Island (B21117)
- Citywide Street Lights 1901 (B19052)
- Citywide Street Lights Group 1801 (B18012)
- District 1 Block 1-J UUD (B00836)
- Downtown Audibles S28 (B18163)
- ECB & 68th Street RRFB & Ped Refuge Island (B20092)
- ECB & Aragon Dr RRFB & Ped Refuge Island (B20091)
- El Cajon & Kansas Traffic Signal (B19060)
- El Cajon Blvd HAWKS (B22000)
- Elec Spd Signs Citywide 2200 (SG) (B22147)
- Elec Spd Signs Citywide 2201 (NSG) (B22148)
- Electronic Speed Signs on Acena Dr (B21016)
- Garnet & Everts Curb Extensions (B19041)
- Golfcrest (Jackson-Wandermere) Rd Imp UU584 (B18149)
- Hilltop PH (Boundary-Toyne) Rd Imp UU617 (B18153)
- HSIP Cycle 9 GR Impr (B20113)
- Implementation of TSCMP Group 2 (B17014)
- Install Audible Pedestrian System (B18049)
- Install Interconnect & Ethernet Network (B18052)
- Interconnect Upgrades by Streets (B15013)
- Kettner & Palm Pedestrian Hybrid Beacon (B18046)
- Mercado Dr at Del Mar Heights TS (B22046)
- Miramar, LJV, Genesee TSCMP Grp 3 (B17123)
- Montezuma Road Communications Upgrade (B17130)
- Morena Blvd & W. Bernardo Medians (B15015)
- Morena Pipeline (BL) (B22107)
- North Park Mini Park Ped Improvements (B17102)
- Otay Mesa/Nestor Communications Upgrade (B17129)

Transportation

- Regional Arterial Guardrail Group 1 (B17154)
- Rosecrans St Traffic Signal Upgrades (B21139)
- South Mission Beach SD Replacement (BL) (B23088)
- San Vicente PH I-II Rd Imp UU505-UU506 (B17098)
- Sea World Drive Sidewalk (B20059)
- Sidewalk Replacement Group 1902-CM (B19013)
- Sidewalk Replacement Group 1903-SE & CH (B19014)
- Signal Mods in Barrio Logan (B13010)
- Signal Mods at Various Locations (B16151)
- Southeastern SD Ped Countdown Timers (B17126)
- Southeastern Audibles S40 (B18165)
- Torrey Pines Rd Ped Hybrid Beacon (B20146)
- Traffic Signal Mods Grp 19-02 (B19071)
- Traffic Signal Upgrade (B18050)
- TSCMP Grop 1 Implementation (B16032)
- Undergrounding Resurfacing (SS) (B22145)
- University City Improv 1 (BL) (B22105)
- Uptown Audibles S3 (B18166)
- W. San Ysidro Bl & Sunset Lane RRFB (B18048)

In Fiscal Year 2024, the Department's Utilities Undergrounding Program plans to:

- Install approximately 37 streetlights
- Resurface/slurry seal approximately 1.8 miles of streets in project areas
- Install approximately 110 curb ramps

2024 Vision Zero Goals

The City also remains committed to the Vision Zero effort to eliminate all traffic fatalities and severe injuries in San Diego.

In the Fiscal Year 2024 Adopted Budget, \$51.8 million is being allocated to implement the City's Vision Zero goals, including \$16.4 million for bicycle facilities, \$0.3 million for guard rails, \$9.6 million for sidewalks, \$0.6 million for street lights, \$0.5 million for traffic calming measures, \$5.8 million for traffic signals, \$0.5 million for median installation, \$15.0 million for bridges, and \$3.2 million for street and road modifications.

The allocation of funds to projects is listed below:

Bicycle Facilities

- Bike Racks Citywide (O&M): \$50,000
- Bike Striping Citywide (O&M): \$400,000
- Safe & Sustainable Transportation All Ages & Abilities Team (STAAT) (O&M): \$1,100,000
- Bicycle Facilities (AIA00001): \$692,000
 - Hillcrest Improv 4 (BL) (New): \$642,000
 - Valencia Park Improv 2 (BL) (New): \$50,000

Transportation

- Coastal Rail Trail (S00951): \$9,700,000
- Normal Street Promenade (S22012): \$2,455,000
- West Valley River Crossing (S24004): \$2,000,000

Guard Rails

- Guard Rails (AIE00002): \$300,000
 - Torrey Pines Rd, Prospect-Coast Walk GR (B19056): \$200,000
 - Crown Point Guardrail (B18225): \$50,000
 - Regional Arterial Guardrail Group 1 (B17154): \$50,000

Sidewalks

- New Walkways (AIK00001): \$2,083,000
 - Genesee Ave-Chateau to Sauk Sidewalk (B15168): \$583,000
 - Saturn Boulevard Sidewalk Installation (New): \$1,500,000
- Sidewalk Repair and Reconstruction (AIK00003): \$2,000,000
 - Sidewalk Replacement Group 1902-CM (B19013): \$1,000,000
 - Sidewalk Replacement Group 1903-SE & CH (B19014): \$1,000,000
 - City Heights Sidewalks and Streetlights (S19005): \$2,500,000
 - Cypress Dr Cultural Corridor (S23011): \$2,000,000
 - Federal Blvd Sidewalk Improv & SW Upgrade (RD24000): \$1,000,000

Street Lights

- Street Light Circuit Upgrades (AIH00002): \$555,000
 - Pacific Beach 1 SL Series Circuit Conversion (B16119): \$555,000

Traffic Calming

- Traffic Calming (AIL00001): \$486,000
 - Kettner Boulevard & Palm Street Hybrid Beacon (B18046): \$216,000
 - RRFB 2401 (SG) (New): \$70,000
 - Flashing Beacons Citywide (NSG) (New): \$200,000

Traffic Signals

- Traffic Signal Modification (O&M): \$300,000
- Install Traffic Signal Interconnect System (AIL00002): \$846,000
 - Pacific Beach TS Interconnect Upgrades (B15065): \$346,000
 - Traffic Management Center (New): \$500,000
- Traffic Signals – Citywide (AIL00004): 3,526,400
 - 47th Street and Solola Avenue Traffic Signal (B20141): \$30,000
 - Division Street & Osborn Street Traffic Signal (B15047): \$707,400
 - El Cajon Blvd HAWKS (B22000): \$735,000
 - Mercado Dr @ Del Mar Heights Rd Traffic Signal (B22046): \$121,000
 - Mississippi Street and El Cajon Boulevard (B20140): \$97,000
 - Torrey Pines Road Pedestrian Hybrid Beacon (B20146): \$1,236,000

Transportation

- Fix the City's most dangerous intersections (New): \$600,000
- Traffic Signals Modifications (AIL00005): \$1,137,374
 - Signal Mods in Barrio Logan (B13010): \$487,374
 - Mid-City & Eastern Area Signal Mods (B17128): \$250,000
 - Fix the City's most dangerous intersections (New): \$400,000

Medians

- Median Installation (AIG00001): \$500,000
 - Fix the City's most dangerous intersections (New): \$500,000

Bridges

- El Camino Real to Via De LaValle (1/2 mile) (S00856): \$14,997,804

Street Road Modifications

- Market Street-47th to Euclid-Complete Street (S16061): \$300,000
- Streamview Drive Improvements Phase 2 (S18000): \$2,000,000
- University Ave Mobility (S00915): \$910,091



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Transportation

Transportation: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Total
5th Avenue Promenade / L22002	\$ 1,473,537	\$ -	\$ -	\$ 1,473,537
Airway Road Improvements / P19007	10,000	-	-	10,000
Alvarado Canyon Rd Realignment Project / S22005	4,031,046	-	35,768,954	39,800,000
Balboa Avenue Corridor Improvements / S00831	3,143,987	-	-	3,143,987
Barrio Logan Traffic Calming Truck Route / P22003	350,000	1,200,000	-	1,550,000
Bicycle Facilities / AIA00001	28,289,237	692,000	115,383,498	144,364,735
Bridge Rehabilitation / AIE00001	5,980,540	-	151,360,427	157,340,967
Bus Stop Improvements / AID00007	4,942	-	490,000	494,942
Camino Del Sur Widening - North / RD21005	4,591,403	-	1,236,456	5,827,859
Camino Del Sur Widening - South / RD21004	6,518,320	1,345,161	-	7,863,481
Carmel Mountain Road Widening / RD21006	1,832,206	-	545,574	2,377,780
Carroll Canyon Road Planning Study / P21000	800,000	-	-	800,000
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	20,768,154	-	-	20,768,154
City Heights Pedestrian Improvements / S15044	3,468,673	-	-	3,468,673
City Heights Sidewalks and Streetlights / S19005	1,000,000	2,500,000	-	3,500,000
Coastal Rail Trail / S00951	13,810,780	9,700,000	-	23,510,780
Cypress Dr Cultural Corridor / S23011	782,192	2,000,000	-	2,782,192
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	14,688,797	14,997,804	50,716,522	80,403,123
Federal Blvd Sidewalk Improv& SW Upgrade / RD24000	-	1,000,000	-	1,000,000
Fenton Pkwy Ext to Camino Del Rio N / RD23000	10,877,787	-	-	10,877,787
Georgia Street Bridge Improvements / S00863	17,946,526	-	(1,245,937)	16,700,589
Guard Rails / AIE00002	2,193,547	300,000	558,807	3,052,354
Installation of City Owned Street Lights / AIH00001	12,244,315	-	558,880,926	571,125,241
Install T/S Interconnect Systems / AIL00002	10,463,558	846,000	101,450,000	112,759,558
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	2,250,000	-	-	2,250,000
La Jolla Village Drive-I-805 Ramps / S00857	23,974,536	-	-	23,974,536
La Media Improv-Siempre Viva to Truck Rte / S22006	2,370,183	-	15,231,849	17,602,032
La Media Road Improvements / S15018	55,000,011	-	5,634,989	60,635,000
Market St-Euclid to Pitta-Improvements / S16022	592,500	-	4,976,600	5,569,100
Market Street-47th to Euclid-Complete Street / S16061	11,305,084	300,000	50,000	11,655,084
Median Installation / AIG00001	16,795,592	500,000	17,637,635	34,933,227
Miramar Road-I-805 Easterly Ramps / S00880	8,919,073	2,510,857	-	11,429,930
New Walkways / AIK00001	21,494,919	2,083,000	120,472,700	144,050,619
Normal Street Promenade / S22012	7,700,000	2,455,000	3,139,162	13,294,162
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	15,475,652	-	710,000	16,185,652
Old Otay Mesa Road-Westerly / S00870	15,947,516	-	-	15,947,516
OM Road T-9.2 & Traffic Signals T-35 / RD22002	3,134,395	-	-	3,134,395
Otay Mesa Truck Route Phase 4 / S11060	19,729,298	-	94,196	19,823,494
Palm Avenue Interstate 805 Interchange / S00869	9,218,663	-	34,895,916	44,114,579
Park Boulevard At-Grade Crossing / S15045	26,755,948	500,000	-	27,255,948
Playa del Sol Parkway / RD20000	3,123,640	-	-	3,123,640
S. Bancroft & Greely Unimproved Street / P22007	600,000	-	-	600,000
Sea World Dr/I5 Interchange Improvement / S00888	1,090,538	-	119,072,571	120,163,109
Sidewalk Repair and Reconstruction / AIK00003	23,766,404	2,000,000	119,884,592	145,650,996
Siempre Viva Road Improvements / P19006	10,000	-	-	10,000

Transportation

Project	Prior Fiscal Years	FY 2024 Adopted	Future Fiscal Years	Project Total
Spruce St Bridge Rehab / P23004	288,871	-	-	288,871
SR 163/Clairemont Mesa Blvd Interchange / S00905	18,349,718	-	(3,518)	18,346,200
SR 163/Friars Road / S00851	64,080,996	-	-	64,080,996
SR94/Euclid Av Interchange Phase 2 / S14009	6,869,800	-	-	6,869,800
State Route 56 Freeway Expansion / RD14000	22,983,843	-	-	22,983,843
Streamview Drive Improvements Phase 2 / S18000	10,589,081	2,000,000	4,582,760	17,171,841
Street Light Circuit Upgrades / AIH00002	13,145,209	555,000	18,907,000	32,607,209
Street Resurfacing and Reconstruction / AID00005	199,351,933	104,600,001	940,128,773	1,244,080,707
Sunset Cliffs Seawall Improvement / S23006	1,200,000	-	6,627,900	7,827,900
Torrey Meadows Drive Overcrossing / S10015	15,215,000	-	-	15,215,000
Traffic Calming / AIL00001	7,456,618	486,000	2,775,161	10,717,779
Traffic Signals - Citywide / AIL00004	13,442,438	3,526,400	34,025,565	50,994,403
Traffic Signals Modification / AIL00005	12,311,138	1,137,374	33,794,000	47,242,512
University Avenue Complete Street Phase1 / S18001	11,379,850	-	1,000,441	12,380,291
University Avenue Mobility / S00915	10,557,310	910,091	105,559	11,572,960
Utilities Undergrounding Program / AID00001	40,746,526	-	41,261,459	82,007,985
Via de la Valle Widening / RD11001	2,209,229	-	32,828,638	35,037,867
Village Center Loop Rd-N Carmel Valley Rd / S19002	3,800,000	-	49,200,000	53,000,000
West Valley River Crossing / S24004	-	2,000,000	-	2,000,000
W Mission Bay Dr Bridge Over SD River / S00871	150,910,113	-	-	150,910,113
Total	\$ 1,039,411,175	\$ 160,144,688	\$ 2,622,179,175	\$ 3,821,735,038

Transportation – Preliminary Engineering Projects

Airway Road Improvements / P19007

Priority Category: Medium

Priority Score: 65

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	Project
Capital Outlay Fund	400002	\$ 196	\$ 9,804	\$ -	\$ 10,000
Total		\$ 196	\$ 9,804	\$ -	\$ 10,000

Barrio Logan Traffic Calming Truck / P22003

Route

Priority Category: Medium

Priority Score: 57

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	Project
CIP Contributions from General Fund	400265	\$ -	\$ 350,000	\$ 1,200,000	\$ 1,550,000
Total		\$ -	\$ 350,000	\$ 1,200,000	\$ 1,550,000

Carroll Canyon Road Planning / P21000

Study

Priority Category: High

Priority Score: 87

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	Project
Mira Mesa - FBA	400085	\$ 245,940	\$ 512,670	\$ -	\$ 758,610
Mitigation Funds for Carroll Canyon Road	400843	41,390	-	-	41,390
Total		\$ 287,330	\$ 512,670	\$ -	\$ 800,000

S. Bancroft & Greely Unimproved / P22007

Street

Priority Category: Low

Priority Score: 43

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	Project
CIP Contributions from General Fund	400265	\$ 45,575	\$ 554,425	\$ -	\$ 600,000
Total		\$ 45,575	\$ 554,425	\$ -	\$ 600,000

Siempre Viva Road Improvements / P19006

Priority Category: Medium

Priority Score: 65

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	Project
Capital Outlay Fund	400002	\$ 196	\$ 9,804	\$ -	\$ 10,000
Total		\$ 196	\$ 9,804	\$ -	\$ 10,000

Transportation

Spruce St Bridge Rehab

/ P23004

Priority Category: Low

Priority Score: 49

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	Project
Infrastructure Fund	100012	\$ 66,323	\$ 133,677	\$ -	\$ 200,000
Developer Contributions CIP	200636	-	88,871	-	88,871
Total		\$ 66,323	\$ 222,548	\$ -	\$ 288,871

Transportation

5th Avenue Promenade / L22002

Trans - Roadway - Enhance/Scape/Medians

Council District:	3	Priority Score:	24
Community Planning:	Centre City	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Diab, Joseph
Duration:	2022 - 2028		619-533-4615
Improvement Type:	Betterment		jdiab@sandiego.gov

Description: This is a multi-phased project. The scope of Phase 1 includes the installation of barricades to prevent vehicular traffic from entering 5th Ave between Broadway and L Street during the closure hours. Phase 2 is the feasibility study for permanent closure of Fifth Avenue. Future phases will be determined based on the results of the feasibility study. Preliminary Engineering phase started within P21001 and the project was converted to a standalone project in Fiscal Year 2022.	Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.
Justification: The purpose of this project is to close 5th Ave between Broadway and K Street to vehicular traffic daily between 11 a.m. to 2 a.m. and use the space as pedestrian plaza. Pedestrian Plazas foster a more walkable, pedestrian-friendly environment.	Relationship to General and Community Plans: This project is consistent with the Gaslamp Community Plan and is in conformance with the City's General Plan.
	Schedule: Phases 1 and 2 began in Fiscal Year 2022. Phase 1 was completed in Fiscal Year 2023. Phase 2 is anticipated to be completed in Fiscal Year 2024. Future phases will be scheduled at a later date once the feasibility study has been completed.
	Summary of Project Changes: The project description, justification, and schedule have been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Parking Meter District - Downtown	200489	\$ 1,301,500	\$ 172,036	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,473,536
Total		\$ 1,301,500	\$ 172,036	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,473,536

Transportation

Alvarado Canyon Rd Realignment Project / S22005

Trans - Roadway

Council District:	7	Priority Score:	67
Community Planning:	Navajo	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2022 - 2032		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: Realignment of Alvarado Canyon Road to the intersection with Fairmount Ave and Mission Gorge Road, construction of a cul-de-sac on Alvarado Canyon Road, widening of Fairmount Ave from a four-lane Major Street to a 6-lane Major Street, a new two-lane connector road between Alvarado Canyon Road and Mission Gorge Place, widened sidewalks, bicycle and pedestrian improvements including buffered bike lanes and ADA compliant curb ramps and cross walks, storm drain upgrades, water quality features, upgrades to the existing triple-box culvert within Alvarado Creek, Alvarado Creek channel wall reconstruction, a new bridge over Alvarado Creek, traffic congestion improvements, roadway geometric improvements and utility relocations. Preliminary Engineering started within P18007 and the project was converted to a standalone project in Fiscal Year 2022.

Justification: The project purpose is to alleviate current and projected future traffic congestion on Fairmount Avenue, Mission Gorge Road, Alvarado Canyon Road, and the westbound I-8 off-ramp at Fairmount Ave, along with the adjoining intersections, and address localized flooding issues within the Grantville area north of Alvarado Creek. A project study report has been completed.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering started in Fiscal Year 2018 and was completed in Fiscal Year 2023. Design is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026. Further project schedule will be developed once the project design has been completed.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024. \$2.8 million in Transnet Extension and \$1.3 million of CIP Contributions from the General Fund funding was allocated to this project in Fiscal Year 2023 via City Council resolution. \$1.1 million in Navajo Urban DIF funding was removed from this project in Fiscal Year 2023 via City Council resolution. Total project cost increased by \$38.6 million and is an estimate that will be revised accordingly once design has been completed and scope of work is clearly defined.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,300,000
Debt Funded General Fund CIP Projects	400881	21,720	280	-	-	-	-	-	-	-	-	22,000
Navajo Urban Comm	400116	31,046	-	-	-	-	-	-	-	-	-	31,046
TransNet Extension Congestion Relief Fund	400169	1,205,123	1,472,877	-	-	-	-	-	-	-	-	2,678,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	35,768,954	35,768,954
Total		\$ 1,257,888	\$ 2,773,156	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,768,954	\$ 39,799,999

Transportation

Balboa Avenue Corridor Improvements / S00831

Trans - Roadway - Enhance/Scape/Medians

Council District:	2 6 7	Priority Score:	54
Community Planning:	Clairemont Mesa; Kearny Mesa	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Rekani, Ronak
Duration:	2015 - 2024		619-236-6251
Improvement Type:	Betterment		rfrekani@sandiego.gov

Description: This project provides improvements to Balboa Avenue (formerly known as State Route 274). The project is located between Interstate 5 and Interstate 805. The project will provide new sidewalks, improvements to curb ramps and medians, modification of existing traffic signals, bicycle facility improvements, and traffic calming measures through the corridor. The sidewalk improvement between Mount Culebra Avenue and Mount Everest Boulevard, and the addition of new Pedestrian Countdown Timers at various intersections between Interstate 5 and Interstate 805 have been completed. The second phase of improvements will consist of traffic signal modifications, landscaping of existing median, and various pedestrian improvements.

Justification: This project is funded by a State contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project was included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa and Kearny Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed. Construction of the first phase was completed in Fiscal Year 2014. Due to project planning delays, design of the second phase was completed in Fiscal Year 2018. Construction of the second phase began in Fiscal Year 2019 and was substantially completed in Fiscal Year 2020. The warranty period was completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 39,428	\$ 1,571	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,000
SR 209 & 274 Coop with State	400633	3,102,987	-	-	-	-	-	-	-	-	-	3,102,987
Total		\$ 3,142,416	\$ 1,571	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,143,987

Transportation

Bicycle Facilities / AIA00001

Trans - Bicycle Facilities (All Class.)

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hauser, Everett
Duration:	2010 - 2040		619-533-3012
Improvement Type:	New		erhauser@sandiego.gov

Description: This annual allocation provides for the installation of bike facilities including Class I, Class II, Class III, and Class IV bike facilities that are capital in nature, throughout the City.

Justification: This project will provide funding for various capital bike facilities.

Operating Budget Impact: The facilities will be maintained by the Transportation Department.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority and funding availability basis.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 162,961	\$ 284,147	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 447,109
CIP Contributions from General Fund	400265	40	-	-	-	-	-	-	-	-	-	40
Climate Equity Fund	100015	-	90,000	-	-	-	-	-	-	-	-	90,000
Downtown DIF (Formerly Centre City DIF)	400122	11,978,948	6,036,350	-	-	-	-	-	-	-	-	18,015,299
Gas Tax Fund	200118	-	9,919	-	-	-	-	-	-	-	-	9,919
Grant Fund - Federal	600000	291,522	-	-	8,144,000	-	-	-	-	-	-	8,435,522
Grant Fund - Other	600002	4,500,000	-	-	-	-	-	-	-	-	-	4,500,000
Grant Fund - State	600001	575,966	-	-	-	-	-	-	-	-	-	575,966
Infrastructure Fund	100012	66,176	58,526	692,000	-	-	-	-	-	-	-	816,702
Prop 42 Replacement - Transportation Relief Fund	200306	2	-	-	-	-	-	-	-	-	-	2
TransNet Extension Congestion Relief Fund	400169	1,756,338	2,478,340	-	-	2,000,000	2,000,000	2,000,000	2,000,000	-	-	12,234,678
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	99,239,498	99,239,498
Total		\$ 19,331,953	\$ 8,957,283	\$ 692,000	\$ 8,144,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ -	\$ 99,239,498	\$ 144,364,734

Transportation

Bridge Rehabilitation / AIE00001

Trans - Roadway - GRails/BRails/Safety

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2010 - 2040		619-533-3770
Improvement Type:	Replacement		gchui@sandiego.gov

Description: This annual allocation provides for the widening, replacement, or retrofitting of miscellaneous bridge rehabilitation projects.

Schedule: Projects are scheduled on a priority basis.

Justification: This project maintains an ongoing program to promote safety on City bridges. Funding is provided on an on-going basis.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 27,279	\$ 572,720	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Gas Tax Fund	200118	61	113,176	-	-	-	-	-	-	-	-	113,238
Grant Fund - Federal	600000	1,848,020	233,119	-	17,706	-	-	-	-	-	-	2,098,845
Grant Fund - State	600001	398,561	30,700	-	-	-	-	-	-	-	-	429,261
Infrastructure Fund	100012	-	36,216	-	-	-	-	-	-	-	-	36,216
Prop 42 Replacement - Transportation Relief Fund	200306	186,762	-	-	-	-	-	-	-	-	-	186,762
TransNet Extension Congestion Relief Fund	400169	350,694	955,299	-	-	200,000	200,000	200,000	200,000	-	-	2,105,993
TransNet Extension RTCI Fee	400174	309,494	918,438	-	-	-	-	-	-	-	-	1,227,931
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	150,542,721	150,542,721
Total		\$ 3,120,871	\$ 2,859,669	\$ -	\$ 17,706	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ 150,542,721	\$ 157,340,967

Transportation

Bus Stop Improvements / AID00007

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Puente, Edgar
Duration:	2010 - 2040		619-527-7527
Improvement Type:	Betterment		epuente@sandiego.gov

Description: This annual allocation will provide for the installation of improvements such as bus pads and sidewalks near bus stops citywide. This project is funded by the City's share of bus stop advertising revenue. Funding for the project was provided per terms of an agreement with San Diego Metropolitan Transit System (MTS) in Fiscal Years 2010 through 2015. This agreement is expected to be extended through Fiscal Year 2029.

Justification: Pavement at bus stops may be damaged by rippling and potholing caused by friction from bus tires when buses decelerate, accelerate, or turn. This project provides for replacing paving at bus stops with stronger pavement sections. This extends pavement life and reduces maintenance costs. Also, this project may include sidewalk betterments at bus stops that improve access and bus passenger loading area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Bus Stop Capital Improvement Fund	400691	\$ -	\$ 4,942	\$ -	\$ -	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ -	\$ 494,942
Total		\$ -	\$ 4,942	\$ -	\$ -	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ -	\$ 494,942

Transportation

Camino Del Sur Widening - North / RD21005

Trans - Roadway

Council District:	5	Priority Score:	50
Community Planning:	Torrey Highlands	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Busby, Breanne
Duration:	2021 - 2024		619-533-3710
Improvement Type:	New		bbusby@sandiego.gov

Description: This project provides for the design and construction of Camino Del Sur North as a 4/6 lane major/urban road from SR-56/Torrey Santa Fe to Carmel Mountain Road. This is project T-3.1B in the Torrey Highlands Public Facilities Financing Plan. This project is partially funded by credits to the developer against the FBA and partially in cash.

Justification: This project implements the Torrey Highlands Subarea Plan and associated Transportation Phasing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: The project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project is being constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2021 and was completed in Fiscal Year 2023. Reimbursement payments to the developer began in Fiscal Year 2021 and are expected to be finalized in Fiscal Year 2024.

Summary of Project Changes: The portion of the cost that is being reimbursed via cash payment has increased for Fiscal Year 2024, resulting in a \$2.8 million increase to the total CIP budget.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 4,591,402	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,591,402
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,236,456	1,236,456
Total		\$ 4,591,402	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,236,456	\$ 5,827,858

Transportation

Camino Del Sur Widening - South / RD21004

Trans - Roadway

Council District:	5	Priority Score:	49
Community Planning:	Torrey Highlands; Rancho Penasquitos	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Busby, Breanne
Duration:	2021 - 2025		619-533-3710
Improvement Type:	New		bbusby@sandiego.gov

Description: This project provides for the design and construction of Camino Del Sur South as a two-lane modified collector street from Carmel Mountain Road to approximately 1,600 feet north of Park Village Road. The project includes a roundabout with sound attenuation at the Camino Del Sur/Dormouse intersection. This is project T-3.1A in the Torrey Highlands Public Facilities Financing Plan, and project T-4B in the Rancho Peñasquitos Public Facilities Financing Plan. This project is partially funded by credits to the developer against the FBA and partially in cash.

Justification: This project implements the Torrey Highlands Subarea Plan, Rancho Peñasquitos Community Plan, and associated Transportation Phasing Plans.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: The project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project is being constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2021 and was completed in Fiscal Year 2023. Reimbursement payments to the developer began in Fiscal Year 2021 and are expected to be finalized in Fiscal Year 2024.

Summary of Project Changes: The portion of the cost that is being reimbursed via cash payment has increased for Fiscal Year 2024, resulting in a \$4.7 million increase to the total CIP budget.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Rancho Penasquitos FBA	400083	\$ 2,807,116	\$ 1,246,303	\$ 1,345,161	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,398,580
Torrey Highlands	400094	1,311,979	-	-	-	-	-	-	-	-	-	1,311,979
West Pac Contrib Torrey High	400096	1,152,921	-	-	-	-	-	-	-	-	-	1,152,921
Total		\$ 5,272,016	\$ 1,246,303	\$ 1,345,161	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,863,480

Transportation

Carmel Mountain Road Widening / RD21006

Trans - Roadway

Council District:	5	Priority Score:	50
Community Planning:	Torrey Highlands	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Busby, Breanne
Duration:	2021 - 2024		619-533-3710
Improvement Type:	New		bbusby@sandiego.gov

Description: This project provides for the design and construction of Carmel Mountain Road as a four-lane major street, complete with median improvements from Camino Del Sur to the existing terminus of the road in Rancho Peñasquitos. This widening was divided into four phases. Three phases have been completed. The final phase is the widening from Via Panacea south to Camino Del Sur. This is project T-5.2 in the Torrey Highlands Public Facilities Financing Plan. This project is partially funded by credits to the developer against the FBA and partially in cash.

Justification: This project implements the Torrey Highlands Subarea Plan and associated Transportation Phasing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: The project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: The final phase of this project is being constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2021 and was completed in Fiscal Year 2023. Reimbursement payments to the developer began in Fiscal Year 2021 and are expected to be finalized in Fiscal Year 2024.

Summary of Project Changes: The portion of the cost that is being reimbursed via cash payment has increased for Fiscal Year 2024, resulting in a \$704,629 increase to the total CIP budget.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 1,823,519	\$ 8,686	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,832,205
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	545,574	545,574
Total		\$ 1,823,519	\$ 8,686	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	545,574	\$ 2,377,779

Transportation

Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841

Trans - Bridge - Vehicular

Council District:	1 6	Priority Score:	73
Community Planning:	Mira Mesa; Torrey Pines	Priority Category:	High
Project Status:	Warranty	Contact Information:	Rekani, Ronak
Duration:	2000 - 2025		619-236-6251
Improvement Type:	New		rfrekani@sandiego.gov

Description: This project provides for a modified four-lane collector street from Sorrento Valley Road, under Interstate 805, to Scranton Road as part of a joint project with Caltrans. Carroll Canyon Road will include Class II bike lanes and direct access ramps onto Interstate 805 from Carroll Canyon Road to the Interstate 5 interchange. This is project T-29 in the Mira Mesa Public Facilities Financing Plan.

Justification: The Carroll Canyon Road extension project is necessary according to the community plan and the average daily trip forecast of 25,000 vehicles per day. Currently, there is no roadway and the traffic is pushed to Mira Mesa Boulevard, which is over capacity. This project will improve traffic circulation in the area.

Operating Budget Impact: The operating and maintenance funding for this project was included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was scheduled in Fiscal Year 2005 and rescheduled to Fiscal Year 2009 due to changes in scope and alignment. Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2010 and was substantially completed in Fiscal Year 2018. Caltrans-funded post-construction activity for a retaining wall was continued through Fiscal Year 2023 to meet Caltrans requirements. The warranty period is anticipated to end in Fiscal Year 2025.

Summary of Project Changes: Project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 6,131,929	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,131,929
Mira Mesa - FBA	400085	2,138,984	168,893	-	-	-	-	-	-	-	-	2,307,877
Mitigation Funds for Carroll Canyon Road	400843	2,700,000	-	-	-	-	-	-	-	-	-	2,700,000
Torrey Pines - Urban Community	400133	149,522	478	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	9,478,347	-	-	-	-	-	-	-	-	-	9,478,347
Total		\$ 20,598,782	\$ 169,370	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,768,153

Transportation

City Heights Pedestrian Improvements / S15044

Trans - Ped Fac - Sidewalks

Council District:	9	Priority Score:	80
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Warranty	Contact Information:	Kay, Daniel
Duration:	2015 - 2024		619-533-7159
Improvement Type:	New		kay@civiccommunities.com

Description: This project will remove, replace and install new sidewalks, curbs, gutters, and pedestrian ramps. New streetlights will be installed as needed. Streets impacted by construction will be repaved. The City Heights Pedestrian Improvement Projects includes improvement projects in the Colina Del Sol area and on East Euclid Avenue.

Justification: This project will advance the visions and goals of the community by improving public safety by providing streetlights, improving walkability by installing sidewalks, curbs, gutters, street improvements, and ADA pedestrian ramps and providing essential capital improvements for an area with a high percentage of low and moderate-income families, as well as, disabled persons who rely heavily on walking as a means of travel, while helping to develop a cohesive and attractive walking system that provides links within the area and to surrounding neighborhoods.

Operating Budget Impact: The operating and maintenance funding for this project was included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2020.

Summary of Project Changes: Total project cost decreased by \$100,000 due to removal of project closeout punch list items. The project schedule has been updated for Fiscal Year 2024. This project is complete and is expected to be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
99A(TE)Bonds(Oper)-City Hts	400308	\$ 19,372	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,372
CH-TAB 2010A (TE) Proceeds	400694	3,373,897	4,483	-	-	-	-	-	-	-	-	3,378,380
CH-TAB 2010B (T) Proceeds	400695	70,920	-	-	-	-	-	-	-	-	-	70,920
Total		\$ 3,464,189	\$ 4,483	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,468,672

Transportation

City Heights Sidewalks and Streetlights / S19005

Trans - Ped Fac - Sidewalks

Council District:	9	Priority Score:	74
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Kay, Daniel
Duration:	2018 - 2025		619-533-7159
Improvement Type:	New		kay@civiccommunities.com

Description: The City Heights Sidewalks and Streetlights project will provide for hardscape improvements along East Euclid Avenue between Dwight Street to just south of Myrtle Avenue. The project will remove, replace and install new sidewalks, curbs, gutters and pedestrian ramps. New streetlights will be installed as needed. Streets impacted by construction will be repaved.

Justification: This project will improve public safety by providing streetlights; improving walkability by installing sidewalks, curbs, gutters, street improvements, and ADA pedestrian ramps; providing essential capital improvements for the area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2024. The project is anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024. Total project cost decreased by \$100,000 due to revised cost estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CH-TAB 2010A (TE) Proceeds	400694	\$ 273,681	\$ 565,008	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 838,689
CH-TAB 2010B (T) Proceeds	400695	161,311	-	-	-	-	-	-	-	-	-	161,311
Infrastructure Fund	100012	-	-	2,500,000	-	-	-	-	-	-	-	2,500,000
Total		\$ 434,991	\$ 565,008	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,500,000

Transportation
Coastal Rail Trail / S00951

Trans - Bicycle Facilities (All Class.)

Council District:	1 6	Priority Score:	82
Community Planning:	La Jolla; University	Priority Category:	High
Project Status:	Continuing	Contact Information:	Rekani, Ronak
Duration:	2002 - 2029		619-236-6251
Improvement Type:	New		rfrekani@sandiego.gov

Description: This project is the Gilman Drive segment of the regional 40-mile bicycle corridor. The proposed alignment will follow Gilman Drive between La Jolla Village Drive and Interstate 5, installing a one-way protected cycle-track in each direction and a continuous sidewalk on the west side of the road.

Justification: This project is part of a larger multi-jurisdictional project, which proposes a bikeway along the coast in the cities of Oceanside, Encinitas, Solana Beach, Carlsbad, Del Mar, and San Diego. It is intended to provide regional connectivity for both commuting bicyclists and recreational activities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla and University Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2013. Design and environmental documents were scheduled to be completed in Fiscal Year 2014, but due to revised project scope, began in Fiscal Year 2017. The environmental phase was completed in Fiscal Year 2022. The design and right-of-way phases are anticipated to complete in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2025 and be substantially completed in Fiscal Year 2026. A two-year mitigation period will follow construction with project close-out expected in Fiscal Year 2029.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 17,468	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,468
Grant Fund - Federal	600000	1,817,521	-	-	-	-	-	-	-	-	-	1,817,521
Grant Fund - Other	600002	64,579	-	-	-	-	-	-	-	-	-	64,579
Prop A-(Bikeway)	400158	212,227	-	-	-	-	-	-	-	-	-	212,227
TransNet Extension Congestion Relief Fund	400169	2,167,314	2,307,946	9,700,000	-	-	-	-	-	-	-	14,175,260
TransNet Extension RTCI Fee	400174	-	7,223,724	-	-	-	-	-	-	-	-	7,223,724
Total		\$ 4,279,110	\$ 9,531,669	\$ 9,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,510,780

Transportation

Cypress Dr Cultural Corridor / S23011

Trans - Roadway - Enhance/Scape/Medians

Council District:	8	Priority Score:	53
Community Planning:	San Ysidro	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Schultz, Louis
Duration:	2023 - 2029		619-533-5138
Improvement Type:	Betterment		lschultz@sandiego.gov

Description: This project provides for the installation of new pedestrian, bicycle, and lighting improvement along Cypress Drive from E San Ysidro Blvd to 450 feet north of Sellsway Street. The work will include new traffic calming devices, pedestrian striping enhancements, streetlights, and signage. A feasibility study started in P22002 and was converted to a standalone project in Fiscal Year 2023.

Justification: These improvements will improve pedestrian and bicycle safety along Cypress Drive.

Operating Budget Impact: The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: Design phase began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2024. Construction schedule is contingent upon community feedback.

Summary of Project Changes: This is a newly published project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024		FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
					Anticipated								
Climate Equity Fund	100015	\$ 169,120	\$ 613,071	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,782,192
Total		\$ 169,120	\$ 613,071	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,782,192

Transportation

El Camino Real to ViaDeLaValle (1/2 mile) / S00856

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	82
Community Planning:	N Cty Future Urbanizing Area - Subarea 2	Priority Category:	High
Project Status:	Continuing	Contact Information:	Rekani, Ronak
Duration:	2000 - 2033		619-236-6251
Improvement Type:	Widening		rfrekani@sanidiego.gov

Description: This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. This project will also provide for improvements on eastbound Via de la Valle as far as northbound El Camino Real.

Justification: This project will replace the existing bridge and modify the segment of El Camino Real between Via de la Valle and San Dieguito Road in order to ensure a structurally sound bridge over the San Dieguito River, alleviate problems associated with high flood events, improve pedestrian and vehicular access to nearby coastal and recreational resources, relieve traffic congestion, and improve consistency with the adopted land-use plan for the project area.

Operating Budget Impact: The operating and maintenance funding for this project was included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Fairbanks Ranch Country Club Specific Plan and the North City Future Urbanizing Area Framework Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process for CEQA began in Fiscal Year 2007 and was completed in Fiscal Year 2017. NEPA was completed in Fiscal Year 2018. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2025. Land acquisition began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2024.

Construction schedule is contingent upon funding being available. A five-year plant establishment and mitigation period is anticipated to begin after construction completion.

Summary of Project Changes: The total project cost has increased by \$18.6 million due to an updated construction cost estimate. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 1,635,437	\$ 15,916	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,651,354
Fairbanks Country Club-Fac Dev	400097	730,540	6,021	-	-	-	-	-	-	-	-	736,561
Grant Fund - Federal	600000	5,453,821	1,932,352	-	43,105,789	-	-	-	-	-	-	50,491,962
Pacific Highlands Ranch FBA	400090	82,368	713,932	14,997,804	-	-	-	-	-	-	-	15,794,104
Private & Others Contrib-CIP	400264	157,000	-	-	-	-	-	-	-	-	-	157,000
Sub Area-2	400101	628,442	1,102,558	-	-	-	-	-	-	-	-	1,731,000
TransNet (Prop A 1/2% Sales Tax)	400156	511,851	-	-	-	-	-	-	-	-	-	511,851
TransNet Extension Congestion Relief Fund	400169	839,278	-	-	-	-	-	-	-	-	-	839,278
TransNet Extension RTCI Fee	400174	192	879,089	-	-	-	-	-	-	-	-	879,281
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	7,610,733	7,610,733
Total		\$ 10,038,929	\$ 4,649,867	\$ 14,997,804	\$ 43,105,789	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,610,733	\$ 80,403,123

Transportation

Federal Blvd Sidewalk Improv& SW Upgrade / RD24000

Trans - Ped Fac - Sidewalks

Council District:	9	Priority Score:	46
Community Planning:	Mid-City: City Heights	Priority Category:	Low
Project Status:	New	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2024 - 2025		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: This project is setup for the reimbursement to a non-profit organization to subsidize portion of the design and construction of the street improvements on Federal Blvd. between Home Ave and Sunshine Berardini Field Park.

Justification: The Project will enhance safety and provide pedestrian access on the south side of Federal Blvd.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: This project will be designed and constructed by a non-profit pursuant to an executed reimbursement agreement with the City of San Diego. The schedule will be revised as the project progresses.

Summary of Project Changes: This is a newly published project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Climate Equity Fund	100015	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Transportation

Fenton Pkwy Ext to Camino Del Rio N / RD23000

Trans - Roadway

Council District:	9	Priority Score:	68
Community Planning:	Mission Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Palaseyed, Abi
Duration:	2023 - 2028		619-533-4654
Improvement Type:	New		apalaseyed@sandiego.gov

Description: The project consists of an all-weather bridge extending Fenton Parkway south over the San Diego River to Camino Del Rio North at grade with the trolley crossing, with left turn lanes from southbound Fenton Parkway to Camino Del Rio North and Eastbound Camino Del Rio North to Fenton Parkway, and traffic signal modifications at the intersection of Camino Del Rio North and Fenton Parkway.

Justification: The Mission Valley Community Plan affirms the necessity of extending Fenton Parkway over the San Diego River to Camino Del Rio North to improve long-term local and regional circulation. Per the term of the Purchase and Sale Agreement for the former San Diego County Credit Union Stadium, California State University (CSU) agreed to build the bridge as part of the San Diego State University Mission Valley Campus Master Plan. On December 6, 2022, the City and CSU entered into a Memorandum of Understanding (MOU) regarding the design, permitting and construction of the Bridge.

Operating Budget Impact: The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: The project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The MOU between the City and CSU took effect in Fiscal Year 2023. Design began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2027 and be completed in Fiscal Year 2028. The project is anticipated to close in Fiscal Year 2028.

Summary of Project Changes: This is a newly published project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Capital Outlay-Mission Valley Trans	400874	\$ 2,003,077	\$ 6,496,945	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,500,023
Miss City Pwy Brdg/S D River	400247	2,377,764	-	-	-	-	-	-	-	-	-	2,377,764
Total		\$ 4,380,841	\$ 6,496,945	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,877,787

Transportation

Georgia Street Bridge Improvements / S00863

Trans - Bridge - Vehicular

Council District:	3	Priority Score:	69
Community Planning:	Greater North Park	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	1999 - 2024		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for seismic and structural improvements of the bridge and the adjacent retaining walls.

Justification: This bridge has severe spalling due to age and has severe height limitations which need to be corrected. Trucks continue to hit the low arches of the bridge.

Operating Budget Impact: The operating and maintenance funding for this project was included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process was completed in Fiscal Year 2013. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2017 and was substantially completed in Fiscal Year 2019. The warranty period was completed in Fiscal Year 2021. Project is anticipated to close in Fiscal Year 2024 following the grant closeout.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 168,692	\$ 575	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 169,267
Debt Funded General Fund CIP Projects	400881	-	641,370	-	-	-	-	-	-	-	-	641,370
Grant Fund - Federal	600000	13,276,057	830,937	-	(1,245,937)	-	-	-	-	-	-	12,861,056
Infrastructure Fund	100012	19,338	-	-	-	-	-	-	-	-	-	19,338
TransNet (Prop A 1/2% Sales Tax)	400156	452,435	-	-	-	-	-	-	-	-	-	452,435
TransNet Bond Proceeds	400160	51,000	-	-	-	-	-	-	-	-	-	51,000
TransNet Extension Congestion Relief Fund	400169	2,393,911	112,211	-	-	-	-	-	-	-	-	2,506,121
Total		\$ 16,361,431	\$ 1,585,093	\$ -	\$ (1,245,937)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,700,588

Transportation

Guard Rails / AIE00002

Trans - Roadway - GRails/BRails/Safety

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rust, Phillip
Duration:	2010 - 2040		619-533-3714
Improvement Type:	Replacement		prust@sandiego.gov

Description: This annual allocation provides for installing new and replacing old guard rails along streets where needed.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location will occasionally show that some minor improvements in the area would help to reduce the number and/or severity of accidents. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 2,147	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,147
Debt Funded General Fund CIP Projects	400881	240,001	120,000	-	-	-	-	-	-	-	-	360,001
Gas Tax Fund	200118	-	1,000	-	-	-	-	-	-	-	-	1,000
General Fund Commercial Paper Notes	400869	171,274	104,075	-	-	-	-	-	-	-	-	275,349
Grant Fund - Federal	600000	99,262	591,831	-	-	-	-	-	-	-	-	691,093
Grant Fund - State	600001	-	128,400	-	-	-	-	-	-	-	-	128,400
Infrastructure Fund	100012	-	-	250,000	-	-	-	-	-	-	-	250,000
TransNet Extension RTCI Fee	400174	382,080	353,477	50,000	-	-	-	-	-	-	-	785,557
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	558,807	558,807
Total		\$ 892,617	\$ 1,300,929	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 558,807	\$ 3,052,354

Transportation

Install T/S Interconnect Systems / AIL00002

Trans - Signals - Traffic Signals

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Celniker, Steve
Duration:	2010 - 2040		619-533-3611
Improvement Type:	Replacement		scelniker@sandiego.gov

Description: This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide.

Schedule: Projects will be scheduled on a priority basis.

Justification: This project provides for increased traffic signal coordination which will reduce traffic congestion.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Belmont/Mission Beach Develop	400185	\$ 7,665	\$ 192,334	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
CIP Contributions from General Fund	400265	300,985	25,436	-	-	-	-	-	-	-	-	326,421
College Area	400127	354	109,646	-	-	-	-	-	-	-	-	110,000
Infrastructure Fund	100012	109,325	1,000	-	-	-	-	-	-	-	-	110,325
Lusk-Gen'l Traffic Imprvmts	400211	69,000	-	-	-	-	-	-	-	-	-	69,000
Otay Mesa/Nestor Urb Comm	400125	123,874	176,126	-	-	-	-	-	-	-	-	300,000
SR 209 & 274 Coop with State	400633	206,308	763,992	-	-	-	-	-	-	-	-	970,300
TransNet Extension Congestion Relief Fund	400169	2,508,485	361,917	846,000	-	100,000	100,000	100,000	100,000	-	-	4,116,401
TransNet Extension RTCI Fee	400174	1,240,900	4,266,210	-	-	-	-	-	-	-	-	5,507,110
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	101,050,000	101,050,000
Total		\$ 4,566,896	\$ 5,896,661	\$ 846,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 101,050,000	\$ 112,759,557

Transportation

Installation of City Owned Street Lights / AIH00001

Trans - Roadway - Street Lighting

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Celniker, Steve
Duration:	2010 - 2040		619-533-3611
Improvement Type:	New		scelniker@sandiego.gov

Description: This annual allocation provides for the installation of new streetlights, and the replacement of existing streetlights, where needed.

Justification: Additional streetlights will increase the level of lighting for motorists, bicyclists, and pedestrians on public streets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 401,475	\$ 20,284	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 421,759
CIP Contributions from General Fund	400265	510,871	78,296	-	-	-	-	-	-	-	-	589,168
Climate Equity Fund	100015	192,460	2,582,640	-	-	-	-	-	-	-	-	2,775,100
Debt Funded General Fund CIP Projects	400881	1,918,818	681,781	-	-	-	-	-	-	-	-	2,600,599
El Cajon Boulevard MAD Fund	200095	447,515	2,485	-	-	-	-	-	-	-	-	450,000
Gas Tax Fund	200118	12,281	808	-	-	-	-	-	-	-	-	13,089
Grant Fund - State	600001	74,157	195,843	-	-	-	-	-	-	-	-	270,000
Infrastructure Fund	100012	48,897	11,577	-	-	-	-	-	-	-	-	60,474
Sabre Springs-FBA	400082	-	490,728	-	-	-	-	-	-	-	-	490,728
San Pasqual Vly Dev Fd	400103	-	39,922	-	-	-	-	-	-	-	-	39,922
TransNet (Prop A 1/2% Sales Tax)	400156	1,350	-	-	-	-	-	-	-	-	-	1,350
TransNet Extension Congestion Relief Fund	400169	4,169,663	362,463	-	-	200,000	200,000	200,000	200,000	-	-	5,332,126
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	558,080,926	558,080,926
Total		\$ 7,777,488	\$ 4,466,826	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ 558,080,926	\$ 571,125,240

Transportation

Interstate 5 Underpass-Bikeway/Ped Conn / S00982

Trans - Bicycle Facilities (All Class.)

Council District:	1	Priority Score:	66
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2009 - 2024		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This project will link two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor and the Sorrento Valley Road multi-use bike/pedestrian path; and will pass under Interstate 5, just south of the Carmel Mountain Road interchange.

Justification: Currently, cyclists and pedestrians must use the shoulders of Carmel Valley Road to access the west side of Interstate 5. High traffic volumes coupled with commercial driveways and freeway ramps make it difficult for pedestrians and cyclists to travel from one side of the freeway to the other.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project T-5) and is in conformance with the City's General Plan. The project is also consistent with the City's 2011 Bicycle Master Plan and SANDAG's Regional Bicycle Plan.

Schedule: Caltrans has included this project as part of the Interstate 5 North Coast Corridor (NCC) Project. The project is environmentally cleared under the I-5 NCC Project. Caltrans and the City have entered into a cooperative agreement for this project. Caltrans is implementing the project and will control the project schedule and rate of project delivery.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 1,630,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,630,229
Carmel Valley Development Impact Fee	400855	619,771	-	-	-	-	-	-	-	-	-	619,771
Total		\$ 2,250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,250,000

Transportation

La Jolla Village Drive-I-805 Ramps / S00857

Trans - Bridge - Vehicular

Council District:	6	Priority Score:	56
Community Planning:	University	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Schultz, Louis
Duration:	2001 - 2027		619-533-5138
Improvement Type:	Widening		lschultz@sanidiego.gov

Description: This project converts the existing La Jolla Village Drive/Interstate 805 full cloverleaf interchange configuration to a partial cloverleaf configuration, including widening the overpass structure and approaches to provide three through lanes with an auxiliary lane in each direction. The project also provides for widening La Jolla Village Drive to eight lanes and constructing three lanes to the southbound on-ramp. Bike lanes will be included.

Justification: This project is needed to improve traffic circulation and safety in the University community per the North University City Public Facilities Financing Plan - Project C.

Operating Budget Impact: The operating and maintenance funding for this project was included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2001. Design was completed in Fiscal Year 2004. Caltrans awarded the construction contract in Fiscal Year 2011. Road construction was completed in Fiscal Year 2013. The plant establishment and monitoring period, which was delayed by environmental impacts and landscaping requirements, will continue through Fiscal Year 2025 as required by Caltrans. Warranty is anticipated to be completed in Fiscal Year 2027.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 23,291,214	\$ 547,407	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,838,622
Private & Others Contrib-CIP	400264	135,914	-	-	-	-	-	-	-	-	-	135,914
Total		\$ 23,427,128	\$ 547,407	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,974,536

Transportation

La Media Improv-Siempre Viva to Truck Rte / S22006

Trans - Roadway

Council District:	8	Priority Score:	70
Community Planning:	Otay Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2022 - 2028		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project will improve La Media Road from Siempre Viva to the Otay Truck Route to a three-lane facility with two southbound truck route lanes as well as one northbound lane for Customs and Border Protection vehicles. Additional project improvements include sidewalk, curb and gutters, streetlights, and curb ramps. This project was converted from B19020 (AIK00001 - New Walkways) in Fiscal Year 2022.

Justification: La Media Road is part of the designated Truck Route for the Otay Mesa Port of Entry. These improvements are needed to accommodate future development and future truck traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2025. The environmental and right-of-way phases began in Fiscal Year 2023 and are anticipated to be completed in Fiscal Year 2025. Construction phase schedule will be determined once design is completed, and funding is identified.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
TransNet Extension Congestion Relief Fund	400169	1,168,724	1,201,459	-	-	-	-	-	-	-	-	2,370,183
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	14,831,849	14,831,849
Total		\$ 1,168,723	\$ 1,201,458	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,831,849	\$ 17,602,031

Transportation

La Media Road Improvements / S15018

Trans - Roads/Widening/Reconfiguration

Council District:	8	Priority Score:	84
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2015 - 2030		619-533-3781
Improvement Type:	Widening		mashrafzadeh@sandiego.gov

Description: This project will improve and reconfigure La Media Road between SR-905 to Siempre Viva Road. La Media Road will be upgraded to a six-lane primary arterial from SR-905 to Airway Road and a five-lane major between Airway Road and Siempre Viva Road, with three southbound lanes and two northbound lanes. This project will also improve drainage at the intersection of La Media Road and Airway Road. Improvements from Siempre Viva to Otay Truck Route will be constructed under a different project.

Justification: La Media Road is part of the designated Truck Route for the Otay Mesa Port of Entry. These improvements are needed to accommodate future development and future truck traffic.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The design and environmental phases began in Fiscal Year 2018 and was completed in Fiscal Year 2023. Property acquisition began in Fiscal Year 2021 and was completed in Fiscal Year 2022. The construction phase began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2024. There will be a five-year wetland and vernal pool monitoring period after construction completion.

Summary of Project Changes: \$5.4 million in various funds were allocated to this project in Fiscal Year 2023 via City Council resolution. The project schedule has been updated for Fiscal Year 2024. The total project cost has increased by \$6.3 million due to revised construction cost and mitigation estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 119,359	\$ 148,140	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 267,500
Grant Fund - State	600001	22,700,000	-	-	-	-	-	-	-	-	-	22,700,000
Otay Mesa EIFD Capital Project Fund	400870	1,638,454	2,030,696	-	5,634,989	-	-	-	-	-	-	9,304,139
Otay Mesa Facilities Benefit Assessment	400856	5,366,528	137,472	-	-	-	-	-	-	-	-	5,504,000
Otay Mesa-East (From 39062)	400092	5,451,373	159,754	-	-	-	-	-	-	-	-	5,611,127
Otay Mesa-Eastern DIF	400100	1,017,934	178,185	-	-	-	-	-	-	-	-	1,196,119
Otay Water District Reimbursement S15018	400889	1,736,022	463,989	-	-	-	-	-	-	-	-	2,200,011
TransNet Extension Congestion Relief Fund	400169	11,027,248	36,856	-	-	-	-	-	-	-	-	11,064,104
TransNet Extension RTCI Fee	400174	-	2,788,000	-	-	-	-	-	-	-	-	2,788,000
Total		\$ 49,056,917	\$ 5,943,093	\$ -	\$ 5,634,989	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,635,000

Transportation

Market St-Euclid to Pitta-Improvements / S16022

Trans - Ped Fac - Sidewalks

Council District:	4	Priority Score:	50
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2016 - 2026		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This project provides for sidewalks, curb ramps, bicycle facility improvements, and additional streetlights on Market Street between Euclid Avenue and Pitta Street.

Justification: Improvements are needed on Market Street between Euclid Avenue and Pitta Street to enhance safety for bicycles and pedestrians. The project location is close to Malcolm X Library and Elementary Institute of Science.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 2017. Design began in Fiscal Year 2018. This project is being rescope, which is estimated to be completed in Fiscal Year 2026. Once rescope, the project duration and cost will be updated.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 522,999	\$ 69,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 592,500
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,976,600	4,976,600
Total		\$ 522,999	\$ 69,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,976,600	\$ 5,569,100

Transportation

Market Street-47th to Euclid-Complete Street / S16061

Trans - Roadway - Enhance/Scape/Medians

Council District:	4	Priority Score:	95
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Warranty	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2017 - 2025		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides pedestrian and bicycle focused infrastructure improvements to portions of three auto-oriented streets, including: Euclid Avenue, between Naranja Street and Guymon Street; Market Street, from 47th Street to east of Euclid Avenue; and Guymon Street in front of Horton Elementary School.

Justification: The purpose of this project is to increase the safety of children walking and cycling to school at Horton Elementary and Millennial Tech Middle School and make it more likely for community residents and visitors to choose walking or cycling as their mode of transportation within the community to access various destinations.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern: Encanto Neighborhoods Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and was completed in Fiscal Year 2020. Property Acquisition and Street Dedication began in Fiscal Year 2018 and were completed in Fiscal Year 2020. Construction began in Fiscal Year 2021 and was completed in Fiscal Year 2023. An additional three-year maintenance period began in Fiscal Year 2022 and will be completed in Fiscal Year 2025. The project is expected to close in Fiscal Year 2025.

Summary of Project Changes: The total project cost has increased by \$800,000 due to increased construction costs. \$450,000 of Encanto Neighborhoods DIF funding was allocated to this project in Fiscal Year via City Council ordinance. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 490,031	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 490,031
CI/Taxable TI Bonds 2007A	400337	177	-	-	-	-	-	-	-	-	-	177
CIP Contributions from General Fund	400265	32,000	-	-	-	-	-	-	-	-	-	32,000
Encanto Neighborhoods DIF	400864	1,196,165	3,835	300,000	-	-	-	-	-	-	-	1,500,000
Grant Fund - Federal	600000	3,520,213	386,787	-	-	-	-	-	-	-	-	3,907,000
TransNet Extension Congestion Relief Fund	400169	5,375,875	-	-	-	-	-	-	-	-	-	5,375,875
TransNet Extension RTCI Fee	400174	298,358	1,642	-	-	-	-	-	-	-	-	300,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	50,000	50,000
Total		\$ 10,912,819	\$ 392,264	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 11,655,084

Transportation

Median Installation / AIG00001

Trans - Roadway - Enhance/Scape/Medians

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Pence, Gary
Duration:	2010 - 2040		619-533-3184
Improvement Type:	New		gpence@sandiego.gov

Description: This annual allocation provides for the installation and improvements of medians, traffic circles, and roundabouts citywide.

Justification: This project provides for safety improvements where medians, traffic circles, and roundabouts are warranted.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 281,082	\$ 418,917	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,000
CIP Contributions from General Fund	400265	178,563	234,212	500,000	-	-	-	-	-	-	-	912,775
Gas Tax Fund	200118	-	211,817	-	-	-	-	-	-	-	-	211,817
Midway/Pacific Hwy Urban Comm	400115	-	727,300	-	-	-	-	-	-	-	-	727,300
Old San Diego - Urban Comm	400131	-	46,328	-	-	-	-	-	-	-	-	46,328
Prop 42 Replacement - Transportation Relief Fund	200306	55,662	-	-	-	-	-	-	-	-	-	55,662
Rancho Bernardo MAD Fund	200038	84,480	164,520	-	-	-	-	-	-	-	-	249,000
SR 209 & 274 Coop with State	400633	474,420	571,516	-	-	-	-	-	-	-	-	1,045,936
Talmadge MAD Fund	200076	28,050	-	-	-	-	-	-	-	-	-	28,050
TransNet (Prop A 1/2% Sales Tax)	400156	27,714	-	-	-	-	-	-	-	-	-	27,714
TransNet Extension Congestion Relief Fund	400169	5,133,050	8,157,961	-	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	17,291,011
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	13,637,635	13,637,635
Total		\$ 6,263,021	\$ 10,532,570	\$ 500,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 13,637,635	\$ 34,933,227

Transportation

Miramar Road-I-805 Easterly Ramps / S00880

Trans - Roadway

Council District:	6	Priority Score:	71
Community Planning:	University	Priority Category:	High
Project Status:	Warranty	Contact Information:	Schultz, Louis
Duration:	2001 - 2026		619-533-5138
Improvement Type:	Widening		lschultz@sanidiego.gov

Description: This two-phase project provides for widening Miramar Road to eight lanes from the Interstate 805 easterly on and off-ramps to 300 feet east of Eastgate Mall. It includes dual left-turn lanes at Eastgate Mall. Phase I constructed road improvements west of Eastgate Mall. Phase II will construct an exclusive right turn lane on westbound Miramar Road approaching Eastgate Mall and an exclusive right turn lane on southbound Eastgate Mall.

Justification: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Plan and Facilities Benefit Assessment Document per the North University City Public Facilities Financing Plan - Project 50.

Operating Budget Impact: The operating and maintenance funding for this project was included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I of the project was completed in September 2007. Construction of Phase II began in Fiscal Year 2021 and ended in Fiscal Year 2021. Warranty was completed in Fiscal Year 2023. The project is anticipated to close once the eminent domain process has been completed.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
General Fund Commercial Paper Notes	400869	\$ 148,038	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 148,038
North University City DIF	400849	-	66,961	2,000,000	-	-	-	-	-	-	-	2,066,961
North University City-FBA	400080	8,160,364	85,636	510,857	-	-	-	-	-	-	-	8,756,857
TransNet (Prop A 1/2% Sales Tax)	400156	323,073	-	-	-	-	-	-	-	-	-	323,073
TransNet Extension Congestion Relief Fund	400169	106,259	-	-	-	-	-	-	-	-	-	106,259
TransNet Extension RTCI Fee	400174	28,741	-	-	-	-	-	-	-	-	-	28,741
Total		\$ 8,766,475	\$ 152,597	\$ 2,510,857	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,429,930

Transportation

N Torrey Pines Rd Bridge/ Los Penasquitos / S00935

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	56
Community Planning:	Torrey Pines	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Schultz, Louis
Duration:	2000 - 2025		619-533-5138
Improvement Type:	Replacement - Retrofit		lschultz@sanidiego.gov

Description: This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge. Tidal action from Los Penasquitos Lagoon is compromising beach access. Tidal action has become an issue due to the new configuration of the bridge span over the lagoon. Scouring of the access point from the State parking lot is an issue for State maintenance vehicles and beach patrons. Phase II of this project will include permanent repairs to the slope protection adjacent to the westerly pedestrian walkway of North Torrey Pines Road, as well as reconstructing the public beach access ramp under the bridge.

Justification: This project provides the replacement of the structurally deficient bridge to promote safe access and regular use.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental review was completed in Fiscal Year 2000. Design began in Fiscal Year 2000 and was completed in Fiscal Year 2003. Construction of the bridge was completed in Fiscal Year 2006. Environmental mitigation and monitoring continued through Fiscal Year 2016. Due to environmental obligations, an emergency access ramp to Torrey Pines Beach for State vehicles and beach patrons was deemed necessary as a secondary phase to the project. Design of the access ramp including the approval of the Coastal Development Permit was completed in Fiscal Year 2022. Construction of Phase II is anticipated to begin and be completed in Fiscal Year 2024. The warranty period will end in Fiscal Year 2025.

Summary of Project Changes: The total project cost has increased by \$1.2 million due to revised engineers estimate for the access ramp. \$565,000 of Transnet Extension RTCIP Fee funding was allocated to this project in Fiscal Year 2023 via City Council resolution. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Gas Tax Fund	200117	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000
Grant Fund - Federal	600000	10,000,000	-	-	-	-	-	-	-	-	-	10,000,000
Torrey Pines - Urban Community	400133	258,357	89,643	-	-	-	-	-	-	-	-	348,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,857,406	-	-	-	-	-	-	-	-	-	2,857,406
TransNet Extension Congestion Relief Fund	400169	935,393	379,853	-	-	-	-	-	-	-	-	1,315,246
TransNet Extension RTCI Fee	400174	-	815,000	-	-	-	-	-	-	-	-	815,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	710,000	710,000
Total		\$ 14,191,156	\$ 1,284,495	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 710,000	\$ 16,185,652

Transportation

New Walkways / AIK00001

Trans - Ped Fac - Sidewalks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2010 - 2040		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This annual allocation provides for the construction of new sidewalks citywide.

Justification: This project provides permanent sidewalks to promote pedestrian safety and access.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 506,360	\$ 6,482	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 512,842
CIP Contributions from General Fund	400265	180,999	74,393	1,500,000	-	-	-	-	-	-	-	1,755,392
CI-TE TI Bonds 2007B	400323	45,000	-	-	-	-	-	-	-	-	-	45,000
College Area	400127	219,396	395,604	-	-	-	-	-	-	-	-	615,000
Debt Funded General Fund CIP Projects	400881	231,210	768,790	-	-	-	-	-	-	-	-	1,000,000
Encanto Neighborhoods DIF	400864	274,882	659,541	-	-	-	-	-	-	-	-	934,423
Grant Fund - Federal	600000	691,713	1,158,347	-	-	-	-	-	-	-	-	1,850,060
Grant Fund - State	600001	321,058	213,942	-	-	-	-	-	-	-	-	535,000
Mid City Urban Comm	400114	869,395	87,273	-	-	-	-	-	-	-	-	956,668
Navajo Urban Comm	400116	790,202	18,074	-	-	-	-	-	-	-	-	808,277
NP-Tab 2009A (TE) Proceeds	400672	2,544,355	291,319	-	-	-	-	-	-	-	-	2,835,674
Ocean Beach Urban Comm	400124	55,000	-	-	-	-	-	-	-	-	-	55,000
Otay Mesa/Nestor Urb Comm	400125	302,701	38,008	-	-	-	-	-	-	-	-	340,709
Serra Mesa - Urban Community	400132	105,366	-	-	-	-	-	-	-	-	-	105,366
TransNet ARRA Exchange Fund	400677	96,390	-	-	-	-	-	-	-	-	-	96,390
TransNet Extension Congestion Relief Fund	400169	5,347,075	3,251,270	583,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	13,181,346
TransNet Extension RTCI Fee	400174	625,565	1,325,207	-	-	-	-	-	-	-	-	1,950,772
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	116,472,700	116,472,700
Total		\$ 13,206,669	\$ 8,288,248	\$ 2,083,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 116,472,700	\$ 144,050,618

Transportation

Normal Street Promenade / S22012

Trans - Signals - Calming/Speed Abatement

Council District:	3	Priority Score:	76
Community Planning:	Uptown	Priority Category:	High
Project Status:	Continuing	Contact Information:	Hauser, Everett
Duration:	2019 - 2027		619-533-3012
Improvement Type:	New		erhauser@sandiego.gov

Description: This project will construct a pedestrian promenade and bikeway on Normal Street from University Avenue to Washington Street; part of the Eastern Hillcrest bikeway project designed and managed by SANDAG. The City is partnering to include additional community plan elements, stormwater improvements and thematic feature enhancements at Pride Plaza. Preliminary Engineering started in Fiscal Year 2019 under B19096 (AIK00001 - New Walkways) and was converted to a standalone project in Fiscal Year 2022.

Justification: Normal Street Promenade is part of the Uptown Community Plan. The project will improve pedestrian and bicycle safety and provide activated community space..

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary Engineering began in Fiscal Year 2019 and was complete in Fiscal Year 2023. Design began in Fiscal Year 2023 and is estimated to be completed in Fiscal Year 2024. Construction is estimated to begin in Fiscal Year 2024. The project is estimated to be completed in Fiscal Year 2027.

Summary of Project Changes: The total project cost increased by \$9.9 million due to scope changes and revised construction cost estimates. \$5.5 million in various funds was allocated in Fiscal Year 2023 via City Council resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ -	\$ -	\$ -	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000
Parking Meter District - Administration	200488	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
Parking Meter District - Uptown	200490	386,900	2,713,100	-	-	-	-	-	-	-	-	3,100,000
TransNet Extension Congestion Relief Fund	400169	-	-	2,455,000	-	-	-	-	-	-	-	2,455,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,939,162	1,939,162
Uptown Urban Comm	400121	485,000	3,115,000	-	-	-	-	-	-	-	-	3,600,000
Total		\$ 871,900	\$ 6,828,099	\$ 2,455,000	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,939,162	\$ 13,294,162

Transportation
Old Otay Mesa Road-Westerly / S00870

Trans - Roadway

Council District:	8	Priority Score:	66
Community Planning:	Otay Mesa; Otay Mesa - Nestor	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Rekani, Ronak
Duration:	2009 - 2024		619-236-6251
Improvement Type:	Widening		rfrekani@sanidiego.gov

Description: The project is located south of State Route 905 and east of Interstate 805 along a portion of Otay Mesa Road extending east from the intersection of Hawken Drive and Otay Mesa Road and terminating just westerly of Crescent Bay Drive within the Otay Mesa Community Plan area (Council District 8). The roadway improvements will include widening and realigning an existing two-lane undivided road to a modified two lane local collector in accordance with the City of San Diego Street Design Manual; two striped vehicular travel lanes; two buffers; two Class II bicycle lanes; new sidewalks on each side of the roadway with curb and gutter; driveways; pedestrian ramps; street signage; utility relocations and adjustments; crib walls, faux-rock retaining walls, street lights, striping, and a new storm water drainage system. A guardrail and chain-link fencing will be constructed along the sidewalk on the north side of Otay Mesa Road for pedestrian safety. Street lighting will be installed. Disturbed areas will be revegetated with native plant species appropriate to the surrounding areas per the approved revegetation/erosion control plan.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility, and safety for persons traveling to, from, and through the community.

Operating Budget Impact: The operating and maintenance funding for this project was included in the Transportation budget.

Relationship to General and Community Plans: This project is required by, and is consistent with, the Otay Mesa and Otay Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, design was completed in Fiscal Year 2015. Due to the complexity in obtaining environmental clearance, the ability to award construction was delayed. Construction began in Fiscal Year 2016 and was substantially completed in Fiscal Year 2019. The project is anticipated to be closed in Fiscal Year 2024.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024					FY 2028	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2025	FY 2026	FY 2027					
CIP Contributions from General Fund	400265	\$ 2,060	\$ 56,365	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 58,426
Debt Funded General Fund CIP Projects	400881	-	21,648	-	-	-	-	-	-	-	-	-	21,648
Developer Contributions CIP	200636	111,532	-	-	-	-	-	-	-	-	-	-	111,532
Infrastructure Fund	100012	-	39,925	-	-	-	-	-	-	-	-	-	39,925
Otay Mesa Facilities Benefit Assessment	400856	218,000	-	-	-	-	-	-	-	-	-	-	218,000
Otay Mesa-West (From 39067)	400093	5,207,000	-	-	-	-	-	-	-	-	-	-	5,207,000
Otay Mesa-Western DIF	400102	546,000	-	-	-	-	-	-	-	-	-	-	546,000
TransNet (Prop A 1/2% Sales Tax)	400156	39,346	-	-	-	-	-	-	-	-	-	-	39,346
TransNet ARRA Exchange Fund	400677	750,000	-	-	-	-	-	-	-	-	-	-	750,000
TransNet Extension Congestion Relief Fund	400169	8,955,525	115	-	-	-	-	-	-	-	-	-	8,955,640
Total		\$ 15,829,463	\$ 118,053	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,947,516

Transportation

OM Road T-9.2 & Traffic Signals T-35 / RD22002

Trans - Roadway

Council District:	8	Priority Score:	73
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Warranty	Contact Information:	Busby, Breanne
Duration:	2022 - 2024		619-533-3710
Improvement Type:	Betterment		bbusby@sanidiego.gov

Description: This project provides for the design and construction of improvements including the installation of intersection turn lanes, sidewalk and curb and gutters on a portion of the North side and all of the South side of the road, as well as landscaping and street lighting on both sides. This road segment is approximately 5,680 feet.

Justification: The Otay Mesa Community Plan transportation element suggests that an integrated transportation network will provide mobility and accessibility to the residents and businesses of the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the goals and objectives of the Otay Mesa Community Plan.

Schedule: This project is being constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2022 and was completed in Fiscal Year 2023.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 2,221,801	\$ 912,593	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,134,395
Total		\$ 2,221,801	\$ 912,593	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,134,395

Transportation

Otay Mesa Truck Route Phase 4 / S11060

Trans - Roadway

Council District:	8	Priority Score:	66
Community Planning:	Otay Mesa	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2012 - 2026		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: The Otay Truck Route Eastern Phase provides for the construction of an additional lane to the existing Otay Truck Route between La Media Road and Drucker Lane. The Otay Truck Route Western Phase provides for the extension of the Truck Route (two lanes) along Britannia Boulevard from Britannia Court to the border and from Britannia Boulevard to La Media Road.

Justification: The Otay Truck Route Eastern and Western Phases will remove cargo traffic from local streets and further expedite international truck traffic southbound into Mexico at the Otay Mesa Port of Entry.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental process was completed in Fiscal Year 2018. Design began in Fiscal Year 2012 and was completed in Fiscal Year 2020. Right-of-way acquisition began in Fiscal Year 2016 and was completed in Fiscal Year 2020. Construction for the Eastern Phase began in Fiscal Year 2020 and was substantially completed in Fiscal Year 2023. A two-year maintenance and monitoring period began in Fiscal Year 2023 and is anticipated to end in Fiscal Year 2025. The schedule and cost for the Otay Truck Route Western Phase are not yet determined and will be reflected in a future project. The project is anticipated to close in Fiscal Year 2026.

Summary of Project Changes: The total project cost has decreased by \$10.6 million due to the cost of the Otay Truck Route Western Phase being removed. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Grant Fund - Federal	600000	1,975,618	3,680	-	-	-	-	-	-	-	-	1,979,298
Grant Fund - State	600001	7,800,000	-	-	-	-	-	-	-	-	-	7,800,000
TransNet Extension Congestion Relief Fund	400169	8,720,100	1,199,900	-	-	-	-	-	-	-	-	9,920,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	94,196	94,196
Total		\$ 18,525,717	\$ 1,203,580	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 94,196	\$ 19,823,494

Transportation

Palm Avenue Interstate 805 Interchange / S00869

Trans - Bridge - Vehicular

Council District:	8	Priority Score:	53
Community Planning:	Otay Mesa; Otay Mesa - Nestor	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Rekani, Ronak
Duration:	2008 - 2028		619-236-6251
Improvement Type:	Widening		rfrekani@sanidiego.gov

Description: This project provides for improving the Palm Avenue/Interstate 805 Interchange in three phases. The first phase has been completed which included restriping of travel lanes and signal modification. The second phase consists of environmental determination and design of the project, construction repairs to the bridge approaches and abutments; bridge widening to the south, installation of sidewalk and signals; restriping; and signage modifications. The second phase will also add a Class IV bicycle facility along Palm Avenue within the project's limits. The third phase, which will be completed in a separate project once funding is identified, consists of construction of the bridge widening to the north, relocation of north bound on/off ramps and widening of the two on-ramps. All phases of the project improvements are included in the Otay Mesa Public Facility Financing Plan (Projects T1.1, 1.2, 1.3, and 1.4).

Justification: This project is required to accommodate the additional traffic generated due to development in the Otay Mesa community. Improvements to this interchange will also help to reduce traffic volumes on State Route 905.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I is complete. Project Study Report was completed in Fiscal Year 2014. Preliminary Engineering and Environmental Document Phase for Phase II was completed in Fiscal Year 2020. Design of Phase II began in Fiscal Year 2020 and was completed in Fiscal Year 2023. The construction of Phase II is dependent on identification of funding. Phase III will be completed under a separate project when funding has been identified.

Summary of Project Changes: Total project cost has increased by \$14.2 million due to an increase in construction cost estimates. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ -	\$ -	\$ -	\$ 24,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,000,000
Otay Mesa Development Impact Fee	400857	650,000	-	-	-	-	-	-	-	-	-	650,000
Otay Mesa-East (From 39062)	400092	5,168,571	-	-	-	-	-	-	-	-	-	5,168,571
Otay Mesa-West (From 39067)	400093	2,900,092	-	-	-	-	-	-	-	-	-	2,900,092
TransNet Extension RTCI Fee	400174	110,803	389,197	-	6,000,000	-	-	-	-	-	-	6,500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,895,916	4,895,916
Total		\$ 8,829,465	\$ 389,197	\$ -	\$ 30,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,895,916	\$ 44,114,579

Transportation

Park Boulevard At-Grade Crossing / S15045

Trans - Roadway

Council District:	3 8	Priority Score:	83
Community Planning:	Barrio Logan; Centre City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Kay, Daniel
Duration:	2015 - 2026		619-533-7159
Improvement Type:	New		kay@civiccommunities.com

Description: This project provides for the extension of Park Boulevard to Harbor Drive and for the widening of Tony Gwynn Way. The project will construct new pavement, curb and gutter, sidewalks, pedestrian ramps, railroad track, railroad signals and signage, storm drain, and other various infrastructure adjacent to the project.

Justification: This project will open Park Boulevard to Harbor Drive, as part of the Ballpark Infrastructure Design/Build Agreement which closed the 8th Avenue crossing to Harbor Drive.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2021. Due to funding delays, construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2025. Closeout activities will begin in Fiscal Year 2026.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024. The total project cost increased by \$500,000 due to revised cost estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
2001A(TE)Bonds(Oper)-Ctr City	400332	\$ 287,656	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	287,656
Ballpark Infra-2001 Bonds	400159	22,713	-	-	-	-	-	-	-	-	-	22,713
Ballpark Land/Infra-Port	400161	84,852	-	-	-	-	-	-	-	-	-	84,852
CCE-2004A (TE) Bonds (Oper)	400369	45,647	-	-	-	-	-	-	-	-	-	45,647
Downtown DIF (Formerly Centre City DIF)	400122	1,400,820	260,406	500,000	-	-	-	-	-	-	-	2,161,226
East Village-Pedestrian Bridge	400429	2,578,580	-	-	-	-	-	-	-	-	-	2,578,580
Excess Redevelopment Bond Proceeds Exp	400862	1,075,274	-	-	-	-	-	-	-	-	-	1,075,274
Park Boulevard At-Grade State Approp	400873	21,000,000	-	-	-	-	-	-	-	-	-	21,000,000
Total		\$ 26,495,541	\$ 260,406	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,255,948

Transportation
Playa del Sol Parkway / RD20000

Trans - Roadway

Council District:	8	Priority Score:	64
Community Planning:	Otay Mesa	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Busby, Breanne
Duration:	2018 - 2024		619-533-3710
Improvement Type:	New		bbusby@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Playa Del Sol (Street "A") from Ocean Hills Parkway to Otay Mesa Road as a four-lane major road. Improvements include pavement, raised median, sidewalk, curb and gutter, landscaping, storm drain facilities, and street lighting. This is project T-6.1 in the Otay Mesa Public Facilities Financing Plan.

Justification: This project implements the Otay Mesa Community Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: This project was constructed by a developer per an approved reimbursement agreement with the City of San Diego. Construction began in Fiscal Year 2017 and is complete. Final reimbursement to the developer is anticipated to be made in Fiscal Year 2024 and the project is anticipated to be closed in Fiscal Year 2024.

Summary of Project Changes: Project is expected to be closed prior to the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 2,968,850	\$ 154,789	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,123,640
Total		\$ 2,968,850	\$ 154,789	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,123,640

Transportation

Sea World Dr/I5 Interchange Improvement / S00888

Trans - Bridge - Vehicular

Council District:	6	Priority Score:	74
Community Planning:	Mission Bay Park	Priority Category:	High
Project Status:	Underfunded	Contact Information:	Chui, Gary
Duration:	2006 - 2026		619-533-3770
Improvement Type:	Replacement		gchui@sandiego.gov

Description: This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. In addition, this alternative proposes to provide a loop on ramp to northbound Interstate 5 from eastbound Sea World Drive. The eastbound and westbound approaches would be modified to provide required storage and the entire interchange would be relocated approximately 30-feet to the south to accommodate phased construction of a new overcrossing. In addition, when funding is identified, Sea World Drive will be widened to six lanes between Sea World Way and Interstate 5.

Justification: Widening Sea World Drive to six lanes and improving the Sea World Drive/Interstate 5 interchange are necessary to meet existing and forecasted traffic volumes.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Project Study Report was completed in Fiscal Year 2011. Preliminary engineering and preparation of environmental document were scheduled to begin in Fiscal Year 2011 but have been put on hold due to funding constraints. Design, environmental, right-of-way, construction support, and construction engineering are on hold until funding can be identified.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Sea World Traffic Mitigation Fund	200385	\$ 1,090,537	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,090,537
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	119,072,571	119,072,571
Total		\$ 1,090,537	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 119,072,571	\$ 120,163,108

Transportation

Sidewalk Repair and Reconstruction / AIK00003

Trans - Ped Fac - Sidewalks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hoenes, Craig
Duration:	2010 - 2040		619-527-5469
Improvement Type:	New		choenes@sandiego.gov

Description: This annual allocation provides for the replacement of damaged sidewalks, curbs, and gutters, as well as the installation of curb ramps and accessibility improvements for existing sidewalks, Citywide.

Justification: This project replaces damaged sidewalks, curbs, and gutters which contribute to the City's ongoing efforts to promote walking as a mode of transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is allocated.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 361,563	\$ 9,919	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 371,483
CIP Contributions from General Fund	400265	1,932,502	13,112	-	-	-	-	-	-	-	-	1,945,614
Debt Funded General Fund CIP Projects	400881	1,216,492	11,528,055	-	-	-	-	-	-	-	-	12,744,547
Deferred Maintenance Revenue 2012A-Project	400848	101,509	-	-	-	-	-	-	-	-	-	101,509
Downtown DIF (Formerly Centre City DIF)	400122	2,176,003	92,763	-	-	-	-	-	-	-	-	2,268,766
Grant Fund - Federal	600000	331,000	-	-	-	-	-	-	-	-	-	331,000
Infrastructure Fund	100012	3,507,977	17,483	2,000,000	-	-	-	-	-	-	-	5,525,460
Mission Beach - Urban Comm	400130	65,782	4,450	-	-	-	-	-	-	-	-	70,232
North Park Urban Comm	400112	562,453	-	-	-	-	-	-	-	-	-	562,453
Pacific Beach Urban Comm	400117	75,998	101,319	-	-	-	-	-	-	-	-	177,317
Parking Meter District - Administration	200488	1,225,000	-	-	-	-	-	-	-	-	-	1,225,000
Parking Meter Operations Fund	200712	30,000	-	-	-	-	-	-	-	-	-	30,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	29,554	-	-	-	-	-	-	-	-	-	29,554
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	66,130	-	-	-	-	-	-	-	-	-	66,130
Torrey Pines - Urban Community	400133	155,000	-	-	-	-	-	-	-	-	-	155,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	119,884,592	119,884,592
Uptown Urban Comm	400121	162,340	-	-	-	-	-	-	-	-	-	162,340
Total		\$ 11,999,302	\$ 11,767,101	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 119,884,592	\$ 145,650,995

Transportation

SR 163/Clairemont Mesa Blvd Interchange / S00905

Trans - Bridge - Vehicular

Council District:	6	Priority Score:	71
Community Planning:	Kearny Mesa	Priority Category:	High
Project Status:	Warranty	Contact Information:	Rekani, Ronak
Duration:	2002 - 2024		619-236-6251
Improvement Type:	Widening		rfrekani@sandiego.gov

Description: This project provides for improving Clairemont Mesa Boulevard/State Route 163 to six-lane prime arterial standards. Phase I of the project consists of bridge widening and ramp realignment on the eastern side of the interchange. Phase II consists of ramp realignment on the western side. The interchange will be re-configured to eliminate existing continuous-flow freeway connections and the ramps will be re-configured to intersect Clairemont Mesa Boulevard at standard signalized intersections. High-occupancy vehicle/bus bypass lanes will be incorporated on the on-ramps.

Justification: These improvements will eliminate existing pedestrian/bike high-speed crossings and all vehicle, bike, and pedestrian moves will be controlled, thus improving safety. Transit movement through the interchange area will be greatly enhanced.

Operating Budget Impact: The operating and maintenance funding for this project was included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in December 2014. Phase II design began in Fiscal Year 2010 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2018. A five-year landscape maintenance period began in Fiscal Year 2019 and was completed in Fiscal Year 2023. Project is anticipated to close in Fiscal Year 2024.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 48,713	\$ 3,518	\$ -	\$ (3,518)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 48,714
Grant Fund - State	600001	2,300,000	-	-	-	-	-	-	-	-	-	2,300,000
Kearny Mesa-Urban Comm	400136	618,131	267,422	-	-	-	-	-	-	-	-	885,554
Private & Others Contrib-CIP	400264	2,643,200	-	-	-	-	-	-	-	-	-	2,643,200
TransNet (Prop A 1/2% Sales Tax)	400156	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
TransNet Extension Congestion Relief Fund	400169	7,805,964	-	-	-	-	-	-	-	-	-	7,805,964
TransNet Extension RTCI Fee	400174	2,162,768	-	-	-	-	-	-	-	-	-	2,162,768
Total		\$ 18,078,777	\$ 270,941	\$ -	\$ (3,518)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,346,200

Transportation

SR 163/Friars Road / S00851

Trans - Bridge - Vehicular

Council District:	3 7	Priority Score:	61
Community Planning:	Mission Valley	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Rekani, Ronak
Duration:	2002 - 2030		619-236-6251
Improvement Type:	Widening		rfrekani@sandiego.gov

Description: This project provides for construction of a new southbound State Route 163 to westbound Friars Road off-ramp, widening of the Friars Road overcrossing structure to eight lanes extending to Frazee Road, construction of a third westbound lane on Friars Road to Fashion Valley Road, the addition of an exclusive right-turn lane on southbound Frazee Road to westbound Friars Road, other modifications to the existing on and off-ramps, and improvements to the existing State Route 163 southbound travel lanes to improve the weaving problems. This project also includes an auxiliary lane on southbound State Route 163 from Genesee Avenue to westbound Interstate 8, which requires major structural work to widen the bridge over the San Diego River. Additionally, over 5,300 feet of retaining walls will need to be constructed along State Route 163 and Friars Road, including one that is over 30 feet high. Friars Road widening and ramp improvements at Friars Road will be constructed with Phase I. All other improvements will be constructed in future phases as part of a separate project.

Justification: This project will alleviate some of the severe traffic delays along Friars Road due to new development in Mission Valley and the backup that occurs on the existing southbound off-ramp because of the weaving situation with the southbound on-ramp.

Operating Budget Impact: The operating and maintenance funding for this project was included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 1996. Design began in Fiscal Year 2002 and continued through Fiscal Year 2009. Final design for Phase I began in Fiscal Year 2011 and was completed in Fiscal Year 2016. Right-of-way acquisition was completed in Fiscal Year 2017. Construction of Phase I began in Fiscal Year 2018 and was substantially completed in Fiscal Year 2020. A plant establishment period for Phase I was completed in Fiscal Year 2022, initiating a four-year landscape maintenance period, anticipated to be completed in Fiscal Year 2026. Phase I of project is anticipated to close in Fiscal Year 2026. Phases II and III are planned to be designed and constructed in future fiscal years as a separate project.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 3,206,750	\$ 470,262	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,677,012
Mission Valley Develop Contrib	400196	28,699	-	-	-	-	-	-	-	-	-	28,699
Mission Valley-Urban Comm.	400135	18,474,172	85,133	-	-	-	-	-	-	-	-	18,559,306
Private & Others Contrib-CIP	400264	471,139	-	-	-	-	-	-	-	-	-	471,139
TransNet (Prop A 1/2% Sales Tax)	400156	988,611	-	-	-	-	-	-	-	-	-	988,611
TransNet Extension Congestion Relief Fund	400169	31,538,758	34,366	-	-	-	-	-	-	-	-	31,573,124
TransNet Extension RTCI Fee	400174	8,676,178	106,927	-	-	-	-	-	-	-	-	8,783,105
Total		\$ 63,384,307	\$ 696,688	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 64,080,996

Transportation

SR94/Euclid Av Interchange Phase 2 / S14009

Trans - Roadway

Council District:	4	Priority Score:	88
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Warranty	Contact Information:	Rekani, Ronak
Duration:	2015 - 2024		619-236-6251
Improvement Type:	Betterment		rfrekani@sanidiego.gov

Description: The State Route 94/Euclid Avenue interchange is an uncontrolled intersection with higher-than-average accident rates. The Euclid Avenue overpass crosses State Route 94, one of the region's most important east-west connections. The City of San Diego is considering improvements to the interchange to enhance safety features through this corridor and the optimization of the level of service for both Euclid Avenue and State Route 94.

Justification: The project will evaluate the State Route 94 / Euclid Avenue Interchange for improvements to enhance Level of Service of the interchange and safety improvement measures for all modes of transportation.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is in consistent with the Encanto Neighborhoods Community Plan and in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2012 and was completed in Fiscal Year 2013 for Phase 1 of SR-94/Euclid Avenue Interchange Improvements, S11046. Design and the environmental documentation for this project began in Fiscal Year 2015 and were completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and was substantially completed in Fiscal Year 2020. A one-year landscaping maintenance period was completed in Fiscal Year 2022. Caltrans project closeout activities were completed in Fiscal Year 2022. Project close-out is anticipated to occur in Fiscal Year 2024.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ -	\$ 116,287	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 116,287
Developer Contributions CIP	200636	300,000	-	-	-	-	-	-	-	-	-	300,000
Infrastructure Fund	100012	33,277	-	-	-	-	-	-	-	-	-	33,277
TransNet Extension Congestion Relief Fund	400169	3,117,530	6,486	-	-	-	-	-	-	-	-	3,124,017
TransNet Extension RTCI Fee	400174	3,278,417	17,802	-	-	-	-	-	-	-	-	3,296,219
Total		\$ 6,729,224	\$ 140,575	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,869,800

Transportation

State Route 56 Freeway Expansion / RD14000

Trans - Roadway

Council District:	1	Priority Score:	45
Community Planning:	Torrey Highlands; Black Mountain Ranch; Pacific Highlands Ranch; Del Mar Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2014 - 2026		619-533-3770
Improvement Type:	Widening		gchui@sandiego.gov

Description: This project provides for the conversion of the four-lane freeway into a six-lane facility. The City's fair share of the project is \$22.5 million. The project is being designed and will be constructed by Caltrans.

Justification: SR 56 currently experience significant levels of congestion and is currently identified in the current community plan to be widened to a six (6) lane freeway. The corridor, due to increases in interregional and commuter traffic and in consideration of projected increases generated by proposed developments adjacent to the SR 56 corridor, are expected to experience heavier congestion in the future. Transportation improvements will be needed to reduce traffic congestion. A Project Study Report (PSR) was completed by Caltrans in 2019. Proposed improvements include adding High Occupancy Vehicle (HOV) lanes on SR56 for westbound and eastbound traffic between I-5 and Gonzales Creek Bridge, and ped/bike improvement at the SR56/I-15 interchange.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans, and is in conformance with the City's General Plan.

Schedule: A Project Study Report began in Fiscal Year 2015 to evaluate existing conditions and develop design alternatives for the future project and was completed in Fiscal Year 2019. The City is coordinating with Caltrans to enter into a cooperative agreement for the design and construction of additional lanes in the Eastbound and Westbound direction on State Route 56 between El Camino Real to Carmel Valley Road. The schedule will be updated once new estimates have been received.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
BMR Development-SR-56	400246	\$ -	\$ 129,216	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 129,216
Del Mar Mesa FBA	400089	-	567,000	-	-	-	-	-	-	-	-	567,000
Developer Contributions CIP	200636	-	12,091,000	-	-	-	-	-	-	-	-	12,091,000
Pacific Highlands Ranch FBA	400090	-	7,746,000	-	-	-	-	-	-	-	-	7,746,000
SR-56 Participation Agree.	400181	-	450,627	-	-	-	-	-	-	-	-	450,627
Torrey Highlands	400094	475,893	1,524,107	-	-	-	-	-	-	-	-	2,000,000
Total		\$ 475,892	\$ 22,507,950	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,983,843

Transportation

Streamview Drive Improvements Phase 2 / S18000

Trans - Roadway

Council District:	9	Priority Score:	81
Community Planning:	Mid-City: Eastern Area	Priority Category:	High
Project Status:	Continuing	Contact Information:	Rekani, Ronak
Duration:	2018 - 2029		619-236-6251
Improvement Type:	New		rfrekani@sanidiego.gov

Description: This project provides for the installation of roundabouts, a new raised median, curb extensions, sidewalk, curb and gutter, driveways, drainage improvements, green infrastructure, signage, and striping on Streamview Drive from 54th Street to Lynn Street/Michael Street, and on Streamview Drive from Gayle Street to College Avenue. The first phase of the project - Streamview Drive between Gayle Street and Lynn/Michael Streets - has been completed. The second phase of the project is located on Streamview Drive between 54th Street and Lynn/Michael Streets, and on Streamview Drive between Gayle Street and College Avenue.

Justification: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase pedestrian and cyclist safety, and enhance visual impacts.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan, the City of San Diego's Bicycle Master Plan, and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2018 and was completed in Fiscal Year 2020. The design phase began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2025. Construction is expected to begin in Fiscal Year 2026 and is anticipated to be completed in Fiscal Year 2027 contingent upon identification of funding. The project closeout is anticipated to be in Fiscal Year 2029 following the Maintenance, Mitigation, and Reporting period.

Summary of Project Changes: The total project cost increased by \$450,000 due to revised engineer's estimate. The project schedule has been updated for Fiscal Year 2024. \$108,799 of Grant funding was removed from project in Fiscal Year 2023 via City Council resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CR-TAB 2010A (TE) Proceeds	400696	\$ 268,897	\$ 36,951	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 305,848
Debt Funded General Fund CIP Projects	400881	-	3,967,765	-	-	-	-	-	-	-	-	3,967,765
General Fund Commercial Paper Notes	400869	-	54,460	-	-	-	-	-	-	-	-	54,460
Grant Fund - Other	600002	477,151	-	-	-	-	-	-	-	-	-	477,151
Infrastructure Fund	100012	-	-	2,000,000	-	-	-	-	-	-	-	2,000,000
Mid City Urban Comm	400114	-	970,000	-	-	-	-	-	-	-	-	970,000
TransNet Extension Congestion Relief Fund	400169	1,311,203	3,502,653	-	-	-	-	-	-	-	-	4,813,856
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,582,760	4,582,760
Total		\$ 2,057,251	\$ 8,531,828	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,582,760	\$ 17,171,840

Transportation

Street Light Circuit Upgrades / AIH00002

Trans - Roadway - Street Lighting

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hoenes, Craig
Duration:	2010 - 2040		619-527-5469
Improvement Type:	New		choenes@sandiego.gov

Description: This annual allocation provides for the replacement of obsolete streetlight series circuits.

Justification: Series circuits are over 70 years old, no longer meet current standards and have frequent maintenance problems which impact a large number of lights.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024					FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2025	FY 2026							
Capital Outlay Fund	400002	\$ 816,293	\$ 237	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 816,530
CIP Contributions from General Fund	400265	1,451,316	4,247	-	-	-	-	-	-	-	-	-	-	1,455,563
Debt Funded General Fund CIP Projects	400881	3,598,323	7,059,677	-	-	-	-	-	-	-	-	-	-	10,658,000
Gas Tax Fund	200118	83,647	7,018	-	-	-	-	-	-	-	-	-	-	90,665
Grant Fund - Federal	600000	-	-	-	3,500,000	-	-	-	-	-	-	-	-	3,500,000
Infrastructure Fund	100012	20,000	-	555,000	-	-	-	-	-	-	-	-	-	575,000
Prop 42 Replacement - Transportation Relief Fund	200306	104,450	-	-	-	-	-	-	-	-	-	-	-	104,450
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	-	-	15,407,000	15,407,000
Total		\$ 6,074,029	\$ 7,071,178	\$ 555,000	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,407,000	\$ 32,607,208

Transportation

Street Resurfacing and Reconstruction / AID00005

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Lahmann, Joshua
Duration:	2010 - 2040		619-527-7509
Improvement Type:	Betterment		jlahmann@sandiego.gov

Description: This annual allocation provides for roadway resurfacing, repair, and reconstruction including the repair and reconstruction of concrete streets.

Justification: This project provides for resurfacing, repair, and reconstruction of City streets, which are necessary to maintain the streets in serviceable condition and to mitigate roadway deterioration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 36,362	\$ 100,157	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 136,520
CIP Contributions from General Fund	400265	595,259	665,819	300,000	-	-	-	-	-	-	-	1,561,078
Debt Funded General Fund CIP Projects	400881	40,939,332	10,585,787	83,381,689	-	-	-	-	-	-	-	134,906,808
Deferred Maintenance Revenue 2012A-Project	400848	30,047	-	-	-	-	-	-	-	-	-	30,047
Gas Tax Fund	200118	7,941,697	4,582,742	4,742,656	-	-	-	-	-	-	-	17,267,095
General Fund Commercial Paper Notes	400869	22,526,859	812,463	-	-	-	-	-	-	-	-	23,339,322
Grant Fund - State	600001	2,543,858	(43,858)	-	-	-	-	-	-	-	-	2,500,000
Infrastructure Fund	100012	1,094,272	519	4,064,805	-	-	-	-	-	-	-	5,159,597
PFFA Lease Revenue Bonds 2015A-Projects	400859	8,534,596	-	-	-	-	-	-	-	-	-	8,534,596
PFFA Lease Revenue Bonds 2015B-Project	400860	7,980,489	-	-	-	-	-	-	-	-	-	7,980,489
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	4,448	-	-	-	-	-	-	-	-	-	4,448
Private & Others Contrib-CIP	400264	56,659	3,943,341	-	-	-	-	-	-	-	-	4,000,000
Prop 42 Replacement - Transportation Relief Fund	200306	8,184,810	-	-	-	-	-	-	-	-	-	8,184,810
Road Maintenance and Rehabilitation Fund	200731	30,073,102	3,380,255	-	-	-	-	-	-	-	-	33,453,357
SR 209 & 274 Coop with State	400633	-	300,000	-	-	-	-	-	-	-	-	300,000
TransNet (Prop A 1/2% Sales Tax)	400156	210,613	-	-	-	-	-	-	-	-	-	210,613
TransNet Extension Congestion Relief Fund	400169	27,062,751	279,642	10,110,851	-	14,563,537	15,887,860	17,239,903	18,645,967	-	-	103,790,512
Trench Cut Fees/Excavation Fee Fund	200203	15,051,477	1,878,433	2,000,000	-	2,000,000	2,000,000	2,000,000	2,000,000	-	-	26,929,910
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	865,791,506	865,791,506
Total		\$ 172,866,631	\$ 26,485,301	\$ 104,600,001	\$ -	\$ 16,563,537	\$ 17,887,860	\$ 19,239,903	\$ 20,645,967	\$ -	\$ 865,791,506	\$ 1,244,080,707

Transportation

Sunset Cliffs Seawall Improvement / S23006

Trans - Roadway

Council District:	2	Priority Score:	66
Community Planning:	Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2023 - 2031		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: The bluff along Sunset Cliffs Boulevard near Spalding Point, between Adair Street and Osprey Street, have experience significant regression due to coastal erosion and some areas have experienced bluff failure. The purpose of this project is to protect and secure the bluffs, ensure public safety, and protect infrastructure assets and associated underground utilities along Sunset Cliffs Boulevard near Spalding Point with minimal impact to the surrounding resources and to the public. The project will consist of the design and construction of structural seawalls and transportation improvements.

Justification: Significant retreat of the bluffs between 1981 and 2021 triggered this project. The recession of the bluffs is emphasized by the exposure of the south end of the seawall which imposes potential threats to surrounding critical infrastructure.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2022 and was completed in Fiscal Year 2023. Design began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2028. Construction schedule will be determined upon the identification of funding.

Summary of Project Changes: The total project cost has increased by \$1.8 million due to changes in project scope. The project description and schedule have been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	\$ 93,637	\$ 1,106,362	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,627,900	6,627,900
Total		\$ 93,637	\$ 1,106,362	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,627,900	\$ 7,827,900

Transportation

Torrey Meadows Drive Overcrossing / S10015

Trans - Bridge - Vehicular

Council District:	1 5	Priority Score:	46
Community Planning:	Torrey Highlands	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Rekani, Ronak
Duration:	2010 - 2024		619-236-6251
Improvement Type:	New		rfrekani@sandiego.gov

Description: This project provides for the design and construction of a two-lane over crossing of Torrey Meadows Drive over State Route 56. This project will include the bridge approaches on each side of the bridge, approximately 200 linear feet of a two-lane local collector road, together with any right-of-way not previously acquired as part of the State Route 56 project. The City has a reimbursement agreement with the developer to provide design plans and construction specifications for future construction of the project.

Justification: This two-lane connection will provide access to the neighborhood park, elementary and high schools, and the local mixed-use zone for those properties south of State Route 56. The project should alleviate traffic congestion on the Camino Del Sur Interchange and provide enhanced traffic flow.

Operating Budget Impact: The operating and maintenance funding for this project was included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan, the Torrey Highlands Public Facilities Financing Plan (PFFP Project T-9) and is in conformance with the City's General Plan.

Schedule: Preliminary design and preparation of environmental and planning documents began in Fiscal Year 2014. Project design began in Fiscal Year 2014 and was completed in Fiscal Year 2019. Scope of design and services has been specified in the executed Reimbursement Agreement (RA) between the City and the developer. In Fiscal Year 2019, the City entered into a cooperative agreement with Caltrans to advertise, award, and administer the construction of this project. Construction began in Fiscal Year 2020 and was substantially completed in Fiscal Year 2021. After warranty is completed, the project is anticipated to close in Fiscal Year 2024.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 12,595,014	\$ 2,007,319	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,602,334
West Pac Contrib Torrey High	400096	612,666	-	-	-	-	-	-	-	-	-	612,666
Total		\$ 13,207,680	\$ 2,007,319	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,215,000

Transportation

Traffic Calming / AIL00001

Trans - Signals - Calming/Speed Abatement

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Pence, Gary
Duration:	2010 - 2040		619-533-3184
Improvement Type:	Replacement		gpence@sandiego.gov

Description: This annual allocation provides for installing traffic control measures on an as-needed basis. These improvements respond to a variety of traffic concerns such as speeding motorists and shortcutting traffic. Solutions used may include the construction of rectangular rapid flashing beacons and geometric design features such as road humps and traffic islands.

Justification: This annual allocation is needed to improve safety by mitigating traffic problems on streets such as speeding, shortcutting traffic, and the need for increased pedestrian safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 26,661	\$ 27,303	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 53,964
Carmel Valley Consolidated FBA	400088	2,918	9,082	-	-	-	-	-	-	-	-	12,000
CIP Contributions from General Fund	400265	69,595	92,673	-	-	-	-	-	-	-	-	162,268
Climate Equity Fund	100015	6,352	793,648	-	-	-	-	-	-	-	-	800,000
Debt Funded General Fund CIP Projects	400881	129,846	1,372,297	-	-	-	-	-	-	-	-	1,502,143
Developer Contributions CIP	200636	30,397	33,603	-	-	-	-	-	-	-	-	64,000
Downtown DIF (Formerly Centre City DIF)	400122	-	290,306	-	-	-	-	-	-	-	-	290,306
Gas Tax Fund	200118	-	195,059	-	-	-	-	-	-	-	-	195,059
General Fund Commercial Paper Notes	400869	300,000	-	-	-	-	-	-	-	-	-	300,000
Grant Fund - State	600001	5,944	12,056	-	-	-	-	-	-	-	-	18,000
Infrastructure Fund	100012	40,495	131,506	270,000	-	-	-	-	-	-	-	442,001
Lusk-Gen'l Traffic Imprvmnts	400211	30,215	61,785	-	-	-	-	-	-	-	-	92,000
Navajo Urban Comm	400116	121,974	157,218	-	-	-	-	-	-	-	-	279,192
Prop 42 Replacement - Transportation Relief Fund	200306	90,077	-	-	-	-	-	-	-	-	-	90,077
TransNet (Prop A 1/2% Sales Tax)	400156	10,329	-	-	-	-	-	-	-	-	-	10,329
TransNet Extension Congestion Relief Fund	400169	1,465,202	1,089,343	216,000	-	500,000	500,000	500,000	500,000	-	-	4,770,544
TransNet Extension RTCI Fee	400174	674,886	185,850	-	-	-	-	-	-	-	-	860,736
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	775,161	775,161
Total		\$ 3,004,889	\$ 4,451,729	\$ 486,000	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ 775,161	\$ 10,717,779

Transportation

Traffic Signals - Citywide / AIL00004

Trans - Signals - Traffic Signals

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Jimenez, Joseph
Duration:	2010 - 2040		619-533-3761
Improvement Type:	Replacement		jjimenez@sandiego.gov

Description: This annual allocation provides for the installation of traffic signals and HAWK beacons at high-priority locations and the City's share of the costs of traffic signals undertaken in cooperation with others.

Justification: The City maintains an inventory of candidate intersections which are periodically surveyed for significant changes in operating conditions. Installing traffic signals in select intersections provides for the orderly movement of traffic, increased traffic handling capacity, reduced frequency of accidents, and for improved traffic flow. Signals also permit vehicles and pedestrians from a minor street to enter or cross continuous traffic on the major street. The criteria for installing traffic signals are governed by Council Policy 200-6.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 4,398	\$ 817,866	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,422,265
Downtown DIF (Formerly Centre City DIF)	400122	1,496,506	656,294	-	-	-	-	-	-	-	-	2,152,800
Mira Mesa - FBA	400085	161,930	237,470	-	-	-	-	-	-	-	-	399,400
North Park Urban Comm	400112	78,613	801,387	-	-	-	-	-	-	-	-	880,000
S.E. San Diego Urban Comm	400120	484,189	427,546	-	-	-	-	-	-	-	-	911,735
Torrey Pines - Urban Community	400133	47,441	512,559	-	-	-	-	-	-	-	-	560,000
TransNet Extension Congestion Relief Fund	400169	4,521,906	3,141,254	2,926,400	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	14,589,560
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	30,025,565	30,025,565
University City So.-Urban Comm	400134	27,079	4,435	-	-	-	-	-	-	-	-	31,514
Uptown Urban Comm	400121	-	21,564	-	-	-	-	-	-	-	-	21,564
Total		\$ 6,822,061	\$ 6,620,376	\$ 3,526,400	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 30,025,565	\$ 50,994,403

Transportation

Traffic Signals Modification / AIL00005

Trans - Signals - Traffic Signals

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Celniker, Steve
Duration:	2010 - 2040		619-533-3611
Improvement Type:	Replacement		scelniker@sandiego.gov

Description: This annual allocation provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include conversion from post-mounted to mast-arm-mounted indicators, addition of accessible pedestrian signals, and additional phases to accommodate separate turning moves.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvement would help to reduce the number and/or severity of accidents. In addition, increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of existing traffic signal controls at certain intersections, warranting upgrades.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 240,008	\$ 210,850	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,859
Capital Outlay Fund	400002	12,507	12,310	-	-	-	-	-	-	-	-	24,818
CIP Contributions from General Fund	400265	14,338	28,310	400,000	-	-	-	-	-	-	-	442,648
Climate Equity Fund	100015	75,076	1,050,102	250,000	-	-	-	-	-	-	-	1,375,178
Debt Funded General Fund CIP Projects	400881	400,000	13,576	-	-	-	-	-	-	-	-	413,576
Downtown DIF (Formerly Centre City DIF)	400122	131,488	473,891	-	-	-	-	-	-	-	-	605,380
Midway/Pacific Hwy Urban Comm	400115	216,166	12,576	-	-	-	-	-	-	-	-	228,741
Navajo Urban Comm	400116	-	350,000	-	-	-	-	-	-	-	-	350,000
North Park Urban Comm	400112	30,632	59,368	-	-	-	-	-	-	-	-	90,000
Private & Others Contrib-CIP	400264	190,044	609,956	-	-	-	-	-	-	-	-	800,000
S.E. San Diego Urban Comm	400120	50,888	49,612	-	-	-	-	-	-	-	-	100,500
SR 209 & 274 Coop with State	400633	189,253	1,180,835	-	-	-	-	-	-	-	-	1,370,088
TransNet (Prop A 1/2% Sales Tax)	400156	45,000	-	-	-	-	-	-	-	-	-	45,000
TransNet Extension Congestion Relief Fund	400169	3,670,195	2,279,230	487,374	-	750,000	750,000	750,000	750,000	-	-	9,436,799
TransNet Extension RTCI Fee	400174	502,118	133,807	-	-	-	-	-	-	-	-	635,925
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	30,794,000	30,794,000
Uptown Urban Comm	400121	664	61,336	-	-	-	-	-	-	-	-	62,000
Westfield Dvlpmnt Trust	400197	12,535	4,465	-	-	-	-	-	-	-	-	17,000
Total		\$ 5,780,911	\$ 6,530,226	\$ 1,137,374	\$ -	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ 30,794,000	\$ 47,242,511

Transportation

University Avenue Complete Street Phase1 / S18001

Trans - Signals - Calming/Speed Abatement

Council District:	9	Priority Score:	85
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2017 - 2027		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project will provide increased safety on University Avenue between Fairmount Avenue and Euclid Avenue. The project includes installing three roundabouts and medians with enhanced pedestrian crossings. This will also include new pavement, wider sidewalks, and trees along this portion of University Avenue.

Justification: This corridor has been identified as a high frequency pedestrian crash segment. It is part of the Mayor's Vision Zero strategy to eliminate severe and fatal crashes in the City.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2023 and is anticipated to be substantially completed in Fiscal Year 2024. An additional three-year maintenance period is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2027.

Summary of Project Changes: Total project cost increased by \$441 due to revised construction costs. \$532,000 of Transnet Extension RTCIP funding was allocated to this project in Fiscal Year 2023 via City Council resolution. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Climate Equity Fund	100015	\$ 796,170	\$ 3,830	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000
Developer Contributions CIP	200636	29,500	-	-	-	-	-	-	-	-	-	29,500
Grant Fund - Federal	600000	6,252,880	288,340	-	1,000,000	-	-	-	-	-	-	7,541,220
Prop 42 Replacement - Transportation Relief Fund	200306	200,000	-	-	-	-	-	-	-	-	-	200,000
TransNet Extension Congestion Relief Fund	400169	900,614	179,386	-	-	-	-	-	-	-	-	1,080,000
TransNet Extension RTCI Fee	400174	2,159,651	569,479	-	-	-	-	-	-	-	-	2,729,130
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	441	441
Total		\$ 10,338,815	\$ 1,041,034	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 441	\$ 12,380,291

Transportation

University Avenue Mobility / S00915

Trans - Roadway - Enhance/Scape/Medians

Council District:	3	Priority Score:	82
Community Planning:	Greater North Park	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2006 - 2026		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: The major elements of the University Avenue Mobility Project are restriping to provide painted medians and construction of raised medians, left turn pockets and improved lane widths, installation of enhanced pedestrian crosswalks, repainting of existing crosswalks, removal of parallel on-street parking, and re-striping select side streets to provide angled and head-in parking.

Justification: This project will significantly improve safety and mobility along the corridor for pedestrians, bicyclists, transit, and automobile traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2007. The environmental process began in Fiscal Year 2009 and was completed in Fiscal Year 2016. Design began in Fiscal Year 2016 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024. Project warranty period is anticipated to continue through Fiscal Year 2024.

Summary of Project Changes: Total project cost has increased by \$1.6 million due to increased construction costs. \$600,000 of North Park DIF funding was allocated to this project in Fiscal Year 2023 via City Council ordinance. The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 354,120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 354,120
Grant Fund - State	600001	45,880	-	-	-	-	-	-	-	-	-	45,880
North Park Urban Comm	400112	3,607,397	561,371	910,091	-	-	-	-	-	-	-	5,078,859
NP 2003A (T)Bonds Rf Oper	400312	5,594	-	-	-	-	-	-	-	-	-	5,594
NP Loc - Bank Of America (T)	400318	4,090	-	-	-	-	-	-	-	-	-	4,090
NP Loc - Bank of America (TE)	400319	226,261	-	-	-	-	-	-	-	-	-	226,261
NP-Tab 2009A (TE) Proceeds	400672	308,404	-	-	-	-	-	-	-	-	-	308,404
Prop 42 Replacement - Transportation Relief Fund	200306	52,129	-	-	-	-	-	-	-	-	-	52,129
TransNet (Prop A 1/2% Sales Tax)	400156	400,000	-	-	-	-	-	-	-	-	-	400,000
TransNet ARRA Exchange Fund	400677	180,000	-	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	1,431,065	-	-	-	-	-	-	-	-	-	1,431,065
TransNet Extension RTCI Fee	400174	3,381,000	-	-	-	-	-	-	-	-	-	3,381,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	105,559	105,559
Total		\$ 9,995,939	\$ 561,370	\$ 910,091	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 105,559	\$ 11,572,960

Transportation

Utilities Undergrounding Program / AID00001

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Del Rincon, Ana Legy
Duration:	2010 - 2040		858-541-4330
Improvement Type:	Betterment		adelrincon@saniego.gov

Description: This annual allocation provides funds for underground conversion of City-owned street lighting, resurfacing and slurry seal of street paving, installing pedestrian curb ramps, and necessary related expenses within an Underground Utilities District.

Justification: The City's electrical franchise agreement requires the electrical franchisee to pay a surcharge fee to support an expanded program for undergrounding of overhead utilities within the City's jurisdiction. Revenue collected by this surcharge is deposited within the Underground Surcharge Fund and may only be used for utility undergrounding and related work, as defined within Council Policy 600-08. Funds to perform the described City infrastructure work must be managed as CIP funds and therefore a portion of the Underground Surcharge Fund is allocated to a CIP account that may only be used for this purpose. Financial details of the Utilities Undergrounding Program, including expenditures for the CIP portion of the work, is reported to Council twice annually as required under Council Policy 600-08.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Underground Surcharge CIP Fund	200218	\$ 15,365,528	\$ 25,380,997	\$ -	\$ -	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 11,261,459	\$ -	\$ -	\$ 82,007,985
Total		\$ 15,365,528	\$ 25,380,997	\$ -	\$ -	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 11,261,459	\$ -	\$ -	\$ 82,007,985

Transportation

Via de la Valle Widening / RD11001

Trans - Roadway

Council District:	1	Priority Score:	45
Community Planning:	Black Mountain Ranch	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Busby, Breanne
Duration:	2011 - 2028		619-533-3710
Improvement Type:	Widening		bbusby@sandiego.gov

Description: This project provides for reimbursement to a developer for the reconstruction of Via de la Valle between San Andres Drive and El Camino Real West to a modified four-lane major street to accommodate existing and projected sub-regional traffic. Scope of the project includes modification of the traffic signals at San Andres Drive and El Camino Real West as required and the relocation of existing overhead utilities to underground locations. Via de la Valle between San Andres Drive and Interstate 5 will be restriped to six lanes. This is project T-32.1 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and design is on-going. Schedule and reimbursement payments are dependent upon the project design and construction as coordinated by the developer.

Summary of Project Changes: \$59,443 of San Andres Cost Reimbursement District funding was allocated to this project in Fiscal Year 2023 via City Council resolution. \$6.6 million in Black Mountain Ranch FBA funding was removed from this project in Fiscal Year 2023 via City Council resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ -	\$ 1,144,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,690,298	\$ -	\$ -	\$ 2,834,298
San Andres Cost Reim. Dist.	400272	-	1,065,229	-	-	-	-	-	-	-	-	1,065,229
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	31,138,340	31,138,340
Total		\$ -	\$ 2,209,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,690,298	\$ -	\$ 31,138,340	\$ 35,037,867

Transportation

Village Center Loop Rd-N Carmel Valley Rd / S19002

Trans - Roadway

Council District:	1	Priority Score:	68
Community Planning:	Pacific Highlands Ranch	Priority Category:	Medium
Project Status:	Underfunded	Contact Information:	Mansour, Amanda
Duration:	2018 - 2027		619-533-3785
Improvement Type:	New		amansour@sandiego.gov

Description: This project will construct the Village Loop Drive from the Lin property line northerly to a second intersection of Carmel Valley Road (approximately 800 linear feet) as a four-lane collector roadway within a 108-foot right-of-way. The second phase will complete the loop and will be built as part of a second project dependent upon the development of the adjacent village and the remainder of the core residential areas.

Justification: This project is consistent with Pacific Highland Ranch Subarea Plan, is in conformance with City's General Plan, and is needed to serve the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Pacific Highlands Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: Phase I will be completed once the pre-design phase is complete. Phase II will be completed with development of the adjacent property.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024					FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2025	FY 2026							
Pacific Highlands Ranch FBA	400090	\$ -	\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	-	-	49,200,000	49,200,000
Total		\$ -	\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	49,200,000	\$ 53,000,000

Transportation

W Mission Bay Dr Bridge Over SD River / S00871

Trans - Bridge - Vehicular

Council District:	2	Priority Score:	70
Community Planning:	Midway - Pacific Highway; Mission Bay Park; Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Rekani, Ronak
Duration:	2000 - 2026		619-236-6251
Improvement Type:	Replacement		rfrekani@sanidiego.gov

Description: This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge, sidewalk, bike lanes, and shoulder improvements.

Justification: A six-lane facility is needed to accommodate both the existing and the projected future traffic volumes. The existing bridge has been determined to be functionally obsolete and structurally deficient.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan, Midway-Pacific Highway Community Plan, and the Peninsula Community Plan, and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was scheduled to begin in Fiscal Year 1998; however, the scope changed from bridge widening to bridge replacement. Feasibility and environmental studies began in Fiscal Year 2001. Preliminary engineering and the Environmental Document began in Fiscal Year 2009 and were completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018. The Eastern portion of the bridge opened to traffic in Fiscal Year 2021. Construction of the Western portion of the bridge was completed in Fiscal Year 2023. The scope of the project includes approximately 12 acres of compensatory mitigation work, concurrent with the construction of the bridge, with a five-year maintenance and monitoring period. The completion of the mitigation work is expected to conclude during construction of the bridge and the five-year maintenance and monitoring period in Fiscal Year 2025. The project is anticipated to close out in Fiscal Year 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024 Anticipated	FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Grant Fund - Federal	600000	115,122,227	6,662,076	-	-	-	-	-	-	-	-	121,784,303
Historical Fund	X999	664,122	-	-	-	-	-	-	-	-	-	664,122
Infrastructure Fund	100012	200,000	-	-	-	-	-	-	-	-	-	200,000
Sea World Traffic Mitigation Fund	200385	9,896,618	-	-	-	-	-	-	-	-	-	9,896,618
TransNet (Prop A 1/2% Sales Tax)	400156	709,878	-	-	-	-	-	-	-	-	-	709,878
TransNet Extension Congestion Relief Fund	400169	4,789,029	7,759	-	-	-	-	-	-	-	-	4,796,788
TransNet Extension RTCI Fee	400174	11,736,296	1,102,107	-	-	-	-	-	-	-	-	12,838,404
Total		\$ 143,138,170	\$ 7,771,942	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,910,113

Transportation

West Valley River Crossing / S24004

Trans - Bridge - Pedestrian

Council District:	3	Priority Score:	52
Community Planning:	Mission Valley	Priority Category:	Low
Project Status:	New	Contact Information:	Diab, Joseph
Duration:	2024 - 2028		619-533-4615
Improvement Type:	New		jdiab@sandiego.gov

Description: This project will create a new bridge over San Diego River from Sefton Field to Friars Road.

Justification: Project M24 of the Mission Valley Community Plan Impact Fee Study. This bridge will provide an alternative route across the San Diego River for people walking and on bikes and provide access to Sefton Fields.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: The project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began and is anticipated to be completed in Fiscal Year 2024. Schedule of design and construction phases will be determined once preliminary engineering phase has been completed.

Summary of Project Changes: This is a newly published project for Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2024	FY 2024		FY 2025	FY 2026	FY 2027	FY 2028	Future FY	Unidentified Funding	Project Total
					Anticipated								
Mission Valley-Urban Comm.	400135	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
Total		\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000

Unfunded Needs List

Transportation

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
University Avenue Complete Street Phase1 / S18001	\$ 12,380,291	\$ 441	0.00 %	This project will provide increased safety on University Avenue between Fairmount Avenue and Euclid Avenue. The project includes installing three roundabouts and medians with enhanced pedestrian crossings. This will also include new pavement, wider sidewalks, and trees along this portion of University Avenue. A portion of construction is currently unfunded.
Market Street-47th to Euclid-Complete Street / S16061	\$ 11,655,084	\$ 50,000	0.43 %	This project provides pedestrian and bicycle focused infrastructure improvements to portions of three auto-oriented streets, including: Euclid Avenue, between Naranja Street and Guymon Street; Market Street, from 47th Street to east of Euclid Avenue; and Guymon Street in front of Horton Elementary School. A portion of construction is currently unfunded.
Otay Mesa Truck Route Phase 4 / S11060	\$ 19,823,494	\$ 94,196	0.48 %	The Otay Truck Route Eastern Phase provides for the construction of an additional lane to the existing Otay Truck Route between La Media Road and Drucker Lane. The Otay Truck Route Western Phase provides for the extension of the Truck Route (two lanes) along Britannia Boulevard from Britannia Court to the border and from Britannia Boulevard to La Media Road. Design & construction of the Western Phase is not fully funded.
University Avenue Mobility / S00915	\$ 11,572,960	\$ 105,559	0.91 %	The major elements of the University Avenue Mobility Project are restriping to provide painted medians and construction of raised medians, left turn pockets and improved lane widths, installation of enhanced pedestrian crosswalks, repainting of existing crosswalks, removal of parallel on-street parking, and re-striping select side streets to provide angled and head-in parking. A portion of construction is unidentified.
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	\$ 16,185,652	\$ 710,000	4.39 %	This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge. Tidal action from Los Penasquitos Lagoon is compromising beach access. Tidal action has become an issue due to the new configuration of the bridge span over the lagoon. Scouring of the access point from the State parking lot is an issue for State maintenance vehicles and beach patrons. Phase II of this project will include permanent repairs to the slope protection adjacent to the westerly pedestrian walkway of North Torrey Pines Road, as well as reconstructing the public beach access ramp under the bridge. An access ramp is currently unfunded.
Traffic Calming / AIL00001	\$ 10,717,779	\$ 775,161	7.23 %	This annual allocation provides for installing traffic control measures. Design and construction phases of additional locations are currently unfunded.

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	\$ 80,403,123	\$ 7,610,733	9.47 %	This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. A portion of the construction is currently unfunded.
Palm Avenue Interstate 805 Interchange / S00869	\$ 44,114,579	\$ 4,895,916	11.10 %	The second phase of this project provides for the environmental determination and design of the project; construction repairs to the bridge approaches and abutments; bridge widening to the south; installation of sidewalk and signals; restriping; and signage modifications. The entire cost for construction of Phase II is currently unfunded.
Normal Street Promenade / S22012	\$ 13,294,162	\$ 1,939,162	14.59 %	This project will construct a pedestrian promenade and bikeway on Normal Street from University Avenue to Washington Street; part of the Eastern Hillcrest bikeway project designed and managed by SANDAG. The City is partnering to include additional community plan elements, stormwater improvements and thematic feature enhancements at Pride Plaza. A portion of construction is currently unfunded.
Guard Rails / AIE00002	\$ 3,052,354	\$ 558,807	18.31 %	This annual allocation provides for installing new and replacing old guard rails along streets where needed. Construction of an identified guard rail needs is currently unfunded.
Camino Del Sur Widening - North / RD21005	\$ 5,827,859	\$ 1,236,456	21.22 %	This project provides for the design and construction of Camino Del Sur North as a 4/6 lane major/urban road from SR-56/Torrey Santa Fe to Carmel Mountain Road. This is project T-3.1B in the Torrey Highlands Public Facilities Financing Plan. This project is partially funded by credits to the developer against the FBA and partially in cash. A portion of the reimbursement payments is currently unfunded.
Carmel Mountain Road Widening / RD21006	\$ 2,377,780	\$ 545,574	22.94 %	This project provides for the design and construction of Carmel Mountain Road as a four-lane major street, complete with median improvements from Camino Del Sur to the existing terminus of the road in Rancho Peñasquitos. This widening was divided into four phases. Three phases have been completed. The final phase is the widening from Via Panacea south to Camino Del Sur. This is project T-5.2 in the Torrey Highlands Public Facilities Financing Plan. This project is partially funded by credits to the developer against the FBA and partially in cash. A portion of the reimbursement payments is currently unfunded.
Streamview Drive Improvements Phase 2 / S18000	\$ 17,171,841	\$ 4,582,760	26.69 %	This project provides for the installation of new raised median, new sidewalk including curb and gutter, and traffic circles on Streamview Drive from 54th Street to College Avenue. Construction phase is currently unfunded.
Median Installation / AIG00001	\$ 34,933,227	\$ 13,637,635	39.04 %	This annual allocation provides for the installation and improvements of medians, traffic circles, and roundabouts citywide. Design and construction phases of additional locations are currently unfunded.

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Street Light Circuit Upgrades / AIH00002	\$ 32,607,209	\$ 15,407,000	47.25 %	This annual allocation will provide for the replacement of obsolete streetlight series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.
Traffic Signals - Citywide / AIL00004	\$ 50,994,403	\$ 30,025,565	58.88 %	This annual allocation provides for the installation of traffic signals at high-priority locations. Design and construction phases of additional locations are currently unfunded.
Traffic Signals Modification / AIL00005	\$ 47,242,512	\$ 30,794,000	65.18 %	This annual allocation provides for upgrading existing traffic signals. Design and construction phases of additional locations are currently unfunded.
Bicycle Facilities / AIA00001	\$ 144,364,735	\$ 99,239,498	68.74 %	This annual allocation provides for the installation of bike facilities including Class I, Class II, Class III, and Class IV bike facilities that are capital in nature, throughout the City. Design and construction phases of additional locations are currently unfunded.
Street Resurfacing and Reconstruction / AID00005	\$ 1,244,080,707	\$ 865,791,506	69.59 %	This annual allocation provides for roadway resurfacing, repair and reconstruction of City streets are necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway. The unidentified funding reflects the estimated amount needed to address the deferred capital needs of the City's streets based on condition assessments.
New Walkways / AIK00001	\$ 144,050,619	\$ 116,472,700	80.86 %	This annual allocation provides for the construction of new sidewalks citywide. Design and construction phases of additional locations are currently unfunded.
Sidewalk Repair and Reconstruction / AIK00003	\$ 145,650,996	\$ 119,884,592	82.31 %	This annual allocation provides for the replacement of damaged sidewalks, curbs and gutters Citywide. Unidentified funding has been revised per the Sidewalk Condition Assessment.
La Media Improv-Siempre Viva to Truck Rte / S22006	\$ 17,602,032	\$ 14,831,849	84.26 %	Project will improve La Media Road from Siempre Viva to the Otay Truck Route to a three-lane facility with two southbound truck route lanes as well as one northbound lane for Customs and Border Protection vehicles. Additional project improvements include sidewalk, curb and gutters, streetlights, and curb ramps. Construction is currently unfunded.
Sunset Cliffs Seawall Improvement / S23006	\$ 7,827,900	\$ 6,627,900	84.67 %	Planning, Estimate, Design, Environmental Clearance, Permit acquisition and Construction for 2-phase seawall improvement for assurance of public safety and protection of infrastructure assets including Sunset Cliffs Blvd and associated underground utilities. This includes a secant pile wall and a retaining wall structure. Street resurfacing to follow seawall and other utility improvements. Construction is currently unfunded.
Via de la Valle Widening / RD11001	\$ 35,037,867	\$ 31,138,340	88.87 %	This project provides for reimbursement to a developer for the reconstruction of Via de la Valle between San Andres Drive and El Camino Real West to a modified four-lane

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
				major street to accommodate existing and projected sub-regional traffic. Scope of the project includes modification of the traffic signals at San Andres Drive and El Camino Real West as required and the relocation of existing overhead utilities to underground locations. Via de la Valle between San Andres Drive and Interstate 5 will be restriped to six lanes. This is project T-32.1 in the Black Mountain Ranch Public Facilities Financing Plan. A portion of reimbursement payments is currently funded.
Market St-Euclid to Pitta-Improvements / S16022	\$ 5,569,100	\$ 4,976,600	89.36 %	This project provides for sidewalks, curb ramps, bicycle facility improvements, and additional streetlights on Market Street between Euclid Avenue and Pitta Street. The construction phase of the project is currently unfunded.
Install T/S Interconnect Systems / AIL00002	\$ 112,759,558	\$ 101,050,000	89.62 %	This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide. Design and construction of future phases for the implementation of the City's Traffic Signal Interconnect Master Plan are unfunded.
Alvarado Canyon Rd Realignment Project / S22005	\$ 39,800,000	\$ 35,768,954	89.87 %	Uniden may change depending on the results of design.
Village Center Loop Rd-N Carmel Valley Rd / S19002	\$ 53,000,000	\$ 49,200,000	92.83 %	This project will construct the Village Loop Drive from the Lin property line northerly to a second intersection of Carmel Valley Road (approximately 800 linear feet) as a four-lane collector roadway within a 108-foot right-of-way. The second phase will complete the loop and will be built as part of a second project dependent upon the development of the adjacent village and the remainder of the core residential areas. Design and construction phases are currently unfunded.
Bridge Rehabilitation / AIE00001	\$ 157,340,967	\$ 150,542,721	95.68 %	This annual allocation maintains an ongoing program to promote safety on City bridges. Design and construction phases of additional locations are currently unfunded.
Installation of City Owned Street Lights / AIH00001	\$ 571,125,241	\$ 558,080,926	97.72 %	This annual allocation will provide for the replacement of obsolete streetlight series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.
Sea World Dr/I5 Interchange Improvement / S00888	\$ 120,163,109	\$ 119,072,571	99.09 %	This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. Design and construction phases are currently unfunded.
Total		\$ 2,385,647,122		



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FISCAL YEAR

2024

ADOPTED
BUDGET



Volume 3
Glossary and Indexes

MAYOR TODD GLORIA



HOUSING • PROTECT & ENRICH • INFRASTRUCTURE • SUSTAINABILITY • PROSPERITY



Glossary

ACCOUNTING PERIOD: The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ADOPTED BUDGET: The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AMERICANS WITH DISABILITIES ACT (ADA):

Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, state and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUAL ALLOCATION: A specific project type which typically receives budget on an annual basis and that provides for the establishment of sublet projects which fall under the budgetary threshold guidelines.

ANNUALIZATION: Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION: A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE: The official enactment by the City Council to establish legal authority to expend and obligate resources.

ASSET TYPE: Capital assets are categorized into the various improvements which are expected to last for at least one year but may be required for decades of public use and include complex underground water distribution and wastewater collection systems, buildings, parks, streets, and bridges.

ASSET MANAGEMENT: A strategic, comprehensive approach that involves systematic data collection and the analysis to provide City management with a framework for making sound decisions each fiscal year. Asset managers must make decisions on when and how to inspect, maintain, repair, renew, and replace a diverse set of existing facilities in a cost effective manner.

BOND: A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND PROCEEDS: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BUDGET: Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR: The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS: The timeframe, after the completion of public hearings, of which the City Council reviews and amends or approves the Mayor's Proposed Budget.

BUDGET DOCUMENT: The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS: A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET: A multi-year financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT: A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL IMPROVEMENTS PROGRAM ADVISORY COMMITTEE (CIPRAC): This committee provides oversight for prioritizing and approving CIP projects for the annual budget process. CIPRAC is primarily comprised of the asset managing

Capital Improvements Program

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department's management convened to advise on CIP related matters such as project listings and prioritizations.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS: Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

CONTINUING APPROPRIATIONS: Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTS: An agreement which is used to coordinate the expenditures for services provided by outside organizations and businesses, including consultant and construction activities.

DEBT: A borrowing that is undertaken which involves the payment of interest and principal on an obligation, including the issuance of bonds, commercial paper and loans.

DEFERRED CAPITAL: A capital program established for street pavement, buildings, and storm drains improvements funded through a series of deferred maintenance bonds.

DEPARTMENT: A basic organizational unit of government that may be subdivided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DEFERRED MAINTENANCE: A backlog of needed repairs to City facilities or other assets such as streets, roofs, heating and cooling systems, floor coverings, structurals, and the slurry sealing of streets.

DEVELOPMENT IMPACT FEES (DIF): Fees that are collected within urbanized communities which are near build-out to mitigate the impact of new development.

ENCUMBRANCE: An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

ENTERPRISE FUNDS: Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF): This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EXPENDITURE: The actual outlay of monies from the City treasury or the act of spending funds.

EXPENSES: Charges incurred for operations, maintenance, interest, or other charges.

FACILITIES BENEFIT ASSESSMENT (FBA): An FBA generally provides 100% of funds for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP).

FEDERAL GRANT FUNDS: These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FISCAL YEAR (FY): A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR CAPITAL INFRASTRUCTURE PLANNING REPORT: Introduces the current state of capital planning efforts, provides definitions to critical components of capital planning, identifies challenges in maintaining multi-year capital planning efforts, and outlines future efforts in continuously enhancing multiyear capital planning.

FIVE-YEAR FINANCIAL OUTLOOK: A report that includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FULL-TIME EQUIVALENT (FTE): The decimal equivalent of a part-time position converted to a fulltime basis, i.e., one person working half-time would count as a 0.50 FTE position.

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FUND: A fiscal and accounting entity with a self-balancing set of accounts used to record revenues and expenditures.

GENERAL FUND: The City's main operating fund that pays for core administrative and operational services that relies most on the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GRANT: An external contribution by a government or other organization to support a particular function or project.

INFRASTRUCTURE: The basic facilities, services, and installations needed for the functioning of a community, such as transportation and communications systems, water and power lines, and public institutions.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS: Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

NON-PERSONNEL EXPENSE (NPE): Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

OPERATING BUDGET: A budget schedule which projects revenues and authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

OPERATING IMPACTS: An estimate of a capital project's ongoing costs of operating upon completion and its impacts on the City's operating budget.

ORDINANCE: A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

PERSONNEL EXPENSE (PE): Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

PRELIMINARY ENGINEERING: These projects are still in the planning phase of developing scope, schedule, and project cost.

PROJECT TYPE: Project types are a more specific manner of categorizing the kind of improvement provided by each capital project.

PROPOSED BUDGET: The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council in April of each year.

PUBLIC FACILITIES FINANCING PLAN (PFFP): These plans implements the improvement requirements set forth in a designated area and provides funding by the FBA.

PUNCHLIST: A document prepared near the end of a construction project listing work not conforming to contract specifications that the general contractor must complete prior to final payment.

REIMBURSEMENT: Fees or credit received as payment for the provision of specific municipal services or improvements.

REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM FEE (RTCIP): Fees that were established to ensure that new development directly invests in the region's transportation system to offset the negative impact of growth on congestion and mobility. This fee is only applicable on new residential development.

REQUEST FOR PROPOSAL (RFP): A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESOLUTION: Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE: Funds received from various sources and treated as income to finance expenditures.

SAN DIEGO ASSOCIATION OF GOVERNMENTS (SANDAG): A public agency which serves as the forum for regional decision-making. SANDAG builds consensus; makes strategic plans; obtains and allocates resources; plans,

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engineers, and builds public transportation; and provides information on a broad range of topics pertinent to the region's quality of life.

SEMI-ANNUAL CIP MONITORING REPORT: A report that provides updates on the status of CIP process improvement measures and efficiencies gained, as well as a consolidated CIP requests for City Council action on behalf of all City departments.

SMART GROWTH: A development pattern that focuses on future community growth which maximizes the use of existing infrastructure (such as public transportation) while preserving open space and natural resources. Smart growth results in more housing and transportation choices for those who live and work within smart growth areas.

TRANSNET FUNDS: Funds derived from a one-half cent local sales tax that is administered by SANDAG, which is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects.

UNFUNDED NEEDS LIST: A summary of projects with insufficient funding for project completion which identifies both the amount of funding required and the component of work that is not funded.

UNIDENTIFIED FUNDING: An amount required for project completion for which no funding source has been identified.

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