



Mission Statement

To be responsive to the public, Mayor and City Council in the development and enhancement of the urban environment and to provide quality public facilities that are safe, efficient, cost effective and in accordance with scheduled needs.

Department Description

The Engineering and Capital Projects Department is a full-service civil engineering "firm" with over 500 employees who are responsible for the planning, design, management and construction of public improvement projects and providing traffic engineering services throughout the City of San Diego.

The nature of the Department's work includes: developing the infrastructure for PETCO Park; widening the beachfront boardwalk; building libraries; rebuilding older streets and water/sewer pipelines; responding to traffic requests from the public; and maintaining the City's traffic signal system.

Division/Major Program Description

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The Administration Division provides management and fiscal support services.

The Management section provides the overall planning, direction and coordination of the operation programs.

The Fiscal Support Services section maintains fiscal control; coordinates preparation of the Department's operating budget; conducts special studies and analyses of administrative and fiscal practices; develops, coordinates and carries out Department-wide programs; and provides personnel coordination and payroll support for the Department.

Division/Major Program Description

Architectural Engineering and Contracts

The Architectural Engineering and Contracts Division provides project management through the following sections:

The Community Development Block Grant (CDBG) Private Agency Block Grant section provides project assistance for non-profit agency CDBG funded projects such as training centers, health clinics and recreation centers.

The Project Management (PM) section provides project management and design for public building projects such as PETCO Park, community service centers, libraries, police and fire stations, and lifeguard facilities. PM is also responsible for project and construction management of the general requirements contracts, which provide for an alternative construction delivery system to support the Department's efficient construction of projects less than \$500,000. The Division utilizes this section's Primavera Project Planning system for financial tracking and scheduling of all its Capital Improvements Program (CIP) projects to support the timely execution of its project commitments.

Both the CDBG and PM sections provide management of projects through initiation, consultant selection and management, design, environmental review, contract processing, construction and closeout.

The Access Law/Design Review section provides detailed reviews of CIP projects for compliance with the federal and State accessibility regulations.

The Contract Processing and Awards section provides assistance for construction contracts to project managers in all City departments. This includes distributing and monitoring plan checks, and reviewing and preparing contract documents in accordance with City and industry standards. This section also routes action documents; advertises, opens and tabulates bids; resolves bid protests; reviews insurance requirements; and gives authorization to issue Notice to Proceed. This section is also responsible for maintaining the City's standard specifications and drawings used in construction work.

Field Engineering

The Field Engineering Division provides construction management and inspection, survey support, materials testing, storm water quality assessment and traffic control review for City capital improvements projects. This includes services to all public and private developments; bridges; public buildings such as fire stations,

Division/Major Program Description

Field Engineering (continued)

police stations, libraries, recreation facilities and parks; public streets such as storm drains, sidewalks, curbs and gutters, traffic signals, street lights, and vehicular, bike and pedestrian projects.

The Construction Inspection section provides construction management, administration and inspection services during construction of City and private contracts. The goal of this section is to ensure that the specified standards and qualities for all improvements are met by conducting thorough and consistent inspection services.

The Traffic Control section provides review of traffic control plans, issues traffic control permits, and provides management and inspection services for traffic signals, striping and signs in development projects.

The Materials Lab and Testing section provides laboratory, field and manufacturing plant tests to ensure the adequacy and standards of all materials used during construction are maintained.

The Land Survey section conducts precise land, aerial, hydrographic, topographic and construction surveys upon which projects are based.

The Field Engineering - Water/Wastewater Facility Construction Management Inspection section provides construction management, administration and inspection services during construction of City wastewater and water facilities. The goal of this section is to ensure that the specified standards and qualities for all wastewater and water facilities are met by conducting thorough and consistent inspection services.

Transportation Engineering

The Transportation Engineering Division provides design and project management for various transportation improvement projects, storm drains, traffic signals, bridges, coastal low flow diversion, coastal erosion, street lights, pedestrian ramps, local streets, sidewalks and bikeways.

Additionally, the Division conducts traffic investigations and studies for signs, markings, speeding and parking; re-times traffic signal systems; analyzes traffic accidents; conducts traffic counts and radar speed surveys to set speed limits; proposes and monitors annual traffic capital projects; manages the Red Light Photo Safety Program and; manages the Transportation Alternative Program (TAP), which provides discounted transit passes and

Division/Major Program Description

Transportation Engineering (continued)

van pool/car pool subsidies to City employees to encourage mass transit.

Sections within this division include: Architectural Barriers and Pedestrian Access; Bikeways and Trails (hiking and equestrian); the Bridge section, which designs new bridges, retrofits, enhancements and barrier rail projects; Erosion Control/Slope Restoration which monitors environmental re-vegetation projects; the Roadway and Street section, which completes roadway widening and improvement projects including street medians, street enhancements, guardrails and safety barriers; the Special Projects section that includes State Route 56; Storm Drains and Flood Control, which provides for low flow diversion projects; Signal Timing; Traffic Safety and Information; Interagency Coordination; Traffic Investigation; and TAP.

Underground Utility Program

Architectural Engineering and Contracts Underground Utility Program manages the efforts to underground utility lines within the City. Projects are selected once per year by the Mayor and City Council and include projects from each Council District. The Underground Utility Program team ensures that all utility companies complete their work in a timely fashion and assists affected constituents during the process.

Water and Sewer Design

The Water and Sewer Design Division provides professional engineering services and quality water/wastewater facilities for the Water Department and Metropolitan Wastewater Department.

The Division consists of three primary sections: Administration, Water and Wastewater Design, and Water/Wastewater Program Management and Engineering Support.

The Administration section provides management and direction for the preliminary engineering design of and for the execution of water/wastewater Capital Improvements Program projects for the Water and Metropolitan Wastewater Departments.

The Water and Wastewater Design section provides construction drawings, specifications and cost estimates for construction of system upgrades, plant expansions, reservoirs, pump stations, sewer mains, and other facilities, as well as conducts special studies designed to maintain the efficiency of the water and wastewater operating systems.

Division/Major Program Description

Water and Sewer Design (continued)

The Water/Wastewater Program Management and Engineering Support section provides water and wastewater preliminary engineering studies, project analysis management system tracking, Computer Aided Drafting and Design (CADD) and fiscal and clerical support for plotting services; develops and implements InSewer software program and CADD applications; and serves as the liaison for information technology services.

Service Efforts and Accomplishments

The Water and Sewer Design Division assisted the Metropolitan Wastewater Department in meeting an Environmental Protection Agency mandate by replacing 28.7 miles of deteriorated concrete sewer pipes in Fiscal Year 2004. The Division also assisted the Water Department in meeting a Department of Health Services mandate by awarding contracts for replacement of 8.2 miles of cast iron water mains.

State Route 56 opened to traffic in July 2004.

The reconfiguration and construction of La Jolla Parkway (formerly Ardath Road), Torrey Pines Road, La Jolla Shores Drive and Hidden Valley Road were completed. This project realigned intersections, revised signal timing and increased signal cycle lengths, all of which greatly reduced travel time through the area. The convergence of these intersections accommodates over 70,000 vehicles per day and is one of San Diego's busiest locations. Coordination with the Water and Metropolitan Wastewater Departments to replace old water and sewer mains was part of this project and eliminated the need for demolition of this new street in the near future.

The North Torrey Pines slope stabilization was completed in January 2004. This retaining wall and road repair in environmentally sensitive park land was needed due to storm damage on North Torrey Pines Road and was paid for by Federal Emergency Relief funds.

In Fiscal Year 2004, approximately 7,564 requests for traffic operation changes were completed. Requests included the installation of stop signs, crosswalks, medians, flashing beacons at school sites, red curbs to improve visibility, re-striping of roads and signal timing. All of these improvements increased safety and improved traffic flow.

The design and construction of traffic signals have been completed at the intersections of 17th Street and J Street, 17th Street and Imperial Avenue, Washington Street and State Route 163, Edmonton Street and Governor Drive, Ruffin Road and Ridgehaven Court, La Jolla Boulevard and Palomar Avenue, and at Easter Way and Eastgate Mall. Traffic Signal Interconnection systems have been completed in La Jolla, Mira Mesa, Carmel Mountain, and Otay Mesa, adding approximately 85 traffic signals to the City's traffic control system.

The Transportation Engineering Division identified intersections with high accident rates by utilizing the Traffic Control Collision Reporting System. Improvements such as new detection systems, additional signal indications, and Pedestrian/ADA improvements were implemented to enhance the safety of those intersections.

The Boardwalk Widening project from Santa Barbara Place to Santa Rita Place was completed in October 2003. This project doubled the width of the existing boardwalk and provided separation between pedestrians and other boardwalk traffic, providing a safer ocean front experience.

The construction of the Shaw Valley Hiking/Equestrian Trail was completed in 2004. As part of the Carmel Valley Community Master Plan, this project provides for a safe and aesthetically pleasing trail that blends in with the surrounding environment and enhances the recreational activities in the area.

Service Efforts and Accomplishments

Construction has begun on the Mira Sorrento Place Roadway, an important new traffic link in the Mira Sorrento area, which will improve traffic circulation on Mira Mesa Boulevard. The project is anticipated to be completed early in calendar year 2005.

The design and construction of the 25th Street Pedestrian Improvements project was completed last summer. This project widened an elementary school sidewalk and added a new barrier rail consisting of public art "songrail".

The Bridge section of the Transportation Engineering Division maintains and inspects an inventory of 300 bridges in the City. The seismic retrofit of West Mission Bay Drive Bridge over the Mission Bay Channel was completed in November 2003.

Construction of the North Torrey Pines Road Bridge Replacement, and the La Jolla Village Drive Bridge over Gilman Drive, the Rigel Street Bridge Replacement and the Judicial Drive Undercrossing are all anticipated to be underway this calender year. The section is also working on the design and environmental document preparation for various bridges, including the First Avenue Bridge over Maple Canyon Rehabilitation, the North Harbor Drive over Navy Estuary Seismic Retrofit, and the West Mission Bay over San Diego River Bridge Replacement. Additionally, in coordination with CalTrans, the section is working to complete numerous improvement projects, including the interchange at Clairemont Mesa Boulevard and State Route 163, the interchange at La Jolla Village Drive and I-805, the interchange at Friars Road and State Route 163, and the Miramar Road Widening.

A number of median projects were completed in 2003, including phases two and three of the Navajo medians from Jackson Drive to Bisby Lake Avenue, the Montezuma Avenue medians from Fairmount Avenue to College Drive, and the North College medians from College Avenue to Del Cerro Boulevard. These projects consisted of the design and construction of decorative stamped concrete medians coupled with new landscaping.

Two new community signs were designed and constructed, including one for the community of Del Cerro (located in the median of College Avenue at Del Cerro Boulevard) and one for the community of Allied Gardens (located in the median of Waring Road at Adobe Falls).

The Architectural Engineering and Contracts (AEC) Division has completed the Community Development Block Grant projects for the following non-profit agencies: Big Sister League of San Diego, Elderhelp of San Diego, Firehouse Museum, Pro Kids Golf Academy, Lesbian Gay Bisexual Transgender (The Center), Barrio Logan College Institute, Elementary Institute of Science, Access Center of San Diego, and Alliance for African Assistance.

The AEC Division has also completed: Mission Valley, Point Loma, and La Jolla/Riford Branch Libraries; Fire Stations #37 (Scripps Ranch), #44 (Black Mountain) and #46 (Black Mountain South); electrical upgrades, new apparatus doors, new emergency generators and roof replacement systems for a number of fire stations throughout the City; projects in City parks such as Coast Boulevard Walkway and Logan Heights Skateboard Park; and the PETCO Park infrastructure.

The Department has implemented an Access Law Design Compliance Review process within the Access Law/Design Review section to ensure the design of its capital improvement projects are in compliance with ADA accessibility regulations. It has also released a plan check list form to complement the Development Services Department's plan checklist form on Title 24 accessibility compliance. Since then, the section has grown beyond its normal duties of design review and inspection by coordinating Citywide processes such as active participation in the newly formed Access Law Committee and the chairing of the Access Law Technical Group. The section is coordinating with access law coordinators and managers from different jurisdictions within the State of California

Service Efforts and Accomplishments

to assure the City is updated on current access law events and policies that could affect current procedures of handling business on design and construction.

The Contracts Processing and Awards section receives engineering plans and draft specifications from the CIP departments/divisions to produce construction contract documents and to process projects through the bidding and award phases. This section processed approximately 150 projects in Fiscal Year 2003.

The Underground Utility Program completed 7.7 miles of undergrounding in calendar year 2003, continued 8.3 miles of work on non-completed projects that started prior to 2003, and started construction on 9.7 miles of conversion projects.

Future Outlook

The Engineering and Capital Projects Department continually provides the highest level of service to the public. All the milestones that have been met or will be met this year contribute to the Mayor's Goals and City Council priorities.

In an effort to meet the Mayor's Goal #2, Reduce traffic congestion, the Department will continue to use both in-house and consultant management to design major roadwork and bridge projects; design and construct traffic signals, streetlights, flashing beacons, and traffic signal modifications; and continue construction of State Route 56. Also, the Department will complete traffic data collection and traffic signal timing for 200 traffic signals. Using Congestion Mitigation and Air Quality funds, 75 traffic signals were connected to the City's master traffic control system. These signals can now be remotely monitored and controlled; they are in the areas of Taylor Street, Black Mountain Road, Otay Mesa, Nestor, Carmel Mountain and Scripps Ranch.

To accomplish the Mayor's Goal #3, Create neighborhoods we can be proud of, the Department will continue to ensure all capital improvement projects conform with the ADA; assist non-profit agencies to build brick and mortar projects using CDBG funding to enhance services to their clients; upgrade fire and lifeguard facilities; and build libraries, fire stations, police stations, and community service centers to enhance services to our citizens. The Access Law/Design Review section is currently working on a program to provide technical training and access law updates to staff. It will continuously coordinate with other resources to assure that the City meets it commitment to making San Diego more accessible. The City's Underground Utility Program expects to begin an additional 37 projects (approximately 26 miles) for underground utility conversions in calendar year 2004.

To meet the Mayor's Goal #4, Clean up our beaches and bays, the Water and Sewer Design Division has increased its production and output. Historically the Division has replaced 18-20 miles of concrete sewer mains to meet an Environmental Protection Agency mandate. The Division is targeting the replacement of 25 miles of concrete sewer mains in calendar year 2005. These mains are a part of the Metropolitan Wastewater Department's Accelerated Program. The second phase of the Coastal Low Flow Diversion has begun; this project involves the construction of approximately 17 new facilities to intercept contaminated rainwater and divert it away from the ocean

To accomplish the Mayor's Goal #7, Build a library system, the AEC Division is working on a comprehensive plan for a 21st century library system, including a new Main Library and building or expanding 23 branch libraries. The new 26,000 square foot Point Loma Hervey Branch Library opened in September 2003 and the 15,000 square foot expansion of the La Jolla/Riford Branch Library was completed in March 2004. Construction of the new College Heights/Rolando Branch Library and a 5,000 square foot expansion of the Otay Mesa/Nestor Branch Library began in Spring, 2004.

To accomplish the Mayor's Goal #8, Make San Diego America's safest city, the Architectural Engineering and Contracts Division is working on a program to improve fire and lifeguard facilities. Fire stations #12, #29, #31, and the South Pacific Beach Lifeguard Tower will be under construction this fiscal year, while the design of

Future Outlook

another five fire stations and five lifeguard facilities continues. Additionally, the construction of the Central Police Facility and the Central Area Police Station are underway. The Northwest Police Substation is in the final design stage.

Budget Dollars at Work

- 28.7 Miles of concrete sewer pipes replaced
- 10.6 Miles of cast iron pipes construction contracts awarded
- 20 Sewer main projects designed
- 4 Sewer pump station projects designed
- 12 Water main projects designed
- 5 Trunk Sewer projects designed
- 114 Curb ramps constructed
- 15 Flashing beacons installed
- 140 Streetlights installed
- 80 Traffic signals upgraded
- 12 New traffic signals installed
- 7,564 Traffic requests completed
- 13 Libraries under design
- 5 Fire stations under design
- 5 Lifeguard stations under design

| Engineering and Capital Projects | | | | | | | | |
|----------------------------------|----|-------------------|----|-------------------|----|------------------|----|------------------------|
| | | FY 2003 BUDGET | | FY 2004 BUDGET | | FY 2005 FINAL | | FY 2004-2005 CHANGE |
| Positions | | 517.02 | | 508.02 | | 499.51 | | (8.51) |
| Personnel Expense | \$ | 40,686,482 | \$ | 42,921,592 | \$ | 46,372,234 | \$ | 3,450,642 |
| Non-Personnel Expense | \$ | 14,265,621 | \$ | 14,899,573 | \$ | 15,643,438 | \$ | 743,865 |
| TOTAL | \$ | 54,952,103 | \$ | 57,821,165 | \$ | 62,015,672 | \$ | 4,194,507 |

Department Staffing

| | FY 2003 BUDGET | FY 2004 BUDGET | FY 2005 FINAL |
|-------------------------|-------------------|-------------------|------------------|
| GENERAL FUND | | | |
| Administration | | | |
| Contract Processing | 11.00 | 0.00 | 0.00 |
| Fiscal Support Services | 4.00 | 2.50 | 2.50 |
| Management | 2.38 | 1.54 | 1.53 |
| Total | 17.38 | 4.04 | 4.03 |
| Field Engineering | | | |
| Administration | 12.70 | 12.70 | 11.85 |
| Construction Inspection | 50.00 | 51.00 | 51.00 |
| Land Survey | 35.00 | 35.00 | 35.00 |
| Materials Testing | 19.00 | 19.00 | 19.00 |

Department Staffing

| | FY 2003 BUDGET | FY 2004 BUDGET | FY 2005 FINAL |
|---|-------------------|-------------------|------------------|
| GENERAL FUND | | | |
| Field Engineering | | | |
| Traffic Control | 0.00 | 4.00 | 4.00 |
| Total | 116.70 | 121.70 | 120.85 |
| Architectural Engineering and Contracts | | | |
| Access Law/Design Review | 1.00 | 2.00 | 2.00 |
| Contracts | 0.00 | 12.00 | 12.00 |
| Dept Support | 0.00 | 2.00 | 2.00 |
| Fin Services & Admin Support | 5.00 | 3.70 | 2.70 |
| Project Management I/CDBG | 9.00 | 8.00 | 8.00 |
| Project Management II/UUD | 15.00 | 4.00 | 4.00 |
| Project Management III | 6.00 | 5.00 | 5.00 |
| Total | 36.00 | 36.70 | 35.70 |
| Transportation Engineering - Design | | | |
| Administration | 10.00 | 15.00 | 15.00 |
| Architect Barriers/Ped Access | 1.33 | 1.33 | 3.00 |
| Bikeways and Trails | 2.16 | 2.16 | 2.00 |
| Bridges | 3.19 | 3.34 | 8.00 |
| Erosion Cntrl/Slope Restr/Stbl | 1.57 | 1.77 | 2.00 |
| Roadway/Street Projects | 17.47 | 17.47 | 18.00 |
| Special Projects | 6.95 | 6.85 | 2.00 |
| Storm Drains/Flood Control | 6.02 | 6.02 | 3.00 |
| Traffic Signals | 16.96 | 11.06 | 11.00 |
| Underground Utility Dist | 3.35 | 0.00 | 0.00 |
| Total | 69.00 | 65.00 | 64.00 |
| Transportation Engineering - Ops | | | |
| Administration | 2.00 | 1.00 | 2.10 |
| Capital Improvements | 7.90 | 4.80 | 0.00 |
| Interagency Coordination | 5.30 | 5.30 | 8.00 |
| Traffic Operations | 26.10 | 26.80 | 26.80 |
| Traffic Saftey And Information | 12.20 | 10.10 | 10.10 |
| Transportation Alternatives Program | 2.00 | 1.00 | 1.00 |
| Total | 55.50 | 49.00 | 48.00 |
| UNDERGROUND UTILITY DISTRICT | | | |
| Underground Utility District | | | |
| Underground Utility District | 0.00 | 9.15 | 9.15 |
| Total | 0.00 | 9.15 | 9.15 |
| | | | |
| INTERNAL SERVICES FUND | | | |
| Water and Sewer Design | 45.50 | 40.44 | |
| Administration Support | 17.59 | 19.44 | 17.44 |
| Wastewater Contract Processing | 8.00 | 8.15 | 8.15 |
| Wastewater-Design CIP | 70.07 | 69.07 | 73.95 |
| Wastewater-Prg Mgmt & Eng Supp | 30.70 | 29.93 | 31.66 |

Department Staffing

| | | FY 2003 BUDGET | | FY 2004 BUDGET | FY 2005 FINAL |
|--|--------------|-------------------|----|-------------------|------------------|
| INTERNAL SERVICES FUND | | | | | |
| Water and Sewer Design | | | | | |
| Water-Design CIP | | 20.93 | | 20.93 | 13.05 |
| Water-Prg Mgmt & Eng Supp | | 8.55 | | 8.32 | 5.59 |
| Total | | 155.84 | - | 155.84 | 149.84 |
| E&CP Water/Wastewtr Field - Eng | | | | | |
| Wastewater-Facilties Const Insp | | 39.96 | | 39.96 | 40.86 |
| Water-Facilties Const Insp | | 26.64 | | 26.63 | 27.08 |
| Total | | 66.60 | | 66.59 | 67.94 |
| Department Evner ditures | | | | | |
| Department Expenditures | | EV 2002 | | EV 2004 | EN 2005 |
| | | FY 2003 BUDGET | | FY 2004 BUDGET | FY 2005 FINAL |
| CENTED AT EVIND | | DODGET | | DODGET | FINAL |
| GENERAL FUND | | | | | |
| Administration | _ | | | | |
| Contract Processing | \$ | 690,725 | \$ | - | \$ - |
| Fiscal Support Services | \$ | 383,565 | \$ | 204,772 | \$ 212,601 |
| Management | \$ | 331,113 | \$ | 233,933 | \$ 243,384 |
| Total | \$ | 1,405,403 | \$ | 438,705 | \$ 455,985 |
| Field Engineering | | | | | |
| Administration | \$ | 972,184 | \$ | 1,030,641 | \$ 995,483 |
| Construction Inspection | \$ | 4,879,729 | \$ | 5,243,804 | \$ 5,750,554 |
| Land Survey | \$ | 3,006,075 | \$ | 3,380,219 | \$ 3,710,204 |
| Materials Testing | \$ | 1,677,647 | \$ | 1,782,703 | \$ 1,924,895 |
| Traffic Control | \$ | | \$ | 380,461 | \$ 419,968 |
| Total | \$ | 10,535,635 | \$ | 11,817,828 | \$ 12,801,104 |
| Architectural Engineering and Contracts | | | | | |
| Access Law/Design Review | \$ | 104,657 | \$ | 222,071 | \$ 226,689 |
| Contracts | \$ | - | \$ | 909,174 | \$ 933,152 |
| Dept Support | \$ | - | \$ | 220,548 | \$ 260,920 |
| Fin Services & Admin Support | \$ | 405,443 | \$ | 349,190 | \$ 324,773 |
| Project Management I/CDBG | \$ | 869,176 | \$ | 814,759 | \$ 870,265 |
| Project Management II/UUD | \$ | 1,516,480 | \$ | 459,735 | \$ 602,678 |
| Project Management III | \$ \$ | 705,167 | \$ | 611,557 | \$ 640,445 |
| Total | \$ | 3,600,923 | \$ | 3,587,034 | \$ 3,858,922 |
| Transportation Engineering - Design | | | | | |
| Administration | \$ | 1,912,690 | \$ | 2,020,220 | \$ 2,006,211 |
| Architect Barriers/Ped Access | \$ | 113,723 | \$ | 118,575 | \$ 303,975 |
| Bikeways and Trails | \$ | 184,427 | \$ | 192,816 | \$ 175,787 |
| Bridges | \$ | 277,086 | \$ | 306,166 | \$ 802,785 |
| Erosion Cntrl/Slope Restr/Stbl | \$ | 133,384 | \$ | 155,013 | \$ 193,836 |
| | | | | | |

Department Expenditures

| • | | FY 2003 BUDGET | | FY 2004 BUDGET | | FY 2005 FINAL |
|--|------------------------|-------------------|----------|-------------------|----------|------------------------|
| GENERAL FUND | | DODGET | | DODGET | | FINAL |
| Transportation Engineering - Design | | | | | | |
| Roadway/Street Projects | \$ | 1,663,193 | \$ | 1,743,103 | \$ | 1,996,845 |
| Special Projects | \$ | 636,683 | \$ | 617,900 | \$ | 226,293 |
| Storm Drains/Flood Control | \$ | 519,344 | \$ | 553,550 | \$ | 318,171 |
| Traffic Signals | \$ | 1,451,285 | \$ | 990,577 | \$ | 1,084,193 |
| Underground Utility Dist | \$ | 237,373 | \$ | , - | \$ | |
| Total | \$ | 7,129,188 | \$ | 6,697,920 | \$ | 7,108,096 |
| Transportation Engineering - Ops | | | | | | |
| Administration | \$ | 242,923 | \$ | 111,982 | \$ | 319,856 |
| Capital Improvements | \$ | 689,224 | \$ | 474,454 | \$ | ´ - |
| Interagency Coordination | \$ | 545,390 | \$ | 559,540 | \$ | 882,958 |
| Red Light Photo Enforcement Program | \$ | - | \$ | · - | \$ | 1,280,852 |
| Traffic Operations | \$ | 2,396,526 | \$ | 2,609,486 | \$ | 2,728,968 |
| Traffic Saftey And Information | \$ | 1,038,237 | \$ | 926,613 | \$ | 946,057 |
| Transportation Alternatives Program | \$ | 605,983 | \$ | 557,239 | \$ | 558,618 |
| Total | \$ | 5,518,283 | \$ | 5,239,314 | \$ | 6,717,309 |
| UNDERGROUND UTILITY DISTRICT | | | | | | |
| Underground Utility District | | | | | | |
| Underground Utility District | \$ | _ | \$ | 1,206,881 | \$ | 1,292,229 |
| Total | <u>\$</u> \$ | _ | \$ | 1,206,881 | \$ | 1,292,229 |
| INTERNAL SERVICES FUND | | | | | | |
| Water and Sewer Design | | | | | | |
| Administration Support | \$ | 6,245,393 | \$ | 6,719,813 | \$ | 6,226,757 |
| Wastewater Contract Processing | \$ \$ | 511,706 | \$ \$ | 593,857 | Ф \$ | 714,551 |
| Wastewater-Design CIP | \$ | 6,331,591 | \$ | 6,892,670 | \$ | 8,011,156 |
| Wastewater-Prg Mgmt & Eng Supp | \$ | 3,314,498 | \$ | 3,519,774 | \$ | 3,910,630 |
| Water-Design CIP | \$ | 1,862,168 | \$ | 2,041,901 | \$ | 1,428,500 |
| Water-Prg Mgmt & Eng Supp | \$ | 906,008 | \$ | 954,961 | \$ | 738,908 |
| Total | \$ \$ | 19,171,364 | \$ | 20,722,976 | \$ | 21,030,502 |
| | Ψ | 17,171,504 | Ψ | <u> </u> | Ψ | 21,000,002 |
| E&CP Water/Wastewtr Field - Eng Wastewater-Facilties Const Insp | \$ | 4,471,911 | • | 4,855,987 | Ф | £ 202 0A0 |
| Water-Facilties Const Insp | | 3,119,396 | \$ \$ | 3,254,520 | \$ \$ | 5,283,960 3,467,565 |
| • | \$ | | _ | | | 3,467,565 |
| Total | \$ | 7,591,307 | \$ | 8,110,507 | \$ | 8,751,525 |

Significant Budget Adjustments

GENERAL FUND

| Administration | Positions | Cost |
|--|----------------|---------------------------|
| Salary and Benefit Adjustments | 0.00 | \$ 33,254 |
| Adjustments to reflect the annualization of the Fiscal Year 2004 negotiated salary compensation schedule, Fiscal Year 2005 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation. | | |
| Non-Discretionary | 0.00 | \$ 2,969 |
| Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent. | | |
| Citywide Personnel Reductions | (0.01) | \$ (699) |
| Reduction of 0.01 Executive Secretary. This position supported the Deputy City Manager. | | |
| Support for Information Technology | 0.00 | \$ (18,243) |
| Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses. | | |
| | | |
| Architectural Engineering and Contracts | Positions | Cost |
| Architectural Engineering and Contracts Salary and Benefit Adjustments | Positions 0.00 | \$ Cost 387,903 |
| | | \$ 2 2 3 3 |
| Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2004 negotiated salary compensation schedule, Fiscal Year 2005 negotiated salaries and benefits, changes to average salaries, retirement | | |
| Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2004 negotiated salary compensation schedule, Fiscal Year 2005 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation. | 0.00 | 387,903 |
| Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2004 negotiated salary compensation schedule, Fiscal Year 2005 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation. Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include | 0.00 | \$ 387,903 |
| Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2004 negotiated salary compensation schedule, Fiscal Year 2005 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation. Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent. | 0.00 | \$ 387,903 4,879 |
| Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2004 negotiated salary compensation schedule, Fiscal Year 2005 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation. Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent. Support for Information Technology Funding has been reallocated according to a Citywide review of | 0.00 | \$ 387,903 4,879 |

Significant Budget Adjustments

GENERAL FUND

| Architectural Engineering and Contracts | Positions | | Cost |
|---|-----------|----|-----------|
| Citywide Personnel Reductions Reduction of 1.00 Supervising Management Analyst responsible for overseeing the CIP and operating budgets for both the Architectural Engineering and Contracts, and Utilities Undergrounding Divisions, as well as overseeing the day to day operations of each division. This includes analyzing cash flows for the libraries, fire stations, and lifeguard facilities. This position also helped prepare City Manager's Reports. The loss of this position will reduce the reponse time of these activities. | (1.00) | \$ | (105,820) |
| Field Engineering | Positions | | Cost |
| Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2004 negotiated salary compensation schedule, Fiscal Year 2005 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation. | 0.00 | \$ | 1,020,791 |
| Non-Discretionary | 0.00 | \$ | 50,444 |
| Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent. | 0.00 | 4 | 47.070 |
| Support for Information Technology | 0.00 | \$ | 45,053 |
| Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses. | | | |
| Removal of Fiscal Year 2004 Onetime Expenses | 0.00 | \$ | (11,000) |
| Reduction of onetime expenses related to the Americans with Disabilities Act position. | | | |
| Citywide Personnel Reductions | (0.85) | \$ | (122,012) |
| Reduction of 0.85 Assistant Deputy Director will result in a decrease in the amount of time available for the resolution of disputed construction issues. | | | |
| Transportation Engineering - Design | Positions | | Cost |
| Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2004 negotiated salary compensation schedule, Fiscal Year 2005 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation. | 0.00 | \$ | 573,941 |

Significant Budget Adjustments

GENERAL FUND

| Transportation Engineering - Design | Positions | Cost |
|---|-----------|-----------------|
| Non-Discretionary | 0.00 | \$ 4,943 |
| Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent. | | |
| Citywide Personnel Reductions | (1.00) | \$ (82,515) |
| Reduction of 1.00 Senior Public Information Officer will impact the efficiency of public notification to the citizens of San Diego and the ability to respond to media inquiries. In the Operations Section, an impact will be strongly felt in the Red Light Photo Enforcement Program and various Traffic Safety Programs. The Design Section will be impacted by a loss in various community outreach programs that required planning and preparation such as ground breaking and ribbon cutting ceremonies for new projects, video projects, as well as reduce response time to customers regarding neighborhood issues. These duties will have to be absorbed by other City employees. | | |
| Support for Information Technology | 0.00 | \$ (86,193) |
| Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses. | | |
| Transportation Engineering - Ops | Positions | Cost |
| Salary and Benefit Adjustments | 0.00 | \$ 453,143 |
| Adjustments to reflect the annualization of the Fiscal Year 2004 negotiated salary compensation schedule, Fiscal Year 2005 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation. | | |
| Support for Red Light Photo Enforcement Program | 0.00 | \$ 1,280,852 |
| Increase in funding for maintenance of the Red Light Photo Enforcement cameras at eight existing locations and for the installation and maintenance of cameras at an additional seven locations in Fiscal Year 2005. The Red Light Photo Enforcement Program reduces the incidence of vehicles running red lights and thereby increases traffic and pedestrian safety. | | |
| Non-Discretionary | 0.00 | \$ 1,308 |
| Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent. | | |

Significant Budget Adjustments

GENERAL FUND

| Transportation Engineering - Ops | Positions | Cost |
|--|-----------|-----------------|
| Reduction of Training and Staff Development | 0.00 | \$ (32,189) |
| Reduction of training and staff development support that is required to stay abreast of current technology for traffic control devices and techniques. | | |
| Support for Information Technology | 0.00 | \$ (109,426) |
| Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses. | | |
| Citywide Personnel Reductions | (1.00) | \$ (115,693) |
| Reduction of 1.00 Senior Traffic Engineer will result in two functions being consolidated into one. This will ultimately result in less intergovernmental coordination with CalTrans and Metropolitan Transit Development Board, as well as slower preliminary engineering and response to bicycle issues. | | |

UNDERGROUND UTILITY DISTRICT

| Underground Utility District | Positions | Cost |
|--|-----------|--------------|
| Salary and Benefit Adjustments | 0.00 | \$ 75,448 |
| Adjustments to reflect the annualization of the Fiscal Year 2004 negotiated salary compensation schedule, Fiscal Year 2005 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation. | | |
| Support for Attorney Services | 0.00 | \$ 13,911 |
| Adjustments to reflect the Fiscal Year 2005 salary compensation schedule. Through a Memorandum of Understanding with the Division, the City Attorney provides services for legal matters associated with the Utility Underground Program including the establishment of underground utility districts and all legal actions associated with these districts. | | |
| Support for Information Technology | 0.00 | \$ 2,854 |
| Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses. | | |
| Support for Auditor Services | 0.00 | \$ 1,834 |
| Adjustment to reflect the Fiscal Year 2005 salary compensation schedule. Through a Memorandum of Understanding, the Auditor and Comptroller's Office provides accounting, analysis, oversight and fiscal management services to the Utility Underground Program. | | |

Significant Budget Adjustments

UNDERGROUND UTILITY DISTRICT

| Underground Utility District | Positions | Cost |
|---|-----------|----------------|
| Non-Discretionary | 0.00 | \$ (8,699) |
| Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent. | | |
| INTERNAL SERVICES FUND | | |
| E&CP Water/Wastewtr Field - Eng | Positions | Cost |
| Salary and Benefit Adjustments | 0.00 | \$ 496,463 |
| Adjustments to reflect the annualization of the Fiscal Year 2004 negotiated salary compensation schedule, Fiscal Year 2005 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation. | | |
| Non-Discretionary | 0.00 | \$ 99,776 |
| Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent. | | |
| Transfer of Staffing and Support from Water and Sewer Design Division | 1.00 | \$ 74,150 |
| Transfer of 1.00 Senior Account Clerk from the Water and Sewer Design Division to handle construction invoicing. | | |
| Transfer of Staffing from the Water Department | 0.50 | \$ 35,780 |
| Transfer of 0.50 Public Information Officer to provide professional services, community relations and media information related to construction management and inspection of water projects. | | |
| Support for Attorney Services | 0.00 | \$ 29,347 |
| Adjustments to reflect the Fiscal Year 2004 and Fiscal Year 2005 salary compensation schedule. Through a Memorandum of Understanding with the Division, the City Attorney provides services to the Water and Wastewater Construction Inspection Section during mediation and other legal matters. | | |
| Citywide Personnel Reductions | (0.15) | \$ (22,501) |
| Reduction of 0.15 Assistant Deputy Director will result in a decrease in the amount of time available for the resolution of disputed construction issues. | | |

Significant Budget Adjustments

INTERNAL SERVICES FUND

| E&CP Water/Wastewtr Field - Eng | Positions | Cost |
|--|-----------|-----------------|
| Support for Information Technology Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses. | 0.00 | \$ (71,997) |
| Water and Sewer Design | Positions | Cost |
| Salary and Benefit Adjustments | 0.00 | \$ 1,262,963 |
| Adjustments to reflect the annualization of the Fiscal Year 2004 negotiated salary compensation schedule, Fiscal Year 2005 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation. | | |
| Non-Discretionary | 0.00 | \$ 84,636 |
| Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent. | | |
| Citywide Personnel Reductions | (1.00) | \$ (70,056) |
| Reduction of 1.00 Public Information Officer will result in decreased services to community outreach programs to residents, community groups and stakeholders who are affected by upcoming water and sewer projects throughout the City. This will also impact conflict resolution and coordination of projects within the communities and the outreach program for canyon sewer access. | | |
| Transfer of staffing and support to Water/Wastewater Field Engineering Division | (1.00) | \$ (74,150) |
| Transfer of 1.00 Senior Account Clerk to the Water/Wastewater Field Engineering Division to handle all construction invoicing. | | |
| Reduction of Staffing and Support for Management Consultant Contracts | (4.00) | \$ (393,485) |
| Due to the Division minimizing the use of consultants, positions which managed those consultant contracts were reduced. This reduction includes 1.00 Associate Engineer-Civil, 2.00 Assistant Engineers-Civil and 1.00 Administrative Aide II. | | |
| Support for Information Technology | 0.00 | \$ (502,382) |
| Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses. | | |

Expenditures by Category

| | | FY 2003 BUDGET | | FY 2004 BUDGET | | FY 2005 FINAL |
|--|----------|-------------------|----------|-------------------|----------|-----------------------|
| PERSONNEL | | | | | | |
| Salaries & Wages | \$ | 31,581,641 | \$ | 31,886,047 | \$ | 33,341,682 |
| Fringe Benefits | \$ | 9,104,841 | \$ | 11,035,545 | \$ | 13,030,552 |
| SUBTOTAL PERSONNEL | \$ | 40,686,482 | \$ | 42,921,592 | \$ | 46,372,234 |
| NON-PERSONNEL | | | | | | |
| Supplies & Services | \$ | 6,929,651 | \$ | 7,322,354 | \$ | 8,760,868 |
| Information Technology | \$ | 6,138,583 | \$ | 6,443,122 | \$ | 5,947,811 |
| Energy/Utilities | \$ | 679,269 | \$ | 581,081 | \$ | 396,688 |
| Equipment Outlay | \$ | 518,118 | \$ | 553,016 | \$ | 538,071 |
| SUBTOTAL NON-PERSONNEL | \$ | 14,265,621 | \$ | 14,899,573 | \$ | 15,643,438 |
| TOTAL | \$ | 54,952,103 | \$ | 57,821,165 | \$ | 62,015,672 |
| GENERAL FUND | ¢. | BUDGET | ¢. | BUDGET | ф | FINAL |
| Licenses and Permits | \$ | 21,750 | \$ | 21,750 | \$ | 41,830 |
| Fines, Forfeitures, and Penalties Charges for Current Services | \$ \$ | 18,166,405 | \$ \$ | 18,142,870 | \$ \$ | 993,809 18,745,654 |
| Transfers from Other Funds | \$ | 5,992,399 | \$ | 5,836,761 | \$ | 6,041,100 |
| TOTAL | \$ | 24,180,554 | \$ | 24,001,381 | \$ | 25,822,393 |
| Key Performance Measures | | FY 2003 BUDGET | | FY 2004 BUDGET | | FY 2005 FINAL |
| Average cost per survey conducted | | \$522 | | \$333 | | \$354 |
| Average cost per survey conducted Average cost per water and wastewater facilities project inspected to meet City design and standard specifications | | \$32,227 | | \$39,834 | | \$89,733 |
| Average cost per construction project inspected to ensure City contracted projects and buildings meet City design and standard specifications | | \$19,155 | | \$20,220 | | \$23,489 |
| Average cost per materials test to ensure materials are manufactured according to specifications and to ensure quality control of material placement | | \$21.80 | | \$23.27 | | \$20.13 |

⁽¹⁾ Fluctuation in cost is due to the larger scope and duration to complete trunk sewer and pump station projects than group jobs.

Key Performance Measures

| | FY 2003 | FY 2004 | FY 2005 |
|--|-------------------------|-----------------|----------------|
| | BUDGET | BUDGET | FINAL |
| Average cost per construction point staked (wood stakes used for various measurements at construction sites) | \$26.42 | \$27.55 | \$30.84 |
| Average cost per pass sold | \$37.63 | \$32.10 | \$29.09 |
| Average cost per roadway and street project | \$33,264 | \$34,862 | \$24,897 |
| managed | 2) \$14.513 | ¢11.00 <i>c</i> | 415.044 |
| Average cost per traffic signal project managed | \$14,513 | \$11,006 | \$15,944 |
| Average cost per storm drain and flood control | ³⁾ \$17,311 | \$18,452 | \$12,727 |
| project managed | | | |
| Average cost per mile of sewer pipeline planned | \$28,022 | \$30,651 | \$44,418 |
| Average cost per mile of sewer pipeline designed | ⁴⁾ \$166,440 | \$134,592 | \$126,657 |
| Average cost per traffic request completed | \$179 | \$210 | \$185 |
| Average cost per traffic accident coded | \$16.20 | \$16.76 | \$16.12 |

Salary Schedule

GENERAL FUND

Administration

| Class | Position Title | FY 2004 Positions | FY 2005 Positions | Salary | Total |
|-------|-------------------------|----------------------|----------------------|---------------|---------------|
| 1106 | Sr Management Analyst | 1.00 | 1.00 | \$ 66,198 | \$ 66,198 |
| 1648 | Payroll Specialist II | 1.50 | 1.50 | \$ 38,254 | \$ 57,381 |
| 1876 | Executive Secretary | 0.69 | 0.68 | \$ 48,365 | \$ 32,888 |
| 2147 | Eng & Cap Proj Director | 0.84 | 0.84 | \$ 137,667 | \$ 115,640 |
| 2153 | Deputy City Manager | 0.01 | 0.01 | \$ 179,000 | \$ 1,790 |
| | Field Training Pay | 0.00 | 0.00 | \$ - | \$ 3,271 |
| | Reg Pay For Engineers | 0.00 | 0.00 | \$ - | \$ 8,389 |
| | Total | 4.04 | 4.03 | | \$ 285,557 |

Field Engineering

| G. | D | FY 2004 | FY 2005 | | |
|-------|---------------------------|-----------|-----------|--------------|-----------------|
| Class | Position Title | Positions | Positions | Salary | Total |
| 1104 | Account Clerk | 2.00 | 2.00 | \$ 34,769 | \$ 69,538 |
| 1153 | Asst Engineer-Civil | 36.00 | 36.00 | \$ 63,507 | \$ 2,286,236 |
| 1157 | Asst Engineer-Electrical | 4.00 | 4.00 | \$ 64,232 | \$ 256,929 |
| 1207 | Asst Engineer-Traffic | 2.00 | 2.00 | \$ 64,283 | \$ 128,565 |
| 1218 | Assoc Management Analyst | 1.50 | 1.50 | \$ 58,745 | \$ 88,118 |
| 1221 | Assoc Engineer-Civil | 10.00 | 10.00 | \$ 73,768 | \$ 737,682 |
| 1223 | Assoc Engineer-Electrical | 1.00 | 1.00 | \$ 73,088 | \$ 73,088 |
| 1225 | Assoc Engineer-Mechanical | 1.00 | 1.00 | \$ 74,124 | \$ 74,124 |
| 1233 | Assoc Engineer-Traffic | 1.00 | 1.00 | \$ 74,086 | \$ 74,086 |
| 1348 | Info Systems Analyst II | 1.00 | 1.00 | \$ 59,625 | \$ 59,625 |
| 1525 | Principal Survey Aide | 9.00 | 10.00 | \$ 54,915 | \$ 549,151 |

 ⁽²⁾ FY 2004 reflects transfer of 4.00 positions.
 (3) Fluctuation in cost due to FY 2005 reallocation of positions within this division.

⁽⁴⁾ Figures include salary and fringe only.

Salary Schedule

GENERAL FUND Field Engineering

| Class | Position Title | FY 2004 Positions | FY 2005 Positions | Salary | Total |
|-------|----------------------------|----------------------|----------------------|---------------|-----------------|
| 1535 | Clerical Assistant II | 3.00 | 3.00 | \$ 32,748 | \$ 98,245 |
| 1648 | Payroll Specialist II | 1.00 | 1.00 | \$ 38,254 | \$ 38,254 |
| 1727 | Principal Engineering Aide | 11.00 | 11.00 | \$ 55,189 | \$ 607,079 |
| 1746 | Word Processing Operator | 1.00 | 1.00 | \$ 34,857 | \$ 34,857 |
| 1751 | Project Officer I | 1.00 | 1.00 | \$ 73,200 | \$ 73,200 |
| 1844 | Sr Account Clerk | 0.50 | 0.50 | \$ 39,954 | \$ 19,977 |
| 1855 | Sr Civil Engineer | 6.00 | 6.00 | \$ 85,566 | \$ 513,395 |
| 1878 | Sr Traffic Engineer | 1.00 | 1.00 | \$ 85,279 | \$ 85,279 |
| 1879 | Sr Clerk/Typist | 1.00 | 1.00 | \$ 39,789 | \$ 39,789 |
| 1881 | Sr Survey Aide | 6.00 | 5.00 | \$ 47,753 | \$ 238,765 |
| 1935 | Sr Land Surveyor | 1.00 | 1.00 | \$ 85,550 | \$ 85,550 |
| 1938 | Land Surveying Asst | 13.00 | 13.00 | \$ 64,289 | \$ 835,754 |
| 1939 | Land Surveying Assoc | 6.00 | 6.00 | \$ 73,285 | \$ 439,709 |
| 2214 | Deputy Director | 0.85 | 0.85 | \$ 115,087 | \$ 97,824 |
| 2250 | Asst Deputy Director | 0.85 | 0.00 | \$ - | \$ - |
| | Field Training Pay | 0.00 | 0.00 | \$ - | \$ 61,892 |
| | Overtime Budgeted | 0.00 | 0.00 | \$ - | \$ 65,619 |
| | Reg Pay For Engineers | 0.00 | 0.00 | \$ - | \$ 340,964 |
| | Temporary Help | 0.00 | 0.00 | \$ - | \$ 68,833 |
| | Total | 121.70 | 120.85 | | \$ 8,142,127 |

Architectural Engineering and Contracts

| Class | Position Title | FY 2004 Positions | FY 2005 Positions | Salary | Total |
|-------|---------------------------|----------------------|----------------------|--------------|---------------|
| 1105 | Administrative Aide I | 1.00 | 1.00 | \$ 40,043 | \$ 40,043 |
| 1153 | Asst Engineer-Civil | 7.00 | 7.00 | \$ 63,507 | \$ 444,548 |
| 1218 | Assoc Management Analyst | 3.00 | 3.00 | \$ 58,745 | \$ 176,236 |
| 1221 | Assoc Engineer-Civil | 8.00 | 8.00 | \$ 73,769 | \$ 590,150 |
| 1223 | Assoc Engineer-Electrical | 1.00 | 0.00 | \$ - | \$ - |
| 1535 | Clerical Assistant II | 2.00 | 2.00 | \$ 32,748 | \$ 65,496 |
| 1746 | Word Processing Operator | 4.00 | 4.00 | \$ 34,857 | \$ 139,429 |
| 1751 | Project Officer I | 1.00 | 2.00 | \$ 73,202 | \$ 146,404 |
| 1752 | Project Officer II | 2.00 | 2.00 | \$ 85,223 | \$ 170,445 |
| 1855 | Sr Civil Engineer | 3.00 | 4.00 | \$ 85,566 | \$ 342,263 |
| 1875 | Structural Engineering Sr | 1.00 | 0.00 | \$ - | \$ - |
| 1879 | Sr Clerk/Typist | 1.00 | 1.00 | \$ 39,789 | \$ 39,789 |
| 1917 | Supv Management Analyst | 1.00 | 0.00 | \$ - | \$ - |
| 1926 | Info Systems Analyst IV | 1.00 | 1.00 | \$ 74,571 | \$ 74,571 |

Salary Schedule

GENERAL FUND

Architectural Engineering and Contracts

| Class | Position Title | FY 2004 Positions | FY 2005 Positions | Salary | Total |
|--------|--------------------------------|----------------------|----------------------|---------------|-----------------|
| 2214 | Deputy Director | 0.70 | 0.70 | \$ 115,076 | \$ 80,553 |
| | Field Training Pay | 0.00 | 0.00 | \$ - | \$ 12,676 |
| | Reg Pay For Engineers | 0.00 | 0.00 | \$ - | \$ 145,044 |
| | Total | 36.70 | 35.70 | | \$ 2,467,647 |
| Transp | oortation Engineering - Design | | | | |
| Class | Position Title | FY 2004 Positions | FY 2005 Positions | Salary | Total |
| 1106 | Sr Management Analyst | 1.00 | 1.00 | \$ 66,198 | \$ 66,198 |
| 1107 | Administrative Aide II | 0.00 | 1.00 | \$ 46,228 | \$ 46,228 |
| 1153 | Asst Engineer-Civil | 16.00 | 17.00 | \$ 63,548 | \$ 1,080,308 |
| 1207 | Asst Engineer-Traffic | 6.00 | 4.00 | \$ 64,283 | \$ 257,130 |
| 1218 | Assoc Management Analyst | 1.00 | 2.00 | \$ 59,085 | \$ 118,169 |
| 1221 | Assoc Engineer-Civil | 11.00 | 11.00 | \$ 73,768 | \$ 811,453 |
| 1227 | Assoc Planner | 1.00 | 1.00 | \$ 61,286 | \$ 61,286 |
| 1233 | Assoc Engineer-Traffic | 5.00 | 4.00 | \$ 74,086 | \$ 296,342 |
| 1348 | Info Systems Analyst II | 1.00 | 1.00 | \$ 59,625 | \$ 59,625 |
| 1401 | Info Systems Technician | 1.00 | 1.00 | \$ 46,827 | \$ 46,827 |
| 1535 | Clerical Assistant II | 2.00 | 2.00 | \$ 32,748 | \$ 65,496 |
| 1555 | Junior Engineering Aide | 1.00 | 0.00 | \$ - | \$ - |
| 1725 | Principal Drafting Aide | 3.00 | 3.00 | \$ 55,774 | \$ 167,322 |
| 1727 | Principal Engineering Aide | 4.00 | 4.00 | \$ 55,189 | \$ 220,755 |
| 1746 | Word Processing Operator | 1.00 | 1.00 | \$ 34,857 | \$ 34,857 |
| 1855 | Sr Civil Engineer | 4.00 | 4.00 | \$ 85,567 | \$ 342,266 |
| 1872 | Sr Planner | 2.00 | 2.00 | \$ 70,785 | \$ 141,570 |
| 1878 | Sr Traffic Engineer | 1.00 | 1.00 | \$ 85,279 | \$ 85,279 |
| 1879 | Sr Clerk/Typist | 1.00 | 1.00 | \$ 39,789 | \$ 39,789 |
| 1917 | Supv Management Analyst | 1.00 | 1.00 | \$ 74,732 | \$ 74,732 |
| 2117 | Asst To The Eng & Cap Proj Dir | 1.00 | 1.00 | \$ 109,660 | \$ 109,660 |
| 2214 | Deputy Director | 1.00 | 1.00 | \$ 120,939 | \$ 120,939 |
| | Bilingual - Regular | 0.00 | 0.00 | \$ - | \$ 1,502 |
| | Field Training Pay | 0.00 | 0.00 | \$ - | \$ 56,661 |
| | Reg Pay For Engineers | 0.00 | 0.00 | \$ - | \$ 198,042 |
| | Temporary Help | 0.00 | 0.00 | \$ - | \$ 22,688 |
| | Total | 65.00 | 64.00 | | \$ 4,525,124 |

Salary Schedule

GENERAL FUND

Transportation Engineering - Ops

| Class | Position Title | FY 2004 Positions | FY 2005 Positions | Salary | Total |
|--------|------------------------------------|----------------------|----------------------|--------------|------------------|
| 1104 | Account Clerk | 1.00 | 1.00 | \$ 34,768 | \$ 34,768 |
| 1106 | Sr Management Analyst | 1.00 | 1.00 | \$ 66,198 | \$ 66,198 |
| 1207 | Asst Engineer-Traffic | 15.00 | 15.00 | \$ 64,282 | \$ 964,236 |
| 1221 | Assoc Engineer-Civil | 2.00 | 2.00 | \$ 73,768 | \$ 147,536 |
| 1233 | Assoc Engineer-Traffic | 11.00 | 11.00 | \$ 74,085 | \$ 814,939 |
| 1348 | Info Systems Analyst II | 1.00 | 1.00 | \$ 59,623 | \$ 59,623 |
| 1535 | Clerical Assistant II | 1.00 | 1.00 | \$ 32,750 | \$ 32,750 |
| 1730 | Principal Traffic Engineering Aide | 5.00 | 5.00 | \$ 55,935 | \$ 279,675 |
| 1746 | Word Processing Operator | 2.00 | 2.00 | \$ 34,857 | \$ 69,714 |
| 1855 | Sr Civil Engineer | 1.00 | 1.00 | \$ 85,566 | \$ 85,566 |
| 1861 | Sr Engineering Aide | 3.00 | 3.00 | \$ 48,775 | \$ 146,325 |
| 1878 | Sr Traffic Engineer | 5.00 | 4.00 | \$ 85,279 | \$ 341,117 |
| 1879 | Sr Clerk/Typist | 1.00 | 1.00 | \$ 39,789 | \$ 39,789 |
| | Bilingual - Regular | 0.00 | 0.00 | \$ - | \$ 6,022 |
| | Overtime Budgeted | 0.00 | 0.00 | \$ - | \$ 3,780 |
| | Reg Pay For Engineers | 0.00 | 0.00 | \$ - | \$ 156,806 |
| | Temporary Help | 0.00 | 0.00 | \$ - | \$ 24,529 |
| | Total | 49.00 | 48.00 | | \$ 3,273,373 |
| Genera | al Fund Total | 276.44 | 272.58 | | \$ 18,693,828 |

UNDERGROUND UTILITY DISTRICT

Underground Utility District

| Class | Position Title | FY 2004 Positions | FY 2005 Positions | Salary | Total |
|-------|------------------------------------|----------------------|----------------------|--------------|---------------|
| 1105 | Administrative Aide I | 1.00 | 0.00 | \$ - | \$ _ |
| 1106 | Sr Management Analyst | 1.00 | 1.00 | \$ 66,198 | \$ 66,198 |
| 1153 | Asst Engineer-Civil | 1.00 | 2.00 | \$ 63,508 | \$ 127,015 |
| 1221 | Assoc Engineer-Civil | 2.00 | 1.00 | \$ 73,767 | \$ 73,767 |
| 1423 | Sr Drafting Aide | 1.00 | 0.00 | \$ - | \$ - |
| 1555 | Junior Engineering Aide | 0.00 | 1.00 | \$ 40,025 | \$ 40,025 |
| 1725 | Principal Drafting Aide | 0.00 | 1.00 | \$ 55,774 | \$ 55,774 |
| 1727 | Principal Engineering Aide | 2.00 | 1.00 | \$ 55,189 | \$ 55,189 |
| 1730 | Principal Traffic Engineering Aide | 0.00 | 1.00 | \$ 55,935 | \$ 55,935 |
| 1777 | Public Info Officer | 1.00 | 0.00 | \$ - | \$ _ |
| 1871 | Sr Public Information Officer | 0.00 | 1.00 | \$ 59,442 | \$ 59,442 |

Salary Schedule

UNDERGROUND UTILITY DISTRICT Underground Utility District

| Class | Position Title | FY 2004 Positions | FY 2005 Positions | Salary | Total |
|-------|-----------------|----------------------|----------------------|---------------|---------------|
| 2214 | Deputy Director | 0.15 | 0.15 | \$ 115,087 | \$ 17,263 |
| | Total | 9.15 | 9.15 | | \$ 550,608 |

INTERNAL SERVICES FUND

Water and Sewer Design

| water | and Sewer Design | | | | |
|-------|-------------------------------|----------------------|----------------------|---------------|-----------------|
| Class | Position Title | FY 2004 Positions | FY 2005 Positions | Salary | Total |
| 1104 | Account Clerk | 3.00 | 3.00 | \$ 34,769 | \$ 104,308 |
| 1105 | Administrative Aide I | 2.00 | 2.00 | \$ 40,043 | \$ 80,085 |
| 1106 | Sr Management Analyst | 2.00 | 2.00 | \$ 66,199 | \$ 132,398 |
| 1107 | Administrative Aide II | 3.00 | 2.00 | \$ 46,229 | \$ 92,458 |
| 1153 | Asst Engineer-Civil | 48.00 | 47.00 | \$ 63,507 | \$ 2,984,812 |
| 1218 | Assoc Management Analyst | 7.00 | 6.00 | \$ 58,745 | \$ 352,472 |
| 1221 | Assoc Engineer-Civil | 24.00 | 23.00 | \$ 73,768 | \$ 1,696,673 |
| 1227 | Assoc Planner | 3.00 | 3.00 | \$ 61,285 | \$ 183,856 |
| 1349 | Info Systems Analyst III | 1.00 | 1.00 | \$ 66,296 | \$ 66,296 |
| 1423 | Sr Drafting Aide | 3.00 | 2.00 | \$ 48,668 | \$ 97,336 |
| 1535 | Clerical Assistant II | 2.00 | 2.00 | \$ 32,748 | \$ 65,496 |
| 1648 | Payroll Specialist II | 1.00 | 1.00 | \$ 38,254 | \$ 38,254 |
| 1727 | Principal Engineering Aide | 30.00 | 31.00 | \$ 55,189 | \$ 1,710,859 |
| 1746 | Word Processing Operator | 5.00 | 4.00 | \$ 34,857 | \$ 139,428 |
| 1750 | Project Assistant | 5.00 | 5.00 | \$ 63,662 | \$ 318,312 |
| 1752 | Project Officer II | 1.00 | 1.00 | \$ 85,224 | \$ 85,224 |
| 1777 | Public Info Officer | 1.00 | 0.00 | \$ - | \$ - |
| 1844 | Sr Account Clerk | 1.00 | 0.00 | \$ - | \$ - |
| 1855 | Sr Civil Engineer | 6.00 | 6.00 | \$ 85,565 | \$ 513,390 |
| 1871 | Sr Public Information Officer | 1.00 | 1.00 | \$ 59,442 | \$ 59,442 |
| 1872 | Sr Planner | 1.00 | 1.00 | \$ 70,784 | \$ 70,784 |
| 1876 | Executive Secretary | 0.29 | 0.29 | \$ 48,366 | \$ 14,026 |
| 1879 | Sr Clerk/Typist | 1.00 | 1.00 | \$ 39,789 | \$ 39,789 |
| 1910 | Student Engineer | 0.25 | 0.25 | \$ 27,972 | \$ 6,993 |
| 1917 | Supv Management Analyst | 2.00 | 3.00 | \$ 74,732 | \$ 224,195 |
| 2147 | Eng & Cap Proj Director | 0.15 | 0.15 | \$ 137,667 | \$ 20,650 |
| 2214 | Deputy Director | 1.15 | 1.15 | \$ 115,077 | \$ 132,338 |
| 2250 | Asst Deputy Director | 1.00 | 1.00 | \$ 103,889 | \$ 103,889 |
| | Ex Perf Pay-Classified | 0.00 | 0.00 | \$ - | \$ 13,118 |
| | | | | | |

Salary Schedule

INTERNAL SERVICES FUND

Water and Sewer Design

| water | and Sewer Design | 777 2004 | | | |
|--|----------------------------|----------------------|----------------------|---------------|------------------|
| Class | Position Title | FY 2004 Positions | FY 2005 Positions | Salary | Total |
| | Overtime Budgeted | 0.00 | 0.00 | \$ - | \$ 243,375 |
| | Reg Pay For Engineers | 0.00 | 0.00 | \$ - | \$ 114,340 |
| | Temporary Help | 0.00 | 0.00 | \$ - | \$ 33,623 |
| | Total | 155.84 | 149.84 | | \$ 9,738,219 |
| E&CP | Water/Wastewtr Field - Eng | | | | |
| Class | Position Title | FY 2004 Positions | FY 2005 Positions | Salary | Total |
| 1104 | Account Clerk | 1.00 | 1.00 | \$ 34,768 | \$ 34,768 |
| 1153 | Asst Engineer-Civil | 39.00 | 36.00 | \$ 63,507 | \$ 2,286,237 |
| 1157 | Asst Engineer-Electrical | 0.00 | 1.00 | \$ 64,232 | \$ 64,232 |
| 1218 | Assoc Management Analyst | 0.50 | 0.50 | \$ 58,748 | \$ 29,374 |
| 1221 | Assoc Engineer-Civil | 9.00 | 9.00 | \$ 73,768 | \$ 663,916 |
| 1227 | Assoc Planner | 0.00 | 2.00 | \$ 61,285 | \$ 122,570 |
| 1525 | Principal Survey Aide | 2.00 | 2.00 | \$ 54,916 | \$ 109,831 |
| 1535 | Clerical Assistant II | 1.00 | 1.00 | \$ 32,749 | \$ 32,749 |
| 1648 | Payroll Specialist II | 0.25 | 0.25 | \$ 38,256 | \$ 9,564 |
| 1727 | Principal Engineering Aide | 2.00 | 2.00 | \$ 55,189 | \$ 110,378 |
| 1746 | Word Processing Operator | 1.00 | 1.00 | \$ 34,855 | \$ 34,855 |
| 1777 | Public Info Officer | 0.00 | 0.50 | \$ 47,444 | \$ 23,722 |
| 1844 | Sr Account Clerk | 0.50 | 1.50 | \$ 39,954 | \$ 59,931 |
| 1855 | Sr Civil Engineer | 3.00 | 3.00 | \$ 85,565 | \$ 256,696 |
| 1876 | Executive Secretary | 0.03 | 0.03 | \$ 48,367 | \$ 1,451 |
| 1881 | Sr Survey Aide | 3.00 | 3.00 | \$ 47,753 | \$ 143,258 |
| 1938 | Land Surveying Asst | 4.00 | 4.00 | \$ 64,289 | \$ 257,155 |
| 2147 | Eng & Cap Proj Director | 0.01 | 0.01 | \$ 137,700 | \$ 1,377 |
| 2214 | Deputy Director | 0.15 | 0.15 | \$ 115,087 | \$ 17,263 |
| 2250 | Asst Deputy Director | 0.15 | 0.00 | \$ - | \$ - |
| | Overtime Budgeted | 0.00 | 0.00 | \$ - | \$ 8,408 |
| | Reg Pay For Engineers | 0.00 | 0.00 | \$ - | \$ 91,292 |
| | Total | 66.59 | 67.94 | | \$ 4,359,027 |
| Internal Services Fund Total | | 222.43 | 217.78 | | \$ 14,097,246 |
| ENGINEERING AND CAPITAL PROJECTS TOTAL | | 508.02 | 499.51 | | \$ 33,341,682 |

Five-Year Expenditure Forecast

| | FY 2005 FINAL | FY 2006 FORECAST | FY 2007 FORECAST | FY 2008 FORECAST | FY 2009 FORECAST | FY 2010 FORECAST |
|--|------------------|---------------------|---------------------|---------------------|--------------------------------|---------------------|
| Positions | 499.51 | 499.51 | 499.51 | 499.51 | 499.51 | 499.51 |
| Personnel Expense Non-Personnel Expense | | | | | \$ 52,192,358 \$ 17,643,515 | |
| TOTAL EXPENDITURES | \$ 62,015,672 | \$ 63,909,717 | \$ 65,827,008 | \$ 67,801,818 | \$ 69,835,873 | \$ 71,930,949 |

Engineering and Capital Projects

Fiscal Year 2006

Support for Field Engineering for Mobile Test Lab Equipment to enable on-site testing of materials in satellite manufacturing plants increasing testing to ensure quality of materials used in City construction projects, and reduce labor hours and mileage expenses. Support for Field Engineering for robotics upgrades to address the Survey Section's Optimization Plan developed through Competitive Assessment review.

Fiscal Years 2007-2010

No major projected requirements.

Revenue and Expense Statement

INTERNAL SERVICES FUND 50050

| INTERNAL SERVICES FUND 50050 | | | | |
|--|------------------|---------------|----|------------|
| | FY 2003* | FY 2004* | • | FY 2005* |
| | BUDGET | BUDGET | | FINAL |
| | | | | |
| REVENUE | | | | |
| Metropolitan Wastewater Department Reimbursement | \$ 19,438,659 | \$ 21,036,544 | \$ | 23,213,040 |
| Water Department Reimbursement | \$ 7,324,012 | \$ 7,796,939 | \$ | 6,568,987 |
| TOTAL REVENUE | \$ 26,762,671 | \$ 28,833,483 | \$ | 29,782,027 |
| TOTAL BALANCE AND REVENUE | \$ 26,762,671 | \$ 28,833,483 | \$ | 29,782,027 |
| OPERATING EXPENSE | | | | |
| Wastewater/CIP Design | \$ 10,157,795 | \$ 11,006,301 | \$ | 12,636,337 |
| Wastewater/CIP Field Engineering | \$ 4,471,911 | \$ 4,855,987 | \$ | 5,283,960 |
| Water /CIP Design | \$ 2,768,176 | \$ 2,996,862 | \$ | 2,167,408 |
| Water/CIP Field Engineering | \$ 3,119,396 | \$ 3,254,520 | \$ | 3,467,565 |
| Water/Wastewater Facilities -Administration | \$ 6,245,393 | \$ 6,719,813 | \$ | 6,226,757 |
| TOTAL OPERATING EXPENSE | \$ 26,762,671 | \$ 28,833,483 | \$ | 29,782,027 |
| TOTAL EXPENSE | \$ 26,762,671 | \$ 28,833,483 | \$ | 29,782,027 |
| BALANCE | \$ - | \$ - | \$ | - |
| TOTAL EXPENSE, RESERVE AND BALANCE | \$ 26,762,671 | \$ 28,833,483 | \$ | 29,782,027 |

^{*} At the time of publication audited financial statements for Fiscal Year 2003 were not available. Therefore, the Fiscal Years 2003 and 2004 columns reflect final budget amounts from the Fiscal Year 2003 and 2004 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Revenue and Expense Statement

| UNDERGROUN | D HTH IT | DISTRICT | FUND 30100 |
|------------|----------|----------|-------------------|
| | | | |

| UNDERGROUND UTILITY DISTRICT FUND 30100 | FY 2003* BUDGET ⁽¹⁾ | 1 | FY 2004* BUDGET | FY 2005* FINAL |
|---|---------------------------------------|----|--------------------|-------------------|
| BEGINNING BALANCE AND RESERVE | | | | |
| Balance from Prior Year | \$ - | \$ | 8,467,156 | \$ 27,187,237 |
| TOTAL BALANCE | \$ - | \$ | 8,467,156 | \$ 27,187,237 |
| REVENUE | | | | |
| Electric Surcharge | \$ - | \$ | 38,800,000 | \$ 38,800,000 |
| TOTAL REVENUE | \$ - | \$ | 38,800,000 | \$ 38,800,000 |
| TOTAL BALANCE AND REVENUE | \$ - | \$ | 47,267,156 | \$ 65,987,237 |
| CAPITAL IMPROVEMENTS PROGRAM (CIP) | | | | |
| CIP Expenditures | \$ - | \$ | 37,593,119 | \$ 64,453,586 |
| TOTAL CIP EXPENSE | \$ - | \$ | 37,593,119 | \$ 64,453,586 |
| OPERATING EXPENSE | | | | |
| Personnel and Non-Personnel Expense | \$ - | \$ | 1,206,881 | \$ 1,292,229 |
| TOTAL OPERATING EXPENSE | \$ - | \$ | 1,206,881 | \$ 1,292,229 |
| TOTAL EXPENSE | \$ - | \$ | 38,800,000 | \$ 65,745,815 |
| BALANCE | \$ - | \$ | 8,467,156 | \$ 241,422 |
| TOTAL EXPENSE, RESERVE AND BALANCE | \$ - | \$ | 47,267,156 | \$ 65,987,237 |

^{*} At the time of publication audited financial statements for Fiscal Year 2003 were not available. Therefore, the Fiscal Years 2003 and 2004 columns reflect final budget amounts from the Fiscal Year 2003 and 2004 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

⁽¹⁾ The Underground Utility Fund was not established until Fiscal Year 2004.