

# ADOPTED BUDGET





**Capital Improvements Program** 



Fiscal Year 2013 Adopted Capital Improvements Program (CIP) Budget is \$214.9 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's \$6.7 billion multi-year CIP. The allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore the CIP budget is constrained by the availability of funds. The CIP budget, as summarized in Table 1 below, is funded by a variety of sources, including water enterprise sewer funds, TransNet, development impact fees and the City's General



Fund. Further details on these funding sources and the specific projects included in the Adopted CIP Budget can be found in Volume III of the Fiscal Year 2013 Adopted Budget.

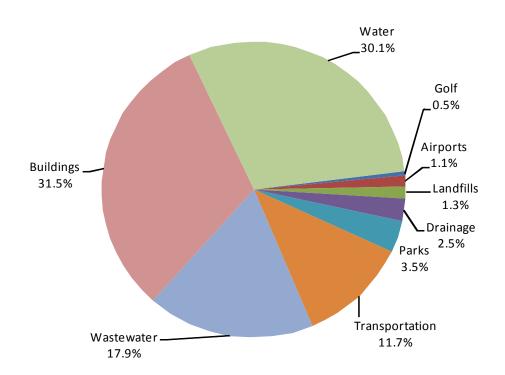
Table 1: Fiscal Year 2013 Adopted CIP Budget

Funding Source	FY 2013 Adopted Budget	Percent of Budget		
Airports Funds	\$ 2,400,000	1.1%		
Developer Funding	1,770,326	0.8%		
Development Impact Fees	9,308,500	4.3%		
Energy Conversation Program Fund	1,800,000	0.8%		
General Fund	11,550,000	5.4%		
Golf Course Enterprise Fund	1,000,000	0.5%		
Maintenance Assessment Districts	590,000	0.3%		
Mission Bay Improvements Fund	503,095	0.2%		
OneSD Support Fund	1,100,000	0.5%		
Park Service District Funds	406,195	0.2%		
Refuse Disposal Fund	2,778,000	1.3%		
Regional Park Improvements Fund	2,500,000	1.2%		
Sewer Funds	70,737,117	32.9%		
TransNet - Extension	17,607,604	8.2%		
Water Fund	90,866,506	42.3%		
Total	\$ 214,917,343			

An additional \$295.9 million of funding is anticipated to be received during Fiscal Year 2013. This anticipated funding is not included in the budgeted amount of \$214.9 million because the funding sources either require additional City Council approval, such as debt financing and grants, or the funding sources are more tentative and staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes an additional \$75.0 million of bond proceeds that were approved by City Council in Fiscal Year 2012 and recieved early in Fiscal Year 2013 to fund deferred capital projects. The remaining anticipated funding includes a variety of other funding sources such as donations, grants, Facilities Benefit Assessments, and funds from planned future bond issuances.

The Fiscal Year 2013 Adopted CIP Budget of \$214.9 million will support various types of projects, as displayed in **Figure 1**, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Adopted CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Adopted CIP Budget and support water and wastewater project types. In addition, nearly 90 percent of the CIP budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet, which may also fund transportation components of other project types in the right-of-way. Landfills, airports, and golf project types are funded by enterprise funds. Parks, drainage and other building projects, such as police, fire, and library buildings, compete for scarce resources, such as development impact fees and the City's General Fund.





The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown below in **Table 2**. The largest funding allocation in the Fiscal Year 2013 Adopted CIP Budget is for the Public Utilities Department's projects, receiving \$161.6 million or 75.2 percent of the Adopted CIP Budget. The next largest portion is for the Transportation & Storm Water Department's projects, with \$30.0 million or 13.9 percent of the Adopted CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets.

Table 2: Multi-Year CIP

Department		Prior Year	FY2013 Adopted	Future Years		Total	
Airports	\$	13,709,609	2,400,000	\$ 15,840,140	\$	31,949,749	
Department of Information Technology		39,025,000	1,100,000	-		40,125,000	
Environmental Services		94,469,077	4,578,000	11,051,000		110,098,077	
Fire-Rescue		40,005,712	1,000,000	85,196,001		126,201,713	
Library		209,691,066	-	126,667,650		336,358,716	
Office of the Chief Operating Officer		1,000,000	-	-		1,000,000	
Park & Recreation		230,466,116	10,655,030	416,905,024		658,026,170	
Police		3,310,949	-	2,223,870		5,534,819	
Public Utilities		1,264,244,305	161,603,623	1,237,937,206		2,663,785,134	
Public Works - General Services		60,800,888	3,629,086	149,753,202		214,183,176	
QUALCOMM Stadium		1,500,000	-	3,750,000		5,250,000	
Real Estate Assets		550,000	-	-		550,000	
Special Promotional Programs		1,732,728	-	-		1,732,728	
Transportation & Storm Water		1,001,400,913	29,951,604	1,464,925,630		2,496,278,147	
Grand Total	\$	2,961,906,362	\$ 214,917,343	\$ 3,514,249,723	\$	6,691,073,428	

The Fiscal Year 2013 Adopted CIP Budget will add \$214.9 million to the City's \$6.7 billion multi-year CIP, as reflected in **Table 2**. City Council previously approved \$3.0 billion towards projects that are continuing from previous fiscal years. An estimated \$3.5 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years.

#### **CIP Streamlining and Transparency**

In support of the Public Works - Engineering & Capital Projects Department's efforts to streamline CIP project execution and increase transparency, new information has been included in the CIP volume of the Fiscal Year 2013 Adopted Budget. The Adopted CIP Budget Summary includes details of each funding source and the projects proposed. In addition, three new project lists have been included in the CIP volume in accordance with the recently adopted Capital Improvements Program Transparency Policy (CP 000-31). The first is a list of underfunded projects which may receive funding during the fiscal year if other projects have savings at project completion. The second is a list of projects which will be entering into construction contracts during Fiscal Year 2013. Consistent with

the CIP streamlining process approved by City Council, these projects will move forward without returning to City Council later in the fiscal year, which is estimated to reduce the project execution timeline by 3-12 months for each project. The third is a list of all projects in the CIP organized by new, continuing, completed/warranty and unfunded/underfunded. For these and more information about the City's CIP, including details for each of the City's CIP projects, refer to Volume III of the Fiscal Year 2013 Adopted Budget.