DATE: January 16, 2015

TO: Councilmember Mark Kersey, Chair, Infrastructure Committee

FROM: Councilmember Chris Cate

SUBJECT: 2015 Infrastructure Priority Memo

I appreciate the opportunity to share my infrastructure priorities for 2015. I look forward to partnering with my Council colleagues, City staff and the Mayor's office to collaboratively resolve one of San Diego's most pressing issues.

**Address Deferred Maintenance Backlog**
The commitment of 50% of new major General Fund revenues to infrastructure improvements is imperative to addressing the estimated $2 billion backlog. The City should continue its efforts to compile and complete the ongoing condition assessments in order to fully develop the 5-year infrastructure master plan, as well as maximize funding through additional streamlining reforms.

**Develop a Five-Year Street Repair Plan**
Work with City staff to craft a comprehensive five-year plan to repave a minimum of 1,000 miles of streets. Institute quarterly performance metrics to ensure the goals of the plan are being met.

**Complete and Review Condition Assessments of City-Leased Assets**
The City has made monumental strides in gathering the necessary data to compile its 5-year infrastructure plan. Completing and reviewing the conditions assessments of City-leased assets is imperative to ensuring the comprehensive repair of neighborhood infrastructure.

**Review the City's Sidewalk Repair and Maintenance Policy**
As the City continues to complete its facilities condition assessments, the committee should review its current approach to the repair and maintenance of sidewalk infrastructure. Given the responsibility of these assets are often shared with adjacent property owners, City staff should present current practices and a strategy to address this component of the infrastructure backlog.
Establish New Purchasing and Contracting Metrics to Ensure Quality Work
The City has often encountered challenges with incentivizing contractors to complete quality projects on time and under budget. The committee should partner with Purchasing and Contracting to reform the procurement process by reviewing incentives and penalties for poor performance.

Conduct Review of Street Repair Prioritization
In conjunction with the completion of condition assessments, the City should conduct an analysis of its current prioritization process for the scoring and ranking of streets.

Identify Efficiencies in City Operations Pertaining to Infrastructure Repair
Ask for staff to present to infrastructure committee an infrastructure repair best practices report to identify opportunities to streamline city operations and to maximize operation efficiency.

Report of Condition Assessments on District 6 Neighborhood Assets

- **The Epicentre**: Built in 1988, the Epicentre is a regional teen center that serves as a hub for youth programs and activities in the Mira Mesa Community.

- **Mira Mesa Library**: Built in 1994, the Mira Mesa Library provides vital services for economically disadvantaged youth and adults; and is a dynamic and versatile community center for all.

- **Mira Mesa Senior Center**: Senior Centers serve as a conduit to connect older adults with a variety of services promoting good health and independence. The Mira Mesa Senior Center, built in 1986, will soon celebrate its 30th year.

- **San Diego LiveWell Senior Center**: The San Diego LiveWell Senior Center serves as an adult day care facility and offers a variety of free classes to the Clairemont community.

- **Balboa Branch Library**: At 44 years, the Balboa Branch Library is one of the oldest in Council District 6. This small library, easily accessible by public transportation, is an indispensible asset to this community.

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cc: Mayor Kevin L. Faulconer
Honorable Councilmembers