# **Grantville Master Plan Charrette**

Economics Research Associates (ERA) Market Issues Presentation January 29, 2009



### **Project Background**

- Market Analysis
- Input to Development Scenarios
- Economic Impact
- Socio-Economic Impact
- Fiscal Impact
- Input to the Public Facilities Financing Plan

#### **Overview of Presentation**

- Regional Market Dynamics
- Site Context, Opportunities, and Constraints
- Market Demand
  - Office
  - Industrial
  - Retail
  - Residential
- Implementation Issues



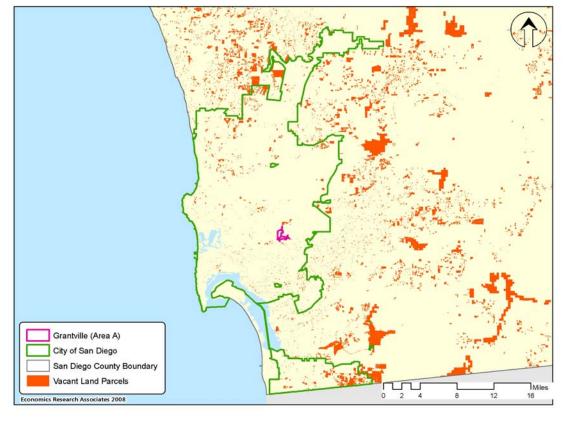
# **Regional Market Dynamics**



# Land Scarcity

- Long term development in the City and County will be challenged by the scarcity of land.
- Two-thirds of County land off limits to development.

Vacant Land (All Types) - City of San Diego

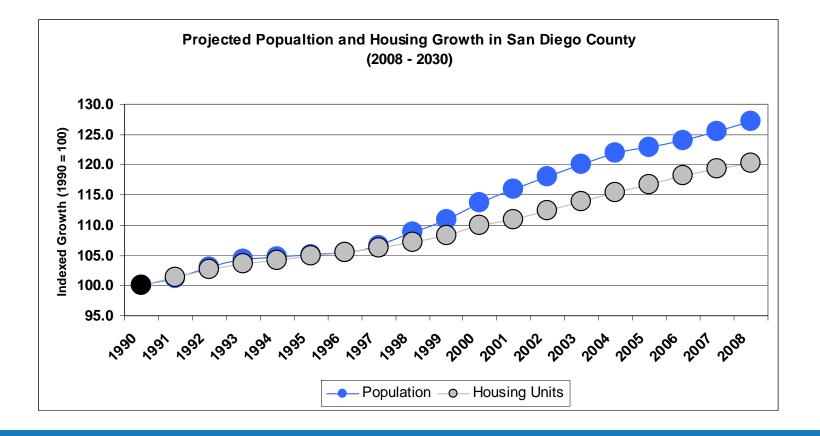


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• 5% of developable City land vacant.

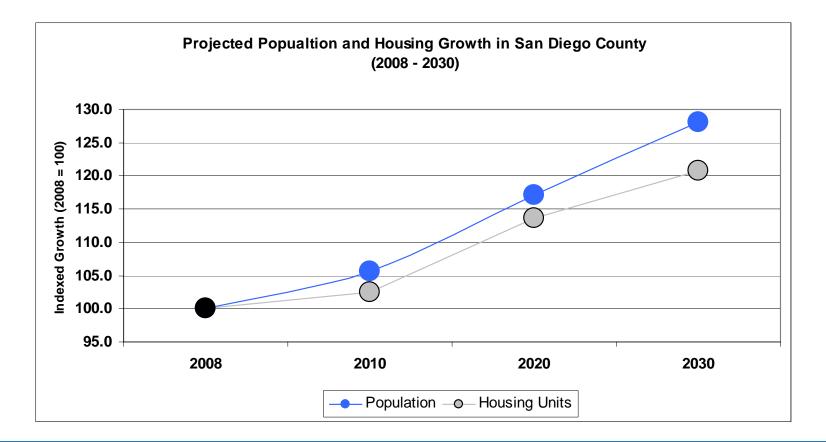
#### **Population and Housing Growth**

• Housing deliveries have not kept up with population increases since 1990.



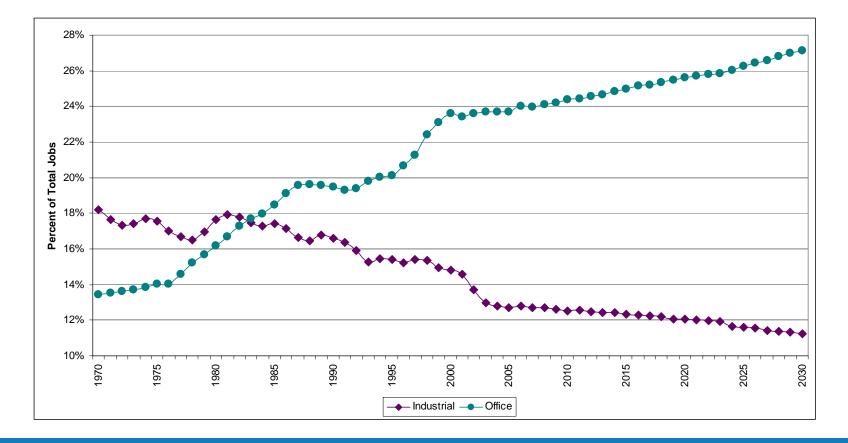
#### **Population and Housing Growth**

• SANDAG projects this trend will continue in the future



#### **Employment Growth and Trends**

- Historic and projected non-farm employment growth is approximately 1% (CAGR) in the County.
- Evolving change in the County's industry composition.



## Site Context, Opportunities, and Constraints



### Location

- Centrally located within the City of San Diego.
- Near SDSU, Mission Valley, & CBD.
- I-8 & I-15 Access
- Mission Gorge Rd.
- Grantville Trolley
  Station

East Ellioth University Miramar Air Station La Jolla Tierrasanta Kearny Mesa Clairemont Mesa North City Pacific Beach Navajo Serra Mesa Linda Vista Mission Beach Mission Bay Park Mission Valley College Area East Suburban City of San Diego Mid-City:Kensington-Talmadge Mid-City:Normal Heights Old San Diego Midway-Pacific Highway Uptown Ocean Beach Greater North Park Mid-City:Eastern Area Mid-City:City Heights Lindbergh Field Peninsula Balboa Park Greater Golden Hil Centre City Central Southeastern:Encanto Neighborhoods Southeastern:Southeastern San Diego Barrio Logan: Grantville (Area A) Skyline-Paradise Hills 32nd Street Naval Station City of San Diego Harbor San Diego County Boundary South Suburban City Community Plan Area ПП Miles 0 0.5 1 3 4 **Economics Research Associates 2008** 

**AECOM** 

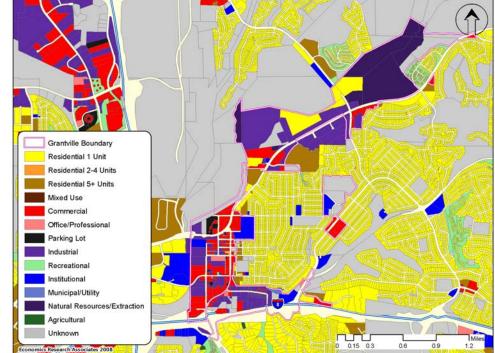
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Grantville Area A - Overview Map

# **Existing Land Use**

#### **Grantville Parcel Map**

- Commercial
  - 33.4% (111.2 acres)
- Industrial
  - 35.1% (117.1 acres)
- Office
  - 7.3% (24.4 acres)
- Institutional
  - 10.3% (34.3 acres)
- Characterized by light industrial, industrial serving, Home Depot, auto related retail/services, restaurants, limited office, and Kaiser Permanente.



# **Opportunities**

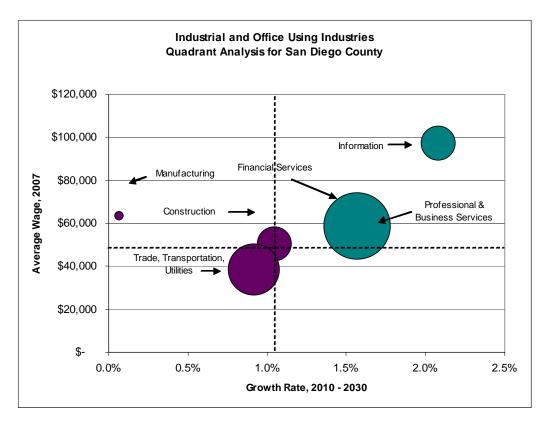
- Central location
- Mass transit infrastructure (San Diego Trolley)
- Proximity to SDSU
- San Diego River
  - Amenity that could create areas of passive and active open space.
- Single ownership for large properties





#### **Constraints**

- Highway Noise
- Changing dynamics in industrial serving employment demand
- Significant change in land use will call for relocation of existing businesses
  - 773 businesses with approximately 7,890 employees
  - Avg. size 10 employees
- Sustain fiscal revenue base



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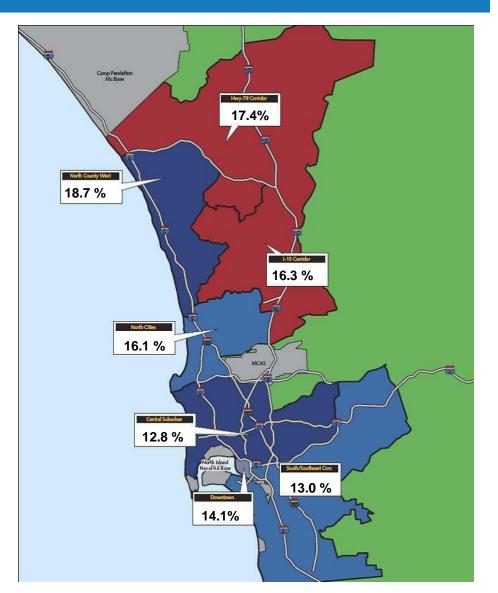
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#### **Office Market Demand**



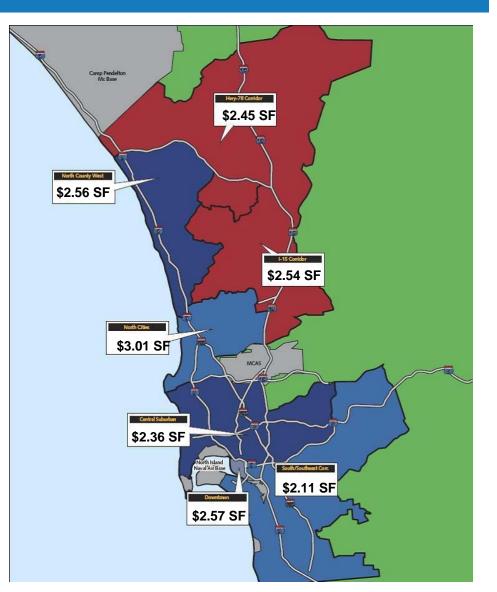
#### **County Office Market Overview (Vacancy)**

- Class A space vacancy is driving vacancy rates up across the county.
- Two quarters of negative absorption throughout all classes of office space.
- Limited construction and deliveries in the CBD.
  - Land scarcity
  - Rising cap rates
- 15.0 % Countywide



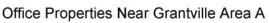
#### **County Office Market Overview (Rent)**

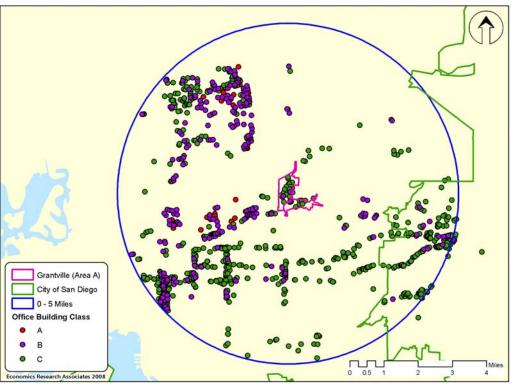
- Even in the face of increased vacancy, the average asking rents have held fairly constant over the last year (concessions).
- North Cities and Downtown areas are commanding the highest average asking rents.
- \$2.60 SF/Mo. countywide



#### **Local Office Market Overview**

- Office in Subarea A
  - \$1.46 per Mo/SF
  - 11% Vacancy
- Class B and C Product
- 24.4 Acres (7.3%)
- Rents less than 60% of County average
- 15% County vacancy





# **Office Market Demand**

- ERA examined projected office using job growth in the County (2008 – 2030)
- Allowed for absorption of existent vacancies/under construction
- Used the Mission Valley/Navajo "fair share" as low capture of regional office demand
- Subarea A could attract 12% 15% of new demand
- 234,000 367,000 SF of demand
- ERA suggests targeting "shared office space" or medical office space.
- Will not be competitive with Downtown market

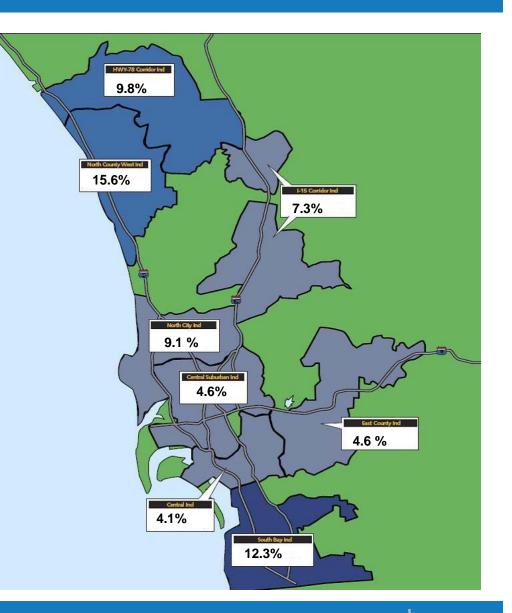


#### **Industrial Market Demand**



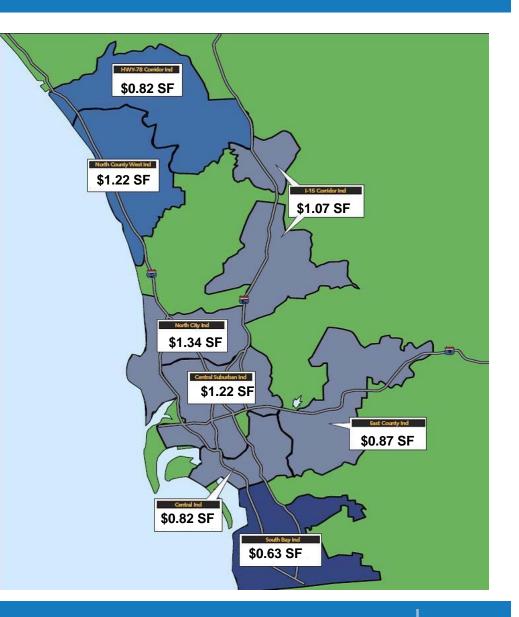
### **County Industrial Market Overview (Vacancy)**

- Areas where new product has been delivered (e.g. flex) have higher vacancy rates.
- Commercial industrial has historically been the more stable than office.
- Central San Diego has some of the lowest vacancy rates in the County.
- 8.7% countywide

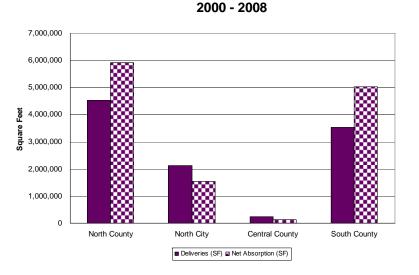


#### **County Industrial Market Overview (Rent)**

- Rent premiums are associated with flex space generally concentrated in the north city / north county market areas.
- South county and east county rents reflect more traditional warehouse / distribution industrial product.
- \$1.01 SF/Mo. countywide



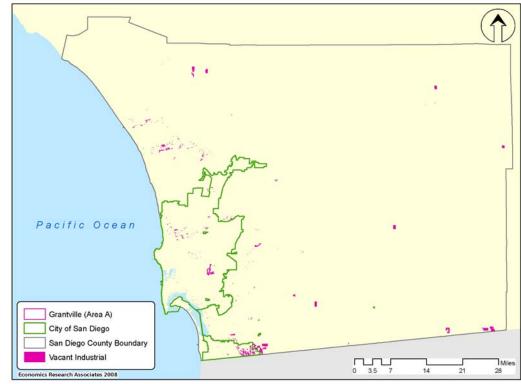
## **Vacant Industrial Demands and Deliveries**



Due to lack of land in the central county, development is pushed to the north and south country areas.

- North County (Flex)
- South County (Traditional)

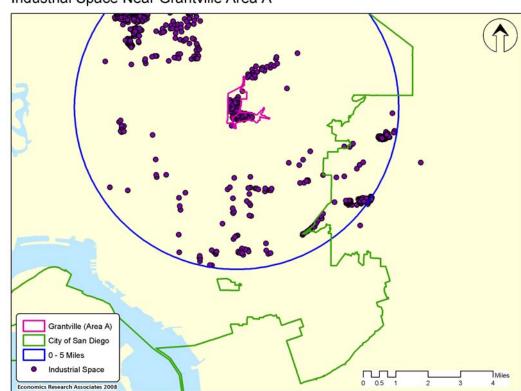
Vacant Industrial Land Inventory - San Diego County



## **Local Industrial Market**

#### Industrial in Subarea A

- -\$1.04 per Mo/SF
- -4.6% Vacancy
- •Light industrial product and commercial using industrial space
- •117.1 Acres (35.1%)
- Rents slightly above County average
- Vacancy's significantly less than County (8.7%)



Industrial Space Near Grantville Area A

## **Industrial Market Demand**

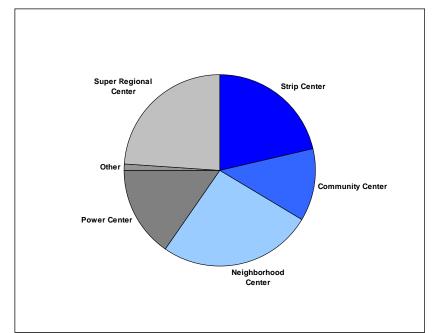
- ERA examined projected industrial using job growth in the County (2008 2030)
- Allowed for absorption of existent vacancies
- Used the Mission Valley/Navajo "fair share" as low capture of regional office demand
- Subarea A could attract 46% of new demand
- 68,000 228,000 SF of demand
- ERA suggests targeting limited industrial space
- On-site/off-site relocation (to be considered)



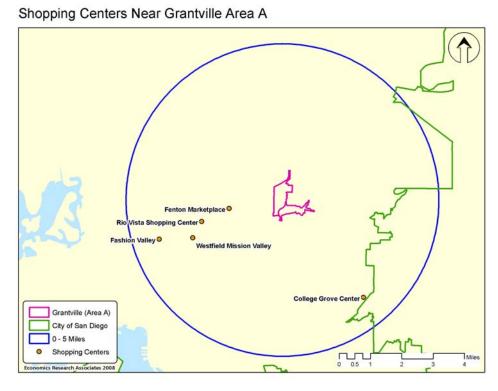
#### **Retail Market Demand**



# Local Retail Market



 Mission Valley represents 10% of occupied retail space in the City of San Diego  Almost every major community / power center anchor represented.



#### **Incremental Demand Segments**

- Limited population growth in 0 5 mile market shed (2010 – 2030)
- Competitive retail supply in Mission Valley
- New housing (in Subarea A) have been excluded from low demand scenario:
  - Neighborhood (17,000 SF)
  - Community / Power (67,000 SF)
  - Regional (80,000 SF)
- 5,000 housing units can support upwards of 75,000 SF of neighborhood retail space



## **Retail Orientation**

 ERA suggests establishing one concentrated node of retail activity (possibly in a mixed use format) using elements of "lifestyle" shopping center with more traditional neighborhood and community orientation.

	Primary Trade Area	Acreage	Square Feet (000)
Open-Air Centers			
Neighborhood Center	3	3-15	30-150
Community Center	3-6	10-40	100-350
Power Center	5-10	25-80	250-600
Lifestyle	8-12	10-40	150-500
Malls			
Regional	5-15	40-100	400-800
Super Regional Center	5-25	60-120	800+

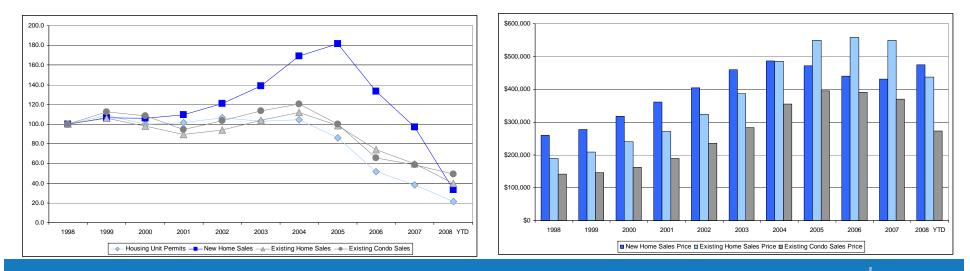


#### **Residential Market Demand**



# **Housing Trends**

- Recent and rapid decline within the housing industry.
- ERA assumes that unless there is a structural change to the fundamental economics of the region, growth patterns will remain in tact during the post recovery period.
- San Diego is positioned for exit.
  - Little recent construction & recent foreclosure absorption



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### **Residential Market Demand**

- Adjusted projected distribution of population growth due to existing market conditions (2010 – 2030)
- Assumes a mix of product types (for rent/for sale and row, mid rise, high rise) and improved connectivity to San Diego River and Trolley
- Positioned as an extension of Mission Valley (downtown alternative)
- 1,800 4,300 units by 2030.
- SDSU: 600 1,000 units by 2025
- Subarea A and SDSU (high) = 265 units per year
- Subarea A and B (high) = 320 units per year
- Subarea A, B, & SDSU (high) = 370 units per year



# **Implementation Issues**



## **Implementation Issues**

- Development costs which will vary by
  - Density
  - Parking needs
  - Site assembly and preparation costs
  - Business relocation costs
  - Others
- Financial feasibility and the magnitude of public participation will depend on the incremental value created by new development
- Residual value tests will be carried out for different building typologies



### **Implementation Issues**

Potential sources for infrastructure funding (capital and operational) include:

- Primarily rely on value capture mechanisms
- DIF fees
- Tax increment
- Other assessments
- Development agreements
- Others.



#### Questions

#### ERA | AECOM

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