

IBA Review of FY 2020-2024 Five Year Capital Infrastructure Planning Outlook

City Council, Item 200

February 11, 2019



Independent Budget Analyst





Purpose of CIP Outlook

Multi-Year Capital Plan Required by City Charter

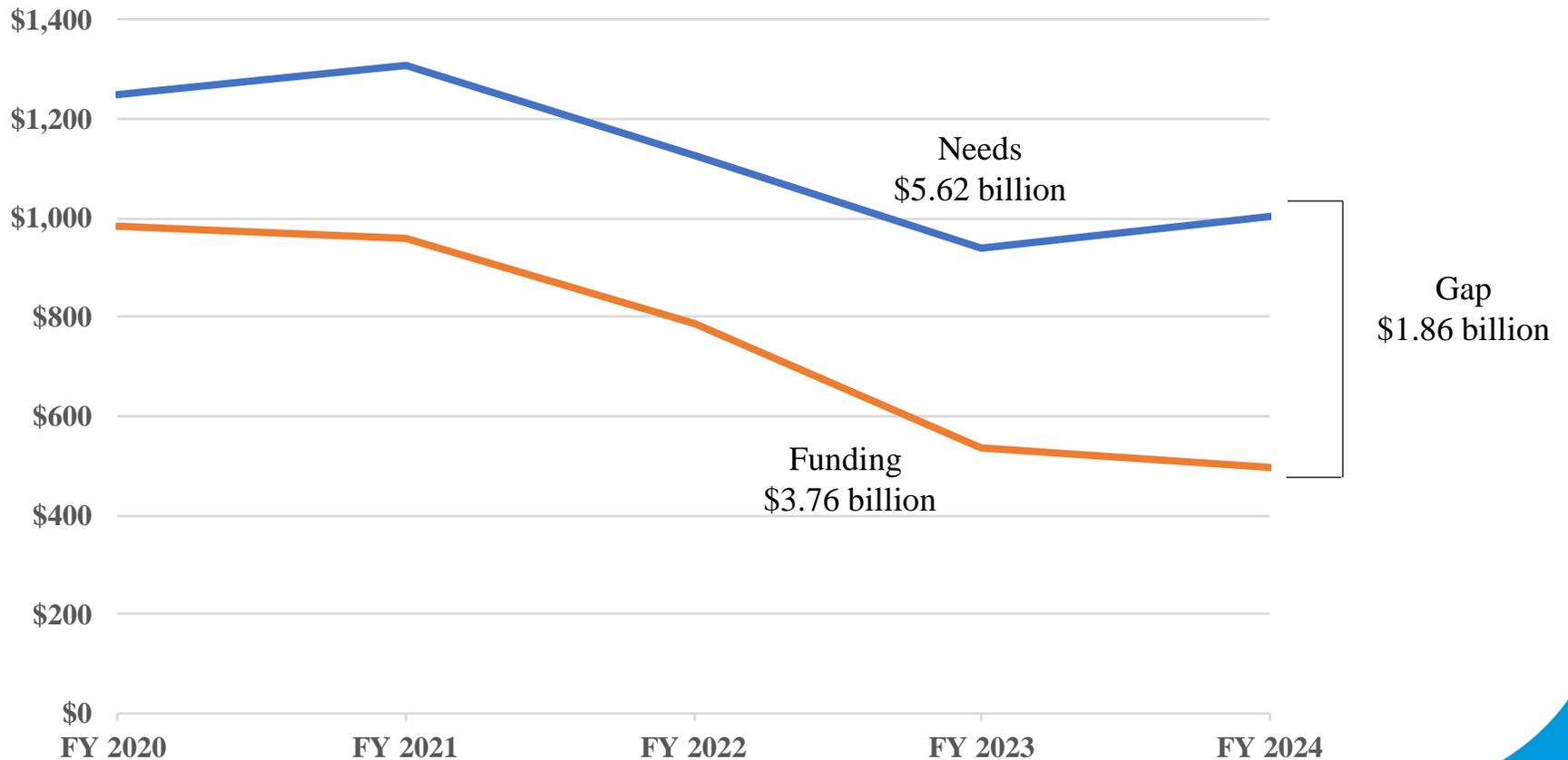
- Plan capital needs and project funding available over the next five years
- Inform budget decisions
- CIP Outlook serves as the basis for the development of annual CIP budget



Overview of Mayor's Outlook

Pure Water is the Key Driver of Outlook Trends

FY 2020-2024 Projected Needs and Available Funding (*\$ in millions*)

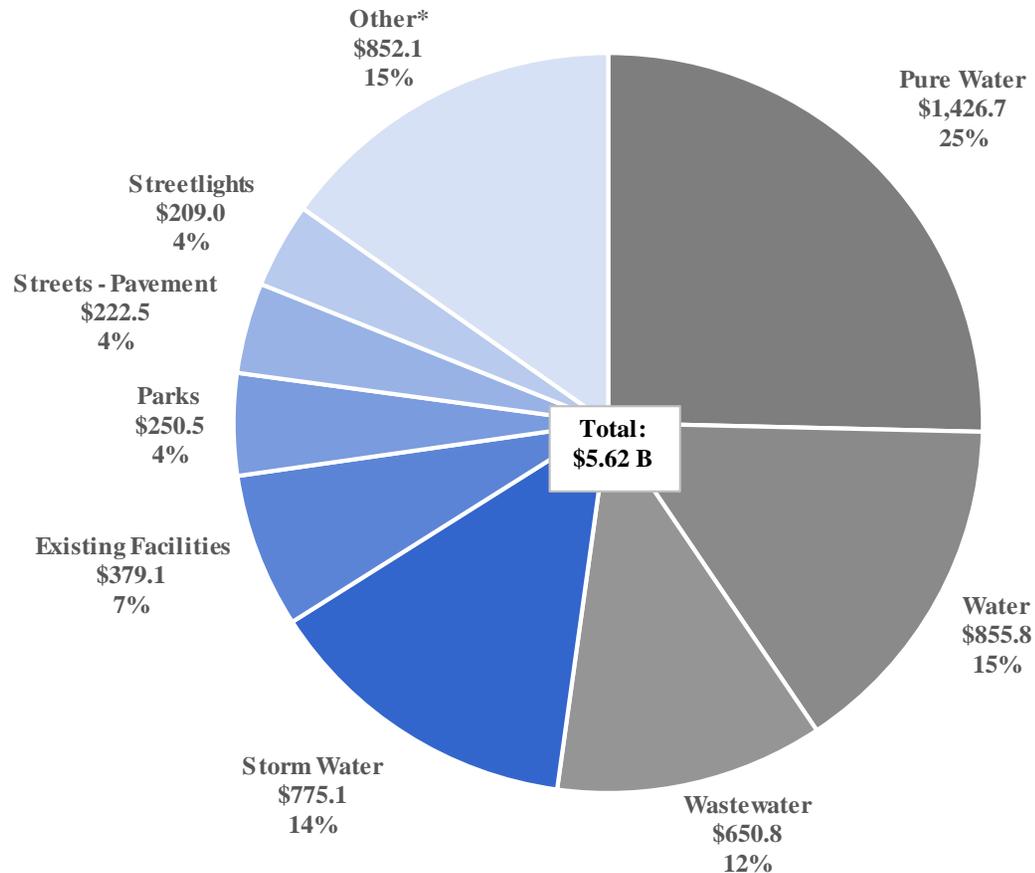




Projected Needs

Capital Needs Increased by 28%

FY 2020 - 2024 Capital Needs by Asset
(\$ in millions)

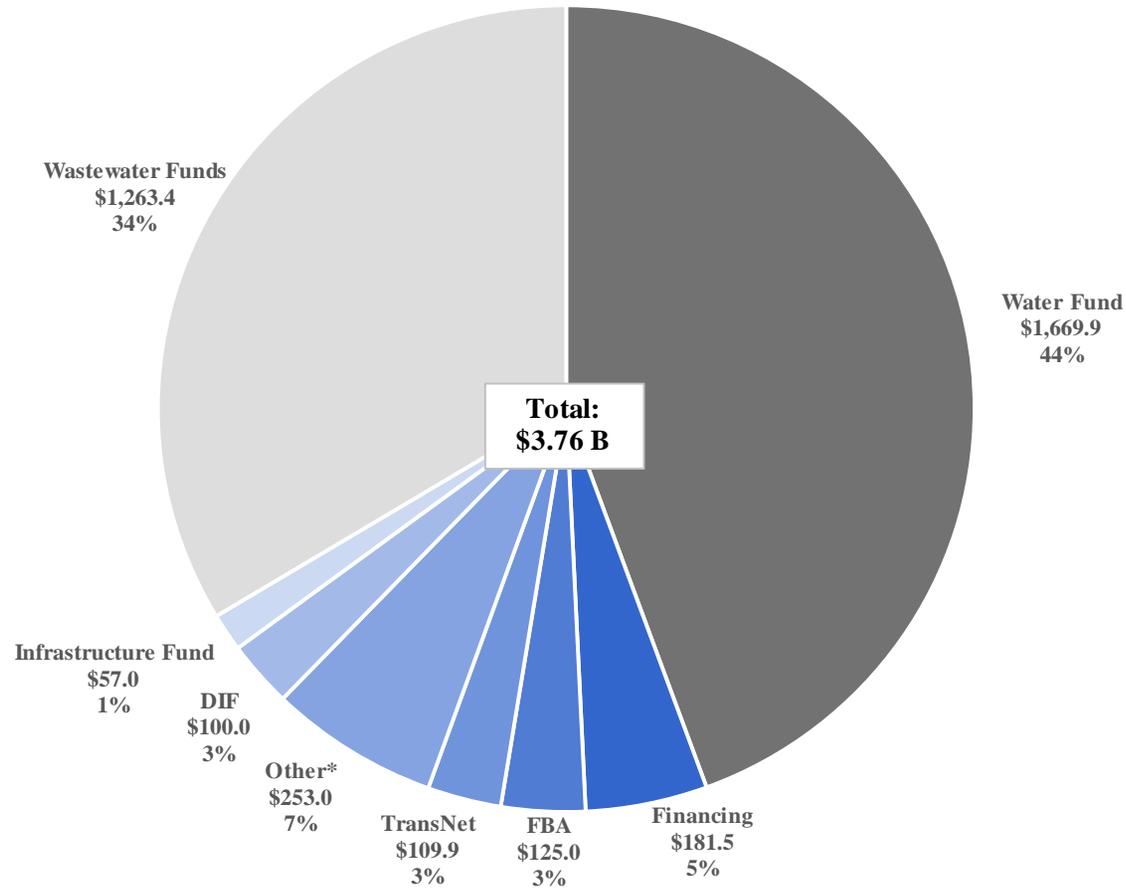




Projected Funding Available

Funding Increased by 35%

FY 2020 - FY 2024 Projected Funding by Source
(\$ in millions)



Projected Funding Gap

Gap Increased by 18% But Mitigated by Funding Estimates

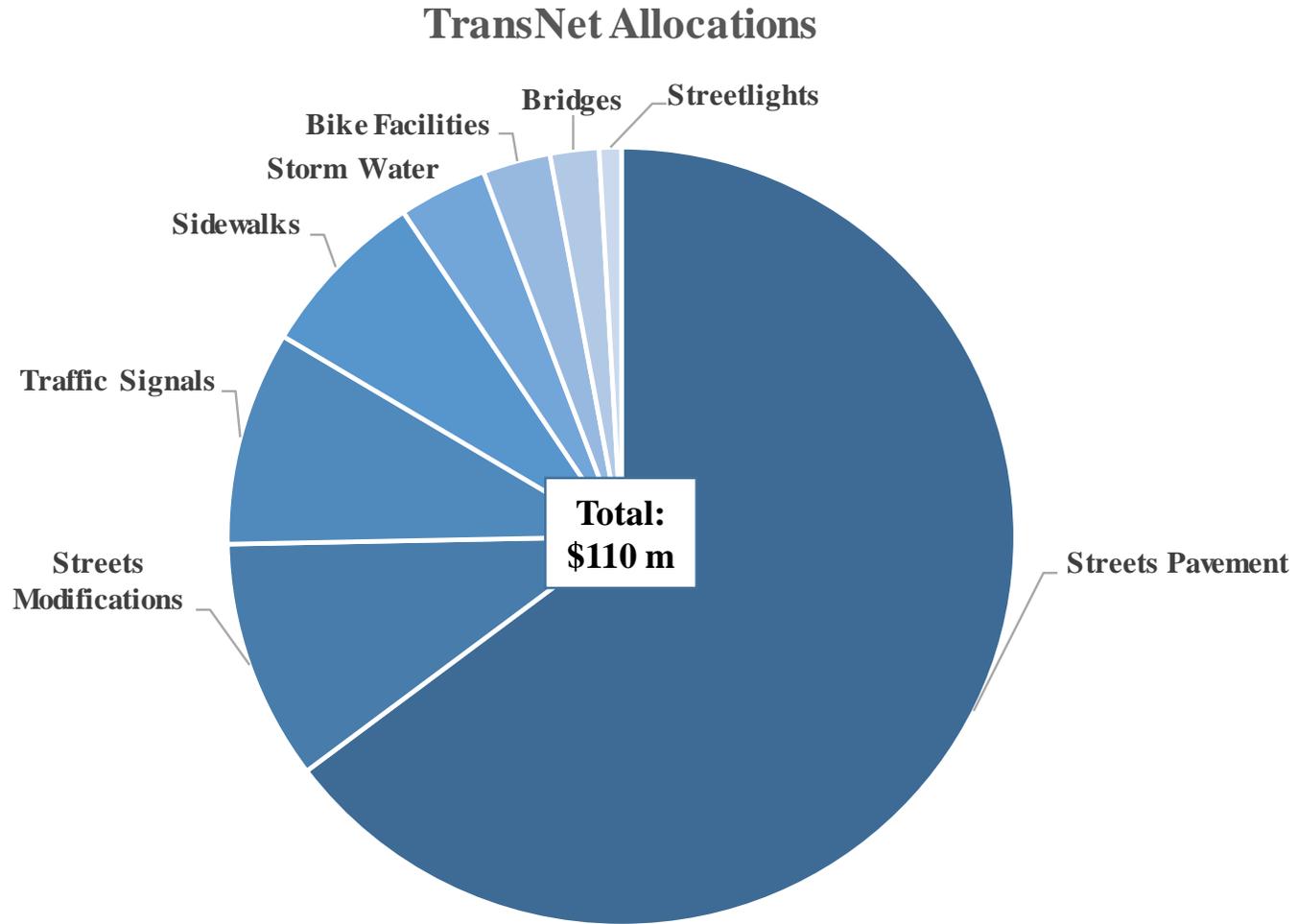
Summary of Total Projected Capital Needs, Funding, and Gap in FY 2020-2024

(\$ in millions)

Asset Type	Need	Funding	Gap	Percent of Needs Funded
Storm Water	\$ 775.1	\$ 55.3	\$ 719.8	7.1%
Existing Facilities	379.1	127.6	251.5	33.7%
Streetlights	209.0	7.1	201.9	3.4%
Parks	205.4	21.6	183.9	10.5%
Sidewalks	153.4	28.6	124.8	18.6%
Traffic Signals and ITS	147.1	35.6	111.5	24.2%
Bike Facilities	129.3	5.1	124.2	3.9%
Streets and Roads - Modification	110.9	51.5	59.3	46.5%
Bridges	84.3	31.2	53.1	37.0%
New Libraries	18.0	4.1	13.9	22.6%
New Lifeguard Stations	17.3	-	17.3	0.0%
New Fleet Facilities	-	-	-	-
New Police Stations	-	-	-	-
Streets and Roads - Pavement	222.5	222.5	0.0	100.0%
New Fire Stations	125.0	125.0	0.0	100.0%
General Fund Asset Total	\$ 2,576.3	\$ 715.2	\$ 1,861.1	27.8%

Mayoral CIP Priorities

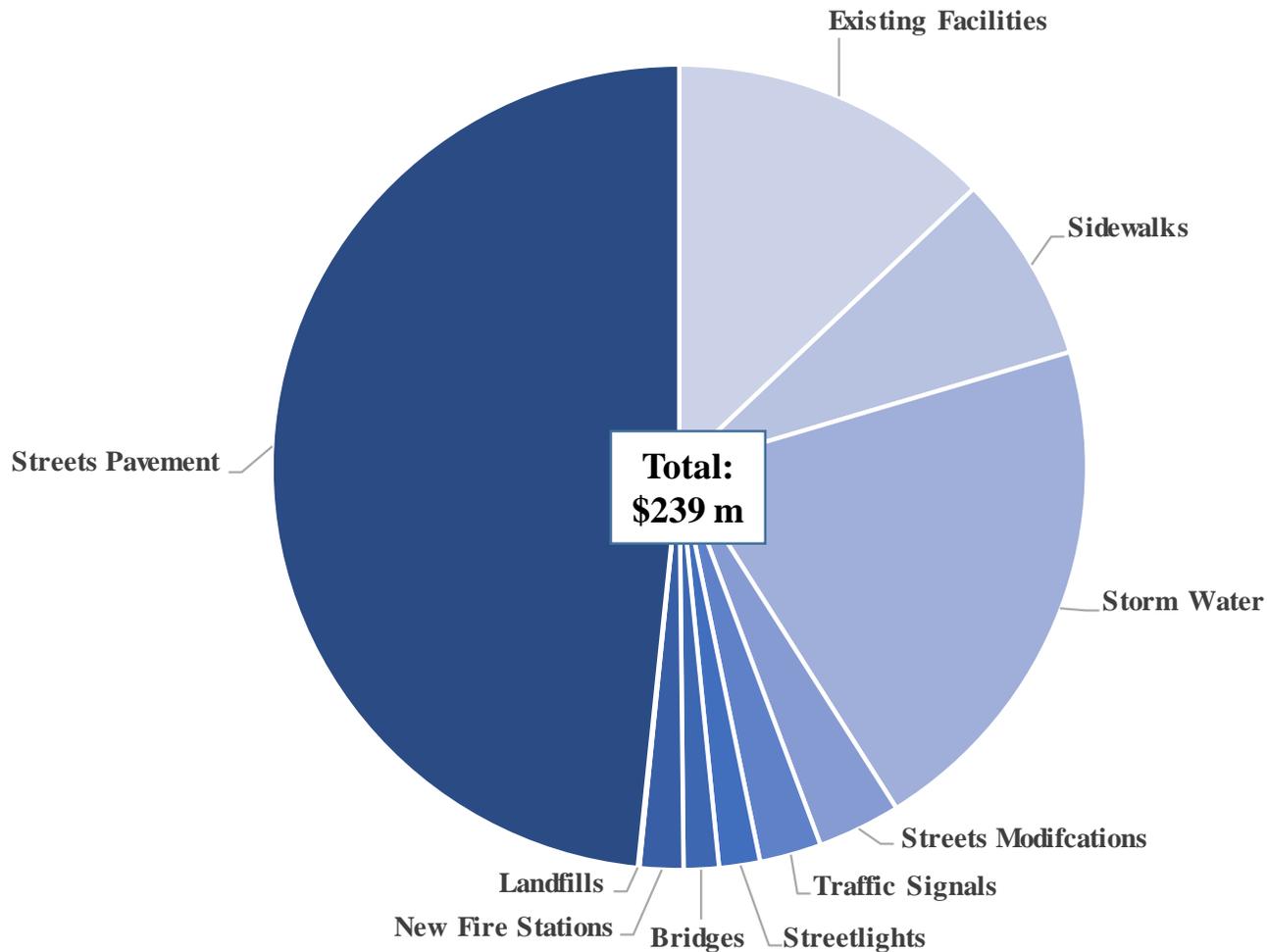
Priorities reflected in allocation of certain funding sources



Mayoral CIP Priorities

Priorities reflected in allocation of certain funding sources

Infrastructure Fund and Financing Allocations





Opportunities for Council to Determine Capital Priorities

- Budget review process
- Council feedback through online survey
- Future financing allocations

FY 2020 Needs, Funding, and Gap for Asset Types Prioritized by Councilmembers
(\$ in millions)

Asset Type	Need	Funding	Gap	Percent of Needs Funded
Bike Facilities ¹	\$ 45.8	\$ 5.1	\$ 40.7	11.0%
Streetlights ²	44.1	2.2	41.9	5.0%
Traffic Signals and ITS ³	28.3	2.7	25.6	9.5%
Sidewalks	23.6	7.4	16.2	31.4%
Streets and Roads - Modification ³	20.6	19.3	1.3	93.7%
Parks	13.6	11.2	2.4	82.4%
New Libraries	2.0	0.0	2.0	0.0%

Opportunities for Community Input

Current Council Policy is Outdated

- Council Policy 000-32 Neighborhood Input on Infrastructure Needs and Priorities is not reflective of current input practices
- Policy requires City to conduct input process annually, but current practice is every other year via survey
- Council may wish to review and update policy

Looking Forward

Assessing How the Outlook Fulfills its Purpose

- Adds significant value in presenting needs from a Citywide perspective
- Difficult to guide effective resource allocation
- City could benefit from prioritizing needs in future Outlooks by differentiating between critical and discretionary needs
- Asset management software could assist with prioritization

Conclusion

Recommendations for Council Consideration

- Request future Outlooks prioritize General Fund capital needs by differentiating between critical and discretionary needs
- Request future Outlooks include Council feedback provided through the online survey in the fall and make clear of this intent in Budget Development Key Dates
- Update Council policy on community input to reflect how communities can expect to engage in development of CIP budget