



**City of San Diego
Independent Rates Oversight Committee (IROC)**

**Outreach & Communications
Subcommittee Meeting**

**December 9, 2019
9:00 am – 10:00 am¹**

**Meeting Location:
Metropolitan Operations Complex II
Conference Room 1E
9192 Topaz Way, San Diego, CA 92123
(858) 292-6300**

Agenda Item

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| 1. | Non-Agenda Public Comment ² |
| 2. | Discussion: FY19 IROC Annual Report & Recommendations and the Standardized Report of City Boards & Commissions – Linh Quach & Tiffany Mittal |
| 3. | Outreach & Communications Subcommittee Member Comments |
| 4. | Adjournment |

¹ Please note the meeting end time is estimated.

² This portion of the agenda provides an opportunity for members of the public to address the Subcommittee. Comments are limited to three (3) minutes per individual. Please complete a Speaker's Slip in advance of the start of the meeting. For alternative format or disabled accommodations, please call Wilson Kennedy at (858) 654-4211.