

Capital Improvements Program

Project Prioritization

Priority Scores are given to projects to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

Prioritization Policy

[Council Policy 800-14](#), Prioritizing CIP Projects, sets the guidelines for how CIP projects are prioritized and funded. Recent updates include amendments to the factors that must be considered when adding projects to the annual Capital Improvements Program budgets. The updates of the Council Policy ensure that the guiding principles of the City's recently adopted policies, like the Parks Master Plan, Climate Action Plan and Build Better SD initiative, are incorporated into the City's delivery of needed neighborhood developments and infrastructure investments. The overall goal is to establish an infrastructure prioritization process that can be used as a factor to deliver infrastructure efficiently and equitably across the City.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Prior to inclusion in the CIP Budget, a high-level project score will be developed to aide in determining whether the project will be included in the next fiscal year CIP Budget.
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

Priority Scoring

Table 1 lists the scoring weights taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

Table 1: Scoring Weights

Factors	Parks & Rec and Golf Assets	Library Assets	Mobility Assets	Public Safety & General Service Assets	Enterprise & Fee-Funded Assets	Flood Resiliency & Water Quality Assets
1. Legal Compliance and Risk to Health, Safety and Environment	18	13	25	25	25	25
2. Asset Condition and Level of Service	25	25	25	28	25	25
3. Equal and Equitable Community Investment	20	20	20	20	20	20
4. Sustainability and Conservation	25	25	15	15	15	15
5. Funding Availability	5	10	5	5	5	5
6. Project Readiness	5	5	5	5	5	5
7. Multi Asset Benefit	2	2	5	2	5	5
Total	100	100	100	100	100	100

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Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

Table 2 groups all active projects by major asset category. The projects are then listed by priority score.

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Airport Assets				
Brown Field / AAA00002	97	Continuing	Annual	Annual
Montgomery-Gibbs Executive Airport / AAA00001	98	Continuing	Annual	Annual
Building				
Rancho Bernardo Industrial Pump Stn Replacement / S21004	330	Continuing	97	High
69th & Mohawk Pump Station / S12011	280	Continuing	96	High
Tierrasanta (Via Dominique) Pump Station / S12040	338	Warranty	96	High
Miramar Clearwell Improvements / S11024	310	Warranty	95	High
Lake Hodges Dam Replacement / S23002	302	Continuing	92	High
MBC Equipment Upgrades / S17013	306	Continuing	92	High
NCWRP Improvements to 30 mgd / S17012	316	Continuing	92	High
Otay Water Treatment Plant Upgrade Ph 3 / S23003	322	Continuing	90	High
PS2 Power Reliability & Surge Protection / S00312	326	Continuing	90	High
Fire Station No. 51 - Skyline Hills / S14017	143	Continuing	87	High
Torrey Pines Fire Station / S19003	147	Continuing	87	High
Police Range Refurbishment Phase II / S18005	267	Continuing	86	High
Alvarado Laboratory Improvements / L22000	283	Continuing	85	High
Fleet Operations Facilities / L14002	156	Continuing	84	High
Miramar WTP Residuals Redirection / S23012	311	New	83	High
North Pacific Beach Lifeguard Station / S10119	146	Underfunded	83	High

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EMTS Boat Dock Esplanade / S00319	293	Continuing	81	Medium
Fire Station No. 49 - Otay Mesa / S00784	141	Continuing	81	Medium
Fire Station No. 54 - Paradise Hills / S00785	144	Underfunded	81	Medium
101 Ash Improvements / S17009	107	Continuing	80	Medium
Barret Dam Outlet Bulkhead & Drawdown Improvements / S24002	286	New	80	Medium
Alvarado WTP Filter Gallery Piping Repl / S24000	285	New	79	Medium
Cielo & Woodman Pump Station / S12012	287	Continuing	79	Medium
Morena Dam Upstream Face Replacement / S24001	313	New	79	Medium
Fairmount Avenue Fire Station / S14018	139	Continuing	78	Medium
Fire-Rescue Air Ops Facility - PH II / S18007	145	Continuing	77	Medium
Lower Otay Dam Outlet Improvements / S24003	305	New	76	Medium
Civic Center Complex Redevelopment / P23007	105	New	75	Medium
Dams & Reservoirs Security Improvements / S22013	289	Continuing	75	Medium
Old Logan Heights Library Renovation / S22010	170	New	75	Medium
Fire Station No. 50 - North University City / S13021	142	Warranty	74	Medium
Casa Del Prado Reconstruction / S22007	198	Continuing	70	Medium
EB Scripps Pk Comfort Station Replacement / S15035	205	Warranty	70	Medium
Fire Station No. 48 - Black Mountain Ranch / S15015	140	Continuing	70	Medium
Oak Park Library / S22011	168	Continuing	65	Low
South San Diego Reservoir Replacement / S23004	334	Continuing	65	Low
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	294	Continuing	63	Low
Ocean Beach Branch Library / S20015	169	Continuing	62	Low
City Hts Library Performance Annex Imp / S23013	167	New	61	Low
Pacific Highlands Ranch Branch Library / S14023	171	Continuing	60	Low
Scripps Miramar Ranch Library / S00811	173	Continuing	60	Low
Advanced Metering Infrastructure / S17008	281	Continuing	59	Low
NTC Aquatic Center / L23002	227	Continuing	56	Low
Kearny Mesa Facility Improvements / S20009	157	Continuing	54	Low
Mira Mesa Community Pk Improvements / L16002	220	Continuing	54	Low

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San Carlos Branch Library / S00800	172	Continuing	54	Low
Balboa Park Botanical Bldg Improvments / S20005	185	Continuing	50	Low
Rose Canyon Safe Parking / S23014	112	New	41	Low
Park de la Cruz Community Ctr & Gym Bldg / S16059	233	Warranty	40	Low
University Community Library / P22008	165	Continuing	32	Low
CIP Emergency Reserve / ABT00006	108	Continuing	Annual	Annual
City Facilities Improvements / ABT00001	155	Continuing	Annual	Annual
Citywide Energy Improvements / ABT00003	377	Continuing	Annual	Annual
Groundwater Asset Development Program / ABM00001	296	Continuing	Annual	Annual
Metropolitan System Pump Stations / ABP00002	308	Continuing	Annual	Annual
Metro Treatment Plants / ABO00001	307	Continuing	Annual	Annual
Pump Station Restorations / ABP00001	327	Continuing	Annual	Annual
Sewer CIP Emergency Reserve / ABT00007	332	Continuing	Annual	Annual
Standpipe and Reservoir Rehabilitations / ABL00001	335	Continuing	Annual	Annual
Water CIP Emergency Reserve / ABT00008	343	Continuing	Annual	Annual
Water Pump Station Restoration / ABJ00001	345	Continuing	Annual	Annual
Water Treatment Plants / ABI00001	347	Continuing	Annual	Annual
Convention Center Phase III Expansion / S12022	109	Underfunded	N/A	N/A
Drainage				
Chollas Creek Restoration 54th St & Euclid Ave / S22009	358	Continuing	91	High
Maple Canyon Storm Drain Upgrade / S20003	361	Continuing	86	High
Sunshine Bernardini Restoration / S24005	366	New	80	High
SD River Dredging Qualcomm Way to SR163 / S00606	364	Continuing	69	Medium
Pump Station G & 17 Full Improvement / S24006	363	New	67	Medium
Upper Auburn Creek Revitalization Project / S22008	367	Continuing	64	Medium
Pump Station D Upgrade / S22015	362	Continuing	43	Low
Carmel Country Road Low Flow Channel / S00969	357	Continuing	41	Low
Flood Resilience Infrastructure / ACA00001	359	Continuing	Annual	Annual
Stormwater Green Infrastructure / ACC00001	365	Continuing	Annual	Annual
Golf Courses				

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Torrey Pines GC Clubhouse & Maintenance / S23005	252	Continuing	80	High
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	217	Continuing	60	Medium
MBGC Irrigation & Electrical Upgrades / S11010	218	Continuing	54	Low
Balboa Park Golf Course / AEA00002	186	Continuing	Annual	Annual
Mission Bay Golf Course / AEA00003	221	Continuing	Annual	Annual
Torrey Pines Golf Course / AEA00001	253	Continuing	Annual	Annual
Intangible Assets - Information Tech				
Enterprise Funded IT Projects / ATT00002	121	Continuing	Annual	Annual
Governmental Funded IT Projects / ATT00001	122	Continuing	Annual	Annual
Electronic Positive Response Software / T24000	111	New	N/A	N/A
Water SCADA IT Upgrades / T22001	346	Continuing	N/A	N/A
Landfills				
Miramar Landfill Storm Water Improvements / L18002	131	Continuing	88	High
Miramar Landfill Facility Improvements / L17000	130	Continuing	77	Medium
Landfill Improvements / AFA00001	129	Continuing	Annual	Annual
Parks				
Chollas Creek Oak Park Trail / S20012	200	Continuing	85	High
Rancho Mission Canyon Park Upgrades / S15004	236	Warranty	83	High
MTRP Trail System Management / S23010	224	New	77	High
Riviera Del Sol Neighborhood Park / S00999	239	Continuing	73	High
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	246	Warranty	72	High
East Village Green Phase 1 / S16012	204	Continuing	69	High
Montezuma Park General Dev Plan Amendment / P21002	183	Continuing	69	High
Kelly Street Park GDP / P22004	182	Continuing	68	High
Berardini Field GDP / P22006	181	Continuing	66	High
Boston Ave Linear Park GDP / P22005	181	Continuing	66	High
Dennery Ranch Neigh Park / RD22001	203	Continuing	66	High
Beyer Park Development Phase II / S23008	188	New	65	High
Olive Grove Community Park ADA Improve / S15028	231	Continuing	65	High
Sefton Field Improvements / P23006	184	New	65	High

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Starlight Bowl Improvements / S23009	245	New	65	High
Chollas Lake Improvements / L18001	201	Continuing	64	High
Chollas Triangle Park / P20005	181	Continuing	64	High
La Paz Mini Park / S11103	216	Warranty	64	High
North Chollas CP Improvements / L22004	225	Continuing	64	High
Ocean Beach Pier Improvements / S20011	229	Warranty	64	High
Grape Street Dog Park Improvements / P23001	182	Continuing	63	High
Mt. Hope Rec Ctr @ Dennis V Allen Park / P23003	183	Continuing	63	High
Olive St Park Acquisition and Development / S10051	232	Continuing	63	High
Jerabek Park Improvements / S20007	213	Continuing	62	Medium
Southwest Neighborhood Park / S22002	244	Continuing	62	Medium
Taft Joint Use Facility Development / S15026	248	Continuing	62	Medium
McGonigle Canyon Park P-2 / RD22000	219	Continuing	61	Medium
Rancho Bernardo CP Improvements / L20000	235	Continuing	61	Medium
Children's Park Improvements / S16013	199	Continuing	60	Medium
City Heights Urban Village/Henwood Park / P24002	181	New	60	Medium
Egger/South Bay Community Park ADA Improvements / S15031	207	Continuing	60	Medium
Hickman Fields Athletic Area / S00751	211	Continuing	60	Medium
Paradise Hills Community Park Trail / P24004	183	New	60	Medium
Carmel Valley CP-Turf Upgrades / S16029	197	Continuing	59	Medium
Mohnike Adobe and Barn Restoration / S13008	223	Continuing	59	Medium
Wangenheim Joint Use Facility / S15007	254	Continuing	59	Medium
Canon Street Pocket Park / S16047	191	Continuing	58	Low
Carmel Del Mar NP Comfort Station-Development / S16034	193	Continuing	58	Low
Carmel Grove NP Comfort Station and Park / S16038	194	Continuing	58	Low
Carmel Knolls NP Comfort Station-Development / S16033	195	Continuing	58	Low
Carmel Mission NP Comfort Station Development / S16039	196	Continuing	58	Low
Fairbrook Neighborhood Park Development / S01083	209	Warranty	58	Low
Marie Widman Memorial Park GDP / P23005	182	Continuing	58	Low

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Project	Page No	Project Status	Priority Score	Priority Category
Mission Beach Seawall Repair / P24001	182	New	58	Low
Ocean Air Comfort Station and Park Improvements / S16031	228	Continuing	58	Low
Solana Highlands NP-Comfort Station Development / S16032	242	Continuing	58	Low
Emerald Hills Park GDP / P20003	182	Continuing	57	Low
Southeastern Mini Park Improvements / L16000	243	Continuing	57	Low
John Baca Park / S22004	214	Continuing	55	Low
North Park Recreation Center / P24003	183	New	54	Low
El Cuervo Adobe Improvements / S14006	208	Continuing	53	Low
North Park Mini Park / S10050	226	Warranty	53	Low
Old Mission Dam Dredging / P23002	183	Continuing	53	Low
Torrey Highlands Trail System / RD21003	251	Continuing	53	Low
Beyer Park Development / S00752	187	Continuing	51	Low
Black Mountain Ranch Park Ph2 / RD21001	190	Continuing	51	Low
Ed Brown Center Improvements / RD22003	206	New	51	Low
Sunset Cliffs Park Drainage Improvements / L14005	247	Continuing	51	Low
Wightman Street Neighborhood Park / S00767	255	Warranty	49	Low
Ocean Beach Pier Replacement / L22001	230	Continuing	47	Low
Junipero Serra Museum ADA Improvements / S15034	215	Continuing	46	Low
Billie Jean King Tennis Center Improve / RD22005	189	New	44	Low
Hidden Trails Neighborhood Park / S00995	212	Continuing	40	Low
Torrey Highlands NP Upgrades / S16036	250	Continuing	40	Low
Sage Canyon NP Improvements / S16035	240	Continuing	27	Low
Canyonside Community Park Improvements / S12004	192	Warranty	22	Low
Salk Neighborhood Park & Joint Use Devel / S14007	241	Continuing	19	Low
Coastal Erosion and Access / AGF00006	202	Continuing	Annual	Annual
Mission Bay Improvements / AGF00004	222	Continuing	Annual	Annual
Park Improvements / AGF00007	234	Continuing	Annual	Annual
Regional Park Improvements / AGF00005	237	Continuing	Annual	Annual
Resource-Based Open Space Parks / AGE00001	238	Continuing	Annual	Annual
Potable Reuse				

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Pure Water Pooled Contingency / P19002	277	Continuing	85	High
Pure Water Phase 2 / ALA00002	328	Continuing	Annual	Annual
Pure Water Program / ALA00001	329	Continuing	Annual	Annual
Reclaimed Water System				
Recycled Water Systems Upgrades / AHC00004	331	Continuing	Annual	Annual
Transportation				
Market Street-47th to Euclid-Complete Street / S16061	419	Warranty	95	High
SR94/Euclid Av Interchange Phase 2 / S14009	435	Warranty	88	High
Carroll Canyon Road Planning Study / P21000	391	Continuing	87	High
University Avenue Complete Street Phase1 / S18001	445	Continuing	85	High
La Media Road Improvements / S15018	417	Continuing	84	High
Park Boulevard At-Grade Crossing / S15045	429	Continuing	83	High
Coastal Rail Trail / S00951	405	Continuing	82	High
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	407	Continuing	82	High
University Avenue Mobility / S00915	446	Continuing	82	High
Streamview Drive Improvements Phase 2 / S18000	437	Continuing	81	High
City Heights Pedestrian Improvements / S15044	403	Warranty	80	High
Normal Street Promenade / S22012	424	Continuing	76	High
City Heights Sidewalks and Streetlights / S19005	404	Continuing	74	High
Sea World Dr/I5 Interchange Improvement / S00888	431	Underfunded	74	High
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	402	Warranty	73	High
OM Road T-9.2 & Traffic Signals T-35 / RD22002	426	Warranty	73	High
Miramar Road-I-805 Easterly Ramps / S00880	421	Warranty	71	High
SR 163/Clairemont Mesa Blvd Interchange / S00905	433	Warranty	71	High
La Media Improv-Siempre Viva to Truck Rte / S22006	416	Continuing	70	Medium
W Mission Bay Dr Bridge Over SD River / S00871	450	Continuing	70	Medium
Georgia Street Bridge Improvements / S00863	410	Warranty	69	Medium
Fenton Pkwy Ext to Camino Del Rio N / RD23000	409	Continuing	68	Medium
Village Center Loop Rd-N Carmel Valley Rd / S19002	449	Underfunded	68	Medium
Alvarado Canyon Rd Realignment Project / S22005	394	Continuing	67	Medium

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Project	Page No	Project Status	Priority Score	Priority Category
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	414	Continuing	66	Medium
Old Otay Mesa Road-Westerly / S00870	425	Warranty	66	Medium
Otay Mesa Truck Route Phase 4 / S11060	427	Warranty	66	Medium
Sunset Cliffs Seawall Improvement / S23006	440	Continuing	66	Medium
Airway Road Improvements / P19007	391	Continuing	65	Medium
Siempre Viva Road Improvements / P19006	391	Continuing	65	Medium
Playa del Sol Parkway / RD20000	430	Warranty	64	Medium
SR 163/Friars Road / S00851	434	Warranty	61	Medium
Barrio Logan Traffic Calming Truck Route / P22003	391	Continuing	57	Medium
La Jolla Village Drive-I-805 Ramps / S00857	415	Warranty	56	Medium
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	422	Continuing	56	Medium
Balboa Avenue Corridor Improvements / S00831	395	Warranty	54	Medium
Cypress Dr Cultural Corridor / S23011	406	Continuing	53	Low
Palm Avenue Interstate 805 Interchange / S00869	428	Continuing	53	Low
West Valley River Crossing / S24004	451	New	52	Low
Camino Del Sur Widening - North / RD21005	399	Continuing	50	Low
Carmel Mountain Road Widening / RD21006	401	Continuing	50	Low
Market St-Euclid to Pitta-Improvements / S16022	418	Continuing	50	Low
Camino Del Sur Widening - South / RD21004	400	Continuing	49	Low
Golf Course Drive Improvements / S15040	210	Continuing	49	Low
Spruce St Bridge Rehab / P23004	392	Continuing	49	Low
Switzer Canyon Bridge Enhancement / P21006	184	Continuing	47	Low
Federal Blvd Sidewalk Improv& SW Upgrade / RD24000	408	New	46	Low
Torrey Meadows Drive Overcrossing / S10015	441	Warranty	46	Low
State Route 56 Freeway Expansion / RD14000	436	Continuing	45	Low
Via de la Valle Widening / RD11001	448	Continuing	45	Low
S. Bancroft & Greely Unimproved Street / P22007	391	Continuing	43	Low
Talmadge Traffic Calming Infrastructure / S17001	249	Warranty	43	Low
5th Avenue Promenade / L22002	393	Continuing	24	Low
Bicycle Facilities / AIA00001	396	Continuing	Annual	Annual

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Bridge Rehabilitation / AIE00001	397	Continuing	Annual	Annual
Bus Stop Improvements / AID00007	398	Continuing	Annual	Annual
Guard Rails / AIE00002	411	Continuing	Annual	Annual
Installation of City Owned Street Lights / AIH00001	413	Continuing	Annual	Annual
Install T/S Interconnect Systems / AIL00002	412	Continuing	Annual	Annual
Median Installation / AIG00001	420	Continuing	Annual	Annual
New Walkways / AIK00001	423	Continuing	Annual	Annual
Sidewalk Repair and Reconstruction / AIK00003	432	Continuing	Annual	Annual
Street Light Circuit Upgrades / AIH00002	438	Continuing	Annual	Annual
Street Resurfacing and Reconstruction / AID00005	439	Continuing	Annual	Annual
Traffic Calming / AIL00001	442	Continuing	Annual	Annual
Traffic Signals - Citywide / AIL00004	443	Continuing	Annual	Annual
Traffic Signals Modification / AIL00005	444	Continuing	Annual	Annual
Utilities Undergrounding Program / AID00001	447	Continuing	Annual	Annual
Convoy District Gateway Sign / S23007	110	Continuing	N/A	N/A
Wastewater				
East Cty Residuals Line & Mission Gorge Force Main / RD23001	290	New	95	High
Harbor Drive Trunk Sewer / S18006	297	Continuing	88	Medium
North/South Metro Interceptors Rehabilitation / S22001	317	Continuing	88	Medium
Alvarado Trunk Sewer Phase IV / S15019	284	Continuing	84	Medium
Murphy Canyon Trunk Sewer Repair/Rehab / S22014	315	Continuing	82	Medium
Tecolote Canyon Trunk Sewer Improvement / S15020	336	Continuing	78	Low
Kearny Mesa Trunk Sewer / S20000	298	Continuing	77	Low
Metropolitan Waste Water Department Trunk Sewers / AJB00001	309	Continuing	Annual	Annual
Pipeline Rehabilitation / AJA00002	324	Continuing	Annual	Annual
Sewer Main Replacements / AJA00001	333	Continuing	Annual	Annual
Unscheduled Projects / AJA00003	340	Continuing	Annual	Annual
Water				
Otay 2nd Pipeline Phase 4 / S20001	319	Continuing	97	High

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Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	320	Continuing	95	High
Lakeside Valve Station Replacement / S22003	303	Continuing	94	High
30th Street Pipeline Replacement / S12010	279	Warranty	93	High
University Ave Pipeline Replacement / S11021	339	Warranty	93	High
Upas St Pipeline Replacement / S11022	341	Warranty	93	High
El Camino Real Pipeline / L23001	291	Continuing	92	Medium
Morena Pipeline / S16027	314	Continuing	92	Medium
Pacific Beach Pipeline South (W) / S12015	323	Warranty	92	Medium
El Monte Pipeline No 2 / S10008	292	Continuing	91	Medium
Otay 1st/2nd PPL West of Highland Avenue / S12016	318	Continuing	91	Medium
Water & Sewer Group Job 816 (W) / S13015	342	Warranty	90	Medium
Kearny Villa Rd Pipeline / S23001	299	Continuing	86	Medium
La Jolla Scenic Drive 16inch Main / S12009	300	Warranty	82	Low
Montezuma/Mid-City Pipeline Phase II / S11026	312	Continuing	82	Low
La Jolla View Reservoir / S15027	301	Continuing	80	Low
Alvarado 2nd Extension Pipeline / S12013	282	Continuing	78	Low
Otay Second Pipeline Relocation-PA / S15016	321	Continuing	75	Low
TH 16" Water Mains / RD21007	337	Continuing	69	Low
Corrosion Control / AKA00001	288	Continuing	Annual	Annual
Freeway Relocation / AKB00002	295	Continuing	Annual	Annual
Large Diameter Water Transmission PPL / AKA00003	304	Continuing	Annual	Annual
Pressure Reduction Facility Upgrades / AKA00002	325	Continuing	Annual	Annual
Water Main Replacements / AKB00003	344	Continuing	Annual	Annual