CITY OF SAN DIEGO

ENERGY EFFICIENCY & CONSERVATION BLOCK GRANT

Ad Hoc Committee Meeting

June 25, 2009

8:30 a.m. to 11:00 a.m.

REPORTED BY LORIE RHYNE, CRR, RPR, CSR NO. 12905

1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25	CITY OF SAN DIEGO ENERGY EFFICIENCY & CONSERVATION BLOCK GRANT Ad Hoc Committee Meeting June 25, 2009 8.30 a.m. to 11:00 a.m. commencing at the hour of 8:34 a.m. on Thursday, June 25, 2009, at City Administration Building, 202 C Street, 12th Floor Council Committee Room, San Diego, California, before Lorie Rhyne, Certified Shorthand Reporter No. 12905.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25	Amy Bridge, EDAW/AECOM Edward Liang, MCV Technologies, Inc Nicole Capretz, EHC Linda Flournoy, Planning & Engineering for Sustainability Bill Monsen, MRW & Associates Jane Howell, Urban Corps of San Diego Chuck Brands, United Green Crickett Bradburn, retired environmental chemist Robert C. Leif, Newport Instruments Lisa Bicker, CleanTech San Diego Marv Lyons, Vision Synthesis
1	APPEARANCES	1	PROCEEDINGS
2	EECBG Ad Hoc Committee Members:	2	
3	DONNA FRYE, Co-Chair	3	CO-CHAIR FRYE: First, good morning. I want
4	DAVID JARRELL, Co-Chair	4	to welcome everybody to the EECBG Ad Hoc Committee
5	ANDREW MCALLISTER	5	Meeting, and in case anyone wonders what that means, it
6	RISA BARON	6	is the Energy Efficiency Community Block Grant AD Hoc
7	SCOTT MALONI	7	Committee Meeting. So I want to welcome everybody to
8	DR. PAUL LINDEN	8	the first meeting, and my official co-chair is our
9	RORY RUPPERT	9	mayor, Jerry Sanders. and I wanted to have him say a
10	JEANNE M. FRICOT	10	few words and welcome everybody.
11	ED SMITH, JR.	11	Also, before he starts, I just want to let
12	PAUL HANNAM	12	everyone know there is a sign-in sheet in the back, and
13	BILL POWERS	13	I would ask everybody please sign in, if you want to be
14	MICAH MITROSKY	14	included on e-mails. We won't sell your lists or your
15	GREGORY STEVENS	15	names, so you don't have to worry. We're not that
16	ENVIRONMENTAL SERVICES DEPARTMENT	16	broke.
17	CITY OF SAN DIEGO:	17	MAYOR SANDERS: Depends on how much we can
18	Chris Gonover, Tom Blair	18	get.
19	Grace Lowenberg, Deputy City Attorney	19	CO-CHAIR FRYE: You have my assurances. But
20	Special Appearance: Mayor Jerry Sanders	20	anyways. I would really appreciate if everyone would
21	AUDIENCE MEMBER PARTICIPANTS:	21	sign in.
22	Heather Shepard, Wiser Ventures	22	Mr. Mayor, welcome.
23	Erica Johnson, Students SDSU	23	MAYOR SANDERS: Thank you. Now, we're
24 25	Stella Robitaille, Estudio of Teddy Cruz Faith Picking, BIOCOM	24 25	co-chairs, so that will tell you Donna's the boss, You know, when we got the opportunity to get
دم	Faith Picking, BIOCOM 3	43	7 ou know, when we got the opportunity to get 5

the money from the Federal Government and the EECBG. I guess, is what it is, we talked with Donna and she expressed an interest in a public process and one that we could talk about how to best spend that money, and I think there's about 12 and a half million dollars right now, with a promise of more to come later on.

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need.

We had a list of city projects, and reviewing this, we don't know that those are the best projects, and we'll bring those forward, but I think that the public input is going to be extremely valuable, not only the input from all of you, but also the expertise that's being brought to this issue.

So for that, I thank Council Member Frye for putting this together. Her and I are co-chairing, as I said. But I won't be able to be here quite as much, and Dave Jarrell is going to fill in. I want to thank all of our committee members. This was short notice. In fact, I'm not even sure all of them got notice, because I was still getting memos on who was going to be in yesterday. And, you know, it's just really a lot of work and there's a lot of expertise at the table, and I think we're going to get some great decisions out of this.

Infrequently, what happens is it's crystal clear in your mind where you want to go, and then when

you are. Thank very much for spearheading our side of
 it. Tom Blair and Chris Gonover. You know, our
 Environmental Services Department has done an
 incredible job over the past 10 or 15 years in bringing
 forward issues. And I know that they've worked closely
 with Council Member Frye, and she's been tremendously
 helpful with them also.

So with that, I just want to thank you,
Donna, for your leadership on this. And I think we're
going to get an excellent result. I'd like to thank
each of the commissioners right now for the help in
this, and I'm sure we're going to get a quality product
that will really fit the bill.

CO-CHAIR FRYE: Thank you, Mr. Mayor. I appreciate it very much. We will get this done. It's not -- to me, it's not a problem. I think it's a challenge, and I think it's one that everybody in this room is behind and we're going to make it happen. So I am not worried at all.

I just want to briefly touch on the mission of the Advisory Committee and the principals of participation, and, that is, to develop a City of San Diego energy efficiency and conservation strategy and a list of recommended projects and priorities to fully utilize the City's 12.5 million in Energy

you start getting input, you find that there's much better ideas, and that's the way we're approaching this is that the experts on this will help save taxpayer money, will help save energy, will help create jobs, and really, job creation is a big part of the stimulus fund, so that's one of the things we want to see.

We also know that we only have -- we have hard deadlines, and that's going to be one of the problems. We have 120 days from today to get our application in. And if we don't do that, we lose 12 and a half million dollars. So Council Member Frye and I have talked about that. We may be working nights. We can't lose that money. So there are going to be some very tight guidelines and tight deadlines on this so that we have plenty of time to put a quality application in and get the quality projects that we

So I really appreciate what -- all of the interest, and I have to tell you, I didn't expect to see quite so many people out here, and in looking through this crowd, I guess it is understandable because everybody's involved in energy and the environment. We have people who are involved in just about every aspect of it.

I want to thank our City staff, Eric. There

Efficiency and Conservation Block Grant for consideration by the mayor and City Council, so that's what we're here to do.

Before we get to our agenda, I would like to ask the members of the committee to introduce themselves, within less than a minute, tell us who you are, because we have a lot to cover. And then, as we look at the agenda, I notice that the public comment is No. 5. If there is a preference to have the public comment prior to that, we're certainly happy to do that. So if there's any preference — this is not going to be that formal. I'd like it to be more of a workshop, open discussion.

So if there's anybody that has things that they would like to bring to the committee's attention prior to us getting started on the agenda, you know, just raise your hand or let me know so that we can bring you up to the podium. And if there's no one who wants to do it that way, then we'll have the public comment after Item No. 4. So sort of your preference.

All right. I don't see anyone hopping out of their chair -- actually, I do. I'm going to have the committee members introduce themselves and then I'm going to have nonagenda public comments. Then we can have it again for the agenda.

Andrew, would you like to start?

MR. MCALLISTER: I'm Andrew McAllister,
Director of Programs at the California Center for
Sustainable Energy. I work with the City and other
municipalities in the region, lots of different stuff
related to clean energy with all the renewables and DG
side, distributed generation side, also energy
efficiency.

And I'm really happy to be here because I

And I'm really happy to be here because I think that the City really has a huge influence on the rest of the region and a lot of this challenge of change and getting the most bang for our buck on our public investments and clean energy really has to do with regional efforts and broad coordination and trying to help the marketplace function, and we don't do that when we put up barriers that have jurisdictional issues.

So I'm really happy to help the City use its leadership to that effect, and thank you very much.

CO-CHAIR FRYE: And also, I just want to ask you neither you nor your organization will be applying for this grant money; is that correct?

MR. MCALLISTER: By agreeing to be on the committee meeting, we agree that we will not go after the grant money.

CO-CHAIR FRYE: And if that changes, I would expect any of the committee members to bring that to our attention and to find an alternate.

MR. HANNAM: My name is Paul Hannam. I'm English but live in San Diego. I taught environmental management and leadership at Oxford University for about six years and specialized in looking at big changes, like this multiple stakeholder changes. Currently, just set up the first green MBA program at Alliant University here in San Diego.

I own four green businesses in Europe and the states, especially areas of green job growth, environmental leadership, and systemic change and green education. So I'm particularly interested in stimulating long-term behavioral change and looking at how all the different systems in the City work together.

CO-CHAIR FRYE: Same question.

MR. HANNAM: Absolutely, I won't be bidding for anything.

CO-CHAIR JARRELL: My name is Dave Jarrell. I'm the chief of Public Works for the City of San Diego. I spent the last 27 years in the Public Works field. About 20 of those with the Navy, and then several years as an engineering consultant. I'm a

CO-CHAIR FRYE: Thank you.

MS. FRICOT: My name is Jeanne Fricot, and I'm an energy consultant analysis and analyst, and I work with Energy and Green Consulting. And I've been working with the energy code for about 18 years, and I have focused on multifamily buildings, commercial buildings, and residential buildings, and I'm honored to actually be on this committee to help see where -- or direct where this money will go. Thank you.

CO-CHAIR FRYE: Also, I'll ask you the same question. Neither you or your organization or any entity you represent will be seeking any of the 12.5 million?

MS. FRICOT: That's correct.

MR. SMITH: Good morning. My name is Ed Smith. I'm a government relations consultant to the CACT program, the Centers for Applied Competitive Technologies, which is a 13-site initiative through the community college district. And we have a mandate to help develop green jobs, green technology, and energy efficiencies in our regional area. I am very pleased to be here today.

CO-CHAIR FRYE: I'll ask you the same question.

MR. SMITH: Not to my knowledge.

civil engineer, and then the last three with Public Works here in the City.

MS. BARON: Hi, my name is Risa Baron. I'm with San Diego Gas & Electric, and I manage our energy efficiency local government partnership programs. I'll be working with all the cities in the region to help them facilitate their energy efficiency block grants, and thank you very much for the opportunity to serve on the committee. And, no, we will not be applying for any funds.

MS. MITROSKY: Micah Mitrosky. I'm an environmental organizer with the Electricians Union IBEW Local 569. I'm their point person on green jobs, renewable energy, and building environmental partnerships. Prior to this, I was a community organizer with the Sierra Club working on a renewable energy campaign here in San Diego.

CO-CHAIR FRYE: Same question.

MS. MITROSKY: No. I will not applying for this.

MR. STEVENS: I'm Gregory Stevens. I'm a local energy consultant with over ten years experience in providing technical services to government agencies to help them with energy resource management.

Additionally, over the past decade, I've helped the

California Investment Utilities implement their energy efficiency programs, as well as California Solar Initiative. And I'm also going to be part of the committee and, no, we will not be applying for the grant.

MR. MALONI: My name is Scott Maloni. I'm the vice president of development for Poseidon Resources. We are the developers of the Carlsbad Seawater Desalination plant, the first water desal plant in the State of California. We can't talk about water in California without talking about energy.

Our project in Carlsbad will be the first volunteer net carbon mutual project in California. It's my pleasure to serve on the committee. Also, I apologize, but I have a previous commitment in Orange County later this morning, and I'll have to excuse myself early, and we do not intend on applying for these funds.

CO-CHAIR FRYE: Thank you.

Marv? I'll ask you to fill out a speaker slip for anyone that's speaking.

MR. LYONS: I'm Marv Lyons, and I'm a member of the Sustainability Alliance of Southern California, and also have my own organization, EarthTHRIVE

25 Initiative. And, Paul, I'm kind of in your camp. I

you'd please fill out a speaker slip, and we'll make sure that you get called.

MR. LEIF: I think you need to clarify when the grant proposals from the Scientific Engineering Community are due, because it looked like it was a very short time, and you will not get good proposals without having at least a month or two months.

Secondly, I see the composition of this group. You made not only a very good rule, but nobody should be affiliated with anyone getting a grant. That also means that you have none of the technocrats who actually know the science, and you have to follow what NIH does. It says, if you have an affiliation and the grant is discussed, you step out of the room, the same way the City Council does. Because, otherwise, you're not going to get the Ph.D.s. You don't have anyone here from Connect or BIOCOM, so that's one of the reasons why nobody knew this thing was going to happen until we got the announcement for this.

So I recommend that you change your rules; that you expand this committee to have some real technocrats on it, because if you're going to have to evaluate technological proposals, you better have people with technological training. And, also, I have to tell SDG&E that I'm going to propose something that

think I'm concerned not just with specifics as to where to spend money, perhaps, on solar panels, but how to use this -- begin a transformation to the entire community. So it -- we all have a concern for sustainability long-range.

My thoughts are to create what I'm calling a green olympics or a green challenge. So it -- for example, the five different supervisory districts have competitions, and instead of getting awards for who runs high -- fastest, or who jumps highest, how many people change their cars to green cars, how many people tear up their lawns and put in edible landscaping, how many people put solar panels, so we can continually have a competition and award this, so it's an ongoing thing.

And not only in reaction to the fear and panic of the creation -- of the future we created, but to actually have fun doing it, and suggest this be the first one -- first community in the globe, and we have -- make it global.

CO-CHAIR FRYE: I like you. I like the energy.

Is there anyone else who wanted to say anything right now, please come forward. If anyone has items on the agenda for which you want to speak, if would help them, even though I don't particularly like you, but that's going to be later.

CO-CHAIR FRYE: 1'm sorry. What was your name again?

MR. LEIF: Robert Leif.

CO-CHAIR FRYE: All right.

MS. BRADBURN: I'm Crickett Bradburn, and I'm a retired environmental chemist. I have 16 years in the labs doing the analysis that shows why we had to have the laws to protect the earth. So I'm here just for me. This is of interest to me, not my usual group.

I hope that this not only -- set on a path where we make good choices about where we spend the money, but we also create the synergy to bring this together to form the groups that are experts so that other communities come to us and ask us for help. We become the experts. They pay us to consult, instead of we paying them to consult; that we create jobs in the forefront of this. This is fairly new, so that our workforce has learned state-of-the-art and will have jobs going forward. jobs not becoming obsolete. And I look forward to watching this unfold. Thank you.

CO-CHAIR FRYE: Thank you.

MR. MCLAUGHLIN: Good morning. Evan McLaughlin. with the San Diego Imperial County's Labor

Council. I want to thank you and tell you that we are very excited that this process is beginning today. We know that we will be talking about one-time monies in many cases with this committee, but, you know, we don't want -- we want to make sure that we're not just talking about how to create one-time jobs.

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You know, green technology and some of the subject matter you're going to be talking about presents an opportunity for San Diego to really start talking about green careers and ways to make the -- stimulate our local economy by using local workers. So I look forward to the discussion going forward and hope that you have, at your disposal, the expertise of Ms. Mitrosky about how to create these local jobs and to set green career pathways. Thank you very much.

CO-CHAIR FRYE: Thank you.

MS. CAPRETZ: Good morning. My name is Nicole Capretz with Environmental Health Coalition. We, too, are very excited that this committee exists and that there's going to be a public process to vet what are the best uses for our limited energy dollars.

The theme Environmental Health Coalition wants to convey is the need to make sure there's equity and access for those communities that are traditionally left out of these kinds of opportunities. We want to

into the idea of putting projects on the table immediately. And I think, first, we need to determine what are the overarching goals and objectives, how much energy do we want to reduce, how many green-collared jobs do we want to create.

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Those goals and objectives need to be identified, embedded first through this committee and through some of the expertise in the room. And then you plug in which projects fit into that strategy. So when I see the mayor's put out, oh, you've got to submit your projects by July 1st, to me, that subverts the planning process and makes no sense.

So while, ultimately, we do want people to submit projects, obviously, because I know, again, a lot of people in this room have some fabulous ideas, maybe some people in this committee, but I think, you know, let us know what the goal is, what are we aiming for. So I just encourage everybody to start there and then get into the meat of some of the project proposals. Thank you.

CO-CHAIR FRYE: Thank you. Lisa Bicker. Erica Johnson, Linda Flournoy, and then Faith -- I can't read your last name.

SPEAKER: Good morning. I'm Lisa Bicker, and I'm President of CleanTECH San Diego. CleanTECH

make sure that not only are the homes in Barrio Logan and Southeast San Diego are retrofitted and allowed the opportunity to put solar panels on their homes, not just in La Jolla, the wealthier communities.

But in addition to that, we want some of the members of our community to have access to the green-collar jobs that are going to be created, so there's going to have to be some kind of mechanism to ensure that some of these community members just aren't necessarily plugged in to what is happening at City Hall, so that there's a pathway for them to get in the loop and take advantage of the some of the new opportunities that are going to exist.

The other thing is -- I know you haven't gotten into the meat of your conversation, so, hopefully, this will happen, but this committee was formed, and as Council Member Frye knows, I've been working months to get this committee formed. This committee was formed to develop a strategy. The Department of Energy was explicit in allowing cities to take advantage of this planning money to develop a long-term, thoughtful strategy for the City of San Diego.

So, I think, before we get into -- it's just -- I'm just a little concerned that we're rushing

San Diego is a nonprofit trade group, and we happen to be affiliated with the -- with BIOCOM and Connect. I do not represent them today.

I just wanted to make one simple point, and that is, our mission, our nonprofit mission as our organization is to create and sustain a leadership position for the San Diego region around green and sustainable issues. And I am concerned -- I'm very glad that you're not, Council Member Frye, but I am concerned that the most important thing that we need to do is make the deadline.

I'm pretty sure that every other community, eligible community, in the San Diego region did, in fact, make the June 25th deadline today. And I'm pretty sure that every other large city in California met their deadline: Sacramento, San Francisco, Los Angeles. And my job is to help San Diego compete against those regions.

And we are where we are today, I support this process, and I'm happy to participate in it and be helpful where we can. I just really encourage us all to keep our eye on the prize, which is to make sure that we submit our application in October so that these monies can flow to our region and our workers. So thank you.

CO-CHAIR FRYE: Thank you. Erica Johnson. MS. JOHNSON: Good morning. My name is Erica Johnson, and I'm a former associated students green commissioner at San Diego State University.

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Our student body has been really committed to renewable energies, and we've allocated over \$2.5 million in the past year to renewable energy projects to our facilities.

We actually voted to increase our student fees because we're so keen about doing this. While we face many challenges, I think that we can meet our needs with renewable energy and energy conservation methods, and we have not only a profound opportunity but a moral obligation to the region.

San Diego State University recently announced the opening of a regional Center for Sustainability. And what we're going to be doing with this is incorporating the government business and education sector to create solutions to the region's problems.

So I -- these are the ideas that I've outlined that I think would be best for the stimulus money. I think the most important issues that we're thinking global and acting global, not outsourcing the projects, but keeping green jobs here in San Diego and

projects today.

But I really think we do need to not only look at our goals, but to really get a sense of the multidisciplinary, the interconnectedness of the situation that we're in. Donna is certainly aware that my big passion in sustainability right now is related to water. And the water-energy connection, the water-soil connection, and I believe if we sort of back up and take a really integrated look at what's happening within the San Diego region, we can take some of these monies to create some pilot projects and some jobs that will actually go into areas like soils and waste management and others that can all be integrated]4 together in ways that will save significant energy, as well, and reduce our green -- our net greenhouse gas output, which is a piece of our -- the charge that's been given to all cities in the state.

I think there's a wide variety -- the jobs.

I have a list of about a dozen. I'm not going to try to name them now, but if we have more time to bring this forward, I'd like to bring it to the committee in a really consolidated way and potentially even give you a presentation that could show you what I think the power behind the integrated look and especially looking at soils and landscapes as a piece of that.

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generating the revenue here so that we can stimulate our local economy.

Also, I think it would be a great idea because of the rebate system to install solar panels all over San Diego and start a solar revolution: government buildings, business parking garages, distributed generation, most importantly, schools and education because future generations are going to be the ones that are putting additional solutions into the future's problems.

And then, again, lastly, local homeowners and HOAs, because I know that there's a lot of resistance with HOAs and getting solar panels on top of houses. And that is all. Thank you for your time.

CO-CHAIR FRYE: Thank you. And then Linda and then Faith.

SPEAKER: Good morning. My name is Linda Flournoy. I'm sustainability consultant. I've been doing this for some 40 years in one form or another. I'd like to thank Nicole for saying much of what I was going to say, so that's great. And I also have a question. It's unclear to me, as this process goes forward, when we're going to be discussing the possibilities. If projects were to be submitted immediately, then that means we're discussing our

CO-CHAIR FRYE: Thank you

MS. PICKING: Good morning. My name is Faith Picking, and I'm with BIOCOM, so BIOCOM is here. I want to thank you all for serving on this committee and beginning this committee. We think it's extremely important to San Diego that we continue the green and clean movement, and we look forward to working with you guys and being of any help or assistance we can. Thank you.

CO-CHAIR FRYE: Thank you.

The next item -- I appreciate everybody that spoke, and there will be other opportunities as we go through the meeting today to have these discussions. The next item is just some background on the sort of the principles of participation. I don't know if Mr. Jarrell wants to do that. As far as the handout, I believe everyone has one.

CO-CHAIR JARRELL: I think that this was passed out to all the committee members. This was the advisory committee principles of participation. Just to reiterate, the mission of this group is to develop a City of San Diego Energy Efficiency and Conservation strategy. And as part of that, a list of recommended projects.

So that list of recommended projects will

ultimately go first to the NR&C, Natural Resources and Conservation Committee, and then to the Board Council for consideration to fully utilize the \$12.5 million that's being made available for the City.

So the role of the committee -- and this is what we're asking you to do in support of this committee. So devote sufficient time to review all the material; become familiar with the current projected energy issues, opportunities, and technologies; become familiar with the current projected energy conservation and management programs that we have here in the City; review, evaluate, screen, and rank the projects that are going to be presented to us: provide recommendations for the development of the long-term strategy, which we'll be discussing; and, hopefully, this will be a good opportunity for full participation of all the committee members, so we certainly encourage that. I know none of you are shy, but we certainly encourage full participation in this process.

CO-CHAIR FRYE: All right. And if any of the committee members have any questions about this or any comments related to the principles of participation, we certainly welcome your comments at this point, if you have anything. If you don't, I'm assuming that it all looks good to you and that you --

recently related to energy issues.

CO-CHAIR FRYE: Mr. Blair. as far as members of the public and people that are here in the audience. how would they be able to obtain these documents?

MR. BLAIR: We'll make them available on our web site. We've established a web site that will be linked on the stimulus page so that you can go to the energy -- EECBG web site, and you'll be able to find the documents there.

CO-CHAIR FRYE: If anyone does not have access to a computer and needs copies of documents, please let us know, and we'll be happy to make sure they're provided.

MR. BLAIR: Now, for a little acronym soup here, we do have the EECBG, is what we're referring to it, as the Energy Efficiency and Conservation Block Grant program. This was not established in the stimulus bill specifically. It was actually established in September of 2007, and it was established as public law -- Public Law 110-140.

That was created to provide a mechanism to fund cities for energy efficiency and conservation improvements within the cities, and there's a wide list of eligible activities that have been created. There's a lot of background on the energy efficiency grants.

just seeing nods. Okay. I don't know if we need to get the caffeine.

The next item of business is the application requirements, the deadline, and review of the time line. And I believe that will be presented by Mr. Tom Blair. So welcome.

MR. BLAIR: Good morning, Chairs, members of the committee. I'm Tom Blair, and I'm deputy director for Energy Sustainability and Environmental Protections in the Environmental Services Department.

I've been with the City for seven years in developing the energy strategy and programs that exist currently within the City. We have a number of guidelines that have already been given to us by the council for various actions and goals that have been established over the years.

And in your folder, you will find background documents that include our climate protection action plan, our conservation element of the general plan, which was recently approved. We also have the long-term energy strategy that exists currently as an operational document for kind of guiding what my department -- my division does. And the other one was -- we also included SANDAG's regional energy plan just as background for what the region has been doing

They're basically a \$2 billion program for a five-year duration that was established by this public law.

The 2 billion was to be distributed over the 50 states, and it's initially distributed 65 percent of the money goes to the cities that are the 10 largest in each of the states. And there's -- DOE was designated -- Department of Energy was designated as the administering location of the government to take care of this program.

So the Department of Energy created a formula to distribute the funds as directed by the law, and we came -- as being one of the larger cities in the country, No. 8, we were actually awarded \$12,541 billion.

I did -- at the direction of counsel, I filed the application yesterday. We have -- our application has been received by Department of Energy for the initial \$250,000, and we now have 120 days, starting today, to develop two deliverables. The first deliverable is the energy efficiency conservation strategy. It is directed by the grant award, and that's a four-page document -- we'll also provide copies to you -- that has some specific elements that need to be addressed. Those, we'll go into detail on later, but that's one deliverable that we have. The

other deliverable is the projects that support that energy efficiency strategy.

CO-CHAIR FRYE: Mr. Blair, when -- I believe one of the speakers had talked about all the other cities submitting their applications in on time. I believe our city also got their application in on time; is that correct?

MR. BLAIR: Yes, we were actually a day in advance.

CO-CHAIR FRYE: I just wanted to clarify that, so it's very clear that we met the deadline.

MR. BLAIR: The Energy Efficiency Community Block Grant program, while it talks about an energy -- long-term energy strategy, it's actually a separate document than what we have as the City guidance document. This strategy only relates to the \$12.5 million of money that has been awarded under this grant.

So it will be -- it needs to be focused on how best to create programs. The guidelines that were established for the EECBG were to reduce total fossil fuel use, to create jobs wherever possible, and to improve energy efficiency and conservation throughout the country.

So we have had programs in the City of

We have also recently completed a lighting study, which was to evaluate white lights to be used for exterior lighting. We have test lights already installed up on Sixth Avenue right by Balboa Park.

We invited the public a couple of months ago to come out and give us their opinions on which of those lights looked the best. We've been doing a lot of activities, and that will be provided as we look at other projects that could be used -- could be uses for the money.

As far as the time line, because it is 120 days, it's a very limited period of time that we have to complete this task. The reason that the dates that have been recommended -- were recommended was we have to return to the NR&C committee on July 22nd to be able to get to the council meeting on August 31st to give us enough time to actually compile all the documents that we need to file with the Department of Energy not later than the 23rd of October.

The 23rd of October is the hard deadline where we have to submit all of the final documents to Department of Energy. So what we did is work back from that point and tried to establish a period that would give a little bit of time to be able to thoughtfully prepare all those documents.

San Diego for a number of years. We have our -- we generate -- well, let me go through a few statistics. The City uses 200 million kilowatt hours of electricity per year. We generate 125 million kilowatt hours of power a year.

Because our loads are not where our generation is, we actually sell 50 percent of what we produce to SDG&E for further distribution in the region. We are constantly evaluating projects that will capture methane gas, turn that into power.

We're using -- we have 17 solar installations on City buildings. We also have a megawatt solar system on the Alvarado water treatment facility, which we operate under a power purchase agreement with SunEdison. So we have 1.2 megawatts of solar power. We have a total of 18 megawatts of power produced on an instantaneous-type basis, and that creates the 125 million kilowatt hours a year.

We have reduced the City cost of energy use by 28 million kilowatt hours of energy efficiency installed in City buildings over the last ten years. Some of that also includes traffic signal improvements where the LED traffic signals were installed, and we'll be looking at those technologies.

So we do have lots of activities going on.

So currently, we have, today, of course, is the first meeting. We did establish the deadline. I believe the mayor had sent out July 2nd to receive projects, so that's the tentative deadline at this point. The next meeting is Thursday, July 9th.

CO-CHAIR FRYE: I think what we'll do on that is -- if you want to, we can take these things out of order, but I'm happy to talk about the future meetings and that time line. If you'd like to do that now, I'm happy to have that discussion.

MR. MALONI: Actually, I think we should have that discussion for the benefit of the public. I have one quick clarification first. A speaker asked us or encouraged us to spend a lot of time on the strategy and to have a global view of how this money is spent, not just pick projects. You mentioned that the four-page strategy document exists; did I understand you correctly?

MR. BLAIR: Actually, in your folder, we have a City of San Diego long-term energy strategy which supports the City's general plan, which has been approved by council. There's a conservation element in the general plan that speaks to a lot of the greenhouse gas issues, the reduction of energy use, so those documents -- those are our background.

9 (Pages 30 to 33)

The four-page EECBG energy strategy is a specific document required by the grant, which has a number of questions on it. And I believe -- did we put copies of those in there? We'll give you copies, but there's specific questions that have to be answered by the City to receive the money. So what we're doing is we're asking for your input on how we should complete that form so that we can submit it and get the money.

MR. MALONI: It would be good if we can have that sooner rather than later.

CO-CHAIR FRYE: Micah.

MS. MITROSKY: Actually, I have two questions. When was that four-page City strategy created, or just general ballpark?

MR. BLAIR: It has not been created yet.

MS. MITROSKY: Not the one for the grant, the other one that the City has.

MR. BLAIR: The existing policy has been in place for -- we actually completed that document in February, but it's been a compilation of guidance. It really is an operating document for us, and it's based on guidance from the City Council as to how we're supposed to carry out our activities.

MS. MITROSKY: And then my other question: In describing the energy projects that the City has

MR. MCALLISTER: So I guess the -- there's this four-page set of questions that have to be -- this plan has to be put together for this RFP. The DOE actually has an RFP document for -- like an application procedures document for this grant. And so the -- that document's been out for a number of months, and most of the cities in the region went ahead and sort of submitted a strategic plan; in most cases, probably something fairly cursory.

But in order to go ahead and get access to all the money, rather than just the consultant and the 2-1/2 hours for that to come up with a plan. So, you know, I think it is sort of apples and oranges. I think it's a really good idea that we have a discussion (inaudible) for a longer strategy of how we're going to actually approach energy efficiency and renewables and the whole package and even link it to other sectors like water, et cetera, climate.

I think parts of that discussion, though, are maybe not directly related to the plan that we have submitted for this grant, because of the guidelines that the DOE has submitted, as requires for this grant, are actually fairly narrow. There's, what, a dozen or so areas where these funds can be used, the types of projects that these funds can be used for. They're

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already completed, the solar installations and all the energy efficiency work, in round figures, what would you say is a percentage of the potential that the City has for solar and energy efficiency, if you had to just make an educated guess?

MR. BLAIR: That's been the subject of many CPUC proceedings and others. I mean, there's a lot of disagreement as to what that number is or should be. We are trying to encourage solar wherever it can be cost-effectively installed, and that becomes an individual property-type analysis because you need to look at what the actual rate you're going to recover, what the cost of the system is, and how much you can put on, and what your load is during the day when that system will be operating. So it's hard to say that this is the perfect -- or this is the number.

We can say that we have -- you know, the Alvarado plant, we have a one megawatt system. That supplies about 30 percent of the operating KWH for that plant, but it takes up 4.3 acres of land. So you get very little power for a very large system when you look at the totals, but we do support putting in solar where it's cost effective and trying to move that technology forward.

MS. MITROSKY: Thank you.

generally not about soil and things like that, which is
 not to say that that's an area we shouldn't be talking
 about. We absolutely should.

But I think the strictures around these funds are actually fairly well-known already, and most of these have just come forward with plans they kind of already had in their drawer, and they dusted them off and said, okay, we'll look at the list because we had this in the queue for a long time.

So I think this is a great opportunity for the City of San Diego to discuss in some -- and start a discussion that can continue on after October and beyond about where we should be going with clean energy, but I think the particulars of the deadline, we need to keep in mind sort of try to be efficient with the discussion and the actual projects that are going to be funded.

CO-CHAIR FRYE: And, also, any documents that we need to have made available, if we can get those as soon as possible. And if there are any documents as we're going through this that, the same way, I need that or I don't have it, please speak up so we can make sure we know what they are and make sure that they're provided to you and the public as soon as possible.

Yeah, Ed.

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MR. SMITH: I have a question for you. It's a little different with regards to your workforce. Your trained and incumbent trained technicians, are those city workers, are those contract workers, and do you have a strategic plan for the incumbent workers to upgrade their job skills and solar (inaudible) technologies?

MR. BLAIR: The City does not have any solar installers on its workforce. We do have electricians who could, within their trade area, but they are maintenance workers; they're not solar installers. So we have contracted through a regular RFP process meeting all the City's contracting requirements for each system that we have installed.

MR. SMITH: Is there any discussion within the department or within the City for incumbent worker training for City employees to have job skills in the green technology (inaudible)?

CO-CHAIR JARRELL: I can probably answer that. I don't think that we've considered that yet. Maybe that's worthy of consideration, if we develop a robust enough solar program that we may need technicians to do that type of work, but up until now, we didn't have the contract and (inaudible) --

No. 2, which is the background, which I believe we pretty much covered. No. 3, the application requirements deadline that we've looked at, and we're certainly going to review the time line. And then No. 6, which is the future meetings.

And so if I may, I'd just like to get us to the future meetings, and then we're going to get to Item No. 4, and I think that's where we're going to have all these other issues come up. So just so we can sort of get that settled. I believe you all have your -- in your back-up, I believe you've all been provided with a schedule; is that correct? No, you don't have them.

Well, by the next meeting, I will be much more organized. Like I said, we're doing our best to keep this as open and iterative as possible. So what we are proposing is for the next meeting to be Wednesday, July 1st, and I'll start with the committee members. I don't know if you have your schedules in front of you, if that is a problem. If you think you can --

MS. BARON: What time?

CO-CHAIR FRYE: I'm sort of open on the time. I'd like to be able to get as many participants as possible, obviously.

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MR. MCALLISTER: Just to follow that a little bit, isn't the City's attitude -- I mean most cities' attitude is that the marketplace -- that the marketplace outside the city is sort of the appropriate place for the workforce for these skills are applied. So like a contractor, there need to be huge numbers of workers developed to be able to install many of these technology systems that are efficiency, renewables. et cetera.

The City is in a position to guide a lot of that work and direct resources towards that work. The marketplace, actually, is where most of those jobs will sit. That's a really neat potential use for some of this money is to do some of that training, interface between the City, but directed to the marketplace, not towards the City (inaudible).

CO-CHAIR JARRELL: What we typically do is have contractors do the new installations. So, in general, for almost every new installation, that's been by contracting, and we would have -- the City would have responsibility for maintenance.

CO-CHAIR FRYE: You know what I'm going to do, I'm going to -- just so you know, we're sort of working on three agenda items right now, and I'm trying to keep us all organized here. So we're sort of doing

MR. MALONI: I won't be in town.

2 MS. MITROSKY: I'll be out of town, as well. 3 but I could do Thursday.

4 CO-CHAIR FRYE: Thursday, the 2nd. How 5 does -- we've got two that can't attend. How's 6

everybody else looking, the 1st or the 2nd, see if you have a preference.

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MR. SMITH: 2nd.

9 MR. HANNAM: Yeah.

CO-CHAIR FRYE: Andrew?

11 MR. MCALLISTER: Yes, either day works.

12 CO-CHAIR FRYE: Scott?

MR. MALONI: I'm out of town Wednesday,

Thursday, and Friday.

CO-CHAIR FRYE: 2nd, Micah?

MS. MITROSKY: 2nd works for me.

CO-CHAIR FRYE: It's going to be the 2nd.

And, you know, we'll try and accommodate so we have as many people as possible. So, timewise, how does 8:30 in the morning, again, look for you for July 2nd? And

21 then we'll go to 11:00, 11:30, whatever we need to do, 22

because we have a lot of work to do.

So just for members of the public, so you know when the next meeting is, it will be Thursday. July 2nd, at 8:30 to 11:00. We'll put it down for

11:30, just in case we need to go longer. So that 1 22nd. 1 2 2 would be Item No. 6. CO-CHAIR FRYE: Of July. 3 3 And then what we'll do at that time, what we MR. BLAIR: That leaves us between now and 4 will be adding to the agenda is more discussions about 4 the 22nd of July to come up with the basic plan, which 5 5 the overall time lines for the next meetings, and so if would be discussed in open forum at the NR&C committee. 6 everybody can kind of bring their schedule. 6 and then we can go back and fill in the blanks to 7 7 Yeah, Greg. prepare the final documents, which would be submitted 8 8 MR. STEVENS: Generally speaking, do you to council after guidance from NR&C. 9 9 anticipate a weekly meeting or what? CO-CHAIR FRYE: At that time, along with the 10 10 CO-CHAIR FRYE: No. What I anticipate is as actual strategy itself, will be the proposed projects? many meetings as we need in order to accomplish the 11 MR. BLAIR: Yes, all the projects must be 11 12 12 work. So if that means we sometimes might meet two submitted with the strategy by the 23rd of October. 13 days in a row, whatever we need to do that will get the 13 CO-CHAIR FRYE: Why don't we do this. Why work done and make sure that as many of these committee don't we plan for our next meeting, the first item that 14 14 15 members can attend as possible. 15 we will be discussing -- you'll have an idea of these MR. STEVENS: Fair enough. 16 deadlines, and maybe you could provide to us your 16 CO-CHAIR FRYE: We just anticipate meeting 17 availability beyond July 2nd so we know kind of where 17 18 until we get this done, because we are going to get it 18 everybody's at. And I guess the best place to send 19 19 done. them is to you -- who's going to be the --MS. MITROSKY: In terms of getting the work 20 20 MR. BLAIR: My staff will be receiving them. done, is there some type of time line or something that 21 Anita Pyle, who is on the original --21 22 CO-CHAIR FRYE: Okay. Terrific. 22 shows milestones so we know --23 23 CO-CHAIR FRYE: That's one of the items that MR. BLAIR: To meet the NR&C deadline, I I want us to look at and have those discussions around 24 also need to prepare documents and file those, so I 24 Item No. 4. We'll sort of broaden that discussion. 25 really have to have the work completed by the Friday 25 42 44 And also, Tom, as far as the application 1 before the NR&C committee, which is the 17th of July.] 2 requirements and deadlines, is there a time line CO-CHAIR FRYE: Maybe what we can do is get 3 provided for that item? Do we have that --3 all those dates out to everybody so we all have an idea 4 4 MR. BLAIR: Well, the critical points to what we're looking at. You have an idea this is going 5 5 meet the application deadline. to be very compressed and we're going to try and get as 6 6 CO-CHAIR FRYE: What is the application much as done as possible. 7 7 deadline? Does anyone have any questions about those MR. BLAIR: The application deadline is 8 8 deadlines or times or what we need from you before the 9 9 October 23rd, which is a Friday, at 5:00 p.m. Eastern next meeting? 10 time. So that will be earlier for --10 MS. MITROSKY: I was wondering if each committee member could get a copy of these actual grant 11 CO-CHAIR FRYE: So that's our hard deadline 11 and everything has to be done. That includes the 12 12 guidelines, because as Andrew mentioned, there are -projects and energy strategy meetings. 13 DOE has laid out a road map of what the criteria are 13 MR. BLAIR: And today, I received some 14 for these projects and what the five metrics are that 14 15 information from DOE that there are a number of cities 15 they're going to be using to measure -- or to evaluate that are having trouble accessing the fed connect site 16 16 the strategies. where you're actually putting your applications. So we 17 CO-CHAIR FRYE: What was the -- what was the 17 18 18 first document people had requested when you started

need to be a few days in advance of the 23rd to ensure that --

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CO-CHAIR FRYE: If necessary, we will FedEx. MR. BLAIR: So to meet the 23rd, the goal was to have the items heard at council on the 31st of August, which is the first day you're back from legislative recess. To be able to meet that deadline,

24 25 we need to be able to reach the NR&C meeting on the

Andrew, you had mentioned a document? MR. MCALLISTER: Just the DOE guidelines. MR. BLAIR: We have a number of web casts. and the -- actually, the Department of Energy has a very inclusive web site for the EECBG program itself.

speaking? Someone had asked that Andy -- was it

CO-CHAIR FRYE: Why don't we send that all

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out. What we need to go out to the committee members will be, obviously, the DOE guidelines and then the proposed schedule, as far as the time line that you had mentioned for the dates of when we need to meet and someone in the back, if you want to come forward -- as I said, we're going to be kind of loose on this.

The only thing I ask is that if you haven't filled out a speaker slip, if you would.

UNIDENTIFIED SPEAKER: The only other thing that you had asked about earlier was the City strategy that had already been created.

CO-CHAIR FRYE: And that, I believe, has been handed out to the committee members, but we will make sure that those documents are provided to the members of the public. If you can state your name.

MS. CAPRETZ: Nicole Capretz. Something that I copied that the committee members can have is what the DOE says can happen during this four-month planning process, explicitly what the strategy could include that could possibly be helpful for the committee members.

CO-CHAIR FRYE: Do you have copies already made?

24 MS. CAPRETZ: Yes.

CO-CHAIR FRYE: Enough for everybody?

One of the things is even though the City Council does have legislative recess in August, if necessary, I can see if I can get the committee members together to have a special August NR&C meeting, so we'll do everything we can to accommodate it.

the world.

And if that is not possible, then we will do everything we can to make sure that we forward all the recommendations before Council, even if it doesn't get everything to NR&C. So I think that that discussion needs to take place.

We'll give everybody time once we have more information to start thinking about how we want to do this and really have a little more thorough discussion about the time lines, because I think that is part of the source of discussion.

Tom, is there anything else you have that -- for either items 2, 3, or 6?

MR. BLAIR: I believe we covered the topics there.

CO-CHAIR FRYE: Does anyone else have any questions? Are there any issues that you want to bring up? Please feel free to jump in. I really want to make this work. If there's anything on your mind, I just -- I could feel something on your mind.

MR. HANNAM: From my perspective, I think

MS. CAPRETZ: I have like 15. It does allow, actually, for a process to develop a strategy and -- I mean, some goals and then a strategy. So I'm somewhat not quite aligned with Andrew on that time point.

And then the only other thing about the time line in terms of getting it to NR&C by July 22nd, 1 guess, does the -- from a public perspective, 1 just want to ensure that we maximize the amount of time the committee has to think thoughtfully through these items.

And I'm unclear why City staff needs two months to compile the documents, as Tom says, and submit by October 23rd. I just am not clear, and I could be missing something why it has to go to council by August 31st in lieu of September sometime, and maybe give staff four weeks.

We only have four months, so it's odd to only give the public one month of participation. That's all. I'm just not clear why that's so --

CO-CHAIR FRYE: I think we can have a discussion as we move forward in the time line. I think we can be prepared to have a more in-depth discussion about that at our next meeting and start talking about.

different projects. My concern -- and I've seen this in Europe go horribly wrong -- is that if we have lots of different competing projects which aren't integrated and don't really affect our key areas we're trying to change, it's not going to achieve anything compared to having projects which are really integrated, and, in fact, the core issues, which are clearly water, energy,

building, food, transport, which is the same all over

this is a unique opportunity to really integrate the

So I think it's incredibly important we have a strategy and a very clear vision, very specific outcomes, and I've spent ten years really looking at why changed programs work and why they fail in this area. And they normally fail. And they normally fail because they're not looking at the big picture and involving multiple stakeholders, having strong leadership, and really integrating systemic change, because San Diego clearly faces potential catastrophic future, like a lot of other cities in the state, especially with water issues.

So now is -- I think it's very important we spend the time and think strategically long-term about this.

CO-CHAIR FRYE: Are there any other

committee member comments?

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MS. BARON: I just wanted to add on to what Andrew talked about the process in terms of trying to meet this deadline in a timely fashion. I mean, 120 days really isn't a lot, but I still think, as a community, we have to continue this conversation to develop the strategy.

And we may need to take the approach that we may have to have two documents going on at the same time in terms of what's going to be the requirement for the grant to ensure we get the funds. And, secondly, the long-term strategy that could be worked on over time because there's a lot of issues that we need to address, and I think we all want to address them. But like I said, 120 days just isn't enough time.

The other point I was going to say is regarding workforce training and education. There is a separate pot of funds from the Federal Government with the stimulus to address a lot of those issues, and I think we need to understand more about that funding that's coming to San Diego and how we can integrate the City of San Diego's initiatives into that workforce training and education initiative.

There is, obviously, with energy efficiency block grants, there's very strict -- not strict, but

Ĭ a timing perspective, what can we really achieve in 120 2 days to apply for the 12.5 million. The reason I say 3 that is this is -- we're not -- it doesn't end. This 4 is going to be an ongoing dialogue and conversation in 5 the community for a long time, and there will be more 6 funds available from many different funding sources, so 7 we need to get that list established.

CO-CHAIR FRYE: Might I ask you, since you know what some of these funding sources are, if you might provide that list.

MS. BARON: I'd be happy to.

CO-CHAIR FRYE: What we'll do as we start setting up these agendas is have a committee comment 14 portion of the agenda where committee members can bring 15 forward -- I'm just writing up the agenda, so you'll 16 have to forgive me as I keep -- we'll add a committee comment, and it will also allow us to have those 18 discussions, but also, if you want to agendize those in the future so we'll make sure that that's added to the 20 agenda, as well.

Are there any other --

MS. MITROSKY: I just wanted to say that I support what Lisa just suggested and some of the other comments our committee members have made about keeping the big picture in the back of our mind as we do this

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requirements that you need to reduce energy, you need to do this, you need to do that, and I just think that there are other funding sources that we should really utilize in a strategic plan address. Does that make sense?

CO-CHAIR FRYE: Yes, it made sense to me. If you have -- and I will say this to the committee, as well, if you have any other ideas about funding and receiving even more money, please let us know.

MS. BARON: Just to add on the funding issue, I mean. I think it's in our best interest as a community to really put together that laundry list and prioritize A, B, C, or whatever prioritization we need to go through, is because there are other funding sources. There will be more funding coming from the California Energy Commission. There's funding from the CPUC. SDG&E provides funding to the City to do energy efficiency projects.

And I think we really need to look from a comprehensive perspective which projects we want to fund with the block grants, which projects we want to go after CEC funds, which projects we want to go after CPUC funds.

My point is, is that I think we need to look at this from a very comprehensive perspective, but from

planning, because I think we saw during our presentation in front of council that this block grant program is going -- is potentially going to be a multiyear funding. There are other funds.

DOE wants us to look at how to leverage other funds, and just from the training jobs perspective, we've been training on solar since 1999. so we have several thousand skilled trained electricians who are ready to do these installations and this energy efficiency work.

MR. MCALLISTER: The amount of funds that's available to the workforce is -- at the end of the day, 12 and a half million isn't that much money. Given that this transformation that has to happen in the next 20 or 30 years, it's really a drop in the bucket.

It's a great organizational moment for us because we have to think proactively, like Micah was saying. But I think we both need to get the job done for this grant, but we also need to make sure that we have this longer term, you know, broader discussion and, hopefully, come out with a list where the City wants to be, how the City wants to help the marketplace, what initiatives the City is going to sort of try to push within its boundaries working with other jurisdictions in the region to end up having a regional

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direction of sustainability is a great opportunity. And we don't have to have that whole discussion by October, because this is a fairly restricted (inaudible) --

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MS. FRYE: It's a lifelong discussion, which I think we would all agree with that. The goal here is we have a unique opportunity, just by virtue of all the people that are here today, all the committee members that are going to volunteer their time to work with us to get this done. And I think, too, the \$250,000, to develop the strategy, we don't have to spend all that money for that. And it's my understanding, correct me if I'm wrong, Mr. Blair, that we have \$250,000 total for planning?

MR. BLAIR: Yes, that's my understanding at this point.

MS. FRYE: So the reason I'm saying that is that because of all the expertise in this room, you'll probably save a whole lot of money because of all of you and all the members in the audience. And so what we say can be applied -- again, this is just my understanding, we'll get this clarified, that we can apply whatever is left over from those funds to things like getting a longer term strategy, spending more time

on that, but updating the climate action plan.

battery, so the whole system -- so we install it, 25 streetlights in which the grant that you're giving us. 250 grant from the Federal stimulus package.

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So this is our proposal, and we'd like to create some jobs so we can hire people in Sorrento Valley and to give the industry some kind of a success case to build them. Thank you.

MS. FRYE: Thank you. And I don't know if you submitted a proposal yet to the City, but if you 10 haven't, you might want to talk to Mr. Blair, or I'm 11 not sure who's in charge of accepting the proposals. but they could -- or Ms. Pyle, and they can assist you 12 with those documents. 13

MR. LIANG: Thank you very much, Ms. Frye. MS. FRYE: Okay. We're going to go into --I think that's it for -- just so you know, we've done items 2, 3, and 6.

18 So now we have the main feature of the 19 program, which are the steps for development of the 20 energy efficiency and conservation indication plan. 21 Grace Lowenberg is here with the City Attorney's 22 office, and she's going to go over some very important 23 information for all of us.

> Welcome, Grace, it's good to see you. MS. LOWENBERG: Committee chairs, members of

So I'm -- I'm just sort of giving you fair warning, if you're not sure where I'm kind of leading this, that this might not be done for all of us in October or -- so you might want to think about a longer commitment. You know, I'm not asking you to respond today, but it's something you might want to think about as we move forward.

All right. Mr. Blair, so the next item is -- is there any -- I have a person that wants to make a nonagenda comment. Like I said, we're just kind of taking things as the public comes up. I believe it's Edward Liang.

MR. LIANG: Distinguished council members and the audience, City -- City of San Diego, my name is Edward Liang. I have a Ph.D. from Penn State. 1981, so I'm an old-timer. Anyway, I have been working on microwave business for about 20 years, since 1981, so more than 20 years.

And last year, we developed LED streetlights, and that is 100 watts and 150 watts, and this year we upped that wattage to 300 watts. So I'm proposing to take \$250,000 of your grant and give you the lights for free so you don't have to pay for it and you don't have to pay for the energy because we're going to outfit that with the solar cell with the

the committee, my name is Grace Lowenberg. I'm a deputy city attorney. This committee is subject to the state Ralph M. Brown Act. So as you begin your service on this committee, we wanted to go over a few of the ground rules under the Brown Act for purposes of the conduct of the committee.

As many of you may know, the purpose of the Brown Act is to ensure that the deliberations and the actions of local legislative bodies, including ad hoc committees, are open and public and that they do provide for a meaningful public access and input into the decision-making process.

Therefore, the meetings must be conducted in accordance with a published agenda, which you have before you today and which you will have for purposes of your future meetings. You need to stick with the items in the agenda. We cannot be discussing action items that are not on the agenda. If new items come up, they can be calendared for the next meeting.

The agenda is going to be published 72 hours in advance of the meeting that will be taken care of by City staff. A majority of the voting members constitute a quorum of this committee. A quorum of the members may not meet to discuss or deliberate any matter that is within the subject matter jurisdiction

of the committee outside of the official publicly noticed meetings.

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MS. FRYE: Grace, how many members would that be, for purposes of this committee?

MS. LOWENBERG: 1 believe you have 13 members. Are all 13 voting members?

MS. FRYE: We actually have 11. Dave Jarrell and myself are nonvoting.

MS. LOWENBERG: So then a quorum would be six. All right.

MS. FRYE: Just so everybody knows that.

MS. LOWENBERG: As far as discussions amongst a quorum of the members, I want to caution you that this includes what are typically called "serial meetings." Those are meetings, they're contacts in person, by phone, by e-mail, or through an intermediary where a quorum of the members may reach a collective consensus.

So we need to be aware of those sorts of meetings and, in particular, with e-mails, sometimes e-mail chains are created that ultimately end up being communicated to a quorum of the committee and they -- they will result in some collective decision being made outside of this public process. So we want to be careful not to engage in anything like that.

open to the public. You can attend local public meetings. You can attend social or ceremonial events where a majority of you may be present. However, at those functions, you are not permitted to discuss, again, any business that is within the subject matter

jurisdiction of the committee. All right.

Also, if you are contacted by any individuals, either individually or as a group, you shouldn't be responding to those e-mails from members of the public as a group. Again, those e-mails should be forwarded to City staff. And then they can be properly agendized as necessary and as appropriate for your next regularly scheduled meeting. Okay?

MR. MCALLISTER: Can I ask a clarification question, actually? Well, I guess, I'm kind of wondering, to some extent, we haven't talked about what -- I'm envisioning the City coming up with a plan saying, okay, we're going to put X amount of dollars to upgrading our streetlighting in X part of town. Okay?

That doesn't -- that's just the City's intentions to go do this and the impact will be X, Y, and Z, we can help them flesh that out and help them make part of the plan. But the City, for a project like that, for example, will still go out to RFP and select a vendor for those streetlights; correct?

MS. FRYE: So that would be -- let's just give us some examples. For example, if you all receive an e-mail and respond back that you'll be at a meeting, that would not be a problem.

MS. LOWENBERG: That would not be a problem. The problem is with respect to discussion of items that are before the committee that are within your subject matter jurisdiction. So discussions amongst you about how you may feel or think or what position you may be taking on a particular item or what position you may be inclined to take on a particular item are not appropriate.

MS. FRYE: So for the committee members to be e-mailing each other back and forth and having discussions and forming any kind of conclusions, we won't be doing that.

MS. LOWENBERG: Okay. If you do have questions or comments that you — that, you know, you want to make sure are received at some point, then those comments should be directed to Ms. Pyle. And then they can be taken up at the next publicly scheduled meeting,

Now, with respect to the serial meetings, that doesn't mean that you can't attend other meetings as a majority. You can attend conferences that are So I guess I'm trying to sort of think

2 through what are the -- like I say, a streetlighting

3 vendor coming and wanting to have influence on a member

4 of its committee doesn't really get anywhere because

5 this committee is not in a position to select a vendor

for streetlights.

MS. LOWENBERG: Right. That doesn't mean you can't have individual contacts with members of the public. But as far as your deliberations as a body, those deliberations need to be in public.

MR. MCALLISTER: Okav.

MS. FRYE: What we're --

MR. MCALLISTER: What sort of influence are we trying to avoid here, I guess is my question?

MS. FRYE: What we're trying to avoid here is a collective concurrence or any decision-making -- or the appearance of decision-making outside of a public process.

So if five of us start e-mailing back and forth, and then we send it to Gregory, all of a sudden, we have a problem. And so we're just trying to say, don't do that. If you receive e-mails, if people are trying to communicate with you, please send them to me, and we can make sure if there's issues that need to be agendized, we're happy to do that. We just want to

make sure that our deliberations are public and that the public has an opportunity to participate.

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MS. LOWENBERG: Exactly. That's the key. The key is for public access and the ability of the public to understand and hear the nature of your deliberations, and then to weigh in and have input on those deliberations. Okay.

Now, as far as attendance of the public, all persons are allowed to attend meetings of the committee and to participate. They can comment on any matter within the committee subject matter jurisdiction, even if it's not on the agenda. You saw an example of that today when we had nonagenda public comment at the beginning.

So in addition to the nonagenda public comment, there will be public comment allowed on the items on the agenda, and that public comment should take place before deliberations and before the decision-making of the committee. Again, that ensures that the public has input and can weigh in on your deliberations and decision-making. So they have the opportunity to comment, then you have your discussion, your deliberations, and then you take action on the item.

This includes public criticism. The public

created for that particular hearing. So that's kind of a quick overview of the Brown Act.

I have been asked to read you an admonition with respect to the conditions of your appointments here, because we just want to make sure that everyone's clear with respect to the resolution that was passed by the City Council that governs appointees. So let me just read that to you.

"The City of San Diego's Ad Hoc Advisory
Committee for review of Energy Efficiency and
Conservation Strategy regarding funding under the
Energy Efficiency & Conservation Block Grant program
was established by a City Council resolution on
June 15th, 2009.

"A material condition of the resolution was that appointees to the ad hoc committee will serve without pay and shall not be applicants, agents, employees, or under contract with applicants or recipients of EECBG grant funds and will not represent applicants and/or recipients of the EECBG grant funds received by the City.

"Necessarily, appointments to the ad hoc committee have been made before any determination is made regarding the application for or receipt of these funds. Therefore, the resolution requires that any

is allowed to complain and criticize at the committee hearings. You can set reasonable regulations, including, you know, the time allotted for the public speakers -- typically, it's three minutes, but you can change that. It just needs to be a reasonable amount of time to allow for the public input.

As far as member responses to public comment on nonagenda items, those are typically pretty limited. You can make a brief response to statements or questions, but no discussion or action. Again, this is for nonagenda public comment, because it hasn't been agendized and noticed. You can briefly announce or report on your individual activities with respect to the subject matter of the committee.

You can ask questions of the member of the public for clarifications, and you can refer the matter to City staff for a report, for further information, or to place a particular item on a further agenda.

Violations of the Brown Act are subject to civil and criminal penalties; however, in the event of a violation of the Brown Act, the committee will have the opportunity to cure and correct the action that is challenged and, typically, that's handled by properly noticing the item for a future agenda, and then taking it up as a matter of the public agenda that's been

person who accepts an appointment to the committee shall not apply for or receive the EECBG grant funds in any way, and any affiliated entities that the person may be an agent, employee, or under contract with shall similarly be ineligible to apply for or receive these EECBG grant funds." Okay?

We went through and asked each of you individually, so I understood at the beginning of the meeting that that was clear to everyone, but I just wanted to make sure that we had read that in the record and that you were fully familiar with that requirement. That concludes my presentation.

MS. FRYE: Are there any questions? We're going to take about a three-minute break, and just give everybody a chance to stretch their legs, and we'll reconvene in about three minutes.

(A recess is taken.)

MS. FRYE: We're going to reconvene, and I believe our next item, item No. 4, will be presented to us by Mr. Chris Gonover.

MR. GONOVER: Good morning, chairs and members of the ad hoc committee. I'm Chris Gonover with Environmental Services Department of the City of San Diego. I'm just going to briefly introduce the gentleman to my right, who's Bill Monsen, and he's our

consultant, works with MRW Consulting out of Oakland. California.

And Bill and his folks will be very intimately involved in helping us to develop selection criteria for our proposals, as well as we're proposing that he will be doing some of the initial ranking of our proposals, as well. So I just want to kind of set the framework of -- within which we're going to propose that we work and, obviously, the committee can modify that as they wish.

MS. FRYE: Let me just ask you, is he going to be -- is Mr. Monsen going to be working at all on the actual strategy itself?

MR. GONOVER: By "strategy," are you talking about the strategy that we have to submit with these proposals?

MS. FRYE: Correct.

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MR. GONOVER: My understanding is yes.

MS. FRYE: I just wanted to --

MR. GONOVER: Yes. He'll be helping us to get the submittal ready that probably, I guess, Tom or Anita will actually punch the button, so the submittal actually gets sent in to the Federal Government electronically, so there are a whole bunch of forms and passwords that need to be satisfied.

we get and the screening criteria results, would the committee -- would the committee want to kind of set a threshold. We'll end up with some kind of a numeric score to set a threshold of a numeric score above which we would entertain, then, the public presentation of those proposals.

In the end, obviously, the committee will be recommending and selecting those proposals that would then become part of our submission to the Department of Energy. So that kind of is a real broad overview as what we're proposing.

MS. FRYE: I have a question. I guess what I'm not clear on, isn't the criteria already determined, as far as projects, and what we need to do in order to make sure we're in compliance with the DOE guidelines? In other words, don't we already have that?

MR. GONOVER: Tom, maybe you want to add in. but there are criteria that are, my understanding, within the guidelines, but certainly there could be other criteria that the subcommittee might want to --might want to propose. Something, for instance, you know, what if we have a proposal that the committee feels is an outstanding proposal, but takes 10 of the 12.5 million. You know, could one proposal actually

Basically, just kind of an overview, obviously, we're going to be receiving proposals from the public. The mayor mentioned this morning that there are some proposals that the mayor's office has put together, and we'll be looking at those in conjunction with all the proposals from the public.

But I think one of the initial things that the committee will need to decide is we need to have the proposals submitted by a certain date, and so we need to know when that date is.

As I mentioned, we're proposing that our consultant will be the ones that would be doing the initial ranking. They will be doing the ranking based on the process that Bill's going to present this morning, and subject to your concurrence or modification, he has developed some draft criteria that are consistent with the guidelines and, obviously, we want the committee's input on those criteria.

After the consultant does go through that ranking process, we propose that in a future meeting, these rankings would be presented to the public and to the committee. And then the ad hoc committee would then have the ability to decide, you know, do we want to hear from each of the proposers on each of their proposals, so in public; or based on how many proposals

receive funding for 10 million. And so I don't know.

Similarly, would there be a threshold above which, so do we want 200 proposals, each at \$1,000 per proposal. So are there dollar amount thresholds that maybe want to be put in there, as well.

MS. FRYE: So you're talking about different criteria that the committee could use to determine if there's been compliance with the DOE guidelines.

MR. GONOVER: Correct. But I think, as Bill is going to present some criteria, those are consistent with what the guidelines are indicating.

MS. FRYE: Do the guidelines have a particular dollar amount?

MR. BLAIR: The guidelines have limits in some areas for the maximum you can give to any one activity. But, primarily, it's up to the City as to how the funds will actually be used.

MS. FRYE: All right. I don't know if any of the committee members have any questions about this.

MS. MITROSKY: I just have a question to clarify our process. So the mayor put out an RFP for projects due July 2nd, so the public is going to submit their project ideas to the City no later than July 2nd.

We're going to be using criteria that we discuss and develop based on this presentation to

evaluate those projects that the public proposes, and then in addition, we, as a committee, are also coming up with project ideas that we'll use as a group, these criteria to evaluate and maybe competing with projects that the community proposes; is that -- am I understanding that correctly?

MS. FRYE: No, no. We're not proposing projects.

MS. MITROSKY: Okay.

MR. SMITH: We're evaluating projects.

MS. FRYE: We're only evaluating. All we're talking about is the evaluation criteria, but I think we probably need to have a little more discussion, and it is noticed, I believe.

But as far as the -- kind of the future meeting and time lines, I just want to make sure -- well, actually, it was part of No. 3, so we can talk about it at the time. I think the issue you raised, and I think something we all need to look at, is the July 2nd date because we're not meeting until July 2nd. And it seems to me -- and again, I'm certainly not a (inaudible) member, but I would certainly put it to the group to ask is that a reasonable time line or should that be a softer time line for a deadline and extend

that process until we can have at least one more

seems like we're talking about almost an RFP-type process where people come up with proposals -- maybe it's a little less formal, but we have to invent them at some point.

So I imagine, part of my understanding, the commitment that I took on by getting on this committee was, you know, at some point, there's going to be a pile of papers and proposals on my desk that I'm going to have the leisure, hopefully, the time to go through and digest and understand, and then bring that back to this committee. I can't do that in this committee meeting while we're meeting; it has to be some other time. So I want to talk a little about the process then.

MS. FRYE: Tom.

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MR. BLAIR: The dates that were recommended were put together based on meeting the NR&C on the 22nd.

MS. FRYE: I understand that, and I will tell you that the Natural Resources and Culture Committee chair will be more than happy to work in any way, shape, or form to make sure that we accommodate this. Since I'm the chair, we won't have any problems.

MR. BLAIR: Just so you're clear on which impacts you're creating.

meeting.

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And, Ed, do you want to --

MR. SMITH: I would like to say I believe there should be a soft deadline. It will give us an opportunity for the committee to digest this material ourselves.

MS. FRYE: Would you like to make a motion?

MR. SMITH: I'd like to make a motion that
we maintain a soft deadline and extend it seven to ten
days.

MS. FRYE: There's a motion. Is there a second? There's a second by Mr. McAllister. Is there any further discussion on this? I think we're all pretty much in agreement. All right. All those in favor, please raise your hands. All right. And there's no opposition.

The motion carries unanimously. And that deadline shall be a soft deadline and shall be extended between seven and ten days. That will also be docketed. We'll place that on the agenda for our next meeting. All right.

MR. MCALLISTER: Another -- along the lines of the process discussion. So, ostensibly, there will be -- we'll do some of the screening and the initial prioritization, but at some point, essentially, it

MS. FRYE: We're absolutely clear.

MR. BLAIR: By extending that, you won't see the projects until later time, which will give you less time to review them before we have to make the final package for presentation.

MS. FRYE: We understand that, Tom. I'll be working with you and trying to make this as easy on you as possible.

MR. MCALLISTER: There's an upside to a lot more time to make proposals that you can actually understand what you're reading.

MS. FRYE: That's always a good thing, to understand what you're reading. We would encourage that strongly at this committee.

Mr. Gonover?

MR. GONOVER: A couple of clarifying points. And understand that there will be a soft deadline and I recommend at some point that we do, at some point, have a hard deadline.

MS. FRYE: And that will be determined -- my intention -- and I was talking with David. we want to have a more complete time line. put together the schedule at our next meeting, and we'll make sure that that is taken care of for you.

MR. GONOVER: Also, regarding Andrew's

comment, the intent would be as proposals are received. that these would be sent out to the ad hoc committee members, as well.

MS. FRYE: Terrific.

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MR. GONOVER: I think that we were going to rely on Bill Monsen to do some of the early screening. Certainly, the committee members are more than welcome to do their own screening because we'll, then, all come back together and have to reach some consensus on whether the committee does support the screening that was performed by Bill.

Our next meeting we had proposed that in addition to some of the items that have already been mentioned that we would talk about, as far as the schedule, that we would review the requirements on the -- what is the Appendix D, which I think was passed out to folks, which is the strategic plan required to be submitted along with the proposals which, in essence, is kind of an implementation plan, if you will, of the projects that are going to be selected.

In addition, we wanted to talk about some of the follow-on planning activities associated with the Climate Action Protection Plan, et cetera, that we would utilize some of this \$250,000 grant money to move forward.

In addition, as the mayor had indicated, there are a number of proposals that, you know, have been initially looked at. We thought, perhaps, you know, if we can agree on some of the selection criteria today, between today and next meeting, we could kind of get our feet wet and Bill could take those proposals home with him, go through the ranking procedure that we agree to today, and then come back at that next meeting and kind of just say, well, here are some of the proposals that have been submitted and this is what this screening process looks like.

MS. FRYE: All right. And let me just interject. I'm doing some time management here, so if I jump in and interrupt, it's not to be rude, it's to make sure we get everything done we want to get done today.

One of the things I would be concerned about -- and I'll certainly open it to up to the committee for discussion -- is to bring projects forward prior to all the projects coming in.

Certainly, we'd like to see all the projects, but I'm not sure how that exactly is going to work as described. So I'm not sure how the committee members feel about this, reviewing the projects, five projects,

without looking at any of the others.

So, Risa.

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MS. BARON: I think we should just wait until they all come. It would be helpful to maybe have a matrix, a summary table, of all the projects with maybe the key writeups of what they are, just so we have an idea of what's coming in, but I don't need to read things in prior -- I want to be fair and equitable to all of the submittals.

MS. FRYE: Is that sort of the sense of the committee? That seems to be the census of the committee, so that won't be agendized at the next meeting. I think, at the next meeting, I agree with you, Mr. Gonover, it sounds to me like what the committee was saying it would like to have a strategy, we'd like to have all the projects come in. We'll try and get through the screening criteria today, and is there a handout for the screening criteria?

MS. BARON: It's in here.

MR. GONOVER: It's in your packet.

MR. MCALLISTER: Just make an observation. Just based on my knowledge of what a lot of other cities is doing -- no way to say that San Diego should do what other cities are doing necessarily -- but there is sort of a fundamental question of whether -- of sort of what portion or what priority will be placed, okay,

this is a collective decision, I guess, on projects
 that improve the City's energy performance, i.e.,
 City-owned buildings, streetlighting, public facilities
 that the City has interest on, whatever, and the
 broader community.

MS. FRYE: That's something that I think we're going to try and get to the screening criteria. Everybody has that handout. Why don't we have the presentation and then we -- also, I just want to let you know, I have four public speakers. Some of them were not agenda, which I'm going to take at the end of the meeting, since I took some at the beginning, and then there's a speaker for Item No. 4 on this item.

Just depending on how quickly we get through this, I might have to limit the public speakers to two minutes each, just so I make sure that the committee has an opportunity to get to this criteria.

MR. MONSEN: Okay. Thanks for letting me come down. I will talk real briefly about this. You all have the material -- a copy of the presentation in your package. I'm going to talk about three points, again, pretty quickly, do an overview of what I see is a potential for an evaluation process and what I see as a possible set of criteria that might be used, and then just talk about specifically how you might take

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those -- those criteria and put them into an evaluation process.

So go to the next page. The evaluation process has got a fancy name, it's called -- using a Goal Achievement Matrix. But basically, what that means is you've got a set of criteria that you're going to give -- you're going to evaluate the different projects against those different criteria and see how well they do. You give them either a -- you give them a numeric score, a 5, 3, or 1 is an example, with 5 being good, 1 being not so good. So, I guess, it's like bowling, not golf.

And so that's going to be the general framework that would -- that I would propose to use for scoring the projects. But before you kind of get into that -- into that -- into the real sort of scoring based on the criteria, you want to look at the projects and make sure that they do, in fact, meet the minimum criteria that have been -- or the minimum sort of criteria for acceptance.

So they have to meet the requirements of the grant. I mean, if the projects don't meet the requirements of the grant, there's really not much reason to put them through the scoring system.

And the committee might want to set up other

MS. FRYE: Right. I think the main threshold, at least to start with, is the DOE.

MR. MONSEN: Yeah, it has to be that.

And then the third is I laid out six different criteria that seem like they line up with the DOE criteria, but then there's also some -- there's some additional ones that the City -- that the committee might want to consider.

So, first off, financial and cost effectiveness. Are the projects -- are they giving you a good bang for the buck. I'll talk about these in a little bit more detail, but there would be some sort of environmental criteria. Is it providing greenhouse gas reduction; is it providing, you know, water savings. I mean, there could be a number of sort of subcriteria there.

Product viability and performance is, essentially, does the committee think that the projects are viable; that they're going to actually get to the finish line. Sustainability of benefits, the idea there is are the -- after the grant funding is done, are the benefits going to continue or persist into the future.

Equity has to do with making sure that the various members of the -- parts of the community are

sort of screening criteria up-front to say, okay, we want projects that are no smaller than a dollar threshold amount. That might be a criteria that the committee would want to look at to say, you know, we don't want to have \$1,000 -- a bunch of \$1,000 projects. We might want to have something that's a little bit bigger than that just so that it's a tenable process. Once the grant is -- money is received, you've got to actually administer the thing.

So you might want to have some initial criteria, and I've got a couple of -- couple in mind that you might want to think about. I'm not -- when I put this together, I wasn't exactly sure whether the committee wanted to decide on criteria or whether the committee wanted to think about criteria today and kind of get back to me.

So I didn't give a whole bunch of detail in terms of what the sort of up-front screening criteria or -- threshold criteria might be. But, you know, those might be, again, size, they might meet requirement -- there's been some requirements sent out by the mayor saying, this is the type of projects we're looking for, so do they meet those requirements. That might be a threshold in that sort of second bullet up there.

well represented and that, you know, people don't get left behind, and then local job creation and retention is the last one.

My initial thinking on this is that you might want to assign different weights to these different criteria, just given the preferences of the committee. Some of these criteria may be more important or less important, and so that's -- I mean, one way to do it is just rank them all equally, and that simplifies things, but that's certainly something that the committee would want to consider.

Another approach or thing to think about is that you want to evaluate individual projects, but you also want to evaluate the whole portfolio together so that you have sort of -- as I think Mr. Hannam was talking about, you want to have some sort of integrated set of projects so it's not just scattershot.

So the proposed goals or criteria, again, financial and cost effectiveness, it's really a bang-for-the-buck question. How many dollars are you going to spend? How much energy are you going to save? Or if it's a renewable project, how much renewable energy are you going to generate?

Environmental criteria would look at things like greenhouse gas avoidance. fossil fuel avoidance.

21 (Pages 78 to 81)

you know, reduction in solid waste, maybe water use and land use. Project viability is, again, looking at who is the proposer and are the -- are the -- is the proposer going to be able to get the thing done, because you don't want to allocate money to a project and then not have it pan out.

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Sustainability of benefits. I already talked about that. You want to have benefits over the long-term. Equity issues, again -- there's hard-to-reach customers on energy efficiency. Maybe you want to try to aim some projects toward that group. Do you want to try to have minority business enterprises, you know, women business enterprises and such represented in terms of who's providing the projects.

Local job creation, that's pretty straightforward. You want to have local jobs that persist after funding ends. And then leveraging in the funds is if you can get other people's money, that's great. So, you know, that might be one that you would want to consider.

MR. MCALLISTER: Can I add a potential criteria. I think maybe it's captured in the last one where -- the leveraging aspect, but the City might be interested in -- or this group might be interested in

Clearly, we need to have the scientific criteria, and everything you listed is critical. But I do like the idea of visibility at this stage, because I can generate other projects and interest and funding, as well.

MS. BARON: Just another comment. I think the one thing we need to really assess is there's a lot of programs, existing programs, in the region that do exist, and there's gaps that need to be filled. And we possibly could use these block grants to fill the gaps or provide additional benefits to some existing programs, and so it's a way that we can leverage the funds and tap into other resources that already exist. We don't have to (inaudible) some of these things that we want to do, but we need to get greater visibility and more exposure, and this is an opportunity for the City to show leadership.

MS. FRYE: Just as the committee members are commenting, I'm just going to make an assumption that you're taking notes on this and that you are adding them to your criteria.

MR. MONSEN: Um-hum.

MS. FRYE: Micah.

24 MS. MITROSKY: As we start to go through 25 this list, I know I'm really thinking, and I'm just

some demonstrative effects, so sort of leadership-type of thing or demonstrative impact, you know, might be worth taking into account at some level, at least as part of the portfolio. It seems like the best ideas are different, going to push the marketplace, and demonstrate that a new way of doing things works that we ought to put some (inaudible).

MR. MONSEN: So I guess what you're talking about, Andrew, is that there might be a place for some type of pilot program or sort of demonstration programs that are maybe a little bit more risky in terms of performance, but might really demonstrate and show some leadership. Is that what you're thinking?

MR. MCALLISTER: Exactly.

MR. MONSEN: I agree with that. That makes sense.

MR. HANNAM: Just to add on what Andrew said, what I found from my research is the projects work best where the community are most engaged, where they're high profile, highly visible, and their link to people's everyday concerns, which are health and jobs and employment. So anything like that, I think, particularly at the moment, is very important because often environmental projects are accused of being too abstract and too technical.

1 wondering if my fellow committee members agree, that it

2 would be great if we could have a couple of days to

3 think through these criteria and not solidify them

4 today, but maybe come back to our next meeting, because

5 I know DOE has given us a great road map -- they gave

us five matrix that they want us to use to keep as a

framework.

But I think as a community and as a city, we want to make sure that our community values are integrated into the criteria planning process and, to me, this is the most important part of the discussion that we're going to have because everything else is going to snap into these criteria once we have them determined.

MS. FRYE: Let me ask the committee. just kind of get a sense of the committee here, as far as our decision-making process. Micah and others, Paul have talked about different criteria, but also the need to have a further discussion, have time to look at this and think about it.

So is it agreeable to the committee for us to docket for the next meeting the final determination of that criteria is the public, and that will also give the people time to add all the comments not only from this committee, but also from the public speakers who

are going to be coming forward. Does that sound like a good plan? Okay. So we'll keep moving on.

You haven't quite finished your slide presentation.

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MR. MONSEN: I'm pretty close. Essentially, to do this, you've got to have -- you've got to understand what the projects -- you've got to get the information about the particular projects that will allow you to sort of score them. And so the applications have to be complete enough that you can actually understand what the projects are.

Then, again, do they meet the threshold criteria, and then once you have a waiting scheme, you run them through -- you basically would generate a list of -- and the way I'm envisioning it, you'd have a list of projects with scores and then you start -- you put together a portfolio and say, okay, let's take the top ten, those are the ones we want. And then you'd look and say, does that, in fact, meet the overall goals that we have for the portfolio, which might actually have a different set of criteria.

So you might want to modify -- you might not say, well, the top ten are great, but they don't meet certain goals, so we've got to add some other projects in.

speakers, which I'm going to -- can we reset this timer for two minutes?

MS. BARON: Couple things that come to mind is that, one, my question is for City municipal-type projects, where do -- maybe this was explained and I was out for a couple moments -- would they submit a proposal like anybody else or are we going to earmark certain amount of funding for City operations and then a certain portion of the funds for community projects? Has that been discussed at all?

MS. FRYE: That has not, to my knowledge, been discussed. And again, maybe my understanding is different, but the projects -- I'm going to throw it over to Chris or Tom.

MR. GONOVER: There are some proposed projects that have already been developed, and I think the list is kind of in the 15 to 20 range, something like that. Yeah, I think it would be our intent to include those in what is -- what is going to be submitted from the public, as well.

MS. BARON: I think we need to be mindful that as you look at all the criteria and all the types of eligible products, that municipal retrofits on City-owned buildings or streetlights is actually a great use of the funds, and we can generate energy

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MR. HANNAM: When the proposals are submitted, and one of the big issues is having some measurement system for quantifying this, you know, are you going to be using ecological footprint or some other measurement which allows us to actually have a realistic comparison, and is that going to be included in the proposal system so people provide quantifiable evidence of our ideas?

MR. MONSEN: I have a feeling that given the time -- given the time constraints, I mean, there's just not a lot of time for people to put in proposals. There's going -- I think the committee members are going to end up having to make and use a fair amount of professional judgment and expertise.

MS. FRYE: I think we just had a volunteer. MR. MONSEN: So that would be something that we -- there are some that are easy to quantify, sort of bang for the buck, those are easier estimates on -- you know, land use, that's going to be tougher, obviously, people study that and spend a lot of time. So anyway, I guess the bottom line is once you get to the -- once you get through the portfolio development and you're going to come up with a package, that's got to get submitted, and I think that's it.

MS. FRYE: We have a number of public

savings and generate financial savings for the City that then could go back to do more projects to keep the 2 3 momentum going.

And so it would be a nice to know that a portion of those funds could just be earmarked for retrofits or City projects, City staff-type projects, and then a portion of the funds could go out to the community and maybe have different criteria, because some folks will have great projects that are not going to bring in a lot of energy savings, but the exposure, long-term vision, creation of jobs is going to be great, but it may not score as high because they're not bringing in hard energy savings or GH (inaudible) -- I think we need to be mindful that we may want several buckets of funds and different projects would fall within the different buckets.

CO-CHAIR JARRELL: I think that list of 15 projects that you mentioned, Chris, that's a mix of projects between municipal projects and community projects; is that correct?

MR. BLAIR: It's primarily municipal projects if we have some outreach to the community on several of them. What we used as a criteria was savings to the general fund. We wanted to have overall reduction in energy cost. We've also looked at a lot

of different technologies that council has directed us to implement in the past. So we came up with proposals that would meet multiple criteria, and certainly we can present those just like any other project.

MS. FRYE: And then one of the things that Risa had brought up earlier, and it was very important, I believe, was the other funding opportunities and how we can leverage funds with existing projects or existing funds, for example, loans, grants. And so it would be helpful to have that list available to us, as well.

What we know that is currently available that when we look at the projects, we have a way to link those in and see if they plug in, because that could certainly give it a higher value.

MS. BARON: And just to add to that, SDG&E has a number of energy efficiency programs, hundreds, to be quite frank, and there's probably more than likely leveraging funds from SDG&E for probably a majority of the projects that could be developed, and so -- we do weatherization programs, we have (inaudible) retrofit programs. We offer rebates for incentives for municipal retrofits.

You know, my point is is that the linkage to the existing CPUC funds that are run through SDG&E,

And on it. it -- you have -- a project proposer must
 list the number of jobs created, proposed energy saved.
 or renewable energy generated. It also has proposed
 funds leveraged.

MS. FRYE: Perfect.

MR. GONOVER: So there are a number of items on this form that I think will be very important.

MS. FRYE: Again, all these documents that
the committee members have will be on the web site.
will be available to the public; and if they do not
have computer access, they can certainly contact
Ms. Pyle in order to receive those documents; correct?
MR. GONOVER: Are we clear on that, what the

MR. GONOVER: Are we clear on that, what the web site is, Tom?

MS. FRYE: What is the web site?
UNIDENTIFIED SPEAKER: It's the City's energy web site. If you go to SanDiego.gov and look under Environmental Services.

MR. BLAIR: We made the commitment yesterday that we will link it on the City's stimulus page, so that you can go to the City stimulus page, that gives all of the monies that are being looked at under the stimulus program.

MS. FRYE: By next meeting, we'll have all sorts of web addresses, and we'll have direct links.

there's a great opportunity to really maximize your dollars and do more projects with the money that you've been given. I just think we need to educate ourselves on all the different programs. And then Andrew's organization, CCSC, runs the CSI program and the renewable portfolio, and my point is is that there are a lot of existing programs in place where the City can utilize and do more with what they got.

MS. FRYE: It's something for the group to think about, obviously, as far as if you know how you want to set the criteria, and I really encourage you to think hard on this. Speaking of which, the documents, the criteria and screening process documents, I believe are over on the table; is that correct? Copies are being made now, so there will be these copies available to the public, just so you know.

Chris, yes.

MR. GONOVER: Council member, in your packet, also, is the form that is going to be used that we need to submit the proposals on, as well as what we're going to ask folks to complete when they provide their submittals.

MS. FRYE: That would be Attachment D.
 MR. GONOVER: It was in the front envelope.
 It looks like this. It's the EECBG activity worksheet.

All right. Are there any other comments from the committee? I'm going to do a quick public comment, and then back to the committee.

Micah and Andrew, and then I'd like to do the public.

MS. MITROSKY: Just a very quick question. It sounds like there are some ways that this information is passively available. I was wondering if -- to members of the public, if the -- as part of our consultant spending or as part of this process, how -- will the public be notified or is there outreach or how is information being sent out to people to let them know that they have this opportunity to present their projects?

MR. BLAIR: The mayor's office used their distribution list to provide to all of -- 1 think there's 3,000 contacts or whatever on their list who were notified of this initial July 2nd, is what they had on what was published.

And so we will -- we can make available all the data on the City web site links to the page that will have our data and also links out to the Department of Energy pages, because there's a lot of information on the EECBG solutions center page, which is operated by the Department of Energy, and all of that is good

background.

In the end, you need, of course, to come down to the criteria that you want to use to select and get those projects evaluated.

MS. FRYE: Andrew, did you have any --

MR. MCALLISTER: Just to say that I would encourage anybody who's thinking about applying to look at that one-page activity worksheet, because it is actually a very structured document, and it limits your work count -- it has to be one page. You only have the space that you have, and so, you know, a lot of cities have been working through a lot of activity worksheets and building knowledge about how to do that and it's sort of -- it's not the most efficient process for sort of joint key member of the public to sort of start from scratch there.

So I think that -- it might be useful to sort of have some kind of assistance available to help people do that and to understand what the actual results of a project have to be in order to be considered. There's a fairly tight box around them.

MS. FRYE: One of the things that I would also encourage the committee members to do, as well as any members of the public who are here today, is to get this information out to your e-mails, your networks,

previous comments, again, I'm just now getting a sense that we have a global perspective on what the energy goals are. Like in the City of Cambridge, for example, before they even -- they cessed out what criteria should be when they identified appropriate projects, they set the goals.

Like the goal of City of Cambridge is reduce electricity demand by 50 percent, reduce peak load by 15 percent, to get market penetration in 50 percent of each sector -- commercial, industrial, citywide ---I mean, city operations. Like there's just so much of the strategy that I'm -- it's just not discussed yet, and so it's just hard for me to process from just logically, like the sequence of events.

And I just encourage, again, to go back to the strategy first to comprehend what the overarching goals are, and then figure out what the criteria and projects should fit into that. Got to just keep reiterating that. Thank you.

MS. FRYE: Just to reiterate, so it's clear for our next meeting, on the agenda will be a -- first, a discussion about the energy strategy, and then we'll be talking about the criteria.

And then, Chuck Brands is followed by Stella Robitaille, followed by Robert Leif.

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any organizations with whom you work to let them know what we're doing.

It -- there is no perfect system, and we will do everything we can to continue to make this better and continue to get more information out and try and do this in a timely manner.

I'm going to, unfortunately, have to limit the public speakers somewhat because we're getting more and more -- I'm going to close off speaker slips right now, because, otherwise, we'll run out of time.

So the first speaker is Amy Bridge, if you can come up and get ready; followed by Nicole Capretz, followed by Chuck Brands. You each have two minutes.

MS. BRIDGE: As Paul mentioned earlier, it's really important that this be very big-picture oriented, this approach. And right now, I know SANDAG is going through a lot of changes dealing with new legislation with regard to greenhouse gas reduction

with SB375. And I'm just wondering how this committee.

20 if at all, integrates with SANDAG's goals and what's21 going on over there?

MS. FRYE: Okay. And that will be a question that we can ask.

MS. CAPRETZ: Again. Nicole Capretz from Environmental Health Coalition. Somewhat echoing the

MR. MCALLISTER: Can I comment real quick, actually. So there is the sustainability energy advisory board, as well, which is a resource that the City has and has been in place for a while.

Another question might be how to integrate that or utilize that to help develop the strategy that Nicole's talking about and try to move things along in the time frame.

MS. FRYE: They meet monthly. This group has been nominated to do that. So, sorry. You're all in, Andrew.

MR. BRANDS: My name is Chuck Brands. I'm director of a nonprofit organization called United GREEN, which stands for the GrassRoots Energy and Environmental Network. Thank you for having this meeting. This is a very important potential pivotal point in our City's and our Country's history in terms of leveraging these funds to make this more sustainable. I want to echo what Nicole just said in terms of the importance of defining the strategy before we start measuring and ranking projects and so forth.

Andrew talked about market transformation and Paul talked about community engagement, and these are very, very important things, and one of the things that I want to do is, perhaps, lead a coalition of

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organizations, including Nicole's organization, if they wish to -- that's the Environmental Health Coalition -- as well as the housing opportunities collaborative on a plan that's been put forward by Ed Mazria in Architecture 2030 called the 14 Times Stimulus Plan.

Ed Mazria of Architecture 2030 is consulting with the Obama Administration. This is a plan that he had put forward with the endorsement of Hickley, who I understand is still in a position for consulting with the City on sustainability matters.

The 14 Times Stimulus Plan is something that leverages the dollars that we spend for Energy Efficiency and Conservation Block Grants to create 14 times the economic benefit of those dollars spent in terms of the jobs created, in terms of private investment.

Basically, what it amounts to is a mortgage buy-down program with use of a revolving fund created from a portion of these dollars. It's my understanding that the DOE is urging creation of revolving funds for loan programs to underride energy efficiency measures and retrofit measures and renewables. So thank you for your time.

MS. FRYE: Thank you. And if you have any information that you want to provide to the committee,

injecting these energy efficient systems. We need to recognize them as support systems for affordable housing.

As we have witnessed in the last year, the conditions of marginality, housing is not economically sustainable. Because of this, Casa Familiar is attempting to rethink affordable housing and its projects in San Ysidro so that housing is not only thought of as units, but can be imagined as small social and economic systems. Casa Familiar's housing projects are accompanied by small spaces and infrastructure to support the cultural and economic entrepreneurship of this community, injecting into them specific social, economic, and pedagogical programs for the neighborhood.

It is in projects -- it is in projects that attempt to integrate the social and economic and cultural and pedagogical with application of this energy efficient technology can take a different meaning. So this is simply our contribution to this conversation, that we need to think of energy efficiency in relationship to the sustainability of the marginal neighborhoods of our city. Thank you.

MS. FRYE: Thank you. Again, any of the speakers have new information that they wish to be

if you could get it to Anita Pyle, I would appreciate it very much.

Stella, followed by Robert Leif, followed by Jane Howell.

SPEAKER: My name is Stella Robitaille, and I'm representing Estudio Teddy Cruz working in collaboration with Casa Familiar in San Ysidro. As we participate in this conversation, we would like to remind ourselves that any stimulus package should be accompanied by creativity stimulus.

We need to think more holistically about the meaning of sustainability and energy efficiency. We tend to think of these issues in isolation of social and cultural aspect. In other words, we think of energy efficiency only in the context of a particular technology that is applied to buildings, i.e., photo (inaudible), but we do not think of the social and economic value to a particular community.

As we have this opportunity to rethink sustainability, let's think of it not only about the environment, but primarily in terms of social and economic sustainability. We would like to propose that we do not forget that it is very important to include our thinking -- to include in our thinking the specific nature of the places and communities where we are

presented to the committee so that we have it for the next meeting, please make sure you get it to Ms. Pyle.

MR. LEIF: Hello, I'm Bob Leif. I have a Ph.D. in chemistry, I've been a scientist for 50 years, I've served on study sections, I've written grants, and I have never heard of giving the first pass on grants to an outside consultant. It's just unheard of.

NIH and NSF always have three scientists review something. Then they will present it to a study section. The study section will go over it, and then present it to council, who decides on funding and funding priorities.

So you are actually equivalent to the council at NIH; you're not equivalent to the study sections. And you need technological input. You have a cornucopia of technological input in San Diego, you have a great university in UCSD, you have two other universities, you have many institutions, and it would make sense to bring them in to evaluate the science and engineering.

About the business, leave that to your people, but as I said, it's fine to have a consultant set up the criteria for you and the organization, but to entrust the consultant to evaluate science, that, I think, is very strange. Thank you.

MS. FRYE: Jane Howell, followed by Erica Johnson, followed by Marv Lyons.

MS. HOWELL: I'm Jane Howell with the Urbancorps of San Diego, and I have a really quick question. I'm the grant writer, so I get to put all this together, and I'm assuming get it in by July 2nd. And what I'm hearing here is there isn't clear criteria for me to really understand how to make my proposal the most competitive.

MS. FRYE: I believe the criteria is very clear, as far as what the Department of Energy wants.

MS. HOWELL: Okay. But in terms of what the City wants in how the selection will be made.

MS. FRYE: We want to comply with the Department of Energy criteria and the ranking system. but the criteria will be based on the Department of Energy in order for us to be in compliance.

MS. HOWELL: Are there guidelines yet -there were issues with the funding guidelines. Are there funding guidelines from the City?

MS. FRYE: The funding guidelines from the City are based on the Department of Energy criteria, so that is what we'll be looking at.

MS. HOWELL: So there is not going to be an individual criteria that the City -- that's what it

you to consider the triple bottom line as part of evaluating the projects, taking into consideration the ecology ethics and economics.

Also, I'm wondering if you guys are planning on putting in a variety of projects, if there's going to be like a certain amount allocated towards solar thermal, solar light and efficiency, water, wind, allowing our citizens to gain a broad awareness of all the feasible projects.

Also, keeping the region's issues in mind, pertinent to San Diego specifically, we're in the middle of a water crisis. And I think that it would be really important to include water in all of our local issues in mind when making these selections.

Also, I'm kind of confused as to who's going to be benefiting the most from this. Will it be government, business, schools, homeowners? Are we going to set guidelines that all of those are being addressed?

Also, in regards to if we were to vote a portion of the funds to city projects, I think it would be great if we could take the savings from those projects and put them into additional energy efficiency projects.

And in response to Andrew, I think it's a

sound like to me. I'm just a little confused.

MS. FRYE: There are two criteria. There's the Department of Energy criteria, which is what the grant should comply with. How the committees will be ranking these will be based on how well they comply with the Department of Energy guidelines, and so we're in the process of sort of going over that discussion, which we'll probably finalize on July 2nd.

You may not have been in the room, but the soft deadline is July 2nd, and we have extended -- there was a vote taken and it was the committee's consensus that the soft deadline remain, but that there be some extension of time in order to have these further discussions.

MS. HOWELL: Thank you. l appreciate your help.

MS. FRYE: Thank you for coming.

MR. HANNAM: I mean, there's enough here for a lot of work to get started straight-away. I mean, because whatever we decide, it has to meet this criteria. So there's a lot to do here, believe me.

MS. JOHNSON: Hello, again, thank you. Thank you guys for all having this forum for us. I just have a couple more suggestions in regards to the evaluation of new projects and strategy. I call upon

really good idea to have high-profile community visible projects, such as community centers, libraries, visible places where we are demonstrating these technologies and, again, focusing on schools for future generations.

And then, also, in response to Micah's comment, I think it's really important that there is a community-wide engagement, and that we're outreaching to all community organizations and doing outreach through San Diego. So if we could have some press releases generated so that the community at large is aware of these meetings taking place and that they can all have an input. Thank you again, and have a beautiful day.

MS. FRYE: Thank you. Marv Lyons, followed by Heather Shepard, and I think that's all the speakers that there's -- speakers who I haven't called your name and you filled out a slip, please come forward.

MR. LYONS: Following up on the incredible agile mind of the young lady who just spoke. And what -- Paul's concerns about an overall view and involving community. and also dealing with Risa's concerns about sources of funds, ideally, if we were to create something like a green challenge, a green olympics, we would also then include all these organizations as champions for a specific cause.

So it involves the whole community, and then they can challenge each other, they can challenge governmental officials. And so, again, it's a way to get everybody engaged and to make a serious transformation long-range.

And, you know, the idea that is -- to create this challenge would be a small percentage of your funds and receive a long-range program. But beyond that, I have a video about a green challenge on my web site. It's EarthTHRIVE dot org. EarthTHRIVE, E-a-r-t-h-t-h-r-i-v-e dot org.

MR. MCALLISTER: I have a suggestion, actually. I have a feeling that we're going to get a lot more proposals than there's funding for.

MS. FRYE: Absolutely.

MR. MCALLISTER: And I hope that's the case, and it actually kind of opens up opportunities to build on what the previous speaker said, an opportunity to keep track of all of that. Going forward and look for ways for the City and those projects or other iterations of those projects to sort of move forward and holding hands and trying to identify money from -- other funding sources, whether it's stimulus or not, to sort of keep this incubator idea going. That could be a nice by-product useful process.

really is a down payment on that. I think you have an opportunity not only with the projects you select, but in how you communicate with the goals of this committee to sort of do both that big picture and some of this incremental steps, and I think that would be important.

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And you really can leverage a lot of thinking in the best practices that are being done around the country. San Diego. I think, is a little bit behind in making some of these bold visions. A lot of work has been done already. I don't think this would take a lot of time, but I would really encourage you to reach out to some other cities and communities see how they're planning to use those funds. We're not competing with them for that, so there really is an opportunity to share, and I don't think it would take a lot of time.

My question is: Initially, this was started with the proposal to spend a portion of this or a chunk of it on the Balboa Park project, and I'm just curious -- so that was \$11 million out of the 12 million, is that -- is there a commitment that we have to spend a certain amount of these funds for that, or is that now just going back into the pool and that's one of the projects that would be evaluated?

MS. FRYE: To answer your question, there

MS. FRYE: And I expect it will be. The idea was putting together the energy strategy, of course, to include projects in that so that when funding opportunities do come along again, and we believe they will, that we actually have projects ready to go, that have already been ranked and have already been through criteria, and we can just say, yeah, we are ready to go. That is a part of this as well.

MR. MCALLISTER: Or they could be executed and fed right back into the process in the way that the City can move forward in a very innovative way.

MS. FRYE: I'm feeling innovative. And, in fact, I think we should call this room the green room. Heather Shepard.

MS. SHEPARD: Good morning. My name is Heather Shepard, and I'm a consultant working with Green and Clean Technology companies here in San Diego and around the country.

I have one comment and one question. I'd like you really to consider, in addition to picking projects which would have high impact sort of visibility and a motivating factor, but also to use this opportunity to create a vision for the City and think about those future goals, and that this portion, this \$12 million, although it's not a huge amount, but

were, I believe, five projects that were proposed by the mayor's office. One of those included a \$5 million of the 12.5 to put solar, I believe, on -- in Balboa Park. That project will be competing, like all the projects, with -- through this committee. Does that answer your question?

MS. SHEPARD: Yes.

MS. FRYE: I think that's all the public speakers. I just want to do a little wrap-up. All the documents that have been received today will be available and posted on the City's Energy home page. I'm going to tell you what that home page is. Www.SanDiego.gov, is that a backslash, environmental-services, backslash energy, backslash. So -- and if anyone has --

MR. BLAIR: The easiest way to get to that web site is to go to the City home page on the regular San Diego City page. It's the www.SanDiego.gov. And if you go to that web site. in the info section in the middle of the page, there's an energy alert status, and you just click on the energy alert status, it takes you right to the page.

MS. FRYE: We're not taking any more public comment, but I think we've done pretty well. Are there any committee comments? And can I ask you all one more

1 question. We had set up the meeting for July 2nd be available before our next meeting? 1 2 starting at 8:30 to 11:30. Could we go to noon? Could 2 MS. FRYE: Yeah. What we'll do is we'll 3 you guys commit to that, and I'll make sure that you 3 have the agenda packet ready as quickly as possible. 4 have more opportunity to take a break? Do you think we 4 We have a 72-hour requirement to at least get our 5 could do that? All meetings will be in this green agenda out. We'll get all the information to Anita, 5 6 room, which has now been renamed from the committee 6 who will then get it out to all of you. 7 room to the green room. 7 And sometimes there will be additional 8 MR. BLAIR: We have had some problem 8 material that will be provided at the meeting that's 9 getting -- depends on what the date is. 9 provided to the public. I also encourage the public, 10 MS. FRYE: We'll be meeting in either this if you have information, to get it to Ms. Pyle. 10 11 room or the council chambers, I guess. Do we have a 11 Risa. 12 problem with getting this room on July 2nd? MS. BARON: I just wanted to add, for folks 12 MR. BLAIR: The 9th of July, the Planning 13 that may be interested in putting together proposals, 13 14 Commission has this room reserved. 14 the California Public Utilities Commission has just 15 MS. FRYE: We'll figure that out at our next 15 approved their long-range strategic plan for energy 16 meeting. We'll kind of get the logistics. Assume 16 efficiency. And if you Google you'll be meeting here, unless we tell you otherwise. CaliforniaEnergyEfficiency.com, you could see that 17 17 18 But we'll give you plenty of notice. So I think we 18 document. The public document, it publicly generates 19 have all that. 19 really good ideas for folks, on project ideas and 20 And just to briefly go over, just to make 20 things that you can do, and we can certainly get the 21 sure that I've captured what the committee sort of --21 link out to everyone. 22 what we've done today and what we can expect to happen 22 But this is the vision for the State of 23 on July 2nd, we're going to have a portion of the 23 California and some of -- there's some really 24 agenda for committee comment. That will not be 24 interesting project ideas, or really the vision where agendized, per se, but can be agendized at a future 25 25 we want to take the state in terms of energy 110 112 meeting to comply with the Brown Act. 1 1 efficiency. And it's just a really good reference 2 We're going to talk about the time line, 2 document, and it really addresses a lot of the goals finalize that, to the extent that we can. We are going 3 3 that are being set with the block grants. 4 to develop and work on, and I would like everybody to 4 MS. FRYE: Thank you. Are there any 5 now for your homework to look at the energy strategy 5 other -- any wrap-up? Any comments? 6 for sustainable future that is part of your back-up 6 All right. The meeting is adjourned for 7 material. I believe you have that. 7 today. We'll see you July 2nd at 8:30. 8 8 Were they provided with that, Tom? (The meeting adjourned at 11:02 a.m.) 9 MR. BLAIR: Yes. 9 10 MS. FRYE: You all got that. That will also 10 11 be on the City's web site. So it's also the public 11 homework, too. So look at that, because we want to get 12 12 13 that strategy, try and get that in place so that we can 13 14 start looking at the criteria. 14 15 We'll also be finalizing, to the extent that 15 we can, based on how far we get within the strategy on 16 16 17 the criteria, and then we will be also looking at -- 1 17 think Risa had talked about she would get us some 18 18 19 information about other funding opportunities and 19 20 filling some of those funding grants. 20 21 MS. BARON: I'll put together a table. 21 22 MS. FRYE: If you can just get that to Anita 22 23 Pyle, please. 23 24 Ed? 24 25

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MR. SMITH: Will the list that she compiled