



Department Description

The new Storm Water Department has been designated as the lead in protecting and improving the water quality of rivers, creeks, bays, and the ocean in compliance with the updated Municipal Storm Water Permit and other surface water quality regulations and orders issued by the State of California. The Department's main objectives are to: (1) identify sources of pollution and abate them through the implementation of innovative and efficient public education, watershed management, storm water development regulations, monitoring, investigation, enforcement, and City-wide training programs; and (2) provide the most efficient storm drain system operation and maintenance services to San Diego's residents, businesses, and visitors.

The City of San Diego has over 70,000 storm drain structures and over 800 miles of drainage pipe. The Department is responsible for inspection, maintenance, and repair of the storm drain system in the public right-of-way and in drainage easements. This includes clearing blocked drains, removing debris from storm drain structures, and cleaning and repairing damaged drainpipes. In addition, the City of San Diego maintains 84 miles of concrete and dirt drainage channels and ditches.

This department is also responsible for street sweeping which provides two primary benefits to the City. The more obvious benefit is the collection and removal of paper, leaves, and other visible debris that collect in the gutters. This debris can block storm water facilities causing localized flooding during heavy rains. An equally important, but less visible benefit is the removal of metal particles and other hazardous waste products left by passing vehicles. Although they are virtually invisible, these particles can be extremely harmful to fish and other wildlife if they reach our creeks, rivers, beaches, and bays. Street sweeping is an effective method of removing both the large and microscopic pollutants that collect on City streets. This sweeping also serves as a Best Management Practice (BMP) to control and improve water quality. Motorized sweeping removes an average of 220,000 pounds of debris from the street before it goes into the storm drains. The City currently has over 2,700 miles of improved streets that are included in the sweeping program. The Department has 20 power sweepers and operators, with a support staff of truck drivers and parking enforcement officers.

The Department's mission is:

To protect and improve the water quality of creeks, rivers, bays, and the ocean for the citizens of and visitors to San Diego and for future generations

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Identify, reduce, and eliminate pollutants in urban run-off and storm water

Pollution in urban run-off has the potential to harm the region's creeks, beaches, and bays and threatens its social and economic quality of life. Preserving San Diego's natural water resources is one of the most important goals of the City of San Diego. The Storm Water Department is designated as the lead City agency to achieve this goal. The Department will move toward accomplishing this goal by focusing on the following objective.

Ensure that the City complies with all storm water permits and other regulations

Goal 2: Deliver storm water services in an efficient and effective manner

The Storm Water Department has a responsibility to the citizens of San Diego to provide storm water services in an efficient and effective manner making the most of resources that are made available to the Department. The Department will move toward accomplishing this goal by focusing on the following objective.

Develop and deliver effective pilot projects

Goal 3: Collaborate effectively with the State, the region, the watershed areas, and other City departments to deliver outstanding storm water services

Storm water regulations have an effect across the City and the region. It is imperative that the Storm Water Department collaborate with all different groups both within the City and the region in order to have comprehensive storm water efforts that will benefit the City and the environment. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Work with stakeholders to proactively influence new regulations
- Create a mechanism for stakeholder participation in projects and programs

Goal 4: Deliver asset maintenance and replacement in a planned and proactive fashion

This will preserve the storm water infrastructure, facilitate planned maintenance and ensure appropriate response to service requests. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Perform planned and unscheduled maintenance to optimize the condition of the storm water collection system assets
- Track assets through a complete and accurate asset inventory
- Maintain an updated assessment of the condition of the storm drain system
- Secure environmental permits to allow for timely maintenance

Goal 5: Enhance street sweeping levels to comply with the storm water permit requirements

This is to comply with the applicable provision of the Regional Storm Water Permit. The Department will move toward accomplishing this goal by focusing on the following objective.

Comply with storm water permit mandates

Service Efforts and Accomplishments

Regulatory Policy Development

The Regulatory Policy Development Section is responsible for interpreting and negotiating new storm water regulations that affect the City. This section has been participating with the Regional Water Quality Control Board and interested stakeholders in the development of Clean up and Abatement Orders, the Regional Harbor Monitoring program, and Total Maximum Daily Load (TMDL) regulations for dissolved metals in Chollas Creek and bacteria at our beaches and creeks. In addition, the Section participated in groups developing monitoring plans for Los Peñasquitos lagoon and Famosa Slough, developed basin plan amendments, commented on draft sediment quality objectives, and conducted dry weather aerial deposition and bacteria source identification studies. The Department's goal in participating in these efforts is to develop regulations that maximize the protection and improvement of water quality in our creeks, beaches, and bays while being cost-effective.

Monitoring

The Monitoring Section has been responsible for conducting permit-required monitoring for the Coastal, Dry Weather, and Illicit Discharge Detection and Elimination (IDDE) programs. This section has also been responsible for overseeing the Industrial Inspection consultant contract. These programs were mandated by the 2001 Municipal permit. With the adoption of the 2007 Municipal Permit, the monitoring section has significantly expanded its monitoring and IDDE programs, including: increasing the dry weather sampling program from 300 to 700 sample locations, increasing the coastal storm drain outfall monitoring program from 17 to 151 sample locations, and revising the IDDE program to ensure that exceedances in water quality sampling standards are investigated within 1-2 business days.

Construction & Development Standards

To meet the requirements of the 2007 Municipal Permit, the Construction & Development Standards Section has established a treatment control BMP inspection program, compiling a complete inventory of all approved treatment control BMPs, developing hydromodification criteria, establishing minimum BMPs for existing development, and updating the Storm Water Standards Manual and requirements for construction and development planning. They have also been working with the Development Services Department to establish geotechnical guidelines for storm water infiltration, and with the General Services Department's Information Technology section to develop an integrated database system for the Department.

Jurisdictional and Watershed Implementation

In partnership with departments City-wide, the Jurisdictional and Watershed Implementation Section led the update and implementation of the City's Jurisdictional Urban Run-off Management Program. In partnership with other jurisdictions in the region, the Section has been involved in the update and implementation of six Watershed Urban Run-off Management programs. Under the watershed programs, the Section is in the process of planning, designing, or implementing 17 storm water infiltration projects, continued planning of targeted street sweeping pilot projects in three communities, has implemented a targeted watershed-based industrial inspection program, and has begun planning for a pilot rain barrel program at municipal facilities. In addition, the Section led the updates to the City's storm water ordinance in conformance with the 2007 Municipal Permit.

Enforcement

During Fiscal Year 2008, the Enforcement Section initiated 1,925 investigations, 720 Notices of Violation, 278 Administrative Citations, and processed 150 Notices of Violation for Civil Penalties. The Section also conducted a pilot project to assess the cost effectiveness of 24 hour enforcement staffing.

Education and Outreach

The Education and Outreach Section has conducted public outreach for projects including the La Jolla Area of Special Biological Significance (ASBS), Mission Bay, several pilot projects, and the minimum BMPs developed by the engineering section. They have conducted City and county-wide storm water surveys and initiated Community-Based Social Marketing outreach pilot projects in both the Chollas Creek and La Jolla areas. They have been responsible for developing and airing storm water public service announcements to over 3 million viewers. They implemented the second grade Project SWELL curriculum and are developing the kindergarten curricula for the San Diego Unified School District. The Section sponsored public events including December Nights and the San Diego Crew Classic. This Section has also worked on the post fire response, the storm water office move, and training for municipal employees.

Street Sweeping

The Street Sweeping Section is responsible for sweeping all improved City streets using motorized sweepers. Street Sweeping provides two primary benefits to the City. The more obvious benefit is the collection and removal of paper, leaves, and other visible debris that collect in the gutters. This debris can block storm water facilities, causing localized flooding during heavy rains. An equally important, but less visible benefit is the removal of metal particles and other hazardous waste products left by passing vehicles. Although they are virtually invisible, these particles can be extremely harmful to fish and other wildlife if they reach our creeks, rivers, beaches, and bays. Street sweeping is an effective method of removing both the large and microscopic pollutants that collect on City streets. Approximately 4,400 tons of debris is removed annually from the streets before it passes into the storm drain system. The Section's staff also works closely with residents to establish parking restrictions for sweeping, recommends appropriate sweeping times, determines the number of needed signs, and adjust the route accordingly.

After the 2007 wildfires, the Section swept 430 miles and collected approximately 180 yards of debris from the fire-impacted streets.

Storm Drain Operations and Maintenance

The Storm Drain Section is responsible for the maintenance and repair of the City's storm drain system, including the maintenance and operation of 15 storm water pump stations. The Section receives and responds to over 13,000 service requests annually. The Section removes approximately 5,200 tons of debris from storm drains and channels annually. In conjunction with the Engineering and Capital Projects Department and the City Attorney's Office, the Section issues Right-of-Entry permits needed for non-City personnel to perform work on public property and works closely with community groups, volunteers, and private organizations on cleaning and removing trash from storm drains channels. The Section is also responsible for issuing inclement weather reports and identifying the storm condition operational procedures.

Budget Dollars at Work: Performance Expectations

Goal 1: Identify, reduce, and eliminate pollutants in urban runoff and storm water

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	Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009		
1.	Number of Notices of Violation (NOV) received from Regional Water Quality Control Board (RWQCB)	4.3	0	0		
2.	Percent of beach receiving water samples above State recreational water quality standards (AB411)	2.9%	0%	3.5%		
3.	Miles of beaches in the City of San Diego negatively impacted by storm water run-off	13.70	2.20	7.05		

Goal 2: Deliver storm water services in an efficient and effective manner

	Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1.	Cost/benefit ratio of pilot projects (change between	3.44 lbs.	N/A ²	> 3.44
	Level IV water quality data and BMP versus cost)	/\$1.00 ¹		$1bs./\$1.00^3$

Goal 3: Collaborate effectively with the state, the region, the watershed area and other City departments to deliver outstanding storm water services

	Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1.	Percent of requested policy recommendations made to	N/A	N/A ⁴	15%
	external agencies that are implemented			

Goal 4: Deliver asset maintenance and replacement in a planned and proactive fashion

	Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1.	Percent of storm drain asset assessment completed	< 1%	10%	33%
2.	Percent of storm drain structures cleaned on a	5%	38%	25%
	quarterly basis			

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¹ Baseline cost/benefit data derived from Street Division's City-wide street sweeping data for Fiscal Year 2007

² Data will be available in January 2009

³ Target established for Storm Water Department's pilot street sweeping project

⁴ Pending response from regulatory agency

Goal 5: Enhance street sweeping levels to comply with the Storm Water Permit requirements

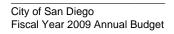
	Performance Measure	Baseline FY2007	Actual FY2008	Target FY2009
1.	Percent of residential streets swept monthly	Estimate: 50%	82%	100%
2.	Percent of commercial streets swept weekly	Estimate:	78%	100%
		100%		

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Target FY2009
9	Sizing Data				
Miles of storm drain pipes	800	800	800	800	800
Number of storm drain structures	70,000	70,000	70,000	70,000	70,000
W	orkload Data	ı			
Number of samples collected	4,891	5,624	6,287	7,519	10,672
Number of Illicit Discharge Detection and	105	228	206	178	2,000
Elimination investigations initiated					
Number of Technical/Stakeholder Advisory	9	12	12	21	21
Groups participated in					
Number of purchase orders/contracts required to	31	27	69	29 ⁵	230
perform the work of the Department					
Number of enforcement investigations initiated	1,747	1,961	2,290	1,925	2,135
Percent of enforcement investigations conducted	N/A	N/A	N/A	75%	100%
in 2 business days					
Miles of streets swept	90,632	88,472	74,000	78,131	100,000
Lineal feet of storm drains cleaned	28,964	12,428	12,929	17,992	10,500

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⁵ Data reflects last quarter of Fiscal Year 2008



Department Summary

Storm Water								
		FY 2007 BUDGET		FY 2008 BUDGET		FY 2009 FINAL		FY 2008-2009 CHANGE
Positions		25.34		42.00		131.00		89.00
Personnel Expense	\$	2,233,545	\$	3,741,661	\$	11,566,596	\$	7,824,935
Non-Personnel Expense	\$	11,328,063	\$	19,253,748	\$	37,253,740	\$	17,999,992
TOTAL	\$	13,561,608	\$	22,995,409	\$	48,820,336	\$	25,824,927

Department Staffing

	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
GENERAL FUND			
Storm Water			
Administration	5.00	7.00	23.00
Enforcement & Inspections	5.00	12.00	0.00
Engineering & BMP Development	3.50	4.00	0.00
Juris. & Watershed Impl.	3.50	6.00	0.00
Policy Develop. & Monitoring	5.34	10.00	0.00
Pollution Prevention Division	0.00	0.00	36.00
Public Education & Contracting	3.00	3.00	0.00
Storm Drain O&M Division	0.00	0.00	72.00
Total	25.34	42.00	131.00

Department Expenditures

	FY 2007	FY 2008	FY 2009
	BUDGET	BUDGET	FINAL
GENERAL FUND			
Storm Water			
Administration	\$ 1,347,496	\$ 2,021,075	\$ 7,668,773
Enforcement & Inspections	\$ 406,391	\$ 1,753,277	\$ -
Engineering & BMP Development	\$ 1,054,526	\$ 2,029,749	\$ -
Juris. & Watershed Impl.	\$ 3,927,777	\$ 6,388,486	\$ -
Policy Develop. & Monitoring	\$ 4,494,537	\$ 6,449,821	\$ -
Pollution Prevention Division	\$ -	\$ -	\$ 17,342,495
Public Education & Contracting	\$ 2,330,135	\$ 4,805,944	\$ -
Storm Drain O&M Division	\$ -	\$ -	\$ 24,177,982

Department Expenditures

	FY 2007 FY 2008 BUDGET BUDGET		FY 2009 FINAL	
GENERAL FUND				
Storm Water				
Storm Water	\$ 746	\$	(452,943)	\$ (368,916)
Total	\$ 13,561,608	\$	22,995,409	\$ 48,820,336

Significant Budget Adjustments

GENERAL FUND

Storm Water	Positions	Cost	Revenue
Salary and Benefit Adjustments	0.00 \$	720,297 \$	0
Adjustments to reflect the annualization of the Fiscal Year 2008 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.			
Creation of Centralized Storm Drain and Street Sweeping Functions	74.00 \$	24,214,707 \$	6,045,091
The Storm Drain and Street Sweeping programs and enforcement were transferred from General Services Street Division and the Police Department to the Storm Water Department. The centralization of these functions will create greater efficiencies.			
Stormwater Compliance	18.00 \$	4,518,710 \$	0
Additions per the Mayor's Five-Year Financial Outlook in order to comply with the increased storm water runoff regulations associated with the new Stormwater Permit.			
Non-Discretionary	0.00 \$	102,651 \$	0
Adjustments to expense allocations that are determined outside of the Department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00 \$	65,563 \$	0
Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.			
Street Division Transfer	1.00 \$	61,485 \$	0
Transfer of 1.00 Utility Worker I from General Services Street Division which was reclassified to the Storm Water Department Director.			

Significant Budget Adjustments

GENERAL FUND

Storm Water	Positions	Cost	Revenue
Revised Revenue	0.00 \$	0 \$	15,000
Adjustment to reflect Fiscal Year 2009 revenue projections.			
General Services Administration Division Transfer	(1.00) \$	(75,340) \$	0
Transfer of 1.00 Laboratory Technician to the General Services Administration Division.			
Vacancy Savings	0.00 \$	(368,916) \$	0
Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel transition and salary differentials for new employees.			
Savings from the Five-Year Financial Outlook	(3.00) \$	(3,414,230) \$	0
Adjustments to personnel and non-personnel expenses, and revenue as a result of budget reductions discussed in the City's Five-Year Financial Outlook. These reductions are further described in Volume 1: Budget Overview and Schedules.			

Expenditures by Category

Expenditures by Category	FY 2007	FY 2008	FY 2009
	BUDGET	BUDGET	FINAL
PERSONNEL			
Salaries & Wages	\$ 1,518,861	\$ 2,437,162	\$ 7,449,257
Fringe Benefits	\$ 714,684	\$ 1,304,499	\$ 4,117,339
SUBTOTAL PERSONNEL	\$ 2,233,545	\$ 3,741,661	\$ 11,566,596
NON-PERSONNEL			
Supplies & Services	\$ 11,255,266	\$ 19,179,195	\$ 36,958,623
Information Technology	\$ 45,205	\$ 34,558	\$ 92,787
Energy/Utilities	\$ 27,592	\$ 19,995	\$ 43,830
Equipment Outlay	\$ -	\$ 20,000	\$ 158,500
SUBTOTAL NON-PERSONNEL	\$ 11,328,063	\$ 19,253,748	\$ 37,253,740
TOTAL	\$ 13,561,608	\$ 22,995,409	\$ 48,820,336
Revenues by Category	EV 2007	EV 2000	EV 2000
	FY 2007 BUDGET	FY 2008 BUDGET	FY 2009 FINAL
GENERAL FUND			
Fines, Forfeitures, and Penalties	\$ -	\$ -	\$ 900,000
Charges for Current Services	\$ 428,782	\$ 200,000	\$ 215,000

Revenues by Category	FY 2007 BUDGET		FY 2008 BUDGET	FY 2009 FINAL	
GENERAL FUND					
Transfers from Other Funds	\$	43,202	\$ - \$	5,145,091	
TOTAL	\$	471,984	\$ 200,000 \$	6,260,091	

Salary Schedule

GENERAL FUND Storm Water

Storm	· · atci				
Class	Position Title	FY 2008 Positions	FY 2009 Positions	Salary	Total
1104	Account Clerk	1.00	2.00	\$ 37,878	\$ 75,756
1106	Sr Management Analyst	1.00	1.00	\$ 71,273	\$ 71,273
1107	Administrative Aide II	1.00	2.00	\$ 50,492	\$ 100,984
1153	Asst Engineer-Civil	2.00	2.00	\$ 69,521	\$ 139,042
1218	Assoc Management Analyst	1.00	1.00	\$ 64,335	\$ 64,335
1221	Assoc Engineer-Civil	1.00	5.00	\$ 80,375	\$ 401,876
1227	Assoc Planner	5.00	4.00	\$ 66,313	\$ 265,252
1237	Payroll Specialist I	0.00	1.00	\$ 39,515	\$ 39,515
1293	Cement Finisher	0.00	1.00	\$ 50,639	\$ 50,639
1348	Info Systems Analyst II	0.00	1.00	\$ 64,077	\$ 64,077
1349	Info Systems Analyst III	1.00	1.00	\$ 71,601	\$ 71,601
1356	Code Compliance Officer	0.00	1.00	\$ 44,492	\$ 44,492
1375	Wastewater Pretreatment Inspector II	0.00	1.00	\$ 65,829	\$ 65,829
1436	Equipment Technician I	0.00	2.00	\$ 42,342	\$ 84,684
1438	Equipment Technician II	0.00	1.00	\$ 46,896	\$ 46,896
1439	Equipment Operator I	0.00	4.00	\$ 44,949	\$ 179,797
1440	Equipment Operator II	0.00	1.00	\$ 49,096	\$ 49,096
1445	Equipment Operator III	0.00	2.00	\$ 51,835	\$ 103,669
1465	Field Representative	0.00	1.00	\$ 38,916	\$ 38,916
1512	Heavy Truck Driver II	0.00	5.00	\$ 45,070	\$ 225,349
1528	Wastewater Pretreatment Program Manager	0.00	1.00	\$ 88,166	\$ 88,166
1535	Clerical Assistant II	1.00	2.00	\$ 35,402	\$ 70,804
1556	Recycling Program Manager	0.00	2.00	\$ 92,893	\$ 185,786
1558	Recycling Specialist II	0.00	1.00	\$ 64,768	\$ 64,768
1580	Laboratory Technician	2.00	0.00	\$ -	\$ =
1618	Motor Sweeper Supv	0.00	1.00	\$ 55,980	\$ 55,980
1622	Biologist III	3.00	5.00	\$ 74,563	\$ 372,817
1624	Biologist II	6.00	6.00	\$ 65,227	\$ 391,362
1625	Motor Sweeper Operator	0.00	24.00	\$ 48,499	\$ 1,163,973
1630	Parking Enforcement Officer II	0.00	1.00	\$ 47,093	\$ 47,093
1640	Parking Enforcement Officer I	0.00	9.00	\$ 42,681	\$ 384,130
1666	Plant Process Control Electrician	0.00	1.00	\$ 62,300	\$ 62,300
1746	Word Processing Operator	1.00	2.00	\$ 37,689	\$ 75,378

Salary Schedule

GENERAL FUND Storm Water

		FY 2008	FY 2009		
Class	Position Title	Positions	Positions	Salary	Total
1751	Project Officer I	1.00	1.00	\$ 79,940	\$ 79,940
1855	Sr Civil Engineer	0.00	1.00	\$ 92,566	\$ 92,566
1871	Sr Public Information Officer	2.00	2.00	\$ 64,783	\$ 129,566
1879	Sr Clerk/Typist	1.00	1.00	\$ 43,313	\$ 43,313
1880	Sr Zoning Investigator	2.00	2.00	\$ 66,764	\$ 133,528
1940	Supv Public Info Officer	1.00	1.00	\$ 71,999	\$ 71,999
1961	Public Works Supv	0.00	5.00	\$ 59,494	\$ 297,470
1977	Public Works Superintendent	0.00	1.00	\$ 81,517	\$ 81,517
1978	Utility Worker I	0.00	8.00	\$ 36,233	\$ 289,862
1979	Utility Worker II	0.00	4.00	\$ 39,499	\$ 157,996
1998	Zoning Investigator II	8.00	8.00	\$ 60,881	\$ 487,051
2132	Department Director	0.00	1.00	\$ 138,000	\$ 138,000
2214	Deputy Director	1.00	1.00	\$ 120,170	\$ 120,170
2250	Asst Deputy Director	0.00	1.00	\$ 108,241	\$ 108,241
	Vacancy Factor Adjustment	0.00	0.00	\$ -	\$ (317,977)
	Bilingual - Regular	0.00	0.00	\$ -	\$ 6,026
	Class B	0.00	0.00	\$ -	\$ 20,625
	Confined Space Pay	0.00	0.00	\$ -	\$ 85,908
	Overtime Budgeted	0.00	0.00	\$ -	\$ 211,984
	Reg Pay For Engineers	0.00	0.00	\$ -	\$ 21,490
	Temporary Help	0.00	0.00	\$ -	\$ 44,348
	Total	42.00	131.00		\$ 7,449,257
STOR	M WATER TOTAL	42.00	131.00		\$ 7,449,257

