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Description

The Sustainability and Mobility Department leads the implementation of the City's Climate Action Plan. Focused on interdepartmental coordination, regional alignment, and new policies and ordinances, the Department furthers the City goals for equitable, efficient and effective mobility choices that support residents of all ages and abilities, and facilitates innovative efforts across multiple City departments to enhance equitable, economic, social and environmental sustainability. The Department is also the custodian of the City's transition to 100% renewable energy through San Diego Community Power (SDCP) and the administrative oversight of the SDG&E franchise. It manages all city SDG&E energy accounts which includes overseeing energy account billing and management, tracking citywide energy usage, and analyzing rates and opportunities for further reduction.

The vision is:

A sustainable city with opportunity and access for people in every community.

The mission is:

Leading San Diego to address climate change through equitable, accessible, and innovative solutions to improve quality of life today and for future generations

Goals and Objectives

Goal 1: Engage City Departments, residents, and businesses to implement solutions to reach Sustainability, Mobility, and Accessibility goals

- Showcase the city as a leader regionally, nationally, and internationally
- Provide reporting, analytics, and support to City departments to identify opportunities for increased energy efficiency and decarbonization
- •Engage with local CBOs, non-profits, and other organizations to proactively engage on the implementation of the CAP
- •Increase training to consultants and staff throughout the City on accessibility and mobility solutions to ensure City programs, services, infrastructure, and activities are accessible to all
- Goal 2: Demonstrate positive impacts, both quantitative and qualitative, from sustainability and mobility policy and projects in historically underserved communities
 - Implement Sustainability and Mobility through an equity lens to respond to structural challenges by prioritizing actions in communities of concern
 - Develop a Mobility Master Plan and other mobility programs to prioritize equitable transportation options that ensure equitable access for all and prioritize implementation in underserved and under-resourced communities
 - Prioritize community engagement in COCs using organizing and feedback methods that align with community needs

Goal 3: Collaborate with local, state, and federal partners to implement department-wide strategies and plans to improve quality of life

- Maximize all funding and financing opportunities to accelerate implementation of sustainability, mobility, and equity programs
- Collaborate with mobility partners to maximize opportunities to bring additional investments to the San Diego region through competitive grant funded programs and strategic partnerships at all levels
- •Work interdepartmentally to ensure projects align with federal, state, and regional efforts

Goal 4: Maintain transparency and accountability in implementation and reporting of Sustainability, Energy, and Mobility goals and targets

- Ensure City maintains its trajectory toward its 2030 and 2035 GHG reduction targets
- •In coordination the Performance & Analytics Department, develop dashboards that provide information internally and publicly
- Regularly update CAP to reflect new technologies, data, market transformations, and business advancements
- Consistently track and analyze energy markets and regulation to accurately anticipate changes in energy technology, costs, and uses
- Create citywide mobility governance structures and standards for communication, collaboration, and implementation

Budget Equity Ir	npact Statement
Budget Equity Lens Summary Base Budget	Budget Equity Lens Summary Budget Adjustment
Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?	Do the Budget Adjustments address a disparity?
Yes	Yes
Engage City Departments, residents, and businesses to implement solutions in order to reach Sustainability, Mobility, and Accessibility goals. Implement Sustainability and Mobility to respond to structural challenges by utilizing and leveraging an equity lens through prioritizing strategies, measures, actions and projects in communities of concern. Collaborate with local, state, and federal partners to implement department-wide strategies and plans in order to improve air quality, mobility, public health and quality of life. Provide transparency and accountability in implementation and reporting of Sustainability, Energy, Mobility and Accessibility goals and targets in order to balance, mitigate and rectify the historical inequities and underinvestment within communities of concern.	Budget Adjustments will address disparities that align with the following Tactical Equity Plan goal(s): 1. Intentional internal and external engagement 2. Implementation and prioritization through an equity lens. 3. Improve quality of life. 4. Transparency and accountability. Budget Adjustment #1: Position requests. Budget Adjustment #2: Infrastructure upgrades & planning efforts. Budget Adjustment #3: Accessibility projects. Equity Lens Response: Existing staff and consultant support are unable to address the planning and infrastructure gaps necessary to meet CAP goals, including decarbonization, upgrades to municipal infrastructure for both electrification and ADA upgrades, and accessibility. Municipal retrofits and planning to remove natural gas from our built environment and replace with alternative fuel sources will have a positive impact on indoor and outdoor air quality and public health, especially within Communities of Concern. Underinvestment in specific communities of the City extends to municipal buildings, electrical infrastructure and capacity in many cases. Not funding these infrastructure upgrades and planning efforts could then have the secondary effect of constraining available investment in these communities in comparison to others with greater historical investment - further exacerbating inequities of access, air quality, and assets. Accessibility projects have a significant impact on equity by shaping access to jobs, education, housing, services, and recreational opportunities.

Key Performance Indicators

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Annual Climate Action Plan Report published showing progress of implementation plan and Greenhouse House Gas emission year-over-year reduction target ¹	N/A	24.0%	N/A	N/A	11.0%	7.5%
Variance of citywide annual energy use projections from actuals	N/A	5%	4%	7%	12%	10%
Accessibility complaints resolved (# all resolved / # received during Fiscal Year) ²	N/A	N/A	N/A	51%	75%	80%
Parking district service requests addressed (# all resolved / # received during Fiscal Year)	N/A	N/A	N/A	60%	102%	70%

1. FY 2023 Actual reflects reduction between 2019 Inventory published in 2022 CAP and 2021 inventory published in Final 2015 CAP Annual Report

2. The FY 2022 resolved complaint percentage increased from 51% to 65% upon the final year-end reporting.

Department Summary

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
FTE Positions (Budgeted)	31.00	60.00	62.80	2.80
Personnel Expenditures	\$ 4,134,888	\$ 8,462,088	\$ 10,099,099	\$ 1,637,011
Non-Personnel Expenditures	1,653,523	4,669,915	7,023,256	2,353,341
Total Department Expenditures	\$ 5,788,411	\$ 13,132,003	\$ 17,122,355	\$ 3,990,352
Total Department Revenue	\$ 12,165,502	\$ 15,896,678	\$ 19,751,406	\$ 3,854,728

General Fund

Department Expenditures

	FY2022	FY2023	FY2024	FY2023-2024
	Actual	Budget	Adopted	Change
Administrative Services	\$ 806,131 \$	221,487 \$	670,124 \$	448,637
Climate Action	-	1,204,187	1,118,430	(85,757)
Energy	-	400,000	375,000	(25,000)
Mobility	-	5,424,605	5,712,700	288,095
Total	\$ 806,131 \$	7,250,279 \$	7,876,254 \$	625,975

Department Personnel

·	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Administrative Services	5.00	1.00	3.00	2.00
Climate Action	0.00	9.50	9.23	(0.27)
Mobility	0.00	22.25	20.86	(1.39)
Total	5.00	32.75	33.09	0.34

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	723,631 \$	-
Biannual Independent Performance Audit Addition of one-time non-personnel expenditures for the biannual independent performance audit of SDG&E.	0.00	300,000	-
Pedestrian Evaluation and Remediation Plans Addition of one-time non-personnel expenditures to update federally mandated citywide pedestrian evaluation and remediation plans.	0.00	262,000	-
Building Decarbonization Support Addition of 1.00 Program Manager to develop and implement a citywide building decarbonization roadmap and education strategy.	1.00	97,728	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	82,077	
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	14,439	
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	10,378	
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.66)	(4,278)	112,228
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(860,000)	-
Revised Revenue Adjustments to reflect revised revenue projections for current city services and for external services with SANDAG.	0.00	-	(353,201)
fotal	0.34 \$	625,975 \$	(240,973)

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL				
Personnel Cost	\$ 457,423	\$ 2,970,112	\$ 3,407,596	\$ 437,484
Fringe Benefits	146,555	1,344,485	1,734,460	389,975
PERSONNEL SUBTOTAL	603,978	4,314,597	5,142,056	827,459
NON-PERSONNEL				
Supplies	\$ 36	\$ 2,030	\$ 2,030	\$ -
Contracts & Services	161,318	2,768,483	2,484,922	(283,561)
External Contracts & Services	150,480	2,719,856	2,421,856	(298,000)
Internal Contracts & Services	10,838	48,627	63,066	14,439
Information Technology	40,336	156,919	238,996	82,077
Energy and Utilities	443	2,350	2,350	-
Other	22	5,900	5,900	-
NON-PERSONNEL SUBTOTAL	202,154	2,935,682	2,734,198	(201,484)
Total	\$ 806,131	\$ 7,250,279	\$ 7,876,254	\$ 625,975

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ (1,566)	\$ 1,498,201	\$ 1,057,228	\$ (440,973)
Fines Forfeitures and Penalties	-	50,000	50,000	-
Licenses and Permits	-	1,300,000	1,300,000	-
Other Revenue	916	-	-	-
Rev from Other Agencies	-	-	200,000	200,000
Total	\$ (650)	\$ 2,848,201	\$ 2,607,228	\$ (240,973)

Personnel Expenditures

Job		FY2022	FY2023	FY2024			
Number	Job Title / Wages	Budget	Budget	Adopted	Sala	ry Range	Total
FTE, Salarie	es, and Wages						
20000024	Administrative Aide 2	0.00	1.00	1.00	\$ 58,888 -	70,962 \$	66,543
20000116	Assistant Engineer-Traffic	0.00	3.00	3.00	87,820 -	105,804	278,490
20000041	Assistant Management	0.00	1.00	0.00	61,503 -	74,763	-
	Analyst						
20000167	Associate Engineer-Traffic	0.00	3.00	3.00	101,101 -	122,102	355,038
20000119	Associate Management Analyst	0.00	0.00	2.00	74,763 -	90,340	136,351
20000162	Associate Planner	0.00	1.00	1.00	82,210 -	99,347	68,046
20000303	Community Development Specialist 4	1.00	1.00	1.00	90,558 -	109,727	90,558
20001168	Deputy Director	1.00	2.00	2.00	67,740 -	249,134	379,988
20001220	Executive Director	0.00	1.00	0.00	67,740 -	249,134	-
21000433	Geographic Info Systems	0.00	1.00	1.00	83,637 -	101,133	83,637
	Analyst 3						
90001073	Management Intern - Hourly	0.00	3.75	3.09	36,489 -	36,624	112,751
20001234	Program Coordinator	1.00	2.00	2.00	36,489 -	198,900	253,886
20001222	Program Manager	1.00	3.00	5.00	67,740 -	249,134	770,650
20000760	Project Assistant	0.00	1.00	1.00	78,494 -	94,568	89,489
20000763	Project Officer 2	0.00	1.00	1.00	104,165 -	125,923	125,923
20000015	Senior Management	0.00	1.00	0.00	82,066 -	99,234	-
	Analyst						
20000918	Senior Planner	1.00	3.00	3.00	94,702 -	114,503	303,907
20000926	Senior Traffic Engineer	0.00	4.00	4.00	116,542 -	140,885	545,755
	Bilingual - Regular						1,456
	Budgeted Personnel						(568,480)
	Expenditure Savings						~~ = = ~
	Infrastructure In-Training						23,552
	Pay						100 007
	Infrastructure Registration Pay						125,527
	Reg Pay For Engineers						117,682
	Sick Leave - Hourly						328
	Vacation Pay In Lieu						46,519
FTE, Salarie	es, and Wages Subtotal	5.00	32.75	33.09		\$	3,407,596

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 6,398	\$ 14,060 \$	7,662
Flexible Benefits	51,098	314,790	324,928	10,138
Long-Term Disability	1,942	10,318	11,262	944
Medicare	6,997	45,995	50,149	4,154
Other Post-Employment Benefits	25,731	153,603	141,751	(11,852)
Retiree Medical Trust	1,108	6,222	5,941	(281)
Retirement 401 Plan	1,375	17,086	23,767	6,681
Retirement ADC	22,140	627,821	1,040,777	412,956
Retirement DROP	-	3,517	3,885	368
Risk Management Administration	4,572	31,455	32,175	720
Supplemental Pension Savings Plan	28,104	110,468	62,845	(47,623)
Unemployment Insurance	662	3,746	3,638	(108)
Workers' Compensation	2,825	13,066	19,282	6,216
Fringe Benefits Subtotal	\$ 146,555	\$ 1,344,485	\$ 1,734,460 \$	389,975
Total Personnel Expenditures			\$ 5,142,056	

Climate Equity Fund

Department Expenditures

	FY2022	FY2023	FY2024	FY2023-2024
	Actual	Budget	Adopted	Change
Administrative Services	\$ - \$	- \$	1,613,500 \$	1,613,500
Total	\$ - \$	- \$	1,613,500 \$	1,613,500

	FTE	Expenditures	Revenue
Park Facility Lighting Safety Enhancements and Energy Efficiency Improvements Addition of one-time non-personnel expenditures for lighting improvements at various parks in communities of concern.	0.00 \$	1,613,500 \$	
Transfer to the Climate Equity Fund Adjustment to reflect revised revenue projections for the contributions to the Climate Equity Fund.	0.00	-	9,188,396
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	-	(7,404,246)
lotal	0.00 \$	1,613,500 \$	1,784,150

Expenditures by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL				
Contracts & Services	\$ - \$	- \$	1,613,500 \$	1,613,500
External Contracts & Services	-	-	1,613,500	1,613,500
NON-PERSONNEL SUBTOTAL	-	-	1,613,500	1,613,500
Total	\$ - \$	- \$	1,613,500 \$	1,613,500

Revenues by Category

, , ,	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Other Local Taxes	\$ 1,500,000	\$ -	\$ 1,500,000 \$	1,500,000
Rev from Money and Prop	(507)	-	-	-
Transfers In	5,569,950	7,404,246	7,688,396	284,150
Total	\$ 7,069,444	\$ 7,404,246	\$ 9,188,396 \$	1,784,150

Energy Conservation Program Fund

Department Expenditures

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Administrative Services	\$ 4,982,280	\$ 1,728,773	\$ 1,993,515	\$ 264,742
Climate Action	-	167,044	-	(167,044)
Energy	-	3,985,907	4,639,086	653,179
Total	\$ 4,982,280	\$ 5,881,724	\$ 6,632,601	\$ 750,877

Department Personnel

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Administrative Services	26.00	9.00	9.00	0.00
Climate Action	0.00	1.00	0.00	(1.00)
Energy	0.00	17.25	20.71	3.46
Total	26.00	27.25	29.71	2.46

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	531,959 \$	-
Investment Grade Audits Addition of non-personnel expenditures for contingency funds to cover costs of Investment Grade Audits.	0.00	390,000	-

	FTE	Expenditures	Revenue
Municipal Facilities Decarbonization and Asset Management Addition of 1.00 Senior Civil Engineer for Municipal facilities decarbonization and asset managing department support.	1.00	187,073	
Employee and Empower Program Addition of 1.86 Management Intern - Hourly to support Climate Action Plan projects .	1.86	72,732	67,192
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	20,510	
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.40)	(2,722)	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(11,378)	
City Owned Solar Systems Maintenance Reduction of non-personnel expenditures to reflect the reallocation of costs for City owned solar systems maintenance to asset managing departments.	0.00	(40,000)	
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(47,297)	
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(350,000)	
otal	2.46 \$	750,877 \$	67,192

Expenditures by Category

	-	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL					
Personnel Cost	\$	2,195,478	\$ 2,714,320	\$ 3,414,009	\$ 699,689
Fringe Benefits		1,335,432	1,433,171	1,543,034	109,863
PERSONNEL SUBTOTAL		3,530,910	4,147,491	4,957,043	809,552
NON-PERSONNEL					
Supplies	\$	5,662	\$ 9,369	\$ 9,020	\$ (349)
Contracts & Services		1,162,616	1,351,781	1,379,833	28,052
External Contracts & Services		995,687	1,131,348	1,164,584	33,236
Internal Contracts & Services		166,928	220,433	215,249	(5,184)
Information Technology		278,941	361,683	275,305	(86,378)
Energy and Utilities		(657)	6,100	6,100	-
Other		4,808	5,300	5,300	-
NON-PERSONNEL SUBTOTAL		1,451,370	1,734,233	1,675,558	(58,675)
Total	\$	4,982,280	\$ 5,881,724	\$ 6,632,601	\$ 750,877

Revenues by Category

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 5,081,818	\$ 5,644,231	\$ 5,711,423	\$ 67,192
Other Revenue	3,369	-	-	-
Rev from Money and Prop	11,521	-	-	-
Total	\$ 5,096,708	\$ 5,644,231	\$ 5,711,423	\$ 67,192

Personnel Expenditures

Job	· ·	FY2022	FY2023	FY2024			
Number	Job Title / Wages	Budget	Budget	Adopted	Sala	ry Range	Total
FTE, Salarie	s, and Wages						
20000024	Administrative Aide 2	3.00	1.00	1.00	\$ 58,888 -	70,962	\$ 61,583
20000070	Assistant Engineer-Civil	1.00	1.00	1.00	87,820 -	105,804	104,217
20000143	Associate Engineer-Civil	2.00	2.00	2.00	101,101 -	122,102	239,930
20000119	Associate Management	2.00	3.00	3.00	74,763 -	90,340	222,965
	Analyst						
20001101	Department Director	1.00	1.00	1.00	89,589 -	339,372	223,860
20001168	Deputy Director	1.00	1.00	1.00	67,740 -	249,134	200,721
20000924	Executive Assistant	0.00	1.00	1.00	59,068 -	71,442	71,442
20000293	Information Systems	1.00	1.00	1.00	83,637 -	101,133	101,133
	Analyst 3						
90001073	Management Intern -	3.00	2.25	3.71	36,489 -	36,624	135,374
	Hourly						
20001234	Program Coordinator	1.00	3.00	3.00	36,489 -	198,900	413,715
20001222	Program Manager	3.00	3.00	3.00	67,740 -	249,134	487,771
20000763	Project Officer 2	1.00	1.00	1.00	104,165 -	125,923	125,923
20000885	Senior Civil Engineer	2.00	2.00	3.00	116,542 -	140,885	405,005
20000015	Senior Management	4.00	4.00	4.00	82,066 -	99,234	379,768
	Analyst						
20000970	Supervising Management	1.00	1.00	1.00	87,965 -	106,585	106,585
	Analyst						
	Budgeted Personnel						(82,066)
	Expenditure Savings						

Personnel Expenditures

Job		FY2022	FY2023	FY2024		
Number	Job Title / Wages	Budget	Budget	Adopted	Salary Range	Total
	Infrastructure In-Training					18,232
	Рау					
	Infrastructure Registration					64,620
	Pay					
	Reg Pay For Engineers					79,806
	Vacation Pay In Lieu					53,425
FTE, Salario	es, and Wages Subtotal	26.00	27.25	29.71	\$	3,414,009

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 8,426	\$ 8,936	\$ 9,075	\$ 139
Flexible Benefits	295,861	335,365	347,855	12,490
Long-Term Disability	9,025	9,711	11,288	1,577
Medicare	33,249	42,081	48,728	6,647
Other Post-Employment Benefits	139,780	142,225	142,225	-
Retiree Medical Trust	3,728	5,205	5,533	328
Retirement 401 Plan	235	3,327	14,759	11,432
Retirement ADC	623,679	626,561	774,364	147,803
Retirement DROP	2,440	2,680	11,183	8,503
Risk Management Administration	24,980	29,125	32,175	3,050
Supplemental Pension Savings Plan	174,132	208,937	118,471	(90,466)
Unemployment Insurance	3,076	3,526	3,644	118
Workers' Compensation	16,823	15,492	23,734	8,242
Fringe Benefits Subtotal	\$ 1,335,432	\$ 1,433,171	\$ 1,543,034	\$ 109,863
Total Personnel Expenditures			\$ 4,957,043	

Energy Independence Fund

Department Expenditures

	FY2022		FY2023	FY2024	FY2023-2024
		Actual	Budget	Adopted	Change
Energy	\$	- \$	- \$	1,000,000 \$	1,000,000
Total	\$	- \$	- \$	1,000,000 \$	1,000,000

	FTE	Expenditures	Revenue
Phase 2 Public Power Feasibility Study Addition of non-personnel expenditures for Phase 2 the Public Power Feasibility Study, including externa stakeholder engagement events and more detailed financial and operational analyses.		\$ 1,000,000	\$-
Transfer to Emergency Independence Fund Adjustment to reflect revised revenue projections re to the San Diego Gas and Electric franchise agreeme		-	2,244,359
Total	0.00	\$ 1,000,000	\$ 2,244,359
City of San Diego	- 666 -		

Expenditures by Category

	-	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
NON-PERSONNEL					
Contracts & Services	\$	- \$	- \$	1,000,000 \$	1,000,000
External Contracts & Services		-	-	1,000,000	1,000,000
NON-PERSONNEL SUBTOTAL		-	-	1,000,000	1,000,000
Total	\$	- \$	- \$	1,000,000 \$	1,000,000

Revenues by Category

	FY2022	FY2023	FY2024	FY2023-2024
	Actual	Budget	Adopted	Change
Other Local Taxes	\$ - \$	- \$	2,244,359 \$	2,244,359
Total	\$ - \$	- \$	2,244,359 \$	2,244,359

Revenue and Expense Statement (Non-General Fund)

Climate Equity Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ 104,266	\$ 1,899,710
Continuing Appropriation - CIP	-	6,823,769	14,650,570
TOTAL BALANCE AND RESERVES	\$ -	\$ 6,928,035	\$ 16,550,279
REVENUE			
Other Local Taxes	\$ 1,500,000	\$ -	\$ 1,500,000
Revenue from Use of Money and Property	(507)	-	-
Transfers In	5,569,950	7,404,246	7,688,396
TOTAL REVENUE	\$ 7,069,444	\$ 7,404,246	\$ 9,188,396
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 7,069,444	\$ 14,332,281	\$ 25,738,675
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 141,409	\$ 7,404,246	\$ 9,450,000
TOTAL CIP EXPENSE	\$ 141,409	\$ 7,404,246	\$ 9,450,000
OPERATING EXPENSE			
Contracts & Services	\$ -	\$ -	\$ 1,613,500
TOTAL OPERATING EXPENSE	\$ -	\$ -	\$ 1,613,500
TOTAL EXPENSE	\$ 141,409	\$ 7,404,246	\$ 11,063,500
RESERVES			
Continuing Appropriation - CIP	\$ 6,823,769	\$ 6,823,769	\$ 14,650,570
TOTAL RESERVES	\$ 6,823,769	\$ 6,823,769	\$ 14,650,570
BALANCE	\$ 104,266	\$ 104,266	\$ 24,605
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 7,069,444	\$ 14,332,281	\$ 25,738,675

* At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Revenue and Expense Statement (Non-General Fund)

		FY2022	FY2023*	FY2024**
Energy Conservation Program Fund		Actual	Budget	Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	\$	780,740	\$ 895,169	\$ 2,182,583
Continuing Appropriation - CIP	<u> </u>	326,156	 130,092	 45,610
TOTAL BALANCE AND RESERVES	\$	1,106,896	\$ 1,025,261	\$ 2,228,193
REVENUE				
Charges for Services	\$	5,081,818	\$ 5,644,231	\$ 5,711,423
Other Revenue		3,369	-	-
Revenue from Use of Money and Property		11,521	 -	 -
TOTAL REVENUE	\$	5,096,708	\$ 5,644,231	\$ 5,711,423
TOTAL BALANCE, RESERVES, AND REVENUE	\$	6,203,605	\$ 6,669,492	\$ 7,939,616
OPERATING EXPENSE				
Personnel Expenses	\$	2,195,478	\$ 2,714,320	\$ 3,414,009
Fringe Benefits		1,335,432	1,433,171	1,543,034
Supplies		5,662	9,369	9,020
Contracts & Services		1,162,616	1,351,781	1,379,833
Information Technology		278,941	361,683	275,305
Energy and Utilities		(657)	6,100	6,100
Other Expenses		4,808	5,300	5,300
TOTAL OPERATING EXPENSE	\$	4,982,280	\$ 5,881,724	\$ 6,632,601
EXPENDITURE OF PRIOR YEAR FUNDS				
CIP Expenditures	\$	196,064	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$	196,064	\$ -	\$ -
TOTAL EXPENSE	\$	5,178,344	\$ 5,881,724	\$ 6,632,601
RESERVES				
Continuing Appropriation - CIP	\$	130,092	\$ 130,092	\$ 45,610
TOTAL RESERVES	\$	130,092	\$ 130,092	\$ 45,610
BALANCE	\$	895,169	\$ 657,676	\$ 1,261,405
TOTAL BALANCE, RESERVES, AND EXPENSE	\$	6,203,605	\$ 6,669,492	\$ 7,939,616

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** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

Revenue and Expense Statement (Non-General Fund)

Energy Independence Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ - \$	- \$	2,190,894
TOTAL BALANCE AND RESERVES	\$ - \$	- \$	2,190,894
REVENUE			
Other Local Taxes	\$ - \$	- \$	2,244,359
TOTAL REVENUE	\$ - \$	- \$	2,244,359
TOTAL BALANCE, RESERVES, AND REVENUE	\$ - \$	- \$	4,435,253
OPERATING EXPENSE			
Contracts & Services	\$ - \$	- \$	1,000,000
TOTAL OPERATING EXPENSE	\$ - \$	- \$	1,000,000
TOTAL EXPENSE	\$ - \$	- \$	1,000,000
BALANCE	\$ - \$	- \$	3,435,253
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ - \$	- \$	4,435,253

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** Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.