

**ORIGINAL**

**AGREEMENT BETWEEN  
THE CITY OF SAN DIEGO  
AND  
ARCADIS U.S., INC.**

**FOR**

**AS-NEEDED CONSTRUCTION MANAGEMENT  
SERVICES**

**CONTRACT NUMBER: H186997**

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**AGREEMENT FOR CONSTRUCTION MANAGEMENT  
PROFESSIONAL SERVICES**

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**CONSTRUCTION MANAGEMENT PROFESSIONAL AS-NEEDED EXHIBITS**

- Exhibit A - Scope of Services
- Exhibit B - Task Order Authorization
- Exhibit C - Compensation and Fee Schedule
- Exhibit D - City's Equal Opportunity Contracting Program Consultant Requirements
  - (AA) Disclosure of Discrimination Complaints
  - (BB) Work Force Report
  - (CC) Subcontractors List
- Exhibit E - Determination Form
- Exhibit F - Consultant Evaluation Form
- Exhibit G - Contractor Standards Pledge of Compliance

**AS-NEEDED AGREEMENT BETWEEN  
THE CITY OF SAN DIEGO  
AND ARCADIS U.S., INC.  
FOR CONSTRUCTION MANAGEMENT SERVICES**

THIS Agreement is made and entered into between the City of San Diego, a municipal corporation [City], and Arcadis U.S., Inc. [Construction Management Professional] to provide Professional Services to the City for construction management on an as-needed basis.

**RECITALS**

The City wants to retain the services of a professional construction management firm to provide the Professional Services on an as-needed, hourly fee basis.

The Construction Management Professional represents that it has the expertise, experience and personnel necessary to provide the Professional Services on an as-needed, hourly fee basis.

The City and the Construction Management Professional [Parties] want to enter into an Agreement whereby the City will retain the Construction Management Professional to provide, and the Construction Management Professional shall provide, the Professional Services on an as-needed, hourly fee basis [Agreement].

In consideration of the above recitals and the mutual covenants and conditions set forth herein, and for good and valuable consideration, the sufficiency of which are hereby acknowledged, the Parties hereby set forth their mutual covenants and understandings as follows:

**ARTICLE I  
CONSTRUCTION MANAGEMENT SERVICES**

The above-listed recitals are true and correct and are hereby incorporated by reference.

**1.1 Scope of Services.** The scope of services will be determined by the City on an as-needed basis and presented to Professional as an individual Task [Task]. The Construction Management Professional shall perform the Professional Services at the direction of the City and as generally set forth in the Scope of Services [Exhibit A] and as more specifically described in each Task Order Authorization [Task Order] [Exhibit B].

**1.1.1 Task Order.** Prior to beginning performance in response to a Task Order, Construction Management Professional shall complete and execute the Task Order which must be approved in writing by the City. Each Task Order shall include a scope of Professional Services, a cost estimate, and the time for completion. The scope of Professional Services shall include all activities or work reasonably anticipated as necessary for successful completion of each Task presented by the City. If prevailing wage rates apply to a Task Order then said rates shall be in accordance with the provisions set forth in Section 4.20 of this Agreement. The date of the City's Request for Cost Proposal for a Task Order Letter (Proposal Letter) shall be used for the purpose of determining which published prevailing

wage rate shall apply on a Task Order. All wage rates published and all predetermined wage rate increases known at the date of the Proposal Letter shall apply for the duration of said Task Order.

**1.1.2 Non-Exclusivity.** The Construction Management Professional agrees that this Agreement is non-exclusive and that the City may enter into agreements with other Construction Management Professionals to perform the same or similar Professional Services during the term of this Agreement.

**1.1.3 Issuance of Task Orders for Multiple Contracts with the Same Services.** When multiple As-Needed Agreements exist for the same discipline, the Contract Manager will rotate award of Task Orders between the multiple agreements until the contract duration expires or the contract authorization amount is reached. After a Construction Management Professional has been issued a Task Order, that Construction Management Professional will be placed at the end of the list for consideration to perform the next Task Order.

**1.2 Task Administrator.** The Public Works Department is the task administrator for this Agreement. The Construction Management Professional shall provide the Professional Services under the direction of a designated representative of the Public Works Department. The City's designated representative will communicate with the Construction Management Professional on all matters related to the administration of this Agreement and the Construction Management Professional's performance of the Professional Services rendered hereunder. When this Agreement refers to communications to or with the City, those communications will be with the designated representative, unless the designated representative or the Agreement specifies otherwise. Further, when this Agreement refers to an act or approval to be performed by the City, that act or approval shall be performed by the Mayor or designee, unless the Agreement specifies otherwise.

**1.3 City Modification of Scope of Services.** The City may, without invalidating this Agreement, order changes in any Task by altering, adding to or deducting from the Professional Services to be performed. All such changes shall be in writing and shall be performed in accordance with the provisions of this Agreement. If any such changes cause an increase or decrease in the Construction Management Professional's cost of, or the time required for, the performance of any of the Professional Services, the Construction Management Professional shall immediately notify the City. If the City deems it appropriate, an equitable adjustment to the Construction Management Professional's compensation may be made, provided that any adjustment must be approved by both Parties in writing in accordance with Section 9.1 of this Agreement.

**1.4 Written Authorization.** Prior to performing any Professional Services in connection with the Tasks, the Construction Management Professional shall obtain from the City a written authorization to proceed. Further, throughout the term of this Agreement, the Construction Management Professional shall immediately advise the City in writing of any anticipated changes to any Task, including any changes to the time for completion or the Compensation and Fee Schedule, and shall obtain the City's written consent to the change prior to making any changes. In no event shall the City's consent be construed to relieve the Construction Management Professional from its duty to render all Professional Services in accordance with applicable laws and accepted industry standards.

**1.5 Confidentiality of Services.** All Professional Services performed by the Construction Management Professional, including but not limited to all drafts, data, correspondence, proposals, reports, and estimates compiled or composed by the

Construction Management Professional, pursuant to this Agreement, are for the sole use of the City, its agents and employees. Neither the documents nor their contents shall be released to any third party without the prior written consent of the City. This provision does not apply to information that (a) was publicly known, or otherwise known to the Construction Management Professional, at the time that it was disclosed to the Construction Management Professional by the City, (b) subsequently becomes publicly known through no act or omission of the Construction Management Professional, or (c) otherwise becomes known to the Construction Management Professional other than through disclosure by the City. Except for Subcontractors covered by Section 4.4, neither the documents nor their contents shall be released to any third party without the prior written consent of the City.

## **ARTICLE II DURATION OF AGREEMENT**

**2.1 Term of Agreement.** This Agreement shall be effective on the date it is executed by the last Party to sign the Agreement, and approved by the City Attorney in accordance with San Diego Charter Section 40. Unless otherwise terminated, this Agreement shall be effective for issuing and completing Task Orders for no more than sixty (60) months following the date of its execution by the City, unless said duration is modified in writing by an amendment to this Agreement. Any extension beyond sixty (60) months will require City Council approval via Ordinance.

**2.2 Time of Essence.** Time is of the essence for each provision of this Agreement, unless otherwise specified in this Agreement. The time for performance of any Task shall be set forth in the Task Order and shall not exceed the contract duration.

**2.3 Notification of Delay.** The Construction Management Professional shall immediately notify the City in writing if Construction Management Professional experiences or anticipates experiencing a delay in performing the Professional Services within the time frames set forth in the Task Order. The written notice shall include an explanation of the cause for, and a reasonable estimate of the length of, the delay. If in the opinion of the City, the delay affects a material part of the Task, the City may exercise its rights under Sections 2.5-2.7 of this Agreement.

**2.4 Delay.** If delays in the performance of the Professional Services are caused by unforeseen events beyond the control of the Parties, such delay may entitle the Construction Management Professional to a reasonable extension of time, but such delay shall not entitle the Construction Management Professional to damages or additional compensation. Any such extension of time must be approved in writing by the City. The following conditions may constitute such a delay: war; changes in law or government regulation; labor disputes; strikes; fires, floods, adverse weather or other similar condition of the elements necessitating cessation of the Construction Management Professional's work; inability to obtain materials, equipment or labor; required additional Professional Services; or other specific reasons agreed to between the City and the Construction Management Professional; provided, however, that: (a) this provision shall not apply to, and the Construction Management Professional shall not be entitled to an extension of time for, a delay caused by the acts or omissions of the Construction Management Professional; and (b) a delay caused by the inability to obtain materials, equipment, or labor shall not entitle the Construction Management Professional to an extension of time unless the Construction Management Professional furnishes the City, in a timely manner, documentary proof satisfactory to the City of the Construction Management Professional's inability to obtain materials, equipment, or labor.

**2.5 City's Right to Suspend for Convenience.** The City may, at its sole option and for its convenience, suspend all or any portion of the Construction Management Professional's performance of the Professional Services, for a reasonable period of time not to exceed six months. In accordance with the provisions of this Agreement, the City will give written notice to the Construction Management Professional of such suspension. In the event of such a suspension, in accordance with the provisions of Article III of this Agreement, the City shall pay to the Construction Management Professional a sum equivalent to the reasonable value of the Professional Services the Construction Management Professional has performed up to the date of suspension. Thereafter, the City may rescind such suspension by giving written notice of rescission to the Construction Management Professional. The City may then require the Construction Management Professional to resume performance of the Professional Services in compliance with the terms and conditions of this Agreement; provided, however, that the Construction Management Professional shall be entitled to an extension of time equal to the length of the suspension, unless otherwise agreed to in writing by the Parties.

**2.6 City's Right to Terminate for Convenience.** The City may, at its sole option and for its convenience, terminate all or any portion of the Professional Services agreed to pursuant to this Agreement by giving written notice of such termination to the Construction Management Professional. Such notice shall be delivered by certified mail with return receipt for delivery to the City. The termination of the Professional Services shall be effective upon receipt of the notice by the Construction Management Professional. After termination of this Agreement, the Construction Management Professional shall complete any and all additional work necessary for the orderly filing of documents and closing of the Construction Management Professional's Professional Services under this Agreement. For services rendered in completing the work, the Construction Management Professional shall be entitled to fair and reasonable compensation for the Professional Services performed by the Construction Management Professional before the effective date of termination. After filing of documents and completion of performance, the Construction Management Professional shall deliver to the City all drawings, plans, calculations, specifications and other documents or records related to the Construction Management Professional's Professional Services on all Task(s). By accepting payment for completion, filing and delivering documents as called for in this paragraph, the Construction Management Professional discharges the City of all of the City's payment obligations and liabilities under this Agreement.

**2.7 City's Right to Terminate for Default.** If the Construction Management Professional fails to perform or adequately perform any obligation required by this Agreement, the Construction Management Professional's failure constitutes a Default. A Default includes the Construction Management Professional's failure to complete the Professional Services within the time for completion as set forth in the Task Order. If the Construction Management Professional fails to satisfactorily cure a Default within ten calendar days of receiving written notice from the City specifying the nature of the Default, the City may immediately cancel and/or terminate this Agreement, and terminate each and every right of the Construction Management Professional, and any person claiming any rights by or through the Construction Management Professional under this Agreement. The rights and remedies of the City enumerated in this Section are cumulative and shall not limit, waive, or deny any of the City's rights under any other provision of this Agreement. Nor does this Section otherwise waive or deny any right or remedy, at law or in equity, existing as of the date of this Agreement or hereinafter enacted or established, that may be available to the City against the Construction Management Professional.

## ARTICLE III COMPENSATION

**3.1 Amount of Compensation.** The City shall pay the Construction Management Professional for performance of all Professional Services rendered in accordance with this Agreement, including all reasonably related expenses, in an amount not to exceed \$15,000,000. The City agrees to issue at least one or more Task Orders with a minimum aggregate value of \$1,000.00 to the Construction Management Professional.

**3.2 Manner of Payment.** The City shall pay the Construction Management Professional in accordance with the Compensation and Fee Schedule [Exhibit C]. For the duration of this Agreement, the Construction Management Professional shall not be entitled to fees, including fees for expenses, that exceed the amounts specified in the Compensation and Fee Schedule. The Construction Management Professional shall submit one invoice per calendar month in a form acceptable to the City in accordance with the Compensation and Fee Schedule. The Construction Management Professional shall include with each invoice a description of completed Professional Services, reasonably related expenses, if any, and all other information, including but not limited to: the progress percentage of the Scope of Services and/or deliverables completed prior to the invoice date, as required by the City. The City will pay undisputed portions of invoices within thirty calendar days of receipt.

**3.3 Additional Costs.** Additional Costs are those costs that can be reasonably determined to be related to the Construction Management Professional's errors or omissions, and may include Construction Management Professional, City, or Subcontractor overhead, construction, materials, demolition, and related costs. The Construction Management Professional shall not be paid for the Professional Services required due to the Construction Management Professional's errors or omissions, and the Construction Management Professional shall be responsible for any Additional Costs associated with such errors or omissions. These Additional Costs may be deducted from monies due, or that become due, the Construction Management Professional. Whether or not there are any monies due, or becoming due, the Construction Management Professional shall reimburse the City for Additional Costs due to the Construction Management Professional's errors or omissions.

**3.4 Eighty Percent Notification.** The Construction Management Professional shall promptly notify the City in writing of any potential cost overruns. Cost overruns include, but are not limited to the following: (1) where anticipated costs to be incurred in the next sixty calendar days, when added to all costs previously incurred, will exceed 80 percent of the maximum compensation for this Agreement or for any issued Task Order; or (2) where the total anticipated cost for performance of the Scope of Services may be greater than the maximum compensation for this Agreement or for any Task Order.

## ARTICLE IV CONSTRUCTION MANAGEMENT PROFESSIONAL'S OBLIGATIONS

**4.1 Industry Standards.** The Construction Management Professional agrees that the Professional Services rendered under this Agreement shall be performed in accordance with the standards customarily adhered to by an experienced and competent professional construction management firm using the degree of care and skill ordinarily exercised by reputable professionals practicing in the same field of service in the State of California. Where approval by the City, the Mayor or his designee, or other representatives of the City is required, it is understood to be general approval only and does not relieve the Construction

Management Professional of responsibility for complying with all applicable laws, codes, and good consulting practices.

#### **4.2 Right to Audit.**

**4.2.1 Access.** The City retains the right to review and audit, and the reasonable right of access to Construction Management Professional's and any Subcontractor's premises to review and audit the Construction Management Professional's or Subcontractor's compliance with the provisions of this Agreement [City's Right]. The City's Right includes the right to inspect and photocopy same, and to retain copies, outside of the Construction Management Professional's premises, of any and all Project related records with appropriate safeguards, if such retention is deemed necessary by the City in its sole discretion. This information shall be kept by the City in the strictest confidence allowed by law.

**4.2.2 Audit.** The City's Right includes the right to examine any and all books, records, documents and any other evidence of procedures and practices that the City determines are necessary to discover and verify that the Construction Management Professional or Subcontractor is in compliance with all requirements under this Agreement.

**4.2.2.1 Cost Audit.** If there is a claim for additional compensation or for Additional Costs, the City's Right includes the right to examine books, records, documents, and any and all other evidence and accounting procedures and practices that the City determines are necessary to discover and verify all direct and indirect costs, of whatever nature, which are claimed to have been incurred, or anticipated to be incurred.

**4.2.2.2 Accounting Records.** The Construction Management Professional and all Subcontractors shall maintain complete and accurate records in accordance with Generally Accepted Accounting Practices in the industry. The Construction Management Professional and Subcontractors shall make available to the City for review and audit; all Project-related accounting records and documents, and any other financial data. Upon the City's request, the Construction Management Professional and Subcontractors shall submit exact duplicates of originals of all requested records to the City.

**4.2.3 City's Right Binding on Subcontractors.** The Construction Management Professional shall include the City's Right as described in Section 4.2, in any and all of their subcontracts, and shall ensure that these sections are binding upon all Subcontractors.

**4.2.4 Compliance Required before Mediation or Litigation.** A condition precedent to proceeding with mandatory mediation and further litigation provided for in Article VII is the Construction Management Professional's and Subcontractors full compliance with the provisions of this Section 4.2 within sixty days of the date on which the City mailed a written request to review and audit compliance.

**4.3 Insurance.** The Construction Management Professional shall not begin the Professional Services under this Agreement until it has: (a) obtained, and provided to the City, insurance certificates and endorsements reflecting evidence of all insurance required in Article IV, Section 4.3.1; however, the City reserves the right to request, and the Construction Management Professional shall submit, copies of any policy upon reasonable request by the City; (b) obtained City approval of each company or companies as required by Article IV, Section 4.3.3; and (c) confirmed that all policies contain the specific provisions required in Article IV, Section 4.3.4 of this Agreement. However, failure to obtain the required

documents prior to the Professional Services commencing shall not waive Construction Management Professional's obligation to provide them. City reserves the right to require complete, certified copies of all required insurance policies, including endorsements required by this Agreement, at any time. Construction Management Professional's liabilities, including but not limited to Construction Management Professional's indemnity obligations, under this Agreement, shall not be deemed limited in any way to the insurance coverage required herein. Except as provided for under California law, all policies of insurance required hereunder must provide that the City is entitled to thirty (30) days prior written notice (10 days for cancellation due to non-payment of premium) of cancellation or non-renewal of the policy or policies. Maintenance of specified insurance coverage is a material element of this Agreement and Construction Management Professional's failure to maintain or renew coverage or to provide evidence of renewal during the term of this Agreement may be treated as a material breach of contract by the City.

Further, the Construction Management Professional shall not modify any policy or endorsement thereto which increases the City's exposure to loss for the duration of this Agreement.

**4.3.1 Types of Insurance.** At all times during the term of this Agreement, the Construction Management Professional shall maintain insurance coverage as follows:

**4.3.1.1 Commercial General Liability.** The Construction Management Professional shall keep in full force and effect Commercial General Liability (CGL) Insurance written on an ISO Occurrence form CG 00 01 07 98 or an equivalent form providing coverage at least as broad which shall cover liability arising from any and all personal injury or property damage in the amount of \$1 million per occurrence and subject to an annual aggregate of \$2 million. There shall be no endorsement or modification of the CGL limiting the scope of coverage for either insured vs. insured claims or contractual liability. All defense costs shall be outside the limits of the policy.

**4.3.1.2 Commercial Automobile Liability.** For all of the Construction Management Professional's automobiles including owned, hired and non-owned automobiles, the Construction Management Professional shall keep in full force and effect, automobile insurance written on an ISO form CA 00 01 12 90 or a later version of this form or an equivalent form providing coverage at least as broad for bodily injury and property damage for a combined single limit of \$1 million per occurrence. Insurance certificate shall reflect coverage for any automobile (any auto). If the Construction Management Professional does not possess owned automobiles then coverage for hired and non-owned automobiles shall be provided.

**4.3.1.3 Workers' Compensation.** For all of the Construction Management Professional's employees who are subject to this Agreement and to the extent required by the applicable state or federal law, the Construction Management Professional shall keep in full force and effect, a Workers' Compensation policy. That policy shall provide a minimum of \$1 million of employers' liability coverage, and the Construction Management Professional shall provide an endorsement that the insurer waives the right of subrogation against the City and its respective elected officials, officers, employees, agents and representatives.

**4.3.1.4 Architects & Engineers Professional Liability.** For all of the Construction Management Professional's employees who are subject to this Agreement, the Construction Management Professional shall keep in full force and effect, Professional

Liability coverage for professional liability with a limit of \$1 million per claim and \$2 million annual aggregate. The Construction Management Professional shall ensure both that: (1) the policy retroactive date is on or before the date of commencement of the Professional Services as described in issued Task Orders; and (2) the policy will be maintained in force for a period of three years after substantial completion of the Professional Services as described in issued Task Orders or termination of this Agreement whichever occurs last. The Construction Management Professional agrees that for the time period defined above, there will be no changes or endorsements to the policy that increase the City's exposure to loss.

**4.3.2 Deductibles.** All deductibles on any policy shall be the responsibility of the Construction Management Professional and shall be disclosed to the City at the time the evidence of insurance is provided.

**4.3.3 Acceptability of Insurers.**

**4.3.3.1** Except for the State Compensation Insurance Fund, all insurance required by this Agreement shall only be carried by insurance companies with a rating of at least "A-, VI" by A.M. Best Company, that are authorized by the California Insurance Commissioner to do business in the State of California, and that have been approved by the City.

**4.3.3.2** The City will accept insurance provided by non-admitted, "surplus lines" carriers only if the carrier is authorized to do business in the State of California and is included on the List of Approved Surplus Lines Insurers (LASLI list). All policies of insurance carried by non-admitted carriers are subject to all of the requirements for policies of insurance provided by admitted carriers described herein.

**4.3.4 Required Endorsements.** The following endorsements to the policies of insurance are required to be provided to the City before any work is initiated under this Agreement.

**4.3.4.1 Commercial General Liability Insurance Endorsements**

**ADDITIONAL INSURED.** To the fullest extent allowed by law including but not limited to California Insurance Code Section 11580.04, the policy or policies must be endorsed to include as an Additional Insured the City of San Diego and its respective elected officials, officers, employees, agents and representatives with respect to liability arising out of (a) ongoing operations performed by you or on your behalf, (b) your products, (c) your work, including but not limited to your completed operations performed by you or on your behalf, or (d) premises owned, leased, controlled or used by you.

**PRIMARY AND NON-CONTRIBUTORY COVERAGE.** The policy or policies must be endorsed to provide that the insurance afforded by the Commercial General Liability policy or policies is primary to any insurance or self-insurance of the City of San Diego and its elected officials, officers, employees, agents and representatives as respects operations of the Named Insured. Any insurance maintained by the City of San Diego and its elected officials, officers, employees, agents and representatives shall be in excess of Construction Management Professional's insurance and shall not contribute to it.

**4.3.4.2 Worker's Compensation and Employer's Liability Insurance Endorsements**

**WAIVER OF SUBROGATION.** The Worker's Compensation policy or policies must be endorsed to provide that the insurer will waive all rights of subrogation against the City and its respective elected officials, officers, employees, agents and representatives for losses paid under the terms of this policy or these policies which arise from work performed by the Named Insured for the City.

**4.3.5 Reservation of Rights.** The City reserves the right, from time to time, to review the Construction Management Professional's insurance coverage, limits, deductible and self-insured retentions to determine if they are acceptable to the City. The City will reimburse the Construction Management Professional for the cost of the additional premium for any coverage requested by the City in excess of that required by this Agreement without overhead, profit, or any other markup.

**4.3.6 Additional Insurance.** The Construction Management Professional may obtain additional insurance not required by this Agreement.

**4.3.7 Excess Insurance.** All policies providing excess coverage to the City shall follow the form of the primary policy or policies including but not limited to all endorsements.

**4.4 Subcontractors.** The Construction Management Professional's hiring or retaining of any third parties [Subcontractors] to perform services related to the Project [Subcontractor Services] is subject to prior approval by the City. The Construction Management Professional shall list on the Subcontractor List [Exhibit D, Attachment CC] all Subcontractors known to the Construction Management Professional at the time this Agreement is entered. If at any time after this Agreement is entered into, the Construction Management Professional identifies a need for addition, deletion, or substitution of Subcontractor Services, the Construction Management Professional must submit a written notice to the City requesting approval for the change modifying the Subcontractor Services. The Construction Management Professional's written notice shall include a justification, a description of the scope of services, an estimate of all costs/percentage of contract participation for the Subcontractor Services, and an updated Exhibit D, Attachment CC reflecting the requested change(s). The City agrees to consider such requests in good faith.

**4.4.1 Subcontractor Contract.** All contracts entered into between the Construction Management Professional and any Subcontractor shall contain the information as described in Sections 4.6, 4.7, 4.10.2, and 4.18, and shall also provide as follows:

**4.4.1.1** Construction Management Professional shall require the Subcontractor to obtain insurance policies, as described in Section 4.3.1, and those policies shall be kept in full force and effect during any and all work on this Project and for the duration of this Agreement. Furthermore, Subcontractor policy limits, and required endorsements shall be determined by the Construction Management Professional proportionate to the services performed by the Subcontractor.

**4.4.1.2** The Construction Management Professional is obligated to pay the Subcontractor, for Construction Management Professional and City-approved invoice amounts, out of amounts paid by the City to the Construction Management Professional, not later than fourteen working days from the Construction Management Professional's receipt of payment from the City. Nothing in this paragraph shall be construed to impair the right of the Construction Management Professional and any Subcontractor to negotiate fair and reasonable pricing and payment provisions among themselves.

**4.4.1.3** In the case of a deficiency in the performance of Subcontractor Services, the Construction Management Professional shall notify the City in writing of any withholding of payment to the Subcontractor, specifying: (a) the amount withheld; (b) the specific cause under the terms of the subcontract for withholding payment; (c) the connection between the cause for withholding payment and the amount withheld; and (d) the remedial action the Subcontractor must take in order to receive the amount withheld. Once the Subcontractor corrects the deficiency, the Construction Management Professional shall pay the Subcontractor the amount withheld within fourteen working days of the Construction Management Professional's receipt of the City's next payment.

**4.4.1.4** In any dispute between the Construction Management Professional and Subcontractor, the City shall not be made a party to any judicial or administrative proceeding to resolve the dispute. The Construction Management Professional agrees to defend and indemnify the City as described in Article VI of this Agreement in any dispute between the Construction Management Professional and Subcontractor should the City be made a party to any judicial or administrative proceeding to resolve the dispute in violation of this position.

**4.4.1.5** The Subcontractor is bound to the City's Equal Opportunity Contracting Program covenants set forth in Article IV, Section 4.6 and Exhibit D of this Agreement.

**4.4.1.6** The City is an intended beneficiary of any work performed by the Subcontractor for purposes of establishing a duty of care between the Subcontractor and the City.

#### **4.5 Contract Records Reports.**

**4.5.1** The Construction Management Professional shall maintain records of all subcontracts entered into with all firms, all project invoices received from Subcontractors. Records shall show name, telephone number including area code, and business address of each Subcontractor and the total amount actually paid to each firm. Project relevant records, regardless of tier, may be periodically reviewed by the City.

**4.5.2** The Construction Management Professional shall retain all records, books, papers, and documents directly pertinent to the Contract for a period of not less than five (5) years after Completion of the contract and allow access to said records by the City's authorized representatives.

**4.5.3** The Construction Management Professional must submit the following reporting using the City's web-based contract compliance i.e., Prism® portal:

**4.5.3.1 Monthly Employment Utilization.** Construction Management Professional and their Subcontractors must submit Monthly Employment Utilization Reporting by the fifth (5th) day of the subsequent month.

**4.5.3.2 Monthly Invoicing and Payments.** Construction Management Professional and their Subcontractors must submit Monthly Invoicing and Payment Reporting by the fifth (5th) day of the subsequent month.

**4.5.3.3** To view the City's online tutorials on how to utilize PRISM® for compliance reporting, please visit:  
<http://stage.prismcompliance.com/etc/vendortutorials.htm>

Incomplete and/or delinquent reporting may cause payment delays, non-payment of invoice, or both. The Construction Management Professional understands and agrees that violation of this clause shall be considered a material breach of the contract and may result in contract termination, debarment, or other sanctions.

#### **4.6 Non-Discrimination Requirements.**

**4.6.1 Compliance with the City's Equal Opportunity Contracting Program.** The Construction Management Professional shall comply with the City's Equal Opportunity Contracting Program Consultant Requirements [Exhibit D]. The Construction Management Professional shall not discriminate against any employee or applicant for employment on any basis prohibited by law. The Construction Management Professional shall provide equal opportunity in all employment practices. The Construction Management Professional shall ensure that its Subcontractors comply with the City's Equal Opportunity Contracting Program Construction Management Professional Requirements. Nothing in this Section shall be interpreted to hold the Construction Management Professional liable for any discriminatory practice of its Subcontractors.

**4.6.2 Non-Discrimination Ordinance.** The Construction Management Professional shall not discriminate on the basis of race, gender, gender expression, gender identity, religion, national origin, ethnicity, sexual orientation, age, or disability in the solicitation, selection, hiring or treatment of Subcontractors, vendors or suppliers. The Construction Management Professional shall provide equal opportunity for Subcontractors to participate in subcontracting opportunities. The Construction Management Professional understands and agrees that violation of this clause shall be considered a material breach of the contract and may result in contract termination, debarment, or other sanctions. This language shall be in contracts between the Construction Management Professional and any Subcontractors, vendors and suppliers.

**4.6.3 Compliance Investigations.** Upon the City's request, the Construction Management Professional agrees to provide to the City, within sixty calendar days, a truthful and complete list of the names of all Subcontractors, vendors, and suppliers that the Construction Management Professional has used in the past five years on any of its contracts that were undertaken within San Diego County, including the total dollar amount paid by the Construction Management Professional for each subcontract or supply contract. The Construction Management Professional further agrees to fully cooperate in any investigation conducted by the City pursuant to the City's Nondiscrimination in Contracting Ordinance (San Diego Municipal Code sections 22.3501-22.3517) The Construction Management Professional understands and agrees that violation of this clause shall be considered a material breach of the contract and may result in remedies being ordered against the Construction Management Professional up to and including contract termination, debarment, and other sanctions for violation of the provisions of the Nondiscrimination in Contracting Ordinance. The Construction Management Professional further understands and agrees that the procedures, remedies and sanctions provided for in the Nondiscrimination Ordinance apply only to violations of said Nondiscrimination Ordinance.

**4.7 Drug-Free Workplace.** By signing this Agreement the Construction Management Professional agrees that it is aware of, and hereby certifies that it agrees to

comply with, the City's Drug-Free Workplace requirements set forth in Council Policy 100-17, adopted by San Diego Resolution R-277952 and incorporated into this Agreement by this reference. Council Policy 100-17 is available on line at <https://www.sandiego.gov/city-clerk/officialdocs>.

**4.7.1 Construction Management Professional's Notice to Employees.** The Construction Management Professional shall publish a statement notifying employees that the unlawful manufacture, distribution, dispensation, possession, or use of a controlled substance is prohibited in the work place, and specifying the actions that will be taken against employees for violations of the prohibition.

**4.7.2 Drug-Free Awareness Program.** The Construction Management Professional shall establish a drug-free awareness program to inform employees about: (1) the dangers of drug abuse in the work place; (2) the policy of maintaining a drug-free work place; (3) available drug counseling, rehabilitation, and employee assistance programs; (4) the penalties that may be imposed upon employees for drug abuse violations.

**4.7.3 Posting the Statement.** In addition to Section 4.7.1 above, the Construction Management Professional shall post the drug-free policy in a prominent place.

**4.7.4 Subcontractor's Agreements.** The Construction Management Professional further certifies that each contract for Subcontractor Services for this Project shall contain language that binds the Subcontractor to comply with the provisions of Article IV, Section 4.7 of this Agreement, as required by Sections 2.A.(1) through (3) of Council Policy 100-17. Construction Management Professionals and Subcontractors shall be individually responsible for their own drug-free work place program.

**4.8 RESERVED.**

**4.9 Product Endorsement.** The Construction Management Professional acknowledges and agrees to comply with the provisions of City of San Diego Administrative Regulation 95.65, concerning product endorsement. Any advertisement identifying or referring to the City as the user of a product or service requires the prior written approval of the City.

**4.10 Conflict of Interest.** The Construction Management Professional is subject to all federal, state and local conflict of interest laws, regulations, and policies applicable to public contracts and procurement practices, including but not limited to California Government Code sections 1090, et seq. and 81000, et seq., and the City of San Diego Ethics Ordinance, codified in the San Diego Municipal Code at sections 27.3501 to 27.3595.

**4.10.1** If, in performing the Professional Services set forth in this Agreement, any member of the Construction Management Professional's organization makes, or participates in, a "governmental decision" as described in Title 2, section 18704 of the California Code of Regulations, or performs the same or substantially all the same duties for the City that would otherwise be performed by a City employee holding a position specified in the department's conflict of interest code, the individual shall be subject to a conflict of interest code requiring the completion of one or more statements of economic interests disclosing the individual's relevant financial interests. The determination as to whether any individual members of the Construction Management Professional's organization must make disclosures of relevant financial interests is set forth in the Determination Form [Exhibit E].

**4.10.1.1** If a determination is made that certain individuals must disclose relevant financial interests, the statements of economic interests shall be made on Fair Political Practices Commission Form 700 and filed with the City Clerk. The individual shall file a Form 700 (Assuming Office Statement) within thirty calendar days of the City's determination that the individuals are subject to a conflict of interest code. Each year thereafter, the individuals shall also file a Form 700 (Annual Statement) on or before April 1, disclosing any financial interests held during the previous calendar year for which the individual was subject to a conflict of interest code. A Form 700 (Leaving Office Statement) shall also be filed when the individual discontinues services under this Agreement.

**4.10.1.2** If the City requires an individual member of the Construction Management Professional's organization to file a statement of economic interests as a result of the Professional Services performed, the individual shall be considered a "City Official" subject to the provisions of the City of San Diego Ethics Ordinance, including the prohibition against lobbying the City for one year following the termination of this Agreement.

**4.10.2** The Construction Management Professional shall establish and make known to its employees and agents appropriate safeguards to prohibit employees from using their positions for a purpose that is, or that gives the appearance of being, motivated by the desire for private gain for themselves or others, particularly those with whom they have family, business, or other relationships.

**4.10.3 RESERVED**

**4.10.4** The Construction Management Professional's personnel employed on the Project shall not accept gratuities or any other favors from any Subcontractors or potential Subcontractors. The Construction Management Professional shall not recommend or specify any product, supplier, or contractor with whom the Construction Management Professional has a direct or indirect financial or organizational interest or relationship that would violate conflict of interest laws, regulations, or policies.

**4.10.5** If the Construction Management Professional violates any conflict of interest law or any of the provisions in this Section 4.10, the violation shall be grounds for immediate termination of this Agreement. Further, the violation subjects the Construction Management Professional to liability to the City for attorneys' fees and all damages sustained as a result of the violation.

**4.11 Mandatory Assistance.** If a third party dispute or litigation, or both, arises out of, or relates in any way to the Professional Services provided under this Agreement, upon the City's request, the Construction Management Professional, its agents, officers, and employees agree to assist in resolving the dispute or litigation. The Construction Management Professional's assistance includes, but is not limited to, providing professional consultations, attending mediations, arbitrations, depositions, trials or any event related to the dispute resolution and/or litigation.

**4.12 Compensation for Mandatory Assistance.** The City will compensate the Construction Management Professional for fees incurred for providing Mandatory Assistance as Additional Costs under Section 3.3. If, however, the fees incurred for the Mandatory Assistance are determined, through resolution of the third party dispute or litigation, or both, to be attributable in whole, or in part, to the acts or omissions of the Construction Management Professional, its agents, officers, and employees, the Construction Management Professional shall reimburse the City. The City is then entitled to

reimbursement of all fees paid to the Construction Management Professional, its agents, officers, and employees for Mandatory Assistance.

**4.13 Attorney Fees related to Mandatory Assistance.** In providing the City with dispute or litigation assistance, the Construction Management Professional or its agents, officers, and employees may incur expenses and/or costs. The Construction Management Professional agrees that any attorney fees it may incur as a result of assistance provided under Section 4.11 are not reimbursable. The Parties agree this provision does not in any way affect their rights to seek attorney fees under Article VIII, Section 8.8 of this Agreement.

**4.14 RESERVED.**

**4.15 RESERVED.**

**4.16 RESERVED.**

**4.17 RESERVED.**

**4.18 Storm Water Management Discharge Control.** Construction Management Professional shall comply with Chapter 4, Article 3, Division 3 of the San Diego Municipal Code, Storm Water Management Discharge Control and the Municipal Storm Water Permit (MS4) Permit, California Regional Water Quality Control Board Order No. R9-2013-0001 (amended by R9-2015-0001 and R9-2015-0100), Storm Water Standards Manual, as amended from time to time, and any and all Best Management Practice (BMP) guidelines and pollution elimination requirements as may be established by the Enforcement Official.

**4.19 ADA Certification.** By signing this Agreement the Construction Management Professional agrees that it is aware of, and hereby certifies that it agrees to comply with, the City's Americans With Disabilities Act Compliance/City Contracts requirements set forth in Council Policy 100-04, adopted by San Diego Resolution R-282153 and incorporated into this Agreement by this reference. Council Policy 100-04 is available at <https://www.sandiego.gov/city-clerk/officialdocs>.

**4.20 Prevailing Wage Rates.** Prevailing wage rates apply to this Agreement.

Pursuant to San Diego Municipal Code section 22.3019, construction, alteration, demolition, repair and maintenance work performed under this Agreement is subject to State prevailing wage laws. For construction work performed under this Agreement cumulatively exceeding \$25,000 and for alteration, demolition, repair and maintenance work performed under this Agreement cumulatively exceeding \$15,000, the Construction Management Professional and its subconsultants shall comply with State prevailing wage laws including, but not limited to, the requirements listed below.

**4.20.1 Compliance with Prevailing Wage Requirements.** Pursuant to sections 1720 through 1861 of the California Labor Code, the Construction Management Professional and its subconsultants shall ensure that all workers who perform work under this Agreement are paid not less than the prevailing rate of per diem wages as determined by the Director of the California Department of Industrial Relations (DIR). This includes work performed during the design and preconstruction phases of construction including, but not limited to, inspection and land surveying work.

**4.20.1.1** Copies of the prevailing rate of per diem wages also may be found at <http://www.dir.ca.gov/OPRL/DPreWageDetermination.htm>. The Construction Management Professional and its subconsultants shall post a copy of the prevailing rate of per diem wages determination at each job site and shall make them available to any interested party upon request.

**4.20.1.2** The date of the City's Request for Cost Proposal for a Task Order Letter (Proposal Letter) shall be used for the purpose of determining which published prevailing wage rate shall apply on a Task Order. All wage rates published and all predetermined wage rate increases known at the date of the Proposal Letter shall apply for the duration of said Task Order. The wage rates determined by the DIR refer to expiration dates. If the published wage rate does not refer to a predetermined wage rate to be paid after the expiration date, then the published rate of wage shall be in effect for the life of that particular Task Order. If the published wage rate refers to a predetermined wage rate to become effective upon expiration of the published wage rate and the predetermined wage rate is on file with the DIR, such predetermined wage rate shall become effective on the date following the expiration date and shall apply to that particular Task Order in the same manner as if it had been published in said publication. If the predetermined wage rate refers to one or more additional expiration dates with additional predetermined wage rates, which expiration dates occur during the life of that particular Task Order, each successive predetermined wage rate shall apply to that particular Task Order on the date following the expiration date of the previous wage rate. If the last of such predetermined wage rates expires during the life of that particular Task Order, such wage rate shall apply to the balance of that Task Order.

**4.20.2 Penalties for Violations.** Construction Management Professional and its subconsultants shall comply with California Labor Code section 1775 in the event a worker is paid less than the prevailing wage rate for the work or craft in which the worker is employed. This shall be in addition to any other applicable penalties allowed under Labor Code sections 1720 – 1861.

**4.20.3 Payroll Records.** Construction Management Professional and its subconsultants shall comply with California Labor Code section 1776, which generally requires keeping accurate payroll records, verifying and certifying payroll records, and making them available for inspection. Construction Management Professional shall require its subconsultants to also comply with section 1776. Construction Management Professional and its subconsultants shall submit weekly certified payroll records online via the City's web-based Labor Compliance Program. Construction Management Professional is responsible for ensuring its subconsultants submit certified payroll records to the City.

**4.20.3.1** In addition to the requirements in 4.20.3, the Construction Management Professional and its subconsultants shall also furnish records specified in Labor Code section 1776 directly to the Labor Commissioner in the manner required by Labor Code section 1771.4.

**4.20.4 Apprentices.** Construction Management Professional and its subconsultants shall comply with California Labor Code sections 1777.5, 1777.6 and 1777.7 concerning the employment and wages of apprentices. Construction Management Professional shall be held responsible for the compliance of their subconsultants with sections 1777.5, 1777.6 and 1777.7.

**4.20.5 Working Hours.** Construction Management Professional and its subconsultants shall comply with California Labor Code sections 1810 through 1815, including but not limited to: (i) restrict working hours on public works contracts to eight (8) hours a day and forty (40) hours a week, unless all hours worked in excess of eight (8) hours per day are compensated at not less than 1½ times the basic rate of pay; and (ii) specify penalties to be imposed on design professionals and subcontractors of \$25 per worker per day for each day the worker works more than eight (8) hours per day and forty (40) hours per week in violation of California Labor Code sections 1810 through 1815.

**4.20.6 Required Provisions for Subcontracts.** Construction Management Professional shall include at a minimum a copy of the following provisions in any contract they enter into with a subconsultant: California Labor Code sections 1771, 1771.1, 1775, 1776, 1777.5, 1810, 1813, 1815, 1860 and 1861.

**4.20.7 Labor Code Section 1861 Certification.** Construction Management Professional in accordance with California Labor Code section 3700 is required to secure the payment of compensation of its employees and by signing this Agreement, Construction Management Professional certifies that "I am aware of the provisions of Section 3700 of the California Labor Code which require every employer to be insured against liability for workers' compensation or to undertake self-insurance in accordance with the provisions of that code, and I will comply with such provisions before commencing the performance of the work of this Agreement."

**4.20.8 Labor Compliance Program.** The City has its own Labor Compliance Program authorized in August 2011 by the DIR. The City will withhold contract payments when payroll records are delinquent or deemed inadequate by the City or other governmental entity, or it has been established after an investigation by the City or other governmental entity that underpayment(s) have occurred.

**4.20.9 Contractor and Subcontractor Registration Requirements.** This project is subject to compliance monitoring and enforcement by the DIR. A Construction Management Professional or subcontractor shall not be qualified to bid on, be listed in a bid or proposal, subject to the requirements of section 4104 of the Public Contract Code, or engage in the performance of any contract for public work, as defined in this chapter, unless currently registered and qualified to perform public work pursuant to Labor Code section 1725.5. It is not a violation of this section for an unregistered contractor to submit a bid that is authorized by Section 7029.1 of the Business and Professions Code or by Section 10164 or 20103.5 of the Public Contract Code, provided the contractor is registered to perform public work pursuant to Section 1725.5 at the time the contract is awarded.

**4.20.9.1** A Construction Management Professional's inadvertent error in listing a subconsultant who is not registered pursuant to Labor Code section 1725.5 in response to a solicitation shall not be grounds for filing a protest or grounds for considering the bid or proposal non-responsive provided that any of the following apply: (1) the subconsultant is registered prior to proposal due date; (2) within twenty-four hours after the proposal due date, the subconsultant is registered and has paid the penalty registration fee specified in Labor Code section 1725.5; or (3) the subconsultant is replaced by another registered subconsultant pursuant to Public Contract Code section 4107.

**4.20.9.2** By submitting a bid or proposal to the City, Construction Management Professional is certifying that he or she has verified that all subcontractors used on this public work project are registered with the DIR in compliance with Labor Code sections 1771.1 and 1725.5, and Construction Management Professional shall provide proof of

registration for themselves and all listed subcontractors to the City at the time of bid or proposal due date or upon request.

**4.20.10 Stop Order.** For Construction Management Professional or its subcontractor(s) engaging in the performance of any public work contract without having been registered in violation of Labor Code sections 1725.5 or 1771.1, the Labor Commissioner shall issue and serve a stop order prohibiting the use of the unregistered Construction Management Professional or unregistered subcontractor(s) on ALL public works until the unregistered Construction Management Professional or unregistered subcontractor(s) is registered. Failure to observe a stop order is a misdemeanor.

**4.20.11 List of all Subcontractors.** The Construction Management Professional shall provide a complete list of subcontractors (regardless of tier) utilized on this Agreement, along with their DIR registration numbers, if applicable, prior to any work being performed on this Agreement, and Construction Management Professional shall provide a complete list of subcontractors, regardless of tier, with each invoice. Additionally, Construction Management Professional shall provide the City with a complete list of all subcontractors utilized on this Agreement, regardless of tier, within ten working days of the completion of the Agreement, along with their DIR registration numbers, if applicable. The City shall withhold final payment to Construction Management Professional until at least thirty (30) days after this information is provided to the City.

**4.20.12 Exemptions for Small Projects.** There are limited exemptions for installation, alteration, demolition, or repair work done on projects of \$25,000 or less. The Construction Management Professional shall still comply with Labor Code sections 1720 et. seq. The only recognized exemptions are listed below:

**4.20.12.1 Registration.** The Construction Management Professional will not be required to register with the DIR for small projects. (Labor Code section 1771.1).

**4.20.12.2 Certified Payroll Records.** The records required in Labor Code section 1776 shall be required to be kept and submitted to the City of San Diego, but will not be required to be submitted online with the DIR directly. The Construction Management Professional will need to keep those records for at least three years following the completion of the Agreement. (Labor Code section 1771.4).

**4.20.12.3 List of all Subcontractors.** The Construction Management Professional shall not be required to hire only registered subcontractors and is exempt from submitting the list of all subcontractors that is required in section 4.20.11 above. (Labor Code section 1773.3).

## ARTICLE V RESERVED

## ARTICLE VI INDEMNIFICATION

**6.1 Indemnification.** Other than in the performance of design professional services which shall be solely as addressed in Section 6.2 below, to the fullest extent permitted by law, Construction Management Professional shall defend (with legal counsel reasonably acceptable to the City), indemnify and hold harmless the City and its officers, agents, departments, officials, and employees [Indemnified Parties] from and against all claims, losses, costs, damages, injuries (including, without limitation, injury to or death of

an employee of Construction Management Professional or its Subcontractors), expense and liability of every kind, nature and description (including, without limitation, incidental and consequential damages, court costs, attorneys' fees, litigation expenses and fees of expert consultants or expert witnesses incurred in connection therewith and costs of investigation) that arise out of, pertain to, or relate to, directly or indirectly, in whole or in part, any services performed under this Agreement by the Construction Management Professional, any Subcontractor, anyone directly or indirectly employed by them, or anyone that they control. The Construction Management Professional's duty to defend, indemnify, protect and hold harmless shall not include any claims or liabilities arising from the active negligence, sole negligence or sole willful misconduct of the Indemnified Parties.

**6.2 Construction Management Professional Services Indemnification and Defense.**

**6.2.1 Construction Management Professional Services Indemnification.** To the fullest extent permitted by law (including, without limitation, California Civil Code Section 2782.8), with respect to the performance of Construction Management Professional services, Construction Management Professional shall indemnify and hold harmless the City, its officers, or employees, from all claims, demands or liability that arise out of, pertain to or relate to the negligence, recklessness, or willful misconduct of Construction Management Professional or Construction Management Professional's officers or employees.

**6.2.2 Construction Management Professional Services Defense.** Parties will work in good faith to procure applicable insurance coverage for the cost of any defense arising from all claims, demands or liability that arise out of, pertain to or relate to the negligence, recklessness, or willful misconduct of Construction Management Professional or Construction Management Professional's officers or employees.

**6.3 Insurance.** The provisions of this Article are not limited by the requirements of Section 4.3 related to insurance.

**6.4 Enforcement Costs.** The Construction Management Professional agrees to pay any and all costs the City incurs enforcing the indemnity and defense provisions set forth in this Article.

**ARTICLE VII  
MEDIATION**

**7.1 Mandatory Non-binding Mediation.** With the exception of Sections 2.5-2.7 of this Agreement, if a dispute arises out of, or relates to this Agreement, or the breach thereof, and if said dispute cannot be settled through normal contract negotiations, prior to the initiation of any litigation, the Parties agree to attempt to settle the dispute in an amicable manner, using mandatory mediation under the Construction Industry Mediation Rules of the American Arbitration Association (AAA) or any other neutral organization agreed upon before having recourse in a court of law.

**7.2 Mandatory Mediation Costs.** The expenses of witnesses for either side shall be paid by the Party producing such witnesses. All other expenses of the mediation, including required traveling and other expenses of the mediator [Mediator], and the cost of any proofs or expert advice produced at the direct request of the Mediator, shall be borne equally by the Parties, unless they agree otherwise.

**7.3 Selection of Mediator.** A single Mediator that is acceptable to both Parties shall be used to mediate the dispute. The Mediator will be knowledgeable in construction aspects and may be selected from lists furnished by the AAA or any other agreed upon Mediator. To initiate mediation, the initiating Party shall serve a Request for Mediation on the opposing Party. If the Mediator is selected from a list provided by AAA, the initiating Party shall concurrently file with AAA a "Request for Mediation" along with the appropriate fees, a list of three requested Mediators marked in preference order, and a preference for available dates.

**7.3.1** If AAA is selected to coordinate the mediation, within ten working days from the receipt of the initiating Party's Request for Mediation, the opposing Party shall file the following: a list of preferred Mediators listed in preference order after striking any Mediators to which they have any factual objection, and a preference for available dates. If the opposing Party strikes all of initiating Party's preferred Mediators, opposing Party shall submit a list of three preferred Mediators listed in preference order to initiating Party and Administrator. Initiating Party shall file a list of preferred Mediators listed in preference order, after striking any Mediator to which they have any factual objection. This process shall continue until both sides have agreed upon a Mediator.

**7.3.2** The Administrator will appoint or the Parties shall agree upon the highest, mutually preferred Mediator from the individual Parties' lists who is available to serve within the designated time frame.

**7.3.3** If the Parties agree not to use AAA, then a Mediator, date and place for the mediation shall be mutually agreed upon.

**7.4 Conduct of Mediation Sessions.** Mediation hearings will be conducted in an informal manner and discovery will not be allowed. All discussions, statements, or admissions will be confidential to the Party's legal position. The Parties may agree to exchange any information they deem necessary.

**7.4.1** Both Parties must have an authorized representative attend the mediation. Each representative must have the authority to recommend entering into a settlement. Either Party may have attorney(s) or expert(s) present. Upon reasonable demand, either Party may request and receive a list of witnesses and notification whether attorney(s) will be present.

**7.4.2** Any agreements resulting from mediation shall be documented in writing. All mediation results and documentation, by themselves, shall be "non-binding" and inadmissible for any purpose in any legal proceeding, unless such admission is otherwise agreed upon, in writing, by both Parties. Mediators shall not be subject to any subpoena or liability and their actions shall not be subject to discovery.

## **ARTICLE VIII INTELLECTUAL PROPERTY RIGHTS**

**8.1 Work for Hire.** All original designs, plans, specifications, reports, documentation, and other informational materials, whether written or readable by machine, originated or prepared exclusively for the City pursuant to this Agreement (Deliverable Materials) is "work for hire" under the United States Copyright law and shall become the sole property of the City and shall be delivered to the City upon request. The Contractor, including its employees, and independent Subcontractor(s), shall not assert any common law

or statutory patent, copyright, trademark, or any other intellectual proprietary right to the City to the Deliverable Materials.

**8.2. Rights in Data.** All rights including, but not limited to publication(s), registration of copyright(s), and trademark(s) in the Deliverable Materials, developed by the Contractor, including its employees, agents, talent and independent Subcontractors pursuant to this Agreement are the sole property of the City. The Construction Management Professional, including its employees, agents, talent, and independent Subcontractor(s), may not use any such Deliverable Materials mentioned in this article for purposes unrelated to Construction Management Professional's work on behalf of the City without prior written consent of the City.

**8.3 Intellectual Property Rights Assignment.** Construction Management Professional, its employees, agents, talent, and independent Subcontractor(s) agree to promptly execute and deliver, upon request by City or any of its successors or assigns at any time and without further compensation of any kind, any power of attorney, assignment, application for copyright, patent, trademark or other intellectual property right protection, or other papers or instruments which may be necessary or desirable to fully secure, perfect or otherwise protect to or for the City, its successors and assigns, all right, title and interest in and to the content of the Deliverable Materials; and cooperate and assist in the prosecution of any action or opposition proceeding involving said rights and any adjudication of the same.

**8.4 Moral Rights.** Construction Management Professional, its employees, agents, talent, and independent Subcontractor(s) hereby irrevocably and forever waives, and agrees never to assert, any Moral Rights in or to the Deliverable Materials which Construction Management Professional, its employees, agents, talent, and independent Subcontractor(s), may now have or which may accrue to Construction Management Professional, its employees, agents, talent, and independent Subcontractor(s)' benefit under U.S. or foreign copyright laws and any and all other residual rights and benefits which arise under any other applicable law now in force or hereafter enacted. The term "Moral Rights" shall mean any and all rights of paternity or integrity in or to the Deliverable Materials and the right to object to any modification, translation or use of said content, and any similar rights existing under judicial or statutory law of any country in the world or under any treaty, regardless of whether or not such right is denominated or referred to as a moral right.

**8.5 Subcontracting.** In the event that Construction Management Professional utilizes a Subcontractor(s) for any portion of the Work that is in whole or in part of the specified Deliverable Materials to the City, the agreement between Construction Management Professional and the Subcontractor [Subcontractor Agreement] shall include a statement that identifies that the Deliverable Materials/Work product as a "work-for hire" as defined in the Act and that all intellectual property rights in the Deliverable Materials/Work product, whether arising in copyright, trademark, service mark or other belongs to and shall vest solely with the City. Further, the Subcontractor Agreement shall require that the Subcontractor, if necessary, shall grant, transfer, sell and assign, free of charge, exclusively to the City, all titles, rights and interests in and to said Work/Deliverable Materials, including all copyrights and other intellectual property rights. City shall have the right to review any Subcontractor agreement for compliance with this provision.

**8.6 Publication Design.** Construction Management Professional may not publish or reproduce any Deliverable Materials, for purposes unrelated to Construction Management Professional's work on behalf of the City without prior written consent of the City.

**8.7 Intellectual Property Warranty and Indemnification.** Construction Management Professional represents and warrants that any materials or deliverables, including all Deliverable Materials, provided under this contract are either original, not encumbered and do not infringe upon the copyright, trademark, patent or other intellectual property rights of any third party, or are in the public domain. If Deliverable Materials provided hereunder become the subject of a claim, suit or allegation of copyright, trademark or patent infringement, City shall have the right, in its sole discretion, to require Construction Management Professional to produce, at Construction Management Professional's own expense, new non-infringing materials, deliverables or Works as a means of remedying any claim of infringement in addition to any other remedy available to the City under law or equity. Construction Management Professional further agrees to indemnify and hold harmless the City, its elected officials, officers, employees and agents from and against any and all claims, actions, costs, judgments or damages of any type alleging or threatening that any materials, deliverables, supplies, equipment, services, Deliverable Materials, or Works provided under this contract infringe the copyright, trademark, patent or other intellectual property or proprietary rights of any third party (Third Party Claims of Infringement). If a Third Party Claim of Infringement is threatened or made before Construction Management Professional receives payment under this contract, City shall be entitled, upon written notice to Construction Management Professional, to withhold some or all of such payment.

**8.8 Enforcement Costs.** The Construction Management Professional agrees to pay any and all costs the City incurs enforcing the indemnity and defense provisions set forth in Article 8, including but not limited to, attorneys' fees.

## **ARTICLE IX MISCELLANEOUS**

**9.1 Notices.** In all cases where written notice is required under this Agreement, service shall be deemed sufficient if the notice is deposited in the United States mail, postage paid. Proper notice shall be effective on the date it is mailed, unless provided otherwise in this Agreement. For the purpose of this Agreement, unless otherwise agreed in writing, notice to the City shall be addressed to: Public Works Department, c/o Wendy Gamboa, 9573 Chesapeake Drive, San Diego, CA 92123 and notice to the Construction Management Professional shall be addressed to: Arcadis U.S., Inc., Richard Farr, 9620 Chesapeake Drive, Suite 106, San Diego, CA 92123, Richard.Farr@arcadis.com.

**9.2 Headings.** All article headings are for convenience only and shall not affect the interpretation of this Agreement.

**9.3 Non-Assignment.** The Construction Management Professional shall not assign the obligations under this Agreement, whether by express assignment or by sale of the company, nor any monies due or to become due, without the City's prior written approval. Any assignment in violation of this paragraph shall constitute a Default and is grounds for immediate termination of this Agreement, at the sole discretion of the City. In no event shall any putative assignment create a contractual relationship between the City and any putative assignee.

**9.4 Independent Contractors.** The Construction Management Professional and any Subcontractors employed by the Construction Management Professional shall be independent contractors and not agents of the City. Any provisions of this Agreement that may appear to give the City any right to direct the Construction Management Professional

concerning the details of performing the Professional Services, or to exercise any control over such performance, shall mean only that the Construction Management Professional shall follow the direction of the City concerning the end results of the performance.

**9.5 Construction Management Professional and Subcontractor Principals for Professional Services.** It is understood that this Agreement is for unique Professional Services. Retention of the Construction Management Professional's Professional Services is based on the particular professional expertise of the following members of the Construction Management Professional's organization **Richard Farr, Arthur Serata** [Project Team]. Accordingly, performance of Professional Services under this Agreement may not be delegated to other members of the Construction Management Professional's organization or to Subcontractors without the prior written consent of the City. It is mutually agreed that the members of the Project Team are the principal persons responsible for delivery of all Professional Services and may not be removed from the Project Team without the City's prior written approval. Removal of any member of the Project Team without notice and approval by the City may be considered a default of the terms and conditions of this Agreement by the Construction Management Professional. In the event any member of the Project Team becomes unavailable for any reason, the City must be consulted as to any replacement. If the City does not approve of a proposed replacement, the City may terminate this Agreement pursuant to section 2.6 of this Agreement. Further, the City reserves the right, after consultation with the Construction Management Professional, to require any of the Construction Management Professional's employees or agents to be removed from performance of the Scope of Services.

**9.6 Additional Construction Management Professionals or Contractors.** The City reserves the right to employ, at its own expense, such additional Construction Management Professionals or contractors as the City deems necessary to perform work or to provide the Professional Services in the Scope of Services as described in issued Task Orders.

**9.7 Employment of City Staff.** This Agreement may be unilaterally and immediately terminated by the City, at its sole discretion, if the Construction Management Professional employs an individual who, within the last twelve months immediately preceding such employment did, in the individual's capacity as an officer or employee of the City, participate in, negotiate with, or otherwise have an influence on the recommendation made to the City Council or Mayor in connection with the selection of the Construction Management Professional.

**9.8 Covenants and Conditions.** All provisions of this Agreement, expressed as either covenants or conditions on the part of the City or the Construction Management Professional, shall be deemed to be both covenants and conditions.

**9.9 Compliance with Controlling Law.** The Construction Management Professional shall comply with all laws, ordinances, regulations, and policies of the federal, state, and local governments applicable to this Agreement, including California Labor Code section 1720 relating to the payment of prevailing wages during the design and preconstruction phases of a project, including inspection and land surveying work. In addition, the Construction Management Professional shall comply immediately with all directives issued by the City or its authorized representatives under authority of any laws, statutes, ordinances, rules, or regulations. The laws of the State of California shall govern and control the terms and conditions of this Agreement.

**9.10 Jurisdiction.** The jurisdiction and applicable laws for any suit or proceeding concerning this Agreement, the interpretation or application of any of its terms, or any related disputes shall be in accordance with the laws of the State of California without regard to the conflicts or choice of law provisions thereof.

**9.11 Successors in Interest.** This Agreement and all rights and obligations created by this Agreement shall be in force and effect whether or not any Parties to the Agreement have been succeeded by another entity, and all rights and obligations created by this Agreement shall be vested and binding on any Party's successor in interest.

**9.12 Integration.** This Agreement and the Exhibits and references incorporated into this Agreement fully express all understandings of the Parties concerning the matters covered in this Agreement. No change, alteration, amendment, or modification of the terms or conditions of this Agreement, and no verbal understanding of the Parties, their officers, agents, or employees shall be valid unless made in the form of a written change agreed to in writing by both Parties. All prior negotiations and agreements are merged into this Agreement.

**9.13 Counterparts.** This Agreement may be executed in counterparts, which when taken together shall constitute a single signed original as though all Parties had executed the same page.

**9.14 No Waiver.** No failure of either the City or the Construction Management Professional to insist upon the strict performance by the other of any covenant, term or condition of this Agreement, nor any failure to exercise any right or remedy consequent upon a breach of any covenant, term, or condition of this Agreement, shall constitute a waiver of any such breach of such covenant, term or condition. No waiver of any breach shall affect or alter this Agreement, and each and every covenant, condition, and term hereof shall continue in full force and effect without respect to any existing or subsequent breach.

**9.15 Severability.** The unenforceability, invalidity, or illegality of any provision of this Agreement shall not render any other provision of this Agreement unenforceable, invalid, or illegal.

**9.16 Municipal Powers.** Nothing contained in this Agreement shall be construed as a limitation upon the powers of the City as a chartered city of the State of California.

**9.17 Drafting Ambiguities.** The Parties agree that they are aware that they have the right to be advised by counsel with respect to the negotiations, terms and conditions of this Agreement, and the decision of whether or not to seek advice of counsel with respect to this Agreement is a decision which is the sole responsibility of each Party. This Agreement shall not be construed in favor of or against either Party by reason of the extent to which each Party participated in the drafting of the Agreement.

**9.18 Conflicts Between Terms.** If an apparent conflict or inconsistency exists between the main body of this Agreement and the Exhibits, the main body of this Agreement shall control. If a conflict exists between an applicable federal, state, or local law, rule, regulation, order, or code and this Agreement, the law, rule, regulation, order, or code shall control. Varying degrees of stringency among the main body of this Agreement, the Exhibits, and laws, rules, regulations, orders, or codes are not deemed conflicts, and the most stringent requirement shall control. Each Party shall notify the other immediately upon the identification of any apparent conflict or inconsistency concerning this Agreement.

**9.19 Construction Management Professional Evaluation.** City will evaluate Construction Management Professional's performance of Professional Services on the Project using the Consultant Evaluation Form [Exhibit F].

**9.20 Exhibits Incorporated.** All Exhibits referenced in this Agreement are incorporated into the Agreement by this reference.

**9.21 Survival of Obligations.** All representations, indemnifications, warranties and guarantees made in, required by or given in accordance with this Agreement, as well as all continuing obligations indicated in this Agreement, shall survive, completion and acceptance of the Professional Services and termination or completion of the Agreement.

**9.22 Contractor Standards.** This Agreement is subject to the Contractor Standards clause of the Municipal Code Chapter 2, Article 2, Division 30 adopted by Ordinance No. O-20316. All consultants are required to complete the Contractor Standards Pledge of Compliance included herein as Exhibit G.

**9.23 Equal Benefits Ordinance.** Unless an exception applies, Construction Management Professional shall comply with the Equal Benefits Ordinance (EBO) codified in the San Diego Municipal Code (§22.4304(f)). Failure to maintain equal benefits is a material breach of this Agreement. By signing this Agreement, Construction Management Professional certifies that Construction Management Professional is aware of, and will comply with, this City-mandated clause throughout the duration of the Agreement.

**9.24 Public Records.** By Signing this Agreement the Construction Management Professional agrees that it is aware that the contents of this Agreement and any documents pertaining to the performance of the Agreement requirements/Scope of Services resulting from this Agreement are public records, and therefore subject to disclosure unless a specific exemption in the California Public Records Act applies.

If the Construction Management Professional submits information **clearly marked** confidential or proprietary, the City of San Diego (City) may protect such information and treat it with confidentiality only to the extent permitted by law. However, it will be the **responsibility of the Construction Management Professional** to provide to the City the specific legal grounds on which the City can rely in withholding information requested under the California Public Records Act, should the City choose to withhold such information.

General references to sections of the California Public Records Act will not suffice. Rather, the Construction Management Professional must provide a **specific and detailed legal basis, including applicable case law that clearly establishes** the requested information is exempt from the disclosure requirements of the California Public Records Act.

If the Construction Management Professional does not provide a specific and detailed legal basis for withholding the requested information within a time specified by the City, the City will release the information as required by the California Public Records Act and the **Construction Management Professional will hold the City harmless** for release of this information.

It will be the **Construction Management Professional's obligation to defend**, at Construction Management Professional's expense, any legal actions or challenges seeking to obtain from the City any information requested under the California Public Records Act withheld by the City at the Construction Management Professional's request. Furthermore,

the Construction Management Professional shall **indemnify** the City and **hold it harmless** for any claim or liability, and **defend any action** brought against the City, resulting from the City's refusal to release information requested under the Public Records Act withheld at Construction Management Professional's request.

Nothing in this Agreement creates any obligation for the City to notify the Construction Management Professional or obtain the Construction Management Professional's approval or consent before releasing information subject to disclosure under the California Public Records Act.

**9.25 Equal Pay Ordinance.** Unless an exception applies, Construction Management Professional shall comply with the Equal Pay Ordinance (EPO) codified in the San Diego Municipal Code (SDMC) at section 22.4801 through 22.4809. Construction Management Professional shall require all of its subconsultants to certify compliance with the EPO in their written subcontracts. Construction Management Professional must post a notice informing its employees of their rights under the EPO in their workplace or job site. By signing this Agreement with the City of San Diego, Construction Management Professional acknowledges the EPO requirements and pledges ongoing compliance with the requirements of SDMC Division 48, section 22.4801 et seq., throughout the duration of this Agreement.

*The remainder of this page has been intentionally left blank.*

**ORIGINAL**

IN WITNESS WHEREOF, this Agreement is executed by the City of San Diego, acting by and through its Mayor, pursuant to Resolution Number R-312224-1, authorizing such execution, and by the Construction Management Professional pursuant to Certificate of Secretary.

I HEREBY CERTIFY I can legally bind Arcadis U.S., Inc. and that I have read all of this Agreement, this 3 day of December, 2018.

By [Signature]  
Richard Farr  
Principal in Charge

Dated this 8<sup>th</sup> day of May, 2019.

THE CITY OF SAN DIEGO  
Mayor or Designee

By: [Signature]  
Johnnie Perkins  
Deputy Chief Operating Officer  
Infrastructure/Public Works

I HEREBY APPROVE the form of the foregoing Agreement this 9<sup>th</sup> day of May, 2019

MARA W. ELLIOTT, City Attorney

By [Signature]  
Deputy City Attorney

**CONSTRUCTION MANAGEMENT**  
**PROFESSIONAL AS-NEEDED EXHIBITS**

**SCOPE OF SERVICES**

## SCOPE OF SERVICES

The City of San Diego's (City) Public Works Department (PWD) Construction Management & Field Services Division (CM&FS) is responsible for providing construction management, inspection, material testing and land surveying services for public improvements and private land development which benefit the community, improve safety and comply with engineering standards. The primary responsibilities of the Construction Management Professional (CMP) will be to provide staff augmentation, on an as-needed basis for the division for types of projects such as, but not limited to: water and wastewater pipeline projects, buildings, bridges, roadway paving, process facilities and site work. As workloads fluctuate in construction of new facilities and modifications to existing facilities, staffing requirements also change. The consultant team shall provide construction management and materials testing on an as-needed basis to supplement PWD CM&FS's staff. Work will be assigned via task order as determined by PWD CM&FS staff on a project specific basis consisting of a mutually agreed Scope of Services.

### 1.1 GENERAL SERVICES

#### 1.2 ADMINISTRATION

The CMP shall become familiar with PWD CM&FS processes and procedures and its objectives and provide services and assistance as directed by PWD CM&FS staff. The CMP shall work under the direction of PWD CM&FS to develop and maintain open lines of communications and cooperation between PWD CM&FS and CMP staff as well as with other consultants and contractors. The CMP may be assigned the full responsibility of a project or limited responsibility supplementing PWD CM&FS staff in specific areas of expertise. PWD CM&FS shall review the qualifications and approve all proposed CMP staff.

1.2.1 Provide general construction management and administration to facilitate completion of projects.

1.2.2 Maintain on-going interaction with appropriate agencies and City staff.

## **EXHIBIT A**

- 1.2.3 Review and become familiar with pertinent pre-design, design procurement documents developed to date.
- 1.2.4 Provide staff having a broad range of experience levels with an emphasis on Inspectors and Engineers having assistant level qualifications to provide the bulk of the services.
- 1.2.5 Team shall consist of complimentary local resources consisting of both prime and subconsultant individuals and shall be available to handle PWD CM&FS workload peaks.

### **1.3 MANAGEMENT**

The CMP shall assign an administrator in charge of overall coordination of all assigned tasks to maintain adequate staffing, quality control and project schedule. The administrator shall be approved by PWD CM&FS and shall have experience managing as-needed contracts. The CMP shall possess the professional knowledge, skill and expertise in all aspects of project management to facilitate the completion of a variety of construction projects.

- 1.3.1 CMP will provide a Monthly Task Order report and schedule covering a summary of the status and expenditures associated with each of the tasks described in this Scope of Services; including highlights of any unusual contractual issues that arise during the reporting period and the indicating the expiration date of the contract.
- 1.3.2 CMP will meet with the PWD Contract Manager monthly to review the Monthly Task Order Report and Schedule.
- 1.3.3 CMP will submit a Quarterly Sub-Consultant Activity report summarizing sub-consultant usage by task.

### **1.4 CONSTRUCTABILITY REVIEW**

On occasion, it may be necessary to perform Constructability Reviews. The CMP shall assign staff which possesses the professional knowledge, skill and expertise in all assigned projects specific type of construction to review design submittals.

## EXHIBIT A

- 1.4.1 Design documents shall be reviewed for clarity, conflicts, consistency and completeness with respect to bidding and construction purposes. CMP shall provide bid ability and constructability comments listed by specification section or drawing sheet. The CMP shall identify potential construction conflicts in relationship to City standards. The CMP will identify potential areas within the contract documents that may require clarification prior to bid, recognizing that there are potential benefits to the City of San Diego to resolve cost or schedule issues prior to the acceptance of bids. The CMP will identify discrepancies within the contract documents and bring to the attention of the City of San Diego but not to decide what information is correct. The decision to determine what information is correct is the prerogative of the designer and City. The CMP will not be responsible for design errors or omissions that are not noted in its review of the plans and specifications.
- 1.4.2 Based upon these reviews and the staffs' construction expertise, the CMP shall make recommendations relative to the projects constructability and document comments.
- 1.4.3 Bid items shall be verified for adequacy in relation to plans, specifications, and standard construction practices.
- 1.4.4 Review design documents and designer response to construction review comments after City/Designer Review.

### **2.1 AS-NEEDED CONSTRUCTION MANAGEMENT SERVICES**

#### **2.2 CONSTRUCTION CONTRACT ADMINISTRATION**

The CMP shall have the responsibility for the daily management in conjunction with CM&FS staff. The CMP shall provide and coordinate construction management services for tasks assigned.

- 2.2.1 Provide effective written and oral communication to the contractor and other stakeholders in the administration of the contract. Develop project directory of key personnel working on the project.

## EXHIBIT A

- 2.2.2 Administer construction contracts and provide technical Construction Management support to CM&FS.
- 2.2.3 Manage the Contractor's Quality Assurance/Quality Control (QA/QC) for assigned projects.
- 2.2.4 Provide for timely, thorough, clear, effective and responsible communications to Requests for Information (RFI's), Requests for Change (RFC's), Requests for Proposal (RFP's), submittals, etc. Receive, log, and tract request for information (RFI's), (RFC's), and (RFP's). CMP will provide a short technical review of RFI's to determine if the issue is addressed adequately. CMP will respond where the RFI can be addressed in the contract documents. If not clear in the contract documents RFI's will be forwarded to the Designer. RFI's responded by the designer will be tracked for a timely response.
- 2.2.5 Prepare and/or review Requests for Proposals (RFP's) for all aspects of construction projects including but not limited to structural, mechanical, electrical, instrumentation, civil, etc.
- 2.2.6 Evaluate requests for material and equipment substitutions and changes based on compliance with contract specifications and taking into account the impacts to cost and schedule.
- 2.2.7 Monitor the contractor's resource loading and advise on corrective actions needed to maintain schedule.
- 2.2.8 Conduct weekly job site progress meetings involving the project team and maintain action item minutes of said meetings. Maintain and distribute meeting minutes.
- 2.2.9 Attend contractor partnering session.

### 2.3 CONTROLS AND SCHEDULING

- 2.3.1 Review and comment on contractor's baseline and monthly updated project schedule critical path, and logic review.

## **EXHIBIT A**

- 2.3.2 Site plan, with diagrammatic indications showing relationships of the Task components, including traffic circulation and landscaping.
- 2.3.3 Monitor project construction costs, budgets, schedule and maintain current workflow projections.
- 2.3.4 Prepare and distribute daily, weekly and monthly construction reports per CM&FS standards.
  - 2.3.4.1 Daily Inspection Reports.
  - 2.3.4.2 Weekly Job Site Meetings.
  - 2.3.4.3 Monthly Report.
- 2.3.5 Review and approve monthly contractor invoices, verify compliance to all terms and conditions of contract and make payment recommendations. Verify the contractor's request for payment does not represent more than the amount for work done on a monthly basis.
- 2.3.6 Review, analyze, and make recommendations on contractor time extensions.
- 2.3.7 Coordinate work to be performed by others. The CMP will not be responsible for contractor or agency workforce means and methods.
- 2.3.8 Receive and review project notices, and submit to PWD CM&FS.
- 2.3.9 Provide Contractor performance evaluations during construction.

### **2.4 ESTIMATING**

The CMP shall, within established PWD CM&FS formats and guidelines, maintain a cost estimating system including"

- 2.4.1 Evaluate contractor cost reduction proposals.
- 2.4.2 Provide cost estimates for change orders.
- 2.4.3 Review of Value Engineering (VE) cost reduction incentives.

2.4.4 Provide cost estimates for Claims Evaluation.

**2.5 DOCUMENT CONTROL**

The CMP shall utilize the latest departments filing system and comply with City Standards including:

2.5.1 The CMP will be responsible for central receipts, control, storage, distribution, indexing and tracking of all documents.

2.5.1.1 Submittals,

2.5.1.2 Requests for information, and

2.5.1.3 Correspondence.

2.5.2 Maintain a current set of as-built drawings and specifications.

2.5.3 Provide electronic software for tracking all documents.

2.5.4 Use Contract Manager (web based) system for tracking and recording project documents.

2.5.5 City may, at its option, provide hardware and software for entering documentation.

2.5.6 Maintain all field documents. Store original documentation and furnish to the CM&FS Department at project completion.

**2.6 CHANGE ORDER AND CLAIMS MANAGEMENT**

The CMP shall implement a comprehensive claims management program to evaluate change order requests and recommend equitable disposition.

When agreement cannot be reached the CMP shall support CM&FS position and assist in formulating a claims defense and participate in resolution including:

2.6.1 Coordinate, assemble and review supporting documentation for change order processing and make final recommendations to CM&FS staff.

## **EXHIBIT A**

- 2.6.2 Review requests of alleged cost increases and/or time impacts for merit.
- 2.6.3 Thoroughly analyze the proposal and develop a negotiating position. When necessitated by variations between contractor price for change and the CMP's fair cost estimate, initiate negotiations.
- 2.6.4 Expedite approval of negotiated change orders.
- 2.6.5 Provide proper documentation throughout the project in defending against construction claims.

### **2.7 SAFETY AND SECURITY MONITORING**

Contractor is solely responsible for safety on all projects and it is the CMP's responsibility to monitor and enforce safety and promote a safe overall environment for all workers and visitors to the project site. Safety shall comply with all federal, State and locally accepted safety regulations and measures including:

- 2.7.1 Monitor and enforce project safety including OSHA, state and local safety regulations,
- 2.7.2 Check job site security and measures taken to protect the public from hazards.
- 2.7.3 Review Contractor's emergency response plans.

### **3.1 INSPECTING**

The City will agree to the staffing level proposed by the CMP for inspection services and for monitoring the construction site on assigned projects. The CMP resident engineering staff shall verify construction compliance and QA/QC with applicable permits, codes, construction documents and any environmental mitigation. CMP shall maintain or verify contractors redline as-builts on a monthly basis.

### **3.2 GENERAL INSPECTION**

- 3.2.1 Provide documentation of construction activities, duration of activities, manpower and equipment allocation.

## **EXHIBIT A**

- 3.2.2 Provide daily construction activity reports, manpower, loading on-site equipment, and work conditions.
- 3.2.3 Provide non-conformance reports.
- 3.2.4 Provide weekly photographic/digital records of the project during construction.

### **3.3 CIVIL INSPECTIONS**

The CMP shall provide qualified inspectors for civil improvements to inspect, monitor and report on the construction of civil improvements, including but not limited to:

- 3.3.1 Grading, streets, park and recreation facilities, landscaping and finish site work.
- 3.3.2 Open trench and trenchless pipeline construction and pipeline rehabilitation for water, sewer, and storm drain.

### **3.4 STRUCTURAL INSPECTIONS**

The CMP shall provide qualified structural inspectors to inspect, monitor and report on the construction of various types of structures and structural elements, including but not limited to:

- 3.4.1 Reinforced concrete structure and connections (above and below grade).
- 3.4.2 Structural steel and connections.
- 3.4.3 Reinforced masonry and connections.
- 3.4.4 Pre-stressed concrete tanks.
- 3.4.5 Special Inspections, International Conference for Building Officials (ICBO) certification

3.4.6 Other buildings as noted per task order.

**3.5 MECHANICAL INSPECTIONS**

The CMP shall provide qualified mechanical inspectors to:

3.5.1 Inspect, monitor and report on the installation of mechanical equipment and cathodic protection equipment.

3.5.2 Witness factory performance testing as required.

3.5.3 Witness field tests and startup procedures.

**3.6 ELECTRICAL INSPECTIONS**

The CMP shall provide qualified electrical inspectors to:

3.6.1 Inspect, monitor and report on the installation of electrical equipment and systems.

3.6.2 Witness factory performance testing of control panels and hardware.

3.6.3 Witness field tests and startup procedures for electrical equipment.

**3.7 INSTRUMENTATION INSPECTIONS**

The CMP shall provide qualified instrumentation inspectors to:

3.7.1 Inspect, monitor and report on the instrumentation of equipment and systems.

3.7.2 Witness factory performance testing of instrumentation systems.

3.7.3 Witness field tests and Operational Readiness Tests (ORT).

3.7.4 Participate in startup meetings, planning and procedures.

3.7.5 Perform or witness instrumentation loop checks and maintain as-built drawings for all loop drawings and Process and Instrumentation Diagrams (P&ID) Drawings.

3.7.6 Verify loop diagrams against field installation.

**3.8 STORM WATER POLLUTION PREVENTION PLAN INSPECTION (SWPPP)**

Monitor contractor's activities regarding pollution prevention controls and activities for general compliance with the contractor's SWPPP Best Management Practice (BMP). The contractor is responsible for means and methods for complying with BMP's. Notify contractor if the pollution prevention controls are not in accordance with the SWPPP.

**3.9 SPECIALTIES INSPECTIONS**

The CMP shall provide qualified inspectors to perform monitor and report when special equipment or materials are involved and as required by construction inspection procedures. These specialized areas may include:

- 3.9.1 Hazardous Material,
- 3.9.2 Geotechnical,
- 3.9.3 Welding/X-Raying,
- 3.9.4 Fiber Reinforced Plastic (FRP) construction,
- 3.9.5 Tunneling,
- 3.9.6 Permit Compliance Enforcement (Dewatering, SWPPP, Hazardous Materials, etc.),
- 3.9.7 Roof Inspections,
- 3.9.8 ADA inspections for building upgrades, pedestrian ramps and various other project types,
- 3.9.9 Trenchless technology and pipeline rehabilitation and product sampling/testing,
- 3.9.10 Welding inspection,
- 3.9.11 Structural masonry,

3.9.12 Anchor bolts, and

3.9.13 Structural concrete and rebar.

**3.10 SOIL AND MATERIALS TESTING AND FIELD SURVEYING**

The CMP shall provide qualified and approved testing laboratories and staff to perform all necessary soils and materials testing required to verify the quality and proper placement of the constructed product including:

3.10.1 Conduct field and laboratory soils sampling, testing and analyses.

3.10.2 Provide materials testing and sampling in the field, plants and in the laboratory, as required, including but not limited to concrete, rebar, welds, pipe, asphalt concrete, cement treated base, pipeline rehabilitation products, etc.

**4.1 ENVIRONMENTAL COORDINATION**

**4.2 REVIEW AND ENFORCE REQUIREMENTS**

Review and enforce requirements stipulated in permits issued by regulatory agencies and the environmental documents as shown or referenced in the contract documents.

**4.3 ENFORCE MITIGATION AND MONITORING REQUIREMENTS**

Enforce mitigation and monitoring requirements identified in the contract documents. The City will provide biologist, archaeologist, and paleontological services to assist CMP unless identified in the specific task assignment to be provided by CMP. Additional support with archeological, paleontological, and Native American monitor services shall be provided as requested by the PWD CM&FS contract representative.

**5.1 OWNERS AND MAINTENANCE (O&M) MANUALS**

**5.2 RECEIVE AND COORDINATE REVIEW**

The CMP shall receive final O&M equipment manuals from manufacturers and coordinate their review. Final O&M manuals shall be delivered to CM&FS.

**5.3 PARTS INVENTORY AND MAINTENANCE SYSTEM**

The CMP shall implement a spare parts inventory and maintenance system, in conformance with PWD standards, including a final transfer to O&M.

**6.1 EQUIPMENT AND SYSTEM TESTING, AND START-UP**

**6.2 COORDINATE SYSTEM START-UP**

The CMP shall coordinate equipment start-up with PWD Field staff, project management, designers, contractors and the manufacturer's field service representatives. System testing shall be coordinated with PWD Field staff, contractors and the manufacturer's field service representatives.

**6.3 COORDINATE AND MONITOR START-UP OPERATIONS PLAN**

The CMP shall coordinate and monitor the project start-up operations plan and schedule. The start-up plan and schedule shall be coordinated with PWD CM&FS, project management, designers, vendors and contractors and shall define specific start-up milestones. The CMP shall assist in resolving any problems which occur during the start-up period.

**7.1 CONSTRUCTION CLOSEOUT**

**7.2 ADMINISTRATION**

The CMP shall manage the turnover of the assigned project to the appropriate City operating unit including contract closeout, management of warranty period activities and demobilization of CMP staff including:

7.2.1 Manage warranty repairs.

7.2.2 Demobilize the CMP staff in accordance with agreed upon plan

**7.3 CONSTRUCTION CONTRACT CLOSEOUT**

The CMP shall oversee the contract closeout process and assist in resolving O&M service disputes. The closeout shall entail sign offs by responsible parties and include:

- 7.3.1 Coordinate and conduct a final walk-through to verify completion of contract(s) and all related items of work.
- 7.3.2 Develop punch list and verify completion and obtain final documentation and releases.
- 7.3.3 Verify and deliver contractor as-built marked up drawings to CM&FS for record drawing preparation.
- 7.3.4 Review final payment and close out changeorder.
- 7.3.5 Monitor permit and agency sign-offs.
- 7.3.6 Prepare final summary report in accordance with PWD Field.
- 7.3.7 Turnover project files, contract, correspondence, and documentation.

**7.4 WARRANTY COORDINATION**

The CMP shall establish warranty repair procedures, which shall include a notification prior to the expiration of warranty period. As problems are identified by PWD Field staff the CMP shall investigate, document and coordinate required repairs with the responsible contractor(s).

- 7.4.1 Establish warranty repair procedures.
- 7.4.2 Coordinate warranty problems identified by PWD CM&FS staff with contractor.

**8.0 OPTIONAL SERVICES**

## **EXHIBIT A**

The CMP shall provide construction management related services which have not been included or implied in this Scope of Services only after receiving written authorization from the PWD CM&FS contract representative.

The CMP shall provide land survey services as requested by the PWD CM&FS contract representative and with written authorization from the City of San Diego's survey department.

**END OF SCOPE OF SERVICES**

**TASK ORDER AUTHORIZATION FOR  
PROFESSIONAL SERVICES [TASK ORDER]**

<b>Consultant:</b>	
<b>Agreement:</b>	
<b>Task Order No.:</b>	<b>Date:</b>
Pursuant to the Terms and Conditions of the Agreement referenced above and incorporated into this Task Order, Consultant hereby agrees to perform the Professional Services described below. The Consultant shall furnish all necessary facilities, materials, and professional, technical, and supporting personnel required by this Task Order.	
<b>Part A</b>	<b>Scope of Services</b>
1.1	Professional Services rendered under this Task Order shall be performed in accordance with the Agreement. The Scope of Services shall be as set forth in Exhibit A of the Agreement and as more fully set forth below. If necessary, the Scope of Services may be more fully described on one or more separate sheets and attached to this Task Order.
<b>Part B</b>	<b>Task Order Compensation</b>
City shall pay Consultant for the Professional Services required by this Task Order in accordance with Article III of the Agreement.	
The not to exceed cost for the Scope of Services for this Task Order is \$ _____ .	
<b>Part C</b>	<b>Personnel Commitment</b>
The Scope of Services shall be performed by Consultant's personnel in the number and classifications required by City.	
<b>Part D</b>	<b>Time Sequence</b>
All Professional Services to be performed under this Task Order shall be completed by _____, and as set forth in the Task Order Scope of Services.	
<b>City of San Diego</b>	<b>Consultant</b>
Recommended For Approval:	I hereby acknowledge receipt and acceptance of this Task Order for:
Approved By:	By:
Name:	
(Type)	
Title:	
Date:	

## COMPENSATION AND FEE SCHEDULE

### NOTES:

- Mileage reimbursement rate will be at current City of San Diego mileage rate (mileage log required).
- Travel expenses for the lowest cost effective Air Fare, Train, and/or Car Rental, will be reimbursed at actual costs (receipts required).
- Lodging and Per Diem will be reimbursed at actual costs (receipts required) up to the maximum allowance for the San Diego area as published / posted on the U.S. General Services Administration website (<http://www.gsa.gov/portal/category/100120>).
- All subconsultant costs are reimbursed as a "direct expense" at actual costs (invoices/receipts required).
- A request for an annual rate adjustment must be submitted to the City of San Diego in writing for approval. Written justification for the rate adjustment must be submitted to the City of San Diego a minimum of 60 days before the Agreement anniversary date. Said proposed adjustment shall not exceed three percent (3%), and the City of San Diego must approve any rate adjustments in writing before they become effective.
- Fee schedule rates are per hour.
- PW = Prevailing Wage

**COMPENSATION AND FEE SCHEDULE**

**ARCADIS TEAM**

**Classification Summary Table**

<b>City Classification</b>	<b>Rate Range - Straight Time</b>	<b>Rate Range - Over Time</b>
Resident Engineer	\$106.12 - \$250.31	\$114.75 - \$288.27
Resident Engineer - PW	\$148.32 - \$201.45	\$222.47 - \$291.58
RE - Environmental	\$70.07 - \$194.36	\$0.00 - \$0.00
RE - Environmental - PW	\$0.00 - \$0.00	\$0.00 - \$0.00
Special Inspector	\$45.82 - \$155.03	\$54.32 - \$175.73
Special Inspector - PW	\$139.30 - \$160.89	\$165.15 - \$190.74
Geotech	\$50.08 - \$207.68	\$67.21 - \$175.55
Survey	\$60.50 - \$291.31	\$149.27 - \$344.27
Document Control	\$40.43 - \$149.27	\$47.93 - \$222.47
Scheduler	\$138.47 - \$220.60	\$141.24 - \$316.91
Estimator	\$77.50 - \$77.50	\$116.25 - \$116.25
Claims Support	\$146.15 - \$223.84	\$227.70 - \$283.22

Other Direct Costs:  
 Per first page of Exhibit C, Compensation and Fee Schedule

**COMPENSATION AND FEE SCHEDULE****Consultant: Arcadis U.S., Inc.****Fee Schedule**

<b>City Classification</b>	<b>Rate Range - Straight Time</b>	<b>Rate Range - Over Time</b>
Resident Engineer	\$143.39 - \$228.87	\$169.39 - \$260.60
Document Control	\$96.51	\$114.01
Scheduler	\$220.60	n/a
Claims Support	\$146.15 - \$220.60	n/a

Other Direct Costs:

Per first page of Exhibit C, Compensation and Fee Schedule

Employee Name	Classification	City Equivalent Classification	Hourly Base Rate	Multiplier	Hourly Rate ST	Hourly Rate OT
Richard Farr	Project Manager	Resident Engineer	\$83.00	2.76	\$228.87	n/a
Arthur Serata	Contract Administrator	Resident Engineer	\$75.00	2.76	\$206.81	n/a
Adam Vandervort	Construction Manager	Resident Engineer	\$59.00	2.76	\$162.69	\$192.19
Allen Day	Construction Manager	Resident Engineer	\$57.00	2.76	\$157.18	\$185.68
Arnie Wingler	Construction Manager	Resident Engineer	\$65.00	2.76	\$179.24	\$211.74
Erik Anderson	Construction Manager	Resident Engineer	\$55.00	2.76	\$151.66	\$179.16
Josh Koelle	Construction Manager	Resident Engineer	\$56.00	2.76	\$154.42	\$182.42
Katherine Overcash	Construction Manager	Resident Engineer	\$52.00	2.76	\$143.39	\$169.39
Maverick Madsen	Construction Manager	Resident Engineer	\$64.00	2.76	\$176.48	\$208.48
Ronald Seale	Construction Manager	Resident Engineer	\$57.00	2.76	\$157.18	\$185.68
Shawn Mione	Construction Manager	Resident Engineer	\$55.00	2.76	\$151.66	\$179.16
Terrie Krie	Construction Manager	Resident Engineer	\$60.00	2.76	\$165.45	\$195.45
Brian Coyne	Scheduler / Claims Analyst	Scheduler	\$80.00	2.76	\$220.60	n/a
Annette Holienbeck	Project Assistant	Document Control	\$35.00	2.76	\$96.51	\$114.01
Christi Fu	Claims Analyst	Claims Support	\$80.00	2.76	\$220.60	n/a
Marlo Khalil	Claims Analyst	Claims Support	\$53.00	2.76	\$146.15	n/a

Item	Detail
Bulk reproduction services	At cost upon approval from the City of San Diego

**Multiplier Breakdown**

Direct Labor	100.00%
Indirect Labor	150.68%
Subtotal	250.68%
Profit	10%
Subtotal	275.75%
Multiplier =	2.76

Other Direct Costs:

Per first page of Exhibit C, Compensation and Fee Schedule

**COMPENSATION AND FEE SCHEDULE**

**Sub-Consultant: AB Engineering, Inc.**

**Fee Schedule**

<b>City Classification</b>	<b>Rate Range - Straight Time</b>	<b>Rate Range - Over Time</b>
Resident Engineer	\$106.12 - \$230.12	\$129.53 - \$230.12
Resident Engineer - PW	n/a	n/a
RE - Environmental	n/a	n/a
RE - Environmental - PW	n/a	n/a
Special Inspector	n/a	n/a
Special Inspector - PW	n/a	n/a
Geotech	n/a	n/a
Survey	n/a	n/a
Document Control	\$88.24 - \$149.27	\$132.36 - \$149.27
Scheduler	\$141.24 - \$141.24	\$141.24 - \$141.24
Estimator	\$77.50 - \$77.50	\$116.25 - \$116.25
Claims Support	n/a	n/a

Other Direct Costs:

Per first page of Exhibit C, Compensation and Fee Schedule

AB Engineering, Inc.

Employee Name	Classification	City Equivalent Classification	Hourly Base Rate	Multiplier	Hourly Rate ST	Hourly Rate OT
Artemio Barrera	Designer II (Civil)	Resident Engineer	\$ 42.79	2.48	\$ 106.12	\$159.18
Clayton Bomberger	Construction Manager III	Resident Engineer	\$ 68.86	2.48	\$ 170.77	\$170.77
Rodrigo Cortez	Cost Analyst	Estimator	\$ 31.25	2.48	\$ 77.50	\$116.25
Lin Lin	Project Manager I	Resident Engineer	\$ 52.23	2.48	\$ 129.53	\$129.53
Majida Mansour	IT Specialist II	Document Control	\$ 60.19	2.48	\$ 149.27	\$149.27
Marwan Mostakim	Senior Scheduler	Scheduler	\$ 56.95	2.48	\$ 141.24	\$141.24
Orland Obtera	Project Manager I	Resident Engineer	\$ 56.43	2.48	\$ 139.95	\$139.95
Maria Pasaba	Inspector I	Resident Engineer	\$ 50.00	2.48	\$ 124.00	\$186.00
Nicole Reyna	Capital Project Assistant	Document Control	\$ 35.58	2.48	\$ 88.24	\$132.36
Theodore Rigo	Project Manager II	Resident Engineer	\$ 82.88	2.48	\$ 205.54	\$205.54
Michael Ruth	Project Manager II	Resident Engineer	\$ 92.79	2.48	\$ 230.12	\$230.12
Jared Tietjen	Inspector II	Resident Engineer	\$ 53.00	2.48	\$ 131.44	\$197.16

Notes:

PW = Prevailing Wage

Other Direct Costs

Item	Detail

Multiplier Breakdown

Direct Labor	100.00%
Indirect Labor	125.00%
Subtotal	225.00%
Profit	10%
Subtotal	247.50%
<b>Multiplier =</b>	<b>2.48</b>

**COMPENSATION AND FEE SCHEDULE**

**Sub-Consultant: Alyson Consulting**

**Fee Schedule**

<b>City Classification</b>	<b>Rate Range - Straight Time</b>	<b>Rate Range - Over Time</b>
Resident Engineer	\$154.99 - \$174.98	n/a
Resident Engineer - PW	n/a	n/a
RE - Environmental	n/a	n/a
RE - Environmental - PW	n/a	n/a
Special Inspector	n/a	n/a
Special Inspector - PW	n/a	n/a
Geotech	n/a	n/a
Survey	\$60.50 - \$291.31	\$149.27 - \$344.27
Document Control	n/a	n/a
Scheduler	n/a	n/a
Estimator	n/a	n/a
Claims Support	n/a	n/a

Other Direct Costs:

Per first page of Exhibit C, Compensation and Fee Schedule

Employee Name	Classification	City Equivalent Classification	Hourly Base Rate	Multiplier	Hourly Rate ST	Hourly Rate OT
Jaime Taynor	President	Surveyor	\$60.00	2.75	\$165.00	n/a
Randi Lomeli	Rodman	Surveyor	\$22.00	2.75	\$60.50	n/a
Randi Lomeli - PW	Rodman	Surveyor	45.93	2.75	\$126.31	\$149.27
2-Man Crew	Survey 2-Man Crew	Surveyor	\$82.00	2.75	\$225.50	n/a
2-Man Crew - PW	Survey 2-Man Crew	Surveyor	\$105.93	2.75	\$291.31	\$344.27
Doug Cook	Construction Manager	Resident Engineer	\$63.63	2.75	\$174.98	n/a
Jim Bassett	Resident Engineer	Resident Engineer	\$56.36	2.75	\$154.99	n/a

Notes:

PW = Prevailing Wage

**Other Direct Costs**

Item	Detail

**Multiplier Breakdown**

Direct Labor	100.00%
Indirect Labor	150.00%
Subtotal	250.00%
Profit	10%
Subtotal	275.00%
<b>Multiplier =</b>	<b>2.75</b>

**COMPENSATION AND FEE SCHEDULE**

**Sub-Consultant: Balboa Engineering, Inc.**

**Fee Schedule**

<b>City Classification</b>	<b>Rate Range - Straight Time</b>	<b>Rate Range - Over Time</b>
Resident Engineer	\$210.00 - \$210.00	n/a
Resident Engineer - PW	n/a	n/a
RE - Environmental	n/a	n/a
RE - Environmental - PW	n/a	n/a
Special Inspector	n/a	n/a
Special Inspector - PW	n/a	n/a
Geotech	n/a	n/a
Survey	n/a	n/a
Document Control	n/a	n/a
Scheduler	n/a	n/a
Estimator	n/a	n/a
Claims Support	n/a	n/a

**Other Direct Costs:**

Per first page of Exhibit C, Compensation and Fee Schedule



## COMPENSATION AND FEE SCHEDULE

**Sub-Consultant: Blue Lake Civil**

### Fee Schedule

City Classification	Rate Range - Straight Time	Rate Range - Over Time
Resident Engineer	\$197.87 - \$250.31	\$197.87 - \$250.31
Resident Engineer - PW	n/a	n/a
RE - Environmental	n/a	n/a
RE - Environmental - PW	n/a	n/a
Special Inspector	n/a	n/a
Special Inspector - PW	n/a	n/a
Geotech	n/a	n/a
Survey	n/a	n/a
Document Control	n/a	n/a
Scheduler	n/a	n/a
Estimator	n/a	n/a
Claims Support	n/a	n/a

### Other Direct Costs:

Per first page of Exhibit C, Compensation and Fee Schedule



## COMPENSATION AND FEE SCHEDULE

**Sub-Consultant: Civic CM**

### Fee Schedule

City Classification	Rate Range - Straight Time	Rate Range - Over Time
Resident Engineer	\$157.32 - \$188.81	\$235.97 - \$283.22
Resident Engineer - PW	n/a	n/a
RE - Environmental	n/a	n/a
RE - Environmental - PW	n/a	n/a
Special Inspector	n/a	n/a
Special Inspector - PW	n/a	n/a
Geotech	n/a	n/a
Survey	n/a	n/a
Document Control	\$115.79 - \$115.79	\$173.69 - \$173.69
Scheduler	\$138.47 - \$151.03	\$207.70 - \$226.55
Estimator	n/a	n/a
Claims Support	\$176.19 - \$188.81	\$264.29 - \$283.22

Other Direct Costs:

Per first page of Exhibit C, Compensation and Fee Schedule

Employee Name	Classification	City Equivalent Classification	Hourly Base Rate	Multiplier	Hourly Rate ST	Hourly Rate OT
Tyler Chamblin	Sr. Scheduler & Claims Ana	Claims Support	\$72.12	2.62	\$188.81	\$283.22
Chris Bradshaw	Sr. Scheduler & Claims Ana	Claims Support	\$67.30	2.62	\$176.19	\$264.29
Scott Carrico	Sr. Scheduler	Scheduler	\$52.89	2.62	\$138.47	\$207.70
Ryan McKinley	Construction Manager	Resident Engineer	\$61.54	2.62	\$161.11	\$241.67
Brandon Ballard	Construction Manager	Resident Engineer	\$60.09	2.62	\$157.32	\$235.97
Patrick Mullen	Sr. Scheduler	Scheduler	\$57.69	2.62	\$151.03	\$226.55
Brandon Marchioni	Field Engineer / Document	Document Control	\$44.23	2.62	\$115.79	\$173.69
Hunter Bodycott	Sr. Construction Manager	Resident Engineer	\$72.12	2.62	\$188.81	\$283.22

Notes:  
 PW = Prevailing Wage

**Other Direct Costs**

Item	Detail

**Multiplier Breakdown**

Direct Labor	100.00%
Indirect Labor	138.00%
Subtotal	238.00%
Profit	10%
Subtotal	261.80%
<b>Multiplier =</b>	<b>2.62</b>

## COMPENSATION AND FEE SCHEDULE

**Sub-Consultant: Ghirardelli Associates, Inc.**

### Fee Schedule

City Classification	Rate Range - Straight Time	Rate Range - Over Time
Resident Engineer	\$140.26 - \$207.75	\$171.37 - \$270.64
Resident Engineer - PW	n/a	n/a
RE - Environmental	n/a	n/a
RE - Environmental - PW	n/a	n/a
Special Inspector	n/a	n/a
Special Inspector - PW	n/a	n/a
Geotech	n/a	n/a
Survey	n/a	n/a
Document Control	\$131.46 - \$131.46	\$197.19 - \$197.19
Scheduler	\$211.28 - \$211.28	\$316.91 - \$316.91
Estimator	n/a	n/a
Claims Support	n/a	n/a

Other Direct Costs:

Per first page of Exhibit C, Compensation and Fee Schedule

Employee Name	Classification	City Equivalent Classification	Hourly Base Rate	Multiplier	Hourly Rate ST	Hourly Rate OT
Mary Erchul, PE, QSD	Subconsultant Project Manager / Resident Engineer	Resident Engineer	\$88.50	2.35	\$207.75	\$207.75
Tim Flint, PE, QSD	Resident Engineer / Structure Representative	Resident Engineer	\$73.00	2.35	\$171.37	\$171.37
Paul Svacina, PE, QSD	Resident Engineer / Structure Representative	Resident Engineer	\$75.00	2.35	\$176.06	\$176.06
Kayode Arowosegbe	Resident Engineer	Resident Engineer	\$87.00	2.35	\$204.23	\$204.23
Gilbert Valdez	Assistant Resident Engineer / Construction Inspector	Resident Engineer	\$67.62	2.35	\$158.74	\$238.11
Carmela "Lita" Davis, CCM, QSP, CESSWI	Assistant Resident Engineer / Construction Inspector / Office Engineer	Resident Engineer	\$59.75	2.35	\$140.26	\$210.40
Jay Ryan, CWI, CESSWI, QSP	Structures Inspector / Construction Inspector	Resident Engineer	\$65.83	2.35	\$154.54	\$231.80
Gary Branich	Construction Inspector	Resident Engineer	\$63.86	2.35	\$149.91	\$224.87
Quang Dinh	Construction Inspector	Resident Engineer	\$65.88	2.35	\$154.65	\$231.98
BaoLong Nguyen	Construction Inspector	Resident Engineer	\$61.08	2.35	\$143.39	\$215.08
Paul Palacios	Construction Inspector	Resident Engineer	\$76.86	2.35	\$180.43	\$270.64
John Hill	Scheduler	Scheduler	\$90.00	2.35	\$211.28	\$316.91
Belal Lababidi, PE	Office Engineer	Document Control	\$56.00	2.35	\$131.46	\$197.19

Notes:

PW = Prevailing Wage

**Other Direct Costs**

Item	Detail

**Multiplier Breakdown**

Direct Labor	100.00%
Indirect Labor	113.41%
Subtotal	213.41%
Profit	10%
Subtotal	234.75%
<b>Multiplier =</b>	<b>2.35</b>

**COMPENSATION AND FEE SCHEDULE**

**Sub-Consultant: Infrastructure Engineering Corporation**

**Fee Schedule**

<b>City Classification</b>	<b>Rate Range - Straight Time</b>	<b>Rate Range - Over Time</b>
Resident Engineer	\$123.20 - \$193.20	\$145.20 - \$227.70
Resident Engineer - PW	n/a	n/a
RE - Environmental	n/a	n/a
RE - Environmental - PW	n/a	n/a
Special Inspector	n/a	n/a
Special Inspector - PW	n/a	n/a
Geotech	n/a	n/a
Survey	n/a	n/a
Document Control	n/a	n/a
Scheduler	n/a	n/a
Estimator	n/a	n/a
Claims Support	\$193.20 - \$193.20	\$227.70 - \$227.70

Other Direct Costs:

Per first page of Exhibit C, Compensation and Fee Schedule

Employee Name	Classification	City Equivalent Classification	Hourly Base Rate	Multiplier	Hourly Rate ST	Hourly Rate OT
Amy Czajkowski	Claims Management	Claims Support	\$69.00	2.80	\$193.20	\$227.70
Scott Adamson	Construction Manager	Resident Engineer	\$69.00	2.80	\$193.20	\$227.70
Daria Yegorova	Asst. Construction Manager	Resident Engineer	\$44.00	2.80	\$123.20	\$145.20
Danny Robinson	Senior Civil Inspector	Resident Engineer	\$57.10	2.80	\$159.88	\$188.43
Mike Tisdale	Resident Engineer	Resident Engineer	\$58.03	2.80	\$162.48	\$191.50
John Klimuszko	Resident Engineer	Resident Engineer	\$59.35	2.80	\$166.18	\$195.86
Bob Barrett	Resident Engineer	Resident Engineer	\$59.35	2.80	\$166.18	\$195.86
Lucas Finlay	Resident Engineer	Resident Engineer	\$59.35	2.80	\$166.18	\$195.86
Robert Fitzgerald	Resident Engineer	Resident Engineer	\$59.35	2.80	\$166.18	\$195.86
Tom Schechter	Senior Civil Inspector	Resident Engineer	\$57.10	2.80	\$159.88	\$188.43
Juan Cesena	Senior Civil Inspector	Resident Engineer	\$57.10	2.80	\$159.88	\$188.43

Notes:

PW = Prevailing Wage

**Other Direct Costs**

Item	Detail

**Multiplier Breakdown**

Direct Labor	100.00%
Indirect Labor	154.55%
Subtotal	254.55%
Profit	10%
Subtotal	280.01%
<b>Multiplier =</b>	<b>2.80</b>

**COMPENSATION AND FEE SCHEDULE**

**Sub-Consultant: KCM Group**

**Fee Schedule**

<b>City Classification</b>	<b>Rate Range - Straight Time</b>	<b>Rate Range - Over Time</b>
Resident Engineer	\$162.71 - \$215.41	n/a
Resident Engineer - PW	n/a	n/a
RE - Environmental	n/a	n/a
RE - Environmental - PW	n/a	n/a
Special Inspector	n/a	n/a
Special Inspector - PW	n/a	n/a
Geotech	n/a	n/a
Survey	n/a	n/a
Document Control	\$91.71 - \$118.70	n/a
Scheduler	n/a	n/a
Estimator	n/a	n/a
Claims Support	\$223.84 - \$223.84	n/a

Other Direct Costs:

Per first page of Exhibit C, Compensation and Fee Schedule

Employee Name	Classification	City Equivalent Classification	Hourly Base Rate	Multiplier	Hourly Rate ST	Hourly Rate OT
Gordon Koytun	Principal	Claims Support	\$85.50	2.62	\$223.84	
Chris Boattini	Sr. Project Manager	Resident Engineer	\$82.28	2.62	\$215.41	
Bridget Black	Sr. Project Manager	Resident Engineer	\$71.50	2.62	\$187.19	
Steve Kiss	Sr. Project Manager	Resident Engineer	\$78.72	2.62	\$206.09	
Josh McKeown	Sr. Project Manager	Resident Engineer	\$65.92	2.62	\$172.58	
Jason Berge	Project Manager	Resident Engineer	\$66.48	2.62	\$174.04	
Brandon Bettes	Project Manager	Resident Engineer	\$62.15	2.62	\$162.71	
Consuelo Aranda	Assist. Proj. Mgr.	Documenht Control	\$45.34	2.62	\$118.70	
Kevin Yacoub	Project Engineer	Documenht Control	\$41.88	2.62	\$109.64	
Staci Ben Koussa	Project Coordinator	Documenht Control	\$35.03	2.62	\$91.71	

Notes:

PW = Prevailing Wage

**Other Direct Costs**

Item	Detail

**Multiplier Breakdown**

Direct Labor	100.00%
Indirect Labor	138.00%
Subtotal	238.00%
Profit	10%
Subtotal	261.80%
<b>Multiplier =</b>	<b>2.62</b>

**COMPENSATION AND FEE SCHEDULE**

**Sub-Consultant: Kleinfelder**

**Fee Schedule**

<b>City Classification</b>	<b>Rate Range - Straight Time</b>	<b>Rate Range - Over Time</b>
Resident Engineer	\$147.92 - \$176.60	\$221.88 - \$264.90
Resident Engineer - PW	\$163.57 - \$176.60	\$245.36 - \$264.90
RE - Environmental	n/a	n/a
RE - Environmental - PW	n/a	n/a
Special Inspector	n/a	n/a
Special Inspector - PW	n/a	n/a
Geotech	n/a	n/a
Survey	n/a	n/a
Document Control	n/a	n/a
Scheduler	n/a	n/a
Estimator	n/a	n/a
Claims Support	n/a	n/a

Other Direct Costs:

Per first page of Exhibit C, Compensation and Fee Schedule

Employee Name	Classification	City Equivalent Classification	Hourly Base Rate	Multiplier	Hourly Rate ST	Hourly Rate OT
David Zaroni, PE, QSD	Senior Professional - Bridges	Resident Engineer	\$68.05	2.60	\$176.60	\$264.90
David Zaroni, PE, QSD	Senior Professional - Bridges - PW*	Resident Engineer	\$68.05	2.60	\$176.60	\$264.90
Frank Sostrom	Senior Construction Inspector - Bridges	Resident Engineer	\$59.75	2.60	\$155.06	\$232.59
Frank Sostrom	Senior Construction Inspector - Bridges - PW*	Resident Engineer	\$65.86	2.60	\$170.91	\$256.37
Danny Lima	Construction Inspector IV - Civil	Resident Engineer	\$57.00	2.60	\$147.92	\$221.88
Danny Lima	Construction Inspector IV - Civil - PW*	Resident Engineer	\$63.03	2.60	\$163.57	\$245.36

Notes:  
PW = Prevailing Wage

**Other Direct Costs**

Item	Detail

**Multiplier Breakdown**

Direct Labor	100.00%
Indirect Labor	135.92%
Subtotal	235.92%
Profit	10%
Subtotal	259.51%
Multiplier =	2.60

**COMPENSATION AND FEE SCHEDULE**

**Sub-Consultant: KRD Management**

**Fee Schedule**

<b>City Classification</b>	<b>Rate Range - Straight Time</b>	<b>Rate Range - Over Time</b>
Resident Engineer	\$157.08 - \$157.08	n/a
Resident Engineer - PW	\$157.08 - \$157.08	n/a
RE - Environmental	n/a	n/a
RE - Environmental - PW	n/a	n/a
Special Inspector	n/a	n/a
Special Inspector - PW	n/a	n/a
Geotech	n/a	n/a
Survey	n/a	n/a
Document Control	n/a	n/a
Scheduler	n/a	n/a
Estimator	n/a	n/a
Claims Support	n/a	n/a

Other Direct Costs:

Per first page of Exhibit C, Compensation and Fee Schedule

Employee Name	Classification	City Equivalent Classification	Hourly Base Rate	Multiplier	Hourly Rate ST	Hourly Rate OT
Kirill Dolinskiy, PMP	Principal	Resident Engineer	\$68.00	2.31	\$157.08	N/A
Kirill Dolinskiy, PMP-PW	Principal	Resident Engineer	\$68.00	2.31	\$157.08	N/A

Notes:  
 PW = Prevailing Wage

**Other Direct Costs**

Item	Detail

**Multiplier Breakdown**

Direct Labor	100.00%
Overhead Rate	110.00%
Subtotal	210.00%
Profit	10%
Subtotal	231.00%
Multiplier =	2.31

**COMPENSATION AND FEE SCHEDULE**

**Sub-Consultant: La Salle Solutions, LLC**

**Fee Schedule**

<b>City Classification</b>	<b>Rate Range - Straight Time</b>	<b>Rate Range - Over Time</b>
Resident Engineer	\$150.15	n/a
Resident Engineer - PW	\$170.94	\$256.41
RE - Environmental	n/a	n/a
RE - Environmental - PW	n/a	n/a
Special Inspector	n/a	n/a
Special Inspector - PW	n/a	n/a
Geotech	n/a	n/a
Survey	n/a	n/a
Document Control	n/a	n/a
Scheduler	n/a	n/a
Estimator	n/a	n/a
Claims Support	n/a	n/a

Other Direct Costs:

Per first page of Exhibit C, Compensation and Fee Schedule

Employee Name	Classification	City Equivalent Classification	Hourly Base Rate	Multiplier	Hourly Rate ST	Hourly Rate OT
Exavier Andrew Aguilar	Construction Inspector	Resident Engineer	\$65.00	2.31	\$150.15	
Exavier Andrew Aguilar - PW	Construction Inspector	Resident Engineer	\$74.00	2.31	\$170.94	\$256.41
Steve Weinreich	Construction Inspector	Resident Engineer	\$65.00	2.31	\$150.15	
Steve Weinreich - PW	Construction Inspector	Resident Engineer	\$74.00	2.31	\$170.94	\$256.41
Enrique Castaneda	Construction Inspector	Resident Engineer	\$65.00	2.31	\$150.15	
Enrique Castaneda - PW	Construction Inspector	Resident Engineer	\$74.00	2.31	\$170.94	\$256.41

Notes:  
PW = Prevailing Wage

**Other Direct Costs**

Item	Detail

**Multiplier Breakdown**

Direct Labor	100.00%
Indirect Labor	110.00%
Subtotal	210.00%
Profit	10%
Subtotal	231.00%
<b>Multiplier =</b>	<b>2.31</b>

## COMPENSATION AND FEE SCHEDULE

**Sub-Consultant: Ninyo & Moore**

### Fee Schedule

City Classification	Rate Range - Straight Time	Rate Range - Over Time
Resident Engineer	n/a	n/a
Resident Engineer - PW	n/a	n/a
RE - Environmental	\$70.07 - \$194.36	n/a
RE - Environmental - PW	n/a	n/a
Special Inspector	\$45.82 - \$148.23	\$54.32 - \$175.73
Special Inspector - PW	\$139.30 - \$160.89	\$165.15 - \$190.74
Geotech	\$80.34 - \$207.68	n/a
Survey	n/a	n/a
Document Control	\$40.43 - \$80.85	\$47.93 - \$95.85
Scheduler	n/a	n/a
Estimator	n/a	n/a
Claims Support	n/a	n/a

#### Other Direct Costs:

1. Concrete coring equipment at \$100 per hour.
2. X-ray fluorescence at \$300 per day.
3. PID/FID usage at \$140 per day.
4. Anchor load test equipment at \$10 per hour.
5. Hand auger equipment at \$65 per day.
6. Inclinometer usage at \$40 per day.
7. Vapor emission kits at \$40 per kit.
8. Level D personal protective equipment at \$30 per person per day.
9. Rebar locator (pachometer) at \$30 per hour.
10. Nuclear density gauge usage at \$15 per hour.
11. Field vehicle usage at \$12 per hour.
12. Other direct costs per first page of Exhibit C, Compensation and Fee Schedule

Employee Name	Classification	City Equivalent Classification	Hourly Base Rate	Multiplier	Hourly Rate ST	Hourly Rate OT
Kenneth H. Mansir Jr.	Principal Engineer	Geotechnical	\$76.92	2.70	\$207.68	
Steve Walde	Principal Industrial Hygienist	RE - Environment	\$72.12	2.70	\$194.36	
Ronald Halbert	Principal Engineer	Geotechnical	\$62.50	2.70	\$168.44	
Steve Beck	Principal Geologist	Geotechnical	\$61.78	2.70	\$166.50	
Mark Cuthbert	Principal Engineer	Geotechnical	\$61.30	2.70	\$165.20	
Jeffrey T. Kent	Principal Engineer	Geotechnical	\$60.58	2.70	\$163.26	
Gregory Farrand	Principal Geologist	Geotechnical	\$60.10	2.70	\$161.97	
Beth Abramson-Beck	Principal Geologist	Geotechnical	\$55.77	2.70	\$150.30	
William Morrison	Senior Engineer	Geotechnical	\$58.41	2.70	\$157.71	
Madan Chirumalla	Senior Engineer	Geotechnical	\$55.77	2.70	\$150.30	
Todd Schmitz	Senior Project Geologist	Geotechnical	\$51.68	2.70	\$139.28	
Lisa Bestard	Senior Environmental Scientist	RE - Environment	\$48.08	2.70	\$129.58	
Marci Richard	Senior Geologist	Geotechnical	\$47.12	2.70	\$126.99	
Robert Wheeler	Senior Geologist	Geotechnical	\$42.31	2.70	\$114.24	
Kai Vedenoja	Senior Project Engineer	Geotechnical	\$45.67	2.70	\$123.08	
Adrian Olivares	Senior Project Environmental Scientist	RE - Environment	\$43.27	2.70	\$116.61	
Gabriel Smith	Project Engineer	Geotechnical	\$42.31	2.70	\$114.03	
Nicolas Carpenter	Senior Project Environmental Scientist	RE - Environment	\$40.38	2.70	\$108.82	
Christina Tretinjak	Senior Project Geologist	Geotechnical	\$39.90	2.70	\$107.53	
Zachary Hasten	Project Geologist	Geotechnical	\$38.94	2.70	\$104.94	
Nissa Morton	Project Geologist	Geotechnical	\$36.06	2.70	\$97.36	
Gillian Carzarella	Project Engineer	Geotechnical	\$37.02	2.70	\$99.77	
Christine Kuhns	Senior Staff Engineer	Geotechnical	\$37.02	2.70	\$99.77	
Brian Matusek	Senior Staff Geologist	Geotechnical	\$33.17	2.70	\$89.39	
Tracy Thompson	Senior Staff Engineer	Geotechnical	\$33.17	2.70	\$89.39	
Gregory Wilson	Senior Staff Geologist	Geotechnical	\$29.81	2.70	\$80.34	
Nicholas Marinello	Staff Environmental Scientist	RE - Environment	\$28.85	2.70	\$77.75	
Brian Ford	Staff Environmental Scientist	RE - Environment	\$26.00	2.70	\$70.07	\$83.07
Darin Vojtaskovic	Laboratory Manager	Special Inspector	\$39.42	2.70	\$106.24	
Darin Vojtaskovic - PW	Materials Tester Group 1	Special Inspector	\$57.92	2.70	\$156.09	\$185.05
Alfredo Tapia	Senior Laboratory Technician	Special Inspector	\$24.00	2.70	\$64.68	\$76.68
Alfredo Tapia - PW	Materials Tester Group 1	Special Inspector	\$57.92	2.70	\$156.09	\$185.05
Shawn Spencer	Senior Laboratory Technician	Special Inspector	\$21.00	2.70	\$56.60	\$67.10
Shawn Spencer - PW	Materials Tester Group 1	Special Inspector	\$57.92	2.70	\$156.09	\$185.05
Aaron Frederick	Senior Laboratory Technician	Special Inspector	\$20.00	2.70	\$53.90	\$63.90
Aaron Frederick - PW	Materials Tester Group 1	Special Inspector	\$57.92	2.70	\$156.09	\$185.05
Timothy Timmerman	Field Supervisor	Special Inspector	\$36.00	2.70	\$97.02	\$115.02
Timothy Timmerman - PW	Materials Tester Group 1	Special Inspector	\$53.62	2.70	\$144.51	\$171.32
Timothy Timmerman - PW	Inspector Group 2	Special Inspector	\$55.40	2.70	\$149.30	\$177.00
Pete Nowicki	Special Inspector	Special Inspector	\$41.62	2.70	\$112.17	\$132.98
Pete Nowicki - PW	Inspector Group 2	Special Inspector	\$53.51	2.70	\$144.21	\$170.96
Mitch Clements	Special Inspector	Special Inspector	\$44.56	2.70	\$120.09	\$142.37
Mitch Clements PW	Materials Tester Group 1	Special Inspector	\$57.53	2.70	\$155.04	\$183.81
Mitch Clements PW	Inspector Group 2	Special Inspector	\$59.31	2.70	\$159.84	\$189.50
Richard Aranda	Special Inspector	Special Inspector	\$40.00	2.70	\$107.80	\$127.80
Richard Aranda - PW	Inspector Group 2	Special Inspector	\$59.70	2.70	\$160.89	\$190.74
Michael Dudas	Special Inspector	Special Inspector	\$55.00	2.70	\$148.23	\$175.73
Michael Dudas PW	Inspector Group 2	Special Inspector	\$59.70	2.70	\$160.89	\$190.74
Wallace Davis	Inspector	Special Inspector	\$40.00	2.70	\$107.80	\$127.80
Wallace Davis - PW	Inspector Group 2	Special Inspector	\$59.70	2.70	\$160.89	\$190.74
Patrick Simmons	Special Inspector	Special Inspector	\$30.50	2.70	\$82.20	\$97.45
Patrick Simmons - PW	Materials Tester Group 1	Special Inspector	\$52.66	2.70	\$141.92	\$168.25
Patrick Simmons - PW	Inspector Group 2	Special Inspector	\$54.44	2.70	\$146.72	\$173.94
Mike Laurenzano	Special Inspector	Special Inspector	\$30.00	2.70	\$80.85	\$95.85
Mike Laurenzano - PW	Materials Tester Group 1	Special Inspector	\$53.34	2.70	\$143.75	\$170.42
Mike Laurenzano - PW	Inspector Group 2	Special Inspector	\$55.12	2.70	\$148.55	\$176.11
Dorothy Rackstraw	Special Inspector	Special Inspector	\$25.00	2.70	\$67.38	\$79.88
Dorothy Rackstraw - PW	Inspector Group 2	Special Inspector	\$59.70	2.70	\$160.89	\$190.74
W. Eric Bryan	Senior Field Technician	Special Inspector	\$26.50	2.70	\$71.42	\$84.67
W. Eric Bryan - PW	Materials Tester Group 1	Special Inspector	\$51.69	2.70	\$139.30	\$165.15
Julio Guzman	Senior Field Technician/Inspector	Special Inspector	\$26.50	2.70	\$71.42	\$84.67
Julio Guzman - PW	Materials Tester Group 1	Special Inspector	\$53.27	2.70	\$143.56	\$170.20

Employee Name	Classification	City Equivalent Classification	Hourly Base Rate	Multiplier	Hourly Rate ST	Hourly Rate OT
Julio Guzman - PW	Inspector Group 2	Special Inspector	\$55.05	2.70	\$148.36	\$175.88
Daniel Lindsay	Senior Field Technician/Inspector	Special Inspector	\$26.00	2.70	\$70.07	\$83.07
Daniel Lindsay - PW	Materials Tester Group 1	Special Inspector	\$53.27	2.70	\$143.56	\$170.20
Daniel Lindsay - PW	Inspector Group 2	Special Inspector	\$55.05	2.70	\$148.36	\$175.88
Mario Palacios	Senior Field Technician	Special Inspector	\$23.50	2.70	\$63.33	\$75.08
Mario Palacios - PW	Materials Tester Group 1	Special Inspector	\$53.42	2.70	\$143.97	\$170.68
Mario Palacios - PW	Inspector Group 2	Special Inspector	\$55.20	2.70	\$148.76	\$176.36
James Contino	Senior Field Technician	Special Inspector	\$22.00	2.70	\$59.29	\$70.29
James Contino - PW	Materials Tester Group 1	Special Inspector	\$54.02	2.70	\$145.58	\$172.59
Mark MacCarthy	Senior Field Technician	Special Inspector	\$22.00	2.70	\$59.29	\$70.29
Mark MacCarthy - PW	Materials Tester Group 1	Special Inspector	\$53.35	2.70	\$143.78	\$170.45
Bryan Johnson	Senior Field Technician	Special Inspector	\$21.50	2.70	\$57.94	\$68.69
Bryan Johnson - PW	Materials Tester Group 1	Special Inspector	\$54.02	2.70	\$145.58	\$172.59
Zachary Hansen	Senior Field Technician	Special Inspector	\$20.00	2.70	\$53.90	\$63.90
Zachary Hansen - PW	Materials Tester Group 1	Special Inspector	\$53.27	2.70	\$143.56	\$170.20
Alex Gutierrez	Senior Field Technician	Special Inspector	\$18.00	2.70	\$48.51	\$57.51
Alex Gutierrez - PW	Materials Tester Group 1	Special Inspector	\$55.00	2.70	\$148.23	\$175.73
Dalton McCune	Field Technician	Special Inspector	\$22.00	2.70	\$59.29	\$70.29
Dalton McCune - PW	Materials Tester Group 1	Special Inspector	\$57.92	2.70	\$156.09	\$185.05
Andrew Chamberlain	Field Technician	Special Inspector	\$17.00	2.70	\$45.82	\$54.32
Andrew Chamberlain - PW	Materials Tester Group 1	Special Inspector	\$57.92	2.70	\$156.09	\$185.05
Donna Madrigal	Admin	Document Control	\$30.00	2.70	\$80.85	\$95.85
Vanessa Boyer	Dispatcher	Document Control	\$22.50	2.70	\$60.64	\$71.89
Alex Balane	Technical Illustrator	Document Control	\$27.75	2.70	\$74.79	\$88.66
Gerry Gudoy	Word Processor	Document Control	\$24.00	2.70	\$64.68	\$76.68
Kate Hughes	Technical Assistant	Document Control	\$22.25	2.70	\$59.96	\$71.09
Cody Putman	Facilities Assistant	Document Control	\$15.00	2.70	\$40.43	\$47.93
David Pietrusa	Accounting	Document Control	\$28.50	2.70	\$76.81	\$91.06
Janel Farmer	Accounting	Document Control	\$27.00	2.70	\$72.77	\$86.27
Jessica Guy	Accounting	Document Control	\$24.50	2.70	\$66.03	\$78.28

Notes:

PW = Prevailing Wage

Other Direct Costs

Item	Detail
Tests	See test rates
Concrete Coring Equipment	\$100/hr
X-Ray Fluorescence	\$300/day
PID/FID Usage	\$140/day
Anchor Load Test Equipment	\$10/hr
Hand Auger Equipment	\$65/day
Inclinometer Usage	\$40/day
Vapor Emission Kits	\$40/kit
Level D Personal Protective Equipment (per person per day)	\$30/p/d
Rebar Locator (Pachometer)	\$30/hr
Nuclear Density Gauge Usage	\$15/hr
Field Vehicle Usage	\$12/hr

Multiplier Breakdown

Direct Labor	100.00%
Indirect Labor	145.00%
Subtotal	245.00%
Profit	10%

Employee Name	Classification	City Equivalent Classification	Hourly Base Rate	Multiplier	Hourly Rate ST	Hourly Rate OT
Subtotal					269.50%	
Multiplier =					2.70	

**Ninyo & Moore**

EXHIBIT C

**SCHEDULE OF FEES FOR LABORATORY TESTING**

Laboratory Test, Test Designation, and Price Per Test

Description	Unit	Rate
<b>Soils</b>		
Atterberg Limits, D 4318, CT 204	Per Test	\$ 160.00
California Bearing Ratio (CBR), D 1883	Per Test	\$ 485.00
Chloride and Sulfate Content, CT 417 & CT 422	Per Test	\$ 175.00
Consolidation, D 2435, CT 219	Per Test	\$ 300.00
Consolidation – Time Rate, D 2435, CT 219	Per Test	\$ 75.00
Direct Shear – Remolded, D 3080	Per Test	\$ 325.00
Direct Shear – Undisturbed, D 3080	Per Test	\$ 275.00
Durability Index, CT 229	Per Test	\$ 165.00
Expansion Index, D 4829, IBC 18-3	Per Test	\$ 180.00
Expansion Potential (Method A), D 4546	Per Test	\$ 160.00
Geofabric Tensile and Elongation Test, D 4632	Per Test	\$ 180.00
Hydraulic Conductivity, D 5084	Per Test	\$ 330.00
Hydrometer Analysis, D 422, CT 203	Per Test	\$ 220.00
Moisture, Ash, & Organic Matter of Peat/Organic Soils	Per Test	\$ 120.00
Moisture Only, D 2216, CT 226	Per Test	\$ 35.00
Moisture and Density, D 2937	Per Test	\$ 45.00
Permeability, CH, D 2434, CT 220	Per Test	\$ 255.00
pH and Resistivity, CT 643	Per Test	\$ 175.00
Proctor Density D 1557, D 698, CT 216, & AASHTO T-180 (Rock corrections add \$100)	Per Test	\$ 200.00
R-value, D 2844, CT 301	Per Test	\$ 295.00
Sand Equivalent, D 2419, CT 217	Per Test	\$ 110.00
Sieve Analysis, D 422, CT 202	Per Test	\$ 130.00
Sieve Analysis, 200 Wash, D 1140, CT 202	Per Test	\$ 100.00
Specific Gravity, D 854	Per Test	\$ 100.00
Thermal Resistivity (ASTM 5334, IEEE 442)	Per Test	\$ 880.00
Triaxial Shear, C.D, D 4767, T 297	Per Test	\$ 430.00
Triaxial Shear, C.U., w/pore pressure, D 4767, T 2297 per pt.	Per Test	\$ 365.00
Triaxial Shear, C.U., w/o pore pressure, D 4767, T 2297 per pt.	Per Test	\$ 210.00
Triaxial Shear, U.U., D 2850	Per Test	\$ 155.00
Unconfined Compression, D 2166, T 208	Per Test	\$ 120.00
Wax Density, D 1188	Per Test	\$ 100.00
<b>Masonry</b>		
Brick Absorption, 24-hour submersion, C 67	Per Test	\$ 50.00
Brick Absorption, 5-hour boiling, C 67	Per Test	\$ 60.00
Brick Absorption, 7-day, C 67	Per Test	\$ 65.00
Brick Compression Test, C 67	Per Test	\$ 50.00
Brick Efflorescence, C 67	Per Test	\$ 50.00
Brick Modulus of Rupture, C 67	Per Test	\$ 45.00
Brick Moisture as received, C 67	Per Test	\$ 40.00
Brick Saturation Coefficient, C 67	Per Test	\$ 55.00
Concrete Block Compression Test, 8x8x16, C 140	Per Test	\$ 65.00
Concrete Block Conformance Package, C 90	Per Test	\$ 485.00
Concrete Block Linear Shrinkage, C 426	Per Test	\$ 135.00
Concrete Block Unit Weight and Absorption, C 140	Per Test	\$ 60.00
Cores, Compression or Shear Bond, CA Code	Per Test	\$ 60.00
Masonry Grout, 3x3x6 prism compression, C 39	Per Test	\$ 35.00
Masonry Mortar, 2x4 cylinder compression, C 109	Per Test	\$ 35.00
Masonry Prism, half size, compression, C 1019	Per Test	\$ 120.00
Masonry Prism, Full size, compression, C 1019	Per Test	\$ 185.00

**SCHEDULE OF FEES FOR LABORATORY TESTING**

Laboratory Test, Test Designation, and Price Per Test

Description	Unit	Rate
<b>Reinforcing and Structural Steel</b>		
Chemical Analysis, A 36, A 615	Per Test	\$ 135.00
Fireproofing Density Test, UBC 7-6	Per Test	\$ 60.00
Hardness Test, Rockwell, A 370	Per Test	\$ 70.00
High Strength Bolt, Nut & Washer Conformance, per assembly, A 325	Per Test	\$ 130.00
Mechanically Spliced Reinforcing Tensile Test, ACI	Per Test	\$ 150.00
Pre-Stress Strand (7 wire), A 416	Per Test	\$ 170.00
Reinforcing Tensile or Bend up to No. 11, A 615 & A 706	Per Test	\$ 55.00
Structural Steel Tensile Test: Up to 200,000 lbs. (machining extra), A 370	Per Test	\$ 80.00
Welded Reinforcing Tensile Test: Up to No. 11 bars, ACI	Per Test	\$ 60.00
<b>Concrete</b>		
Compression Tests, 6x12 Cylinder, C 39	Per Test	\$ 25.00
Concrete Mix Design Review, Job Spec	Per Test	\$ 155.00
Concrete Mix Design, per Trial Batch, 6 cylinder, ACI	Per Test	\$ 825.00
Concrete Cores, Compression (excludes sampling), C 42	Per Test	\$ 60.00
Drying Shrinkage, C 157	Per Test	\$ 350.00
Flexural Test, C 78	Per Test	\$ 65.00
Flexural Test, C 293	Per Test	\$ 60.00
Flexural Test, CT 523	Per Test	\$ 80.00
Gunite/Shotcrete, Panels, 3 cut cores per panel and test, ACI	Per Test	\$ 275.00
Jobsite Testing Laboratory	Per Test	Quote
Lightweight Concrete Fill, Compression, C 495	Per Test	\$ 45.00
Petrographic Analysis, C 856	Per Test	\$ 1,900.00
Restrained Expansion of Shrinkage Compensation	Per Test	\$ 270.00
Splitting Tensile Strength, C 496	Per Test	\$ 90.00
3x6 Grout, (CLSM), C 39	Per Test	\$ 45.00
2x2x2 Non-Shrink Grout, C 109	Per Test	\$ 45.00
<b>Asphalt Concrete</b>		
Air Voids, T 269	Per Test	\$ 50.00
Asphalt Mix Design, Caltrans (excl. Aggregate Quality)	Per Test	\$ 2,800.00
Asphalt Mix Design Review, Job Spec	Per Test	\$ 165.00
Dust Proportioning, CT LP-4	Per Test	\$ 50.00
Extraction, % Asphalt, including Gradation, D 2172, CT 382	Per Test	\$ 240.00
Film Stripping, CT 302	Per Test	\$ 110.00
Hveem Stability and Unit Weight D 1560, T 246, CT 366	Per Test	\$ 215.00
Marshall Stability, Flow and Unit Weight, T 245	Per Test	\$ 240.00
Maximum Theoretical Unit Weight, D 2041, CT 309	Per Test	\$ 150.00
Moisture Content, CT 370	Per Test	\$ 85.00
Moisture Susceptibility and Tensile Stress Ratio, T 238, CT 371	Per Test	\$ 1,000.00
Slurry Wet Track Abrasion, D 3910	Per Test	\$ 150.00
SuperPave, Asphalt Mix Verification (Incl. Aggregate Quality)	Per Test	\$ 5,200.00
SuperPave, Gyration Unit Wt., T 312	Per Test	\$ 75.00
SuperPave, Hamburg Wheel, 20,000 passes, T 324	Per Test	\$ 1,000.00
Unit Weight sample or core, D 2726, CT 308	Per Test	\$ 100.00
Voids in Mineral Aggregate, (VMA) CT LP-2	Per Test	\$ 50.00
Voids filled with Asphalt, (VFA) CT LP-3	Per Test	\$ 50.00
<b>Aggregates</b>		
Clay Lumps and Friable Particles, C 142	Per Test	\$ 160.00
Cleaness Value, CT 227	Per Test	\$ 160.00
Crushed Particles, CT 205	Per Test	\$ 165.00
Durability, Coarse or Fine, CT 229	Per Test	\$ 195.00
Fine Aggregate Angularity, ASTM C 1252, T 304, CT 234	Per Test	\$ 180.00
Flat and Elongated Particle, D 4791	Per Test	\$ 220.00

**Ninyo & Moore**

EXHIBIT C

**SCHEDULE OF FEES FOR LABORATORY TESTING**

Laboratory Test, Test Designation, and Price Per Test

Description	Unit	Rate
Lightweight Particles, C 123	Per Test	\$ 180.00
Los Angeles Abrasion, C 131 or C 535	Per Test	\$ 200.00
Material Finer than No. 200 Sieve by Washing, C 117	Per Test	\$ 75.00
Organic Impurities, C 40	Per Test	\$ 80.00
Potential Alkali Reactivity, Mortar Bar Method, Coarse, C 1260	Per Test	\$ 950.00
Potential Alkali Reactivity, Mortar Bar Method, Fine, C 1260	Per Test	\$ 1,250.00
Potential Reactivity of Aggregate (Chemical Method), C 289	Per Test	\$ 450.00
Sand Equivalent, T 176, CT 217	Per Test	\$ 110.00
Sieve Analysis, Coarse Aggregate, T 27, C 136	Per Test	\$ 115.00
Sieve Analysis, Fine Aggregate (including wash), T 27, C 136	Per Test	\$ 130.00
Sodium Sulfate Soundness, C 88	Per Test	\$ 450.00
Specific Gravity and Absorption, Coarse, C 127, CT 206	Per Test	\$ 100.00
Specific Gravity and Absorption, Fine, C 128, CT 207	Per Test	\$ 160.00
<b>Roofing</b>		
Roofing Tile Absorption, (set of 5), C 67	Per Test	\$ 210.00
Roofing Tile Strength Test, (set of 5), C 67	Per Test	\$ 210.00

Special preparation of standard test specimens will be charged at the technician's hourly rate.

Ninyo & Moore is accredited to perform the AASHTO equivalent of many ASTM test procedures.

**COMPENSATION AND FEE SCHEDULE**

**Sub-Consultant: NV5 Inc.**

**Fee Schedule**

<b>City Classification</b>	<b>Rate Range - Straight Time</b>	<b>Rate Range - Over Time</b>
Resident Engineer	\$106.21 - \$201.45	\$159.32 - \$288.27
Resident Engineer - PW	\$164.61 - \$201.45	\$230.35 - \$291.58
RE - Environmental	n/a	n/a
RE - Environmental - PW	n/a	n/a
Special Inspector	n/a	n/a
Special Inspector - PW	n/a	n/a
Geotech	n/a	n/a
Survey	n/a	n/a
Document Control	\$106.21 - \$111.34	\$159.32 - \$167.00
Scheduler	n/a	n/a
Estimator	n/a	n/a
Claims Support	n/a	n/a

Other Direct Costs:

Per first page of Exhibit C, Compensation and Fee Schedule

Employee Name	Classification	City Equivalent Classification	Hourly Base Rate	Multiplier	Hourly Rate ST	Hourly Rate OT
John Volpp	Senior Field Engineer	Resident Engineer	\$69.52	2.72	\$189.43	exempt
John Volpp - PW	Senior Field Engineer	Resident Engineer	\$69.52	2.72	\$189.43	\$284.14
Roland Elvera	Construction Manager	Resident Engineer	\$73.93	2.72	\$201.45	exempt
Roland Elvera - PW	Construction Manager	Resident Engineer	\$73.93	2.72	\$201.45	\$274.27
Aaron Schneider	Senior Engineer	Resident Engineer	\$53.46	2.72	\$145.67	\$168.95
Aaron Schneider - PW	Senior Engineer	Resident Engineer	\$60.41	2.72	\$164.61	\$230.35
Fabian Velasco	Senior Field Engineer	Resident Engineer	\$70.53	2.72	\$192.18	\$288.27
Fabian Velasco - PW	Senior Field Engineer	Resident Engineer	\$70.53	2.72	\$192.18	\$288.27
Peter Lopez	Assistant Field Engineer/Office Engineer	Resident Engineer	\$38.98	2.72	\$106.21	\$159.32
Peter Lopez - PW	Assistant Field Engineer/Office Engineer	Resident Engineer	\$71.34	2.72	\$194.39	\$291.58
Paul Macias	Assistant Field Engineer	Resident Engineer	\$50.00	2.72	\$136.24	\$204.36
Paul Macias - PW	Assistant Field Engineer	Resident Engineer	\$61.80	2.72	\$168.39	\$252.59
David McMahon	Assistant Field Engineer	Resident Engineer	\$51.00	2.72	\$138.97	\$208.45
David McMahon - PW	Assistant Field Engineer	Resident Engineer	\$63.58	2.72	\$173.24	\$259.87
Joe Mendoza	Assistant Field Engineer	Resident Engineer	\$48.00	2.72	\$130.79	\$196.19
Joe Mendoza - PW	Assistant Field Engineer	Resident Engineer	\$69.45	2.72	\$189.24	\$283.86
Eduardo Rulvalcaba	Assistant Field Engineer	Resident Engineer	\$58.43	2.72	\$159.21	\$238.82
Eduardo Rulvalcaba - PW	Assistant Field Engineer	Resident Engineer	\$63.83	2.72	\$173.92	\$260.89
Susana Diaz	Office Engineer/Project Administrator	Document Control	\$38.98	2.72	\$106.21	\$159.32
Cheryl Otten	Office Engineer/Project Administrator	Document Control	\$40.86	2.72	\$111.34	\$167.00

Notes:

PW = Prevailing Wage

**Other Direct Costs**

Item	Detail

**Multiplier Breakdown**

Direct Labor	100.00%
Indirect Labor	147.71%
Subtotal	247.71%
Profit	10%
Subtotal	272.48%
<b>Multiplier =</b>	<b>2.72</b>

**COMPENSATION AND FEE SCHEDULE**

**Sub-Consultant: Reilly Construction**

**Fee Schedule**

<b>City Classification</b>	<b>Rate Range - Straight Time</b>	<b>Rate Range - Over Time</b>
Resident Engineer	\$155.10 - \$193.88	n/a
Resident Engineer - PW	n/a	n/a
RE - Environmental	n/a	n/a
RE - Environmental - PW	n/a	n/a
Special Inspector	n/a	n/a
Special Inspector - PW	n/a	n/a
Geotech	n/a	n/a
Survey	n/a	n/a
Document Control	n/a	n/a
Scheduler	n/a	n/a
Estimator	n/a	n/a
Claims Support	n/a	n/a

Other Direct Costs:

Per first page of Exhibit C, Compensation and Fee Schedule



**COMPENSATION AND FEE SCHEDULE**

**Sub-Consultant: Rockwell Construction Services, LLC**

**Fee Schedule**

<b>City Classification</b>	<b>Rate Range - Straight Time</b>	<b>Rate Range - Over Time</b>
Resident Engineer	\$155.03 - \$155.03	n/a
Resident Engineer - PW	\$155.03 - \$155.03	n/a
RE - Environmental	n/a	n/a
RE - Environmental - PW	n/a	n/a
Special Inspector	\$155.03 - \$155.03	n/a
Special Inspector - PW	\$155.03 - \$155.03	n/a
Geotech	n/a	n/a
Survey	n/a	n/a
Document Control	n/a	n/a
Scheduler	n/a	n/a
Estimator	n/a	n/a
Claims Support	n/a	n/a

Other Direct Costs:

Per first page of Exhibit C, Compensation and Fee Schedule

Employee Name	Classification	City Equivalent Classification	Hourly Base Rate	Multiplier	Hourly Rate ST	Hourly Rate OT
James Hudson	CM/Elect Mgmt/Inspection	RE / Inspector	\$75.00	2.067	\$155.03	n/a
Rockwell Swanson	CM/Elect Mgmt/Inspection	RE / Inspector	\$75.00	2.067	\$155.03	n/a
Thomas Klein	CM/Elect Mgmt/Inspection	RE / Inspector	\$75.00	2.067	\$155.03	n/a
Jim Harris	CM/Elect Mgmt/Inspection	RE / Inspector	\$75.00	2.067	\$155.03	n/a
Robert Bellon	CM/Elect Mgmt/Inspection	RE / Inspector	\$75.00	2.067	\$155.03	n/a
Mark Birdsall	CM/Elect Mgmt/Inspection	RE / Inspector	\$75.00	2.067	\$155.03	n/a

Notes:  
 PW = Prevailing Wage

**Other Direct Costs**

Item	Detail

**Multiplier Breakdown**

Direct Labor	100.00%
Indirect Labor	87.91%
Subtotal	187.91%
Profit	10%
Subtotal	206.70%
<b>Multiplier =</b>	<b>2.067</b>

**COMPENSATION AND FEE SCHEDULE**

**Sub-Consultant: Schneider CM, Inc.**

**Fee Schedule**

<b>City Classification</b>	<b>Rate Range - Straight Time</b>	<b>Rate Range - Over Time</b>
Resident Engineer	\$140.06 - \$149.24	\$210.08 - \$223.86
Resident Engineer - PW	n/a	n/a
RE - Environmental	n/a	n/a
RE - Environmental - PW	n/a	n/a
Special Inspector	n/a	n/a
Special Inspector - PW	n/a	n/a
Geotech	n/a	n/a
Survey	n/a	n/a
Document Control	n/a	n/a
Scheduler	n/a	n/a
Estimator	n/a	n/a
Claims Support	n/a	n/a

Other Direct Costs:

Per first page of Exhibit C, Compensation and Fee Schedule



### COMPENSATION AND FEE SCHEDULE

**Sub-Consultant: SCST, Inc. (formerly Southern California Soil and Testing, Inc.)**

#### Fee Schedule

City Classification	Rate Range - Straight Time	Rate Range - Over Time
Resident Engineer	\$114.75 - \$114.75	\$114.75 - \$172.12
Resident Engineer - PW	n/a	n/a
RE - Environmental	n/a	n/a
RE - Environmental - PW	n/a	n/a
Special Inspector	\$77.25 - \$118.88	\$77.25 - \$172.12
Special Inspector - PW	n/a	n/a
Geotech	\$50.08 - \$175.55	\$67.21 - \$175.55
Survey	n/a	n/a
Document Control	n/a	n/a
Scheduler	n/a	n/a
Estimator	n/a	n/a
Claims Support	n/a	n/a

Other Direct Costs:

Per first page of Exhibit C, Compensation and Fee Schedule

Employee Name	Classification	City Equivalent Classification	Hourly Base Rate	Multiplier	Hourly Rate ST	Hourly Rate OT
Andrew Neuhaus, PG, CEG	Senior Geologist	Geotechnical	\$41.88	2.09	\$87.39	\$87.39
Thomas B. Canady, PE	Principal Geotechnical	Geotechnical	\$64.90	2.09	\$135.43	\$135.43
Emil Rudolph, PE, GE	Principal Geotechnical	Geotechnical	\$69.71	2.09	\$145.46	\$145.46
Patrick Lehmann, PGp	Principal Geophysicist	Geotechnical	\$84.13	2.09	\$175.55	\$175.55
Scott Vacula, PE	Senior Materials Engineer	Geotechnical	\$41.96	2.09	\$87.56	\$87.56
Joe Bouknight, PE	Senior Materials Engineer	Geotechnical	\$46.88	2.09	\$97.82	\$97.82
Clint Adkins	Laboratory Director	Geotechnical	\$40.00	2.09	\$83.47	\$83.47
Darren Hicks	Laboratory Manager	Geotechnical	\$32.21	2.09	\$67.21	\$67.21
Randy Hallmark	Roofing Inspector	Inspector	\$37.02	2.09	\$77.25	\$77.25
Charlie Moore	Staff Professional	Geotechnical	\$24.00	2.09	\$50.08	\$75.12
Chelsea Feeney	Staff Professional	Geotechnical	\$29.70	2.09	\$61.97	\$92.96
Thomas Higginbotham	Assistant RE	Resident Engineer	\$54.99	2.09	\$114.75	\$172.12
Dan Ferguson	Assistant RE	Resident Engineer	\$54.99	2.09	\$114.75	\$172.12
Ismael Gonzalez	Assistant RE	Resident Engineer	\$54.99	2.09	\$114.75	\$172.12
Stephen Braun	Assistant RE	Resident Engineer	\$54.99	2.09	\$114.75	\$172.12
Chris Wilson	Assistant RE	Resident Engineer	\$54.99	2.09	\$114.75	\$172.12
Adam Thomas	Assistant RE	Resident Engineer	\$54.99	2.09	\$114.75	\$114.75
Raul Tena	Group 1 (Soils/Materials)	Inspector	\$53.19	2.09	\$110.99	\$166.49
Jason Dale	Group 1 (Soils/Materials)	Inspector	\$53.19	2.09	\$110.99	\$166.49
Andy Molina	Group 1 (Soils/Materials)	Inspector	\$53.19	2.09	\$110.99	\$110.99
Brad Chitwood	Group 1 (Soils/Materials)	Inspector	\$53.19	2.09	\$110.99	\$110.99
Tony Stewart	Group 1 (Soils/Materials)	Inspector	\$53.19	2.09	\$110.99	\$166.49
Dan Broyles	Group 2 (Special Inspector)	Inspector	\$54.99	2.09	\$114.75	\$114.75
Darron Bauer	Group 2 (Special Inspector)	Inspector	\$54.99	2.09	\$114.75	\$114.75
Eric Murray	Group 2 (Special Inspector)	Inspector	\$54.99	2.09	\$114.75	\$114.75
Gary Pitonyak	Group 2 (Special Inspector)	Inspector	\$54.99	2.09	\$114.75	\$114.75
Jim Allen	Group 2 (Special Inspector)	Inspector	\$54.99	2.09	\$114.75	\$114.75
Jeff Rogers	Group 2 (Special Inspector)	Inspector	\$54.99	2.09	\$114.75	\$114.75
John Carr	Group 2 (Special Inspector)	Inspector	\$54.99	2.09	\$114.75	\$114.75
Joey Urrete	Group 2 (Special Inspector)	Inspector	\$54.99	2.09	\$114.75	\$114.75
Kevin Balingier	Group 2 (Special Inspector)	Inspector	\$54.99	2.09	\$114.75	\$172.12
Paul Grenda	Group 2 (Special Inspector)	Inspector	\$54.99	2.09	\$114.75	\$172.12
Sam Carbajal	Group 2 (Special Inspector)	Inspector	\$54.99	2.09	\$114.75	\$172.12
Vance Sanford	Group 2 (Special Inspector)	Inspector	\$54.99	2.09	\$114.75	\$172.12
Duc Nguyen	Group 3 (NDT Technician)	Inspector	\$56.97	2.09	\$118.88	\$118.88

Notes:

PW = Prevailing Wage

Other Direct Costs

Item	Detail

Multiplier Breakdown

Direct Labor	100.00%
Indirect Labor	89.70%
Subtotal	189.70%
Profit	10%
Subtotal	208.67%
Multiplier =	2.09

SCST, Inc. (formerly Southern California Soil and Testing, Inc.)

EXHIBIT C

**SCHEDULE OF FEES FOR LABORATORY TESTING**  
**Laboratory Test, Test Designation, and Price Per Test**

Description	Unit	Rate
<b>Soils</b>		
Absorption Coarse Aggregate (Cal 206, ASTM C127)	Per Test	\$ 38.00
Absorption Fine Aggregate (Cal 207, ASTM C128)	Per Test	\$ 38.00
California Bearing Ratio Includes Max Density Method C (ASTM D854)	Per Test	\$ 618.00
California Impact (Cal 216)	Per Test	\$ 206.00
Clay Lumps in Aggregate / Per Size (ASTM C142)	Per Test	\$ 121.00
Cleanness Value - 1" and Smaller (Cal 227)	Per Test	\$ 90.00
Cleanness Value - Larger than 1" (Cal 227)	Per Test	\$ 133.00
Consolidation (ASTM D2435)	Per Test	\$ 200.00
Corrosivity Testing (Soluble Chlorides and Sulfates, pH and Resistivity)	Per Test	\$ 187.00
Crushed Particles / Size (Cal 205, ASTM D693)	Per Test	\$ 121.00
Direct Shear (ASTM D3080)	Per Test	\$ 208.00
Durability Factor (Cal 229, ASTM D3744)	Per Test	\$ 97.00
Durability Index (Cal 229, ASTM D3744)	Per Test	\$ 224.00
Expansion Index (ASTM D4289)	Per Test	\$ 177.00
Fine Aggregate Angularity (AASHTO T304)	Per Test	\$ 200.00
Fineness Modulus (ASTM C136)	Per Test	\$ 24.00
Flat & Elongated Pieces / Size (ASTM D4791)	Per Test	\$ 121.00
Light Weight Pieces (ASTM C123)	Per Test	\$ 149.00
Liquid Limit (Cal 204, ASTM D4318)	Per Test	\$ 58.00
Los Angeles Abrasion - larger than 1 1/2" (Cal 211, ASTM C 535)	Per Test	\$ 237.00
Los Angeles Abrasion - 1 1/2" and smaller (Cal 211, ASTM C 535)	Per Test	\$ 224.00
Maximum Density Check Point (ASTM D698 / D1557)	Per Test	\$ 88.00
Maximum Density / Optimum Moisture - 4" (ASTM D1557)	Per Test	\$ 200.00
Maximum Density / Optimum Moisture - 4" (ASTM D698)	Per Test	\$ 183.00
Maximum Density / Optimum Moisture - 6" (ASTM D1557)	Per Test	\$ 220.00
Maximum Density / Optimum Moisture - 6" (ASTM D698)	Per Test	\$ 200.00
Minimum Density (ASTM D1556)	Per Test	\$ 74.00
Moisture Content (Cal 226, ASTM C566, ASTM D2216)	Per Test	\$ 38.00
Natural Density - Chunk Sample (ASTM D2937)	Per Test	\$ 41.00
Natural Moisture / Density Ring or Core Sample (ASTM D2937)	Per Test	\$ 35.00
Organic Impurities (Cal 213, ASTM C40)	Per Test	\$ 59.00
Organic Matter (ASTM D2974)	Per Test	\$ 59.00
Permeability Remold Sample Includes Maximum Density (ASTM D2434)	Per Test	\$ 400.00
Permeability Remold Sample Includes Maximum Density (ASTM D5084)	Per Test	\$ 560.00
Permeability Undisturbed Sample (ASTM D5084)	Per Test	\$ 360.00
Petrographic Analysis (Cal 215, ASTM C295)	Per Test	Quote
pH & Resistivity (Cal 204, ASTM D4318)	Per Test	\$ 126.00
Plastic Limit (Cal 204, ASTM D4318)	Per Test	\$ 69.00
Plasticity Index (Cal 643, ASTM G51)	Per Test	\$ 127.00
Residual Shear (ASTM D6467)	Per Test	\$ 442.00
Rock Correction (ASTM D4718)	Per Test	\$ 26.00
R-Value (Cal 301, ASTM D2844)	Per Test	\$ 276.00
Sand Equivalent (Cal 217, ASTM D2419)	Per Test	\$ 88.00
Sieve Analysis (Cal 202, ASTM C136, ASTM D422)	Per Test	\$ 80.00
Sieve Analysis Pit Sample (Cal 202, ASTM C136)	Per Test	\$ 128.00
Sieve Analysis with Hydrometer (Cal 203, ASTM D422)	Per Test	\$ 200.00
Soil Cement Compression Strength (Cal 312, ASTM D1632)	Per Test	\$ 51.00
Soil Cement Cylinder Fabrication (Cal 312, ASTM D1632)	Each	\$ 103.00
Soluble Chlorides (Cal 422)	Per Test	\$ 62.00
Soluble Sulfate (Cal 417)	Per Test	\$ 62.00
Soundness 5 Cycles / Size (Cal 214, ASTM C88)	Per Test	\$ 121.00
Specific Gravity Coarse Aggregate (Cal 206, ASTM C127)	Per Test	\$ 69.00
Specific Gravity Fine Aggregate (Cal 207, ASTM C128)	Per Test	\$ 74.00

SCST, Inc. (formerly Southern California Soil and Testing, Inc.)

EXHIBIT C

SCHEDULE OF FEES FOR LABORATORY TESTING  
Laboratory Test, Test Designation, and Price Per Test

Description	Unit	Rate
Triaxial Shear Consolidated - Undrained (ASTM D4767)	Per Test	\$ 330.00
Triaxial Shear Unconsolidated - Undrained (ASTM D2850)	Per Test	\$ 150.00
Triaxial Staged Consolidated - Undrained (ASTM D4767)	Per Test	\$ 420.00
Triaxial Staged Unconsolidated - Undrained (ASTM D2850)	Per Test	\$ 210.00
Unconfined Compression (ASTM D2166)	Per Test	\$ 162.00
Unit Weight Aggregate (Cal 212, ASTM C29)	Per Test	\$ 52.00
<b>Asphalt Concrete</b>		
Asphalt Conformance Testing Full (Incl. % Bitumen, SA Extracted, (2) Hveem, Maximum Theoretical, (2) Stabilometer Value)	Per Test	\$ 806.00
Asphalt Conformance Testing Modified (Incl. % Bitumen, SA Extracted, (2) Hveem)	Per Test	\$ 465.00
Asphalt Core Specific Gravity (Cal 308, ASTM D2726)	Per Test	\$ 58.00
Asphalt Core Specific Gravity Waxed (Cal 308, ASTM D1188)	Per Test	\$ 74.00
Emulsion Content (CTM 382)	Per Test	\$ 178.00
Film Stripping (Cal 302)	Per Test	\$ 178.00
Gyratory Compacted Plug (AASHTO T312)	Per Test	\$ 133.00
Hamburg Wheel - Plant Produced HMA (AASHTO T324 / Caltrans Section 39)	Per Test	\$ 900.00
Hveem - Maximum Bulk Specific Gravity (Cal 308)	Per Test	\$ 133.00
Hveem & Stabilometer Value (Cal 366)	Per Test	\$ 168.00
Ignition Oven Correction Factor (AASHTO T308)	Per Test	\$ 500.00
Marshal Density, Stability & Flow (ASTM D6927) per plug	Per Test	\$ 168.00
Marshal Density (ASTM D6926) per plug	Per Test	\$ 133.00
Moisture Content of Asphalt Mixtures Using Microwave (Cal 370)	Per Test	\$ 50.00
Moisture Vapor Susceptibility (Cal 307)	Per Test	\$ 259.00
Optimum Bitumen Content (Cal 367)	Per Test	\$ 3,100.00
Percent Bitumen Asphaltic Concrete (Cal 382, ASTM D6307)	Per Test	\$ 183.00
Rice - Maximum Theoretical Specific Gravity AC (Cal 309, ASTM D2041)	Per Test	\$ 133.00
Sieve Analysis - Extracted Aggregate (Cal 382, ASTM D5444)	Per Test	\$ 89.00
Stability and Flow (ASTM D1559)	Per Test	\$ 147.00
Stabilometer Value (Cal 366)	Per Test	\$ 147.00
Superpave Aggregate Qualities (Standard Caltrans Section 39 Requirements)	Per Test	\$ 1,050.00
Superpave Mix Design - No RAP testing or Aggregate Qualities (AASHTO R35 / Caltrans Section 39)	Per Test	\$ 6,700.00
Superpave RAP Testing - Fractionated (ASTM D2172 / AASHTO T308 / Caltrans Section 39)	Per Test	\$ 5,700.00
Superpave RAP Testing - Not Fractionated (ASTM D2172 / AASHTO T308 / Caltrans Section 39)	Per Test	\$ 2,850.00
Swell Asphalt Concrete (Cal 305, ASTM D1561)	Per Test	\$ 147.00
Tensile Strength Ratio - Plant Produced HMA (AASHTO T283)	Per Test	\$ 900.00
Wet Track Abrasion (ASTM D3910)	Per Test	\$ 285.00
<b>Concrete</b>		
2x2 Cube Compression	Per Test	\$ 27.00
Concrete Core Compression (ASTM C42)	Per Test	\$ 59.00
Concrete Cylinder Compression (Cal 521, ASTM C39)	Per Test	\$ 27.00
Flex Beam Modulus of Rupture (Cal 523, ASTM C78)	Per Test	\$ 74.00
Modulus Elasticity (Cal 522, ASTM C469)	Per Test	\$ 261.00
Shotcrete Mockup Panel (ASTM C1140)	Per Test	\$ 1,040.00
Shotcrete Panel, 3 Cores - Compression (CBC)	Per Test	\$ 290.00
Shrinkage - Hardened Concrete (ASTM C157 - Modified)	Per Test	\$ 371.00
Split Tensile, Concrete Cylinder (ASTM C496)	Per Test	\$ 74.00

**SCST, Inc. (formerly Southern California Soil and Testing, Inc.)**

EXHIBIT C

**SCHEDULE OF FEES FOR LABORATORY TESTING**  
**Laboratory Test, Test Designation, and Price Per Test**

Description	Unit	Rate
Time of Set (ASTM C403)	Per Test	\$ 200.00
Trial Batch Beam (Cal 523, ASTM C192)	Per Test	\$ 69.00
Trial Batch Concrete Cylinder (Cal 521, ASTM C192)	Per Test	\$ 38.00
Trial Batch Fabrication (ASTM C192)	Each	\$ 298.00
Unit Weight, Hardened Concrete (ASTM C642)	Per Test	\$ 45.00
Unit Weight, Lightweight Concrete (ASTM C567)	Per Test	\$ 59.00
	Per Test	
<b>Masonry</b>		
Absorption Block (ASTM C140)	Per Test	\$ 38.00
Compression Adobe	Per Test	\$ 52.00
Compression Block, Standard (ASTM C140)	Per Test	\$ 50.00
Compression, Brick (ASTM C67)	Per Test	\$ 38.00
Efflorescence Block	Per Test	\$ 59.00
Efflorescence, Brick (ASTM C67)	Per Test	\$ 45.00
Grout Prism Compression (ASTM C1019)	Per Test	\$ 27.00
Masonry Core Compression (ASTM C42)	Per Test	\$ 51.00
Masonry Core Shear (CBC 2105A.4)	Per Test	\$ 92.00
Masonry Prism Compression (ASTM E447)	Per Test	\$ 149.00
Mortar Bond Strength - Pull Test (ASTM C482)	Per Test	\$ 62.00
Mortar Cylinder Compression	Per Test	\$ 27.00
Mortar Shear Strength (ANSI 118)	Per Test	\$ 53.00
Relative Mortar Strength (Cal 515)	Per Test	\$ 53.00
Shrinkage - Mortar Block (ASTM C426)	Per Test	\$ 252.00
Trial Grout Prisms (ASTM C942)	Per Test	\$ 38.00
Water Retention and Air Content (ASTM C270)	Per Test	\$ 468.00
	Per Test	
<b>Metal</b>		
Bend Test, Reinforcing Steel (ASTM A615)	Per Test	\$ 45.00
Bend Test, Structural Steel (ASTM A370)	Per Test	\$ 60.00
Bolt Assembly - Hardness Test	Per Test	\$ 74.00
Bolt Assembly - Tensile & Proof Load Test	Per Test	\$ 74.00
Modulus of Elasticity (Steel)	Per Test	\$ 146.00
Tensile Strength #3 - #8 Bar (ASTM A615 / A706)	Per Test	\$ 74.00
Tensile Strength #9 - #11 Bar (ASTM A615 / A706)	Per Test	\$ 90.00
Tensile Strength #14 - #18 Bar (ASTM A615)	Per Test	Quote
Tensile Strength, Structural Steel (ASTM A370)	Per Test	\$ 121.00
	Per Test	
<b>Miscellaneous</b>		
Fire Proofing Density Test (ASTM E605)	Per Test	\$ 69.00
Fiber Reinforced Polymer, Tensile (ASTM D3039)	Per Test	\$ 520.00
Rebound Hammer Calibration	Per Test	\$ 40.00
Material Preparation	Per Hour	\$ 40.00
Relative Humidity Test (ASTM F2170)	Per Kit	\$ 40.00
Concrete Vapor Emission Kits (ASTM F1869)	Per Kit	\$ 36.00
Test Chamber and Water Spray Rack (ASTM E1105)	Per Hour	\$ 275.00
Miscellaneous Charges	n/a	Various
Default Expense	n/a	Various
	Per Test	

**TERMS AND CONDITIONS**

All field services will be charged from portal to portal with the following minimum charges:

- A two-hour show-up charge will be applied to any service canceled the same day of service
- A two-hour minimum charge will be applied to all field services

**SCST, Inc. (formerly Southern California Soil and Testing, Inc.)**

EXHIBIT C

**SCHEDULE OF FEES FOR LABORATORY TESTING**

**Laboratory Test, Test Designation, and Price Per Test**

Description	Unit	Rate
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- A four-hour charge will be applied to all field services requiring between two and four hours of work.
- A six-hour charge will be applied to all field services requiring between four and six hours of work.
- An eight-hour charge will be applied to all field services requiring between six and eight hours of work.
- Work in excess of eight hours up to twelve hours in a single day, will be charged in one-hour increments at 1.5 times the standard rate.
- Work in excess of twelve hours in a day will be charged in one-hour increments at 2.0 times the standard rate.

Reimbursables: SCST reserves the right to charge for services outside of the contract in the form of reimbursables. These items include, but are not limited to, the following consumables: magnetic particle powder, ultrasonic copulant, concrete cylinder cans, etc. The following are also included: mileage, travel time, equipment rental, administrative time utilized for photocopying, distribution lists, express mailing, archive searches, etc.

Subcontracted services that are included in the Fee Schedule will be charged at those rates. Subcontracted services not included in SCST's Fee Schedule will be charged at cost. Per Diem charges will be applied to projects outside a 50-mile radius of SCST's office.

Other Direct Costs:

Per first page of Exhibit C, Compensation and Fee Schedule

## COMPENSATION AND FEE SCHEDULE

**Sub-Consultant: Visual Concepts Lighting, Inc.**

### Fee Schedule

City Classification	Rate Range - Straight Time	Rate Range - Over Time
Resident Engineer	\$129.25 - \$187.00	\$193.87 - \$280.50
Resident Engineer - PW	n/a	n/a
RE - Environmental	n/a	n/a
RE - Environmental - PW	n/a	n/a
Special Inspector	n/a	n/a
Special Inspector - PW	n/a	n/a
Geotech	n/a	n/a
Survey	n/a	n/a
Document Control	n/a	n/a
Scheduler	n/a	n/a
Estimator	n/a	n/a
Claims Support	n/a	n/a

Other Direct Costs:

Per first page of Exhibit C, Compensation and Fee Schedule

Employee Name	Classification	City Equivalent Classification	Hourly Base Rate	Multiplier	Hourly Rate ST	Hourly Rate OT
Kenny Perez Sr.	Principal	Resident Engineer	\$68.00	2.75	\$187.00	n/a
Milt Neiderhaus, PE	Electrical Engineer	Resident Engineer	\$68.00	2.75	\$187.00	\$280.50
Kenny Perez Jr.	Project Manager	Resident Engineer	\$47.00	2.75	\$129.25	\$193.87

Notes:

PW = Prevailing Wage

**Other Direct Costs**

Item	Detail

**Multiplier Breakdown**

Direct Labor	100.00%
Indirect Labor	150.00%
Subtotal	250.00%
Profit	10%
Subtotal	275.00%
Multiplier =	2.75

## COMPENSATION AND FEE SCHEDULE

**Sub-Consultant: West Coast Civil, Inc.**

### Fee Schedule

City Classification	Rate Range - Straight Time	Rate Range - Over Time
Resident Engineer	\$118.80 - \$184.30	\$178.20 - \$277.20
Resident Engineer - PW	\$148.32 - \$194.30	\$222.47 - \$291.46
RE - Environmental	n/a	n/a
RE - Environmental - PW	n/a	n/a
Special Inspector	n/a	n/a
Special Inspector - PW	n/a	n/a
Geotech	n/a	n/a
Survey	n/a	n/a
Document Control	\$92.40 - \$148.32	\$138.60 - \$222.47
Scheduler	n/a	n/a
Estimator	n/a	n/a
Claims Support	n/a	n/a

Other Direct Costs:

Per first page of Exhibit C, Compensation and Fee Schedule

Employee Name	Classification	City Equivalent Classification	Hourly Base Rate	Multiplier	Hourly Rate ST	Hourly Rate OT
Sean McCarty, PE, QSD, PMP, CQM	Principal Engineer	Resident Engineer	\$70.00	2.64	\$184.80	\$277.20
Sean McCarty - PW	Principal Engineer	Resident Engineer	\$73.60	2.64	\$194.30	\$291.46
Kyle McCarty, PE, PMP, CQM	Project Manager	Resident Engineer	\$65.00	2.64	\$171.60	\$257.40
Kyle McCarty - PW	Project Manager	Resident Engineer	\$73.60	2.64	\$194.30	\$291.46
Adam Podlich, PE, QSD	Project Manager	Resident Engineer	\$65.00	2.64	\$171.60	\$257.40
Adam Podlich - PW	Project Manager	Resident Engineer	\$73.60	2.64	\$194.30	\$291.46
Archie Repher	Construction Manager	Resident Engineer	\$55.00	2.64	\$145.20	\$217.80
Archie Repher - PW	Construction Manager	Resident Engineer	\$73.60	2.64	\$194.30	\$291.46
Eric McKnight, PE	Project Engineer	Resident Engineer	\$50.00	2.64	\$132.00	\$198.00
Eric McKnight - PW	Project Engineer	Resident Engineer	\$56.18	2.64	\$148.32	\$222.47
Carlos Gil, EIT	Staff Engineer	Resident Engineer	\$45.00	2.64	\$118.80	\$178.20
Carlos Gil - PW	Staff Engineer	Resident Engineer	\$56.18	2.64	\$148.32	\$222.47
Angela Gonzalez, EIT	Staff Engineer	Resident Engineer	\$45.00	2.64	\$118.80	\$178.20
Angela Gonzalez - PW	Staff Engineer	Resident Engineer	\$56.18	2.64	\$148.32	\$222.47
Mitchell Stephan	Office Admin	Document Control	\$35.00	2.64	\$92.40	\$138.60
Mitchell Stephan - PW	Office Admin	Document Control	\$56.18	2.64	\$148.32	\$222.47

Notes:

PW = Prevailing Wage

**Other Direct Costs**

Item	Detail

**Multiplier Breakdown**

Direct Labor	100.00%
Indirect Labor	140.00%
Subtotal	240.00%
Profit	10%
Subtotal	264.00%
<b>Multiplier =</b>	<b>2.64</b>

**COMPENSATION AND FEE SCHEDULE**

**Sub-Consultant: WSP USA**

**Fee Schedule**

<b>City Classification</b>	<b>Rate Range - Straight Time</b>	<b>Rate Range - Over Time</b>
Resident Engineer	\$170.75 - \$246.07	n/a
Resident Engineer - PW	n/a	n/a
RE - Environmental	n/a	n/a
RE - Environmental - PW	n/a	n/a
Special Inspector	n/a	n/a
Special Inspector - PW	n/a	n/a
Geotech	n/a	n/a
Survey	n/a	n/a
Document Control	n/a	n/a
Scheduler	n/a	n/a
Estimator	n/a	n/a
Claims Support	n/a	n/a

Other Direct Costs:

Per first page of Exhibit C, Compensation and Fee Schedule

Employee Name	Classification	City Equivalent Classification	Hourly Base Rate	Multiplier	Hourly Rate ST	Hourly Rate OT
Robb Cowan	Senior Inspector	Resident Engineer	\$66.14	2.74	\$181.16	
Richard Jacoby	Senior Tunnel Inspector	Resident Engineer	\$65.29	2.74	\$178.83	
Phil Lattuca	Inspector	Resident Engineer	\$64.30	2.74	\$176.12	
Pat Vaughan	CM/Resident Engineer	Resident Engineer	\$88.50	2.74	\$242.40	
William (Mike) Stewart	Senior Inspector	Resident Engineer	\$62.34	2.74	\$170.75	
Keith Pacay	CM/Resident Engineer	Resident Engineer	\$89.48	2.75	\$246.07	

Notes:

PW = Prevailing Wage

**Other Direct Costs**

Item	Detail

**Multiplier Breakdown**

Direct Labor	100.00%
Indirect Labor	149.00%
Subtotal	249.00%
Profit	10%
Subtotal	273.90%
<b>Multiplier =</b>	<b>2.74</b>

EQUAL OPPORTUNITY CONTRACTING PROGRAM (EOCP)

CONSULTANT REQUIREMENTS

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    BB. Work Force Report.....10

    CC. Subcontractors List.....11

I. **City’s Equal Opportunity Commitment.** The City of San Diego (City) is strongly committed to equal opportunity for employees and Subcontractors of Consultants doing business with the City. The City encourages its Consultants to share this commitment. Consultants are encouraged to take positive steps to diversify and expand their Subcontractor solicitation base and to offer consulting opportunities to all eligible Subcontractors. Consultants are encouraged to take positive steps to diversify and expand their subcontractor and supplier solicitation base and to offer opportunities to all eligible business firms.

*Failure to submit the required EOCP documentation indicated below shall result in a determination of the Consultant being non-responsive.*

II. **Nondiscrimination in Contracting Ordinance.** All Consultants doing business with the City, and their Subcontractors, must comply with requirements of the City’s *Nondiscrimination in Contracting Ordinance*, San Diego Municipal Code Sections 22.3501 through 22.3517.

A. Disclosure of Discrimination Complaints (Attachment AA). As part of its bid or proposal, Consultant shall provide to the City a list of all instances within the past ten (10) years where a complaint was filed or pending against Consultant in a legal or administrative proceeding alleging that Consultant discriminated against its employees, Subcontractors, vendors, or suppliers, and a description of the status or resolution of that complaint, including any remedial action taken.

- B. Contract Language. The following language shall be included in contracts for City projects between the Consultant and any Subcontractors, vendors, and suppliers:

Contractor shall not discriminate on the basis of race, gender, gender expression, gender identity, religion, national origin, ethnicity, sexual orientation, age, or disability in the solicitation, selection, hiring, or treatment of subcontractors, vendors, or suppliers. Consultant shall provide equal opportunity for Subcontractors to participate in opportunities. Consultant understands and agrees that violation of this clause shall be considered a material breach of the contract and may result in contract termination, debarment, or other sanctions.

- C. Contract Disclosure Requirements. Upon the City's request, Consultant agrees to provide to the City, within sixty (60) calendar days, a truthful and complete list of the names of all Subcontractors, vendors, and suppliers that Consultant has used in the past five (5) years on any of its contracts that were undertaken within County of San Diego, including the total dollar amount paid by Consultant for each subcontract or supply contract. Consultant further agrees to fully cooperate in any investigation conducted by the City pursuant to the City's Nondiscrimination in Contracting Ordinance, Municipal Code Sections 22.3501 through 22.3517. Consultant understands and agrees that violation of this clause shall be considered a material breach of the contract and may result in remedies being ordered against the Consultant up to and including contract termination, debarment and other sanctions.

**III. Equal Employment Opportunity Outreach Program.** Consultants shall comply with requirements of San Diego Municipal Code Sections 22.2701 through 22.2707. Consultants shall submit with their proposal a Work Force Report for approval by the Program Manager of the City of San Diego Equal Opportunity Contracting Program (EOCP).

- A. Nondiscrimination in Employment. Consultant shall not discriminate against any employee or applicant for employment on any basis prohibited by law. Contractor shall provide equal opportunity in all employment practices. Consultants shall ensure that their subcontractors comply with this program. Nothing in this Section shall be interpreted to hold a Consultant liable for any discriminatory practice of its subcontractors.
- B. Work Force Report. If based on a review of the Work Force Report (Attachment BB) submitted an EOCP staff Work Force Analysis determines there are under representations when compared to County Labor Force Availability data, then the Consultant will also be required to submit an Equal Employment Opportunity (EEO) Plan to the Program Manager of the City of San Diego Equal Opportunity Contracting Program (EOCP) for approval.
- C. Equal Employment Opportunity Plan. If an Equal Employment Opportunity Plan is required, the Program Manager of EOCP will provide a list of plan requirements to Consultant.

**IV. Small and Local Business Program Requirements.** The City has adopted a Small and Local Business Enterprise (SLBE) program for consultant contracts. SLBE program requirements for consultant contracts are set forth Council Policy 100-10.

- A. SLBE and ELBE Participation for Contracts Valued Over \$50,000:
1. For all consultant contracts, the City shall apply a maximum of an additional 12 points for SLBE or ELBE participation, to the proposer's subtotal maximum evaluation points..

Additional points will be awarded as follows to achieve the proposer's final maximum evaluation points :

- a. If the proposer achieves 20% participation, apply 5 points to the proposer's score; or
  - b. If the proposer achieves 25% participation, apply 10 points to the proposer's score; or
  - c. If the prime consultant is a SLBE or an ELBE, apply 12 points to the proposer's score.
- B. Subcontractor Participation List. The Subcontractor Participation List (Attachment CC) shall indicate the Name and Address, Scope of Services, Percent of Total Proposed Contract Amount, Certification Status and Where Certified for each proposed Subcontractor/Subconsultant.

#### V. **Maintaining Participation Levels.**

- i. Bid discounts and additional points are based on the Consultant's level of participation prior to the award of goods, services, or consultant contract. Consultants are required to achieve and maintain the SLBE or ELBE participation levels throughout the duration of the goods, services, or consultant contract.
- ii. If the City modifies the original specifications, the Consultant shall make reasonable efforts to maintain the SLBE or ELBE participation for which the bid discount or additional points were awarded. The City must approve in writing the reduction in SLBE or ELBE participation levels.
- iii. The Consultant shall notify and obtain written approval from the City in advance of any reduction in subcontract scope, termination, or substitution for a designated SLBE or ELBE subcontractor.
- iv. Consultant's failure to maintain SLBE or ELBE participation levels as specified in the goods, services, or consultant contract shall constitute a default and grounds for debarment under Chapter 2, Article 2, Division 8, of the San Diego Municipal Code.
- v. The remedies available to the City under Council Policy 100-10 are cumulative to all other rights and remedies available to the City.

#### VI. **Definitions.**

**Commercially Useful Function:** a Small Local Business Enterprise or Emerging Local Business Enterprise (SLBE/ELBE) performs a commercially useful function when it is responsible for execution of the work and is carrying out its responsibilities by actually performing, managing, and supervising the work involved. To perform a commercially useful function, the SLBE/ELBE shall also be responsible, with respect to materials and supplies used on the contract, for negotiating price, determining quantity and quality, ordering the material, and installing (where applicable) and paying for the material itself.

To determine whether an SLBE/ELBE is performing a commercially useful function, an evaluation will be performed of the amount of work subcontracted, normal industry practices, whether the amount the SLBE/ELBE firm is to be paid under the contract is commensurate with the work it is actually performing and the SLBE/ELBE credit claimed for its performance of the work, and other relevant factors. Specifically, a SLBE/ELBE does not perform a commercially useful function if its role is limited to that of an extra participant in a transaction, contract, or project through which funds are passed in order to obtain the appearance of meaningful and useful SLBE/ELBE participation, when in similar transactions in which SLBE-ELBE firms do not participate, there is no such role performed.

**Disadvantaged Business Enterprise (DBE):** a certified business that is (1) at least fifty-one (51%) owned by socially and economically Disadvantaged Individuals, or, in the case of a publicly owned

## EXHIBIT D

business at least fifty-one percent (51%) of the stock is owned by one or more socially and economically Disadvantaged Individuals; and (2) whose daily business operations are managed and directed by one or more socially and economically disadvantaged owners. Disadvantaged Individuals include Black Americans, Hispanic Americans, Asian Americans, and other minorities, or individual found to be disadvantaged by the Small Business Administration pursuant to Section 8 of the Small Business Reauthorization Act.

**Disabled Veteran Business Enterprise (DVBE):** a certified business that is (1) at least fifty-one percent (51%) owned by one or more disabled veterans; and (2) business operations must be managed and controlled by one or more disabled veterans. Disabled Veteran is a veteran of the U.S. military, naval, or air service; the veteran must have a service-connected disability or at least 10% or more; and the veteran must reside in California. The firm shall be certified by the State of California's Department of General Services, Office of Small and Minority Business.

**Emerging Business Enterprise (EBE):** a business whose gross annual receipts do not exceed the amount set by the City Manager, and which meets all other criteria set forth in the regulations implementing the City's Small and Local Business Preference Program. The City Manager shall review the threshold amount for EBEs on an annual basis, and adjust as necessary to reflect changes in the marketplace.

**Emerging Local Business Enterprise (ELBE):** a Local Business Enterprise that is also an Emerging Business Enterprise.

**Local Business Enterprise (LBE):** a firm having a Principal Place of Business and a Significant Employment Presence in San Diego County, California, that has been in operation for 12 consecutive months and a valid business tax certificate. This definition is subsumed within the definition of Small Local Business Enterprise.

**Minority Business Enterprise (MBE):** a certified business that is (1) at least fifty-one percent (51%) owned by one or more minority individuals, or, in the case of a publicly owned business at least fifty-one percent (51%) of the stock is owned by one or more minority individuals; and (2) whose daily business operations are managed and directed by one or more minorities owners. Minorities include the groups with the following ethnic origins: African, Asian Pacific, Asian Subcontinent, Hispanic, Native Alaskan, Native American, and Native Hawaiian.

**Other Business Enterprise (OBE):** any business which does not otherwise qualify as Minority, Woman, Disadvantaged or Disabled Veteran Business Enterprise.

**Principal Place of Business:** a location wherein a firm maintains a physical office and through which it obtains no less than fifty percent (50%) of its overall customers or sales dollars.

**Significant Employee Presence:** no less than twenty-five percent (25%) of a business's total number of employees are domiciled in San Diego County.

**Small Business Enterprise (SBE):** a business whose gross annual receipts do not exceed the amount set by the City Manager, and that meets all other criteria set forth in regulations implementing the City's Small and Local Business Preference Program. The City Manager shall review the threshold amount for SBEs on an annual basis, and adjust as necessary to reflect changes in the marketplace. A business certified as a DVBE by the State of California, and that has provided proof of such certification to the City Manager, shall be deemed to be an SBE.

**Small Local Business Enterprise (SLBE):** a Local Business Enterprise that is also a Small Business Enterprise.

**Women Business Enterprise (WBE):** a certified business that is (1) at least fifty-one percent (51 %) owned by a woman or women, or, in the case of a publicly owned business at least fifty-one percent (51%) of the stock is owned by one or more women; and (2) whose daily business operations are managed and directed by one or more women owners.

**VII. Certifications.**

The City accepts certifications of MBE, WBE, DBE or DVBE from the following certifying agencies:

Current certification by the State of California Department of Transportation (CALTRANS) as DBE.

Current MBE or WBE certification from the California Public Utilities Commission.

DVBE certification is received from the State of California's Department of General Services, Office of Small and Minority Business.

Current certification by the City of Los Angeles as DBE, WBE or MBE.

Current certification by the U.S. Small Business Association as SDB, WOSB, SDVOSB, or Hubzone.

Subcontractors' valid proof of certification status e.g., copy of MBE, WBE, DBE, or DVBE certification must be submitted with RFP. MBE, WBE, DBE, or DVBE certifications are listed for informational purposes only.

**VIII. List of Attachments.**

- AA. Disclosure of Discrimination Complaints**
- BB. Work Force Report**
- CC. Subcontractors List**

**DISCLOSURE OF DISCRIMINATION COMPLAINTS**

As part of its proposal, the Construction Management Professional must provide to the City a list of all instances within the past 10 years where a complaint was filed or pending against the Construction Management Professional in a legal or administrative proceeding alleging that Construction Management Professional discriminated against its employees, subcontractors, vendors or suppliers, and a description of the status or resolution of that complaint, including any remedial action taken.

CHECK ONE BOX ONLY.

- The undersigned certifies that within the past 10 years the Construction Management Professional has NOT been the subject of a complaint or pending action in a legal administrative proceeding alleging that Construction Management Professional discriminated against its employees, subcontractors, vendors or suppliers.
- The undersigned certifies that within the past 10 years the Construction Management Professional has been the subject of a complaint or pending action in a legal administrative proceeding alleging that Construction Management Professional discriminated against its employees, subcontractors, vendors or suppliers. A description of the status or resolution of that complaint, including any remedial action taken and the applicable dates is as follows:

DATE OF CLAIM	LOCATION	DESCRIPTION OF CLAIM	LITIGATION (Y/N)	STATUS	RESOLUTION/REMEDIAL ACTION TAKEN
3/2009	Florida	Age	Yes	Dismissed	None
9/2009	Pennsylvania	Age and Retaliation	Yes	Settled	Management Coaching
9/2009	Pennsylvania	Age and Retaliation	Yes	Settled	None
7/2010	Pennsylvania	Age and Retaliation	Yes	Settled	Procedure Change
3/2011	California	Free Speech	Yes	Dismissed	None
3/2011	Louisiana	Retaliation	Yes	Dismissed	None
6/2011	Illinois	Age	Yes	Settled	None
3/2012	Massachusetts	Gender and Retaliation	Yes	Settled	Management Coaching
3/2012	Ohio	Age	Yes	Settled	None
5/2012	Connecticut	Age, Disability and Wage	No	Settled	None
11/2012	District of Columbia	Race	No	Complaint Withdrawn	None
12/2012	California	Disability	No	Settled	None

**USE ADDITIONAL FORMS AS NECESSARY**

**DISCLOSURE OF DISCRIMINATION COMPLAINTS**

As part of its proposal, the Construction Management Professional must provide to the City a list of all instances within the past 10 years where a complaint was filed or pending against the Construction Management Professional in a legal or administrative proceeding alleging that Construction Management Professional discriminated against its employees, subcontractors, vendors or suppliers, and a description of the status or resolution of that complaint, including any remedial action taken.

CHECK ONE BOX ONLY.

- The undersigned certifies that within the past 10 years the Construction Management Professional has NOT been the subject of a complaint or pending action in a legal administrative proceeding alleging that Construction Management Professional discriminated against its employees, subcontractors, vendors or suppliers.
- The undersigned certifies that within the past 10 years the Construction Management Professional has been the subject of a complaint or pending action in a legal administrative proceeding alleging that Construction Management Professional discriminated against its employees, subcontractors, vendors or suppliers. A description of the status or resolution of that complaint, including any remedial action taken and the applicable dates is as follows:

DATE OF CLAIM	LOCATION	DESCRIPTION OF CLAIM	LITIGATION (Y/N)	STATUS	RESOLUTION/REMEDIAL ACTION TAKEN
4/2013	Florida	Discrimination	Yes	Settled	None
7/2013	California	Retaliation	Yes	Dismissed	None
9/2013	Maryland	Discrimination	Yes	Complaint Withdrawn	None
4/2014	New York	Age	No	Settled	None
4/2015	Colorado	Discrimination	No	Complaint Withdrawn	None
7/2015	Florida	Disability and Retaliation	Yes	Pending	Pending

Construction Management Professional Name Arcadis U.S., Inc.

Certified By Richard Farr Title Principal in Charge  
 Name  
  
 Signature Date February 1, 2018

**USE ADDITIONAL FORMS AS NECESSARY**



City of San Diego  
**EQUAL OPPORTUNITY CONTRACTING PROGRAM (EOCP)**  
 1200 Third Avenue • Suite 200 • San Diego, CA 92101  
 Phone: (619) 236-6000 • Fax: (619) 236-5904

**WORK FORCE REPORT**

**ADMINISTRATIVE**

The objective of the *Equal Employment Opportunity Outreach Program*, San Diego Municipal Code Sections 22.3501 through 22.3517, is to ensure that contractors doing business with the City, or receiving funds from the City, do not engage in unlawful discriminatory employment practices prohibited by State and Federal law. Such employment practices include, but are not limited to unlawful discrimination in the following: employment, promotion or upgrading, demotion or transfer, recruitment or recruitment advertising, layoff or termination, rate of pay or other forms of compensation, and selection for training, including apprenticeship. Contractors are required to provide a completed *Work Force Report (WFR)*.

**NO OTHER FORMS WILL BE ACCEPTED**

**CONTRACTOR IDENTIFICATION**

Type of Contractor:  Construction     Vendor/Supplier     Financial Institution     Lessee/Lessor  
 Consultant     Grant Recipient     Insurance Company     Other

Name of Company: Arcadis U.S., Inc.

AKA/DBA: \_\_\_\_\_

Address (Corporate Headquarters, where applicable): 630 Plaza Drive Suite 100  
 City Highlands Ranch    County Douglas    State Colorado    Zip 80129

Telephone Number: ( 720 ) 344-3500    FAX Number: ( 720 ) 344-3535

Name of Company CEO: Joachim Ebert

Address(es), phone and fax number(s) of company facilities located in San Diego County (if different from above):  
 Address: 9620 Chesapeake Drive, Suite 106  
 City San Diego    County San Diego    State California    Zip 92123

Telephone Number: (760) 535-8539    FAX Number: (858) 278-2771    Email: Richard.Farr@arcadis.com

Type of Business: Consultancy, engineering, construction management    Type of License: B199900317

The Company has appointed: Brian Kundert  
 as its Equal Employment Opportunity Officer (EEOO). The EEOO has been given authority to establish, disseminate, and enforce equal employment and affirmative action policies of this company. The EEOO may be contacted at:  
 Address: 630 Plaza Drive, Highlands Ranch, CO 80129  
 Telephone Number: (720) 344-3831    FAX Number: ( )    Email: brian.kundert@arcadis.com

- One San Diego County (or Most Local County) Work Force - Mandatory
- Branch Work Force \*
- Managing Office Work Force

Check the box above that applies to this WFR.

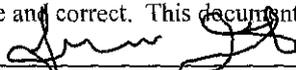
\*Submit a separate Work Force Report for all participating branches. Combine WFRs if more than one branch per county.

I, the undersigned representative of Arcadis U.S., Inc. (Firm Name)

San Diego, California hereby certify that information provided

(County) (State)

herein is true and correct. This document was executed on this 8 September, 2018.

  
 (Authorized Signature)

Summer Jouett  
 (Print Authorized Signature)

WORK FORCE REPORT – NAME OF FIRM: Arcadis U.S. Inc. DATE: 9/8/2018

OFFICE(S) or BRANCH(ES): Carlsbad and San Diego, CA COUNTY: San Diego

INSTRUCTIONS: For each occupational category, indicate number of males and females in every ethnic group. Total columns in row provided. Sum of all totals should be equal to your total work force. Include all those employed by your company on either a full or part-time basis. The following groups are to be included in ethnic categories listed in columns below:

- (1) Black, African-American
- (2) Hispanic, Latino, Mexican-American, Puerto Rican
- (3) Asian
- (4) American Indian, Eskimo
- (5) Filipino, Asian Pacific Islander
- (6) White, Caucasian
- (7) Other ethnicity; not falling into other groups

OCCUPATIONAL CATEGORY	(1) African-American		(2) Hispanic or Latino		(3) Asian		(4) American Indian		(5) Asian Pacific Islander		(6) Caucasian		(7) Other Ethnicities		
	(M)	(F)	(M)	(F)	(M)	(F)	(M)	(F)	(M)	(F)	(M)	(F)	(M)	(F)	
Management & Financial												14	1		
Professional		1		2	3							5	3		
A&E, Science, Computer															
Technical			1	1								1			
Sales															
Administrative Support													1		
Services															
Crafts															
Operative Workers			1												
Transportation															
Laborers*															

\*Construction laborers and other field employees are not to be included on this page

Totals Each Column		1	2	3	3							20	5		
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Grand Total All Employees 34

Indicate by Gender and Ethnicity the Number of Above Employees Who Are Disabled

Disabled															
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Non-Profit Organizations Only:

Board of Directors															
Volunteers															
Artists															

WORK FORCE REPORT -- NAME OF FIRM: Arcadis U.S. Inc. DATE: 9/8/2018

OFFICE(S) or BRANCH(ES): Los Angeles COUNTY: Los Angeles

INSTRUCTIONS: For each occupational category, indicate number of males and females in every ethnic group. Total columns in row provided. Sum of all totals should be equal to your total work force. Include all those employed by your company on either a full or part-time basis. The following groups are to be included in ethnic categories listed in columns below:

- (1) Black, African-American
- (2) Hispanic, Latino, Mexican-American, Puerto Rican
- (3) Asian
- (4) American Indian, Eskimo
- (5) Filipino, Asian Pacific Islander
- (6) White, Caucasian
- (7) Other ethnicity; not falling into other groups

OCCUPATIONAL CATEGORY	(1) African-American		(2) Hispanic or Latino		(3) Asian		(4) American Indian		(5) Asian Pacific Islander		(6) Caucasian		(7) Other Ethnicities	
	(M)	(F)	(M)	(F)	(M)	(F)	(M)	(F)	(M)	(F)	(M)	(F)	(M)	(F)
Management & Financial	1		2	2	2	2			1		17	3		
Professional	4		10	3	6	5					22	8	1	
A&E, Science, Computer														
Technical			2		1	1								
Sales														
Administrative Support						2						2		
Services														
Crafts														
Operative Workers														
Transportation														
Laborers*														

\*Construction laborers and other field employees are not to be included on this page

Totals Each Column	5		14	5	9	10			1		39	12	1	
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Grand Total All Employees

96

Indicate by Gender and Ethnicity the Number of Above Employees Who Are Disabled

Disabled	1		1											
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Non-Profit Organizations Only:

Board of Directors														
Volunteers														
Artists														

WORK FORCE REPORT – NAME OF FIRM: Arcadis U.S., Inc. DATE: 9/8/2018

OFFICE(S) or BRANCH(ES): Irvine, CA COUNTY: Orange

INSTRUCTIONS: For each occupational category, indicate number of males and females in every ethnic group. Total columns in row provided. Sum of all totals should be equal to your total work force. Include all those employed by your company on either a full or part-time basis. The following groups are to be included in ethnic categories listed in columns below:

- (1) Black, African-American
- (2) Hispanic, Latino, Mexican-American, Puerto Rican
- (3) Asian
- (4) American Indian, Eskimo
- (5) Filipino, Asian Pacific Islander
- (6) White, Caucasian
- (7) Other ethnicity; not falling into other groups

OCCUPATIONAL CATEGORY	(1) African-American		(2) Hispanic or Latino		(3) Asian		(4) American Indian		(5) Asian Pacific Islander		(6) Caucasian		(7) Other Ethnicities	
	(M)	(F)	(M)	(F)	(M)	(F)	(M)	(F)	(M)	(F)	(M)	(F)	(M)	(F)
Management & Financial		1	1	1	2							20		
Professional	1	1	5	4	5	5						33	12	1
A&E, Science, Computer														
Technical			8	1								4	1	
Sales														
Administrative Support				2									3	
Services														
Crafts														
Operative Workers														
Transportation														
Laborers*												1		

\*Construction laborers and other field employees are not to be included on this page

Totals Each Column	1	2	14	8	7	5						58	16	1
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Grand Total All Employees 112

Indicate by Gender and Ethnicity the Number of Above Employees Who Are Disabled

Disabled	1				1							5		1
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Non-Profit Organizations Only:

Board of Directors														
Volunteers														
Artists														

WORK FORCE REPORT – NAME OF FIRM: Arcadis U.S., Inc. DATE: 9/8/2018

OFFICE(S) or BRANCH(ES): Phoenix, AZ COUNTY: Maricopa

INSTRUCTIONS: For each occupational category, indicate number of males and females in every ethnic group. Total columns in row provided. Sum of all totals should be equal to your total work force. Include all those employed by your company on either a full or part-time basis. The following groups are to be included in ethnic categories listed in columns below:

- (1) Black, African-American
- (2) Hispanic, Latino, Mexican-American, Puerto Rican
- (3) Asian
- (4) American Indian, Eskimo
- (5) Filipino, Asian Pacific Islander
- (6) White, Caucasian
- (7) Other ethnicity; not falling into other groups

OCCUPATIONAL CATEGORY	(1) African-American		(2) Hispanic or Latino		(3) Asian		(4) American Indian		(5) Asian Pacific Islander		(6) Caucasian		(7) Other Ethnicities	
	(M)	(F)	(M)	(F)	(M)	(F)	(M)	(F)	(M)	(F)	(M)	(F)	(M)	(F)
Management & Financial			2								18	4		
Professional	1		2			5	2			2	27	15	2	
A&E, Science, Computer														
Technical											4			
Sales														
Administrative Support				1									3	
Services														
Crafts											1			
Operative Workers														
Transportation														
Laborers*											1			

\*Construction laborers and other field employees are not to be included on this page

Totals Each Column	1		4	1	1	5	2			2	51	22	2	
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Grand Total All Employees 90

Indicate by Gender and Ethnicity the Number of Above Employees Who Are Disabled

Disabled											5			
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Non-Profit Organizations Only:

Board of Directors														
Volunteers														
Artists														

## SUBCONTRACTOR PARTICIPATION LIST

This list shall include the name and complete address of all Subcontractors who qualify as SLBEs or ELBEs. Consultants must also list participation by any MBE, WBE, DBE, DBVE and OBE firms. However, no additional points will be awarded for participation by these firms, except that DVBEs that are certified by the City as local businesses shall be counted as SLBEs.

Subcontractors shall be used in the percentages listed. **NOTE:** If percentages are listed as a range, the **minimum number identified** in the range will be used to calculate overall subcontractor participation.

No changes to this Participation List will be allowed without prior written City approval. The Consultant understands and agrees that violation of this clause shall be considered a material breach of the contract and may result in contract termination, debarment, or other sanctions.

NAME AND ADDRESS SUBCONTRACTORS	SCOPE OF SERVICES	PERCENT OF CONTRACT	SLBE/ELBE (MBE/ WBE/DBE/ DVBE/OBE*)	WHERE CERTIFIED**
AB Engineering Inc PO Box 9145 Rancho Santa Fe, 92067	Scheduling	0.5%	OBE	N/A
Alyson Consulting 9968 Hibert Street, Suite 109 San Diego, CA 92131	Field Surveying, Land Surveying	0.5%	ELBE	City of San Diego
Balboa Engineering, Inc. 14204 Caminito Lazanja, San Diego, CA 92127	Constructibility Review, Estimating	1%	SLBE	City of San Diego
Blue Lake Civil 7746 Blue Lake Dr. San Diego, CA 92119	Resident Engineer/Inspector for Civil; Constructibility Review, Estimating	2.5%	SLBE, SB, DBE	City of San Diego / DGS California / CUCP - Caltrans
Civico CM 1 Creekside Dr. Suite 200 San Marcos, CA 92078	Constructability Review, Scheduling, Document Control, Claims Management, Resident Engineer/Inspector for Civil	2%	ELBE	City of San Diego
Ghirardelli Associates, Inc. 9421 Irvine Blvd., Suite 150, Irvine, CA 92618	Resident Engineer/Inspector for Civil	5%	OBE	N/A
Infrastructure Engineering Corporation 14271 Danielson Street, Poway, CA 92064	Resident Engineer/Inspector for Civil; Change Order and Claims Management, Construction Closeout	9.5%	OBE	N/A
KCM GROUP 1940 Garnet Ave., Ste. 300, San Diego, CA 92109	Resident Engineer/Inspector for Major Structures	2.5%	SLBE	City of San Diego
Kleinfelder Construction Services, Inc. 5761 Copley Drive, Suite 100, San Diego, CA 92111	Resident Engineer/Inspector for Civil and Bridges, Change Order & Claims Management	6.5%	OBE	N/A
KRD Management Consulting, LLC 8880 Rio San Diego Drive PMB 840 San Diego, CA 92108	Specialties (construction closeout, operations & maintenance manuals)	0.5%	ELBE	City of San Diego
La Salle Solutions, LLC 900 F Street Ste. 128 San Diego, CA 92101	Document Control, Controls & Scheduling, Resident Engineer/Inspector for Civil and Bridges	1%	SLBE	City of San Diego

### List of Abbreviations:

Small Local Business Enterprise	SLBE
Emerging Local Business Enterprise	ELBE
Certified Minority Business Enterprise	MBE*
Certified Woman Business Enterprise	WBE*
Certified Disadvantaged Business Enterprise	DBE*
Certified Disabled Veteran Business Enterprise	DVBE*
Other Business Enterprise	OBE*

\* Listed for informational purposes only.

\*\* Consultant shall indicate if Subcontractor is certified by one of the agencies listed in Section VII of the Equal Opportunity Contracting Program (EOCP) Consultant Requirements

## SUBCONTRACTOR PARTICIPATION LIST

This list shall include the name and complete address of all Subcontractors who qualify as SLBEs or ELBEs. Consultants must also list participation by any MBE, WBE, DBE, DBVE and OBE firms. However, no additional points will be awarded for participation by these firms, except that DVBEs that are certified by the City as local businesses shall be counted as SLBEs.

Subcontractors shall be used in the percentages listed. **NOTE:** If percentages are listed as a range, the **minimum number identified** in the range will be used to calculate overall subcontractor participation.

No changes to this Participation List will be allowed without prior written City approval. The Consultant understands and agrees that violation of this clause shall be considered a material breach of the contract and may result in contract termination, debarment, or other sanctions.

NAME AND ADDRESS SUBCONTRACTORS	SCOPE OF SERVICES	PERCENT OF CONTRACT	SLBE/ELBE (MBE/ WBE/DBE/ DVBE/OBE*)	WHERE CERTIFIED**
Ninyo & Moore Geotechnical & Env. Sciences Consultants 5710 Ruffin Road, San Diego, CA 92123	Specialties, Soils and Materials Testing; Environmental Coordination	1%	MBE	CPUC
NV5, Inc. 15092 Ave of Science, Suite 200, San Diego, CA 92128	Resident Engineer/Inspector for Civil, Mechanical, Bridges, SWPPP	1.5%	OBE	N/A
Relly Construction Management, Inc. 3585 Prince Street, Escondido, CA 92025	Resident Engineer/Inspector for Civil, SWPPP	1%	ELBE	City of San Diego
Rockwell Construction Services, LLC 31480 Justin Place, Valley Center, CA 92082	Resident Engineer/Inspector for Electrical and Instrumentation	1%	ELBE	City of San Diego
Schneider CM, Inc. 7459 Circle Sequoia Carlsbad, CA 92009 619-905-5522	Resident Engineer/Inspector for Civil & Major Structures, Controls and Scheduling; Estimating	7.0%	ELBE, SB	City of San Diego / DGS
SCST, Inc. 6280 Riverdale Street, San Diego, CA 92120	Resident Engineer/Inspector for Civil; Special Inspection & Testing	3.5%	SLBE / DVBE	City of San Diego / State of California
Visual Concepts Lighting INC 4655 Ruffner St. Suite 220, San Diego, CA. 92111	Resident Engineer/Inspector for Electrical, Specialties	0.5%	ELBE, MBE, DBE	City of San Diego / State of California
West Coast Civil, Inc. 10650 Treana Street, Suite 104, San Diego, Ca 92131	Resident Engineer/Inspector for Civil, SWPPP, Estimating	2%	ELBE/MBE	City of San Diego / California DOT
WSP USA Inc. 401 B Street, Suite 1650, San Diego, CA 92101	Resident Engineer/Inspector for Civil	1%	OBE	N/A

List of Abbreviations:

<b>Small Local Business Enterprise</b>	<b>SLBE</b>
<b>Emerging Local Business Enterprise</b>	<b>ELBE</b>
<b>Certified Minority Business Enterprise</b>	<b>MBE*</b>
<b>Certified Woman Business Enterprise</b>	<b>WBE*</b>
<b>Certified Disadvantaged Business Enterprise</b>	<b>DBE*</b>
<b>Certified Disabled Veteran Business Enterprise</b>	<b>DVBE*</b>
<b>Other Business Enterprise</b>	<b>OBE*</b>

\* Listed for informational purposes only.

\*\* Consultant shall indicate if Subcontractor is certified by one of the agencies listed in Section VII of the Equal Opportunity Contracting Program (EOCP) Consultant Requirements

DISCLOSURE DETERMINATION FOR CONSULTANT

\*Must be signed by department director, agency president or other individual authorized by the appropriate conflict of interest code regarding consultants.

- 1. Department / Board / Commission / Agency Name: Public Works Department
2. Name of Specific Consultant & Company: Arcadis U.S., Inc.
3. Address, City, State, ZIP: 9620 Chesapeake Drive, Suite 106 San Diego, CA 92123
4. Project Title (as shown on 1472, "Request for Council Action"): As-Needed Construction Management Services Contract H186997
5. Consultant Duties for Project: Construction Administration & Management Inspection, Controls & Scheduling Engineering Support Special Inspections

6. Disclosure Determination [select applicable disclosure requirement]:

[ ] Consultant will not be "making a governmental decision" or "serving in a staff capacity." No disclosure required.

- or -

[x] Consultant will be "making a governmental decision" or "serving in a staff capacity." Consultant is required to file a Statement of Economic Interests with the City Clerk of the City of San Diego in a timely manner as required by law. [Select consultant's disclosure category.]

[x] Full: Disclosure is required pursuant to the broadest disclosure category in the appropriate Conflict of Interest Code.

- or -

[ ] Limited: Disclosure is required to a limited extent. [List the specific economic interests the consultant is required to disclose.]

By: [Signature] [Date] 9/10/18
[Luis-Schaaf, Deputy Director]\* [Date]

Once completed, with all questions answered and an authorized signature affixed, please forward the original form to the City Clerk's Office, MS 2A. Keep a copy with the contract.

**CITY OF SAN DIEGO CONSULTANT PERFORMANCE EVALUATION**

The purpose of this form is to evaluate the consultant's performance and will be retained by Public Works Contracts for five years to provide historical data to City staff when selecting consultants.

**Section I PROJECT INFORMATION**

PROJECT DATA	CONSULTANT DATA
1a. Project (title, location):  1b. Brief Description:  1c. Contract Amount: \$ WBS/IO:	2a. Name, address, phone & email of Consultant:  2b. Consultant's Project Manager:  Phone: (        ) Email:
CITY DEPARTMENT RESPONSIBLE	
3a. Department (include Division):  Deputy Director:	3b. Project Manager (name, address, phone & email address):  Phone: (        ) Email:

**Section II SPECIFIC RATINGS**

PERFORMANCE EVALUATION	AGREEMENT	SATISFACTORY	UN-SATISFACTORY	N/A
<b>1. Quality of Report, Study, Plans, Specifications, etc. [Deliverables] of Scope as noted:</b>				
• Deliverables submitted were complete in all respects.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
• All comments and review requests were adequately incorporated into Deliverables.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
• The Deliverables were properly formatted and well-coordinated.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
• Writing style/presentation and terminology was clear and straightforward with adequate backup provided.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>2. Ability to adhere to contract schedule, budget, and overall timely responses as noted:</b>				
• Deliverables prepared in accordance with the agreed upon schedule(s).	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
• Consultant alerted the City to possible schedule problems well in advance of delays.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
• Consultant suggested solutions there were cost effective, appropriate and were provided in a timely manner.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
• The Consultant provided responses to RFI's/emails/request for proposals, etc. in a timely manner.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>3. Ability to manage project team, Subconsultants, and coordinate with City staff as noted:</b>				
• The Consultant was reasonable and fair during negotiations of the Agreement and/or on Task Orders.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
• The Consultant followed direction and chain of responsibility.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
• The Consultant reviewed and analyzed Subconsultant Deliverables and oversaw their work in an appropriate manner.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
• The Consultant provided adequate support/attendance during meetings.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

**Section II**

**SPECIFIC RATINGS Continued**

PERFORMANCE EVALUATION	POOR	UNSATISFACTORY	SATISFACTORY	EXCELLENT
<b>4. Ability to manage responsibilities in the regulatory/approval process as noted:</b>				
• The Consultant researched and adhered to the necessary Federal/State/City code/regulations & requirements needed for the Deliverable.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
• The Consultant advise the City the necessary regulatory restrictions that needed to be adhered to.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>5. Quality of Construction/Design Support as noted:</b>				
• The drawings/plans reflected existing conditions accurately.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
• The Consultant provided direction/support to the Resident Engineer and work cooperatively with them.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
• The Consultant provide adequate support for As-Built drawings.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
• Change orders due to design deficiencies were kept to a minimum.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

**Section III**

**SUPPLEMENTAL INFORMATION**

(Please ensure to attach additional documentation as needed.)

(Supporting documentation attached: Yes  No )

**Section IV**

**FINAL RATING**

OVERALL RATING	Excellent	Satisfactory	Unsatisfactory
Consultant Rating	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

**ADDITIONAL SIGNATURES**

5a. Project Manager \_\_\_\_\_  
 Name Signature Date

5b. Deputy Director \_\_\_\_\_  
 Name Signature Date

5c. Provided to Consultant \_\_\_\_\_  
 Name of Recipient Signature Date Provided

Consultant Concurrence\*: Yes  No   
 \*Note: Consultant has the right to appeal the contents of this evaluation. Please refer to SDMC 22.0811(a) for more details.

**City of San Diego  
CONTRACTOR STANDARDS  
Pledge of Compliance**

The City of San Diego has adopted a Contractor Standards Ordinance (CSO) codified in section 22.3004 of the San Diego Municipal Code (SDMC). The City of San Diego uses the criteria set forth in the CSO to determine whether a bidder or proposer has the capacity to fully perform the contract requirements and the business integrity to justify the award of public funds. This completed Contractor Standards Pledge of Compliance (Pledge of Compliance) signed under penalty of perjury must be submitted with each bid and proposal. If an informal solicitation process is used, the bidder must submit this completed Pledge of Compliance to the City prior to execution of the contract. All responses must be typewritten or printed in ink. If an explanation is requested or additional space is required, Respondents must provide responses on Attachment "A" to the Pledge of Compliance and sign each page. Failure to submit a signed and completed Pledge of Compliance may render the bid or proposal non-responsive. In the case of an informal solicitation, the contract will not be awarded unless a signed and completed Pledge of Compliance is submitted. A submitted Pledge of Compliance is a public record and information contained within will be available for public review except to the extent that such information is exempt from disclosure pursuant to applicable law.

**A. BID/PROPOSER/SOLICITATION TITLE:**

Three As-Needed Construction Management Services Contracts for the Public Works Department

Contract Numbers: H186997, H186998 & H186999

**B. BIDDER PROPOSER INFORMATION**

Arcadis U.S., Inc.

<u>Legal Name</u>	<u>DBA</u>
<u>9620 Chesapeake Drive, Suite 106, San Diego, CA 92123</u>	

<u>Street Address</u>	<u>City</u>	<u>State</u>	<u>Zip</u>
<u>Richard Farr, Principal-in-Charge &amp; Project Manager</u>	<u>Tel: 760-535-8539</u>	<u>Fax: 858-278-2771</u>	

<u>Contact Person, Title</u>	<u>Phone</u>	<u>Fax</u>	
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Provide the name, identity, and precise nature of the interest\* of all persons who are directly or indirectly involved\*\* in this proposed transaction (SDMC § 21.0103). Use additional pages if necessary.

\* The precise nature of the interest includes:

- the percentage ownership interest in a party to the transaction,
- the percentage ownership interest in any firm, corporation, or partnership that will receive funds from the transaction,
- the value of any financial interest in the transaction,
- any contingent interest in the transaction and the value of such interest should the contingency be satisfied, and
- any philanthropic, scientific, artistic, or property interest in the transaction.

\*\* Directly or indirectly involved means pursuing the transaction by:

- communicating or negotiating with City officers or employees,
- submitting or preparing applications, bids, proposals or other documents for purposes of contracting with the City, or
- directing or supervising the actions of persons engaged in the above activity.

Richard Farr	Principal-in-Charge / Project Manager
Name Escondido, CA	Title/Position Arcadis U.S. Inc.
City and State of Residence	Employer (if different than Bidder/Proposer)
Zero percentage ownership interest, zero financial interest, zero contingent interest, zero Interest in the transaction philanthropic, scientific, artistic, or property interest.	

Arthur Serata	Contract Administrator
Name San Marcos, CA	Title/Position Arcadis U.S., Inc.
City and State of Residence	Employer (if different than Bidder/Proposer)
Zero percentage ownership interest, zero financial interest, zero contingent interest, zero Interest in the transaction philanthropic, scientific, artistic, or property interest.	

Name	Title/Position
City and State of Residence	Employer (if different than Bidder/Proposer)
Interest in the transaction	

Name	Title/Position
City and State of Residence	Employer (if different than Bidder/Proposer)
Interest in the transaction	

Name	Title/Position
City and State of Residence	Employer (if different than Bidder/Proposer)
Interest in the transaction	

Name	Title/Position
City and State of Residence	Employer (if different than Bidder/Proposer)
Interest in the transaction	

Name	Title/Position
City and State of Residence	Employer (if different than Bidder/Proposer)
Interest in the transaction	

Use Attachment "A" if additional pages are necessary.

**C. OWNERSHIP AND NAME CHANGES:**

1. In the past five (5) years, has your firm changed its name?

Yes  No

If **Yes**, use Attachment "A" to list all prior legal and DBA names, addresses, and dates each firm name was used. Explain the specific reasons for each name change.

2. In the past five (5) years, has a firm owner, partner, or officer operated a similar business?

Yes  No

If **Yes**, use Attachment "A" to list names and addresses of all businesses and the person who operated the business. Include information about a similar business only if an owner, partner, or officer of your firm holds or has held a similar position in another firm.

**D. BUSINESS ORGANIZATION/STRUCTURE:**

Indicate the organizational structure of your firm. Fill in only one section on this page. Use Attachment "A" if more space is required.

**Corporation**

Date incorporated: 10 /09 /1997 State of incorporation: Delaware

List corporation's current officers:

~~President:~~ CEO/COO: Joachim J. Ebert  
~~Vice Pres.:~~ Water Business Line President: John McCarthy  
~~Secretary:~~ Chief Legal Officer: Aren Fairchild  
~~Treasurer:~~ Chief Financial Officer: Darren English

Is your firm a publicly traded corporation?  **Yes**  **No**

If **Yes**, name those who own ten percent (10%) or more of the corporation's stocks:

See Attachment A  
 \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_

**Limited Liability Company**

Date formed: \_\_\_\_\_ / \_\_\_\_\_ / \_\_\_\_\_ State of formation: \_\_\_\_\_

List names of members who own ten percent (10%) or more of the company:

\_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_

Partnership

Date formed: \_\_\_\_/\_\_\_\_/\_\_\_\_

State of formation: \_\_\_\_\_

List names of all firm partners:

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Sole Proprietorship Date started: \_\_\_\_/\_\_\_\_/\_\_\_\_

List all firms you have been an owner, partner or officer with during the past five (5) years. Do not include ownership of stock in a publicly traded company:

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Joint Venture Date formed: \_\_\_\_/\_\_\_\_/\_\_\_\_

List each firm in the joint venture and its percentage of ownership:

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

**Note:** To be responsive, each member of a Joint Venture must complete a separate Pledge of Compliance.

**E. FINANCIAL RESOURCES AND RESPONSIBILITY:**

1. Is your firm preparing to be sold, in the process of being sold, or in negotiations to be sold?  
 Yes  No

If Yes, use Attachment "A" to explain the circumstances, including the buyer's name and principal contact information.

2. In the past five (5) years, has your firm been denied bonding?  
 Yes  No

If Yes, use Attachment "A" to explain specific circumstances; include bonding company name.

3. In the past five (5) years, has a bonding company made any payments to satisfy claims made against a bond issued on your firm's behalf or a firm where you were the principal?

Yes  No

If Yes, use Attachment "A" to explain specific circumstances.

- 4. In the past five (5) years, has any insurance carrier, for any form of insurance, refused to renew the insurance policy for your firm?

Yes  No

If Yes, use Attachment "A" to explain specific circumstances.

- 5. Within the last five (5) years, has your firm filed a voluntary petition in bankruptcy, been adjudicated bankrupt, or made a general assignment for the benefit of creditors?

Yes  No

If Yes, use Attachment "A" to explain specific circumstances.

- 6. Please provide the name of your principal financial institution for financial reference. By submitting a response to this Solicitation Contractor authorizes a release of credit information for verification of financial responsibility.

Name of Bank: Bank of America Merrill Lynch

Point of Contact: Matthew Pratt, Treasury F&S Advisor

Address: dedicatedglobalservice@bankofamerica.com

Phone Number: 888.715.1000 ext. 83853

- 7. By submitting a response to a City solicitation, Contractor certifies that he or she has sufficient operating capital and/or financial reserves to properly fund the requirements identified in the solicitation. At City's request, Contractor will promptly provide to City a copy of Contractor's most recent balance sheet and/or other necessary financial statements to substantiate financial ability to perform.

**F. PERFORMANCE HISTORY:**

- 1. In the past five (5) years, has your firm been found civilly liable, either in a court of law or pursuant to the terms of a settlement agreement, for defaulting or breaching a contract with a government agency?

Yes  No \*Please see Attachment "A" for explanation

If Yes, use Attachment "A" to explain specific circumstances.

- 2. In the past five (5) years, has a public entity terminated your firm's contract for cause prior to contract completion?

Yes  No

If Yes, use Attachment "A" to explain specific circumstances and provide principal contact information.

- 3. In the past five (5) years, has your firm entered into any settlement agreement for any lawsuit that alleged contract default, breach of contract, or fraud with or against a public entity?

Yes  No

If Yes, use Attachment "A" to explain specific circumstances.

4. Is your firm currently involved in any lawsuit with a government agency in which it is alleged that your firm has defaulted on a contract, breached a contract, or committed fraud?  
 Yes       No

If Yes, use Attachment "A" to explain specific circumstances.

5. In the past five (5) years, has your firm, or any firm with which any of your firm's owners, partners, or officers is or was associated, been debarred, disqualified, removed, or otherwise prevented from bidding on or completing any government or public agency contract for any reason?  
 Yes       No

If Yes, use Attachment "A" to explain specific circumstances.

6. In the past five (5) years, has your firm received a notice to cure or a notice of default on a contract with any public agency?  
 Yes       No

If Yes, use Attachment "A" to explain specific circumstances and how the matter resolved.

7. Performance References:

Please provide a minimum of three (3) references familiar with work performed by your firm which was of a similar size and nature to the subject solicitation within the last five (5) years.

Company Name: City of San Diego

Contact Name and Phone Number: Myrna Dayton      619.980.9837

Contact Email: mdayton@sandiego.gov

Address: 202 C Street, San Diego, CA 92101

Contract Date: Ongoing

Contract Amount: \$92 million On Call

Requirements of Contract: On-call construction management support for various highway, landscaping, & utility projects.

Company Name: City of Escondido

Contact Name and Phone Number: Randy Manns      760.839.6290 ext. 7031

Contact Email: rmanns@escondido.org

Address: 1521 South Hale Avenue, Escondido, CA 92029

Contract Date: Completed June 2018

Contract Amount: \$11 million

Requirements of Contract: Construction phase services of an operating 18 MGD wastewater treatment plant.

Company Name: San Diego Unified Port District

Contact Name and Phone Number: Ernie Medina 619.686.7229

Contact Email: emedina@portofsandiego.org

Address: 3165 Pacific Highway, San Diego, CA 92101 / Mailing address: PO Box 120488,

Contract Date: 2009 to present San Diego, CA 92112-0488

Contract Amount: \$4.4 million in fees

Requirements of Contract: On-call engineering & construction & project management services

**G. COMPLIANCE:**

1. In the past five (5) years, has your firm or any firm owner, partner, officer, executive, or manager been criminally penalized or found civilly liable, either in a court of law or pursuant to the terms of a settlement agreement, for violating any federal, state, or local law in performance of a contract, including but not limited to, laws regarding health and safety, labor and employment, permitting, and licensing laws?

Yes  No

If **Yes**, use Attachment "A" to explain specific circumstances surrounding each instance. Include the name of the entity involved, the specific infraction(s) or violation(s), dates of instances, and outcome with current status.

2. In the past five (5) years, has your firm been determined to be non-responsible by a public entity?

Yes  No

If **Yes**, use Attachment "A" to explain specific circumstances of each instance. Include the name of the entity involved, the specific infraction, dates, and outcome.

**H. BUSINESS INTEGRITY:**

1. In the past five (5) years, has your firm been convicted of or found liable in a civil suit for making a false claim or material misrepresentation to a private or public entity?

Yes  No

If **Yes**, use Attachment "A" to explain specific circumstances of each instance. Include the entity involved, specific violation(s), dates, outcome and current status.

2. In the past five (5) years, has your firm or any of its executives, management personnel, or owners been convicted of a crime, including misdemeanors, or been found liable in a civil suit involving the bidding, awarding, or performance of a government contract?

Yes  No

If **Yes**, use Attachment "A" to explain specific circumstances of each instance; include the entity involved, specific infraction(s), dates, outcome and current status.

3. In the past five (5) years, has your firm or any of its executives, management personnel, or owners been convicted of a federal, state, or local crime of fraud, theft, or any other act of dishonesty?

Yes  No

If **Yes**, use Attachment "A" to explain specific circumstances of each instance; include the entity involved, specific infraction(s), dates, outcome and current status.

**I. WAGE COMPLIANCE:**

In the past five (5) years, has your firm been required to pay back wages or penalties for failure to comply with the federal, state or local prevailing, minimum, or living wage laws?

Yes       No

If **Yes**, use Attachment "A" to explain the specific circumstances of each instance. Include the entity involved, the specific infraction(s), dates, outcome, and current status.

**J. STATEMENT OF SUBCONTRACTORS:**

Please provide the names and information for all subcontractors used in the performance of the proposed contract, and what portion of work will be assigned to each subcontractor. Subcontractors may not be substituted without the written consent of the City. Use Attachment "A" if additional pages are necessary. If no subcontractors will be used, please check here  Not Applicable.

Please see Attachment "A" for Item J, Statement of Subcontractors.

Company Name: \_\_\_\_\_

Contact Name and Phone Number: \_\_\_\_\_

Contact Email: \_\_\_\_\_

Address: \_\_\_\_\_

Contract Date: \_\_\_\_\_

Sub-Contract Dollar Amount: \_\_\_\_\_

Requirements of Contract: \_\_\_\_\_

What portion of work will be assigned to this subcontractor: \_\_\_\_\_

Is the Subcontractor a certified SLBE, ELBE, MBE, DBE, DVBE, or OBE? (Check One) Yes  No

If **Yes**, Contractor must provide valid proof of certification with the response to the bid or proposal.

**K. STATEMENT OF AVAILABLE EQUIPMENT:**

List all necessary equipment to complete the work specified using Attachment "A". In instances where the required equipment is not owned by the Contractor, Contractor shall explain how the equipment will be made available before the commencement of work. The City of San Diego reserves the right to reject any response when, in its opinion, the Contractor has not demonstrated he or she will be properly equipped to perform the work in an efficient, effective manner for the duration of the contract period.

If no equipment is necessary to complete the work specified, please check here  Not Applicable.

L. TYPE OF SUBMISSION: This document is submitted as:

Pledge of Compliance Initial submission.

OR

Update to prior Pledge of Compliance dated 02 / 01 / 2018

**Complete all questions and sign below.**

Under penalty of perjury under the laws of the State of California, I certify that I have read and understand the questions contained in this Pledge of Compliance, that I am responsible for completeness and accuracy of the responses contained herein, and that all information provided is true, full and complete to the best of my knowledge and belief. I agree to provide written notice to the Purchasing Agent within five (5) business days if, at any time, I learn that any portion of this Pledge of Compliance requires an updated response. Failure to timely provide the Purchasing Agent with written notice is grounds for Contract termination.

I, on behalf of the firm, further certify that I and my firm will comply with the following provisions of SDMC section 22.3004:

(a) I and my firm will comply with all applicable local, State and Federal laws, including health and safety, labor and employment, and licensing laws that affect the employees, worksite or performance of the contract.

(b) I and my firm will notify the Purchasing Agent in writing within fifteen (15) calendar days of receiving notice that a government agency has begun an investigation of me or my firm that may result in a finding that I or my firm is or was not in compliance with laws stated in paragraph (a).

(c) I and my firm will notify the Purchasing Agent in writing within fifteen (15) calendar days of a finding by a government agency or court of competent jurisdiction of a violation by the Contractor of laws stated in paragraph (a).

(d) I and my firm will notify the Purchasing Agent in writing within fifteen (15) calendar days of becoming aware of an investigation or finding by a government agency or court of competent jurisdiction of a violation by a subcontractor of laws stated in paragraph (a).

(e) I and my firm will cooperate fully with the City during any investigation and agree to respond to a request for information within ten (10) working days.

**Failure to sign and submit this form with the bid/proposal shall make the bid/proposal non-responsive. In the case of an informal solicitation, the contract will not be awarded unless a signed and completed Pledge of Compliance is submitted.**

Richard Farr, Principal-in-Charge  
Name and Title



Signature

9/11/2018

Date

City of San Diego  
CONTRACTOR STANDARDS  
Pledge of Compliance Attachment "A"

J. STATEMENT OF SUBCONTRACTORS

Company Name: AB Engineering, Inc.

Contact Name and Phone Number: Ibrahim Barhoumi, (858) 366-3758

Contact Email: abe@a-b-engineering.com

Address: PO Box 9145, Rancho Santa Fe, CA 92067

Contract Date: October 2019

Sub-Contract Dollar Amount: \$75,000.00

Requirements of Contract: Scheduling

What portion of work will be assigned to this subcontractor: 0.5%

Is the Subcontractor a certified SLBE, ELBE, MBE, DBE, DVBE, or OBE (Check One) Yes  No

If Yes, Contractor must provide valid proof of certification with response to the bid or proposal.

Company Name: Alyson Consulting

Contact Name and Phone Number: Jaime A. Taynor, (619) 851-3331

Contact Email: jaime@alysoncorp.com

Address: 9968 Hibert Street, Suite 109, San Diego, CA 92131

Contract Date: October 2019

Sub-Contract Dollar Amount: \$75,000.00

Requirements of Contract: Field Surveying; Land Surveying

What portion of work will be assigned to this subcontractor: 0.5%

Is the Subcontractor a certified SLBE, ELBE, MBE, DBE, DVBE, or OBE? (Check One) Yes  No

If Yes, Contractor must provide valid proof of certification with response to the bid or proposal.

Company Name: Balboa Engineering, Inc.  
Contact Name and Phone Number: Matt Dorman, (858) 200-5044  
Contact Email: matt@balboaengineering.com  
Address: 14204 Caminito Lazanja, San Diego, CA 92127  
Contract Date: October 2019  
Sub-Contract Dollar Amount: \$150,000.00  
Requirements of Contract: Constructability Review; Estimating  
What portion of work will be assigned to this subcontractor: 1%

Is the Subcontractor a certified SLBE, ELBE, MBE, DBE, DVBE, or OBE? (Check One) Yes  No

If Yes, Contractor must provide valid proof of certification with response to the bid or proposal.

Company Name: Blue Lake Civil  
Contact Name and Phone Number: Maggie Witt, (857) 253-8684  
Contact Email: Maggie.witt@bluelakecivil.com  
Address: 7746 Blue Lake Drive, San Diego, CA 92119  
Contract Date: October 2019  
Sub-Contract Dollar Amount: \$375,000.00  
Requirements of Contract: Resident Engineer/Inspector for Civil; Constructability Review;  
Estimating  
What portion of work will be assigned to this subcontractor: 2.5%

Is the Subcontractor a certified SLBE, ELBE, MBE, DBE, DVBE, or OBE? (Check One) Yes  No

If Yes, Contractor must provide valid proof of certification with response to the bid or proposal.

Company Name: Civic CM

Contact Name and Phone Number: Tyler Chamblin, (619) 890-3642

Contact Email: tchamblin@civic-cm.com

Address: 1 Creekside Drive, Suite 200, San Marcos, CA 92078

Contract Date: October 2019

Sub-Contract Dollar Amount: \$300,000.00

Requirements of Contract: Constructability Review; Scheduling; Document Control; Claims Management; Resident Engineering/Inspection for Civil

What portion of work will be assigned to this subcontractor: 2%

Is the Subcontractor a certified SLBE, ELBE, MBE, DBE, DVBE, or OBE? (Check One) Yes  No

If Yes, Contractor must provide valid proof of certification with response to the bid or proposal.

Company Name: Ghirardelli Associates, Inc.

Contact Name and Phone Number: Mary Erchul, (949) 528-5731

Contact Email: merchul@ghirardelliassoc.com

Address: 9421 Irvine Blvd., Suite 150, Irvine, CA 92618

Contract Date: October 2019

Sub-Contract Dollar Amount: \$750,000.00

Requirements of Contract: Resident Engineer/Inspector for Civil

What portion of work will be assigned to this subcontractor: 5%

Is the Subcontractor a certified SLBE, ELBE, MBE, DBE, DVBE, or OBE? (Check One) Yes  No

If Yes, Contractor must provide valid proof of certification with response to the bid or proposal.

Company Name: Infrastructure Engineering Corporation

Contact Name and Phone Number: Amy Czajkowski, (760) 518-6266

Contact Email: aczajkowski@iecorporation.com

Address: 14271 Danielson Street, Poway, CA 92064

Contract Date: October 2019

Sub-Contract Dollar Amount: \$1,425,000.00

Requirements of Contract: Resident Engineer/Inspection for Civil; Change Order & Claims Management

What portion of work will be assigned to this subcontractor: 9.5%

Is the Subcontractor a certified SLBE, ELBE, MBE, DBE, DVBE, or OBE (Check One) Yes  No

If Yes, Contractor must provide valid proof of certification with response to the bid or proposal.

Company Name: KCM Group

Contact Name and Phone Number: Tony Norton, (858) 273-5400

Contact Email: tnorton@kcmgroup.net

Address: 1940 Garnet Avenue, Suite 300, San Diego, CA 92109

Contract Date: October 2019

Sub-Contract Dollar Amount: \$375,000.00

Requirements of Contract: Resident Engineer/Inspection for Major Structures

What portion of work will be assigned to this subcontractor: 2.5%

Is the Subcontractor a certified SLBE, ELBE, MBE, DBE, DVBE, or OBE? (Check One) Yes  No

If Yes, Contractor must provide valid proof of certification with response to the bid or proposal.

Company Name: Kleinfelder Construction Services, Inc.

Contact Name and Phone Number: Marc McIntyre, (858) 223-8476

Contact Email: mmcintyre@kleinfelder.com

Address: 5761 Copley Drive, Suite 100, San Diego, CA 92111

Contract Date: October 2019

Sub-Contract Dollar Amount: \$975,000.00

Requirements of Contract: Resident Engineer/Inspection for Civil and Bridges; Change Order & Claims Management

What portion of work will be assigned to this subcontractor: 6.5%

Is the Subcontractor a certified SLBE, ELBE, MBE, DBE, DVBE, or **OBE?** (Check One) Yes  No

If Yes, Contractor must provide valid proof of certification with response to the bid or proposal.

Company Name: KRD Management Consulting, LLC

Contact Name and Phone Number: Kirill Dolinskiy, (951) 440-2809

Contact Email: Kirill.Dolinskiy@krdmanagement.com

Address: 8880 Rio San Diego Drive PMB 840, San Diego, CA 92108

Contract Date: October 2019

Sub-Contract Dollar Amount: \$75,000.00

Requirements of Contract: Specialties (construction closeout, operations & maintenance manuals)

What portion of work will be assigned to this subcontractor: 0.5%

Is the Subcontractor a certified SLBE, **ELBE**, MBE, DBE, DVBE, or OBE? (Check One) Yes  No

If Yes, Contractor must provide valid proof of certification with response to the bid or proposal.

Company Name: La Salle Solutions, LLC

Contact Name and Phone Number: Dennis La Salle, (619) 501-2645

Contact Email: Lasalle.calif@gmail.com

Address: 900 F Street, Suite 128, San Diego, CA 92101

Contract Date: October 2019

Sub-Contract Dollar Amount: \$150,000.00

Requirements of Contract: Document Control; Controls and Scheduling; Resident Engineer/Inspector for Civil and Bridges

What portion of work will be assigned to this subcontractor: 1%

Is the Subcontractor a certified ~~SLBE~~, ELBE, MBE, DBE, DVBE, or OBE? (Check One) Yes  No

If Yes, Contractor must provide valid proof of certification with response to the bid or proposal.

Company Name: Ninyo & Moore Geotechnical & Environmental Sciences Consultants

Contact Name and Phone Number: Ronald Halbert, (858) 576-1000 (x 11298)

Contact Email: rhalbert@ninyoandmoore.com

Address: 5710 Ruffin Road, San Diego, CA 92123

Contract Date: October 2019

Sub-Contract Dollar Amount: \$150,000.00

Requirements of Contract: Specialties; Soils and Material Testing; Environmental Coordination

What portion of work will be assigned to this subcontractor: 1%

Is the Subcontractor a certified SLBE, ELBE, ~~MBE~~ DBE, DVBE, or OBE? (Check One) Yes  No

If Yes, Contractor must provide valid proof of certification with response to the bid or proposal.

Company Name: NV5, Inc.

Contact Name and Phone Number: Carmen Kasner, (858) 385-2131

Contact Email: carmen.kasner@nv5.com

Address: 15092 Avenue of Science, Suite 200, San Diego, CA 92128

Contract Date: October 2019

Sub-Contract Dollar Amount: \$225,000.00

Requirements of Contract: Resident Engineer/Inspector for Civil, Mechanical, Bridges; SWPPP; Owners & Maintenance Manuals; Equipment & System Testing & Start-up; Construction Closeout; Land Surveying (mapping, right-of-way, transportation)

What portion of work will be assigned to this subcontractor: 1.5%

Is the Subcontractor a certified SLBE, ELBE, MBE, DBE, DVBE, or OBE? (Check One) Yes  No

If Yes, Contractor must provide valid proof of certification with response to the bid or proposal.

Company Name: Reilly Construction Management

Contact Name and Phone Number: Scott Reilly, (760) 310-9816

Contact Email: scott@reillycmservices.com

Address: 3585 Prince Street, Escondido, CA 92025

Contract Date: October 2019

Sub-Contract Dollar Amount: \$150,000.00

Requirements of Contract: Resident Engineer/Inspector for Civil; SWPPP

What portion of work will be assigned to this subcontractor: 1%

Is the Subcontractor a certified SLBE, ELBE, MBE, DBE, DVBE, or OBE? (Check One) Yes  No

If Yes, Contractor must provide valid proof of certification with response to the bid or proposal.

Company Name: Rockwell Construction Services, LLC

Contact Name and Phone Number: Jim Hudson, (760) 715-3082

Contact Email: Jim.Hudson.rcs@gmail.com

Address: 31480 Justin Place, Valley Center, CA 92082

Contract Date: October 2019

Sub-Contract Dollar Amount: \$150,000.00

Requirements of Contract: Resident Engineer/Inspector for Electrical Instrumentation

What portion of work will be assigned to this subcontractor: 1%

Is the Subcontractor a certified SLBE (ELBE) MBE, DBE, DVBE, or OBE? (Check One) Yes  No

If Yes, Contractor must provide valid proof of certification with response to the bid or proposal.

Company Name: Schneider CM, Inc.

Contact Name and Phone Number: Carl Schneider, (619) 905-5522

Contact Email: Carl.Schneider@SchneiderCM.net

Address: 7459 Circulo Sequoia, Carlsbad, CA 92009

Contract Date: October 2019

Sub-Contract Dollar Amount: \$1,050,000.00

Requirements of Contract: Resident Engineer/Inspector for Civil and Major Structures; Controls and Scheduling

What portion of work will be assigned to this subcontractor: 7%

Is the Subcontractor a certified SLBE (ELBE) MBE, DBE, DVBE, or OBE? (Check One) Yes  No

If Yes, Contractor must provide valid proof of certification with response to the bid or proposal.

Company Name: SCST, Inc.

Contact Name and Phone Number: Emil Rudolph, (619) 280-4321

Contact Email: erudolph@scst.com

Address: 6280 Riverdale Street, San Diego, CA 92120

Contract Date: October 2019

Sub-Contract Dollar Amount: \$525,000.00

Requirements of Contract: Resident Engineer/Inspector for Civil; Special Inspection and Testing

What portion of work will be assigned to this subcontractor: 3.5%

Is the Subcontractor a certified SLBE, ELBE, MBE, DBE, DVBE, or OBE? (Check One) Yes  No

If Yes, Contractor must provide valid proof of certification with response to the bid or proposal.

Company Name: Visual Concepts Lighting, LLC

Contact Name and Phone Number: Kenny Perez, Jr. (858) 278-4503

Contact Email: kperezjr@visualconcepts-inc.com

Address: 4655 Ruffner Street, Suite 220, San Diego, CA 92111

Contract Date: October 2019

Sub-Contract Dollar Amount: \$75,000.00

Requirements of Contract: Resident Engineer/Inspector for Electrical; Specialties

What portion of work will be assigned to this subcontractor: 0.5%

Is the Subcontractor a certified SLBE, ELBE, MBE, DBE, DVBE, or OBE? (Check One) Yes  No

If Yes, Contractor must provide valid proof of certification with response to the bid or proposal.

Company Name: West Coast Civil, Inc.

Contact Name and Phone Number: Kyle McCarty, (619) 518-3109

Contact Email: kyle@westcoastcivil.com

Address: 10650 Treena Street, Suite 104, San Diego, CA 92131

Contract Date: October 2019

Sub-Contract Dollar Amount: \$300,000.00

Requirements of Contract: Resident Engineer/Inspector for Civil and SWPPP; Estimating

What portion of work will be assigned to this subcontractor: 2%

Is the Subcontractor a certified SLBE, ELBE, MBE, DBE, DVBE, or OBE? (Check One) Yes  No

If Yes, Contractor must provide valid proof of certification with response to the bid or proposal.

Company Name: WSP USA Inc.

Contact Name and Phone Number: Rex Plummer, (619) 338-9376

Contact Email: Rex.Plummer@wsp.com

Address: 401 B Street, Suite 1650, San Diego, CA 92101

Contract Date: October 2019

Sub-Contract Dollar Amount: \$150,000.00

Requirements of Contract: Resident Engineer/Inspector for Civil

What portion of work will be assigned to this subcontractor: 1%

Is the Subcontractor a certified SLBE, ELBE, MBE, DBE, DVBE, or OBE? (Check One) Yes  No

If Yes, Contractor must provide valid proof of certification with response to the bid or proposal.

\*\*\* End of Item J, Statement of Subcontractors \*\*\*

City of San Diego  
CONTRACTOR STANDARDS  
Pledge of Compliance Attachment "A"

Provide additional information in space below. Use additional Attachment "A" pages as needed. Each page must be signed. Print in ink or type responses and indicate question being answered.

If not using this Attachment "A", please check here  Not Applicable.

D. BUSINESS ORGANIZATION/STRUCTURE: ARCADIS U.S., Inc., is a 100% wholly owned subsidiary of ARCADIS North America, a Colorado General Partnership located at Gustav Mahlerplein 97-103, 1082 MS, Amsterdam, The Netherlands, whose partners are ARCADIS N.V. (99%) and ARCADIS USA B.V. (1%). ARCADIS USA B.V. is a wholly owned subsidiary of ARCADIS N.V. ARCADIS N.V. is a publicly traded Netherlands company with its shares traded on the EuroNext exchange. ARCADIS N.V.'s only shareholder holding more than 10% interest is the Lovinklaan Foundation, a private Dutch foundation that manages the shares held by the employees of ARCADIS. No individual owns more than 10% of any of the above listed entities.

F. PERFORMANCE HISTORY, Question 1: ARCADIS is not aware of any specific public entity contracts that have been terminated for cause prior to contract completion. However, as with any large consulting firm, ARCADIS has had contracts terminated prior to completion for a variety of reasons. These contract changes are the result of many factors, including but not limited to: changes in client funding; regulatory closure; changes in client subcontracting/procurement due to restructuring or consolidation of suppliers; changes within ARCADIS; and, on occasion, dissatisfaction with performance or perceived non-performance. For any project where ARCADIS has agreed to terminate work, we work with the client to ensure the transition is professional and seamless, ARCADIS does not maintain a formal test list of projects/contracts that have been terminated.

F. PERFORMANCE HISTORY, Question 6: Although ARCADIS received a Notice of Default from the Public Building Commission of Chicago in April 2014, there was no basis for the Notice as our services were completed and the contract was closed in 2013.

I have read the matters and statements made in this Pledge of Compliance and Attachment "A"(s) there to and I know the same to be true of my own knowledge, except as to those matters stated upon information or belief and as to such matters, I believe the same to be true. I certify under penalty of perjury that the foregoing is true and correct.

Richard Farr, Principal-in-Charge  
Print Name, Title

  
Signature

9/11/2018  
Date

Item - 102  
2/25/19  
(R-2019-338)

RESOLUTION NUMBER R- 312224

DATE OF FINAL PASSAGE MAR 07 2019

RESOLUTION OF THE COUNCIL OF THE CITY OF SAN DIEGO AUTHORIZING THE EXECUTION OF THREE AGREEMENTS WITH ARCADIS U.S., INC.; KLEINFELDER CONSTRUCTION SERVICES AND LOUIS BERGER U.S., INC. FOR AS-NEEDED CONSTRUCTION MANAGEMENT SERVICES; AND TAKING RELATED ACTIONS.

WHEREAS, the Public Works Department's Construction Management and Field Services seeks use of outside consultants to augment City inspection staff for projects during peak workloads and for projects which require specific expertise or specialty inspection that are not available to City in-house; and

WHEREAS, the City issued a Request for Proposal (RFP) for these contracts with 11 firms responding and based on the evaluation criteria specified in the RFP, the City selected the following three firms; NOW, THEREFORE,

BE IT RESOLVED, by the City Council of the City of San Diego, as follows:

1. That the Mayor, or his designee, is authorized to execute, for and on behalf of the City, an agreement with Arcadis U.S., Inc. to provide As-Needed Construction Management Services, in an amount not to exceed \$15,000,000.00, contingent upon the Chief Financial Officer first furnishing one or more certificates demonstrating that funds necessary for expenditure are, or will be, on deposit with the City Treasury, under the terms and conditions set forth in the Agreement, on file in the Office of the City Clerk as Document

No. RR-312224-1

2. That the Mayor, or his designee, is authorized to execute, for and on behalf of the City, an agreement with Kleinfelder Construction Services to provide As-Needed Construction Management Services, in an amount not to exceed \$15,000,000.00, contingent upon the

Chief Financial Officer first furnishing one or more certificates demonstrating that funds necessary for expenditure are, or will be, on deposit with the City Treasury, under the terms and conditions set forth in the Agreement, on file in the Office of the City Clerk as Document No. RR-312224-2.

3. That the Mayor, or his designee, is authorized to execute, for and on behalf of the City, an agreement with Louis Berger U.S., Inc. to provide As-Needed Construction Management Services, in an amount not to exceed \$15,000,000.00, contingent upon the Chief Financial Officer first furnishing one or more certificates demonstrating that funds necessary for expenditure are, or will be, on deposit with the City Treasury, under the terms and conditions set forth in the Agreement, on file in the Office of the City Clerk as Document No. RR-312224-3.

4. That the Chief Financial Officer is authorized to expend an amount not to exceed \$45,000,000.00 over five (5) years for the purpose of funding these As-Needed Construction Management Services agreements, contingent upon the adoption of the Annual Appropriation Ordinance for the applicable fiscal year and contingent upon the Chief Financial Officer furnishing one or more certificates certifying that funds necessary for expenditure are, or will be, on deposit with the City Treasury.

5. That the Chief Financial Officer is authorized to expend an amount not to exceed \$3,000.00 (\$1,000.00 for each contract) in CIP A-KB.00003, Main Replacements, Fund 700010, Water Utility CIP, for the purpose of executing these three (3) agreements and meeting minimum contract requirements.

6. That the Chief Financial Officer is authorized, upon advice from the administering department, to transfer excess funds, if any, to the appropriate reserves.

APPROVED: MARA W. ELLIOTT, City Attorney

By Mark M. Mercer  
Mark M. Mercer  
Deputy City Attorney

MMM:js:cw  
02/04/19  
Or.Dept:Public Works  
CC No.: N/A  
Doc. No.: 1911874

I certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of FEB 25 2019.

ELIZABETH S. MALAND  
City Clerk

By Kevin L. Faulconer  
Deputy City Clerk  
Kevin L. Faulconer  
KEVIN L. FAULCONER, Mayor

Approved: 3/7/19  
(date)

Vetoed: \_\_\_\_\_  
(date)

KEVIN L. FAULCONER, Mayor

Passed by the Council of The City of San Diego on FEB 25 2019, by the following vote:

Councilmembers	Yeas	Nays	Not Present	Recused
Barbara Bry	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Jennifer Campbell	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Chris Ward	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Monica Montgomery	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mark Kersey	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Chris Cate	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Scott Sherman	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Vivian Moreno	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Georgette Gómez	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Date of final passage MAR 07 2019.

(Please note: When a resolution is approved by the Mayor, the date of final passage is the date the approved resolution was returned to the Office of the City Clerk.)

AUTHENTICATED BY:

KEVIN L. FAULCONER  
Mayor of The City of San Diego, California.

(Seal)

ELIZABETH S. MALAND  
City Clerk of The City of San Diego, California.

By *Stacy Brady*, Deputy

Office of the City Clerk, San Diego, California  
Resolution Number R- 312224

Passed by the Council of The City of San Diego on February 25, 2019, by the following vote:

**YEAS:** BRY, CAMPBELL, WARD, MONTGOMERY, KERSEY, CATE, SHERMAN, MORENO, GÓMEZ.

**NAYS:** NONE.

**NOT PRESENT:** NONE.

**RECUSED:** NONE.

AUTHENTICATED BY:

**KEVIN L. FAULCONER**

Mayor of The City of San Diego, California

**ELIZABETH S. MALAND**

City Clerk of The City of San Diego, California

(Seal)

By: Stacy D. Ready, Deputy

I HEREBY CERTIFY that the above and foregoing is a full, true, and correct copy of RESOLUTION NO. R-312224, approved on February 25, 2019. The date of final passage is March 7, 2019.

**ELIZABETH S. MALAND**

City Clerk of the City of San Diego, California

(Seal)

By: Stacy Ready, Deputy

**From:** [pwd100@dir.ca.gov](mailto:pwd100@dir.ca.gov)  
**To:** [Mendivil, John](#); [Giordano, Clementina](#)  
**Subject:** Project Creation  
**Date:** Friday, May 10, 2019 3:56:37 PM

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Hello,

Thank you for using the PWC-100 online application.

This email confirms the submission of a new project titled "As-Needed Construction Management - H186997" that was created on 10 May 2019 and assigned **DIR Project ID 285325**.

Please share this **DIR Project ID** number with each contractor on the project. They will need this number to submit certified payroll records into DIR's Electronic Certified Payroll Reporting(eCPR) database.

Thank you for your submission

Sincerely,

Public Works Program  
Division of Labor Standards Enforcement  
Department of Industrial Relations  
State of California

## Project Information

### FORM

**Form Type:** PWC-100 **Project Award Date:** 5/9/2019

### AWARDING BODY INFORMATION

**Name:** City of San Diego Public Works Contracts  
**Address:** 1010 Second Ave  
 Suite 1400  
 San Diego, CA 92101  
**Primary Contact:** clementina giordano  
**Primary Email:** cgjordano@sandiego.gov  
**Work Phone:** 6192355227

### PROJECT INFORMATION

**Project Name:** As-Needed Construction Management - H186997 **Project #:** H186997  
**Brief Description:** As-Needed Construction Management **Contract #:** H186997  
**Contract Amount:** \$15000000.00 **Number of Prime Contractors:** 1  
**Total Project Cost:** \$15000000.00  
**Alternative Model:** Job Order/Task  
**DIR Project ID:** 285325  
**Description of Location:** Throughout the City of San Diego **County:** SAN DIEGO

## Project Information 2

### PWC-100

**Project Name:** As-Needed Construction Management - H186997 **Project #:** H186997 **Contract #:** H186997 **Status:** New Submission

### PROJECT INFORMATION

#### Project Dates

**First Advertised Bid:** 12/21/2017 **Estimated or Actual Start:** 5/9/2019  
**Estimated or Actual Completion:** 5/9/2024

#### Propositions:

Will this project receive (or has it received) any funding from Proposition 84 (The Safe Drinking Water, Water Quality and Supply, Flood Control, River and Coastal Protection Bond Act of 2006)? No  
 Will this project receive (or has it received) any funding from Proposition 39 (California Clean Energy Jobs Act of 2012)? No

#### Compliance and Agreements:

Is language included in the Contract Award to effectuate the requirements of Section 1771, 1774 - 1776, 1777.5, 1813 and 1815 of the Labor Code? Yes  
 Will you operate a DIR-Approved Labor Compliance Program (LCP) for this project? Yes  
 Is there a Project Labor Agreement (PLA) associated with this project? No

## Contractor Information

### Project Manager

Email Address	Name	Title	Work Phone
Richard.Farr@arcadis.com	Richard Farr	Project Manager	760-535-8539

### General Contractor1

CSLB/Certificate Number	NAME	Address	Email	Classification
1000012366	GHIRARDELLI ASSOCIATES INC.	2055 GATEWAY PLACE SUITE 410 SAN JOSE, CA 95110	ACHARLES@GHIRARDELLIASSOC.COM	SURVEYORS
1000055363	REILLY CONSTRUCTION INC.	167 DELANO AVE SAN FRANCISCO, CA 94112	BREILLY33@AOL.COM	SURVEYORS
1000019871	SCHNEIDER CM INC	7459 CIRCULO SEQUOIA CARLSBAD, CA 92009	CARL.SCHNEIDER@SCHNEIDERCM.NET	SURVEYORS
1000004481	NINYO & MOORE GEOTECHNICAL & ENVIRONMENTAL SCIENCES CONS	5710 RUFFIN ROAD SAN DIEGO, CA 92123	EBROOKS@NINYOANDMOORE.COM	SURVEYORS
1000028986	ROCKWELL CONSTRUCTION SERVICES LLC	31480 JUSTIN PLACE VALLEY CENTER, CA 92082	JIM.HUDSON.RCS@GMAIL.COM	SURVEYORS
1000000216	ARCADIS U.S. INC.	630 PLAZA DRIVE HIGHLANDS RANCH, CO 80129	KIM.LASNICKI@ARCADIS.COM	SURVEYORS
1000047344	KRD MANAGEMENT CONSULTING LLC	8880 RIO SAN DIEGO DRIVE PMB 840 SAN DIEGO, CA 92108	KIRILL.DOLINSKIY@KRDMANAGEMENT.COM	SURVEYORS
1000044026	WEST COAST CIVIL INC.	10650 TREENA STREET SUITE 104 SAN DIEGO, CA 92131	KYLE@WESTCOASTCIVIL.COM	SURVEYORS
1000024865	LA SALLE SOLUTIONS LLC	900 F STREET STE. 128 SAN DIEGO, CA 92101	LASALLE.CALIF@GMAIL.COM	SURVEYORS
1000012182	WSP USA INC.	ONE PENN PLAZA NEW YORK, NY 10119	LICENSINGUS@WSP.COM	SURVEYORS
1000019979	ALYSON CORPORATION	9968 HIBERT STREET SUITE 109 SAN DIEGO, CA 92131	MELISSA@ALYSONCORP.COM	SURVEYORS
1000007705	NV5 INC.	15092 AVENUE OF SCIENCE SUITE 200 SAN DIEGO, CA 92128	PATTY.GROH@NV5.COM	SURVEYORS
1000032659	SCST INC.	6280 RIVERDALE STREET SAN DIEGO, CA 92120 1 CREEKSIDE DRIVE SUITE 200	SMATHEWS@SCST.COM	SURVEYORS

1000366783	CIVIC CM	SAN MARCOS, CA 92078	TCHAMBLIN@CIVIC-CM.COM	SURVEYORS
1000014569	KLEINFELDER CONSTRUCTION SERVICES INC	5761 COPLEY DRIVE SUITE 100 SAN DIEGO, CA 92111	TLONDON@KLEINFELDER.COM	SURVEYORS
1000057452	KCM GROUP	1940 GARNET AVE. #300 SAN DIEGO, CA 92109	TNORTON@KCMGROUP.NET	SURVEYORS
1000013452	INFRASTRUCTURE ENGINEERING CORPORATION	14271 DANIELSON ST POWAY, CA 92064	VSHAW@IECORPORATION.COM	SURVEYORS

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