

APPENDIX E:

CONSOLIDATED PLAN PERFORMANCE SPREADSHEET

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GOAL 1: IMPROVE THE CITIZEN AND STAKEHOLDER PARTICIPATION PROCESS FOR ANNUAL ACTION PLANS.

Specific Objective	Outcome/Objective	Source of Funds	Performance Indicators	Year	Goal	Actual	Percent Complete	Five-Year Goal	One-Year Ratio of Five-Year Goal
<p><i>The implementation and improvement of the citizen and stakeholder participation process for Annual Action Plans are an ongoing activity in accordance with the City's Citizen Participation Plan. "Improving" the process is not defined nor does it result in a year-end quantifiable performance outcome. As a result, any planned citizen and stakeholder participation activity is reported as a narrative in the "Citizen Participation" Section.</i></p>									

GOAL 2: CREATE A BETTER LIVING ENVIRONMENT FOR PERSONS WITH SPECIAL NEEDS.

Specific Objective	Outcome/Objective	Source of Funds	Performance Indicators	Year	Goal	Actual	Percent Complete	Five-Year Goal	One-Year Ratio of Five-Year Goal
Objective 2.1. Increase the number of public facilities that are accessible to persons with disabilities.									
Suitable Living Environment/ Accessibility	Outcome 2.1.1: Complete an ADA needs assessment/survey of City-owned properties to ensure compliance with the ADA and CA Building Code-Title 24.	CDBG	Public Fac.	2010	37	0	0%		
		City-DS	Public Fac.	2011	37	183	495%		
		City-DS	Public Fac.	2012	37	78	211%		
		CDBG	Public Fac.	2013	0				
				2014					
Assessments					111	261		185	141%
Suitable Living Environment/ Accessibility	Outcome 2.1.1: Provide CDBG funding to make ADA improvements to public facilities, including park and recreation areas.	CDBG	Public Fac.	2010	5	1	0%		
		City-DS	Public Fac.	2011	5	18	360%		
		CDBG	Public Fac.	2012	5	0	0%		
		CDBG	Public Fac.	2013	1				
				2014					
Improvements					16	19		24	79%
Objective: 2.2. Increase the number of housing units in the private sector that contain accessibility features.									
Suitable Living Environment/ Sustainability	Outcome 2.2.1: Continue the City's owner-occupied rehabilitation program that provides deferred loans for accessibility improvements. Assist up to 15 households annually with accessibility improvements.	HTF	Housing Units	2010	15	4	27%		
		HOME	Housing Units	2011	15	24	160%		
		HTF	Housing Units	2012	15	7	47%		
		HOME	Housing Units	2013	N/A				
				2014					
Assessments					45	35		60	58%
Objective 2.3. Support the operation of the social service and housing programs that assist low- and moderate-income persons, including those with special needs.									
Suitable Living Environment/ Availability	Outcome 2.3.1: Annually fund a variety of activities ranging from case management, health care, teen parenting training, legal services to recreation using the 15 percent CDBG public services set-aside.	CDBG	People	2010	8762	13072	149%		
		CDBG	People	2011	34704	25475	73%		
		CDBG	People	2012	6517	5507	85%		
		CDBG	People	2013	6584				
				2014					
Assessments					56567	44054		43844	100%

GOAL 3: PROVIDE SHELTER FOR PERSONS WHO ARE HOMELESS AND ASSIST THEM IN MOVING OUT OF HOMELESSNESS.

Specific Objective	Outcome/Objective	Source of Funds	Performance Indicators	Year	Goal	Actual	Percent Complete	Five-Year Goal	One-Year Ratio of Five-Year Goal
Objective 3.1. Continue to support homeless clients by operating homeless emergency shelters.									
Suitable Living Environment/ Accessibility	Outcome 3.1.1: Continue to support homeless clients by operating emergency shelters.	CDBG/ESG	People	2010	498	1324	266%		
		CDBG/ESG	People	2011	805	1204	150%		
		CDBG/ESG	People	2012	700	1164	166%		
		CDBG/ESG	People	2013	1181				
				2014					
					3184	3692		4315	86%
Suitable Living Environment/ Accessibility	Outcome 3.1.2: Provide walk-in and referral services to the homeless.	CDBG/ESG	People	2010	1250	7228	578%		
		CDBG/ESG	People	2011	1000	4819	482%		
		CDBG/ESG	People	2012	125	77	62%		
		CDBG/ESG	People	2013	500				
				2014					
					2875	12124		9992	121%
Objective 3.2. Assist families with access to transitional housing, case management, and support services.									
Suitable Living Environment/ Accessibility	Outcome 3.2.1: Assist families with access to transitional housing, case management, and support services.	CDBG	People	2010	600	449	75%		
		CDBG	People	2011	600	497	83%		
		CDBG	People	2012	600	513	86%		
		CDBG	People	2013	1253				
				2014					
					3053	1459		2400	61%

GOAL 4: CREATE A BETTER LIVING ENVIRONMENT FOR PERSONS WHO ARE LIVING WITH HIV/AIDS.

Specific Objective	Outcome/Objective	Source of Funds	Performance Indicators	Year	Goal	Actual	Percent Complete	Five-Year Goal	One-Year Ratio of Five-Year Goal
Objective 4.1. Provide tenant-based rental assistance to persons living with HIV/AIDS who are low-income through HOPWA funding.									
Suitable Living Environment/ Accessibility	Outcome 4.1.1: Assist households with rental assistance so that they pay no more than 30 percent of their annual household income in rent and ensure that 100 percent of the units leased in the program meet HUD's established quality standards.	HOPWA	Households	2010	80	91	114%		
		HOPWA	Households	2011	80	96	120%		
		HOPWA	Households	2012	80	86	108%		
		HOPWA	Households	2013	80				
				2014					
					320	273		320	85%
Suitable Living Environment/ Accessibility	Outcome 4.1.3: Provide funding for operations and support of permanent housing units in affordable housing complexes with affordable rents for persons with HIV/AIDS.	HOPWA	Households	2010	7	7	100%		
		HOPWA	Households	2011	7	7	100%		
		HOPWA	Households	2012	7	8	114%		
		HOPWA	Households	2013	7				
				2014					
					28	22		28	79%
Objective 4.2. Provide transitional housing to low-income persons living with HIV/AIDS.									
Suitable Living Environment/ Accessibility	Outcome 4.2.1: Provide funding to support transitional housing beds.	HOPWA	Other	2010	58	61	105%		
		HOPWA	Other	2011	61	74	121%		
		HOPWA	Other	2012	61	61	100%		
		HOPWA	Other	2013	61				
				2014					
					241	196		232	84%
Suitable Living Environment/ Accessibility	Outcome 4.2.2: Provide funding for the operation of beds in a 24-hour licensed residential care facility for the chronically ill.	HOPWA	Other	2010	20	20	100%		
		HOPWA	Other	2011	20	20	100%		
		HOPWA	Other	2012	20	27	135%		
		HOPWA	Other	2013	20				
				2014					
					80	67		80	84%
Objective 4.3. Provide supportive services to persons living with HIV/AIDS.									
Suitable Living Environment/ Accessibility	Outcome 4.3.1: Fund the coordination of residential services.	HOPWA	Other	2010	26	32	123%		
		HOPWA	Other	2011	26	34	131%		
		HOPWA	Other	2012	26	34	131%		
		HOPWA	Other	2013	26				
				2014					
					104	100		104	96%
Suitable Living Environment/ Accessibility	Outcome 4.3.2: Fund intensive case management for HOPWA program participants.	HOPWA	People	2010	100	67	67%		
		HOPWA	People	2011	100	86	86%		
		HOPWA	People	2012	100	90	90%		
		HOPWA	People	2013	100				
				2014					
					400	243		400	61%
Suitable Living Environment/ Accessibility	Outcome 4.3.3: Fund and provide moving services to HOPWA program participants.	HOPWA	People	2010	135	139	103%		
		HOPWA	People	2011	135	121	90%		
		HOPWA	People	2012	135	132	98%		
		HOPWA	People	2013	135				
				2014					
					540	392		540	73%
Suitable Living Environment/ Accessibility	Outcome 4.3.4: Provide funding for emergency beds.	HOPWA	Other	2010	100	81	81%		
		HOPWA	Other	2011	100	81	81%		
		HOPWA	Other	2012	100	83	83%		
		HOPWA	Other	2013	100				
				2014					
					400	245		400	61%
Objective 4.4. Increase public awareness of HIV/AIDS and improve access for persons with HIV/AIDS who need housing and services									
Suitable Living Environment/ Accessibility	Outcome 4.4.1: Fund an Information and Referral Program.	HOPWA	People	2010	9000	15752	175%		
		HOPWA	People	2011	9000	10984	122%		
		HOPWA	People	2012	9000	8485	94%		
		HOPWA	People	2013	9000				
				2014					
					36000	35221		45000	78%
Suitable Living Environment/ Accessibility	Outcome 4.4.2: Fund a Resource Identification Program.	HOPWA	Other	2010	1	1	100%		
		HOPWA	Other	2011	1	1	100%		
		HOPWA	Other	2012	1	1	100%		
		HOPWA	Other	2013	1				
				2014					
					4	3		3	100%

GOAL 5: ADD TO THE SUPPLY OF AFFORDABLE RENTAL AND HOMEOWNERSHIP PROPERTIES AND UNITS, INCLUDING PERMANENT SUPPORTIVE HOUSING.

Specific Objective	Outcome/Objective	Source of Funds	Performance Indicators	Year	Goal	Actual	Percent Complete	Five-Year Goal	One-Year Ratio of Five-Year Goal
Objective 5.1. Provide 15 percent of HOME funding to certified CHDOs, nonprofits to build affordable rental complexes and homeownership properties.									
Decent Housing/ Affordability	Outcome 5.1.1: Develop affordable housing units through CHDO assistance.	HOME	Housing Units	2010	35	28	80%		
		HOME	Housing Units	2011	35	60	171%		
		HOME	Housing Units	2012	35	26	74%		
		HOME	Housing Units	2013	18				
				2014					
					123	114		140	81%
Objective 5.2. Provide gap financing and technical assistance to nonprofit developers to build affordable rental complexes and homeownership properties.									
Decent Housing/ Affordability	Outcome 5.2.1: Develop affordable housing units through HOME assistance.	HOME	Housing Units	2010	85	59	69%		
		HOME	Housing Units	2011	40	170	425%		
		HOME	Housing Units	2012	40	0	0%		
		HOME	Housing Units	2013	35				
				2014					
					200	229		340	67%
Objective 5.3. Provide rental subsidies for low-income households.									
Decent Housing/ Affordability	Outcome 5.3.1: Provide tenant-based rental assistance vouchers to households.	HOME	Housing Units	2010	30	18	60%		
		HOME	Housing Units	2011	35	18	51%		
		HOME	Housing Units	2012	35	73	209%		
		HOME	Housing Units	2013	30				
				2014					
					130	109		120	91%
Objective 5.4. Acquire and rehabilitate units for sale as affordable homeownership properties.									
Decent Housing/ Accessibility	Outcome 5.4.1: Acquire and rehabilitate housing rental units using CDBG.	CDBG	Housing Units	2010	30	0	0%		
		CDBG	Housing Units	2011	0	0	0%		
		CDBG	Housing Units	2012	0	0	0%		
		CDBG	Housing Units	2013	0				
				2014					
					30	0		30	0%

GOAL 6: INCREASE THE NUMBER OF LOW- TO MODERATE-INCOME HOUSEHOLDS WHO CAN BECOME HOMEOWNERS.

Specific Objective	Outcome/Objective	Source of Funds	Performance Indicators	Year	Goal	Actual	Percent Complete	Five-Year Goal	One-Year Ratio of Five-Year Goal
Objective 6.1. Provide downpayment assistance to low- and moderate-income families to purchase a home.									
<i>Decent Housing/Affordability</i>	Outcome 6.1.1: Assist households earning 80 percent or less of AMI annually with downpayment assistance using HOME funds.	HOME	Households	2010	45	55	122%		
		HOME	Households	2011	60	84	140%		
		HOME	Households	2012	60	39	65%		
		HOME	Households	2013	25				
				2014					
					190	178		180	99%
<i>Decent Housing/Affordability</i>	Outcome 6.1.2: Provide funding for operation of homeownership counseling services.	CDBG	Households	2010	49	49	100%		
		CDBG	Households	2011	38	41	108%		
		CDBG	Households	2012	40	65	163%		
		CDBG	Households	2013	55				
				2014					
					133	106		250	42%

GOAL 7: Improve the condition of the City's housing stock and facilities that serve low- and moderate-income persons, including special needs populations, and group homes.

Specific Objective	Outcome/Objective	Source of Funds	Performance Indicators	Year	Goal	Actual	Percent Complete	Five-Year Goal	One-Year Ratio of Five-Year Goal
Objective 7.1. Assist low-income owner-occupied households with needed emergency and critical repairs.									
Decent Housing/ Affordability	Outcome 7.1.1: Assist low-income owner-occupied households with deferred loans for health and safety repairs using HOME funding and local trust fund dollars.	HTF	Households	2010	25	27	108%		
		HOME	Households	2011	35	24	69%		
		HOME	Households	2012	35	24	69%		
		HOME	Households	2013	14				
				2014					
					109	75		100	75%
Suitable Living Environment/ Availability	Outcome 7.1.3: Provide free minor home security repairs, weatherization, and minor rehabilitation activities to low- and moderate-income households, including seniors and persons with disabilities, to increase the safety and security of their homes.	CDBG	Households	2010	1035	878	85%		
		CDBG	Households	2011	605	838	139%		
		CDBG	Households	2012	805	643	80%		
		CDBG	Households	2013	649				
				2014					
					3094	2359		2932	80%
Objective 7.2. Provide funds to conduct necessary improvements to existing housing units occupied by low- to moderate-income residents, many with special needs, and facilities that serve special needs populations.									
Suitable Living Environment/ Availability	Outcome 7.2.1: Provide funds to conduct needed rehabilitation activities in <u>housing units</u> occupied by low- and moderate-income households and households with special needs persons, including victims of domestic violence, at-risk youth, and persons with HIV/AIDS.	CDBG	Households	2010	0	0	0%		
		CDBG	Households	2011	34	2	0%		
		CDBG	Households	2012	407	95	0%		
		CDBG	Households	2013	17				
				2014					
					458	97		100	97%
Suitable Living Environment/ Availability	Outcome 7.2.2: Provide funds to rehabilitate and/or increase the number of <u>facilities</u> that serve low- and moderate-income households, including households with special needs persons.	CDBG	Facilities	2010	55	27	49%		
		CDBG	Facilities	2011	17	10	59%		
		CDBG	Facilities	2012	20	0	0%		
		CDBG	Facilities	2013	9				
				2014					
					101	37		100	37%
Objective 7.3. Reduce lead-based paint hazards in the City's housing stock.									
Decent Housing/ Sustainability	Outcome 7.3.1: Using HUD lead grant funding, assist low-income owners and renters with lead-based paint removal and hazard mitigation.	LEAD	Households	2010	175	146	83%		
		LEAD	Households	2011	175	215	123%		
		LEAD	Households	2012	175	224	0%		
		LEAD	Households	2013	175				
				2014					
					700	585		700	84%
Decent Housing/ Sustainability	Outcome 7.3.2: Fund the Lead Safe Neighborhoods program.	CDBG	Cases	2010	35	67	191%		
		CDBG	Cases	2011	0	0	0%		
		CDBG	Cases	2012	0	0	0%		
		CDBG	Cases	2013	130				
				2014					
					165	67		30	223%



GOAL 8: INCREASE OPPORTUNITIES FOR AFFORDABLE HOUSING TO BE LOCATED IN CLOSE PROXIMITY TO TRANSIT.

Specific Objective	Outcome/Objective	Source of Funds	Performance Indicators	Year	Goal	Actual	Percent Complete	Five-Year Goal	One-Year Ratio of Five-Year Goal
<p>Objective 8.1. Examine creation of incentives or removal of potential barriers to integrating affordable housing into transit-oriented development (TOD).</p>									
<p><i>Outcome 8.1.1: Examine creation of incentives or removal of potential barriers to integrating affordable housing into transit-oriented development (TOD).</i></p>									

Goal 9: Expand opportunities for new industries with higher-paying and promotional opportunities and expand local small business.

Specific Objective	Outcome/Objective	Source of Funds	Performance Indicators	Year	Goal	Actual	Percent Complete	Five-Year Goal	One-Year Ratio of Five-Year Goal
Objective 9.1. Explore the energy efficiency industry as a solution to: 1) decrease utilities costs; 2) provide jobs that pay a living wage; and 3) expand employment opportunities, all especially for low- to moderate-income households.									
Economic Opportunity/Accessibility	Outcome 9.1.1: Expand contacts in the energy efficiency industry to create partnerships for future job creation and training in the field.	CDBG	Other	2010	0	0	0%		
		CDBG	Other	2011	0	0	0%		
		CDBG	Other	2012	0	0	0%		
		CDBG	Other	2013	0				
				2014					
					0	0		1	0%
Objective 9.3. Create and/or expand opportunities for microenterprises.									
Economic Opportunity/Accessibility	Outcome 9.3.1: Provide financial literacy, business development, and educational services to low- and moderate-income residents who want to create a microenterprise business.	CDBG	Businesses	2010	137	125	91%		
		CDBG	Businesses	2011	303	265	87%		
		CDBG	Businesses	2012	248	146	59%		
		CDBG	Businesses	2013	230				
				2014					
					918	536		548	98%
Economic Opportunity/Accessibility	Outcome 9.3.2: Provide small business loans and education/training to low- to moderate-income clients.	CDBG	Businesses	2010	0	0	0%		
		CDBG	Businesses	2011	1	0	0%		
		CDBG	Businesses	2012	0	0	0%		
		CDBG	Businesses	2013	0				
				2014					
					1	0		1	0%



GOAL 10: SUPPORT THE CONTINUED REVITALIZATION OF LOW- AND MODERATE-INCOME NEIGHBORHOODS.

Specific Objective	Outcome/Objective	Source of Funds	Performance Indicators	Year	Goal	Actual	Percent Complete	Five-Year Goal	One-Year Ratio of Five-Year Goal
Objective 10.1. Continue funding code enforcement in targeted neighborhoods.									
Suitable Living Environment/Sustainability	Outcome 10.1.1: Assist low- to moderate-income households annually become compliant through code enforcement services.	CDBG	Households	2010	193	193	100%		
		CDBG	Households	2011	250	176	70%		
		CDBG	Households	2012	0	0	0%		
		CDBG	Households	2013	0				
				2014					
					443	369		386	96%
Objective 10.2. Consider creating a NRSA (Neighborhood Revitalization Strategy Area) to "jump start" revitalization in low- to moderate-income neighborhoods.									
	The word "consider" is not defined nor does it result in a year-end quantifiable performance outcome.			2010					
				2011					
				2012					
				2013					
				2014					
Objective 10.4. Annually fund public improvements to reduce vacant lots, reduce blight, and spur revitalization.									
	The Consolidated Plan did not provide a benchmark for the City to meet.			2010					
				2011					
				2012					
				2013					
				2014					
Objective 10.5. Support Community-Based Development Organization (CBDO) activities in neighborhoods targeted for revitalization.									
Suitable Living Environment/Sustainability	Outcome 10.5.1: In 2010, provide a comprehensive CBDO program in the Mid-City/City Heights area to include neighborhood revitalization, community and economic development, and energy conservation.	CDBG	Other	2010	83	83	100%		
		CDBG	Facilities & Households	2011	0	38	3800%		
				2012					
				2013					
				2014					
					83	121		83	146%



GOAL 11: AS DOLLARS BECOME AVAILABLE, EXPLORE USING ADDITIONAL FINANCIAL RESOURCES TO CREATE NEW PROGRAMS.

Specific Objective	Outcome/Objective	Source of Funds	Performance Indicators	Year	Goal	Actual	Percent Complete	Five-Year Goal	One-Year Ratio of Five-Year Goal
<p>Objective 11.1. Explore the creation of programs such as: 1) job creation and training; 2) street and façade improvements; 3) NRSA neighborhood investments (also included above); and 4) small business microenterprise lending.</p>									
<p><i>Microenterprise assistance and job creation/training activities are eligible under CDBG. Additionally, the street and façade improvement activities listed under Objective 11.1 are currently being implementing through other non-federal funding sources. Furthermore, the objectives listed under this goal do not result in quantifiable performance measures. As a result, activities listed under shall continue be reported under Goal 2, 9, or 10. In addition, it is anticipated that the City will continue to be faced with annual reductions to the federal entitlement funds received.</i></p>									

GOAL 12: ENHANCE CAPACITY BUILDING OF NONPROFITS, INCLUDING THOSE THAT PROVIDE FAIR HOUSING ASSISTANCE.

Specific Objective	Outcome/Objective	Source of Funds	Performance Indicators	Year	Goal	Actual	Percent Complete	Five-Year Goal	One-Year Ratio of Five Year Goal
Objective 12.1. Provide training to increase the capacity of the City's nonprofits.									
N/A	Outcome 12.1.1: Provide CDBG funding for technical assistance and organizational capacity building activities. Per Council Policy 700-02, CDBG funds shall be provided for this activity on an annual basis.	CDBG	Organizations	2010	15	21	140%		
		CDBG	Organizations	2011	509	0	0%		
		CDBG	Organizations	2012	12	10	83%		
		CDBG	Organizations	2013	0				
				2014					
					536	31		120	26%
Objective 12.2. Annually provide funding to support fair housing activities that benefit low- and moderate-income San Diegans through CDBG.									
Decent Housing/Affordability	Outcome 12.2.1: Accept and investigate complaints alleging housing discrimination based on federal, state, and local laws.	CDBG	Other	2010	350	13	4%		
		CDBG	Other	2011	0	0	0%		
		CDBG	Other	2012	0	0	0%		
		CDBG	Other	2013	TBD				
				2014					
					350	13		350	4%



GOAL 13: MAINTAIN THE QUALITY OF FORECLOSED HOUSING STOCK AND MAKE THE UNITS AVAILABLE TO LOW- TO MODERATE-INCOME FAMILIES IF POSSIBLE.

Specific Objective	Outcome/Objective	Source of Funds	Performance Indicators	Year	Goal	Actual	Percent Complete	Five-Year Goal	One-Year Ratio of Five Year Goal
Objective 13.1. Acquire and rehabilitate foreclosed properties and bank-owned homes to ensure that they do not fall into disrepair, causing neighborhood blight, by making them available for sale to eligible first-time homebuyers.									
Decent Housing/Affordability	Objective 13.1: Acquire and rehabilitate foreclosed properties and bank-owned homes to ensure that they do not fall into disrepair, causing neighborhood blight, by making them available for sale to eligible first-time homebuyers.	NSP	Housing Units	2010	7	7	100%		
		NSP	Housing Units	2011	1	1	100%		
		NSP	Housing Units	2012	0	0	0%		
		NSP	Housing Units	2013	3				
				2014					
					11	8		11	73%
Objective 13.2. Acquire and rehabilitate foreclosed properties and bank-owned homes to ensure that they do not fall into disrepair, causing neighborhood blight, by making them available for rent to low- and moderate-income families.									
Decent Housing/Affordability	Objective 13.2: Acquire and rehabilitate foreclosed properties and bank-owned homes to ensure that they do not fall into disrepair, causing neighborhood blight, by make them available for rent to low- to moderate-income families.	NSP	Housing Units	2010	0	0	0%		
		NSP	Housing Units	2011	0	0	0%		
		NSP	Housing Units	2012	30	30	100%		
		NSP	Housing Units	2013					
				2014					
					30	30		30	100%

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