

## **Park & Recreation**



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## Department Description

The Park & Recreation Department provides a multitude of facilities and services for neighborhoods and plays a key role in the quality of life for San Diego as a whole. The Department manages three major service areas that contribute to various Mayor and City Council priorities: Parks and Open Space, Recreational Facilities, and Recreational Programs.

### Parks and Open Space

There are over 39,000 acres of parks, open space, and aquatic areas available throughout the City. This includes over 21,000 acres of open space that are managed in compliance with the Multiple Species Conservation Program (MSCP), a 1996 agreement between the City of San Diego, the United States Fish and Wildlife Service, and the California Department of Fish and Game. The Department provides a wide variety of opportunities for San Diegans to renew mind, body, and spirit in healthy outdoor settings. Parks provide valuable opportunities for individuals, families, and groups to enjoy passive and active leisure. Joint-use agreements with schools maximize park use and provide active, programmable sports turf in park-deficient neighborhoods.

Open space areas conserve and protect sensitive habitat and cultural history and provide educational opportunities in a natural setting. The Park and Recreation Department administers 49 Maintenance Assessment Districts (MADs) that provide property owners enhanced services and other improvements/activities beyond those generally provided by the City. These enhanced services are funded by property owner assessments.

### Recreational Facilities

The Department operates and maintains a large number of recreational facilities. These facilities include recreation centers, playgrounds, teen centers, athletic fields, swimming pools, campgrounds, nature and visitor centers, gymnasiums, meeting rooms, historic sites, amphitheaters, skate parks, boat launch ramps, docks, a children's fishing lake, piers, dog off-leash areas, golf complexes, and more. These facilities bring people with diverse backgrounds together to enjoy special events, relax, and strengthen community bonds. The Department also operates Mount Hope Cemetery, which opened in 1869 and contains historically significant monuments to some of San Diego's most notable citizens.

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## Recreational Programs

Recreational programs, team sports, and activities help build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health and promoting conflict resolution skills for youths and adults. Programs offered throughout the City vary, but can include interpretive nature programs, ceramics, learn-to-swim, karate, gymnastics, dance, soccer, basketball, water polo, nature walks, golf, day camps, softball, holiday and cultural events, outdoor movies, senior activities, tiny tot classes, therapeutic recreation, and much more.

The Department's mission is:

*To acquire, develop, operate, and maintain a park and recreation system that enriches the quality of life for residents and visitors alike, and preserves it for future generations*

## Goals and Objectives

The following goals and objectives represent the action plan for the Department:

### ***Goal 1: Instill community pride and ownership***

It is in the community where the Department must focus a majority of its attention. Ensuring that the community is satisfied with the services it provides is paramount. The Department must improve avenues for community input and feedback in order to produce the most effective and valuable services. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide inviting facilities and faces for the community
- Increase and diversify community involvement
- Improve public awareness of park successes, programs, and activities
- Increase volunteerism of children, youth, and young adults in the park system

### ***Goal 2: Invest in environmentally-sensitive programs and practices***

It is the Department's duty to ensure that future San Diegans enjoy the rich environment available today. As a result, the Department strives to take part in environmentally-sensitive practices that promote protection and preservation. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Expand environmentally-sensitive management and maintenance practices
- Protect public lands and utilize best management practices for environmental preservation

### ***Goal 3: Maintain public safety and quality park maintenance***

Safety and cleanliness are the two most important and transparent issues that the community has when visiting parks. It is the Department's goal to maintain City park conditions through scheduled maintenance and responsive repairs, and create the safest environment for park-goers. The Department will continue to meet this goal by focusing on the following objectives:

- Maintain grounds in good condition
- Maintain facilities in good repair (maintenance and management)
- Work to ensure that the public is safe in parks and surrounding areas

### ***Goal 4: Provide high quality services***

In order to keep pace with the demands of the ever-changing community, the Department is committed to enhancing the quality of the services it provides. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Create a culture of high-quality customer service
- Expand the use of service-enhancing technologies

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## ***Goal 5: Deliver innovative, responsive programs***

With the changing environment and conditions in our diverse City, it is important for the Department to be responsive to the community's needs. Developing community partnerships and a more intimate relationship with the community will assist the Department in becoming more responsive and effective. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Develop recreation programs that are responsive to community needs
- Improve relationships with community service organizations

## ***Goal 6: Develop and retain committed, valued employees***

Part of achieving excellence in any organization is the development of its employees. The Department strives for a more efficient and effective organization and works toward accomplishing this goal by focusing on developing its workforce in the following manner:

- Improve recruitment
- Expand training opportunities for employees

## Key Performance Indicators

Performance Measure	Actual FY2011	Actual FY2012	Target FY2013
1. Results of customer satisfaction survey on Park & Recreation program activities (G5/O1)	93.1%	94.5%	94.5%
2. Results of customer survey on overall satisfaction with Park & Recreation facilities (G1/O1 and G3/O2)	94.1%	94.6%	94.6%
3. Compliance with maintenance standards (as determined by an inspection completed quarterly for a representative sample of parks) (G3/O1)	N/A <sup>1</sup>	N/A <sup>1</sup>	TBD <sup>2</sup>
4. Number of regulatory agency violations received for storm water violations (park personnel violations and park contractor violations) (G2/O1 and G2/O2)	0	0	0
5. Number of developed/undeveloped park acreage (includes water and joint use acreage) managed	39,902	40,509	40,510
6. Number of aquatic users (G1/O3)	299,145	304,900	305,000
7. Number of hours of operation of recreation centers (G1/O1)	125,967	126,060	128,492
8. Number of acres of parks and Open Space per 1,000 population <sup>3</sup>	30.66	31.13	31.13

<sup>1</sup> Guidelines for this item are currently being developed.

<sup>2</sup> A baseline needs to be established before a target is determined.

<sup>3</sup> Based on the San Diego Association of Governments (SANDAG) population estimate of 1,301,617.

## Service Efforts and Accomplishments

Therapeutic Recreation Services provided a variety of programs to persons with disabilities in Fiscal Year 2012 such as adaptive sports, fitness, community outings, social events, specialized day camps, inclusion activities, referrals, and outreach services to more than 50,000 participants. All programs address the specific needs of each population and work on increasing independence, teaching recreation skills, and enhancing overall quality of life. Therapeutic

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Recreation Services also provides access to City beaches through a motorized beach wheelchair program at Mission Beach.

The Department partnered with the San Diego Unified School District and the South Bay Union School District to offer the Summer Lunch Program at 31 recreation centers located in urban, low-income communities throughout the City. The Program served 85,000 lunches and 47,000 snacks to children ages 2 through 18 years. Beginning in winter 2012, meal programs will be offered at nine recreation centers during Winter Break serving 3,400 lunches and 3,300 snacks. During the Spring Break lunch program, over 8,600 lunches and 8,100 snacks were served.

In partnership with the San Diego Police Department, the Park and Recreation Department received nearly \$151,000 in grant funds from the State of California in an effort to reduce crimes related to gang activity and curb gang membership. The grant funds are being used to increase recreational program hours at Dolores Magdaleno Memorial, Mountain View, Southcrest, Encanto, and City Heights recreation centers from 6:00 p.m. to 9:00 p.m. on Friday evenings, providing a safe evening environment and an alternative to participation in gangs. The partnership will continue with the second phase of the two-year grant beginning in Fiscal Year 2013.

This past year, public usage of the Balboa Park trails has continued to increase resulting in visitors to areas of the park which were previously under-utilized. Staff continues to plant native and non-native ornamental plant material to assist in water conservation and beautification. The Museum of Man, along with the Casa del Prado roofs, are currently in the process of being replaced. Volunteers continued their tradition of giving their time and energy donating over 13,000 hours in one-time group projects to improve and enhance Balboa Park. Support from philanthropic organizations again aided in a variety of efforts including: re-forestation, enhancements to the Sixth Avenue Playground, the addition of more smart controllers in the Central Mesa, and the addition of two more information kiosks.

Mission Bay Park staff replaced old plant material with new Xeriscape plants at North De Anza Park entrance and Playa Pacifica I. The aim is water conservation through creative, appropriate landscaping and water management. Turf renovation and irrigation upgrades were done at Bahia Point, Ventura Cove, Quivira Road Park and Crown Point Park. The irrigation system at Crown Point Park was upgraded to a bubbler system for plant material areas and manual valves on the slopes were switched to battery operated valves. A new gate valve replaced a 20-year old system at Vacation Isle Model Yacht Pond increasing the amount of water flow to a more appropriate level. Pruning was completed for over 75 varieties of trees throughout the West Shore and Central Bay areas of Mission Bay, and over 1,500 Washingtonia Palm Trees were pruned as part of the ongoing yearly rotation. In Mission Bay Park, 1,000 yards of mulch was spread and 11 out of 12 gazebos were repainted.

The Beach Maintenance Waste Stream Diversion Program continued to separate reusable materials, recyclable greens, and metals from the debris and illegally-dumped materials found in Mission Bay and Shoreline Parks. The Beach Mechanized Crew continues to provide support to Lifeguard Services by moving portable lifeguard towers to storage in the winter and back to their summer locations in the spring. Mechanized Beach Maintenance staff has also kept beaches free of dangerous debris, washouts, and holes that impact lifeguard emergency responses in many areas, as well as building and maintaining storm berms at various locations along the coast and within Mission Bay Park. Shoreline Parks supervisors continue to work to improve the area parks by helping manage the various projects including the construction of the new comfort station in Ocean Beach, the parking lot infiltration and landscaping project at Kellogg Park, and the resurfacing of the parking lots at Tourmaline Surfing Park and Ocean Beach Park. The Shoreline Parks maintenance staff continues to provide clean and safe parks, comfort stations, and piers for visitors to enjoy on a daily basis.

Golf Operations hosted several major events including the Callaway Junior World Golf Championship and the Men's, Senior Men's, and Women's City Amateur Golf Championship. In January 2012, Torrey Pines Golf Course hosted the highly-publicized Professional Golfers Association (PGA) Tour Event Farmers Insurance Open in October 2011, and a new golf course irrigation system was installed at the Balboa Park 18-hole and 9-hole courses.

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## Department Summary

	FY2011 Actual	FY2012 Budget	FY2013 Adopted	FY2012-2013 Change
Positions (Budgeted)	856.93	840.26	<b>868.15</b>	27.89
Personnel Expenditures	\$ 57,451,066	\$ 57,110,578	<b>\$ 58,711,505</b>	\$ 1,600,927
Non-Personnel Expenditures	48,952,407	54,781,851	<b>54,705,765</b>	(76,086)
<b>Total Department Expenditures</b>	<b>\$ 106,403,473</b>	<b>\$ 111,892,429</b>	<b>\$ 113,417,270</b>	<b>\$ 1,524,841</b>
<b>Total Department Revenue</b>	<b>\$ 54,018,088</b>	<b>\$ 58,376,327</b>	<b>\$ 66,711,422</b>	<b>\$ 8,335,095</b>

## General Fund

### Department Expenditures

	FY2011 Actual	FY2012 Budget	FY2013 Adopted	FY2012-2013 Change
Administrative Services	\$ 2,212,072	\$ 2,152,894	<b>\$ 2,254,732</b>	\$ 101,838
Community Parks I	18,332,062	20,182,236	<b>20,546,140</b>	363,904
Community Parks II	21,473,522	21,474,739	<b>21,387,139</b>	(87,600)
Developed Regional Parks	30,550,475	32,426,772	<b>33,356,203</b>	929,431
Open Space	8,184,563	8,520,676	<b>8,427,636</b>	(93,040)
<b>Total</b>	<b>\$ 80,752,694</b>	<b>\$ 84,757,317</b>	<b>\$ 85,971,850</b>	<b>\$ 1,214,533</b>

### Department Personnel

	FY2011 Budget	FY2012 Budget	FY2013 Adopted	FY2012-2013 Change
Administrative Services	17.00	15.00	<b>15.00</b>	0.00
Community Parks I	154.27	153.90	<b>162.19</b>	8.29
Community Parks II	218.84	219.86	<b>230.57</b>	10.71
Developed Regional Parks	313.02	299.82	<b>309.14</b>	9.32
Open Space	54.31	52.63	<b>52.25</b>	(0.38)
<b>Total</b>	<b>757.44</b>	<b>741.21</b>	<b>769.15</b>	<b>27.94</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Weekly Mowing of Athletic Fields</b> Addition of 3.00 Light Equipment Operators and 5.00 Grounds Maintenance Worker 2s to provide weekly mowing for all athletic fields partially offset by revenue. This funding fully restores a Fiscal Year 2012 reduction.	8.00	\$ 1,018,980	\$ 514,339
<b>Replacement of Pershing Yard Trailers</b> Adjustment to reflect the replacement of Pershing Yard trailers which house approximately 75 employees.	0.00	600,000	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect the annualization of the Fiscal Year 2012 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	(0.35)	530,698	-
<b>Recreation Center Service Restorations</b> Funding to increase operational hours at 56 recreation centers from 40 to 45 hours per week.	13.80	393,935	-

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## Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
<b>Equipment/Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	393,870	-
<b>General Benefit Contribution to Maintenance Assessment Districts</b> State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.	0.00	76,869	-
<b>Addition of Nursery Gardener</b> Addition of 1.00 Nursery Gardener to support operations at Balboa Park.	1.00	67,952	-
<b>Funding for Teen Nights Program</b> Addition of funding to operate the Teen Nights Program at five recreation centers during the months of May and June.	0.22	40,000	-
<b>Children's Pool Permit Processing</b> Addition of funding for permit processing expenditures to close the beach at Children's Pool during the seals' birthing season.	0.00	35,000	-
<b>Non-Standard Hour Personnel Funding</b> Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	4.04	33,522	-
<b>Funding for ADA Compliance at Swimming Pools</b> Addition of non-personnel expenditures for compliance with federal regulations regarding disabled access for public swimming pools.	0.00	22,500	-
<b>Funding for New Facilities</b> Adjustment reflects funding for the operational expenditures associated with new facilities at West Lewis and Falcon Streets and the Language Academy.	0.23	15,688	-
<b>Addition of Clerical Assistant 2</b> Addition of 1.00 unfunded Clerical Assistant 2 to support Therapeutic Recreation Services.	1.00	-	-
<b>Reduction of Rental Expenditures</b> Reduction of rental expenditures that have been re-categorized as non-discretionary expenditures.	0.00	(4,100)	-
<b>One-Time Reductions and Annualizations</b> Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2012.	0.00	(4,842)	(127,112)
<b>Copier Savings</b> Adjustment to reflect savings resulting from the new convenience copier contract.	0.00	(104,907)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,900,632)	-

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## Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
<b>Support for Safety and Maintenance of Visitor-Related Facilities</b>	0.00	-	6,358,763
Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.			
<b>Antenna Lease Fund Transfer</b>	0.00	-	641,782
One-time transfer of Antenna Lease Fund balance.			
<b>Revised Revenue</b>	0.00	-	(19,073)
Adjustment to reflect Fiscal Year 2013 revenue projections.			
<b>Parking Citation Revenue</b>	0.00	-	(29,605)
Adjustment to reflect revised revenue for parking enforcement activities.			
<b>Community Development Block Grant (CDBG) Revenue</b>	0.00	-	(200,000)
Reduction of CDBG revenue used to support Therapeutic Recreation Services.			
<b>Total</b>	<b>27.94</b>	<b>\$ 1,214,533</b>	<b>\$ 7,139,094</b>

## Expenditures by Category

	FY2011 Actual	FY2012 Budget	FY2013 Adopted	FY2012-2013 Change
<b>PERSONNEL</b>				
Salaries and Wages	\$ 30,772,224	\$ 30,394,643	\$ 30,907,451	\$ 512,808
Fringe Benefits	20,104,135	19,678,558	20,702,380	1,023,822
<b>PERSONNEL SUBTOTAL</b>	<b>\$ 50,876,359</b>	<b>\$ 50,073,201</b>	<b>\$ 51,609,831</b>	<b>\$ 1,536,630</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 3,727,923	\$ 3,828,843	\$ 4,116,451	\$ 287,608
Contracts	14,495,450	15,583,874	13,904,215	(1,679,659)
Information Technology	840,127	1,709,697	2,271,466	561,769
Energy and Utilities	9,762,389	12,412,248	12,102,151	(310,097)
Other	119,862	149,616	210,861	61,245
Transfers Out	735,765	259,162	176,763	(82,399)
Capital Expenditures	194,819	618,292	1,457,692	839,400
Debt	-	122,384	122,420	36
<b>NON-PERSONNEL SUBTOTAL</b>	<b>\$ 29,876,335</b>	<b>\$ 34,684,116</b>	<b>\$ 34,362,019</b>	<b>\$ (322,097)</b>
<b>Total</b>	<b>\$ 80,752,694</b>	<b>\$ 84,757,317</b>	<b>\$ 85,971,850</b>	<b>\$ 1,214,533</b>

## Revenues by Category

	FY2011 Actual	FY2012 Budget	FY2013 Adopted	FY2012-2013 Change
Charges for Services	\$ 14,832,977	\$ 28,057,028	\$ 34,722,257	\$ 6,665,229
Fines Forfeitures and Penalties	-	57,000	27,395	(29,605)
Licenses and Permits	966,805	716,632	707,220	(9,412)
Other Revenue	92,910	13,800	13,800	-
Rev from Money and Prop	408,349	474,200	465,300	(8,900)
Transfers In	9,683,706	823,000	1,344,782	521,782
<b>Total</b>	<b>\$ 25,984,748</b>	<b>\$ 30,141,660</b>	<b>\$ 37,280,754</b>	<b>\$ 7,139,094</b>

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## Personnel Expenditures

Job Number	Job Title / Wages	FY2011 Budget	FY2012 Budget	FY2013 Adopted	Salary Range	Total
<b>Salaries and Wages</b>						
20000011	Account Clerk	2.50	3.00	<b>3.00</b>	\$31,491 - \$37,918	111,858
20000012	Administrative Aide 1	2.00	2.00	<b>2.00</b>	36,962 - 44,533	85,491
20000024	Administrative Aide 2	3.00	3.00	<b>3.00</b>	42,578 - 51,334	151,436
20000753	Aquatics Technician 1	2.00	2.00	<b>2.00</b>	39,499 - 47,091	47,091
20000749	Aquatics Technician 2	4.00	4.00	<b>4.00</b>	41,496 - 49,462	197,848
20000754	Aquatics Technician Supervisor	1.00	1.00	<b>1.00</b>	45,302 - 54,163	52,809
20000040	Area Manager 2	21.00	21.00	<b>21.00</b>	52,749 - 63,918	1,285,199
20001140	Assistant Department Director	1.00	1.00	<b>1.00</b>	31,741 - 173,971	119,220
20000108	Assistant Recreation Center Director	1.00	1.00	<b>1.00</b>	30,056 - 36,317	-
20000143	Associate Engineer-Civil	1.00	1.00	<b>1.00</b>	66,622 - 80,454	78,443
20000119	Associate Management Analyst	4.00	4.00	<b>4.00</b>	54,059 - 65,333	256,433
20000162	Associate Planner	2.00	1.00	<b>1.00</b>	56,722 - 68,536	62,463
20000649	Biologist 3	2.00	2.00	<b>2.00</b>	62,005 - 75,067	146,380
20000202	Building Supervisor	1.00	1.00	<b>1.00</b>	39,770 - 47,736	46,543
20000234	Carpenter	1.00	1.00	<b>1.00</b>	43,451 - 52,000	52,000
20000236	Cement Finisher	1.00	1.00	<b>1.00</b>	43,451 - 52,083	49,162
20000237	Cemetery Manager	1.00	1.00	<b>1.00</b>	54,246 - 65,520	63,882
90000574	Clerical Assistant 1 - Hourly	0.14	0.13	<b>0.00</b>	24,918 - 29,931	-
20000539	Clerical Assistant 2	6.00	5.00	<b>6.00</b>	29,931 - 36,067	177,630
90000539	Clerical Assistant 2 - Hourly	0.00	0.00	<b>0.13</b>	29,931 - 36,067	3,891
90000352	Custodian 1 - Hourly	2.72	2.72	<b>2.72</b>	24,045 - 28,725	65,402
20000354	Custodian 2	12.50	12.50	<b>12.50</b>	26,250 - 31,242	390,525
20000355	Custodian 3	4.00	4.00	<b>4.00</b>	28,725 - 33,966	67,932
20001168	Deputy Director	3.56	3.75	<b>3.75</b>	46,966 - 172,744	418,737
20000395	District Manager	14.00	14.00	<b>14.00</b>	62,358 - 75,234	1,025,007
20000426	Equipment Operator 1	12.00	11.00	<b>11.00</b>	37,690 - 45,115	398,610
20000430	Equipment Operator 2	9.00	9.00	<b>9.00</b>	41,350 - 49,462	433,637
20000418	Equipment Technician 1	10.00	10.00	<b>10.00</b>	36,005 - 43,139	294,839
20000423	Equipment Technician 2	6.00	5.00	<b>5.00</b>	39,499 - 47,091	235,455
20000431	Equipment Technician 3	1.00	1.00	<b>1.00</b>	43,368 - 51,813	51,813
20000924	Executive Secretary	1.00	1.00	<b>1.00</b>	43,555 - 52,666	51,349
20000675	Grounds Maintenance Manager	10.00	9.00	<b>8.00</b>	51,459 - 62,358	486,392
20000472	Grounds Maintenance Supervisor	8.00	8.00	<b>8.00</b>	37,814 - 45,490	354,824
20000467	Grounds Maintenance Worker 1	54.97	57.00	<b>9.00</b>	28,683 - 33,987	227,301
90000467	Grounds Maintenance Worker 1 - Hourly	14.28	15.24	<b>15.60</b>	28,683 - 33,987	447,458
20000468	Grounds Maintenance Worker 2	165.76	192.18	<b>245.18</b>	31,762 - 37,773	9,072,826
90000468	Grounds Maintenance Worker 2 - Hourly	0.00	0.00	<b>0.23</b>	31,762 - 37,773	7,305
20000470	Grounds Maintenance Worker 3	33.00	0.00	<b>0.00</b>	34,632 - 41,246	-
20000502	Heavy Truck Driver 1	6.00	6.00	<b>6.00</b>	36,234 - 43,160	254,059
20000503	Horticulturist	3.00	3.00	<b>3.00</b>	53,061 - 64,147	179,062

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## Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2011 Budget	FY2012 Budget	FY2013 Adopted	Salary Range	Total
20000293	Information Systems Analyst 3	1.00	1.00	<b>1.00</b>	59,363 - 71,760	71,760
20000536	Intermediate Stenographer	1.00	0.00	<b>0.00</b>	32,094 - 38,813	-
20000497	Irrigation Specialist	0.00	1.00	<b>1.00</b>	37,814 - 45,261	-
20000589	Laborer	9.00	9.00	<b>9.00</b>	29,182 - 34,757	278,056
20000608	Light Equipment Operator	9.00	9.00	<b>12.00</b>	34,694 - 41,350	476,233
20000660	Nursery Gardener	5.00	4.00	<b>5.00</b>	31,949 - 38,064	190,320
20000661	Nursery Supervisor	1.00	1.00	<b>1.00</b>	37,814 - 45,490	44,353
20000669	Park Designer	1.00	1.00	<b>1.00</b>	66,664 - 80,496	78,484
20000666	Park Ranger	23.00	21.25	<b>21.00</b>	41,059 - 49,878	975,619
20001138	Park and Recreation Director	1.00	1.00	<b>1.00</b>	59,155 - 224,099	138,970
20000680	Payroll Specialist 2	4.25	4.50	<b>4.50</b>	34,611 - 41,787	183,994
20000676	Pesticide Applicator	7.00	7.00	<b>7.00</b>	39,458 - 47,050	282,300
20000677	Pesticide Supervisor	1.00	1.00	<b>1.00</b>	40,851 - 49,150	47,921
90001015	Pool Guard 2 - Hourly	31.13	30.80	<b>32.24</b>	27,394 - 32,968	883,158
20000740	Principal Drafting Aide	1.00	0.00	<b>0.00</b>	50,003 - 60,549	-
20001222	Program Manager	1.00	1.00	<b>1.00</b>	46,966 - 172,744	101,850
20000763	Project Officer 2	2.00	2.00	<b>2.00</b>	76,794 - 92,851	90,530
20000783	Public Information Clerk	2.00	2.00	<b>2.00</b>	31,491 - 37,918	74,888
90000798	Recreation Aide - Hourly	6.20	6.10	<b>6.29</b>	18,616 - 22,318	117,096
20000921	Recreation Center Director 1	10.50	9.13	<b>9.00</b>	36,962 - 44,533	381,610
20000802	Recreation Center Director 2	14.00	14.00	<b>14.00</b>	39,770 - 47,819	634,681
20000751	Recreation Center Director 3	32.00	32.00	<b>32.00</b>	42,640 - 51,293	1,423,084
20000569	Recreation Leader 1	0.50	0.50	<b>0.50</b>	24,918 - 30,035	14,643
90000569	Recreation Leader 1 - Hourly	63.47	59.49	<b>75.30</b>	24,918 - 30,035	1,877,620
20000530	Recreation Leader 2	1.00	1.00	<b>1.00</b>	28,725 - 34,632	34,632
90000533	Recreation Leader 2 - Hourly	0.00	3.74	<b>3.91</b>	28,725 - 34,632	112,313
90000530	Recreation Leader 2 - Hourly	12.24	8.50	<b>8.57</b>	28,725 - 34,632	246,171
90000534	Recreation Leader 2 - Hourly	4.14	4.14	<b>3.60</b>	28,725 - 34,632	103,409
20000806	Recreation Specialist	3.00	4.00	<b>4.00</b>	42,640 - 51,293	191,990
20000804	Recreation Specialist	1.00	1.00	<b>1.00</b>	42,640 - 51,293	50,011
20000807	Recreation Specialist	1.00	1.00	<b>1.00</b>	42,640 - 51,293	50,011
20000811	Recreation Specialist	1.00	1.00	<b>1.00</b>	42,640 - 51,293	50,011
20000817	Recreation Specialist	0.50	0.50	<b>0.50</b>	42,640 - 51,293	-
20001042	Safety and Training Manager	1.00	1.00	<b>1.00</b>	66,768 - 80,891	78,869
20000927	Senior Clerk/Typist	3.00	3.00	<b>3.00</b>	36,067 - 43,514	128,366
20000015	Senior Management Analyst	3.00	3.00	<b>3.00</b>	59,363 - 71,760	210,846
20000844	Senior Park Ranger	7.00	7.00	<b>7.00</b>	51,459 - 62,358	412,331
20000918	Senior Planner	2.00	3.00	<b>3.00</b>	65,354 - 79,019	233,107
20001046	Senior Utility Supervisor	1.00	1.00	<b>1.00</b>	47,216 - 57,138	47,216
20000194	Seven-Gang Mower Operator	7.00	8.00	<b>8.00</b>	37,690 - 45,115	346,070
20000970	Supervising Management Analyst	3.00	3.00	<b>3.00</b>	66,768 - 80,891	236,731
20001007	Supervising Recreation Specialist	4.50	4.00	<b>4.00</b>	49,067 - 59,467	228,529
20001010	Supervising Recreation Specialist	2.00	2.00	<b>2.00</b>	49,067 - 59,467	117,447

# Park & Recreation

## Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2011 Budget	FY2012 Budget	FY2013 Adopted	Salary Range	Total
90000959	Swimming Pool Manager 1 - Hourly	5.58	5.04	5.13	31,450 - 37,835	161,337
20000960	Swimming Pool Manager 2	6.00	6.00	6.00	36,816 - 44,450	256,692
20000961	Swimming Pool Manager 3	7.00	7.00	7.00	40,518 - 48,901	326,586
20001038	Tree Maintenance Crewleader	1.00	1.00	1.00	36,566 - 43,576	36,566
20001044	Utility Supervisor	3.00	2.00	4.00	43,472 - 51,979	101,360
20001045	Utility Supervisor	4.00	5.00	5.00	43,472 - 51,979	204,019
20001051	Utility Worker 1	9.00	9.00	8.00	30,534 - 36,296	289,694
20001053	Utility Worker 2	4.00	4.00	4.00	33,322 - 39,666	158,664
20000756	Word Processing Operator	5.00	4.00	4.00	31,491 - 37,918	147,023
90001067	Work Service Aide - Hourly	0.00	0.00	0.50	16,765 - 20,488	8,382
20001069	Zoning Investigator 2	1.00	1.00	1.00	50,232 - 60,757	59,238
	Bilingual - Regular					36,400
	Landscape Architect Lic					12,074
	Night Shift Pay					7,810
	Overtime Budgeted					339,851
	Pesticide App Licens					2,600
	Reg Pay For Engineers					25,996
	Termination Pay Annual Leave					37,617
<b>Salaries and Wages Subtotal</b>		<b>757.44</b>	<b>741.21</b>	<b>769.15</b>		<b>\$ 30,907,451</b>
<b>Fringe Benefits</b>						
	Employee Offset Savings					\$ 151,138
	Flexible Benefits					3,422,929
	Long-Term Disability					178,863
	Medicare					397,056
	Other Post-Employment Benefits					3,753,477
	Retiree Medical Trust					2,527
	Retirement 401 Plan					10,113
	Retirement ARC					9,042,335
	Retirement DROP					51,280
	Retirement Offset Contribution					47,022
	Risk Management Administration					618,043
	Supplemental Pension Savings Plan					1,516,164
	Unemployment Insurance					93,004
	Workers' Compensation					1,418,429
<b>Fringe Benefits Subtotal</b>						<b>\$ 20,702,380</b>
<b>Total Personnel Expenditures</b>						<b>\$ 51,609,831</b>

# Park & Recreation

## Environmental Growth 1/3 Fund

### Department Expenditures

	FY2011 Actual	FY2012 Budget	FY2013 Adopted	FY2012-2013 Change
Environmental Growth 1/3	\$ 3,869,886	\$ 4,007,476	\$ 4,408,198	\$ 400,722
<b>Total</b>	<b>\$ 3,869,886</b>	<b>\$ 4,007,476</b>	<b>\$ 4,408,198</b>	<b>\$ 400,722</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Developed Regional Parks Maintenance</b> Transfer to the General Fund to support partial restoration of Developed Regional Parks maintenance activities.	0.00	\$ 514,339	\$ -
<b>Equipment/Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	5,303	-
<b>Los Penasquitos Canyon Preserve Fund Transfer</b> Adjustment to reflect the reduction of the transfer to the Los Penasquitos Canyon Preserve Fund.	0.00	(20,000)	-
<b>Mandatory General Benefit Contribution to Maintenance Assessment Districts</b> Reduction of State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.	0.00	(33,428)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(65,492)	-
<b>Revised Revenue</b> Adjustment to reflect Fiscal Year 2013 revenue projections.	0.00	-	180,170
<b>Total</b>	<b>0.00</b>	<b>\$ 400,722</b>	<b>\$ 180,170</b>

### Expenditures by Category

	FY2011 Actual	FY2012 Budget	FY2013 Adopted	FY2012-2013 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 13,711	\$ 78,123	\$ 78,123	\$ -
Contracts	41,128	211,036	211,036	-
Information Technology	8,646	8,109	13,412	5,303
Energy and Utilities	1,652,860	1,754,573	1,688,335	(66,238)
Other	560	329	1,075	746
Transfers Out	2,152,981	1,955,306	2,416,217	460,911
<b>NON-PERSONNEL SUBTOTAL</b>	<b>\$ 3,869,886</b>	<b>\$ 4,007,476</b>	<b>\$ 4,408,198</b>	<b>\$ 400,722</b>
<b>Total</b>	<b>\$ 3,869,886</b>	<b>\$ 4,007,476</b>	<b>\$ 4,408,198</b>	<b>\$ 400,722</b>

# Park & Recreation

## Revenues by Category

	FY2011 Actual	FY2012 Budget	FY2013 Adopted	FY2012-2013 Change
Other Local Taxes	\$ 3,902,615	\$ 4,012,814	\$ 4,192,984	\$ 180,170
Rev from Money and Prop	19,661	53,500	53,500	-
<b>Total</b>	<b>\$ 3,922,276</b>	<b>\$ 4,066,314</b>	<b>\$ 4,246,484</b>	<b>\$ 180,170</b>

## Environmental Growth 2/3 Fund

### Department Expenditures

	FY2011 Actual	FY2012 Budget	FY2013 Adopted	FY2012-2013 Change
Environmental Growth 2/3	\$ 7,743,190	\$ 8,078,081	\$ 8,078,081	\$ -
<b>Total</b>	<b>\$ 7,743,190</b>	<b>\$ 8,078,081</b>	<b>\$ 8,078,081</b>	<b>\$ -</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Revised Revenue</b>	0.00	\$ -	\$ 360,342
Adjustment to reflect Fiscal Year 2013 revenue projections.			
<b>Total</b>	<b>0.00</b>	<b>\$ -</b>	<b>\$ 360,342</b>

### Expenditures by Category

	FY2011 Actual	FY2012 Budget	FY2013 Adopted	FY2012-2013 Change
<b>NON-PERSONNEL</b>				
Transfers Out	\$ 7,743,190	\$ 8,078,081	\$ 8,078,081	\$ -
<b>NON-PERSONNEL SUBTOTAL</b>	<b>\$ 7,743,190</b>	<b>\$ 8,078,081</b>	<b>\$ 8,078,081</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 7,743,190</b>	<b>\$ 8,078,081</b>	<b>\$ 8,078,081</b>	<b>\$ -</b>

### Revenues by Category

	FY2011 Actual	FY2012 Budget	FY2013 Adopted	FY2012-2013 Change
Other Local Taxes	\$ 7,805,604	\$ 8,025,628	\$ 8,385,970	\$ 360,342
Rev from Money and Prop	43,264	53,500	53,500	-
<b>Total</b>	<b>\$ 7,848,868</b>	<b>\$ 8,079,128</b>	<b>\$ 8,439,470</b>	<b>\$ 360,342</b>

## Golf Course Fund

### Department Expenditures

	FY2011 Actual	FY2012 Budget	FY2013 Adopted	FY2012-2013 Change
Golf Operations	\$ 13,837,800	\$ 14,848,817	\$ 14,757,337	\$ (91,480)
<b>Total</b>	<b>\$ 13,837,800</b>	<b>\$ 14,848,817</b>	<b>\$ 14,757,337</b>	<b>\$ (91,480)</b>

# Park & Recreation

## Department Personnel

	FY2011 Budget	FY2012 Budget	FY2013 Adopted	FY2012–2013 Change
Golf Operations	97.49	97.05	97.00	(0.05)
<b>Total</b>	<b>97.49</b>	<b>97.05</b>	<b>97.00</b>	<b>(0.05)</b>

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 2,229,739	\$ -
<b>Salary and Benefit Adjustments</b> Adjustments to reflect the annualization of the Fiscal Year 2012 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	62,435	-
<b>Equipment/Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	34,823	-
<b>Funding for Legal Fees</b> Addition of non-personnel expenditures for mandatory legal fees for audit services.	0.00	9,250	-
<b>Non-Standard Hour Personnel Funding</b> Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.05)	134	-
<b>Copier Savings</b> Adjustment to reflect savings resulting from the new convenience copier contract.	0.00	(5,388)	-
<b>Reduction of Rental Expenditures</b> Reduction of rental expenditures that have been re-categorized as non-discretionary expenditures.	0.00	(2,422,473)	-
<b>Revised Revenue</b> Adjustment to reflect Fiscal Year 2013 revenue projections.	0.00	-	599,839
<b>Natural Gas Antitrust Litigation Settlement</b> Addition of one-time revenue awarded to the City of San Diego resulting from the settlement of the natural gas antitrust litigation.	0.00	-	1,650
<b>Total</b>	<b>(0.05)</b>	<b>\$ (91,480)</b>	<b>\$ 601,489</b>

## Expenditures by Category

	FY2011 Actual	FY2012 Budget	FY2013 Adopted	FY2012–2013 Change
<b>PERSONNEL</b>				
Salaries and Wages	\$ 3,726,879	\$ 4,051,228	\$ 4,039,439	\$ (11,789)
Fringe Benefits	2,655,307	2,798,521	2,872,879	74,358
<b>PERSONNEL SUBTOTAL</b>	<b>\$ 6,382,186</b>	<b>\$ 6,849,749</b>	<b>\$ 6,912,318</b>	<b>\$ 62,569</b>

# Park & Recreation

## Expenditures by Category (Cont'd)

	FY2011 Actual	FY2012 Budget	FY2013 Adopted	FY2012-2013 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 874,703	\$ 1,041,542	\$ 998,426	\$ (43,116)
Contracts	4,702,054	4,679,570	4,559,999	(119,571)
Information Technology	278,387	302,403	401,316	98,913
Energy and Utilities	1,386,187	1,490,934	1,385,798	(105,136)
Other	21,019	29,701	44,546	14,845
Transfers Out	-	62,268	62,284	16
Capital Expenditures	193,265	392,650	392,650	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>\$ 7,455,614</b>	<b>\$ 7,999,068</b>	<b>\$ 7,845,019</b>	<b>\$ (154,049)</b>
<b>Total</b>	<b>\$ 13,837,800</b>	<b>\$ 14,848,817</b>	<b>\$ 14,757,337</b>	<b>\$ (91,480)</b>

## Revenues by Category

	FY2011 Actual	FY2012 Budget	FY2013 Adopted	FY2012-2013 Change
Charges for Services	\$ 14,643,111	\$ 14,502,816	\$ 15,260,638	\$ 757,822
Fines Forfeitures and Penalties	-	-	1,650	1,650
Other Revenue	165,344	90,000	-	(90,000)
Rev from Money and Prop	1,285,391	1,364,409	1,296,426	(67,983)
<b>Total</b>	<b>\$ 16,093,845</b>	<b>\$ 15,957,225</b>	<b>\$ 16,558,714</b>	<b>\$ 601,489</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2011 Budget	FY2012 Budget	FY2013 Adopted	Salary Range	Total
<b>Salaries and Wages</b>						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 36,970
20001202	Assistant Deputy Director	1.00	1.00	1.00	23,005 - 137,904	94,091
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	63,700
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	29,931
20000354	Custodian 2	1.00	1.00	0.00	26,250 - 31,242	-
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	120,182
20000426	Equipment Operator 1	0.00	1.00	2.00	37,690 - 45,115	82,639
20000418	Equipment Technician 1	2.00	1.00	2.00	36,005 - 43,139	86,278
20000423	Equipment Technician 2	3.00	3.00	3.00	39,499 - 47,091	136,754
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,813
20000819	Golf Course Manager	2.00	2.00	2.00	59,488 - 71,760	131,562
20000498	Golf Course Superintendent	3.00	3.00	3.00	53,061 - 64,147	187,629
20000479	Golf Starter	16.00	16.00	16.00	29,931 - 36,067	523,379
90000479	Golf Starter - Hourly	6.49	6.05	6.00	29,931 - 36,067	179,587
20000481	Greenskeeper	11.00	11.00	11.00	30,534 - 36,296	353,682
20000482	Greenskeeper Supervisor	5.00	5.00	5.00	37,814 - 45,490	220,400
20000467	Grounds Maintenance Worker 1	25.00	25.00	26.00	28,683 - 33,987	814,424
20000497	Irrigation Specialist	3.00	3.00	3.00	37,814 - 45,261	131,339
20000608	Light Equipment Operator	4.00	4.00	4.00	34,694 - 41,350	124,050
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	39,832
20000676	Pesticide Applicator	2.00	2.00	2.00	39,458 - 47,050	91,484
20000687	Plant Technician 1	0.00	1.00	0.00	37,814 - 45,261	-

# Park & Recreation

## Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2011 Budget	FY2012 Budget	FY2013 Adopted	Salary Range	Total
20000818	Recreation Specialist	2.00	2.00	<b>2.00</b>	42,640 - 51,293	92,651
20000194	Seven-Gang Mower Operator	4.00	3.00	<b>2.00</b>	37,690 - 45,115	90,230
20000970	Supervising Management Analyst	1.00	1.00	<b>1.00</b>	66,768 - 80,891	78,464
	Grds/Greenskpr Eq Op					31,845
	Overtime Budgeted					246,523
<b>Salaries and Wages Subtotal</b>		<b>97.49</b>	<b>97.05</b>	<b>97.00</b>		<b>\$ 4,039,439</b>

## Fringe Benefits

Employee Offset Savings	\$	22,671
Flexible Benefits		546,132
Long-Term Disability		21,860
Medicare		53,026
Other Post-Employment Benefits		588,411
Retiree Medical Trust		1,082
Retirement 401 Plan		4,326
Retirement ARC		1,226,407
Retirement Offset Contribution		5,444
Risk Management Administration		96,906
Supplemental Pension Savings Plan		171,673
Unemployment Insurance		11,206
Workers' Compensation		123,735
<b>Fringe Benefits Subtotal</b>	<b>\$</b>	<b>2,872,879</b>
<b>Total Personnel Expenditures</b>	<b>\$</b>	<b>6,912,318</b>

## Los Penasquitos Canyon Preserve Fund

### Department Expenditures

	FY2011 Actual	FY2012 Budget	FY2013 Adopted	FY2012-2013 Change
Los Penasquitos Reserve	\$ 199,903	\$ 200,738	\$ 201,804	\$ 1,066
<b>Total</b>	<b>\$ 199,903</b>	<b>\$ 200,738</b>	<b>\$ 201,804</b>	<b>\$ 1,066</b>

### Department Personnel

	FY2011 Budget	FY2012 Budget	FY2013 Adopted	FY2012-2013 Change
Los Penasquitos Reserve	2.00	2.00	<b>2.00</b>	0.00
<b>Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00</b>

# Park & Recreation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00	\$ 1,728	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2012 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
<b>Non-Discretionary Adjustment</b>	0.00	79	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Equipment/Support for Information Technology</b>	0.00	(741)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
<b>Revised Revenue</b>	0.00	-	54,000
Adjustment to reflect Fiscal Year 2013 revenue projections.			
<b>Total</b>	<b>0.00</b>	<b>\$ 1,066</b>	<b>\$ 54,000</b>

## Expenditures by Category

	FY2011 Actual	FY2012 Budget	FY2013 Adopted	FY2012-2013 Change
<b>PERSONNEL</b>				
Salaries and Wages	\$ 112,252	\$ 112,797	\$ 109,430	\$ (3,367)
Fringe Benefits	80,269	74,831	79,926	5,095
<b>PERSONNEL SUBTOTAL</b>	<b>\$ 192,521</b>	<b>\$ 187,628</b>	<b>\$ 189,356</b>	<b>\$ 1,728</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,560	\$ 4,125	\$ 4,125	\$ -
Contracts	5,136	6,000	6,000	-
Information Technology	623	774	33	(741)
Other	63	-	77	77
Transfers Out	-	2,211	2,213	2
<b>NON-PERSONNEL SUBTOTAL</b>	<b>\$ 7,382</b>	<b>\$ 13,110</b>	<b>\$ 12,448</b>	<b>\$ (662)</b>
<b>Total</b>	<b>\$ 199,903</b>	<b>\$ 200,738</b>	<b>\$ 201,804</b>	<b>\$ 1,066</b>

## Revenues by Category

	FY2011 Actual	FY2012 Budget	FY2013 Adopted	FY2012-2013 Change
Rev from Money and Prop	\$ 32,369	\$ 17,000	\$ 36,000	\$ 19,000
Transfers In	135,983	115,000	150,000	35,000
<b>Total</b>	<b>\$ 168,352</b>	<b>\$ 132,000</b>	<b>\$ 186,000</b>	<b>\$ 54,000</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2011 Budget	FY2012 Budget	FY2013 Adopted	Salary Range	Total
<b>Salaries and Wages</b>						
20000666	Park Ranger	1.00	1.00	1.00	\$41,059 - \$49,878	\$ 48,631
20000844	Senior Park Ranger	1.00	1.00	1.00	51,459 - 62,358	60,799
<b>Salaries and Wages Subtotal</b>						<b>\$ 109,430</b>

# Park & Recreation

## Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2011 Budget	FY2012 Budget	FY2013 Adopted	Salary Range	Total
<b>Fringe Benefits</b>						
	Employee Offset Savings					\$ 1,123
	Flexible Benefits					12,150
	Long-Term Disability					639
	Medicare					1,627
	Other Post-Employment Benefits					12,654
	Retirement ARC					41,741
	Retirement Offset Contribution					449
	Risk Management Administration					2,084
	Supplemental Pension Savings Plan					4,888
	Unemployment Insurance					326
	Workers' Compensation					2,245
<b>Fringe Benefits Subtotal</b>						<b>\$ 79,926</b>
<b>Total Personnel Expenditures</b>						<b>\$ 189,356</b>

# Park & Recreation

## Revenue and Expense Statement (Non-General Fund)

Environmental Growth 1/3 Fund	FY2011 Actual	FY2012* Budget	FY2013 Adopted
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 1,212,749	\$ 757,694	\$ 1,119,387
Continuing Appropriation - CIP	479,047	431,434	414,214
Contingency Reserve	–	–	182,084
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 1,691,796</b>	<b>\$ 1,189,128</b>	<b>\$ 1,715,685</b>
<b>REVENUE</b>			
SDGE Franchise Fees	\$ 3,890,261	\$ 4,012,814	\$ 4,192,984
Interest Earnings	19,661	53,500	53,500
Other	12,354	–	–
<b>TOTAL REVENUE</b>	<b>\$ 3,922,276</b>	<b>\$ 4,066,314</b>	<b>\$ 4,246,484</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 5,614,072</b>	<b>\$ 5,255,442</b>	<b>\$ 5,962,169</b>
<b>CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ 199,586	\$ –	\$ –
<b>TOTAL CIP EXPENSE</b>	<b>\$ 199,586</b>	<b>\$ –</b>	<b>\$ –</b>
<b>OPERATING EXPENSE</b>			
Assessment Reserve	\$ –	\$ 42,522	\$ 32,326
MAD Reimbursements	212,465	306,668	283,436
Regional Park/Open Space Maintenance	1,716,905	2,052,170	1,991,981
Reimbursement of Eligible Open Space Maint.	818,000	688,000	688,000
Reimbursement of Eligible Park Maint.	1,122,516	863,116	1,377,455
Transfer to Los Penasquitos Canyon Preserve Fund	–	55,000	35,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 3,869,886</b>	<b>\$ 4,007,476</b>	<b>\$ 4,408,198</b>
<b>TOTAL EXPENSE</b>	<b>\$ 4,069,472</b>	<b>\$ 4,007,476</b>	<b>\$ 4,408,198</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 449,461	\$ –	\$ 414,214
Contingency Reserve	–	–	182,084
<b>TOTAL RESERVES</b>	<b>\$ 449,461</b>	<b>\$ –</b>	<b>\$ 596,298</b>
<b>BALANCE</b>	<b>\$ 1,095,139</b>	<b>\$ 1,247,966</b>	<b>\$ 957,673</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 5,614,072</b>	<b>\$ 5,255,442</b>	<b>\$ 5,962,169</b>

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# Park & Recreation

## Revenue and Expense Statement (Non-General Fund)

Environmental Growth 2/3 Fund	FY2011 Actual	FY2012* Budget	FY2013 Adopted
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 715,980	\$ 292,376	\$ 1,004,732
Continuing Appropriation - CIP	1,426,288	1,349,394	1,314,951
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 2,142,268</b>	<b>\$ 1,641,770</b>	<b>\$ 2,319,683</b>
<b>REVENUE</b>			
SDGE Franchise Fees	\$ 7,780,522	\$ 8,025,628	\$ 8,385,970
Interest Earnings	43,264	53,500	53,500
Other Revenue	25,082	-	-
<b>TOTAL REVENUE</b>	<b>\$ 7,848,868</b>	<b>\$ 8,079,128</b>	<b>\$ 8,439,470</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 9,991,136</b>	<b>\$ 9,720,898</b>	<b>\$ 10,759,153</b>
<b>CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ 77,298	\$ -	\$ -
<b>TOTAL CIP EXPENSE</b>	<b>\$ 77,298</b>	<b>\$ -</b>	<b>\$ -</b>
<b>OPERATING EXPENSE</b>			
Park Maintenance Reimbursement	\$ 7,743,190	\$ 7,728,081	\$ 7,728,081
Open Space Maintenance	-	350,000	350,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 7,743,190</b>	<b>\$ 8,078,081</b>	<b>\$ 8,078,081</b>
<b>TOTAL EXPENSE</b>	<b>\$ 7,820,488</b>	<b>\$ 8,078,081</b>	<b>\$ 8,078,081</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 1,348,990	\$ 1,349,394	\$ 1,314,951
<b>TOTAL RESERVES</b>	<b>\$ 1,348,990</b>	<b>\$ 1,349,394</b>	<b>\$ 1,314,951</b>
<b>BALANCE</b>	<b>\$ 821,658</b>	<b>\$ 293,423</b>	<b>\$ 1,366,121</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 9,991,136</b>	<b>\$ 9,720,898</b>	<b>\$ 10,759,153</b>

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# Park & Recreation

## Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2011 Actual	FY2012* Budget	FY2013 Adopted
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year <sup>1</sup>	\$ 13,677,956	\$ 10,380,879	\$ 13,047,151
Continuing Appropriation - CIP	8,273,647	9,076,865	8,314,969
Contingency Reserve	–	1,725,967	1,745,561
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 21,951,603</b>	<b>\$ 21,183,711</b>	<b>\$ 23,107,681</b>
<b>REVENUE</b>			
Concessions	\$ 1,077,321	\$ 1,012,409	\$ 1,001,276
Golf Cart Rental	97,565	105,414	94,767
Golf Driving Range	357,615	355,145	364,974
Golf Fees	14,175,214	14,042,257	14,705,236
Interest Earnings	300,811	352,000	300,811
Miscellaneous Revenue	85,319	90,000	91,650
<b>TOTAL REVENUE</b>	<b>\$ 16,093,845</b>	<b>\$ 15,957,225</b>	<b>\$ 16,558,714</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 38,045,448</b>	<b>\$ 37,140,936</b>	<b>\$ 39,666,395</b>
<b>CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ 2,834,208	\$ 1,700,000	\$ 1,000,000
<b>TOTAL CIP EXPENSE</b>	<b>\$ 2,834,208</b>	<b>\$ 1,700,000</b>	<b>\$ 1,000,000<sup>2</sup></b>
<b>OPERATING EXPENSE</b>			
Land Use Payment	\$ 2,412,725	\$ 2,422,473	\$ 2,314,634
Operating Expense	11,425,075	12,426,344	12,442,703
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 13,837,800</b>	<b>\$ 14,848,817</b>	<b>\$ 14,757,337</b>
<b>TOTAL EXPENSE</b>	<b>\$ 16,672,008</b>	<b>\$ 16,548,817</b>	<b>\$ 15,757,337</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 8,799,439	\$ 9,076,865	\$ 8,314,969
Contingency Reserve <sup>3</sup>	1,660,536	1,781,858	1,770,880
<b>TOTAL RESERVES</b>	<b>\$ 10,459,975</b>	<b>\$ 10,858,723</b>	<b>\$ 10,085,849</b>
<b>BALANCE</b>	<b>\$ 10,913,465</b>	<b>\$ 9,733,396</b>	<b>\$ 13,823,209</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 38,045,448</b>	<b>\$ 37,140,936</b>	<b>\$ 39,666,395</b>

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<sup>1</sup>Balance available for Capital Improvements Program projects.

<sup>2</sup>Fiscal Year 2013 Capital Improvements Program projects include: S01090 - Mission Bay Golf Course Practice Center Building Improvements (\$300,000); AEA00002 - Balboa Park Golf Course Annual Allocation (\$700,000).

<sup>3</sup>Operating Contingency Reserve is approximately 12 percent of operating expenses.

# Park & Recreation

## Revenue and Expense Statement (Non-General Fund)

Los Penasquitos Canyon Preserve Fund	FY2011 Actual	FY2012* Budget	FY2013 Adopted
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 146,180	\$ 90,260	\$ 67,578
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 146,180</b>	<b>\$ 90,260</b>	<b>\$ 67,578</b>
<b>REVENUE</b>			
Concession Leases	\$ 32,369	\$ 17,000	\$ 36,000
Transfer from Environmental Growth 1/3 Fund	–	–	35,000
Transfer from Other Funds	135,983	115,000	115,000
<b>TOTAL REVENUE</b>	<b>\$ 168,352</b>	<b>\$ 132,000</b>	<b>\$ 186,000</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 314,532</b>	<b>\$ 222,260</b>	<b>\$ 253,578</b>
<b>OPERATING EXPENSE</b>			
Personnel Expense	\$ 192,521	\$ 187,628	\$ 189,356
Non-Personnel Expense	7,382	13,110	12,448
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 199,903</b>	<b>\$ 200,738</b>	<b>\$ 201,804</b>
<b>TOTAL EXPENSE</b>	<b>\$ 199,903</b>	<b>\$ 200,738</b>	<b>\$ 201,804</b>
<b>BALANCE</b>	<b>\$ 114,629</b>	<b>\$ 21,522</b>	<b>\$ 51,774</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 314,532</b>	<b>\$ 222,260</b>	<b>\$ 253,578</b>

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