

FISCAL YEAR

2024

ADOPTED  
BUDGET



**Volume 1**

General Fund Expenditures

MAYOR TODD GLORIA



HOUSING • PROTECT & ENRICH • INFRASTRUCTURE • SUSTAINABILITY • PROSPERITY





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# General Fund Expenditures

## General Fund Expenditures

The Fiscal Year 2024 Adopted Budget for General Fund expenditures is \$2.08 billion, which represents an increase of \$126.8 million, or 6.5 percent, from the Fiscal Year 2023 Adopted Budget. **Table 1 - General Fund Expenditure Summary Fiscal Years 2022 - 2024** represents the change in General Fund expenditures from Fiscal Year 2022 to Fiscal Year 2024. Similarly, **Table 2 - Fiscal Year 2024 General Fund Expenditures** displays the change in General Fund Expenditures from Fiscal Year 2022 to Fiscal Year 2024 by expenditure category.

**Table 1 - General Fund Expenditure Summary Fiscal Years 2022 - 2024**

	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Total General Fund Budget	1,760,232,191	1,955,008,750	2,081,833,190
Percent Change from Previous Year		11.1 %	6.5 %

**Table 2 - Fiscal Year 2024 General Fund Expenditures (in millions)**

Expenditure Category	FY 2022 Actual	FY 2023 Budget	FY 2024 Adopted	FY 2023-2024 Change	Percent Change
<b>PERSONNEL</b>					
Personnel Cost	\$ 688.3	\$ 767.0	\$ 850.1	\$ 83.2	10.8%
Fringe Benefits	529.9	511.4	551.2	39.8	7.8%
<b>PERSONNEL SUBTOTAL</b>	<b>1,218.2</b>	<b>1,278.4</b>	<b>1,401.4</b>	<b>123.0</b>	<b>9.6%</b>
<b>NON-PERSONNEL</b>					
Supplies	\$ 30.0	\$ 38.9	\$ 43.8	\$ 4.8	12.4%
Contracts & Services	291.0	360.9	375.5	14.6	4.1%
<i>External Contracts &amp; Services</i>	<i>189.3</i>	<i>256.7</i>	<i>259.9</i>	<i>3.2</i>	<i>1.2%</i>
<i>Internal Contracts &amp; Services</i>	<i>101.7</i>	<i>104.2</i>	<i>115.6</i>	<i>11.4</i>	<i>11.0%</i>
Information Technology	54.4	61.1	58.6	(2.4)	(4.0%)
Energy and Utilities	55.6	55.5	72.3	16.8	30.3%
Other	4.2	5.4	6.0	0.6	12.0%
Transfers Out	90.9	135.1	113.5	(21.7)	(16.0%)
Capital Expenditures	1.7	4.7	1.5	(3.2)	(68.6%)
Debt	14.2	15.0	9.2	(5.7)	(38.4%)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>542.0</b>	<b>676.6</b>	<b>680.5</b>	<b>3.8</b>	<b>0.6%</b>
<b>Total</b>	<b>\$ 1,760.2</b>	<b>\$ 1,955.0</b>	<b>\$ 2,081.8</b>	<b>\$ 126.8</b>	<b>6.5%</b>

## Personnel Cost

The General Fund Fiscal Year 2024 Adopted Budget includes a total of \$850.1 million in personnel cost, which reflects a net increase of \$83.2 million, or 10.8 percent, from the Fiscal Year 2023 Adopted Budget.

This increase is primarily due to \$62.4 million in general wage increases and special salary adjustments approved in the International Association of Firefighters (Local 145); Police Officers Association (POA); Teamsters (Local 911); Municipal Employees Association (MEA); American Federation of State, County, and Municipal Employees (AFSCME Local 127); and Deputy City Attorneys Association (DCAA) Memoranda of

# General Fund Expenditures

Understanding (MOUs). The increase also accounts for general salary and compaction related increases for unrepresented and unclassified employees.

In addition to the agreed upon compensation increases in the current and newly approved MOUs, the following adjustments also contributed to the increase:

- \$28.1 million increase in Budgeted Personnel Expenditure Savings, which is an estimated amount of personnel savings by department that is attributed to vacancies, attrition, leaves of absence, and delays in the creation and filling of positions. Budgeted Personnel Expenditure Savings is budgeted as a negative amount; therefore, the increase of \$28.1 million results in a net decrease in the Personnel Cost budget. This increase is primarily driven by the assumption that most new positions will be filled in the second half of the fiscal year, and that vacancies in the Police and Fire-Rescue Departments will be offset by overtime increases.
- \$25.0 million increase in overtime, primarily in the Police and Fire-Rescue Departments, associated with an increase in anticipated vacant positions and need to right-size the overtime budgets.
- \$7.3 million increase in Add-On Pays (e.g., Emergency Medical Technician Pay, Field Training Pay, Paramedic Pay) as a result of changes in the negotiated rates, and changes in the number of employees anticipated to receive these specialty pays.
- \$2.3 million increase in Termination Pay primarily associated with right-sizing historical trends in termination payout for departments.
- \$2.2 million in the Police Department associated with the addition of Police Investigative Service Officers and other administrative positions to support operations and sworn personnel in the field.
- \$2.1 million in the Fire-Rescue Department associated with lifeguard services, administrative support, and compliance with State mandates and contractual agreements with outside agencies.
- \$1.8 million in the Environmental Services Department associated with the restructure of positions from the Refuse Disposal Fund to the General Fund for General Benefit programs.
- \$1.0 million in the Human Resources Department associated with positions to support recruitment, employee relations, and the Employ and Empower Program.
- \$904,476 in the Parks and Recreation Department associated with positions added to support new facilities, the new Citywide Maintenance Services Division, median maintenance, park rangers, and Get it Done requests.
- \$774,008 in the Transportation Department associated with positions added to support electrical engineering assessments, sidewalk repairs, and urban forestry efforts in historically underserved communities.
- \$637,105 in the City Planning Department associated with the transfer of the Historical Resources Program from the Development Services Fund to the General Fund, and the addition of positions to support Community Planning Groups and public engagement.
- \$628,600 million in the Environmental Services Department associated with positions added to support the Asbestos Lead and Mold Program, a waste collection cost of service study, enhanced hot spot crews for Clean SD, operations, and organic waste diversion efforts. This increase is partially offset by the reduction of positions associated with the sidewalk vending ordinance.
- \$550,238 in the Library Department associated with positions added to support the new Pacific Highlands Ranch Library, and the special events program.
- \$544,421 in the Department of Finance associated with positions added to support critical City initiatives, grant compliance, and the Capital Improvements Program (CIP).
- \$492,068 in the Office of the Chief Operating Officer associated with the transfer of the Office of Immigrant Affairs, the addition of a new Deputy Chief Operating Officer for External Services, and a position to support special projects.
- \$449,653 in the Stormwater Department to help support the WIFIA program ramp-up and to provide additional administrative support to the department.

## General Fund Expenditures

- \$363,579 in the Department of Information Technology associated with the addition of Digital Navigators to provide free, one-on-one computer and technology support to those in need as part of the City's SD Access 4 All initiative.
- \$360,690 in the Office of the City Attorney, primarily associated with positions added in the Civil Advisory Division to support the Pure Water Program.
- \$353,769 in the General Services Department associated with positions added for administrative and CIP support.

The General Fund Fiscal Year 2024 Adopted Budget includes a total of 8,512.99 FTE positions, which reflects a net increase of 176.60 FTE positions, or 2.1 percent, from the Fiscal Year 2023 Adopted Budget. The increase in positions is primarily due to the following additions:

- 38.48 FTE positions in the Environmental Services Department primarily associated with the transfer of the General Benefit programs from the Refuse Disposal Fund; and positions added to support the Asbestos Lead and Mold Program, a waste collection cost of service study, enhanced hot spot crews for Clean SD, operations, and organic waste diversion efforts.
- 23.00 FTE positions in the Police Department associated with the addition of Police Investigative Service Officers and other administrative positions to support operations and sworn personnel in the field.
- 22.57 FTE positions in the Parks and Recreation Department primarily associated with new facilities, the new Citywide Maintenance Services Division, park rangers, and support for Get it Done requests.
- 21.88 FTE positions in the Fire-Rescue Department primarily associated with lifeguard services, administrative support, and compliance with State mandates and contractual agreements with outside agencies.
- 13.50 FTE positions in the Human Resources Department to support recruitment, employee relations, and the Employ and Empower Program.
- 10.00 FTE positions in the Stormwater Department to support the WIFIA program ramp-up and department administration.
- 9.24 FTE positions in the Transportation Department to support electrical engineering assessments, sidewalk repairs, and urban forestry efforts in historically underserved communities.
- 7.00 FTE positions in the Department of Finance to support grants, the CIP, and other critical City initiatives.
- 6.34 FTE positions in the City Planning Department associated with the transfer of the Historical Resources Program from the Development Services Fund to the General Fund, and the addition of positions to support Community Planning Groups and public engagement.
- 4.00 FTE positions in the Department of Information Technology to support the SD Access 4 All's Digital Navigator Program.
- 3.00 FTE positions in the Office of the City Attorney to provide administrative support to the Criminal and Community Justice Division, and civil advisory support for the Pure Water Program.
- 3.00 FTE positions in the General Services Department for administrative and CIP support.
- 14.59 FTE position additions associated with 15 other departments.

# General Fund Expenditures

**Table 3 - General Fund FTE Position Summary Fiscal Years 2022 – 2024** shows the change in the number of budgeted positions in the General Fund over the last three years.

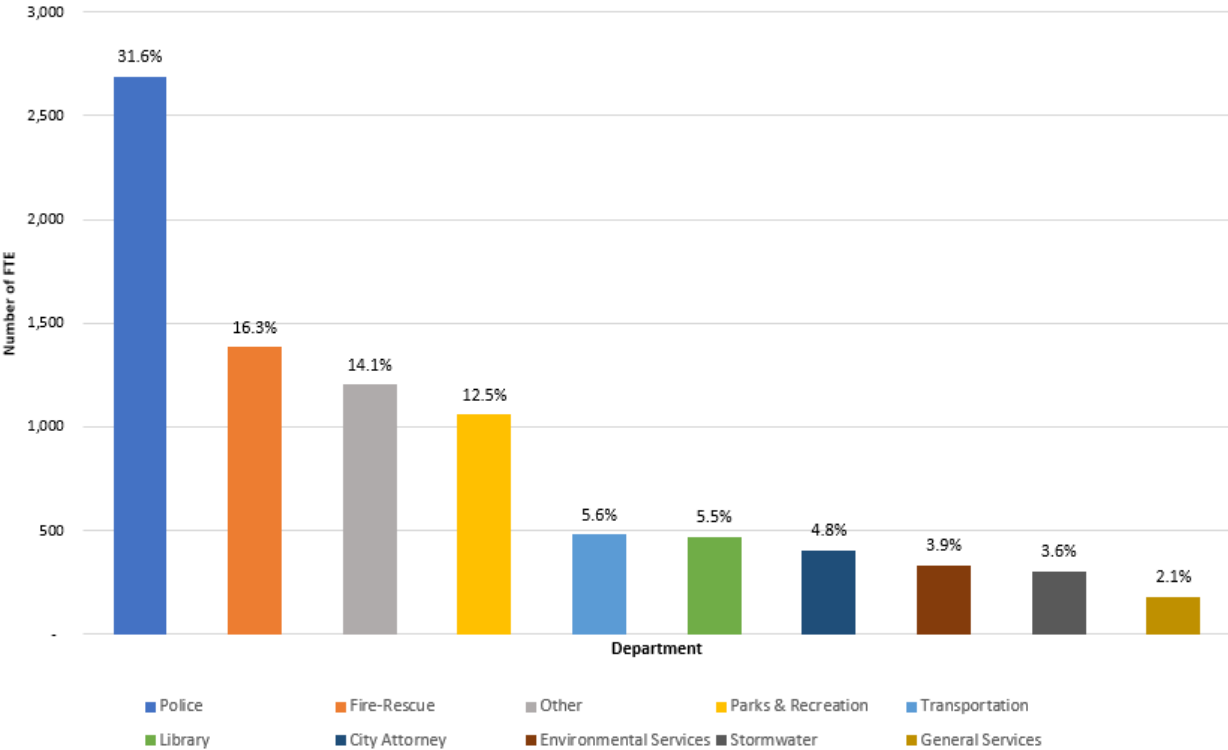
**Table 3 - General Fund FTE Position Summary Fiscal Years 2022 – 2024**

	FY 2022 Adopted Budget	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Total General Fund Budget FTE Positions	7,731.03	8,336.39	8,512.99
Percent Change from Previous Year		7.8 %	2.1 %

Further details on position changes in the General Fund are reflected in **Attachment A - Fiscal Year 2024 Changes in Full-time Equivalent (FTE) Positions** in the Appendix.

**Figure 1 – Fiscal Year 2024 Adopted General Fund FTE Positions by Department** summarizes the Fiscal Year 2024 Adopted General Fund FTE positions by department. Only the top nine departments with the most budgeted positions are displayed. All other General Fund departments are combined under the Other category. Details on the budgeted FTE positions in the General Fund are included in the Financial Summary and Schedules section of this Volume.

**Figure 1: Fiscal Year 2024 Adopted General Fund FTE Positions by Department**



**Note:** The Other category includes: City Auditor, City Clerk, City Council, City Planning, City Treasurer, Communications, Compliance, Council Administration, Department of Finance, Department of Information Technology, Development Services, Economic Development, Ethics Commission, Government Affairs, Homelessness Strategies & Solutions, Human Resources, Office of Boards & Commissions, Office of Emergency Services, Office of the Chief Operating Officer, Office of the Commission on Police Practices, Office of the IBA, Office of the Mayor, Performance & Analytics, Personnel, Purchasing & Contracting, Race & Equity, Real Estate and Airport Management, and Sustainability & Mobility.

# General Fund Expenditures

As displayed in **Figure 1 – Fiscal Year 2024 Adopted General Fund FTE Positions by Department** above, the Police Department and the Fire-Rescue Department account for approximately 47.9 percent of the total budgeted positions in the General Fund for Fiscal Year 2024.

## Fringe Benefits

The Fiscal Year 2024 Adopted Budget for the General Fund includes fringe benefit expenditures totaling \$551.2 million, which reflects a net increase of \$39.8 million, or 7.8 percent, from the Fiscal Year 2023 Adopted Budget. This net increase is primarily due to adjustments in the following fringe benefits:

- \$41.1 million increase in the City’s Retirement ADC payment due to the addition of the normal cost for the recently added Proposition B employees, the partial recognition of the market value asset losses, the liability experience loss due to salary increases exceeding expectations, and the amortization of the unfunded pension liability for Proposition B-impacted employees.
- \$14.9 million decrease in Supplemental Pension Savings Plan driven by the large number of employees who elected to rejoin the SDCERS pension plan after the invalidation of Proposition B.
- \$8.4 million increase in Workers’ Compensation driven by claims trending higher due to increased staffing levels, a rise in medical treatment costs, and the funding of the reserve to target levels.
- \$2.1 million increase in Flexible Benefits primarily due to position additions and changes in the coverage selections of employees.

For a detailed discussion of fringe benefits, refer to the Citywide Budget Overview section of this Volume.

**Table 4 – Fiscal Year 2024 General Fund Fringe Benefits by Fringe Type** shows the change in fringe benefits in the General Fund from the Fiscal Year 2023 Adopted Budget to the Fiscal Year 2024 Adopted Budget, by fringe type.

**Table 4 - Fiscal Year 2024 General Fund Fringe Benefits by Fringe Type**

Fringe Type	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget	FY 2023 – FY 2024 Change	Percent Change
Fixed					
Long-Term Disability	\$ 2,376,503	\$ 2,202,132	\$ 2,441,709	\$ 239,577	10.9%
Other Post-Employment Benefits	43,463,373	43,419,782	43,200,117	(219,665)	(0.5%)
Retirement ADC	313,009,830	283,841,501	324,944,641	41,103,140	14.5%
Risk Management Administration	7,737,644	8,892,136	9,775,087	882,951	9.9%
Unemployment Insurance	827,655	799,369	788,216	(11,153)	(1.4%)
Workers' Compensation	30,591,008	29,558,300	37,945,702	8,387,402	28.4%
Fixed Subtotal	398,006,013	368,713,220	419,095,472	50,382,252	13.7%
Variable					
Employee Offset Savings	\$ 5,944,301	\$ 5,453,675	\$ 5,610,725	\$ 157,050	2.9%
Flexible Benefits	87,645,719	97,242,589	99,347,280	2,104,691	2.2%
Medicare	10,059,656	10,276,139	10,867,089	590,950	5.8%
Retiree Medical Trust	1,004,257	1,190,885	1,269,660	78,775	6.6%

# General Fund Expenditures

**Table 4 - Fiscal Year 2024 General Fund Fringe Benefits by Fringe Type**

Fringe Type	FY 2022 Actual	FY 2023 Adopted Budget	FY 2024 Adopted Budget	FY 2023 - FY 2024 Change	Percent Change
Retirement 401 Plan	331,025	944,608	2,359,100	1,414,492	149.7%
Retirement DROP	1,831,482	1,956,895	1,896,915	(59,980)	(3.1%)
Supplemental Pension Savings Plan	25,025,322	25,649,765	10,778,246	(14,871,519)	(58.0%)
Variable Subtotal	131,841,762	142,714,556	132,129,015	(10,585,541)	(7.4%)
<b>Fringe Benefits Total</b>	<b>\$ 529,847,775</b>	<b>\$ 511,427,776</b>	<b>\$ 551,224,487</b>	<b>\$ 39,796,711</b>	<b>7.8%</b>

## Supplies

The Supplies category includes costs for office supplies, books, tools, uniforms, safety supplies, and building and electrical materials, among others. The Supplies category for the Fiscal Year 2024 Adopted Budget totals \$43.8 million, which is an increase of \$4.8 million, or 12.4 percent, from the Fiscal Year 2023 Adopted Budget. The increase is associated with the following:

- \$4.1 million in the Police Department for the deployment of smart streetlights and an increase in costs for supplies, ammunition, and equipment.
- \$737,223 in the General Services Department for the repair and maintenance of various facilities citywide.
- \$657,402 in the Fire-Rescue Department to support increased supply costs due to inflation and an increase in cost for firefighter equipment.
- \$300,762 in the Transportation Department to support the increased cost of materials due to inflation.

These increases are offset by the following decreases:

- \$600,000 in the Homelessness Strategies and Solutions Department associated with one-time additions in Fiscal Year 2023 for bunk beds, furniture, and supplies at two new non-congregate shelters.
- \$395,924 in the Environmental Services Department primarily related to the removal of one-time additions in Fiscal Year 2023 associated with food waste containers.

## Contracts & Services

The Contracts & Services category is broken down into two categories, External Contracts & Services and Internal Contracts & Services. This categorization is intended to distinguish between types of contracts, and provide a clearer presentation of discretionary and non-discretionary contractual expenditures. External Contracts & Services are expenditures that are paid to an outside agency, consultant, or contractor. Internal Contracts & Services are expenditures that support internal or enterprise services provided by departments in one fund to departments in another fund. Examples of external contracts and services include: outside legal counsel, operation of homeless shelters, insurance, rent expenses, and consulting services. Examples of internal contracts and services include refuse disposal fees, fleet vehicle usage and assignment fees, and reimbursements for services provided by departments in other funds. The Contracts and Services category for the Fiscal Year 2024 Adopted Budget totals \$375.5 million, which is an increase of \$14.6 million, or 4.1 percent, from the Fiscal Year 2023 Adopted Budget. This increase is primarily due to the following adjustments:

A net increase of \$11.4 million in Internal Contracts & Services associated with the following:

- \$7.8 million increase in vehicle usage fees associated with the increasing cost of vehicle repairs.
- \$7.2 million increase in refuse disposal fees associated with tipping fee increases and the transfer of



# General Fund Expenditures

General Benefit programs from the Refuse Disposal Fund.

- \$4.0 million decrease in vehicle assignment fees associated with financing new vehicles that will now be expended out of the transfer out category.
- \$552,756 increase to support reimbursements for city services provided to the right-of-way and at City reservoirs for recreational programming and maintenance.

A net decrease of \$3.2 million in External Contracts & Services associated with the following:

- \$18.8 million increase in the Homelessness Strategies and Solutions Department associated with homeless shelters and services, coordinated outreach, and prevention programming.
- \$9.7 million increase in the Citywide Program Expenditures Department to support public liability claims, and the general liability and excess insurance programs.
- \$8.8 million increase in the Parks and Recreation Department to support the animal services contract, contribution to the Maintenance Assessment District Funds (MADs), new off-leash dog park areas, park master plan, building repairs, and the one-time acquisition of vehicles for new facilities.
- \$4.4 million increase in the Citywide Program Expenditures Department for citywide elections; new and revised leases; and one-time special consulting services associated with space planning, property tax administration, feasibility studies, and financial analyses.
- \$4.2 million one-time increase in the Economic Development Department to support the implementation of the economic development strategy, restore the Small Business Enhancement Program, and create and administer the eviction prevention program and notice registry.
- \$2.5 million increase in the Stormwater Department related to monitoring and reporting of bacteria levels in the City's watersheds, as required by a time schedule order from the Water Board.
- \$1.6 million increase in the Transportation Department primarily related to sidewalk repairs, and urban forestry efforts in historically underserved communities.
- \$1.4 million increase in the Fire-Rescue Department to support contractual increases related to equipment, rent increases, and repairs and maintenance.
- \$1.4 million increase in the Police Department to support the rental of a firearms training facility, sworn recruitment efforts, contractual increases for sexual assault medical evidentiary examinations, and increases for maintenance and janitorial services.
- \$1.0 million increase in the Office of Child and Youth Success to provide adolescents with education, after-school programs, youth development programs, and access to mental health and trauma informed-care.
- \$979,273 increase in the Library Department primarily associated with increased security and janitorial costs at various library facilities.
- \$510,660 increase in the Environmental Services Department primarily associated with the enhanced hot spot crew for Clean SD, waste collection cost of service study, and transfer of General Benefit programs from the Refuse Disposal Fund.
- \$28.0 million decrease in the Citywide Program Expenditures Department primarily associated with the one-time removal of Pension Payment Transition costs for Post Proposition B Employees that was budgeted in Fiscal Year 2023.
- \$10.7 million decrease in the Stormwater Department associated with the removal of one-time equipment purchases, education and outreach contracts, and watershed master planning that was budgeted in Fiscal Year 2023.
- \$6.1 million decrease in the Economic Development Department associated with the removal of one-time funding for the contribution to the Housing Stability Fund, the creation of a rental registry, and development of an Economic Development Strategy, which were budgeted in Fiscal Year 2023.
- \$4.3 million decrease in the Parks and Recreation Department associated with the removal of one-time vehicle purchases budgeted in Fiscal Year 2023.
- \$2.8 million decrease in the Transportation Department primarily associated with the removal of one-time funding for the Street Condition Assessment, design and configuration of the new Traffic

# General Fund Expenditures

Management Center, tree maintenance, and transportation safety compliance, which were budgeted in Fiscal Year 2023.

## Information Technology

The Information Technology category includes the costs related to hardware and software maintenance, help desk support, and other information technology (IT) services. The Information Technology category for the Fiscal Year 2024 Adopted Budget totals \$58.6 million, which is a decrease of \$2.4 million, or 4.0 percent, from the Fiscal Year 2023 Adopted Budget. This decrease is primarily associated with one-time additions in Fiscal Year 2023 related to network services contracts such as the Okta Public Portal, Broadband Access Expansion program, constituent relations management platform, and replacement of aging hardware.

## Energy and Utilities

The Energy and Utilities category includes the costs of electricity, fuel, gas, and other related expenditures. The Energy and Utilities category for the Fiscal Year 2024 Adopted Budget totals \$72.3 million, which is an increase of \$16.8 million, or 30.3 percent, from the Fiscal Year 2023 Adopted Budget. This increase is primarily due to the following:

- \$6.2 million increase in electrical services citywide primarily due to a 36.0 percent rate increase and higher utilization of city facilities.
- \$4.4 million increase in electrical services for traffic signals and streetlights associated with a rate increase of 36.0 percent.
- \$3.4 million increase in natural gas citywide due to a 43.0 percent rate increase and higher utilization of city facilities.
- \$925,636 increase in unleaded and diesel fuel, primarily associated with an increase in the cost per gallon.
- \$891,145 increase in the wireless communication transfer for one-time maintenance costs associated with the Public Safety Radio Modernization Project.
- \$610,098 increase in cell phone operating costs associated with the issuance of cellphones to all sworn and some civilian positions in the Police Department, as well as for new Park Rangers and Grounds Maintenance positions in the Parks and Recreation Department.
- \$307,357 increase in water services as a result of higher usage at city facilities and increased median landscaping.

## Other

The Other category includes miscellaneous expenditures that do not fall under one of the other expenditure categories, such as transfers to Proprietary Funds, Governmental Funds and Other Funds. The Fiscal Year 2024 Adopted Budget for the Other category totals \$6.0 million, which is an increase of \$647,509, or 12.0 percent, from the Fiscal Year 2023 Adopted Budget primarily due to the following:

- \$767,210 increase in the Citywide Program Expenditures Department primarily associated with the Water Infrastructure Finance and Innovation Act (WIFIA) loan for Stormwater projects.
- \$171,600 increase in the Police Department associated with police management incentive pay.
- \$247,000 decrease associated with the one-time removal of a tax rebate payment that was budgeted in Fiscal Year 2023 as a result of the Business Cooperation Program.

## Transfers Out

The Transfers Out category includes transfers of funding between City funds, including the transfer of funding for annual debt service payments for outstanding bonds. The Transfers Out category for the Fiscal Year 2024 Adopted Budget totals \$113.5 million, which is a decrease of \$21.7 million, or 16.0 percent, from the Fiscal Year 2023 Adopted Budget. This net decrease is primarily due to the following:

# General Fund Expenditures

- \$40.2 million decrease associated with the removal of one-time transfers to the Capital Improvements Program added in Fiscal Year 2023.
- \$6.4 million decrease in the Citywide Program Expenditures Department associated with the purchase of the 101 Ash Street building and no longer making payments associated with the lease to own agreement.
- \$1.6 million decrease in the transfer to the Energy Independence Fund (EIF) due to the funding being deposited directly in the EIF instead of passing through the General Fund.
- \$1.5 million decrease in the General Fund Reserve contribution due to no longer classifying the contribution as a budgetary expenditure.
- \$1.2 million decrease in the Parks and Recreation Department associated with the transfer of the reimbursement of the City's MADs to the contracts and services category.
- \$425,000 decrease in the Fire Rescue Department primarily due to the removal of Fiscal Year 2023 one-time additions associated with the boating safety locker room trailer and sleeping quarters.

These decreases are offset with the following increases:

- \$8.1 million increase in the Citywide Program Expenditures Department associated with the issuance and restructuring of the 2023 Lease Revenue Bonds, pay-go for vehicle replacements due to a reclassification from assignment fees, and higher than anticipated interest rates.
- \$8.0 million increase in the Citywide Program Expenditures Department associated with a transfer to the Capital Improvements Program for street paving, traffic safety improvements, sidewalk repair, and to support other community projects.
- \$8.0 million increase in the Citywide Program Expenditures Department for a one-time transfer to the Mission Bay and Regional Park Improvements Funds associated with an increase in revenue from leases and property.
- \$2.5 million net increase in the Citywide Program Expenditures Department associated with a transfer to the Infrastructure Fund in accordance with City Charter Section 77.1.
- \$2.3 million increase in the Environmental Services Department associated with the transfer of ownership of refuse disposal trucks from the Refuse Disposal Fund to the General Fund.
- \$684,150 increase in the transfer to the Climate Equity Fund based on revised franchise fee revenues.

## Capital Expenditures

The Capital Expenditures category for the Fiscal Year 2024 Adopted Budget totals \$1.5 million, which is a decrease of \$3.2 million, or 68.6 percent, from the Fiscal Year 2023 Adopted Budget. This net decrease is primarily related to the following:

- \$3.2 million decrease in various departments, most notably in the Police and Environmental Services Departments, related to the removal of one-time vehicle purchases in Fiscal Year 2023.
- \$258,275 increase in the Fire-Rescue Department associated with the acquisition of vehicles to support State-mandated fire inspections.

## Debt

The Debt category for the Fiscal Year 2024 Adopted Budget totals \$9.2 million, which is a decrease of \$5.7 million, or 38.4 percent, from the Fiscal Year 2023 Adopted Budget. The debt category includes long-term debt service on liabilities such as bonds, loans, and capital lease obligations. The decrease in budget is primarily associated with the following:

- \$3.9 million decrease in the Citywide Program Expenditures Department associated with the purchase of the Civic Center Plaza building and no longer making payments associated with the lease to own agreement.

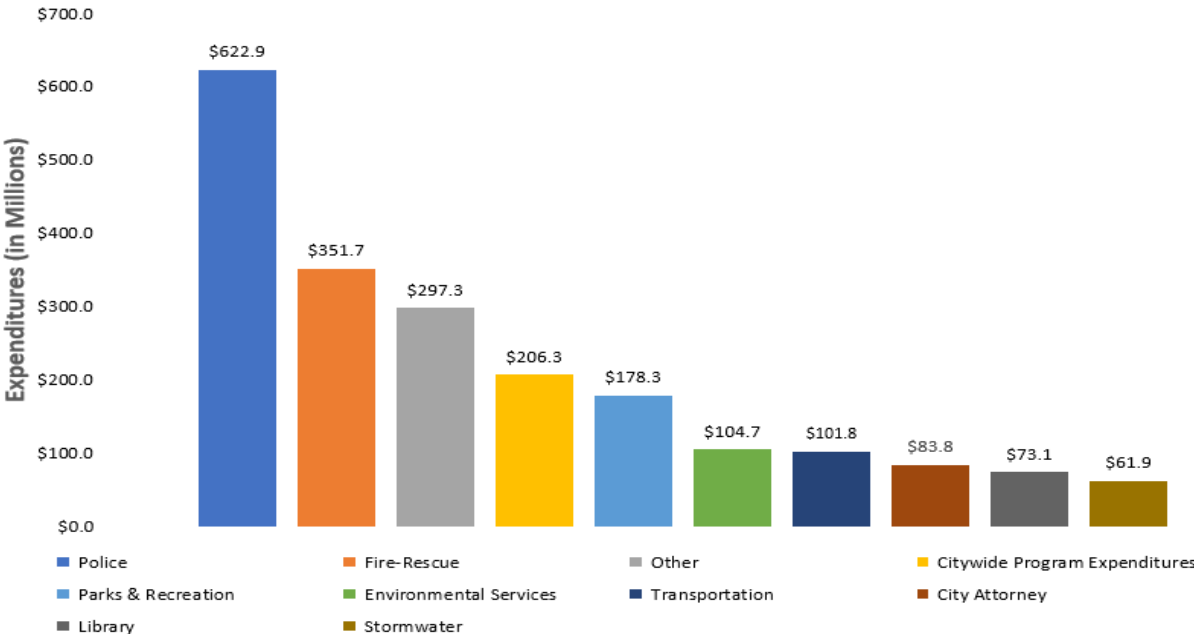
# General Fund Expenditures

- \$2.4 million decrease due to lease closures for the Fire-Rescue, Performance and Analytics, Police, and Transportation Departments.
- \$467,397 increase in the Department of Information Technology associated with the replacement of computers and laptops in the General Fund.

# General Fund Departments

**Figure 2 - Fiscal Year 2024 Adopted General Fund Expenditures by Department** summarizes the budgeted expenditures by department in the General Fund for Fiscal Year 2024. The nine largest General Fund expenditure budgets, by department, are displayed below. All other General Fund departments are combined in the Other category. For a complete review of expenditures by department in the General Fund, refer to the Financial Summary and Schedules section of this Volume.

**Figure 2: Fiscal Year 2024 Adopted General Fund Expenditures by Department (in millions)**



**Note:** The Other category includes: City Auditor, City Clerk, City Council, City Planning, City Treasurer, Communications, Compliance, Council Administration, Department of Finance, Department of Information Technology, Development Services, Economic Development, Ethics Commission, General Services, Government Affairs, Homelessness Strategies & Solutions, Human Resources, Office of Boards & Commissions, Office of Emergency Services, Office of the Chief Operating Officer, Office of the Commission on Police Practices, Office of the IBA, Office of the Mayor, Performance & Analytics, Personnel, Public Utilities, Purchasing & Contracting, Race & Equity, Real Estate & Airport Management, and Sustainability & Mobility.

# General Fund Expenditures

## Significant Budget Adjustments

The following is a summary of critical expenditure adjustments. After incorporating these expenditure adjustments, the Fiscal Year 2024 Adopted Budget remains balanced.

### Administrative Support

#### Biannual Independent Performance Audit

This adjustment includes the addition of \$300,000 in one-time non-personnel expenditures in the Sustainability and Mobility Department for the biannual independent performance audit of SDG&E in compliance with the terms of the gas and electric franchise agreements, per Ordinances O-21327 and O-21328.

#### Civic Center Revitalization

This adjustment includes the addition of 1.00 Program Coordinator and total expenditures of \$187,090 in the Economic Development Department to support the development and execution of the Civic Center Revitalization Project (CCRP). The CCRP will be a transformative legacy project that will include housing, city services, businesses, and arts and cultural space on six city-owned blocks downtown. Due to the historic nature and complexity of this undertaking, this position will also focus on monitoring of related contracts and obligations, and ensure compliance with the State Surplus Land Act and other associated regulations.

#### Deputy Chief Operating Officer

This adjustment includes the addition of 1.00 Deputy Chief Operating Officer and total expenditures of \$275,024 to support the External Services functions. This addition is associated with the reorganization of the Office of the Chief Operating Officer.

#### Fiscal Support

This adjustment includes the addition of 4.00 FTE positions and total expenditures of \$552,578 in the Department of Finance associated with supplement positions added during the last two fiscal years. These positions will right-size staffing levels and support the growing demand for centralized fiscal services. These new positions are critical to support budget equity, the Climate Action Plan, and Homelessness Strategies and Solutions. As the City moves forward on these critical initiatives, there has been an increasing need for finance staff to evaluate proposals for economic impact, and a greater need to track, report, and provide fiscal analyses on the implementation of these initiatives.

#### Get It Done Support

This adjustment includes the addition of 1.00 Program Manager, 1.00 Senior Management Analyst, and total expenditures of \$292,962 in the Parks and Recreation Department to manage Get It Done requests, conduct data analysis, and provide customer follow-up. These positions will allow for system oversight, training, customer service, performance level tracking, and administrative activities that will help ensure the system exceeds customer experience objectives. The department is midway through implementation of the first phase of Get It Done. These positions will help with this implementation and allow the department to go live.

#### Grant Support

This adjustment includes the addition of 3.00 FTE positions and total expenditures of \$401,326 to support City grant compliance and audit responses within the City. The positions include:

- 1.00 Program Manager in the Compliance Department to assist the Chief Compliance Officer with coordinating a citywide grants compliance program, which will provide additional support for departments without grants staff.
- 2.00 Finance Analyst 2s in the Department of Finance to ensure compliance with grant regulations and reporting requirements; these positions are needed due to the exponential increase in grant funding received by the City over the last few years, and will help as the grants program continues to grow due to the federal Build Back Better Act.

# General Fund Expenditures

## Revenue Audit Program

This adjustment includes the addition of 1.00 Accountant 3, total expenditures of \$116,959, and projected revenue of \$250,000 in the Office of the City Treasurer to support the Revenue Audit Program, and assist in meeting the goal of a maximum three-year audit cycle for its audit population.

## City Facilities

### Facilities Maintenance and Support

This adjustment includes the addition of 1.00 Assistant Director, 2.00 Associate Management Analysts, and total expenditures of \$1.4 million in the General Services Department to support department operations, procurement, the CIP, and repair and maintenance of City facilities.

### Harbor Drive Pedestrian Bridge Elevator

This adjustment reflects the addition of \$300,000 in non-personnel expenditures and associated Transient Occupancy Tax revenue in the General Services Department for the maintenance and security of the elevators on the pedestrian bridge over East Harbor Drive.

### Janitorial and Maintenance Services

This adjustment includes the addition of \$472,920 in non-personnel expenditures to support janitorial and maintenance services at various City facilities including police stations and libraries.

### Lease Management Software

This adjustment reflects the addition of \$375,000 in one-time non-personnel expenditures in the Department of Real Estate and Airport Management to support a lease management software solution upgrade. This critical software is used to manage the City's real estate portfolio in order to properly store legal files and insurance requirements, process billing, collect revenue, renew/terminate/modify leases, conduct site inspections, and maintain property and facility records for the City.

### Transfer to the Capital Improvement Program

This adjustment includes the addition of \$8.0 million in one-time non-personnel expenditures in the Citywide Program Expenditures Department for the transfer to the Capital Improvements Program in support of City facility improvements, street and sidewalk improvements, and various other projects throughout the City.

## Climate Action Plan

### Americans with Disabilities Act (ADA) Evaluation

This adjustment includes the addition of \$262,000 in one-time non-personnel expenditures in the Sustainability and Mobility Department to update citywide pedestrian evaluation and remediation plans. The funding will be used for consultant services to begin the federally mandated citywide evaluation including curb ramps, audible pedestrian signals, and pedestrian areas of bus stops, and is a requirement of federal and State transportation grant funding.

### Building Decarbonization

This adjustment includes the addition of 1.00 Program Manager and total expenditures of \$97,728 in the Sustainability and Mobility Department to develop and implement a citywide building decarbonization roadmap and education strategy. This position will oversee the development of strategies and programs related to the decarbonization of new and existing buildings, including the Roadmap to Decarbonize Existing Buildings.

# General Fund Expenditures

## Organics Waste Diversion

This adjustment includes the addition of 3.34 FTE positions and total expenditures of \$392,243 to support compliance with organic waste diversion. As a result of the implementation of Senate Bill 1383, additional positions are needed to map out efficient routes; provide timely and thorough communication between field employees, their direct supervisors and management; and handle service requests.

## Employee Compensation and Support

### Employee Relations Program

This adjustment includes the addition of 6.00 Program Coordinators and total expenditures of \$260,148 in the Human Resources Department, and is offset by the reduction of 3.00 Associate Human Resource Analysts and 3.00 Supervising Human Resource Analysts. These positions will support Employee Relations activities citywide as department liaisons. The Department has identified a need to increase the level of responsibility for citywide Human Resources positions, to provide a greater level of support for departments.

### Employee Support

This adjustment includes the addition of 6.00 FTE positions and total expenditures of \$1.3 million in the Human Resources (HR) Department to provide HR support to City Departments, support the Recruitment and Retention Program, and conduct a compensation study. The goal of the compensation study is to ensure that actual employee compensation is consistent with the compensation philosophy. The purpose of the Recruitment and Retention Program is to identify talent and develop and implement a full cycle recruiting program.

## Equity and Diversity

### Cannabis Social Equity Program Support

This adjustment includes the addition of 3.00 FTE positions and total expenditures of \$803,746 to support the establishment of a Cannabis Social Equity and Economic Development (SEED) task force, and oversee the program in the Development Services Department. These positions will create SEED program guidelines, support cannabis-related code amendments, and ultimately regulate permitting, financial assistance, and outreach initiatives. Funding will support the review and processing of SEED project applications, and monitor and track grant expenditures to ensure compliance with grant requirements. The State Cannabis Equity Grants Program will require matching funds from the local jurisdiction. Without a local matching fund, the City's grant application could be put at risk.

### Digital Navigator Program

This adjustment includes the addition of 3.00 Information Systems Analysts and total expenditures of \$326,799 in the Department of Information Technology to support the City's Digital Navigator Program. These roles will perform a critical function for SD Access 4 All by acting as sustainable staffing for the City's Digital Navigator program which serves City residents. They will also work as ambassadors at key outreach events to enroll residents in services and connect them to City resources. Digital Navigators are trusted guides that work directly with the community to make technology more accessible.

### SD Access 4 All Program

This adjustment includes the addition of 1.00 Program Coordinator and total expenditures of \$884,941 in the Department of Information Technology to expand the SD Access 4 All Program via hot spots, community outreach, and the development of the Digital Equity Program and the Digital Literacy Program.

# General Fund Expenditures

## Small Business Enhancement Program

This adjustment includes the addition of \$500,000 in one-time non-personnel expenditures within the Economic Development Department to restore and enhance the Small Business Enhancement Program to support investments in small businesses.

## Homelessness and Housing

### Eviction Prevention Program

This adjustment includes the addition of \$3.0 million in one-time non-personnel expenditures in the Economic Development Department to provide education and legal services for low-income renters facing eviction. This will include a one-year contract with the Legal Aid Society of San Diego to operate the Eviction Prevention Program.

### Homeless Shelters and Services

This adjustment includes the addition of \$31.9 million in non-personnel expenditures to support the Homelessness Strategies and Solutions Department. This is a net increase of \$18.8 million from the Fiscal Year 2023 Adopted Budget as a result of prior year additions budgeted as one-time expenditures. The budget adjustments include:

- \$16.6 million to maintain previously grant-supported homeless shelter operations.
- \$5.0 million to expand homeless shelter capacity through the creation of safe camping sites.
- \$2.7 million to continue operations of (previously grant-supported) storage centers, to provide safe storage of belongings, security, outreach, and social services to individuals experiencing homelessness.
- \$2.3 million to provide rental assistance and other housing-related expenses for families in unstable housing situations and at risk of homelessness.
- \$1.8 million for the Safe Parking Program which was expanded in Fiscal Year 2023 to provide support for individuals experiencing homelessness, and living in their vehicles.
- \$1.2 million to maintain previously grant-supported services at the Homelessness Response Center.
- \$1.0 million to expand inclement weather shelter bed offerings during winter months.
- \$810,000 for coordinated outreach efforts that connect unsheltered residents with shelter, housing, and supportive services.
- \$500,000 to support site improvements and operating cost increases at the Day Center for Homeless Adults.

### Tenant Protection Ordinance

This adjustment includes the addition of \$500,000 in non-personnel expenditures in the Economic Development Department to create and administer the Eviction Notice Registry as required by the City's Residential Tenant Protection Ordinance. The San Diego Housing Commission (Housing Commission) will develop the online registry to receive at-fault or no-fault just cause eviction notices from landlords. The Housing Commission expects ongoing administrative costs for staffing, the registry, and website maintenance to be \$400,000. The remaining \$100,000 will be used for startup costs.

## Independent Departments

### Audit and Administrative Support

This adjustment includes the addition of 2.00 FTE positions and total expenditures of \$0 in Fiscal Year 2024, with ongoing costs in Fiscal Year 2025 and beyond anticipated to be \$359,273 in the Office of the City Auditor. This adjustment is budget neutral in Fiscal Year 2024 because the department plans to fund the



# General Fund Expenditures

two positions using salary savings. These new positions will provide audit coverage of high-risk areas and needed administrative support.

## **Criminal and Community Justice Division Support**

This adjustment includes the addition of 1.00 Legal Secretary and total expenditures of \$57,603 in the City Attorney's Office to support the Assistant City Attorney and Chief Deputy City Attorney of Prosecution Operations, and support the Criminal and Community Justice Divisions.

## **Network Access at Your Safe Place – A Family Justice Center**

This adjustment includes the addition of \$155,000 in one-time non-personnel expenditures within the City Attorney's Office for additional network infrastructure with community justice partners of Your Safe Place - A Family Justice Center. This adjustment will improve the network infrastructure and help mitigate potential network failures.

## **Outside General Counsel**

This adjustment includes the addition of \$100,000 in one-time non-personnel expenditures offset by an increase in budgeted personnel expenditure savings for the Commission on Police Practices associated with the need to retain legal counsel, independent of the City Attorney, for legal support and advice in carrying out the Commission's duties and actions.

## **Recruitment Section Expansion**

This adjustment includes the addition of 1.00 Program Coordinator and associated non-personnel expenditures totaling \$190,016 in the Personnel Department to manage and coordinate classified recruiting efforts citywide. Responsibilities include researching, analyzing, and formulating policies to increase recruiting conversion rates, resulting in a reduction in the City's vacancy rates.

## **Neighborhood Services**

### **Animal Services Contract**

This adjustment includes the addition of \$4.2 million in non-personnel expenditures in the Parks and Recreation Department to support contractual increases, building repairs, and acquisition of vehicles and equipment to support animal services.

### **Focused Economic Development Strategy**

This adjustment includes the addition of \$200,000 in one-time non-personnel expenditures in the Economic Development Department (EDD) to implement a focused economic development strategy. The strategy is intended to serve as an actionable tactical plan to guide the day-to-day decision-making of EDD personnel, and is expected to reflect the City's vision, mission, and Strategic Plan.

### **Library Branch Security**

This adjustment includes the addition of \$864,000 in non-personnel expenditures in the Library Department for security at library branches. The City Council approved an amendment to the security budget requiring security guards to carry and administer naloxone. The additional funding will also allow for enhanced public safety and increased monitoring at key library branch locations.

### **Library Materials**

This adjustment includes the addition of \$250,000 in one-time non-personnel expenditures in the Library Department to support the procurement of library materials.

### **Median Maintenance**

This adjustment includes the addition of 1.00 Grounds Maintenance Manager and total expenditures of \$866,074 in the Parks and Recreation Department to support median landscaping and maintenance.

# General Fund Expenditures

## New Library Branch Support

This adjustment includes the addition of 9.50 FTE positions and total expenditures of \$942,133 in the Library Department to support the new Pacific Highlands Ranch Library.

## New Parks and Recreation Facilities

This adjustment includes the addition of 18.50 FTE positions and total expenditures of \$3.7 million in the Parks and Recreation Department to:

- Operate new parks and recreation facilities citywide, including: the Ellen Browning Scripps Park comfort station, Chollas Triangle Groundworks area, Memorial Senior Center, Mountain View Teen Center, Olive Street Mini Park, Riviera Del Sol Neighborhood Park, Cathy Hopper Friendship Senior Center, and various Play all Day and Joint-Use sites; and
- Develop off-leash dog parks at the Eugene Brucker Education Center, Allied Gardens Community Park, Paradise Hills Community Park, and Gompers Neighborhood Park.

## Park Rangers

This adjustment includes the addition of 4.00 Supervising Park Rangers and total expenditures of \$942,992 in the Parks and Recreation Department to support enhanced security at community and open space parks. The Park Rangers are vital in the education and integration of programs aimed at creating more equity and inclusion in communities of concern. Park Rangers will also support additional management of security contracts and added security at the community parks.

## Youth Care and Development Program

This adjustment includes the addition of \$1.0 million in one-time non-personnel expenditures in the Office of Child and Youth Success to provide adolescents with education, after-school programs, youth development programs, and access to mental health and trauma informed-care.

## Public Safety

### Airport Operations Staffing Unit

This adjustment includes the addition of 4.00 FTE positions and expenditures of \$662,002 in the Fire-Rescue Department to support the staffing unit at the Lindbergh Field Airport Fire Station due to a newly executed agreement with the San Diego County Regional Airport Authority.

### Apparatus Doors Replacement

This adjustment includes the addition of \$155,000 in one-time non-personnel expenditures in the Fire-Rescue Department to replace the apparatus doors at Fire Station 47 in Carmel Valley.

### Assistant Police Chief

This adjustment includes the addition of 1.00 Assistant Police Chief and total expenditures of \$541,492 in the Police Department to support Police operations.

### Cell Phones for Sworn Personnel

This adjustment includes the addition of \$358,380 in non-personnel expenditures in the Police Department to support cell phone assignment to all sworn and some civilian positions in the Police Department. This request includes funding to replace approximately 400 cell phones and necessary accessories annually in a phased approach. Providing all officers with cell phones allows them to be more responsive to those they serve in the community.

### Enhanced Sworn Recruiting Efforts

This adjustment includes the addition of \$225,000 in non-personnel expenditures in the Police Department to support enhanced recruitment efforts. This request will enhance the Department's partnership with a marketing and branding firm to develop marketing strategies and will allow the Recruiting Unit to attend additional paid job fairs, community events, hold military only events; and to provide department

# General Fund Expenditures

promotional giveaways to keep pace with other law enforcement agencies and increase the diverse pool of applicants.

## **Firearms Training Facility**

This adjustment includes the addition of \$975,000 in one-time non-personnel expenditures in the Police Department for the rental of a firearms training facility. The Department's only firearms training facility on Federal Boulevard was recently decommissioned; therefore, funding is needed for the rental of a third-party firearms training facility. The additional funding will increase scheduling availability at the temporary training facility from three days to five days per week.

## **Lifeguard Support**

This adjustment includes 3.00 FTE positions and total expenditures of \$959,123 in the Fire-Rescue Department, including 2.00 Lifeguard 2s to support operations at La Jolla Shores, and 1.00 Lifeguard Sergeant to administer and support citywide lifeguard services. Non--personnel expenditures will support training, equipment, and facility improvements.

## **Mandated Building Inspections**

This adjustment includes the addition of 11.00 FTE positions, total expenditures of \$2.6 million, and associated revenue in the Fire-Rescue Department to support new and existing mandated building inspections. Due to recent State mandates, most of the Inspection Services staff were reassigned to complete Senate Bill 1205 Inspections, and without the additional staff, the Fire Department would be unable to run effective Fire Company Inspection and Hazmat programs. The added positions will support these critical programs.

## **Opioid Education and Prevention**

This adjustment includes the addition of \$135,000 in one-time non-personnel expenditures within the Citywide Program Expenditures Department for a transfer to the Opioid Settlement Fund to support an opioid and fentanyl education and prevention campaign to combat the illicit fentanyl crisis.

## **Police Position Adds**

This adjustment includes the addition of 22.00 FTE positions and expenditures of \$2.3 million in the Police Department to support police operations and augment patrol officers. This includes 10.00 Police Investigative Service Officer 2s who will support patrol officers in the field, in various investigative units, and in the property room. The remaining 12.00 FTE positions, which are 1.00 sworn and 11.00 civilian supplemental positions, will support operations and be assigned to several units throughout the Department.

## **Sidewalk Vending Ordinance**

This adjustment reflects the reduction of 11.00 FTE positions and \$1.5 million in total expenditures in the Environmental Services Department associated with the enforcement and impounding of equipment of vendors who are out of compliance with the Sidewalk Vending Ordinance. To date, these 11.00 FTE positions have not been hired, and no impounding services have been required.

## **Smart Streetlights**

This adjustment includes the addition of \$3.5 million in non-personnel expenditures in the Police Department to support the deployment of Smart Streetlights. The Surveillance Ordinance was created in September 2022, and with this Ordinance in place, the Police Department plans to remove the existing sensors that have passed their useful lives and replace them with new cameras that are capable of working with other technologies. Per San Diego Resolution R-314971, approving the Fiscal Year 2024 Budget, and the Fiscal Year 2024 Appropriation Ordinance (O-21675), the use of the \$3.5 million for the Smart Streetlights Program is contingent upon confirmation of compliance with the City's Surveillance Ordinance via City Council approval.

# General Fund Expenditures

## Wellness Center Rent

This adjustment includes the addition of \$368,268 in non-personnel expenditures in the Fire-Rescue Department for a new leased space that will house the wellness center in the Fire-Rescue Department.

## Stormwater

### Time Schedule Order and Compliance Monitoring

This adjustment includes the addition of \$2.5 million in non-personnel expenditures in the Stormwater Department related to monitoring and reporting of bacteria levels in the City's watersheds, as required by a time schedule order (TSO) from the Water Board. A TSO would provide additional time for the City to come into compliance with dry weather bacteria total maximum daily load requirements, and would ensure that mandatory minimum penalties are avoided during implementation of the prescribed time schedule of actions. In order to receive these protections from the TSO, the City must fully implement and comply with all requirements listed in the TSO.

### WIFIA Support

This adjustment includes the reclassification of an Assistant Deputy Director to a Deputy Director, addition of 3.00 FTE positions, total expenditures of \$272,618, and \$345,589 in reimbursable revenue in the Stormwater Department to support the execution of the WIFIA Program. These positions will enable the department to initiate and advance 25 CIP projects in Fiscal Year 2024, and initiate critical pump station design.

## Transportation

### Asphalt and Concrete Materials

This adjustment includes the addition of \$275,642 in non-personnel expenditures in the Transportation Department to support cost increases for asphalt and concrete materials. The Street Division has two major contracts to supply asphalt and concrete materials. The average cost of materials has increased by 93% since Fiscal Year 2018, when the previous 5-year contract was executed. This additional budget will align with the estimated annual needs and authorization for a new contract.

### Litigation and Claims Support

This adjustment includes the addition of 1.00 Program Manager and total expenditures of \$147,901 in the Transportation Department to work with the Risk Management Department and the City Attorney's Office on claims investigations and litigation. In Fiscal Year 2022, the Transportation Department received nearly 600 public liability claims, or one-third of the total claims that are received annually by the City.

### Sidewalk Ramping Crews

This adjustment includes the addition of 4.00 FTE positions and total expenditures of \$897,965 in the Transportation Department to support citywide sidewalk maintenance and repair, address sidewalk deficiencies, and mitigate liability.

### Urban Forestry

This adjustment includes the addition of 3.00 FTE positions and total expenditures of \$1.1 million in the Transportation Department to meet the requirements of the Air Pollution Control District settlement. The positions will support the Urban Forestry Program to implement a robust tree planting and tree well cutting program in historically underserved communities.

# General Fund Expenditures

## Waste & Recycling Management

### Billing Solution and Software Implementation

This adjustment includes the addition of \$500,000 in non-personnel expenditures in the Environmental Services Department to support IT project management for a billing solution and software integration to implement Measure B.

### Corrective Action Plan

This adjustment includes the addition of 2.00 Environmental Health Inspectors and total expenditures of \$306,500 in the Environmental Services Department for the Asbestos, Lead, and Mold Program to ensure compliance with Air Pollution Control District and other local, State, and federal regulations. These expenditures will help implement cleaning and maintenance, and provide as needed abatement services, to reduce risk and liability associated with asbestos and lead containing building materials in City facilities.

### Cost of Service Study

This adjustment includes the addition of 5.00 FTE positions and total expenditures of \$1.2 million in the Environmental Services Department to support a waste collection cost of service study, and stakeholder engagement process.

### Enhanced Hot Spot Crew

This adjustment includes the addition of 6.00 FTE positions and total expenditures of \$1.5 million in the Environmental Services Department for a permanent Enhanced Hot Spot Program crew. The program consists of teams that will be dispatched to provide public right-of-way waste and large litter removal, focused specifically on areas most heavily impacted by waste resulting from the unsheltered population.

### Refuse Disposal Fee

This adjustment includes the addition of \$5.1 million in Refuse Disposal Fees in the Environmental Services Department associated with a \$16 per ton tipping fee increase.

### Transfer of Vehicles

This adjustment includes the addition of \$2.3 million in one-time non-personnel expenditures associated with the transfer of vehicles due to the transfer of the General Benefit Programs from the Refuse Disposal Fund to the General Fund.

## One-Time Resources and Uses

The Fiscal Year 2024 Adopted Budget includes \$138.0 million in one-time resources as displayed in **Table 5 – Fiscal Year 2024 One-Time Resources**.

**Table 5 - Fiscal Year 2024 One-Time Resources**

One-Time Resources	Amount
Fund Balance in Excess of Reserves (Excess Equity)	\$64,065,498
American Rescue Plan Act Funds	52,066,296
Monsanto Class Action Settlement	9,000,000
Tailgate Park Sales Proceeds	5,847,660
Transient Occupancy Tax Fund use of Fund Balance	3,377,000
Fire/Emergency Medical Services Transport Fund Transfer	1,000,000
Internal Service Funds Use of Fund Balance	851,366
SD Access for All Grant	648,160
Short-Term Residential Occupancy Revenue	645,000

# General Fund Expenditures

One-Time Resources	Amount
Employ and Empower Grant	263,127
Opioid Settlement Funds	197,000
<b>Total</b>	<b>\$137,961,107</b>

This compares to approximately \$38.5 million in one-time uses as displayed in **Table 6 - Fiscal Year 2024 One-Time Uses**.

**Table 6 - Fiscal Year 2024 One-Time Uses**

One-Time Uses	Amount
Bridge to Home Program	\$5,847,660
Eviction Prevention Program	3,000,000
Purchase of Refuse Packers	2,631,288
Animal Services Contract	2,200,000
Citywide Elections	1,925,674
Sidewalk Construction on Saturn Boulevard	1,500,000
Smart Streetlights Deployment	1,500,000
Enhanced Traffic Safety Measures	1,500,000
Barrio Logan Traffic Calming Truck Route Project Design	1,200,000
Vehicles for New Facilities	1,080,000
Youth Care and Development Program	1,000,000
Rental of Police Firearms Training Facility	975,000
Vehicles for Enhanced Hot Spot Crew	970,000
Infrastructure Repair and Maintenance	750,000
Paradise Hills Community Park Trail Project Design	750,000
City Heights Urban Village Revitalization Project Design	750,000
North Park Recreation Center Project Design	750,000
Mission Beach Seawall Repair Project Design	750,000
Vehicles to Support Community Risk Reduction	750,000
Vehicles for Sidewalk Ramping Crews	702,500
Dog Park Improvements	600,000
Billing Solution and Software Implementation	500,000
Day Center Site Improvements	500,000
Citywide Space Planning and Condition Assessments	500,000
Convoy District Gateway Sign Project	500,000
Small Business Enhancement Program	500,000
Vehicles and Equipment for Park Rangers	406,900
Cannabis Social Equity Program Support	396,253
Turf Maintenance Reimbursements for Joint Use Agreements	380,980
Lease Management Software	375,000
Median Maintenance	323,925
Biannual Independent Performance Audit of SDG&E	300,000
Repaving of Mission Boulevard	300,000
American with Disabilities Act Pedestrian Evaluation and Remediation Plan	262,000
Library Materials	250,000
Enhanced Sworn Recruiting Efforts	225,000

## General Fund Expenditures

One-Time Uses	Amount
Focused Economic Development Strategy	200,000
Lifeguard Training and Equipment	200,000
Fire Station Apparatus Doors Replacement	155,000
Network Access at Your Safe Place – A Family Justice Center	155,000
Opioid and Fentanyl Prevention Program/Campaign	135,000
Assistance to Firefighters Grant Match	108,004
Eviction Notice Registry	100,000
External Legal Counsel	100,000
Specialized Consultant	100,000
New Employee Supplies	97,555
Vehicles to Support Organic Waste Recycling Program	85,000
Tenant Improvements, Relocation, and Rent	64,625
Urban Forestry Vehicles	50,000
City Clerk Software Enhancements	38,050
SD Access for All	15,000
<b>Total</b>	<b>\$38,455,414</b>

The information shown in the table above reflects that there is \$99.5 million more in one-time resources than uses. In keeping with best practices in governmental budgeting, the City has a policy of supporting ongoing expenditures with ongoing revenues. Assuming the local economy continues to grow over the next several years and general fund supported services are maintained at Fiscal Year 2024 levels, major revenue growth is expected to mitigate part of the structural budget deficit. The Department of Finance has identified additional actions and resources that may be leveraged to address the projected structural shortfall. These potential resources and actions could include budget reductions, reducing reserve contributions, waiving contributions to the Infrastructure Fund, or the pursuit of additional one-time and ongoing revenue options. Opportunities for additional revenue could include: revenue associated with trash collection as a result of an approved amendment to the Peoples' Ordinance; a positive resolution to the litigation related to Measure C, which would increase transient occupancy taxes to support the expansion of the San Diego Convention Center and create a dedicated funding source for homelessness programs and services and street repair; pursuit of grant opportunities; Federal and State financial support and other local revenue measures that would require voter approval. The City will continue to monitor revenues during Fiscal Year 2024 and will continue to address structural shortfalls during next year's budget process.



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