

City Profile	1
City Budget Process Overview	9
Executive Summary	15
Fiscal Policies	53
Reengineering and Competitive Government	63
City Management Program	69
General Fund Revenues	87
Debt Obligations	115
Financial Summary and Schedules	121
Capital Improvements Program	197
City Agencies	203
Glossary	207
Appendix	221

Todd Gloria
Interim Mayor

Sherri Lightner
Council President Pro Tem
District 1

Kevin Faulconer
Councilmember
District 2

Todd Gloria
Council President
District 3

Myrtle Cole
Councilmember
District 4

Mark Kersey
Councilmember
District 5

Lorie Zapf
Councilmember
District 6

Scott Sherman
Councilmember
District 7

David Alvarez
Councilmember
District 8

Marti Emerald
Councilmember
District 9

Walt Ekard
Interim
Chief Operating Officer

Jan Goldsmith
City Attorney

FISCAL YEAR

2014

ADOPTED BUDGET

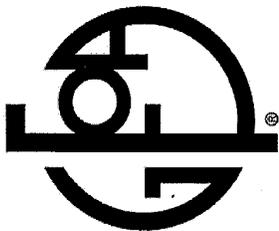


City of San Diego

VOLUME 1
Budget Overview and Schedules



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The Government Finance Officers Association
of the United States and Canada

presents this

CERTIFICATE OF RECOGNITION FOR BUDGET PREPARATION

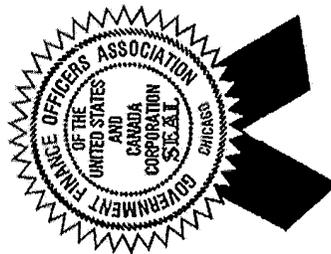
to

**City of San Diego
City of San Diego, California**

The Certificate of Recognition for Budget Preparation is presented by the Government Finance Officers Association to those individuals who have been instrumental in their government unit achieving a Distinguished Budget Presentation Award. The Distinguished Budget Presentation Award, which is the highest award in governmental budgeting, is presented to those government units whose budgets are judged to adhere to program standards.

Executive Director

Date **January 07, 2013**



Budget Awards

California Society of Municipal Finance Officers

Certificate of Award

Operating Budget Excellence Award Fiscal Year 2012-2013

Presented to the

City of San Diego

For meeting the criteria established to achieve the Operating Budget Excellence Award.

February 6, 2013



Laura Nomura
CSMFO President



Scott Catlett, Chair
Professional Standards and
Recognition Committee



Dedicated Excellence in Municipal Financial Reporting

*California Society of
Municipal Finance Officers*

Certificate of Award

*Capital Budget Excellence Award
Fiscal Year 2012-2013*

Presented to the

City of San Diego

For meeting the criteria established to achieve the Capital Budget Excellence Award.

February 6, 2013

Laura Nomura

*Laura Nomura
CSMFO President*

Scott Catlett

*Scott Catlett, Chair
Professional Standards and
Recognition Committee*

Dedicated Excellence in Municipal Financial Reporting





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Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



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Mayor's Budget Message



THE CITY OF SAN DIEGO

To the Members of the City Council and the Residents of San Diego:

I am pleased to present you with the adopted budget for Fiscal Year 2014. The Fiscal Year 2014 Adopted Budget totals \$2.80 billion and includes \$1.22 billion for General Fund operations and \$1.57 billion for the City's Enterprise Funds and other City Funds.

This adopted budget reflects a balanced General Fund budget using a combination of both ongoing and one-time resources, and commits resources to priorities related to neighborhood services, including the revitalization of our City's infrastructure, and critical public safety needs. This budget addresses the deferred capital backlog through the increase of deferred capital cash funding to approximately \$55.2 million in Fiscal Year 2014, a third capital bond issuance planned in early calendar year 2014, utilization of bond proceeds received in July 2013 to fund \$35.0 million in capital improvement projects, and funding of \$11.1 million to conduct various condition/needs assessments of City infrastructure. Public safety needs are also addressed in this budget through the funding of such items as the replacement of the Computer Aided Dispatch (CAD) System, a Police retention program, replacement of Police equipment, an increase in Police academy recruits, an advanced lifeguard academy, and additional hourly lifeguards and lifeguard positions. In addition to addressing these priorities, modest service enhancements are included in this budget.

As a result of the five-year labor agreements with the six recognized employee organizations, the Fiscal Year 2014 Adopted Budget also includes \$12.9 million in non-pensionable compensation increases (\$9.8 million in the General Fund). These agreements bring certainty in the cost of labor which is important for future budgets and resource allocation.

The Fiscal Year 2014 Adopted Budget also continues the City's commitment to maintain healthy reserve levels. The General Fund Reserve is projected to be \$145.9 million or 12.1 percent of General Fund revenues in Fiscal Year 2014, exceeding the reserve target of 8.0 percent. Funding for contributions to other reserves are also included in this budget in order to achieve the targeted levels for Fiscal Year 2014 according to the City's Reserve Policy. However, the possibility still remains that the General Fund Reserve could be adversely impacted by the State's dissolution of redevelopment agencies.

Sincerely,

A handwritten signature in blue ink that reads "Todd Gloria".

Todd Gloria
Interim Mayor





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City Officials



Interim Mayor Todd Gloria



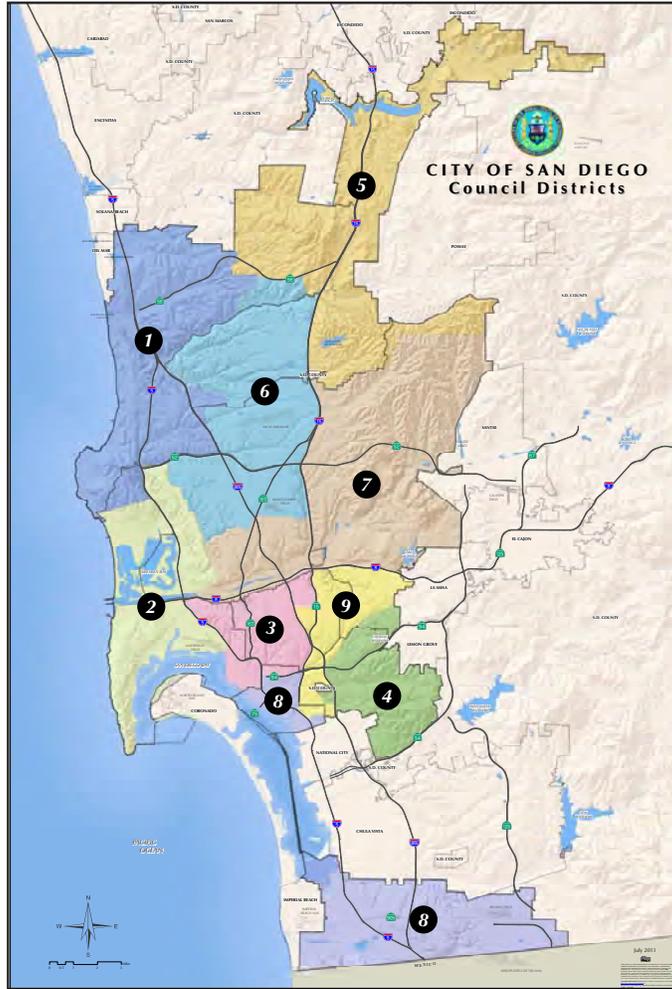
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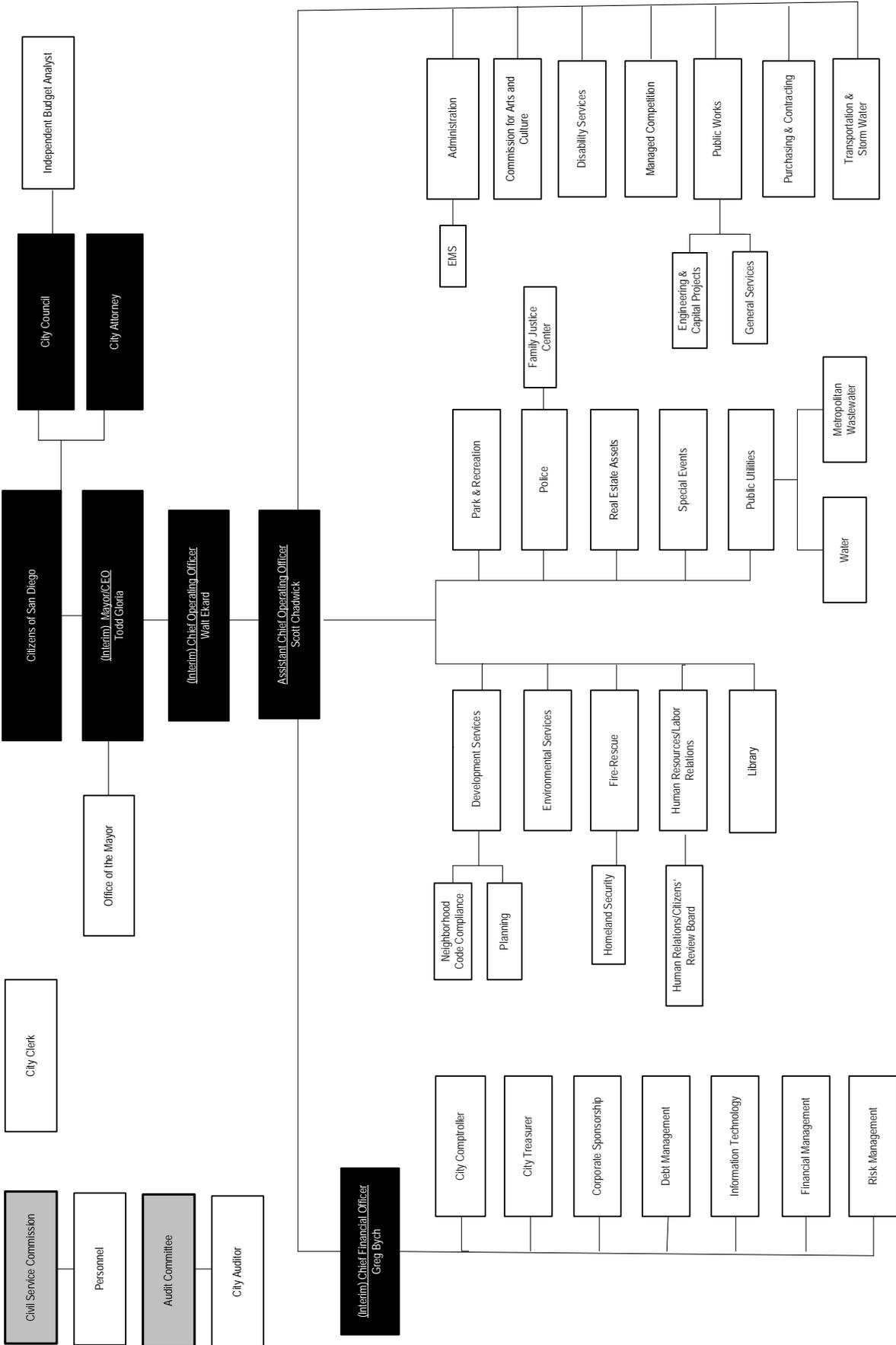
Jan Goldsmith
City Attorney



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Citywide Organizational Structure

CITY OF SAN DIEGO ORGANIZATION (All City Functions)



Vision Statement

SAN DIEGO

"America's Finest City"



OUR VISION

We are a well-managed City government supporting a thriving and sustainable San Diego - America's Finest City

OUR MISSION

A fiscally-sound city government that provides effective services to our residents and visitors

OUR VALUES

DIVERSITY

we treat each person with dignity, fairness, and respect; we respect the diversity of our workforce and our community

INTEGRITY

we demonstrate honor in all we do, we do the right thing

ACCOUNTABILITY

we take responsibility for our actions and for delivering results

SERVICE

we are responsive to the needs of our community, we are proud to deliver City services with excellence

ONE CITY

we work as a team across all boundaries to achieve more

OPENNESS

we are honest and open as we do our work

FISCAL YEAR

2014

ADOPTED BUDGET



City Profile



City of San Diego

City Profile

San Diego at a Glance

The City of San Diego is best known for its ideal climate, beautiful beaches, and array of world-class family attractions. The City is considered one of the top five leisure vacation destinations in the U.S. and a top 10 business destination.¹ As the eighth largest city in the nation and the second largest city in California, the City of San Diego's total population is approximately 1.3 million as of August 2010.² The City's population has grown by approximately seven percent between 2000 and 2010 for an average increase of 8,400 annually.²

The City covers 342.5 square miles and stretches nearly 40 miles from north to south. There are 93 miles of shoreline including bays, lagoons and the Pacific Ocean. The topography is generally composed of mesas intersected by canyons with elevations ranging mostly from sea level to 600 feet. High points include Mt. Soledad in La Jolla and Cowles Mountain in the eastern part of the City which is nearly 1,600 feet high. Summer high temperatures average in the low 70s near the beach areas to mid to upper 80s in the inland areas. Rainfall averages only 10 inches per year.³

Center for Education & Research

San Diego is a center for education and research, with both public and private colleges and universities. San Diego State University (SDSU), the University of San Diego (USD), and the University of California at San Diego (UCSD) are three major universities in the City. UCSD is home to the Scripps Institution of Oceanography, one of the largest and most important centers for ocean and earth science research in the world.⁴ The City is also served by many community colleges offering academic courses and vocational training, with the vocational courses often customized to meet the special needs of area employers. Within the San Diego Unified School District, there are 226 public schools including 118 elementary schools, 44 charter schools, and 64 middle and high schools, and other schools.⁵

Economic Diversity

The City's economic base, which in the past was reliant on federal defense spending, has undergone a transformation in recent years. A result of this transformation is a new economic foundation that is not solely based on defense spending, but includes an increase in international trade, high-tech manufacturing and research, and a strong tourism industry. The City also benefits from a stable economic foundation composed of basic manufacturing, health services, and local government.

International Trade

San Diego's emergence as a center for international trade is partially due to the Port of San Diego. The Port of San Diego offers world class maritime facilities built around one of the world's great natural harbors. International trade activity has also been helped by the City's immediate proximity to Mexico, a major U.S. trading partner. Mexico's economy is largely dependent on U.S. manufactured

¹ National University System Institute for Policy Research. Web. 2012. February 20, 2013.

² Based on 2010 Census estimates.

³ Western Regional Climate Center. Web, 2013. March 22, 2013.

⁴ Scripps Institution of Oceanography, UC San Diego. Web, 2013. February 20, 2013.

⁵ San Diego Unified School District. About Us. Web, 2013. February 20, 2013.

City Profile

products to support development of its growing industrial base. Reflecting the San Diego-Mexico connection is the growth of the City's industrial complex located in the Otay Mesa area next to the international border. Many of these facilities are twin plants, or maquiladoras, with operations both in the U.S. and Mexico. The commitment to creating new channels of cross border collaboration mechanisms to work together with our neighbors to the South was symbolized by the official joint opening in February 2013 of the City of San Diego's office of Binational Affairs in Tijuana.¹

According to the U.S. Census Bureau, exports passing through the San Diego Customs District in 2010 totaled approximately \$16.2 billion, a 15.7 percent increase over the 2009 total exports of approximately \$14 billion. In 2010, San Diego Custom District imports totaled \$32.4 billion, a 6.6 percent increase over the 2009 total imports of approximately \$30.4 billion. Imports and exports totaled \$48.6 billion within the San Diego Customs District in 2010.²

Innovation

The San Diego region is known for having one of the highest concentrations of high-tech companies in the United States including the following industries: wireless communications, biotech/life sciences, cleantech, software, and maritime technology. This group accounts for more than 172,700 jobs in the region and brings in approximately \$5 billion a year in research funding from Washington, D.C. San Diego County's military and defense economy employs a workforce of 142,000, and is the home port to more than 60 percent of the US Navy Pacific. Because San Diego is a leader in U.S. defense and homeland security efforts, companies such as the Space and Naval Warfare System Center (SPAWAR), Science Applications International Corporation (SAIC), UTC Aerospace Systems, Northrop Grumman, NASSCO (National Steel and Ship Building Company), and General Atomics Aeronautical Systems make San Diego home.

Tourism

According to the San Diego Tourism Authority, San Diego is considered one of the top five leisure vacation destinations in the U.S. and a top 10 business destination generating \$18.3 billion in total economic benefit in 2012, a 6.6 percent increase from 2011. In 2012, 32.3 million total visitors, a 3.6 percent increase over 2011, came from all over the world to experience San Diego's great weather, miles of sandy beaches, and special attractions spending a total of \$8 billion, an increase of 6.6 percent over 2011.³

San Diego is home to the world-renowned San Diego Zoo, San Diego Zoo Safari Park, and Sea World. However, San Diego also offers other activities for visitors seeking cultural and recreational experiences. For example, Balboa Park, a 1,200-acre park with approximately 14 million people visiting the park each year, offers more than 80 cultural, conservation, and recreation organizations. In addition, San Diego's downtown historic Gaslamp Quarter offers premier shopping, dining, and entertainment with over 100 restaurants, bars, nightclubs and lounges, and countless boutiques, art galleries and shops to peruse.

The San Diego Convention Center (Convention Center) is one of San Diego's strongest economic engines. The Convention Center has generated over \$21.6 billion in economic impact since opening in 1989 and continues to support about 12,500 jobs county-wide.⁴ In fiscal year 2012, the Convention Center hosted 180 events that generated \$1.5 billion in regional economic impact and \$22.1 million in hotel room and sales tax revenues. In 2013, the Convention Center is forecasting to

¹ City of San Diego. News Advisory. Web 2013. February 21, 2013.

² Based on 2010 Census estimates.

³ San Diego Tourism Authority. Web 2013. February 27, 2013.

⁴ San Diego Convention Center. Community/Public. Web. 2012. February 29, 2012.

surpass \$1.3 billion in economic impact and \$19.5 million in tax revenue. San Diego is home to Comic-Con International for the past 40 years, an expo showcasing comic books, science fiction/fantasy, film/television, and other pop culture elements. With an annual attendance of approximately 126,000, Comic-Con is the leader in generating revenue for the Convention Center, and projected to have an economic impact to the City of approximately \$175 million in calendar year 2013.¹ Other top major conventions that generate revenue for the City are the Society for Neuroscience, American Society of Hematology, Environmental Systems Research Institute, and International Society for Technology in Education. A planned expansion of the Convention Center is targeted to be completed by Fiscal Year 2017. The proposed expansion is anticipated to increase the projected number of annual conventions, create nearly 7,000 new, permanent jobs, and generate an increased economic impact of nearly \$700 million and new tax revenues of \$13.5 million annually.²

Major Events

Besides the many permanent attractions available to visitors, San Diego has also been the host to several major sporting events. According to Golf Digest, San Diego is considered one of the top 50 golf destinations in the world and is home to the annual Farmers Insurance Open (formerly known as the Buick Invitational).³ In addition, San Diego hosted the U.S. Open at Torrey Pines in 2008, which resulted in the second highest attendance in U.S. Open history, generating \$73.6 million of economic impact to the County.⁴

The City has also hosted three Super Bowl games, two Major League Baseball All-Star Games in 1976 and 1992, the 1998 Major League Baseball World Series, the 1999 Major League Soccer All-Star Game, and the 1992 America's Cup. The City was also the proud host of the 1996 Republican National Convention. San Diego is home to the MCAS Miramar Air Show, an air show featuring civilian and military aircraft.

Transportation

Underlying all components of the San Diego economy is a modern transportation system. This complex system of freeways and surface streets makes it possible to go from one end of the City to the other in less than 30 minutes. Passage in and out of the region is provided by four major freeways running north and south, and four freeways running east and west. San Diego is served by the San Diego International Airport at Lindbergh Field, a major commercial airport that serves about 17 million people each year and brings approximately \$10 billion in revenue to the region.⁵

Besides its system of freeways and surface streets, the City, in cooperation with the San Diego Metropolitan Transit Development Board (MTDB), has established a light-rail system that connects San Diego's downtown with outlying communities in the eastern and southern portions of the county. A 43-mile Coaster Commuter rail line from Oceanside to downtown San Diego came into service in 1995. This line links communities along the coast from Oceanside to downtown San Diego and is operated by San Diego Northern Railway on behalf of the North County Transit District.

The Coaster and Amtrak trains provide passenger rail service to the City along the coastal rail corridor. Passenger and freight trains also share the predominately single-track corridor. The Coaster provides commuter rail service between Oceanside and downtown San Diego with stations

¹ San Diego Convention Center Corporation. San Diego Convention Center 2013 Forecast. January 2013.

² San Diego Convention Center Expansion. FAQs. Web. 2010. February 20, 2013.

³ San Diego Tourism Authority. The San Diego Golfer's Guide 2012. Web. February 25, 2013

⁴ San Diego State University Center for Hospitality and Tourism Research. 2008 U.S. Open Economic Impact Analysis.

⁵ San Diego County Regional Airport Authority; Economic Impact. Web. 2011. February 25, 2013.

City Profile

in the City at Sorrento Valley, Old Town, and the Santa Fe Depot. Amtrak provides intercity passenger rail service from downtown San Diego to Los Angeles, and north to San Luis Obispo, which is the second most heavily traveled intercity passenger rail corridor in the nation.

The City's high quality of life, educational opportunities, and diversified economy will enable San Diego to continue in its role as a regional and national leader in the 21st century.

Basic Data

General Information ¹	
Area of City (square miles)	342.5
Population Projection Estimate for 2013 (estimated by California Department of Finance)	1,326,238
Median Age	34.1
Housing Units	518,137
2010 Median Household Income ²	\$68,674
Ethnicity-Persons	
Hispanic	29%
Non-Hispanic	71%
White	45%
Black	6%
American Indian	< 1%
Asian	16%
Hawaiian & Pacific Islander	< 1%
Other	< 1%
Multi-Racial	3%

¹ SANDAG, August 2012, unless otherwise noted.

² Not adjusted for inflation (2011 \$).

Park & Recreation ¹	
Acres of Park Land (excluding water acres)	35,462
Acres of Regional Parks (Balboa Park, Mission Bay, and Mission Regional Trails)	13,615
Acres of Major Open Space Parks (Black Mountain Park, Los Penasquitos Canyon Preserve, Otay Valley Regional Park, San Pasqual, and Tri-Canyon Open Space Parks)	9,881
Number of Recreation Centers	56
Golf Courses	3
Swimming Pools	13
Tennis Courts	32
Seniors Centers	11
Skate Parks	5

¹ Estimates through February 2013.

City of San Diego, Park & Recreation Department.

Libraries ¹	
Number of Libraries	36
Library Books and Audio-Visual Materials	3,748,685
Government Documents	1,643,844

City Profile

Libraries¹	
Items Checked-Out (Circulation)	6,956,000

¹ Fiscal Year 2013 Actual. City of San Diego, Library Department.

Public Safety¹	
Fire Equipment	
Number of Fire Stations	47
Type I Engines	47
Truck Companies	12
Crash Rescue (Airport)	6
Type II Engines	11
Water Tenders	2
Water Fire Hydrants	25,098
Lifeguard Equipment²	
4-wheel Drive Vehicles	34
Surf Rescue Patrol Vessels	7
Fire Boats	3
Personal Watercraft for Rescue and Patrol	12
Multi-Purpose Emergency Rescue Vehicle (MERV)	1
All-terrain Vehicle	13
Police Equipment³	
Police Vehicles	1,297
Motorcycles and Scooters	110
Dogs	30
Aircraft	6
Police Stations	10

¹ Estimates through February 2013.

² City of San Diego, Fire Department.

³ City of San Diego, Police Department.

Public Utilities¹	
Miles of Water Mains	3,277
Number of Meters in Service	276,478
Total City Water Consumption, including South Bay Area (Millions of Gallons) Per Year	60,944
Number of Impounding Dams and Reservoirs	9
Number of Water Treatment Plants	3
Miles of Municipal Sewer Mains	3,017
Millions of Gallons of Sewage Treated Per Day	170

¹ Estimates through February 2013.

City of San Diego, Public Utilities Department.



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FISCAL YEAR

2014

ADOPTED BUDGET



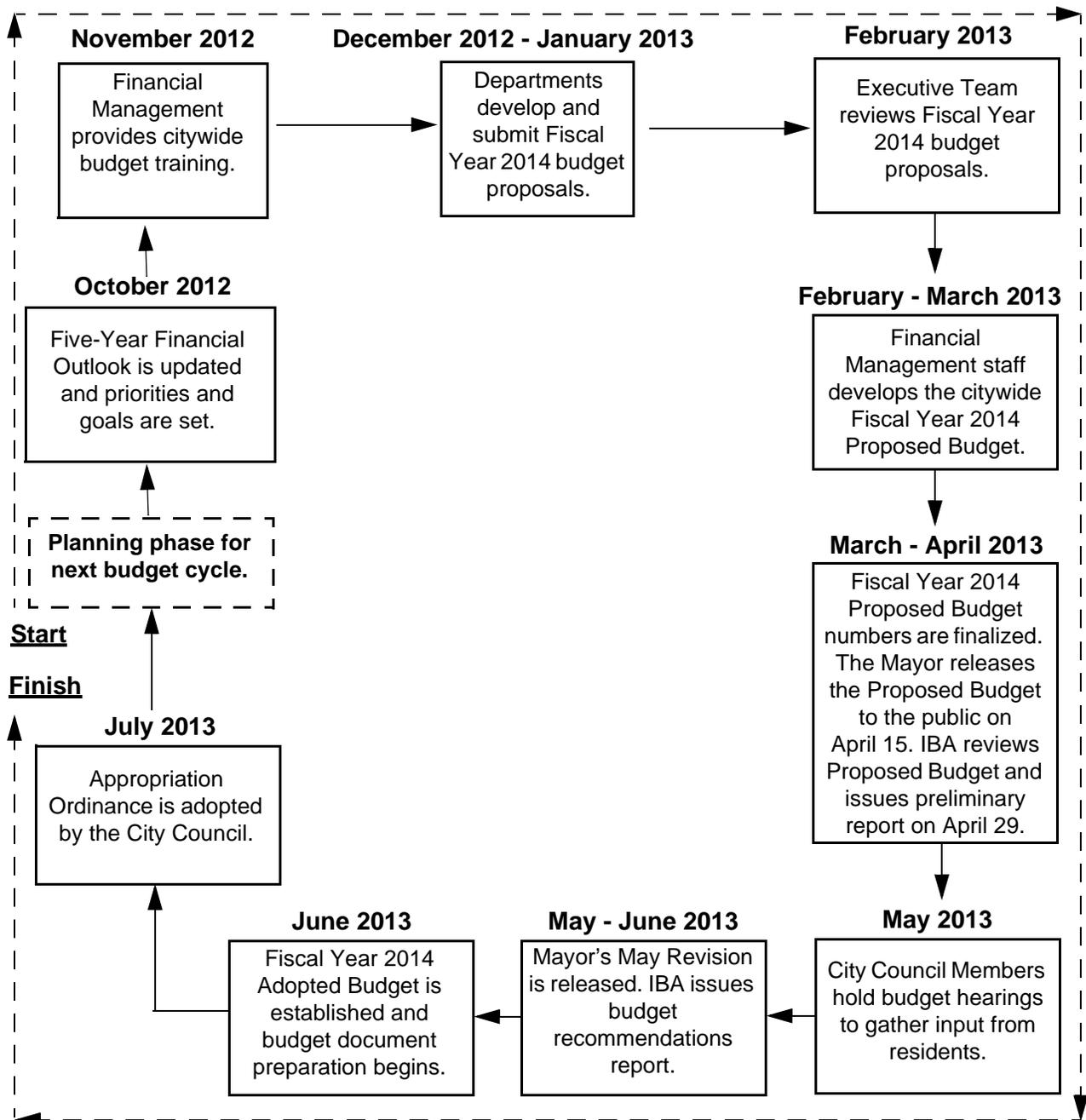
City Budget Process Overview



City of San Diego

City Budget Process Overview

The City of San Diego's operating budget is created in conjunction with the Mayor, City Council, City departments and public input. The budget process considers the fiscal and policy goals for the upcoming fiscal year, while following a timeline for budget publication codified within the City of San Diego's Charter. This section provides an overview of the annual workflow and the specific processes that contribute to producing the City's budget for Fiscal Year 2014. The chart below summarizes the process, and more detailed descriptions of key points are listed on the following pages.



City Budget Process Overview

The Budget Process consists of three main phases: Budget Development, Budget Review, and Budget Adoption.

Budget Development

October 2012: Fiscal Planning

The Five-Year Financial Outlook for Fiscal Years 2014 through 2018 was released on October 24, 2012 and served as the framework for the development of the Fiscal Year 2014 Proposed Budget by incorporating a variety of economic assumptions and newly mandated expenditure requirements into the budget document.

November 2012: Citywide Budget Development Training

Budget development training on the budgeting system and the current budget process was provided to all City departments. At these trainings, guidance and expectations were provided to department representatives for developing budget requests within the goals and priorities established for the Fiscal Year 2014 Proposed Budget.

December 2012- January 2013: Budget Submission

Departments developed and submitted their proposed budget requests for the coming fiscal year. In order to manage the variance between forecasted revenues and expenses, direction was given to General Fund departments and non-general funds which affect the General Fund to limit the budget requests to those that were considered mandated. Financial Management staff analyzed budget submissions and prepared a summary of changes and adjustment recommendations for discussion at the Executive Budget Reviews (EBRs).

February 2013: Budget Meetings

The EBRs took place throughout the month of February. In these meetings, department directors and their support staff met with the Chief Operating Officer, Assistant Chief Operating Officer, and the Financial Management Director to discuss strategic priorities. City Management reviewed the departments' budget proposals and ensured that requests were aligned with the City's fiscal policies.

February - March 2013: Budget Development

Based on information provided by management, Financial Management staff began the development of the Proposed Budget. During the development of the budget, General Fund revenues were balanced with expenditures and adjustments were made to keep the budget in line with the City's fiscal policies and priorities.

City Budget Process Overview

March - April 2013: Proposed Budget Finalized

In March, General Fund expenditures and revenues were balanced, any remaining changes to the non-general funds were made, and the Fiscal Year 2014 Proposed Budget numbers were finalized. The budget document (document was recorded onto CD) was then created during the month of March and the beginning of April. The Mayor released the Fiscal Year 2014 Proposed Budget to the public on April 15, 2013 in compliance with the City of San Diego Charter [Article XV, Section 265, Item (b) (15)]. The Mayor presented the Proposed Budget to the City Council on April 16, 2013. The Office of the Independent Budget Analyst (IBA) reviewed the Fiscal Year 2014 Proposed Budget and issued a preliminary report on April 29, 2013.

Budget Review

May 2013: City Council Budget Hearings

During the month of May, the City Council held a series of public budget hearings to obtain input from San Diego residents on spending priorities. Council members used the information received at these hearings to develop the districts' priorities and to recommend changes to the Fiscal Year 2014 Proposed Budget.

May - June 2013: Mayor's/IBA Recommended Revision Reports

On May 21, 2013, the Mayor's May Revision to the Fiscal Year 2014 Proposed Budget was released. In this report, the Mayor recommended changes to the budget based on up-to-date policy-related issues and revised Fiscal Year 2013 year-end expenditures and revenue projections. On June 5, 2013, a Supplement to the May Revision to the Fiscal Year 2014 Proposed Budget was released. This report included estimated changes to the Fiscal Year 2014 Proposed Budget based on tentative agreements that were reached with all six recognized employee organizations. On the same day, the IBA issued a report of budget recommendations to the City Council based on the Fiscal Year 2014 Proposed Budget and the Mayor's May Revision Report.

Budget Adoption

May - June 2013: Adopted Budget

On May 22, 2013, the City Council held the first public hearing on the Fiscal Year 2014 Proposed Budget. The final modifications to the budget were presented to the City Council during the second public hearing on June 10, 2013 and the resolution to adopt the Fiscal Year 2014 budget was passed. On June 19, 2013, the Mayor line-item vetoed the restoration of the City Attorney's budget to Fiscal Year 2013 Levels. On June 25, 2013, the City Council failed to override the Mayor's veto and the Fiscal Year 2014 Adopted Budget was established.

City Budget Process Overview

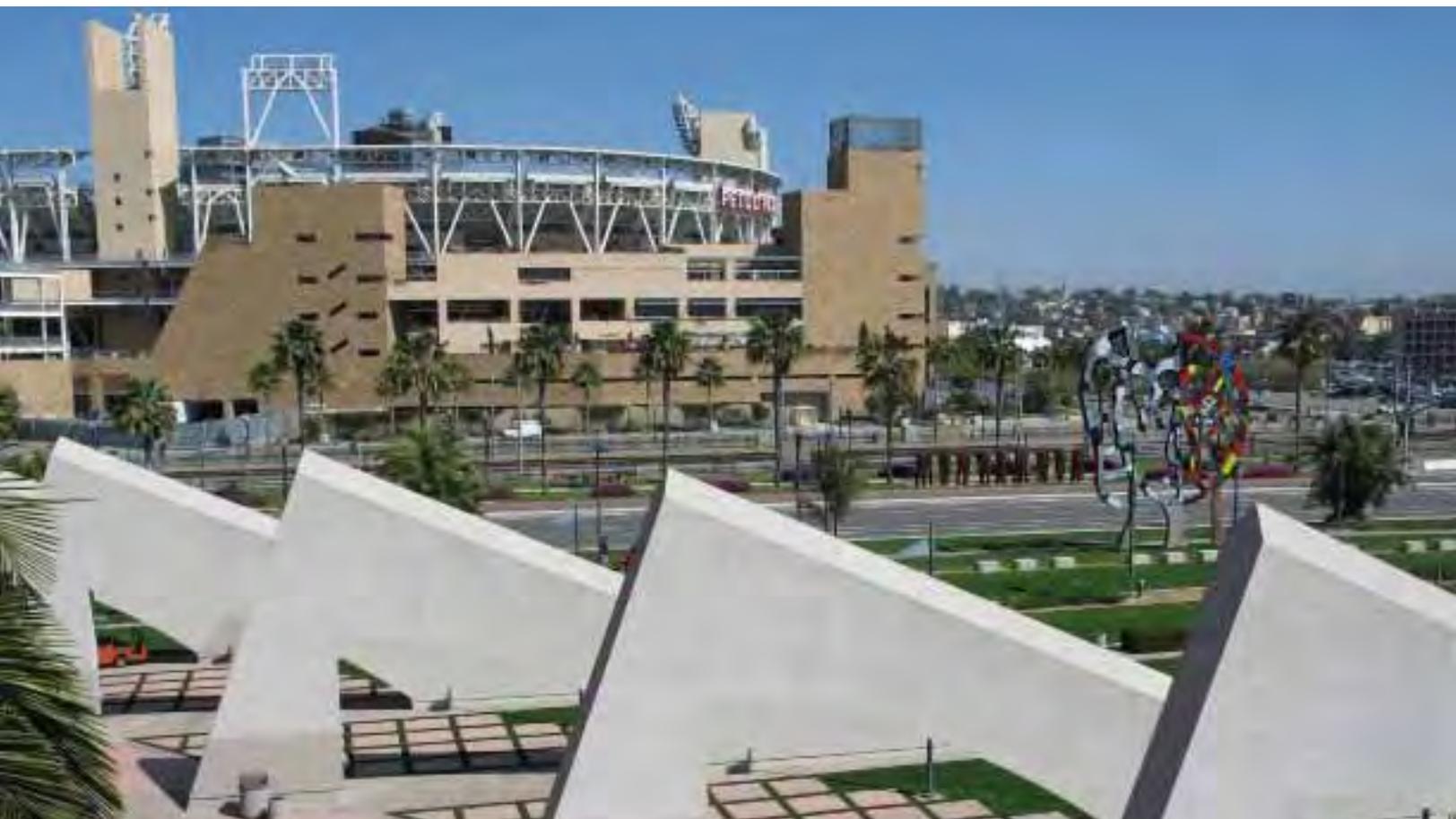
**June - July 2013:
Adopted Budget Finalized**

At the end of June through early July, the final changes to the Fiscal Year 2014 budget were implemented. Once these changes were made, the Fiscal Year 2014 Adopted Budget was completed. The Change Letter was created to summarize the May Revision and Council Action changes to the Fiscal Year 2014 Proposed Budget by fund and department.

**July 2013:
Appropriation Ordinance**

On July 17, 2013, the Fiscal Year 2014 Appropriation Ordinance was presented to the Budget & Finance Committee. On July 30, 2013, the Appropriation Ordinance was presented and adopted by the City Council, codifying the Fiscal Year 2014 Adopted Budget into law.

FISCAL YEAR 2014 ADOPTED BUDGET



Executive Summary



City of San Diego

Executive Summary



Introduction

The City of San Diego remains committed to sustaining the important fiscal reforms that have restored the credibility of the City, addressing its financial obligations, and meeting its responsibility to provide essential core services to San Diego residents.

In October of 2012, the prior administration released an update to the Mayor's Fiscal Year 2014-2018 Five-Year Financial Outlook (Outlook), which projected a General Fund surplus of \$4.9 million in Fiscal Year 2014. Subsequent to this release, a revised General Fund deficit of \$38.4 million was projected as a result of the estimated increase of \$29.0 million in the City's ARC payment towards the City's retirement system for Fiscal Year 2014 primarily due to the implementation of Proposition B, and the loss of \$14.3 million in debt service support for PETCO Park and the Convention

Center Phase II Expansion due to the dissolution of the redevelopment agency. This deficit has been addressed and, in addition, modest service enhancements are included in the Fiscal Year 2014 Adopted Budget through the fiscal measures and corrective actions described in this section.

Neighborhood services is a top priority of this budget which includes \$9.4 million to address deferred capital needs related to the deferred capital backlog. This will increase deferred capital cash funding to approximately \$55.2 million in Fiscal Year 2014. A third bond issuance is also planned for early calendar year 2014 to further address the deferred capital backlog, and \$2.0 million in funding is included in the budget for debt service payments related to the bond proceeds received in July 2013 to fund \$35.0 million in capital improvement projects. In addition, the budget includes \$11.1 million (\$2.3 million in the General Fund) to conduct various condition/needs assessments of City infrastructure, \$2.4 million to upgrade the City's Traffic Control System and provide changeable message signs through the use of Service Authority for Freeway Emergencies (SAFE) program reserve funds, and \$150,000 to develop a Traffic Signal Communication Infrastructure Master Plan.

This Fiscal Year 2014 Adopted Budget also includes \$945,987 to support the newly-created Civic and Urban Initiatives Program, \$2.4 million for the new Central Library, \$852,811 for new Park & Recreation facilities scheduled to open in Fiscal Year 2014, \$1.3 million to extend the operations of the Emergency Winter Shelter, \$600,000 to extend the operations of the Veterans' Shelter, \$600,000 for tree trimming services, \$1.6 million to support the Penny for the Arts, \$831,074 in funding to continue community plan updates and special projects, \$226,000 for the replacement of public use computers at all branch libraries, \$300,000 to support the Traffic Management Plan at Balboa Park, and \$384,508 for the 2015 Balboa Park Centennial Celebration.

Public safety needs are also a top priority. This budget begins to address this priority with funding of \$3.9 million for the planned replacement of the Computer-Aided Dispatch (CAD) system. In addition, the budget includes an additional 16 Police sworn positions which will increase the four planned police academies from 30 to 34 recruits, 4.00 full-time equivalent (FTE) Police civilian positions to

Executive Summary

support Police Department operations, \$2.0 million for a Police retention program, \$714,005 for Police overtime expenditures from the use of AB 109 Funds, and additional funding of \$1.5 million to replace Police equipment. For the Fire-Rescue Department, funding of \$225,000 for an advanced lifeguard academy, \$447,236 for hourly lifeguards, \$500,000 for a Lifeguard cliff rescue vehicle, a \$502,700 decrease in vacancy savings, 2.00 full-time equivalent (FTE) Fire Dispatcher positions, and 3.00 FTE lifeguard positions are included in the Fiscal Year 2014 Adopted Budget. Additionally, one-time expenditures of \$1.5 million in the Police Department and \$245,000 in the Fire-Rescue Department are included in this budget through the use of SAFE funds.

Finally, the Fiscal Year 2014 Adopted Budget includes \$13.0 million in non-pensionable compensation increases (\$9.8 million in the General Fund) as a result of the five-year labor agreements with the City's six recognized employee organizations approved by the City Council on June 10, 2013. Other significant adjustments such as \$2.6 million for storm water permit compliance; \$200,000 for student bus passes; and \$1.8 million (\$1.4 million in the General Fund) to support the pay-go costs for the continued funding of the supplemental cost of living adjustment (COLA) benefit for those retirees who left City service prior to 1982 are also included in this budget. In addition, in order to address solar initiatives, the \$2.8 million estimated fund balance in the Energy Conservation Program Fund will be used as a funding source for energy efficiency projects focused on solar energy.

City Budget Overview

The City of San Diego's Fiscal Year 2014 Adopted Budget of \$2.80 billion is comprised of six operating fund type categories (General Fund, Special Revenue Funds, Debt Service and Tax Funds, Capital Project Funds, Enterprise Funds, and Internal Service Funds) and the Capital Improvements Program (CIP). **Table 1** shows the change in expenditures for operations from Fiscal Year 2012 to Fiscal Year 2014 by fund type and for the CIP.

Table 1: Total City Expenditure Changes Fiscal Years 2012 - 2014 by Fund Type/Program

Fund Type	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget	FY 2013 - FY 2014 Change	Percent Change
General Fund ¹	\$ 1,136,532,533	\$ 1,163,942,747	\$ 1,225,491,199	\$ 61,548,452	5.3%
Special Revenue Funds	323,462,372	360,888,249	369,922,311	9,034,062	2.5%
Debt Service and Tax Funds	3,234,689	1,036,617	2,630,000	1,593,383	153.7%
Capital Project Funds	18,661,676	11,470,515	13,435,611	1,965,096	17.1%
Enterprise Funds	785,186,742	904,284,822	901,262,377	(3,022,445)	(0.3)%
Internal Service Funds	95,940,920	95,601,567	103,068,181	7,466,614	7.8%
Capital Improvements Program ²	363,174,117	214,917,343	179,440,324	(35,477,019)	(16.5)%
Total	\$ 2,726,193,049	\$ 2,752,141,860	\$ 2,795,250,003	\$ 43,108,143	1.6%

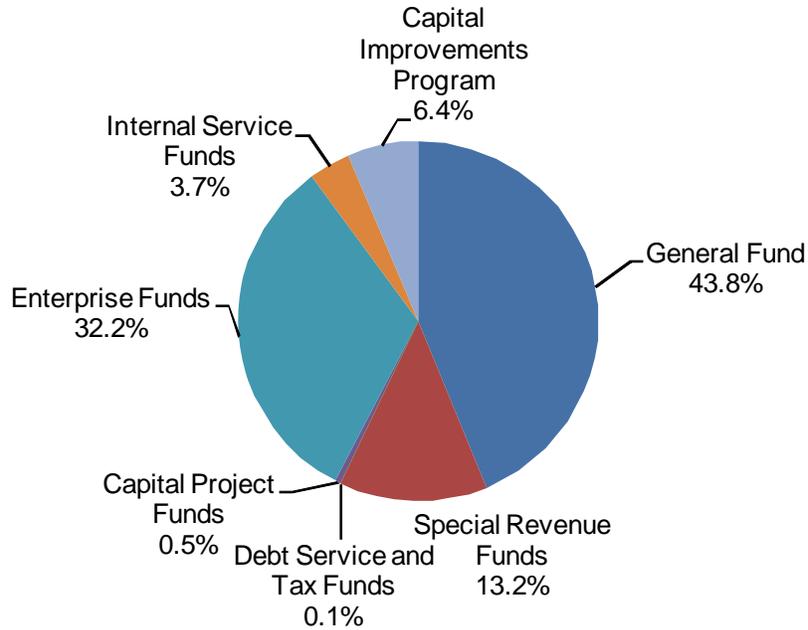
¹ The Fiscal Year 2014 Adopted General Fund expenditures budget does not match the General Fund revenue budget primarily due to the use of fund balance for non-pensionable compensation increases, the use of the Fiscal Year 2013 budgetary surplus, the Community Projects, Programs, and Services appropriations which are budgeted in each Council District, expenditures that were budgeted in Fiscal Year 2013 but not incurred, and expenditures related to revenues received in Fiscal Year 2013.

² The decrease of \$35.5 million from the Fiscal Year 2013 Adopted Budget is primarily due to the availability of prior year continuing appropriations for capital projects.

Executive Summary

Figure 1 displays the Fiscal Year 2014 Adopted Expenditure Budget by fund type or program.

Figure 1: Fiscal Year 2014 Adopted Expenditure Budget by Fund Type



Note: Numbers may not add to 100% due to rounding.

Table 2 presents the changes in revenues from Fiscal Year 2012 to Fiscal Year 2014 by fund type.

Table 2: Total City Revenue Changes Fiscal Years 2012 - 2014 by Fund Type

Fund Type	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget	FY 2013 - FY 2014 Change	Percent Change
General Fund ¹	\$ 1,189,106,924	\$ 1,151,215,145	\$ 1,203,048,350	\$ 51,833,205	4.5%
Special Revenue Funds	340,440,087	338,168,451	348,845,047	10,676,596	3.2%
Debt Service and Tax Funds	1,032,878	500,000	2,630,000	2,130,000	426.0%
Capital Project Funds	47,379,893	27,135,229	29,179,187	2,043,958	7.5%
Enterprise Funds	1,059,262,473	990,652,247	952,558,503	(38,093,744)	(3.8)%
Internal Service Funds	106,818,162	106,570,762	107,342,941	772,179	0.7%
Total²	\$ 2,744,040,416	\$ 2,614,241,834	\$ 2,643,604,028	\$ 29,362,194	1.1%

¹ The Fiscal Year 2014 Adopted General Fund expenditures budget does not match the General Fund revenue budget primarily due to the use of fund balance for non-pensionable compensation increases, the use of the Fiscal Year 2013 budgetary surplus, the Community Projects, Programs, and Services appropriations which are budgeted in each Council District, expenditures that were budgeted in Fiscal Year 2013 but not incurred, and expenditures related to revenues received in Fiscal Year 2013.

² Non-General Fund operating revenues may be less than operating expenditures due to the use of fund balance.

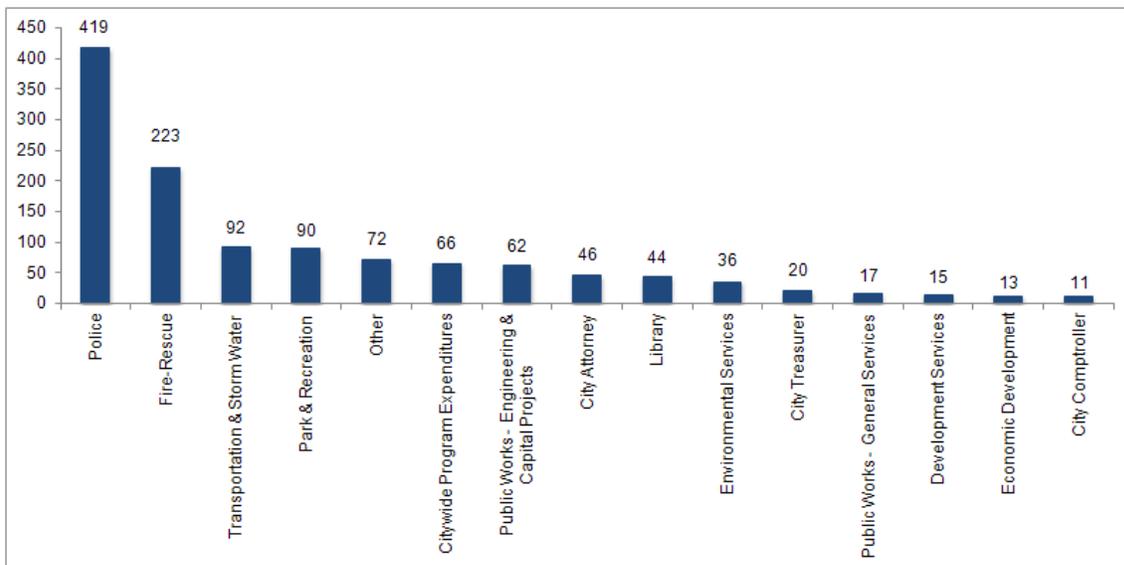
Executive Summary

General Fund

Departments within the General Fund provide core community services, such as public safety (including police and fire protection), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. The City's Fiscal Year 2014 Adopted Budget reflects General Fund expenditures totaling \$1.2 billion, representing a net increase of \$61.5 million or 5.3 percent over the Fiscal Year 2013 Adopted Budget. The Fiscal Year 2014 Adopted General Fund Budget includes 7,267.50 budgeted full-time equivalent (FTE) positions, a net increase of 115.35 FTE positions from the Fiscal Year 2013 Adopted General Fund Budget. More detail on the total net increase in the General Fund is described in subsequent sections.

Figure 2 summarizes the Fiscal Year 2014 Adopted General Fund budgeted expenses by department. Only those departments with a total General Fund expenditure budget of over \$10.0 million are displayed. All other General Fund departments are combined in the "Other" category. For a complete review of the expenditures by department in the General Fund, refer to the Financial Summary and Schedules section of this Volume.

Figure 2: Fiscal Year 2014 Adopted General Fund Expenditures by Department (in Millions)



Note: The Other category includes: Administration, City Auditor, City Clerk, City Council, Civic & Urban Initiatives, Debt Management, Department of Information Technology, Ethics Commission, Financial Management, General Fund Appropriated Reserve, Human Resources, Multimedia Services, Office of ADA Compliance & Accessibility, Office of Homeland Security, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Personnel, Public Utilities, Public Works - Contracting, Purchasing & Contracting, and Real Estate Assets.

Debt Service and Tax Funds

The Debt Service and Tax Funds includes funding to pay for note interest and costs of issuance for the annual General Fund Tax and Revenue Anticipation Notes (TRANs) cash flow borrowing. The Fiscal Year 2014 Adopted Budget for Tax Funds totals \$2.6 million, which represents an increase of approximately \$1.6 million or 153.7 percent from the Fiscal Year 2013 Adopted Budget. This increase is due to the increased interest expense in the TRANs Fund which is offset by the note proceeds. At the time of this publication, the City is not expecting to issue TRANs in Fiscal Year 2014. Funding for the issuance is included in this budget as a contingency. However, this funding may be released for other purposes if the issuance is not needed as part of the Fiscal Year 2014 Mid-Year Budget Monitoring process.



Debt service for all other City related financings, including General Fund lease revenue bonds and water and wastewater revenue bonds, are budgeted within the departments' operating budgets.

Capital Project Funds

Capital Project Funds are primarily used for the acquisition or construction of major capital facilities. This fiscal year's budget is comprised of the Capital Outlay Fund and TransNet Extension Funds. The Fiscal Year 2014 Adopted Budget for Capital Project Funds is \$13.4 million, which is an increase of \$2.0 million or 17.1 percent from the Fiscal Year 2013 Adopted Budget. This increase is primarily due to a \$1.3 million increase in the Capital Outlay Fund to support the debt service payments for the deferred capital bonds and a nearly \$700,000 increase in the TransNet Extension Funds as a result of an increase in projected TransNet revenue.

Special Revenue Funds

Special Revenue Funds account for revenues that are received for specifically identified purposes. The larger funds include Transient Occupancy Tax (TOT) and Gas Tax. The Fiscal Year 2014 Adopted Operating Budget for Special Revenue Funds is \$370.0 million, representing a net increase of \$9.0 million or 2.5 percent from the Fiscal Year 2013 Adopted Budget. The net increase is primarily due to an additional \$10.3 million transfer to the PETCO Park Fund to fund the debt service previously paid with redevelopment funds.

Enterprise Funds

Enterprise Funds account for specific services that are funded directly through user fees. These funds include Water, Sewer, Development Services, Refuse Disposal, Recycling, Golf Course, and Airports. Typically, these funds are intended to be fully self-supporting and are not subsidized by the General Fund. The Fiscal Year 2014 Adopted Operating Budget for all Enterprise Funds is \$901.3 million, representing a net decrease of \$3.0 million or 0.3 percent from the Fiscal Year 2013 Adopted Budget. This net decrease is primarily due to the removal of prior year one-time expenditures, offset by increases in supplies and contract expenditures in the Public Utilities Department based on an analysis of prior year spending trends.

Executive Summary

Internal Services Funds

The Fiscal Year 2014 Adopted Budget for Internal Service Funds totals \$103.1 million, which is an increase of \$7.5 million or 7.8 percent from the Fiscal Year 2013 Adopted Budget. The net increase of \$7.5 million is primarily due to: (1) an increase of \$3.7 million in vehicle outlay expenditures based on the Fiscal Year 2014 vehicle replacement needs in the Fleet Services Replacement Fund; (2) the increase of \$1.3 million of expenditures in the Fleet Operating Fund associated with the new citywide GPS contract for the purchase of new GPS units installed in citywide vehicles; (3) the restoration of 12.50 FTE positions and \$1.3 million in expenditures in the Fleet Operating Fund that were eliminated as part of the original fleet maintenance operations managed competition proposal but subsequently restored through the meet and confer process; and (4) the increase of \$449,445 of expenditures for the purchase of fleet vehicle tires in the Fleet Services Operating Fund.

Capital Improvements Program

The Capital Improvements Program (CIP) budget allocates available revenue to rehabilitate, restore, improve, enhance, and increase the City's capital facilities. This fiscal year's budget is comprised of various funding sources, such as sewer and water rate fees, a one half-cent local sales tax for transportation improvements (TransNet Extension), development impact fees, Mission Bay lease revenue, and other City enterprise funds. The Fiscal Year 2014 Adopted CIP Budget totals \$179.4 million. This is a decrease of \$35.5 million, or 16.5 percent, from the Fiscal Year 2013 Adopted CIP Budget of \$214.9 million, primarily due to the availability of prior year continuing appropriations of \$614.3 million for capital projects.

The CIP budget identifies funding that is uncertain to be received in Fiscal Year 2014. This amount is reflected as Anticipated in the CIP project pages. For Fiscal Year 2014, a total of \$132.6 million in anticipated funding for CIP projects is included but was not appropriated through the Fiscal Year 2014 Adopted Budget. Anticipated funding includes a variety of funding such as donations, grants, developer funding, and Facilities Benefit Assessments, as well as a third deferred capital bond issuance anticipated to be considered by City Council in the near future. It should be noted that the \$35.0 million in bond proceeds approved by City Council in Fiscal Year 2013, but received in July 2013 for CIP projects, is included in the total anticipated funding due to the timing of the receipt of the bond proceeds.

Summary of Major General Fund Budget Changes

This section shows the major contributors to the \$51.8 million or 4.5 percent increase in revenues and the \$61.5 million or 5.3 percent increase in expenditures in the General Fund in the Fiscal Year 2014 Adopted Budget. The Fiscal Year 2014 Adopted General Fund expenditures budget does not match the General Fund revenue budget due to the use of fund balance for non-pensionable compensation increases, the use of Fiscal Year 2013 budgetary surplus, the Community Projects, Programs, and Services appropriations which are budgeted in each Council District, expenditures that were budgeted in Fiscal Year 2013 but not incurred, and expenditures related to revenues received in Fiscal Year 2013.

General Fund Revenues

The General Fund's four largest revenue sources - property tax, sales tax, Transient Occupancy Tax (TOT), and franchise fees - account for approximately \$812.4 million or 67.5 percent of the total General Fund revenues. In total, these four major revenues have increased \$35.7 million in the Fiscal Year 2014 Adopted Budget from the Fiscal Year 2013 Adopted Budget, while all other General Fund revenues have increased \$16.1 million.

Executive Summary

The Fiscal Year 2014 major revenue projections are based on Fiscal Year 2013 year-end projections and economic data through May 2013, the most recent information available at the time the adopted budget was prepared. Similar to Fiscal Year 2013 and as a result of the slowly improving local economy, preparation of the Fiscal Year 2014 Adopted Budget incorporates an improved economic outlook when compared to previous years, as is evidenced by the increases in property tax, sales tax and TOT. Despite the projected increases in the General Fund major revenues, there is some uncertainty related to the impacts of sequestration and the across-the-board federal spending cuts that might affect San Diego's economy. The impacts to the region's economy might be seen in a few economic sectors such as consumer spending and job growth but at the time of the publication of the adopted budget the direct impacts to the City are uncertain. The City will continue to monitor the impacts of sequestration and its impacts to the City's General Fund budget.

For Fiscal Year 2014, property tax is budgeted at \$408.0 million, an increase of \$20.9 million or 5.4 percent from the Fiscal Year 2013 Adopted Budget. The Fiscal Year 2014 Adopted Budget for property tax revenue is based upon the assumption that the improvement local real estate market experienced in calendar year 2012 will continue. Based on this improvement in the local real estate market, the Fiscal Year 2014 adopted property tax budget assumes that the City will experience 2.2 percent growth in the assessed valuation. This projected increase in property tax is accompanied by forecasted increases in sales and transient occupancy taxes while being partially offset by a projected decrease in franchise fees. Sales tax is budgeted at \$248.1 million, which represents an increase of \$11.9 million or 5.0 percent from the Fiscal Year 2013 Adopted Budget. This projected growth is due to continued increases in sales tax receipts experienced throughout Fiscal Year 2013 and these increases are anticipated to continue into Fiscal Year 2014. Transient Occupancy Tax (TOT) is budgeted at \$87.9 million, an increase of \$6.1 million or 7.5 percent from the Fiscal Year 2013 Adopted Budget due to increases in local tourism and business travel. Franchise Fees are budgeted at \$68.4 million, a decrease of \$3.2 million or 4.5 percent from the Fiscal Year 2013 Adopted Budget primarily due to projected decreases in San Diego Gas & Electric (SDG&E) franchise fee payments to the City as a result of reduced natural gas prices.

In addition to the projected increases in the General Fund major revenues, the Fiscal Year 2014 Adopted Budget for all other General Fund revenues has increased \$16.1 million from the Fiscal Year 2013 Adopted Budget. As reflected below in **Table 3: General Fund Revenue Adjustment Over Fiscal Year 2013 Adopted Budget**, the increases in the General Fund's four largest revenue sources are partially offset by decreases within the fines, forfeitures and penalties, licenses and permits, and interest earnings categories. In the Fiscal Year 2014 Adopted Budget, fines, forfeitures, and penalties are budgeted at \$29.3 million, a decrease of \$2.1 million or 6.5 percent from the Fiscal Year 2013 Adopted Budget. The decrease in fines, forfeitures, and penalties is primarily due to the elimination of the red light photo enforcement program during Fiscal Year 2013. Licenses and permits are budgeted at \$31.8 million, a decrease of \$0.1 million or 0.2 percent from the Fiscal Year 2013 Adopted Budget. This decrease is primarily due to a reduction in fire false alarm penalties and police alarm permit fees. Interest earnings are budgeted at \$0.9 million, a decrease of \$0.5 million or 36.5 percent from the Fiscal Year 2013 Adopted Budget. This decrease in interest earnings is based on the assumption that interest rates will remain near all time lows throughout Fiscal Year 2014. General Fund revenues will continue to be monitored throughout Fiscal Year 2014 and, if necessary, the budget will be modified.

Table 3 displays the major changes in General Fund revenues from the Fiscal Year 2013 Adopted Budget to the Fiscal Year 2014 Adopted Budget.

Executive Summary

Table 3: General Fund Revenue Adjustment Over Fiscal Year 2013 Adopted Budget

Major Revenue Categories	(in millions)
Property Tax	\$ 20.9
Sales Tax	11.9
Transient Occupancy Tax	6.1
Property Transfer Tax	0.7
Franchise Fees	(3.2)
Fines, Forfeitures, & Penalties	(2.1)
Licenses & Permits	(0.1)
Interest Earnings	(0.5)
Other Revenue Adjustments	18.1
TOTAL REVENUE Adjustments¹	\$ 51.8

¹ Refer to General Fund Revenue section of this document for more detailed information regarding General Fund revenue adjustments.

General Fund Expenditures

The net increase in the Fiscal Year 2014 Adopted General Fund Expenditures Budget is primarily due to the following: an increase of \$33.0 million in the ARC payment to the City's retirement system; \$9.8 million in non-pensionable compensation increases; \$4.1 million for the use of SAFE funds; \$4.1 million for pass-through payments to the Redevelopment and Housing Successor Agencies; \$3.9 million increase in non-discretionary expenditures; \$3.2 million in deferred capital cash funding; an increase of \$2.6 million in the General Fund transfer to the Mission Bay and Regional Park Improvements Funds; a \$1.7 million increase in the Workers' Compensation pay-go reserve contribution; \$2.4 million increase in expenditures related to the new Central Library; \$2.3 million for various condition/needs assessments of city infrastructure; \$2.2 million in increased funding for the storm water permit and total maximum daily load compliance; an increase of \$2.1 million for computer replacement due to the Windows 7 upgrade; \$2.0 million in expenditures for a Police retention program which is budgeted in the General Fund Appropriated Reserve; \$2.0 million increase in debt service to fund \$35.0 million in CIP projects; \$1.5 million in police equipment; \$1.4 million for the supplemental cost of living adjustment (COLA); \$1.3 million for full-year funding of the Emergency Winter Shelter; \$1.2 million in expenditures for police sworn positions as part of the five-year staffing plan; \$1.0 million in increased fuel expenditures for Fire-Rescue; \$1.0 million to support the Civic and Urban Initiatives Program; \$0.9 million for new Park and Recreation facilities scheduled to open in Fiscal Year 2014; and \$0.8 million in funding to continue community plan updates and special projects. Partially offsetting these increases are: the removal of \$8.3 million in one-time deferred capital cash funding in Fiscal Year 2013; a \$6.6 million reduction in General Fund contribution to the Public Liability Fund; a \$4.9 million reduction in Information Technology expenditures; and the removal of \$3.9 million in one-time General Fund Appropriated Reserve expenditures in Fiscal Year 2013.

Table 4 displays the major changes to General Fund expenditures from the Fiscal Year 2013 Adopted Budget to the Fiscal Year 2014 Adopted Budget.

Table 4: General Fund Expenditure Adjustment Over Fiscal Year 2013 Adopted Budget

Major Expenditure Adjustments	(in millions)
ARC Payment to the City's Retirement System	\$ 33.0
Non-Pensionable Compensation Increases	9.8
SAFE Program Reserve Funds	4.1

Executive Summary

Table 4: General Fund Expenditure Adjustment Over Fiscal Year 2013 Adopted Budget (Cont'd)

Major Expenditure Adjustments	(in millions)
Civic San Diego Pass-through Payment	4.1
Non-Discretionary Adjustments	3.9
Deferred Capital Cash Funding	3.2
Mission Bay & Regional Park Improvement Funds Transfer	2.6
New Central Library	2.4
Condition/Needs Assessments of City Infrastructure	2.3
Storm Water Permit Compliance	2.2
PC Replacement	2.1
CIP Bond Debt Service	2.0
Police Retention Program	2.0
Workers' Compensation Contribution	1.7
Other Expenditure Adjustments	1.6
Police Equipment Replacement	1.5
Supplemental Cost of Living Adjustment (COLA)	1.4
Emergency Winter Shelter	1.3
Police Sworn Positions (Over Four Academies)	1.2
Fire-Rescue Fuel Expenses	1.0
Civic and Urban Initiatives Program Support	1.0
New Park & Recreation Facilities	0.9
Community Plan Updates and Special Projects	0.8
Police Overtime Funded by AB 109 Funds	0.7
Veterans' Shelter	0.6
Catch Basin Inspection and Cleaning	0.6
Palm/Shade Tree Trimming	0.6
Lifeguard Cliff Rescue Vehicle	0.5
Fire Vacancy Savings Adjustment	0.5
Human Resources Support	0.5
Lifeguard Hourly Support	0.4
Lifeguard Positions	0.4
Engineering Positions for Storm Water Compliance	0.4
Balboa Park Centennial Celebration 2015	0.4
Police Civilian Positions	0.4
Support for Fire Dispatch Contract	0.3
Facilities Division Vacancy Adjustment	0.3
Balboa Park Traffic Management Plan	0.3
San Dieguito Regional Park Joint Powers Authority	0.3
Police Property Room Relocation	0.3
Purchasing & Contracting Support	0.3
Advanced Lifeguard Academy	0.2
Library Public Use Computers	0.2
MTS Bus Passes for Students	0.2
Traffic Signal Communications Infrastructure Master Plan & Pedestrian Safety Study	0.2
One-Time Deferred Capital O&M Funding Removal	(8.3)
Public Liability Contribution	(6.6)
Information Technology Expenditures	(4.9)
General Fund Appropriated Reserve Removal	(3.9)
Storm Water CIP Contribution Reduction	(2.9)

Executive Summary

Table 4: General Fund Expenditure Adjustment Over Fiscal Year 2013 Adopted Budget (Cont'd)

Major Expenditure Adjustments	(in millions)
Rent Savings	(1.6)
Transfer to Police Decentralization Fund	(1.4)
Property Tax Administration fees	(1.3)
Red Light Photo Enforcement	(0.7)
Streets and Sidewalk Maintenance Managed Competition Savings ¹	(0.6)
Risk Management Administration Contribution	(0.5)
Office of the City Attorney Reduction	(0.5)
Total Expenditure Adjustments	\$ 61.5

¹ Subject to the City's obligations under Meyers-Milias-Brown Act (MMBA) and City Council Policy 300-06.

Table 5 represents the expenditure change in the General Fund from the Fiscal Year 2012 Actual to the Fiscal Year 2014 Adopted Budget.

Table 5: General Fund Expenditure Summary Fiscal Years 2012 - 2014

	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Total General Fund Budget	1,128,388,274	1,163,942,747	1,225,491,199
Percent Change from Previous Year	2.9%	3.2%	5.3%

Table 6 identifies the allocation of General Fund dollars to the Police and Fire-Rescue Departments compared to the other General Fund departments. In Fiscal Year 2014, the General Fund Adopted Budget increased by approximately \$61.5 million or 5.3 percent from Fiscal Year 2013, with the Police and Fire-Rescue Departments receiving approximately 52.3 percent of the total General Fund expenditures and other General Fund departments receiving 47.7 percent of the total General Fund expenditures.

Table 6: General Fund Expenditure Summary Fiscal Years 2012 - 2014 by Category

	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Police and Fire-Rescue Budgets	\$ 591,674,302	\$ 608,091,758	\$ 641,222,218
Percent of Total General Fund Budget	52.4%	52.2%	52.3%
Other General Fund Department Budgets	\$ 536,713,972	\$ 555,850,989	\$ 584,268,981
Percent of Total General Fund Budget	47.6%	47.8%	47.7%

Total City Personnel

The Fiscal Year 2014 Adopted Budget includes a total of 10,226.87 FTE positions with 7,267.50 or 71.1 percent of these positions budgeted within the General Fund. **Table 7** presents the change in positions from Fiscal Year 2013 to Fiscal Year 2014.

Table 7: Total City FTE Position Changes Fiscal Year 2013 - 2014

Fund Type	FY 2013 Adopted Budget	Additions	Reductions	Reorganizations	FY 2014 Adopted Budget	FY 2013 - FY 2014 Change	Percent Change
General Fund	7,152.15	141.74	(29.64)	3.25	7,267.50	115.35	1.6%

Executive Summary

Table 7: Total City FTE Position Changes Fiscal Year 2013 - 2014 (Cont'd)

Fund Type	FY 2013 Adopted Budget	Additions	Reductions	Reorganizations	FY 2014 Adopted Budget	FY 2013 - FY 2014 Change	Percent Change
Special Revenue Funds ¹	232.64	5.26	(4.54)	-	233.36	0.72	0.3%
Enterprise Funds	2,375.99	37.23	(43.88)	(2.65)	2,366.69	(9.30)	(0.4)%
Internal Service Funds	296.64	27.85	(28.57)	(0.60)	295.32	(1.32)	(0.4)%
Other Funds	62.00	2.00	-	-	64.00	2.00	3.2%
TOTAL	10,119.42	214.08	(106.63)	(0.00)	10,226.87	107.45	1.1%

¹ Total number of budgeted positions includes positions from Maintenance Assessment Districts (MADs).

The Fiscal Year 2014 Adopted Budget represents a net increase in the City's budget of 107.45 FTE positions from the Fiscal Year 2013 Adopted Budget. The net increase is a result of the addition of 214.08 FTE positions combined with the elimination of 106.63 FTE filled and vacant positions. The eliminated positions are positions that are no longer funded in the City's budget and represent a real reduction in labor costs. The net increase is primarily due to the addition of Transportation and Storm Water Department positions to perform required catch basin and cleaning services, addition of Police sworn positions over four academies as part of the five-year staffing plan, the addition of hourly Lifeguard support positions, staffing needed to maintain new Park & Recreation facilities, additional positions to manage and maintain the new Central Library, added positions to address deferred capital maintenance, additional positions to support the Civic and Urban Initiatives Program, the addition of Fire dispatch positions associated with new dispatch contract with National City, additional staffing to support the Balboa Park Centennial Celebration, and the addition of positions for storm water permit compliance. The reductions are primarily related to position reductions resulting from the City's successful bids from the Landfill Operations and Street and Sidewalk Maintenance Managed Competitions.¹

As shown in **Table 7**, of the 115.35 net FTE position change to the General Fund, a net 2.65 FTE positions were transferred from the Enterprise Funds and a net 0.60 FTE position was transferred from the Internal Service Funds, 141.74 FTE positions are new, and 29.64 FTE positions have been reduced. The 0.72 FTE position net change to the Special Revenue Funds is the result of 5.26 new FTE positions and 4.54 FTE positions being reduced. Of the 9.30 net FTE change in positions in the Enterprise Funds, a net 2.65 FTE positions were transferred to the General Fund, 37.23 FTE positions were added, and 43.88 FTE positions were reduced. In the Internal Service Funds, a net 0.60 FTE positions were transferred to the General Fund, 27.85 FTE positions have been added, and 28.57 FTE positions have been reduced. The 2.00 FTE position change to the Other Funds is the result of 2.00 new FTE positions in the City Employee's Retirement System Fund.

Table 8 further illustrates the budgeted FTE positions, salaries and wages, fringe, and total personnel expenditures by fund type. A total of \$684.3 million has been budgeted for salaries and wages, and \$490.2 million budgeted for fringe expenditures resulting in a total budget of \$1.17 billion in personnel expenditures citywide.

¹ Subject to the City's obligations under the Meyers-Milias-Brown Act (MMBA) and City Council Policy 300-06.

Executive Summary

Table 8: Fiscal Year 2014 Adopted Personnel Expenditures Budget

Fund Type	Budgeted FTE Positions	Budgeted Salaries and Wages	Budgeted Benefits	Budgeted Personnel Expenses
General Fund	7,267.50	\$ 515,853,033	\$ 370,532,713	\$ 886,385,746
Special Revenue Funds	233.36	17,333,824	11,796,135	29,129,959
Enterprise Funds	2,366.69	130,317,901	92,196,359	222,514,260
Internal Service Funds	295.32	16,124,192	12,268,630	28,392,822
Other Funds	64.00	4,624,298	3,421,115	8,045,413
Total	10,226.87	\$ 684,253,248	\$ 490,214,952	\$ 1,174,468,200

Table 9 shows the change in the number of budgeted positions in the General Fund over the last three fiscal years. In Fiscal Year 2014, General Fund positions increased by a net 115.35 FTE positions or approximately 1.6 percent from the Fiscal Year 2013 Adopted Budget. This net increase in positions is discussed on the previous page.

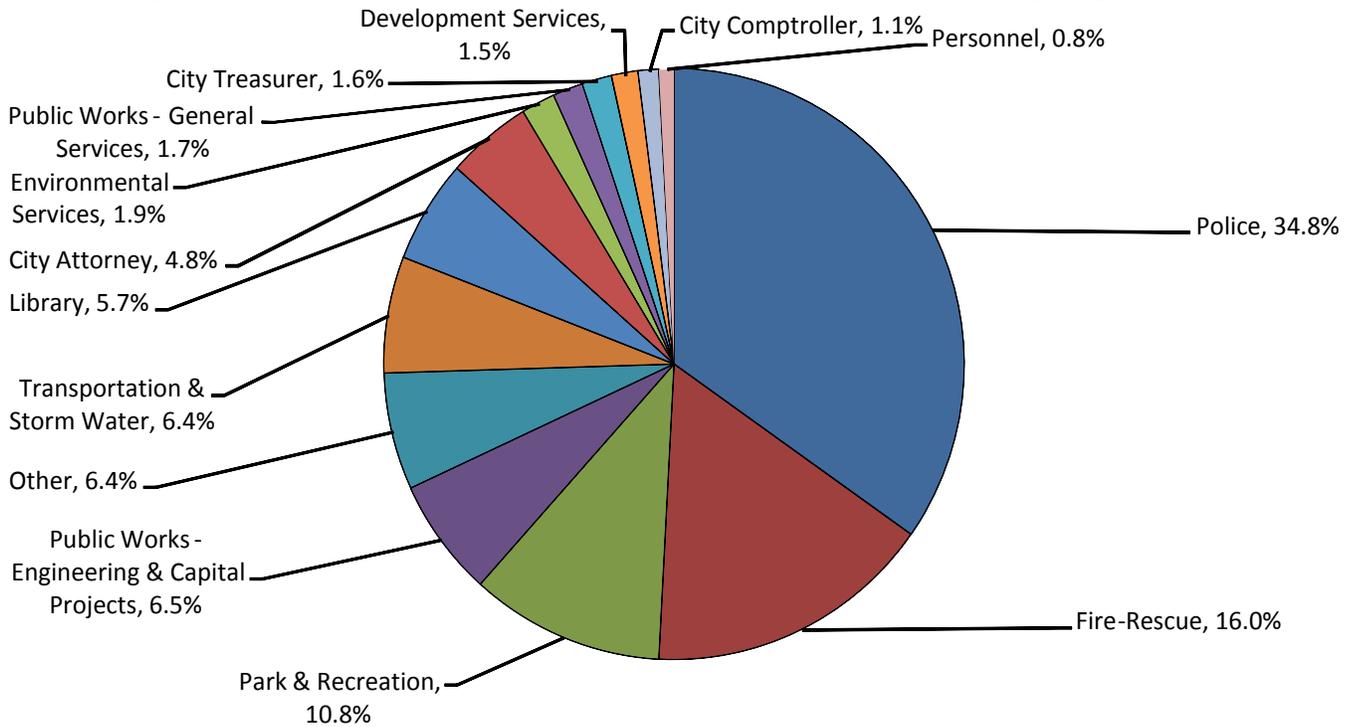
Table 9: General Fund FTE Position Summary Fiscal Years 2012 - 2014

	FY 2012 Adopted Budget	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Total General Fund Budgeted FTE Positions	7,036.61	7,152.15	7,267.50
Percent Change from Previous Year	(0.4)%	1.6%	1.6%

Figure 3 summarizes the Fiscal Year 2014 Adopted General Fund FTE positions by department. Only those departments with over 50 General Fund budgeted FTE positions are displayed. All other General Fund departments are combined under the "Other" category. For a detailed look at the budgeted FTE positions in the General Fund refer to the Financial Summary and Schedules section of this Volume.

Executive Summary

Figure 3: Fiscal Year 2014 Adopted General Fund FTE Positions by Department



Note: The Other category includes: Administration, City Auditor, City Clerk, City Council, Civic & Urban Initiatives, Debt Management, Office of ADA Compliance & Accessibility, Economic Development, Ethics Commission, Financial Management, Human Resources, Multimedia Services, Office of Homeland Security, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Public Works - Contracting, Purchasing & Contracting, and Real Estate Assets.

Table 10 represents the allocation of FTE positions per employee labor group within each fund type. The largest employee labor group, Municipal Employees Association (MEA), represents 37.7 percent of General Fund positions and 43.4 percent of all City positions.

Table 10: Fiscal Year 2014 Adopted FTE Positions by Labor Group

Labor Group	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Labor Group Total
MEA	2,741.73	77.00	1,451.08	133.03	39.00	4,441.84
IAFF LOCAL 145	886.00	25.00	-	-	-	911.00
AFSCME LOCAL 127	865.15	60.76	787.89	138.00	-	1,851.80
POA	1,972.02	-	-	-	-	1,972.02
Teamsters Local 911	154.52	-	-	-	-	154.52
DCAA	136.55	-	-	-	-	136.55
Classified / Unrepresented	140.84	31.35	68.31	19.09	6.00	265.59
Unclassified / Unrepresented	359.69	39.25	59.41	5.20	19.00	482.55
Elected Officials	11.00	-	-	-	-	11.00
Fund Total	7,267.50	233.36	2,366.69	295.32	64.00	10,226.87

Executive Summary

Table 11 displays the percentage of positions in the Police and Fire-Rescue Departments compared to the remaining General Fund departments. The Fiscal Year 2014 Adopted Budgets for the Police and Fire-Rescue Departments include 3,694.31 FTE positions or approximately 50.8 percent of total General Fund FTE positions. The budgeted positions in the Police Department increased from 2,515.35 FTE positions in Fiscal Year 2013 to 2,528.79 FTE positions in the Fiscal Year 2014 Adopted Budget primarily due to the addition of Police sworn positions over four academies as part of the five-year staffing plan and police civilian positions to support Police Department operations. In the Fire-Rescue Department, the number of FTE positions increased from 1,146.40 FTE positions to 1,165.52 FTE positions primarily due the addition of hourly seasonal and permanent lifeguard positions and positions needed to handle increased call volume and radio traffic related to the newly acquired dispatch contract for National City.

Table 11: General Fund FTE Position Summary Fiscal Years 2012 - 2014 by Category

	FY 2012 Adopted Budget	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Police and Fire-Rescue Budgets	3,663.74	3,661.75	3,694.31
Percent of Total General Fund Budget	52.1%	51.2%	50.8%
Other General Fund Department Budgets	3,372.87	3,490.40	3,573.19
Percent of Total General Fund Budget	47.9%	48.8%	49.2%

Total Budgeted Fringe Allocations

Total budgeted fringe allocations represent personnel costs that are non-wage related. A significant portion of the total budgeted fringe allocations are considered fixed fringe costs. Fixed fringe costs are expenditures that meet specific obligations established through agreements with the labor unions, City ordinances, or the City's Reserve Policy, regardless of current FTE count or salary amounts. Fixed fringe costs include the San Diego City Employees' Retirement System's (SDCERS) Annual Required Contribution (ARC), and contributions for Workers' Compensation, Long-Term Disability (LTD), Other Post-Employment Benefits (OPEB), Unemployment Insurance, and Risk Management Administration (RMA). These expenditures account for \$377.3 million or 77.0 percent of budgeted fringe in Fiscal Year 2014. The remaining budgeted fringe allocations are variable to payroll activity such as reductions or additions in staff and salary increases or decreases.

Table 12 displays the citywide fringe allocation which totals \$490.2 million for Fiscal Year 2014 of which \$370.5 million or 75.6 percent is budgeted in the General Fund.

Table 12: Fiscal Year 2014 Adopted Budgeted Fringe by Fund Type

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Fringe Totals
Retirement ARC	\$ 212,701,113	\$ 6,553,921	\$ 47,881,616	\$ 6,293,091	\$ 1,970,926	\$ 275,400,667
Supplemental Pension Savings Plan	11,570,201	656,988	6,449,178	762,521	229,586	19,668,474
Retirement DROP	1,734,496	43,573	416,653	52,227	4,546	2,251,495
Employee Offset Savings	9,494,909	295,538	1,039,856	123,432	102,492	11,056,227

Executive Summary

Table 12: Fiscal Year 2014 Adopted Budgeted Fringe by Fund Type (Cont'd)

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Fringe Totals
Workers' Compensation	24,775,840	510,660	4,447,296	604,844	98,066	30,436,706
Flexible Benefits	53,133,625	1,755,698	14,222,501	2,001,797	482,878	71,596,499
Risk Management Administration	6,241,310	211,894	1,986,557	275,663	55,873	8,771,297
Long-Term Disability	2,374,145	85,790	643,909	82,003	24,753	3,210,600
Unemployment Insurance	1,260,631	45,546	342,027	43,479	13,145	1,704,828
Medicare	5,847,677	212,395	1,588,278	203,438	65,657	7,917,445
Other Post-Employment Benefits	41,125,534	1,396,424	13,092,532	1,816,755	368,219	57,799,464
Retirement 401 Plan	215,519	21,959	68,258	7,504	3,979	317,219
Retiree Medical Trust	57,713	5,749	17,698	1,876	995	84,031
Fund Type Totals	\$ 370,532,713	\$ 11,796,135	\$ 92,196,359	\$ 12,268,630	\$ 3,421,115	\$ 490,214,952

City Retirement Contributions

The City's payment for retirement benefits in Fiscal Year 2014 is budgeted at \$278.9 million and is described below:

- The SDCERS ARC for Fiscal Year 2014 is \$275.4 million, representing an increase of \$44.3 million from the Fiscal Year 2013 Adopted Budget. Due to the passage of Proposition B, effective July 20, 2012, SDCERS is a closed system, except for the Police plan, which remains open. For the non-Police portion, the existing Unfunded Actuarial Accrued Liability (UAAL) layers have been collapsed into a single amount that will be amortized with level dollar amounts rather than as a level percent of pay over 15 years, in compliance with current GASB standards. The portion of the UAAL associated with the open Police plan will continue to be amortized with the existing layers as a level percentage of pay. As a result of the effects of the Proposition B plan closure and the level dollar amortization, the ARC increased by \$27.0 million. Other factors that contributed to the increase in the ARC are investment experience less than expected of \$8.3 million, liability experience loss of \$4.7 million, and other changes totaling \$4.3 million. Approximately \$212.7 million or 77.2 percent of the ARC is budgeted in the General Fund.
- The Retirement Offset Contribution (ROC) which represented the amount of City employees' retirement contributions that the City pays as an offset for the employees was eliminated in Fiscal Year 2014 for MEA and Teamsters Local 911 employees as a result of the five-year labor agreements. The ROC reduction to these labor groups was offset by an increase in non-pensionable compensation. Therefore, this reduction does not represent an additional expenditure savings. With this reduction, the ROC has now been eliminated for all labor groups.
- In addition, \$1.7 million is budgeted in the Citywide Program Expenditures Department for the Preservation of Benefits Plan contribution to SDCERS to cover benefit payments in excess of Internal Revenue Service (IRS) limits.

Executive Summary

- Finally, \$1.8 million has been budgeted citywide (\$1.4 million in the General Fund) to support the pay-go costs for the continued funding of the supplemental cost of living adjustment (COLA) benefit. The supplemental COLA benefit was added to the City's defined benefit pension plan by San Diego Ordinance O-18608, adopted on January 11, 1999, in order to increase the monthly retirement allotment for retirees who retired before July 1, 1982 with at least ten years of service credit, whose benefits had fallen below 75 percent of their original purchasing power. A reserve was established in Fiscal Year 1999 with \$35.0 million in surplus earnings from the previous fiscal year to fund this benefit. However, SDCERS has informed the City that the reserve will be depleted in October 2013. In order to continue this benefit once the funds are depleted, Ordinance O-20282 was adopted on July 23, 2013 in order for the City to fund the supplemental COLA benefit on an annual pay-as-you-go basis.

The Retiree Health or Other Post Employment Benefits (OPEB) UAAL as of June 30, 2012 is approximately \$449.1 million and the ARC was determined to be \$35.3 million. This valuation assumes a 7.06 percent discount rate.

In Fiscal Year 2012, the City entered into a 15-year memorandum of understanding with each of its labor organizations and provided the same terms to unrepresented employees, regarding reforms to the retiree healthcare benefit for health-eligible employees. The agreements, which



cannot be changed until Fiscal Year 2015 at the earliest, set the City's OPEB contribution at \$57.8 million for Fiscal Years 2013 through 2015, with annual increases of up to 2.5 percent after 2015. The City has budgeted \$57.8 million in Fiscal Year 2014 for retiree health care benefits. From the \$57.8 million, the retiree health defined contribution and pay-as-you-go payments are paid out first, with any remaining balance going to the CalPERS Employer Retiree Benefit Trust (CERBT) to pre-fund expenses related to post-employment healthcare benefits.

Under the agreements, health-eligible retirees may elect to receive certain retiree health benefits. City employees retiring after March 31, 2012, who were eligible for the prior Retiree Health Benefit, were given a choice between a reduced defined benefit and a defined contribution-style post-employment health plan. Based upon the employee benefit election results, when compared to the 2011 OPEB Valuation, the UAAL dropped from \$1.13 billion to \$449.1 million and the ARC dropped from \$94.4 million to \$35.3 million for the fiscal year valuation ending June 30, 2012.

Employee Offset Savings (EOS)

The Fiscal Year 2014 Adopted Budget includes Employee Offset Savings of \$11.1 million, which is budgeted as an expense to all City departments and revenue to the respective funds. Of this amount, \$10.1 million will be transferred to the General Fund to backfill the Tobacco Settlement Revenues securitized in Fiscal Year 2006.

Retirement DROP

In accordance with the Deferred Retirement Option Program (DROP) adopted in Fiscal Year 1997, the City is required to match 3.05 percent of the DROP participants' salary. The Fiscal Year 2014 Adopted Budget for Retirement DROP is \$2.3 million.

Workers' Compensation

State Workers' Compensation laws ensure that employees who suffer work-related accidents or illnesses are provided with medical treatment and monetary awards. State Workers' Compensation statutes establish this framework of laws for the City of San Diego. The Workers' Compensation contribution in the Fiscal Year 2014 Adopted Budget is \$30.4 million. The increase of approximately \$2.5 million over the Fiscal Year 2013 Adopted Budget is due to additional pay-go contributions attributable to steadily increasing claim costs during the past two years, as well as new State Workers' Compensation legislation effective on January 1, 2013 and January 1, 2014.

Long-Term Disability

The Long-Term Disability (LTD) contribution in the Fiscal Year 2014 Adopted Budget is \$3.2 million. This contribution includes funding of \$1.9 million toward the Long-Term Disability Fund Reserve to meet the targeted level in Fiscal Year 2014 as stated in the City's Reserve Policy. While this target is anticipated to be met in Fiscal Year 2014, revisions to the Policy are currently underway to reflect a new target based on the current value of the outstanding liability.

Flexible Benefits

An Internal Revenue Service (IRS) qualified cafeteria-style benefits program is offered to all eligible employees. All employees in one-half, three-quarter, or full-time status are eligible. The Fiscal Year 2014 Adopted Budget for Flexible Benefits is \$71.6 million. The increase of approximately \$16.7 million over the Fiscal Year 2013 Adopted Budget is primarily due to the Fiscal Year 2014 budgetary impact from the five-year labor agreements.

Supplemental Pension Savings Plan (SPSP) and New Retirement Plans

In January 1982 the City established the Supplemental Pension Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to their savings for retirement income, which is in addition to SDCERS' benefits. Employees hired before July 1, 2009 must pay a mandatory 3 percent. In addition, employees hired on or before July 1, 1986 can voluntarily contribute up to an additional 4.5 percent, and if hired after July 1, 1986 an additional 3.05 percent. This amount is deducted from employees' paychecks and placed into an SPSP account for the employee. The City also matches these contributions. The Fiscal Year 2014 Adopted Budget for SPSP is \$19.7 million. This reflects an increase of \$0.6 million over the Fiscal Year 2013 Adopted Budget.

General members hired on or after July 1, 2009 but before July 20, 2012 receive a hybrid retirement plan which includes a reduced defined benefit retirement plan as well as a defined contribution savings plan with a mandatory employee contribution of 1.0 percent of payroll and a retiree medical trust with a mandatory employee contribution of 0.25 percent of payroll. These amounts are deducted from employees' paychecks and placed into the employees' accounts. The City matches these contributions. The Fiscal Year 2014 Adopted Budget for the City's contribution match is \$317,219 and is based on a count of 559 general members as of October 2012.

Executive Summary

On June 5, 2012, City of San Diego voters approved Proposition B, a pension reform initiative amending the San Diego City Charter. As a result, all employees hired on or after July 20, 2012, other than sworn police officers, are no longer eligible to participate in the City's defined benefit plan and are only eligible to participate in a defined contribution plan. New hires with offers of employment made on or after July 20, 2012, with no prior City service, are placed in the SPSP-H Plan which is being used as an Interim Defined Contribution Retirement Plan for benefited employees. Eligible new hires who are non-safety employees will be required to contribute 9.2 percent of their compensation to the plan, which will be matched by a 9.2 percent employer contribution. For safety employees, the mandatory employee and matching employer contributions will be 11 percent of compensation. The Fiscal Year 2014 Adopted Budget for the SPSP-H Plan is \$196,696.



Risk Management Administration

The Risk Management Administration (RMA) rate is established to support the appropriated expenditures that fund all of the programs and services provided by the Risk Management Department, which is an Internal Service Fund. These services include the administration of Workers' Compensation, Public Liability and Loss Recovery, Safety and Environmental Health Services, Employee Benefits, Savings Plans, Long-Term Disability, and Employee Assistance programs. The Fiscal Year 2014 Adopted Budget for Risk Management Administration is \$8.8 million.

Medicare

Medicare is a federal tax established by the Federal Insurance Contributions Act (FICA) that all employees and employers are required to pay. The application of this rate applies to all City employees and is based on earned income, including any earned income related to overtime and other employee special pays. The Fiscal Year 2014 Adopted Budget for Medicare is \$7.9 million.

Unemployment Insurance

Unemployment Insurance provides temporary unemployment benefits to eligible workers who are unemployed and meet State law eligibility requirements to receive the benefit. The Fiscal Year 2014 Adopted Budget for Unemployment Insurance is \$1.7 million.

Funding of Annual Leave

The Fiscal Year 2014 Adopted Budget includes \$6.0 million citywide and is based on anticipated retirements from the Deferred Retirement Option Plan (DROP) within the fiscal year and the projected value of the accrued annual leave balance.

Vacancy Savings

As part of the development of the Fiscal Year 2014 Adopted Budget, the City is estimating an amount of personnel savings or vacancy savings by department that is attributable to: vacancies, attrition, extended leaves of absence, savings related to under-filled positions, and newly hired employees that may start at a lower salary than the salary of the vacated position. The development of estimated vacancy savings in the budget incorporated input from departments regarding current and anticipated staffing levels as well as information on vacant reimbursable



positions. Savings from vacant reimbursable positions have been excluded from the estimated vacancy savings as the City does not realize savings due to offsetting revenue for these unfilled positions. These estimates of vacancy savings will require that departments appropriately manage their Fiscal Year 2014 personnel expenditures to their available allocated appropriations. The Fiscal Year 2014 vacancy savings is \$31.5 million, representing a decrease of \$1.2 million or 3.6 percent from the Fiscal Year 2013 vacancy savings.

Table 13 displays the changes in budgeted vacancy savings from Fiscal Year 2012 to Fiscal Year 2014.

Table 13: Budgeted Vacancy Savings Fiscal Years 2012 - 2014

Department/Fund	FY 2012 Adopted Budget	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Administration	\$ 59,363	\$ 59,363	\$ 59,363
City Attorney	742,777	737,240	752,959
City Clerk	43,618	54,059	37,835
City Comptroller	185,494	162,177	159,245
City Treasurer	174,844	172,412	172,119
Council Administration	42,791	-	-
Council District 2	-	-	121,472
Council District 3	-	-	121,472
Council District 5	-	60,736	-
Council District 7	60,736	-	60,736
Debt Management	29,931	54,059	54,059
Development Services	105,373	187,481	186,649
Economic Development	107,932	66,768	80,454
Environmental Services	142,584	221,162	236,915
Ethics Commission	130,000	-	-

Executive Summary

Table 13: Budgeted Vacancy Savings Fiscal Years 2012 - 2014 (Cont'd)

Department/Fund (Cont'd)	FY 2012 Adopted Budget	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Financial Management	73,445	65,291	65,291
Fire-Rescue	3,352,885	4,864,820	4,362,120
Library	197,059	645,753	536,587
Multimedia Services	-	58,157	-
Office of Homeland Security	-	66,768	42,578
Office of the Assistant COO	-	-	54,059
Park & Recreation	762,859	931,673	954,762
Personnel	31,491	59,114	59,114
Police	8,803,882	8,810,215	8,718,131
Public Works - Engineering & Capital Projects	1,094,124	1,011,444	1,057,413
Public Works - General Services	597,544	514,800	189,738
Public Works- Contracting	-	-	57,866
Purchasing & Contracting	120,681	49,109	49,109
Real Estate Assets	59,363	54,059	54,059
Transportation & Storm Water	674,480	815,820	733,615
Total General Fund	\$ 17,593,256	\$ 19,722,480	\$ 18,977,720
Airports Fund	54,059	59,363	38,376
Central Stores Fund	36,067	116,688	34,611
City Employee's Retirement System Fund	345,052	343,897	271,523
Development Services Fund	7,297,648	7,546,230	7,581,521
Energy Conservation Program Fund	-	59,363	4,728
ERP Fund	65,416	65,416	-
Facilities Financing Fund	59,363	42,578	42,578
Fire/Emergency Medical Services Transport Program Fund	52,520	-	-
Fleet Services Operating Fund	349,105	44,366	-
Golf Course Fund	136,272	123,843	134,242
Information Technology Fund	34,611	109,855	90,126
Local Enforcement Agency Fund	60,674	60,674	60,674
Maintenance Assessment District (MAD) Management Fund	54,059	42,578	-
Publishing Services Fund	28,870	-	-
QUALCOMM Stadium Operations Fund	74,297	62,005	47,091
Recycling Fund	186,868	157,874	182,650
Redevelopment Fund	86,788	-	-
Refuse Disposal Fund	311,543	294,666	249,825

Executive Summary

Table 13: Budgeted Vacancy Savings Fiscal Years 2012 - 2014 (Cont'd)

Department/Fund (Cont'd)	FY 2012 Adopted Budget	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Risk Management Administration Fund	132,185	68,453	96,491
Sewer Funds	1,917,881	2,022,723	1,946,741
Water Utility Operating Fund	1,659,710	1,665,969	1,651,702
Wireless Communications Technology Fund	119,205	66,685	94,162
Total Non- General Fund	\$ 13,062,193	\$ 12,953,225	\$ 12,527,041
Total	\$ 30,655,449	\$ 32,675,705	\$ 31,504,761

Labor Contract Negotiations

From January 2013 through June 2013, the City engaged in contract negotiations with all six recognized employee organizations over wages, hours, and terms and conditions of employment. On June 10, 2013, the City Council approved the tentative agreements with the International Association of Fire Fighters Local 145 (IAFF Local 145), the San Diego Municipal Employees Association (MEA), the Deputy City Attorneys Association (DCAA), the San Diego Police Officers Association (POA), the American Federation of State, County, and Municipal Employees Local 127 (AFSCME Local 127) and the California Teamsters (Teamsters Local 911).

Each agreement on a successor Memorandum of Understanding (MOU) is for a five-year term to include non-pensionable compensation increases consistent with the passage of Proposition B, which amended the San Diego City Charter on July 20, 2012. All agreements provide re-opener terms to meet and confer regarding increases to non-pensionable compensation for Fiscal Years 2017 and 2018.

The non-pensionable compensation increase percentages for each of the employee organizations for Fiscal Year 2014-2018 are detailed in **Table 14**. The total citywide non-pensionable compensation increase included in the Fiscal Year 2014 Adopted Budget is \$12.9 million (\$9.8 million in the General Fund). The non-pensionable compensation increases for Fiscal Year 2014 will be funded from the reserves/fund balance from each of the respective funds.

Table 14: Non-Pensionable Compensation Increases Fiscal Years 2014 - 2018

Labor Group	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Teamsters Local 911	2.25%	1.25%	1.75%	-	-
IAFF Local 145	2.25%	1.25%	1.75%	-	-
POA	2.00%	1.00%	2.00%	1.00%	1.00%
AFSCME Local 127	1.75%	1.75%	1.75%	-	-
MEA	1.75%	1.75%	1.75%	-	-
DCAA	1.75%	1.75%	1.75%	-	-

Citywide Reorganization/Restructuring

The Fiscal Year 2014 Adopted Budget reflects the restructuring of several departments as a result of executive management and department-initiated reorganizations. Reorganizations include restructuring of departments and major divisions within a department and is intended to increase the

Executive Summary

overall efficiencies and effectiveness of City operations. The following provides an overview of significant changes to the City's organizational structure that are included in the Fiscal Year 2014 Adopted Budget.

Business Office Department

The Business Office Department has become a section within the Office of the Assistant Chief Operating Officer.

Equal Opportunity Contracting (EOC) Program

The Equal Opportunity Contracting program was transferred from the Administration Department to the Purchasing & Contracting department as a newly created division.

Multimedia Services Department

The Multimedia Services Department will now report directly to the Office of the Mayor. This department will provide audio/video services and multimedia support to City departments and elected officials.

Graffiti Removal

The Graffiti Removal Team was transferred from the Neighborhood Code & Compliance Division of the Development Services Department to the Streets Division in the Transportation & Storm Water Department.

Water and Sewer Plans Review

The Water and Sewer Plans review function in the Public Utilities Department was transferred to the Development Services Department.

Public Works - Contracting

The Public Works Contracting Division of Public Works - Engineering & Capital Projects Department has become a new department called Public Works - Contracting.

Procurement Card Program

The Procurement Card Program was transferred from the Purchasing and Contracting Department to the City Comptroller Department.

Public Utilities

An Environmental Monitoring and Technology Services (EMTS) Division was created within the Public Utilities Department, and the EMTS divisions within the Muni and Metropolitan Wastewater departments were inactivated. Additionally, new divisions, Water operations construction and maintenance and Water operations - system safety operations were created in the Water department.

Disability Services Department

The Disability Services Department was re-titled to the Office of ADA Compliance & Accessibility.

Fiscal Actions in the Fiscal Year 2014 Adopted Budget

The Fiscal Year 2014 Adopted Budget contains funding for the full payment of the pension ARC, funding for retiree health benefits, funding for storm water obligations, and funding for deferred capital. This budget also includes funding for additional service enhancements and other adjustments, which are described in more detail in the following sections.

Executive Summary

Funding the Pension Plan

The Fiscal Year 2014 Adopted Budget includes full funding for the City's annual pension contribution, which is a critical component of the City's long-term fiscal health and stability. For Fiscal Year 2014, the SDCERS ARC was determined by the SDCERS' actuarial valuation to be \$275.4 million as of June 30, 2012. This is an increase of \$44.3 million from the Fiscal Year 2013 Adopted Budget, \$27.0 million of which is due to the effects of Proposition B.

Maintaining Reserves

Healthy reserves help insulate City services against costs of emergencies such as natural disasters. In addition, the City's reserves are one of several factors considered by rating agencies and a strong reserve balance is an important credit feature. The City currently maintains several reserves for its operations, including the Emergency Reserve for the General Fund (established to fund unanticipated liabilities for natural disasters, catastrophic occurrences, and judgments), Development Services Reserve funds, Risk Management Reserve funds, and Public Utilities Reserves, among others.

The City's Reserve Policy calls for: a) the maintenance of adequate reserve levels for all of its reserves including the Emergency Reserve and the Appropriated Reserve in the General Fund; b) enhanced operating reserves for Enterprise Funds such as Water and Wastewater; c) a capital reserve; and d) other types of reserves. The City's Reserve Policy currently defines a goal of having a minimum of 8.0 percent of General Fund revenues held in reserves by Fiscal Year 2012. For Fiscal Year 2014, the General Fund Reserve is projected to be \$145.9 million or 12.1 percent of General Fund Revenues, which exceeds the reserve target of 8.0 percent. The General Fund Reserve, however, could be impacted by the "claw-back provision", which gives the State Controller's Office authority to require that the City return certain payments that were previously made by the Former Redevelopment Agency or the Successor Agency to the City in 2011 or later that were subsequently invalidated by the State Department of Finance. If the State Controller's Office exercises this option, cumulative payments of up to \$28.0 million would be required from the General Fund Reserve. **Table 15** displays a summary of projected General Fund Reserves for Fiscal Year 2014.

Table 15: FY 2014 Projected General Fund Reserves

	Amount	Percent of Revenue ¹
FY 2013 Adopted Budget Ending Fund Balance	\$152,984,031	13.0%
FY 2013 Projected Budgetary Surplus	16,972,664	
FY 2013 General Fund Loan to Successor Agency	(1,638,792)	
FY 2013 Projected Ending Fund Balance	\$168,317,903	14.5%
Council Community Projects, Programs, and Services (CPPS)	(1,370,658)	
Community Plan Updates	(500,000)	
Police Equipment	(1,100,000)	
Lifeguard Cliff Rescue Vehicle	(500,000)	
Balboa Park Traffic Management Plan	(300,000)	
MTS Student Bus Passes	(200,000)	
SAFE Expenditures	(4,140,959)	
AB 109 Police Overtime	(714,005)	
Kinder Morgan Litigation	(700,000)	
Additional Use of Surplus	(3,122,785)	

Executive Summary

Table 15: FY 2014 Projected General Fund Reserves (Cont'd)

	Amount	Percent of Revenue ¹
FY 2014 General Fund Non-Pensionable Compensation Increases	(9,800,000)	
FY 2014 Adopted Budget Ending Fund Balance	\$145,869,496	12.1%

¹ The reserve percentage is calculated based on revenues in the corresponding fiscal year.

The Fiscal Year 2014 Adopted Budget includes a Workers' Compensation contribution of \$30.4 million, which includes funding of \$5.9 million in contribution to the Workers' Compensation Reserves achieving the targeted level in Fiscal Year 2014 in accordance with the Reserve Policy.

In addition, the Fiscal Year 2014 Adopted Budget includes a \$101,700 contribution to the Public Liability Fund Reserve, which is a reduction of \$6.0 million from the Fiscal Year 2013 Adopted Budget of \$6.1 million. An additional \$4.7 million will be contributed to the reserve from fund balance for a total reserve contribution of \$4.8 million. With this contribution, the projected Public Liability Reserve balance in Fiscal Year 2014 is \$38.6 million. Based on the annual actuarial valuation, this reserve level would be 13 percent above the 24 percent of outstanding claims goal for the Public Liability Reserve in Fiscal Year 2014. In addition, the reserve contribution for Fiscal Year 2015 through Fiscal Year 2019 is now projected to be \$2.6 million annually instead of \$6.1 million as stated in the City Reserve Policy. Revisions to the City Reserve Policy are currently underway to reflect the updated targeted contributions.

In Fiscal Year 2012, \$27.0 million related to the wildfire settlement with SDG&E was deposited into the Public Liability Fund Reserve. Of this amount, \$12.9 million will be transferred back to the General Fund to mitigate the \$38.4 million deficit and \$3.4 million to Enterprise Funds in Fiscal Year 2014.

Retiree Health Care Costs

As noted earlier, the City's contribution for retiree health care benefits is budgeted at \$57.8 million for Fiscal Year 2014. From the \$57.8 million, the retiree health defined contribution and pay-as-you-go payments are paid out first, with any remaining balance going to the CalPERS Employer Retiree Benefit Trust (CERBT) to pre-fund expenses related to post-employment healthcare benefits.

Municipal Storm Water Permit Compliance

Compliance with the Municipal Storm Water Permit required by the California Regional Water Quality Control Board significantly impacts the City's budget. The Fiscal Year 2014 Adopted Budget includes \$36.5 million to fund programs to comply with permit requirements. This includes the addition of 2.00 FTE positions, associated personnel expenditures of \$240,033, and \$2.0 million in contractual funding for Fiscal Year 2014 for storm water pollution prevention, street sweeping, and storm drain maintenance. In addition, 13.00 FTE positions and associated expenditures of \$511,209 are included in the budget to perform required annual inspections and maintenance of catch-basins, cleanouts, and inlets.

Deferred Capital

Based on information available in 2011, the City's backlog is estimated at \$898.0 million for deferred capital/maintenance projects for streets, building, and storm drain infrastructure funded by the General Fund. This backlog was identified by conducting extensive condition assessments. Of the \$898.0 million, \$478.0 million is related to streets, \$185.0 million is attributed to facilities, and \$235.0 million is related to storm drains. On March 20, 2012, the City Council approved a funding option which provides for bond funding totaling \$415.4 million over the five-year period, and increasing

Executive Summary

annual cash funding from \$45.8 million in Fiscal Year 2013 to a level of \$73.8 million by Fiscal Year 2017.

The Fiscal Year 2014 Adopted Budget includes \$9.4 million in deferred capital cash funding, increasing the budgeted level to \$55.2 million in Fiscal Year 2014 to address deferred capital needs. This amount exceeds the \$50.0 million outlined in the Enhanced Option B funding plan by \$5.2 million for Fiscal Year 2014. In addition, a third bond issuance is planned for early calendar year 2014 to further address the deferred capital backlog. Note that the debt service payments related to this bond issuance will begin in Fiscal Year 2015 and not in Fiscal Year 2014 as anticipated in the Outlook due to the time of the issuance.

Service Enhancements and Other Adjustments

The Fiscal Year 2014 Adopted Budget contains funding for service enhancements and other adjustments, which are described in detail below.

Neighborhood Services

Deferred Capital Cash Funding

In order to address deferred capital needs, the Fiscal Year 2014 General Fund Adopted Budget includes the addition of 9.00 FTE positions and \$878,882 in expenditures in the Facilities Division of the Public Works - General Services Department, \$1.6 million in the Streets Division, and \$769,516 in the Storm Water Division of the Transportation & Storm Water Department.

In addition, appropriations of \$2.2 million for slurry seal and \$2.0 million in Capital Improvements Program (CIP) projects comprised of \$1.5 million for concrete streets and \$500,000 for sidewalk repairs and reconstruction have been added in the Transportation & Storm Water Department to address deferred capital needs. These expenditures are funded by the addition of \$4.2 million in estimated Proposition 42 Replacement revenue for Fiscal Year 2014, based on a 3.5 cent increase in the gasoline excise tax from 18 cents per gallon to 21.5 cents per gallon effective July 1, 2013.

This budget also includes \$2.0 million in appropriations for resurfacing, repair, and reconstruction of City streets, which are funded by Street Damage/Excavation Fees that are collected by the City to recover costs that are attributable to the impact of excavations within the public right-of-way.

\$35.0 Million CIP Bond Issuance

In July 2013, the City received \$35.0 million in lease revenue bond proceeds to fund capital improvement projects, such as the repair and reconstruction of concrete streets, updates to a fire station, construction of branch libraries, streets resurfacing, and watershed capital projects.

Condition/Needs Assessments

The Fiscal Year 2014 Adopted Budget includes \$11.1 million in funding to conduct various condition/needs assessments of City infrastructure. Of this amount, a total of \$2.3 million is included in the



Executive Summary

General Fund to conduct the following condition/needs assessments: \$1.0 million for City facilities/buildings; \$1.0 million for sidewalks; and \$263,909 to begin a condition/needs assessment of park assets. In addition, \$8.8 million in appropriations is included in the Public Utilities Department to conduct the following condition/needs assessments: \$4.5 million for water pipeline and operation optimization; \$3.7 million for wastewater pipeline and operation optimization; and \$600,000 for a facilities conditions/needs assessment.

New Central Library

The Fiscal Year 2014 Adopted Budget includes the addition of 4.50 FTE positions and \$2.4 million in expenditures to support the new Central Library, which will be offset by \$2.3 million in donations revenue from the San Diego Public Library Foundation and \$123,150 in revenue from the San Diego City School District for reimbursement of shared utility costs.

Penny for the Arts

Penny for the Arts presents a plan proposed by the Commission for Arts and Culture Department to restore the arts, culture, and community festivals over a five-year period from Fiscal Year 2013 through Fiscal Year 2017 from the Transient Occupancy Tax (TOT) allocations. This plan was approved by City Council on October 22, 2012. The Fiscal Year 2014 Adopted Budget includes \$1.6 million in funding to support Penny for the Arts.

Emergency Winter Shelter

Included in the Fiscal Year 2014 Adopted Budget is \$1.3 million to extend the operations of the Emergency Winter Shelter.

Civic and Urban Initiatives Program

The Fiscal Year 2014 Adopted Budget includes the addition of 6.00 FTE positions, \$609,225 in associated personnel expenditures, and \$336,762 in non-personnel expenditures to coordinate and link fragmented urban and civic policies, research, and projects on both sides of the border in order to produce new platforms of collaboration between local governments, institutions, and neighborhood organizations. Over the next fiscal year, these positions will facilitate the establishment of and staff various working groups, internships, incubators, and a Council on Civic Imagination and Urban Initiatives.

New Park & Recreation Facilities and Acreage

The Fiscal Year 2014 Adopted Budget includes the addition of a 0.04 FTE position and \$2,604 in expenditures to support the new 0.25 acre facility at West Maple Canyon Mini-Park; 5.00 FTE positions and \$628,468 in expenditures for maintenance and operational support of an additional 1,092 acres at North Mission Trails Regional Park; and 2.00 FTE positions, \$221,739 in expenditures, and \$49,700 in revenue to support an additional 217 open space acres.

Community Plan Updates

The Fiscal Year 2014 Adopted Budget includes an additional \$831,074 to continue work on Community Plan Updates (CPU) and special projects for a total of \$1.8 million. In Fiscal Year 2014, work will continue or conclude for the following CPUs: Mission Valley, Otay Mesa, Southeastern, Uptown, North Park, and Golden Hill.

Tree Trimming

The addition of \$600,000 in expenditures is incorporated in the Fiscal Year 2014 Adopted Budget for planned tree trimming of both palm and shade trees.

Executive Summary

Veterans' Shelter

The Fiscal Year 2014 Adopted Budget includes \$600,000 to extend the operations of the Veterans' Shelter. This funding will be in addition to \$349,200 in CDBG and Emergency Shelter Grant (ESG) funding proposed for Fiscal Year 2014.

2015 Centennial Celebration in Balboa Park

The Fiscal Year 2014 Adopted Budget includes 3.00 FTE positions on a limited basis through Fiscal Year 2016 and \$385,508 in expenditures to support the 2015 Centennial Celebration in Balboa Park.

Balboa Park Traffic Management Plan

The Fiscal Year 2014 Adopted Budget includes \$300,000 to support the Traffic Management Plan in Balboa Park for temporary improvements, which may include the following: remove wheel stops and parking signage in the Plaza de Panama; perform necessary grading and apply a temporary topping in the Plaza de Panama; purchase and install removable bollards in the Plaza de Panama consistent with the Central Mesa Precise Plan; install detectable warning tiles and truncated domes to comply with the Americans with Disabilities Act (ADA); relocate accessible parking spaces in the Alcazar Parking Lot; modify traffic flow on park roads as needed; purchase and install new directional signage; and perform vehicle counts: 1) prior to bridge closing, 2) within fifteen days of closure, and 3) prior to bridge re-opening by the California Department of Transportation (CalTrans).

Library Public Use Computers

The Fiscal Year 2014 Adopted Budget includes the addition of \$226,000 in funding to replace the public use computers at all branch libraries. Additional funding of \$250,000 is projected from savings in the Library Department's Fiscal Year 2013 budget and \$250,000 from the Library Trust Fund.

Traffic Signal Communications Infrastructure Master Plan

The Fiscal Year 2014 Adopted Budget includes \$150,000 in one-time non-personnel expenditures to develop a Traffic Signal Communications Infrastructure Master Plan to identify and map existing and deficient traffic communication systems, facilities, and other infrastructure.

Citywide Bike Program

The addition of 1.00 FTE position and \$119,962 in expenditures is incorporated in the Fiscal Year 2014 Adopted Budget to provide support and oversight of the City's Bike Program which promotes biking as an alternative transportation option for residents.

Brush Management

Included in the Fiscal Year 2014 Adopted Budget is the addition of 1.00 FTE position and \$110,710 in associated personnel expenditures to oversee the work of a new contractor for brush management.

Street Lighting CIP Projects

Included in the Fiscal Year 2014 Adopted Budget is \$100,000 in one-time expenditures for street lighting CIP projects in City Heights, Southcrest, Mount Hope, and Mountain View.

Property Value Protection Ordinance

The Fiscal Year 2014 Adopted Budget includes the addition of 1.00 FTE position and \$75,588 in expenditures to support the administration of the Property Value Protection Ordinance, which requires lenders to register defaulted and foreclosed residential properties. These expenditures are fully offset by revenues generated from the implementation of the \$76 user registration fee.

Executive Summary

Check-in Center

Included in the Fiscal Year 2014 Adopted Budget is \$50,000 to sustain the Homeless Check-in Center.

Downtown Port-a-Potties & Portland Loos Maintenance

The Fiscal Year 2014 Adopted Budget includes \$50,000 in non-personnel expenditures to install and maintain Port-a-Potties in the downtown area and also maintain the downtown public restrooms (Portland Loos) once installed.

Restoration of Winter Restroom Closures

The Fiscal Year 2014 Adopted Budget includes hourly funding of \$6,974 to reinstate restroom service during the winter months from November 1 through March 30 for half of the restrooms at South Kellogg and the North Mission Beach restroom at the Lifeguard Tower.

Public Safety

Police Retention Program

The Fiscal Year 2014 Adopted Budget includes \$2.0 million for a Police retention program. The budget is placed in the General Fund Appropriated Reserve until such time that the program is approved by the City Council.

Police Academy Recruits

The Fiscal Year 2014 Adopted Budget includes the addition of 16.00 Police sworn positions (8.67 FTE positions) over four police academies, \$1.1 million in associated personnel expenditures, and \$108,500 in non-personnel expenditures as part of the five-year staffing plan. The four academies will take place in August, November, February and May of Fiscal Year 2014. Each academy will increase from 30 to 34 Police recruit positions, thereby adding 4.00 Police recruit positions per academy.

Police Equipment

The Fiscal Year 2014 Adopted Budget includes \$1.1 million to purchase replacement equipment, including gas masks, helmets, shields, shotguns and body armor vests.

Police Overtime

The Fiscal Year 2014 Adopted Budget includes a one-time increase of \$714,005 in overtime for sworn personnel based on the use of AB 109 funds for the monitoring of non-violent offenders post-release.

Fire Vacancy Savings

The Fiscal Year 2014 Adopted Budget includes a decrease of \$502,700 in vacancy savings in the Fire-Rescue Department to bring the personnel expenditures budget in line with historic actuals.

Lifeguard Cliff Rescue Vehicle

The Fiscal Year 2014 Adopted Budget includes \$500,000 to fund the replacement of a cliff rescue vehicle.

Lifeguard Hourly Staff Support

Included in the Fiscal Year 2014 Adopted Budget is the addition of 12.00 FTE positions and \$442,897 in expenditures for hourly funding for seasonal lifeguards.

Executive Summary

Parking Enforcement Equipment

The Fiscal Year 2014 Adopted Budget includes \$400,000 in non-personnel expenditures for the one-time replacement of handheld equipment used by parking enforcement staff to issue parking citations.

Police Civilian Positions

Included in the Fiscal Year 2014 Adopted Budget is the addition of 4.00 FTE positions and \$346,915 in associated personnel expenditures to support the Police Department operations.

Lifeguard Positions

The Fiscal Year 2014 Adopted Budget includes the restoration of 1.00 Marine Safety Captain and \$163,145 in personnel expenditures in the Lifeguard Division to assist in supervising operational readiness and in properly managing its wide range of responsibilities. The budget also includes the restoration of 1.00 Lifeguard Scheduling Sergeant and \$115,919 in personnel expenditures to manage and supervise complex scheduling needs, ensure constant staffing requirements and minimum staffing levels are met on a daily basis, provide for advanced planning and organization, and assist in scheduling for emergency deployments.

The Fiscal Year 2014 Adopted Budget also includes the addition of 1.00 Lifeguard Sergeant and \$115,919 in associated one-time personnel expenditures and revenue to fill the role of Regional Maritime Preparedness Manager. This position will be tasked with planning, coordinating, and developing operational response plans for a wide variety of water-related disasters or emergencies for the San Diego region. In addition, the position will organize and develop training and drills for water-related emergencies. This position is cost recoverable through the Urban Area Security Initiative (UASI) grant.

Advanced Lifeguard Academy

The Fiscal Year 2014 Adopted Budget includes \$225,000 in one-time non-personnel expenditures for an advanced lifeguard academy to provide the necessary training in order to promote seven open positions and an eighth open position anticipated in early Fiscal Year 2014. Additionally, a recent review of the Advanced Lifeguard Academy curriculum resulted in recommendations to broaden and improve the scope and duration of the training, expanding it from five weeks to ten weeks.

Fire Dispatching

Included in the Fiscal Year 2014 Adopted Budget is the addition of 3.00 FTE positions, \$273,492 in expenditures and offsetting revenue related to the newly acquired dispatching contract with National City.

Other Significant Adjustments

SAFE Funds

The Fiscal Year 2014 Adopted Budget includes \$1.5 million in one-time expenditures in the Police Department for the use of SAFE program reserve funds. These funds will be used for fuel costs, one gyro-stabilized camera system, four mounts and mapping systems for the Police helicopters, 500 reflective safety vests, 100 kits of turbo and electric road flares, four mobile generator powered LED programmable traffic information signs, and two enclosed trailers with 500 traffic cones and 50 stop signs.

In addition, \$245,000 in one-time expenditures is included in the Fire-Rescue Department for the use of SAFE program reserve funds for an attachment for the tail boom of Copter 1 for increased payload

Executive Summary

and greater flight safety, battery-powered heavy-duty tools to dismantle vehicles in emergencies, and thirteen sets of heavy-duty strut systems to stabilize vehicles following a collision.

Finally, \$2.4 million is included in one-time expenditures in the Transportation & Storm Water Department for the use of SAFE program reserve funds. Of this amount, \$2.0 million will be used to upgrade the City's Traffic Control System, including installing a new interconnect system between traffic signals, traffic monitoring video systems, an Adaptive Traffic Control system, and upgraded signal controllers, and coordinating or retiming traffic signals citywide. The remaining amount of \$383,459 will be used to partially fund changeable message signs.

Supplemental Cost of Living Adjustment

The Fiscal Year 2014 Adopted Budget includes \$1.8 million (\$1.4 million in the General Fund) to support the pay-go costs for the continued funding of the supplemental cost of living adjustment (COLA) benefit.

Storm Water Compliance

The Fiscal Year 2014 Adopted Budget includes the addition of 4.00 FTE positions, \$447,931 in expenditures, and \$590,748 in offsetting revenue in the Public Works - Engineering & Capital Projects Department to maintain storm water compliance on all construction projects.

Additions within the Transportation & Storm Water Department are related to Indicator Bacteria Total Maximum Daily Load (TMDL) mandates released by the Regional Water Quality Control Board. These mandates have the potential to add significant costs for compliance, and while alternatives are currently being reviewed for cost-effective ways to comply with new mandates, some additional costs have been incorporated in the Fiscal Year 2014 Adopted Budget.

The two major cost components included in this budget to fund the compliance efforts related to TMDLs are additional positions and increased contract funding. This budget includes the addition of 2.00 FTE positions and \$239,441 in expenditures. Additionally, an increase of \$2.0 million in contract funding is included in order to implement the storm water pollution prevention controls necessary to comply with the Indicator Bacteria TMDL regulations.

The Fiscal Year 2014 Adopted Budget also includes the addition of 13.00 FTE positions, and \$519,836 in expenditures in the Transportation & Storm Water Department to perform required inspection and cleaning of approximately 24,000 catch basins, inlets, and cleanouts citywide in right-of-way areas, drain easements, and City facilities in accordance with storm water regulatory requirements.

Facilities Vacancy Savings

The Fiscal Year 2014 Adopted Budget includes a decrease of \$325,062 in vacancy savings in the Facilities Division of the Public Works - General Services Department. This will allow the department to hire an additional 8.00 FTE positions that are currently held vacant to work on Facilities related projects.

MTS Bus Passes for Students

The Fiscal Year 2014 Adopted Budget includes \$200,000 in funding to provide bus passes for low-income students. This program is administered by the San Diego Metropolitan Transit System (MTS).

Operations for Seal Cam

The Fiscal Year 2014 Adopted Budget includes the addition of \$50,000 in non-personnel expenditures related to the operation of the Seal Cam. The Coastal Development Permit as

issued by the California Coastal Commission for the year-round rope placement allows for remote monitoring of the Children's Pool via surveillance camera.

Measures Incorporated in the Fiscal Year 2014 General Fund Adopted Budget to Address the Projected \$38.4 Million Deficit and to Fund Service Enhancements and Other Adjustments

In October of 2012, the prior administration released an update to the Mayor's Fiscal Year 2014-2018 Five-Year Financial Outlook (Outlook), which projected a General Fund surplus of \$4.9 million in Fiscal Year 2014. Subsequent to this release, a revised General Fund deficit of \$38.4 million was projected. The following are the corrective actions that are included in the Fiscal Year 2014 General Fund Adopted Budget to mitigate the projected deficit and fund service enhancements and other adjustments.

Major Revenues

Based upon the most current revenue projections for Property Tax (excluding Redevelopment Property Tax Trust Fund revenues), Sales Tax, Transient Occupancy Tax, and Franchise Fees for Fiscal Year 2014, the Fiscal Year 2014 Adopted Budget includes \$801.2 million for these revenue sources. This is an increase of \$3.5 million over the Outlook's projection of \$797.7 million for these revenues in Fiscal Year 2014. More detailed information related to Major General Fund Revenues can be found in the General Fund Revenues section of this Volume.

Deferred Capital Debt Service

In addition to the two outstanding bond issuances in Fiscal Years 2009 and 2013, to further address deferred capital project needs, the City previously projected in the Outlook an additional bond issuance of \$80.0 million to occur in Fiscal Year 2013. The debt service for this proposed issuance was estimated at \$5.6 million to begin in Fiscal Year 2014. This bond issuance is now expected to occur in early calendar year 2014 with the debt service requirement to start in Fiscal Year 2015 instead of the previously assumed start date of Fiscal Year 2014.

Deferred Capital Cash Funding

The Outlook projected an additional \$4.2 million in deferred capital cash funding in Fiscal Year 2014 to address the deferred capital backlog. The Fiscal Year 2014 Adopted Budget includes an additional \$3.2 million in General Fund cash funding, which is \$1.0 million less than projected in the Outlook. However, \$6.2 million in cash funding is included in the Prop 42 Replacement Fund and the CIP for a total of \$55.2 million in Fiscal Year 2014 to address deferred capital needs.

SDG&E Settlement

In Fiscal Year 2012, \$27.0 million related to the wildfire settlement with SDG&E was deposited into the Public Liability Fund. Of this amount, a one-time use of \$12.9 million will be transferred back to the General Fund to mitigate the \$38.4 million deficit and \$3.4 million to Enterprise Funds in Fiscal Year 2014.

Reserve for Redevelopment Agency Impacts

The Transient Occupancy Tax (TOT) Fund Balance is projected to be \$11.9 million at the end of Fiscal Year 2013. Of this amount, a one-time use of \$5.3 million and an on-going use of \$2.3 million over the next three years beginning in Fiscal Year 2014 will be used to address the General Fund impact related to the dissolution of the redevelopment agency. This will result in a total use of \$7.6 million in Fiscal Year 2014 to address the loss of debt service support for PETCO Park and the Convention Center Phase II expansion. The remaining \$4.3 million in TOT fund balance is projected

Executive Summary

to be used in Fiscal Years 2015 and 2016. This fund balance is separate from the General Fund Reserve.

Redevelopment Property Tax Trust Fund (RPTTF)

The Redevelopment Property Tax Trust Fund (RPTTF) is a County-administered fund that holds property taxes that would have been allocated to redevelopment agencies prior to the dissolution of redevelopment. The County disburses money from the RPTTF to the Successor to the Redevelopment Agency on a semi-annual basis to pay for items on the Recognized Obligation Payment Schedule (ROPS). The City can also receive an administrative cost allowance of up to three percent of the amount disbursed. Additional RPTTF revenue of \$6.4 million from the Outlook is included in the Fiscal Year 2014 Adopted Budget.

Property Tax Administration Fee

The Fiscal Year 2014 Adopted Budget includes a reduction of \$1.3 million in property tax administration fees charged by the County, which were not projected in the Outlook.

City Attorney Office Reductions

A reduction of \$508,228 in personnel expenditures in the Office of the City Attorney is included in the Fiscal Year 2014 Adopted Budget. The personnel expenditure reductions in the City Attorney's Office reflect service level reductions experienced by other City departments over the last five years. Since 2009, total City positions (excluding the City Attorney's Office) decreased by a net 674.99 FTE positions, or 6.50 percent. During the same time period, the City Attorney's Office positions increased by a net 7.77 FTE positions, or 2.29 percent.

Balboa Avenue Land Proceeds

On January 23, 2013, the 1.33-acre property on 8110 Balboa Avenue was sold by the City of San Diego to G&M Oil Company, Inc. for a net \$3.6 million. The property's original 50-year ground lease between the City of San Diego and Sandy, Inc. was due to expire in November 2014. G&M Oil Company, Inc. entered into a sublease in 1996 and opted to purchase the building when it became available for sale in 2012. The net proceeds of \$3.6 million from the sale of this property was deposited into the Capital Outlay Fund in Fiscal Year 2013. Of this amount, \$1.2 million will be budgeted on an on-going basis for the next three years beginning in Fiscal Year 2014 to offset the principal portion of the deferred capital debt service payments. The remaining \$2.4 million is projected to be used in Fiscal Years 2015 and 2016.

World Trade Center Proceeds

Of the \$7.6 million in net proceeds received from the sale of the World Trade Center in Fiscal Year 2012, \$6.5 million was supposed to be expended by the end of Fiscal Year 2014. It is proposed that the remaining balance in the Capital Outlay Fund of \$1.6 million is used on an on-going basis over the next three years beginning in Fiscal Year 2014 to offset the principal debt service portion of the deferred capital bonds. The remaining \$1.1 million is projected to be used in Fiscal Years 2015 and 2016.

Emergency Medical Services (EMS) Fund Balance Transfer

The \$3.0 million in estimated Emergency Medical Services (EMS) fund balance is projected to be used over the next three years beginning in Fiscal Year 2014. The Fiscal Year 2014 Adopted Budget includes a transfer to the General Fund in the amount of \$1.0 million. The remaining \$2.0 million is projected to be used in Fiscal Years 2015 and 2016.

Executive Summary



Public Liability Reserve

Included in the Fiscal Year 2014 Adopted Budget is a General Fund contribution of \$101,700 to the Public Liability Fund reserve. An additional \$4.7 million will be contributed to the reserve from the Public Liability Fund balance for a total contribution of \$4.8 million. With this contribution, the reserve level will exceed the target of 24.0 percent of outstanding claims in Fiscal Year 2014 as stated in the Reserve Policy based on the most recent actuarial valuation.

The Outlook included a reduction of \$4.5 million in the General Fund contribution to the Public Liability Reserve as a result of

depositing \$27.0 million from the SDG&E wildfire settlement at the end of Fiscal Year 2012 into the Public Liability Fund. However, the Fiscal Year 2014 budget assumes that \$12.9 million will be transferred back to the General Fund and \$3.4 million transferred to Enterprise Funds.

The Fiscal Year 2014 Adopted Budget also includes a General Fund reduction of \$600,000 for Public Liability pay-go expenses which was not anticipated in the Outlook.

Police Decentralization Fund Balance Transfer

The City of San Diego pays annual "booking fees" to the County of San Diego, which are fees that the City's Police Department incurs for "booking" individuals into the County's jail system. Since Fiscal Year 2010, the State of California has paid the County of San Diego \$2.0 million for these expenses, partially offsetting the City's obligation. As a result, the Police Decentralization Fund has accumulated an estimated \$4.1 million in fund balance from Fiscal Years 2012 and 2013. Of this amount, \$1.4 million will be used on an on-going basis over three years to reduce the General Fund transfer to the Police Decentralization Fund beginning in Fiscal Year 2014. The remaining \$2.7 million is projected to be used in Fiscal Years 2015 and 2016.

Use of Fiscal Year 2013 Surplus

A budgetary surplus of \$17.0 million in the General Fund is projected at the end of Fiscal Year 2013 of which \$12.6 million is budgeted in Fiscal Year 2014 as follows: rebudgeting of \$1.4 million for City Council Community Projects, Programs, and Services, and \$500,000 for community plan updates; \$1.1 million for the replacement of Police equipment (e.g. gas masks, helmets, shields, shotguns and body armor vests); \$500,000 for the replacement of a Lifeguard cliff rescue vehicle; \$300,000 to support the Balboa Traffic Management Plan; \$200,000 for MTS student bus passes; SAFE expenditures of \$2.4 million in the Transportation & Storm Water Department to upgrade the City's Traffic Control System and provide partial funding for changeable message signs, \$1.5 million in the Police Department for helicopter fuel, a gyro-stabilized camera system for the helicopters, and various traffic related equipment, and \$245,000 in the Fire-Rescue Department for helicopter equipment and various equipment for Fire engines; \$714,005 for Police overtime from the use of AB 109 funds; \$700,000 for the Kinder Morgan litigation; and \$3.1 million for the additional use of the Fiscal Year 2013 surplus.

Executive Summary

Storm Water CIP General Fund Contribution

The \$35.0 million in deferred capital bonds expected to be issued in June 2013 includes \$5.0 million to fund the design and construction of Storm Water's watershed capital projects. Including the \$5.0 million in the bond issuance frees up \$2.9 million in General Fund contributions to CIP in Fiscal Year 2014.

One-Time Resources and Uses

The Fiscal Year 2014 Adopted Budget includes \$48.0 million in one-time resources as displayed in **Table 16: Fiscal Year 2014 One-Time Resources**.

Table 16: Fiscal Year 2014 One-Time Resources

One-Time Resources	Amount
Proceeds from SDG&E Settlement	\$12,928,850
Use of General Fund Fund Balance for Non-Pensionable Compensation Increases	9,800,000
Use of Transient Occupancy Tax (TOT) Fund Balance	5,300,000
Use of Fiscal Year 2013 Surplus	3,122,785
Use of Service Authority for Freeway Emergencies (SAFE) Funds	4,140,959
Tobacco Settlement Revenue	3,760,000
Reduction in Storm Water CIP Contribution	2,850,000
Release of Police CAD Funding	3,000,000
Reimbursement of Appropriated Reserve Used in Fiscal Year 2013 for Convention Center Phase III Expansion	1,000,000
Use of Public Safety Realignment Act (AB 109) Funds	714,005
Use of Risk Management Administration Fund Balance	701,672
Re-budget of the Kinder Morgan Litigation	700,000
Total	\$48,018,271

This compares to approximately \$19.4 million in one-time uses as displayed in **Table 17: Fiscal Year 2014 One-Time Uses**.

Table 17: Fiscal Year 2014 One-Time Uses

One-Time Uses	Amount
Use of SAFE Funds	\$4,140,959
Information Technology Discretionary Expenditures	3,953,099
Police Retention Program	2,000,000
Community, Projects, Programs, and Services	1,370,658
Replacement of Police Equipment	1,500,000
Facilities Conditions/Needs Assessment	1,000,000
Sidewalks Conditions/Needs Assessment	1,000,000
Police Overtime Expenditures	714,005
Kinder Morgan Litigation Expenditures	700,000
Community Plan Updates and Special Projects	500,000
Lifeguard Cliff Rescue Vehicle	500,000
Relocation of Police Property Room	300,000
Balboa Park Traffic Management Plan	300,000
Park Systems Conditions/Needs Assessment	263,909
Advanced Lifeguard Academy	225,000
Traffic Signal Communication Infrastructure Master Plan/Pedestrian Safety Study	200,000
MTS Student Bus Passes	200,000
Support for New Open Space and Park Acreage	165,000

Executive Summary

Table 17: Fiscal Year 2014 One-Time Uses (Cont'd)

One-Time Uses	Amount
Tree Trimming Services	100,000
Installation of City-owned street lights	100,000
Tubman-Chavez Community Center	50,000
Portable Pool Program	44,000
Children's Pool Permit Processing	25,000
Total	\$19,351,630

Net Use of One-Time Resources	\$28,666,641
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The information shown in the tables above reflect that approximately \$28.7 million in one-time resources were used to balance the Fiscal Year 2014 Adopted General Fund Budget. This approach can be undertaken with the assumption that the economy continues to show improvement.

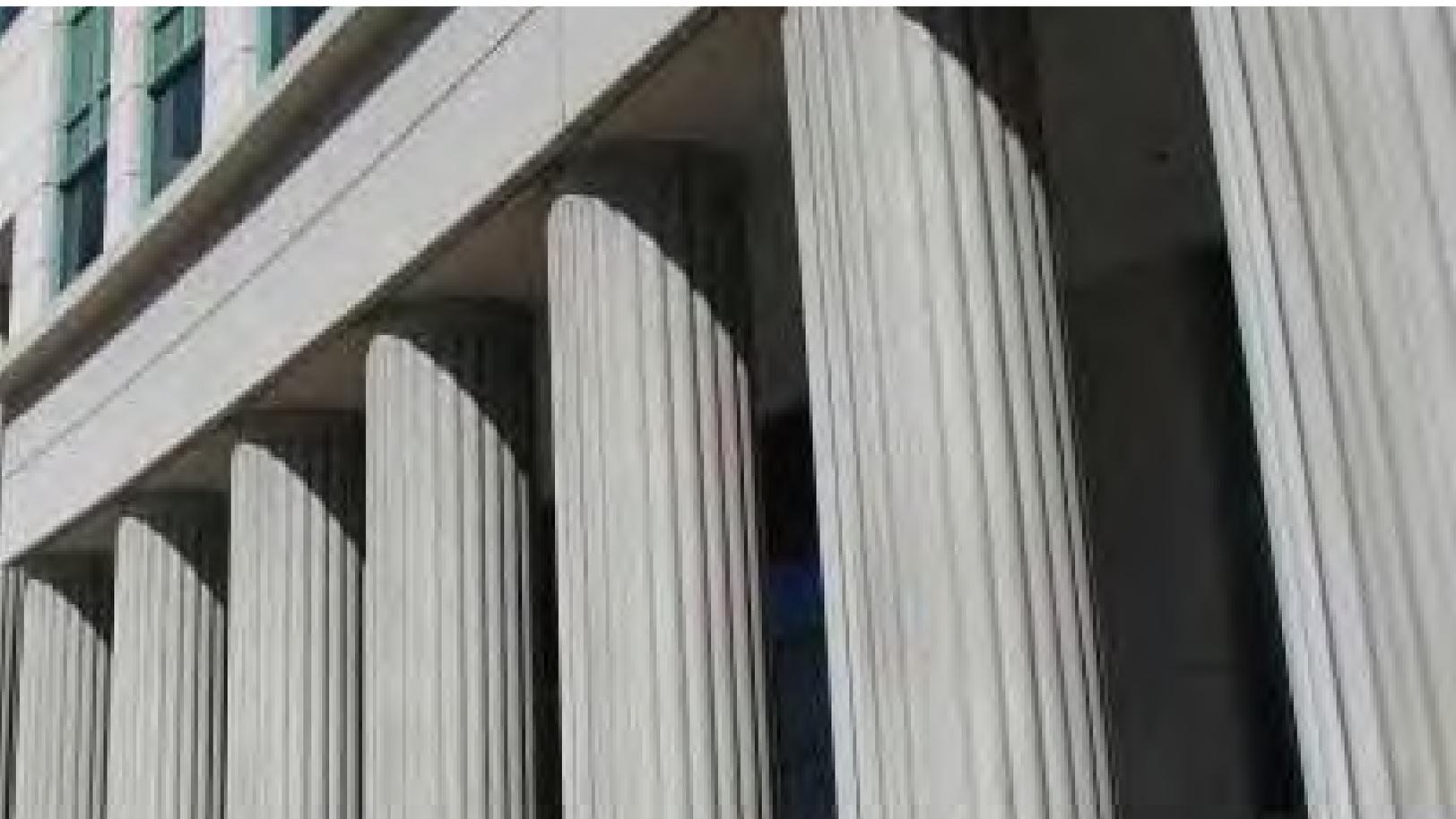


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FISCAL YEAR

2014

ADOPTED BUDGET



Fiscal Policies



City of San Diego

Fiscal Policies

The City of San Diego has established fiscal policies through the City Charter and Council Policies to guide responsible long-range fiscal planning and to develop the adopted budget. The City continues to review existing policies and may adopt new policies as needed to foster responsible fiscal management. The Government Finance Officers Association (GFOA) recommends that local governments follow a financial planning process based upon established financial policies and strategies. Additionally, rating agencies such as Standard and Poor's, Moody's Investor Services, and Fitch Ratings consider fiscal policies which clearly delineate sound financial planning practices when evaluating credit ratings. The policies listed below describe the framework that the City has in place that guide fiscal decision-making.



The City's fiscal policies described below are, in most cases, summaries of the City Charter or Council Policy language. This list is not exhaustive and as policies are modified or adopted, they will be incorporated into future budget publications.

Legal Authority

The City Council will pass an annual Appropriation Ordinance which establishes the legal spending authority for each budgeted fund and/or department based upon the adopted budget.

– *Charter Section 71*

Planning – Five-Year Financial Outlook

The practice of developing the Five-Year Financial Outlook (Outlook) for the City of San Diego began in Fiscal Year 2007, the first of which was released in November 2006. The most recent Outlook was updated and released in October 2012 and continues to present a comprehensive examination of the City's long-range fiscal condition. The Outlook has proven to be an important planning tool for the City. Beginning with Fiscal Year 2007, the Outlook has guided the City in developing the Adopted budgets, and has served as the basis for the City's long-term fiscal decision-making. The Outlook communicates the City's fiscal priorities, the City's strengths, and the challenges that remain in achieving a balanced General Fund budget and improved fiscal health.

Interim Financial Reporting

The City Comptroller provides monthly reports to the City Council detailing the fiscal status of the City with a comparison of actual revenues and expenditures to budgeted amounts.

– *Charter Sections 39 and 89*

Fiscal Policies



Financial Management provides the City Council with quarterly reports forecasting the end-of-year status of the City's finances in relation to the annual spending plan established at the onset of each fiscal year. Recommendations for appropriation adjustments necessary to maintain balanced revenue and expenses may be included.

– *Council Policy 000-02*

Budget Policy

The City developed a Budgetary Policy in Fiscal Year 2010 which assists the City in achieving its current and future goals in a fiscally responsible and sustainable manner. The policy serves to guide the creation of the City's budget and outline standards for revenue generation and the execution of operating and capital budget expenditures as recommended by the GFOA and the National Advisory Council on State and Local Budgeting (NACSLB). This document shall be reviewed on a regular basis to reflect the highest standards of fiscal management and the City's budgetary goals.

– *Council Policy 000-02*

Balanced Budget

A summary outlining the figures of the budget that describes the balance between the ensuing year's total expenditures and total revenues, contrasted with corresponding figures for the current year, is presented by the Mayor no later than April 15 of each year. The classification of the estimate shall be as nearly uniform as possible for the main divisions of all departments and shall furnish necessary detailed fiscal information.

– *Charter Sections 69 and 265*

Basis of Budgeting

The City's budgets for Governmental Funds, such as the General Fund, Debt Service Funds, Special Revenue Funds, and Capital Project Funds shall be prepared based on the modified accrual basis of accounting (revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the fund liability is

incurred), except that the increase/decrease in reserve for advances and deposits to other funds and agencies shall be considered as additions/deductions of expenditures.

The City's Proprietary Funds, which are comprised of Enterprise Funds and Internal Service Funds, shall also be prepared on the modified accrual basis of accounting with the exception that revenues are recognized when they are earned.

The City's operating budget shall exclude unrealized gains or losses resulting from the change in fair value of investments, and proceeds from capital leases.

Mid-Year Budget Adjustments

During any fiscal year after the City has six months of actual budgetary data and the Mid-Year Budget Monitoring Report is projecting a surplus or a deficit relative to the Adopted General Fund Budget, the Mayor shall report such deficit or surplus to City Council and provide a recommendation to the City Council, and accompanying budget amendment resolution, to address the reported deficit or surplus.

The Mayor may recommend budgeting all, none, or any portion of any projected surplus. The City Council may approve the Mayor's recommendation or modify such recommendation in whole or in part, provided that (1) the City Council may budget and appropriate up to the total amount recommended by the Mayor, or (2) if the Mayor recommends budgeting less than \$5.0 million of the projected surplus amount, the City Council may only increase the adopted General Fund budget by up to \$5.0 million or not more than 50 percent of any projected surplus, whichever total dollar amount is less.

– *Ordinance 20084*

Community Projects, Programs, and Services

The City developed a policy, initially adopted on July 7, 2011 and amended by City Council on December 8, 2011, to establish guidelines and uniform eligibility requirements for the annual appropriation and expenditure of funding for each City Council Office for community projects, programs, and services to be expended at the discretion of each Councilmember during the fiscal year. Annual funding levels are subject to budget priorities as established by City Council each year. Proposed funding levels for Community Projects, Programs, and Services for each Council Office will be included each year in the Mayor's Proposed Budget. Proposed funding levels for the following fiscal year may be initially determined based on estimated savings to be achieved related to the administration of each Council Office by the current fiscal year-end. Variances in actual savings from budgeted amounts may result in recommendations from the Mayor to the City Council to revise appropriations to reflect actual savings, as a mid-year budget adjustment, depending on financial circumstances, and prior year results for the General Fund and reserves.

– *Council Policy 100-06*



Fiscal Policies

Capital Improvements Program (CIP) Prioritization

An objective process for evaluating CIP projects with respect to the overall needs of the City will be established through the ranking of CIP projects. The ranking of projects will be used to successfully allocate and maximize all available resources to ensure projects are completed effectively and efficiently, resulting in more projects delivered citywide.

– *Council Policy 800-14*

CIP Transparency

The Capital Improvements Program Transparency Policy establishes the standard requirements for enhancing CIP transparency and improving access to publicly available information related to the CIP. It also establishes the framework for making the information readily available to the stakeholders by using a combination of presentations to the City Council, stakeholder meetings, and media including the City's Website. This policy was initiated as part of the CIP streamlining process.

– *Council Policy 000-31*

Capital Outlay

All proceeds received from the sale of city-owned real property are deposited in the Capital Outlay Fund. This fund is used exclusively for capital improvements.

– *Charter Section 77*

Debt Management

An appropriation for the repayment of the debt of the municipality is to be included in the Adopted budget and in each annual Appropriation Ordinance passed by the Council. The inclusion of this appropriation in the annual Appropriation Ordinance will facilitate accurate and timely payment of debt obligations.

– *Charter Section 74*

No bonds shall be issued on the credit of the City, which will increase the City's bonded indebtedness beyond 10 percent of the assessed valuation of all taxable real and personal City property, as shown by the last preceding valuation for City taxes. Bonds regarded as exceptions are those issued by a two-thirds vote of Council for the purpose of acquiring, constructing, or completing improvements for the development, conservation, and furnishing of water. These bonds can increase the bonded indebtedness to 15 percent of the assessed valuation of City property.

– *Charter Section 90*

The City's Debt Policy, adopted by the City Council in Fiscal Year 2008, documents the procedures and goals for the use of various debt instruments to finance City needs and sound management of the existing debt obligations.

The Debt Policy established guidelines to address the following: purpose and need for financing; creditworthiness objectives; types of debt; affordability targets; structure and term of City indebtedness; method of issuance and sale; financing team role and selection process; refunding considerations; and post issuance administration. The Debt Policy addresses debt instruments issued by the joint powers authorities on behalf of the City including Lease Revenue Bonds, Revenue Bonds for Water and Sewer Systems and Conduit Financing Bonds.



Appendices to the Policy include specific policies for Special Districts. The Special Districts Formation and Financing Policy (Appendix A to the Debt Policy) provides uniform guidelines for the formation of Community Facilities District (CFD) and 1913/1915 Act Assessment Districts. Also included in the Debt Policy are policies for the City's Industrial Development Bond Program and San Diego Housing Commission Policy Multifamily Mortgage Revenue Bond Program. The Debt Policy is reviewed and updated annually. The most recent update was approved by City Council in April 2013.

– *City Debt Policy (Amended by Resolution 308090 in April 2013)*

Investment

The City Treasurer's Pooled Investment Fund is comprised of core and liquidity portfolios. The liquidity portfolio is designed to ensure that the projected expenditures and related demands for cash can be met over a six month period per California Government Code 53646 and the core portfolio is invested to allow for additional liquidity and longer term growth of principal. The investment process is governed by the City Treasurer's Investment Policy, which is based on the California Government Code and annually presented to the City Treasurer's Investment Advisory Committee for review. The City Treasurer's Investment Policy is finally reviewed and accepted annually by the City Council. The City Treasurer's Investment Policy was re-certified by the Association of Public Treasurers of the United States and Canada in August 2012 and by the California Municipal Treasurers Association in November 2012.

– *City Treasurer's Investment Policy*

Financial Reserves

The City Reserve Policy, amended by City Council on December 15, 2011, defines the City's reserves and sets policy targets for reserve balances intended to be the foundation for ensuring that strong fiscal management guides future City decisions.

General Fund Reserves

General Fund Reserves, which include the Emergency Reserve, the Appropriated Reserve, and the Unassigned General Fund Balance, are set at a minimum of 8 percent of annual General Fund revenues. The City Reserve Policy states that the City shall reach this level by Fiscal Year 2012. This 8 percent reserve target has been met and is expected to be exceeded based on the Fiscal

Fiscal Policies

Year 2013 year-end revenue projection and the Fiscal Year 2014 General Fund adopted revenue budget.

Emergency Reserve

An Emergency Reserve is to be maintained for the purpose of sustaining General Fund operations at the time of qualifying emergencies as declared by the Mayor and/or City Council and ultimately approved by City Council. Until the City reaches a reserve level in excess of 8 percent of annual General Fund revenues, for purposes of calculating the City's General Fund Reserve level, the City shall combine the balance in the Emergency Reserve with the balances in the Appropriated Reserve and the Unassigned General Fund Balance in order to achieve the targeted reserve balance percentages. At no time shall the balance in the General Fund Emergency Reserve fall below 5 percent unless specifically waived by the City Council because of an unforeseen emergency as defined in the Reserve Policy.

Appropriated Reserve

An Appropriated Reserve may be maintained with the purpose of paying for unanticipated operational needs that arise during the fiscal year but not anticipated during the budget process. Funds appropriated to this Reserve will be identified and appropriated to a single account within the General Fund Adopted budget. There shall be no maximum or minimum amount appropriated to this Reserve in any given year. Any funds that are not expended in a given fiscal year will revert back to the General Fund Unassigned Fund Balance and may then be re-appropriated in the subsequent year, consistent with the Reserve Policy. Recommendations to use these funds would be brought forward by the Mayor and would require approval by a majority of the City Council.

Unassigned General Fund Balance

The General Fund Unassigned Fund Balance includes all amounts not restricted, committed, or assigned for a certain purpose. Unassigned amounts are available for any governmental purpose and can be appropriated in the event of an unanticipated requirement for additional funds where the use of the Emergency Reserve would not be appropriate. Should the funds in the Appropriated Reserve be exhausted in a fiscal year, the Unassigned General Fund Balance may be used. Recommendations to appropriate these funds would be brought forward by the Mayor and would require approval by a majority of the City Council.

Workers' Compensation Fund Reserve Policy

The City shall maintain Dedicated Reserves equal to 50 percent of the value of the outstanding claims. This reserve level recognizes that not all claims will become due and payable at one point in time, yet there may be more than one large claim that could require an immediate payment. The target is to reach the 50 percent reserve level by Fiscal Year 2019.

Public Liability Reserve Policy

The City shall maintain Dedicated Reserves equal to 50 percent of the value of outstanding public liability claims. This reserve level recognizes that not all claims will become due and payable at one point in time, yet there may be more than one large claim that could require an immediate payment. The target is to reach the 50 percent reserve level by Fiscal Year 2019.

Long-Term Disability Fund Reserve Policy

The Reserve Policy currently states that the reserve level in this fund shall be established to equal \$12.0 million by Fiscal Year 2014 as identified in the Long-Term Disability Actuarial report. While this target is anticipated to be met in Fiscal Year 2014, revisions to the Policy are currently underway to reflect a new target based on the current value of the outstanding liability. The City is evaluating the

feasibility of purchasing an insurance policy to cover this benefit as an alternative to the current practice of self insurance.

– *City Reserve Policy (Ordinance 19679)*

User Fees

User fees are charged for services provided to residents and businesses in the City as a result of public need. Abiding by the standards and best practice guidelines established by the Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting (NACSLB), the City has formed a policy to identify factors to be considered in calculating the full cost of services in order to appropriately set fees. The City Council approved the User Fee Policy in Fiscal Year 2009.

The User Fee Policy requires that all fees be categorized according to the level of cost recovery (full or partial recovery or be considered as penalties which would not require a specific cost recovery level). Cost recovery rates shall be determined based upon direct and indirect costs.

According to the Policy, a comprehensive user fee study and review of the Policy shall be conducted every three years. The City completed a comprehensive study on the General Fund user fees during Fiscal Year 2012 and all approved fee changes were implemented on July 1, 2012 with the commencement of Fiscal Year 2013. The next comprehensive study of General Fund user fees is scheduled to occur during Fiscal Year 2015 with implementation taking place with the commencement of Fiscal Year 2016.

– *Council Policy 100-05 (Resolution 307482)*

Ongoing review of the City's fiscal policies will continue to support the City's continued efforts to improve financial transparency and improve the fiscal strength of the City.

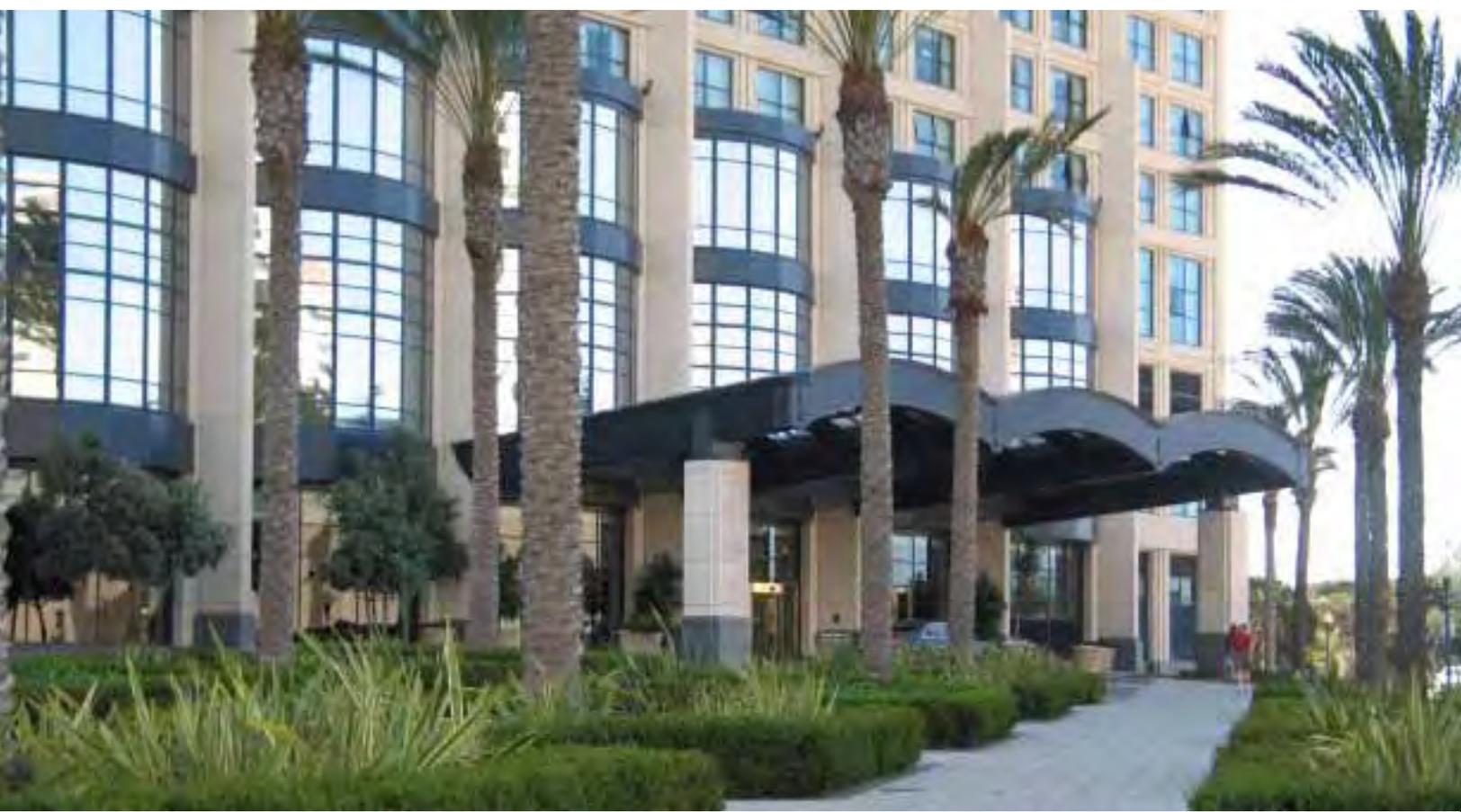


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2014

FISCAL YEAR

ADOPTED BUDGET



Reengineering and Competitive Government



City of San Diego

Reengineering and Competitive Government

Through the Reengineering Program, the Office of the Assistant Chief Operating Officer (ACOO) (formerly the Business Office) provides the City of San Diego with internal consulting services that center on supporting management reforms and making efficiency improvements. This is primarily done by conducting efficiency and business process reengineering (BPR) studies.

Efficiency studies aim to improve efficiency and effectiveness, but are flexible in their approach to problem solving. The Reengineering Program staff serves as in-house consultants to review practices and policies to determine the most efficient way to conduct business, to help multiple departments determine how to consolidate the delivery of redundant services, and to realize the maximum potential of new technologies that the City has implemented.

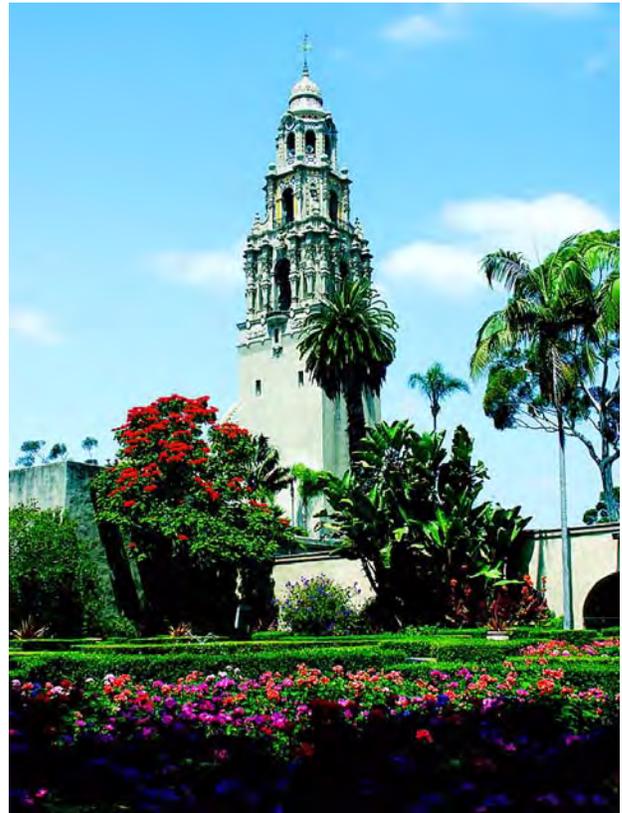
Business process reengineering studies involve the redesign of work processes (activities, services, or functions) for substantial improvement. In the City, these work processes occur within or between divisions and departments, and BPR studies are conducted in accordance with the BPR Guide. Business process reengineering focuses on rethinking from the ground up, finding more efficient ways of working, and eliminating work that is unnecessary.

Accomplishments

The City has completed, or is in the process of completing, 27 BPR studies and 20 efficiency studies. From Fiscal Year 2007 to date, reengineering has resulted in reductions of over 415 full-time equivalent (FTE) positions and produced annually recurring savings of over \$40.3 million in personnel and non-personnel expenditures. In addition, reengineering has resulted in over \$6.1 million in cost avoidance (effectiveness savings), which-while not actual budget reductions-are efficiencies that permit staff to focus on other productive work.

In the course of conducting these studies, City employees have researched industry benchmarks, conducted internal and external customer surveys, mapped existing processes, and proposed organizational structures that streamline processes, deliver better service, and save money.

The Delivery BPR examined departmentally-operated functions that deliver mail, library materials, and supplies throughout the City. Recently implemented, this BPR centralized the City's delivery functions from Central Stores/Mail Room, Fire-Rescue Department, Police Department, Library Department, and Publishing Services into a single delivery organization under Central Stores and co-located with the Central Stores



Reengineering and Competitive Government

operations at 20th and B Streets. This BPR yielded several hundred thousands of dollars in annual savings starting in Fiscal Year 2013.

Competitive Government

Competitive government is defined as a government with processes in place to validate that service quality and costs are as good as, or superior to, any legitimate provider available. This may be achieved via direct outsourcing, managed competition, and benchmarking. The voters expressed their enthusiasm for competitive government within the City through their approval of Proposition C in November 2006, which authorized a managed competition process. Accordingly, the City is committed to delivering quality services to taxpayers, residents, and visitors in the most economical and efficient way possible.

Managed competition is a process to determine when City services can be provided more economically and efficiently by an independent contractor than by persons employed in the Classified Service while maintaining service quality and protecting the public interest. This strategy recognizes the high quality and potential of public sector employees, and seeks to tap their creativity, experience, and resourcefulness by giving them the opportunity to structure organizations and processes in ways similar to best practices in competitive businesses, while still being compatible with public sector realities.

Accomplishments

Since 2006, the City negotiated with several labor unions regarding the Proposition C implementing ordinance and corresponding policies and procedures known as the Managed Competition Guide. In Fiscal Year 2011, the City and labor organizations reached agreement, and the City Council approved the Proposition C implementing ordinance and Managed Competition Guide which permitted the re-start of Managed Competition activities.

Publishing Services

The first competition was won by the Publishing Service Employee Proposal Team and was officially implemented on July 1, 2011. This competition has resulted in approximately \$1.0 million in annual savings starting in Fiscal Year 2012.

Fleet Maintenance

Fleet Maintenance Operations was awarded to the Fleet Maintenance Employee Proposal Team with an implementation date originally scheduled for January 1, 2012. Due to the time required to carry out mandated processes such as meet and confer, procurement, reduction-in-force, and other necessary processes to implement the proposal, the revised estimated completion date is September 1, 2013. Initial annual savings were projected to be up to \$5.3 million beginning in Fiscal Year 2013. As a result of a negotiated agreement with the impacted labor organizations in July 2012, 12.50 FTE positions and \$1.3 million in expenditures have been added back to the Fleet Services Fiscal Year 2014 Adopted Budget which may result in an updated annual savings of up to \$4.0 million as it relates to the Employee Proposal Team's Alternate Proposal. The processes stated above remain ongoing at the time of this publication and could impact the projected savings and will be revised appropriately.

Street Sweeping

The third competition was won by the Street Sweeping Employee Proposal Team. The implementation began December 1, 2012. The employees' proposal has already begun to result in cost savings for Fiscal Year 2013 and will continue to yield \$0.5 million in annual savings in subsequent years.

Reengineering and Competitive Government

Landfill Operations

The fourth competition was won by the Landfill Operations Employee Proposal Team. The implementation date is scheduled for July 1, 2013 pending the outcome of meet-and-confer. Upon completion of the transition, the employees' proposal may result in up to \$5.6 million in annual savings starting in Fiscal Year 2014.

Street & Sidewalk Maintenance

The fifth competition was won by the Street & Sidewalk Maintenance Employee Proposal Team. The likely implementation will be in Fiscal Year 2014 pending the outcome of meet-and-confer and may result in up to \$0.8 million in annual savings.

Future Expectations

As Fiscal Year 2013 drew to a close, the City has undertaken a thorough review of the Managed Competition process to ensure that lessons learned are incorporated into the process going forward. This review includes obtaining input from the labor organizations, the Independent Budget Analyst, the City Attorney Office, and management.

In Fiscal Year 2014 and beyond, the City looks forward to improving the efficiency of its Managed Competition process.



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FISCAL YEAR

2014

ADOPTED BUDGET



City Management Program



City of San Diego

City Management Program

About the City Management Program

The City Management Program (CMP) integrates strategic planning and performance monitoring efforts with the budget decision-making process. Its goal is to create a more strategically-oriented organization that optimizes its operations to serve the City's residents in the most effective and efficient way possible. Founded on Balanced Scorecard principles, the CMP is designed to infuse accountability for performance into City services at every level of the organization. In addition, the CMP is intended to improve communication throughout the City, instill accountability, and support data-based decision-making.



The Strategic Planning Process

Being strategic and proactive in its approach to governance is integral to achieving the City's goals. The CMP is intended to ensure that the City creates and adheres to its goals and priorities. The use of strategic planning enables the City to map its goals and manage the tools and resources necessary for achieving them. The strategic planning process takes a top-down approach beginning with the formulation of the City Strategic Plan at the citywide level and subsequent development of tactical plans at the department level.

The City Strategic Plan

The City Strategic Plan charts the strategic direction of the City. It contains the City's mission, vision, goals, objectives, and performance measures. The City Strategic Plan was a product of collaboration between City leadership and subject matter experts from across all departments. It defines the direction for the City and provides a strategic framework for the strategies and activities of the departments.

Goals and Objectives

The current City Strategic Plan centers on four main goals:

- Goal 1: Safe, clean, and livable city
- Goal 2: Fiscally-sound, effective city government
- Goal 3: Sustainable growth and economic prosperity
- Goal 4: Responsive, committed, and innovative workforce

These goals are broad areas of focus for the City and are intended to be supported by each Mayoral department. Strategic objectives are more specific, mid-term achievements that will help the City achieve its goals. They appear below under each of the goals that they support.

City Management Program

Goal 1: Safe, clean, and livable city

- Protect the quality of our oceans, bays, rivers, lakes, and groundwater
- Provide effective public safety
- Provide safe and effective infrastructure
- Protect our environmental quality of our city

Goal 2: Fiscally-sound, effective city government

- Ensure long-term financial viability
- Foster public trust through an open and ethical government
- Provide cost-effective, competitive, customer-focused services

Goal 3: Sustainable growth and economic prosperity

- Plan for smart and coordinated growth
- Cultivate CleanTech and promote base and emerging sector industries including manufacturing, international trade, and tourism, as well as support the military
- Develop fiscally-sound civic projects that enhance San Diego's quality of life
- Enhance water reliability through conservation and development of alternative sources

Goal 4: Responsive, committed, and innovative workforce

- Continue to support a diverse workforce reflective of, and responsive to, the residents, businesses, and visitors of San Diego
- Train a skilled, professional workforce
- Value innovation and entrepreneurship in service delivery

These objectives are designed to be evaluated annually and updated as necessary in order to respond to new challenges and demands of City residents, as well as to unexpected changes (e.g., economic, physical) to the environment.

For Fiscal Year 2014, the City's Strategic Plan goals and objectives have been reprinted as they were originally adopted. A complete, in-depth review of the current City Strategic Plan, department tactical plans, and all performance measures will be done during Fiscal Year 2014 for inclusion in the Fiscal Year 2015 budget. These future efforts will result in new City and department goals, objectives, and outcome-based performance measures.

Performance Measures

To measure how well these objectives are being met, the City uses performance measures as outcome-oriented indicators to show performance against expectations. These measures reside at the department level and are considered part of the City Strategic Plan.

The City Strategic Plan's measures cover such areas as finance, infrastructure, community services, human resources, economic development, environment, and technology. The performance measures appear below under each goal they support.

Both the City Strategic Plan-related and department-specific performance measures can be found in the 'Key Performance Indicators' section of each budget narrative contained in Volume II of this document.

City Management Program

During the Budget and Finance Committee meeting held on March 14, 2012, the Independent Budget Analyst presented a list of proposed performance measures which were selected to represent City Council priorities in five broad areas: Community Services, Infrastructure Maintenance and Expansion, Business and Economic Development, Environment and Sustainability, and Efficient and Effective Government. These proposed measures were reviewed by all relevant departments and those that were determined to be feasible have been included in the Fiscal Year 2014 Adopted Budget and can be seen in both Volume I and II.



NOTE: * denotes performance measure from IBA Report #12-12 REV, Attachment B, 'City Council Outcome Measures'

Goal 1: Safe, clean, and livable city

	Performance Measure	Department	Actual FY2012	Actual FY2013	Target FY2014
1	Number of Emergency Medical Services (EMS) Compliance Monitoring Reports prepared and submitted	Administration	12	12	12
2	Percent of time the Emergency Medical Services (EMS) Provider meets the response time standard for the most serious medical incidents, Priority Level 1 and 2 calls (≤ 12 minute response requirement, 90% of the time)	Administration	97%	97%	> 90%
3	Percent of Emergency Medical Services (EMS) Provider meets the response time standard for Urgent Priority Level 3 Calls (≤ 15 minute response requirement, 90% of the time)	Administration	95%	95.6%	> 90%
4	Percent of Emergency Medical Services (EMS) Provider compliance for Priority Level 4 Calls (≤ 30 minute response requirement, 90% of the time)	Administration	99.5%	99.8%	> 90%

City Management Program

	Performance Measure	Department	Actual FY2012	Actual FY2013	Target FY2014
5	Number of days/year that the airports are closed or otherwise unavailable to serve as part of the Regional and National Air Transportation System	Airports	0	0	0
6	Average number of working days to respond to an airport noise complaint	Airports	1	1	1
7	Percent of detected unauthorized intrusion attempts blocked	Department of Information Technology	100%	100%	100%
8	Percent of time that critical wireless infrastructure is available	Department of Information Technology	99.999%	99.995%	99.995%
9	Average number of busy seconds for voice radio access (per month)	Department of Information Technology	325	123	Less than 200
10	Percent of Enterprise Resource Planning (ERP)-related work requests completed on schedule	Department of Information Technology	92%	95%	95%
11	Percent of Code Enforcement cases where a Code Enforcement Action is taken within 30 days of receiving the complaint *	Development Services	N/A	95%	90%
12	Percent of annual Americans with Disabilities Act (ADA) project list completed	Office of ADA Compliance & Accessibility	37%	11%	25%
13	Percent of Americans with Disabilities Act (ADA) complaints completed	Office of ADA Compliance & Accessibility	39%	47%	40%
14	Amount of technical assistance provided on Americans with Disabilities Act (ADA)	Office of ADA Compliance & Accessibility	154	173	160
15	Miles of waterline contracts awarded Notice to Proceed (NTP)	Engineering & Capital Projects	28.3	22.9	30
16	Miles of sewer lines replaced/rehabilitated Beneficial Occupancy/Beneficial Use (BO/BU)	Engineering & Capital Projects	70.5	52.2	45
17	Collection Services complaint rate (per 10,000 stops)	Environmental Services	6.7	7.8	7.0
18	Number of State Minimum Standard Notice of Violations (NOVs) received	Environmental Services	6	5	0
19	Tons of household hazardous waste diverted from the Miramar Landfill*	Environmental Services	453	383	400
20	Cost/Loss Index (budget per capita + fire loss per capita)	Fire-Rescue	\$150	\$157	\$150

City Management Program

	Performance Measure	Department	Actual FY2012	Actual FY2013	Target FY2014
21	Percent of time that a multiple-unit response of at least 17 personnel arrives (within 10:30 minutes/seconds from the time of the 911 call receipt in fire dispatch) to confine fires near the room of origin, keep wildland fires to under 3 acres when noticed promptly, and to treat up to 5 medical patients at once*	Fire-Rescue	69%	69%	90%
22	Percent of time the first-due unit arrives (within 7:30 minutes/seconds from the time of the 911 call receipt in fire dispatch) to treat medical patients and control small fires*	Fire-Rescue	63%	69%	90%
23	Percent of time ambulance response time complies with the citywide standards*	Fire-Rescue	90.9%	97%	90%
24	Percent of time First Responder response time complies with the Emergency Medical Services (EMS) contract standard citywide	Fire-Rescue	91%	86%	90%
25	Ratio of drownings to beach attendance at guarded beaches (U.S. Lifeguard Association standard is 1 for every 18 million)*	Fire-Rescue	0:20M	0:22M	0:20M
26	Sworn firefighters per 1,000 population*	Fire-Rescue	0.64	0.65	0.63
27	Lifeguards per 1,000 population*	Fire-Rescue	0.14	0.11	0.11
28	Average number of facility work orders completed per month	General Services (Facilities)	682	932	700
29	Average time to respond to an after-hours emergency facility work request	General Services (Facilities)	44 min	45 min	50 min
30	Percent of fleet that is over age and/or mileage	General Services (Fleet)	15%	13%	20%
31	Percent of Non-Safety Light Duty fleet vehicles classified as Low Emissions Vehicles II	General Services (Fleet)	73%	76%	61%
32	Percent reduction of carbon footprint of City's fleet (Green Fleet initiative)*	General Services (Fleet)	0.07%	0.07%	0.07%
33	Percent of complaints in which the Citizens' Review Board on Police Practices renders a decision within 60 days of assignment to Review Team	Human Resources	45%	45%	50%
34	Compliance with maintenance standards (as determined by an inspection completed quarterly for a representative sample of parks)	Park & Recreation	Standards developed	Baseline Data Under Development	TBD

City Management Program

	Performance Measure	Department	Actual FY2012	Actual FY2013	Target FY2014
35	Number of regulatory agency violations received for storm water violations (park personnel violations and park contractor violations)	Park & Recreation	0	0	0
36	Average response time to priority E calls (in minutes)*	Police	6.3	7.0	7.0
37	Average response time to priority 1 calls (in minutes)*	Police	11.8	14.0	14.0
38	Average response time to priority 2 calls (in minutes)*	Police	25.2	27.0	27.0
39	Average response time to priority 3 calls (in minutes) *	Police	61.9	68.0	68.0
40	Average response time to priority 4 calls (in minutes) *	Police	67.4	70.0	70.0
41	Clearance rates for violent crimes (homicide, sexual assault, robbery, aggravated assault)	Police	53.7%	50.0%	50.0%
42	Violent crimes per 1,000 (homicide, sexual assault, robbery, aggravated assault)*	Police	4.18	4.50	4.50
43	Sworn officers per 1,000 population*	Police	1.49	1.48	1.48
44	Average number of days to respond to and resolve customer-initiated service investigations	Public Utilities	6.48	18.3	10.0
45	Miles of sewer mains replaced, repaired, and rehabilitated	Public Utilities	70.5	52.2	45.0
46	Miles of water mains replaced	Public Utilities	28.3	22.9	30.0
47	Number of Primary Maximum Contaminant Level (MCL) violations as a result of potable water quality sampling	Public Utilities	0	0	0
48	Number of sanitary sewer overflows (SSOs)*	Public Utilities	36	42	38
49	Number of water main breaks*	Public Utilities	93	111	113
50	Number of acute sewer main defects identified	Public Utilities	45	45	51
51	Average time to repair identified acute sewer main defects*	Public Utilities	98	33	50
52	Average time to repair water main breaks (in hours)*	Public Utilities	9.69	9.0	9.0

City Management Program

	Performance Measure	Department	Actual FY2012	Actual FY2013	Target FY2014
53	Average time to repair a pothole*	Transportation & Storm Water - Street Division	42% w/in 3 days 55% w/in 6 days (average of 9 days)	79% w/in 3 days 90% w/in 6 days (average of 8 days)	50% w/in 3 days 50% w/in 6 days (average of 8 days)
54	Average time to respond to a sidewalk tripping hazard	Transportation & Storm Water - Street Division	68% w/in 40 hours 95% w/in 48 hours	58% w/in 40 hours 71% w/in 48 hours	65% w/in 40 hours 75% w/in 48 hours
55	Average time to repair a street light*	Transportation & Storm Water - Street Division	12 days	10 days	14 days
56	Percent of streets overlaid*	Transportation & Storm Water - Street Division	2.4% 65 miles	2.8% 75 miles	3.0% 80 miles
57	Percent of streets slurry-sealed*	Transportation & Storm Water - Street Division	8.8% 235 miles	2.9% 78 miles	4.7% 125 miles
58	Miles of streets swept annually	Transportation & Storm Water - Storm Water Division	88,957	104,864	104,000
59	Lineal feet of storm drain pipes cleaned annually	Transportation & Storm Water - Storm Water Division	15,011	9,026	8,000
60	Percent of storm drain structures cleaned annually*	Transportation & Storm Water - Storm Water Division	97.5%	100%	100%
61	Percent of dry weather monitoring sample follow-ups that are conducted in two working days	Transportation & Storm Water - Storm Water Division	98%	97%	100%
62	Percent of streets swept at permit-required levels*	Transportation & Storm Water - Storm Water Division	98%	100%	100%
63	Percent of traffic operations requests responded to within assigned 30/60/90 day turnaround timeframes	Transportation & Storm Water - Transportation Engineering Operations	88%	95%	90%
64	Miles of overhead utilities relocated underground	Transportation & Storm Water - Transportation Engineering Operations	15	12.1	15

City Management Program

	Performance Measure	Department	Actual FY2012	Actual FY2013	Target FY2014
65	Percent of potholes repaired in 3 days or less*	Transportation & Storm Water - Street Division	42%	79%	33%
66	Number of failed pipes*	Transportation & Storm Water - Storm Water Division	4	10	0

Goal 2: Fiscally-sound, effective city government

	Performance Measure	Department	Actual FY2012	Actual FY2013	Target FY2014
1	Percent of Public Record Act requests completed within mandated timeline	Administration	82%	60%	85%
2	Percent compliance with federal, State, and local equal opportunity employment and contracting laws	Administration	100%	100%	100%
3	Percent of total revenue derived from aviation-related activities	Airports	33%	41%	33%
4	Percent deviation between cost of services at City airports and other similar regional airports	Airports	10%	10%	10%
5	Cumulative number of reengineering and efficiency studies and audit recommendation implementations completed	Business Office	46	47	53
6	Cumulative cost savings achieved from reengineering and efficiency studies and audit recommendation implementations	Business Office	\$40.0M	\$40.3M	\$42.0M
7	Amount of cost savings resulting from Managed Competition*	Business Office	\$1.0M	\$1.5M	\$12.2M
8	Percent of audit recommendations management agrees to implement	City Auditor	84%	98%	95%
9	Ratio of City's monetary benefits from audit activities to operational audit costs*	City Auditor	17:1	2:1	4:1
10	Amount of City's measurable monetary benefits from audit activities	City Auditor	\$45.4M	\$5.6M	\$10.8M
11	Percent of audit work plan completed during the fiscal year	City Auditor	84%	96%	90%
12	Level of City Clerk public outreach achieved	City Clerk	98%	92%	95%
13	Percent of current legislative and election-related records made viewable online within a specified timeframe	City Clerk	97%	99%	95%
14	Percent of historical legislative and election-related records made viewable online within a fiscal year	City Clerk	95%	100%	99%

City Management Program

	Performance Measure	Department	Actual FY2012	Actual FY2013	Target FY2014
15	Number of completed internal control Process Narrative documents and Process Flow diagrams completed and posted to the City Internal Controls Document Repository	City Comptroller	262	290	350
16	Number of citywide internal and external audit recommendations identified during the fiscal year	City Comptroller	84	65	60
17	Number of audit recommendations completed by management during the fiscal year	City Comptroller	189	52	50
18	Number of outstanding audit recommendations remaining to be completed by management at the fiscal year-end (cumulative)	City Comptroller	125	135	100
19	Percent of Charter 39 reports issued on time*	City Comptroller	50%	100%	100%
20	Percentage of satisfied customers from City Treasury lobby surveys	City Treasurer	95%	96%	94%
21	Number of basis points the Core and Liquidity Investment Portfolios outperformed their benchmarks on a rolling 3-year basis. (Core Portfolio benchmark: Bank of America Merrill Lynch 1-3 year Treasury Index; Liquidity Portfolio benchmark: Bank of America Merrill Lynch 3-6 month Treasury Bill Index)	City Treasurer	Core: 16 bps Liquidity: 26 bps	Core: 15bps Liquidity: 26 bps	Core: 7 bps Liquidity: 25 bps
22	Transient occupancy, tax, lease, and franchise audits within budgeted hours	City Treasurer	93%	95%	98%
23	Percentage of delinquent account referrals collected	City Treasurer	80%	77%	80%
24	Contractor satisfaction rating as 'Very Good' or 'Excellent' on the Commission for Arts & Culture's overall performance	Commission for Arts & Culture	99%	100%	99%
25	Contractor satisfaction rating as 'Very Good' or 'Excellent' on the Commission for Arts & Culture's overall responsiveness	Commission for Arts & Culture	99%	97%	99%
26	Percent of debt payments made to bond trustees on time	Debt Management	100%	100%	100%
27	Percent of bond offering disclosures that were reviewed by the City's Disclosure Practices Working Group (DPWG) and received a certification of the DPWG	Debt Management	100%	100%	100%
28	Percent accomplishment of the professional development and training goals established by the Department to develop skilled employees and promote the highest ethical standards	Debt Management	83%	82%	100%
29	Percent of the City's Investor Information website page updated with the City financial disclosures required to be submitted to the designated electronic repository for municipal securities within two (2) business days	Debt Management	88%	94%	100%

City Management Program

	Performance Measure	Department	Actual FY2012	Actual FY2013	Target FY2014
30	Percent of City bond offerings priced similarly to comparable credits priced within the same timeframe	Debt Management	100%	100%	100%
31	Percent of outstanding City bond issuances actively monitored and reported for compliance with bond covenants	Debt Management	100%	100%	100%
32	Percent increase in visits to City's public website	Department of Information Technology	6.55%	8.20%	7.00%
33	Percent of managed IT Service Level Agreement measures that are achieved	Department of Information Technology	95.6%	98.6%	93.0%
34	Total amount of CIP Project funding expensed in projects managed by Public Works-Engineering & Capital Projects (PW-E&CP)	Engineering & Capital Projects	\$305M	\$349M	\$305M
35	Percentage of Capital Improvements Program (CIP) projects that are within 66 working days of their baseline schedule	Engineering & Capital Projects	N/A	64%	85%
36	Satisfaction rate of environmental education and outreach survey	Environmental Services	99%	100%	100%
37	Percent variance between actual General Fund expenditures and revised budget at year-end	Financial Management	3.0%	TBD	<3.0%
38	Percent variance between actual General Fund revenue and revised budget at year-end	Financial Management	1.4%	TBD	<3.0%
39	General Fund reserves (as a % of total General Fund revenues) compared to goal*	Financial Management	14.0%	TBD	8.0%
40	Percent of Publishing customer satisfaction rates	General Services - Publishing	97%	100%	98%
41	Percent of Emergency Operations Center (EOC) staff trained for their respective positions/roles	Office of Homeland Security	87%	88%	90%
42	Amount of grant dollars awarded	Office of the Chief Financial Officer	\$53.5M	\$40.9M	TBD
43	Number of grants applied for (citywide)	Office of the Chief Financial Officer	38	44	TBD
44	Results of customer survey on overall satisfaction with Park & Recreation facilities	Park & Recreation	94.6%	95.8%	94.1%
45	Public Utility bond ratings: * ▪ Water ▪ Wastewater	Public Utilities	AA- A+	AA- A+	AA- A+
46	Average calendar days from bid opening to construction contract award	Public Works – Contracting Group	75	96	80
47	Average calendar days from proposal receipt to consultant/vendor selection/ contract award	Public Works – Contracting Group	120	120	120
48	Number of construction contracts awarded Limited Notice to Proceed (LNTP)	Public Works – Contracting Group	129	84	160
49	Cost savings/cost avoidance achieved via strategic purchase processes	Purchasing & Contracting	\$456,142	\$389,000	\$450,000

City Management Program

	Performance Measure	Department	Actual FY2012	Actual FY2013	Target FY2014
50	Percent of departments that complete procurement (p-card) reconciliations on time	Purchasing & Contracting	49%	N/A	N/A
51	Number of central warehouse items supplies to client departments annually	Purchasing & Contracting	64,004	53,059	58,000
52	Number of supplier education outreach conducted annually	Purchasing & Contracting	11	9	12
53	Number of supplier workshops conducted annually	Purchasing & Contracting	4	4	4
54	Number of vendor reviews and conferences completed annually	Purchasing & Contracting	24	26	20
55	Percent of purchase orders issued against established price/outline agreements	Purchasing & Contracting	N/A	43%	41%
56	Amount of revenue collected from leases	Real Estate Assets	\$72.2M	\$77.5M	\$72.4M
57	Amount of revenue received from telecommunication/antenna facilities located on City-owned property	Real Estate Assets	\$3.5M	\$4.6M	\$3.7M
58	Amount of Workers' Compensation costs	Risk Management	\$24.2M	\$24.5M	\$25.3M
59	Number of new Workers' Compensation claims filed during the fiscal year	Risk Management	1,592	1,661	1,654
60	Number of Workers' Compensation claims per adjuster	Risk Management	219	218	223
61	Amount of Public Liability claim costs	Risk Management	\$11.2M	\$20.0M	\$14.5M
62	Reserve balance in millions (and percentage of reserve goals) end of fiscal year for Public Liability*	Risk Management	\$17.1M (29%)	\$50.2M (97%)	\$28.6M (54%)
63	Reserve balance in millions (and percentage of reserve goals) end of fiscal year for Workers' Compensation*	Risk Management	\$31.9M (42%)	\$40.3M (53%)	\$46.2M (61%)

Goal 3: Sustainable growth and economic prosperity

	Performance Measure	Department	Actual FY2012	Actual FY2013	Target FY2014
1	Percent achievement of annual Small Local Business Enterprise (SLBE) aspirational goal	Administration	100%	100%	100%
2	Dollar value of awards to certified disadvantaged, minority, women, and disabled veteran enterprises	Administration	\$37.8M	\$16M	N/A
3	Percent of total spend dollars awarded to certified disadvantaged, minority, women, and disabled veteran owned businesses*	Administration	13%	9%	15%
4	Number of active contracts with arts and culture organizations managed by the Commission for Arts & Culture	Commission for Arts & Culture	106	121	125
5	Number of recommendations in the 2004 Public Art Master Plan implemented (e.g., public art project management and collections management activities)	Commission for Arts & Culture	20	20	40
6	Percent of plan reviews completed in two cycles or less*	Development Services	87.9%	85.4%	80.0%

City Management Program

	Performance Measure	Department	Actual FY2012	Actual FY2013	Target FY2014
7	Percent of development inspections completed within next working day of request *	Development Services	90.5%	93.3%	90.0%
8	Percent of plan reviews achieved within stakeholder group-established turnaround times*	Development Services	87%	85.4%	80%
9	Percent of community plans equal to or less than: <ul style="list-style-type: none"> ▪ 5 years old ▪ 10 years old ▪ 15 years old ▪ 20 years old ▪ 25 years old ▪ 30 years old 	Development Services	0%	0%	6%
			4%	2%	8%
			21%	15%	21%
			38%	29%	35%
			66%	46%	52%
			83%	69%	75%
10	Number of Public Facilities Financing Plans updated/amended	Development Services	1	6	11
11	Number of jobs retained or created from projects assisted via Council Policy 900-12	Economic Development	1,120	2,939	1,100
12	Amount of net new tax revenue generated from projects assisted via Council Policy 900-12	Economic Development	N/A	N/A	\$1.0M
13	Number of business projects assisted via Council Policy 900-12	Economic Development	15	21	20
14	Number of new manufacturing jobs created via Council Policy 900-12*	Economic Development	N/A	N/A	600
15	Private capital invested as a result of economic development programs via Council Policy 900-12*	Economic Development	\$407M	\$507M	\$300M
16	Private sector dollars leveraged for capital improvements through Community Development programs	Economic Development	N/A	N/A	\$1.1M
17	Number of Storefront Improvement Program projects designed	Economic Development	17	20	20
18	Number of Enterprise Zone Hiring Credit Voucher Certificates issued*	Economic Development	9,310	11,247	9,500
19	Number of Enterprise Zone businesses issued Hiring Credit Vouchers	Economic Development	424	427	425
20	Number of households provided with CDBG housing assistance	Economic Development	N/A	N/A	250
21	Number of program participants in existing CDBG programs	Economic Development	N/A	N/A	2,000
22	Number of persons educated on Fair Housing through outreach	Economic Development	N/A	N/A	380
23	Number of homeless persons assisted through Community Development Block Grant (CDBG) and Emergency Shelter Grant (ESG) programs	Economic Development	N/A	N/A	2,000

City Management Program

	Performance Measure	Department	Actual FY2012	Actual FY2013	Target FY2014
24	Number of existing or aspiring small businesses assisted via office walk-in, phone call, or email by Office of Small Business (OSB) staff and Small Business Ambassador	Economic Development	5,891	6,105	5,000
25	Number of customers provided with general business assistance by the Small Business Ambassador through outreach activities	Economic Development	755	2,024	1,000
26	Number of participants assisted by the Small Business Ambassador through the Small Business Development Program	Economic Development	105	103	100
27	Annual Library circulation per capita*	Library	5.28	5.24	5.40
28	Total library hours per week:*	Library	44	49	49
	<ul style="list-style-type: none"> • Central Library • Branch Libraries 		1,276	1,564	1,564
29	Number of developed/underdeveloped park acreage (includes water and joint use acreage) managed	Park & Recreation	40,509	41,439	41,656
30	Number of hours of operation of recreation centers*	Park & Recreation	126,060	128,767	128,492
31	Number of acres of parks and open space per 1,000 population*	Park & Recreation	31.13	31.84	32.01
32	Average daily water production (in millions of gallons)	Public Utilities	172.4	182.0	175.6
33	Number of recycled water use site inspections and shutdown tests conducted	Public Utilities	1,035	1,306	1,375
34	Number of major civic and community events that received permitting, technical, and/or promotional assistance	Special Events	1,220	1,235	1,200

Goal 4: Responsive, committed, and innovative workforce

	Performance Measure	Department	Actual FY2012	Actual FY2013	Target FY2014
1	Number of hours of training provided to City staff within the fiscal year	City Clerk	336	202	253
2	Percent of professional workforce attending trainings, conferences, and continuing education programs	City Treasurer	82%	96%	90%
3	Percent accomplishment of the professional development and training goals established by the Department to develop skilled employees and promote the highest ethical standards	Debt Management	83%	82%	100%
4	Number of trainings/presentations planned and provided	Disability Services	12	9	10
5	Average number of training hours per employee	Environmental Services	10.8	13.11	10.0
6	Number of training hours conducted	Human Resources	1,160	900	1,100

City Management Program

	Performance Measure	Department	Actual FY2012	Actual FY2013	Target FY2014
7	Number of financial training sessions held for City Council that are developed and coordinated by the Office of the Independent Budget Analyst (IBA)	Office of the IBA	1	2	2
8	Number of client department educational workshops conducted annually	Purchasing & Contracting	14	6	10

Department Tactical Plans

Another part of the overall strategic planning process involves the development and maintenance of department tactical plans for all Mayoral departments. These plans include the following elements: mission and vision statements, goals, objectives, performance measures, and targets. Tactical plans are designed to be reviewed and updated for each budget cycle. The annual review enables departments to determine the strategic direction for each fiscal year and ensure that it is aligned with the City's overall strategic direction and departments' resource requests. This annual review of department tactical plans did not occur as part of development of the Fiscal Year 2014 Adopted Budget due to the recent change in Mayoral administration.

The City Strategic Plan, department tactical plans, and the performance measure development processes will be evaluated during the course of Fiscal Year 2014 for inclusion in the Fiscal Year 2015 budget to reflect the new administration's priorities and areas of focus.

Features of the Budget

As a result of the City's strategic planning efforts, excerpts from the departmental plans are included in the departments' budget narratives (found in Volume II). The original budget format was designed to help budget readers effectively evaluate City services and enables the City to accurately quantify service levels for all departments. Budget narratives typically include goals, objectives, and performance measures for every Mayoral department. In addition, baseline and target data is provided for each performance measure, along with sizing and workload information to put the budget into context.

For Fiscal Year 2014, budget narratives will include only the following sections: department description, Fiscal Year 2013 goals and objectives, key performance indicators, and service efforts and accomplishments for every Mayoral department. The City intends to update the City Strategic Plan, department tactical plans, and their corresponding performance measures for the Fiscal Year 2015 budget. These future efforts will result in new City and department goals, objectives, and outcome-based performance measures. This content is presented as part of the budget narrative sections described below:

Department Description

This is a brief overview of the department that describes its history and the services it provides. It also includes the department's mission statement. This section can be found in the budget narratives contained in Volume II.

Goals and Objectives

This section describes the goals and objectives that make up the action plan for the department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals. For Fiscal Year 2014, Fiscal Year 2013 goals and objectives have been reprinted as they were originally adopted. As mentioned earlier, an effort is planned to update

City Management Program

the City's Strategic Plan goals and objectives, which may also alter the departments' objectives, strategies, and performance expectations for Fiscal Year 2014 and beyond.

Key Performance Indicators

This section lists the key performance measures chosen by the department. Each indicator was selected based on one or more of the following reasons: it reflects the priorities of the department; it is considered useful in achieving the City's Strategic Plan goals and objectives; it shows department responsibilities highlighted as a result of Mayoral responses to audit, Grand Jury, and IBA reports or Council action; or it best reflects the results or outcomes of the department's primary responsibilities rather than workload or volume of work performed. Actual figures for Fiscal Year 2012, actual figures for Fiscal Year 2013, as well as targets for Fiscal Year 2014 have been included for each performance indicator.

Service Efforts and Accomplishments

This is a narrative describing major efforts and achievements of a department. Programs, grants, and other major activities not included in the tactical plan are included at the discretion of the department. This area is appropriate for describing milestones met, services provided, accomplishments, as well as awards and special recognitions the department has received. This section can be found in the budget narratives contained in Volume II.

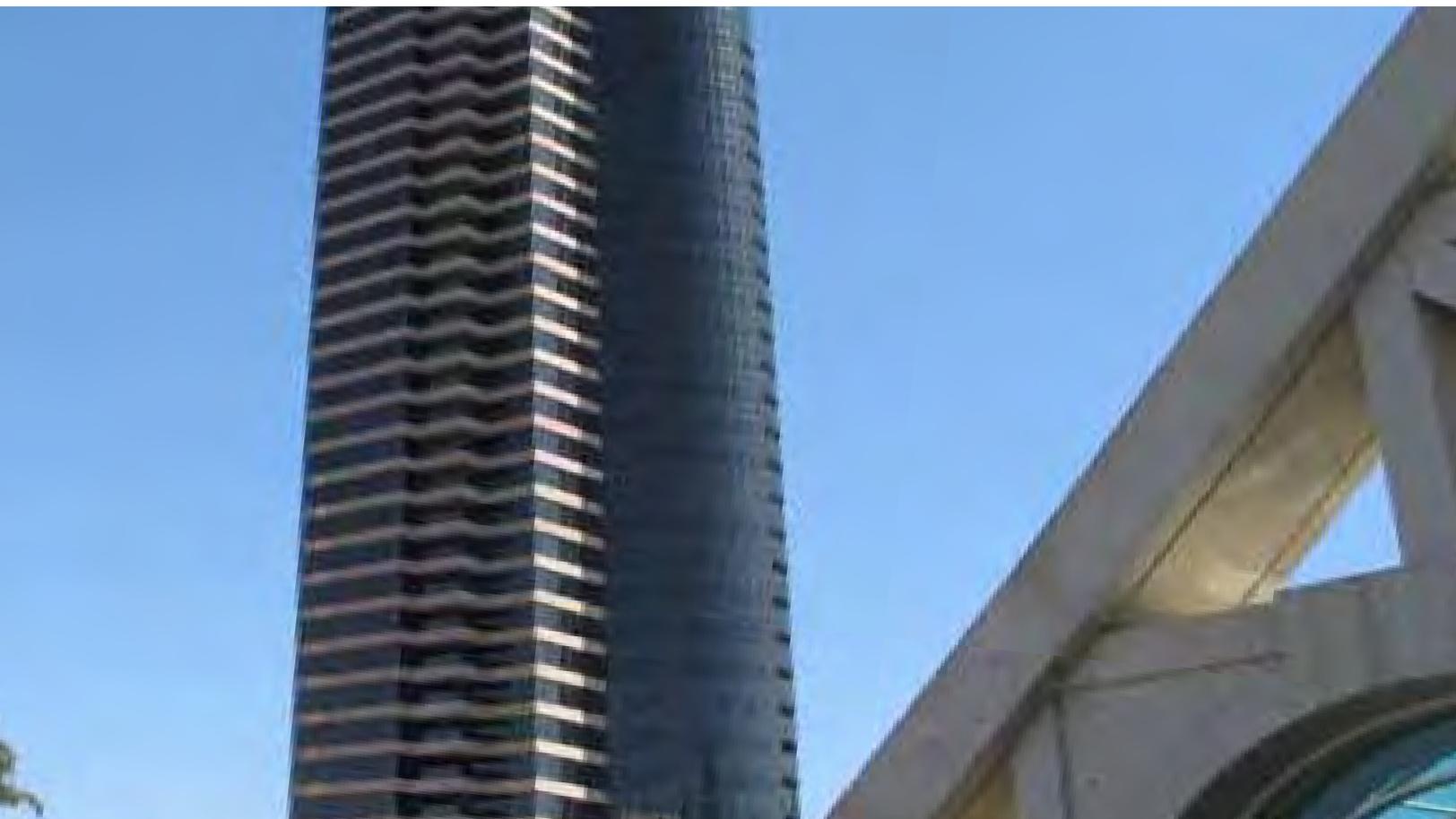


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2014

FISCAL YEAR

ADOPTED BUDGET



General Fund Revenues



City of San Diego

General Fund Revenues

The Fiscal Year 2014 General Fund revenue budget is \$1.20 billion, which represents an increase of \$51.8 million or 4.5 percent from the Fiscal Year 2013 Adopted Budget. General Fund revenues pay for essential City services including police, fire, refuse collection, library services, and park and recreation programs.

Table 1 illustrates the components of the \$51.8 million or 4.5 percent increase in General Fund annual revenue for Fiscal Year 2014.

Table 1: Fiscal Year 2014 General Fund Revenue Change

	Percent Change from FY 2013 Adopted Budget	Change (in millions)
Major Revenues	4.6%	\$ 35.6
Other Revenue Sources	4.3%	16.2
Total	4.5%	\$ 51.8

The General Fund Revenues section provides a detailed description of the revenue categories listed to the right on this page, including background information describing growth trends, economic factors, and methods of allocation affecting each revenue source. This information provides insight into the formulation of the Fiscal Year 2014 Adopted Budget for the General Fund revenues.

The four major General Fund revenue sources: property tax, sales tax, transient occupancy tax (TOT), and franchise fees account for 67.5 percent of the City's General Fund revenue in the Fiscal Year 2014 Adopted Budget. Changes in the local, State, and national economies can impact each of these revenue sources and trends, and the possible effects on the City's finances in Fiscal Year 2014 are outlined below. Other General Fund revenue sources are influenced by these same economic conditions as well as various other non-economic events, such as a fee change or the implementation of a new policy in an existing program.

The Fiscal Year 2014 major revenue projections are based on Fiscal Year 2013 year-end projections and economic data through May 2013, the most recent information available at the time the adopted budget was prepared. It should be noted that local economic indicators have continued to slowly improve since development of the Fiscal Year 2014 Adopted Budget. Additionally, similar to Fiscal Year 2013 and as a result of the slowly improving local economy, preparation of the Fiscal Year 2014 Adopted Budget incorporated an improved economic outlook when compared to previous years, as is evidenced by the increases in property tax, sales tax and TOT. Despite the projected increases in the General Fund major revenues, there is some uncertainty related to the impacts of sequestration and the across-the-board federal spending cuts that might affect San Diego's economy. The impacts

- Economic Environment
- Property Tax
- Sales Tax
- Safety Sales Taxes
- General Fund Transient Occupancy Tax (TOT)
- Property Transfer Tax
- Franchise Fees
- Licenses and Permits
- Fines, Forfeitures, and Penalties
- Revenue from Money and Property
 - Rents and Concessions
 - Interest Earnings
- Revenue from Other Agencies
 - Motor Vehicle License Fees
 - Revenue from Federal & Other Agencies
- Charges for Current Services
- Other Financial Sources & Uses
- Other Revenue
- Redevelopment Agencies
- State of California Budget Impacts
- Annual Tax Appropriations Limit (Gann Limit)

General Fund Revenues

to the region's economy might be seen in a few economic sectors such as consumer spending and job growth but at the time of the publication of the adopted budget, the direct impacts to the City are uncertain. The City will continue to monitor the impacts of sequestration and its impacts to the City's General Fund budget.

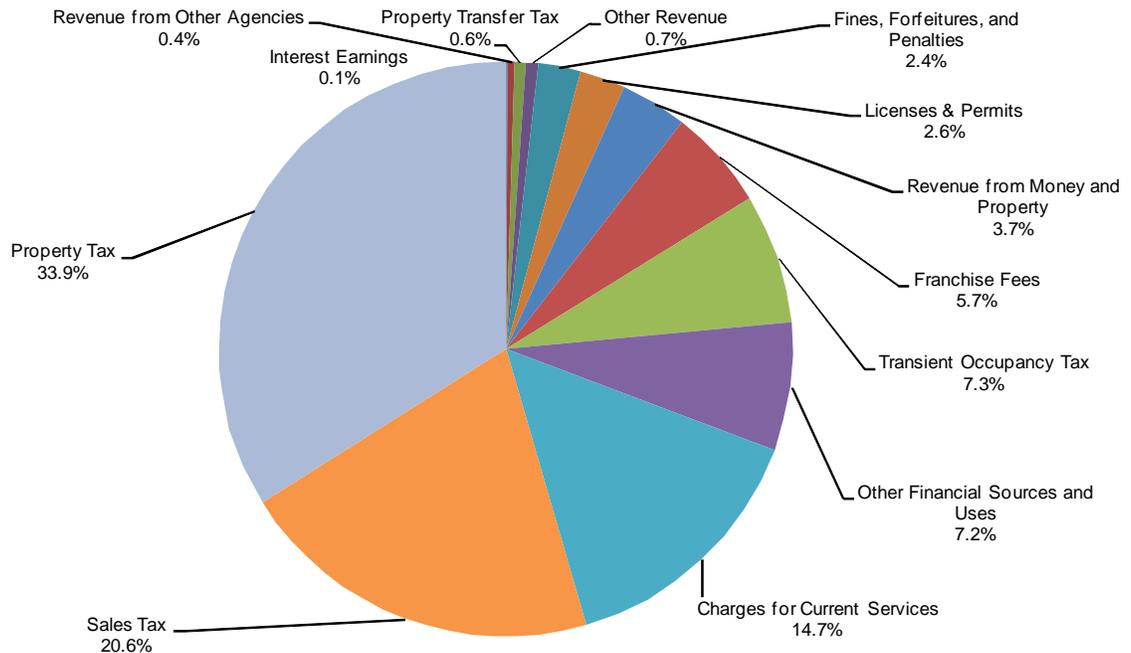
Volume II details the budgeted revenues that are generated by departments. Each revenue source generated by individual General Fund departments also falls under one of the revenue categories listed on the previous page and is discussed in this section of the budget document.

Table 2: Fiscal Year 2014 General Fund Revenues - \$1.20 Billion (in millions)

Revenue Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget	FY 2013 - FY 2014 Change	Percent Change	% of Total General Fund Revenue
Property Tax	\$ 408.8	\$ 387.1	\$ 408.0	\$ 20.9	5.4%	33.9%
Sales Tax	220.3	236.3	248.1	11.9	5.0%	20.6%
Transient Occupancy Tax	78.3	81.7	87.9	6.1	7.5%	7.3%
Franchise Fees	69.1	71.7	68.4	(3.2)	(4.5)%	5.7%
Property Transfer Tax	5.7	6.4	7.0	0.7	10.5%	0.6%
Licenses & Permits	31.1	31.9	31.8	(0.1)	(0.2)%	2.6%
Fines, Forfeitures, and Penalties	62.4	31.4	29.3	(2.1)	(6.5)%	2.4%
Revenue from Money and Property	45.9	41.2	44.1	2.9	6.9%	3.7%
Interest Earnings	2.6	1.4	0.9	(0.5)	(36.5)%	0.1%
Revenue from Other Agencies	2.7	3.5	4.2	0.7	20.1%	0.4%
Charges for Current Services	164.7	181.4	177.1	(4.3)	(2.4)%	14.7%
Other Financial Sources and Uses	92.2	73.4	87.1	13.7	18.7%	7.2%
Other Revenue	5.3	3.8	9.0	5.1	133.9%	0.7%
Total	\$ 1,189.1	\$ 1,151.2	\$ 1,203.0	\$ 51.8	4.5%	100.0%

General Fund Revenues

Figure 1: Fiscal Year 2014 General Fund Revenues - \$1.20 Billion



San Diego's Economic Environment¹

Development of the Fiscal Year 2014 Adopted Budget incorporated an improved economic outlook when compared to prior annual budgets based on the continuing trend of increases in consumer spending, a return of tourism and business travel, and reduced unemployment. The City first began seeing improvement within these three areas late in Fiscal Year 2011 and the trend continued throughout Fiscal Year 2013.

The recent nation-wide recession dramatically impacted State and local revenues due to the unprecedented pace and scope of declines in economic drivers such as unemployment, housing, and consumer confidence. Consumer spending began to rebound in late Fiscal Year 2011 and this trend continued throughout Fiscal Year 2013, resulting in increased transient occupancy and sales tax revenues. Additionally, during calendar year 2012 the local real estate market began showing signs of improvement, as is evident by the increases in home sales and median price, resulting in a projected increase in property tax receipts for Fiscal Year 2014.

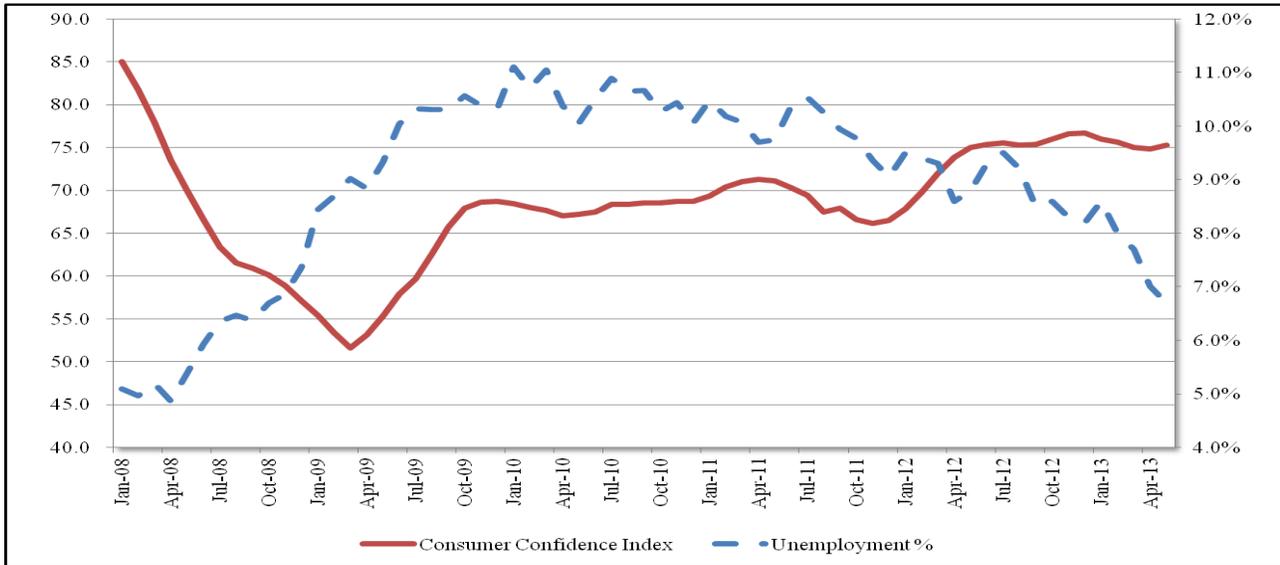
The main economic drivers that contributed to the General Fund revenue decreases from Fiscal Year 2008 through Fiscal Year 2010 were declining consumer discretionary spending and the overall decline in the housing market (home sales and prices). Consumer discretionary spending is greatly influenced by levels of unemployment and consumer confidence. At the onset of the economic recession in December 2007, the City's unemployment level was 4.8 percent, and increased rapidly to 10.9 percent in January 2010. Although still above average historical levels, the unemployment rate had decreased to 6.7 percent as of May 2013, marking the first time it had dropped below 7.0

¹ The following sources were used in this section: National Bureau of Economic Research, California Employment Development Department, United States Bureau of Labor Statistics, California State Board of Equalization, University of San Diego Index of Leading Economic Indicators, DataQuick Information Systems, San Diego County Assessor / Recorder / Clerk's Office, San Diego Association of Governments, United States Bureau of Labor Statistics.

General Fund Revenues

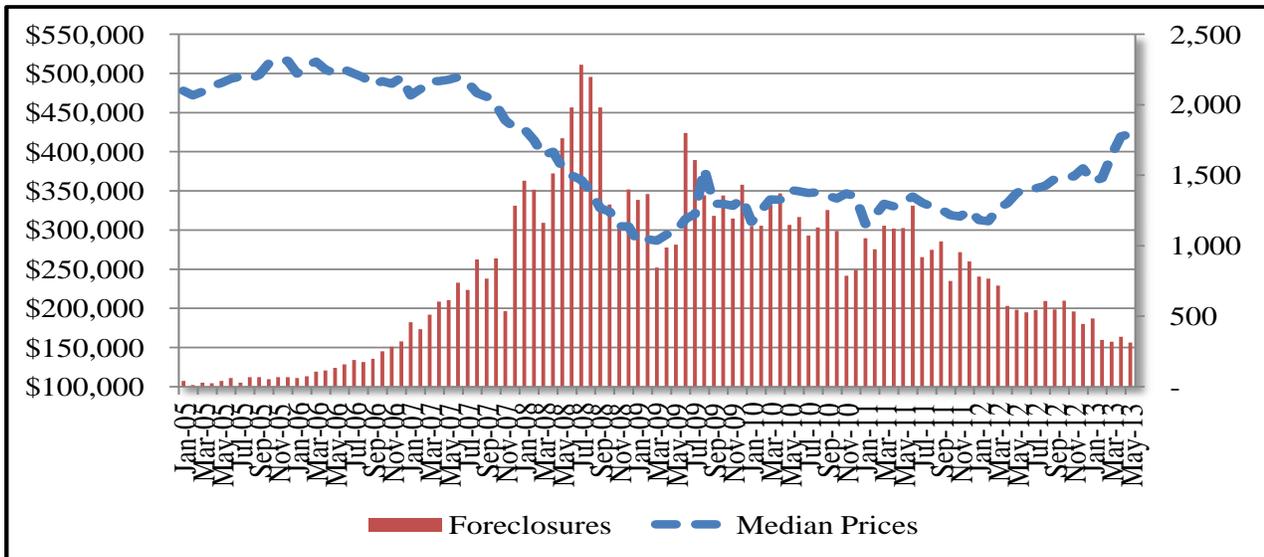
percent since November 2008. Local consumer confidence declined 41.2 percent from the December 2007 index level of 87.8, to the lowest level of 51.7 in March 2009. Subsequently, consumer confidence has increased 45.7 percent to an index level of 75.3 as of May 2013.

Figure 2: San Diego Consumer Confidence and Unemployment



Source: California Employment Development Department, USD Index of Leading Economic Indicators

Figure 3: County of San Diego Monthly Median Home Price and Foreclosures



Source: DataQuick Information Systems, San Diego County Assessor/Recorder/Clerk's Office

Countywide median home prices have increased from low levels in Fiscal Year 2009 and after stabilizing for several months have increased 21.6 percent from May 2012 to May 2013. The San Diego median home price as of December 2007 was \$495,000, which decreased to a low of \$284,435 in January 2009, and has subsequently increased to \$422,578 as of May 2013.

General Fund Revenues

Development of the Fiscal Year 2014 General Fund revenue budget considers and incorporates a wide variety of economic data in an effort to accurately forecast revenue amounts. The following are some of the economic indicators and assumptions that were used in the preparation of the Fiscal Year 2014 Adopted Budget for the General Fund. In most cases, the indicators used to prepare the Fiscal Year 2014 Adopted Budget were as of May 2013. Updated indicators are presented below where available:

- The Index of Leading Economic Indicators for San Diego County has increased 4.0 percent over the last twelve months (as of May 2013) from an index level of 121.6 to 126.4 (University of San Diego, Index of Leading Economic Indicators).
- Consumer spending in the City of San Diego on taxable items for the prior twelve months, as of March 2013, increased 4.5 percent when compared to the prior year (MuniServices).
- San Diego's unemployment rate was 6.7 percent as of May 2013, a decrease of 2.1 percent from the 8.8 percent as of May 2012.
- Home sales in San Diego for the twelve month period (June 2012 - May 2013) totaled 42,614, which is an increase of 15.5 percent from the 36,888 home sales from the prior twelve month period (June 2011 - May 2012)(San Diego County Assessor/Recorder/Clerk's Office).
- The median countywide home price as of May 2013 was \$422,578 which is an increase of 21.6 percent from the May 2012 median home price of \$347,417 (DataQuick Information Systems).
- Countywide foreclosures for the twelve month period (June 2012 - May 2013) totaled 5,618 which is a decline of 44.8 percent from the previous twelve month period (June 2011 - May 2012) total of 10,179. Notices of default, an indicator of potential future foreclosure levels, totaled 12,277 for the twelve month period (June 2012 - May 2013), a decline of 40.8 percent from the 20,725 experienced in the previous twelve month period (June 2011 - May 2012) (San Diego County Assessor/Recorder/Clerk's Office).
- The City's median income is forecasted to grow 4.9 percent from approximately \$50,000 to \$52,500 from calendar year 2010 to 2015 (San Diego Association of Governments).
- The County of San Diego Consumer Price Index (CPI) increased 1.6 percent in calendar year 2012 (United States Bureau of Labor Statistics).

Property Tax

Background

Property tax revenue is the City's largest revenue source, representing 33.9 percent of the total General Fund revenue. Property tax revenue is collected by the San Diego County Tax Collector from a 1.0 percent levy on the assessed value of all real property. Proposition 13, passed by voters in 1979, specifies that a property's value may increase at the rate of the California Consumer Price Index, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value.

**Total City Budget
\$433.7 million**

**General Fund Budget
\$408.0 million**

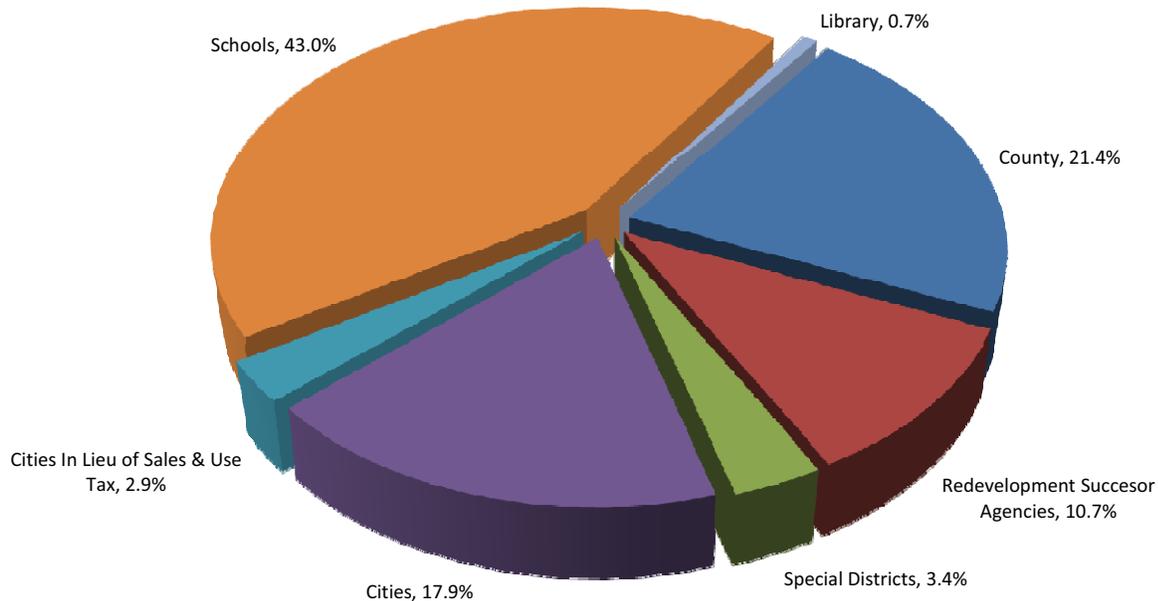
**Percent of General Fund
33.9 percent**

The 1.0 percent property tax levy is collected and distributed to a number of agencies, including the County, the City, school districts, and special districts. For every \$100 collected, the allocation to the cities in San Diego County total \$17.90 (with an additional \$2.90 going to cities for the sales tax "triple-flip" outlined in the sales tax section), which includes offsets for Motor Vehicle License Fees,

General Fund Revenues

according to the County of San Diego Assessor's Office. Property tax revenue is also collected in other (non-General) funds per City Charter requirement. Those include a special tax levy of \$0.005 per \$100 of assessed value for funding zoological exhibits in Balboa Park.

Figure 4: Fiscal Year 2014 Countywide Property Tax Distribution



Source: County of San Diego Assessor's Office

Since the early 1990s, many factors have contributed to changes in the amount of revenue the City has received from property tax:

- In Fiscal Year 1993, the State of California faced a serious deficit and, in order to meet its obligations to fund school districts at specified levels under Proposition 98, the State enacted legislation that shifted partial financial responsibility for funding education to local governments. These revenue shifts were otherwise known as the Educational Revenue Augmentation Fund (ERAF) shifts.
- The State authorized counties to charge cities an administrative fee in order to collect and distribute property tax, further reducing the City's annual property tax receipts. For Fiscal Year 2014, the property tax administration fee for the City is estimated to be \$4.1 million which is a reduction of \$1.0 million from the Fiscal Year 2013 Adopted Budget of \$5.1 million. The anticipated reduction for Fiscal Year 2014 is a result of the City of Alhambra v. County of Los Angeles court ruling which determined the imposition of property tax administration fees on the City's Motor Vehicle License Fees backfill and triple-flip to be unlawful.
- Beginning in Fiscal Year 2005, the Motor Vehicle License Fee (MVLFF) rate was reduced from 2.0 percent to 0.65 percent resulting in less revenue received by the City, which was replaced dollar-for-dollar with property tax, resulting in a property tax revenue increase.
- Redevelopment agencies were dissolved statewide in California in Fiscal Year 2012. As a result, the distribution of property tax revenues to the former San Diego Redevelopment

General Fund Revenues

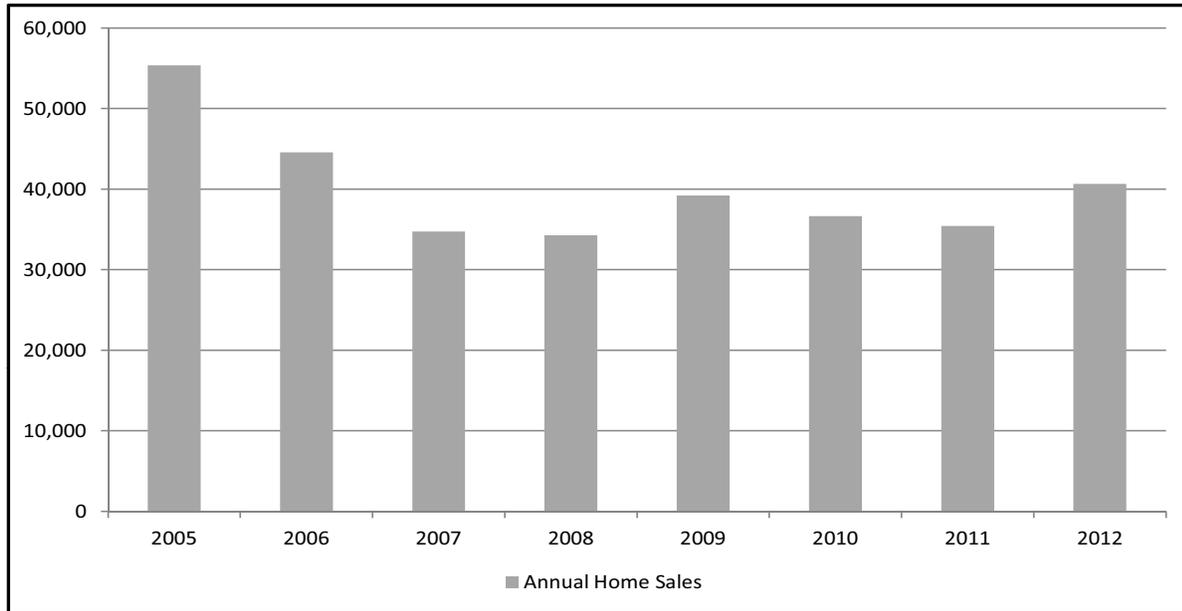
Agency has not occurred since Fiscal Year 2012. Funding for continuing obligations as approved by the State Department of Finance is expected to be distributed to the City as Successor Agency from the Redevelopment Property Tax Trust Fund (RPTTF). Property tax funds remaining after the former redevelopment agencies' obligations are met are expected to be distributed per appropriate allocation formulas. These amounts are estimated to be \$11.2 million in FY 2014.

Economic Trends

The economic recession that began late in calendar year 2007, had a significant negative impact on median home prices, home sales, and foreclosures leading to a decline in property tax revenue. However, improvement in the foreclosure rate and the number of notices of default has taken place. Countywide foreclosures from June 2012 to May 2013 totaled 5,618, a decline of 44.8 percent over the prior twelve month period total of 10,179. Notices of default totaled 12,277 over the same time period, a decline of 40.8 percent from 20,725, indicating that future foreclosure levels should potentially be lower and increase property tax revenue collection rates. Although the median home sales price has increased for the County, the current median sales price is still well below the market peak of \$518,000 in November 2005. Home sales in San Diego County also increased and as of May 2013, the County recorded 4,262 sales, a 13.8 percent increase over the May 2012 home sales total of 3,746. As of May 2013, the median countywide home price was \$422,578, which is an increase of 21.6 percent from the May 2012 median home price of \$347,417. It is anticipated that the median home price in San Diego will continue to improve during Fiscal Year 2014 as the number of foreclosed properties continues to decrease.

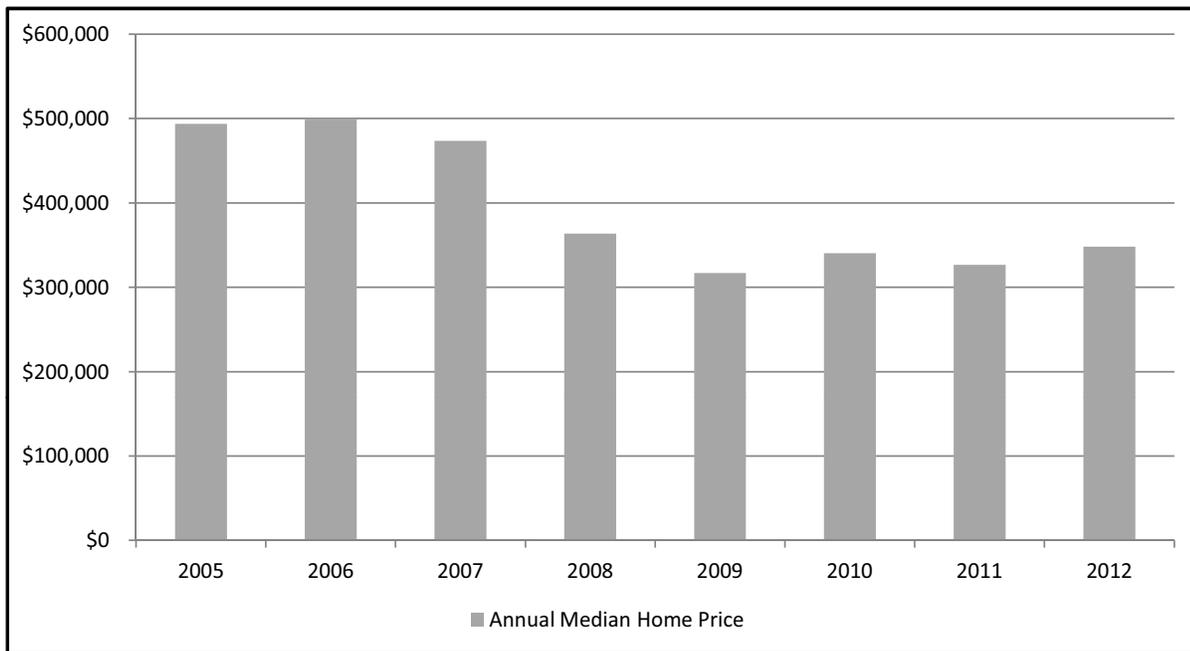
General Fund Revenues

Figure 5: San Diego County Home Sales (calendar year)



Source: DataQuick Information Systems

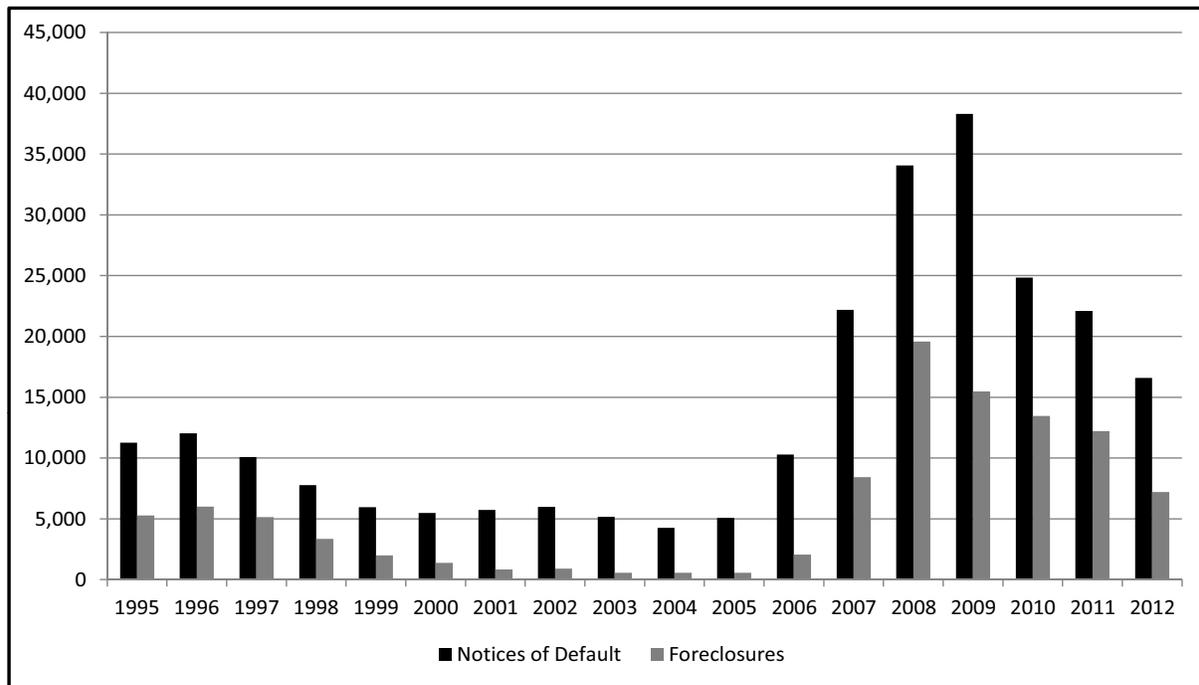
Figure 6: San Diego County Annual Median Home Price (calendar year)



Source: DataQuick Information Systems

General Fund Revenues

Figure 7: San Diego Home Foreclosures (calendar year)



Source: San Diego County Assessor/Recorder/County Clerk

In addition to the local residential market continuing to slowly improve, the local commercial real estate market is showing signs of improvement. According to CB Richard Ellis, the overall vacancy rate during the second quarter of calendar 2013 showed improvement in the industrial and office real estate markets over the same period in 2012. The vacancy rates in the industrial and office real estate markets declined approximately 1.8 percent to 8.5 percent and 2.1 percent to 14.1 percent, respectively.

While unemployment levels remain above historical levels, there has been improvement which has aided in the improvement in the local real estate market. San Diego's unemployment rate improved to 6.7 percent as of May 2013, a decline of 4.2 percent from the January 2010 high of 10.9 percent. The State of California's unemployment rate was 8.1 percent as of May 2013.

Fiscal Year 2014 Adopted Budget

While the local residential housing market experienced improvement in Fiscal Year 2013, this does not greatly impact the growth rate for the Fiscal Year 2014 Adopted Budget due to a lag between the time assessed valuation is set by the County Assessor's Office (reflecting the entire calendar year) and property tax revenue is received by the City. Property tax is a lagging revenue source and, therefore, does not depict recent market activity. Fiscal Year 2014 property tax revenue projections reflect housing market activity from calendar year 2012.

The Fiscal Year 2014 Adopted Budget for property tax is \$408.0 million which assumes 2.2 percent growth over May 2013 receipts of base property tax (Proposition 13) and "in-lieu of motor vehicle license fee" payment. The \$408.0 million property tax budget consists of an estimated \$290.4 million in base property tax (Proposition 13), \$106.4 "in-lieu of motor vehicle license fee" payment, \$3.0 million in tax sharing pass-through payments from the former Redevelopment Agency (RDA), and \$8.2 million in anticipated residual property tax payments. As a result of the dissolution of the RDA,

General Fund Revenues

the tax sharing pass-through payments (which were previously budgeted in Other Financial Sources & Uses) will be received as part of the Recognized Obligations Payment Schedule (ROPS) and therefore will be recognized as property tax revenue. The residual property tax payments are the City's proportionate share of funds remaining in the Redevelopment Property Tax Trust Fund (RPTTF) after ROPS requirements have been met.

The 2.2 percent growth rate projected for Property Tax in Fiscal Year 2014 is based on strong home sales, increases in median home price, and a positive California CPI in calendar year 2012. This positive growth rate is also attributed to a projected decrease in property tax refunds related to an anticipated reduction in the number of property value reassessments during Fiscal Year 2014. All of these factors combined create a positive growth rate and forecast for property tax revenues.

Table 3: Fiscal Year 2014 Adopted Property Tax Budget

	(in millions)	
Base Property Tax	\$	290.4
Property Tax "In-Lieu" of MVLFF		106.4
Tax Sharing Distribution		3.0
Residual Tax Sharing		8.2
Total Property Tax	\$	408.0

Sales Tax

Background

Sales tax is the City's second largest General Fund revenue source, representing 20.6 percent of the total General Fund revenue. Collected at the point of sale, sales tax receipts are remitted to the State Board of Equalization, which allocates tax revenue owed to the City in monthly payments. According to the Bradley-Burns Sales and Use Tax law, the City is to receive one cent of the total Statewide sales tax levied on each dollar of taxable sales.

Total City Budget
\$285.7 million

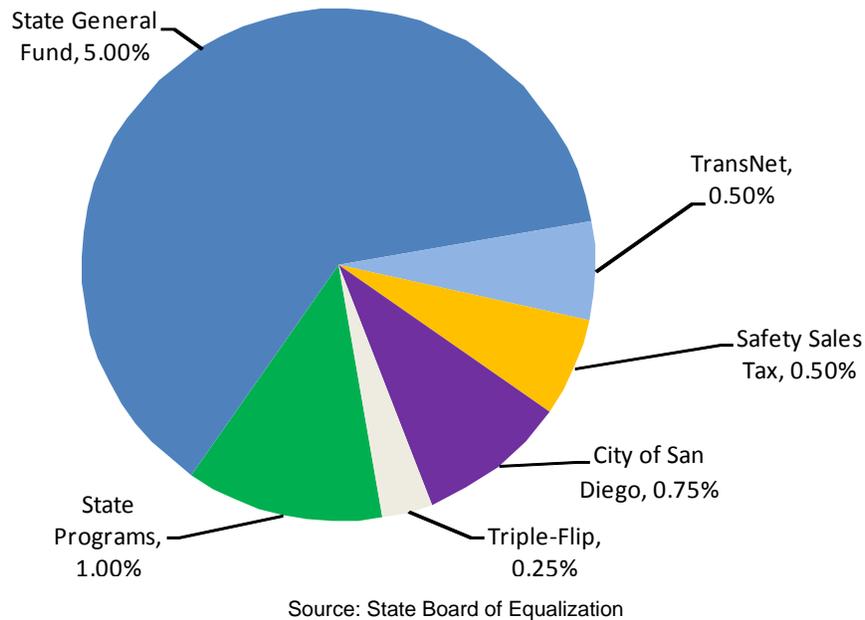
General Fund Budget
\$248.1 million

Percent of General Fund
20.6 percent

The total citywide sales tax rate in San Diego is 8.0 percent. Included in the 8.0 percent sales tax rate are three voter approved supplemental sales tax add-ons: TransNet Extension Ordinance and Expenditure Plan (TransNet), safety sales tax, and Proposition 30. TransNet was implemented in 1987 to fund the San Diego Transportation Improvement Program for the maintenance, construction, and expansion of roads and bridges. The TransNet Extension Ordinance and Expenditure Plan, which went into effect April 2008, renewed the half-cent obligation for an additional 40-year term. Additionally, the total citywide sales tax rate includes a half-cent tax approved by California voters in 1993 for the purpose of funding local public safety expenditures. The revenue from this half-cent sales tax, known as the safety sales tax, is discussed in the following section. Finally, in November 2012, California voters approved Proposition 30, a quarter-cent increase in the State sales tax rate from which revenue collected is deposited in the State's Education Protection Account to support school districts, county offices of education, charter schools, and community college districts.

General Fund Revenues

Figure 8: City of San Diego Sales Tax Rate (8.0 percent)



Economic Trends

The City of San Diego saw a steady increase in sales tax revenue throughout Fiscal Year 2012 and this continued throughout Fiscal Year 2013, in all sectors of taxable sales. As shown in Table 4: City of San Diego Calendar Year Sales Tax Revenue, moderate growth was reported in the general retail, food products, transportation, business to business, and construction sectors.

Table 4: City of San Diego Calendar Year Sales Tax Revenue (in millions)

Economic Category	Calendar Year 2011	Calendar Year 2012	% Change
General Retail	\$ 59.3	\$ 60.2	1.4%
Food Products	\$ 44.6	\$ 47.6	6.8%
Transportation	\$ 40.2	\$ 42.4	5.5%
Business to Business	\$ 33.3	\$ 35.4	6.1%
Construction	\$ 14.4	\$ 14.7	1.8%

Source: MuniServices, LLC

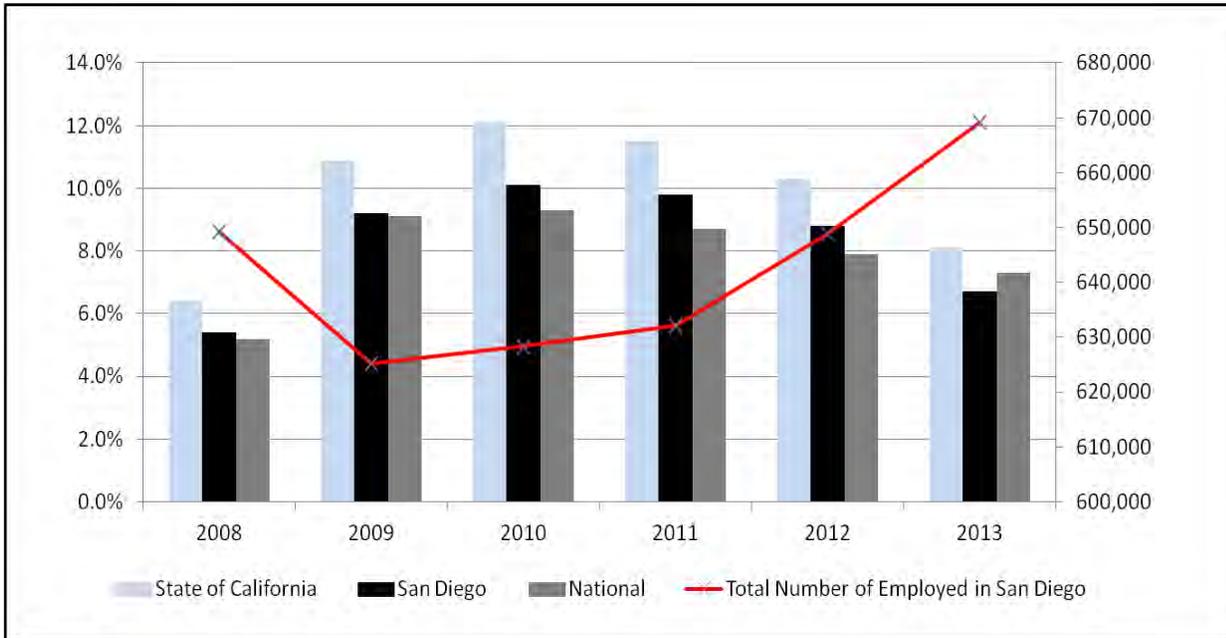
The City's sales tax consultant, MuniServices, LLC (MuniServices), indicated consumer spending jumped from the previous quarters helping to stimulate the economy resulting in moderate growth into the second quarter of Fiscal Year 2013, thus continuing a favorable balance of sales tax receipts above projected revenue amounts. Based on current consumer confidence reports, it is projected that spending will continue into Fiscal Year 2014 with taxable sales increasing in the areas of department store retail, automobile sales, and service stations.

According to the most recent (February 2013) forecast from the State Board of Equalization, statewide taxable sales were forecasted to have an average growth of 6.9 percent in the remaining quarters of Fiscal Year 2013. Despite the State's projection for the remainder of Fiscal Year 2013, the City is forecasting a more moderate 5.5 percent growth rate for Fiscal Year 2014 based on uncertainties in the local economy. In May 2013, the California Employment Development

General Fund Revenues

Department reported San Diego's unemployment rate at 6.7 percent and the State of California's unemployment rate at 8.1 percent, as shown in Figure 9: Unemployment Rates. The City of San Diego's unemployment rate is less than the national unemployment rate which was 7.3 percent as of May 2013. With the unemployment rate for the City dropping below the national unemployment rate and the State of California unemployment rate, a 5.5 percent growth rate for sales tax is being used for the Fiscal Year 2014 Adopted Budget.

Figure 9: Unemployment Rates (May 2013)



Source: State of California, Employment Development Department

Fiscal Year 2014 Adopted Budget

The Fiscal Year 2014 adopted sales tax budget of \$248.1 million is based on the Fiscal Year 2013 year-end projection and assumes 5.5 percent growth for Fiscal Year 2014. The Fiscal Year 2014 Adopted Budget for sales tax revenue also includes the property tax reimbursement that the City receives as a result of the triple-flip (triple-flip is the shift enacted by the State in Fiscal Year 2005 whereby local governments were required to shift one-quarter of one cent of the Bradley-Burns Sales and Use Tax to the State in exchange for an equivalent amount of property tax). Once the State's Economic Recovery Bonds are paid off, local governments will no longer receive the property tax reimbursement, but will instead regain the quarter-cent sales tax that was diverted to the State by the triple-flip. The State's Economic Recovery Bonds are expected to be paid in full by Fiscal Year 2017 unless retired prior to maturity.

General Fund Revenues

Table 5: Fiscal Year 2014 Adopted Sales Tax Budget

	(in millions)
Sales Tax Revenue	182.2
Triple Flip Property Tax Reimbursement	65.9
Total Sales Tax	\$ 248.1

As a destination city for visitors and tourists around the globe, San Diego has historically been economically stronger than the State of California in aggregate. However, even though it is evident that economic recovery is occurring, it has been slow and tentative State-wide, with adverse effects of the recession still apparent in California's cities. In order to continue to generate increased sales tax revenues in the future there must be an improvement in job growth which in turn will support further increases in the local real estate market and consumer confidence.

Safety Sales Taxes

Background

Safety sales tax revenue is derived from a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Safety sales tax revenues are used to support local public safety needs. The State Board of Equalization collects the one-half cent and the State Controller's Office allocates the monies to each county based on its proportionate share of statewide taxable sales. In accordance with the California Government Code, the City of San Diego receives approximately 3.2 percent from the San Diego County's Public Safety Augmentation Fund on a monthly basis.

Total City Budget	\$8.4 million
General Fund Budget	\$7.0 million
Percent of General Fund	0.6 percent

In an effort to increase transparency, the Public Safety Needs and Debt Service Fund was created in Fiscal Year 2012 as a special revenue fund with the purpose of tracking expenditures for public safety needs. Debt service for the Fire and Lifeguard Facilities Fund will be paid first from this fund and the remainder will be distributed equally between the Police and Fire-Rescue Departments.

Economic Trends

Safety sales tax receipts generally follow the same economic trends that determine sales tax receipts such as per capita income levels, employment rates, consumer savings, and discretionary spending. However, safety sales tax revenue also depends on the County's share of total statewide taxable sales and allocations to the City do not entirely depend on taxable sales within the City.

Fiscal Year 2014 Adopted Budget

Safety sales tax revenue is budgeted and collected in the special revenue fund, Public Safety Needs and Debt Service. The Fiscal Year 2014 Adopted Budget for safety sales tax of \$8.4 million is based on the Fiscal Year 2013 year-end projection and assumes a 5.5 percent growth rate for Fiscal Year 2014. In Fiscal Year 2014, approximately \$1.4 million will be allocated to the Fire and Lifeguard Facilities Fund for debt service payments on facility improvements, while the remaining \$7.0 million will be equally distributed between the Police and Fire-Rescue Departments' budgets to support public safety needs.

General Fund Revenues

General Fund Transient Occupancy Tax (TOT)

Background

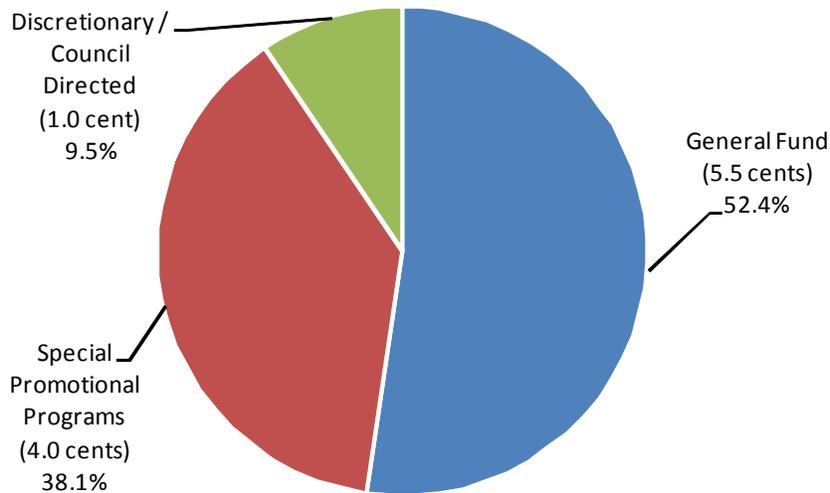
Transient occupancy tax (TOT) makes up 7.3 percent of the General Fund revenue budget and is levied at 10.5 cents per dollar of the daily room price of hotels and motels used by visitors staying in San Diego for less than 30 consecutive days. The use of TOT is guided by the City's Municipal Code which stipulates that of the 10.5 cents of collected TOT, 5.5 cents shall be applied toward general government purposes, 4.0 cents shall be applied toward promoting the City as a tourist destination, and the remaining 1.0 cent shall be allocated for any purposes approved by the City Council.

Total City Budget
\$167.7 million

General Fund Budget
\$87.9 million

Percent of General Fund
7.3 percent

Figure 10: City of San Diego Transient Occupancy Tax Allocation



Economic Trends

Locally, tourism performed well in calendar year 2012 and this is expected to continue through calendar years 2013 and 2014, according to the July 2013 Quarterly Travel Forecast from the San Diego Tourism Authority (SDTA), formerly the San Diego Convention and Visitors Bureau (CONVIS). Overall, visitor growth in the San Diego region during calendar years 2013 and 2014 is projected at 1.3 percent and 2.0 percent, respectively, with overnight visitor growth of 1.0 percent and 2.0 percent during the same periods. Growth in room demand is projected to be 1.9 percent and 2.6 percent for calendar years 2013 and 2014, respectively. Very little expansion in room supply occurred during the recession and as a result, the average daily rate of hotel rooms is expected to continue to improve with positive growth in room demand and only a slight increase in the room supply. The average daily rate (ADR) is expected to reach \$134.23 for calendar year 2013, a 2.4 percent increase over calendar year 2012, and \$140.90 in calendar year 2014, an increase of 5.0 percent over calendar year 2013 projections. The overall hotel occupancy rate is anticipated to increase to 71.4 percent in calendar year 2013, from 70.6 percent in calendar year 2012. This exceeds the occupancy rate in calendar year 2008 of 69.2 percent which was prior to the start of the economic recession. Total

General Fund Revenues

occupancy is also projected to increase to 72.5 percent in calendar year 2014.¹

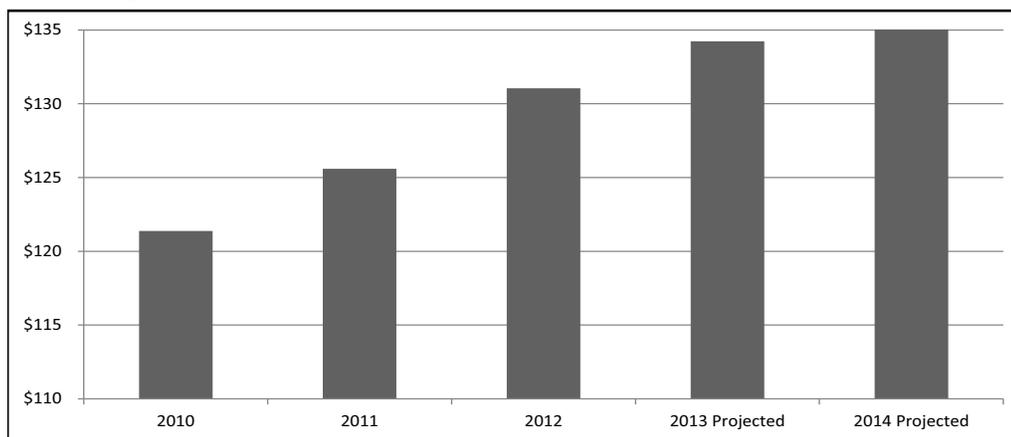
Table 6 illustrates hotel performance in San Diego since calendar year 2010 and projections for calendar years 2013 and 2014.

Table 6: 2010 - 2014 San Diego County Tourism

	CY 2010	CY 2011	CY 2012	Projected CY 2013	Projected CY 2014	% Change '09-'10	% Change '10-'11	% Change '11-'12	Projected % Change '12-'13	Projected % Change '13-'14
Total Visitors (in millions)	29.9	31.1	32.3	32.7	33.3	1.0%	4.0%	3.9%	1.2%	1.8%
Overnight (in millions)	15.1	15.8	16.1	16.3	16.6	4.9%	4.6%	1.9%	1.2%	1.8%
Day (in millions)	14.8	15.4	16.1	16.4	16.7	-2.6%	4.1%	4.5%	1.9%	1.8%
Room Supply	21.1	21.2	21.2	21.3	21.6	1.0%	0.5%	0.0%	0.5%	1.4%
Room Demand	14.0	14.5	14.9	15.2	15.6	6.9%	3.6%	2.8%	2.0%	2.6%
Average Occupancy	66.4%	68.7%	70.6%	71.4%	72.5%	5.7%	3.5%	2.8%	1.1%	1.5%
Average Daily Rate	\$ 121.3	\$ 125.5	\$ 131.0	\$ 134.2	\$ 140.9	-2.3%	3.5%	4.3%	2.4%	5.0%

Source: San Diego Tourism Authority Quarterly Travel Forecast, July 2013

Figure 11: San Diego Hotel Average Daily Rate (calendar year)

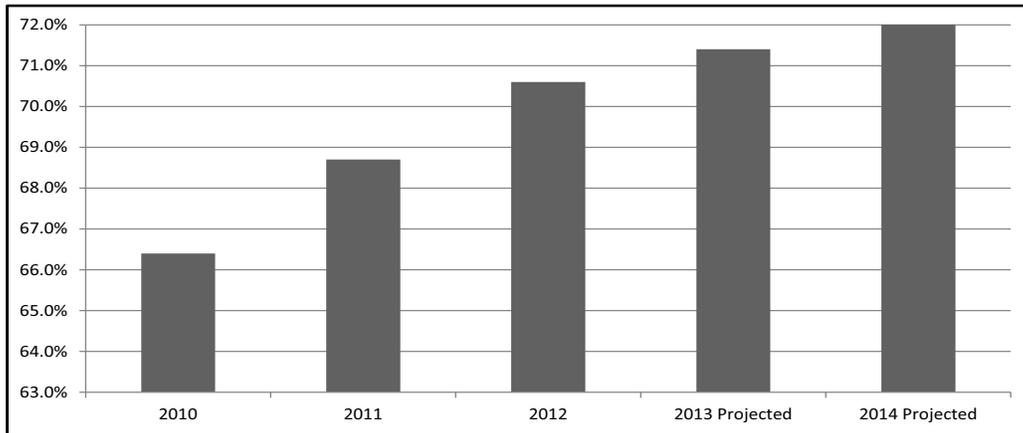


Source: San Diego Tourism Authority Quarterly Travel Forecast, July 2013

¹ San Diego Tourism Authority Quarterly Travel Forecast, July 2013

General Fund Revenues

Figure 12: San Diego Hotel Occupancy Rate (calendar year)



Source: San Diego Tourism Authority Quarterly Travel Forecast, July 2013

Fiscal Year 2014 Adopted Budget

The Fiscal Year 2014 total transient occupancy tax budget for the City of San Diego is \$167.7 million, which incorporates a 6.0 percent growth rate over the Fiscal Year 2013 year-end projection. Of the \$167.7 million, \$87.9 million will be allocated to the General Fund. The remaining funds are allocated to Special Promotional Programs, which includes the one-cent Council discretionary TOT funding budgeted to be transferred to the General Fund and TOT allocated for reimbursement of General Fund tourism related expenditures.

The TOT revenue estimate for Fiscal Year 2014 is based on the growth in receipts experienced over the past two calendar years and projections for continued increases in overnight visitors. As a result, growth in TOT receipts is expected to continue through the remainder of calendar year 2013 and into 2014.

Property Transfer Tax

Background

Property transfer tax makes up 0.6 percent of the General Fund revenue budget and is levied on the sale of real property. The County of San Diego collects \$1.10 per \$1,000 of the sale price when any real property is sold. The City is credited \$0.55 per \$1,000 against the County's charge, giving both the County and City each \$0.55 per \$1,000 of the sale price. The funds are collected by the County upon a sale of real property within City limits and transferred to the City on a monthly basis.

Total City Budget \$7.0 million
General Fund Budget \$7.0 million
Percent of General Fund 0.6 percent

General Fund Revenues

Economic Trends

The Fiscal Year 2014 Adopted Budget for property transfer tax reflects the market conditions and trends as of May 2013. Home sales in San Diego for the twelve month period totaled 42,614, which is an increase of 15.5 percent from the 36,888 home sales from the prior twelve month period. The annual median countywide home price for May 2013 was \$422,578 which is an increase of 21.6 percent from the May 2012 home price of \$347,417.¹ It is anticipated that the positive indicators will continue in Fiscal Year 2014 and have a positive impact on property transfer tax revenue.

Fiscal Year 2014 Adopted Budget

The Fiscal Year 2014 adopted property transfer tax budget of \$7.0 million is based on the Fiscal Year 2013 year-end projection and assumes 8.0 percent growth for Fiscal Year 2014. The positive growth rate is based on anticipated growth in home sales and median home prices.

Figure 13: San Diego County Home Sales



Source: DataQuick Information Systems

¹ DataQuick Information Systems

General Fund Revenues

Franchise Fees

Background

Franchise fee revenue makes up 5.7 percent of the General Fund revenue budget and results from agreements with private utility companies in exchange for use of the City's rights-of-way. Currently, San Diego Gas and Electric (SDG&E), Cox Communications, Time Warner Cable, and AT&T are the franchises that pay a franchise fee to the City. In addition, the City collects franchise fees from private refuse haulers that conduct business within the City limits. The revenue received from the agreements with SDG&E is based on a percentage of gross sales while the revenue received from refuse haulers is based on tonnage.

Total City Budget \$129.0 million
General Fund Budget \$68.4 million
Percent of General Fund 5.7 percent

SDG&E, the single largest generator of franchise fee revenue in the General Fund, remits 3.0 percent of the gross sales of gas and electricity within the City of San Diego, which is split between the General Fund (75.0 percent) and the Environmental Growth Fund (25.0 percent), according to the City Charter. In addition, the City receives a 3.5 percent surcharge on SDG&E's electricity sales for the undergrounding of electric utility lines that was approved by the California Public Utilities Commission in December 2002 (this revenue is placed in a special revenue fund). The City also generates revenue by collecting 5.0 percent of gross revenues from Cox Communications, Time Warner Cable, and AT&T.

Refuse hauler franchise fees are imposed on private refuse haulers depending on tonnage per year. There are Class I haulers (less than or equal to 75,000 tons per year) or Class II haulers (more than 75,000 tons per year).

Fiscal Year 2014 Adopted Budget

SAN DIEGO GAS & ELECTRIC. The Fiscal Year 2014 Adopted Budget for SDG&E franchise fee revenue of \$47.4 million is based on the Fiscal Year 2013 year-end projection of actual receipts and assumes a 2.0 percent growth rate for Fiscal Year 2014. The projected growth rate of 2.0 percent is based on the average growth of actual receipts in previous years.

In accordance with the City Charter, 25.0 percent of revenue received from SDG&E or \$11.9 million is to be deposited into the Environmental Growth Fund (EGF). One-third of the EGF is used to fund the maintenance of parks; the remaining two-thirds are designated for parkland maintenance and debt service payments for open space acquisitions. With no debt currently outstanding in the EGF, all funds will be utilized for maintenance in Fiscal Year 2014. The remaining revenue balance of approximately \$35.6 million received from SDG&E franchise fees is allocated to the General Fund.

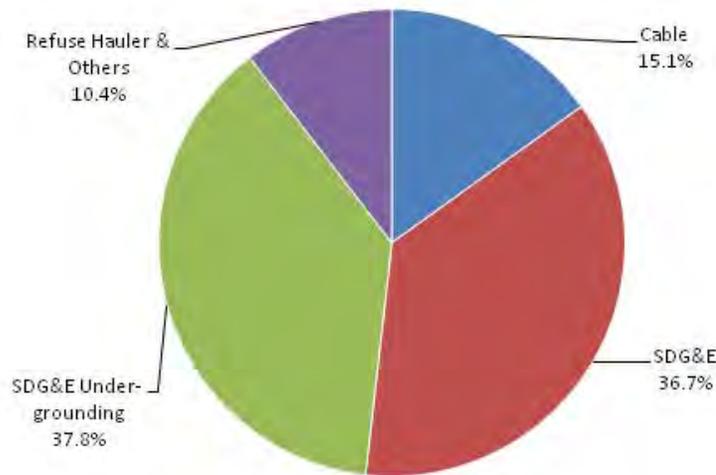
CABLE COMPANIES. The Fiscal Year 2014 Adopted Budget for cable franchise fee revenue of \$19.4 million is based on the Fiscal Year 2013 year-end revenue projection and assumes a 4.0 percent growth rate for Fiscal Year 2014. The projected growth rate of 4.0 percent is based on the average growth of actual receipts in previous years.

REFUSE HAULERS AND OTHER FRANCHISES. The Fiscal Year 2014 Adopted Budget for refuse hauler franchise fee revenue from private refuse haulers is \$9.1 million, a decrease of \$0.9 million over the Fiscal Year 2013 year-end revenue projection. The decrease in Fiscal Year 2014 is due to the removal of a one-time penalty payment that was received during Fiscal Year 2013. The City also anticipates an additional \$2.9 million in franchise fees from the EDCO and Sycamore Landfill facilities, \$1.3 million in revenue related to the Police Department vehicle tow program, and \$0.2 million from other franchise fee sources.

General Fund Revenues

UNDERGROUNDING UTILITY FEE. The Fiscal Year 2014 Adopted Budget for SDG&E undergrounding utility fee revenue of \$48.8 million is based on the current Fiscal Year 2013 revenue projection and assumes a 2.0 percent growth rate for Fiscal Year 2014. This revenue is budgeted in the Underground Surcharge Fund.

Figure 14: Franchise Fee Revenue Breakdown



Licenses and Permits

Background

The Licenses and Permits revenue category includes revenue for the purpose of recovering costs associated with regulating an activity and other revenues such as business license taxes, rental unit taxes, parking meter collections, and alarm permit fees.

Fiscal Year 2014 Adopted Budget

The Fiscal Year 2014 Adopted Budget for licenses and permits is \$31.8 million or 2.6 percent of the General Fund revenue budget. The Fiscal Year 2014 Adopted Budget is also \$0.1 million or 0.2 percent less than the Fiscal Year 2013 Adopted Budget. The decrease in revenue is due to a \$0.7 million reduction in fire false alarm penalty revenues and a \$1.4 million decrease in Police revenues, which includes a \$0.1 million reduction in card room licenses, \$0.4 million reduction in alarm permit fees, and a \$0.8 million reduction due to the redistribution of revenues within the Police Department. The decrease is then offset by a \$0.5 million increase from additional parking meters and the Parking Meter Utilization Program, a \$0.3 million increase in General Plan Maintenance Fees to reflect current activity levels, and a \$1.2 million increase in business taxes which include a \$0.9 million increase from the implementation of a new Rental Unit Business Tax billing system.

Total City Budget	\$58.9 million
General Fund Budget	\$31.8 million
Percent of General Fund	2.6 percent

General Fund Revenues

Fines, Forfeitures, and Penalties

Background

The fines, forfeitures, and penalties revenue category includes revenue generated from the violation of laws or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, collection referrals, and litigation awards.

Fiscal Year 2014 Adopted Budget

The Fiscal Year 2014 Adopted Budget for fines, forfeitures, and penalties revenue is \$29.3 million or 2.4 percent of the General Fund revenue budget. The adopted budget is also \$2.1 million or 6.5 percent less than the Fiscal Year 2013 Adopted Budget.

The decrease in the Fiscal Year 2014 Adopted Budget for fines, forfeitures, and penalties is primarily due to a \$1.7 million reduction as a result of the discontinuation of the City's red light photo enforcement program, \$0.3 million reduction in interest on collections revenue, \$0.3 million removal of one-time revenue related to the Parking Amnesty Program, \$0.2 million reduction in Redevelopment Agency (RDA) Code Enforcement as a result of the dissolution of the RDA, and \$0.1 million reduction in one-time litigation settlement revenues. These decreases are partially offset by a projected \$0.7 million increase in citation revenue due to the Police Department's increased enforcement of red light violations.

Total City Budget \$31.1 million
General Fund Budget \$29.3 million
Percent of General Fund 2.4 percent

Revenue from Money and Property

Rents and Concessions

The rents and concessions category includes revenue generated from Mission Bay Park, Balboa Park, and Torrey Pines Golf Course. The largest component of this category is revenue from Mission Bay Park rents and concessions, the majority of which is generated from leases with Sea World, the Marina Village, and the hotels and marinas within Mission Bay Park. Another significant contributing component in the rents and concessions category is revenue from leases for City Pueblo lands.

The threshold amount of Mission Bay rents and concession revenues that are to be placed into the General Fund for use in any municipal purpose without restriction is set by the City Charter at \$23.0 million. This threshold amount will remain at the same level until Fiscal Year 2015, at which time it will be reduced to \$20.0 million. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Park Improvements Fund and the Mission Bay Improvements Fund. The San Diego Regional Park Improvement Fund is to receive 25.0 percent of revenues in excess of the threshold amount or \$2.5 million, whichever is greater, with 75.0 percent or the remaining amount allocated to the Mission Bay Improvements Fund.

Total City Budget \$70.6 million
General Fund Budget \$44.1 million
Percent of General Fund 3.7 percent

Fiscal Year 2014 Adopted Budget

The Fiscal Year 2014 Adopted Budget for rents and concessions revenue is \$44.1 million or 3.7 percent of the General Fund revenue budget. This represents a \$2.9 million or 6.9 percent increase from the Fiscal Year 2013 Adopted Budget. The positive increase in revenue is primarily attributable to increased revenue generated from rents and concessions from Mission Bay Park of \$2.6 million.

General Fund Revenues

Mission Bay Park rents and concessions are projected to generate \$28.6 million in Fiscal Year 2014, as compared to the Fiscal Year 2013 Adopted Budget of \$26.0 million, which is an increase of \$2.6 million. In Fiscal Year 2014, pursuant to the City Charter, the excess above the threshold of \$23.0 million will be budgeted in the San Diego Regional Park Improvements Fund and Mission Bay Improvements Fund in the amounts of \$2.5 million and \$3.1 million, respectively.

Interest Earnings

Background

In accordance with the City Charter and authority granted by the City Council, the City Treasurer is responsible for investing the City's cash assets, exclusive of City Pension Trust Funds. With the exception of certain bond funds, all City funds are pooled and invested together in the City Treasurer's Pooled Investment Fund ("Fund") to manage the City's cash flow requirements. Fund investments must comply with the City Treasurer's Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate environment, and the cash flow requirements of the City. Deviations in returns from one fiscal year to the next can generally be attributed to changes in market interest rates or the actual average amount invested during the fiscal year. Past interest earnings performance is no guarantee or indicator of future results.

Interest Earnings Trends

Interest rates have remained historically low since the financial crisis of 2008. The federal funds rate has remained at a target of 0.00 to 0.25 percent during the entire period even as economic activity has been through several stops and starts. Recent economic figures have been showing signs of moderate strength. The Federal Open Market Committee (FOMC) has stated that the exceptionally low level of rates "will be appropriate at least as long as the unemployment rate remains above 6-1/2 percent, inflation between one and two years ahead is projected to be no more than a half percentage point above the Committee's 2.0 percent longer-run goal, and longer-term inflation expectations continue to be well anchored." This is a change from the previous time-based guidance of 2015.

The Federal Reserve is expected to start tapering back its bond purchases in Fiscal Year 2014 which could lead to higher interest rates. Additionally, Federal Reserve Chairman Bernanke's term is set to expire in January 2014 and while he has not announced that he would not accept another term as Chairman, all indications are that the President will nominate a new person to this key position. This potential vacancy creates uncertainty on the future of interest rates since the new Chairperson may have a different philosophy on monetary policy and the exit strategy needed from the FOMC's accommodative monetary stimulus efforts.

Interest Earnings Outlook

Recently, the Federal Reserve moved from time-based rate guidance to guidance based on achieving certain economic benchmarks. Based on their own forecasts for these economic numbers, the result should be continued low interest earnings for Fiscal Year 2014 and beyond. It should be noted that interest rates are market driven and subject to a number of uncontrollable or unpredictable factors, resulting in outcomes different from our outlook.

General Fund Revenues

Motor Vehicle License Fees

Background

Motor vehicle license fees (MVLFF) are levied as a percentage of an automobile's purchase price, subject to depreciation, and are paid annually to the California Department of Motor Vehicles as part of the owner's registration.

Fiscal Year 2014 Adopted Budget

The Fiscal Year 2014 Adopted Budget does not include a budget for motor vehicle license fees due to the elimination of MVLFF allocations to cities as the result of the adoption of State Bill 89 passed in June 2011. The revenue previously allocated to cities has been be redirected to fund State public safety grants.

Total City Budget \$0.0 million
General Fund Budget \$0.0 million
Percent of General Fund 0.0 percent

Revenue from Federal & Other Agencies

Background

Revenue from federal and other agencies includes federal grants and reimbursements for City services such as court crime lab revenue, urban search and rescue, service level agreements, and unbudgeted cost reimbursements.

Fiscal Year 2014 Adopted Budget

The Fiscal Year 2014 Adopted Budget for revenue from federal and other agencies is \$4.2 million or 0.4 percent of the General Fund revenue budget. This represents an approximate \$0.7 million or 20.1 percent increase from the Fiscal Year 2013 Adopted Budget. The net revenue increase from the Fiscal Year 2013 Adopted Budget to the Fiscal Year 2014 Adopted Budget is primarily attributable to an increase of \$0.4 million in reimbursement revenue to the Police Department, an increase of \$0.1 million in reimbursement revenue from the State for Peace Officer Standards & Training (POST), and \$0.1 million in new revenue from the Urban Area Security Initiative (UASI) grant as reimbursement for a Regional Maritime Preparedness Manager in the Fire-Rescue Department.

Total City Budget \$51.3 million
General Fund Budget \$4.2 million
Percent of General Fund 0.4 percent

Charges for Current Services

Background

Charges for current services revenue is generated by payments for services provided to the public and other City funds. The City's General Fund pays for basic City services such as public safety, parks, and libraries. In addition, the City allocates the costs associated with central service departments, such as the City Auditor, City Comptroller, City Attorney, City Clerk, and Financial Management to all City departments by means of a rate based on the General Government Services Billing (GGSB) standard. The amounts allocated to non-General Fund departments are billed and received into the General Fund as revenue to offset the cost of the services provided by these central service departments.

Total City Budget \$1,160.7 million
General Fund Budget \$177.1 million
Percent of General Fund 14.7 percent

General Fund Revenues

Fiscal Year 2014 Adopted Budget

The Fiscal Year 2014 Adopted Budget for charges for current services revenue is \$177.1 million or 14.7 percent of the General Fund revenue budget. This represents a net decrease of \$4.3 million or 2.4 percent from the Fiscal Year 2013 Adopted Budget, which is primarily attributable to decreased reimbursements from other funds.

Other Financial Sources & Uses

Background

The Other Financial Sources & Uses revenue category includes revenues received by the General Fund from other non-General Fund City funds such as the transient occupancy tax (TOT) 1.0 cent transfer, Safety Sales Tax transfer, and Gas Tax revenue.

Fiscal Year 2014 Adopted Budget

The Fiscal Year 2014 Adopted Budget for other financial sources & uses is \$87.1 million or 7.2 percent of the General Fund revenue budget. This represents an approximate \$13.7 million or 18.7 percent increase from the Fiscal Year 2013 Adopted Budget. Other financial sources & uses revenue is mainly generated from the transfers from other funds category. The transfer from other funds category consist of a one-time revenue increases of \$12.9 million related to the SDG&E Fire Settlement, a \$3.0 million transfer from the Computer Aided Dispatch (CAD) CIP project and a reimbursement of \$1.0 million in expenses incurred in Fiscal Year 2013 for the San Diego Convention Center Phase III Expansion project. Partially offsetting the increases is a decrease of \$2.5 million as a result of the cooperative agreement between the City and the Centre City Development Corporation (CCDC) not being eligible for reimbursement on the former Redevelopment Agency's Recognized Obligations Payment Schedule (ROPS). Additionally, there is a decrease of \$2.3 million in disaster recovery reimbursement funds and the reduction of a one-time transfer of \$0.5 million that resulted from the closure of the Public Safety Communication Bonds Fund which were paid off in Fiscal Year 2012.

Total City Budget
\$182.0 million

General Fund Budget
\$87.1 million

Percent of General Fund
7.2 percent

Other Revenue

Fiscal Year 2014 Adopted Budget

The Fiscal Year 2014 Adopted Budget for other revenue is \$9.0 million or 0.7 percent of the General Fund revenue budget. This represents an approximate \$5.1 million or a 133.9 percent increase from the Fiscal Year 2013 Adopted Budget. Other revenue is composed of library donations, ambulance fuel reimbursements, corporate sponsorships, and other miscellaneous revenues. The increase in revenue is mainly attributable to the anticipated increase in revenue generated from library donations and reimbursement from other agencies related to the dissolution of redevelopment agencies.

Total City Budget
\$26.0 million

General Fund Budget
\$9.0 million

Percent of General Fund
0.7 percent

Redevelopment Agencies

As the result of Assembly Bill x1 26 (AB 26) enacted by the State Legislature in June 2011 and a decision issued by the California Supreme Court in December 2011, each redevelopment agency in California dissolved as of February 1, 2012 at which time a successor agency assumed responsibility for winding down its operations. In June 2012, the State Legislature enacted Assembly

General Fund Revenues

Bill 1484 (AB 1484), seeking to clarify and modify certain aspects of AB 26. Among other things, AB 1484 clarified that each successor agency is a separate public entity from the public agency that provides for its governance, and that the liabilities of each former redevelopment agency shall not be transferred to its sponsoring entity (in this case, the City). AB 1484 imposed several new requirements and deadlines on successor agencies and established a new set of potential civil penalties on successor agencies and their sponsoring entities for noncompliance as well as a new set of potential rewards for compliance. AB 1484 was mainly designed to extract excess cash reserves from each successor agency in a prompt fashion.

On January 10, 2012, the City Council designated the City to serve as the "Successor Agency" to the former Redevelopment Agency (Former RDA) and as the "Successor Housing Entity" to the Former RDA. As the Successor Agency, the City is responsible for winding down the Former RDA's operations. State law limits the "administrative cost allowance" available to the Successor Agency, although other funding sources may be used to pay for certain administrative expenses. Any costs to the Successor Agency beyond those allowed by law would impact the City's General Fund. The City's Fiscal Year 2013 Adopted Budget included payments to the City under agreements entered into by the Former RDA to support the City's outstanding debt service obligations for Petco Park and for the Convention Center, among other loans and obligations. The Former RDA's agreements with respect to Petco Park and the Convention Center totaled \$13.8 million in debt service support for both obligations for Fiscal Year 2013. The full amount of these obligations is appropriated in the Fiscal Year 2014 Adopted Budget.

During Fiscal Year 2013, these agreements between the City and the Former RDA were determined to be invalid by the State of California Department of Finance (DOF) resulting in a negative impact to the General Fund. Furthermore, should the DOF or the State Controller seek to exercise their rights under certain due diligence review and "claw-back" provisions in AB 26 and AB 1484 to compel the City to reimburse the Successor Agency for certain prior payments made to the City under invalidated agreements, the negative impact to the General Fund would be further increased. The level of funds available to the Successor Agency is not known and may vary based on determinations by the San Diego County Auditor-Controller (County Auditor), the Oversight Board that supervises the Successor Agency (Oversight Board), the DOF, and the State Controller regarding enforceable obligations and administrative cost allowances, among other matters. Costs to the City related to the Successor Agency may be offset, in part, by increased property tax revenues distributed to the City as general property tax revenue to the extent such property tax revenue (formerly known as tax increment revenue) is not needed to pay the Successor Agency's enforceable obligations and administrative cost allowances. For Fiscal Year 2014, it is estimated that the City will receive an additional \$8.2 million in property tax revenues as result of the dissolution of the redevelopment agencies, although the actual number may differ substantially from the estimate depending on future events.

State of California Budget Impacts

On June 28, 2013, Governor Brown signed the 2013-2014 Budget Act appropriating \$145 billion, including \$96.3 million in the General Fund. The enacted budget document states that the budget is balanced and reflects the most stable fiscal footing in well over a decade. As in the Governor's Proposed Budget, the primary focuses of spending increases are education and healthcare. Increases in education spending are the result of the approval of Proposition 30 in November 2012, which implemented temporary increases in personal income and sales taxes to fund the State's Proposition 98 funding requirements for education. Healthcare is demonstrated as a priority by the appropriation of \$1.5 billion in federal funds to raise Medi-Cal's income eligibility limits and to cover

General Fund Revenues

single adults in this program. No fiscal impact to the City is expected from these State budget actions. Other actions in the 2013-14 Budget Act that will impact the City are described below.

Gasoline Taxes

The Fiscal Year 2014 Adopted Budget includes \$19.5 million to be received in Proposition 42 'replacement revenue'¹ and \$20.5 million in Highway Users Tax Account (HUTA) gas tax. The State's restructuring of gasoline taxes allows both HUTA and the Proposition 42 replacement revenues' to be redirected back to the State's General Fund at any time if the State's legislature votes in majority to do so. The 2013-14 Budget Act does not include redirection of these local revenue sources.

Fiscal measures taken by the State continue to be monitored by the City for their potential effects on General Fund revenues and expected cash flows. If necessary, changes to projected revenues included in the Fiscal Year 2014 Adopted Budget due to actions taken by the State will be addressed during the Fiscal Year 2014 budget monitoring process.

Service Authority for Freeway Emergencies (SAFE)

Effective January 1, 2013, the San Diego Association of Governments (SANDAG) assumed the responsibilities of the San Diego Service Authority for Freeway Emergencies (SAFE) in accordance with Assembly Bill 1572, and was required to distribute to the 18 cities and the County of San Diego all SAFE program reserves in excess of \$4.0 million that existed on September 13, 2012. Distribution of these reserves is based on the vehicle registration fees paid in Fiscal Year 2011 by the residents of each city and unincorporated areas. As a result, in March of 2013, the City of San Diego received \$4.1 million of the approximate \$9.9 million total of excess reserves available for distribution as determined by the independent auditor retained by SANDAG.

SAFE funds are restricted in use by the provisions of Section 2557 of the California Streets & Highways Code. Allowable uses for these funds include, but are not limited to, the following: the implementation, maintenance, and operation of a motorist aid system of call boxes, including the lease or lease-purchase of facilities and equipment for the system; changeable message signs; lighting for call boxes; support for traffic operations centers; and contracting for removal of disabled vehicles from the traveled portion of the right-of-way. The Fiscal Year 2014 Adopted Budget appropriates the \$4.1 million in SAFE funds for allowable expenditures within the Fire-Rescue, Police and Transportation & Stormwater Departments.

Abandoned Vehicle Abatement Program

The Abandoned Vehicle Abatement (AVA) Program is a State funded program for vehicle abatements, focusing on inoperable vehicles on public or private property within public view. It is funded through the collection of a \$1 fee as part of annual vehicle registrations. The Abandoned Vehicle Abatement Fund is administered and managed by a County board (AVA Board). The ten year State authorization from 2002 to collect the \$1 DMV registration fee funding the AVA program expired in April 2012. Agencies wishing to continue to participate in the program are required to reauthorize their participation by passing resolutions. In addition to this, San Diego County Counsel and the City Attorney's Office determined that, in consideration of Proposition 26, reinstating the fee would be considered a tax, and would require two-thirds voter approval. The County AVA board decided not to pursue a vote. With this, the AVA Program could cease to exist once available fund balance for the program is depleted. AVA Fund balance for AVA was available to support the

¹ Generated from flat 17.3 cent per gallon tax, which replaced the 6.0 percent tax that generated Proposition 42 revenue prior to Fiscal Year 2011.

General Fund Revenues

program through Fiscal Year 2013, however the ability to continue to fund the program from fund balance will be monitored throughout Fiscal Year 2014.

Citizens' Option for Public Safety

The City is expected to receive funding from the State restricted for Citizens' Option for Public Safety (COPS). The Fiscal Year 2014 Adopted Budget includes \$2.1 million in COPS revenue.

Annual Tax Appropriations Limit (Gann Limit)

In November 1979, California voters approved Proposition 4 (Gann Initiative) and added Article XIII B to the California State Constitution. In 1980, the State Legislature added Division 9 (commencing with Section 7900) to Title I of the Government Code to implement Article XIII B. This legislation required the governing body of each local jurisdiction in California to establish an Annual Tax Appropriations Limit (Gann Limit) on or before June 30 for the following fiscal year. The Tax Appropriations Limit was based on actual appropriations during the fiscal years 1978-79, and was increased each year using the growth in population and inflation.

On June 5, 1990, California voters approved Proposition 111, amending Article XIII B. Proposition 111 allowed local jurisdictions to choose the annual adjustment factors. The adjustment factors include the growth in the California per capita income, or the growth in the non-residential assessed valuation due to construction within the city and the population growth within the county or the city.

The Tax Appropriations Limit is applicable only to proceeds of taxes. Appropriations not subject to the limit are debt service on voter-approved debt and qualified capital outlays (a fixed asset, including land, with a useful life of more than 10 years and a value that equals or exceeds \$100,000).

The San Diego City Council adopted a resolution in June 2013 that established the Tax Appropriations Limit for Fiscal Year 2014 at \$1,723,013,875. Using the Fiscal Year 2014 Proposed Budget and Fiscal Year 2014 May Revise, the appropriations subject to the limit (i.e., proceeds of taxes, excluding debt service on voter-approved debt and qualified capital outlays) were calculated to be \$826.4 million, which was \$896.6 million lower than the Gann Limit.

FISCAL YEAR 2014 ADOPTED BUDGET



Debt Obligations



City of San Diego

Debt Obligations

Under the direction of the Chief Financial Officer, with attention to current economic conditions and funding needs, the City executes debt instruments, administers debt proceeds, manages ongoing disclosure and debt compliance, and makes timely debt service payments. Reliance on bond instruments is an equitable means of financing projects and represents an important component of the City's Five-Year Financial Outlook for the General Fund and the Public Utilities Department's capital planning for meeting the City's infrastructure needs.

City of San Diego's existing long term debt obligations¹

Outstanding Principal as of June 30, 2013

- General Fund backed Lease-Revenue Obligations: \$544.9 million
- Public Utilities - Water System Obligations: \$776.3 million
- Public Utilities - Wastewater System Obligations: \$1.07 billion

Issuer Rating/General Fund Lease Obligations Ratings as of June 2013

- Standard & Poor's: AA-/A+, Stable Outlook
- Fitch Ratings: AA-/A+, Stable Outlook
- Moody's Investors Service: Aa3/A2, Stable Outlook

Public Utilities - Water and Wastewater Bond Ratings as of June 2013

Water (Senior/Subordinate)

- Standard & Poor's: AA-/A+, Stable Outlook
- Fitch Ratings: AA/AA-, Stable Outlook
- Moody's Investors Service: Aa2/Aa3, Stable Outlook

Wastewater

- Standard & Poor's: A+, Stable Outlook
- Fitch Ratings: AA, Stable Outlook
- Moody's Investors Service: Aa3, Stable Outlook

Lease Revenue Bonds and Certificates of Participation are lease obligations secured by an installment sale agreement or by a lease-back arrangement with a public entity, where the general operating revenues are pledged to pay the lease payments, and in turn are used to pay debt service on the bonds or Certificates of Participation. These obligations do not constitute indebtedness under the State constitutional debt limitation, and therefore are not subject to voter approval. Payments to be made under valid financing leases are payable only in the year in which use and occupancy of the leased property is available, and lease payments may not be accelerated. The governmental lessee is obligated to place in its annual budget the rentals that are due and payable during each fiscal year the lessee has use of the leased property.

¹ Does not reflect debt obligations of City Agencies (including City as the Successor Agency to the Redevelopment Agency), Community Facilities Districts or Special Assessment Districts.

Debt Obligations

Revenue Bonds are payable solely from net or gross non-ad valorem tax revenues derived from General Fund revenues, tax increment revenues, rates or tolls, fees, charges, or rents paid by users of the facility constructed with the proceeds of the bond issue.

Table 1 summarizes the City's outstanding long-term bond obligations as of June 30, 2013, and the projected debt/lease payment for each outstanding issuance for Fiscal Year 2014.

Table 1: Summary of Debt Obligations

		Principal Outstanding 6/30/2013	Projected FY 2014 Debt/Lease Payment	Final Maturity	Primary Funding Source
General Fund Lease Revenue Obligations					
Certificates of Participation					
2003	1993 Balboa Park/Mission Bay Park Improvements Program Refunding Certificates of Participation	\$ 6,745,000	\$ 752,559	FY 2024	Transient Occupancy Tax
Lease Revenue Bonds					
2003	1993 City/MTDB Authority Refunding - Old Town Trolley Extension	\$ 9,280,000	\$ 1,152,299	FY 2023	Transient Occupancy Tax
2007A	Ballpark Refunding Bonds	\$ 134,090,000	\$ 11,315,750	FY 2032	Transient Occupancy Tax
2010A	Master Refunding Bonds ¹	\$ 160,275,000	\$ 12,999,675	FY 2040	General Fund, Stadium, Transient Occupancy Tax, & Capital Outlay
2011	Qualified Energy Conservation Bonds (Broad Spectrum Street Lighting Project)	\$ 11,636,182	\$ 1,490,060	FY 2026	Street Light Energy and Maintenance Cost Savings
2012A	Convention Center Expansion Financing Authority Lease Revenue Refunding Bonds	\$ 133,030,000	\$ 12,557,450	FY 2028	Transient Occupancy Tax & Port Authority Contribution
2012A	Deferred CIP Lease Revenue Bonds	\$ 71,410,000	\$ 4,595,375	FY 2042	General Fund & Capital Outlay
2012B	Fire & Life Safety Refunding Bonds ²	\$ 18,405,000	\$ 1,380,219	FY 2032	Safety Sales Tax
2013A	General Fund CIP Bonds ³	-	\$ 2,000,000	FY 2043	General Fund
Total General Fund Lease Revenue Obligations		\$ 544,871,182	\$ 48,243,387		
Public Utilities - Wastewater and Water System Obligations⁴					
Wastewater System Obligations					
2009A	Sewer Revenue Bonds	\$ 410,240,000	\$ 36,280,481	FY 2039	Net Wastewater System Revenues
2009B	Sewer Revenue Refunding Bonds	\$ 502,185,000	\$ 57,701,738	FY 2025	Net Wastewater System Revenues
2010A	Sewer Revenue Refunding Bonds	\$ 161,930,000	\$ 8,501,325	FY 2029	Net Wastewater System Revenues

Debt Obligations

Table 1: Summary of Debt Obligations (Cont'd)

		Principal Outstanding 6/30/2013	Projected FY 2014 Debt/Lease Payment	Final Maturity	Primary Funding Source
Total Wastewater System Obligations		\$ 1,074,355,000	\$ 102,483,544		
Water System Obligations					
2009A	Water Revenue Bonds	\$ 152,735,000	\$ 8,680,375	FY 2039	Net Water System Revenues
2009B	Water Revenue Bonds	\$ 311,870,000	\$ 21,734,356	FY 2040	Net Water System Revenues
2010A	Water Revenue Bonds	\$ 123,075,000	\$ 6,310,475	FY 2029	Net Water System Revenues
2012A	Subordinated Water Revenue Bonds	\$ 188,610,000	\$ 25,394,350	FY 2033	Net Water System Revenues
Total Water System Obligations		\$ 776,290,000	\$ 62,119,556		
McGuigan Settlement					
2010	McGuigan Settlement Modification	\$ 17,001,411	\$ 8,993,762	FY 2015	General Fund and Misc. Special Funds

¹ The 2010A Master Refunding Bonds refunded the 2009A Deferred CIP Bonds, the 1996B Balboa Park/Mission Bay Park Refunding COPs and the 1996A Qualcomm Stadium Bonds.

² The 2002B Fire and Life Safety Facilities Project Bonds were refunded with the issuance of the 2012B Fire and Life Safety Facilities Refunding Bonds on July 3, 2012.

³ Estimates; the 2013A General Fund CIP Lease Revenue Bonds were issued in July 2013 after adoption of the Fiscal Year 2014 Budget to fund \$35 million in new CIP projects. This has resulted in an increase to the total Principal Outstanding of General Fund Lease Obligations of approximately \$35 million.

⁴ In addition to bonds, the Water and Wastewater Systems have outstanding State Revolving Fund (SRF) loan obligations. The Water System SRF loans have a projected outstanding principal loan balance as of June 30, 2013 of approximately \$76.4 million. The Wastewater System SRF loans have a projected outstanding principal loan balance as of June 30, 2013 of approximately \$119.5 million.

The City's **Equipment and Vehicle Financing Program** provides a mechanism for the lease purchase of essential equipment in addition to pay-as-you-go funding. The term of the lease purchases are typically over a three- to ten-year term and based on useful life expectancy of the equipment. As of June 30, 2013, the projected outstanding principal for various lease purchase obligations is estimated at \$64.7 million. These purchases span various lease terms and cover a variety of essential purpose assets. Examples of the equipment include: fire trucks, refuse packers, service trucks, IT Equipment, Automated Water Meter Infrastructure, GPS equipment, fire and police helicopters, and the City's Enterprise Resource Planning System.

State Revolving Fund (SRF) Loans is a low interest loan program for the construction of water and wastewater infrastructure projects. SRF debt service payments are factored into debt service coverage ratios as defined by applicable water and wastewater bond indentures. Compared to traditional bond financings, the City may realize substantial savings from lower interest rates and shorter repayment terms of the SRF Loan Program managed by the State. The loans are administered by the benefiting department. The Public Utilities Department actively utilizes the SRF loan program to fund capital improvements in addition to traditional tax-exempt bond offerings.

Special Assessment and Community Facilities (Mello-Roos) Districts

Under various provisions of State law, the City has established several **Special Assessment and Community Facilities (Mello-Roos) Districts**. Such districts or the City, acting as a conduit issuer, have issued limited obligation bonds to finance infrastructure facilities and other public improvements necessary to facilitate development of the properties within each district. The bonds are secured solely by the properties in the district and are repaid through revenues generated by the

Debt Obligations

annual levy of special assessments or special taxes on the properties. These bonds are not fiscal obligations of the City.

FISCAL YEAR

2014

ADOPTED BUDGET



Financial Summary and Schedules



City of San Diego

Financial Summary and Schedules

The following schedules summarize key information in the City’s budget, specifically revenues, expenditures, and positions for all departments and funds, and reflects the funding sources and spending areas of the Capital Improvements Program. In addition, these schedules provide the City’s Total Combined Budget, summarizing all of this information.



Schedule I

Part I: Summary of General Fund Revenues by Department

Part II: Summary of General Fund Expenditures by Department

This schedule summarizes General Fund revenues and expenditures by department with total General Fund revenues matching General Fund expenditures.

Schedule II

Part I: Summary of Revenues by Fund

Part II: Summary of Expenditures by Fund

This schedule summarizes the City’s revenues and expenditures by fund type as follows:

- General Fund
- Special Revenue Funds
- Debt Service and Tax Funds
- Enterprise Funds
- Internal Service
- Other Funds

Schedule III

Summary of General Fund FTE Positions by Department

- This schedule summarizes General Fund FTE positions by department.

Financial Summary and Schedules

Schedule IV

Summary of FTE Positions by Fund

This schedule summarizes the City's FTE positions by fund type as follows:

- General Fund
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule V

Summary of Revenues by Category by Fund

This schedule summarizes the City's revenues by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VI

Summary of Expenditures by Category by Fund

This schedule summarizes the City's expenditures by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VII

Summary of Revenues, Expenditures, and Fund Balance

This schedule summarizes revenues, expenditures, and fund balances for the City's General Fund and Non-General Funds.

Financial Summary and Schedules

Schedule VIII

Summary of Maintenance Assessment Districts Expenditures

This schedule summarizes the following information for Maintenance Assessment Districts:

- FTE Positions
- Personnel Expenditures
- Non-Personnel Expenditures

Note that totals reflected in the *Fiscal Year 2014 Financial Summary and Schedules* may not add exactly due to rounding.



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Financial Summary and Schedules

Table of Contents

Schedule I - Summary of General Fund Revenues by Department	127
Schedule I - Summary of General Fund Expenditures by Department	128
Schedule II - Summary of Revenues by Fund	129
Schedule II - Summary of Operating Expenditures by Fund	132
Schedule II - Summary of Capital Expenditures by Fund	134
Schedule III - Summary of General Fund FTE Positions by Department	139
Schedule IV - Summary of FTE Positions by Fund	141
Schedule V - Summary of Revenues by Category by Fund	143
Schedule VI - Summary of Operating Expenditures by Category by Fund Type	163
Schedule VII - Summary of Revenues, Expenditures and Fund Balances	188
Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts	193



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Financial Summary and Schedules

Schedule I - Summary of General Fund Revenues by Department

Department	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Administration	\$ 773,242	\$ 571,690	\$ 403,761
City Attorney	8,548,692	4,656,169	5,581,169
City Auditor	225,656	-	-
City Clerk	27,240	18,404	18,404
City Comptroller	2,261,681	2,716,760	2,468,547
City Council	140	-	-
City Treasurer	25,852,203	25,046,475	25,963,475
Citywide Other/Special Funds	9,752,791	-	-
Debt Management	793,675	660,645	548,645
Department of Information Technology	2,104	-	-
Development Services	2,934,011	3,291,864	3,412,712
Economic Development	2,562,314	4,232,349	8,245,963
Environmental Services	1,300,085	1,264,100	1,259,829
Ethics Commission	23,000	-	-
Financial Management	5,398	5,000	5,000
Fire-Rescue	29,678,437	27,673,921	23,966,763
Library	1,079,551	1,543,719	4,125,753
Major Revenues	865,252,542	846,121,194	894,929,236
Multimedia Services	-	113,300	113,300
Office of ADA Compliance & Accessibility	18,050	15,415	15,116
Office of Homeland Security	787,924	1,028,515	930,957
Office of the Chief Financial Officer	596,267	600,000	450,000
Office of the IBA	150	-	-
Office of the Mayor	1,145,441	308,400	308,400
Park & Recreation	32,297,040	37,280,754	32,907,371
Personnel	9,431	6,000	6,000
Police	42,143,695	42,860,136	44,102,071
Public Utilities	1,102,319	989,819	940,000
Public Works - Contracting	-	-	1,053,393
Public Works - Engineering & Capital Projects	56,724,451	56,188,544	56,527,343
Public Works - General Services	3,852,498	4,001,183	3,881,596
Purchasing & Contracting	1,277,449	529,500	659,554
Real Estate Assets	42,615,033	41,049,418	43,344,297
Transportation & Storm Water	55,464,415	48,441,871	46,879,695
Total General Fund Revenues	\$ 1,189,106,924	\$ 1,151,215,145	\$ 1,203,048,350

Financial Summary and Schedules

Schedule I - Summary of General Fund Expenditures by Department

Department	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Administration	\$ 2,147,053	\$ 2,931,271	\$ 1,802,385
Business Office	914,217	1,122,992	-
City Attorney	41,808,843	43,602,031	45,689,443
City Auditor	3,430,892	3,809,105	3,888,785
City Clerk	4,495,422	4,809,806	5,314,707
City Comptroller	10,053,547	10,195,223	11,035,845
City Council	9,869,586	12,741,895	13,029,699
City Treasurer	17,497,382	19,648,529	20,495,483
Citywide Program Expenditures	80,708,512	66,937,965	66,071,801
Civic & Urban Initiatives	-	-	945,987
Debt Management	2,104,192	2,356,856	2,447,811
Department of Information Technology	193,067	500,000	2,600,000
Development Services	13,977,146	14,243,885	15,048,760
Economic Development	3,989,992	6,821,730	12,944,622
Environmental Services	32,782,915	34,492,606	36,169,845
Ethics Commission	780,875	928,923	977,334
Financial Management	3,759,755	4,209,030	4,091,604
Fire-Rescue	207,856,112	201,562,113	222,679,306
General Fund Appropriated Reserve	-	3,928,250	2,000,000
Human Resources	1,781,057	2,404,564	2,990,862
Library	33,478,074	39,291,642	43,811,917
Multimedia Services	-	423,014	688,991
Office of ADA Compliance & Accessibility	1,964,677	575,749	627,463
Office of Homeland Security	1,545,500	1,744,465	1,735,205
Office of the Assistant COO	310,409	314,036	1,291,039
Office of the Chief Financial Officer	511,398	841,996	990,531
Office of the Chief Operating Officer	519,990	538,024	568,630
Office of the IBA	1,563,431	1,701,668	1,775,306
Office of the Mayor	5,181,464	4,102,579	3,671,233
Park & Recreation	82,462,143	85,971,850	89,967,980
Personnel	6,388,781	6,546,590	7,012,193
Police	398,412,960	406,529,645	418,542,912
Public Utilities	1,264,629	1,706,193	1,969,446
Public Works - Contracting	-	-	2,107,234
Public Works - Engineering & Capital Projects	57,675,894	61,086,289	61,907,263
Public Works - General Services	14,899,918	15,191,845	16,830,075
Purchasing & Contracting	5,067,265	3,166,747	4,804,683
Real Estate Assets	3,782,067	4,541,750	4,852,350
Transportation & Storm Water	83,353,365	92,421,891	92,112,469
Total General Fund Expenditures	\$ 1,136,532,533	\$ 1,163,942,747	\$ 1,225,491,199

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
General Fund			
General Fund	\$ 1,189,106,924	\$ 1,151,215,145	\$ 1,203,048,350
Total General Fund	\$ 1,189,106,924	\$ 1,151,215,145	\$ 1,203,048,350
Special Revenue Funds			
Automated Refuse Container Fund	\$ 887,453	\$ 500,000	\$ 700,000
Concourse and Parking Garages Operating Fund	2,929,939	2,683,220	2,704,844
Convention Center Expansion Administration Fund	24,179	14,172,763	14,000,000
Convention Center Expansion Project Fund	15,111,314	-	-
Environmental Growth 1/3 Fund	4,154,196	4,246,484	3,945,786
Environmental Growth 2/3 Fund	8,315,363	8,439,470	7,898,572
Facilities Financing Fund	1,843,589	2,067,150	2,110,074
Fire and Lifeguard Facilities Fund	1,632,449	1,630,125	1,380,219
Fire/Emergency Medical Services Transport Program Fund	12,382,920	10,750,000	10,770,000
GIS Fund	1,408,717	1,616,274	1,616,274
Gas Tax	22,299,613	20,920,006	20,738,091
HUD Programs Administration Fund	3,112	-	-
Information Technology Fund	5,508,809	7,818,160	9,089,850
Junior Lifeguard Program Fund	633,961	567,716	596,027
Local Enforcement Agency Fund	704,492	795,693	795,693
Los Penasquitos Canyon Preserve Fund	172,311	186,000	186,000
Maintenance Assessment District (MAD) Funds	19,799,734	20,343,609	21,102,445
Major Events Revolving Fund	245,916	-	-
Mission Bay Improvements Fund	2,452,535	503,095	3,114,678
Mission Bay/Balboa Park Improvement	1,509,207	1,600,000	2,060,000
New Convention Facility Fund	3,408,911	3,400,000	3,280,000
OneSD Support Fund	21,404,040	25,638,857	21,101,243
PETCO Park Fund	18,154,699	17,397,100	16,494,163
Police Decentralization Fund	1,824,648	5,124,648	3,749,765
Prop 42 Replacement - Transportation Relief Fund	18,512,872	15,248,190	19,478,416
Public Art Fund	182,405	-	-
Public Safety Needs & Debt Service	7,379,141	7,781,541	8,396,967
QUALCOMM Stadium Operations Fund	15,126,849	14,922,801	16,477,809
Redevelopment Fund	2,933,493	-	-
Regional Park Improvements Fund	2,553,336	2,500,000	2,500,000
Seized & Forfeited Assets Fund	(10,079)	-	-
Seized Assets - California Fund	28	10,000	10,000
Seized Assets - Federal DOJ Fund	648,150	900,000	900,000
Seized Assets - Federal Treasury Fund	47	100,000	100,000

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Serious Traffic Offenders Program Fund	129,186	-	-
Storm Drain Fund	5,928,649	5,446,746	5,700,000
Transient Occupancy Tax Fund	70,645,976	74,432,640	80,020,455
Trolley Extension Reserve	1,220,714	278,716	1,171,284
Underground Surcharge Fund	48,408,419	49,444,555	49,091,916
Wireless Communications Technology Fund	9,799,769	8,621,354	7,534,476
Zoological Exhibits Maintenance	10,169,022	8,081,538	10,030,000
Total Special Revenue Funds	\$ 340,440,087	\$ 338,168,451	\$ 348,845,047

Debt Service and Tax Funds

Public Safety Communication Bonds	\$ 92,515	\$ -	\$ -
Tax and Revenue Anticipation Notes	940,363	500,000	2,630,000
Total Debt Service and Tax Funds	\$ 1,032,878	\$ 500,000	\$ 2,630,000

Capital Project Funds

Capital Outlay Fund	\$ 10,401,837	\$ -	\$ -
TransNet ARRA Exchange Fund	12,050,649	-	-
TransNet Extension Administration & Debt Fund	457,568	271,352	291,792
TransNet Extension Congestion Relief Fund	11,963,092	18,804,714	20,221,176
TransNet Extension Maintenance Fund	12,506,747	8,059,163	8,666,219
Total Capital Project Funds	\$ 47,379,893	\$ 27,135,229	\$ 29,179,187

Enterprise Funds

Airports Fund	\$ 4,603,804	\$ 4,690,580	\$ 4,690,334
Development Services Fund	40,186,024	45,586,082	45,581,357
Golf Course Fund	17,699,864	16,558,714	18,371,747
Metropolitan Sewer Utility Fund	82,242,873	78,633,992	92,181,844
Municipal Sewer Revenue Fund	329,548,873	331,666,586	316,974,000
Recycling Fund	21,667,214	18,826,994	17,777,651
Refuse Disposal Fund	26,907,628	27,674,497	29,374,301
Sewer Utility - AB 1600 Fund	8,298,532	-	-
Water Utility - AB 1600 Fund	8,119,481	-	-
Water Utility Operating Fund	519,988,178	467,014,802	427,607,269
Total Enterprise Funds	\$ 1,059,262,473	\$ 990,652,247	\$ 952,558,503

Internal Service Funds

Central Stores Fund	\$ 9,933,671	\$ 13,342,058	\$ 13,356,784
ERP Fund	27,493	-	-
Energy Conservation Program Fund	3,241,247	3,926,679	2,319,443
Fleet Services Operating Fund	52,366,873	48,098,089	51,647,391
Fleet Services Replacement Fund	27,968,157	27,702,628	27,545,583
Publishing Services Fund	3,819,835	3,773,269	3,413,041

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Risk Management Administration Fund	9,460,886	9,728,039	9,060,699
Total Internal Service Funds	\$ 106,818,162	\$ 106,570,762	\$ 107,342,941
Total Combined Budget Revenues	\$ 2,744,040,416	\$ 2,614,241,834	\$ 2,643,604,028

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
General Fund			
General Fund	\$ 1,136,532,533	\$ 1,163,942,747	\$ 1,225,491,199
Total General Fund	\$ 1,136,532,533	\$ 1,163,942,747	\$ 1,225,491,199
Special Revenue Funds			
Automated Refuse Container Fund	\$ 777,545	\$ 800,000	\$ 800,000
Concourse and Parking Garages Operating Fund	2,906,789	2,641,944	2,667,291
Convention Center Expansion Administration Fund	21,938	14,140,038	13,977,450
Convention Center Expansion Project Fund	14,867,554	-	-
Environmental Growth 1/3 Fund	3,985,678	4,408,198	3,962,339
Environmental Growth 2/3 Fund	8,078,081	8,078,081	8,229,966
Facilities Financing Fund	1,913,839	2,067,150	2,110,074
Fire and Lifeguard Facilities Fund	1,578,736	1,676,337	1,426,431
Fire/Emergency Medical Services Transport Program Fund	15,906,484	14,995,600	11,516,495
GIS Fund	1,175,614	1,640,459	1,585,038
Gas Tax	20,512,146	20,920,006	20,738,091
Information Technology Fund	4,529,707	9,085,716	10,233,304
Junior Lifeguard Program Fund	464,303	567,716	596,027
Local Enforcement Agency Fund	751,980	851,056	879,255
Los Penasquitos Canyon Preserve Fund	196,417	201,804	221,253
Maintenance Assessment District (MAD) Funds	21,030,452	33,371,900	34,751,394
Major Events Revolving Fund	448,299	-	-
Mission Bay/Balboa Park Improvement	1,404,967	2,059,694	2,069,234
New Convention Facility Fund	3,405,278	3,405,000	3,405,000
OneSD Support Fund	20,235,237	25,678,944	21,185,217
PETCO Park Fund	16,562,371	17,466,309	17,405,049
Police Decentralization Fund	3,415,147	7,242,553	5,120,000
Prop 42 Replacement - Transportation Relief Fund	18,966,739	15,248,190	17,478,416
Public Art Fund	9,493	56,300	102,814
Public Safety Needs & Debt Service	7,383,838	7,781,541	8,396,967
QUALCOMM Stadium Operations Fund	16,211,071	16,549,074	17,090,437
Redevelopment Fund	3,538,669	-	-
Seized & Forfeited Assets Fund	(4,254)	-	-
Seized Assets - California Fund	4,967	10,000	10,000
Seized Assets - Federal DOJ Fund	992,306	1,389,093	1,392,812
Seized Assets - Federal Treasury Fund	-	100,000	100,000
Serious Traffic Offenders Program Fund	121,595	-	-
Storm Drain Fund	5,723,207	5,446,746	5,700,000
Transient Occupancy Tax Fund	70,532,814	74,432,640	87,600,354

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Trolley Extension Reserve	1,170,113	1,180,374	1,179,299
Underground Surcharge Fund	35,296,835	49,444,555	49,092,936
Wireless Communications Technology Fund	9,366,095	9,869,693	8,869,368
Zoological Exhibits Maintenance	9,980,324	8,081,538	10,030,000
Total Special Revenue Funds	\$ 323,462,372	\$ 360,888,249	\$ 369,922,311
Debt Service and Tax Funds			
Public Safety Communication Bonds	\$ 2,314,480	\$ 536,617	\$ -
Tax and Revenue Anticipation Notes	920,209	500,000	2,630,000
Total Debt Service and Tax Funds	\$ 3,234,689	\$ 1,036,617	\$ 2,630,000
Capital Project Funds			
Capital Outlay Fund	\$ 2,669,673	\$ 1,940,000	\$ 3,210,001
TransNet ARRA Exchange Fund	6,186,847	-	-
TransNet Extension Administration & Debt Fund	261,131	271,352	291,792
TransNet Extension Congestion Relief Fund	1,718,406	1,200,000	1,267,600
TransNet Extension Maintenance Fund	7,825,619	8,059,163	8,666,218
Total Capital Project Funds	\$ 18,661,676	\$ 11,470,515	\$ 13,435,611
Enterprise Funds			
Airports Fund	\$ 3,023,180	\$ 5,882,910	\$ 5,791,497
Development Services Fund	38,682,799	44,139,126	45,915,463
Golf Course Fund	14,215,390	14,757,337	15,670,084
Metropolitan Sewer Utility Fund	187,873,424	216,332,977	207,083,895
Municipal Sewer Revenue Fund	122,761,303	128,400,200	132,285,599
Recycling Fund	17,873,679	23,300,027	23,292,297
Refuse Disposal Fund	29,041,740	34,548,056	31,932,996
Water Utility Operating Fund	371,715,227	436,924,189	439,290,546
Total Enterprise Funds	\$ 785,186,742	\$ 904,284,822	\$ 901,262,377
Internal Service Funds			
Central Stores Fund	\$ 10,180,979	\$ 13,342,058	\$ 13,356,784
ERP Fund	5,554	-	-
Energy Conservation Program Fund	1,989,582	2,361,424	2,351,728
Fleet Services Operating Fund	52,360,307	48,036,589	51,783,287
Fleet Services Replacement Fund	19,261,068	18,943,165	22,461,956
Publishing Services Fund	3,679,647	3,388,151	3,304,127
Risk Management Administration Fund	8,463,782	9,530,180	9,810,299
Total Internal Service Funds	\$ 95,940,920	\$ 95,601,567	\$ 103,068,181
Total Combined Budget Expenditures	\$ 2,363,018,931	\$ 2,537,224,517	\$ 2,615,809,679

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Special Revenue Funds			
Antenna Lease Revenue Fund	\$ (12,749)	\$ -	\$ -
CCDC Contributions	1,723,906	-	-
CH RDA Contribution To CIP	29,087	-	-
CI-RDA Contributions to CIP Fund	162,413	-	-
Centre City Contribution to City Tax Increment	33,088,268	-	-
Concourse and Parking Garages Operating Fund	42,400	-	-
Convention Center Exp Surety	1,337,611	-	-
Crossroads Redevelopment CIP Contributions Fund	841,543	-	-
EGF CIP Fund 1/3	40,477	-	401,885
Energy Conservation Program CIP Fund	61,348	1,800,000	200,000
Environmental Growth 2/3 Fund	39,997	-	-
Fiesta Island Sludge Mitigation Fund	11,089	-	-
First SD River Imp. Project CIP Fund	41,304	-	-
Gas Tax	8,533	-	-
Library System Improvement Fund	278	-	-
Maintenance Assessment District (MAD) Funds	958,777	590,000	1,324,919
Mission Bay Improvements Fund	83,081	503,095	3,114,678
Mission Trails Regional Park Fund	379,452	-	-
Monetary Conditions Placed on Future Deposits	-	1,405,326	396,000
NP - Redevelopment CIP Contributions Fund	48,360	-	-
NTC RdA Contribution to CIP	9,930	-	-
North Bay Redevelopment CIP Contribution Fund	15,955	-	-
OneSD Support Fund	-	1,100,000	-
Prop 42 Replacement - Transportation Relief Fund	(2,006)	-	2,000,000
Public/Private Partnership Fund	1,610	-	-
QUALCOMM Stadium Operations CIP Fund	97,229	-	750,000
RDA Contribution to San Ysidro Project Fund	32,799	-	-
RDA Contributions to City Heights Project Fund	241	-	-
Regional Park Improvements Fund	1,397,332	2,500,000	3,000,000
SC-RDA Contribution to CIP Fund	191,400	-	-
Sea World Traffic Mitigation Fund	1,359	-	-
Section 108 MLK Senior Center Fund	97,420	-	-
Sunset Cliffs Natural Park	31,433	-	-
TOT Coastal Infrastructure CIP Fund	628	-	-
Trench Cut Fees/Excavation Fee Fund	-	-	2,000,000
Unappropriated Reserve - Balboa Park CIP Fund	18,741	-	-
Underground Surcharge CIP Fund	4,389,787	-	-
Total Special Revenue Funds	\$ 45,169,033	\$ 7,898,421	\$ 13,187,482

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Enterprise Funds			
Balboa Park Golf Course CIP Fund	\$ 1,154,922	\$ 700,000	\$ 1,755,000
Brown Field Special Aviation	287,382	1,500,000	1,400,000
Development Services Fund	886	-	-
EDCD Community Fund	31,343	-	-
Metro Sewer Utility - CIP Funding Source	16,232,190	26,516,895	18,212,318
Mission Bay Golf Course CIP Fund	48,618	300,000	1,200,000
Montgomery Field Special Aviation	287,669	900,000	1,000,000
Muni Sewer Utility - CIP Funding Source	88,718,438	44,220,222	54,004,911
Municipal Sewer Revenue Fund	(391,239)	-	-
Recycling Fund CIP Fund	344	-	-
Refuse Disposal CIP Fund	335,853	2,778,000	605,000
Sewer Contribution to CIP	5,951	-	-
Torrey Pines Golf Course CIP Fund	3,581	-	1,100,000
Water Contributions To CIP	5,159	-	-
Water Utility - CIP Funding Source	65,478,578	90,866,506	46,596,937
Water Utility Operating Fund	(1,534,097)	-	-
Total Enterprise Funds	\$ 170,665,577	\$ 167,781,623	\$ 125,874,166
Capital Project Funds			
Barrio Logan	\$ -	\$ 860,000	\$ 475,000
Belmont/Mission Beach Develop	223,631	-	-
Black Mountain Ranch FBA	12,281	-	500,000
Bus Stop Capital Improvement Fund	-	-	100,000
C.O.-Pueblo Land/Pol. Decentra	306,940	-	-
CIP Contributions from General Fund	2,219,053	11,550,000	(116,541)
CITY-MH-Tax Increment for Capital	27,053	-	-
Capital Outlay Fund	5,848,026	-	-
Capital Outlay-Sales Tax	11,870	-	-
Carmel Mt East-Major District	-	29,384	-
Carmel Valley Consolidated FBA	376,631	-	-
Carmel Valley South FBA	(30,133)	-	-
Chollas - Major District	-	20,695	-
Clairemont Mesa - Urban Comm	80,023	175,000	75,000
College Area	192,276	390,000	570,000
Deferred Maint Revenue 2009A-Project	34,469,287	-	-
Del Mar Mesa FBA	9,434	-	-
ERP-Capital Project Fund	(7,000)	-	-
Energy Upgrades CEC Loan #3 Fund	2,987,655	-	-
Energy Upgrades CEC Loan Fund	3,548	-	-
Equipment Division CIP Fund	1,162	-	-
FY09 Sunset Cliffs Natural Par	3,169	-	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Gen Dyna-Community Improvement	18,840	-	-
Golden Hill Urban Comm	28,939	-	395,000
Highland/Landis(East SD)-Major	4,242	5,673	-
Infrastructure Improvement - CD 5	45,715	-	-
Infrastructure Improvement - Mayor	11,576	-	-
Kearny Mesa-Urban Comm	300,984	-	-
La Jolla Urban Comm	25,128	350,000	135,000
Lake Murray/Del Cerro-Maj Dist	-	454	-
Linda Vista Urban Comm	18,389	500,000	70,000
Linda Vista-Major District	-	965	-
Loma Portal - Major District	-	38,287	-
Memorial(Southeast SD)Maj Dist	-	10,657	-
Mid City Urban Comm	-	140,000	52,000
Mid-City - Park Dev Fund	94,040	-	1,200,000
Midway/Pacific Hwy Urban Comm	33,468	1,570,000	300,000
Mira Mesa - FBA	2,340,065	-	-
Mira Mesa East-Major District	-	3,100	-
Mission Bay - Major District	-	9,057	-
Mission Beach - Urban Comm	-	100,000	-
Mission Valley-Urban Comm.	251,263	-	-
Mitigation Funds for Carroll Canyon Road	413,279	-	-
Montgomery/Waller-Major Dist	421	1,801	-
Navajo Urban Comm	89,811	-	-
New Central Library Contributions	966,146	-	-
North Park - Major District	-	39,274	-
North Park Urban Comm	24,836	300,000	200,000
North University City-FBA	17,634,412	-	-
Ocean Beach - Major District	-	2,913	-
Old San Diego - Urban Comm	-	100,000	-
Otay Mesa-East (From 39062)	162,068	-	-
Otay Mesa-West (From 39067)	1,663,518	-	-
Otay Mesa/Nestor Urb Comm	80,319	350,000	190,000
PFFA-FLSF 2002B-Const.	471,787	-	-
PV Est-Other P & R Facilities	50,196	50,000	-
Pacific Beach Urban Comm	108,551	-	-
Pacific Beach-Major District	-	12,712	-
Pacific Highlands Ranch FBA	2,901,840	-	2,000,000
Park North-East - Park Dev Fd	74,273	122,500	2,198,675
Penasquitos East Trust	6,013	-	-
Penasquitos North-Major Dist	-	14,374	-
Penasquitos South-Major Dist	-	49,833	-
Peninsula Urban Comm	124,629	725,000	-
Pk/Rec Bldg Permit Fee Dist C	-	10,335	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Pk/Rec Bldg Permit Fee Dist E	-	34,523	-
Pk/Rec Bldg Permit Fee Dist-A	-	5,547	-
Pk/Rec Bldg Permit Fee Dist-B	-	253	-
Pk/Rec Bldg Permit Fee Dist-D	-	21,041	-
Point Loma - Major District	-	5,594	-
Presidio - Major District	-	7,086	-
Private & Others Contrib-CIP	3,558,854	-	76,000
Prop A-(Bikeway)	174,431	-	-
R.H.-Endowment Comm.Youth	-	78,051	-
Rancho Bernardo-Fac Dev Fund	90,835	320,000	-
Rancho Encantada	15,957	-	-
Rancho Penasquitos FBA	128,085	-	-
Rose & Tecolote Creek Water Quality	116,685	-	-
S.E. San Diego Urban Comm	453,803	300,000	-
SC Open Sp Acg/Rec Ctr PhI	-	37,716	-
SC Open Sp Acg/Rec Ctr PhII	-	34,233	-
SD Unified School Dist-Cap Out	17,479,991	-	-
SR 209 & 274 Coop with State	35,049	-	-
SR-56 Participation Agree.	7,709	-	-
Sabre Springs-FBA	78,927	-	-
San Andres Cost Reim. Dist.	-	-	952,749
San Ysidro - Major District	-	5,876	-
San Ysidro Urban Comm	97,879	800,000	900,000
San Ysidro-Sub Dist	-	3,299	-
Scripps Miramar Ranch FBA	364,644	-	-
Scripps/Miramar Misc	-	165,000	-
Scripps/Miramar Traffic	697	-	-
Serra Mesa - Urban Community	49,147	-	-
Skyline/Paradise Urb Comm	18,609	-	-
South Bay - Major District	-	-	156,300
Southcrest - Major District	-	59,686	-
Southcrest Sub Dist	-	9,900	-
Spring Cnyn Rd Improvements	193,788	-	-
Sub Area-2	-	950,000	-
Tierrasanta - DIF	59,344	90,000	-
Tierrasanta(Elliott West)Maj D	-	3,876	-
Torrey Corner Mitigation Fund	6,795	-	-
Torrey Highlands	1,152,602	-	5,274,824
Torrey Pines - Urban Community	1,110	-	-
TransNet (Prop A 1/2% Sales Tax)	3,080,478	-	1,200,000
TransNet ARRA Exchange Fund	4,295,425	-	-
TransNet Extension Congestion Relief Fund	12,718,984	17,607,604	21,077,719
TransNet Extension Major Corri	25,316	-	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
TransNet Extension RTCI Fee	11,502	-	750,000
University City So.-Urban Comm	-	300,000	-
Uptown Urban Comm	931,734	866,000	800,000
Total Capital Project Funds	\$ 119,828,034	\$ 39,237,299	\$ 39,531,726
Grant Enterprise Funds			
Grant Fund-Enterprise-Federal	\$ 286,698	\$ -	\$ -
Total Grant Enterprise Funds	\$ 286,698	\$ -	\$ -
Grant Government Funds			
Grant Fund - Federal	\$ 10,680,282	\$ -	\$ -
Grant Fund - Other	309,344	-	-
Grant Fund - State	16,235,150	-	846,950
Total Grant Government Funds	\$ 27,224,776	\$ -	\$ 846,950
Total Capital Budget Expenditures	\$ 363,174,117	\$ 214,917,343	\$ 179,440,324
Total Combined Operating and Capital Budget Expenditures	\$ 2,726,193,049	\$ 2,752,141,860	\$ 2,795,250,003

Financial Summary and Schedules

Schedule III - Summary of General Fund FTE Positions by Department

Department	FY 2012 Adopted Budget	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Administration	18.45	22.95	12.00
Business Office	7.25	7.75	-
City Attorney	343.35	345.99	345.86
City Auditor	19.50	20.00	21.00
City Clerk	45.39	45.12	45.28
City Comptroller	79.75	79.75	82.75
City Council	91.89	98.13	102.30
City Treasurer	116.63	118.63	119.63
Civic & Urban Initiatives	-	-	6.00
Debt Management	18.00	18.00	19.00
Department of Information Technology	-	-	-
Development Services	100.54	111.07	107.75
Economic Development	33.30	44.42	46.00
Environmental Services	129.80	135.01	137.69
Ethics Commission	6.00	5.00	5.00
Financial Management	31.12	31.03	30.00
Fire-Rescue	1,148.89	1,146.40	1,165.52
Human Resources	12.75	16.00	18.00
Library	359.23	408.06	410.93
Multimedia Services	-	4.00	5.00
Office of ADA Compliance & Accessibility	3.00	4.38	4.37
Office of Homeland Security	13.40	13.39	13.40
Office of the Assistant COO	1.00	1.00	8.00
Office of the Chief Financial Officer	3.00	3.75	5.00
Office of the Chief Operating Officer	2.00	2.00	2.00
Office of the IBA	10.00	10.00	10.00
Office of the Mayor	38.17	24.16	26.16
Park & Recreation	741.21	769.15	782.84
Personnel	59.05	59.04	60.36
Police	2,514.85	2,515.35	2,528.79
Public Works - Contracting	-	-	19.00
Public Works - Engineering & Capital Projects	469.03	479.67	470.88
Public Works - General Services	112.00	116.00	123.00
Purchasing & Contracting	39.39	30.39	41.59
Real Estate Assets	27.00	28.00	28.00
Transportation & Storm Water	441.68	438.56	464.40
Total Budget FTE Positions	7,036.61	7,152.15	7,267.50



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Financial Summary and Schedules

Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2012 Adopted Budget	FY 2013 Adopted Budget	FY 2014 Adopted Budget
General Fund			
General Fund	7,036.61	7,152.15	7,267.50
Total General Fund	7,036.61	7,152.15	7,267.50
Special Revenue Funds			
Concourse and Parking Garages Operating Fund	2.00	2.00	2.00
Facilities Financing Fund	16.00	15.89	15.35
Fire/Emergency Medical Services Transport Program Fund	33.00	33.00	31.00
GIS Fund	-	2.00	2.00
Information Technology Fund	26.00	32.00	39.00
Junior Lifeguard Program Fund	-	1.00	1.00
Local Enforcement Agency Fund	6.00	6.00	6.00
Los Penasquitos Canyon Preserve Fund	2.00	2.00	2.00
Maintenance Assessment District (MAD) Funds	23.75	23.75	23.75
OneSD Support Fund	20.00	18.00	17.50
PETCO Park Fund	1.00	1.00	1.00
QUALCOMM Stadium Operations Fund	37.35	37.00	37.00
Redevelopment Fund	31.50	-	-
Transient Occupancy Tax Fund	9.00	9.00	9.00
Underground Surcharge Fund	2.00	2.00	2.00
Wireless Communications Technology Fund	50.00	48.00	44.76
Total Special Revenue Funds	259.60	232.64	233.36
Enterprise Funds			
Airports Fund	18.00	18.00	18.00
Development Services Fund	402.75	419.75	430.75
Golf Course Fund	97.05	97.00	98.00
Metropolitan Sewer Utility Fund	443.98	450.89	447.35
Municipal Sewer Revenue Fund	421.64	415.19	413.16
Recycling Fund	108.23	108.34	107.33
Refuse Disposal Fund	160.91	158.38	149.02
Water Utility Operating Fund	718.87	708.44	703.08
Total Enterprise Funds	2,371.43	2,375.99	2,366.69
Internal Service Funds			
Central Stores Fund	23.00	26.35	23.34
Energy Conservation Program Fund	12.85	12.85	12.60
Fleet Services Operating Fund	249.00	168.50	169.50
Publishing Services Fund	14.33	10.00	10.00
Risk Management Administration Fund	79.44	78.94	79.88

Financial Summary and Schedules

Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2012 Adopted Budget	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Total Internal Service Funds	378.62	296.64	295.32
Other Funds			
City Employee's Retirement System Fund	62.00	62.00	64.00
Total Other Funds	62.00	62.00	64.00
Total Budget FTE Positions	10,108.26	10,119.42	10,226.87

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
General Fund			
General Fund			
Property Tax Revenue	\$ 408,776,679	\$ 387,134,682	\$ 408,003,167
Property Taxes	408,776,679	387,134,682	408,003,167
Sales Tax	\$ 220,276,730	\$ 236,258,330	\$ 248,138,819
Sales Tax	220,276,730	236,258,330	248,138,819
Transient Occupancy Tax	\$ 78,268,079	\$ 81,710,904	\$ 87,857,500
Transient Occupancy Taxes	78,268,079	81,710,904	87,857,500
Other Local Taxes	\$ 74,817,686	\$ 78,037,621	\$ 75,457,433
Property Transfer Taxes	5,746,796	6,359,105	7,026,588
SDG&E	37,220,033	37,736,863	35,553,223
CATV	18,595,892	19,365,448	19,441,622
Refuse Collection Franchise	9,087,505	9,950,000	9,100,000
Other Franchises	4,167,459	4,626,205	4,336,000
Licenses and Permits	\$ 31,117,140	\$ 31,899,632	\$ 31,826,763
Business Tax	7,564,869	6,613,129	6,953,129
Rental Unit Tax	6,980,380	5,925,000	6,785,000
Parking Meters	7,929,613	7,879,891	8,369,891
Refuse Collector Business Tax	636,775	660,000	660,000
Other Licenses and Permits	8,005,503	10,821,612	9,058,743
Fines Forfeitures and Penalties	\$ 62,419,257	\$ 31,405,844	\$ 29,349,993
Parking Citations	18,667,528	18,000,054	18,298,430
Municipal Court	8,547,600	8,454,924	6,945,761
Negligent Impound	357,346	-	-
Other Fines & Forfeitures	34,846,783	4,950,866	4,105,802
Rev from Money and Prop	\$ 48,471,919	\$ 42,570,288	\$ 44,938,792
Interest and Dividends	2,560,691	1,354,233	859,389
Mission Bay	27,949,147	26,003,095	28,614,678
Pueblo Lands	4,260,590	4,818,228	4,818,228
Other Rents and Concessions	13,701,490	10,394,732	10,646,497
Rev from Federal Agencies	\$ 1,607,711	\$ 2,931,478	\$ 2,974,720
Revenue from Federal Agencies	1,607,711	2,931,478	2,974,720
Rev from Other Agencies	\$ 1,131,873	\$ 594,100	\$ 1,258,829
Revenue from Other Agencies	1,131,873	594,100	1,258,829
Charges for Services	\$ 164,697,104	\$ 181,413,372	\$ 177,116,688
Charges for Current Services	164,697,104	181,413,372	177,116,688
Other Revenue	\$ 5,296,948	\$ 3,837,765	\$ 8,976,103
Other Revenue	5,296,948	3,837,765	8,976,103

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Transfers In	\$ 92,225,799	\$ 73,421,129	\$ 87,149,543
Transfers In	92,225,799	73,421,129	87,149,543
Total General Fund	\$ 1,189,106,924	\$ 1,151,215,145	\$ 1,203,048,350
Total General Fund	\$ 1,189,106,924	\$ 1,151,215,145	\$ 1,203,048,350

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Special Revenue Funds			
Automated Refuse Container Fund			
Rev from Money and Prop	\$ 10,501	\$ -	\$ -
Interest and Dividends	10,501	-	-
Charges for Services	\$ 876,951	\$ 500,000	\$ 700,000
Charges for Current Services	876,951	500,000	700,000
Total Automated Refuse Container Fund	\$ 887,453	\$ 500,000	\$ 700,000
Concourse and Parking Garages Operating Fund			
Fines Forfeitures and Penalties	\$ -	\$ 843	\$ -
Other Fines & Forfeitures	-	843	-
Rev from Money and Prop	\$ 2,929,939	\$ 2,682,377	\$ 2,704,844
Other Rents and Concessions	2,929,939	2,682,377	2,704,844
Total Concourse and Parking Garages Operating Fund	\$ 2,929,939	\$ 2,683,220	\$ 2,704,844
Convention Center Expansion Administration Fund			
Rev from Money and Prop	\$ 4,179	\$ -	\$ -
Interest and Dividends	4,179	-	-
Rev from Other Agencies	\$ -	\$ 4,500,000	\$ 4,500,000
Revenue from Other Agencies	-	4,500,000	4,500,000
Transfers In	\$ 20,000	\$ 9,672,763	\$ 9,500,000
Transfers In	20,000	9,672,763	9,500,000
Total Convention Center Expansion Administration Fund	\$ 24,179	\$ 14,172,763	\$ 14,000,000
Convention Center Expansion Project Fund			
Rev from Money and Prop	\$ 1,314	\$ -	\$ -
Interest and Dividends	1,314	-	-
Rev from Other Agencies	\$ 4,500,000	\$ -	\$ -
Revenue from Other Agencies	4,500,000	-	-
Transfers In	\$ 10,610,000	\$ -	\$ -
Transfers In	10,610,000	-	-
Total Convention Center Expansion Project Fund	\$ 15,111,314	\$ -	\$ -
Environmental Growth 1/3 Fund			
Other Local Taxes	\$ 4,144,944	\$ 4,192,984	\$ 3,936,786
SDG&E	4,135,559	4,192,984	3,936,786
Other Franchises	9,384	-	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Rev from Money and Prop	\$ 9,253	\$ 53,500	\$ 9,000
Interest and Dividends	9,253	53,500	9,000
Total Environmental Growth 1/3 Fund	\$ 4,154,196	\$ 4,246,484	\$ 3,945,786
Environmental Growth 2/3 Fund			
Other Local Taxes	\$ 8,290,172	\$ 8,385,970	\$ 7,873,572
SDG&E	8,271,119	8,385,970	7,873,572
Other Franchises	19,053	-	-
Rev from Money and Prop	\$ 25,191	\$ 53,500	\$ 25,000
Interest and Dividends	25,191	53,500	25,000
Total Environmental Growth 2/3 Fund	\$ 8,315,363	\$ 8,439,470	\$ 7,898,572
Facilities Financing Fund			
Licenses and Permits	\$ 40,300	\$ 18,000	\$ 18,000
Other Licenses and Permits	40,300	18,000	18,000
Rev from Money and Prop	\$ 3,335	\$ 2,100	\$ 2,100
Interest and Dividends	3,335	2,100	2,100
Charges for Services	\$ 1,799,954	\$ 2,047,050	\$ 2,089,974
Charges for Current Services	1,799,954	2,047,050	2,089,974
Total Facilities Financing Fund	\$ 1,843,589	\$ 2,067,150	\$ 2,110,074
Fire and Lifeguard Facilities Fund			
Rev from Money and Prop	\$ 3,124	\$ -	\$ -
Interest and Dividends	3,124	-	-
Transfers In	\$ 1,629,325	\$ 1,630,125	\$ 1,380,219
Transfers In	1,629,325	1,630,125	1,380,219
Total Fire and Lifeguard Facilities Fund	\$ 1,632,449	\$ 1,630,125	\$ 1,380,219
Fire/Emergency Medical Services Transport Program Fund			
Rev from Money and Prop	\$ 130,969	\$ -	\$ -
Interest and Dividends	130,969	-	-
Rev from Other Agencies	\$ 2,054,716	\$ -	\$ -
Revenue from Other Agencies	2,054,716	-	-
Charges for Services	\$ 9,630,843	\$ 10,750,000	\$ 10,770,000
Charges for Current Services	9,630,843	10,750,000	10,770,000
Other Revenue	\$ 566,391	\$ -	\$ -
Other Revenue	566,391	-	-
Total Fire/Emergency Medical Services Transport Program Fund	\$ 12,382,920	\$ 10,750,000	\$ 10,770,000
GIS Fund			
Rev from Money and Prop	\$ 1,010	\$ -	\$ -
Interest and Dividends	1,010	-	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Other Revenue	\$ -	\$ 195,303	\$ 195,303
Other Revenue	-	195,303	195,303
Transfers In	\$ 1,407,707	\$ 1,420,971	\$ 1,420,971
Transfers In	1,407,707	1,420,971	1,420,971
Total GIS Fund	\$ 1,408,717	\$ 1,616,274	\$ 1,616,274

Gas Tax

Other Local Taxes	\$ 20,234,352	\$ 20,671,486	\$ 20,489,571
Other Local Tax	20,234,352	20,671,486	20,489,571
Rev from Money and Prop	\$ 246,938	\$ 248,520	\$ 248,520
Interest and Dividends	115,896	100,000	100,000
Other Rents and Concessions	131,041	148,520	148,520
Other Revenue	\$ 1,818,324	\$ -	\$ -
Other Revenue	1,818,324	-	-
Total Gas Tax	\$ 22,299,613	\$ 20,920,006	\$ 20,738,091

HUD Programs Administration Fund

Rev from Money and Prop	\$ 3,112	\$ -	\$ -
Interest and Dividends	3,112	-	-
Total HUD Programs Administration Fund	\$ 3,112	\$ -	\$ -

Information Technology Fund

Rev from Money and Prop	\$ 6,460	\$ -	\$ -
Interest and Dividends	6,460	-	-
Charges for Services	\$ 30,535	\$ -	\$ -
Charges for Current Services	30,535	-	-
Other Revenue	\$ 81,736	\$ -	\$ -
Other Revenue	81,736	-	-
Transfers In	\$ 5,390,078	\$ 7,818,160	\$ 9,089,850
Transfers In	5,390,078	7,818,160	9,089,850
Total Information Technology Fund	\$ 5,508,809	\$ 7,818,160	\$ 9,089,850

Junior Lifeguard Program Fund

Charges for Services	\$ 615,961	\$ 567,716	\$ 596,027
Charges for Current Services	615,961	567,716	596,027
Transfers In	\$ 18,000	\$ -	\$ -
Transfers In	18,000	-	-
Total Junior Lifeguard Program Fund	\$ 633,961	\$ 567,716	\$ 596,027

Local Enforcement Agency Fund

Licenses and Permits	\$ 512,651	\$ 501,830	\$ 501,830
Other Licenses and Permits	512,651	501,830	501,830

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Rev from Money and Prop	\$ 7,849	\$ 20,000	\$ 20,000
Interest and Dividends	7,849	20,000	20,000
Charges for Services	\$ 183,992	\$ 273,863	\$ 273,863
Charges for Current Services	183,992	273,863	273,863
Total Local Enforcement Agency Fund	\$ 704,492	\$ 795,693	\$ 795,693

Los Penasquitos Canyon Preserve Fund

Rev from Money and Prop	\$ 35,277	\$ 36,000	\$ 36,000
Other Rents and Concessions	35,277	36,000	36,000
Transfers In	\$ 137,034	\$ 150,000	\$ 150,000
Transfers In	137,034	150,000	150,000
Total Los Penasquitos Canyon Preserve Fund	\$ 172,311	\$ 186,000	\$ 186,000

Maintenance Assessment District (MAD) Funds

Rev from Money and Prop	\$ 198,354	\$ 106,277	\$ 120,198
Interest and Dividends	198,354	106,277	120,198
Charges for Services	\$ 2,994,917	\$ 12,000	\$ 48,118
Charges for Current Services	2,994,917	12,000	48,118
Transfers In	\$ 2,526,872	\$ 5,343,878	\$ 5,295,971
Transfers In	2,526,872	5,343,878	5,295,971
Property Tax Revenue	\$ 13,237,272	\$ 14,873,354	\$ 15,619,058
Property Taxes	13,237,272	14,873,354	15,619,058
Special Assessments	\$ 680,784	\$ 3,000	\$ 3,000
Special Assessments	680,784	3,000	3,000
Other Revenue	\$ 161,535	\$ 5,100	\$ 16,100
Other Revenue	161,535	5,100	16,100
Total Maintenance Assessment District (MAD) Funds	\$ 19,799,734	\$ 20,343,609	\$ 21,102,445

Major Events Revolving Fund

Transfers In	\$ 245,916	\$ -	\$ -
Transfers In	245,916	-	-
Total Major Events Revolving Fund	\$ 245,916	\$ -	\$ -

Mission Bay Improvements Fund

Rev from Money and Prop	\$ 3,387	\$ -	\$ -
Interest and Dividends	3,387	-	-
Transfers In	\$ 2,449,147	\$ 503,095	\$ 3,114,678
Transfers In	2,449,147	503,095	3,114,678
Total Mission Bay Improvements Fund	\$ 2,452,535	\$ 503,095	\$ 3,114,678

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Mission Bay/Balboa Park Improvement			
Transfers In	\$ 1,509,207	\$ 1,600,000	\$ 2,060,000
Transfers In	1,509,207	1,600,000	2,060,000
Total Mission Bay/Balboa Park Improvement	\$ 1,509,207	\$ 1,600,000	\$ 2,060,000
New Convention Facility Fund			
Rev from Money and Prop	\$ 3,609	\$ -	\$ -
Interest and Dividends	3,609	-	-
Transfers In	\$ 3,405,302	\$ 3,400,000	\$ 3,280,000
Transfers In	3,405,302	3,400,000	3,280,000
Total New Convention Facility Fund	\$ 3,408,911	\$ 3,400,000	\$ 3,280,000
OneSD Support Fund			
Rev from Money and Prop	\$ 90,744	\$ -	\$ -
Interest and Dividends	90,744	-	-
Charges for Services	\$ 590,133	\$ 11,110,905	\$ 8,614,866
Charges for Current Services	590,133	11,110,905	8,614,866
Other Revenue	\$ 219	\$ -	\$ -
Other Revenue	219	-	-
Transfers In	\$ 20,722,945	\$ 14,527,952	\$ 12,486,377
Transfers In	20,722,945	14,527,952	12,486,377
Total OneSD Support Fund	\$ 21,404,040	\$ 25,638,857	\$ 21,101,243
PETCO Park Fund			
Rev from Money and Prop	\$ 1,021,090	\$ 945,850	\$ 1,048,413
Interest and Dividends	35,967	50,000	50,000
Other Rents and Concessions	985,123	895,850	998,413
Rev from Other Agencies	\$ 4,410	\$ 11,321,250	\$ -
Revenue from Other Agencies	4,410	11,321,250	-
Other Revenue	\$ 967,199	\$ 930,000	\$ 930,000
Other Revenue	967,199	930,000	930,000
Transfers In	\$ 16,162,000	\$ 4,200,000	\$ 14,515,750
Transfers In	16,162,000	4,200,000	14,515,750
Total PETCO Park Fund	\$ 18,154,699	\$ 17,397,100	\$ 16,494,163
Police Decentralization Fund			
Transfers In	\$ 1,824,648	\$ 5,124,648	\$ 3,749,765
Transfers In	1,824,648	5,124,648	3,749,765
Total Police Decentralization Fund	\$ 1,824,648	\$ 5,124,648	\$ 3,749,765

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Prop 42 Replacement - Transportation Relief Fund			
Other Local Taxes	\$ 18,334,537	\$ 15,248,190	\$ 19,478,416
Other Local Tax	18,334,537	15,248,190	19,478,416
Rev from Money and Prop	\$ 178,336	\$ -	\$ -
Interest and Dividends	178,336	-	-
Total Prop 42 Replacement - Transportation Relief Fund	\$ 18,512,872	\$ 15,248,190	\$ 19,478,416
Public Art Fund			
Other Revenue	\$ 182,405	\$ -	\$ -
Other Revenue	182,405	-	-
Total Public Art Fund	\$ 182,405	\$ -	\$ -
Public Safety Needs & Debt Service			
Sales Tax	\$ 7,372,511	\$ 7,781,541	\$ 8,396,967
Safety Sales Tax	7,372,511	7,781,541	8,396,967
Rev from Money and Prop	\$ 6,630	\$ -	\$ -
Interest and Dividends	6,630	-	-
Total Public Safety Needs & Debt Service	\$ 7,379,141	\$ 7,781,541	\$ 8,396,967
QUALCOMM Stadium Operations Fund			
Licenses and Permits	\$ 8,750	\$ 8,000	\$ 8,000
Other Licenses and Permits	8,750	8,000	8,000
Fines Forfeitures and Penalties	\$ -	\$ 6,492	\$ -
Other Fines & Forfeitures	-	6,492	-
Rev from Money and Prop	\$ 6,126,731	\$ 6,235,500	\$ 6,177,000
Interest and Dividends	38,045	20,000	20,000
Other Rents and Concessions	6,088,686	6,215,500	6,157,000
Charges for Services	\$ 186,387	\$ 48,809	\$ 48,809
Charges for Current Services	186,387	48,809	48,809
Other Revenue	\$ 224,982	\$ 44,000	\$ 44,000
Other Revenue	224,982	44,000	44,000
Transfers In	\$ 8,580,000	\$ 8,580,000	\$ 10,200,000
Transfers In	8,580,000	8,580,000	10,200,000
Total QUALCOMM Stadium Operations Fund	\$ 15,126,849	\$ 14,922,801	\$ 16,477,809
Redevelopment Fund			
Rev from Money and Prop	\$ (1,163)	\$ -	\$ -
Interest and Dividends	(1,163)	-	-
Charges for Services	\$ 2,934,583	\$ -	\$ -
Charges for Current Services	2,934,583	-	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Other Revenue	\$ 74	\$ -	\$ -
Other Revenue	74	-	-
Total Redevelopment Fund	\$ 2,933,493	\$ -	\$ -
Regional Park Improvements Fund			
Rev from Money and Prop	\$ 53,336	\$ -	\$ -
Interest and Dividends	53,336	-	-
Transfers In	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000
Transfers In	2,500,000	2,500,000	2,500,000
Total Regional Park Improvements Fund	\$ 2,553,336	\$ 2,500,000	\$ 2,500,000
Seized & Forfeited Assets Fund			
Rev from Money and Prop	\$ (10,079)	\$ -	\$ -
Interest and Dividends	(10,079)	-	-
Total Seized & Forfeited Assets Fund	\$ (10,079)	\$ -	\$ -
Seized Assets - California Fund			
Rev from Money and Prop	\$ 28	\$ -	\$ -
Interest and Dividends	28	-	-
Rev from Federal Agencies	\$ -	\$ 10,000	\$ 10,000
Revenue from Federal Agencies	-	10,000	10,000
Total Seized Assets - California Fund	\$ 28	\$ 10,000	\$ 10,000
Seized Assets - Federal DOJ Fund			
Rev from Money and Prop	\$ 8,765	\$ -	\$ -
Interest and Dividends	8,765	-	-
Rev from Federal Agencies	\$ 639,386	\$ 900,000	\$ 900,000
Revenue from Federal Agencies	639,386	900,000	900,000
Total Seized Assets - Federal DOJ Fund	\$ 648,150	\$ 900,000	\$ 900,000
Seized Assets - Federal Treasury Fund			
Rev from Money and Prop	\$ 47	\$ -	\$ -
Interest and Dividends	47	-	-
Rev from Federal Agencies	\$ -	\$ 100,000	\$ 100,000
Revenue from Federal Agencies	-	100,000	100,000
Total Seized Assets - Federal Treasury Fund	\$ 47	\$ 100,000	\$ 100,000
Serious Traffic Offenders Program Fund			
Fines Forfeitures and Penalties	\$ 124,910	\$ -	\$ -
Other Fines & Forfeitures	124,910	-	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Rev from Money and Prop	\$ 4,276	\$ -	\$ -
Interest and Dividends	4,276	-	-
Total Serious Traffic Offenders Program Fund	\$ 129,186	\$ -	\$ -
Storm Drain Fund			
Charges for Services	\$ 5,928,649	\$ 5,446,746	\$ 5,700,000
Charges for Current Services	5,928,649	5,446,746	5,700,000
Total Storm Drain Fund	\$ 5,928,649	\$ 5,446,746	\$ 5,700,000
Transient Occupancy Tax Fund			
Transient Occupancy Tax	\$ 70,526,546	\$ 74,282,640	\$ 79,870,455
Transient Occupancy Taxes	70,526,546	74,282,640	79,870,455
Licenses and Permits	\$ 56,220	\$ 50,000	\$ 50,000
Other Licenses and Permits	56,220	50,000	50,000
Rev from Money and Prop	\$ (2)	\$ -	\$ -
Interest and Dividends	(2)	-	-
Charges for Services	\$ 62,069	\$ 100,000	\$ 100,000
Charges for Current Services	62,069	100,000	100,000
Other Revenue	\$ 1,144	\$ -	\$ -
Other Revenue	1,144	-	-
Total Transient Occupancy Tax Fund	\$ 70,645,976	\$ 74,432,640	\$ 80,020,455
Trolley Extension Reserve			
Rev from Money and Prop	\$ 6,793	\$ -	\$ -
Interest and Dividends	6,793	-	-
Other Revenue	\$ 288,921	\$ -	\$ -
Other Revenue	288,921	-	-
Transfers In	\$ 925,000	\$ 278,716	\$ 1,171,284
Transfers In	925,000	278,716	1,171,284
Total Trolley Extension Reserve	\$ 1,220,714	\$ 278,716	\$ 1,171,284
Underground Surcharge Fund			
Other Local Taxes	\$ 48,051,392	\$ 48,944,555	\$ 48,791,916
SDG&E	48,051,392	48,944,555	48,791,916
Rev from Money and Prop	\$ 357,027	\$ 500,000	\$ 300,000
Interest and Dividends	357,027	500,000	300,000
Total Underground Surcharge Fund	\$ 48,408,419	\$ 49,444,555	\$ 49,091,916
Wireless Communications Technology Fund			
Fines Forfeitures and Penalties	\$ -	\$ 373	\$ -
Other Fines & Forfeitures	-	373	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Rev from Money and Prop	\$ 27,317	\$ -	\$ -
Interest and Dividends	27,317	-	-
Rev from Other Agencies	\$ 3,667	\$ -	\$ -
Revenue from Other Agencies	3,667	-	-
Charges for Services	\$ 680,226	\$ 450,000	\$ 456,000
Charges for Current Services	680,226	450,000	456,000
Other Revenue	\$ 8,341	\$ -	\$ -
Other Revenue	8,341	-	-
Transfers In	\$ 9,080,218	\$ 8,170,981	\$ 7,078,476
Transfers In	9,080,218	8,170,981	7,078,476
Total Wireless Communications Technology Fund	\$ 9,799,769	\$ 8,621,354	\$ 7,534,476
Zoological Exhibits Maintenance			
Property Tax Revenue	\$ 10,106,193	\$ 8,081,538	\$ 10,030,000
Property Taxes	10,106,193	8,081,538	10,030,000
Rev from Other Agencies	\$ 275	\$ -	\$ -
Revenue from Other Agencies	275	-	-
Charges for Services	\$ 62,554	\$ -	\$ -
Charges for Current Services	62,554	-	-
Total Zoological Exhibits Maintenance	\$ 10,169,022	\$ 8,081,538	\$ 10,030,000
Total Special Revenue Funds	\$ 340,440,087	\$ 338,168,451	\$ 348,845,047

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Debt Service and Tax Funds			
Public Safety Communication Bonds			
Property Tax Revenue	\$ 89,862	\$ -	\$ -
Property Taxes	89,862	-	-
Rev from Money and Prop	\$ 2,653	\$ -	\$ -
Interest and Dividends	2,653	-	-
Total Public Safety Communication Bonds	\$ 92,515	\$ -	\$ -
Tax and Revenue Anticipation Notes			
Other Revenue	\$ -	\$ -	\$ 2,316,000
Other Revenue	-	-	2,316,000
Transfers In	\$ 940,363	\$ 500,000	\$ 314,000
Transfers In	940,363	500,000	314,000
Total Tax and Revenue Anticipation Notes	\$ 940,363	\$ 500,000	\$ 2,630,000
Total Debt Service and Tax Funds	\$ 1,032,878	\$ 500,000	\$ 2,630,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Capital Project Funds			
Capital Outlay Fund			
Other Revenue	\$ 10,251,837	\$ -	\$ -
Other Revenue	10,251,837	-	-
Transfers In	\$ 150,000	\$ -	\$ -
Transfers In	150,000	-	-
Total Capital Outlay Fund	\$ 10,401,837	\$ -	\$ -
TransNet ARRA Exchange Fund			
Sales Tax	\$ 12,082,570	\$ -	\$ -
Sales Tax	12,082,570	-	-
Rev from Money and Prop	\$ (31,921)	\$ -	\$ -
Interest and Dividends	(31,921)	-	-
Total TransNet ARRA Exchange Fund	\$ 12,050,649	\$ -	\$ -
TransNet Extension Administration & Debt Fund			
Sales Tax	\$ 457,568	\$ 271,352	\$ 291,792
Sales Tax	457,568	271,352	291,792
Total TransNet Extension Administration & Debt Fund	\$ 457,568	\$ 271,352	\$ 291,792
TransNet Extension Congestion Relief Fund			
Sales Tax	\$ 12,014,987	\$ 18,804,714	\$ 20,221,176
Sales Tax	12,014,987	18,804,714	20,221,176
Rev from Money and Prop	\$ (51,895)	\$ -	\$ -
Interest and Dividends	(51,895)	-	-
Total TransNet Extension Congestion Relief Fund	\$ 11,963,092	\$ 18,804,714	\$ 20,221,176
TransNet Extension Maintenance Fund			
Sales Tax	\$ 12,533,217	\$ 8,059,163	\$ 8,666,219
Sales Tax	12,533,217	8,059,163	8,666,219
Rev from Money and Prop	\$ (26,470)	\$ -	\$ -
Interest and Dividends	(26,470)	-	-
Total TransNet Extension Maintenance Fund	\$ 12,506,747	\$ 8,059,163	\$ 8,666,219
Total Capital Project Funds	\$ 47,379,893	\$ 27,135,229	\$ 29,179,187

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Enterprise Funds			
Airports Fund			
Fines Forfeitures and Penalties	\$ -	\$ 246	\$ -
Other Fines & Forfeitures	-	246	-
Rev from Money and Prop	\$ 4,091,495	\$ 4,120,388	\$ 4,206,388
Interest and Dividends	132,492	200,000	200,000
Other Rents and Concessions	3,959,003	3,920,388	4,006,388
Charges for Services	\$ 510,700	\$ 569,946	\$ 483,946
Charges for Current Services	510,700	569,946	483,946
Other Revenue	\$ 1,609	\$ -	\$ -
Other Revenue	1,609	-	-
Total Airports Fund	\$ 4,603,804	\$ 4,690,580	\$ 4,690,334
Development Services Fund			
Licenses and Permits	\$ 26,873,739	\$ 23,521,184	\$ 26,457,554
Other Licenses and Permits	26,873,739	23,521,184	26,457,554
Fines Forfeitures and Penalties	\$ 691,577	\$ 6,731	\$ 652,006
Other Fines & Forfeitures	691,577	6,731	652,006
Rev from Money and Prop	\$ 121,649	\$ 877,072	\$ 127,072
Interest and Dividends	121,649	877,072	127,072
Charges for Services	\$ 11,603,610	\$ 20,394,980	\$ 17,478,610
Charges for Current Services	11,603,610	20,394,980	17,478,610
Other Revenue	\$ 883,450	\$ 786,115	\$ 866,115
Other Revenue	883,450	786,115	866,115
Transfers In	\$ 12,000	\$ -	\$ -
Transfers In	12,000	-	-
Total Development Services Fund	\$ 40,186,024	\$ 45,586,082	\$ 45,581,357
Golf Course Fund			
Fines Forfeitures and Penalties	\$ -	\$ 1,650	\$ -
Other Fines & Forfeitures	-	1,650	-
Rev from Money and Prop	\$ 1,442,376	\$ 1,296,426	\$ 1,395,100
Interest and Dividends	229,133	300,811	230,000
Other Rents and Concessions	1,213,243	995,615	1,165,100
Charges for Services	\$ 16,241,238	\$ 15,260,638	\$ 16,976,647
Charges for Current Services	16,241,238	15,260,638	16,976,647
Other Revenue	\$ 16,251	\$ -	\$ -
Other Revenue	16,251	-	-
Total Golf Course Fund	\$ 17,699,864	\$ 16,558,714	\$ 18,371,747

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Metropolitan Sewer Utility Fund			
Fines Forfeitures and Penalties	\$ -	\$ 333,992	\$ -
Other Fines & Forfeitures	-	333,992	-
Rev from Money and Prop	\$ 37,187	\$ -	\$ -
Interest and Dividends	(36,647)	-	-
Other Rents and Concessions	73,834	-	-
Rev from Federal Agencies	\$ 59,476	\$ 80,000	\$ -
Revenue from Federal Agencies	59,476	80,000	-
Rev from Other Agencies	\$ 8,326,235	\$ 9,800,000	\$ 22,947,000
Revenue from Other Agencies	8,326,235	9,800,000	22,947,000
Charges for Services	\$ 72,239,652	\$ 68,420,000	\$ 69,234,844
Charges for Current Services	72,239,652	68,420,000	69,234,844
Other Revenue	\$ 1,580,323	\$ -	\$ -
Other Revenue	1,580,323	-	-
Total Metropolitan Sewer Utility Fund	\$ 82,242,873	\$ 78,633,992	\$ 92,181,844
Municipal Sewer Revenue Fund			
Fines Forfeitures and Penalties	\$ -	\$ 5,586	\$ -
Other Fines & Forfeitures	-	5,586	-
Rev from Money and Prop	\$ 5,416,634	\$ 5,050,000	\$ 1,223,000
Interest and Dividends	5,306,050	4,900,000	1,200,000
Other Rents and Concessions	110,584	150,000	23,000
Rev from Other Agencies	\$ 3,324,975	\$ 23,650,000	\$ 10,747,000
Revenue from Other Agencies	3,324,975	23,650,000	10,747,000
Charges for Services	\$ 309,105,171	\$ 302,711,000	\$ 304,754,000
Charges for Current Services	309,105,171	302,711,000	304,754,000
Other Revenue	\$ 11,702,092	\$ 250,000	\$ 250,000
Other Revenue	11,702,092	250,000	250,000
Total Municipal Sewer Revenue Fund	\$ 329,548,873	\$ 331,666,586	\$ 316,974,000
Recycling Fund			
Fines Forfeitures and Penalties	\$ 1,470,105	\$ 501,000	\$ 1,000,000
Other Fines & Forfeitures	1,470,105	501,000	1,000,000
Rev from Money and Prop	\$ 372,249	\$ 428,000	\$ 371,100
Interest and Dividends	199,946	270,000	160,000
Other Rents and Concessions	172,303	158,000	211,100
Rev from Other Agencies	\$ 1,273,169	\$ -	\$ -
Revenue from Other Agencies	1,273,169	-	-
Charges for Services	\$ 17,484,063	\$ 17,860,074	\$ 16,368,631
Charges for Current Services	17,484,063	17,860,074	16,368,631

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Other Revenue	\$ 203,996	\$ 37,920	\$ 37,920
Other Revenue	203,996	37,920	37,920
Transfers In	\$ 863,631	\$ -	\$ -
Transfers In	863,631	-	-
Total Recycling Fund	\$ 21,667,214	\$ 18,826,994	\$ 17,777,651

Refuse Disposal Fund

Fines Forfeitures and Penalties	\$ 45,269	\$ 32,850	\$ 32,500
Other Fines & Forfeitures	45,269	32,850	32,500
Rev from Money and Prop	\$ 1,699,353	\$ 1,240,000	\$ 850,000
Interest and Dividends	891,919	1,240,000	850,000
Other Rents and Concessions	807,434	-	-
Charges for Services	\$ 24,421,729	\$ 24,152,073	\$ 25,999,813
Charges for Current Services	24,421,729	24,152,073	25,999,813
Other Revenue	\$ 741,277	\$ 442,140	\$ 684,554
Other Revenue	741,277	442,140	684,554
Transfers In	\$ -	\$ 1,807,434	\$ 1,807,434
Transfers In	-	1,807,434	1,807,434
Total Refuse Disposal Fund	\$ 26,907,628	\$ 27,674,497	\$ 29,374,301

Sewer Utility - AB 1600 Fund

Rev from Money and Prop	\$ (991,365)	\$ -	\$ -
Interest and Dividends	(991,365)	-	-
Charges for Services	\$ 9,289,896	\$ -	\$ -
Charges for Current Services	9,289,896	-	-
Total Sewer Utility - AB 1600 Fund	\$ 8,298,532	\$ -	\$ -

Water Utility - AB 1600 Fund

Rev from Money and Prop	\$ 116,150	\$ -	\$ -
Interest and Dividends	116,150	-	-
Charges for Services	\$ 8,003,332	\$ -	\$ -
Charges for Current Services	8,003,332	-	-
Total Water Utility - AB 1600 Fund	\$ 8,119,481	\$ -	\$ -

Water Utility Operating Fund

Fines Forfeitures and Penalties	\$ -	\$ 7,802	\$ -
Other Fines & Forfeitures	-	7,802	-
Rev from Money and Prop	\$ 8,392,695	\$ 6,500,000	\$ 6,775,000
Interest and Dividends	2,209,772	2,200,000	1,000,000
Other Rents and Concessions	6,182,923	4,300,000	5,775,000
Rev from Federal Agencies	\$ 1,217,725	\$ 850,000	\$ -
Revenue from Federal Agencies	1,217,725	850,000	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Rev from Other Agencies	\$ 271,894	\$ 367,000	\$ 7,831,000
Revenue from Other Agencies	271,894	367,000	7,831,000
Charges for Services	\$ 401,334,935	\$ 420,560,000	\$ 412,676,269
Charges for Current Services	401,334,935	420,560,000	412,676,269
Other Revenue	\$ 70,770,928	\$ 38,730,000	\$ 325,000
Other Revenue	70,770,928	38,730,000	325,000
Transfers In	\$ 38,000,000	\$ -	\$ -
Transfers In	38,000,000	-	-
Total Water Utility Operating Fund	\$ 519,988,178	\$ 467,014,802	\$ 427,607,269
Total Enterprise Funds	\$ 1,059,262,473	\$ 990,652,247	\$ 952,558,503

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Internal Service Funds			
Central Stores Fund			
Fines Forfeitures and Penalties	\$ -	\$ 1,465	\$ -
Other Fines & Forfeitures	-	1,465	-
Rev from Money and Prop	\$ 745	\$ -	\$ -
Interest and Dividends	745	-	-
Charges for Services	\$ 9,715,891	\$ 13,220,593	\$ 13,236,784
Charges for Current Services	9,715,891	13,220,593	13,236,784
Other Revenue	\$ 217,036	\$ 120,000	\$ 120,000
Other Revenue	217,036	120,000	120,000
Total Central Stores Fund	\$ 9,933,671	\$ 13,342,058	\$ 13,356,784
ERP Fund			
Rev from Money and Prop	\$ (19)	\$ -	\$ -
Interest and Dividends	(19)	-	-
Transfers In	\$ 27,512	\$ -	\$ -
Transfers In	27,512	-	-
Total ERP Fund	\$ 27,493	\$ -	\$ -
Energy Conservation Program Fund			
Fines Forfeitures and Penalties	\$ -	\$ 23	\$ -
Other Fines & Forfeitures	-	23	-
Rev from Money and Prop	\$ 16,528	\$ -	\$ -
Interest and Dividends	16,528	-	-
Charges for Services	\$ 686,221	\$ 320,353	\$ 363,140
Charges for Current Services	686,221	320,353	363,140
Other Revenue	\$ 141,590	\$ 1,850,000	\$ 200,000
Other Revenue	141,590	1,850,000	200,000
Transfers In	\$ 2,396,908	\$ 1,756,303	\$ 1,756,303
Transfers In	2,396,908	1,756,303	1,756,303
Total Energy Conservation Program Fund	\$ 3,241,247	\$ 3,926,679	\$ 2,319,443
Fleet Services Operating Fund			
Fines Forfeitures and Penalties	\$ -	\$ 26,045	\$ 20,000
Other Fines & Forfeitures	-	26,045	20,000
Rev from Money and Prop	\$ 8,433	\$ -	\$ -
Interest and Dividends	8,433	-	-
Charges for Services	\$ 51,124,677	\$ 46,884,093	\$ 50,439,440
Charges for Current Services	51,124,677	46,884,093	50,439,440
Other Revenue	\$ 340,813	\$ 295,000	\$ 295,000
Other Revenue	340,813	295,000	295,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Transfers In	\$ 892,951	\$ 892,951	\$ 892,951
Transfers In	892,951	892,951	892,951
Total Fleet Services Operating Fund	\$ 52,366,873	\$ 48,098,089	\$ 51,647,391
Fleet Services Replacement Fund			
Charges for Services	\$ 23,538,742	\$ 22,583,138	\$ 22,426,093
Charges for Current Services	23,538,742	22,583,138	22,426,093
Other Revenue	\$ 2,797,303	\$ 2,000,000	\$ 2,000,000
Other Revenue	2,797,303	2,000,000	2,000,000
Transfers In	\$ 1,632,112	\$ 3,119,490	\$ 3,119,490
Transfers In	1,632,112	3,119,490	3,119,490
Total Fleet Services Replacement Fund	\$ 27,968,157	\$ 27,702,628	\$ 27,545,583
Publishing Services Fund			
Fines Forfeitures and Penalties	\$ -	\$ 1,055	\$ -
Other Fines & Forfeitures	-	1,055	-
Rev from Money and Prop	\$ 514	\$ -	\$ -
Interest and Dividends	514	-	-
Charges for Services	\$ 3,788,540	\$ 3,772,214	\$ 3,413,041
Charges for Current Services	3,788,540	3,772,214	3,413,041
Other Revenue	\$ 30,781	\$ -	\$ -
Other Revenue	30,781	-	-
Total Publishing Services Fund	\$ 3,819,835	\$ 3,773,269	\$ 3,413,041
Risk Management Administration Fund			
Rev from Federal Agencies	\$ 9,020,018	\$ 9,448,637	\$ -
Revenue from Federal Agencies	9,020,018	9,448,637	-
Charges for Services	\$ 44,448	\$ 279,402	\$ 289,402
Charges for Current Services	44,448	279,402	289,402
Other Revenue	\$ 396,420	\$ -	\$ 8,771,297
Other Revenue	396,420	-	8,771,297
Total Risk Management Administration Fund	\$ 9,460,886	\$ 9,728,039	\$ 9,060,699
Total Internal Service Funds	\$ 106,818,162	\$ 106,570,762	\$ 107,342,941
Total Combined Budget Revenues	\$ 2,744,040,416	\$ 2,614,241,834	\$ 2,643,604,028



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Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
General Fund			
General Fund			
PERSONNEL	\$ 813,713,828	\$ 832,608,050	\$ 886,385,746
Personnel Cost	502,430,111	511,515,098	515,853,033
Fringe Benefits	311,283,717	321,092,953	370,532,713
NON-PERSONNEL	\$ 322,818,705	\$ 331,334,697	\$ 339,105,453
Supplies	22,137,357	21,389,768	25,012,251
Contracts	156,207,881	136,794,037	148,464,139
Information Technology	30,812,812	42,897,399	38,906,034
Energy and Utilities	31,203,552	42,754,883	44,659,808
Other	5,595,499	6,939,709	10,406,687
Appropriated Reserve	-	3,928,250	2,000,000
Transfers Out	70,462,770	68,439,515	62,044,937
Capital Expenditures	825,044	2,438,008	2,688,940
Debt	5,573,790	5,753,128	4,922,657
Total General Fund	\$ 1,136,532,533	\$ 1,163,942,747	\$ 1,225,491,199

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Special Revenue Funds			
Automated Refuse Container Fund			
NON-PERSONNEL	\$ 777,545	\$ 800,000	\$ 800,000
Supplies	688,378	750,000	710,000
Contracts	85,064	50,000	90,000
Other	4,103	-	-
Total Automated Refuse Container Fund	\$ 777,545	\$ 800,000	\$ 800,000
Concourse and Parking Garages Operating Fund			
PERSONNEL	\$ 206,885	\$ 204,850	\$ 183,886
Personnel Cost	126,155	119,884	121,369
Fringe Benefits	80,730	84,966	62,517
NON-PERSONNEL	\$ 2,699,904	\$ 2,437,094	\$ 2,483,405
Supplies	68,855	123,422	123,422
Contracts	1,465,129	1,520,100	1,556,500
Information Technology	36,846	48,326	56,318
Energy and Utilities	57,314	70,949	71,704
Other	2,085	2,474	3,801
CIP Contingency	-	25,000	25,000
Transfers Out	1,069,675	646,823	646,660
Total Concourse and Parking Garages Operating Fund	\$ 2,906,789	\$ 2,641,944	\$ 2,667,291
Convention Center Expansion Administration Fund			
NON-PERSONNEL	\$ 21,938	\$ 14,140,038	\$ 13,977,450
Contracts	21,938	1,420,000	1,420,000
Transfers Out	-	12,720,038	12,557,450
Total Convention Center Expansion Administration Fund	\$ 21,938	\$ 14,140,038	\$ 13,977,450
Convention Center Expansion Project Fund			
NON-PERSONNEL	\$ 14,867,554	\$ -	\$ -
Contracts	1,166,866	-	-
Transfers Out	13,700,688	-	-
Total Convention Center Expansion Project Fund	\$ 14,867,554	\$ -	\$ -

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Environmental Growth 1/3 Fund			
NON-PERSONNEL	\$ 3,985,678	\$ 4,408,198	\$ 3,962,339
Supplies	133	78,123	78,123
Contracts	76,052	211,036	211,036
Information Technology	7,732	13,412	700
Energy and Utilities	2,032,198	1,688,335	1,972,133
Other	329	1,075	1,690
Transfers Out	1,869,234	2,416,217	1,698,657
Total Environmental Growth 1/3 Fund	\$ 3,985,678	\$ 4,408,198	\$ 3,962,339
Environmental Growth 2/3 Fund			
NON-PERSONNEL	\$ 8,078,081	\$ 8,078,081	\$ 8,229,966
Transfers Out	8,078,081	8,078,081	8,229,966
Total Environmental Growth 2/3 Fund	\$ 8,078,081	\$ 8,078,081	\$ 8,229,966
Facilities Financing Fund			
PERSONNEL	\$ 1,501,436	\$ 1,620,364	\$ 1,711,029
Personnel Cost	992,199	1,026,884	1,028,411
Fringe Benefits	509,237	593,480	682,618
NON-PERSONNEL	\$ 412,404	\$ 446,786	\$ 399,045
Supplies	3,765	9,385	12,011
Contracts	335,079	298,583	286,590
Information Technology	51,279	108,890	69,134
Energy and Utilities	1,283	1,858	1,756
Other	971	6,682	8,911
Transfers Out	20,026	21,238	20,493
Capital Expenditures	-	150	150
Total Facilities Financing Fund	\$ 1,913,839	\$ 2,067,150	\$ 2,110,074
Fire and Lifeguard Facilities Fund			
NON-PERSONNEL	\$ 1,578,736	\$ 1,676,337	\$ 1,426,431
Contracts	33,771	46,212	46,212
Transfers Out	1,544,966	1,630,125	1,380,219
Total Fire and Lifeguard Facilities Fund	\$ 1,578,736	\$ 1,676,337	\$ 1,426,431

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Fire/Emergency Medical Services Transport Program Fund			
PERSONNEL	\$ 5,704,697	\$ 4,839,778	\$ 5,323,882
Personnel Cost	3,511,991	2,977,636	3,117,093
Fringe Benefits	2,192,706	1,862,142	2,206,789
NON-PERSONNEL	\$ 10,201,788	\$ 10,155,822	\$ 6,192,613
Supplies	41,542	41,450	41,450
Contracts	896,630	914,113	1,013,951
Information Technology	89,327	183,407	165,378
Other	38,323	52,734	53,607
Transfers Out	9,117,821	8,730,818	4,684,927
Capital Expenditures	18,145	233,300	233,300
Total Fire/Emergency Medical Services Transport Program Fund	\$ 15,906,484	\$ 14,995,600	\$ 11,516,495
GIS Fund			
PERSONNEL	\$ -	\$ 179,160	\$ 217,724
Personnel Cost	-	118,615	117,460
Fringe Benefits	-	60,545	100,264
NON-PERSONNEL	\$ 1,175,614	\$ 1,461,299	\$ 1,367,314
Contracts	603,176	687,523	494,477
Information Technology	572,436	773,776	872,837
Other	2	-	-
Total GIS Fund	\$ 1,175,614	\$ 1,640,459	\$ 1,585,038
Gas Tax			
NON-PERSONNEL	\$ 20,512,146	\$ 20,920,006	\$ 20,738,091
Contracts	4,874,602	4,928,928	4,928,928
Energy and Utilities	2,514	-	-
Other	1,004	-	-
Transfers Out	15,634,026	15,991,078	15,809,163
Total Gas Tax	\$ 20,512,146	\$ 20,920,006	\$ 20,738,091

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Information Technology Fund			
PERSONNEL	\$ 2,730,052	\$ 4,365,438	\$ 5,248,057
Personnel Cost	1,841,498	2,722,880	3,173,718
Fringe Benefits	888,554	1,642,558	2,074,339
NON-PERSONNEL	\$ 1,799,655	\$ 4,720,278	\$ 4,985,247
Supplies	5,166	6,528	23,828
Contracts	974,833	782,637	1,253,831
Information Technology	733,620	3,327,727	2,880,928
Energy and Utilities	15,458	18,070	17,484
Other	6,912	11,700	11,700
Transfers Out	63,665	573,616	94,307
Debt	-	-	703,169
Total Information Technology Fund	\$ 4,529,707	\$ 9,085,716	\$ 10,233,304
Junior Lifeguard Program Fund			
PERSONNEL	\$ -	\$ 118,047	\$ 127,280
Personnel Cost	-	69,607	70,863
Fringe Benefits	-	48,440	56,417
NON-PERSONNEL	\$ 464,303	\$ 449,669	\$ 468,747
Supplies	54,049	22,043	43,043
Contracts	410,420	425,632	425,632
Information Technology	(167)	-	-
Energy and Utilities	-	-	72
Other	-	1,994	-
Total Junior Lifeguard Program Fund	\$ 464,303	\$ 567,716	\$ 596,027
Local Enforcement Agency Fund			
PERSONNEL	\$ 614,981	\$ 580,212	\$ 618,952
Personnel Cost	368,617	338,662	339,953
Fringe Benefits	246,364	241,550	278,999
NON-PERSONNEL	\$ 137,000	\$ 270,844	\$ 260,303
Supplies	914	12,500	12,500
Contracts	107,833	213,903	213,027
Information Technology	15,875	26,256	15,544
Energy and Utilities	3,822	3,421	2,847
Other	2,216	8,420	10,043
Transfers Out	6,341	6,344	6,342
Total Local Enforcement Agency Fund	\$ 751,980	\$ 851,056	\$ 879,255

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Los Penasquitos Canyon Preserve Fund			
PERSONNEL	\$ 186,596	\$ 189,356	\$ 203,750
Personnel Cost	112,035	109,430	110,832
Fringe Benefits	74,562	79,926	92,918
NON-PERSONNEL	\$ 9,820	\$ 12,448	\$ 17,503
Supplies	1,560	4,125	4,125
Contracts	5,296	6,000	11,000
Information Technology	753	33	-
Other	-	77	165
Transfers Out	2,211	2,213	2,213
Total Los Penasquitos Canyon Preserve Fund	\$ 196,417	\$ 201,804	\$ 221,253
Maintenance Assessment District (MAD) Funds			
PERSONNEL	\$ 2,324,289	\$ 2,399,377	\$ 2,685,528
Personnel Cost	1,486,776	1,443,260	1,503,522
Fringe Benefits	837,513	956,117	1,182,006
NON-PERSONNEL	\$ 18,706,162	\$ 30,972,523	\$ 32,065,866
Supplies	89,351	364,260	350,725
Contracts	11,388,603	15,090,087	16,586,967
Information Technology	45,348	91,235	63,830
Energy and Utilities	2,951,405	2,844,621	2,689,145
Other	3,244,724	3,331,750	3,361,862
CIP Contingency	32,886	9,150,351	8,902,745
Transfers Out	953,846	96,219	106,592
Capital Expenditures	-	4,000	4,000
Total Maintenance Assessment District (MAD) Funds	\$ 21,030,452	\$ 33,371,900	\$ 34,751,394
Major Events Revolving Fund			
NON-PERSONNEL	\$ 448,299	\$ -	\$ -
Contracts	448,299	-	-
Total Major Events Revolving Fund	\$ 448,299	\$ -	\$ -
Mission Bay/Balboa Park Improvement			
NON-PERSONNEL	\$ 1,404,967	\$ 2,059,694	\$ 2,069,234
Contracts	312,595	380,000	380,000
Transfers Out	1,092,372	1,679,694	1,689,234
Total Mission Bay/Balboa Park Improvement	\$ 1,404,967	\$ 2,059,694	\$ 2,069,234

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
New Convention Facility Fund			
NON-PERSONNEL	\$ 3,405,278	\$ 3,405,000	\$ 3,405,000
Contracts	3,405,278	3,405,000	3,405,000
Total New Convention Facility Fund	\$ 3,405,278	\$ 3,405,000	\$ 3,405,000
OneSD Support Fund			
PERSONNEL	\$ 2,382,622	\$ 2,666,289	\$ 2,767,499
Personnel Cost	1,584,839	1,716,620	1,776,540
Fringe Benefits	797,783	949,669	990,959
NON-PERSONNEL	\$ 17,852,615	\$ 23,012,655	\$ 18,417,718
Supplies	9,335	17,500	20,314
Contracts	401,135	416,865	422,859
Information Technology	10,529,271	15,169,078	11,762,415
Energy and Utilities	11,921	18,290	18,847
Other	834,270	1,291,772	94,133
Transfers Out	27,512	-	-
Capital Expenditures	22	60,000	60,000
Debt	6,039,149	6,039,150	6,039,150
Total OneSD Support Fund	\$ 20,235,237	\$ 25,678,944	\$ 21,185,217
PETCO Park Fund			
PERSONNEL	\$ 144,541	\$ 172,921	\$ 143,131
Personnel Cost	96,089	106,701	113,561
Fringe Benefits	48,452	66,220	29,570
NON-PERSONNEL	\$ 16,417,829	\$ 17,293,388	\$ 17,261,918
Supplies	974	5,890	5,890
Contracts	4,957,291	5,782,617	5,786,956
Information Technology	130,181	167,473	140,004
Energy and Utilities	11,226	13,796	10,541
Other	1,501	197	612
Transfers Out	11,316,656	11,323,415	11,317,915
Total PETCO Park Fund	\$ 16,562,371	\$ 17,466,309	\$ 17,405,049
Police Decentralization Fund			
NON-PERSONNEL	\$ 3,415,147	\$ 7,242,553	\$ 5,120,000
Contracts	3,415,147	7,242,553	5,120,000
Total Police Decentralization Fund	\$ 3,415,147	\$ 7,242,553	\$ 5,120,000

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Prop 42 Replacement - Transportation Relief Fund			
NON-PERSONNEL	\$ 18,966,739	\$ 15,248,190	\$ 17,478,416
Supplies	473	-	-
Contracts	18,966,266	15,248,190	17,478,416
Total Prop 42 Replacement - Transportation Relief Fund	\$ 18,966,739	\$ 15,248,190	\$ 17,478,416
Public Art Fund			
NON-PERSONNEL	\$ 9,493	\$ 56,300	\$ 102,814
Supplies	1,134	-	2,814
Contracts	8,359	56,300	100,000
Total Public Art Fund	\$ 9,493	\$ 56,300	\$ 102,814
Public Safety Needs & Debt Service			
NON-PERSONNEL	\$ 7,383,838	\$ 7,781,541	\$ 8,396,967
Transfers Out	7,383,838	7,781,541	8,396,967
Total Public Safety Needs & Debt Service	\$ 7,383,838	\$ 7,781,541	\$ 8,396,967
QUALCOMM Stadium Operations Fund			
PERSONNEL	\$ 3,079,320	\$ 3,246,889	\$ 3,436,962
Personnel Cost	2,041,774	2,048,248	2,054,190
Fringe Benefits	1,037,546	1,198,641	1,382,772
NON-PERSONNEL	\$ 13,131,752	\$ 13,302,185	\$ 13,653,475
Supplies	721,634	851,641	1,063,175
Contracts	5,990,499	5,900,813	6,002,625
Information Technology	154,112	203,976	149,717
Energy and Utilities	1,308,873	1,436,649	1,523,640
Other	548	3,358	6,785
Transfers Out	4,908,125	4,828,237	4,830,022
Capital Expenditures	47,960	48,000	48,000
Debt	-	29,511	29,511
Total QUALCOMM Stadium Operations Fund	\$ 16,211,071	\$ 16,549,074	\$ 17,090,437

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Redevelopment Fund			
PERSONNEL	\$ 2,639,279	\$ -	\$ -
Personnel Cost	1,622,126	-	-
Fringe Benefits	1,017,153	-	-
NON-PERSONNEL	\$ 899,390	\$ -	\$ -
Supplies	5,701	-	-
Contracts	159,553	-	-
Information Technology	60,212	-	-
Energy and Utilities	3,662	-	-
Other	9,216	-	-
Transfers Out	661,045	-	-
Total Redevelopment Fund	\$ 3,538,669	\$ -	\$ -
Seized & Forfeited Assets Fund			
NON-PERSONNEL	\$ (4,254)	\$ -	\$ -
Supplies	(480)	-	-
Contracts	(3,709)	-	-
Energy and Utilities	(66)	-	-
Total Seized & Forfeited Assets Fund	\$ (4,254)	\$ -	\$ -
Seized Assets - California Fund			
NON-PERSONNEL	\$ 4,967	\$ 10,000	\$ 10,000
Contracts	4,925	10,000	10,000
Other	42	-	-
Total Seized Assets - California Fund	\$ 4,967	\$ 10,000	\$ 10,000
Seized Assets - Federal DOJ Fund			
NON-PERSONNEL	\$ 992,306	\$ 1,389,093	\$ 1,392,812
Contracts	595,691	1,384,317	1,388,732
Energy and Utilities	393,551	4,776	4,080
Other	3,064	-	-
Total Seized Assets - Federal DOJ Fund	\$ 992,306	\$ 1,389,093	\$ 1,392,812
Seized Assets - Federal Treasury Fund			
NON-PERSONNEL	\$ -	\$ 100,000	\$ 100,000
Contracts	-	100,000	100,000
Total Seized Assets - Federal Treasury Fund	\$ -	\$ 100,000	\$ 100,000

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Serious Traffic Offenders Program Fund			
NON-PERSONNEL	\$ 121,595	\$ -	\$ -
Supplies	805	-	-
Contracts	120,790	-	-
Total Serious Traffic Offenders Program Fund	\$ 121,595	\$ -	\$ -
Storm Drain Fund			
NON-PERSONNEL	\$ 5,723,207	\$ 5,446,746	\$ 5,700,000
Contracts	60,066	65,000	65,000
Transfers Out	5,663,141	5,381,746	5,635,000
Total Storm Drain Fund	\$ 5,723,207	\$ 5,446,746	\$ 5,700,000
Transient Occupancy Tax Fund			
PERSONNEL	\$ 1,073,689	\$ 1,066,290	\$ 1,181,300
Personnel Cost	641,313	626,507	660,246
Fringe Benefits	432,376	439,783	521,054
NON-PERSONNEL	\$ 69,459,125	\$ 73,366,350	\$ 86,419,054
Supplies	5,190	4,600	9,428
Contracts	25,484,386	29,891,161	29,760,156
Information Technology	169,331	314,758	316,026
Energy and Utilities	3,702	4,369	4,194
Other	26,853	22,061	39,006
Transfers Out	43,769,663	43,129,401	56,290,244
Total Transient Occupancy Tax Fund	\$ 70,532,814	\$ 74,432,640	\$ 87,600,354
Trolley Extension Reserve			
NON-PERSONNEL	\$ 1,170,113	\$ 1,180,374	\$ 1,179,299
Contracts	16,541	27,000	27,000
Transfers Out	-	1,153,374	1,152,299
Debt	1,153,572	-	-
Total Trolley Extension Reserve	\$ 1,170,113	\$ 1,180,374	\$ 1,179,299

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Underground Surcharge Fund			
PERSONNEL	\$ 266,046	\$ 265,437	\$ 287,808
Personnel Cost	165,410	161,524	164,822
Fringe Benefits	100,636	103,913	122,986
NON-PERSONNEL	\$ 35,030,789	\$ 49,179,118	\$ 48,805,128
Supplies	6,237	19,787	19,787
Contracts	3,860,521	1,577,693	5,189,485
Information Technology	415,803	633,297	460,223
Energy and Utilities	3,392	6,861	1,720
Other	30,731,324	46,899,459	43,092,528
Transfers Out	13,512	7,829	7,193
Capital Expenditures	-	34,192	34,192
Total Underground Surcharge Fund	\$ 35,296,835	\$ 49,444,555	\$ 49,092,936
Wireless Communications Technology Fund			
PERSONNEL	\$ 4,660,217	\$ 5,089,871	\$ 4,993,171
Personnel Cost	2,967,412	3,135,937	2,981,244
Fringe Benefits	1,692,805	1,953,934	2,011,927
NON-PERSONNEL	\$ 4,705,878	\$ 4,779,822	\$ 3,876,197
Supplies	283,127	573,922	608,351
Contracts	637,759	642,077	832,297
Information Technology	444,562	295,101	214,978
Energy and Utilities	167,277	216,837	236,153
Other	69,889	40,378	193,270
Transfers Out	59,528	50,528	50,513
Capital Expenditures	121,511	38,752	38,752
Debt	2,922,226	2,922,227	1,701,883
Total Wireless Communications Technology Fund	\$ 9,366,095	\$ 9,869,693	\$ 8,869,368
Zoological Exhibits Maintenance			
NON-PERSONNEL	\$ 9,980,324	\$ 8,081,538	\$ 10,030,000
Contracts	9,980,324	8,081,538	10,030,000
Total Zoological Exhibits Maintenance	\$ 9,980,324	\$ 8,081,538	\$ 10,030,000

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Special Revenue Funds			
PERSONNEL	\$ 27,514,649	\$ 27,004,279	\$ 29,129,959
Personnel Cost	17,558,233	16,722,395	17,333,824
Fringe Benefits	9,956,416	10,281,884	11,796,135
NON-PERSONNEL	\$ 295,947,723	\$ 333,883,970	\$ 340,792,352
Supplies	1,987,842	2,885,176	3,128,986
Contracts	101,267,006	106,805,878	114,636,677
Information Technology	13,456,523	21,356,745	17,168,032
Energy and Utilities	6,967,534	6,328,832	6,554,316
Other	34,977,376	51,674,131	46,878,113
CIP Contingency	32,886	9,175,351	8,927,745
Transfers Out	126,955,971	126,248,575	134,606,376
Capital Expenditures	187,638	418,394	418,394
Debt	10,114,947	8,990,888	8,473,713
Total Special Revenue Funds	\$ 323,462,372	\$ 360,888,249	\$ 369,922,311

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Debt Service and Tax Funds			
Public Safety Communication Bonds			
NON-PERSONNEL	\$ 2,314,480	\$ 536,617	\$ -
Transfers Out	-	536,617	-
Debt	2,314,480	-	-
Total Public Safety Communication Bonds	\$ 2,314,480	\$ 536,617	\$ -
Tax and Revenue Anticipation Notes			
NON-PERSONNEL	\$ 920,209	\$ 500,000	\$ 2,630,000
Contracts	134,463	165,000	130,000
Debt	785,746	335,000	2,500,000
Total Tax and Revenue Anticipation Notes	\$ 920,209	\$ 500,000	\$ 2,630,000
Debt Service and Tax Funds			
NON-PERSONNEL	\$ 3,234,689	\$ 1,036,617	\$ 2,630,000
Contracts	134,463	165,000	130,000
Transfers Out	-	536,617	-
Debt	3,100,226	335,000	2,500,000
Total Debt Service and Tax Funds	\$ 3,234,689	\$ 1,036,617	\$ 2,630,000

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Capital Project Funds			
Capital Outlay Fund			
PERSONNEL	\$ (4,548)	\$ -	\$ -
Personnel Cost	(2,987)	-	-
Fringe Benefits	(1,561)	-	-
NON-PERSONNEL	\$ 2,674,221	\$ 1,940,000	\$ 3,210,001
Contracts	184,221	-	-
Transfers Out	2,490,000	1,940,000	3,210,001
Total Capital Outlay Fund	\$ 2,669,673	\$ 1,940,000	\$ 3,210,001
TransNet ARRA Exchange Fund			
NON-PERSONNEL	\$ 6,186,847	\$ -	\$ -
Contracts	136,447	-	-
Transfers Out	6,050,400	-	-
Total TransNet ARRA Exchange Fund	\$ 6,186,847	\$ -	\$ -
TransNet Extension Administration & Debt Fund			
NON-PERSONNEL	\$ 261,131	\$ 271,352	\$ 291,792
Contracts	261,131	271,352	291,792
Total TransNet Extension Administration & Debt Fund	\$ 261,131	\$ 271,352	\$ 291,792
TransNet Extension Congestion Relief Fund			
NON-PERSONNEL	\$ 1,718,406	\$ 1,200,000	\$ 1,267,600
Contracts	1,718,406	1,200,000	1,267,600
Total TransNet Extension Congestion Relief Fund	\$ 1,718,406	\$ 1,200,000	\$ 1,267,600
TransNet Extension Maintenance Fund			
NON-PERSONNEL	\$ 7,825,619	\$ 8,059,163	\$ 8,666,218
Transfers Out	7,825,619	8,059,163	8,666,218
Total TransNet Extension Maintenance Fund	\$ 7,825,619	\$ 8,059,163	\$ 8,666,218

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Capital Project Funds			
PERSONNEL	\$ (4,548)	\$ -	\$ -
Personnel Cost	(2,987)	-	-
Fringe Benefits	(1,561)	-	-
NON-PERSONNEL	\$ 18,666,224	\$ 11,470,515	\$ 13,435,611
Contracts	2,300,205	1,471,352	1,559,392
Transfers Out	16,366,019	9,999,163	11,876,219
Total Capital Project Funds	\$ 18,661,676	\$ 11,470,515	\$ 13,435,611

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Enterprise Funds			
Airports Fund			
PERSONNEL	\$ 1,560,366	\$ 1,432,759	\$ 1,545,237
Personnel Cost	803,814	868,666	961,435
Fringe Benefits	756,551	564,093	583,802
NON-PERSONNEL	\$ 1,462,814	\$ 4,450,151	\$ 4,246,260
Supplies	56,501	256,401	263,290
Contracts	1,145,275	3,834,969	3,694,031
Information Technology	94,814	134,928	80,906
Energy and Utilities	150,040	186,733	160,625
Other	2,117	6,627	13,416
Transfers Out	14,066	14,160	17,659
Capital Expenditures	-	15,577	15,577
Debt	-	756	756
Total Airports Fund	\$ 3,023,180	\$ 5,882,910	\$ 5,791,497
Development Services Fund			
PERSONNEL	\$ 28,964,049	\$ 32,275,940	\$ 34,722,363
Personnel Cost	17,844,935	20,106,989	20,879,427
Fringe Benefits	11,119,115	12,168,951	13,842,936
NON-PERSONNEL	\$ 9,718,750	\$ 11,863,186	\$ 11,193,100
Supplies	245,270	317,274	498,490
Contracts	6,423,355	6,593,098	5,967,088
Information Technology	1,874,029	2,766,788	2,154,588
Energy and Utilities	434,291	524,889	585,135
Other	384,407	594,703	842,193
Appropriated Reserve	-	341,774	341,774
Transfers Out	351,483	422,607	501,779
Capital Expenditures	5,915	302,053	302,053
Total Development Services Fund	\$ 38,682,799	\$ 44,139,126	\$ 45,915,463

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Golf Course Fund			
PERSONNEL	\$ 6,244,767	\$ 6,912,318	\$ 7,291,240
Personnel Cost	3,894,112	4,039,439	4,131,412
Fringe Benefits	2,350,655	2,872,879	3,159,828
NON-PERSONNEL	\$ 7,970,623	\$ 7,845,019	\$ 8,378,844
Supplies	1,172,309	998,426	1,227,653
Contracts	4,505,943	4,559,999	4,795,980
Information Technology	250,258	401,316	352,286
Energy and Utilities	1,653,715	1,385,798	1,483,038
Other	25,503	44,546	47,632
Transfers Out	52,009	62,284	79,605
Capital Expenditures	310,886	392,650	392,650
Total Golf Course Fund	\$ 14,215,390	\$ 14,757,337	\$ 15,670,084
Metropolitan Sewer Utility Fund			
PERSONNEL	\$ 46,353,652	\$ 45,043,695	\$ 46,911,064
Personnel Cost	27,753,498	27,909,909	27,794,779
Fringe Benefits	18,600,155	17,133,786	19,116,285
NON-PERSONNEL	\$ 141,519,772	\$ 171,289,282	\$ 160,172,831
Supplies	30,347,523	22,842,154	20,390,282
Contracts	28,282,502	54,264,928	51,573,204
Information Technology	7,104,351	7,563,241	6,698,956
Energy and Utilities	12,446,029	15,613,172	13,790,648
Other	716,838	628,593	1,007,624
CIP Contingency	-	554,809	-
Appropriated Reserve	-	3,500,000	3,500,000
Transfers Out	56,286,633	64,835,408	61,949,885
Capital Expenditures	868,636	1,486,977	1,246,977
Debt	5,467,260	-	15,255
Total Metropolitan Sewer Utility Fund	\$ 187,873,424	\$ 216,332,977	\$ 207,083,895

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Municipal Sewer Revenue Fund			
PERSONNEL	\$ 36,458,155	\$ 37,550,807	\$ 39,671,219
Personnel Cost	21,970,192	23,018,458	23,173,861
Fringe Benefits	14,487,963	14,532,349	16,497,358
NON-PERSONNEL	\$ 86,303,147	\$ 90,849,393	\$ 92,614,380
Supplies	3,991,816	4,372,934	4,678,035
Contracts	26,037,613	31,138,734	31,375,522
Information Technology	4,948,921	8,334,812	7,291,682
Energy and Utilities	4,231,542	6,154,436	5,441,660
Other	454,977	1,218,917	856,942
CIP Contingency	-	35,793	-
Transfers Out	45,607,906	39,050,593	42,017,867
Capital Expenditures	369,127	543,174	583,174
Debt	661,247	-	369,498
Total Municipal Sewer Revenue Fund	\$ 122,761,303	\$ 128,400,200	\$ 132,285,599
Recycling Fund			
PERSONNEL	\$ 8,634,307	\$ 9,673,454	\$ 9,875,393
Personnel Cost	5,161,864	5,738,607	5,624,235
Fringe Benefits	3,472,443	3,934,847	4,251,158
NON-PERSONNEL	\$ 9,239,373	\$ 13,626,573	\$ 13,416,904
Supplies	578,049	1,857,410	1,536,894
Contracts	7,768,473	8,213,328	8,470,380
Information Technology	579,496	717,079	631,497
Energy and Utilities	142,705	1,697,071	1,763,364
Other	59,340	42,960	98,420
Appropriated Reserve	-	480,000	480,000
Transfers Out	111,310	106,331	123,955
Capital Expenditures	-	512,394	312,394
Total Recycling Fund	\$ 17,873,679	\$ 23,300,027	\$ 23,292,297

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Refuse Disposal Fund			
PERSONNEL	\$ 14,042,608	\$ 14,543,779	\$ 14,390,572
Personnel Cost	8,594,711	8,660,535	8,119,666
Fringe Benefits	5,447,898	5,883,244	6,270,906
NON-PERSONNEL	\$ 14,999,131	\$ 20,004,277	\$ 17,542,424
Supplies	525,558	571,762	782,679
Contracts	10,679,554	15,047,105	11,590,119
Information Technology	1,032,378	1,315,137	1,082,780
Energy and Utilities	1,513,931	1,696,113	1,509,696
Other	133,391	161,003	180,616
Appropriated Reserve	-	920,000	920,000
Transfers Out	1,008,741	150,268	1,175,368
Capital Expenditures	105,578	126,633	284,910
Debt	-	16,256	16,256
Total Refuse Disposal Fund	\$ 29,041,740	\$ 34,548,056	\$ 31,932,996
Water Utility Operating Fund			
PERSONNEL	\$ 64,607,675	\$ 64,799,366	\$ 68,107,172
Personnel Cost	39,285,407	39,326,153	39,633,086
Fringe Benefits	25,322,268	25,473,213	28,474,086
NON-PERSONNEL	\$ 307,107,552	\$ 372,124,823	\$ 371,183,374
Supplies	160,775,873	196,121,093	202,392,258
Contracts	58,464,112	72,069,313	72,008,751
Information Technology	10,617,574	14,490,543	12,703,260
Energy and Utilities	9,874,062	10,902,614	11,699,078
Other	2,912,321	3,456,109	3,362,597
CIP Contingency	-	4,758,255	-
Appropriated Reserve	-	3,500,000	3,500,000
Transfers Out	66,837,674	64,940,916	63,073,061
Capital Expenditures	188,070	1,845,307	2,067,834
Debt	(2,562,135)	40,673	376,535
Total Water Utility Operating Fund	\$ 371,715,227	\$ 436,924,189	\$ 439,290,546

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Enterprise Funds			
PERSONNEL	\$ 206,865,580	\$ 212,232,118	\$ 222,514,260
Personnel Cost	125,308,533	129,668,756	130,317,901
Fringe Benefits	81,557,047	82,563,361	92,196,359
NON-PERSONNEL	\$ 578,321,162	\$ 692,052,704	\$ 678,748,117
Supplies	197,692,900	227,337,454	231,769,581
Contracts	143,306,827	195,721,474	189,475,075
Information Technology	26,501,821	35,723,844	30,995,955
Energy and Utilities	30,446,315	38,160,826	36,433,244
Other	4,688,893	6,153,458	6,409,440
CIP Contingency	-	5,348,857	-
Appropriated Reserve	-	8,741,774	8,741,774
Transfers Out	170,269,822	169,582,567	168,939,179
Capital Expenditures	1,848,212	5,224,765	5,205,569
Debt	3,566,372	57,685	778,300
Total Enterprise Funds	\$ 785,186,742	\$ 904,284,822	\$ 901,262,377

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Internal Service Funds			
Central Stores Fund			
PERSONNEL	\$ 1,160,252	\$ 1,569,774	\$ 1,608,241
Personnel Cost	700,383	846,199	820,638
Fringe Benefits	459,869	723,575	787,603
NON-PERSONNEL	\$ 9,020,727	\$ 11,772,284	\$ 11,748,543
Supplies	8,360,291	11,030,736	11,031,621
Contracts	376,745	425,334	423,792
Information Technology	279,271	160,725	129,331
Energy and Utilities	68,655	136,101	139,385
Other	(75,803)	7,816	12,845
Transfers Out	11,568	11,572	11,569
Total Central Stores Fund	\$ 10,180,979	\$ 13,342,058	\$ 13,356,784
ERP Fund			
NON-PERSONNEL	\$ 5,554	\$ -	\$ -
Transfers Out	5,554	-	-
Total ERP Fund	\$ 5,554	\$ -	\$ -
Energy Conservation Program Fund			
PERSONNEL	\$ 1,446,022	\$ 1,400,625	\$ 1,608,970
Personnel Cost	907,020	870,941	954,703
Fringe Benefits	539,002	529,684	654,267
NON-PERSONNEL	\$ 543,560	\$ 960,799	\$ 742,758
Supplies	12,504	16,334	14,807
Contracts	231,756	481,042	480,772
Information Technology	221,069	366,359	130,778
Energy and Utilities	14,361	12,727	15,795
Other	48,941	32,346	49,565
Transfers Out	14,930	21,991	21,041
Capital Expenditures	-	30,000	30,000
Total Energy Conservation Program Fund	\$ 1,989,582	\$ 2,361,424	\$ 2,351,728

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Fleet Services Operating Fund			
PERSONNEL	\$ 22,263,599	\$ 15,562,479	\$ 16,603,959
Personnel Cost	13,115,602	9,496,612	9,439,485
Fringe Benefits	9,147,997	6,065,867	7,164,474
NON-PERSONNEL	\$ 30,096,708	\$ 32,474,110	\$ 35,179,328
Supplies	8,157,795	7,508,867	8,365,799
Contracts	4,005,155	6,402,757	7,345,469
Information Technology	802,952	1,343,802	1,207,851
Energy and Utilities	16,890,970	16,881,005	17,312,943
Other	45,660	53,100	249,376
Transfers Out	178,615	175,326	175,274
Capital Expenditures	15,560	107,620	107,620
Debt	-	1,633	414,996
Total Fleet Services Operating Fund	\$ 52,360,307	\$ 48,036,589	\$ 51,783,287
Fleet Services Replacement Fund			
NON-PERSONNEL	\$ 19,261,068	\$ 18,943,165	\$ 22,461,956
Contracts	3,198,883	-	-
Capital Expenditures	8,891,220	10,271,555	13,989,241
Debt	7,170,965	8,671,610	8,472,715
Total Fleet Services Replacement Fund	\$ 19,261,068	\$ 18,943,165	\$ 22,461,956
Publishing Services Fund			
PERSONNEL	\$ 935,160	\$ 816,315	\$ 853,023
Personnel Cost	548,424	460,099	462,975
Fringe Benefits	386,736	356,216	390,048
NON-PERSONNEL	\$ 2,744,487	\$ 2,571,836	\$ 2,451,104
Supplies	293,563	256,892	366,507
Contracts	2,078,779	2,080,257	1,890,775
Information Technology	223,389	121,877	73,753
Energy and Utilities	70,484	81,278	89,348
Other	62,290	15,834	15,026
Transfers Out	15,981	11,206	11,203
Debt	-	4,492	4,492
Total Publishing Services Fund	\$ 3,679,647	\$ 3,388,151	\$ 3,304,127

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Risk Management Administration Fund			
PERSONNEL	\$ 6,870,040	\$ 7,242,320	\$ 7,718,629
Personnel Cost	4,197,178	4,396,686	4,446,391
Fringe Benefits	2,672,862	2,845,634	3,272,238
NON-PERSONNEL	\$ 1,593,742	\$ 2,287,860	\$ 2,091,670
Supplies	92,485	77,121	78,662
Contracts	475,964	943,047	951,225
Information Technology	810,999	1,056,557	799,547
Energy and Utilities	16,517	11,272	10,853
Other	139,410	140,813	193,016
Transfers Out	58,366	58,385	58,367
Capital Expenditures	-	665	-
Total Risk Management Administration Fund	\$ 8,463,782	\$ 9,530,180	\$ 9,810,299
Internal Service Funds			
PERSONNEL	\$ 32,675,072	\$ 26,591,513	\$ 28,392,822
Personnel Cost	19,468,607	16,070,537	16,124,192
Fringe Benefits	13,206,466	10,520,976	12,268,630
NON-PERSONNEL	\$ 63,265,847	\$ 69,010,054	\$ 74,675,359
Supplies	16,916,639	18,889,950	19,857,396
Contracts	10,382,842	10,332,437	11,092,033
Information Technology	2,337,680	3,049,320	2,341,260
Energy and Utilities	17,060,988	17,122,383	17,568,324
Other	220,498	249,909	519,828
Transfers Out	285,015	278,480	277,454
Capital Expenditures	8,891,220	10,409,840	14,126,861
Debt	7,170,965	8,677,735	8,892,203
Total Internal Service Funds	\$ 95,940,920	\$ 95,601,567	\$ 103,068,181

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Adopted Budget
Operating Budget Expenditures			
PERSONNEL	\$ 1,080,764,582	\$ 1,098,435,960	\$ 1,166,422,787
Personnel Cost	664,762,496	673,976,786	679,628,950
Fringe Benefits	416,002,085	424,459,174	486,793,837
NON-PERSONNEL	\$ 1,282,254,350	\$ 1,438,788,557	\$ 1,449,386,892
Supplies	238,734,738	270,502,348	279,768,214
Contracts	413,583,664	451,290,178	465,357,316
Information Technology	73,108,836	103,027,308	89,411,281
Energy and Utilities	85,678,389	104,366,924	105,215,692
Other	45,482,266	65,017,207	64,214,068
CIP Contingency	32,886	14,524,208	8,927,745
Appropriated Reserve	-	12,670,024	10,741,774
Transfers Out	384,339,596	375,084,917	377,744,165
Capital Expenditures	11,767,675	18,491,007	22,439,764
Debt	29,526,300	23,814,436	25,566,873
Total Operating Budget Expenditures	\$ 2,363,018,931	\$ 2,537,224,517	\$ 2,615,809,679
Total Capital Budget Expenditures	\$ 363,174,117	\$ 214,917,343	\$ 179,440,324
Total Combined Operating and Capital Budget Expenditures	\$ 2,726,193,049	\$ 2,752,141,860	\$ 2,795,250,003



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Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/13	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditures
General Fund					
General Fund	\$ 168,317,903	\$1,203,048,350	\$1,371,366,253	\$ -	\$1,225,491,199
Total General Fund	\$ 168,317,903	\$1,203,048,350	\$1,371,366,253	\$ -	\$1,225,491,199
Debt Service & Tax Funds					
Tax and Revenue Anticip. Notes	\$ 283,348	\$ 2,630,000	\$ 2,913,348	\$ -	\$ 2,630,000
Total Debt Srvc & Tax Funds	\$ 283,348	\$ 2,630,000	\$ 2,913,348	\$ -	\$ 2,630,000
Special Revenue Funds					
Automated Refuse Container	\$ 1,263,736	\$ 700,000	\$ 1,963,736	\$ -	\$ 800,000
Concourse and Parking Garages	1,113,731	2,704,844	3,818,575	-	2,667,291
Convention Center Expansion	544,392	14,000,000	14,544,392	-	13,977,450
Environmental Growth 1/3	1,163,774	3,945,786	5,109,560	401,885	3,962,339
Environmental Growth 2/3	2,010,725	7,898,572	9,909,297	-	8,229,966
Facilities Financing	(5,179)	2,110,074	2,104,895	-	2,110,074
Fire and Lifeguard Facilities	214,870	1,380,219	1,595,089	-	1,426,431
Fire/EMS Transport Program	2,593,857	10,770,000	13,363,857	-	11,516,495
GIS	576,094	1,616,274	2,192,368	-	1,585,038
Gas Tax	4,367,774	20,738,091	25,105,865	-	20,738,091
Information Technology	1,223,455	9,089,850	10,313,305	-	10,233,304
Junior Lifeguard Program	837,605	596,027	1,433,632	-	596,027
Local Enforcement Agency	920,274	795,693	1,715,967	-	879,255
Los Penasquitos Canyon Preserve	73,604	186,000	259,604	-	221,253
Maintenance Assessment Districts	23,344,849	21,102,445	44,447,294	1,324,919	34,751,394
Mission Bay Improvements	5,004,746	3,114,678	8,119,424	3,114,678	-
Mission Bay/Balboa Park Improv.	116,736	2,060,000	2,176,736	-	2,069,234
New Convention Facility	136,863	3,280,000	3,416,863	-	3,405,000
OneSD Support	1,489,591	21,101,243	22,590,834	-	21,185,217
PETCO Park	1,925,919	16,494,163	18,420,082	-	17,405,049
Police Decentralization	4,575,594	3,749,765	8,325,359	-	5,120,000
Prop 42 - Transportation Relief	19,994,155	19,478,416	39,472,571	2,000,000	17,478,416
Public Art	330,903	-	330,903	-	102,814
Public Safety Needs & Debt Svc	-	8,396,967	8,396,967	-	8,396,967
QUALCOMM Stadium	3,898,225	16,477,809	20,376,034	750,000	17,090,437
Regional Park Improvements	8,574,266	2,500,000	11,074,266	3,000,000	-
Seized Assets	1,408,525	1,010,000	2,418,525	-	1,502,812
Serious Traffic Offenders Program	360,236	-	360,236	-	-
Storm Drain	976,089	5,700,000	6,676,089	-	5,700,000
Transient Occupancy Tax	11,913,857	80,020,455	91,934,312	-	87,600,354
Trolley Extension Reserve	19,326	1,171,284	1,190,610	-	1,179,299

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/14	Fund Type/Title
General Fund				
\$ 1,225,491,199	\$ -	\$ 96,243,868	\$ 49,631,186	General Fund
\$ 1,225,491,199	\$ -	\$ 96,243,868	\$ 49,631,186	Total General Fund
Debt Service & Tax Funds				
\$ 2,630,000	\$ -	\$ -	\$ 283,348	Tax and Revenue Anticip. Notes
\$ 2,630,000	\$ -	\$ -	\$ 283,348	Total Debt Srvc & Tax Funds
Special Revenue Funds				
\$ 800,000	\$ -	\$ -	\$ 1,163,736	Automated Refuse Container
2,667,291	-	-	1,151,284	Concourse and Parking Garages
13,977,450	-	109,732	457,210	Convention Center Expansion
4,364,224	-	546,044	199,292	Environmental Growth 1/3
8,229,966	-	1,253,543	425,788	Environmental Growth 2/3
2,110,074	-	-	(5,179)	Facilities Financing
1,426,431	-	-	168,658	Fire and Lifeguard Facilities
11,516,495	-	400,000	1,447,362	Fire/EMS Transport Program
1,585,038	-	-	607,330	GIS
20,738,091	-	2,721,307	1,646,467	Gas Tax
10,233,304	-	-	80,001	Information Technology
596,027	-	-	837,605	Junior Lifeguard Program
879,255	-	250,000	586,712	Local Enforcement Agency
221,253	-	-	38,351	Los Penasquitos Canyon Preserve
36,076,313	-	-	8,370,981	Maintenance Assessment Districts
3,114,678	-	4,184,105	820,641	Mission Bay Improvements
2,069,234	-	-	107,502	Mission Bay/Balboa Park Improv.
3,405,000	-	-	11,863	New Convention Facility
21,185,217	-	1,100,000	305,617	OneSD Support
17,405,049	-	-	1,015,033	PETCO Park
5,120,000	-	-	3,205,359	Police Decentralization
19,478,416	-	19,994,155	-	Prop 42 - Transportation Relief
102,814	-	-	228,089	Public Art
8,396,967	-	-	-	Public Safety Needs & Debt Svc
17,840,437	-	642,273	1,893,324	QUALCOMM Stadium
3,000,000	-	8,332,335	(258,069)	Regional Park Improvements
1,502,812	-	9,650	906,063	Seized Assets
-	-	-	360,236	Serious Traffic Offenders Program
5,700,000	-	-	976,089	Storm Drain
87,600,354	-	-	4,333,958	Transient Occupancy Tax
1,179,299	-	-	11,311	Trolley Extension Reserve

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/13	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditures
Underground Surcharge	54,798,169	49,091,916	103,890,085	-	49,092,936
Wireless Comm. Technology	2,092,927	7,534,476	9,627,403	-	8,869,368
Zoological Exhibits Maintenance	408,518	10,030,000	10,438,518	-	10,030,000
Total Special Revenue Funds	\$ 158,268,206	\$ 348,845,047	507,113,253	\$ 10,591,482	\$ 369,922,311

Enterprise Funds

Airports	\$ 13,313,698	\$ 4,690,334	\$ 18,004,032	\$ 2,400,000	\$ 5,791,497
Development Services	6,224,731	45,581,357	51,806,088	-	45,915,463
Golf Course	26,774,917	18,371,747	45,146,664	4,055,000	15,670,084
Recycling	16,828,779	17,777,651	34,606,430	-	23,292,297
Refuse Disposal	84,376,935	29,374,301	113,751,236	605,000	31,932,996
Sewer	422,964,501	409,155,844	832,120,345	72,217,229	339,369,494
Water Utility	304,316,455	427,607,269	731,923,724	46,596,937	439,290,546
Total Enterprise Funds	\$ 874,800,016	\$ 952,558,503	1,827,358,519	\$ 125,874,166	\$ 901,262,377

Capital Project Funds

Capital Outlay	\$ 14,877,462	\$ -	\$ 14,877,462	\$ -	\$ 3,210,001
Fleet Services (Capital) ¹	982,695	-	982,695	-	-
TransNet Extension	48,607,093	29,179,187	77,786,280	22,277,719	10,225,610
Other Capital Project Funds	20,496,957	-	20,496,957	20,496,957	-
Total Capital Project Funds	\$ 84,964,207	\$ 29,179,187	114,143,394	\$ 42,774,676	\$ 13,435,611

Internal Service Funds

Central Stores	\$ 71,784	\$ 13,356,784	\$ 13,428,568	\$ -	\$ 13,356,784
Energy Conservation Program	3,831,753	2,319,443	6,151,196	200,000	2,351,728
Fleet Services (Operating) ¹	3,268,846	51,647,391	54,916,237	-	51,783,287
Fleet Services Replacement	44,519,876	27,545,583	72,065,459	-	22,461,956
Publishing Services	222,699	3,413,041	3,635,740	-	3,304,127
Risk Management	860,228	9,060,699	9,920,927	-	9,810,299
Total Internal Service Funds	\$ 52,775,186	\$ 107,342,941	160,118,127	\$ 200,000	\$ 103,068,181
Total Combined Budget	\$ 1,339,408,866	\$ 2,643,604,028	3,983,012,894	\$ 179,440,324	\$ 2,615,809,679

¹ Combined under one Revenue & Expense Statement in Volume II of the Fiscal Year 2014 budget document.

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/14	Fund Type/Title
49,092,936	10,000,000	36,343,407	8,453,742	Underground Surcharge
8,869,368	-	-	758,035	Wireless Comm. Technology
10,030,000	-	-	408,518	Zoological Exhibits Maintenance
\$ 380,513,793	\$ 10,000,000	\$ 75,886,551	\$ 40,712,909	Total Special Revenue Funds
Enterprise Funds				
\$ 8,191,497	\$ 2,228,167	\$ 6,886,789	\$ 697,579	Airports
45,915,463	-	2,066,200	3,824,425	Development Services
19,725,084	-	6,646,396	18,775,184	Golf Course
23,292,297	-	1,440,003	9,874,130	Recycling
32,537,996	-	74,989,200	6,224,040	Refuse Disposal
411,586,723	49,302,761	201,784,994	169,445,867	Sewer
485,887,483	41,757,881	203,686,277	592,083	Water Utility
\$ 1,027,136,543	\$ 93,288,809	\$ 497,499,859	\$ 209,433,308	Total Enterprise Funds
Capital Project Funds				
\$ 3,210,001	\$ -	\$ 16,202,787	\$ (4,535,326)	Capital Outlay
-	-	982,695	-	Fleet Services (Capital) ¹
32,503,329	-	44,985,187	297,764	TransNet Extension
20,496,957	-	-	-	Other Capital Project Funds
\$ 56,210,287	\$ -	\$ 62,170,669	\$ (4,237,562)	Total Capital Project Funds
Internal Service Funds				
\$ 13,356,784	\$ -	\$ -	\$ 71,784	Central Stores
2,551,728	-	2,114,277	1,485,191	Energy Conservation Program
51,783,287	-	982,695	2,150,255	Fleet Services (Operating) ¹
22,461,956	-	-	49,603,503	Fleet Services Replacement
3,304,127	-	-	331,613	Publishing Services
9,810,299	-	-	110,628	Risk Management
\$ 103,268,181	\$ -	\$ 3,096,972	\$ 53,752,974	Total Internal Service Funds
\$ 2,795,250,003	\$ 103,288,809	\$ 734,897,919	\$ 349,576,163	Total Combined Budget



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Financial Summary and Schedules

Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2014 Adopted Budget
Adams Avenue MAD Fund	-	\$ -	\$ 53,194	\$ 53,194
Bay Terraces - Honey Drive MAD Fund	-	-	31,446	31,446
Bay Terraces - Parkside MAD Fund	-	-	136,726	136,726
Bird Rock MAD Fund	-	-	227,830	227,830
Black Mountain Ranch North MAD Fund	-	-	607,497	607,497
Black Mountain Ranch South MAD Fund	-	-	810,907	810,907
C&ED MAD Management Fund	-	-	225,000	225,000
Calle Cristobal MAD Fund	-	-	362,140	362,140
Camino Santa Fe MAD Fund	-	-	160,154	160,154
Campus Point MAD Fund	-	-	48,664	48,664
Carmel Mountain Ranch MAD Fund	-	-	571,917	571,917
Carmel Valley MAD Fund	-	-	3,309,211	3,309,211
Carmel Valley NBHD #10 MAD Fund	-	-	461,831	461,831
Central Commercial MAD Fund	-	-	333,497	333,497
City Heights MAD Fund	-	-	303,303	303,303
College Heights Enhanced MAD Fund	-	-	435,118	435,118
Coral Gate MAD Fund	-	-	202,094	202,094
Coronado View MAD Fund	-	-	35,727	35,727
Del Mar Terrace MAD Fund	-	-	97,606	97,606
Eastgate Technology Park MAD Fund	-	-	306,238	306,238
El Cajon Boulevard MAD Fund	-	-	522,544	522,544
First SD River Imp. Project MAD Fund	-	-	383,151	383,151
Gateway Center East MAD Fund	-	-	295,904	295,904
Genesee/North Torrey Pines Road MAD Fund	-	-	549,602	549,602
Greater Golden Hill MAD Fund	-	-	667,829	667,829
Hillcrest Commercial Core MAD Fund	-	-	138,182	138,182
Hillcrest MAD Fund	-	-	35,194	35,194
Kings Row MAD Fund	-	-	15,604	15,604
La Jolla Village Drive MAD Fund	-	-	84,821	84,821
Liberty Station/NTC MAD Fund	-	-	211,063	211,063
Linda Vista Community MAD Fund	-	-	291,196	291,196
Little Italy MAD Fund	-	-	878,743	878,743
Maintenance Assessment District (MAD) Management Fund	23.75	2,685,528	930,188	3,615,716
Mira Mesa MAD Fund	-	-	1,547,458	1,547,458
Miramar Ranch North MAD Fund	-	-	1,866,835	1,866,835
Mission Boulevard MAD Fund	-	-	116,965	116,965

Financial Summary and Schedules

Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2014 Adopted Budget
Mission Hills Special Lighting MAD Fund	–	–	130,449	130,449
Newport Avenue MAD Fund	–	–	59,895	59,895
North Park MAD Fund	–	–	673,021	673,021
Ocean View Hills MAD Fund	–	–	864,934	864,934
Otay International Center MAD Fund	–	–	490,838	490,838
Pacific Highlands Ranch MAD Fund	–	–	437,476	437,476
Park Village MAD Fund	–	–	612,219	612,219
Penasquitos East MAD Fund	–	–	522,670	522,670
Rancho Bernardo MAD Fund	–	–	869,592	869,592
Rancho Encantada MAD Fund	–	–	370,805	370,805
Remington Hills MAD Fund	–	–	62,076	62,076
Robinhood Ridge MAD Fund	–	–	157,800	157,800
Sabre Springs MAD Fund	–	–	371,859	371,859
Scripps/Miramar Ranch MAD Fund	–	–	1,699,664	1,699,664
Stonecrest Village MAD Fund	–	–	1,020,912	1,020,912
Street Light District #1 MAD Fund	–	–	605,351	605,351
Talmadge MAD Fund	–	–	295,144	295,144
Tierrasanta MAD Fund	–	–	2,194,702	2,194,702
Torrey Highlands MAD Fund	–	–	769,810	769,810
Torrey Hills MAD Fund	–	–	1,683,589	1,683,589
University Heights MAD Fund	–	–	80,139	80,139
Washington Street MAD Fund	–	–	125,499	125,499
Webster-Federal Boulevard MAD Fund	–	–	75,612	75,612
Total Combined Budget	23.75	\$ 2,685,528	\$ 31,429,435	\$ 34,114,963

FISCAL YEAR

2014

ADOPTED BUDGET



Capital Improvements Program



City of San Diego

Capital Improvements Program

The Fiscal Year 2014 Adopted Capital Improvements Program (CIP) Budget is \$179.4 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's \$5.75 billion multi-year CIP. The allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore the Adopted CIP budget is constrained by the availability of funds. The Fiscal Year 2014 Adopted CIP budget, as summarized in **Table 1** below, is funded by a variety of sources, including water and sewer enterprise funds, TransNet, development impact fees and facilities benefit assessments. Further details on these funding sources and the specific projects included in the Adopted CIP Budget can be found in Volume III of the Fiscal Year 2014 Adopted Budget.



Table 1: Fiscal Year 2014 Adopted CIP Budget

Funding Source	FY 2014 Adopted Budget	Percent of Total CIP Budget
Airport Funds	\$ 2,400,000	1.3%
Bus Stop Improvement Fund	100,000	0.1%
Developer Funding	1,348,749	0.8%
Development Impact Fees	7,560,675	4.2%
Donations	76,000	0.0%
Energy Conservation Program Fund	200,000	0.1%
Environmental Growth Funds	401,885	0.2%
Facilities Benefit Assessments	7,774,824	4.3%
General Fund	(116,541)	-0.1%
Golf Course Enterprise Fund	4,055,000	2.3%
Grant Fund - State	846,950	0.5%
Maintenance Assessment Districts	1,324,919	0.7%
Mission Bay Improvements Fund	3,114,678	1.7%
Park Service District Funds	156,300	0.1%
Proposition 42 - Transportation Relief Fund	2,000,000	1.1%
QUALCOMM Stadium Fund	750,000	0.4%

Capital Improvements Program

Table 1: Fiscal Year 2014 Adopted CIP Budget (Cont'd)

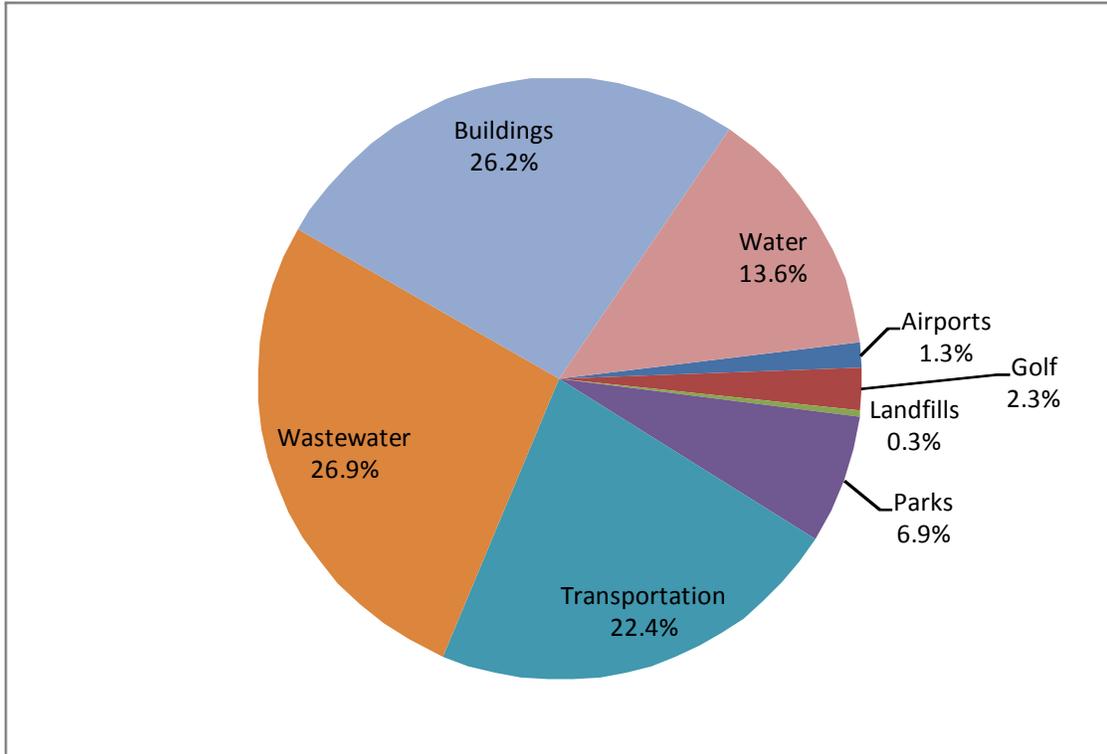
Funding Source	FY 2014 Adopted Budget	Percent of Total CIP Budget
Refuse Disposal Fund	605,000	0.3%
Regional Park Improvements Fund	3,000,000	1.7%
Sewer Funds	72,217,229	40.2%
TransNet Funds	23,027,719	12.8%
Trench Cut/Excavation Fee Fund	2,000,000	1.1%
Water Fund	46,596,937	26.0%
Total	\$ 179,440,324	

An additional \$132.6 million of funding is anticipated to be received during Fiscal Year 2014. This anticipated funding is not included in the Adopted Budget amount of \$179.4 million because the funding sources either require additional City Council approval, such as debt financing and grants, or the funding sources are more tentative and staff will request the City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of funding such as donations, grants, developer funding, and Facilities Benefit Assessments, as well as a third deferred capital bond issuance anticipated to be considered by City Council in the near future. It should be noted that the \$35.0 million in bond proceeds approved by City Council in Fiscal Year 2103, but received in July 2013 for CIP projects, is included in the anticipated funding due to timing of the receipt of the bond proceeds.

The Fiscal Year 2014 Adopted CIP Budget of \$179.4 million will support various types of projects, as displayed in **Figure 1** below, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Adopted CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Adopted CIP Budget and support water and wastewater project types. In addition, 86 percent of the CIP budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet, which may also fund transportation components of other project types in the right-of-way. Landfills, airports, and golf project types are funded by enterprise funds. Parks, and other building projects, such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

Capital Improvements Program

Figure 1: Fiscal Year 2014 Adopted CIP Budget by Project Type



The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown in **Table 2** below. The largest funding allocation in the Fiscal Year 2014 Adopted CIP Budget is for the Public Utilities Department's projects, receiving \$118.8 million, or 66.2 percent, of the Adopted CIP Budget. The next largest portion is for the Transportation & Storm Water Department's projects, with \$38.9 million, or 21.7 percent, of the Adopted CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets.

Table 2: Multi-Year CIP

Department	Prior Years	FY2014 Adopted Budget	Future Years	Total
Airports	\$ 15,944,842	\$ 2,400,000	\$ 12,000,000	\$ 30,344,842
Department of Information Technology	1,100,000	-	-	1,100,000
Environmental Services	83,586,825	805,000	15,314,251	99,706,076
Fire-Rescue	42,431,018	200,000	82,262,898	124,893,916
Library	216,691,111	1,135,000	97,759,877	315,585,988
Office of the Chief Operating Officer	1,000,000	-	-	1,000,000
Park & Recreation	170,363,691	18,235,407	198,382,959	386,982,057

Capital Improvements Program

Table 2: Multi-Year CIP (Cont'd)

Department	Prior Years	FY2014 Adopted Budget	Future Years	Total
Police	11,332,715	(3,000,000)	1,137,870	9,470,585
Public Utilities	1,080,384,832	118,814,166	1,058,837,746	2,258,036,744
Public Works - General Services	67,235,806	1,227,000	138,002,981	206,465,787
QUALCOMM Stadium	1,275,356	750,000	3,750,000	5,775,356
Special Promotional Programs	2,732,728	-	-	2,732,728
Transportation & Storm Water	843,267,732	38,873,751	1,421,702,087	2,303,843,570
Grand Total	\$ 2,537,346,656	\$ 179,440,324	\$ 3,029,150,669	\$ 5,745,937,649

The Fiscal Year 2014 Adopted CIP Budget will add \$179.4 million to the City's \$5.75 billion multi-year CIP. City Council previously approved \$2.54 billion towards projects that are continuing from previous fiscal years. An estimated \$3.03 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years.

FISCAL YEAR

2014

ADOPTED BUDGET



City Agencies



City of San Diego

City Agencies

The Fiscal Year 2014 Adopted Budgets for the following four City agencies can be found at the links below:

- **Civic San Diego:**
<http://civicsd.com/about-us/financial-information/annual-budgets.html>
- **San Diego Housing Commission (SDHC):**
<http://sdhc.org/SDHCBudget>
- **San Diego City Employees' Retirement System (SDCERS):**
https://board.sdcers.org/sirepub/view.aspx?cabinet=published_meetings&fileid=90578
- **San Diego Convention Center Corporation (SDCCC):**
<http://www.visitsandiego.com/aboutus/budget.cfm>



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FISCAL YEAR

2014

ADOPTED BUDGET



Glossary



City of San Diego

Glossary

ACCOUNTING PERIOD – The City of San Diego’s fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ACCRUAL BASIS OF ACCOUNTING – The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

ADOPTED BUDGET – The Mayor and City Council’s approved plan for the City’s financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AD VALOREM – In proportion to value, it is commonly applied to a tax imposed on the value of property.

AMERICANS WITH DISABILITIES ACT (ADA) – Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUAL REQUIRED CONTRIBUTION (ARC) – The annual contribution amount into the San Diego City Employees’ Retirement System (SDCERS), as defined by the SDCERS actuary. The ARC is considered a fixed fringe benefit.

ANNUALIZATION – Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATED RESERVE – A budgeted reserve within the General Fund and enterprise funds to provide for unanticipated needs that arise during the fiscal year. Funds left unexpended in a given fiscal year will return to the unassigned balance and may then be re-appropriated in the subsequent fiscal year.

APPROPRIATION – A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE – The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSESSED VALUATION – An official government value placed upon real estate or other property as a basis for levying taxes.

BALANCE (FUND BALANCE) – Revenues and assets in excess of the expenditure and reserve obligations of a fund.

BALANCED BUDGET – The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus available fund balance.

BEGINNING BALANCE – The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

Glossary

BOND – A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND, GENERAL OBLIGATION – A limited tax bond which is secured by the City's property tax.

BOND PROCEEDS – Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BOND RATING – A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor's, Moody's Investor Service, and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk and, together with AA/Aa bonds, comprise high grade bonds. Ratings including "+" or "1" designate the strongest bonds in the rating category. Generally, highly rated bonds result in lower interest rates.

BUDGET – Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR – The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS – After the completion of public hearings, the City Council reviews and approves the Mayor's Proposed Budget during deliberations.

BUDGET DOCUMENT – The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS AREA – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as a department.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS – A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

BUSINESS PROCESS REENGINEERING (BPR) – The redesign of work processes (activities, services, or functions) for substantial improvement. Business process reengineering is a radical improvement approach that critically examines, rethinks, and redesigns processes to improve efficiency and effectiveness.

CALENDAR YEAR (CY) – A 12-month term from January through December.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET – A financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT (CIP) – A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL EXPENDITURE – This expenditure category includes purchases of capital equipment, such as furniture, vehicles, large machinery, and other capital items. The Equipment and Vehicle Financing Program is budgeted within this expenditure category.

CASH BASIS OF ACCOUNTING – The basis of accounting under which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed. Since payments for goods and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with Generally Accepted Accounting Principles (GAAP), local governments must use an accrual basis rather than the cash basis of accounting.

CHARGES FOR CURRENT SERVICES – This revenue results from user fees for various City services. Library charges, golf course fees, filing fees for planning services, charges for engineering, and reimbursements for fire and police services are included.

CITY MANAGEMENT PROGRAM (CMP) – A program designed to integrate strategic planning and performance monitoring efforts with the budget decision-making process.

COMMERCIAL PAPER – A short-term borrowing tool typically used to raise money needed to cover cash-flow deficits. Maturation on commercial paper does not exceed nine months (270 days) and averages about 30 days. However, the TransNet Commercial Paper Program has a longer maturation period.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS – Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) – A report prepared by the City Comptroller's Office that summarizes financial data from the previous fiscal year in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance, and an operating statement that compares revenues with expenditures.

CONSUMER PRICE INDEX (CPI) – An inflationary indicator that measures the change in the cost of a fixed basket of products and services, including housing, electricity, food, and transportation. CPI is an index of the cost of all goods and services to a typical consumer.

CONTINUING APPROPRIATIONS – Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTUAL SERVICE – A written agreement or legal instrument whereby the City of San Diego is committed to expend, or does expend, public funds in consideration for work, labor, services, equipment, or any combination of the foregoing.

CONTRACTS – This expenditure category consists of contractual agreement expenses for services provided.

DEBT – Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL – A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEFERRED RETIREMENT OPTION PLAN (DROP) – A voluntary retirement program whereby members agree to retire from the City of San Diego within a specified period of time, up to a

Glossary

maximum of five years. In exchange, members have access to a lump sum benefit, in addition to the normal monthly retirement allowance, at retirement.

DEPARTMENT – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DISBURSEMENTS – Funds actually expended.

DISCRETIONARY FUNDS – Funds for which there are no restrictions on the use of fees or taxes collected.

DIVISION – An organizational component of a department, possibly sub-divided into sections and groups.

EDUCATIONAL REVENUE AUGMENTATION FUND (ERAF) – Following the deficit crisis in 1992, the State of California enacted legislation that shifted partial financial responsibility for funding education to local governments in order to meet its obligations to fund school districts at specified levels under Proposition 98. These revenue shifts are known as ERAFs.

EMERGENCY RESERVE – This reserve was established to fund major General Fund emergencies and to assist in maintaining a favorable bond rating. City Council authorization is necessary to expend these funds.

ENCUMBRANCE – An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

ENERGY AND UTILITIES – This expenditure category includes gas, electrical, water, sewer, telephone, and other utility expenses.

ENTERPRISE FUNDS – Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF) – This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EQUIPMENT AND VEHICLE FINANCING PROGRAM (EVFP) – A lease-purchase program for vehicle and equipment acquisitions. Lease payments are subject to annual appropriations and are not considered to be debt under the City Charter or the State Constitution.

ESTIMATED REVENUE AND EXPENSE – The revenue or expense projected to be received or expended during a specific time period, usually a fiscal year.

EXPENDITURE – The actual outlay of monies from the City treasury.

EXPENDITURE CATEGORY – Expenditure categories are groupings of similar types of expenditures. The City uses nine major expenditure categories: Salary and Wages, Fringe Benefits, Supplies, Contracts, Information Technology, Energy and Utilities, Debt, Capital Expenditures, and Other.

EXPENSES – Charges incurred for operations, maintenance, interest, or other charges.

FEDERAL GRANT FUNDS – These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FINES, FORFEITURES, AND PENALTIES – Revenue resulting from violations of various City and State laws and from damage to City property.

FISCAL YEAR (FY) – A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR FINANCIAL OUTLOOK – The Five-Year Financial Outlook includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FIXED FRINGE – Fixed fringe costs are annual liabilities the City is obligated to expend regardless of current FTE count or salary amounts. If FTEs or salaries are adjusted either due to reductions, additions, or vacancies, the collection rate for the fixed fringe cost must be adjusted to fully expend the budgeted allocation. Fixed fringe includes: Annual Required Contribution for pension, Other Post Employment Benefits, Workers' Compensation, Risk Management Administration and Long-Term Disability.

FLEXIBLE (FLEX) BENEFITS - An Internal Revenue Service (IRS) qualified cafeteria-style employee benefits program in which employees select their medical insurance coverage and other non-taxable fringe benefits from a list of options provided. Eligible participating employees include one-half, three-quarters, or full-time status employees.

FRANCHISE FEES – Fees resulting from agreements with private utility companies in exchange for use of the City's rights-of-way.

FRINGE BENEFITS – This expenditure category consists of the costs to provide employee benefits. Typical employee benefits include the flexible benefit program, insurance, and retirement. According to the City Charter, fringe benefit expense is not considered a salary or wage expense.

FULL-TIME EQUIVALENT (FTE) – The decimal equivalent of a part-time position converted to a full-time basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND – A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GANN LIMIT (PROPOSITION 4) – Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) – The uniform minimum standards used by State and local governments for financial recording and reporting that have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).

GENERAL FUND – The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GENERAL GOVERNMENT SERVICES BILLING (GGSB) – A standard methodology to allocate expenses for General Fund departments providing support services to non-general fund

Glossary

departments. For example, the allocation of a portion of the expenses for the City Comptroller to the Water Department based on an auditable formula.

GRANT – A contribution by a government or other organization to support a particular function.

GROWTH RATE – The level at which expenditures and revenues are expected to increase annually.

HOURLY AND TEMPORARY WAGE POSITIONS – Hourly and Temporary Wage Positions include seasonal, interns, provisional, and other temporary positions. The funding for these types of positions are allocated according to a zero-based annual review of hourly funding requirements.

HUMAN CAPITAL MANAGEMENT (HCM) – HCM is a component of the OneSD System used to organize and manage the City's personnel structure and payroll functions.

INFORMATION TECHNOLOGY (IT) – This expenditure category includes data center, network, procurement and maintenance of hardware, software, telephones, and associated labor.

INTEREST AND RENTS – These revenues result from investment earnings on City funds, parking meters, various franchise agreements, and agreements for use of City land and facilities.

INTERFUND TRANSFERS – A transfer of monies between departments/funds for specific purposes as approved by the appropriate authority.

INTERNAL SERVICE FUND – A fund created to finance and account for a department's or division's work for other departments. The fund's expenses are repaid from fees or fund transfers from other City departments.

LEVY – To impose taxes, special assessments, or charges for the support of City activities.

LICENSES AND PERMITS – This revenue category includes revenue raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS – Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

MANAGED COMPETITION – A structured, transparent process that allows public sector employees to be openly and fairly compared with independent contractors (normally private sector firms) for the delivery of services.

MANDATED PROGRAM – A requirement by the State or federal government that the City perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

MISCELLANEOUS REVENUE – This revenue category consists mainly of refunds and revenue generated from the sale of publications and excess inventory.

MISSION STATEMENT – A statement that articulates the purpose of an entity (e.g., City, department, division, or work unit).

MODIFIED ACCRUAL BASIS OF ACCOUNTING – Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

MODIFIED CASH BASIS OF ACCOUNTING – A plan under which revenues are recognized on the cash basis while expenditures are recognized on the accrual basis; this is sometimes known as Modified Accrual Basis.

MOTIVE EQUIPMENT ASSIGNMENT AND USAGE – Costs associated with motor vehicles consist of two charges, assignment and usage. Assignment charges represent an amount to offset the annualized estimated expense for replacing the vehicle at the end of its economic life. Usage charges are fees that offset all operating expenses associated with the equipment class, including maintenance, fuel, tires, and repairs.

MOTOR VEHICLE LICENSE FEES (MVLFF) – Fees paid to the Department of Motor Vehicles (DMV) at the time of vehicle registration. The fees are levied as a percentage of an automobile's purchase price, subject to depreciation.

NET TOTAL COMBINED BUDGET – The City's total budget including operating and capital revenues and expenditures that reflects General Fund, special revenue funds and enterprise funds, less inter-fund transfer activity, for a fiscal year.

NON-DISCRETIONARY – Non-discretionary expenditures are expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.

NON-GENERAL FUND – A fund that is not supported by General Fund dollars. Examples of non-general funds include internal service, special revenue, trust, agency, and enterprise funds.

NON-PERSONNEL EXPENDITURE (NPE) – Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

OneSD – A comprehensive strategy known as SAP Enterprise Resource Planning (ERP). This program changes the way the City does business by integrating enterprise data, information, and business processes into one system. When fully implemented, OneSD applications will be used citywide.

ONE-TIME EXPENDITURES AND/OR REVENUES – Expenditures and/or revenues for one-time projects or services. After the project or service is completed, expenditures and/or revenues are terminated and are not considered part of the budget for the following year.

OPERATING BUDGET – Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

ORDINANCE – A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

OTHER FINANCIAL SOURCES AND USES – Revenue from departmental transfers for reimbursement of services provided to other City funds by General Fund departments, transfers of unused fund balances whose original source was the General Fund, and other inter-departmental transfers.

OTHER LOCAL TAXES – Taxes other than property tax, including sales tax, property transfer tax, and transient occupancy tax.

OTHER POST EMPLOYMENT BENEFITS (OPEB) – Post employment benefits that a retired employee earns after retirement such as: medical insurance, dental, vision, life insurance and other health benefits.

Glossary

PERFORMANCE MEASURE – An indicator of the results of an action, task, process, activity, function, or work group. Performance measures may be output- or outcome-based, the former focused on the amount of work or work product created by the action, task, process, activity, function, or work group being measured and the latter focused on the impact or effectiveness of the action.

PERFORMANCE MONITORING – A process that includes tracking and analyzing performance data (e.g., performance measures) to infuse accountability into processes and efforts, monitor successes and compare levels of success with other entities', and support data-based decision making.

PERSONNEL EXPENDITURE (PE) – Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

POLICY ISSUES – The addition, expansion, reduction, or modification of programs that have significant implications/impacts to the City or public.

PRE-COMPETITION ASSESSMENT – The first phase of the managed competition process wherein a function is evaluated to determine whether it is eligible and appropriate to move forward to a competitive procurement.

PROPERTY TAX – An ad valorem tax on real property, based upon the value of the property. In accordance with Proposition 13, secured property is taxed at the rate of 1 percent of assessed valuation, plus a rate sufficient to generate revenue necessary to pay for voter-approved indebtedness.

PROPERTY TRANSFER TAX – A tax imposed whenever the ownership of real property changes.

PROPOSED BUDGET – The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council by April 15 each year.

PUBLIC BUDGET FORMULATION (PBF) – The City's budgeting system used in the preparation of the City's proposed and annual budgets. It is a web-based application that records proposed expenditures and revenues for all City Departments and programs.

PUBLIC LIABILITY CLAIMS FUND – A program from which the City pays claims arising from real or alleged acts on the part of the City, including claims for bodily injury, property damage, inverse condemnation, false arrest, and errors and omissions.

REDISTRIBUTION – Process where departments request to redistribute their non-personnel expenditures and revenue budgets within or across divisions to reflect the way the expenses are incurred and revenues are collected.

REIMBURSEMENT – Fees received as payment for the provision of specific municipal services.

REQUEST FOR PROPOSAL (RFP) – A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESERVE – An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RESOLUTION – Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE – Funds received from various sources and treated as income to finance expenditures.

REVENUE AND EXPENSE (R&E) STATEMENT – The revenue and expense statement reflects financial information of a fiscal and accounting entity including revenues, expenditures, reserves, and balances.

REVENUE CATEGORIES – The major categories of revenue are: property tax; sales tax; transient occupancy tax; franchise fees; property transfer tax; safety sales tax; motor vehicle license fees; licenses and permits; fines, forfeitures, and penalties; revenue from money and property; interest earnings; revenue from other agencies; charges for current services; other financial sources and uses; and other revenue.

REVENUE FROM MONEY AND PROPERTY – This revenue category consists of revenue from money which includes interest earnings and dividends, and revenue from property which includes revenue from rents and concessions.

REVENUE FROM OTHER AGENCIES – This category includes revenues from federal grants, State grants and allocations, and reimbursement from the Unified Port District for services provided.

SALARY AND BENEFIT ADJUSTMENT – Adjustments to reflect negotiated salaries and benefits, changes to average salaries, and other salary and benefit compensation.

SALARIES AND WAGES – This expenditure category includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of San Diego Charter, fringe benefit expense is not considered a salary or wage expense.

SAN DIEGO CITY EMPLOYEES' RETIREMENT SYSTEM (SDCERS) – The retirement system for City of San Diego, Unified Port District, and San Diego County Regional Airport Authority employees.

SCHEDULES – The schedules provide a summary of revenues, expenditures, and positions for the operating budgets of all departments and budgeted funds, and reflect the funding sources and spending areas of the Capital Improvements Program. The schedules also summarize the City's total combined budget.

SERVICE LEVEL AGREEMENT (SLA) – A service level agreement is a contract used between City departments that define the relationship between two parties: the service provider and the client department.

SIZING AND WORKLOAD DATA – Data used to provide context for work being performed and to convey the volume or breadth of work performed (e.g., number of facilities, number of City residents, number of customers served, number of work orders completed).

SPECIAL DISTRICT – A designated geographic area established to provide a specialized service usually petitioned for by the residents and approved by the Mayor and City Council (e.g., Open Space Maintenance).

SPECIAL REVENUE FUNDS – These funds account for revenues received that have specific purposes for which they can be used.

STATEMENT OF WORK (SOW) – A document that defines the areas of work and performance standards on which external bids will be requested. The SOW will be performance-based and will specify desired outputs, performance levels, and outcomes. The SOW focuses on what should be

Glossary

done rather than on how it is currently done and must provide the information necessary for proposal teams (internal to the City and external) to develop an approach and cost for providing the service.

STRATEGIC GOALS – Broad, multi-year areas of priority and focus.

STRATEGIC OBJECTIVES – Attainable, mid-term achievements that help to accomplish strategic goals.

STRATEGIC, TACTICAL, AND DEPARTMENTAL PLANS – Plans developed to define the strategy or direction of an organization. The City's Strategic Plan provides a guiding vision for the City while tactical or departmental plans provide strategy or direction for a department, division, or work unit that is very tangible and specific, delineating implementation processes.

STRONG MAYOR FORM OF GOVERNANCE – The City's system of government changed on January 1, 2006 from a City Manager form to a Strong Mayor form; this change was made permanent by City voters in June 2010. Under the Strong Mayor system, the Mayor is the City's Chief Executive Officer, similar to the Governor or the President. The City Council is the legislative body, providing checks and balances to the Mayor's new authority.

SUPPLIES – This expenditure category consists of materials, supplies, and other services.

SUPPLEMENTAL POSITIONS – Supplemental positions are any positions not included in a department's budgeted staffing and FTE count.

TARGET(S) – Anticipated and/or desired level of performance. Targets are intended to support resourcing decisions.

TAX AND REVENUE ANTICIPATION NOTES (TRANS) – Short-term notes issued to finance the City's General Fund interim cash flow requirements in anticipation of the receipt of tax proceeds and other revenues later in the fiscal year.

TAX RATE ORDINANCE – This ordinance, annually adopted by the City Council, fixes a rate of taxation for real and personal taxable properties.

TRANSFERS – Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

TRANSIENT OCCUPANCY TAX (TOT) – A tax that is imposed on occupants of hotel and motel rooms in the City of San Diego.

TRANSIENT OCCUPANCY TAX FUND – A fund established to receive five cents of the ten and one-half cents of the Transient Occupancy Taxes collected, in accordance with the Municipal Code.

UNASSIGNED GENERAL FUND BALANCE – Includes all amounts not restricted, committed, or assigned for a certain purpose. These amounts are available for any governmental purpose and can be appropriated in the event of an unanticipated requirement for additional funds where the Emergency Reserve would not be appropriate.

UNFUNDED ACTUARIAL ACCRUED LIABILITY (UAAL) – A liability generally representing the difference between the present value of all benefits estimated to be payable to plan members as a result of their service through the valuation date and the actuarial value of plan assets available to pay those benefits. This amount changes over time as a result of changes in accrued benefits, pay levels, rates of return on investments, changes in actuarial assumptions, and changes in the demographics of the employee base.

Glossary

USER FEE – A charge for services provided by the City to residents and businesses.

VACANCY SAVINGS – Adjustments that reduce the funding of personnel expenses due to vacant and/or under-filled positions, salary step savings, and any other circumstances that might contribute to personnel expense savings. The vacancy savings adjustments do not reduce positions.

VARIABLE FRINGE – Variable fringe costs are driven by actual payroll activity and are affected by reductions, additions, and vacancies. Savings can be achieved if reductions in salaries or FTEs occur. Variable fringes include but are not limited to Supplemental Savings Pension Plan (SPSP), Medicare, Retirement Offset Savings, Employee Offset Contributions, and Flexible Benefits.

VISION STATEMENT – A statement that articulates the desired future state of an entity (e.g., City, department, division, or work unit).

WORKERS' COMPENSATION – State Workers' Compensation law that ensures that employees who are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and to provide benefits for workers and (their dependents) who suffer work-related accidents or illnesses.

ZERO-BASED BUDGETING – Method of budgeting in which all expenses must be justified in complete detail starting from a zero base.

ZOOLOGICAL EXHIBITS FUND – This fund was established to expend monies for maintenance of zoological exhibits in Balboa Park and is financed from a fixed property tax levy authorized by Section 77A of the City Charter.



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FISCAL YEAR

2014

ADOPTED BUDGET



Appendix



City of San Diego

Appendix

City Council Fiscal Year 2014 Budget Priorities	ATTACHMENT A
Memoranda that present City Council budget priorities for Fiscal Year 2014.	
FY 2014 City Council Budget Priorities	ATTACHMENT B
Office of the Independent Budget Analyst, Report Number 13-13 REV, dated March 18, 2013.	
May Revision to the Fiscal Year 2014 Proposed Budget	ATTACHMENT C
A memorandum that presents the Mayor's recommended revisions to the Fiscal Year 2014 Proposed Budget, dated May 21, 2013.	
Supplement to the May Revision to the Fiscal Year 2014 Proposed Budget	ATTACHMENT D
A memorandum that presents the Mayor's additional recommended revisions to the Fiscal Year 2014 Proposed Budget, dated June 5, 2013.	
Review of the FY 2014 May Revise and Recommended Revisions to the Mayor's FY 2014 Budget	ATTACHMENT E
Office of the Independent Budget Analyst, Report Number 13-23, dated June 5, 2013.	
City Council Fiscal Year 2014 Budget Priorities and Issues for Consideration	ATTACHMENT F
Memoranda that provide additional City Council Budget Priorities and issues for consideration for Fiscal Year 2014.	
Resolution R-308247	ATTACHMENT G
A resolution of the Council of the City of San Diego adopting the Fiscal Year 2014 budget, including approving the Mayor's Fiscal Year 2014 Proposed Budget, the May Revision to the Proposed Budget, the Supplement to the May Revision, and the Independent Budget Analyst's recommended revisions to the Proposed Budget and other changes as approved by the City Council.	
Resolution R-308398	ATTACHMENT H
Resolution of the Council of the City of San Diego adopting the Statement of Budgetary Principles with respect to administration by the Mayor of the Fiscal Year 2014 Budget.	
Appropriation Ordinance O-20289	ATTACHMENT I
An ordinance adopting the annual budget for the Fiscal Year 2014 and appropriating the necessary money to operate the City of San Diego for said fiscal year on July 30, 2013.	

Appendix

Legislative Budget Actions

The Fiscal Year 2014 budget process began with the release of the Mayor's updated Five-Year Financial Outlook. The Five-Year Financial Outlook for Fiscal Years 2014 - 2018 provided guidance and structure for the creation of the Fiscal Year 2014 Adopted Budget, as well as a forecast for the four subsequent years. The Outlook was released by the prior Mayoral administration on October 24, 2012, and was reviewed and analyzed in a report released by the Office of the Independent Budget Analyst (IBA) on November 19, 2012.

The creation of the Fiscal Year 2014 Proposed Budget was a combined effort undertaken by the Mayor's Office and City Departments. The Fiscal Year 2014 Proposed Budget was presented to the City Council on April 16, 2013. Subsequent to the presentation of the Proposed Budget, a Public Hearing was held on May 22, 2013, and six public hearing meetings were held by the Budget Review Committee in order to provide the public with an opportunity to provide feedback on the Proposed Budget as well as to hear Council discussion about the budget proposal.

On May 21, 2013, the Mayor issued a May Revision to the Proposed Budget. Subsequently on June 5, 2013, the Mayor issued a Supplement to the May Revision to the Fiscal Year 2014 Proposed Budget, which included estimated changes to the proposed budget based on tentative agreements reached with all six recognized labor organizations regarding terms and conditions of employment for Fiscal Year 2014.

To help the Council in their deliberations on the Mayor's Proposed Budget, the May Revision, and the Supplement to the May Revision, the IBA issued reports that analyzed the budget and took into consideration Council priorities. On April 29, 2013, the IBA issued a response to the Fiscal Year 2014 Proposed Budget, followed by its report on June 5, 2013 that offered recommendations for revisions to the Fiscal Year 2014 Proposed Budget and May Revision. The Council considered the Proposed Budget and the Mayor's revisions in light of the public input received, as well as the IBA Reports and recommendations.

On June 10, 2013, the City Council approved and ratified the tentative agreements between the City and the six recognized labor organizations. On June 10, 2013, the City Council also approved the Fiscal Year 2014 Budget that included the Fiscal Year 2014 Proposed Budget, the May Revision to the Proposed Budget, the Supplement to the May Revision, the Independent Budget Analyst's recommended revisions to the Proposed Budget and other changes as approved by the City Council.

On July 17, 2013, the Fiscal Year 2014 Appropriation Ordinance was presented to the Budget and Finance Committee, and was introduced and adopted by the City Council on July 30, 2013.



CITY OF SAN DIEGO
COUNCIL PRESIDENT PRO TEM SHERRI S. LIGHTNER
DISTRICT ONE

MEMORANDUM

DATE: March 1, 2013
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Council President Pro Tem Sherri S. Lightner
SUBJECT: Fiscal Year 2014 Budget Priorities

Despite a projected budget deficit for the upcoming fiscal year, I remain cautiously optimistic that the economic recovery and the impacts of our financial reforms will continue to improve our budget outlook. We must maintain careful stewardship of our finances, continuing to take advantage of opportunities for additional savings or new revenue while looking for opportunities to restore city services that have been drastically cut in recent years. I look forward to a robust public input process during the development of this year's budget.

Budget Priorities

My FY14 budget priorities are public safety (police, fire-rescue and lifeguards), parks and recreation, libraries, streets and workforce training.

Priorities for Additional Investment

1. Improve Infrastructure
 - a. Increase funding for deferred capital projects, including streets and other infrastructure.
2. Restore and Improve Service Levels
 - a. Restore police civilian positions cut in previous budgets, including Police Service Officers and Investigative Aids.
 - b. Continue to increase cadet positions at police, fire and lifeguard academies to at least the minimum level needed to keep up with attrition.
 - c. Increase lifeguard boating safety unit staffing.
 - d. Reinstate one lifeguard per day during the twelve week summer season at Windansea beach.

Attachment A

Page 2

Tevlin

March 1, 2013

- e. Maintain existing library and recreation center hours. As the City's financial situation improves, more should be done to increase recreation center hours and library hours using the Library Ordinance requirements as a goal.
- f. End rotating pool closures.
- g. Improve city web functions for businesses.
- h. Funding for community plan, PDO and city charter updates.
- i. Reorganization to create independent departments for both Planning and Economic Development.
- j. Continued funding for youth workforce training, including the addition of a full time employee for a Youth Development Director.
- k. Funding for graywater education and outreach.
- l. Funding for the San Dieguito River Park Joint Powers Authority.

Priorities for Continued Savings or Additional Revenue

The following are additional opportunities for savings or increased revenue, some of which have not yet been evaluated or implemented.

- 1. Expand use of alternative work schedules, such as 4/10, flexible work scheduling, and telecommuting.
- 2. Partner with other agencies, such as county, state, federal and other local governments.
- 3. Establishing cost recovery agreements with other local agencies and institutions.
- 4. Improve fairness for City-licensed businesses by reducing fees for responsible businesses while increasing fines for negligent businesses.
- 5. Expand the use of matching programs for gifts.
- 6. Assure that special event organizers comply with their City permits.
- 7. Expand use of volunteers.
- 8. Continue to implement marketing partnerships.
- 9. Consolidate City office space and eliminate the use of underused rental space.
- 10. Seek grants or other sources of funding to do energy retrofits for all City buildings for affordable energy and operational savings as well as providing job opportunities to local green businesses.
- 11. Seek grants for graywater installation at city facilities.

If you have any questions, please don't hesitate to contact my office at (619) 236-6611.

cc: Mayor Bob Filner

SL/jm



**COUNCILMEMBER KEVIN L. FAULCONER
CITY OF SAN DIEGO
SECOND DISTRICT**

M E M O R A N D U M

DATE: March 1, 2013

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Kevin L. Faulconer 

SUBJECT: Fiscal Year 2014 Budget Priorities

I am proud of the tough decisions the City Council has made in recent years to guard taxpayer dollars. The City of San Diego is in an improved financial position because of the City Council's commitment to sound financial practices, which must continue to ensure a strong economic future for San Diegans.

Accountable Budget Practices

On February 22, 2010, the City Council voted and approved the Guiding Principles for Structural Budget Elimination Plan, which created guiding principles to solve the City's structural deficit. Fiscal Year 2014 is projected to have a \$40 million deficit. It is imperative that any budget proposal is consistent with this guide, most importantly Principle 5, "one-time resources should be matched to one time expenditures."

Responsible financial decisions to adequately fund City reserves have played a vital role in stabilizing City finances. The utilization of reserves for ongoing expenditures is an imprudent financial practice that could increase the City's borrowing cost as well as compound future structural deficits.

In anticipation of the \$40 million deficit in Fiscal Year 2014, the City Council should consider the benefits of deferring the \$3.6 million mid-year surplus to retain additional flexibility to balance the FY14 budget.

Eliminating Waste and Identifying Efficiencies through Managed Competition

Managed competition was overwhelmingly approved by voters in 2006 and is a proven method for identifying departmental efficiencies that save taxpayers millions of dollars and can be reinvested into vital neighborhood services. I encourage my colleagues to join me in urging the Mayor to proceed with the four managed competitions that are ready for committee review. I support allocating additional resources for the Human Resources Department so there is adequate staff assigned to the program to prevent any further delays in the implementation of this critical program.

Attachment A

Andrea Tevlin, Independent Budget Analyst
March 1, 2013
Page 2

Repairing Streets and Public Assets

The City Council must continue to make its \$900 million deferred capital maintenance backlog a top priority. San Diego neighborhoods are depending on the funds that will be raised through the next deferred capital maintenance bond as outlined in the Five-Year Financial Outlook. This capital investment is imperative for restoring City facilities. In addition to capital funding, I support additional funding for operating and maintenance for streets, storm drains, and facilities. This additional funding is essential to prevent a 5-10% deterioration of the City's capital assets over five years.

Reinvestment in Public Safety

The retention and recruitment challenges faced by the San Diego Police Department highlights the need for increased investment in the City's policing function. After years of service reductions in the department, it is important to prioritize opportunities discussed in the department's five-year plan to enhance operations and officer retention.

I support the full restoration of police academies to ensure the City is adequately addressing attrition in the department. I encourage further exploration of cost-saving ideas including modifications to holiday compensation, changes in pensionable pay items, and potential changes to long-term disability plans. These savings could be reinvested into other high priority areas of the department. Further research should be completed to identify possible cost savings associated with the elimination of civilian furlough in the department since these positions are backfilled with overtime.

Protecting Tourism Economy

The local tourism industry employs 160,000 San Diegans, generates \$18.3 billion in economic impacts and provides approximately \$151 million annually to the City's General Fund. The Tourism Marketing District is vital to growing this essential industry and is a proven economic engine. Growth in the tourism industry increases revenues for the City that can be used for filling potholes, public safety, and other core neighborhood services. I urge my colleagues to join me in protecting neighborhood services and local jobs by promoting the tourism industry.

I look forward to working with my colleagues to achieve these goals and continue to keep our City on stable financial ground.

KLF:kj



**OFFICE OF COUNCIL PRESIDENT TODD GLORIA
COUNCIL DISTRICT THREE**

M E M O R A N D U M

DATE: March 1, 2013

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Council President Todd Gloria, Third Council District *Todd Gloria*

SUBJECT: Council District Three Budget Priorities for Fiscal Year 2014

The following items are my priorities for the FY 2014 City budget. I offer these recommendations with fiscal constraint in mind as we continue to meet our long term financial obligations and live within our means. I further offer these recommendations while advocating for continued reforms that will result in efficiencies, service excellence, improved quality of life, and taxpayer savings.

FY 2014 BUDGET PRIORITIES

PUBLIC SAFETY: POLICE, FIRE, INFRASTRUCTURE, CODE COMPLIANCE, ETC.

- **Police.** Residents in our core urban communities are increasingly alarmed by the number of robberies, assaults and other violent crimes in their neighborhoods. Several key preventive steps will help address these concerns, such as continued support and funding for Community Service Officers, Community Relations Officers, the Multicultural and other Neighborhood-based Police Storefronts, as well as continued investment in graffiti eradication. We must also continue to make the recruitment and retention of highly-qualified police officers a financial priority.

In addition, I am convinced there is cost benefit in restoring civilian positions. The elimination of these critical positions over the years has resulted in slower police non-emergency response times, additional overtime costs, decreased revenues from permit and fee collections, case back-logs and other impacts. The restoration of civilian staff will allow existing sworn officers to return to patrol duties and will also address findings in a previous performance audit of the Permits and Licensing Section of the Department. I would support a budget consistent with the Department's Five-Year Plan which incrementally adds 20 "high priority" civilian positions to the City workforce.

- **Fire-Rescue.** We have learned painful lessons from the tragic wildfires and the decommissioning of fire engines and must invest as much as we can in fire prevention and fighting resources. For these reasons, I would support the addition of a fire academy (cost of approximately \$1,050,000) to help the City maintain an appropriate level of staffing to keep our residents and visitors safe.

Attachment A

In addition, I would continue to support the use of one-time resources to ensure the complete installation of a new fire station alerting system and the replacement of outdated marine rescue vessels to safeguard San Diegans and visitors along our coastline.

- **Infrastructure.** Smooth roads and reliable sewer and water pipelines are also critical public safety issues. As the Council considers alternatives for ongoing financing of our municipal infrastructure and closing infrastructure deficits, it must prioritize the maintenance and upkeep of its current assets. I ask that the Mayor develop a plan to continually monitor the condition of our assets and request that one-time resources be identified to perform condition assessments. These assessments provide thorough and cost-effective analysis of building and other infrastructure conditions, assist in prioritizing projects, and help to develop successful multi-year capital improvement plans that address the true needs of our neighborhoods. Most important, the ongoing maintenance of this asset management data will assist in the development of future budgets and investments and will address community parity and equity issues by delivering credible and defensible data.

I continue to support our long-term deferred capital projects bond program. Should additional funding be identified, I would recommend increasing cash funding of deferred capital projects.

These focused investments and systemic reform will take us one step closer to achieving a sustainable capital infrastructure and maintenance program so that the City no longer falls behind in caring for its assets.

- **Neighborhood Code Compliance.** The Neighborhood Code Compliance Division of the Development Services Department administers programs designed to protect the public's health, safety, welfare, and property value through enforcement of the City's ordinances and State/Federal laws relating to land use, zoning, housing, public nuisances, graffiti abatement, and vegetation/fire hazard abatement. For too long, the staffing levels in the Division have been dismal and enforcement priorities have been adjusted downward to keep pace. I ask that the resource capacity of the department be analyzed and considered for additional funding in FY 14.
- **Urban Forestry Program/Citywide Tree Maintenance.** Over the years, as the City faced budget woes, trimming of trees in the public right of way was one of the services eliminated. This has proven to be problematic, and often, a public safety matter in my Council District. Recommendations for a Citywide Urban Forestry Program and funding for uniform maintenance of trees on public property should be included in the FY 14 budget.

NEIGHBORHOOD SERVICES: LIBRARIES, PARKS AND RECREATION, ETC.

The coming year's budget must seek to improve the current levels of services to citizens that are key to quality of life, especially in older, urban areas of the City. There should absolutely be no reduction of hours or personnel at parks and recreation centers or libraries.

- **Libraries.** It is clear that the public highly values these facilities. I would support a budget that increased operating hours and services such as electronic resources at branch libraries in the City. Service levels at libraries can also be improved by filling vacancies in a timely manner. I request that the department be fully staffed and resourced at its budgeted levels in FY 14.

- **Parks and Recreation Centers.** There are numerous community benefits created by parks and recreation centers. They make communities desirable places to live, work, play, and visit, thereby contributing to the ongoing economic vitality of communities throughout our country. The programming promotes healthy lifestyles, deters crime, and helps our youth develop into contributing members of our communities; and the greenways and open spaces are critical components to protecting and preserving our natural environment. For these reasons, I would support a budget that increased operating hours at the City's recreation centers. Service levels at recreation centers can also be enhanced by immediately filling vacancies. I request that the department be fully staffed and resourced at its budgeted levels in FY 14.

JOB CREATION AND ECONOMIC DEVELOPMENT: REDEVELOPMENT, LAND USE, AFFORDABLE HOUSING, HOMELESS PREVENTION

- **Redevelopment.** The City continues to face fiscal challenges as a result of the dissolution and unwinding of the City's Redevelopment Agency. Estimated impacts to the budget are unknown at this time, but could possibly impact the annual debt service to Petco Park and costs associated with the expansion of the Convention Center Phase II, to name a few. Despite this uncertainty, we do know that the City has lost a dedicated funding source for neighborhood investment, blight removal, and revitalization.

I encourage the Mayor and Council to collaborate to expand the work and services performed by Civic San Diego to allow them to continue the work of the former Redevelopment Agency. I request that additional one-time resources be granted to Civic San Diego and that their corresponding Consultant Agreement and Bylaws be amended, to support the development of a Public/Private Investment Fund, their application for Federal New Market Tax Credits and other innovative financing sources, and expand economic development opportunities throughout the City.

- **Community Plan Updates.** I would support a budget that recommended continued funding for the updating of community plans. These plans serve as community-specific "Land Use Constitutions" and establish the vision for long-term growth. As we continue to grapple with the elimination of redevelopment agencies, this is a wise investment to keep these plans updated in order to attract investment and appropriate infrastructure and development to our neighborhoods.
- **Affordable Housing Funding.** Due to the impacts of the State's elimination of redevelopment and as the state-issued Proposition 1C bond proceeds run out, it is necessary now, more than ever, to explore new, additional or enhanced sources of funding for the preservation and development of affordable housing.
- **Public Facilities Financing Plans.** The City's Capital Improvements Program hinges on effective Public Facilities Financing Plans (PFFP). I request that updated PFFPs be brought forward for Council consideration in advance of the release of the FY 14 budget. For example, the Mid-City PFFP update was completed approximately four years ago. The City adopted the FY 2010 budget without first adopting the new PFFP, and we're nearing adoption of the FY2014 budget, also without benefit of the new PFFP. Approval of these plan updates could result in additional revenue for the Facilities Financing Division and also increase their reimbursement of administrative expenses from Development Impact Fees.
- **Infrastructure Financing Districts/Special Assessment Districts.** The City should fund an adequate level of resources to assist individual neighborhoods in the formation of special assessment districts. With the elimination of redevelopment tax increment, this is

Attachment A

an investment the City can make to allow each neighborhood to determine the level of City services and infrastructure they are willing to fund on their own.

- **Emergency Homeless Winter Shelter/Neil Good Day Center/Other Homeless Services Funding.** Consistent with the Memorandum of Understanding between the City of San Diego and the San Diego Housing Commission for the Provision of Homeless Services, funding for the Neil Good Day Center, the Veterans Shelter Program, Cortez Hill Family Center and the annual contribution to Connections Housing should continue through the CDBG Program in an amount not to exceed \$13,118,078. Additionally, new funding from the General Fund in the amount of \$550,000 should be allocated in the FY 14 budget to continue the Single Adult Winter Shelter, which does not have any funding currently identified. In addition to the direct benefit of helping break the cycle of homelessness, the positive impacts for the City are great. Without these critical services, San Diego's homeless would have no choice but to spend days on the streets of local neighborhoods, decreasing the likelihood of obtaining needed services and potentially increasing the need for law enforcement and Neighborhood Code Compliance activities.

RESPONSIBLE GOVERNANCE

- **City Reserve Policy.** With the adoption of an updated Reserve Policy for the City, the Council and the Mayor established prudent goals for allocations to reserve accounts in order to ensure that emergencies and unanticipated economic circumstances, particularly State and Federal budget impacts, would not pose insurmountable challenges. We must rigorously adhere to these goals for providing "rainy day" protection for the City.
- **General Fund User Fee Policy.** In 2009, the City Council adopted a comprehensive General Fund User Fee Policy to assist with determining the appropriate level of user fees for services and related cost-recovery revenues. The Policy was intended to require a fee review and adjustment process as part of the City's annual budget process. I urge the Mayor to adhere to this practice. Annual inflationary or other technical adjustments to fees should be considered each year as part of the budget process. The City must achieve 100% cost recovery for programs and services that are intended to be fully cost recoverable through fees.
- **Compliance with Mandates and Other Best Practices.** On several occasions in the past year, the City has found itself unable to meet its responsibilities to monitor, audit, and review its activities. In a number of cases, lack of sufficient staffing has been given as the reason for this failure. We must provide sufficient funds for staffing for such activities as producing the City's annual audits, maintaining prudent internal controls on financial transactions, ensuring equal opportunity in our contracting program, and complying with the requirements of all state and federally funded programs.
- **Fill Existing, Already Budgeted Vacancies.** Provide adequate workforce and staffing levels as necessary to meet our obligations and deliver core City services. The City must aggressively fill vacancies and find efficiencies in the recruitment process to ensure that the workforce is staffed at budgeted levels. Proper staffing will result in higher quality service delivery and overall performance.
- **Transparency, Reform, and Efficiencies.** The Mayor and City Council must continue to examine departments for greater efficiency and innovation. Examples include the continued streamlining of Capital Improvements Program to complete projects at a quicker pace, diversify the workforce and increase City staff capacity, the implementation of Labor Management Committees and Business Process Reengineering to achieve

immediate efficiencies and taxpayer savings. I also support and encourage efforts to make the City's website more business and user friendly.

OTHER ISSUES FOR CONSIDERATION

- **Purchasing and Contracting Department Staffing and Resources.** The Purchasing and Contracting Department interacts as a customer service department to the City and vendors. The department ensures the competitive process is utilized for best price and highest quality while conforming to purchasing regulations. The Department must be properly staffed and resourced in the FY 14 budget so it may provide for efficient and orderly administration of all purchasing and contracting activities.
- **Encourage Corporate Sponsorships and Public-Private Partnerships.** The City should continue to explore innovative ways and revisit existing codes and policies in order to encourage the private industry to partner with the City. These Partnerships are sure to benefit our taxpayers and strengthen our General Fund.
- **New Revenues.** It comes as no surprise that with the current revenue structure, the City has insufficient income to maintain services at the levels desired by our constituency. This was the case even during healthier economic times. The public has indicated they will no longer accept reduced levels of neighborhood services. I urge the Mayor and my colleagues to begin discussions regarding a potential Infrastructure Financing Bond to narrow our focus on revenue options that would best serve our infrastructure needs.
- **2015 Balboa Park Centennial.** Council Policy 100-03 indicates that recommended funding levels for all categories and specific program funding for Citywide Economic Development, Safety and Maintenance of Visitor-Related Facilities, Capital Improvements, and Major Events will be made by the Office of the City Manager/Mayor. I ask that Transient Occupancy Tax funding be identified to assist in the planning effort for the 2015 Centennial Celebration in Balboa Park. Additional funds should be added in FY 14 and each year thereafter. The funds should be recommended for deposit into the Major Events Revolving Fund so that it may be used to cover permitting costs and other City expenses for the Celebration.

In addition to Council District Three Budget Priorities, I have attached my priorities for FY 14 Transportation TransNet Funding ([Attachment A](#)).

Lastly, as the interim supervisor over the Fourth Council District Office, I am pleased to submit budget priorities on its behalf (Attachment B). These priorities have been developed by Council District Four staff in consultation with the District's residents.

Thank you for your guidance in consolidating our priorities. This process will ensure that Council once again asserts its role early on, resulting in a more collaborative, better informed and more effective budget process. I look forward to working with you, the public, my Council colleagues, and the Mayor to develop another responsive and responsible budget for the next fiscal year.

TG:pi

Attachments

Attachment A



CITY OF SAN DIEGO OFFICE OF FOURTH COUNCIL DISTRICT

DATE: March 1, 2013

TO: Todd Gloria, Council President

FROM: Jimmie Slack, Chief of Staff, Fourth Council District

SUBJ: Budget Priorities for Fiscal Year 2014 Budget

Several constituents have contacted your office and our office asking that I provide you with a memo requesting your inclusion of Council District Four FY 2014 budget priorities in Council budget memos to the IBA. Budget priorities from Council District Four have been communicated to me by various community members of the District and are included in this memo.

Council District Four's request is a balanced budget which addresses the needs of the citizens of San Diego and incorporates to the fullest extent possible, their following priorities:

Public safety funding which maintains and improves our Police and Fire-Rescue departments including fully funding our 35 member police academy classes; and increasing police department staffing in a manner that get's more officers on the streets and increases the opportunities for the department to arrest and solve gang violence crimes including murders in District Four. A further priority is adequate funding for the Fire- Rescue department to ensure we do not decrease services and return to the days of "brown-outs" and compromised life guard services.

Library and Park and Recreation services which maintains the service level hours restored in FY13 and possibly increasing hours if feasible. Continuing to move toward providing library and park and recreation center hours equal to or better than the service levels we had in the early 2000's is very important to the families and children of Council District Four.

Infrastructure improvements are among the most frequent priorities mentioned when talking with District Four residents. More funds to repair our streets, fix our sidewalks, add new street lights, and replace water and sewer pipes which are long past their service life, are being requested. However a strong new, yet old,

theme is also recurring. The residents of District Four want new sidewalks in neighborhoods that have been without sidewalks for decades.

Economic development is also a recurring theme. I cannot stress how important it is to ensure the Southeastern Community Plan Update is fully funded including the environmental impact report. Ensuring Civic San Diego remains viable and assisting with economic development in the Fourth District communities is a major prong to the multi-pronged approach necessary to enhance economic development in the District.

We are well aware that the funding for capital improvement projects (CIP) is limited. However planning groups from throughout the city held public hearings in their respective planning group areas and received recommendations for capital improvement projects. The combined list of over 200 recommendations was forwarded to the Transportation and Stormwater department for funding consideration. Kenneth Malbrough, Chair of the Encanto Planning Committee led the efforts for District Four. Their recommendations are included below. As funding sources are developed and/increased via bond financing, Transnet, development impact fees, general fund etc. we would like to have the following projects continued or added:

New sidewalks (particularly in the communities of Encanto, Emerald Hills, Valencia Park, Skyline, and O'Farrell as outlined in the planning committee report).

Charles L. Lewis Park

Dr. Martin Luther King Way street beautification project.

Construction of Fire Station No. 32 - Skyline North Fire Station

North Chollas Community Park phase II development

Valencia Park Mini Park Acquisition and Development

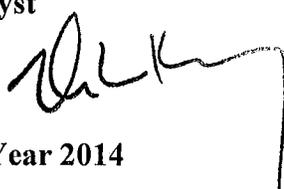
Cielo & Woodman Pump Station replacement

We commend and thank you for your outstanding efforts in ensuring District Four continues to be represented until the new Councilmember is sworn in. Your submission of Council district Four's FY 14 budget priorities for inclusion in Budget Committee and Council discussions, is greatly appreciated.



City of San Diego
MARK KERSEY
CITY COUNCILMAN, FIFTH DISTRICT

MEMORANDUM

DATE: March 1, 2013
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilman Mark Kersey 
RE: Budget and Finance Priorities for Fiscal Year 2014

In response to the Council President's February 11th, 2013 memorandum, I respectfully submit for Council consideration the following budget and finance priorities for Fiscal Year 2014. However, it is imperative the City first address what is projected to be a \$40 million budget deficit in Fiscal Year 2014, which begins July 1st of this year. It appears the City is beginning to emerge from what is likely the worst fiscal crisis in modern memory. I understand that we will have more information on the extent of this year's deficit as well as future years' deficits when the Mayor releases his Proposed Budget on April 15th. We must continue to be fiscally responsible, maximizing revenue-neutral solutions, creating cost-saving efficiencies, and restoring services in a fiscally prudent manner. I look forward to working with Council President Gloria, my fellow Council Members, and Mayor Filner, to address the anticipated budget deficit we face, and to determine our ability to work on other priorities, as listed below:

Conduct Infrastructure Assessments. In order to determine the full scale of our infrastructure needs, the City must conduct a condition assessment of our various assets. A condition assessment of our City's nearly 1,600 buildings would cost the General Fund at least \$1 million. Funding for the Citywide facility assessment is available for FY 14 through the following funding adjustments: \$300,000 in one-time moneys from the remaining FY 13 fund balance identified in the mid-year budget monitoring report and \$700,000 in first-year savings from an

effort to identify 5% budget efficiencies in the Facilities Division equivalent to those that managed competition would produce. Funding for a comprehensive sidewalk assessment is available with a one-time dedication of the \$875,000 in on-going resources produced by the street and sidewalk maintenance managed competition.

Provide for Infrastructure Maintenance. According to the most recent deferred capital funding plan adopted by City Council, the City is currently \$30 million short of keeping its existing street, storm drain, and facility infrastructure from deteriorating an additional 5-10% this year.

A one-time utilization of \$3.6 million of the SDG&E settlement money, which backfills the amount we have not collected from SDG&E franchise fees in FY 13, should be applied towards facility maintenance. \$3.0 million of this amount should go towards maintenance and repair of city buildings such as fire stations, recreation facilities, and libraries, and the remaining \$0.6 million should go towards maintenance of our police facilities as requested in the FY 14 component of the Police Department's 5-year plan. Further, the City should dedicate the \$1.1 million it expects to receive in FY 14 from the Council adopted Street Preservation Ordinance Street Damage Fee to street maintenance. Lastly, in order to identify on-going resources that can be permanently directed towards critical stormwater infrastructure, which protects the water quality of our beaches and bays, the City should complete the implementation of the stormwater operations and maintenance managed competition.

Accelerate Infrastructure Delivery. In order to ensure the City's Public Works Department can manage and deliver infrastructure projects as efficiently and expeditiously as possible, the City should contract an efficiency consultant, similar to the type of consultant the City has provided in the past for preparing employee proposals under the managed competition program. Even a 5% savings through increased efficiency would free up \$3 million dollars in ongoing resources for the department to deliver capital projects. The one-time costs of an efficiency consultant could be funded through some of the first year savings in the department.

Improve Public Safety by Restoring Police Resources. The Police Department needs an additional \$10.4 million just to implement year 1 of their 5-year plan to get back to 2009 staffing

Attachment A

levels. Much of the first year need can be funded through the following: on-going efficiencies identified by employees in the department; the approximately \$1 million in local public safety grants the City may be eligible for from the Budget Act of 2012 adopted by the State of California; future tobacco securitization revenue; and by using the \$6.9 million in one-time revenue that is currently proposed to be set aside for the CAD system. I fully support the CAD system, and voted for its development and implementation at the February 13th Public Safety and Neighborhood Services Committee, but at this time there does not appear to be sufficient justification for setting aside the entire \$6.9 million in FY 14, as the department's 5-year plan indicates it does not plan to use the money until FY 17. Because the CAD system will be in place for many years, it is more appropriate to finance it over a 7 or 15 year timeframe. This would more equally spread the costs amongst beneficiaries while also freeing up resources to provide necessary public safety services today. I support providing necessary start-up resources in FY 14 to develop the proposal for CAD implementation and encourage the department to bring forward a financing plan for Council's approval as soon as reasonable.

Maintain the Parks. A better use of the \$500,000 proposed in the mid-year budget monitoring report for a Balboa Park Traffic Management Plan would be for park maintenance. Based on the City's current contracting processes, the traffic management plan is unlikely to be conducted by the end of the current fiscal year. The City should dedicate those funds instead towards proper fertilization of our City's parks during the upcoming fiscal year. City parks are a treasure, valued by residents and visitors alike, and should be properly maintained.

Support and Promote the Enterprise Zone Program. Last year the state approved an expansion of the Enterprise Zone in the San Diego region. Raising awareness of the program in the expanded area and maximizing participation by local companies is a key to our business attraction, expansion, and retention efforts. An Enterprise Zone Marketing position should be added to Economic Growth Services in the Development Services Department. This position could be fully funded by Enterprise Zone Program revenues which would have no impact on the General Fund.

Dedicate A Labor Relations Officer for Negotiating Employee-Driven Business Efficiencies.
The City should provide one dedicated position in the Labor Relations Division to negotiate with

labor representatives over implementation of efficiencies identified by employees, whether through managed competition or some other avenue that achieves the same outcome more rapidly. This position in Labor Relations would pay for itself by accelerating implementation of creative ideas for more efficient government generated by City employees.

Maintain Reserves. The City will fall short of fully funding our workers compensation reserve target for FY 13 by approximately \$4.8 million. In an uncertain economy, the City must maintain fiscal discipline by setting and meeting appropriate reserve targets each year. After March 31st, 2013, the City will receive one-time revenues of around \$3.5 million from the SAFE program as a result of AB 1572. These restricted funds could be used to relieve the General Fund of other expenditures. The resulting General Fund relief could bring the Workers Compensation Reserve Fund closer to the target that the City Council had set when it adopted the FY 13 budget. I have already requested that the Budget and Finance Committee discuss and update the City's overall Reserve Policy, and I would respectfully request this discussion occur before we consider the FY 14 budget proposal.



M E M O R A N D U M

DATE: March 1, 2013
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Lorie Zapf- Council District 6
SUBJECT: Budget Suggestions for FY 2013/2014

In addition to resolving the upcoming budget deficit the City should consider a series of small targeted increases in services. I also believe that we should rollover some of the surplus from this current fiscal year to resolve next year's deficit. Below is a list of Council District 6 priorities and identified savings options (not in a ranked order) that I would like to see included in the upcoming budget discussions:

- 1. *Use Anticipated IT Contract Savings to Fund Online Services:*** As we requested last year the City should consider how to use some of the savings that will be secured in this budget year from the IT switch over to putting more services online as a way to create transparency and increase customer service. There are more than 70,000 small businesses in the City of San Diego, which make up 92 percent of all businesses in the City.¹ For these reasons, it is imperative that we do everything we can to help and encourage small business growth. As part of last year's budget the City re-instituted a small business liaison position within DSD to help small business owners to expand, improve, and grow their businesses.
- 2. *Implementation of Penny for the Arts:*** TOT revenues have been a bright spot in the City's financials but even as TOT, which is the funding source for our arts and culture program, has recovered, arts and culture funding remains at half of what it was in 2002. The City Charter specifically identifies supporting arts & culture as a core city service. Additionally, it is an investment that generates revenue for the City and that investment yields a significant return – because of revenue generated from TOT, from sales tax, and more. The return on our investment in the arts is how we fund neighborhood services, public safety, and infrastructure. If San Diego doesn't offer these options to our tourists, they will travel elsewhere. They're ready to stay twice as long and spend twice as much as an average tourist. They should be doing that here, not in LA or San Francisco. The plan approved by Council calls for a \$3 million increase in spending this year. We would strongly urge the Council and Mayor to implement the plan that was approved by Council.

¹ City of San Diego Economic Development Department. Small Business Assistance website. www.sandiego.gov/economic-development/business-assistance/small-business/

3. ***Police Five Year Plan:*** I would urge the Council to move forward on implementing the Five Year Plan for the San Diego Police Department. I know that increasing the Police Department Budget by \$11 million in lean budget times is a big ask but public safety has to be our number one priority as a city. In order to enable the plan to move forward I would encourage my Council colleagues to consider appropriating the majority of the approximately \$3.5 million in SAFE funding that will be coming to us in the next few months to priorities contained within the plan. There are a number of equipment needs, capital needs and even the Computer Aided Dispatch System that fit within the intent of AB1572.
4. ***Decrease SDCERS Overhead Costs:*** An audit performed last year by the Office of the City Auditor demonstrated that overhead costs from SDCERS were considerably higher than other like-sized systems. It behooves the Council and the City Attorney to negotiate with SDCERS to bring these costs down. Because some of the costs are tied to existing litigation, the City in closed session should determine via cost analysis the viability of the litigation. Decreasing the overhead costs could save the City several million dollars.
5. ***San Diego River Park Master Plan:*** In April the Land Use and Housing will be hearing the City's San Diego River Park Master Plan. The City should heed the recommendation of the Park and Recreation Board and add a Project Director position to Park and Recreation or to Development Services to implement the approved Master Plan. It is critical that the City have a dedicated person to coordinate with property owners, public agencies and non-profits that own property or are working in the San Diego River basin.
6. ***Reform of Purchasing and Contracting:*** The City Auditor has issued a performance audit of the Purchasing and Contracting Department that identified several issues. While I am not usually supportive of funding consultants, the City should bring in an outside consultant to help the new Director redesign our current purchasing and contracting process. Not only will a redesign have the potential to save money but it could speed up the process, encourage accountability and reduce liability by better matching processes with state and federal law.
7. ***Changing the Work Week for Non-Public Safety related Functions:*** In the past the IBA has suggested that the City explore a 4 day/10 hour work week as a way to save costs. The City should explore this alternative for some departments as well as a 9 day/80 work period as exists in some local governments.
8. ***Manage Aggressively the Disability Program:*** The City should consider bringing in an outside firm to perform aggressive disability audits to identify and prevent potential fraud, as well as developing a more active W-2 spotting program. Even if we achieve only minimal savings, the City will head off potential scandals that have plagued other local governments.
9. ***Continue to Address Lifeguard Training and Equipment Needs:*** Over the past few years the City has worked to ensure that lifeguards have the training and equipment that they need. In the past few years we have increased training budgets and purchased new fireboats. This year I would ask my colleagues to consider adding a

Attachment A

multipurpose rescue vehicle at a cost of \$450,000 and by adding to a lifeguard training academy at a cost of \$350,000 to address coming attrition issues within the department. I would also ask that the Infrastructure Committee look at facilities issues for the Lifeguard Department to better ensure that their needs are being met.

10. *Dedicated Position for Negotiating Department Efficiencies:* I agree with Councilmember Kersey's call for an additional labor negotiator/human resource staff member dedicated to negotiating with City bargaining groups regarding mayoral and council identified efficiencies, whether it be through managed competitions or other means identified by the Mayor.



City of San Diego
Councilmember Scott Sherman
Seventh District

MEMORANDUM

DATE: March 1, 2013

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Scott Sherman 

RE: Budget Priorities & Issues to Consider for Fiscal Year 2014 Budget

The last five years of economic recession has hit San Diego hard. There are fewer police officers protecting our neighborhoods, fewer lifeguards standing watch over our beaches, and decreased neighborhood service levels. These hard times, paired with skyrocketing pension costs, have created difficult decisions for city leaders over the last five years and continue to place an enormous burden on city finances.

While our economy is slowly gaining strength, there are still many difficult decisions ahead for this City Council and our Mayor. For example, the state's dissolution of Redevelopment Agencies has provided an additional \$14 million bill. Altogether, the City will likely face a staggering budget deficit of \$40 million for Fiscal Year 2013-2014.

Challenging times call for tough decisions and innovative solutions from city leaders. Never in our city's history has it been more important to find new ways to deliver neighborhood services faster, better, and more efficiently. Fortunately, some innovative solutions have already been established and simply need to be implemented, such as managed competition. The following are my budget priorities for Fiscal Year 2014:

Maintain Reserves at High Levels

The Council and Mayor should continue hold to our established policy of high reserve amounts in order to ensure that emergencies and unanticipated economic circumstances, particularly State and Federal budget impacts, will not pose insurmountable challenges. We must rigorously adhere to our goal to not only provide "rainy day" protection but also to sustain the

Attachment A

City's favorable credit rating. This is particularly important with the city increasing the amount of its total debt service as a percentage of General Fund revenues in FY 2014 (incorporating staff's recommendation of a 2013 \$30M CIP bond) to 4.49%.

Implement managed competition

San Diego voters passed managed competition overwhelmingly in 2006, and after years of delays this cost-saving, common-sense program was beginning to get off the ground last year. Unfortunately, that progress has stalled. In fact, budgeted savings from managed competition may not be realized in this fiscal year. It is my top budget priority to see managed competition move forward without delay, specifically street sweeping, PUD customer support, street and sidewalk maintenance, landfill operations and fleet maintenance.

\$4.1 million in savings to General Fund.

Expand Marketing Partnerships

A common-sense way to generate funds for the city is to expand marketing partnerships between the city and private entities. Official sponsorship, naming rights, advertising, and exclusive rights are just some of the forms of revenue-generating marketing partnerships available to the city. To its credit, the city already has some marketing partnerships - which have generated approximately \$16 million cumulatively in revenues. An example is the successful agreement between Toyota and San Diego Lifeguards. But we can and should do more.

\$500,000 per year in revenue.

Fully Implement and Expand Recovery Auditing

Revenue Recovery Audits focus on identifying missed opportunities to collect revenue. Currently, the City engages outside firms to collect on past-due bills that remain uncollected after the City's best efforts to collect. Additionally, the City engages outside services to perform sales/use tax and property tax audits. However, there are additional areas where the City can benefit by dedicating effort to Revenue Recovery Auditing, particularly by pursuing contract audits.

Up to \$1.5 million in uncollected revenue.

Use property tax refund from County to pay for "Computer Aided Dispatch" (CAD) system upgrade

The City of San Diego has been refunded \$6.9 million in property tax assessments which were previously overcharged by the County. The Mayor and Public Safety Committee have discussed setting those funds aside to replace the outdated computer aided dispatch (CAD) system used by the Police and Fire Departments. In addition, the City is receiving approximately \$3.5 million due to the elimination of the obsolete "SAFE" agency. These funds are available to pay for public safety, which would include replacing the CAD system. Our city's entire public safety system relies on this system, which is why I support setting those funds aside specifically for this purpose until the City can achieve the best pricing and look at innovative ways to utilize a new CAD system for additional departments, such as Park & Recreation.

Budget-neutral if the City can achieve a good price on replacing CAD system. (\$7 million in new funds from property tax refunds. Approximately \$8 million to replace CAD system)

Utilize “Service Authority for Freeway Emergencies” (SAFE) Funds for Public Safety

Assembly Bill 1572, passed by the California legislature last year, dissolved the obsolete public agency “San Diego SAFE.” The bill required that DMV assessments to pay for upkeep on emergency call boxes be managed by SANDAG, rather than the SAFE board. Approximately \$8 million in reserves will be redistributed to cities and the county to pay for transportation and motorist aid based on each city’s population, with approximately \$3.5 million coming to San Diego. These funds are available to make San Diego’s roadways safer and provide emergency services. The City should consider putting these funds toward police and an upgrade to the City’s computer aided dispatch (CAD) system.

\$3.5 million to the City for public safety.

Roll over the FY 2013 budget surplus into FY 2014

The Financial Management Department projects a \$3.6 million budgetary surplus in FY 2013, based on better-than-expected property tax and transient occupancy tax (TOT) revenues. Given the looming \$40 million budget deficit in the upcoming fiscal year, I support rolling all or the majority of that over to address next year’s projected budget deficit.

Up to \$3.6 million additional toward next year’s budget.

Support the Police Department’s plans to put more officers in our neighborhoods

The Police Department released a five-year plan in July which outlines a strategy to restore police service levels in the areas impacted most by past budget reductions. The Police Department has set FY 2009 sworn budgeted staffing levels as a goal which I support and would like to pursue beginning in FY 2014. We should begin that restoration by adding 32 new budgeted positions for sworn police officers.

If the Mayor and City Council push forward on common-sense reforms like managed competition, increased marketing partnerships throughout the city, and additional recovery auditing, this increase in public safety service levels is attainable.

Cost of \$5.7 million.

Restore Mission Trails Regional Park Campground Facilities

Much of San Diego’s identity and culture centers on the outdoors. The City of San Diego operated a campground in Mission Trails Regional Park until budget cuts closed this area to overnight camping. Because it is located relatively close to our urban neighborhoods Kumeyaay Lake provides a unique, affordable and nearby opportunity for San Diego residents to camp overnight. While the cost to restore previous service levels would be \$134,000, Park & Rec. should consider innovative ways to re-open this campground, potentially without a cost to the General Fund by utilizing volunteers and public-private partnerships.

Cost of \$134,000 (without innovative service delivery models).

Consider funding for planned Lifeguard Capital Improvement Project in North Pacific Beach

North Pacific Beach extends from Crystal Pier to Pacific Beach Point. This beach is bordered by cliffs up to 75 feet in height and is heavily used by surfers, kite surfers and sailboarders year round in addition to beachgoers. The lifeguard station there, which is staffed year-round, is little more than a railroad cargo container on the beach. As one of San Diego’s busiest beaches, it would be helpful for the lifeguards to have a proper facility there in the future.

Attachment A

Support the Tourism Marketing District (TMD), ensuring the city does not have to support marketing activities out of Transient Occupancy Tax (TOT) funds

Additionally, the City of San Diego is currently facing a potential additional expense which would worsen the FY 2014 budget deficit which is worth highlighting. The Tourism Marketing District, which was renewed last year by the Mayor and Council, has not been able to move forward on much-needed promotional activities and the concept of disbanding the program has been discussed.

When the TMD was established in 2008 it assumed funding support for tourism and marketing groups previously funded by the City, thereby alleviating the City's funding obligation. This resulted in an annual savings of over \$10 million for the City.

Unfortunately, there is a great deal of uncertainty about the TMD's future, despite overwhelming Council and Mayoral support of the program last year. If the TMD were allowed to disband, the City would once again have to pay for those promotional activities out of TOT funds.

The following chart from IBA Report 13-09 shows the potential cost of the TMD's dissolution:

	FY 2008	FY 2012 ¹
SD Convention & Visitors Bureau	\$ 8,830,411	\$ 23,761,168
San Diego North ConVis	380,903	2,758,443
SD Film Commission	661,817	-
SD Bowl Game Association /Holiday Bowl	391,137	450,000
SD Sports Commission/SD Intl Sports Council ²	145,800	893,800
SD Sports Commission/SD Hall of Champions ²	75,000	-
Rock N Roll Marathon	19,519	350,000
Accessible San Diego	65,039	-
California State Games	15,427	125,000
San Diego Crew Classic	4,648	213,400
TOTAL	\$ 10,589,701	\$ 28,551,811

¹ FY 2012 totals may not reflect audited amounts.

² The SD International Sports Council and the SD Hall of Champions are now the San Diego Sports Commission.

Additionally, the TMD helps generate increased TOT funds, which support the General Fund. According to the Independent Budget Analyst, since the TMD was created in 2008 a total of \$724 million in TOT revenue was generated. FY 2013 projects \$99 million in TOT going to the General Fund.

Over \$10 million in savings, potentially upwards of \$29 million.

Change the way the City looks at budgeting: Implement zero-based budgeting

Zero-based budgeting is an approach to budgeting which reverses the working process of traditional budgeting. The City of San Diego uses traditional incremental budgeting, whereby department managers justify only variances versus past years, based on the assumption that the "baseline" is automatically approved.

By contrast, in zero-based budgeting, every line item of the budget must be approved, rather than only changes. During the budget process, no reference is made to the previous level of expenditure. Zero-based budgeting requires the budget request be re-evaluated thoroughly, starting from the zero-base. This process is independent of whether the total budget or specific line items are increasing or decreasing. Approaching our budget in this manner would require that the existence of a program or expenditure be justified in each fiscal year, as opposed to simply basing budgeting decisions on a previous year's funding level. Zero-based budgeting has been used in the private and public sectors for decades.

I encourage the Financial Management Department, the Mayor and my colleagues on the City Council to consider this new way of developing our budget in future years.

I appreciate the hard work and time spent by Mayor Jerry Sanders and recent City Councils to get the City's budget under control over the last 8 years. I understand that it has not been an easy period in our city's history and we are fortunate that despite these hard times our city is still on decent financial footing.

Please see the attached chart which displays the sources and expenditures listed above.

Attachment A

Councilmember Scott Sherman
FY 2014 Budget Priorities
Sources and expenditures

ONGOING SOURCES	
Managed Competition Savings	\$4,100,000
Expand Marketing Partnerships	\$500,000
Implement and Expand Recovery Auditing	\$1,500,000
Sub-Total Ongoing Funding Sources	\$6,100,000

ONE-TIME SOURCES	
Property tax refund from County	\$6,900,000
AB 1572 "SAFE" Payment	\$3,500,000
FY13 Budget Surplus	\$3,600,000
Sub-Total One-Time Funding Sources	\$14,000,000
TOTAL FUNDING SOURCES	\$20,100,000

ONGOING EXPENDITURES	
Add 32 new budgeted positions for sworn police officers	(\$5,664,000)
Kumeyaay Lake Campground	(\$134,000)
Sub-Total Ongoing Expenditures	(\$5,798,000)

ONE-TIME EXPENDITURES	
Replace CAD System	(\$8,000,000)
Sub-Total One-Time Expenditures	(\$8,000,000)
TOTAL EXPENDITURES	(\$13,798,000)

* Note: Promotional expenditures to be paid by City if TMD is not approved	(\$10,589,701)
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COUNCILMEMBER DAVID ALVAREZ

City of San Diego
Eighth District

MEMORANDUM

DATE: March 1, 2013
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember David Alvarez
SUBJECT: Budget Priorities for Fiscal Year 2014

For the purpose of discussion during the City Council's upcoming budget review process, below is a list of my priorities for the next budget year:

General Fund Budget:

- **Neighborhood Services in High-Crime Areas:** Each budget cycle, the City Council often discusses neighborhood service enhancements on a citywide basis. Although it is important that all areas of the city have adequate access to neighborhood services like libraries and parks, the impact of enhanced hours in areas experiencing high-crime rates would likely have a more significant impact on the overall community. As such, the city should consider a more focused and strategic approach that takes such information into account that looks when considering service alterations in communities throughout San Diego.
- **Community Plan Update Funding:** Continuing to update our community plans throughout the city is vital in providing a clear vision for the development preferences of each community. Allowing a process that brings all stakeholders to the table can only result in better planning within our communities. Funding for community plan updates needs to be retained and expanded to the fullest extent possible in order to allow our communities to properly plan for development and community amenities.
- **Continued Implementation of Citygate Working Group Five-Year plan:** In order to provide proper fire and life safety services to San Diegans, the City must continue to stay on target with funding needs identified in the Citygate Report. The City made some progress last year in

Attachment A

providing the required funding for the purchase and installation of a new in-station alert system, however we have a long ways to go in meeting the goals of the implementation plan. Each item from Years 1 & 2 of the plan should be funded in FY14. The update to the five-year plan at the January 16, 2013 PS&NS meeting outlined the funding needs for Year 2 of the implementation plan, which should be incorporated into the FY14 budget.

- **Fire Academy for FY14:** Fire-Rescue Department staffing levels need to be increased as many employees have been subject to mandatory callbacks to fully staff fire engines. In order to address the current and projected shortfall in staffing an academy should be funded for FY14.
- **Restoration of Civilian Positions in the Police Department:** Last year the Council included funding for five civilian positions within the Police Department. As those positions are filled, additional civilian positions should be considered for FY14 in order to better support our sworn officers.
- **Purchasing and Contracting Department Staffing Enhancements:** The Purchasing and Contracting Department provides a critical service in managing all contracts for outside services the city requires. In the past couple of years, there have been some instances where major contracts have been delayed due to various protests and the need to reissue RFPs. I believe that increased staffing in the department could solve this problem and save the city the cost of protests, litigation and re-issuances of RFPs. Additional staff should be considered for the FY14 budget.
- **Lifeguard Services:** Our beach and coastal areas are visited by tens of thousands of people every year, which requires the need for the city to provide adequate lifeguard services to ensure a safe environment for those visitors. It is vital that our lifeguards have the resources, training and equipment they need. The following should be funded in the FY14 budget:
 - Lifeguard Training Academy for 15 new recruits: \$350,000
 - Multipurpose Rescue Vehicle: \$450,000
- **Creation of Lifeguard Wellness Program:** Part of ensuring that lifeguards are able to meet the high standards set for them is to create a wellness program that gives them the services and tools needed to avoid significant injury, which also reduces compensation claims and costs. I would urge the creation of a Lifeguard Wellness program through meet and confer in this year's labor negotiations.
- **City Auditor Staff Positions and Training:** It is important that we continue to increase the staff resources of the City Auditor's Office. The City Auditor's ability to conduct comprehensive audits on various city departments and functions is vital in promoting accountability, efficiency and transparency in our city government. As such the FY14 budget should include the following:
 - Administrative assistant position
 - Two new auditor positions
 - Restoration of \$25,000 to auditor training budget reduced in previous budget cycles

- **Expansion of Marketing Partnership Program:** I believe the city can benefit significantly through continuing and expanding the marketing partnership program, which helps bring in much needed funding for various city services. Investing in an expansion of city efforts to find additional partnerships will yield greater benefits to the general fund.
- **Urban Forest Management Plan:** Last year the City Council allocated \$257,000 for use on a city arborist position and/or urban forestry program. Although those funds eventually went to much needed additional tree trimming services, I still believe the city must reinvest in its urban forestry program, which has lacked proper funding for years. The FY14 budget should include funding for the creation and staffing of an enhanced Urban Forest Management Plan.
- **City Clerk Services, Records Management and Open Government:** The following services are critical to provide the City Clerk with the required tools to preserve, store and enhance public access to city documents:
 - Funding of an ISA III (Information Systems Analyst) to support City Clerk access initiatives and IT services. The total cost of the position is \$123,378, however taking into account the elimination of a CAII position, the total FY14 budget impact would be \$65,351.
 - Record Storage:
 - Shelving must be purchased to properly house and preserve various long-term or permanent records. This requires 50 linear feet of shelving at a cost of \$25,000.
 - Inadequate City Archival Storage: The Clerk is researching several solutions to the City's inadequate space for city archives. Options that will be presented include expansion of the current physical space all the way through to a more cloud-based digital solution \$250,000 - \$400,000
- **Service Reductions due to Prop B Implementation:** Due to the high costs associated with the implementation of Prop B that were not planned for by Prop B proponents, the City Council must consider what service reductions to implement for the upcoming fiscal year.

Capital Improvement Program and Infrastructure Budget:

- **Palm Avenue Roadway Improvements:** The Palm Avenue Roadway Improvements project provides for vehicular and traffic safety improvements on Palm Avenue from Beyer Way to Interstate 805. This project is vital to the community and it needs to be completed on schedule. It is imperative that work begin this calendar year and finish by 2014.
- **New sidewalk on Old Otay Mesa Road between Otay Mesa Place and Airway Road, San Ysidro:** Significant community support exists for this project as this is a dangerous stretch of road without a sidewalk which creates a hazard for students walking to school. Completion of this project would provide important linkage in a highly pedestrian-oriented community.
- **Completion of funding for construction of the San Ysidro Library:** The current branch

Attachment A

library in San Ysidro is one of the oldest (built in 1931), smallest (3,000 square feet) and outdated library facilities in the entire city. The construction of the new library has been long delayed. The design and construction of the library can move forward with complete funding. It is critical that this is a priority CIP.

- **Memorial Park Improvements:** Memorial Park is located at Logan Avenue and 28th Street. This block also includes facilities operated by the San Diego Unified School District. Staff should work cooperatively with SDUSD staff to coordinate efforts to redesign the current site to better serve the community and students. An initial estimate of costs associated with a redesign of the park site is \$400,000, which can be split between the City and SDUSD.
- **Logan Heights Infrastructure:** The following general infrastructure needs should be addressed in the FY14 budget:
 - Street Lighting:
 - Alleyway between Imperial Avenue and Commercial Street (between 28th Street and 32nd Street)
 - Street Repair:
 - 24th Street between Market and Imperial Avenue
 - 25th Street between Market Street and Island Avenue
 - 27th Street between Market Street and Imperial Avenue
 - 28th Street between Ocean View and Island Street
 - 30th Street between Ocean View and Island Street
 - K St. between 22nd and 32nd Streets
 - Commercial Street between 22nd and 32nd Streets
 - Island Avenue between 27th and 28th Streets
 - Cesar Chavez parkway between Commercial and Julian Avenue
- **Logan Heights Community Garden:** A number of sites in the Logan Heights community could be used for a community garden. A community garden would be a cost efficient and effective way to beautify certain areas of the area while also creating a sustainable food source for local residents.
- **Logan Ave/Sampson Street Sewer Main Repair:** Due to damage to the sewer main, it is not functioning properly and needs critical repairs. The FY14 budget should prioritize funding needed to complete needed work.
- **Initiate Capital Improvement Project for La Media Road Improvements:** La Media Road, between I-905 and Siempre Viva Road in the Otay Mesa community, is a route used by commercial vehicles accessing the border. Significant improvements (such as widening) are required on La Media Road as the city moves forward with plans to improve the road, provide better access to commercial vehicles crossing the border and addressing significant flooding issues, which often make the road impassable. Currently, no CIP exists to address these deficiencies, which has prevented the project from moving forward and has hampered the city's ability to better facilitate international commerce.

- **Initiate Capital Improvement Project to Design Southwest Neighborhood Park in Otay Mesa/Nestor:** The City owns undeveloped park land on 27th Street in the Otay Mesa/Nestor community. The design and development of the 11.4 acres into a Neighborhood Park was first proposed in 1992 and would provide much needed park space and be of great benefit to all members of the community. Children from Southwest Middle School as well as condominiums, apartments, and mobile homes within walking distance would benefit from the use. Currently no CIP exists for this project and in order to move forward funds need to be dedicated to the design of the park.
- **San Ysidro Pedestrian Bridge:** A pedestrian bridge over the trolley tracks at Del Sur Boulevard would effectively connect Beyer Boulevard and South Vista Lane. This is an important link for the community to have to increase and encourage pedestrian access. A CIP should be created and design for the project included in the FY14 budget.
- **San Ysidro Bicycle Paths:** San Ysidro is a bicycle and pedestrian oriented community that would greatly benefit from bicycle paths. I would like bicycle paths added to the community of San Ysidro via the city's Pedestrian Mobility Planning study. In doing so, it would position these bicycle paths to be incorporated into Sandag's Regional Bikeway Plan. This will facilitate the integration of San Ysidro bicycle paths with the Bayshore Bikeway.
- **Larsen Field Improvements:** This project, delayed since 2010, has funding and is ready to move forward. It will provide various park improvements as well as additional lighting. The current project timeline targets the current year for construction award. It is imperative that this project stay on schedule and begin this year.
- **Increase Number of Joint Use Park Facilities:** A number of areas throughout the city lack park space for residents to utilize. Partnering with local school districts to share the construction and/or maintenance and operation costs is an excellent way to open up existing or proposed park space to neighborhoods when the area is not being used by the school. Pursuing such partnerships, particularly with school districts which currently do not have agreement with the City, should be a goal in the upcoming year.
- **Pursue Outside Funding Opportunities for Capital Improvement Projects throughout the City:** As the city looks to identify funding for capital improvement projects, I believe both private and public (local, state and federal) funding sources should be actively pursued for projects not yet fully funded.

DAA/ks

Attachment A



City Of San Diego
COUNCILMEMBER MARTI EMERALD
DISTRICT NINE
M E M O R A N D U M

DATE: March 1, 2013

Reference: M-13-02-01

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Marti Emerald

SUBJECT: Fiscal Year 2014 Budget Priorities

With the election of our new Mayor, I am very enthusiastic about a budget that puts San Diego neighborhoods first. I am confident that this year's budget will better protect and restore public safety and neighborhood resources, including the following priorities, which I respectfully submit as Chair of the City's Public Safety & Neighborhood Services Committee:

- ❖ **Citygate Working Group Five Year Plan Recommendations** – In order to stay on track to complete the recommendations outlined in the report, the City needs to fund approximately \$17 million in FY2014. The Five Year Plan also calls for building 10 long-overdue fire stations. Many of these new stations could also incorporate small police storefronts, helping us rebuild our community policing efforts. A public safety or infrastructure bond should be considered to fund these critical stations.
- ❖ **Police Department Five Year Plan Recommendations** – The Five Year Plan for the Police Department needs to be funded in FY2014. The plan calls for an increase in both civilian and sworn personnel staffing levels. I also request the IBA conduct a study regarding sworn police retention. Specifically, the City needs to look at the costs of recruiting new personnel versus creating new incentives to encourage current personnel to stay with the Department.
- ❖ **Lifeguard Training and Equipment** – Ensuring safety at our beaches and bays is of critical importance, especially as we enter our peak tourism season. Our lifeguards must be equipped with the necessary training and equipment to keep people safe. As such, we need to increase funding for our Lifeguard Training Academy and ensure that we have adequate Boating Safety Unit Staffing, along with funding for our R-44 Multipurpose Rescue Vehicle. We also need to ensure

that those protecting us at our beaches have the necessary infrastructure to do their jobs.

- ❖ **Community Policing** – As I've discussed in the past, funding for additional multi-cultural/multilingual Community Relations Officers and Police Service Officers is critical in maintaining our focus on community policing.
- ❖ **Neighborhood Code Enforcement** – I would like to see our FY2014 budget take a strong position on Code Enforcement and, hopefully, restore services reduced the past few years, including enforcement against cars parked on lawns and restoration of proactive enforcement. This should include funding for a code compliance office leased out of the City Heights Town Council office.
- ❖ **Restoration and Increase of Library Hours and Programs.** Library hours should be restored to a minimum of 45 hours per week for our branch libraries.
- ❖ **Restoration of all Revenue Generating Positions** – Over the past few years the City has cut revenue-generating positions from its budget, many of which were civilian positions within the Police Department. These positions include grant writers and enforcement officers, whose work generates more revenue than expended by the cost of their positions. All positions that are cost neutral or may generate additional revenue should be restored immediately.
- ❖ **Street Lights** – The FY2014 budget must provide more funding for our nearly \$30 million backlog in street lights. Street lights are a critical component of public safety in our neighborhoods.

In addition to the above Citywide recommendations, we must support programs and projects that put our neighborhoods first. Please see the following neighborhood projects below, which are high priorities in the District Nine communities I represent:

- ❖ **Southcrest Community Priorities** –
 - **Southcrest Street Lights** – Southeastern Economic Development Corporation (SEDC) committed \$655,600 to the City in February 2010 for the installation of 73 street lights. The project was scheduled for November 2011. The timeline for the installation of the lights has been uncertain and is now awaiting approval.
 - **Southcrest Trails Park** – We are working with Civic San Diego to take the lead on this project. Civic San Diego believes it can streamline the process, thereby saving related time (approximately one year) and \$150,000 in consultant charges. This agreement should be executed as soon as possible.
 - **Southcrest Beta Street Green Alley (east of 38th St.)** – The only alley left unpaved in the Southcrest area is heavily traveled by school children and residents; as a result, the alley today presents an ongoing hazard and

Attachment A

Page 3

Councilmember Marti Emerald

March 1, 2013

eyesore. \$190,000 is needed to fund this project. Although the San Diego Unified School District, and then SEDC, planned to fund the project, 29 years later the project has yet to be funded.

❖ **City Heights Community Priorities –**

- **City Heights Street Lights** – Pursuant to a report completed by the City Heights Business Association in 2010, 613 standard street lights are needed for safety in order to meet City standards (150 feet between each street light in most areas of City Heights). The cost is estimated at \$5.4 million.
- **City Heights Canyon Loop Trail** – San Diego Canyonlands needs funding to begin implementation of its interconnected canyon loop trail, located in City Heights. The initial phase of the project requires \$365,000 to restore 14 acres and develop canyon openings to provide community access to the canyon. Once trail openings are addressed, San Diego Canyonlands requires additional funding to start the work of building canyon trails.
- **Wightman Neighborhood Park** – This one-acre park in Fox Canyon still needs \$2.363 million in funding for construction.
- **Lighting Enhancements for Islenair** – Acorn street lights are needed for this historic neighborhood. \$30,000 is still required to fully fund the project.
- **54th St & University Ave Re-Configuration & Safety Enhancement** – This project will re-configure the 54th St. and University Ave. intersection to significantly improve safety for pedestrians, bicyclists, transit riders and operators, and motorists.
- **Colina Park/City Heights 50th St and University Ave Streetscape Enhancements** –
 - Improve pedestrian safety at 50th St. and University Ave. intersection by adding a pop-out to the southwest corner to improve two-way visibility.
 - Develop a landscaped median/pedestrian-refuge island and include a “Little Mogadishu” sign to support placemaking and economic development in the Somali business cluster (as requested by the community).
- **Sidewalks and street lights in the Colina del Sol City Heights Area** –
 - Install sidewalks at the southeast and southwest corner of Altadena Ave. & Trojan Ave.
 - Install sidewalks at the southwest corner of Altadena Ave. and Orange Ave.
 - Install sidewalks at the southeast corner of Meade Ave. & 53rd St. as well as other missing segment.
 - Install street lights from Euclid Ave to 50th St. along the alleyways.
 - Install street lights on Oak Crest Dr. and 50th St. south of Orange Ave.

- Install lamps on two of the three light posts at Dawson Ave. south of El Cajon Blvd.
 - Fix street lights on Winona Ave. from University Ave. to El Cajon Blvd.
 - **Little Saigon District** – Sidewalks and streetscaping in the Little Saigon District in City Heights on El Cajon Blvd. between Highland Ave. and Euclid Ave.
 - **Southern Sudanese Community Center** – The building currently rented from the City at 4077 Fairmount Ave. is in need of repairs which are estimated at \$12,000.
 - **Student Bus Passes** – A pilot program is needed for student bus passes.
 - **Central Avenue Mini Park Skate Plaza** – Combine Phases I and II of the Central Avenue Mini Park project. Phase II, which will construct the skate plaza, requires \$774,000 in funding which still needs to be identified.
 - **City Heights Skate Park** – A skate park is proposed by the Mid-City CAN Youth Council. The location proposed is City-owned land, adjacent to the current Copley Family YMCA. The vacant 10,000 square-foot dirt lot is centrally located to Cherokee Elementary School and Park de la Cruz, and is zoned for recreational use. We need to identify \$400,000 in funding for both construction and maintenance.
- ❖ **Mount Hope Community Priorities** –
 - **Paved Alleys in Mt Hope.**
 - ❖ **College Area Community Priorities** –
 - **Tubman Charter Joint Use Park** –The total project cost is \$1.72 million, of which \$290,000 in Developer Impact Fees is available for completing the General Development Plan. We must identify interim funding for construction while awaiting a developer's committed funds, which will not be triggered until the issuance of a permit for Phase II of the Silverado Alvarado Apartments project, at a date yet to be determined.
 - ❖ **El Cajon Business Improvement District Priorities** –
 - \$500,000 to fund double Acorn street lights from Route 15 to Menlo Ave.
 - \$3 million to fund El Cajon Blvd. sidewalk improvement repairs from 44th to 54th St.
 - ❖ **El Cerrito Community Priorities** –
 - Design and construct traffic circles at two badly configured intersections with a history of traffic accidents: Vale Wy. at Adelaide Ave. and 59th St.; and 60th St. at Estelle St. and Vale Wy. The 2009 estimated costs are \$115,000 and \$117,000 with landscaping; or \$92,000 and \$94,000 without landscaping, respectively.
 - Design and construct a landmark community sign to firmly establish a cohesive neighborhood identity in El Cerrito, which is not only divided by a

Attachment A

Page 5

Councilmember Marti Emerald

March 1, 2013

major commercial thoroughfare, but is also separated between two community planning areas.

❖ Kensington Community Priorities –

- Convert 5,000 volt circuit to 110 volt light in sub-districts 26 and 73 of the City Lighting District 1.
- Add standard cobra head street lights to the Kensington Park and Kensington Place Street Lighting Project.
- Repair the Kensington park playground surface, picnic tables, and fence; upgrade the playground to comply with current ADA standards.
- Repair Kensington curb, gutter, sidewalk, and alley aprons.
- Rehabilitation of Historic Kensington Neighborhood markers, including medians and streetscapes.
- Improve Terrace Park by installing a bocce ball court.

❖ Talmadge Community Priorities –

- Aldine Dr. new pocket park, road safety improvements, storm water, and bike path.
- Euclid Ave. & Monroe Ave. pedestrian safety improvements including bulb-outs and an illuminated cross walk.
- Fairmount Ave. erosion control, slope stabilization, and retaining walls.
- 47th St. & Monroe Ave. traffic circle installation, flashing beacons, and traffic calming.

Finally, I wish to use this opportunity to highlight the priorities of the planning groups within our District:

❖ City Heights Area Planning Committee Priority Projects –

- Fire Station 17 project to replace the existing, outdated fire station located at 4206 Chamoune Ave. The total project cost is \$8.455 million to demolish the current station and construct a new 10,200 square foot facility.
- Home Avenue Park (planning, design, and construction). Design is currently underway, but we need to ensure \$750,000 available in FY 2014 TransNet funding.
- Install sidewalks along Euclid Ave., at 52nd St. and Landis St., and at Altadena Ave. and 52nd St.
- Construction and maintenance of skate parks, with \$400,000 needed to construct the first site near Cherokee Elementary School and Park de la Cruz.

❖ College Area Community Planning Board Priority Projects –

- Montezuma Road Bicycle and Pedestrian Improvement Project.
- Reservoir Dr. & 70th St. Pedestrian Improvements (street lights and sidewalk improvements).

Page 6

Councilmember Marti Emerald

March 1, 2013

- Tubman School Joint Use Park.
- Pocket Parks in the College Area.
- Pedestrian Bridge across Montezuma Rd.

- ❖ **Eastern Area Communities Planning Committee Priority Projects –**
 - The followings communities need new sidewalks and ADA ramps where missing and safe routes provided to our schools:
 - El Cerrito
 - Rolando Village
 - Implement recommended improvements from the Euclid Avenue Mobility Study.
 - Implement Mobility Study of University Ave.

- ❖ **Southeastern Planning Group Projects –**
 - Upgrade traffic signals, illumination, and pedestrian safety zone markings at Ocean View Blvd. & Market Place and Ocean View Blvd. & San Pascual St.
 - Traffic signal at S. 29th St. and Ocean View Blvd.
 - Willie Henderson Sports Complex – add lighting on the fields and in the parking lots.
 - Mountain View Neighborhood Park Area Upgrades including improvements to the children's play area and upgrading the park to comply with current ADA requirements.
 - Sidewalk repairs and improvements at Dennis V. Allen Neighborhood Park.

I understand this list of community projects is substantial; however, these improvements are greatly needed – and, in many cases, long overdue – if we are to truly put our neighborhoods first. If you have any questions regarding a specific item, please do not hesitate to contact my office with questions.

In closing, I look forward to approving a FY2014 City budget that responds to community concerns and focuses on funding our core city services – most notably public safety.

ME:de



THE CITY OF SAN DIEGO

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: March 18, 2013

IBA Report Number: 13-13 REV

Council Docket Date: March 18, 2013

FY 2014 City Council Budget Priorities

OVERVIEW

The Fiscal Year 2014 Budget Process Key Dates, adopted by City Council on November 13, 2012, outlines the critical dates for budget development in accordance with the City Charter. It also serves to inform the citizens of San Diego about the upcoming budget process. The initial step for Council and public input into the budget process is the development of the City Council budget priorities resolution, which is compiled from individual Councilmember memoranda outlining priorities for the upcoming budget.

On February 11, 2013 Council President and Budget & Finance Committee Chairman Todd Gloria issued a memoranda requesting all Councilmembers to submit their individual budget priorities for the FY 2014 budget to the Office of the Independent Budget Analyst by March 1, 2013. All nine Council districts are represented in this proposed resolution.

This report summarizes common themes in individual budget priority memoranda from each Councilmember. The individual Councilmember memos are provided as an attachment to this report. These common themes have been identified as representative of the budget priorities of the City Council based on fiscal and policy items recurring throughout the memos and they serve as the basis for the Budget Priorities Resolution. The draft resolution was discussed by the Budget and Finance Committee on March 13, 2013. Based on the Committee's review and input, the Office of the IBA has made only minor modification to the report. City Council is requested to review these priorities as accepted by the Budget and Finance Committee, modify as seen fit, and authorize the Priorities Resolution to be subsequently forwarded to the Mayor for his consideration during development of the FY 2014 Proposed Budget.

OFFICE OF THE INDEPENDENT BUDGET ANALYST
202 C STREET MS 3A SAN DIEGO, CA 92101
TEL (619) 236-6555 FAX (619)-236-6556

FISCAL/POLICY DISCUSSION

FY 2014 City Council Budget Priorities

Councilmember budget priority memoranda include a wide range of priorities for the FY 2014 Proposed Budget, but the majority of Councilmembers focused on two key areas for increased funding. First, additional resources for public safety were the key focus for each memorandum, with varying requests for Police, Fire-Rescue, and Lifeguard funding. Second, emphasis was placed on the continued efforts by Council and the Mayor to address the large backlog of deferred capital throughout the City of San Diego including funding of streets, sidewalks, and facilities. Additional priorities include funding for the Park & Recreation and Library Department, neighborhood services, and continued adherence to fiscal policies, reforms, and efficiencies. The summary of priorities from Councilmember memoranda submitted to our office is outlined below.

Enhancing Public Safety

- Police Priorities (Council Districts 1, 2, 3, 4, 5, 6, 7, 8, & 9)

A consistent priority among all Councilmember memoranda is increased funding for the Police Department primarily for funding the Police Department Five-Year Plan. Recommendations from the Five-Year Plan include restoration of civilian positions (including specific mention of Police Service Officers, Investigative Aides, Community Service Officers, and Community Relation Officers), an increased number of Police academies, and / or an increase in the number of cadets in each academy.

- Fire-Rescue Priorities (Council Districts 1, 3, 4, 8, & 9)

Fire-Rescue priorities included in the memos focused on the implementation of the Citygate Working Group Five-Year Plan recommendations. The primary theme among Councilmember memos focused on increasing the number of academy members to aid in addressing attrition within the department.

- Lifeguard Priorities (Council Districts 1, 4, 6, 7, 8, & 9)

In addition to the Police and Fire-Rescue recommendations, the majority of Councilmember memos included support for various elements of Lifeguard funding. Specific recommendations for Lifeguard support include recommendations for resources for Lifeguard academies with an increase in the number of recruits to support operations, funding for vehicles, increased training, and the implementation of a Lifeguard wellness program.

Infrastructure & Deferred Capital

- Continued investments in addressing \$800+ million backlog in deferred capital and infrastructure spending (Council Districts 1, 2, 3, 4, & 5)

The City Council has invested a significant amount of time and resources in the current and previous fiscal year(s) providing capital funding and streamlining processes for departments to address the significant backlog of deferred capital in City infrastructure. A majority of Councilmember memos included continued support and funding for

Attachment B

providing infrastructure investment as well as providing funding for updated condition assessments for various assets and ongoing maintenance of asset management data. Additionally, support was expressed for an efficiency consultant to be engaged in FY 2014 to determine more efficient and expeditious ways in delivering infrastructure projects to save the City additional funds.

Park & Recreation / Library Hours / Penny for the Arts

- Maintaining / increasing Library branch and Park & Recreation center hours. (Council Districts 1, 3, 4, & 9)

In previous fiscal years, Library branch and Park and Recreation center hours were reduced as part of a budgetary balancing measure when the General Fund was facing substantial deficits. Subsequently, operating hours were restored in both departments; however, both are below service levels provided to the citizens of San Diego prior to the balancing actions. Councilmember memos emphasized restoring hours of service for both departments within budgetary capacity.

- Funding for the Penny for the Arts Blueprint (As revised by City Council on March 18, 2013)

Increased Funding For Neighborhood Services

- Community plan update funding. (Council Districts 1, 3, 4, & 8)

The need for funding community plan updates in multiple districts has been identified in Councilmember memos as a priority for facilitating land use development and growth in communities.

- Exploration of the feasibility of twice per week refuse pick-up in the Mission Beach community from Memorial Day to Labor Day. (As revised by City Council on March 18, 2013)
- Neighborhood code compliance improvements. (Council Districts 3 & 9)
- Establishing an Urban Forestry program. (Council Districts 3 & 8)

Additional requests for neighborhood funding that received support in two Councilmember memos include additional funding for neighborhood code compliance enforcement and the establishment of an urban forestry program. Councilmembers requested increased funding for neighborhood code compliance to “protect the public’s health, safety, welfare, and property value through enforcement” with proactive enforcement. Councilmembers also requested funding for the creation of an urban forestry program to provide tree trimming, maintenance, and planting, that would go beyond current service levels provided by contracted vendors.

Reforms, Efficiencies, Partnerships, and Adherence to Fiscal Policies

As requested in Council President Gloria’s call for budget priority memos, Councilmembers were asked to provide additional revenue and cost saving measures as a way to provide resources for their individual requests. This section includes ideas echoed in Councilmember priority memos for ways the City could provide services to citizens in a more efficient and effective

manner. Memoranda include ideas for potential cost savings in addition to new revenue to could fund enhanced service levels or new programs and adherence to fiscal policies.

- Adhering to the City Reserve Policy – maintaining a high level of General Fund reserves. (Council Districts 2, 3, 5, & 7)

The City of San Diego Reserve Policy mandates an 8.0 percent General Fund reserve, which is to provide necessary funding in emergency situations or to provide for temporary General Fund balancing solutions. As noted in IBA report 13-12 “Review of FY 2013 Mid-Year Budget Monitoring Report”, the General Fund reserve is approximately 13.2 percent of projected FY 2013 reserves. However, based on potential State of California actions, this could be reduced to 10.8 percent of projected revenues. As noted in Councilmember memorandum and IBA report 12-37 “City of San Diego General Fund Reserve Benchmark and Review”, a significant reduction in reserves may have a negative effect on the City’s credit rating among other potential fiscal effects. Councilmember memos emphasized the need to adhere to the Reserve Policy and others emphasized the need to maintain a reserve in excess of required policy levels.

- Continued growth of marketing partnerships. (Council Districts 1, 3, 7, & 8)

The City’s Corporate Partnership Program was established as a City staff led initiative in FY 2011 after being developed by an outside contractor. The department creates new revenue through allowing City trademarks, intellectual assets, and endorsements. New revenue to the General Fund was provided by the current program through partnering with various corporations to allow branding on City vehicles and vending agreements in City facilities, among others. As discussed at the February 29, 2013 meeting of the Budget and Finance Committee, the program is forecasted to continue to grow through new efforts by staff to increase revenues, including the addition of a Grants Program Manager to create new funding efforts. Four Councilmember priority memos include support to expand this program for FY 2014.

- Purchasing & Contracting Department staffing / resources/ efficiency. (Council Districts 3, 6, & 8)

In the priority memos, support for efficiency and reform in the Purchasing and Contracting Department received support to provide other City departments increased service and quicker turnaround of critical contracts. This support included the potential addition of staff and funding for a consultant to aid in finding efficiency improvements.

- Enhanced City website functionality for business and citizens. (Council Districts 1, 3, & 6)

Improved efficiencies in City services mentioned in budget priority memos also include enhancing the functionality of the City website to provide better service to both businesses and the citizens of San Diego.

- Alternative work schedules (i.e. 4 / 10, telecommuting, etc.). (Council Districts 1 & 6)
- Continuation of managed competition program. (Council Districts 2 & 7)
- Labor Relations Officer to negotiate efficiencies identified by employees. (Council District 2, 5, & 6)

Attachment B

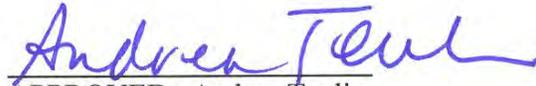
Other items that received support among Councilmembers include exploring alternative work schedules such as a four day / ten hour work week, the continuation of new managed competition programs, and the addition of a new Labor Relations Officer to specifically aid in implementing efficiencies identified by City employees.

CONCLUSION

On March 18, 2013, the City Council adopted the revised priorities listed in this report and are being forwarded to the Mayor for consideration to be included in the FY 2014 Proposed Budget.



Seth Gates
Fiscal & Policy Analyst



APPROVED: Andrea Tevlin
Independent Budget Analyst

Attachments: 1. Councilmember Memorandums

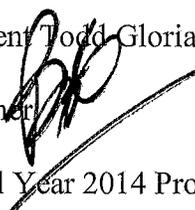


THE CITY OF SAN DIEGO

M E M O R A N D U M

DATE: May 21, 2013

TO: Honorable Council President Todd Gloria and Members of the City Council

FROM: Honorable Mayor Bob Filner 

SUBJECT: May Revision to the Fiscal Year 2014 Proposed Budget

This memorandum presents the recommended revisions to the Fiscal Year 2014 Proposed Budget (May Revision). It includes adjustments to various department budgets that have arisen since the Fiscal Year 2014 Proposed Budget was released on April 15, 2013, as well as updates to major revenue projections based on two additional months of data. The May Revision includes the use of one-time resources to fund one-time adjustments and ongoing resources to fund ongoing adjustments. As reflected in the Fiscal Year 2014 Proposed Budget, the May Revision continues the focus on public safety, neighborhood services, and infrastructure. As a result of the changes included in the May Revision, the proposed General Fund budget is increased by a net \$13.6 million. These expenditures are primarily funded by an increase in projected Property Tax revenue for Fiscal Year 2014, tobacco settlement revenue, and the use of the estimated Fiscal Year 2013 budgetary surplus. Incorporating these changes and the Fiscal Year 2013 year-end projected surplus, the General Fund Reserve maintains a projection of 13.0 percent, which is above the 8.0 percent reserve target for Fiscal Year 2014 as shown in *Attachment 1*.

The General Fund and other City non-general funds remain balanced. The following discussion covers the significant adjustments to the budget. A summary of adjustments is also included in *Attachment 2*.

OVERVIEW

Significant Ongoing Adjustments

The May Revision includes an increase of \$10.8 million in ongoing resources for the General Fund. These resources are partially used to fund \$8.7 million in ongoing departmental adjustments. A net total of 28.06 Full-Time Equivalent (FTE) positions are

Attachment C

Page 2 of 23

Honorable Council President Todd Gloria and Members of the City Council

May 21, 2013

being added to the General Fund budget (the citywide net position addition is 42.56 FTE). The following are significant adjustments for the General Fund:

Ongoing Resources

- \$5.9 million increase in Property Tax revenue based on preliminary assessed valuation information from the County Assessor's Office and increases in projected Redevelopment Property Tax Trust Fund (RPTTF) receipts;
- \$1.6 million reduction in rent expenditures resulting from the move of City offices from 600 B Street to 525 B Street;
- \$1.3 million reduction in the General Fund contribution to the Workers' Compensation Reserve (the citywide contribution reduction is \$1.6 million) as a result of the contribution being made in Fiscal Year 2013 to address the underfunding of the Workers' Compensation Reserve;
- \$925,000 increase in revenue from the City Attorney's Consumer and Environmental Protection Unit and Proposition 64 Funds;
- \$400,000 increase in Business Tax and Rental Unit Business Tax revenue;
- \$261,377 reduction in projected Property Tax Administration Fees (PTAF) from the County of San Diego;
- \$231,722 increase to TransNet revenues based on the San Diego Association of Government's (SANDAG) projected revenues for Fiscal Year 2014; and
- Other minor adjustments.

Ongoing Adjustments

- \$1.7 million decrease to Transient Occupancy Tax (TOT) revenues based on lower TOT receipts for Fiscal Year 2013;
- \$1.2 million decrease in TOT reimbursements to the Park & Recreation Department for tourism-related expenditures based on lower TOT receipts for Fiscal Year 2013;
- \$1.0 million increase in the Fire-Rescue Department for the increased cost of fuel;
- \$925,000 increase in personnel expenditures in the City Attorney's Office;
- \$613,125 decrease in Gas Tax revenue to reflect projected revenues for Fiscal Year 2014;
- \$600,000 increase to support the year-round operations of the Veterans' Shelter;
- \$511,209 net increase, including 13.00 FTE positions, in the Transportation & Storm Water Department to perform required catch basin inspection and cleaning services;
- \$451,623 increase, including 3.00 FTE positions, in the Human Resources Department for efficiency negotiating opportunities and to focus on youth workforce development initiatives;
- \$346,039 increase, including 4.00 FTE civilian positions, in the Police Department to support the departments' operations;

- \$310,194 increase, including 2.00 FTE positions, in the Purchasing & Contracting Department to implement critical operational improvements and to support the Equal Opportunity Contracting (EOC) program;
- \$279,096 increase for the restoration of 2.00 FTE lifeguard positions, and \$116,029 increase in expenditures and offsetting revenue for 1.00 FTE reimbursable position in the Fire-Rescue Department;
- \$185,000 restoral for increased small business enhancement grants, micro districts grants, and technical assistance in the Economic Development Division;
- \$162,058 increase, including 1.00 FTE position, in the Park & Recreation Department to oversee brush management work, and for the operations of the seal cam;
- \$137,386 increase, including 1.00 FTE position, in the City Auditor Department to increase staffing levels; and
- Other minor adjustments.

Significant One-Time Adjustments

The May Revision includes an increase of \$14.9 million in one-time resources for the General Fund, which includes the use of the additional surplus identified in the Fiscal Year 2013 Year-End Budget Monitoring Report (Year-End Report). These resources are used to fund \$8.4 million in one-time departmental adjustments. A discussion of significant General Fund adjustments follows:

One-Time Resources

- \$4.4 million in the projected Fiscal Year 2013 budgetary surplus;
- \$4.1 million increase for the use of the Service Authority for Freeway Emergencies (SAFE) funds;
- \$3.8 million increase in Tobacco Settlement revenue;
- \$714,005 increase for the use of the Public Safety Realignment Act (AB 109) funds for overtime expenditures in the Police Department;
- \$701,672 reduction in the annual General Fund contribution to the Risk Management Administration Fund (the citywide contribution reduction is \$986,016);
- \$700,000 for the re-budgeting of the Kinder Morgan litigation; and
- \$500,000 reduction in General Fund PC replacement costs.

One-Time Adjustments

- \$4.1 million use of SAFE funds in the following departments:
 - \$2.4 million in the Transportation & Storm Water Department to fund the upgrade of the City's Traffic Control System and changeable message signs;
 - \$1.5 million in the Police Department for helicopter expenditures, safety vests, road flare kits, mobile generator lighting systems, and two enclosed trailers with traffic cones and stop signs; and

Attachment C

Page 4 of 23

Honorable Council President Todd Gloria and Members of the City Council

May 21, 2013

- \$245,000 in the Fire-Rescue Department for an attachment to the tail boom of Copter 1, heavy duty cutting tools, and strut systems for trucks and rescue units.
- \$1.0 million increase in the Facilities Division of the Public Works-General Services Department for a facilities condition/needs assessment;
- \$714,005 increase for overtime expenditures in the Police Department funded by AB 109 funds;
- \$700,000 re-appropriation of expenditures related to the Kinder Morgan litigation;
- \$400,000 increase in the Police Department for parking enforcement handheld devices;
- \$300,000 increase in the Police Department for the relocation of the Property Room;
- \$264,000 increase, including 0.53 FTE position, in the Park & Recreation Department to conduct a condition/needs assessment of park assets;
- \$225,000 increase in the Fire-Rescue Department for an advanced lifeguard academy;
- \$200,000 increase in the Transportation & Storm Water Department for the development of a Traffic Signal Communication Infrastructure Master Plan and a Pedestrian Safety Study;
- \$100,000 increase in the Transportation & Storm Water Department for tree trimming services;
- \$100,000 increase in the Transportation & Storm Water Department for the General Fund transfer to the installation of City-owned street lights; and
- Other minor adjustments.

Use of Remaining Funding

The net resources and adjustments described above result in a net General Fund surplus of \$8.7 million, of which \$2.1 million is ongoing and \$6.6 million is one-time. Based on this net surplus, the May Revision also includes an \$8.7 million reduction in the transfer of the San Diego Gas & Electric (SDG&E) wildfire settlement revenue from the Public Liability Fund. As a result, Fiscal Year 2015 through Fiscal Year 2019 General Fund contributions to the Public Liability Fund Reserve are expected to be reduced by approximately \$1.7 million annually, thereby reducing the projected General Fund deficit for Fiscal Year 2015 by \$1.7 million. In addition, the net ongoing resources are expected to further reduce the projected deficit by \$2.1 million for a total projected deficit reduction of \$3.8 million in Fiscal Year 2015. Any additional funding as a result of a potential five-year agreement with the City's labor organizations will be recommended to remain in fund balance to address the potential General Fund deficit in Fiscal Year 2015.

Deferred Capital Operations & Maintenance

The May Revision includes an increase of \$4.2 million in appropriations in the Transportation & Storm Water Department to address deferred capital operations and maintenance needs as follows: \$2.2 million for slurry seal and \$2.0 in Capital

Improvements Program (CIP) projects comprised of \$1.5 million for concrete streets and \$500,000 for sidewalk repairs and reconstruction. These expenditures are funded by the addition of \$4.2 million in estimated Proposition 42 Replacement revenue for Fiscal Year 2014, based on a 3.5 cent increase in the gasoline excise tax from 18 cents per gallon to 21.5 cents per gallon effective July 1, 2013.

In addition, the May Revision includes \$2.0 million in appropriations for resurfacing, repair, and reconstruction of City streets. These expenditures are funded by Street Damage/Excavation Fees, which are collected by the City to recover costs that are attributable to the impact of excavations within the public right-of-way.

With the additional \$6.2 million in expenditures in the May Revision, the Fiscal Year 2014 budget now includes a total of \$55.2 million in appropriations to address deferred capital operations and maintenance needs. This amount exceeds the \$50.0 million outlined in the Enhanced Option B funding plan by \$5.2 million for Fiscal Year 2014.

Condition/Needs Assessments

The May Revision also includes \$10.1 million in funding to conduct various condition/needs assessments of City infrastructure. Of this amount, a total of \$1.3 million is included in the General Fund to conduct the following condition/needs assessments:

- \$1.0 million for a condition/needs assessment of City facilities/buildings; and
- \$264,000 to begin a condition/needs assessment of park assets.

In addition, \$8.8 million in appropriations is included in the Public Utilities Department to conduct the following condition/needs assessments:

- \$4.5 million for water pipeline and operation optimization condition assessments;
- \$3.7 million for wastewater pipeline and operation optimization condition assessments; and
- \$600,000 for a facilities condition/needs assessment.

Restructures

The following are the proposed departmental restructures that will be included in the Fiscal Year 2014 budget.

- **Civic & Urban Initiatives**
The Civic & Urban Initiatives Program in the Development Services Department is transferring to a stand-alone division reporting to the Office of the Mayor.
- **Multimedia Services**
The Multimedia Services Division in the Department of Information Technology is transferring back to a stand-alone division reporting to the Office of the Mayor.

Attachment C

Page 6 of 23

Honorable Council President Todd Gloria and Members of the City Council

May 21, 2013

- **Disability Services Department**

The Disability Services Department will be re-titled to the Office of ADA Accessibility and Compliance.

CITYWIDE CONSIDERATION

Workers' Compensation Reserve Contribution

General Fund Expenditure Adjustment: (\$1,288,097)

Non-General Fund Expenditure Adjustment: (\$311,903)

The May Revision includes a reduction of \$1.6 million in contributions to the Workers' Compensation Reserve Fund, of which \$1.3 million is the General Fund portion and \$311,903 is non-general fund. The Year-End Report includes a \$4.8 million (\$3.9 million is General Fund) contribution to replenish the reserve shortfalls in Fiscal Years 2012 and 2013. As a result, the \$1.6 million contribution included in the Fiscal Year 2014 Proposed Budget is no longer needed.

Risk Management Administration Contribution

General Fund Expenditure Adjustment: (\$701,672)

Non-General Fund Expenditure Adjustment: (\$284,344)

The May Revision includes a one-time reduction of \$986,016 in contributions to the Risk Management Administration Fund, of which \$701,672 is the General Fund portion and \$284,344 is non-general fund. The reduced contribution is based on the use of the Risk Management Administration Fund's fund balance.

Fringe Benefit Adjustments

As a result of salary and position adjustments, a citywide fringe rate adjustment will be necessary to ensure that the Annual Required Contribution (ARC) payment of \$275.4 million to SDCERS is fully allocated in the budget for Fiscal Year 2014. An adjustment of budgeted fringe, including the ARC, Other Post Employment Benefits (OPEB), Workers' Compensation, Risk Management Administration, Long-Term Disability, and Unemployment Insurance allocations to all departments will also be needed to ensure that fixed fringe allocations are fully budgeted and that the expense is appropriately distributed to all funds.

DEPARTMENTAL ADJUSTMENTS

GENERAL FUND

Major General Fund Revenues

Net Revenue Adjustment: (\$714,291)

Property Tax Revenue

Addition of \$5.9 million in Property Tax revenue based on preliminary assessed valuation information and additional increases in projected Redevelopment Property Tax Trust Fund (RPTTF) receipts. The preliminary assessed valuation information received from the County Assessor's Office results in a \$2.6 million increase in the 1% base property tax revenue. Additionally, as a result of the dissolution of the Redevelopment Agency (RDA), the City will be receiving residual property tax payments from funds remaining in the RPTTF after Recognized Obligation Payment Schedule (ROPS) requirements have been met. Projected increases to RPTTF residual payments amount to \$3.3 million.

Transient Occupancy Tax (TOT) Revenue

Reduction of \$1.7 million based on lower TOT receipts in Fiscal Year 2013. This adjustment also reflects a revision to the one-cent discretionary TOT allocation.

Property Transfer Tax Revenue

Addition of \$58,477 million based on current fiscal year Property Transfer Tax receipts.

Tobacco Settlement Revenue

In Fiscal Year 2013, Tobacco Settlement Revenues (TSR) will exceed the \$10.1 million securitized in Fiscal Year 2006 by \$3.8 million based on recently obtained information from the State of California Attorney's Office. The City is entitled to receive TSR revenue above the \$10.1 million and therefore \$3.8 million in one-time revenue has been added to the May Revision.

SDG&E Settlement Revenue

Reduction of \$8.7 million in the transfer of SDG&E wildfire settlement revenue from the Public Liability Fund. This will result in a reduced contribution to the Public Liability Fund Reserve of approximately \$1.7 million for Fiscal Year 2015 through Fiscal Year 2019.

City Attorney

<i>Revenue Adjustment:</i>	<i>\$925,000</i>
<i>Expenditure Adjustment:</i>	<i>\$925,000</i>

Addition of Consumer and Environmental Protection & Proposition 64 Revenue

Addition of \$925,000 in revenue related to the use of fund balance from the Consumer and Environmental Protection Unit Fund and the Proposition 64 Fund. These revenues will be used to reimburse the City Attorney's Office for legal work relating to the enforcement of the consumer and environmental protection law. Future years' reimbursements could be less depending on activity.

Attachment C

Page 8 of 23

Honorable Council President Todd Gloria and Members of the City Council
May 21, 2013

Addition of Personnel Expenditures

Addition of \$925,000 in personnel expenditures. The Financial Management Department will work with the City Attorney's Office to identify specific positions associated with these expenditures for inclusion in the Fiscal Year 2014 Adopted Budget.

City Auditor

FTE Adjustment: 1.00
Expenditure Adjustment: \$137,386

Assistant to the Director

Addition of 1.00 Assistant to the Director and \$112,386 in associated personnel expenditures.

Peer Review of Internal Controls

Addition of \$5,000 in non-personnel expenditures for a review of the City Auditor Department's internal quality control system which is required every three years according to the Government Auditing Standards.

Electronic Work Paper System

Addition of \$20,000 in non-personnel expenditures for licensing and maintenance costs associated with the electronic work paper system.

City Clerk

FTE Adjustment: 0.28
Expenditure Adjustment: \$50,093

Archive Expansion

Addition of \$50,000 in non-personnel expenditures to support the preservation and storage of the City of San Diego archive based on a four-year implementation plan. Expenditures will include archivist fees to assess current materials and to make recommendations on which records to keep on-site, scanning of archive material for online access, and sending and storing identified material to the off-site storage location in Kansas.

Passport Acceptance Facility

Redistribution of \$10,000 in overtime expenditures to non-standard (hourly) funding (0.28 FTE position) for a net increase of \$93 in personnel expenditures to support the implementation of the Passport Acceptance Facility.

City Comptroller

FTE Adjustment: 1.00
Revenue Adjustment: \$106,787
Expenditure Adjustment: \$106,787

Accountant 3 Transfer

Transfer of 1.00 Accountant 3 position and associated personnel expenditures and offsetting revenue of \$106,787 from the Public Utilities Department to the City Comptroller Department to perform internal controls work.

City Council

Net Expenditure Adjustment: (\$14,432)

Community Projects, Programs, and Services Adjustment

Net reduction of \$14,432 in the Council Districts' budgets for Community Projects, Programs, and Services based on estimated savings from Fiscal Year 2013 as detailed in the Year-End Report.

City Treasurer

Revenue Adjustment: \$400,000

Expenditure Adjustment: \$40,000

Business Tax and Rental Unit Business Tax Revenue

Addition of \$400,000 in revenue related to an increase in projected Business Tax revenue and Rental Unit Business Tax revenue. Of this amount, \$100,000 is attributed to the implementation of the Employee Count Verification Program that cites businesses that underreport their business tax employee count; \$240,000 is related to the FTP Non-Compliance Program that cites business that are out of compliance with the Business Tax; and \$60,000 is associated with increased billing statements related to the Rental Unit Business Tax billing system.

Lobby Security

Addition of \$40,000 in non-personnel expenditures for the one-time replacement of the legacy security system in the treasury operations lobby located in the Civic Center Plaza building and the installation of a security system in the new parking ticket lobby located in the Community Concourse building.

Citywide Program Expenditures

Net Expenditure Adjustment: (\$1,205,062)

Kinder Morgan Litigation

Re-budgeting of \$700,000 in one-time non-personnel expenditures for the Kinder Morgan litigation.

Property Tax Administration Fees

Reduction of \$261,377 in non-personnel expenditures based on the Fiscal Year 2013 year-end projection of Property Tax Administration Fees imposed by the County of San Diego.

Attachment C

Page 10 of 23

Honorable Council President Todd Gloria and Members of the City Council

May 21, 2013

Rent Savings

Reduction of \$1.6 million in non-personnel expenditures due to the savings in office rent related to the move of City offices from 600 B Street to 525 B Street. This amount assumes 11 months of rent savings.

Department of Information Technology

Expenditure Adjustment: (\$500,000)

PC Replacement Contract

Reduction of \$500,000 in one-time non-personnel expenditures due to price reductions associated with the General Fund PC replacement purchases for the Windows 7 migration.

Economic Development

Revenue Adjustment: \$4,267,478

Expenditure Adjustment: \$4,962,115

Revenue for Reimbursable Position

Addition of \$140,363 in revenue associated with the Development Project Manager that was transferred from the Development Services Enterprise Fund to the Economic Development Department in the Fiscal Year 2014 Proposed Budget.

Redevelopment and Housing Successor Agencies

Addition of \$4.1 million in revenue and expenditures associated with the pass-through payments from the County Auditor-Controller to the Redevelopment and Housing Successor Agencies as part of the wind-down of the Redevelopment Agency. Revenues and expenditures are contingent upon the approval of the semi-annual Recognized Obligation Payment Schedule (ROPS) by the State Department of Finance.

HUD Program Manager

Addition of 1.00 Program Manager and a net increase of \$73,790 in personnel expenditures and offsetting revenue to oversee the Housing and Urban Development (HUD) programs. This position addition is partially offset by a reduction of 1.00 Community Development Coordinator, and fully cost-recoverable from the Community Development Block Grant (CDBG) program.

BID Support

Restoral of \$185,000 in non-personnel expenditures for increased small business enhancement grants, micro districts grants, and technical assistance.

Veterans' Shelter

Addition of \$600,000 in non-personnel expenditures to extend the operations of the Veterans' Shelter to year-round. This funding will be in addition to \$349,200 in CDBG and Emergency Shelter Grant (ESG) funding proposed for Fiscal Year 2014. The Mayor

is working with Veterans homeless service providers, the Veteran's Administration and the veteran advisory committee to develop a comprehensive plan to address homelessness among the City's veteran community.

Check-In Center

Addition of \$50,000 in non-personnel expenditures to sustain the Homeless Storage Check-in Center.

Environmental Services

Expenditure Adjustment: **\$50,000**

Downtown Port-a-Potties & Portland Loos Maintenance

Addition of \$50,000 in non-personnel expenditures to install and maintain Port-A-Potties in the downtown area and also maintain the downtown public restrooms (Portland Loos) once installed.

Fire-Rescue

FTE Adjustment: **3.00**

Revenue Adjustment: **\$116,029**

Expenditure Adjustment: **\$1,865,125**

Fuel Expenses

Addition of \$1.0 million in non-personnel expenditures for increased fuel costs based on historical expenditure levels.

SAFE Funds

Addition of \$245,000 in one-time expenditures associated with the re-budgeting of Service Authority for Freeway Emergencies (SAFE) program reserve funds. Funds will be used for an attachment for the tail boom of Copter 1 for increased payload and greater flight safety, battery-powered heavy-duty tools to dismantle vehicles in emergencies, and thirteen sets of heavy-duty strut systems to stabilize vehicles following a collision.

Lifeguard Sergeant

Addition of 1.00 Lifeguard Sergeant and \$116,029 in associated one-time personnel expenditures and revenue to fill the role of Regional Maritime Preparedness Manager. This position will be tasked with planning, coordinating, and developing operational response plans for a wide variety of water-related disasters or emergencies for the San Diego region. In addition, the position will organize and develop training and drills for water-related emergencies. This position is cost recoverable through the Urban Area Security Initiative (UASI) grant.

Marine Safety Captain Restoration

Restoration of 1.00 Marine Safety Captain and \$163,072 in personnel expenditures. The Marine Safety Captain was eliminated during budget reductions occurring in Fiscal Year

Attachment C

Page 12 of 23

Honorable Council President Todd Gloria and Members of the City Council

May 21, 2013

2010. The Lifeguard Division requires this position to assist in supervising operational readiness as well as to assist in properly managing its wide range of responsibilities. The Marine Safety Captain is classified, unrepresented and will report directly to the Lifeguard Chief and assist in all aspects of Division management.

Lifeguard Scheduling Sergeant Restoration

Restoration of 1.00 Scheduling Sergeant and \$116,024 in personnel expenditures. The Scheduling Sergeant was eliminated during budget reductions occurring in Fiscal Year 2010. The Lifeguard Division requires this position to manage and supervise complex scheduling needs. Constant staffing requirements and minimum staffing levels are vital to emergency operations. The Scheduling Sergeant will ensure these are met on a daily basis and provide for advanced planning and organization. This position will also work closely with the Division's Training Section to provide advanced schedule planning for training and will also assist in scheduling for emergency deployments.

Advanced Lifeguard Academy

Addition of \$225,000 in one-time non-personnel expenditures for an advanced lifeguard academy. The Lifeguard Division currently needs to promote seven open positions, with an eighth opening anticipated early in Fiscal Year 2014. This will require an advanced lifeguard academy to provide necessary training. Additionally, a recent review of the Advanced Lifeguard Academy curriculum resulted in recommendations to broaden and improve the scope and duration of the training, expanding it from five weeks to ten weeks.

Human Resources

Net FTE Adjustment: 2.00
Net Expenditure Adjustment: \$451,623

Human Resources Officers

Addition of 2.00 Human Resources Officers, \$275,268 in associated personnel expenditures, and \$2,000 in non-personnel expenditures to review existing departmental agreements for possible efficiency negotiating opportunities, and negotiate identified impacts of removal of obsolete processes. The positions will also negotiate adopted Managed Competition plans, contracting protocols, and other innovative initiatives throughout the City with the City's recognized labor organizations consistent with the Meyers-Milias-Brown Act (MMBA) requirements.

Addition of 1.00 Human Resources Officer and \$176,355 in associated personnel expenditures to focus on youth workforce development initiatives in communities and establish partnerships with related organizations.

Senior Management Analyst

Reduction of 1.00 unfunded vacant Senior Management Analyst.

Office of the Mayor*Expenditure Adjustment:* \$136,839**Director of Open Government**

Addition of \$71,375 in personnel expenditures to convert the Director of Open Government position that was added in the Fiscal Year 2014 Proposed Budget from a provisional non-benefitted position to a permanent benefitted position.

IQ Software

Addition of \$65,464 in non-personnel expenditures for Intranet Quorum (IQ) software and support. IQ is a tool that will assist the Mayor's Office with streamlining and improving communications with constituents, effectively directing City services to resolving citizen concerns, and performing necessary administrative functions.

Park & Recreation

Net FTE Adjustment: 0.78
Net Revenue Adjustment: (\$1,171,737)
Net Expenditure Adjustment: \$443,069

Park Assets Condition/Needs Assessment

Addition of 0.53 non-standard hour FTE position and \$264,000 in one-time non-personnel expenditures to begin a condition/needs assessment of park assets.

Memorial Pool Expansion

Reduction of 0.75 Pool Guard 2 – Hourly, \$26,989 in associated expenditures, and \$2,500 in associated revenue due to the delay in construction of the Memorial Pool expansion project to Fiscal Year 2015.

Operations of Seal Cam

Addition of \$50,000 in non-personnel expenditures related to the operation of the Seal Cam. The Coastal Development Permit as issued by the California Coastal Commission for the year-round rope placement allows for remote monitoring of the Children's Pool via surveillance camera.

Support for Brush Management

Addition of 1.00 Biologist 3 and \$112,058 in associated personnel expenditures to oversee the work of a new contractor for brush management. The City is required to conduct brush management on land it owns at the urban/wildland interface every other year in accordance with the San Diego Municipal Code Section 142.0412.

Portable Pool Program

Addition of \$44,000 in one-time non-personnel expenditures toward the Portable Pool Program for the 2013 summer operations.

Attachment C

Page 14 of 23

Honorable Council President Todd Gloria and Members of the City Council

May 21, 2013

Special Promotional Programs TOT Transfer

Reduction of \$1.2 million in reimbursements for tourism-related expenditures from TOT revenue as a result of lower TOT receipts in Fiscal Year 2013.

Personnel

Expenditure Adjustment: **\$50,000**

New Employee Medical Examination and Random Drug Testing

Addition of \$50,000 in non-personnel expenditures for new employee medical examinations and random drug testing contract expenses.

Police

FTE Adjustment: **4.00**

Expenditure Adjustment: **\$3,272,544**

Property Room Relocation

Addition of \$300,000 in non-personnel expenditures to support the relocation of the property room from Police Headquarters to a new location.

Police Civilian Positions

Addition of 2.00 Dispatcher 2s, 1.00 Criminalist 2, 1.00 Police Investigative Service Officer 2, and \$346,039 of associated personnel expenditures to support Police Department operations.

AB 109 Funds

Addition of \$714,005 in personnel expenditures for a one-time increase in budgeted overtime for sworn personnel based on the use of AB 109 funds for the monitoring of non-violent offenders post-release.

Parking Enforcement Equipment

Addition of \$400,000 in non-personnel expenditures for the one-time replacement of handheld equipment used by parking enforcement staff to issue parking citations.

SAFE Program Reserve Funds

Addition of \$1.5 million in one-time expenditures for the use of SAFE program reserve funds. Funds will be used for fuel costs, one gyro-stabilized camera system, four mounts and mapping systems for the Police helicopters, 500 reflective safety vests, 100 kits of turbo and electric road flares, four mobile generator powered LED programmable traffic information signs, and two enclosed trailers with 500 traffic cones and 50 stop signs.

Public Works – Engineering & Capital Projects

FTE Adjustment: **1.00**

Revenue Adjustment: **\$118,204**

Expenditure Adjustment: **\$198,204**

Convention Center Expansion

Addition of 1.00 limited Associate Engineer-Civil, \$118,204 in associated personnel expenditures and offsetting revenue to support and manage the Convention Center Expansion Project.

Information Technology

Addition of \$80,000 in one-time non-personnel expenditures to support the Geographic Information System (GIS) Interactive Mapping Coordination Action Tool (IMCAT) system. This system coordinates all activity in the City right-of-way, including CIP projects, private construction, and other events.

Public Works – General Services

Expenditure Adjustment: **\$1,050,000**

Facilities Condition/Needs Assessment

Addition of \$1.0 million in one-time non-personnel expenditures to conduct a condition/needs assessment of City facilities.

Tubman-Chavez Community Center

Addition of \$50,000 for one-time minor repairs at the Tubman-Chavez Community Center. This facility serves as the headquarters for the Coalition of Neighborhood Councils.

Purchasing & Contracting

FTE Adjustment: **2.00**

Expenditure Adjustment: **\$310,194**

Contracting Support

Addition of 1.00 Program Manager and \$192,015 in associated personnel expenditures to provide supervisory support for the implementation of critical operational improvements. Tasks supported by this position include the implementation of Planet Bids, Equal Opportunity Contracting (EOC) action plans, a procurement forecasting process, and a post-award contract management process across all City departments.

Equal Opportunity Contracting Support

Addition of 1.00 Senior Management Analyst and \$118,179 in associated personnel expenditures to support the Equal Opportunity Contracting (EOC) Program. This position will assist with the increased capacity due to implementation of supplier diversity efforts within the Purchasing & Contracting Department and Citywide compliance efforts with Equal Opportunity Contracting Program requirements.

Transportation & Storm Water

FTE Adjustment: **13.00**

Net Revenue Adjustment: **(\$381,403)**

Net Expenditure Adjustment: **\$3,294,668**

Attachment C

Page 16 of 23

Honorable Council President Todd Gloria and Members of the City Council

May 21, 2013

Revised TransNet Revenue

Addition of \$231,722 in TransNet revenue due to current projections from the San Diego Association of Governments (SANDAG).

Revised Gas Tax Revenue

Reduction of \$613,125 in Gas Tax revenue to align budget with historical revenue received.

SAFE Program Reserve Funds

Addition of \$2.4 million in one-time expenditures for the use of SAFE program reserve funds. Of this amount, \$2.0 million will be used to upgrade the City's Traffic Control System, including installing a new interconnect system between traffic signals, traffic monitoring video systems, an Adaptive Traffic Control system, and upgraded signal controllers, and coordinating or retiming traffic signals citywide. The remaining amount of \$383,459 will be used to partially fund changeable message signs.

Catch Basin Inspection and Cleaning

Addition of 13.00 FTE positions and a net \$511,209 in associated expenditures to perform required inspection and cleaning of approximately 24,000 catch basins, inlets, and cleanouts citywide in right-of-way areas, drain easements, and City facilities in accordance with storm water regulatory requirements. The current Storm Water Permit requires the City to annually inspect and maintain these catch-basins, cleanouts, and inlets. The addition of these positions allows for compliance of City Charter requirements and MMBA obligations regarding performance of City services, as well as adherence to storm water regulations.

Traffic Signal Communications Infrastructure Master Plan

Addition of \$200,000 in one-time non-personnel expenditures to develop a Traffic Signal Communications Infrastructure Master Plan to identify and map existing and deficient traffic communication systems, facilities, and other infrastructure, and a Pedestrian Safety Study.

Tree Trimming

Addition of \$100,000 in one-time non-personnel expenditures for tree trimming services.

Transfer to CIP

Addition of \$100,000 in one-time expenditures for street lighting CIP projects in City Heights, Southcrest, Mount Hope, and Mountain View.

NON-GENERAL FUNDS**Fire/Emergency Medical Services Transportation Program Fund**

<i>FTE Adjustment:</i>	2.00
<i>Revenue Adjustment:</i>	\$20,000
<i>Expenditure Adjustment:</i>	\$387,731

Paramedic Pay

Addition of \$178,403 in personnel expenditures for paramedic pay for employees with a paramedic designation and who regularly rotate on ambulances.

San Diego Project Heartbeat

Addition of 1.00 Program Manager and 1.00 Administrative Aide 2, \$209,328 in associated personnel expenditures, and an additional \$20,000 in associated revenue to support San Diego Project Heartbeat (SDPHB), which is a public access defibrillation program for the City of San Diego. Expenditures are fully funded by a marketing rights fee, promotional budget, and sales stipend from the manufacturer of the automatic external defibrillators.

GIS Fund

Net Expenditure Adjustment: (\$94,046)

Reduction in SanGIS Dues

One-time reduction of \$193,046 in non-personnel expenditures due to the SanGIS Board voting to use available reserves in Fiscal Year 2014.

Server Migration

One-time addition of \$99,000 in non-personnel expenditures to provide support for the migration of the GIS server applications to new databases. The legacy ArcIMS applications are no longer supported by the vendor (ESRI).

Information Technology Fund

Expenditure Adjustment: \$357,301

Information Technology Systems Support

Addition of \$357,301 in non-personnel expenditures for license fees, Virtual Private Network (VPN) access and replacement tokens for employees and vendors, and the support of various citywide information technology systems. The systems supported by this increase include the SIRE E-1472 docketing system, Micro Focus Server and Studio Enterprise Edition, device management and Wide Area Network (WAN) optimization, and application development tools licenses.

Attachment C

Page 18 of 23

Honorable Council President Todd Gloria and Members of the City Council

May 21, 2013

Refuse Disposal Fund

<i>FTE Adjustment:</i>	<i>(1.00)</i>
<i>Revenue Adjustment:</i>	<i>\$5,554</i>
<i>Net Expenditure Adjustment:</i>	<i>\$535,436</i>

SDG&E Settlement Revenue

Addition of \$5,554 in SDG&E wildfire settlement revenue from the Public Liability Fund.

Ridgehaven Roof Replacement

Addition of \$635,483 in non-personnel expenditures for the replacement and upgrade of the existing roof at the Environmental Services Department's Ridgehaven facility.

Landfill Managed Competition

Reduction of 1.00 Hazardous Materials Inspector 2 and \$100,047 in associated personnel revenue as a result of the Landfill Operations and Maintenance Managed Competition effort subject to the City's obligations under the Meyers-Milias-Brown Act (MMBA).

Maintenance Assessment District Funds

<i>Revenue Adjustment:</i>	<i>\$336,431</i>
<i>Net Expenditure Adjustment:</i>	<i>\$217,748</i>

Net reduction of \$262,447 in non-personnel expenditures in the Maintenance Assessment District (MAD) Management Fund, which includes a reduction of \$272,597 to balance reserves, and the addition of \$10,150 for 14 new PCs.

Addition of \$636,431 in non-personnel expenditures and \$336,431 in revenue in the Barrio Logan MAD Fund to establish the Fiscal Year 2014 budget for this newly created MAD.

Additionally, a net reduction of \$156,236 is included in various MAD Funds to reflect revised projections for Fiscal Year 2014.

Proposition 42 Replacement – Transportation Relief Fund

<i>Revenue Adjustment:</i>	<i>\$4,230,226</i>
<i>Expenditure Adjustment:</i>	<i>\$2,230,226</i>

Addition of \$4.2 million in revenue due to an increase in the gasoline excise tax from 18 cents per gallon to 21.5 cents per gallon effective July 1, 2013. As a result, non-personnel expenditures are increased by \$2.2 million for slurry seal. The remaining \$2.0 million will be used to fund CIP projects, which include \$1.5 million for concrete streets and \$500,000 for sidewalk repairs and reconstruction.

Risk Management Administration Fund**Revenue Adjustment:** (\$986,016)

Reduction of \$986,016 in revenue to reflect the one-time use of fund balance in Fiscal Year 2014.

Transient Occupancy Tax (TOT) Fund**Expenditure Adjustment:** (\$1,260,906)**Revenue Adjustment:** (\$1,260,906)**Revised Revenue**

Reduction of \$1.3 million in TOT revenue based on Fiscal Year 2013 TOT receipts.

Arts, Culture, and Community Festivals

Increase of \$40,000 to the Mayor's Discretionary TOT Allocation in the Arts, Culture, and Community Festivals to support programs and organizations.

Economic Development Programs

Increase of \$160,512 to support programs and organizations in the Economic Development and Tourism Support category.

Discretionary One-Cent

Reduction of \$292,181 to reflect the decrease in the one-cent TOT revenue that supports the General Fund.

Support for Safety and Maintenance of Visitor-Related Facilities

Reduction of \$1.2 million to reflect the decrease in TOT revenues used to reimburse the General Fund in the Park & Recreation Department for expenditures associated with the safety and maintenance of visitor-related facilities.

Special Promotional Program Fund AllocationsThe May Revision includes *Attachment 3* (Excerpt from Council Policy 100-03: Transient Occupancy Tax) and *Attachment 4* (Transient Occupancy Tax Fund Allocations) for Fiscal Year 2014. It is the intent of the City Council that the TOT Fund appropriations be expended in accordance with Council Policy 100-03.

- ***Arts, Culture, and Community Festivals – Programs***
Allocation of \$7.1 million to Arts, Culture, and Community Festivals for programs and organizations in the categories of Organizational Support and Creative Communities.
- ***Economic Development - Programs***
Allocation of \$1.3 million to Economic Development Programs for programs and organizations in the areas of Citywide Economic Development and Economic Development and Tourism Support.

Attachment C

Page 20 of 23

Honorable Council President Todd Gloria and Members of the City Council

May 21, 2013

TransNet Extension Funds

Revenue Adjustment: \$687,197

Expenditure Adjustment: \$299,322

Revised Revenue

Addition of \$687,197 in revenue due to revised estimates from the State of California. As a result of the increase in revenue, the non-personnel expenditure transfer to the Transportation and Storm Water Department has been increased by \$231,722 to support department operations.

Regional Arterial Management System

Addition of \$67,600 in non-personnel expenditures for fees to support SANDAG's Regional Arterial Management System (RAMS) which links local agencies to one common system.

Sewer Funds

FTE Adjustment: 6.42

Revenue Adjustment: \$18,844

Net Expenditure Adjustment: \$2,617,713

SDG&E Settlement Revenue

Addition of \$18,844 in SDG&E wildfire settlement revenue from the Public Liability Fund.

Pipeline and Systems Condition Assessments

Addition of \$3.7 million in non-personnel expenditures to conduct condition assessments of wastewater pipelines and operation optimization.

Facilities Condition Assessment

Addition of \$306,000 in non-personnel expenditures for a facility condition/needs assessment which will focus on buildings and systems and include adjoining parking lots and lighting.

Customer Service Call Center

Addition of 6.25 FTE positions and \$497,791 in associated personnel expenditures to support the Customer Service Office call center and to increase service levels.

Building Services Technician

Addition of 0.67 Building Service Technician and \$48,388 in associated personnel expenditures to address facility needs at City-owned buildings.

Rent Savings

Reduction of \$448,455 million in non-personnel expenditures due to the savings in office rent related to the move of City offices from 600 B Street to 525 B Street. This amount assumes 11 months of rent savings.

State Revolving Fund (SRF)

Reduction of \$1.5 million in the transfer to the SRF reserves since the City Comptroller will transfer cash directly from fund balance.

Accountant 3 Transfer

Transfer of 0.50 Accountant 3 and associated personnel expenditures of \$53,419 from the Public Utilities Department to the City Comptroller Department to perform internal controls work.

SLA for Auditing and Internal Controls

Addition of \$71,000 in non-personnel expenditures associated with the Service Level Agreement (SLA) with the City Comptroller Department for Customer Care Solution (CCS) auditing and internal controls.

Water Utility Fund

<i>FTE Adjustment:</i>	7.08
<i>Net Revenue Adjustment:</i>	(\$9,322,731)
<i>Net Expenditure Adjustment:</i>	\$4,573,189

SDG&E Settlement Revenue

Addition of \$3.4 million in SDG&E wildfire settlement revenue from the Public Liability Fund.

Pipeline and Systems Condition Assessments

Addition of \$4.5 million in non-personnel expenditures to conduct condition assessments of water transmission pipelines, reservoirs, AC water mains, programmatic water transmission, and operation optimization.

Facilities Condition Assessment

Addition of \$294,000 in non-personnel expenditures for a facilities condition/needs assessment which will focus on buildings and systems and include adjoining parking lots and lighting.

Building Services Technician

Addition of 0.33 Building Service Technician and \$23,832 in associated personnel expenditures to address facility needs at City-owned buildings.

Attachment C

Page 22 of 23

Honorable Council President Todd Gloria and Members of the City Council
May 21, 2013

Customer Service Call Center Support

Addition of 6.25 FTE positions and \$497,791 in associated personnel expenditures to support the Customer Service Office call center and to increase service levels.

Accountant 3 Transfer

Transfer of 0.50 Accountant 3 and associated personnel expenditures of \$53,368 from the Public Utilities Department to the City Comptroller Department to perform internal controls work.

Water Sales Revenue

Reduction of \$15.0 million in revenue associated with water sales based on updated projections for Fiscal Year 2014.

Reclaimed Water Incentive Credits

Addition of \$2.3 million in revenue due to updated projections for Reclaimed Water Incentive Credits from the County Water Authority.

SLA for Auditing and Internal Controls

Addition of \$71,000 in non-personnel expenditures associated with the Service Level Agreement with the City Comptroller Department for CCS auditing and internal controls.

Position Correction

Addition of 1.00 Hazardous Materials Inspector 2 and \$99,884 in associated personnel expenditures as a technical correction to the reduction of this position in the Fiscal Year 2014 Proposed Budget.

Rent Savings

Reduction of \$868,232 million in non-personnel expenditures due to the savings in office rent related to the move of City offices from 600 B Street to 525 B Street. This amount assumes 11 months of rent savings.

CAPITAL IMPROVEMENTS PROGRAM (CIP)

Adjustments to capital improvement projects are primarily due to the identification of additional funding, re-prioritization, or correction of proposed allocations. The Fiscal Year 2014 May Revision CIP adjustments total an increase of \$10.8 million to the Fiscal Year 2014 Proposed CIP Budget. *Attachment 5* provides an itemized list of the changes by project along with a brief description of each change.

Below are changes to the list of underfunded projects that are proposed to receive funding during Fiscal Year 2014, pending availability of funds from other project closures and changes to the planned construction contracts:

- Project S10091 – Sunset Cliffs Natural Pk Hillside Imp Preservation received \$270,000 in Regional Park Improvements funding in the May Revision. Therefore, this project should be removed from the Underfunded Projects list found on page 16 of Volume 3 of the Fiscal Year 2014 Proposed Budget since it has been determined that Phase I construction is now fully funded. This project should also be added to the Construction Contracts list found on page 19 of Volume 3 of the Fiscal Year 2014 Proposed Budget with an estimated construction contract amount of \$202,500, a Design, Bid, Build delivery method, and a total project cost of \$4.0 million.
- The Stormwater Mitigation Project, a sub-project of annual allocation ACC00001 – Watershed CIP, should be added to the Construction Contracts list found on page 19 of Volume 3 of the Fiscal Year 2014 Proposed Budget with an estimated construction contract amount of \$875,000, a Design, Build delivery method, and a total project cost of \$1.3 million.

Attachments:

1. FY 2014 General Fund Reserve Estimates
2. FY 2014 Mayor's May Revision Summary Table
3. Excerpt from Council Policy 100-03: Transient Occupancy Tax
4. FY 2014 Transient Occupancy Tax Fund Allocations
5. FY 2014 CIP May Revision Adjustments

cc: Vince Hall, Chief of Staff

Scott Chadwick, Interim Chief Operating Officer

Nelson Hernandez, Assistant Chief Operating Officer

Greg Bych, Interim Chief Financial Officer

Andrea Tevlin, Independent Budget Analyst

Francisco Estrada, Director of Council Affairs

Department Directors

Julio Canizal, Deputy Director of Financial Management

Irina Kumits, Deputy Director of Financial Management

Financial Management Staff

Attachment C

FY 2014 General Fund Reserve Estimates		
<i>in millions</i>		
Description	Amount	% of Revenue⁴
FY 2012 Ending Balance		
Unassigned Balance	\$ 108.7	
Emergency Reserve	58.5	
Subtotal	\$ 167.2	14.1%
FY 2013 Budgeted Use of Fund Balance ¹	\$ (14.3)	
FY 2013 Budgeted Ending Fund Balance	\$ 153.0	13.0%
FY 2013 Projected Budgetary Surplus ²	\$ 17.0	
FY 2013 Projected Ending Fund Balance	\$ 170.0	14.5%
FY 2014 Re-Budget from FY 2013 Savings ³	\$ (13.9)	
FY 2014 Projected Ending Fund Balance	\$ 156.0	13.0%

¹ The FY 2013 Adopted Budget included the use of \$12.7 million of fund balance. Subsequent to the adoption of the budget, the City Council approved a payment of \$0.5 million to Civic San Diego which increased the total budgeted use of fund balance to \$13.2 million. An additional \$1.1 million was the result of the use of surplus presented in the FY 2013 Mid-Year Budget Monitoring Report and approved by City Council in R-308030. As a result of these actions, the current budget includes the use of \$14.3 million of fund balance.

² FY 2013 projected budgetary surplus as discussed in the FY 2013 Year-End Budget Monitoring Report.

³ The list of items to be re-budgeted in FY 2014 includes: \$1.4 million for Community Projects, Programs, and Services, \$0.5 million for Community Plan Updates, \$1.1 million for replacement of Police Equipment, \$0.5 million for a Lifeguard cliff rescue vehicle, \$0.3 million for the Balboa Park Traffic Management Plan, \$0.2 million for MTS student bus passes, \$4.1 million for SAFE expenditures, \$0.7 million for AB 109 Police overtime, \$0.7 million for Kinder Morgan litigation, and \$4.4 million for the use of the FY 2013 budgetary surplus.

⁴ The reserve percentage is calculated based on revenues in the corresponding fiscal year.

GENERAL FUND

DEPARTMENT TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REVENUE
City Attorney	Addition of Personnel Expenditures	-	\$ 925,000	\$ -	\$ 925,000	\$ -
City Attorney Total	Addition of Consumer and Environmental Protection & Prop. 64 Revenue	-	\$ 925,000	\$ -	\$ 925,000	\$ 925,000
City Auditor	Peer Review of Internal Controls	-	\$ -	\$ 5,000	\$ 5,000	\$ -
City Auditor	Assistant to the Director	1.00	\$ 112,386	\$ -	\$ 112,386	\$ -
City Auditor Total	Electronic Work Paper System	-	\$ -	\$ 20,000	\$ 20,000	\$ -
City Auditor Total	Passport Acceptance Facility	1.00	\$ 112,386	\$ 25,000	\$ 137,386	\$ -
City Clerk	Archive Expansion	0.28	\$ 93	\$ -	\$ 93	\$ -
City Clerk Total	City Clerk Total	0.28	\$ 93	\$ 50,000	\$ 50,093	\$ -
City Comptroller	Accountant 3 Transfer	1.00	\$ 106,787	\$ -	\$ 106,787	\$ 106,787
City Comptroller Total	Lobby Security	1.00	\$ 106,787	\$ -	\$ 106,787	\$ 106,787
City Treasurer	Business Tax and Rental Unit Business Tax Revenue	-	\$ -	\$ 40,000	\$ 40,000	\$ -
City Treasurer Total	City Treasurer Total	-	\$ -	\$ 40,000	\$ 40,000	\$ 400,000
Citywide Program Expenditures	Rent Savings	-	\$ -	\$ (1,643,685)	\$ (1,643,685)	\$ -
Citywide Program Expenditures	Property Tax Administration Fees	-	\$ -	\$ (261,377)	\$ (261,377)	\$ -
Citywide Program Expenditures Total	Kinder Morgan Litigation	-	\$ -	\$ 700,000	\$ 700,000	\$ -
Civic & Urban Initiatives	Transfer of Urban Initiatives Program	6.00	\$ 613,238	\$ 336,762	\$ 950,000	\$ -
Civic & Urban Initiatives Total	Community Projects, Programs, and Services Adjustment	6.00	\$ 613,238	\$ 336,762	\$ 950,000	\$ -
Council District 1 - CPPS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (9,742)	\$ (9,742)	\$ -
Council District 1 - CPPS Total	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (9,742)	\$ (9,742)	\$ -
Council District 2 - CPPS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (29,381)	\$ (29,381)	\$ -
Council District 2 - CPPS Total	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (29,381)	\$ (29,381)	\$ -
Council District 3 - CPPS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (2,169)	\$ (2,169)	\$ -
Council District 3 - CPPS Total	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (2,169)	\$ (2,169)	\$ -
Council District 4 - CPPS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (25,629)	\$ (25,629)	\$ -
Council District 4 - CPPS Total	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (25,629)	\$ (25,629)	\$ -
Council District 5 - CPPS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ 48,923	\$ 48,923	\$ -
Council District 5 - CPPS Total	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ 48,923	\$ 48,923	\$ -
Council District 6 - CPPS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ 6,779	\$ 6,779	\$ -
Council District 6 - CPPS Total	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ 6,779	\$ 6,779	\$ -
Council District 7 - CPPS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (48,202)	\$ (48,202)	\$ -
Council District 7 - CPPS Total	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (48,202)	\$ (48,202)	\$ -
Council District 8 - CPPS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (18,536)	\$ (18,536)	\$ -
Council District 8 - CPPS Total	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (18,536)	\$ (18,536)	\$ -
Council District 9 - CPPS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ 63,525	\$ 63,525	\$ -
Council District 9 - CPPS Total	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ 63,525	\$ 63,525	\$ -
Department of Information Technology	PC Replacement Adjustment	-	\$ -	\$ (500,000)	\$ (500,000)	\$ -
Department of Information Technology Total	Transfer of Multimedia Services	(5.00)	\$ (572,527)	\$ (113,105)	\$ (685,632)	\$ (113,300)
Development Services	Transfer of Urban Initiatives Program	(6.00)	\$ (613,238)	\$ (336,762)	\$ (950,000)	\$ -
Development Services Total	Development Services Total	(6.00)	\$ (613,238)	\$ (336,762)	\$ (950,000)	\$ -

Attachment C

GENERAL FUND	DEPARTMENT TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REVENUE
	HUD Program Manager		-	\$ 73,790	\$ -	\$ 73,790	\$ 73,790
	Check-in Center		-	\$ -	\$ 50,000	\$ 50,000	\$ -
Economic Development	Veterans' Shelter		-	\$ -	\$ 600,000	\$ 600,000	\$ -
	Revenue for Reimbursable Position		-	\$ -	\$ -	\$ -	\$ 140,363
	Redevelopment and Housing Successor Agencies		-	\$ -	\$ 4,053,325	\$ 4,053,325	\$ 4,053,325
	BID Support		-	\$ -	\$ 185,000	\$ 185,000	\$ -
Economic Development Total			-	\$ 73,790	\$ 4,888,325	\$ 4,962,115	\$ 4,267,478
Environmental Services	Downtown Port-a-Potties & Portland Loos Maintenance		-	\$ -	\$ 50,000	\$ 50,000	\$ -
Environmental Services Total			-	\$ -	\$ 50,000	\$ 50,000	\$ -
	Lifeguard Sergeant		1.00	\$ 116,029	\$ -	\$ 116,029	\$ 116,029
	Marine Safety Captain Restoration		1.00	\$ 163,072	\$ -	\$ 163,072	\$ -
Fire-Rescue	SAFE Funds		-	\$ -	\$ 245,000	\$ 245,000	\$ -
	Fuel Expenses		-	\$ -	\$ 1,000,000	\$ 1,000,000	\$ -
	Lifeguard Scheduling Sergeant Restoration		1.00	\$ 116,024	\$ -	\$ 116,024	\$ -
	Advanced Lifeguard Academy		-	\$ -	\$ 225,000	\$ 225,000	\$ -
Fire-Rescue Total			3.00	\$ 395,125	\$ 1,470,000	\$ 1,865,125	\$ 116,029
General Fund Departments	Risk Management Adjustment		-	\$ (701,672)	\$ -	\$ (701,672)	\$ -
	Workers Compensation Adjustment		-	\$ (1,288,097)	\$ -	\$ (1,288,097)	\$ -
General Fund Departments Total			-	\$ (1,989,769)	\$ -	\$ (1,989,769)	\$ -
Human Resources	Senior Management Analyst		(1.00)	\$ -	\$ -	\$ -	\$ -
	Human Resources Officers		3.00	\$ 449,623	\$ 2,000	\$ 451,623	\$ -
Human Resources Total			2.00	\$ 449,623	\$ 2,000	\$ 451,623	\$ -
	Transient Occupancy Tax (TOT) Revenue		-	\$ -	\$ -	\$ -	\$ (1,695,929)
Major Revenues	Property Transfer Tax Revenue		-	\$ -	\$ -	\$ -	\$ 58,477
	Property Tax Revenue		-	\$ -	\$ -	\$ -	\$ 5,834,311
	Tobacco Settlement Revenue (TSR)		-	\$ -	\$ -	\$ -	\$ 3,760,000
	SDG&E Settlement Revenue		-	\$ -	\$ -	\$ -	\$ (8,671,150)
Major Revenues Total			-	\$ -	\$ -	\$ -	\$ (714,291)
Multimedia Services	Transfer of Multimedia Services from Department of IT		5.00	\$ 572,527	\$ 113,105	\$ 685,632	\$ 113,300
Multimedia Services Total			5.00	\$ 572,527	\$ 113,105	\$ 685,632	\$ 113,300
Office of the Mayor	Director of Open Government		-	\$ 71,375	\$ -	\$ 71,375	\$ -
	IQ Software		-	\$ -	\$ 65,464	\$ 65,464	\$ -
Office of the Mayor Total			-	\$ 71,375	\$ 65,464	\$ 136,839	\$ -
	Memorial Pool Expansion		(0.75)	\$ (21,989)	\$ (5,000)	\$ (26,989)	\$ (2,500)
	Portable Pool Program		-	\$ -	\$ 44,000	\$ 44,000	\$ -
Park & Recreation	Park Assets Condition/Needs Assessment		0.53	\$ -	\$ 264,000	\$ 264,000	\$ -
	Support for Brush Management		1.00	\$ 112,058	\$ -	\$ 112,058	\$ -
	Special Promotional Programs TOT Transfer		-	\$ -	\$ -	\$ -	\$ (1,169,237)
	Operations of Seal Cam		-	\$ -	\$ 50,000	\$ 50,000	\$ -
Park & Recreation Total			0.78	\$ 90,069	\$ 353,000	\$ 443,069	\$ (1,171,737)
Personnel	New Employee Medical Examination and Random Drug Testing		-	\$ -	\$ 50,000	\$ 50,000	\$ -
Personnel Total			-	\$ -	\$ 50,000	\$ 50,000	\$ -

GENERAL FUND	DEPARTMENT TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REVENUE
		Parking Enforcement Equipment	-	\$ -	\$ 400,000	\$ 400,000	\$ -
	Police	Police Civilian Positions	4.00	\$ 346,039	\$ -	\$ 346,039	\$ -
		Property Room Relocation	-	\$ -	\$ 300,000	\$ 300,000	\$ -
		SAFE Program Reserve Funds	-	\$ -	\$ 1,512,500	\$ 1,512,500	\$ -
		AB 109 Funds	-	\$ 714,005	\$ -	\$ 714,005	\$ -
	Police Total		4.00	\$ 1,060,044	\$ 2,212,500	\$ 3,272,544	\$ -
	Public Works - Engineering & Capital Projects	Convention Center Expansion	1.00	\$ 118,204	\$ -	\$ 118,204	\$ 118,204
		Information Technology	-	\$ -	\$ 80,000	\$ 80,000	\$ -
	Public Works - Engineering & Capital Projects Total		1.00	\$ 118,204	\$ 80,000	\$ 198,204	\$ 118,204
	Public Works - General Services	Facilities Condition/Needs Assessment	-	\$ -	\$ 1,000,000	\$ 1,000,000	\$ -
		Tubman-Chavez Community Center	-	\$ -	\$ 50,000	\$ 50,000	\$ -
	Public Works - General Services Total		-	\$ -	\$ 1,050,000	\$ 1,050,000	\$ -
	Purchasing & Contracting	Contracting Support	1.00	\$ 192,015	\$ -	\$ 192,015	\$ -
		Equal Opportunity Contracting Support	1.00	\$ 118,179	\$ -	\$ 118,179	\$ -
	Purchasing & Contracting Total		2.00	\$ 310,194	\$ -	\$ 310,194	\$ -
		Revised Gas Tax Revenue	-	\$ -	\$ -	\$ -	\$ (613,125)
		SAFE Program Reserve Funds	-	\$ -	\$ 2,383,459	\$ 2,383,459	\$ -
		Traffic Signal Communications Infrastructure Master Plan	-	\$ -	\$ 200,000	\$ 200,000	\$ -
	Transportation & Storm Water	Tree Trimming	-	\$ -	\$ 100,000	\$ 100,000	\$ -
		Transfer to CIP	-	\$ -	\$ 100,000	\$ 100,000	\$ -
		Revised TransNet Revenue	-	\$ -	\$ -	\$ -	\$ 231,722
		Catch Basin Inspection and Cleaning	13.00	\$ 927,109	\$ (415,900)	\$ 511,209	\$ -
	Transportation & Storm Water Total		13.00	\$ 927,109	\$ 2,367,559	\$ 3,294,668	\$ (381,403)
	General Fund Total		28.06	\$ 2,650,030	\$ 10,984,354	\$ 13,634,384	\$ 3,666,067

NON-GENERAL FUNDS

FUND TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REVENUE
Barrio Logan Community Benefit MAD Fund	Formation of New MAD	-	\$ -	\$ 636,431	\$ 636,431	\$ 336,431
Barrio Logan Community Benefit MAD Fund Total		-	\$ -	\$ 636,431	\$ 636,431	\$ 336,431
Bay Terraces - Honey Drive MAD Fund	Correction of Non-Personnel Expenditures	-	\$ -	\$ 218	\$ 218	\$ -
Bay Terraces - Honey Drive MAD Fund Total		-	\$ -	\$ 218	\$ 218	\$ -
El Cajon Boulevard MAD Fund	Correction of Non-Personnel Expenditures	-	\$ -	\$ (66,240)	\$ (66,240)	\$ -
El Cajon Boulevard MAD Fund Total		-	\$ -	\$ (66,240)	\$ (66,240)	\$ -
Fire/Emergency Medical Services Transport Program Fund	Paramedic Pay	-	\$ 178,403	\$ -	\$ 178,403	\$ -
Fire/Emergency Medical Services Transport Program Fund Total	San Diego Project Heartbeat	2.00	\$ 209,328	\$ -	\$ 209,328	\$ 20,000
GIS Fund	Reduction in SanGIS Dues	2.00	\$ 387,731	\$ -	\$ (193,046)	\$ -
GIS Fund Total	Server Migration	-	\$ -	\$ 99,000	\$ 99,000	\$ -
Hillcrest MAD Fund	Projected Non-Personnel Expenditures	-	\$ -	\$ (94,046)	\$ (94,046)	\$ -
Hillcrest MAD Fund Total		-	\$ -	\$ (94,046)	\$ (94,046)	\$ -
Information Technology Fund	Information Technology Systems Support	-	\$ -	\$ (2,600)	\$ (2,600)	\$ -
Information Technology Fund Total		-	\$ -	\$ (2,600)	\$ (2,600)	\$ -
Maintenance Assessment District (MAD) Management Fund	PC Replacements	-	\$ -	\$ 357,301	\$ 357,301	\$ -
Maintenance Assessment District (MAD) Management Fund Total	Balancing Adjustment	-	\$ -	\$ 10,150	\$ 10,150	\$ -
Metropolitan Sewer Revenue Fund	Building Services Technician	0.34	\$ 24,556	\$ -	\$ 24,556	\$ -
Metropolitan Sewer Revenue Fund Total	Facilities Condition Assessment	-	\$ -	\$ 198,000	\$ 198,000	\$ -
	Rent Savings	-	\$ -	\$ (69,420)	\$ (69,420)	\$ -
	State Revolving Fund (SRF)	-	\$ -	\$ (836,387)	\$ (836,387)	\$ -
	Pipeline and Systems Condition Assessments	-	\$ -	\$ 3,009,797	\$ 3,009,797	\$ -
	SDG&E Settlement	-	\$ -	\$ -	\$ -	\$ 18,844
	Building Services Technician	0.34	\$ 24,556	\$ 2,301,990	\$ 2,326,546	\$ 18,844
	Call Center Support	0.33	\$ 23,832	\$ -	\$ 23,832	\$ -
	Facilities Condition Assessment	6.25	\$ 497,791	\$ -	\$ 497,791	\$ -
	Rent Savings	-	\$ -	\$ 108,000	\$ 108,000	\$ -
	State Revolving Fund (SRF)	-	\$ -	\$ (379,035)	\$ (379,035)	\$ -
	Transfer of Internal Controls Accountant	-	\$ -	\$ (695,487)	\$ (695,487)	\$ -
	Pipeline and Systems Condition Assessments	-	\$ -	\$ 71,000	\$ 71,000	\$ -
	Accountant 3 Transfer	(0.50)	\$ (53,419)	\$ -	\$ (53,419)	\$ -
	Risk Management Adjustment	6.08	\$ 488,204	\$ (177,037)	\$ 291,167	\$ -
	Workers Compensation Adjustment	-	\$ (284,344)	\$ -	\$ (284,344)	\$ -
	Prop. 42 Adjustment	-	\$ (596,247)	\$ -	\$ (596,247)	\$ -
	Landfill Managed Competition	(1.00)	\$ (100,047)	\$ -	\$ (100,047)	\$ -
	Ridgehaven Roof Replacement	-	\$ -	\$ 635,483	\$ 635,483	\$ -
	SDG&E Settlement	-	\$ -	\$ -	\$ -	\$ 5,554
	Non-General Fund Revenue Adjustment	(1.00)	\$ (100,047)	\$ 635,483	\$ 535,436	\$ 5,554
	Protected Non-Personnel Expenditures	-	\$ -	\$ -	\$ -	\$ (986,016)
	Dumpster for Replanting Projects	-	\$ -	\$ 200	\$ 200	\$ -
	Correction of Non-Personnel Expenditures	-	\$ -	\$ (89,214)	\$ (89,214)	\$ -
		-	\$ -	\$ (89,214)	\$ (89,214)	\$ -

NON-GENERAL FUNDS

FUND TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REVENUE
	Revised Revenue	-	\$ -	\$ -	\$ -	\$ (1,260,906)
Transient Occupancy Tax Fund	Arts, Culture, and Community Festivals	-	\$ -	\$ 40,000	\$ 40,000	\$ -
	Support for Safety and Maintenance of Visitor-Related Facilities	-	\$ -	\$ (1,169,237)	\$ (1,169,237)	\$ -
	Discretionary One-Cent	-	\$ -	\$ (292,181)	\$ (292,181)	\$ -
	Economic Development Programs	-	\$ -	\$ 160,512	\$ 160,512	\$ -
Transient Occupancy Tax Fund Total		-	\$ -	\$ (1,260,906)	\$ (1,260,906)	\$ (1,260,906)
TransNet Extension Administration & Debt Fund	Revised Revenue	-	\$ -	\$ 7,548	\$ 7,548	\$ 7,548
TransNet Extension Administration & Debt Fund Total		-	\$ -	\$ 7,548	\$ 7,548	\$ 7,548
TransNet Extension Congestion Relief Fund	Revised Revenue	-	\$ -	\$ -	\$ -	\$ 523,074
	Regional Arterial Management System	-	\$ -	\$ 67,600	\$ 67,600	\$ -
TransNet Extension Congestion Relief Fund Total		-	\$ -	\$ 67,600	\$ 67,600	\$ 523,074
TransNet Extension Maintenance Fund	Revised Revenue	-	\$ -	\$ 224,174	\$ 224,174	\$ 156,575
TransNet Extension Maintenance Fund Total		-	\$ -	\$ 224,174	\$ 224,174	\$ 156,575
	Building Services Technician	0.33	\$ 23,832	\$ -	\$ 23,832	\$ -
	Call Center Support	6.25	\$ 497,791	\$ -	\$ 497,791	\$ -
	Facilities Condition Assessment	-	\$ -	\$ 294,000	\$ 294,000	\$ -
	Reclaimed Water Incentive Credits	-	\$ -	\$ -	\$ -	\$ 2,300,000
	Rent Savings	-	\$ -	\$ (868,232)	\$ (868,232)	\$ -
Water Utility Operating Fund	Accountant 3 Transfer	(0.50)	\$ (63,368)	\$ 71,000	\$ 7,632	\$ -
	Pipeline and Systems Condition Assessments	-	\$ -	\$ 4,508,282	\$ 4,508,282	\$ -
	Water Sales Revenue	-	\$ -	\$ -	\$ -	\$ (15,000,000)
	Position Correction	1.00	\$ 99,884	\$ -	\$ 99,884	\$ -
	SDG&E Settlement	-	\$ -	\$ -	\$ -	\$ 3,377,269
Water Utility Operating Fund Total		7.08	\$ 568,139	\$ 4,005,050	\$ 4,573,189	\$ (9,322,731)
Non-General Fund Total		14.50	\$ 752,336	\$ 8,515,131	\$ 9,267,467	\$ (6,271,401)
City Total		42.56	\$ 3,402,366	\$ 19,499,485	\$ 22,901,851	\$ (2,605,334)

Attachment C

Excerpt from Council Policy 100-03: Transient Occupancy Tax
Attachment A: General Requirements and Conditions
Section B: Funding

1. Expenses must be both incurred and paid by an organization before the City will release funding to the organization, except as otherwise may be provided.
2. Expenses must be incurred during the City's fiscal year (July 1 - June 30) for which the program is funded, except as otherwise may be provided.
3. City funds may not be used for alcoholic beverages. In addition, City funds may not be used for travel, meals, lodging, or entertainment expenses, except as otherwise may be provided. Waivers to this provision will be considered for expenditures within the Economic Development Program categories. Organizations receiving waivers may use City funds for travel, meals, or lodging within the following parameters:
 - a. Travel – when use of public air carrier transport is required in order to perform the contractual scope of services to the City, City funds may be applied toward the equivalent of coach airfare only. City funds may not be applied toward any upgrades.
 - b. Meals – when provision of meals is required in order to perform the contractual scope of services to the City, City funds may be applied toward a maximum of \$50 per day per person for meals (excluding sales tax and a maximum 15% gratuity, which are also eligible expenses). This daily maximum is further limited by meal, as follows: \$10, \$15, and \$25 are the maximum City funds that can be applied toward breakfast, lunch, and dinner, respectively, per person. If alcoholic beverages are consumed with meals, they may not be paid for with City funds. In the event that meals are provided to individuals who are not members of the funded organization within the scope of a business development meeting, documentation containing the purpose of the meeting, the benefit to the City, and a list of attendees must be provided to the City in order for City funding to be utilized.
 - c. Lodging – when out-of-town lodging is required in order to perform the contractual scope of services to the City, City funds may be applied toward the equivalent of the cost of a standard room in a business class hotel, or toward the conference rates of the host hotel when attending a conference.
 - d. Sponsorships – the City acknowledges the business requirement of event sponsorships by promotional organizations in order to market San Diego as a convention destination in a highly competitive market, and to attract businesses to the region. The primary objective of a funded organization's participation in such

events is to gain exposure for San Diego and secure access to important decision makers representing prominent convention groups and businesses. Financial sponsorship of such events is an acceptable application of City funds. If alcoholic beverages are consumed during event sponsorships, they may not be paid for with City funds.

4. City funds will be used only to assist an organization in its annual operating program or in its sponsorship of special events. City funding will not be used for capital or equipment outlay, for the purchase of awards, trophies, gifts, or uniforms, nor for the buildup of reserves.
5. Matching fund requirements will be determined by the appropriate application process as called for in the specific funding guidelines within each funding category, if applicable.
6. Organizations requesting funds should possess, at a minimum, a three-year track record of operations. Annual requests for funding may be for one-time events or projects, though applicant organizations must have a three-year history.

Attachment C

FY 2014 Transient Occupancy Tax Fund Allocations

ORGANIZATION/PROGRAM	FY 2014 Allocation
Arts, Culture, and Community Festivals - Organizational Support	
AJA Project, The	\$ 22,881
Art of Elan	\$ 8,934
Balboa Park Cultural Partnership	\$ 18,060
Balboa Park Online Collaborative	\$ 52,591
California Ballet Association, Inc.	\$ 69,190
Camarada, Inc.	\$ 9,949
Center for World Music	\$ 25,127
City Ballet, Inc.	\$ 55,194
Classics for Kids	\$ 23,569
Cygnnet Theatre Company	\$ 103,356
Diversionsary Theatre Productions	\$ 37,217
Eveoke Dance Theatre	\$ 22,823
Finest City Performing Arts, Inc. dba: San Diego Gay Men's Chorus	\$ 22,561
Flying Leatherneck Historical Fdn	\$ 9,924
Gaslamp Quarter Historical	\$ 19,794
Japanese Friendship Garden	\$ 61,775
La Jolla Chapter, SPEBSQSA, Inc.	\$ 2,478
La Jolla Historical Society	\$ 38,951
La Jolla Music Society	\$ 196,249
La Jolla Symphony & Chorus	\$ 34,927
Library Association of La Jolla, The dba Athenaeum Music & Arts Library	\$ 83,994
Mainly Mozart, Inc.	\$ 87,998
Malashock Dance & Company	\$ 41,829
Maritime Museum	\$ 227,652
Media Arts Center San Diego	\$ 54,394
Mingei International, Inc.	\$ 183,858
Mojalet Dance Collective	\$ 6,392
Mo'olelo Performing Arts Company	\$ 25,913
Moxie Theatre	\$ 10,067
Museum of Contemporary Art	\$ 343,054
Museum of Photographic Arts, The	\$ 93,080
New Children's Museum, The	\$ 149,056
Old Globe Theatre	\$ 421,074
Outside the Lens	\$ 6,358
Pacific Arts Movement	\$ 55,097
Persian Cultural Center	\$ 24,025
PGK Project	\$ 6,256
Playwrights Project	\$ 32,035
Prophet World Beat Productions	\$ 28,510

	FY 2014 Allocation
Arts, Culture, and Community Festivals - Organizational Support (continued)	
Putnam Foundation, The dba Timken Museum of Art	\$ 110,263
Reuben H. Fleet Science Center	\$ 265,204
Samahan Filipino American Performing Arts and Education Center Inc.	\$ 2,218
San Diego Air & Space Museum	\$ 222,847
San Diego Archaeological Center	\$ 26,428
San Diego Art Institute, The	\$ 44,004
San Diego Automotive Museum	\$ 48,041
San Diego Ballet	\$ 28,893
San Diego Center for Jewish Culture	\$ 104,573
San Diego Children's Choir	\$ 27,736
San Diego Chinese Historical Society and Museum	\$ 17,087
San Diego Civic Youth Ballet, Inc.	\$ 28,937
San Diego Dance Theater	\$ 39,176
San Diego Early Music Society	\$ 9,039
San Diego Guild of Puppetry, Inc.	\$ 6,984
San Diego Historical Society dba San Diego History Center	\$ 77,730
San Diego Junior Theatre	\$ 82,446
San Diego Master Chorale, Inc.	\$ 14,186
San Diego Model Railroad Museum, Inc.	\$ 45,838
San Diego Museum Council, Inc.	\$ 10,843
San Diego Museum of Art	\$ 366,050
San Diego Museum of Man	\$ 111,241
San Diego Opera Association	\$ 389,357
San Diego Repertory Theatre, Inc.	\$ 148,645
San Diego Society of Natural History	\$ 367,489
San Diego Symphony Orchestra Association, The	\$ 411,870
San Diego Watercolor Society	\$ 24,526
San Diego Women's Chorus	\$ 3,826
San Diego Writers Ink	\$ 8,442
San Diego Young Artists Music Academy	\$ 10,265
San Diego Young Artists Symphony	\$ 12,536
San Diego Youth Symphony and Conservatory	\$ 85,313
Save Our Heritage Organisation	\$ 53,721
Scripps Ranch Theatre	\$ 13,595
Spreckels Organ Society	\$ 16,123
Theater and Arts Foundation of San Diego County dba La Jolla Playhouse	\$ 376,738
Unlimited Jazz Dance Productions dba Patricia Rincon Dance Collective	\$ 11,170
Villa Musica	\$ 28,764
Westwind Brass, Inc.	\$ 7,095
Women's History Reclamation Project, Inc. dba Women's History Museum and Educational Center	\$ 12,156

Attachment C

FY 2014 Allocation

Arts, Culture, and Community Festivals - Organizational Support *(continued)*

Young Audiences of San Diego \$ 50,770

Arts, Culture, and Community Festivals - Organizational Support Total \$ 6,438,356

Arts, Culture, and Community Festivals - Creative Communities San Diego

America's Finest City Dixieland Jazz Society	\$ 37,563
Asian Story Theater Incorporated	\$ 5,619
Bon Temps Social Club of San Diego, The	\$ 45,902
Cabrillo Festival, Inc.	\$4,517
Capoeira Institute	\$ 14,610
Casa Familiar	\$ 7,062
Central Commercial District Revitalization Corporation / Fiscal Agent for San Diego Afterschool Strings Program	\$ 5,337
College Area Economic Development Corporation	\$ 12,677
Cooper Family Foundation, The	\$ 3,080
Council of Philippine American Organizations of San Diego County	\$ 3,629
Gaslamp Quarter Association	\$ 11,404
Hillcrest Business Improvement Association Incorporated	\$ 15,279
Indian Fine Arts Academy of San Diego	\$ 14,203
Italian American Art and Culture Association of San Diego	\$ 16,594
Jacobs Center for Neighborhood Innovation	\$ 22,538
Justice Overcoming Boundaries (JOB) in San Diego County	\$ 9,107
Kalusugan Community Services	\$ 16,528
Linda Vista Multi-Cultural Fair, Inc.	\$ 6,468
Little Italy Association	\$ 29,130
Little Saigon Foundation	\$ 8,739
Media Heritage, Inc. dba Filmout San Diego	\$ 11,324
Musicians for Education	\$ 6,153
NTC Foundation	\$ 6,226
Ocean Beach Merchants Association	\$ 23,216
Pacific Beach Community Development Corporation dba Discover Pacific Beach	\$ 12,396
Pacific Southwest Wildlife Arts, Inc.	\$ 9,719
PASACAT	\$ 4,237
Point Loma Summer Concerts	\$ 14,631
Rancho de los Penasquitos Town Council, Inc.	\$ 5,332
Rolando Community Council, Inc.	\$ 6,202
San Diego Armed Services YMCA	\$ 45,902
San Diego Audubon Society	\$ 18,842
San Diego Chinese Center	\$ 5,883
San Diego Earth Day	\$ 24,116
San Diego Film Foundation	\$ 42,972
San Diego Music Foundation	\$ 19,345
San Diego Shakespeare Society, Inc.	\$ 5,249
Space 4 Art	\$ 4,943

	FY 2014 Allocation
Arts, Culture, and Community Festivals - Creative Communities San Diego (continued)	
Springfest Inc.	\$ 12,133
St. Madeleine Sophie's Center	\$ 13,541
Torrey Pines Kiwanis Club	\$ 45,902
Transcendance Youth Arts Project	\$ 7,062
Write Out Loud	\$ 2,480
Arts, Culture, and Community Festivals - Creative Communities San Diego Total	\$ 637,792

Economic Development - Citywide Economic Development

CleanTECH San Diego	\$ 30,000
CommNexus San Diego	\$ 30,000
Horton Plaza Theatre Foundation	\$ 440,000
Mission Trails Regional Park Foundation, Inc.	\$ 45,000
San Diego Regional Economic Development Corporation	\$ 25,000
Economic Development - City Economic Development Total	\$ 570,000

Economic Development - Economic Development and Tourism Support

Adams Avenue Business Association	\$ 38,968
Asian Business Association San Diego	\$ 30,577
BIOCOM Institute	\$ 50,000
City Heights Community Development Corp.	\$ 54,000
Greater Golden Hill Community Development Association	\$ 38,968
Greater San Diego Business Association	\$ 54,000
Hostelling International	\$ 38,968
Japan Society of San Diego and Tijuana	\$ 38,968
La Jolla Village Merchants Association, Inc.	\$ 22,171
North Park Organization of Businesses, Inc.	\$ 38,868
Old Town San Diego Chamber of Commerce	\$ 25,906
Otay Mesa Chamber of Commerce	\$ 27,000
San Diego Diplomacy Council	\$ 38,968
San Diego East Visitors Bureau	\$ 28,288
South County Economic Development Council	\$ 38,968
South Park Business Group, Inc.	\$ 10,250
Traveler's Aid Society of San Diego, Inc.	\$ 54,000
Veterans Memorial Center, Inc.	\$ 71,644
Economic Development - Economic Development and Tourism Support Total	\$ 700,512

Attachment C

FY 2014 CIP May Revision Adjustments

Airports

Brown Field - AAA00002

Fund		Proposed	Change	Revised
700028	Brown Field Special Aviation	\$0	\$1,400,000	\$1,400,000

An additional \$1.4 million in Airports funding has been allocated to this project for Fiscal Year 2014 for as-needed improvements to the City's Brown Field Airport.

Montgomery Field - AAA00001

Fund		Proposed	Change	Revised
700030	Montgomery Field Special Aviation	\$0	\$1,000,000	\$1,000,000

An additional \$1.0 million in Airports funding has been allocated to this project for Fiscal Year 2014 for as-needed improvements to the City's Montgomery Field Airport.

Environmental Services

Citywide Energy Improvements - ABT00003

Fund		Proposed	Change	Revised
200225	Energy Conservation Program CIP Fund	\$0	\$200,000	\$200,000

An additional \$200,000 has been allocated to this project for Fiscal Year 2014 to support energy efficiency projects.

Park & Recreation

Central Avenue Mini Park Phase II Skate Plaza - S14010

Fund		Proposed	Change	Revised
600001	Grant Fund-State	\$0	\$846,950	\$846,950

This is a new project for Fiscal Year 2014. \$846,950 in grant funding (Grant # 1000360-2011) has been allocated to this project for Fiscal Year 2014 to fund the design and construction of a skate plaza at Central Avenue Mini Park.

Chollas Lake Park Playground Improvements - S14002

Fund		Proposed	Change	Revised
200391	Regional Park Improvements Fund	\$0	\$989,000	\$989,000

This is a new project for Fiscal Year 2014. \$989,000 in Regional Park Improvements funding has been allocated to this project for Fiscal Year 2014 to fund the design and construction of two playgrounds at Chollas Lake Park. Funding was approved by the Regional Park Oversight Committee.

Coastal Erosion and Access - AGF00006

Fund		Proposed	Change	Revised
200391	Regional Park Improvements Fund	\$0	\$310,000	\$310,000

An additional \$310,000 in Regional Park Improvements funding has been allocated to this project for Fiscal Year 2014 to fund the re-construction of three additional beach access locations along the shoreline. Funding was approved by the Regional Park Oversight Committee.

FY 2014 CIP May Revision Adjustments

Cowles Mountain Access Road Rehabilitation - S14001

Fund		Proposed	Change	Revised
200110	EGF CIP Fund 1/3	\$0	\$25,000	\$25,000

This is a new project for Fiscal Year 2014. \$25,000 in Economic Growth funding has been allocated to fund the 1.6 miles of service/access road on the east side of Cowles Mountain within Mission Trails Regional Park.

Del Mar Terrace Street Improvements - L14003

Fund		Proposed	Change	Revised
200059	Del Mar Terrace MAD Fund	\$0	\$65,000	\$65,000

This is a newly established project for Fiscal Year 2014. Del Mar Terrace MAD funding in the amount of \$65,000 has been re-allocated from S-10038 - Del Mar Terrace Street Improvements to this project in order to establish a phase funded project.

Del Mar Terrace Street Improvements - S10038

Fund		Proposed	Change	Revised
200059	Del Mar Terrace MAD Fund	\$65,000	(\$65,000)	\$0

This project reflects a decrease of \$65,000 in Del Mar Terrace MAD funding and will be re-allocated to project L14003 - Del Mar Terrace Street Improvements for the purpose of establishing a phase funded project. This project will be closed by the end of the fiscal year.

El Cuervo Adobe Improvements - S14006

Fund		Proposed	Change	Revised
200110	EGF CIP Fund 1/3	\$0	\$250,000	\$250,000

This is a new project for Fiscal Year 2014. \$250,000 in Environmental Growth funding has been allocated to this project for Fiscal Year 2014 to provide for long-term protection of the physical remains of the historic El Cuervo Adobe.

Montgomery Academy Joint Use Improvements - S00973

Fund		Proposed	Change	Revised
200636	Monetary Conditions Placed on Future Deposits	\$0	\$396,000	\$396,000

An additional \$396,000 in developer contributions has been allocated to this project for Fiscal Year 2014 to fund three acres of joint-use play fields at the Montgomery Academy and associated Americans with Disabilities Act (ADA) improvements.

Ocean Beach Veterans Memorial - TBD

Fund		Proposed	Change	Revised
400264	Private & Others Contrib-CIP	\$0	\$76,000	\$76,000

An additional \$76,000 in donations has been allocated to this project for Fiscal Year 2014 to demolish the old veterans plaza at the foot of Newport Avenue and install sidewalk pavers; and relocate a new veterans memorial wall on the northern section of the Abbott Street park including a new sidewalk with pavers, landscaping, a memorial wall with a relocated plaque, lighting, and enhanced coastal access.

Attachment C

FY 2014 CIP May Revision Adjustments

Palisades Park Comfort Station Replacement - S10026

Fund		Proposed	Change	Revised
200391	Regional Park Improvements Fund	\$0	\$400,000	\$400,000

An additional \$400,000 in Regional Park Improvements funding has been allocated to this project for Fiscal Year 2014 to fully fund construction of the comfort station. Funding was approved by the Regional Park Oversight Committee.

Regional Park Improvements - AGF00005

Fund		Proposed	Change	Revised
200391	Regional Park Improvements Fund	\$2,500,000	(\$2,500,000)	\$0

Funding was temporarily budgeted in the Regional Park Improvements annual allocation until the Regional Park Oversight Committee approved the use of funds. \$2.5 million has been reallocated to other various projects per approval of the Regional Park Oversight Committee.

Resource-Based Open Space Parks - AGE00001

Fund		Proposed	Change	Revised
200391	Regional Park Improvements Fund	\$0	\$800,000	\$800,000

An additional \$800,000 in Regional Park Improvements funding has been allocated to this project for Fiscal Year 2014 to fund the development of public facilities within the City's resource-based open space parks. Funding was approved by the Regional Park Oversight Committee.

Sunset Cliffs Natural Pk Hillside Imp Preservation - S10091

Fund		Proposed	Change	Revised
200391	Regional Park Improvements Fund	\$0	\$270,000	\$270,000

An additional \$270,000 in Regional Park Improvements funding has been allocated to this project for Fiscal Year 2014 to fund design and Phase I construction. Funding was approved by the Regional Park Oversight Committee.

Trail for All People - S13001

Fund		Proposed	Change	Revised
200391	Regional Park Improvements Fund	\$0	\$231,000	\$231,000

An additional \$231,000 in Regional Park Improvements funding has been allocated to this project for Fiscal Year 2014 to fund design and construction of a trail to accommodate people of all physical abilities. Funding was approved by the Regional Park Oversight Committee.

Public Utilities

Catalina 12inch Cast Iron Mains - S12008

Fund		Proposed	Change	Revised
700010	Water Utility - CIP Funding Source	\$2,539,862	(\$1,939,862)	\$600,000

This change reflects the removal of \$1.9 million to align the project's budget with Fiscal Year 2014 needs.

FY 2014 CIP May Revision Adjustments

La Jolla Scenic Drive 16inch Main - S12009

Fund		Proposed	Change	Revised
700010	Water Utility - CIP Funding Source	\$1,724,089	(\$1,000,000)	\$724,089

This change reflects the removal of \$1.0 million to align the project's budget with Fiscal Year 2014 needs.

Large Diameter Water Transmission PPL - AKA00003

Fund		Proposed	Change	Revised
700010	Water Utility - CIP Funding Source	\$0	\$780,113	\$780,113

This is a new annual allocation for Fiscal Year 2014. An additional \$780,113 in water funding has been allocated to this project for Fiscal Year 2014 to fund large diameter transmission lines.

MBC Biosolids Storage Silos - S00322

Fund		Proposed	Change	Revised
700009	Metro Sewer Utility - CIP Funding Source	\$0	\$339,845	\$339,845

An additional \$339,845 in sewer funding has been allocated to this project for Fiscal Year 2014 to cover bids coming in higher than anticipated.

MBC Dewatering Centrifuges Replacement - S00339

Fund		Proposed	Change	Revised
700009	Metro Sewer Utility - CIP Funding Source	\$3,454,160	\$1,137,657	\$4,591,817

An additional \$1.1 million in sewer funding has been allocated to this project for Fiscal Year 2014 to accommodate the production of centrifuge units and accelerate the installation of these units by one fiscal year.

Metro Treatment Plants - ABO00001

Fund		Proposed	Change	Revised
700009	Metro Sewer Utility - CIP Funding Source	\$1,500,000	\$200,000	\$1,700,000

An additional \$200,000 in sewer funding has been allocated to this project for Fiscal Year 2014 to fund ongoing construction contracts and design changes.

NCWRP Sludge Pump Station Upgrade - S00309

Fund		Proposed	Change	Revised
700009	Metro Sewer Utility - CIP Funding Source	\$0	\$150,000	\$150,000

An additional \$150,000 in sewer funding has been allocated to this project for Fiscal Year 2014 to fund design changes and construction of two new air release valves and trenching for the air release valves as well as a surge analysis on the pump by the designer.

Pump Station Restorations - ABP00001

Fund		Proposed	Change	Revised
700008	Muni Sewer Utility - CIP Funding Source	\$750,000	\$500,000	\$1,250,000

An additional \$500,000 in sewer funding has been allocated to this project for Fiscal Year 2014 to fund ongoing construction contracts and design changes.

Attachment C

FY 2014 CIP May Revision Adjustments

Water Pump Station Restoration - ABJ00001

Fund		Proposed	Change	Revised
700010	Water Utility - CIP Funding Source	\$1,079,912	(\$1,079,912)	\$0

This change reflects the removal of \$1.1 million to align the project's budget with Fiscal Year 2014 needs.

Transportation & Storm Water

Bus Stop Improvements - AID00007

Fund		Proposed	Change	Revised
400691	Bus Stop Capital Improvement Fund	\$0	\$100,000	\$100,000

An additional \$100,000 in Bus Stop Capital Improvement funding has been allocated to this project for Fiscal Year 2014 to fund the installation of concrete pads in the roadways at bus stops citywide.

Concrete Streets - AID00006

Fund		Proposed	Change	Revised
200306	Prop 42 Replacement - Transportation Relief Fund	\$0	\$1,500,000	\$1,500,000

An additional \$1.5 million in Proposition 42 Replacement funding has been allocated to this project for Fiscal Year 2014 to fund concrete street projects.

Install T/S Interconnect Systems - AIL00002

Fund		Proposed	Change	Revised
400265	CIP Contributions from General Fund	\$0	\$2,383,459	\$2,383,459

An additional \$2.4 million in CIP Contributions from the General Fund has been allocated to this project for Fiscal Year 2014 to fund the upgrade of the City's Traffic Control System and changeable message signs.

Installation of City Owned Street Lights - AIH00001

Fund		Proposed	Change	Revised
400265	CIP Contributions from General Fund	\$0	\$100,000	\$100,000

An additional \$100,000 in CIP Contributions from the General Fund has been allocated to this project for Fiscal Year 2014 to fund street lights within City Heights, Southcrest, Mt. Hope, and Mountain View areas.

New Walkways - AIK00001

Fund		Proposed	Change	Revised
400169	TransNet Extension Congestion Relief Fund	\$1,509,484	\$455,475	\$1,964,959

An additional \$455,475 in TransNet funding has been allocated to this project for Fiscal Year 2014 to fund new walkway projects.

FY 2014 CIP May Revision Adjustments

Resurfacing of City Streets - AID00005

Fund		Proposed	Change	Revised
200203	Trench Cut Fees/Excavation Fee Fund	\$0	\$2,000,000	\$2,000,000

An additional \$2.0 million in Street Damage Fee funding has been allocated to this project for Fiscal Year 2014 to fund roadway resurfacing, repair, and reconstruction of City streets.

Sidewalk Repair and Reconstruction - AIK00003

Fund		Proposed	Change	Revised
200306	Prop 42 Replacement - Transportation Relief Fund	\$0	\$500,000	\$500,000

An additional \$500,000 in Proposition 42 Replacement funding has been allocated to this project for Fiscal Year 2014 to fund sidewalk repair and reconstruction projects.

SR-94/Euclid Ave Interchange Improvements - S11046

Fund		Proposed	Change	Revised
400174	TransNet Extension RTCI Fee	\$400,000	(\$400,000)	\$0

This project reflects a decrease of \$400,000 in TransNet Regional Transportation Congestion Improvement Program (RTCIP) Fee funding and will be re-allocated to project S-14009 - SR94/Euclid Ave Interchange Improvements-Phase 2.

SR94/Euclid Av Interchange-Phase 2 - S14009

Fund		Proposed	Change	Revised
400174	TransNet Extension RTCI Fee	\$0	\$400,000	\$400,000

This is a new project for Fiscal Year 2014. TransNet Regional Transportation Congestion Improvement Program (RTCIP) Fee funding in the amount of \$400,000 has been re-allocated from S-11046 - SR-94/Euclid Ave Interchange Improvements to this project.

Total CIP	\$171,619,599	\$10,820,725	\$182,440,324
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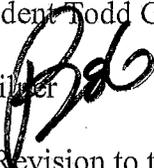


THE CITY OF SAN DIEGO

M E M O R A N D U M

DATE: June 5, 2013

TO: Honorable Council President Todd Gloria and Members of the City Council

FROM: Honorable Mayor Bob Filner 

SUBJECT: Supplement to the May Revision to the Fiscal Year 2014 Proposed Budget

From January 2013 through May 2013, the City engaged in contract negotiations with all six recognized labor organizations over wages, hours, and terms and conditions of employment. On May 28, 2013, tentative agreements were reached with the International Association of Fire Fighters Local 145 (IAFF Local 145), the San Diego Municipal Employees Association (MEA), the Deputy City Attorneys Association (DCAA), the San Diego Police Officers Association (POA), the American Federation of State, County, and Municipal Employees Local 127 (AFSCME Local 127) and the California Teamsters (Teamsters Local 911). These agreements are subject to ratification by each of the labor organizations' members and approval by the City Council.

Each of the tentative agreements on a successor Memorandum of Understanding (MOU) is for a five-year term to include non-pensionable compensation increases consistent with the passage of Proposition B, which amended the City Charter on July 20, 2012. All tentative agreements provide an option to reopen the MOUs solely to meet and confer regarding increases to non-pensionable compensation for Fiscal Years 2017 and 2018.

The significant terms of the tentative agreements that result in a budgetary impact to Fiscal Year 2014 are detailed in *Attachment I*. These adjustments reflect further amendments to the Fiscal Year 2014 Proposed Budget, and are intended to supplement the May Revision dated May 21, 2013. The adjustments are as follows:

- A projected non-pensionable compensation increase of \$13.0 million (\$9.8 million in the General Fund);
- A General Fund decrease of \$160,000 in the Citywide Program Expenditures Department for outside attorneys who assist with labor negotiations. The Fiscal Year 2014 General Fund Proposed Budget includes \$380,000 for labor-related contracts. Of this amount, \$220,000 is needed to fully implement Proposition B

Page 2 of 2

Honorable Council President Todd Gloria and Members of the City Council

June 5, 2013

- and to pay outstanding invoices related to the Fiscal Year 2014 contract negotiations; and
- The use of approximately \$9.8 million in General Fund reserves/fund balance to fund the non-pensionable compensation increases in Fiscal Year 2014. For non-General Fund funds, the non-pensionable pay increase will be funded by using approximately \$3.2 million in fund balance and/or reserves from each of the respective funds.

On June 28, 2013, the San Diego City Employees' Retirement System (SDCERS) Board will consider a revised actuarial valuation that reflects the impacts of the five-year labor agreement on the City's Pension Annual Required Contribution (ARC). Based on preliminary information provided in April 2013 by SDCERS' Actuary, Cheiron, the estimated reduction to the City's Pension ARC is \$25.2 million (\$19.5 million in the General Fund based on the Fiscal Year 2014 Proposed Budget allocation). A formal actuarial valuation is currently being performed by Cheiron and actual savings may differ from the original estimate.

The Fiscal Year 2014 Proposed Budget includes a Pension ARC payment of \$275.4 million. If the SDCERS Board approves a new valuation reflecting the terms of the five-year agreement on June 28, 2013, the City's payment to SDCERS on July 1, 2013 will be reduced to reflect the revised ARC amount. This would result in a projected General Fund surplus for Fiscal Year 2014 at year-end and this surplus would remain in reserves/fund balance to address the projected General Fund deficit in Fiscal Year 2015. Financial Management will distribute a memorandum with the estimated savings once they have been calculated. However, if the SDCERS Board does not approve the adjustment to the Pension ARC, reserves/fund balance will be used to fund the non-pensionable compensation increases in Fiscal Year 2014 as described above. *Attachment II* reflects the possible impacts to the General Fund reserves/fund balance if the projected ARC savings are not realized.

Attachments:

- I. FY 2014 Labor Adjustments
- II. FY 2014 General Fund Reserve Estimates

cc: Vince Hall, Chief of Staff
Scott Chadwick, Interim Chief Operating Officer
Nelson Hernandez, Assistant Chief Operating Officer
Greg Bych, Interim Chief Financial Officer
Andrea Tevlin, Independent Budget Analyst
Francisco Estrada, Director of Council Affairs
Jeff Sturak, Financial Management Director
Department Directors
Julio Canizal, Deputy Director Financial Management

Attachment D

Labor Group	Salaries (Full, ¾, ½)	Salaries (Hourly)	Mandatory Furlough	Flexible Benefit Adjustments	Retirement Offset	Discretionary Leave
REPRESENTED EMPLOYEES (Subject to labor organization ratification and approval by the City Council)						
AFSCME Local 127- All	N/A <i>(No net increase or decreases to salary schedule scale)</i>	N/A	N/A	FY13 Flexible Benefit Tiers Waiver: \$4,575 Medical Coverage: \$5,575 FY14 Flexible Benefit New Tiers Waiver: \$5,000 Employee Only: \$6,000 Employee + Dependent: \$7,210 Employee + Children: \$6,550 Employee + Family: \$8,250	N/A	16 Hours
Deputy City Attorneys Association	N/A <i>(No net increase or decreases to salary schedule scale)</i>					
Deputy City Attorneys Association (DROP Employees)	Maintain 3.2% reduction <i>(No net increase or decreases to salary schedule scale)</i>	N/A	Eliminate 32 Hours	Increase \$228 per FTE	N/A	16 Hours
CA Teamsters Local 911 Lifeguards (all hired prior to 7/1/2009)	N/A <i>(No net increase or decreases to salary schedule scale)</i>	3.0% hourly reduction adjusted to a 0.75% reduction	Eliminate 52 Hours	Increase \$1,613 per FTE	Eliminate 2.3%	16 Hours
CA Teamsters Local 911 Lifeguards (all hired on or after 7/1/2009)					N/A	

Labor Group	Salaries (Full, ¾, ½)	Salaries (Hourly)	Mandatory Furlough	Flexible Benefit Adjustments	Retirement Offset	Discretionary Leave
IAFF Local 145- All Fire Fighters	N/A <i>(No net increase or decreases to salary schedule scale)</i>	N/A	N/A	<u>FY13 Flexible Benefit Tiers</u> Waiver: \$1,750 Employee Only: \$4,750 Employee + Dependent: \$7,800 Employee + Children: \$7,225 Employee + Family: \$9,400 <u>FY14 Flexible Benefit New Tiers</u> Waiver: \$1,750 (no change) Employee Only: \$6,611 Employee + Dependent: \$9,967 Employee + Children: \$8,484 Employee + Family: \$12,530	N/A	16 Hours
	N/A <i>(No net increase or decreases to salary schedule scale)</i>	3% hourly reduction adjusted to a 1.25% reduction	52 hours reduced to 26 hours for all, except those in specific job classes	Increase \$770 per FTE	Eliminate 0.4%	16 Hours
Municipal Employees Association (all hired prior to 7/1/2009)	N/A <i>(No net increase or decreases to salary schedule scale)</i>					
Municipal Employees Association (all hired on or after 7/1/2009)	Maintain 3.0% reduction <i>(No net increase or decreases to salary schedule scale)</i>					
Police Officers Association	N/A <i>(No net increase or decreases to salary schedule scale)</i>	N/A	N/A	Increase \$1,934 per FTE and \$3,203 per FTE (Holiday OT Offset) Total Increase per FTE: \$5,137	N/A	None
	Maintain 3.2% reduction <i>(No net increase or decreases to salary schedule scale)</i>					

Labor Group	Salaries (Full, ¾, ½)	Salaries (Hourly)	Mandatory Furlough	Flexible Benefit Adjustments	Retirement Offset	Discretionary Leave
UNREPRESENTED EMPLOYEES: No net increases or decreases to salary schedule scale.						
Classified/Unrepresented Unclassified/Unrepresented (includes DROP employees) Non-Safety Employees	Reduction adjusted to 1.25%	3.0% hourly reduction adjusted to a 1.25% reduction	N/A	N/A	N/A	16 Hours
Classified/Unrepresented Unclassified/Unrepresented (includes DROP employees) Safety Employees: Lifeguard Lifeguard Chief Marine Safety Captain	Reduction adjusted to 1.25%	N/A	N/A	N/A	N/A	16 Hours
Classified/Unrepresented Unclassified/Unrepresented (includes DROP employees) Safety Employees: Police Police Chief Executive Assistant Police Chief Assistant Police Chief	Reduction adjusted to 0.15%	N/A	N/A	N/A	N/A	16 Hours
Classified/Unrepresented Unclassified/Unrepresented (includes DROP employees) Safety Employees: Fire Fire Chief Assistant Fire Chief Deputy Fire Chief	Eliminate 1.7% reduction	N/A	N/A	N/A	N/A	16 Hours
Provisional Employees- All	N/A	3.0% hourly reduction adjusted to a 1.25% reduction	N/A	N/A	N/A	None

Note: Classified/Unrepresented and Unclassified/Unrepresented DROP enrolled employees will maintain the same reductions applicable to their labor grouping.

FY 2014 General Fund Reserve Estimates

<i>in millions</i>

Description	Amount	% of Revenue ⁴
FY 2012 Ending Balance		
Unassigned Balance	\$ 108.7	
Emergency Reserve	58.5	
Subtotal	\$ 167.2	14.1%
FY 2013 Budgeted Use of Fund Balance ¹	\$ (14.3)	
FY 2013 Budgeted Ending Fund Balance	\$ 153.0	13.0%
FY 2013 Projected Budgetary Surplus ²	\$ 17.0	
FY 2013 Projected Ending Fund Balance	\$ 170.0	14.5%
FY 2014 Re-Budget from FY 2013 Savings ³	\$ (13.9)	
FY 2014 General Fund Non-Pensionable Compensation Increases	\$ (9.8)	
FY 2014 Projected Ending Fund Balance	\$ 146.2	12.2%

¹ The FY 2013 Adopted Budget included the use of \$12.7 million of fund balance. Subsequent to the adoption of the budget, the City Council approved a payment of \$0.5 million to Civic San Diego which increased the total budgeted use of fund balance to \$13.2 million. An additional \$1.1 million was the result of the use of surplus presented in the FY 2013 Mid-Year Budget Monitoring Report and approved by City Council in R-308030. As a result of these actions, the current budget includes the use of \$14.3 million of fund balance.

² FY 2013 projected budgetary surplus as discussed in the FY 2013 Year-End Budget Monitoring Report.

³ The list of items to be re-budgeted in FY 2014 includes: \$1.4 million for Community Projects, Programs, and Services, \$0.5 million for Community Plan Updates, \$1.1 million for replacement of Police Equipment, \$0.5 million for a Lifeguard cliff rescue vehicle, \$0.3 million for the Balboa Park Traffic Management Plan, \$0.2 million for MTS student bus passes, \$4.1 million for SAFE expenditures, \$0.7 million for AB 109 Police overtime, \$0.7 million for Kinder Morgan litigation, and \$4.4 million for the use of the FY 2013 budgetary surplus.

⁴ The reserve percentage is calculated based on revenues in the corresponding fiscal year.

EXECUTIVE SUMMARY

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: June 5, 2013

IBA Report Number: 13-23

City Council Docket Date: June 10, 2013

Item Number: 200

Review of the FY 2014 May Revise and Recommended Revisions to the Mayor’s FY 2014 Budget

This report presents our final FY 2014 budget review and recommendations which are based on the following: our analyses of the FY 2014 May Revise, the FY 2013 Year-End Monitoring Report and the FY 2014 Proposed Budget; review and consideration of outstanding budget issues communicated by Councilmembers in their May 31st budget priority memos; and consideration of feedback from the public, City staff and City Council members during the budget hearings. Detailed information regarding recommendations presented below are included in the full report.

SUMMARY OF IBA RECOMMENDATIONS

The IBA recommends Council consideration of the following actions:

1. Approval of the Mayor’s FY 2014 Proposed Budget as issued on April 15, 2013 and as amended by the Mayor’s May Revise issued on May 21, 2013;
2. Approval of the IBA recommended FY 2014 budget revisions for ongoing and one-time expenditures and resources as depicted in the chart:

IBA RECOMMENDED REVISIONS FOR ONGOING AND ONE-TIME EXPENDITURES AND RESOURCES			
ONE-TIME		ONGOING	
<i>A. Expenditure Additions</i>		<i>C. Expenditure Additions</i>	
1. Funding for Police retention program	2,000,000	1. Increase hours at New Central Library from 49 to 52	200,000
2. Sidewalk condition and needs assessment	1,000,000	2. Increase service hours at all branch libraries from 44 to 48	2,900,000
		3. Increase number of recruits in each of the 4 Police academies from 34 to 36 and provide funding flexibility	712,000
		4. Restore funding for Mission Trails Regional Park & Improvements to the Visitor's Center	200,000*
<i>Total</i>	<i>\$3,000,000</i>	<i>Total</i>	<i>\$4,012,000</i>
<i>B. Funding Source</i>		<i>D. Funding Sources</i>	
1. Release \$3.0 million from \$6.9 million set aside for future CAD system costs	3,000,000	1. TEMPORARILY utilize portion of projected FY 2014 General Fund reserve/fund balance ** OR a combination of reserves and expenditure reductions identified in Attachment C	Up to \$4,012,000
<i>Total</i>	<i>\$3,000,000</i>	<i>Total</i>	<i>Up to \$4,012,000</i>

* \$60,000 is one-time funding for improvements to Visitor's Center

**An equal amount will be replaced with savings from reduced ARC payments from Five-Year Labor Agreements; if savings do not result related expenditures should be cancelled unless alternative funding sources are identified

3. Approval of the Policy/Program Recommendations discussed in this report and identified below:

RECOMMENDATION #1 – Sidewalk Condition Assessment

We recommend that the City assess and revise its policy on sidewalk repairs in consultation with the City Attorney’s Office and one-time funding be identified for conducting the sidewalk condition assessment so it can be initiated as soon as possible.

RECOMMENDATION #2 – M&R Funding

We recommend that M&R funding needs, required to prevent further deterioration of assets, be reassessed to reflect new information, such as the new sustainability model for facilities, and be brought to the Infrastructure Committee in conjunction with updates to the Five-Year Deferred Capital Funding Plan. This will provide a more accurate, transparent view of M&R funding deficiencies and a more solid target for future funding. This is also important so that accurate M&R funding needs can be included in the Multi-Year Capital Improvements Plan which the City is beginning to develop.

RECOMMENDATION #3 – Future Bond Issuances

We recommend that discussion of the IBA’s “Catch-Up” Plan for the Five-Year Enhanced Option Plan B be brought to the Infrastructure Committee and City Council well in advance of the Mayor releasing his next Five-Year Outlook which is scheduled for November 2013. It is important for the Council to provide policy direction to the Mayor regarding future bond issuances prior to the development of the Five-Year Outlook in November 2013 to ensure that five-year annual debt service requirements will match Council policy.

RECOMMENDATION #4 – Increase Academy Size from 34 to 36 Recruits, Implement Officer Retention Program

In our final budget recommendations, we are recommending that ongoing funding be provided in order to increase academy size from the 34 recruits to 36 recruits. This funding will also provide a small amount of flexibility for the Academy budget in the event attrition is lower than assumed. Based on a majority of Council priority memos, we have also recommended one-time funding of \$2.0 million to develop and implement a new officer retention program.

RECOMMENDATION #5- Fire-Rescue Personnel Budget, Fire Rescue Revenue Decline May Require Mid-Year Adjustments

We recommend these two issues be discussed at the Public Safety and Neighborhood Services Committee in advance of the Mid-Year Report to determine whether a budget problem exists that will require Mid-Year funding and potentially require adjustments in FY 2015.

RECOMMENDATION #6 – Reporting Fiscal Impacts of Five-Year Labor Agreements

We recommend Council request the Mayor to bring to Council in early July, or as soon as available, the final impact on the FY 2014 budget as well as the Five-Year Outlook of five-year labor agreements, including an updated status of the FY 2014 General Fund Reserve.

RECOMMENDATION #7 – Council Review of “Budget” and “Reserve” Policies

We recommend that both the Budget Policy and the Reserves Policy be brought to the Budget and Finance Committee for review and discussion in early Fall.

RECOMMENDATION #8 – Council Involvement in Mayor’s Update of City’s Strategic Plan

We request that the Mayor’s Office continue to work with our office and the Budget and Finance Committee to ensure that the City’s Strategic Plan and performance measures represent the policies and funding priorities of the legislative branch and the community.

RECOMMENDATION #9 – Managed Competition Evaluation Status/New Efficiencies and Innovations Program

We recommend that the Mayor develop a replacement program for Managed Competition if it has intent to not move forward with Managed Competition. If this is the case, the Mayor should bring forward to Council a plan for carrying out a new efficiencies and innovations program that lays out his staffing plan; involvement of employee groups; proposals for use of consultant(s); the functions or activities that will be the focus of the initial program; and the estimated timetable for carrying this out.

Also, several months ago the Mayor initiated a comprehensive review of the Managed Competition Program, to be undertaken by the ACOO’s Office which was expected to be completed by July 2013. If the Mayor plans to revive the Managed Competition program, we recommend he bring forward to the Budget and Finance Committee the results of the Business Office evaluation as soon as they are available.



THE CITY OF SAN DIEGO

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: June 5, 2013

IBA Report Number: 13-23

City Council Docket Date: June 10, 2013

Item Number: 200

Review of the FY 2014 May Revise and Recommended Revisions to the Mayor's FY 2014 Budget

The IBA's review of the Mayor's Proposed FY 2014 Budget was issued on April 29, 2013 as IBA Report No. 13-19. Departmental budget hearings with the Budget Review Committee took place May 1, 2013 through May 10, 2013. On May 21, 2013 the Mayor issued a May Revision ("May Revise") to his Proposed Budget along with the FY 2013 Year-End Monitoring Report. On May 22, 2013, the Budget Review Committee held an evening budget hearing to review the May Revise and the FY 2013 Year-End Report and to seek feedback from the community on the budget proposals. The IBA began its review and analysis of the May Revise on May 21, 2013.

This report presents our final FY 2014 budget review and recommendations which are based on the following: our analyses of the FY 2014 May Revise, the FY 2013 Year-End Monitoring Report and the FY 2014 Proposed Budget; review and consideration of outstanding budget issues communicated by Council members in their May 31st budget priority memos; and consideration of feedback from the public, City staff and City Council members during the budget hearings.

The Mayor's Supplemental May Revise was issued on June 5, 2013 to be considered by Council at the June 10, 2013 meeting. We will be prepared to respond to this item at the June 10, 2013 Council meeting.

OVERVIEW OF THE MAY REVISE AND KEY ISSUES

The May Revise increases the Mayor's FY 2014 General Fund budget proposal by \$13.6 million, from \$1.200 billion to \$1.214 billion. Not including expenditure reductions, an additional \$25.8 million of new resources have been identified in the May Revise, including \$10.0 million of FY 2013 budget surplus and \$15.8 million in new or increased revenues. These new resources are offset by an \$8.7 million decrease in SDGE settlement revenues (returned to the Public Liability Fund); and a \$3.5 million decrease in TOT revenue, promotional programs TOT transfer and gas tax revenue. \$13.6 million in net new resources is used to fund 28.06 new FTEs and other

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items, increasing the total new positions from 60.29 FTEs in the Mayor’s Proposed Budget to 88.35 FTEs in the revised budget.

Attachment A provides a list of the proposed expenditures in the May Revise, as well as number of FTEs where applicable. **Attachment A** includes all new revenue sources included in the May Revise which have provided funding for expenditure additions.

May Revise Addresses Additional Council Priorities, But No Library or Park and Recreation Hours Increased

For the past two fiscal years when additional funds were identified late in the budget process, both the Mayor’s May Revise, the Council’s Final Budget Revisions and IBA Final Recommendations focused primarily on increasing services to our residents. In FY 2012 and FY 2013, new funding was used to increase service hours at all libraries; increase hours at recreation centers; restore a Graffiti team; increase pool operating hours; restore swim team and water polo programs; and increase after school programs.

While \$13.6 million and 28.06 new FTEs have been added in the May Revise, there are no significant increases in direct services to the community. Even though branch library and recreation center hours, available to the public, were increased in FY 2012 and FY 2013, the hours remain significantly below what they were a decade ago.¹ The budgets for these two departments as a percentage of the City’s total budget have also declined.² If they were funded at 2001 levels today, the Library Department’s budget would increase by an additional \$6.1 million, the Park and Recreation budget would increase by \$17.4 million.

With the additions in the May Revise, the FY 2014 budget proposal aligns with many of the Council priorities established in the FY 2014 City Council Budget Priorities Resolution. Council priorities added in the May Revise include Police civilians; a Lifeguard Advanced Academy; condition assessments for Facilities and Park and Recreation assets; additional staff for Purchasing and Contracting; and new Labor Relations staff to negotiate with City employees on operational efficiencies. However, consistent top priorities of the Council- increasing service hours for the public at branch libraries, New Central Library and recreation centers- have not been included in either the Mayor’s Proposed Budget or the Mayor’s May Revise.

The table on the following page lists the items included in the Council’s Budget Priorities Resolution and identifies if they have been funded in either the Mayor’s Proposed Budget or the May Revise.

<hr/>		
1	<u>2001</u>	<u>Today</u>
Minimum number of weekly branch library hours:	48	44
Number of weekly Central Library hours:	64	49
Average number of weekly recreation center hours:	62.3	40.8
2 Library Budget as a % of Total General Fund Budget	4.10%	3.59%
Park Recreation Budget as a % of Total General Fund Budget	8.82%	7.38%

Attachment E

CITY COUNCIL FY 2014 BUDGET PRIORITIES RESOLUTION			
BUDGET RESOLUTION PRIORITY		FY 2014 PROPOSED	FY 2014 MAY REVISE
<i>Enhancing Public Safety</i>			
1	Restoration of Police Civilian Positions		√
2	Increased Number of Police Academies / Recruits in Academy	√	
3	Increased Number of Lifeguard Recruits		√
4	Increased Number of Fire Academy Recruits / Add a Second Academy		
5	Funding for Lifeguard Vehicles & Increased Training	√	
6	Lifeguard Wellness Program	√	
<i>Infrastructure & Deferred Capital</i>			
7	Update Asset Condition Assessments ¹		√
8	Efficiency Consultant for Infrastructure Delivery; Other Studies		
9	Deferred Capital Borrowing On Schedule		
<i>Park & Recreation / Library Hours / Penny for the Arts</i>			
10	Maintaining Library Branch Hours	√	
11	Maintaining Park & Recreation Center Hours	√	
12	Increasing Library Branch Hours		
13	Increasing Park & Recreation Center Hours		
14	Funding for the Penny for the Arts Blueprint	√	
<i>Increased Funding for Neighborhood Services</i>			
15	Community Plan Update Funding	√	
16	Twice Per Week Refuse Pick-Up in Mission Beach from Memorial Day to Labor Day		
17	Neighborhood Code Compliance Improvements	√	
18	Establishment of an Urban Forestry Program		
<i>Reforms, Efficiencies, Partnerships, and Adherence to Fiscal Policies</i>			
19	Ongoing Expenditures Funded By Ongoing Revenue		Partial
20	Adherence to City Reserve Policy / Maintenance of High Level of Reserves	√	√
21	Continued Growth of Marketing Partnerships		
22	Purchasing & Contracting Department Staffing / Resources / Efficiency	√	√
23	Enhanced City Website Functionality for Business and Citizens		
24	Alternative Work Schedules		
25	Continuation of Managed Competition		
26	Labor Relations Officer to Negotiate Efficiencies Identified by Employees		√

¹ Excludes sidewalks

May Revise Includes IBA's Potential Revisions to the Proposed Budget

With the exception of freeing up future CAD System funding and the EMS fund balance, the May Revise has utilized all of the IBA's proposals for new one-time and on-going resources identified in our first report as shown in the table on the following page. These new resources have been used to fund a wide range of new expenditures in the May Revise and, therefore, are no longer available for funding other City Council or community priorities. Also shown in the table are the IBA proposed expenditures from our first report that have now been incorporated in the May Revise.

IBA Review of the Mayor's FY 2014 Proposed Budget (4/29/13)		
Potential One-Time Revisions		
(\$ in millions)		
Potential Additional One-Time Resources		Included in May Revise
1	Release County Refund currently earmarked in the CIP	
2	SAFE Funds (Restricted)	√
3	Utilize remaining EMS fund balance not expended in Proposed Budget	
4	Utilize remaining FY 2013 budget surplus	√
5	Utilize Risk Management Administration fund balance	√
6	Reduce funding for computer acquisition and replacement	√
Potential One-Time Expenditures		
7	Increase FY 2014 M&R deferred capital funding to catch up to FY 2013 funding level	√
8	Provide one-time funding for condition assessments: a. facilities; b. sidewalks; and c. park assets	√*

*Facilities and park assets, sidewalks not included

IBA Review of the Mayor's FY 2014 Proposed Budget (4/29/13)		
Potential Ongoing Revisions		
(\$ in millions)		
Potential Ongoing Resources		Included in May Revise
1	Utilize Street Damage Fund to fund trenching portion of streets deferred capital, consistent with the Fund's criteria	√
2	Increase RPTTF revenue for FY 2014 in Proposed Budget	√
Potential Ongoing Expenditures		
3	"Catch-up" Program for Enhanced Option B - Deferred Capital Funding Plan to achieve funding goals through FY 2018, impacts in FY 2015 - 2017 for small increases to debt service	
4	Increase funding for Fire-Rescue diesel fuel costs	√
5	Increase Fire-Rescue personnel budget to further align with operational needs	
6	Increase Fire Academy budgeted for FY 2014 from 30 to 36 recruits	
7	Restore 4 branch library and 3 Central Library hours	
8	Begin phasing in restoration of recreation center hours	
9	Extend operations of Homeless Veterans Emergency Shelter in FY 2014: a. Existing 4 months to 7 months OR b. Existing 4 months to 12 months	√*
10	Provide funding for efficiency consultant for department efficiency studies to identify savings and mitigate deficits in future years	

*Extended to 12 months but budgeted funds may not be sufficient to operate at this level as discussed later in this report

Reliance on One-Time Revenues Reduced But Not Eliminated

Slightly reducing the use of one-time resources to support ongoing expenditures in the May Revise, which will mitigate the deficit for FY 2015, is a positive step. The budget principle guiding the use of one-time resources has been taken seriously for the past several years and has helped make the City’s structural budget deficit a thing of the past. Additionally, the May Revise has reduced reliance on one-time SDGE funding in the budget from \$21.6 million to \$12.9 million by returning \$8.7 million to the Public Liability Fund. This action has the benefit of

Attachment E

reducing the annual General Fund contribution to the Public Liability Reserve necessary to meet the City's policy goals by FY 2019, from \$4.8 million to \$2.7 million.

Review of May Revise Revenue Adjustments

TOT

In the May Revise, the transient occupancy tax (TOT) projection is reduced by \$1.4 million in the General Fund and \$1.3 million in the TOT Fund, for a total reduction of \$2.7 million. This reduction is based on revised year-end projections for FY 2013 which demonstrate a \$2.5 million reduction from the year-end projection assumed in the development of the FY 2014 Proposed Budget. This results from growth in TOT receipts in recent months demonstrating a decline over the same period in the previous year. FY 2013 TOT revenue may continue to fall short of projected levels if the recent trend of a reduction in growth persists for the remainder of the fiscal year, which would further impact the FY 2014 projection. The projected growth in TOT over FY 2013 remains budgeted at 6.0%.

Property Tax

The May Revise includes an \$5.9 million increase in the property tax revenue projection. Of this total increase, \$2.6 million is related to an increase in the 1% base property tax revenue, and \$3.3 million to an increase in the projected Redevelopment Property Tax Trust Fund (RPTTF) receipts.

The increase in the 1% base property tax revenue is based on preliminary information from the County Assessor's Office conveying an estimated growth of 2.6% in assessed valuation. The FY 2014 projection has been revised to reflect this 2.6% growth increase over current FY 2013 year-end projections.

The increase of \$3.3 million in anticipated ongoing RPTTF—including both tax-sharing pass through payments and residual distributions—is in line with the additional \$3.1-3.2 million of anticipated RPTTF identified in the IBA Review of the FY 2014 Proposed Budget and is based on updated projections by Financial Management.

General Fund Reserve Remains In Excess of Policy Goals

The Year-End Budget Monitoring Report describes a projected \$17.0 million budgetary surplus for FY 2013. Because revenues are projected to be higher and expenditures are projected to be lower than the current budget³, the City is projecting that budgeted reserves of \$14.3 million will not be utilized in FY 2013. Further, it is projected that there will be \$2.7 million more in revenues than expenditures. These two combined amounts yield a FY 2013 budgetary surplus of \$17.0 million.

Because FY 2013 actual revenues are projected to be \$2.7 million higher than expenditures, the projected actual surplus is \$2.7 million. Below is a table showing the calculation of the General Fund Reserve Balance for FY 2013 and FY 2014, which incorporates the projected surplus for FY 2013 and the use of reserves budgeted in FY 2014.

³ The current FY 2013 expenditure budget includes budget adjustments made after the adoption of the budget: increases of \$5.0 million for Civic San Diego expenditures; a \$200,000 increase for vendor registration software; the \$6.9 million property tax administration fee refund which funds the Police CAD project; \$1.1 million in mid-year use of surplus; and \$4.0 million in mid-year net appropriation increases.

<i>(\$ in millions)</i>	Reserve	% Revenues
FY 2012 Ending Reserve Balance	\$ 167.2	
FY 2013 Projected Surplus	2.7	
FY 2013 Projected Ending Reserve Balance	\$ 169.9	14.5%
FY 2014 Use of Reserves	(13.9)	
FY 2014 Projected Ending Reserve Balance	\$ 156.0	13.0%

**Does not reflect supplemental May Revise*

The estimated FY 2014 year-end General Fund reserve balance of \$156.0 million includes \$28.5 million for potential impacts due to the dissolution of the City's Redevelopment Agency (RDA). While the \$28.5 million will cover the \$28.0 million anticipated claw back of payments previously made under agreements that were disallowed by the State Department of Finance (DOF) under the Recognized Obligation Payment Schedule (ROPS) 3, additional impacts of \$2.3 million to \$9.9 million have been identified which surpass the amount set aside in General Fund reserve. These additional impacts could be reduced by \$13.2 million in revenues resulting from the non-housing due diligence review as well as the City's share of any Claw Back that may occur. The items discussed below are not reflected in the reserve amounts shown in the table above, which underscores the need to preserve funds for ongoing risks to the General Fund.

Potential New Impacts to General Fund Reserve Due to RDA Dissolution

Expenditure Impacts

1. *\$1.6 million – Loan for Successor Agency Budget Shortfall*

The Successor Agency will likely seek approval on June 11, 2013 for a loan for up to \$1.6 million to cover a deficiency in its budget for FY 2013; the actual loan amount is likely to be about \$700,000. The shortfall is due to a reduction in the administrative cost allowance—which is calculated as 3% of the Successor Agency's distribution of RPTTF to pay enforceable obligations—based on items disallowed by the DOF on ROPS 3 (for the period July through December 2012). The City can seek recovery of the loan amount on a future ROPS, and if approved by the Oversight Board and DOF the City could be repaid as early as January 2014.

2. *\$29.6 million – State Controller Claw Back*

Since the DOF has denied certain debt repayments between the City and former RDA on ROPS 3 and more recently on ROPS 4, the State Controller is likely to claw back payments previously made under those agreements, including \$22.6 million for Petco Park improvements; \$4.5 million for the Convention Center Phase II expansion; \$0.9 million for general/startup debt; and \$1.6 million for the Naval Training Center (NTC) Section 108 loan. Note that the City would receive its share of the claw back amount which is 21%.

3. *\$6.7 million – Items Disallowed on ROPS 4*

The DOF denied two items in ROPS 4 which could potentially impact the General Fund. This includes the Naval Training Center (NTC) Section 108 loan which was an outstanding balance of \$6 million, with about \$400,000 of this amount due in FY 2014. This also includes about \$664,000 for project management from the Development Services Department on the Harbor Drive Pedestrian Bridge.

Attachment E

Revenue Impact

1. \$13.2 million – Non-Housing Due Diligence Review (DDR)

The DDR of the non-housing funds of the Successor Agency, required per redevelopment dissolution law, identified \$62.8 million of unobligated reserves for remittance to the County Auditor and Controller for distribution to local taxing entities. Pending the State Department of Finance's (DOF) final approval, the City will receive its share (21%) of about \$13.2 million in additional property tax revenue, likely in early FY 2014. Given the continuing high level of risk to the General Fund due to redevelopment dissolution, we believe it is important to preserve these funds to mitigate future risks.

Public Liability Reserve Goal Will Be Achieved by FY 2019 With Lower Annual Required Contributions

In FY 2012 the City deposited \$27.0 million related to a wildfire settlement with SDG&E into the Public Liability Fund (note that the Public Liability Fund is supported solely with General Fund monies). As part of the FY 2014 budget balancing actions, the Mayor's Proposed Budget transferred the General Fund portion of the \$27.0 million settlement (\$21.6 million) to the General Fund. The remaining \$5.4 million was expected to be transferred to the appropriate Enterprise Funds as part of the May Revision.

However, with the use of one-time resources, including an increase in Tobacco Settlement revenues and the use of budgetary surplus from FY 2013, the FY 2014 May Revise decreases the amount transferred to the General Fund from \$21.6 million to \$12.9 million. This leaves \$8.7 million of the \$21.6 million within the Public Liability Fund, reducing the anticipated Public Liability reserve contributions for each of fiscal years 2015 through 2019 by \$1.7 million in the May Revise.

Furthermore, only \$3.4 million of the \$5.4 million originally estimated to be transferred to the Enterprise Funds from the Public Liability Fund will be transferred – which leaves an additional \$2.0 million in the Public Liability Fund. This is anticipated to reduce the Public Liability reserve contributions for each of fiscal years 2015 through 2019 by an additional \$0.4 million on top of the \$1.7 million stated in the May Revise.

As a result, the anticipated contributions to the Public Liability Fund Reserve for each of fiscal years 2015 through 2019 are expected to be reduced by \$2.1 million – from \$4.8 million to \$2.7 million. The Public Liability Fund Reserve Policy target of achieving 50% funding of outstanding liabilities by FY 2019 is expected to be achieved with these reduced annual contributions. Note that there will be no adjustment to the FY 2014 \$4.8 million reserve contribution amount, of which \$4.7 million is anticipated to be funded through existing Public Liability fund balance.

The IBA supports this funding approach for achieving the overall target of 50% funding of outstanding public liability claims by FY 2019, as the current City Reserve Policy prescribes.

SIGNIFICANT FUNDING ISSUES THAT REQUIRE FUTURE COUNCIL REVIEW

Infrastructure Cash Funding Increased, Future Bond Issuances and Sidewalk Assessment Unresolved

Sidewalk Condition Assessment

We support many of the proposals and commend the Mayor and his financial team for addressing the strong concerns expressed by the City Council and the IBA regarding the inadequate funding for infrastructure in the Proposed Budget. The May Revise now includes \$1.3 million in funding for condition assessments for Facilities and Park and Recreation assets as well as \$8.8 million for water and wastewater assets. These assessments are imperative to identifying the magnitude of the problem and prioritizing funding allocations. The Sidewalk Condition Assessment has not been funded in FY 2014 due to liability concerns and the need to develop a policy for how this information will be used, especially relating to the financial responsibilities of the City and adjacent property owners for sidewalk repair and replacement. However, the City has a responsibility to keep sidewalks safe and in usable condition regardless of whether the City or property owner pays for the repairs.

RECOMMENDATION #1

We recommend that the City assess and revise its policy on sidewalk repairs in consultation with the City Attorney's Office and one-time funding be identified for conducting the sidewalk condition assessment so it can be initiated as soon as possible.

M&R Funding

The May Revise also includes cash funding of \$55.2 million for deferred capital that exceeds the current year level of \$54.1 million. This is an increase of \$6.2 million from the Proposed Budget which is all budgeted for streets, including \$2.2 million for Maintenance & Repairs (M&R) and \$4.0 million for capital projects. The increase in cash funding is a positive step, but it is important for the City to have a common definition of M&R funding which cannot be funded with bond proceeds and is vital for maintaining the condition of assets.

RECOMMENDATION #2

We recommend that M&R funding needs, required to prevent further deterioration of assets, be reassessed to reflect new information, such as the new sustainability model for facilities, and be brought to the Infrastructure Committee in conjunction with updates to the Five-Year Deferred Capital Funding Plan. This will provide a more accurate, transparent view of M&R funding deficiencies and a more solid target for future funding. This is also important so that accurate M&R funding needs can be included in the Multi-Year Capital Improvements Plan which the City is beginning to develop.

Future Bond Issuances

While several positive steps have been taken in the May Revise related to infrastructure, we repeat concerns expressed in our first report regarding the 6-9 month delay in issuing the next round of debt financing for deferred capital as currently proposed in the budget. We continue to recommend a "Catch-Up" Plan that entails increasing the bond issuances from \$80 million to \$100 million in FY 2014-2017. This proposal has no fiscal impact in FY 2014. While it will

Attachment E

slightly increase debt service payments in the future, this approach will bring the City much closer to achieving the funding goals in Enhanced Option Plan B as adopted by Council in March 2012.

RECOMMENDATION #3

We recommend that discussion of the IBA’s “Catch-Up” Plan for the Five-Year Enhanced Option Plan B be brought to the Infrastructure Committee and City Council well in advance of the Mayor releasing his next Five-Year Outlook which is scheduled for November 2013. It is important for the Council to provide policy direction to the Mayor regarding future bond issuances prior to the development of the Five-Year Outlook in November 2013 to ensure that five-year annual debt service requirements will match Council policy.

The following table on the following page shows changes to infrastructure funding between the Proposed Budget and the May Revise and summarizes outstanding issues.

	Proposed Budget	May Revise	Issues for Consideration
Condition Assessments	Condition Assessments for facilities, park system assets, sidewalks, and water and wastewater assets are not funded.	Condition assessments funded: <ul style="list-style-type: none"> • Facilities (total General and Enterprise Fund \$1.6 million); • Park System Assets (\$264,000); • Wastewater Assets (\$3.7 million); and • Water Assets (\$4.5 million) 	The Sidewalk Condition Assessment has not been funded due to liability concerns and the need to develop a policy for how this information will be used, including the City’s and adjacent property owners’ responsibilities. This policy should be reassessed in consultation with the City Attorney’s Office and so that the sidewalk assessment can be initiated as soon as possible.
Maintenance & Repair (M&R) for Facilities, Streets, and Storm Drains <i>(formerly called Operations & Maintenance)</i>	M&R is decreased from \$50 million in the Five-Year Outlook to \$49 million, about \$5.1 million less than the \$54.1 million funded in FY 2013.	Cash funding is increased by \$6.2 million from \$49 million to \$55.2 million; the entire \$6.2 million is for streets. This includes: <ul style="list-style-type: none"> • \$2.2 million for M&R, and • \$4 million to fund CIP projects. 	M&R funding may not represent the proportional M&R need for the three asset types, particularly since the sustainability model for facilities has increased ongoing M&R by \$30 million over the current funding level to meet the low end goal. Revised/updated M&R to meet the Status Quo should be brought to the Infrastructure Committee so that the City has a more accurate target for funding M&R.
Deferred Capital Bond Funding	Starting with DC 3, all four remaining planned bond issuances are delayed by six to nine months.	No change. Note that the IBA’s Proposed Catch-Up Option which increases the four remaining bonds to \$100 million each does not impact the FY 2014 budget.	The IBA’s Proposed Catch-Up Option should be brought to Infrastructure Committee as soon as possible for consideration and approval for inclusion in the FY 2015-2019 Outlook.

Police Officer Recruitment and Retention

Increased Police Academy Size

During the FY 2014 Budget Hearings, the Police Department expressed that with the current proposal of an increase in academy sizes to 34, and assumed sworn attrition of 8 per month, the department will achieve its current budgeted staffing level of 1,969.5 FTE in January 2017. It is projected that the department will not reach its Five-Year Plan sworn staffing goal of attaining its FY 2009 budgeted level of 2,127.75 FTE by FY 2018 until October 2022.

To make strides toward reaching the Police Department's Five-Year Plan goals, our office recommends that the size of all four academies be increased from 34 to 36 recruits. Assuming an attrition rate of 8 per month, the department would reach its current budgeted staffing in October of 2015, and its Five-Year Plan goals in January 2020. The cost of eight additional recruits is estimated at \$536,400.

If sworn attrition levels improve to 7 per month, the department would reach its current budgeted staffing in April 2015, and its Five-Year Plan goal in April of 2018, four years earlier than the budget currently allows. Also, as discussed at the budget hearing, holding four 34 recruit academies requires the department to rely on savings achieved from an attrition rate of 8 per month. If the department experiences an improvement in its attrition levels to an average of 7 per month, an additional \$175,300 would be necessary to maintain the academy size. Total funding required to increase the academy size to 36 recruits, and provide a small amount of funding flexibility in the event of lower attrition, is estimated at \$712,000.

Sworn Staffing Retention Program

As discussed at the FY 2014 Budget Hearings, sworn officer staffing challenges must be addressed by not only providing funding for more Police recruits, but by also addressing current attrition issues within the Police Department. In the current fiscal year, monthly attrition levels are higher than the average of 7 per month experienced in the past three fiscal years. The department has communicated that it has lost officers to other law enforcement agencies, with higher compensation being a main reason.

A majority of the Council budget priority memos discuss the desire to set-aside funding to support a retention program for sworn officers. The details regarding such a program have not been formulated at this time but may involve longevity criteria and/or performance pay, or other measures to allow the department to be competitive with other law enforcement agencies offering lateral opportunities.

Potential Impact of Increased Academy Size and Retention Program

If sworn attrition levels improve to 7 per month, with the implementation of an effective retention program, the department would reach its current budgeted staffing in April 2015 and its Five-Year Plan staffing goals in April of 2018.

RECOMMENDATION #4

In our final budget recommendations, we are recommending that ongoing funding be provided in order to increase academy size from the 34 recruits to 36 recruits. This funding will also provide a small amount of flexibility for the Academy budget in the event attrition is lower than assumed. Based on a majority of Council priority memos, we

Attachment E

have also recommended one-time funding of \$2.0 million to develop and implement a new officer retention program.

Public Safety Potential Underfunding Issues

We have seen a pattern of underfunding in recent years in Public Safety in the areas of personnel expenditures, diesel fuel costs and helicopter fuel and maintenance. In our last three reviews of the Mayor's Proposed Budgets (FY 2012, 2013 and 2014) we have raised the issue of underfunding of helicopter operating and maintenance expenses. The Mayor has allocated SAFE funding of \$650,000 million for helicopter operations and maintenance for FY 2014. However, since SAFE funding is one-time, this will be a budget issue again in FY 2015. The Mayor has also allocated \$1.0 million to Fire-Rescue to address underfunding of fuel expenses, a critical operational need. The Department exceeded their adopted fuel budget by \$1.0 million in FY 2012 and is projected to do the same in FY 2013.

Following is a discussion of the two potential areas of underfunding concerns that may surface during FY 2014. All of these issues, if not addressed now, may need to be addressed in the Mid-Year Monitoring Report.

Potential Shortfalls in Fire-Rescue Personnel Funding

There is potential for a budget shortfall in Fire-Rescue personnel expenditures in FY 2014. As of the Mid-Year Report, the department was projected to end FY 2013 \$2.8 million over budget in personnel costs. When this issue surfaced in FY 2012, Financial Management and Fire-Rescue analyzed the causes and recommended an increase in personnel expenses for FY 2013, resulting in a net increase of \$5.7 million to the budget. In our first report on the Mayor's Proposed Budget, we noted the FY 2014 budget will likely not address the department's personnel expenditure needs based on our analysis. At the department's FY 2014 budget hearing Chief Mainar informed the Council that the shortfall for personnel expenditures in FY 2014 could range from \$1.5 million to \$2.5 million. This has not been addressed in the FY 2014 Budget and could require a Mid-Year adjustment.

Fire-Rescue Revenues Potentially Overestimated

The department requested a total of \$1.6 million in reductions be made to FY 2014 revenue assumptions for fire alarm fees and CEDMAT inspection fees based on their experience and analysis. The FY 2014 budget reduces these revenues in total by \$600,000. Since their initial request, the department has seen an improvement in fire alarm fee revenue. However, CEDMAT fee revenue remains a concern with a potential shortfall in revenues estimated at \$500,000 for FY 2014.

RECOMMENDATION #5

We recommend these two issues be discussed at the Public Safety and Neighborhood Services Committee in advance of the Mid-Year Report to determine whether a budget problem exists that will require Mid-Year funding and potentially require adjustments in FY 2015.

FISCAL POLICIES AND PROGRAMS THAT REQUIRE CITY COUNCIL REVIEW IN FY 2014

FY 2014 Fiscal Impacts Resulting from the Conclusion of Five-Year Labor Agreements

Reporting Fiscal Impacts of Five-Year Labor Agreements

When all actions related to Five-Year Labor Agreements are concluded, they could result in savings in early FY 2014 which will fall to fund balance increasing the General Fund reserve.

RECOMMENDATION #6

We recommend Council request the Mayor to bring to Council in early July, or as soon as available, the final impact on the FY 2014 budget as well as the Five-Year Outlook of five-year labor agreements, including an updated status of the FY 2014 General Fund Reserve.

FY 2014 Statement of Budgetary Principles

The Statement of Budgetary Principles (“Statement”) is an agreement between the Mayor and City Council that has been in existence since 2008 and has assisted in clarifying issues of budgetary authority and communication between the Executive and Legislative branches following budget adoption each year. For the past six fiscal years, following discussions with the Mayor’s Office and agreement on proposed amendments, the Statement has been reviewed by the Budget and Finance Committee and adopted by the City Council as a companion resolution to the Appropriations Ordinance in July. This resolution, and the Mid-Year Budget Adjustments Ordinance- 20084, adopted by the Council in July 2011, lay out expectations and responsibilities for both the Mayor and City Council for carrying out budget intent throughout the fiscal year.

Our office plans to begin discussing these Principles with the administration following final Council budget decisions. As there is some overlap between the Resolution and Ordinance, we will be looking at whether it is advantageous to combine the two documents into a single piece of legislation. We plan to bring this item to Council prior to the legislative recess.

City’s Budget Policy and Reserves Policy Need to Be Updated

Council Review of “Budget” and “Reserve” Policies

The City’s Budget Policy was last updated in November 2010, numerous sections are outdated and require substantial revision. The update process was initiated by Financial Management in the Fall of 2012 working with our office, but was put on hold due to the upcoming change in administration. Many aspects of the operating and capital budget processes have been improved and clarified since November 2010, and new budget principles and practices have been implemented.

In their priority memos, several Council members have expressed a desire to review the City’s Reserves Policy, particularly with respect to the General Fund, to determine if current policy goals should be increased based on changing budget conditions.

RECOMMENDATION #7

We recommend that both the Budget Policy and the Reserves Policy be brought to the Budget and Finance Committee for review and discussion in early Fall.

Attachment E

Status of the City's Strategic Plan and Performance Measures

Council Involvement in Mayor's Update and City Strategic Plan

We commend the Assistant Chief Operating Officer and his staff for working quickly to incorporate a majority of the City's Council's performance measures into the City's Proposed Budget documents both in Volume 1 and in Department's write-ups in Volume 2. It is our understanding that a complete, in-depth review of the Strategic Plan, department tactical plans and all performance measures will be undertaken during FY 2014, for inclusion in the FY 2015 budget, to align with goals of the new administration.

The Council has invested extensive time and effort in advocating for the incorporation of performance measures in the budget process; in developing a list of performance measures, for the administration, that Council sees as top priorities of the community; and in making recommendations for increasing their effectiveness, consistency and transparency. While a majority of Council recommended measures have been included, several of the measures proposed by Councilwoman Lightener remain outstanding and should be reconsidered.

RECOMMENDATION #8

We request that the Mayor's Office continue to work with our office and the Budget and Finance Committee to ensure that the City's Strategic Plan and performance measures represent the policies and funding priorities of the legislative branch and the community.

Managed Competition and Other Efficiency Programs

Managed Competition Evaluation Status/New Efficiencies and Innovation Program

In their priority memos, several Council members indicated a strong desire to either move forward with the City's managed competition program or embark on an aggressive program to identify efficiencies and innovations as well as long term savings in City operations. Suggestions included utilizing vacant positions in the ACOO's office to develop and implement this program; utilizing the efficiency expert that provided guidance during the Managed Competition Program to assist City departments; and to focus on accelerating CIP project delivery cycles and e-government opportunities. The current budget includes significant resources that can be dedicated to this program including existing vacant positions and new positions in Human Resources. In the Proposed Budget, the Mayor stated he would be undertaking departmental efficiency studies to identify FY 2015 savings in order to mitigate the use of one-time proposals included in the FY 2014 budget.

RECOMMENDATION #9

We recommend that the Mayor develop a replacement program for Managed Competition if it is his intent to not move forward with Managed Competition. If this is the case, the Mayor should bring forward to Council a plan for carrying out a new efficiencies and innovations program that lays out his staffing plan; involvement of employee groups; proposals for use of consultant(s); the functions or activities that will be the focus of the initial program; and the estimated timetable for carrying this out.

Also, several months ago the Mayor initiated a comprehensive review of the Managed Competition Program, to be undertaken by the Business Office which was expected to be completed by July 2013. If the Mayor plans to revive the Managed Competition program, we recommend he bring forward to the Budget and Finance Committee the results of the Business Office evaluation as soon as it is available.

HIGH LEVEL RESULTS OF COUNCILMEMBERS' FINAL BUDGET PRIORITY MEMOS

Council members FY 2014 budget priority memos, which are transmitted in IBA Report #13-24, indicate that the Mayor's May Revise has addressed one of the most serious Council concerns relative to the FY 2014 Proposed Budget related to insufficient infrastructure cash funding. Per the Council memos, other programs that remain a top funding priority of a majority of the Council, which are not included in the Mayor's Budget, include the following:

- Providing funding for a retention program to begin to address Police sworn officer attrition
- Providing funding for increasing service hours at all branch libraries
- Providing funding for increasing service hours at the New Central Library
- Providing funding for a Sidewalk Condition and Needs Assessment
- Restoring funding for overnight camping at Mission Trails Regional Park and improvements to the Visitor's Center

These items and their funding requirements are discussed in **Attachment B**.

A second level of priorities mentioned by four members of the Council, are also presented in **Attachment B** for your review and consideration as you develop your final recommendations.

Adding new expenditures to the FY 2014 budget requires the identification of offsetting resources. With the exception of freeing up future CAD System funding and the EMS fund balance, all new or increased resources identified through the budget process including IBA recommendations, have been allocated in the Proposed Budget or the May Revise. As a result, the following resource options are available for Council consideration during Final Council Revisions:

1. Identify expenditure reductions from the Proposed Budget and/or May Revise to offset the cost of Final Council Revisions. **Attachment C** identifies potential ongoing expenditure reductions for Council consideration. These suggestions are a combination of items mentioned in individual Council memos (although not by a majority) and/or by the IBA.
2. Free up a portion of the \$6.9 million set aside in the CIP for the new CAD System for more immediate one-time needs. Replacement funds for the CAD System would need to be identified in time for project development through a commitment of cash funding or lease-purchase financing. Some Councilmember memos also suggested leaving sufficient funds in the CIP for the CAD System to make an initial lease-purchase payment which is estimated at \$1.5 million.
3. **TEMPORARILY** utilize a small portion of the City's FY 2014 General Fund reserve with an equal amount to be replaced in the reserve when funds become available. As noted earlier, when the actions related to five-year labor agreements are finalized, it is anticipated they will result in new, recurring savings in early FY 2014 through reductions to the City's annual ARC payment. These savings will fall to Fund Balance, resulting in replacement funding for the reserve as well as an overall

Attachment E

increase to the General Fund Reserve. Our office would not recommend this temporary use of the City's reserves without a commitment for these funds to be replaced as soon as possible. In the event the anticipated savings do not result, new program expenditures funded in this manner should be cancelled unless other recurring funding sources are identified.

As an alternative to any of the three options discussed above, the Council could choose to wait for the conclusion of the budget impacts and estimated savings resulting from Five-Year Labor Agreements. It is expected that sometime in early July the City will be officially notified of these budget impacts. Resulting savings will fall to fund balance/reserve. To utilize any portion of the savings resulting from the five-year agreements, after budget adoption, would require an expenditure proposal to come from the Mayor and be submitted to the City Council for approval or modification. The Council cannot independently initiate a use of the Reserve once the budget has been adopted. The next Council opportunity to use any of these savings would be at the Mid-Year in March 2014. This would also require a recommendation from the Mayor for the use any projected surplus, however, per the Mid-Year Ordinance the Council could modify the Mayor's proposals.

IBA RECOMMENDED ONE-TIME REVISIONS TO THE FY 2014 BUDGET

A. Recommended One-Time Expenditure Additions- \$3.0 Million

1. Provide funding to develop and implement a Police retention program that begins to mitigate high attrition levels of Police sworn officers. This combined with increasing academy classes is projected to advance the achievement of the department's staffing plans by several years. This item is a top priority of the City Council, per the Council memos. - **\$2.0 million**
2. Provide funding to conduct a Sidewalk Conditions and Needs Assessment. This item is a top priority of the City Council, per the Council memos. - **\$1.0 million**

Total Recommended One-Time Expenditures - **\$3.0 million**

B. Recommended One-Time Funding Source to Offset New One-Time Expenditures - \$3.0 Million

1. Release \$3.0 million in one-time funding from \$6.9 million set aside in the CIP for future CAD System costs. This action will leave \$3.9 million in the CIP for up-front CAD System costs or payments for lease-purchase financing. This does not reduce the City's commitment to this critical project, progress can continue as planned, and replacement funding identified in the future.

Total Recommended One-Time Funds - **\$3.0 million**

IBA RECOMMENDED ONE-TIME REVISIONS TO THE FY 2014 BUDGET	
A. Expenditure Additions	
1. Funding for Police retention program	2,000,000
2. Sidewalk condition and needs assessment	1,000,000
<i>Total</i>	\$3,000,000
B. Funding Source	
1. Release \$3.0 million from \$6.9 million set aside for future CAD system costs	3,000,000
<i>Total</i>	\$3,000,000

IBA RECOMMENDED ONGOING REVISIONS TO THE FY 2014 BUDGET

C. Recommended Ongoing Expenditure Additions- \$4.0 million

1. Provide funding to increase service hours at New Central Library from 49 to 52 hours weekly. This will return service hours to levels available to the public over a decade ago. This is an opportune time for this as the community anticipates opening the doors to a new Central Library in September 2013. This item is a top priority of the City Council, per the Council memos. - **\$0.2 million**
2. Provide funding to increase service hours at all branch libraries from 44 to 48 hours weekly. This will return service hours to levels available to the public over a decade ago. This item is a top priority of the City Council, per the Council memos. - **\$2.9 million**
3. Provide funding to increase the number of recruits in each of the four Police academies from 34 to 36. This funding will also provide some flexibility to address potential academy underfunding should attrition and expected savings be lower than assumed in the budget. Increased Police funding was identified as a priority by several Councilmembers, including increasing academy size. This is also a recommendation of the IBA as a component of a recruitment and retention package. This, together with a new retention program, are projected to advance achievement of the department's staffing plans by several years. - **\$0.7 million**
4. Restore funding for overnight camping at Mission Trails Regional Park and improvements to the Visitor's Center. - **\$0.2 million⁴**

Total Recommended Ongoing Expenditures - **\$4.0 million**

⁴ \$60,000 of this is one-time for improvements to the Visitor's Center.

Attachment E

D. Recommended Ongoing Funding Sources to Offset New Ongoing Expenditures- Up to \$4.0 million

1. **TEMPORARILY** utilize \$4.0 million of the projected FY 2014 General Fund reserve to initially allocate resources for recommended additions. An equal amount will be replaced in the reserve when funds become available. As noted earlier, when the actions related to five-year labor agreements are finalized, it is anticipated they will result in new, recurring savings in early FY 2014 through reductions to the City's annual ARC payment. These savings will fall to Fund Balance, resulting in replacement funding for the reserve as well as an overall increase to the General Fund Reserve. Our office would not recommend this temporary use of the City's reserves without a commitment for these funds to be replaced as soon as possible. In the event the anticipated savings do not result, new program expenditures funded in this manner should be cancelled unless other recurring funding sources are identified.

OR

2. A combination of reserves and expenditure reductions as identified in **Attachment C** could be used.

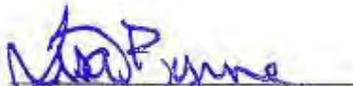
IBA RECOMMENDED ONGOING REVISIONS TO THE FY 2014 BUDGET	
C. Expenditure Additions	
1. Increase hours at New Central Library from 49 to 52	200,000
2. Increase service hours at all branch libraries from 44 to 48	2,900,000
3. Increase number of recruits in each of the 4 Police academies from 34 to 36 and provide funding flexibility	712,000
4. Restore funding for Mission Trails Regional Park & Improvements to the Visitor's Center	200,000*
<i>Total</i>	<i>\$4,012,000</i>
D. Funding Sources	
1. TEMPORARILY utilize portion of projected FY 2014 General Fund reserve/fund balance** OR a combination of reserves and expenditure reductions identified in Attachment C	Up to \$4,012,000
<i>Total</i>	<i>Up to \$4,012,000</i>

* \$60,000 is one-time funding for improvements to Visitor's Center

**An equal amount will be replaced with savings from reduced ARC payments from Five-Year Labor Agreements; if savings do not result related expenditures should be cancelled unless alternative funding sources are identified

OTHER ISSUES FOR COUNCIL DISCUSSION

At the City Council meeting on May 22, 2013 Council members had a number of questions regarding some of the items in the Mayor's May Revise. **Attachment D** to this report provides additional information on the following issues for Council review: storm water funding and new positions; 525 B Street lease savings; Veterans' and Emergency Homeless Shelter funding; and Small Business Enhancement Program (SBEP) funding.



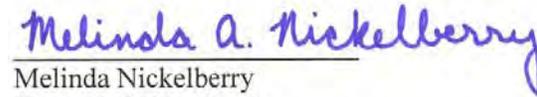
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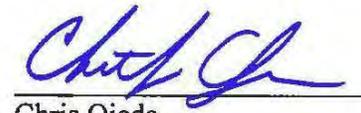
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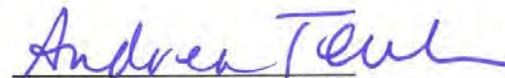
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Nicole Nelson
Research Analyst



APPROVED: Andrea Tevlin
Independent Budget Analyst

- Attachments: A: FY 2014 Mayor's May Revision Summary Table
B: Top Priority Expenditure Options Mentioned in Council Memos
C: Resource Options Mentioned in Council Memos and Proposed by the IBA
D: Other Issues for Council Discussion

FY 2014 MAYOR'S MAY REVISION SUMMARY TABLE

GENERAL FUND

DEPARTMENT TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REVENUE	Type	Resource or (Adjustment)
City Comptroller	Accountant 3 Transfer	-	-	-	-	106,787	Ongoing Resource	106,787
City Treasurer	Business Tax and Rental Unit Business Tax Revenue	-	-	-	-	400,000	Ongoing Resource	400,000
Citywide Program Expenditures	Rent Savings	-	-	(1,643,685)	(1,643,685)	-	Ongoing Resource	1,643,685
Citywide Program Expenditures	Property Tax Administration Fees	-	-	(261,377)	(261,377)	-	Ongoing Resource	261,377
Economic Development	Redevelopment and Housing Successor Agencies	-	-	-	-	4,053,325	Ongoing Resource	4,053,325
Economic Development	HUD Program Manager	-	-	-	-	73,790	Ongoing Resource	73,790
Economic Development	Revenue for Reimbursable Position	-	-	-	-	140,363	Ongoing Resource	140,363
General Fund Departments	Workers Compensation Adjustment	-	(1,288,097)	-	(1,288,097)	-	Ongoing Resource	1,288,097
Human Resources	Senior Management Analyst	(1.00)	-	-	-	-	Ongoing Resource	-
Major Revenues	Property Transfer Tax Revenue	-	-	-	-	58,477	Ongoing Resource	58,477
Major Revenues	Property Tax Revenue	-	-	-	-	5,834,311	Ongoing Resource	5,834,311
Public Works - Engineering & Capital Projects	Convention Center Expansion	-	-	-	-	118,204	Ongoing Resource	118,204
Transportation & Storm Water	Revised TransNet Revenue	-	-	-	-	231,722	Ongoing Resource	231,722
Ongoing Resource Total		(1.00)	(1,288,097)	(1,905,062)	(3,193,159)	11,016,979	Ongoing Resource Total	14,210,138
City Attorney	Addition of Consumer and Environmental Protection & Prop. 64 Revenue	-	-	-	-	925,000	One-Time Resource	925,000
Council District 1 - CPPS	Community Projects, Programs, and Services Adjustment	-	-	(9,742)	(9,742)	-	One-Time Resource	9,742
Council District 2 - CPPS	Community Projects, Programs, and Services Adjustment	-	-	(29,381)	(29,381)	-	One-Time Resource	29,381
Council District 3 - CPPS	Community Projects, Programs, and Services Adjustment	-	-	(2,169)	(2,169)	-	One-Time Resource	2,169
Council District 4 - CPPS	Community Projects, Programs, and Services Adjustment	-	-	(25,629)	(25,629)	-	One-Time Resource	25,629
Council District 7 - CPPS	Community Projects, Programs, and Services Adjustment	-	-	(48,202)	(48,202)	-	One-Time Resource	48,202
Council District 8 - CPPS	Community Projects, Programs, and Services Adjustment	-	-	(18,536)	(18,536)	-	One-Time Resource	18,536
Department of Information Technology	PC Replacement Adjustment	-	-	(500,000)	(500,000)	-	One-Time Resource	500,000
Fire-Rescue	Lifeguard Sergeant	-	-	-	-	116,029	One-Time Resource	116,029
General Fund Departments	Risk Management Adjustment	-	(701,672)	-	(701,672)	-	One-Time Resource	701,672
Major Revenues	Tobacco Settlement Revenue (TSR)	-	-	-	-	3,760,000	One-Time Resource	3,760,000
Park & Recreation	Memorial Pool Expansion	(0.75)	(21,989)	(5,000)	(26,989)	-	One-Time Resource	26,989
One-Time Resource Total		(0.75)	(723,661)	(638,659)	(1,362,320)	4,801,029	One-Time Resource Total	6,163,349
City Attorney	Addition of Personnel Expenditures	-	925,000	-	925,000	-	Ongoing Adjustment	(925,000)
City Auditor	Assistant to the Director	1.00	112,386	-	112,386	-	Ongoing Adjustment	(112,386)
City Auditor	Electronic Work Paper System	-	-	20,000	20,000	-	Ongoing Adjustment	(20,000)
City Clerk	Passport Acceptance Facility	0.28	93	-	93	-	Ongoing Adjustment	(93)
City Comptroller	Accountant 3 Transfer	1.00	106,787	-	106,787	-	Ongoing Adjustment	(106,787)
Economic Development	Redevelopment and Housing Successor Agencies	-	-	4,053,325	4,053,325	-	Ongoing Adjustment	(4,053,325)
Economic Development	HUD Program Manager	-	73,790	-	73,790	-	Ongoing Adjustment	(73,790)
Economic Development	BID Support	-	-	185,000	185,000	-	Ongoing Adjustment	(185,000)
Economic Development	Veterans' Shelter	-	-	600,000	600,000	-	Ongoing Adjustment	(600,000)
Environmental Services	Downtown Port-a-Polities & Portland Loos Maintenance	-	-	50,000	50,000	-	Ongoing Adjustment	(50,000)
Fire-Rescue	Marine Safety Captain Restoration	1.00	163,072	-	163,072	-	Ongoing Adjustment	(163,072)
Fire-Rescue	Fuel Expenses	-	-	1,000,000	1,000,000	-	Ongoing Adjustment	(1,000,000)
Fire-Rescue	Lifeguard Scheduling Sergeant Restoration	1.00	116,024	-	116,024	-	Ongoing Adjustment	(116,024)
Human Resources	Human Resources Officers	3.00	449,623	2,000	451,623	-	Ongoing Adjustment	(451,623)
Major Revenues	Transient Occupancy Tax (TOT) Revenue	-	-	-	-	(1,695,929)	Ongoing Adjustment	(1,695,929)
Office of the Mayor	Director of Open Government	-	71,375	-	71,375	-	Ongoing Adjustment	(71,375)

FY 2014 MAYOR'S MAY REVISION SUMMARY TABLE

GENERAL FUND

DEPARTMENT TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REVENUE	Type	Resource or (Adjustment)
Office of the Mayor	IQ Software	-	-	65,464	65,464	-	Ongoing Adjustment	(65,464)
Park & Recreation	Support for Brush Management	1.00	112,058	-	112,058	-	Ongoing Adjustment	(112,058)
Park & Recreation	Operations of Seal Cam	-	-	50,000	50,000	-	Ongoing Adjustment	(50,000)
Park & Recreation	Special Promotional Programs TOT Transfer	-	-	-	-	(1,169,237)	Ongoing Adjustment	(1,169,237)
Personnel	New Employee Medical Examination and Random Drug Testing	-	-	-	-	-	Ongoing Adjustment	(50,000)
Police	Police Civilian Positions	4.00	346,039	-	346,039	-	Ongoing Adjustment	(346,039)
Public Works - Engineering & Capital Projects	Convention Center Expansion	1.00	118,204	-	118,204	-	Ongoing Adjustment	(118,204)
Purchasing & Contracting	Contracting Support	1.00	192,015	-	192,015	-	Ongoing Adjustment	(192,015)
Purchasing & Contracting	Equal Opportunity Contracting Support	1.00	118,179	-	118,179	-	Ongoing Adjustment	(118,179)
Transportation & Storm Water	Catch Basin Inspection and Cleaning	13.00	927,109	(705,900)	221,209	-	Ongoing Adjustment	(221,209)
Transportation & Storm Water	Revised Gas Tax Revenue	-	-	-	-	(613,125)	Ongoing Adjustment	(613,125)
Ongoing Adjustment Total		28.28	3,831,754	5,369,889	9,201,643	(3,478,291)	Ongoing Adjustment Total	(12,679,934)
City Auditor	Peer Review of Internal Controls	-	-	5,000	5,000	-	One-Time Adjustment	(5,000)
City Clerk	Archive Expansion	-	-	50,000	50,000	-	One-Time Adjustment	(50,000)
City Treasurer	Lobby Security	-	-	40,000	40,000	-	One-Time Adjustment	(40,000)
Citywide Program Expenditures	Kinder Morgan Litigation	-	-	700,000	700,000	-	One-Time Adjustment	(700,000)
Council District 5 - CPPS	Community Projects, Programs, and Services Adjustment	-	-	48,923	48,923	-	One-Time Adjustment	(48,923)
Council District 6 - CPPS	Community Projects, Programs, and Services Adjustment	-	-	6,779	6,779	-	One-Time Adjustment	(6,779)
Council District 9 - CPPS	Community Projects, Programs, and Services Adjustment	-	-	63,525	63,525	-	One-Time Adjustment	(63,525)
Economic Development	Check-in Center	-	-	50,000	50,000	-	One-Time Adjustment	(50,000)
Fire-Rescue	Lifeguard Sergeant	1.00	116,029	-	116,029	-	One-Time Adjustment	(116,029)
Fire-Rescue	SAFE Funds	-	-	245,000	245,000	-	One-Time Adjustment	(245,000)
Fire-Rescue	Advanced Lifeguard Academy	-	-	225,000	225,000	-	One-Time Adjustment	(225,000)
Major Revenues	SDG&E Settlement Revenue	-	-	-	-	(8,671,150)	One-Time Adjustment	(8,671,150)
Park & Recreation	Memorial Pool Expansion	-	-	-	-	(2,500)	One-Time Adjustment	(2,500)
Park & Recreation	Portable Pool Program	-	-	44,000	44,000	-	One-Time Adjustment	(44,000)
Park & Recreation	Park Assets Condition/Needs Assessment	0.53	-	264,000	264,000	-	One-Time Adjustment	(264,000)
Police	SAFE Program Reserve Funds	-	-	1,512,500	1,512,500	-	One-Time Adjustment	(1,512,500)
Police	Parking Enforcement Equipment	-	-	400,000	400,000	-	One-Time Adjustment	(400,000)
Police	Property Room Relocation	-	-	300,000	300,000	-	One-Time Adjustment	(300,000)
Police	AB 109 Funds	-	714,005	-	714,005	-	One-Time Adjustment	(714,005)
Public Works - Engineering & Capital Projects	Information Technology	-	-	80,000	80,000	-	One-Time Adjustment	(80,000)
Public Works - General Services	Facilities Condition/Needs Assessment	-	-	1,000,000	1,000,000	-	One-Time Adjustment	(1,000,000)
Public Works - General Services	Tubman-Chavez Community Center	-	-	50,000	50,000	-	One-Time Adjustment	(50,000)
Transportation & Storm Water	Catch Basin Inspection and Cleaning	-	-	290,000	290,000	-	One-Time Adjustment	(290,000)
Transportation & Storm Water	SAFE Program Reserve Funds	-	-	2,383,459	2,383,459	-	One-Time Adjustment	(2,383,459)
Transportation & Storm Water	Traffic Signal Communications Infrastructure Master Plan	-	-	200,000	200,000	-	One-Time Adjustment	(200,000)
Transportation & Storm Water	Tree Trimming	-	-	100,000	100,000	-	One-Time Adjustment	(100,000)
Transportation & Storm Water	Transfer to CIP	-	-	100,000	100,000	-	One-Time Adjustment	(100,000)
One-Time Adjustment Total		1.53	830,034	8,158,186	8,988,220	(8,673,650)	One-Time Adjustment Total	(17,661,870)
Grand Total		28.06	2,650,030	10,984,354	13,634,384	3,666,067	Grand Total	(9,968,317)

Attachment E

TOP PRIORITY EXPENDITURE OPTIONS MENTIONED IN COUNCIL MEMOS	
A. Expenditure Options Mentioned by Majority of City Council	
1. Increase Weekly Service hours at New Central Library from 49 to 52	\$200,000 (OG)
2. Increase Weekly Service hours at Branch Libraries from 44 to 48	\$2.9 million (OG)
3. Retention program to mitigate high sworn officer attrition	\$2.0 million (OT)
4. Sidewalk condition and needs assessment	\$1.0 million (OT)
5. Increase hours at Kumeyaay Campground	\$200,000 (OG)
B. Expenditure Options Mentioned by 4 Councilmembers (Not in Priority Order)	
1. Eliminate Fire Hazard Materials Team cross-staffing	\$1.9 million (OG)
2. Eliminate Fire Bomb Unit cross-staffing	\$1.9 million (OG)
3. Eliminate Urban Search and Rescue Unit cross-staffing	\$1.9 million (OG)
4. Increase frequency of park fertilization	\$450,000 (OG)
5. Urban Forestry program/tree trimming/ tree asset study	\$250,000 (OG)
6. Restore City Attorney budget to FY 2013 funding level	\$500,000 (OG)

**Proposals ranged from \$200,000 for tree assessment study, \$500,000 for Urban Forestry program, to \$2.4 million for Tree Asset Management Program; would require combination of one-time and ongoing funding depending upon desired level of program*

Following are brief discussions of the items outlined in the chart:

A1) Increase hours at New Central Library - For FY 2014, the Central Library is currently anticipated to have 49 service hours per week. The Central Library is scheduled to be open for eight hours Monday through Friday (hours of operations vary), five hours on Saturdays, and four hours on Sundays. The new Central Library is scheduled to open in late September 2013.

As presented in the IBA Report 13-19, Review of the Fiscal Year 2014 Proposed Budget, restoration of three service hours weekly to the Central Library is anticipated to cost approximately \$240,000 annually. The additional three service hours would increase the weekly service hours to 52 hours.

A2) Increase hours at Branch Libraries - For FY 2014, the branch libraries are currently scheduled to have 44 service hours per week. All branch libraries are open for eight hours on Monday, Thursday, and Friday; seven and a half hours on Tuesday and Wednesdays; and five hours on Saturdays. A few branch libraries are open on Sunday, primarily funded through private donations.

The Library Department has previously stated that a goal for a minimum amount of service hours for the branch libraries is 48 hours per week. An additional four service hours per week for all the branch libraries is estimated to cost approximately \$2.9 million annually. The additional four service hours would increase the weekly service hours to 48 hours per week per facility.

A3) Sworn staffing retention program - As discussed at the FY 2014 Budget Hearings, sworn officer staffing challenges must be addressed by not only providing funding for more Police recruits, but by also addressing current attrition issues within the Police Department. In the

current fiscal year, monthly attrition levels are higher than the average of 7 per month experienced in the past three fiscal years. The department has communicated that it has lost officers to other law enforcement agencies, with higher compensation being a main reason.

A majority of Council budget priority memorandums discuss the desire to set-aside funding to support a retention program for sworn officers. The details regarding such a program have not been formulated at this time, but may involve longevity and/or performance pay, or other measures to allow the department to be competitive with other law enforcement agencies offering lateral opportunities.

A4) Sidewalk Condition Assessment - \$1 million - Knowing the current condition of infrastructure assets is imperative to identifying the magnitude of the City's deferred capital and prioritizing funding allocations. The May Revise includes \$1.3 million in funding for condition assessments for Facilities and Park and Recreation assets as well as \$8.8 million for water and wastewater assets. However, the Sidewalk Condition Assessment—which has been identified by Council, City staff, and members of the public as a priority—has not been funded. This is due to liability concerns and the need for the City to develop a clear policy for how this information will be used, especially relating to the financial responsibilities of the City and adjacent property owners. Although California Streets and Highway Code (5610-5618) establishes that sidewalks are owned and maintained by adjacent property owners, City Council Policy 200-12 provides a 50/50 cost sharing program to motivate property owners to replace deteriorating sidewalks. The City is often held liable when a citizen is injured due to sidewalk disrepair.

The assessment will likely identify a large backlog for sidewalk repairs and replacement; under the existing Council policy this could place a significant financial burden on both the City and property owners. Our office agrees that a clear policy must be developed as soon as possible. However, the City has a responsibility to keep sidewalks in a safe and usable condition regardless of whether the City or property owner pays for the repairs. The sidewalks assessment has been identified as a high priority and is anticipated to take about one year to complete, so we are recommending that funding be provided in the FY 2014 Budget so that the assessment can be initiated immediately. The projected cost of the assessment is about \$1 million, including \$697,000 for 14.00 FTEs and \$326,000 for related non-personnel expenses. To reduce the potential liability to the City from damaged sidewalks, once the inspectors discover a condition that may be dangerous during the assessment, the City should follow up with temporary repairs as soon as reasonably possible to keep the public safe. This could impact TSW's FY 2014 budget for sidewalk repairs. The May Revise increased the initial \$400,000 budget by \$500,000 to a total of \$900,000. The \$500,000 is being appropriated for CIP projects.

A5) Restore overnight camping at Mission Trails Regional Park and improve Visitor Center (\$161,000 net of revenues) - In the FY 2013 Mid-Year Budget Monitoring Report (FY 2013 Mid-Year Report), the Financial Management Department projected a \$3.1 million surplus for FY 2013. The Mayor proposed several recommendations to the City Council for usage of the surplus including allocating approximately \$0.2 million to the Kumeyaay Campgrounds. The funding would be used to restore staffing to resume overnight camping and provide funding for capital improvements to the visitor center.

On March 11, 2013 during the discussion related to the FY 2013 Mid-Year Report, the Mayor indicated that his recommendations for the surplus, not approved at that time, would be brought back in the proposed FY 2014 Budget. Due to concerns about filling the needed positions by the

Attachment E

end of the fiscal year, the recommended funding for the Kumeyaay Campgrounds was not approved by the City Council in March.

During the May 22, 2013 Council budget hearings, Councilmembers Sherman and Zapf inquired about funding for the Kumeyaay Campgrounds. Staff confirmed that the funding to restore the overnight camping and undertake the capital improvements to the visitor center had not been included in either the FY 2014 Proposed Budget or the May Revise.

The cost projection for restoring the positions at the Kumeyaay Campgrounds is estimated at \$141,254, covering 1.00 Park Ranger and 0.50 Recreation Center Director and non-personnel costs. Revenue from the additional camping services is estimated at \$40,000 annually, resulting in a net annual impact of \$101,254 for ongoing personnel costs. One-time expenses for visitor center capital improvements are estimated at \$60,000.

B1, B2 & B3) Elimination of cross-staffing for Fire-Rescue Units - A number of the Council budget priorities memorandums include a request for the elimination of the cross-staffing of specialized units at fire stations. Crews at cross-staffed stations have training to respond to specialized calls for services involving hazardous materials, bombs, and/or necessitating the use of search and rescue tools and equipment. Station 44 is cross-staffed as a specialized HazMat Unit, Station 1, as a Bomb Squad Unit, and Station 41 as an Urban Search and Rescue (US&R) Unit. Response calls requiring the assistance from these specialized units often take longer than typical calls for service. In effect, when these stations respond to these longer specialized calls, they are out-of-service, and are not available to respond to other calls. Calls within the service area of the specialized units are then responded to by the next nearest available fire station, which results in an increase in response times. Dedicating staffing for specialized calls for service would effectively add additional crews to these stations, so that when the specialized unit is out-of-service, a second crew is available to respond to calls.

Due to the volume of HazMat and Bomb Squad calls for service, the elimination of cross-staffing at Station 44 and Station 1 are priorities of the Fire-Rescue Department. The elimination of cross-staffing at Station 41 is not a top priority of the department at this time given that the volume of US&R calls is less than that for the other specialized units. Eliminating cross-staffing would cost \$1.9 million for each station, which would support the addition of 12.00 FTEs: 3.00 Fire Captains, 3.00 Fire Engineers, and 6.00 Firefighters. Adding additional personnel will allow staffing to be dedicated to specialized calls for service. The Fire-Rescue Department has communicated that one 30 member academy in FY 2014 (which is currently incorporated within the FY 2014 Budget) will be sufficient to support the additional staffing, with the need for a second academy in FY 2015.

B4) Increase frequency of park fertilization - As part of the General Fund reductions for the Park and Recreation Department during the FY 2011 Proposed Budget, the Park Turf Fertilization Program was one of many programs that was eliminated to provide approximately \$3.8 million in departmental cost savings.

Due to the heavy usage of the parks citywide, this program is a priority for the department to help maintain the quality of the turf within the parks. Restoration of this program will provide for fertilization at all the city parks, including the passive and athletic areas, three times a year for an estimated cost of \$450,000 annually in non-personnel costs. The Park and Recreation Department anticipates reducing the number of aerifications for the parks from six times annually to three times annually and adding three applications of the fertilizer annually.

B5) Citywide Urban Forestry Program and Coordinator - Trees are a beloved and critical piece of urban infrastructure and provide valuable environmental, economic, and social functions for the City. Several City departments and public organizations are involved in tree-related services. Transportation & Storm Water (TSW) provides maintenance and care for trees in the public right of way, and Park & Recreation provides tree maintenance in parks, open spaces, etc. Development Service's (DSD) Planning Division conducts community plan updates, which include planning for parks, creation of street tree master plans, and identifying opportunities for green streets. DSD is also currently managing three grants related to urban forestry and greening. The Community Forest Advisory Board (CFAB) provides advice and recommendations to the Mayor and City Council on policy issues relating to urban forestry. In addition, organizations such as the Urban Corps partner with the City for tree planting. Several Councilmembers mentioned this area of need as a top funding priority for FY 2014.

The City's Urban Forestry Program for maintenance and planting of trees in the public right of way was eliminated in FY 2010 as part of budget balancing measures. Although City crews continued to respond to urgent tree maintenance requests, scheduled trimming was significantly reduced in FY 2011 and then eliminated in FY 2012. Restoration of tree maintenance has been a budget priority for Council due to the potential public safety hazard of untrimmed trees in the public right of way. In FY 2013, Council appropriated \$257,000 for tree trimming in addition to the \$300,000 in Street Division's budget for tree maintenance services. The FY 2014 Proposed Budget for TSW includes \$800,000 for tree services and the May Revise included an additional \$100,000 of unspent funds which is being rolled forward from the FY 2013 tree services contract. Note that an inventory of trees in the right of way will be conducted as part of the FY 2014 tree services contract to update the most recent inventory (conducted in 2002).

The \$900,000 provided for tree maintenance is commendable; however, the May Revise does not include funds for a Citywide Urban Forestry Program and Coordinator to identify strategies and policies for proactively managing the City's trees, coordinating Citywide tree services, and serving as a liaison to CFAB. The Urban Forestry Coordinator position would require about \$150,000 in personnel and related non-personnel expenses. An additional \$100,000 could be used to begin to outline the Citywide Urban Forestry Program and supplement existing grant funds for developing an Urban Forest Management Plan and creating Urban Greening Plans for North Bay and City Heights. DSD/Planning would be well-suited to house such a program since its focus is policy, planning, and coordinating among City departments, and DSD currently manages the existing urban forestry and greening grants. We recommend initial funding of \$250,000 if Council desires to start this program in FY 2014.

B6) Restore City Attorney budget to FY 2013 funding level - The FY 2014 Proposed Budget included a reduction of approximately \$1.43 million for 13.00 FTE positions. At the department's budget hearing on May 8, 2013, the City Attorney mentioned that, had the administration consulted with him, he could have suggested other ideas for shifting departmental costs away from the General Fund. As an example, he discussed the possibility of using \$925,000 of existing Proposition 64 and Consumer & Environmental Protection Unit (CEPU) funds to cover the costs of the Consumer & Environmental Protection Section (CEPS) of his department in FY 14. Annual CEPS costs of approximately \$965,000 are currently budgeted in the General Fund.

The May Revision to the FY 2014 Proposed Budget took the City Attorney's suggestion by budgeting \$925,000 in revenue from the Prop. 64/CEPU funds and also increasing personnel

Attachment E

expense by \$925,000 thereby reducing the proposed reduction from \$1.43 million to approximately \$508,000.

Prop. 64 revenue had been included in the budget prior to FY 2013. In developing the FY 2013 Budget, the City Attorney requested that this revenue no longer be budgeted given their expectation that “Prop. 64 funds would be completely depleted during FY 2012”; however, approximately \$833,000 of additional Prop. 64 monies were received in FY 2012 and the Prop. 64 fund had a balance of \$637,000 at the end of FY 2012. As a matter of practice, the department continues to reimburse most of annual CEPS expense from Prop. 64 funds and the annual expense for CEPS continues to be budgeted in the General Fund. The practice of reimbursing General Fund expenditures with Prop. 64 funds results in the receipt of additional and unbudgeted departmental revenue. By budgeting existing Prop. 64/CEPU fund balance revenue in FY 2014, the proposal in the May Revise effectively reflects the department’s current practice of reimbursing CEPS expense from Prop. 64/CEPU funds.

Important considerations related to the proposed change in the May Revise:

- The change in the May Revise means the City Attorney would still need to identify approximately \$508,000 of budget reductions. In a memorandum to the City Council dated May 29, 2013, the City Attorney indicates that if required to make budget reductions he will be forced to eliminate non-charter mandated positions, most likely within the CEPS and/or the Neighborhood Prosecution Unit (NPU). If the City Attorney elects to meet the \$508,000 budget reduction target by eliminating positions from the CEPS, the amount and receipt of Prop. 64 funds going forward is potentially jeopardized.
- The City’s Prop. 64 fund receives all civil penalties awarded in consumer protection law enforcement court actions brought in the name of The People of the State of California (not the City of San Diego) under California’s Unfair Competition Law. The City initiates or joins other jurisdictions in the State in bringing these cases forward. Proposition 64 limits the use of these penalties to fund consumer protection enforcement. It is therefore appropriate to use these funds to reimburse the City for CEPS expense.
- The amount of Prop. 64 revenue the City receives varies annually. It is difficult to accurately budget for this revenue, as the amount of Prop. 64 penalty funds is determined by unique cases and pending court actions. In the last four fiscal years, the amount of Prop. 64 penalty funds received by the City has ranged from \$307,000 to \$833,000. Given the amount of Prop. 64 funds received in recent years and the annual uncertainty associated with their receipt, these funds should not be relied upon to entirely cover the total ongoing expense of the CEPS beyond FY 2014.

May Revise Proposal: If the proposal to budget an additional \$925,000 of revenue and personnel expense is approved, the City Attorney will still need to identify \$508,000 of budget reductions. It is expected that the combined balance of Prop. 64 and CEPU funds will be at least \$925,000 to begin FY 2014, so the receipt of this revenue is certain provided the City Attorney does not reduce his CEPS staff in FY 2014 to achieve the \$508,000 budget reduction (as noted above, Prop. 64 funds can only be used to reimburse the CEPS work unit). It is important to note that Prop. 64/CEPU funds are uncertain beyond FY 2014. While it is likely that some Prop. 64 funds will be received in FY 2014, new ongoing funding will have to be identified in the next fiscal year to avoid a City Attorney budget reduction of up to \$925,000 in FY 2015.

Restoring the City Attorney's Budget to its FY 2013 Level: As noted above, the City Attorney expects to have a \$925,000 fund balance to begin FY 2014. These funds can appropriately be used to reimburse the cost of CEPS. In order to restore the City Attorney's budget to the FY 2013 level in FY 2014, an additional \$508,000 of one-time revenue will need to be identified in FY 2014. If the Council wishes to permanently restore the City's Attorney's budget to the FY 2013 level, the IBA recommends the City Attorney be required to conservatively budget the amount of Prop. 64 funds they expect to receive each fiscal year (i.e., \$500,000). Additionally, new ongoing funding will need to be identified for the remainder of the \$1.43 million reduction proposed for FY 2014 (\$930,000). If a full restoral is desired, the IBA recommends the City Attorney be asked if he has other ideas for shifting departmental costs away from the General Fund (i.e., pursuing full reimbursement for services provided to other non-General Funded entities).

Attachment E

MOST FREQUENTLY MENTIONED RESOURCE OPTIONS IN COUNCIL MEMOS	
A. Option Mentioned by 4 Councilmembers	
I. Release portion of \$6.9 million set aside for CAD future costs to support more immediate one-time needs, preserve \$1.5 million for initial lease purchase payments	Up to \$4.4 million (OT)
B. Options Mentioned by 3 Councilmembers	
I. Eliminate or reduce Civic & Urban Initiatives Program or set aside funding in Appropriated Reserve until program is more defined for the City Council	Up to \$1.0 million (OG)
2. Free up funding for portable pools in May Revise; already included in Proposed Budget	\$44,000 (OG)

Following are brief discussion of the items outlined in the chart:

A1) Release a portion of \$6.9 million set aside for CAD system – Free up a portion of the \$6.9 million set aside in the CIP for the new CAD system for more immediate one-time needs. Replacement funds for CAD would need to be identified in accordance with the project development timeline, through a commitment of cash funding or lease-purchase financing. Some Councilmember memos also suggested leaving sufficient funds in the CIP for the CAD system to make initial lease-purchase payments.

B1) Eliminate Civic & Urban Initiatives Program – Council memos suggested eliminating this funding entirely, reducing it by half placing or funding in the appropriated reserve until a more defined program has been developed and discussed with the City Council.

B2) Free up funding for portable pools – Our office has confirmed this funding has been included in the FY 2014 budget and additional funding is not required.

OPTIONS PROPOSED BY THE IBA	
1. Eliminate funding for 4 new Police civilian positions until more headway is made in filling current 49 vacancies and barriers to filling vacancies are studied by multi-departmental task force; possibly include outside expertise from other Police agency	\$346,000 (OG)
2. Eliminate 1 new Multi-Media Coordinator for City TV support	\$90,000 (OG)
3. Eliminate new position for Mayoral Director for Open Government, use existing position as previously done	\$170,000 (OG)
4. Eliminate Taxicab in-house study	\$100,000 (OT)
5. Eliminate EMS funding for EMS in-house study	\$100,000 (OT)
6. Eliminate Seal Cam funding	\$50,000 (OG)
7. Eliminate 1 vacant position in ACOO's Office or transfer to meet other needs	\$100,000 (OG)
8. Set aside small business assistance funding of \$185,000 in Appropriated Reserve until conflicts with Council policy have been resolved	\$0

Following are brief discussion of the items outlined in the chart:

C1) Eliminate funding for 4 new Police civilian positions - The May Revise includes an addition of \$346,039 in personnel expenditures to support 4.0 FTE Police civilian positions: 2.00 Dispatcher 2s, 1.00 Criminalist 2 and 1.00 Police Investigative Service Officer 2. These positions are intended to address critical areas of need within the department resulting from cuts to civilian positions over the past few fiscal years.

Civilian vacancies remain at a high level in the department, with attrition continuing at the same pace as progress in filling vacated positions. A number of challenges exist with keeping civilian positions filled including retirements, resignations, transfers to other City Departments, mandatory furloughs, and recruitment process issues. At the beginning of FY 2013, the Police Department had 52.75 vacancies. As of May 27, 2013, the vacancy levels remain relatively unchanged at 49 civilian vacancies. The IBA recommends that more headway is made in filling current departmental vacancies in FY 2014 as a first step in addressing the department's civilian staffing needs before new positions are added. We also recommend that a multi-department task force be created to identify barriers and implement solutions prior to additional funding being allocated.

C2) Eliminate 1 new Multi-Media Coordinator – A new Multi-Media Coordinator position has been funded in the FY 2014 Proposed budget to support increased City TV activities. This will bring the number of Multi-Media Coordinators to 3.00 FTEs. Historically, the two Multi-Media Coordinators and one Program Manager have shared the City TV workload, and any additional hours needed for the Multi-Media Coordinators were funded through their overtime budget.

C3) Eliminate new position for Mayoral Director of Open Government – Two positions in the Mayor's Office were dedicated to this function from January – May 2013. It is unclear why a new position is now needed for this activity.

Attachment E

C4) Eliminate funding for taxicab in-house study – Eliminate funding for taxicab in-house study or set aside funding in the appropriated reserve. Given other priority needs of the City this may not be a top Council priority for FY 2014. The City has made great strides in recent years in reducing its overall costs and focusing the City budget on core services.

C5) Eliminate funding for EMS in-house study – Eliminate \$100,000 in funding for an EMS in-house study or set aside funding in the appropriated reserve until it is clear how this funding will be utilized. An item that is scheduled for Council action in mid-June recommends a one-year extension of the City's current EMS contract with Rural/Metro, with an additional one-year option to June 20, 2015, if needed. This extension will allow time for the City to undergo a new RFP process and conduct a study to evaluate the possibility of providing the service in-house. If eliminated, these funds will return to the EMS fund.

C6) Eliminate Seal Cam funding – Efforts to identify donations for this purpose should continue to be pursued rather than using the City's General Fund.

C7) Eliminate or transfer 1 vacant position in ACOO's Office – Three vacant positions, once dedicated to managed competition, currently remain in the Office of the ACOO, however, no managed competition work is currently underway. Council suggestions for one of these vacancies include elimination, transfer to Council Administration to meet other needs, or utilize for the Mayor's new efficiencies/innovations program.

C8) Economic Development – SBEP Funding - The FY 2014 Proposed Budget cut \$185,000 of Small Business Enhancement Program (SBEP) funding for the BID Council. Citing SBEP fund apportionment requirements in Council Policy 900-15, the IBA raised the question of how these funds would be redeployed. The May Revision to the FY 2014 Proposed Budget indicates the \$185,000 will be used to provide additional funding for small business enhancement grants, micro district grants and technical assistance.

The IBA believes the proposed change as described generally complies with Council Policy 900-15 in that the entire SBEP appropriation will continue to be dedicated to small business programs; however, the specific apportionment language in section 1 of Council Policy will need to be amended to reflect this change. Two Councilmembers have suggested the \$185,000 be placed in the Appropriated Reserve until the appropriate Council Committee can revisit the policy. This approach could be employed or, alternatively, the Council could opt to budget the \$185,000 as proposed and simply bring the Council Policy to the appropriate Committee for amendment.

If the \$185,000 is budgeted as proposed, the department has informed the IBA that the increased level of grants and technical assistance will be administered by Economic Development staff. A BID Advocate position will be created using an existing vacant Program Manager position to assume these new responsibilities.

OTHER ISSUES FOR COUNCIL DISCUSSION

Storm Water Positions for Catch Basin Inspection and Cleaning

The Mayor's May Revise includes an addition of 13.00 FTEs to the Storm Water Division to perform catch basin inspection and cleaning services. Related expenditures include ongoing personnel funding of \$927,109 and \$16,500 for supplies/support and one-time funding of \$290,000 for vehicle purchases. These costs are offset by the reduction in contract expenditures of \$722,000. These services have historically been performed through a contract with Ron's Maintenance which expired May 1, 2013. The net increase for FY 2014 to bring this function in-house is estimated at \$511,209. For future fiscal years the net increase to provide this service in-house will be approximately \$222,000, since the \$290,000 for purchasing vehicles will be a one-time expenditure during FY 2014. As discussed in the May Revise and at the Budget Review Committee meeting on May 22, 2013, bringing this function in-house allows for compliance with City Charter 117(c) requirements and MMBA obligations regarding performance of City services. The Storm Water Division has also expressed that having City workers perform this function could allow for more flexibility with their work which is necessary due to the importance of complying with storm water regulations.

Full year funding for one Public Works Supervisor, six Utility Worker II's and six Utility Worker I's has been included in the May Revise. This staffing level was determined by the Storm Water Division based on the anticipated number of crew hours required to inspect approximately 23,000 drains and to clean about half of them. The hiring process is anticipated to take approximately three months as the department has already initiated the classification process and has begun working with the Personnel Department. However, if timely hiring of staff does not occur, compliance issues may arise as this work is required to be completed by the end of the fiscal year, as mandated by the Municipal Storm Water Permit.

As discussed in IBA Report #13-19, the Storm Water Division expects to make future position and other funding requests in order to comply with increasingly stringent requirements set forth by the new Municipal Storm Water Permit adopted May 8, 2013. The addition of these 13 positions does not mitigate the Storm Water Division's expected position requests for FY 2015.

525 Lease Savings Projections

As presented in the May Revise, the relocation of City employees from 600 B Street to 525 B Street is anticipated to reduce the City's annual office lease payment for these employees from approximately \$4.3 million to \$1.4 million, generating approximately \$2.9 million in budgetary savings of which approximately \$1.6 million will be allocated to the General Fund and \$1.3 million to several Public Utility enterprise funds. The projected savings is from the annual base rent portion of the proposed lease agreement.

In consideration of the actual savings, there are several additional potential costs such as construction/improvement costs for the new location, relocation or moving costs, and additional/new furniture costs that should be considered. Some or all of these costs may be funded through the tenant improvement allowance (funding for various items including design and construction work) provided by the property owner. However, until detailed floor and work space plans as well as construction drawings are developed, the projected savings from the base rent portion of the lease agreement are uncertain. The proposed new lease agreement related to the 525 B Street office space is scheduled to be discussed at an upcoming Council meeting.

Attachment E

Homeless Shelter Funding – Veterans’ Winter and Homeless Emergency Shelter

The Mayor’s May Revise includes \$600,000 in funding to extend the operations of the Veterans Emergency Winter Shelter by 7 months, for year-round operations. This funding is in addition to \$315,000 in CDBG and Emergency Solutions Grant (ESG) monies and \$40,000 from the San Diego Housing Commission to support four months of operation for the facility, bring the total budget to \$955,000.

At this time, many questions remain including what additional funding is necessary to support the extended operations of the facility, the permits required to allow for year-round emergency operations, and CEQA requirements. The Mayor’s Office has created a task force consisting of representatives from the San Diego Housing Commission, Streets Division and Development Services, Real Estate Assets, Fire-Rescue, Public Works, Public Utilities, and the Disability Services Departments to evaluate options for the operations of the Veterans Shelter, as well as the proposed year-round operations of the Single Adult Emergency Winter Shelter in FY 2014. In regard to the Veterans Shelter facility location, Veterans Village of San Diego has been granted year-round access to its current site on federal property. The location of the Single Adult Shelter has not been determined at this time.

It has been communicated to our office that the funding necessary to support both the Veterans Winter Shelter and the Single Adult Winter Shelter will likely be substantially higher than the amounts included in the FY 2014 Proposed Budget and the May Revise. The budgeted amounts for the shelters do not include the costs associated with utilities, maintenance, administrative and other costs associated with year-round operations. The additional costs are up to approximately \$212,000 for the Single Adult Winter Shelter, which is currently budgeted at \$1.3 million, and up to \$537,000 for the Veterans Shelter.

Economic Development – SBEP Funding

The FY 2014 Proposed Budget cut \$185,000 of Small Business Enhancement Program (SBEP) funding for the BID Council. Citing SBEP fund apportionment requirements in Council Policy 900-15, the IBA raised the question of how these funds would be redeployed. The May Revision to the FY 2014 Proposed Budget indicates the \$185,000 will be used to provide additional funding for small business enhancement grants, micro district grants and technical assistance.

The IBA believes the proposed change as described generally complies with Council Policy 900-15 in that the entire SBEP appropriation will continue to be dedicated to small business programs; however, the specific apportionment language in section 1 of Council Policy will need to be amended to reflect this change. Two Councilmembers have suggested the \$185,000 be placed in the Appropriated Reserve until the appropriate Council Committee can revisit the policy. This approach could be employed or, alternatively, the Council could opt to budget the \$185,000 as proposed and simply bring the Council Policy to the appropriate Committee for amendment.

If the \$185,000 is budgeted as proposed, the department has informed the IBA that the increased level of grants and technical assistance will be administered by Economic Development staff. A BID Advocate position will be created using an existing vacant Program Manager position to assume these new responsibilities.



**CITY OF SAN DIEGO
COUNCIL PRESIDENT PRO TEM SHERRI S. LIGHTNER
DISTRICT ONE**

MEMORANDUM

DATE: May 31, 2013

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Sherri S. Lightner 

SUBJECT: Fiscal Year 2014 Proposed Budget Priorities

Many of my budget priorities were included in the May Revise, including additional funding for police civilian positions, a lifeguard academy, additional lifeguard staffing, city facilities and park assets assessments and additional funding for tree trimming.

The following are my priorities for additional funding in the FY 2014 Budget:

Public Safety:

- Funding to develop a plan to address police officer retention, staffing and facilities
- Elimination of cross-staffing for Fire-Rescue Units, including the Hazmat Unit (\$1.9 million), Bomb Unit (\$1.9 million) and Urban Search and Rescue Unit (\$1.9 million)
- Re-assigning the \$442,897 already set aside in the budget for 12 seasonal lifeguards to go toward the funding of 4 full-time lifeguards in the Boating Safety Unit
- Funding for a Ranger at Shoreline Parks, especially La Jolla Shores/Kellogg Park (\$138,357)

Park and Recreation:

- Funding for the ongoing La Jolla Cove clean-up effort (approximately \$100,000)
- Funding to keep city pools open year-round and to expand the portable pool program
- Funding for twice yearly fertilization of park areas (\$450,000)
- Funding for facilities maintenance, including additional restroom cleanings (approximately \$41,000 citywide)

Neighborhood Code Compliance:

- Funding for a pro-active code enforcement program in the Neighborhood Code Compliance Department focused on cleaning up neglected properties

Attachment F

Page 2

Tevlin

May 31, 2013

Streets and Infrastructure:

- Funding for drainage repairs at the La Jolla Community Center (\$16,600)
- Funding for an Urban Forester (\$150,000) and funding for a neighborhood tree planting program (\$100,000) to enhance neighborhoods with few street trees or shade, along with increased funding for additional tree trimming

Public Utilities Department:

- Funding of a greywater incentive/rebate program as part of the Public Utility Department's public outreach efforts. The Environmental Growth Fund is a possible revenue source for this effort.

The following are my priorities for mid-year funding if additional revenues are identified:

- Restoration of park and recreation center and library hours
- Full funding for the Penny for the Arts Program

Additional revenue options:

- Citywide implementation of an expanded alternative or flexible work schedule, such as the 4/10 schedule already being used in the Environmental Services Department at a savings of \$6 million.
- Full implementation of the City's Street Preservation Ordinance to allow for 100% cost recovery from utility companies for their excavations of city streets at an estimated net revenue of \$4 million/year.
- Full cost recovery from UC San Diego for San Diego Fire-Rescue responses to false fire alarms on campus

Please contact my office at (619) 236-6611 or sherrilightner@sandiego.gov if we may provide additional information.

SL/ed



**COUNCILMEMBER KEVIN L. FAULCONER
CITY OF SAN DIEGO
SECOND DISTRICT**

M E M O R A N D U M

DATE: May 31, 2013

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Kevin L. Faulconer 

SUBJECT: Fiscal Year 2014 Budget Priorities

Mayor Filner's proposed budget increases spending by over \$30 million without restoring critical neighborhood services or eliminating bureaucratic waste. The proposed budget underinvests in infrastructure repairs, continues to delay managed competition, relies heavily on one-time resources for ongoing expenditures, and endangers vital neighborhood programs such as the Neighborhood Prosecution Unit in the City Attorney's Office. I have significant concerns with a short-sighted budget that indefinitely postpones efforts to eliminate government waste, continues to ignore the gravity of the City's \$898 million infrastructure backlog, and increases the size of City bureaucracy by dozens of full-time positions without investing in our libraries, parks, and other core neighborhood services.

My budget priorities continue to reflect the greatest needs of this City: investment in infrastructure, public safety, and important neighborhood services including parks and recreation and library services. I will continue to advocate for full restoration of community services and infrastructure investment that taxpayers deserve and expect from their City government.

Eliminating Waste through Managed Competition

Managed competition was overwhelming approved by voters in 2006 and is a proven method for identifying departmental efficiencies that save taxpayers millions of dollars that can be reinvested into public safety and other services. The proposed budget has no plans for moving forward on pending managed competitions that are ready to be executed. The four completed managed competitions have saved taxpayers \$12.2 million achieving an average departmental savings of 18.6%. There are five managed competitions currently being delayed: Solid Waste Operations, Capital Improvement Program Delivery Program, Transportation Engineering

Attachment F

Andrea Tevlin, Independent Budget Analyst

May 31, 2013

Page 2

Operations, Public Utilities Customer Care Center, and Storm Water Operations. These operations could save the City millions of dollars. Solid Waste has an annual operating budget of approximately \$30 million. Using the average managed competition savings, the taxpayers could save \$5.58 million annually on that competition alone. This important money-saving tool must not be ignored any longer.

Accountable Budget Practices

The utilization of one-time resources for ongoing expenditures is financially irresponsible and is contrary to the Guiding Principles for Structural Elimination Plan, which was approved by Council on February 22, 2010. This year's budget is largely balanced by removing \$12.9 million from the Public Liability Reserve Fund. This is concerning since sufficient funds are not available for use in the subsequent fiscal year. A financial plan that relies on future projected growth to solve a deficit is not fiscally sound.

According to the IBA Report Number 12-37, the Government Finance Officers Association's (GFOA) best practice recommends two months of City expenditures or approximately 16.7% of General Fund appropriations. To ensure that the City's bond rating remains stable and the City is appropriately prepared for future economic uncertainty, I support reexamining the reserve policy to be more aligned with best practices. An adjustment in this policy would mitigate future risk of service reductions during economic downturns.

Putting Neighborhoods First

I am proud to have fought to keep libraries and recreation centers open in the face of severe budget deficits. In the Mayor's budget there are significant budgetary increases from Fiscal Year 2013, but these increases do nothing to restore key neighborhood restorations such as increased library hours, parks and recreation services and, in fact, puts at risk vital neighborhood programs such as the Neighborhood Prosecution Unit in the City Attorney's Office. I will continue to put neighborhoods first and focus on these top priorities.

- **Libraries**

Branch library hours are currently at 44 hours per week, 4 hours less than the average 48 hours per week in 2001. The Mayor's budget increases expenditures significantly without any restorations to branch libraries. Branch libraries contribute significantly to the community fabric of our local neighborhoods by providing space for civic engagements, engaging local youth in educational activities, and providing technological resources and job development training for San Diegans looking for employment. I will continue to be an advocate for these vital community assets.

Andrea Tevlin, Independent Budget Analyst
May 31, 2013
Page 3

- **Parks and Recreation**

As a former member of the Mission Bay Park Committee and the Parks and Recreation Board, I have always been an advocate for protecting open space and City parks. The Mayor's budget, even with significant spending increases, underinvests in City parks and instead creates new programs that direct funding to lower priority needs. The park system has significant needs that require funding: the restoration of fertilization services; tree trimming services throughout the City parks system that have been neglected; significant deferred capital maintenance needs, and restoration of hours at local recreation centers. This budget clearly under prioritizes the needs that are most important to San Diegans.

I support the immediate reopening the Mission Trails Regional Park's Kumeyaay Lake Campground. As the only public campground in the City of San Diego, the Kumeyaay Lake Campground is a regional destination that provides a unique recreational experience.

- **Neighborhood Prosecution Unit**

The Neighborhood Prosecution has been tremendously effective in the beach communities by helping the police department effectively address quality of life crimes. This program is also an important tool in addressing homelessness. Neighborhood prosecutors frequently help individuals connect with rehabilitative services and also work collaboratively with community members to create innovative strategies to help reduce crime. In Pacific Beach, the Neighborhood Prosecution Unit runs an extremely effective program called Beach Community Court where individuals who commit misdemeanors or quality of life crimes can perform community service and pay a fine instead of attending court. This program has allowed the police department to increase enforcement of quality of life crimes without overburdening the court system or the police department. To ensure the continued success of this program, I recommend full restoration of the City Attorney's budget since this is a service not mandated by the City Charter.

Reinvestment in Public Safety

Retention and recruitment challenges faced by the San Diego Police Department highlights the need for increased investment in the City's policing function. After years of service reductions in the department, it is important to prioritize opportunities discussed in the department's five-year plan to enhance operations and officer retention.

The City Council recently appropriated \$6 million for a computer aided dispatch System (CAD) to replace an increasingly obsolete communications system. I agree that this is an important need for the police department and fully support replacing the system to ensure public

Attachment F

Andrea Tevlin, Independent Budget Analyst
May 31, 2013
Page 4

safety. The Independent Budget Analyst's recommendation of lease purchasing the Computer Aided Dispatch instead of cash funding the purchase will provide better cash management that will allow funds not immediately being utilized for the implementation of CAD to be set aside to address recruitment and retention issues in the department. I strongly recommend a minimum of \$2 million be set aside to address recruitment and retention.

Investing in Street Repairs and Infrastructure

San Diegans are tired of broken and cracked streets. The \$898 million deferred capital maintenance backlog must be a top priority. San Diego neighborhoods are depending on the funds that were planned to be raised through the Deferred Capital Maintenance Bond #3, which has been eliminated from the 5-Year Financial Outlook. I have been a vocal advocate for moving forward with the planned funding in this fiscal year. The administration continues to incorrectly assert that staff does not currently have enough capacity to proceed as planned. I urge this Council to make infrastructure and road repair its top priority. It is time to stop further delays and underinvestment in this critical City service.

A sidewalk assessment is necessary to understanding the significant backlog of repairs needed throughout the City. It is imperative that sidewalks are maintained properly to ensure public safety. I support the appropriation of \$1 million for a sidewalk assessment so we can begin to address this critical issue.

I look forward to working with your office and my colleagues to achieve these goals and continue to keep our City on stable financial ground.

KLF:kj



**OFFICE OF COUNCIL PRESIDENT TODD GLORIA
COUNCIL DISTRICT THREE**

M E M O R A N D U M

DATE: May 31, 2013
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Council President Todd Gloria, Third Council District *Todd Gloria*
SUBJECT: Fiscal Year 2014 Budget Priorities and Issues for Consideration

In December 2012, when I began my second term, I recommitted to the principles that have brought about positive changes to our City and laid out my vision for the next four years:

FISCAL DISCIPLINE, PUBLIC SAFETY & NEIGHBORHOOD SERVICES: Maintain the fiscal discipline and continue the reforms that have allowed us to restore branch library hours, hire more police officers and end the fire engine brownouts.

INVEST IN INFRASTRUCTURE & ECONOMIC DEVELOPMENT: Continue to press for the aggressive repair of our streets, sidewalks and public facilities.

END HOMELESSNESS: Support the collaboration between the government, private and nonprofit sectors that has brought renewed attention to this pressing problem.

CELEBRATE BALBOA PARK: Prepare for an international event that draws the eyes of the world to San Diego and showcases the innovations that make us great. The centennial celebration will serve as a launching pad for the Balboa Park Conservancy and recommit this generation to ensuring the park's magnificence for the enjoyment of future generations.

As Council President and chairman of the Budget and Finance Committee, I am proud to offer the following priorities and reforms. My recommendations have been developed with the above principles in mind, prioritizing critical services and restoring, rather than cutting, neighborhood services.

PUBLIC SAFETY & NEIGHBORHOOD SERVICES

- Police Department Civilian Positions: Despite what recent crime index data may show, residents in our core urban communities are increasingly alarmed by the number of robberies, assaults and other violent crimes in their neighborhoods. A few key preventive steps will help address these concerns, such as prioritizing and expediting hiring of

Attachment F

Page 2

Andrea Tevlin, Independent Budget Analyst
FY14 Budget Priorities and Issues for Consideration
May 31, 2013

budgeted civilian positions that currently stand vacant. Consistent with the Council-approved Five-Year Plan, the restoration of civilian staff (dispatchers, property and records management staff, analysts, word processing clerks, etc.) can alleviate the duties of existing officers and allow them to again cover responsibilities that can only be performed by sworn officials.

- Police Recruitment: Increasing the capacity of the Police Department's Academies to 40 recruits per academy will allow the City to obtain the Department's Five-Year Plan goal by 2018. I recommend funding additional capacity for each of the planned academies (additional \$191,000 per recruit).
- Police Retention: The attrition of sworn officers currently averages 9.0 FTE per month. For FY14, it is assumed that the department will experience attrition of 8.0 officers per month. Adequate resources must be budgeted and additional measures should be sought to retain officers and keep the department competitive.
- Fire-Rescue Staffing: The proposed Fire-Rescue budget includes some projections that the IBA found questionable, which I agree should be addressed. For increased budget transparency, I believe additional resources of \$2.5 million should be budgeted for personnel within the department. Though it has been consistently stated that a single fire academy will be sufficient in FY14, I remain concerned that attrition levels may be greater than currently anticipated, and I would like the \$700,000 of the EMS Transport Program Fund balance included in the Appropriated Reserve to be used to help fund a second fire academy, if needed. Should the academy truly not be necessary, the funds could be used to fill any gaps in overtime funding.
- Improve Fire-Rescue Response Times and Service Levels: To further strengthen public safety and continue our ongoing efforts to improve response times as suggested in the Citygate report, I am interested in ending the cross staffing of one HAZMAT crew and the bomb squad. I understand that the cost of adding two four person crews is estimated to be \$3.8 million (\$1.9 million each). Currently, a HAZMAT team operating out of Station 44 is cross staffed with a fire truck, meaning that fire truck is taken out of service whenever the crew needs to respond to a HAZMAT call. Similarly, the bomb squad is cross staffed out of the very busy Station 1 in my district. By having both a dedicated HAZMAT team and bomb squad, the San Diego community will be better served. HAZMAT and bomb calls are known to take far longer than average medical aid and fire calls, so adding traditional crews to these stations will result in better availability and better response times in the surrounding neighborhoods. Secondly, ending the cross staffing of Rescue 41 should be considered should sufficient ongoing resources be identified to reduce the City's reliance on other jurisdictions and creating scheduling and training conflicts for the Department. Ending the cross staffing of Rescue 41 is estimated to cost \$1.9 million annually.
- Serial Inebriate Program (SIP): I recommend that the City identify \$25,000 to support the SIP. This funding will allow for the restoration of service levels that have been reduced over time. The SIP was started in 2000 by the City and County of San Diego, inspired by the San Diego Police Department and the City's Medical Director for Emergency Medical Services. The program is a San Diego City/County collaborative problem solving effort and a national model.

- Restoration of Library Hours: In light of a budget proposal which initially included over \$15 million in new spending, it is critical that the Council prioritize the restoration of services that have been reduced over the years due to financial constraints. Restoring and improving neighborhood services already offered by the City and expected by our residents should take precedence. I recommend that funding to increase branch library hours from 44 to 48 hours per week and Central library hours from 49 to 52 hours per week be added to the budget. This comes at a cost of \$2.8 million and \$250,000 respectively.
- Sustain Services Provided by the Office of the City Attorney: I recommend that \$500,000 be restored to the City Attorney's budget. In order to deliver a budget to our citizens that is responsive and has no service level impacts, additional funding must be identified to avoid reductions to the Neighborhood Prosecution and Consumer and Environmental Protection Units. Additionally, I believe the expertise provided by the City Attorney's Office ensures legally sound legislation and offers a stable foundation for efficient, transparent and good government.
- Programming for Teens: The FY14 May Revision identifies \$44,000 for the Park and Recreation's Portable Pools Program. It is my understanding that this Pool Program is already funded with non-General Fund resources. I would recommend that the funding be reallocated toward sustaining and potentially expanding the City's Teen Nights Program or returned to Fund Balance.
- Restore Mission Trails Campground Services: I recommend that \$250,000 be indentified to reopen the Mission Trails Campground during the summer months. It is critical that the Council prioritize the restoration of services that have been reduced over the years due to financial constraints.

INVEST IN INFRASTRUCTURE & ECONOMIC DEVELOPMENT

- Sidewalk Conditions Assessment: Smooth roads, safe sidewalks and reliable sewer and water pipelines are critical public safety issues. I am pleased that the Mayor has made asset management and condition assessments a priority in the coming year. In an effort to complete the task of understanding the City's true infrastructure needs, I recommend that \$1 million be placed in the Appropriated Reserve for an assessment of the condition of our current sidewalks and create an inventory of where sidewalks are needed. The City Council will soon have a policy discussion to address liability and our current sidewalk programs. I offer my continued support for a Citywide Asset Management Program and a multi-year Capital Improvements Program. These efforts will assist in prioritizing projects that address the true needs of our neighborhoods. Most importantly, the data will assist in the development of future budgets and investments and will address community parity and equity issues.
- Support Small Businesses: I recommend that that \$185,000 in Small Business Enhancement Program (SBEP) funds identified in the May Revision be placed in the Appropriated Reserve. I ask that the appropriate City Council Committee revisit and improve the Council Policy 900-15 to best support small business operations.
- Civic and Urban Initiatives: I support the Mayor's desire for innovation and new urban initiatives for San Diego. I request that a list of neighborhood programs, improvements and benefits, along with a timeline for implementation be provided to the City Council.

Attachment F

Page 4

Andrea Tevlin, Independent Budget Analyst
FY14 Budget Priorities and Issues for Consideration
May 31, 2013

Until then, I support placing the funding for this Initiative in the City's Appropriated Reserve.

- Funding for Southeastern San Diego (Village at Market Creek to Imperial Crest) Specific Plan and EIR: The ability to attract investment is contingent upon current and effective community plans and environmental review. I encourage the Mayor and Council to collaborate with Civic San Diego and neighborhood organizations to develop a Specific Plan and EIR for an area of Southeastern San Diego that is longing for economic investment. This effort will continue the efforts of the former Redevelopment Agency. Civic San Diego has estimated that \$1.2 million is required to complete this work.
- Support and Expand the Role of Civic San Diego: Civic San Diego was established to assist in the winding down of activities and oversee the liabilities of the former Redevelopment Agency. It was also envisioned that the City would support Civic San Diego and allow it to seek ongoing resources to continue the revitalization of blighted communities, and create more affordable housing, parks and other facilities that have long been envisioned. I respectfully request that the Consulting Agreement between the City and Civic San Diego be brought forward and amended to allow Civic San Diego to utilize its expertise to attract investment and economic development in all former redevelopment areas as well as continue services to Downtown.

Additionally, I have a specific request that Civic San Diego be assigned the responsibility of the existing Downtown Main Library site. Civic San Diego's expertise in Development and Disposition Agreements (DDAs) will assist the City in finding a suitable and welcome reuse. The 30,000 SF site is historically designated therefore, the site's reuse must be studied appropriately. Its operations will be terminating in Fall 2013 upon the opening of the new library in East Village. Downtown residents and business owners have voiced concerns about its closure and potential to become a nuisance with increased homeless encampments and more demand for public safety resources. The site, if neglected, has potential to create further blight in the neighborhood, and depress property values, business sales and tax revenues. A simple sale of the property, without a reuse or redevelopment plan and agreement, will not maximize the property's value to the City and ensure the building does not remain idle or underused for an extended period of time. Civic San Diego has the ability to assess the best alternatives for the building's adaptive reuse and/or the site's disposition for redevelopment purposes, assess potential value of property and proceeds to the City that may result from each alternative, solicit interest in the property and competitively select an optimal user or development partner for the site, manage approval process, conduct all necessary environmental studies and solicit community input for the site's potential reuse or redevelopment. Civic San Diego has the public-private partnership expertise, working knowledge of Downtown land use and design guidelines, historic review procedures and relationships with the various Downtown community groups. An appropriate reuse or redevelopment of the site will place the property back on the property tax rolls and potentially generate other tax revenue to the City.

END HOMELESSNESS

- Homeless Emergency Shelter, Veterans Emergency Shelter, Homeless Storage Check-In Center: I applaud the Mayor's commitment to addressing the needs of our homeless population. I would like to work with the Mayor to develop long-term solutions and sustainable programs and will seek to build upon the relationships between

stakeholders. For FY14, I recommend that the funding for the two Shelter Programs and the Homeless Storage Check-In Center be placed in the Appropriated Reserves until a time that the Mayor provides the following:

- Confirmed locations for the two shelters;
- Identification of an operator for the Homeless Storage Check-In Center;
- Exploration of the consolidation of services;
- Ensured adequate funding for permitting, environmental review, operations, etc. for the proposed programs.

CELEBRATE BALBOA PARK

- Major Events Revolving Fund (MERF): I recommend that the \$150,000 included in the budget proposal in addition to \$350,000 of the “Penny for the Arts” funding be allocated to Balboa Park Celebration, Inc. (BPCI) for the purposes of planning the 2015 centennial celebration.
- Balboa Park Traffic Management Plan: Prior to the expenditure of funds to change Balboa Park traffic circulation, I request that the Council be informed of any impacts to the public. Until then, I would support placing the \$300,000 in the Appropriated Reserve.

FISCAL DISCIPLINE & RESPONSIBLE GOVERNANCE

- City Reserve Policy: The Council and the Mayor should continue to revisit and establish prudent goals for allocations to reserve accounts in order to ensure that emergencies and unanticipated economic circumstances, particularly State and Federal budget impacts, will not pose insurmountable challenges. We must rigorously adhere to these goals to not only provide “rainy day” protection, but also to sustain the City’s favorable credit rating. I would support an increase to the City’s “Clawback Set-Aside” funding (currently \$28 million).
- Compliance with Mandates and Other Best Practices: We must provide sufficient resources for such activities as producing audits, maintaining prudent internal controls on financial transactions and other mandates. I request that funding be identified for an Internal Controls Audit as recommended in the Kroll Report.
- Vacancies: We must provide adequate workforce and staffing levels as necessary to meet our obligations and deliver core City services. The City must aggressively fill vacancies citywide and find efficiencies in the recruitment process to ensure that the workforce is staffed at budgeted levels.
- Purchasing and Contracting: I support the Mayor and Director’s close examination of the Department’s operations. The Department has been scrutinized by City leaders in recent years for its outdated processes, the length and complexity of some contracting processes, and the lack of open communication with the City Council. To supplement the inclusion of two additional employees in the May Revision for the Equal Opportunity Contracting program, I consider it a priority to allow for any other critical needs to be addressed in FY14. I look forward to hearing more about how to strengthen the operations.
- Transparency, Reform and Efficiencies: The Mayor and City Council must continue to strive for increased transparency, efficiency and innovation. One example is to

Attachment F

Page 6

Andrea Tevlin, Independent Budget Analyst
FY14 Budget Priorities and Issues for Consideration
May 31, 2013

implement ongoing improvements to the Capital Improvements Program website and encourage more “e-government” initiatives to make the City’s website more business and user friendly.

I am proud of the focus of the Council to generate real and lasting cost savings for taxpayers. Our most recent collaboration has resulted in tentative agreements with our labor groups that guarantee long-term savings that will allow us to fund some of the restorations proposed and overall improve the services we offer.

Thank you again to you and your staff for the ongoing guidance and recommendations. I look forward to delivering another responsible and responsive budget—one that our citizens expect and deserve.

TG:pi



**CITY OF SAN DIEGO
OFFICE OF COUNCILLMEMBER MYRTLE COLE
FOURTH COUNCIL DISTRICT**

DATE: June 3, 2013
TO: Andrea Teylin, Independent Budget Analyst
FROM: Councilmember Myrtle Cole *Myrtle Cole*
SUBJECT: Budget Priorities for Fiscal Year 2014 Budget

As the newly elected Councilmember for the 4th Council District, I am pleased to support the Mayor's proposed budget and May Revision. However, I am proposing additional changes and additions to the budget that can help meet the many needs of the city and Council District Four.

My priorities are those of public safety, economic development, infrastructure improvements and maintaining and increasing park and library services.

I am requesting the following projects, programs and services be included and/or remain in the Fiscal Year 2014 Budget:

The Commission on Gang Prevention has spent over 18 months "listening to community advocates and youth regarding the issues of gang violence." I am requesting \$100,000 for an additional (1) full-time unclassified staff member to assist in implementing their strategic action plan which includes pro-actively working in communities to address and significantly reduce gang violence.

The AnyBodyCan Youth Foundation provides after-school educational programs, nutritional programs and sports programs for youth in our lower income communities. They provide valuable services which help prevent gang violence while also helping educate and nurture our children. I am requesting \$100,000 from TOT funds for this outstanding program.

It is my understanding that the Mayor has included \$430,000 in the budget for additional Life Guard Services. I am requesting that the funding go towards (4) seasonal Life Guard staff positions. Millions of people visit our beaches and bays each year. It is essential we have as strong a life guard service as possible to help keep residents and visitors safe.

Attachment F

There are several areas of the 4th District that have been waiting for years to be developed and in some cases, decades! Most of these areas are owned by our city's Successor Agency. I am requesting \$500,000 to \$1 million for Civic San Diego to develop a Specific Plan and Master EIR for those areas of the 4th District. The Specific Plan and Master EIR will provide for streamlined permitting (like in Downtown today) that will be required to attract investment. The Specific Plan and a Master EIR are the two tools for getting through the necessary regulations that has slowed development down in the District. The Specific Plan can build off the planning already accomplished by the City and will achieve "Shovel readiness" for private and public investment with a fast permit process used now in the Downtown area.

Infrastructure and Capital Improvement projects are needed throughout the City. Specific to the Fourth District, I am requesting funding for new sidewalks with an emphasis on new sidewalks this fiscal year. Among the many areas of my District that needs new sidewalks is Market Street, east of Euclid Avenue to Pitta. I cannot emphasize the danger to our youth and families as they walk along this stretch of street to the Malcolm X Library, schools, and stores.

I am requesting the CIP budget include construction of a community center for Tooma Park, with the costs to be determined. Resident and users of Tooma Park have requested a center for over 10 years. The foundation for the center has been laid. However, no other development or construction activities have taken place since.

The Citygate Working Group recently updated its implementation plan to improve fire and rescue emergency responses. A priority recommendation is to include \$750,000 in the FY 14 budget for design and planning of a new Fire station in Council District 4. It is a priority of mine to improve emergency response times and fire and rescue services in the District. I am requesting that \$750,000 be included in the FY 14 budget for this purpose.

I support the addition of \$200,000 for the Martin Luther King Jr. Promenade Project in District Four and the addition of \$50,000 for repairs at the Tubman Chavez Center.

The Mayor has stated that the FY 14 Budget is a "transitional budget" for his office. As this is my first day in office, I too view my budget recommendations as transitional. As the Mayor and Council proceed during the year with identifying savings and additional on-going resources, I look forward to making additional recommendations to improve public safety, community services, and infrastructure and spur economic development in the Fourth District and throughout the city.



City of San Diego
MARK KERSEY
CITY COUNCILMAN, FIFTH DISTRICT

MEMORANDUM

DATE: May 31, 2013
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilman Mark Kersey, Infrastructure Committee Chair
RE: Budget Priorities and Revisions for Proposed Fiscal Year 2014 Budget

A handwritten signature in black ink, appearing to read "Mark Kersey", written over the "FROM:" line of the memorandum.

In response to the Council President's May 15th, 2013 call for budget priorities and revisions to the Mayor's Proposed Fiscal Year 2014 budget, I respectfully submit for Council consideration the following proposals. With the City of San Diego appearing to emerge from the worst fiscal crisis in recent memory, we must rebuild San Diego through fiscal prudence and cost-saving efficiencies, while restoring services for all. Accordingly, the priorities outlined below are primarily funded through efficiencies that City staff has indicated are achievable in a more expeditious manner than under the Managed Competition program. It is my hope that City employees continue delivering results for constituents, while identifying efficiency savings that can be put right back into restoring services that have been lost over the past decade.

Provide Funding for Sidewalk Condition/Needs Assessment & Tree Asset Management. In order to determine and monitor the full scale of our infrastructure needs, which current estimates peg at well over \$1 billion, the City must conduct frequent condition assessments of our various assets. The May revise included the Infrastructure Committee's priorities to add funding for a comprehensive City facility condition assessment and to begin the process of conducting an inventory and condition assessment of our City's park system assets.

In testimony at the Infrastructure Committee the public has also placed a high priority on assessing the condition of our existing sidewalks and identifying needed sidewalks where they

Attachment F

are currently missing, particularly to increase accessibility and ensure that our children have safe routes to school. A sidewalk assessment would allow Council to begin dedicating its attention and resources toward resolving the state of our City's sidewalk network. A sidewalk assessment, which would take the better part of a year, will provide the impetus for the City to resolve the policy issue regarding proper management and accountability of sidewalks.

Additionally, restoration of on-going maintenance services for our tree network and the development of a citywide process for managing and expanding our urban forest would increase walkability, prevent stormwater runoff, prevent sidewalk damage from tree roots, improve quality of life, and restore trust with our residents who have seen trimming services cut in previous budgets.

The \$1 million in one-time funds needed for a sidewalk assessment and the \$2.4 million in on-going funds needed to restore and enhance tree asset management could come from the identification of 5% – 10% on-going efficiencies by our creative city employees in the functions within the Transportation & Stormwater Department that have not gone through Managed Competition. Managed Competition to date has produced a minimum 7% and a maximum of 30% in year-over-year budget savings. Even though the City should expect at least 10% savings in any City function searching for efficiencies, the City could realize 5% cost-savings in the FY 14 budget to allow adequate time to identify efficiencies. The City could then expeditiously negotiate with labor representatives over implementation of those efficiencies using the additional resources this budget provides to the Human Resources Department.

Increase Proactive Facility Maintenance. The current budget proposal is responsive to the Infrastructure Committee's commitment to include additional funding for asphalt slurry sealing and repairs to concrete streets in some of our City's oldest neighborhoods. Even with the proposed level of maintenance and repair funding in the proposed budget, City staff indicates that the City is still \$30 million below the necessary maintenance funding to mitigate accelerated deterioration of our facility assets. It is not responsible to continue borrowing money to rebuild our City without planning to secure the necessary resources to keep our assets well-maintained.

The City should increase maintenance funding by \$600,000 for City-owned police facilities, which is consistent with the Police Department's 5-year plan and by \$200,000 for City-owned

civic and cultural buildings, which is consistent with the 5-year Penny for the Arts blueprint. The \$800,000 for additional facility maintenance needs can be secured through the expeditious implementation of 5%-10% cost-saving efficiencies identified by employees in the Public Works – General Services Administration and Facility functions. Some of the efficiency savings, necessary to bolster facility maintenance funding, may be found by exploring the centralization of various functions, as advised by a recent City Audit. Currently, some City departments perform maintenance of their own facilities, while others route requests through the Facilities Division. The City should explore the option of centralization to improve coordination, economies of scale, accountability, while increasing services and present a recommendation to the Infrastructure and/or Budget & Finance Committee in FY 14.

Enhance Capacity for Delivering Infrastructure Projects Through Efficiencies. During budget review hearings, the Council heard from the City's Public Works Department that it can deliver at least \$100 million worth of infrastructure projects per year. The Council also heard the department could identify efficiencies similar to those achieved under the Managed Competition program. To date, Managed Competition has delivered efficiencies of between 7% and 30%. The City should utilize its existing efficiency expert under contract, who worked with employee teams on proposals under the Managed Competition program, to identify similar efficiencies in the Engineering & Capital Projects Division and increase the capacity of the City to deliver between \$107 and \$130 million worth of critical infrastructure projects per year. The proposed budget already includes the costs of the efficiency consultant.

Improve Public Safety by Restoring Police Resources and Assisting with Retention. The current budget proposal funds only about 40% of the Year 1 needs identified in the Police Department's 5-year plan to restore police services to 2009 levels. If Council adopts the current FY 14 budget proposal, a \$4.4 million on-going sworn and civilian personnel staffing deficit will remain and grow in future years. Council can, however, provide for some one-time needs included in the first year of the 5-year plan that are still unfunded in the current FY 14 budget proposal. The Police Department still needs about \$1.4 million to replace outdated equipment and restore both the canine unit and airborne law enforcement programs to 2009 levels. This one-time need can be funded by freeing up some of the \$6.9 million in one-time revenue currently proposed to be set aside for the CAD system, which will not be purchased in FY 14 and could be leveraged in a multi-year lease purchase arrangement.

Attachment F

The City should also set aside \$2 million out of the CAD project to help address the Police Department's retention issues, possibly by developing a performance incentive program. The Council heard during budget review hearings that the Police Department is losing an average of 7-9 officers per month to attrition/retirement, and that other agencies are offering more competitive salary and benefit packages. The City must honor and recognize its police force as a critical responsibility of municipal government by bringing forward a proposal to address retention issues for consideration to the Public Safety and Neighborhood Services Committee. Such a proposal could be limited in term, and its impact evaluated after one year of implementation. Given the length of time necessary to acquire the CAD, the possibility of financing the system, and the immediate need to keep officers on the street, the funding source and this priority are critical.

Update City Reserve Policy and Increase Contributions to General Fund Reserve. The May Revise included noteworthy proposals to mitigate the shortfall in our Workers Compensation Reserve and to utilize a smaller portion of the SDG&E settlement money. However, the City's General Fund reserve policy is out-of-date and should be updated to achieve a reserve target of 15%, which is consistent with the City's Charter. Financial Management has committed to bringing an updated City reserve policy to the Budget and Finance Committee in FY 14. Until then, the net savings resulting from the 5-year labor contract should be placed into the General Fund reserve, which would allow us to withstand any anticipated or unanticipated impacts from the dissolution of redevelopment or other emergencies without greatly reducing services.

Bring Library Hours Back to 2009 Levels. During the last decade, as the City experienced its fiscal crisis, library hours were significantly reduced in order to balance the budget. The City has an opportunity to identify efficiency savings within the Library Department that would allow library hours to be restored at the Central Library and the City's branch libraries to 2009 levels of 52 and 48 hours per week, respectively. Just 5% efficiency savings would allow the additional library hour restorations to begin by this fall.

Support and Promote the Enterprise Zone Program. Last year the state approved an expansion of the Enterprise Zone in the San Diego region. Raising awareness of the program in the expanded area and maximizing participation by local companies is a key to our business

attraction, expansion, and retention efforts. An Enterprise Zone Marketing position should be added to Economic Growth Services in the Development Services Department. This position could be fully funded by Enterprise Zone Program revenues with no impact to the General Fund.

Restore Overnight Camping at Mission Trails Regional Park and Enhance Park

Maintenance. The City should restore the \$200,000 needed for overnight camping and one-time infrastructure improvements at Mission Trails Regional Park though the proceeds of leasing the DPC facility that will revert to the City upon dissolution. Also, a better use of the \$300,000 in one-time funds for a Balboa Park Traffic Management Plan would be for park maintenance. The City should dedicate those funds towards proper fertilization of our City's parks in FY 14.

Ad Hoc Committee Consultant. The Council is in the process of reorganizing committee structures and responsibilities. The most recent draft report suggested the creation of a special committee that would rotate by subject matter on a term-limited basis. To allow for the creation of a special committee and provide funding for a consultant, approximately \$200,000 should be dedicated out of the TOT fund balance over each of the next 3 fiscal years to the Council Administration Budget, during which time the concept of a special committee can be tested and future funding identified if the need is clear.



M E M O R A N D U M

DATE: May 31, 2013
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Lorie Zapf- Council District 6
SUBJECT: Final Budget Suggestions for FY 2013/2014

In the most recent May Revise several of my major concerns were addressed by the Mayor. Restoring the reserve levels to 13% by replacing the SDG&E settlement money, addressing the workers compensation underfunding, not decreasing downward TOT funding for the arts, increasing infrastructure funding and finding additional money for public safety. I still worry that we are creating new programs (Civic/Urban Initiatives and Bus Passes) instead of targeting that money for restoration of services. Below is a list of Council District 6 priorities and identified savings options (not in a ranked order) that I would like to see included in the upcoming budget discussions:

1. ***Lease/Purchase of CAD System:*** The City has set aside \$6.9 million for the purchase of a new Computer Aided Dispatch System which will be designed and purchased at some point in the next 3 years but is not presumed to be purchased in the coming fiscal year. I believe that the City should follow the IBA's recommendation of lease/purchasing the system when we are ready to move forward. While I appreciate the Police Chief's concern that the new system might get passed over for higher priorities, I think that might be resolved by setting aside enough money to make the first year's lease/purchase payment- \$1.5 million should be sufficient. The rest of the money should be used to fund a number of the priorities identified by the police department in their 5 Year Plan and \$2 million should be set aside to address police retention issues.
2. ***Civic and Urban Initiative:*** The Mayor has proposed adding 6 positions at a cost of \$1 million. I have concerns about creating a new think tank within the Mayor's Office at a time when many other needs have not been addressed. I also have concerns that the program design and goals have not been fully fleshed out. I would propose cutting the program in half to 3 FTEs. At the end of the first year if the program is successful the Mayor can come back to the Council and we can look at increasing the program.
3. ***Mission Trails Campground:*** I would urge the Council to move \$250,000 in savings from shrinking the Civic and Urban Initiative Program to reopen during the summer months the Mission Trails Campground. This action would send a strong message to

San Diego residents that before we create new programs like the Civic and Urban Initiative we are committed to restoring services like the Mission Trails Campground which sits empty now during the summer months. This campground (the only one in the City's portfolio) is an under-utilized public asset. We need to find a way to allow all city residents to take advantage of the investments we have already made in Mission Trails Regional Park.

4. ***San Diego River Park Master Plan:*** In addition to restoring Mission Trails, I propose a portion of the savings from the shrinking of the Civic and Urban Initiative should be used to add a dedicated person (who could even be added as a part of the Civic and Urban Initiative team) to coordinate with property owners, public agencies and non-profits that own property or are working in the San Diego River basin. The City just approved the San Diego River Park Master Plan. I would advocate we add an FTE to implement the plan we currently have in place to create a park that will protect our river, beaches and bays in the years to come. The creation of a 17.5 mile river park that creates a continuous bike/walking path fits with the urban design and environmental infrastructure goals of the Civic and Urban Initiatives Program.
5. ***3 Dedicated Positions for Negotiating Department Efficiencies:*** While I fully support the Mayor's additional labor negotiator/human resource staff member dedicated to negotiating with City bargaining groups regarding identified efficiencies, I believe the Mayor should use 3 of the 4 vacancies in the ACOO's Office that were dedicated to Managed Competition to be used to identify efficiencies or restarting Managed Competition.
6. ***Sidewalk Assessments:*** I support finding the \$1 million necessary for funding a sidewalk assessment.
7. ***City Attorney Funding:*** While I support the \$925,000 in funding increase for the City Attorney's Office, there are strings attached to how that money can be spent. I think it is incumbent on the Council to find another \$500,000 in funding in FY14. We need to protect the taxpayers' investments by ensuring that City departments have sufficient legal funding. The City is faced with a mountain of litigation annually and the City Attorney's Office is our only line of defense and more important than ever. That said over the next year I would strongly encourage the City Attorney's Office to look for efficiencies as most other departments have done or will be doing. In tight fiscal times it is up to everyone to do their part.
8. ***Library Hour Restoration:*** As the City evaluates what to spend any extra savings on that might be generated by the 5 year labor deal, it is my firm belief that those savings should go back to restoration of services. An additional \$3 million would restore 4 hours a week at each of the branch libraries and an addition 3 hours at the Central Library.
9. ***Council Intergovernmental Policy Liaison:*** The Mayor has eliminated the Intergovernmental Relations Department and instead has spread their duties over a number of departments. This leaves the Council without a liaison to monitor bills at the state and federal level that might impact the City of San Diego. While the Mayor is establishing his own program to represent the City, it might be worthwhile for the

Attachment F

City Council to add an Intergovernmental Policy Liaison under the direction of the Council President to interact with the Mayor's Office and his various staff on issues that are important to the Council. The cost of this position would be approximately \$150,000 with fringe included. The funding could come from transferring the remaining vacancy from the ACOO office over to the Council Administration budget.

- 10. Bus Program:** I am concerned about creating a new long term program to provide unrestricted bus passes to a select group of underprivileged students. If the City decides to follow through on such a program it should be a one year commitment and should be a straight match to the school district donation. It should also be evaluated by the City Attorney to make sure that it is not a gifting of public funds.
- 11. Arts and Culture Facilities Fund:** As the City looks to streamline facilities maintenance and repair, an additional fund should be set aside to identify money to be used for Arts and Cultural Facilities repair. If TOT comes in above projections, the City should set aside the first \$500,000 of TOT above budget projections to be used for those M&R of City Arts facilities.
- 12. Bike Czar:** While I am supportive of increased bike facilities citywide, I feel that this public relations/advocacy position should be funded using an already vacant position or an existing public information officer instead of creating a new FTE. The savings should be used for bicycle infrastructure instead.



City of San Diego
Councilmember Scott Sherman
Seventh District

MEMORANDUM

DATE: May 31, 2013
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Scott Sherman 
RE: Recommended Budget Revisions for Fiscal Year 2014 Budget

The financial outlook for Fiscal Year 2014 (FY14) is more encouraging than this City Council has seen in years. Our region's slow economic recovery provides the welcome opportunity to restore core city services which have been cut over the last five years. While the Mayor's budget has some positive aspects, such as a slight increase in infrastructure funding and the addition of four civilian positions to support Police Department operations, the proposed budget somehow adds millions of new dollars and many new positions without increasing library hours or rec center hours. This budget appears to expand the size of city government in every direction with little focus or sense of priority.

I encourage the Mayor and Council to focus primarily on **core** neighborhood services in this critical rebuilding year. The following are my recommended budget revisions for Fiscal Year 2014:

Focus personnel additions on police, libraries, park & rec, and other core services

The proposed budget includes dozens of new FTEs (full time equivalent positions) in areas such as the new "Civic and Urban Initiatives" program housed within the Mayor's office, administrative analysts, aides, and support staff for City TV. I understand that these additions may provide some value but I believe the City's focus should be on service restorations of core neighborhood services. I recommend that the Council only increase FTEs in the Library, Park & Rec, Police, Lifeguard and other departments which support core frontline neighborhood services.

Attachment F

Maintain City Attorney funding at FY13 levels

The City Attorney's office provides legal support to every function of City government. This critical department performs well which made it surprising to see the Mayor propose significant cuts to that budget. Most unusual was the elimination of specific positions from within that department's budget. I recommend the Mayor maintain the City Attorney's budget as-is from FY13.

Implement managed competition

San Diego voters passed managed competition overwhelmingly in 2006, and after years of delays this cost-saving, common-sense program was beginning to get off the ground last year. Unfortunately, that progress has stalled. In fact, budgeted savings from managed competition may not be realized in this fiscal year. It is my top budget priority to see managed competition move forward without delay, specifically street sweeping, PUD customer support, street and sidewalk maintenance, landfill operations and fleet maintenance for savings of \$4.1 million.

Restore overnight camping at Mission Trails Regional Park & improve the Visitors' Center

The City of San Diego operated a campground in Mission Trails Regional Park until budget cuts closed the Kumeyaay Lake Campground to overnight camping in 2009. As the only public campground within the City of San Diego and because it is located close to our urban neighborhoods Kumeyaay Lake provides a unique opportunity for San Diego residents to camp overnight.

Although the Mayor proposed a restoration of that campground in the FY13 Mid-Year Budget Monitoring Report, the funding was pulled from the campground and put toward \$200,000 in free bus passes for select students. As discussed at City Council, I recommend the City work with MTS to provide free bus rides for students on bus routes which are already in operation. This approach could benefit even more students citywide and would free the \$200,000 for the campground.

Regardless of MTS' willingness to provide free bus rides for students and because it may take some time to advance that proposal at MTS, I support funding to **restore overnight camping** at Kumeyaay Lake Campground and the related energy-efficient upgrades to the Mission Trails Visitors Center in the FY14 budget.

Eliminate "Civic & Urban Initiatives" Program

The Mayor's "Civic & Urban Initiatives" program is an increase in 6 FTEs. While I appreciate the intent of the proposal, I believe that the City should focus on core neighborhood services as outlined in my opening paragraph. I recommend increasing 6 FTEs in the Library Department rather than creating a new bureaucratic unit to work with existing bureaucracy.

Fund Director of Open Government, La Jolla seal camera & Intranet Quorum (IQ) software out of the Mayor's existing budget

These three items are directly under the Mayor's purview. Representations from the Mayor indicate that the Director of Open Government position will be housed within the Mayor's office. The Mayor spoke at Council about his personal commitment to the seal camera and the IQ software will serve the Mayor's office directly. For these reasons it would be appropriate to fund these items out of the Mayor's existing budget, rather than increase expenditures.

Eliminate \$100,000 for EMS "operations study" and move forward with RFP as planned

The budget allocates \$100,000 for an EMS "operations study" to determine if that service could be brought "in-house," a major departure from years of City practice. This proposal also deviates significantly from the planned RFP for ambulance services. I recommend that we cancel the proposed operations study and move forward with the RFP as planned.

Direct \$185,000 in BID support to appropriated reserves

I was happy to see the Mayor restore \$185,000 in BID support in the May revise. These funds had been pulled from the BID Council, which has done a great job supporting San Diego's Business Improvement Districts and small business owners for years. While I support putting these funds toward non-personnel expenses, I would like to see clarification that the funds will remain allocated to the BID Council as they always have.

For that reason I recommend directing this \$185,000 to appropriated reserves until the City Council can review the City's SBEP Policy (Council Policy 900-15) at the July meeting of Rules and Economic Development.

Provide funding for sidewalk condition assessment

Many San Diegans would be surprised to learn that our city had not performed a street condition assessment before 2012. Similarly, it is surprising that San Diego has not looked closely at the true state of our sidewalks. The Infrastructure Committee, which I sit on, has identified a sidewalk condition assessment as a priority. I recommend the Council include a sidewalk condition assessment in the FY14 budget.

Lease/Purchase of CAD system

The City has set aside \$6.9 million for the purchase of a new computer aided dispatch (CAD) system. The IBA has recommended that the City do a lease/purchase agreement for the system when public safety is ready to move forward.

Rather than put the entire \$6.9 million aside with the City potentially years away from completing the update, I recommend allocating \$1.5 million to make the first year's lease/purchase payment. The remaining funds should be used to fund a number of the priorities identified by the Police Department in their Five Year Plan with \$2 million set aside to address police retention concerns voiced by the Police Department.

Attachment F

Increase funding for facility maintenance focused on police and cultural facilities

Infrastructure funding, coupled with restoration of core neighborhood services, should be the City's priority as we begin to emerge from our recent economic troubles. Because San Diego likely has over \$1 billion in deferred infrastructure maintenance I am glad to see a slight increase in infrastructure funding for slurry sealing and repair to concrete streets. However, I would like to see increased funding of \$600,000 for police facilities (which is consistent with the PD's Five Year Plan). I would also like to see \$200,000 in additional maintenance on cultural facilities (which is consistent with the "Penny for the Arts" blueprint). This increased funding could come from efficiencies within Public Works-General Services Administration and facility functions.

Allocate savings from five-year labor contracts to increase Library and Park & Rec hours

The City's employee bargaining units have come to an agreement on a five-year labor deal which adheres to Proposition B's freeze on pensionable pay. The actuarial savings from the certainty of a five-year pensionable pay freeze will provide tens of millions in savings. I recommend that the savings achieved from that deal (after the cost of pay increases is accounted for) be allocated to increased Library Department and Park & Recreation Department hours.

Expand the City Attorney's Neighborhood Prosecution Unit

With the State of California pushing more responsibility for the criminal justice system onto local agencies it is important to remain ahead of the problem and aggressively fight crime in San Diego. The Neighborhood Prosecution Unit partners with the Police Department in select neighborhoods to help train officers and aggressively combat crime. In February the City Attorney requested additional funding to make this unit more robust as San Diego addresses a larger workload due to Sacramento's actions. I recommend funding this unit at the \$758,000 requested.

Increase infrastructure funding

I appreciate that the current budget invests in San Diego's billion-dollar deferred infrastructure maintenance. I'm glad to see funding budgeted above "Enhanced Option B" because it is so desperately needed. However, given the enormous backlog of deferred maintenance and the delay in the infrastructure bond which was previously scheduled for this year I recommend that infrastructure funding be even more than the currently budgeted amount in FY14. Again, this rebuilding year should be focused on core neighborhood services like roadways and other infrastructure.

Direct additional funding to increase the amount of the City's General Fund Reserve

When our region's economic situation improves, like we are currently witnessing, it is important to maintain large reserves to absorb potential future down times. I recommend the City strive for a 15% reserve limit and begin working toward that goal with any additional revenue left over in the FY14 budget.



COUNCILMEMBER DAVID ALVAREZ

City of San Diego
Eighth District

MEMORANDUM

DATE: May 31, 2013
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember David Alvarez *David Alvarez*
SUBJECT: Fiscal Year 2014 Final Budget Modifications

In light of the most recent revenue and expenditure figures included in the May Revise and the expected savings included in a multi-year labor agreement for Fiscal Year 2014, below are a list of funding priorities that should be considered for inclusion in the FY2014 budget:

General Fund Budget:

- **Park & Recreation Services- \$246,600-\$527,357:**
 - Teen Nights: The portable pool program was allocated an additional \$44,000 in the May Revise. At the time of the May Revise there was a funding gap for the portable pool program, that has now been addressed via community donations. As such this funding should be used to fully fund the Teen Nights program for FY2014 in order to provide our young people with safe activities in their communities.
 - Expand portable pool program to more communities and open all city pools year round
 - Fertilization of Park Areas: Non-personnel only restoration of \$450,000 for twice per year fertilization of park areas is vital to the preservation of our active and passive park areas
 - Facilities Maintenance: Additional four hours of cleaning restrooms on Saturdays at five parks within District Eight for FY14 is critical, as these parks are used on Saturdays and Sundays each weekend. By Sunday the bathrooms need to be cleaned and the trash needs to be emptied to accommodate the needs of park users on Sunday. Citywide dedicated hourly grounds maintenance staff would cost a minimum of approximately \$41,000 in

Attachment F

FY14, plus undetermined additional costs for needed vehicles and/or additional staff that would likely bring total citywide funding to \$100,000.

- Shoreline Parks Ranger- \$138,357: This area is a destination for tourists visiting San Diego and justifies additional Ranger staffing to support other public safety officers patrolling the area.
- **Elimination of Cross Staffing for Fire-Rescue Units- \$1.9 million- \$5.7 million:** These units serve an important function that is critical to public safety city-wide and should be adequately staffed without pulling firefighters away from regular duty. Eliminating the cross staffing would provide dedicated staffing for each unit to increase efficiency. In order of priority, cross staffing should be eliminated in the following units:
 - HAZMAT Unit (\$1.9 million)
 - Bomb Unit (\$1.9 million)
 - Urban Search & Rescue Unit (\$1.9 million)
- **Continued Implementation of Citygate Working Group Five-Year plan- \$1.87 million:** In order to provide proper fire and life safety services to San Diegans, the City must continue to stay on target with funding needs identified in the Citygate Report. The City made some progress last year in providing the required funding for the purchase and installation of a new in-station alert system, however we have a long ways to go in meeting the goals of the implementation plan. The update to the five-year plan at the January 16, 2013 PS&NS meeting outlined the funding needs for Year 2 of the implementation plan, which should be incorporated into the FY14 budget. I believe it is critical that the following Citygate Working Group recommendations be implemented in the upcoming fiscal year:
 - Funding for planning and design of Home Ave. Fire Station- \$750,000
 - Battalion Chief staffing and vehicle- \$1.12 million
 - \$530,000 for purchase of vehicle
 - \$592,000 for recommended staffing level
- **Lifeguard Staffing- \$442,897:** Transfer funding for the 12 seasonal lifeguards to budget for four additional full time “Lifeguard II” positions to staff a boating unit, which in addition to regular duties can perform enforcement within the Marine Protection Areas (MPAs). MPAs must be adequately protected in order to preserve them for future generations and protect affected marine life.
- **Arts & Education Pilot Program (Jan 2014-June 2014)- \$613,125:** As discussed by the City Council in approving the Penny for the Arts Plan last year, a focus on funding Arts and Culture programs in our communities is an important piece of ensuring that our City retain and grow a vibrant arts environment. A vital piece is ensuring that our local students have direct access to arts programming through a partnership between the City and the various school districts. This can be accomplished via a student arts enrichment program that would reserve facilities for

exclusive use of San Diego students during the school day. Non-profit arts groups would develop programming that fits school curriculum and the city pays for facility, programs and transportation. If the program is successful it could be funded for a full year in FY2015.

- **Installation of City-owned Street Lights- \$200,000:** The FY14 budget currently includes \$100,000 for street lights. I believe increased funding to provide more street lighting in our communities is vital to public safety. As such, I propose that \$200,000 be allocated for streetlight installation in FY14. Specifically, the following location badly needs lighting:
 - Alleyway between Imperial Avenue and Commercial Street (between 28th Street and 32nd Street)

- **Sidewalks:** Making progress on city-wide sidewalk repair is critical as the city continues to address infrastructure needs. The FY14 budget should include funding for sidewalk repair. Below are specific locations that should be addressed:
 - Conifer Ave. from I-5 to Hollister Street
 - Citrus Ave. from I-5 to Hollister Street
 - Dahlia Ave. from 16th Street to 19th Street
 - Dahlia Ave. from 18th to Saturn Blvd.
 - Thermal Ave. from Palm Ave to Donax Ave.
 - 16th Street from Elm Ave. to Elder Ave.
 - Evergreen Ave. from Thermal Ave to 16th Street
 - Thermal from Palm Ave to Coronado Ave
 - Logan Avenue between Cesar Chavez Pkwy and entrance to Hwy 5 South (Southeast side of Chicano Park).
 - Installation of sidewalk on Siccard Ave between Newton Ave and Main Street
 - Pedestrian ramp installation on southeast corner of Sampson Avenue and Newton Avenue
 - 2040 Imperial Avenue – sidewalk broken by two trees
 - Curb damage on Imperial Avenue from 24th through 25th Street
 - Curb damage on Imperial Avenue from 25th through 26th Street
 - Curb damage on Imperial Avenue from 26th through 25th Street

- **Urban Forestry Program- \$250,000:** Growing San Diego’s urban forest improves residents quality of life through various public safety benefits and cooling of urban heat islands in our communities. The FY14 budget should include \$150,000 in funding for an Urban Forester and \$100,000 for an Urban Forestry Program.

- **Code Compliance Program:** There are many properties in various communities across the city that require inspection and enforcement by the Neighborhood Code Compliance Department. Specifically, some properties fall into the category of neglected multi-unit residential building

Attachment F

owned and operated by out-of-town owners. These slum properties have a negative impact on the residents who live in the buildings and on the community at large. A pro-active code enforcement program focusing on cleaning up these properties should be included in the FY14 budget.

Capital Improvement Program and Infrastructure Budget:

- **Silverwing Neighborhood Park Sports Field Lighting -\$600,000:** This project provides for much needed sports field lighting for this park. This upgrade would extend the useful life of this facility and provide greater usage by the community. The project currently has a \$600,000 funding gap.
- **Villa Montezuma Museum Restoration- \$500,000:** This project restores an important historical asset for the city, extends the life of the facility and would open the facility to the public. Restoration and repair work includes exterior painting, fencing, landscaping, replacement of heating, cooling and ventilation systems, plumbing/piping, electrical upgrades, ADA upgrades and restoration of historic stained glass windows. This project has a funding gap of approximately \$500,000.
- **Memorial Park Improvements- \$200,000:** Memorial Park is located at Logan Avenue and 28th Street. This block also includes facilities operated by the San Diego Unified School District. Staff should work cooperatively with SDUSD staff to coordinate efforts to redesign the current site to better serve the community and students. An initial estimate of costs associated with a redesign of the park site is \$400,000 which can be split between the City and SDUSD. An initial investment by the City in FY14 would begin the process for this project.
- **Chicano Park ADA upgrades- \$2.2 million:** This project provides for ADA upgrades at Chicano Park and allows for a 2 acre expansion of the park that includes comfort station upgrades, children's play areas, drinking fountains, park furniture, a skateboard park, lighting, and sports field lighting. Funding of the project will allow the city to meet State and Federal guidelines on accessibility standards, provides the community with significant upgrades to a historic area of the district and extends the useful life of the park. The funding gap for this project is approximately \$2.2 million.
- **Initiate Capital Improvement Project for La Media Road Improvements:** La Media Road, between I-905 and Siempre Viva Road in the Otay Mesa community, is a route used by commercial vehicles accessing the border. Significant improvements (such as widening) are required on La Media Road as the city moves forward with plans to improve the road, provide better access to commercial vehicles crossing the border and addressing significant flooding issues, which often make the road impassable. Currently, no CIP exists to address these deficiencies, which has prevented the project from moving forward and has hampered the city's ability to better facilitate international commerce. I suggest that a CIP is created during FY14 for this project and funding is sought for it in future years.

- **Initiate Capital Improvement Project to Design Southwest Neighborhood Park in Otay Mesa/Nestor:** The City owns undeveloped park land on 27th Street in the Otay Mesa/Nestor community. The design and development of the 11.4 acres into a Neighborhood Park was first proposed in 1992 and would provide much needed park space and be of great benefit to all members of the community. Children from Southwest Middle School as well as condominiums, apartments, and mobile homes within walking distance would benefit from the use. Currently no CIP exists for this project and in order to move forward funds need to be dedicated to the design of the park. I suggest that a CIP is created during FY14 for this project and funding is sought for it in future years.

DAA/ks



REVISED
Original Andrea
call on 5/31/13

**City Of San Diego
COUNCILMEMBER MARTI EMERALD
DISTRICT NINE
M E M O R A N D U M**

DATE: May 31, 2013

Reference: M-13-05-11

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Marti Emerald

A handwritten signature in black ink, appearing to read "Marti Emerald".

SUBJECT: Fiscal Year 2014 Budget Priorities

This final round of budget memos traditionally offers the City Council one more opportunity to advocate for the services we consider critical to our respective Districts and the entire City. Past budgets emphasized bolstering our recovering economy while making painful cuts in public services. Thankfully, the focus this year is restoring services in a healthier economy, while continuing to be prudent with tax dollars.

I commend Mayor Filner on his Fiscal 2014 budget. It puts San Diego neighborhoods first. I am greatly encouraged by the renewed investment in our communities, especially our older mid-city neighborhoods. My top priorities: safe neighborhoods, development and maintenance of critical public infrastructure, and encouraging civic engagement.

Five Year Plan Recommendations for the Police and Fire-Rescue Departments

Public safety is the most critical service citizens rely on their local government to provide. It must be the first area targeted for program restoration as dollars become available. The FY2014 Proposed Budget and May Revise take significant steps in fulfilling the recommendations outlined in our Five Year Plans for restoring public safety services, personnel, equipment, and technology.

I believe we must continue to aggressively fund police academies as called out in the Five Year Plan. We face a crisis of attrition and desperately need both sworn and civilian personnel in our Police Department. I appreciate the Mayor's commitment to fund needed personnel.

Page 2
Councilmember Marti Emerald
May 31, 2013

I also urge the Mayor to make the one-time investment of \$6.9 million in court settlement funds this year to replace the Police Department's outdated Computer Aided Dispatch system. I oppose any efforts to spread that investment over future budget years. In the interest of public safety, we must fund the system now without further delay.

Our City's Neighborhood Prosecution Units have also been an important part of our law enforcement efforts. I support the Mayor's recommendation to increase the City Attorney's budget by \$925,000. At the same time, we must ensure there are no cuts to the Neighborhood Prosecution Unit, which plays a vital role fighting crime, especially in our older urban neighborhoods south of Interstate 8.

As part of our Fire-Rescue Five Year Plan, it is vital that we continue funding academies to grow our firefighting force. Otherwise, we risk the same trouble with attrition that plagues our Police Department.

We must also invest in ten long-overdue fire stations. These stations will help Fire-Rescue crews improve response times and could serve the community in other ways, like providing meeting spaces and police storefronts.

Fire Station 17 in City Heights (The Hub) is the busiest fire station in San Diego. Plans are now underway to demolish the fire station and rebuild it at double its current size. The cost: \$12 million. The Mayor's new budget will finally make it possible to build a fire station in Mission Valley and design new stations on Home Avenue and in the Skyline community.

I also support fully staffing Fire-Rescue's Hazardous Materials Incident Response Team. The cost: \$1.9 million. In the future, we should review full staffing of the Explosives Demolition Team and Rescue 41, which are also critical components of our public safety response efforts.

Neighborhood Code Enforcement

The second half of FY2013 witnessed the restoration of the popular and effective Volunteer Code Enforcement Program, in order to pursue violations that were ignored because of belt tightening in previous budget years. Proactive enforcement not only identifies violations that threaten health and safety, but also those which degrade quality of life. The estimated cost for three more Code Compliance Officers: \$240,000. Three administrative personnel, essential for processing code violation complaints and remedies: \$210,000.

Street Lighting Needs Assessment/Field Survey

I thank the Mayor for allocating an extra \$100,000 for additional streetlights in high crime neighborhoods. I look forward to working with our Capital Improvements Program

Attachment F

Page 3
Councilmember Marti Emerald
May 31, 2013

and our Traffic Engineering Operations Division to identify the neighborhoods where these new streetlights will make the most positive difference in crime prevention.

The next step is to conduct a comprehensive needs assessment to obtain the full scope of our streetlight deficiency. Our current backlog of streetlights is estimated at nearly \$30 million. A field survey would provide the foundation for rolling out an objective, priority-based, street-lighting installation program. An early estimate for conducting this study is between \$400,000 and \$600,000.

Civic and Urban Initiatives Program

The Mayor proposes investing nearly \$1 million into a new Civic Urban Initiatives Program. The details provided in Mr. Sturak's memorandum dated May 22, 2013, intrigue me with the program's potential to stimulate economic growth and activate underutilized and blighted space.

I propose that the Mayor pilot his *New Spaces for Entrepreneurship* project in District Nine. The City Heights Community Development Corporation's Arts Microenterprise Center at 4139 El Cajon Boulevard provides an excellent opportunity with its program aiming to inspire entrepreneurship and create economic sustainability for women in the City Heights area. The Center itself will include a studio, workshop, and gallery where women will receive training in textile and fiber arts, create their own goods, learn to develop their own microenterprise businesses, and have access to gallery space, organized shows, and an online arts marketplace to display and sell their art. Space for the Center has already been negotiated and will be leased from the San Diego Housing Commission, with microenterprise business and art classes to commence in 2014.

Future projects offer even greater opportunity to partner with organizations like San Diego State University's Zahn Center for Technological Innovation, the City Heights Community Development Corporation, and business improvement districts. This would allow us to support young entrepreneurs, while making better use of vacant storefronts and warehouses along commercial thoroughfares such as El Cajon Boulevard and University Avenue.

As part of our focus on entrepreneurship in our neediest neighborhoods, we cannot overlook children who struggle to get to and from school or jobs to help support their families. This is why I ardently support MTS Bus Passes for qualified students. The City's contribution: \$200,000. This is an investment that will pay tremendous dividends.

The Mayor's investment in the Central Avenue Mini Park and Charles Lewis III (Home Avenue) Park will also pay dividends. These new parks and continued funding to maintain all our urban parks will provide safe places for our children and families, and add much-needed green space and recreational opportunities for residents.

Page 4
Councilmember Marti Emerald
May 31, 2013

The Mayor's *Vacant Lots Initiative* also presents exciting opportunities to create new community spaces out of blighted empty City-owned lots. Working hand-in-hand with the City's Community Forest Advisory Board, Parks and Recreation Department, and many of our non-profit organizations such as San Diego Canyonlands, the Sierra Club, and Ocean Discovery Institute, we would create opportunities to promote education, environmental awareness, and civic engagement.

These proposed budget adjustments focus primarily on setting priorities and investing resources now available. They also focus on strategic planning. What are today's needs? What will they be tomorrow? And how can we best implement the Mayor's vision for new neighborhood-oriented programs to make them successful and sustainable? These questions and their corresponding answers are the building blocks for important and positive change.

I look forward to partnering with Mayor Filner, my Council colleagues, and the people of San Diego to finalize our FY2014 budget as a significant step forward in restoring resources for our neighborhoods. I appreciate your consideration of the above recommendations.

ME:ch

RESOLUTION NUMBER R- 308247DATE OF FINAL PASSAGE JUN 19 2013

A RESOLUTION OF THE COUNCIL OF THE CITY OF SAN DIEGO ADOPTING THE FISCAL YEAR 2014 BUDGET, INCLUDING APPROVING THE MAYOR'S FISCAL YEAR 2014 PROPOSED BUDGET, THE MAY REVISION TO THE PROPOSED BUDGET, THE SUPPLEMENT TO THE MAY REVISION, THE INDEPENDENT BUDGET ANALYST'S RECOMMENDED REVISIONS TO THE PROPOSED BUDGET AND OTHER CHANGES AS APPROVED BY THE CITY COUNCIL.

WHEREAS, pursuant to San Diego Charter section 290(b), prior to June 15 of each year and after holding a minimum of two public hearings, the City Council shall adopt a resolution approving the City's budget as proposed by the Mayor or modified in whole or part; and

WHEREAS, on April 16, 2013, the Mayor's proposed budget (Proposed Budget) was presented to the City Council; and

WHEREAS, on May 22, 2013, the Mayor's May revision (May Revision) to the Proposed Budget was presented to the City Council; and

WHEREAS, on June 5, 2013, the Mayor issued his Supplement to the May Revision to the Fiscal Year 2014 Proposed Budget (Supplement to the May Revision); and

WHEREAS, on June 5, 2013, the Independent Budget Analyst issued her Review of the FY 2014 May Revise and Recommended Revisions to the Mayor's FY 2014 Budget, IBA Report No. 13-23 (IBA FY 2014 Budget Report); and

WHEREAS, between May 1 and May 22, 2013, the City Council held more than two public hearings to consider the City's Fiscal Year 2014 budget in accordance with San Diego Charter sections 290(b) and 71; and

WHEREAS, the City Council has determined to approve the City's Fiscal Year 2014 Budget, including the Mayor's Proposed Budget, as modified by the May Revision, the Supplement to the May Revision, certain recommendations contained in the IBA FY 2014 Budget Report and other changes as approved by the City Council, including restoration of the City Attorney's office budget on the terms set forth below; and

WHEREAS, should the City Attorney's office budget be cut, the manner of achieving such cut shall be in the City Attorney's discretion during the course of the fiscal year and, specifically, neither the Mayor nor City Council may direct how such cut be made, identify positions to be vacant or removed or employees to be laid off; NOW, THEREFORE,

BE IT RESOLVED, by the Council of the City of San Diego that the Mayor's Proposed Budget, as modified by the May Revision and the Supplement to the May Revision is hereby approved including those recommendations contained in the IBA FY 2014 Budget Report, or otherwise approved by the City Council, with specific expenditure increases as follows:

- a. \$2,000,000 shall be placed in the Appropriated Reserve for the purpose of funding a Police retention program until such time as the program has been approved by the City Council;
- b. \$1,000,000 to fund a sidewalk condition and needs assessment;
- c. \$200,000 to increase hours at the new Central Library from 49 to 52 hours per week;
- d. \$2,900,000 to increase service hours at all branch libraries from 44 to 48 hours per week;

- e. \$712,000 to increase the number of recruits in each of four police academies from 34 to 36 and to allow for funding flexibility in the event that attrition is lower than assumed;
- f. \$200,000 to restore funding for overnight camping at Mission Trails Regional Park and for improvements to the Mission Trails Regional Park Visitor Center; and
- ~~g. \$508,228 to restore the City Attorney's budget to Fiscal Year 2013 funding levels.~~

BT

BE IT FURTHER RESOLVED, that funding for the additional one-time expenditures items recommended in the IBA FY 2014 Budget Report, identified as items a and b herein, shall be funded by reducing the Capital Improvements Program Budget in CIP S13100, CAD Replacement Project, by \$3,000,000.

BE IT FURTHER RESOLVED, that it is the intent of the City Council that additional ongoing expenditure items recommended in the IBA FY 2014 Budget Report, identified as items c, d, e, and f, herein, shall be funded from General Fund Reserves/Fund Balance, which shall be replenished from any budgetary savings resulting from the Board of the San Diego Employees' Retirement System reducing City's required pension contribution prior to July 1, 2013. If the City's required pension contribution is not reduced by an amount sufficient to fully fund the identified items, expenditures related to such items shall not be made.

~~BE IT FURTHER RESOLVED, that it is the intent of the City Council that the identified expenditure increase for the City Attorney's office shall be funded from SDG&E settlement funds transferred from the Public Liability Fund, which shall be replenished from increased revenue from cash settlements or judicial awards won by the City Attorney's office during the~~

BT

~~course of the fiscal year to be identified by the City Attorney. If such increased revenue is not realized by the Fiscal Year 2014 Mid-Year Budget Report, it is the intent of the City Council that the City Attorney's budget be cut by the amount of the revenue shortfall.~~ 

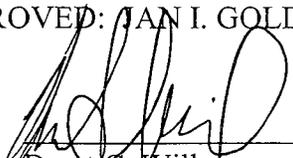
BE IT FURTHER RESOLVED, that the Mayor is directed to present to the City Council the Fiscal Year 2014 First Quarter Budget Monitoring Report (First Quarter Budget Monitoring Report), along with the Five Year Financial Outlook, no later than November 30, 2013.

BE IT FURTHER RESOLVED, that the Mayor is requested to recommend to the City Council amendments to the Fiscal Year 2014 Adopted Budget in conjunction with the presentation of the First Quarter Budget Monitoring Report and in consideration of the Fiscal Year 2014 Councilmember Budget Priority Memoranda, as attached to IBA Report No. 13-24, dated June 5, 2013.

BE IT FURTHER RESOLVED; that the City Clerk is hereby authorized and directed to return, as soon as practicable, the Approved Budget to the Mayor in accordance with section 290(b)(2)(A) of the Charter.

APPROVED: JAN I. GOLDSMITH, City Attorney

By



Brant C. Will
Deputy City Attorney

BCW:jdf:sc
05/30/13
06/06/13 COR. COPY
06/10/13 REV.
Or.Dept:IBA
Doc. No. 571795_6

Attachment G

(R-2013-734 REV.)

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of JUN 10 2013.

ELIZABETH S. MALAND
City Clerk

By 
Deputy City Clerk

Approved: _____
(date)

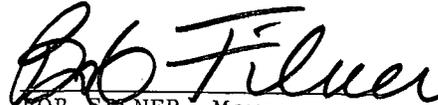
BOB FILNER, Mayor

Vetoed: _____
(date)

BOB FILNER, Mayor

Approved except for the
line items vetoed as
shown: 6/19/13

(date)


BOB FILNER, Mayor

On Monday, June 10, 2013, Resolution Number R-308247 was passed by the Council of the City of San Diego. The Mayor returned the resolution with line items vetoed to the City Clerk with his written objections on Thursday, June 20, 2013.

On June 25, 2013, the City Council reconsidered the Mayor's Line Item Veto of the Mayor's Fiscal Year 2014 Proposed Budget; pursuant to Charter Section 290 (b) (2) (B). The Resolution did not receive sufficient votes to override the Mayor's veto. Pursuant to Charter Section 290 (b) (2) (c), the Resolution with the Mayor's veto is deemed approved. The date of final passage is June 19, 2013.



THE CITY OF SAN DIEGO

MEMORANDUM

DATE: June 19, 2013
TO: Elizabeth Maland, City Clerk
FROM: Honorable Mayor Bob Filner 
SUBJECT: Resolution R-2013-734 REV Adopting the Fiscal Year 2014 Budget

I have reviewed the Resolution adopting the Fiscal Year 2014 Budget and, pursuant to Charter Section 290(b)(2)(A), I am vetoing the following line items:

“g. \$508,228 to restore the City Attorney’s budget to the Fiscal Year 2013 funding levels.”

“BE IT FURTHER RESOLVED, that it is the intent of the City Council that the identified expenditure increase for the City Attorney’s office shall be funded from SDG&E settlement funds transferred from the Public Liability Fund, which shall be replenished from increased revenue from cash settlements or judicial awards won by the City Attorney’s office during the course of the fiscal year to be identified by the City Attorney. If such increased revenue is not realized by the Fiscal Year 2014 Mid-Year Budget Report, it is the intent of the City Council that the City Attorney’s budget be cut by the amount of the revenue shortfall.”

The City has not historically funded annual operating expenses based upon anticipated legal settlements. The outcome of cases, both the timing and the amount, are difficult to predict. If and when settlement revenues are collected, the Mayor can propose and the City Council can approve how to expend those funds, not the City Attorney. As such, it would be fiscally irresponsible to allow this item to proceed.

Attachment G

Passed by the Council of The City of San Diego on JUN 10 2013, by the following vote:

Councilmembers	Yeas	Nays	Not Present	Recused
Sherrri Lightner	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Kevin Faulconer	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Todd Gloria	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Myrtle Cole	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mark Kersey	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Lorie Zapf	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Scott Sherman	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
David Alvarez	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Marti Emerald	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Date of final passage JUN 19 2013

AUTHENTICATED BY:

BOB FILNER
Mayor of The City of San Diego, California.

(Seal)

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

By , Deputy

Office of the City Clerk, San Diego, California

Resolution Number R- 308247

RESOLUTION NUMBER R- 308398
DATE OF FINAL PASSAGE AUG 05 2013

RESOLUTION OF THE COUNCIL OF THE CITY OF
SAN DIEGO ADOPTING THE STATEMENT OF
BUDGETARY PRINCIPLES WITH RESPECT TO
ADMINISTRATION BY THE MAYOR OF THE FISCAL
YEAR 2014 BUDGET

WHEREAS, in accordance with San Diego Charter sections 71 and 290, on July 22, 2013, the City Council is expected to adopt the Appropriation Ordinance to provide for the appropriation and expenditure of funds for the Fiscal Year 2014; and

WHEREAS, the Mayor and the City Council desire to provide for the effective administration of the Fiscal Year 2014 budget; and

WHEREAS, the Independent Budget Analyst, in consultation with the Mayor, has prepared a Statement of Budgetary Principles (attached hereto as Exhibit A) which acknowledges the duties of the Mayor as Chief Budget Officer and Chief Fiscal Officer of the City, and the City Council as sole legislative and lawmaking body of the City; NOW, THEREFORE,

BE IT RESOLVED, by the Council of the City of San Diego, that the City Council hereby adopts the Statement of Budgetary Principles.

APPROVED: JAN I. GOLDSMITH, City Attorney

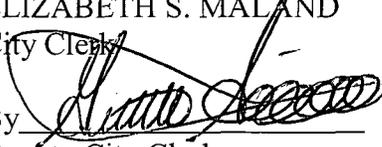
By 

Brant C. Will
Deputy City Attorney

BCW:jdf
7/15/2013
Or.Dept:IBA
Doc. No.: 598448

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of 7/30/13.

ELIZABETH S. MALAND
City Clerk

By 
Deputy City Clerk

Approved: 8/2/13
(date)


BOB FILNER, Mayor

Vetoed: _____
(date)

BOB FILNER, Mayor

FY 2014 STATEMENT OF BUDGETARY PRINCIPLES

WHEREAS, pursuant to section 265(b)(15) of the City Charter the Mayor is required to propose a budget to the Council and make it available for public view no later than April 15 of each year; and

WHEREAS, on April 15, 2013, the Mayor released the Fiscal Year 2014 Proposed Budget to the Council and to the public; and

WHEREAS, the Council has duly considered the Mayor's Fiscal Year 2014 Budget; and

WHEREAS, between May 1 and June 10, 2013 the City Council held more than two public hearings to consider the City's Fiscal Year 2014 Budget in accordance with San Diego Charter sections 290(b) and 71, and at such meetings members of the public were invited to comment on and ask questions about the Fiscal Year 2014 Budget; and

WHEREAS, on May 22, 2013, the Mayor's May revision (May Revision) to the Proposed Budget was presented to the City Council; and

WHEREAS, Council members submitted their budget ideas to the Independent Budget Analyst on May 31, 2013 to assist with the development of final budget recommendations; and

WHEREAS, on May 21, 2013, the Chief Operating Officer and the Financial Management Director provided the City Council with their May Revision to the Fiscal Year 2014 Proposed Budget (May Revision); and

WHEREAS, on June 5, 2013, the Independent Budget Analyst's Final Budget Report and Recommendations on the FY 2014 Budget (IBA Review of the FY 2014 May Revise and Recommended Revisions to the Mayor's FY 2014 Budget) was issued; and

WHEREAS, on June 10, 2013, the City Council approved the City's Fiscal Year 2014 Budget, including the Mayor's Proposed Budget, as modified by the May Revision, the Supplemental May Revise, and including the recommendations in the IBA Final Report on the FY 2014 Budget, dated June 5, 2013, with revisions proposed by the City Council, and directed the City Clerk to return the same to the Mayor for his consideration under Charter section 290(b)(2); and

WHEREAS, on June 19, 2013 the Mayor approved the Fiscal Year 2014 Budget, in accordance with Charter section 290(b)(2)(A); and

WHEREAS, in accordance with Charter section 290(b)(2), on June 19, 2013 the Fiscal Year 2014 Budget became the controlling document for purposes of preparing the annual appropriation ordinance; and

WHEREAS, pursuant to Charter section 71 and 290(c), the Council is required to adopt an appropriation ordinance during the month of July to establish budgetary appropriations for the Fiscal Year 2014 Budget; and

WHEREAS, the Mayor and the Council acknowledge that the Fiscal Year 2014 Budget reflects the best estimate of the Mayor and the Council regarding projected revenues and expenditures and that such estimate is simply a financial plan that may require adjustments in view of the available resources; and

WHEREAS, the City Council adopted Ordinance 20084 on August 4, 2011, which outlined amendments to the Municipal Code in regard to reporting mid-year budget adjustments to address any projected surplus or deficit in addition to reporting significant reductions in programs or services; and

WHEREAS, this Statement of Budgetary Principles is intended to facilitate better communication on fiscal matters between the Council and the Mayor and to establish a framework for the administration by the Mayor of the Fiscal Year 2014 Budget in light of the respective duties of the Mayor as Chief Executive Officer and Chief Budget Officer of the City, and the duties of the Council as the legislative and policy setting body of the City, and in light of the obligation of public officials to keep the public apprised of the conduct of the City's financial affairs;

WHEREAS, the City Council adopted Resolution 307737 on October 15, 2012, with the Mayor subsequently signing the Resolution on October 23, 2012, establishing ten fundamental principles for an effective, cooperative and transparent Mayor-Council form of government in the City of San Diego ("Ten Fundamental Principles").

Accordingly, the Mayor and the Council hereby agree to adhere to the following budgetary principles for the Fiscal Year 2014 Budget:

Fiscal Year 2014 Budget---Communication on Proposed Program / Service Changes

1. The Mayor, or his designee, will provide reports to the Council on a quarterly basis regarding the administration of the affairs of the City. These reports can be given verbally, and are intended to improve the flow of information between the Mayor, Council and public.
2. The Council President will provide time on the Council's agenda for the Report of the Mayor.
3. Consistent with O-20084, prior to any reduction in service levels or elimination of programs or services as represented and funded in the FY 2014 Adopted Budget, the Mayor, or designee, shall provide written notice to the City Council regarding such reductions and provide a fiscal justification thereof and a description of expected service levels impacts.

4. Notwithstanding the forgoing, the Mayor need not provide prior written notice of any change or modification that results in a more efficient delivery of public services and that accomplishes the legislative intent. However, in these circumstances the Mayor is requested to provide the Council with an informational memo upon implementation.

Fiscal Year 2014 Budget---Appropriation Ordinance

1. Neither the Mayor nor the Council has unilateral authority to make changes to the spending authority contained in the Fiscal Year 2014 Budget.
2. The Mayor shall in good faith fulfill the legislative intent reflected in the adopted Fiscal Year 2014 Budget, including the appropriations reflected in the Fiscal Year 2014 Appropriation Ordinance. However, the Mayor has discretion to effectively and efficiently spend public monies, and shall not be obligated to spend all the money the Council has appropriated if there is a less costly means of accomplishing the Council's stated purposes.
3. The Council shall have no authority to make or adopt changes to the Fiscal Year 2014 Budget without first receiving a funding recommendation of the Mayor. The Mayor will provide such funding recommendation within 30 calendar days of the Council request, or such later period as contained in the request of the Council.
4. In accordance with Charter sections 28 and 81, the Mayor has the authority to allocate Fiscal Year 2014 Budget appropriations within departments in order to best carry out the Council's legislative intent.
5. The Appropriation Ordinance implements the Fiscal Year 2014 Budget, as approved by the Council. The Appropriation Ordinance shall specify the spending authority by Department and by Fund, and all other conditions, authorizations and requirements appropriate therefore. The Appropriation Ordinance will include necessary budget delegation to carry out the business of the City; provided however, the Appropriation Ordinance will not include Policy directions.
6. The Statement of Budgetary Principles applies to departments and programs that are under the direction and authority of the Mayor. These Principles shall also apply to those offices that are independent of the Mayor. This Statement of Budgetary Principles is subject in all respects to the provisions of the City Charter.

Fiscal Year 2014 Budget – “Budget-Related Fundamental Principles for an Effective, Cooperative, and Transparent Mayor-Council Form of Government” applying to budget implementation

1. The “Structural Budget Deficit Principles” adopted by Council on February 22, 2010 and outlined in Resolution 305615 should be continually adhered to ensuring a structurally balanced budget.
2. The Mayor will update the City’s Five-Year Financial Outlook in November 2013 and present the results to the Budget and Finance Committee and City Council.
3. Starting in Fiscal Year 2015, the Mayor will issue quarterly stand-alone “City of San Diego Quarterly Performance Reports” to the City Council, which will also be made available on the City’s website.
4. The Mayor will address the City's deferred capital backlog by implementing funded projects in a timely and cost effective manner and working with the Council to identify resources necessary to address remaining unfunded deferred capital as well as new infrastructure needs.

Passed by the Council of The City of San Diego on JUL 30 2013, by the following vote:

Councilmembers	Yeas	Nays	Not Present	Recused
Sherri Lightner	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Kevin Faulconer	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Todd Gloria	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Myrtle Cole	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mark Kersey	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Lorie Zapf	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Scott Sherman	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
David Alvarez	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Marti Emerald	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Date of final passage AUG 05 2013

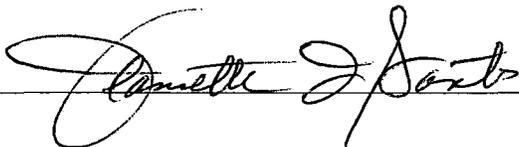
(Please note: When a resolution is approved by the Mayor, the date of final passage is the date the approved resolution was returned to the Office of the City Clerk.)

AUTHENTICATED BY:

BOB FILNER
Mayor of The City of San Diego, California.

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

(Seal)

By , Deputy

Office of the City Clerk, San Diego, California
Resolution Number R- 308398

ORDINANCE NUMBER O- 20289 (NEW SERIES)

DATE OF FINAL PASSAGE JUL 30 2013

AN ORDINANCE ADOPTING THE ANNUAL BUDGET FOR FISCAL YEAR 2014 AND APPROPRIATING THE NECESSARY MONEY TO OPERATE THE CITY OF SAN DIEGO FOR SAID FISCAL YEAR.

WHEREAS, San Diego City Charter (Charter) section 71 requires that the form, arrangement and itemization of the Appropriation Ordinance be determined and prescribed by the Chief Financial Officer and the City Attorney; and

WHEREAS, in accordance with Charter section 290, the annual Salary Ordinance and the adopted budget are controlling documents for the preparation of the Appropriation Ordinance; and

WHEREAS, on May 14, 2013, Ordinance No. O-20260, was approved by the City Council in accordance with Charter section 290 and on June 25, 2013, Ordinance No. O-20272, was approved by the City Council as an amendment to Ordinance No. O-20260. Ordinance No. O-20260 and Ordinance No. O-20272 are, collectively, the Salary Ordinance.

WHEREAS, on June 19, 2013, the Mayor approved R-308247 (Budget Resolution), adopting the Fiscal Year 2014 Budget and exercising his line item veto on certain items approved by the City Council; and

WHEREAS, on June 25, 2013, the City Council reconsidered the Mayor's line item veto but there were insufficient votes to override the Mayor's veto; and

WHEREAS, on June 28, 2013, the Board of Administration of the San Diego City Employees' Retirement System declined to adopt a revised actuarial valuation which would have reduced the City's required pension contribution; and

WHEREAS, certain items approved by the City Council, identified as items c, d, e, and f in the Budget Resolution, were dependent on realizing budgetary savings resulting from a reduced pension contribution and such items are not included in the Fiscal Year 2014 Adopted Budget (Adopted Budget) because the pension contribution was not reduced, NOW, THEREFORE,

BE IT ORDAINED, by the Council of the City of San Diego, as follows:

Section 1. The budget for the expense of conducting the affairs of the City of San Diego (City) for the fiscal year commencing July 1, 2013, and ending June 30, 2014 (Fiscal Year), heretofore prepared and submitted to this City Council by the Mayor is hereby adopted as the Annual Budget for said Fiscal Year.

Section 2. There is hereby appropriated for expenditure out of the funds of said City for municipal purposes the amounts set forth in Attachment I and in the approved Capital Improvements Program Budget, which defines the legal levels at which the Chief Financial Officer (CFO), as designee of the Mayor, shall control operational and capital project spending.

A. GENERAL FUND

1. The CFO is authorized to appropriate and expend interest earnings and/or original issue premium generated from the issuance and/or administration of Tax and Revenue Anticipation Notes for the purpose of funding expenditures related to their issuance, including interest costs.
2. The provisions in the Library Ordinance, San Diego Municipal Code section 22.0228, restricting funding are hereby waived.
3. The CFO is authorized to transfer appropriations for costs avoided in one department by a mutual agreement to incur them in another department.

4. The CFO is authorized to increase and/or decrease revenue and expenditure appropriations for the purpose of implementing City Council approved economic development, business incentive and other programs that include the Business and Industry Incentive Program (Council Policy 900-12), the Housing Impact Fee Waiver–Enterprise Zones Program (Council Policy 900-12), the Small Business Enhancement Program (Council Policy 900-15), the Storefront Improvement Program (Council Policy 900-17), the Community Parking District Policy (Council Policy 100-18), and Mission Bay and Other Regional Park Improvements (San Diego Charter section 55.2b).
5. The CFO is authorized to increase revenue and expenditure appropriations for the purpose of paying unanticipated Property Tax Administration fees to the County of San Diego.
6. City Council Community Projects, Programs and Services
 - (a) The City Council Community Projects, Programs and Services funds shall be administered in accordance with Council Policy 100-06.
 - (b) Upon written direction from the City Councilmember, the CFO is authorized to transfer and appropriate funds from that Councilmember’s Community Projects, Programs and Services account to other City departments and/or existing capital improvement projects to implement the project, program or service identified by the Councilmember.

(c) Upon written direction from the City Councilmember, the CFO is authorized to transfer excess non-personnel appropriations from the administration of that Councilmember's office to the Councilmember's Community Projects, Programs and Services account.

7. The CFO is authorized to modify revenue and expenditure appropriations for the purpose of transferring funds to Civic San Diego in accordance with any approved adjustments to the Fiscal Year 2014 Budget for Civic San Diego, solely in its capacity as the designated successor agency to the former Redevelopment Agency (Successor Agency).

B. SPECIAL REVENUE FUNDS

1. Transient Occupancy Tax Fund (Fund No. 200205)

The provisions of Council Policy 100-03 (Transient Occupancy Tax), for specific activities funded by this ordinance, are deemed and declared to be complied with, by the adoption of this Ordinance. Notwithstanding the foregoing, the City Council hereby waives certain provisions of Council Policy 100-03, see Attachment II, for the entities set forth below:

Horton Plaza Theatres Foundation B-1, B-2, and B-4

2. The Mayor or his designee is hereby authorized to execute appropriate agreements for the conduct of activities associated with the allocations for Fiscal Year 2014. It is the intent of the City Council that the Transient Occupancy Tax Fund appropriations be expended in accordance with Council Policy 100-03.

3. Environmental Growth Funds (Funds Nos. 200110, 200111, 200109)
 - (a) It is the intent of the City Council that the Environmental Growth Fund(s) appropriations are to be expended for those purposes described in Charter section 103.1a. The provisions in the San Diego Municipal Code Section 63.30 as amended by Ordinance No. O-19159 dated March 17, 2003, are hereby waived.
 - (b) Any monies deposited in the Environmental Growth Fund(s) in excess of estimated revenue as described in Charter section 103.1a and any carryover monies from the previous fiscal year are hereby appropriated for the purpose for which the Environmental Growth Fund was created and may be expended only by City Council resolution. The City Council may, from time-to-time, for purposes of augmenting specified programs, elect to allocate additional monies to the Environmental Growth Fund from sources other than those enumerated in Charter section 103.1a. In that event, those additional monies shall not be subject to any fractional allocation but shall be used solely and exclusively for the program purpose designated by City Council.

4. Maintenance Assessment District Funds
 - (a) The CFO is authorized to transfer allocations from contributing Maintenance Assessment District (MAD) Funds excess revenue or reserves to increase the appropriations to reimburse the MAD Management Fund (Fund No. 200023) accordingly, in the event

that actual expenses related to administration exceed budgeted levels.

- (b) The CFO is authorized to appropriate and expend any monies deposited in the MAD Funds in excess of estimated revenue and any carryover monies from the previous fiscal year for which said Fund(s) was created.
- (c) The CFO is authorized to transfer Capital Improvements Program (CIP) appropriations and any remaining fund balances from the MAD Capital Projects Funds to the appropriate MAD Funds, where the reallocation does not change the CIP project budget nor the funding source, and close the MAD Capital Projects Funds.

MAD	CIP Fund No.	MAD Fund No.
Camino Santa Fe	200624	200081
Carmel Valley	200620	200033
Del Mar Terrace	200060	200059
El Cajon Boulevard	200050	200095
First SD River Improvement Project	200054	200053
Genesee/No. Torrey Pines Road	200623	200068
Mira Mesa	200621	200037
North Park	200064	200063
Penasquitos East	200628	200039
Park Village	200043	200042
Rancho Bernardo	200622	200038
Talmadge	200077	200076

5. Zoological Exhibits Fund (Fund No. 200219)

The CFO is authorized to appropriate and expend unanticipated revenues or fund balance for the purpose of transferring funds to support zoological exhibits in accordance with Charter section 77A.

6. Utilities Undergrounding Program Fund (Fund No. 200217)
The CFO is authorized to reallocate appropriations among the Utilities Undergrounding Program Fund's capital improvement project (AID00001) and the annual operating budget for costs associated with San Diego Gas and Electric provided that such reallocation does not increase or decrease the total Utilities Undergrounding Program Fund appropriations.

C. CAPITAL PROJECTS FUNDS AND CAPITAL IMPROVEMENTS PROGRAM

1. The CFO is authorized to add maintenance projects funded elsewhere which are determined to be of a capital nature to the CIP.
2. The CFO is authorized to close completed CIP projects and transfer unexpended balances to the underfunded projects (Attachment III) in priority order, contingent upon eligibility for the funding source and up to the maximum amount listed, or to the appropriate Unallocated Reserve, Annual Allocation or Fund Balance.
3. Once an asset has been put in service, the CFO is authorized to transfer and appropriate a maximum of \$200,000 per project not to exceed 10% of the project budget from Unallocated Reserves, Annual Allocations, earned interest or Unappropriated Fund Balances to CIP projects to support remaining project costs in excess of approved appropriations in order to complete and/or close the project.
4. The CFO is authorized to make cash advances from the appropriate revenue source funds for the purpose of funding incidental and

engineering costs of projects included in the long-range CIP Budget. Such advances shall be reimbursed to the respective Fund upon appropriation.

In addition, the CFO is authorized and directed to advance funds as required for grant funded projects based on earned grant revenue receivable. Advances will be returned upon the payment of the grant receivable.

5. The CFO is authorized to reallocate revenue sources between CIP projects, in accordance with the restrictions placed on various revenues where the net reallocation does not result in a net increase to any of the revenue sources or project budgets.
6. Facilities Benefit Assessment Funds and Development Impact Fee Funds (Fund Nos. 400080-400095, 400111-400136, 400097-400110)
 - (a) The CFO is authorized to modify individual project appropriations and/or add new projects to the CIP in accordance with City Council-approved Community Public Facilities Financing Plans provided funding is available for such action.
 - (b) The CFO is authorized to reallocate Development Impact Fee Funds (DIF) funded appropriations between City Council-approved projects to expedite the use of DIF funds in accordance with AB1600 requirements.
 - (c) The CFO is authorized to appropriate in the Facilities Benefit Assessment Funds (FBA) and DIF funds a sufficient and necessary

amount to reimburse the administrative costs incurred by other City funds.

- 7. Mission Bay Improvements Fund (Fund No. 200386) and Regional Park Improvements Fund (Fund No. 200391)

The CFO is authorized to increase and/or decrease appropriations in the Mission Bay Improvements project (AGF00004) and Regional Park Improvements project (AGF00005) at the end of the fiscal year based on actual revenues received and/or available fund balance to support capital improvements in accordance with Charter section 55.2.

- 8. The CFO is authorized to appropriate and expend interest earnings from any bond construction funds for the purpose of transferring bond construction fund interest earned to support debt service payments as permitted in the respective bond indenture(s).
- 9. The CFO is authorized to transfer unexpended capital bond fund appropriations from completed and closed CIP projects to an Annual Allocation for the same asset type (e.g., facilities, streets or storm drains) in order to expedite the expenditure of capital bond funds.

D. ENTERPRISE FUNDS

- 1. All Enterprise Funds are hereby appropriated for the purpose of providing for the operation, maintenance and development of their respective purposes.
- 2. Reserve Funds are hereby appropriated to provide funds for the purpose for which the Fund was created. The CFO is hereby authorized to return to

the source Fund monies deposited in Reserve Funds in excess of amounts required, consistent with the City's Reserve Policy.

3. Water Funds (Fund Nos. 700011, 700010) and Sewer Funds (Fund Nos. 700000, 700001, 700008, 700009)
 - (a) The CFO may reallocate appropriations and associated encumbrances from any City Council approved budgeted project in the CIP to the Fund's annual operating budget for costs associated with extended environmental monitoring for re-vegetation. Such reallocation shall decrease the total appropriation and encumbrance for the project and increase the appropriation and encumbrance in the annual operating budget by an equal amount provided that the reallocation is no greater than 5% of the Capital Project Budget.
 - (b) The CFO is authorized to increase expenditure appropriations for the purpose of implementing the Metropolitan Wastewater Department and Water Department Fiscal Years 2011 and prior Memorandums of Understanding for Bid to Goal Public Contract Operations Agreements.
 - (c) The CFO is authorized to transfer CIP appropriations and associated fund balances from the Water and Sewer operating funds (Fund Nos. 700011, 700000, 700001) into Water and Sewer CIP funds (Fund Nos. 700010, 700008, 700009) where the reallocation does not change the CIP project budget nor the funding source.

E. INTERNAL SERVICE FUNDS

1. The CFO is hereby authorized to distribute surplus retained earnings or excess contributions from various internal service funds back to the appropriate contributing funds or between employee benefit-related internal service funds.

2. Equipment Operating Fund (Fund No. 720000) and Equipment Replacement Funds.

The CFO is hereby authorized to redistribute contributions among the Equipment Operating and Equipment Replacement Internal Service Funds or to advance funds between these internal service funds.

3. Central Stores Fund (Fund No. 720040), Publishing Services Fund (Fund No. 720041), Equipment Operating Fund (Fund No. 720000), Equipment Replacement Funds, and Risk Management Administration Fund (Fund No. 720048).

The CFO is hereby authorized to appropriate expenditures from unanticipated revenues for the purpose of allowing for the uninterrupted provision of services.

F. TRUST AND AGENCY FUNDS

These Funds are established to account for assets held by the City as an agent for individuals, private organizations, other governments and/or funds; for example, federal and State income taxes withheld from employees, 401(k) and deferred compensation plans, parking citation revenues, and employee benefit plans. The

CFO is authorized and directed to establish the appropriate agency funds and to deposit and disburse funds in accordance with the respective agency relationships.

G. GRANT FUNDS

Community Development Block Grant Funds

- (a) Community Development Block Grant (CDBG) Funds are appropriated for the purposes established by the grant provisions as approved and authorized by the City Council. All authorized but incomplete program activities and unexpended monies related thereto remaining in the CDBG Funds on June 30, 2014, shall be carried forward to future years for the purpose of completing said authorized activities in accordance with Council Policy 700-02 which includes the requirement to use funds within 18 months of the start of the fiscal year for which the funds are allocated.
- (b) The CFO is authorized to transfer funds allocated to projects that have been completed, or where any portion has been deemed ineligible upon written confirmation from the sub-recipient or the CDBG Program office or in accordance with section 2.C.2 for the City's CIP projects, to Unobligated CDBG Funds to be reappropriated by the City Council.
- (c) In accordance with section 2.C.3 herein, the CFO is authorized to transfer and appropriate a maximum of \$100,000 per City CIP project from Unobligated CDBG Funds or excess program income to projects for eligible costs, such as engineering, in excess of previously approved appropriations.

Section 3. The Mayor is hereby authorized to execute appropriate initial and continuing contracts and agreements for the conduct of activities associated with the allocations authorized by City Council and in accordance with provisions of grant agreements.

Section 4. The CFO is authorized and directed to make inter-fund loans, including interest at the City's pooled rate of return, between funds to cover cash needs. These loans may, if appropriate, extend beyond the current Fiscal Year.

Section 5. All interest earnings generated by any fund which has been established pursuant to a legal or contractual requirement, externally imposed restriction, or by enabling legislation (including, but not limited to, the Appropriation Ordinance) shall remain in said fund solely for the purpose the fund was intended.

Section 6. All Funds, not otherwise contained herein, established by the City Council in previous fiscal years or during the current fiscal year, are appropriated for the purposes established by applicable laws and/or in accordance with provisions of agreements authorized by Council and for projects contained in the Council-approved CIP or authorized by Council resolution. The CFO is authorized and directed to appropriate and expend monies within the funds for services provided by those funds. The CFO is authorized and directed to return any surplus monies to the contributing funds or, when the contributing funds cannot be legally determined, to the General Fund.

Section 7. The CFO is authorized and directed to transfer current and/or prior years' surplus monies within the Flexible Benefit/Management Benefit Programs' reimbursement funds after fiscal year end. Any remaining surplus monies (excluding flexible spending accounts) in the reimbursement funds may be transferred by the CFO to the Risk Management Administration

Fund (Fund No. 720048) to be expended, up to the full forfeited amount, for programs which benefit City employees.

The CFO is authorized and directed to transfer surplus/reserves within other employee benefit funds or to reallocate these monies to other fringe benefit funds.

Section 8. The CFO is authorized and directed to make appropriate inter-fund transfers in accordance with the Annual Budget Document and estimated sources of revenue.

The CFO may transfer funds to related City entities in accordance with the Annual Budget Document and appropriate funding source rules and regulations.

Section 9. The CFO is authorized and directed to appropriate and expend donations in accordance with Council Policy 100-02 (City Receipt of Donations).

Section 10. All revenues generated consistent with the Public Trust pursuant to California Public Resources Code section 6306 in relation to operation of Mission Bay Park and Ocean Beach Park which are greater than expenditures for operations, maintenance and capital improvements during the fiscal year are hereby placed in a special fund to be used exclusively for past and future operations, maintenance and capital improvements and for past, current, and future expenditures uncompensated by past, current and future revenues derived from Mission Bay Park and Ocean Beach Park as required by agreements with the State of California. Unanticipated revenues are hereby appropriated for said purposes and may be expended only by Council resolution or in accordance with projects contained in the Council-approved Capital Improvements Program.

All revenues generated by sovereign trust lands granted by the State of California to the City pursuant to California Public Resources Code section 6306 are hereby appropriated for purposes consistent with the Public Trust.

Section 11. All other revenues which are not appropriated by any other section of this ordinance, and which are in excess of budgeted revenue are hereby transferred by the CFO to legally established reserve fund(s) or account(s). However, in no event shall the total appropriations of all tax revenues as defined by article XIII B of the California Constitution made pursuant to this ordinance exceed the City's legal limit.

The total appropriation is \$2,795,250,003 a portion of which will be derived from proceeds of taxes as defined within article XIII B of the California Constitution.

It is the intent of this ordinance to comply with article XIII B of the California Constitution.

Section 12. The CFO is authorized and directed to modify appropriations in accordance with the Fiscal Year 2014 Tax Rate Ordinance as approved by Council.

Section 13. The CFO is authorized and directed to close obsolete or inactive funds and appropriate and expend for the purpose of returning residual balances of such funds to their source or, if the source cannot be determined, to the General Fund. The CFO shall periodically report fund closures to the City Council and recommend the appropriation of any residual balances.

Section 14. The CFO is hereby authorized to restrict from the departmental appropriations as set forth in Attachment I an amount sufficient to assure that, in the event there is a shortfall in projected revenues, there are sufficient revenues to cover the remaining appropriations; provided that in the case that projected revenue estimates are met, the restricted funds may be released.

Section 15. Unless otherwise specified in this ordinance, the CFO is authorized to modify appropriations upon adopted City Council resolution, provided funding is available for such action and in accordance with funding source guidelines and applicable grant agreements.

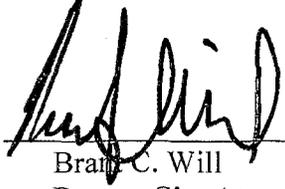
Section 16. The powers of the City Council not delegated to the Mayor and CFO, as specifically set forth herein, are reserved to the Council in accordance with the terms of the Charter.

Section 17. That a full reading of this ordinance is dispensed with prior to its passage, a written or printed copy having been available to the City Council and the public prior to the day of its final passage.

Section 18. This ordinance is declared to take effect and be in force immediately upon its passage after two public hearings pursuant to the authority contained in Charter sections 71, 275, and 295.

Section 19. The Mayor shall have no veto power over this ordinance pursuant to Charter section 280(a)(4).

APPROVED: JAN I. GOLDSMITH, City Attorney

By  _____
Brian C. Will
Deputy City Attorney

BCW:jdf
6/28/2013
Or.Dept: Mayor
Doc. No.: 589726_2

Attachment I

Passed by the Council of The City of San Diego on JUL 30 2013, by the following vote:

Council Members	Yeas	Nays	Not Present	Recused
Sherrri Lightner	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Kevin Faulconer	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Todd Gloria	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Myrtle Cole	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mark Kersey	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Lorie Zapf	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Scott Sherman	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
David Alvarez	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Marti Emerald	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Date of final passage JUL 30 2013.

AUTHENTICATED BY:

BOB FILNER
Mayor of The City of San Diego, California.

(Seal)

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.
By [Signature], Deputy

I HEREBY CERTIFY that the foregoing ordinance was passed on the day of its introduction, to wit, on JUL 30 2013, said ordinance being of the kind and character authorized for passage on its introduction by Section 16 of the Charter.

~~I FURTHER CERTIFY that the final reading of said ordinance was read in full.~~

I FURTHER CERIFY that the reading of said ordinance in full was dispensed with by a vote of not less than a majority of the members elected to the Council, and that there was available for the consideration of each member of the Council and the public prior to the day of its passage a written or printed copy of said ordinance.

(Seal)

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.
By [Signature], Deputy

Office of the City Clerk, San Diego, California
Ordinance Number 20289

ATTACHMENT I
Fiscal Year 2014 Operating and Capital Appropriations

OPERATING APPROPRIATIONS	Salary & Wages	Fringe & Non- Personnel	FY 2014 Appropriation
General Fund			
Administration	\$ 794,392	\$ 1,007,993	\$ 1,802,385
City Attorney	\$ 24,719,948	\$ 20,969,495	\$ 45,689,443
City Auditor	\$ 1,774,967	\$ 2,113,818	\$ 3,888,785
City Clerk	\$ 2,337,456	\$ 2,977,251	\$ 5,314,707
City Comptroller	\$ 5,779,668	\$ 5,256,177	\$ 11,035,845
City Treasurer	\$ 6,486,559	\$ 14,008,924	\$ 20,495,483
Citywide Program Expenditures	-	\$ 66,071,801	\$ 66,071,801
Civic & Urban Initiatives	\$ 320,000	\$ 625,987	\$ 945,987
Council Administration	\$ 940,066	\$ 956,127	\$ 1,896,193
Council District 1	\$ 443,263	\$ 593,454	\$ 1,036,717
Council District 1 - CPPS	-	\$ 99,872	\$ 99,872
Council District 2	\$ 504,990	\$ 509,978	\$ 1,014,968
Council District 2 - CPPS	-	\$ 114,128	\$ 114,128
Council District 3	\$ 565,032	\$ 551,664	\$ 1,116,696
Council District 3 - CPPS	-	\$ 127,446	\$ 127,446
Council District 4	\$ 456,575	\$ 633,820	\$ 1,090,395
Council District 4 - CPPS	-	\$ 248,440	\$ 248,440
Council District 5	\$ 604,933	\$ 501,937	\$ 1,106,870
Council District 5 - CPPS	-	\$ 285,933	\$ 285,933
Council District 6	\$ 641,446	\$ 435,797	\$ 1,077,243
Council District 6 - CPPS	-	\$ 120,558	\$ 120,558
Council District 7	\$ 724,619	\$ 366,951	\$ 1,091,570
Council District 7 - CPPS	-	\$ 151,175	\$ 151,175
Council District 8	\$ 663,419	\$ 481,847	\$ 1,145,266
Council District 8 - CPPS	-	\$ 98,422	\$ 98,422
Council District 9	\$ 523,729	\$ 559,394	\$ 1,083,123
Council District 9 - CPPS	-	\$ 124,684	\$ 124,684
Debt Management	\$ 1,380,395	\$ 1,067,416	\$ 2,447,811
Department of Information Technology	-	\$ 2,600,000	\$ 2,600,000
Development Services	\$ 6,767,534	\$ 8,281,226	\$ 15,048,760
Economic Development	\$ 2,935,771	\$ 10,008,851	\$ 12,944,622
Environmental Services	\$ 7,750,854	\$ 28,418,991	\$ 36,169,845
Ethics Commission	\$ 407,345	\$ 569,989	\$ 977,334
Financial Management	\$ 2,232,883	\$ 1,858,721	\$ 4,091,604
Fire-Rescue	\$ 111,400,921	\$ 111,278,385	\$ 222,679,306
General Fund Appropriated Reserve	-	\$ 2,000,000	\$ 2,000,000
Human Resources	\$ 1,624,459	\$ 1,366,403	\$ 2,990,862

Attachment I

OPERATING APPROPRIATIONS (continued)	Salary & Wages	Fringe & Non-Personnel	FY 2014 Appropriation
General Fund (continued)			
Library	\$ 17,511,567	\$ 26,300,350	\$ 43,811,917
Multimedia Services	\$ 324,083	\$ 364,908	\$ 688,991
Office of ADA Compliance & Accessibility	\$ 310,301	\$ 317,162	\$ 627,463
Office of Homeland Security	\$ 872,076	\$ 863,129	\$ 1,735,205
Office of the Assistant COO	\$ 636,983	\$ 654,056	\$ 1,291,039
Office of the Chief Financial Officer	\$ 459,264	\$ 531,267	\$ 990,531
Office of the Chief Operating Officer	\$ 316,014	\$ 252,616	\$ 568,630
Office of the IBA	\$ 1,019,109	\$ 756,197	\$ 1,775,306
Office of the Mayor	\$ 1,897,154	\$ 1,774,079	\$ 3,671,233
Park & Recreation	\$ 31,608,020	\$ 58,359,960	\$ 89,967,980
Personnel	\$ 3,668,058	\$ 3,344,135	\$ 7,012,193
Police	\$ 205,282,363	\$ 213,260,549	\$ 418,542,912
Public Utilities	-	\$ 1,969,446	\$ 1,969,446
Public Works - Contracting	\$ 1,125,965	\$ 981,269	\$ 2,107,234
Public Works - Engineering & Capital Projects	\$ 32,856,604	\$ 29,050,659	\$ 61,907,263
Public Works - General Services	\$ 6,320,654	\$ 10,509,421	\$ 16,830,075
Purchasing & Contracting	\$ 2,457,453	\$ 2,347,230	\$ 4,804,683
Real Estate Assets	\$ 2,066,062	\$ 2,786,288	\$ 4,852,350
Transportation & Storm Water	\$ 24,340,079	\$ 67,772,390	\$ 92,112,469
General Fund Total	\$ 515,853,033	\$ 709,638,166	\$ 1,225,491,199
Capital Project Funds			
Capital Outlay Fund	-	\$ 3,210,001	\$ 3,210,001
TransNet Extension Administration & Debt Fund	-	\$ 291,792	\$ 291,792
TransNet Extension Congestion Relief Fund	-	\$ 1,267,600	\$ 1,267,600
TransNet Extension Maintenance Fund	-	\$ 8,666,218	\$ 8,666,218
Capital Project Funds Total	-	\$ 13,435,611	\$ 13,435,611
Debt Service and Tax Funds			
Tax and Revenue Anticipation Notes Fund	-	\$ 2,630,000	\$ 2,630,000
Debt Service and Tax Funds Total	-	\$ 2,630,000	\$ 2,630,000
Enterprise Funds			
Airports Fund	\$ 961,435	\$ 4,830,062	\$ 5,791,497
Development Services Fund	\$ 20,879,427	\$ 25,036,036	\$ 45,915,463
Golf Course Fund	\$ 4,131,412	\$ 11,538,672	\$ 15,670,084
Recycling Fund	\$ 5,624,235	\$ 17,668,062	\$ 23,292,297
Refuse Disposal Fund	\$ 8,119,666	\$ 23,813,330	\$ 31,932,996
Sewer Funds	\$ 50,968,640	\$ 288,400,854	\$ 339,369,494
Water Utility Operating Fund	\$ 39,633,086	\$ 399,657,460	\$ 439,290,546
Enterprise Funds Total	\$ 130,317,901	\$ 770,944,476	\$ 901,262,377

Attachment I

OPERATING APPROPRIATIONS (continued)	Salary & Wages	Fringe & Non- Personnel	FY 2014 Appropriation
Internal Service Funds			
Central Stores Fund	\$ 820,638	\$ 12,536,146	\$ 13,356,784
Energy Conservation Program Fund	\$ 954,703	\$ 1,397,025	\$ 2,351,728
Fleet Services Operating Fund	\$ 9,439,485	\$ 42,343,802	\$ 51,783,287
Fleet Services Replacement Fund	-	\$ 22,461,956	\$ 22,461,956
Publishing Services Fund	\$ 462,975	\$ 2,841,152	\$ 3,304,127
Risk Management Administration Fund	\$ 4,446,391	\$ 5,363,908	\$ 9,810,299
Internal Service Funds Total	\$ 16,124,192	\$ 86,943,989	\$ 103,068,181
Special Revenue Funds			
Automated Refuse Container Fund	-	\$ 800,000	\$ 800,000
Concourse and Parking Garages Operating Fund	\$ 121,369	\$ 2,545,922	\$ 2,667,291
Convention Center Expansion Administration Fund	-	\$ 13,977,450	\$ 13,977,450
Environmental Growth 1/3 Fund	-	\$ 3,962,339	\$ 3,962,339
Environmental Growth 2/3 Fund	-	\$ 8,229,966	\$ 8,229,966
Facilities Financing Fund	\$ 1,028,411	\$ 1,081,663	\$ 2,110,074
Fire and Lifeguard Facilities Fund	-	\$ 1,426,431	\$ 1,426,431
Fire/Emergency Medical Services Transport Program Fund	\$ 3,117,093	\$ 8,399,402	\$ 11,516,495
Gas Tax Fund	-	\$ 20,738,091	\$ 20,738,091
GIS Fund	\$ 117,460	\$ 1,467,578	\$ 1,585,038
Information Technology Fund	\$ 3,173,718	\$ 7,059,586	\$ 10,233,304
Junior Lifeguard Program Fund	\$ 70,863	\$ 525,164	\$ 596,027
Local Enforcement Agency Fund	\$ 339,953	\$ 539,302	\$ 879,255
Los Penasquitos Canyon Preserve Fund	\$ 110,832	\$ 110,421	\$ 221,253
Maintenance Assessment District (MAD) Funds	\$ 1,503,522	\$ 33,247,872	\$ 34,751,394
Mission Bay/Balboa Park Improvement Fund	-	\$ 2,069,234	\$ 2,069,234
New Convention Facility Fund	-	\$ 3,405,000	\$ 3,405,000
OneSD Support Fund	\$ 1,776,540	\$ 19,408,677	\$ 21,185,217
PETCO Park Fund	\$ 113,561	\$ 17,291,488	\$ 17,405,049
Police Decentralization Fund	-	\$ 5,120,000	\$ 5,120,000
Prop 42 Replacement - Transportation Relief Fund	-	\$ 17,478,416	\$ 17,478,416
Public Art Fund	-	\$ 102,814	\$ 102,814
Public Safety Needs & Debt Service	-	\$ 8,396,967	\$ 8,396,967
QUALCOMM Stadium Operations Fund	\$ 2,054,190	\$ 15,036,247	\$ 17,090,437
Seized Assets - California Fund	-	\$ 10,000	\$ 10,000
Seized Assets - Federal DOJ Fund	-	\$ 1,392,812	\$ 1,392,812
Seized Assets - Federal Treasury Fund	-	\$ 100,000	\$ 100,000
Storm Drain Fund	-	\$ 5,700,000	\$ 5,700,000
Transient Occupancy Tax Fund	\$ 660,246	\$ 86,940,108	\$ 87,600,354
Trolley Extension Reserve Fund	-	\$ 1,179,299	\$ 1,179,299
Underground Surcharge Fund	\$ 164,822	\$ 48,928,114	\$ 49,092,936
Wireless Communications Technology Fund	\$ 2,981,244	\$ 5,888,124	\$ 8,869,368
Zoological Exhibits Fund	-	\$ 10,030,000	\$ 10,030,000
Special Revenue Funds Total	\$ 17,333,824	\$ 352,588,487	\$ 369,922,311
TOTAL OPERATING APPROPRIATIONS	\$ 679,628,950	\$ 1,936,180,729	\$ 2,615,809,679

Attachment I

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS

FY 2014
Appropriation

Airports

AAA00001	Montgomery Field	\$	1,000,000
AAA00002	Brown Field	\$	1,400,000
Airports Total		\$	2,400,000

Environmental Services

ABT00003	Citywide Energy Improvements	\$	200,000
AFA00001	Minor Improvements to Landfills	\$	330,000
AFA00003	Environmental Services Operations Yard Improvement	\$	275,000
Environmental Services Total		\$	805,000

Fire-Rescue

S10029	Fire Station No. 08 - Mission Hills	\$	200,000
Fire-Rescue Total		\$	200,000

Library

S00802	San Ysidro Branch Library	\$	885,000
S13022	Mission Hills-Hillcrest Branch Library	\$	250,000
Library Total		\$	1,135,000

Park & Recreation

AEA00001	Torrey Pines Golf Course	\$	1,100,000
AEA00002	Balboa Park Golf Course	\$	655,000
AEA00003	Mission Bay Golf Course and Practice Center	\$	500,000
AGE00001	Resource-Based Open Space Parks	\$	926,885
AGF00004	Mission Bay Improvements	\$	3,114,678
AGF00006	Coastal Erosion and Access	\$	310,000
L12000	Convert RB Medians-Asphalt to Concrete	\$	125,000
L12001	Talmadge Historic Gates	\$	100,000
L14000	Carmel Valley Landscaping and Irrigation	\$	250,000
L14001	Tierrasanta - Median Conversion	\$	250,000
L14003	Del Mar Terrace Street Improvements	\$	65,000
S00614	Balboa Park Golf Course # Clubhouse	\$	1,100,000
S00673	Home Avenue Park	\$	750,000
S00760	West Maple Canyon Mini-Park	\$	70,000
S00826	El Cajon Boulevard Streetscape Improvements	\$	150,000
S00973	Montgomery Academy Joint Use Improvements	\$	396,000
S00977	Talmadge Streetscape & Lighting Zone 2W	\$	10,000
S00992	Central Avenue Mini Park Acquisition/Development	\$	1,200,000
S01090	Mission Bay Golf Course Practice Cntr Bldg Improve	\$	700,000
S10026	Palisades Park Comfort Station Replacement	\$	400,000
S10035	Pomerado Rd Median Improvements-n/o of R Bernardo	\$	255,090
S10050	North Park Mini-Park and Streetscape Improvements	\$	2,198,675
S10054	Switzer Canyon Bridge Enhancement Prog	\$	5,000
S10091	Sunset Cliffs Natural Pk Hillside Imp Preservation	\$	270,000

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS (continued) FY 2014
Appropriation

Park & Recreation (continued)

S11013	San Ysidro Athletic Area & Larsen Field Lighting	\$ 171,300
S11051	Silver Wing Neighborhood Park Sports Fld & Sec Lgt	\$ 130,000
S13000	Tubman Charter School Joint Use Improvements	\$ 200,000
S13001	Trail for All People	\$ 231,000
S13003	Chicano Park ADA Upgrades	\$ 300,000
S14001	Cowles Mountain Access Road Rehabilitation	\$ 25,000
S14002	Chollas Lake Park Playground Improvements	\$ 989,000
S14005	Webster Neighborhood Identification Sign	\$ 40,000
S14006	El Cuervo Adobe Improvements	\$ 250,000
S14008	Bay Terraces Parkside-Greenbelt Lighting	\$ 74,829
S14010	Central Avenue Mini Park Phase II Skate Plaza	\$ 846,950
S14012	Ocean Beach Veterans Memorial	\$ 76,000
Park & Recreation Total		\$ 18,235,407

Police

S13100	CAD System Replacement Project	\$ (3,000,000)
Police Total		\$ (3,000,000)

Public Utilities

ABI00001	Water Treatment Plants	\$ 1,400,000
ABL00001	Standpipe and Reservoir Rehabilitations	\$ 2,384,688
ABO00001	Metro Treatment Plants	\$ 1,700,000
ABP00001	Pump Station Restorations	\$ 1,250,000
ABP00003	Pump Station 64,65, Penasquitos, E Mission Gorge	\$ 500,000
AJA00001	Sewer Main Replacements	\$ 23,000,000
AJA00002	Pipeline Rehabilitation	\$ 25,306,271
AKA00001	Corrosion Control	\$ 200,000
AKA00003	Large Diameter Water Transmission PPL	\$ 780,113
AKB00003	Water Main Replacements	\$ 12,000,000
L10001	Municipal Facilities Control Systems Upgrade	\$ 1,810,000
S00041	Morena Reservoir Outlet Tower Upgrade	\$ 4,870,768
S00044	Lower Otay Reservoir Emergency Outlet Improvements	\$ 618,572
S00309	NCWRP Sludge Pump Station Upgrade	\$ 150,000
S00310	SBWR Plant Demineralization	\$ 2,656,294
S00312	PS2 Power Reliability & Surge Protection	\$ 351,719
S00315	Point Loma Grit Processing Improvements	\$ 6,162,221
S00322	MBC Biosolids Storage Silos	\$ 339,845
S00323	MBC Odor Control Facility Upgrades	\$ 1,022,262
S00339	MBC Dewatering Centrifuges Replacement	\$ 4,591,817
S11021	University Ave Pipeline Replacement	\$ 1,000,000
S11022	Upas Street Pipeline Replacement	\$ 4,300,000
S11024	Miramar Clearwell Improvements	\$ 2,400,000
S11026	Montezuma Pipeline/Mid-City Pipeline Phase II	\$ 2,000,000
S11027	Otay 1st/2nd PPL Abandon East of Highland Avenue	\$ 900,000

Attachment I

		FY 2014 Appropriation
CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS (continued)		
Public Utilities (continued)		
S12008	Catalina 12inch Cast Iron Mains	\$ 600,000
S12009	La Jolla Scenic Drive 16inch Main	\$ 724,089
S12011	69th & Mohawk Pump Station	\$ 279,129
S12015	Pacific Beach Pipeline South (W)	\$ 900,000
S12016	Otay 1st/2nd PPL Abandon West of Highland Avenue	\$ 338,051
S12018	Lower Otay Outlet Tower	\$ 131,327
S12019	Scripps Ranch Pump Station	\$ 1,312,000
S12040	Tierrasanta (Via Dominique) Pump Station	\$ 2,000,000
S13015	Water & Sewer Group Job 816 (W)	\$ 650,000
S13016	Miramar Contract A Roof System Redesign	\$ 4,557,000
S14000	EAM ERP Implementation	\$ 5,628,000
Public Utilities Total		\$ 118,814,166
Public Works - General Services		
ABE00001	Americans with Disabilities Improvements	\$ 1,227,000
Public Works - General Services Total		\$ 1,227,000
QUALCOMM Stadium		
ABG00001	QUALCOMM Stadium	\$ 750,000
QUALCOMM Stadium Total		\$ 750,000
Transportation & Storm Water		
AIA00001	Minor Bike Facilities	\$ 639,000
AID00005	Resurfacing of City Streets	\$ 2,000,000
AID00006	Concrete Streets	\$ 1,500,000
AID00007	Bus Stop Improvements	\$ 100,000
ALG00001	Median Installation	\$ 447,000
AIH00001	Installation of City Owned Street Lights	\$ 834,000
AIK00001	New Walkways	\$ 1,964,959
AIK00002	School Traffic Safety Improvements	\$ 201,890
AIK00003	Sidewalk Repair and Reconstruction	\$ 900,000
AIL00001	Traffic Calming	\$ 1,186,526
AIL00002	Install T/S Interconnect Systems	\$ 2,483,459
AIL00004	Traffic Signals - Citywide	\$ 810,500
AIL00005	Traffic Signals Modification	\$ 1,450,900
RD11001	Via de la Valle Widening	\$ 952,749
RD14000	Fund for the SR 56 expansion fr 4 to 6 lanes	\$ 1,000,000
S00854	Carmel Valley Rd-Via Albutura to Camino Del Sur	\$ 2,420,937
S00863	Georgia Street Bridge Improvements	\$ 1,850,000
S00870	Old Otay Mesa Road- Westerly	\$ 3,000,000
S00877	Torrey Pines Road Slope Restoration	\$ 2,540,000
S00905	State Route 163/Clairemont Mesa Blvd Interchange	\$ 350,000
S00907	Linda Vista Rd at Genesee Intersection Improvement	\$ 50,000
S00913	Palm Avenue Roadway Improvements	\$ 2,403,939
S00914	Sorrento Valley Road & Interstate 5 Interchange	\$ 500,000

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS (continued)

FY 2014
Appropriation

Transportation & Storm Water (continued)

S00915	University Avenue Mobility Project	\$	2,000,000
S00921	Cherokee Street Improvements	\$	1,134,005
S00922	35th & 34th at Madison Avenue Improvements	\$	1,100,000
S00934	Carmel Valley Rd-Lopelia Meadows to Via Abertura	\$	2,000,000
S10015	Torrey Meadows Drive Overcrossing	\$	2,353,887
S11045	Pacific Hwy Obstructed Curb Ramp Barrier Removal	\$	300,000
S14009	SR94/Euclid Av Interchange-Phase 2	\$	400,000
	Transportation & Storm Water Total	\$	38,873,751

TOTAL CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS \$ 179,440,324

TOTAL COMBINED APPROPRIATIONS \$ 2,795,250,003

Attachment I

MAINTENANCE ASSESSMENT DISTRICT APPROPRIATIONS

Fund	Maintenance Assessment District Fund	Salary & Wages	Fringe & Non-Personnel	FY 2014 Appropriation
200023	Maintenance Assessment District (MAD) Management Fund	\$ 1,503,522	\$ 2,112,194	\$ 3,615,716
200025	Street Light District #1 MAD Fund	-	\$ 605,351	\$ 605,351
200028	Scripps/Miramar Ranch MAD Fund	-	\$ 1,699,664	\$ 1,699,664
200030	Tierrasanta MAD Fund	-	\$ 2,194,702	\$ 2,194,702
200031	Campus Point MAD Fund	-	\$ 48,664	\$ 48,664
200032	Mission Boulevard MAD Fund	-	\$ 116,965	\$ 116,965
200033	Carmel Valley MAD Fund	-	\$ 3,309,211	\$ 3,309,211
200035	Sabre Springs MAD Fund	-	\$ 371,859	\$ 371,859
200037	Mira Mesa MAD Fund	-	\$ 1,547,458	\$ 1,547,458
200038	Rancho Bernardo MAD Fund	-	\$ 869,592	\$ 869,592
200039	Penasquitos East MAD Fund	-	\$ 522,670	\$ 522,670
200040	Coronado View MAD Fund	-	\$ 35,727	\$ 35,727
200042	Park Village MAD Fund	-	\$ 612,219	\$ 612,219
200044	Eastgate Technology Park MAD Fund	-	\$ 306,238	\$ 306,238
200045	Calle Cristobal MAD Fund	-	\$ 362,140	\$ 362,140
200046	Gateway Center East MAD Fund	-	\$ 295,904	\$ 295,904
200047	Miramar Ranch North MAD Fund	-	\$ 1,866,835	\$ 1,866,835
200048	Carmel Mountain Ranch MAD Fund	-	\$ 571,917	\$ 571,917
200052	La Jolla Village Drive MAD Fund	-	\$ 84,821	\$ 84,821
200053	First SD River Imp. Project MAD Fund	-	\$ 383,151	\$ 383,151
200055	Newport Avenue MAD Fund	-	\$ 59,895	\$ 59,895
200056	Linda Vista Community MAD Fund	-	\$ 291,196	\$ 291,196
200057	Washington Street MAD Fund	-	\$ 125,499	\$ 125,499
200058	Otay International Center MAD Fund	-	\$ 490,838	\$ 490,838
200059	Del Mar Terrace MAD Fund	-	\$ 97,606	\$ 97,606
200061	Adams Avenue MAD Fund	-	\$ 53,194	\$ 53,194
200062	Carmel Valley NBHD #10 MAD Fund	-	\$ 461,831	\$ 461,831
200063	North Park MAD Fund	-	\$ 673,021	\$ 673,021
200065	Kings Row MAD Fund	-	\$ 15,604	\$ 15,604
200066	Webster-Federal Boulevard MAD Fund	-	\$ 75,612	\$ 75,612
200067	Stonecrest Village MAD Fund	-	\$ 1,020,912	\$ 1,020,912
200068	Genesee/North Torrey Pines Road MAD Fund	-	\$ 549,602	\$ 549,602
200070	Torrey Hills MAD Fund	-	\$ 1,683,589	\$ 1,683,589
200071	Coral Gate MAD Fund	-	\$ 202,094	\$ 202,094
200074	Torrey Highlands MAD Fund	-	\$ 769,810	\$ 769,810
200076	Talmadge MAD Fund	-	\$ 295,144	\$ 295,144
200078	Central Commercial MAD Fund	-	\$ 333,497	\$ 333,497
200079	Little Italy MAD Fund	-	\$ 878,743	\$ 878,743
200080	Liberty Station/NTC MAD Fund	-	\$ 211,063	\$ 211,063
200081	Camino Santa Fe MAD Fund	-	\$ 160,154	\$ 160,154
200083	Black Mountain Ranch South MAD Fund	-	\$ 810,907	\$ 810,907
200084	College Heights Enhanced MAD Fund	-	\$ 435,118	\$ 435,118

MAINTENANCE ASSESSMENT DISTRICT APPROPRIATIONS (continued)		Salary & Wages	Fringe & Non- Personnel	FY 2014 Appropriation
200086	C&ED MAD Management Fund	- \$	225,000	\$ 225,000
200087	City Heights MAD Fund	- \$	303,303	\$ 303,303
200089	Black Mountain Ranch North MAD Fund	- \$	607,497	\$ 607,497
200091	Bay Terraces - Parkside MAD Fund	- \$	136,726	\$ 136,726
200092	Bay Terraces - Honey Drive MAD Fund	- \$	31,446	\$ 31,446
200093	University Heights MAD Fund	- \$	80,139	\$ 80,139
200094	Hillcrest MAD Fund	- \$	35,194	\$ 35,194
200095	El Cajon Boulevard MAD Fund	- \$	522,544	\$ 522,544
200096	Ocean View Hills MAD Fund	- \$	864,934	\$ 864,934
200097	Robinhood Ridge MAD Fund	- \$	157,800	\$ 157,800
200098	Remington Hills MAD Fund	- \$	62,076	\$ 62,076
200099	Pacific Highlands Ranch MAD Fund	- \$	437,476	\$ 437,476
200101	Rancho Encantada MAD Fund	- \$	370,805	\$ 370,805
200103	Bird Rock MAD Fund	- \$	227,830	\$ 227,830
200105	Hillcrest Commercial Core MAD Fund	- \$	138,182	\$ 138,182
200106	Greater Golden Hill MAD Fund	- \$	667,829	\$ 667,829
200614	Mission Hills Special Lighting MAD Fund	- \$	130,449	\$ 130,449
200707	Barrio Logan Community Benefit MAD Fund	- \$	636,431	\$ 636,431
MAINTENANCE ASSESSMENT DISTRICT TOTAL		\$ 1,503,522	\$ 33,247,872	\$ 34,751,394

ATTACHMENT II

Excerpt from Council Policy 100-03: Transient Occupancy Tax
Attachment A: General Requirements and Conditions
Section B: Funding

1. Expenses must be both incurred and paid by an organization before the City will release funding to the organization, except as otherwise may be provided.
2. Expenses must be incurred during the City's fiscal year (July 1 - June 30) for which the program is funded, except as otherwise may be provided.
3. City funds may not be used for alcoholic beverages. In addition, City funds may not be used for travel, meals, lodging, or entertainment expenses, except as otherwise may be provided. Waivers to this provision will be considered for expenditures within the Economic Development Program categories. Organizations receiving waivers may use City funds for travel, meals, or lodging within the following parameters:
 - a. Travel – when use of public air carrier transport is required in order to perform the contractual scope of services to the City, City funds may be applied toward the equivalent of coach airfare only. City funds may not be applied toward any upgrades.
 - b. Meals – when provision of meals is required in order to perform the contractual scope of services to the City, City funds may be applied toward a maximum of \$50 per day per person for meals (excluding sales tax and a maximum 15% gratuity, which are also eligible expenses). This daily maximum is further limited by meal, as follows: \$10, \$15, and \$25 are the maximum City funds that can be applied toward breakfast, lunch, and dinner, respectively, per person. If alcoholic beverages are consumed with meals, they may not be paid for with City funds. In the event that meals are provided to individuals who are not members of the funded organization within the scope of a business development meeting, documentation containing the purpose of the meeting, the benefit to the City, and a list of attendees must be provided to the City in order for City funding to be utilized.
 - c. Lodging – when out-of-town lodging is required in order to perform the contractual scope of services to the City, City funds may be applied toward the equivalent of the cost of a standard room in a business class hotel, or toward the conference rates of the host hotel when attending a conference.
 - d. Sponsorships – the City acknowledges the business requirement of event sponsorships by promotional organizations in order to market San Diego as a convention destination in a highly competitive market, and to attract businesses to

the region. The primary objective of a funded organization's participation in such events is to gain exposure for San Diego and secure access to important decision makers representing prominent convention groups and businesses. Financial sponsorship of such events is an acceptable application of City funds. If alcoholic beverages are consumed during event sponsorships, they may not be paid for with City funds.

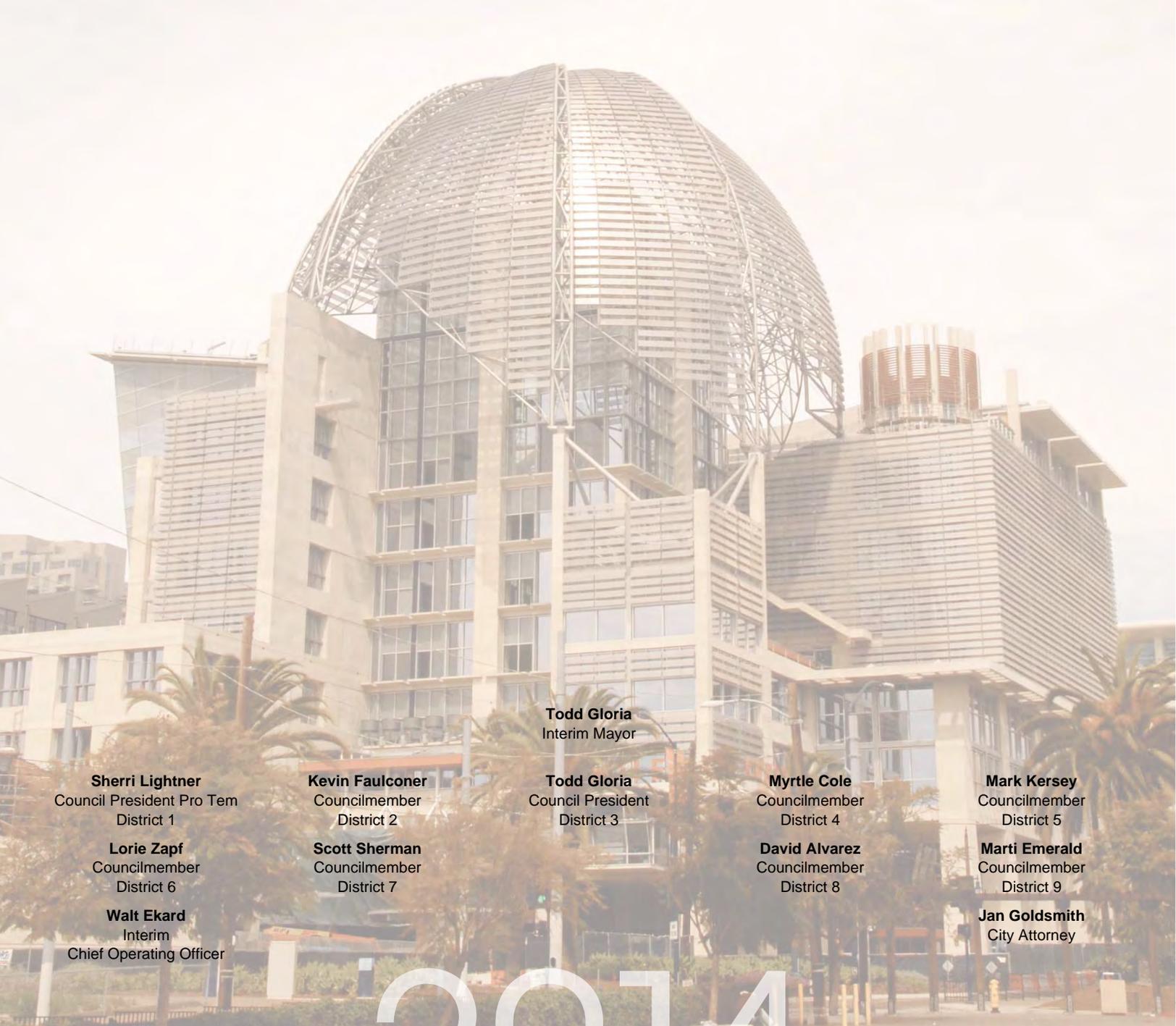
4. City funds will be used only to assist an organization in its annual operating program or in its sponsorship of special events. City funding will not be used for capital or equipment outlay, for the purchase of awards, trophies, gifts, or uniforms, nor for the buildup of reserves.
5. Matching fund requirements will be determined by the appropriate application process as called for in the specific funding guidelines within each funding category, if applicable.
6. Organizations requesting funds should possess, at a minimum, a three-year track record of operations. Annual requests for funding may be for one-time events or projects, though applicant organizations must have a three-year history.

Attachment III

Underfunded CIP Projects to Receive Funding from Closed Projects

No.	Project	Amount
1	Children's Pool / S00644 Environmental Services Operations Yard Improvement / AFA00003	\$ 50,000
2	Miramar Roof Replacement / BXXXXX ¹	135,000
3	Miramar Employee Drainage / B13188	140,000
4	University Village Tot Lot / S13005	150,000
5	North Ocean Beach Gateway Phase II / S12041	201,000
6	La Jolla Cove Lifeguard Station / S00792	250,000
7	Silver Wing Neighborhood Park Sports Field / S11051	600,000
8	Mission Bay Athletic Area Comfort Station / S10021	820,000
9	Old Otay Mesa Road- Westerly / S00870	2,000,000
10	Fire Station No. 22 - Point Loma / S00787	40,000
11	Fire Station No. 17 - Mid-City / S00783	40,000
12	Fire Station No. 5 - Hillcrest / S00788	40,000
13	South Mission Beach Lifeguard Station / S00791	50,000
14	Metro Treatment Plants / ABO00001	200,000
15	AA-Corrosion / AKA00001	401,057
16	69th and Mohawk Pump Station / S12011	430,000
17	Skyline/Paradise Hills / S00687	600,000
18	Paradise Hills No. 54 / S00785	600,000
19	Ocean Beach Life Guard Station / S10121	600,000
20	Water Treatment Plants / ABI00001	900,000

¹ Subproject has not yet been created



Sherri Lightner
Council President Pro Tem
District 1

Lorie Zapf
Councilmember
District 6

Walt Ekard
Interim
Chief Operating Officer

Kevin Faulconer
Councilmember
District 2

Scott Sherman
Councilmember
District 7

Todd Gloria
Interim Mayor

Todd Gloria
Council President
District 3

Myrtle Cole
Councilmember
District 4

David Alvarez
Councilmember
District 8

Mark Kersey
Councilmember
District 5

Marti Emerald
Councilmember
District 9

Jan Goldsmith
City Attorney

FISCAL YEAR

2014

ADOPTED BUDGET

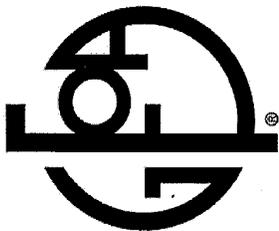


City of San Diego

VOLUME 2
Department Detail



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The Government Finance Officers Association
of the United States and Canada

presents this

CERTIFICATE OF RECOGNITION FOR BUDGET PREPARATION

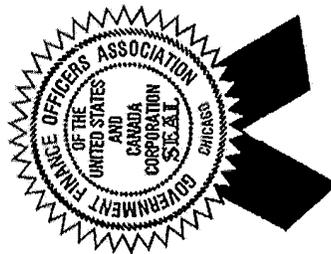
to

**City of San Diego
City of San Diego, California**

The Certificate of Recognition for Budget Preparation is presented by the Government Finance Officers Association to those individuals who have been instrumental in their government unit achieving a Distinguished Budget Presentation Award. The Distinguished Budget Presentation Award, which is the highest award in governmental budgeting, is presented to those government units whose budgets are judged to adhere to program standards.

Executive Director

Date **January 07, 2013**



Budget Awards

California Society of Municipal Finance Officers

Certificate of Award

Operating Budget Excellence Award Fiscal Year 2012-2013

Presented to the

City of San Diego

For meeting the criteria established to achieve the Operating Budget Excellence Award.

February 6, 2013



Laura Nomura
CSMFO President



Scott Catlett, Chair
Professional Standards and
Recognition Committee



Dedicated Excellence in Municipal Financial Reporting

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



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Mayor's Budget Message



THE CITY OF SAN DIEGO

To the Members of the City Council and the Residents of San Diego:

I am pleased to present you with the adopted budget for Fiscal Year 2014. The Fiscal Year 2014 Adopted Budget totals \$2.80 billion and includes \$1.22 billion for General Fund operations and \$1.57 billion for the City's Enterprise Funds and other City Funds.

This adopted budget reflects a balanced General Fund budget using a combination of both ongoing and one-time resources, and commits resources to priorities related to neighborhood services, including the revitalization of our City's infrastructure, and critical public safety needs. This budget addresses the deferred capital backlog through the increase of deferred capital cash funding to approximately \$55.2 million in Fiscal Year 2014, a third capital bond issuance planned in early calendar year 2014, utilization of bond proceeds received in July 2013 to fund \$35.0 million in capital improvement projects, and funding of \$11.1 million to conduct various condition/needs assessments of City infrastructure. Public safety needs are also addressed in this budget through the funding of such items as the replacement of the Computer Aided Dispatch (CAD) System, a Police retention program, replacement of Police equipment, an increase in Police academy recruits, an advanced lifeguard academy, and additional hourly lifeguards and lifeguard positions. In addition to addressing these priorities, modest service enhancements are included in this budget.

As a result of the five-year labor agreements with the six recognized employee organizations, the Fiscal Year 2014 Adopted Budget also includes \$12.9 million in non-pensionable compensation increases (\$9.8 million in the General Fund). These agreements bring certainty in the cost of labor which is important for future budgets and resource allocation.

The Fiscal Year 2014 Adopted Budget also continues the City's commitment to maintain healthy reserve levels. The General Fund Reserve is projected to be \$145.9 million or 12.1 percent of General Fund revenues in Fiscal Year 2014, exceeding the reserve target of 8.0 percent. Funding for contributions to other reserves are also included in this budget in order to achieve the targeted levels for Fiscal Year 2014 according to the City's Reserve Policy. However, the possibility still remains that the General Fund Reserve could be adversely impacted by the State's dissolution of redevelopment agencies.

Sincerely,

A handwritten signature in blue ink that reads "Todd Gloria".

Todd Gloria
Interim Mayor





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City Officials



Interim Mayor Todd Gloria



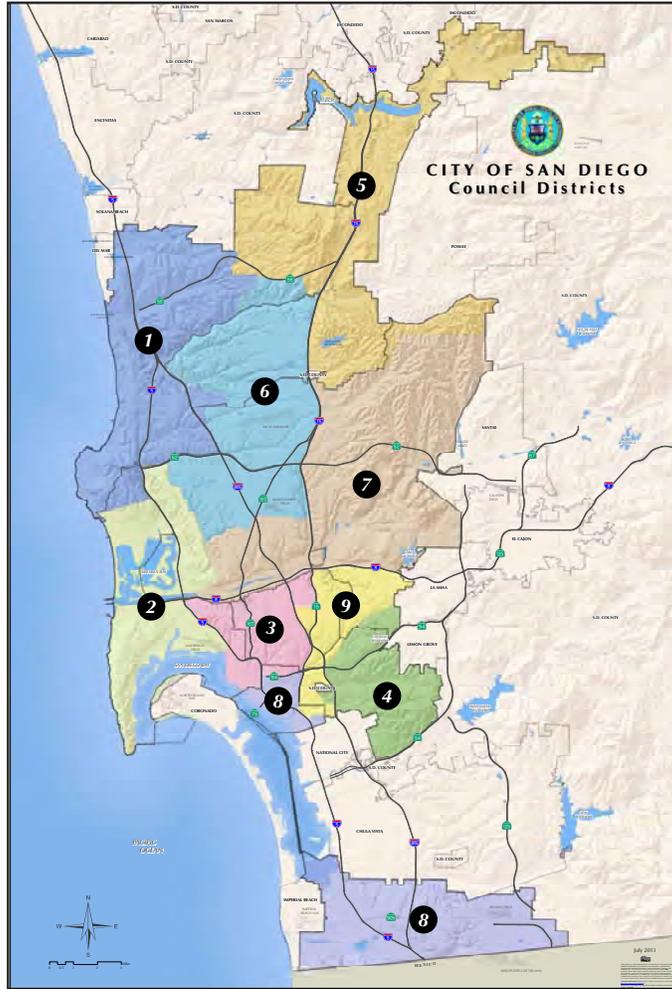
Sherri Lightner
Council President
Pro Tem
District 1



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Councilmember
District 9



Walt Ekard
Interim Chief Operating Officer



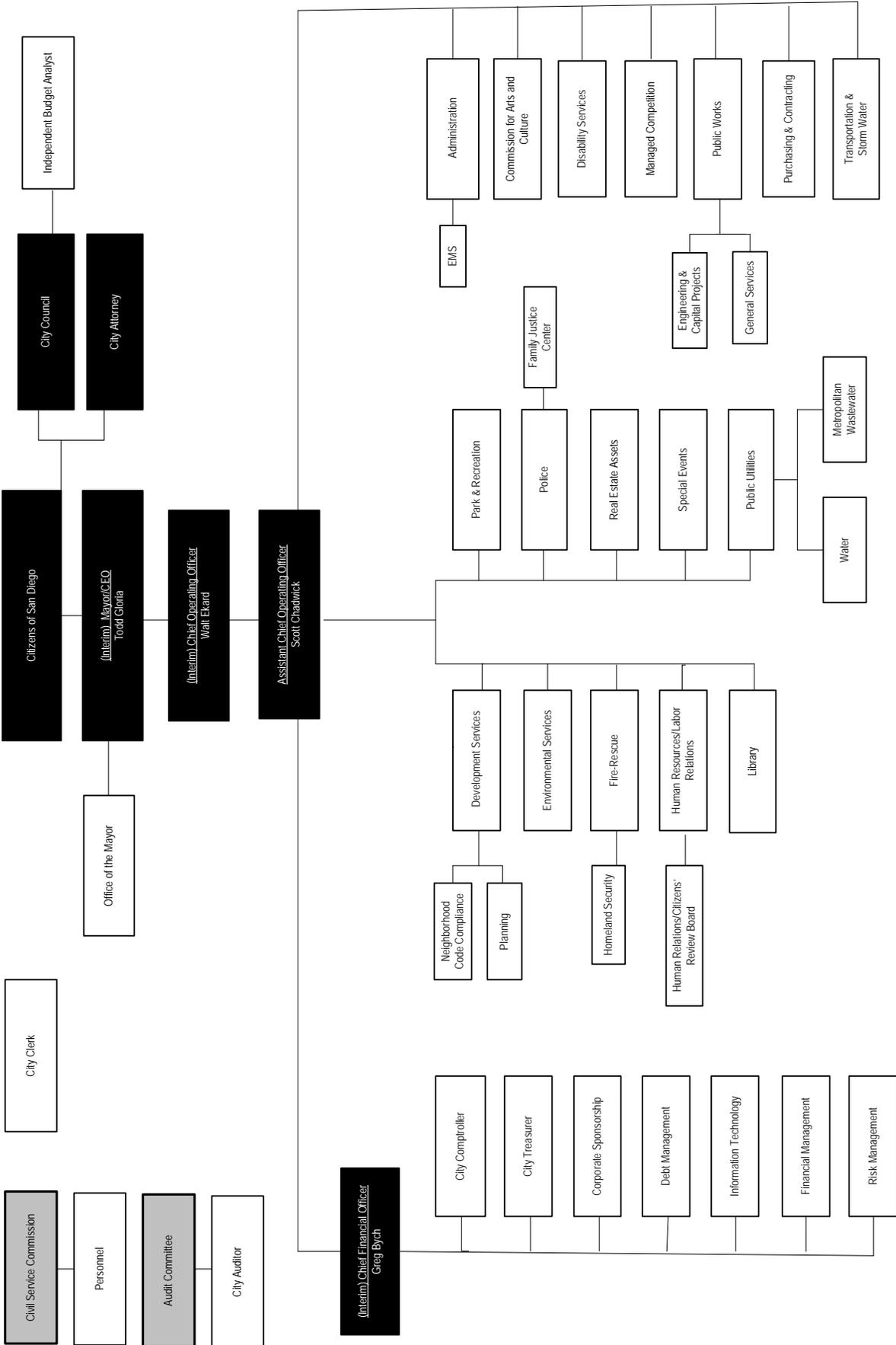
Jan Goldsmith
City Attorney



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Citywide Organizational Structure

CITY OF SAN DIEGO ORGANIZATION (All City Functions)



Vision Statement

SAN DIEGO

"America's Finest City"



OUR VISION

We are a well-managed City government supporting a thriving and sustainable San Diego - America's Finest City

OUR MISSION

A fiscally-sound city government that provides effective services to our residents and visitors

OUR VALUES

DIVERSITY

we treat each person with dignity, fairness, and respect; we respect the diversity of our workforce and our community

INTEGRITY

we demonstrate honor in all we do, we do the right thing

ACCOUNTABILITY

we take responsibility for our actions and for delivering results

SERVICE

we are responsive to the needs of our community, we are proud to deliver City services with excellence

ONE CITY

we work as a team across all boundaries to achieve more

OPENNESS

we are honest and open as we do our work

Guide to the Budget

Volume II

Introduction

Volume II contains the budget information for City departments and programs. The following sections may be included in the commentaries:

- Department Description
- Goals and Objectives
- Service Efforts and Accomplishments
- Key Performance Indicators
- Department Summary
- Department Expenditures
- Department Personnel
- Significant Budget Adjustments
- Expenditures by Category
- Revenues by Category
- Personnel Expenditures
- Revenue and Expense Statement

Department Description

This is a brief overview of the department that describes its history and the services it provides. It also includes the department's mission statement. This section can be found in the budget narratives contained in Volume II.

Goals and Objectives

This section describes the goals and objectives that make up the action plan for the department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals. For Fiscal Year 2014, Fiscal Year 2013 goals and objectives have been reprinted and, in some cases, updated to reflect budget reductions, department restructures, and new City mandates. Additionally, an effort is planned to update the City's Strategic Plan goals and objectives, which may also alter the City's objectives, strategies, and performance expectations for Fiscal Year 2014 and beyond.

Key Performance Indicators

This section lists the key performance measures chosen by the department. Each indicator was selected based on one or more of the following reasons: it reflects the priorities of the department; it is considered useful in achieving the City's Strategic Plan goals and objectives; it shows department responsibilities highlighted as a result of Mayoral responses to audit, IBA reports, or Council action; or it best reflects the results or outcomes of the department's primary responsibilities rather than workload or volume of work performed. While the performance indicators listed in this section may reflect multiple department goals and objectives, those that are most closely identified by the indicator are identified in parentheses. Actual figures for Fiscal Year 2012 and Fiscal Year 2013 have been included for each performance indicator, as well as estimated target Fiscal Year 2014 information.

Guide to the Budget

Volume II

Service Efforts and Accomplishments

This is a narrative describing major efforts and achievements of a department. Programs, grants, and other major activities not included in the tactical plan are included at the discretion of the department. This area is appropriate for describing milestones met, services provided, accomplishments, as well as awards and special recognitions that the department has received.

Department Summary

The Department Summary table summarizes positions, expenditures, and revenue. Grant Funds and Capital Funds are not included.

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	26.00	100.00	103.26	3.26
Personnel Expenditures	\$ 2,730,052	\$ 12,300,758	\$ 13,226,451	\$ 925,693
Non-Personnel Expenditures	3,168,337	34,474,054	31,246,476	(3,227,578)
Total Department Expenditures	\$ 5,898,389	\$ 46,774,812	\$ 44,472,927	\$ (2,301,885)
Total Department Revenue	\$ 6,919,630	\$ 43,694,645	\$ 39,341,843	\$ (4,352,802)

Department Expenditures and Personnel

The Department Expenditures and Department Personnel sections display expenditures and positions by fund and division.

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Financial & Support Services	\$ 1,754,620	\$ 1,699,003	\$ 2,370,223	\$ 671,220
IT Services Sourcing	-	3,004,449	2,528,773	(475,676)
Information Technology	2,615,838	4,382,264	5,334,308	952,044
Project Management Office	159,249	-	-	-
Total	\$ 4,529,707	\$ 9,085,716	\$ 10,233,304	\$ 1,147,588

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Financial & Support Services	11.00	6.00	10.00	4.00
IT Services Sourcing	0.00	11.00	6.00	(5.00)
Information Technology	14.00	15.00	23.00	8.00
Project Management Office	1.00	0.00	0.00	0.00
Total	26.00	32.00	39.00	7.00

Note: In some instances, the sum of individual expenditure line items may not match the bottom-line totals due to rounding.

Guide to the Budget

Volume II

Significant Budget Adjustments

The Significant Budget Adjustments section lists key program and personnel changes by fund. Position adjustments are included and impacts of adjustments are described.

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Administrative Positions Transfer	6.00	490,159	-
Transfer of 1.00 FTE position from the OneSD Support Fund and 5.00 FTE positions and associated expenditures from the Wireless Communications Fund to the Information Technology Fund.			
Funding for Added Facility	0.00	450,000	-
Adjustment reflects the addition of half-year funding for operational expenditures associated with maintaining the added facility formerly belonging to San Diego Data Processing Corporation.			

Expenditures by Category

The Expenditures by Category table represents how a department's budget is distributed within major expenditure categories.

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 118,615	\$ 117,460	\$ (1,155)
Fringe Benefits	-	60,545	100,264	39,719
PERSONNEL SUBTOTAL	\$ -	\$ 179,160	\$ 217,724	\$ 38,564
NON-PERSONNEL				
Contracts	\$ 603,176	\$ 687,523	\$ 494,477	\$ (193,046)
Information Technology	572,436	773,776	872,837	99,061
Other	2	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 1,175,614	\$ 1,461,299	\$ 1,367,314	\$ (93,985)
Total	\$ 1,175,614	\$ 1,640,459	\$ 1,585,038	\$ (55,421)

Revenues by Category

The Revenues by Category table displays budgeted revenues by category.

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Other Revenue	\$ -	\$ 195,303	\$ 195,303	\$ -
Rev from Money and Prop	1,010	-	-	-
Transfers In	1,407,707	1,420,971	1,420,971	-
Total	\$ 1,408,717	\$ 1,616,274	\$ 1,616,274	\$ -

Guide to the Budget

Volume II

Personnel Expenditures

The Personnel Expenditures section displays the number of budgeted positions, salary amounts by job classification, special assignment pays, and fringe benefits.

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000377	Information Systems Technician	0.00	1.00	1.00	42,578 - 51,334	50,692
FTE, Salaries, and Wages Subtotal		0.00	2.00	2.00		\$ 117,460
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ -	\$ 2,853	\$ 2,516		\$ (337)
	Flexible Benefits	-	13,776	16,971		3,195
	Long-Term Disability	-	704	632		(72)
	Medicare	-	1,790	1,712		(78)
	Other Post-Employment Benefits	-	12,654	12,482		(172)
	Retirement ARC	-	15,835	56,217		40,382
	Retirement DROP	-	2,467	-		(2,467)
	Retirement Offset Contribution	-	170	-		(170)
	Risk Management Administration	-	2,084	1,894		(190)
	Supplemental Pension Savings Plan	-	6,193	5,142		(1,051)
	Unemployment Insurance	-	358	336		(22)
	Workers' Compensation	-	1,661	2,362		701
Fringe Benefits Subtotal		\$ -	\$ 60,545	\$ 100,264		\$ 39,719
Total Personnel Expenditures					\$ 217,724	

Guide to the Budget

Volume II

Revenue and Expense Statement

The Revenue and Expense Statement is a financial document that presents revenue, expense, reserve, and fund balance information. Revenue and Expense Statements are not provided for departments or programs within the General Fund.

Revenue and Expense Statement (Non-General Fund)

Information Technology Fund	FY2012 Actual	FY2013 [*] Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 901,889	\$ 1,523,878	\$ 1,223,455
TOTAL BALANCE AND RESERVES	\$ 901,889	\$ 1,523,878	\$ 1,223,455
REVENUE			
Reimbursement Between Funds/Departments	\$ 30,535	\$ 7,818,160	\$ 9,089,850
Reimbursement From Other Agencies	81,736	-	-
Interest and Dividends	6,460	-	-
Transfers In	5,390,078	-	-
TOTAL REVENUE	\$ 5,508,809	\$ 7,818,160	\$ 9,089,850
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,410,698	\$ 9,342,038	\$ 10,313,305
OPERATING EXPENSE			
Personnel Expense	\$ 2,730,052	\$ 4,365,438	\$ 5,248,057
Non-Personnel Expense	1,799,655	4,720,278	4,985,247
TOTAL OPERATING EXPENSE	\$ 4,529,707	\$ 9,085,716	\$ 10,233,304
TOTAL EXPENSE	\$ 4,529,707	\$ 9,085,716	\$ 10,233,304
BALANCE	\$ 1,880,991	\$ 256,322	\$ 80,001
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,410,698	\$ 9,342,038	\$ 10,313,305

^{*}At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



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Volume II - Department Detail

Table of Contents

Administration	1
Airports	11
Capital Outlay Fund	23
City Attorney	29
City Auditor	39
City Clerk	49
City Comptroller	59
City Council	69
City Treasurer	97
Citywide Program Expenditures	109
Civic & Urban Initiatives	117
Commission for Arts & Culture	123
Convention Center	133
Debt Management	143
Department of Information Technology	153
Development Services	177
Economic Development	205
Environmental Services	217
Ethics Commission	243
Financial Management	249
Fire-Rescue	259
Gas Tax	281
General Fund Appropriated Reserve	287
Human Resources	293
Library	303
Mission Bay/Balboa Park Improvement	317
Mission Bay Improvements Fund	323
Multimedia Services	329
Office of ADA Compliance & Accessibility	337
Office of Homeland Security	347
Office of the Assistant COO	357
Office of the Chief Financial Officer	369
Office of the Chief Operating Officer	377
Office of the IBA	383
Office of the Mayor	389

Volume II - Department Detail

Table of Contents

Park & Recreation	397
Personnel	423
PETCO Park	433
Police	441
Public Safety Needs & Debt Service	461
Public Utilities	467
Public Works	511
Purchasing & Contracting	557
QUALCOMM Stadium	571
Real Estate Assets	579
Regional Park Improvements Fund	591
Risk Management	597
Special Events	609
Special Promotional Programs	617
Storm Drain Fund	629
Tax and Revenue Anticipation Notes	635
TransNet	641
Transportation & Storm Water	649
Trolley Extension Reserve	673
Zoological Exhibits Maintenance	679

Administration



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Department Description

The Administration Department implements the City's approved Labor Compliance, Living Wage, Equal Benefits, Title VI, and non-discrimination Programs. Department staff manages the Emergency Medical Services contracts, and support the Citizens' Assistance, Commission on Gang Prevention and Intervention, and Senior Affairs Advisory Boards. The Department coordinates the appropriate dissemination of, and responses to, all Public Records Act requests and Grand Jury reports whose timelines are mandated by law, and also manages the review and update of administrative regulations, operational policies and procedures and the citizen information system. For Fiscal Year 2013, two divisions were added to the Department - the Docket Office and Citywide Grant Coordination.

The Department is responsible for monitoring City contracts for compliance with the mandates of both the Living Wage and Equal Benefits Ordinances, and responding to/resolving complaints from employees of contracted firms.

Citizens' Assistance operates the City Information Center in the lobby of the City Administration Building, maintains an Internet information resource database, schedules use of the City Administration Building lobby for displays, produces bilingual resource documents, administers the citywide Route Slip Tracking System for responses to public inquiries, complaints, and service requests directed to the City's legislative officials, and performs as-needed ombudsman services for customers.

The Emergency Medical Services (EMS) Program provides administration and oversight of all contracts which regulate EMS delivery in the City of San Diego including the County Contract, the EMS Medical Director consultant contract, the ambulance services contract, and various other regional agreements. The EMS Program Manager works with internal and external stakeholders to ensure the City's EMS system is in compliance with State and County regulations and that the City's contactors are meeting the contractual obligations such as ambulance response time standards. The City's EMS Medical Director provides clinical review and oversight of the clinical aspects of the 911/EMS services (such as dispatch protocols, and quality assurance, and training programs) and personnel. The Paramedic Records and Subpoena Desk handles inquiries from the public, law enforcement, and the law firms seeking records and information about specific 911 calls and also handles witness subpoenas for City Fire and ambulance contractor crews.

Administration

The City's Commission on Gang Prevention and Intervention is tasked with developing a strategic, coordinated, and collaborative effort between the City, law enforcement agencies, social service providers, and the general public with the objective of significantly curtailing gang involvement and its negative impact in the City of San Diego.

The Department staffs both the Senior Affairs Advisory Board (SAAB) whose purpose and intent is to serve in an advisory capacity to the Mayor and City Council on matters which directly impact the elderly and the Citizens Equal Opportunity Commission who monitors and evaluates the Equal Opportunity Program of the City. Both Commissions report at least annually to the Mayor and City Council.

The Docket Office ensures that City department requests for Council Action are prepared, reviewed, and submitted for docketing. Citywide Grants identifies, coordinates, and provides assistance with citywide grant opportunities.

The Department's mission is:

To provide guidance, support, and coordination of administrative activities for the City and its departments to promote responsive and efficient City government

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Effectively manage current citywide policies and procedures to promote responsive and efficient City government

It is imperative that the Department ensures that citywide administrative regulations and operational policies are current. These regulations and policies make certain that City operations reflect the current business environment. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Ensure administrative regulations and operational policies are current and applicable
- Streamline the internal customer complaint notification process

Goal 2: Utilize systems and methods for delivering efficient, effective, and responsive administrative services

One of the Department's most important goals is to ensure the satisfaction of its customers. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide comprehensive and innovative administrative services
- Effectively manage the City's Emergency Medical Services contract

Goal 3: Ensure Public Records Act requests and Grand Jury Reports are responded to as required by law

Staying compliant with federal and State law and promoting open and transparent government is another important goal for the Department. The Department will move toward accomplishing this goal by focusing on the following objective:

- Effectively collaborate with City departments, the Independent Budget Analyst, City Council, and the City Attorney to respond to Public Records Act requests and Grand Jury reports

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Percent of Public Record Act requests completed within mandated timeline ¹	82%	75%	85%
2. Number of EMS compliance monitoring reports prepared and submitted	12	12	12
3. Percent of time the EMS Provider meets the response time standard for the most serious medical incidents, Priority Level 1 & 2 Calls (contract requirement is to arrive in <12 minutes, 90% of the time)	97%	97%	>90%
4. Percent of time the EMS Provider meets the response time standard for Urgent Priority Level 3 Calls (contract requirement is to arrive in <15 minutes, 90% of the time) ²	95.0%	95.6%	>90.0%
5. Percent of time the EMS Provider meets the response time standard for non-emergency Priority Level 4 Calls (contract requirement is to arrive in <30 minutes, 90% of the time) ²	99.5%	99.8%	>90.0%
6. Percent achievement of annual SLBE aspirational goal	100%	100%	100%

1. This is a citywide performance measure. The Department continues to explore ways to facilitate improvement in this area.
2. Previous ambulance response time compliance statistics combined all dispatch levels. The new measures reflect a breakdown by each of the four Priority Dispatch Levels as stated in the current EMS Agreement.

Service Efforts and Accomplishments

Under general administration efforts, the Department handled approximately 11,603 telephone inquiries, processed 963 formal citizen inquiries, performed 36 document searches related to City Attorney investigations, processed and scheduled 16 administrative hearings, and facilitated responses to 860 Public Record Act requests.

The City has begun the competitive bid process for a new ambulance contract to begin in July 2014. In addition, the City's EMS Medical Director and EMS Program Manager represented the City's EMS System on a variety of collaborative efforts to improve EMS delivery and public health including case managing of frequent users and disaster planning. The Records and Subpoena Desk also processed approximately 70 records requests and 30 witness subpoenas per month.

The Living Wage & Equal Benefits Program administered the Living Wage Ordinance (LWO) during its eighth year and the Equal Benefits Ordinance (EBO) during its third year since enactment. The Program provided oversight of requirements on all applicable contracts, maintained records, assisted contractors in achieving compliance, conducted outreach, and resolved complaints.

The Commission continues to facilitate collaborative community initiatives. Commission members worked on two strategies to impact violence:

Administration

Community Walks:

- Pastors and community members walked neighborhoods where there had been gun violence to offer support through referrals and information. The targeted neighborhoods were Encanto, Mid-City and South 35th Street. The group evolved into a stand-alone initiative called C.A.S.T. (Community Assistance Support Team).

Hospital Response:

- Pastors, San Diego Police Department and community volunteers began conversations with the trauma centers in the City to create a hospital response protocol. University of California San Diego Hospital is currently looking for funding of this effort.

Administration

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	18.45	22.95	12.00	(10.95)
Personnel Expenditures	\$ 1,722,775	\$ 2,435,902	\$ 1,411,543	\$ (1,024,359)
Non-Personnel Expenditures	424,278	495,369	390,842	(104,527)
Total Department Expenditures	\$ 2,147,053	\$ 2,931,271	\$ 1,802,385	\$ (1,128,886)
Total Department Revenue	\$ 773,242	\$ 571,690	\$ 403,761	\$ (167,929)

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Administration	\$ 1,744,788	\$ 2,517,013	\$ 1,370,972	\$ (1,146,041)
Emergency Medical Services	402,265	414,258	431,413	17,155
Total	\$ 2,147,053	\$ 2,931,271	\$ 1,802,385	\$ (1,128,886)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Administration	17.45	21.95	11.00	(10.95)
Emergency Medical Services	1.00	1.00	1.00	0.00
Total	18.45	22.95	12.00	(10.95)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 143,625	\$ -
EMS Medical Director Contract Addition of non-personnel expenditures and associated revenue for the EMS Medical Director Contract.	0.00	7,950	7,201
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	6,241	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.70)	(18,392)	-
Position Transfer Transfer of 0.25 Supervising Management Analyst to the Office of the Assistant Chief Operating Officer.	(0.25)	(35,397)	-

Administration

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(46,456)	-
Program Manager Transfer Transfer of 1.00 Program Manager from the Administration Department to the Office of the Chief Financial Officer.	(1.00)	(190,797)	-
Equal Opportunity Contracting (EOC) Program Transfer Transfer of the EOC Program from the Administration Department and the Business Office to the Purchasing & Contracting Department.	(9.00)	(995,660)	(175,054)
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(76)
Total	(10.95)	\$ (1,128,886)	\$ (167,929)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 1,086,925	\$ 1,480,758	\$ 794,392	\$ (686,366)
Fringe Benefits	635,850	955,144	617,151	(337,993)
PERSONNEL SUBTOTAL	\$ 1,722,775	\$ 2,435,902	\$ 1,411,543	\$ (1,024,359)
NON-PERSONNEL				
Supplies	\$ 8,493	\$ 11,217	\$ 10,694	\$ (523)
Contracts	321,847	352,487	288,461	(64,026)
Information Technology	72,432	116,381	70,909	(45,472)
Energy and Utilities	16,546	3,868	3,914	46
Other	4,928	11,416	16,864	5,448
Transfers Out	32	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 424,278	\$ 495,369	\$ 390,842	\$ (104,527)
Total	\$ 2,147,053	\$ 2,931,271	\$ 1,802,385	\$ (1,128,886)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 773,242	\$ 571,690	\$ 403,761	\$ (167,929)
Total	\$ 773,242	\$ 571,690	\$ 403,761	\$ (167,929)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	4.00	5.00	1.00	\$54,059 - \$65,333	\$ 64,516
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	132,574
20001220	Executive Director	1.00	1.00	1.00	46,966 - 172,744	88,875
20000924	Executive Secretary	0.50	1.00	1.00	43,555 - 52,666	52,008
90001073	Management Intern - Hourly	0.70	0.70	0.00	24,274 - 29,203	-
20001255	Mayor Representative 2	1.00	2.00	1.00	19,323 - 151,840	39,519

Administration

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20001196	Paramedic Coordinator	1.00	1.00	1.00	23,005 - 137,904	88,875
20001222	Program Manager	1.00	2.00	1.00	46,966 - 172,744	106,329
20000779	Public Information Specialist	2.00	2.00	2.00	32,968 - 39,811	78,626
20000895	Senior Legislative Recorder	0.00	1.00	1.00	48,090 - 58,032	57,307
20000015	Senior Management Analyst	4.00	4.00	1.00	59,363 - 71,760	-
20000970	Supervising Management Analyst	1.25	1.25	1.00	66,768 - 80,891	79,880
20000756	Word Processing Operator	1.00	1.00	0.00	31,491 - 37,918	-
	Bilingual - Regular					1,456
	Exceptional Performance Pay-Unclassified					1,671
	Overtime Budgeted					2,756
FTE, Salaries, and Wages Subtotal		18.45	22.95	12.00		\$ 794,392
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 15,561	\$ 30,030	\$ 18,842	\$ (11,188)	
	Flexible Benefits	122,357	168,313	95,613	(72,700)	
	Insurance	284	-	-	-	
	Long-Term Disability	6,279	8,740	4,273	(4,467)	
	Medicare	16,094	20,798	11,577	(9,221)	
	Other Post-Employment Benefits	43,070	134,387	68,651	(65,736)	
	Retiree Medical Trust	292	252	-	(252)	
	Retirement 401 Plan	1,142	1,010	-	(1,010)	
	Retirement ARC	347,510	463,580	342,269	(121,311)	
	Retirement DROP	3,054	5,599	2,467	(3,132)	
	Retirement Offset Contribution	2,153	2,930	-	(2,930)	
	Risk Management Administration	15,922	22,081	10,417	(11,664)	
	Supplemental Pension Savings Plan	45,672	65,003	44,802	(20,201)	
	Unemployment Insurance	3,608	4,523	2,270	(2,253)	
	Workers' Compensation	12,853	27,898	15,970	(11,928)	
Fringe Benefits Subtotal		\$ 635,850	\$ 955,144	\$ 617,151	\$ (337,993)	
Total Personnel Expenditures					\$ 1,411,543	



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Airports



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Division Description

The Airports Division, part of the Real Estate Assets Department (READ), is responsible for operating two general aviation airports, Montgomery Field and Brown Field, within the City of San Diego. General aviation includes all aviation activities except scheduled airline and military flights. The City's two airports support a significant portion of the San Diego region's total annual flight operations and can accommodate a variety of general aviation aircraft. Aviation lessees at the Airports include Fixed Base Operators (FBOs) that sell fuel and provide airplane and helicopter maintenance, storage facilities, flight schools, Fire-Rescue helicopter operations, the San Diego Police Air Support Unit, and several hundred individual aircraft owners. The majority of the Airports' revenues are derived from non-aviation lessees that include a hotel, a business park, restaurants, Fire Station 43, City Field Engineering, U.S. Border Patrol, office space tenants, and other individual lessees. City staff has the responsibility of maintaining the Airports in conformance with Federal Aviation Administration (FAA) regulations, guidelines, and administering the various revenue-producing leases.

The Division's mission is:

To operate, maintain, and develop Montgomery and Brown Field Airports to meet the general aviation needs of the San Diego region in a safe, efficient, economically self-sufficient, environmentally-sensitive, and professional manner in accordance with federal, State, and local regulations to ensure that the Airports provide access to the National Air Transportation System while respecting the concerns of the community and stakeholders

Goals and Objectives

The following goals and objectives represent the action plan for the Division:

Goal 1: Ensure City Airports are operated safely and efficiently and that airport facilities are constructed and maintained in accordance with applicable rules and regulations

It is necessary to maintain the airport runways, taxiways, lighting, navigational aids, obstruction clearances, and other airport components in good condition to meet the level of safety required by federal regulations. Maintaining a

Airports

minimum level of safety is a requirement of eligibility for federal grants. The Division will move toward accomplishing this goal by focusing on the following objective:

- Maintain the Airports as safe and reliable components of the Regional and National Air Transportation Systems in conformance with all applicable federal, State, and local regulations

Goal 2: Develop the City Airports to be financially self-sufficient, maximize aviation uses, create economic activity, and meet the general aviation needs of the region

As an enterprise fund, it is the goal of the Airports Division to have sufficient revenues to operate independently of the City's General Fund. Federal regulations require airport operators to spend their revenues on the maintenance and upkeep of their airports. By creating economic activity and maximizing aviation uses, the Division can generate the revenues necessary to meet the aviation needs of the region and remain self-sufficient. The Division will move toward accomplishing this goal by focusing on the following objectives:

- Maintain the Airports as a self-sufficient, economically-viable enterprise
- Provide for the needs of general aviation and provide conditions for viable aviation businesses
- Provide a facility that offers necessary services to support airport business, local area business, and visitors at reasonable prices

Goal 3: Provide highly-trained professional staff to promote a climate of trust and foster positive relationships with tenants, users, business interests, the community, and regulatory agencies

Key airport staff members need to interact on a daily basis with the FAA, California Department of Transportation (CALTRANS) Division of Aeronautics, airport users, tenants, and members of the community. It is necessary that staff have a working knowledge of, and proficiency in, the application of federal regulations so that they can be viewed as knowledgeable professionals in their field. A close and cooperative relationship with the Airports Advisory Committee involves airport users and the nearby communities in the operation of the airport, and enhances dialogue among the different stakeholders. The Division will move toward accomplishing this goal by focusing on the following objectives:

- Involve the Airports Advisory Committee, users, residents, and other beneficiaries in the operation, utilization, and development of the Airports
- Recruit and retain experienced professionals versed in airport management and provide training to maintain readiness

Goal 4: Be responsive to resident complaints and encourage pilots to practice a good neighbor policy

A dedicated Noise Abatement Officer responds to citizen complaints, enforces airport noise rules established by the City Council, provides noise abatement information to pilots, and participates in local planning group meetings. This effort has been shown to reduce community opposition to airport operations. The Division will move toward accomplishing this goal by focusing on the following objective:

- Minimize the negative impacts of the Airports' operations

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Percent adherence to Federal Aviation Administration (FAA) grant requirements	100%	100%	100%
2. Number of days/year Airports are closed or otherwise unavailable to serve as part of the Regional and National Air Transportation System	0	0	0
3. Average number of working days to respond to a noise complaint	1	1	1
4. Percent of total revenue derived from aviation-related activities	33%	41%	33%
5. Percent deviation between cost of services at City airports and other similar regional airports	10%	10%	10%

Service Efforts and Accomplishments

The Airports Division had a number of accomplishments and successes in Fiscal Year 2013:

Support from Brown Field (SDM)

- Supported a multi-agency task force which analyzed the threat of terrorists crossing the U.S.-Mexican border
- Accommodated the History Channel and Discovery Channel to film the Airport for upcoming productions
- Commended by the U.S. Navy for the City's continued support and use of Brown Field
- Served as one of the primary San Diego locations for U.S. Customs/Border Patrol for K-9 training operations

Brown Field Development Project

- Assisted U.S. Customs in its design of a facility upgrade
- Completed a self-funded paving project of airport access roads and parking lots
- Assisted FAA in its water line installation to the Air Traffic Control Tower
- Commenced design for Americans with Disabilities Act (ADA) terminal restroom and access upgrade
- Received \$731,500 FAA grant for the Runway 8L/26R Rehabilitation Design Project
- Continue to negotiate the new development project in Brown Field at a value of \$700.0 million

Montgomery Field (MYF)

- Completed the FAA \$4.2 million grant-funded Runway 10L/28R Rehabilitation Project
- Installed wireless, solar-powered runway edge and threshold lights on Runway 10R/28L
- Completed a 90% design for the Taxiway C Rehabilitation Project
- Completed the design of the Runway 05/23 and Taxiway G Rehabilitation Project which will diminish runway incursions and deviations
- Reduced Vehicle/Pedestrian Deviations by installing chain link fences at strategic locations
- Assisted in the design of the FAA grant-funded Access Control Project
- Repaired the approach end of Runway 05 and part of the aircraft apron
- Rehabilitated the Airport's streets, sidewalks, and parking lots



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Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	18.00	18.00	18.00	0.00
Personnel Expenditures	\$ 1,560,366	\$ 1,432,759	\$ 1,545,237	\$ 112,478
Non-Personnel Expenditures	1,462,814	4,450,151	4,246,260	(203,891)
Total Department Expenditures	\$ 3,023,180	\$ 5,882,910	\$ 5,791,497	\$ (91,413)
Total Department Revenue	\$ 4,603,804	\$ 4,690,580	\$ 4,690,334	\$ (246)

Airports Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Airports	\$ 3,023,180	\$ 5,882,910	\$ 5,791,497	\$ (91,413)
Total	\$ 3,023,180	\$ 5,882,910	\$ 5,791,497	\$ (91,413)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Airports	18.00	18.00	18.00	0.00
Total	18.00	18.00	18.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Maintenance Support Addition of expenditures to support the maintenance of facilities, runways, and taxiways for Montgomery Field and Brown Field Airports.	0.00	\$ 1,200,000	\$ -
Heating, Ventilating, and Air Conditioning (HVAC) Expenditures Addition of expenditures to replace the HVAC system for Montgomery Field offices.	0.00	200,000	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	112,478	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	3,504	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	648	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(31,546)	-

Airports

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(34,497)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(1,542,000)	(246)
Total	0.00	\$ (91,413)	\$ (246)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 803,814	\$ 868,666	\$ 961,435	\$ 92,769
Fringe Benefits	756,551	564,093	583,802	19,709
PERSONNEL SUBTOTAL	\$ 1,560,366	\$ 1,432,759	\$ 1,545,237	\$ 112,478
NON-PERSONNEL				
Supplies	\$ 56,501	\$ 256,401	\$ 263,290	\$ 6,889
Contracts	1,145,275	3,834,969	3,694,031	(140,938)
Information Technology	94,814	134,928	80,906	(54,022)
Energy and Utilities	150,040	186,733	160,625	(26,108)
Other	2,117	6,627	13,416	6,789
Transfers Out	14,066	14,160	17,659	3,499
Capital Expenditures	-	15,577	15,577	-
Debt	-	756	756	-
NON-PERSONNEL SUBTOTAL	\$ 1,462,814	\$ 4,450,151	\$ 4,246,260	\$ (203,891)
Total	\$ 3,023,180	\$ 5,882,910	\$ 5,791,497	\$ (91,413)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 510,700	\$ 569,946	\$ 483,946	\$ (86,000)
Fines Forfeitures and Penalties	-	246	-	(246)
Other Revenue	1,609	-	-	-
Rev from Money and Prop	4,091,495	4,120,388	4,206,388	86,000
Total	\$ 4,603,804	\$ 4,690,580	\$ 4,690,334	\$ (246)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$36,962 - \$44,533	\$ 43,976
20000036	Airport Manager	2.00	2.00	2.00	51,272 - 61,797	120,358
20000034	Airport Noise Abatement Officer	1.00	1.00	1.00	54,059 - 65,333	64,516
20000035	Airport Operations Assistant	3.00	3.00	3.00	34,944 - 41,642	123,305
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	64,516
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	113,562
20000426	Equipment Operator 1	1.00	1.00	1.00	37,690 - 45,115	45,115

Airports

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000468	Grounds Maintenance Worker 2	1.00	1.00	1.00	31,762 - 37,773	37,773
20000768	Property Agent	1.00	1.00	0.00	59,363 - 71,760	-
20000831	Senior Airport Operations Assistant	2.00	2.00	2.00	38,376 - 45,802	45,802
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	42,970
20001003	Supervising Property Agent	0.00	0.00	1.00	66,768 - 80,891	77,453
20001053	Utility Worker 2	2.00	2.00	2.00	33,322 - 39,666	78,139
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	37,444
	Bilingual - Regular					2,912
	Exceptional Performance Pay-Classified					2,714
	Overtime Budgeted					26,380
	Termination Pay Annual Leave					34,500
FTE, Salaries, and Wages Subtotal		18.00	18.00	18.00		\$ 961,435
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 2,579	\$ 7,146	\$ 8,043	\$ 897	
	Flexible Benefits	93,054	104,994	118,019	13,025	
	Long-Term Disability	4,585	4,844	4,840	(4)	
	Medicare	10,861	10,663	11,448	785	
	Other Post-Employment Benefits	35,544	107,559	106,097	(1,462)	
	Retiree Health Contribution	321,027	-	-	-	
	Retiree Medical Trust	88	94	396	302	
	Retirement 401 Plan	351	378	1,587	1,209	
	Retirement ARC	203,124	227,301	230,509	3,208	
	Retirement DROP	7,996	7,385	8,782	1,397	
	Retirement Offset Contribution	1,196	1,478	-	(1,478)	
	Risk Management Administration	15,527	17,714	16,099	(1,615)	
	Supplemental Pension Savings Plan	39,945	41,666	42,111	445	
	Unemployment Insurance	2,581	2,466	2,571	105	
	Workers' Compensation	18,093	30,405	33,300	2,895	
Fringe Benefits Subtotal		\$ 756,551	\$ 564,093	\$ 583,802	\$ 19,709	
Total Personnel Expenditures					\$ 1,545,237	

Airports

Revenue and Expense Statement (Non-General Fund)

Airports Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 10,493,910	\$ 6,558,540	\$ 4,198,742
Continuing Appropriation - CIP	3,945,616	3,945,615	7,589,956
Federal Aviation Administration Reserve	–	850,000	850,000
Reserved Fund Balance	–	675,000	675,000
TOTAL BALANCE AND RESERVES	\$ 14,439,526	\$ 12,029,155	\$ 13,313,698
REVENUE			
Aviation Leasing	\$ 1,381,273	\$ 1,534,293	\$ 1,370,931
City Field Engineering Lease - Montgomery Field	235,250	235,250	235,250
City Fire Station #43 Lease - Brown Field	97,800	48,900	53,718
City SDPD Eastern Division Leases - Montgomery Field	493,385	204,020	497,840
Commercial Leasing	1,719,067	1,892,925	1,843,649
Flowage Fees	239,856	293,385	207,385
Interest Earnings	132,492	200,000	200,000
Landing Fees	31,545	50,000	50,000
Monthly Aircraft Parking	173,876	140,000	140,000
Misc Revenue	(13,028)	41,300	–
Reimbursable Utilities (Crownair & Casa Machado)	14,253	14,256	14,256
Transient Aircraft Parking	38,069	24,251	24,251
Vehicle Airport Parking	10,397	12,000	12,000
Lease Penalties	28,629	–	5,000
Other Revenues	20,940	–	36,054
TOTAL REVENUE	\$ 4,603,804	\$ 4,690,580	\$ 4,690,334
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 19,043,330	\$ 16,719,735	\$ 18,004,032
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 575,051	\$ 2,400,000	\$ 2,400,000
TOTAL CIP EXPENSE	\$ 575,051	\$ 2,400,000	\$ 2,400,000
OPERATING EXPENSE			
Personnel Expense	\$ 1,560,366	\$ 1,432,759	\$ 1,529,997
Non-Personnel Expense	1,462,814	4,450,151	4,261,500
TOTAL OPERATING EXPENSE	\$ 3,023,180	\$ 5,882,910	\$ 5,791,497
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditure of Prior Year Funds	\$ –	\$ –	\$ 2,228,167
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ –	\$ –	\$ 2,228,167
TOTAL EXPENSE	\$ 3,598,231	\$ 8,282,910	\$ 10,419,664
RESERVES			
Continuing Appropriation - CIP	\$ 6,539,956	\$ 3,945,615	\$ 5,361,789
Federal Aviation Administration Reserve	850,000	850,000	850,000

Airports

Revenue and Expense Statement (Non-General Fund)

Airports Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
Reserved Fund Balance	675,000	675,000	675,000
TOTAL RESERVES	\$ 8,064,956	\$ 5,470,615	\$ 6,886,789
BALANCE	\$ 7,380,144	\$ 2,966,210	\$ 697,579
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 19,043,330	\$ 16,719,735	\$ 18,004,032

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



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Capital Outlay Fund



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Fund Description

The Capital Outlay Fund was established by City Charter, Article VII, Section 77 for revenue from the sale of City-owned property. The Capital Outlay Fund is to be used exclusively for "the acquisition, construction, and completion of permanent public improvements." Capital projects benefiting from this fund are typically managed and maintained by the General Fund.



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Capital Outlay Fund

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	2,669,673	1,940,000	3,210,001	1,270,001
Total Department Expenditures	\$ 2,669,673	\$ 1,940,000	\$ 3,210,001	\$ 1,270,001
Total Department Revenue	\$ 10,401,837	\$ -	\$ -	\$ -

Capital Outlay Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Capital Outlay Fund	\$ 2,669,673	\$ 1,940,000	\$ 3,210,001	\$ 1,270,001
Total	\$ 2,669,673	\$ 1,940,000	\$ 3,210,001	\$ 1,270,001

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 1,270,001	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 1,270,001	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
NON-PERSONNEL				
Contracts	\$ 179,673	\$ -	\$ -	\$ -
Transfers Out	\$ 2,490,000	\$ 1,940,000	\$ 3,210,001	\$ 1,270,001
NON-PERSONNEL SUBTOTAL	\$ 2,669,673	\$ 1,940,000	\$ 3,210,001	\$ 1,270,001
Total	\$ 2,669,673	\$ 1,940,000	\$ 3,210,001	\$ 1,270,001

Revenue by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Other Revenue	\$ 10,251,837	\$ -	\$ -	\$ -
Transfers In	\$ 150,000	\$ -	\$ -	\$ -
Total	\$ 10,401,837	\$ -	\$ -	\$ -

Capital Outlay Fund

Revenue and Expense Statement (Non-General Fund)

Capital Outlay Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (20,752,667)	\$ (18,650,830)	\$ (4,535,326)
Continuing Appropriation - CIP	33,708,096	28,918,142	12,686,981
Reserve for Future Bond Principal Payments	-	5,510,000	6,725,807
TOTAL BALANCE AND RESERVES	\$ 12,955,429	\$ 15,777,312	\$ 14,877,462
REVENUE			
Property Sales	\$ 10,251,837	\$ -	\$ -
Other Revenue	150,000	-	-
TOTAL REVENUE	\$ 10,401,837	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 23,357,266	\$ 15,777,312	\$ 14,877,462
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 5,848,026	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 5,848,026	\$ -	\$ -
OPERATING EXPENSE			
Bond Principal Payments - Deferred Capital	\$ 1,900,000	\$ 1,940,000	\$ 3,210,001
Bond Principal Payments - Mission Bay/Balboa Improvements	590,000	-	-
Miscellaneous Expenditures	179,673	-	-
TOTAL OPERATING EXPENSE	\$ 2,669,673	\$ 1,940,000	\$ 3,210,001
TOTAL EXPENSE	\$ 8,517,699	\$ 1,940,000	\$ 3,210,001
RESERVES			
Continuing Appropriation - CIP	\$ 15,359,843	\$ 28,918,142	\$ 12,686,981
Reserve for Future Bond Principal Payments	5,065,134	3,570,000	3,515,806
TOTAL RESERVES	\$ 20,424,977	\$ 32,488,142	\$ 16,202,787
BALANCE	\$ (5,585,410)	\$ (18,650,830)	\$ (4,535,326)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 23,357,266	\$ 15,777,312	\$ 14,877,462

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

City Attorney



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Department Description

The Office of the City Attorney is among the region's largest law firms and handles a diverse caseload. The Office of the City Attorney advises the Mayor, the City Council, and all City departments and prosecutes or defends lawsuits or cases to which the City may be a party. The City Attorney's Office also serves as the City prosecutor for persons charged with violations of State and local laws occurring within the City's jurisdiction for misdemeanor offenses.

City Attorney Jan Goldsmith, an attorney since 1976, specializes in business litigation. He was appointed San Diego Superior Court Judge in 1998 and retired in December 2008 to assume the office of San Diego City Attorney. Mr. Goldsmith spent his first six years on the bench handling criminal and civil trials and his final years assigned to an independent civil calendar.

Executive Assistant City Attorney Andrew Jones holds the number two management position in the Office. In December 2008, Mr. Jones was appointed Assistant City Attorney and led the Civil Litigation Division. In November 2009, he was tasked to lead the Criminal Division and in January 2011, he was appointed Executive Assistant City Attorney. Mr. Jones was sworn in as a Deputy City Attorney in 1997 and has over 16 years of trial experience. His civil practice includes civil rights, torts, inverse condemnation, unlawful detainers, and breach of contract. He also prosecuted misdemeanor violations and held perpetrators accountable in domestic violence and child abuse cases.

The San Diego City Attorney's Office is divided into five divisions: Economic Development, Government Affairs and Finance, Public Works, Public Safety & Employment Services, and Real Property and Land Use.

Civil Advisory Division: The Civil Advisory Division advises the City and each of its departments including the City Council and Mayor. The Civil Advisory Division is divided into four sections: Government Affairs and Finance, Public Works, Real Property and Economic Development, and Public Safety/Labor & Employment Services. This division is under the direction of Assistant City Attorney Mary Jo Lanzafame who has over 26 years of experience as a municipal lawyer in areas of practice including the California Environmental Quality Act (CEQA), planning and zoning, conflict of interest, the Brown Act, real estate, and public works.

Civil Litigation Division: The Civil Litigation Division prosecutes or defends civil lawsuits in which the City is a party. The Civil Litigation Division is divided into five units: Civil Prosecution, Workers' Compensation, Land Use Litigation, General Litigation, and Special Litigation. Executive Assistant City Attorney Andrew Jones and Assistant City Attorney Don Worley head this division. Mr. Worley has over 30 years in private practice in land use, real estate, and business litigation.

City Attorney

Criminal Division: The Criminal Division prosecutes criminal misdemeanors and infractions committed within the City's jurisdiction. The Criminal Division is divided into five units: Case Issuance, General Trial, Appellate, Neighborhood Prosecution, and Domestic Violence. This division is under the direction of Assistant City Attorney Marlea Dell'Anno. Ms. Dell'Anno has more than 18 years of experience in criminal prosecution and leadership roles.

Community Justice Division: The Community Justice Division prosecutes cases that the community has identified as important to quality of life. Prosecutors work with the community, police, and other law enforcement agencies to establish and maintain security, ensure fair business dealing, and promote justice. The Community Justice Division is divided into two units: Code Enforcement and Consumer & Environmental Protection. This division is also under the direction of Assistant City Attorney Marlea Dell'Anno.

The Office of the City Attorney is built upon the senior partner, junior partner, and associate model used in private law firms. The division leaders, along with City Attorney Jan Goldsmith, have more than 120 years of combined experience.

The Department's mission is:

Integrity matters! We can best help our city by maintaining our integrity and providing timely, accurate, and high quality legal representation to the City of San Diego. We will be firm, independent, and professional, stopping illegalities while suggesting solutions. We will never forget that we are accountable to the people of San Diego and that we represent the City of San Diego.

Goals and Objectives

To be more responsive to the changing criminal justice system and to best serve the citizens of San Diego, the Criminal Division of the City Attorney's Office seeks to more widely implement community prosecution principles across broader categories of criminal activity through the expansion of community courts and the expansion of the Neighborhood Prosecution Unit to more neighborhoods of the City of San Diego.

Both the Criminal Division and the Neighborhood Prosecution Unit will increase participation of misdemeanor offenders in community courts. This removes some of the work from the court system and leads to additional community service by offenders which improve neighborhoods at no expense to taxpayers. Additionally, we will expand programs that are alternatives to placing people in jail for low-level offenses. In categories of criminal behavior prosecuted in significant numbers such as domestic violence, sex crimes, driving under the influence, drug crimes, and crimes committed by the homeless population, there must be a renewed focus on prevention programs and sentencing alternatives that prevent future criminal behavior. In order to provide an increased level of service to additional communities, the Department will work on the expansion of NPU deputies to additional neighborhoods, implementation of a citywide community court and alternative sentencing structure, and expansion of Instant Justice to reach more communities.

The Community Justice Division will continue to aggressively prosecute a variety of code enforcement and public nuisance cases through its Code Enforcement Unit. Attorneys in this unit will work with community members, police officers and code inspectors to achieve a long-term solution to properties attracting nuisance activity and jeopardizing the safety of neighborhoods. Violations include illegal construction, fire and safety violations, destruction of environmental resources, substandard housing and numerous zoning violations.

One of the goals of the Consumer & Environmental Protection Unit (CEPU) of the Community Justice Division is to reduce the incidence of fraud by educating the public to recognize and protect consumers before they become victims. To meet this goal, CEPU will provide information through media outlets, social media, newsletters, and attending consumer events.

The Civil Litigation Division will provide specialized knowledge and skills to represent the City pursuant to Charter Section 40. These specialized skills are important to the City as most cases have enormous economic implications

which require attorneys capable of navigating the complex and unique issues these cases raise. Without that knowledge, the City could be liable for significant damages and attorneys' fee claims.

The goal of the Workers' Compensation Unit is to ensure that every City employee that is injured on the job receives all legally-entitled benefits while preventing fraudulent claims and abuses. Accomplishing these seemingly conflicting objectives requires a strong emphasis on personal integrity and professional independence.

The Civil Advisory Division will communicate in a timely and effective manner with the Mayor, City Council, and City departments to ensure that Council has the information it needs to make well-informed decisions and that City contracts conform to Charter and Municipal Code requirements. This division will continue to prepare and approve all ordinances, resolutions, and contracts, and work closely with the City regarding the City's disclosure obligations with respect to State and federal securities laws. Attorneys in this unit will produce legal opinions and memorandum of law on a wide variety of issues as requested by the Mayor, City Council, or City departments.

Service Efforts and Accomplishments

The Public Safety Unit defended the City's ordinance prohibiting the operation of nude entertainment establishments between 2:00 a.m. and 6:00 a.m. One San Diego establishment had repeatedly violated that ordinance. After administrative action by the Chief of Police, the case ended up at the Fourth District Court of appeal. The establishment alleged that the ordinance infringed upon First Amendment rights; the Court concluded otherwise and upheld the City's ordinance as constitutional.

Tax Claim Procedures: In response to new case law and a recent local ruling, the Office drafted San Diego Municipal Code (SDMC) section 22.1708. It distinguishes between the administrative procedure used to challenge the amount of a tax assessment and the process used to challenge the legality of a City tax, penalty, or assessment. The addition also makes clear that a claimant may not sue the City to prevent or enjoin the collection of a tax unless the claimant first pays the disputed tax, interest, or penalties, exhausts administrative remedies, where applicable, and files a properly executed government claim. Lastly, SDMC section 22.1708 prohibits a claimant from bringing a class action tax claim against the City.

Litigation-Related Records: This unit has taken the lead in creating a citywide legal hold procedure that addresses investigations, audits, and anticipated and pending litigation. The new Administrative Regulation provides a detailed description of the procedure, a notice of legal hold form, a form terminating a legal hold, and a referral form for Risk Management to use when referring cases to the Office for a legal hold determination.

Food Truck Grading System: The Government Affairs section worked with the County of San Diego to adopt a mobile food vendor grading system, much like the current restaurant grading system. This ordinance took effect early in 2013. The program, administered by the County, will give the public better information on good safe dining choices in the City.

The Civil Litigation Division achieved several significant accomplishments including a \$27 million dollar settlement with SDG&E that resolves the City's claims against SDG&E arising from the 2007 wildfires. The City losses included fire emergency response costs, loss of lease revenue, damage to City structures including the City's reservoir, as well as ecological/habitat damage.

The City of San Diego and Rural/Metro entered into a Mediation Resolution Agreement which includes a full settlement and release of claims by all parties. Under the agreement, the City will receive a net amount of \$1.4 million as reimbursement for the time and effort devoted to the process by the City Attorney's Office, City Auditor's Office and other City officials. The agreement resolved questions of accounting irregularities concerning the City's contract for emergency medical services including allegations raised in a "qui tam" lawsuit filed by a former Rural/Metro employee in September 2010.

The Workers' Compensation Unit had over 1,501 open, active cases resulting in 338 hearings, 80 depositions, 1 appeal, and 37 trials at the Workers' Compensation Appeals Board. These actions resulted in costs savings of more than \$6.2 million for the City of San Diego.

City Attorney

As a member of the City's Drug Abatement Response Team (DART), the Code Enforcement Unit worked on a case that was referred by the Gang Unit of the Police Department. The property had a long history of drug sales and gang activity by the tenants. The tenant's son was involved in a gang-related assault against a neighbor and then he participated in a drive by shooting in the neighborhood. A search warrant was executed at the property and officers recovered unregistered firearms, ammunition, and marijuana. DART met with the property owner who was not aware of the criminal activity, but understood he could be held liable for the illegal activity at his property. The owner evicted the tenants.

The Neighborhood Prosecution Unit (NPU) screened and processed 2,448 quality-of-life cases in 2012 including many graffiti and gang cases. Additionally, NPU works with SDPD to monitor compliance of chronic offenders with probationary conditions and files probation revocation motions when appropriate.

NPU was recognized by the San Diego Military Advisory Council (SDMAC) by being presented with an achievement award for their participation in Homeless Court. The Homeless Court Team was one of the recipients, given the unique way the court, prosecution, public defender, and local service providers collaborate to help the local homeless population. Approximately 35% of San Diego's homeless populations are veterans; Homeless Court gives many of these veterans an opportunity to get their lives back on track.

NPU also participated in Community Justice 2012, 2nd International Conference of Community Courts. The Chief Deputy served as faculty hosting a session entitled, "Community: What's the Role of the Justice System" which was a general session where conference members posed questions involving community engagement and how it can strengthen the role of the courts.

The Consumer & Environmental Protection Unit joined prosecutors in nearly every California county to bring two large retailers to court for illegally disposing of household hazardous materials. CVS Pharmacy and Walgreen Co. disposed of products they sell which had become damaged and were hazardous to the environment by sending them to landfills. CVS paid penalties and costs of \$13.7 million and Walgreen paid penalties and costs of over \$16.5 million to resolve these lawsuits. They also instituted programs to ensure that future similar wastes will be handled as required by the Hazardous Waste Control Act.

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	343.35	345.99	345.86	(0.13)
Personnel Expenditures	\$ 38,538,637	\$ 40,180,235	\$ 42,469,694	\$ 2,289,459
Non-Personnel Expenditures	3,270,206	3,421,796	3,219,749	(202,047)
Total Department Expenditures	\$ 41,808,843	\$ 43,602,031	\$ 45,689,443	\$ 2,087,412
Total Department Revenue	\$ 8,548,692	\$ 4,656,169	\$ 5,581,169	\$ 925,000

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Administration	\$ 4,192,239	\$ 5,286,544	\$ 5,477,664	\$ 191,120
Civil Advisory	10,622,640	11,060,702	12,480,369	1,419,667
Civil Litigation	10,932,389	10,235,734	10,757,713	521,979
Community Justice	4,458,148	4,844,529	4,670,392	(174,137)
Criminal Litigation	11,603,427	12,174,522	12,303,305	128,783
Total	\$ 41,808,843	\$ 43,602,031	\$ 45,689,443	\$ 2,087,412

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Administration	26.00	28.00	27.36	(0.64)
Civil Advisory	72.42	74.19	75.18	0.99
Civil Litigation	81.38	80.14	82.00	1.86
Community Justice	39.21	39.02	39.95	0.93
Criminal Litigation	124.34	124.64	121.37	(3.27)
Total	343.35	345.99	345.86	(0.13)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 2,797,796	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	15,630	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	216	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.13)	(109)	-

City Attorney

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(217,893)	-
Personnel Expenditures Adjustment Adjustment to personnel expenditures to set the Office of the City Attorney's Fiscal Year 2014 Adopted Budget at the approved level.	0.00	(508,228)	-
Consumer and Environmental Protection & Proposition 64 Revenue Addition of revenue from the Consumer and Environmental Protection Unit Fund and the Proposition 64 Fund for legal work relating to the enforcement of consumer and environmental protection law.	0.00	-	925,000
Total	(0.13)	\$ 2,087,412	\$ 925,000

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 23,765,720	\$ 24,529,692	\$ 24,719,948	\$ 190,256
Fringe Benefits	14,772,917	15,650,543	17,749,746	2,099,203
PERSONNEL SUBTOTAL	\$ 38,538,637	\$ 40,180,235	\$ 42,469,694	\$ 2,289,459
NON-PERSONNEL				
Supplies	\$ 254,797	\$ 301,892	\$ 293,156	\$ (8,736)
Contracts	585,287	662,619	673,395	10,776
Information Technology	1,477,401	2,177,021	1,864,570	(312,451)
Energy and Utilities	61,610	88,624	86,551	(2,073)
Other	117,474	191,640	302,077	110,437
Transfers Out	773,637	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 3,270,206	\$ 3,421,796	\$ 3,219,749	\$ (202,047)
Total	\$ 41,808,843	\$ 43,602,031	\$ 45,689,443	\$ 2,087,412

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 3,039,692	\$ 2,638,292	\$ 3,563,292	\$ 925,000
Fines Forfeitures and Penalties	5,436,613	1,650,000	1,650,000	-
Licenses and Permits	4,090	3,500	3,500	-
Other Revenue	82	-	-	-
Rev from Other Agencies	68,215	364,377	364,377	-
Total	\$ 8,548,692	\$ 4,656,169	\$ 5,581,169	\$ 925,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,444
20000012	Administrative Aide 1	2.00	2.00	2.00	36,962 - 44,533	83,449

City Attorney

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20001076	Assistant City Attorney	4.00	6.00	6.00	73,008 - 291,595	944,047
21000179	Assistant Dispute Resolution Officer	0.00	0.00	1.00	44,470 - 54,059	53,383
20000049	Assistant Management Analyst	1.00	1.00	0.00	44,470 - 54,059	-
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	128,574
20000171	Auto Messenger 1	2.00	2.00	2.00	26,208 - 31,491	62,194
20001070	City Attorney	1.00	1.00	1.00	193,648 - 193,648	193,648
20000610	City Attorney Investigator	21.00	21.00	21.00	58,219 - 70,429	1,387,634
90000610	City Attorney Investigator - Hourly	1.00	0.46	0.40	58,219 - 70,429	23,288
20000539	Clerical Assistant 2	26.00	23.00	23.00	29,931 - 36,067	653,198
90000539	Clerical Assistant 2 - Hourly	0.00	0.19	0.00	29,931 - 36,067	-
20001159	Confidential Secretary to the City Attorney	1.00	1.00	1.00	16,827 - 105,518	81,002
20000351	Court Support Clerk 1	17.00	19.00	19.00	31,491 - 37,918	703,008
90000351	Court Support Clerk 1 - Hourly	0.00	0.20	0.00	31,491 - 37,918	-
20000353	Court Support Clerk 2	12.00	13.00	13.00	32,968 - 39,811	507,549
90000353	Court Support Clerk 2 - Hourly	0.00	0.00	0.10	32,968 - 39,811	3,297
20001117	Deputy City Attorney	135.75	136.75	135.75	17,805 - 204,214	13,866,576
90001117	Deputy City Attorney - Hourly	0.47	0.72	0.80	17,805 - 204,214	88,808
20001258	Deputy City Attorney - Unrepresented	5.00	5.00	6.00	17,805 - 204,214	734,426
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	114,100
20000392	Dispute Resolution Officer	1.00	1.00	1.00	54,059 - 65,333	64,516
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	64,516
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	70,863
20000377	Information Systems Technician	2.00	2.00	2.00	42,578 - 51,334	93,270
90001128	Legal Intern - Hourly	0.96	1.00	1.00	39,000 - 47,424	39,000
90000335	Legal Secretary 1 - Hourly	0.06	0.00	0.00	36,067 - 43,514	-
20000587	Legal Secretary 2	35.25	35.25	35.25	43,555 - 52,666	1,721,902
90000587	Legal Secretary 2 - Hourly	0.00	0.00	0.10	43,555 - 52,666	4,356
20000911	Librarian 3	1.00	1.00	1.00	55,266 - 67,101	66,262
20000614	Paralegal	20.00	20.00	20.00	52,374 - 63,190	1,100,094
90000172	Payroll Specialist 1 - Hourly	0.40	0.00	0.00	33,093 - 39,832	-
20000680	Payroll Specialist 2	2.00	2.00	2.00	34,611 - 41,787	74,013
20001141	Principal Assistant to the City Attorney	1.00	1.00	1.00	26,395 - 160,430	77,247
20000747	Principal City Attorney Investigator	1.00	1.00	1.00	70,221 - 85,051	83,988
20000741	Principal Clerk	1.00	1.00	1.00	43,555 - 52,666	49,051
20000380	Principal Legal Secretary	1.00	1.00	1.00	50,398 - 60,736	59,977
20000063	Principal Paralegal	1.00	1.00	1.00	63,586 - 76,502	75,546
20001222	Program Manager	2.00	2.00	2.00	46,966 - 172,744	182,716
20000783	Public Information Clerk	1.00	1.00	1.00	31,491 - 37,918	-
20000933	Senior City Attorney Investigator	5.00	5.00	5.00	63,794 - 77,314	229,044

City Attorney

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000935	Senior City Attorney Investigator	1.00	1.00	1.00	63,794 - 77,314	76,348
90000933	Senior City Attorney Investigator - Hourly	0.00	0.14	0.10	63,794 - 77,314	6,379
20000927	Senior Clerk/Typist	8.00	8.00	8.00	36,067 - 43,514	299,566
20001144	Senior Legal Intern	1.00	1.00	1.00	47,466 - 57,658	56,937
20000843	Senior Legal Secretary	6.00	6.00	6.00	48,006 - 57,845	342,732
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	70,863
20000845	Senior Paralegal	5.00	5.00	5.00	57,658 - 69,410	205,626
90001146	Student Intern - Hourly	0.46	0.28	0.36	18,616 - 22,318	6,702
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	79,880
20001057	Victim Services Coordinator	4.00	4.00	4.00	36,962 - 44,533	174,568
20000756	Word Processing Operator	5.00	5.00	5.00	31,491 - 37,918	71,978
	Adjust Budget To Approved Levels					(508,228)
	Bilingual - Regular					20,384
	Master Library Degree					3,355
	Overtime Budgeted					10,512
	Termination Pay Annual Leave					80,360
FTE, Salaries, and Wages Subtotal		343.35	345.99	345.86		\$ 24,719,948
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 439,010	\$ 567,664	\$ 581,617	\$ 13,953	
	Flexible Benefits	2,081,278	2,166,108	2,355,230	189,122	
	Long-Term Disability	138,884	142,619	135,379	(7,240)	
	Medicare	343,262	347,652	354,980	7,328	
	Other	(1,291)	-	-	-	
	Other Post-Employment Benefits	829,532	2,073,637	2,033,004	(40,633)	
	Retiree Health Contribution	858,380	-	-	-	
	Retiree Medical Trust	6,062	5,842	7,943	2,101	
	Retirement 401 Plan	24,557	24,085	32,478	8,393	
	Retirement ARC	8,289,068	8,269,704	10,006,583	1,736,879	
	Retirement DROP	34,574	30,712	45,700	14,988	
	Retirement Offset Contribution	30,574	34,999	-	(34,999)	
	Risk Management Administration	328,465	341,451	308,487	(32,964)	
	Supplemental Pension Savings Plan	1,059,711	1,150,169	1,194,629	44,460	
	Unemployment Insurance	76,042	72,715	71,856	(859)	
	Unused Sick Leave	(11)	-	-	-	
	Workers' Compensation	234,819	423,186	621,860	198,674	
Fringe Benefits Subtotal		\$ 14,772,917	\$ 15,650,543	\$ 17,749,746	\$ 2,099,203	
Total Personnel Expenditures					\$ 42,469,694	

City Auditor



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Department Description

The Office of the City Auditor is an independent office that reports, and is accountable to, the Audit Committee and City Council. The City Auditor conducts performance audits of City departments, offices, and agencies in accordance with government auditing standards.

The audits may assess internal controls over financial reporting and evaluate how well the City complies with applicable laws, rules, and regulations, achieves stated goals and objectives, reports financial and performance information (reliability), efficiently and effectively uses resources, and safeguards and protects assets.

The Office of the City Auditor also administers the City's Fraud Hotline program and performs investigations for all material complaints received related to fraud, waste, and abuse.

The Department's mission is:

To advance open and accountable government through accurate, independent, and objective audits and their investigations that seek to improve the economy, efficiency, and effectiveness of City government

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Increase the economy, efficiency, and effectiveness of City government through audits and their recommendations

To fulfill its mission, the Department reports its independent and impartial reviews, conclusions, and recommendations based on performance audits and attestation engagements conducted. Some audit reports recommend ways to reduce costs or increase revenues. Other audit reports identify opportunities to increase effectiveness, use resources more efficiently, and improve internal controls. An annual audit workplan is prepared and presented to the Audit Committee each fiscal year. The audit workplan targets business processes and programs

City Auditor

identified in the annual citywide risk assessment model. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Reduce costs and increase revenues
- Utilize audits to identify opportunities for improved efficiency and the effective use of resources
- Regularly report the status and encourage implementation of open recommendations

Goal 2: Provide independent, reliable, accurate, and timely information to the Mayor, Audit Committee, City Council, and other stakeholders

The City Auditor intends to provide results of all non-confidential audits to its stakeholders. To this end, the Department intends to provide regular updates to the Audit Committee, as well as copies of all issued audit reports to the Mayor and appropriate City management, members of the City Council and their staff, Audit Committee members, and the residents of San Diego via the City Auditor website. The Department will move towards accomplishing this goal by focusing on the following objective:

- Provide audit results, including findings and recommendations, to relevant stakeholders

Goal 3: Provide independent, confidential, and reliable investigations of all material allegations of fraud, waste, or abuse that are reported via the City's Fraud Hotline

The Office of the City Auditor will investigate all material complaints received related to fraud, waste, and abuse. The City Auditor will provide a means for City of San Diego employees, vendors, and residents to confidentially report any activity or conduct in which they suspect any instances of fraud, waste, abuse, or violations of laws and regulations that should be investigated. The Department will move towards accomplishing this goal by focusing on the following objective:

- Provide investigation results, including recommendations for necessary actions to be taken, for all allegations of fraud, waste, abuse, or violations of law and regulations that are found to be substantiated

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Percent of audit recommendations management agrees to implement	84%	98%	95%
2. Ratio of City's monetary benefits from audit activities to operational audit costs ¹	17:1	2:1	4:1
3. Amount of City's measurable monetary benefits from audit activities ²	\$45.4M	\$5.6M	\$10.8M
4. Percent of audit workplan completed during the fiscal year	84%	96%	90%
5. Percent of hotline investigation recommendations management agrees to implement	100%	100%	90%

1. The ratio of the monetary benefits are calculated by considering the potential estimated cost savings, enhanced revenues, and/or monetized efficiencies over a five year period that will occur if audit recommendations are implemented compared to the City's annual operational costs.
2. Measurable monetary benefits are calculated by considering the potential estimated cost savings, enhanced revenues, and/or monetized efficiencies over a five year period that will occur if audit recommendations are implemented.

Service Efforts and Accomplishments

The City Auditor will propose an annual audit workplan that will identify the planned audits to be undertaken during the fiscal year. The annual workplan will be based on the results of the comprehensive citywide risk assessment and identify required audits such as the annual inventory audit, close-out audits, and hotline investigations. The goal will be to complete the required audit workplan and increase the economy, efficiency, and effectiveness of City operations through these audits and their recommendations.

Additionally, the City Auditor will conduct testing of internal controls during each performance audit that is conducted, report on control weaknesses that are identified, and make recommendations for corrective action that should be taken. The City Auditor will perform follow-up work on all audit recommendations that are made to determine if proper actions have been taken by management.

The City Auditor will provide regular updates to the Audit Committee regarding the activities and accomplishments of the Office including producing an annual report and information on management's implementation of audit recommendations.

The Office of the City Auditor has established a national reputation earning three Knighton Awards for best performance audit in the large audit shop category. The audit reports were judged on several key elements such as the potential for significant impact, the persuasiveness of the conclusions, the focus on improving government efficiency and effectiveness, and its clarity, conciseness, and innovation.



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Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	19.50	20.00	21.00	1.00
Personnel Expenditures	\$ 2,337,730	\$ 2,567,720	\$ 2,692,295	\$ 124,575
Non-Personnel Expenditures	1,093,162	1,241,385	1,196,490	(44,895)
Total Department Expenditures	\$ 3,430,892	\$ 3,809,105	\$ 3,888,785	\$ 79,680
Total Department Revenue	\$ 225,656	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
City Auditor	\$ 3,430,892	\$ 3,809,105	\$ 3,888,785	\$ 79,680
Total	\$ 3,430,892	\$ 3,809,105	\$ 3,888,785	\$ 79,680

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
City Auditor	19.50	20.00	21.00	1.00
Total	19.50	20.00	21.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Assistant to the Director Addition of 1.00 Assistant to the Director.	1.00	\$ 111,655	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	12,920	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	6,164	-
Review of Internal Quality Control Adjustment to reflect the addition of non-personnel expenditures to fund the department's internal quality control review.	0.00	5,000	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(25,000)	-

City Auditor

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology	0.00	(31,059)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Total	1.00	\$ 79,680	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 1,664,031	\$ 1,758,631	\$ 1,774,967	\$ 16,336
Fringe Benefits	673,700	809,089	917,328	108,239
PERSONNEL SUBTOTAL	\$ 2,337,730	\$ 2,567,720	\$ 2,692,295	\$ 124,575
NON-PERSONNEL				
Supplies	\$ 11,379	\$ 15,708	\$ 23,272	\$ 7,564
Contracts	991,067	1,047,480	1,027,230	(20,250)
Information Technology	80,605	159,830	123,795	(36,035)
Energy and Utilities	2,476	5,518	871	(4,647)
Other	7,635	12,849	21,322	8,473
NON-PERSONNEL SUBTOTAL	\$ 1,093,162	\$ 1,241,385	\$ 1,196,490	\$ (44,895)
Total	\$ 3,430,892	\$ 3,809,105	\$ 3,888,785	\$ 79,680

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 225,653	\$ -	\$ -	\$ -
Other Revenue	2	-	-	-
Total	\$ 225,656	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
21000000	Assistant City Auditor	2.00	2.00	1.00	\$34,694 - \$207,210	\$ 128,375
20001233	Assistant to the Director	1.00	1.00	2.00	46,966 - 172,744	118,733
20001252	City Auditor	1.00	1.00	1.00	59,155 - 224,099	165,900
20001135	Principal Auditor	15.50	16.00	17.00	19,323 - 151,840	1,361,959
FTE, Salaries, and Wages Subtotal		19.50	20.00	21.00		\$ 1,774,967

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Fringe Benefits				
Employee Offset Savings	\$ 16,566	\$ 54,087	\$ 53,835	\$ (252)
Flexible Benefits	161,928	174,465	184,591	10,126
Insurance	355	-	-	-
Long-Term Disability	9,375	10,278	9,603	(675)
Medicare	25,063	26,143	26,022	(121)
Other Post-Employment Benefits	53,376	126,540	131,061	4,521
Retiree Medical Trust	2,673	2,753	2,745	(8)

City Auditor

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Retirement 401 Plan	10,588	11,007	10,972	(35)
Retirement ARC	340,032	334,603	409,083	74,480
Risk Management Administration	19,651	20,840	19,887	(953)
Supplemental Pension Savings Plan	21,999	25,115	28,542	3,427
Unemployment Insurance	5,447	5,227	5,096	(131)
Unused Sick Leave	(8)	-	-	-
Workers' Compensation	6,655	18,031	35,891	17,860
Fringe Benefits Subtotal	\$ 673,700	\$ 809,089	\$ 917,328	\$ 108,239
Total Personnel Expenditures			\$ 2,692,295	



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City Clerk



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Department Description

The Office of the City Clerk has built on core services in order to expand its role of providing public access infrastructure. The Department offers San Diego residents a vital access-point to local government. Legislative documents, such as City Council agendas, are available both in the office and online with all supporting or exhibit material included for ease of access. The Summary Sheet, Results, and Minutes that capture the actions by the legislative body are also available online and organized by Council meeting. In addition, campaign finance disclosure, lobbyist reports, and statements of economic interests are retained and available for public inspection. The City Clerk is the filing officer for the City and administers municipal elections, coordinates public hearings, and disseminates information regarding legislative actions and policy decisions to City departments, other agencies, and the public. As the official record keeper, the City Clerk maintains custody of City records.

The Department's mission is:

To provide accurate information and maximize access to municipal government

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Provide support to the Mayor and City Council as they work to serve the residents of San Diego

Every division within the Office of the City Clerk strives to support the Mayor and City Council as they work to serve the citizens of San Diego. One important way of accomplishing this is by providing public access infrastructure to information relating to the legislative process. Over the next one to two years, the Department will continue to accomplish this goal by focusing on the following objectives:

- Prepare and distribute docket materials in a timely, efficient, and streamlined manner with an emphasis on electronic access initiatives that increase information availability while reducing cost where possible
- Transition to a near-paperless docket and away from printed, hardcopy binders of Council item supporting materials by utilizing iPads and the docket-notation application, iLegislate

City Clerk

- Effectively coordinate and administer public hearings, the resolutions and ordinances database, and Proposition 218 protest processes

Goal 2: Administer municipal elections and serve as filing officer for the City of San Diego

Proper administration of the election process serves the people's right to exercise their vote by ensuring an expeditious, complete process. The timely and accurate handling of disclosure documents provides another example of the ways in which the Office of the City Clerk acts as a critical, foundational source for information. Over the next one to two years, the Department will continue to accomplish this goal by focusing on the following objectives:

- Effectively administer and coordinate municipal elections
- Serve as filing officer by processing the City's campaign finance disclosure reports, statements of economic interests, and lobbyist registrations and reports
- Effectively support the election/appointment process for board and commission members

Goal 3: Provide access to the City's official record and legislative documents in as many different media as possible in order to reach the broadest possible customer base

The Office of the City Clerk provides the foundation for access to information in the City of San Diego. To this end, the Department is dedicated to seeking out and incorporating best practices with regard to information storage and retrieval. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objectives:

- Maintain and preserve City Council proceedings and related documents (e.g., minutes, result sheets, resolutions/ordinances, contracts/agreements, leases/deeds/change orders)
- Expand electronic filing options within the City of San Diego where appropriate
- Apply technology effectively to provide increased and improved access to materials online
- Utilize the social media outlets of Twitter and Facebook to provide timely updates on Council actions; improve access to City-related information by placing forms and important filing deadlines online through the Office of the City Clerk website; and expand the number of followers tracking City actions

Goal 4: Support the City's records management program

A viable records management program ensures that each department can maximize its operational goals by making information more readily available for service delivery. Over the next one to two years, the Department will move toward accomplishing the goal by focusing on the following objectives:

- Work closely with department directors to update their records disposition schedules in order to assist them in retaining and organizing records for optimal operation and access by the public
- Expand and develop a citywide records management training program to support department records coordinators

Goal 5: Manage public access infrastructure and epitomize effective customer service

The Office of the City Clerk is an independent department known for its impartiality, integrity, and exceptional customer service based on its ever-increasing ability to provide the public access to municipal government in an efficient, timely, professional, and courteous manner via the latest technology available. Over the next one or two years, the Department will move toward accomplishing this goal by focusing on the following objectives:

- Utilize best business practices for effective service delivery and apply flexibility to resource allocation across divisions
- Apply technology effectively to provide increased and improved access to materials online and increase staff's ability to respond quickly and accurately to customer requests
- Realize efficiencies by coordinating activities and standardizing processes across the City
- Ensure a high level of integrity and honesty in performance of work duties
- Improve public access to pertinent City information by expanding outreach efforts including utilizing social media outlets such as Twitter and Facebook

Goal 6: Train for improved inter-departmental communication and efficiencies

The Office of the City Clerk is involved in almost every aspect of City business by bridging the legislative and executive sides of government. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide appropriate training to both executive and legislative entities in the areas of records management, conflict of interest code update, statements of economic interests, and accessing online legislative resources provided by the Department
- Communicate effectively across the City utilizing Cable 24 to televise Council Docket information, records management training videos, and group presentations on a variety of topics to reach the largest audience in the most efficient manner

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Level of public outreach achieved	98%	92%	95%
2. Percent of current legislative and election-related records made viewable online within a specified timeframe	97%	99%	95%
3. Percent of historical legislative and election-related records made viewable online within a fiscal year	95%	100%	99%
4. Number of hours of training provided to City staff within the fiscal year	336	202	253

Service Efforts and Accomplishments

With an emphasis on customer service, Legislative Services continues to work toward a long-standing departmental goal of emphasizing electronic access initiatives in order to increase information availability to its customers. Improvements have been made to the service delivery of a variety of legislative documents including the City Council Docket. With the next phase of the six-year Paperless Docket Initiative underway, it is hoped that the use of iPads by Councilmembers as an alternative to the voluminous Council item supporting material binders produced weekly will result in further efficiencies. Additionally, with late-arriving (SB343) docket material slated to be added retroactively to the searchable docket exhibit material available online, access to historical docket information will be at the most transparent and complete level of accessibility in the City’s history. Having reduced the number of docket binders from 21 to 13, the Legislative Services Division continues to seek out best practice measures for further service delivery improvements. This progress is the result of years of access improvements that have built on early successes guided by customer feedback. In keeping with an emphasis on transparency, there has been a significant reduction in the time it takes to post the results of City Council actions online and to docket the minutes for Council approval.

Reflecting the breadth of City Clerk responsibilities, multiple citizen petitions were accepted and processed through the Elections & Information Services Division. The November general election and inauguration were administered in addition to the special election to fill a vacancy in the District 4 Council seat. The latter task included providing orientation to a dozen candidates for public office, nine of whom ultimately qualified for the primary ballot. Echoing the Department's goal of enhanced access, online filing for the City’s lobbying firms and organization lobbyists was finalized and training was provided for dozens of City staff serving as department, agency, and board or commission liaisons for the annual filing of economic interests statements, as well as for the biennial conflict of interest code updates. With an emphasis on public access, campaign disclosure statements and lobbyist registrations and reports

City Clerk

were posted online. Historical sample ballots from 1960 forward were also uploaded. Over 2,000 requests for information came to the Department from a variety of sources and helped focus core services and resource allocations.

Providing accurate information and greater access to municipal government starts with a viable Records Management program which helps to facilitate the efficient administration of City records. In an effort to promote the importance of records management, best practices and awareness, the section of the Municipal Code that outlines the City's records management program was updated with references to current technology to help create a better tool for managing records and to serve as a clearer guide to internal and external customers. Improving processes that provide value to end users is at the forefront of quality customer service. With this principle in mind, the Records Division has embarked on the transition from the current department-specific records disposition schedules to building a more streamlined Master Records Retention Schedule. Records training is a vital part of ensuring that City staff, department Records Coordinators, Council and Mayoral office staff are informed about new records technologies, and best practices. With the goal of expanding training availability, the use of webinars is being explored as an effective method for reducing cost, leveraging limited staff, and reaching a wider audience citywide.

In addition, the public's access to historical records has been enhanced with the addition of over 70,000 documents online for public viewing. Building on this success, the next phase of this access project will focus on scanning and uploading additional resolutions, ordinances and minutes (1965 and 1966) and is expected to be completed in Fiscal Year 2014.

Finally, the City Clerk continues to look for creative and cost-effective ways of improving service. The Department has a robust volunteer program, benefitting from over 5,500 hours of volunteer service each year which is almost equivalent to three full-time staff members. In addition, the Department took further steps to partner with the U.S. Department of State to become a Passport Acceptance Facility. As part of this effort, the Department sought alternative funding to kick-start the program and was awarded a grant from the Southern California City Clerks Association for the purchase of a passport camera system.

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	45.39	45.12	45.28	0.16
Personnel Expenditures	\$ 3,847,372	\$ 3,854,102	\$ 4,137,582	\$ 283,480
Non-Personnel Expenditures	648,050	955,704	1,177,125	221,421
Total Department Expenditures	\$ 4,495,422	\$ 4,809,806	\$ 5,314,707	\$ 504,901
Total Department Revenue	\$ 27,240	\$ 18,404	\$ 18,404	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
City Clerk	\$ 991,307	\$ 1,248,570	\$ 1,586,905	\$ 338,335
Elections & Information Management	917,346	1,003,251	953,376	(49,875)
Legislative Services	1,754,518	1,777,538	1,763,846	(13,692)
Records Management	832,250	780,447	1,010,580	230,133
Total	\$ 4,495,422	\$ 4,809,806	\$ 5,314,707	\$ 504,901

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
City Clerk	3.39	3.12	4.28	1.16
Elections & Information Management	13.00	12.00	12.00	0.00
Legislative Services	19.00	20.00	19.00	(1.00)
Records Management	10.00	10.00	10.00	0.00
Total	45.39	45.12	45.28	0.16

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 209,067	\$ -
Addition of Information Systems Analyst 3 Addition of 1.00 Information Systems Analyst 3 to support daily information technology operations and to continue the department's various paperless initiatives.	1.00	130,638	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	129,895	-
Archive Expansion Addition of expenditures to support the preservation and storage of the City of San Diego archives based on a four-year implementation plan.	0.00	50,000	-

City Clerk

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	41,526	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	10,000	-
Passport Acceptance Facility Redistribution of overtime expenditures to non-standard funding to support the Passport Acceptance Facility.	0.28	63	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.12)	(4,839)	-
Reduction of Clerical Assistant 2 Reduction of 1.00 Clerical Assistant 2 from the Legislative Services Division.	(1.00)	(61,449)	-
Total	0.16	\$ 504,901	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 2,205,031	\$ 2,217,607	\$ 2,337,456	\$ 119,849
Fringe Benefits	1,642,341	1,636,495	1,800,126	163,631
PERSONNEL SUBTOTAL	\$ 3,847,372	\$ 3,854,102	\$ 4,137,582	\$ 283,480
NON-PERSONNEL				
Supplies	\$ 27,165	\$ 49,258	\$ 100,611	\$ 51,353
Contracts	112,564	153,688	151,531	(2,157)
Information Technology	372,155	625,381	742,220	116,839
Energy and Utilities	83,721	91,118	107,115	15,997
Other	28,395	32,378	70,409	38,031
Transfers Out	5,947	3,881	5,239	1,358
Capital Expenditures	18,102	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 648,050	\$ 955,704	\$ 1,177,125	\$ 221,421
Total	\$ 4,495,422	\$ 4,809,806	\$ 5,314,707	\$ 504,901

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 20,565	\$ 12,302	\$ 12,302	\$ -
Fines Forfeitures and Penalties	760	2,802	2,802	-
Licenses and Permits	5,915	3,300	3,300	-
Total	\$ 27,240	\$ 18,404	\$ 18,404	\$ -

City Clerk

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$36,962 - \$44,533	\$ 43,976
20000024	Administrative Aide 2	3.00	3.00	3.00	42,578 - 51,334	151,879
20000119	Associate Management Analyst	6.00	6.00	6.00	54,059 - 65,333	373,266
20001106	City Clerk	1.00	1.00	1.00	34,694 - 207,210	136,275
20000539	Clerical Assistant 2	2.00	2.00	0.00	29,931 - 36,067	-
90000539	Clerical Assistant 2 - Hourly	0.19	0.06	0.00	29,931 - 36,067	-
20000370	Deputy City Clerk 1	17.00	17.00	18.00	32,968 - 39,811	693,750
90000370	Deputy City Clerk 1 - Hourly	0.00	0.00	0.28	32,968 - 39,811	9,231
20000371	Deputy City Clerk 2	2.00	2.00	2.00	37,835 - 45,781	45,209
20001168	Deputy Director	3.00	3.00	3.00	46,966 - 172,744	315,237
20000293	Information Systems Analyst 3	0.00	0.00	1.00	59,363 - 71,760	71,760
20000347	Legislative Recorder 2	5.00	5.00	5.00	43,618 - 52,770	258,044
90000347	Legislative Recorder 2 - Hourly	0.20	0.06	0.00	43,618 - 52,770	-
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	39,334
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	42,970
20000950	Stock Clerk	2.00	2.00	1.00	30,056 - 36,275	35,822
20000955	Storekeeper 1	0.00	0.00	1.00	34,611 - 41,517	40,271
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	37,444
	Bilingual - Regular					17,472
	Overtime Budgeted					10,116
	Termination Pay Annual Leave					15,400
FTE, Salaries, and Wages Subtotal		45.39	45.12	45.28		\$ 2,337,456
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
Employee Offset Savings		\$ 27,966	\$ 31,237	\$ 33,713	\$	2,476
Flexible Benefits		276,461	280,822	314,903		34,081
Insurance		291	-	-		-
Long-Term Disability		12,796	12,748	12,427		(321)
Medicare		30,520	30,136	30,680		544
Other Post-Employment Benefits		110,394	278,388	274,604		(3,784)
Retiree Health Contribution		188,878	-	-		-
Retiree Medical Trust		89	96	99		3
Retirement 401 Plan		357	384	398		14
Retirement ARC		801,482	777,323	885,423		108,100
Retirement DROP		6,458	4,862	13,331		8,469
Retirement Offset Contribution		7,173	7,129	-		(7,129)
Risk Management Administration		44,954	45,848	41,668		(4,180)
Supplemental Pension Savings Plan		97,620	101,335	116,517		15,182
Unemployment Insurance		7,294	6,488	6,599		111
Workers' Compensation		29,606	59,699	69,764		10,065
Fringe Benefits Subtotal		\$ 1,642,341	\$ 1,636,495	\$ 1,800,126	\$	163,631
Total Personnel Expenditures					\$	4,137,582



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City Comptroller



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Department Description

The Office of the City Comptroller performs the general accounting and financial reporting function for the City of San Diego. The Department has ten primary sections that service the financial accounting needs of the City. Included within its scope of responsibility are the following: financial reporting including the Consolidated Annual Financial Report (CAFR); governmental accounting for all funds including the General Fund; payroll accounting and processing for all City employees; disbursements of all City obligations including vendor invoice payments and contract debts; Successor Agency accounting and reporting; Public Utility, other enterprise, and internal service fund accounting; long-term debt accounting and reporting, grant management, and accounting for all City grants; fixed asset accounting; construction-in-progress (CIP) accounting that includes all ongoing building projects; and internal controls over financial reporting and operations.

The Department's mission is:

To provide timely and accurate financial services and information to City management, elected officials, and the public in order to effectively manage public resources

Goals and Objectives

The following are the strategic goals and objectives for the Department:

Goal 1: Provide accurate and timely accounting services to the City

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Organize accounting sections to provide the right level of service to each of the Department's internal customers
- Work closely with the Department of IT to identify system risks and enhancements that improve the Department's operational effectiveness
- Work with customer department management and staff to help develop more streamlined transaction processing workflows

City Comptroller

Goal 2: Provide high quality financial reports in a timely manner

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Continue to develop comparative interim period actual-to-budget summary financial reports for public presentation
- Develop a set of SAP summary and detail financial reports for management
- Continue to develop key metric databases and reports and push key metric reports out to management in a timely manner to allow them to gauge department performance and make real-time decisions that affect operational efficiency

Goal 3: Engage in continuous improvement of the City's internal controls over financial reporting and operations

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Continue to develop process narratives and workflow documents to further define transactional processes across all operations and the key internal control elements within each process
- Lead the version upgrade implementation of the SAP Governance, Risk, and Compliance (GRC) tool; develop automated and manual testing routines of key controls within GRC; and begin testing material key internal control elements
- Encourage active participation and ownership of internal control processes and monitor progress
- Maintain and monitor an audit recommendation database to ensure that all agreed-to audit recommendations get implemented across City department operations

Goal 4: Hire, retain, and develop a skilled professional workforce

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Effectively monitor employee performance and set individual and group target goals
- Cross-train employees to create a flexible workforce within the Department
- Promote training and professional development to keep employee skill sets current with technical accounting issues and technology

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Percentage of invoices paid on time citywide according to the terms established with each vendor	77%	81%	80%
2. Percentage of Charter 39 reports issued on time	50%	100%	100%
3. Number of completed internal control process narrative documents and process flow diagrams completed and posted to the City Internal Controls Document Repository (cumulative)	262	290	350
4. Number of citywide internal and external audit recommendations identified during the fiscal year	84	65	60
5. Number of audit recommendations completed by management during the fiscal year	189	52	50
6. Number of outstanding audit recommendations remaining to be completed by management at the fiscal year-end (cumulative)	125	135	100

Service Efforts and Accomplishments

In Fiscal Year 2013, the Office of the City Comptroller was current with its annual audits, financial reports, and monthly financial closings. The Office of the City Comptroller completed and issued the Fiscal Year 2012 CAFR on November 30, 2012 and had an independent audit report that indicated no material or significant audit findings. Financial operations were normalized for the first time in almost a decade. This allowed the Department to initiate and support process improvement projects within other city departments to improve overall financial operations.

The Department continued to develop key metric reports which were distributed to City management on a monthly basis. These reports featured key performance metrics as executive management set target achievement goals for all City departments. The Department also continued to report and monitor key citywide operational statistics regarding on-time payment of vendor invoices and on-time employee payroll submission and approval. The Office of the City Comptroller also took the lead in directing the development of a comprehensive series of financial analysis and operational reports from the SAP system.

The Department's internal controls efforts continued in Fiscal Year 2013. The Department developed process narratives and workflow documents, as well as managed a comprehensive Master Audit Database that catalogs all open and completed audit recommendations from both external and internal audits. Monthly reports measuring the timeliness of City management's progress in implementing agreed-to audit recommendations were distributed to management and reported to the Audit Committee on a regular basis. New automated and manual internal control tests were developed and implemented through the SAP GRC tool to measure if specific key material internal controls are operating as designed. The Department also substantially completed work on upgrading the SAP GRC tool to version GRC 10.



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City Comptroller

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	79.75	79.75	82.75	3.00
Personnel Expenditures	\$ 9,211,557	\$ 9,326,022	\$ 10,250,192	\$ 924,170
Non-Personnel Expenditures	841,990	869,201	785,653	(83,548)
Total Department Expenditures	\$ 10,053,547	\$ 10,195,223	\$ 11,035,845	\$ 840,622
Total Department Revenue	\$ 2,261,681	\$ 2,716,760	\$ 2,468,547	\$ (248,213)

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
City Comptroller	\$ 10,053,547	\$ 10,195,223	\$ 11,035,845	\$ 840,622
Total	\$ 10,053,547	\$ 10,195,223	\$ 11,035,845	\$ 840,622

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
City Comptroller	79.75	79.75	82.75	3.00
Total	79.75	79.75	82.75	3.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 605,083	\$ -
Transfer of Procurement Card (P-Card) Program Transfer of 1.00 Administrative Aide 2, 1.00 Associate Management Analyst, and associated revenue and expenditures as a result of the transfer of the P-Card Program from the Purchasing & Contracting Department to the Office of the City Comptroller.	2.00	212,494	70,000
Transfer of Accountant 3 Transfer of 1.00 Accountant 3 from the Public Utilities Department to the City Comptroller Department to perform internal controls work.	1.00	106,593	106,787
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(4,360)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(79,188)	-

City Comptroller

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	-	(175,000)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Revised Revenue	0.00	-	(250,000)
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	3.00	\$ 840,622	\$ (248,213)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 5,564,629	\$ 5,518,089	\$ 5,779,668	\$ 261,579
Fringe Benefits	3,646,928	3,807,933	4,470,524	662,591
PERSONNEL SUBTOTAL	\$ 9,211,557	\$ 9,326,022	\$ 10,250,192	\$ 924,170
NON-PERSONNEL				
Supplies	\$ 63,340	\$ 106,495	\$ 101,462	\$ (5,033)
Contracts	243,564	109,236	108,175	(1,061)
Information Technology	417,910	536,930	434,603	(102,327)
Energy and Utilities	52,954	47,161	54,429	7,268
Other	61,333	65,544	82,500	16,956
Transfers Out	2,888	1,835	2,484	649
Capital Expenditures	-	2,000	2,000	-
NON-PERSONNEL SUBTOTAL	\$ 841,990	\$ 869,201	\$ 785,653	\$ (83,548)
Total	\$ 10,053,547	\$ 10,195,223	\$ 11,035,845	\$ 840,622

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 2,247,111	\$ 2,691,760	\$ 2,373,547	\$ (318,213)
Other Revenue	14,567	25,000	95,000	70,000
Rev from Money and Prop	3	-	-	-
Total	\$ 2,261,681	\$ 2,716,760	\$ 2,468,547	\$ (248,213)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000010	Account Audit Clerk	7.00	7.00	7.00	\$33,114 - \$39,832	\$ 229,784
20000866	Accountant 2	21.00	21.00	21.00	54,059 - 65,333	1,263,865
20000007	Accountant 3	14.00	14.00	15.00	59,363 - 71,760	979,982
20000102	Accountant 4	12.75	12.75	12.75	66,768 - 88,982	1,032,473
20000024	Administrative Aide 2	2.00	2.00	3.00	42,578 - 51,334	152,076
20000119	Associate Management Analyst	0.00	0.00	1.00	54,059 - 65,333	64,516
20001105	Comptroller	1.00	1.00	1.00	34,694 - 207,210	157,578
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,008
20001172	Financial Operations Manager	4.00	4.00	4.00	25,376 - 148,200	548,664
20000681	Payroll Audit Specialist 2	5.00	5.00	5.00	39,686 - 48,069	237,340

City Comptroller

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000936	Payroll Audit Supervisor-Auditor	1.00	1.00	1.00	47,986 - 57,949	57,225
20001182	Principal Accountant	8.00	8.00	8.00	19,323 - 151,840	821,850
20000054	Senior Account Audit Clerk	3.00	3.00	3.00	37,877 - 45,677	135,318
	Bilingual - Regular					1,456
	Overtime Budgeted					35,000
	Termination Pay Annual Leave					10,533
FTE, Salaries, and Wages Subtotal		79.75	79.75	82.75		\$ 5,779,668
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 105,109	\$ 108,682	\$ 109,954	\$ 1,272	
	Flexible Benefits	581,141	577,442	633,037	55,595	
	Insurance	337	-	-	-	
	Long-Term Disability	31,831	32,084	31,087	(997)	
	Medicare	88,505	81,636	84,247	2,611	
	Other Post-Employment Benefits	222,887	485,597	497,719	12,122	
	Retiree Health Contribution	43,258	-	-	-	
	Retiree Medical Trust	560	314	694	380	
	Retirement 401 Plan	2,207	1,259	2,776	1,517	
	Retirement ARC	2,132,952	2,021,477	2,581,943	560,466	
	Retirement DROP	2,832	2,821	4,588	1,767	
	Retirement Offset Contribution	12,156	12,034	-	(12,034)	
	Risk Management Administration	80,587	79,973	75,524	(4,449)	
	Supplemental Pension Savings Plan	297,163	312,360	314,697	2,337	
	Unemployment Insurance	18,217	16,322	16,514	192	
	Workers' Compensation	27,188	75,932	117,744	41,812	
Fringe Benefits Subtotal		\$ 3,646,928	\$ 3,807,933	\$ 4,470,524	\$ 662,591	
Total Personnel Expenditures					\$ 10,250,192	



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City Council



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Department Description

San Diego City Charter Article XV, Section 270(a):

“The Council shall be composed of nine council members elected by district, and shall be the legislative body of the City.”

San Diego City Charter Article III, Section 11:

“All legislative powers of the City shall be vested, subject to the terms of this Charter and of the Constitution of the State of California, in the Council, except such legislative powers as are reserved to the people by the Charter and the Constitution of the State.”

The City Council budget is currently comprised of ten unique budgets, one for each of the nine Council districts and one for Council Administration. Each of the Council offices is responsible for managing its respective budget, and the Council President is also responsible for the Council Administration budget.

City Council - District 1

The first Council district includes the community areas of Carmel Valley, Del Mar Heights, La Jolla, La Jolla Village, Pacific Highlands Ranch, Sorrento Valley, Torrey Hills, Torrey Pines, Torrey Pines Preserve, and University City.

City Council - District 2

The second Council district includes the community areas of Bay Ho, Bay Park, La Jolla, La Playa, Loma Portal, Midway, Mission Beach, Morena, Ocean Beach, Pacific Beach, Point Loma Heights, Roseville/Fleet Ridge, Sunset Cliffs, and Wooded Area.

City Council - District 3

The third Council district includes the community areas of Balboa Park, Bankers Hill/Park West, Downtown, Golden Hill, Hillcrest, Little Italy, Mission Hills, Normal Heights, North Park, Old Town, South Park, and University Heights.

City Council

City Council - District 4

The fourth Council district includes Alta Vista, Broadway Heights, Chollas View, Emerald Hills, Encanto, Greater Skyline Hills, Jamacha, Knox, Lincoln Park, Lomita Village, Mount Hope, Mountain View, North Bay Terraces, O'Farrell, Oak Park, Paradise Hills, Redwood Village, Ridgeview, Rolando Park, Rosemont, Skyline Hills, South Bay Terraces, Valencia Park, Webster, and Willie Henderson Area.

City Council - District 5

The fifth Council district includes the communities of Black Mountain Ranch, Carmel Mountain Ranch, Miramar Ranch North, Rancho Bernardo, Rancho Encantada, Rancho Peñasquitos, Sabre Springs, San Pasqual, Scripps Miramar Ranch, and Torrey Highlands.

City Council - District 6

The sixth Council district includes the community areas of Clairemont Mesa, Kearny Mesa, Marine Corps Air Station Miramar (MCAS) Miramar, Mira Mesa, North Clairemont, Rancho Peñasquitos, and Sorrento Valley.

City Council - District 7

The seventh Council district includes the community areas of Allied Gardens, Birdland, Del Cerro, Grantville, Linda Vista, MCAS Miramar, Mission Valley, San Carlos, Serra Mesa, and Tierrasanta.

City Council - District 8

The eighth Council district includes the communities of Barrio Logan, US/Mexico Border, Egger Highlands, Grant Hill, Logan Heights, Memorial, Nestor, Ocean Crest, Otay Mesa, Otay Mesa West, Palm City, San Ysidro, Shelltown, Sherman Heights, Stockton, and the Tijuana River Valley.

City Council - District 9

The ninth Council district includes the communities of Alvarado Estates, Azalea Park, Bayridge, Castle, Cherokee Point, Chollas Creek, Colina Park, College Area, College View, Corridor, El Cerrito, Fairmont Park, Fairmont Village, Fox Canyon, Hollywood Park, Islenair, Kensington, Mount Hope, Mountain View, Ridgeview, Rolando, Southcrest, Swan Canyon, Talmadge, and Teralta.

Council Administration

Council Administration functions under the administrative and policy direction of the Council President. It provides general office management for the council offices including the preparation of budgets, payroll, personnel benefits, and liaison with other departments and governmental agencies. Council committee consultants provide consultation to seven standing committees of the City Council: Audit; Budget and Finance; Infrastructure; Land Use and Housing; Natural Resources and Culture; Public Safety and Neighborhood Services; and Rules and Economic Development.

Community Projects, Programs, and Services

Community Projects, Programs, and Services (CPPS) is a division in each Council office. The funding level for each City Council office's CPPS division is initially determined based on estimated savings achieved from the previous fiscal year-end operating budget. These funds may be expended by each Council office for any government purpose or community benefit in accordance with Council Policy 100-06.

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	91.89	98.13	102.30	4.17
Personnel Expenditures	\$ 7,550,463	\$ 9,604,690	\$ 10,243,570	\$ 638,880
Non-Personnel Expenditures	2,319,124	3,137,205	2,786,129	(351,076)
Total Department Expenditures	\$ 9,869,586	\$ 12,741,895	\$ 13,029,699	\$ 287,804
Total Department Revenue	\$ 160	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Council District 1	\$ 859,322	\$ 1,038,595	\$ 1,036,717	\$ (1,878)
Council District 1 - CPPS	148,483	141,498	99,872	(41,626)
Council District 2	725,389	1,011,772	1,014,968	3,196
Council District 2 - CPPS	135,500	241,735	114,128	(127,607)
Council District 3	916,037	1,126,508	1,116,696	(9,812)
Council District 3 - CPPS	99,056	161,248	127,446	(33,802)
Council District 4	849,281	1,101,562	1,090,395	(11,167)
Council District 4 - CPPS	63,903	234,393	248,440	14,047
Council District 5	734,474	1,041,206	1,106,870	65,664
Council District 5 - CPPS	32,700	257,699	285,933	28,234
Council District 6	911,316	1,085,830	1,077,243	(8,587)
Council District 6 - CPPS	55,000	104,411	120,558	16,147
Council District 7	994,016	1,109,533	1,091,570	(17,963)
Council District 7 - CPPS	103,100	108,767	151,175	42,408
Council District 8	849,146	1,122,604	1,145,266	22,662
Council District 8 - CPPS	274,090	214,081	98,422	(115,659)
Council District 9	-	629,826	1,083,123	453,297
Council District 9 - CPPS	-	-	124,684	124,684
Council Administration	2,118,772	2,010,627	1,896,193	(114,434)
Total	\$ 9,869,586	\$ 12,741,895	\$ 13,029,699	\$ 287,804

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Council District 1	10.00	10.00	10.00	0.00
Council District 2	10.00	10.00	10.00	0.00
Council District 3	10.00	10.00	10.00	0.00
Council District 4	10.00	10.00	10.00	0.00
Council District 5	9.00	9.00	9.00	0.00
Council District 6	10.00	10.00	10.00	0.00
Council District 7	10.00	10.00	10.00	0.00
Council District 8	10.00	10.00	10.00	0.00
Council District 9	0.00	5.83	10.00	4.17
Council Administration	12.89	13.30	13.30	0.00
Total	91.89	98.13	102.30	4.17

City Council

Council District 1

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 149,861	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(37)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(20,514)	-
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2014 Adopted Budgets at the approved levels.	0.00	(131,188)	-
Total	0.00	\$ (1,878)	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 477,025	\$ 441,068	\$ 443,263	\$ 2,195
Fringe Benefits	314,970	442,067	458,545	16,478
PERSONNEL SUBTOTAL	\$ 791,995	\$ 883,135	\$ 901,808	\$ 18,673
NON-PERSONNEL				
Supplies	\$ 1,331	\$ 13,197	\$ 12,897	\$ (300)
Contracts	6,107	50,920	50,920	-
Information Technology	49,306	69,187	45,772	(23,415)
Energy and Utilities	2,278	1,123	1,035	(88)
Other	8,305	20,033	23,285	3,252
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	\$ 67,327	\$ 155,460	\$ 134,909	\$ (20,551)
Total	\$ 859,322	\$ 1,038,595	\$ 1,036,717	\$ (1,878)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 84,874
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	74,444
20001165	Council Representative 1	6.00	5.00	5.00	16,640 - 104,832	202,790
20001166	Council Representative 2A	2.00	3.00	3.00	16,640 - 104,832	212,343

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
Adjust Budget To Approved Levels						(131,188)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 443,263
		FY2012 Actual	FY2013 Budget	FY2014 Adopted		FY2013-2014 Change
Fringe Benefits						
	Employee Offset Savings	\$ 10,419	\$ 18,204	\$ 17,418		\$ (786)
	Flexible Benefits	78,318	98,637	94,044		(4,593)
	Long-Term Disability	2,769	3,459	3,108		(351)
	Medicare	7,070	8,799	8,421		(378)
	Other Post-Employment Benefits	20,706	63,270	62,410		(860)
	Retiree Medical Trust	284	284	467		183
	Retirement 401 Plan	1,071	1,135	1,413		278
	Retirement ARC	171,496	211,207	223,082		11,875
	Risk Management Administration	8,344	10,420	9,470		(950)
	Supplemental Pension Savings Plan	9,002	13,604	25,449		11,845
	Unemployment Insurance	1,588	1,761	1,650		(111)
	Workers' Compensation	3,903	11,287	11,613		326
Fringe Benefits Subtotal		\$ 314,970	\$ 442,067	\$ 458,545		\$ 16,478
Total Personnel Expenditures					\$	901,808

Council District 1 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 99,872	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2013 as reported in the Fiscal Year 2013 Year-end Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(141,498)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	0.00	\$ (41,626)	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 9,483	\$ 141,498	\$ 99,872	\$ (41,626)
Transfers Out	139,000	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 148,483	\$ 141,498	\$ 99,872	\$ (41,626)
Total	\$ 148,483	\$ 141,498	\$ 99,872	\$ (41,626)

City Council

Council District 2

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 64,700	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Discretionary Adjustment	0.00	259	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	(22,252)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Adjustment to Council Districts' Expenditures	0.00	(39,511)	-
Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2014 Adopted Budgets at the approved levels.			
Total	0.00	\$ 3,196	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 447,580	\$ 449,971	\$ 504,990	\$ 55,019
Fringe Benefits	199,512	362,597	332,767	(29,830)
PERSONNEL SUBTOTAL	\$ 647,092	\$ 812,568	\$ 837,757	\$ 25,189
NON-PERSONNEL				
Supplies	\$ 5,308	\$ 12,706	\$ 12,406	\$ (300)
Contracts	11,510	91,468	91,468	-
Information Technology	49,628	69,073	43,920	(25,153)
Energy and Utilities	1,230	2,781	3,011	230
Other	10,621	20,176	23,406	3,230
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	\$ 78,297	\$ 199,204	\$ 177,211	\$ (21,993)
Total	\$ 725,389	\$ 1,011,772	\$ 1,014,968	\$ 3,196

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 113,566
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	6.00	6.00	6.00	16,640 - 104,832	187,673
20001166	Council Representative 2A	2.00	2.00	2.00	16,640 - 104,832	167,876

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
Adjust Budget To Approved Levels						(39,511)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 504,990
		FY2012 Actual	FY2013 Budget	FY2014 Adopted		FY2013-2014 Change
Fringe Benefits						
	Employee Offset Savings	\$ 6,639	\$ 18,891	\$ 16,514		\$ (2,377)
	Flexible Benefits	61,114	90,281	67,401		(22,880)
	Insurance	158	-	-		-
	Long-Term Disability	2,598	3,589	2,945		(644)
	Medicare	6,795	9,132	7,982		(1,150)
	Other Post-Employment Benefits	18,504	63,270	49,928		(13,342)
	Retiree Medical Trust	573	574	476		(98)
	Retirement 401 Plan	2,273	2,290	1,510		(780)
	Retirement ARC	79,823	136,239	146,279		10,040
	Risk Management Administration	7,401	10,420	7,576		(2,844)
	Supplemental Pension Savings Plan	9,345	14,479	21,884		7,405
	Unemployment Insurance	1,487	1,827	1,564		(263)
	Workers' Compensation	2,801	11,605	8,708		(2,897)
Fringe Benefits Subtotal		\$ 199,512	\$ 362,597	\$ 332,767		\$ (29,830)
Total Personnel Expenditures					\$ 837,757	

Council District 2 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 114,128	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2013 as reported in the Fiscal Year 2013 Year-end Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(241,735)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	0.00	\$ (127,607)	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 79,584	\$ 241,735	\$ 114,128	\$ (127,607)
Transfers Out	55,916	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 135,500	\$ 241,735	\$ 114,128	\$ (127,607)
Total	\$ 135,500	\$ 241,735	\$ 114,128	\$ (127,607)

City Council

Council District 3

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2014 Adopted Budgets at the approved levels.	0.00	\$ 60,709	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	465	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(21,015)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(49,971)	-
Total	0.00	\$ (9,812)	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 492,479	\$ 541,286	\$ 565,032	\$ 23,746
Fringe Benefits	352,169	463,674	450,666	(13,008)
PERSONNEL SUBTOTAL	\$ 844,648	\$ 1,004,960	\$ 1,015,698	\$ 10,738
NON-PERSONNEL				
Supplies	\$ 1,865	\$ 8,162	\$ 8,162	\$ -
Contracts	3,223	24,577	24,277	(300)
Information Technology	51,820	69,144	45,228	(23,916)
Energy and Utilities	542	348	660	312
Other	13,939	18,317	21,671	3,354
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	\$ 71,390	\$ 121,548	\$ 100,998	\$ (20,550)
Total	\$ 916,037	\$ 1,126,508	\$ 1,116,696	\$ (9,812)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 91,855
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	5.00	5.00	5.00	16,640 - 104,832	186,482
20001166	Council Representative 2A	3.00	3.00	3.00	16,640 - 104,832	150,600

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
Adjust Budget To Approved Levels						60,709
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 565,032
		FY2012 Actual	FY2013 Budget	FY2014 Adopted		FY2013-2014 Change
Fringe Benefits						
	Employee Offset Savings	\$ 14,678	\$ 18,276	\$ 15,293		\$ (2,983)
	Flexible Benefits	62,182	83,252	60,832		(22,420)
	Insurance	158	-	-		-
	Long-Term Disability	2,845	3,473	2,728		(745)
	Medicare	7,456	8,834	7,391		(1,443)
	Other Post-Employment Benefits	20,706	63,270	49,928		(13,342)
	Retirement ARC	217,936	246,726	268,100		21,374
	Risk Management Administration	8,344	10,420	7,576		(2,844)
	Supplemental Pension Savings Plan	12,787	16,403	27,174		10,771
	Unemployment Insurance	1,635	1,767	1,448		(319)
	Workers' Compensation	3,441	11,253	10,196		(1,057)
Fringe Benefits Subtotal		\$ 352,169	\$ 463,674	\$ 450,666		\$ (13,008)
Total Personnel Expenditures					\$ 1,015,698	

Council District 3 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 127,446	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2013 as reported in the Fiscal Year 2013 Year-end Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(161,248)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	0.00	\$ (33,802)	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 67,556	\$ 161,248	\$ 127,446	\$ (33,802)
Transfers Out	31,500	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 99,056	\$ 161,248	\$ 127,446	\$ (33,802)
Total	\$ 99,056	\$ 161,248	\$ 127,446	\$ (33,802)

City Council

Council District 4

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 248,434	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,184	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(23,250)	-
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2014 Adopted Budgets at the approved levels.	0.00	(237,535)	-
Total	0.00	\$ (11,167)	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 436,978	\$ 470,171	\$ 456,575	\$ (13,596)
Fringe Benefits	287,609	492,151	516,646	24,495
PERSONNEL SUBTOTAL	\$ 724,587	\$ 962,322	\$ 973,221	\$ 10,899
NON-PERSONNEL				
Supplies	\$ 6,491	\$ 4,160	\$ 4,160	\$ -
Contracts	50,056	36,190	36,190	-
Information Technology	54,321	72,771	46,620	(26,151)
Energy and Utilities	4,573	4,806	4,872	66
Other	9,253	20,313	24,332	4,019
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	\$ 124,694	\$ 139,240	\$ 117,174	\$ (22,066)
Total	\$ 849,281	\$ 1,101,562	\$ 1,090,395	\$ (11,167)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 150	\$ -	\$ -	\$ -
Total	\$ 150	\$ -	\$ -	\$ -

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 110,608
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	6.00	6.00	6.00	16,640 - 104,832	404,410
20001166	Council Representative 2A	2.00	2.00	2.00	16,640 - 104,832	103,706
Adjust Budget To Approved Levels						(237,535)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 456,575
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 11,679	\$ 19,661	\$ 20,989	\$ 1,328	
	Flexible Benefits	50,079	88,102	91,560	3,458	
	Insurance	158	-	-	-	
	Long-Term Disability	2,510	3,735	3,743	8	
	Medicare	6,633	9,503	10,145	642	
	Other Post-Employment Benefits	13,888	63,270	62,410	(860)	
	Retiree Medical Trust	-	-	188	188	
	Retirement 401 Plan	-	-	750	750	
	Retirement ARC	178,333	263,908	266,714	2,806	
	Risk Management Administration	5,826	10,420	9,470	(950)	
	Supplemental Pension Savings Plan	14,168	19,663	34,698	15,035	
	Unemployment Insurance	1,431	1,901	1,986	85	
	Workers' Compensation	2,904	11,988	13,993	2,005	
Fringe Benefits Subtotal		\$ 287,609	\$ 492,151	\$ 516,646	\$ 24,495	
Total Personnel Expenditures				\$ 973,221		

Council District 4 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 248,440	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2013 as reported in the Fiscal Year 2013 Year-end Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(234,393)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	0.00	\$ 14,047	\$ -

City Council

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
NON-PERSONNEL				
Contracts	\$ 60,903	\$ 234,393	\$ 248,440	\$ 14,047
Transfers Out	3,000	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 63,903	\$ 234,393	\$ 248,440	\$ 14,047
Total	\$ 63,903	\$ 234,393	\$ 248,440	\$ 14,047

Council District 5

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 87,664	\$ -
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2014 Adopted Budgets at the approved levels.	0.00	1,382	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,303	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(24,685)	-
Total	0.00	\$ 65,664	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 478,027	\$ 643,800	\$ 604,933	\$ (38,867)
Fringe Benefits	165,492	200,841	328,754	127,913
PERSONNEL SUBTOTAL	\$ 643,518	\$ 844,641	\$ 933,687	\$ 89,046
NON-PERSONNEL				
Supplies	\$ 6,393	\$ 14,500	\$ 14,500	\$ -
Contracts	22,843	92,251	91,951	(300)
Information Technology	51,825	66,574	39,277	(27,297)
Energy and Utilities	532	514	825	311
Other	9,363	20,226	24,130	3,904
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	\$ 90,956	\$ 196,565	\$ 173,183	\$ (23,382)
Total	\$ 734,474	\$ 1,041,206	\$ 1,106,870	\$ 65,664

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 112,580
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	6.00	6.00	6.00	16,640 - 104,832	354,849
20001166	Council Representative 2A	1.00	1.00	1.00	16,640 - 104,832	60,736

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
Adjust Budget To Approved Levels						1,382
FTE, Salaries, and Wages Subtotal		9.00	9.00	9.00		\$ 604,933
		FY2012 Actual	FY2013 Budget	FY2014 Adopted		FY2013-2014 Change
Fringe Benefits						
	Employee Offset Savings	\$ 3,587	\$ 14,416	\$ 18,261		\$ 3,845
	Flexible Benefits	59,641	59,799	79,582		19,783
	Long-Term Disability	2,790	2,741	3,256		515
	Medicare	7,239	6,966	8,826		1,860
	Other Post-Employment Benefits	21,030	50,616	56,169		5,553
	Retiree Medical Trust	774	802	1,019		217
	Retirement 401 Plan	3,442	3,611	2,310		(1,301)
	Retirement ARC	50,400	40,455	112,151		71,696
	Risk Management Administration	8,422	8,336	8,523		187
	Supplemental Pension Savings Plan	3,636	3,016	24,756		21,740
	Unemployment Insurance	1,598	1,394	1,727		333
	Workers' Compensation	2,934	8,689	12,174		3,485
Fringe Benefits Subtotal		\$ 165,492	\$ 200,841	\$ 328,754		\$ 127,913
Total Personnel Expenditures					\$	933,687

Council District 5 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 285,933	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2013 as reported in the Fiscal Year 2013 Year-end Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(257,699)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	0.00	\$ 28,234	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 15,200	\$ 257,699	\$ 285,933	\$ 28,234
Transfers Out	17,500	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 32,700	\$ 257,699	\$ 285,933	\$ 28,234
Total	\$ 32,700	\$ 257,699	\$ 285,933	\$ 28,234

Council District 6

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2014 Adopted Budgets at the approved levels.	0.00	\$ 25,243	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	696	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(14,645)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(19,881)	-
Total	0.00	\$ (8,587)	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 572,461	\$ 650,055	\$ 641,446	\$ (8,609)
Fringe Benefits	250,993	341,752	360,959	19,207
PERSONNEL SUBTOTAL	\$ 823,454	\$ 991,807	\$ 1,002,405	\$ 10,598
NON-PERSONNEL				
Supplies	\$ 3,915	\$ 3,400	\$ 1,800	\$ (1,600)
Contracts	18,545	8,629	9,429	800
Information Technology	47,442	66,381	43,599	(22,782)
Energy and Utilities	3,673	988	2,082	1,094
Other	14,288	14,625	17,928	3,303
NON-PERSONNEL SUBTOTAL	\$ 87,862	\$ 94,023	\$ 74,838	\$ (19,185)
Total	\$ 911,316	\$ 1,085,830	\$ 1,077,243	\$ (8,587)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Licenses and Permits	\$ 10	\$ -	\$ -	\$ -
Total	\$ 10	\$ -	\$ -	\$ -

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 110,629
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	8.00	16,640 - 104,832	430,188
Adjust Budget To Approved Levels						25,243
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 641,446
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 3,253	\$ 17,009	\$ 18,669	\$ 1,660	
	Flexible Benefits	89,204	86,812	94,606	7,794	
	Insurance	158	-	-	-	
	Long-Term Disability	3,317	3,233	3,328	95	
	Medicare	8,549	8,221	9,023	802	
	Other Post-Employment Benefits	25,025	63,270	62,410	(860)	
	Retiree Medical Trust	811	810	782	(28)	
	Retirement 401 Plan	3,180	3,235	3,120	(115)	
	Retirement ARC	97,732	132,277	133,702	1,425	
	Risk Management Administration	10,200	10,420	9,470	(950)	
	Supplemental Pension Savings Plan	4,683	4,561	11,635	7,074	
	Unemployment Insurance	1,884	1,646	1,766	120	
	Workers' Compensation	2,999	10,258	12,448	2,190	
Fringe Benefits Subtotal		\$ 250,993	\$ 341,752	\$ 360,959	\$ 19,207	
Total Personnel Expenditures					\$ 1,002,405	

Council District 6 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 120,558	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2013 as reported in the Fiscal Year 2013 Year-end Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(104,411)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	0.00	\$ 16,147	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 8,000	\$ 104,411	\$ 120,558	\$ 16,147

City Council

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Transfers Out	47,000	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 55,000	\$ 104,411	\$ 120,558	\$ 16,147
Total	\$ 55,000	\$ 104,411	\$ 120,558	\$ 16,147

City Council

Council District 7

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2014 Adopted Budgets at the approved levels.	0.00	\$ 204,810	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	202	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(21,271)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(201,704)	-
Total	0.00	\$ (17,963)	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 543,983	\$ 473,010	\$ 724,619	\$ 251,609
Fringe Benefits	357,636	456,428	207,925	(248,503)
PERSONNEL SUBTOTAL	\$ 901,619	\$ 929,438	\$ 932,544	\$ 3,106
NON-PERSONNEL				
Supplies	\$ 6,199	\$ 28,610	\$ 28,310	\$ (300)
Contracts	15,976	48,789	48,789	-
Information Technology	49,580	70,201	46,029	(24,172)
Energy and Utilities	2,865	2,230	2,502	272
Other	17,776	25,265	28,396	3,131
Capital Expenditures	-	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	\$ 92,397	\$ 180,095	\$ 159,026	\$ (21,069)
Total	\$ 994,016	\$ 1,109,533	\$ 1,091,570	\$ (17,963)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 96,785
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	7.00	7.00	7.00	16,640 - 104,832	270,613
20001166	Council Representative 2A	1.00	1.00	1.00	16,640 - 104,832	77,025

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
Adjust Budget To Approved Levels						204,810
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 724,619
		FY2012 Actual	FY2013 Budget	FY2014 Adopted		FY2013-2014 Change
Fringe Benefits						
	Employee Offset Savings	\$ 11,652	\$ 18,358	\$ 15,762		\$ (2,596)
	Flexible Benefits	63,145	83,879	65,905		(17,974)
	Insurance	158	-	-		-
	Long-Term Disability	3,165	3,487	2,809		(678)
	Medicare	8,288	8,873	7,619		(1,254)
	Other Post-Employment Benefits	21,896	63,270	49,928		(13,342)
	Retiree Medical Trust	119	100	1,200		1,100
	Retirement 401 Plan	467	400	2,770		2,370
	Retirement ARC	218,165	235,541	19,473		(216,068)
	Risk Management Administration	9,014	10,420	8,523		(1,897)
	Supplemental Pension Savings Plan	17,042	19,178	22,855		3,677
	Unemployment Insurance	1,828	1,774	1,493		(281)
	Workers' Compensation	2,698	11,148	9,588		(1,560)
Fringe Benefits Subtotal		\$ 357,636	\$ 456,428	\$ 207,925		\$ (248,503)
Total Personnel Expenditures				\$ 932,544		

Council District 7 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 151,175	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2013 as reported in the Fiscal Year 2013 Year-end Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(108,767)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	0.00	\$ 42,408	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 16,000	\$ 108,767	\$ 151,175	\$ 42,408
Transfers Out	87,100	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 103,100	\$ 108,767	\$ 151,175	\$ 42,408
Total	\$ 103,100	\$ 108,767	\$ 151,175	\$ 42,408

City Council

Council District 8

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2014 Adopted Budgets at the approved levels.	0.00	\$ 65,780	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	236	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(20,229)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(23,125)	-
Total	0.00	\$ 22,662	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 514,162	\$ 656,634	\$ 663,419	\$ 6,785
Fringe Benefits	252,338	338,494	374,364	35,870
PERSONNEL SUBTOTAL	\$ 766,501	\$ 995,128	\$ 1,037,783	\$ 42,655
NON-PERSONNEL				
Supplies	\$ 3,776	\$ 12,463	\$ 4,963	\$ (7,500)
Contracts	18,057	19,432	26,632	7,200
Information Technology	50,777	70,096	46,966	(23,130)
Energy and Utilities	862	414	660	246
Other	9,173	20,071	23,262	3,191
Capital Expenditures	-	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	\$ 82,646	\$ 127,476	\$ 107,483	\$ (19,993)
Total	\$ 849,146	\$ 1,122,604	\$ 1,145,266	\$ 22,662

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 97,565
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	8.00	16,640 - 104,832	424,688

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
Adjust Budget To Approved Levels						65,780
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 663,419
		FY2012 Actual	FY2013 Budget	FY2014 Adopted		FY2013-2014 Change
Fringe Benefits						
Employee Offset Savings		\$ -	\$ 16,715	\$ 18,103		\$ 1,388
Flexible Benefits		74,594	87,845	81,443		(6,402)
Insurance		158	-	-		-
Long-Term Disability		2,963	3,176	3,227		51
Medicare		7,702	8,080	8,752		672
Other Post-Employment Benefits		24,352	63,270	62,410		(860)
Retiree Medical Trust		764	806	922		116
Retirement 401 Plan		3,037	3,221	3,684		463
Retirement ARC		121,610	129,038	163,193		34,155
Risk Management Administration		9,301	10,420	9,470		(950)
Supplemental Pension Savings Plan		3,580	4,151	9,377		5,226
Unemployment Insurance		1,723	1,616	1,713		97
Workers' Compensation		2,554	10,156	12,070		1,914
Fringe Benefits Subtotal		\$ 252,338	\$ 338,494	\$ 374,364		\$ 35,870
Total Personnel Expenditures				\$ 1,037,783		

Council District 8 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 98,422	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2013 as reported in the Fiscal Year 2013 Year-end Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(214,081)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	0.00	\$ (115,659)	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 128,305	\$ 214,081	\$ 98,422	\$ (115,659)
Transfers Out	145,785	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 274,090	\$ 214,081	\$ 98,422	\$ (115,659)
Total	\$ 274,090	\$ 214,081	\$ 98,422	\$ (115,659)

City Council

Council District 9

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	4.17	\$ 444,412	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
One-Time Reductions and Annualizations	0.00	38,716	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Non-Discretionary Adjustment	0.00	7,747	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	2,007	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Adjustment to Council Districts' Expenditures	0.00	(39,585)	-
Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2014 Adopted Budgets at the approved levels.			
Total	4.17	\$ 453,297	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 248,588	\$ 523,729	\$ 275,141
Fringe Benefits	-	296,036	425,722	129,686
PERSONNEL SUBTOTAL	\$ -	\$ 544,624	\$ 949,451	\$ 404,827
NON-PERSONNEL				
Supplies	\$ -	\$ 7,087	\$ 12,150	\$ 5,063
Contracts	-	35,740	60,968	25,228
Information Technology	-	30,586	40,544	9,958
Energy and Utilities	-	1,289	2,010	721
Other	-	8,750	15,000	6,250
Capital Expenditures	-	1,750	3,000	1,250
NON-PERSONNEL SUBTOTAL	\$ -	\$ 85,202	\$ 133,672	\$ 48,470
Total	\$ -	\$ 629,826	\$ 1,083,123	\$ 453,297

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	0.00	0.58	1.00	\$20,426 - \$149,323	\$ 91,855
20001071	Council Member	0.00	0.58	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	0.00	4.67	8.00	16,640 - 104,832	396,073
Adjust Budget To Approved Levels						(39,585)
FTE, Salaries, and Wages Subtotal		0.00	5.83	10.00		\$ 523,729
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ -	\$ 11,454	\$ 17,040	\$ 5,586	
	Flexible Benefits	-	59,068	84,655	25,587	
	Long-Term Disability	-	2,520	3,038	518	
	Medicare	-	5,537	8,235	2,698	
	Other Post-Employment Benefits	-	37,066	62,410	25,344	
	Retiree Medical Trust	-	-	528	528	
	Retirement 401 Plan	-	-	1,180	1,180	
	Retirement ARC	-	154,503	203,638	49,135	
	Risk Management Administration	-	6,078	9,470	3,392	
	Supplemental Pension Savings Plan	-	11,645	22,558	10,913	
	Unemployment Insurance	-	1,108	1,612	504	
	Workers' Compensation	-	7,057	11,358	4,301	
Fringe Benefits Subtotal		\$ -	\$ 296,036	\$ 425,722	\$ 129,686	
Total Personnel Expenditures					\$ 949,451	

Council District 9 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 124,684	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2013 as reported in the Fiscal Year 2013 Year-end Monitoring Report, including any requested appropriation adjustments.			
Total	0.00	\$ 124,684	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ -	\$ -	\$ 124,684	\$ 124,684
NON-PERSONNEL SUBTOTAL	\$ -	\$ -	\$ 124,684	\$ 124,684
Total	\$ -	\$ -	\$ 124,684	\$ 124,684

City Council

Council Administration

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 42,504	\$ -
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	(19)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(15,639)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(21,944)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(119,336)	-
Total	0.00	\$ (114,434)	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 879,993	\$ 999,140	\$ 940,066	\$ (59,074)
Fringe Benefits	527,056	636,927	719,150	82,223
PERSONNEL SUBTOTAL	\$ 1,407,050	\$ 1,636,067	\$ 1,659,216	\$ 23,149
NON-PERSONNEL				
Supplies	\$ 31,212	\$ 23,136	\$ 22,538	\$ (598)
Contracts	75,537	100,494	83,188	(17,306)
Information Technology	41,290	75,073	50,184	(24,889)
Energy and Utilities	50,628	63,617	65,433	1,816
Other	9,375	7,411	9,981	2,570
Transfers Out	503,681	102,329	3,153	(99,176)
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	\$ 711,723	\$ 374,560	\$ 236,977	\$ (137,583)
Total	\$ 2,118,772	\$ 2,010,627	\$ 1,896,193	\$ (114,434)

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
90000544	Clerical Assistant 2 - Hourly	0.00	0.30	0.30	\$29,931 - \$36,067	\$ 8,979
20001203	Committee Consultants Secretary	1.00	1.00	1.00	16,640 - 104,832	51,863
20001164	Council Committee Consultant	6.50	7.00	7.00	19,323 - 151,840	528,706
20001165	Council Representative 1	3.00	2.00	2.00	16,640 - 104,832	118,720
20001166	Council Representative 2A	1.00	2.00	2.00	16,640 - 104,832	139,737
20001167	Council Representative 2B	1.00	1.00	1.00	19,323 - 151,840	92,061
90001074	Management Intern-Mayor/ Council - Hourly	0.39	0.00	0.00	24,274 - 29,203	-
FTE, Salaries, and Wages Subtotal		12.89	13.30	13.30		\$ 940,066
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 18,449	\$ 29,260	\$ 28,207	\$ (1,053)	
	Flexible Benefits	91,140	104,151	109,407	5,256	
	Long-Term Disability	5,014	5,653	5,078	(575)	
	Medicare	13,196	14,273	13,765	(508)	
	Other Post-Employment Benefits	29,066	82,235	81,133	(1,102)	
	Retiree Medical Trust	188	188	258	70	
	Retirement 401 Plan	753	750	1,030	280	
	Retirement ARC	322,597	339,818	405,769	65,951	
	Risk Management Administration	11,987	13,530	12,311	(1,219)	
	Supplemental Pension Savings Plan	24,543	27,576	40,509	12,933	
	Unemployment Insurance	2,853	2,895	2,697	(198)	
	Workers' Compensation	7,270	16,598	18,986	2,388	
Fringe Benefits Subtotal		\$ 527,056	\$ 636,927	\$ 719,150	\$ 82,223	
Total Personnel Expenditures					\$ 1,659,216	



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City Treasurer



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City Treasurer



Department Description

The Office of the City Treasurer is responsible for the receipt and custody of all City revenue, banking, tax administration, parking administration, parking meter operations, collection of delinquent accounts, and accounting for these funds. The City Treasurer is also responsible for the investment of all operating and capital improvement funds including the reinvestment of debt proceeds of the City and its affiliated agencies which total \$2.22 billion as of June 30, 2013. In addition, the City Treasurer serves as a member of the City of San Diego Funds Commission and Trustee for the SPSP/401(k) Plans.

Investments

In compliance with the City Treasurer's Investment Policy, the Investments Division manages the City's operating, capital improvement, and project financing funds in order to safely preserve principal, provide adequate liquidity, and earn a return comparable to performance benchmarks. The Investments Division manages the reinvestment of additional bond proceeds for the City, City Agencies, and Joint Power Authorities; provides cash management services including maintenance of banking relationships and reviewing new banking legislation; and assists in the development and implementation of new payment and collection systems for the City which includes participating in the review, implementation, and monitoring of all electronic banking services, e-commerce systems, and third-party payment-processing services.

Revenue Collections

The Revenue Collections Division administers the Delinquent Accounts and Parking programs. The Delinquent Accounts Program is responsible for the administration and collection of delinquent accounts referred to the City Treasurer by other City departments and agencies. The Program also represents the City in small claims court actions on delinquent accounts. The Parking Administration section handles parking citation customer service functions, issues residential parking permits, and reviews and processes parking citation appeals. The Parking Meter Operations section collects parking meter coins, as well as installs, maintains, and enforces City parking meters.

Treasury Operations

The Treasury Operations Division encompasses four major programs. The Accounting Program is responsible for administration of the Transient Occupancy Tax (TOT) and Tourism Marketing District (TMD) assessment; oversight

City Treasurer

of the City's deposit process including approving daily deposits and reconciling bank accounts; and accounting for the City of San Diego Funds Commission investments. The Accounting Program also provides cash handling guidance and training to City departments accepting payments on behalf of the City Treasurer. The Business Tax and Rental Unit Business Tax Program administers collection of the tax assessments and fees, compliance enforcement, collects Business Improvement District fees, and maintains the regulatory clearance review data for businesses operating within the City of San Diego. The Accounts Receivable (AR) Program is responsible for processing all invoice and grant payments; managing AR overpayments and Federal Electronic Data Interchange (FEDI) transactions; initiating refunds for security deposits and AR overpayments; creating and modifying AR master data; and processing returned items citywide. The Revenue Audit Program conducts audits of Transient Occupancy Tax and Tourism Marketing District assessment operators, lessees, waste hauler, utility, and cable franchisees, and other special audit requests to ensure revenue due to the City is remitted accurately and timely. The Program also administers appeal hearings conducted by the Office of the City Treasurer.

Treasury Systems

The Treasury Systems Division administers and supports 34 business applications that manage approximately 818,000 customer accounts. This includes integration of these systems with other City applications for collection and reporting of revenue and ensuring that confidential customer data is safeguarded. The Treasury Systems Division oversees all Information Technology (IT) contracts, provides project management support for IT initiatives and special projects, develops and generates reports in support of Treasury business areas, oversees end user administration and support for approximately 800 system users, develops interim and long term goals and objectives for department IT initiatives that support business functions and maintains the City of San Diego's Investor Information as well as Office of the City Treasurer websites.

The Department's mission is:

To receive, safeguard and efficiently manage public funds while providing the highest level of customer service

Goals and Objectives

The following are the strategic goals and objectives for the Department:

Goal 1: Safeguard all City monies through the use of strong internal controls

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Continue to ensure safe and secure working facilities
- Maintain a secure data environment that safeguards information collected by the Department
- Effectively manage banking services to safeguard City assets
- Properly account for all City revenue
- Effectively manage City investments

Goal 2: Engage in continuous improvement to effectively manage resources

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Evaluate business processes to identify areas for improvement
- Utilize technology to continue enhancing the services provided

Goal 3: Stay current and in compliance with laws and regulations that pertain to treasury services

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Ensure compliance with legal and regulatory requirements
- Provide training, educational, and networking opportunities to ensure that employees are aware of changes to applicable laws and regulations

City Treasurer

- Maintain compliance with internal and external audit reviews
- Effectively perform revenue auditing in order to maintain compliance
- Effectively administer all City taxes to ensure tax compliance

Goal 4: Provide world-class customer service to both internal and external customers

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Assist the public in understanding the services that the Department provides
- Effectively provide accurate and timely information to customers and stakeholders

Goal 5: Foster and promote a supportive, collaborative, and integrated work environment through a trained and skilled workforce

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide necessary equipment, training, and resources to support employees
- Create an environment where employees are celebrated and recognized for outstanding performance

Goal 6: Promote the highest ethical standards and behavior among employees

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Offer training to management and staff on ethical standards
- Conduct management review of standards and ethical practices with staff on a regular basis

Goal 7: Prudently invest and manage the City's cash investment portfolio pursuant to the State of California Government Code

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Fully comply with the City Treasurer's Investment Policy, as well as all applicable California Government Code regulations
- Preserve principal, ensure liquidity, and achieve a reasonable yield for the City's Pooled Investment Fund
- Annually update the City Treasurer's Investment Policy to reflect new legislative changes and prudent investment practices

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Percentage of bank reconciliations completed within 45 days of month-end	100%	100%	100%
2. Percentage of satisfied customers from Treasury lobby surveys	95%	96%	94%
3. Number of basis points the Core and Liquidity Investment Portfolios out-performed their benchmarks on a rolling 3-year basis (Core Portfolio benchmark: Bank of America Merrill Lynch 1-3 year Treasury Index; Liquidity Portfolio benchmark: Bank of America Merrill Lynch 3-6 month Treasury Bill Index)	Core: 16 bps Liquidity: 26 bps	Core: 15 bps Liquidity: 26 bps	Core: 7 bps Liquidity: 25 bps
4. Transient Occupancy Tax, lease, and franchise audits completed within budgeted hours	93%	95%	98%
5. Percent of professional workforce attending trainings, conferences, and continuing education programs	82%	96%	90%
6. Percentage of delinquent account referrals collected	80%	77%	80%

City Treasurer

Service Efforts and Accomplishments

Investments

During Fiscal Year 2013, the Investments Division invested an average of \$2.24 billion in operating and capital improvement funds, reinvested an average of \$39.4 million in construction fund debt proceeds, and realized approximately \$12.74 million in interest earnings on the City Treasurer's Pooled Investment Fund that yielded approximately 0.57 percent. The Investments Division continues to work with the Debt Management Department to provide timely investment services for the City's ongoing maintenance of its existing bond issue reserve funds.

As required by Government Code, the City Treasurer's 2013 Investment Policy was presented to and accepted by the City Council in November 2012. The Investment Policy was certified for excellence by the California Municipal Treasurers Association in December 2012 and the Association of Public Treasurers of the United States and Canada in August 2012. In its role as a fiduciary charged with the prudent investment of City funds, the Investments Division continues to work to ensure exemplary internal controls and safeguards are in place. In Fiscal Year 2013, the Investments Division enhanced its credit approval and monitoring process for corporate bonds.

In Fiscal Year 2013, after a comprehensive Banking Services Request for Proposal (RFP) process, vendor selection was completed for the City's new banking services contracts. Through this effort, the City will have the opportunity to implement new banking services and products to improve banking processes, streamline cash handling and disbursement methods, and offer enhanced payment options to the public.

Revenue Collections

The Delinquent Accounts Program maintains a net collection rate of 83 percent on delinquent receivables. Due to the Program's aggressive stance on collections and the resulting success, the Program is often contacted by other cities interested in establishing delinquent account collection programs.

In Fiscal Year 2013, the Delinquent Accounts Program responded to 130,455 calls and collected \$52.6 million in delinquent account revenue, \$1.5 million of which is through participation in the State's Interagency Intercept Collections Program with the Franchise Tax Board.

In Fiscal Year 2014, the Delinquent Accounts Program expects to respond to over 126,000 calls and collect \$20 million in delinquent account revenue.

In Fiscal Year 2013, the Parking Meter Operations Program collected 358,924 pounds of coin and parking meter revenue totaling \$8.2 million. In Fiscal Year 2014, the Program projects it will collect 345,000 pounds of coin and parking meter revenue is estimated to remain at \$8.2 million.

In Fiscal Year 2013, the Parking Meter Operations Program issued a Smart Parking Solutions RFP to solicit proposals for new single space parking meters, new multi-space parking meters, and a "real-time" parking data collection system. In Fiscal Year 2014, the Program expects to complete the RFP process and implement a variety of smart parking solutions.

In Fiscal Year 2013, the Parking Administration Program processed 451,868 parking citations totaling \$26.9 million, reviewed and processed 42,441 parking citation appeals, and assisted 64,969 parking customers on the phone. In Fiscal Year 2014, the Program expects to process 450,000 parking citations totaling \$26 million in revenue, review and process 35,000 parking citation appeals, and assist 65,000 parking customers over the phone.

In Fiscal Year 2013, the Parking Administration Program improved its processing of parking citation appeals by implementing an online appeals system. This new process allows parking customers to submit their appeals online and add attachments that support their appeal. In addition, customers can now view the status of their appeal in real-time. The online application has streamlined the parking appeal process and created efficiencies that reduce time spent answering parking calls and manually processing appeals.

City Treasurer

In Fiscal Year 2014, Parking Administration is planning to implement a new online application for customers to apply for a Residential Parking Permit. Similar to our online appeal application customers would be able to attach supporting documentation with their application. This new online application process will greatly enhance service to the public when applying for a Residential Parking Permit and streamline the process for approval.

Treasury Operations

In Fiscal Year 2013, the Accounting Program implemented enhancements to the web-based TOT system used to process approximately \$171 million in TOT/TMD payments annually. These enhancements were made to accommodate the change in the new TMD assessment fee structure. Additionally, in Fiscal Year 2013, the Accounting Program posted over 20,000 deposit documents totaling approximately \$1.2 billion.

In Fiscal Year 2013, the AR Program created more than 3,300 business partners and 4,000 contract accounts. The AR Program also processed over \$353 million in AR and grant payments and over 3,200 returned items. In addition, the AR Program oversaw the processing of electronic payments received through the FEDI application, equating to approximately \$1 billion.

In Fiscal Year 2014, the Revenue Audit Program expects to complete 150 revenue audits of TOT and TMD assessment operators, lessees, business taxes, and franchisees resulting in deficiencies of \$2.3 million.

The Business Tax Program implemented various enhancements to the Rental Unit Business Tax billing system, including the weekly processing of the County's Master Parcel data. This enhancement has increased Rental Unit Business Tax revenue in Fiscal Year 2012 and Fiscal Year 2013.

The Business Tax Program is managing the City's Business Regulatory Consolidation project. The overall objective of this project is to eliminate redundancy, optimize regulatory and tax revenue collection, and improve overall service to the business community. This project is targeted for implementation in Fiscal Year 2015.

In Fiscal Year 2013, the Business Tax Program processed 13,151 Business Tax applications and 172,000 Business Tax renewals totaling \$14.6 million while assisting 65,000 customers over the phone and 8,500 in the Treasury lobby.

Treasury Systems

In Fiscal Year 2013, the City Treasurer's IT staff worked with the Department of IT to begin the transition of Application and Development Maintenance, Network/Phones and Data Center services (previously provided by San Diego Data Processing Corporation) to three new vendors. The Department will continue this transition in Fiscal Year 2014.

IT staff also began to coordinate the review of all contracts assigned to the City in January 2012, which were previously managed by San Diego Data Processing Corporation. At a minimum, the contracts will need to be updated to include the City's required contract language.

In Fiscal Year 2013, IT staff led the effort to enhance the TOT/TMD system to accommodate the new TMD rate structure. This project also provided the opportunity to implement several online enhancements that streamlined the processing of these payments for the hotels.

Two major enhancement projects are also planned for Fiscal Year 2014. The IT Program will lead the project to modify the Transient Occupancy Tax System and Online Remittance and Payment Application to allow for tracking of the Convention Center Facilities District Special Tax. The IT Program will also lead the project to modify the Treasurer Tax Collection System (TTCS) and associated Online Application and Renewal Systems related to the City's Business Regulatory Consolidation Project.

In Fiscal Year 2014, Treasury IT staff will work with Inglewood Citation Management Services to enhance the online parking system to include residential parking permit renewal and payment functions.



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Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
FTE Positions (Budgeted)	116.63	118.63	119.63	1.00
Personnel Expenditures	\$ 9,737,291	\$ 10,851,296	\$ 11,484,087	\$ 632,791
Non-Personnel Expenditures	7,760,091	8,797,233	9,011,396	214,163
Total Department Expenditures	\$ 17,497,382	\$ 19,648,529	\$ 20,495,483	\$ 846,954
Total Department Revenue	\$ 25,852,203	\$ 25,046,475	\$ 25,963,475	\$ 917,000

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Administration	\$ 2,554,366	\$ 2,775,185	\$ 3,171,049	\$ 395,864
Revenue Collections	10,377,479	11,620,793	12,057,871	437,078
Treasury Operations	4,565,537	5,252,551	5,266,563	14,012
Total	\$ 17,497,382	\$ 19,648,529	\$ 20,495,483	\$ 846,954

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Administration	11.63	12.63	14.63	2.00
Revenue Collections	64.00	64.00	63.00	(1.00)
Treasury Operations	41.00	42.00	42.00	0.00
Total	116.63	118.63	119.63	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 478,457	\$ -
Parking Meter Revenue/Parking District Allocation Adjustment to parking meter revenue and transfer out allocation expenditures to the Parking Districts.	0.00	390,000	390,000
Financial Operations Manager Transfer Transfer of 1.00 Financial Operations Manager from the Financial Management Department to the Office of the City Treasurer.	1.00	154,368	-
Installation of New Parking Meters and Parking Meter Sensors Addition of expenditures and revenue associated with the installation of 1,000 single-head parking meters and 200 parking meter sensors.	0.00	147,000	100,000

City Treasurer

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	145,332	-
Lobby Security Adjustment to reflect the one-time replacement of the security system in the treasury operations lobby and installation of a security system in the parking citation lobby.	0.00	40,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	(34)	-
Credit Rating Services Reduction of expenditures for credit rating services which will be paid directly from the Public Utilities Department.	0.00	(3,600)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(67,000)	(250,000)
Bank of America Services Contract Adjustment reflects the reduction of expenditures for reduced costs associated with the Bank of America service contract, including a one-time loyalty credit.	0.00	(169,406)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(268,163)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	677,000
Total	1.00	\$ 846,954	\$ 917,000

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 5,931,751	\$ 6,351,178	\$ 6,486,559	\$ 135,381
Fringe Benefits	3,805,540	4,500,118	4,997,528	497,410
PERSONNEL SUBTOTAL	\$ 9,737,291	\$ 10,851,296	\$ 11,484,087	\$ 632,791
NON-PERSONNEL				
Supplies	\$ 603,548	\$ 525,069	\$ 498,148	\$ (26,921)
Contracts	1,224,527	1,819,257	1,682,543	(136,714)
Information Technology	2,187,016	2,685,271	2,472,161	(213,110)
Energy and Utilities	24,931	47,801	45,319	(2,482)
Other	295,523	268,822	449,508	180,686
Transfers Out	3,424,547	3,427,263	3,816,967	389,704
Capital Expenditures	-	23,750	46,750	23,000
NON-PERSONNEL SUBTOTAL	\$ 7,760,091	\$ 8,797,233	\$ 9,011,396	\$ 214,163
Total	\$ 17,497,382	\$ 19,648,529	\$ 20,495,483	\$ 846,954

City Treasurer

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 763,348	\$ 999,938	\$ 867,938	\$ (132,000)
Fines Forfeitures and Penalties	2,087,694	2,927,800	2,286,800	(641,000)
Licenses and Permits	23,000,490	21,118,737	22,808,737	1,690,000
Other Revenue	670	-	-	-
Total	\$ 25,852,203	\$ 25,046,475	\$ 25,963,475	\$ 917,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	5.00	5.00	\$31,491 - \$37,918	\$ 179,241
20000866	Accountant 2	4.00	4.00	4.00	54,059 - 65,333	223,236
20000007	Accountant 3	4.00	4.00	4.00	59,363 - 71,760	279,475
20000102	Accountant 4	1.00	1.00	1.00	66,768 - 88,982	82,160
20000024	Administrative Aide 2	5.00	5.00	5.00	42,578 - 51,334	243,296
20001208	Assistant Investment Officer	2.00	2.00	2.00	23,005 - 137,904	172,812
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	129,032
20000266	Cashier	2.00	2.00	2.00	31,491 - 37,918	74,888
20000540	Clerical Assistant 2	1.00	0.00	0.00	29,931 - 36,067	-
20000539	Clerical Assistant 2	10.00	8.00	7.00	29,931 - 36,067	239,869
20000267	Collections Investigator 1	17.00	16.00	16.00	40,186 - 48,526	750,417
20000268	Collections Investigator 1	2.00	2.00	1.00	40,186 - 48,526	47,919
20000269	Collections Investigator 2	3.00	3.00	4.00	45,198 - 54,558	161,628
20000270	Collections Investigator 3	4.00	5.00	5.00	49,712 - 60,070	296,595
20000287	Collections Manager	1.00	0.00	0.00	66,768 - 80,891	-
20001168	Deputy Director	1.00	2.00	2.00	46,966 - 172,744	254,776
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	48,021
20001172	Financial Operations Manager	1.00	1.00	2.00	25,376 - 148,200	193,440
20000290	Information Systems Analyst 2	1.00	0.00	0.00	54,059 - 65,333	-
20000293	Information Systems Analyst 3	0.00	1.00	1.00	59,363 - 71,760	70,863
20000998	Information Systems Analyst 4	0.00	0.00	1.00	66,768 - 80,891	65,933
20000377	Information Systems Technician	1.00	1.00	1.00	42,578 - 51,334	50,692
20001194	Investment Officer	1.00	1.00	1.00	34,694 - 207,210	138,251
90001073	Management Intern - Hourly	0.63	0.63	0.63	24,274 - 29,203	15,292
20000678	Parking Meter Supervisor	2.00	2.00	2.00	47,341 - 56,597	103,230
20000674	Parking Meter Technician	11.00	11.00	11.00	41,330 - 49,400	516,573
20000680	Payroll Specialist 2	0.00	0.00	1.00	34,611 - 41,787	38,089
20001182	Principal Accountant	3.00	3.00	3.00	19,323 - 151,840	290,326
20000741	Principal Clerk	1.00	1.00	1.00	43,555 - 52,666	52,008
20001222	Program Manager	3.00	4.00	4.00	46,966 - 172,744	402,277
20000783	Public Information Clerk	16.00	17.00	18.00	31,491 - 37,918	617,362
20000869	Senior Account Clerk	4.00	4.00	3.00	36,067 - 43,514	121,304
20000927	Senior Clerk/Typist	4.00	4.00	4.00	36,067 - 43,514	128,910
20000015	Senior Management Analyst	2.00	3.00	2.00	59,363 - 71,760	70,863

City Treasurer

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000827	Senior Parking Meter Technician	1.00	1.00	1.00	43,472 - 51,792	43,472
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	79,880
20001148	Treasurer	1.00	1.00	1.00	31,741 - 173,971	153,064
	Bilingual - Regular					23,296
	Overtime Budgeted					128,069
FTE, Salaries, and Wages Subtotal		116.63	118.63	119.63		\$ 6,486,559
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 78,288	\$ 92,991	\$ 95,697	\$ 2,706	
	Flexible Benefits	683,260	736,459	830,811	94,352	
	Insurance	320	-	-	-	
	Long-Term Disability	33,581	36,391	34,381	(2,010)	
	Medicare	85,817	86,833	87,475	642	
	Other Post-Employment Benefits	278,852	721,154	717,715	(3,439)	
	Retiree Medical Trust	962	955	1,961	1,006	
	Retirement 401 Plan	3,816	3,820	7,530	3,710	
	Retirement ARC	2,056,520	2,127,076	2,506,558	379,482	
	Retirement DROP	12,687	9,929	14,975	5,046	
	Retirement Offset Contribution	13,808	16,166	-	(16,166)	
	Risk Management Administration	108,896	118,660	108,905	(9,755)	
	Supplemental Pension Savings Plan	276,012	294,130	303,830	9,700	
	Unemployment Insurance	19,226	18,644	18,254	(390)	
	Workers' Compensation	153,494	236,910	269,436	32,526	
Fringe Benefits Subtotal		\$ 3,805,540	\$ 4,500,118	\$ 4,997,528	\$ 497,410	
Total Personnel Expenditures					\$ 11,484,087	

Citywide Program Expenditures



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Citywide Program Expenditures



Description

The Citywide Program Expenditures budget is comprised of various programs and activities that provide benefits and services citywide. The General Fund portion of programs or activities whose funding is divided among the General Fund and the non-General funds, and/or programs or activities that are generally not attributable to any single City department, are allocated to this budget. The Citywide Program Expenditure budget is administered by the Financial Management Department with input from responsible departments throughout the City.



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Citywide Program Expenditures

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ 36,692	\$ -	\$ -	\$ -
Non-Personnel Expenditures	80,671,820	66,937,965	66,071,801	(866,164)
Total Department Expenditures	\$ 80,708,512	\$ 66,937,965	\$ 66,071,801	\$ (866,164)
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Assessments to Public Property	\$ 839,894	\$ 463,235	\$ 504,200	\$ 40,965
Business Cooperation Program	225,915	350,000	350,000	-
Citywide Elections	2,488,506	1,800,000	1,800,000	-
Corporate Master Lease Rent	9,739,023	10,683,503	9,570,118	(1,113,385)
Deferred Capital Debt Service	-	8,877,870	10,699,819	1,821,949
Employee Personal Property Claims	(34)	5,000	5,000	-
Insurance	1,166,960	1,281,700	1,562,879	281,179
McGuigan Settlement	7,970,716	7,973,053	8,007,675	34,622
Memberships	692,030	630,000	630,000	-
Preservation of Benefits	1,001,753	1,700,000	1,700,000	-
Property Tax Administration	5,597,018	5,102,711	3,823,343	(1,279,368)
Public Liab. Claims Transfer-Claims Fund	41,506,208	12,206,208	14,506,208	2,300,000
Public Liab. Claims Transfer-Reserves	-	6,100,000	101,700	(5,998,300)
Public Use Leases	-	1,502,488	1,582,144	79,656
Redistricting Commission	155,491	-	-	-
Special Consulting Services	1,846,380	4,300,000	3,240,000	(1,060,000)
Supplemental COLA Benefit	-	-	1,400,858	1,400,858
TRANS Interest Expense-Transfer Fund	940,363	500,000	314,000	(186,000)
Transfer to Capital Improvements Program	1,130,040	-	-	-
Transfer to Park Improvement Funds	4,949,147	3,003,095	5,614,678	2,611,583
Transportation Subsidy	459,102	459,102	659,179	200,077
Total	\$ 80,708,512	\$ 66,937,965	\$ 66,071,801	\$ (866,164)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Mission Bay and Regional Park Improvements Funds	0.00	\$ 2,611,583	\$ -
Adjustment to the expenditure transfer to the improvements funds based on projected Mission Bay rent and concession revenue per the Mission Bay Ordinance.			
Addition for Deferred Capital Projects	0.00	2,000,000	-
Adjustment to reflect the addition of expenditures related to the \$35 million Capital Improvement Projects Bond Debt Service.			

Citywide Program Expenditures

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	1,550,000	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	1,400,858	-
Kinder Morgan Litigation Addition of one-time expenditures for legal support in the Kinder Morgan litigation.	0.00	700,000	-
Student Bus Passes Funding to provide bus passes for low-income students. This program is administered by the San Diego Metropolitan Transit System (MTS).	0.00	200,000	-
Addition for Public Use Leases Adjustment to reflect the addition of expenditures related to public use leases.	0.00	79,656	-
Addition to Assessments to Public Property Adjustment to reflect the addition of expenditures related to assessments to public property.	0.00	40,965	-
Reduction of Consulting Services Adjustment to reflect the reduction of expenditures related to outside attorneys who assist with labor negotiations as a result of the five-year agreement with all six employee organizations.	0.00	(160,000)	-
Reduction of Interest Expenditures Adjustment to Tax and Revenue Anticipation Notes (TRANS) interest expenditures for Fiscal Year 2014.	0.00	(186,000)	-
Transfer of Neighborhood Redevelopment Initiatives Adjustment to reflect the transfer of expenditures from the Citywide Program Expenditures Department to the Economic Development Department to establish special assessment districts and to support redevelopment initiatives.	0.00	(250,000)	-
Reduction of Public Liability Fund Transfer Adjustment to reflect the reduction of the Public Liability Fund transfer from the General Fund.	0.00	(600,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(975,558)	-
Reduction to Property Tax Administration Fees Adjustment to reflect the reduction of expenditures related to the readjusted property tax administration fees by the County of San Diego.	0.00	(1,279,368)	-
Reduction to Public Liability Reserve Contribution Adjustment to reflect the reduction of expenditures related to the contribution to the Public Liability Fund Reserve.	0.00	(5,998,300)	-
Total	0.00	\$ (866,164)	\$ -

Citywide Program Expenditures

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 29,277	\$ -	\$ -	\$ -
Fringe Benefits	7,416	-	-	-
PERSONNEL SUBTOTAL	\$ 36,692	\$ -	\$ -	\$ -
NON-PERSONNEL				
Supplies	\$ 825	\$ -	\$ -	\$ -
Contracts	36,719,017	23,999,717	21,289,585	(2,710,132)
Information Technology	6,620	-	-	-
Energy and Utilities	12,350	11,819	758	(11,061)
Other	1,942,036	2,513,235	3,955,058	1,441,823
Transfers Out	41,990,972	40,413,194	40,826,400	413,206
NON-PERSONNEL SUBTOTAL	\$ 80,671,820	\$ 66,937,965	\$ 66,071,801	\$ (866,164)
Total	\$ 80,708,512	\$ 66,937,965	\$ 66,071,801	\$ (866,164)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

FTE, Salaries, and Wages Subtotal	0.00	0.00	0.00	\$ -
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	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
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Fringe Benefits

Flexible Benefits	\$ 2,547	\$ -	\$ -	\$ -
Long-Term Disability	144	-	-	-
Medicare	444	-	-	-
Other Post-Employment Benefits	1,271	-	-	-
Retiree Medical Trust	63	-	-	-
Retirement 401 Plan	251	-	-	-
Retirement ARC	2,229	-	-	-
Risk Management Administration	331	-	-	-
Unemployment Insurance	89	-	-	-
Workers' Compensation	46	-	-	-
Fringe Benefits Subtotal	\$ 7,416	\$ -	\$ -	\$ -
Total Personnel Expenditures			\$ -	



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Civic & Urban Initiatives



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Department Description

The Civic and Urban Initiatives Program (also known as the "Incubator for Civic Imagination") will create a space for innovation, collaboration, and action inside City government convening the best urban thinking across civic sectors while facilitating the coordination of the best ideas towards implementation. The Incubator will produce new models of community participation engaging the citizens of San Diego in the construction of new public spaces, as well as urban and civic initiatives that can improve the quality of life in the City's urban neighborhoods.

The Fiscal Year 2014 Adopted Budget includes the addition of 6.00 FTE positions, \$609,225 in associated personnel expenditures, and \$336,762 in non-personnel expenditures to coordinate and link fragmented urban and civic policies, research, and projects on both sides of the border to produce new platforms of collaboration between local governments, institutions, and neighborhood organizations. Over the next fiscal year, these positions will facilitate the establishment of, and will staff, various working groups, internships, and a Council on Design.

The milestones for the Civic and Urban Initiatives Program will include accomplishments across four main areas of work during the first year of operations:

1. The realization of a set of demonstration projects in the City's neighborhoods which, in the first year, will entail the activation of empty parcels in a variety of San Diego neighborhoods into new public spaces for communities serving as civic classrooms and environmental eco-literacy playgrounds animated by art, science, and technology educational programming and physical infrastructure to support a variety of cultural and economic activities.
2. The transformation of under-utilized public spaces in City Hall including the Incubator's workspace on the 4th floor and the transformation of the first-floor lobby space into a public forum and urban gallery to change the way citizens interact with their government. Through this transformation, government becomes more transparent and promotes public access to the political process, decisions, and policies that impact quality of life throughout the City. This program also empowers neighborhoods by allowing them to display and embrace their accomplishments and aspirations.

Civic & Urban Initiatives

3. Successful outreach efforts to bring extra funding in the form of grants and other economic resources from local, regional, and national granting agencies, as well as civic philanthropy and foundations to support all demonstration projects. It is expected that this program will attract a minimum on \$250,000 in extra funding during the first year with the goal eventually to not only to match the seed money allocated from the City for these efforts, but to be entirely self-sustaining.
4. Demonstrable progress in specific cross-departmental collaborations including:
 - The development of a Civic Imagination Speaker and Workshop Series to bring the most imaginative ideas and practices in neighborhood activism, civic design, and planning from across the globe to San Diego as we re-think our own possibilities;
 - The development of a Bi-national Urban Vision Task Force to give content to the activities of the new Bi-national Office, to enable a new era of cross-border municipal and community collaboration, and to creatively re-think border issues such as wait-times, producing new software applications, technology-based research, new impact analysis and physical design alternatives to help mitigate the long lines at the border that are greatly impacting our economy; and
 - The execution of a Citizenship Culture Survey in the San Diego-Tijuana Border Region in collaboration with the Bogota-based organization, Corpovisionarios, to enable a more precise picture of the social norms that govern citizenship culture (public trust, social cooperation, legal obedience) in these two cities, and in relation to each other; and to serve as a basis for assessing the impact of the Incubator's interventions.

Civic & Urban Initiatives

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	0.00	0.00	6.00	6.00
Personnel Expenditures	\$ -	\$ -	\$ 609,225	\$ 609,225
Non-Personnel Expenditures	-	-	336,762	336,762
Total Department Expenditures	\$ -	\$ -	\$ 945,987	\$ 945,987
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Civic & Urban Initiatives	\$ -	\$ -	\$ 945,987	\$ 945,987
Total	\$ -	\$ -	\$ 945,987	\$ 945,987

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Civic & Urban Initiatives	0.00	0.00	6.00	6.00
Total	0.00	0.00	6.00	6.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Civic and Urban Initiatives	6.00	\$ 945,987	\$ -
Addition of 6.00 FTE positions and associated non-personnel expenditures to support the Civic and Urban Initiatives program.			
Total	6.00	\$ 945,987	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 320,000	\$ 320,000
Fringe Benefits	-	-	289,225	289,225
PERSONNEL SUBTOTAL	\$ -	\$ -	\$ 609,225	\$ 609,225
NON-PERSONNEL				
Contracts	\$ -	\$ -	\$ 336,762	\$ 336,762
NON-PERSONNEL SUBTOTAL	\$ -	\$ -	\$ 336,762	\$ 336,762
Total	\$ -	\$ -	\$ 945,987	\$ 945,987

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20001255	Mayor Representative 2	0.00	0.00	4.00	\$19,323 - \$151,840	\$ 140,000
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Civic & Urban Initiatives

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20001222	Program Manager	0.00	0.00	2.00	46,966 - 172,744	180,000
FTE, Salaries, and Wages Subtotal		0.00	0.00	6.00		\$ 320,000
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ -	\$ -	\$ -	\$ 9,600	\$ 9,600
	Flexible Benefits	-	-	-	60,756	60,756
	Long-Term Disability	-	-	-	1,712	1,712
	Medicare	-	-	-	4,640	4,640
	Other Post-Employment Benefits	-	-	-	37,446	37,446
	Retirement ARC	-	-	-	152,320	152,320
	Risk Management Administration	-	-	-	5,682	5,682
	Supplemental Pension Savings Plan	-	-	-	9,760	9,760
	Unemployment Insurance	-	-	-	909	909
	Workers' Compensation	-	-	-	6,400	6,400
Fringe Benefits Subtotal		\$ -	\$ -	\$ -	\$ 289,225	\$ 289,225
Total Personnel Expenditures					\$ 609,225	

Commission for Arts & Culture



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Commission for Arts & Culture



Department Description

The City of San Diego Commission for Arts and Culture (Commission) was established in 1988. As a direct report to the Mayor's Office, the Commission is responsible for making all recommendations for City funding pertaining to arts and culture through its two competitive application programs. In addition, the Commission provides and/or supports professional development opportunities to the non-profit arts and culture sector in such areas as grant writing, non-profit management, marketing, and arts education. The Commission also administers the Public Art Program which oversees the commission of new artworks in capital improvement projects, the installation of art in private development projects, and the management of the City's art collection. Working with local, regional and national partners, the Commission also strives to market San Diego as a preferred destination for cultural tourists.

The Commission is the only public arts agency in San Diego County supporting artists and non-profit arts and culture organizations to ensure that meaningful and relevant programs and services are accessible to all and are of the highest quality. Through effective public policy, advocacy, strategic partnerships, professional development, and funding, the Commission supports and strengthens artists, non-profit arts organizations, arts and culture programs in local neighborhoods, arts education, and public art, all of which contribute to the quality of life, the local economy, and the vibrancy of San Diego.

The Department's mission is:

To vitalize the City by supporting the region's cultural assets, integrating arts and culture into community life, and showcasing San Diego as an international cultural destination

Goals and Objectives

The following goals and objectives represent the action plan for the Commission:

Goal 1: Efficiently and effectively administer the arts and culture programs through the work of a high-performing team

Commission for Arts & Culture

It is imperative that all government agencies operate at the highest levels of professional, fiscal, and ethical conduct. The Commission will accomplish this goal by focusing on the following objectives:

- Complete a scope of work guided by a performance-based work plan
- Maintain/increase budget through effective advocacy efforts and strategic public/private partnerships
- Provide opportunities for community members to share input and expertise in the function of Commission programs

Goal 2: Maintain a system to conduct effective and accurate internal and external communications and provide opportunities for critical feedback and data-sharing

Maintaining accurate, current data and sharing it with staff and constituents is critical for developing a vibrant and competitive arts and culture sector. The Commission will accomplish this goal by focusing on the following objectives:

- Annually survey contractors and develop programs and services to serve their needs
- Ensure Commission staff, contractors, and partners effectively use all available technologies to improve data collection and communications

Goal 3: Advance the development of, and access to, arts and culture activity in San Diego by administering the allocation of public funds and leveraging those funds for programs and services to broad-based sectors of the San Diego community

The City is committed to serving the full diversity of its residents and visitors. The arts and culture sector can play a critical role in increasing access to services. The Commission will accomplish this goal by focusing on the following objectives:

- Partner with other California arts funders to manage a universal online application system that contractors can use to easily leverage additional resources
- Develop improved resources for applicants that will strengthen the capacity of current contractors and encourage applications from under-served parts of the City

Goal 4: Provide meaningful aesthetic and cultural experiences for San Diego's residents and visitors through the collection of artworks according to the Commission's established collecting mission

The installation of art in the public realm contributes to the fulfillment of the City's commitment to honor the heritage of San Diego and to celebrate the diversity of its residents. San Diegans expect the Public Art Program and the Civic Art Collection to play a significant role in the City's efforts to protect and elevate their quality of life, earn their affection, and inspire their civic pride. The Commission will accomplish this goal by focusing on the following objectives:

- Implement three policies—the art donation policy, the public art policy, and the civic enhancement fund expenditure policy—to support the development and maintenance of the Public Art Program and the Civic Art Collection according to the City's collecting mission
- Implement new methods for providing broad public access to selected works from the Civic Art Collection

Goal 5: Serve as a leader in the arts and culture community through innovative partnerships, resource sharing opportunities, and the seeding of new initiatives

Tourism is the third largest industry in the City of San Diego and one of the major draws for tourists is arts and culture. Therefore, it is imperative that the City do all it can to develop arts and cultural activities. The Commission will accomplish this goal by focusing on the following objectives:

- Provide leadership to the tourism industry including the San Diego Convention and Visitors Bureau, National Endowment for the Arts, San Diego Grantmakers, 2015 Balboa Park Celebration Inc., California Arts Council, Americans for the Arts, and the San Diego Foundation among others
- Provide a leadership role in developing and implementing strategic public/private partnerships

Commission for Arts & Culture

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Contractor satisfaction rating as "Very Good" or "Excellent" on the Commission's overall performance	99%	100% ¹	99%
2. Contractor satisfaction rating of staff as "Very Good" or "Excellent" on the Commission's responsiveness	99%	97% ¹	99%
3. Number of workshops for the arts and culture sector presented or sponsored by the Commission	40	25	50
4. Percentage of Organizational Support Program applications reviewed and verified by the California Cultural Data Project	100%	100%	100%
5. Number of active contracts with arts and culture organizations managed by the Commission	106	121	125
6. Number of recommendations in the 2004 Public Art Master Plan implemented (e.g., public art project management and collections management activities)	20	20	40

1. This figure represents a 30% response rate to the Department's customer satisfaction survey which has a deadline of September 30, 2013 for contractors to complete along with their other Fiscal Year 2013 contract close-out materials

Service Efforts and Accomplishments

The Commission's Fiscal Year 2013 Allocations Programs received and reviewed 130 applications from San Diego non-profit organizations, 82 applications through the Organizational Support Program (OSP), and 48 applications through the Creative Communities San Diego (CCSD) Program. In 2012, OSP-funded organizations spent more than \$176.0 million and supported almost 2,000 full-time equivalent jobs. These organizations represent annual operating incomes ranging from \$27,000 to more than \$22.0 million. In addition, more than 800 full-time equivalent volunteers and 1,000 part-time volunteer board members donated their time and talent to these organizations.

In addition to selling more than 2.9 million admissions, OSP organizations provided more than 2 million admissions free-of-charge. The impact of OSP-funded arts and culture organizations, however, extends far beyond the number of tickets sold. Criteria within the Commission's funding guidelines encourage these organizations to reach San Diego's youth and under-served communities resulting in almost 900,000 children served.

The arts and cultural organizations funded by the Commission through OSP serve approximately 2 million visitors annually. According to the San Diego Visitor Profile Study conducted by CIC Research, tourists who participated in an arts and culture activity are likely to have a longer stay (3.8 versus 1.8 days for all visitors) and nearly 60 percent of these visitors use hotel accommodations. In addition, these visitors spend \$561 per trip compared with the average tourist's \$235.

In Fiscal Year 2013, the Commission administered the 2004 Public Art Master Plan (Council Policy 900-11) that stipulates that 2 percent of the budget of eligible construction projects with eligible project funds in excess of \$250,000 be used for the Public Art Program, and Ordinance 19280 that stipulates that one percent of the project budget of eligible private and commercial development is to be used for art or cultural enhancement. Further policies and procedures for the management of the City's art collection are under development in collaboration with other City departments. The intended net effect of these inter-linked collections, management policies, and procedures, is an increase in the quality, value, safety, and condition of the City's art assets.

Commission for Arts & Culture

Often in collaboration with partner organizations such as the San Diego Foundation, the Balboa Park Cultural Partnership, and the Jacobs Center for Neighborhood Innovation, the Commission presented or sponsored a number of educational workshops for arts and culture organizations. These included workshops for emerging arts and culture leaders, as well as experienced marketing, financial management, development, human resources and arts education professionals. Other workshops focused on how to reach new audiences and how to apply for, and receive, funding from the Commission.

The Commission continued to manage and evolve its regional marketing campaign for the arts and culture industry, designed to drive traffic to the San Diego Convention and Visitor Bureau's website, as well as to develop business support for the arts. In its second year, the *Fall for the Arts* (FFA) Campaign expanded from a one-day arts and culture exposition on the Broadway Pier to a month-long celebration of arts and culture in conjunction with the Convention and Visitor Bureau's "Kids Go Free" campaign. In October, the Commission partnered with the NTC Foundation's Liberty Station to present the kick-off to this celebration which attracted over 1,200 people to enjoy visual art installations, live music, dance, and theatrical performances. This event involved the collaboration of 70 arts groups and resulted in over 24,000 visits to sites promoting the campaign and doubled the Museum Council's web traffic through which over 10,000 children received free museum tickets. These efforts were enhanced with support from a National Endowment for the Arts (NEA) grant, one of two competitive NEA grants that the Commission managed. The second NEA grant, the prestigious "Our Town" grant, supported a community planning process that resulted in the Jacobs Center for Neighborhood Innovation's plan to transform 60 acres of blighted land into a vibrant arts and cultural environment.

Finally, during Fiscal Year 2012, the Commission continued the successful collection and management of financial and other quantitative forms of data from its Organizational Support Program applications for funding through participation in the California Cultural Data Project (CA-CDP). In addition to creating an online mechanism for applicants to report their data, the CA-CDP provides applicants access to certified public accountants to help with financial reporting questions, as well as access to automated financial reports which contractors may submit in lieu of their own internally-produced financial reports as part of their year-end requirements.

All applications, requests for payment, and final reporting forms have been converted to Microsoft Word and/or PDF-fillable documents so organizations can complete them and save them onto their own computers and are available from the Commission's website. Contract and payment monitoring is now done using a Microsoft Access database which enables staff to efficiently notify applicants and contractors of omissions, errors, and deadlines in a timely manner. The Commission is currently researching the integration of these various transactions within a single web-based environment.

Commission for Arts & Culture

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	6.00	6.00	6.00	0.00
Personnel Expenditures	\$ 669,487	\$ 710,222	\$ 785,291	\$ 75,069
Non-Personnel Expenditures	166,792	295,046	340,494	45,448
Total Department Expenditures	\$ 836,279	\$ 1,005,268	\$ 1,125,785	\$ 120,517
Total Department Revenue	\$ 185,345	\$ -	\$ -	\$ -

Public Art Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Public Art	\$ 9,493	\$ 56,300	\$ 102,814	\$ 46,514
Total	\$ 9,493	\$ 56,300	\$ 102,814	\$ 46,514

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Funding for Cultural Assets Adjustment to reflect the addition of funding for the maintenance, conservation, and restoration of cultural assets to support the Balboa Park 2015 Centennial Celebration.	0.00	\$ 43,700	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,814	-
Total	0.00	\$ 46,514	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
NON-PERSONNEL				
Supplies	\$ 1,134	\$ -	\$ 2,814	\$ 2,814
Contracts	8,359	56,300	100,000	43,700
NON-PERSONNEL SUBTOTAL	\$ 9,493	\$ 56,300	\$ 102,814	\$ 46,514
Total	\$ 9,493	\$ 56,300	\$ 102,814	\$ 46,514

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Other Revenue	\$ 182,405	\$ -	\$ -	\$ -
Total	\$ 182,405	\$ -	\$ -	\$ -

Commission for Arts & Culture

Transient Occupancy Tax Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Commission for Arts & Culture	\$ 688,858	\$ 818,553	\$ 882,124	\$ 63,571
Public Art	137,929	130,415	140,847	10,432
Total	\$ 826,786	\$ 948,968	\$ 1,022,971	\$ 74,003

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Commission for Arts & Culture	5.00	5.00	5.00	0.00
Public Art	1.00	1.00	1.00	0.00
Total	6.00	6.00	6.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 75,069	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Discretionary Adjustment	0.00	2,546	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	(3,612)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Total	0.00	\$ 74,003	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
PERSONNEL				
Personnel Cost	\$ 432,947	\$ 416,591	\$ 436,831	\$ 20,240
Fringe Benefits	236,539	293,631	348,460	54,829
PERSONNEL SUBTOTAL	\$ 669,487	\$ 710,222	\$ 785,291	\$ 75,069
NON-PERSONNEL				
Supplies	\$ 3,953	\$ 2,600	\$ 2,600	\$ -
Contracts	129,339	194,900	195,426	526
Information Technology	20,654	34,918	31,306	(3,612)
Energy and Utilities	1,549	1,958	1,834	(124)
Other	1,805	4,370	6,514	2,144
NON-PERSONNEL SUBTOTAL	\$ 157,299	\$ 238,746	\$ 237,680	\$ (1,066)
Total	\$ 826,786	\$ 948,968	\$ 1,022,971	\$ 74,003

Commission for Arts & Culture

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 2,941	\$ -	\$ -	\$ -
Total	\$ 2,941	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 50,692
20000132	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	64,516
20001220	Executive Director	1.00	1.00	1.00	46,966 - 172,744	109,855
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,008
20000778	Public Art Program Administrator	2.00	2.00	2.00	66,768 - 80,891	159,760
FTE, Salaries, and Wages Subtotal		6.00	6.00	6.00		\$ 436,831

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
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Fringe Benefits

Employee Offset Savings	\$ 6,572	\$ 9,472	\$ 9,843	\$ 371
Flexible Benefits	37,744	41,125	42,862	1,737
Long-Term Disability	2,429	2,443	2,361	(82)
Medicare	6,907	6,215	6,394	179
Other Post-Employment Benefits	15,526	37,962	37,446	(516)
Retirement ARC	133,468	159,396	209,901	50,505
Retirement DROP	1,944	-	-	-
Retirement Offset Contribution	757	677	-	(677)
Risk Management Administration	5,906	6,252	5,682	(570)
Supplemental Pension Savings Plan	21,479	23,006	23,384	378
Unemployment Insurance	1,396	1,244	1,254	10
Workers' Compensation	2,410	5,839	9,333	3,494
Fringe Benefits Subtotal	\$ 236,539	\$ 293,631	\$ 348,460	\$ 54,829
Total Personnel Expenditures			\$ 785,291	

Commission for Arts & Culture

Revenue and Expense Statement (Non-General Fund)

Public Art Fund	FY2012 Actual	FY2013 [*] Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 197,367	\$ 143,211	\$ 107,920
Civic Enhancement Reserve	–	227,061	222,983
TOTAL BALANCE AND RESERVES	\$ 197,367	\$ 370,272	\$ 330,903
REVENUE			
Civic Enhancement	\$ 182,405	\$ –	\$ –
TOTAL REVENUE	\$ 182,405	\$ –	\$ –
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 379,772	\$ 370,272	\$ 330,903
OPERATING EXPENSE			
Operating Expense	\$ 9,493	\$ 56,300	\$ 102,814
TOTAL OPERATING EXPENSE	\$ 9,493	\$ 56,300	\$ 102,814
TOTAL EXPENSE	\$ 9,493	\$ 56,300	\$ 102,814
RESERVES			
Civic Enhancement Reserve	\$ –	\$ 227,061	\$ 222,983
TOTAL RESERVES	\$ –	\$ 227,061	\$ 222,983
BALANCE	\$ 370,279	\$ 86,911	\$ 5,106
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 379,772	\$ 370,272	\$ 330,903

^{*} At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Convention Center



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Convention Center



Fund Description

This fund provides partial funding for the operation and maintenance of the Convention Center and provides lease revenue bond financing payments related to the Convention Center Expansion Project. This fund is administered by the Financial Management Department.



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Convention Center

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	18,294,770	17,545,038	17,382,450	(162,588)
Total Department Expenditures	\$ 18,294,770	\$ 17,545,038	\$ 17,382,450	\$ (162,588)
Total Department Revenue	\$ 18,544,405	\$ 17,572,763	\$ 17,280,000	\$ (292,763)

Convention Center Expansion Administration Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Convention Center Expansion Administration Fund	\$ 21,938	\$ 14,140,038	\$ 13,977,450	\$ (162,588)
Total	\$ 21,938	\$ 14,140,038	\$ 13,977,450	\$ (162,588)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ (162,588)	\$ -
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(172,763)
Total	0.00	\$ (162,588)	\$ (172,763)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
NON-PERSONNEL				
Contracts	\$ 21,938	\$ 1,420,000	\$ 1,420,000	\$ -
Transfers Out	-	12,720,038	12,557,450	(162,588)
NON-PERSONNEL SUBTOTAL	\$ 21,938	\$ 14,140,038	\$ 13,977,450	\$ (162,588)
Total	\$ 21,938	\$ 14,140,038	\$ 13,977,450	\$ (162,588)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Rev from Money and Prop	\$ 4,179	\$ -	\$ -	\$ -
Rev from Other Agencies	-	4,500,000	4,500,000	-
Transfers In	20,000	9,672,763	9,500,000	(172,763)
Total	\$ 24,179	\$ 14,172,763	\$ 14,000,000	\$ (172,763)

Convention Center

Convention Center Expansion Project Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Convention Center Expansion Project Fund	\$ 14,867,554	\$ -	\$ -	\$ -
Total	\$ 14,867,554	\$ -	\$ -	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 1,166,866	\$ -	\$ -	\$ -
Transfers Out	13,700,688	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 14,867,554	\$ -	\$ -	\$ -
Total	\$ 14,867,554	\$ -	\$ -	\$ -

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Rev from Money and Prop	\$ 1,314	\$ -	\$ -	\$ -
Rev from Other Agencies	4,500,000	-	-	-
Transfers In	10,610,000	-	-	-
Total	\$ 15,111,314	\$ -	\$ -	\$ -

New Convention Facility Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
New Convention Facility Fund	\$ 3,405,278	\$ 3,405,000	\$ 3,405,000	\$ -
Total	\$ 3,405,278	\$ 3,405,000	\$ 3,405,000	\$ -

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ -	\$ (120,000)
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	0.00	\$ -	\$ (120,000)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 3,405,278	\$ 3,405,000	\$ 3,405,000	\$ -
NON-PERSONNEL SUBTOTAL	\$ 3,405,278	\$ 3,405,000	\$ 3,405,000	\$ -
Total	\$ 3,405,278	\$ 3,405,000	\$ 3,405,000	\$ -

Convention Center

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Rev from Money and Prop	\$ 3,609	\$ -	\$ -	\$ -
Transfers In	3,405,302	3,400,000	3,280,000	(120,000)
Total	\$ 3,408,911	\$ 3,400,000	\$ 3,280,000	\$ (120,000)

Convention Center

Revenue and Expense Statement (Non-General Fund)

Convention Center Expansion Administration Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 111,671	\$ 10,521	\$ 434,660
Reserved Fund Balance	–	110,000	109,732
TOTAL BALANCE AND RESERVES	\$ 111,671	\$ 120,521	\$ 544,392
REVENUE			
Interest Earnings	\$ –	\$ –	\$ –
Port District Contribution	4,500,000	4,500,000	4,500,000
Transfer from Transient Occupancy Tax Fund	10,635,493	9,672,763	9,500,000
TOTAL REVENUE	\$ 15,135,493	\$ 14,172,763	\$ 14,000,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 15,247,164	\$ 14,293,284	\$ 14,544,392
OPERATING EXPENSE			
Administrative Expense	\$ 22,938	\$ 20,000	\$ 20,000
De-Watering Expense	1,036,426	1,200,000	1,200,000
Debt Service Lease Payment	13,700,688	12,720,038	12,557,450
Insurance	129,440	200,000	200,000
TOTAL OPERATING EXPENSE	\$ 14,889,492	\$ 14,140,038	\$ 13,977,450
TOTAL EXPENSE	\$ 14,889,492	\$ 14,140,038	\$ 13,977,450
RESERVES			
Reserved Fund Balance	\$ 109,732	\$ 110,000	\$ 109,732
TOTAL RESERVES	\$ 109,732	\$ 110,000	\$ 109,732
BALANCE	\$ 247,940	\$ 43,246	\$ 457,210
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 15,247,164	\$ 14,293,284	\$ 14,544,392

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Convention Center

Revenue and Expense Statement (Non-General Fund)

New Convention Facility Fund	FY2012 Actual	FY2013 [*] Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 137,498	\$ 136,870	\$ 136,863
TOTAL BALANCE AND RESERVES	\$ 137,498	\$ 136,870	\$ 136,863
REVENUE			
Transfer from Transient Occupancy Tax Fund	\$ 3,408,911	\$ 3,400,000	\$ 3,280,000
TOTAL REVENUE	\$ 3,408,911	\$ 3,400,000	\$ 3,280,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,546,409	\$ 3,536,870	\$ 3,416,863
OPERATING EXPENSE			
City Expense in Support of Facility	\$ 50,000	\$ 50,000	\$ 50,000
Convention Center Corporation Allocation	3,355,278	3,355,000	3,355,000
TOTAL OPERATING EXPENSE	\$ 3,405,278	\$ 3,405,000	\$ 3,405,000
TOTAL EXPENSE	\$ 3,405,278	\$ 3,405,000	\$ 3,405,000
BALANCE	\$ 141,131	\$ 131,870	\$ 11,863
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,546,409	\$ 3,536,870	\$ 3,416,863

^{*} At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



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Debt Management



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Debt Management



Department Description

Debt Management conducts planning, structuring, and issuance activities for all City financings to fund cash flow needs and to provide funds for capital projects, essential equipment, and vehicles. The Department also coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure projects. The Department monitors outstanding bond issuances for refunding opportunities, and performs, coordinates, and monitors certain post-issuance administrative functions. The Department maintains the City's Investor Information page to provide outreach to current and prospective investors on bond disclosure, credit ratings, and the calendar of upcoming bond issuances. Debt Management works with the Office of the City Attorney, outside counsel, and other departments to administer debt service payments, monitor and report the City's compliance with bond covenants, coordinate the filing of annual continuing disclosure reports, and respond to bondholder requests for information.

Debt Management performs as-needed financial planning and analyses for the Mayor and City departments. The Department works with Public Works, Public Utilities, Environmental Services, and the Capital Improvement Program Review and Advisory Committee (CIPRAC) in developing financial plans and identifying infrastructure funding for General Fund, Water, and Wastewater Systems.

Debt Management is organized into the following functional areas:

General Fund Financing and Administration

General Fund Financing and Administration coordinates the structuring and issuance of bond financings for City capital projects funded and secured by the City's General Fund and performs or coordinates various post-bond issuance administrative functions including continuing disclosure filings.

Enterprise Fund Financing and Administration

Enterprise Fund Financing and Administration coordinates the structuring and issuance of bond financings for City capital projects funded and secured by the City's enterprise funds and performs or coordinates various post-bond issuance administrative functions including continuing disclosure filings.

Debt Management

Special Districts Financing and Administration

Special Districts Financing and Administration coordinates Community Facilities District and 1913/1915 Act Assessment District conduit formation procedures and related bond issuances. The Department also coordinates various post-issuance administrative functions including continuing disclosure filings and the enrollment process for assessments and special taxes, with the assistance from assessment and special tax consultants to maintain parcel databases and administer established special tax parcel taxing formulas.

Equipment and Vehicle Financing Program (EVFP)

EVFP Administration coordinates the City's lease purchase of essential vehicles and equipment typically over a three to ten-year term based on the useful life expectancy of the equipment. Examples include the following: fire trucks, refuse packers, service trucks, fire and police helicopters, and the City's Enterprise Resource Planning system. Various post-issuance administrative functions are performed annually related to the vehicle lease purchase program.

The Department's mission is:

To provide comprehensive and innovative debt management administration to meet the financing needs of the City in a cost-effective manner, taking into account City priorities, as well as legal, financial, and structural considerations

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Structure and implement capital financing plans

Structuring and implementing financings to provide funding in a timely manner for various essential projects is integral to the City's capital plan. The Department accomplishes this goal by focusing on the following objectives:

- Implement and execute financings with sound structuring consistent with the City's Debt Policy
- Ensure that the financings implemented are cost-effective

Goal 2: Use best practices

Use of best practices is vital to improving and maintaining an efficient and effective Debt Management administration. For example, strong disclosure practices improve the process of providing timely and accurate financial reporting to stakeholders. The Department accomplishes this goal by focusing on the following objectives:

- Ensure active investor outreach through the City Investor Information Page
- Implement and execute financings that adhere to the City's model disclosure practices
- Conduct annual review of the City's Debt Policy to ensure the City meets and adheres to industry standards

Goal 3: Manage post-issuance compliance

Post-issuance compliance is an important process necessary for maintaining the tax exemption of interest on outstanding bond issues and in ensuring the City's compliance with federal securities laws. The Department accomplishes this goal by focusing on the following objectives:

- Ensure that ongoing covenant compliance monitoring, including making timely debt service payments, is conducted for all outstanding bond issuances
- Optimize returns from bond funds while ensuring needed liquidity and conforming to various bond covenants and requirements
- Perform timely reporting

Debt Management

Goal 4: Hire, retain, and develop skilled employees and promote highest standards and ethical behavior

The Department accomplishes this goal by focusing on the following objectives:

- Promote and develop excellence through financial training in model bond issuance practices and expand skills through cross-training
- Facilitate the review of standards and ethical practices on a regular basis

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Percent of debt payments made to bond trustees on time	100%	100%	100%
2. Percent of bond offering disclosures that were reviewed by the City's Disclosure Practices Working Group (DPWG) and received certification	100%	100%	100%
3. Percent of professional development and training goals met by the Department to maintain skilled employees and promote the highest ethical standards	83%	82%	100%
4. Percent of the City's Investor Information Page updated with City financial disclosures ¹ required to be submitted to the designated electronic repository for municipal securities within two business days ²	88%	94%	100%
5. Percent of outstanding City bond issuances actively monitored and reported for compliance with bond covenants	100%	100%	100%
6. Percent of City public bond offerings priced similarly to comparable credits within the same timeframe	100%	100%	100%

1. Financial disclosures are material event notices (defined by SEC Rule 15c 2-12) such as bond calls and rating changes, continuing disclosure annual reports, and comprehensive annual financial reports.
2. Starting in Fiscal Year 2012, this target was enhanced to require updates to occur within two business days compared to five business days in previous fiscal years.

Service Efforts and Accomplishments

In July 2012, Debt Management conducted the Capital Improvement Projects Lease Revenue Bonds, Series 2012A, funding \$75.0 million of proceeds for capital improvement projects for streets, storm drains, and facilities and completed the economic refunding of the Fire and Life Safety Public Facilities Financing Authority Lease Revenue Bonds, Series 2002B. The economic refunding generated 11.6 percent in net present value savings (approximately \$4.4 million in gross cumulative cash flow savings) in Fiscal Years 2013-2031 for the General Fund. Debt Management also implemented the Fiscal Year 2013 Tax and Revenue Anticipation Note financing in an amount of \$100.7 million to fund the Fiscal Year 2013 General Fund temporary cash flow needs.

In July 2013, Debt Management completed another round of Capital Improvement Projects Lease Revenue Bonds, a component of Series 2013A, funding \$35.0 million of bond proceeds for capital improvement projects to repair additional streets, storm drains, and fund facilities. The bond issuance also contained two economic refundings (San Diego Old Town Light Rail Transit Extension Refunding Lease Revenue Bonds, Series 2003, and the Balboa Park/ Mission Bay Park Refunding Certificates of Participation, Series 2003). The combined refundings generated 4.8 percent in net present value savings or approximately \$1.2 million in gross cumulative cash flow savings in Fiscal Years 2014-2024 for the General Fund.

Debt Management

The Department facilitated the enrollment of \$15.5 million of special taxes and special assessments on 8,472 parcels of land to provide for debt service on approximately \$135.0 million of outstanding special tax and special assessment bonds issued to finance public infrastructure improvements in Fiscal Year 2013. In February 2013, Debt Management facilitated the issuance of the Community Facilities District No. 3 (Liberty Station) Special Tax Refunding Bonds Series 2013 to refund the previously issued CFD No. 3 (Liberty Station) Special Tax Bonds Series A of 2006 and Series A of 2008. The 2006 and 2008 bonds were issued to finance various public facilities within or serving the district. With a par issue size of \$15.8 million, the refunding generated 13.7 percent in net present value savings or approximately \$5.9 million in gross cumulative cash flow savings for Fiscal Years 2014-2036 benefiting the property owners in the District.

In July 2013, Debt Management also facilitated the issuance of the City of San Diego Assessment District No. 4096 (Piper Ranch) Limited Obligation Refunding Bonds, to refund the previously issued City of San Diego Assessment District No. 4096 (Piper Ranch) Limited Obligation Improvement Bonds (the "2004 Bonds"). The 2004 bonds were issued to finance certain street, sewer, and storm drain improvements within the District. With a par issue size of \$3.8 million, the refunding generated 4.8 percent in net present value savings or approximately \$392,000 in gross cumulative cash flow savings for Fiscal Years 2014-2033 benefiting the property owners in the District.

In Fiscal Year 2013, the EVFP program completed the funding of citywide essential fleet and equipment needs in an amount up to \$28.9 million. This included funding for annual fleet replacement needs, the Global Positioning System (GPS) equipment, the Water Advanced Metering Infrastructure (AMI) project, lifeguard vessels, and certain information technology (IT) replacement needs. The Department manages a lease purchase portfolio of 110 leases with an outstanding principal of approximately \$72.0 million.

Debt Management completed the formation of Convention Center Facilities District No. 2012-1 (District) in Fiscal Year 2012 to provide a primary financing mechanism for the San Diego Convention Center Phase III Expansion Project based on the legal framework authorized under the Mello-Roos Community Facilities Act of 1982. In Fiscal Year 2013, City Council approved the Special Tax Ordinance for the District which facilitates the levy of special taxes within the District, and authorized a short-term note financing to fund certain initial costs of the expansion. The collection of special taxes and note financing are subject to a successful judicial validation of the special tax and California Coastal Commission approval of the project. Pending such milestones, Debt Management anticipates initiating the Special Tax levy and conducting the financing allowing for the implementation of the project.

In addition to the completed financings described above, the Department is currently working on a range of other financing projects including the financial planning for the General Fund deferred capital improvement projects and the annual Master Lease Agreement to establish funding option for Fiscal Year 2014 equipment and vehicle replacement needs.

Debt Management manages an outstanding debt portfolio of approximately \$2.8 billion including all General Fund, Enterprise Fund, and Special District outstanding bonds. In addition, a portion of the former Redevelopment Agency (RDA) issued bonds administration and RDA credit-related matters were transitioned to Debt Management after the dissolution of the former Redevelopment Agency in 2012. The activities conducted in managing the portfolio include coordination and preparation of continuing disclosure reports in conformance with federal and State laws and the payment of debt service. The Department continues to review and enhance its formal centralized monitoring framework for post-issuance compliance. In Fiscal Year 2013, the Department expanded its monitoring of document retention requirements related to bond proceeds and bond financed facilities consistent with Internal Revenue Service guidelines. The Department also continues to maintain an investor webpage to provide outreach to current and prospective investors on bond disclosure, ratings, and the calendar of upcoming financings. In Fiscal Year 2013, in accordance with new guidelines established by the Municipal Securities Regulatory Board (MSRB), the Investor Webpage was expanded to include the City's outstanding private bank loan obligations.

Debt Management

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	18.00	18.00	19.00	1.00
Personnel Expenditures	\$ 1,968,597	\$ 2,141,051	\$ 2,265,514	\$ 124,463
Non-Personnel Expenditures	135,596	215,805	182,297	(33,508)
Total Department Expenditures	\$ 2,104,192	\$ 2,356,856	\$ 2,447,811	\$ 90,955
Total Department Revenue	\$ 793,675	\$ 660,645	\$ 548,645	\$ (112,000)

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Debt Management	\$ 2,104,192	\$ 2,356,856	\$ 2,447,811	\$ 90,955
Total	\$ 2,104,192	\$ 2,356,856	\$ 2,447,811	\$ 90,955

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Debt Management	18.00	18.00	19.00	1.00
Total	18.00	18.00	19.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Program Coordinator Addition of 1.00 Program Coordinator to perform post-issuance administration and credit support for the former Redevelopment Agency bond program.	1.00	\$ 159,442	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	4,035	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(34,979)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(37,543)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(112,000)
Total	1.00	\$ 90,955	\$ (112,000)

Debt Management

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
PERSONNEL				
Personnel Cost	\$ 1,261,676	\$ 1,333,884	\$ 1,380,395	\$ 46,511
Fringe Benefits	706,921	807,167	885,119	77,952
PERSONNEL SUBTOTAL	\$ 1,968,597	\$ 2,141,051	\$ 2,265,514	\$ 124,463
NON-PERSONNEL				
Supplies	\$ 15,187	\$ 23,556	\$ 25,090	\$ 1,534
Contracts	21,892	49,105	48,781	(324)
Information Technology	75,014	116,638	73,873	(42,765)
Energy and Utilities	15,233	13,608	15,764	2,156
Other	7,409	11,351	17,051	5,700
Transfers Out	862	547	738	191
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	\$ 135,596	\$ 215,805	\$ 182,297	\$ (33,508)
Total	\$ 2,104,192	\$ 2,356,856	\$ 2,447,811	\$ 90,955

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Charges for Services	\$ 793,675	\$ 660,645	\$ 548,645	\$ (112,000)
Total	\$ 793,675	\$ 660,645	\$ 548,645	\$ (112,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000149	Associate Economist	3.00	3.00	3.00	\$54,059 - \$65,333	\$ 144,274
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	57,122
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	32,039
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	148,124
20001234	Program Coordinator	6.00	6.00	7.00	23,005 - 137,904	598,399
20001222	Program Manager	2.00	2.00	2.00	46,966 - 172,744	220,238
20000015	Senior Management Analyst	2.00	2.00	2.00	59,363 - 71,760	140,814
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	35,616
	Overtime Budgeted					3,769
FTE, Salaries, and Wages Subtotal		18.00	18.00	19.00		\$ 1,380,395

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
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Fringe Benefits

Employee Offset Savings	\$ 22,451	\$ 31,393	\$ 33,524	\$ 2,131
Flexible Benefits	112,885	122,915	136,776	13,861
Insurance	317	-	-	-
Long-Term Disability	7,292	7,706	7,476	(230)
Medicare	16,828	16,997	17,642	645
Other Post-Employment Benefits	42,280	107,559	112,338	4,779
Retiree Medical Trust	376	348	652	304
Retirement 401 Plan	1,395	1,394	2,197	803
Retirement ARC	425,492	426,870	450,649	23,779

Debt Management

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Retirement DROP	2,756	2,745	5,490	2,745
Retirement Offset Contribution	1,783	1,834	-	(1,834)
Risk Management Administration	17,044	17,714	17,046	(668)
Supplemental Pension Savings Plan	42,904	46,751	67,713	20,962
Unemployment Insurance	4,154	3,920	3,968	48
Workers' Compensation	8,962	19,021	29,648	10,627
Fringe Benefits Subtotal	\$ 706,921	\$ 807,167	\$ 885,119	\$ 77,952
Total Personnel Expenditures			\$ 2,265,514	



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Department of Information Technology



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Department of Information Technology



Department Description

The Department of Information Technology (DoIT) is responsible for providing strategic technology direction, managing and implementing IT governance processes in support of the cross-departmental IT Business Leadership Group (ITBLG), developing and implementing IT operational policies and standards, managing contracts for IT services with various service providers, providing support for citywide technologies and applications (e.g. SAP, websites, public safety radio communications) and coordinating major citywide activities including IT customer relationship management, IT procurement, and the citywide IT budget.

Some key areas of the Department include:

IT Contract Management

In May and June of 2012, the City Council approved long-term IT Service Contracts totaling approximately \$185.0 million for the delivery of Application Services, Computing Infrastructure, and Data and Voice Networking Services. The Department of IT is responsible for managing the contracts with three separate vendors and integrating the delivery of these services for the City of San Diego.

IT Governance

The City of San Diego's Information Technology Governance team develops and manages policies, procedures, IT standards, and work processes that add value to the procurement of IT services and assets. IT governance includes review and approval for new IT initiatives, procurement, and the management and support of existing IT systems. IT Governance staff also provide citywide training and guidance on City of San Diego IT procurement practices.

IT Security

The City of San Diego Information Security team manages overall security for the City's computer systems, network, and applications. Security management includes the technical administration of SAP security, Active Directory user account administration, and security governance of the City IT Sourcing vendors. The IT Security Team also develops and manages security policies, standards, technical processes, and security architecture design and approval.

Department of Information Technology

Enterprise Applications

Enterprise Applications staff provides common IT services that span organizations and departments, thereby strengthening the City's technology foundation through common standards, processes, and integrated technologies. Major areas of service include:

- Management of a common enterprise Geographical Information System (GIS) environment and applications
- Management and provisioning of Sharepoint, an enterprise collaboration solution
- Support of underlying record management environments that support web access to official City documents and special event processing
- Management of the enterprise web environment (sandiego.gov and citynet)
- Management and support of the City's Enterprise Resource Planning System, SAP
- Logistical coordination and communication of IT initiatives between the Department of IT and other City departments

Communications and Network Services

Communications and Network Services manage the service delivery for communications technologies. Communications and Network Services staff engineer, install, operate, and maintain secure, regional and metropolitan-wide, wireless and wireline voice and data communications systems and equipment, and administer contracts for commercially-provided communication/network services.

The Department's mission is:

To provide responsive and dependable delivery of information technology and communications services to the City organization in order to support a fiscally-sound and effective government

The Department's vision is to provide value through innovation to City departments and staff.

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Effectively manage the delivery of citywide technology and communications services

Delivering and supporting core technology services is vital to every organization as it provides the workforce with the necessary resources needed in order for the organization to operate effectively. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Centralize citywide IT functions, where applicable, to deliver core infrastructure services efficiently
- Facilitate the deployment and support of a common communications and technology infrastructure that meets the organization's business needs
- Forecast and budget the delivery of central IT services required to support City processes
- Manage the Department's budget effectively

Goal 2: Guide technology decision-making to ensure consistency with the citywide business direction

The technology investments and commitments made on behalf of the organization must reflect its overall strategic priorities. The governance process supports collaborative decision-making and accountability to prioritize scarce IT resources. Failure to perform this process may result in equipment, services, and systems that do not effectively support the workforce or that result in redundancy and a lack of interoperability. The Department will move toward accomplishing this goal by focusing on the following objectives:

Department of Information Technology

- Implement, facilitate, and maintain effective IT governance processes
- Ensure IT investments are aligned with the City's Strategic Plan, identified business priorities, and IT standards

Goal 3: Ensure a skilled, responsive, and innovative workforce that keeps current with evolving business-critical technologies

Developing a trained and skilled workforce is essential to the success of the Department. Ensuring that the Department's employees are trained and proficient in the latest technologies and have access to the necessary resources, will create a higher performing organization that operates more effectively. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Promote training and development
- Hire and retain highly qualified, responsive, and innovative employees
- Recruit and retain skilled technical and functional staff

Goal 4: Provide high quality customer service

Ensuring that the Department's customers are provided excellent service is paramount to the organization as a whole. The Department must be able to deliver the technology services and resources that City employees need to effectively perform their jobs. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Establish and meet customer expectations in delivering core communications and central citywide technology services
- Assist departments in identifying opportunities to introduce new technology
- Ensure that all customers have access to accurate and timely City information and services via the Internet and Intranet
- Provide an accurate and timely response to user requests
- Provide SAP knowledge empowerment to stakeholders

Goal 5: Create and maintain a sustainable, business-focused organization

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Identify and use a governance framework to provide strategic direction and prioritization of IT initiatives and process improvements
- Promote and implement best practices for SAP support
- Promote and implement IT infrastructure standards that enable business continuity
- Partner with departments and City IT Sourcing Vendors to develop a strategic technology roadmap

Department of Information Technology

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Percent increase in the number of visits to City's public website	6.55%	8.2%	7.00%
2. Customer satisfaction with Helpdesk/Service Desk service (scale 0-5)	4.75	4.66	4.25
3. Monthly user base (10,000+users) to security incident ratio to be less than 1% per month (<100 incidents per month)	<3%	1.4%	<1%
4. Percent of managed IT Service Level Agreement measures that are achieved	95.6%	98.6%	93.0%
5. Percent of ERP work requests completed on schedule	92%	95%	95%
6. Percent of time that critical wireless infrastructure is available	99.999%	99.999%	99.995%
7. Average number of busy seconds for voice radio access (per month)	325 ¹	123	Less than 200

1. Target exceeded due to the September 2011 power outage in Southern California.

Service Efforts and Accomplishments

During Fiscal Year 2013, the Department of IT continued to manage and implement citywide IT initiatives despite the fiscally-challenging environment faced by the City. The Department's efforts are focused on lowering the total cost of ownership for IT in the City via the City IT Sourcing initiative; driving innovation to create better efficiencies using limited, available resources; leveraging volume discounts and economies of scale to reduce overall costs; increasing collaboration among City departments, other agencies, and service providers using online tools such as SharePoint; and implementing new IT governance processes and controls to better manage IT procurement and projects.

Major projects and initiatives accomplished or in progress during Fiscal Year 2013 include:

- Completed the IT Sourcing service transition and transferred operations to Xerox for voice and network services within five days of contract execution
- Transitioned Application Support Services to CGI by November timeframe and is currently examining City application portfolio to reduce ongoing run-the-business costs for the City's existing applications
- Transitioning Help Desk/Desktop Services to ATOS and is expected to be complete early in Fiscal Year 2014
- Transitioned Data Center Services to ATOS providing the City with new data center infrastructure that allows for continuity of service and disaster recovery capabilities while also shrinking the environmental footprint for computing infrastructure
- Implementing a data loss prevention monitoring system that reduces the risk of a confidential data loss by the City
- Updating key desktop productivity products (Internet Explorer, Adobe) citywide
- Completed the City of San Diego website rebranding project that established a consistent and reusable framework for presenting content to residents
- Performed software upgrades to the City's SAP systems to maintain current technology and compliance with license agreements

Department of Information Technology

- Improved overall security on City computers through the deployment of secure versions of computer software and the removal of end user administrator rights
- Transitioned IT goods and services contracts, as well as the Active Directory user account administration, from external City vendors to City staff
- Continued pursuit and receipt of grant funding for regional interoperability initiatives such as the nationally recognized Command and Control Communications (3Cs) project and the regional implementation of a standards-based public safety land mobile radio system
- Updated the Ten-Year Strategic Plan for Communications in order to effectively meet future requirements
- Initiated the transformation of facilities to a Voice over Internet Protocol (VoIP) network that will encompass all landlines and personal computing networks used throughout the City



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Department of Information Technology

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	26.00	100.00	103.26	3.26
Personnel Expenditures	\$ 2,730,052	\$ 12,300,758	\$ 13,226,451	\$ 925,693
Non-Personnel Expenditures	3,168,337	34,474,054	31,246,476	(3,227,578)
Total Department Expenditures	\$ 5,898,389	\$ 46,774,812	\$ 44,472,927	\$ (2,301,885)
Total Department Revenue	\$ 6,919,630	\$ 43,694,645	\$ 39,341,843	\$ (4,352,802)

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Financial & Support Services	\$ 193,067	\$ 500,000	\$ 2,600,000	\$ 2,100,000
Total	\$ 193,067	\$ 500,000	\$ 2,600,000	\$ 2,100,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 2,100,000	\$ -
Total	0.00	\$ 2,100,000	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
NON-PERSONNEL				
Information Technology	\$ 193,067	\$ 500,000	\$ 2,600,000	\$ 2,100,000
NON-PERSONNEL SUBTOTAL	\$ 193,067	\$ 500,000	\$ 2,600,000	\$ 2,100,000
Total	\$ 193,067	\$ 500,000	\$ 2,600,000	\$ 2,100,000

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Other Revenue	\$ 2,104	\$ -	\$ -	\$ -
Total	\$ 2,104	\$ -	\$ -	\$ -

GIS Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
GIS Fund	\$ 1,175,614	\$ -	\$ -	\$ -
Information Technology	-	1,640,459	1,585,038	(55,421)
Total	\$ 1,175,614	\$ 1,640,459	\$ 1,585,038	\$ (55,421)

Department of Information Technology

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Information Technology	0.00	2.00	2.00	0.00
Total	0.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 99,061	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	38,564	-
Reduction in SanGIS Dues Adjustment to reflect the one-time reduction of non-personnel expenditures for the use of reserves voted by the SanGIS Board.	0.00	(193,046)	-
Total	0.00	\$ (55,421)	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 118,615	\$ 117,460	\$ (1,155)
Fringe Benefits	-	60,545	100,264	39,719
PERSONNEL SUBTOTAL	\$ -	\$ 179,160	\$ 217,724	\$ 38,564
NON-PERSONNEL				
Contracts	\$ 603,176	\$ 687,523	\$ 494,477	\$ (193,046)
Information Technology	572,436	773,776	872,837	99,061
Other	2	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 1,175,614	\$ 1,461,299	\$ 1,367,314	\$ (93,985)
Total	\$ 1,175,614	\$ 1,640,459	\$ 1,585,038	\$ (55,421)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Other Revenue	\$ -	\$ 195,303	\$ 195,303	\$ -
Rev from Money and Prop	1,010	-	-	-
Transfers In	1,407,707	1,420,971	1,420,971	-
Total	\$ 1,408,717	\$ 1,616,274	\$ 1,616,274	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20000175	Applications Programmer 2	0.00	1.00	1.00	\$66,768 - \$80,891	\$ 66,768
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Department of Information Technology

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000377	Information Systems Technician	0.00	1.00	1.00	42,578 - 51,334	50,692
FTE, Salaries, and Wages Subtotal		0.00	2.00	2.00		\$ 117,460
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ -	\$ 2,853	\$ 2,516	\$ (337)	
	Flexible Benefits	-	13,776	16,971	3,195	
	Long-Term Disability	-	704	632	(72)	
	Medicare	-	1,790	1,712	(78)	
	Other Post-Employment Benefits	-	12,654	12,482	(172)	
	Retirement ARC	-	15,835	56,217	40,382	
	Retirement DROP	-	2,467	-	(2,467)	
	Retirement Offset Contribution	-	170	-	(170)	
	Risk Management Administration	-	2,084	1,894	(190)	
	Supplemental Pension Savings Plan	-	6,193	5,142	(1,051)	
	Unemployment Insurance	-	358	336	(22)	
	Workers' Compensation	-	1,661	2,362	701	
Fringe Benefits Subtotal		\$ -	\$ 60,545	\$ 100,264	\$ 39,719	
Total Personnel Expenditures					\$	217,724

Information Technology Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Financial & Support Services	\$ 1,754,620	\$ 1,699,003	\$ 2,370,223	\$ 671,220
IT Services Sourcing	-	3,004,449	2,528,773	(475,676)
Information Technology	2,615,838	4,382,264	5,334,308	952,044
Project Management Office	159,249	-	-	-
Total	\$ 4,529,707	\$ 9,085,716	\$ 10,233,304	\$ 1,147,588

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Financial & Support Services	11.00	6.00	10.00	4.00
IT Services Sourcing	0.00	11.00	6.00	(5.00)
Information Technology	14.00	15.00	23.00	8.00
Project Management Office	1.00	0.00	0.00	0.00
Total	26.00	32.00	39.00	7.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 686,326	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Department of Information Technology

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Administrative Positions Transfer Transfer of 1.00 FTE position from the OneSD Support Fund and 5.00 FTE positions and associated expenditures from the Wireless Communications Fund to the Information Technology Fund.	6.00	490,159	-
Funding for Added Facility Adjustment reflects the addition of half-year funding for operational expenditures associated with maintaining the added facility formerly belonging to San Diego Data Processing Corporation.	0.00	450,000	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	296,713	-
Addition of Information Systems Analyst 3 Addition of 1.00 Information Systems Analyst 3 to support the Mayor and Council Customer Relationship Management System.	1.00	111,061	-
Windows 7 Consulting Services Adjustment reflects the addition of funding for consulting services related to the Microsoft upgrade to Windows 7.	0.00	30,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(443,771)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(472,900)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	1,271,690
Total	7.00	\$ 1,147,588	\$ 1,271,690

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 1,841,498	\$ 2,722,880	\$ 3,173,718	\$ 450,838
Fringe Benefits	888,554	1,642,558	2,074,339	431,781
PERSONNEL SUBTOTAL	\$ 2,730,052	\$ 4,365,438	\$ 5,248,057	\$ 882,619
NON-PERSONNEL				
Supplies	\$ 5,166	\$ 6,528	\$ 23,828	\$ 17,300
Contracts	974,833	782,637	1,253,831	471,194
Information Technology	733,620	3,327,727	2,880,928	(446,799)
Energy and Utilities	15,458	18,070	17,484	(586)
Other	6,912	11,700	11,700	-
Transfers Out	63,665	573,616	94,307	(479,309)

Department of Information Technology

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Debt	-	-	703,169	703,169
NON-PERSONNEL SUBTOTAL	\$ 1,799,655	\$ 4,720,278	\$ 4,985,247	\$ 264,969
Total	\$ 4,529,707	\$ 9,085,716	\$ 10,233,304	\$ 1,147,588

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 30,535	\$ -	\$ -	\$ -
Other Revenue	81,736	-	-	-
Rev from Money and Prop	6,460	-	-	-
Transfers In	5,390,078	7,818,160	9,089,850	1,271,690
Total	\$ 5,508,809	\$ 7,818,160	\$ 9,089,850	\$ 1,271,690

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.00	0.00	2.00	\$31,491 - \$37,918	\$ 74,888
20000175	Applications Programmer 2	1.00	0.00	0.00	66,768 - 80,891	-
20000539	Clerical Assistant 2	0.00	0.00	1.00	29,931 - 36,067	35,616
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	152,569
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,008
20000487	Graphic Designer	0.00	1.00	1.00	43,264 - 51,979	51,329
20000290	Information Systems Analyst 2	2.17	3.00	3.00	54,059 - 65,333	118,575
20000293	Information Systems Analyst 3	5.00	5.00	6.00	59,363 - 71,760	411,778
20000998	Information Systems Analyst 4	3.00	3.00	3.00	66,768 - 80,891	239,640
20000180	Information Systems Manager	1.00	1.00	1.00	84,427 - 102,253	100,975
20000377	Information Systems Technician	1.00	0.00	0.00	42,578 - 51,334	-
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	41,265
20001222	Program Manager	8.83	15.00	15.00	46,966 - 172,744	1,657,296
20000927	Senior Clerk/Typist	0.00	0.00	1.00	36,067 - 43,514	-
20000015	Senior Management Analyst	1.00	1.00	2.00	59,363 - 71,760	130,226
20000970	Supervising Management Analyst	0.00	0.00	1.00	66,768 - 80,891	79,462
	Overtime Budgeted					4,091
	Termination Pay Annual Leave					24,000
FTE, Salaries, and Wages Subtotal		26.00	32.00	39.00		\$ 3,173,718

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Fringe Benefits				
Employee Offset Savings	\$ 27,852	\$ 77,773	\$ 87,464	\$ 9,691
Flexible Benefits	186,543	288,377	324,122	35,745
Insurance	314	-	-	-
Long-Term Disability	10,612	16,144	16,990	846
Medicare	26,335	38,753	44,546	5,793
Other Post-Employment Benefits	51,255	196,241	230,917	34,676
Retiree Medical Trust	1,301	849	1,742	893

Department of Information Technology

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Retirement 401 Plan	5,122	3,397	5,926	2,529
Retirement ARC	468,816	845,626	1,119,510	273,884
Retirement DROP	8,262	6,127	6,523	396
Retirement Offset Contribution	785	873	-	(873)
Risk Management Administration	21,855	32,270	35,039	2,769
Supplemental Pension Savings Plan	62,246	94,644	125,769	31,125
Unemployment Insurance	5,989	8,033	9,021	988
Workers' Compensation	11,268	33,451	66,770	33,319
Fringe Benefits Subtotal	\$ 888,554	\$ 1,642,558	\$ 2,074,339	\$ 431,781
Total Personnel Expenditures			\$ 5,248,057	

OneSD Support Fund¹

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Enterprise Resource Planning	\$ -	\$ 25,678,944	\$ 21,185,217	\$ (4,493,727)
Total	\$ -	\$ 25,678,944	\$ 21,185,217	\$ (4,493,727)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Enterprise Resource Planning	0.00	18.00	17.50	(0.50)
Total	0.00	18.00	17.50	(0.50)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 233,068	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Standard Hour Personnel Funding	0.50	16,105	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
Administrative Positions Transfer	(1.00)	(147,963)	-
Transfer of 1.00 FTE position from the OneSD Support Fund and 5.00 FTE positions and associated expenditures from the Wireless Communications Fund to the Information Technology Fund.			

¹The OneSD Support Fund was budgeted in the Enterprise Resource Planning Department in Fiscal Year 2012.

Department of Information Technology

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,188,274)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(3,406,663)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(4,537,614)
Total	(0.50)	\$ (4,493,727)	\$ (4,537,614)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 1,716,620	\$ 1,776,540	\$ 59,920
Fringe Benefits	-	949,669	990,959	41,290
PERSONNEL SUBTOTAL	\$ -	\$ 2,666,289	\$ 2,767,499	\$ 101,210
NON-PERSONNEL				
Supplies	\$ -	\$ 17,500	\$ 20,314	\$ 2,814
Contracts	-	416,865	422,859	5,994
Information Technology	-	15,169,078	11,762,415	(3,406,663)
Energy and Utilities	-	18,290	18,847	557
Other	-	1,291,772	94,133	(1,197,639)
Capital Expenditures	-	60,000	60,000	-
Debt	-	6,039,150	6,039,150	-
NON-PERSONNEL SUBTOTAL	\$ -	\$ 23,012,655	\$ 18,417,718	\$ (4,594,937)
Total	\$ -	\$ 25,678,944	\$ 21,185,217	\$ (4,493,727)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ -	\$ 11,110,905	\$ 8,614,866	\$ (2,496,039)
Transfers In	-	14,527,952	12,486,377	(2,041,575)
Total	\$ -	\$ 25,638,857	\$ 21,101,243	\$ (4,537,614)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001247	Business Systems Analyst 2	0.00	2.00	3.00	\$59,467 - \$71,864	\$ 209,322
20001246	Business Systems Analyst 3	0.00	3.00	2.00	65,416 - 79,061	153,671
90000541	Clerical Assistant 2 - Hourly	0.00	0.00	0.50	29,931 - 36,067	14,966
20001168	Deputy Director	0.00	1.00	1.00	46,966 - 172,744	143,189
20001261	Information Systems Administrator	0.00	3.00	3.00	73,466 - 88,982	263,610
20001222	Program Manager	0.00	8.00	8.00	46,966 - 172,744	991,782

Department of Information Technology

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000970	Supervising Management Analyst	0.00	1.00	0.00	66,768 - 80,891	-
FTE, Salaries, and Wages Subtotal		0.00	18.00	17.50		\$ 1,776,540
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ -	\$ 52,540	\$ 53,517	\$ 977	
	Flexible Benefits	-	179,768	190,118	10,350	
	Long-Term Disability	-	10,112	9,623	(489)	
	Medicare	-	25,394	26,084	690	
	Other Post-Employment Benefits	-	107,527	106,097	(1,430)	
	Retiree Medical Trust	-	1,462	2,190	728	
	Retirement 401 Plan	-	5,845	8,757	2,912	
	Retirement ARC	-	480,107	493,841	13,734	
	Risk Management Administration	-	17,682	16,099	(1,583)	
	Supplemental Pension Savings Plan	-	46,508	43,610	(2,898)	
	Unemployment Insurance	-	5,210	5,107	(103)	
	Workers' Compensation	-	17,514	35,916	18,402	
Fringe Benefits Subtotal		\$ -	\$ 949,669	\$ 990,959	\$ 41,290	
Total Personnel Expenditures					\$ 2,767,499	

Wireless Communications Technology Fund¹

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Communications	\$ -	\$ 9,869,693	\$ 8,869,368	\$ (1,000,325)
Total	\$ -	\$ 9,869,693	\$ 8,869,368	\$ (1,000,325)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Communications	0.00	48.00	44.76	(3.24)
Total	0.00	48.00	44.76	(3.24)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Radio Equipment	0.00	\$ 250,000	\$ -
Adjustment reflects the addition of one-time expenditures to replace aging radio communications equipment.			
Salary and Benefit Adjustments	0.00	161,732	-
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			

¹The Wireless Communication Technology Fund was budgeted in the Public Works - General Services Department in Fiscal Year 2012.

Department of Information Technology

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	1.76	68,450	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	936	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(61,137)	-
Administrative Positions Transfer Transfer of 1.00 FTE position from the OneSD Support Fund and 5.00 FTE positions and associated expenditures from the Wireless Communications Fund to the Information Technology Fund.	(5.00)	(342,196)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,078,110)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	-	(373)
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(1,086,505)
Total	(3.24)	\$ (1,000,325)	\$ (1,086,878)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 3,135,937	\$ 2,981,244	\$ (154,693)
Fringe Benefits	-	1,953,934	2,011,927	57,993
PERSONNEL SUBTOTAL	\$ -	\$ 5,089,871	\$ 4,993,171	\$ (96,700)
NON-PERSONNEL				
Supplies	\$ -	\$ 573,922	\$ 608,351	\$ 34,429
Contracts	-	642,077	832,297	190,220
Information Technology	-	295,101	214,978	(80,123)
Energy and Utilities	-	216,837	236,153	19,316
Other	-	40,378	193,270	152,892
Transfers Out	-	50,528	50,513	(15)
Capital Expenditures	-	38,752	38,752	-
Debt	-	2,922,227	1,701,883	(1,220,344)
NON-PERSONNEL SUBTOTAL	\$ -	\$ 4,779,822	\$ 3,876,197	\$ (903,625)
Total	\$ -	\$ 9,869,693	\$ 8,869,368	\$ (1,000,325)

Department of Information Technology

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Charges for Services	\$ -	\$ 450,000	\$ 456,000	\$ 6,000
Fines Forfeitures and Penalties	-	373	-	(373)
Transfers In	-	8,170,981	7,078,476	(1,092,505)
Total	\$ -	\$ 8,621,354	\$ 7,534,476	\$ (1,086,878)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.00	2.00	0.00	\$31,491 - \$37,918	\$ -
20000139	Associate Communications Engineer	0.00	4.00	4.00	66,622 - 80,454	317,792
20000539	Clerical Assistant 2	0.00	1.00	0.00	29,931 - 36,067	-
20000403	Communications Technician	0.00	20.00	20.00	58,157 - 69,742	1,308,694
20000405	Communications Technician Supervisor	0.00	2.00	2.00	66,685 - 80,600	159,184
20001168	Deputy Director	0.00	1.00	1.00	46,966 - 172,744	116,525
20000418	Equipment Technician 1	0.00	1.00	1.00	36,005 - 43,139	-
20000419	Equipment Technician 1	0.00	5.00	5.00	36,005 - 43,139	212,583
90000419	Equipment Technician 1 - Hourly	0.00	0.00	1.76	36,005 - 43,139	63,368
20000425	Equipment Technician 2	0.00	2.00	2.00	39,499 - 47,091	94,182
20000178	Information Systems Administrator	0.00	1.00	1.00	73,466 - 88,982	87,561
20000927	Senior Clerk/Typist	0.00	1.00	0.00	36,067 - 43,514	-
20000288	Senior Communications Engineer	0.00	1.00	1.00	76,794 - 92,851	88,904
20000897	Senior Communications Technician	0.00	4.00	4.00	61,048 - 73,216	292,864
20000402	Senior Communications Technician Supervisor	0.00	1.00	1.00	76,710 - 92,602	91,444
20000015	Senior Management Analyst	0.00	1.00	0.00	59,363 - 71,760	-
20000955	Storekeeper 1	0.00	1.00	1.00	34,611 - 41,517	40,998
	Overtime Budgeted					24,003
	Reg Pay For Engineers					48,272
	Termination Pay Annual Leave					34,870
FTE, Salaries, and Wages Subtotal		0.00	48.00	44.76		\$ 2,981,244

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 14,548	\$ 13,302	\$ (1,246)
Flexible Benefits	-	270,370	278,973	8,603
Long-Term Disability	-	17,465	15,450	(2,015)
Medicare	-	40,619	38,641	(1,978)
Other Post-Employment Benefits	-	297,369	255,881	(41,488)
Retiree Medical Trust	-	-	332	332
Retirement 401 Plan	-	-	1,329	1,329
Retirement ARC	-	1,017,477	1,135,274	117,797

Department of Information Technology

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Retirement DROP	-	11,436	11,436	-
Retirement Offset Contribution	-	3,334	-	(3,334)
Risk Management Administration	-	48,974	38,827	(10,147)
Supplemental Pension Savings Plan	-	165,861	154,849	(11,012)
Unemployment Insurance	-	8,875	8,203	(672)
Workers' Compensation	-	57,606	59,430	1,824
Fringe Benefits Subtotal	\$ -	\$ 1,953,934	\$ 2,011,927	\$ 57,993
Total Personnel Expenditures			\$ 4,993,171	

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

GIS Fund	FY2012 Actual	FY2013 [*] Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 341,542	\$ 317,609	\$ 576,094
TOTAL BALANCE AND RESERVES	\$ 341,542	\$ 317,609	\$ 576,094
REVENUE			
Transfer In	\$ 1,408,717	\$ 1,420,971	\$ 1,420,971
Reimbursement From Other Agencies	–	195,303	195,303
TOTAL REVENUE	\$ 1,408,717	\$ 1,616,274	\$ 1,616,274
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,750,259	\$ 1,933,883	\$ 2,192,368
OPERATING EXPENSE			
Personnel Expense	\$ –	\$ 179,160	\$ 217,724
Non-Personnel Expense	1,175,614	1,461,299	1,367,314
TOTAL OPERATING EXPENSE	\$ 1,175,614	\$ 1,640,459	\$ 1,585,038
TOTAL EXPENSE	\$ 1,175,614	\$ 1,640,459	\$ 1,585,038
BALANCE	\$ 574,645	\$ 293,424	\$ 607,330
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,750,259	\$ 1,933,883	\$ 2,192,368

^{*} At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Information Technology Fund	FY2012 Actual	FY2013 [*] Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 901,889	\$ 1,523,878	\$ 1,223,455
TOTAL BALANCE AND RESERVES	\$ 901,889	\$ 1,523,878	\$ 1,223,455
REVENUE			
Reimbursement Between Funds/Departments	\$ 30,535	\$ 7,818,160	\$ 9,089,850
Reimbursement From Other Agencies	81,736	-	-
Interest and Dividends	6,460	-	-
Transfers In	5,390,078	-	-
TOTAL REVENUE	\$ 5,508,809	\$ 7,818,160	\$ 9,089,850
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,410,698	\$ 9,342,038	\$ 10,313,305
OPERATING EXPENSE			
Personnel Expense	\$ 2,730,052	\$ 4,365,438	\$ 5,248,057
Non-Personnel Expense	1,799,655	4,720,278	4,985,247
TOTAL OPERATING EXPENSE	\$ 4,529,707	\$ 9,085,716	\$ 10,233,304
TOTAL EXPENSE	\$ 4,529,707	\$ 9,085,716	\$ 10,233,304
BALANCE	\$ 1,880,991	\$ 256,322	\$ 80,001
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,410,698	\$ 9,342,038	\$ 10,313,305

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Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

OneSD Support Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 866,365	\$ 1,224,363	\$ 389,591
Continuing Appropriation - CIP	–	–	1,100,000
TOTAL BALANCE AND RESERVES	\$ 866,365	\$ 1,224,363	\$ 1,489,591
REVENUE			
Services to the General Fund	\$ 8,882,182	\$ 11,110,905	\$ –
Services to Other Funds	12,521,858	14,527,952	8,614,866
Interest Pool Inv	–	–	–
Transfer In	–	–	12,486,377
TOTAL REVENUE	\$ 21,404,040	\$ 25,638,857	\$ 21,101,243
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 22,270,405	\$ 26,863,220	\$ 22,590,834
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ –	\$ 1,100,000	\$ –
TOTAL CIP EXPENSE	\$ –	\$ 1,100,000	\$ –
OPERATING EXPENSE			
Personnel Expense	\$ 2,382,622	\$ 2,666,289	\$ 2,767,499
Non-Personnel Expense	17,852,615	23,012,655	18,417,718
TOTAL OPERATING EXPENSE	\$ 20,235,237	\$ 25,678,944	\$ 21,185,217
TOTAL EXPENSE	\$ 20,235,237	\$ 26,778,944	\$ 21,185,217
RESERVES			
Continuing Appropriation - CIP	\$ –	\$ –	\$ 1,100,000
TOTAL RESERVES	\$ –	\$ –	\$ 1,100,000
BALANCE	\$ 2,035,168	\$ 84,276	\$ 305,617
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 22,270,405	\$ 26,863,220	\$ 22,590,834

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Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Wireless Communications Technology Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,365,651	\$ 2,510,901	\$ 2,092,927
TOTAL BALANCE AND RESERVES	\$ 2,365,651	\$ 2,510,901	\$ 2,092,927
REVENUE			
Transfers from Other Funds	\$ 7,497,122	\$ 6,673,195	\$ 5,879,011
Transfers from Proprietary Funds	1,583,096	1,410,358	1,199,465
Other Revenue	719,551	537,801	456,000
TOTAL REVENUE	\$ 9,799,769	\$ 8,621,354	\$ 7,534,476
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 12,165,420	\$ 11,132,255	\$ 9,627,403
OPERATING EXPENSE			
Personnel Expense	\$ 4,660,217	\$ 5,089,871	\$ 4,993,171
Non-Personnel Expense	4,705,878	4,779,822	3,876,197
TOTAL OPERATING EXPENSE	\$ 9,366,095	\$ 9,869,693	\$ 8,869,368
TOTAL EXPENSE	\$ 9,366,095	\$ 9,869,693	\$ 8,869,368
BALANCE	\$ 2,799,325	\$ 1,262,562	\$ 758,035
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 12,165,420	\$ 11,132,255	\$ 9,627,403

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Development Services



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Development Services



Department Description

The Development Services Department (DSD) provides review, permit, inspection, planning, and code enforcement services for private and public development projects throughout the City of San Diego to ensure healthy, safe and livable neighborhoods. The Department is responsible for the management of the City's resources through planning and implementation that includes balancing the preservation and enhancement of the quality of life for the City's neighborhoods, promoting a solid economic base, suitable design, and safe building construction. The Department's major functions include Entitlements, Building Construction and Safety, Current and Long Range Planning, Facilities Financing, and Neighborhood Code Enforcement which are organized to efficiently plan and manage the development process for the complete lifecycle of development in the City.

The Department's mission is:

To provide healthy, safe, and livable neighborhoods and enhance San Diegans' quality of life through superior development, effective community planning, timely and effective management of development and compliance processes, and quality customer service

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Protect the public's health, safety, and welfare

The purpose of any development regulation is to protect the health, safety, and welfare of the public. The Department strives to assure that this is the primary focus of all its activities. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Implement and enforce established policies, regulations, standards, and codes
- Provide regulation reviews
- Provide construction inspections

Development Services

Goal 2: Provide quality services at a reasonable cost

The Department strives to provide the most value to its customers for the services provided, as well as to minimize the cost of the regulatory process of development in time and actual costs. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Continually review services to ensure that they are in line with expectations
- Train staff to deliver outstanding service
- Utilize efficient and effective processes in services delivery
- Develop strategies to appropriately size the Department's resources to workload/demand fluctuations

Goal 3: Develop and support the Department workforce

As a public service organization, the Department's most important resources are the knowledge and skills of its staff. The development regulation process is extremely complex and technical, thereby requiring specialized knowledge. Maintaining a highly-trained workforce is critical in providing high levels of customer service. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide a comfortable and productive office environment
- Ensure personnel remain current in their disciplines
- Ensure the safety of the workforce as they perform their duties
- Stabilize staffing levels and reduce turnover

Goal 4: Serve the City by balancing the diverse desires and needs of its stakeholder groups

The City's development policies and regulations are designed to balance the needs of the community with the rights of the individual. The Department has a very wide range of stakeholders whose needs and desires constantly change. Staying in tune with these changes and balancing them is a never-ending challenge. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Enforce regulations/ensure compliance
- Provide excellent customer service
- Remain sensitive and responsive to public interest
- Identify solutions that holistically support the City's long-term interests, thereby ensuring that any future implications of development (e.g., maintenance) are appropriately considered
- Continually update regulations and processes to align with the City's overall goals

Goal 5: Ensure the financial health of the Department

Workload, technology, and costs can rapidly change due to the development industry's ties to economic trends. The Department needs to be able to manage costs and maintain adequate reserves to respond to these changes. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Utilize efficient and effective processes in the delivery of services
- Associate resources requested and received with the workload to assure full cost recovery and the maintenance of adequate reserves

Goal 6: Create visionary plans that are achievable and support the success of neighborhoods

The development and implementation of effective plans requires coordination and collaboration in order to guide development within a community and provide a foundation for fair and predictable land use decisions. Community plans are a means to maintain and improve the quality of life and respect the essential character of San Diego's communities. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Update community plans to reflect a community's vision of the future, implement the General Plan, reflect changes that have taken place since the community plan was last updated, and proactively anticipate community needs in the future
- Prepare community plans according to a predictable process and schedule
- Employ the collaborative use of multi-disciplinary teams
- Present plans in a cohesive and comprehensive way
- Monitor and revise adopted plans as needed to ensure continued relevance and effectiveness

Development Services

Goal 7: Finance public facilities

Providing adequate financing is critical to developing and maintaining public facilities (e.g., parks, libraries, fire stations, and streets) that will serve the City’s current and future populations. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Maintain an effective facilities financing program to ensure that the impact of new development is mitigated through appropriate fees
- Coordinate with other departments and programs in order to pursue a broad range of funding sources to finance public facilities and infrastructure
- Invest in public infrastructure that supports and leverages private investment in communities

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Percent of plan reviews completed in two cycles or less	87.9%	89.2%	80.0%
2. Percent of development inspections completed within next working day of request	90.5%	93.3%	90.0%
3. Percent of code enforcement cases meeting required code enforcement action deadlines	N/A ¹	95%	90%
4. Percent of plan reviews achieved within stakeholder group-established turnaround times	87.0%	85.4%	80.0%
5. Percent of community plans equal to or less than: <ul style="list-style-type: none"> • 5 years old • 10 years old • 15 years old • 20 years old • 25 years old • 30 years old 	0% 4% 21% 38% 66% 83%	0% 2% 15% 29% 46% 69%	6% 8% 21% 35% 52% 75%
6. Amount of Development Impact Fees (DIF), Facilities Benefit Assessments (FBA), or other impact fees collected for public facility improvements	\$57.1M	\$68.4M	\$60.0M
7. Number of Public Facilities Financing Plans updated/amended	1	6	11

1. Fiscal Year 2012 data is not available due to a change in the case tracking software mid-year.

Service Efforts and Accomplishments

Affordable In-Fill Housing and Sustainable Buildings Expedite Program

The Affordable/In-Fill Housing and Sustainable Buildings Expedite Program was created as part of a citywide comprehensive collaborative effort to help produce more affordable housing and sustainable buildings in the shortest possible time. Since its inception in August of 2003, a total of over 263 projects have elected to utilize the Program proposing a total of over 2,600 affordable housing units and 1,700 sustainable housing units. The Program is processing discretionary permits about twice as fast as the Department’s standard permit process. Development Services is in the process of expanding the Program to incentivize buildings that exceed California Green Building Codes mandatory requirements to encourage more sustainable buildings.

Development Services

Outreach via Internet

The Development Services Department website is continually updated. The newly rebranded website, which averages over 543,000 visits per year, allows customers to navigate the development review process, obtain certain types of permits, plan templates, zoning information, records requests, new updates on the Land Development Code and revised submittal forms and bulletins. It also includes the Municipal Code and all of the Planned District Ordinance updates. Other features include links to Geologic Hazards and Fault Maps, official zoning maps, Very High Fire Hazard Severity Zone Map, Accessibility Requirements, Building and Brush Management Regulations, Unreinforced Masonry (URM) Building Guidelines, Solid Waste Local Enforcement Agency (LEA) Program, Neighborhood Code Compliance (NCC) Program, Storm Water Pollution Prevention Program, Planning Commission, Environmental Services, and hearing officer meetings, agendas, and reports.

Fire and Life Safety Plan Check and Inspection

Originating in 2012, the Development Services Department (DSD) assumed the responsibilities for fire and life safety plan reviews and inspections that were previously performed by the Fire Prevention Bureau staff. Currently, all fire alarm systems, fire sprinkler systems, special suppression systems, and hazardous materials reviews are being completed by the newly-formed Life Safety Reviewer section of DSD. Fire alarm system inspections are now performed by the electrical inspectors while fire sprinkler and special suppression system inspections are completed by mechanical inspectors.

Storm Water Pollution Prevention

Working with the Public Works and Transportation & Storm Water departments to enforce the provisions of the City's National Pollutant Discharge Elimination System (NPDES) Permit, the Department added functionality to its Project Tracking System to automatically track and schedule compliance inspections of private development during construction. This simplified the Department's process for generating mandatory storm water best management practices inspections and made mandatory reporting requirements of the Regional Water Quality Control Board more efficient. The Department has also enhanced the process for inspection and tracking the installation of permanent storm water pollution control devices.

Hand-Held Computers for Inspectors

The Department has fully deployed handheld smart phones to all field inspectors that allow them to enter inspection results real time while still in the field. They also improved communication by providing digital cameras and access to email and portions of the Department's project tracking system. Inspectors are able to produce an inspection run sheet and schedule future re-inspections while in the field with the customer, providing a much more efficient and timely service. This program allows immediate online access to results for customers. The Department is working with the Public Works-Engineering & Capital Projects inspectors to allow access to inspection results for grading and public improvements through the project tracking system.

Public Improvements

The Department works with asset-owning departments, the City Engineer, other public agencies, and industry groups to establish and enforce standards for public improvements to assure that new development provides the necessary infrastructure to support that development while protecting public safety, complying with storm water and Americans with Disability Act (ADA) standards, and minimizing the operation and maintenance costs to City departments. The review of public and private water and wastewater installations was moved from the Public Utilities Department to DSD to improve efficiency, customer service, and coordination with other review functions.

Enterprise Fund

Other than the Neighborhood Code Compliance and City Planning divisions, the Development Services Department development review and inspection services are operated without General Fund subsidy. Development Services customers pay for the Department's operating costs similar to most businesses. The Department has been balancing

Development Services

its revenues and expenditures since the implementation of its 2009 fee study. The Department is in the process of evaluating its options to convert engineering and mapping project review and processing fees from deposit accounts to flat fees.

Small Business Liaison

The Department has a designated small business liaison to assist small business owners through their permitting process and to evaluate regulations and processes for their impact on small business.

Code Enforcement

In 2011, Code Enforcement officers began working with the Public Works & Transportation and Storm Water departments to enforce the provisions of the City's NPDES Permit on private properties. As of mid-year Fiscal Year 2013, Code Enforcement officers have achieved compliance in 170 cases involving violations of Best Management Practices. As a result of this success, these limited code enforcement activities have evolved into an ongoing enforcement program. An additional 110 cases were referred to the Code Enforcement Section for violations of the BMP requirements in January 2013. Of these cases, 40 properties have voluntarily complied with the violation notices as of July 31, 2013.

The Code Enforcement Section enforces the State of California mobile home regulations on a complaint basis. The City of San Diego contains 41 mobile home parks with 6,584 individual lots. In Calendar Year 2012, Code Enforcement officers inspected 475 mobile home lots based on complaints of alleged health and safety violations. Code Enforcement staff were expected to conduct approximately 550 such inspections in Calendar Year 2013. Due to an increase in the number of complaints, 605 mobile home lots were inspected and 101 re-inspections were performed between January and June 2013. Staff is expected to inspect an additional 250 mobile home lots by the end of Calendar Year 2013.

Local Enforcement Agency

The Local Enforcement Agency (LEA) assures a high level of regulatory compliance at all solid waste facilities including monthly inspections of the West Miramar and Sycamore landfills, four composting sites, and two transfer/processing facilities. Three limited-volume transfer operations and 29 closed disposal sites are routinely inspected. Closed disposal sites demand additional oversight responsibilities when development is planned on or adjacent to these old landfills. Proper maintenance of environmental controls at closed sites mitigates potential environmental risks such as landfill gas migration, as well as ground and surface water pollution and other public health and safety issues. The LEA will process the permit for the proposed expansion of the Sycamore landfill and anticipated changes at the West Miramar landfill and the Greenery Composting Facility. Over 470 tire-related businesses are inspected in San Diego and four other jurisdictions under the Regional Waste Tire Enforcement program which is funded by State grants from CalRecycle. Compliance with tire transportation and storage rules prevents illegal dumping, fire hazards, and mosquito breeding associated with improperly handled waste tires. The LEA continues to apply for grant funding to support projects for cleaning up trash and tires from the Tijuana River Valley that impact the environmentally-sensitive estuary and helps fund removal of waste tires collected by other City departments and state agencies. Other grant projects include two upcoming waste tire collection events where residents will be able to bring old tires removed from private property. The LEA's partnership with CalRecycle has brought funding to the City to assist with the remediation of solid waste sites. The LEA also has regulatory authority over more than 585 commercial solid waste vehicles including the City's trash fleet. Annually, LEA inspectors conduct over 1,230 inspections, administer four State-funded grant programs, and actively participate in two State-wide solid waste policy committees.

Public Records Services

Development Services provides public records services for most documents arising from the development process. The Department handles over 9,000 over-the-counter service requests. In addition, the Department receives approximately 15 Public Records Act (PRA) or subpoena requests every week.

Development Services

Planning

San Diego's General Plan, adopted in 2008, is the blueprint for how the City of San Diego will grow and develop over the next 20 to 30 years. General Plan implementation occurs through a wide variety of programs and actions that cross many City departments. The General Plan Monitoring Report, updated for 2012, measures progress toward implementation. A key action in Fiscal Year 2013 was City Council adoption and State certification of the General Plan Housing Element update. A package of targeted General Plan amendments to clarify certain policies and to address targeted issues is currently in process. Planning staff works with the San Diego Association of Governments (SANDAG) on an ongoing basis to help ensure that City and regional plans together represent a unified vision and implementation strategy. Staff also proactively pursues and secures grant funding to further General Plan implementation and leverage general fund dollars.

The Planning Division continues to make progress on ten community plan updates. The Barrio Logan Community Plan was heard by the Land Use and Housing Committee in June 2013 and received a recommendation of approval from the Planning Commission. It is anticipated that the updated Barrio Logan Community Plan will be before the City Council for consideration in September 2013. The Otay Mesa and Ocean Beach community plan update Environmental Impact Reports will be available for public review in summer of 2013, and will be considered by the City Council in Fiscal Year 2014. Significant progress has also been made on the Uptown, North Park, Golden Hill, San Ysidro, Midway, Old Town San Diego, and Southeastern San Diego community plan updates. The Southeastern San Diego update will result in a new community plan for the Encanto Neighborhoods.

The Planning Division is also working on 26 grant-funded projects including a \$1.0 million State of California Strategic Growth Council grant that is being used toward the Southeastern San Diego community plan update, six SANDAG Smart Growth Incentive Program grants (three of which were completed in Fiscal Year 2013), and two State of California Proposition 84 Urban Greening grants. The Mobility Section completed the Affordable Housing Parking Study which provided the foundation for City Council approval of affordable housing related parking regulations amendments in 2012. The Mobility Section also completed a public hearing draft and environmental document for the Bicycle Master Plan which was approved by the Planning Commission and is anticipated to be considered by the City Council in fall of 2013. In addition to these efforts, the Planning Division is processing a number of community plan amendments and discretionary development reviews in order to ensure conformance with adopted community plans and related policy documents. The Division also supports San Diego's 42 recognized community planning groups and the Community Planners Committee by attending meetings, advising groups on operational issues, and conducting training sessions. During Fiscal Year 2013, work on the Pedestrian Master Plan continued with drafting the Pedestrian Master Plan citywide document and applying the Plan methods in fourteen urban communities in order to develop pedestrian improvement concepts in those communities.

Park Planning staff continues to initiate and monitor the acquisition of parkland in accordance with requests from community groups and discretionary permit conditions, and to review discretionary and ministerial development proposals for impacts to existing parks and open space. These reviews have resulted in several new parks and joint-use projects in accordance with General Plan standards. Park Planning staff prepared and submitted six new park projects for the Fiscal Year 2014 Capital Improvements Program budget. Additionally, Park Planning staff is preparing recreation elements for ten community plan updates and the associated park and recreation sections of public facilities financing plans. Staff continues to manage aspects of the Torrey Pines City Park General Development Plan implementation and the Mission Trails Regional Park Master Plan Update, and is entering the public hearing phase for adoption of the San Diego River Park Master Plan.

The Historic Resources Section completed a number of significant tasks in Fiscal Year 2013 including 75 new Mills Act contracts, 40 new historic nominations, and 194 inspections of historic properties receiving property tax reductions under the City's Mills Act program. In addition, during Fiscal Year 2013, staff reviewed 2,008 projects for compliance with the historical resources regulations, began processing two new historic districts, continued work on several historic surveys in support of community plan updates, and completed the Annual Certified Local Government Report. It is anticipated that during Fiscal Year 2014 another 2,000 projects will be reviewed along with completion of 97 new Mills Act agreements, 200 additional Mills Act inspections and 35-40 new historic nominations will be processed. Staff continues to add historic resources data to the online database (California Historic Resources Inventory Database or CHRID) in order to improve the public's access to this information.

Development Services

The Multiple Species Conservation Program (MSCP) section continued work on a Habitat Conservation Plan (HCP) for endangered and threatened vernal pool species. During Fiscal Year 2013, staff conducted 135 development project reviews for compliance with the MSCP regulations, and anticipates reviewing a similar number of projects in Fiscal Year 2014. Staff also began work on a new strategy for addressing impacts to burrowing owls and their habitat and completed the MSCP Annual Report. In Fiscal Year 2014, it is anticipated that the Draft HCP and Burrowing Owl strategy will be completed, as well as the Conservation Elements of several Community Plan updates. In accordance with the City's MSCP Implementing Agreement, 52,727 acres are required to be conserved within the City's Multi-Habitat Planning Area (MHPA). To date, approximately 94 percent of this acreage has been conserved or is obligated for future conservation.

Facilities Financing

Facilities Financing administers the Facilities Benefit Assessment (FBA) and Development Impact Fee (DIF) Programs for the City of San Diego. A core function of this program is the preparation and updating of communities' Public Facilities Financing Plans (PFFPs) and implementing the Capital Improvement Program (CIP) budget for PFFP programmed projects. The Fiscal Year 2013 PFFPs for North University City, Pacific Highlands Ranch, Black Mountain Ranch, Torrey Highlands, Scripps Ranch, and Mission Valley have been approved by Council. Financing Plan updates are under way for Carmel Valley, Mira Mesa, Rancho Penasquitos, Rancho Bernardo, College Area, Centre City, East Elliott, and Otay Nestor, with Council adoption of the plans anticipated in Fiscal Year 2014. Additionally, Financing Plan updates are being coordinated with community plan updates and are underway for Barrio Logan, Otay Mesa, and Ocean Beach with Council adoption of these plans anticipated in Fiscal Year 2014. As other community plan updates are being completed, Facilities Financing staff will continue to coordinate with Planning staff to concurrently prepare PFFP updates. Future community plan updates that will include preliminary PFFP updates include North Park, Golden Hill, Uptown, San Ysidro, Old Town, Midway-Pacific Highway, and Southeastern.

Based on current economic conditions, approximately \$55-60 million in fees are anticipated to be collected in Fiscal Year 2014 to fund community facilities identified in the PFFPs. In Fiscal Year 2013, \$68.4 million in DIF, FBA, and other impact fees were collected for the year.

Facilities Financing staff administers the City of San Diego Statewide Community Infrastructure Program (SCIP), the Regional Transportation Congestion Improvement Plan (RTCIP), and the Impact Fee Deferral Program (IFDP). They also monitor Development Agreements, Deferred Improvement Agreements, Reimbursement Agreements, Special Park Funds, and a variety of other special purpose funds. The group also coordinates with Park Planning on a variety of park projects and administers the Mission Bay and Regional Park Improvement Funds.

Land Development Code Updates

Land Development Code Update staff develops and takes through the approval process amendments to the Land Development Code (LDC). The two main functions of the LDC Update staff are to process updates to the LDC to increase clarity and usability of the regulations and to develop new development regulations based on direction from the Mayor, the City Council, the State, or federal government. In 2012, the LDC Update staff completed processing of the Urban Agriculture Regulations developed to accommodate new models of urban agriculture that increase access to healthy, local, and sustainable food; the Affordable Housing Parking Regulations intended to provide the appropriate number of parking spaces for affordable housing projects based on the findings of the San Diego Affordable Housing Parking Study; and the Outdoor Lighting Regulations intended to minimize light pollution and promote lighting design that provides for public safety and conserves electrical energy. Certification was obtained from the California Coastal Commission for local coastal program amendments associated with the Mission Beach Planned District Ordinance and the Regulations for Community Gardens. In addition, LDC Update staff conducted public outreach for many ongoing projects in 2012, including the eighth update to the LDC which includes regulatory reform amendments expected to achieve cost savings for private applicants, including small businesses and residential property owners.



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Development Services

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	525.29	552.71	559.85	7.14
Personnel Expenditures	\$ 41,516,597	\$ 45,747,386	\$ 48,723,565	\$ 2,976,179
Non-Personnel Expenditures	13,809,168	15,553,831	15,229,987	(323,844)
Total Department Expenditures	\$ 55,325,765	\$ 61,301,217	\$ 63,953,552	\$ 2,652,335
Total Department Revenue	\$ 45,668,116	\$ 51,740,789	\$ 51,899,836	\$ 159,047

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Administration & Support Services	\$ 37,705	\$ -	\$ -	\$ -
City Planning	8,045,773	7,690,179	8,372,570	682,391
Neighborhood Code Compliance	5,893,668	6,553,706	6,676,190	122,484
Total	\$ 13,977,146	\$ 14,243,885	\$ 15,048,760	\$ 804,875

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Administration & Support Services	1.00	0.00	0.00	0.00
Administrative & Technical Services	12.76	0.00	0.00	0.00
City Planning	0.00	52.07	50.75	(1.32)
Neighborhood Code Compliance	53.00	59.00	57.00	(2.00)
Planning Division	22.78	0.00	0.00	0.00
Urban Form	11.00	0.00	0.00	0.00
Total	100.54	111.07	107.75	(3.32)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Plan Updates Adjustment reflects the increase in expenditures for Community Plan Updates and special projects.	0.00	\$ 831,074	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	448,912	-
Property Value Protection Ordinance Addition of 1.00 Administrative Aide I and associated non-personnel expenditures and revenue to support the Property Value Protection Ordinance.	1.00	75,588	75,217
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(1.32)	16,955	-

Development Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	288	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(26,443)	-
Transfer of Graffiti Team Transfer of 2.00 Utility Worker 1s, 2.00 Utility Worker 2s and associated non-personnel expenditures from the Development Services Department to the Transportation & Storm Water Department, and the transfer of 1.00 Code Compliance Officer from the Transportation & Storm Water Department to the Development Services Department to improve the efficiency of graffiti mitigation.	(3.00)	(153,604)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(177,352)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(210,543)	(226,207)
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	271,838
Total	(3.32)	\$ 804,875	\$ 120,848

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 6,301,462	\$ 6,824,365	\$ 6,767,534	\$ (56,831)
Fringe Benefits	4,134,670	4,446,505	4,903,687	457,182
PERSONNEL SUBTOTAL	\$ 10,436,132	\$ 11,270,870	\$ 11,671,221	\$ 400,351
NON-PERSONNEL				
Supplies	\$ 88,917	\$ 125,362	\$ 99,610	\$ (25,752)
Contracts	1,256,361	1,889,161	2,493,622	604,461
Information Technology	492,360	635,783	435,987	(199,796)
Energy and Utilities	84,453	103,172	115,522	12,350
Other	84,644	183,884	200,796	16,912
Transfers Out	1,534,279	34,823	32,002	(2,821)
Capital Expenditures	-	830	-	(830)
NON-PERSONNEL SUBTOTAL	\$ 3,541,014	\$ 2,973,015	\$ 3,377,539	\$ 404,524
Total	\$ 13,977,146	\$ 14,243,885	\$ 15,048,760	\$ 804,875

Development Services

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 1,314,323	\$ 1,012,665	\$ 980,216	\$ (32,449)
Fines Forfeitures and Penalties	418,252	302,000	95,000	(207,000)
Licenses and Permits	1,180,736	1,975,199	2,335,496	360,297
Other Revenue	20,699	2,000	2,000	-
Total	\$ 2,934,011	\$ 3,291,864	\$ 3,412,712	\$ 120,848

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,444
20000012	Administrative Aide 1	1.00	1.00	2.00	36,962 - 44,533	80,938
20000024	Administrative Aide 2	2.00	2.00	1.00	42,578 - 51,334	50,692
20001202	Assistant Deputy Director	0.00	0.00	1.00	23,005 - 137,904	113,545
90001155	Assistant to the Planning Director - Hourly	0.00	0.00	0.35	46,966 - 172,744	38,449
20000167	Associate Engineer-Traffic	2.00	4.00	4.00	66,622 - 80,454	304,966
20000119	Associate Management Analyst	2.00	2.00	3.00	54,059 - 65,333	179,724
20000162	Associate Planner	6.00	5.00	5.00	56,722 - 68,536	338,395
20000306	Code Compliance Officer	4.00	4.00	6.00	37,232 - 44,803	253,140
20000214	Combination Inspector 2	15.00	15.00	14.00	55,141 - 66,581	855,484
20000303	Community Development Specialist 4	2.00	2.00	2.00	66,768 - 80,891	159,760
20001168	Deputy Director	2.00	2.00	2.00	46,966 - 172,744	233,280
20000105	Development Project Manager 3	0.00	0.00	1.00	76,794 - 92,851	-
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,008
20000461	Field Representative	1.00	1.00	0.00	32,323 - 38,917	-
20000487	Graphic Designer	0.00	1.00	1.00	43,264 - 51,979	51,329
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	64,516
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	79,880
90001073	Management Intern - Hourly	0.76	0.76	0.66	24,274 - 29,203	16,021
20000669	Park Designer	2.00	2.00	2.00	66,664 - 80,496	158,980
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	39,334
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	41,265
90001145	Planning Intern - Hourly	2.28	4.56	2.64	24,274 - 29,203	64,084
20000743	Principal Engineering Aide	2.00	2.00	2.00	50,003 - 60,549	119,584
20001187	Principal Planner	2.00	2.00	0.00	46,966 - 172,744	-
20001222	Program Manager	2.00	2.00	3.00	46,966 - 172,744	173,687
20000763	Project Officer 2	1.00	1.00	0.00	76,794 - 92,851	-
90000763	Project Officer 2 - Hourly	0.00	0.00	0.35	76,794 - 92,851	26,878
20000783	Public Information Clerk	2.00	2.00	3.00	31,491 - 37,918	112,332
20000885	Senior Civil Engineer	1.00	1.00	1.00	76,794 - 92,851	91,690
20000927	Senior Clerk/Typist	2.00	2.00	2.00	36,067 - 43,514	85,940
20000873	Senior Combination Inspector	2.00	2.00	2.00	63,315 - 76,461	147,895
20000918	Senior Planner	12.50	13.75	13.75	65,354 - 79,019	1,072,926

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000919	Senior Planner	1.00	1.00	1.00	65,354 - 79,019	78,031
20000926	Senior Traffic Engineer	1.00	1.00	1.00	76,794 - 92,851	91,690
20000928	Senior Zoning Investigator	5.00	6.00	6.00	55,182 - 66,851	396,049
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	79,880
20001051	Utility Worker 1	0.00	2.00	0.00	30,534 - 36,296	-
20001053	Utility Worker 2	0.00	2.00	0.00	33,322 - 39,666	-
20000756	Word Processing Operator	3.00	3.00	3.00	31,491 - 37,918	112,332
20001069	Zoning Investigator 2	15.00	15.00	15.00	50,232 - 60,757	834,904
	Bilingual - Regular					23,296
	ICBO Certification					9,724
	Landscape Architect Lic					24,148
	Overtime Budgeted					13,420
	Reg Pay For Engineers					51,992
	Termination Pay Annual Leave					7,902
FTE, Salaries, and Wages Subtotal		100.54	111.07	107.75		\$ 6,767,534
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 70,427	\$ 85,423	\$ 84,120	\$ (1,303)	
	Flexible Benefits	608,945	658,043	721,402	63,359	
	Long-Term Disability	36,138	39,288	36,013	(3,275)	
	Medicare	81,740	87,030	88,773	1,743	
	Other	3,511	-	-	-	
	Other Post-Employment Benefits	253,420	645,432	636,582	(8,850)	
	Retiree Health Contribution	343,027	-	-	-	
	Retiree Medical Trust	246	240	1,190	950	
	Retirement 401 Plan	991	960	4,188	3,228	
	Retirement ARC	2,174,108	2,267,818	2,680,446	412,628	
	Retirement DROP	26,221	21,994	19,743	(2,251)	
	Retirement Offset Contribution	19,446	22,124	-	(22,124)	
	Risk Management Administration	98,005	106,198	96,594	(9,604)	
	Supplemental Pension Savings Plan	320,132	347,529	352,008	4,479	
	Unemployment Insurance	20,731	20,014	19,113	(901)	
	Unused Sick Leave	(1)	-	-	-	
	Workers' Compensation	77,584	144,412	163,515	19,103	
Fringe Benefits Subtotal		\$ 4,134,670	\$ 4,446,505	\$ 4,903,687	\$ 457,182	
Total Personnel Expenditures					\$ 11,671,221	

Development Services

Development Services Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Administration & Support Services	\$ 17,180,551	\$ 16,660,801	\$ 16,007,498	\$ (653,303)
Building & Safety	13,346,459	14,892,946	18,116,129	3,223,183
Entitlements	8,155,789	12,585,379	11,791,836	(793,543)
Total	\$ 38,682,799	\$ 44,139,126	\$ 45,915,463	\$ 1,776,337

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Administration & Support Services	114.50	115.50	119.50	4.00
Building & Safety	140.75	154.75	185.75	31.00
Entitlements	147.50	149.50	125.50	(24.00)
Total	402.75	419.75	430.75	11.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Utilities Development Plan Review Transfer Transfer of the development plan review function from the Public Utilities Department to the Development Services Department.	12.00	\$ 1,413,583	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	1,173,724	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	80,223	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	72	-
Development Project Manager 2 Transfer Transfer of 1.00 Development Project Manager 2 from the Development Services Fund to the Community Development Block Grant (CDBG) Division of the Economic Development Department.	(1.00)	(140,884)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(218,149)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(532,232)	-

Development Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	-	(4,725)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	11.00	\$ 1,776,337	\$ (4,725)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 17,844,935	\$ 20,106,989	\$ 20,879,427	\$ 772,438
Fringe Benefits	11,119,115	12,168,951	13,842,936	1,673,985
PERSONNEL SUBTOTAL	\$ 28,964,049	\$ 32,275,940	\$ 34,722,363	\$ 2,446,423
NON-PERSONNEL				
Supplies	\$ 245,270	\$ 317,274	\$ 498,490	\$ 181,216
Contracts	6,423,355	6,593,098	5,967,088	(626,010)
Information Technology	1,874,029	2,766,788	2,154,588	(612,200)
Energy and Utilities	434,291	524,889	585,135	60,246
Other	384,407	594,703	842,193	247,490
Appropriated Reserve	-	341,774	341,774	-
Transfers Out	351,483	422,607	501,779	79,172
Capital Expenditures	5,915	302,053	302,053	-
NON-PERSONNEL SUBTOTAL	\$ 9,718,750	\$ 11,863,186	\$ 11,193,100	\$ (670,086)
Total	\$ 38,682,799	\$ 44,139,126	\$ 45,915,463	\$ 1,776,337

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 11,603,610	\$ 20,394,980	\$ 17,478,610	\$ (2,916,370)
Fines Forfeitures and Penalties	691,577	6,731	652,006	645,275
Licenses and Permits	26,873,739	23,521,184	26,457,554	2,936,370
Other Revenue	883,450	786,115	866,115	80,000
Rev from Money and Prop	121,649	877,072	127,072	(750,000)
Transfers In	12,000	-	-	-
Total	\$ 40,186,024	\$ 45,586,082	\$ 45,581,357	\$ (4,725)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	3.00	3.00	\$31,491 - \$37,918	\$ 112,332
20000012	Administrative Aide 1	1.00	1.00	1.00	36,962 - 44,533	43,976
20000024	Administrative Aide 2	4.00	4.00	4.00	42,578 - 51,334	145,360
20000249	Apprentice 1-Electrician (4 Yr.)	1.00	1.00	0.00	32,427 - 43,243	-
20001202	Assistant Deputy Director	4.00	4.00	5.00	23,005 - 137,904	562,872
20001075	Assistant Development Services Director	0.00	0.00	1.00	31,741 - 173,971	-
20000074	Assistant Engineer-Civil	2.00	2.00	2.00	57,866 - 69,722	137,700
20000070	Assistant Engineer-Civil	16.00	16.00	24.00	57,866 - 69,722	873,082

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
2000077	Assistant Engineer-Electrical	0.00	0.00	2.00	57,866 - 69,722	57,866
20000116	Assistant Engineer-Traffic	8.00	8.00	8.00	57,866 - 69,722	272,471
20000148	Associate Engineer-Civil	1.00	1.00	1.00	66,622 - 80,454	-
20000143	Associate Engineer-Civil	7.00	7.00	9.00	66,622 - 80,454	556,137
20000150	Associate Engineer-Electrical	2.00	3.00	3.00	66,622 - 80,454	154,068
20000154	Associate Engineer-Mechanical	3.00	3.00	6.00	66,622 - 80,454	356,112
20000167	Associate Engineer-Traffic	6.00	6.00	6.00	66,622 - 80,454	476,688
20000119	Associate Management Analyst	4.00	4.00	4.00	54,059 - 65,333	246,071
20000162	Associate Planner	38.00	38.00	38.00	56,722 - 68,536	1,218,222
20000110	Auto Messenger 2	1.00	1.00	1.00	29,931 - 36,067	-
20000648	Biologist 3	1.00	1.00	0.00	62,005 - 75,067	-
20000649	Biologist 3	0.00	0.00	1.00	62,005 - 75,067	-
20001156	Building Inspection Supervisor	2.00	2.00	0.00	23,005 - 137,904	-
20000266	Cashier	3.00	3.00	3.00	31,491 - 37,918	74,888
20000539	Clerical Assistant 2	26.00	22.00	23.00	29,931 - 36,067	213,696
20000214	Combination Inspector 2	33.00	33.00	33.00	55,141 - 66,581	1,072,937
20001168	Deputy Director	2.00	2.00	3.00	46,966 - 172,744	246,862
20000103	Development Project Manager 1	10.00	10.00	9.00	57,866 - 69,722	329,446
20000104	Development Project Manager 2	13.50	13.50	13.50	66,622 - 80,454	993,100
20000105	Development Project Manager 3	9.00	9.00	9.00	76,794 - 92,851	641,830
20001100	Development Services Director	1.00	1.00	1.00	59,155 - 224,099	162,937
20000082	Electrical Inspector 2	8.00	8.00	9.00	55,141 - 66,581	521,998
20000408	Electrician	0.00	0.00	1.00	47,091 - 56,534	-
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	-
20000475	Fire Prevention Inspector 2	0.00	6.00	0.00	61,589 - 74,464	-
20000476	Fire Prevention Inspector 2-Civilian	0.00	3.00	0.00	61,589 - 74,464	-
20000477	Fire Prevention Supervisor	0.00	1.00	0.00	70,970 - 85,904	-
20000178	Information Systems Administrator	1.00	1.00	1.00	73,466 - 88,982	87,870
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	64,516
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	79,880
20000556	Junior Engineering Aide	1.00	1.00	1.00	38,688 - 46,571	-
20001018	Land Surveying Assistant	8.00	8.00	8.00	57,866 - 69,722	410,937
20001019	Land Surveying Associate	1.00	1.00	1.00	66,622 - 80,454	79,448
20000346	Legislative Recorder 1	1.00	1.00	1.00	41,558 - 50,232	49,002
20000093	Mechanical Inspector 2	6.00	6.00	9.00	55,141 - 66,581	410,710
20000669	Park Designer	1.00	1.00	1.00	66,664 - 80,496	79,490
20000680	Payroll Specialist 2	4.00	4.00	4.00	34,611 - 41,787	80,599
20000692	Plan Review Specialist 3	33.75	33.75	33.75	50,294 - 60,694	1,819,684
20000693	Plan Review Specialist 4	6.00	6.00	6.00	55,162 - 66,456	131,250
20000743	Principal Engineering Aide	2.00	1.00	1.00	50,003 - 60,549	-
20001222	Program Manager	3.00	3.00	2.00	46,966 - 172,744	207,393
20000783	Public Information Clerk	17.00	22.00	22.00	31,491 - 37,918	723,067

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000869	Senior Account Clerk	1.00	0.00	0.00	36,067 - 43,514	-
20000864	Senior Cashier	1.00	1.00	1.00	36,067 - 43,514	-
20000885	Senior Civil Engineer	2.00	4.00	5.00	76,794 - 92,851	275,070
20000927	Senior Clerk/Typist	7.00	7.00	7.00	36,067 - 43,514	85,548
20000873	Senior Combination Inspector	6.00	6.00	6.00	63,315 - 76,461	296,645
20000400	Senior Drafting Aide	5.00	5.00	5.00	44,429 - 53,706	-
20000083	Senior Electrical Inspector	1.00	1.00	2.00	63,315 - 76,461	75,505
20000453	Senior Engineer-Fire Protection	1.00	1.00	1.00	76,794 - 92,851	88,904
20000900	Senior Engineering Aide	1.00	1.00	1.00	44,429 - 53,706	-
20000830	Senior Engineering Geologist	1.00	1.00	1.00	76,794 - 92,851	-
20001014	Senior Land Surveyor	0.00	1.00	1.00	76,794 - 92,851	-
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	70,863
20000856	Senior Mechanical Engineer	1.00	1.00	1.00	76,794 - 92,851	91,690
20000094	Senior Mechanical Inspector	1.00	1.00	1.00	63,315 - 76,461	75,505
20000918	Senior Planner	15.00	15.00	15.00	65,354 - 79,019	1,077,325
20000916	Senior Public Information Officer	1.00	1.00	1.00	54,059 - 65,333	64,516
20000099	Senior Structural Inspector	2.00	2.00	2.00	63,315 - 76,461	147,253
20000926	Senior Traffic Engineer	0.00	2.00	2.00	76,794 - 92,851	91,690
20000166	Structural Engineering Associate	17.00	17.00	17.00	66,622 - 80,454	953,376
20000923	Structural Engineering Senior	7.00	7.00	7.00	76,794 - 92,851	626,934
20000098	Structural Inspector 2	12.00	12.00	12.00	55,141 - 66,581	460,243
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	79,880
20001002	Supervising Plan Review Specialist	8.00	9.00	9.00	60,653 - 73,112	576,795
20001021	Supervising Public Information Officer	1.00	1.00	1.00	59,363 - 71,760	-
20000756	Word Processing Operator	13.50	13.50	13.50	31,491 - 37,918	197,592
	Bilingual - Regular					50,960
	Engineering Geologist Pay					20,916
	ICBO Certification					67,202
	Landscape Architect Lic					12,074
	Overtime Budgeted					1,051,558
	Reg Pay For Engineers					499,419
	Structural Registration					4,643
	Termination Pay Annual Leave					142,824
FTE, Salaries, and Wages Subtotal		402.75	419.75	430.75		\$ 20,879,427
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 159,821	\$ 220,983	\$ 223,371	\$ 2,388	
	Flexible Benefits	1,531,691	1,729,946	2,003,262	273,316	
	Long-Term Disability	94,673	106,480	103,329	(3,151)	
	Medicare	232,369	229,531	253,313	23,782	
	Other Post-Employment Benefits	667,378	1,746,315	1,784,970	38,655	

Development Services

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Retiree Health Contribution	1,268,842	-	-	-
Retiree Medical Trust	1,250	875	4,131	3,256
Retirement 401 Plan	4,967	3,501	14,346	10,845
Retirement ARC	5,565,067	6,234,686	7,498,889	1,264,203
Retirement DROP	76,281	73,077	78,724	5,647
Retirement Offset Contribution	62,367	67,840	-	(67,840)
Risk Management Administration	252,557	287,602	270,842	(16,760)
Supplemental Pension Savings Plan	960,728	1,034,064	1,062,521	28,457
Unemployment Insurance	53,980	54,158	54,834	676
Unused Sick Leave	(94)	-	-	-
Workers' Compensation	187,235	379,893	490,404	110,511
Fringe Benefits Subtotal	\$ 11,119,115	\$ 12,168,951	\$ 13,842,936	\$ 1,673,985
Total Personnel Expenditures			\$ 34,722,363	

Facilities Financing Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Facilities Financing Program	\$ 1,913,839	\$ 2,067,150	\$ 2,110,074	\$ 42,924
Total	\$ 1,913,839	\$ 2,067,150	\$ 2,110,074	\$ 42,924

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Facilities Financing Program	16.00	15.89	15.35	(0.54)
Total	16.00	15.89	15.35	(0.54)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 119,988	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(14,206)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.54)	(29,323)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(33,535)	-

Development Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	42,924
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	(0.54)	\$ 42,924	\$ 42,924

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 992,199	\$ 1,026,884	\$ 1,028,411	\$ 1,527
Fringe Benefits	509,237	593,480	682,618	89,138
PERSONNEL SUBTOTAL	\$ 1,501,436	\$ 1,620,364	\$ 1,711,029	\$ 90,665
NON-PERSONNEL				
Supplies	\$ 3,765	\$ 9,385	\$ 12,011	\$ 2,626
Contracts	335,079	298,583	286,590	(11,993)
Information Technology	51,279	108,890	69,134	(39,756)
Energy and Utilities	1,283	1,858	1,756	(102)
Other	971	6,682	8,911	2,229
Transfers Out	20,026	21,238	20,493	(745)
Capital Expenditures	-	150	150	-
NON-PERSONNEL SUBTOTAL	\$ 412,404	\$ 446,786	\$ 399,045	\$ (47,741)
Total	\$ 1,913,839	\$ 2,067,150	\$ 2,110,074	\$ 42,924

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 1,799,954	\$ 2,047,050	\$ 2,089,974	\$ 42,924
Licenses and Permits	40,300	18,000	18,000	-
Rev from Money and Prop	3,335	2,100	2,100	-
Total	\$ 1,843,589	\$ 2,067,150	\$ 2,110,074	\$ 42,924

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	-
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	129,032
20001168	Deputy Director	0.00	0.00	1.00	46,966 - 172,744	123,425
20000743	Principal Engineering Aide	2.00	2.00	2.00	50,003 - 60,549	119,584
20001222	Program Manager	1.00	1.00	0.00	46,966 - 172,744	-
20000015	Senior Management Analyst	6.00	6.00	6.00	59,363 - 71,760	413,678
90000015	Senior Management Analyst - Hourly	1.00	0.52	0.00	59,363 - 71,760	-
20000970	Supervising Management Analyst	2.00	2.00	2.00	66,768 - 80,891	159,760
90000970	Supervising Management Analyst - Hourly	0.00	0.37	0.35	66,768 - 80,891	28,312
20000756	Word Processing Operator Bilingual - Regular	1.00	1.00	1.00	31,491 - 37,918	37,444 1,456

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
	Overtime Budgeted					15,720
FTE, Salaries, and Wages Subtotal		16.00	15.89	15.35		\$ 1,028,411
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 6,701	\$ 15,145	\$ 15,685	\$	540
	Flexible Benefits	95,897	99,371	110,009		10,638
	Long-Term Disability	5,709	5,932	5,475		(457)
	Medicare	10,793	10,704	11,743		1,039
	Other	2,088	-	-		-
	Other Post-Employment Benefits	46,694	88,578	87,374		(1,204)
	Retiree Medical Trust	273	267	312		45
	Retirement 401 Plan	1,050	1,070	1,250		180
	Retirement ARC	260,759	278,492	356,097		77,605
	Retirement DROP	6,390	4,314	4,314		-
	Retirement Offset Contribution	2,660	2,830	-		(2,830)
	Risk Management Administration	13,839	14,588	13,258		(1,330)
	Supplemental Pension Savings Plan	44,609	50,300	52,218		1,918
	Unemployment Insurance	3,246	3,043	2,908		(135)
	Workers' Compensation	8,530	18,846	21,975		3,129
Fringe Benefits Subtotal		\$ 509,237	\$ 593,480	\$ 682,618	\$	89,138
Total Personnel Expenditures				\$	1,711,029	

Local Enforcement Agency Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Solid Waste Local Enforcement Agency	\$ 751,980	\$ 851,056	\$ 879,255	\$ 28,199
Total	\$ 751,980	\$ 851,056	\$ 879,255	\$ 28,199

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Solid Waste Local Enforcement Agency	6.00	6.00	6.00	0.00
Total	6.00	6.00	6.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 38,740	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			

Development Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	144	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	27	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(10,712)	-
Total	0.00	\$ 28,199	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 368,617	\$ 338,662	\$ 339,953	\$ 1,291
Fringe Benefits	246,364	241,550	278,999	37,449
PERSONNEL SUBTOTAL	\$ 614,981	\$ 580,212	\$ 618,952	\$ 38,740
NON-PERSONNEL				
Supplies	\$ 914	\$ 12,500	\$ 12,500	\$ -
Contracts	107,833	213,903	213,027	(876)
Information Technology	15,875	26,256	15,544	(10,712)
Energy and Utilities	3,822	3,421	2,847	(574)
Other	2,216	8,420	10,043	1,623
Transfers Out	6,341	6,344	6,342	(2)
NON-PERSONNEL SUBTOTAL	\$ 137,000	\$ 270,844	\$ 260,303	\$ (10,541)
Total	\$ 751,980	\$ 851,056	\$ 879,255	\$ 28,199

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 183,992	\$ 273,863	\$ 273,863	\$ -
Licenses and Permits	512,651	501,830	501,830	-
Rev from Money and Prop	7,849	20,000	20,000	-
Total	\$ 704,492	\$ 795,693	\$ 795,693	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000539	Clerical Assistant 2	1.00	1.00	1.00	\$29,931 - \$36,067	\$ 35,616
20000520	Hazardous Materials Inspector 1	1.00	0.00	0.00	46,634 - 56,555	-
20000522	Hazardous Materials Inspector 2	0.00	1.00	1.00	55,078 - 66,768	65,933
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	60,674 - 73,507	-
20000550	Hazardous Materials Inspector 3	2.00	2.00	2.00	60,674 - 73,507	133,262
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	103,686

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
	Bilingual - Regular					1,456
FTE, Salaries, and Wages Subtotal		6.00	6.00	6.00		\$ 339,953
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 5,701	\$ 5,424	\$ 5,521	\$	97
	Flexible Benefits	36,872	36,594	39,674		3,080
	Long-Term Disability	2,167	1,969	1,830		(139)
	Medicare	5,630	5,009	4,959		(50)
	Other Post-Employment Benefits	15,266	31,635	31,205		(430)
	Retirement ARC	149,071	129,008	163,492		34,484
	Retirement DROP	2	-	-		-
	Retirement Offset Contribution	1,203	987	-		(987)
	Risk Management Administration	5,660	5,210	4,735		(475)
	Supplemental Pension Savings Plan	20,720	19,816	18,871		(945)
	Unemployment Insurance	1,278	1,002	971		(31)
	Workers' Compensation	2,793	4,896	7,741		2,845
Fringe Benefits Subtotal		\$ 246,364	\$ 241,550	\$ 278,999	\$	37,449
Total Personnel Expenditures					\$	618,952

Development Services

Revenue and Expense Statement (Non-General Fund)

Development Services Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 42,887	\$ 6,510,430	\$ 4,492,580
Continuing Appropriation - CIP	11,390	17,899	4
Contingency Reserve	–	50,000	3,363
Appropriated Reserve	1,389,695	1,180,756	1,728,784
TOTAL BALANCE AND RESERVES	\$ 1,443,972	\$ 7,759,085	\$ 6,224,731
REVENUE			
Affordable Housing Expedite Program	\$ 224,285	\$ 536,244	\$ 226,244
Building Plan Check Fees	9,936,311	11,106,487	9,736,197
Commercial, Multi-Family & Industrial Building Permits	3,162,453	2,256,860	3,306,308
Deposit Accounts	444,402	27,987	462,987
Engineering Permits	747	587,310	7,772
Fire Plan Check and Inspection	2,172,169	1,177,440	2,117,809
Interest - Revenue from Money and Property	1,482,305	877,072	127,072
Land Development Review Fees	9,825,869	1,979,390	1,832,147
Mechanical, Plumbing & Electrical Permits	5,098,049	4,719,673	5,731,518
Other Revenues	1,428,977	990,101	1,870,088
Records Fees	1,928,122	786,115	866,115
Reimbursement Between Funds	63,166	14,268,408	14,268,408
Single Family/Duplex Permits	(854)	4,184,758	2,855,671
Services to Other Agencies and Departments	866,319	715,685	–
Submittal and Issuance	2,854,539	775,872	1,476,341
Zoning and Sign Permits	699,166	596,680	696,680
TOTAL REVENUE	\$ 40,186,024	\$ 45,586,082	\$ 45,581,357
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 41,629,996	\$ 53,345,167	\$ 51,806,088
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 886	\$ –	\$ –
TOTAL CIP EXPENSE	\$ 886	\$ –	\$ –
OPERATING EXPENSE			
Personnel Expense	\$ 28,964,148	\$ 32,275,940	\$ 34,722,363
Non-Personnel Expense	9,718,651	11,863,186	11,193,100
TOTAL OPERATING EXPENSE	\$ 38,682,799	\$ 44,139,126	\$ 45,915,463
TOTAL EXPENSE	\$ 38,683,685	\$ 44,139,126	\$ 45,915,463
RESERVES			
Continuing Appropriation - CIP	\$ 17,013	\$ 17,899	\$ 4
Contingency Reserve	11,390	50,000	–
Appropriated Reserve	1,389,695	2,370,336	2,066,196
TOTAL RESERVES	\$ 1,418,098	\$ 2,438,235	\$ 2,066,200
BALANCE	\$ 1,528,213	\$ 6,767,806	\$ 3,824,425

Development Services

Revenue and Expense Statement (Non-General Fund)

Development Services Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 41,629,996	\$ 53,345,167	\$ 51,806,088

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Development Services

Revenue and Expense Statement (Non-General Fund)

Facilities Financing Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 325,151	\$ -	\$ (5,179)
TOTAL BALANCE AND RESERVES	\$ 325,151	\$ -	\$ (5,179)
REVENUE			
Licenses & Permits	\$ 40,300	\$ 18,000	\$ 18,000
Interest Earnings	3,335	2,100	2,100
Charges for Current Services	1,799,954	2,047,050	2,089,974
TOTAL REVENUE	\$ 1,843,589	\$ 2,067,150	\$ 2,110,074
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,168,740	\$ 2,067,150	\$ 2,104,895
OPERATING EXPENSE			
Personnel	\$ 992,199	\$ 1,026,884	\$ 1,028,411
Fringe	509,237	593,480	682,618
Supplies	3,765	9,385	12,011
Contracts	335,079	322,960	286,590
Information Technology	51,279	90,701	69,134
Energy & Utilities	1,283	1,858	1,756
Other/Transfers Out	20,997	21,732	29,404
Capital Exp-Equipment	-	150	150
TOTAL OPERATING EXPENSE	\$ 1,913,839	\$ 2,067,150	\$ 2,110,074
TOTAL EXPENSE	\$ 1,913,839	\$ 2,067,150	\$ 2,110,074
BALANCE	\$ 254,901	\$ -	\$ (5,179)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,168,740	\$ 2,067,150	\$ 2,104,895

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Development Services

Revenue and Expense Statement (Non-General Fund)

Local Enforcement Agency Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 655,093	\$ 616,413	\$ 670,274
Contingency Reserve	250,000	250,000	250,000
TOTAL BALANCE AND RESERVES	\$ 905,093	\$ 866,413	\$ 920,274
REVENUE			
Facility Fees	\$ 258,970	\$ 236,830	\$ 236,830
Interest Earnings	7,849	20,000	20,000
Licenses and Permits	1,340	5,000	5,000
Services to Other Funds	183,992	273,863	273,863
Tonnage Fees	252,341	260,000	260,000
TOTAL REVENUE	\$ 704,492	\$ 795,693	\$ 795,693
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,609,585	\$ 1,662,106	\$ 1,715,967
OPERATING EXPENSE			
Personnel Expense	\$ 614,981	\$ 580,212	\$ 618,952
Non-Personnel Expense	136,999	270,844	260,303
TOTAL OPERATING EXPENSE	\$ 751,980	\$ 851,056	\$ 879,255
TOTAL EXPENSE	\$ 751,980	\$ 851,056	\$ 879,255
RESERVES			
Contingency Reserve	\$ 250,000	\$ 250,000	\$ 250,000
TOTAL RESERVES	\$ 250,000	\$ 250,000	\$ 250,000
BALANCE	\$ 607,604	\$ 561,050	\$ 586,712
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,609,585	\$ 1,662,106	\$ 1,715,967

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



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Economic Development



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Division Description

Economic Development is organized into two sections consisting of Economic Growth Services and Community Development. Economic Growth Services implements economic development programs for the City in order to create and retain jobs and taxable investment in the City of San Diego. Economic Growth Services consists of four focused work units: the Business Expansion, Attraction, and Retention (BEAR) Team, the Government Incentives (GI) Team, Business Finance (BF), and the Successor Agency transition team.

The BEAR, GI, and BF teams work directly with businesses, business organizations, and City departments to facilitate new investment and to create a business-friendly environment and a stable economy. Economic growth, energy independence, and revenue enhancement are accomplished by attracting new companies, retaining and/or expanding existing companies, and making San Diego competitive in emerging markets. The Business Finance unit administers two revolving loan fund programs initially funded by federal Economic Development Administration grants. With the dissolution of the former Redevelopment Agency on February 1, 2012, (per AB1X26 and upheld by the State Supreme Court), the Successor Agency was formed to implement the wind-down of the former Redevelopment Agency. In addition, Civic San Diego was formed in the summer of 2012, to serve as a consultant to the City and replace Centre City Development Corporation (CCDC) and Southeastern Economic Development Corporation (SEDC) and take the lead role in the wind down of contracts, enforceable obligations, and projects on behalf of the former Redevelopment Agency. The Successor Agency transition team within the Economic Development Section administers the contract with Civic San Diego and assists with the transition process.

Community Development is organized into two work units: the Office of Small Business (OSB) and the Department of Housing and Urban Development (HUD) Programs Administration (HPA) work unit. The Office of Small Business, in partnership with the business community and economic development agencies, administers several programs for small business development, and retention and revitalization of older business communities to create a more healthy economy and stable neighborhoods. The HUD Programs Administration work unit oversees federally-funded grant programs including Community Development Block Grant (CDBG), Emergency Solutions Grants (ESG), HOME Investment Partnerships Program, and Housing Opportunities for Persons with AIDS (HOPWA).

Economic Development

The Division's mission is:

To improve the quality of life in core urban neighborhoods, create economic opportunities for unemployed or underemployed residents, provide community development services to those areas in greatest need, and to generate new revenues

Goals and Objectives

The following goals and objectives represent the action plan for the Division:

Goal 1: Foster economic development in economically-distressed communities

Encouraging community revitalization and promoting economic opportunity for all segments of the population is a key component in ensuring a high quality of life. It is essential to support local businesses which contribute to the economic stability and well-being of San Diego's communities. The Division will move toward accomplishing this goal by focusing on the following:

- Leverage federally-funded grant programs to improve the safety and livability of neighborhoods, increase access to quality facilities and services, and revitalize deteriorating neighborhoods
- Leverage public funds to support public-private partnerships that enhance commercial neighborhoods and develop local businesses
- Seek alternative financing methods/mechanisms to replace previous programs (i.e., Redevelopment Agency) and supplement existing programs
- Collaborate with community-based organizations (e.g., Business Improvement Districts)
- Educate the business community to make them aware of incentives that are offered by the City (large and small)
- Attract new businesses to economically-distressed communities

Goal 2: Attract, retain, and expand businesses to create jobs, increase tax revenue, and enhance economic stability

The Division will move toward accomplishing this goal by focusing on the following:

- Maintain and develop new effective partnerships with businesses, trade associations, universities, and community-based organizations
- Provide effective, tailored technical assistance and incentives to key businesses
- Promote the City of San Diego as a business-friendly city and global market place
- Develop policy initiatives and strategic plans that support job development and economic stability
- Support appropriate, streamlined regulations
- Maintain a fair and appropriate tax base
- Support a diversity of industries to encourage economic stability

Goal 3: Focus on expanding industry clusters

The Division will move toward accomplishing this goal by focusing on the following:

- Stimulate demand for CleanTech and Food & Beverage manufacturing and distribution products
- Provide advocacy for State and local policies conducive to the growth of these industries
- Establish connections to related trade organizations and new businesses
- Support "Buy San Diego" campaigns
- Market the Foreign Trade Zone Program regionally to all potential new users
- Support enhancing facilities at the U.S./Mexico border and the Port's 10th Avenue Marine Terminal to increase International Trade & Logistics jobs

Economic Development

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Number of jobs retained or created from projects assisted via Council Policy 900-12 ¹	1,120	2,939	1,100
2. Amount of net new City tax revenue to be generated annually from projects assisted via Council Policy 900-12 ²	N/A	N/A	\$1M
3. Number of business projects assisted via Council Policy 900-12	15	21	20
4. Number of new manufacturing jobs created via Council Policy 900-12 ²	N/A	N/A	600
5. Private capital invested as a result of economic development programs via Council Policy 900-12	\$407M	\$500M	\$300M
6. Private sector dollars leveraged for capital improvements through Community Development programs ²	N/A	N/A	\$1.1M
7. Number of Storefront Improvement Program projects designed	17	20	20
8. Number of Enterprise Zone Hiring Credit Voucher Certificates issued	9,310	11,247	9,500
9. Number of Enterprise Zone businesses issued Hiring Credit Vouchers	424	427	425
10. Number of households provided with CDBG housing assistance ²	N/A	N/A	250
11. Number of program participants in existing CDBG Programs ²	N/A	N/A	2,000
12. Number of persons educated on Fair Housing through outreach ²	N/A	N/A	380
13. Number of homeless persons assisted through CDBG and ESG programs ²	N/A	N/A	2,000
14. Number of existing or aspiring small businesses assisted via office walk in, phone call, or email by OSB Staff and Small Business Ambassador	5,891	6,105	5,000
15. Number of customers provided with general business assistance by the Small Business Ambassador through outreach activities	755	2,024	1,000
16. Number of participants assisted by the Small Business Ambassador through the Small Business Development Program	105	103	100

1. Council Policy 900-12 refers to the Business and Industry Incentive Program. Its purpose is to provide an incentive program to attract and retain major revenue and/or job creating projects.

2. This is a new performance measure which will be tracked starting in Fiscal Year 2014.

Economic Development

Service Efforts and Accomplishments

Office of Small Business (OSB)

The Office of Small Business (OSB) staff provides information and referrals to thousands of aspiring and existing entrepreneurs who walk in, call, or email. The Small Business Ambassador, with assistance from other OSB staff as needed, participates in outreach events citywide and provides information and services to numerous individuals and businesses. OSB staff also provides project and annual contract management services to more than 40 non-profit organizations and other outside vendors through 70+ agreements for the promotion of tourism, development of economic opportunities, and for clean and safe programs which benefit more than 12,000 businesses and 17,600 property owners in 20 neighborhoods. The Small Business Development and Outreach Pilot Program was implemented in Fiscal Year 2010 and enhanced in Fiscal Year 2011 to assess and then create specific services to assist small businesses in developing competencies to increase participation in City contracts. In Fiscal Year 2012, 105 vendors (Goods and Service Providers) participated in the ten month-long program which started in the third quarter with five of the participants receiving City contracts totaling \$231,728. In Fiscal Year 2013, 103 participants started the Program in the third quarter.

Through the Storefront Improvement Program, the Division continued to provide design assistance and incentive payments to small businesses and property owners with small business tenants in order to encourage commercial revitalization of storefronts in a variety of San Diego commercial neighborhoods. The Community Parking District program facilitates development of local solutions to mitigate parking-related impacts and OSB staff continued to assist the new board of the Uptown Community Parking District in addition to providing project and contract management services through three agreements to the other two Community Parking Districts. OSB also managed the Tourism Marketing District (TMD) which was established in January 2008 for a five-year period and facilitated the renewal of the TMD for 39.5 years. The TMD raises more than \$27.0 million annually to increase lodging business room night stays in the City of San Diego through promotion, sales initiatives, and support of special events. Of this \$27.0 million, approximately \$10.0 million offsets tourism support expenses previously provided by the City's General Fund.

HUD Programs Administration (HPA)

The Department of Housing and Urban Development (HUD) Programs Administration (HPA) work unit is responsible for grant compliance and the overall administration of the City's CDBG entitlements. Each year, the City is obligated to follow a HUD-defined "consolidated planning" process to ensure community involvement, project eligibility, and a strategic approach to utilizing CDBG funds. The City is required to submit both a five-year strategic plan and annual action plans (which are subject to HUD approval) in order to be approved for funding. The HPA section administered over \$14.5 million for Fiscal Year 2013 CDBG projects that serve the low to moderate-income communities of the City of San Diego.

In addition, the City is a grantee of the HOME Investment Partnership Program (HOME), Emergency Solutions Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA) all of which are entitlements awarded by HUD. The HOME and ESG programs are administered by the San Diego Housing Commission while the HOPWA program is administered by the County of San Diego. HPA staff oversees these programs to ensure grant compliance, coordinates with the County and the Housing Commission for the submission of required annual plans, and reports to HUD regarding all entitlement programs. Fiscal Year 2014 entitlement amounts are as follows: CDBG—\$11,327,381, HOME—\$4,309,278, ESG – \$780,817, and HOPWA—\$2,726,216 for a total of \$19,143,692 in federal entitlement funding.

The HPA unit also administered three stimulus grants awarded to the City under programs authorized by the Housing and Economic Recovery Act of 2008 and the American Recovery and Reinvestment Act of 2009. The City's grants for the Neighborhood Stabilization Program (NSP), Community Development Block Grant Recovery (CDBG-R) program, and the Homelessness Prevention and Rapid Re-Housing Program (HPRP), collectively totaled \$19.7 million. The HPA unit facilitated the timely implementation of these grants. As a result of its efforts and those of the City's stimulus grant sub-recipients, the City has met the NSP 100% expenditure deadline and expended over 99% of its HPRP and CDBG-R funds. Ongoing expenditure of NSP Program Income will continue throughout Fiscal Year

Economic Development

2014 with a focus on the acquisition and rehabilitation of foreclosed homes for subsequent resale to eligible low, moderate, and middle-income first-time homebuyers.

As an entitlement entity receiving Community Development Block Grant (CDBG) funds, the City of San Diego is required to affirmatively further fair housing goals. Compliance with the Fair Housing Law, Title VIII of the Civil Rights Act of 1968 and the California Fair Employment and Housing Act (FEHA) and related regulations is a requirement for ensuring continued CDBG funding and is also an essential element of the City's Consolidated Plan and Housing Element. The HPA unit administers the City's Fair Housing program by continuing to address reports of discrimination from members of the community and by supporting programs that educate the public about the right to equal housing opportunities. In Fiscal Year 2014, \$210,000 in CDBG funds have been committed to fair housing services.

Economic Growth Services (EGS)

In Fiscal Year 2013, Economic Growth Services (EGS) began operating within the Development Services Department (DSD). Economic Growth Services consists of four work units, the Business Expansion, Attraction and Retention (BEAR) team, the Government Incentives (GI) team, the Business Finance (BF) team, and the Successor Agency transition team. BEAR, GI, and BF work closely with other City departments to facilitate the expansion, attraction, and retention of several major business establishments throughout the City.

Hess Brewing Company represents a recent example of a project that was brought to fruition through direct business assistance from several of these programs. Hess Brewing received advance due diligence assistance via the Business & Industry Incentive Program prior to executing a lease for a 12,000 square foot vacant retail building in North Park. The project's building permits and licensing was expedited through this same program as well. The project received financial assistance from the City's Business Finance Program with a \$250,000 gap loan with additional debt financing provided by the CDC Small Business Finance Corporation, a City partner agency. Once the project becomes fully operational, Hess Brewing will try to substantially reduce, if not eliminate, its California Franchise Income Tax liabilities by accessing tax credits through the San Diego Regional Enterprise Zone Program for its new processing equipment and new employees eligible for the hiring tax credit. As a result of the City's efforts and in collaboration with other partnering agencies, Hess Brewing's investment will increase property value and will create/retain more than a dozen jobs.

Additionally, EGS was successful in seeking authorization from the State of California to expand the Enterprise Zone to include 2,300 acres of heavy commercial areas and industrial parks in the central and north City areas.

Industry clusters were also targeted for expansion and attraction efforts with several successes including:

- **Biotech & Medical Devices:** Shire Regenerative Medicine, Dart Neurosciences, Ambit Biosciences, and Genomatica
- **Food and Beverage Production:** St. Archer Brewing, Benchmark Brewing, Modern Times Brewing, Hess Brewing, Ballast Point Brewing, Karl Strauss Brewing, Old Harbor Distillery, Culligan Water Co., and Jensen Meats
- **Electronics and Telecommunications:** Qualcomm, and Gamma Scientific

In Fiscal Year 2014, the BEAR Team will work with a number of large manufacturing, energy, and service sector businesses contemplating expansion or relocation to the City of San Diego. Economic Growth Services will continue to organize and collaborate with other organizations to conduct workshops throughout the year to promote the various local, State, and federal business programs and to educate businesses on the technical assistance available.

In July 2013, the Governor of California signed a bill repealing the Enterprise Zone Program and replaced it with new incentives. The new incentives include the following: a restructured hiring tax credit; an equipment sales tax exemption; and a new statewide California Competes Incentive Credit. The California Enterprise Zone Program will sunset on January 1, 2014 and the new incentives will be phased in beginning on January 1, 2014 through July 1, 2014. The City of San Diego will develop a plan to wind-down the San Diego Regional Enterprise Zone Program and continue to support the administration of this program in Fiscal Year 2014 while awaiting further direction from

Economic Development

the State on the program's closeout. Working with the South County Economic Development Council, regional chambers of commerce and other economic development organizations, EGS will organize workshops targeting accounting/tax professionals and job developers on the benefits of the incentive program, as well as explore new opportunities to educate businesses on the Enterprise Zone Program prior to its expiration.

The City's administration of the federal Foreign-Trade Zone (FTZ) Program (FTZ No. 153) was reorganized in Fiscal Year 2011 and the Service Area now includes the entire county of San Diego and the southwest corner of Riverside County. The City launched a marketing/educational campaign in Fiscal Years 2012 and 2013 targeting companies that could utilize the FTZ benefits. Those efforts have resulted in a marked increase in interest in the FTZ Program. In Fiscal Year 2013, one company was approved to operate as an FTZ facility for a current total of nine FTZ facilities. Another company is pending approval by the City, U.S. Customs and Border Protection, and the U.S. Department of Commerce/FTZ Board to operate an FTZ facility with at least eight other companies expressing a strong interest or in various stages of the application process.

The Business Finance section manages the Small Business Micro Revolving Loan Fund and the San Diego Regional Revolving Loan Fund. The revolving loan programs (RLF) were initially funded by the Department of Commerce, Economic Development Administration, and local matching dollars to total \$4.6 million. Since the City's RLF inception in 1993, the combined loan programs have provided 90 gap financing loans to local small business owners expanding in the area. This financing tool in collaboration with Accion San Diego, CDC Small Business Corporation and other local lenders have resulted in the RLF investment of \$11.2 million leveraged with \$63.8 million of other funds over the life of the programs. To date, this \$75 (\$11.2 + \$63.8) million investment has resulted in 274 private sector jobs retained and 237 new jobs created. During Fiscal Year 2013, Business Finance provided assistance and referral information to 200 inquiries, distributed program information via other partner programs, conducted nine Business Outreach Presentations, received, approved, and funded one loan application for a total of \$0.25 million resulting in \$1.2 million of private investment leveraged and 11 jobs created.

The Successor Agency transition team during Fiscal Year 2013 worked with Civic San Diego, the Office of the Mayor, and other City departments on implementing redevelopment dissolution laws AB1X26 and AB1484, managing the Oversight Board for the City of San Diego Successor Agency, managing enforceable contracts/agreements, maintaining existing Successor Agency assets, and keeping former neighborhood redevelopment project area stakeholders informed of ongoing projects and dissolution activities.

Economic Development

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	33.30	44.42	46.00	1.58
Personnel Expenditures	\$ 3,019,917	\$ 4,645,836	\$ 5,185,404	\$ 539,568
Non-Personnel Expenditures	970,075	2,175,894	7,759,218	5,583,324
Total Department Expenditures	\$ 3,989,992	\$ 6,821,730	\$ 12,944,622	\$ 6,122,892
Total Department Revenue	\$ 2,562,314	\$ 4,232,349	\$ 8,245,963	\$ 4,013,614

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Economic Development	\$ 515,634	\$ 1,114,876	\$ 6,629,628	\$ 5,514,752
Economic Growth Services	-	1,474,359	1,632,259	157,900
HUD Programs	1,629,869	1,810,148	2,208,043	397,895
Small Business & Neighborhoods	1,844,490	2,422,347	2,474,692	52,345
Total	\$ 3,989,992	\$ 6,821,730	\$ 12,944,622	\$ 6,122,892

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Economic Development	3.00	3.00	3.00	0.00
Economic Growth Services	0.00	11.16	12.38	1.22
HUD Programs	20.54	20.50	20.50	0.00
Small Business & Neighborhoods	9.76	9.76	10.12	0.36
Total	33.30	44.42	46.00	1.58

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Civic San Diego Pass-Through Payment Addition of revenue and expenditures associated with the pass-through payments from the County Auditor - Controller to the Housing and Non Housing Successor Agencies as part of the wind-down of the Redevelopment Agency.	0.00	\$ 4,053,325	\$ 4,053,325
Emergency Winter Shelter Adjustment to reflect the addition of expenditures to extend the operations of the Emergency Winter Shelter.	0.00	1,300,000	-
Veterans' Shelter Adjustment to reflect the addition of expenditures to extend the operations of the Veterans' Shelter.	0.00	600,000	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	257,506	-

Economic Development

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Transfer of Neighborhood Redevelopment Initiatives Adjustment reflects the transfer of expenditures from the Citywide Program Expenditures Department to the Economic Development Department to establish special assessment districts and to support redevelopment initiatives.	0.00	250,000	-
HUD Program Manager Addition of 1.00 Program Manager position to oversee the Housing and Urban Development (HUD) Programs.	1.00	190,797	192,015
Development Project Manager 2 Transfer Transfer of 1.00 Development Project Manager 2 from the Development Services Fund to the Community Development Block Grant (CDBG) Section of the Economic Development Department.	1.00	140,884	-
Enterprise Zone Hiring Tax Credit Program Addition of 1.00 Administrative Aide II and associated revenue to support the Enterprise Zone Hiring Tax Credit Program.	1.00	80,846	76,012
Check-In Center Addition of non-personnel expenditures to sustain the Homeless Storage Check-in Center.	0.00	50,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.42)	(8,638)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(20,769)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(99,232)	-
Reduction of Community Development Coordinator Reduction of 1.00 Community Development Coordinator from the CDBG Section.	(1.00)	(121,827)	(118,225)
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(550,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(189,513)
Total	1.58	\$ 6,122,892	\$ 4,013,614

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 1,899,561	\$ 2,860,088	\$ 2,935,771	\$ 75,683

Economic Development

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Fringe Benefits	1,120,356	1,785,748	2,249,633	463,885
PERSONNEL SUBTOTAL	\$ 3,019,917	\$ 4,645,836	\$ 5,185,404	\$ 539,568
NON-PERSONNEL				
Supplies	\$ 23,112	\$ 72,157	\$ 63,026	\$ (9,131)
Contracts	577,278	1,332,199	5,121,808	3,789,609
Information Technology	39,653	180,092	92,544	(87,548)
Energy and Utilities	5,457	25,330	4,087	(21,243)
Other	7,088	14,560	12,125	(2,435)
Transfers Out	317,487	550,928	2,465,000	1,914,072
Capital Expenditures	-	628	628	-
NON-PERSONNEL SUBTOTAL	\$ 970,075	\$ 2,175,894	\$ 7,759,218	\$ 5,583,324
Total	\$ 3,989,992	\$ 6,821,730	\$ 12,944,622	\$ 6,122,892

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 2,562,064	\$ 2,178,871	\$ 4,192,638	\$ 2,013,767
Other Revenue	250	-	4,053,325	4,053,325
Rev from Federal Agencies	-	2,053,478	-	(2,053,478)
Total	\$ 2,562,314	\$ 4,232,349	\$ 8,245,963	\$ 4,013,614

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,444
20000866	Accountant 2	1.00	1.00	1.00	54,059 - 65,333	54,059
20000102	Accountant 4	1.00	1.00	1.00	66,768 - 88,982	87,870
20000012	Administrative Aide 1	2.00	2.00	2.00	36,962 - 44,533	87,952
20000024	Administrative Aide 2	2.00	3.00	4.00	42,578 - 51,334	186,540
20001202	Assistant Deputy Director	0.00	0.00	1.00	23,005 - 137,904	-
20000119	Associate Management Analyst	1.00	1.00	0.00	54,059 - 65,333	-
90000539	Clerical Assistant 2 - Hourly	0.00	0.00	0.38	29,931 - 36,067	11,374
20000295	Community Development Coordinator	2.00	5.00	4.00	76,731 - 92,893	366,928
20000300	Community Development Specialist 2	8.00	10.00	11.00	54,059 - 65,333	688,762
20000301	Community Development Specialist 3	1.00	1.00	1.00	62,254 - 75,275	74,334
20000303	Community Development Specialist 4	5.00	7.00	8.00	66,768 - 80,891	640,051
20001168	Deputy Director	1.00	1.00	0.00	46,966 - 172,744	-
20000104	Development Project Manager 2	0.00	0.00	1.00	66,622 - 80,454	79,448
90001073	Management Intern - Hourly	3.80	4.92	4.12	24,274 - 29,203	100,009
20001222	Program Manager	1.00	2.00	3.00	46,966 - 172,744	270,710
20000015	Senior Management Analyst	2.00	2.00	1.00	59,363 - 71,760	70,863
20000918	Senior Planner	0.00	1.00	1.00	65,354 - 79,019	65,354

Economic Development

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000926	Senior Traffic Engineer	1.00	1.00	1.00	76,794 - 92,851	76,794
20000756	Word Processing Operator	0.50	0.50	0.50	31,491 - 37,918	18,722
	Bilingual - Regular					5,824
	Overtime Budgeted					3,835
	Termination Pay Annual Leave					8,898
FTE, Salaries, and Wages Subtotal		33.30	44.42	46.00		\$ 2,935,771
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 30,500	\$ 54,304	\$ 55,952	\$ 1,648	
	Flexible Benefits	180,405	287,846	315,449	27,603	
	Long-Term Disability	11,056	16,699	15,766	(933)	
	Medicare	26,619	38,411	39,326	915	
	Other Post-Employment Benefits	91,897	246,807	255,881	9,074	
	Retiree Medical Trust	134	350	-	(350)	
	Retirement 401 Plan	528	1,401	-	(1,401)	
	Retirement ARC	643,249	935,085	1,309,398	374,313	
	Retirement DROP	5,110	4,280	2,714	(1,566)	
	Retirement Offset Contribution	3,977	5,711	-	(5,711)	
	Risk Management Administration	26,975	40,638	38,827	(1,811)	
	Supplemental Pension Savings Plan	81,038	105,773	143,507	37,734	
	Unemployment Insurance	6,413	8,436	8,371	(65)	
	Workers' Compensation	12,455	40,007	64,442	24,435	
Fringe Benefits Subtotal		\$ 1,120,356	\$ 1,785,748	\$ 2,249,633	\$ 463,885	
Total Personnel Expenditures					\$ 5,185,404	

Environmental Services



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Environmental Services



Department Description

The Environmental Services Department ensures that all residents of San Diego are provided with a clean, safe, and ecologically-sound environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally-sound landfill management to meet the City's long-term disposal needs, oversees the management of the City's energy use and programs, explores innovative options to increase energy independence, and works to advance more sustainable practices within the City and community.

The Collection Services Division provides weekly residential refuse collection, bi-weekly curbside collection of recyclable commodities and greens materials, and the collection and maintenance of street litter containers in business districts. The Division also procures, delivers, and maintains City-owned automated refuse, recycling, and greenery containers.

The Energy, Sustainability, and Environmental Protection Division manages the City's energy demand and conservation programs, supports regulatory compliance at City facilities, provides low-income families assistance in achieving safe and healthy homes and works to advance more sustainable practices within the City and community. This is accomplished through technical assistance and project implementation for energy conservation and renewable energy, hazardous materials management, underground storage tank engineering, lead and asbestos compliance, household hazardous waste collection, and the San Diego Sustainable Community Program.

The Waste Reduction and Disposal Division provide waste reduction education, technical assistance, and waste reduction and recycling programs to residents and business owners within the City of San Diego. The Division enforces solid waste and recycling codes, conducts illegal dump abatements and community cleanups, operates a full-service landfill and organic recycling facility for public use, enforces hazardous substance regulations at the Miramar Landfill, and maintains eight closed landfills and eight inactive burn sites.

The Office of the Director facilitates the Department's delivery of quality environmental programs through the provision of administrative and regulatory support, community outreach and education, franchise and fiscal management, facility maintenance, human resources and training, information system management, customer service, and safety programs focusing on accident and injury prevention.

Environmental Services

The Department's mission is:

To provide reliable solid waste management, resource conservation and environmental protection to preserve public health and ensure sustainable communities for future generations

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Protect the environment and preserve natural resources

The City of San Diego's Environmental Services Department provides solid waste services to all eligible residents and manages environmental programs designed to enhance the community and preserve the quality of life for future generations. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Preserve the capacity of the Miramar landfill and reduce the waste stream
- Reduce greenhouse gas emissions
- Provide services to the community that will increase protection of human health and the environment

Goal 2: Promote fiscal integrity

It is a priority of the Department to utilize its allocated resources efficiently and provide its customers with cost effective services to improve the community in which we live. The Department will move toward accomplishing this goal by focusing on the following objective:

- Ensure that systems are in place and utilized to protect and enhance fiscal resources

Goal 3: Ensure excellence in service delivery

It is a priority of the Department to provide exceptional customer service to those it serves. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Maintain high customer satisfaction and respond to customer service requests in a timely manner
- Manage Environmental Education and Outreach contracts serving local schools and the community

Goal 4: Maintain a responsive, safe, and innovative work force

It is a priority of the Department to ensure that all employees, especially those working in the community, are provided sufficient training to ensure that they are operating safely throughout San Diego's neighborhoods. The Department values employee ideas and supports a culture of enhancing productivity and innovation. The Department will move toward accomplishing this goal by focusing on the following objective:

- Build a sustainable organization through learning and training opportunities

Environmental Services

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Collection Services complaint rate (per 10,000 stops)	6.7	7.8	7.0
2. Diversion rate of recycled materials from disposal	65%	68%	68%
3. Number of State Minimum Standard Notice of Violations (NOVs) received	6	5	0
4. Tons of household hazardous waste diverted from the Miramar Landfill	453	383	400
5. Average number of training hours per employee	10.80	13.11	10.00
6. Satisfaction rate of environmental education and outreach survey	99%	100%	100%

Managed Competition Performance Measures - Landfill

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Airspace utilization factor	.58	.60	.70
2. Tons of waste disposed	886,372	835,023	909,484
3. Tons of material processed ¹	102,326	100,975	103,203
4. Total commodity sales	\$653,080	\$704,591	\$450,071
5. Number of violations received ²	3	3	1
6. Number of State Minimum Standard Notice of Violations (NOVs) received	3	2	1
7. Tons of hazardous waste diverted from the Miramar Landfill	15.0	18.5	19.1
8. Number of solid waste inspections conducted	5,464	5,491	6,600
9. Number of customers served at the fee booth ³	313,763	313,351	350,305
10. Number of customers served per fee booth employee	26,147	26,113	21,894
11. Total revenue collected (Fee Booth) ⁴	\$28.9M	\$28.1M	\$31.0 M
12. Percent of extraction wells sampled annually	100%	100%	100%
13. Percent of surface water sampling and reporting for National Pollutant Discharge Elimination System (NPDES) permits complete	100%	100%	100%
14. Percent of landfill gas emission and monitoring performed quarterly	100%	100%	100%
15. Percent of groundwater well sampling and reporting completed as required under Regional Water Quality Control Board (RWQCB) Order 97-11	100%	100%	100%

Environmental Services

1. Represents tons of material received at the Miramar Greenery for processing into recycled landscape products such as mulch, compost, and wood chips.
2. This data represents a portion of the information summarized in Key Performance Indicator #3. The 'Number of violations received' (Managed Competition Performance Measure #5) and the 'Number of State Minimum Standard Notice of Violations (NOVs) received' (Managed Competition Performance Measure #6) equal the total 'Number of State Minimum Standard Notice of Violations (NOVs) received' (Key Performance Indicator #3).
3. Number of customers served equals number of transactions.
4. Represents all cash, check, and deferred payment account revenue processed. Revenues also include special fees collected including the AB939 and Refuse Collectors Business Tax.

Service Efforts and Accomplishments

In Fiscal Year 2013, the Department presented the first Five Year Financial Outlook to the City Council outlining the health of the two major enterprise funds that support solid waste management in the City of San Diego. The Department also presented the Long-Term Resource Management Options Strategic Plan to the City Council that identified several alternatives for managing the City's waste stream while maximizing recycling and diversion options through 2045.

In Fiscal Year 2012, the Collection Services Division collected and disposed of 325,000 tons of refuse and 97,100 tons of recyclables and yard waste from city residences. In total, City employees made 26.3 million collection stops.

The Energy, Sustainability and Environmental Protection Division applied for and received approval for approximately \$4.0 million in grant funding from the State and federal governments to be used over the next three years to enhance programs for lead abatement, energy efficiency and renewable energy, used oil recycling, and climate mitigation and adaptation. The Division performed approximately 50 benchmarks and energy audits of City facilities to identify future opportunities for energy efficiency improvement projects. The Division's Household Hazardous Waste Transfer Facility at the Miramar Landfill received the 2012 Best Private/Public Partnership Award from CalRecycle for increasing community awareness of used oil and oil filter recycling. The Tank Engineering and Environmental Management Program continue to provide comprehensive compliance services and support for 32 City-owned underground storage tank facilities. The Lead Safety and Healthy Homes program enrolled, inspected, and completed work on 74 single family and multi-family low-income homes to eliminate asthma triggers, indoor contamination, and safety problems improving the quality of San Diego's housing stock through grant funding. The Asbestos Lead Management Program performed inspection and mitigation for asbestos, lead, and mold for 219,246 square feet of City facilities and projects.

The Waste Reduction and Disposal Division achieved a 68 percent diversion rate of recycled materials from disposal and continue to implement innovative programs focused on increasing the City's diversion rate and achieving the State goal of 75 percent by 2020. An example of these programs includes the development of a Zero Waste Plan in Fiscal Year 2014 and also a Resource Recovery Center facility at the Miramar Landfill (anticipated to open Fiscal Year 2016) that will collect and separate certain materials, diverting them from the landfill for processing into new forms. The Division has also worked to increase the volume and variety of food waste diversion throughout the City. Another significant achievement was the successful employee bid in response to the Managed Competition, Landfill Operations and Maintenance Request for Proposal which could result in an estimated annual savings of \$3.5 million to the Disposal Fund. Striving for continuous improvement, the Division expects to increase the compaction rate (Airspace Utilization Factor) at the Miramar Landfill to .70 in Fiscal Year 2014 extending the landfill's life. Also, as a result of employee efforts, the site has not received an operational violation¹ from regulatory agencies since July 2009.

1. Operational violation refers only to the activities associated with the burial and compaction of waste and landfill drainage.

Environmental Services

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	411.79	414.58	406.64	(7.94)
Personnel Expenditures	\$ 36,207,644	\$ 38,178,388	\$ 39,334,657	\$ 1,156,269
Non-Personnel Expenditures	46,257,818	57,323,726	55,212,209	(2,111,517)
Total Department Expenditures	\$ 82,465,462	\$ 95,502,114	\$ 94,546,866	\$ (955,248)
Total Department Revenue	\$ 54,003,628	\$ 52,192,270	\$ 51,431,224	\$ (761,046)

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Collection Services	\$ 29,822,888	\$ 31,052,263	\$ 32,257,985	\$ 1,205,722
Energy Sustain. & Environ. Protection	1,714,935	1,868,327	2,147,205	278,878
Office of the Director	1,245,092	1,572,017	1,764,655	192,638
Total	\$ 32,782,915	\$ 34,492,606	\$ 36,169,845	\$ 1,677,239

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Collection Services	103.53	105.49	105.92	0.43
Energy Sustain. & Environ. Protection	14.50	14.50	16.75	2.25
Office of the Director	11.77	15.02	15.02	0.00
Total	129.80	135.01	137.69	2.68

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 707,279	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	668,191	-
Position Restructure and Reallocation Transfer of the Hazardous Substance Enforcement Team and associated revenue within the Refuse Disposal Fund and the reallocation of positions between multiple funds.	2.25	197,743	34,229
Downtown Port-a-Potties & Portland Loos Maintenance Addition of non-personnel expenditures to install and maintain Port-a-Potties in the downtown area and maintain the downtown public restrooms (Portland Loos) once installed.	0.00	50,000	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	49,655	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	10,200	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.43	(5,829)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(38,500)
Total	2.68	\$ 1,677,239	\$ (4,271)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 7,393,176	\$ 7,582,251	\$ 7,750,854	\$ 168,603
Fringe Benefits	4,691,531	4,978,279	5,708,868	730,589
PERSONNEL SUBTOTAL	\$ 12,084,707	\$ 12,560,529	\$ 13,459,722	\$ 899,193
NON-PERSONNEL				
Supplies	\$ 100,209	\$ 327,729	\$ 268,639	\$ (59,090)
Contracts	19,728,014	17,857,719	18,516,462	658,743
Information Technology	621,306	760,673	772,335	11,662
Energy and Utilities	143,509	2,892,931	3,002,187	109,256
Other	67,484	56,604	114,755	58,151
Transfers Out	37,687	25,466	24,790	(676)
Capital Expenditures	-	10,955	10,955	-
NON-PERSONNEL SUBTOTAL	\$ 20,698,208	\$ 21,932,077	\$ 22,710,123	\$ 778,046
Total	\$ 32,782,915	\$ 34,492,606	\$ 36,169,845	\$ 1,677,239

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 966,018	\$ 971,100	\$ 939,829	\$ (31,271)
Fines Forfeitures and Penalties	13,410	5,000	10,000	5,000
Licenses and Permits	100,804	118,000	110,000	(8,000)
Other Local Taxes	127,585	120,000	125,000	5,000
Other Revenue	92,268	50,000	75,000	25,000
Total	\$ 1,300,085	\$ 1,264,100	\$ 1,259,829	\$ (4,271)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.35	1.23	1.23	\$31,491 - \$37,918	\$ 46,061
20000012	Administrative Aide 1	0.50	0.50	0.60	36,962 - 44,533	25,118

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000860	Area Refuse Collection Supervisor	4.35	4.63	4.63	50,835 - 60,694	277,501
90000860	Area Refuse Collection Supervisor - Hourly	0.23	0.19	0.37	50,835 - 60,694	18,809
20000037	Asbestos Program Manager	1.00	1.00	1.00	72,966 - 88,546	87,439
20000038	Asbestos and Lead Program Inspector	5.00	5.00	5.00	55,078 - 66,768	311,832
20000088	Assistant Engineer-Mechanical	0.00	0.60	0.60	57,866 - 69,722	41,308
20001092	Assistant Environmental Services Director	0.35	0.35	0.35	31,741 - 173,971	45,626
20000119	Associate Management Analyst	0.85	1.85	2.05	54,059 - 65,333	67,733
20000302	Community Development Specialist 3	1.00	1.00	1.00	62,254 - 75,275	74,334
20000354	Custodian 2	0.35	0.35	0.35	26,250 - 31,242	10,934
20001168	Deputy Director	1.13	1.13	1.58	46,966 - 172,744	180,529
90001168	Deputy Director - Hourly	0.35	0.35	0.00	46,966 - 172,744	-
20000863	District Refuse Collection Supervisor	2.00	1.20	1.20	59,654 - 71,448	42,344
20001149	Environmental Services Director	0.35	0.35	0.35	59,155 - 224,099	49,523
20000924	Executive Secretary	0.35	0.35	0.35	43,555 - 52,666	18,203
20000521	Hazardous Materials Inspector 2	3.00	3.00	3.00	55,078 - 66,768	197,799
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	60,674 - 73,507	72,588
20000178	Information Systems Administrator	0.28	0.38	0.38	73,466 - 88,982	33,397
20000290	Information Systems Analyst 2	1.10	1.52	1.52	54,059 - 65,333	73,554
20000293	Information Systems Analyst 3	0.23	0.38	0.38	59,363 - 71,760	26,926
20000998	Information Systems Analyst 4	0.46	0.76	0.76	66,768 - 80,891	60,729
20000680	Payroll Specialist 2	0.96	0.96	0.96	34,611 - 41,787	36,449
20001222	Program Manager	0.15	0.15	0.40	46,966 - 172,744	38,893
20000783	Public Information Clerk	2.80	5.04	5.04	31,491 - 37,918	178,197
20000784	Public Information Officer	0.70	0.70	0.70	43,514 - 52,707	36,434
20000776	Public Works Dispatcher	1.20	1.20	1.20	35,755 - 43,098	51,726
90000776	Public Works Dispatcher - Hourly	0.00	0.00	0.56	35,755 - 43,098	20,023
20000847	Safety Officer	0.35	0.35	0.35	57,907 - 69,930	24,171
20000854	Safety Representative 2	0.35	0.35	0.35	50,461 - 61,027	20,079
20001042	Safety and Training Manager	0.36	0.36	0.36	66,768 - 80,891	28,762
20000859	Sanitation Driver 1	12.00	12.00	12.00	36,920 - 44,158	429,027
20000857	Sanitation Driver 2	72.00	72.00	72.00	45,261 - 53,331	3,823,754
90000857	Sanitation Driver 2 - Hourly	0.00	0.70	0.74	45,261 - 53,331	33,493
20000851	Sanitation Driver 3	9.00	9.00	9.00	47,528 - 55,952	447,616
20000869	Senior Account Clerk	0.35	0.23	0.23	36,067 - 43,514	9,887
20000885	Senior Civil Engineer	1.00	1.00	1.00	76,794 - 92,851	91,690
20000927	Senior Clerk/Typist	0.30	0.30	0.60	36,067 - 43,514	25,790
20000015	Senior Management Analyst	0.35	0.35	0.35	59,363 - 71,760	24,805

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	1.00	66,685 - 80,870	79,859
20000970	Supervising Management Analyst	0.35	0.85	1.05	66,768 - 80,891	83,865
20001053	Utility Worker 2	1.00	1.00	1.00	33,322 - 39,666	39,238
20000756	Word Processing Operator	0.35	0.35	1.10	31,491 - 37,918	13,106
	Bilingual - Regular					5,572
	Overtime Budgeted					391,183
	Reg Pay For Engineers					13,928
	Termination Pay Annual Leave					41,020
FTE, Salaries, and Wages Subtotal		129.80	135.01	137.69		\$ 7,750,854
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 24,900	\$ 33,454	\$ 37,133	\$ 3,679	
	Flexible Benefits	710,741	733,293	860,629	127,336	
	Insurance	106	-	-	-	
	Long-Term Disability	40,066	41,257	39,267	(1,990)	
	Medicare	94,249	92,015	96,985	4,970	
	Other Post-Employment Benefits	325,100	817,978	819,461	1,483	
	Retiree Health Contribution	238,968	-	-	-	
	Retiree Medical Trust	557	483	1,146	663	
	Retirement 401 Plan	1,879	1,930	4,544	2,614	
	Retirement ARC	2,422,415	2,359,615	2,980,170	620,555	
	Retirement DROP	21,082	19,945	19,316	(629)	
	Retirement Offset Contribution	6,384	7,564	-	(7,564)	
	Risk Management Administration	129,384	134,693	124,396	(10,297)	
	Supplemental Pension Savings Plan	401,257	402,251	408,179	5,928	
	Unemployment Insurance	22,857	21,078	20,855	(223)	
	Unused Sick Leave	0	-	-	-	
	Workers' Compensation	251,584	312,722	296,787	(15,935)	
Fringe Benefits Subtotal		\$ 4,691,531	\$ 4,978,279	\$ 5,708,868	\$ 730,589	
Total Personnel Expenditures					\$ 13,459,722	

Automated Refuse Container Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Collection Services	\$ 777,545	\$ 800,000	\$ 800,000	\$ -
Total	\$ 777,545	\$ 800,000	\$ 800,000	\$ -

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ -	\$ 200,000
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	0.00	\$ -	\$ 200,000

Environmental Services

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
NON-PERSONNEL				
Supplies	\$ 688,378	\$ 750,000	\$ 710,000	\$ (40,000)
Contracts	85,064	50,000	90,000	40,000
Other	4,103	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 777,545	\$ 800,000	\$ 800,000	\$ -
Total	\$ 777,545	\$ 800,000	\$ 800,000	\$ -

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Charges for Services	\$ 876,951	\$ 500,000	\$ 700,000	\$ 200,000
Rev from Money and Prop	10,501	-	-	-
Total	\$ 887,453	\$ 500,000	\$ 700,000	\$ 200,000

Energy Conservation Program Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Energy Sustain. & Environ. Protection	\$ 1,989,582	\$ 2,361,424	\$ 2,351,728	\$ (9,696)
Total	\$ 1,989,582	\$ 2,361,424	\$ 2,351,728	\$ (9,696)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Energy Sustain. & Environ. Protection	12.85	12.85	12.60	(0.25)
Total	12.85	12.85	12.60	(0.25)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 205,804	\$ -
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.35	41,533	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	17,190	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Position Restructure and Reallocation Transfer of the Hazardous Substance Enforcement Team and associated revenue within the Refuse Disposal Fund and the reallocation of positions between multiple funds.	(0.60)	(38,992)	42,787
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(235,231)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	-	(23)
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(1,650,000)
Total	(0.25)	\$ (9,696)	\$ (1,607,236)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 907,020	\$ 870,941	\$ 954,703	\$ 83,762
Fringe Benefits	539,002	529,684	654,267	124,583
PERSONNEL SUBTOTAL	\$ 1,446,022	\$ 1,400,625	\$ 1,608,970	\$ 208,345
NON-PERSONNEL				
Supplies	\$ 12,504	\$ 16,334	\$ 14,807	\$ (1,527)
Contracts	231,756	481,042	480,772	(270)
Information Technology	221,069	366,359	130,778	(235,581)
Energy and Utilities	14,361	12,727	15,795	3,068
Other	48,941	32,346	49,565	17,219
Transfers Out	14,930	21,991	21,041	(950)
Capital Expenditures	-	30,000	30,000	-
NON-PERSONNEL SUBTOTAL	\$ 543,560	\$ 960,799	\$ 742,758	\$ (218,041)
Total	\$ 1,989,582	\$ 2,361,424	\$ 2,351,728	\$ (9,696)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 686,221	\$ 320,353	\$ 363,140	\$ 42,787
Fines Forfeitures and Penalties	-	23	-	(23)
Other Revenue	141,590	1,850,000	200,000	(1,650,000)
Rev from Money and Prop	16,528	-	-	-
Transfers In	2,396,908	1,756,303	1,756,303	-
Total	\$ 3,241,247	\$ 3,926,679	\$ 2,319,443	\$ (1,607,236)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	0.00	0.00	0.40	\$36,962 - \$44,533	\$ 16,751

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	43,976
20000119	Associate Management Analyst	3.00	3.00	3.20	54,059 - 65,333	206,460
20001168	Deputy Director	0.85	0.85	0.35	46,966 - 172,744	38,447
90001168	Deputy Director - Hourly	0.00	0.00	0.35	46,966 - 172,744	38,449
20001222	Program Manager	1.00	1.00	1.50	46,966 - 172,744	151,327
20000761	Project Officer 1	2.00	2.00	2.00	66,622 - 80,454	155,622
20000763	Project Officer 2	1.00	1.00	1.00	76,794 - 92,851	91,690
20000927	Senior Clerk/Typist	0.00	0.00	0.15	36,067 - 43,514	6,454
20000015	Senior Management Analyst	1.00	1.00	0.90	59,363 - 71,760	63,782
20000970	Supervising Management Analyst	2.00	2.00	1.60	66,768 - 80,891	127,817
20000756	Word Processing Operator	1.00	1.00	0.15	31,491 - 37,918	-
	Reg Pay For Engineers					13,928
FTE, Salaries, and Wages Subtotal		12.85	12.85	12.60		\$ 954,703
		FY2012 Actual	FY2013 Budget	FY2014 Adopted		FY2013-2014 Change
Fringe Benefits						
	Employee Offset Savings	\$ 10,809	\$ 16,061	\$ 15,572		\$ (489)
	Flexible Benefits	80,430	82,549	93,666		11,117
	Long-Term Disability	4,964	5,007	5,132		125
	Medicare	13,006	12,733	13,799		1,066
	Other Post-Employment Benefits	37,628	74,977	75,517		540
	Retiree Health Contribution	42,559	-	-		-
	Retiree Medical Trust	238	237	260		23
	Retirement 401 Plan	956	950	1,040		90
	Retirement ARC	281,255	263,034	369,457		106,423
	Retirement DROP	2,794	3,264	1,909		(1,355)
	Retirement Offset Contribution	2,200	2,058	-		(2,058)
	Risk Management Administration	11,849	12,348	11,449		(899)
	Supplemental Pension Savings Plan	41,414	39,913	42,920		3,007
	Unemployment Insurance	2,814	2,542	2,695		153
	Workers' Compensation	6,086	14,011	20,851		6,840
Fringe Benefits Subtotal		\$ 539,002	\$ 529,684	\$ 654,267		\$ 124,583
Total Personnel Expenditures					\$ 1,608,970	

Recycling Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Collection Services	\$ 13,144,340	\$ 17,333,341	\$ 16,915,089	\$ (418,252)
Energy Sustain. & Environ. Protection	1,203,789	1,741,760	1,791,870	50,110
Office of the Director	2,104,064	2,625,897	2,655,497	29,600
Waste Reduction & Disposal	1,421,487	1,599,029	1,929,841	330,812
Total	\$ 17,873,679	\$ 23,300,027	\$ 23,292,297	\$ (7,730)

Environmental Services

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Collection Services	81.47	82.36	82.65	0.29
Energy Sustain. & Environ. Protection	5.05	5.05	5.38	0.33
Office of the Director	11.15	10.37	10.37	0.00
Waste Reduction & Disposal	10.56	10.56	8.93	(1.63)
Total	108.23	108.34	107.33	(1.01)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Purchase of Automated Yard Waste Containers Addition of non-personnel expenditures to purchase automated yard waste containers.	0.00	\$ 510,000	\$ -
Recycling/Outreach Projects Adjustment reflects the addition of non-personnel expenditures for public space recycling projects, recycling education, and outreach programs.	0.00	500,000	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	267,566	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	241,575	-
Position Restructure and Reallocation Transfer of the Hazardous Substance Enforcement Team and associated revenue within the Refuse Disposal Fund and the reallocation of positions between multiple funds.	0.30	32,657	8,557
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	19,732	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	7,560	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.31)	37	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(48,536)	-
Efficiency Savings Adjustment reflects the reduction of 1.00 Recycling Specialist 2 and associated non-personnel expenditures due to department efficiencies.	(1.00)	(138,321)	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	(1,400,000)	(1,000)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Revised Revenue	0.00	-	(1,056,900)
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	(1.01)	\$ (7,730)	\$ (1,049,343)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 5,161,864	\$ 5,738,607	\$ 5,624,235	\$ (114,372)
Fringe Benefits	3,472,443	3,934,847	4,251,158	316,311
PERSONNEL SUBTOTAL	\$ 8,634,307	\$ 9,673,454	\$ 9,875,393	\$ 201,939
NON-PERSONNEL				
Supplies	\$ 578,049	\$ 1,857,410	\$ 1,536,894	\$ (320,516)
Contracts	7,768,473	8,213,328	8,470,380	257,052
Information Technology	579,496	717,079	631,497	(85,582)
Energy and Utilities	142,705	1,697,071	1,763,364	66,293
Other	59,340	42,960	98,420	55,460
Appropriated Reserve	-	480,000	480,000	-
Transfers Out	111,310	106,331	123,955	17,624
Capital Expenditures	-	512,394	312,394	(200,000)
NON-PERSONNEL SUBTOTAL	\$ 9,239,373	\$ 13,626,573	\$ 13,416,904	\$ (209,669)
Total	\$ 17,873,679	\$ 23,300,027	\$ 23,292,297	\$ (7,730)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 17,484,063	\$ 17,860,074	\$ 16,368,631	\$ (1,491,443)
Fines Forfeitures and Penalties	1,470,105	501,000	1,000,000	499,000
Other Revenue	203,996	37,920	37,920	-
Rev from Money and Prop	372,249	428,000	371,100	(56,900)
Rev from Other Agencies	1,273,169	-	-	-
Transfers In	863,631	-	-	-
Total	\$ 21,667,214	\$ 18,826,994	\$ 17,777,651	\$ (1,049,343)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.71	0.71	0.71	\$31,491 - \$37,918	\$ 26,593
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	50,692
20000860	Area Refuse Collection Supervisor	3.31	3.16	3.16	50,835 - 60,694	189,392
90000860	Area Refuse Collection Supervisor - Hourly	0.60	0.51	0.37	50,835 - 60,694	18,809
20000088	Assistant Engineer-Mechanical	1.00	0.40	0.40	57,866 - 69,722	27,542

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20001092	Assistant Environmental Services Director	0.31	0.31	0.31	31,741 - 173,971	40,406
20000119	Associate Management Analyst	2.66	1.66	1.66	54,059 - 65,333	106,867
90000119	Associate Management Analyst - Hourly	0.42	0.35	0.39	54,059 - 65,333	21,083
20000266	Cashier	1.00	1.00	1.00	31,491 - 37,918	32,979
20000354	Custodian 2	0.31	0.31	0.31	26,250 - 31,242	9,686
20001168	Deputy Director	0.89	0.89	0.99	46,966 - 172,744	113,876
20000863	District Refuse Collection Supervisor	0.00	0.80	0.80	59,654 - 71,448	28,222
20001149	Environmental Services Director	0.31	0.31	0.31	59,155 - 224,099	43,859
20000924	Executive Secretary	0.31	0.31	0.31	43,555 - 52,666	16,128
90000548	Hazardous Material Inspector 3 - Hourly	0.35	0.35	0.38	60,674 - 73,507	23,056
20000521	Hazardous Materials Inspector 2	1.50	1.50	1.50	55,078 - 66,768	79,813
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	60,674 - 73,507	72,588
20000501	Heavy Truck Driver 2	1.00	1.00	1.00	37,565 - 45,302	37,565
20000178	Information Systems Administrator	0.20	0.28	0.28	73,466 - 88,982	24,602
20000290	Information Systems Analyst 2	0.82	1.12	1.12	54,059 - 65,333	54,186
20000293	Information Systems Analyst 3	0.22	0.28	0.28	59,363 - 71,760	19,852
20000998	Information Systems Analyst 4	0.44	0.56	0.56	66,768 - 80,891	44,712
90001073	Management Intern - Hourly	2.89	2.89	2.26	24,274 - 29,203	54,859
20000680	Payroll Specialist 2	0.72	0.72	0.72	34,611 - 41,787	27,398
20001222	Program Manager	0.35	0.35	0.10	46,966 - 172,744	9,722
20000783	Public Information Clerk	2.47	1.28	1.28	31,491 - 37,918	45,266
20000784	Public Information Officer	0.62	0.62	0.62	43,514 - 52,707	32,282
20000776	Public Works Dispatcher	0.70	0.70	0.70	35,755 - 43,098	30,172
20001032	Public Works Supervisor	1.00	1.00	1.00	49,525 - 59,966	59,216
20000557	Recycling Program Manager	0.38	0.38	0.38	76,731 - 92,893	34,861
20000562	Recycling Specialist 2	3.96	3.96	2.96	54,059 - 65,333	178,415
20000565	Recycling Specialist 3	0.23	0.23	0.23	59,363 - 71,760	16,296
20000847	Safety Officer	0.31	0.31	0.31	57,907 - 69,930	21,410
20000854	Safety Representative 2	0.31	0.31	0.31	50,461 - 61,027	17,780
20001042	Safety and Training Manager	0.31	0.31	0.31	66,768 - 80,891	24,767
20000859	Sanitation Driver 1	12.00	12.00	12.00	36,920 - 44,158	484,870
20000857	Sanitation Driver 2	50.00	52.00	52.00	45,261 - 53,331	2,587,748
90000857	Sanitation Driver 2 - Hourly	0.00	0.35	0.74	45,261 - 53,331	33,492
20000851	Sanitation Driver 3	5.00	5.00	5.00	47,528 - 55,952	279,760
20000869	Senior Account Clerk	0.31	0.31	0.31	36,067 - 43,514	13,320
20000927	Senior Clerk/Typist	1.43	1.43	1.48	36,067 - 43,514	63,583
20000015	Senior Management Analyst	0.31	0.31	0.41	59,363 - 71,760	29,054
20000970	Supervising Management Analyst	1.31	0.81	1.01	66,768 - 80,891	80,683
20001051	Utility Worker 1	1.00	1.00	1.00	30,534 - 36,296	36,296

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20001053	Utility Worker 2	3.50	3.50	3.50	33,322 - 39,666	79,332
20000756	Word Processing Operator	0.76	0.76	0.86	31,491 - 37,918	28,466
	Bilingual - Regular					6,798
	Exceptional Performance Pay-Classified					792
	Overtime Budgeted					261,821
	Termination Pay Annual Leave					3,268
FTE, Salaries, and Wages Subtotal		108.23	108.34	107.33		\$ 5,624,235
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 22,107	\$ 25,942	\$ 26,578	\$ 636	
	Flexible Benefits	530,807	581,143	667,425	86,282	
	Insurance	94	-	-	-	
	Long-Term Disability	27,974	31,645	28,727	(2,918)	
	Medicare	70,284	74,683	74,152	(531)	
	Other Post-Employment Benefits	249,560	638,438	623,555	(14,883)	
	Retiree Health Contribution	241,418	-	-	-	
	Retiree Medical Trust	272	119	954	835	
	Retirement 401 Plan	1,187	475	3,799	3,324	
	Retirement ARC	1,728,138	1,879,296	2,193,125	313,829	
	Retirement DROP	10,223	8,276	9,159	883	
	Retirement Offset Contribution	4,923	5,023	-	(5,023)	
	Risk Management Administration	94,437	105,096	94,607	(10,489)	
	Supplemental Pension Savings Plan	261,830	294,460	281,841	(12,619)	
	Unemployment Insurance	15,814	16,201	15,218	(983)	
	Unused Sick Leave	(2)	-	-	-	
	Workers' Compensation	213,376	274,050	232,018	(42,032)	
Fringe Benefits Subtotal		\$ 3,472,443	\$ 3,934,847	\$ 4,251,158	\$ 316,311	
Total Personnel Expenditures				\$ 9,875,393		

Refuse Disposal Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Collection Services	\$ 750,052	\$ 1,018,089	\$ 960,677	\$ (57,412)
Energy Sustain. & Environ. Protection	942,805	1,116,660	-	(1,116,660)
Office of the Director	3,064,414	3,754,728	4,795,447	1,040,719
Waste Reduction & Disposal	24,284,469	28,658,579	26,176,872	(2,481,707)
Total	\$ 29,041,740	\$ 34,548,056	\$ 31,932,996	\$ (2,615,060)

Environmental Services

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Collection Services	6.10	6.10	6.10	0.00
Energy Sustain. & Environ. Protection	7.95	7.95	0.00	(7.95)
Office of the Director	16.43	13.92	13.96	0.04
Waste Reduction & Disposal	130.43	130.41	128.96	(1.45)
Total	160.91	158.38	149.02	(9.36)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Post Closure Fund Transfer Adjustment to provide an allocation for the transfer from the Refuse Disposal Fund to the Miramar Closure Fund.	0.00	\$ 1,000,000	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	914,240	-
Ridgehaven Roof Replacement Addition of non-personnel expenditures for the replacement and upgrade of the existing roof at the Ridgehaven facility.	0.00	635,483	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	255,428	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	29,692	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	11,280	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.41)	(7,360)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(148,095)	-
Position Restructure and Reallocation Transfer of the Hazardous Substance Enforcement Team and associated revenue within the Refuse Disposal Fund and the reallocation of positions between multiple funds.	(1.95)	(191,408)	(85,573)
Regulatory Fees Reduction Adjustment to align budget for fees paid to regulatory agencies per ton of refuse disposed at the Miramar Landfill.	0.00	(1,505,525)	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Landfill Operations and Maintenance Managed Competition Savings	(7.00)	(3,608,795)	-
Adjustment to reflect the planned savings from the Managed Competition winning bid subject to the City's obligations under the Meyers-Miliias-Brown Act (MMBA) and City Council Policy 300-06.			
Revised Revenue	0.00	-	1,780,173
Adjustment to reflect Fiscal Year 2014 revenue projections.			
SDG&E Settlement Revenue	0.00	-	5,554
Adjustment to reflect the addition of SDG&E wildfire settlement revenue from the Public Liability Fund.			
One-Time Reductions and Annualizations	0.00	-	(350)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	(9.36)	\$ (2,615,060)	\$ 1,699,804

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 8,594,711	\$ 8,660,535	\$ 8,119,666	\$ (540,869)
Fringe Benefits	5,447,898	5,883,244	6,270,906	387,662
PERSONNEL SUBTOTAL	\$ 14,042,608	\$ 14,543,779	\$ 14,390,572	\$ (153,207)
NON-PERSONNEL				
Supplies	\$ 525,558	\$ 571,762	\$ 782,679	\$ 210,917
Contracts	10,679,554	15,047,105	11,590,119	(3,456,986)
Information Technology	1,032,378	1,315,137	1,082,780	(232,357)
Energy and Utilities	1,513,931	1,696,113	1,509,696	(186,417)
Other	133,391	161,003	180,616	19,613
Appropriated Reserve	-	920,000	920,000	-
Transfers Out	1,008,741	150,268	1,175,368	1,025,100
Capital Expenditures	105,578	126,633	284,910	158,277
Debt	-	16,256	16,256	-
NON-PERSONNEL SUBTOTAL	\$ 14,999,131	\$ 20,004,277	\$ 17,542,424	\$ (2,461,853)
Total	\$ 29,041,740	\$ 34,548,056	\$ 31,932,996	\$ (2,615,060)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 24,421,729	\$ 24,152,073	\$ 25,999,813	\$ 1,847,740
Fines Forfeitures and Penalties	45,269	32,850	32,500	(350)
Other Revenue	741,277	442,140	684,554	242,414
Rev from Money and Prop	1,283,581	740,000	350,000	(390,000)
Transfers In	-	807,434	807,434	-
Total	\$ 26,491,856	\$ 26,174,497	\$ 27,874,301	\$ 1,699,804

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.94	2.06	2.06	\$31,491 - \$37,918	\$ 77,144
20000012	Administrative Aide 1	1.50	1.50	1.00	36,962 - 44,533	43,976
20000024	Administrative Aide 2	0.00	0.00	1.00	42,578 - 51,334	42,578
20000860	Area Refuse Collection Supervisor	1.34	1.21	1.21	50,835 - 60,694	72,522
90001140	Assistant Department Director - Hourly	0.35	0.00	0.00	31,741 - 173,971	-
20000070	Assistant Engineer-Civil	2.00	2.00	2.00	57,866 - 69,722	126,716
20001092	Assistant Environmental Services Director	0.34	0.34	0.34	31,741 - 173,971	44,318
90001092	Assistant Environmental Services Director - Hourly	0.00	0.31	0.35	31,741 - 173,971	35,999
20000143	Associate Engineer-Civil	5.00	5.00	3.00	66,622 - 80,454	238,344
20000119	Associate Management Analyst	2.49	2.49	2.09	54,059 - 65,333	129,956
20000649	Biologist 3	1.00	1.00	1.00	62,005 - 75,067	74,129
20000306	Code Compliance Officer	16.00	16.00	16.00	37,232 - 44,803	663,645
20000307	Code Compliance Supervisor	1.00	1.00	1.00	42,890 - 51,334	42,890
20000354	Custodian 2	0.34	0.34	0.34	26,250 - 31,242	10,622
20001168	Deputy Director	1.13	1.13	1.08	46,966 - 172,744	125,771
20000389	Disposal Site Representative	10.00	10.00	5.00	32,968 - 39,811	196,565
20000390	Disposal Site Supervisor	4.00	3.00	2.00	52,104 - 62,982	124,390
20001149	Environmental Services Director	0.34	0.34	0.34	59,155 - 224,099	48,095
20000420	Equipment Mechanic	2.00	2.00	1.00	44,366 - 53,206	53,206
20000426	Equipment Operator 1	5.00	5.00	1.00	37,690 - 45,115	-
20000430	Equipment Operator 2	5.00	5.00	7.00	41,350 - 49,462	330,011
20000439	Equipment Service Writer	1.00	1.00	1.00	47,715 - 57,158	57,158
20000418	Equipment Technician 1	0.00	0.00	1.00	36,005 - 43,139	36,005
20000423	Equipment Technician 2	0.00	0.00	1.00	39,499 - 47,091	39,499
20000924	Executive Secretary	0.34	0.34	0.34	43,555 - 52,666	17,677
20001049	General Utility Supervisor	1.00	2.00	3.00	59,342 - 71,760	130,205
20000521	Hazardous Materials Inspector 2	5.00	5.00	4.00	55,078 - 66,768	263,732
20000501	Heavy Truck Driver 2	3.00	3.00	3.00	37,565 - 45,302	135,906
20000178	Information Systems Administrator	0.52	0.34	0.34	73,466 - 88,982	29,871
20000290	Information Systems Analyst 2	2.08	1.36	1.36	54,059 - 65,333	65,814
20000293	Information Systems Analyst 3	0.55	0.34	0.34	59,363 - 71,760	24,086
20000998	Information Systems Analyst 4	1.10	0.68	0.68	66,768 - 80,891	54,319
20000590	Laboratory Technician	1.00	1.00	0.00	40,622 - 49,067	-
20000589	Laborer	8.00	8.00	12.00	29,182 - 34,757	389,211
20001018	Land Surveying Assistant	0.00	0.00	1.00	57,866 - 69,722	57,866
20001019	Land Surveying Associate	1.00	1.00	0.00	66,622 - 80,454	-
20000580	Landfill Equipment Operator	20.00	20.00	18.00	47,528 - 56,846	994,379
90001073	Management Intern - Hourly	2.10	2.08	1.63	24,274 - 29,203	39,566

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total		
20000680	Payroll Specialist 2	1.32	1.32	1.32	34,611 - 41,787	54,299		
20000518	Principal Survey Aide	1.00	1.00	0.00	50,003 - 60,549	-		
20001222	Program Manager	1.50	1.50	2.00	46,966 - 172,744	198,750		
20000761	Project Officer 1	1.00	1.00	0.00	66,622 - 80,454	-		
20000763	Project Officer 2	1.00	1.00	0.00	76,794 - 92,851	-		
20000783	Public Information Clerk	2.73	1.68	1.68	31,491 - 37,918	59,394		
20000784	Public Information Officer	0.68	0.68	0.68	43,514 - 52,707	35,380		
20000776	Public Works Dispatcher	0.10	0.10	0.10	35,755 - 43,098	4,320		
20001032	Public Works Supervisor	2.00	2.00	2.00	49,525 - 59,966	118,432		
20000557	Recycling Program Manager	0.62	0.62	0.62	76,731 - 92,893	56,871		
20000562	Recycling Specialist 2	5.54	5.54	5.54	54,059 - 65,333	350,180		
20000565	Recycling Specialist 3	1.77	1.77	2.77	59,363 - 71,760	184,794		
20000847	Safety Officer	0.34	0.34	0.34	57,907 - 69,930	23,475		
20000854	Safety Representative 2	0.34	0.34	0.34	50,461 - 61,027	19,493		
20001042	Safety and Training Manager	0.33	0.33	0.33	66,768 - 80,891	26,362		
20000869	Senior Account Clerk	0.34	0.46	0.46	36,067 - 43,514	19,763		
20000885	Senior Civil Engineer	2.00	2.00	1.00	76,794 - 92,851	91,690		
20000927	Senior Clerk/Typist	1.27	1.27	0.77	36,067 - 43,514	33,083		
20000965	Senior Code Compliance Supervisor	1.00	1.00	1.00	47,174 - 56,618	55,910		
20000907	Senior Disposal Site Representative	2.00	2.00	2.00	36,067 - 43,638	86,184		
20000015	Senior Management Analyst	0.34	0.34	0.34	59,363 - 71,760	24,086		
20000856	Senior Mechanical Engineer	1.00	1.00	1.00	76,794 - 92,851	91,690		
20000918	Senior Planner	1.00	1.00	1.00	65,354 - 79,019	78,031		
20000989	Supervising Disposal Site Representative	0.00	0.00	2.00	39,686 - 47,965	79,373		
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	1.00	66,685 - 80,870	79,859		
20000970	Supervising Management Analyst	1.34	1.34	1.34	66,768 - 80,891	107,035		
20001051	Utility Worker 1	9.00	9.00	9.00	30,534 - 36,296	288,829		
20001053	Utility Worker 2	11.00	11.00	11.00	33,322 - 39,666	356,994		
20000756	Word Processing Operator	1.89	1.89	1.89	31,491 - 37,918	64,807		
	Bilingual - Regular					9,470		
	Confined Space Pay					12,689		
	Exceptional Performance Pay-Classified					926		
	Overtime Budgeted					641,678		
	Reg Pay For Engineers					27,856		
	Termination Pay Annual Leave					21,792		
FTE, Salaries, and Wages Subtotal		160.91	158.38	149.02		\$ 8,119,666		
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change			
Fringe Benefits								
Employee Offset Savings	\$	57,063	\$	65,129	\$	62,190	\$	(2,939)

Environmental Services

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Flexible Benefits	849,682	914,568	964,424	49,856
Insurance	103	-	-	-
Long-Term Disability	43,744	46,073	39,924	(6,149)
Medicare	117,008	108,042	101,372	(6,670)
Other Post-Employment Benefits	365,772	961,385	884,332	(77,053)
Retiree Health Contribution	345,906	-	-	-
Retiree Medical Trust	173	87	145	58
Retirement 401 Plan	1,035	836	632	(204)
Retirement ARC	2,758,815	2,807,053	3,328,607	521,554
Retirement DROP	17,790	14,095	11,724	(2,371)
Retirement Offset Contribution	16,320	17,729	-	(17,729)
Risk Management Administration	144,519	158,361	134,250	(24,111)
Supplemental Pension Savings Plan	449,745	426,996	396,049	(30,947)
Unemployment Insurance	24,822	23,460	21,206	(2,254)
Unused Sick Leave	(3)	-	-	-
Workers' Compensation	255,403	339,431	326,051	(13,380)
Fringe Benefits Subtotal	\$ 5,447,898	\$ 5,883,244	\$ 6,270,906	\$ 387,662
Total Personnel Expenditures			\$ 14,390,572	

Refuse Disposal - Miramar Closure Fund

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Rev from Money and Prop	\$ 415,773	\$ 500,000	\$ 500,000	\$ -
Transfers In	-	1,000,000	1,000,000	-
Total	\$ 415,773	\$ 1,500,000	\$ 1,500,000	\$ -

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Automated Refuse Container Fund	FY2012 Actual	FY2013 [*] Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 946,519	\$ 1,017,841	\$ 1,263,736
TOTAL BALANCE AND RESERVES	\$ 946,519	\$ 1,017,841	\$ 1,263,736
REVENUE			
Automated Refuse Container Sales	\$ 876,951	\$ 500,000	\$ 700,000
Interest Earnings	10,502	–	–
TOTAL REVENUE	\$ 887,453	\$ 500,000	\$ 700,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,833,972	\$ 1,517,841	\$ 1,963,736
OPERATING EXPENSE			
Automated Refuse Container Purchases	\$ 687,199	\$ 800,000	\$ 710,000
Non-Personnel Expense	90,346	–	90,000
TOTAL OPERATING EXPENSE	\$ 777,545	\$ 800,000	\$ 800,000
TOTAL EXPENSE	\$ 777,545	\$ 800,000	\$ 800,000
BALANCE	\$ 1,056,427	\$ 717,841	\$ 1,163,736
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,833,972	\$ 1,517,841	\$ 1,963,736

^{*} At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Energy Conservation Program Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,319,885	\$ 2,194,180	\$ 1,717,476
Continuing Appropriation - CIP	1,150,000	1,135,154	2,114,277
TOTAL BALANCE AND RESERVES	\$ 2,469,885	\$ 3,329,334	\$ 3,831,753
REVENUE			
Charges for Current Services	\$ 686,221	\$ 320,353	\$ 363,140
Transfer In	2,396,908	1,756,303	1,756,303
Revenue from Money and Property	16,528	–	–
Rebates	–	1,850,000	200,000
Litigation Awards - Miscellaneous	–	23	–
Other Revenues	141,590	–	–
TOTAL REVENUE	\$ 3,241,247	\$ 3,926,679	\$ 2,319,443
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 5,711,132	\$ 7,256,013	\$ 6,151,196
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 61,348	\$ 1,800,000	\$ 200,000
TOTAL CIP EXPENSE	\$ 61,348	\$ 1,800,000	\$ 200,000
OPERATING EXPENSE			
Personnel Expense	\$ 1,446,022	\$ 1,400,625	\$ 1,608,970
Non-Personnel Expense	543,560	960,799	742,758
TOTAL OPERATING EXPENSE	\$ 1,989,582	\$ 2,361,424	\$ 2,351,728
TOTAL EXPENSE	\$ 2,050,930	\$ 4,161,424	\$ 2,551,728
RESERVES			
Continuing Appropriation - CIP	\$ 1,121,737	\$ 1,135,154	\$ 2,114,277
TOTAL RESERVES	\$ 1,121,737	\$ 1,135,154	\$ 2,114,277
BALANCE	\$ 2,538,465	\$ 1,959,435	\$ 1,485,191
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 5,711,132	\$ 7,256,013	\$ 6,151,196

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Recycling Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 11,370,645	\$ 11,722,556	\$ 15,388,776
Continuing Appropriation - CIP	517,985	1,220	3
Operating Reserve	480,000	960,000	1,440,000
TOTAL BALANCE AND RESERVES	\$ 12,368,630	\$ 12,683,776	\$ 16,828,779
REVENUE			
Curbside Recycling Revenue	\$ 4,991,612	\$ 5,000,000	\$ 4,000,000
Interest Revenue	199,946	270,000	160,000
Other Revenue	3,264,199	696,920	1,249,020
Recycling Fees (AB939)	11,183,318	11,100,000	10,750,000
Service to Other Departments	1,164,508	960,074	968,631
Transfer of Exempt Tonnage Subsidy	863,631	800,000	650,000
TOTAL REVENUE	\$ 21,667,214	\$ 18,826,994	\$ 17,777,651
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 34,035,844	\$ 31,510,770	\$ 34,606,430
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 344	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 344	\$ -	\$ -
OPERATING EXPENSE			
Collection Services Division	\$ 13,144,339	\$ 17,333,341	\$ 16,915,089
Energy, Sustainability, and Environmental Protection Division	1,203,789	1,741,760	1,791,870
Office of the Director	2,104,064	2,145,897	2,175,497
Waste Reduction and Disposal Division	1,421,487	1,599,029	1,929,841
Appropriated Reserve	-	480,000	480,000
TOTAL OPERATING EXPENSE	\$ 17,873,679	\$ 23,300,027	\$ 23,292,297
TOTAL EXPENSE	\$ 17,874,023	\$ 23,300,027	\$ 23,292,297
RESERVES			
Continuing Appropriation - CIP	\$ 5,667	\$ 1,220	\$ 3
Operating Reserve	960,000	1,440,000	1,440,000
TOTAL RESERVES	\$ 965,667	\$ 1,441,220	\$ 1,440,003
BALANCE	\$ 15,196,154	\$ 6,769,523	\$ 9,874,130
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 34,035,844	\$ 31,510,770	\$ 34,606,430

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 15,381,267	\$ 12,867,766	\$ 9,387,735
Continuing Appropriation - CIP	32,423,675	30,789,661	26,419,113
Operating Reserve	920,000	1,840,000	2,760,000
Restricted Reserve	43,676,294	43,676,294	45,810,087 ¹
TOTAL BALANCE AND RESERVES	\$ 92,401,236	\$ 89,173,721	\$ 84,376,935
REVENUE			
Disposal Fees	\$ 22,091,837	\$ 21,600,000	\$ 23,103,313
General Fund Repayment of Loan for Operations Station	807,434	807,434	807,434
Greens/Wood Fees	1,631,854	1,600,000	2,030,000
Interest Revenue and Other Revenue	2,376,504	3,667,063	3,433,554
TOTAL REVENUE	\$ 26,907,629	\$ 27,674,497	\$ 29,374,301
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 119,308,865	\$ 116,848,218	\$ 113,751,236
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 335,853	\$ 2,778,000	\$ 605,000
TOTAL CIP EXPENSE	\$ 335,853	\$ 2,778,000	\$ 605,000
OPERATING EXPENSE			
Collection Services Division	\$ 750,052	\$ 1,018,089	\$ 960,677
Energy, Sustainability, and Environmental Protection Division	942,805	1,116,660	–
Office of the Director	3,064,414	2,834,728	3,875,447
Transfer of Military/Other Exempt Tonnage Subsidy to Recycling Fund	863,631	800,000	650,000
Transfer to Landfill Closure Fund	691,053	2,000,000	1,000,000
Waste Reduction and Disposal Division	22,729,785	25,858,579	24,526,872
Appropriated Reserve	–	920,000	920,000
TOTAL OPERATING EXPENSE	\$ 29,041,740	\$ 34,548,056	\$ 31,932,996
TOTAL EXPENSE	\$ 29,377,593	\$ 37,326,056	\$ 32,537,996
RESERVES			
Continuing Appropriation - CIP	\$ 30,847,002	\$ 30,789,661	\$ 26,419,113
Operating Reserve	1,840,000	2,760,000	2,760,000
Restricted Reserve	44,654,211	43,676,000	45,810,087 ¹
TOTAL RESERVES	\$ 77,341,213	\$ 77,225,661	\$ 74,989,200
BALANCE	\$ 12,590,059	\$ 2,296,501	\$ 6,224,040
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 119,308,865	\$ 116,848,218	\$ 113,751,236

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹As of Fiscal Year 2013 year-end, the City estimated the closure and post closure costs of the Miramar Landfill to be \$22.6 million, while a total of \$45.8 million has been reserved per the State's landfill closure/post closure financial assurance requirement.

Ethics Commission



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Department Description

The Ethics Commission is an independent City entity responsible for monitoring, administering, and enforcing the City's governmental ethics laws which include the City's campaign laws and lobbying laws. The Ethics Commission conducts audits and investigations, provides formal and informal advice to persons who fall within its jurisdiction, conducts live training sessions, administers online training programs, and proposes governmental ethics law reforms.

The Department's mission is:

To preserve public confidence in City government through education, advice, and the prompt and fair enforcement of local government ethics laws

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Educate City officials, City candidates, and lobbyists about the various provisions in the City's governmental ethics laws

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide prompt informal advice via telephone and email
- Issue formal advisory opinions
- Prepare and disseminate educational materials such as fact sheets
- Conduct live and online training courses on the Ethics Ordinance for City officials
- Conduct live training courses on the Election Campaign Control Ordinance for City candidates
- Conduct live training courses on the Lobbying Ordinance for lobbyists

Goal 2: Ensure compliance with the City's governmental ethics laws through audit and enforcement activities

The Department will move toward accomplishing this goal by focusing on the following objectives:

Ethics Commission

- Conduct efficient and thorough investigations into alleged violations of the City's ethics laws, campaign laws, and lobbying laws
- Conduct compliance audits of City candidate and ballot measure committees

Goal 3: Propose legislative amendments to ensure that the City's governmental ethics laws are effective in preventing corruption and the appearance of corruption

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Review existing laws, receive public input, and study laws in other jurisdictions
- Prepare proposed legislative amendments for City Council approval

Service Efforts and Accomplishments

The Ethics Commission received a total of 64 complaints during Calendar Year 2012 and approved 47 of these matters for formal investigation. The investigations conducted by Commission staff resulted in 24 stipulated settlement agreements involving fines totaling \$23,700. In addition, one investigation led to an Administrative Hearing which resulted in an Administrative Enforcement Order and a fine of \$9,500. With respect to its audit program, the Commission completed the audits of six candidate committees and two ballot measure committees from the 2010 election cycle.

During Fiscal Year 2013, the Commission continued to make education and outreach a priority. The Commission staff conducted numerous live training sessions for City officials and candidates; responded to hundreds of requests for informal advice; and updated various educational materials including fact sheets and manuals for candidates and lobbyists.

The Commission's legislative activities included proposed amendments to the City's campaign laws, some of which were necessitated by recent litigation and others associated with public policy considerations. The proposed amendments were approved by City Council on November 13, 2012, and went into effect on January 1, 2013. They include an increase in contribution limits for citywide candidates (from \$500 to \$1,000), requirements for major donor identification on advertisements that support or oppose City candidates, expansion of billboard disclosures to include all large forms of advertising, and the elimination of paper filing for candidates and committees that file campaign disclosure statements electronically.

Ethics Commission

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	6.00	5.00	5.00	0.00
Personnel Expenditures	\$ 639,162	\$ 653,356	\$ 707,153	\$ 53,797
Non-Personnel Expenditures	141,714	275,567	270,181	(5,386)
Total Department Expenditures	\$ 780,875	\$ 928,923	\$ 977,334	\$ 48,411
Total Department Revenue	\$ 23,000	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Ethics Commission	\$ 780,875	\$ 928,923	\$ 977,334	\$ 48,411
Total	\$ 780,875	\$ 928,923	\$ 977,334	\$ 48,411

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Ethics Commission	6.00	5.00	5.00	0.00
Total	6.00	5.00	5.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 53,797	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(157)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(5,229)	-
Total	0.00	\$ 48,411	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
PERSONNEL				
Personnel Cost	\$ 392,263	\$ 389,489	\$ 407,345	\$ 17,856
Fringe Benefits	246,899	263,867	299,808	35,941
PERSONNEL SUBTOTAL	\$ 639,162	\$ 653,356	\$ 707,153	\$ 53,797

Ethics Commission

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Supplies	\$ 2,298	\$ 5,817	\$ 8,631	\$ 2,814
Contracts	115,401	228,317	228,317	-
Information Technology	19,624	32,096	23,763	(8,333)
Energy and Utilities	299	209	180	(29)
Other	4,090	7,663	7,825	162
Capital Expenditures	-	1,465	1,465	-
NON-PERSONNEL SUBTOTAL	\$ 141,714	\$ 275,567	\$ 270,181	\$ (5,386)
Total	\$ 780,875	\$ 928,923	\$ 977,334	\$ 48,411

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Fines Forfeitures and Penalties	\$ 23,000	\$ -	\$ -	\$ -
Total	\$ 23,000	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20000867	Accountant 2	1.00	1.00	1.00	\$54,059 - \$65,333	\$ 64,516
20000024	Administrative Aide 2	0.00	1.00	1.00	42,578 - 51,334	45,036
20001220	Executive Director	1.00	1.00	1.00	46,966 - 172,744	118,745
20000924	Executive Secretary	1.00	0.00	0.00	43,555 - 52,666	-
20001153	General Counsel	1.00	0.00	0.00	17,805 - 204,214	-
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	102,700
20000933	Senior City Attorney Investigator	1.00	1.00	1.00	63,794 - 77,314	76,348

FTE, Salaries, and Wages Subtotal **6.00** **5.00** **5.00** **\$ 407,345**

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
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Fringe Benefits

Employee Offset Savings	\$ 8,071	\$ 8,279	\$ 8,623	\$ 344
Flexible Benefits	35,266	36,052	38,362	2,310
Insurance	238	-	-	-
Long-Term Disability	2,169	2,277	2,215	(62)
Medicare	6,237	5,792	6,002	210
Other Post-Employment Benefits	11,619	31,635	31,205	(430)
Retiree Medical Trust	18	-	118	118
Retirement 401 Plan	69	-	470	470
Retirement ARC	155,379	148,567	177,948	29,381
Retirement Offset Contribution	830	740	-	(740)
Risk Management Administration	4,870	5,210	4,735	(475)
Supplemental Pension Savings Plan	19,113	19,313	20,204	891
Unemployment Insurance	1,256	1,157	1,177	20
Workers' Compensation	1,764	4,845	8,749	3,904

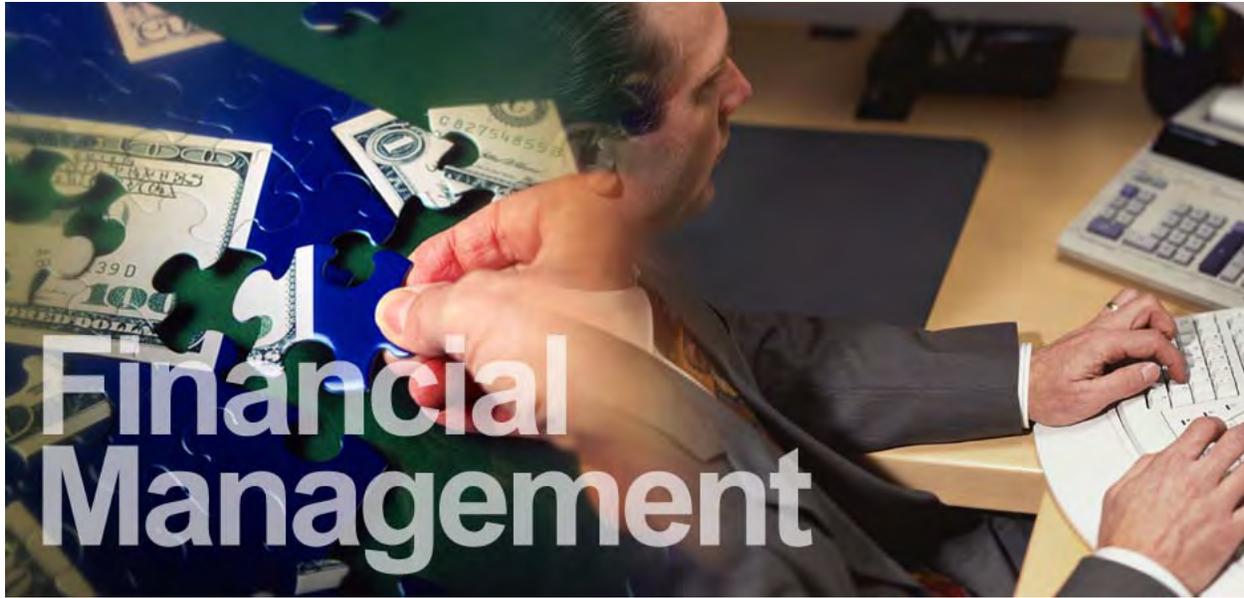
Fringe Benefits Subtotal **\$ 246,899** **\$ 263,867** **\$ 299,808** **\$ 35,941**

Total Personnel Expenditures **\$ 707,153**

Financial Management



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Department Description

The Financial Management Department provides fiscal services to the Mayor and serves as an internal fiscal consultant to other City departments. Financial Management prepares the proposed and annual budgets in accordance with the City Charter each year. During the fiscal year, Financial Management monitors the City's revenues and expenditures, oversees budget transfers and adjustments, and reviews requests for City Council and Mayoral Actions for both the operating budget and the Capital Improvements Program (CIP). In addition, the Department develops and updates the Mayor's Five-Year Financial Outlook.

Financial Management is organized into the following functions:

Budget Development and Public Budget Formulation (PBF)

The Budget Development staff coordinates and manages the development and implementation of a responsible and balanced budget. Staff works to streamline the year-long budget process by maintaining and improving budgeting system software that includes the development and implementation of a new budgeting application, Public Budget Formulation; working with City departments; seeking expenditure savings; and implementing Mayoral objectives.

Economic Analysis and Financial Planning

The Economic Analysis and Financial Planning staff develops and updates the Mayor's Five-Year Financial Outlook, seeks to identify new revenue sources, and forecasts revenues citywide. Revenue monitoring and forecasting are focused on the major revenue sources such as property tax, sales tax, and transient occupancy tax. This is achieved by reviewing current year and historical revenue receipts and factoring in economic trends.

Budget Monitoring

The Budget Monitoring staff monitors the City's annual operating budget. Quarterly reports are produced and presented to City Council to forecast year-end results and aid in adjusting the budget throughout the year to accommodate unforeseen changes in revenues and expenditures. At the beginning of the fiscal year, staff also develops monthly revenue and expenditure plans for each City department as a tool for benchmarking actual revenues and expenditures which encourages departments to adhere to their annual budgets.

Financial Management

Capital Budget

The Capital Budget staff develops and monitors the City's Capital Improvements Program (CIP) Budget which supports construction projects such as the development of park land, installation of traffic signals, and the construction and remodeling of City facilities. In addition, requests for Council actions are reviewed for their CIP impact.

The Department's mission is:

To develop and monitor the City's annual budget and comprehensive long-range financial forecast through a collective effort, to provide sound fiscal analysis of operating and capital revenues and expenditures, to provide superior customer service, and to adhere to the highest professional standards

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Produce a balanced annual budget

Having a balanced annual budget is mandated by City law. A budget is considered balanced when expenditures are equal to available resources (fund balance and/or revenues). The Department will accomplish this goal by focusing on the following objectives:

- Implement a more efficient budget development application
- Publish the City's Proposed and Annual Budget

Goal 2: Provide long-range fiscal planning

The purpose of long-range fiscal planning is to enable effective decision-making and identify the City's future fiscal requirements to support City services. The Department will accomplish this goal by focusing on the following objectives:

- Analyze actual revenue receipts and economic trends to forecast major revenues
- Forecast expenditure trends in City departments

Goal 3: Monitor spending citywide

Budget monitoring is an essential business practice to identify variances in the spending plan and to control overspending. The Department will accomplish this goal by focusing on the following objective:

- Adjust budgets throughout the year to accommodate unforeseen changes in revenues and expenditures

Goal 4: Provide superior customer service

Providing excellent customer service is a goal of every City department whether the customer is a resident, visitor, outside agency, or a City employee from another department. The Department will accomplish this goal by focusing on the following objectives:

- Provide internal training
- Provide accurate and timely fiscal analysis, review, and consultation for Council and Mayoral actions

Goal 5: Build a sustainable organization through learning and improvement

A key part of building a sustainable organization is to develop a trained workforce and high performing teams. The Department will accomplish this goal by focusing on the following objective:

- Support professional growth and development

Financial Management

Goal 6: Promote the highest ethical standards

Adhering to a stringent ethical standard is the cornerstone of any governmental organization. City residents must be assured that their interests are always the primary concern of department staff. The Department will accomplish this goal by focusing on the following objectives:

- Provide ethics training for management and staff
- Management review of standards and ethical practices with staff on a regular basis

Key Performance Indicators

Performance Measure	Actual FY2012 ¹	Actual FY2013 ²	Target FY2014
1. Percent variance between actual General Fund expenditures and the revised budget at year-end	3.0%	TBD	<3.0%
2. Percent variance between actual General Fund revenue and the revised budget at year-end	1.4%	TBD	<3.0%
3. General Fund reserves (as a percent of total General Fund revenues) compared to goal	14.0%	TBD	8.0%

1. Numbers based on audited actuals for Fiscal Year 2013.

2. Numbers are to be based on audited actuals which are not available at the time of publication.

Service Efforts and Accomplishments

Budget Development

For Fiscal Year 2013, Financial Management developed a balanced budget of \$2.80 billion. In addition, Financial Management issued the Mayor's Fiscal Year 2014 to 2018 Five-Year Financial Outlook which serves as a guide for long-range planning and provides the framework for the development of the annual budget. The Outlook incorporated a variety of economic assumptions and new expenditure requirements affecting the City's General Fund revenues and expenditures.

Budget Monitoring

Beginning in Fiscal Year 2007, the Department has established monthly revenue and expenditure plans for each of the City's budgeted departments to benchmark actual expenditures and revenues. In addition, the Department routinely compares actual results to projections and incorporates this data and accompanying relevant analysis into quarterly reports to the City Council.

Fiscal Planning

Beginning in Fiscal Year 2007, the Department has prepared the Five-Year Financial Outlook prior to the start of the budget cycle. Six new editions have been issued with the latest edition released in October 2012 covering Fiscal Years 2014 through 2018. The Department will continue to issue annual updated editions of the Financial Outlook at the beginning of each budget cycle to set the framework for the upcoming budget.

User Fees

In Fiscal Year 2009, the Department developed (and Council adopted) a comprehensive Citywide User Fee Policy which defined the method by which fees and charges are set and the extent to which they cover the cost of the

Financial Management

services provided. The purpose of this policy is to provide guidelines for the review of City fees and to incorporate best practices to ensure that the City adequately recovers costs for services it provides to the public. A master schedule for all General Fund user fees is posted online for the public. The Department will continue to monitor user fees and ensure appropriate cost recovery levels are met.

Public Budget Formulation

The City has partnered with SAP to develop and implement the Public Budget Formulation module of SAP's Enterprise Resource Planning. This application is now used to prepare all proposed and annual budgets and develop the quarterly monitoring reports. PBF is an integrated system that has allowed the City to move from disconnected data systems to a connected chain of functions and activities. This improved platform enhances Financial Management's budget development, execution, and administration abilities.

Capital Budget

During Fiscal Year 2012, the Financial Management Department assisted the Public Works Department in implementing streamlining reforms for the City's CIP contracting process and improving the transparency of CIP information available to the City Council and the public.

As a result of these efforts, the Fiscal Year 2013 Proposed CIP budget document has been revised to include new information such as the listing of projects that will move forward to bid and award of a construction contract in the upcoming fiscal year.

Financial Management

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	31.12	31.03	30.00	(1.03)
Personnel Expenditures	\$ 3,427,762	\$ 3,730,600	\$ 3,727,387	\$ (3,213)
Non-Personnel Expenditures	331,994	478,430	364,217	(114,213)
Total Department Expenditures	\$ 3,759,755	\$ 4,209,030	\$ 4,091,604	\$ (117,426)
Total Department Revenue	\$ 5,398	\$ 5,000	\$ 5,000	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Financial Management	\$ 3,759,755	\$ 4,209,030	\$ 4,091,604	\$ (117,426)
Total	\$ 3,759,755	\$ 4,209,030	\$ 4,091,604	\$ (117,426)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Financial Management	31.12	31.03	30.00	(1.03)
Total	31.12	31.03	30.00	(1.03)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 151,997	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	25,367	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.03)	(842)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(139,580)	-
Financial Operations Manager Transfer Transfer of 1.00 Financial Operations Manager from the Financial Management Department to the Office of the City Treasurer.	(1.00)	(154,368)	-
Total	(1.03)	\$ (117,426)	\$ -

Financial Management

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
PERSONNEL				
Personnel Cost	\$ 2,189,279	\$ 2,353,866	\$ 2,232,883	\$ (120,983)
Fringe Benefits	1,238,483	1,376,734	1,494,504	117,770
PERSONNEL SUBTOTAL	\$ 3,427,762	\$ 3,730,600	\$ 3,727,387	\$ (3,213)
NON-PERSONNEL				
Supplies	\$ 13,254	\$ 12,795	\$ 10,589	\$ (2,206)
Contracts	48,919	75,894	81,178	5,284
Information Technology	225,014	350,045	201,761	(148,284)
Energy and Utilities	20,122	20,100	23,208	3,108
Other	23,400	18,782	46,382	27,600
Transfers Out	1,285	814	1,099	285
NON-PERSONNEL SUBTOTAL	\$ 331,994	\$ 478,430	\$ 364,217	\$ (114,213)
Total	\$ 3,759,755	\$ 4,209,030	\$ 4,091,604	\$ (117,426)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Charges for Services	\$ 5,398	\$ 5,000	\$ 5,000	\$ -
Total	\$ 5,398	\$ 5,000	\$ 5,000	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	0.00	1.00	1.00	\$42,578 - \$51,334	\$ 43,976
20001035	Associate Budget Development Analyst	12.00	11.00	10.00	59,467 - 71,864	605,503
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	152,706
20001168	Deputy Director	0.00	0.00	2.00	46,966 - 172,744	272,550
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,008
20001172	Financial Operations Manager	3.00	3.00	0.00	25,376 - 148,200	-
90001073	Management Intern - Hourly	1.12	1.03	1.00	24,274 - 29,203	24,274
20000680	Payroll Specialist 2	1.00	0.00	0.00	34,611 - 41,787	-
20001036	Senior Budget Development Analyst	9.00	10.00	10.00	65,291 - 78,936	681,144
20001037	Supervising Budget Development Analyst	3.00	3.00	4.00	73,445 - 88,982	335,722
	Overtime Budgeted					65,000
FTE, Salaries, and Wages Subtotal		31.12	31.03	30.00		\$ 2,232,883

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
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Fringe Benefits

Employee Offset Savings	\$ 28,775	\$ 38,482	\$ 37,137	\$ (1,345)
Flexible Benefits	196,006	198,965	214,686	15,721
Insurance	326	-	-	-
Long-Term Disability	12,467	13,358	11,758	(1,600)
Medicare	33,538	33,925	31,883	(2,042)

Financial Management

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Other Post-Employment Benefits	74,201	183,483	174,748	(8,735)
Retiree Medical Trust	887	682	1,115	433
Retirement 401 Plan	3,482	2,727	4,458	1,731
Retirement ARC	755,491	751,997	854,108	102,111
Retirement Offset Contribution	5,802	6,191	-	(6,191)
Risk Management Administration	28,927	30,218	26,516	(3,702)
Supplemental Pension Savings Plan	81,442	83,534	86,762	3,228
Unemployment Insurance	7,184	6,804	6,244	(560)
Workers' Compensation	9,956	26,368	45,089	18,721
Fringe Benefits Subtotal	\$ 1,238,483	\$ 1,376,734	\$ 1,494,504	\$ 117,770
Total Personnel Expenditures			\$ 3,727,387	



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Fire-Rescue



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Department Description

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. Serving an area of approximately 343 square miles with a resident population of 1.3 million, Fire-Rescue includes 47 fire stations, an air operations base, a communications center, a training facility, nine permanent lifeguard stations, and 30 seasonal lifeguard towers.

The major activities performed by the Fire-Rescue Department includes fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, explosives disarmament, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

The Department's mission is:

To serve the community of San Diego by providing the highest level of emergency/rescue services, hazard prevention, and safety education, ensuring the protection of life, property, and the environment

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Maintain the resources necessary for rapid response in emergency situations

Essential to the effective delivery of the many fire-rescue, emergency medical, and lifeguard services demanded by the community are the abilities to quickly and efficiently process requests for service, identify the appropriate response units, notify them of the need to respond, and ensure their delivery to the emergency scene in time to provide the maximum benefit possible. This requires that performance measures be developed and monitored to ensure response time goals are met and the anticipated beneficial outcomes of a rapid response are achieved. In addition, with respect to the prevention of fires and the mitigation of their severity, it is also essential that the inspection of target hazard occupancies and brush management parcels be conducted frequently to identify and

Fire-Rescue

correct fire code violations. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Quickly and safely respond to all requests for emergency service
- Put the resources in place to be able to save lives, property, and preserve the environment
- Provide fire prevention services and other support in order to ensure the continued safe and effective delivery of fire and rescue services

Goal 2: Ensure effective leadership for the efficient provision of fire-rescue services

In order to provide effective emergency service delivery, it is imperative that the number and type of resources necessary to provide that service be identified, procured, maintained, and replaced as needed. This requires regular monitoring of service demand levels and the Department's ability to effectively and efficiently meet those demands. A vigorous and ongoing program of needs assessment, the development and communication of budgetary priorities, and fiscally-sound practices to manage all resources allocated to the Department must be provided by the Fire Chief and the Department's leadership team. The Department will move toward accomplishing this goal by focusing on the following objective:

- Identify needs and revenue sources to obtain and manage the necessary funding in order to responsibly maintain the Department and grow in a way that is consistent with current and projected demands for service

Goal 3: Provide exceptional customer service

It is widely recognized that the Fire-Rescue Department exists as an organization for the sole purpose of delivering exceptional emergency and non-emergency services to the community. Absent this mission and focus, there would be no justification for the expense associated with Department operations. In order to meet customer service expectations, it is essential that service needs be identified, programs be developed to meet these needs, and that monitoring of performance is conducted. The Department will move toward accomplishing this goal by focusing on the following objective:

- Exceed customer expectations by treating each customer transaction with responsiveness, competency, and respect

Goal 4: Develop and maintain a skilled fire-rescue workforce

As with any organization, the Fire-Rescue Department's success relies heavily upon the development and maintenance of a highly skilled and dedicated workforce. To ensure the ability to accurately identify the needs of, and provide exceptional service to, all segments of this diverse community, the Department must reflect the makeup of the community as a whole. Moreover, once employees join its workforce, they must be provided adequate training and health and safety programs to ensure their competency and availability for assignment. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide a comprehensive safety services program for employees in order to reduce the incidence and severity of occupational injury and illness, reduce cost to taxpayers, and maintain mission readiness
- Recruit and retain a workforce that is qualified and mirrors the diversity of the community served

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Cost/Loss Index (budget per capita + fire loss per capita)	\$150	\$157	\$150
2. Percent of time that a multiple-unit response of at least 17 personnel arrives (within 10:30 minutes/seconds from the time of the 911 call receipt in fire dispatch) to confine fires near the room of origin, keep wildland fires to under 3 acres when noticed promptly, and to treat up to 5 medical patients at once	69%	69%	90%
3. Percent of time the first-due unit arrives (within 7:30 minutes/seconds from the time of the 911 call receipt in fire dispatch) to treat medical patients and control small fires	63%	69%	90%
4. Percent of time ambulance response time complies with the citywide standards	91%	97%	90%
5. Percent of time First Responder response time complies with the EMS contract standard citywide	91%	86%	90%
6. Ratio of drownings to beach attendance at guarded beaches (U.S. Lifeguard Association standard is 1 for every 18 million)	0:20M	0:22M	0:20M
7. Sworn firefighters per 1,000 population	0.64	0.65	0.63
8. Lifeguards per 1,000 population	0.14	0.11	0.11

Service Efforts and Accomplishments

Given the struggle to keep service levels high while coping with diminished revenues, there is pride and ongoing effort by Fire-Rescue employees to deliver the best customer service with currently available resources. Fires are being suppressed, beach rescues are being accomplished, and medical calls are being answered with excellent patient care.

Fire-Rescue resources responded to 129,221 emergency incidents in Fiscal Year 2013. Emergency incident types include fires, medical aids and transports, lifeguard medical responses, and boat and water rescues.

In Fiscal Year 2013, the Fire-Rescue Department continued to make progress with the Five Year Implementation Plan adopted by Council to address the findings and recommendations of the Citygate Standards of Response Coverage Deployment Study. This study determined that additional fire-rescue resources were needed to meet the service delivery goals set by Council. The first year of the plan outlined ten recommendations. Of those ten, four have been implemented, four are in process, and the remaining two are not implemented pending funding.

The Personnel Department and Fire-Rescue Training Division have been actively recruiting new firefighters. This fiscal year, the Department will graduate two 30-member academies. This was possible due to the provision of funds to address a shortage of firefighters that accrued during three years of constrained budgets.

For Fiscal Year 2013, the San Diego Fire-Rescue Department managed a grant portfolio of approximately \$4.0 million. Specific activity for Fiscal Year 2013 includes the application and award of a \$1.2 million grant to support a cooperative agreement with the Federal Emergency Management Agency (FEMA) to fund search and rescue efforts as part of the National Urban Search and Rescue (US&R) response and to develop an interoperable communications network for public safety. Moreover, the Lifeguard Division managed an Urban Area Security Initiative (UASI) grant of \$385,000 to install a regional secure public safety video surveillance system for Mission Bay. The Lifeguard Division also applied for and received a grant from the California Department of Boating and Waterways (DBW) for

Fire-Rescue

\$80,000 to help replace one surf rescue/patrol boat, as well as an additional Federal grant to hire one Lifeguard Sergeant position as the Regional Maritime Emergency Response Planner to help address maritime disaster readiness. The Department has also received Federal grant funds to provide equipment and training for a total of about \$750,000 and to manage a contract for the development of “Digital Target Hazard Pre-Plans” for nearly \$300,000.

In Fiscal Year 2013, San Diego Fire-Rescue took delivery of eight Type I engines, four 105’ truck companies, a foam tender, and various staff and support vehicles. Major equipment accomplishments include the bid award and receipt of new, state-of-the-art personal protective ‘turnout’ clothing and boots, a new ‘crossover’ boot for station/wildland use, and an improved hydraulic rescue tool. Major facility related infrastructure accomplishments for Fiscal Year 2013 include the coordination of numerous minor and major construction projects, along with ongoing design and preparation of construction drawings for the remodel of Fire Stations 5, 17, 38 and Lifeguard Stations at La Jolla Children’s Pool, La Jolla Cove, and South Mission Beach. Building ministerial permits are currently in process in preparation of bid documents for Fire Stations 45 and 22, as well as the La Jolla Cove Lifeguard Station. Capital improvement projects under construction include Mission Beach and La Jolla Shores Lifeguard Stations. Systems upgrade and commissioning to the existing Fire Communications Center’s Heating, Ventilation, & Air Conditioning (HVAC) were implemented for optimum performance. Fire Station 4 received the historic preservation award from the San Diego Historical Resource Board which recognized the rehabilitation that brought back the station’s original 1936 exterior design. The Lifeguard Headquarters Americans with Disabilities Act (ADA) improvement project was completed. Fire Stations 9 and 38 completed their HVAC and roof replacements to extend the life of these facilities. Several department-wide capital improvement projects were initiated such as Fire Stations 8, 15, future North University City, made possible with various funds such as Facilities Benefit Assessment (FBA), Development Impact Fees (DIF), and other deferred capital and capital outlay funds. Ongoing progress of interim updates and amendments are in process for various Community Plans, Public Facilities Financing Plans, the General Plan, and the California Environmental Quality Act proposed developments which aid in identifying future Capital Improvement Projects, helping to implement the Department’s Citygate Study and its Five Year Implementation Plan.

Fire-Rescue continued to achieve significant information technology improvements in Fiscal Year 2013. The grant-funded regional public safety mapping project continues with pre-fire planning activities in many of the County’s critical infrastructure buildings. In-person inspections and creation of digitized pre-fire plans continue with confirmed funding for at least two more years. GIS information from the entire region remains available to all emergency responders and will continue to improve as the project progresses. The Regional Computer Aided Dispatch (CAD) Interoperability Project (RCIP) continues to be enhanced. This interface links the Fire-Rescue Communications Center to four other Fire Dispatch Centers, AMR Ambulance Company and San Diego Gas and Electric. Funds have also been identified to replace an outdated and aging Fire Station Alerting System. The Request For Proposals (RFP) for this system is currently out for advertisement and a vendor is anticipated to be selected by the end of the fiscal year. Grant funding was accepted from the Assistance to Firefighter’s Grant (AFG) which will replace the outdated low-speed Mobile Data Computer (MDC) modems with advanced high-speed modems. Installation in all emergency response vehicles will begin in March 2013 and will significantly improve the speed with which CAD information is transmitted to responding units. SDFD will participate in the RFP process for 911 CAD replacements in conjunction with the San Diego Police Department. This project, currently underway, will help develop CAD specifications for both departments and is expected to have a three to five year implementation timeframe.

In Fiscal Year 2013, over 23 million people visited City beaches. Lifeguards performed 5,482 water rescues; 5,272 medical aids; over 257,000 preventative actions; 42 cliff rescues; and responded to 448 boating-related incidents.

The Lifeguard Division is moving forward with a Request for Proposal for a new multi-purpose Rescue Vessel (Fire Boat). Completion of the RFP is expected to occur in August 2014 and the vessel will be built during Fiscal Year 2014. The contract with Toyota to provide 34 emergency vehicles in exchange for certain specified marketing rights and benefits will expire during Fiscal Year 2014; however, the Department is optimistic that both the City and Toyota will agree to exercise its option to extend the contract for two additional years. The Lifeguard Division worked with the City’s Director of Strategic Partnerships to complete a contract with LMNO Productions on the second season of the television show “Lifeguard!” which appears on the Weather Channel. This contract provides \$25,000 to the City. Additionally, the Junior Lifeguard/Outreach Section exceeded all expectations by reaching over 5,000 youth with the “Waterproofing San Diego” initiative, Learn-to-Swim-for-Free and Bridge to the Beach/Pool Programs. The first ever Lifeguard Water Safety Awareness Night was held in partnership with the San Diego Padres and Toyota. All these efforts provided citywide publicity for our aquatic outreach, education, and drowning prevention efforts.

Fire-Rescue

The Fire Prevention Bureau's primary focus was to update the Division's Strategic Plan. To that end, the mission, goals and objectives were reviewed and modified. Revised performance measures were established and automated reporting mechanisms created. Implementation of the new plan is scheduled for July 2013. As a result of the Efficiency Study recommendation to increase staffing and cost recovery, the Bureau conducted Fire Prevention Inspector interviews and intends to hire a minimum of eight Fire Prevention Inspector II's to fulfill staffing recommendations. Over 45,000 brush parcels were downloaded to the FireRMS inspection database. With this previously manual process becoming automated, it has improved brush inspection productivity. Increased efficiencies in the Fire Company Inspection Program (FCIP) resulted in 98% of the annual inspections being performed. This is a significant increase from last year, and is expected to continue, along with inspections of new occupancies that are anticipated. With the input of stakeholders, revised fees were adopted by Council in Fiscal Year 2012. Those fees were implemented and businesses have been charged accordingly, however, it has taken the course of a year for customers to be acclimated to the revised fees. Adoption of a new California Fire Code occurs every three years and is State-mandated. This requires extensive SDFD participation in State and local code review and development meetings, as well as coordination with Development Services and the City Attorney. Adoption of the new California Fire Code is necessary to ensure all State and local codes, regulations, and ordinances have been included for enforcement.



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Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	1,181.89	1,180.40	1,197.52	17.12
Personnel Expenditures	\$ 177,859,282	\$ 175,322,192	\$ 194,893,620	\$ 19,571,428
Non-Personnel Expenditures	47,946,353	43,479,574	41,324,639	(2,154,935)
Total Department Expenditures	\$ 225,805,635	\$ 218,801,766	\$ 236,218,259	\$ 17,416,493
Total Department Revenue	\$ 44,327,767	\$ 40,621,762	\$ 36,713,009	\$ (3,908,753)

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Administrative Operations	\$ 6,876,809	\$ 7,094,608	\$ 7,233,063	\$ 138,455
Communications	14,291,405	11,166,301	12,026,844	860,543
Emergency Medical Services-Fire	1,258,238	588,517	617,058	28,541
Emergency Operations	156,781,559	150,887,724	169,122,582	18,234,858
Fire Prevention	6,026,416	6,768,154	7,272,716	504,562
Lifeguard Services	17,127,347	17,926,479	19,182,799	1,256,320
Logistics	3,859,372	5,260,092	5,222,757	(37,335)
Special Operations	1,634,965	1,870,238	2,001,487	131,249
Total	\$ 207,856,112	\$ 201,562,113	\$ 222,679,306	\$ 21,117,193

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Administrative Operations	31.00	35.00	36.00	1.00
Communications	49.00	49.00	52.00	3.00
Emergency Medical Services-Fire	2.00	3.00	3.00	0.00
Emergency Operations	847.00	841.00	842.00	1.00
Fire Prevention	54.00	51.00	49.00	(2.00)
Lifeguard Services	143.89	145.40	161.52	16.12
Logistics	11.00	11.00	11.00	0.00
Special Operations	11.00	11.00	11.00	0.00
Total	1,148.89	1,146.40	1,165.52	19.12

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 18,281,046	\$ -
Fuel Expenditures Addition of non-personnel expenditures for increased fuel costs.	0.00	1,000,000	-
Lifeguard Cliff Rescue Vehicle Addition of expenditures for the lease/purchase of one lifeguard cliff rescue vehicle.	0.00	500,000	-

Fire-Rescue

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Addition for Hourly Lifeguard Support Addition of funding for hourly seasonal lifeguards.	12.00	441,636	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	388,126	-
Addition for Fire Dispatch Contracts Addition of 2.00 Fire Dispatchers, 1.00 Information Systems Analyst II, and associated revenue to handle increased call volume and radio traffic from the newly acquired dispatch contract with National City.	3.00	273,492	272,793
Service Authority for Freeway Emergencies (SAFE) Funding Addition of one-time non-personnel expenditures for the use of SAFE program reserve funds.	0.00	245,000	-
Advanced Lifeguard Academy Addition of one-time non-personnel expenditures for an advanced lifeguard academy.	0.00	225,000	-
Restoration of Marine Safety Captain Restoration of 1.00 Marine Safety Captain to assist in supervising operational readiness.	1.00	163,145	-
Restoration of Lifeguard Sergeant Restoration of 1.00 Lifeguard Sergeant to manage and supervise complex scheduling needs, including constant staffing, training schedules, and emergency deployments.	1.00	115,919	-
Addition of Lifeguard Sergeant Addition of 1.00 Lifeguard Sergeant and associated one-time expenditures and revenue to fill the role as the Regional Maritime Emergency Preparedness Manager.	1.00	115,919	116,029
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	12,672	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	1.12	5,600	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(52,964)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(597,398)	(4,825,396)
Transfer of Emergency Medical Services Revenue Transfer of Emergency Medical Services revenue from the Fire/Emergency Medical Services Transport Program Fund.	0.00	-	1,000,000

Fire-Rescue

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Safety Sales Tax Revenue	0.00	-	330,666
Adjustment to reflect an increase in Safety Sales Tax Revenue.			
Revised Revenue	0.00	-	(601,250)
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	19.12	\$ 21,117,193	\$ (3,707,158)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 110,760,326	\$ 108,428,449	\$ 111,400,921	\$ 2,972,472
Fringe Benefits	61,394,260	61,935,918	78,041,537	16,105,619
PERSONNEL SUBTOTAL	\$ 172,154,585	\$ 170,364,367	\$ 189,442,458	\$ 19,078,091
NON-PERSONNEL				
Supplies	\$ 2,270,081	\$ 2,535,727	\$ 2,538,259	\$ 2,532
Contracts	15,106,605	13,305,550	13,100,703	(204,847)
Information Technology	3,462,589	4,799,871	4,449,985	(349,886)
Energy and Utilities	5,875,084	5,156,975	6,886,402	1,729,427
Other	258,764	365,833	630,547	264,714
Transfers Out	6,640,213	3,298,112	3,293,895	(4,217)
Capital Expenditures	342,191	287,459	1,029,449	741,990
Debt	1,746,000	1,448,219	1,307,608	(140,611)
NON-PERSONNEL SUBTOTAL	\$ 35,701,527	\$ 31,197,746	\$ 33,236,848	\$ 2,039,102
Total	\$ 207,856,112	\$ 201,562,113	\$ 222,679,306	\$ 21,117,193

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 16,295,345	\$ 21,854,374	\$ 18,635,703	\$ (3,218,671)
Licenses and Permits	426,782	1,151,382	448,700	(702,682)
Other Revenue	977,358	1,019,957	1,019,957	-
Rev from Federal Agencies	-	218,000	218,000	-
Rev from Money and Prop	1,695	-	-	-
Rev from Other Agencies	-	20,000	136,029	116,029
Transfers In	11,977,257	3,410,208	3,508,374	98,166
Total	\$ 29,678,437	\$ 27,673,921	\$ 23,966,763	\$ (3,707,158)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	3.00	1.00	\$31,491 - \$37,918	\$ 37,444
20000012	Administrative Aide 1	0.00	1.00	1.00	36,962 - 44,533	43,976
20000024	Administrative Aide 2	7.00	6.00	6.00	42,578 - 51,334	289,322
20000065	Air Operations Chief	1.00	1.00	1.00	82,722 - 100,110	100,110
20001119	Assistant Fire Chief	2.00	2.00	2.00	31,741 - 173,971	303,430
20000075	Assistant Fire Marshal	2.00	1.00	1.00	82,722 - 100,110	-

Fire-Rescue

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000076	Assistant Fire Marshal-Civilian	0.00	1.00	1.00	82,722 - 100,110	100,110
20001188	Assistant to the Fire Chief	1.00	1.00	1.00	46,966 - 172,744	112,687
20000311	Associate Department Human Resources Analyst	2.00	2.00	2.00	54,059 - 65,333	117,899
20000119	Associate Management Analyst	2.00	2.00	3.00	54,059 - 65,333	193,548
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	-
20000224	Building Service Technician	1.00	1.00	1.00	33,322 - 39,666	33,322
20000539	Clerical Assistant 2	13.00	13.00	13.00	29,931 - 36,067	451,638
20000306	Code Compliance Officer	7.00	7.00	7.00	37,232 - 44,803	308,331
20000617	Construction Estimator	2.00	2.00	2.00	53,706 - 64,958	64,958
20001189	Deputy Fire Chief	8.00	8.00	8.00	46,966 - 172,744	841,699
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,008
20000446	Fire Battalion Chief	26.00	26.00	26.00	82,722 - 100,110	2,602,881
20000449	Fire Captain	209.00	209.00	209.00	70,970 - 85,904	17,686,521
20000452	Fire Captain	1.00	1.00	1.00	70,970 - 85,904	85,904
20000450	Fire Captain-Metro Arson Strike Team	3.00	3.00	3.00	70,970 - 85,904	242,778
20001125	Fire Chief	1.00	1.00	1.00	59,155 - 224,099	164,998
20001242	Fire Dispatch Administrator	1.00	1.00	1.00	57,782 - 69,784	69,784
20000510	Fire Dispatch Supervisor	6.00	6.00	6.00	47,424 - 57,262	340,421
20000460	Fire Dispatcher	33.00	33.00	35.00	41,246 - 49,795	1,674,027
20000454	Fire Engineer	198.00	198.00	198.00	61,589 - 74,464	13,097,148
20000455	Fire Engineer-Metro Arson Strike Team	3.00	3.00	3.00	61,589 - 74,464	223,389
20000457	Fire Fighter 2	354.00	339.00	339.00	52,520 - 63,378	18,502,957
20001245	Fire Fighter 3	51.00	66.00	66.00	55,141 - 66,539	4,268,045
20000066	Fire Helicopter Pilot	6.00	6.00	6.00	70,970 - 85,904	257,712
20000475	Fire Prevention Inspector 2	14.00	16.00	16.00	61,589 - 74,464	1,101,299
20000476	Fire Prevention Inspector 2-Civilian	14.00	11.00	11.00	61,589 - 74,464	806,229
20000477	Fire Prevention Supervisor	5.00	3.00	2.00	70,970 - 85,904	156,874
20000478	Fire Prevention Supervisor-Civilian	1.00	2.00	3.00	70,970 - 85,904	242,778
20000178	Information Systems Administrator	1.00	0.00	0.00	73,466 - 88,982	-
20000290	Information Systems Analyst 2	4.00	4.00	4.00	54,059 - 65,333	237,150
20000292	Information Systems Analyst 2	0.00	0.00	1.00	54,059 - 65,333	54,059
20000293	Information Systems Analyst 3	2.00	2.00	2.00	59,363 - 71,760	141,726
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	79,880
20000536	Intermediate Stenographer	1.00	1.00	1.00	32,094 - 38,813	38,328
90000603	Lifeguard 1 - Hourly	48.22	46.40	59.52	33,758 - 40,560	2,009,301
20000606	Lifeguard 2	55.67	59.00	59.00	49,150 - 59,488	3,461,632
20000619	Lifeguard 3	13.00	13.00	13.00	54,184 - 65,541	852,033
20001232	Lifeguard Chief	1.00	1.00	1.00	46,966 - 172,744	120,461

Fire-Rescue

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000604	Lifeguard Sergeant	16.00	17.00	19.00	59,363 - 71,739	1,313,537
20000622	Marine Mechanic	1.00	1.00	1.00	44,366 - 53,206	44,366
20000599	Marine Safety Captain	0.00	0.00	1.00	86,133 - 103,958	86,133
20000601	Marine Safety Lieutenant	4.00	4.00	4.00	71,552 - 86,403	345,612
20000445	Motive Service Technician	1.00	1.00	1.00	34,195 - 40,976	40,976
20000630	Organization Effectiveness Specialist 3	1.00	0.00	0.00	59,363 - 71,760	-
20000680	Payroll Specialist 2	3.00	3.00	3.00	34,611 - 41,787	123,795
20000173	Payroll Supervisor	1.00	1.00	1.00	39,686 - 48,069	47,468
20001222	Program Manager	2.00	2.00	2.00	46,966 - 172,744	195,111
20000761	Project Officer 1	1.00	1.00	0.00	66,622 - 80,454	-
20000763	Project Officer 2	0.00	0.00	1.00	76,794 - 92,851	86,193
20000783	Public Information Clerk	1.00	0.00	0.00	31,491 - 37,918	-
20000784	Public Information Officer	1.00	1.00	1.00	43,514 - 52,707	52,048
20000869	Senior Account Clerk	0.00	0.00	1.00	36,067 - 43,514	41,087
20000927	Senior Clerk/Typist	2.00	2.00	2.00	36,067 - 43,514	79,037
20000015	Senior Management Analyst	2.00	2.00	2.00	59,363 - 71,760	141,726
20000916	Senior Public Information Officer	1.00	1.00	1.00	54,059 - 65,333	64,516
20000955	Storekeeper 1	1.00	1.00	1.00	34,611 - 41,517	-
20000313	Supervising Department Human Resources Analyst	1.00	1.00	1.00	66,768 - 80,891	79,880
20000970	Supervising Management Analyst	2.00	2.00	2.00	66,768 - 80,891	159,760
20000756	Word Processing Operator	2.00	2.00	2.00	31,491 - 37,918	74,888
	'D' Div Pay					48,108
	Air Operations Pay					79,144
	Airport Transfer					72,632
	Annual Pump Testing					90,905
	Battalion Medical Off					87,291
	Bilingual - Dispatcher					11,648
	Bilingual - Regular					20,384
	Bilingual Pay Fire					142,475
	Breathing Apparatus Rep					39,888
	Cliff Rescue Inst Pay					35,483
	Dispatcher Training					1,872
	Dive Team Pay					80,794
	EMS Speciality Pay					83,441
	Emergency Medical Tech					5,573,841
	Explosive Ord Sqd					89,020
	Fire Admin Assign					671,243
	Hazardous Mat. Squad					201,729
	Hose Repair					89,937
	K-9 Handler Fire					8,018
	Ladder Repair					89,937
	Metro Arson Strike Team					19,759

Fire-Rescue

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
	Night Shift Pay					79,089
	Overtime Budgeted					23,736,840
	Paramedic Pay					2,128,512
	Paramedic Sply Pay					487,870
	Small Eq Repair					51,086
	Star Team Paramedic					47,530
	Termination Pay Annual Leave					2,544,640
	Urban Search & Rescue					242,875
FTE, Salaries, and Wages Subtotal		1,148.89	1,146.40	1,165.52		\$ 111,400,921
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 1,761,293	\$ 1,966,958	\$ 1,967,530	\$	572
	Flexible Benefits	6,376,911	6,510,940	8,400,234		1,889,294
	Insurance	743	-	-		-
	Long-Term Disability	431,762	418,457	395,841		(22,616)
	Medicare	1,329,428	886,386	943,230		56,844
	Other	75	-	-		-
	Other Post-Employment Benefits	2,629,883	6,427,860	6,434,471		6,611
	Retiree Health Contribution	2,940,578	-	-		-
	Retiree Medical Trust	282	107	536		429
	Retirement 401 Plan	108,877	426	2,144		1,718
	Retirement ARC	39,056,432	37,996,376	51,712,404		13,716,028
	Retirement DROP	432,740	353,223	416,104		62,881
	Retirement Offset Contribution	155,797	147,268	-		(147,268)
	Risk Management Administration	1,032,665	1,058,288	976,357		(81,931)
	Supplemental Pension Savings Plan	900,570	710,759	760,145		49,386
	Unemployment Insurance	233,888	213,736	210,026		(3,710)
	Unused Sick Leave	(138)	-	-		-
	Workers' Compensation	4,002,473	5,245,134	5,822,515		577,381
Fringe Benefits Subtotal		\$ 61,394,260	\$ 61,935,918	\$ 78,041,537	\$	16,105,619
Total Personnel Expenditures				\$ 189,442,458		

Fire and Lifeguard Facilities Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Fire and Lifeguard Facilities Fund	\$ 1,578,736	\$ 1,676,337	\$ 1,426,431	\$ (249,906)
Total	\$ 1,578,736	\$ 1,676,337	\$ 1,426,431	\$ (249,906)

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (249,906)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	(249,906)
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	0.00	\$ (249,906)	\$ (249,906)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 33,771	\$ 46,212	\$ 46,212	\$ -
Transfers Out	1,544,966	1,630,125	1,380,219	(249,906)
NON-PERSONNEL SUBTOTAL	\$ 1,578,736	\$ 1,676,337	\$ 1,426,431	\$ (249,906)
Total	\$ 1,578,736	\$ 1,676,337	\$ 1,426,431	\$ (249,906)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Rev from Money and Prop	\$ 3,124	\$ -	\$ -	\$ -
Transfers In	1,629,325	1,630,125	1,380,219	(249,906)
Total	\$ 1,632,449	\$ 1,630,125	\$ 1,380,219	\$ (249,906)

Fire/Emergency Medical Services Transport Program Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Emergency Medical Services	\$ 15,906,484	\$ 14,995,600	\$ 11,516,495	\$ (3,479,105)
Total	\$ 15,906,484	\$ 14,995,600	\$ 11,516,495	\$ (3,479,105)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Emergency Medical Services	33.00	33.00	31.00	(2.00)
Total	33.00	33.00	31.00	(2.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Emergency Medical Services Revenue Transfer	0.00	\$ 1,000,000	\$ -
Addition to transfer of Emergency Medical Services revenue from the Fire/Emergency Medical Services Transport Program Fund to the General Fund.			

Fire-Rescue

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	530,104	-
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
San Diego Project Heartbeat	2.00	208,704	20,000
Addition of 1.00 Program Manager, 1.00 Administrative Aide 2, and related revenues to support San Diego Project Heartbeat.			
Paramedic Pay	0.00	178,403	-
Addition of paramedic pay for employees who maintain a paramedic certification and regularly rotate on ambulances.			
Emergency Medical Services Operations Study	0.00	100,000	-
Addition of expenditures related to the Emergency Medical Services Operations study.			
Non-Discretionary Adjustment	0.00	16,117	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	(33,440)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Reduction of Paramedic 2s	(4.00)	(433,107)	-
Reduction of 4.00 Paramedic 2s in the Emergency Medical Services division.			
One-Time Reductions and Annualizations	0.00	(5,045,886)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	(2.00)	\$ (3,479,105)	\$ 20,000

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 3,511,991	\$ 2,977,636	\$ 3,117,093	\$ 139,457
Fringe Benefits	2,192,706	1,862,142	2,206,789	344,647
PERSONNEL SUBTOTAL	\$ 5,704,697	\$ 4,839,778	\$ 5,323,882	\$ 484,104
NON-PERSONNEL				
Supplies	\$ 41,542	\$ 41,450	\$ 41,450	\$ -
Contracts	896,630	914,113	1,013,951	99,838
Information Technology	89,327	183,407	165,378	(18,029)
Other	38,323	52,734	53,607	873
Transfers Out	9,117,821	8,730,818	4,684,927	(4,045,891)
Capital Expenditures	18,145	233,300	233,300	-
NON-PERSONNEL SUBTOTAL	\$ 10,201,788	\$ 10,155,822	\$ 6,192,613	\$ (3,963,209)
Total	\$ 15,906,484	\$ 14,995,600	\$ 11,516,495	\$ (3,479,105)

Fire-Rescue

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Charges for Services	\$ 9,630,843	\$ 10,750,000	\$ 10,770,000	\$ 20,000
Other Revenue	566,391	-	-	-
Rev from Money and Prop	130,969	-	-	-
Rev from Other Agencies	2,054,716	-	-	-
Total	\$ 12,382,920	\$ 10,750,000	\$ 10,770,000	\$ 20,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	0.00	0.00	1.00	\$42,578 - \$51,334	\$ 42,578
20001189	Deputy Fire Chief	1.00	1.00	1.00	46,966 - 172,744	140,296
20000509	Emergency Medical Technician	1.00	1.00	1.00	26,437 - 31,907	31,907
20000446	Fire Battalion Chief	1.00	1.00	1.00	82,722 - 100,110	100,110
20000449	Fire Captain	4.00	4.00	4.00	70,970 - 85,904	343,616
20000457	Fire Fighter 2	14.00	14.00	14.00	52,520 - 63,378	887,292
20000496	Paramedic 2	9.00	9.00	5.00	44,970 - 54,288	271,444
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	70,000
20001126	Quality Management Coordinator	2.00	2.00	2.00	23,005 - 137,904	200,543
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
	Bilingual Pay Fire					1,117
	EMS Speciality Pay					4,295
	Emergency Medical Tech					136,205
	Fire Admin Assign					55,060
	Overtime Budgeted					439,002
	Paramedic Pay					44,344
	Paramedic Recert Bonus					184,828
	Paramedic Tring Off					13,935
	Termination Pay Annual Leave					78,761
FTE, Salaries, and Wages Subtotal		33.00	33.00	31.00		\$ 3,117,093

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
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Fringe Benefits

Employee Offset Savings	\$ 61,122	\$ 66,562	\$ 62,572	\$ (3,990)
Flexible Benefits	211,246	227,127	254,534	27,407
Long-Term Disability	13,473	12,915	11,567	(1,348)
Medicare	40,550	28,136	26,620	(1,516)
Other	239,018	-	-	-
Other Post-Employment Benefits	112,772	208,791	193,471	(15,320)
Retiree Health Contribution	102,676	-	-	-
Retirement ARC	1,156,781	1,013,569	1,394,612	381,043
Retirement DROP	16,852	14,707	11,113	(3,594)
Retirement Offset Contribution	278	287	-	(287)
Risk Management Administration	34,084	34,386	29,357	(5,029)
Supplemental Pension Savings Plan	41,666	33,035	25,785	(7,250)
Unemployment Insurance	7,617	6,571	6,140	(431)

Fire-Rescue

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Unused Sick Leave	3	-	-	-
Workers' Compensation	154,570	216,056	191,018	(25,038)
Fringe Benefits Subtotal	\$ 2,192,706	\$ 1,862,142	\$ 2,206,789	\$ 344,647
Total Personnel Expenditures			\$ 5,323,882	

Junior Lifeguard Program Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Junior Lifeguard Program Fund	\$ 464,012	\$ -	\$ -	\$ -
Lifeguard Services	291	567,716	596,027	28,311
Total	\$ 464,303	\$ 567,716	\$ 596,027	\$ 28,311

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Lifeguard Services	0.00	1.00	1.00	0.00
Total	0.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Scholarships for Junior Lifeguard Program Adjustment reflects the addition of funding for scholarships and associated revenue for students participating in the Junior Lifeguard Program.	0.00	\$ 21,000	\$ 28,311
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	9,233	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	72	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,994)	-
Total	0.00	\$ 28,311	\$ 28,311

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 69,607	\$ 70,863	\$ 1,256

Fire-Rescue

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Fringe Benefits	-	48,440	56,417	7,977
PERSONNEL SUBTOTAL	\$ -	\$ 118,047	\$ 127,280	\$ 9,233
NON-PERSONNEL				
Supplies	\$ 54,049	\$ 22,043	\$ 43,043	\$ 21,000
Contracts	410,421	425,632	425,632	-
Information Technology	(167)	-	-	-
Energy and Utilities	-	-	72	72
Other	-	1,994	-	(1,994)
NON-PERSONNEL SUBTOTAL	\$ 464,303	\$ 449,669	\$ 468,747	\$ 19,078
Total	\$ 464,303	\$ 567,716	\$ 596,027	\$ 28,311

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 615,961	\$ 567,716	\$ 596,027	\$ 28,311
Transfers In	18,000	-	-	-
Total	\$ 633,961	\$ 567,716	\$ 596,027	\$ 28,311

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20000630	Organization Effectiveness Specialist 3	0.00	1.00	1.00	\$59,363 - \$71,760	\$ 70,863
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FTE, Salaries, and Wages Subtotal		0.00	1.00	1.00		\$ 70,863
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	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 2,153	\$ 2,153	\$ -
Flexible Benefits	-	7,701	7,701	-
Long-Term Disability	-	409	384	(25)
Medicare	-	1,041	1,041	-
Other Post-Employment Benefits	-	6,327	6,241	(86)
Retirement ARC	-	26,688	34,158	7,470
Risk Management Administration	-	1,042	947	(95)
Supplemental Pension Savings Plan	-	2,153	2,153	-
Unemployment Insurance	-	208	204	(4)
Workers' Compensation	-	718	1,435	717
Fringe Benefits Subtotal	\$ 0	\$ 48,440	\$ 56,417	\$ 7,977
Total Personnel Expenditures			\$ 127,280	

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Fire and Lifeguard Facilities Fund	FY2012 Actual	FY2013 [*] Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 176,510	\$ 146,451	\$ 214,870
TOTAL BALANCE AND RESERVES	\$ 176,510	\$ 146,451	\$ 214,870
REVENUE			
Safety Sales Tax	\$ 1,629,325	\$ 1,630,125	\$ 1,380,219
Interest and Dividends	3,124	—	—
TOTAL REVENUE	\$ 1,632,449	\$ 1,630,125	\$ 1,380,219
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,808,959	\$ 1,776,576	\$ 1,595,089
OPERATING EXPENSE			
Administrative Services	\$ 33,770	\$ 46,212	\$ 46,212
Lease Payments	1,544,966	1,630,125	1,380,219
TOTAL OPERATING EXPENSE	\$ 1,578,736	\$ 1,676,337	\$ 1,426,431
TOTAL EXPENSE	\$ 1,578,736	\$ 1,676,337	\$ 1,426,431
BALANCE	\$ 230,223	\$ 100,239	\$ 168,658
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,808,959	\$ 1,776,576	\$ 1,595,089

^{*} At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Fire/Emergency Medical Services Transport Program Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 11,214,963	\$ 8,087,703	\$ 2,193,857
Continuing Appropriation - CIP	400,000	400,000	400,000
TOTAL BALANCE AND RESERVES	\$ 11,614,963	\$ 8,487,703	\$ 2,593,857
REVENUE			
EMS SD Airport Agreement	\$ 840,540	\$ 750,000	\$ 750,000
Revenue From Other Agencies	9,356,694	10,000,000	10,020,000
San Diego Medical Services Enterprise Profit	2,054,717	–	–
Interest on Pooled Investments	130,969	–	–
TOTAL REVENUE	\$ 12,382,920	\$ 10,750,000	\$ 10,770,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 23,997,883	\$ 19,237,703	\$ 13,363,857
OPERATING EXPENSE			
Emergency Medical Services Operations	\$ –	\$ 14,995,600	\$ –
Personnel Expenses	5,704,697	–	5,323,882
Non-Personnel Expenses	1,065,822	–	1,274,386
Transfer Out	9,117,821	–	4,684,927
Capital Expenses	18,145	–	233,300
TOTAL OPERATING EXPENSE	\$ 15,906,484	\$ 14,995,600	\$ 11,516,495
TOTAL EXPENSE	\$ 15,906,484	\$ 14,995,600	\$ 11,516,495
RESERVES			
Continuing Appropriation - CIP	\$ 400,000	\$ 400,000	\$ 400,000
TOTAL RESERVES	\$ 400,000	\$ 400,000	\$ 400,000
BALANCE	\$ 7,691,399	\$ 3,842,103	\$ 1,447,362¹
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 23,997,883	\$ 19,237,703	\$ 13,363,857

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹ Of the \$1.4 million in fund balance, \$1.0 million is anticipated to be used in Fiscal Year 2015 and another \$0.4 million in Fiscal Year 2016.

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Junior Lifeguard Program Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 683,425	\$ 776,447	\$ 837,605
TOTAL BALANCE AND RESERVES	\$ 683,425	\$ 776,447	\$ 837,605
REVENUE			
Junior Lifeguard Program Tuition	\$ 633,961	\$ 567,716	\$ 596,027
TOTAL REVENUE	\$ 633,961	\$ 567,716	\$ 596,027
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,317,386	\$ 1,344,163	\$ 1,433,632
OPERATING EXPENSE			
Personnel Expense	\$ -	\$ 118,047	\$ 127,280
Non Personnel Expense	464,303	449,669	468,747
TOTAL OPERATING EXPENSE	\$ 464,303	\$ 567,716	\$ 596,027
TOTAL EXPENSE	\$ 464,303	\$ 567,716	\$ 596,027
BALANCE	\$ 853,083	\$ 776,447	\$ 837,605
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,317,386	\$ 1,344,163	\$ 1,433,632

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Gas Tax



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Fund Description

The Gas Tax Fund is revenue resulting from tax on the sale of gasoline. The current total tax on fuel is 18 cents per gallon. The City's share of gas tax revenue is based on a formula that takes into account vehicle registration, assessed valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way.

The Gas Tax funds the maintenance of street lighting, traffic signals, traffic signs, and marking including the City's share of the Gaslamp Quarter Lighting and the San Diego Street Lighting District Number One. The Gas Tax also funds street maintenance, median landscaping, tree-trimming, and waste removal in the street right-of-way.

For Fiscal Year 2014, gas tax revenues have been allocated to four departments and divisions: Transportation & Storm Water, Park & Recreation, Economic Development, and City Comptroller. The revenue is primarily allocated to the Transportation & Storm Water Department for reimbursement of street maintenance services and traffic engineering. The Maintenance Assessment Districts (MADs) provide landscape maintenance for center medians and right-of-way within residential and commercial areas. The Park & Recreation Department is reimbursed for costs predominantly related to residential and some commercial MADs. The Park & Recreation Department is also reimbursed for administrative oversight of the MADs and the Street Median Maintenance Program. The Economic Development Division predominantly manages the commercial MAD allocation, although it can include some mixed-use MADs. In addition, the City Comptroller Department is reimbursed for costs related to administrative oversight of the Fund and for project financial reporting.



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Gas Tax

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	20,512,146	20,920,006	20,738,091	(181,915)
Total Department Expenditures	\$ 20,512,146	\$ 20,920,006	\$ 20,738,091	\$ (181,915)
Total Department Revenue	\$ 22,299,613	\$ 20,920,006	\$ 20,738,091	\$ (181,915)

Gas Tax Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Gas Tax	\$ 20,512,146	\$ 20,920,006	\$ 20,738,091	\$ (181,915)
Total	\$ 20,512,146	\$ 20,920,006	\$ 20,738,091	\$ (181,915)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Gas Tax Allocations	0.00	\$ (181,915)	\$ (181,915)
Adjustment to Gas Tax revenue and department transfers for Fiscal Year 2014 due to State of California Gas Tax projections. Departments that are primarily affected by the revenue adjustment are Transportation & Storm Water and Park & Recreation.			
Total	0.00	\$ (181,915)	\$ (181,915)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
NON-PERSONNEL				
Contracts	\$ 4,874,602	\$ 4,928,928	\$ 4,928,928	\$ -
Energy and Utilities	2,514	-	-	-
Other	1,004	-	-	-
Transfers Out	15,634,026	15,991,078	15,809,163	(181,915)
NON-PERSONNEL SUBTOTAL	\$ 20,512,146	\$ 20,920,006	\$ 20,738,091	\$ (181,915)
Total	\$ 20,512,146	\$ 20,920,006	\$ 20,738,091	\$ (181,915)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Other Local Taxes	\$ 20,234,352	\$ 20,671,486	\$ 20,489,571	\$ (181,915)
Other Revenue	1,818,324	-	-	-
Rev from Money and Prop	246,938	248,520	248,520	-
Total	\$ 22,299,613	\$ 20,920,006	\$ 20,738,091	\$ (181,915)

Gas Tax

Revenue and Expense Statement (Non-General Fund)

Gas Tax Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 11,889,624	\$ 1,928,774	\$ 1,646,467
Continuing Appropriation - CIP	–	11,791,583	2,721,307
TOTAL BALANCE AND RESERVES	\$ 11,889,624	\$ 13,720,357	\$ 4,367,774
REVENUE			
Gas Tax - Section 2105	\$ 6,326,820	\$ 6,651,677	\$ 6,493,113
Gas Tax - Section 2106	4,544,794	4,453,732	4,309,267
Gas Tax - Section 2107	9,342,738	9,546,077	9,667,191
Gas Tax - Section 2107.5	20,000	20,000	20,000
Interest Earnings	115,896	100,000	100,000
Lease Revenue - Gas Tax	41,841	28,450	28,450
Other Land/Building Leases	87,805	120,070	120,070
Miscellaneous	1,819,719	–	–
TOTAL REVENUE	\$ 22,299,613	\$ 20,920,006	\$ 20,738,091
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 34,189,237	\$ 34,640,363	\$ 25,105,865
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 8,533	\$ –	\$ –
TOTAL CIP EXPENSE	\$ 8,533	\$ –	\$ –
OPERATING EXPENSE			
Administration - Comptroller	\$ 40,694	\$ 95,000	\$ 95,000
Economic Development - MADs	12,478	46,933	24,961
Park & Recreation - MADs	1,279,795	1,268,498	1,081,957
Park & Recreation - Street Median Maintenance Program	437,212	774,382	774,382
Transportation & Storm Water - Street Division	14,341,753	14,675,647	14,702,245
Transportation & Storm Water - Transp. Eng. Operations Division	4,400,214	4,059,546	4,059,546
TOTAL OPERATING EXPENSE	\$ 20,512,146	\$ 20,920,006	\$ 20,738,091
TOTAL EXPENSE	\$ 20,520,679	\$ 20,920,006	\$ 20,738,091
RESERVES			
Continuing Appropriation - CIP	\$ 11,791,467	\$ 11,791,583	\$ 2,721,307
TOTAL RESERVES	\$ 11,791,467	\$ 11,791,583	\$ 2,721,307
BALANCE	\$ 1,877,091	\$ 1,928,774	\$ 1,646,467
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 34,189,237	\$ 34,640,363	\$ 25,105,865

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

General Fund Appropriated Reserve



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General Fund Appropriated Reserve



Description

Consistent with the City's Reserve Policy adopted by City Council, the Appropriated Reserve is a contingency for unanticipated, non-emergency needs that are identified during the year. The Appropriated Reserve may be used to alleviate unanticipated expenditures, revenue shortfalls due to an unexpected economic slowdown or recession, or to be used for one-time, high priority programs/activities. The Reserve requires no maximum or minimum appropriated amount in any given year; however, the use of these funds requires an approval by a majority of the City Council. Funds that are not expended in a fiscal year will be returned to the General Fund Unassigned Fund Balance and may then be re-appropriated in the subsequent year.



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General Fund Appropriated Reserve

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	-	3,928,250	2,000,000	(1,928,250)
Total Department Expenditures	\$ -	\$ 3,928,250	\$ 2,000,000	\$ (1,928,250)
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
General Fund Appropriated Reserve	\$ -	\$ 3,928,250	\$ 2,000,000	\$ (1,928,250)
Total	\$ -	\$ 3,928,250	\$ 2,000,000	\$ (1,928,250)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Police Retention Program	0.00	\$ 2,000,000	\$ -
Adjustment to reflect the addition of non-personnel expenditures for the purpose of funding a Police retention program when the program is approved by the City Council.			
One-Time Reductions and Annualizations	0.00	(3,928,250)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	0.00	\$ (1,928,250)	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Appropriated Reserve	\$ -	\$ 3,928,250	\$ 2,000,000	\$ (1,928,250)
NON-PERSONNEL SUBTOTAL	\$ -	\$ 3,928,250	\$ 2,000,000	\$ (1,928,250)
Total	\$ -	\$ 3,928,250	\$ 2,000,000	\$ (1,928,250)



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Human Resources



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Department Description

The Human Resources Department is composed of various independent programs and activities that include Labor Relations, Employee Learning and Development, the Citizens' Review Board on Police Practices, the City's Volunteer Program, and the Human Relations Commission.

The Labor Relations Office (LRO) provides guidance and policy advice to the Mayor and management on labor and employment issues such as the meet-and-confer process with labor organizations, grievance resolution, disciplinary actions and appeals, leave provisions, federal and State labor laws, and rewards and recognition programs. This office serves as the primary point-of-contact for the City's six recognized labor organizations and negotiates on behalf of the City with regard to wages, hours, and terms and conditions of employment. LRO handles all unclassified position recruitments, reasonable accommodations interactive processes, prepares the annual Salary Ordinance, and develops and presents training for employment-related matters, diversity awareness, and other various employee relation issues.

The Employee Learning and Development (ELD) section of the Department delivers relevant training to enhance organizational and employee excellence. Courses facilitated by ELD include New Employee Orientation, Supervisors Academy, Rewards and Recognition, and Sexual Harassment Prevention. ELD is also the administrator for the Learning Solutions Module which manages and tracks all training activities citywide.

The Citizens' Review Board on Police Practices (CRB) seeks to increase public confidence in, and the effectiveness of, the San Diego Police Department through review of serious complaints brought by members of the public against officers to evaluate discipline arising from such events. The Board also reviews officer-involved shootings and in-custody deaths.

The Human Relations Commission (HRC) was adopted into the Municipal Code in 1991. It conducts and promotes activities that foster mutual respect and understanding, and protect basic human and civil rights. In addition, the Commission helps create an atmosphere that promotes amicable relations among all members of the San Diego community. Three major strategies - community collaborations, community education, and advice to the Mayor and City Council - are at the core of the Human Relations Commission's activities.

Human Resources

The City's Volunteer Program involves numerous activities spanning several City departments that support a variety of community projects and City services and include serving special populations. The Human Resources Department's oversight of the program allows for greater outreach and communication efforts citywide to the public and provides necessary information and training for City staff.

The Department's mission is:

To provide a connection between management and employees in an effort to enhance morale and productivity, limit job turnover, support a responsive and innovative workforce, and help the City deliver services in a fiscally-sound, efficient manner

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Effectively represent the interests of the City in all bargaining matters while establishing and promoting collaborative and effective labor-management relationships in the City in order to maintain a responsive and innovative workforce

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide appropriate tools to each City department to assist in their exercise of due diligence to prevent and detect misconduct
- Complete negotiations of Memoranda of Understanding (MOUs) by agreed-upon target dates
- Effectively manage the meet-and-confer process
- Maintain awareness of changes to, and trends in, labor codes and employment law
- Promote effective dispute resolution
- Foster positive relationships through open communication between unions and management
- Support adherence to labor-related policies and procedures through continued training of employees and supervisors
- Encourage management to use Labor Relations for assistance with relevant issues
- Support cultural proficiency and inclusive leadership
- Assist with the reconciliation of diversity-related problems in departments

Goal 2: Promote continuous improvement in the responsiveness and innovativeness of employees through relevant, effective employee learning and development offerings

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide City employees with the training and skills needed to deliver excellent service
- Heighten awareness of employee learning and development opportunities
- Deliver training in an efficient and cost-effective manner
- Support accountability for inclusive leadership

Goal 3: Promote human and civil rights, cultural proficiency, community connectedness, and acceptance of all persons

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Encourage and support relationships between different organizations and sectors (public, private, and community)
- Provide regular, organized information on social justice issues of concern in underserved communities to the Mayor and City Council
- Promote understanding and inclusion, sensitize the community to social justice issues, and enhance civic engagement

Human Resources

Goal 4: Effectively review and evaluate serious complaints made against the Police Department

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide timely and effective reviews of officer-related citizen complaints and officer-involved shootings
- Coordinate hearings for Police-regulated occupations and businesses
- Raise visibility and awareness of the Citizens' Review Board on Police Practices (CRB) with the public, City officials, and community organizations

Goal 5: Maximize the appropriate use of volunteers throughout the City through effective public outreach and staff training efforts

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Maintain and update the City's Volunteer Manual for City departments
- Provide annual trainings for departmental volunteer supervisors
- Provide timely and effective coordination of volunteer interests and City opportunities
- Develop positive partnerships with local volunteer organizations

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Percent of complaints in which the Citizens' Review Board on Police Practices renders a decision within 60 days of assignment to Review Team	45%	45%	50%
2. Number of community events and educational forums that promote understanding and inclusion which the Human Relations Commission hosted or was actively involved	102	110	120
3. Frequency of Labor Management Committee meetings held annually	8:1	6:1	4:1
4. Percent of Step V grievances resolved within 45 days (unless extension agreed upon by both parties)	90%	90%	100%
5. Percent of training courses evaluated that receive a 4.5 (out of 5.0) or better from attendees	100%	100%	100%
6. Number of hours in which training was conducted	1,160	900	1,000
7. Percent of unclassified recruitments Department responsibilities completed within 45 days	N/A	100%	100%
8. Number of volunteers	30,000	33,505	35,000

Service Efforts and Accomplishments

In Fiscal Year 2013, the Human Resources' programs and activities facilitated meetings between City management and employees, provided employee trainings, and performed community outreach as highlighted below.

Labor Relations/Human Resources Office

- Reached formal agreements with all six labor organizations on successor five-year MOUs for Fiscal Year 2014 through Fiscal Year 2018
- Successfully processed over 50 unclassified recruitments citywide
- Successfully led several meet-and-confer meetings citywide

Human Resources

- Established a Reasonable Accommodations Office to train departments and participate in all interactive processes
- Launched a public website that promotes open government by providing labor agreements and other employment benefits information
- Provided several trainings to departments on meet-and-confer responsibilities and contracting-out protocols

Human Relations Commission

- Co-sponsored an awareness event during Disability Employment Awareness Month for City management, City board members and commissioners, and the public
- Co-sponsored several community events, screenings, and discussions focusing on race relations, hate-motivated behavior, poverty, and hunger
- Received, reviewed, and investigated discrimination complaints, and provided referral resources as needed
- Helped guide policy and implementation of new CalFresh processes for increased effectiveness of the County's program to address hunger
- Co-sponsored a third community forum on hate crimes and public safety with a law enforcement and criminal justice panel discussion

Citizens' Review Board on Police Practices

- Performed outreach, screening, and provided extensive orientation to seat new class of members
- Held Open Session Meetings in community rooms around the City to encourage public participation
- Recommended increased video camera coverage, and storage of video recordings which was implemented at Police Headquarters
- Provided training on sobering and detox procedures in coordination with a visit to the Volunteers of America Sobering Center
- Updated administration of discipline procedures
- Introduced creation of new quarterly reports including case statistics and action items

Employee Learning & Development

- Introduced 6 seven-day Supervisors Academies, training over 150 City supervisors on critical skills such as communication, conflict management, teamwork, leadership
- Delivered multiple open courses on a variety of topics, available to employees from all City departments. Subjects included Customer Service, City Interview Skills, and Effective Presentations
- Partnered with Public Utilities' employee training division to deliver more than 20 training classes on various topics to PU employees at their facilities
- Continue to provide training coordination and data entry support for more than 25 City departments that do not have dedicated training staff
- Began rollout of the bi-annual California State-mandated Sexual Harassment Prevention training for all City supervisors, leads, and unclassified staff (employees must complete the two-hour online training by December of 2013)

City Volunteer Program

- Filled Citywide Volunteer website that provide interest submission forms to be forwarded to applicable City departments
- Established a Citywide Volunteer Committee to develop a citywide manual, provide training, and increase outreach efforts

Human Resources

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	12.75	16.00	18.00	2.00
Personnel Expenditures	\$ 1,600,563	\$ 2,195,983	\$ 2,776,328	\$ 580,345
Non-Personnel Expenditures	180,495	208,581	214,534	5,953
Total Department Expenditures	\$ 1,781,057	\$ 2,404,564	\$ 2,990,862	\$ 586,298
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Human Resources	\$ 1,781,057	\$ 2,404,564	\$ 2,990,862	\$ 586,298
Total	\$ 1,781,057	\$ 2,404,564	\$ 2,990,862	\$ 586,298

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Human Resources	12.75	16.00	18.00	2.00
Total	12.75	16.00	18.00	2.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Human Resources Officer Addition of 1.00 Program Coordinator (Human Resources Officer) to focus on youth workforce development initiatives in communities and establish partnerships with related organizations.	1.00	\$ 175,233	\$ -
Addition of Public Records Act Request Coordinator Addition of 1.00 Program Coordinator (Public Records Act Coordinator) to coordinate all public records requests citywide.	1.00	137,754	-
Addition of Human Resources Officer Addition of 1.00 Program Coordinator (Human Resources Officer) to support organizational and operational efficiencies with employee organizations and to comply with City Charter and State requirements.	1.00	135,754	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	128,804	-
Addition of Non-Personnel Expenditures Addition of expenditures for supplies, contracts, and energy and utility costs.	0.00	18,000	-

Human Resources

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	16,958	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(26,205)	-
Reduction of Senior Management Analyst Reduction of 1.00 unfunded vacant Senior Management Analyst.	(1.00)	-	-
Total	2.00	\$ 586,298	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 1,009,035	\$ 1,334,168	\$ 1,624,459	\$ 290,291
Fringe Benefits	591,527	861,815	1,151,869	290,054
PERSONNEL SUBTOTAL	\$ 1,600,563	\$ 2,195,983	\$ 2,776,328	\$ 580,345
NON-PERSONNEL				
Supplies	\$ 32,291	\$ 31,200	\$ 44,192	\$ 12,992
Contracts	48,021	48,502	44,750	(3,752)
Information Technology	76,784	100,099	75,865	(24,234)
Energy and Utilities	7,811	6,903	19,490	12,587
Other	15,588	18,877	30,237	11,360
Capital Expenditures	-	3,000	-	(3,000)
NON-PERSONNEL SUBTOTAL	\$ 180,495	\$ 208,581	\$ 214,534	\$ 5,953
Total	\$ 1,781,057	\$ 2,404,564	\$ 2,990,862	\$ 586,298

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 48,571
20000137	Associate Management Analyst	1.00	1.00	0.00	54,059 - 65,333	-
20000119	Associate Management Analyst	0.00	1.00	0.00	54,059 - 65,333	-
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	141,212
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	122,450
20001220	Executive Director	1.00	1.00	1.00	46,966 - 172,744	106,650
90001073	Management Intern - Hourly	0.75	0.00	0.00	24,274 - 29,203	-
20000639	Organization Effectiveness Supervisor	1.00	1.00	1.00	66,768 - 80,891	79,880
20001234	Program Coordinator	0.00	1.00	4.00	23,005 - 137,904	324,062
20001222	Program Manager	4.00	6.00	6.00	46,966 - 172,744	586,768
20001253	Secretary to Labor Relations	1.00	1.00	1.00	16,827 - 105,518	64,187

Human Resources

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000312	Senior Department Human Resources Analyst	0.00	0.00	1.00	59,363 - 71,760	59,363
20000015	Senior Management Analyst	1.00	1.00	0.00	59,363 - 71,760	-
21000177	Trainer	0.00	0.00	1.00	54,059 - 65,333	64,516
	Vacation Pay In Lieu					26,800
FTE, Salaries, and Wages Subtotal		12.75	16.00	18.00		\$ 1,624,459
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 22,678	\$ 35,376	\$ 46,088	\$ 10,712	
	Flexible Benefits	89,979	128,062	156,103	28,041	
	Insurance	302	-	-	-	
	Long-Term Disability	5,669	7,898	8,629	731	
	Medicare	14,783	18,165	21,585	3,420	
	Other Post-Employment Benefits	30,873	101,168	112,338	11,170	
	Retiree Medical Trust	242	280	288	8	
	Retirement 401 Plan	969	1,120	1,154	34	
	Retirement ARC	353,822	472,337	669,378	197,041	
	Retirement DROP	1,330	-	3,294	3,294	
	Retirement Offset Contribution	761	951	-	(951)	
	Risk Management Administration	12,134	16,576	17,046	470	
	Supplemental Pension Savings Plan	49,997	60,204	78,307	18,103	
	Unemployment Insurance	3,358	4,105	4,583	478	
	Workers' Compensation	4,628	15,573	33,076	17,503	
Fringe Benefits Subtotal		\$ 591,527	\$ 861,815	\$ 1,151,869	\$ 290,054	
Total Personnel Expenditures					\$ 2,776,328	



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Library



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Department Description

The San Diego Public Library system serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of more than 5.3 million books, including e-books and audio-visual materials, 3,313 periodical subscriptions, 1.6 million government documents, and over 269,282 books in 25 languages other than English. The library catalog and many of its resources can be accessed electronically in all library facilities and via the Internet. The Library serves a population of over 1.3 million residents of the City of San Diego which encompasses an area of 342 square miles. The Library System consists of the Central Library, 35 branch libraries, and the adult literacy program (READ/San Diego).

The Department's mission is:

To inspire lifelong learning through connections to knowledge and each other

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Create welcoming environments that encourage discovery and are a source of civic pride

Creating and maintaining facilities that are valued for their accessibility, comfort, and beauty is a high priority for the Department. The Department wants all libraries to have a welcoming environment that encourages use by all members of the community. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Provide an appropriately-sized library system
- Improve library facilities and their accessibility

Library

Goal 2: Provide free and open access to materials and resources that meet the needs of San Diego's vibrant communities

Having a well-managed library collection ensures that a diverse range of books and other media are readily available to patrons. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Assure the collection meets the needs of customers
- Improve access to library materials

Goal 3: Engage the community through innovative and inspiring library programs and services

Providing quality programs and services allows the Library to meet the various needs of its patrons. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Develop and offer programs that address the needs and interests of the community
- Improve the delivery of information and reader advisory services
- Preserve total operating hours and facilities

Goal 4: Leverage resources and partnerships to develop and sustain a thriving library system

Maintaining the necessary funding and resources is essential to the operation of a library system capable of supporting one of the largest cities in the United States. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Maintain and expand external revenue sources through the San Diego Library Foundation and other sources
- Incorporate state-of-the-art technology to optimize efficiency

Goal 5: Foster an organizational culture that supports teamwork, creativity, and innovation

Building and developing a trained and skilled workforce is essential to the success of the Department. Ensuring that its employees are trained and have access to the necessary resources the Library needs will create a higher performing organization that operates more efficiently and effectively. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Create a learning organization structure for the Department
- Encourage career development and advancement

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Annual circulation per capita	5.28	5.24	5.40
2. Annual attendance at adult programs	105,320	128,020	125,000
3. Annual attendance at juvenile programs	204,231	241,036	225,000
4. Number of patrons signed up to use the Internet on a Library computer	1,707,384	2,037,386	2,000,000
5. Percent of satisfaction with staff customer service delivery	91%	92%	92%
6. Number of annual operating hours	68,640	77,073	83,876
7. Annual Library circulation per 1,000 residents	6,947 ¹	6,956 ¹	7,100 ²
8. Total Library hours per week:			
- Central Library	44	49	49
- Branch Libraries	1,276	1,564	1,564

1. Revised based on per 1,000 residents

2. The new Central Library is expected to bring in more patrons and increased circulation. This factor is reflected in the Department's estimate, but it is difficult to accurately quantify until the Department has actual data.

Service Efforts and Accomplishments

The Library is a popular destination and is heavily used due to the variety of innovative and stimulating programs and services offered. In Fiscal Year 2013, the San Diego Public Library system had 6.9 million items loaned, over 1.2 million reference questions answered, 2.0 million Internet signups, 3.5 million online database searches conducted, and 5.8 million visitors. More than 128,000 adults and 241,000 juveniles attended programs, and there were almost 8.6 million virtual visits through the Library website. Library hours added at the end of Fiscal Year 2012 and additional hours added in Fiscal Year 2013 are allowing the Library to better serve the multiple needs of the community and provide more access to the City's cultural resources that enrich people's lives.

READ/San Diego

In San Diego County, approximately 450,000 adults cannot read or write well enough to cope with daily and work-related challenges. READ/San Diego Adult Literacy Program, which serves as a model for the country, is transforming the lives of adult learners by giving them the skills and love of reading that will serve them for a lifetime. In Fiscal Year 2012, the Program had 337 volunteers serving 398 adult learners, 88 families, 122 children, and 167 children in the English Language Literacy Intensive Program. READ also delivered 3,143 books to FFL families, 821 during outreach, and 542 to participants in the English Language Literacy Intensive program at Horton Elementary. One of the highlights of the year was READ/San Diego's 25th Annual Recognition Dinner and Awards event. A total of 325 guests celebrated the accomplishments of the learners and the generosity of the volunteers.

Adult Programming

For the last seven years, the Library has partnered with KPBS on One Book, One San Diego which encourages residents to join others in the shared experience of reading the same book. The Program encourages participation in

Library

related events, discussions of the ideas raised by *One Book, One San Diego* and examination of how these ideas connect with our daily lives.

In 2012, under the theme “Around the World with One Book,” the *One Book, One San Diego* citywide reading program expanded to feature three books: *Sky of Red Poppies* by Zoe Ghahremani, *Moloka'i* by Alan Brennert, and *Into the Beautiful North* by best-selling author Luis Alberto Urrea. A variety of programs are scheduled throughout the library system. The three book selections had 1,585 attendees at nine author presentations and over 4,100 people attend 66 other related programs, lectures, and exhibits. The 2013 *One Book* selection is the novel ‘Caleb's Crossing’ by Geraldine Brooks. Ms. Brooks will be speaking at the new Central Library this fall to kick off the program.

The 47th year of the Local Authors Exhibit produced the largest turnout ever for the fifth consecutive year with over 332 local authors and 112 co-authors furnishing 398 titles reflecting the diversity of San Diego’s population and equally diverse scope of interest. The Exhibit’s online component featured more than 200 participants and offers additional information about the authors and their works. The subjects range from biography, business, fiction, poetry, immigrant stories, and San Diego history. The Central Library and several branch libraries are hosting numerous book talks featuring participating local authors who shared their work with larger audiences of readers.

Educational exhibits of note included the “Girl Scouts Exhibit” co-sponsored with Girl Scout San Diego commemorating the 100th anniversary of Girl Scouting in the U.S and the national traveling photographic exhibit “Veil(s): Perceptions of the Veil from the 19th Century to the Present Worn by Christian, Muslim, Jewish and Druze Women,” sponsored by the Lebanese American University’s (LAU) Institute for Women’s Studies in the Arab World (IWSAW).

Children's Programming

The Library’s popular Summer Reading Program, now in its 90th year, has encouraged more than one million children and teens to discover and cultivate reading as a recreational activity. The theme this year is “Reading is So Delicious!” and features hands-on educational activities, cultural performances and special story times held at all 35 City branch libraries. The 2012 results speak to the Program’s success. The number of registrants included 2,659 babies and toddlers, 19,981 children, and 4,022 teens. Participants read more than 300,000 books. The 26,000 participating children and teens read for a total of more than 265,000 hours (the equivalent of 11,000 days). Additionally, more than 43,000 people attended nearly 1,000 Summer Reading events, an increase of more than 28 percent over the previous summer.

“MobileStories: Teen Citizen Journalists in Action,” was a 2011 grant for \$76,988 sponsored by Library Services and Technology Act (LSTA) in partnership with the Media Arts Center of San Diego. In 2012 and 2013, this innovative program brought together 129 under-served teens to use mobile cell phone technology to deliver stories for, and about, their families and community in positive ways using this technology. The youth learned how to use library resources, interview techniques, and technology to create journalistic videos about topics of importance to them. Many of their videos were posted online and shared with others which taught the students the power of civic engagement, the value of community awareness, and how to effectively share their unique perspective using technology. A compilation of youth videos created during this program was archived and screened at a March 2012 Latino Film Festival to share with a broader audience.

In 2013, the San Diego Public Library joined forces with the San Diego Unified School District on an innovative Raising a Reader Program to increase the literacy and educational success of students. The Program includes providing librarians to speak at parent teacher groups at thirteen elementary schools. At those meetings, the librarians highlight the Library’s services and resources for students including Got Homework! We’ve Got Help free online tutoring and research assistance and the READ/San Diego Adult and Family Literacy Services. Librarians developed a Library Graded Book List in English and targeted languages (based on school demographics) for kindergarten through second grade students. Also included in the Program is a library card campaign for kindergarten students in 11 participating elementary schools and class visits to the Central Library and five select branch libraries.

The San Diego Public Library received a \$50,000 grant from Target to support early childhood reading and literacy skills. Through all of its 36 locations, the Ready to Learn Program helps the Library respond to growing demand for after-school educational resources for young readers. The Program is designed to foster the love of reading in young children which sets them up for success at all key points in their educational and personal development. The grant

allows the Library to provide year-round engaging literacy programming such as Tales to Tails and Literature Comes to Life. It is also funding the expansion of the Early Reader Children's Collections and Early Literacy Stations which feature more than 50 top-rated educational and literacy software programs to complement classroom instruction. As a result of this grant, the Central Library and five branch libraries have been able to offer Target Parent Learning Nights @ the Library which has touched the lives of over 1,000 families with young readers.

Grants

The San Diego Public Library received several additional grants during the current fiscal year that are stretching Department resources and allowing the Library to better serve City residents with improved services and programs. The San Diego Public Library received a \$100,000 grant from the American Library Association and the Financial Industry Regulatory Authority (FINRA) Foundation for SmartInvesting@yourLibrary. This program provides active duty military, veterans, and their families with access to effective, unbiased financial education resources. It also empowers them to make smart financial decisions both for long-term investing and day-to-day money matters. Programs and resource fairs will be held near military installations and housing.

The California State Library has funded a pilot program to offer a Veterans Resource Center stationed at the Point Loma/Hervey Branch Library. The San Diego Public Library was one of three library systems in California chosen to pilot the program. The goal of the center is to connect veterans to their benefits including health care, education, training, legal assistance, financial assistance, California Department of Veteran Affairs (CALVET) home loans, homeless resources, mental health services, California free waiver for dependents, resources for women and minority veterans, and veteran business ownership resources. Funding also paid for books, chromebooks, laptops, and printers.

The Serra Cooperative Library System, under the leadership of staff at the San Diego Public Library, wrote and received a \$20,000 Library Services and Technology Act (LSTA) grant from the California State Library to host a bi-national library conference, Creando Enlaces, held at the Logan Heights Library in January 2012 to collaborate, discuss, and exchange ideas about different library public service approaches in Southern California and Baja California. Other partners collaborating on the planning of this two day conference included LIBROS, Reforma, San Diego State University, Friends of the Logan Heights Library, and ABIBAC (Baja California Library Association). There were 100 librarians who attended from Mexico and California. Due to the conference's success, San Diego Public Library staff, as part of Serra Cooperative Library System, again planned to hold a second conference in 2013 at the Logan Heights Branch Library. The conference titled Sequimos Creando Enlaces will focus on international collaborations and how to successfully evaluate programming services based on community market analysis on both sides of the border. Video conferencing technology will be used to maximize the number of participants locally from other parts of the U.S. and Mexico.

The Library received an exhibition grant "Civil War 150: Exploring the War and Its Meaning through the Words of Those Who Lived It" from the Gilder Lehrman Institute of American History. This exhibit will take place in February 2015. A \$1,500 grant accompanies the exhibit for related programs.

The San Diego Public Library was selected to participate in the Bridging Cultures Bookshelf: Muslim Journeys project sponsored by the National Endowment for the Arts and the American Library Association. As part of this grant award, the Library will receive a one year free subscription of Oxford Islamic Studies Online, the best such resource of its kind, and twelve libraries, including the Central Library, and 11 branches will receive 25 sets of books and DVD titles. In addition, this grant qualified the Library to apply for a companion monetary grant of \$4,500.

Library Facility Projects

The new \$185.0 million Central Library project broke ground in August 2010 and is scheduled to open in September 2013 and finish within budget. This state-of-the-art center for literacy and learning has been a model for public-private partnerships with more than \$65.0 million being raised by the Library Foundation from private and corporate donors. With a charter high school, e3 Civic High, on two floors of the building, it will be the first known public library in the country to have a high school in a major city library. With stunning views, large meeting spaces, collaborative study rooms, private reading alcoves, room to browse the entire collection, and plenty of access to technology, the new Central Library will quickly become one of the prime gathering spaces in the city.

In October 2012, the City Council approved a bond issuance for General Fund Capital Improvements which includes funds for several library projects. The Skyline Hills Branch Library project was allocated \$5.0 million in addition to \$5.0 million allocated last year. This 15,000 square-foot library is an expansion to the existing facility. The total

Library

project cost is \$11.0 million and it is now fully funded. It is anticipated that the project will start in the coming year. The Mission Hills-Hillcrest Branch Library project was allocated \$2.0 million which was in addition to \$1.0 million previously funded from the Uptown Urban Community Fund. Approximately \$10.0 million has been pledged for this project which takes it closer to construction. The new San Ysidro Branch Library project was allocated \$3.0 million in addition to \$1.8 million previously allocated. Discussions with the San Ysidro School District and community have occurred concerning the location of the project.

There have been several branch library refurbishment projects that have been completed, are being designed, and worked on this year. The North Park Branch Library parking lot is being resurfaced with \$34,519 in capital improvement project funding and \$24,000 from Council District 3. With \$113,026 in funding from EDCO, the Mountain View/Beckwourth Branch Library is receiving new furniture, carpet, and painting on the interior and exterior of the building. To meet Americans with Disabilities Act (ADA) requirements, \$126,708 in Community Development Block Grant (CDBG) funding has been allocated to several branch libraries including Scripps Miramar Ranch Branch, Skyline Hills, Paradise Hills, University Heights, and Clairemont to upgrade curb ramps, entrances, door replacements, and access routes. Through \$436,000 in Deferred Maintenance Revenue, designs are beginning this year for ADA upgrades in 2014 to the San Carlos Branch Library parking lot, entrances, restrooms, kitchen, signage, alarm, water fountain, and interior finishes.

Friends of the Library continue to support their branch libraries with funds for such projects as re-carpeting, painting, more programs, and materials for the collections. The Friends and the Library Foundation continue to meet the matching fund goal of \$1.0 million per year in donations and fundraising for branch libraries.

Technology

As a 21st century library, the San Diego Public Library system uses technology to fulfill information needs to the community and help bridge the digital divide. The Library uses technology to meet increased demands of the public and improve efficiencies. In 2013, 2.0 million customers signed up to use the Internet and 3.5 million database searches were conducted in the Library's almost 93 databases.

Since 2011 there has been a groundswell of interest and increased use of the Library's eCollection which includes eBooks, eAudiobooks, and eVideos. In 2011, a series of free eBook clinics were developed to help library users learn how to use the Library's collection of eBooks. In 2012, there were 27 eBook clinics conducted at library locations across the City resulting in attendance by 458 patrons. Based on the overwhelming positive response in 2012, the eReader clinics continued in 2013 with 57 clinics and 749 attendees. New eAudiobook clinics were started in 2013 to assist users in downloading audio books to various devices. Recorded books were also added to the collection in Fiscal Year 2013 resulting in strong usage of 5,353 since first being introduced in August 2012.

San Diego Public Library, with the approval of the Mayor and City Council and seed funding received from City Council District 6, joined the Circuit at the end of Fiscal Year 2013. The Circuit is a system that allows library users from participating libraries to quickly borrow books from other San Diego Circuit libraries including both academic and public libraries. Becoming an active member in the Circuit allows the San Diego Public Library to offer its patrons access to the vast print collections of the other Circuit libraries. There is no fee for patrons opting to use this service providing that materials are returned on time and in good condition.

Volunteers

The Library has a long history of using volunteers to leverage limited resources. The volunteers are an integral part of the Library's operations that help free library staff members provide direct service to library patrons. The volunteers play crucial roles as literacy tutors, computer lab assistants, storytime readers, docents, book shelvers, homework assistants, arts and crafts instructors, library gifts processors, display coordinators, book detailers, general program assistants, and more. The Library's most recent volunteer statistics show that 3,090 volunteers donated 147,715 hours of service to the Central Library, branch libraries, and the READ/San Diego Literacy Program with a total value of \$3.2 million to the City.

Community

The community recognizes the great value of their libraries and the staff that serve them as reflected by the 92 percent satisfaction rating with customer service delivery in the last customer survey. With the increase in funding in Fiscal Year 2013, the Library continues to aggressively fill vacancies to staff restored service hours to better serve the diverse needs of the community. The Library will continue to look for innovative and cost effective ways to offer quality services to the San Diego community.



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Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	359.23	408.06	410.93	2.87
Personnel Expenditures	\$ 24,454,788	\$ 28,399,345	\$ 30,495,346	\$ 2,096,001
Non-Personnel Expenditures	9,023,285	10,892,297	13,316,571	2,424,274
Total Department Expenditures	\$ 33,478,074	\$ 39,291,642	\$ 43,811,917	\$ 4,520,275
Total Department Revenue	\$ 1,079,551	\$ 1,543,719	\$ 4,125,753	\$ 2,582,034

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Branch Libraries	\$ 15,779,223	\$ 19,407,533	\$ 20,557,812	\$ 1,150,279
Central Library	14,779,027	17,460,685	19,976,934	2,516,249
Library Administration	2,919,824	2,423,424	3,277,171	853,747
Total	\$ 33,478,074	\$ 39,291,642	\$ 43,811,917	\$ 4,520,275

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Branch Libraries	227.40	279.53	279.56	0.03
Central Library	118.83	114.53	117.37	2.84
Library Administration	13.00	14.00	14.00	0.00
Total	359.23	408.06	410.93	2.87

Significant Budget Adjustments

	FTE	Expenditures	Revenue
New Central Library Addition of 4.50 FTE positions, expenditures, and donation revenue from the San Diego Public Library Foundation, and reimbursement revenue from the San Diego Unified School District to support the new Central Library.	4.50	\$ 2,416,624	\$ 2,414,253
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	1,655,089	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	694,838	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	375,000	257,401

Library

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	216	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.10	(7,558)	-
Addition of Library Clerk Addition of 1.00 Library Clerk offset by a decrease of 2.73 non-standard hour positions.	(1.73)	(9,683)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(604,251)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(89,620)
Total	2.87	\$ 4,520,275	\$ 2,582,034

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 14,926,929	\$ 17,053,935	\$ 17,511,567	\$ 457,632
Fringe Benefits	9,527,859	11,345,410	12,983,779	1,638,369
PERSONNEL SUBTOTAL	\$ 24,454,788	\$ 28,399,345	\$ 30,495,346	\$ 2,096,001
NON-PERSONNEL				
Supplies	\$ 2,284,992	\$ 2,352,806	\$ 2,563,767	\$ 210,961
Contracts	1,963,002	2,572,320	4,522,483	1,950,163
Information Technology	1,752,916	2,700,343	1,987,380	(712,963)
Energy and Utilities	1,474,775	1,834,626	2,480,307	645,681
Other	145,648	272,551	399,843	127,292
Transfers Out	1,285,717	1,005,575	1,193,715	188,140
Capital Expenditures	9,058	-	15,000	15,000
Debt	107,178	154,076	154,076	-
NON-PERSONNEL SUBTOTAL	\$ 9,023,285	\$ 10,892,297	\$ 13,316,571	\$ 2,424,274
Total	\$ 33,478,074	\$ 39,291,642	\$ 43,811,917	\$ 4,520,275

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 1,070,903	\$ 1,301,120	\$ 1,395,500	\$ 94,380
Fines Forfeitures and Penalties	2,469	-	3,000	3,000
Other Revenue	292	242,599	2,089,253	1,846,654
Rev from Money and Prop	1	-	638,000	638,000
Transfers In	5,886	-	-	-
Total	\$ 1,079,551	\$ 1,543,719	\$ 4,125,753	\$ 2,582,034

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	3.00	\$31,491 - \$37,918	107,476
20000024	Administrative Aide 2	4.00	4.00	4.00	42,578 - 51,334	192,997
20000048	Assistant Management Analyst	4.00	4.00	4.00	44,470 - 54,059	157,693
20000132	Associate Management Analyst	1.00	1.00	2.00	54,059 - 65,333	129,849
20000171	Auto Messenger 1	6.00	0.00	0.00	26,208 - 31,491	-
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	73,862
20000205	Building Service Supervisor	0.00	0.00	1.00	45,718 - 55,286	45,718
20000224	Building Service Technician	3.00	3.00	3.00	33,322 - 39,666	118,998
20001108	City Librarian	1.00	1.00	1.00	31,741 - 173,971	142,200
20000539	Clerical Assistant 2	0.00	0.00	1.00	29,931 - 36,067	33,011
20000354	Custodian 2	2.00	2.00	2.00	26,250 - 31,242	62,484
20001174	Deputy Library Director	2.00	2.00	2.00	46,966 - 172,744	110,608
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,008
20000290	Information Systems Analyst 2	0.00	0.00	1.00	54,059 - 65,333	59,363
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	70,863
20000377	Information Systems Technician	2.00	2.00	2.00	42,578 - 51,334	101,384
20000594	Librarian 2	44.50	44.50	44.50	49,899 - 60,091	2,386,939
90000594	Librarian 2 - Hourly	3.30	9.63	9.41	49,899 - 60,091	469,552
20000910	Librarian 3	24.00	24.00	24.00	55,266 - 67,101	1,502,239
20000596	Librarian 4	25.00	25.50	26.00	60,736 - 73,757	1,835,535
20000600	Library Aide	45.00	36.00	35.00	20,925 - 25,106	689,415
90000600	Library Aide - Hourly	35.64	63.78	61.95	20,925 - 25,106	1,296,287
20000597	Library Assistant	28.50	30.00	30.00	40,851 - 49,254	1,408,860
90000597	Library Assistant - Hourly	2.31	9.35	9.37	40,851 - 49,254	382,777
20000602	Library Clerk	92.00	93.50	95.50	32,094 - 38,834	3,513,593
90000602	Library Clerk - Hourly	1.98	21.80	21.20	32,094 - 38,834	680,403
20000772	Library Technician	8.00	8.00	8.00	32,968 - 39,811	314,504
20000770	Literacy Program Administrator	1.00	1.00	1.00	72,779 - 88,150	87,048
20000680	Payroll Specialist 2	2.00	2.00	2.00	34,611 - 41,787	82,306
20000741	Principal Clerk	1.00	1.00	1.00	43,555 - 52,666	52,008
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	98,756
20000927	Senior Clerk/Typist	3.00	2.00	2.00	36,067 - 43,514	42,970
20000312	Senior Department Human Resources Analyst	1.00	1.00	1.00	59,363 - 71,760	70,863
20000773	Senior Library Technician	1.00	1.00	1.00	37,835 - 45,781	45,209
20000015	Senior Management Analyst	2.00	2.00	2.00	59,363 - 71,760	141,726
20000916	Senior Public Information Officer	1.00	1.00	1.00	54,059 - 65,333	64,516
20000992	Supervising Librarian	5.00	5.00	5.00	70,283 - 84,864	419,015
20000756	Word Processing Operator	1.00	1.00	0.00	31,491 - 37,918	-
	Bilingual - Regular					42,224
	Master Library Degree					314,547
	Overtime Budgeted					57,910

Library

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
	Termination Pay Annual Leave					53,851
FTE, Salaries, and Wages Subtotal		359.23	408.06	410.93		\$ 17,511,567
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 121,466	\$ 151,947	\$ 155,219	\$	3,272
	Flexible Benefits	1,818,941	2,040,840	2,396,091		355,251
	Insurance	304	-	-		-
	Long-Term Disability	84,142	98,204	92,254		(5,950)
	Medicare	210,686	228,992	239,136		10,144
	Other Post-Employment Benefits	766,925	2,106,945	2,165,627		58,682
	Retiree Health Contribution	492,808	-	-		-
	Retiree Medical Trust	714	720	2,927		2,207
	Retirement 401 Plan	2,817	2,882	11,435		8,553
	Retirement ARC	4,702,910	4,954,886	6,170,505		1,215,619
	Retirement DROP	29,021	22,924	22,760		(164)
	Retirement Offset Contribution	48,988	52,353	-		(52,353)
	Risk Management Administration	308,048	346,986	328,609		(18,377)
	Supplemental Pension Savings Plan	686,611	780,541	806,077		25,536
	Unemployment Insurance	41,343	50,972	48,969		(2,003)
	Unused Sick Leave	(164)	-	-		-
	Workers' Compensation	212,299	506,218	544,170		37,952
Fringe Benefits Subtotal		\$ 9,527,859	\$ 11,345,410	\$ 12,983,779	\$	1,638,369
Total Personnel Expenditures					\$	30,495,346

Mission Bay/Balboa Park Improvement



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Mission Bay/Balboa Park Improvement



Fund Description

The Mission Bay/Balboa Park Improvement allocation provides the City with the ability to finance capital improvements in Mission Bay Park and Balboa Park. This fund is administered by the Financial Management Department.



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Mission Bay/Balboa Park Improvement

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	1,404,967	2,059,694	2,069,234	9,540
Total Department Expenditures	\$ 1,404,967	\$ 2,059,694	\$ 2,069,234	\$ 9,540
Total Department Revenue	\$ 1,509,207	\$ 1,600,000	\$ 2,060,000	\$ 460,000

Mission Bay/Balboa Park Improvement Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Mission Bay/Balboa Park Improvement	\$ 1,404,967	\$ 2,059,694	\$ 2,069,234	\$ 9,540
Total	\$ 1,404,967	\$ 2,059,694	\$ 2,069,234	\$ 9,540

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 9,540	\$ -
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	460,000
Total	0.00	\$ 9,540	\$ 460,000

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
NON-PERSONNEL				
Contracts	\$ 312,595	\$ 380,000	\$ 380,000	\$ -
Transfers Out	1,092,372	1,679,694	1,689,234	9,540
NON-PERSONNEL SUBTOTAL	\$ 1,404,967	\$ 2,059,694	\$ 2,069,234	\$ 9,540
Total	\$ 1,404,967	\$ 2,059,694	\$ 2,069,234	\$ 9,540

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Transfers In	\$ 1,509,207	\$ 1,600,000	\$ 2,060,000	\$ 460,000
Total	\$ 1,509,207	\$ 1,600,000	\$ 2,060,000	\$ 460,000

Mission Bay/Balboa Park Improvement

Revenue and Expense Statement (Non-General Fund)

Mission Bay/Balboa Park Improvement Fund	FY2012 Actual	FY2013 [*] Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 445,583	\$ 468,211	\$ 116,736
TOTAL BALANCE AND RESERVES	\$ 445,583	\$ 468,211	\$ 116,736
REVENUE			
Transfer From Transient Occupancy Tax Fund	\$ 1,509,207	\$ 1,600,000	\$ 2,060,000
TOTAL REVENUE	\$ 1,509,207	\$ 1,600,000	\$ 2,060,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,954,790	\$ 2,068,211	\$ 2,176,736
OPERATING EXPENSE			
Balboa Park Tram	\$ 299,749	\$ 350,000	\$ 350,000
Operating Expense	12,846	30,000	30,000
Debt Service Expense	1,092,372	1,679,694	1,689,234
TOTAL OPERATING EXPENSE	\$ 1,404,967	\$ 2,059,694	\$ 2,069,234
TOTAL EXPENSE	\$ 1,404,967	\$ 2,059,694	\$ 2,069,234
BALANCE	\$ 549,823	\$ 8,517	\$ 107,502
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,954,790	\$ 2,068,211	\$ 2,176,736

^{*} At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Mission Bay Improvements Fund



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Mission Bay Improvements Fund



Fund Description

The Mission Bay Improvements Fund is used for permanent public capital improvements and deferred maintenance of existing facilities within the Mission Bay Park Improvement Zone consistent with the Mission Bay Park Master Plan. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 that requires that three-quarters of all lease revenues collected from Mission Bay in excess of \$23.0 million (or the remainder of those revenues if less than 75 percent is available after the allocation to the San Diego Regional Parks Improvements Fund has been made) be allocated to the Mission Bay Improvements Fund to solely benefit the Mission Bay Improvements Zone. Park improvements are prioritized in this Charter section, although other projects may proceed once the priorities have been budgeted, approved by Council, and have a funding plan put in place.



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Mission Bay Improvements Fund

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	\$ -
Total Department Revenue	\$ 2,452,535	\$ 503,095	\$ 3,114,678	\$ 2,611,583

Mission Bay Improvements Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	\$ -	\$ 2,611,583
Total	0.00	\$ -	\$ 2,611,583

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Revenue from Use of Money	\$ 3,387	\$ -	\$ -	\$ -
Transfers In	\$ 2,449,147	\$ 503,095	\$ 3,114,678	\$ 2,611,583
Total	\$ 2,452,535	\$ 503,095	\$ 3,114,678	\$ 2,611,583

Mission Bay Improvements Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay Improvements Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (3,225,409)	\$ (3,230,538)	\$ 820,641
Continuing Appropriation - CIP	4,298,822	4,219,714	4,184,105
TOTAL BALANCE AND RESERVES	\$ 1,073,413	\$ 989,176	\$ 5,004,746
REVENUE			
Transfer from General Fund - Mission Bay Park Rents	\$ 2,449,147	\$ 503,095	\$ 3,114,678
Interest and Dividends	3,387	—	—
TOTAL REVENUE	\$ 2,452,535	\$ 503,095	\$ 3,114,678
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,525,948	\$ 1,492,271	\$ 8,119,424
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 83,081	\$ 503,095	\$ 3,114,678
TOTAL CIP EXPENSE	\$ 83,081	\$ 503,095	\$ 3,114,678
TOTAL EXPENSE	\$ 83,081	\$ 503,095	\$ 3,114,678
RESERVES			
Continuing Appropriation - CIP	\$ 3,439,463	\$ 4,219,714	\$ 4,184,105
TOTAL RESERVES	\$ 3,439,463	\$ 4,219,714	\$ 4,184,105
BALANCE	\$ 3,404	\$ (3,230,538)	\$ 820,641
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,525,948	\$ 1,492,271	\$ 8,119,424

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Multimedia Services



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Department Description

Multimedia Services consists of staff dedicated to operating the City's government access television station, providing multimedia support services, and overseeing cable television regulation and policy. Multimedia Services offers production assistance to City departments for public outreach via cable television and the Internet such as public services announcements, documentaries, greetings and welcomes by elected officials, public event coverage, and electronic media support for groundbreaking, ribbon cuttings, and news conferences. The Division also provides video production services to aid City departments in training their skilled, professional workforce conveniently and efficiently across multiple platforms.

CityTV is the City of San Diego's government access television channel. CityTV provides gavel-to-gavel live, televised coverage of City Council proceedings and other public meetings important to creating a greater awareness of local government, and facilitating the community's participation in local decision making. To support open and transparent communication between the City, its residents, and the media, CityTV also covers City news conferences and produces a variety of unique original programming including public service announcements, community forums, and special event coverage. The CityTV channel airs on Cox Cable 24, Time Warner Cable 24, and AT&T 99, while the City's website offers live streaming and an archive of all public meetings.

The Cable Office provides cable television regulation and enforcement for all cable television service customers within the San Diego city limits. The City of San Diego maintains a non-exclusive cable television franchise with Time Warner Cable Inc. and monitors the State franchises held by Cox Communications and AT&T. The Cable Office oversees the Public, Education, and Government (PEG) fees ensuring that state-of-the-art technologies are deployed to provide the public's continued access to the airwaves.

The Department's mission is:

To provide greater access to local government through CityTV, video services to City departments, and monitor and mitigate cable television service complaints for City residents

Multimedia Services

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Make public proceedings and events accessible to San Diego residents

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide live gavel-to-gavel coverage of City Council meetings and other boards and commissions via cable television and Internet streaming
- Provide online archiving of all recorded public meetings
- Close caption all City Council public meetings in real time for both live and archived viewing
- Publish and distribute weekly the CityTV programming schedule via email, Internet, and Twitter feed

Goal 2: Provide multimedia services to help facilitate the goals and objectives of City departments

The Department will move toward accomplishing this goal by focusing on the following objective:

- Improve City services by enhancing and/or standardizing training of City employees through the production of video training programs

Goal 3: Represent the needs of cable television subscribers in the City of San Diego

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Maintain the cable complaint phone line
- Log and forward complaints to appropriate cable operators
- Follow industry news pertaining to cable industry actions and trends

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Percentage of public meetings covered that requested live coverage	N/A ¹	100%	100%
2. Percentage of non-live meetings covered that requested coverage	N/A ¹	100%	75%
3. Percentage of news conferences covered that requested coverage	N/A ¹	90%	75%
4. Percentage of departmental videos produced that requested City TV services	N/A ¹	100%	50%

1. This is a new measure for Fiscal Year 2014 and data for previous years is not available.

Service Efforts and Accomplishments

Major projects and initiatives accomplished or in progress during Fiscal Year 2013 include:

- Upgraded CityTV from a standard definition video signal to high definition-the first upgrade since launching the channel in 1997
- Purchased and installed state-of-the-art, high definition video equipment for the new main library including a production studio, an internal bulletin board messaging system, and robotic television cameras in the auditorium that will be capable of providing a live signal to CityTV
- Advised on the purchase and installation of all multimedia equipment going into the new main library.

Multimedia Services

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	0.00	4.00	5.00	1.00
Personnel Expenditures	\$ -	\$ 315,672	\$ 575,886	\$ 260,214
Non-Personnel Expenditures	-	107,342	113,105	5,763
Total Department Expenditures	\$ -	\$ 423,014	\$ 688,991	\$ 265,977
Total Department Revenue	\$ -	\$ 113,300	\$ 113,300	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Multimedia Services	\$ -	\$ 423,014	\$ 688,991	\$ 265,977
Total	\$ -	\$ 423,014	\$ 688,991	\$ 265,977

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Multimedia Services	0.00	4.00	5.00	1.00
Total	0.00	4.00	5.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 169,936	\$ -
Addition of Multimedia Coordinator Addition of 1.00 Multimedia Coordinator to meet expanding video production needs and support the daily operations of CityTV.	1.00	90,279	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	16,744	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	144	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(11,125)	-
Total	1.00	\$ 265,977	\$ -

Multimedia Services

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 204,960	\$ 324,083	\$ 119,123
Fringe Benefits	-	110,712	251,803	141,091
PERSONNEL SUBTOTAL	\$ -	\$ 315,672	\$ 575,886	\$ 260,214
NON-PERSONNEL				
Supplies	\$ -	\$ 550	\$ 12,178	\$ 11,628
Contracts	-	69,980	68,525	(1,455)
Information Technology	-	29,437	23,765	(5,672)
Energy and Utilities	-	3,775	5,037	1,262
Other	-	3,600	3,600	-
NON-PERSONNEL SUBTOTAL	\$ -	\$ 107,342	\$ 113,105	\$ 5,763
Total	\$ -	\$ 423,014	\$ 688,991	\$ 265,977

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Charges for Services	\$ -	\$ 113,300	\$ 113,300	\$ -
Total	\$ -	\$ 113,300	\$ 113,300	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000403	Communications Technician	0.00	1.00	0.00	\$58,157 - \$69,742	\$ -
00000017	Communications Technician	0.00	0.00	1.00	58,157 - 69,742	69,742
00000015	Multimedia Production Coordinator	0.00	0.00	2.00	48,901 - 59,197	116,914
20000170	Multimedia Production Coordinator	0.00	2.00	1.00	48,901 - 59,197	48,901
20001222	Program Manager	0.00	1.00	0.00	46,966 - 172,744	-
00000016	Program Manager Overtime Budgeted	0.00	0.00	1.00	46,966 - 172,744	79,001 9,525
FTE, Salaries, and Wages Subtotal		0.00	4.00	5.00		\$ 324,083

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 3,584	\$ 4,073	\$ 489
Flexible Benefits	-	16,650	33,285	16,635
Long-Term Disability	-	1,130	1,696	566
Medicare	-	2,876	4,597	1,721
Other Post-Employment Benefits	-	18,981	31,205	12,224
Retirement ARC	-	51,767	150,909	99,142
Retirement DROP	-	1,806	-	(1,806)
Retirement Offset Contribution	-	474	-	(474)
Risk Management Administration	-	3,126	4,735	1,609
Supplemental Pension Savings Plan	-	7,758	14,062	6,304
Unemployment Insurance	-	576	900	324

Multimedia Services

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Workers' Compensation	-	1,984	6,341	4,357
Fringe Benefits Subtotal	\$ -	\$ 110,712	\$ 251,803	\$ 141,091
Total Personnel Expenditures			\$ 575,886	



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Office of ADA Compliance & Accessibility



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Office of ADA Compliance & Accessibility



Department Description

The City's Disability Services Program was established in 1991 per the Americans with Disabilities Act (ADA) of 1990. Under Title II of the ADA, all State and local governments must be accessible to, and usable by, people with disabilities. The basic principles of the ADA are equal opportunity, integration, and inclusion.

The Department's mission is:

To ensure that every facility, program, service, and activity operated or funded by the City is fully accessible and usable by people with disabilities in accordance with the Americans with Disabilities Act (ADA), as well as other federal, State, and local access codes and disability rights laws

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Ensure ADA compliance citywide

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Monitor, track, and oversee ADA compliance efforts
- Prioritize and initiate the annual ADA projects in collaboration with the Mayor, Capital Improvement Program Review and Advisory Committee (CIPRAC), City Council, and other City departments
- Receive, evaluate, coordinate, and track all disability-related complaints citywide
- Support the Mayor's Committee on Disability
- Educate and provide technical assistance on ADA and disability issues to residents, stakeholders, and City departments
- Provide program management for the ADA annual allocation

Office of ADA Compliance & Accessibility

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Percent of annual ADA project list completed	37%	11%	25%
2. Number of ADA complaints received	99	97	100
3. Percent of ADA complaints completed	39% ¹	47%	40%
4. Number of trainings/presentations planned and provided	12	9	10
5. Number instances where technical assistance was provided on ADA	154	173	160

1. The completed complaints are lower due to less funding received in Fiscal Year 2012

Service Efforts and Accomplishments

The Office of ADA Compliance and Accessibility provides oversight on ADA projects to ensure access to City facilities and public rights-of-way that have both short- and long-term benefits for people of all ages with disabilities. The Department offers ongoing technical assistance on ADA requirements and disability issues through trainings, on-site accessibility surveys, policy recommendations, and guidance regarding alternate formats and effective communication efforts.

In addition, the Department supports the Mayor's Committee on Disability which consists of nine members appointed by the Mayor. Its purpose is to advise the City of San Diego on disability issues and compliance under the ADA as it applies to State and local governments including issues of access to City buildings, programs, services, and activities.

The Committee advises Department staff on the City's annual ADA projects including funds budgeted and the ongoing work of Disability Services and others. This includes quarterly reports on disability complaints by number and type, updates on the Transition Plan, trainings provided, curb ramps installed, and ongoing ADA work identified and completed for facilities, sidewalks, signals, and others.

Committee members serve on one of two working subcommittees – Policy and Access. The Policy Sub-Committee reviews and provides recommendations on City policies, procedures, and administrative regulations as appropriate. The Access Sub-Committee reviews and provides recommendations on architectural designs for new construction, alterations, intersections, and other City projects in reference to the ADA and their potential impact on people with disabilities.

In Fiscal Year 2013, the Department accomplished the following:

- Installed curb ramps citywide resulting in the resolution of 46 complaints. In addition, completed the curb ramp project with obstruction in greater North Park.
- Completed 21 sidewalk projects generated from resident complaints and requests. Missing sidewalks were also installed at the following three locations: 54th & Muir & West Point Loma, Genesee & Marlesta, and Grand Avenue.

Office of ADA Compliance & Accessibility

- Installed audible pedestrian signals in five Council districts (1, 2, 3, 5, and 6) at various locations throughout the City. Also completed and closed 7 complaints received from residents of the City of San Diego.
- Completed and closed three Path of Travel, three Traffic Control Devices complaints, and 17 miscellaneous complaints regarding parks, parking, street lights, etc.
- Completed four ADA facility improvement projects funded in prior years:
 - o Council District 5 – Mira Mesa Library
 - o Council District 6 – Mission Valley Library
 - o Council District 7 – Colina Star Pal Police Storefront
 - o Council District 8 – Silver Wing Recreation Center
- Surveyed 136 facilities, reviewed 94 construction documents, conducted 117 on-site inspections, and responded to 1,501 disability-related calls and emails.
- Provided and delivered nine trainings and presentations on ADA and disability-related subjects to City departments, organizations, and universities.
- Responded to 173 technical assistance questions regarding ADA and disability.
- Staffed Mayor’s Committee on Disability monthly meetings.
- Renamed department the “Office of ADA Compliance & Accessibility” (formerly the Disability Services Department) effective July 1, 2013 to better reflect the Department’s true mission.



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Office of ADA Compliance & Accessibility

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	3.00	4.38	4.37	(0.01)
Personnel Expenditures	\$ 382,825	\$ 488,540	\$ 542,505	\$ 53,965
Non-Personnel Expenditures	1,581,853	87,209	84,958	(2,251)
Total Department Expenditures	\$ 1,964,677	\$ 575,749	\$ 627,463	\$ 51,714
Total Department Revenue	\$ 18,050	\$ 15,415	\$ 15,116	\$ (299)

*Department was retitled from Disability Services to Office of ADA Compliance & Accessibility in Fiscal Year 2014.

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Office of ADA Compliance & Accessibility	\$ 1,964,677	\$ 575,749	\$ 627,463	\$ 51,714
Total	\$ 1,964,677	\$ 575,749	\$ 627,463	\$ 51,714

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Office of ADA Compliance & Accessibility	3.00	4.38	4.37	(0.01)
Total	3.00	4.38	4.37	(0.01)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 53,913	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Discretionary Adjustment	0.00	965	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Non-Standard Hour Personnel Funding	(0.01)	52	15,116
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
Equipment/Support for Information Technology	0.00	(3,216)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
One-Time Reductions and Annualizations	0.00	-	(15,415)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	(0.01)	\$ 51,714	\$ (299)

Office of ADA Compliance & Accessibility

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 238,578	\$ 296,891	\$ 310,301	\$ 13,410
Fringe Benefits	144,247	191,649	232,204	40,555
PERSONNEL SUBTOTAL	\$ 382,825	\$ 488,540	\$ 542,505	\$ 53,965
NON-PERSONNEL				
Supplies	\$ 3,243	\$ 5,180	\$ 5,180	\$ -
Contracts	20,298	18,603	23,603	5,000
Information Technology	19,310	28,235	25,512	(2,723)
Energy and Utilities	3,799	6,601	6,541	(60)
Other	4,058	27,516	23,022	(4,494)
Transfers Out	1,531,145	74	100	26
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	\$ 1,581,853	\$ 87,209	\$ 84,958	\$ (2,251)
Total	\$ 1,964,677	\$ 575,749	\$ 627,463	\$ 51,714

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 17,998	\$ 15,415	\$ 15,116	\$ (299)
Transfers In	52	-	-	-
Total	\$ 18,050	\$ 15,415	\$ 15,116	\$ (299)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
90000012	Administrative Aide 1 - Hourly	0.00	0.38	0.37	\$36,962 - \$44,533	\$ 13,676
20000024	Administrative Aide 2	0.00	1.00	1.00	42,578 - 51,334	50,692
20001214	Disability Services Coordinator	1.00	0.00	0.00	23,005 - 137,904	-
20001220	Executive Director	0.00	1.00	1.00	46,966 - 172,744	83,937
20000760	Project Assistant	1.00	1.00	1.00	57,866 - 69,722	68,850
20000763	Project Officer 2	1.00	1.00	1.00	76,794 - 92,851	91,690
	Bilingual - Regular					1,456
FTE, Salaries, and Wages Subtotal		3.00	4.38	4.37		\$ 310,301

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Fringe Benefits				
Employee Offset Savings	\$ 4,002	\$ 4,594	\$ 4,689	\$ 95
Flexible Benefits	15,622	22,725	25,035	2,310
Long-Term Disability	1,387	1,780	1,673	(107)
Medicare	5,835	4,401	3,186	(1,215)
Other Post-Employment Benefits	7,078	25,335	24,964	(371)
Retirement ARC	92,475	107,719	142,972	35,253
Retirement Offset Contribution	592	818	-	(818)
Risk Management Administration	2,953	4,168	3,788	(380)
Supplemental Pension Savings Plan	11,565	15,333	17,903	2,570
Unemployment Insurance	803	891	888	(3)

Office of ADA Compliance & Accessibility

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Workers' Compensation	1,934	3,885	7,106	3,221
Fringe Benefits Subtotal	\$ 144,247	\$ 191,649	\$ 232,204	\$ 40,555
Total Personnel Expenditures			\$ 542,505	



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Office of Homeland Security



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Office of Homeland Security



Department Description

The San Diego Office of Homeland Security (SD-OHS) oversees the City's Homeland Security, Disaster Preparedness, Emergency Management, and Recovery/Mitigation Programs. The primary focus is to ensure that comprehensive emergency preparedness, training, response, recovery, and mitigation services are concentrated to minimize the adverse effects to life, property, the environment, and the City's economic base from natural, technological, and man-made disasters.

SD-OHS is responsible for securing and managing federal Homeland Security grant funds for the region through the Urban Area Security Initiative (UASI) grant program. These grants are intended to address the needs of high-threat, high-density urban areas to assist in building enhanced and sustainable capacity to prevent, protect against, respond to, and recover from acts of terrorism. The UASI program focuses on enhancing preparedness through regional collaboration and development of integrated regional systems. SD-OHS also manages and administers other federal grant programs that are awarded directly to the City to improve its homeland security and emergency management capabilities.

Disaster Preparedness efforts ensure that the City is prepared for major disasters by coordinating planning efforts and the training of City employees; assisting with the integration of the City's emergency plans in a collaborative environment both internally and externally; interfacing with County, State, and federal jurisdictions; and ensuring the flow of information to the public and business community to assist in emergency preparation and response.

Under the Emergency Management Program, SD-OHS maintains the operational readiness of the City's Emergency Operations Center (EOC) and alternate EOC, ensures assigned staff is fully trained and capable of carrying out their responsibilities during activations, and manages the EOC during responses to multi-department and citywide emergencies to support incident response activities and maintain citywide response capabilities. This program oversees the opening of shelters and provision of mass care during a disaster, as well as establishing the local disaster assistance centers to provide assistance to the public following a disaster.

SD-OHS coordinates Recovery and Mitigation Programs for the City by collecting timely, disaster-related data and coordinating applications for State and federal grant programs related to disaster response, recovery, and mitigation. These grant programs provide a vital source of revenue to offset the costs of natural and man-made disasters and to implement preventive measures to mitigate risks.

Office of Homeland Security

The Department's mission is:

To mitigate, prepare for, respond to, and recover from natural and man-made disasters

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Build a sustainable organization

Homeland security, disaster preparedness, and emergency management are core functions of a municipal government. To build a sustainable organization, a trained and skilled workforce focused on the Department's mission and goals is needed to ensure effectiveness and stability. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Develop a trained and skilled workforce
- Promote process improvement and innovation
- Maintain an environment that recognizes and rewards high performing teams
- Establish a culture that encourages employee participation and growth

Goal 2: Establish a robust, integrated, and comprehensive emergency preparedness and response capability

A comprehensive emergency preparedness and response program requires developed plans that are trained to and exercised on a regular basis. Effective plans require a collaborative and coordinated approach in partnership with regional stakeholders and key City departments. The Department will move toward accomplishing this goal by focusing on the following objective:

- Collaborate and coordinate in the development of program components

Goal 3: Coordinate internal and external resources (people, equipment, and services) in collaboration with governmental and private sector partners before, during, and after major emergencies or disasters

The success of any disaster preparedness and emergency management program is contingent upon the development and fostering of collaborative working relationships with key stakeholders. These relationships strengthen cooperative efforts, facilitate effective response activities, and ensure information sharing. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Establish and maintain key inter-agency and jurisdictional working relationships
- Expand the development and use of contracts, agreements, and Memoranda of Understanding
- Maintain operational readiness of the EOC

Goal 4: Establish sound fiscal practices

To effectively manage and administer financial programs, sound fiscal practices are required. The goal of OHS ensures the integrity of its grant program and General Fund budget through the development and implementation of internal control principles and controls, the certification of staff in grant management principles, and the development of protocols and procedures for the monitoring and auditing of grant sub-recipients. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Effectively manage and administer grant programs
- Effectively manage and administer the SD-OHS General Fund budget

Office of Homeland Security

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Percent of Emergency Operations Center (EOC) staff trained for their respective positions/roles	87%	88%	90%
2. Percent of recommendations from after-action reports on exercises and/or disasters that have been addressed and/or implemented	100%	100%	100%

Service Efforts and Accomplishments

The City is the sub-grantee of the federal Department of Homeland Security's Homeland Security Grant Program (HSGP) funds under the Urban Area Security Initiative (UASI) Grant Program. SD-OHS administers and manages the UASI grant funds for the San Diego Urban Area which includes 18 incorporated cities, unincorporated County areas, and all political subdivisions. Additionally, the City receives grant funds as a sub-recipient under the State Homeland Security Grant Program and the Emergency Management Performance Grant. SD-OHS currently manages and administers \$30.3 million under active grants and will manage an additional \$9.2 million (projected) under the Fiscal Year 2013 UASI grant funds which will be released in mid-Fiscal Year 2014. Additionally, SD-OHS manages \$118.1 million in unaudited, inactive grant programs for the region and oversees \$3.1 million in funds directly allocated to the City under various grant programs for prevention, emergency planning, training, and specialized equipment for the City's first responders.

Under the City's Recovery/Mitigation Program, SD-OHS currently manages \$67 million in projects obligated under State and federal public assistance programs. The Department continues to work with the California Emergency Management Agency (CalEMA), the Federal Emergency Management Agency (FEMA), and the Federal Highway Administration (FHWA) on disaster recovery efforts for prior disasters.

- The severe winter storms in late Calendar Year 2004 and early Calendar Year 2005 (DR 1577 and DR 1585) resulted in an estimated \$16.1 million in damages to public land and facilities caused by flooding, debris flows, mudslides, and sinkholes. Gubernatorial proclamations and presidential declarations for these two major disasters in California allowed the City to apply for State and federal assistance including Public Assistance and Federal Highway Administration (FHWA) funds. To date, the City has recovered \$10.4 million for project and administration costs for two storm periods from December 27, 2004 through January 11, 2005, and February 16, 2005 through February 23, 2005. The City of San Diego has submitted all the required project close-out documentation for these disasters.
- The Soledad Mountain Landslide disaster (CDAA 200712 and ER 46x1) that occurred on October 3, 2007 resulted in an estimated cost of \$27.3 million in response efforts and damages to public land and facilities. The City of San Diego recovered \$19.1 million in funding from CalEMA and the FHWA for eligible project costs and administration efforts. The City of San Diego has submitted all the required project close-out documentation for this disaster.
- The Southern California Wildfire disaster that began on October 21, 2007 (DR 1731), resulted in an estimated \$22.4 million in response efforts and damages to public land and facilities. A gubernatorial proclamation and presidential declaration allowed the City to apply for \$18.7 million in State and federal assistance for eligible project costs. To date, SD-OHS has recovered \$16.4 million in project costs and administrative efforts under the Public Assistance Program and California Disaster Assistance Act and recovered \$3.1 million in private property insurance reimbursements. The City of San Diego has submitted all the required project close-out documentation for this disaster.
- The 2010 December Winter Storm disaster (DR 1952) began on December 18, 2010 and resulted in a gubernatorial emergency proclamation for San Diego County. A presidential emergency declaration

Office of Homeland Security

was issued on January 26, 2011. Estimated costs for this disaster totaled \$4.9 million. To date, the City of San Diego has recovered \$3.3 million in funding from CalEMA and FEMA for eligible project costs and administrative efforts. The City of San Diego has submitted the required close-out documentation for all but one of the projects which is in process.

The Recovery/Mitigation Program leads the City's efforts in administering the City's elements of the San Diego County Multi-Jurisdictional Hazard Mitigation Plan. This program also participated in administrative efforts for the Pre-Disaster Mitigation Seismic Retrofit Water Line Project, the Pre-Disaster Flood Mitigation Grant Program Flood Plan, and the Hazard Mitigation Grant Programs for Open Space Brush Management.

Under the Emergency Management Program, SD-OHS coordinated the City's involvement in seven emergency management training events for the City's EOC staff and local partner agencies/organizations during this period, to include a first-time, cooperative public-private venture between OHS and the City's Department of Information Technology (DoIT) which focused on cyber-security training and readiness. The SD-OHS Emergency Management staff also coordinated and oversaw citywide annual training and reporting requirements associated with FEMA's National Incident Management System (NIMS); compliance with NIMS training and implementation guidelines is a prerequisite for the City to receive HSGP funds. Additionally, SD-OHS staff further developed the City's Mega Shelter Guide, updated the Emergency Operations Center (EOC) Manual and Urban Area Working Group (UAWG) Charter, completed the Departmental Continuity of Operations (COOP) Plan annexes, revised the San Diego Urban Area Homeland Security Strategy, and created the region's first Threat and Hazard Identification and Risk Assessment (THIRA) document. Both of these latter documents were approved unanimously by the San Diego Unified Disaster Council (UDC) and then submitted to the Department of Homeland Security (DHS) following their review by the California Emergency Management Agency (CalEMA). All of these training, exercise, and policy initiatives included a focus on whole community engagement while appropriately addressing the requirements of those individuals with access and functional needs (AFN).

Office of Homeland Security

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	13.40	13.39	13.40	0.01
Personnel Expenditures	\$ 1,274,119	\$ 1,307,453	\$ 1,410,146	\$ 102,693
Non-Personnel Expenditures	271,381	437,012	325,059	(111,953)
Total Department Expenditures	\$ 1,545,500	\$ 1,744,465	\$ 1,735,205	\$ (9,260)
Total Department Revenue	\$ 787,924	\$ 1,028,515	\$ 930,957	\$ (97,558)

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Office of Homeland Security	\$ 1,545,500	\$ 1,744,465	\$ 1,735,205	\$ (9,260)
Total	\$ 1,545,500	\$ 1,744,465	\$ 1,735,205	\$ (9,260)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Office of Homeland Security	13.40	13.39	13.40	0.01
Total	13.40	13.39	13.40	0.01

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 101,221	\$ -
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.01	1,472	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(530)	(129,066)
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(8,186)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(103,237)	-

Office of Homeland Security

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	31,508
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	0.01	\$ (9,260)	\$ (97,558)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 897,484	\$ 842,196	\$ 872,076	\$ 29,880
Fringe Benefits	376,635	465,257	538,070	72,813
PERSONNEL SUBTOTAL	\$ 1,274,119	\$ 1,307,453	\$ 1,410,146	\$ 102,693
NON-PERSONNEL				
Supplies	\$ 21,066	\$ 33,902	\$ 35,014	\$ 1,112
Contracts	119,960	103,864	106,761	2,897
Information Technology	65,706	221,551	116,169	(105,382)
Energy and Utilities	36,504	51,624	37,533	(14,091)
Other	11,329	11,715	16,563	4,848
Transfers Out	16,815	14,356	13,019	(1,337)
NON-PERSONNEL SUBTOTAL	\$ 271,381	\$ 437,012	\$ 325,059	\$ (111,953)
Total	\$ 1,545,500	\$ 1,744,465	\$ 1,735,205	\$ (9,260)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 787,924	\$ 1,028,515	\$ 930,957	\$ (97,558)
Total	\$ 787,924	\$ 1,028,515	\$ 930,957	\$ (97,558)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	2.00	2.00	2.00	\$42,578 - \$51,334	\$ 48,033
9000024	Administrative Aide 2 - Hourly	0.35	0.35	0.35	42,578 - 51,334	14,902
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	124,106
90001232	Lifeguard Chief - Hourly	0.35	0.34	0.35	46,966 - 172,744	38,449
90000724	Police Sergeant - Hourly	0.35	0.35	0.35	76,274 - 92,206	26,696
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	91,862
90001222	Program Manager - Hourly	0.35	0.35	0.35	46,966 - 172,744	38,449
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	70,863
20000023	Senior Management Analyst	4.00	4.00	4.00	59,363 - 71,760	269,799
20000986	Supervising Management Analyst	2.00	2.00	2.00	66,768 - 80,891	146,648
	Advanced Post Certificate					2,269
FTE, Salaries, and Wages Subtotal		13.40	13.39	13.40		\$ 872,076
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	

Fringe Benefits

Employee Offset Savings	\$ 5,828	\$ 11,087	\$ 12,429	\$ 1,342
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Office of Homeland Security

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Flexible Benefits	64,587	69,874	73,886	4,012
Long-Term Disability	4,843	5,014	4,710	(304)
Medicare	10,564	10,376	12,056	1,680
Other Post-Employment Benefits	34,289	69,597	68,651	(946)
Retiree Medical Trust	385	381	412	31
Retirement 401 Plan	1,540	1,527	1,648	121
Retirement ARC	198,965	230,088	295,577	65,489
Retirement DROP	2,308	-	-	-
Retirement Offset Contribution	1,832	2,245	-	(2,245)
Risk Management Administration	10,496	11,462	10,417	(1,045)
Supplemental Pension Savings Plan	29,702	35,768	36,431	663
Unemployment Insurance	2,825	2,603	2,500	(103)
Workers' Compensation	8,469	15,235	19,353	4,118
Fringe Benefits Subtotal	\$ 376,635	\$ 465,257	\$ 538,070	\$ 72,813
Total Personnel Expenditures			\$ 1,410,146	



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Office of the Assistant COO



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Office of the Assistant COO



Department Description

The Office of the Assistant COO Department consists of the Assistant Chief Operating Officer who reports directly to the Chief Operating Officer.

The former Business Office staff now resides in the Office of the Assistant COO and manages three major programs that support the improvement of City operations: Reengineering, Competitive Government, and the City Management Program (CMP). As such, the Business Office works with all of the Mayoral departments within the City to improve the efficiency and effectiveness of the City's service delivery practices and management structures.

Through the Reengineering Program, the Office of the Assistant COO provides the City with internal consulting services that center on supporting management reforms and making effectiveness improvements. This is primarily done by conducting both efficiency and Business Process Reengineering (BPR) studies.

Efficiency studies aim to improve efficiency and effectiveness and are more flexible in their approach to problem solving. The Reengineering Program staff serves as in-house consultants to review department practices and policies to determine the most efficient way to conduct business, to help multiple departments determine how to consolidate the delivery of redundant services, and to realize the maximum potential of new technologies that the City has implemented.

Business Process Reengineering studies involve the redesign of work processes (activities, services, or functions) for substantial improvement. In the City of San Diego, these work processes occur within or between divisions and departments, and BPR studies are conducted in accordance with the BPR Guide. Business Process Reengineering focuses on rethinking from the ground up, finding more efficient ways of working and eliminating work that is unnecessary.

The Reengineering Program helps identify efficiency gains to maximize the level of services that can be provided with existing resources.

Competitive government is defined as a government with processes in place to validate that service quality and costs are as good as, or superior to, any legitimate provider available. This may be achieved via direct outsourcing, managed competition, and benchmarking processes. The voters expressed their support for competitive government within the City of San Diego through their approval of Proposition C in November 2006. Accordingly, the City of San

Office of the Assistant COO

Diego is committed to delivering quality services to taxpayers, residents, and visitors in the most economical and efficient way possible.

Managed Competition is a structured process that allows public sector employees to compete openly and fairly with independent contractors (normally private sector firms) for the right to deliver services. This strategy recognizes the high quality and potential of public sector employees, and seeks to tap their creativity, experience, and resourcefulness by giving them the opportunity to structure organizations and processes in ways similar to best practices in competitive businesses while still being compatible with public sector realities.

The City Management Program is designed to integrate strategic planning, performance monitoring efforts, and decision-making processes in order to create more accountability for performance and transparency in City government.

The Department's mission is:

To support the City's mission to provide a fiscally-sound city government that provides effective services to our residents and visitors

Goals and Objectives

The following goals and objectives represent the action plan for the Office of the Assistant COO:

Goal 1: Assist City groups in identifying opportunities for improvement and in implementing best business practices and business reform to move toward accomplishing the City's goal of a fiscally-sound, effective City government

As the City continues its management reform efforts, it must ensure that all opportunities for improvement are identified and that best business practices are utilized. This goal is vital to the improved efficiency and effectiveness of City services. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Support the Mayor's top priorities in management reform
- Execute the City's Managed Competition program successfully
- Implement an impactful reengineering program
- Promote efficiencies through regional service delivery

Goal 2: Improve organizational effectiveness and cultivate a responsive and innovative workforce

Improving organizational effectiveness and workforce responsiveness are important goals in any organization. In order to be effective, the City must plan, budget, and hold personnel and departments accountable for performance. It is of the utmost importance to continually improve and strive to become the most efficient and effective organization possible. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Consistently and reliably achieve results from the reengineering program to support continuous improvement in the City
- Assist in developing strategic direction for the City
- Institute accountability for performance citywide

Goal 3: Deliver quality support efficiently and effectively

As the Business Office focuses its efforts on management reform, it is important to recognize its internal needs. Investing its resources effectively and supporting its employees will ensure a high-performing Business Office team. The team will move toward accomplishing this goal by focusing on the following objectives:

- Communicate programs and projects effectively
- Invest its resources effectively
- Set Business Office performance standards and evaluate for accountability
- Support training and professional growth to maintain a high-performing team

Office of the Assistant COO

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Cumulative number of reengineering and efficiency studies and audit recommendation implementations completed	46	47	53
2. Cumulative cost savings achieved from reengineering and efficiency studies and audit recommendation implementations	\$40.0M	\$40.3M	\$42.0M
3. Amount of cost savings resulting from Managed Competition	\$1.0M	\$1.5M	\$12.2M ¹

1. Projected Fiscal Year 2014 savings result from the implementation of five functions: Publishing Services, Fleet Services, Street Sweeping, Landfill Operations, and Street and Sidewalk Maintenance.

Service Efforts and Accomplishments

Reengineering Program

The City has completed, or is in the process of completing, 27 BPR studies and 20 efficiency studies. From Fiscal Year 2007 to date, reengineering has resulted in reductions of over 415¹ full-time equivalent (FTE) positions and produced annually recurring savings of over \$40.3 million in personnel and non-personnel expenditures. In addition, reengineering has resulted in over \$6.1 million in cost avoidance (effectiveness savings), which - while not actual budget reductions - are efficiencies that permit staff to focus on other productive work.

In the course of conducting these studies, City employees have researched industry benchmarks, conducted internal and external customer surveys, mapped existing processes, and proposed organizational structures that streamline processes, deliver better service, and save money.

- The Delivery BPR examined departmentally-operated functions that deliver mail, library materials, and supplies throughout the City. Recently implemented, this BPR centralized the City's delivery functions from Central Stores/Mail Room, the Fire-Rescue Department, Police Department, Library, and Publishing Services into a single delivery organization under Central Stores and co-located with the Central Stores operations at 20th and B Streets. This BPR has begun to yield several hundred thousands of dollars in annual savings starting in Fiscal Year 2013.
- The Fleet Warehouse Efficiency Study examined state-of-the-art parts management practices and resulted in a confidential report that was provided to the Fleet Services Employee Proposal Team for its use during their Managed Competition.
- The City-wide Park Maintenance Efficiency Study brought together representatives from the Citywide Park Maintenance function and from its internal Park & Recreation Department customers to review processes and procedures and to make recommendations for efficiency improvements.

The above-mentioned reengineering efforts are intended to improve efficiencies, reduce the cost of City government, and maximize the services offered to residents and customers.

Competitive Government

Competitive government is defined as a government with processes in place to validate that service quality and costs are as good as, or superior to, any legitimate provider available. This may be achieved via direct outsourcing, managed competition, or benchmarking. The voters expressed their enthusiasm for competitive government within

1. Many reductions involved vacant positions; others resulted in retirements and placement of personnel elsewhere at the City

Office of the Assistant COO

the City through their approval of Proposition C in November 2006 which authorized a managed competition process. Accordingly, the City is committed to delivering quality services to taxpayers, residents, and visitors in the most economical and efficient way possible.

Managed Competition is a process to determine when City services can be provided more economically and efficiently by an independent contractor than by persons employed in the Classified Service while maintaining service quality and protecting the public interest. This strategy recognizes the high quality and potential of public sector employees, and seeks to tap their creativity, experience, and resourcefulness by giving them the opportunity to structure organizations and processes in ways similar to best practices in competitive businesses while still being compatible with public sector realities.

Since 2006, the City negotiated with several labor unions regarding the Proposition C implementing ordinance and corresponding policies and procedures known as the Managed Competition Guide. In Fiscal Year 2011, the City and labor organizations reached agreement, and the City Council approved the Proposition C implementing the ordinance and the Managed Competition Guide which permitted the re-start of Managed Competition activities.

During Fiscal Year 2008, the Managed Competition Independent Review Board (MCIRB) was established. The MCIRB reviews proposals received through competitive procurements and advises the Mayor on the proposal that will provide services economically and efficiently while maintaining service quality and protecting the public interest. The Mayor accepts or rejects the recommendation of the MCIRB; if it results in award to an outside contractor, the Mayor's recommendation will be taken to Council for its acceptance or rejection.

Publishing Services

The first competition was won by the Publishing Service Employee Proposal Team and was officially implemented on July 1, 2011. This competition has resulted in approximately \$1.0 million in annual savings starting in Fiscal Year 2012.

Fleet Maintenance

Fleet Maintenance Operations was awarded to the Fleet Maintenance Employee Proposal Team with an implementation date originally scheduled for January 1, 2012. Due to the time required to carry out mandated processes such as meet and confer, procurement, reduction-in-force, and other necessary processes to implement the proposal, the revised estimated completion date is September 1, 2013. Initial annual savings were projected to be up to \$5.3 million beginning in Fiscal Year 2013. As a result of a negotiated agreement with the impacted labor organizations in July 2012, 12.50 FTE positions and \$1.3 million in expenditures have been added back to the Fleet Services Fiscal Year 2014 Proposed Budget which may result in an updated annual savings of up to \$4.0 million as it relates to the Employee Proposal Team's Alternate Proposal. The processes stated above remain ongoing at the time of this publication and could impact the projected savings which will be revised appropriately.

Street Sweeping

The third competition was won by the Street Sweeping Employee Proposal Team. The implementation began December 1, 2012. The employees' proposal has already begun to result in cost savings for Fiscal Year 2013 and will continue to yield \$0.5 million in annual savings in subsequent years.

Landfill Operations

Landfill Operations was awarded to the Landfill Operations Employee Proposal Team with an implementation date scheduled for July 1, 2013 pending the outcome of required processes such as the meet-and-confer obligations with the impacted labor organizations. Upon full implementation, the Employee Proposal may result in up to \$3.5 million in annual savings which is planned to begin in Fiscal Year 2014.

Office of the Assistant COO

Street & Sidewalk Maintenance

The fifth competition was won by the Street & Sidewalk Maintenance Employee Proposal Team. The likely implementation will be in Fiscal Year 2014 pending the outcome of meet-and-confer and may result in up to \$0.8 million in annual savings.

City Management Program

The City Management Program (CMP) integrates strategic planning and performance monitoring efforts with the budget decision-making process. Its goal is to create a more strategically-oriented organization that optimizes its operations to serve the City's residents in the most effective and efficient way possible. Founded on Balanced Scorecard principles, the CMP is designed to infuse accountability for performance into City services at every level of the organization. In addition, the CMP is intended to improve communication throughout the City, instill accountability, and support data-based decision-making.

The Strategic Planning Process

Being strategic and proactive in its approach to governance is integral to achieving the City's goals. The CMP is intended to ensure that the City creates and adheres to its goals and priorities. The use of strategic planning enables the City to map its goals and manage the tools and resources necessary for achieving them. The strategic planning process takes a top-down approach beginning with the formulation of the City Strategic Plan at the citywide level and subsequent development of tactical plans at the department level.

The City Strategic Plan

The City Strategic Plan charts the strategic direction of the City. It contains the City's mission, vision, goals, objectives, and performance measures. The City Strategic Plan was a product of collaboration between City leadership and subject matter experts from across all departments. It defines the direction for the City and provides a strategic framework for the strategies and activities of the departments.

For Fiscal Year 2014, the City's Strategic Plan goals and objectives have been reprinted as they were originally adopted. A complete, in-depth review of the current City Strategic Plan, department tactical plans, and all performance measures will be done during Fiscal Year 2014 for inclusion in the Fiscal Year 2015 budget. These future efforts will result in new City and department goals, objectives, and outcome-based performance measures.

Department Tactical Plans

Another part of the overall strategic planning process involves the development and maintenance of department tactical plans for all Mayoral departments. These plans include the following elements: mission and vision statements, goals, objectives, performance measures, and targets. Tactical plans are designed to be reviewed and updated for each budget cycle. The annual review enables departments to determine the strategic direction for each fiscal year and ensure that it is aligned with the City's overall strategic direction and departments' resource requests. This annual review of department tactical plans did not occur as part of development of the Fiscal Year 2014 Proposed Budget due to the recent change in Mayoral administration.

The City Strategic Plan, department tactical plans, and the performance measure development processes will be evaluated during the course of Fiscal Year 2014 for inclusion in the Fiscal Year 2015 budget to reflect the new administration's priorities and areas of focus.

For Fiscal Year 2014, Volume II of the Proposed Budget continues to feature the section entitled 'Key Performance Indicators'. These performance measures include ones handpicked by each department based on one or more of the following reasons: they reflect the priorities of the department; they are considered useful in achieving the City's Strategic Plan goals and objectives; they demonstrate department responsibilities highlighted as a result of Mayoral

Office of the Assistant COO

responses to audit, Grand Jury, and Independent Budget Analyst (IBA) reports or Council action; or they best reflect the results or outcomes of the department's primary responsibilities.

In addition, there are Managed Competition-related measures that represent the performance standards outlined in the Preliminary Statements of Work (PSOWs) approved by City Council.

Actual figures for Fiscal Year 2012, actuals for Fiscal Year 2013, as well as targets for Fiscal Year 2014 have been included for each performance indicator. This performance data enables the reader to understand how each department is using the resources it has been given. Having this type of information available for budget readers is a result of the work achieved through the City Management Program.

All of the above-mentioned efforts have improved the transparency of the City's budget, the ease of communication around budget issues, and internal accountability.

Office of the Assistant COO

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	1.00	1.00	8.00	7.00
Personnel Expenditures	\$ 297,517	\$ 286,190	\$ 1,042,683	\$ 756,493
Non-Personnel Expenditures	12,892	27,846	248,356	220,510
Total Department Expenditures	\$ 310,409	\$ 314,036	\$ 1,291,039	\$ 977,003
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Office of the Assistant COO	\$ 310,409	\$ 314,036	\$ 1,291,039	\$ 977,003
Total	\$ 310,409	\$ 314,036	\$ 1,291,039	\$ 977,003

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Office of the Assistant COO	1.00	1.00	8.00	7.00
Total	1.00	1.00	8.00	7.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Department Restructure Transfer of the Business Office to the Office of the Assistant Chief Operating Officer.	7.75	\$ 1,029,196	\$ -
Assistant to the Director Addition of 1.00 Assistant to the Director in the Office of the Assistant Chief Operating Officer.	1.00	96,273	-
Position Transfer Transfer of 0.25 Supervising Management Analyst to the Office of the Assistant Chief Operating Officer.	0.25	35,397	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	33,807	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	17,063	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(57,684)	-

Office of the Assistant COO

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Executive Secretary Reduction of 1.00 Executive Secretary transferred from the Business Office.	(1.00)	(81,944)	-
Associate Management Analyst Transfer Transfer of 1.00 Associate Management Analyst transferred from the Business Office to the Purchasing & Contracting Department to support the EOC Program.	(1.00)	(95,105)	-
Total	7.00	\$ 977,003	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 195,230	\$ 185,001	\$ 636,983	\$ 451,982
Fringe Benefits	102,287	101,189	405,700	304,511
PERSONNEL SUBTOTAL	\$ 297,517	\$ 286,190	\$ 1,042,683	\$ 756,493
NON-PERSONNEL				
Supplies	\$ 253	\$ 4,130	\$ 8,594	\$ 4,464
Contracts	3,518	8,000	179,017	171,017
Information Technology	2,896	4,209	31,577	27,368
Energy and Utilities	506	4,477	18,973	14,496
Other	5,719	5,600	8,355	2,755
Transfers Out	-	1,430	1,840	410
NON-PERSONNEL SUBTOTAL	\$ 12,892	\$ 27,846	\$ 248,356	\$ 220,510
Total	\$ 310,409	\$ 314,036	\$ 1,291,039	\$ 977,003

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001080	Assistant Chief Operating Officer	1.00	1.00	1.00	\$73,008 - \$291,595	\$ 182,688
20001233	Assistant to the Director	0.00	0.00	1.00	46,966 - 172,744	50,000
20000119	Associate Management Analyst	0.00	0.00	1.00	54,059 - 65,333	-
20001222	Program Manager	0.00	0.00	2.00	46,966 - 172,744	182,689
20000015	Senior Management Analyst	0.00	0.00	2.00	59,363 - 71,760	141,726
20000970	Supervising Management Analyst	0.00	0.00	1.00	66,768 - 80,891	79,880
FTE, Salaries, and Wages Subtotal		1.00	1.00	8.00		\$ 636,983

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Fringe Benefits				
Employee Offset Savings	\$ 5,571	\$ 5,550	\$ 16,463	\$ 10,913
Flexible Benefits	7,731	7,701	51,419	43,718
Long-Term Disability	1,086	1,055	3,448	2,393
Medicare	2,962	2,682	9,345	6,663
Other Post-Employment Benefits	2,591	6,327	43,687	37,360
Retiree Medical Trust	-	-	462	462
Retirement ARC	74,571	68,802	218,681	149,879
Risk Management Administration	1,043	1,042	6,629	5,587

Office of the Assistant COO

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Supplemental Pension Savings Plan	5,388	5,643	40,848	35,205
Unemployment Insurance	618	537	1,830	1,293
Workers' Compensation	726	1,850	12,888	11,038
Fringe Benefits Subtotal	\$ 102,287	\$ 101,189	\$ 405,700	\$ 304,511
Total Personnel Expenditures			\$ 1,042,683	



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Office of the Chief Financial Officer



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Office of the Chief Financial Officer



Department Description

The Chief Financial Officer (CFO) is responsible for the City's internal controls over financial reporting and oversees the development and implementation of internal control policies and procedures in all City departments. In addition, the CFO oversees the Office of the City Comptroller, City Treasurer, Debt Management, Risk Management, Financial Management, Department of Information Technology, and Corporate Partnerships. A position has been added to the Fiscal Year 2013 budget to identify, coordinate, and provide assistance with citywide grant opportunities. It is anticipated that the position is to be filled by September 2013.

The Department's mission is:

To provide the City of San Diego with the highest quality public services in the areas of financial management, budgeting, fiscal planning, financial reporting, and enterprise resource planning support to ensure financial integrity, fiscal transparency to the public, and to promote accountability in government

Office of the Chief Financial Officer

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Grant dollars awarded	\$53.5M	\$40.9M	TBD ¹
2. Number of grants applied for (citywide)	38 ²	44	TBD ¹

1. A position has been added to the Fiscal Year 2013 budget to identify, coordinate, and provide assistance with city-wide grant opportunities. This position will help determine targets for future fiscal years.
2. The decline in grants can be attributed to the following factors: loss of the American Recovery and Investment Act of 2009 (ARRA) funding (a one-time program), a decrease in granting opportunities, and a decrease in City departments' staffing resources to search and request for grants. A position has been added to the Fiscal Year 2013 budget to identify, coordinate, and provide assistance with citywide grant opportunities.

Office of the Chief Financial Officer

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	3.00	3.75	5.00	1.25
Personnel Expenditures	\$ 467,035	\$ 583,833	\$ 756,720	\$ 172,887
Non-Personnel Expenditures	44,363	258,163	233,811	(24,352)
Total Department Expenditures	\$ 511,398	\$ 841,996	\$ 990,531	\$ 148,535
Total Department Revenue	\$ 596,267	\$ 600,000	\$ 450,000	\$ (150,000)

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Office of the Chief Financial Officer	\$ 511,398	\$ 841,996	\$ 990,531	\$ 148,535
Total	\$ 511,398	\$ 841,996	\$ 990,531	\$ 148,535

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Office of the Chief Financial Officer	3.00	3.75	5.00	1.25
Total	3.00	3.75	5.00	1.25

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Program Manager Transfer Transfer of 1.00 Program Manager from the Administration Department to the Office of the Chief Financial Officer.	1.00	\$ 190,797	\$ -
Addition of Associate Management Analyst Addition of 0.25 Associate Management Analyst offset by a decrease in non-personnel expenditures.	0.25	(182)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(911)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,049)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.38)	(9,853)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.38	(29,267)	-

Office of the Chief Financial Officer

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	(150,000)
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	1.25	\$ 148,535	\$ (150,000)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 328,953	\$ 384,353	\$ 459,264	\$ 74,911
Fringe Benefits	138,082	199,480	297,456	97,976
PERSONNEL SUBTOTAL	\$ 467,035	\$ 583,833	\$ 756,720	\$ 172,887
NON-PERSONNEL				
Supplies	\$ 1,615	\$ 6,041	\$ 7,041	\$ 1,000
Contracts	28,155	222,496	197,652	(24,844)
Information Technology	7,614	15,493	14,222	(1,271)
Energy and Utilities	2,612	4,538	4,864	326
Other	4,251	8,521	8,932	411
Transfers Out	116	74	100	26
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	\$ 44,363	\$ 258,163	\$ 233,811	\$ (24,352)
Total	\$ 511,398	\$ 841,996	\$ 990,531	\$ 148,535

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 6,357	\$ -	\$ -	\$ -
Other Revenue	589,910	600,000	450,000	(150,000)
Total	\$ 596,267	\$ 600,000	\$ 450,000	\$ (150,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20000119	Associate Management Analyst	0.00	0.37	1.00	\$54,059 - \$65,333	\$ 54,059
20001099	Chief Financial Officer	1.00	1.00	1.00	59,155 - 224,099	141,627
20001220	Executive Director	0.00	0.00	1.00	46,966 - 172,744	101,715
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,008
90001073	Management Intern - Hourly	0.00	0.38	0.00	24,274 - 29,203	-
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	109,855
20001195	Resource Development Officer	1.00	1.00	0.00	23,005 - 137,904	-
FTE, Salaries, and Wages Subtotal		3.00	3.75	5.00		\$ 459,264

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
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Fringe Benefits

Employee Offset Savings	\$ 4,745	\$ 10,121	\$ 11,702	\$ 1,581
Flexible Benefits	13,541	18,112	38,510	20,398
Insurance	290	-	-	-
Long-Term Disability	1,762	2,278	2,468	190

Office of the Chief Financial Officer

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Medicare	5,209	5,729	6,689	960
Other Post-Employment Benefits	8,464	22,129	31,267	9,138
Retiree Medical Trust	249	258	258	-
Retirement 401 Plan	991	1,030	1,030	-
Retirement ARC	84,106	113,105	177,748	64,643
Retirement Offset Contribution	236	292	-	(292)
Risk Management Administration	2,770	3,631	4,744	1,113
Supplemental Pension Savings Plan	11,558	16,852	12,506	(4,346)
Unemployment Insurance	1,099	1,173	1,310	137
Workers' Compensation	3,062	4,770	9,224	4,454
Fringe Benefits Subtotal	\$ 138,082	\$ 199,480	\$ 297,456	\$ 97,976
Total Personnel Expenditures			\$ 756,720	



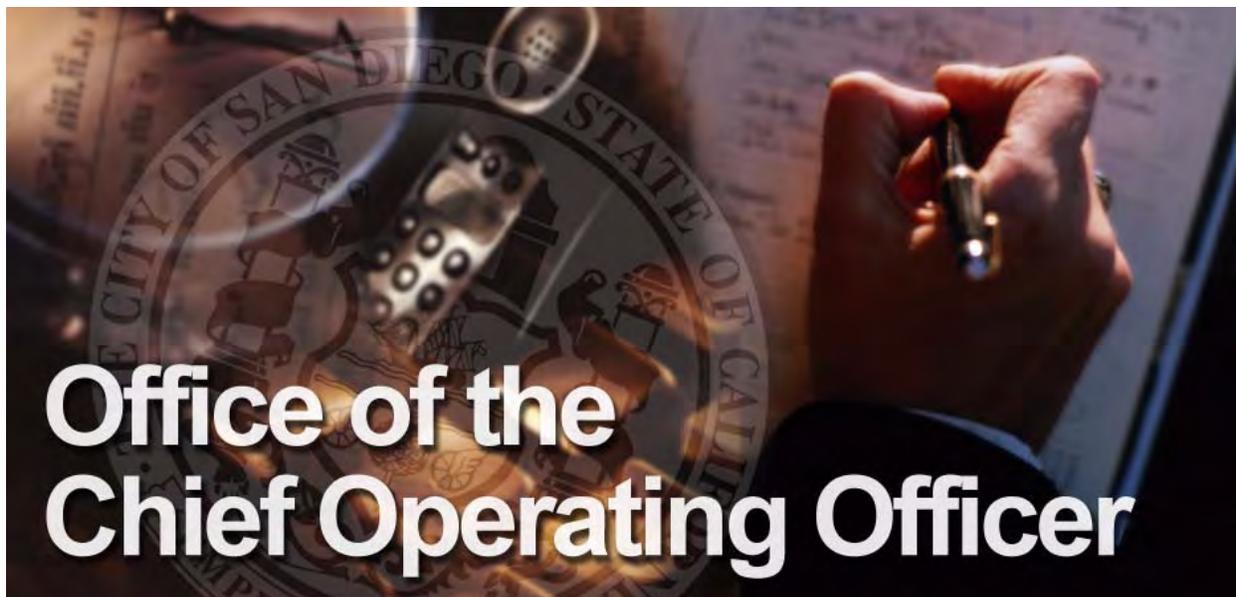
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Office of the Chief Operating Officer



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Office of the Chief Operating Officer



Department Description

San Diego is the nation's eighth largest city and California's second largest city. The Chief Operating Officer reports directly to the Mayor who serves as the head of the executive branch of City government and is responsible for managing the City's daily operations and implementing initiatives and objectives.

The Office of the Chief Operating Officer consists of the Chief Operating Officer and the Chief Operating Officer's executive assistant.

The Department's mission is:

To ensure that City operations further the City's mission to provide a fiscally-sound, effective government that is responsive and dependable; a safe, well-maintained, and healthy environment; and abundant opportunities so residents and visitors can enjoy the highest quality of life



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Office of the Chief Operating Officer

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	2.00	2.00	2.00	0.00
Personnel Expenditures	\$ 478,135	\$ 479,112	\$ 515,546	\$ 36,434
Non-Personnel Expenditures	41,855	58,912	53,084	(5,828)
Total Department Expenditures	\$ 519,990	\$ 538,024	\$ 568,630	\$ 30,606
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Office of the Chief Operating Officer	\$ 519,990	\$ 538,024	\$ 568,630	\$ 30,606
Total	\$ 519,990	\$ 538,024	\$ 568,630	\$ 30,606

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Office of the Chief Operating Officer	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 36,434	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(2,435)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,393)	-
Total	0.00	\$ 30,606	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
PERSONNEL				
Personnel Cost	\$ 318,975	\$ 317,914	\$ 316,014	\$ (1,900)
Fringe Benefits	159,160	161,198	199,532	38,334
PERSONNEL SUBTOTAL	\$ 478,135	\$ 479,112	\$ 515,546	\$ 36,434

Office of the Chief Operating Officer

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Supplies	\$ -	\$ 4,000	\$ 4,000	\$ -
Contracts	8,221	20,953	15,445	(5,508)
Information Technology	12,193	10,290	7,275	(3,015)
Energy and Utilities	11,138	10,785	12,391	1,606
Other	9,702	11,487	12,435	948
Transfers Out	602	397	538	141
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	\$ 41,855	\$ 58,912	\$ 53,084	\$ (5,828)
Total	\$ 519,990	\$ 538,024	\$ 568,630	\$ 30,606

Personnel Expenditures

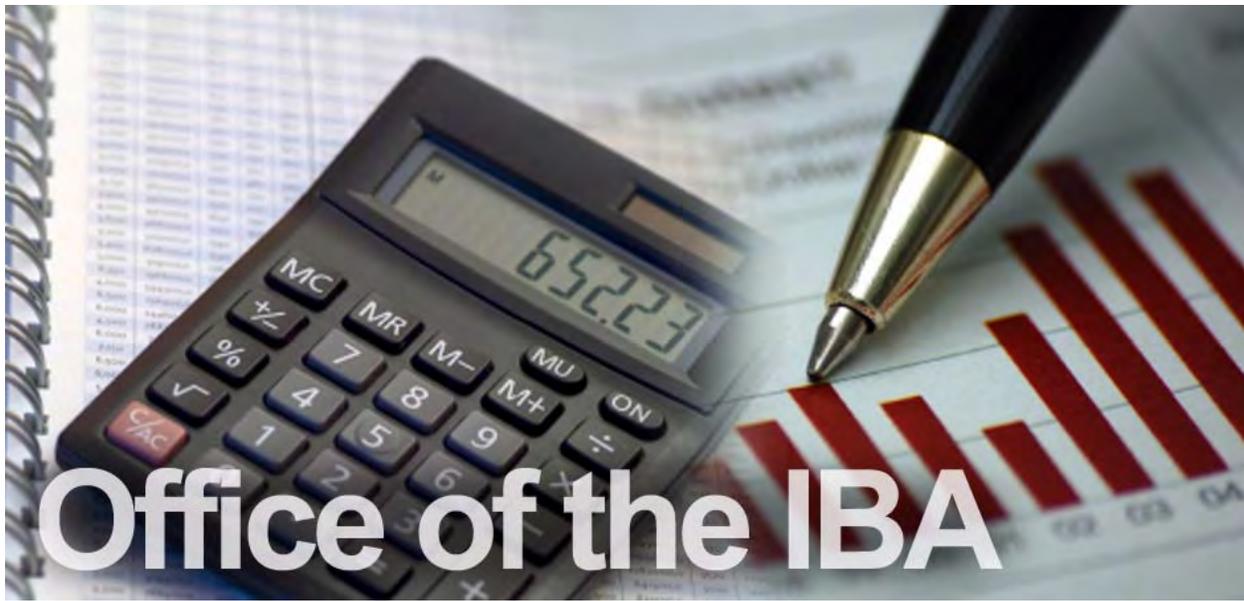
Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001109	Chief Operating Officer	1.00	1.00	1.00	\$73,008 - \$291,595	\$ 246,876
20001161	Confidential Secretary to the Chief Operating Officer	1.00	1.00	1.00	16,827 - 105,518	69,138
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 316,014

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Fringe Benefits				
Employee Offset Savings	\$ 7,529	\$ 9,600	\$ 9,600	\$ -
Flexible Benefits	21,480	21,398	21,398	-
Insurance	528	-	-	-
Long-Term Disability	1,866	1,824	1,713	(111)
Medicare	5,020	4,640	4,640	-
Other Post-Employment Benefits	5,081	12,654	12,482	(172)
Retirement ARC	100,772	92,975	119,001	26,026
Retirement DROP	2,144	2,135	2,135	-
Risk Management Administration	2,086	2,084	1,894	(190)
Supplemental Pension Savings Plan	10,339	9,760	19,360	9,600
Unemployment Insurance	1,061	928	909	(19)
Workers' Compensation	1,255	3,200	6,400	3,200
Fringe Benefits Subtotal	\$ 159,160	\$ 161,198	\$ 199,532	\$ 38,334
Total Personnel Expenditures			\$ 515,546	

Office of the IBA



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Department Description

On November 2, 2004, the voters of the City of San Diego approved Proposition F which provided for a change in the City's form of government from City Manager to Strong Mayor-Strong Council for a five-year trial period. Proposition F also provided that the City Council shall have the right to establish an Office of the Independent Budget Analyst (IBA) and to determine the powers of the office and its manager by ordinance. The Office of the IBA was established January 16, 2006 consistent with Proposition F.

On June 3, 2008, voters passed Proposition C which amended the City Charter related to the Chief Financial Officer, City Auditor, Independent Budget Analyst, City Treasurer, and Audit Committee and made permanent the Strong Mayor-Strong Council form of government. By adding Section 39.3 to City Charter Article V, this proposition made permanent the Office of the Independent Budget Analyst regardless of the form of government.

The function of this office is explained in Charter Section 39.3 which states "the Office of the Independent Budget Analyst shall provide budgetary and policy analysis for the City Council," and San Diego Municipal Code Section 22.2301 which states "there is hereby created the Office of Independent Budget Analyst, a City department whose designated function is to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions."

The Department's mission is:

To provide clear, objective, and unbiased analysis and advice to the City Council and the public regarding all legislative items bearing financial and policy impacts to the City of San Diego

Office of the IBA

Goals and Objectives

In addition to assisting the City Council in making budget and policy decisions, the IBA strives to implement "good government principles," by ensuring the public has access to information and ability to participate in the decision-making process, and to add value by providing supplemental information to further educate decision-makers and the public, all of whom may be affected by the outcome. The IBA has made significant contributions to shaping important policy discussions through its research, analysis, outreach to authoritative resources, and preparation of well-developed recommendations.

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Total number of City Council docket items reviewed	680	715	715
2. Total number of IBA reports	67	64	64
3. Number of financial training sessions held for City Council that are developed and coordinated by the IBA	1	2	2
4. Percent of City Council who find the financial trainings useful and informative	93%	91%	90%

Service Efforts and Accomplishments

In its eighth year, the Office of the Independent Budget Analyst continues to provide information, analyses, and recommendations throughout the annual budget process, as well as for all financial and policy items submitted throughout the year for City Council, Housing Authority, and Council Committee consideration.

Each fiscal year, the IBA reviews and evaluates the Mayor's Proposed Budget and Five-Year Financial Outlook and issues preliminary and final reports on recommended changes to the City Council for consideration. The Office participates in the City Council's seven standing committees, ad-hoc committees, and other committees such as the Managed Competition Independent Review Board. The IBA also participates on behalf of the City Council in the labor negotiation process and is responsible for coordinating City Council responses to Grand Jury reports.

The IBA contributes significantly to the ongoing development and implementation of financial and budgetary reforms, principles, and policies. The Office has been vital in the establishment and success of the City's first independent Audit Committee and their policies and procedures. The IBA coordinates the City Council financial training program and has been integral to the City's ongoing reform in other areas such as managed competition, equal opportunity contracting, Community Development Block Grants, pension and health care benefits reform, capital improvement program financing and streamlining, and redevelopment dissolution.

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	10.00	10.00	10.00	0.00
Personnel Expenditures	\$ 1,499,328	\$ 1,605,665	\$ 1,683,811	\$ 78,146
Non-Personnel Expenditures	64,103	96,003	91,495	(4,508)
Total Department Expenditures	\$ 1,563,431	\$ 1,701,668	\$ 1,775,306	\$ 73,638
Total Department Revenue	\$ 150	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Office of the IBA	\$ 1,563,431	\$ 1,701,668	\$ 1,775,306	\$ 73,638
Total	\$ 1,563,431	\$ 1,701,668	\$ 1,775,306	\$ 73,638

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Office of the IBA	10.00	10.00	10.00	0.00
Total	10.00	10.00	10.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 78,146	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	4,137	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(8,645)	-
Total	0.00	\$ 73,638	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
PERSONNEL				
Personnel Cost	\$ 978,004	\$ 1,017,552	\$ 1,019,109	\$ 1,557
Fringe Benefits	521,324	588,113	664,702	76,589
PERSONNEL SUBTOTAL	\$ 1,499,328	\$ 1,605,665	\$ 1,683,811	\$ 78,146

Office of the IBA

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Supplies	\$ 3,416	\$ 6,100	\$ 6,100	\$ -
Contracts	15,998	26,427	35,797	9,370
Information Technology	32,395	48,130	36,584	(11,546)
Energy and Utilities	6,417	7,691	2,474	(5,217)
Other	5,877	7,655	10,540	2,885
NON-PERSONNEL SUBTOTAL	\$ 64,103	\$ 96,003	\$ 91,495	\$ (4,508)
Total	\$ 1,563,431	\$ 1,701,668	\$ 1,775,306	\$ 73,638

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 150	\$ -	\$ -	\$ -
Total	\$ 150	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20001111	Budget/Legislative Analyst 1	7.00	7.00	7.00	\$19,323 - \$151,840	\$ 623,980
20001166	Council Representative 2A	1.00	1.00	1.00	16,640 - 104,832	71,192
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	116,544
20001110	Independent Budget Analyst	1.00	1.00	1.00	59,155 - 224,099	207,393
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 1,019,109

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
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Fringe Benefits

Employee Offset Savings	\$ 24,439	\$ 30,782	\$ 30,961	\$ 179
Flexible Benefits	72,989	77,680	81,700	4,020
Insurance	444	-	-	-
Long-Term Disability	5,595	5,850	5,521	(329)
Medicare	20,432	14,876	14,963	87
Other Post-Employment Benefits	23,032	63,270	62,410	(860)
Retiree Medical Trust	394	237	616	379
Retirement 401 Plan	1,555	948	2,463	1,515
Retirement ARC	341,202	352,636	391,292	38,656
Risk Management Administration	9,684	10,420	9,470	(950)
Supplemental Pension Savings Plan	13,897	17,458	41,737	24,279
Unemployment Insurance	3,190	2,976	2,929	(47)
Workers' Compensation	4,472	10,980	20,640	9,660
Fringe Benefits Subtotal	\$ 521,324	\$ 588,113	\$ 664,702	\$ 76,589

Total Personnel Expenditures	\$ 1,683,811		
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Office of the Mayor



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Department Description

The Office of the Mayor consists of staff dedicated to the areas of Policy, Open Government, Communications and Press, Community Outreach, Constituent Affairs, Council Affairs, Appointments to Boards and Commissions, Special Projects and Labor Affairs, Bi-National Affairs, Energy and Climate Sustainability, Housing and Homeless, Veterans Affairs, and Protocol.

The Policy team assists the Mayor in formulating and implementing public policy decisions within the City. In doing so, the Team interacts with the City Council, Independent Budget Analyst (IBA), City Attorney, community representatives, and other public stakeholders. This team implements the Mayor's policy priorities for the benefit of the City and its residents.

The Open Government staff enhances the engagement of the community with City government by identifying better ways to provide information and notification about City services, improving the way the public and City Hall interact; implementing the open government provisions of ballot measures such as Propositions A and B and Council-approved open government ordinances; and working to ensure more meaningful public participation in development and deliberation of public policy.

The Communications and Press team maintains open and transparent communication between the City, and its residents on behalf of the Mayor. The Team proactively provides information regarding the Mayor's policies and initiatives, department operations, and other City information. The Team establishes citywide communication policies, and provides oversight of public information efforts.

The Community Outreach team directs the Mayor's community outreach strategy, staff, and operations. This team focuses time and effort on creating, fostering, and strengthening relationships in the community, attending functions on the Mayor's behalf, and providing a line of communication between the community and the Mayor.

The Constituent Affairs group responds to, and resolves, community concerns regarding the delivery of public services including the maintenance and improvement of infrastructure, allocation and provision of personnel and fiscal resources, and the development and administration of policy initiatives. This group provides citizens the opportunity to raise emerging issues and seek timely and effective solutions.

Office of the Mayor

Council Affairs serves as the liaison to the City Council and the IBA to answer questions, respond to requests, resolve issues associated with actions proposed for City Council consideration, and facilitate resolution of issues affecting each Council district.

Appointments to Boards and Commissions is responsible for directing and facilitating appointments to City boards and commissions and related policy initiatives. Staff assists the Mayor by managing the identification, recruitment, vetting, nomination, and confirmation of applicants for public appointment. Staff also manages appointee relations, the establishment of new committees or boards, special projects, and any required procedural, Municipal Code, City Charter, and by-law modifications.

Special Projects and Labor Affairs is responsible for assisting and advising in the framing and execution of policy matters that promote sound job growth and employment availability with a particular emphasis on the development of jobs in the new environment focused on green energy and sustainability and economic opportunities for our youth.

Bi-National Affairs staff maintains relationships with the Mexican government at all levels including operation of an office of the Mayor of San Diego in the city of Tijuana. The connections established by this office facilitate cross-border communications, help anticipate and resolve prospective intergovernmental issues, develop and support the implementation of policies that foster bi-national benefits, and provide a vehicle through which business opportunities and international investment can be promoted.

The Energy and Climate Sustainability office coordinates adoption of City policies and programs to conserve energy resources, pursue utilization of alternative energy sources, and promote City and private efforts to prepare the community for the demands arising from global climate change.

The Housing and Homeless team coordinates with service providers to create new overnight accommodations for the homeless, as well as establish counseling services and sanitary and storage facilities. The Office also focuses City efforts on expanding the number and distribution of affordable housing opportunities available in the larger community.

Veterans Affairs directs the provision of City services and coordinates with State and federal agencies and non-profit organizations to increase the ability of military veterans to receive assistance with housing, employment, and social services.

Protocol manages visits to the Mayor by high-level dignitaries, diplomats, government officials, and celebrities. The staff also manages consular relations and military/protocol relations, oversees protocol responsibilities at the State of the City address, and serves as liaison to the International Affairs Board, Sister Cities, and other local cultural groups and organizations. Protocol staff serves as the Mayor's liaison to the international community and represents the Mayor at special cultural and international engagements and meetings throughout the City. The staff also coordinates and processes Mayoral proclamation and letter requests on behalf of the City.

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	38.17	24.16	26.16	2.00
Personnel Expenditures	\$ 4,478,707	\$ 3,271,045	\$ 2,871,457	\$ (399,588)
Non-Personnel Expenditures	702,757	831,534	799,776	(31,758)
Total Department Expenditures	\$ 5,181,464	\$ 4,102,579	\$ 3,671,233	\$ (431,346)
Total Department Revenue	\$ 1,145,441	\$ 308,400	\$ 308,400	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
CityTV	\$ 481,710	\$ -	\$ -	\$ -
Economic Growth Services	1,028,155	-	-	-
Intergovernmental Relations	561,845	666,331	-	(666,331)
Mayor/Community & Legislative Services	2,965,062	3,284,006	3,671,233	387,227
Protocol	144,692	152,242	-	(152,242)
Total	\$ 5,181,464	\$ 4,102,579	\$ 3,671,233	\$ (431,346)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
CityTV	3.00	0.00	0.00	0.00
Economic Growth Services	9.00	0.00	0.00	0.00
Intergovernmental Relations	2.00	2.00	0.00	(2.00)
Mayor/Community & Legislative Services	22.67	20.16	26.16	6.00
Protocol	1.50	2.00	0.00	(2.00)
Total	38.17	24.16	26.16	2.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Director of Open Government Addition of 1.00 Mayor Representative 2 (Director of Open Government) to lead the City's efforts for increased government transparency.	1.00	\$ 175,233	\$ -
Addition of Community Affairs Representative Addition of 1.00 Mayor Representative 2 (Community Affairs Representative).	1.00	64,690	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	(175)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(7,557)	-

Office of the Mayor

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(24,956)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
One-Time Reductions and Annualizations	0.00	(119,852)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Salary and Benefit Adjustments	0.00	(518,729)	-
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Total	2.00	\$ (431,346)	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 2,879,565	\$ 2,120,158	\$ 1,897,154	\$ (223,004)
Fringe Benefits	1,599,142	1,150,887	974,303	(176,584)
PERSONNEL SUBTOTAL	\$ 4,478,707	\$ 3,271,045	\$ 2,871,457	\$ (399,588)
NON-PERSONNEL				
Supplies	\$ 61,202	\$ 48,067	\$ 51,636	\$ 3,569
Contracts	368,679	464,813	459,367	(5,446)
Information Technology	186,226	220,830	185,108	(35,722)
Energy and Utilities	60,510	57,689	64,777	7,088
Other	22,920	32,919	30,964	(1,955)
Transfers Out	3,219	2,006	2,714	708
Capital Expenditures	-	5,210	5,210	-
NON-PERSONNEL SUBTOTAL	\$ 702,757	\$ 831,534	\$ 799,776	\$ (31,758)
Total	\$ 5,181,464	\$ 4,102,579	\$ 3,671,233	\$ (431,346)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 1,144,811	\$ 308,400	\$ 308,400	\$ -
Other Revenue	630	-	-	-
Total	\$ 1,145,441	\$ 308,400	\$ 308,400	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
90000539	Clerical Assistant 2 - Hourly	1.00	0.00	0.00	\$29,931 - \$36,067	\$ -
20000295	Community Development Coordinator	2.00	0.00	0.00	76,731 - 92,893	\$ -

Office of the Mayor

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000300	Community Development Specialist 2	3.00	0.00	0.00	54,059 - 65,333	-
20000303	Community Development Specialist 4	2.00	0.00	0.00	66,768 - 80,891	-
20001162	Confidential Secretary to the Mayor	1.00	1.00	1.00	16,640 - 104,832	70,000
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	59,155 - 224,099	160,963
90000924	Executive Secretary - Hourly	0.17	0.00	0.00	43,555 - 52,666	-
90001073	Management Intern - Hourly	1.00	1.16	0.00	24,274 - 29,203	-
90001074	Management Intern-Mayor/Council - Hourly	0.00	0.00	1.16	24,274 - 29,203	28,157
20001072	Mayor	1.00	1.00	1.00	100,464 - 100,464	99,208
20001255	Mayor Representative 2	21.00	20.00	22.00	19,323 - 151,840	1,537,370
20000170	Multimedia Production Coordinator	2.00	0.00	0.00	48,901 - 59,197	-
20001222	Program Manager	1.00	0.00	0.00	46,966 - 172,744	-
20000895	Senior Legislative Recorder	1.00	0.00	0.00	48,090 - 58,032	-
20000918	Senior Planner	1.00	0.00	0.00	65,354 - 79,019	-
	Bilingual - Regular					1,456
FTE, Salaries, and Wages Subtotal		38.17	24.16	26.16		\$ 1,897,154
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 60,173	\$ 59,716	\$ 56,642	\$ (3,074)	
	Flexible Benefits	288,234	200,656	188,132	(12,524)	
	Insurance	317	-	-	-	
	Long-Term Disability	16,500	11,534	10,254	(1,280)	
	Medicare	43,057	28,154	27,788	(366)	
	Other Post-Employment Benefits	99,041	145,521	156,024	10,503	
	Retiree Health Contribution	45,316	-	-	-	
	Retiree Medical Trust	1,181	910	3,165	2,255	
	Retirement 401 Plan	4,651	3,638	5,090	1,452	
	Retirement ARC	903,652	594,706	366,942	(227,764)	
	Retirement DROP	2,012	-	-	-	
	Retirement Offset Contribution	1,519	-	-	-	
	Risk Management Administration	35,002	23,966	23,676	(290)	
	Supplemental Pension Savings Plan	77,712	55,734	92,937	37,203	
	Unemployment Insurance	8,274	5,883	5,442	(441)	
	Unused Sick Leave	0	-	-	-	
	Workers' Compensation	12,503	20,469	38,211	17,742	
Fringe Benefits Subtotal		\$ 1,599,142	\$ 1,150,887	\$ 974,303	\$ (176,584)	
Total Personnel Expenditures					\$ 2,871,457	



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Park & Recreation



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Department Description

The Park & Recreation Department provides a multitude of facilities and services for neighborhoods and plays a key role in the quality of life for San Diego as a whole. The Department manages three major service areas that contribute to various Mayor and City Council priorities: Parks and Open Space, Recreational Facilities, and Recreational Programs.

Parks and Open Space

There are over 41,000 acres of parks, open space, and aquatic areas available throughout the City. This includes over 22,000 acres of open space that are managed in compliance with the Multiple Species Conservation Program (MSCP), a 1996 agreement between the City of San Diego, the United States Fish and Wildlife Service, and the California Department of Fish and Game. The Department provides a wide variety of opportunities for San Diegans to renew mind, body, and spirit in healthy outdoor settings. Parks provide valuable opportunities for individuals, families, and groups to enjoy passive and active leisure. Joint-use agreements with schools maximize park use and provide active, programmable sports turf in park-deficient neighborhoods.

Open space areas conserve and protect sensitive habitat and cultural history and provide educational opportunities in a natural setting. The Park and Recreation Department administers 49 Maintenance Assessment Districts (MADs) that provide property owners enhanced services and other improvements/activities beyond those generally provided by the City. These enhanced services are funded by property owner assessments.

Recreational Facilities

The Department operates and maintains a large number of recreational facilities. These facilities include recreation centers, playgrounds, teen centers, athletic fields, swimming pools, campgrounds, nature and visitor centers, gymnasiums, meeting rooms, historic sites, amphitheaters, skate parks, boat launch ramps, docks, a children's fishing lake, piers, dog off-leash areas, golf complexes, and more. These facilities bring people with diverse backgrounds together to enjoy special events, relax, and strengthen community bonds. The Department also operates Mount Hope Cemetery which opened in 1869. It contains historically significant monuments to some of San Diego's most notable citizens.

Park & Recreation

Recreational Programs

Recreational programs, team sports, and activities help build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health and promoting conflict resolution skills for youths and adults. Programs offered throughout the City vary, but can include interpretive nature programs, ceramics, learn-to-swim, karate, gymnastics, dance, soccer, basketball, water polo, nature walks, golf, day camps, softball, holiday and cultural events, outdoor movies, senior activities, tiny tot classes, therapeutic recreation, and much more.

The Department's mission is:

To acquire, develop, operate, and maintain a park and recreation system that enriches the quality of life for residents and visitors alike, and preserves it for future generations

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Instill community pride and ownership

It is in the community where the Department must focus a majority of its attention. Ensuring that the community is satisfied with the services it provides is paramount. The Department must improve avenues for community input and feedback in order to produce the most effective and valuable services. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide inviting facilities and faces for the community
- Increase and diversify community involvement
- Improve public awareness of park successes, programs, and activities
- Increase volunteerism of children, youths, and young adults in the park system

Goal 2: Invest in environmentally-sensitive programs and practices

It is the Department's duty to ensure that future San Diegans enjoy the rich environment available today. As a result, the Department strives to take part in environmentally-sensitive practices that promote protection and preservation. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Expand environmentally-sensitive management and maintenance practices
- Protect public lands and utilize best management practices for environmental preservation

Goal 3: Maintain public safety and quality park maintenance

Safety and cleanliness are the two most important and transparent issues that the community has when visiting parks. It is the Department's goal to maintain City park conditions through scheduled maintenance and responsive repairs, and create the safest environment for park-goers. The Department will continue to meet this goal by focusing on the following objectives:

- Maintain grounds in good condition
- Maintain facilities in good repair (maintenance and management)
- Work to ensure that the public is safe in parks and surrounding areas

Goal 4: Provide high quality services

In order to keep pace with the demands of the ever-changing community, the Department is committed to enhancing the quality of the services it provides. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Create a culture of high-quality customer service
- Expand the use of service-enhancing technologies

Park & Recreation

Goal 5: Deliver innovative, responsive programs

With the changing environment and conditions in our diverse City, it is important for the Department to be responsive to the community's needs. Developing community partnerships and a more intimate relationship with the community will assist the Department in becoming more responsive and effective. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Develop recreation programs that are responsive to community needs
- Improve relationships with community service organizations

Goal 6: Develop and retain committed, valued employees

Part of achieving excellence in any organization is the development of its employees. The Department strives for a more efficient and effective organization and works toward accomplishing this goal by focusing on developing its workforce in the following manner:

- Improve recruitment
- Expand training opportunities for employees

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Results of customer satisfaction survey on Park & Recreation program activities	94.5%	95.3%	93.3% ¹
2. Results of customer survey on overall satisfaction with Park & Recreation facilities	94.6%	95.8%	94.1% ¹
3. Compliance with maintenance standards (as determined by an inspection completed quarterly for a representative sample of parks)	Standards developed	Baseline data under development	90%
4. Number of regulatory agency violations received for storm water violations (park personnel violations and park contractor violations)	0	0	0
5. Number of developed/undeveloped park acreage (includes water and joint use acreage) managed	40,509	41,439	41,656
6. Number of aquatic users	304,900	308,025	300,000 ²
7. Number of hours of operation of recreation centers	126,060	128,767	128,492
8. Number of acres of parks and open spaces per 1,000 population ³	31.13	31.84	32.01

1. Five-year average
2. Includes the closure of Memorial Pool for approximately nine months due to project expansion
3. SANDAG population estimate of 1,301,617 used

Service Efforts and Accomplishments

In Fiscal Year 2013, Therapeutic Recreation and Senior Citizen Services provided a variety of programs to seniors and persons with disabilities such as adaptive sports, dance, fitness, community outings, social events, specialized day camps, inclusion activities, referrals, and outreach services to more than 50,000 participants. All programs address the specific needs of each population and work on increasing independence, teaching recreation skills, and enhancing the overall quality of life. Senior Citizen Services also provides a popular senior lounge in Balboa Park

Park & Recreation

with over 2,000 visitors monthly and Therapeutic Recreation Services also provides access to City beaches through a motorized beach wheelchair program at Mission Beach.

The Department partnered with the San Diego Unified School District and the South Bay Union School District to offer the Summer Lunch Program at 31 recreation centers located in urban, low-income communities throughout the City. The Program served more than 80,000 lunches and 50,000 snacks to children ages 2 through 18 years of age. Beginning in spring 2012, meal programs were offered at 12 recreation centers which served over 8,600 lunches and 8,100 snacks. During the winter break, over 3,400 lunches and 3,300 snacks were served.

In partnership with the San Diego Police Department, the Park and Recreation Department received nearly \$151,000 in grant funds from the State of California in an effort to reduce crimes related to gang activity and curb gang membership. The grant funds were used to increase recreational program hours at Dolores Magdaleno Memorial, Mountain View, Southcrest, Encanto, and City Heights recreation centers from 6:00 p.m. to 9:00 p.m. on Friday evenings, providing a safe evening environment and an alternative to participation in gangs. While the CalGrip Grant ended in October 2012, the City Council allocated \$40,000 to the Community Parks II Division in order to keep the Friday Night Teen program operating for three hours per night at the same five sites listed above for eight weeks in May and June 2013.

Public usage of the Balboa Park trails has continued to increase resulting in visitors to areas of Balboa Park which were previously under-utilized. Staff continues to plant native and non-native ornamental plant material to assist in water conservation and beautification.

Capital Improvement Projects underway in Balboa Park include HVAC equipment replacement at Casa de Balboa, elevator upgrades at six locations, Municipal Gymnasium roof replacement, and ADA upgrades at five buildings.

Over 3,500 volunteers donated over 22,000 hours in both one-time group projects and year-round volunteer programs to improve and enhance Balboa Park. Support from philanthropic organizations aided in a variety of efforts including: re-forestation, restoring Botanical Building (exterior) fountains, Inez Grant Parker Memorial Rose Garden irrigation renovation, and Lily Pond Restoration.

Mission Bay Park Grounds Maintenance staff and the Support Crew installed 80 doggie bag dispensers replacing outdated wooden box containers; 111 picnic tables and all 28 comfort stations were power-washed; 400 yards of mulch was spread; and all red and yellow curbs within park property were repainted. New upgraded irrigation systems were installed at Dana Landing/Perez Cove and Hospitality Point near the jetty to comply with Best Management Practices (BMP). French drains were installed at Ski Beach, Bonita Cove, and DeAnza Cove to prevent ponds and comply with BMP. At Santa Clara Point, South DeAnza Cove, Belmont Park, Playa Pacifica III, and Sunset Point, 1,100 parking stalls were re-stripped. Sixty tons of silica sand was replenished at North De Anza Cove and North Tecolote Shores playgrounds. Twelve wooden permit boxes were constructed and installed at gazebos for reservation schedules.

The West Shore Crew assisted lifeguards in removing invasive plant material from lifeguard facilities to improve the area. Mission Bay Park Rangers coordinated with volunteer enhancement projects (9,103 volunteer hours) throughout Mission Bay Park and Famosa Slough. Park rangers worked with the San Diego County Probation Department and the California Conservation Corps spending over 500 hours on a variety of projects including: trash and debris removal; enhancing the safety of bike paths by pruning vegetation; removal of invasive plants; maintaining native plant garden trails, California Least Tern sites, and Famosa Slough.

The Beach Maintenance Waste Stream Diversion Program continued to separate reusable materials, recyclable greens, and metals from the debris and illegally-dumped materials found in Mission Bay and Shoreline Parks. The Beach Mechanized Crew continues to provide support to Lifeguard Services by moving portable lifeguard towers to storage in the winter and back to their summer locations in the spring. Mechanized Beach Maintenance staff has also kept beaches free of dangerous debris, washouts, and holes that impact lifeguard emergency responses in many areas, as well as building and maintaining storm berms at various locations along the coast and within Mission Bay Park. Shoreline Parks supervisors continue to work to improve the area parks by helping manage the various projects

Park & Recreation

including the construction of a new comfort station at Palisades Park and the new lifeguard towers at the Children's Pool and Ellen Browning Scripps Park. The Shoreline Parks maintenance staff continues to provide clean and safe parks, comfort stations, and piers for visitors to enjoy on a daily basis.

Golf Operations hosted several major events including the Callaway Junior World Golf Championship and the Men's, Senior Men's, and Women's City Amateur Golf Championship. In January 2013, Torrey Pines Golf Course hosted the highly-publicized event, the Professional Golfers Association (PGA) Tour's Farmers Insurance Open.



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Park & Recreation

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	840.26	868.15	882.84	14.69
Personnel Expenditures	\$ 56,972,984	\$ 58,711,505	\$ 62,726,845	\$ 4,015,340
Non-Personnel Expenditures	51,964,724	54,705,765	55,324,777	619,012
Total Department Expenditures	\$ 108,937,708	\$ 113,417,270	\$ 118,051,622	\$ 4,634,352
Total Department Revenue	\$ 62,638,775	\$ 66,711,422	\$ 63,309,476	\$ (3,401,946)

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Administrative Services	\$ 2,106,288	\$ 2,254,732	\$ 2,637,403	\$ 382,671
Community Parks I	19,347,056	20,546,140	21,211,451	665,311
Community Parks II	21,687,782	21,387,139	21,189,110	(198,029)
Developed Regional Parks	31,073,212	33,356,203	35,117,576	1,761,373
Open Space	8,247,805	8,427,636	9,812,440	1,384,804
Total	\$ 82,462,143	\$ 85,971,850	\$ 89,967,980	\$ 3,996,130

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Administrative Services	15.00	15.00	15.53	0.53
Community Parks I	153.90	162.19	162.43	0.24
Community Parks II	219.86	230.57	230.76	0.19
Developed Regional Parks	299.82	309.14	313.87	4.73
Open Space	52.63	52.25	60.25	8.00
Total	741.21	769.15	782.84	13.69

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	(0.18)	\$ 2,537,835	\$ -
Support For Additional North Mission Trails Regional Park Acreage Addition of 4.00 Park Rangers and 1.00 Pesticide Applicator and associated non-personnel expenditures to support the maintenance and operations of the new West Sycamore acreage in Mission Trails Regional Park.	5.00	628,468	-
Balboa Park Centennial Celebration 2015 Addition of 1.00 Program Manager, 1.00 District Manager, and 1.00 Clerical Assistant 2 on a limited basis through Fiscal Year 2016 and associated non-personnel expenditures to support the Balboa Park Centennial Celebration 2015.	3.00	384,508	-

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	364,266	-
Balboa Park Traffic Management Plan Addition of non-personnel expenditures for the Balboa Park Traffic Management Plan.	0.00	300,000	-
Park Assets Condition/Needs Assessment Addition of a 0.53 Management Intern - Hourly and non-personnel expenditures to begin a condition/needs assessment of park assets.	0.53	263,909	-
Support for Additional Open Space Acreage Addition of 1.00 Principal Drafting Aide and 1.00 Park Ranger and associated non-personnel expenditures and revenue to support the maintenance and operations of new open space acreage.	2.00	221,739	49,700
General Benefit Contribution to Maintenance Assessment Districts State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.	0.00	123,122	-
Support for Brush Management Addition of 1.00 Biologist 3 to oversee the work of a new contractor for brush management.	1.00	110,710	-
Operation of Seal Cam Addition in non-personnel expenditures related to the operation of the Seal Cam.	0.00	50,000	-
Portable Pool Program Addition of one-time non-personnel expenditures toward the Portable Pool Program for 2013 summer operations.	0.00	44,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	2.08	26,490	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	25,200	-
Children's Pool Permit Processing Addition of non-personnel expenditures for permit processing to close the beach at Children's Pool during the seals' birthing season.	0.00	25,000	-
Restoration of Winter Restroom Service Addition of a 0.22 Grounds Maintenance Worker - Hourly to reinstate restroom service in the winter months for restrooms located at South Kellogg and North Mission Beach.	0.22	6,974	-

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Support for Additional West Maple Canyon Mini-Park Acreage Addition of a 0.04 Grounds Maintenance Worker 2 - Hourly and associated non-personnel expenditures to support the maintenance and operations of the West Maple Canyon Mini-Park.	0.04	2,604	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(159,995)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(958,700)	(742,982)
Reduction in Transient Occupancy Tax (TOT) Transfer Reduction in reimbursements for tourism-related expenditures from TOT revenue as a result of lower TOT receipts in Fiscal Year 2013.	0.00	-	(1,169,237)
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(2,510,864)
Total	13.69	\$ 3,996,130	\$ (4,373,383)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 31,155,980	\$ 30,907,451	\$ 31,608,020	\$ 700,569
Fringe Benefits	19,385,641	20,702,380	23,623,835	2,921,455
PERSONNEL SUBTOTAL	\$ 50,541,621	\$ 51,609,831	\$ 55,231,855	\$ 3,622,024
NON-PERSONNEL				
Supplies	\$ 3,809,261	\$ 4,116,451	\$ 4,199,725	\$ 83,274
Contracts	13,936,697	13,904,215	14,314,195	409,980
Information Technology	1,704,207	2,271,466	1,950,421	(321,045)
Energy and Utilities	10,759,853	12,102,151	12,171,115	68,964
Other	144,308	210,861	311,250	100,389
Transfers Out	1,277,645	176,763	842,120	665,357
Capital Expenditures	288,552	1,457,692	674,843	(782,849)
Debt	-	122,420	272,456	150,036
NON-PERSONNEL SUBTOTAL	\$ 31,920,522	\$ 34,362,019	\$ 34,736,125	\$ 374,106
Total	\$ 82,462,143	\$ 85,971,850	\$ 89,967,980	\$ 3,996,130

Park & Recreation

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 20,081,847	\$ 34,722,257	\$ 30,990,656	\$ (3,731,601)
Fines Forfeitures and Penalties	29,881	27,395	27,395	-
Licenses and Permits	1,004,524	707,220	707,220	-
Other Revenue	321,050	13,800	13,800	-
Rev from Money and Prop	450,332	465,300	465,300	-
Transfers In	10,409,405	1,344,782	703,000	(641,782)
Total	\$ 32,297,040	\$ 37,280,754	\$ 32,907,371	\$ (4,373,383)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	3.00	4.00	\$31,491 - \$37,918	\$ 141,995
20000012	Administrative Aide 1	2.00	2.00	2.00	36,962 - 44,533	78,445
20000024	Administrative Aide 2	3.00	3.00	4.00	42,578 - 51,334	149,834
20000753	Aquatics Technician 1	2.00	2.00	2.00	39,499 - 47,091	47,091
20000749	Aquatics Technician 2	4.00	4.00	4.00	41,496 - 49,462	197,848
20000754	Aquatics Technician Supervisor	1.00	1.00	1.00	45,302 - 54,163	53,486
20000040	Area Manager 2	21.00	21.00	21.00	52,749 - 63,918	1,182,241
20001140	Assistant Department Director	1.00	1.00	1.00	31,741 - 173,971	102,856
20000108	Assistant Recreation Center Director	1.00	1.00	1.00	30,056 - 36,317	33,711
20000143	Associate Engineer-Civil	1.00	1.00	1.00	66,622 - 80,454	79,448
20000119	Associate Management Analyst	4.00	4.00	4.00	54,059 - 65,333	258,064
20000162	Associate Planner	1.00	1.00	1.00	56,722 - 68,536	64,737
20000649	Biologist 3	2.00	2.00	3.00	62,005 - 75,067	207,466
20000202	Building Supervisor	1.00	1.00	1.00	39,770 - 47,736	47,139
20000234	Carpenter	1.00	1.00	1.00	43,451 - 52,000	43,451
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	51,505
20000237	Cemetery Manager	1.00	1.00	1.00	54,246 - 65,520	64,701
90000574	Clerical Assistant 1 - Hourly	0.13	0.00	0.00	24,918 - 29,931	-
20000539	Clerical Assistant 2	5.00	6.00	7.00	29,931 - 36,067	243,627
90000539	Clerical Assistant 2 - Hourly	0.00	0.13	0.05	29,931 - 36,067	1,497
90000352	Custodian 1 - Hourly	2.72	2.72	2.94	24,045 - 28,725	70,692
20000354	Custodian 2	12.50	12.50	12.50	26,250 - 31,242	292,424
20000355	Custodian 3	4.00	4.00	4.00	28,725 - 33,966	135,864
20001168	Deputy Director	3.75	3.75	3.75	46,966 - 172,744	429,804
20000395	District Manager	14.00	14.00	15.00	62,358 - 75,234	804,991
20000426	Equipment Operator 1	11.00	11.00	11.00	37,690 - 45,115	494,093
20000430	Equipment Operator 2	9.00	9.00	9.00	41,350 - 49,462	441,255
20000418	Equipment Technician 1	10.00	10.00	9.00	36,005 - 43,139	338,005
20000423	Equipment Technician 2	5.00	5.00	5.00	39,499 - 47,091	235,455
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,813
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,008
20000675	Grounds Maintenance Manager	9.00	8.00	8.00	51,459 - 62,358	492,624

Park & Recreation

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000472	Grounds Maintenance Supervisor	8.00	8.00	8.00	37,814 - 45,490	359,368
20000467	Grounds Maintenance Worker 1	57.00	9.00	9.00	28,683 - 33,987	256,250
90000467	Grounds Maintenance Worker 1 - Hourly	15.24	15.60	15.82	28,683 - 33,987	453,768
20000468	Grounds Maintenance Worker 2	192.18	245.18	246.00	31,762 - 37,773	9,058,406
90000468	Grounds Maintenance Worker 2 - Hourly	0.00	0.23	0.55	31,762 - 37,773	17,468
20000502	Heavy Truck Driver 1	6.00	6.00	6.00	36,234 - 43,160	249,777
20000503	Horticulturist	3.00	3.00	3.00	53,061 - 64,147	184,605
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	70,863
20000497	Irrigation Specialist	1.00	1.00	1.00	37,814 - 45,261	45,261
20000589	Laborer	9.00	9.00	9.00	29,182 - 34,757	301,663
20000608	Light Equipment Operator	9.00	12.00	12.00	34,694 - 41,350	406,317
90001073	Management Intern - Hourly	0.00	0.00	0.78	24,274 - 29,203	18,933
20000660	Nursery Gardener	4.00	5.00	5.00	31,949 - 38,064	190,320
20000661	Nursery Supervisor	1.00	1.00	1.00	37,814 - 45,490	37,814
20000669	Park Designer	1.00	1.00	1.00	66,664 - 80,496	79,490
20000666	Park Ranger	21.25	21.00	26.00	41,059 - 49,878	1,207,723
20001138	Park and Recreation Director	1.00	1.00	1.00	59,155 - 224,099	141,477
20000680	Payroll Specialist 2	4.50	4.50	4.50	34,611 - 41,787	185,692
20000676	Pesticide Applicator	7.00	7.00	8.00	39,458 - 47,050	306,574
20000677	Pesticide Supervisor	1.00	1.00	1.00	40,851 - 49,150	48,536
90001015	Pool Guard 2 - Hourly	30.80	32.24	32.24	27,394 - 32,968	883,158
20000740	Principal Drafting Aide	0.00	0.00	1.00	50,003 - 60,549	50,003
20001222	Program Manager	1.00	1.00	2.00	46,966 - 172,744	213,542
20000763	Project Officer 2	2.00	2.00	2.00	76,794 - 92,851	180,098
20000783	Public Information Clerk	2.00	2.00	2.00	31,491 - 37,918	74,888
90000798	Recreation Aide - Hourly	6.10	6.29	4.60	18,616 - 22,318	85,634
20000921	Recreation Center Director 1	9.13	9.00	9.00	36,962 - 44,533	367,041
20000802	Recreation Center Director 2	14.00	14.00	14.00	39,770 - 47,819	632,203
20000751	Recreation Center Director 3	32.00	32.00	32.00	42,640 - 51,293	1,523,621
20000569	Recreation Leader 1	0.50	0.50	0.50	24,918 - 30,035	14,830
90000569	Recreation Leader 1 - Hourly	59.49	75.30	77.24	24,918 - 30,035	1,924,696
20000530	Recreation Leader 2	1.00	1.00	1.00	28,725 - 34,632	34,200
90000534	Recreation Leader 2 - Hourly	4.14	3.60	4.60	28,725 - 34,632	132,134
90000533	Recreation Leader 2 - Hourly	3.74	3.91	4.08	28,725 - 34,632	117,196
90000530	Recreation Leader 2 - Hourly	8.50	8.57	8.56	28,725 - 34,632	245,884
20000817	Recreation Specialist	0.50	0.50	0.50	42,640 - 51,293	21,320
20000811	Recreation Specialist	1.00	1.00	1.00	42,640 - 51,293	50,652
20000807	Recreation Specialist	1.00	1.00	1.00	42,640 - 51,293	50,652
20000804	Recreation Specialist	1.00	1.00	1.00	42,640 - 51,293	50,652
20000806	Recreation Specialist	4.00	4.00	4.00	42,640 - 51,293	121,469
20001042	Safety and Training Manager	1.00	1.00	1.00	66,768 - 80,891	79,880
20000927	Senior Clerk/Typist	3.00	3.00	2.00	36,067 - 43,514	85,940

Park & Recreation

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000015	Senior Management Analyst	3.00	3.00	3.00	59,363 - 71,760	212,589
20000844	Senior Park Ranger	7.00	7.00	7.00	51,459 - 62,358	424,262
20000918	Senior Planner	3.00	3.00	3.00	65,354 - 79,019	231,722
20001046	Senior Utility Supervisor	1.00	1.00	1.00	47,216 - 57,138	54,663
20000194	Seven-Gang Mower Operator	8.00	8.00	8.00	37,690 - 45,115	352,095
20000970	Supervising Management Analyst	3.00	3.00	3.00	66,768 - 80,891	226,528
20001010	Supervising Recreation Specialist	2.00	2.00	2.00	49,067 - 59,467	117,448
20001007	Supervising Recreation Specialist	4.00	4.00	4.00	49,067 - 59,467	225,239
90000959	Swimming Pool Manager 1 - Hourly	5.04	5.13	5.13	31,450 - 37,835	161,337
20000960	Swimming Pool Manager 2	6.00	6.00	6.00	36,816 - 44,450	259,930
20000961	Swimming Pool Manager 3	7.00	7.00	7.00	40,518 - 48,901	338,030
20001038	Tree Maintenance Crewleader	1.00	1.00	1.00	36,566 - 43,576	37,856
20001045	Utility Supervisor	5.00	5.00	5.00	43,472 - 51,979	250,400
20001044	Utility Supervisor	2.00	4.00	4.00	43,472 - 51,979	197,024
20001051	Utility Worker 1	9.00	8.00	8.00	30,534 - 36,296	248,310
20001053	Utility Worker 2	4.00	4.00	4.00	33,322 - 39,666	112,654
20000756	Word Processing Operator	4.00	4.00	3.00	31,491 - 37,918	74,888
90001067	Work Service Aide - Hourly	0.00	0.50	0.50	16,765 - 20,488	8,382
20001069	Zoning Investigator 2	1.00	1.00	1.00	50,232 - 60,757	59,998
	Bilingual - Regular					32,032
	Geographic Info Cert Pay					2,500
	Landscape Architect Lic					12,074
	Night Shift Pay					4,686
	Overtime Budgeted					339,851
	Pesticide App Licens					2,600
	Reg Pay For Engineers					25,996
	Termination Pay Annual Leave					146,758
FTE, Salaries, and Wages Subtotal		741.21	769.15	782.84		\$ 31,608,020

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Fringe Benefits				
Employee Offset Savings	\$ 119,529	\$ 151,138	\$ 155,989	\$ 4,851
Flexible Benefits	3,218,413	3,422,929	3,983,560	560,631
Insurance	303	-	-	-
Long-Term Disability	175,161	178,863	167,016	(11,847)
Medicare	405,166	397,056	416,230	19,174
Other Post-Employment Benefits	1,455,135	3,753,477	3,783,606	30,129
Retiree Health Contribution	1,400,999	-	-	-
Retiree Medical Trust	2,462	2,527	4,230	1,703
Retirement 401 Plan	9,736	10,113	16,941	6,828
Retirement ARC	9,163,422	9,042,335	11,599,534	2,557,199
Retirement DROP	50,727	51,280	41,727	(9,553)
Retirement Offset Contribution	45,024	47,022	-	(47,022)
Risk Management Administration	580,567	618,043	574,116	(43,927)

Park & Recreation

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Supplemental Pension Savings Plan	1,486,251	1,516,164	1,509,461	(6,703)
Unemployment Insurance	95,409	93,004	88,639	(4,365)
Unused Sick Leave	(96)	-	-	-
Workers' Compensation	1,177,435	1,418,429	1,282,786	(135,643)
Fringe Benefits Subtotal	\$ 19,385,641	\$ 20,702,380	\$ 23,623,835	\$ 2,921,455
Total Personnel Expenditures			\$ 55,231,855	

Environmental Growth 1/3 Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Environmental Growth 1/3	\$ 3,985,678	\$ 4,408,198	\$ 3,962,339	\$ (445,859)
Total	\$ 3,985,678	\$ 4,408,198	\$ 3,962,339	\$ (445,859)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Capital Improvement Program (CIP) Transfer Adjustment to reflect the addition of non-personnel expenditures for the transfer to CIP projects.	0.00	\$ 402,000	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	284,413	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(12,712)	-
Mandatory General Benefit Contribution to Maintenance Assessment Districts Reduction of State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.	0.00	(16,475)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(301,200)	-
Transfer to General Fund Adjustment to reflect the reduction of the transfer to the General Fund to support Developed Regional Parks maintenance activities.	0.00	(801,885)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(300,698)
Total	0.00	\$ (445,859)	\$ (300,698)

Park & Recreation

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
NON-PERSONNEL				
Supplies	\$ 133	\$ 78,123	\$ 78,123	\$ -
Contracts	76,052	211,036	211,036	-
Information Technology	7,732	13,412	700	(12,712)
Energy and Utilities	2,032,198	1,688,335	1,972,133	283,798
Other	329	1,075	1,690	615
Transfers Out	1,869,234	2,416,217	1,698,657	(717,560)
NON-PERSONNEL SUBTOTAL	\$ 3,985,678	\$ 4,408,198	\$ 3,962,339	\$ (445,859)
Total	\$ 3,985,678	\$ 4,408,198	\$ 3,962,339	\$ (445,859)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Other Local Taxes	\$ 4,144,944	\$ 4,192,984	\$ 3,936,786	\$ (256,198)
Rev from Money and Prop	9,253	53,500	9,000	(44,500)
Total	\$ 4,154,196	\$ 4,246,484	\$ 3,945,786	\$ (300,698)

Environmental Growth 2/3 Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Environmental Growth 2/3	\$ 8,078,081	\$ 8,078,081	\$ 8,229,966	\$ 151,885
Total	\$ 8,078,081	\$ 8,078,081	\$ 8,229,966	\$ 151,885

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer to General Fund	0.00	\$ 151,885	\$ -
Adjustment to reflect the increase in the transfer to the General Fund to support Developed Regional Parks maintenance activities.			
Revised Revenue	0.00	-	(540,898)
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	0.00	\$ 151,885	\$ (540,898)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
NON-PERSONNEL				
Transfers Out	\$ 8,078,081	\$ 8,078,081	\$ 8,229,966	\$ 151,885
NON-PERSONNEL SUBTOTAL	\$ 8,078,081	\$ 8,078,081	\$ 8,229,966	\$ 151,885
Total	\$ 8,078,081	\$ 8,078,081	\$ 8,229,966	\$ 151,885

Park & Recreation

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Other Local Taxes	\$ 8,290,172	\$ 8,385,970	\$ 7,873,572	\$ (512,398)
Rev from Money and Prop	25,191	53,500	25,000	(28,500)
Total	\$ 8,315,363	\$ 8,439,470	\$ 7,898,572	\$ (540,898)

Golf Course Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Golf Operations	\$ 14,215,390	\$ 14,757,337	\$ 15,670,084	\$ 912,747
Total	\$ 14,215,390	\$ 14,757,337	\$ 15,670,084	\$ 912,747

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Golf Operations	97.05	97.00	98.00	1.00
Total	97.05	97.00	98.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 321,508	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	276,076	-
Increase in Chemical Fertilizer Applications Addition of expenditures for the Increase in chemical fertilizer applications to enhance golf course turf quality.	0.00	150,000	-
Addition of Senior Public Information Officer Addition of 1.00 Senior Public Information Officer and associated non-personnel expenditures and revenue to implement a marketing plan to increase golf play at City-operated courses.	1.00	102,321	200,000
Golf Course Greens Maintenance Addition of non-personnel expenditures to enhance and maintain putting greens and bunkers.	0.00	50,000	-
Supplemental Cost of Living Adjustment Benefit Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental Cost of Living Adjustment (COLA) Benefit.	0.00	17,336	-

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	4,525	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	576	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(9,595)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	1,614,683
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	-	(1,650)
Total	1.00	\$ 912,747	\$ 1,813,033

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 3,894,112	\$ 4,039,439	\$ 4,131,412	\$ 91,973
Fringe Benefits	2,350,655	2,872,879	3,159,828	286,949
PERSONNEL SUBTOTAL	\$ 6,244,767	\$ 6,912,318	\$ 7,291,240	\$ 378,922
NON-PERSONNEL				
Supplies	\$ 1,172,309	\$ 998,426	\$ 1,227,653	\$ 229,227
Contracts	4,505,943	4,559,999	4,795,980	235,981
Information Technology	250,258	401,316	352,286	(49,030)
Energy and Utilities	1,653,715	1,385,798	1,483,038	97,240
Other	25,503	44,546	47,632	3,086
Transfers Out	52,009	62,284	79,605	17,321
Capital Expenditures	310,886	392,650	392,650	-
NON-PERSONNEL SUBTOTAL	\$ 7,970,623	\$ 7,845,019	\$ 8,378,844	\$ 533,825
Total	\$ 14,215,390	\$ 14,757,337	\$ 15,670,084	\$ 912,747

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 16,241,238	\$ 15,260,638	\$ 16,976,647	\$ 1,716,009
Fines Forfeitures and Penalties	-	1,650	-	(1,650)
Other Revenue	16,251	-	-	-
Rev from Money and Prop	1,442,376	1,296,426	1,395,100	98,674
Total	\$ 17,699,864	\$ 16,558,714	\$ 18,371,747	\$ 1,813,033

Park & Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,444
20001202	Assistant Deputy Director	1.00	1.00	1.00	23,005 - 137,904	95,789
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	50,692
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	-
20000354	Custodian 2	1.00	0.00	0.00	26,250 - 31,242	-
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	122,350
20000426	Equipment Operator 1	1.00	2.00	3.00	37,690 - 45,115	126,366
20000418	Equipment Technician 1	1.00	2.00	2.00	36,005 - 43,139	82,591
20000423	Equipment Technician 2	3.00	3.00	3.00	39,499 - 47,091	138,871
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,813
20000819	Golf Course Manager	2.00	2.00	2.00	59,488 - 71,760	136,401
20000498	Golf Course Superintendent	3.00	3.00	3.00	53,061 - 64,147	190,035
20000479	Golf Starter	16.00	16.00	14.00	29,931 - 36,067	493,863
90000479	Golf Starter - Hourly	6.05	6.00	6.00	29,931 - 36,067	184,143
20000481	Greenskeeper	11.00	11.00	11.00	30,534 - 36,296	394,498
20000482	Greenskeeper Supervisor	5.00	5.00	5.00	37,814 - 45,490	134,763
20000467	Grounds Maintenance Worker 1	25.00	26.00	26.00	28,683 - 33,987	823,508
20000497	Irrigation Specialist	3.00	3.00	3.00	37,814 - 45,261	128,336
20000608	Light Equipment Operator	4.00	4.00	3.00	34,694 - 41,350	124,050
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	39,334
20000676	Pesticide Applicator	2.00	2.00	2.00	39,458 - 47,050	93,535
20000687	Plant Technician 1	1.00	0.00	0.00	37,814 - 45,261	-
20000818	Recreation Specialist	2.00	2.00	4.00	42,640 - 51,293	193,231
20000916	Senior Public Information Officer	0.00	0.00	1.00	54,059 - 65,333	54,059
20000194	Seven-Gang Mower Operator	3.00	2.00	2.00	37,690 - 45,115	90,230
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	79,880
	Grds/Greenskpr Eq Op					19,107
	Overtime Budgeted					246,523

FTE, Salaries, and Wages Subtotal	97.05	97.00	98.00	\$ 4,131,412
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	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
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Fringe Benefits

Employee Offset Savings	\$ 13,323	\$ 22,671	\$ 22,563	\$ (108)
Flexible Benefits	503,536	546,132	620,637	74,505
Long-Term Disability	20,324	21,860	20,807	(1,053)
Medicare	56,054	53,026	53,511	485
Other Post-Employment Benefits	214,148	588,411	592,895	4,484
Retiree Medical Trust	1,423	1,082	1,984	902
Retirement 401 Plan	5,400	4,326	7,943	3,617
Retirement ARC	1,186,722	1,226,407	1,431,506	205,099
Retirement DROP	509	-	1,261	1,261
Retirement Offset Contribution	4,950	5,444	-	(5,444)
Risk Management Administration	88,744	96,906	89,965	(6,941)
Supplemental Pension Savings Plan	167,718	171,673	159,208	(12,465)

Park & Recreation

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Unemployment Insurance	11,584	11,206	11,041	(165)
Workers' Compensation	76,219	123,735	146,507	22,772
Fringe Benefits Subtotal	\$ 2,350,655	\$ 2,872,879	\$ 3,159,828	\$ 286,949
Total Personnel Expenditures			\$ 7,291,240	

Los Penasquitos Canyon Preserve Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Los Penasquitos Reserve	\$ 196,417	\$ 201,804	\$ 221,253	\$ 19,449
Total	\$ 196,417	\$ 201,804	\$ 221,253	\$ 19,449

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Los Penasquitos Reserve	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 14,394	\$ -
Non-Native Plant Removal Addition of non-personnel expenditures for non-native plant removal.	0.00	5,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	88	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(33)	-
Total	0.00	\$ 19,449	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
PERSONNEL				
Personnel Cost	\$ 112,035	\$ 109,430	\$ 110,832	\$ 1,402
Fringe Benefits	74,562	79,926	92,918	12,992
PERSONNEL SUBTOTAL	\$ 186,596	\$ 189,356	\$ 203,750	\$ 14,394

Park & Recreation

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Supplies	\$ 1,560	\$ 4,125	\$ 4,125	\$ -
Contracts	5,296	6,000	11,000	5,000
Information Technology	753	33	-	(33)
Other	-	77	165	88
Transfers Out	2,211	2,213	2,213	-
NON-PERSONNEL SUBTOTAL	\$ 9,820	\$ 12,448	\$ 17,503	\$ 5,055
Total	\$ 196,417	\$ 201,804	\$ 221,253	\$ 19,449

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Rev from Money and Prop	\$ 35,277	\$ 36,000	\$ 36,000	\$ -
Transfers In	137,034	150,000	150,000	-
Total	\$ 172,311	\$ 186,000	\$ 186,000	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20000666	Park Ranger	1.00	1.00	1.00	\$41,059 - \$49,878	\$ 49,254
20000844	Senior Park Ranger	1.00	1.00	1.00	51,459 - 62,358	61,578
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 110,832

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
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Fringe Benefits

Employee Offset Savings	\$ 1,127	\$ 1,123	\$ 1,123	\$ -
Flexible Benefits	12,183	12,150	13,690	1,540
Long-Term Disability	655	639	601	(38)
Medicare	1,498	1,627	1,627	-
Other Post-Employment Benefits	5,155	12,654	12,482	(172)
Retirement ARC	45,247	41,741	53,425	11,684
Retirement Offset Contribution	495	449	-	(449)
Risk Management Administration	2,084	2,084	1,894	(190)
Supplemental Pension Savings Plan	4,312	4,888	4,888	-
Unemployment Insurance	373	326	319	(7)
Workers' Compensation	1,433	2,245	2,869	624
Fringe Benefits Subtotal	\$ 74,562	\$ 79,926	\$ 92,918	\$ 12,992

Total Personnel Expenditures			\$ 203,750	
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Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 1/3 Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 973,942	\$ 1,119,387	\$ 688,620
Continuing Appropriation - CIP	449,461	414,214	363,960
Contingency Reserve	123,823	182,084	111,194
TOTAL BALANCE AND RESERVES	\$ 1,547,226	\$ 1,715,685	\$ 1,163,774
REVENUE			
SDGE Franchise Fees	\$ 4,135,559	\$ 4,192,984	\$ 3,936,786
Interest Earnings	9,253	53,500	9,000
Other	9,384	-	-
TOTAL REVENUE	\$ 4,154,196	\$ 4,246,484	\$ 3,945,786
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 5,701,422	\$ 5,962,169	\$ 5,109,560
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 40,477	\$ -	\$ 401,885
TOTAL CIP EXPENSE	\$ 40,477	\$ -	\$ 401,885
OPERATING EXPENSE			
Assessment Reserve	\$ -	\$ 32,326	\$ 32,326
MAD Reimbursements	318,118	283,436	266,961
Regional Park/Open Space Maintenance	2,116,444	1,991,981	2,263,682
Reimbursement of Eligible Open Space Maint.	688,000	688,000	688,000
Reimbursement of Eligible Park Maint.	863,116	1,377,455	274,370
Transfer to Los Penasquitos Canyon Preserve Fund	-	35,000	35,000
Transfer to EGF Capital Improvement Fund 200110	-	-	402,000
TOTAL OPERATING EXPENSE	\$ 3,985,678	\$ 4,408,198	\$ 3,962,339
TOTAL EXPENSE	\$ 4,026,155	\$ 4,408,198	\$ 4,364,224
RESERVES			
Continuing Appropriation - CIP	\$ 408,984	\$ 414,214	\$ 363,960
Contingency Reserve	-	182,084	182,084
TOTAL RESERVES	\$ 408,984	\$ 596,298	\$ 546,044
BALANCE	\$ 1,266,283	\$ 957,673	\$ 199,292
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 5,701,422	\$ 5,962,169	\$ 5,109,560

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 2/3 Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 822,441	\$ 1,004,732	\$ 757,182
Continuing Appropriation - CIP	1,348,990	1,314,951	1,253,543
TOTAL BALANCE AND RESERVES	\$ 2,171,431	\$ 2,319,683	\$ 2,010,725
REVENUE			
SDGE Franchise Fees	\$ 8,271,119	\$ 8,385,970	\$ 7,873,572
Interest Earnings	25,191	53,500	25,000
Other Revenue	19,053	-	-
TOTAL REVENUE	\$ 8,315,363	\$ 8,439,470	\$ 7,898,572
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,486,794	\$ 10,759,153	\$ 9,909,297
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 39,997	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 39,997	\$ -	\$ -
OPERATING EXPENSE			
Park Maintenance Reimbursement	\$ 7,728,081	\$ 7,728,081	\$ 7,879,966
Open Space Maintenance	350,000	350,000	350,000
TOTAL OPERATING EXPENSE	\$ 8,078,081	\$ 8,078,081	\$ 8,229,966
TOTAL EXPENSE	\$ 8,118,078	\$ 8,078,081	\$ 8,229,966
RESERVES			
Continuing Appropriation - CIP	\$ 1,308,993	\$ 1,314,951	\$ 1,253,543
TOTAL RESERVES	\$ 1,308,993	\$ 1,314,951	\$ 1,253,543
BALANCE	\$ 1,059,723	\$ 1,366,121	\$ 425,788
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,486,794	\$ 10,759,153	\$ 9,909,297

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year ¹	\$ 12,628,614	\$ 13,047,151	\$ 20,238,051
Continuing Appropriation - CIP	8,799,439	8,314,969	4,765,986
Operating Reserve	–	1,745,561	1,770,880
TOTAL BALANCE AND RESERVES	\$ 21,428,053	\$ 23,107,681	\$ 26,774,917
REVENUE			
Concessions	\$ 1,213,243	\$ 1,001,276	\$ 1,165,100
Golf Cart Rental	94,213	94,767	112,000
Golf Driving Range	398,185	364,974	425,000
Golf Fees	15,748,840	14,705,236	16,439,647
Interest Earnings	229,132	300,811	230,000
Miscellaneous Revenue	16,251	91,650	–
TOTAL REVENUE	\$ 17,699,864	\$ 16,558,714	\$ 18,371,747
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 39,127,917	\$ 39,666,395	\$ 45,146,664
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 1,207,121	\$ 1,000,000	\$ 4,055,000
TOTAL CIP EXPENSE	\$ 1,207,121	\$ 1,000,000	\$ 4,055,000
OPERATING EXPENSE			
Land Use Payment	\$ 2,422,473	\$ 2,314,634	\$ 2,378,725
Operating Expense	11,792,917	12,442,703	13,291,359
TOTAL OPERATING EXPENSE	\$ 14,215,390	\$ 14,757,337	\$ 15,670,084
TOTAL EXPENSE	\$ 15,422,511	\$ 15,757,337	\$ 19,725,084
RESERVES			
Continuing Appropriation - CIP	\$ 6,148,657	\$ 8,314,969	\$ 4,765,986
Operating Reserve ²	1,781,858	1,770,880	1,880,410
TOTAL RESERVES	\$ 7,930,515	\$ 10,085,849	\$ 6,646,396
BALANCE	\$ 15,774,891	\$ 13,823,209	\$ 18,775,184
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 39,127,917	\$ 39,666,395	\$ 45,146,664

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹Balance available for Capital Improvements Program projects.

²Operating Reserve is approximately 12.0 percent of budgeted operating expenses.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Los Penasquitos Canyon Preserve Fund	FY2012 Actual	FY2013 [*] Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 114,628	\$ 67,578	\$ 73,604
TOTAL BALANCE AND RESERVES	\$ 114,628	\$ 67,578	\$ 73,604
REVENUE			
Concession Leases	\$ 35,277	\$ 36,000	\$ 36,000
Transfer from Environmental Growth 1/3 Fund	–	35,000	35,000
Transfer from Other Funds	137,034	115,000	115,000
TOTAL REVENUE	\$ 172,311	\$ 186,000	\$ 186,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 286,939	\$ 253,578	\$ 259,604
OPERATING EXPENSE			
Personnel Expense	\$ 186,596	\$ 189,356	\$ 203,750
Non-Personnel Expense	9,821	12,448	17,503
TOTAL OPERATING EXPENSE	\$ 196,417	\$ 201,804	\$ 221,253
TOTAL EXPENSE	\$ 196,417	\$ 201,804	\$ 221,253
BALANCE	\$ 90,522	\$ 51,774	\$ 38,351
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 286,939	\$ 253,578	\$ 259,604

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

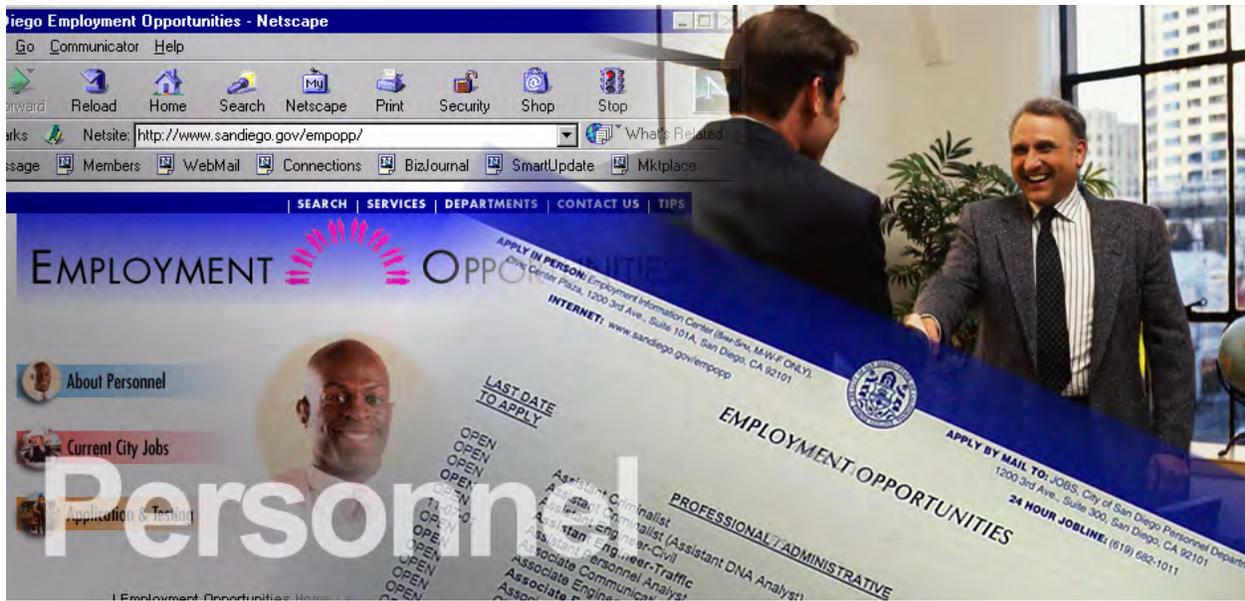


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Personnel



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Department Description

The Personnel Department is governed by the Civil Service Commission which is appointed by the Mayor and confirmed by the City Council. The main responsibilities of the Personnel Department are to provide supervision over the selection, promotion, and removal of all classified employees, and to maintain a competitive merit system that provides equal opportunity for all applicants.

The Department's mission is:

Excellence in personnel services

Goals and Objectives

The Personnel Department has, and will continue to, proactively offer the highest quality personnel services to meet and support the needs of its customers in order to bring about a diverse and productive workforce, a merit system that provides equal opportunity employment, and the ethical and uniform application of Civil Service Commission policies. The Personnel Department will also ensure the consistent and accurate application of policies for Exam Management and Recruiting, Classification, Backgrounds, Records/Payroll, Equal Employment Investigations Office fact findings and tracking, Appointing Authority Interview Training, Employee Performance Review Program, and other personnel practices.

Service Efforts and Accomplishments

Liaison Section

The Liaison Section provides advice and assistance to employees, supervisors, and City management regarding a wide variety of personnel issues that require the knowledge and interpretation of the City Charter, Civil Service Commission Rules and Regulations, Council Policy, Memorandums of Understanding, Attorney's opinions, and

Personnel

applicable federal and State law. This section also administers the pre-employment medical evaluation and random drug testing program for safety classes. During Fiscal Year 2013, the Liaison Section administered 432 Department of Motor Vehicle Medical examinations, administered pre-employment medical processes for 1,526 employees to ensure that all mandated requirements are met before candidates are cleared to begin work, and performed 3,098 random drug testing procedures by reviewing and evaluating results for Fire, Police, and other safety employees.

Certification, Records, and Payroll Sections

The Certification, Records, and Payroll Sections processed the citywide payroll for 10,293 full-time, 1/2 time, 3/4 time, hourly, and limited employees on a bi-weekly basis while maintaining accurate employment, medical, and conviction records of all City employees. These sections also processed 9,879 employee performance evaluations to monitor compliance with employee performance evaluation regulations.

Services Section

The Services Section provides budget and administrative support services to all other divisions in the Department and coordinates the Civil Service Commission monthly meetings. During Fiscal Year 2013, the Services Section responded to 20,224 contacts from the public, City employees, and managers who called or visited the Department for a variety of inquiries including job opportunities, Civil Service meetings and hearings, and general personnel information.

Employee Background Records Check Section

The Employee Background Records Check Section administers the fingerprint program to ensure compliance with the City and the State Department of Justice's regulations, as well as reviews and evaluates criminal records in relation to job duties. The Section fingerprinted and evaluated the background records of 1,995 new and current employees and volunteers during Fiscal Year 2013.

Classification Section

The Classification Section conducts classification and maintenance studies requested by City departments, employees, unions, and initiated by staff pursuant to Civil Service Rules and Policies. This section also performs salary studies to evaluate special salary adjustment requests pursuant to City Charter Section 130. The Classification Section conducted over 244 classification and compensation studies and completed 143 surveys.

Exam Management and Recruiting Section

The Exam Management and Recruiting Section promotes City of San Diego employment opportunities through dissemination of job information at the City's Employment Information Counter; direct distribution of job information to community groups including veteran organizations; attendance at job fairs, community forums and events sponsored by educational institutions; as well as posting job announcements on the Personnel Department website, Governmentjobs.com, and other online advertising sites. Over the past fiscal year, the Section has developed and administered 249 examination/recruitment processes; received 795,090 hits on classified job postings on the City's website alone; received and processed 45,931 job applications; assisted 5,830 patrons at the City's Employment Information Counter; represented the City at 20 job fairs; and assisted 3,451 prospective applicants at those job fairs. Additionally, the Section provides reports on the status of the City's Equal Employment Opportunity Program.

Equal Employment Investigations Office

The Equal Employment Investigations Office investigates complaints and charges of discrimination made by City employees, applicants, and others regarding age, disability, gender, national origin, race, religion, retaliation, sexual harassment, and sexual orientation. The Equal Employment Investigations Office investigated and resolved 42 internal and 15 external discrimination complaints filed with federal and State compliance agencies.

Organizational Management and Personnel Administration Sections

The Organizational Management (OM) module in SAP/HCM manages positions and the organizational structure of the City of San Diego. The Organizational Management Section provides ongoing support and training for the use of the OM module and also reviews and processes requests to add, delete, and move positions and organizational units within the City SAP System. The Personnel Administration (PA) Section maintains the central repository for all employees' master data and assists the Records and Payroll sections in processing requests for personnel actions. These sections work closely with departments citywide to ensure the integrity of positions and employee data used in preparing the City's Proposed and Adopted Budgets and Salary Ordinance.



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Personnel

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
FTE Positions (Budgeted)	59.05	59.04	60.36	1.32
Personnel Expenditures	\$ 5,700,962	\$ 5,772,251	\$ 6,261,465	\$ 489,214
Non-Personnel Expenditures	687,819	774,339	750,728	(23,611)
Total Department Expenditures	\$ 6,388,781	\$ 6,546,590	\$ 7,012,193	\$ 465,603
Total Department Revenue	\$ 9,431	\$ 6,000	\$ 6,000	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Classification & Liaison	\$ 2,276,335	\$ 2,329,457	\$ 2,396,773	\$ 67,316
Personnel	2,484,212	2,694,684	2,642,209	(52,475)
Recruiting & Exam Management	1,628,234	1,522,449	1,973,211	450,762
Total	\$ 6,388,781	\$ 6,546,590	\$ 7,012,193	\$ 465,603

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Classification & Liaison	22.00	21.54	20.00	(1.54)
Personnel	20.05	20.50	20.50	0.00
Recruiting & Exam Management	17.00	17.00	19.86	2.86
Total	59.05	59.04	60.36	1.32

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 364,596	\$ -
Addition of Associate Personnel Analyst Addition of 1.00 Associate Personnel Analyst and associated non-personnel expenditures to assist with safety examination processes.	1.00	103,421	-
New Employee Examination & Testing Program Addition of non-personnel expenditures to support the New Employee Medical Examination & Random Drug Testing Program.	0.00	75,000	-
Addition of Test Monitor 2 Addition of a 0.50 Test Monitor 2 to assist with technology changes associated with the NEOGOV online application system.	0.50	28,183	-

Personnel

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	3,960	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.18)	(5,986)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(103,571)	-
Total	1.32	\$ 465,603	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 3,715,019	\$ 3,549,326	\$ 3,668,058	\$ 118,732
Fringe Benefits	1,985,943	2,222,925	2,593,407	370,482
PERSONNEL SUBTOTAL	\$ 5,700,962	\$ 5,772,251	\$ 6,261,465	\$ 489,214
NON-PERSONNEL				
Supplies	\$ 40,980	\$ 54,925	\$ 48,374	\$ (6,551)
Contracts	325,188	327,024	409,029	82,005
Information Technology	297,536	344,902	224,938	(119,964)
Energy and Utilities	8,535	3,858	5,354	1,496
Other	15,466	43,556	62,933	19,377
Transfers Out	116	74	100	26
NON-PERSONNEL SUBTOTAL	\$ 687,819	\$ 774,339	\$ 750,728	\$ (23,611)
Total	\$ 6,388,781	\$ 6,546,590	\$ 7,012,193	\$ 465,603

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 9,449	\$ 6,000	\$ 6,000	\$ -
Rev from Money and Prop	(18)	-	-	-
Total	\$ 9,431	\$ 6,000	\$ 6,000	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001082	Assistant Personnel Director	1.00	1.00	1.00	\$34,694 - \$207,210	\$ 128,375
20001233	Assistant to the Director	1.00	1.00	1.00	46,966 - 172,744	83,927
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	64,516
20000158	Associate Personnel Analyst	12.00	12.00	13.00	53,893 - 65,104	691,197
90000544	Clerical Assistant 2 - Hourly	2.55	2.54	2.36	29,931 - 36,067	70,638
20001184	Deputy Personnel Director	2.00	2.00	2.00	25,376 - 148,200	236,522

Personnel

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20001123	Equal Employment Investigations Manager	1.00	1.00	1.00	19,323 - 151,840	111,914
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,008
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	70,540
20000665	Offset Press Operator	0.50	0.50	0.50	33,405 - 39,770	19,885
20000679	Payroll Audit Specialist 1	8.00	8.00	0.00	37,877 - 45,718	-
20000681	Payroll Audit Specialist 2	0.00	0.00	8.00	39,686 - 48,069	371,392
20000936	Payroll Audit Supervisor-Auditor	0.00	0.00	2.00	47,986 - 57,949	113,572
20000694	Payroll Audit Supervisor-Personnel	2.00	2.00	0.00	43,638 - 52,707	-
20000697	Personnel Assistant 2	0.00	1.00	1.00	42,578 - 51,334	50,296
20001131	Personnel Director	1.00	1.00	1.00	34,694 - 207,210	177,750
20000738	Principal Test Administration Specialist	0.00	0.00	1.00	45,677 - 55,162	54,472
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	113,564
20000783	Public Information Clerk	1.00	1.00	1.00	31,491 - 37,918	31,491
20000682	Senior Personnel Analyst	8.00	8.00	9.00	59,114 - 71,510	545,785
20000881	Senior Test Administration Specialist	2.00	1.00	0.00	39,666 - 48,027	-
20001000	Supervising Personnel Analyst	4.00	4.00	3.00	66,539 - 80,579	238,716
20000396	Test Administration Specialist	5.00	5.00	5.00	36,046 - 43,514	212,420
21000181	Test Monitor 2	0.00	0.00	0.50	29,931 - 36,067	18,034
20000756	Word Processing Operator	4.00	4.00	4.00	31,491 - 37,918	149,776
	Bilingual - Regular					13,104
	Overtime Budgeted					18,212
	Termination Pay Annual Leave					29,952
FTE, Salaries, and Wages Subtotal		59.05	59.04	60.36		\$ 3,668,058

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
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Fringe Benefits

Employee Offset Savings	\$ 55,858	\$ 79,598	\$ 80,623	\$ 1,025
Flexible Benefits	390,518	400,589	442,442	41,853
Long-Term Disability	20,342	20,518	19,550	(968)
Medicare	52,954	45,830	51,746	5,916
Other Post-Employment Benefits	144,011	354,312	355,799	1,487
Retiree Medical Trust	819	784	1,544	760
Retirement 401 Plan	3,276	3,134	6,173	3,039
Retirement ARC	1,045,939	1,003,987	1,311,311	307,324
Retirement DROP	17,743	17,266	9,534	(7,732)
Retirement Offset Contribution	4,448	5,028	-	(5,028)
Risk Management Administration	57,004	58,352	53,988	(4,364)
Supplemental Pension Savings Plan	150,029	157,088	161,645	4,557
Unemployment Insurance	11,614	10,471	10,385	(86)
Unused Sick Leave	5	-	-	-

Personnel

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Workers' Compensation	31,384	65,968	88,667	22,699
Fringe Benefits Subtotal	\$ 1,985,943	\$ 2,222,925	\$ 2,593,407	\$ 370,482
Total Personnel Expenditures			\$ 6,261,465	

PETCO Park



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Description

The PETCO Park management has the role of monitoring and maintaining the relationship between the City and the parties that use PETCO Park facilities, specifically the San Diego Padres Major League Baseball team. Management is also responsible for ensuring that both the City and the San Diego Padres comply with the contractual agreements set forth in the Joint Use and Management Agreement (JUMA). Management also monitors the use of the 26 seat City Suite and its associated security as well as approves the landscape maintenance outside of PETCO Park.

In May 2012, the City Council approved a proposal to change the share of the City's revenues from non-baseball events from 70 percent City/30 percent Padres to 70 percent Padres/30 percent City. This provides an incentive for the Padres to conduct more special events and generate more revenue for the City. In exchange for the higher split, the Padres guarantee that the City will receive at least \$300,000 in special event revenue annually, subject to an annual CPI increase. They also agree to expend at least \$1.0 million annually on capital expenditures.

During Fiscal Year 2013, Special Event Revenue was greater than expected primarily as a result of the Sales and Marketing staff booking more events than originally projected. Actual Special Event revenue was \$136,025 more than was budgeted, representing a 68 percent increase. With the success in getting 'Cavalia', an equestrian ballet, at PETCO (which started on November 1, 2012), local businesses were enjoy projected to \$10.0 million in new revenue with 200 new jobs and 7,000 hotel room nights.

The City expects the Special Event Revenue to continue to increase over the coming years due to both a perceived economic recovery on the horizon, as well as the continued efforts being made by the Sales and Marketing staff at PETCO.



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Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	1.00	1.00	1.00	0.00
Personnel Expenditures	\$ 144,541	\$ 172,921	\$ 143,131	\$ (29,790)
Non-Personnel Expenditures	16,417,829	17,293,388	17,261,918	(31,470)
Total Department Expenditures	\$ 16,562,371	\$ 17,466,309	\$ 17,405,049	\$ (61,260)
Total Department Revenue	\$ 18,154,699	\$ 17,397,100	\$ 16,494,163	\$ (902,937)

PETCO Park Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
PETCO Park	\$ 16,562,371	\$ 17,466,309	\$ 17,405,049	\$ (61,260)
Total	\$ 16,562,371	\$ 17,466,309	\$ 17,405,049	\$ (61,260)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
PETCO Park	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Landscaping Expenditures Addition of expenditures as a result of an increased contractual obligation for landscaping services.	0.00	\$ 2,339	\$ -
Addition of Security Expenditures Addition of expenditures as a result of an increased contractual obligation for security services at PETCO Park events.	0.00	2,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(2,207)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(29,790)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(33,602)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(902,937)
Total	0.00	\$ (61,260)	\$ (902,937)

PETCO Park

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 96,089	\$ 106,701	\$ 113,561	\$ 6,860
Fringe Benefits	48,452	66,220	29,570	(36,650)
PERSONNEL SUBTOTAL	\$ 144,541	\$ 172,921	\$ 143,131	\$ (29,790)
NON-PERSONNEL				
Supplies	\$ 974	\$ 5,890	\$ 5,890	\$ -
Contracts	4,957,291	5,782,617	5,786,956	4,339
Information Technology	130,181	167,473	140,004	(27,469)
Energy and Utilities	11,226	13,796	10,541	(3,255)
Other	1,501	197	612	415
Transfers Out	11,316,656	11,323,415	11,317,915	(5,500)
NON-PERSONNEL SUBTOTAL	\$ 16,417,829	\$ 17,293,388	\$ 17,261,918	\$ (31,470)
Total	\$ 16,562,371	\$ 17,466,309	\$ 17,405,049	\$ (61,260)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Other Revenue	\$ 967,199	\$ 930,000	\$ 930,000	\$ -
Rev from Money and Prop	1,021,090	945,850	1,048,413	102,563
Rev from Other Agencies	4,410	11,321,250	-	(11,321,250)
Transfers In	16,162,000	4,200,000	14,515,750	10,315,750
Total	\$ 18,154,699	\$ 17,397,100	\$ 16,494,163	\$ (902,937)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20001222	Program Manager	1.00	1.00	1.00	\$46,966 - \$172,744	\$ 113,561
FTE, Salaries, and Wages Subtotal						\$ 113,561

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
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Fringe Benefits

Employee Offset Savings	\$ 2,361	\$ 3,300	\$ 3,450	\$ 150
Flexible Benefits	6,028	7,701	4,500	(3,201)
Long-Term Disability	549	627	615	(12)
Medicare	1,467	1,595	1,668	73
Other Post-Employment Benefits	2,112	6,327	6,241	(86)
Retiree Medical Trust	44	-	288	288
Retirement 401 Plan	177	-	1,150	1,150
Retirement ARC	31,917	40,909	8,084	(32,825)
Risk Management Administration	919	1,042	947	(95)
Supplemental Pension Savings Plan	2,190	3,300	-	(3,300)
Unemployment Insurance	326	319	327	8
Workers' Compensation	363	1,100	2,300	1,200
Fringe Benefits Subtotal	\$ 48,452	\$ 66,220	\$ 29,570	\$ (36,650)
Total Personnel Expenditures			\$ 143,131	

PETCO Park

Revenue and Expense Statement (Non-General Fund)

PETCO Park Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (31,736)	\$ 1,151,678	\$ 1,925,919
TOTAL BALANCE AND RESERVES	\$ (31,736)	\$ 1,151,678	\$ 1,925,919
REVENUE			
Interest Earnings	\$ 35,967	\$ 50,000	\$ 50,000
Padres Rental Payment	570,850	570,850	598,413
Reimbursement from Padres for Police Services/Costs	967,199	930,000	930,000
Special Event Revenues	414,273	325,000	400,000
Transfer from Other Funds	4,410	4,200,000	14,515,750
Redevelopment Agency Loan Repayment	16,162,000	11,321,250	-
TOTAL REVENUE	\$ 18,154,699	\$ 17,397,100	\$ 16,494,163
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 18,122,963	\$ 18,548,778	\$ 18,420,082
OPERATING EXPENSE			
Administrative and Project Costs	\$ 288,542	\$ 360,277	\$ 300,178
Debt Service Payment (Bond)	11,316,656	11,323,415	11,317,915
Landscaping Contract	56,870	77,980	80,319
Security Service Contract	13,654	15,000	17,000
Operations & Maintenance (Joint Ballpark Operating Expenses Contract)	3,882,527	4,314,637	4,314,637
Police Services	1,004,122	1,375,000	1,375,000
TOTAL OPERATING EXPENSE	\$ 16,562,371	\$ 17,466,309	\$ 17,405,049
TOTAL EXPENSE	\$ 16,562,371	\$ 17,466,309	\$ 17,405,049
BALANCE	\$ 1,560,593	\$ 1,082,469	\$ 1,015,033
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 18,122,963	\$ 18,548,778	\$ 18,420,082

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



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Police



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Department Description

For 124 years, the San Diego Police Department (SDPD) has served the residents of this City with professionalism, dependability, and integrity. In addition to the full-service headquarters building, the City is represented by nine area commands divided into 19 service areas, policing 123 neighborhoods. The Department provides patrol, traffic, investigative, records, permits and licensing, laboratory, and support services.

The mission of the Department is accomplished through the practice of community-based policing and problem-solving known as Neighborhood Policing. This approach requires a shared responsibility between the Police Department and the residents of San Diego for addressing underlying problems contributing to crime and the fear of crime. The men and women of the SDPD work together in a problem-solving partnership with communities, government agencies, private groups, and individuals to fight crime and improve the quality of life for the residents and visitors of San Diego.

The Department's mission is:

To maintain peace and order by providing the highest quality police services

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Improve quality of life for all

The Police Department's highest priority is to ensure that San Diego is safe for all of its residents. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Reduce violent crime through the prevention, identification, and apprehension of criminal offenders
- Maintain priority call response times
- Ensure effective policing by addressing command and community priorities

Police

Goal 2: Strive for continuous improvement in efficiency and effectiveness

In the pursuit of operational excellence, it is important to continuously seek ways in which to operate as efficiently and effectively as possible. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Effectively utilize and manage resources
- Efficiently manage staffing levels
- Ensure continuous improvement of operations by identifying best practices in policing
- Pursue funding sources for new technology and equipment

Goal 3: Ensure accountability to high standards of performance, ethics, and professional conduct

High standards of integrity, professional conduct, and performance are vital to the success of the Police Department. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Empower and develop the workforce to achieve excellence
- Support an informed and trained workforce
- Encourage sound decision-making
- Promote professional and ethical behavior by employees

Key Performance Indicators

Performance Measure	Actual CY2012	Actual CY2013	Target CY2014
1. Average response time to priority E calls (in minutes)	6.3	7.0	7.0
2. Average response time to priority 1 calls (in minutes)	11.8	14.0	14.0
3. Average response time to priority 2 calls (in minutes)	25.2	27.0	27.0
4. Average response time to priority 3 calls (in minutes)	61.9	68.0	68.0
5. Average response time to priority 4 calls (in minutes)	67.4	70.0	70.0
6. Clearance rates for violent crimes (homicide, sexual assault, robbery, aggravated assault)	53.7%	50.0%	50.0%
7. Violent crimes per 1,000 (homicide, sexual assault, robbery, aggravated assault)	4.18	4.50	4.50
8. Sworn officers per 1,000 population	1.49	1.48	1.48

Service Efforts and Accomplishments

Crime Rates

The total number of index crimes in San Diego increased 6.9% in 2012 compared to 2011. This was the first increase in overall crime since 2005 when crime went up 1.1%. Index crimes include murder, rape, robbery, aggravated assault, burglary, larceny, and motor vehicle theft. Information on these crime types is collected and measured nationwide by the Department of Justice Uniform Crime Reporting program. Despite an increase in the overall crime rate, the 2012 crime rate of 28.2 per thousand residents is comparable to rates experienced in the early 1960s.

Clearances

Overall, clearance rates remained relatively constant when comparing 2011 and 2012.

Public Safety Realignment (AB109)

The Public Safety Realignment plan resulting from AB 109 was implemented regionally in October 2011. This realignment shifted the sentences of some non-violent offenders from serving time in state prison to local jail and created a new offender status called Post Release Offender (PRO). PROs are supervised by County Probation rather than State Parole. In response to these changes, the Department is proactively monitoring PROs released within the City. Many commands are providing additional training on probation and parole procedures so officers understand the available tools and release conditions. Additionally, officers are expected to monitor PROs in their commands and conduct periodic compliance checks to ensure subjects are not re-offending.

Central Division

Officers recently received a community policing award from the International Association of Chiefs of Police (IACP) for their successful project focused on a problem location downtown. The building was the source of many disturbances associated with large rave parties involving drug use, underage drinking, noise, and other illegal activities. Officers gathered intelligence and eventually SWAT executed a search warrant which resulted in a quieter and safer neighborhood.

Mid-City Division

In response to increasing gang and other violence, Mid-City began the Violence Reduction Project which was a multifaceted approach using traditional policing methods in conjunction with intelligence-led policing and predictive analysis to more efficiently address hot spots and those most likely to offend. Targeted enforcement was conducted based on information developed regarding active gang members, probationers, and parolees. Additionally, high visibility patrols were deployed in identified high crime areas especially on active weekends.

Mid-City is working closely with families on 44th Street following a triple shooting that resulted in two gang-related homicides last June. Division staff regularly meets and assists family members who are becoming important community leaders as they mobilize their neighbors to reject violence.

On days with overlapping squads, officers have been tasked with spending at least a portion of their day out on foot. Business owners are contacted during business hours while violence prone areas of Mid-City are canvassed after hours

Northeastern Division

Northeastern implemented an 80/20 program similar to a program previously established in Eastern Division. The principle is based on the idea that 80% of crimes are committed by 20% of the population. Since probationers and parolees are more likely to be part of the 20% offender group, each officer has been assigned responsibility to focus additional attention on the activities and compliance of several identified individuals.

In recent months, there has been a renewed increase in metal theft, mostly involving copper. Northeastern is participating on a county-wide task force that was initiated to address this type of theft. The task force consists of law enforcement agencies throughout the county, as well as several large businesses such as AT&T, Cox Communications, and the Naval Criminal Investigative Service.



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Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	2,514.85	2,515.35	2,528.79	13.44
Personnel Expenditures	\$ 341,640,608	\$ 343,407,383	\$ 354,141,318	\$ 10,733,935
Non-Personnel Expenditures	61,302,112	71,863,908	71,024,406	(839,502)
Total Department Expenditures	\$ 402,942,720	\$ 415,271,291	\$ 425,165,724	\$ 9,894,433
Total Department Revenue	\$ 44,735,677	\$ 48,994,784	\$ 48,861,836	\$ (132,948)

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Administration	\$ 25,787,984	\$ 30,057,343	\$ 26,402,664	\$ (3,654,679)
Administrative Services	37,863,655	43,253,495	45,053,409	1,799,914
Centralized Investigations	67,376,913	63,658,671	65,977,310	2,318,639
Family Justice Center	603,695	610,518	647,543	37,025
Neighborhood Policing	42,674,280	42,853,479	50,578,808	7,725,329
Patrol Operations	224,106,433	226,096,139	229,883,178	3,787,039
Total	\$ 398,412,960	\$ 406,529,645	\$ 418,542,912	\$ 12,013,267

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Administration	75.10	75.10	80.00	4.90
Administrative Services	254.25	258.75	262.72	3.97
Centralized Investigations	406.50	410.00	409.00	(1.00)
Family Justice Center	4.00	4.00	4.00	0.00
Neighborhood Policing	267.00	267.50	333.07	65.57
Patrol Operations	1,508.00	1,500.00	1,440.00	(60.00)
Total	2,514.85	2,515.35	2,528.79	13.44

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	2.50	\$ 8,608,571	\$ -
Service Authority for Freeway Emergencies (SAFE) Funding Addition of one-time non-personnel expenditures for the use of SAFE program reserve funds.	0.00	1,512,500	-
Police Academy Recruits Addition of 16 Police Officer 2s and associated non-personnel expenditures to support an increase in Police Academy recruits from 30 to 34 for each of the four academies held throughout Fiscal Year 2014 as part of the five-year staffing plan.	8.67	1,222,701	-

Police

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment for Sworn Personnel Addition of non-personnel expenditures to replace equipment for sworn personnel as part of the five-year staffing plan.	0.00	1,100,000	-
Overtime for Sworn Personnel Addition of overtime expenditures for sworn personnel funded by AB109 funds for the monitoring of non-violent offenders post-release.	0.00	714,005	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	635,041	-
Parking Enforcement Equipment Addition of non-personnel expenditures for the one-time replacement of the Parking Enforcement Unit's outdated hand-held equipment used for the issuance of parking citations.	0.00	400,000	-
Addition of Civilian Positions Addition of 2.00 Dispatcher 2s, 1.00 Latent Print Examiner 2, and 1.00 Police Investigative Service Officer 2 to support Police Department operations.	4.00	346,915	-
Property Room Relocation Addition of non-personnel expenditures to support the relocation of the Property Room from Police Headquarters to a new location.	0.00	300,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(1.73)	(49,757)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(1,401,826)	-
Reduction of Police Decentralization Fund Transfer Adjustment to reflect a decrease in the transfer to the Police Decentralization Fund due to the use of fund balance.	0.00	(1,374,883)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	700,000
Parking Citation Revenue Adjustment to reflect an increase in revenue for parking enforcement activities.	0.00	-	618,769
Safety Sales Tax Revenue Adjustment to reflect an increase in Safety Sales Tax revenue.	0.00	-	330,666
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	-	(407,500)
Total	13.44	\$ 12,013,267	\$ 1,241,935

Police

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 206,489,324	\$ 209,814,459	\$ 205,282,363	\$ (4,532,096)
Fringe Benefits	135,151,284	133,592,924	148,858,955	15,266,031
PERSONNEL SUBTOTAL	\$ 341,640,608	\$ 343,407,383	\$ 354,141,318	\$ 10,733,935
NON-PERSONNEL				
Supplies	\$ 4,598,301	\$ 3,654,109	\$ 6,284,516	\$ 2,630,407
Contracts	30,923,692	21,658,938	26,028,129	4,369,191
Information Technology	10,053,246	14,994,620	13,164,480	(1,830,140)
Energy and Utilities	6,154,068	11,806,223	11,813,029	6,806
Other	825,531	967,810	1,676,224	708,414
Transfers Out	2,063,806	7,678,143	3,854,307	(3,823,836)
Capital Expenditures	12,996	200,246	230,246	30,000
Debt	2,140,713	2,162,173	1,350,663	(811,510)
NON-PERSONNEL SUBTOTAL	\$ 56,772,352	\$ 63,122,262	\$ 64,401,594	\$ 1,279,332
Total	\$ 398,412,960	\$ 406,529,645	\$ 418,542,912	\$ 12,013,267

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 10,191,999	\$ 10,994,162	\$ 10,862,285	\$ (131,877)
Fines Forfeitures and Penalties	20,493,348	19,335,427	20,124,996	789,569
Licenses and Permits	4,510,743	5,843,262	4,428,760	(1,414,502)
Other Local Taxes	1,206,467	1,551,205	1,256,000	(295,205)
Other Revenue	371,217	640,000	190,364	(449,636)
Rev from Federal Agencies	1,607,711	660,000	2,756,720	2,096,720
Rev from Money and Prop	-	216,149	216,149	-
Rev from Other Agencies	884,953	209,723	758,423	548,700
Transfers In	2,877,257	3,410,208	3,508,374	98,166
Total	\$ 42,143,695	\$ 42,860,136	\$ 44,102,071	\$ 1,241,935

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000011	Account Clerk	5.00	5.00	5.00	\$31,491 - \$37,918	\$ 147,948
9000011	Account Clerk - Hourly	1.10	1.10	1.00	31,491 - 37,918	31,492
2000007	Accountant 3	1.00	1.00	1.00	59,363 - 71,760	70,863
2000024	Administrative Aide 2	10.00	11.00	11.00	42,578 - 51,334	495,688
2000050	Assistant Management Analyst	1.00	1.00	1.00	44,470 - 54,059	46,154
20001190	Assistant Police Chief	4.00	4.00	4.00	46,966 - 172,744	562,752
20001216	Assistant to the Police Chief- Civilian	1.00	0.00	0.00	23,005 - 137,904	-
20000311	Associate Department Human Resources Analyst	0.75	2.00	2.00	54,059 - 65,333	129,032
20000119	Associate Management Analyst	13.00	13.00	13.00	54,059 - 65,333	807,239
20000134	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	129,032
20000171	Auto Messenger 1	3.00	0.00	0.00	26,208 - 31,491	-

Police

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	73,862
20000224	Building Service Technician	3.00	3.00	3.00	33,322 - 39,666	118,998
20000202	Building Supervisor	2.00	2.00	2.00	39,770 - 47,736	94,278
20000231	Cal-ID Technician	12.00	12.00	12.00	36,275 - 43,722	497,753
90000231	Cal-ID Technician - Hourly	0.89	0.89	0.97	36,275 - 43,722	35,187
20000540	Clerical Assistant 2	1.00	1.00	0.00	29,931 - 36,067	-
20000539	Clerical Assistant 2	6.75	7.00	7.00	29,931 - 36,067	243,627
90000539	Clerical Assistant 2 - Hourly	2.76	2.76	2.61	29,931 - 36,067	78,120
20001163	Confidential Secretary to the Police Chief	1.00	1.00	1.00	16,827 - 105,518	63,746
20001175	Crime Laboratory Manager	1.00	1.00	1.00	46,966 - 172,744	111,268
20000441	Crime Scene Specialist	8.00	8.00	8.00	50,274 - 60,715	480,703
20000349	Criminalist 2	13.00	14.00	13.00	74,942 - 90,542	1,135,164
20000348	Criminalist 2	11.00	10.00	11.00	74,942 - 90,542	721,248
20000391	DNA Technical Manager	1.00	1.00	1.00	78,686 - 95,077	95,077
20000386	Dispatcher 2	72.00	72.00	75.00	37,440 - 45,178	3,188,424
90000386	Dispatcher 2 - Hourly	1.36	1.36	1.38	37,440 - 45,178	51,667
20000398	Documents Examiner 3	2.00	2.00	2.00	68,016 - 82,118	164,236
20000408	Electrician	1.00	1.00	1.00	47,091 - 56,534	56,534
20001120	Executive Assistant Police Chief	1.00	1.00	1.00	59,155 - 224,099	157,510
20000924	Executive Secretary	2.00	2.00	2.00	43,555 - 52,666	99,808
20000178	Information Systems Administrator	2.00	2.00	2.00	73,466 - 88,982	87,870
20000290	Information Systems Analyst 2	9.00	6.00	6.00	54,059 - 65,333	322,580
20000293	Information Systems Analyst 3	2.00	6.00	6.00	59,363 - 71,760	354,315
20000998	Information Systems Analyst 4	2.00	2.00	2.00	66,768 - 80,891	158,877
20000180	Information Systems Manager	1.00	0.00	0.00	84,427 - 102,253	-
20000377	Information Systems Technician	0.50	0.50	1.00	42,578 - 51,334	50,692
20000536	Intermediate Stenographer	1.00	1.00	0.00	32,094 - 38,813	-
20000730	Interview and Interrogation Specialist 3	2.00	2.00	2.00	62,254 - 75,067	150,134
20000590	Laboratory Technician	1.00	1.50	2.00	40,622 - 49,067	40,622
20000577	Latent Print Examiner 2	11.00	11.00	12.00	59,634 - 72,072	831,086
90001073	Management Intern - Hourly	0.76	0.76	0.75	24,274 - 29,203	18,205
20000672	Parking Enforcement Officer 1	39.50	40.00	40.00	35,630 - 42,848	1,658,461
20000663	Parking Enforcement Officer 2	18.00	18.00	18.00	39,104 - 47,091	839,651
20000670	Parking Enforcement Supervisor	6.00	6.00	6.00	43,077 - 51,750	301,827
20000680	Payroll Specialist 2	6.00	6.00	6.00	34,611 - 41,787	235,188
20000173	Payroll Supervisor	1.00	1.00	1.00	39,686 - 48,069	47,468
20000722	Police Agent	4.00	4.00	2.00	65,874 - 79,664	154,230
20000717	Police Captain	14.00	14.00	14.00	115,877 - 138,778	1,760,647
20001133	Police Chief	1.00	1.00	1.00	59,155 - 224,099	176,192
20000308	Police Code Compliance Officer	7.00	7.00	7.00	43,014 - 51,709	258,545

Police

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000309	Police Code Compliance Supervisor	1.00	1.00	1.00	49,462 - 59,446	59,446
20000719	Police Detective	330.50	330.50	330.00	65,998 - 79,747	22,460,863
20000111	Police Dispatch Administrator	2.00	2.00	2.00	61,630 - 74,880	149,760
20000987	Police Dispatch Supervisor	11.00	11.00	11.00	54,746 - 66,040	726,440
20000729	Police Dispatcher	54.00	55.00	55.00	45,240 - 54,538	2,610,795
90000729	Police Dispatcher - Hourly	1.30	1.30	1.38	45,240 - 54,538	62,431
20000715	Police Investigative Aide 2	0.00	0.00	1.00	40,643 - 49,067	40,643
20000696	Police Lead Dispatcher	10.00	10.00	10.00	49,774 - 60,029	599,953
20000718	Police Lieutenant	50.00	52.00	52.00	97,594 - 116,813	5,049,191
20000721	Police Officer 2	1,274.00	1,274.00	1,284.67	62,837 - 75,941	92,584,135
20000723	Police Officer 3	7.00	7.00	7.00	65,998 - 79,747	396,183
20000734	Police Property and Evidence Clerk	13.50	13.50	12.50	34,611 - 41,517	473,993
20000735	Police Records Clerk	24.00	24.00	24.00	32,968 - 39,811	893,385
20000582	Police Records Data Specialist	8.00	8.00	9.00	32,074 - 38,834	295,793
20000585	Police Records Data Specialist Supervisor	1.00	1.50	2.00	38,834 - 46,675	85,509
20000724	Police Sergeant	284.00	282.00	282.00	76,274 - 92,206	23,181,835
20000329	Police Service Officer 2	6.00	6.00	6.00	39,187 - 47,133	282,798
20000331	Police Service Officer 2	2.00	2.00	2.00	39,187 - 47,133	94,266
20001222	Program Manager	5.00	5.00	5.00	46,966 - 172,744	500,832
20000759	Programmer Analyst 3	1.00	1.00	1.00	54,059 - 65,333	64,516
20000760	Project Assistant	1.00	1.00	0.00	57,866 - 69,722	-
20000761	Project Officer 1	0.00	0.00	1.00	66,622 - 80,454	76,932
20000952	Property and Evidence Supervisor	2.00	2.50	3.00	42,682 - 51,397	134,151
20000783	Public Information Clerk	2.00	2.00	2.00	31,491 - 37,918	73,060
20000869	Senior Account Clerk	1.00	1.00	1.00	36,067 - 43,514	42,970
20000927	Senior Clerk/Typist	12.00	12.00	12.00	36,067 - 43,514	506,165
20000312	Senior Department Human Resources Analyst	1.00	1.00	1.00	59,363 - 71,760	70,863
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	59,363
20000064	Senior Parking Enforcement Supervisor	1.00	1.00	1.00	52,603 - 63,398	52,603
20000882	Senior Police Records Clerk	3.00	3.00	3.00	37,835 - 45,781	134,626
90000882	Senior Police Records Clerk - Hourly	0.93	0.93	0.88	37,835 - 45,781	33,295
20000957	Senior Property & Evidence Supervisor	0.00	1.00	1.00	54,059 - 65,333	-
20000958	Senior Property & Evidence Supervisor	1.00	0.00	0.00	54,059 - 65,333	-
20000966	Senior Refrigeration Mechanic	1.00	1.00	1.00	49,462 - 59,384	59,384
20001012	Special Event Traffic Control Supervisor	3.00	3.00	3.00	39,042 - 46,925	140,775

Police

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20001013	Special Event Traffic Controller 1	0.50	0.50	0.50	33,946 - 40,810	20,405
90001013	Special Event Traffic Controller 1 - Hourly	32.00	32.00	30.40	33,946 - 40,810	1,031,946
20001022	Supervising Academy Instructor	1.00	1.00	0.00	65,998 - 80,059	-
20001006	Supervising Cal-ID Technician	3.00	3.00	3.00	41,600 - 50,253	142,106
20001243	Supervising Crime Scene Specialist	1.00	1.00	1.00	68,224 - 82,493	82,493
20000893	Supervising Criminalist	1.00	1.00	1.00	86,195 - 104,125	104,125
20000892	Supervising Criminalist	3.00	3.00	4.00	86,195 - 104,125	409,586
20000313	Supervising Department Human Resources Analyst	1.00	1.00	1.00	66,768 - 80,891	79,880
20001244	Supervising Latent Print Examiner	1.00	1.00	1.00	73,008 - 88,275	88,275
20000970	Supervising Management Analyst	4.00	4.00	4.00	66,768 - 80,891	319,520
20000756	Word Processing Operator	37.75	36.75	38.75	31,491 - 37,918	1,429,392
	2-Wheel Motorcycle (POA)					104,420
	2nd Watch Shift					1,299,709
	3-Wheel Motorcycle (MEA)					108,576
	3rd Watch Shift					1,573,387
	Acct Recon Pay					90,052
	Admin Assign Pay					41,490
	Advanced Post Certificate					8,298,669
	Air Support Trainer					11,201
	Bilingual - Dispatcher					43,680
	Bilingual - POA					922,460
	Bilingual - Regular					69,888
	Canine Care					113,493
	Comm Relations					29,238
	Core Instructor Pay					14,997
	Detective Pay					451,780
	Dispatch Cert Pay					348,288
	Dispatcher Training					179,349
	Emergency Negotiator					58,861
	Field Training Pay					616,978
	Flight Pay					71,735
	Intermediate Post Certificate					1,360,295
	Latent Print Exam Cert					30,646
	Overtime Budgeted					11,811,076
	Split Shift Pay					374,678
	Swat Team Pay					313,933
	Termination Pay Annual Leave					2,004,644
	Vacation Pay In Lieu					1,900,158
FTE, Salaries, and Wages Subtotal		2,514.85	2,515.35	2,528.79		\$ 205,282,363

Police

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Fringe Benefits				
Employee Offset Savings	\$ 4,947,667	\$ 4,695,574	\$ 5,006,757	\$ 311,183
Flexible Benefits	12,208,249	12,501,443	22,403,164	9,901,721
Insurance	373	-	-	-
Long-Term Disability	985,250	992,139	930,336	(61,803)
Medicare	2,509,849	2,161,971	2,215,737	53,766
Other Post-Employment Benefits	5,963,653	14,890,680	14,764,127	(126,553)
Retiree Health Contribution	12,383,397	-	-	-
Retiree Medical Trust	2,799	2,516	4,824	2,308
Retirement 401 Plan	11,693	10,066	19,307	9,241
Retirement ARC	81,287,558	80,570,305	85,656,070	5,085,765
Retirement DROP	890,775	817,393	922,928	105,535
Retirement Offset Contribution	113,458	94,126	-	(94,126)
Risk Management Administration	2,390,274	2,452,326	2,240,285	(212,041)
Supplemental Pension Savings Plan	1,442,886	1,370,031	1,336,405	(33,626)
Unemployment Insurance	553,330	504,792	494,202	(10,590)
Unused Sick Leave	(19)	-	-	-
Workers' Compensation	9,460,092	12,529,562	12,864,813	335,251
Fringe Benefits Subtotal	\$ 135,151,284	\$ 133,592,924	\$ 148,858,955	\$ 15,266,031
Total Personnel Expenditures			\$ 354,141,318	

Police Decentralization Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Administration	\$ 3,415,147	\$ 7,242,553	\$ 5,120,000	\$ (2,122,553)
Total	\$ 3,415,147	\$ 7,242,553	\$ 5,120,000	\$ (2,122,553)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of General Fund Transfer	0.00	\$ (2,122,553)	\$ (1,374,883)
Adjustment to reflect a decrease in the transfer to the Police Decentralization Fund from the General Fund due to the use of fund balance.			
Total	0.00	\$ (2,122,553)	\$ (1,374,883)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 3,415,147	\$ 7,242,553	\$ 5,120,000	\$ (2,122,553)
NON-PERSONNEL SUBTOTAL	\$ 3,415,147	\$ 7,242,553	\$ 5,120,000	\$ (2,122,553)
Total	\$ 3,415,147	\$ 7,242,553	\$ 5,120,000	\$ (2,122,553)

Police

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Transfers In	\$ 1,824,648	\$ 5,124,648	\$ 3,749,765	\$ (1,374,883)
Total	\$ 1,824,648	\$ 5,124,648	\$ 3,749,765	\$ (1,374,883)

Seized & Forfeited Assets Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Administration	\$ (4,254)	\$ -	\$ -	\$ -
Total	\$ (4,254)	\$ -	\$ -	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
NON-PERSONNEL				
Supplies	\$ (480)	\$ -	\$ -	\$ -
Contracts	(3,709)	-	-	-
Energy and Utilities	(66)	-	-	-
NON-PERSONNEL SUBTOTAL	\$ (4,254)	\$ -	\$ -	\$ -
Total	\$ (4,254)	\$ -	\$ -	\$ -

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Rev from Money and Prop	\$ (10,079)	\$ -	\$ -	\$ -
Total	\$ (10,079)	\$ -	\$ -	\$ -

Seized Assets - California Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Administration	\$ 4,967	\$ 10,000	\$ 10,000	\$ -
Total	\$ 4,967	\$ 10,000	\$ 10,000	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
NON-PERSONNEL				
Contracts	\$ 4,925	\$ 10,000	\$ 10,000	\$ -
Other	42	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 4,967	\$ 10,000	\$ 10,000	\$ -
Total	\$ 4,967	\$ 10,000	\$ 10,000	\$ -

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Rev from Federal Agencies	\$ -	\$ 10,000	\$ 10,000	\$ -
Rev from Money and Prop	28	-	-	-
Total	\$ 28	\$ 10,000	\$ 10,000	\$ -

Seized Assets - Federal DOJ Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Administration	\$ 992,306	\$ 1,389,093	\$ 1,392,812	\$ 3,719
Total	\$ 992,306	\$ 1,389,093	\$ 1,392,812	\$ 3,719

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 3,719	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 3,719	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
NON-PERSONNEL				
Contracts	\$ 595,691	\$ 1,384,317	\$ 1,388,732	\$ 4,415
Energy and Utilities	393,551	4,776	4,080	(696)
Other	3,064	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 992,306	\$ 1,389,093	\$ 1,392,812	\$ 3,719
Total	\$ 992,306	\$ 1,389,093	\$ 1,392,812	\$ 3,719

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Rev from Federal Agencies	\$ 639,386	\$ 900,000	\$ 900,000	\$ -
Rev from Money and Prop	8,765	-	-	-
Total	\$ 648,150	\$ 900,000	\$ 900,000	\$ -

Seized Assets - Federal Treasury Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Administration	\$ -	\$ 100,000	\$ 100,000	\$ -
Total	\$ -	\$ 100,000	\$ 100,000	\$ -

Police

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
NON-PERSONNEL				
Contracts	\$ -	\$ 100,000	\$ 100,000	\$ -
NON-PERSONNEL SUBTOTAL	\$ -	\$ 100,000	\$ 100,000	\$ -
Total	\$ -	\$ 100,000	\$ 100,000	\$ -

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Rev from Federal Agencies	\$ -	\$ 100,000	\$ 100,000	\$ -
Rev from Money and Prop	47	-	-	-
Total	\$ 47	\$ 100,000	\$ 100,000	\$ -

Serious Traffic Offenders Program Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Administration	\$ 121,595	\$ -	\$ -	\$ -
Total	\$ 121,595	\$ -	\$ -	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
NON-PERSONNEL				
Supplies	\$ 805	\$ -	\$ -	\$ -
Contracts	120,790	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 121,595	\$ -	\$ -	\$ -
Total	\$ 121,595	\$ -	\$ -	\$ -

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Fines Forfeitures and Penalties	\$ 124,910	\$ -	\$ -	\$ -
Rev from Money and Prop	4,276	-	-	-
Total	\$ 129,186	\$ -	\$ -	\$ -

Revenue and Expense Statement (Non-General Fund)

Police Decentralization Fund	FY2012 Actual	FY2013 [*] Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 5,708,656	\$ 2,551,621	\$ 4,575,594
TOTAL BALANCE AND RESERVES	\$ 5,708,656	\$ 2,551,621	\$ 4,575,594
REVENUE			
Transfer from General Fund	\$ 1,824,648	\$ 5,124,648	\$ 3,749,765
TOTAL REVENUE	\$ 1,824,648	\$ 5,124,648	\$ 3,749,765
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 7,533,304	\$ 7,676,269	\$ 8,325,359
OPERATING EXPENSE			
Fund Administration	\$ -	\$ 276,820	\$ 195,000
County Jail Required Debt Service	2,557,426	5,340,733	3,300,000
County Jail Per Diem for Female Misdemeanants	185,321	500,000	500,000
County Jail Per Diem for Male Misdemeanants	492,060	700,000	700,000
San Diego Sheriff Custodianship for CMH Detainees	120,340	225,000	225,000
Detox Center Agreement	60,000	200,000	200,000
TOTAL OPERATING EXPENSE	\$ 3,415,147	\$ 7,242,553	\$ 5,120,000
TOTAL EXPENSE	\$ 3,415,147	\$ 7,242,553	\$ 5,120,000
BALANCE	\$ 4,118,157	\$ 433,716	\$ 3,205,359¹
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 7,533,304	\$ 7,676,269	\$ 8,325,359

^{*} At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹ Of the \$3.2 million in fund balance, \$1.4 million is anticipated to be used in Fiscal Year 2015 and another \$1.4 million in Fiscal Year 2016.

Police

Revenue and Expense Statement (Non-General Fund)

Seized & Forfeited Assets Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 161,533	\$ (138,286)	\$ 1,398,875
Reserved Fund Balance	–	–	9,650
TOTAL BALANCE AND RESERVES	\$ 161,533	\$ (138,286)	\$ 1,408,525
REVENUE			
Seized Assets	\$ 638,147	\$ 1,010,000	\$ 1,010,000
TOTAL REVENUE	\$ 638,147	\$ 1,010,000	\$ 1,010,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 799,680	\$ 871,714	\$ 2,418,525
OPERATING EXPENSE			
Elementary School Safety Program	\$ 20,000	\$ 20,000	\$ 20,000
Helicopter Fuel	393,485	500,000	–
Helicopter Unit Operations	576,907	979,093	1,482,812
Supplies, Services, and Outlay	2,627	–	–
TOTAL OPERATING EXPENSE	\$ 993,019	\$ 1,499,093	\$ 1,502,812
TOTAL EXPENSE	\$ 993,019	\$ 1,499,093	\$ 1,502,812
RESERVES			
Reserved Fund Balance	\$ 9,650	\$ –	\$ 9,650
TOTAL RESERVES	\$ 9,650	\$ –	\$ 9,650
BALANCE	\$ (202,989)	\$ (627,379)	\$ 906,063
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 799,680	\$ 871,714	\$ 2,418,525

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Revenue and Expense Statement (Non-General Fund)

Serious Traffic Offenders Program Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 461,161	\$ 689,981	\$ 360,236
TOTAL BALANCE AND RESERVES	\$ 461,161	\$ 689,981	\$ 360,236
REVENUE			
Unlicensed Driver Impound Fees	\$ 124,910	\$ -	\$ -
Interest Earnings	4,276	-	-
TOTAL REVENUE	\$ 129,186	\$ -¹	\$ -¹
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 590,347	\$ 689,981	\$ 360,236
OPERATING EXPENSE			
Supplies and Services	\$ 121,595	\$ -	\$ -
TOTAL OPERATING EXPENSE	\$ 121,595	\$ -¹	\$ -¹
TOTAL EXPENSE	\$ 121,595	\$ -	\$ -
BALANCE	\$ 468,753	\$ 689,981	\$ 360,236
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 590,347	\$ 689,981	\$ 360,236

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹Fund has been closed as a result of the redirecting of resources.



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Public Safety Needs & Debt Service



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Public Safety Needs & Debt Service



Fund Description

The Public Safety Needs & Debt Service Fund was established as a Special Revenue Fund for the purpose of tracking expenditures for public safety needs. The source of funding for the Public Safety Needs & Debt Service Fund is Safety Sales Tax revenue, a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Debt service for the Fire and Lifeguard Facilities Fund will be paid first from this fund and the remainder of the safety sales tax revenue is distributed equally between the Police and Fire-Rescue Departments.



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Public Safety Needs & Debt Service

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	7,383,838	7,781,541	8,396,967	615,426
Total Department Expenditures	\$ 7,383,838	\$ 7,781,541	\$ 8,396,967	\$ 615,426
Total Department Revenue	\$ 7,379,141	\$ 7,781,541	\$ 8,396,967	\$ 615,426

Public Safety Needs & Debt Service Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Public Safety Needs & Debt Service	\$ 7,383,838	\$ 7,781,541	\$ 8,396,967	\$ 615,426
Total	\$ 7,383,838	\$ 7,781,541	\$ 8,396,967	\$ 615,426

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Safety Sales Tax Allocation	0.00	\$ 615,426	\$ 615,426
Adjustment to reflect an increase in projected revenue and expenditures for public safety needs.			
Total	0.00	\$ 615,426	\$ 615,426

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Transfers Out	\$ 7,383,838	\$ 7,781,541	\$ 8,396,967	\$ 615,426
NON-PERSONNEL SUBTOTAL	\$ 7,383,838	\$ 7,781,541	\$ 8,396,967	\$ 615,426
Total	\$ 7,383,838	\$ 7,781,541	\$ 8,396,967	\$ 615,426

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Sales Tax	\$ 7,379,141	\$ 7,781,541	\$ 8,396,967	\$ 615,426
Total	\$ 7,379,141	\$ 7,781,541	\$ 8,396,967	\$ 615,426

Public Safety Needs & Debt Service

Revenue and Expense Statement (Non-General Fund)

Public Safety Needs & Debt Service	FY2012 Actual	FY2013 [*] Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	\$ -
TOTAL BALANCE AND RESERVES	\$ -	\$ -	\$ -
REVENUE			
Safety Sales Tax - Property Tax 1/2 Cent	\$ 7,379,141	\$ 7,781,541	\$ 8,396,967
TOTAL REVENUE	\$ 7,379,141	\$ 7,781,541	\$ 8,396,967
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 7,379,141	\$ 7,781,541	\$ 8,396,967
OPERATING EXPENSE			
Transfer to General Fund - Fire-Rescue Department	\$ 2,877,257	\$ 3,450,708	\$ 3,508,374
Transfer to General Fund - Police Department	2,877,257	3,450,708	3,508,374
Transfer to Fire and Lifeguard Facilities Fund	1,629,325	880,125	1,380,219
TOTAL OPERATING EXPENSE	\$ 7,383,838	\$ 7,781,541	\$ 8,396,967
TOTAL EXPENSE	\$ 7,383,838	\$ 7,781,541	\$ 8,396,967
BALANCE	\$ (4,697)	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 7,379,141	\$ 7,781,541	\$ 8,396,967

^{*} At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Public Utilities



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Department Description

Public Utilities is composed of four branches: Business Support, Water Quality, Distribution and Collection, and Strategic Programs. Each branch performs distinct functions as outlined below.

The Business Support Branch is comprised of the following divisions:

Long-Range Planning and Water Resources – This division provides long-range water resources planning and development, watershed and resources protection, water and wastewater legislation and policy analysis, and management of the City’s recycled water and water conservation programs. The Division is also responsible for the management of follow-on work associated with the Water Purification Demonstration Project and Recycled Water Study. The follow-on work consists of a comprehensive look at examining potable reuse to provide a safe and reliable water source for the City’s future.

Finance and Information Technology – This division provides administrative support for the Water and Wastewater Enterprise Funds including Information Systems, Budget Development and Monitoring, Accounts Payable, Rate Setting and Finance, and the Administration of Contracts, Grants, and State Revolving Fund (SRF) Loans.

Customer Support – This division provides high quality customer-focused care and service to Public Utility Department patrons. The Division handles and responds to customer phone calls and emails including account/billing inquiries, water conservation information, water waste complaints, and general water/sewer utility information. In addition, the Division is responsible for customer billing and payment processing, meter reading and code enforcement, ensuring customer compliance with State backflow device requirements, and providing public information.

Engineering and Program Management – This division provides engineering services for Water, Wastewater, and Reclaimed Water Systems to ensure new facilities, repairs, and upgrades are planned and implemented in a fiscally-sound manner to meet regulatory and environmental standards. This division also provides long-range master planning, condition assessment, water and sewer modeling, planning and pre-design for infrastructure, energy management, environmental support, and oversight of the implementation of the Water, Wastewater, and Reclaimed Water System's Capital Improvement Program.

Public Utilities

The Water Quality Branch is comprised of the following divisions:

Wastewater Treatment and Disposal – This division operates and maintains a wastewater treatment plant, two water reclamation plants, a bio-solids processing facility, and eight large wastewater pump stations. With these facilities, the Division provides regional wastewater treatment and disposal services to the City of San Diego, as well as 12 surrounding cities and special districts.

Water System Operations – This division operates and maintains the City's raw water supply system, potable water treatment and distribution system, and the recycled water distribution system. This division also manages the recreational program at the City's raw water reservoirs (lakes). Major facilities include nine raw water reservoirs (lakes), three water treatment plants, a recycled water distribution system with four pump stations and three reservoirs/tanks, and a complex and vast potable water distribution system with over 130 pressure zones, 49 pump stations, 29 tanks/reservoirs, and more than 950 pressure regulators. In addition, the Division provides corrosion engineering support and water supply operations management for the Department.

Environmental Monitoring and Technical Services – This division provides permit compliance and monitoring services for the Water and Wastewater Systems to ensure water quality standards are maintained to meet regulatory and environmental standards. This division also administers the Industrial Wastewater Control Program which regulates and monitors industrial businesses' compliance with national pre-treatment standards to minimize toxic and other incompatible discharges into the sewer system. The Program also develops commercial and industrial sewer billing rates for large users in compliance with state revenue guidelines.

The Collection and Distribution Branch is comprised of the following divisions:

Wastewater Collection – This division provides efficient operations and maintenance of the wastewater collection system which consists of 3,019 miles of sewer mains and 75 sewer pump stations, as well as the Mission Bay and Coastal Low-flow system consisting of 24 interceptor pump stations and 50 diversion structures. The Division also administers the Food Establishment Wastewater Discharge Permitting Program which permits and monitors over 5,000 food establishments to minimize the discharge of fats, oils, and grease into the wastewater collection system.

Water Construction and Maintenance – This division provides construction, maintenance, and emergency response for the potable water system. The Division maintains approximately 279,412 metered service connections, approximately 25,157 fire hydrants, and more than 28,917 isolation valves. The Division performs construction activities for the recycled distribution system citywide and provides 24-hour emergency response, water main repair, Capital Improvement Program (CIP) support, and the maintenance, installation, and replacement of water meters throughout the City.

The Strategic Programs Branch responsibilities are as follows:

Employee Services and Quality Assurance – This division provides employee and management services in the areas of human resources management, payroll, safety, security, training and quality assurance. It also provides administrative support to the Independent Rates Oversight Committee and is involved in various internal business support services including contract formulation and administration, internal quality assurance audit support, management of Public Records Act requests, and records management.

Asset Management – This section coordinates Department activities that contribute to a unified methodology for asset management providing oversight, direction, and integration of activities to promote Public Utilities' goal of providing cost-effective water, recycled water, and wastewater services. This section is responsible for the management of the Department's GIS system and data, and is also leading the implementation of an SAP-based Enterprise Asset Management system.

Strategic Support Services – This section coordinates the development of the Public Utilities Department five-year strategic business plan and coordinates the development and tracking of the annual initiatives throughout the Department. Quarterly progress reports are coordinated and a final report is published for stakeholders and

Public Utilities

ratepayers. This team assists with, and tracks progress on, various consolidation and efficiency initiatives throughout the Department. Progress reports are coordinated and a final report is published for stakeholders and ratepayers. The section also conducts benchmarking studies for the Department and administers a Leadership Development Program and an Employee Opinion Survey to all Public Utilities employees.

Oversight

The Independent Rates Oversight Committee (IROC) was established by ordinance in 2007 to serve as an official advisory body to the Mayor, City Council, and Department management on policy issues related to the oversight of Public Utilities Department operations including, but not limited to, rate structures, cost effectiveness, resource management, planned expenditures, service delivery methods, public awareness and outreach efforts, and efforts to achieve high quality, affordable utility services.

There are 11 voting members on the IROC, all of whom are appointed by the Mayor and confirmed by the City Council. The membership of IROC consists of representatives of each rate class and professional experts in such fields as finance, engineering, construction, and the environment. IROC meets monthly to review budgets, expenditures, performance activities, and issues for the Public Utilities Department. In addition, IROC has three sub-committees focused on finance, infrastructure and operations, as well as outreach and communication.

The Department's mission is:

To ensure quality, reliability, and sustainability of water, wastewater, and recycled water services for the benefit of the ratepayers and citizens served

Goals and Objectives

The following goals and initiatives represent the Public Utilities Department's Fiscal Year 2013 Strategic Plan:

Goal 1: Safe, reliable and efficient, water, wastewater, and recycled water services

The Public Utilities Department is dedicated to its public health responsibilities of providing safe and reliable water and efficient wastewater and recycled water services. The Department strives to exceed all federal and State water quality standards, maintain and build needed infrastructure, and deliver water and wastewater services to customers efficiently and reliably. The Department will move toward accomplishing this goal by focusing on the following initiatives:

- Enterprise Asset Management (EAM) Project: Develop a user-friendly SAP Enterprise Asset Management consultant-assisted solution
- Condition Assessments: Complete major milestones included in the Asbestos Cement Water Mains Condition Assessment contract
- Accelerated Repair Program: Initiate an accelerated repair for distribution system water mains identified by the EPM Division using in-house resources
- Risk-Based Value Maintenance: Initiate a risk-based valve maintenance program to determine the maintenance schedule of every asset based on analysis of asset purpose, risk of failure, etc.
- Facility Vulnerability: Assess, update, and implement the Emergency Response Plan and security plans
- San Diego Metropolitan Sewerage System Strategy: Develop a strategy on all elements of the proposed future system-wide operations to meet permitting requirements

Goal 2: Fiscally-sound and effective public utility

The Public Utilities Department utilizes strategic financial planning to ensure financial viability to operate and maintain the water and wastewater systems. The Department provides a fiscally-sound, efficient organization that is responsive and dependable enhancing its long-term viability, accountability, ethics, and transparency as cornerstones upon which to build trust with customers. The Department will move toward accomplishing this goal by focusing on the following initiatives:

Public Utilities

- Inter/Intra-Divisional Collaboration: Promote employee service-oriented culture throughout the Department marked by increased cooperation and collaboration
- Customer Survey: Enhance the customer survey program and feedback process
- Public Education: Educate the public/stakeholders on the value of water, as well as the Department's efforts to reduce internal costs
- Optimize Production of Treatment Plants: Reduce per unit treatment costs by finding new markets
- Increased Transparency: Develop and implement strategies and approaches that enhance transparency and accountability to customers and stakeholders
- Game Changers: Evaluate the financial impact of "game changers" (e.g. IPR, Desalination, Point Loma)
- Cost Recovery Fees: Improve fee-based cost recovery

Goal 3: Sustainable growth and economic viability

The Department recognizes that water supplies are critical to preserving the quality of life, economic prosperity, and growth of the City. The Department identifies, evaluates, and plans short and long-term water demand and supply reliability options. The Department will move toward accomplishing this goal by focusing on the following initiatives:

- Complete Potable Reuse (PR) Implementation Studies: Complete PR Implementation studies on such areas as engineering, site, financing, cost allocation, resource allocation, etc.
- Potable Reuse (PR) Stakeholder Engagement: Engage in policy and legislative efforts to promote PR, as well as positively affect regulations and potential legislation in order to clear a path for approving advanced treatment as raw water
- Renewable Energy Initiatives Expansion: Reduce energy commodity consumption, peak demand, and greenhouse gas emissions; increase renewable energy production; and support the Mayor's Solar Energy Initiative
- Seawater Desalination Rate Structure: Pursue fair and equitable desalination rate allocation
- Conservation Initiatives: Pursue rate structure and encourage conservation

Goal 4: Responsive, safe, committed, and innovative workforce

The Public Utilities Department is proud of its professional, technically-proficient, and diverse workforce. The Department is dedicated to ensuring its employees have the training and equipment necessary to provide safe, reliable water, wastewater, and recycled services in a customer-friendly manner. The Department will continue to meet its goal of being a service-oriented and innovative utility through strategic workforce planning and by providing employees the knowledge, skills, and abilities necessary to perform their jobs safely. The Department will move toward accomplishing this goal by focusing on the following initiatives:

- Wellness Program: Develop a department-wide Wellness Program
- Efficiency/Effectiveness Studies: Conduct new and implement prior efficiency studies and develop a Process Narrative to document the process
- Knowledge Management: Engage in knowledge management and depth-building for at-risk positions with retirements on horizon
- Expedite Hiring: Expedite hiring for high turnover positions
- Leadership Development Program (LDP) Reinforcement: Provide continuing education opportunities to LDP alumni and foster a culture that supports application of Academy content

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Average number of days to respond to and resolve customer-initiated service investigations	6.48	18.3	10.0
2. Miles of sewer mains replaced, repaired, and rehabilitated	70.5	52.5	45.0
3. Miles of water mains replaced ¹	28.3	22.9	30.0
4. Number of Primary Maximum Contaminant Level (MCL) violations as a result of potable water quality sampling	0	0	0
5. Number of sanitary sewer overflows (SSOs)	36	42	38
6. Number of water main breaks	93	111	113
7. Number of acute sewer main defects identified	45	45	51
8. Average time to repair identified acute sewer main defects (days)	98	33	50
9. Average time to repair water main breaks (hours)	9.69	9.0	9.0
10. Average daily water production (millions of gallons)	172.4	182.0	175.6
11. Number of recycled water use site inspections and shutdown tests conducted	1,035	1,306	1,375
12. Water utility bond rating ²	AA-	AA-	AA-
13. Wastewater utility bond rating ²	A+	A+	A+

1. Reflects miles of water main awarded consistent with the requirements under the DPH Compliance Order
2. Reflects the rating from Standard & Poor's (S&P) which represents the lowest rating from all three rating agencies

Service Efforts and Accomplishments

Asset Management

The Asset Management Program continued to work on transformational projects for the Department. The SAP Enterprise Asset Management (EAM) project will replace legacy maintenance management systems and provide the Department with a consolidated and integrated software tool to maximize the efficient management of infrastructure through its full lifecycle. The Program is leading this project for the City, providing a solution that will be the cornerstone for a citywide asset management system. The Program has also assessed the current usage of Geographical Information Systems (GIS) in the Department. This completes the first phase of the conversion to a single GIS software system, an effort that will bring greater collaboration and information management to the Department.

Strategic Support Services

The Strategic Support Services Section coordinated the development of the Public Utilities Department Fiscal Year 2013 strategic planning process and monitoring of Fiscal Year 2012 Strategic Initiatives. This section conducted and coordinated Department benchmarking efforts and efficiency studies, managed a Leadership Development Program, and administered an Employee Opinion Survey to all Public Utilities employees.

Public Utilities

Long-Range Planning and Water Resources

Water Conservation. The Water Conservation Section provides commercial and residential customer rebates through its “Outdoor Water Conservation Rebates” grant project. This grant provides eligible customers with three different rebates to promote outdoor water conservation: Smart Controllers, Micro-Irrigation, and Sustainable Landscape-Turf Replacement. The ongoing goal is to conserve potable water while also reducing pollutant-laden dry weather urban runoff flows into streams, rivers, bays, etc. Through June 2013, the grant project issued 570 rebates totaling \$417,000 for smart controllers and micro-irrigation systems, as well as the replacement of high water use turf areas with sustainable low water use landscapes. Water savings generated from this program is estimated to be more than 11 million gallons per year.

The Water Conservation Section is continuing its partnership with the Storm Water Division on a rain barrel rebate program. Rain barrels capture and store rainfall for later use when connected to a roof downspout. Temporarily storing rainwater in rain barrels reduces storm water runoff and conserves potable water. Every 1,000 square feet of roof surface captures approximately 625 gallons of water for every inch of rain that falls. Through June 2013, the Water Conservation Section has rebated 317 rain barrels with an average size of 173 gallons for a total rebate amount of \$54,749.

Water Planning. In April 2013, the City Council unanimously adopted the Water Purification Demonstration Project Report. The Demonstration Project examined the use of advanced water purification technology on high quality recycled wastewater and determined that a full-scale reservoir augmentation project is feasible. This finding was based on the following: 1) 12 months of testing and operations at the City’s demonstration-scale Advanced Water Purification Facility (AWPF) located at the North City Reclamation Plant; 2) oversight from an independent advisory panel; 3) a study of the San Vicente Reservoir; 4) letters of concept approval received from the California Department of Public Health and the San Diego Water Board; 5) an energy and economic analysis; and 6) more than two years of public outreach and education. A full-scale reservoir augmentation project would diversify San Diego’s water supply, reduce its dependence on imported water, and provide a safe source of drinking water for residents.

Next steps of the Demonstration Project overlap with follow-on work associated with the Recycled Water Study completed in July 2012 and included defining in greater detail the City’s potable reuse options, including direct potable reuse. The follow-on work will culminate in an implementation strategy identifying the reuse projects that could be implemented, timing, and financing needs.

The Demonstration Project’s public outreach and education program continues to engage residents throughout the City. Since the inception of the tour program in July 2011, more than 3,600 visitors have toured the AWP Facility. Additional outreach activities include an active Speakers Bureau and attendance at community events. Both activities provide a forum for discussion of the project’s feasibility. Additional avenues for dissemination of project results include a stakeholder newsletter, template articles, social media, news releases and a website that houses the full report and associated appendices. Next steps include a re-branding effort, outreach to local schools, and videos targeting underserved audiences.

Recycled Water Program. Recycled water meter connections reached 574 (569 retail and 5 wholesale) by June 2013, a gain of 19 new meters in the past 12 months. Recycled Water Program staff actively market the commodity to potential customers in close proximity to the existing distribution system including schools, businesses, and homeowner associations, as well as encourages existing commercial irrigation customers to consider using recycled water for industrial purposes in an effort to increase year-round demand.

Sales of recycled water resulted in nearly \$2.9 million in financial savings toward imported water purchases in Fiscal Year 2013. These financial incentives are the result of local water resource development agreements with the Metropolitan Water District of Southern California and the San Diego County Water Authority.

The Recycled Water Study was completed by Recycled Water Program staff and the Water Planning Section in July 2012. The primary objective of the Study was to find ways to maximize reuse and minimize flows to the Point Loma Wastewater Treatment Plant (Point Loma WTP). The Study included five alternatives through which 135 million

Public Utilities

gallons per day could be diverted upstream of the Point Loma WTP and reused. The alternatives emphasized potable reuse options and options to increase non-potable reuse by bringing new customers online who can be served from existing pipelines. The City Council unanimously accepted this study as satisfying the terms of the Cooperative Agreement with San Diego Coastkeeper and Surfrider Foundation. The Study was presented to the California Coastal Commission in October 2012.

Water Reliability. The Water Reliability Section completed the 2012 Long-Range Water Resources Plan (2012 Plan) and plans to present to the City Council in Fall 2013. Work on updating this plan from the previous 2002 Plan began in April 2011. The Department convened an 11-member stakeholder committee that provided guidance and input on alternative strategies for meeting San Diego's water needs through 2035. The 2012 Plan addresses population growth, water resource diversification, climate change, and other issues affecting water reliability.

The Public Utilities Department successfully negotiated a settlement agreement with the Sweetwater Authority to purchase up to 2,600 acre-feet of water a year from their expanded brackish groundwater desalination facility.

Watershed and Resources Protection Team. The Watershed and Resources Protection Team manages 41,000 acres of land surrounding the City's reservoirs for the overarching purpose of source water protection. The Team is working with SANDAG to develop a joint wetlands mitigation bank on 462 acres in San Pasqual Valley. Working with partners and using State and local grant funding, the Team has three habitat restoration projects underway (two at Otay and one at Hodges Reservoirs) that will restore 220 riparian or wetland acres immediately adjacent to City reservoirs. With Real Estate Assets Department, the Team manages the 8,600 acre San Pasqual Agricultural Preserve which generated \$2.6 million in Fiscal Year 2013 from agricultural leases.

Financial and Information Technology

This year, the IT Program led the implementation of a new Enterprise Daily Operations Reporting System which contains plant operational data from the Distributed Control System and Laboratory Information System. The IT Program, in conjunction with the Budget Section, developed and implemented the Vendor Invoice Tracking System (VITS) which routes and tracks accounts payable vouchers in order to streamline the invoice payment process. The IT Program is partnering with the Department Asset Management Program to have a GIS assessment performed to summarize the current GIS usage and requirements and develop a roadmap to migrate to the City standard, ESRI.

The Budget Section continues to provide service to other Public Utilities Department divisions and programs, as well as the Independent Rates Oversight Committee and Finance Sub-committee. The Section has refined financial reporting practices including implementation of quarterly budget monitoring at the section-level, and continually monitors the budget to identify budgetary savings. The Section also developed Five-Year Operation and Maintenance projections and assisted in development of CIP cash flow projections in support of the 2013 Cost of Service Study.

In Fiscal Year 2014, the Grants & Loans Section will continue to receive State Revolving Fund (SRF) Loan funds as disbursements flow in for multiple projects with fully executed agreements. These projects include Point Loma Grit Processing Improvement, Sewer Pipeline Replacement, Harbor Drive Pipeline Replacement, and Lindbergh Field Pipeline Replacement. This year, the Section anticipates receiving approximately \$2.0 million in grant/cooperative agreement funding and \$28.0 million in low interest SRF loan proceeds, which pass on significant savings when compared to traditional 30 year bond funding. In an effort to maintain these savings, the section is in the process of pursuing new SRF loan funding for the following projects: \$15.3 million for University Avenue Pipeline Replacement, \$64.0 million for Alvarado 2nd Extension Pipeline & Morena Boulevard Cast Iron Replacement, and \$31.2 million for Pump Station 2 Power Reliability & Surge Protection.

In Fiscal Year 2013, the Rates & Finance Section also continued working on Cost of Service Studies for both the Water and Wastewater systems.

Public Utilities

Customer Support

The Customer Support Division responded to more than 404,000 water and sewer utility customer phone calls in the past year. Customer contacts included inquiries regarding customer billing and payment, service turn-on/turn-off, emergency services and repairs, water conservation, and general utility service questions. The Division also produced and sent 1.8 million water/sewer utility bills and processed 1.7 million customer payments totaling \$723.0 million.

The Division read more than 274,000 monthly/bi-monthly water meters, performed 56,000 shut-offs and service restorations, and continued rigorous efforts to protect the public water system by adding more than 1,000 maintained backflow devices to its monitoring and annual testing program.

The Department is moving forward with a project to streamline meter reading and customer service operations, reduce non-revenue water, and enhance customer service by obtaining near real-time wireless electronic access to water meter information using Advanced Metering Infrastructure (AMI) technology. The planned AMI implementation will include approximately 11,000 of the total meter population including all monthly read meters, all meters three inches and above, and one bi-monthly read route. Large meters that can no longer be maintained reliably will be replaced with newer meters fitted with AMI compatible registers. Once implemented, the Department can continue adding new devices in a steady, cost-effective manner. This project is scheduled to be completed within 18 months.

Employee Services and Quality Assurance

The Human Resources team continued to support and lead the Department in four major service areas: performance management, employee health and wellness, hiring, and payroll. This section also implemented improvements to the departmental occupational health management program so that injured employees were transitioned back to productive work appropriately and expediently.

The Training Section was awarded reaccreditation status by the International Association for Continuing Education and Training (IACCET). This status allows the Public Utilities Department to offer continuing education units (CEU's) for all department employees who maintain professional certifications.

The Quality Assurance Section coordinated department responses to the "Public Utilities Department's Valve Maintenance Program" and the "Public Utilities Department's Industrial Waste and Control Program" audits which were performed by the Office of the City Auditor. This section continues to track and monitor audit recommendations from these, as well as previous, internal and external audits to ensure recommendations are satisfied and implemented in a timely manner. This section also continues to support the Independent Rates Oversight Committee through meeting preparation, coordination of information requests, and facilitating the interface of the Committee and the City.

The Security Section began installation and implementation of a new security access system which will eventually provide for centralized access control and monitoring of all Water and Wastewater facilities. The Section is also engaged in discussions with the consulting firm hired to perform vulnerability assessments and develop emergency response plans for the Public Utilities Department. This critical project will identify Water and Wastewater system vulnerabilities and provide a prioritized plan for security upgrades and/or redundancy to the system, modifications of operational procedures, and /or policy changes to mitigate identified risks to critical assets.

Water Construction and Maintenance

The Water Operations Branch continues to reduce the use of the Miramar Landfill through recycling and reusing material wherever possible in an effort to replicate the success of Fiscal Year 2010 when the Public Utilities Department was selected by the City of San Diego's Environmental Services Department as one of the recipients of Recycler of the Year for Waste Reduction and Recycling Awards Program. The Capital Improvement Programs Construction Section completed 12 water group jobs throughout the City. In addition, in an effort to support the Department's new Automated Metering Infrastructure (AMI) project, the Meter Shop Section has installed and retrofitted approximately 26,487 meters. The Division is also in the process of establishing a risk-based preventative

Public Utilities

maintenance program for valves and hydrants. Currently, preventative maintenance for all valves and hydrants are on a five-year rotational schedule. Implementing a risk-based maintenance program will give the Division the ability to perform preventative maintenance more often on older valves that are more susceptible to breaks without increasing labor costs. It will also allow the Division to perform preventative maintenance less frequently on newly installed valves and hydrants that are less likely to malfunction.

Water System Operations

The Water System Operations Division continues to improve the water quality delivered to the Department's customers through both water treatment plant and potable water distribution system optimization and improvements. Throughout this past year, all three water treatment plants have delivered safe and reliable potable water.

The Division continues to actively participate with the American Water Works Association's (AWWA) Partnership for Safe Water Program (Partnership Program). The Partnership Program's mission is to improve the quality of drinking water delivered to customers of public water supplies by optimizing system operations. The City's Otay Water Treatment Plant received the Director's Award of Recognition for the fifth consecutive year for Calendar Year 2012 from the Partnership Program. This award was obtained while treating more challenging source water quality from local reservoirs and recognizes outstanding performance by the plant staff team. The City's Miramar Water Treatment Plant received the Director's Award of Recognition in 2012 for its efforts related to its first year of Partnership Program participation and the City's Alvarado Water Treatment Plant began its first year of active Partnership Program participation in Fiscal Year 2013 and has already implemented several optimizing projects. In addition, the City's Potable Water Distribution System Section began active participation with the Partnership Program in Fiscal Year 2011 and continues working towards improving water quality through optimized and customized performance improvements. Overall, Water System Operations staff continues to optimize the water treatment plants and water distribution system while providing drinking water quality that surpasses the required federal standards. This is an indicator of the staff's commitment to excellence in treatment and distribution system process optimization.

The Water System Operations Division also continues to work closely with the San Diego County Water Authority (SDCWA) on a variety of projects, programs, and agreements involving and/or impacting City water supply operations and water storage facilities. For example, SDCWA's San Vicente Dam Raise Project, which will raise the City's existing dam by 117 feet and increase local water storage in San Vicente by over 150,000 acre feet, requires critical coordination and review to ensure that City water supply operations are not impacted during construction. The Division's operations and engineering staff will be challenged to continue this effort as construction ends this year and the new facilities become operational.

Engineering and Program Management

The Engineering and Program Management (EPM) Division continued its support of the efforts of the Department to reduce sewer spills and water main breaks and meet the requirements of the Final Consent Decree with the Environmental Protection Agency for the sewer system and the Compliance Order with the State Department of Public Health for the water system.

Sewer Modeling. The Division assessed the capacity of 123 trunk sewers and completed hydraulic modeling of 293 miles of the small diameter mains. The Division also completed Closed Circuit Television inspection of 54.20 miles of sewer mains and 1,509 manholes, and completed condition assessment of 56.46 miles of sewer mains and 752 manholes to determine the upgrade and maintenance plans. In addition, the Division analyzed 157 flow meters to identify the potential sources of rainwater inflows and infiltrations to plan for effective sewer system operations.

Water Modeling. The Division completed the Water and Recycled Water Model update and calibration; updated over 24,000 fire hydrant data in System Status Advisor (SSA); continued updating and troubleshooting the online model; enhanced the hydraulic water model capabilities to perform cost saving analysis through energy optimization; enhanced SSA capabilities and the online model for distribution network to monitor water quality; completed the

Public Utilities

2015 City of San Diego Water Demand Forecast Report; completed 70-80 miles of AC pipe sizing studies for the Public Works Department; and provided as-needed water system operations and security modeling support.

Water and Sewer Development Review. In Fiscal Year 2013, the Division reviewed all water, sewer, and recycled water discretionary and ministerial development projects submitted through the Development Services Department. At the end of the development review process when new water meters were issued, the associated water, sewer, and/or recycled water capacity charges were collected from the developers. In addition, as part of the condition of approval for the project, new water, sewer, and/or recycled infrastructure was constructed by the developer. Upon operational acceptance of the new infrastructure, the ownership was transferred to the City and the City began its operation and maintenance responsibilities for the facility. This review function was transferred to Development Services Department starting July 1, 2013.

Program Management. The Division worked with the Public Works-Engineering Department to oversee the completion of 35.1 replacement/rehabilitation/repair sewer miles and the replacement of 8.3 miles of water mains between July 1, 2012 and December 31, 2012. In addition, the Division oversaw the construction completion of the Pecos Canyon Foremain Embankment repair; completed the plans and specifications for two Operations & Maintenance-funded contracts, Rose Canyon/Barnett Avenue Structure Rehabilitation and MBC Receiving Tank Cleaning; and prepared four pipeline rehabilitation packages, U-1, V-1, W-1 and Y-1, with a total of 32.4 miles.

Water Master Planning and 10% Design. The Division completed the Asbestos Cement (AC) Water Main Replacement Planning Study Phase I of the AC Pipe Replacement Program which will guide the AC main replacement projects from Fiscal Year 2017 to Fiscal Year 2019. In addition, the Division is in the process of hiring a consultant to develop Phase II of the AC Replacement Program which will assess 2,100 miles of AC pipeline. The Division also proposes to hire a consultant to conduct aged water reservoirs. The Division has updated the Water CIP Prioritization List, last updated in December 2009, to include all new projects. The Division also completed the Draft Miramar North City Focus Area Master Plan and four 10% design reports.

Wastewater Master Planning and Condition Assessment. The Division is managing condition assessment studies performed by consultants for several major water pipelines. The Miramar Phase III and IV Potable Water Pipeline Re-inspection and Condition Assessment Report 2011 was completed. The El Monte Raw Water Pipeline Condition Assessment Project has been initiated. Two additional projects, the Three Water Transmission Pipeline Condition Assessment and the Programmatic Water Transmission Pipeline Condition Assessment have been developed to cover the sections of the water transmission system that has been in service for more than 50 years. The Division, in partnership with San Diego Gas and Electric (SDG&E), is performing water pump efficiency testing at a number of water pump stations. Condition assessment of Municipal Sewer Pump Station 77A/77B and Metro Sewer Pump Station 64 are to be completed in 2013. In addition, the Division has prepared Metropolitan Wastewater Plan and Municipal Wastewater Master Plan in the last year. Subsequent to these master plans, an annual wastewater facilities CIP project prioritization was completed based on the Council Policy 800-14. The purpose of this annual prioritization effort is for the Department to plan and execute the Capital Improvement Program effectively.

Environmental and Canyon Access. The Division has successfully completed the mitigation program and mitigation projects in compliance with local, State, and federal environmental regulations allowing the Public Utilities Department to use these sites as mitigation for water and sewer projects. The Division has initiated and completed various habitat re-vegetation projects associated with operations and maintenance for the pipeline and long-term access projects related to the Canyon Sewer and Long-Term Access Program. Two Long-Term Access projects have been designed and constructed to facilitate access for sewer maintenance and provide convenient access for the public in local canyons. The Division continues to obtain easements, access rights, and is in the design and contracts phase for six new Long-Term Access projects. The Division continues to provide environmental, biological, and permitting support to other Public Utilities divisions.

Energy Management. The Division successfully completed numerous activities related to energy conservation and renewable energy. The Alvarado Water Treatment Plant Energy and Climate Protection Audit was completed in June 2013. The Department broke ground on its 1.6MW landfill gas fuels renewable energy power plant at the North City Water Reclamation Plant and its start up is expected in the fall of 2013. The Miramar Energy project located at Metro

Public Utilities

Biosolids Center, owned by the firm of Fortistar, began production of 3.2MW renewable energy and generates revenues for the City of approximately \$200,000 per year. A 6kW wind turbine, on loan from SDG&E, started operations and is expected to save Sewer Pump Station 53 on Harbor Island approximately \$1,000 during its one year test period. The Division has been working on the installation of seven 2,000 kW emergency generators at major sewer pump stations and facilities.

Environmental Monitoring and Technical Services

The Division completed the application to renew the National Pollution Discharge Elimination System (NPDES) permit for the South Bay Water Reclamation Plant and Ocean Outfall. This ensures that all requirements have been met to allow continued operation of this valuable regional asset into the future. A new NPDES permit was adopted by the San Diego Regional Water Quality Control Board and the U.S. Environmental Protection Agency with an effective date of August 1, 2010. It expires on July 31, 2015.

The Division successfully executed the NPDES-mandated ocean-monitoring program for the Point Loma and South Bay ocean outfall regions which encompasses a coastal water area greater than 340 square miles and includes the collection and analysis of thousands of samples of ocean water, sediments, and marine life, and required more than 200 days of boat operations. The Program also provides ocean-monitoring services to the International Boundary and Water Commission. The Program is responsible for recovering approximately \$1.0 million in Fiscal Year 2013.

The Division completed work on the execution of a scientific grant project with the Scripps Institution of Oceanography (SIO) to develop models of ocean circulation and wastewater plume dispersion off Point Loma (Point Loma Ocean Outfall Plume Behavior Study). The project was funded by a federal grant from the National Oceanic and Atmospheric Administration (NOAA) worth approximately \$0.8 million; a final report was completed by SIO and the City, and submitted to and accepted by NOAA in November 2012. The Division also completed the third year of a four year agreement with the SIO to monitor the health of the San Diego region's kelp forest ecosystem. This long-term project is critical in order to achieve the City's enhanced ocean monitoring objectives to ensure the protection of San Diego's coastal marine environment.

The State of California re-certified the Marine Microbiology laboratory to perform microbiological analysis of drinking water. The Department now has two separate facilities certified which allows the Department to be better prepared to handle public health or natural disaster emergencies impacting the drinking water system. The Division also maintained U.S. Environmental Protection Agency certification for Cryptosporidium Analysis (a microscopic parasite that causes the diarrheal disease). The staff and laboratory continues to be one of only four in Southern California and the only laboratory in the San Diego area with this certification.

The Division oversees storm water and air quality regulatory compliance duties for all water and wastewater operations. This combined effort helps the Department better comply with the complex regulations without increasing staffing costs.

The Division successfully executed EPA and CDPH-required regulatory monitoring of San Diego's source waters, water filtration plants, and drinking water distribution system. Stage 2 Disinfection By-product Monitoring continues at sixteen sites in the distribution system. Enhanced monitoring of impound reservoirs in the distribution system was extended and expanded to support the department's Nitrification Action Plan. The Division works with the Long Range Planning and Water Resources Division to investigate customer and departmental concerns regarding potential water leaks and provides monitoring in an effort to identify future water sources.

The Division also maintains an active in-house monitoring program of its nine drinking source water reservoirs for the Quagga mussel, an invasive species first seen in California in 2007. Proactive monitoring assists the Department with optimizing maintenance and control efforts designed to minimize the impact to the raw water delivery and treatment infrastructure, as well as the reservoir recreation facilities.

The Division regulates and bills for sewer discharges not originating from metered potable water connections known as "imported" flows. Cost of conveyance and treatment of these flows, such as seawater and extracted groundwater

Public Utilities

from remediation and construction projects, would otherwise be borne by sewer ratepayers. The Division recovered approximately \$1.9 million in Fiscal Year 2013 for the conveyance and treatment of these flows. Additionally, the Division recovered approximately \$2.0 million in Fiscal Year 2013 from the continued operation of the dump site for hauled liquid waste from septic systems and specifically permitted industrial liquid wastes, and the conveyance and treatment of these flows. This highly valued service provided to the San Diego area is the only industrial liquid waste dump station in San Diego County.

Wastewater Collection

The Division continued its success as the leader among large cities in the nation in reducing the number of sanitary sewer overflows (SSOs). There were 42 SSOs in Fiscal Year 2013. While slightly higher than the 36 SSOs in Fiscal Year 2012, this statistic remains indicative of aggressive and successful overflow prevention and a 10 percent reduction program, and represents an 87 percent reduction from the level experienced in Fiscal Year 2001. It also represents a ratio of 1.39 SSOs per 100 miles of sewer main, well below the industry standard of 2.0 SSOs per 100 miles of main.

The Division is projecting 38 SSOs in Fiscal Year 2014. While continued reduction in SSOs is a daunting objective when current SSO levels are at less than seventy percent of the industry standard, the Division is determined that there are still efficiencies to be gained, both in cleaning techniques and proactive attention to infrastructure defects that can help achieve this goal. The Division will redouble its efforts to maintain or improve upon this achievement in SSO prevention and reduction.

For Fiscal Year 2013, the Main Cleaning Section cleaned a total of 2,340 miles of sewer main, compared to 2,062 miles of sewer main cleaned in Fiscal Year 2012, which represents nearly a 14 percent increase in productivity with the same staffing levels as in Fiscal Year 2012.

The Division also successfully completed International Standardization Organization (ISO) audits with no major non-conformities, thus retaining its ISO 14001 certification.

A notable accomplishment during 2013 was the Division's recognition as the regional Large Collection System of the Year for the second consecutive year by the California Water Environment Association. Additionally, the Division was recognized as having the best large collection system in the entire State of California. These awards exemplify the Division's status as a statewide and national leader in the wastewater collection industry.

Wastewater Treatment and Disposal

The Division continues software upgrades to the Distributed Control System at the wastewater treatment plants, water reclamation plants, and major pump stations. The upgrades, which have been completed at the Point Loma Wastewater Treatment Plant (PLWTP) and Metropolitan Biosolids Center (MBC), are set to continue at North City Water Reclamation Plant (NCWRP) and will enhance the reliability of the treatment system and improve the efficiency of plant operations staff.

The Division now has seven, 2,000 kW emergency generators which were delivered to Pump Station 1, Pump Station 64, Pump Station 65, Penasquitos Pump Station, and NCWRP to ensure power is available if a regional outage occurs. The Division's electrical staff is working diligently with necessary personnel in the City, including outside agencies such as SDG&E and Air Pollution Control District, to develop an implementation plan of permanent installation of these generators while adhering to the National Electric Code.

The Division continues to generate revenue through its renewable energy portfolio. Three co-generation facilities at wastewater treatment plants generate electric energy fueled by digester gas and landfill gas. These efforts save the Department approximately \$5.0 million each year in operating costs. The Beneficial Use of Digester Gas project at the PLWTP will generate projected revenue of \$260,000/year via the sale of excess digester gas. This excess gas will be used by South Bay Fuel Cell (SBFC) to provide electric energy at the South Bay Water Reclamation Plant (SBWRP). The 1.4 MW SBFC project was completed in October 2011 and is saving the SBWRP approximately \$75,000 per year.

Public Utilities

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	1,584.49	1,574.52	1,563.59	(10.93)
Personnel Expenditures	\$ 147,419,483	\$ 147,393,867	\$ 154,689,455	\$ 7,295,588
Non-Personnel Expenditures	536,195,100	635,969,691	625,940,031	(10,029,660)
Total Department Expenditures	\$ 683,614,582	\$ 783,363,558	\$ 780,629,486	\$ (2,734,072)
Total Department Revenue	\$ 949,300,256	\$ 878,305,199	\$ 837,703,113	\$ (40,602,086)

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Water	\$ 1,264,629	\$ 1,706,193	\$ 1,969,446	\$ 263,253
Total	\$ 1,264,629	\$ 1,706,193	\$ 1,969,446	\$ 263,253

Significant Budget Adjustments

	FTE	Expenditures	Revenue
San Dieguito River Park JPA Addition of funding for the San Dieguito River Park Joint Powers Authority (JPA).	0.00	\$ 254,100	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	9,153	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(49,819)
Total	0.00	\$ 263,253	\$ (49,819)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
NON-PERSONNEL				
Supplies	\$ 87,217	\$ -	\$ 37,300	\$ 37,300
Contracts	1,169,184	1,706,193	1,927,146	220,953
Energy and Utilities	6,416	-	5,000	5,000
Other	1,812	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 1,264,629	\$ 1,706,193	\$ 1,969,446	\$ 263,253
Total	\$ 1,264,629	\$ 1,706,193	\$ 1,969,446	\$ 263,253

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Charges for Services	\$ 1,069,697	\$ 989,819	\$ 940,000	\$ (49,819)
Other Revenue	32,622	-	-	-
Total	\$ 1,102,319	\$ 989,819	\$ 940,000	\$ (49,819)

Public Utilities

Metropolitan Sewer Utility Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Metropolitan Wastewater - Metro	\$ 93,177,820	\$ 104,814,616	\$ 87,852,743	\$ (16,961,873)
Public Utilities	94,695,604	111,518,361	119,231,152	7,712,791
Total	\$ 187,873,424	\$ 216,332,977	\$ 207,083,895	\$ (9,249,082)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Metropolitan Wastewater - Metro	353.24	356.84	255.90	(100.94)
Public Utilities	90.74	94.05	191.45	97.40
Total	443.98	450.89	447.35	(3.54)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Repair and Maintenance Expenditures Addition of funding for one-time repair and maintenance expenditures at various wastewater facilities.	0.00	\$ 7,580,000	\$ -
Pipeline and Systems Condition Assessments Addition of funding to perform condition assessments of wastewater pipelines and operation optimization.	0.00	3,009,797	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	(0.19)	2,052,353	-
Refunds to Participating Agencies Adjustment to reflect refunds to Participating Agencies that were overbilled.	0.00	1,922,185	-
Water Purification Demonstration Project Adjustment to reflect an increase in contract expenditures for the ongoing monitoring and evaluation of the Water Purification Demonstration Project.	0.00	687,320	-
Laboratory Supplies and Maintenance Addition of expenditures for laboratory supplies and facility maintenance.	0.00	627,922	-
Enterprise Asset Management (EAM) Project Addition of funding and support staff for the Public Utilities EAM Project.	0.50	444,226	-
Facilities Condition Assessment Addition of funding for a facility condition/needs assessment.	0.00	198,000	-
Support for COMNET Addition of 1.00 Program Manager to coordinate activities and provide oversight for the Computerized Neighborhood Environment Tracking (COMNET) System at all wastewater treatment facilities.	1.00	190,797	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Recycled Water Master Plan Adjustment to reflect an increase in contractual expenditures for the 2015 Recycled Water Master Plan Update.	0.00	175,000	-
Supplemental COLA Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental Cost of Living Adjustment (COLA) Benefit.	0.00	85,018	-
Contractual Services Expenditures Adjustment to reflect an increase in expenditures for contractual services.	0.00	51,150	-
Support for Facilities Addition of 1.00 Building Service Technician to address facility needs at City-owned buildings.	0.34	24,762	-
External Affairs Adjustment reflects an increase in non-personnel expenditures related to External Affairs.	0.00	10,560	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.11)	(34,902)	-
Public Utilities Development Plan Review Transfer Transfer of the development plan review function from the Public Utilities Department to the Development Services Department.	(1.54)	(213,001)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(433,354)	-
Public Utilities Restructure Reallocation among funds to more accurately reflect operational expenditures as well as an adjustment due to efficiencies realized.	(3.54)	(4,537,008)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(4,756,730)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(16,333,177)	(333,992)
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	13,863,000
SDG&E Settlement Revenue Adjustment to reflect the addition of SDG&E wildfire settlement revenue from the Public Liability Fund.	0.00	-	18,844
Total	(3.54)	\$ (9,249,082)	\$ 13,547,852

Public Utilities

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 27,753,498	\$ 27,909,909	\$ 27,794,779	\$ (115,130)
Fringe Benefits	18,600,155	17,133,786	19,116,285	1,982,499
PERSONNEL SUBTOTAL	\$ 46,353,652	\$ 45,043,695	\$ 46,911,064	\$ 1,867,369
NON-PERSONNEL				
Supplies	\$ 30,347,523	\$ 22,842,154	\$ 20,390,282	\$ (2,451,872)
Contracts	28,282,502	54,264,928	51,573,204	(2,691,724)
Information Technology	7,104,351	7,563,241	6,698,956	(864,285)
Energy and Utilities	12,446,029	15,613,172	13,790,648	(1,822,524)
Other	716,838	628,593	1,007,624	379,031
CIP Contingency	-	554,809	-	(554,809)
Appropriated Reserve	-	3,500,000	3,500,000	-
Transfers Out	56,286,633	64,835,408	61,949,885	(2,885,523)
Capital Expenditures	868,636	1,486,977	1,246,977	(240,000)
Debt	5,467,260	-	15,255	15,255
NON-PERSONNEL SUBTOTAL	\$ 141,519,772	\$ 171,289,282	\$ 160,172,831	\$ (11,116,451)
Total	\$ 187,873,424	\$ 216,332,977	\$ 207,083,895	\$ (9,249,082)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 72,239,652	\$ 68,420,000	\$ 69,234,844	\$ 814,844
Fines Forfeitures and Penalties	-	333,992	-	(333,992)
Other Revenue	1,580,323	-	-	-
Rev from Federal Agencies	59,476	80,000	-	(80,000)
Rev from Money and Prop	37,187	-	-	-
Rev from Other Agencies	8,326,235	9,800,000	22,947,000	13,147,000
Total	\$ 82,242,873	\$ 78,633,992	\$ 92,181,844	\$ 13,547,852

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000011	Account Clerk	4.13	4.51	4.51	\$31,491 - \$37,918	\$ 166,656
2000007	Accountant 3	0.38	0.57	0.57	59,363 - 71,760	26,918
20000102	Accountant 4	0.38	0.38	0.38	66,768 - 88,982	33,397
2000012	Administrative Aide 1	0.38	0.38	0.38	36,962 - 44,533	16,726
2000024	Administrative Aide 2	5.71	6.28	5.96	42,578 - 51,334	294,927
2000057	Assistant Chemist	28.00	27.00	26.00	53,789 - 65,333	1,666,689
9000057	Assistant Chemist - Hourly	0.00	0.00	0.35	53,789 - 65,333	18,826
20001140	Assistant Department Director	0.33	0.33	0.33	31,741 - 173,971	33,938
20001202	Assistant Deputy Director	1.00	0.00	0.00	23,005 - 137,904	-
20000070	Assistant Engineer-Civil	9.59	9.68	8.61	57,866 - 69,722	542,646
20000087	Assistant Engineer-Mechanical	0.33	0.33	0.61	57,866 - 69,722	41,992
20000080	Assistant Laboratory Technician	1.00	1.00	1.00	33,696 - 40,602	40,095
20000041	Assistant Management Analyst	0.00	0.33	0.33	44,470 - 54,059	17,625

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20001228	Assistant Metropolitan Wastewater Director	0.33	0.33	0.33	31,741 - 173,971	45,623
90001228	Assistant Metropolitan Wastewater Director - Hourly	0.12	0.00	0.00	31,741 - 173,971	-
20000114	Assistant Wastewater Plant Operator	1.00	0.00	0.00	45,240 - 53,830	-
20000140	Associate Chemist	8.00	8.00	7.25	62,005 - 75,067	523,966
90000140	Associate Chemist - Hourly	0.00	1.05	0.00	62,005 - 75,067	-
20000311	Associate Department Human Resources Analyst	1.65	1.65	1.65	54,059 - 65,333	98,480
20000143	Associate Engineer-Civil	8.80	10.21	9.44	66,622 - 80,454	726,649
20000145	Associate Engineer-Civil	1.09	1.09	0.90	66,622 - 80,454	71,507
90000143	Associate Engineer-Civil - Hourly	0.00	0.50	0.35	66,622 - 80,454	23,318
20000150	Associate Engineer-Electrical	2.33	2.33	2.61	66,622 - 80,454	207,364
20000154	Associate Engineer-Mechanical	0.45	0.45	0.61	66,622 - 80,454	48,455
20000132	Associate Management Analyst	0.00	0.00	0.25	54,059 - 65,333	13,515
20000119	Associate Management Analyst	11.45	11.68	11.76	54,059 - 65,333	742,707
20000137	Associate Management Analyst	1.98	1.98	0.00	54,059 - 65,333	-
20000134	Associate Management Analyst	0.38	0.38	0.38	54,059 - 65,333	24,518
20000162	Associate Planner	0.11	0.32	0.66	56,722 - 68,536	44,665
20000655	Biologist 2	6.00	6.00	6.00	53,726 - 65,333	387,096
20000648	Biologist 3	1.00	1.00	1.00	62,005 - 75,067	74,129
20000649	Biologist 3	0.00	0.00	0.24	62,005 - 75,067	-
20000195	Boat Operator	1.00	1.00	1.00	43,493 - 51,896	51,896
20000205	Building Service Supervisor	1.00	2.00	1.34	45,718 - 55,286	66,999
20000224	Building Service Technician	2.00	2.00	2.34	33,322 - 39,666	85,873
20000539	Clerical Assistant 2	9.84	9.46	8.85	29,931 - 36,067	296,432
20001168	Deputy Director	3.09	3.14	2.60	46,966 - 172,744	308,313
90001168	Deputy Director - Hourly	0.14	0.46	0.35	46,966 - 172,744	38,449
20000924	Executive Secretary	0.33	0.33	0.33	43,555 - 52,666	17,161
20000461	Field Representative	0.11	0.48	0.81	32,323 - 38,917	31,110
20000184	Fleet Parts Buyer	1.00	1.00	1.00	44,637 - 54,059	-
90000819	Golf Course Manager - Hourly	0.00	0.06	0.09	59,488 - 71,760	5,354
20000501	Heavy Truck Driver 2	3.00	3.00	3.00	37,565 - 45,302	135,906
20000178	Information Systems Administrator	0.34	0.34	0.34	73,466 - 88,982	29,871
20000290	Information Systems Analyst 2	3.06	3.40	3.06	54,059 - 65,333	197,442
20000293	Information Systems Analyst 3	2.38	2.38	2.38	59,363 - 71,760	164,700
20000999	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	79,880
20000998	Information Systems Analyst 4	1.70	1.70	1.36	66,768 - 80,891	108,620
20000514	Instrumentation and Control Supervisor	1.00	1.00	1.00	56,410 - 68,224	56,410
20000515	Instrumentation and Control Technician	7.00	6.00	6.00	51,896 - 62,296	363,376
20000497	Irrigation Specialist	0.33	0.48	0.81	37,814 - 45,261	36,648

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000590	Laboratory Technician	16.00	17.00	17.00	40,622 - 49,067	670,183
20000618	Machinist	5.00	5.00	4.00	46,134 - 55,266	221,064
20001073	Management Intern	0.00	0.00	0.48	24,274 - 29,203	11,652
90001073	Management Intern - Hourly	2.86	3.17	3.37	24,274 - 29,203	81,805
20000624	Marine Biologist 2	18.00	18.00	17.00	53,726 - 65,333	1,015,386
20000625	Marine Biologist 2	0.00	0.00	1.00	53,726 - 65,333	52,942
20000626	Marine Biologist 3	5.00	5.00	5.00	62,005 - 75,067	370,645
20000165	Multimedia Production Specialist	0.11	0.16	0.27	43,264 - 51,979	13,869
20000634	Organization Effectiveness Specialist 2	0.33	1.04	0.99	54,059 - 65,333	63,508
20000627	Organization Effectiveness Specialist 3	0.33	0.33	0.33	59,363 - 71,760	23,386
20000639	Organization Effectiveness Supervisor	0.33	0.33	0.33	66,768 - 80,891	26,363
20000667	Painter	3.00	3.00	3.00	41,600 - 49,962	99,924
20000680	Payroll Specialist 2	3.30	3.30	3.30	34,611 - 41,787	136,135
20000173	Payroll Supervisor	0.66	0.66	0.66	39,686 - 48,069	31,322
20000701	Plant Process Control Electrician	17.00	17.16	17.00	51,896 - 62,296	1,018,365
20000705	Plant Process Control Supervisor	7.66	7.66	7.33	56,410 - 68,224	355,467
20000703	Plant Process Control Supervisor	3.00	3.00	3.00	56,410 - 68,224	202,113
20000687	Plant Technician 1	20.00	20.00	20.00	37,814 - 45,261	858,406
20000688	Plant Technician 2	24.00	24.00	24.00	41,454 - 49,504	1,180,046
20000689	Plant Technician 3	12.00	12.00	13.00	45,490 - 54,434	680,044
20000706	Plant Technician Supervisor	7.00	7.00	7.00	52,666 - 62,837	434,357
20000732	Power Plant Operator	2.00	2.00	4.00	49,712 - 59,342	208,478
20000733	Power Plant Supervisor	3.00	3.00	2.00	55,141 - 66,581	129,501
90000733	Power Plant Supervisor - Hourly	0.00	0.11	0.35	55,141 - 66,581	19,299
21000184	Prin Backflow & Cross Connection Specialist	0.00	0.00	0.27	50,003 - 60,549	16,031
20000740	Principal Drafting Aide	1.32	1.32	0.99	50,003 - 60,549	55,954
21000100	Principal Engineering Aide	0.00	0.16	0.00	50,003 - 60,549	-
20000743	Principal Engineering Aide	2.66	2.40	1.99	50,003 - 60,549	118,523
20000707	Principal Plant Technician Supervisor	2.00	2.00	2.00	63,024 - 76,045	150,188
20001222	Program Manager	1.65	2.02	3.14	46,966 - 172,744	343,829
20000760	Project Assistant	0.00	0.00	0.12	57,866 - 69,722	8,257
20000761	Project Officer 1	0.00	0.00	0.24	66,622 - 80,454	17,531
90000761	Project Officer 1 - Hourly	0.04	0.06	0.09	66,622 - 80,454	5,996
20000766	Project Officer 2	0.22	0.32	0.54	76,794 - 92,851	49,512
20000763	Project Officer 2	0.00	0.33	0.73	76,794 - 92,851	66,946
20000783	Public Information Clerk	1.14	1.14	1.03	31,491 - 37,918	38,582
20000784	Public Information Officer	0.11	0.00	0.00	43,514 - 52,707	-
20001150	Public Utilities Director	0.33	0.33	0.33	59,155 - 224,099	57,120
20000319	Pump Station Operator	10.00	10.00	10.00	43,493 - 51,917	464,833

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	47,674 - 56,888	56,177
20000560	Recycling Program Manager	0.33	0.33	0.33	76,731 - 92,893	-
20000559	Recycling Program Manager	0.33	0.16	0.27	76,731 - 92,893	24,781
20000850	Safety Officer	0.33	0.00	0.00	57,907 - 69,930	-
20000847	Safety Officer	0.66	0.66	0.66	57,907 - 69,930	45,582
20000854	Safety Representative 2	3.97	3.97	3.31	50,461 - 61,027	198,871
90000854	Safety Representative 2 - Hourly	0.12	0.00	0.00	50,461 - 61,027	-
20001042	Safety and Training Manager	0.66	0.99	0.99	66,768 - 80,891	74,756
20000869	Senior Account Clerk	0.76	0.76	0.76	36,067 - 43,514	32,663
21000183	Senior Backflow & Cross Connection Specialist	0.00	0.00	1.62	44,429 - 53,706	85,085
20000828	Senior Biologist	1.11	1.16	0.77	71,760 - 86,466	65,729
20000196	Senior Boat Operator	1.00	1.00	1.00	47,840 - 57,117	57,117
90000222	Senior Building Maintenance Supervisor - Hourly	0.00	0.25	0.00	76,918 - 93,018	-
20000883	Senior Chemist	2.00	2.00	1.45	71,739 - 86,466	123,800
20000885	Senior Civil Engineer	3.64	2.98	3.35	76,794 - 92,851	306,145
90000885	Senior Civil Engineer - Hourly	0.00	0.41	0.35	76,794 - 92,851	26,878
20000927	Senior Clerk/Typist	1.44	1.33	1.33	36,067 - 43,514	57,153
20000312	Senior Department Human Resources Analyst	0.33	0.33	0.33	59,363 - 71,760	23,377
20000400	Senior Drafting Aide	4.31	3.69	3.69	44,429 - 53,706	195,371
20000906	Senior Electrical Engineer	1.00	0.00	0.00	76,794 - 92,851	-
20000905	Senior Electrical Engineer	1.00	1.00	1.00	76,794 - 92,851	-
20000900	Senior Engineering Aide	0.33	0.00	0.00	44,429 - 53,706	-
20000902	Senior Engineering Aide	1.05	0.80	0.00	44,429 - 53,706	-
20000015	Senior Management Analyst	5.14	5.23	4.92	59,363 - 71,760	340,970
90000015	Senior Management Analyst - Hourly	0.12	0.11	0.00	59,363 - 71,760	-
20000880	Senior Marine Biologist	1.00	1.00	1.00	71,760 - 86,466	85,385
20000856	Senior Mechanical Engineer	0.33	0.00	0.00	76,794 - 92,851	-
20000918	Senior Planner	0.11	0.16	0.39	65,354 - 79,019	30,419
20000920	Senior Planner	0.11	0.48	0.81	65,354 - 79,019	60,160
20000708	Senior Plant Technician Supervisor	8.66	8.66	7.33	60,070 - 72,467	524,541
20000968	Senior Power Plant Supervisor	1.00	1.00	0.00	63,357 - 76,440	-
90000968	Senior Power Plant Supervisor - Hourly	0.00	0.00	0.35	63,357 - 76,440	22,175
20000916	Senior Public Information Officer	0.66	0.82	0.93	54,059 - 65,333	38,359
20000938	Senior Wastewater Operations Supervisor	6.00	6.00	6.00	70,699 - 85,530	504,200
20000055	Senior Wastewater Plant Operator	1.00	1.00	1.00	56,534 - 67,621	67,621
20000914	Senior Water Utility Supervisor	0.44	0.00	0.00	47,216 - 57,138	-

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000950	Stock Clerk	5.00	6.00	5.34	30,056 - 36,275	185,524
20000955	Storekeeper 1	5.00	6.00	3.34	34,611 - 41,517	136,924
20000956	Storekeeper 2	0.00	0.00	2.00	37,835 - 45,718	90,294
20000954	Storekeeper 3	1.00	1.00	1.00	39,811 - 47,882	47,283
90000964	Student Engineer - Hourly	0.14	0.32	0.00	26,707 - 32,011	-
90001146	Student Intern - Hourly	0.00	0.00	0.26	18,616 - 22,318	4,840
90000967	Student Worker - Hourly	0.12	0.00	0.00	20,925 - 24,918	-
20000313	Supervising Department Human Resources Analyst	0.33	0.33	0.33	66,768 - 80,891	26,362
20000995	Supervising Economist	0.41	0.41	0.41	66,768 - 80,891	32,757
20000990	Supervising Field Representative	0.00	0.16	0.27	35,651 - 42,890	11,437
20000985	Supervising Management Analyst	0.11	0.16	0.27	66,768 - 80,891	21,563
20000970	Supervising Management Analyst	3.34	3.33	3.69	66,768 - 80,891	294,776
20001021	Supervising Public Information Officer	0.11	0.16	0.99	59,363 - 71,760	70,155
21000177	Trainer	0.00	0.00	1.98	54,059 - 65,333	115,220
20001041	Training Supervisor	0.33	0.33	0.33	59,363 - 71,760	23,377
20000937	Wastewater Operations Supervisor	24.00	24.00	24.00	64,667 - 77,293	1,812,813
20000941	Wastewater Plant Operator	39.00	40.00	40.00	53,830 - 64,397	1,903,768
20000931	Wastewater Treatment Superintendent	4.00	4.00	4.00	81,578 - 98,675	389,768
20001058	Welder	2.00	2.00	2.00	44,366 - 53,206	106,412
20000756	Word Processing Operator	4.86	5.42	6.21	31,491 - 37,918	230,467
	Bilingual - Regular					3,832
	Exceptional Performance Pay-Classified					927
	Exceptional Performance Pay-Unclassified					1,045
	Geographic Info Cert Pay					2,823
	Night Shift Pay					74,188
	Overtime Budgeted					1,383,667
	Plant/Tank Vol Cert Pay					107,112
	Reg Pay For Engineers					167,682
	Split Shift Pay					30,391
	Termination Pay Annual Leave					163,988
	Welding Certification					3,640
FTE, Salaries, and Wages Subtotal		443.98	450.89	447.35		\$ 27,794,779

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
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Fringe Benefits

Employee Offset Savings	\$ 173,194	\$ 228,155	\$ 224,271	\$ (3,884)
Flexible Benefits	2,411,801	2,530,968	2,833,134	302,166
Long-Term Disability	146,549	151,730	139,837	(11,893)
Medicare	373,394	341,655	342,998	1,343
Other Post-Employment Benefits	1,056,328	2,678,234	2,622,431	(55,803)
Retiree Health Contribution	3,429,138	-	-	-

Public Utilities

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Retiree Medical Trust	2,808	2,677	3,836	1,159
Retirement 401 Plan	11,446	10,714	15,277	4,563
Retirement ARC	8,440,375	8,350,844	10,015,416	1,664,572
Retirement DROP	112,726	102,122	118,523	16,401
Retirement Offset Contribution	59,100	66,982	-	(66,982)
Risk Management Administration	419,931	441,613	398,507	(43,106)
Supplemental Pension Savings Plan	1,472,850	1,443,411	1,428,565	(14,846)
Unemployment Insurance	78,459	77,134	74,458	(2,676)
Unused Sick Leave	(67)	-	-	-
Workers' Compensation	412,124	707,546	899,032	191,486
Fringe Benefits Subtotal	\$ 18,600,155	\$ 17,133,786	\$ 19,116,285	\$ 1,982,499
Total Personnel Expenditures			\$ 46,911,064	

Municipal Sewer Revenue Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Metropolitan Wastewater - Muni	\$ 51,080,776	\$ 52,460,406	\$ 49,211,024	\$ (3,249,382)
Public Utilities	71,680,527	75,939,794	83,074,575	7,134,781
Total	\$ 122,761,303	\$ 128,400,200	\$ 132,285,599	\$ 3,885,399

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Metropolitan Wastewater - Muni	297.00	285.00	242.00	(43.00)
Public Utilities	124.64	130.19	171.16	40.97
Total	421.64	415.19	413.16	(2.03)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	(0.11)	\$ 2,033,106	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,006,709	-
State Revolving Fund (SRF) Adjustment Addition of funding for SRF loan repayments and reserves.	0.00	1,474,197	-
Pipeline and Systems Condition Assessments Addition of funding to perform condition assessments of wastewater pipelines and operation optimization.	0.00	718,485	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Enterprise Asset Management (EAM) Project Addition of funding and support staff for the Public Utilities EAM Project.	0.72	639,689	-
Support for Customer Service Call Center Addition of 12.50 Customer Service Representatives to support the Customer Service Office Call Center and increase service levels.	6.25	500,751	-
Repair and Maintenance Expenditures Addition of funding for one-time repair and maintenance expenditures at various wastewater facilities.	0.00	400,000	-
Laboratory Supplies and Maintenance Addition of expenditures for laboratory supplies and facility maintenance.	0.00	209,922	-
Facilities Condition Assessment Addition of funding for a facility condition/needs assessment.	0.00	108,000	-
Support for Distribution and Collection Addition of 1.00 Program Manager to support the newly established Distribution and Collection branch.	0.50	95,398	-
Supplemental COLA Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental Cost of Living Adjustment (COLA) Benefit.	0.00	77,641	-
Water Billing Study Addition of funding for contractual services expenditures to complete the Water Budget-Based Billing study.	0.00	32,500	-
Contractual Services Expenditures Adjustment to reflect an increase in expenditures for contractual services.	0.00	27,895	-
Support for Facilities Addition of 1.00 Building Service Technician to address facility needs at City-owned buildings.	0.33	24,032	-
Transfer of Accountant 3 Transfer of 1.00 Accountant 3 from the Public Utilities Department to the City Comptroller Department to perform internal controls work.	(0.50)	17,739	-
External Affairs Adjustment reflects an increase in non-personnel expenditures related to External Affairs.	0.00	5,760	-
Credit Rating Services Addition of expenditures for credit rating services which were previously paid by the City Treasurer Department.	0.00	1,800	-
Interagency Agreements Adjustment in funding for annual payments for the Hale Avenue Treatment Facility and Municipal Transportation Agreements.	0.00	(97,500)	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(3.42)	(137,843)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(295,083)	-
Public Utilities Development Plan Review Transfer Transfer of the development plan review function from the Public Utilities Department to the Development Services Department.	(3.42)	(352,430)	-
Public Utilities Restructure Reallocation among funds to more accurately reflect operational expenditures as well as an adjustment due to efficiencies realized.	(2.38)	(526,001)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(3,079,368)	(5,586)
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(14,687,000)
Total	(2.03)	\$ 3,885,399	\$ (14,692,586)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 21,970,192	\$ 23,018,458	\$ 23,173,861	\$ 155,403
Fringe Benefits	14,487,963	14,532,349	16,497,358	1,965,010
PERSONNEL SUBTOTAL	\$ 36,458,155	\$ 37,550,807	\$ 39,671,219	\$ 2,120,412
NON-PERSONNEL				
Supplies	\$ 3,991,816	\$ 4,372,934	\$ 4,678,035	\$ 305,101
Contracts	26,037,613	31,138,734	31,375,522	236,788
Information Technology	4,948,921	8,334,812	7,291,682	(1,043,130)
Energy and Utilities	4,231,542	6,154,436	5,441,660	(712,776)
Other	454,977	1,218,917	856,942	(361,975)
CIP Contingency	-	35,793	-	(35,793)
Transfers Out	45,607,906	39,050,593	42,017,867	2,967,274
Capital Expenditures	369,127	543,174	583,174	40,000
Debt	661,247	-	369,498	369,498
NON-PERSONNEL SUBTOTAL	\$ 86,303,147	\$ 90,849,393	\$ 92,614,380	\$ 1,764,987
Total	\$ 122,761,303	\$ 128,400,200	\$ 132,285,599	\$ 3,885,399

Public Utilities

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Charges for Services	\$ 318,395,067	\$ 302,711,000	\$ 304,754,000	\$ 2,043,000
Fines Forfeitures and Penalties	-	5,586	-	(5,586)
Other Revenue	11,702,092	250,000	250,000	-
Rev from Money and Prop	4,425,269	5,050,000	1,223,000	(3,827,000)
Rev from Other Agencies	3,324,975	23,650,000	10,747,000	(12,903,000)
Total	\$ 337,847,404	\$ 331,666,586	\$ 316,974,000	\$ (14,692,586)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.38	2.60	2.60	\$31,491 - \$37,918	\$ 96,009
20000007	Accountant 3	0.22	0.33	0.33	59,363 - 71,760	15,597
20000102	Accountant 4	0.22	0.22	0.22	66,768 - 88,982	19,334
20000012	Administrative Aide 1	1.22	1.22	1.22	36,962 - 44,533	53,181
20000024	Administrative Aide 2	5.91	4.07	4.40	42,578 - 51,334	220,363
20000057	Assistant Chemist	10.00	10.00	10.00	53,789 - 65,333	580,644
20001140	Assistant Department Director	0.18	0.18	0.18	31,741 - 173,971	18,516
90001202	Assistant Deputy Director - Hourly	1.00	0.00	0.00	23,005 - 137,904	-
20000070	Assistant Engineer-Civil	11.57	10.25	10.23	57,866 - 69,722	658,137
20000087	Assistant Engineer-Mechanical	0.18	0.18	0.16	57,866 - 69,722	11,017
20000080	Assistant Laboratory Technician	1.00	1.00	1.00	33,696 - 40,602	40,095
20000041	Assistant Management Analyst	0.00	0.18	0.18	44,470 - 54,059	9,611
20001228	Assistant Metropolitan Wastewater Director	0.18	0.18	0.18	31,741 - 173,971	24,889
90001228	Assistant Metropolitan Wastewater Director - Hourly	0.06	0.00	0.00	31,741 - 173,971	-
20000140	Associate Chemist	4.00	4.00	4.50	62,005 - 75,067	333,550
20000311	Associate Department Human Resources Analyst	0.90	0.90	0.90	54,059 - 65,333	53,702
20000145	Associate Engineer-Civil	0.62	0.62	0.51	66,622 - 80,454	40,523
20000143	Associate Engineer-Civil	9.08	8.26	8.37	66,622 - 80,454	662,078
90000143	Associate Engineer-Civil - Hourly	0.00	0.06	0.00	66,622 - 80,454	-
20000150	Associate Engineer-Electrical	0.18	0.18	0.16	66,622 - 80,454	12,720
20000154	Associate Engineer-Mechanical	0.25	0.25	0.16	66,622 - 80,454	12,732
20000137	Associate Management Analyst	1.08	1.58	0.00	54,059 - 65,333	-
20000134	Associate Management Analyst	0.22	0.22	0.22	54,059 - 65,333	14,197
20000132	Associate Management Analyst	0.00	0.00	0.36	54,059 - 65,333	19,461
20000119	Associate Management Analyst	7.10	6.54	6.73	54,059 - 65,333	427,501
90000119	Associate Management Analyst - Hourly	0.70	0.00	0.00	54,059 - 65,333	-
20000162	Associate Planner	1.00	1.00	0.67	56,722 - 68,536	45,336
20000649	Biologist 3	2.00	2.00	1.34	62,005 - 75,067	-
20000205	Building Service Supervisor	0.00	0.00	0.33	45,718 - 55,286	16,086
20000224	Building Service Technician	0.00	0.00	0.33	33,322 - 39,666	12,506

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000266	Cashier	2.50	2.50	2.50	31,491 - 37,918	87,657
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	52,083
90000836	Claims and Insurance Manager - Hourly	0.17	0.00	0.00	73,445 - 88,837	-
20000539	Clerical Assistant 2	3.56	3.34	3.06	29,931 - 36,067	108,425
20000306	Code Compliance Officer	1.50	1.50	0.50	37,232 - 44,803	18,616
20000307	Code Compliance Supervisor	0.50	0.50	0.00	42,890 - 51,334	-
20000829	Compliance and Metering Manager	0.50	1.00	1.00	73,445 - 88,837	87,732
20000801	Customer Information and Billing Manager	0.50	0.50	1.00	73,445 - 88,837	80,586
90000801	Customer Information and Billing Manager - Hourly	0.00	0.17	0.00	73,445 - 88,837	-
20000369	Customer Services Representative	17.50	17.50	22.00	32,968 - 39,811	812,339
90000369	Customer Services Representative - Hourly	0.00	4.00	2.50	32,968 - 39,811	82,420
20000366	Customer Services Supervisor	2.00	2.00	2.50	57,782 - 69,784	166,704
20001168	Deputy Director	2.04	2.04	2.37	46,966 - 172,744	281,177
90001168	Deputy Director - Hourly	1.17	0.23	0.00	46,966 - 172,744	-
20000426	Equipment Operator 1	1.00	0.00	0.00	37,690 - 45,115	-
20000428	Equipment Operator 1	1.00	1.00	1.00	37,690 - 45,115	45,115
20000429	Equipment Operator 1	29.00	30.00	30.00	37,690 - 45,115	1,352,354
20000430	Equipment Operator 2	12.00	12.00	12.00	41,350 - 49,462	569,208
20000436	Equipment Operator 3	2.00	2.00	2.00	43,160 - 51,667	103,334
20000418	Equipment Technician 1	13.00	11.00	11.00	36,005 - 43,139	474,529
20000423	Equipment Technician 2	11.00	10.00	10.00	39,499 - 47,091	423,819
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,813
20000924	Executive Secretary	0.18	0.18	0.18	43,555 - 52,666	9,360
20000461	Field Representative	16.50	15.50	14.50	32,323 - 38,917	554,008
90000461	Field Representative - Hourly	0.00	3.25	3.25	32,323 - 38,917	105,051
20000483	General Water Utility Supervisor	4.00	4.00	4.00	59,342 - 71,760	280,135
20000502	Heavy Truck Driver 1	2.00	2.00	2.00	36,234 - 43,160	86,320
20000178	Information Systems Administrator	0.19	0.19	0.19	73,466 - 88,982	16,702
20000290	Information Systems Analyst 2	2.21	2.40	2.71	54,059 - 65,333	174,792
20000293	Information Systems Analyst 3	1.33	1.33	1.33	59,363 - 71,760	92,064
20000998	Information Systems Analyst 4	0.95	0.95	0.76	66,768 - 80,891	60,720
20000515	Instrumentation and Control Technician	2.00	2.00	2.00	51,896 - 62,296	124,592
20000590	Laboratory Technician	9.00	9.00	9.00	40,622 - 49,067	366,252
90001073	Management Intern - Hourly	0.06	1.18	0.27	24,274 - 29,203	6,555
20000634	Organization Effectiveness Specialist 2	0.18	0.58	0.54	54,059 - 65,333	34,627

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000627	Organization Effectiveness Specialist 3	0.18	0.18	0.18	59,363 - 71,760	12,750
20000639	Organization Effectiveness Supervisor	0.18	0.18	0.18	66,768 - 80,891	14,386
20000680	Payroll Specialist 2	1.80	1.80	1.80	34,611 - 41,787	74,363
20000173	Payroll Supervisor	0.36	0.36	0.36	39,686 - 48,069	17,103
20000701	Plant Process Control Electrician	12.00	10.00	10.00	51,896 - 62,296	622,960
20000703	Plant Process Control Supervisor	1.00	1.00	1.00	56,410 - 68,224	67,371
20000705	Plant Process Control Supervisor	7.36	5.36	5.18	56,410 - 68,224	336,057
20000687	Plant Technician 1	2.00	2.00	2.00	37,814 - 45,261	90,522
20000688	Plant Technician 2	2.00	2.00	2.00	41,454 - 49,504	99,008
20000689	Plant Technician 3	1.00	1.00	1.00	45,490 - 54,434	54,434
20000706	Plant Technician Supervisor	1.00	1.00	1.00	52,666 - 62,837	52,666
90000733	Power Plant Supervisor - Hourly	0.00	0.06	0.00	55,141 - 66,581	-
20000740	Principal Drafting Aide	0.72	0.72	0.54	50,003 - 60,549	30,526
20000743	Principal Engineering Aide	8.91	9.27	9.69	50,003 - 60,549	518,742
20000750	Principal Water Utility Supervisor	2.00	2.00	2.00	52,000 - 62,837	114,051
20001222	Program Manager	1.85	2.03	2.53	46,966 - 172,744	278,067
20000760	Project Assistant	1.00	1.00	0.67	57,866 - 69,722	46,132
20000761	Project Officer 1	2.00	2.00	1.34	66,622 - 80,454	97,868
20000763	Project Officer 2	1.00	1.18	0.83	76,794 - 92,851	76,102
20000783	Public Information Clerk	0.66	0.66	0.44	31,491 - 37,918	16,468
20001150	Public Utilities Director	0.18	0.18	0.18	59,155 - 224,099	31,152
20000319	Pump Station Operator	5.00	5.00	5.00	43,493 - 51,917	259,585
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	47,674 - 56,888	56,177
20000559	Recycling Program Manager	0.18	0.00	0.00	76,731 - 92,893	-
20000560	Recycling Program Manager	0.18	0.18	0.18	76,731 - 92,893	-
20000847	Safety Officer	0.36	0.36	0.36	57,907 - 69,930	24,866
20000850	Safety Officer	0.18	0.00	0.00	57,907 - 69,930	-
20000854	Safety Representative 2	1.62	1.62	1.95	50,461 - 61,027	117,107
90000854	Safety Representative 2 - Hourly	0.12	0.00	0.00	50,461 - 61,027	-
20001042	Safety and Training Manager	0.36	0.54	0.54	66,768 - 80,891	40,764
20000869	Senior Account Clerk	0.44	0.44	0.44	36,067 - 43,514	18,911
20000883	Senior Chemist	1.00	1.00	1.30	71,739 - 86,466	111,006
20000885	Senior Civil Engineer	2.62	2.56	2.28	76,794 - 92,851	209,061
20000927	Senior Clerk/Typist	0.18	0.18	0.18	36,067 - 43,514	7,739
20000898	Senior Customer Services Representative	3.00	3.00	3.00	37,835 - 45,781	135,594
90000898	Senior Customer Services Representative - Hourly	0.00	0.17	0.00	37,835 - 45,781	-
20000312	Senior Department Human Resources Analyst	0.18	0.18	0.18	59,363 - 71,760	12,753
20000400	Senior Drafting Aide	1.26	1.48	1.48	44,429 - 53,706	78,259

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000902	Senior Engineering Aide	2.50	3.00	0.00	44,429 - 53,706	-
20000900	Senior Engineering Aide	10.18	10.00	10.50	44,429 - 53,706	531,878
20000015	Senior Management Analyst	3.76	3.69	4.32	59,363 - 71,760	298,929
90000015	Senior Management Analyst - Hourly	0.06	0.06	0.00	59,363 - 71,760	-
20000856	Senior Mechanical Engineer	0.18	0.00	0.00	76,794 - 92,851	-
20000918	Senior Planner	1.00	1.00	0.67	65,354 - 79,019	52,280
20000708	Senior Plant Technician Supervisor	0.36	0.36	0.18	60,070 - 72,467	12,883
20000916	Senior Public Information Officer	0.36	0.36	0.36	54,059 - 65,333	11,607
20000914	Senior Water Utility Supervisor	13.18	14.00	14.00	47,216 - 57,138	677,088
20000950	Stock Clerk	0.00	0.00	0.33	30,056 - 36,275	11,820
20000955	Storekeeper 1	0.00	0.00	0.33	34,611 - 41,517	13,534
90000964	Student Engineer - Hourly	0.00	0.09	0.00	26,707 - 32,011	-
90000967	Student Worker - Hourly	0.46	0.00	0.00	20,925 - 24,918	-
20000313	Supervising Department Human Resources Analyst	0.18	0.18	0.18	66,768 - 80,891	14,376
20000995	Supervising Economist	0.23	0.23	0.23	66,768 - 80,891	18,371
20000990	Supervising Field Representative	1.00	0.50	0.50	35,651 - 42,890	21,182
20000970	Supervising Management Analyst	2.76	2.74	2.60	66,768 - 80,891	207,709
20000997	Supervising Meter Reader	1.00	1.00	1.00	37,253 - 44,720	44,168
90000997	Supervising Meter Reader - Hourly	0.00	0.17	0.00	37,253 - 44,720	-
20001021	Supervising Public Information Officer	0.50	0.50	0.54	59,363 - 71,760	38,281
20000333	Supervising Wastewater Pretreatment Inspector	3.00	3.00	3.00	66,685 - 80,870	239,577
21000177	Trainer	0.00	0.00	1.58	54,059 - 65,333	95,105
20001041	Training Supervisor	0.18	0.18	0.18	59,363 - 71,760	12,753
20001051	Utility Worker 1	46.00	46.00	46.00	30,534 - 36,296	1,587,404
20000323	Wastewater Pretreatment Inspector 2	8.00	8.00	8.00	55,078 - 66,768	456,139
20000325	Wastewater Pretreatment Inspector 3	5.00	5.00	5.00	60,674 - 73,507	347,255
20000523	Wastewater Pretreatment Program Manager	1.00	1.00	1.00	72,966 - 88,546	87,439
20001063	Water Utility Supervisor	14.00	14.00	14.00	43,472 - 51,979	548,905
20001065	Water Utility Worker	32.00	31.00	31.00	33,322 - 39,666	1,070,982
20000756	Word Processing Operator	7.08	5.58	5.41	31,491 - 37,918	202,601
	Bilingual - Regular					20,743
	Exceptional Performance Pay-Classified					7,275
	Exceptional Performance Pay-Unclassified					570
	Geographic Info Cert Pay					1,541
	Night Shift Pay					18,866
	Overtime Budgeted					2,436,091

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
	Plant/Tank Vol Cert Pay					87,444
	Reg Pay For Engineers					92,035
	Split Shift Pay					24,341
	Termination Pay Annual Leave					53,265
FTE, Salaries, and Wages Subtotal		421.64	415.19	413.16		\$ 23,173,861
		FY2012 Actual	FY2013 Budget	FY2014 Adopted		FY2013-2014 Change
Fringe Benefits						
	Employee Offset Savings	\$ 130,020	\$ 162,186	\$ 164,008		\$ 1,822
	Flexible Benefits	2,143,698	2,257,495	2,638,339		380,844
	Long-Term Disability	110,476	117,754	110,285		(7,469)
	Medicare	290,385	272,426	276,683		4,257
	Other Post-Employment Benefits	807,089	2,427,994	2,445,124		17,130
	Retiree Health Contribution	1,837,286	-	-		-
	Retiree Medical Trust	1,038	1,090	1,674		584
	Retirement 401 Plan	3,870	4,300	6,565		2,265
	Retirement ARC	6,852,085	6,833,906	8,345,743		1,511,837
	Retirement DROP	64,089	55,350	75,291		19,941
	Retirement Offset Contribution	43,441	47,859	-		(47,859)
	Risk Management Administration	377,467	400,266	370,531		(29,735)
	Supplemental Pension Savings Plan	1,151,431	1,112,473	1,118,850		6,377
	Unemployment Insurance	63,231	60,016	58,686		(1,330)
	Unused Sick Leave	0	-	-		-
	Workers' Compensation	612,358	779,233	885,579		106,346
Fringe Benefits Subtotal		\$ 14,487,963	\$ 14,532,349	\$ 16,497,358		\$ 1,965,010
Total Personnel Expenditures					\$ 39,671,219	

Water Utility Operating Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Public Utilities	\$ 120,737,506	\$ 145,108,335	\$ 142,075,681	\$ (3,032,654)
Water	250,977,720	291,815,854	297,214,865	5,399,011
Total	\$ 371,715,227	\$ 436,924,189	\$ 439,290,546	\$ 2,366,357

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Public Utilities	253.87	252.86	285.23	32.37
Water	465.00	455.58	417.85	(37.73)
Total	718.87	708.44	703.08	(5.36)

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pipeline and Systems Condition Assessments Addition of funding to perform condition assessments of water pipelines and operation optimization.	0.00	\$ 4,508,282	\$ -
Water Purchases Adjustment to reflect an increase in water purchases due to water rate increases by the Metropolitan Water District and San Diego County Water Authority.	0.00	3,826,121	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	(0.20)	3,498,907	-
Repair and Maintenance Expenditures Addition of funding for one-time repair and maintenance expenditures at various wastewater facilities.	0.00	2,754,800	-
Water Infrastructure Expenditures Adjustment to reflect an increase in funding for water infrastructure support and supplies expenditures.	0.00	1,560,000	-
Enterprise Asset Management (EAM) Project Addition of funding and support staff for the Public Utilities EAM Project.	0.78	692,997	-
Support for Customer Service Call Center Addition of 12.50 Customer Service Representatives to support the Customer Service Office Call Center and increase service levels.	6.25	500,751	-
Water Programs Adjustment reflects an increase in contractual expenditures for the Memorandum of Understanding (MOU) with the County of San Diego and the San Diego County Water Authority, watershed and land management protection plans, and the commercial rebate program.	0.00	417,060	-
Laboratory Supplies and Maintenance Addition of expenditures for laboratory supplies and facility maintenance.	0.00	398,358	-
Facilities Condition Assessment Addition of funding for a facility condition/needs assessment.	0.00	294,000	-
Proposition 218 Notification Mailing Adjustment reflects funding for mailing Proposition 218 notifications.	0.00	223,200	-
State Revolving Fund (SRF) Adjustment Addition of funding for SRF loan repayments and reserves.	0.00	197,178	-
Recycled Water Master Plan Adjustment to reflect an increase in contractual expenditures for the 2015 Recycled Water Master Plan Update.	0.00	175,000	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Supplemental COLA Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental Cost of Living Adjustment (COLA) Benefit.	0.00	130,201	-
Support for Distribution and Collection Addition of 1.00 Program Manager to support the newly established Distribution and Collection branch.	0.50	95,398	-
Support for Facilities Addition of 1.00 Building Service Technician to address facility needs at City-owned buildings.	0.33	24,032	-
Transfer of Accountant 3 Transfer of 1.00 Accountant 3 from the Public Utilities Department to the City Comptroller Department to perform internal controls work.	(0.50)	17,668	-
External Affairs Adjustment reflects an increase in non-personnel expenditures related to External Affairs.	0.00	14,700	-
Credit Rating Services Addition of expenditures for credit rating services which were previously paid by the City Treasurer Department.	0.00	1,800	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(4.15)	(185,143)	-
Public Utilities Development Plan Review Transfer Transfer of the development plan review function from the Public Utilities Department to the Development Services Department.	(6.04)	(743,895)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(891,947)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,576,086)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(2,805,435)	(7,802)
Contribution to Operating Reserve Adjustment reflects a decrease in expenditures for the annual contribution to the Operating Reserve.	0.00	(4,754,520)	-
Public Utilities Restructure Reallocation among funds to more accurately reflect operational expenditures as well as an adjustment due to efficiencies realized.	(2.33)	(5,007,070)	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
SDG&E Settlement Revenue Adjustment to reflect the addition of SDG&E wildfire settlement revenue from the Public Liability Fund.	0.00	-	3,377,269
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(42,777,000)
Total	(5.36)	\$ 2,366,357	\$ (39,407,533)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 39,285,407	\$ 39,326,153	\$ 39,633,086	\$ 306,933
Fringe Benefits	25,322,268	25,473,213	28,474,086	3,000,873
PERSONNEL SUBTOTAL	\$ 64,607,675	\$ 64,799,366	\$ 68,107,172	\$ 3,307,806
NON-PERSONNEL				
Supplies	\$ 160,775,873	\$ 196,121,093	\$ 202,392,258	\$ 6,271,165
Contracts	58,464,112	72,069,313	72,008,751	(60,562)
Information Technology	10,617,574	14,490,543	12,703,260	(1,787,283)
Energy and Utilities	9,874,062	10,902,614	11,699,078	796,464
Other	2,912,321	3,456,109	3,362,597	(93,512)
CIP Contingency	-	4,758,255	-	(4,758,255)
Appropriated Reserve	-	3,500,000	3,500,000	-
Transfers Out	66,837,674	64,940,916	63,073,061	(1,867,855)
Capital Expenditures	188,070	1,845,307	2,067,834	222,527
Debt	(2,562,135)	40,673	376,535	335,862
NON-PERSONNEL SUBTOTAL	\$ 307,107,552	\$ 372,124,823	\$ 371,183,374	\$ (941,449)
Total	\$ 371,715,227	\$ 436,924,189	\$ 439,290,546	\$ 2,366,357

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 409,338,267	\$ 420,560,000	\$ 412,676,269	\$ (7,883,731)
Fines Forfeitures and Penalties	-	7,802	-	(7,802)
Other Revenue	70,770,928	38,730,000	325,000	(38,405,000)
Rev from Federal Agencies	1,217,725	850,000	-	(850,000)
Rev from Money and Prop	8,508,845	6,500,000	6,775,000	275,000
Rev from Other Agencies	271,894	367,000	7,831,000	7,464,000
Transfers In	38,000,000	-	-	-
Total	\$ 528,107,660	\$ 467,014,802	\$ 427,607,269	\$ (39,407,533)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.49	4.89	4.89	\$31,491 - \$37,918	\$ 180,710
20000007	Accountant 3	1.40	1.60	0.60	59,363 - 71,760	28,348
20000102	Accountant 4	0.40	0.40	0.40	66,768 - 88,982	35,150
20000012	Administrative Aide 1	0.40	0.40	0.40	36,962 - 44,533	17,591
20000024	Administrative Aide 2	12.38	9.65	9.64	42,578 - 51,334	472,177

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000057	Assistant Chemist	12.00	12.00	12.00	53,789 - 65,333	695,047
20001140	Assistant Department Director	1.49	1.49	1.49	31,741 - 173,971	50,402
20000072	Assistant Engineer-Civil	1.00	1.00	0.00	57,866 - 69,722	-
20000070	Assistant Engineer-Civil	31.84	31.07	24.16	57,866 - 69,722	1,567,056
21000176	Assistant Engineer-Corrosion	0.00	0.00	1.00	57,866 - 69,722	68,850
20000087	Assistant Engineer-Mechanical	0.49	0.49	0.23	57,866 - 69,722	15,841
20000041	Assistant Management Analyst	0.00	0.49	0.49	44,470 - 54,059	26,158
20001228	Assistant Metropolitan Wastewater Director	0.49	0.49	0.49	31,741 - 173,971	67,739
90001228	Assistant Metropolitan Wastewater Director - Hourly	0.17	0.00	0.00	31,741 - 173,971	-
20000109	Assistant Reservoir Keeper	8.00	8.00	8.00	34,944 - 41,662	319,750
20000140	Associate Chemist	4.00	4.00	4.25	62,005 - 75,067	278,666
90000140	Associate Chemist - Hourly	0.00	0.00	0.35	62,005 - 75,067	21,702
20000311	Associate Department Human Resources Analyst	2.45	2.45	2.45	54,059 - 65,333	146,183
20000143	Associate Engineer-Civil	21.12	19.53	18.19	66,622 - 80,454	1,345,638
20000145	Associate Engineer-Civil	1.29	1.29	1.09	66,622 - 80,454	86,592
90000143	Associate Engineer-Civil - Hourly	0.00	0.17	0.00	66,622 - 80,454	-
20000350	Associate Engineer-Corrosion	2.00	2.00	2.00	66,622 - 80,454	158,896
20000150	Associate Engineer-Electrical	0.49	0.49	0.23	66,622 - 80,454	18,261
20000154	Associate Engineer-Mechanical	1.30	0.30	0.23	66,622 - 80,454	18,262
20000132	Associate Management Analyst	0.00	0.00	0.39	54,059 - 65,333	21,083
20000119	Associate Management Analyst	19.20	18.53	18.51	54,059 - 65,333	1,169,002
20000137	Associate Management Analyst	3.94	3.44	0.00	54,059 - 65,333	-
20000134	Associate Management Analyst	0.40	0.40	0.40	54,059 - 65,333	25,813
90000119	Associate Management Analyst - Hourly	0.72	0.00	0.00	54,059 - 65,333	-
20000162	Associate Planner	0.89	1.68	1.67	56,722 - 68,536	113,036
20000655	Biologist 2	8.00	8.00	8.00	53,726 - 65,333	440,822
20000648	Biologist 3	2.00	2.00	2.00	62,005 - 75,067	141,871
20000649	Biologist 3	0.00	0.00	0.42	62,005 - 75,067	-
20000205	Building Service Supervisor	1.00	0.00	0.33	45,718 - 55,286	16,083
20000224	Building Service Technician	0.00	0.00	0.33	33,322 - 39,666	12,506
20000234	Carpenter	2.00	2.00	2.00	43,451 - 52,000	52,000
20000266	Cashier	2.50	2.50	2.50	31,491 - 37,918	87,657
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	52,083
90000836	Claims and Insurance Manager - Hourly	0.18	0.00	0.00	73,445 - 88,837	-
20000539	Clerical Assistant 2	8.60	8.20	8.09	29,931 - 36,067	287,100
20000306	Code Compliance Officer	1.50	1.50	2.50	37,232 - 44,803	62,859
20000307	Code Compliance Supervisor	0.50	0.50	1.00	42,890 - 51,334	-
20000829	Compliance and Metering Manager	1.50	1.00	1.00	73,445 - 88,837	87,722

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000801	Customer Information and Billing Manager	0.50	0.50	1.00	73,445 - 88,837	80,585
90000801	Customer Information and Billing Manager - Hourly	0.00	0.17	0.00	73,445 - 88,837	-
20000369	Customer Services Representative	17.50	17.50	23.50	32,968 - 39,811	871,163
90000369	Customer Services Representative - Hourly	0.00	4.00	2.50	32,968 - 39,811	82,420
20000366	Customer Services Supervisor	3.00	2.00	2.50	57,782 - 69,784	166,726
20001168	Deputy Director	4.87	4.82	5.03	46,966 - 172,744	596,433
90001168	Deputy Director - Hourly	0.18	0.34	0.00	46,966 - 172,744	-
20000434	Electronics Technician	1.00	0.00	0.00	47,091 - 56,534	-
20000430	Equipment Operator 2	11.00	11.00	11.00	41,350 - 49,462	544,082
20000418	Equipment Technician 1	23.00	22.00	18.00	36,005 - 43,139	776,502
20000423	Equipment Technician 2	3.00	3.00	2.00	39,499 - 47,091	94,182
20000924	Executive Secretary	0.49	0.49	0.49	43,555 - 52,666	25,488
20000461	Field Representative	16.39	17.02	16.69	32,323 - 38,917	638,286
90000461	Field Representative - Hourly	0.00	3.25	3.25	32,323 - 38,917	105,051
20000822	Golf Course Manager	2.00	2.00	2.00	59,488 - 71,760	137,788
90000819	Golf Course Manager - Hourly	0.00	0.29	0.26	59,488 - 71,760	15,467
20000501	Heavy Truck Driver 2	2.00	2.00	2.00	37,565 - 45,302	45,302
20000513	Hydrography Aide	1.00	1.00	1.00	42,536 - 51,251	50,610
20000178	Information Systems Administrator	0.47	0.47	0.47	73,466 - 88,982	41,297
20000290	Information Systems Analyst 2	4.73	5.20	5.23	54,059 - 65,333	337,452
20000293	Information Systems Analyst 3	3.29	3.29	3.29	59,363 - 71,760	227,778
20000998	Information Systems Analyst 4	2.35	2.35	1.88	66,768 - 80,891	150,184
20000514	Instrumentation and Control Supervisor	0.00	1.00	1.00	56,410 - 68,224	-
20000515	Instrumentation and Control Technician	7.00	8.00	8.00	51,896 - 62,296	489,786
20000497	Irrigation Specialist	2.67	2.52	2.19	37,814 - 45,261	99,135
20000590	Laboratory Technician	9.00	9.00	9.00	40,622 - 49,067	436,086
90000589	Laborer - Hourly	6.00	2.94	3.00	29,182 - 34,757	87,548
20000579	Lake Aide 1	0.00	1.00	1.00	23,483 - 27,768	27,421
90000579	Lake Aide 1 - Hourly	16.00	7.84	8.00	23,483 - 27,768	187,866
20000564	Lake Aide 2	13.00	13.00	13.00	27,602 - 32,677	348,088
20000616	Lakes Program Manager	1.00	1.00	1.00	73,466 - 88,941	87,829
90001073	Management Intern - Hourly	2.65	5.44	4.77	24,274 - 29,203	115,787
20000622	Marine Mechanic	1.00	1.00	1.00	44,366 - 53,206	53,206
20000165	Multimedia Production Specialist	0.89	0.84	0.73	43,264 - 51,979	37,460
20000634	Organization Effectiveness Specialist 2	0.49	1.38	1.47	54,059 - 65,333	94,330
20000627	Organization Effectiveness Specialist 3	0.49	0.49	0.49	59,363 - 71,760	34,727

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000639	Organization Effectiveness Supervisor	0.49	0.49	0.49	66,768 - 80,891	39,131
20000680	Payroll Specialist 2	4.90	4.90	4.90	34,611 - 41,787	202,152
20000173	Payroll Supervisor	0.98	0.98	0.98	39,686 - 48,069	46,511
20000701	Plant Process Control Electrician	5.00	4.84	4.00	51,896 - 62,296	249,184
20000705	Plant Process Control Supervisor	0.98	0.98	0.49	56,410 - 68,224	27,636
20000703	Plant Process Control Supervisor	1.00	1.00	1.00	56,410 - 68,224	67,371
90000733	Power Plant Supervisor - Hourly	0.00	0.17	0.00	55,141 - 66,581	-
21000184	Prin Backflow & Cross Connection Specialist	0.00	0.00	0.73	50,003 - 60,549	43,327
20000740	Principal Drafting Aide	1.96	1.96	2.47	50,003 - 60,549	142,899
21000100	Principal Engineering Aide	0.00	0.84	0.00	50,003 - 60,549	-
20000743	Principal Engineering Aide	7.43	6.33	6.32	50,003 - 60,549	376,535
20000746	Principal Engineering Aide	1.00	1.00	1.00	50,003 - 60,549	59,792
20001222	Program Manager	4.00	4.44	4.84	46,966 - 172,744	526,586
20000760	Project Assistant	0.00	0.00	0.21	57,866 - 69,722	14,461
20000761	Project Officer 1	0.00	0.00	0.42	66,622 - 80,454	30,671
90000761	Project Officer 1 - Hourly	0.31	0.29	0.25	66,622 - 80,454	16,656
20000766	Project Officer 2	1.78	1.68	1.46	76,794 - 92,851	133,868
20000763	Project Officer 2	0.00	0.49	0.44	76,794 - 92,851	40,343
20000783	Public Information Clerk	2.20	2.20	2.53	31,491 - 37,918	94,726
20000784	Public Information Officer	0.89	0.00	0.00	43,514 - 52,707	-
20001150	Public Utilities Director	0.49	0.49	0.49	59,155 - 224,099	84,794
20000373	Ranger/Diver 1	3.00	3.00	3.00	42,494 - 51,272	144,113
90000373	Ranger/Diver 1 - Hourly	0.00	0.35	0.35	42,494 - 51,272	14,873
20000375	Ranger/Diver 2	2.00	2.00	2.00	46,634 - 56,347	102,277
20000376	Ranger/Diver Supervisor	1.00	1.00	1.00	53,726 - 64,958	64,146
20000560	Recycling Program Manager	0.49	0.49	0.49	76,731 - 92,893	-
20000559	Recycling Program Manager	0.49	0.84	0.73	76,731 - 92,893	66,951
20000840	Reservoir Keeper	8.00	8.00	8.00	40,019 - 47,819	376,086
20000850	Safety Officer	0.49	0.00	0.00	57,907 - 69,930	-
20000847	Safety Officer	0.98	0.98	0.98	57,907 - 69,930	67,664
20000854	Safety Representative 2	4.41	4.41	4.74	50,461 - 61,027	284,840
90000854	Safety Representative 2 - Hourly	0.48	0.00	0.00	50,461 - 61,027	-
20001042	Safety and Training Manager	0.98	1.47	1.47	66,768 - 80,891	111,008
20000869	Senior Account Clerk	0.80	0.80	0.80	36,067 - 43,514	34,366
21000183	Senior Backflow & Cross Connection Specialist	0.00	0.00	10.38	44,429 - 53,706	545,661
20000828	Senior Biologist	0.89	0.84	1.23	71,760 - 86,466	105,041
20000883	Senior Chemist	1.00	1.00	1.25	71,739 - 86,466	106,439
20000885	Senior Civil Engineer	6.09	6.46	4.37	76,794 - 92,851	395,428
90000885	Senior Civil Engineer - Hourly	0.00	0.29	0.00	76,794 - 92,851	-
20000927	Senior Clerk/Typist	1.38	0.49	0.49	36,067 - 43,514	21,059
21000185	Senior Corrosion Specialist	0.00	0.00	1.00	76,794 - 92,851	91,690

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000898	Senior Customer Services Representative	5.00	3.00	3.00	37,835 - 45,781	135,660
90000898	Senior Customer Services Representative - Hourly	0.00	0.17	0.00	37,835 - 45,781	-
20000312	Senior Department Human Resources Analyst	0.49	0.49	0.49	59,363 - 71,760	34,733
20000400	Senior Drafting Aide	3.43	3.83	3.83	44,429 - 53,706	202,610
20000906	Senior Electrical Engineer	0.00	1.00	0.00	76,794 - 92,851	-
20000900	Senior Engineering Aide	1.49	1.00	0.50	44,429 - 53,706	26,523
20000902	Senior Engineering Aide	7.45	7.20	0.00	44,429 - 53,706	-
20000015	Senior Management Analyst	9.35	10.33	10.51	59,363 - 71,760	724,010
90000015	Senior Management Analyst - Hourly	0.17	0.17	0.00	59,363 - 71,760	-
20000856	Senior Mechanical Engineer	0.49	0.00	0.00	76,794 - 92,851	-
20000918	Senior Planner	0.89	0.84	0.94	65,354 - 79,019	73,363
20000920	Senior Planner	0.89	2.52	2.19	65,354 - 79,019	162,768
20000708	Senior Plant Technician Supervisor	0.98	0.98	0.49	60,070 - 72,467	35,065
20000916	Senior Public Information Officer	0.98	1.82	1.71	54,059 - 65,333	77,789
21000178	Senior Water Distribution Operations Supervisor	0.00	0.00	1.00	77,293 - 93,517	89,001
21000150	Senior Water Operations Supervisor	0.00	1.00	0.00	77,293 - 93,517	-
20001060	Senior Water Operations Supervisor	3.00	3.00	3.00	77,293 - 93,517	274,239
20000914	Senior Water Utility Supervisor	1.38	0.00	0.00	47,216 - 57,138	-
20000950	Stock Clerk	1.00	0.00	0.33	30,056 - 36,275	11,822
20000955	Storekeeper 1	1.00	0.00	0.33	34,611 - 41,517	13,534
90000964	Student Engineer - Hourly	1.24	1.04	0.00	26,707 - 32,011	-
90001146	Student Intern - Hourly	0.00	0.49	0.70	18,616 - 22,318	13,032
90000967	Student Worker - Hourly	1.07	0.00	0.00	20,925 - 24,918	-
20000313	Supervising Department Human Resources Analyst	0.49	0.49	0.49	66,768 - 80,891	39,142
20000995	Supervising Economist	0.36	0.36	0.36	66,768 - 80,891	28,763
20000990	Supervising Field Representative	2.00	1.34	1.23	35,651 - 42,890	52,089
20000985	Supervising Management Analyst	0.89	0.84	0.73	66,768 - 80,891	58,317
20000970	Supervising Management Analyst	4.90	4.93	4.71	66,768 - 80,891	376,206
20000997	Supervising Meter Reader	2.00	2.00	2.00	37,253 - 44,720	88,315
90000997	Supervising Meter Reader - Hourly	0.00	0.17	0.00	37,253 - 44,720	-
20001021	Supervising Public Information Officer	2.39	2.34	1.47	59,363 - 71,760	104,153
21000177	Trainer	0.00	0.00	3.44	54,059 - 65,333	203,315
20001041	Training Supervisor	0.49	0.49	0.49	59,363 - 71,760	34,733
20001051	Utility Worker 1	8.00	0.00	0.00	30,534 - 36,296	-

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000317	Water Distribution Operations Supervisor	1.00	1.00	1.00	54,766 - 65,374	64,557
20000316	Water Distribution Operator	6.00	6.00	6.00	47,632 - 56,867	333,839
20001059	Water Operations Supervisor	3.00	3.00	3.00	68,037 - 81,307	240,873
20001061	Water Plant Operator	24.00	24.00	24.00	59,134 - 70,699	1,637,385
20000932	Water Production Superintendent	2.00	2.00	2.00	81,578 - 98,675	187,145
20000006	Water Systems District Manager	3.00	3.00	3.00	62,504 - 75,130	219,555
20000003	Water Systems Technician 3	137.00	152.00	157.00	41,454 - 49,504	6,316,995
20000004	Water Systems Technician 4	54.00	54.00	54.00	47,632 - 56,867	2,820,588
20000005	Water Systems Technician Supervisor	17.00	17.00	17.00	54,766 - 65,374	1,081,727
20001065	Water Utility Worker	6.00	0.00	0.00	33,322 - 39,666	-
20001058	Welder	2.00	2.00	2.00	44,366 - 53,206	106,412
20000756	Word Processing Operator	18.06	16.00	15.38	31,491 - 37,918	457,807
	AWWA WDP Cert Pay					32,240
	Backflow Cert					6,240
	Bilingual - Regular					27,841
	Cross Connection Cert					8,320
	Emergency Medical Tech					22,839
	Exceptional Performance Pay-Classified					18,949
	Exceptional Performance Pay-Unclassified					1,832
	Geographic Info Cert Pay					7,217
	Night Shift Pay					13,168
	Overtime Budgeted					2,489,779
	Plant/Tank Vol Cert Pay					29,714
	Reg Pay For Engineers					258,374
	Split Shift Pay					90,598
	Termination Pay Annual Leave					124,624
	Vacation Pay In Lieu					165,000
	Welding Certification					7,280
FTE, Salaries, and Wages Subtotal		718.86	708.43	703.08		\$ 39,633,086

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
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Fringe Benefits

Employee Offset Savings	\$ 263,618	\$ 315,769	\$ 308,832	\$ (6,937)
Flexible Benefits	3,730,250	3,903,726	4,377,261	473,535
Long-Term Disability	204,994	212,704	196,160	(16,544)
Medicare	510,538	473,511	474,801	1,290
Other	(80)	-	-	-
Other Post-Employment Benefits	1,650,972	4,090,420	4,033,128	(57,292)
Retiree Health Contribution	2,716,021	-	-	-
Retiree Medical Trust	3,189	2,602	4,578	1,976
Retirement 401 Plan	11,541	10,445	18,109	7,664
Retirement ARC	12,501,268	12,292,849	14,837,821	2,544,972
Retirement DROP	103,968	93,575	113,189	19,614

Public Utilities

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Retirement Offset Contribution	84,352	85,748	-	(85,748)
Risk Management Administration	639,110	674,091	611,756	(62,335)
Supplemental Pension Savings Plan	2,028,629	1,984,400	1,960,033	(24,367)
Unemployment Insurance	111,374	108,650	104,013	(4,637)
Unused Sick Leave	(158)	-	-	-
Workers' Compensation	762,683	1,224,723	1,434,405	209,682
Fringe Benefits Subtotal	\$ 25,322,268	\$ 25,473,213	\$ 28,474,086	\$ 3,000,873
Total Personnel Expenditures			\$ 68,107,172	

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Sewer Funds	FY2012 [#] Actual	FY2013 [*] Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 56,005,213	\$ 120,529,612	\$ 171,467,150
Continuing Appropriations - CIP	260,584,469	214,492,888	149,033,723
Dedicated Reserve (DRES)	36,272,893	27,722,827	27,021,285
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve/Contingency	33,925,808	35,335,444	43,723,781
Rate Stabilization Reserve	21,300,000	21,300,000	21,300,000
Employee Efficiency Incentive Reserve	5,991,030	5,991,030	5,418,562
TOTAL BALANCE AND RESERVES	\$ 419,079,413	\$ 430,371,801	\$ 422,964,501
REVENUE			
Bond Proceeds	\$ 17,519,420	\$ -	\$ -
Capacity Charges	9,289,896	6,500,000	9,000,000
Electrical Cogeneration	1,874,384	1,250,000	1,406,000
Grant Receipts	276,143	80,000	-
Interest Earnings	4,278,038	4,900,000	1,200,000
Land & Building Rentals	181,217	150,000	23,000
Other Revenue	1,227,139	310,000	328,844
Services Rendered to Others	7,355,187	10,272,578	8,795,000
Sewage Treatment Plant Services	67,937,450	65,000,000	65,000,000
Sewer Service Charges	297,066,839	288,388,000	289,709,000
State Revolving Fund Proceeds	11,619,289	33,450,000	33,694,000
TOTAL REVENUE	\$ 418,625,002	\$ 410,300,578	\$ 409,155,844
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 837,704,415	\$ 840,672,379	\$ 832,120,345
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 104,280,026	\$ 70,737,117	\$ 72,217,229
TOTAL CIP EXPENSE	\$ 104,280,026	\$ 70,737,117	\$ 72,217,229
OPERATING EXPENSE			
Debt Service	\$ 100,519,521	\$ 102,487,695	\$ 102,483,544
Department Expenditures	202,644,116	232,078,892	229,352,538
State Revolving Fund Loan Expense	6,031,138	10,166,590	7,533,412
TOTAL OPERATING EXPENSE	\$ 309,194,775	\$ 344,733,177	\$ 339,369,494
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditure of Prior Year Funds	\$ -	\$ -	\$ 49,302,761
TOTAL EXPENSE	\$ 413,474,801	\$ 415,470,294	\$ 460,889,484
RESERVES			
Continuing Appropriations - CIP	\$ 212,412,636	\$ 170,559,970	\$ 126,752,247
Dedicated Reserve (DRES)	28,681,368	27,722,827	-
Employee Efficiency Incentive Reserve	5,418,562	5,991,030	5,418,562
Capital Reserve	5,000,000	5,000,000	5,000,000

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Sewer Funds	FY2012 [#] Actual	FY2013 [*] Budget	FY2014 Adopted
Operating Reserve/Contingency	39,531,010	43,730,646	43,314,185
Rate Stabilization Reserve	21,300,000	21,300,000	21,300,000
TOTAL RESERVES	\$ 312,343,576	\$ 274,304,473	\$ 201,784,994
BALANCE	\$ 111,886,038	\$ 150,897,612	\$ 169,445,867
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 837,704,415	\$ 840,672,379	\$ 832,120,345

^{*} At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

[#] Fiscal Year 2012 Actual amounts based on Supplemental Schedules prepared by the Office of the City Comptroller.

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Water Utility Operating Fund	FY2012 [#] Actual	FY2013 [*] Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$(108,977,506)	\$ 52,063,243	\$ 42,271,042
Continuing Appropriations - CIP	251,211,644	145,757,464	147,903,119
DRES	13,972,678	36,392,908	26,885,011
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve/Contingency	29,922,568	29,651,212	29,492,988
Rate Stabilization Reserve	20,500,000	35,300,000	38,500,000
Secondary Purchase Reserve	11,262,502	12,503,886	12,314,908
Employee Efficiency Incentive Reserve	1,820,045	7,995,544	1,949,387
TOTAL BALANCE AND RESERVES	\$ 224,711,931	\$ 324,664,257	\$ 304,316,455
REVENUE			
Capacity Charges	\$ 8,002,286	\$ 5,500,000	\$ 8,152,000
Financing Proceeds	68,294,249	38,500,000	–
Grants Receipts	41,134,284	1,217,000	644,000
Interest Earnings	2,586,668	2,200,000	1,000,000
Land and Building Rentals	6,217,486	4,334,000	5,809,000
New Water Service	661,756	550,000	300,000
Other Revenue	6,815,165	1,102,802	4,013,269
Reclaimed Water	4,819,201	3,650,000	7,150,000
Sale of Water	384,352,725	404,900,000	385,900,000
Service Charges	1,285,569	1,161,000	1,216,000
Services Rendered to Others	6,629,151	3,900,000	6,236,000
State Revolving Fund Loan Proceeds	38,000,000	–	7,187,000
TOTAL REVENUE	\$ 568,798,540	\$ 467,014,802	\$ 427,607,269
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 793,510,471	\$ 791,679,059	\$ 731,923,724
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 64,079,282	\$ 90,866,506	\$ 46,596,937
TOTAL CIP EXPENSE	\$ 64,079,282	\$ 90,866,506	\$ 46,596,937
OPERATING EXPENSE			
Debt Service	\$ 62,981,564	\$ 64,002,731	\$ 62,119,556
Department Expenditures	138,456,157	162,063,119	163,381,287
State Revolving Fund Loan Expense	2,402,976	5,609,866	4,715,109
Water Purchases (Commodity)	147,033,781	180,398,811	184,682,097
Water Purchases (Fixed Charges)	23,329,696	24,849,662	24,392,497
TOTAL OPERATING EXPENSE	\$ 374,204,174	\$ 436,924,189	\$ 439,290,546
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditure of Prior Year Funds	\$ –	\$ –	\$ 41,757,881
TOTAL EXPENSE	\$ 438,283,456	\$ 527,790,695	\$ 527,645,364
RESERVES			

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Water Utility Operating Fund	FY2012 [#] Actual	FY2013 [*] Budget	FY2014 Adopted
Continuing Appropriation - CIP	\$ 147,106,317	\$ 134,910,583	\$ 133,030,249
Dedicated Reserve (DRES)	21,392,908	36,392,908	–
Employee Efficiency Incentive Reserve	1,820,045	7,995,544	1,949,387
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve/Contingency	29,556,542	29,496,823	30,662,165
Rate Stabilization Reserve	50,300,000	23,500,000	20,500,000
Secondary Purchase Reserve	12,503,886	12,826,971	12,544,476
TOTAL RESERVES	\$ 267,679,698	\$ 250,122,829	\$ 203,686,277
BALANCE	\$ 87,547,317	\$ 13,765,535	\$ 592,083
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 793,510,471	\$ 791,679,059	\$ 731,923,724

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

[#] Fiscal Year 2012 Actual amounts based on Supplemental Schedules prepared by the Office of the City Comptroller.



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Public Works



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Department Description

The Public Works Department is a department comprised of the Contracting, Engineering & Capital Projects (E&CP), and General Services Divisions.

The Contracting Group is responsible for the City's procurement of Capital Improvements Program's (CIP) construction and associated professional consulting services contract management functions to ensure that contracts are meeting the City's CIP needs. The Group manages the centralized advertising and award of CIP-related construction contracts and professional services necessary to support the City's operational and administrative functions. Procurement professionals carry on the advertisement and award of the City's construction and professional services requirements in conformance with the City's Charter and Municipal Code.

E&CP provides a full range of engineering services for the City's capital investment in its various types of infrastructure. E&CP is responsible for the planning, design, project management, and construction management of public improvement projects; quality control and inspection of private work permitted in the right-of-way; and surveying and materials testing.

The core mission of General Services is to provide the most efficient and effective direct support to other City departments, enabling the provision of critical public services. City staff relies on General Services for a range of basic tasks including vehicle maintenance, facilities repair, and publishing services.



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Public Works - Contracting



Division Description

The Public Works-Contracting Group (PW-CG) is responsible for the City's procurement of Capital Improvements Program's (CIP) construction and associated professional consulting services contract management functions to ensure that contracts are meeting the City's CIP needs. The Group manages the centralized advertising and award of CIP-related construction contracts and professional services necessary to support the City's operational and administrative functions. Procurement professionals carry on the advertisement and award of the City's construction and professional services requirements in conformance with the City's Charter and Municipal Code.

The PW-CG's mission is:

To support the Strategic Plan goals and objectives of centralized procurement for the City's Capital Improvement Plan construction, professional architectural/engineering, and related professional services by providing superior services supporting the City's departments (internal customers) and the specialized construction and professional services community (external customers) supplying the services

Goals and Objectives

The following goals and objectives represent the action plan of the Department:

Goal 1: Procure high quality construction and related professional services at the best value possible for the City while promoting a fiscally-sound, and efficient government

It is important to provide the highest quality construction contracts and consulting services at the best value to meet the various operational needs of the City. The PW-CG continues to move toward accomplishing this goal by focusing on the following objectives:

- Standardize procurement operations
- Streamline procurement measures
- Review and implement improvements to procurement measures to maximize existing technology
- Evaluate new opportunities to establish a strong service provider community relations with the City
- Implement strategic sourcing
- Support diversity and local businesses

Goal 2: Effectively manage contracts and related data, and promoting a fiscally-sound and efficient City government

Having well-managed contracts, agreements, and supporting documents aid in the effective operation of the PW-CG and the City as a whole, and will result in more efficient and timely receipt of construction and consulting professional services. The Division moves toward accomplishing this goal by focusing on the following objectives:

- Implement integrated technical solutions for comprehensive contract management
- Provide customers with increased outreach on bid opportunities
- Improve staff contract administration training

Public Works - Contracting

- Streamline the internal customer complaint notification process
- Resolve contractor issues in a timely manner

Goal 3: Provide excellent customer service

Ensuring that customers are provided excellent service is paramount to the organization. PW-CG will work to ensure that it is able to deliver accurate and timely customer service to enable City employees to perform their jobs more effectively. The Division moves toward accomplishing this goal by focusing on the following objectives:

- Improve guidance and resources available for internal and external customers
- Provide basic customer service training for staff
- Enhance teamwork
- Solicit customer feedback and use it to improve service delivery

Goal 4: Pursue workforce learning to ensure critical, high quality skill sets, and a responsive and innovative workforce

Developing and retaining a trained and skilled workforce is essential to the success of PW-CG. Ensuring that its employees are adequately trained, that they continue to pursue professional development/education, and take advantage of development opportunities, helps to create a high performing organization that operates more efficiently and effectively. The Division moves toward accomplishing this goal by focusing on the following objectives:

- Participate in professional organizations and regional contracting efforts
- Support professional development and training
- Implement team rotations and cross-training

Goal 5: Promote the highest ethical standards and behaviors among employees to promote public trust and confidence in City government

PW-CG moves toward accomplishing this goal by focusing on the following objectives:

- Offer training to management and staff on ethical standards
- Provide management review of standards and ethical practices to staff on a regular basis

Public Works - Contracting

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Average calendar days from bid opening to construction contract award	75	96 ¹	80
2. Average calendar days from negotiated contract receipt from client department to consultant contract award ²	29	23	30 ³
3. Percent of staff attending City wide training on ethics and general citywide codes of conduct	100%	100%	100%
4. Number of construction contracts awarded	129	84	160

1. Impacted by changes to existing awarding requirements established by the City's new administration in January 2013
2. This performance indicator has been revised in Fiscal Year 2014 to reflect PW-CG responsibility in the area of awarding professional services consultant agreements. Professional services consultant agreements are awarded after the client department has negotiated a contract price with the consultant. Negotiations are the responsibility of the requesting or client department.
3. This figure was changed from 120 days to 30 days in order to accurately the amount of time require to issue the contract after it is ready to be awarded which is not before the negotiations are completed. The previous 120 day timeframe included time required to negotiate contract pricing structure prior to award. Negotiation of pricing structure is the responsibility of the client department and not PW-CG. Only after the pricing structure is agreed upon can the contract be awarded.

Service Efforts and Accomplishments

Public Works-Contracting Group

- Awarded 84 contract actions for construction of capital improvements
- Awarded 59 Architecture/Engineering (A/E) and Professional Contract actions
- Maintained an average of 96 days to award contracts while complying with increased requirements incorporated to the existing contract award process
- Incorporated the requirements for construction contracts listing mandated by Proposition A
- Eliminated the backlog of procurement protests
- Answered 19 Public Records Act (PRA) Requests for information on CIP and A/E contracts within the required 10-day window response time required by law
- Completed review of potential electronic bidding systems to replace existing eBidboard
- Selected (in conjunction with Purchasing & Contracts and the Equal Opportunity Contracting Program) PlanetBids as the single point of vendor registration and distribution of procurement documentation for the City
- Completed major review of the City's existing Terms and Conditions
- Centralized the management of City's procurement boilerplates for construction contracts
- Hired the following positions to improve service levels and management of CIP procurement actions:
 - o Principal Contract Specialist (Vacancy) filled Fiscal Year 2009
 - o Senior Contract Specialist (Vacancy) filled Fiscal Year 2010
 - o Contract Specialist filled Fiscal Year 2013



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Public Works - Contracting

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
FTE Positions (Budgeted)	0.00	0.00	19.00	19.00
Personnel Expenditures	\$ -	\$ -	\$ 1,946,318	\$ 1,946,318
Non-Personnel Expenditures	-	-	160,916	160,916
Total Department Expenditures	\$ -	\$ -	\$ 2,107,234	\$ 2,107,234
Total Department Revenue	\$ -	\$ -	\$ 1,053,393	\$ 1,053,393

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Public Works - Contracting	\$ -	\$ -	\$ 2,107,234	\$ 2,107,234
Total	\$ -	\$ -	\$ 2,107,234	\$ 2,107,234

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Public Works - Contracting	0.00	0.00	19.00	19.00
Total	0.00	0.00	19.00	19.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of Contracting Team Transfer of the Contracting Team from the Public Works - Engineering & Capital Projects Department to the Public Works - Contracting Department.	17.00	\$ 1,853,023	\$ 470,189
Addition of Administrative Positions Addition of 1.00 Administrative Aide 2 and 1.00 Clerical Assistant 2 and offsetting revenue to provide administrative and budget support.	2.00	142,295	141,672
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	88,116	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	23,800	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	441,532
Total	19.00	\$ 2,107,234	\$ 1,053,393

Public Works - Contracting

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 1,125,965	\$ 1,125,965
Fringe Benefits	-	-	820,353	820,353
PERSONNEL SUBTOTAL	\$ -	\$ -	\$ 1,946,318	\$ 1,946,318
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 19,614	\$ 19,614
Contracts	-	-	20,300	20,300
Information Technology	-	-	108,562	108,562
Energy and Utilities	-	-	5,340	5,340
Other	-	-	7,100	7,100
NON-PERSONNEL SUBTOTAL	\$ -	\$ -	\$ 160,916	\$ 160,916
Total	\$ -	\$ -	\$ 2,107,234	\$ 2,107,234

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ -	\$ -	\$ 1,053,393	\$ 1,053,393
Total	\$ -	\$ -	\$ 1,053,393	\$ 1,053,393

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	0.00	0.00	2.00	\$36,962 - \$44,533	\$ 87,952
20000024	Administrative Aide 2	0.00	0.00	2.00	42,578 - 51,334	93,270
20000071	Assistant Engineer-Civil	0.00	0.00	5.00	57,866 - 69,722	273,308
20000145	Associate Engineer-Civil	0.00	0.00	2.00	66,622 - 80,454	156,482
20000119	Associate Management Analyst	0.00	0.00	1.00	54,059 - 65,333	64,516
20000539	Clerical Assistant 2	0.00	0.00	2.00	29,931 - 36,067	65,547
20000545	Contracts Processing Clerk	0.00	0.00	1.00	32,968 - 39,811	32,968
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	112,575
20000890	Senior Civil Engineer	0.00	0.00	2.00	76,794 - 92,851	168,484
20000015	Senior Management Analyst	0.00	0.00	1.00	59,363 - 71,760	70,863
FTE, Salaries, and Wages Subtotal		0.00	0.00	19.00		\$ 1,125,965

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
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Fringe Benefits

Employee Offset Savings	\$ -	\$ -	\$ 13,705	\$ 13,705
Flexible Benefits	-	-	127,064	127,064
Long-Term Disability	-	-	6,112	6,112
Medicare	-	-	16,566	16,566
Other Post-Employment Benefits	-	-	112,338	112,338
Retiree Medical Trust	-	-	375	375
Retirement 401 Plan	-	-	1,502	1,502
Retirement ARC	-	-	438,694	438,694
Retirement DROP	-	-	2,832	2,832
Risk Management Administration	-	-	17,046	17,046

Public Works - Contracting

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Supplemental Pension Savings Plan	-	-	53,212	53,212
Unemployment Insurance	-	-	3,244	3,244
Workers' Compensation	-	-	27,663	27,663
Fringe Benefits Subtotal	\$ -	\$ -	\$ 820,353	\$ 820,353
Total Personnel Expenditures			\$ 1,946,318	



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Public Works - Engineering & Capital Projects



Division Description

Public Works-Engineering & Capital Projects (PW-E&CP) activities include work on various public infrastructure assets to rehabilitate, restore, improve, and add to the City of San Diego's capital facilities. PW-E&CP provides a full range of engineering services for the City's capital investment in its various types of infrastructure. PW-E&CP is responsible for the planning, design, project management, and construction management of public improvement projects; quality control and inspection of private work permitted in the right-of-way (ROW); and surveying and materials testing. PW-E&CP's work covers a wide range of projects including libraries, fire, lifeguard and police stations, parks and recreation centers, lighting and traffic signals, street improvements, bikeways and other transportation projects, drainage and flood control facilities, rebuilding and expanding water and sewer pipelines, treatment plants, pump stations, and dry utilities under-grounding projects. For Fiscal Year 2014, the Contracting Group was restructured out of PW-E&CP and is an independent division within the Public Works Department. The restructure has not impacted the purpose and nature of the work.

PW-E&CP is comprised of the following divisions:

Architectural Engineering & Parks

Architectural Engineering & Parks manages the implementation of non-ROW and vertical capital improvement projects. This responsibility includes the design and project management of public buildings (such as libraries, lifeguard stations, fire stations, and police stations), parks, recreation facilities, airport-related projects, water and sewer treatment plants, reservoirs, and pump station projects.

Field Engineering

Field Engineering manages construction contracts, materials testing, land surveying services, and geological assessment/support. These responsibilities include quality assurance/quality control inspection of CIP projects on City property or within the City's ROW, inspection of private land development of public infrastructure, land survey support for design mapping/construction staking, survey monument preservation, traffic engineering support during construction, and testing of construction materials in the field and at manufacturing facilities throughout the region.

Project Implementation

Project Implementation provides centralized technical, operational, and project support services to the other functions within the Public Works Department, as well as other City departments. These services include preliminary engineering and project controls, CIP fund management, Americans with Disabilities Act (ADA) compliance review for CIP projects, job order contracting, and as-needed consultants contract management, quality control and standards, environmental and permitting assistance, community outreach, and information technology.

Right-of-Way Design

Right-of-Way Design manages the implementation of ROW and primarily horizontal capital improvement projects. This responsibility includes the design and project management of water and sewer pipelines, transportation and street-related projects, traffic calming measures, bike and pedestrian paths, bridges, flood plains and drainage infrastructure, signals, streetlights, and utilities undergrounding projects.

Public Works - Engineering & Capital Projects

PW-E&CP's mission is:

To provide exceptional engineering services including technical and operational support, design, and construction for the Capital Improvement Program, and oversight of the development of public infrastructure and facilities in an expeditious, cost-effective manner while maintaining the highest degree of quality

Goals and Objectives

The following goals and objectives represent the action plan of the Department:

Goal 1: Provide courteous, accessible, seamless, and responsive services to foster partnerships and strengthen relationships with communities, industry, service providers, and customers

With internal/external customers being the focal point of how PW-E&CP delivers services, this goal is the starting point for achieving the Department's objectives. PW-E&CP recognizes that its customers play a crucial role in how, when, and why it delivers a product. PW-E&CP will move toward accomplishing this goal by focusing on the following objectives:

- Communicate clearly and effectively and collaborate with internal and external customers
- Manage customer expectations to achieve customer satisfaction
- Deliver services seamlessly to customers

Goal 2: Manage and utilize personnel and processes to effectively and efficiently deliver projects

PW-E&CP must ensure the delivery of an efficient and effective product or service to its customer. PW-E&CP will move toward accomplishing this by focusing on the following objectives:

- Deliver capital projects on time and in a cost-effective manner
- Deliver the overall capital program in accordance with the annual execution plans

Goal 3: Implement a uniform and objective ranking system to prioritize all CIP projects effectively and efficiently

This goal is focused on making sure that PW-E&CP is targeting its CIP resources toward the City's greatest needs. PW-E&CP will move toward accomplishing this goal by focusing on the following objective:

- Institute and maintain a project prioritization system to include all asset classes and project types

Goal 4: Continue to enhance and maintain quarterly the City's CIP Website

Maintaining a functioning CIP website that communicates CIP project schedules, location, and funding is essential in providing a fully transparent Capital Improvement Program.

- Periodically maintain the CIP website according to Council Policy guidelines

Public Works - Engineering & Capital Projects

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Miles of water pipeline in awarded contracts	28.3	22.9	30
2. Miles of sewer pipeline replaced/rehabilitated and placed in service	70.5	52.2	45
3. Percentage of CIP projects that are anticipated to be completed within 66 working days of their Baseline Schedule	N/A	64%	85%
4. Total amount of CIP Project funding expensed in projects managed by PW-ECP	\$305M	\$349M	\$305M

Service Efforts and Accomplishments:

In Fiscal Year 2013, PW-E&CP's portfolio included approximately 912 active projects at the end of the 4th quarter. There are currently 508 capital improvement projects across the City requiring design services and managed construction work that is estimated to exceed \$2.05 billion. During Fiscal Year 2014, PW-E&CP anticipates in awarding a total of 178 contracts in the amount of \$451 million. In addition, PW-E&CP will complete the construction of 170 citywide projects that are estimated to total \$568 million. During Fiscal Year 2012, the City Council authorized PW-E&CP to begin to implement the CIP streamlining process that is critical for expediting the transitioning of projects from design phase to construction and finally, to the asset owner. The implementation of the CIP streamlining process continues to address requests made in the recent audits performed by the Office of the City Auditor by reducing the length of time it takes for contracts to get awarded.

The following is a sample of the various infrastructure improvement projects undertaken from July 2012 through June 2013:

Buildings and Other Facilities

Public Works is engaged in the design and construction of several City building projects, many of which are libraries. One of the more notable CIP accomplishments is the new Central Library completed during Fiscal Year 2013. Other new library projects currently in progress are the new San Ysidro Library, the Skyline Hills Library, and the Mission Hills-Hillcrest Library. Public Works is also implementing improvements to existing libraries such as the initiation of HVAC improvements design for the Rancho Penasquitos Library, as well as the completion of plumbing improvements at the San Diego Main Library.

Parks

Examples of new park facilities that Public Works completed in Fiscal Year 2013 include the two new comfort stations: Ocean Beach Comfort Station, and the Mission Trails Regional Park Equestrian Center Comfort Station. Construction was also completed in Fiscal Year 2013 on the Linda Vista Community Park Picnic Area, the West Lewis Mini Park, and the Sunroad/Centrum Neighborhood Park. Construction was started in Fiscal Year 2013 on the City Heights Square Mini Park. In Fiscal Year 2013, Public Works completed the construction of playground upgrades at Walker Neighborhood Park and Del Mar Trails Park.

Public Works - Engineering & Capital Projects

Americans with Disabilities Act (ADA)

Public Works also implements the design and construction of ADA improvements that bring existing City facilities up to ADA compliance. For example, in Fiscal Year 2013, Public Works initiated the ADA improvements design for the following park facilities at Balboa Park: Casa de Balboa, the Museum of Man, the Timken Museum, Morley Field Tennis Registration, and Balboa Park's United Nations & Hall of Nations buildings.

Water and Sewer Facilities

PW-E&CP completed the construction of 52.2 miles of sewer main and trunk sewer replacements/rehabilitations, maintenance holes, sewer laterals, and related appurtenances. In addition, 22.9 miles of water main replacements, water services, valves, and pressure reducing stations and related appurtenances were awarded in numerous construction contracts.

A sample of the projects completed includes the Sewer Pump Station 1 and 2 Upgrades, Sunset Cliffs Trunk Sewer, Harbor Drive Trunk Sewer, East Point Loma Trunk Sewer, Pacific Highway Trunk Sewer, USIU Trunk Sewer Replacement, Alvarado Trunk Sewer Phase III and IIIA, Grantville Trunk Sewer, Palm City Trunk Sewer, Sewer Pump Station Group I, Carmel Valley Recycled Waterline, and Torrey Pines/La Jolla Blvd Phase 3. In addition, design and/or construction of the following projects are currently underway: Grit Processing at the Point Loma Wastewater Treatment Plant, Water System Improvements and Access Road Drainage Improvements at the Metro Biosolids Center, Sewer Pump Station 27-Phase 2, Scripps Miramar Pump Station Upgrades, Miramar Water Treatment Plant Contract D, Water Department Security Upgrades, Chollas Building, and the Lower Otay Reservoir Emergency Outlet Improvements.

Utilities Undergrounding

The Utilities Undergrounding program implements the removal of utility lines (electric, phone, cable) and affiliated poles from overhead to relocation underground. This program currently has approximately 67 miles of undergrounding in active construction with approximately 15 miles targeted for completion in Fiscal Year 2014. The Utilities Undergrounding Program is targeting to complete a total of 1,439 miles within the next 54 years.

Transportation

The following projects completed construction in Fiscal Year 2013: 40th Street Promenade-Mid City Urban Trail, University Avenue at Alabama Bike & Pedestrian Safety, Skyline Drive Improvements, Carmel Country Road, various citywide installations of sidewalks, curb ramps, 54th and Muir Streets Sidewalk, West Point Loma Sidewalk, traffic calming measures, signal modifications, and new streetlight and traffic signal installations.

Multiple projects are also in design or construction including: Mission Beach Boardwalk Bulkhead, Talbot Street Slope, Azalea Park Artistic Enhancement, Talmadge Series Circuit Upgrades, San Diego River Multi-Use Bicycle & Pedestrian Way, Ted Williams Pedestrian Bridge, Hillery Drive Widening, Palm Avenue Roadway Improvements, and the 25th Street Renaissance Project. Various sidewalks, curb ramps, pedestrian improvements, traffic calming measures, signal modifications, and new streetlight and traffic signal installations throughout the City were also under design or construction.

Drainage

During Fiscal Year 2013, construction on the following storm drains and water quality improvements was completed: Kellogg Park Green Lot Infiltration System, Nye Street Storm Drain Replacement, Arden Way Storm Drain Replacement, 46th Slope Restoration, La Cresta Storm Drain Pipe Replacement, Judy Lee Storm Drain, North Talmadge Drive Storm Drain Replacement, and Mount Abernathy Drive Green Street.

Public Works - Engineering & Capital Projects

Projects under design and/or construction included 34th Street Storm Drain, Bannock Avenue Streetscape, Coolidge Street Storm Drain, El Camino del Teatro Storm Drain Replacement, La Jolla Ecological Reserve ASBS Low Flow Diversion, Maple Canyon Restoration – Phase I, Marindustry Osler Park Ridge Watershed, Mobley Street Storm Drain, Rue Cheaumont Storm Drain, La Jolla Alta Drive Drainage Phase II, the Avenida De la Playa Infrastructure Replacement. Hornblend Alley Storm Drain, Bonilla Drive Storm Drain Replacement, Van Dyke Ave Storm Drain Replacement, Laurelridge Court Storm Drain, Cardinal Drive Storm Drain, Norma Drive Storm Drain Replacement, Jean Drive Storm Drain Replacement, Manhasset Storm Drain, San Remo Way Storm Drain, Princess View Drive Storm Drain Replacement, Storm Drain Lining Group 1A, Avocado Place Storm Drain, and Fontaine Street Storm Drain.

Emergency Projects

During Fiscal Year 2013, PW-E&CP has responded to emergencies and other unplanned work on several City facilities that included the following projects: Rancho Mission Road Slope Repair, QUALCOMM Stadium Concrete Repair, and continued work on the 32nd and Harbor Drive sewer improvements.

Equal Opportunity Contracting

PW-E&CP continues to support the Small Local Business Enterprise (SLBE) Program through a variety of delivery methods such as Job Order Contracts (JOC), Design-Build, and Design-Bid-Build, some of which are exclusive to SLBE/ELBE (Emerging Local Business Enterprise) certified contractors. The Department continues to assist and support the Equal Opportunity Contracting team in the development of the program requirements for the construction contracts, determination of the subcontracting participation percentages, and conducting outreach for the SLBE Program that included the development of the now recognized website, www.sdsmallcontracts.com, informational workshops, and the SLBE Program's promotion at industry networking events.



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Public Works - Engineering & Capital Projects

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
FTE Positions (Budgeted)	469.03	479.67	470.88	(8.79)
Personnel Expenditures	\$ 52,252,935	\$ 53,653,739	\$ 55,275,611	\$ 1,621,872
Non-Personnel Expenditures	5,422,958	7,432,550	6,631,652	(800,898)
Total Department Expenditures	\$ 57,675,894	\$ 61,086,289	\$ 61,907,263	\$ 820,974
Total Department Revenue	\$ 56,724,451	\$ 56,188,544	\$ 56,527,343	\$ 338,799

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Architectural Engineering & Parks	\$ 7,485,424	\$ 7,722,711	\$ 7,886,898	\$ 164,187
Business & Support Services	3,024,089	2,793,040	339,196	(2,453,844)
Field Engineering	18,906,275	19,579,613	19,812,714	233,101
Project Implementation	12,966,977	13,594,702	18,135,326	4,540,624
Public Works-Contracting	-	1,639,187	-	(1,639,187)
Right-of-Way Design	15,293,129	15,757,036	15,733,129	(23,907)
Total	\$ 57,675,894	\$ 61,086,289	\$ 61,907,263	\$ 820,974

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Architectural Engineering & Parks	53.25	53.25	53.80	0.55
Business & Support Services	35.71	26.96	1.00	(25.96)
Field Engineering	147.30	148.30	152.25	3.95
Project Implementation	107.10	109.10	135.83	26.73
Public Works-Contracting	0.00	15.39	0.00	(15.39)
Right-of-Way Design	125.67	126.67	128.00	1.33
Total	469.03	479.67	470.88	(8.79)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	(0.25)	\$ 2,626,118	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Addition of Engineering Positions	4.00	447,931	590,784
Addition of 1.00 Senior Civil Engineer, 1.00 Associate Civil Engineer, 1.00 Assistant Civil Engineer, and 1.00 Principal Engineering Aide and offsetting revenue to support Field Engineering Division in maintaining storm water compliance on all construction projects.			

Public Works - Engineering & Capital Projects

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Transfer of Information Systems Positions Transfer of 1.00 Information Systems Analyst 2 and 1.00 Information Systems Technician from the Public Works - General Services Department to the Public Works - Engineering & Capital Projects Department.	2.00	209,636	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	2.46	119,786	-
Convention Center Expansion Addition of 1.00 limited Associate Engineer-Civil and offsetting revenue to support and manage the Convention Center Expansion Project.	1.00	117,908	118,204
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	1,512	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(6,292)	-
Transfer of Grant Invoicing Transfer of 1.00 Administrative Aide 2 and associated non-personnel expenditures from the Public Works Engineering & Capital Projects Department to the Transportation & Storm Water Department to improve the efficiency of grant invoicing.	(1.00)	(96,484)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(746,118)	-
Transfer of Contracting Team Transfer of the Contracting Team from the Public Works - Engineering & Capital Projects Department to the Public Works - Contracting Department.	(17.00)	(1,853,023)	(470,189)
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	100,000
Total	(8.79)	\$ 820,974	\$ 338,799

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 32,289,685	\$ 33,189,898	\$ 32,856,604	\$ (333,294)
Fringe Benefits	19,963,251	20,463,841	22,419,007	1,955,166
PERSONNEL SUBTOTAL	\$ 52,252,935	\$ 53,653,739	\$ 55,275,611	\$ 1,621,872
NON-PERSONNEL				
Supplies	\$ 274,580	\$ 593,827	\$ 574,817	\$ (19,010)
Contracts	755,810	882,399	860,796	(21,603)
Information Technology	2,839,800	4,423,723	3,531,961	(891,762)

Public Works - Engineering & Capital Projects

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Energy and Utilities	328,505	394,119	364,346	(29,773)
Other	990,772	926,109	1,117,517	191,408
Transfers Out	233,491	113,545	107,016	(6,529)
Capital Expenditures	-	98,355	74,726	(23,629)
Debt	-	473	473	-
NON-PERSONNEL SUBTOTAL	\$ 5,422,958	\$ 7,432,550	\$ 6,631,652	\$ (800,898)
Total	\$ 57,675,894	\$ 61,086,289	\$ 61,907,263	\$ 820,974

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 56,717,329	\$ 56,188,544	\$ 56,527,343	\$ 338,799
Other Revenue	7,121	-	-	-
Total	\$ 56,724,451	\$ 56,188,544	\$ 56,527,343	\$ 338,799

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.00	4.00	4.00	\$31,491 - \$37,918	\$ 147,948
20000012	Administrative Aide 1	1.00	3.00	1.00	36,962 - 44,533	43,976
20000024	Administrative Aide 2	4.00	5.00	3.00	42,578 - 51,334	142,384
20001140	Assistant Department Director	1.00	1.00	1.00	31,741 - 173,971	138,255
20000071	Assistant Engineer-Civil	0.00	4.00	0.00	57,866 - 69,722	-
20000070	Assistant Engineer-Civil	133.00	134.00	134.75	57,866 - 69,722	8,468,471
90000070	Assistant Engineer-Civil - Hourly	0.78	0.78	1.67	57,866 - 69,722	96,636
20000077	Assistant Engineer-Electrical	5.00	5.00	5.00	57,866 - 69,722	339,590
20000116	Assistant Engineer-Traffic	6.00	6.00	6.00	57,866 - 69,722	413,100
20000145	Associate Engineer-Civil	0.00	2.00	0.00	66,622 - 80,454	-
20000143	Associate Engineer-Civil	83.00	82.00	84.00	66,622 - 80,454	6,542,522
90000143	Associate Engineer-Civil - Hourly	0.00	0.00	0.39	66,622 - 80,454	25,983
20000150	Associate Engineer-Electrical	2.00	2.00	2.00	66,622 - 80,454	158,896
20000154	Associate Engineer-Mechanical	1.00	1.00	1.00	66,622 - 80,454	79,448
20000167	Associate Engineer-Traffic	4.00	4.00	4.00	66,622 - 80,454	317,792
20000137	Associate Management Analyst	1.00	1.00	0.00	54,059 - 65,333	-
20000119	Associate Management Analyst	12.00	12.00	11.00	54,059 - 65,333	677,844
90000119	Associate Management Analyst - Hourly	0.00	0.00	0.39	54,059 - 65,333	21,083
20000162	Associate Planner	6.00	6.00	5.00	56,722 - 68,536	327,438
20000649	Biologist 3	0.00	0.00	1.00	62,005 - 75,067	74,129
20000539	Clerical Assistant 2	7.00	7.00	6.00	29,931 - 36,067	201,952
90000544	Clerical Assistant 2 - Hourly	0.96	0.96	0.96	29,931 - 36,067	28,734
20000545	Contracts Processing Clerk	4.00	6.00	4.00	32,968 - 39,811	157,252
20001168	Deputy Director	4.00	4.00	4.00	46,966 - 172,744	486,846
90001168	Deputy Director - Hourly	0.50	0.50	0.50	46,966 - 172,744	54,928
20000924	Executive Secretary	1.00	0.00	0.00	43,555 - 52,666	-

Public Works - Engineering & Capital Projects

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000290	Information Systems Analyst 2	2.00	2.00	3.00	54,059 - 65,333	129,032
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	70,863
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	79,880
20000377	Information Systems Technician	0.00	0.00	1.00	42,578 - 51,334	50,692
20000551	Junior Engineer-Civil	1.00	0.00	0.00	50,003 - 60,549	-
90000552	Junior Engineer-Civil - Hourly	0.50	0.50	0.51	50,003 - 60,549	25,502
20000556	Junior Engineering Aide	1.00	1.00	1.00	38,688 - 46,571	45,989
20001018	Land Surveying Assistant	13.00	13.00	13.00	57,866 - 69,722	894,663
20001019	Land Surveying Associate	5.00	5.00	5.00	66,622 - 80,454	317,792
90001073	Management Intern - Hourly	4.26	4.36	5.35	24,274 - 29,203	129,862
20000669	Park Designer	4.00	4.00	4.00	66,664 - 80,496	317,960
20000680	Payroll Specialist 2	3.00	3.00	3.00	34,611 - 41,787	123,795
20000743	Principal Engineering Aide	51.00	51.00	52.00	50,003 - 60,549	2,960,810
90000743	Principal Engineering Aide - Hourly	0.50	0.50	0.50	50,003 - 60,549	25,002
20000518	Principal Survey Aide	8.00	8.00	8.00	50,003 - 60,549	461,055
20000748	Principal Traffic Engineering Aide	1.00	1.00	1.00	50,003 - 60,549	59,792
20001222	Program Manager	0.00	2.00	1.00	46,966 - 172,744	121,462
20000760	Project Assistant	7.00	8.00	8.00	57,866 - 69,722	548,735
20000761	Project Officer 1	6.00	7.00	7.00	66,622 - 80,454	543,310
20000763	Project Officer 2	7.00	6.00	6.00	76,794 - 92,851	550,140
20000784	Public Information Officer	1.00	2.00	2.00	43,514 - 52,707	92,251
20000869	Senior Account Clerk	1.00	1.00	1.00	36,067 - 43,514	36,067
20000890	Senior Civil Engineer	0.00	2.00	0.00	76,794 - 92,851	-
20000885	Senior Civil Engineer	24.00	24.00	25.00	76,794 - 92,851	2,089,334
90000890	Senior Civil Engineer - Hourly	0.00	0.39	0.00	76,794 - 92,851	-
90000885	Senior Civil Engineer - Hourly	0.60	0.60	0.60	76,794 - 92,851	46,076
20000927	Senior Clerk/Typist	3.00	3.00	3.00	36,067 - 43,514	128,910
90000400	Senior Drafting Aide - Hourly	0.34	0.34	0.34	44,429 - 53,706	15,106
20000900	Senior Engineering Aide	2.00	2.00	2.00	44,429 - 53,706	103,146
20000830	Senior Engineering Geologist	1.00	1.00	1.00	76,794 - 92,851	-
90000830	Senior Engineering Geologist - Hourly	0.50	0.50	0.50	76,794 - 92,851	38,397
20001014	Senior Land Surveyor	2.00	1.00	1.00	76,794 - 92,851	-
20000015	Senior Management Analyst	9.00	8.00	7.00	59,363 - 71,760	484,541
90000015	Senior Management Analyst - Hourly	0.00	0.00	0.38	59,363 - 71,760	22,558
20000918	Senior Planner	4.00	4.00	4.00	65,354 - 79,019	312,124
20000916	Senior Public Information Officer	2.00	2.00	2.00	54,059 - 65,333	129,032
20000929	Senior Survey Aide	4.00	4.00	4.00	44,429 - 53,706	210,529
20000926	Senior Traffic Engineer	3.75	2.00	2.00	76,794 - 92,851	183,380
90000964	Student Engineer - Hourly	4.34	4.24	4.04	26,707 - 32,011	107,898
20000970	Supervising Management Analyst	3.00	3.00	3.00	66,768 - 80,891	239,640
21000177	Trainer	0.00	0.00	1.00	54,059 - 65,333	64,516

Public Works - Engineering & Capital Projects

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000756	Word Processing Operator	6.00	5.00	5.00	31,491 - 37,918	175,314
	Bilingual - Regular					1,456
	Confined Space Pay					3,486
	Exceptional Performance Pay-Classified					5,486
	Landscape Architect Lic					24,148
	Overtime Budgeted					329,096
	Reg Pay For Engineers					1,539,507
	Termination Pay Annual Leave					73,063
FTE, Salaries, and Wages Subtotal		469.03	479.67	470.88		\$ 32,856,604
		FY2012 Actual	FY2013 Budget	FY2014 Adopted		FY2013-2014 Change
Fringe Benefits						
	Employee Offset Savings	\$ 289,608	\$ 338,291	\$ 332,452		\$ (5,839)
	Flexible Benefits	2,625,589	2,766,677	3,036,647		269,970
	Insurance	85	-	-		-
	Long-Term Disability	173,935	182,477	167,521		(14,956)
	Medicare	456,279	438,330	434,456		(3,874)
	Other Post-Employment Benefits	1,445,427	2,834,373	2,733,558		(100,815)
	Retiree Health Contribution	1,446,397	-	-		-
	Retiree Medical Trust	2,920	2,418	5,339		2,921
	Retirement 401 Plan	11,265	9,677	21,382		11,705
	Retirement ARC	10,945,932	10,976,232	12,757,819		1,781,587
	Retirement DROP	88,926	86,361	108,621		22,260
	Retirement Offset Contribution	118,984	120,491	-		(120,491)
	Risk Management Administration	440,618	466,634	414,786		(51,848)
	Supplemental Pension Savings Plan	1,596,789	1,627,535	1,663,782		36,247
	Unemployment Insurance	99,761	93,184	88,914		(4,270)
	Unused Sick Leave	(43)	-	-		-
	Workers' Compensation	220,780	521,161	653,730		132,569
Fringe Benefits Subtotal		\$ 19,963,251	\$ 20,463,841	\$ 22,419,007		\$ 1,955,166
Total Personnel Expenditures					\$ 55,275,611	



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Public Works - General Services



Division Description

The core mission of General Services is to provide the most efficient and effective direct support to all City departments enabling the provision of critical public services. The City relies on General Services for a range of basic tasks including vehicle maintenance, facilities repair, and publishing services.

General Services is comprised of the following functions:

- Facilities
- Fleet Services
- Publishing Services
- General Services Administration

Facilities

Facilities provides day-to-day maintenance and repair, modernization, and improvement services including preventive and scheduled maintenance, emergency repairs, deferred maintenance, and tenant improvements to over 1,600 structures. Deferred maintenance work includes re-roofing, replacing heating, ventilating, and air conditioning systems (HVAC), electrical repairs, and structural repairs.

Fleet Services

Fleet Services provides all City departments with motive equipment and comprehensive fleet management services. Support includes vehicle acquisition, fitting, maintenance and repair, the provision of parts and fuel, body repair, painting, metal fabrication, disposal services, machining, equipment rental, and operator training.

Publishing Services

Publishing Services is the City's full-service, in-house reproduction and graphics center. Publishing Services delivers full graphics services including design, offset press, high-volume copying, and product finishing. Publishing Services is responsible for the Convenience Copier Program and managing more than 560 multi-function copiers for departmental needs.

The mission of General Services is:

To proactively, systematically, and in an environmentally-responsible manner, maintain and enhance the City's capital assets, ensuring that they are safe, clean, and functional; to provide customers with safe, economical, state-of-the-art, environmentally-friendly, and reliable fleet services delivered by highly-skilled professionals; and to provide the highest quality of reprographic services to customers in the most timely manner and at the lowest possible cost

Public Works - General Services

Goals and Objectives

The following goals and objectives represent the action plan for General Services:

Goal 1: Provide preventive, corrective, and emergency maintenance to City facilities to ensure efficient and effective operations

The Division will move toward accomplishing this goal by focusing on the following objectives:

- Develop and implement preventive maintenance programs for City facilities
- Provide ongoing condition assessment of facilities
- Utilize available resources effectively to maintain the City's physical assets

Goal 2: Provide quality facility services efficiently and economically

The Division will move toward accomplishing this goal by focusing on the following objectives:

- Provide quality customer service at a high level of user satisfaction
- Utilize a computerized maintenance management system for work control
- Respond to emergency requests in a timely manner

Goal 3: Provide quality fleet services efficiently and economically

The Division will move toward accomplishing this goal by focusing on the following objectives:

- Ensure usage rates and service reflect the highest level of efficiency and effectiveness
- Provide quality customer service to achieve a high level of user satisfaction

Goal 4: Minimize the environmental impact of the fleet

The Division will move toward accomplishing this goal by focusing on the following objectives:

- Reduce overall vehicle emissions
- Develop and implement citywide vehicle utilization standards

Goal 5: Respond adeptly to the City's requirements for reprographic services

The Division will move toward accomplishing this goal by focusing on the following objectives:

- Effectively market the services available from Publishing Services to other City departments
- Provide timely and efficient publishing services to the Division's customers
- Provide employee training and equipment to keep pace with the City of San Diego's reprographic needs

Public Works - General Services

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Average number of facility work orders completed per month	682	932	700
2. Average time to respond to an after-hours emergency facility work request	44 min	45 min	50 min
3. Percent of fleet that is over-age and/or over-mileage	15%	13%	20%
4. Percent of Non-Safety Light Duty fleet vehicles classified as Low Emissions Vehicles II	73%	76%	61%
5. Percent reduction of carbon footprint of City's fleet (Green Fleet initiative)	0.07%	0.07%	0.07%
6. Average time to complete standard printing work (business cards, memo pads, envelopes, letterhead)	8.9 days	8.0 days	9.0 days
7. Percent of Publishing customer satisfaction rates	97%	100%	98%

Service Efforts and Accomplishments

Facilities

During Fiscal Year 2013, Facilities completed a range of maintenance, repair, and improvement initiatives citywide. These included remodeling and painting at the Balboa Park Club, Ocean Beach Lifeguard Tower, Fire Station 42 and Fire Station 32, metal canopy installation at the Environmental Services Department (ESD) Hazardous Waste Transfer Facility, re-roofing and fascia projects at Pump Station 8, upgrade and improvement work at the Pamo Valley Ranch and Golden Hill Golf Course Clubhouse restrooms, maintenance work at the Mission Valley Library, Swanson Pool, Penn Athletic Center, and Martin Luther King (MLK) Recreation Center, ceiling repair at the Doyle Recreation Center Gym, and Mira Mesa ADA (Americans with Disabilities Act) upgrade projects. Additionally, the Division completed other projects including lighting retrofits at various City facilities, installation of new electrical equipment at the San Ysidro Library, re-keyed locks and doors at multiple Public Utilities Department buildings and the City Administration Building, replaced boilers at Carmel Valley facilities, and installed new counters in the Concourse for the City Treasurer.

Fleet Services

Fleet Services continued to complete 95 percent of preventive maintenance work within one day and maintained vehicle availability at over 95 percent. The Fleet Services Vehicle Replacement Plan procured 371 vehicles and made significant progress reducing the number of over-age and over-mileage vehicles in the City's Fleet, particularly through the replacement of critical patrol cars and heavy fire apparatus for the Police and Fire-Rescue Departments, respectively. In Fiscal Year 2012, the Fleet Service's employees successfully competed in the City's second Managed Competition process and retained vehicle maintenance and support services in-house. The Fleet employees proposed and continue to implement efficiency measures that will result in savings of approximately \$4.0 million per year over the five year agreement. The Automatic Vehicle Location/Global Positioning System (AVL/GPS) is being deployed throughout the fleet and will enhance the City's ability to maximize fleet utilization, improve communications and safety for City employees, and reduce vehicle operating costs.

Public Works - General Services

Publishing Services

Publishing Services supports the City's publishing needs by managing the convenience copier program and providing quick copy, offset press, graphic services, and individual printing projects ranging from newsletters to construction and legislative documents. Publishing Services completes approximately 4,000 work orders per year and maintains a customer satisfaction rate in excess of 99 percent.

Managed Competition Performance Measures - Publishing

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Standard job turn-around times of approximately 80% within 10 days	8.9 days	8.9 days	9.0 days
2. Up-time for convenience copiers of 99%	99.0%	99.0%	99.0%
3. Customer satisfaction rates of 98%	97.4%	100.0%	98.0%

Managed Competition Performance Measures - Fleet

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Percent of performance expectations in services to other departments that meet or exceed vehicle availability goals	N/A ¹	N/A ¹	99.0%
2. Percent of respondents satisfied with Fleet Services	N/A ¹	N/A ¹	95.0%
3. Percent of Non-Safety Light Duty fleet vehicles classified as Low Emissions Vehicles II (Green Fleet initiative to help reduce carbon footprint below 61% /661 vehicles)	73%	76%	61%
4. Percent of Non-Safety Medium/Heavy Duty fleet on-road diesel powered vehicles meeting CA Code Reg. Title 13 (State Law requirement) (58% /325 vehicles)	N/A ¹	N/A ¹	N/A ¹
5. Percent reduction of carbon footprint of City's fleet (Green Fleet initiative) (+3.5% /49.9KG)	0.07%	0.07%	0.07%
6. "A" PMs (Preventative Maintenance) completed within one day	N/A ¹	N/A ¹	90.0%
7. 95% scheduled PMs completed	N/A ¹	N/A ¹	95.0%
8. PMs past due at 5% or less	N/A ¹	N/A ¹	5.0%
9. Turn-around average for repairs of 75% within one day	N/A ¹	N/A ¹	75.0%
10. A vehicle availability rate of 92.5% for customer fleets overall (90% for the Priority 1 vehicles and 95% for Priority 2 vehicles if not depreciated)	N/A ¹	N/A ¹	92.50%
11. A vehicle availability rate of 85% for Priority 1 vehicles and 90%, and for Priority 2 vehicles that have depreciated or to meet established daily minimum needs as negotiated between the customer and the Division	N/A ¹	N/A ¹	85.0% (Priority 1) 90.0% (Priority 2)

Public Works - General Services

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
12. 75% of calls will be responded to within thirty minutes for in-house duty-hour services	N/A ¹	N/A ¹	75.0%
13. 95% of calls will be responded to within one hour within the City's geographic boundaries	N/A ¹	N/A ¹	95.0%
14. Percent of time spent on preventive maintenance as opposed to unscheduled repair (>54.5%)	N/A ¹	N/A ¹	54.5%
15. Number and dollar value of possible violations and fines during Air Pollution Control District annual inspections for non-compliance to Title 13 Diesel emission standards (0/\$0)	N/A ¹	N/A ¹	0
16. Percent of the total fleet that is over age and/or mileage (<12%)	15%	13%	13%
17. Percent of master technicians Automotive Service Excellence (ASE)/Welder certified (>38%)	N/A ¹	N/A ¹	>38%
18. Number of shops Automotive Service Excellence (ASE) certified (>2)	N/A ¹	N/A ¹	2

1. New measures based on the Fleet Maintenance RFP and subsequent employee proposal. This measure is not tracked and reported for compliance. Systems are being established to track and report the measure once the employee proposal is fully implemented.



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Public Works - General Services

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
FTE Positions (Budgeted)	425.33	294.50	302.50	8.00
Personnel Expenditures	\$ 36,390,696	\$ 25,799,771	\$ 28,323,167	\$ 2,523,396
Non-Personnel Expenditures	63,176,339	59,759,979	66,056,278	6,296,299
Total Department Expenditures	\$ 99,567,035	\$ 85,559,750	\$ 94,379,445	\$ 8,819,695
Total Department Revenue	\$ 97,807,132	\$ 83,575,169	\$ 86,487,611	\$ 2,912,442

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Administration	\$ 776,644	\$ 1,170,300	\$ 1,151,280	\$ (19,020)
Facilities	14,123,274	14,021,545	15,678,795	1,657,250
Total	\$ 14,899,918	\$ 15,191,845	\$ 16,830,075	\$ 1,638,230

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Administration	5.00	9.00	7.00	(2.00)
Facilities	107.00	107.00	116.00	9.00
Total	112.00	116.00	123.00	7.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Facilities Condition/Needs Assessment Addition of one-time non-personnel expenditures to conduct a condition/needs assessment of City facilities.	0.00	\$ 1,000,000	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	927,601	-
Deferred Capital Operations & Maintenance Support Addition of 9.00 FTE positions and associated non-personnel expenditures to provide operations and maintenance support for the deferred capital backlog.	9.00	878,882	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	62,891	-
Tubman-Chavez Community Center Repairs Addition of one-time non-personnel expenditures for minor repairs at the Tubman-Chavez Community Center.	0.00	50,000	-

Public Works - General Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	33,732	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	5,760	-
Transfer of Information Systems Positions Transfer of 1.00 Information Systems Analyst 2 and 1.00 Information Systems Technician from the Public Works - General Services Department to the Public Works - Engineering & Capital Projects Department.	(2.00)	(209,636)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(1,111,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(119,587)
Total	7.00	\$ 1,638,230	\$ (119,587)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 5,150,603	\$ 5,668,375	\$ 6,320,654	\$ 652,279
Fringe Benefits	3,381,118	3,752,602	4,545,531	792,929
PERSONNEL SUBTOTAL	\$ 8,531,720	\$ 9,420,977	\$ 10,866,185	\$ 1,445,208
NON-PERSONNEL				
Supplies	\$ 2,024,532	\$ 1,335,196	\$ 1,541,163	\$ 205,967
Contracts	1,927,237	1,812,537	2,865,282	1,052,745
Information Technology	306,951	455,078	485,966	30,888
Energy and Utilities	633,431	974,727	972,210	(2,517)
Other	11,880	28,305	47,013	18,708
Transfers Out	1,351,726	1,135,025	22,256	(1,112,769)
Capital Expenditures	58,609	30,000	30,000	-
Debt	53,833	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 6,368,198	\$ 5,770,868	\$ 5,963,890	\$ 193,022
Total	\$ 14,899,918	\$ 15,191,845	\$ 16,830,075	\$ 1,638,230

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 3,847,824	\$ 4,001,183	\$ 3,881,596	\$ (119,587)
Other Revenue	4,674	-	-	-
Total	\$ 3,852,498	\$ 4,001,183	\$ 3,881,596	\$ (119,587)

Public Works - General Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918 \$	31,491
20000012	Administrative Aide 1	0.00	1.00	1.00	36,962 - 44,533	43,063
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	50,692
20000070	Assistant Engineer-Civil	1.00	1.00	1.00	57,866 - 69,722	64,533
20000143	Associate Engineer-Civil	1.00	1.00	1.00	66,622 - 80,454	78,154
20000201	Building Maintenance Supervisor	6.00	6.00	6.00	61,859 - 74,797	413,332
20000224	Building Service Technician	18.00	18.00	17.00	33,322 - 39,666	649,944
20000202	Building Supervisor	2.00	1.00	1.00	39,770 - 47,736	47,139
20000234	Carpenter	12.00	12.00	12.00	43,451 - 52,000	563,451
20000617	Construction Estimator	1.00	3.00	3.00	53,706 - 64,958	120,560
20000354	Custodian 2	9.00	9.00	9.00	26,250 - 31,242	280,153
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	158,002
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	116,525
20000408	Electrician	12.00	12.00	13.00	47,091 - 56,534	644,224
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,008
20000499	Heating Technician	3.00	3.00	3.00	47,091 - 56,534	160,159
20000290	Information Systems Analyst 2	0.00	2.00	1.00	54,059 - 65,333	64,516
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	79,880
20000377	Information Systems Technician	0.00	2.00	1.00	42,578 - 51,334	50,692
20000613	Locksmith	2.00	2.00	2.00	44,221 - 52,853	97,074
20000667	Painter	7.00	5.00	7.00	41,600 - 49,962	312,903
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	41,265
20000709	Plasterer	0.00	0.00	2.00	45,490 - 54,538	45,490
20000711	Plumber	10.00	10.00	11.00	47,091 - 56,534	597,489
20000833	Refrigeration Mechanic	6.00	6.00	7.00	47,091 - 56,534	358,511
20000842	Roofer	4.00	4.00	6.00	39,666 - 47,528	269,443
20000847	Safety Officer	1.00	1.00	1.00	57,907 - 69,930	57,907
20000223	Senior Building Maintenance Supervisor	1.00	1.00	1.00	76,918 - 93,018	91,855
20000222	Senior Building Maintenance Supervisor	1.00	1.00	1.00	76,918 - 93,018	91,855
20000312	Senior Department Human Resources Analyst	1.00	0.00	0.00	59,363 - 71,760	-
20000826	Senior Locksmith	1.00	1.00	1.00	46,446 - 55,578	55,578
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	70,863
20000966	Senior Refrigeration Mechanic	3.00	3.00	3.00	49,462 - 59,384	178,152
20000950	Stock Clerk	0.00	0.00	1.00	30,056 - 36,275	30,056
20000313	Supervising Department Human Resources Analyst	0.00	1.00	1.00	66,768 - 80,891	79,880
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	79,880
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	37,444
	Night Shift Pay					1,562
	Overtime Budgeted					132,948

Public Works - General Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
	Reg Pay For Engineers					21,981
FTE, Salaries, and Wages Subtotal		112.00	116.00	123.00		\$ 6,320,654
		FY2012 Actual	FY2013 Budget	FY2014 Adopted		FY2013-2014 Change
Fringe Benefits						
	Employee Offset Savings	\$ 21,054	\$ 32,016	\$ 30,253		\$ (1,763)
	Flexible Benefits	488,027	574,876	750,996		176,120
	Insurance	338	-	-		-
	Long-Term Disability	28,280	31,763	33,084		1,321
	Medicare	73,319	75,236	85,943		10,707
	Other Post-Employment Benefits	257,528	658,008	742,679		84,671
	Retiree Health Contribution	428,635	-	-		-
	Retiree Medical Trust	1,649	1,403	2,835		1,432
	Retirement 401 Plan	6,324	5,614	11,342		5,728
	Retirement ARC	1,586,381	1,758,585	2,214,351		455,766
	Retirement DROP	11,387	12,697	17,771		5,074
	Retirement Offset Contribution	4,289	4,989	-		(4,989)
	Risk Management Administration	93,588	108,368	112,693		4,325
	Supplemental Pension Savings Plan	246,623	280,329	273,371		(6,958)
	Unemployment Insurance	16,150	16,172	17,588		1,416
	Workers' Compensation	117,544	192,546	252,625		60,079
Fringe Benefits Subtotal		\$ 3,381,118	\$ 3,752,602	\$ 4,545,531		\$ 792,929
Total Personnel Expenditures					\$ 10,866,185	

Fleet Services Operating Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Fleet Services	\$ 52,360,307	\$ 48,036,589	\$ 51,783,287	\$ 3,746,698
Total	\$ 52,360,307	\$ 48,036,589	\$ 51,783,287	\$ 3,746,698

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Fleet Services	249.00	168.50	169.50	1.00
Total	249.00	168.50	169.50	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
New Global Positioning System (GPS) Contract Addition of expenditures associated with the implementation of the new citywide GPS contract.	0.00	\$ 1,310,000	\$ -

Public Works - General Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Managed Competition Alternate Automotive Parts Proposal Restoration of 12.50 FTE positions and related non-personnel expenditures associated with the Fleet Services Managed Competition Employee Proposal Team's Alternate Automotive Parts Proposal and adjustment to expenditures to reflect the approved Fiscal Year 2014 bid level.	12.50	1,274,990	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	587,397	-
Increase for New Vehicle Tires Increase for purchase of new tires for the City's fleet vehicles due to the rising cost of new tires.	0.00	449,445	-
Fuel Expenditures Adjustment to reflect the increase of expenditures for gasoline and other motor fuels.	0.00	139,680	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	(11.50)	33,811	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	11,952	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(60,577)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	3,555,347
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	-	(6,045)
Total	1.00	\$ 3,746,698	\$ 3,549,302

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 13,115,602	\$ 9,496,612	\$ 9,439,485	\$ (57,127)
Fringe Benefits	9,147,997	6,065,867	7,164,474	1,098,607
PERSONNEL SUBTOTAL	\$ 22,263,599	\$ 15,562,479	\$ 16,603,959	\$ 1,041,480
NON-PERSONNEL				
Supplies	\$ 8,157,795	\$ 7,508,867	\$ 8,365,799	\$ 856,932
Contracts	4,005,155	6,402,757	7,345,469	942,712

Public Works - General Services

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Information Technology	802,952	1,343,802	1,207,851	(135,951)
Energy and Utilities	16,890,970	16,881,005	17,312,943	431,938
Other	45,660	53,100	249,376	196,276
Transfers Out	178,615	175,326	175,274	(52)
Capital Expenditures	15,560	107,620	107,620	-
Debt	-	1,633	414,996	413,363
NON-PERSONNEL SUBTOTAL	\$ 30,096,708	\$ 32,474,110	\$ 35,179,328	\$ 2,705,218
Total	\$ 52,360,307	\$ 48,036,589	\$ 51,783,287	\$ 3,746,698

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 51,124,677	\$ 46,884,093	\$ 50,439,440	\$ 3,555,347
Fines Forfeitures and Penalties	-	26,045	20,000	(6,045)
Other Revenue	340,813	295,000	295,000	-
Rev from Money and Prop	8,433	-	-	-
Transfers In	892,951	892,951	892,951	-
Total	\$ 52,366,873	\$ 48,098,089	\$ 51,647,391	\$ 3,549,302

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$31,491 - \$37,918	\$ 68,935
20000024	Administrative Aide 2	1.00	0.00	0.00	42,578 - 51,334	-
20000088	Assistant Engineer-Mechanical	1.00	1.00	1.00	57,866 - 69,722	66,758
20000154	Associate Engineer-Mechanical	1.00	1.00	1.00	66,622 - 80,454	79,448
20000119	Associate Management Analyst	0.00	1.00	1.50	54,059 - 65,333	81,089
20000193	Body and Fender Mechanic	5.00	5.00	5.00	44,366 - 53,206	266,030
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	116,525
20000420	Equipment Mechanic	112.00	83.00	70.00	44,366 - 53,206	3,715,580
20000438	Equipment Painter	2.00	2.00	2.00	44,366 - 53,206	106,412
20000417	Equipment Repair Supervisor	17.00	1.50	0.00	54,309 - 65,666	-
20000439	Equipment Service Writer	6.00	8.00	12.00	47,715 - 57,158	619,796
20000433	Equipment Trainer	1.00	1.00	1.00	47,570 - 57,533	56,814
20000062	Fleet Maintenance Supervisor	0.00	7.00	7.00	62,421 - 75,525	436,947
20000774	Fleet Manager	3.00	2.00	3.00	76,773 - 93,018	260,483
20000183	Fleet Parts Buyer	5.00	2.50	1.00	44,637 - 54,059	44,637
20000182	Fleet Parts Buyer Supervisor	1.00	0.50	1.00	51,355 - 62,442	51,355
21000195	Fleet Team Leader	0.00	0.00	8.00	50,003 - 61,402	400,025
20000290	Information Systems Analyst 2	1.00	0.00	0.00	54,059 - 65,333	-
20000377	Information Systems Technician	2.00	0.00	0.00	42,578 - 51,334	-
20000618	Machinist	2.00	1.00	1.00	46,134 - 55,266	55,266
20000644	Metal Fabrication Supervisor	2.00	2.00	2.00	54,309 - 65,666	129,690
20000445	Motive Service Technician	24.00	0.00	0.00	34,195 - 40,976	-
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	41,265

Public Works - General Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000847	Safety Officer	1.00	1.00	1.00	57,907 - 69,930	69,056
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	70,863
20000443	Senior Motive Service Technician	24.00	24.00	24.00	36,587 - 43,618	990,584
20000950	Stock Clerk	2.00	1.00	7.00	30,056 - 36,275	210,392
20000951	Stock Clerk	11.00	5.50	0.00	30,056 - 36,275	-
20000955	Storekeeper 1	1.00	0.50	3.00	34,611 - 41,517	103,834
20001051	Utility Worker 1	3.00	2.00	2.00	30,534 - 36,296	72,592
20001056	Vehicle and Fuel Clerk	3.00	2.00	2.00	31,491 - 37,918	74,888
20001058	Welder	12.00	9.00	9.00	44,366 - 53,206	470,014
20000756	Word Processing Operator	1.00	0.00	0.00	31,491 - 37,918	-
	ASE Cert					50,024
	ASE Damage Estimate					936
	ASE Master Cert					130,683
	Class B					56,160
	Collison Repair Cert					3,640
	Exceptional Performance Pay-Classified					3,000
	Night Shift Pay					77,124
	Overtime Budgeted					400,000
	Termination Pay Annual Leave					40,648
	Welding Certification					17,992
FTE, Salaries, and Wages Subtotal		249.00	168.50	169.50		\$ 9,439,485
		FY2012 Actual	FY2013 Budget	FY2014 Adopted		FY2013-2014 Change
Fringe Benefits						
	Employee Offset Savings	\$ 31,022	\$ 25,907	\$ 27,382		\$ 1,475
	Flexible Benefits	1,281,384	931,960	1,138,989		207,029
	Long-Term Disability	68,655	50,422	46,427		(3,995)
	Medicare	171,860	112,590	115,213		2,623
	Other Post-Employment Benefits	620,638	1,059,328	1,060,970		1,642
	Retiree Health Contribution	1,624,537	-	-		-
	Retiree Medical Trust	2,665	868	602		(266)
	Retirement 401 Plan	9,898	3,473	2,409		(1,064)
	Retirement ARC	4,025,089	2,897,998	3,674,569		776,571
	Retirement DROP	46,530	35,470	33,084		(2,386)
	Retirement Offset Contribution	10,894	6,714	-		(6,714)
	Risk Management Administration	237,315	174,160	160,990		(13,170)
	Supplemental Pension Savings Plan	664,794	471,341	442,321		(29,020)
	Unemployment Insurance	39,352	25,872	24,619		(1,253)
	Unused Sick Leave	0	-	-		-
	Workers' Compensation	313,363	269,764	436,899		167,135
Fringe Benefits Subtotal		\$ 9,147,997	\$ 6,065,867	\$ 7,164,474		\$ 1,098,607
Total Personnel Expenditures					\$ 16,603,959	

Public Works - General Services

Fleet Services Replacement Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Fleet Services	\$ 19,261,068	\$ 18,943,165	\$ 22,461,956	\$ 3,518,791
Total	\$ 19,261,068	\$ 18,943,165	\$ 22,461,956	\$ 3,518,791

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Vehicle Purchases Adjustment to reflect vehicle cash replacement funding estimates.	0.00	\$ 3,717,686	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(198,895)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(157,045)
Total	0.00	\$ 3,518,791	\$ (157,045)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Supplies	\$ 843,946	\$ -	\$ -	\$ -
Contracts	\$ 838,483	\$ -	\$ -	\$ -
Other Expenses	\$ 1,516,454	\$ -	\$ -	\$ -
Capital Expenditures	8,891,220	10,271,555	13,989,241	3,717,686
Debt	7,170,965	8,671,610	8,472,715	(198,895)
NON-PERSONNEL SUBTOTAL	\$ 19,261,068	\$ 18,943,165	\$ 22,461,956	\$ 3,518,791
Total	\$ 19,261,068	\$ 18,943,165	\$ 22,461,956	\$ 3,518,791

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 23,538,742	\$ 22,583,138	\$ 22,426,093	\$ (157,045)
Other Revenue	2,797,303	2,000,000	2,000,000	-
Transfers In	1,632,112	3,119,490	3,119,490	-
Total	\$ 27,968,157	\$ 27,702,628	\$ 27,545,583	\$ (157,045)

Publishing Services Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Publishing Services	\$ 3,679,647	\$ 3,388,151	\$ 3,304,127	\$ (84,024)
Total	\$ 3,679,647	\$ 3,388,151	\$ 3,304,127	\$ (84,024)

Public Works - General Services

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Publishing Services	14.33	10.00	10.00	0.00
Total	14.33	10.00	10.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 36,708	\$ -
Publishing Services Managed Competition Adjustment to non-personnel expenditures to reflect the approved Fiscal Year 2014 bid level for the Publishing Services Managed Competition.	0.00	2,974	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(738)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(28,025)	-
Convenience Copier Contract Adjustment to reflect the reduction in expenditures and revenue associated with the full implementation of the Sharp Convenience Copier Contract.	0.00	(94,943)	(359,173)
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	-	(1,055)
Total	0.00	\$ (84,024)	\$ (360,228)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
PERSONNEL				
Personnel Cost	\$ 548,424	\$ 460,099	\$ 462,975	\$ 2,876
Fringe Benefits	386,736	356,216	390,048	33,832
PERSONNEL SUBTOTAL	\$ 935,160	\$ 816,315	\$ 853,023	\$ 36,708
NON-PERSONNEL				
Supplies	\$ 293,563	\$ 256,892	\$ 366,507	\$ 109,615
Contracts	2,078,779	2,080,257	1,890,775	(189,482)
Information Technology	223,389	121,877	73,753	(48,124)
Energy and Utilities	70,484	81,278	89,348	8,070
Other	62,290	15,834	15,026	(808)
Transfers Out	15,981	11,206	11,203	(3)

Public Works - General Services

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Debt	-	4,492	4,492	-
NON-PERSONNEL SUBTOTAL	\$ 2,744,487	\$ 2,571,836	\$ 2,451,104	\$ (120,732)
Total	\$ 3,679,647	\$ 3,388,151	\$ 3,304,127	\$ (84,024)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 3,788,540	\$ 3,772,214	\$ 3,413,041	\$ (359,173)
Fines Forfeitures and Penalties	-	1,055	-	(1,055)
Other Revenue	30,781	-	-	-
Rev from Money and Prop	514	-	-	-
Total	\$ 3,819,835	\$ 3,773,269	\$ 3,413,041	\$ (360,228)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,444
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	42,578
20000191	Bindery Worker 2	3.00	2.00	1.00	28,870 - 34,133	34,133
20000192	Bindery Worker 3	1.00	1.00	0.00	31,782 - 37,627	-
20000539	Clerical Assistant 2	0.33	0.00	0.00	29,931 - 36,067	-
20000487	Graphic Designer	3.33	2.00	2.00	43,264 - 51,979	102,658
20000290	Information Systems Analyst 2	1.00	0.00	0.00	54,059 - 65,333	-
20000609	Lithographic Technician	0.33	0.00	0.00	40,019 - 47,674	-
20000752	Print Shop Supervisor	1.00	1.00	1.00	57,158 - 68,120	67,268
21000193	Publishing Specialist 2	0.00	0.00	1.00	31,782 - 37,627	31,782
20000912	Senior Offset Press Operator	2.33	2.00	2.00	38,106 - 45,344	90,688
21000194	Senior Publishing Specialist	0.00	0.00	1.00	36,962 - 44,533	36,962
	Overtime Budgeted					19,462
FTE, Salaries, and Wages Subtotal		14.33	10.00	10.00		\$ 462,975

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Fringe Benefits				
Employee Offset Savings	\$ 4,898	\$ 2,549	\$ 2,526	\$ (23)
Flexible Benefits	68,484	58,250	65,325	7,075
Long-Term Disability	3,107	2,543	2,388	(155)
Medicare	6,699	5,319	5,317	(2)
Other Post-Employment Benefits	31,228	63,270	62,410	(860)
Retirement ARC	211,558	165,950	212,362	46,412
Retirement DROP	84	-	-	-
Retirement Offset Contribution	1,400	1,020	-	(1,020)
Risk Management Administration	11,268	10,420	9,470	(950)
Supplemental Pension Savings Plan	27,407	22,219	19,528	(2,691)
Unemployment Insurance	1,771	1,296	1,268	(28)

Public Works - General Services

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Workers' Compensation	18,831	23,380	9,454	(13,926)
Fringe Benefits Subtotal	\$ 386,736	\$ 356,216	\$ 390,048	\$ 33,832
Total Personnel Expenditures			\$ 853,023	

Wireless Communications Technology Fund¹

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Communications	\$ 9,366,095	\$ -	\$ -	\$ -
Total	\$ 9,366,095	\$ -	\$ -	\$ -

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Communications	50.00	0.00	0.00	0.00
Total	50.00	0.00	0.00	0.00

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 2,967,412	\$ -	\$ -	\$ -
Fringe Benefits	1,692,805	-	-	-
PERSONNEL SUBTOTAL	\$ 4,660,217	\$ -	\$ -	\$ -
NON-PERSONNEL				
Supplies	\$ 283,127	\$ -	\$ -	\$ -
Contracts	637,759	-	-	-
Information Technology	444,562	-	-	-
Energy and Utilities	167,277	-	-	-
Other	69,889	-	-	-
Transfers Out	59,528	-	-	-
Capital Expenditures	121,511	-	-	-
Debt	2,922,226	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 4,705,878	\$ -	\$ -	\$ -
Total	\$ 9,366,095	\$ -	\$ -	\$ -

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 680,226	\$ -	\$ -	\$ -
Other Revenue	8,341	-	-	-
Rev from Money and Prop	27,317	-	-	-
Rev from Other Agencies	3,667	-	-	-
Transfers In	9,080,218	-	-	-
Total	\$ 9,799,769	\$ -	\$ -	\$ -

¹The Wireless Communications Technology Fund is budgeted in the Department of Information Technology in Fiscal Years 2013 and 2014.

Public Works - General Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	0.00	0.00	\$31,491 - \$37,918	\$ -
20000252	Apprentice 2-Communications Technician	1.00	0.00	0.00	49,962 - 63,294	-
20000139	Associate Communications Engineer	4.00	0.00	0.00	66,622 - 80,454	-
20000539	Clerical Assistant 2	1.00	0.00	0.00	29,931 - 36,067	-
20000403	Communications Technician	20.00	0.00	0.00	58,157 - 69,742	-
20000405	Communications Technician Supervisor	2.00	0.00	0.00	66,685 - 80,600	-
20001168	Deputy Director	1.00	0.00	0.00	46,966 - 172,744	-
20000419	Equipment Technician 1	5.00	0.00	0.00	36,005 - 43,139	-
20000418	Equipment Technician 1	1.00	0.00	0.00	36,005 - 43,139	-
20000425	Equipment Technician 2	2.00	0.00	0.00	39,499 - 47,091	-
20000927	Senior Clerk/Typist	1.00	0.00	0.00	36,067 - 43,514	-
20000288	Senior Communications Engineer	1.00	0.00	0.00	76,794 - 92,851	-
20000897	Senior Communications Technician	6.00	0.00	0.00	61,048 - 73,216	-
20000402	Senior Communications Technician Supervisor	1.00	0.00	0.00	76,710 - 92,602	-
20000015	Senior Management Analyst	1.00	0.00	0.00	59,363 - 71,760	-
20000956	Storekeeper 2	1.00	0.00	0.00	37,835 - 45,718	-
FTE, Salaries, and Wages Subtotal		50.00	0.00	0.00		\$ -
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 11,063	\$ -	\$ -	\$ -	-
	Flexible Benefits	248,109	-	-	-	-
	Long-Term Disability	16,665	-	-	-	-
	Medicare	39,677	-	-	-	-
	Other Post-Employment Benefits	112,428	-	-	-	-
	Retirement ARC	1,015,552	-	-	-	-
	Retirement DROP	11,629	-	-	-	-
	Retirement Offset Contribution	3,273	-	-	-	-
	Risk Management Administration	45,216	-	-	-	-
	Supplemental Pension Savings Plan	160,255	-	-	-	-
	Unemployment Insurance	9,482	-	-	-	-
	Workers' Compensation	19,456	-	-	-	-
Fringe Benefits Subtotal		\$ 1,692,805	\$ -	\$ -	\$ -	-
Total Personnel Expenditures					\$ -	

Public Works - General Services

Revenue and Expense Statement (Non-General Fund)

Fleet Services Operating Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,388,944	\$ 5,571,976	\$ 2,286,151
Continuing Appropriation - CIP	808,857	982,695	982,695
TOTAL BALANCE AND RESERVES	\$ 4,197,801	\$ 6,554,671	\$ 3,268,846
REVENUE			
Sale of Equipment/Material/Fuel	\$ 18,085	\$ 16,587,105	\$ 50,000
Equipment Usage Charge	46,576,620	28,071,988	31,612,655
Pool Revenue	836,416	1,200,000	1,200,000
Direct Charges for Services	1,751,105	1,075,000	–
Other	149,817	271,045	–
Transfer from Other Funds	892,951	892,951	892,951
Fuel	2,141,879	–	16,816,785
Billable Maintenance	–	–	1,075,000
TOTAL REVENUE	\$ 52,366,873	\$ 48,098,089	\$ 51,647,391
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 56,564,674	\$ 54,652,760	\$ 54,916,237
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 1,162	\$ –	\$ –
TOTAL CIP EXPENSE	\$ 1,162	\$ –	\$ –
OPERATING EXPENSE			
Administration	\$ 3,782,665	\$ 4,435,275	\$ 3,566,936
Acquisition/Fitting	1,198,798	287,890	308,392
Repair/Maintenance	30,273,853	25,308,338	24,106,186
Support Services	519,991	977,120	2,612,227
Fuel, Tanks, and Fuel Systems	16,585,000	17,027,966	17,281,894
Other Expenditures	–	–	892,951
Billable Maintenance	–	–	2,757,608
Rental	–	–	257,093
TOTAL OPERATING EXPENSE	\$ 52,360,307	\$ 48,036,589	\$ 51,783,287
TOTAL EXPENSE	\$ 52,361,469	\$ 48,036,589	\$ 51,783,287
RESERVES			
Continuing Appropriation - CIP	\$ 982,695	\$ 982,695	\$ 982,695
TOTAL RESERVES	\$ 982,695	\$ 982,695	\$ 982,695
BALANCE	\$ 3,220,510	\$ 5,633,476	\$ 2,150,255
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 56,564,674	\$ 54,652,760	\$ 54,916,237

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Public Works - General Services

Revenue and Expense Statement (Non-General Fund)

Fleet Services Replacement Fund	FY2012 Actual	FY2013 [*] Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 44,069,760	\$ 67,573,480	\$ 44,519,876
TOTAL BALANCE AND RESERVES	\$ 44,069,760	\$ 67,573,480	\$ 44,519,876
REVENUE			
Vehicle Assignment	\$ 22,702,326	\$ 22,583,138	\$ 22,426,093
Transfer for Fire Lease Payment	–	3,119,490	3,119,490
Sale of Equipment/Material/Fuel	2,790,457	2,000,000	2,000,000
Fleet Operations Pool Rental	836,416	–	–
Transfer from Governmental Funds	1,509,188	–	–
Transfer from Other Funds	122,923	–	–
Other Revenue	6,847	–	–
TOTAL REVENUE	\$ 27,968,157	\$ 27,702,628	\$ 27,545,583
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 72,037,917	\$ 95,276,108	\$ 72,065,459
OPERATING EXPENSE			
Fitting/Acquisition (includes cash payments)	\$ 10,579,412	\$ 10,271,555	\$ 13,989,241
Equipment Vehicle Financing Program (EVFP)	7,170,966	8,671,610	8,472,715
Sales Tax on New Debt	1,510,690	–	–
TOTAL OPERATING EXPENSE	\$ 19,261,068	\$ 18,943,165	\$ 22,461,956
TOTAL EXPENSE	\$ 19,261,068	\$ 18,943,165	\$ 22,461,956
BALANCE	\$ 52,776,849	\$ 76,332,943	\$ 49,603,503
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 72,037,917	\$ 95,276,108	\$ 72,065,459

^{*} At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Public Works - General Services

Revenue and Expense Statement (Non-General Fund)

Publishing Services Fund	FY2012 Actual	FY2013 [*] Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 8,974	\$ 8,974	\$ 222,699
TOTAL BALANCE AND RESERVES	\$ 8,974	\$ 8,974	\$ 222,699
REVENUE			
Citywide Photocopy Program	\$ 1,922,102	\$ 1,613,410	\$ 1,254,237
Press Operations	1,756,365	2,158,804	2,158,804
Litigation Awards - Miscellaneous	–	1,055	–
Reimbursements between Funds / Departments	110,183	–	–
Litho Standard	(110)	–	–
Reimbursements from other Agencies	24,024	–	–
Sale of Discarded Material	6,757	–	–
Interest Pooled Investment	514	–	–
TOTAL REVENUE	\$ 3,819,835	\$ 3,773,269	\$ 3,413,041
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,828,809	\$ 3,782,243	\$ 3,635,740
OPERATING EXPENSE			
Personnel Expense	\$ 935,160	\$ 816,315	\$ 853,023
Non-Personnel Expense	2,744,487	2,571,836	2,451,104
TOTAL OPERATING EXPENSE	\$ 3,679,647	\$ 3,388,151	\$ 3,304,127
TOTAL EXPENSE	\$ 3,679,647	\$ 3,388,151	\$ 3,304,127
BALANCE	\$ 149,161	\$ 394,092	\$ 331,613
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,828,809	\$ 3,782,243	\$ 3,635,740

^{*} At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



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Purchasing & Contracting



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Purchasing & Contracting



Department Description

The Purchasing & Contracting Department is responsible for administering the City's centralized procurement and materials management functions to ensure the availability of materials, supplies, equipment (commodities), and services to meet the City's operational needs. The Department's responsibilities include the administration of procurement standards to meet or exceed its regulations, as well as the applicable requirements of federal and State when required all while maintaining excellent internal (City departments) and external (bidders and proposers) customer service.

In addition, the Department manages contracts for professional and general services necessary to support the City's Managed Competition processes including all operational, administrative, and procurement functions. Procurement professionals carry on the daily operational contracting needs of organizing, maintaining the warehousing of essential materials, supporting mail center and delivery operations citywide, and administering internal service level agreements. Department staff are instrumental in developing City policies and procedures that reflect the City's leading edge approach to social, environmental, and economic goals.

The Living Wage Program, a new addition to the department, administered the Living Wage Ordinance (LWO) during its seventh year since enactment through oversight of requirements on all applicable service contracts, complaint investigations, and proactive contract compliance reviews. The Program provided ongoing assistance in understanding and fulfilling obligations for City staff, designated City facilities, covered employers and employees, labor and community organizations, and the public. Informational material was updated as needed on the City's website.

The Equal Opportunity Contracting Program (EOC) is a new addition to the Department for Fiscal Year 2014. The Equal Opportunity Contracting Program staff serves both businesses and the labor market by working to ensure equal access to contracting opportunities with the City of San Diego. Working in partnership with City departments/agencies and other local, State, and federal agencies, EOC monitors and enforces equal opportunity and public contracting laws related to the use of construction contractors, consultants, vendors, and suppliers to:

- Enforce federal, State, and local, labor, and equal opportunity laws
- Provide mentorship opportunities and technical assistance to small and emerging local contractors
- Conduct broad outreach efforts to increase the diversity of the contracting community

Purchasing & Contracting

- Develop partnerships with City departments, business associations, and small and emerging local businesses
- Ensure the City provides contracting opportunities to a broad cross-section of the community in order to enhance diversity and increase competition.

The Department's mission is:

To support the achievement of the City's Strategic Plan goals and objectives by providing superior services and support to City departments and customers for the centralized acquisition of services and supplies

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Procure high quality products and services for the best value, supporting fiscally-sound, efficient City government

Providing the highest quality products and services at the best value is central to the City's ability to meet its operational goals and responsibilities. The Department will continue toward accomplishing this goal by focusing on these following objectives during the next fiscal year:

- Identify and evaluate opportunities to standardize and reduce unnecessary complexities of its operations focusing on organizational structure, work assignments, and policy review and revision
- Evaluate, refine, and reengineer procurement processes to optimize the use of SAP
- Continue to evaluate opportunities for strategic sourcing and institute new fiscally-advantageous vendor relationships
- Initiate and develop tools to improve vendor performance measurement through the creation of vendor metrics and dashboards
- Initiate development of new processes to more readily adapt departmental policies to evolving City Council mandates through effective policy development
- Initiate development of new tools and metrics to facilitate improved cost, operational, and management analysis
- Develop new criteria for incorporating sustainable practices into procurement considerations
- Increase the number and variety of diversity and local business outreach programs

Goal 2: Effectively facilitate the procurement of services and materials and manage related data leading to a fiscally-sound, efficient City government

Creating simplified, precise, and easily managed contracts, agreements, and supporting documents is necessary to improve operational cost effectiveness and will result in the efficient and timely receipt of goods and professional services. The Department will work toward accomplishing this goal by focusing on the following objectives during the next fiscal year:

- Develop new integrated technical solutions for contract management by increasing the use of SAP
- Develop integrated citywide Terms and Conditions (T&Cs) to facilitate and standardize procurement documentation and processes
- Increase competitive solicitation interests through the expansion of the vendor outreach program
- Increase the number of departmental and client-oriented procurement and contract administration training opportunities
- Improve the internal customer complaint response process
- Develop a more precise program to resolve contractor and supplier issues in a timely manner
- Complete analysis of the Supplier Relationship Management (SRM) capabilities of SAP and present a formal recommendation for action
- Develop a program for reverse auctions for needed City materials and supplies

Purchasing & Contracting

Goal 3: Provide excellent customer service

Ensuring that customers are provided excellent service is paramount to the overall effectiveness of the City. The Department will provide responsive and timely customer service to enable City employees to perform their jobs most effectively. The Department will work toward accomplishing this goal by focusing on the following objectives during the next fiscal year:

- Provide personal support and reference resources for the use of internal and external customers
- Provide ongoing customer service training for Department staff
- Improve departmental teamwork through enhanced internal communications and increased participation in strategic meetings
- Solicit increased customer feedback to improve responsiveness and service delivery by instituting a focused Purchasing & Contracting customer survey

Goal 4: Pursue ongoing workforce learning to ensure assimilation of critical professional and technical knowledge and the development of high-performing skill sets facilitating the development of a more responsive and innovative workforce

Developing and retaining a trained and skilled workforce is essential to the stability and success of the Department and the overall effectiveness of client departments. Ensuring that employees are adequately trained, that they continue to pursue professional development, education, and certification; and that they take advantage of development opportunities will help create a high-performing organization that operates more efficiently and effectively. The Department will continue to work toward accomplishing this goal by focusing on the following objectives during the next fiscal year:

- Participate in professional organizations and serve on regional collaborative contracting efforts
- Support professional development and training toward relevant professional certification
- Implement internal team rotations and employee cross-training

Goal 5: Promote highest ethical standard and behavior among employees to promote public trust and confidence in City government

The Department will work toward accomplishing this goal by focusing on the following objectives:

- Conduct an annual Department-wide review of professional standards and ethical practices
- Provide annual training on ethics standards set by National Institute of Governmental Purchasing (NIGP), the National Association of Purchasing Managers (NAPM), and/or the National Contract Management Association (NCMA)

Goal 6: Effectively administer the City's small local business and contract compliance programs

It is important that the City promotes economic opportunities in public contracting for City residents and businesses. Developing effective policies, procedures, and monitoring contractor compliance will ensure an effective EOC. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Ensure that all who do business with the City comply with federal, State, and local labor laws
- Foster collaborative relationships with the public, contractor organizations, subcontractors, and City staff involved in EOC activities

Goal 7: Effectively administer State and federal equal opportunity, labor compliance, and subcontracting programs

It is important that the City and its prime and subcontractors comply with federal and State Equal Employment Opportunity, labor, and subcontracting laws to continue to receive funding from these agencies. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Implement its approved labor compliance program
- Implement and update its Title VI Program
- Ensure federal and State requirements are included in contract specifications

Purchasing & Contracting

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Cost savings/cost avoidance achieved via strategic purchase processes	\$456,142	\$389,000	\$450,000
2. Percent of departments that complete procurement (p-card) reconciliations on time ¹	49%	N/A	N/A ¹
3. Number of central warehouse items supplied to client departments annually	64,004	53,059	58,000
4. Number of supplier education outreach conducted annually	11	9	12
5. Number of supplier workshops conducted annually	4	4	4
6. Number of client department educational workshops conducted annually	14	6	10
7. Number of vendor reviews and conferences completed annually	24	26	20
8. Percent of purchase orders issued against established price/outline agreements	N/A	43%	41%

1. The P-Card Program moved to the City Comptroller in February 2013. This measure will no longer be tracked in Purchasing & Contracting.

Service Efforts and Accomplishments

The Purchasing & Contracting Department has worked to accomplish the following:

- Received the Achievement in Excellence in Procurement award for Fiscal Year 2013 representing the 13th year in a row receiving this award
- Implemented PlanetBids software to provide Vendor Registration and eSourcing.

Purchasing & Contracting

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
FTE Positions (Budgeted)	62.39	56.74	64.93	8.19
Personnel Expenditures	\$ 4,817,479	\$ 4,370,434	\$ 5,812,534	\$ 1,442,100
Non-Personnel Expenditures	10,430,764	12,138,371	12,348,933	210,562
Total Department Expenditures	\$ 15,248,243	\$ 16,508,805	\$ 18,161,467	\$ 1,652,662
Total Department Revenue	\$ 11,211,120	\$ 13,871,558	\$ 14,016,338	\$ 144,780

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Equal Opportunity Contracting	\$ -	\$ -	\$ 1,368,572	\$ 1,368,572
Purchasing & Contracting	5,067,265	3,166,747	3,436,111	269,364
Total	\$ 5,067,265	\$ 3,166,747	\$ 4,804,683	\$ 1,637,936

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Equal Opportunity Contracting	0.00	0.00	12.70	12.70
Purchasing & Contracting	39.39	30.39	28.89	(1.50)
Total	39.39	30.39	41.59	11.20

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equal Opportunity Contracting (EOC) Program Transfer Transfer of the EOC Program from the Administration Department and the Business Office to the Purchasing & Contracting Department.	10.00	\$ 1,090,765	\$ 175,054
Support for Equal Opportunity Contracting (EOC) Program Addition of 1.00 Supervising Management Analyst and 1.00 Senior Management Analyst to support the Equal Opportunity Contracting (EOC) Program.	2.00	238,653	-
Addition of Program Manager Addition of 1.00 Program Manager to support the implementation of critical operational improvements.	1.00	190,797	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	166,396	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	107,938	-

Purchasing & Contracting

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	54,103	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.20	1,778	-
Transfer of Procurement Card (P-Card) Program Transfer of 1.00 Administrative Aide 2, 1.00 Associate Management Analyst, and associated revenue and expenditures as a result of the transfer of the P-Card Program from the Purchasing & Contracting Department to the Office of the City Comptroller.	(2.00)	(212,494)	(70,000)
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	25,000
Total	11.20	\$ 1,637,936	\$ 130,054

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 2,312,887	\$ 1,666,434	\$ 2,457,453	\$ 791,019
Fringe Benefits	1,344,340	1,134,226	1,746,840	612,614
PERSONNEL SUBTOTAL	\$ 3,657,227	\$ 2,800,660	\$ 4,204,293	\$ 1,403,633
NON-PERSONNEL				
Supplies	\$ 36,007	\$ 43,150	\$ 44,443	\$ 1,293
Contracts	92,859	69,427	148,164	78,737
Information Technology	356,831	222,049	329,840	107,791
Energy and Utilities	2,021	3,425	3,877	452
Other	22,318	21,038	74,066	53,028
Transfers Out	900,000	6,998	-	(6,998)
NON-PERSONNEL SUBTOTAL	\$ 1,410,037	\$ 366,087	\$ 600,390	\$ 234,303
Total	\$ 5,067,265	\$ 3,166,747	\$ 4,804,683	\$ 1,637,936

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 1,184,114	\$ 459,500	\$ 634,554	\$ 175,054
Other Revenue	93,335	70,000	25,000	(45,000)
Total	\$ 1,277,449	\$ 529,500	\$ 659,554	\$ 130,054

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20000012	Administrative Aide 1	2.00	0.00	0.00	\$36,962 - \$44,533	\$ -
20000024	Administrative Aide 2	2.00	1.00	0.00	42,578 - 51,334	\$ -

Purchasing & Contracting

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000071	Assistant Engineer-Civil	2.00	0.00	0.00	57,866 - 69,722	-
20000145	Associate Engineer-Civil	2.00	0.00	0.00	66,622 - 80,454	-
20000119	Associate Management Analyst	4.00	2.00	6.00	54,059 - 65,333	340,570
20000539	Clerical Assistant 2	1.00	0.00	0.00	29,931 - 36,067	-
90000539	Clerical Assistant 2 - Hourly	0.00	1.00	0.50	29,931 - 36,067	14,966
20000545	Contracts Processing Clerk	3.00	4.00	4.00	32,968 - 39,811	150,907
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	136,417
20001168	Deputy Director	0.00	1.00	1.00	46,966 - 172,744	109,855
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,087
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	70,863
90001073	Management Intern - Hourly	0.00	0.00	0.70	24,274 - 29,203	16,992
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	41,265
20000791	Principal Procurement Specialist	2.00	2.00	2.00	59,363 - 71,864	141,932
90000791	Principal Procurement Specialist - Hourly	0.00	0.39	0.39	59,363 - 71,864	23,152
20000227	Procurement Specialist	7.67	10.00	10.00	49,109 - 59,488	520,859
20001222	Program Manager	1.00	0.00	2.00	46,966 - 172,744	209,593
90000783	Public Information Clerk - Hourly	1.00	0.00	0.00	31,491 - 37,918	-
20000890	Senior Civil Engineer	2.00	0.00	0.00	76,794 - 92,851	-
90000890	Senior Civil Engineer - Hourly	0.39	0.00	0.00	76,794 - 92,851	-
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	42,970
20000015	Senior Management Analyst	1.00	0.00	4.00	59,363 - 71,760	277,922
20000879	Senior Procurement Specialist	1.33	2.00	2.00	53,955 - 65,270	128,908
20000970	Supervising Management Analyst	0.00	0.00	1.00	66,768 - 80,891	66,768
20000756	Word Processing Operator Bilingual - Regular	2.00	2.00	3.00	31,491 - 37,918	110,971 1,456

FTE, Salaries, and Wages Subtotal	39.39	30.39	41.59	\$ 2,457,453
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	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
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Fringe Benefits

Employee Offset Savings	\$ 22,854	\$ 23,035	\$ 36,287	\$ 13,252
Flexible Benefits	219,545	180,401	286,957	106,556
Insurance	194	-	-	-
Long-Term Disability	12,733	9,855	13,315	3,460
Medicare	35,301	24,491	35,047	10,556
Other Post-Employment Benefits	94,125	177,063	243,399	66,336
Retiree Health Contribution	95,230	-	-	-
Retiree Medical Trust	687	143	901	758
Retirement 401 Plan	2,741	574	3,606	3,032
Retirement ARC	684,453	571,668	913,369	341,701
Retirement DROP	6,939	1,991	6,374	4,383
Retirement Offset Contribution	6,433	5,206	-	(5,206)
Risk Management Administration	35,845	29,080	36,933	7,853
Supplemental Pension Savings Plan	99,949	72,477	106,212	33,735
Unemployment Insurance	7,140	5,124	7,071	1,947

Purchasing & Contracting

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Workers' Compensation	20,173	33,118	57,369	24,251
Fringe Benefits Subtotal	\$ 1,344,340	\$ 1,134,226	\$ 1,746,840	\$ 612,614
Total Personnel Expenditures			\$ 4,204,293	

Central Stores Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Central Stores	\$ 10,180,979	\$ 13,342,058	\$ 13,356,784	\$ 14,726
Total	\$ 10,180,979	\$ 13,342,058	\$ 13,356,784	\$ 14,726

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Central Stores	23.00	26.35	23.34	(3.01)
Total	23.00	26.35	23.34	(3.01)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 266,331	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	12,438	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	792	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.01)	(2,442)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(36,971)	-
Reduction of Storekeeper 1 Reduction of 1.00 Storekeeper 1 as a result of efficiencies gained with the implementation of the SAP Inventory Management module.	(1.00)	(69,383)	-

Purchasing & Contracting

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Reduction of Procurement Specialist and Contracts Processing Clerk Reduction of 1.00 Procurement Specialist and 1.00 Contracts Processing Clerk.	(2.00)	(156,039)	-
Delivery Services Revenue Adjustment to reflect the addition of revenue associated with the internal delivery services consolidation.	0.00	-	794,748
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	-	(1,465)
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(778,557)
Total	(3.01)	\$ 14,726	\$ 14,726

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 700,383	\$ 846,199	\$ 820,638	\$ (25,561)
Fringe Benefits	459,869	723,575	787,603	64,028
PERSONNEL SUBTOTAL	\$ 1,160,252	\$ 1,569,774	\$ 1,608,241	\$ 38,467
NON-PERSONNEL				
Supplies	\$ 8,360,291	\$ 11,030,736	\$ 11,031,621	\$ 885
Contracts	376,745	425,334	423,792	(1,542)
Information Technology	279,271	160,725	129,331	(31,394)
Energy and Utilities	68,655	136,101	139,385	3,284
Other	(75,803)	7,816	12,845	5,029
Transfers Out	11,568	11,572	11,569	(3)
NON-PERSONNEL SUBTOTAL	\$ 9,020,727	\$ 11,772,284	\$ 11,748,543	\$ (23,741)
Total	\$ 10,180,979	\$ 13,342,058	\$ 13,356,784	\$ 14,726

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 9,715,891	\$ 13,220,593	\$ 13,236,784	\$ 16,191
Fines Forfeitures and Penalties	-	1,465	-	(1,465)
Other Revenue	217,036	120,000	120,000	-
Rev from Money and Prop	745	-	-	-
Total	\$ 9,933,671	\$ 13,342,058	\$ 13,356,784	\$ 14,726

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	2.00	2.00	\$31,491 - \$37,918	\$ 74,888
20000171	Auto Messenger 1	0.00	5.00	5.00	26,208 - 31,491	147,114
20000110	Auto Messenger 2	7.00	7.00	7.00	29,931 - 36,067	241,342
90000110	Auto Messenger 2 - Hourly	0.00	0.00	0.34	29,931 - 36,067	10,177

Purchasing & Contracting

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000545	Contracts Processing Clerk	1.00	1.00	0.00	32,968 - 39,811	-
20000227	Procurement Specialist	1.00	1.00	0.00	49,109 - 59,488	-
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	42,970
90000927	Senior Clerk/Typist - Hourly	0.00	0.35	0.00	36,067 - 43,514	-
20000950	Stock Clerk	3.00	3.00	3.00	30,056 - 36,275	106,378
20000951	Stock Clerk	1.00	1.00	1.00	30,056 - 36,275	35,822
20000955	Storekeeper 1	3.00	3.00	2.00	34,611 - 41,517	40,998
20000956	Storekeeper 2	1.00	0.00	0.00	37,835 - 45,718	-
20000953	Storekeeper 3	1.00	1.00	1.00	39,811 - 47,882	47,283
20000538	Stores Operations Supervisor	1.00	1.00	1.00	45,573 - 55,078	54,390
	Overtime Budgeted					19,276
FTE, Salaries, and Wages Subtotal		23.00	26.35	23.34		\$ 820,638
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 5,619	\$ 8,285	\$ 8,018	\$ (267)	
	Flexible Benefits	101,944	139,725	150,590	10,865	
	Long-Term Disability	3,705	4,810	4,340	(470)	
	Medicare	9,036	10,794	9,740	(1,054)	
	Other Post-Employment Benefits	34,961	145,521	137,302	(8,219)	
	Retiree Medical Trust	144	-	91	91	
	Retirement 401 Plan	575	-	363	363	
	Retirement ARC	232,539	308,013	366,804	58,791	
	Retirement DROP	239	-	-	-	
	Retirement Offset Contribution	2,560	3,312	-	(3,312)	
	Risk Management Administration	16,822	23,966	20,834	(3,132)	
	Supplemental Pension Savings Plan	29,160	38,815	40,669	1,854	
	Unemployment Insurance	2,090	2,450	2,302	(148)	
	Workers' Compensation	20,475	37,884	46,550	8,666	
Fringe Benefits Subtotal		\$ 459,869	\$ 723,575	\$ 787,603	\$ 64,028	
Total Personnel Expenditures					\$ 1,608,241	

Purchasing & Contracting

Revenue and Expense Statement (Non-General Fund)

Central Stores Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (2,031,479)	\$ (2,982,694)	\$ 71,784
TOTAL BALANCE AND RESERVES	\$ (2,031,479)	\$ (2,982,694)	\$ 71,784
REVENUE			
Interoffice Mail Delivery	\$ 364,657	\$ 328,826	\$ 328,826
Reimbursed Material	8,832,536	11,922,746	11,144,189
Reimbursed Material Surcharge	479,888	969,021	969,021
Reimbursement Between Funds	38,809	–	–
Surplus Property Sales	71,003	30,000	30,000
Surplus Property Sales Surcharge	146,033	90,000	90,000
Interest and Dividends	745	–	–
Litigation Awards - Misc.	–	1,465	–
Internal Delivery Reimbursement	–	–	794,748
TOTAL REVENUE	\$ 9,933,671	\$ 13,342,058	\$ 13,356,784
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 7,902,192	\$ 10,359,364	\$ 13,428,568
OPERATING EXPENSE			
Inventory Purchases	\$ 8,313,786	\$ 10,999,427	\$ 10,999,427
Personnel and Non-Personnel Expense	1,867,193	2,342,631	2,357,357
TOTAL OPERATING EXPENSE	\$ 10,180,979	\$ 13,342,058	\$ 13,356,784
TOTAL EXPENSE	\$ 10,180,979	\$ 13,342,058	\$ 13,356,784
BALANCE	\$ (2,278,787)	\$ (2,982,694)	\$ 71,784
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 7,902,192	\$ 10,359,364	\$ 13,428,568

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



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QUALCOMM Stadium



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QUALCOMM Stadium



Description

The Qualcomm Stadium special revenue fund supports daily operations at the Stadium which has become an icon in the American sports scene. Opened in 1967 and expanded in 1984 and 1997, the Stadium has served as an important showplace to many of the most highly visible events in the world. In 1980, the Stadium was named in honor of San Diego Union Sports Editor Jack Murphy, a tireless promoter of the Stadium's necessity within the community. In 1997, wireless technology giant Qualcomm contributed \$18.0 million for the naming rights to the stadium and greatly assisted in the financing of the 1997 expansion.

Service Efforts and Accomplishments

Qualcomm Stadium has hosted three Super Bowls, two Major League Baseball All-Star Games, two World Series, and is the home of the National Football League's San Diego Chargers, as well as the Division I/NCAA San Diego State Aztec Football program. The Stadium remains visible to the nation's eyes through the annual Holiday Bowl and the Poinsettia Bowl, attracting hundreds of thousands of out-of-state visitors to San Diego each year.

The Stadium's parking lot continues to provide the public with access to Stadium property. The parking lot and the practice field, a 176,000 square foot turf field area, host nearly 200 days of events annually.

Stadium staff collaborated with a number of partners to host a variety of events in Fiscal Year 2013. The San Diego Convention and Visitors bureau, San Diego Hall of Champions, Major League Soccer, Feld Entertainment, and other organizations work closely with Qualcomm Stadium to develop and host events of every type.



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QUALCOMM Stadium

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	37.35	37.00	37.00	0.00
Personnel Expenditures	\$ 3,079,320	\$ 3,246,889	\$ 3,436,962	\$ 190,073
Non-Personnel Expenditures	13,131,752	13,302,185	13,653,475	351,290
Total Department Expenditures	\$ 16,211,071	\$ 16,549,074	\$ 17,090,437	\$ 541,363
Total Department Revenue	\$ 15,126,849	\$ 14,922,801	\$ 16,477,809	\$ 1,555,008

QUALCOMM Stadium Operations Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
QUALCOMM Stadium	\$ 16,211,071	\$ 16,549,074	\$ 17,090,437	\$ 541,363
Total	\$ 16,211,071	\$ 16,549,074	\$ 17,090,437	\$ 541,363

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
QUALCOMM Stadium	37.35	37.00	37.00	0.00
Total	37.35	37.00	37.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Supplies and Contracts Expenditures Addition of supplies and contracts expenditures as a result of increased operations and maintenance costs.	0.00	\$ 363,290	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	190,073	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	27,231	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(39,231)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	1,561,500
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	-	(6,492)
Total	0.00	\$ 541,363	\$ 1,555,008

QUALCOMM Stadium

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 2,041,774	\$ 2,048,248	\$ 2,054,190	\$ 5,942
Fringe Benefits	1,037,546	1,198,641	1,382,772	184,131
PERSONNEL SUBTOTAL	\$ 3,079,320	\$ 3,246,889	\$ 3,436,962	\$ 190,073
NON-PERSONNEL				
Supplies	\$ 721,634	\$ 851,641	\$ 1,063,175	\$ 211,534
Contracts	5,990,499	5,900,813	6,002,625	101,812
Information Technology	154,112	203,976	149,717	(54,259)
Energy and Utilities	1,308,873	1,436,649	1,523,640	86,991
Other	548	3,358	6,785	3,427
Transfers Out	4,908,125	4,828,237	4,830,022	1,785
Capital Expenditures	47,960	48,000	48,000	-
Debt	-	29,511	29,511	-
NON-PERSONNEL SUBTOTAL	\$ 13,131,752	\$ 13,302,185	\$ 13,653,475	\$ 351,290
Total	\$ 16,211,071	\$ 16,549,074	\$ 17,090,437	\$ 541,363

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 186,387	\$ 48,809	\$ 48,809	\$ -
Fines Forfeitures and Penalties	-	6,492	-	(6,492)
Licenses and Permits	8,750	8,000	8,000	-
Other Revenue	224,982	44,000	44,000	-
Rev from Money and Prop	6,126,731	6,235,500	6,177,000	(58,500)
Transfers In	8,580,000	8,580,000	10,200,000	1,620,000
Total	\$ 15,126,849	\$ 14,922,801	\$ 16,477,809	\$ 1,555,008

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 50,692
20000201	Building Maintenance Supervisor	0.00	0.00	1.00	61,859 - 74,797	65,481
20000224	Building Service Technician	7.00	7.00	7.00	33,322 - 39,666	277,163
20000202	Building Supervisor	2.00	2.00	2.00	39,770 - 47,736	92,846
20000234	Carpenter	1.00	1.00	0.00	43,451 - 52,000	-
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	34,534
20000354	Custodian 2	1.00	1.00	1.00	26,250 - 31,242	31,242
20000408	Electrician	1.00	1.00	1.00	47,091 - 56,534	56,534
20000420	Equipment Mechanic	1.00	1.00	1.00	44,366 - 53,206	53,206
90000420	Equipment Mechanic - Hourly	0.35	0.00	0.00	44,366 - 53,206	-
20001171	Facility Manager	1.00	1.00	1.00	46,966 - 172,744	123,437
20000467	Grounds Maintenance Worker 1	4.00	4.00	4.00	28,683 - 33,987	135,948
20000468	Grounds Maintenance Worker 2	1.00	1.00	1.00	31,762 - 37,773	37,773
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	39,334
20000701	Plant Process Control Electrician	1.00	1.00	1.00	51,896 - 62,296	62,296
20000711	Plumber	2.00	2.00	2.00	47,091 - 56,534	113,068

QUALCOMM Stadium

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	98,169
20000833	Refrigeration Mechanic	2.00	2.00	2.00	47,091 - 56,534	56,534
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	70,863
20000944	Senior Stadium Groundskeeper	1.00	1.00	0.00	41,454 - 49,629	-
20000945	Stadium Groundskeeper	2.00	2.00	2.00	37,690 - 45,115	90,230
20000949	Stadium Maintenance Technician	4.00	4.00	5.00	37,690 - 45,115	218,150
20000943	Stadium Turf Manager	0.00	0.00	1.00	59,738 - 72,634	59,738
20000922	Stadium/Field Manager	1.00	1.00	0.00	70,491 - 85,072	-
	ASE Cert					2,288
	Bilingual - Regular					4,368
	Class B					1,040
	Night Shift Pay					1,562
	Overtime Budgeted					238,658
	Split Shift Pay					39,036
FTE, Salaries, and Wages Subtotal		37.35	37.00	37.00		\$ 2,054,190
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 8,899	\$ 12,228	\$ 10,339	\$ (1,889)	
	Flexible Benefits	190,437	204,096	243,780	39,684	
	Long-Term Disability	9,823	10,102	9,504	(598)	
	Medicare	26,375	23,287	23,204	(83)	
	Other Post-Employment Benefits	88,695	221,445	224,676	3,231	
	Retiree Medical Trust	676	604	745	141	
	Retirement 401 Plan	2,603	2,421	2,986	565	
	Retirement ARC	553,115	550,542	680,394	129,852	
	Retirement DROP	4,622	4,213	4,144	(69)	
	Retirement Offset Contribution	1,002	1,177	-	(1,177)	
	Risk Management Administration	34,427	36,470	34,092	(2,378)	
	Supplemental Pension Savings Plan	86,365	76,537	85,558	9,021	
	Unemployment Insurance	5,642	5,144	5,048	(96)	
	Workers' Compensation	24,864	50,375	58,302	7,927	
Fringe Benefits Subtotal		\$ 1,037,546	\$ 1,198,641	\$ 1,382,772	\$ 184,131	
Total Personnel Expenditures					\$ 3,436,962	

QUALCOMM Stadium

Revenue and Expense Statement (Non-General Fund)

QUALCOMM Stadium Operations Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,374,840	\$ 3,019,607	\$ 3,255,952
Continuing Appropriation - CIP	1,363,000	1,265,771	642,273
TOTAL BALANCE AND RESERVES	\$ 4,737,840	\$ 4,285,378	\$ 3,898,225
REVENUE			
Aztecs Reimbursements	\$ 617,304	\$ 610,000	\$ 630,000
Chargers Rent Revenue	2,513,749	2,776,309	2,563,000
Interest Earnings	38,045	20,000	20,000
Other Operating Revenue	503,547	373,492	470,000
Special Events	2,874,204	2,563,000	2,594,809
Transfer from Other Funds	8,580,000	8,580,000	10,200,000
TOTAL REVENUE	\$ 15,126,849	\$ 14,922,801	\$ 16,477,809
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 19,864,689	\$ 19,208,179	\$ 20,376,034
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 97,229	\$ -	\$ 750,000
TOTAL CIP EXPENSE	\$ 97,229	\$ -	\$ 750,000
OPERATING EXPENSE			
Debt Service Expense	\$ 4,790,502	\$ 4,776,670	\$ 4,772,338
General Government Service Expense	378,379	476,649	400,495
Operating Expense	11,042,190	11,295,755	11,917,604
TOTAL OPERATING EXPENSE	\$ 16,211,071	\$ 16,549,074	\$ 17,090,437
TOTAL EXPENSE	\$ 16,308,300	\$ 16,549,074	\$ 17,840,437
RESERVES			
Continuing Appropriation - CIP	\$ 1,265,771	\$ 1,265,771	\$ 642,273
TOTAL RESERVES	\$ 1,265,771	\$ 1,265,771	\$ 642,273
BALANCE	\$ 2,290,618	\$ 1,393,334	\$ 1,893,324
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 19,864,689	\$ 19,208,179	\$ 20,376,034

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Real Estate Assets



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Real Estate Assets



Department Description

The Real Estate Assets Department manages the City's real estate portfolio and directs the operations of Concourse and Parking Garages, QUALCOMM Stadium, PETCO Park, and operates the City's airports. The Real Estate Assets Department is organized to reflect its core lines of business functions: Property Acquisition/Disposition, Asset Management, Valuation, and Corporate Services.

The Acquisition/Disposition Division provides acquisition and relocation services for the City of San Diego including appraisal and acquisition of sites and easements for public facilities, parks, open space, and the right-of-way. The Division is also charged with cataloging and evaluating City assets to determine which properties are essential for the City's core mission and which can be deemed surplus and made available for disposition. The Division handles the disposition of properties that are determined to be surplus and acquires properties for City use.

The Asset Management Division is responsible for managing the City's diverse real estate portfolio. The Asset Management Division's responsibilities include the administration of over 500 of the City's existing leases, permits, operating agreements, use and occupancy agreements, and sub-leases. Another primary function is the management and administration of the redevelopment of existing leaseholds. The Division handles the negotiation of new leases and permits, renews expired leases and permits, calculates and implements rental adjustments, and ensures lease compliance.

The Valuation Division is responsible for planning and directing all the valuation on all appraisal projects for the City of San Diego. The Division also assists and supports the City's bond issuances for capital improvement projects and refinancing previously issued bonds. The Division also conducts special real estate analyses, studies and projects, and interacts with City management, City departments, tenants, and the public on real estate valuation, litigation, and arbitration issues.

The Corporate Services Division is tasked with directing, planning, organizing, and executing transactions that support all of the City's facility needs. The Division works with individual City departments to determine how much space is needed and whether the requirement can be best accommodated through occupancy of City-owned properties, a lease from an outside entity, or the acquisition of a new facility.

The Concourse and Parking Garage special revenue fund provides management for the rental and use of the Community Concourse facilities. In addition, the Department manages the Evan V. Jones Parkade and garage in

Real Estate Assets

order to provide parking for employees and the general public. The Community Concourse is comprised of Golden Hall, Plaza Hall, various conference rooms, box offices, administration offices, and support facilities.

The Department's mission is:

To acquire and manage real estate for the highest public use and benefit, generate maximum revenue through leasing and sales of surplus assets, and maximize the overall financial return of the City's real estate portfolio

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Professionally manage real estate assets

The City has over 500 leases that generate over \$71.8 million in annual revenue. To maximize this income stream, the City's lease portfolio requires expert management to ensure that the leaseholds continue to perform at their highest possible level. The Department accomplishes this goal by focusing on the following objectives:

- Exercise effective lease administration
- Improve the value of City-owned assets

Goal 2: Optimize the City's assets

The City owns over 3,800 properties with a total size of approximately 120,000 acres. Included in the portfolio are surplus properties that are not directly used for City services. The surplus properties are put to use either by leasing them to provide additional revenue for the City or by selling them to generate income for the Capital Improvement Fund. The money generated by the leasing and sale of the City's real estate is a vital component of the City's budget. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Develop new revenue sources
- Divest surplus property
- Maximize lease revenue
- Create property redevelopment opportunities

Goal 3: Optimize human resources

Management of the City's real estate portfolio requires a staff with high levels of technical competency and professionalism. These skill-sets must be developed, nurtured, and maintained for the City's real estate portfolio to achieve optimum performance. The Department accomplishes this goal by focusing on the following objectives:

- Create and nurture a culture of success
- Continually improve skills
- Continuous training and education

Goal 4: Centralize management of the City's workspace resources

The City has over 10,000 employees and the implementation of an effective facility plan can reduce costs and improve efficiency City-wide. The Department accomplishes this goal by focusing on the following objectives:

- Enhance operational efficiency
- Provide a quality work environment at the best price
- Reduce occupancy costs

Real Estate Assets

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Amount of revenue collected from leases	\$72.2M ¹	\$77.5 M ²	\$72.4 M
2. Amount of revenue received from telecommunication/ antenna facilities located on City-owned property	\$3.5M ¹	\$4.6M ²	\$3.7M
3. Number of required appraisals completed	159	245	240

1. Fiscal Year 2012 Actual figures are based on figures in REPortfolio as of July 3, 2011
2. Fiscal Year 2013 Actual figures are based on figures in REPortfolio as of July 31, 2013

Service Efforts and Accomplishments

The Real Estate Assets Department continuously improves the operation of its core functions to ensure that the City's real estate assets are maintained and managed to the highest standards. The Department's changes resulted in the following accomplishments:

- Completed a comprehensive Portfolio Management Plan of all of the City's properties and leases
- Implemented its state-of-the-art software system (REPortfolio) that replaced the Department's antiquated and outdated mainframe-based system
- Completed scanning paper files to an electronic format for easier access and improved security
- Sold 36 surplus properties with a total value of over \$54.7 million; \$2.8 million over appraised value
- Negotiated a ten year lease for the Family Justice Center that saves the City \$0.5 million per year
- Negotiated a \$20.0 million lease with the school district to occupy two floors of the new Main Library
- Currently have 106 telecommunication sites generating over \$2.9 million in annual rent
- Entered into 29 new telecommunication agreements that upon execution will generate \$9.9 million in additional revenue to the City over the next ten years
- Currently negotiating two additional telecommunication agreements for a DAS System at Qualcomm Stadium for \$1.5 million in revenue
- Conducted over 170 inspections of City lease sites
- Acquired possession of property required for the expansion of Carroll Canyon Road in Mira Mesa
- Acquired property in Mission Hills for the development of the Olive Street Park
- Completed 159 appraisal assignments
- Managed 25 moves, tenant improvements, or reconfigurations (including the City Auditor and Public Works Contracting Group)
- Acquired 7 land parcels to add an additional 67 acres to East Elliot/Mission Trails Park
- Acquired an 1,100 acre parcel (Sycamore Estates) for inclusion to Mission Trails Park
- Acquired 13 parcels totaling 28 acres in Otay Mesa for the City's Vernal Pool Preservation Program
- Acquired 24 easements in conjunction with the City's Capital Improvement Program
- Sold World Trade Center Building for conversion to a homeless services center
- Negotiated new 30 year lease with Young Men's Christian Association (YMCA) of the Peninsula

The parking garages provide parking for more than 1,100 City employees annually. During the past year, the Concourse has been the site for more than 110 events which includes the following:

- Naturalization ceremonies for immigrants becoming United States citizens

Real Estate Assets

- Salvation Army holiday dinners
- Homeless Children's Christmas parties
- California State Bar exams
- Various employment job fairs
- Election Central
- National Multiple Sclerosis holiday celebration
- Over 150 City of San Diego meetings
- Cheer and dance competitions
- Martial arts competitions
- High school graduations
- Various shows and exhibitions

Real Estate Assets

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	29.00	30.00	30.00	0.00
Personnel Expenditures	\$ 3,219,066	\$ 3,333,797	\$ 3,635,563	\$ 301,766
Non-Personnel Expenditures	3,469,790	3,849,897	3,884,078	34,181
Total Department Expenditures	\$ 6,688,856	\$ 7,183,694	\$ 7,519,641	\$ 335,947
Total Department Revenue	\$ 45,544,972	\$ 43,732,638	\$ 46,049,141	\$ 2,316,503

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Real Estate Assets	\$ 3,782,067	\$ 4,541,750	\$ 4,852,350	\$ 310,600
Total	\$ 3,782,067	\$ 4,541,750	\$ 4,852,350	\$ 310,600

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Real Estate Assets	27.00	28.00	28.00	0.00
Total	27.00	28.00	28.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 322,730	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	18,425	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(30,555)	-
Mission Bay Park Rents and Concessions Revenue Adjustment to reflect revised revenue projections for Mission Bay Park rents and concessions.	0.00	-	2,611,583
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(316,704)
Total	0.00	\$ 310,600	\$ 2,294,879

Real Estate Assets

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 1,895,105	\$ 2,007,554	\$ 2,066,062	\$ 58,508
Fringe Benefits	1,117,076	1,121,393	1,385,615	264,222
PERSONNEL SUBTOTAL	\$ 3,012,181	\$ 3,128,947	\$ 3,451,677	\$ 322,730
NON-PERSONNEL				
Supplies	\$ 22,393	\$ 31,965	\$ 31,619	\$ (346)
Contracts	507,555	1,036,057	1,036,057	-
Information Technology	207,244	277,421	240,516	(36,905)
Energy and Utilities	7,780	13,221	10,475	(2,746)
Other	20,355	52,851	80,838	27,987
Transfers Out	4,559	1,288	1,168	(120)
NON-PERSONNEL SUBTOTAL	\$ 769,886	\$ 1,412,803	\$ 1,400,673	\$ (12,130)
Total	\$ 3,782,067	\$ 4,541,750	\$ 4,852,350	\$ 310,600

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 840,207	\$ 911,297	\$ 1,010,713	\$ 99,416
Licenses and Permits	198,531	184,771	186,789	2,018
Rev from Money and Prop	41,572,510	39,953,350	42,146,795	2,193,445
Rev from Other Agencies	3,784	-	-	-
Total	\$ 42,615,033	\$ 41,049,418	\$ 43,344,297	\$ 2,294,879

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,444
20000134	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	64,516
20000119	Associate Management Analyst	0.00	1.00	1.00	54,059 - 65,333	64,516
20000163	Associate Property Agent	2.00	2.00	2.00	54,059 - 65,333	54,059
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	118,499
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,008
20000172	Payroll Specialist 1	1.00	0.00	0.00	33,093 - 39,832	-
20001222	Program Manager	4.00	5.00	5.00	46,966 - 172,744	473,008
20000768	Property Agent	8.00	8.00	8.00	59,363 - 71,760	560,672
20000783	Public Information Clerk	1.00	1.00	1.00	31,491 - 37,918	37,444
20001137	Real Estate Assets Director	1.00	1.00	1.00	31,741 - 173,971	154,050
20000869	Senior Account Clerk	1.00	1.00	1.00	36,067 - 43,514	42,970
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	79,880
20001003	Supervising Property Agent	3.00	3.00	3.00	66,768 - 80,891	239,640
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	37,444
	Bilingual - Regular					2,912
	Termination Pay Annual Leave					47,000
FTE, Salaries, and Wages Subtotal		27.00	28.00	28.00		\$ 2,066,062

Real Estate Assets

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Fringe Benefits				
Employee Offset Savings	\$ 19,468	\$ 36,964	\$ 37,174	\$ 210
Flexible Benefits	164,995	177,446	189,448	12,002
Insurance	303	-	-	-
Long-Term Disability	10,996	11,721	10,947	(774)
Medicare	29,230	28,628	28,714	86
Other Post-Employment Benefits	68,581	170,798	168,507	(2,291)
Retiree Health Contribution	190,443	-	-	-
Retiree Medical Trust	417	358	356	(2)
Retirement 401 Plan	1,517	1,436	1,426	(10)
Retirement ARC	486,709	524,878	759,330	234,452
Retirement DROP	17,260	15,646	10,112	(5,534)
Retirement Offset Contribution	3,479	4,845	-	(4,845)
Risk Management Administration	26,434	28,102	25,569	(2,533)
Supplemental Pension Savings Plan	79,099	88,320	103,297	14,977
Unemployment Insurance	6,255	6,013	5,813	(200)
Workers' Compensation	11,891	26,238	44,922	18,684
Fringe Benefits Subtotal	\$ 1,117,076	\$ 1,121,393	\$ 1,385,615	\$ 264,222
Total Personnel Expenditures			\$ 3,451,677	

Concourse and Parking Garages Operating Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Concourse & Parking Garage	\$ 2,906,789	\$ 2,641,944	\$ 2,667,291	\$ 25,347
Total	\$ 2,906,789	\$ 2,641,944	\$ 2,667,291	\$ 25,347

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Concourse & Parking Garage	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Security Expenditures Addition of expenditures for increased security services at events held at the Concourse.	0.00	\$ 26,000	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	14,027	-
Addition of Contractual Expenditures Addition of expenditures as a result of increased contractual obligations for parking management, maintenance, and pest control services.	0.00	10,400	-

Real Estate Assets

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(4,116)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Salary and Benefit Adjustments	0.00	(20,964)	-
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Revised Revenue	0.00	-	22,467
Adjustment to reflect Fiscal Year 2014 revenue projections.			
One-Time Reductions and Annualizations	0.00	-	(843)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	0.00	\$ 25,347	\$ 21,624

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 126,155	\$ 119,884	\$ 121,369	\$ 1,485
Fringe Benefits	80,730	84,966	62,517	(22,449)
PERSONNEL SUBTOTAL	\$ 206,885	\$ 204,850	\$ 183,886	\$ (20,964)
NON-PERSONNEL				
Supplies	\$ 68,855	\$ 123,422	\$ 123,422	\$ -
Contracts	1,465,129	1,520,100	1,556,500	36,400
Information Technology	36,846	48,326	56,318	7,992
Energy and Utilities	57,314	70,949	71,704	755
Other	2,085	2,474	3,801	1,327
CIP Contingency	-	25,000	25,000	-
Transfers Out	1,069,675	646,823	646,660	(163)
NON-PERSONNEL SUBTOTAL	\$ 2,699,904	\$ 2,437,094	\$ 2,483,405	\$ 46,311
Total	\$ 2,906,789	\$ 2,641,944	\$ 2,667,291	\$ 25,347

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Fines Forfeitures and Penalties	\$ -	\$ 843	\$ -	\$ (843)
Rev from Money and Prop	2,929,939	2,682,377	2,704,844	22,467
Total	\$ 2,929,939	\$ 2,683,220	\$ 2,704,844	\$ 21,624

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,444
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Real Estate Assets

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20001003	Supervising Property Agent Right Of Way Cert	1.00	1.00	1.00	66,768 - 80,891	79,880 4,045
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 121,369
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 1,228	\$ 1,188	\$ 1,188	\$	-
	Flexible Benefits	12,150	12,150	13,690		1,540
	Long-Term Disability	694	677	636		(41)
	Medicare	1,882	1,723	1,723		-
	Other Post-Employment Benefits	4,675	12,654	12,482		(172)
	Retirement ARC	49,313	45,690	18,049		(27,641)
	Retirement DROP	-	-	2,591		2,591
	Retirement Offset Contribution	541	476	-		(476)
	Risk Management Administration	2,078	2,084	1,894		(190)
	Supplemental Pension Savings Plan	6,796	6,032	7,170		1,138
	Unemployment Insurance	396	345	338		(7)
	Workers' Compensation	977	1,947	2,756		809
Fringe Benefits Subtotal		\$ 80,730	\$ 84,966	\$ 62,517	\$	(22,449)
Total Personnel Expenditures					\$	183,886

Real Estate Assets

Revenue and Expense Statement (Non-General Fund)

Concourse and Parking Garages Operating Fund	FY2012 Actual	FY2013 [*] Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 245,025	\$ 347,044	\$ 1,113,731
Continuing Appropriation - CIP	442,852	500,452	—
TOTAL BALANCE AND RESERVES	\$ 687,877	\$ 847,496	\$ 1,113,731
REVENUE			
Other Centre City Rental	\$ 245,917	\$ 241,804	\$ 238,271
Municipal Parking Garage	2,181,832	1,990,573	1,990,573
HBJ Parking Garage	(3,409)	—	—
Concourse Event Revenue	497,458	450,000	476,000
Litigation Awards	—	843	—
Lease Penalties	8,142	—	—
TOTAL REVENUE	\$ 2,929,939	\$ 2,683,220	\$ 2,704,844
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,617,816	\$ 3,530,716	\$ 3,818,575
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 42,400	\$ —	\$ —
TOTAL CIP EXPENSE	\$ 42,400	\$ —	\$ —
OPERATING EXPENSE			
Operating Expenses	\$ 1,837,114	\$ 1,997,624	\$ 2,022,971
Transfer to the General Fund	1,069,675	644,320	644,320
TOTAL OPERATING EXPENSE	\$ 2,906,789	\$ 2,641,944	\$ 2,667,291
TOTAL EXPENSE	\$ 2,949,189	\$ 2,641,944	\$ 2,667,291
RESERVES			
Continuing Appropriation - CIP	\$ 500,452	\$ 500,452	\$ —
TOTAL RESERVES	\$ 500,452	\$ 500,452	\$ —
BALANCE	\$ 168,175	\$ 388,320	\$ 1,151,284
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,617,816	\$ 3,530,716	\$ 3,818,575

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Regional Park Improvements Fund



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Regional Park Improvements Fund



Fund Description

The City of San Diego's Regional Parks include Balboa Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, coastal beaches, and contiguous coastal parks. The San Diego Regional Parks Improvements Fund is to be used only for non-commercial public capital improvements for San Diego Regional Parks and park uses. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 which requires that one-quarter of all lease revenues collected from Mission Bay Park in excess of \$23.0 million, or \$2.5 million (whichever is greater), be allocated to the Regional Parks Improvements Fund to solely benefit San Diego Regional Parks.



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Regional Park Improvements Fund

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	\$ -
Total Department Revenue	\$ 2,553,336	\$ 2,500,000	\$ 2,500,000	\$ -

Regional Park Improvements Fund

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Rev from Money and Prop	\$ 53,336	\$ -	\$ -	\$ -
Transfers In	2,500,000	2,500,000	2,500,000	-
Total	\$ 2,553,336	\$ 2,500,000	\$ 2,500,000	\$ -

Regional Park Improvements Fund

Revenue and Expense Statement (Non-General Fund)

Regional Park Improvements Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (2,809,043)	\$ —	\$ 241,931
Continuing Appropriation - CIP	8,526,833	6,758,316	8,332,335
TOTAL BALANCE AND RESERVES	\$ 5,717,790	\$ 6,758,316	\$ 8,574,266
REVENUE			
Transfer from General Fund - Mission Bay Park Rents	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000
Interest and Dividends	53,336	—	—
TOTAL REVENUE	\$ 2,553,336	\$ 2,500,000	\$ 2,500,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 8,271,126	\$ 9,258,316	\$ 11,074,266
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 1,397,332	\$ 2,500,000	\$ 3,000,000
TOTAL CIP EXPENSE	\$ 1,397,332	\$ 2,500,000	\$ 3,000,000
TOTAL EXPENSE	\$ 1,397,332	\$ 2,500,000	\$ 3,000,000
RESERVES			
Continuing Appropriation - CIP	\$ 6,854,400	\$ 6,758,316	\$ 8,332,335
TOTAL RESERVES	\$ 6,854,400	\$ 6,758,316	\$ 8,332,335
BALANCE	\$ 19,394	\$ —	\$ (258,069)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 8,271,126	\$ 9,258,316	\$ 11,074,266

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Risk Management



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Department Description

The Risk Management Department manages the City's self-insured Workers' Compensation Program, Public Liability Program including claims against the City, insurance, and loss control measures intended to forecast and reduce the City's exposure to risks. The Department also administers employee health and safety programs, employee benefits contracts, employee savings plans, the Long-Term Disability Plan, and the Employee Assistance Program (EAP).

The Department's mission is:

To effectively prevent, control, and minimize the City's financial risk while providing optimum services to the City's employees and the public through the centralized administration of healthcare, safety, loss control, employee benefit, and other risk management programs

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Maintain good stewardship over City finances

In order for the City to operate in the most efficient and effective manner possible, the Department must serve as a good steward of the City's finances. It must promote cost effective strategies and continue to improve accountability within the Department. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Meet reserve policy targets
- Deliver services in a cost-effective manner

Goal 2: Reduce risk and loss exposure

In the past, the City focused on reacting to issues that arose. It is the Department's goal to reduce risk and loss exposure and create a more proactive culture within the City. The Department will move toward accomplishing this

Risk Management

goal by focusing on the following objectives:

- Promote the importance of employee safety
- Promote and encourage behaviors that minimize loss
- Identify, monitor, and report loss metrics

Goal 3: Promote the highest ethical standards and behavior among employees

Promote and enforce the City's ethical practices to ensure integrity, accountability, service, team support, openness, and diversity in the Department. The Department will move toward enhancing its accomplishment of this goal by focusing on the following objectives:

- Offer training to management and staff on ethical standards
- Conduct a management review of standards and ethical practices with staff on a regular basis

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Amount of Workers' Compensation costs	\$24.2M	\$24.5M	\$25.3M
2. Number of new Workers' Compensation claims filed during the fiscal year	1,592	1,661	1,654
3. Number of Workers' Compensation claims per adjuster	219	218	223
4. Amount of Public Liability claim costs	\$11.2M	\$20.0M	\$14.5M
5. Number of Public Liability claims filed during the fiscal year	1,966	1,875	1,900
6. Number of Public Liability claims per adjuster	155	189	155
7. Reserve balances in millions (and percentage of reserve goals per Council Policy 100-20) at end of fiscal year for Public Liability	\$17.1M (29%)	\$50.2M (97%)	\$28.6M (55%)
8. Reserve balances in millions (and percentage of reserve goals per Council Policy 100-20) at end of fiscal year for Workers' Compensation	\$31.9M (42%)	\$40.3M (53%)	\$46.2M (61%)

Service Efforts and Accomplishments

The Workers' Compensation claims management system (IVOS) upgrade was completed in Fiscal Year 2012. This upgrade facilitates best practice claim administration including compliance with State-mandated Workers' Compensation benefits, federal Medicare set-aside reporting requirements, and mandated employee notifications.

New State Workers' Compensation legislation took effect on January 1, 2013. This was presented as the largest Workers' Compensation reform since 2004. However, one component of this legislation increases disability benefit payments to employees while another component seeks to offset these increases by reducing other claims-related costs including medical. Although the net impact of the changes has not been fully determined, all analyses conducted by the State indicate that overall costs will continue to increase, albeit at a slower rate than otherwise projected absent this legislation. Net cost savings for California employers may largely be dependent upon the level of cost containment strategies already utilized prior to the new cost containment mandates taking effect.

Risk Management

The Safety and Environmental Health Division is responsible for carrying out the Global Harmonization Standard (GHS) implementation for the City. The GHS is an international approach to hazard communication providing criteria for classification of chemical hazards and a standardized approach to label elements and safety data sheets (SDS). All City employees having any contact with hazardous materials must be trained on the new format by December 1, 2013 and re-trained once the revised SDS's and chemicals with the new labels arrive to their workplace. The Division is responsible for ensuring City employee training is completed by the deadline, as well as monitoring the purchase, intake, and distribution of hazardous materials to ensure a successful transition to the new GHS.

Public Liability Division continues to work with other City departments by making presentations on the liability claims process and revenue recovery services. In order to comply with new State mandates, the Public Liability day-to-day claims handling process includes a Medicare set-aside component.

The Benefits Division was involved with the implementation of the interim defined contribution plan for all new City employees not eligible for the defined benefit plan as mandated by Proposition B. The Division continues to educate employees on, and processing contributions to, the three retiree medical trusts. Request for Proposals were also issued through Purchasing and Contracting for a third-party administrator of the Deferred Compensation Plan and the Retiree Medical Trust. Award of this contract is expected in Fiscal Year 2014. All of the notice requirements under the Department of Labor Section 408(b)(2) fee disclosure regulation were met by the Benefits Division within the required timelines. This included inserts in statements, City intranet notices, and changes to the plans' enrollment packets.

Discussions with the City's benefits consultant are ongoing to determine the impacts of the Patient Protection and Affordable Care Act (the PPACA) on the City's health care plans' structure and costs.



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Risk Management

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	79.44	78.94	79.88	0.94
Personnel Expenditures	\$ 6,870,040	\$ 7,242,320	\$ 7,718,629	\$ 476,309
Non-Personnel Expenditures	1,593,742	2,287,860	2,091,670	(196,190)
Total Department Expenditures	\$ 8,463,782	\$ 9,530,180	\$ 9,810,299	\$ 280,119
Total Department Revenue	\$ 9,460,886	\$ 9,728,039	\$ 9,060,699	\$ (667,340)

Risk Management Administration Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Risk Management	\$ 8,463,782	\$ 9,530,180	\$ 9,810,299	\$ 280,119
Total	\$ 8,463,782	\$ 9,530,180	\$ 9,810,299	\$ 280,119

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Risk Management	79.44	78.94	79.88	0.94
Total	79.44	78.94	79.88	0.94

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.50	\$ 428,835	\$ -
Addition of Employee Assistance Counselor Addition of a 0.50 Employee Assistance Counselor to support the employee assistance counseling program.	0.50	50,455	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	30,219	-
Addition for Contractual Services Adjustment to reflect an increase in expenditures for contractual services.	0.00	10,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.06)	(2,981)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(236,409)	-

Risk Management

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	(667,340)
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	0.94	\$ 280,119	\$ (667,340)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 4,197,178	\$ 4,396,686	\$ 4,446,391	\$ 49,705
Fringe Benefits	2,672,862	2,845,634	3,272,238	426,604
PERSONNEL SUBTOTAL	\$ 6,870,040	\$ 7,242,320	\$ 7,718,629	\$ 476,309
NON-PERSONNEL				
Supplies	\$ 92,485	\$ 77,121	\$ 78,662	\$ 1,541
Contracts	475,964	943,047	951,225	8,178
Information Technology	810,999	1,056,557	799,547	(257,010)
Energy and Utilities	16,517	11,272	10,853	(419)
Other	139,410	140,813	193,016	52,203
Transfers Out	58,366	58,385	58,367	(18)
Capital Expenditures	-	665	-	(665)
NON-PERSONNEL SUBTOTAL	\$ 1,593,742	\$ 2,287,860	\$ 2,091,670	\$ (196,190)
Total	\$ 8,463,782	\$ 9,530,180	\$ 9,810,299	\$ 280,119

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 44,448	\$ 279,402	\$ 289,402	\$ 10,000
Other Revenue	396,420	-	8,771,297	8,771,297
Rev from Federal Agencies	9,020,018	9,448,637	-	(9,448,637)
Total	\$ 9,460,886	\$ 9,728,039	\$ 9,060,699	\$ (667,340)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000012	Administrative Aide 1	1.00	0.00	0.00	\$36,962 - \$44,533	\$ -
2000024	Administrative Aide 2	0.00	1.00	1.00	42,578 - 51,334	50,692
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	64,516
20000188	Benefits Representative 2	9.00	8.00	8.00	32,968 - 39,811	312,635
20000277	Claims Aide	8.00	8.00	2.00	36,962 - 44,533	87,952
90000277	Claims Aide - Hourly	0.42	0.42	0.39	36,962 - 44,533	14,415
20000278	Claims Clerk	12.00	12.00	12.00	31,491 - 37,918	426,819
20000283	Claims Representative 2	9.50	10.00	1.00	52,936 - 64,022	-
20000285	Claims Representative 2	7.00	7.00	7.00	52,936 - 64,022	442,554
20000282	Claims Representative 2	2.00	2.00	1.00	52,936 - 64,022	63,222
20000836	Claims and Insurance Manager	2.00	2.00	2.00	73,445 - 88,837	175,454
20000539	Clerical Assistant 2	2.00	2.00	2.00	29,931 - 36,067	71,232
90000539	Clerical Assistant 2 - Hourly	0.50	0.50	0.50	29,931 - 36,067	14,966

Risk Management

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	115,537
20000382	Employee Assistance Counselor	0.50	0.50	1.00	52,936 - 64,022	58,079
20000411	Employee Assistance Program Manager	1.00	1.00	1.00	66,768 - 80,891	77,657
20000393	Employee Benefits Administrator	0.00	0.00	2.00	66,768 - 80,891	159,760
90000394	Employee Benefits Specialist 1 - Hourly	0.43	0.43	0.39	44,470 - 54,059	17,343
20000383	Employee Benefits Specialist 2	2.00	3.00	2.00	54,059 - 65,333	99,996
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	-
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	70,863
20000834	Rehabilitation Coordinator	1.00	0.00	0.00	58,261 - 70,429	-
20001122	Risk Management Director	1.00	1.00	1.00	31,741 - 173,971	148,125
20000847	Safety Officer	2.00	2.00	2.00	57,907 - 69,930	136,014
20000854	Safety Representative 2	4.00	4.00	4.00	50,461 - 61,027	193,562
20001042	Safety and Training Manager	1.00	1.00	1.00	66,768 - 80,891	79,880
20001017	Senior Claims Representative	3.00	3.00	0.00	58,261 - 70,429	-
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	42,970
21000188	Senior Workers' Compensation Claims Representative	0.00	0.00	3.00	58,261 - 70,429	208,647
20000358	Supervising Claims Representative	1.00	1.00	1.00	64,002 - 77,314	76,348
20000359	Supervising Claims Representative	3.00	3.00	0.00	64,002 - 77,314	-
90000359	Supervising Claims Representative - Hourly	0.09	0.09	0.10	64,002 - 77,314	6,400
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	79,880
21000189	Supv Workers' Compensation Claims Representative	0.00	0.00	3.00	64,002 - 77,314	229,044
21000190	Workers' Compensation Claims Aide	0.00	0.00	5.00	36,962 - 44,533	203,354
21000186	Workers' Compensation Claims Representative 2	0.00	0.00	10.50	52,936 - 64,022	643,704
	Bilingual - Regular					7,280
	Exceptional Performance Pay-Classified					4,224
	Overtime Budgeted					35,000
	Termination Pay Annual Leave					28,267
FTE, Salaries, and Wages Subtotal		79.44	78.94	79.88		\$ 4,446,391

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
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Fringe Benefits

Employee Offset Savings	\$ 54,263	\$ 67,390	\$ 69,934	\$ 2,544
Flexible Benefits	473,225	502,381	553,227	50,846
Insurance	317	-	-	-
Long-Term Disability	23,928	25,154	23,716	(1,438)
Medicare	55,943	57,684	59,369	1,685
Other Post-Employment Benefits	179,261	477,751	480,556	2,805

Risk Management

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Retiree Health Contribution	207,835	-	-	-
Retiree Medical Trust	418	322	923	601
Retirement 401 Plan	1,631	1,288	3,692	2,404
Retirement ARC	1,365,618	1,339,981	1,669,899	329,918
Retirement DROP	16,293	19,644	17,234	(2,410)
Retirement Offset Contribution	10,375	12,583	-	(12,583)
Risk Management Administration	74,122	78,681	72,920	(5,761)
Supplemental Pension Savings Plan	158,974	176,631	217,083	40,452
Unemployment Insurance	13,652	12,808	12,595	(213)
Unused Sick Leave	(1)	-	-	-
Workers' Compensation	37,007	73,336	91,090	17,754
Fringe Benefits Subtotal	\$ 2,672,862	\$ 2,845,634	\$ 3,272,238	\$ 426,604
Total Personnel Expenditures			\$ 7,718,629	

Risk Management

Revenue and Expense Statement (Non-General Fund)

Risk Management Administration Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (2,516,331)	\$ (845,527)	\$ 860,228
Reserved Balance	–	26,141	–
TOTAL BALANCE AND RESERVES	\$ (2,516,331)	\$ (819,386)	\$ 860,228
REVENUE			
City Contributions	\$ 9,020,018	\$ 9,448,637	\$ 8,771,297
Service To Other Depts	11,101	279,402	29,402
Other Revenue	429,767	–	260,000
TOTAL REVENUE	\$ 9,460,886	\$ 9,728,039	\$ 9,060,699
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,944,555	\$ 8,908,653	\$ 9,920,927
OPERATING EXPENSE			
Operating Expense	\$ 8,463,782	\$ 9,530,180	\$ 9,810,299
TOTAL OPERATING EXPENSE	\$ 8,463,782	\$ 9,530,180	\$ 9,810,299
TOTAL EXPENSE	\$ 8,463,782	\$ 9,530,180	\$ 9,810,299
BALANCE	\$ (1,519,227)	\$ (621,527)	\$ 110,628
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,944,555	\$ 8,908,653	\$ 9,920,927

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



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Special Events



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Department Description

The Office of Special Events is responsible for the overall management of events that take place on public property. It supports the significant role that events play in the development of San Diego's economic prosperity and enhancement of civic pride.

Representatives from the Office of Special Events work collaboratively with special event, filming, business, and visitor industry organizations, as well as residential leadership throughout the community to facilitate events that provide unique and memorable experiences for residents and visitors while ensuring the public's safety and reducing the risk to the City of San Diego.

The Office of Special Events provides crucial leadership to the citywide Special Events Management Team. This team is comprised of more than sixty representatives from city, county, State, and federal governmental agencies involved in the recruiting, planning, permitting review, and onsite management of special events.

The Office of Special Events also works with the tourism industry to coordinate the development of bid proposals to bring major events and conventions to San Diego. It also serves as a liaison to these events once they have been secured.

The Department's mission is:

To enhance the vitality, quality, and economic prosperity of San Diego through the support of special events

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Provide leadership and coordination for the management of special events in San Diego

The Department will move toward accomplishing this goal by focusing on the following objectives:

Special Events

- Ensure a coordinated approach to the planning and onsite management of special events
- Manage internal reviewing authority procedures for the review of special event permit applications

Goal 2: Establish safe and enjoyable venues to support special events in San Diego

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Minimize the City of San Diego's exposure to risk as it relates to special events
- Establish and support the implementation of best practices

Goal 3: Promote and enhance the economic strength of San Diego

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Participate in regional business development and visitor industry initiatives
- Maintain San Diego's national and international reputation as an industry leader in special event management

Goal 4: Utilize information technology solutions to support internal and external customers

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Support internal customers through the development of technology that enables multi-disciplinary and multi-agency online interaction for the review and issuance of special event permits
- Develop an online special event permit application that supports external customer needs and interfaces with the permit application review process

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Amount of Annual Transient Occupancy Tax (TOT) revenue generated for which Office of Special Events provided support services	\$3.8M	\$4.1M	\$4.5M
2. Number of major civic and community events that received permitting, technical, and or promotional assistance	1,220	1,235	1,200
3. Number of attendees at major civic and community events that received support services	8.0M	8.0M	8.0M
4. Number of production meetings conducted with citywide team and event organizers	161	175	165
5. Number of insurance claims paid exceeding \$1,000	0	0	0

Service Efforts and Accomplishments

In Fiscal Year 2013, the Office of Special Events provided management services for several national and international events that took place in San Diego including the Farmer's Insurance Open, Rock 'n' Roll Marathon, Comic-Con International, Surf Cup, and the Poinsettia and Holiday Bowls. In addition, the Office of Special Events provided permit, technical support, and promotional services for more than 1,200 community and major civic events dates attended by approximately 8.0 million people.

The Office of Special Events oversees the fundraising and management of Balboa Park December Nights, the largest free-of-charge festival in San Diego. An average of 0.3 million people attend San Diego's favorite kick-off to the

Special Events

holiday season which will be one of the signature events featured in the 100th anniversary celebration of Balboa Park in 2015.

The Office of Special Events works collaboratively with the visitor industry organizations such as the San Diego Tourism Marketing District, San Diego Tourism Authority, San Diego Film Commission, San Diego Convention Center Corporation, and the San Diego Sports Commission to support events of national and international stature that each year bring hundreds of millions of dollars in economic impact along with extensive worldwide media exposure to the San Diego region. Representatives from the Office of Special Events are actively involved in the strategic planning for the Centennial Celebration of Balboa Park in 2015.

The City of San Diego continues to serve as an industry leader in the management of special events. The impact of Special Events trends ranging from Homeland Security issues to flash mobs and extreme sports/stunts have been significant to the special event industry with many agencies and organizations recognizing the potential exposure special events can bring to their municipality. Each year, dozens of municipalities, agencies, and organizations have sought best practice materials and information from the Office of Special Events to use as benchmarks in the establishment of their internal policies and operating procedures. The City of San Diego's reputation as a leader in event management complements the economic development and visitor industry initiatives to bring major national and international events and conventions to San Diego that benefit the regional economy.



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Special Events

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	3.00	3.00	3.00	0.00
Personnel Expenditures	\$ 404,202	\$ 356,068	\$ 396,009	\$ 39,941
Non-Personnel Expenditures	236,831	366,124	392,465	26,341
Total Department Expenditures	\$ 641,033	\$ 722,192	\$ 788,474	\$ 66,282
Total Department Revenue	\$ 115,348	\$ 150,000	\$ 150,000	\$ -

Transient Occupancy Tax Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Special Events	\$ 641,033	\$ 722,192	\$ 788,474	\$ 66,282
Total	\$ 641,033	\$ 722,192	\$ 788,474	\$ 66,282

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Special Events	3.00	3.00	3.00	0.00
Total	3.00	3.00	3.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 39,941	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	21,461	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	4,880	-
Total	0.00	\$ 66,282	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
PERSONNEL				
Personnel Cost	\$ 208,366	\$ 209,916	\$ 223,415	\$ 13,499
Fringe Benefits	195,836	146,152	172,594	26,442
PERSONNEL SUBTOTAL	\$ 404,202	\$ 356,068	\$ 396,009	\$ 39,941

Special Events

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Supplies	\$ 98	\$ 2,000	\$ 6,828	\$ 4,828
Contracts	51,989	55,061	56,946	1,885
Information Technology	148,424	279,840	284,720	4,880
Energy and Utilities	2,154	2,411	2,360	(51)
Other	25,048	17,691	32,492	14,801
Transfers Out	9,118	9,121	9,119	(2)
NON-PERSONNEL SUBTOTAL	\$ 236,831	\$ 366,124	\$ 392,465	\$ 26,341
Total	\$ 641,033	\$ 722,192	\$ 788,474	\$ 66,282

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 59,128	\$ 100,000	\$ 100,000	\$ -
Licenses and Permits	56,220	50,000	50,000	-
Total	\$ 115,348	\$ 150,000	\$ 150,000	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20001222	Program Manager	2.00	2.00	2.00	\$46,966 - \$172,744	\$ 185,971
20000783	Public Information Clerk	1.00	1.00	1.00	31,491 - 37,918	37,444
FTE, Salaries, and Wages Subtotal		3.00	3.00	3.00		\$ 223,415

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
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Fringe Benefits

Employee Offset Savings	\$ 5,369	\$ 5,728	\$ 6,029	\$ 301
Flexible Benefits	28,605	28,495	29,265	770
Long-Term Disability	1,189	1,232	1,211	(21)
Medicare	3,265	3,135	3,281	146
Other Post-Employment Benefits	7,065	18,981	18,723	(258)
Retiree Health Contribution	58,900	-	-	-
Retirement ARC	71,868	66,307	89,643	23,336
Retirement DROP	956	1,157	1,157	-
Retirement Offset Contribution	-	152	-	(152)
Risk Management Administration	2,952	3,126	2,841	(285)
Supplemental Pension Savings Plan	13,423	14,290	14,897	607
Unemployment Insurance	675	628	643	15
Workers' Compensation	1,569	2,921	4,904	1,983
Fringe Benefits Subtotal	\$ 195,836	\$ 146,152	\$ 172,594	\$ 26,442

Total Personnel Expenditures			\$ 396,009	
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Special Promotional Programs



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Special Promotional Programs



Description

Special promotional programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international marketplace. The Department supports programs that increase hotel occupancy and attract industry resulting in the generation of Transient Occupancy Tax (TOT) and other revenue, as well as develops, maintains, and enhances visitor-related facilities, and supports the City's cultural amenities and natural attractions.



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Special Promotional Programs

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	70,532,814	72,761,480	85,788,909	13,027,429
Total Department Expenditures	\$ 70,532,814	\$ 72,761,480	\$ 85,788,909	\$ 13,027,429
Total Department Revenue	\$ 70,643,037	\$ 74,282,640	\$ 79,870,455	\$ 5,587,815

Transient Occupancy Tax Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Arts, Culture, & Community Festivals	\$ 6,852,397	\$ 6,873,250	\$ 8,530,000	\$ 1,656,750
Discretionary Funding	30,458,110	14,493,278	15,554,091	1,060,813
Economic Development Programs	1,368,020	1,805,000	1,965,512	160,512
Safety & Maint - Visitor Related Facilities	30,386,468	49,589,952	59,739,306	10,149,354
Total	\$ 69,064,995	\$ 72,761,480	\$ 85,788,909	\$ 13,027,429

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support to Other Funds Adjustment to the annual allocations which support debt service payments and operating costs for Mission Bay/ Balboa Park Improvements, Convention Center, QUALCOMM Stadium, PETCO Park, and the Trolley Extension Reserve.	0.00	\$ 13,156,067	\$ -
Penny for the Arts Funding Adjustment to reflect the addition of expenditures for the Penny for the Arts Blueprint and corresponding adjustment to the Arts and Culture Festival Program allocations.	0.00	1,600,000	-
One-Cent Discretionary Adjustment to reflect the increase in One-Cent TOT to support the General Fund.	0.00	1,060,813	-
Mayor/Council Allocation Adjustment to reflect the full year discretionary TOT funding for Mayor and Council allocations.	0.00	56,750	-
Support for Safety and Maintenance of Visitor-Related Facilities Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.	0.00	(2,846,201)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	5,587,815
Total	0.00	\$ 13,027,429	\$ 5,587,815

Special Promotional Programs

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
NON-PERSONNEL				
Supplies	\$ 1,138	\$ -	\$ -	\$ -
Contracts	25,303,058	29,641,200	29,507,784	(133,416)
Information Technology	253	-	-	-
Transfers Out	43,760,545	43,120,280	56,281,125	13,160,845
NON-PERSONNEL SUBTOTAL	\$ 69,064,995	\$ 72,761,480	\$ 85,788,909	\$ 13,027,429
Total	\$ 69,064,995	\$ 72,761,480	\$ 85,788,909	\$ 13,027,429

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Other Revenue	\$ 1,144	\$ -	\$ -	\$ -
Transient Occupancy Tax	70,641,893	74,282,640	79,870,455	5,587,815
Total	\$ 70,643,037	\$ 74,282,640	\$ 79,870,455	\$ 5,587,815

Special Promotional Programs

Special Promotions

Organization / Program	FY2012 Actual	FY2013 Budget	FY2014 Adopted
ARTS, CULTURE, AND COMMUNITY FESTIVALS			
Creative Communities San Diego			
America's Finest City Dixieland Jazz Society	\$ -	\$ 19,429	\$ 37,563
Asian Story Theater	5,729	4,499	5,619
Balboa Park Cultural Partnership	-	9,566	-
Bon Temps Social Club of San Diego	24,961	20,452	45,902
Cabrillo Festival, Inc.	3,060	3,204	4,517
Capoeira Institute	-	-	14,610
Casa Familiar	-	8,385	7,062
Central Commercial District Revitalization Corp./San Diego Afterschool Strings Program	5,729	4,499	5,337
Centre City Development Corporation	-	4,381	-
College Area Economic Development Corporation	8,995	7,861	12,677
The Cooper Family Foundation	-	-	3,080
Council of Philippine American Organizations of San Diego County	-	-	3,629
Gaslamp Quarter Association	-	7,089	11,404
Hillcrest Business Improvement Association	13,858	11,979	15,279
The Historic Old Town Community Foundation	-	13,867	-
Indian Fine Arts Academy of San Diego	-	-	14,203
Italian American Art and Culture Association of San Diego	10,403	11,054	16,594
Jacobs Center for Neighborhood Innovation	18,042	15,339	22,538
Justice Overcoming Boundaries	-	-	9,107
Kalusugan Community Services	14,323	11,248	16,528
Kiwanis Club of Tierrasanta, San Diego, CA	-	2,153	-
Linda Vista Multi-Cultural Fair and Parade	6,063	4,938	6,468
Little Italy Association	23,600	18,279	29,130
Little Saigon Foundation	-	-	8,739
Media Heritage, Inc./Filmout San Diego	9,179	7,149	11,324
Mira Mesa Theatre Guild	-	3,592	-
Musicians for Education	-	4,499	6,153
North Park Organization of Businesses	7,956	7,797	-
NTC Foundation	6,334	4,678	6,226
Nu-Way Operation BHILD	1,119	3,952	-
Ocean Beach Merchants Association	17,028	14,004	23,216
Pacific Beach Community Development Corporation	13,034	9,887	12,396
Pacific Southwest Wildlife Arts, Inc.	9,329	6,305	9,719
PASACAT	-	2,853	4,237
Point Loma Foundation	9,608	-	-
Point Loma Summer Concerts	-	10,009	14,631
Rancho de los Penasquitos Town Council	5,005	3,469	5,332
Rolando Community Council	5,644	4,363	6,202
San Diego Armed Services YMCA	24,961	20,452	45,902
San Diego Audubon Society	20,052	11,575	18,842
San Diego Chinese Center	-	4,663	5,883
San Diego City College Foundation	6,510	-	-
San Diego Earth Day	21,878	15,151	24,116
San Diego Film Foundation	24,961	20,452	42,972
San Diego Fleet Week Foundation	-	9,014	-
San Diego Music Foundation	-	8,385	19,345
San Diego Shakespeare Society	5,967	4,502	5,249

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2012 Actual	FY2013 Budget	FY2014 Adopted
Space 4 Art	—	—	4,943
Springfest Inc.	—	9,392	12,133
St. Madeleine Sophie's Center	—	9,408	13,541
Torrey Pines Kiwanis Foundation	24,348	20,452	45,902
Transcendance Youth Arts Project	—	4,806	7,062
Write Out Loud	\$ —	\$ 3,558	\$ 2,480
Creative Communities San Diego Subtotal	\$ 347,676	\$ 402,589	\$ 637,792
Organizational Support			
Aja Project	\$ 19,976	\$ 22,937	\$ 22,881
Art of Elan	3,258	8,139	8,934
Balboa Park Cultural Partnership	—	—	18,060
Balboa Park Online Collaborative	—	—	52,591
California Ballet Association	66,195	58,060	69,190
Camarada	7,598	9,003	9,949
Center for World Music	—	14,772	25,127
City Ballet, Inc.	44,750	43,212	55,194
Classics for Kids	22,593	22,531	23,569
Common Ground Theatre	4,883	—	—
Culture Shock Dance Troupe	—	8,651	—
Cygnnet Theater	101,461	107,418	103,356
Diversionsary Theatre	41,524	34,986	37,217
Eveoke Dance Theatre	22,780	22,942	22,823
Fern Street Community Arts, Inc.	11,960	—	—
Finest City Performing Arts, Inc./San Diego Gay Men's Chorus	19,873	25,035	22,561
Flying Leatherneck Historical Foundation	—	—	9,924
Gaslamp Quarter Historical Foundation	—	—	19,794
Japanese Friendship Garden Society of San Diego	50,114	52,243	61,775
La Jolla Chapter, SPEBSQSA, Inc.	—	1,156	2,478
La Jolla Historical Society	21,433	21,729	38,951
La Jolla Music Society	170,718	174,367	196,249
La Jolla Symphony and Chorus	30,017	29,267	34,927
The Library Association of La Jolla/Athenaeum Music and Arts Library	84,812	89,444	83,994
Mainly Mozart Festival, Inc.	83,622	82,942	87,998
Malashock Dance and Company	34,021	34,956	41,829
Maritime Museum Association of San Diego	193,213	209,483	227,652
Media Arts Center San Diego	57,052	72,753	54,394
Mingei International Museum	135,455	195,936	183,858
Mojalet Dance Collective	—	3,038	6,392
Mo'olelo Performing Arts Company	17,292	20,546	25,913
Moxie Theatre	—	6,816	10,067
Museum of Contemporary Arts, San Diego	259,234	289,799	343,054
Museum of Photographic Arts	99,920	99,870	93,080
New Children's Museum	151,833	236,361	149,056
Old Globe Theatre	394,382	411,721	421,074
Outside the Lens	—	—	6,358
Pacific Arts Movement	—	—	55,097
Persian Cultural Center	22,540	23,081	24,025
PGK Project	—	5,213	6,256

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2012 Actual	FY2013 Budget	FY2014 Adopted
Playwrights Project	29,424	27,316	32,035
Prophet World Beat Productions	26,342	23,708	28,510
The Putnam Foundation/Timken Museum of Art	53,984	83,111	110,263
Reuben H. Fleet Science Center	235,956	281,066	265,204
Samahan Filipino American Performing Arts and Education Center	5,362	–	2,218
San Diego Air and Space Museum, Inc.	252,647	250,169	222,847
San Diego Archaeological Center	30,211	17,285	26,428
San Diego Art Institute	42,293	38,302	44,004
San Diego Asian Film Foundation	47,294	47,510	–
San Diego Automotive Museum	39,614	37,845	48,041
San Diego Ballet	31,717	27,770	28,893
San Diego Center for Jewish Culture	96,035	112,189	104,573
San Diego Chamber Orchestra	61,511	65,073	–
San Diego Children's Choir	23,171	21,549	27,736
San Diego Chinese Historical Society and Museum	15,022	16,735	17,087
San Diego Civic Youth Ballet	22,260	21,870	28,937
San Diego Dance Theater	28,387	29,166	39,176
San Diego Early Music Society	9,452	9,311	9,039
San Diego Guild of Puppetry	7,284	6,884	6,984
San Diego Historical Society	92,800	100,651	77,730
San Diego Junior Theatre	79,614	82,267	82,446
San Diego Master Chorale	14,556	15,165	14,186
San Diego Model Railroad Museum, Inc.	40,450	37,991	45,838
San Diego Museum Council	8,520	9,045	10,843
San Diego Museum of Art	244,056	283,691	366,050
San Diego Museum of Man	105,949	117,091	111,241
San Diego Opera Association	387,863	368,199	389,357
San Diego Repertory Theatre	138,985	128,091	148,645
The San Diego Society of Natural History	324,837	306,193	367,489
San Diego Symphony Orchestra Association, Inc.	391,934	400,344	411,870
San Diego Watercolor Society	42,782	22,196	24,526
San Diego Women's Chorus	–	1,836	3,826
San Diego Writers Ink	7,044	8,453	8,442
San Diego Young Artists Music Academy, Inc.	11,439	12,466	10,265
San Diego Young Artists Symphony Orchestra	11,776	13,074	12,536
San Diego Youth Symphony and Conservatory	56,770	62,831	85,313
Save Our Heritage Organisation	59,791	54,424	53,721
Scripps Ranch Theatre	10,227	13,168	13,595
Spreckels Organ Society	16,104	16,039	16,123
Theater and Arts Foundation of San Diego County/La Jolla Playhouse	360,839	369,007	376,738
Unlimited Jazz Dance Productions/Patricia Rincon Dance Collective	18,409	9,913	11,170
Veteran's Memorial Center	21,782	23,180	–
Villa Musica	9,145	17,626	28,764
Westwind Brass	8,269	9,910	7,095
Women's History Museum and Educational Center	8,184	10,717	12,156
Young Audiences of San Diego	44,175	58,577	50,770
Organizational Support Subtotal	\$ 5,746,775	\$ 6,107,411	\$ 6,438,356

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2012 Actual	FY2013 Budget	FY2014 Adopted
Other			
Commission for Arts and Culture Department	\$ 823,847	\$ 948,968	\$ 1,022,971 ¹
Mayor/City Council Allocations	199,711	363,250	420,000
Penny for the Arts Blueprint	–	–	1,033,852
Other Subtotal	\$ 1,023,558	\$ 1,312,218	\$ 2,476,823
TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS	\$ 7,118,009	\$ 7,822,218	\$ 9,552,971
CAPITAL IMPROVEMENTS			
Capital Improvements			
Convention Center Complex	\$ 9,200,688	\$ 8,697,275	\$ 8,057,450
Mission Bay Park/Balboa Park Improvements	1,093,319	1,600,000	1,689,234
QUALCOMM Stadium	4,797,262	4,752,882	4,748,556
Trolley Extension Reserve	925,000	278,716	1,152,299
Capital Improvements Subtotal	\$ 16,016,269	\$ 15,328,873	\$ 15,647,539
TOTAL CAPITAL IMPROVEMENTS	\$ 16,016,269	\$ 15,328,873	\$ 15,647,539
ECONOMIC DEVELOPMENT PROGRAMS			
Citywide Economic Development			
CleanTECH San Diego	\$ 12,150	\$ 30,000	\$ 30,000
CommNexus San Diego	–	25,000	30,000
Horton Plaza Theatre Foundation	–	435,000	440,000
Mission Trails Regional Park Foundation, Inc.	–	40,000	45,000
San Diego Regional Economic Development Corporation	60,287	40,000	25,000
San Diego World Trade Center	204,370	–	–
Citywide Economic Development Subtotal	\$ 276,807	\$ 570,000	\$ 570,000
Economic Development and Tourism Support			
Adams Avenue Business Association	\$ 24,188	\$ 43,200	\$ 38,968
Asian Business Association	31,895	22,752	30,577
BIOCOM Institute	–	–	50,000
BID Council	25,000	40,000	–
City Heights Community Development Corporation	48,044	48,690	54,000
Greater Golden Hill CDC	48,396	–	38,968
Greater San Diego Business Association	–	39,040	54,000
Hostelling International-American Youth Hostels	54,000	48,690	38,968
International Rescue Committee	(892)	–	–
Japan Society of San Diego and Tijuana	42,660	25,382	38,968
La Jolla Village Merchants Association, Inc.	–	–	22,171
North Park Organization of Businesses, Inc.	–	–	38,868
Old Town San Diego Chamber of Commerce	28,480	33,032	25,906
Otay Mesa Chamber of Commerce	47,891	48,690	27,000
San Diego Convention & Visitors Bureau	23,292	41,600	–
San Diego Data Processing Corporation	100,000	–	–
San Diego Diplomacy Council	48,060	25,382	38,968
San Diego East Visitors Bureau	19,991	26,162	28,288
South County Economic Development Council	48,060	48,690	38,968
South Park Business Group, Inc.	–	–	10,250
Travelers Aid Society of San Diego	53,999	48,690	54,000
Veterans Memorial Center, Inc.	–	–	71,644
Economic Development and Tourism Support Subtotal	\$ 643,064	\$ 540,000	\$ 700,512

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2012 Actual	FY2013 Budget	FY2014 Adopted
Other			
Business Expansion, Attraction, and Retention (BEAR)	\$ 448,149	\$ 515,000	\$ 515,000
Economic Development Program Administration	–	180,000	180,000
Other Subtotal	\$ 448,149	\$ 695,000	\$ 695,000
TOTAL ECONOMIC DEVELOPMENT PROGRAMS	\$ 1,368,020	\$ 1,805,000	\$ 1,965,512
MAJOR EVENTS			
Major Events			
Major Events Revolving Fund	\$ 150,000	\$ 150,000	\$ 150,000
Major Events Subtotal	\$ 150,000	\$ 150,000	\$ 150,000
TOTAL MAJOR EVENTS	\$ 150,000	\$ 150,000	\$ 150,000
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES			
Safety and Maintenance of Visitor-Related Facilities			
	\$	\$	\$
Discretionary Transient Occupancy Tax Support to General Fund	\$ 13,377,666	\$ 14,493,278	\$ 15,554,091
Mission Bay Park/Balboa Park Improvements	415,888	–	370,766
Convention Center	4,834,612	4,375,488	4,722,550
PETCO Park	4,840,000	4,200,000	14,515,750
QUALCOMM Stadium	3,782,738	3,827,118	5,451,444
Special Events Department	590,603	722,192	788,474
Transient Occupancy Tax (TOT) Payment Audit	415,000	415,000	415,000
Transient Occupancy Tax Administration and Promotional Activities	14,617,420	21,293,473	18,446,257
Safety and Maintenance of Visitor-Related Facilities Subtotal	\$ 42,873,927	\$ 49,326,549	\$ 60,284,332
TOTAL SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	\$ 42,873,927	\$ 49,326,549	\$ 60,284,332
SUMMARY			
Arts, Culture, and Community Festivals	\$ 7,118,009	\$ 7,822,218	\$ 9,552,971
Capital Improvements	16,016,269	15,328,873	15,647,539
Economic Development Programs	1,368,020	1,805,000	1,965,512
Major Events	150,000	150,000	150,000
Safety and Maintenance of Visitor-Related Facilities	42,873,927	49,326,549	60,284,332
TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET	\$ 67,526,225	\$ 74,432,640	\$ 87,600,354

¹This table represents the entire Transient Occupancy Tax Fund, including the Commission for Arts and Culture and Special Events Departments. See the separate department pages for the Commission for Arts and Culture and Special Events for additional details.

Special Promotional Programs

Revenue and Expense Statement (Non-General Fund)

Transient Occupancy Tax Fund	FY2012 Actual	FY2013 [*] Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 10,695,139	\$ 10,695,139	\$ 11,913,857 ²
TOTAL BALANCE AND RESERVES	\$ 10,695,139	\$ 10,695,139	\$ 11,913,857
REVENUE			
Grant and Other Revenue ¹	\$ 115,348	\$ 150,000	\$ 150,000
Transient Occupancy Tax	70,527,689	74,282,640	79,870,455
TOTAL REVENUE	\$ 70,643,037	\$ 74,432,640	\$ 80,020,455
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 81,338,176	\$ 85,127,779	\$ 91,934,312
OPERATING EXPENSE			
Operating Expense	\$ 24,410,851	\$ 30,386,723	\$ 27,757,784
Commission for Arts and Culture Department ¹	826,786	948,968	1,022,971
Special Events Department ¹	641,033	722,192	788,474
Penny for the Arts Blueprint	–	–	1,600,000
Transfer to Convention Center Expansion Fund	9,200,688	9,672,763	9,500,000
Transfer to General Fund - One-Cent Discretionary	14,614,637	14,493,278	15,554,091
Transfer to Major Events Revolving Fund	150,000	150,000	150,000
Transfer to Mission Bay/Balboa Park Improvement Fund	1,509,207	1,600,000	2,060,000
Transfer to PETCO Park Fund	4,840,000	4,200,000	14,515,750
Transfer to QUALCOMM Stadium Fund	8,580,000	8,580,000	10,200,000
Transfer to TOT-Convention Center Fund	4,834,612	3,400,000	3,280,000
Transfer to Trolley Extension Reserve Fund	925,000	278,716	1,171,284
TOTAL OPERATING EXPENSE	\$ 70,532,814	\$ 74,432,640	\$ 87,600,354
TOTAL EXPENSE	\$ 70,532,814	\$ 74,432,640	\$ 87,600,354
BALANCE	\$ 10,805,362	\$ 10,695,139	\$ 4,333,958
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 81,338,176	\$ 85,127,779	\$ 91,934,312

^{*} At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹ This statement represents the entire Transient Occupancy Tax Fund including the Commission for Arts and Culture and Special Events Departments. See the separate department pages for the Commission for Arts and Culture and Special Events for additional details.

² Of the \$11.9 million in fund balance, \$7.6 million is anticipated to be used in Fiscal Year 2014 to support the PETCO Park debt service previously paid from redevelopment funds and the remaining \$4.3 million is anticipated to be used in Fiscal Years 2015 and 2016.

Storm Drain Fund



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Fund Description

The Storm Water Division of the Transportation & Storm Water Department designs, operates, and maintains the City's storm drain system. The City collects a small fee via the water service billing process to fund a portion of the design, operation, and maintenance of the system. Storm drain funding is also used to help the City remain in compliance with the Municipal Storm Water Permit administered by the Regional Water Quality Control Board. The Public Utilities Department is reimbursed by storm drain revenue for costs associated with collection of the storm drain fee.



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Storm Drain Fund

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	5,723,207	5,446,746	5,700,000	253,254
Total Department Expenditures	\$ 5,723,207	\$ 5,446,746	\$ 5,700,000	\$ 253,254
Total Department Revenue	\$ 5,928,649	\$ 5,446,746	\$ 5,700,000	\$ 253,254

Storm Drain Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Storm Drain Fund	\$ 5,723,207	\$ 5,446,746	\$ 5,700,000	\$ 253,254
Total	\$ 5,723,207	\$ 5,446,746	\$ 5,700,000	\$ 253,254

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Storm Drain Fee Adjustment	0.00	\$ 253,254	\$ 253,254
Addition of non-personnel expenditures and revenue to reflect Fiscal Year 2014 Storm Drain Fee projections.			
Total	0.00	\$ 253,254	\$ 253,254

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 60,066	\$ 65,000	\$ 65,000	\$ -
Transfers Out	5,663,141	5,381,746	5,635,000	253,254
NON-PERSONNEL SUBTOTAL	\$ 5,723,207	\$ 5,446,746	\$ 5,700,000	\$ 253,254
Total	\$ 5,723,207	\$ 5,446,746	\$ 5,700,000	\$ 253,254

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 5,928,649	\$ 5,446,746	\$ 5,700,000	\$ 253,254
Total	\$ 5,928,649	\$ 5,446,746	\$ 5,700,000	\$ 253,254

Storm Drain Fund

Revenue and Expense Statement (Non-General Fund)

Storm Drain Fund	FY2012 Actual	FY2013 [*] Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 771,151	\$ 771,151	\$ 976,089
TOTAL BALANCE AND RESERVES	\$ 771,151	\$ 771,151	\$ 976,089
REVENUE			
Storm Drain Fee	\$ 5,928,649	\$ 5,446,746	\$ 5,700,000
TOTAL REVENUE	\$ 5,928,649	\$ 5,446,746	\$ 5,700,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,699,800	\$ 6,217,897	\$ 6,676,089
OPERATING EXPENSE			
Storm Water	\$ 5,663,141	\$ 5,381,746	\$ 5,635,000
Public Utilities Department	60,066	65,000	65,000
TOTAL OPERATING EXPENSE	\$ 5,723,207	\$ 5,446,746	\$ 5,700,000
TOTAL EXPENSE	\$ 5,723,207	\$ 5,446,746	\$ 5,700,000
BALANCE	\$ 976,593	\$ 771,151	\$ 976,089
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,699,800	\$ 6,217,897	\$ 6,676,089

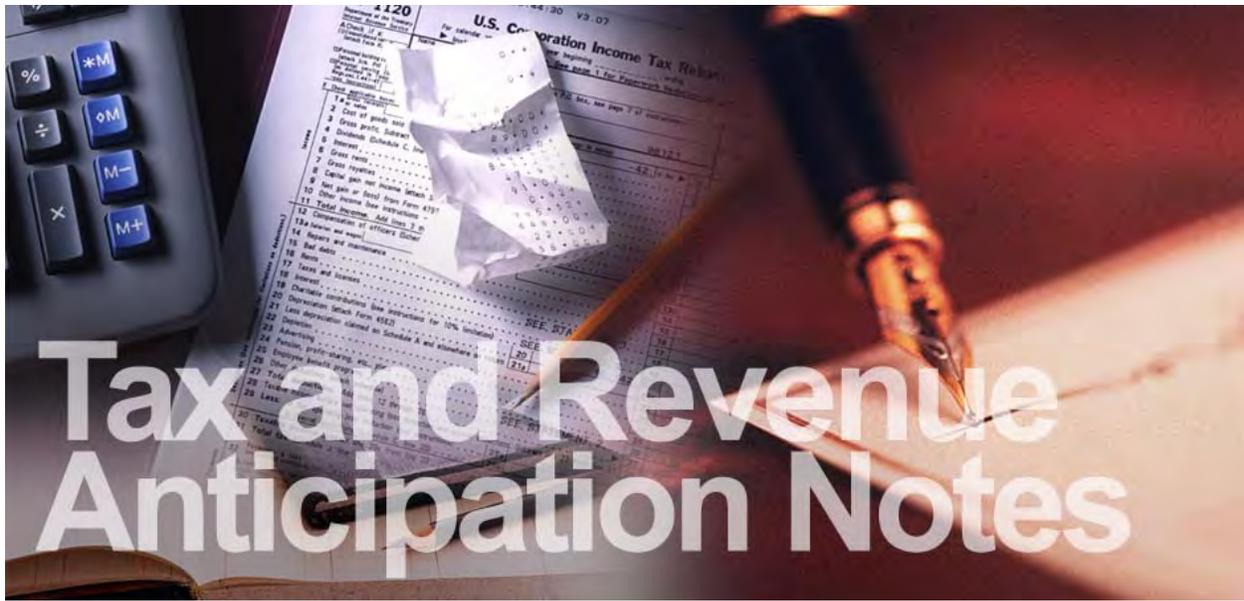
^{*} At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Tax and Revenue Anticipation Notes



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Tax and Revenue Anticipation Notes



Fund Description

The Tax Anticipation Notes fund pays for the cost of issuance and interest expense related to the issuance of tax revenue anticipation notes (TRANs). TRANs are issued for short-term borrowing to aid the City in meeting financial obligations prior to the receipt of property tax revenues. This fund is administered by the Financial Management, City Comptroller, and Debt Management departments.



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Tax and Revenue Anticipation Notes

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	920,209	500,000	2,630,000	2,130,000
Total Department Expenditures	\$ 920,209	\$ 500,000	\$ 2,630,000	\$ 2,130,000
Total Department Revenue	\$ 940,363	\$ 500,000	\$ 2,630,000	\$ 2,130,000

Tax and Revenue Anticipation Notes Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Tax and Revenue Anticipation Notes	\$ 920,209	\$ 500,000	\$ 2,630,000	\$ 2,130,000
Total	\$ 920,209	\$ 500,000	\$ 2,630,000	\$ 2,130,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 2,165,000	\$ -
Cost of Issuance Adjustment to reflect the estimated cost of issuance for Tax and Revenue Anticipation Notes in Fiscal Year 2014.	0.00	(35,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	2,130,000
Total	0.00	\$ 2,130,000	\$ 2,130,000

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
NON-PERSONNEL				
Contracts	\$ 134,463	\$ 165,000	\$ 130,000	\$ (35,000)
Debt	785,746	335,000	2,500,000	2,165,000
NON-PERSONNEL SUBTOTAL	\$ 920,209	\$ 500,000	\$ 2,630,000	\$ 2,130,000
Total	\$ 920,209	\$ 500,000	\$ 2,630,000	\$ 2,130,000

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Other Revenue	\$ -	\$ -	\$ 2,316,000	\$ 2,316,000
Transfers In	940,363	500,000	314,000	(186,000)
Total	\$ 940,363	\$ 500,000	\$ 2,630,000	\$ 2,130,000

Tax and Revenue Anticipation Notes

Revenue and Expense Statement (Non-General Fund)

Tax and Revenue Anticipation Notes	FY2012 Actual	FY2013 [*] Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (20,154)	\$ -	\$ 283,348
TOTAL BALANCE AND RESERVES	\$ (20,154)	\$ -	\$ 283,348
REVENUE			
General Fund Transfer	\$ 940,363	\$ 500,000	\$ 314,000
Other TRAN Proceeds	-	-	2,316,000
TOTAL REVENUE	\$ 940,363	\$ 500,000	\$ 2,630,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 920,209	\$ 500,000	\$ 2,913,348
OPERATING EXPENSE			
Cost of Issuance	\$ 130,000	\$ 165,000	\$ 130,000
TRANS Repayment - Interest Portion ¹	790,209	335,000	2,500,000
TOTAL OPERATING EXPENSE	\$ 920,209	\$ 500,000	\$ 2,630,000
EXPENDITURE OF PRIOR YEAR FUNDS			
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS			
TOTAL EXPENSE	\$ 920,209	\$ 500,000	\$ 2,630,000
BALANCE	\$ -	\$ -	\$ 283,348
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 920,209	\$ 500,000	\$ 2,913,348

^{*} At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹Interest portion only; principal portion is accounted for in the General Fund.

TransNet



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Fund Description

In November 1987, San Diego County voters approved the enactment of the initial San Diego Transportation Improvement Program (TransNet) that resulted in a one-half cent increase to the local sales tax. TransNet's efforts have been largely successful in reaching the goal of traffic congestion relief and transportation improvements as evidenced by overwhelming voter approval of a 40-year extension of the TransNet program that began in April 2008. It is estimated that over the duration of the 40-year extension, TransNet will provide \$14.0 billion in transportation improvements throughout the region. The City's share of TransNet revenue is based on population and the number of local street and road miles maintained. Through a cooperative effort with the San Diego Association of Governments (SANDAG), the City of San Diego is able to manage the Fund so that the most pressing transportation problems are addressed in accordance with TransNet goals.

The purpose of TransNet is to fund essential transportation improvements that relieve traffic congestion, increase safety, and improve air quality. These improvements include performing repairs, restoring existing roadways, and constructing assets within the public right-of-way.

The TransNet revenues are primarily allocated to the Transportation & Storm Water Department for transportation/drainage design, bridge earthquake restrainers, traffic engineering, and street maintenance services. The City Comptroller and Public Works departments are reimbursed for administrative oversight of the Fund.



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Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	15,992,003	9,530,515	10,225,610	695,095
Total Department Expenditures	\$ 15,992,003	\$ 9,530,515	\$ 10,225,610	\$ 695,095
Total Department Revenue	\$ 36,978,056	\$ 27,135,229	\$ 29,179,187	\$ 2,043,958

TransNet ARRA Exchange Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
TransNet ARRA Exchange Fund	\$ 6,186,847	\$ -	\$ -	\$ -
Total	\$ 6,186,846	\$ -	\$ -	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
NON-PERSONNEL				
Contracts	\$ 136,447	\$ -	\$ -	\$ -
Transfers Out	\$ 6,050,400	\$ -	\$ -	\$ -
NON-PERSONNEL SUBTOTAL	\$ 6,050,400	\$ -	\$ -	\$ -
Total	\$ 6,186,847	\$ -	\$ -	\$ -

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Sales Tax	\$ 12,050,649	\$ -	\$ -	\$ -
Total	\$ 12,050,649	\$ -	\$ -	\$ -

TransNet Extension Administration & Debt Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
TransNet Extension Administration & Debt Fund	\$ 261,131	\$ 271,352	\$ 291,792	\$ 20,440
Total	\$ 261,131	\$ 271,352	\$ 291,792	\$ 20,440

TransNet

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ 20,440	\$ 20,440
Adjustment to reflect an increase of Fiscal Year 2014 expenditures and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water-Street Maintenance.			
Total	0.00	\$ 20,440	\$ 20,440

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 261,131	\$ 271,352	\$ 291,792	\$ 20,440
NON-PERSONNEL SUBTOTAL	\$ 261,131	\$ 271,352	\$ 291,792	\$ 20,440
Total	\$ 261,131	\$ 271,352	\$ 291,792	\$ 20,440

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Sales Tax	\$ 457,568	\$ 271,352	\$ 291,792	\$ 20,440
Total	\$ 457,568	\$ 271,352	\$ 291,792	\$ 20,440

TransNet Extension Congestion Relief Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
TransNet Extension Congestion Relief Fund	\$ 1,718,406	\$ 1,200,000	\$ 1,267,600	\$ 67,600
Total	\$ 1,718,406	\$ 1,200,000	\$ 1,267,600	\$ 67,600

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ 67,600	\$ 1,416,462
Adjustment to reflect an increase of Fiscal Year 2014 expenditures and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water-Street Maintenance.			
Total	0.00	\$ 67,600	\$ 1,416,462

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 1,718,406	\$ 1,200,000	\$ 1,267,600	\$ 67,600
NON-PERSONNEL SUBTOTAL	\$ 1,718,406	\$ 1,200,000	\$ 1,267,600	\$ 67,600

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Total	\$ 1,718,406	\$ 1,200,000	\$ 1,267,600	\$ 67,600

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Rev from Money and Prop	\$ (51,895)	\$ -	\$ -	\$ -
Sales Tax	12,014,987	18,804,714	20,221,176	1,416,462
Total	\$ 11,963,092	\$ 18,804,714	\$ 20,221,176	\$ 1,416,462

TransNet Extension Maintenance Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
TransNet Extension Maintenance Fund	\$ 7,825,619	\$ 8,059,163	\$ 8,666,218	\$ 607,055
Total	\$ 7,825,619	\$ 8,059,163	\$ 8,666,218	\$ 607,055

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ 607,055	\$ 607,056
Adjustment to reflect an increase of Fiscal Year 2014 expenditures and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water-Street Maintenance.			
Total	0.00	\$ 607,055	\$ 607,056

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Transfers Out	\$ 7,825,619	\$ 8,059,163	\$ 8,666,218	\$ 607,055
NON-PERSONNEL SUBTOTAL	\$ 7,825,619	\$ 8,059,163	\$ 8,666,218	\$ 607,055
Total	\$ 7,825,619	\$ 8,059,163	\$ 8,666,218	\$ 607,055

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Rev from Money and Prop	\$ (26,470)	\$ -	\$ -	\$ -
Sales Tax	12,533,217	8,059,163	8,666,219	607,056
Total	\$ 12,506,747	\$ 8,059,163	\$ 8,666,219	\$ 607,056

TransNet

Revenue and Expense Statement (Non-General Fund)

TransNet Extension Congestion Relief Fund	FY2012 Actual	FY2013 [*] Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 5,402,851 ¹	\$ 5,003,302	\$ 3,621,906
Continuing Appropriations - O&M	2,217,777	—	—
Continuing Appropriations - CIP	38,999,869	39,323,048	44,985,187
TOTAL BALANCE AND RESERVES	\$ 46,620,497	\$ 44,326,350	\$ 48,607,093
REVENUE			
TransNet Extension Sales Tax	\$ 27,195,295 ¹	\$ 27,135,229	\$ 29,179,187
TOTAL REVENUE	\$ 27,195,295	\$ 27,135,229	\$ 29,179,187
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 73,815,792	\$ 71,461,579	\$ 77,786,280
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 17,014,255	\$ 17,607,604	\$ 22,277,719
TOTAL CIP EXPENSE	\$ 17,014,255	\$ 17,607,604	\$ 22,277,719
OPERATING EXPENSE			
Regional Arterial Management System	\$ —	\$ —	\$ 67,600
Administration - Comptroller	64,305	95,000	95,000
Administration - Transportation & Storm Water	196,826	176,352	196,792
Congestion Relief - Transportation & Storm Water	1,718,406	1,200,000	1,200,000
Street Maintenance - Transportation & Storm Water	7,825,619	8,059,163	8,666,218
TransNet American Recovery Reinvestment Account Exchange	6,186,847	—	—
TOTAL OPERATING EXPENSE	\$ 15,992,003	\$ 9,530,515	\$ 10,225,610
TOTAL EXPENSE	\$ 33,006,258	\$ 27,138,119	\$ 32,503,330
RESERVES			
Continuing Appropriations - CIP	\$ 38,631,257	\$ 39,323,048	\$ 44,985,187
TOTAL RESERVES	\$ 38,631,257	\$ 39,323,048	\$ 44,985,187
BALANCE	\$ 2,178,277	\$ 5,000,412	\$ 297,763
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 73,815,792	\$ 71,461,579	\$ 77,786,280

^{*} At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

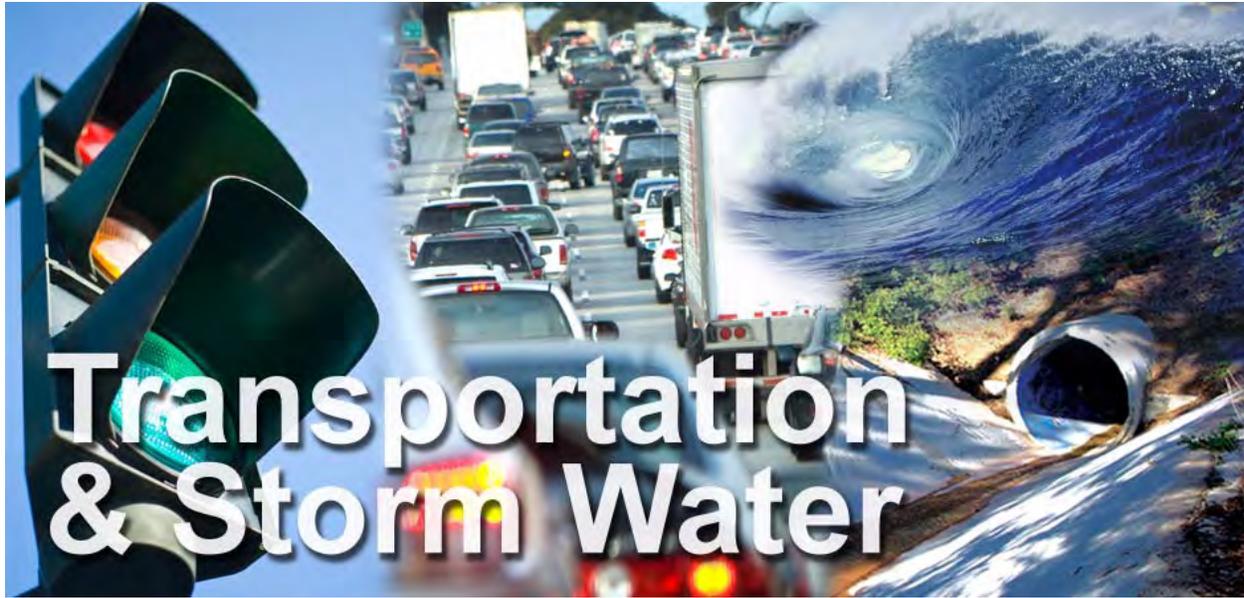
¹ Revised beginning balance being held by SANDAG per TransNet guidelines.

Transportation & Storm Water



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Transportation & Storm Water



Department Description

The Transportation & Storm Water Department is responsible for the operation and maintenance of streets, sidewalks, and storm drains; leads efforts to protect and improve the water quality of rivers, creeks, bays, and the ocean; performs traffic and transportation system engineering; manages the Utilities Undergrounding Program; and plans and coordinates work in the public right-of-way.

The Department is comprised of four distinct divisions:

- Right-of-Way Coordination
- Storm Water
- Street
- Transportation Engineering Operations

Right-of-Way Division

The Right-of-Way (ROW) Coordination Division provides centralized policies and coordination of activities within the public ROW. The Division is responsible for coordination of activities within the public ROW between City departments, public and private utilities, developers, and other entities that perform work within the public ROW. The Division ensures that improvements to the ROW are reviewed, permitted, and inspected for quality assurance and conformity to policies, procedures, and standards. This task is accomplished through the utilization of agreements between the Transportation & Storm Water Department and other City departments such as the Development Services (for review of work proposed within the ROW and the issuance of permits and collection of fees for permit review, inspections, and excavations) and Public Works (inspection of work done within the ROW). Staff enforces those sections of the Municipal Code and other regulations as they apply to the ROW, including allegations of unpermitted work, work that has not been inspected, and work that violates the Street Preservation Ordinance.

In addition, staff in this division works to set policies and monitors for potential conflicts of activities that occur within the ROW. This task is accomplished by utilizing a state-of-the-art system which captures, manages, analyzes, and displays geographically-referenced information. This application, the Interactive Mapping Coordination Action Tool (IMCAT), plots both projects and activities onto a mapping application. The Division works with the Public Works Department, the Special Events Office, Development Services Department, and private utilities to resolve any potential conflicts before they occur.

Transportation & Storm Water

Future division efforts include the continued review of policies (the Municipal Code), procedures (Standard Operating Procedures), standards (Standard Drawings for construction), and enforcement that will protect and enhance the condition of City streets and further the Division's coordination efforts.

The ROW Coordination Division also includes the planning and management of the Utilities Undergrounding Program. The Utilities Undergrounding Program removes overhead utility lines (electric, phone, cable, etc.) and affiliated poles and relocates them to underground in accordance with the City's Utilities Undergrounding Master Plan. The Program relocates approximately 15 miles of overhead utility lines to underground throughout the City annually.

The Division also coordinates the programming of TransNet, Gas Tax, and transportation grant funds as part of the Transportation Funding & Grant Administration Program. It monitors and administers the funds throughout the year in order to ensure compliance with the fund requirements.

Storm Water Division

The Storm Water Division leads the City's efforts to protect and improve the water quality of rivers, creeks, bays, and the ocean. The Division's efforts are conducted to ensure compliance with the Municipal Storm Water Permit and other surface water quality regulations issued by the State of California. The Division's priorities are to identify and abate sources of pollution through the implementation of innovative and efficient public education, watershed management, storm water development and construction regulations, enforcement, citywide training programs, and to provide the most efficient storm drain system operation and maintenance services to San Diego's residents.

The City of San Diego has over 48,000 storm drain structures, 700 miles of drainage pipe, 15 storm water pump stations, and 26 Best Management Practices (BMPs). The Division is responsible for the inspection, maintenance, repair of storm drain systems in the public ROW and drainage easements, and ensuring that this work is conducted in compliance with all local, State, and federal environmental regulations. This work includes clearing blocked drains, removing debris from storm drain structures, cleaning and repairing damaged drain pipes and drainage structures, and conducting frequent inspection and maintenance of the permanent BMPs. In addition, the Division manages maintenance efforts for 84 miles of drainage channels and ditches located throughout the City.

The Division is also responsible for street sweeping efforts which reduce pollutants found in City roadways. The sweeping program helps remove debris that collects in gutters and can potentially clog storm drains, as well as collecting metal particles and other hazardous waste products left by passing vehicles. The City currently has over 2,700 miles of improved streets that are included in the sweeping program.

Street Division

The Street Division is responsible for a wide range of services and operations that are provided by the following sections: Roadways/Trench Restoration, Electrical/Traffic and Trees, and Asset Management/Engineering & Contracts. The Division maintains and repairs all streets, alleys, sidewalks, bridges, guardrails, and fences in the right-of-way; manages the City's Resurfacing Program and administers annual resurfacing and slurry seal contracts; maintains and repairs street lights and traffic signals; maintains traffic pavement markings; maintains and manufactures traffic signs; and maintains street trees.

Transportation Engineering Operations Division

The Transportation Engineering Operations Division manages the City's transportation network in order to provide the efficient movement of goods, services, and people. Management of the system includes monitoring and making operational changes to improve traffic flow and safety for motorists, pedestrians, and cyclists. The Division also plans and programs transportation-related capital improvement projects for the same goals. The Division's responsibilities include coordination of traffic investigations for signs, markings, traffic control devices, speeding concerns and parking issues; crash data collection and analysis; traffic volume data collection; establishment of speed zones; traffic signal management (signal timing, installation, and modification); conducting mobility studies; and investigating and responding to the need for street lights, pedestrian safety improvements, traffic calming, and school safety

Transportation & Storm Water

improvements. In addition, the Division manages the Pedicab Program, the Bicycle Program, and the Transportation Alternatives Program that subsidizes vanpool, trolley, carpool, and coaster usage as a traffic demand management function. The Division coordinates its efforts with regional transportation agencies such as the San Diego Association of Governments (SANDAG), San Diego Metropolitan Transit System (MTS), and California Department of Transportation (CalTrans).

The capital management function of the Division identifies needed roadway improvements and prioritizes projects based upon Council Policy 800-14: Prioritizing Transportation and Drainage CIP Projects. The Division then programs the funding and transfers the project to the Public Works Department for design and construction.

The Department's mission is:

To plan, coordinate, and perform right-of-way maintenance and improvements, and to protect and improve water quality through model storm water programs

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Ensure the safe and efficient flow of vehicles, pedestrians, and bicycles in the City right-of-way

It is vital to ensure public safety, preserve infrastructure, and improve quality of life. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Minimize negative traffic impacts and repeated excavations by coordinating activities that occur within the public ROW such as road construction, utility work, and special events
- Ensure all work performed within the ROW is permitted and held to quality standards
- Ensure transportation facilities meet safety standards through proper maintenance and asset management
- Implement bicycle programs and projects identified in the Bicycle Master Plan and Community Plans

Goal 2: Plan and deliver efficient operations, maintenance, and replacement of transportation and storm water assets

Asset maintenance and replacement will preserve infrastructure, facilitate planned maintenance, and ensure appropriate response to service requests. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide effective and efficient maintenance
- Track assets through a complete and accurate asset inventory
- Maintain updated assessments of asset conditions

Goal 3: Identify, reduce, and eliminate pollutants in urban runoff and storm water

Pollution in urban run-off has the potential to harm the region's creeks, beaches, and bays, and threatens its social and economic quality of life. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Promote City compliance with all storm water permits and other regulations
- Implement the construction and development of storm water regulations
- Streamline enforcement processes to deliver enhanced customer service

Goal 4: Ensure excellence in service delivery

The City is committed to providing quality and timely service to its residents. The Department will move toward accomplishing this goal by focusing on the following objective:

- Respond to customer requests in a timely manner

Transportation & Storm Water

Goal 5: Convert every overhead utility line in San Diego to underground service

The Department will continue progress toward accomplishing this goal by focusing on the following objective:

- Implementation of the Underground Utilities Program as per the Master Plan, Municipal Code, and Council policies

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Average time to repair a pothole	42% within 3 days 55% within 6 days; (average of 9 days)	79% within 3 days 90% within 6 days (average of 8 days)	50% within 3 days 50% within 6 days (average of 8 days)
2. Average time to respond to a sidewalk tripping hazard	68% within 40 hrs 95% within 48 hrs	58% within 40 hrs 71% within 48 hrs	65% within 40 hrs 75% within 48 hrs
3. Average time to repair a street light	12 days	10 days	14 days
4. Percent of streets overlaid	2.4% 65 miles	2.8% 75 miles	3.0% 80 miles
5. Percent of streets slurry-sealed	8.8% 235 miles	2.9% 78 miles	4.7% 125 miles
6. Percent of potholes repaired in 3 days or less	42%	79%	33%
7. Miles of street swept annually	88,957	104,864	104,000
8. Lineal feet of storm drain pipes cleaned annually	15,011	9,026	8,000
9. Percent of storm drain structures cleaned annually	97.5%	100.0%	100.0%
10. Number of failed pipes	4	10	0
11. Percent of dry weather monitoring sample follow-ups that are conducted within two working days	98%	97%	100%
12. Percent of streets swept at permit-required levels	98%	100%	100%
13. Percentage of traffic operations requests responded to within assigned 30/60/90 day turnaround timeframes	88%	95%	90%
14. Miles of overhead utilities relocated underground	15	12.1	15

Service Efforts and Accomplishments

Right-of-Way Coordination (ROW) Division

In Fiscal Year 2013, the ROW Division developed a 'Street Preservation' ordinance that set new standards for the trenching and restoration of City ROW assets. The Ordinance was created in cooperation with community and business stakeholders and was approved by the City Council in December 2012. In addition, the Division was successful in transferring the management of the Utilities Undergrounding Program from its former position in the Public Works Department. The shifting of the undergrounding efforts will allow the Department to better coordinate

Transportation & Storm Water

a comprehensive approach to ROW management. This program currently has approximately 67 miles of undergrounding in active construction with approximately 15 miles targeted for completion in Fiscal Year 2014. The Utilities Undergrounding Program is targeting to complete a total of 1,439 miles within the next 54 years.

Street Division

Roadways/Trench Restoration. The Roadways/Trench Restoration Section maintains street pavement surfaces and sidewalks, responds to more than 9,000 service requests, and fills approximately 30,000 potholes annually. In addition, under a Service Level Agreement (SLA) with the Public Utilities Department, crews repair damaged street surfaces and sidewalks associated with water and sewer work within the street ROW.

Electrical/Traffic & Trees. The Electrical/Traffic & Trees Section maintains and operates more than 1,600 traffic signals and flashing beacons, approximately 50,000 street and park lights, and maintains traffic control devices and barriers along the City's 3,000 miles of streets and alleys including lane line striping, pavement legends, traffic signs, wooden barricades, guardrails, and pavement markers. In addition, this section responds to emergency tree trimming requests, removes fallen trees during rain and wind storms, and issues permits for planting, trimming, and the removal of trees within the public ROW. In the last year, the Section assisted with special projects such as the December Nights Festival at Balboa Park and responded to approximately 45,929 service requests.

Asset Management/Engineering & Contracts. The Asset Management/Engineering & Contracts Section plans, evaluates, and manages street resurfacing and sidewalk contracts. This section is also responsible for managing the Division's assets and evaluating overall street conditions to ensure proper maintenance of the City's street network using the allocated funding levels. In Fiscal Year 2013, 75 miles of overlay and 78 miles of slurry seal were completed throughout the City.

In Fiscal Year 2013, the Division completed a Managed Competition process for its street and sidewalk maintenance function. The Employee Proposal Team was awarded the bid to perform the work requested by the Purchasing & Contracting Department. Following the meet-and-confer process with labor organization in Fiscal Year 2014, the Division will implement the Most Efficient Government Organization (MEGO) described in the employees bid. The new MEGO will then coordinate its work with the Continuing Government Organization remaining in the Division.

Storm Water Division

Storm Water Infrastructure Management. Storm Water Infrastructure Management is responsible for all Storm Water Capital Improvement Projects (CIPs). The Section is currently managing 50 flood control or water quality improvement CIP projects to repair storm drains and capture or treat storm water run-off. Additionally, the Section maintains the storm drain asset inventory and manages condition assessment of critical components of the drainage system.

Construction & Development Standards. The Construction & Development Standards Section implements the construction and land development regulations in accordance with the Municipal Storm Water Permit and the State Construction General Permit by developing citywide storm water standards. The Section provides ongoing implementation support to other City departments by conducting trainings on construction and development regulations, providing consultation on private and public design projects, and developing guidance on internal implementation procedures and processes.

The Section successfully completed the construction of the City's biofiltration basin and biofiltration planters at 43rd and Logan Avenue as part of the Division's water quality pilot projects. The Construction & Development Standards Section also manages the treatment control BMP inspection program to meet the requirements of the Municipal Storm Water Permit. Additionally, the Section represents the City at the co-permittees' Land Development workgroup and technical sub-work group.

Education & Outreach. Education & Outreach is responsible for maintaining and expanding the award-winning Think Blue public communication campaign and the City's outreach and education efforts that meet permit requirements at the jurisdictional, watershed, and regional levels. The Section conducts research and assessment in

Transportation & Storm Water

order to develop and implement effective communication programs through both targeted and mass-media efforts. With a mandate to inform more than 3.0 million local residents, Education & Outreach participates in community events such as December Nights, the Jazz Festival, the Filipino-American Festival, and the Science Festival. This section also conducts training for new employees, field crews, and administrative staff. It manages the Project SWELL curriculum in the San Diego Unified School District and is working to maximize storm water pollution prevention through innovative community-based social marketing efforts.

Enforcement & Inspections. The Enforcement Unit is responsible for ensuring that San Diego residents and businesses comply with municipal storm water ordinances. In Fiscal Year 2013, Code Compliance Officers (CCOs) conducted 1,257 illegal discharge investigations resulting in 607 Notices of Violation and 155 Administrative Citations. The Inspections Unit is responsible for enforcing BMP requirements of businesses in the City of San Diego that have the potential to discharge pollutants into the storm drain system. In Fiscal Year 2013, the Unit inspected 343 facilities, issued 54 Notices of Violation, and 21 Administrative Citations. The Inspectors are involved with the regional workgroup to ensure that inspections are handled in a consistent manner throughout San Diego County.

Watershed Planning. The Watershed Planning Section coordinates the implementation and compliance reporting of Jurisdictional and Watershed Urban Runoff Management Programs designed to address Municipal Storm Water Permit, Total Maximum Daily Load (TMDL), and Areas of Special Biological Significance (ASBS) regulations. As part of the Watershed Programs, the Section managed the planning or implementation of three watershed demonstration projects in Fiscal Year 2013, including monitoring the water quality benefits of a storm drain outfall repair project, a pilot targeted storm drain cleaning project, and a pilot rain barrel rebate program in partnership with the Public Utilities Department. The Watershed Planning Section also led the development of a Strategic Business Plan for the Division.

Policy Development & Monitoring. The Policy Development Section interprets and negotiates new storm water regulations and legislation that affect the City. The Section interacted with the Regional and State Water Boards, Environmental Protection Agency (EPA), and interested stakeholders to develop Cleanup and Abatement Orders, regional monitoring programs, Areas of Special Biological Significance, and Total Maximum Daily Load regulations to improve water quality in local watersheds. Policy Development has commented on draft Basin Plan amendments and the State Water Board draft enforcement policies. The Division participates in these efforts to develop regulations that maximize the protection of water quality and improve the quality of life of San Diego residents and visitors in a cost-effective manner.

The Monitoring Section is responsible for conducting the permit-required coastal, dry weather, and Illicit Discharge Detection and Elimination (IDDE) programs. Staff visits approximately 700 sites per year as part of the dry weather program and approximately 894 sites per year as part of the coastal monitoring program. The IDDE program requires the City to investigate exceedances in water quality sampling standards within two business days.

Storm Drain Operations & Maintenance. The Storm Drain Section maintains the City's storm drain system and operates 15 storm water pump stations. The Section responds to over 10,000 service requests annually addressing issues of flooding or erosion, and removes an average of approximately 16,000 tons of debris from storm drains and channels each year. In conjunction with the Public Works Department and the City Attorney's Office, the Section issues Right-of-Entry permits needed for non-City personnel to perform work in drainage areas on public property. The Section also works closely with community groups, volunteers, and private organizations to clean and remove trash, debris, and unwanted vegetation from storm drain channels.

Street Sweeping. The Street Sweeping Section cleans all improved City streets, collecting debris that can block storm water runoff which causes flooding during heavy rains. Sweeping also removes metal particles and other hazardous waste products left by passing vehicles. Although virtually invisible, these particles can be extremely harmful to fish and other wildlife if they reach creeks, rivers, beaches, and bays. Street sweeping is an effective method of removing pollutants that accumulate on City streets. Approximately 6,000 tons of debris is collected annually from the streets, preventing it from passing into the storm drain system. The Section's staff also works closely with residents to establish efficient sweeping routes and schedules. In Fiscal Year 2012, the Street Sweeping

Transportation & Storm Water

Section was the selected to continue sweeping services under a Managed Competition bidding process. The Section has transitioned to the MEGO identified under the Managed Competition process.

Transportation Engineering Operations Division

Traffic Signal Management. The Section manages approximately 1,500 traffic signals, both proactively through periodic re-timing of coordinated signal systems and also reactively in response to requests from the public. Coordinated signal systems re-timed during Fiscal Year 2013 include Midway Drive/Sports Arena Boulevard, North Torrey Pines, Washington Street, Scripps Poway Parkway, Bernardo Center Drive, Grape Street, and Hawthorn Street. Over 1,000 requests were received from the public for traffic signal timing changes or for information on traffic signal timing.

In addition to creating capital improvement projects, the Traffic Signal Management Section manages and installs pedestrian countdown timers to promote pedestrian safety. The Section received over 300 requests from the public for new streetlights or for streetlight shields. In coordination with Street Division, approximately 60 new street lights were installed.

The Section continues to manage and expand the Traffic Signal Control System connecting approximately 70 more signals to the system through a mix of wireless interconnect systems, dial-up phone connections, and fiber optic/copper interconnections. This has enabled communication to signals in numerous communities throughout the City.

Transportation Systems Oversight. Through coordination with other sections in the Division and staff in other departments, the Section proactively seeks transportation grants from regional, State, and federal sources. In addition, this section prepares and submits grant applications for such programs as the Highway Safety Improvements Program and the Bridge Preventive Maintenance Program. This section also coordinates with Caltrans on transportation issues, develops agreements on Caltrans projects affecting the City right-of-way, and reviews Caltrans traffic studies for freeway interchange projects. In addition, this section coordinates transportation issues related to the international border with Mexico. The Section also performs initial project investigations for scope and cost for CIP, evaluates curb ramps and sidewalks related complaints, Financing Plan updates, Community Plan updates, maintains bridge structure data inventory, and coordinates with Caltrans for funding opportunity for bridge projects.

Multimodal. The Multimodal Section manages the efforts of the Division to implement and promote Complete Streets initiatives where bikes, pedestrians, and automobiles can share the limited right-of-way. The Section devotes special attention to the non-motorized modes of travel in order to improve the safety and livability of communities consistent with the City's Master Plans and Community Plans. A primary function of the Multimodal Section is to create new and improve existing bike infrastructure identified in the Bicycle Master Plan which includes 510 miles of existing bikeways and 595 miles of proposed facilities. Implementation of new bikeway infrastructure and innovative treatments such as striping, signage, markings, traffic signals, and bike detection is facilitated through capital project implementation (e.g. resurfacing of streets, water and sewer pipeline projects, and utilities undergrounding, and through traffic operational modifications). In Fiscal Year 2014, more than 60 miles of new and improved bikeway facilities are expected to be developed by the Multimodal section.

The Bike Program managed or coordinated the installation of more bike support facilities such as racks, lockers, and corrals; the implementation of a bike share program; and increased public outreach and encouragement. The new bike share program is a member-based operation that allows its users to have access to bicycles for short commute and recreational needs, with stations spread throughout the service area providing quick and easy access for non-motorized transportation. The bike share program will be managed and operated by an outside vendor but coordinated by the TEO Division. Public outreach and encouragement are non-structural enhancement efforts supporting the Bike Program and BMPs. The TEO Division is increasing the frequency of events such as Ride Along with the Mayor, Bike to Work Day, and CicloSDias. CicloSDias is an open street event designed to connect local communities and encourage non-motorized mobility.

Transportation Systems and Programming. This section provides the short and mid-range planning for the City's transportation assets. It maintains, refines, and maps the transportation needs list which currently have more than

Transportation & Storm Water

1,000 projects. This section also performs initial project investigations for scope and cost for capital improvement projects. Once funding has been identified, the Section monitors the projects transferred to the Public Works Department for design and construction. The Section also reviews traffic studies, Financing Plan updates, and Community Plan updates.

Safety Program. The Safety Program Section reviews, analyzes, and records 9,100 reported traffic accidents annually. The analysis of accident data identifies areas that require operational or capital improvements to increase safety. The Section also gathers the data to establish and maintain 1,500 speed zones citywide (approximately 250 speed zones are evaluated each year) and other data to support traffic requests. The Safety Program Section is also responsible for providing litigation support to the City Attorney and the Risk Management Department and responds to approximately 200 requests for information and Public Records Act requests from the public. The Safety Program Section also oversees the Residential Permit Parking Program.

TEO Administration. This section manages the Division's finances, the Pedicab Program, and the Transportation Alternatives Program (TAP). The Pedicab Program is responsible for reviewing applications, issuing permits, conducting appeal hearings, and issuing suspensions. Approximately 300 owner permits and 480 operator permits were issued in Fiscal Year 2013. The Transportation Alternatives Program (TAP) promotes vanpool, trolley, carpool, and coaster usage for City employees as a traffic demand management function.

Traffic Operations. The Traffic Operations Section responded to approximately 3,800 requests for traffic investigation in Fiscal Year 2013. Traffic engineers gather and evaluate data and make recommendations for improving traffic safety and traffic flow on City streets. Work orders are issued to the Street Division for changes in signage, striping, installation of road humps, etc., which will improve the safety or flow of traffic for vehicles, bicycles, and pedestrian mobility. Recommendations for capital projects are entered onto the Transportation Unfunded Needs List. The Division's goal is to respond to Traffic Requests within 30, 60, or 90 days (depending on the complexity of the request) 90 percent of the time.

Managed Competition Performance Measures - Street & Sidewalk Maintenance

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Respond to and repair 67% of sidewalk tripping hazards within 40 hours	68%	58%	67%
2. Respond to and repair 100% of sidewalk tripping hazards within 48 hours	95%	71%	100%
3. Perform 33% of all pothole repairs within three days	42%	67%	33%
4. Perform 49% of all pothole repairs within six days	55%	78%	49%
5. Maintain an average time of eight days for all pothole repairs	15 day average	3 day average	8 day average
6. Perform 26% of all minor asphalt repair within three days	58%	78%	26%
7. Perform 39% of all minor asphalt repair within six days	70%	89%	39%
8. Maintain an average of 21 days for all minor asphalt repairs	11 day average	5 day average	21 day average
9. Perform 81% of weed abatement services within four days of request	86%	76%	81%

Transportation & Storm Water

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
10. Perform all weed abatement services within two weeks of request	91%	89%	100%
11. Perform existing lane-line re-striping every six months for major streets	N/A	100%	100%
12. Maintain a five day average for manufacturing of signs	5 day average	5 day average	5 day average
13. Respond to requests from Risk Management's Public Liability division within 5 to 10 working days of receipt	100%	100%	100%
14. Provide personnel and equipment in emergency situations to other City departments such as Fire-Rescue, Police, and Homeland Security departments as part of the City's Search & Rescue Team within two hours of request	N/A	100%	100%
15. Perform 86% of graffiti removal requests within four days	87%	97%	86%
16. Maintain all graffiti removal within six days	92%	97%	100%
17. Maintain a five day response time for curb re-painting	12 day average	7 day average	5 day average

Managed Competition Performance Measures - Street Sweeping

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Streets will be swept to a "good" standard (a "good" standard is defined as the absence of litter, leaves, dirt, sand, debris in the streets and gutters upon the completion of the sweeping operation)	100%	98%	100%
2. Respond within one (1) business day when notified by the City to re-sweep unsatisfactory areas	100%	100%	100%
3. Emergency "on-call" status shall be maintained 24-hours per day	Yes	Yes	Yes
4. In normal circumstances, emergency "on-call" response shall result in a sweeper arriving on scene within one (1) hour of receiving request during business hours and two (2) hours during off-duty hours	100%	100%	100%
5. Response to phone or email inquiries shall be within two (2) business days	Yes	Yes	Yes
6. Any City department can request street sweeping services be done	Yes	Yes	Yes
7. Maintain and replenish City-owned equipment and supplies	Yes	Yes	Yes
8. Respond, as needed, to any disaster or emergency that may require performing work outside of the scope of the contract (i.e. Qualcomm Stadium as evacuation center)	Yes	Yes	Yes
9. Develop new routes and plans for posting of new schedules in the community along with education efforts and sign placement, as needed	Yes	Yes	Yes
10. Receive complaints and service requests and communicate to appropriate personnel	Yes	Yes	Yes

Transportation & Storm Water

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
11. Allow for new pilot programs to be explored as an option to address new regulations and new technology	Yes	Yes	Yes
12. Immediate containment and subsequent cleaning of sweeper fluid leaks	Yes	Yes	Yes
13. Operate sweepers in a safe, defensive, and courteous manner	Yes	Yes	Yes
14. Provide sweeping for any other public entity as ordered by the City (i.e. emergency responses to Port Authority and Airport Authority incidents in the past)	Yes	Yes	Yes
15. Staff educational booths about storm drain pollution at community events	20 events	20 events	20 events
16. Conduct fact-findings of accident claims	Yes	Yes	Yes
17. Report areas where cars are not obeying posted sweeping schedules to supervisors	Yes	Yes	Yes
18. Monitor critical drains to the storm drain system during storm events	Yes	Yes	Yes
19. Ensure that disposal containers are not easily accessible for non-City-related use including placement of containers in secured locations	Yes	Yes	Yes

Transportation & Storm Water

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
FTE Positions (Budgeted)	443.68	440.56	466.40	25.84
Personnel Expenditures	\$ 36,206,190	\$ 39,071,866	\$ 42,867,357	\$ 3,795,491
Non-Personnel Expenditures	101,410,749	118,042,770	115,816,464	(2,226,306)
Total Department Expenditures	\$ 137,616,939	\$ 157,114,636	\$ 158,683,821	\$ 1,569,185
Total Department Revenue	\$ 122,385,706	\$ 113,134,616	\$ 115,450,027	\$ 2,315,411

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Admin & Right-of-Way Coordination	\$ 1,318,393	\$ 1,296,235	\$ 1,398,151	\$ 101,916
Storm Water	31,789,358	36,474,242	35,100,865	(1,373,377)
Street	42,173,523	45,833,710	44,519,889	(1,313,821)
Transportation Engineering Operations	8,072,091	8,817,704	11,093,564	2,275,860
Total	\$ 83,353,365	\$ 92,421,891	\$ 92,112,469	\$ (309,422)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Admin & Right-of-Way Coordination	6.00	10.00	11.00	1.00
Storm Water	118.68	111.56	126.56	15.00
Street	257.00	258.00	266.84	8.84
Transportation Engineering Operations	60.00	59.00	60.00	1.00
Total	441.68	438.56	464.40	25.84

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Service Authority for Freeway Emergencies (SAFE) Funding Addition of one-time non-personnel expenditures for the use of SAFE program reserve funds.	0.00	\$ 2,383,459	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	2,349,726	-
Deferred Capital Operations & Maintenance Addition of funding for operations and maintenance support related to street resurfacing and storm drain related capital requirements.	0.00	2,334,744	-
Storm Water Permit Compliance Addition of 1.00 Senior Civil Engineer, 1.00 Associate Planner and associated non-personnel expenditures for compliance with the Bacteria Total Maximum Daily Load (TMDL) and municipal storm water permit requirements.	2.00	2,239,441	-

Transportation & Storm Water

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Sidewalk Condition/Needs Assessment Addition of 14.00 FTE positions and associated one-time non-personnel expenditures to conduct a sidewalk condition assessment.	14.00	1,000,000	-
Addition for Tree Trimming Adjustment to reflect an increase in expenditures for palm tree and shade tree trimming contracts.	0.00	600,000	-
Catch Basin Inspection and Cleaning Addition of 1.00 Public Works Supervisor, 6.00 Utility Worker 1s, and 6.00 Utility Worker 2s and associated non-personnel expenditures to perform catch basin inspection and cleaning services.	13.00	519,836	-
Traffic Signal Communications Infrastructure Master Plan Addition of one-time non-personnel expenditures to develop a Traffic Signal Communications Infrastructure Master Plan.	0.00	200,000	-
Transfer of Graffiti Team Transfer of 2.00 Utility Worker 1s, 2.00 Utility Worker 2s and associated non-personnel expenditures from the Development Services Department to the Transportation & Storm Water Department, and the transfer of 1.00 Code Compliance Officer from the Transportation & Storm Water Department to the Development Services Department to improve the efficiency of graffiti mitigation.	3.00	153,604	-
Citywide Bicycle Program Addition of 1.00 Program Manager to oversee the citywide Bicycle Program.	1.00	119,962	-
Street Lighting CIP Projects Addition of one-time non-personnel expenditures for street lighting CIP projects in City Heights, Southcrest, Mount Hope, and Mountain View communities.	0.00	100,000	-
Transfer of Grant Invoicing Transfer of 1.00 Administrative Aide 2 and associated non-personnel expenditures from the Public Works Engineering & Capital Projects Department to the Transportation & Storm Water Department to improve the efficiency of grant invoicing.	1.00	96,484	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	19,896	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.01	2,641	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(468,967)	-

Transportation & Storm Water

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(495,874)	-
Streets/Sidewalk Maintenance Managed Competition Savings Adjustment to reflect the half-year projected savings from the Streets/Sidewalk Maintenance Managed Competition winning bid subject to the City's obligations under the Meyers-Milias-Brown Act (MMBA) and City Council Policy 300-06.	(8.17)	(632,954)	-
Red Light Photo Enforcement Program Adjustment to reflect a decrease in expenditures and associated revenue for the discontinued Red Light Photo Enforcement Program.	0.00	(727,020)	(1,680,000)
Storm Water CIP Reduction Adjustment to reflect the reduction of General Fund Contributions to CIP; in lieu of this transfer \$5 million was included in the \$35 million CIP bond issuance.	0.00	(2,850,000)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(7,254,400)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	117,824
Total	25.84	\$ (309,422)	\$ (1,562,176)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 21,879,266	\$ 23,228,817	\$ 24,340,079	\$ 1,111,262
Fringe Benefits	14,060,877	15,577,612	18,239,470	2,661,858
PERSONNEL SUBTOTAL	\$ 35,940,144	\$ 38,806,429	\$ 42,579,549	\$ 3,773,120
NON-PERSONNEL				
Supplies	\$ 5,278,929	\$ 4,820,181	\$ 5,329,905	\$ 509,724
Contracts	26,253,076	26,816,757	28,158,618	1,341,861
Information Technology	2,680,539	2,153,112	1,559,248	(593,864)
Energy and Utilities	5,221,835	6,869,119	6,227,278	(641,841)
Other	324,409	356,704	346,645	(10,059)
Transfers Out	6,032,831	10,444,154	5,534,177	(4,909,977)
Capital Expenditures	95,537	289,668	539,668	250,000
Debt	1,526,066	1,865,767	1,837,381	(28,386)
NON-PERSONNEL SUBTOTAL	\$ 47,413,222	\$ 53,615,462	\$ 49,532,920	\$ (4,082,542)
Total	\$ 83,353,365	\$ 92,421,891	\$ 92,112,469	\$ (309,422)

Transportation & Storm Water

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 12,591,971	\$ 11,443,011	\$ 11,322,284	\$ (120,727)
Fines Forfeitures and Penalties	6,907,954	7,009,393	5,150,000	(1,859,393)
Licenses and Permits	47,785	134,261	134,261	-
Other Revenue	1,979,325	854,409	812,404	(42,005)
Rev from Money and Prop	-	57,283	57,283	-
Rev from Other Agencies	56,466	-	-	-
Transfers In	33,880,913	28,943,514	29,403,463	459,949
Total	\$ 55,464,415	\$ 48,441,871	\$ 46,879,695	\$ (1,562,176)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	3.00	3.00	\$31,491 - \$37,918	\$ 106,379
20000024	Administrative Aide 2	3.00	3.00	4.00	42,578 - 51,334	202,768
20001202	Assistant Deputy Director	0.00	1.00	1.00	23,005 - 137,904	104,651
20000074	Assistant Engineer-Civil	0.00	1.00	0.00	57,866 - 69,722	-
20000070	Assistant Engineer-Civil	9.00	7.00	9.00	57,866 - 69,722	584,327
20000077	Assistant Engineer-Electrical	1.00	1.00	1.00	57,866 - 69,722	68,850
20000116	Assistant Engineer-Traffic	20.00	21.00	22.00	57,866 - 69,722	1,358,593
20000143	Associate Engineer-Civil	5.00	7.00	7.00	66,622 - 80,454	462,201
20000167	Associate Engineer-Traffic	13.00	12.00	12.00	66,622 - 80,454	919,083
20000119	Associate Management Analyst	2.00	2.00	1.00	54,059 - 65,333	64,516
20000162	Associate Planner	4.00	4.00	5.00	56,722 - 68,536	310,990
20000655	Biologist 2	5.00	5.00	5.00	53,726 - 65,333	228,055
20000651	Biologist 3	1.00	2.00	0.00	62,005 - 75,067	-
20000648	Biologist 3	1.00	0.00	0.00	62,005 - 75,067	-
20000236	Cement Finisher	16.00	16.00	15.42	43,451 - 52,083	785,684
20000541	Clerical Assistant 2	0.00	0.00	0.58	29,931 - 36,067	17,460
20000539	Clerical Assistant 2	4.00	5.00	5.00	29,931 - 36,067	142,464
20000306	Code Compliance Officer	7.75	6.75	5.75	37,232 - 44,803	254,397
20000307	Code Compliance Supervisor	1.00	1.00	1.00	42,890 - 51,334	50,692
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	158,014
20001168	Deputy Director	5.00	4.00	4.00	46,966 - 172,744	455,930
20000408	Electrician	14.00	14.00	14.00	47,091 - 56,534	783,985
20000413	Electrician Supervisor	2.00	2.00	2.00	53,706 - 64,958	126,343
20000434	Electronics Technician	1.00	1.00	1.00	47,091 - 56,534	56,534
20000426	Equipment Operator 1	6.00	6.00	4.25	37,690 - 45,115	143,523
20000429	Equipment Operator 1	2.00	2.00	2.00	37,690 - 45,115	90,230
20000430	Equipment Operator 2	19.00	19.00	19.00	41,350 - 49,462	832,742
20000436	Equipment Operator 3	4.00	4.00	2.83	43,160 - 51,667	142,840
20000418	Equipment Technician 1	2.00	2.00	2.00	36,005 - 43,139	86,278
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,008
20000461	Field Representative	1.00	1.00	1.00	32,323 - 38,917	38,431
20000502	Heavy Truck Driver 1	11.00	11.00	9.25	36,234 - 43,160	396,673

Transportation & Storm Water

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000501	Heavy Truck Driver 2	26.00	26.00	30.08	37,565 - 45,302	1,322,370
20000503	Horticulturist	1.00	1.00	1.00	53,061 - 64,147	63,345
20000290	Information Systems Analyst 2	1.00	1.00	2.00	54,059 - 65,333	62,134
20000293	Information Systems Analyst 3	2.00	1.00	1.00	59,363 - 71,760	70,863
20000998	Information Systems Analyst 4	0.00	1.00	1.00	66,768 - 80,891	66,768
20000377	Information Systems Technician	1.00	1.00	0.00	42,578 - 51,334	-
20000551	Junior Engineer-Civil	0.00	0.00	2.00	50,003 - 60,549	100,006
90000551	Junior Engineer-Civil - Hourly	0.00	1.00	1.00	50,003 - 60,549	50,004
90000552	Junior Engineer-Civil - Hourly	1.00	0.00	0.00	50,003 - 60,549	-
90001073	Management Intern - Hourly	2.68	2.56	2.56	24,274 - 29,203	62,141
20000658	Motor Sweeper Operator	23.00	14.00	14.00	40,498 - 48,506	614,562
20000646	Motor Sweeper Supervisor	1.00	2.00	2.00	46,571 - 55,786	93,142
20000672	Parking Enforcement Officer 1	9.00	11.00	11.00	35,630 - 42,848	455,012
20000663	Parking Enforcement Officer 2	1.00	1.00	0.00	39,104 - 47,091	-
20000670	Parking Enforcement Supervisor	0.00	0.00	1.00	43,077 - 51,750	-
20000680	Payroll Specialist 2	3.00	3.00	3.00	34,611 - 41,787	123,795
20000701	Plant Process Control Electrician	2.00	2.00	2.00	51,896 - 62,296	118,830
20000743	Principal Engineering Aide	2.00	2.00	2.00	50,003 - 60,549	119,584
20000748	Principal Traffic Engineering Aide	5.00	5.00	4.00	50,003 - 60,549	231,134
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	65,000
20000761	Project Officer 1	1.00	0.00	0.00	66,622 - 80,454	-
20000763	Project Officer 2	1.00	1.00	1.00	76,794 - 92,851	91,690
20000784	Public Information Officer	1.00	1.00	1.00	43,514 - 52,707	50,467
20000777	Public Works Dispatch Supervisor	1.00	1.00	1.00	41,080 - 49,566	47,412
20000776	Public Works Dispatcher	10.25	8.50	8.50	35,755 - 43,098	360,373
90000776	Public Works Dispatcher - Hourly	0.00	1.75	1.76	35,755 - 43,098	62,929
20001050	Public Works Superintendent	3.00	3.00	3.00	70,013 - 84,531	236,961
20001032	Public Works Supervisor	19.00	18.00	18.00	49,525 - 59,966	923,396
20000847	Safety Officer	1.00	1.00	1.00	57,907 - 69,930	69,056
20000885	Senior Civil Engineer	2.00	3.00	4.00	76,794 - 92,851	260,174
20000927	Senior Clerk/Typist	2.00	2.00	2.00	36,067 - 43,514	85,940
20000900	Senior Engineering Aide	4.00	4.00	4.00	44,429 - 53,706	203,534
20000015	Senior Management Analyst	2.00	4.00	5.00	59,363 - 71,760	352,162
20000918	Senior Planner	3.00	3.00	3.00	65,354 - 79,019	231,054
20000916	Senior Public Information Officer	2.00	2.00	2.00	54,059 - 65,333	129,032
20000926	Senior Traffic Engineer	6.00	6.00	6.00	76,794 - 92,851	538,538
20000942	Sign Painter	2.00	2.00	2.00	42,494 - 50,773	101,546
21000182	Storm Water Environmental Specialist	0.00	0.00	2.00	62,005 - 75,067	136,134
90000964	Student Engineer - Hourly	1.00	1.00	13.00	26,707 - 32,011	347,194
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	79,880
20001021	Supervising Public Information Officer	1.00	1.00	1.00	59,363 - 71,760	70,863
20001029	Traffic Signal Supervisor	2.00	2.00	2.00	61,818 - 74,797	142,254

Transportation & Storm Water

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20001031	Traffic Signal Technician 2	16.00	16.00	16.00	54,163 - 65,021	991,330
20000659	Traffic Striper Operator	4.00	4.00	4.00	40,498 - 48,506	186,016
20001038	Tree Maintenance Crewleader	2.00	2.00	2.00	36,566 - 43,576	87,152
20001039	Tree Trimmer	3.00	3.00	3.00	34,965 - 41,621	121,151
20001051	Utility Worker 1	59.00	59.00	62.92	30,534 - 36,296	2,121,119
20001053	Utility Worker 2	39.00	39.00	43.50	33,322 - 39,666	1,694,680
20000324	Wastewater Pretreatment Inspector 2	2.00	3.00	3.00	55,078 - 66,768	183,973
20000526	Wastewater Pretreatment Program Manager	3.00	3.00	3.00	72,966 - 88,546	259,622
20000756	Word Processing Operator	3.00	3.00	3.00	31,491 - 37,918	112,332
	3-Wheel Motorcycle (MEA)					3,744
	Bilingual - Regular					14,560
	Exceptional Performance Pay-Unclassified					1,596
	Night Shift Pay					26,957
	Overtime Budgeted					998,386
	Reg Pay For Engineers					256,757
	Termination Pay Annual Leave					116,784
FTE, Salaries, and Wages Subtotal		441.68	438.56	464.40		\$ 24,340,079
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 102,233	\$ 131,979	\$ 140,270	\$ 8,291	
	Flexible Benefits	2,169,004	2,400,875	2,855,874	454,999	
	Long-Term Disability	118,023	126,488	123,440	(3,048)	
	Medicare	272,105	276,708	305,632	28,924	
	Other Post-Employment Benefits	1,008,391	2,638,235	2,688,844	50,609	
	Retiree Health Contribution	956,267	-	-	-	
	Retiree Medical Trust	3,492	2,840	5,142	2,302	
	Retirement 401 Plan	13,820	11,883	21,098	9,215	
	Retirement ARC	7,051,975	7,288,274	9,356,227	2,067,953	
	Retirement DROP	58,177	54,849	41,980	(12,869)	
	Retirement Offset Contribution	38,002	42,408	-	(42,408)	
	Risk Management Administration	392,035	434,386	407,986	(26,400)	
	Supplemental Pension Savings Plan	1,068,687	1,128,984	1,110,458	(18,526)	
	Unemployment Insurance	67,558	64,516	65,607	1,091	
	Unused Sick Leave	7	-	-	-	
	Workers' Compensation	741,102	975,187	1,116,912	141,725	
Fringe Benefits Subtotal		\$ 14,060,877	\$ 15,577,612	\$ 18,239,470	\$ 2,661,858	
Total Personnel Expenditures					\$ 42,579,549	

Transportation & Storm Water

Prop 42 Replacement - Transportation Relief Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Street	\$ 18,966,739	\$ 15,248,190	\$ 17,478,416	\$ 2,230,226
Total	\$ 18,966,739	\$ 15,248,190	\$ 17,478,416	\$ 2,230,226

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Slurry Seal Adjustment to reflect an increase in slurry seal expenditures.	0.00	\$ 2,230,226	\$ -
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	\$ -	\$ 4,230,226
Total	0.00	\$ 2,230,226	\$ 4,230,226

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Supplies	\$ 473	\$ -	\$ -	\$ -
Contracts	18,966,266	15,248,190	17,478,416	2,230,226
NON-PERSONNEL SUBTOTAL	\$ 18,966,739	\$ 15,248,190	\$ 17,478,416	\$ 2,230,226
Total	\$ 18,966,739	\$ 15,248,190	\$ 17,478,416	\$ 2,230,226

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Other Local Taxes	\$ 18,334,537	\$ 15,248,190	\$ 19,478,416	\$ 4,230,226
Rev from Money and Prop	178,336	-	-	-
Total	\$ 18,512,872	\$ 15,248,190	\$ 19,478,416	\$ 4,230,226

Underground Surcharge Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Admin & Right-of-Way Coordination	\$ 35,296,835	\$ 49,444,555	\$ 49,092,936	\$ (351,619)
Total	\$ 35,296,835	\$ 49,444,555	\$ 49,092,936	\$ (351,619)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Admin & Right-of-Way Coordination	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Transportation & Storm Water

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 22,371	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Equipment/Support for Information Technology	0.00	(30,552)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Non-Discretionary Adjustment	0.00	(149,927)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Expenditures	0.00	(193,511)	-
Adjustment to reflect a decrease in surcharge construction expenditures based on revised franchise fee projections.			
Revised Franchise Fee Revenue	0.00	-	(352,639)
Adjustment to reflect a decrease in revenue based on revised franchise fee projections.			
Total	0.00	\$ (351,619)	\$ (352,639)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
PERSONNEL				
Personnel Cost	\$ 165,410	\$ 161,524	\$ 164,822	\$ 3,298
Fringe Benefits	100,636	103,913	122,986	19,073
PERSONNEL SUBTOTAL	\$ 266,046	\$ 265,437	\$ 287,808	\$ 22,371
NON-PERSONNEL				
Supplies	\$ 5,045	\$ 19,787	\$ 19,787	\$ -
Contracts	3,849,186	1,577,693	5,189,485	3,611,792
Information Technology	415,803	633,297	460,223	(173,074)
Energy and Utilities	3,392	6,861	1,720	(5,141)
Other	30,743,851	46,899,459	43,092,528	(3,806,931)
Transfers Out	13,512	7,829	7,193	(636)
Capital Expenditures	-	34,192	34,192	-
NON-PERSONNEL SUBTOTAL	\$ 35,030,789	\$ 49,179,118	\$ 48,805,128	\$ (373,990)
Total	\$ 35,296,835	\$ 49,444,555	\$ 49,092,936	\$ (351,619)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Other Local Taxes	\$ 48,051,392	\$ 48,944,555	\$ 48,791,916	\$ (152,639)
Rev from Money and Prop	357,027	500,000	300,000	(200,000)
Total	\$ 48,408,419	\$ 49,444,555	\$ 49,091,916	\$ (352,639)

Transportation & Storm Water

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000070	Assistant Engineer-Civil	1.00	1.00	1.00	\$57,866 - \$69,722	\$ 68,850
20000143	Associate Engineer-Civil	1.00	1.00	1.00	66,622 - 80,454	79,448
	Bilingual - Regular					1,456
	Reg Pay For Engineers					12,068
	Vacation Pay In Lieu					3,000
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 164,822
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 1,597	\$ 1,488	\$ 1,502	\$	14
	Flexible Benefits	12,173	12,150	13,690		1,540
	Long-Term Disability	846	848	803		(45)
	Medicare	2,521	2,157	2,178		21
	Other Post-Employment Benefits	5,142	12,654	12,482		(172)
	Retirement ARC	64,186	60,338	77,921		17,583
	Retirement Offset Contribution	725	595	-		(595)
	Risk Management Administration	2,082	2,084	1,894		(190)
	Supplemental Pension Savings Plan	10,028	8,998	9,087		89
	Unemployment Insurance	488	431	426		(5)
	Workers' Compensation	848	2,170	3,003		833
Fringe Benefits Subtotal		\$ 100,636	\$ 103,913	\$ 122,986	\$	19,073
Total Personnel Expenditures					\$	287,808

Transportation & Storm Water

Revenue and Expense Statement (Non-General Fund)

Prop 42 Replacement - Transportation Relief Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (5,297,742)	\$ 2,126,707	\$ -
Continuing Appropriation - CIP	227,985	229,991	211,141
Continuing Appropriation - Operating	19,649,588	10,383,298	19,783,013
TOTAL BALANCE AND RESERVES	\$ 14,579,831	\$ 12,739,996	\$ 19,994,155
REVENUE			
Gas Tax - Section 2103	\$ 18,334,537	\$ 15,248,190	\$ 19,478,416
Interest Earnings	178,336	-	-
TOTAL REVENUE	\$ 18,512,872	\$ 15,248,190	\$ 19,478,416
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 33,092,703	\$ 27,988,186	\$ 39,472,571
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ (2,006)	\$ -	\$ 2,000,000
TOTAL CIP EXPENSE	\$ (2,006)	\$ -	\$ 2,000,000
OPERATING EXPENSE			
Street Resurfacing	\$ 18,966,739	\$ 15,248,190	\$ 17,478,416
TOTAL OPERATING EXPENSE	\$ 18,966,739	\$ 15,248,190	\$ 17,478,416
EXPENDITURE OF PRIOR YEAR FUNDS			
Expenditure of Prior Year Funds	\$ -	\$ 1,901,810	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ 1,901,810	\$ -
TOTAL EXPENSE	\$ 18,964,732	\$ 17,150,000	\$ 19,478,416
RESERVES			
Continuing Appropriation - CIP	\$ 229,991	\$ 229,991	\$ 211,141
Continuing Appropriation - Operating	682,849	8,481,488	19,783,013
TOTAL RESERVES	\$ 912,841	\$ 8,711,479	\$ 19,994,155
BALANCE	\$ 13,215,130	\$ 2,126,707	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 33,092,703	\$ 27,988,186	\$ 39,472,571

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Transportation & Storm Water

Revenue and Expense Statement (Non-General Fund)

Underground Surcharge Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,297,323	\$ (13,937,558)	\$ 8,454,762
Continuing Appropriations - CIP	38,734,575	49,440,338	46,343,407
TOTAL BALANCE AND RESERVES	\$ 40,031,898	\$ 35,502,780	\$ 54,798,169
REVENUE			
Electric Surcharge	\$ 48,051,392	\$ 48,944,555	\$ 48,791,916
Interest Earnings	357,027	500,000	300,000
TOTAL REVENUE	\$ 48,408,419	\$ 49,444,555	\$ 49,091,916
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 88,440,317	\$ 84,947,335	\$ 103,890,085
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 4,389,787	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 4,389,787	\$ -	\$ -
OPERATING EXPENSE			
Personnel Expense	\$ 266,046	\$ 265,437	\$ 287,808
Non-Personnel Expense	35,030,789	49,179,118	48,805,128
TOTAL OPERATING EXPENSE	\$ 35,296,835	\$ 49,444,555	\$ 49,092,936
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditure of Prior Year Funds	\$ -	\$ 15,000,000	\$ 10,000,000
TOTAL EXPENSE	\$ 39,686,622	\$ 64,444,555	\$ 59,092,936
RESERVES			
Continuing Appropriation - CIP	\$ 49,344,788	\$ 34,440,338	\$ 36,343,407
TOTAL RESERVES	\$ 49,344,788	\$ 34,440,338	\$ 36,343,407
BALANCE	\$ (591,093)	\$ (13,937,558)	\$ 8,453,742
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 88,440,317	\$ 84,947,335	\$ 103,890,085

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



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Trolley Extension Reserve



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Trolley Extension Reserve



Fund Description

The Trolley Extension Reserve Fund provides financial support for trolley-related expenditures by ensuring a local revenue source to qualify for State and federal funding as called for in the Regional Transportation Plan. This fund is administered by the Financial Management Department.



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Trolley Extension Reserve

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	1,170,113	1,180,374	1,179,299	(1,075)
Total Department Expenditures	\$ 1,170,113	\$ 1,180,374	\$ 1,179,299	\$ (1,075)
Total Department Revenue	\$ 1,220,714	\$ 278,716	\$ 1,171,284	\$ 892,568

Trolley Extension Reserve Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Trolley Extension Reserve	\$ 1,170,113	\$ 1,180,374	\$ 1,179,299	\$ (1,075)
Total	\$ 1,170,113	\$ 1,180,374	\$ 1,179,299	\$ (1,075)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ (1,075)	\$ -
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	892,568
Total	0.00	\$ (1,075)	\$ 892,568

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
NON-PERSONNEL				
Contracts	\$ 16,541	\$ 27,000	\$ 27,000	\$ -
Transfers Out	-	1,153,374	1,152,299	(1,075)
Debt	1,153,572	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 1,170,113	\$ 1,180,374	\$ 1,179,299	\$ (1,075)
Total	\$ 1,170,113	\$ 1,180,374	\$ 1,179,299	\$ (1,075)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Other Revenue	\$ 288,921	\$ -	\$ -	\$ -
Rev from Money and Prop	6,793	-	-	-
Transfers In	925,000	278,716	1,171,284	892,568
Total	\$ 1,220,714	\$ 278,716	\$ 1,171,284	\$ 892,568

Trolley Extension Reserve

Revenue and Expense Statement (Non-General Fund)

Trolley Extension Reserve	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 667,513	\$ 964,386	\$ 19,326
TOTAL BALANCE AND RESERVES	\$ 667,513	\$ 964,386	\$ 19,326
REVENUE			
Transfer from Transient Occupancy Tax Fund	\$ 1,220,714	\$ 278,716	\$ 1,171,284
Interest Earnings	–	–	–
TOTAL REVENUE	\$ 1,220,714	\$ 278,716	\$ 1,171,284
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,888,227	\$ 1,243,102	\$ 1,190,610
OPERATING EXPENSE			
Administration	\$ 14,541	\$ 16,000	\$ 16,000
Annual Audit	–	6,500	6,500
Old Town Debt Service	1,153,572	1,153,374	1,152,299
Trustee Fees	2,000	4,500	4,500
TOTAL OPERATING EXPENSE	\$ 1,170,113	\$ 1,180,374	\$ 1,179,299
TOTAL EXPENSE	\$ 1,170,113	\$ 1,180,374	\$ 1,179,299
RESERVES			
Reserved Balance	\$ –	\$ 62,728	\$ –
TOTAL RESERVES	\$ –	\$ 62,728	\$ –
BALANCE	\$ 718,114	\$ –	\$ 11,311
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,888,227	\$ 1,243,102	\$ 1,190,610

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Zoological Exhibits Maintenance



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Zoological Exhibits Maintenance



Fund Description

The City's budget reflects funds utilized for the maintenance of zoological exhibits in Balboa Park which are financed from a fixed property tax levy (one-half cent per \$100 of assessed valuation) as authorized by Section 77A of the City Charter. This fund is administered by the Financial Management Department.



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Zoological Exhibits Maintenance

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	9,980,324	8,081,538	10,030,000	1,948,462
Total Department Expenditures	\$ 9,980,324	\$ 8,081,538	\$ 10,030,000	\$ 1,948,462
Total Department Revenue	\$ 10,169,022	\$ 8,081,538	\$ 10,030,000	\$ 1,948,462

Zoological Exhibits Maintenance

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Zoological Exhibits Maintenance	\$ 9,980,324	\$ 8,081,538	\$ 10,030,000	\$ 1,948,462
Total	\$ 9,980,324	\$ 8,081,538	\$ 10,030,000	\$ 1,948,462

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Zoological Exhibits	0.00	\$ 1,948,462	\$ 1,948,462
Adjustment to reflect an increase in projected revenue and expenditures.			
Total	0.00	\$ 1,948,462	\$ 1,948,462

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 9,980,324	\$ 8,081,538	\$ 10,030,000	\$ 1,948,462
NON-PERSONNEL SUBTOTAL	\$ 9,980,324	\$ 8,081,538	\$ 10,030,000	\$ 1,948,462
Total	\$ 9,980,324	\$ 8,081,538	\$ 10,030,000	\$ 1,948,462

Revenues by Category

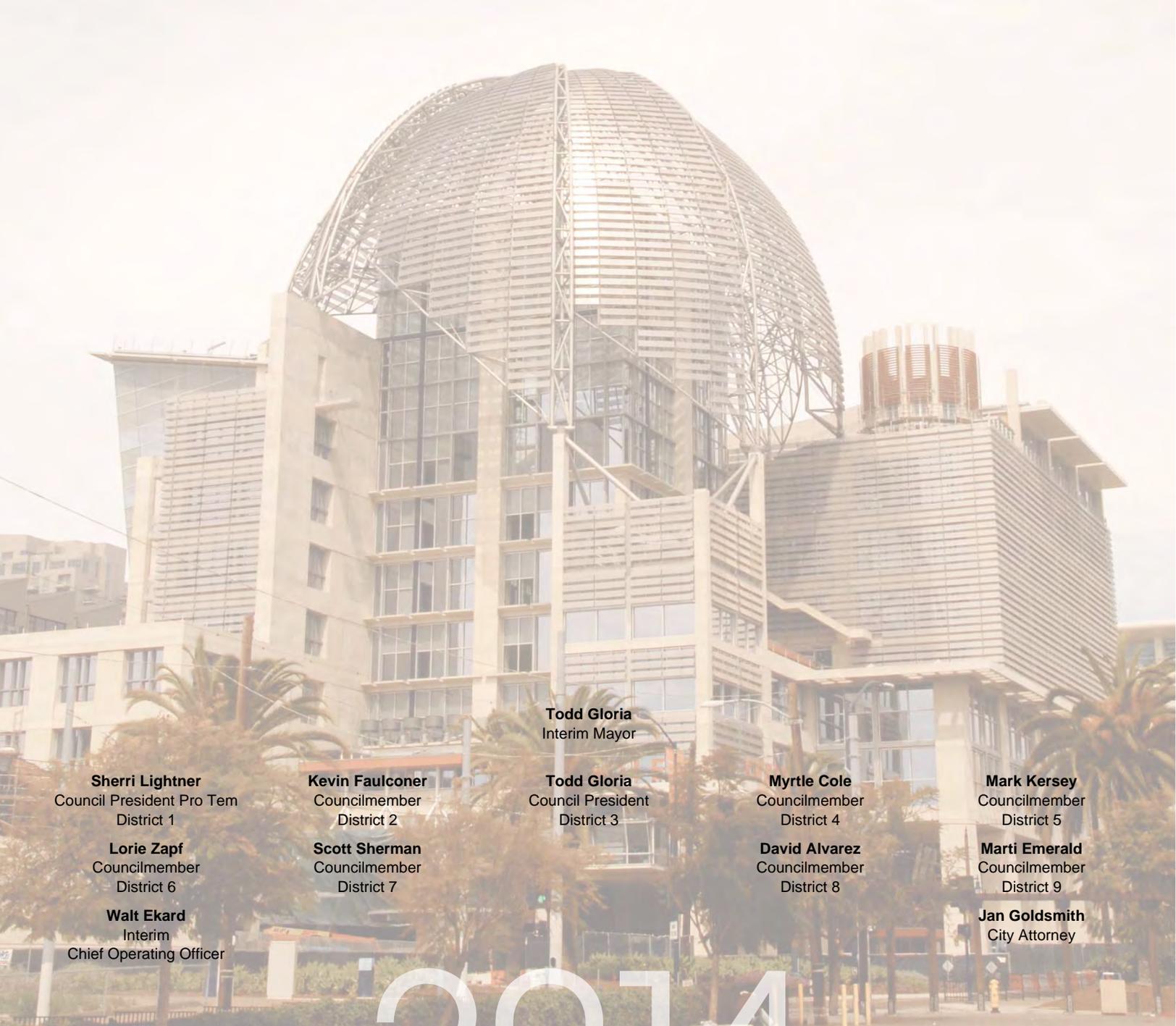
	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 62,554	\$ -	\$ -	\$ -
Property Tax Revenue	10,106,193	8,081,538	10,030,000	1,948,462
Rev from Other Agencies	275	-	-	-
Total	\$ 10,169,022	\$ 8,081,538	\$ 10,030,000	\$ 1,948,462

Zoological Exhibits Maintenance

Revenue and Expense Statement (Non-General Fund)

Zoological Exhibits Maintenance	FY2012 Actual	FY2013 [*] Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 762,697	\$ 182,868	\$ 408,518
TOTAL BALANCE AND RESERVES	\$ 762,697	\$ 182,868	\$ 408,518
REVENUE			
Property Tax	\$ 10,106,193	\$ 8,081,538	\$ 10,030,000
Revenue from Other Agencies	275	—	—
Charges for Current Services	62,554	—	—
TOTAL REVENUE	\$ 10,169,022	\$ 8,081,538	\$ 10,030,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,931,719	\$ 8,264,406	\$ 10,438,518
OPERATING EXPENSE			
Non-Personnel Expense	\$ 9,980,324	\$ 8,081,538	\$ 10,030,000
TOTAL OPERATING EXPENSE	\$ 9,980,324	\$ 8,081,538	\$ 10,030,000
TOTAL EXPENSE	\$ 9,980,324	\$ 8,081,538	\$ 10,030,000
TOTAL RESERVES			
BALANCE	\$ 951,395	\$ 182,868	\$ 408,518
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,931,719	\$ 8,264,406	\$ 10,438,518

^{*} At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Sherri Lightner
Council President Pro Tem
District 1

Lorie Zapf
Councilmember
District 6

Walt Ekard
Interim
Chief Operating Officer

Kevin Faulconer
Councilmember
District 2

Scott Sherman
Councilmember
District 7

Todd Gloria
Interim Mayor

Todd Gloria
Council President
District 3

Myrtle Cole
Councilmember
District 4

David Alvarez
Councilmember
District 8

Mark Kersey
Councilmember
District 5

Marti Emerald
Councilmember
District 9

Jan Goldsmith
City Attorney

FISCAL YEAR

2014

ADOPTED BUDGET

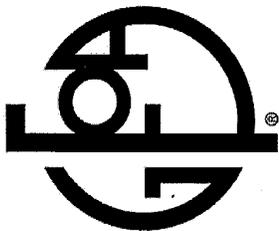


City of San Diego

VOLUME 3
Capital Improvements Program



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The Government Finance Officers Association
of the United States and Canada

presents this

CERTIFICATE OF RECOGNITION FOR BUDGET PREPARATION

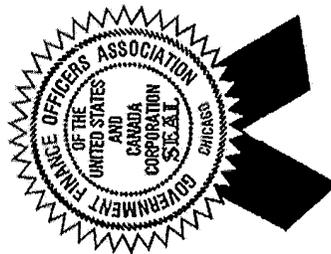
to

**City of San Diego
City of San Diego, California**

The Certificate of Recognition for Budget Preparation is presented by the Government Finance Officers Association to those individuals who have been instrumental in their government unit achieving a Distinguished Budget Presentation Award. The Distinguished Budget Presentation Award, which is the highest award in governmental budgeting, is presented to those government units whose budgets are judged to adhere to program standards.

Executive Director

Date **January 07, 2013**



Budget Awards

California Society of Municipal Finance Officers

Certificate of Award

Capital Budget Excellence Award Fiscal Year 2012-2013

Presented to the

City of San Diego

For meeting the criteria established to achieve the Capital Budget Excellence Award.

February 6, 2013



Laura Nomura

*Laura Nomura
CSMFO President*

Scott Catlett

*Scott Catlett, Chair
Professional Standards and
Recognition Committee*

Dedicated Excellence in Municipal Financial Reporting

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



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Mayor's Budget Message



THE CITY OF SAN DIEGO

To the Members of the City Council and the Residents of San Diego:

I am pleased to present you with the adopted budget for Fiscal Year 2014. The Fiscal Year 2014 Adopted Budget totals \$2.80 billion and includes \$1.22 billion for General Fund operations and \$1.57 billion for the City's Enterprise Funds and other City Funds.

This adopted budget reflects a balanced General Fund budget using a combination of both ongoing and one-time resources, and commits resources to priorities related to neighborhood services, including the revitalization of our City's infrastructure, and critical public safety needs. This budget addresses the deferred capital backlog through the increase of deferred capital cash funding to approximately \$55.2 million in Fiscal Year 2014, a third capital bond issuance planned in early calendar year 2014, utilization of bond proceeds received in July 2013 to fund \$35.0 million in capital improvement projects, and funding of \$11.1 million to conduct various condition/needs assessments of City infrastructure. Public safety needs are also addressed in this budget through the funding of such items as the replacement of the Computer Aided Dispatch (CAD) System, a Police retention program, replacement of Police equipment, an increase in Police academy recruits, an advanced lifeguard academy, and additional hourly lifeguards and lifeguard positions. In addition to addressing these priorities, modest service enhancements are included in this budget.

As a result of the five-year labor agreements with the six recognized employee organizations, the Fiscal Year 2014 Adopted Budget also includes \$12.9 million in non-pensionable compensation increases (\$9.8 million in the General Fund). These agreements bring certainty in the cost of labor which is important for future budgets and resource allocation.

The Fiscal Year 2014 Adopted Budget also continues the City's commitment to maintain healthy reserve levels. The General Fund Reserve is projected to be \$145.9 million or 12.1 percent of General Fund revenues in Fiscal Year 2014, exceeding the reserve target of 8.0 percent. Funding for contributions to other reserves are also included in this budget in order to achieve the targeted levels for Fiscal Year 2014 according to the City's Reserve Policy. However, the possibility still remains that the General Fund Reserve could be adversely impacted by the State's dissolution of redevelopment agencies.

Sincerely,

A handwritten signature in blue ink that reads "Todd Gloria".

Todd Gloria
Interim Mayor





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City Officials



Interim Mayor Todd Gloria



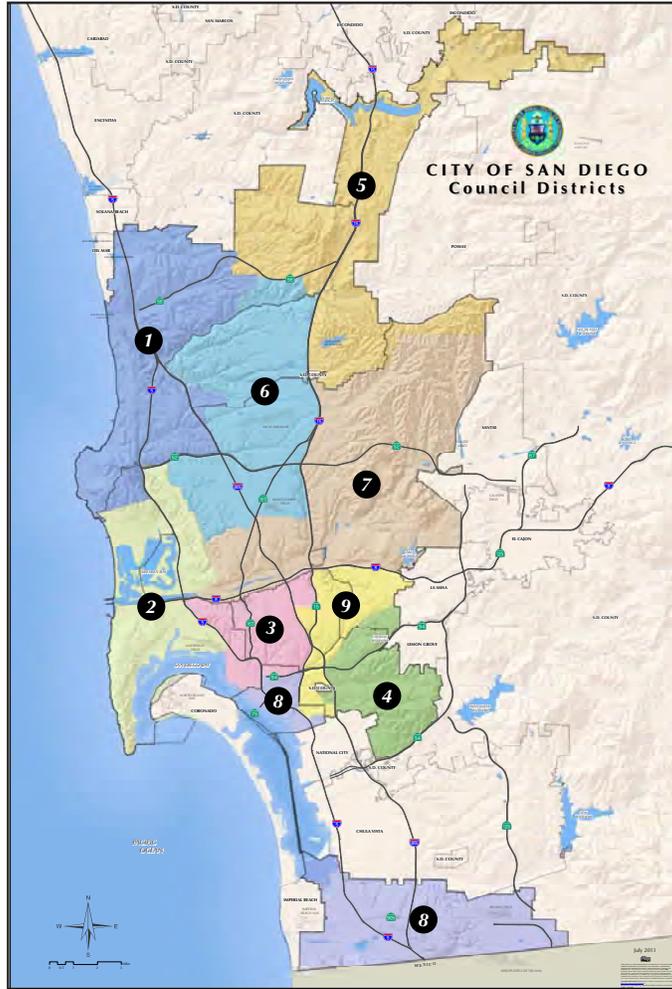
Sherri Lightner
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Interim Chief Operating Officer



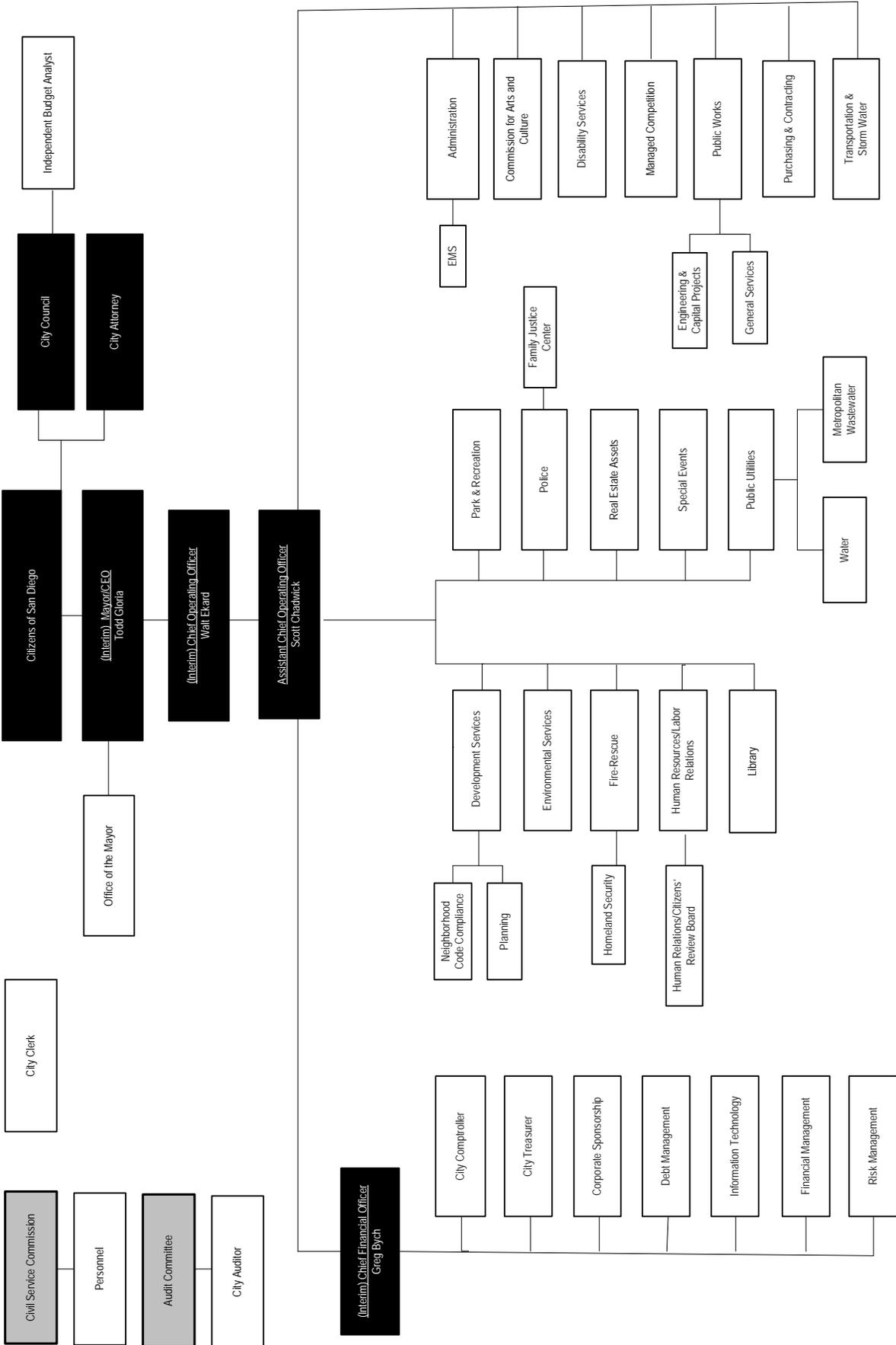
Jan Goldsmith
City Attorney



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Citywide Organizational Structure

CITY OF SAN DIEGO ORGANIZATION (All City Functions)



Vision Statement

SAN DIEGO

"America's Finest City"



OUR VISION

We are a well-managed City government supporting a thriving and sustainable San Diego - America's Finest City

OUR MISSION

A fiscally-sound city government that provides effective services to our residents and visitors

OUR VALUES

DIVERSITY

we treat each person with dignity, fairness, and respect; we respect the diversity of our workforce and our community

INTEGRITY

we demonstrate honor in all we do, we do the right thing

ACCOUNTABILITY

we take responsibility for our actions and for delivering results

SERVICE

we are responsive to the needs of our community, we are proud to deliver City services with excellence

ONE CITY

we work as a team across all boundaries to achieve more

OPENNESS

we are honest and open as we do our work

Capital Improvements Program

Table of Contents

Capital Improvements Program Summary

Capital Budget Introduction	3
Fiscal Year 2014 Adopted Budget Summary	5
Profile of the City of San Diego's CIP	29
Fiscal Year 2013 Budget Update	47
Project Prioritization	53
Project Types	67
Funding Sources	71
Community Planning	77
Guide to the Capital Improvement Projects	81

Capital Improvements Projects

Airports	89
Department of Information Technology	99
Environmental Services	107
Fire-Rescue	129
Library	159
Office of the Chief Operating Officer	183
Park & Recreation	191
Police	353
Public Utilities	365
Public Works - General Services	465
QUALCOMM Stadium	477
Special Promotional Programs	485
Transportation & Storm Water	493

Glossary and Indexes

Glossary	671
Index by Project Name.....	677
Index by Project Number.....	683



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2014

FISCAL YEAR

ADOPTED BUDGET



Capital Improvements Program Summary



City of San Diego

Capital Improvements Program

Capital Budget Introduction

In keeping with the City of San Diego's continued efforts to provide greater transparency for the general public, elected officials, and other City departments, this budget publication has been refined for Fiscal Year 2014. New information has been added or existing material has been reorganized in order to further increase clarity or to aid in locating specific content. This budget publication has been designed to provide the user with project-to-date information for the published 472 standalone and annual allocation type projects managed by 13 asset-owning departments. In order to further advance the goal of transparency, a CIP webpage (<http://www.sandiego.gov/cip/>) was developed by the Public Works - Engineering & Capital Projects Department which provides capital project information that is readily available to the public.

The **Fiscal Year 2014 Adopted Budget Summary** (page 5) focuses on activity anticipated to occur in the upcoming fiscal year. This section explains how the allocation of budget is based on a fund source analysis that take into account project needs and priorities. To assist with the explanation of available resources, this section is broken down by funding source, descriptions, and specific projects included in the Adopted CIP Budget.

The **Profile of the City of San Diego's CIP** (page 29) details the City's Budgeting Best Practices which provides an overview of the multi-year program in accordance with the City's budget policy; the CIP prioritization process; available funding options; operating budget impacts and total project cost estimates. In addition, this section explains how the CIP budget is developed in conjunction with the City's operating budget which follows the timeline established by the City Charter [Section 69]. In addition to existing procedures, a new **Public Input Process** (page 31) for CIP budget development has been incorporated. Through public outreach efforts, the City received 225 project recommendations from the Community Planning Groups via the Community Planning Committee.

A **Fiscal Year 2013 Budget Update** (page 47) details changes made to the CIP since the Fiscal Year 2013 Adopted Budget was published. Of note are new projects added to the Capital Improvements Program; projects closed and no longer published; a breakdown of expenditures by fiscal year; and contracts awarded.

To aid in understanding the development of the CIP budget, descriptions of the **Project Prioritization** process (page 53), **Project Types** (page 67), **Funding Sources** (page 71), and a **Glossary** (page 671) of terms have been included. The **Community Planning** section (page 77) provides additional details and maps of the City's planning areas. A **Guide to the Capital Improvement Projects** (page 81) details areas found on each project page. Each asset-owning department's narrative and project pages follow the Guide. Finally, **Indexes** (page 677) will help guide the user to specific projects.



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Capital Improvements Program

Fiscal Year 2014 Adopted Budget Summary

The Fiscal Year 2014 Adopted Capital Improvements Program (CIP) Budget is \$179.4 million. This Adopted budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's \$5.75 billion multi-year CIP. The Adopted allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Adopted CIP budget is constrained by the availability of funds. The Fiscal Year 2014 Adopted CIP Budget, as summarized in **Table 1** below, is funded by a variety of sources, including water and sewer enterprise funds, TransNet, development impact fees, and facilities benefit assessments. Further details on these funding sources and the specific projects included in the Fiscal Year 2014 Adopted CIP Budget can be found later in this section, beginning on 8.

Table 1: Fiscal Year 2014 Adopted CIP Budget

Funding Source	FY2014 Adopted Budget	Percent of Total CIP Budget
Airport Funds	\$ 2,400,000	1.3%
Bus Stop Improvement Fund	100,000	0.1%
Developer Funding	1,348,749	0.8%
Development Impact Fees	7,560,675	4.2%
Donations	76,000	0.0%
Energy Conservation Program Fund	200,000	0.1%
Environmental Growth Funds	401,885	0.2%
Facilities Benefit Assessments	7,774,824	4.3%
General Fund	(116,541)	-0.1%
Golf Course Enterprise Funds	4,055,000	2.3%
Grant Fund - State	846,950	0.5%
Maintenance Assessment Districts	1,324,919	0.7%
Mission Bay Improvements Fund	3,114,678	1.7%
Park Service District Fund	156,300	0.1%
Proposition 42 - Transportation Relief Fund	2,000,000	1.1%
QUALCOMM Stadium Fund	750,000	0.4%
Refuse Disposal Fund	605,000	0.3%
Regional Park Improvements Fund	3,000,000	1.7%
Regional Transportation Congestion Improvement Program Fund	750,000	0.4%
Sewer Funds	72,217,229	40.2%
TransNet Funds	22,277,719	12.4%
Trench Cut/Excavation Fee Fund	2,000,000	1.1%
Water Fund	46,596,937	26.0%
Total	\$ 179,440,324	

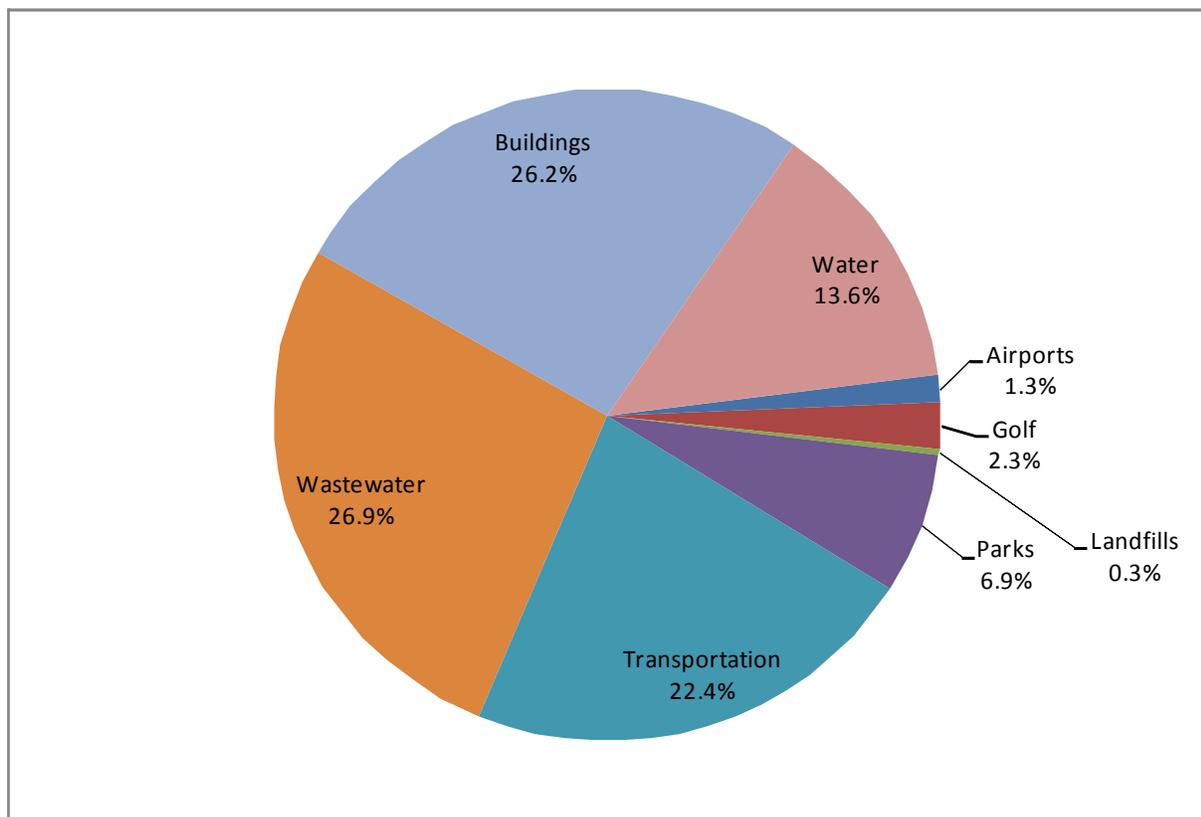
Capital Improvements Program

Fiscal Year 2014 Adopted Budget Summary

An additional \$132.6 million of funding is anticipated to be received during Fiscal Year 2014. This anticipated funding is not included in the Adopted budget amount of \$179.4 million because the funding sources either require additional City Council approval, such as debt financing and grants, or the funding sources are more tentative and staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of funding such as donations, grants, developer funding, and facilities benefit assessments, as well as a third deferred capital bond issuance anticipated to be considered by City Council in the near future. It should be noted that the \$35.0 million in bond proceeds approved by City Council in Fiscal Year 2013 but received in July 2013 for CIP projects is included in the anticipated funding due to the timing of the receipt of the bond proceeds.

The Fiscal Year 2014 Adopted CIP Budget of \$179.4 million will support various types of projects, as displayed in **Figure 1**, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Adopted CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Adopted CIP Budget and support water and wastewater project types. In addition, 86 percent of the Adopted CIP Budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet, which may also fund transportation components of other project types in the right-of-way. Landfills, airports, and golf project types are funded by enterprise funds. Parks, and other building projects such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

Figure 1: Percent of Projects by Project Type



Capital Improvements Program

Fiscal Year 2014 Adopted Budget Summary

The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown below in **Table 2**. The largest funding allocation in the Fiscal Year 2014 Adopted CIP Budget is for the Public Utilities Department's projects, receiving \$118.8 million, or 66.2 percent, of the Adopted CIP Budget. The next largest portion is for the Transportation & Storm Water Department's projects, with \$38.9 million, or 21.7 percent, of the Adopted CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets. Project pages for each asset-owning department can be found later in this volume, beginning on page 89.

Table 2: Multi-Year CIP

Department	Prior Fiscal Years	FY2014 Adopted Budget	Future Fiscal Years	Total
Airports	\$ 15,944,843	\$ 2,400,000	\$ 12,000,000	\$ 30,344,842
Department of Information Technology	1,100,000	-	-	1,100,000
Environmental Services	83,586,825	805,000	15,314,251	99,706,076
Fire-Rescue	42,431,018	200,000	82,262,898	124,893,916
Library	216,691,111	1,135,000	97,759,877	315,585,988
Office of the Chief Operating Officer	1,000,000	-	-	1,000,000
Park & Recreation	170,363,691	18,235,407	199,222,348	387,821,446
Police	11,332,715	(3,000,000)	1,137,870	9,470,585
Public Utilities	1,080,384,832	118,814,166	1,058,837,746	2,258,036,744
Public Works-General Services	67,235,806	1,227,000	138,002,981	206,465,787
QUALCOMM Stadium	1,275,356	750,000	3,750,000	5,775,356
Special Promotional Programs	2,732,728	-	-	2,732,728
Transportation & Storm Water	843,267,732	38,873,751	1,421,702,087	2,303,843,570
Total	\$ 2,537,346,656	\$ 179,440,324	\$ 3,029,990,058	\$ 5,746,777,038

The Fiscal Year 2014 Adopted CIP Budget will add \$179.4 million to the City's \$5.75 billion multi-year CIP, as reflected in **Table 2**. City Council previously approved \$2.54 billion towards projects that are continuing from previous fiscal years. An estimated \$3.03 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years. For more information about the City's multi-year CIP, please refer to the Profile of the City of San Diego's CIP section, beginning on page 29.

The Fiscal Year 2014 Adopted CIP Budget development process took into consideration community input from public outreach efforts conducted by the Public Works Department. In addition to existing pre-established procedures, the City worked with the Community Planning Committee (CPC) to create another process for which the public could have an opportunity to recommend projects for the Fiscal Year 2014 Adopted CIP Budget. Immediately following approval of last year's CIP Budget, the Public Works Department initiated efforts to develop a process to gain community input prior to development of the City's Fiscal Year 2014 CIP Budget. The CPC agreed to partner with City departments in this effort. During the month of August, a core group of CPC members met with

Capital Improvements Program

Fiscal Year 2014 Adopted Budget Summary

representatives from the Public Works-Engineering & Capital Projects Department, Financial Management Department, and Office of the Independent Budget Analyst to develop a plan to gather CIP project recommendations from the 42 Community Planning Groups. It was important to the CPC and each community that the project requests be made at the community level to reflect the unique needs of each community throughout the City. In September, the City hosted three training sessions providing an overview of the City's CIP processes, funding constraints, and project identification. During October and November the Community Planning Groups held public meetings and gathered input. In November, the CPC compiled all of the input and submitted it to the City's Public Works Department. The City's Public Works Department then distributed the public's requests to each of the asset-owning departments for consideration in development of the Fiscal Year 2014 Adopted CIP Budget. As a result of this new effort, the City received input from 29 of the Community Planning Groups which included requests for 225 new projects in addition to prioritizing existing projects.

Funding Sources for the Fiscal Year 2014 Adopted CIP Budget

The Fiscal Year 2014 Adopted CIP Budget of \$179.4 million was developed by evaluating available funding sources for new and continuing CIP projects. The following discussion identifies the funding sources which have been allocated to projects for Fiscal Year 2014 and describes each funding source's purpose and constraints. Some funding sources are very flexible and can be used for a variety of projects while other funding sources are restricted, in some cases to certain types of projects or areas of the community. Further, funds to support capital projects are limited, requiring that project needs and priorities be evaluated within the requirements of the funding source. For more information on the more common funding sources used in the CIP, refer to the Funding Sources section of this volume beginning on page 71. While projects are prioritized within project types, funding sources may be constrained by other factors, such as geographic region or specific contractual agreements. Therefore, projects with low priority scores may be proposed to receive funding because they are the highest scoring projects that meet the requirements of a particular funding source.

The Fiscal Year 2014 Adopted CIP Budget includes funding for 112 projects, 16 of which are new this year. Most of the projects are standalones, limited to a single asset or set of assets with a clear scope for project completion, while others are annual allocation projects which receive funding each year to provide for ongoing repair and replacement of a certain asset type.

Included with the description of each funding source is a list of the projects that are proposed to receive funding in Fiscal Year 2014. Projects are listed in alphabetical order along with the project's page number, an indication of whether the project is new for Fiscal Year 2014 or continuing from a prior year, the project's priority score and category, and the Fiscal Year 2014 Adopted Budget amount. Annual allocation projects and projects in construction are not scored. Refer to the Project Prioritization section on page 53 for more information on the scoring process.

Airport Funds

The Airport Funds are enterprise funds that support the Montgonery and Brown Field Airports. These funds receive revenue from the operations of the airports, which in turn are used to fund capital projects that improve and/or maintain the condition of the airports. Projects for both Montgomery and Brown Field received additional funding in Fiscal Year 2014, for a total Airport Funds allocation of \$2.4 million, as shown in **Table 3**.

Capital Improvements Program Fiscal Year 2014 Adopted Budget Summary

Table 3: Airport Funding

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Adopted
Brown Field / AAA00002	95	Continuing	Annual	Annual \$	1,400,000
Montgomery Field / AAA00001	96	Continuing	Annual	Annual	1,000,000
Total				\$	2,400,000

Bus Stop Improvement Fund

The City receives revenue for advertisements on bus benches and bus shelters. This funding is restricted to making capital improvements to roadways adjacent to bus stops. Fiscal Year 2014 revenues in this fund are budgeted for installing concrete bus pads. The Adopted CIP Budget for Fiscal Year 2014 is \$100,000, as shown in **Table 4**.

Table 4: Bus Stop Improvement Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Adopted
Bus Stop Improvements / AID00007	527	Continuing	Annual	Annual \$	100,000
Total				\$	100,000

Developer Funding

Contributions may be received from developers to support City CIP projects. These funds are provided in order to satisfy conditions placed on development and are usually restricted to certain projects, or types of projects, in specific areas. For Fiscal Year 2014, \$1.3 million of developer funding is to be added to the CIP budget for two continuing projects as shown in **Table 5**.

Table 5: Developer Funding

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Adopted
Montgomery Academy Joint Use Improvements / S00973	279	Continuing	N/A	N/A \$	396,000
Via de la Valle Widening / RD11001	659	Continuing	N/A	N/A	952,749
Total				\$	1,348,749

Development Impact Fees

Development impact fees (DIFs) are assessed to mitigate the impacts of development on a community. These funds are then used to expand existing City facilities or build new facilities to support the increased population. DIFs are assessed within a specific community and must be used for expanded or new facilities within the same community. A total of \$7.6 million in DIF funding has been added to CIP projects in Fiscal Year 2014. A summary of these amounts by community is provided in **Table 6**.

Table 6: Development Impact Fees by Community

Community	FY2014 Adopted Budget
Barrio Logan	\$ 475,000
Clairemont Mesa	75,000
College Area	570,000

Capital Improvements Program

Fiscal Year 2014 Adopted Budget Summary

Table 6: Development Impact Fees by Community

Community	FY2014 Adopted Budget
Golden Hill	395,000
Greater North Park	200,000
Greater North Park SPF	2,198,675
La Jolla	135,000
Linda Vista	70,000
Mid City Park	1,200,000
Mid City	52,000
Midway/Pacific Highway	300,000
Otay Mesa/Nestor	190,000
San Ysidro	900,000
Uptown	800,000
Total	\$ 7,560,675

Available DIF funding is one of the most competitive funding sources in the CIP. The needs of most urbanized communities outweigh the availability of funds. A total of 14 projects have received DIF funding in Fiscal Year 2014 as shown in **Table 7**. The Americans with Disabilities Improvements, Traffic Signals - Citywide, and Traffic Signals Modifications annual allocation projects will provide improvements throughout many different communities and, as a result, will receive funding from the various DIF communities in which the projects are taking place. The other DIF funded projects are located within individual DIF communities.

Table 7: Development Impact Fees

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Adopted
Americans with Disabilities Improvements / ABE00001	471	Continuing	Annual	Annual \$	1,227,000
Central Avenue Mini Park Acquisition/Development / S00992	221	Continuing	39	Low	1,200,000
Chicano Park ADA Upgrades / S13003	223	Continuing	57	Medium	300,000
Fire Station No. 08 - Mission Hills / S10029	139	Continuing	81	Medium	200,000
Mission Hills-Hillcrest Branch Library / S13022	170	New	62	Low	250,000
North Park Mini-Park and Streetscape Improvements / S10050	287	Continuing	34	Low	2,198,675
Pacific Hwy Obstructed Curb Ramp Barrier Removal / S11045	607	Continuing	66	High	300,000
San Ysidro Athletic Area & Larsen Field Lighting / S11013	315	Continuing	83	High	15,000
San Ysidro Branch Library / S00802	178	Continuing	62	Low	885,000
Silver Wing Neighborhood Park Sports Fld & Sec Lgt / S11051	317	Continuing	74	High	130,000
Traffic Signals - Citywide / AIL00004	651	Continuing	Annual	Annual	95,500
Traffic Signals Modification / AIL00005	652	Continuing	Annual	Annual	489,500
Tubman Charter School Joint Use Improvements / S13000	338	Continuing	31	Low	200,000
West Maple Canyon Mini-Park / S00760	347	Continuing	52	Medium	70,000
Total				\$	7,560,675

Capital Improvements Program Fiscal Year 2014 Adopted Budget Summary

Donations

The City may accept donations from private sources, such as residents, private organizations, and businesses to support City CIP projects. For Fiscal Year 2014, \$76,000 in donations has been added to the CIP budget to support one new project, as shown in **Table 8**.

Table 8: Donations

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Adopted
Ocean Beach Veterans Memorial / S14012	290	New	37	Low \$	76,000
Total				\$	76,000

Energy Conservation Program Fund

The Energy Conservation Program Fund is an internal service fund that receives funding from other City departments to support energy costs at City facilities and to implement conservation programs. The fund also receives grants and rebates to implement energy efficiency improvements at City facilities. For Fiscal Year 2014, \$200,000 has been added to the CIP budget, as shown in **Table 9**.

Table 9: Energy Conservation Program Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Adopted
Citywide Energy Improvements / ABT00003	114	Continuing	Annual	Annual \$	200,000
Total				\$	200,000

Environmental Growth Funds

A portion of franchise fee revenue from the transmission and distribution of gas, electricity, and steam is allocated to the Environmental Growth Fund in accordance with City Charter Article VII, Section 103.1a. Funds are used exclusively for the purpose of preserving and enhancing the environment of the City of San Diego. For Fiscal Year 2014, \$401,885 has been allocated to three projects, as shown in **Table 10**.

Table 10: Environmental Growth Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Adopted
Cowles Mountain Access Road Rehabilitation / S14001	229	New	48	Medium \$	25,000
El Cuervo Adobe Improvements / S14006	245	New	53	Medium	250,000
Resource-Based Open Space Parks / AGE00001	309	Continuing	Annual	Annual	126,885
Total				\$	401,885

Facilities Benefit Assessments

A Facilities Benefit Assessment (FBA) generally provides 100 percent of funds for public facilities projects which service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP). The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Fees will be paid on the actual development when permits are issued. A total of \$7.8 million has been added to the Fiscal Year 2014 Adopted Budget as shown in **Table 11**.

Capital Improvements Program

Fiscal Year 2014 Adopted Budget Summary

Table 11: Facilities Benefit Assessments

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Adopted
Carmel Valley Rd-Lopelia Meadows to Via Abertura / S00934	533	Continuing	46	Medium	\$ 2,000,000
Carmel Valley Rd-Via Albutura to Camino Del Sur / S00854	534	Continuing	55	Medium	2,420,937
Fund for the SR 56 expansion fr 4 to 6 lanes / RD14000	562	New	N/A	N/A	1,000,000
Torrey Meadows Drive Overcrossing / S10015	647	Continuing	46	Medium	2,353,887
Total					\$ 7,774,824

General Fund

The City's General Fund supports core community services, such as public safety, parks, libraries, refuse collection, and roadway maintenance. The largest funding sources for the General Fund are taxes, such as property, sales, and transient occupancy taxes, and franchise fees. Because the General Fund is the primary funding source for basic City services and those funds are limited, General Fund monies are only used for the most urgent capital projects that do not have any other available funding sources. The use of General Fund monies for CIP impacts the operational budgets of the departments requesting these funds. The General Fund CIP budget for Fiscal Year 2014 is (\$116,541), as shown in **Table 12**.

Table 12: General Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Adopted
CAD System Replacement Project / S13100	359	Continuing	N/A	N/A	\$ (3,000,000)
Install T/S Interconnect Systems / AIL00002	572	Continuing	Annual	Annual	2,383,459
Installation of City Owned Street Lights / AIH00001	573	Continuing	Annual	Annual	100,000
Sidewalk Repair and Reconstruction / AIK00003	630	Continuing	Annual	Annual	400,000
Total					\$ (116,541)

Golf Course Enterprise Funds

The Golf Course Enterprise Funds support the City's three municipal golf courses: Balboa Park, Mission Bay, and Torrey Pines. These funds receive revenue from the operations of the golf courses, which are in turn used to fund capital projects that improve and/or maintain the condition of the courses. Projects for Balboa Park, Mission Bay, and Torrey Pines Golf Courses received additional funding in Fiscal Year 2014, for a total Golf Course Enterprise Funds allocation of \$4.1 million as shown in **Table 13**.

Table 13: Golf Course Enterprise Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Adopted
Balboa Park Golf Course / AEA00002	203	Continuing	Annual	Annual	\$ 655,000
Balboa Park Golf Course # Clubhouse / S00614	204	Continuing	44	Medium	1,100,000
Mission Bay Golf Course Practice Cntr Bldg Improve / S01090	269	Continuing	60	Medium	700,000
Mission Bay Golf Course and Practice Center / AEA00003	271	Continuing	Annual	Annual	500,000
Torrey Pines Golf Course / AEA00001	336	Continuing	Annual	Annual	1,100,000
Total					\$ 4,055,000

Capital Improvements Program

Fiscal Year 2014 Adopted Budget Summary

Grant Fund - State

Some projects are entirely or partially funded by grants and reimbursements from the State and federal governments and other agencies. For Fiscal Year 2014, \$846,950 in grant funding has been added to the CIP budget to support one new project, as shown in **Table 14**.

Table 14: Grant Fund - State

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Adopted
Central Avenue Mini Park Phase II Skate Plaza / S14010	222	New	57	Medium	\$ 846,950
Total					\$ 846,950

Maintenance Assessment Districts

Property owners in Maintenance Assessment Districts (MADs) assess themselves in order to pay for enhanced improvements, maintenance, services, and activities in their community. If those improvements are capital in nature, they are included in the CIP budget. Listed below in **Table 15** are the \$1.3 million of MAD-funded projects requested by the respective districts for inclusion in the Fiscal Year 2014 Adopted CIP Budget.

Table 15: Maintenance Assessment Districts

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Adopted
Bay Terraces Parkside-Greenbelt Lighting / S14008	206	New	48	Medium	\$ 74,829
Carmel Valley Landscaping and Irrigation / L14000	219	New	42	Medium	250,000
Convert RB Medians-Asphalt to Concrete / L12000	228	Continuing	50	Medium	125,000
Del Mar Terrace Street Improvements / L14003	240	New	34	Low	65,000
El Cajon Boulevard Streetscape Improvements / S00826	244	Continuing	46	Medium	150,000
Pomerado Rd Median Improvements-n/o of R Bernardo / S10035	300	Continuing	28	Low	255,090
Switzer Canyon Bridge Enhancement Prog / S10054	321	Continuing	38	Low	5,000
Talmadge Historic Gates / L12001	323	Continuing	55	Medium	100,000
Talmadge Streetscape & Lighting Zone 2W / S00977	326	Continuing	41	Low	10,000
Tierrasanta - Median Conversion / L14001	327	New	42	Medium	250,000
Webster Neighborhood Identification Sign / S14005	343	New	21	Low	40,000
Total					\$ 1,324,919

Mission Bay Improvements Fund

The Mission Bay Improvements Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent in the Mission Bay Park for capital improvements. The Adopted budget of \$3.1 million is based on current projections of the revenue for Fiscal Year 2014. Once the revenue is received, the Park & Recreation Department will work with the Mission Bay Park Improvement Fund Oversight Committee to identify specific sub-projects based on the actual amount of available revenue. The Adopted CIP Budget of \$3.1 million has been placed in the Mission Bay Improvements annual allocation, as shown in **Table 16**, to support the dredging of Mission Bay.

Capital Improvements Program

Fiscal Year 2014 Adopted Budget Summary

Table 16: Mission Bay Improvements Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Adopted
Mission Bay Improvements / AGF00004	272	Continuing	Annual	Annual \$	3,114,678
Total				\$	3,114,678

Park Service District Funds

Park Service District Funds were established to support park facilities. The funds must be used for capital improvements within the district in which the funds were collected. These funds are no longer earning revenue and have been replaced with development impact fees and facilities benefit assessments, which include a park component in the fees. In an effort to allocate remaining funds, \$156,300 of Park Service District funds have been added to the Adopted CIP Budget for Fiscal Year 2014 as shown in **Table 17**.

Table 17: Park Service District Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Adopted
San Ysidro Athletic Area & Larsen Field Lighting / S11013	315	Continuing	83	High \$	156,300
Total				\$	156,300

Proposition 42 - Transportation Relief Fund

The State of California imposes taxes on the sale of fuel. Effective July 1, 2010, the State repealed the sales tax on fuel, effectively eliminating Proposition 42, and replaced it with an excise tax (Highway Users Tax - Section 2103). Funds from the new excise tax are restricted by Article XIX of the California State Constitution and Streets and Highways Code Section 2101 to the research, planning, construction, improvement, maintenance, or operation of the public right-of-way and related facilities. In Fiscal Year 2014, the Highway Users Tax - Section 2103 rate per gallon is \$0.215. The City allocates the majority of these revenues for slurry seal; however, in Fiscal Year 2014, \$1,500,000 is budgeted to reconstruct concrete streets and \$500,000 is budgeted for the repair and reconstruction of sidewalks. The fuel excise tax collected under Highway Users Tax Sections 2104-2108 of \$0.18 per gallon of unleaded fuel and \$0.13 per gallon of diesel fuel is budgeted within the City's Gas Tax Fund. For Fiscal Year 2014, \$2,000,000 has been allocated to two annual allocations, as shown in **Table 18**.

Table 18: Proposition 42 - Transportation Relief Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Adopted
Concrete Streets / AID00006	541	Continuing	Annual	Annual \$	1,500,000
Sidewalk Repair and Reconstruction / AIK00003	630	Continuing	Annual	Annual	500,000
Total				\$	2,000,000

QUALCOMM Stadium Fund

The Qualcomm Stadium Fund receives revenue from a variety of hosted events at Qualcomm Stadium. As the Stadium ages, regular upgrades and renovations are required for various components of the facility. The annual allocation for capital improvements provides for those needed improvements. For Fiscal Year 2014, \$750,000 has been allocated to one annual allocation, as shown in **Table 19**.

Capital Improvements Program Fiscal Year 2014 Adopted Budget Summary

Table 19: QUALCOMM Stadium Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Adopted
QUALCOMM Stadium / ABG00001	483	Continuing	Annual	Annual \$	750,000
Total				\$	750,000

Refuse Disposal Fund

The Refuse Disposal Fund is an enterprise fund that is used to operate the City's Miramar Landfill and maintain the City's inactive landfills. Most of the capital projects supported by this fund are focused on ensuring regulatory compliance at these landfills. Projects are funded and prioritized based on deferred capital and regulatory requirements. For Fiscal Year 2014, \$605,000 has been allocated to two annual allocations, as shown in **Table 20**.

Table 20: Refuse Disposal Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Adopted
Environmental Services Operations Yard Improvement / AFA00003	117	Continuing	Annual	Annual \$	275,000
Minor Improvements to Landfills / AFA00001	119	Continuing	Annual	Annual	330,000
Total				\$	605,000

Regional Park Improvements Fund

The Regional Park Improvements Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent on capital improvements in the City's regional parks, including Balboa Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and contiguous coastal parks. The Adopted budget of \$3.0 million is based on current projections of the revenue and estimated fund balance for Fiscal Year 2014. Once the revenue is received, the Park & Recreation Department will work with the San Diego Regional Parks Improvement Fund Oversight Committee to identify specific sub-projects based on the actual amount of available revenue. The Fiscal Year 2014 Adopted CIP Budget of \$3.0 million from the Regional Park Improvements Fund, as shown in **Table 21**, will add funding to one new and five continuing projects, which includes two annual allocations.

Table 21: Regional Park Improvements Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Adopted
Chollas Lake Park Playground Improvements / S14002	225	New	40	Low \$	989,000
Coastal Erosion and Access / AGF00006	227	Continuing	Annual	Annual	310,000
Palisades Park Comfort Station Replacement / S10026	298	Continuing	84	High	400,000
Resource-Based Open Space Parks / AGE00001	309	Continuing	Annual	Annual	800,000
Sunset Cliffs Natural Pk Hillside Imp Preservation / S10091	320	Continuing	58	Medium	270,000
Trail for All People / S13001	337	Continuing	54	Medium	231,000
Total				\$	3,000,000

Capital Improvements Program

Fiscal Year 2014 Adopted Budget Summary

Regional Transportation Congestion Improvement Program Fund

The Regional Transportation Congestion Improvement Program (RTCIP) is an element of the TransNet Extension Ordinance requiring the City to collect an exaction for new residential developments. RTCIP Fees are to be spent only on improvement to the Retinal Arterial System (RAS) to mitigate development impact. For Fiscal Year 2014, \$750,000 has been added to the CIP budget, as shown in **Table 22**.

Table 22: Regional Transportation Congestion Improvement Program Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Adopted
SR94/Euclid Av Interchange-Phase 2 / S14009	623	New	57	High \$	400,000
State Route 163/Clairemont Mesa Blvd Interchange / S00905	636	Continuing	71	High	350,000
Total				\$	750,000

Sewer Funds

The Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by a variety of sources, including sewer rates, bond financing, state revolving fund loans, and grants. A total of \$72.2 million in Sewer Funds is added to the CIP budget for Fiscal Year 2014, as shown in **Table 23**. This funding will support Environmental Protection Agency (EPA) Consent Decree projects as well as projects to meet the requirements of the Clean Water Act and projects to replace and/or rehabilitate the aging sewer system infrastructure.

Table 23: Sewer Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Adopted
EAM ERP Implementation / S14000	390	New	85	High \$	3,376,800
MBC Biosolids Storage Silos / S00322	408	Continuing	74	Medium	339,845
MBC Dewatering Centrifuges Replacement / S00339	409	Continuing	83	High	4,591,817
MBC Odor Control Facility Upgrades / S00323	410	Continuing	83	High	1,022,262
Metro Treatment Plants / ABO00001	412	Continuing	Annual	Annual	1,700,000
Municipal Facilities Control Systems Upgrade / L10001	421	New	72	Low	1,810,000
NCWRP Sludge Pump Station Upgrade / S00309	422	Continuing	82	Medium	150,000
PS2 Power Reliability & Surge Protection / S00312	428	Continuing	90	High	351,719
Pipeline Rehabilitation / AJA00002	430	Continuing	Annual	Annual	25,306,271
Point Loma Grit Processing Improvements / S00315	431	Continuing	N/A	N/A	6,162,221
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	433	Continuing	Annual	Annual	500,000
Pump Station Restorations / ABP00001	435	Continuing	Annual	Annual	1,250,000
SBWR Plant Demineralization / S00310	442	Continuing	77	Medium	2,656,294
Sewer Main Replacements / AJA00001	445	Continuing	Annual	Annual	23,000,000
Total				\$	72,217,229

TransNet Funds

TransNet is a one-half cent local sales tax that can only be used for projects in the City's right-of-way. The primary goal of TransNet funding is to reduce traffic congestion. In addition to roadway improvements, the funds can be used for bicycle facilities, bridges, pedestrian facilities and traffic signals. The City's transportation needs greatly outweigh the availability of funds. Projects are

Capital Improvements Program Fiscal Year 2014 Adopted Budget Summary

considered for inclusion in the budget based on community needs and the individual project's priority score. Efforts are made to distribute funding among all transportation assets types, such as roadways, traffic signals and calming, and bike facilities. Priority scores vary among the transportation asset types which results in funding some projects that are scored lower within the overall transportation category but highest within the individual asset type. The Fiscal Year 2014 Adopted CIP Budget of \$22.3 million, as shown in **Table 24**, adds funding to 19 continuing projects, which includes nine annual allocations.

Table 24: TransNet Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Adopted
35th & 34th at Madison Avenue Improvements / S00922	507	Continuing	76	High	\$ 1,100,000
Cherokee Street Improvements / S00921	538	Continuing	43	Medium	1,134,005
Georgia Street Bridge Improvements / S00863	565	Continuing	51	Medium	1,850,000
Home Avenue Park / S00673	257	Continuing	49	Medium	750,000
Install T/S Interconnect Systems / AIL00002	572	Continuing	Annual	Annual	100,000
Installation of City Owned Street Lights / AIH00001	573	Continuing	Annual	Annual	734,000
Linda Vista Rd at Genesee Intersection Improvement / S00907	585	Continuing	52	Medium	50,000
Median Installation / AIG00001	588	Continuing	Annual	Annual	447,000
Minor Bike Facilities / AIA00001	590	Continuing	Annual	Annual	639,000
New Walkways / AIK00001	596	Continuing	Annual	Annual	1,964,959
Old Otay Mesa Road- Westerly / S00870	603	Continuing	66	High	3,000,000
Palm Avenue Roadway Improvements / S00913	609	Continuing	57	High	2,403,939
School Traffic Safety Improvements / AIK00002	627	Continuing	Annual	Annual	201,890
Sorrento Valley Road & Interstate 5 Interchange / S00914	632	Continuing	50	Medium	500,000
Torrey Pines Road Slope Restoration / S00877	649	Continuing	42	Medium	2,540,000
Traffic Calming / AIL00001	650	Continuing	Annual	Annual	1,186,526
Traffic Signals - Citywide / AIL00004	651	Continuing	Annual	Annual	715,000
Traffic Signals Modification / AIL00005	652	Continuing	Annual	Annual	961,400
University Avenue Mobility Project / S00915	656	Continuing	53	Medium	2,000,000
Total					\$ 22,277,719

Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations will significantly degrade and shorten pavement life. Street Damage Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City as a result of trenching. In conjunction with the Streets Preservation Ordinance adopted in January 2013, Council approved a graduated increase in fees towards full cost recovery. Fees depend on the size of the trench, the age of the pavement, and the type of utility. For Fiscal Year 2014, \$2,000,000 has been allocated to one annual allocation, as shown in **Table 25**.

Table 25: Trench Cut/Excavation Fee Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Adopted
Resurfacing of City Streets / AID00005	616	Continuing	Annual	Annual	\$ 2,000,000
Total					\$ 2,000,000

Capital Improvements Program

Fiscal Year 2014 Adopted Budget Summary

Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by a variety of sources, including water rates, bond financing, state revolving fund loans, and grants. The Fiscal Year 2014 Adopted CIP Budget of \$46.6 million from the Water Fund, as shown in **Table 26**, includes projects contained in the Compliance Order from the California Department of Public Health as well as projects to meet the requirements of the federal Safe Drinking Act and projects to replace and/or rehabilitate the aging water system infrastructure.

Table 26: Water Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Adopted
69th & Mohawk Pump Station / S12011	374	Continuing	96	High	\$ 279,129
Catalina 12inch Cast Iron Mains / S12008	382	Continuing	98	High	600,000
Corrosion Control / AKA00001	386	Continuing	Annual	Annual	200,000
EAM ERP Implementation / S14000	390	New	85	High	2,251,200
La Jolla Scenic Drive 16inch Main / S12009	401	Continuing	82	Low	724,089
Large Diameter Water Transmission PPL / AKA00003	403	New	Annual	Annual	780,113
Lower Otay Outlet Tower / S12018	406	Continuing	90	High	131,327
Lower Otay Reservoir Emergency Outlet Improvements / S00044	407	Continuing	75	Medium	618,572
Miramar Clearwell Improvements / S11024	415	Continuing	100	High	2,400,000
Miramar Contract A Roof System Redesign / S13016	416	Continuing	90	High	4,557,000
Montezuma Pipeline/Mid-City Pipeline Phase II / S11026	418	Continuing	98	High	2,000,000
Morena Reservoir Outlet Tower Upgrade / S00041	420	Continuing	90	High	4,870,768
Otay 1st/2nd PPL Abandon East of Highland Avenue / S11027	424	Continuing	77	Low	900,000
Otay 1st/2nd PPL Abandon West of Highland Avenue / S12016	425	Continuing	91	Medium	338,051
Pacific Beach Pipeline South (W) / S12015	429	Continuing	85	Medium	900,000
Scripps Ranch Pump Station / S12019	443	Continuing	80	Medium	1,312,000
Standpipe and Reservoir Rehabilitations / ABL00001	449	Continuing	Annual	Annual	2,384,688
Tierrasanta (Via Dominique) Pump Station / S12040	450	Continuing	96	High	2,000,000
University Ave Pipeline Replacement / S11021	453	Continuing	93	High	1,000,000
Upas Street Pipeline Replacement / S11022	455	Continuing	93	High	4,300,000
Water & Sewer Group Job 816 (W) / S13015	456	Continuing	90	Medium	650,000
Water Main Replacements / AKB00003	461	Continuing	Annual	Annual	12,000,000
Water Treatment Plants / ABI00001	463	Continuing	Annual	Annual	1,400,000
Total					\$ 46,596,937

Projects to Fund with Other Project Savings

Following, in **Table 27**, is a list of underfunded projects that are proposed to receive funding during Fiscal Year 2014, pending availability of funds from other project closures. This list is organized in priority order by project and includes the project's page number and priority score along with the phase or activity that would be funded and the amount of funding needed for that phase of the project. If approved, these projects will be eligible to receive a budget increase without returning to City Council during the fiscal year. If another project is completed and closed with budget remaining, it may be transferred to the first eligible project on this list, rather than returning the unspent money to fund balance. By receiving City Council approval for these budget transfers in advance, these projects can be accelerated as soon as funding becomes available. If the first project is not eligible

Capital Improvements Program

Fiscal Year 2014 Adopted Budget Summary

for the available funding source, or if available funds exceed the amount requested for the project, the amount not allocated to the first project would move on to the next project on the list and so forth. This budgetary authority is included in the Fiscal Year 2014 Appropriations Ordinance.

Table 27: Underfunded Projects

Project	Page No.	Priority Score	Phase	Amount
Children's Pool / S00644	135	93	Construction	\$ 50,000
Environmental Services Operations Yard Improvement / AFA00003	117	Annual	Construction	
Miramar Roof Replacement / BXXXXX ¹			Construction	135,000
Miramar Employee Drainage / B13188			Construction	140,000
University Village Tot Lot / S13005	339	17	Construction	150,000
North Ocean Beach Gateway Phase II / S12041	286	35	Construction	201,000
La Jolla Cove Lifeguard Station / S00792	148	93	Construction ²	250,000
Silver Wing Neighborhood Park Sports Field / S11051	317	74	Construction	600,000
Mission Bay Athletic Area Comfort Station / S10021	268	68	Construction	820,000
Old Otay Mesa Road- Westerly / S00870	603	66	Construction	2,000,000
Fire Station No. 22 - Point Loma / S00787	142	81	Design	40,000
Fire Station No. 17 - Mid-City / S00783	141	80	Design	40,000
Fire Station No. 5 - Hillcrest / S00788	138	80	Design	40,000
South Mission Beach Lifeguard Station / S00791	156	81	Design	50,000
Metro Treatment Plants / ABO00001	412	Annual	Design	200,000
AA-Corrosion / AKA00001	386	Annual	Design	401,057
69th and Mohawk Pump Station / S12011	374	96	Design	430,000
Skyline/Paradise Hills / S00687	155	81	Design	600,000
Paradise Hills No. 54 / S00785	147	81	Design	600,000
Ocean Beach Life Guard Station / S10121	153	79	Design	600,000
Water Treatment Plants / ABI00001	463	Annual	Design	900,000

¹Sublet has not yet been created

²Phase I construction only

Developer Credits

Pursuant to the Municipal Code and City of San Diego RTCIP Funding Program, the City may accept public facilities improvements as consideration in lieu of the FBA, DIF, or RTCIP. In these cases a developer provides capital improvements as credit against current and future fees. The amount of the credit is based on the final cost of the capital improvements as verified by the City. A credit is only available based upon an executed reimbursement agreement which has been approved by City Council and pursuant to the RTCIP Credit Policy. Because the City does not receive cash as reimbursement for capital improvements provided by the developer, FBA credits are not included as a funding source in the department's CIP project pages. Therefore, in order to show the contribution of FBA credits to the Capital Improvement Program, a list of projects receiving developer credits are listed below in **Table 28**.

Capital Improvements Program

Fiscal Year 2014 Adopted Budget Summary

Table 28: Developer Credit Allocations to Capital Improvements

Project	PFFP ¹ Project No. Reference	Prior Fiscal Years Credit	FY2014 Credit	Future Fiscal Years Credit	Funding Source Total Credit
Black Mountain Ranch Facilities Benefit Assessment (FBA) ²					
Black Mountain Rd Widening-SR-56 South to Mercy Rd	T-57	\$ -	\$ -	993,000	\$ 993,000
Camino Del Sur-San Dieguito Road south to Carmel Valley Road	T-9	12,593,995	1,029,600	1,854,294	15,477,889
Camino Del Sur South Wildlife Crossing-San Dieguito Road to Carmel Valley Road	T-12	-	3,726,473	-	3,726,473
Camino Del Sur Widening-Carmel Valley Road south to SR-56	T-14	-	-	4,314,157	4,314,157
Camino Del Sur Widening-San Dieguito Road south to Carmel Valley Road	T-10	1,641,119	5,545,072	-	7,186,191
Camino San Bernardo-Paseo Del Sur East to City Limit	T-47.2	1,526,117	-	1,101,711	2,627,828
Carmel Valley Rd/Black Mountain Rd to Camino Crisalida - Widen to 4 Lanes	T-25.3	-	-	4,816,052	4,816,052
Carmel Valley Rd East Wildlife Crossing Widening	T-27	-	-	2,269,318	2,269,318
El Camino Real Widening - San Dieguito Rd to Via de la Vallee	T-29.2	-	714,354	-	714,354
Nicole Ridge Rd-Camino San Bernardo to Potomac Ridge Rd - 2 Lanes	T-63	-	-	826,150	826,150
North Fire Station - No. 48 ³	F-2	-	3,034,336	6,505,807	9,540,143
North Neighborhood Park (NP #2)	P-5	-	926,609	2,779,828	3,706,437
Paseo Del Sur-Camino Del Sur East to Babcock St - 4 Lanes	T-47.1	10,382,966	-	2,456,762	12,839,728
Paseo Del Sur-Potomac Ridge Rd to Camino Del Sur - 2 Lanes	T-47.3	-	1,595,972	-	1,595,972
Ranch Bernardo Rd Widening-I-15 to Bernardo Center Dr - 2 Lanes	T-40	-	-	1,327,008	1,327,008
South Neighborhood Park (NP #1) ⁴	P-4	79,520	-	1,226,392	1,305,912
SR-56 at I-5 Interchange Improvements	T-58	-	-	580,000	580,000
SR-56 Bike Interchanges	T-15.2	-	-	605,168	605,168
SR-56 Widening I-5 to I-15 - Add 2 Lanes	T-54.2	-	500,000	11,591,000	12,091,000
Subarea I Transit Program	T-59	-	-	2,364,707	2,364,707
Via de la Valle Widening-West El Camino Real to San Andres Dr	T-32.1	1,351,395	2,176,329	5,087,582	8,615,306
West Bernardo Dr at Bernardo Center Dr intersection Improvements	T-45	-	-	701,450	701,450
West Bernardo Dr Spot Improvements-I-15 South to Aquamiel Rd	T-43	-	-	2,786,591	2,786,591
Total Black Mountain Ranch FBA		\$ 27,575,112	\$ 19,248,745	\$ 54,186,977	\$ 101,010,834

Mission Valley Development Impact Fees (DIF)

Central Park (14.28 Acres)	P-6	\$ -	\$ -	30,515,471	\$ 30,515,471
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Capital Improvements Program

Fiscal Year 2014 Adopted Budget Summary

Table 28: Developer Credit Allocations to Capital Improvements

Project	PFFP ¹ Project No. Reference	Prior Fiscal Years Credit	FY2014 Credit	Future Fiscal Years Credit	Funding Source Total Credit
Creekside Park (1.30 Acres)	P-6	-	-	3,161,517	3,161,517
Franklin Ridge Pocket Park (0.20 Acre)	P-6	-	-	901,736	901,736
Phyllis Place Park (1.33 Acre)	P-6	-	-	1,944,471	1,944,471
Total Mission Valley DIF		\$ -	\$ -	\$ 36,523,195	\$ 36,523,195

City of San Diego Regional Transportation Congestion Improvement Program (RTCIP) ⁵

Friars Rd EB Ramp/Qualcomm Way	17	\$ -	\$ -	1,296,750	\$ 1,296,750
Friars Rd/1-15 SB Off-ramp	19	-	-	1,056,044	1,056,044
Friars Rd/SR-163 Interchange	15a	-	-	2,660,000	2,660,000
Friars Road - Pedestrian Bridge across Friars Road	16	-	-	3,500,000	3,500,000
Friars Road - Qualcomm Way to Mission Center Road	4	880,412	880,411	.	1,760,823
Friars Road & Avenida De Las Tiendas	10	206,180	62,307	-	268,487
Mission Center Road/I-8 Interchange	15b (Phase 2)	-	-	1,000,000	1,000,000
Mission Ctr Rd/ I-8 Interchange	15b (Phase 3)	-	-	13,034,250	13,034,250
Qualcomm Way / I-8 WB off ramp	21	-	-	626,175	626,175
Texas St/ El Cajon Blvd	20	-	-	416,350	416,350
Texas Street - Camino del Rio South to El Cajon Blvd	11	427,670	427,669	-	855,339
Total City of San Diego RTCIP		\$ 1,514,262	\$ 1,370,387	\$ 23,589,569	\$ 26,474,218
Total		\$ 29,089,374	\$ 20,619,132	\$ 114,299,741	\$ 164,008,247

Note: The Credit listings above are exclusive to those projects which are being funded through FBA, DIF, and RTCIP credits and is not inclusive of the entire funding program.

¹ PFFP stands for Public Facilities Financing Plan.

² A full description of each project is contained in the respective Public Facilities Financing Plans.

³ The timing of the funding for this project has been pushed back; therefore, previous FY 2013 anticipated funding has been combined into Future Years Credit.

⁴ This is a completed project with remaining FBA credits scheduled for future years.

⁵ A full description of each project is contained in the Quarry Falls Transportation Phasing Plan Project No. 49068.

Planned Construction Contracts

In late Fiscal Year 2012, City Council approved increases in the Mayor's CIP contract execution thresholds. As a result, most CIP projects are able to proceed with awarding construction contracts without returning to City Council for additional authorization, as long as City Council has approved the project's budget and the contract is under \$30 million. This is estimated to reduce project execution timelines by three to 12 months. Since the individual contracts will no longer be brought before City Council prior to award, they are provided here. The list of projects anticipated to move forward to bid and award construction contracts during Fiscal Year 2014 is shown in Table 29; any changes to the list (i.e., added/deleted projects or contracting method) throughout the fiscal year will be communicated to the City Council. The list is organized by department and then alphabetically by project and includes the construction contract delivery method and estimated amount of the contract.

Capital Improvements Program

Fiscal Year 2014 Adopted Budget Summary

Conclusion

The Fiscal Year 2014 Adopted CIP Budget provides a \$179.4 million increase to the City's multi-year CIP. This budget will establish 16 new projects and add funding to 112 continuing projects spanning a variety of departments and project types. The Fiscal Year 2014 Adopted CIP Budget also includes a list of underfunded projects which are Adopted to receive funding if other projects have savings at project completion, and a list of projects which are anticipated to be entering into construction contracts during the fiscal year. City Council approved the \$179.4 million increase to the City's CIP (**Tables 3-26**), the projects to fund when other projects close (**Table 27**) and the planned construction contracts (**Table 29**) for Fiscal Year 2014.

Table 29: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Total Project Cost
Airports				
Montgomery Field / AAA00001	96		\$	\$ 13,925,662
MYF Rehab of Runway 5/23 & Taxiway G / B00910		Design Bid Build	5,303,000	
MYF Twy C Rehab & New Run-Up Pads / B11059		Design Bid Build	1,000,000	
Total Airports			\$ 6,303,000	\$ 13,925,662
Environmental Services				
Citywide Energy Improvements / ABT00003	113		\$	\$ 11,890,324
Post Top Street Light conversion / B13139		Design Build	7,000,000	
South Chollas Landfill Improvements / S00684	123	Design Build	1,500,000	6,861,702
West Miramar Landfill Phase 2 Landfill Gas System / S00774	126	Design Build	2,600,000	3,060,000
Total Environmental Services			\$ 11,100,000	\$ 21,812,026
Fire-Rescue				
Fire Station 38 Remodel / S10006 *	143	Design Bid Build	\$ 436,000	\$ 650,000
FIRE STATION #45-EAST MISSION VALLEY / S00688	144	Design Bid Build	8,309,000	10,838,692
LA JOLLA COVE STATION / S00792	148	Design Bid Build	1,130,000	2,104,627
Total Fire-Rescue			\$ 9,875,000	\$ 13,593,319
Library				
SKYLINE HILLS LIBRARY (1) / S00692	181	Design Build	\$ 11,369,000	\$ 14,754,252
Total Library			\$ 11,369,000	\$ 14,754,252
Park & Recreation				
CABRILLO HEIGHTS N'HOOD PARK IMPROV / S00763	210	Design Bid Build	\$ 650,000	\$ 843,000
HOME AVENUE PARK / S00673	257	Design Bid Build	3,310,000	5,200,150
Mission Bay Golf Course / AEA00003	271			1,400,000
Mission Bay Golf Course - Upgrades / B12020		Job Order Contract	63,000	
Mission Hills Historic St Lighting / S11008 / B00709	274	Design Bid Build	676,000	845,000
MONTGOMERY ACADEMY JOINT USE IMPRVMT / S00973	279	Design Bid Build	745,000	695,000
Mountain View Neigh Pk Area Upgrades / S11019 *	281	Design Bid Build	495,000	1,025,000
MUSEUM OF MAN Interior / S11101 *	283	Design Bid Build	300,000	2,030,976
Pomerado Rd n/o Rho Bernardo Rd Medians / S10035	300	Design Bid Build	650,000	899,840
Rancho Bernardo Comm Pk-Sports Fld Lghtg / S11012	301	Design Bid Build	581,000	870,000
Rancho Bernardo Road Streetscape / S12006 *	302	Design Bid Build	52,000	75,000
Rancho Penasquitos Skate Park / S12002 *	306	Design Build	403,000	369,305
Rancho Penasquitos Towne Centre Park Imp / S12003 *	307	Design Bid Build	50,000	75,000
Resource Based Open Space Parks / AGE00001	309			2,239,944
LOS PEN CANYON - BLK MTN RANGER STATION / B00619		Design Bid Build	1,145,000	
SD RIVER DREDGING QUALCOMM WAY TO SR163 / S00606	313	Design Bid Build	739,000	1,064,000

Capital Improvements Program

Fiscal Year 2014 Adopted Budget Summary

Table 29: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Total Project Cost
San Ysidro Athletic Area/Larsen Fld Lght / S11013	315	Design Bid Build	601,000	1,041,300
252 CORRIDOR PARK IMPROVEMENTS PHASE 2 / S01071	319	Design Bid Build	1,020,000	1,650,000
Sunset Cliffs Natural Pk Hillside Imp Preservation / S10091	320	Design Bid Build	202,500	400,000
Torrey Highlands Park - Play Area Upgrad / S11020	331	Design Bid Build	700,000	940,377
Trail For All People / S13001 *	337	Design Bid Build	184,000	281,000
University Village Park Tot Lot / S13005 *	339	Design Build	191,000	450,253
Welcome to Rancho Bernardo - Signs / S10036 *	345	Design Bid Build	34,000	55,367
WEST MAPLE CANYON MINI / S00760 *	347	Design Bid Build	294,000	645,000
Total Park & Recreation			\$ 13,085,500	\$ 23,095,512
Police				
Police Headquarters Congeneration Repower Project / S10131	360	Design Build	\$ 800,000	\$ 983,085
Total Police			\$ 800,000	\$ 983,085
Public Utilities				
Backup Generators at SPS's, TP & EMTS / S12036	378	Design Build	\$ 4,900,000	\$ 17,745,600
Chollas Building / S11025	383	Design Build	16,200,000	17,700,000
Dams and Reservoirs / ABK00001	387			3,306,111
Scripps Ranch Rsvr Slope Rpr&Bracket Rpl / B10165 *		Design Bid Build	294,000	
Lower Otay Reservoir Emerg Outlet Improv / S00044	407	Design Bid Build	1,050,000	2,000,000
Metro Treatment Plants / ABO00001	412			29,777,965
MBC Chemical System Improvements Phase 2 / B10178		Design Bid Build	3,174,000	
MWWD Trunk Sewers / AJB00001	414			83,492,663
Rose Canyon TS (RCTS) Joint Repair / B11025		Design Build	4,711,000	
Morena Reservoir Outlet Tower Upgrade / S00041	420	Design Bid Build	4,370,000	5,680,000
NCWRP Sludge Pump Station Upgrade / S00309 *	422	Design Bid Build	361,000	707,096
Otay 1st /2nd Pipeline / S11027	424	Design Bid Build	5,091,000	7,221,721
Pipeline Rehabilitation / AJA00002	430			195,286,638
PIPELINE REHAB - PHASE F-2 (LATERALS) / B11060		Design Bid Build	3,520,000	
Pipeline Rehab - Phase I-2 (Laterals) / B11030		Design Bid Build	3,325,000	
PIPELINE REHABILITATION U-1 / B13012		Design Bid Build	7,980,000	
PIPELINE REHABILITATION V-1 / B13013		Design Bid Build	5,115,000	
PIPELINE REHABILITATION W-1 / B13014		Design Bid Build	2,653,000	
PIPELINE REHABILITATION Y-1 / B13094		Design Bid Build	5,860,000	
PS #64, 65 Penasquitos & E Mission Gorg / ABP00003	433			9,493,059
Pump Station 65 Capacity Upgrade / B00306		Design Bid Build	4,400,000	
Pump Station 33 Wall and Roof Repairs / TBD		Job Order Contract	150,000	TBD
Sewer Main Replacements / AJA00001	445			437,469,755
Water & Sewer Group 957 / B11152		Design Bid Build	633,000	
S & W GJ 814(s) / B00435		Multiple Award Construction Contract	3,462,000	
24-inch Harbor Dr Sewer Main Replacement / B13090 *		Minor Contract	250,000	
Buchanan Canyon Sewer B (UP) / B00429		Design Bid Build	3,488,000	
E St 32nd St & Nutmeg St Sewer Main Repl / B12107 *		Design Bid Build	498,000	
Lytton St. 6-inch Sewer Replacement / B10209 *		Design Bid Build	395,000	
Sewer & Water GJ Crown Pt s La Playa (S) / B10210		Multiple Award Construction Contract	5,955,000	
Sewer & Water Group 693 (GP3) (05) / B00447		Design Bid Build	2,610,000	
Sewer & Water Group 694 (S) / B00448		Design Bid Build	3,401,000	
Sewer & Water Group 695 (S) / B00449		Design Bid Build	2,554,000	
Sewer & Water Group 758 / B00365		Design Bid Build	4,500,000	
Sewer & Water Group 809 (LJ) / B00416		Design Bid Build	3,209,000	
Sewer & Water Group 820 (LJ) / B00382		Design Bid Build	2,511,000	
Sewer Group 703A / B00461		Design Bid Build	2,100,000	

Capital Improvements Program

Fiscal Year 2014 Adopted Budget Summary

Table 29: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Total Project Cost
Sewer Group 720 / B00459		Design Bid Build	3,502,000	
Sewer Group Job 727 / B00337		Design Bid Build	2,155,000	
Sewer Group 735 / B00345		Design Bid Build	1,655,000	
Sewer Group 743 / B00353)		Multiple Award Construction Contract	2,165,000	
SEWER GROUP 808 / B00412		Design Bid Build	1,165,000	
Sewer Group 835 / B13157		Multiple Award Construction Contract	4,608,000	
SEWER PUMP STATION 77A GENERATORS (SPS77A) / B12018		Design Bid Build	682,000	
SPS 13 REHAB / B00476 *		Design Bid Build	450,000	
Swan Street Sewer Main Replacement / B11110 *		Design Bid Build	149,000	
Tecolote Canyon 8-inch CI Sewer Replacement / B11111		Job Order Contract	660,000	
Via Alicante & Crescent Dr SMR (GRC) / B12108		Design Bid Build	680,000	
Water & Sewer Group Job 934 (S) / B11136		Design Bid Build	420,000	
Standpipe & Reservoir Restorations / ABL00001	449			26,349,043
La Jolla Country Club Reservoir / B11024		Design Bid Build	4,125,000	
Tierrasanta (Via Dominique) Pump Station / S12040	450	Design Bid Build	8,200,000	11,228,000
Unscheduled Projects / AJA00003	454			19,334,593
False Bay RR Trunk Sewer / B00507		Design Bid Build	1,026,000	
Upas Street P/L Replacement Project / S11022	455	Construction Manager at Risk	15,585,000	20,196,326
Water Department Security Upgrades / S00050	458			15,564,499
WDSU - Reservoirs & Dams - Ph II / S11106		Design Build	2,200,000	
Main Replacements / AKB00003	461			471,989,455
Pescadero and Diamond Street Stairway Reconstruction / B12106 *		Design Bid Build or Job Order Contract	140,000	
Water & Sewer Group 957 / B11154		Design Bid Build	2,359,000	
S & W GJ 814(w) / B00108		Multiple Award Construction Contract	3,618,000	
Juan Street - Water Pipeline Replacement / B11101		Design Bid Build	812,000	
Rancho Santa Fe Farm Rd. Water Main / B13082 *		Job Order Contract	342,000	
Sewer & Water GJ Crown Pt s La Playa (W) / B13011		Multiple Award Construction Contract	1,781,000	
Sewer & Water Group 693 (GP3) (05)-1 / B00036		Design Bid Build	173,000	
Sewer & Water Group 694 (W) / B00035		Design Bid Build	827,000	
Sewer & Water Group 695 (W) / B00037		Design Bid Build	486,000	
Sewer & Water Group 758 / B00074		Design Bid Build	500,000	
Sewer & Water Group 809 (LJ) / B00102		Design Bid Build	1,888,000	
Sewer & Water Group 820 (LJ) / B00110		Design Bid Build	1,016,000	
Water & Sewer Group Job 934 (W) / B11004		Design Bid Build	1,004,000	
Water Group 616 / B00018		Design Bid Build	5,244,000	
Water Group 961 / B12051		Design Bid Build	894,000	
Water Group Job 936 / B11006		Design Bid Build	3,251,000	
Water Group Job 937 / B11007		Design Bid Build	1,320,000	
Water Group Job 943 / B11039 *		Design Bid Build	435,000	
Water Group Job 945 / B11041		Design Bid Build	1,575,000	
Water Group Job 958 / B11137		Design Bid Build	3,960,000	
Water Group Job 959 / B11138		Design Bid Build	2,081,000	
Water Group 960 / B12016		Design Bid Build	423,000	
Water Pump Station Restoration / ABJ00001	462			47,842,633
College Ranch Hydro Pump Station / B11023		Design Bid Build	5,286,000	
Water Treatment Plants / ABI00001	463			2,000,000
Sodium Hypochlorite at Otay WTP / B11098		Design Build	1,275,000	
Total Public Utilities			\$ 198,837,000	\$ 1,424,385,157

Capital Improvements Program

Fiscal Year 2014 Adopted Budget Summary

Table 29: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Total Project Cost
Public Works - General Services				
Americans with Disabilities Improvements / ABE00001	471		\$	\$ 39,429,719
Casa de Balboa ADA Barrier Removal / B13018		Design Bid Build	1,113,000	
Museum of Man ADA Barrier Removal / B13021 *		Design Bid Build	279,000	
Oak Park Library - ADA Barrier Removal / B11058 *		Design Bid Build	95,000	
Timken Art Gallery ADA Barrier Removal / B13022 *		Design Bid Build	131,000	
United Nations Bldg. ADA Barrier Removal / B13017 *		Design Bid Build	62,000	
Barrio Logan Youth Facilities 2, 3 ADA Barrier Removal / B13067 *		Design Bid Build	348,000	
City Heights Youth & Community Center ADA / B13068 *		Design Bid Build	129,000	
Colina Del Sol Pool ADA Barrier Removal / B13077 *		Design Bid Build	235,000	
Morley Field Tennis Registration / B13020 *		Design Bid Build	130,000	
Sherman Heights Community Center ADA / B13079 *		Design Bid Build	180,000	
Access & Safety Upgrades at 9 Locations / B11116		Job Order Contract	471,000	
City Facility Improvements / ABT00001	473			168,763,241
SPANISH VILLAGE PLMBGREPWTRSERV / B00953 *		Design Bid Build	481,000	
CASA DEL PRADO HVAC / B00940 *		Design Bid Build	437,000	
Total Public Works - General Services			\$ 4,091,000	\$ 208,192,960
Transportation & Storm Water				
25th Street Renaissance Project / S00985	505	Design Bid Build	\$ 1,500,000	\$ 2,994,000
34th Street Storm Drain Repair / S11001 *	506	Design Bid Build	96,000	230,000
34th & 35th at Madison / S00922	507	Design Bid Build	846,000	1,430,854
38th Street Improvements / S00930	509	Design Bid Build	1,105,000	2,000,000
AVENIDA DE LA PLAYA STORM DRAIN REPLACEMENT / S13018	516	Design Bid Build	3,632,000	3,884,666
Azalea Park Neighborhood Identification / S00699	517	Design Bid Build	240,000	411,830
Bayshore Bikeway / S00944 *	521	Design Bid Build	153,000	5,582,775
Bear Drive Wall / S10093 *	522	Design Bid Build	175,000	406,886
CHEROKEE STREET IMPROVEMENTS / S00921	538	Design Bid Build	1,606,000	1,986,005
Drainage Projects / ACA00001	548			246,089,464
Avocado Place Brow Ditch Repair / B10067 *		Design Bid Build	266,000	
Bonillo Dr (4150) Storm Drain Replacemen / B12033 *		Design Bid Build	169,000	
CMP Storm Drain Pipe Lining Group 1a / B10217		Design Bid Build	1,335,000	
FONTAINE STREET STORM DRAIN / B00607		Design Bid Build	594,000	
Jean Drive Storm Drain Replacement / B11013 *		Design Bid Build	390,000	
Norma Drive Storm Drain Replacement / B11014 *		Design Bid Build	350,000	
Princess View Storm Drain / B12054		Design Bid Build	1,515,000	
El Camino Real / State Route 56 Bike Path Connector / S00981 *	551	Design Bid Build	327,000	267,500
Five Points Neighborhood Pedestrian Improvements / S00988 *	556	Design Bid Build	128,000	150,000
Florence Griffith Joyner Elem Safe Route to School / S10061	558	Design Bid Build	742,000	1,292,073
Florida Median Barrier / S11057 *	559	Design Bid Build	495,000	396,767
Fourth Avenue and Quince Street / S11055 *	560	Design Bid Build	256,000	330,000
Fourth Avenue/Fifth Avenue & Nutmeg Str / S11056 *	561	Design Bid Build	440,000	825,000
Guard Rails / AIE00002	566			2,811,516
Guardrails at 6 Locations / B13001 / B13002 / B13003 / B13004 / B13005 / B13006		Job Order Contract	875,000	
Hillery Dr Improvements / S11064	568	Design Bid Build	2,000,000	2,500,000
Holly Dr. Street Improvements / S11033	569	Design Bid Build	1,307,000	2,000,000
Installation of City Owned Street Lights / AIH00001	573			4,585,769
Citywide Streetlights FY 2011 / B11147 *		Design Bid Build	74,000	
Fairmont N of Aldine Breakaway St. lights / B13160			150,000	
Juan Street - Concrete Street / S00602	575	Design Bid Build	5,851,000	7,229,843
KEARNY MESA COMMUNITY SIGN / S10044 *	577	Design Bid Build	41,000	60,000
Kelton Road Pedestrian Improvements / S10154 *	579	Design Bid Build	188,000	276,000

Capital Improvements Program

Fiscal Year 2014 Adopted Budget Summary

Table 29: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Total Project Cost
LA JOLLA MESA DRIVE SIDEWALK / S00928 *	581	Design Bid Build	133,000	326,000
LA JOLLA VILLAGE DR. & REGENTS ROAD / S00867	583	Design Bid Build	645,000	1,370,000
Manhasset Dr Storm Drain System Upgrade / S11005 *	586	Design Bid Build	123,000	185,000
Miramar Road / S00880	593	Design Bid Build	1,000,000	7,650,000
New Walkways / AIK00001	596			8,753,964
Clairemont Dr Sdwk, Morena to Burgener / B11107 *		Design Bid Build	238,000	
Racine Rd-College Grv to School d/w Sdwk / B12059 *		Design Bid Build	280,000	
North Torrey Pines Roadway & Median Enhancements / S00868	601	Design Bid Build	2,131,000	4,747,000
Pacific HWY Curb Ramp Barrier Removal / S11045 *	607	Design Bid Build	267,000	1,200,000
PALM AVENUE ROADWAY IMPROVEMENTS / S00913	609	Design Bid Build	2,843,000	4,617,209
POWAY ROAD - CLASS I BICYCLE PATH / S00943	611	Design Bid Build	1,500,000	2,400,000
REGENTS ROAD WIDENING - GENESEE TO EXECU / S00881	614	Design Bid Build	3,500,000	6,045,000
Resurfacing of City Streets / AID00005	616			510,471,854
FY13 Asphalt Overlay Group 3 / B13046		Design Bid Build	8,500,000	
FY13 Asphalt Overlay Group 4 / B13057		Design Bid Build	2,290,000	
San Diego River Multi-Use Path / S00958	624	Design Bid Build	910,000	1,819,000
San Remo Way Storm Drain / S11004 *	625	Design Bid Build	156,000	225,000
School Traffic Safety Improvements / AIK00002	627			1,218,771
Oakcrest Dr - 50th and Winona Sdwk B/S / B12081 *		Design Bid Build	105,000	
Clairemont Mesa Blvd / SR-163 Phase II Improvements / S00905	636	Design Bid Build	9,379,000	15,721,200
Torrey Pines Roadway Improvements / S00613 *	648	Design Bid Build	485,000	15,900,000
PARK BLVD @ CYPRESS AVE CONCRETE POP-OUTS & LIGHTED CROSSWALK / B00994 *		Design Bid Build	189,000	
TORREY PINES ROAD SLOPE RESTORATION / S00877	649	Design Bid Build	1,000,000	4,226,220
Traffic Signals City-wide / AIL00004 & Traffic Signals - Modify & Modernize / AIL00005	651 / 652			15,459,550
4th Ave & Date St Traffic Signal / B13137 *		Design Bid Build	194,000	
31ST STREET & IMPERIAL AVE TRAFFIC SIGNAL / B10021 *		Design Bid Build	188,000	
36th St & El Cajon Bl Traffic Signal / B13138 *		Design Bid Build	194,000	
Ash St @ 2nd, 3rd, 7th, 9th Ave T/S Mods / B10198 *		Design Bid Build	405,000	
Signal Mods in Barrio Logan / B13010 *		Design Bid Build	188,000	
Traffic Signal Modifications FY2011 / B11108		Design Bid Build	997,000	
2 TS, 3 Signal Mods, 21 St Lts / B00906 / B00902 / B10021 / S00841 / S00826		Design Bid Build	1,250,000	
Utilities Undergrounding Program / AID00001	658			89,669,438
Jutland, Moraga, 7CC street Lts and Cable / B00849 / B00726 / B00828		Job Order Contract	480,000	
UUP, 30th St Ph IIIA St Lt & Cable / B00719		Job Order Contract	143,000	
UUP 2T PB North, Patrick Henry Ridge Manor / B00835 / B00840 / B00833		Job Order Contract	477,000	
UUP 4Z Paradise Hills 2 and Altadena, Winona & Whiteman/ B00838 / B00850		Job Order Contract	445,000	
UUP 7A Fox Canyon and Euclid Ave / B00842 / B11131		Job Order Contract	585,000	
UUP 8B Sherman Heights 3, 30th Street Phase III C and 28th Street / B00841 / B12001 / B13143		Job Order Contract	376,000	
UUP Potomac, Moraga, Sunset Cliffs, Lincoln / B12069 / B00720 / B00788 / B12066		Job Order Contract	276,000	
Washington Street Improvements Phase II / S00703	661			1,597,645
WASHINGTON ST @ INDIA ST MEDIAN IMPROVE / S00704 *		Design Bid Build	147,000	
Watershed CIP / ACC00001	662			47,842,633
Allied Gardens Park Green Lot / B11069 *		Design Bid Build	116,000	
Cabrillo Hts Pk Watershed Protection / B10025		Design Bid Build	560,000	
S Crest Pk Infiltration for Chollas Crk / B10029		Design Bid Build	2,600,000	
Bannock Ave Streetscape Enhancements / B10027		Design Bid Build	1,941,000	
Beta Street and 37th Street Green Alley / B11057 *		Design Bid Build	382,000	
Mira Mesa Library Watershed Protection / B10028 *		Design Bid Build	214,000	

Capital Improvements Program Fiscal Year 2014 Adopted Budget Summary

Table 29: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Total Project Cost
Stormwater Mitigation Project / TBD		Design Bid Build	875,000	
Total Transportation & Storm Water			\$ 75,553,000	\$ 1,029,186,432
Total			\$ 331,013,500	\$ 2,749,928,405

*SLBE/ELBE: A City program intended to encourage Small Local Business Enterprises (SLBEs) and Emerging Local Business Enterprises (ELBEs) to participate in City contracting.



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Capital Improvements Program

Profile of the City of San Diego's CIP

Budgeting Best Practices

The City of San Diego's Capital Improvements Program (CIP) is a multi-year forecast of capital needs which includes new construction projects and planned improvements of existing facilities. The CIP establishes structure and consistency by identifying, prioritizing, approving, and funding capital improvement projects through coordination of the participating City departments and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC). Implementation of CIP projects is based on the City's adopted General Plan and applicable community plans.

In accordance with the City's budget policy (City Council Policy 000-02), CIP descriptions clearly establish that a project is capital in nature. Projects include, but are not limited to, the construction, purchase, or major renovation of buildings, utility systems, and other facilities; in addition to land acquisition and roadway projects. Each capital project is represented by a City department and categorized by project type and improvement type. Project types provide a categorized breakdown of the type of facility being constructed or improved. Improvement types describe the project's impact on existing assets and may be identified as providing betterment, expansion, replacement, or widening of an existing City asset or the project may result in a new asset to the City. Project types are discussed in greater detail beginning on page 67.

The City's CIP prioritization process establishes guidelines for project selection and an objective process for ranking projects which then allows decision-makers a basis for optimizing the use of available funding resources. City Council Policy 800-14 details the purpose, process, and implementation of the City's prioritization process. For further information on priority scores and policies see the Project Prioritization section on page 53.

Funding for the CIP is programmed from a variety of sources, such as: sewer and water fees, a one half-cent local sales tax for transportation improvements, development impact fees, facilities benefit assessments, private donations, the sale of City-owned property, and State and federal grants. Financing in the form of bonds may be utilized for large and/or costly projects, and deferred capital project needs.

Additionally, funding options utilizing the available resources are taken into consideration in the programming of projects. Annual allocations are budgeted each year and allow the City to better plan for the expansion, renovation, reallocation, or replacement of facilities, as well as providing for emergency and accelerated construction needs. This type of financial planning allows the City to better address State and federal standards. Phase funding provides a process by which large projects are budgeted in an efficient manner that maximizes the use of available funds. This method of funding allows the contract or project to be divided into clearly defined phases which are contracted for independently, allowing the funds to be phased into the project based on the timing of expenses.

Identification of unfunded needs, or unidentified funding, provides a method for communicating resource requirements of projects that are not fully funded and for which a fund source has not yet been identified. Some CIP project schedules indicate an undetermined timeline with unfunded needs as a mechanism to communicate intent or community support for improvements.

The operating budget impact included on most CIP projects provides a reasonable estimate of a capital project's effect on the operating budget of the asset-owning department. New or expanded capital projects can lead to increased programs which require additional personnel and non-personnel expenditures. Conversely, capital enhancements, such as energy efficiencies, may

Capital Improvements Program

Profile of the City of San Diego's CIP

reduce on-going operating or maintenance expenditures. Explanation of the operating budget impact establishes the connection between the construction of an asset and the required operational needs following project completion.

CIP project cost estimates are developed by City departments based on capital asset type and commonly accepted methodology to determine a project cost that is complete, reliable, attainable, and easily verified. Project budgets consist of identified or potential funding sources and previously allocated funding. City departments are responsible for the regular monitoring of expenditures, encumbrances, and continuing appropriations of authorized CIP budgets in order to ensure accuracy and accountability within each project. Financial data referenced in the budget includes total costs and fund allocations since project inception.

The CIP budget is the mechanism that implements the CIP and fulfills a requirement of the City Charter (Section 69). The City Council annually approves the CIP budget and the allocation of funds for the included projects via the Appropriations Ordinance (AO) which establishes capital spending limits for a given fiscal year. These limits include appropriations carried forward from prior years as authorized in the City Charter (Section 84). Although the budget includes a provision for current year anticipated funding, these funds are not included in the AO as they are either not certain to be received within the fiscal year or the appropriation of the funds will require additional legal authority. Spending limits, based on updated information, can be amended during the year through City Council action. For example, a grant may be shown as anticipated until all related documents are fully executed. The agreements must be accepted and the funding appropriated via an approved Council resolution.

CIP Streamlining and Transparency

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, the Fiscal Year 2014 Adopted CIP Budget document includes the following information.

- A list of underfunded projects which are proposed to receive funding if other projects have savings at project completion is provided on page 19.
- A list of projects entering into construction contracts is provided on page 22 so that City Council may review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year.
- All projects in the Fiscal Year 2014 Adopted CIP Budget have been organized into four project status categories as shown in **Table 2** at the end of this section on page 35. The project status categories are:
 - *New*: projects that are newly established as part of the Fiscal Year 2014 Adopted Budget
 - *Continuing*: projects initiated in Fiscal Year 2013, or in a prior year, and are currently in progress
 - *Warranty*: projects that are technically completed, and the asset has been put into service, but have not yet been closed
 - *Underfunded*: projects that are on hold due to lack of funding
- Details of funding sources and Adopted Fiscal Year 2014 allocations for City Council approval can be found in the Fiscal Year 2014 Adopted CIP Budget Summary (pages 5-28).
- Department narratives have been included for each asset-owning department in conjunction with a list of that department's projects and precede each department's project pages.

Capital Improvements Program

Profile of the City of San Diego's CIP

- A CIP webpage (<http://www.sandiego.gov/cip/>) was created last year by the Public Works - Engineering & Capital Projects Department which provides project information that is readily available to the public.

New Public Input Process for CIP Budget

The Fiscal Year 2014 Adopted CIP Budget development process took into consideration community input from public outreach efforts conducted by the Public Works Department. In addition to existing pre-established procedures, the City worked with the Community Planning Committee to create another process for which the public could have an opportunity to recommend projects for the Fiscal Year 2014 Adopted CIP Budget. Immediately following approval of last year's CIP Budget, the Public Works Department initiated efforts to develop a process to gain community input prior to development of the City's Fiscal Year 2014 CIP Budget. The Community Planning Committee (CPC) agreed to partner with City departments in this effort. During the month of August, a core group of CPC members met with representatives from the Public Works-Engineering & Capital Projects Department, Financial Management Department, and Office of the Independent Budget Analyst to develop a plan to gather CIP project recommendations from the 42 Community Planning Groups. It was important to the CPC and each community that the project requests be made at the community level to reflect the unique needs of each community throughout the City. In September, the City hosted three training sessions providing an overview of the City's CIP processes, funding constraints, and project identification. During October and November the Community Planning Groups held public meetings and gathered input. In November, the CPC compiled all of the input and submitted it to the City's Public Works Department. The City's Public Works Department then distributed the public's requests to each of the asset-owning departments for consideration in development of the Fiscal Year 2014 CIP Budget. As a result of this new effort, the City received input from 29 of the Community Planning Groups which included requests for 225 new projects in addition to prioritizing existing projects.

CIP Performance Measures

In order to evaluate the success of the execution of the City's entire Capital Improvements Program, the following performance measures will be tracked and reported to the Infrastructure Committee twice a year as part of the State of the CIP Report. These seven measures were designed to give an accurate and transparent account of ongoing CIP activity.

- The total amount expended on CIP projects.
- The percentage of available budgeted CIP funds that have been expended.
- The value of CIP contracts awarded for construction.
- The value of CIP construction work-in-place.
- The average number of days from bid opening to construction contract award for CIP projects. The target is 80 calendar days.
- The number of notices of award for CIP construction contracts.
- The percentage of all CIP funds awarded through construction and consultant contracts that are restricted to SLBE/ELBE certified firms. The program target is to have 15 percent of all such funds awarded to SLBE/ELBE certified firms.

Multi-Year CIP Program

The City's multi-year CIP plan is a five-year program that incorporates five fiscal years of budget data. It includes all on-going projects with details of current budget-to-date and expended/encumbered funding, while also detailing future revenue estimates and forecasting future needs.

Capital Improvements Program

Profile of the City of San Diego's CIP

The multi-year program serves as a planning tool for balancing anticipated funding with community needs and requests. The five-year CIP not only shows the current Adopted budget but is a reflection of future intent. Projected budgets shown for the next four fiscal years are not a part of the annual Appropriations Ordinance adopted by City Council.

Future year funding is based upon estimated revenue from various sources. For example, Facilities Benefit Assessments (FBA) are dependent upon the rate of development in communities. Although current projections show that revenue should be received, in reality a certain portion of these fees may not be collected at the rate assumed in the five-year plan. FBA funded project budgets should mirror the project as represented in Public Facilities Financing Plans. TransNet revenue estimates are based upon sales tax projections provided by the San Diego Association of Governments (SANDAG). These estimates are utilized in preparation of the TransNet five-year program of projects as required by SANDAG for compliance with the Regional Transportation Improvement Program. These and all other revenue sources are carefully monitored throughout the year and will be adjusted as needed. The City's enterprise funds are received directly from fees and charges to users. These funding sources are reflected in the Airports, Environmental Services, Park & Recreation, and Public Utilities Departments. Anticipated funding from these sources is based on revenue trends and fees or rate schedules. Other funding sources may be included in the multi-year program. For projects without sufficient identified funding, the balance required to fulfill the engineer's cost estimate is included on the unfunded needs list. It should also be noted that project cost estimates reflect uninflated dollars and are not adjusted for market volatility.

Table 1 provides expected revenues in major fund source categories for the current budget year and following four years of the multi-year CIP.

Table 1: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY2014						Total by Source	
	FY2014	Anticipated	FY2015	FY2016	FY2017	FY2018		
Bond Financing ¹	\$	- \$	115,000 \$	81,000 \$	90,000 \$	84,200 \$	84,200 \$	454,400
Development Impact Fees		7,561	-	-	-	-	-	7,561
Donations and Developer Funding		1,425	5,328	14,000	-	3,538	-	24,291
Enterprise Funds		7,810	-	6,480	12,980	3,480	3,530	34,280
Enterprise Funds-Public Utilities ²		118,814	-	239,495	241,194	198,784	196,170	994,457
Facilities Benefit Assessments		7,775	3,251	28,886	52,671	71,595	6,555	170,733
General Fund		(117)	-	6,396	8,161	9,043	9,301	32,785
Grants		847	9,400	97,206	-	-	-	107,453
Maintenance Assessment Districts		1,325	-	220	170	480	65	2,260
Mission Bay & Regional Park Improvements Fund		6,115	-	7,395	8,117	8,856	9,615	40,097
Special Revenue Funds		5,608	(345)	-	-	-	-	5,263
TransNet		22,278	-	20,353	13,727	16,720	750	73,828
Total by Year	\$	179,440 \$	132,635 \$	501,431 \$	427,020 \$	396,696 \$	310,186 \$	1,947,409

Note: This table does not include unidentified funding of \$1.01 billion or \$251.5 million of funding expected in Fiscal Year 2019 or beyond.

¹ Fiscal Year 2014 Anticipated Bond Financing includes \$35.0 million in CIP bonds, which were approved by City Council in Fiscal Year 2013 and proceeds received in July 2013, and a third deferred capital bond issuance of \$80.0 million to be considered in early calendar year 2014.

² Public Utilities Enterprise funding has been separated from other enterprise funding sources due to the magnitude of the sewer and water programs.

Capital Improvements Program

Profile of the City of San Diego's CIP

Projects within the multi-year CIP are required to include estimates of the project's impact on the City's operating budget. Operating impacts are provided for the first year, or the annualized portion of the first year, an asset is anticipated to be put into service. Full-year projections are also provided for each year in the five-year plan. Operating impacts include both personnel and non-personnel expenditures and are critical for departments proposing new facilities with ongoing staffing needs which will require increased expenditures in the City's General Fund.

Following is a sample of important projects in the five-year program with significant milestones expected in Fiscal Year 2014:

- The San Diego New Central Library will open as scheduled in September 2013. This highly anticipated building will become a symbol of downtown's redevelopment and will serve the public for many years.
- The Fire Station Alerting project will replace the current 21-year old outdated system at all City fire stations.
- The expansion of the San Diego Convention Center will enable San Diego to host events requiring larger space, increase attendance and provide significant economic benefits.
- The Memorial Community Park swimming pool will be completely reconstructed in Fiscal Year 2014. The size of the pool will be enlarged to accommodate more aquatic recreation activities, including high school water polo. The project also includes a larger deck area and a children's splash play area.
- The iconic California Tower in Balboa Park will begin the first phase of seismic retrofit construction. The California Tower is one of the most photographed structures in San Diego and has been standing for almost 100 years.
- The Public Utilities Department continues to evaluate the water pipeline replacement program for the remaining 90 to 100 miles of cast iron water pipe and initiate a condition assessment program of approximately 2,100 miles of asbestos cement water pipeline to determine the replacement rate for the next 10 years.

Many programs will continue throughout the multi-year program, including:

- Resurfacing of the City's roadways
- Undergrounding of utilities
- Bond financing for deferred capital projects
- Improvements for compliance with the Americans with Disabilities Act

Budget Process

The CIP budget is developed in conjunction with the City's operating budget and follows the timeline established by the City Charter. Development of the CIP budget begins earlier than that of the operating budget and is initiated by a review of project status and community needs conducted by Public Works - Engineering & Capital Projects in coordination with City's asset-owning departments.

The CIP budget process considers project priorities and funding availability.

September - October: The City's Community Planning Committee and 42 Community Planning Groups gather community-recommended CIP projects and submit to the Public Works Department for review in conjunction with the City's asset-owning departments.

Capital Improvements Program

Profile of the City of San Diego's CIP

October - February: Budget development training on the budgeting system and the current CIP budget process is provided to City departments with CIP project responsibilities. Departments develop fiscal year needs based on community input and submit proposed CIP funding requests to Financial Management which are then brought to Capital Improvements Program Review and Advisory Committee (CIPRAC) for approval. During this timeframe, Financial Management also confirms the availability of funds to support the budget to be considered by CIPRAC. The CIP budget development and CIPRAC approval calendar is established by Financial Management and Public Works - Engineering & Capital Projects.

February - March: In coordination with asset-owning departments, Financial Management reviews all project pages and prepares the proposed budget publication.

April: The Mayor releases the Proposed Budget to the public by April 15 in compliance with the City Charter [Article XV, Section 265, Item (b) (15)].

May: During the month of May, the City Council holds a series of public budget hearings. Council members may recommend changes to the Proposed CIP Budget. Additionally, the Mayor's May Revision to the Proposed Budget is released. This report recommends changes to specific CIP projects' budgets based on updated information.

June: City Council reviews final modifications and approves the budget in June. The Mayor's veto period follows City Council's initial approval. Once the budget is approved, the final changes are implemented. The Change Letter will be created to summarize the May Revision and Council Action changes to the CIP Budget.

July: The annual Appropriations Ordinance is presented to the City Council and adopted in July authorizing expenditure of the CIP budget.

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2014 Adopted	Project Total
New			
Bay Terraces Parkside-Greenbelt Lighting / S14008	206	\$ 74,829	\$ 74,829
Carmel Valley Landscaping and Irrigation / L14000	219	250,000	500,000
Central Avenue Mini Park Phase II Skate Plaza / S14010	222	846,950	846,950
Chollas Lake Park Playground Improvements / S14002	225	989,000	989,000
Cowles Mountain Access Road Rehabilitation / S14001	229	25,000	40,000
Del Mar Terrace Street Improvements / L14003	240	65,000	715,000
EAM ERP Implementation / S14000	390	5,628,000	12,878,000
El Cuervo Adobe Improvements / S14006	245	250,000	250,000
Fund for the SR 56 expansion fr 4 to 6 lanes / RD14000	562	1,000,000	152,000,000
Large Diameter Water Transmission PPL / AKA00003	403	780,113	17,171,380
Mission Hills-Hillcrest Branch Library / S13022	170	250,000	16,304,500
Municipal Facilities Control Systems Upgrade / L10001	421	1,810,000	1,810,000
Ocean Beach Veterans Memorial / S14012	290	76,000	76,000
SR94/Euclid Av Interchange-Phase 2 / S14009	623	400,000	400,000
Salk Neighborhood Park & Joint Use - Development / S14007	312	-	3,068,470
Tierrasanta - Median Conversion / L14001	327	250,000	250,000
Webster Neighborhood Identification Sign / S14005	343	40,000	55,000
Total New		\$ 12,734,892	\$ 207,429,129
Continuing			
25th Street Renaissance Project / S00985	505	\$ -	2,994,000
30th Street Pipeline Replacement / S12010	373	-	9,321,585
34th Street Storm Drain / S11001	506	-	230,000
35th & 34th at Madison Avenue Improvements / S00922	507	1,100,000	1,430,854
36th Street Landscape Maintenance / S00902	508	-	50,000
38th Street Improvements / S00930	509	-	2,000,000
69th & Mohawk Pump Station / S12011	374	279,129	12,616,137
Alta La Jolla Drive Drainage Repair Phase II / S10001	513	-	1,206,105
Alvarado 2nd PL Exten & Morena Blvd CI / S12013	376	-	66,941,493
Alvarado Canyon Road Realignment / S00894	514	-	5,729,556
Alvarado Water Treatment Plant Upgrade & Expansion / S00021	377	-	115,032,036
Americans with Disabilities Improvements / ABE00001	471	1,227,000	33,661,579
Angier Elementary School Joint Use / S00762	201	-	2,207,000
Architectural Barrier Removal - DIF Funded / AI100001	515	-	51,000
Arizona Street Landfill Closure and Modifications / S00682	113	-	3,603,543
Avenida de la Playa Infrastructure - SD / S13018	516	-	6,835,753
Backup Generators at Sewer PS's, TP, & EMTS / S12036	378	-	17,745,600
Balboa Ave/Tierrasanta Blvd Bikeway / S00957	518	-	250,000
Balboa Avenue Corridor Improvements / S00831	519	-	2,970,431
Balboa Park Golf Course / AEA00002	203	655,000	2,249,989
Balboa Park Golf Course # Clubhouse / S00614	204	1,100,000	11,738,120

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2014 Adopted	Project Total
Balboa Terrace Trunk Sewer / S12035	379	-	10,104,812
Barrett Flume Cover / S10013	380	-	5,992,340
Bear Drive Retaining Wall / S10093	522	-	406,886
Bicycle Rings and Racks / S00968	525	-	50,000
Black Mountain Park Survey & Management Plan / S00670	209	-	140,000
Bridge Rehabilitation / AIE00001	526	-	3,014,234
Brown Field / AAA00002	95	1,400,000	14,176,689
Bus Stop Improvements / AID00007	527	100,000	391,828
CAD System Replacement Project / S13100	359	(3,000,000)	3,935,766
CIP Bond Issuance Reserve / S00342	381	-	5,000,000
CIP Emergency Reserve / ABT00006	189	-	1,000,000
Cabrillo Heights Neighborhood Park Improvements / S00763	210	-	843,000
California Tower Seismic Retrofit / L12003	211	-	2,525,612
Camino Del Sur (Bernardo Lakes / Lone Quail Rd) / RD11000	528	-	50,000
Camino Del Sur - SR-56 to Dormouse / S00872	529	-	17,214,000
Camino Santa Fe Median Improvements / S10037	212	-	240,000
Canyonside Community Park Improvements / S12004	215	-	349,833
Carmel Country Road Low Flow Channel / S00969	530	-	1,712,000
Carmel Mountain Road to Del Mar Mesa Road / S00846	531	-	1,800,000
Carmel Valley Neighborhood Park #8 / S00642	220	-	6,139,350
Carmel Valley Rd-Lopelia Meadows to Via Abertura / S00934	533	2,000,000	12,700,000
Carmel Valley Rd-Via Albutura to Camino Del Sur / S00854	534	2,420,937	15,223,324
Carmel Valley Road 4/6 Lanes s/o of Street A / S00900	535	-	7,085,000
Carroll Canyon Road/Sorrento Valley Road - Dist 1 / S00841	537	-	14,926,070
Catalina 12inch Cast Iron Mains / S12008	382	600,000	8,417,326
Central Avenue Mini Park Acquisition/Development / S00992	221	1,200,000	2,066,714
Cherokee Street Improvements / S00921	538	1,134,005	1,986,005
Chicano Park ADA Upgrades / S13003	223	300,000	2,502,354
Children's Pool Lifeguard Station / S00644	135	-	3,857,067
Chollas Building / S11025	383	-	17,700,000
Cielo & Woodman Pump Station / S12012	384	-	14,479,546
City Administration Building / S00819	472	-	4,473,000
City Facilities Improvements / ABT00001	473	-	167,167,225
City Heights Square Mini-Park / S01070	226	-	931,500
Citywide Energy Improvements / ABT00003	114	200,000	8,216,441
Coastal Erosion and Access / AGF00006	227	310,000	3,314,023
Coastal Rail Trail / S00951	539	-	21,905,818
Community Sign Installation at Various Locations / AID00004	540	-	1,822
Concrete Streets / AID00006	541	1,500,000	13,746,786
Convention Center Phase III Expansion / S12022	491	-	2,732,728
Convert RB Medians-Asphalt to Concrete / L12000	228	125,000	188,160
Coolidge Street Storm Drain / S11003	542	-	175,000
Cooperative Traffic Signal Projects / AIL00003	543	-	478,500

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2014 Adopted	Project Total
Corrosion Control / AKA00001	386	200,000	1,000,000
Crest Canyon Resource Management Plan / S10067	230	-	75,000
Crystal Pier Improvements / S11014	231	-	11,300,000
Dams and Reservoirs / ABK00001	387	-	3,306,111
Del Mar Heights East Segment / S12017	388	-	5,263,344
Del Mar Heights Pipeline Relocation / S00070	389	-	7,950,000
Del Mar Heights Road Flashing Beacon / S00987	544	-	35,000
Del Mar Heights Road Multi-use Trail Undercrossing / RD12004	233	-	500,000
Del Mar Mesa Acquisition / S00998	234	-	2,047,994
Del Mar Mesa Central Multi Use Trail / S00890	235	-	161,000
Del Mar Mesa Neighborhood Park Ph II / S13023	237	-	2,060,354
Del Mar Mesa Northern Hiking/Equestrian Trail / S00892	238	-	386,000
Del Mar Mesa Southern Multi-Use Trail / S00889	239	-	260,300
Del Mar Terrace Street Improvements / S10038	241	-	715,000
Del Mar Trails Park Play Area Upgrades / S11016	242	-	596,366
Del Sol Boulevard-Central / S00858	546	-	6,500,000
Dennery Ranch Neighborhood Park / S00636	243	-	9,201,956
Dennery Road - East / S10018	547	-	109,707
Drainage Projects / ACA00001	548	-	235,942,574
EMT&S Boat Dock and Steam Line Relocation / S00319	391	-	2,018,535
East Mission Gorge Force Main Rehabilitation / S00326	392	-	6,191,835
El Cajon Boulevard Streetscape Improvements / S00826	244	150,000	2,449,800
El Camino Real - Half Mile to Via De La Valle / S00856	549	-	32,565,869
El Camino Real/State Route 56 Bike Path Connector / S00981	551	-	267,500
El Capitan Reservoir Road Improvements / S00040	395	-	2,633,696
El Monte Pipeline #2 / S10008	396	-	3,748,000
Energy Commission Energy Efficiency Facility Imp / ABT00004	115	-	1,078,217
Enterprise Asset Management - SAP / S13013	105	-	1,100,000
Environmental Services Facilities Improvements / ABT00005	116	-	66,268
Environmental Services Operations Yard Improvement / AFA00003	117	275,000	577,361
Evans Pond Reclaimed Water Pipeline Installation / S13010	246	-	165,000
FY12 Asphalt Overlay Group I / S12030	553	-	10,000,000
FY12 Asphalt Overlay Group II / S12031	554	-	3,377,060
Fairbrook Neighborhood Park - Acquisition / S01002	247	-	420,000
Fairbrook Neighborhood Park Development / S01083	248	-	2,054,924
Famosa Slough Salt Marsh Creation / S00605	249	-	333,000
Fire Station Major Component Replacement Rehab / ABC00001	136	-	316,261
Fire Station No. 01 - Downtown / S00786	137	-	2,000,000
Fire Station No. 05 - Hillcrest / S00788	138	-	9,040,000
Fire Station No. 08 - Mission Hills / S10029	139	200,000	863,500
Fire Station No. 15 - Expansion / S13011	140	-	400,000
Fire Station No. 17 - Mid-City / S00783	141	-	12,015,000
Fire Station No. 22 - Point Loma / S00787	142	-	6,770,000

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2014 Adopted	Project Total
Fire Station No. 38 - Mira Mesa Remodel / S10006	143	-	650,000
Fire Station No. 45 - East Mission Valley / S00688	144	-	10,838,692
Fire Station No. 49 - Otay Mesa / S00784	146	-	10,250,000
Fire Station No. 54 - Paradise Hills / S00785	147	-	10,295,000
Fitting Facility Expansion / S10042	474	-	1,025,000
Five Points Neighborhood Pedestrian Improvements / S00988	556	-	475,000
Five Year CIP Planning / AID00003	557	-	579,000
Florida Drive Median Improvements / S11057	559	-	396,767
Freeway Relocation / AKB00002	397	-	3,217,470
Future Waste Mgmt Disposal & Processing Facilities / S01088	118	-	26,846,171
Genesee Avenue - Widen Interstate 5 Crossing / S00839	563	-	17,587,667
Genesee Avenue-Nobel Dr to SR 52 / S00852	564	-	24,129,700
Georgia Street Bridge Improvements / S00863	565	1,850,000	11,985,042
Gompers Neighborhood Park- Play Area Upgrades / S11030	250	-	1,180,000
Gonzales Canyon Neighborhood Park / S00994	251	-	7,095,000
Gonzales Canyon Resource Management Plan / S10068	252	-	60,000
Groundwater Asset Development Program / ABM00001	398	-	4,673,365
Guard Rails / AIE00002	566	-	3,061,516
Harbor Drive Pipelines Replacement / S12028	399	-	9,571,398
Harbor Drive Trunk Sewer Replacement / S00336	400	-	12,398,748
Hayes Ave Storm Drain / S11002	567	-	555,000
Hickman Fields / S00751	253	-	500,000
Hidden Trails Neighborhood Park / S00995	254	-	4,708,289
Hiking & Equestrian Trail Neighborhood Park #10 / S00722	255	-	620,600
Hiking & Equestrian Trails - Eastern Region / S00891	256	-	229,300
Hillery Drive Improvements / S11064	568	-	2,500,000
Holly Dr. Street Improvements / S11033	569	-	2,000,000
Home Avenue Park / S00673	257	750,000	4,300,150
I-5 / SR-56 Fiberoptic Relocation / S00708	570	-	197,104
I-5 to SR-56 Freeway Connectors / S00707	571	-	9,714,262
Install T/S Interconnect Systems / AIL00002	572	2,483,459	3,281,459
Installation of City Owned Street Lights / AIH00001	573	834,000	4,121,986
Interstate 5 Underpass - Bikeway/Ped Connector / S00982	574	-	1,651,010
Joint Use Improvements - Citywide / AGF00003	258	-	299,056
Juan Street Concrete Street / S00602	575	-	7,229,843
Kearny Mesa Community Sign / S10044	577	-	60,000
Kelton Road Pedestrian Improvements / S10154	579	-	276,000
Kensington/Normal Heights Library / S00795	166	-	2,421,530
Kumeyaay Lakes Berm Restoration and Dredging / S00655	259	-	10,000,000
La Jolla Cove Lifeguard Station / S00792	148	-	2,104,627
La Jolla Ecological Reserve Area of ASBS / S00607	580	-	3,310,000
La Jolla Mesa Drive Sidewalk / S00928	581	-	826,000
La Jolla Scenic Drive 16inch Main / S12009	401	724,089	8,932,141

Capital Improvements Program Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2014 Adopted	Project Total
La Jolla Shores Lifeguard Station / S00790	149	-	3,395,141
La Jolla Village Drive and Regents Road / S00867	583	-	1,370,000
Larsen Field ADA Improvements Phase II / S13004	261	-	689,175
Laurel Street Bridge Over State Route 163 / S00939	584	-	720,000
Library Collection Conversion to RFID / S12000	167	-	700,000
Linda Vista Community Park Picnic Area / S01068	262	-	303,965
Linda Vista Rd at Genesee Intersection Improvement / S00907	585	50,000	1,023,188
Lindbergh Field 16" Cast Iron Main Replacement / S10055	404	-	3,477,779
Little McGonigle Ranch Road Pipeline / S00069	405	-	757,000
Lower Otay Outlet Tower / S12018	406	131,327	5,505,385
Lower Otay Reservoir Emergency Outlet Improvements / S00044	407	618,572	2,000,000
MBC Biosolids Storage Silos / S00322	408	339,845	9,047,838
MBC Dewatering Centrifuges Replacement / S00339	409	4,591,817	11,442,554
MBC Odor Control Facility Upgrades / S00323	410	1,022,262	6,200,000
Manhasset Drive Storm Drain System Upgrade / S11005	586	-	285,000
Martin Luther King Jr. Promenade / S13020	264	-	1,230,000
McKinley Elementary School Joint Use Improvements / S12001	265	-	1,702,500
Median Installation / AIG00001	588	447,000	1,370,183
Memorial Pool Improvements / S00970	266	-	4,161,000
Metro Facilities Control Systems Upgrade / L10000	411	-	8,270,388
Metro Treatment Plants / ABO00001	412	1,700,000	27,839,460
Metropolitan System Pump Stations / ABP00002	413	-	10,655,000
Metropolitan Waste Water Department Trunk Sewers / AJB00001	414	-	74,631,911
Midway Street Bluff Repair / S12005	589	-	128,883
Minor Bike Facilities / AIA00001	590	639,000	4,458,500
Minor Improvements to Landfills / AFA00001	119	330,000	3,499,621
Mira Mesa Community Park - Exp & Aquatic Complex / S00667	267	-	27,718,540
Mira Mesa Community Transit Center / S00847	591	-	692,000
Miramar Clearwell Improvements / S11024	415	2,400,000	85,000,000
Miramar Contract A Roof System Redesign / S13016	416	4,557,000	7,557,000
Miramar Road-Interstate 805 Easterly Ramps / S00880	593	-	7,650,000
Mission Bay Athletic Area Comfort Stn Modernize / S10021	268	-	1,029,057
Mission Bay Golf Course Practice Cntr Bldg Improve / S01090	269	700,000	1,400,000
Mission Bay Golf Course Renovation/Reconstruction / S11010	270	-	2,960,000
Mission Bay Golf Course and Practice Center / AEA00003	271	500,000	1,400,000
Mission Bay Improvements / AGF00004	272	3,114,678	32,174,938
Mission Bay/Fiesta Island Development Plan / S00624	273	-	420,000
Mission Beach Boardwalk Bulkhead / S00726	594	-	3,292,225
Mission Beach Lifeguard Station / S00793	150	-	864,400
Mission Hills Historic Street Lighting / S11008	274	-	367,486
Mission Trails Regional Park Cowles Mountain Trail / S10065	275	-	400,000
Mission Trails Regional Park Master Plan Update / S01014	276	-	884,829
Mission Trails Regional Park Trail Realignment / S10066	277	-	215,000

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2014 Adopted	Project Total
Mission Trails Regional Park/Mission Bay Bike Path / S00734	595	-	160,300
Montezuma Pipeline/Mid-City Pipeline Phase II / S11026	418	2,000,000	17,200,000
Montezuma Trunk Sewer / S00332	419	-	6,182,094
Montgomery Academy Joint Use Improvements / S00973	279	396,000	1,091,000
Montgomery Field / AAA00001	96	1,000,000	10,936,231
Montgomery Field Rehabilitation / S00680	97	-	5,231,922
Morena Reservoir Outlet Tower Upgrade / S00041	420	4,870,768	5,680,000
Mountain View Neighborhood Park Area Upgrades / S11019	281	-	1,025,000
Multiple Species Conservation / S01076	282	-	21,144,303
Museum of Man Roof Replacement / S11101	283	-	2,114,870
NCWRP Sludge Pump Station Upgrade / S00309	422	150,000	857,096
NTC Aquatic Center / S10000	284	-	1,486,726
New Walkways / AIK00001	596	1,964,959	8,076,998
North City Reclamation System / AHC00002	423	-	12,337,997
North Ocean Beach Gateway Phase II / S12041	286	-	401,000
North Pacific Beach Lifeguard Station / S10119	151	-	6,763,347
North Park Library / S00798	171	-	14,053,598
North Park Mini-Park and Streetscape Improvements / S10050	287	2,198,675	2,537,949
North Park/Main Street Sidewalk Improvements / S10040	288	-	200,000
North Torrey Pines Roadway & Median Enhancements / S00868	601	-	4,747,000
North University City Fire Station / S13021	152	-	14,000,000
Old Otay Mesa Road- Westerly / S00870	603	3,000,000	8,286,672
Olive Street Park Acquisition and Development / S10051	292	-	2,201,585
Open Space Improvements / AGG00001	293	-	2,324,336
Otay 1st/2nd PPL Abandon East of Highland Avenue / S11027	424	900,000	7,221,721
Otay 1st/2nd PPL Abandon West of Highland Avenue / S12016	425	338,051	26,328,464
Otay East Library / S10025	173	-	15,885,000
Otay Mesa Truck Route Phase 4 / S11060	604	-	16,850,000
Otay Second Pipeline Improvements / S00032	426	-	2,999,869
Otay Water Treatment Plant Upgrade & Expansion / S00030	427	-	28,789,552
PS2 Power Reliability & Surge Protection / S00312	428	351,719	31,200,000
Pacific Beach Obstructed Curb Ramp Barrier Removal / S11048	605	-	370,000
Pacific Beach Pipeline South (W) / S12015	429	900,000	21,073,000
Pacific Breezes (Ocean View Hills) Community Park / S00649	296	-	11,770,000
Pacific Highlands Ranch Hiking & Biking Trails / RD12003	297	-	7,239,000
Pacific Highlands Traffic Signals / S01062	606	-	2,400,000
Pacific Hwy Obstructed Curb Ramp Barrier Removal / S11045	607	300,000	1,200,000
Palisades Park Comfort Station Replacement / S10026	298	400,000	712,712
Palm Avenue Interstate 805 Interchange / S00869	608	-	37,937,886
Palm Avenue Roadway Improvements / S00913	609	2,403,939	4,617,209
Paradise Hills Library / S00810	174	-	8,939,533
Park & Recreation Grant Match Funding / AGF00001	299	-	210,261
Park Boulevard and Essex Street / S11054	610	-	320,000

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2014 Adopted	Project Total
Pipeline Rehabilitation / AJA00002	430	25,306,271	185,977,916
Point Loma Grit Processing Improvements / S00315	431	6,162,221	34,614,085
Police Headquarters Cogeneration Repower Project / S10131	360	-	983,085
Police Range Refurbishment / S10118	361	-	4,046,734
Pomerado Rd Median Improvements-n/o of R Bernardo / S10035	300	255,090	899,840
Poway Road Bicycle Path - Class I / S00943	611	-	2,580,000
Pressure Reduction Facility Upgrades / AKA00002	432	-	100,000
Public Safety Training Institute / S00816	362	-	505,000
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	433	500,000	9,493,059
Pump Station 84 Upgrade & Pump Station 62 Abandon / S00308	434	-	12,710,452
Pump Station Restorations / ABP00001	435	1,250,000	23,509,187
Pump Station Upgrades Group I North County / S00303	436	-	16,116,827
QUALCOMM Stadium / ABG00001	483	750,000	5,775,356
Rancho Bernardo Community Park-Sports Field Lights / S11012	301	-	870,000
Rancho Bernardo Library / S00812	175	-	3,504,700
Rancho Bernardo Streetscape-Phase I / S12006	302	-	75,000
Rancho Encantada Park #2 / S00652	304	-	2,118,000
Rancho Penasquitos Skate Park / S12002	306	-	369,305
Rancho Penasquitos Towne Centre Park Improvements / S12003	307	-	75,000
Reclaimed Water Extension / AHC00001	437	-	843,168
Reclaimed Water Retrofit / AHC00003	438	-	851,033
Recycled Water System Upgrades / S10010	439	-	2,350,000
Recycled Water Systems Upgrades / AHC00004	440	-	337,422
Recycled Water Tank Modifications / S12014	441	-	900,000
Regents Road Widening-Genesee to Executive / S00881	614	-	6,045,000
Regional Park Improvements / AGF00005	308	-	17,281,683
Replace Obsolete T/S Controllers / AIL00010	615	-	101,815
Resource-Based Open Space Parks / AGE00001	309	926,885	2,058,000
Resurfacing of City Streets / AID00005	616	2,000,000	459,675,562
Ridgehaven Backup Generator Project / S10133	121	-	550,000
Riviera Del Sol Neighborhood Park / S00999	310	-	6,150,000
Roof Replacement / ABT00002	475	-	138,983
Roosevelt Middle School Improvements / S00761	311	-	1,190,000
Rose & Tecolote Creeks Water Quality Improvements / ACC00002	617	-	1,235,119
SBWR Plant Demineralization / S00310	442	2,656,294	3,279,133
SDFD Station Alerting / L12002	154	-	4,400,000
SR-94/Euclid Ave Interchange Improvements / S11046	621	-	425,000
San Carlos Branch Library / S00800	176	-	9,274,777
San Diego New Central Library / S00799	177	-	186,470,420
San Diego River Dredging-Qualcomm Way to SR163 / S00606	313	-	1,089,000
San Diego River Multi-Use Path / S00958	624	-	1,819,000
San Remo Way Storm Drain / S11004	625	-	305,000
San Ysidro Athletic Area & Larsen Field Lighting / S11013	315	171,300	1,041,300

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2014 Adopted	Project Total
San Ysidro Branch Library / S00802	178	885,000	12,186,000
Saturn Blvd Roadway Improvements / S11028	626	-	1,673,586
School Traffic Safety Improvements / AIK00002	627	201,890	1,491,722
Scripps Miramar Ranch Library / S00811	179	-	1,126,000
Scripps Ranch Pump Station / S12019	443	1,312,000	13,079,000
Sea World Drive/Interstate 5 Interchange Imp / S00888	629	-	120,163,209
Seismic Upgrades / AKB00004	444	-	50,000
Sewer Main Replacements / AJA00001	445	23,000,000	368,750,976
Sidewalk Repair and Reconstruction / AIK00003	630	900,000	11,674,377
Silver Wing Neighborhood Park Sports Fld & Sec Lgt / S11051	317	130,000	1,200,609
Skyline Hills Library / S00692	181	-	13,754,252
Sorrento Valley Road & Interstate 5 Interchange / S00914	632	500,000	53,194,892
South Chollas Landfill / S00776	122	-	1,776,000
South Chollas Landfill Improvements / S00684	123	-	6,861,702
South Metro Sewer Rehabilitation Phase 3B / S00317	447	-	9,214,957
South Miramar Landfill / S00779	124	-	3,610,000
Southcrest Trails (252 Corridor Pk Imp - Ph2) Park / S01071	319	-	1,650,000
Sports Arena Blvd-Rosecrans to Midway / S00721	633	-	628,642
Standpipe and Reservoir Rehabilitations / ABL00001	449	2,384,688	25,358,544
State Route 163/Clairemont Mesa Blvd Interchange / S00905	636	350,000	15,721,200
State Route 163/Friars Road / S00851	637	-	122,650,941
State Route 56 Bike Interchanges / S00955	638	-	11,754,408
Streamview Drive Improvements / S00864	641	-	1,725,000
Street Light Circuit Upgrades / AIH00002	642	-	36,650,000
Sunset Cliffs Natural Pk Hillside Imp Preservation / S10091	320	270,000	4,195,594
Switzer Canyon Bridge Enhancement Prog / S10054	321	5,000	275,000
Talbot Street Slope Restoration / S00609	643	-	3,672,435
Talmadge Historic Gates / L12001	323	100,000	338,101
Talmadge Streetscape & Lighting Zone 2W / S00977	326	10,000	54,486
Taylor Street - Bikeway / S00965	644	-	219,092
Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941	645	-	4,169,547
Tierrasanta (Via Dominique) Pump Station / S12040	450	2,000,000	11,228,000
Tierrasanta Community Park Sports Field Lighting / S11011	328	-	1,003,876
Torrey Highlands Community ID and Enhancement / S11009	329	-	175,000
Torrey Highlands Neighborhood Park South / S00651	330	-	7,922,755
Torrey Highlands Park Play Area Upgrades / S11020	331	-	940,377
Torrey Highlands Trail System / RD12002	332	-	667,834
Torrey Hills Neighborhood Park Development / S13007	333	-	1,000,000
Torrey Hills SDG&E Easement Enhancement / S11006	334	-	441,000
Torrey Meadows Drive Overcrossing / S10015	647	2,353,887	9,115,000
Torrey Pines Golf Course / AEA00001	336	1,100,000	2,287,123
Torrey Pines Improvements Phase I / S00613	648	-	15,900,000
Torrey Pines Road Slope Restoration / S00877	649	2,540,000	3,686,220

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2014 Adopted	Project Total
Traffic Calming / AIL00001	650	1,186,526	6,346,839
Traffic Signals - Citywide / AIL00004	651	810,500	4,891,438
Traffic Signals Modification / AIL00005	652	1,450,900	9,635,956
Trail for All People / S13001	337	231,000	281,000
Transportation Grant Match / AID00002	653	-	100,000
Triple Pipe Crossing - Dennery Road / S10017	654	-	119,246
Tubman Charter School Joint Use Improvements / S13000	338	200,000	1,920,000
Underground Tank Program / AFA00002	125	-	450,560
University Ave Pipeline Replacement / S11021	453	1,000,000	15,300,000
University Avenue Mobility Project / S00915	656	2,000,000	3,680,000
University Avenue Sidewalk from 54th to 68th / S00910	657	-	2,450,000
University Village Park Tot Lot / S13005	339	-	450,253
Unscheduled Projects / AJA00003	454	-	13,021,443
Upas Street Pipeline Replacement / S11022	455	4,300,000	20,196,326
Utilities Undergrounding Program / AID00001	658	-	84,639,370
Valencia Park Acquisition and Development / S11103	340	-	679,361
Via de la Valle Widening / RD11001	659	952,749	1,002,749
Views West Neighborhood Park ADA Upgrades / S10031	341	-	930,100
Walker Neighborhood Park Playground Upgrades / S10092	342	-	313,100
Water & Sewer Group Job 816 (W) / S13015	456	650,000	10,755,363
Water CIP Reserve / S00048	457	-	5,000,000
Water Department Security Upgrades / S00050	458	-	15,243,959
Water Group 787 / S11108	459	-	7,736,125
Water Group Job 915 (3012) / S10123	460	-	16,005,121
Water Main Replacements / AKB00003	461	12,000,000	426,732,478
Water Pump Station Restoration / ABJ00001	462	-	27,062,257
Water Treatment Plants / ABI00001	463	1,400,000	2,000,000
Watershed CIP / ACC00001	662	-	48,425,967
Wegeforth Elementary School Joint Use / S00764	344	-	3,092,000
Welcome to Rancho Bernardo Signs / S10036	345	-	70,367
West Maple Canyon Mini-Park / S00760	347	70,000	645,000
West Miramar Landfill - Phase 2 / S00774	126	-	3,060,000
West Miramar Refuse Disposal Facility - Phase 2 / S01074	127	-	39,112,334
West Mission Bay Drive Bridge Over San Diego River / S00871	663	-	119,799,654
Westerly Extension of Hazard Center Drive / RD10001	665	-	1,000,000
Wet Weather Storage Facility / S00314	464	-	7,272,127
Wightman Street Neighborhood Park / S00767	348	-	3,049,000
Windwood II Mini Park Play Area Upgrades / S11017	349	-	555,225
Total Continuing		\$ 166,705,432 \$	4,864,633,282
Warranty			
43rd Street Widening / S00845	510	\$ - \$	9,048,223
54th Street/Euclid Avenue Bikeways / S00956	511	-	130,000

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2014 Adopted	Project Total
Advanced Water Treatment Demo Plant (IPR/RA) / S10127	375	-	7,200,000
Aldine Drive and Fairmount Drive Slope Restoration / S00865	512	-	6,410,150
Azalea Park Neighborhood Identification / S00699	517	-	411,830
Balboa Branch Library / S00808	165	-	7,702,000
Balboa Park Arcade / AGF00002	202	-	310,531
Balboa Park Golf Course Irrigation System / S00632	205	-	4,007,332
Balboa Park/Florida Canyon Storm Drain Repairs / S01064	520	-	1,370,000
Bayshore Bikeway / S00944	521	-	5,582,775
Berger Ave Sidewalk & Curb Ramps / S11044	523	-	225,000
Bicycle Loop Detectors / S11058	524	-	83,500
Bird Rock Median Lighting / S11007	208	-	229,000
Canyonside Community Park / S00768	213	-	345,000
Canyonside Community Park / S00637	214	-	74,000
Carmel Country Road Median Improvements / S10039	216	-	190,000
Carmel Grove Mini Park Play Area Upgrade / S00659	217	-	480,858
Carmel Valley Community Park South-Neighborhood8A / S00750	218	-	9,415,981
Carmel Valley Rd-Del Mar Hts to Lopelia Meadows PI / S00906	532	-	7,205,000
Carmel Valley Road Enhancement Project / S00859	536	-	9,094,641
Colony Hill Water Main Relocation / S11102	385	-	1,504,250
Dailard Neighborhood Park-Play Area Upgrades / S10028	232	-	410,335
Del Mar Heights Road-4/6 Lanes / S00903	545	-	9,842,000
Del Mar Mesa Neighborhood Park / S00648	236	-	1,339,646
East Point Loma Trunk Sewer / S00329	393	-	3,430,000
El Camino Real Widening / S00916	550	-	100,000
El Capitan Pipeline #2 Valves / S10005	394	-	1,314,617
Euclid Avenue & Home Improvements / S00886	552	-	1,012,740
Fire Station No. 47 - Pacific Highlands Ranch / S00689	145	-	7,745,365
First Avenue Bridge Over Maple Canyon / S00862	555	-	9,955,909
Florence Griffith Joyner Elem Safe Route to School / S10061	558	-	1,292,073
Fourth Avenue and Quince Street / S11055	560	-	330,000
Fourth Avenue/Fifth Avenue & Nutmeg Str / S11056	561	-	825,000
Judy Lee Place Storm Drain Replacement / S10052	576	-	560,000
Kearny Villa Road Bike Lane Improvements / S00961	578	-	300,000
La Jolla Village Drive - Interstate 805 Ramps / S00857	582	-	23,974,536
Lake Murray Community Park Play Area Expansion / S11018	260	-	212,454
Lake Murray Trunk Sewer / S00335	402	-	11,010,798
Logan Heights Branch Library / S00807	168	-	2,534,012
Maddox Neighborhood Park Playground Upgrades / S10086	263	-	546,000
Maryland Street Storm Drain Replacement / S10056	587	-	399,840
Mira Sorrento Place-Scranton to Vista Sorrento / S00878	592	-	12,460,253
Miramar Landfill Greenery Expansion / S00975	120	-	397,858
Miramar Water Treatment Plant Upgrade & Expansion / S00024	417	-	120,568,505
Mission Hills Branch Library / S00804	169	-	3,161,500

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2014 Adopted	Project Total
Mission Trails Regional Pk Equest Comfort Station / S01073	278	-	578,000
Montgomery Waller Community Park / S00754	280	-	1,005,899
Normal Heights Community Park Development / S00662	285	-	192,281
North Harbor Drive Navy Estuary Seismic Retrofit / S00728	597	-	17,584,481
North Park Lighting Improvements / S00823	598	-	487,860
North Torrey Pines Road Bridge/ Los Penasquitos / S00935	599	-	13,980,652
North Torrey Pines Road at Genesee Avenue / S00720	600	-	9,573,775
Ocean Beach Branch Library / S00806	172	-	8,011,360
Ocean Beach CDC - N Ocean Beach Revitalization / S01057	289	-	845,160
Ocean View Hills Parkway / S00882	602	-	15,058,237
Old Mission Dam Preservation / S00611	291	-	1,577,336
Otay Valley Fenton Pond Recreation Trail / S00753	294	-	209,605
Otay Valley Regional Park-Beyer Blvd Staging Area / S00638	295	-	2,500,396
Rancho Bernardo Bikeway / S00962	612	-	250,000
Rancho Bernardo Westwood Soundwall / S10033	303	-	100,000
Rancho Penasquitos Monument Signs / S10032	305	-	186,475
Regents Road Bridge / S00729	613	-	31,554,476
Rose Creek Bikeway / S00946	618	-	6,300,000
Rosecrans Street Corridor Improvements / S00830	619	-	1,448,325
Ruffin Road/Murphy Canyon Road Bikeway Project / S00959	620	-	177,200
SR2S Traffic Safety Projects Grant #1 / L00010	622	-	520,455
San Diego River Park Master Plan / S01001	314	-	1,802,000
Scripps Ranch/Mira Mesa Medians Project / S00838	628	-	1,237,994
Serra Mesa Branch Library / S00801	180	-	9,556,806
Skyline Drive Improvements / S00912	631	-	2,877,294
South Bay Reclamation System / S00018	446	-	1,499,134
South Mission Valley Trunk Sewer / S00302	448	-	15,801,938
Spring Canyon Road-Scripps Ranch to Pomerado Road / S00832	634	-	785,000
State Route 15 Bikeway Study / S00731	635	-	2,507,275
State Route 56-Carmel Country to Black Mountain / S00853	639	-	146,698,155
Stockton Street Lights / S10130	640	-	259,000
Talmadge Decorative Streetlight Restoration / S00978	322	-	231,800
Talmadge Street Improvements / S00820	324	-	281,357
Talmadge Streetscape & Lighting Zone 1E / S00976	325	-	622,923
Thorn Street Median Improvements / S00844	646	-	430,000
Torrey Pines Road/La Jolla Blvd Main Replacement / S00003	451	-	3,000,359
USIU Trunk Sewer / S00334	452	-	9,249,178
University Ave/Alabama Bike & Ped Safety Imp / S00960	655	-	520,000
Village Loop Road / S00919	660	-	2,880,000
Washington Street Improvements Phase II / S00703	661	-	1,437,869
West Lewis and Falcon Streets Mini-Park / S00757	346	-	450,000
West San Ysidro Blvd Streetscape / S00822	664	-	587,981
Total Warranty	\$	-\$	599,601,550

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.		FY2014 Adopted	Project Total
Underfunded				
Beyer Park Development / S00752	207	\$	- \$	13,212,000
Chollas Community Park / S00654	224		-	30,175,562
Ocean Beach Lifeguard Station / S10121	153		-	4,560,000
Sefton Field Improvements / S01012	316		-	1,000,000
Sixth Avenue Playground Improvements / S00616	318		-	2,000,000
Skyline-Paradise Hills / S00687	155		-	9,153,325
South Mission Beach Lifeguard Station / S00791	156		-	4,612,190
Torrey Pines City Park General Development Plan / S01015	335		-	10,400,000
Total Underfunded		\$	- \$	75,113,077

Capital Improvements Program

Fiscal Year 2013 Budget Update

Project Changes

The Fiscal Year 2013 Adopted Capital Improvements Program budget published 598 ongoing and new standalone and annual allocation projects. Since publication, 152 of these projects have been closed or cancelled and 25 projects have been initiated. The Fiscal Year 2014 Adopted Budget includes 472 standalone and annual allocation projects. **Table 1** lists the 26 newly published projects which includes 16 new projects for Fiscal Year 2014 and other projects which have been added via City Council resolution during Fiscal Year 2013.

Table 1: Projects Added to the Fiscal Year 2014 Capital Improvements Program Budget

Project	Prior Fiscal Years	FY14 Adopted	FY14 Anticipated
Avenida de la Playa Infrastructure - SD / S13018	\$ 6,835,753	\$ -	\$ -
Bay Terraces Parkside-Greenbelt Lighting / S14008 ¹	-	74,829	-
CAD System Replacement Project / S13100	6,935,766	(3,000,000)	-
California Tower Seismic Retrofit / L12003	1,025,612	-	-
Carmel Valley Landscaping and Irrigation / L14000 ¹	-	250,000	-
Central Avenue Mini Park Phase II Skate Plaza / S14010 ¹	-	846,950	-
Chollas Lake Park Playground Improvements / S14002 ¹	-	989,000	-
Cowles Mountain Access Road Rehabilitation / S14001 ¹	-	25,000	-
Del Mar Mesa Neighborhood Park / S00648	1,339,646	-	-
Del Mar Mesa Neighborhood Park Ph II / S13023	1,400,000	-	660,354
Del Mar Terrace Street Improvements / L14003 ¹	-	65,000	-
EAM ERP Implementation / S14000 ¹	-	5,628,000	-
El Cuervo Adobe Improvements / S14006 ¹	-	250,000	-
Fund for the SR 56 expansion fr 4 to 6 lanes / RD14000 ¹	-	1,000,000	-
Large Diameter Water Transmission PPL / AKA00003 ¹	-	780,113	-
Martin Luther King Jr. Promenade / S13020	225,000	-	-
Mission Hills-Hillcrest Branch Library / S13022 ²	-	250,000	2,000,000
Municipal Facilities Control Systems Upgrade / L10001 ³	-	1,810,000	-
North Ocean Beach Gateway Phase II / S12041	200,000	-	-
North University City Fire Station / S13021	4,000,000	-	-
Ocean Beach Veterans Memorial / S14012 ¹	-	76,000	-
Pacific Highlands Ranch Hiking & Biking Trails / RD12003	175,000	-	-
SR94/Euclid Av Interchange-Phase 2 / S14009 ¹	-	400,000	-

Capital Improvements Program Fiscal Year 2013 Budget Update

Table 1: Projects Added to the Fiscal Year 2014 Capital Improvements Program Budget

Project	Prior Fiscal Years	FY14 Adopted	FY14 Anticipated
Salk Neighborhood Park & Joint Use - Development / S14007 ¹	-	-	3,068,470
Tierrasanta - Median Conversion / L14001 ¹	-	250,000	-
Webster Neighborhood Identification Sign / S14005 ¹	-	40,000	-

¹ New projects for Fiscal Year 2014.

² FY14 Anticipated Budget of \$2 million is included in the \$35 million capital bond approved by City Council in Fiscal Year 2013.

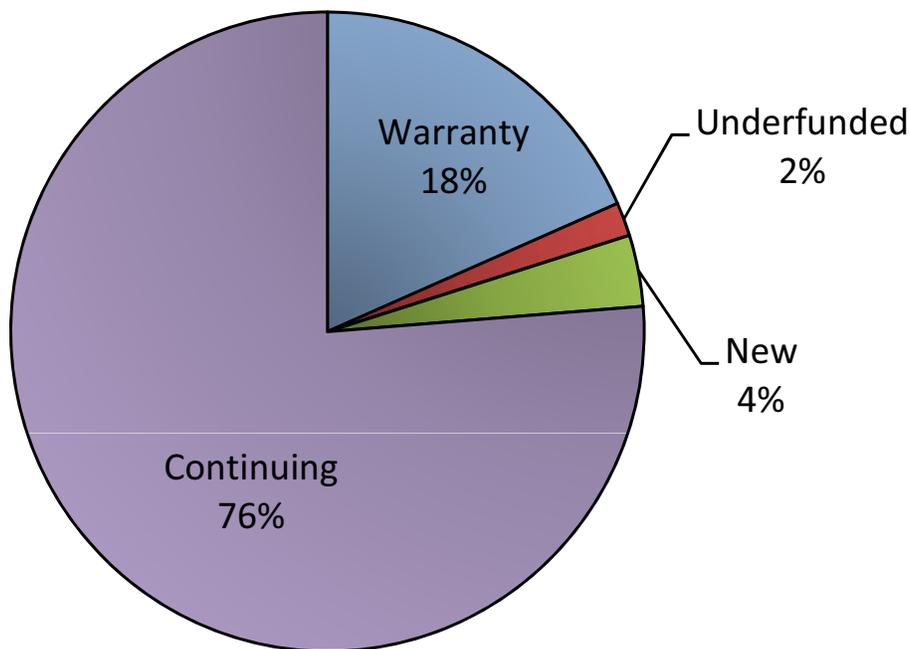
³ Newly published project receiving funding for the first time in Fiscal Year 2014.

It is important to note that although the published number of projects is 472, the total number of active projects being managed is nearly 1,800. This number includes all active sublets of annual allocations in addition to all standalone projects.

Project Progress

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, all published projects in the CIP budget have been categorized by four progress categories - *New*, *Continuing*, *Warranty* or *Underfunded*. The complete list of categorized projects can be found in the Profile of the City's CIP section on page 35. The current breakdown is shown in **Figure 1** below.

Figure 1: Projects by Progress Status



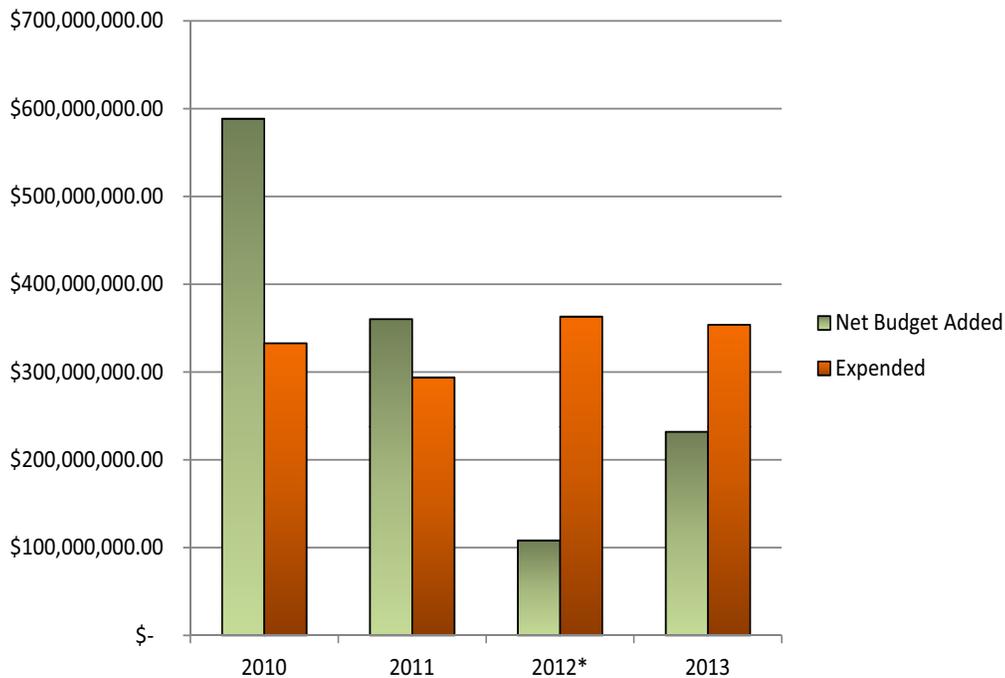
In Fiscal Year 2013, 152 projects have been closed or cancelled. Approximately \$34.8 million in a variety of sources was returned to fund balances or transferred to other projects as a result of these closures. Not all projects resulted in completed assets; some of the projects were cancelled or abandoned resulting in the budget being removed. **Table 2** at the end of this section lists the projects that have been closed and are no longer published.

Capital Improvements Program Fiscal Year 2013 Budget Update

Project Expenditures

Since Fiscal Year 2010, \$1.29 billion dollars has been added to the Capital Improvements Program budget and \$1.34 billion has been expended. The chart below shows a significant budget surplus in Fiscal Year 2010 due in part to the addition of deferred capital bond financing. Budget added annually supports the on-going needs of the CIP and multi-year life of projects. Expenditures of funds appropriated in one year may occur over a number of years. For Fiscal Year 2013, the largest portion of CIP dollars were spent on City buildings, transportation, water, and wastewater projects. These four project types represent 95 percent of the \$353.9 million CIP expenditures during this time.

Figure 2: Budget Added and Expended by Year



*Fiscal Year 2012 Adopted CIP Budget has been predominantly reduced by project closures.

Contracts Awarded

Consultant and construction contracts account for a significant portion of annual CIP expenditures. The Public Works-Engineering & Capital Projects Department, is responsible for the bid and award process for CIP contracts. For Fiscal Year 2013, 143 consultant and construction contracts, totaling \$204.2 million, were awarded.

One goal of City Council Policy 000-31, Capital Improvements Program Transparency, is the streamlining of the contract award process. By publishing a list of projects expecting to enter into contracts in the budget document, City Council has the opportunity to review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year. This is expected to reduce the project execution time by three to 12 months. The list of projects expecting to enter into contracts during Fiscal Year 2014 can be found on page 22.

Capital Improvements Program

Fiscal Year 2013 Budget Update

Table 2: Projects Removed from Capital Improvements Program Since Fiscal Year 2013

Project	Department
04 TRAFFIC COUNT STATION-VAR. LOCATIONS / S10098	Transportation & Storm Water
50th/53rd & Meade Colina Park Sidewalks / S12023	Transportation & Storm Water
ADA Mid City Community Gym / S01048	Park & Recreation
ADA Walkway & Curb Ramp at Azalea Park / S11061	Transportation & Storm Water
Altadena/52nd Colina Park Sidewalks / S12024	Transportation & Storm Water
Azalea Neighborhood Park / S00756	Park & Recreation
Balboa Ave/Hathaway St Left Turn Lane Installation / S10047	Transportation & Storm Water
Balboa Avenue Trunk Sewer / S00331	Public Utilities
Ballpark and Redevelopment Project Infrastructure / S01079	Park & Recreation
Beach Area Low Flow Storm Drain Diversion / S00603	Transportation & Storm Water
Bicycle Master Plan / S00948	Transportation & Storm Water
Bird Rock Coastal Traffic Improvements Phase I / S00896	Transportation & Storm Water
Bridge Preventative Maintenance Program / S00940	Transportation & Storm Water
Caliente Avenue Sidewalk / S10058	Transportation & Storm Water
Cam Del Sur Widening-San Dieguito Rd-Pso Del Sur / RD11003	Transportation & Storm Water
Camino Del Norte Sidewalk / S11047	Transportation & Storm Water
Camino Del Sur-San Dieguito Rd to Carmel Valley Rd / S00710	Transportation & Storm Water
Camino Del Sur-Santaluz / Resort Wildlife Crossing / S00843	Transportation & Storm Water
Camino Del Sur-Santaluz to Camino Del Norte / S00842	Transportation & Storm Water
Camino Del Sur-SR 56 to Carmel Valley Road / S00899	Transportation & Storm Water
Camino Santa Fe-Del Mar Mesa Road to SR 56 / S00898	Transportation & Storm Water
Carmel Mountain Road Transmission Line / S00071	Public Utilities
Carmel Mtn Ranch Community Pk Children's Play Area / S01072	Park & Recreation
Carmel Valley Community Park South-Rec Bldg/OcnAir / S00635	Park & Recreation
Carmel Valley Trunk Sewer / S00325	Public Utilities
Carson Elementary School Joint Use / S00646	Park & Recreation
Central Elementary School-Safe Route to School / S00741	Transportation & Storm Water
Chollas Creek Enhancement / S00686	Park & Recreation
Chollas Lake Fishing Pier / S10019	Park & Recreation
CIS ERP Implementation / S11100	Public Utilities
Clairemont Branch Library ADA / S01041	Library
Cliffridge Park Comfort Station ADA / S01045	Park & Recreation
Coastal Erosion Affecting City Streets / AIF00001	Transportation & Storm Water
Colina Park Neighborhood Street Lights / S12025	Transportation & Storm Water
College Area Obstructed Curb Ramp Barrier Removal / S11050	Transportation & Storm Water
Congress Street Bicycle Facility / S11037	Transportation & Storm Water
Congress Street-San Diego Avenue Bicycle Facility / S11038	Transportation & Storm Water
Consultant Services for Public Facilities / AID00008	Transportation & Storm Water
Crown Point Salt Marsh / S00623	Park & Recreation
Darkwood Canyon Connector Study / S00736	Transportation & Storm Water
Del Mar Heights Rd n/o Neighborhood 4 Park/School / S00855	Transportation & Storm Water
Del Mar Heights Road Interconnect / S00745	Transportation & Storm Water
Del Mar Mesa Public Facilities / S00893	Transportation & Storm Water
District Three Sidewalk Study / S00835	Transportation & Storm Water
Eastgate Mall-Towne Centre to Miramar Road / S00848	Transportation & Storm Water
El Cajon Blvd Commercial Revitalization / S00824	Transportation & Storm Water
El Capitan Potable Water Segment / S12007	Public Utilities
Environmental Services Operations Yard Improvement / S01085	Environmental Services
Euclid - Dwight to Isla Vista Sidewalk / S12027	Transportation & Storm Water
Evan V. Jones Parkade Parking Equipment Upgrade / S11034	Real Estate Assets

Capital Improvements Program

Fiscal Year 2013 Budget Update

Table 2: Projects Removed from Capital Improvements Program Since Fiscal Year 2013

Project	Department
Fashion Valley Road Restoration / S00610	Transportation & Storm Water
Fiesta Island Infrastructure Improvements / S00991	Park & Recreation
Fire Station No. 10 - College Remodel / S01031	Fire-Rescue
Fire Station No. 13 - La Jolla - ADA Improvements / S01091	Fire-Rescue
Fire Station No. 33 - Rancho Bernardo / S00789	Fire-Rescue
Fire Station No. 42 - Carmel Mountain Ranch / S00782	Fire-Rescue
Fluoridation Facilities / S00074	Public Utilities
Groundwater Monitoring Network / AKC00001	Environmental Services
High Accident Locations / AIL00006	Transportation & Storm Water
Hollister Street Widening / S00980	Transportation & Storm Water
Hourglass Field House Parking Areas / S00677	Park & Recreation
I-805/Home Avenue Ramp Improvements / S11042	Transportation & Storm Water
Imperial Avenue Streetlights-61st to 69th / S00983	Transportation & Storm Water
India Street Improvement Study / S00967	Transportation & Storm Water
Interstate 15 Improvements / S00931	Transportation & Storm Water
Judicial Drive-Golden Haven to Eastgate Mall / S00879	Transportation & Storm Water
Kearny Mesa Pipeline Upgrade / S10011	Public Utilities
Kearny Villa Road Bike Path Study / S00966	Transportation & Storm Water
Kensington Pressure Regulator / S10059	Public Utilities
Kids Copy-Tubman/Chavez Center / S01021	Park & Recreation
La Jolla Mesa Vista Project UUD / S00695	Transportation & Storm Water
La Mirada Elementary School Joint Use Phase II / S00653	Park & Recreation
Language Academy/Montezuma Elementary Joint Use / S00972	Park & Recreation
Lifeguard Station Headquarters / S00794	Fire-Rescue
Low Flow Telemetry System / S01096	Transportation & Storm Water
McAuliffe Community Park Development Phase 2 / S00664	Park & Recreation
Memorial Pool ADA Improvements / S01049	Park & Recreation
Mid City Community Clinic / S01023	Park & Recreation
Minor Signal Improvements / AIL00007	Transportation & Storm Water
Mira Mesa ADA / S01039	Park & Recreation
Mira Mesa Community Park 3 (Hourglass) Development / S01003	Park & Recreation
Miramar Pipeline Monitoring & Reinspection / S00083	Public Utilities
Mission Bay Park Eel Grass Mitigation / S00612	Park & Recreation
Mission Bay Sewer Interceptor System / S01095	Transportation & Storm Water
Mission Beach Boardwalk Widening Project / S00860	Transportation & Storm Water
Mission Beach Community Clinic - ADA Improvements / S01092	Transportation & Storm Water
Mission City Parkway/San Diego River / S00936	Transportation & Storm Water
Mission Valley Preserve Habitat Enhancement / S00755	Park & Recreation
MLK Jr Play Area Upgrade / S00771	Park & Recreation
Modernization of Elevators - City Admin Building / S00697	Public Works - General Services
Modernization of Elevators - Evan B. Jones Parkade / S00698	Real Estate Assets
Montclair Neighborhood Park Play Area / S10027	Park & Recreation
Mount Hope/Market Street Median and Street Lights / S10088	Transportation & Storm Water
Navajo Road Interconnect / S00746	Transportation & Storm Water
New Heritage Road (Otay Valley Road)-Central / S00876	Transportation & Storm Water
Nobel Athletic Area Development / S00663	Park & Recreation
North Clairemont Branch Library / S01042	Library
North Park Library / S00809	Library
North Park Obstructed Curb Ramp Barrier Removal / S11049	Transportation & Storm Water
Ocean Beach Commercial Revitalization Newport Ave / S01077	Transportation & Storm Water
Ocean Beach Recreation Center ADA Improvements / S01094	Park & Recreation
Ocean Beach/Hotel Circle Bicycle Path / S00949	Transportation & Storm Water

Capital Improvements Program

Fiscal Year 2013 Budget Update

Table 2: Projects Removed from Capital Improvements Program Since Fiscal Year 2013

Project	Department
Ocean Front Walk-San Fernando to Ventura / S00875	Transportation & Storm Water
OneSD Capital / S09999	Department of Information Technology
Otay Mesa Truck Route Phase 3 / S00724	Transportation & Storm Water
Pacific Highway Bicycle Route / S11036	Transportation & Storm Water
Paradise Hills Community Park Picnic Shelter / S10023	Park & Recreation
Park Blvd Bicycle Facility / S11035	Transportation & Storm Water
Pedestrian Bridge - Ted Williams Parkway / S00938	Transportation & Storm Water
Pipeline Rehabilitation Phase F-1 / S00341	Public Utilities
Point Loma/Ocean Beach Interconnect / S00742	Transportation & Storm Water
Pomerado Pipeline #2 / S00072	Public Utilities
Pomerado Rd at Willow Creek/Ave of Nations IS / S00933	Transportation & Storm Water
Potomac Street Improvements / S00925	Transportation & Storm Water
Presidio Park Master Plan / S00993	Park & Recreation
Pt Loma-South Access Road Protection Project / S00316	Public Utilities
Rancho Bernardo Recreation Center ADA / S01051	Park & Recreation
Rancho Bernardo Street and Sidewalk Improvements / S00887	Transportation & Storm Water
Ransom Street/Darwin Way Storm Drain Repairs / S00601	Transportation & Storm Water
Safety in Traffic Education STEP Program / S00964	Transportation & Storm Water
San Diego 17 Flow Control Facility / S00038	Public Utilities
San Diego River Bicycle Path / S00945	Transportation & Storm Water
Seismic Retrofit West Mission Bay Drive Bridge / S00937	Transportation & Storm Water
Sewer Lateral Replacement for Balboa Park / S00619	Park & Recreation
Sewer Pump Station 41 Rehabilitation / S00337	Public Utilities
Skyline Drive at Cardiff Improvements / S00927	Transportation & Storm Water
Skyline Hills Library ADA / S01043	Library
Soledad Mountain Road Emergency Repair Project / S00932	Transportation & Storm Water
South Clairemont Recreation Center ADA Kitchen Upg / S10134	Park & Recreation
SR2S Sidewalk Projects Grant #2 / L00011	Transportation & Storm Water
SR56 / I-15 Interchange / S00920	Transportation & Storm Water
Sunroad Neighborhood Park - Development / S10048	Park & Recreation
Sunset Cliffs Natural Park Drainage Study / S00674	Park & Recreation
Supplier Relationship Management - SAP / S12021	Department of Information Technology
Swanson Standley Pool ADA Improvements / S01050	Park & Recreation
Taylor Street Slope Reconstruction / S00676	Park & Recreation
Tierrasanta Skate Park / S00997	Park & Recreation
Torrey Pines Golf Course Irrigate & Fence Upgrades / S01065	Park & Recreation
Torrey Pines Golf Course-Reconstruction 18 Holes / S01082	Park & Recreation
Torrey Pines S Golf Course Restroom Improvements / S00627	Park & Recreation
Traffic Signals - DIF Funded / AIL00009	Transportation & Storm Water
Traffic Signals Mods - DIF Funded / AIL00008	Transportation & Storm Water
Trenea Mesa Joint Use Sports Field / S00971	Park & Recreation
University Avenue Streetlights / S00911	Transportation & Storm Water
University City Library ADA / S01044	Library
University City South Beautification / S00821	Transportation & Storm Water
Valencia Parkway Open Space Erosion Control / S13009	Park & Recreation
Villa La Jolla Drive Bicycle Route / S10014	Transportation & Storm Water
Vista Sorrento Parkway Bike Lanes / S01097	Transportation & Storm Water
Water Group Job 790 / S10004	Public Utilities
Willow Elementary School-Safe Route to School / S00740	Transportation & Storm Water
Windansea Erosion Control Plan / S00656	Park & Recreation

Capital Improvements Program

Project Prioritization

Priority Scores are given to projects as a way to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

Prioritization Policy

Council Policy 800-14, CIP Prioritization, outlines the process for scoring and prioritizing projects. The intent of the Prioritization Policy is to establish an objective process for ranking CIP projects for funding. The policy was adopted for transportation projects in Fiscal Year 2007 and revised in Fiscal Year 2008 to incorporate the prioritization of all capital projects.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Projects will compete only with projects within the same asset type (project type).
- Projects will compete only with projects within the same level of completion or project development phase (planning, design, and construction).
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

In addition, projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored. These projects are noted as not applicable (N/A). Annual allocation project types, funded yearly for ongoing repair and replacement of smaller projects, are not scored and are noted as Annual.

Priority Scoring

Table 1 lists, in order of importance, the prioritization factors taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

Table 1: Prioritization Factors

Non-Transportation Projects	Weight	Transportation Projects	Weight
Health and Safety Effects	25%	Health and Safety Effects	25%
Regulatory or Mandated Requirements	25%	Capacity and Service (Mobility)	20%
Implication of Deferring the Project	15%	Project Cost and Grant Funding Opportunity	20%
Annual Recurring Cost or Increased Longevity of the Capital Asset	10%	Revitalization, Community Support and Community Plan Compliance	15%
Community Investment	10%	Multiple Category Benefit	10%
Implementation	5%	Annual Recurring Cost or Increased Longevity of the Capital Asset	5%
Project Cost and Grant Funding Opportunity	5%	Project Readiness	5%
Project Readiness	5%		
Total	100%	Total	100%

Capital Improvements Program

Project Prioritization

Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories. However, major asset types with six or fewer scored projects are defaulted to Medium.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

Table 2 groups all active projects by major asset category. The projects are then listed by priority score.

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Airport Assets				
Montgomery Field Rehabilitation / S00680	97	Continuing	100	Medium
Brown Field / AAA00002	95	Continuing	Annual	Annual
Montgomery Field / AAA00001	96	Continuing	Annual	Annual
Buildings				
Miramar Clearwell Improvements / S11024	415	Continuing	100	High
69th & Mohawk Pump Station / S12011	374	Continuing	96	High
Tierrasanta (Via Dominique) Pump Station / S12040	450	Continuing	96	High
Children's Pool Lifeguard Station / S00644	135	Continuing	93	High
La Jolla Cove Lifeguard Station / S00792	148	Continuing	93	High
Fire Station No. 45 - East Mission Valley / S00688	144	Continuing	92	High
Cielo & Woodman Pump Station / S12012	384	Continuing	90	High
Lower Otay Outlet Tower / S12018	406	Continuing	90	High
Miramar Contract A Roof System Redesign / S13016	416	Continuing	90	High
Morena Reservoir Outlet Tower Upgrade / S00041	420	Continuing	90	High
PS2 Power Reliability & Surge Protection / S00312	428	Continuing	90	High
South Metro Sewer Rehabilitation Phase 3B / S00317	447	Continuing	90	High
Museum of Man Roof Replacement / S11101	283	Continuing	86	High
Pump Station 84 Upgrade & Pump Station 62 Abandon / S00308	434	Continuing	86	High
EAM ERP Implementation / S14000	390	New	85	High
Enterprise Asset Management - SAP / S13013	105	Continuing	85	High
Fitting Facility Expansion / S10042	474	Continuing	84	High
Barrett Flume Cover / S10013	380	Continuing	83	High
MBC Dewatering Centrifuges Replacement / S00339	409	Continuing	83	High
MBC Odor Control Facility Upgrades / S00323	410	Continuing	83	High
North Pacific Beach Lifeguard Station / S10119	151	Continuing	83	High
Wet Weather Storage Facility / S00314	464	Continuing	83	High

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
NCWRP Sludge Pump Station Upgrade / S00309	422	Continuing	82	Medium
EMT&S Boat Dock and Steam Line Relocation / S00319	391	Continuing	81	Medium
Fire Station No. 08 - Mission Hills / S10029	139	Continuing	81	Medium
Fire Station No. 22 - Point Loma / S00787	142	Continuing	81	Medium
Fire Station No. 38 - Mira Mesa Remodel / S10006	143	Continuing	81	Medium
Fire Station No. 47 - Pacific Highlands Ranch / S00689	145	Warranty	81	Medium
Fire Station No. 49 - Otay Mesa / S00784	146	Continuing	81	Medium
Fire Station No. 54 - Paradise Hills / S00785	147	Continuing	81	Medium
Skyline-Paradise Hills / S00687	155	Underfunded	81	Medium
South Mission Beach Lifeguard Station / S00791	156	Underfunded	81	Medium
Fire Station No. 05 - Hillcrest / S00788	138	Continuing	80	Medium
Fire Station No. 17 - Mid-City / S00783	141	Continuing	80	Medium
Scripps Ranch Pump Station / S12019	443	Continuing	80	Medium
Ocean Beach Lifeguard Station / S10121	153	Underfunded	79	Medium
SDFD Station Alerting / L12002	154	Continuing	79	Medium
SBWR Plant Demineralization / S00310	442	Continuing	77	Medium
Lower Otay Reservoir Emergency Outlet Improvements / S00044	407	Continuing	75	Medium
MBC Biosolids Storage Silos / S00322	408	Continuing	74	Medium
North University City Fire Station / S13021	152	Continuing	74	Medium
Metro Facilities Control Systems Upgrade / L10000	411	Continuing	72	Low
Municipal Facilities Control Systems Upgrade / L10001	421	New	72	Low
Mission Beach Lifeguard Station / S00793	150	Continuing	71	Low
Chollas Building / S11025	383	Continuing	65	Low
Skyline Hills Library / S00692	181	Continuing	64	Low
Balboa Branch Library / S00808	165	Warranty	62	Low
Mission Hills Branch Library / S00804	169	Warranty	62	Low
Mission Hills-Hillcrest Branch Library / S13022	170	New	62	Low
Ocean Beach Branch Library / S00806	172	Warranty	62	Low
Paradise Hills Library / S00810	174	Continuing	62	Low
Rancho Bernardo Library / S00812	175	Continuing	62	Low
San Ysidro Branch Library / S00802	178	Continuing	62	Low
Scripps Miramar Ranch Library / S00811	179	Continuing	59	Low
NTC Aquatic Center / S10000	284	Continuing	56	Low
Kensington/Normal Heights Library / S00795	166	Continuing	49	Low
North Park Library / S00798	171	Continuing	49	Low
Library Collection Conversion to RFID / S12000	167	Continuing	46	Low
Fire Station No. 15 - Expansion / S13011	140	Continuing	44	Low
Otay East Library / S10025	173	Continuing	39	Low
El Capitan Reservoir Road Improvements / S00040	395	Continuing	14	Low
Advanced Water Treatment Demo Plant (IPR/RA) / S10127	375	Warranty	N/A	N/A
Alvarado Water Treatment Plant Upgrade & Expansion / S00021	377	Continuing	N/A	N/A
Backup Generators at Sewer PS's, TP, & EMTS / S12036	378	Continuing	N/A	N/A
CAD System Replacement Project / S13100	359	Continuing	N/A	N/A

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
CIP Bond Issuance Reserve / S00342	381	Continuing	N/A	N/A
City Administration Building / S00819	472	Continuing	N/A	N/A
Convention Center Phase III Expansion / S12022	491	Continuing	N/A	N/A
Fire Station No. 01 - Downtown / S00786	137	Continuing	N/A	N/A
La Jolla Shores Lifeguard Station / S00790	149	Continuing	N/A	N/A
Logan Heights Branch Library / S00807	168	Warranty	N/A	N/A
Miramar Water Treatment Plant Upgrade & Expansion / S00024	417	Warranty	N/A	N/A
Montgomery Academy Joint Use Improvements / S00973	279	Continuing	N/A	N/A
Otay Water Treatment Plant Upgrade & Expansion / S00030	427	Continuing	N/A	N/A
Point Loma Grit Processing Improvements / S00315	431	Continuing	N/A	N/A
Police Headquarters Cogeneration Repower Project / S10131	360	Continuing	N/A	N/A
Police Range Refurbishment / S10118	361	Continuing	N/A	N/A
Public Safety Training Institute / S00816	362	Continuing	N/A	N/A
Pump Station Upgrades Group I North County / S00303	436	Continuing	N/A	N/A
Ridgehaven Backup Generator Project / S10133	121	Continuing	N/A	N/A
San Carlos Branch Library / S00800	176	Continuing	N/A	N/A
San Diego New Central Library / S00799	177	Continuing	N/A	N/A
Serra Mesa Branch Library / S00801	180	Warranty	N/A	N/A
Water Department Security Upgrades / S00050	458	Continuing	N/A	N/A
West Miramar Landfill - Phase 2 / S00774	126	Continuing	N/A	N/A
Americans with Disabilities Improvements / ABE00001	471	Continuing	Annual	Annual
CIP Emergency Reserve / ABT00006	189	Continuing	Annual	Annual
City Facilities Improvements / ABT00001	473	Continuing	Annual	Annual
Citywide Energy Improvements / ABT00003	114	Continuing	Annual	Annual
Dams and Reservoirs / ABK00001	387	Continuing	Annual	Annual
Energy Commission Energy Efficiency Facility Imp / ABT00004	115	Continuing	Annual	Annual
Environmental Services Facilities Improvements / ABT00005	116	Continuing	Annual	Annual
Fire Station Major Component Replacement Rehab / ABC00001	136	Continuing	Annual	Annual
Groundwater Asset Development Program / ABM00001	398	Continuing	Annual	Annual
Metro Treatment Plants / ABO00001	412	Continuing	Annual	Annual
Metropolitan System Pump Stations / ABP00002	413	Continuing	Annual	Annual
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	433	Continuing	Annual	Annual
Pump Station Restorations / ABP00001	435	Continuing	Annual	Annual
QUALCOMM Stadium / ABG00001	483	Continuing	Annual	Annual
Roof Replacement / ABT00002	475	Continuing	Annual	Annual
Standpipe and Reservoir Rehabilitations / ABL00001	449	Continuing	Annual	Annual
Water Pump Station Restoration / ABJ00001	462	Continuing	Annual	Annual
Water Treatment Plants / ABI00001	463	Continuing	Annual	Annual
Drainage				
Alta La Jolla Drive Drainage Repair Phase II / S10001	513	Continuing	91	High
Avenida de la Playa Infrastructure - SD / S13018	516	Continuing	73	High
San Diego River Dredging-Qualcomm Way to SR163 / S00606	313	Continuing	69	High

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
34th Street Storm Drain / S11001	506	Continuing	48	High
Coolidge Street Storm Drain / S11003	542	Continuing	46	Medium
San Remo Way Storm Drain / S11004	625	Continuing	44	Medium
Manhasset Drive Storm Drain System Upgrade / S11005	586	Continuing	43	Medium
Hayes Ave Storm Drain / S11002	567	Continuing	41	Medium
Maryland Street Storm Drain Replacement / S10056	587	Warranty	37	Low
La Jolla Ecological Reserve Area of ASBS / S00607	580	Continuing	28	Low
Judy Lee Place Storm Drain Replacement / S10052	576	Warranty	21	Low
Balboa Park/Florida Canyon Storm Drain Repairs / S01064	520	Warranty	N/A	N/A
Famosa Slough Salt Marsh Creation / S00605	249	Continuing	N/A	N/A
Drainage Projects / ACA00001	548	Continuing	Annual	Annual
Rose & Tecolote Creeks Water Quality Improvements / ACC00002	617	Continuing	Annual	Annual
Watershed CIP / ACC00001	662	Continuing	Annual	Annual
Golf				
Mission Bay Golf Course Practice Cntr Bldg Improve / S01090	269	Continuing	60	Medium
Mission Bay Golf Course Renovation/Reconstruction / S11010	270	Continuing	54	Medium
Balboa Park Golf Course # Clubhouse / S00614	204	Continuing	44	Medium
Balboa Park Golf Course Irrigation System / S00632	205	Warranty	N/A	N/A
Balboa Park Golf Course / AEA00002	203	Continuing	Annual	Annual
Mission Bay Golf Course and Practice Center / AEA00003	271	Continuing	Annual	Annual
Torrey Pines Golf Course / AEA00001	336	Continuing	Annual	Annual
Landfills				
Future Waste Mgmt Disposal & Processing Facilities / S01088	118	Continuing	92	High
West Miramar Refuse Disposal Facility - Phase 2 / S01074	127	Continuing	89	High
Arizona Street Landfill Closure and Modifications / S00682	113	Continuing	85	Medium
South Chollas Landfill / S00776	122	Continuing	85	Medium
South Chollas Landfill Improvements / S00684	123	Continuing	85	Medium
South Miramar Landfill / S00779	124	Continuing	74	Low
Miramar Landfill Greenery Expansion / S00975	120	Warranty	53	Low
Environmental Services Operations Yard Improvement / AFA00003	117	Continuing	Annual	Annual
Minor Improvements to Landfills / AFA00001	119	Continuing	Annual	Annual
Underground Tank Program / AFA00002	125	Continuing	Annual	Annual
Parks				
Carmel Grove Mini Park Play Area Upgrade / S00659	217	Warranty	91	High
Del Mar Trails Park Play Area Upgrades / S11016	242	Continuing	91	High
Tierrasanta Community Park Sports Field Lighting / S11011	328	Continuing	91	High
Torrey Highlands Park Play Area Upgrades / S11020	331	Continuing	90	High
Windwood II Mini Park Play Area Upgrades / S11017	349	Continuing	90	High
Maddox Neighborhood Park Playground Upgrades / S10086	263	Warranty	88	High
Dailard Neighborhood Park-Play Area Upgrades / S10028	232	Warranty	86	High
Mission Trails Regional Pk Equest Comfort Station / S01073	278	Warranty	85	High

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Palisades Park Comfort Station Replacement / S10026	298	Continuing	84	High
Mountain View Neighborhood Park Area Upgrades / S11019	281	Continuing	83	High
Rancho Bernardo Community Park-Sports Field Lights / S11012	301	Continuing	83	High
San Ysidro Athletic Area & Larsen Field Lighting / S11013	315	Continuing	83	High
Gompers Neighborhood Park- Play Area Upgrades / S11030	250	Continuing	82	High
Views West Neighborhood Park ADA Upgrades / S10031	341	Continuing	82	High
Memorial Pool Improvements / S00970	266	Continuing	78	High
City Heights Square Mini-Park / S01070	226	Continuing	76	High
Silver Wing Neighborhood Park Sports Fld & Sec Lgt / S11051	317	Continuing	74	High
Gonzales Canyon Neighborhood Park / S00994	251	Continuing	73	High
Riviera Del Sol Neighborhood Park / S00999	310	Continuing	73	High
Walker Neighborhood Park Playground Upgrades / S10092	342	Continuing	73	High
Larsen Field ADA Improvements Phase II / S13004	261	Continuing	71	High
Linda Vista Community Park Picnic Area / S01068	262	Continuing	71	High
Crystal Pier Improvements / S11014	231	Continuing	70	High
Mission Bay Athletic Area Comfort Stn Modernize / S10021	268	Continuing	68	High
Roosevelt Middle School Improvements / S00761	311	Continuing	68	High
Wegeforth Elementary School Joint Use / S00764	344	Continuing	67	Medium
Sixth Avenue Playground Improvements / S00616	318	Underfunded	65	Medium
Angier Elementary School Joint Use / S00762	201	Continuing	62	Medium
Cabrillo Heights Neighborhood Park Improvements / S00763	210	Continuing	62	Medium
Pacific Breezes (Ocean View Hills) Community Park / S00649	296	Continuing	62	Medium
McKinley Elementary School Joint Use Improvements / S12001	265	Continuing	61	Medium
Southcrest Trails (252 Corridor Pk Imp - Ph2) Park / S01071	319	Continuing	59	Medium
Sunset Cliffs Natural Pk Hillside Imp Preservation / S10091	320	Continuing	58	Medium
Central Avenue Mini Park Phase II Skate Plaza / S14010	222	New	57	Medium
Chicano Park ADA Upgrades / S13003	223	Continuing	57	Medium
Carmel Valley Neighborhood Park #8 / S00642	220	Continuing	55	Medium
Del Mar Mesa Neighborhood Park Ph II / S13023	237	Continuing	55	Medium
Olive Street Park Acquisition and Development / S10051	292	Continuing	54	Medium
Trail for All People / S13001	337	Continuing	54	Medium
El Cuervo Adobe Improvements / S14006	245	New	53	Medium
Old Mission Dam Preservation / S00611	291	Warranty	53	Medium
West Maple Canyon Mini-Park / S00760	347	Continuing	52	Medium
Chollas Community Park / S00654	224	Underfunded	49	Medium
Home Avenue Park / S00673	257	Continuing	49	Medium
Wightman Street Neighborhood Park / S00767	348	Continuing	49	Medium
Cowles Mountain Access Road Rehabilitation / S14001	229	New	48	Medium
Torrey Hills Neighborhood Park Development / S13007	333	Continuing	47	Medium
Hickman Fields / S00751	253	Continuing	44	Medium
Normal Heights Community Park Development / S00662	285	Warranty	41	Low
Chollas Lake Park Playground Improvements / S14002	225	New	40	Low
Central Avenue Mini Park Acquisition/Development / S00992	221	Continuing	39	Low

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Ocean Beach Veterans Memorial / S14012	290	New	37	Low
North Ocean Beach Gateway Phase II / S12041	286	Continuing	35	Low
North Park Mini-Park and Streetscape Improvements / S10050	287	Continuing	34	Low
Tubman Charter School Joint Use Improvements / S13000	338	Continuing	31	Low
Kumeyaay Lakes Berm Restoration and Dredging / S00655	259	Continuing	27	Low
Sefton Field Improvements / S01012	316	Underfunded	27	Low
Canyonside Community Park Improvements / S12004	215	Continuing	22	Low
Mission Trails Regional Park Cowles Mountain Trail / S10065	275	Continuing	20	Low
Mission Trails Regional Park Trail Realignments / S10066	277	Continuing	20	Low
Rancho Penasquitos Skate Park / S12002	306	Continuing	20	Low
Del Mar Mesa Central Multi Use Trail / S00890	235	Continuing	19	Low
Del Mar Mesa Northern Hiking/Equestrian Trail / S00892	238	Continuing	19	Low
Del Mar Mesa Southern Multi-Use Trail / S00889	239	Continuing	19	Low
Hiking & Equestrian Trail Neighborhood Park #10 / S00722	255	Continuing	19	Low
Hiking & Equestrian Trails - Eastern Region / S00891	256	Continuing	19	Low
Salk Neighborhood Park & Joint Use - Development / S14007	312	New	19	Low
University Village Park Tot Lot / S13005	339	Continuing	17	Low
Dennery Ranch Neighborhood Park / S00636	243	Continuing	16	Low
Hidden Trails Neighborhood Park / S00995	254	Continuing	16	Low
Martin Luther King Jr. Promenade / S13020	264	Continuing	15	Low
Rancho Penasquitos Towne Centre Park Improvements / S12003	307	Continuing	14	Low
Beyer Park Development / S00752	207	Underfunded	12	Low
Mira Mesa Community Park - Exp & Aquatic Complex / S00667	267	Continuing	11	Low
Fairbrook Neighborhood Park - Acquisition / S01002	247	Continuing	9	Low
Black Mountain Park Survey & Management Plan / S00670	209	Continuing	N/A	N/A
California Tower Seismic Retrofit / L12003	211	Continuing	N/A	N/A
Canyonside Community Park / S00768	213	Warranty	N/A	N/A
Canyonside Community Park / S00637	214	Warranty	N/A	N/A
Carmel Valley Community Park South-Neighborhood8A / S00750	218	Warranty	N/A	N/A
Crest Canyon Resource Management Plan / S10067	230	Continuing	N/A	N/A
Del Mar Heights Road Multi-use Trail Undercrossing / RD12004	233	Continuing	N/A	N/A
Del Mar Mesa Acquisition / S00998	234	Continuing	N/A	N/A
Del Mar Mesa Neighborhood Park / S00648	236	Warranty	N/A	N/A
Fairbrook Neighborhood Park Development / S01083	248	Continuing	N/A	N/A
Gonzales Canyon Resource Management Plan / S10068	252	Continuing	N/A	N/A
Lake Murray Community Park Play Area Expansion / S11018	260	Warranty	N/A	N/A
Mission Bay/Fiesta Island Development Plan / S00624	273	Continuing	N/A	N/A
Mission Trails Regional Park Master Plan Update / S01014	276	Continuing	N/A	N/A
Montgomery Waller Community Park / S00754	280	Warranty	N/A	N/A
Multiple Species Conservation / S01076	282	Continuing	N/A	N/A
Ocean Beach CDC - N Ocean Beach Revitalization / S01057	289	Warranty	N/A	N/A
Otay Valley Fenton Pond Recreation Trail / S00753	294	Warranty	N/A	N/A
Otay Valley Regional Park-Beyer Blvd Staging Area / S00638	295	Warranty	N/A	N/A

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Pacific Highlands Ranch Hiking & Biking Trails / RD12003	297	Continuing	N/A	N/A
Rancho Encantada Park #2 / S00652	304	Continuing	N/A	N/A
San Diego River Park Master Plan / S01001	314	Warranty	N/A	N/A
Torrey Highlands Neighborhood Park South / S00651	330	Continuing	N/A	N/A
Torrey Highlands Trail System / RD12002	332	Continuing	N/A	N/A
Torrey Pines City Park General Development Plan / S01015	335	Underfunded	N/A	N/A
Valencia Park Acquisition and Development / S11103	340	Continuing	N/A	N/A
West Lewis and Falcon Streets Mini-Park / S00757	346	Warranty	N/A	N/A
Balboa Park Arcade / AGF00002	202	Warranty	Annual	Annual
Coastal Erosion and Access / AGF00006	227	Continuing	Annual	Annual
Joint Use Improvements - Citywide / AGF00003	258	Continuing	Annual	Annual
Mission Bay Improvements / AGF00004	272	Continuing	Annual	Annual
Open Space Improvements / AGG00001	293	Continuing	Annual	Annual
Park & Recreation Grant Match Funding / AGF00001	299	Continuing	Annual	Annual
Regional Park Improvements / AGF00005	308	Continuing	Annual	Annual
Resource-Based Open Space Parks / AGE00001	309	Continuing	Annual	Annual
Reclaimed Water System				
Evans Pond Reclaimed Water Pipeline Installation / S13010	246	Continuing	40	Medium
Recycled Water Tank Modifications / S12014	441	Continuing	26	Medium
Recycled Water System Upgrades / S10010	439	Continuing	N/A	N/A
South Bay Reclamation System / S00018	446	Warranty	N/A	N/A
North City Reclamation System / AHC00002	423	Continuing	Annual	Annual
Reclaimed Water Extension / AHC00001	437	Continuing	Annual	Annual
Reclaimed Water Retrofit / AHC00003	438	Continuing	Annual	Annual
Recycled Water Systems Upgrades / AHC00004	440	Continuing	Annual	Annual
Transportation				
54th Street/Euclid Avenue Bikeways / S00956	511	Warranty	91	High
Balboa Ave/Tierrasanta Blvd Bikeway / S00957	518	Continuing	91	High
Kearny Villa Road Bike Lane Improvements / S00961	578	Warranty	91	High
Ruffin Road/Murphy Canyon Road Bikeway Project / S00959	620	Warranty	91	High
State Route 56 Bike Interchanges / S00955	638	Continuing	90	High
38th Street Improvements / S00930	509	Continuing	81	High
Midway Street Bluff Repair / S12005	589	Continuing	80	High
Aldine Drive and Fairmount Drive Slope Restoration / S00865	512	Warranty	78	High
35th & 34th at Madison Avenue Improvements / S00922	507	Continuing	76	High
North Harbor Drive Navy Estuary Seismic Retrofit / S00728	597	Warranty	74	High
Rancho Bernardo Bikeway / S00962	612	Warranty	74	High
Sea World Drive/Interstate 5 Interchange Imp / S00888	629	Continuing	74	High
Carroll Canyon Road/Sorrento Valley Road - Dist 1 / S00841	537	Continuing	73	High
Juan Street Concrete Street / S00602	575	Continuing	73	High
Laurel Street Bridge Over State Route 163 / S00939	584	Continuing	73	High
Coastal Rail Trail / S00951	539	Continuing	72	High

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Talbot Street Slope Restoration / S00609	643	Continuing	72	High
Miramar Road-Interstate 805 Easterly Ramps / S00880	593	Continuing	71	High
State Route 163/Clairemont Mesa Blvd Interchange / S00905	636	Continuing	71	High
Bear Drive Retaining Wall / S10093	522	Continuing	70	High
West Mission Bay Drive Bridge Over San Diego River / S00871	663	Continuing	70	High
Mission Trails Regional Park/Mission Bay Bike Path / S00734	595	Continuing	69	High
Mira Mesa Community Transit Center / S00847	591	Continuing	68	High
Interstate 5 Underpass - Bikeway/Ped Connector / S00982	574	Continuing	66	High
Old Otay Mesa Road- Westerly / S00870	603	Continuing	66	High
Pacific Hwy Obstructed Curb Ramp Barrier Removal / S11045	607	Continuing	66	High
SR2S Traffic Safety Projects Grant #1 / L00010	622	Warranty	65	High
Pacific Beach Obstructed Curb Ramp Barrier Removal / S11048	605	Continuing	62	High
25th Street Renaissance Project / S00985	505	Continuing	61	High
State Route 163/Friars Road / S00851	637	Continuing	61	High
FY12 Asphalt Overlay Group I / S12030	553	Continuing	60	High
FY12 Asphalt Overlay Group II / S12031	554	Continuing	60	High
Alvarado Canyon Road Realignment / S00894	514	Continuing	59	High
Torrey Pines Improvements Phase I / S00613	648	Continuing	58	High
Palm Avenue Roadway Improvements / S00913	609	Continuing	57	High
SR94/Euclid Av Interchange-Phase 2 / S14009	623	New	57	High
North Torrey Pines Road Bridge/ Los Penasquitos / S00935	599	Warranty	56	High
Poway Road Bicycle Path - Class I / S00943	611	Continuing	56	High
Regents Road Widening-Genesee to Executive / S00881	614	Continuing	56	High
San Diego River Multi-Use Path / S00958	624	Continuing	56	High
Taylor Street - Bikeway / S00965	644	Continuing	56	High
University Ave/Alabama Bike & Ped Safety Imp / S00960	655	Warranty	56	High
43rd Street Widening / S00845	510	Warranty	55	Medium
Carmel Valley Rd-Via Albutura to Camino Del Sur / S00854	534	Continuing	55	Medium
Talmadge Historic Gates / L12001	323	Continuing	55	Medium
El Camino Real - Half Mile to Via De La Valle / S00856	549	Continuing	53	Medium
Palm Avenue Interstate 805 Interchange / S00869	608	Continuing	53	Medium
Streamview Drive Improvements / S00864	641	Continuing	53	Medium
University Avenue Mobility Project / S00915	656	Continuing	53	Medium
Florence Griffith Joyner Elem Safe Route to School / S10061	558	Warranty	52	Medium
Linda Vista Rd at Genesee Intersection Improvement / S00907	585	Continuing	52	Medium
SR-94/Euclid Ave Interchange Improvements / S11046	621	Continuing	52	Medium
Bayshore Bikeway / S00944	521	Warranty	51	Medium
Carmel Valley Road Enhancement Project / S00859	536	Warranty	51	Medium
Del Sol Boulevard-Central / S00858	546	Continuing	51	Medium
Georgia Street Bridge Improvements / S00863	565	Continuing	51	Medium
Convert RB Medians-Asphalt to Concrete / L12000	228	Continuing	50	Medium
Sorrento Valley Road & Interstate 5 Interchange / S00914	632	Continuing	50	Medium
Skyline Drive Improvements / S00912	631	Warranty	49	Medium

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Bay Terraces Parkside-Greenbelt Lighting / S14008	206	New	48	Medium
Five Points Neighborhood Pedestrian Improvements / S00988	556	Continuing	48	Medium
North Park/Main Street Sidewalk Improvements / S10040	288	Continuing	47	Medium
Berger Ave Sidewalk & Curb Ramps / S11044	523	Warranty	46	Medium
Carmel Valley Rd-Lopelia Meadows to Via Abertura / S00934	533	Continuing	46	Medium
El Cajon Boulevard Streetscape Improvements / S00826	244	Continuing	46	Medium
Torrey Meadows Drive Overcrossing / S10015	647	Continuing	46	Medium
First Avenue Bridge Over Maple Canyon / S00862	555	Warranty	44	Medium
Genesee Avenue - Widen Interstate 5 Crossing / S00839	563	Continuing	44	Medium
Cherokee Street Improvements / S00921	538	Continuing	43	Medium
Otay Mesa Truck Route Phase 4 / S11060	604	Continuing	43	Medium
Camino Del Sur - SR-56 to Dormouse / S00872	529	Continuing	42	Medium
Carmel Valley Landscaping and Irrigation / L14000	219	New	42	Medium
Spring Canyon Road-Scripps Ranch to Pomerado Road / S00832	634	Warranty	42	Medium
Tierrasanta - Median Conversion / L14001	327	New	42	Medium
Torrey Pines Road Slope Restoration / S00877	649	Continuing	42	Medium
Bird Rock Median Lighting / S11007	208	Warranty	41	Low
Camino Santa Fe Median Improvements / S10037	212	Continuing	41	Low
Carmel Country Road Low Flow Channel / S00969	530	Continuing	41	Low
Saturn Blvd Roadway Improvements / S11028	626	Continuing	41	Low
Talmadge Streetscape & Lighting Zone 2W / S00977	326	Continuing	41	Low
University Avenue Sidewalk from 54th to 68th / S00910	657	Continuing	39	Low
Kelton Road Pedestrian Improvements / S10154	579	Continuing	38	Low
North Park Lighting Improvements / S00823	598	Warranty	38	Low
Switzer Canyon Bridge Enhancement Prog / S10054	321	Continuing	38	Low
Holly Dr. Street Improvements / S11033	569	Continuing	37	Low
Scripps Ranch/Mira Mesa Medians Project / S00838	628	Warranty	37	Low
State Route 15 Bikeway Study / S00731	635	Warranty	36	Low
Talmadge Decorative Streetlight Restoration / S00978	322	Warranty	36	Low
Talmadge Street Improvements / S00820	324	Warranty	36	Low
Talmadge Streetscape & Lighting Zone 1E / S00976	325	Warranty	36	Low
Del Mar Terrace Street Improvements / L14003	240	New	34	Low
Del Mar Terrace Street Improvements / S10038	241	Continuing	34	Low
La Jolla Mesa Drive Sidewalk / S00928	581	Continuing	33	Low
Washington Street Improvements Phase II / S00703	661	Warranty	33	Low
El Camino Real/State Route 56 Bike Path Connector / S00981	551	Continuing	32	Low
North Torrey Pines Roadway & Median Enhancements / S00868	601	Continuing	32	Low
Rancho Bernardo Streetscape-Phase I / S12006	302	Continuing	32	Low
Torrey Highlands Community ID and Enhancement / S11009	329	Continuing	32	Low
Welcome to Rancho Bernardo Signs / S10036	345	Continuing	32	Low
Mission Hills Historic Street Lighting / S11008	274	Continuing	30	Low
Rancho Penasquitos Monument Signs / S10032	305	Warranty	29	Low
Pomerado Rd Median Improvements-n/o of R Bernardo / S10035	300	Continuing	28	Low

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Rancho Bernardo Westwood Soundwall / S10033	303	Warranty	28	Low
Carmel Country Road Median Improvements / S10039	216	Warranty	27	Low
Sports Arena Blvd-Rosecrans to Midway / S00721	633	Continuing	27	Low
Bicycle Loop Detectors / S11058	524	Warranty	24	Low
Del Mar Heights Road Flashing Beacon / S00987	544	Continuing	24	Low
Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941	645	Continuing	23	Low
Stockton Street Lights / S10130	640	Warranty	22	Low
Kearny Mesa Community Sign / S10044	577	Continuing	21	Low
Webster Neighborhood Identification Sign / S14005	343	New	21	Low
Torrey Hills SDG&E Easement Enhancement / S11006	334	Continuing	19	Low
La Jolla Village Drive and Regents Road / S00867	583	Continuing	15	Low
Genesee Avenue-Nobel Dr to SR 52 / S00852	564	Continuing	13	Low
Balboa Avenue Corridor Improvements / S00831	519	Continuing	12	Low
Thorn Street Median Improvements / S00844	646	Warranty	10	Low
36th Street Landscape Maintenance / S00902	508	Continuing	N/A	N/A
Azalea Park Neighborhood Identification / S00699	517	Warranty	N/A	N/A
Bicycle Rings and Racks / S00968	525	Continuing	N/A	N/A
Camino Del Sur (Bernardo Lakes / Lone Quail Rd) / RD11000	528	Continuing	N/A	N/A
Carmel Mountain Road to Del Mar Mesa Road / S00846	531	Continuing	N/A	N/A
Carmel Valley Rd-Del Mar Hts to Lopelia Meadows Pl / S00906	532	Warranty	N/A	N/A
Carmel Valley Road 4/6 Lanes s/o of Street A / S00900	535	Continuing	N/A	N/A
Del Mar Heights Road-4/6 Lanes / S00903	545	Warranty	N/A	N/A
Dennery Road - East / S10018	547	Continuing	N/A	N/A
El Camino Real Widening / S00916	550	Warranty	N/A	N/A
Euclid Avenue & Home Improvements / S00886	552	Warranty	N/A	N/A
Florida Drive Median Improvements / S11057	559	Continuing	N/A	N/A
Fourth Avenue and Quince Street / S11055	560	Warranty	N/A	N/A
Fourth Avenue/Fifth Avenue & Nutmeg Str / S11056	561	Warranty	N/A	N/A
Fund for the SR 56 expansion fr 4 to 6 lanes / RD14000	562	New	N/A	N/A
Hillery Drive Improvements / S11064	568	Continuing	N/A	N/A
I-5 / SR-56 Fiberoptic Relocation / S00708	570	Continuing	N/A	N/A
I-5 to SR-56 Freeway Connectors / S00707	571	Continuing	N/A	N/A
La Jolla Village Drive - Interstate 805 Ramps / S00857	582	Warranty	N/A	N/A
Mira Sorrento Place-Scranton to Vista Sorrento / S00878	592	Warranty	N/A	N/A
Mission Beach Boardwalk Bulkhead / S00726	594	Continuing	N/A	N/A
North Torrey Pines Road at Genesee Avenue / S00720	600	Warranty	N/A	N/A
Ocean View Hills Parkway / S00882	602	Warranty	N/A	N/A
Pacific Highlands Traffic Signals / S01062	606	Continuing	N/A	N/A
Park Boulevard and Essex Street / S11054	610	Continuing	N/A	N/A
Regents Road Bridge / S00729	613	Warranty	N/A	N/A
Rose Creek Bikeway / S00946	618	Warranty	N/A	N/A
Rosecrans Street Corridor Improvements / S00830	619	Warranty	N/A	N/A
State Route 56-Carmel Country to Black Mountain / S00853	639	Warranty	N/A	N/A

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Triple Pipe Crossing - Dennergy Road / S10017	654	Continuing	N/A	N/A
Via de la Valle Widening / RD11001	659	Continuing	N/A	N/A
Village Loop Road / S00919	660	Warranty	N/A	N/A
West San Ysidro Blvd Streetscape / S00822	664	Warranty	N/A	N/A
Westerly Extension of Hazard Center Drive / RD10001	665	Continuing	N/A	N/A
Architectural Barrier Removal - DIF Funded / AI00001	515	Continuing	Annual	Annual
Bridge Rehabilitation / AIE00001	526	Continuing	Annual	Annual
Bus Stop Improvements / AID00007	527	Continuing	Annual	Annual
Community Sign Installation at Various Locations / AID00004	540	Continuing	Annual	Annual
Concrete Streets / AID00006	541	Continuing	Annual	Annual
Coopertive Traffic Signal Projects / AIL00003	543	Continuing	Annual	Annual
Five Year CIP Planning / AID00003	557	Continuing	Annual	Annual
Guard Rails / AIE00002	566	Continuing	Annual	Annual
Install T/S Interconnect Systems / AIL00002	572	Continuing	Annual	Annual
Installation of City Owned Street Lights / AIH00001	573	Continuing	Annual	Annual
Median Installation / AIG00001	588	Continuing	Annual	Annual
Minor Bike Facilities / AIA00001	590	Continuing	Annual	Annual
New Walkways / AIK00001	596	Continuing	Annual	Annual
Replace Obsolete T/S Controllers / AIL00010	615	Continuing	Annual	Annual
Resurfacing of City Streets / AID00005	616	Continuing	Annual	Annual
School Traffic Safety Improvements / AIK00002	627	Continuing	Annual	Annual
Sidewalk Repair and Reconstruction / AIK00003	630	Continuing	Annual	Annual
Street Light Circuit Upgrades / AIH00002	642	Continuing	Annual	Annual
Traffic Calming / AIL00001	650	Continuing	Annual	Annual
Traffic Signals - Citywide / AIL00004	651	Continuing	Annual	Annual
Traffic Signals Modification / AIL00005	652	Continuing	Annual	Annual
Transportation Grant Match / AID00002	653	Continuing	Annual	Annual
Utilities Undergrounding Program / AID00001	658	Continuing	Annual	Annual
Wastewater				
East Mission Gorge Force Main Rehabilitation / S00326	392	Continuing	90	Medium
Harbor Drive Trunk Sewer Replacement / S00336	400	Continuing	90	Medium
Montezuma Trunk Sewer / S00332	419	Continuing	90	Medium
Balboa Terrace Trunk Sewer / S12035	379	Continuing	N/A	N/A
East Point Loma Trunk Sewer / S00329	393	Warranty	N/A	N/A
Lake Murray Trunk Sewer / S00335	402	Warranty	N/A	N/A
South Mission Valley Trunk Sewer / S00302	448	Warranty	N/A	N/A
USIU Trunk Sewer / S00334	452	Warranty	N/A	N/A
Metropolitan Waste Water Department Trunk Sewers / AJB00001	414	Continuing	Annual	Annual
Pipeline Rehabilitation / AJA00002	430	Continuing	Annual	Annual
Sewer Main Replacements / AJA00001	445	Continuing	Annual	Annual
Unscheduled Projects / AJA00003	454	Continuing	Annual	Annual

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Water				
Catalina 12inch Cast Iron Mains / S12008	382	Continuing	98	High
Montezuma Pipeline/Mid-City Pipeline Phase II / S11026	418	Continuing	98	High
Harbor Drive Pipelines Replacement / S12028	399	Continuing	97	High
Lindbergh Field 16" Cast Iron Main Replacement / S10055	404	Continuing	97	High
El Monte Pipeline #2 / S10008	396	Continuing	96	High
30th Street Pipeline Replacement / S12010	373	Continuing	93	High
University Ave Pipeline Replacement / S11021	453	Continuing	93	High
Upas Street Pipeline Replacement / S11022	455	Continuing	93	High
Alvarado 2nd PL Exten & Morena Blvd CI / S12013	376	Continuing	92	Medium
Otay 1st/2nd PPL Abandon West of Highland Avenue / S12016	425	Continuing	91	Medium
Otay Second Pipeline Improvements / S00032	426	Continuing	91	Medium
Water & Sewer Group Job 816 (W) / S13015	456	Continuing	90	Medium
Colony Hill Water Main Relocation / S11102	385	Warranty	88	Medium
Pacific Beach Pipeline South (W) / S12015	429	Continuing	85	Medium
Del Mar Heights East Segment / S12017	388	Continuing	83	Medium
La Jolla Scenic Drive 16inch Main / S12009	401	Continuing	82	Low
Otay 1st/2nd PPL Abandon East of Highland Avenue / S11027	424	Continuing	77	Low
Little McGonigle Ranch Road Pipeline / S00069	405	Continuing	70	Low
El Capitan Pipeline #2 Valves / S10005	394	Warranty	67	Low
Water Group 787 / S11108	459	Continuing	38	Low
Torrey Pines Road/La Jolla Blvd Main Replacement / S00003	451	Warranty	31	Low
Del Mar Heights Pipeline Relocation / S00070	389	Continuing	N/A	N/A
Water CIP Reserve / S00048	457	Continuing	N/A	N/A
Water Group Job 915 (3012) / S10123	460	Continuing	N/A	N/A
Corrosion Control / AKA00001	386	Continuing	Annual	Annual
Freeway Relocation / AKB00002	397	Continuing	Annual	Annual
Large Diameter Water Transmission PPL / AKA00003	403	New	Annual	Annual
Pressure Reduction Facility Upgrades / AKA00002	432	Continuing	Annual	Annual
Seismic Upgrades / AKB00004	444	Continuing	Annual	Annual
Water Main Replacements / AKB00003	461	Continuing	Annual	Annual



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Capital Improvements Program

Project Types

The Capital Improvements Program (CIP) uses a variety of project types, which are a more specific manner of categorizing the kind of improvement provided by each project. Below is a description of each of the major project types along with a summary schedule of their budgets.

Airport Assets

Airport Assets include anything related to the two airports that the City of San Diego oversees, Montgomery and Brown Field Airports. These assets are managed by the Airports Division and the Airport Assets Project Types can be seen below in **Table 1**.

Table 1: Airport Assets Project Types

Project Type	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Type Total
Airport Assets	\$ 15,944,843	\$ 2,400,000	\$ 12,000,000	\$ 30,344,843
Airport Assets Total	\$ 15,944,843	\$ 2,400,000	\$ 12,000,000	\$ 30,344,843

Buildings

Buildings projects refer to the construction, expansion, or capital upgrade of any building the City owns regardless of the department that operates it. They are further broken down into more descriptive asset types that often describe the department that manages the asset as well as a more specific building type which can be seen below in **Table 2**.

Table 2: Buildings Project Types

Project Type	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Type Total
Bldg - Libraries	\$ 216,691,111	\$ 1,135,000	\$ 97,759,877	\$ 315,585,988
Bldg - MWWWD - Administration Struct	2,991,626	-	4,280,501	7,272,127
Bldg - MWWWD - Laboratories	1,732,137	-	286,398	2,018,535
Bldg - MWWWD - Pump Stations	72,988,510	2,251,719	47,046,992	122,287,221
Bldg - MWWWD - Treatment Plants	73,553,873	18,282,439	24,882,103	116,718,415
Bldg - Operations Facility / Structures	24,168,959	-	9,800,000	33,968,959
Bldg - Other City Facility / Structures	86,624,330	7,451,000	145,252,981	239,328,311
Bldg - Parks - Recreation/Pool Centers	1,486,726	-	-	1,486,726
Bldg - Pub Safety - Fire Fac / Struct	31,539,753	200,000	66,997,390	98,737,143
Bldg - Pub Safety - Lifeguard Stations	10,891,265	-	15,265,508	26,156,773
Bldg - Pub Safety - Police Fac / Struct	11,332,715	(3,000,000)	1,137,870	9,470,585
Bldg - Stadium Facilities	1,275,356	750,000	3,750,000	5,775,356
Bldg - Water - Labratories	7,200,000	-	-	7,200,000
Bldg - Water - Pump Stations	24,967,305	3,591,129	49,906,506	78,464,940
Bldg - Water - Reservoirs/Dams	4,591,279	5,620,667	14,905,586	25,117,532
Bldg - Water - Standpipes	11,316,925	4,784,688	94,256,931	110,358,544
Bldg - Water - Treatment Plants	267,490,093	5,957,000	500,000	273,947,093
Bldg - Water - Wells	4,673,365	-	-	4,673,365
Buildings Total	\$ 855,515,328	\$ 47,023,642	\$ 576,028,643	\$1,478,567,613

Capital Improvements Program

Project Types

Drainage

Drainage projects are related to the storm water system which consists of channels, pump stations, and storm drain piping. These assets are primarily managed by the Transportation & Storm Water Department and the Drainage Project Types can be seen below in **Table 3**.

Table 3: Drainage Project Types

Project Type	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Type Total
Drainage - Best Mgt Practices (BMPs)	\$ 16,669,294	\$ -	\$ 36,301,792	\$ 52,971,086
Drainage - Channels	1,422,000	-	-	1,422,000
Drainage - Storm Drain Pipes	39,341,584	-	208,522,688	247,864,272
Drainage Total	\$ 57,432,878	\$ -	\$ 244,824,480	\$ 302,257,358

Golf

Golf projects are related to the three golf courses owned by the City of San Diego which are: Torrey Pines Golf Course, Balboa Golf Course, and Mission Bay Golf Course and Practice Center. These assets are managed by the Park & Recreation Department and the Golf Project Types can be seen below in **Table 4**.

Table 4: Golf Project Types

Project Type	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Type Total
Golf Courses	\$ 9,987,565	\$ 4,055,000	\$ 12,000,000	\$ 26,042,565
Golf Total	\$ 9,987,565	\$ 4,055,000	\$ 12,000,000	\$ 26,042,565

Landfills

Landfill projects take place at landfills owned by the City of San Diego and are managed by the Environmental Services Department and the Landfills Project Types can be seen below in **Table 5**. Some typical projects include operations yard improvements, groundwater monitoring projects, and other landfill improvements to maintain regulatory compliance.

Table 5: Landfills Project Types

Project Type	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Type Total
Landfills	\$ 45,497,735	\$ 605,000	\$ 1,545,000	\$ 47,647,735
Landfills - Supporting Fac / Struct	25,318,164	-	13,769,251	39,087,415
Landfills Total	\$ 70,815,899	\$ 605,000	\$ 15,314,251	\$ 86,735,150

Parks

The Park & Recreation Department manages a wide variety of park projects. They are further broken down into more descriptive asset types such as a mini park (1-acre to 3-acres without a comfort station) to a community park (at least 13 acres, meant to serve a population of 25,000 with comfort stations and parking). These project types and more can be seen below in **Table 6**.

Table 6: Parks Project Types

Project Type	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Type Total
Parks - Community	\$ 24,212,926	\$ 989,000	\$ 2,124,000	\$ 27,325,926
Parks - Mini Parks	5,688,436	2,268,675	524,367	8,481,478

Capital Improvements Program

Project Types

Project Type	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Type Total
Parks - Miscellaneous Parks	39,632,833	5,771,978	76,614,247	122,019,058
Parks - Neighborhood	57,760,368	1,726,950	38,304,106	97,791,424
Parks - Open Space	8,129,761	545,000	19,954,472	28,629,233
Parks - Resource Based	10,156,269	926,885	39,683,356	50,766,510
Parks - Trails	2,706,034	231,000	7,623,000	10,560,034
Parks Total	\$ 148,286,626	\$ 12,459,488	\$ 184,827,548	\$ 345,573,662

Reclaimed Water System

The Reclaimed Water System is made up of pipelines and reservoirs widely identified by their utilization of purple pipes that transport water that was once seen as waste and has undergone treatment to make the water usable for tasks such as landscaping. These assets are managed by the Public Utilities Department and the Reclaimed Water System Project Types can be seen below in **Table 7**.

Table 7: Reclaimed Water System Project Types

Project Type	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Type Total
Reclaimed Water System - Pipelines	\$ 18,383,755	\$ -	\$ -	\$ 18,383,755
Reclaimed Water System - Reservoirs	791,984	-	108,016	900,000
Reclaimed Water System Total	\$ 19,175,739	\$ -	\$ 108,016	\$ 19,283,755

Transportation

Transportation projects include a variety of different project subtypes. Some of these include: roadways, traffic signals, sidewalks, bridges, and bicycle facilities. These assets are primarily managed by the Transportation & Storm Water Department and the Transportation Project Types can be seen below in **Table 8**.

Table 8: Transportation Project Types

Project Type	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Type Total
Trans - Bicycle Facilities (All Class.)	\$ 29,259,831	\$ 639,000	\$ 32,696,047	\$ 62,594,878
Trans - Bridge - Pedestrian	4,169,547	-	-	4,169,547
Trans - Bridge - Vehicular	185,730,150	4,553,887	410,363,556	600,647,593
Trans - Ped Fac - Accessibility Improve	2,422,000	300,000	320,000	3,042,000
Trans - Ped Fac - Sidewalks	21,769,332	5,300,854	8,082,875	35,153,061
Trans - Roadway	474,397,592	16,327,625	660,202,029	1,150,927,246
Trans - Roadway - Enhance/Scape/Medians	31,889,792	3,761,919	25,035,900	60,687,611
Trans - Roadway - Erosion/Slope/Ret Wall	11,764,574	2,540,000	-	14,304,574
Trans - Roadway - GRails/BRails/Safety	4,575,750	-	1,500,000	6,075,750
Trans - Roadway - Street Lighting	8,304,541	844,000	33,647,000	42,795,541
Trans - Signals - Calming/Speed Abatement	4,991,528	-	325,000	5,316,528
Trans - Signals - Traffic Signals	14,188,122	5,931,385	7,100,000	27,219,507
Transportation Total	\$ 793,462,758	\$ 40,198,670	\$ 1,179,272,407	\$ 2,012,933,835

Capital Improvements Program

Project Types

Wastewater

Wastewater project types largely consist of mains and trunk sewers which are used to transport and treat waste for nearly 2.5 million customers in the City of San Diego and surrounding areas. The assets are managed by the Public Utilities Department and the Wastewater Project Types can be seen below in **Table 9**.

Table 9: Wastewater Project Types

Project Type	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Type Total
Wastewater - Collection Sys - Main	\$ 213,137,334	\$ 48,306,271	\$ 306,306,731	\$ 567,750,336
Wastewater - Collection Sys - Trunk Swr	118,168,562	-	30,832,752	149,001,314
Wastewater Total	\$ 331,305,896	\$ 48,306,271	\$ 337,139,483	\$ 716,751,650

Water

Water project types include distribution and transmission systems that allow the City to provide water to approximately 1.3 million customers in the City of San Diego. These assets are managed by the Public Utilities Department and the Water Project Types can be seen below in **Table 10**.

Table 10: Water Project Types

Project Type	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Type Total
Water - Distribution Sys - Distribution	\$ 204,874,034	\$ 19,950,000	\$ 305,381,466	\$ 530,205,500
Water - Distribution Sys - Transmission	30,545,092	4,442,253	163,093,764	198,081,109
Water Total	\$ 235,419,126	\$ 24,392,253	\$ 468,475,230	\$ 728,286,609

Capital Improvements Program

Funding Sources

The Capital Improvements Program (CIP) uses a variety of funding sources to support projects. This section outlines some of the more common funding sources used in the CIP.

Bond Financing

Bond financing is a long-term borrowing tool used to meet the City's cash flow needs and to provide funds for capital projects. In Fiscal Years 2009, 2012, and 2013, the City Council approved financing to provide funding for ongoing and deferred capital projects throughout the City. The list of deferred capital projects includes improvements to City streets, buildings, and storm drains.

Capital Outlay

Capital Outlay Funds are used exclusively for the acquisition, construction, and completion of permanent public improvements or real property; replacement or reconstruction of public facilities; and other improvements of a permanent character. Repair or maintenance expenditures cannot be made from the Capital Outlay Funds. Revenue for the Capital Outlay Fund is derived primarily from the sale of City-owned property but may also come from other sources per Section 77 of the San Diego City Charter. In addition, San Diego City Ordinance No. 12685 (New Series) further specifies that all proceeds from sales or leases of the Pueblo Lands of San Diego be utilized to finance police substations and other permanent improvements for police purposes.

Development Impact Fees

Development Impact Fees (DIFs) are collected to mitigate the impact of new development in urbanized communities that are near build-out. The amount of DIF is based on a portion of the financing needed for identified public facilities. Property being developed is assessed the fee(s) at the time the building permit is issued.

Donations and Developer Funding

Projects may be funded by contributions and/or donations from private sources, such as residents, developers, private organizations, and businesses. Contributions by developers and vendors may be reimbursed with City funds in future years.

Enterprise Funds

Enterprise Funds account for specific services that are funded directly by fees and charges to users. These include the services provided by Public Utilities, Environmental Services, Airports, and Golf Courses. These funds are intended to be fully self-supporting and are not typically subsidized by any general revenue or taxes. Within each Enterprise Fund, budgets are developed which are sufficient to fund current year operations and maintenance expenses, as well as provide for current and future years' upgrade, replacement, and expansion-related capital construction requirements.

Facilities Benefit Assessments

Facilities Benefit Assessments (FBAs) provide 100 percent of funding for public facilities projects that service a designated area of benefit and are identified in the public facilities financing plan. The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Assessments are recorded as liens with the County Assessor's Office. Property being developed is assessed at the time the building permit is issued. The amount of the assessment is determined by the type and size of the development.

Capital Improvements Program

Funding Sources

General Fund

The General Fund is the City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings. Some allocations to the CIP budget are allocated from the operating budget of General Fund departments.

Grants

Some projects are entirely or partially funded by grants and reimbursements from the State and federal government and other agencies. The receipts of certain grants and reimbursements typically follow the award of contracts; therefore, other City funding is programmed for front-end financing of the total estimated project costs. Grant funding includes State and federal grants and grants from proceeds from State bond issuances. For example, Community Development Block Grant (CDBG) funding is programmed in accordance with Council Policy 700-2 (amended November 24, 2009). CIP priorities are developed irrespective of whether or not CDBG funding is to be received by the City. CDBG funding is to be used to supplement the City's CIP program and not as a substitute for other City funding.

Internal Service Funds

Internal Service Funds are established for the financing of goods or services provided by one City department to another City department on a cost-reimbursement basis. Examples of Internal Service Funds used in the CIP budget are the Energy Conservation Program Fund and the Fleet Services Internal Service Fund.

Maintenance Assessment Districts

Maintenance Assessment Districts (MADs) are established by the City of San Diego as a means of providing property owners with the opportunity to assess themselves to pay for enhanced improvements, maintenance, services, and activities. Certain projects requested by a district may be capital in nature and are funded by the specific MAD. MAD budgets are developed with sufficient funding for current year maintenance and capital projects.

Mission Bay and Regional Park Improvements Funds

Mission Bay rents and concessions revenue is allocated to the Mission Bay and Regional Park Improvements Funds in accordance with the San Diego City Charter, Article V, Section 55.2. The funds in the Mission Bay Improvements Fund may only be expended in Mission Bay Park for permanent or deferred capital improvements of existing facilities, as well as to improve environmental conditions consistent with the Mission Bay Park Master Plan. The funds in the Regional Parks Improvements Fund may only be expended for permanent or deferred capital improvements in San Diego's regional parks. The City of San Diego's regional parks include Chollas Lake Park, Balboa Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and parks.

Park Service District Funds

Park Service District Funds were established by the City of San Diego for park and recreation purposes. Proceeds from these funds are to be used for park and recreational facilities within the district areas from which the funds were collected. Funds may be used for the purchase of land and construction of facilities; purchase of previously constructed facilities; rehabilitation of existing park facilities or purchase of new equipment when such rehabilitation or purchase allows for expanded uses; and to reimburse those who have donated land or constructed improvements. Park Service District Funds no longer collect revenues and have been replaced by Facilities Benefit Assessments and Development Impact Fees which now include a park component.

Capital Improvements Program Funding Sources

Special Revenue Funds

Special Revenue Funds account for revenue received for specifically identified purposes. Examples of Special Revenue Funds used in the CIP budget are the Environmental Growth Fund, Fire/Emergency Medical Services Transport Fund, QUALCOMM Stadium Fund, Bus Stop Capital Improvement Fund, Trench Cut/Excavation Fee Fund, and OneSD/ERP Funds.

TransNet Funds

TransNet, a one-half cent local sales tax, is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects. TransNet includes a Maintenance of Effort (MOE) provision to guarantee that the City spends a certain amount of discretionary funds on the maintenance and improvement of the public right-of-way. The City utilizes TransNet cash for projects as much as possible in an attempt to minimize the issuance of bonds due to added costs of debt service. TransNet Commercial Paper is a borrowing tool that can be used to raise cash needed to cover cash-flow deficits and is generally viewed as a lower-cost alternative to bank loans. In an attempt to further minimize debt service costs, the issuance of TransNet Commercial Paper may be utilized when feasible.

Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E), AT&T, and the cable companies all contribute funds for the purpose of undergrounding overhead facilities. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities.

A complete list of funding sources in the CIP and their budgets are provided below in **Table 1**.

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Funding Source Total
Airport Funds	\$ 10,405,923	\$ 2,400,000	\$ 12,000,000	\$ 24,805,923
Bond Financing	2,451,000	-	35,000,000	37,451,000
Bus Stop Capital Improvement Fund	291,828	100,000	-	391,828
Capital Outlay - Land Sales	26,713,312	-	-	26,713,312
Capital Outlay - Other	3,837,090	-	-	3,837,090
Capital Outlay - Police Decentralization Land Sales	1,822,864	-	-	1,822,864
Deferred Capital Projects Bonds	146,600,102	-	419,400,000	566,000,102
Developer Funding	5,518,076	1,348,749	8,196,470	15,063,295
Development Impact Fees	62,548,826	7,560,675	-	70,109,501
Donations	77,186,573	76,000	24,670,000	101,932,573
Energy Conservation Program Fund	2,983,085	200,000	-	3,183,085
Energy Upgrades CEC Loan Fund	4,078,217	-	-	4,078,217
Environmental Growth Funds	3,404,333	401,885	-	3,806,218
Facilities Benefit Assessments	287,230,362	7,774,824	208,119,722	503,124,908
Federal Grants	72,053,289	-	106,606,000	178,659,289
Fiesta Island Sludge Mitigation Fund	670,000	-	-	670,000
Fire/Emergency Medical Services Transport Fund	400,000	-	-	400,000
Fleet Services Internal Service Fund	1,025,000	-	-	1,025,000
Gas Tax Fund	12,740,123	-	-	12,740,123

Capital Improvements Program

Funding Sources

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Funding Source Total
General Fund	44,564,965	(116,541)	33,301,792	77,750,216
Golf Course Enterprise Fund	9,678,795	4,055,000	12,000,000	25,733,795
Habitat Acquisition Fund	4,064,205	-	-	4,064,205
Infrastructure Improvement Funds	434,866	-	-	434,866
Library System Improvement Fund	15,927,728	-	-	15,927,728
Maintenance Assessment Districts	7,347,765	1,324,919	935,000	9,607,684
Mission Bay Improvements Fund	4,827,710	3,114,678	23,982,550	31,924,938
Mission Trails Regional Park Fund	1,052,829	-	-	1,052,829
OneSD/ERP Funding	1,100,000	-	-	1,100,000
Other Funding	434,996,082	-	-	434,996,082
Other Grants	19,902,933	-	-	19,902,933
Park Service District Funds	2,954,866	156,300	(345,076)	2,766,090
Proposition 42 - Transportation Relief Fund	288,276	2,000,000	-	2,288,276
QUALCOMM Stadium Fund	1,275,356	750,000	3,750,000	5,775,356
Recycling Fund	6,011	-	-	6,011
Redevelopment Funding	29,422,959	-	-	29,422,959
Refuse Disposal Fund	73,501,439	605,000	15,089,251	89,195,690
Regional Park Improvements Fund	13,580,352	3,000,000	10,000,000	26,580,352
Regional Transportation Congestion Improvement Program	1,405,000	750,000	-	2,155,000
San Diego Association of Governments	39,510,877	-	-	39,510,877
San Diego Unified School District	20,500,000	-	-	20,500,000
Sea World Traffic Mitigation Fund	4,000,000	-	-	4,000,000
Sewer Funds	427,248,814	72,217,229	417,985,477	917,451,520
State Grants	71,815,830	846,950	-	72,662,780
TransNet - Extension Bikeways	4,698,520	-	-	4,698,520
TransNet Funds	140,970,034	22,277,719	51,550,173	214,797,926
Trench Cut/Excavation Fee Fund	-	2,000,000	-	2,000,000
Unidentified Funding	-	-	1,010,496,430	1,010,496,430
Utilities Undergrounding Program Fund	86,291,305	-	-	86,291,305
Water Fund	354,019,137	46,596,937	637,252,269	1,037,868,343
Total	\$ 2,537,346,656	\$ 179,440,324	\$ 3,029,990,058	\$ 5,746,777,038

Capital Improvements Program

Funding Sources

Unidentified Funding

Some projects may lack sufficient identified funding to complete the project. These projects display an “unidentified funding” amount in the project pages. Each project with an unidentified amount is summarized in each department’s Unfunded Needs List. A complete list of all projects with unidentified funding is provided below in **Table 2**.

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No.	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Windwood II Mini Park Play Area Upgrades / S11017	349	90	High	\$ 5,225	0.9%
Children's Pool Lifeguard Station / S00644	135	93	High	50,000	1.3%
West Mission Bay Drive Bridge Over San Diego River / S00871	663	70	High	8,000,000	6.7%
La Jolla Cove Lifeguard Station / S00792	148	93	High	250,000	11.9%
Linda Vista Rd at Genesee Intersection Improvement / S00907	585	52	Medium	160,188	15.7%
Mountain View Neighborhood Park Area Upgrades / S11019	281	83	High	180,414	17.6%
Carmel Valley Neighborhood Park #8 / S00642	220	55	Medium	1,179,350	19.2%
Cabrillo Heights Neighborhood Park Improvements / S00763	210	62	Medium	165,000	19.6%
Old Otay Mesa Road- Westerly / S00870	603	66	High	2,000,000	24.1%
Mission Hills-Hillcrest Branch Library / S13022	170	62	Low	4,054,500	24.9%
Webster Neighborhood Identification Sign / S14005	343	21	Low	15,000	27.3%
Police Range Refurbishment / S10118	361	N/A	N/A	1,137,870	28.1%
University Village Park Tot Lot / S13005	339	17	Low	150,000	33.3%
Resurfacing of City Streets / AID00005	616	Annual	Annual	156,106,910	34.0%
City Facilities Improvements / ABT00001	473	Annual	Annual	57,644,371	34.5%
Drainage Projects / ACA00001	548	Annual	Annual	87,100,719	36.9%
Cowles Mountain Access Road Rehabilitation / S14001	229	48	Medium	15,000	37.5%
Environmental Services Operations Yard Improvement / AFA00003	117	Annual	Annual	225,000	39.0%
Tierrasanta Community Park Sports Field Lighting / S11011	328	91	High	400,000	39.8%
Riviera Del Sol Neighborhood Park / S00999	310	73	High	2,600,000	42.3%
Hidden Trails Neighborhood Park / S00995	254	16	Low	2,288,289	48.6%
Silver Wing Neighborhood Park Sports Fld & Sec Lgt / S11051	317	74	High	600,000	50.0%
Sefton Field Improvements / S01012	316	27	Low	500,000	50.0%
North Ocean Beach Gateway Phase II / S12041	286	35	Low	201,000	50.1%
San Ysidro Branch Library / S00802	178	62	Low	6,185,000	50.8%
El Cajon Boulevard Streetscape Improvements / S00826	244	46	Medium	1,269,800	51.8%
Otay Mesa Truck Route Phase 4 / S11060	604	43	Medium	9,350,000	55.5%
Del Mar Mesa Southern Multi-Use Trail / S00889	239	19	Low	150,000	57.6%
California Tower Seismic Retrofit / L12003	211	N/A	N/A	1,500,000	59.4%
La Jolla Mesa Drive Sidewalk / S00928	581	33	Low	500,000	60.5%
El Camino Real - Half Mile to Via De La Valle / S00856	549	53	Medium	19,941,511	61.2%
State Route 56 Bike Interchanges / S00955	638	90	High	7,222,940	61.4%
State Route 163/Friars Road / S00851	637	61	High	77,086,159	62.9%
Switzer Canyon Bridge Enhancement Prog / S10054	321	38	Low	175,000	63.6%
Valencia Park Acquisition and Development / S11103	340	N/A	N/A	450,000	66.2%
Interstate 5 Underpass - Bikeway/Ped Connector / S00982	574	66	High	1,116,010	67.6%

Capital Improvements Program

Funding Sources

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No.	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Five Points Neighborhood Pedestrian Improvements / S00988	556	48	Medium	325,000	68.4%
Sunset Cliffs Natural Pk Hillside Imp Preservation / S10091	320	58	Medium	2,900,000	69.1%
Chicano Park ADA Upgrades / S13003	223	57	Medium	1,791,697	71.6%
Coastal Erosion and Access / AGF00006	227	Annual	Annual	2,400,000	72.4%
Fire Station No. 01 - Downtown / S00786	137	N/A	N/A	1,482,884	74.1%
Wightman Street Neighborhood Park / S00767	348	49	Medium	2,363,000	77.5%
Fund for the SR 56 expansion fr 4 to 6 lanes / RD14000	562	N/A	N/A	119,000,000	78.3%
Mission Bay Athletic Area Comfort Stn Modernize / S10021	268	68	High	820,000	79.7%
Multiple Species Conservation / S01076	282	N/A	N/A	17,039,472	80.6%
University Avenue Sidewalk from 54th to 68th / S00910	657	39	Low	1,997,611	81.5%
Martin Luther King Jr. Promenade / S13020	264	15	Low	1,005,000	81.7%
Torrey Pines Improvements Phase I / S00613	648	58	High	13,000,000	81.8%
Fire Station No. 22 - Point Loma / S00787	142	81	Medium	5,761,839	85.1%
Pacific Beach Obstructed Curb Ramp Barrier Removal / S11048	605	62	High	320,000	86.5%
Sea World Drive/Interstate 5 Interchange Imp / S00888	629	74	High	105,438,300	87.7%
Sorrento Valley Road & Interstate 5 Interchange / S00914	632	50	Medium	47,000,000	88.4%
Skyline-Paradise Hills / S00687	155	81	Medium	8,162,149	89.2%
McKinley Elementary School Joint Use Improvements / S12001	265	61	Medium	1,523,000	89.5%
Fire Station No. 05 - Hillcrest / S00788	138	80	Medium	8,128,077	89.9%
Chollas Community Park / S00654	224	49	Medium	27,183,356	90.1%
Balboa Branch Library / S00808	165	62	Low	6,955,093	90.3%
Alvarado Canyon Road Realignment / S00894	514	59	High	5,203,834	90.8%
Coastal Rail Trail / S00951	539	72	High	19,925,629	91.0%
Street Light Circuit Upgrades / AIH00002	642	Annual	Annual	33,347,000	91.0%
North Pacific Beach Lifeguard Station / S10119	151	83	High	6,185,444	91.5%
South Mission Beach Lifeguard Station / S00791	156	81	Medium	4,230,064	91.7%
San Carlos Branch Library / S00800	176	N/A	N/A	8,526,582	91.9%
Fire Station No. 17 - Mid-City / S00783	141	80	Medium	11,186,376	93.1%
Sixth Avenue Playground Improvements / S00616	318	65	Medium	1,880,000	94.0%
Torrey Pines City Park General Development Plan / S01015	335	N/A	N/A	9,800,000	94.2%
North Park Library / S00798	171	49	Low	13,352,782	95.0%
Scripps Miramar Ranch Library / S00811	179	59	Low	1,090,400	96.8%
Crystal Pier Improvements / S11014	231	70	High	11,000,000	97.3%
Ocean Beach Branch Library / S00806	172	62	Low	7,864,860	98.2%
Beyer Park Development / S00752	207	12	Low	13,000,000	98.4%
Kumeyaay Lakes Berm Restoration and Dredging / S00655	259	27	Low	9,840,000	98.4%
Rancho Bernardo Library / S00812	175	62	Low	3,467,682	98.9%
Kensington/Normal Heights Library / S00795	166	49	Low	2,396,530	99.0%
Paradise Hills Library / S00810	174	62	Low	8,866,448	99.2%
Fire Station No. 54 - Paradise Hills / S00785	147	81	Medium	10,211,065	99.2%
Ocean Beach Lifeguard Station / S10121	153	79	Medium	4,550,000	99.8%
Total				\$ 1,010,496,430	

Community Planning

The City's General Plan

The City of San Diego General Plan (2008) sets out a long-range vision and policy framework for how the City should plan for projected growth and development, provide public services, and maintain the qualities that define San Diego over the next 20 to 30 years.

The General Plan provides guidance on how to design both infill and remaining new growth development, and emphasizes the need to reinvest in existing communities. It has a strong sustainability focus through policies addressing transit/land use coordination; climate change; healthy, walkable communities; green buildings; clean technology industries; water and energy conservation and management; and urban forestry. In addition, the General Plan features protections for prime industrial lands, strategies for providing urban parks, “toolboxes” to implement mobility strategies, and policies designed to further the preservation of San Diego’s historical and cultural resources. The General Plan was structured to work in concert with the City’s community plans.

The General Plan includes the City of Villages strategy to focus growth into mixed-use villages that are pedestrian-friendly districts, of different scales, linked to the transit system. Each village is envisioned as unique to the community in which it is located, yet all villages would be pedestrian-friendly and characterized by inviting, accessible and attractive streets and public spaces. Individual villages are intended to offer a variety of housing types and affordability levels. The strategy draws upon the character and strengths of San Diego’s natural environment, distinctive neighborhoods, and activity centers that together form the City as a whole.

The General Plan is comprised of an introductory Strategic Framework section and the following elements: Land Use and Community Planning; Mobility; Economic Prosperity; Public Facilities, Services, and Safety; Urban Design; Recreation; Historic Preservation; Conservation; and Noise. The Housing Element update was adopted separately in 2013 and is provided under separate cover from the rest of the 2008 General Plan. The policies within each element were developed with ten guiding principles in mind. These principles are to achieve:

- An open space network formed by parks, canyons, river valleys, habitats, beaches, and ocean;
- Diverse residential communities formed by the open space network;
- Compact and walkable mixed-use villages of different scales within communities;
- Employment centers for a strong economy;
- An integrated regional transportation network of walkways, bikeways, transit, roadways, and freeways that efficiently link communities and villages to each other and to employment centers;
- High quality, affordable, and well-maintained public facilities to serve the City’s population, workers, and visitors;
- Historic districts and sites that respect our heritage;
- Balanced communities that offer opportunities for all San Diegans and share citywide responsibilities;
- A clean and sustainable environment; and,
- A high aesthetic standard.

The Public Facilities, Services, and Safety Element of the General Plan includes policies on the prioritization and provision of public facilities and services, evaluation of new growth, guidelines for implementing a financing strategy, and guidelines for the provision of specific facilities. This element

Capital Improvements Program

Community Planning

discusses City challenges, including a public facilities deficit, and recommends that facilities deficiencies be remedied through diverse funding strategies such as joint-use, more-efficient resource allocations, and fiscal reform efforts that provide equitable redistribution of revenues to the City from the state.

Implementation of the General Plan is being accomplished through a broad range of legislative and regulatory actions that influence private and public development. The General Plan Action Plan identifies measures and timeframes for implementing General Plan policies. The Action Plan highlights eight key initiatives which are critical to General Plan implementation, as follows: Community Plan Updates, Climate Change Initiatives, Water Supply and Conservation Efforts, Land Development Code (LDC) Amendments, Public Facilities Finance Strategy, Economic Development Strategic Plan, Parks Master Plan, and Historic Preservation Incentives. In addition, the General Plan is consistent with the Regional Comprehensive Plan prepared by the San Diego Association of Governments (SANDAG).

Community Plans

The City's community plans contain additional detailed planning guidance and are a part of the General Plan. Community plans establish specific recommendations and objectives in a given community for future land uses and public improvements. The community plan provides a long range physical development guideline for elected officials and citizens engaged in community development. Citizen involvement has been a long-standing concept in the City of San Diego. In the 1960s and 1970s, the City Council adopted policies that established and recognized community planning groups as formal mechanisms for community input in the decision-making processes. Community planning groups provide citizens with an opportunity for involvement in advising the City Council, the Planning Commission, and other decision makers on development projects, community plan amendments, rezoning projects, and public facilities. The recommendations of the planning groups are integral components of the planning process.

The General and community plans are policy documents, which require regulatory tools and programs to help implement their goals and standards. The implementation tools for planning documents include the Municipal Code, the Multiple Species Conservation Program (MSCP), zoning, Neighborhood Code Compliance, facilities financing plans, and others. These regulations and programs help guide land use, development, and design.

CIP Conformance to the City's General Plan and Community Plans

The capital improvement project information in the current budget was reviewed by City planners for conformance with the City's General Plan and community plans, as required by Council Policy 000-02 and General Plan Policy PF.A.4.a. These capital improvement projects were found to be consistent with the General Plan, relevant community plans, and facilities financing plans.

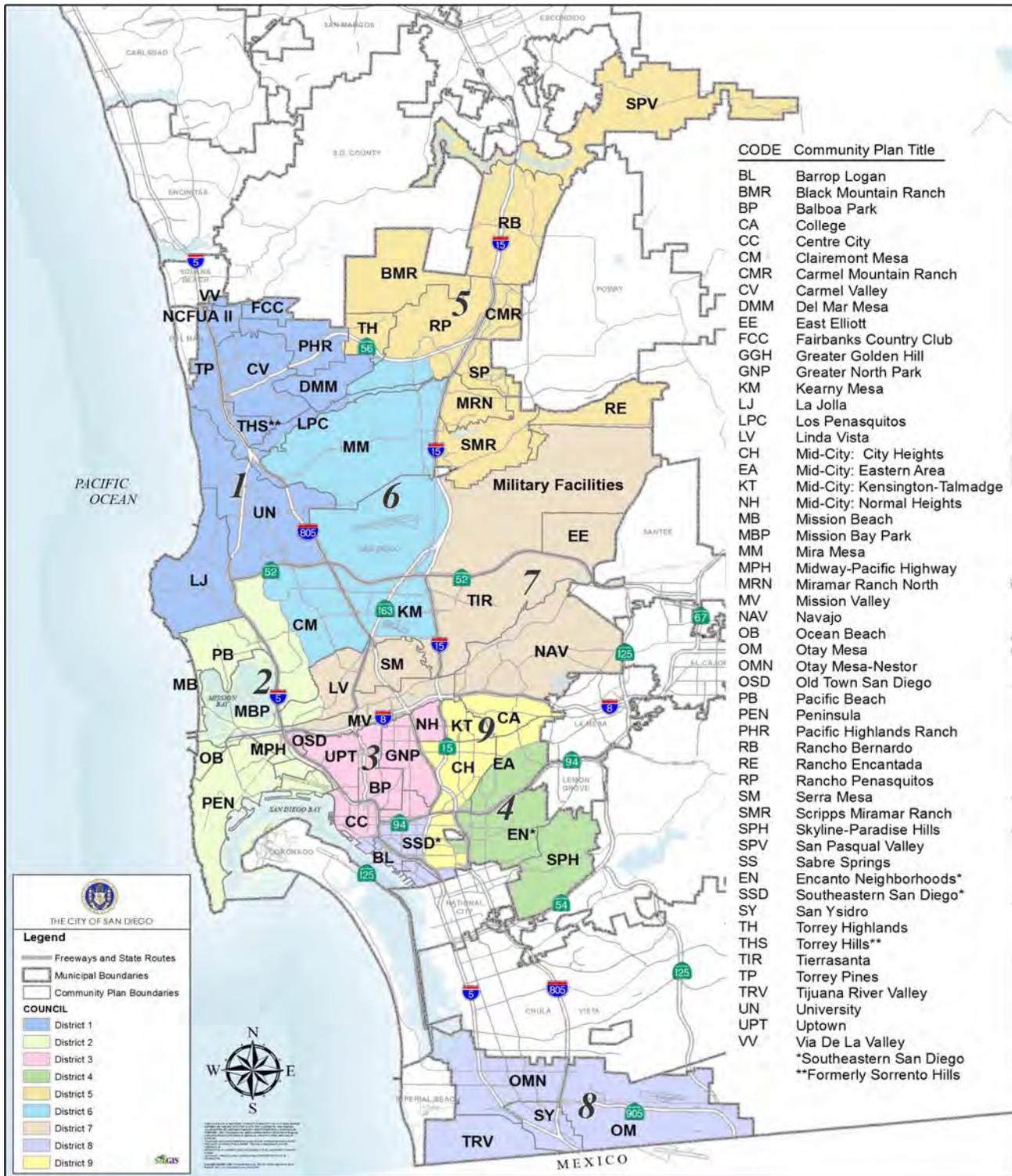
Capital Improvements Program Community Planning

Community Planning Areas



Capital Improvements Program Community Planning

Community Planning Areas by Council District



Capital Improvements Program

Guide to the Capital Improvement Projects

The CIP project pages are designed to provide accurate and informative financial and logistical information for projects. All active projects as of June 2013 are included in addition to new projects scheduled to begin in Fiscal Year 2014. Within the Capital Improvement Projects section, CIP project pages are organized by asset-owning department, then alphabetically by project title. Refer to the Indexes beginning on page 677 to locate a specific project page.

Each asset-owning department section begins with a Budget Narrative which introduces the department and highlights Fiscal Year 2013 accomplishments and Fiscal Year 2014 goals. Following the narrative is an alphabetical list of the department's projects including budgeted amounts and total project cost.

Project Attributes

Fire-Rescue

Fire Station No. 45 - East Mission Valley / S00688

Bldg - Pub Safety - Fire Fac / Struct

Council District: 7	Priority Score: 92
Community Plan: Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 1994 - 2019	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Department, Project Title, and Project Number

The department listed is the department that will be responsible for operating or maintaining the asset once complete. Each department's CIP is organized by project title. The project's title and unique identification number are listed below the department name. The first character of the project number indicates the type of project. The following list describes the characteristics of each type of project:

A: Annual Allocation - These projects provide for ongoing repair and replacement requiring funding on an annual basis. Individual projects funded by an annual allocation are typically smaller projects that are expected to be completed in a short time frame. The funding information provided for annual allocation projects aggregates all funding in existing sub-projects and will fluctuate as individual projects are completed and new projects are added.

L: Large - These projects are a combination of multiple assets into a single project in order to achieve efficiencies. Each individual asset will be capitalized as that portion of the project is completed. As a result, the total estimated project cost will be reduced as each asset is completed.

RD: Reimbursement to Developer - These projects allocate funding to reimburse developers for projects privately constructed in accordance with approved financing plans or other regulatory documents.

S: Standalone - These projects are typically limited to a single asset and may be of any size and duration.

Capital Improvements Program

Guide to the Capital Improvement Projects

Project Type

Project Types are a more specific manner of categorizing the type of improvement provided by each project. A complete listing of Project Types is available on page 67. On the project pages, the Project Type is listed to the right of the Project Title and Number. Some Project Types, such as Buildings, are used in several departments.

Council District

This identifies the City Council District in which a project is located. Projects that have a Citywide impact or are outside the City limits are also noted. This is the first year City Council District 9 has been included. For a map of all Council Districts, refer to the Community Planning section on page 77.

Community Plan

This component lists affected community planning area(s). Projects that have a Citywide impact or are outside the City limits are also noted. For additional information on community planning areas, refer to the Community Planning section on page 77.

Project Status

The Project Status serves as an indicator of project progress. Below is a description of these statuses:

New - This indicates that the project is newly established as part of the Fiscal Year 2014 Adopted Budget.

Continuing - This indicates that the project was initiated in Fiscal Year 2013, or in a prior year, and is currently in progress.

Warranty - This indicates that the project is technically completed and the asset has been put into service but has not yet been closed.

Underfunded - This indicates that the project is on hold due to lack of funding.

Duration

Duration is the estimated starting and ending fiscal years for each project.

Improvement Type

This component describes the project's impact on existing assets. A project may provide betterment, expansion, replacement, or widening of an existing City asset, or may result in a new asset to the City.

Priority Score

Projects are scored to establish an objective process for ranking CIP projects. Project scores range from 0-100. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored and are noted as not applicable (N/A). Annual allocation projects are noted as

Capital Improvements Program

Guide to the Capital Improvement Projects

Annual and are not scored. For additional information, refer to the Prioritization Policy section on page 53.

Priority Category

The priority category indicates if the project is scored within the upper one-third (High), middle one-third (Medium), or lower one-third (Low) of the priority scores within the same major asset type category. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not be categorized and are noted as not applicable (N/A). Annual allocation projects are categorized as Annual. For additional information, refer to the Prioritization Policy section on page 53.

Contact Information

This provides the name, phone number, and e-mail address of the project manager or designated point of contact, at the time of publication.

Project Description

Description: This project provides for an updated fire station in Mission Valley. The station will accommodate up to 18 personnel, two engines, one aerial truck, two hazardous material apparatus, one paramedic ambulance, and one Battalion Chief vehicle.

Justification: A fire station is needed to serve the Mission Valley community. This project is consistent with City Council policy to meet response time guidelines.

Operating Budget Impact: Staffing and maintenance costs for the temporary facility are reflected in the Fire-Rescue Department's Fiscal Year 2013 Adopted Budget. The operation of the permanent facility will require additional positions equivalent to \$1.9 million per year if the facility is fully staffed in Fiscal Year 2014. Non-personnel costs to operate a new station are approximately \$300,000. These funds will need to be added permanently to the Fire-Rescue budget after the project is complete.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan; however, the Mission Valley Community Plan does not currently provide for this project. An amendment to the Community Plan may be required prior to implementation of this project.

Schedule: Design was completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014. Construction is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: This project will receive \$3.7 million in bond funding in Fiscal Year 2014.

Description

This component provides a brief statement explaining what the project is, where it is located, and its impact on the surrounding neighborhood(s).

Justification

This component explains why a project is needed and describes any legal requirements for the project, including State or federal mandates.

Operating Budget Impact

This component describes any ongoing operating expenses anticipated upon completion of the project and the impact on the City's operating budget. An Operating Budget Impact table may be included to provide additional detail and is described later in this section. Operating budget impacts include additional funding requirements to support both the operation and maintenance of the building, facility, park, or other infrastructure once it is put into service.

Relationship to General and Community Plans

This component indicates whether a project is consistent with the affected community plan(s) and is in conformance with the City's General Plan. Additional information can be found in the Community Planning section on page 77.

Capital Improvements Program

Guide to the Capital Improvement Projects

Schedule

This component describes the anticipated project timeline and includes the years when design, construction, and other phases are expected to begin and end.

Summary of Project Changes

This component explains any changes that have occurred since publication of the Fiscal Year 2013 Adopted Budget. Changes may have resulted from modifications to the project scope, City Council action to modify funding (resolutions and/or ordinances), updated total project cost estimates, and changes in project schedule.

Project Funding

Expenditure by Funding Source Table

This table lists the funding sources, expended/encumbered amounts, continuing appropriations, and an estimated budget timeline through project completion. The total estimated project cost includes project activity since inception through current and future fiscal years. Descriptions of common funding sources for the CIP can be found in the Funding Sources section on page 71.

Expenditure by Funding Source													
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014							Unidentified Funding	Project Total	
				FY 2014	Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Deferred Maint Revenue 2009A-Project	400624	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	160,000
Mission Valley-Urban Comm.	400135	534,099	5,465,901	-	-	-	-	-	-	-	-	-	6,000,000
Other Bond Financing	9302	-	-	-	3,700,000	-	-	-	-	-	-	-	3,700,000
PFFA-FLSF 2002B-Const.	400157	978,692	-	-	-	-	-	-	-	-	-	-	978,692
Total		\$ 1,672,791	\$ 5,465,901	\$ -	\$ 3,700,000	\$ -	\$ -	\$ 10,838,692					

Expended and Encumbered (Exp/Enc) - Projects initiated prior to Fiscal Year 2014 may have incurred expenditures and encumbrances in a prior fiscal year. Amounts shown include all funds that have been expended in the project, as well as any contractual or other obligations, as of June 30, 2013. The expended and encumbered amount is cumulative since project inception.

Continuing Appropriations (Con Appn) - Funding budgeted prior to Fiscal Year 2014, but not yet expended or encumbered, is reflected as continuing appropriations. Continuing appropriations are a cumulative amount of unexpended and unencumbered budget since project inception through June 30, 2013.

FY 2014 - This is the amount of funding approved for the Fiscal Year 2014 Adopted CIP Budget. This amount, as approved by City Council, is included in the annual Appropriations Ordinance, which gives the City the authority to expend from the capital improvement project.

FY 2014 Anticipated - Funding that is uncertain to be received during Fiscal Year 2014 is reflected as anticipated funding. Anticipated funding may include sources, such as grants, that require additional City Council approval prior to budgeting, or that are unpredictable revenue streams, such as land sale proceeds. The City is not legally bound to any Fiscal Year 2014 Anticipated funding because it is not included in the annual Appropriations Ordinance.

Outlying Fiscal Years - Projects that will extend beyond Fiscal Year 2014 may include future year cost estimates based on project scheduling and projected funding availability. The City is not legally

Capital Improvements Program Guide to the Capital Improvement Projects

bound to any projections made beyond Fiscal Year 2014 because they are not included in the annual Appropriations Ordinance. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Unidentified Funding - This reflects the portion of the total estimated project cost for which a funding source has not yet been identified. This amount is based upon the current estimated total project cost and funding schedule. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Project Total - The project total by funding source is an estimate of the total project cost from project inception through the current and future fiscal years, to project completion.

Operating Budget Impact Table

The Operating Budget Impact table provides estimated operational and maintenance costs that will be incurred upon completion of the project. This table supports the Operating Budget Impact description that was discussed earlier in this section. Not every published project will have an Operating Budget Impact table. This data is required for any project with anticipated impacts to a department's operating budget within the next five fiscal years. Operating budget impacts are provided for each impacted department and fund.

Operating Budget Impact						
Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Fire-Rescue - GENERAL FUND	FTEs	0.00	18.00	18.00	18.00	18.00
	Total Impact \$	- \$	2,297,476 \$	2,439,318 \$	2,467,597 \$	2,516,645

Full-time Equivalent (FTEs) - The decimal equivalent of the number of positions required to be added to the budget to operate and maintain the asset.

Total Impact - The estimated amount of personnel and non-personnel expenses required to be added to the budget to operate and maintain the asset upon completion, net of any additional anticipated revenue. Personnel expenses are expenditures related to employee compensation including salaries and wages, fringe benefits, retirement, and special pays such as shift differentials. Non-personnel expenses are expenditures related to supplies and services, information technology, energy, utilities, and outlay.

Unfunded Needs List

The Unfunded Needs List for each department provides a summary of projects with insufficient funding to complete an active project. Projects are listed by the percent of the project that is unfunded and include the total estimated project cost, unidentified funding amount, and the percent of the project that is unfunded. Also included is a brief description of the project and what components are unfunded. Unfunded Needs Lists follow the project pages within each department's section. For a complete list of all projects with unfunded needs, refer to page 75.

Capital Improvements Program

Guide to the Capital Improvement Projects

Fire-Rescue

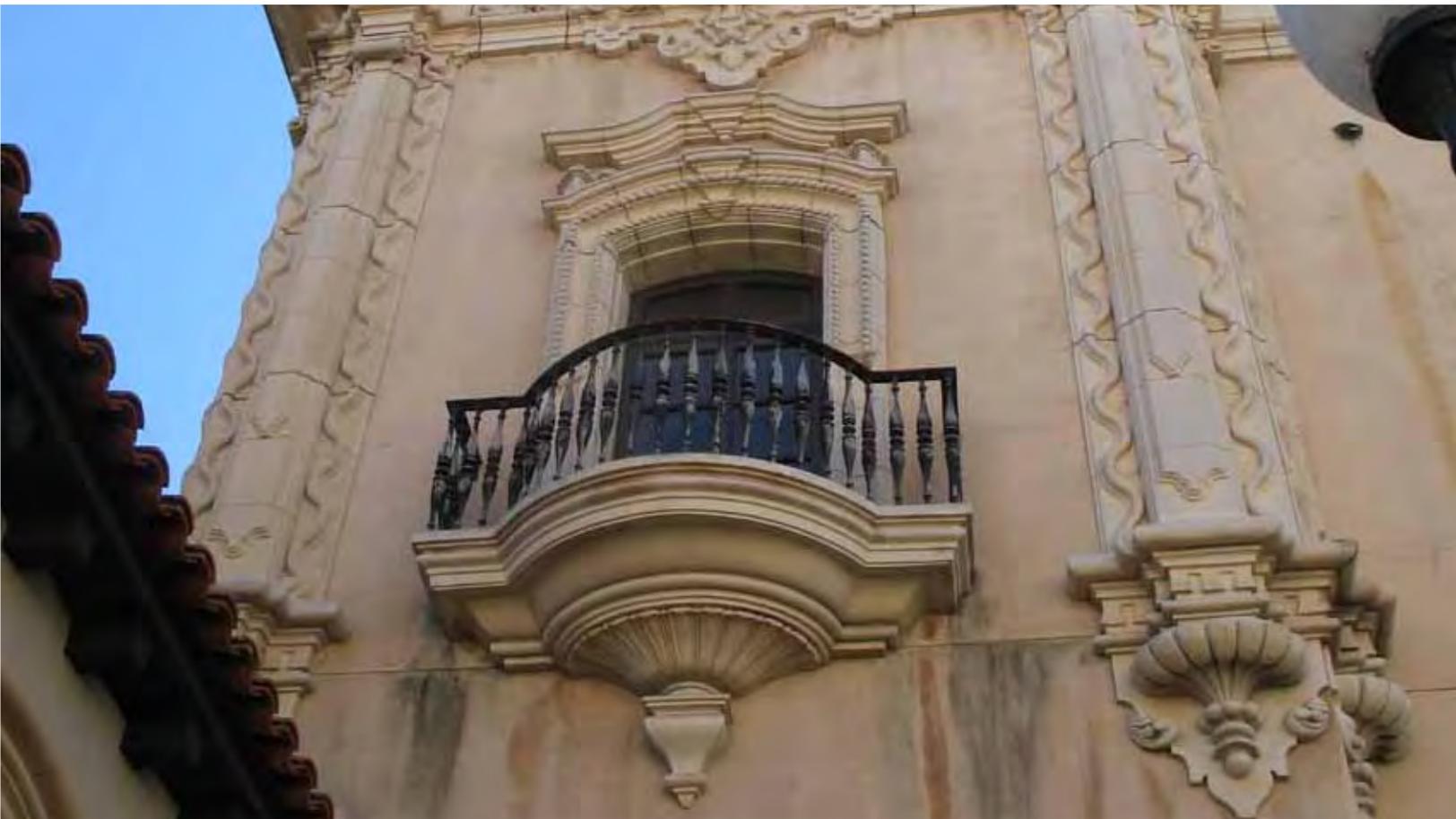
Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Children's Pool Lifeguard Station / S00644	\$ 3,857,067	\$ 50,000	1.3%	This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla. Construction phase is currently unfunded.
La Jolla Cove Lifeguard Station / S00792	2,104,627	250,000	11.9%	This project provides for the design and construction of the La Jolla Cove Lifeguard Station and will include an observation tower, first aid room, and locker room/restroom areas.
Fire Station No. 01 - Downtown / S00786	2,000,000	1,482,884	74.1%	This project provides for asbestos removal, dormitory remodel, and a new exhaust extraction system at the fire station located at 1222 First Avenue in Downtown. The total estimated project cost of \$6.3 million includes an unfunded amount of \$5.8 million that would be used for reconstruction. Modified/Reduced remodel scope has been completed for Phase 1 and unidentified funds are still needed for a full Phase 2 remodel unless a new fire station is constructed as part of the new Civic Center.
Fire Station No. 22 - Point Loma / S00787	6,770,000	5,761,839	85.1%	This project provides for the reconstruction of Fire Station 22, located at 1055 Catalina Boulevard in Point Loma. Construction phase is currently unfunded.
Skyline-Paradise Hills / S00687	9,153,325	8,162,149	89.2%	This project provides for a new station, in addition to the existing Fire Station 32 located at 484 Briarwood Road, to better serve the growing community of Skyline/Paradise Hills. This project is currently unfunded and on hold until funding has been identified.
Fire Station No. 05 - Hillcrest / S00788	9,040,000	8,128,077	89.9%	This project provides for an approximate 10,500 square foot fire station located at 3902 9th Avenue. The existing fire station will be demolished and replaced by a new, modern fire station. Construction phase is currently unfunded.
North Pacific Beach Lifeguard Station / S10119	6,763,347	6,185,444	91.5%	This project provides for the North Pacific Beach Lifeguard Station located at the foot of Chalcedony Street, which will be a year-round facility replacing the current seasonal station. Construction phase is currently unfunded.
South Mission Beach Lifeguard Station / S00791	4,612,190	4,230,064	91.7%	This project provides for a new year-round South Mission Beach Station located at 700 North Jetty Road which replaces the current station. Construction phase is currently unfunded.
Fire Station No. 17 - Mid-City / S00783	12,015,000	11,186,376	93.1%	This project provides for reconstruction of Fire Station 17, located at 4206 Chamoune Avenue in the Mid-City area. Construction phase is currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	10,295,000	10,211,065	99.2%	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
Ocean Beach Lifeguard Station / S10121	4,560,000	4,550,000	99.8%	This project provides for the Ocean Beach Station located at 1950 Abbott Street. Funding for design and construction of the facility is unidentified.
Total - Fire-Rescue		\$ 60,197,898		

FISCAL YEAR

2014

ADOPTED BUDGET



Capital Improvements Projects



City of San Diego

Airports



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Airports

The Real Estate Assets Department/Airports Division manages Brown and Montgomery Fields which comprise of a combined 1,330 acres. These two general aviation airports contain nearly eight miles of runways and taxiways, which safely accommodate over 300,000 annual aircraft operations, including those of the military, U.S. Border Patrol, San Diego Police, San Diego Fire-Rescue, Cal-Fire, Sheriff, and Medi-Evacs, as well as business and recreation sectors. The most critical factor associated with airport management is maintaining safety. The Capital Improvements Program plays an important role by rehabilitating and repairing the pavement and lighting of its runways, taxiways, and aircraft ramp areas. These capital improvements are funded by Federal Aviation Administration (FAA) grants and enterprise funds.

2014 CIP Goals

The annual CIP Goals of the Airports Division are to maintain public safety through continued compliance with federal, State, and local regulations and policies. To achieve compliance in Fiscal Year 2014, Airports Division mitigates break-fix capital issues or identifies needed capital enhancements through as-needed sub projects on a priority basis.



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Airports

Airports: Capital Improvement Projects

Project	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Total
Brown Field / AAA00002	\$ 5,776,689	\$ 1,400,000	\$ 7,000,000	\$ 14,176,689
Montgomery Field / AAA00001	4,936,231	1,000,000	5,000,000	10,936,231
Montgomery Field Rehabilitation / S00680	5,231,922	-	-	5,231,922
Airports Total	\$ 15,944,843	\$ 2,400,000	\$ 12,000,000	\$ 30,344,843



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Airports

Brown Field / AAA00002

Council District: 8	Priority Score: Annual
Community Plan: Otay Mesa	Priority Category: Annual
Project Status: Continuing	Contact Information: Maria, Michael
Duration: 2002 - 2020	619-533-4688
Improv Type: Betterment	mmaria@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Brown Field Airport; which can include, but is not limited to, pavement, drainage, striping, and signage condition assessments for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State ADA regulations.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: There are four primary projects anticipated for the Brown Field Airport, which are: [A] the Rehabilitation of Runway 8L/26R project - The design of the Rehabilitation of 8L/26R began in Fiscal Year 2013 and will be completed in Fiscal Year 2014, with the construction anticipated to start in Fiscal Year 2015 and be completed in Fiscal Year 2016; [B] the Brown Field Airport's terminal building and parking lots ADA upgrades - The design of the Brown Field Airport's terminal building and parking lots ADA upgrades are scheduled to begin and will be completed in Fiscal Year 2014, with the construction starting and be completed in Fiscal Year 2014; [C] the Rehabilitation of Taxiway A and Run-Up Pads and Taxiway C - The design and construction will commence in Fiscal Year 2014 and be completed in Fiscal Year 2016; and [D] the rehabilitation of the deteriorated pavement sections of the Brown Field North parking lot will commence and be completed in Fiscal Year 2014.

Summary of Project Changes: Funding for this project has been adjusted to \$1.4 million for Fiscal Year 2014 and beyond. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Airports Fund	700033	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500
Brown Field Special Aviation	700028	1,071,454	3,712,035	1,400,000	-	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	-	13,183,489
Grant Fund-Enterprise-Federal	710000	740,409	252,291	-	-	-	-	-	-	-	-	992,700
Total		\$ 1,812,363	\$ 3,964,326	\$ 1,400,000	\$ -	\$ 1,400,000	\$ -	14,176,689				

Airports

Montgomery Field / AAA00001

Council District: 6	Priority Score: Annual
Community Plan: Kearny Mesa	Priority Category: Annual
Project Status: Continuing	Contact Information: Maria, Michael
Duration: 2002 - 2020	619-533-4688
Improv Type: Betterment	mmaria@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Montgomery Field Airport; which can include, but is not limited to, pavement, drainage, striping, and signage condition assessments for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State ADA regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: There are five primary projects anticipated for the Montgomery Field Airport, which are: [A] the Rehabilitation of Runway 10L/28R project - The construction of this project was completed in Fiscal Year 2013, with the project warranty to be completed in Fiscal year 2014; [B] the Rehabilitation of Runway 5/23 and Taxiway G project - The design of the Rehabilitation of 5/23 and Taxiway G will begin in Fiscal Year 2013 and will be completed in Fiscal Year 2014, with the construction scheduled to start in Fiscal Year 2015 and completed in Fiscal Year 2016; [C] the Montgomery Field Airport's terminal building and parking lots ADA upgrades - The design of the Montgomery Field Airport's terminal building and parking lots ADA upgrades will commence in Fiscal Year 2013 and be completed in Fiscal Year 2015; and [D] the Rehabilitation of Taxiways C, H and A and Run-Up Pads project - The design of the rehabilitation of this project will begin in Fiscal Year 2013 and be completed in Fiscal Year 2015, with the construction scheduled to start in Fiscal Year 2015 and completed in Fiscal Year 2016. [E] Rehabilitation of the deteriorated pavement sections of the Montgomery Field parking lots project will begin and will be completed in Fiscal Year 2014.

Summary of Project Changes: Funding for this project has been adjusted to \$1.0 million for Fiscal Year 2014 and beyond. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-Federal	710000	\$ 389,554	\$ 10,446	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Montgomery Field Special Aviation	700030	1,212,242	3,323,990	1,000,000	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	-	10,536,231
Total		\$ 1,601,796	\$ 3,334,436	\$ 1,000,000	\$ -	\$ 1,000,000	\$ -	\$ 10,936,231				

Airports

Montgomery Field Rehabilitation / S00680

Council District: 7	Priority Score: 100
Community Plan: Kearny Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2008 - 2014	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project will provide for a consultant to assess Montgomery Field (MYF) Airport's current conditions of Runway 10L/28R. The consultant will present a design to make the runway comply with Federal Aviation Administration (FAA) guidelines. Construction work to rehabilitate the pavement of Runway 10L/28R will be primarily funded out of this standalone project and portions out of the Montgomery Field annual allocation.

Justification: This project is primarily grant-funded in order to restore the existing 40-year-old runway pavement. This planned restoration is required to ensure safety, meet Federal Aviation Administration (FAA) standards, and diminish the possibility of aircraft accidents as well as City liability.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Construction commenced in Fiscal Year 2013 and is anticipated to be completed in early Fiscal Year 2014. The 1-year warranty begins after completion, which will conclude in early Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-Federal	710000	\$ 3,628,831	\$ 232,389	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,861,220
MF Rehabilitation Runway 10L/28R Grant	700031	285,000	-	-	-	-	-	-	-	-	-	285,000
Montgomery Field Special Aviation	700030	790,408	295,294	-	-	-	-	-	-	-	-	1,085,702
Total		\$ 4,704,240	\$ 527,682	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,231,922



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Department of Information Technology



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Department of Information Technology

The Department of Information Technology is responsible for providing technologies and applications to the City in support of citywide processes.

2013 CIP Accomplishments

In Fiscal Year 2013, the Department of Information Technology, in partnership with the Purchasing & Contracting Department, planned to implement the Supplier Relationship Management (SRM) module of SAP in order to simplify and automate the registration of vendors, communication of bid opportunities, and awarding of contracts to vendors. After a thorough evaluation of the software, the Department determined that the SRM module was not the best solution for the City's needs, and instead a software-as-a-service called PlanetBids was selected to provide the functionality.

In a citywide effort, the Purchasing & Contracting Department worked with PlanetBids to implement the solution for the City. This effort is managed by the Public Works - Engineering & Capital Projects Department in cooperation with the Purchasing & Contracting Department.

2014 CIP Goals

The Enterprise Asset Management (EAM) CIP project in the Department of Information Technology is scheduled to be implemented in conjunction with the Public Utilities Department's EAM CIP project. The Department of Information Technology's EAM CIP project will deliver work order management integration into the City's financial and Human Resources systems. General Fund Departments currently using work order management systems in SAP will benefit from the results of this project as the Public Utilities Department's implementation will establish best practices and set the baseline for all future enterprise asset management systems citywide.



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Department of Information Technology

Department of Information Technology: Capital Improvement Projects

Project	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Total
Enterprise Asset Management - SAP / S13013	\$ 1,100,000	\$ -	\$ -	\$ 1,100,000
Department of Information Technology Total	\$ 1,100,000	\$ -	\$ -	\$ 1,100,000



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Department of Information Technology

Enterprise Asset Management - SAP / S13013

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: 85
Community Plan: Citywide	Priority Category: High
Project Status: Continuing	Contact Information: Rubi,Gabriel
Duration: 2013 - 2016	619-533-3465
Improv Type: Betterment	rubig@sandiego.gov

Description: This project will consolidate and merge the Enterprise Asset Management (EAM) Systems, Applications, and Products (SAP) system into the Industry Solution for Public Sector (ISPS) SAP system and allow for one managed instance and full integration with ISPS processes. ISPS is used for Financials (General Ledger, Accounts Payable, Cost Accounting, Accounts Receivables, Fixed Assets), Materials Management, Funds/Grants Management, Human Capital Management, Procurement, Contracts Accounting, and Project Systems.

Justification: This project will reduce the size of the EAM technological infrastructure while providing full integration with the ISPS business processes in one SAP system.

Operating Budget Impact: None.

Relationship to General and Community Plans: Not applicable.

Schedule: This project schedule will follow the Accelerated SAP (ASAP) methodology for the project's life-cycle. It will use the standardized work breakdown structure (WBS) that provides the foundation for defining implementation project work in a deliverable-oriented, hierarchical manner in order to manage the project work to completion. The project duration is estimated at three years.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
OneSD Support Fund	200610	\$ -	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000
Total		\$ -	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000



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Environmental Services



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Environmental Services

The Environmental Services Department ensures that all residents of the City of San Diego are provided with a clean, safe, and ecologically-sound environment. The Department operates a full-service landfill and maintains eight closed landfills and eight inactive burn sites, all of which require sustained improvements related to landfill gas systems, groundwater monitoring networks, and grading and slope work. The Department also manages the City's energy use and a variety of programs focused on implementing innovative alternatives to increase energy efficiency at City facilities. Through the Capital Improvements Program, the Department identifies and dedicates Refuse Disposal Fund resources to projects that focus on providing reliable solid waste management. In addition, State and federal energy grants are provided to projects that focus on resource conservation and environmental protection to preserve public health and ensure sustainable communities for future generations.

2013 CIP Accomplishments

The Department has continued to dedicate capital improvement resources towards its mission of providing reliable solid waste management, resource conservation, and environmental protection to preserve public health and ensure sustainable communities for future generations.

The Department's Energy, Sustainability, and Environmental Protection Division completed projects for Fiscal Year 2013 included:

- The installation of a 350 kilowatt permanent backup power generator at the Ridgehaven Court Facility. This project provides the City of San Diego with a backup location for the City's Downtown Emergency Operation Center. The installed generator system will provide emergency power for critical operations and allow City staff to maintain core City functions.
- An energy efficiency upgrade project at the Fire Communications Center replaced old heating, ventilation, and air conditioning equipment with newer more efficient equipment. This included the installation of 14 fan coils, two air handler units, a room air conditioner, and new digital controls replacing pneumatic controls and integrating into the existing direct digital control system. The upgrades are anticipated to save 119,421 kilowatt hours and \$17,800 in annual utility costs.
- Installation of the Broad Spectrum Street Lights replaced 35,000 cobra head street lights with induction lights that will reduce energy consumption and save 16 million kilowatt hours and \$1.8 million in utility costs annually.

The Department also conducted improvements at landfills throughout the City.

- Finalized the Long-Term Resource Management Options Strategic Plan that identified several alternatives for managing the City's waste stream through 2045.
- Completed several drainage, groundwater, and landfill gas system upgrades at Arizona Street, South Chollas, and Miramar Landfills to ensure operational and solid waste regulatory compliance.
- Developed preliminary grading and drainage improvement structure plans for the South Chollas Landfill.

2014 CIP Goals

The Department will continue to promote sustainability and public health through its effective delivery of capital improvement projects. Most of the Department's capital improvement projects are focused

Environmental Services

on ensuring regulatory compliance at the Miramar Landfill and inactive landfills throughout the City. The following are the Department's goals for Fiscal Year 2014:

- Continue construction on energy improvements to City facilities resulting in the installation of more efficient technologies, such as lighting and air conditioning, in order to reduce energy consumption.
- Award the Broad Spectrum Street Lighting design-build contract for the replacement of 5,000 decorative pedestrian post-top street lights and begin installation.
- Award design contract and begin the permitting process for the Resource Recovery Center project, a source separation facility at the Miramar Landfill in which self-haul landfill customers will separate their materials for recycling and/or disposal. This project will divert recyclable material that would have gone into the landfill preserving landfill capacity and increasing the City's overall diversion rate.
- Complete the installation of gas extraction wells and landfill gas system upgrades at the South Chollas Landfill in an effort to mitigate landfill gas migration.
- Begin construction on landfill gas collection system additions and upgrades at the Miramar Landfill in order to mitigate landfill gas migration and surface emissions.

Environmental Services

Environmental Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Total
Arizona Street Landfill Closure and Modifications / S00682	\$ 3,603,543	\$ -	\$ -	\$ 3,603,543
Citywide Energy Improvements / ABT00003	8,016,441	200,000	-	8,216,441
Energy Commission Energy Efficiency Facility Imp / ABT00004	1,078,217	-	-	1,078,217
Environmental Services Facilities Improvements / ABT00005	66,268	-	-	66,268
Environmental Services Operations Yard Improvement / AFA00003	77,361	275,000	225,000	577,361
Future Waste Mgmt Disposal & Processing Facilities / S01088	13,626,920	-	13,219,251	26,846,171
Minor Improvements to Landfills / AFA00001	1,849,621	330,000	1,320,000	3,499,621
Miramar Landfill Greenery Expansion / S00975	397,858	-	-	397,858
Ridgehaven Backup Generator Project / S10133	550,000	-	-	550,000
South Chollas Landfill / S00776	1,776,000	-	-	1,776,000
South Chollas Landfill Improvements / S00684	6,311,702	-	550,000	6,861,702
South Miramar Landfill / S00779	3,610,000	-	-	3,610,000
Underground Tank Program / AFA00002	450,560	-	-	450,560
West Miramar Landfill - Phase 2 / S00774	3,060,000	-	-	3,060,000
West Miramar Refuse Disposal Facility - Phase 2 / S01074	39,112,334	-	-	39,112,334
Environmental Services Total	\$ 83,586,825	\$ 805,000	\$ 15,314,251	\$ 99,706,076



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Environmental Services

Arizona Street Landfill Closure and Modifications / S00682

Landfills - Supporting Fac / Struct

Council District: 3	Priority Score: 85
Community Plan: Balboa Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Purtee, Ray
Duration: 1995 - 2017	858-573-1208
Improv Type: New	rpurtee@sandiego.gov

Description: This project provides for modifications to the existing landfill gas collection system and cover at the Arizona Landfill to enhance operations and maintain regulatory compliance.

Justification: Federal and State waste disposal legislation requires proper environmental safeguards to control landfill gas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 1995 and will continue through each phase of the project which is scheduled to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total	
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Refuse Disposal CIP Fund	700040	\$ 1,166,041	\$ 2,437,501	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,603,543
Total		\$ 1,166,041	\$ 2,437,501	\$ -	\$ -	3,603,543							

Environmental Services

Citywide Energy Improvements / ABT00003

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Reddy, Chandra
Duration: 2010 - 2020	858-492-6002
Improv Type: Betterment	creddy@sandiego.gov

Description: This project will provide for energy efficiency improvements in City facilities. Projects typically address lighting, air conditioning, chiller, pumping and fan systems, invertors, and City-owned solar systems. Newer, more efficient technologies greatly reduce energy consumption.

Justification: Energy efficiency improvements repay capital costs in one to nine years, depending upon the project. The energy savings continue each year thereafter. Energy audits are performed in a variety of City-owned facilities to identify opportunities for energy savings.

Operating Budget Impact: None

Relationship to General and Community Plans: These projects are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: \$200,000 has been added to fund energy efficiency projects in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Energy Conservation Program CIP Fund	200225	\$ 884,604	\$ 1,115,396	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,200,000
Energy Upgrades CEC Loan #3 Fund	400700	2,987,655	12,345	-	-	-	-	-	-	-	-	3,000,000
Grant Fund - Federal	600000	2,671,307	10,087	-	-	-	-	-	-	-	-	2,681,394
Grant Fund - State	600001	335,047	-	-	-	-	-	-	-	-	-	335,047
Total		\$ 6,878,614	\$ 1,137,827	\$ 200,000	\$ -	\$ 8,216,441						

Environmental Services

Energy Commission Energy Efficiency Facility Imp / ABT00004

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Cosio-Azar, Lorie
Duration: 2010 - 2020	858-627-3352
Improv Type: Betterment	lcosioazar@sandiego.gov

Description: This project provides needed energy improvements to various City facilities.

Justification: This project will provide energy improvements at various City facilities located throughout the City of San Diego in all Council Districts.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: This project is complete and will be closed by the end of the fiscal year.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Energy Upgrades CEC Loan Fund	400202	\$ 130,000	\$ 948,217	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,078,217
Total		\$ 130,000	\$ 948,217	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,078,217

Environmental Services

Environmental Services Facilities Improvements / ABT00005

Bldg - Other City Facility / Structures

Council District: 6	Priority Score: Annual
Community Plan: Kearny Mesa	Priority Category: Annual
Project Status: Continuing	Contact Information: Reddy, Chandra
Duration: 2010 - 2020	858-492-6002
Improv Type: Betterment	creddy@sandiego.gov

Description: This project provides for needed facility improvements for the Environmental Services Department. Facilities include the Ridgehaven building, Miramar Operations Station, and facilities at the Miramar Landfill.

Justification: The Ridgehaven Facility is overdue for scheduled heating, ventilation, and air-conditioning (HVAC) system replacement. These systems are past their useful lives. No capital upgrades are required at this time for the Miramar Operations Station or facilities at the Miramar Landfill. The Ridgehaven facility is also in need of ADA upgrades.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: This project began in Fiscal Year 2009 and continued upgrades are scheduled through Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014							Unidentified Funding	Project Total	
				FY 2014	Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Refuse Disposal CIP Fund	700040	\$ -	\$ 66,268	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 66,268
Total		\$ -	\$ 66,268	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 66,268

Environmental Services

Environmental Services Operations Yard Improvement / AFA00003

Landfills

Council District: 5	Priority Score: Annual
Community Plan: Mira Mesa	Priority Category: Annual
Project Status: Continuing	Contact Information: Coleman, Monique
Duration: 2010 - 2020	858-526-2335
Improv Type: New	mcoleman@sandiego.gov

Description: This annual allocation provides for operational yard improvements necessary to support heavy equipment and other upgrades related to yard security, safety, and stormwater runoff to the Environmental Services Operations Station (ESOS) Yard.

Justification: Operational yard improvements are required to support heavy equipment. Other upgrades will improve yard security, safety, and ensure regulatory compliance with stormwater runoff.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Refuse Disposal CIP funding in the amount of \$275,000 has been allocated to this project for Fiscal Year 2014. Projects scheduled for Fiscal Year 2014 include the continued drainage study at the Miramar Operations Yard as well as the implementation of the resulting drainage Best Management Practices.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 27,799	\$ 49,562	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 352,361
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	225,000	225,000
Total		\$ 27,799	\$ 49,562	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	225,000	\$ 577,361

Environmental Services

Future Waste Mgmt Disposal & Processing Facilities / S01088

Landfills - Supporting Fac / Struct

Council District: Citywide	Priority Score: 92
Community Plan: Citywide	Priority Category: High
Project Status: Continuing	Contact Information: Castillo-Corbin, Sylvia
Duration: 1989 - 2018	858-492-5032
Improv Type: New	smcastillo@sandiego.gov

Description: This project provides for the development and construction of solid waste disposal and processing facilities. Strategic planning, design, construction, environmental review, and potential purchase of mitigation property are all within the scope of the project.

Justification: The City must continue to have adequate disposal or processing facilities for the solid waste it generates each year. Technology to recover and/or convert portions of refuse material is being explored and developed. It appears that there will always be a need for landfilling part of the generated waste stream and residue from other solid waste disposal facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Ongoing efforts are being made to identify solid waste processing and disposal options. The project is scheduled to continue through Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014					Future FY	Unidentified Funding	Project Total	
					Actual	Anticipated	FY 2015	FY 2016	FY 2017				FY 2018
Refuse Disposal CIP Fund	700040	\$ 3,672,708	\$ 9,954,212	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,219,251	\$ -	\$ 26,846,171
Total		\$ 3,672,708	\$ 9,954,212	\$ -	\$ 13,219,251	\$ -	\$ 26,846,171						

Environmental Services

Minor Improvements to Landfills / AFA00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Castillo-Corbin, Sylvia
Duration: 2010 - 2020	858-492-5032
Improv Type: New	smcastillo@sandiego.gov

Description: This annual allocation provides for minor improvements to existing sanitary landfills to comply with operating permits and regulatory requirements. Such improvements may include fencing, access roads, drains, small structures, and environmental protection projects. This project also provides for minor improvements to existing groundwater monitoring networks at all closed and operating landfills managed by the City. Improvements include new facilities as well as engineering reports and/or design specifications necessary to mitigate groundwater issues or modify groundwater monitoring programs.

Justification: This project provides the flexibility for timely initiation of minor improvements and construction needed to meet operational and solid waste regulatory mandates such as drainage, grading, and groundwater monitoring improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis to meet regulatory requirements. Projects scheduled for Fiscal Year 2014 include the continued design and construction of multiple down drains, perimeter drainage channels, and minor grading to promote positive drainage.

Summary of Project Changes: Refuse Disposal CIP funding in the amount of \$330,000 has been allocated to this project for Fiscal Year 2014. A total of \$1.7 million will be allocated to this project through Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 544,646	\$ 1,304,975	\$ 330,000	\$ -	\$ 330,000	\$ 330,000	\$ 330,000	\$ 330,000	\$ -	\$ -	\$ 3,499,621
Total		\$ 544,646	\$ 1,304,975	\$ 330,000	\$ -	\$ 330,000	\$ 330,000	\$ 330,000	\$ 330,000	\$ -	\$ -	\$ 3,499,621

Environmental Services

Miramar Landfill Greenery Expansion / S00975

Landfills

Council District: Citywide	Priority Score: 53
Community Plan: Citywide	Priority Category: Low
Project Status: Warranty	Contact Information: Thompson, Michael
Duration: 2009 - 2013	858-492-6151
Improv Type: Betterment	mthompson@sandiego.gov

Description: This project provides for the expansion of the existing Miramar Greenery currently located at the Miramar Landfill. The expansion of curbside greens collection to additional neighborhoods in the City will increase the tonnage coming into the facility, requiring additional acreage and equipment.

Justification: Expansion of curbside greens collection will increase the diversion of solid waste required by the State of California. A larger facility is required to process the increased tonnage expected as a result of expanded curbside pickup.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: This project is complete and will be closed by the end of the fiscal year.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ -	\$ 397,858	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 397,858
Total		\$ -	\$ 397,858	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 397,858

Environmental Services

Ridgehaven Backup Generator Project / S10133

Bldg - Other City Facility / Structures

Council District: 6	Priority Score: N/A
Community Plan: Kearny Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Reddy, Chandra
Duration: 2012 - 2014	858-492-6002
Improv Type: New	creddy@sandiego.gov

Description: This project provides for the installation of the emergency backup generator and associated equipment at the Ridgehaven Court facility and will be used as Homeland Security alternate Emergency Operations Center. The generator has been purchased and is on-site waiting to be installed.

Justification: This project will serve the requirements of Homeland Security Emergency Operations.

Operating Budget Impact: The operating budget impact is approximately \$5,000 annually for fuel and maintenance costs.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: This project is complete and awaiting capitalization.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 277,532	\$ 79	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 277,611
Grant Fund - Federal	600000	79,979	21	-	-	-	-	-	-	-	-	80,000
Development Services Fund	700036	17,894	5	-	-	-	-	-	-	-	-	17,899
Recycling Fund CIP Fund	700049	6,008	3	-	-	-	-	-	-	-	-	6,011
Refuse Disposal CIP Fund	700040	9,830	2	-	-	-	-	-	-	-	-	9,832
Sewer Contribution to CIP	700004	76,778	21	-	-	-	-	-	-	-	-	76,799
Water Contributions To CIP	700015	81,794	54	-	-	-	-	-	-	-	-	81,848
Total		\$ 549,817	\$ 183	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 550,000

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Environ Services - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	5,000 \$	5,000 \$	5,000 \$	5,000 \$	5,000

Environmental Services

South Chollas Landfill / S00776

Landfills - Supporting Fac / Struct

Council District: 4	Priority Score: 85
Community Plan: Eastern Area (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Purtee, Ray
Duration: 2000 - 2017	858-573-1208
Improv Type: Betterment	rpurtee@sandiego.gov

Description: This project provides for modifying the existing landfill gas collection system to enhance operations and maintain regulatory compliance.

Justification: Federal and State waste disposal legislation require proper environmental safeguards to control landfill gas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2000 and are scheduled to continue through Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total	
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Refuse Disposal CIP Fund	700040	\$ 844,888	\$ 931,112	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,776,000
Total		\$ 844,888	\$ 931,112	\$ -	\$ -	1,776,000							

Environmental Services

South Chollas Landfill Improvements / S00684

Landfills - Supporting Fac / Struct

Council District: 4	Priority Score: 85
Community Plan: Eastern Area (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Castillo-Corbin, Sylvia
Duration: 2000 - 2018	858-492-5032
Improv Type: Replacement	smcastillo@sandiego.gov

Description: This project provides for cover material, grading, drainage, and site improvements at the inactive South Chollas Landfill.

Justification: This project is required to maintain compliance with various State and federal regulatory requirements and to avoid code violations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and it is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis to meet regulatory requirements. This includes the evaluation of existing landfill cover, the construction of drainage systems and utilities, and the preliminary design and engineering of approximately five separate areas of the landfill including the Chollas Operations Yard.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2014. A total of \$550,000 will be allocated to this project through Fiscal Year 2018 for continued drainage and site improvements at South Chollas Landfill.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 3,629,701	\$ 2,682,001	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 6,861,702
Total		\$ 3,629,701	\$ 2,682,001	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 6,861,702

Environmental Services

South Miramar Landfill / S00779

Landfills

Council District: Citywide	Priority Score: 74
Community Plan: Citywide	Priority Category: Low
Project Status: Continuing	Contact Information: Castillo-Corbin, Sylvia
Duration: 2007 - 2014	858-492-5032
Improv Type: New	smcastillo@sandiego.gov

Description: This project provides cover material, grading, drainage, and site improvements at the inactive South Miramar Landfill.

Justification: This project is required in order to maintain compliance with various State and federal regulatory requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2013 and will continue into Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total	
					Actual	Anticipated	FY 2015	FY 2016	FY 2017	FY 2018			Future FY
Refuse Disposal CIP Fund	700040	\$ 241,769	\$ 3,368,231	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,610,000
Total		\$ 241,769	\$ 3,368,231	\$ -	\$ -	\$ 3,610,000							

Environmental Services
Underground Tank Program / AFA00002

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Fergusson, Craig
Duration: 2010 - 2020	858-627-3311
Improv Type: New	cfergusson@sandiego.gov

Description: This project provides for implementation of the Citywide Underground Hazardous Materials Storage Tank Master Plan. The plan addresses the removal, installation, closure, site assessment and mitigation, replacement, testing, and rehabilitation of the 69 City-owned underground storage tanks (USTs). Site assessment and mitigation activities related to 26 unauthorized releases are ongoing to maintain regulatory compliance, eligibility for State reimbursement, protection of groundwater, and public health and safety.

Justification: The State Underground Storage of Hazardous Substances Law (Sher Bill AB 1362) and SB989 established guidelines and regulations for the design, installation, rehabilitation, testing and maintenance, and monthly facility inspections by a Designated UST Operator. Non-compliance with UST laws or site assessment and mitigation (SA/M) requirements may make the City ineligible for reimbursement of an estimated \$4 million in current and future SA/M costs as well as liable for civil penalties of up to \$25,000 per day per site.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: There are no regulatory mandate-driven projects foreseen in Fiscal Year 2014. Future funding needs will be identified as new regulatory mandates arise.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	\$ -	\$ 7,969	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,969
Capital Outlay Fund	400002	-	2,427	-	-	-	-	-	-	-	-	2,427
Gen Serv - Maint/Impr	400179	-	368,961	-	-	-	-	-	-	-	-	368,961
CIP Contributions from General Fund	400265	-	17,114	-	-	-	-	-	-	-	-	17,114
Torrey Pines Golf Course CIP Fund	700045	-	9,870	-	-	-	-	-	-	-	-	9,870
UST Cleanup Fd	400629	-	38,603	-	-	-	-	-	-	-	-	38,603
Water Contributions To CIP	700015	-	5,615	-	-	-	-	-	-	-	-	5,615
Total		\$ -	\$ 450,560	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,560

Environmental Services

West Miramar Landfill - Phase 2 / S00774

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Purtee, Ray
Duration: 1996 - 2020	858-573-1208
Improv Type: Betterment	rpurtee@sandiego.gov

Description: This project provides for a landfill gas collection system for the West Miramar Phase II Landfill. Bio-degradation of buried waste produces landfill gas. The landfill gas collection system consists of a network of gas extraction wells connected by piping.

Justification: This improvement is required to maintain compliance with various State and federal regulatory requirements. It will also prevent code violations and enhance public health and safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 1996 and will continue through the life of the landfill. The landfill is anticipated to close in Fiscal Year 2022.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 471,391	\$ 2,588,609	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,060,000
Total		\$ 471,391	\$ 2,588,609	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,060,000

Environmental Services

West Miramar Refuse Disposal Facility - Phase 2 / S01074

Council District: Citywide	Priority Score: 89
Community Plan: Citywide	Priority Category: High
Project Status: Continuing	Contact Information: Thompson, Michael
Duration: 1988 - 2021	858-492-6151
Improv Type: Betterment	mthompson@sandiego.gov

Description: This project provides for continuing development of the West Miramar Landfill, located southwest of Marine Corps Air Station Miramar. The facility will accommodate over 35 million cubic yards of refuse on 807 acres. Phase II will develop the second half of the facility, including design and construction of entry roads and drainage systems, excavation, federally-mandated liner systems, and stockpiling and spreading of earthen materials. This project also includes development of the General Development Plan elements for the entire site.

Justification: Improvements are required in order to ensure compliance with conditions set forth by the operations permit issued by the California Integrated Waste Management Board and the Regional Water Quality Control Board. In addition, the funding will provide for improvements related to drainage and stormwater runoff to ensure National Pollutant Discharge Elimination System regulatory compliance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Engineering design and construction will continue through Fiscal Year 2016 in order to facilitate modular development as additional capacity is required.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014							Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Refuse Disposal CIP Fund	700040	\$ 37,904,130	\$ 1,208,204	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,112,334
Total		\$ 37,904,130	\$ 1,208,204	\$ -	\$ 39,112,334								

Environmental Services

Unfunded Needs List

Project	\$	Project Total	Unidentified Funding	\$	Percent Unfunded	Description
Environmental Services Operations Yard Improvement / AFA00003	\$	577,361	\$ 225,000	\$	39.0%	There is \$225,000 in unidentified funding for this project. This annual allocation provides for operational yard improvements necessary to support heavy equipment and other upgrades related to yard security, safety, and stormwater runoff to the Environmental Services Operations Station (ESOS) Yard.
Total - Environmental Services			\$ 225,000			

Fire-Rescue



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Fire-Rescue

The City of San Diego's Fire-Rescue Department is committed to replacing and rehabilitating Fire-Rescue facilities in order to serve a population of 1.3 million within a 343 square mile area. The Capital Improvements Program (CIP) plays a vital role in providing the much needed infrastructure for fire and lifeguard station facilities, while addressing the ongoing capital needs of the existing stations. These facilities and the associated infrastructure are an important component in providing emergency responses throughout the City. The Department has 47 fire stations, a fire communications center, an air rescue facility, a training facility, nine lifeguard stations, a boat dock, and 48 seasonal lifeguard towers. These facilities are designed and maintained for the use of our firefighters and lifeguards who in turn benefit the public by responding to emergencies. Fire-Rescue CIPs include the rehabilitation and construction of existing stations to ensure that older stations are well-maintained to extend the life of the facility for long-term cost savings and meet the department's current operational needs, while new stations achieve good quality design and construction that enhances the overall urban design of the communities it serves. The Department continually seeks funding for capital improvements to preserve and extend the life-cycle of its facilities such as roof and HVAC replacements, driveway repairs, and other necessary facility maintenance projects that affect health and safety. Funding for the Department's projects come from a variety of sources such as development impact fees, facilities benefit assessments, developer reimbursement agreements, deferred capital project bond financing, grants, and the General Fund.

2013 CIP Accomplishments

In Fiscal Year 2013, the Fire-Rescue Department completed many capital improvements that included:

- Exterior repair, stucco painting, window trims, and screen replacement was completed for Fire Station 42.
- The kitchen countertop was replaced at Fire Station 45.
- Mission Beach Lifeguard Station's flooring was replaced in offices and the break room.
- Ocean Beach comfort station design/build project accommodated lifeguard's storage for operational needs.
- The kitchen flooring, dining room, and ready room were replaced at Fire Station 10.
- Vernal pool studies were conducted at Montgomery Field for the future Air Operations facility permanent site as identified in the Airports Master Plan.
- Development & environmental permits for design/build of the Children's Pool Lifeguard Station Project Construction were obtained and the design/build construction contract was awarded.
- The Notice of Completion of the Lifeguard Headquarters' ADA Improvement project was submitted. The work consisted of new ADA ramps, access, and restrooms.
- Interior apparatus painting and lighting retrofit was completed at Fire Station 38.
- Proposed Telecom infrastructure designs were completed at Fire Stations 22 and 31.
- Minor and major construction was completed at various fire stations such as driveway repair/replacement at Fire Stations 32, 35, and 42.
- Met major milestone of 90% design and construction drawings for the new Fire Stations 2, 5, 17, and 38 expansions.
- Programming, design development, and schematic design was completed for the new North Pacific Beach lifeguard station.
- Met major milestone of 80% design and construction drawings for Fire Station 22 and South Mission Beach lifeguard station.

Fire-Rescue

- In the process of obtaining building permits in preparation of bid documents for the construction of Fire Station 45, and the La Jolla Children's Pool and La Jolla Cove Lifeguard Stations.
- Capital improvement projects under construction include Mission Beach Lifeguard Station locker room remodel and expansion, and the new La Jolla Shores Lifeguard Station.
- Systems upgrade & commissioning to the existing Fire Communications Center's HVAC were implemented for optimum performance.
- Fire Stations 9 and 38 completed its HVAC and roof replacement to extend the life of the facilities.
- Initiated a capital improvement project for the construction of the new North University City Fire Station.
- Initiated capital improvement projects for Fire Stations 8 and 15 for new partial building construction to meet current operational needs.
- Progress continued of interim updates and amendments are in process for various Community Plans, Public Facilities Financing Plans, General Plan, and the California Environmental Quality Act proposed developments, which aid in identifying and prioritizing future capital improvement projects, helping to implement the Department's Citygate Study and its 5-year Implementation Plan.
- Lifeguard Station Design and Construction Standards and the ongoing updates to the Fire Station Design and Construction Standards were drafted.

2014 CIP Goals

The San Diego Fire-Rescue Department is looking forward to initiating and implementing the following capital improvement projects based on funding availability:

- Project design of Fire Station 15 (Ocean Beach) will include the design and construction of the facility's ready room and dining room to meet functional and operational needs.
- Project design of Fire Station 8 (Mission Hills) will include the design and construction of the kitchen, ready room, and watch room to meet the full functionality of the fire station requirements.
- The Station Alerting project will provide for the replacement of the current Fire In-Station Alerting System at fire stations Citywide. The current alerting system technology is 21 years old and is currently relying on a back-up system.
- Fire Stations 5 (Hillcrest) and 17 (City Heights) projects will provide for the demolition, design, and construction of the new stations that meet current operational needs.
- Construction of the La Jolla Children's Pool and La Jolla Cove Lifeguard Stations is anticipated to begin.
- Construction of the La Jolla Shores Lifeguard Station is expected to be completed.
- The redesign of Fire Station 22 (Pt. Loma) will be completed. The existing fire station was built in the early 1940s and is now too small to accommodate new fire engines.
- Future funds will be identified for the design of the new fire station site at Skyline North.
- The reconstruction of Fire Station 38's expansion of dorms and the captain room is anticipated to be completed.
- Construction is scheduled to begin for Fire Station 45 (East Mission Valley).
- The design phase of the South Mission Beach Lifeguard Station will be completed.

Fire-Rescue

Fire-Rescue: Capital Improvement Projects

Project	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Total
Children's Pool Lifeguard Station / S00644	\$ 3,807,067	\$ -	\$ 50,000	\$ 3,857,067
Fire Station Major Component Replacement Rehab / ABC0001	316,261	-	-	316,261
Fire Station No. 01 - Downtown / S00786	517,116	-	1,482,884	2,000,000
Fire Station No. 05 - Hillcrest / S00788	911,923	-	8,128,077	9,040,000
Fire Station No. 08 - Mission Hills / S10029	663,500	200,000	-	863,500
Fire Station No. 15 - Expansion / S13011	400,000	-	-	400,000
Fire Station No. 17 - Mid-City / S00783	828,624	-	11,186,376	12,015,000
Fire Station No. 22 - Point Loma / S00787	1,008,161	-	5,761,839	6,770,000
Fire Station No. 38 - Mira Mesa Remodel / S10006	650,000	-	-	650,000
Fire Station No. 45 - East Mission Valley / S00688	7,138,692	-	3,700,000	10,838,692
Fire Station No. 47 - Pacific Highlands Ranch / S00689	7,745,365	-	-	7,745,365
Fire Station No. 49 - Otay Mesa / S00784	1,885,000	-	8,365,000	10,250,000
Fire Station No. 54 - Paradise Hills / S00785	83,935	-	10,211,065	10,295,000
La Jolla Cove Lifeguard Station / S00792	1,854,627	-	250,000	2,104,627
La Jolla Shores Lifeguard Station / S00790	3,395,141	-	-	3,395,141
Mission Beach Lifeguard Station / S00793	864,400	-	-	864,400
North Pacific Beach Lifeguard Station / S10119	577,903	-	6,185,444	6,763,347
North University City Fire Station / S13021	4,000,000	-	10,000,000	14,000,000
Ocean Beach Lifeguard Station / S10121	10,000	-	4,550,000	4,560,000
SDFD Station Alerting / L12002	4,400,000	-	-	4,400,000
Skyline-Paradise Hills / S00687	991,176	-	8,162,149	9,153,325
South Mission Beach Lifeguard Station / S00791	382,126	-	4,230,064	4,612,190
Fire-Rescue Total	\$ 42,431,018	\$ 200,000	\$ 82,262,898	\$ 124,893,916



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Fire-Rescue

Children's Pool Lifeguard Station / S00644

Bldg - Pub Safety - Lifeguard Stations

Council District: 1	Priority Score: 93
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2000 - 2015	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla.

Justification: The existing Lifeguard Tower structure is no longer safe and has been abandoned. It does not meet the current or future needs of Lifeguard Services. The existing facility does not provide adequate safety to the employees, and can no longer keep up with the growing community of La Jolla and the larger number of visitors every year. The scope of this project is also to remodel the existing public restrooms facilities.

Operating Budget Impact: Personnel expenses are expected to increase by approximately \$161,000 during construction only. Maintenance costs for the new facility are expected to increase by approximately \$5,000 annually due to the increased square footage of the new facility.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Conceptual design is completed and approved. Building contract documents are currently in progress. A design-build contract is scheduled to be issued in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2014 and to be completed in Fiscal Year 2015.

Summary of Project Changes: The total project cost increased by \$558,000 due to revised estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Deferred Maint Revenue 2009A-Project	400624	2,717,048	342	-	-	-	-	-	-	-	-	2,717,390
CIP Contributions from General Fund	400265	35,218	38,873	-	-	-	-	-	-	-	-	74,091
La Jolla Urban Comm	400123	308,137	391,863	-	-	-	-	-	-	-	-	700,000
PFFA-FLSF 2002B-Const.	400157	95,586	-	-	-	-	-	-	-	-	-	95,586
TOT Coastal Infrastructure CIP Fund	200212	120,000	-	-	-	-	-	-	-	-	-	120,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	50,000	50,000
Total		\$ 3,275,989	\$ 531,078	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000	\$ 3,857,067

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

Fire-Rescue

Fire Station Major Component Replacement Rehab / ABC00001

Bldg - Pub Safety - Fire Fac / Struct

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2010 - 2020	619-533-4640
Improv Type: Replacement - Rehab	ecetin@sandiego.gov

Description: This project provides for the replacement and/or rehabilitation of major structural and construction components in older fire facilities throughout the City. Included are electrical service upgrades, heating, ventilating and air-conditioning (HVAC), roofs, dormitory remodels, kitchen remodels, driveway and parking paving, exterior finishes, and miscellaneous renovations.

Justification: The San Diego Fire-Rescue Department currently maintains 50 fire facilities. Over half of these facilities have been in service for more than 25 years. Many of the major components have exceeded their expected service life and must be replaced. The needs of modern technology and a diversified workforce also require changes in fire facility configuration, HVAC systems distribution, and energy capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ -	\$ 45,247	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	45,247
PFFA-FLSF 2002B-Const.	400157	-	1,015	-	-	-	-	-	-	-	-	1,015
Pk/Rec Bldg Permit Fee Dist C	400075	45,000	-	-	-	-	-	-	-	-	-	45,000
Serra Mesa - Major District	400035	3,556	221,444	-	-	-	-	-	-	-	-	225,000
Total		\$ 48,556	\$ 267,706	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	316,261

Fire-Rescue

Fire Station No. 01 - Downtown / S00786

Bldg - Pub Safety - Fire Fac / Struct

Council District: 3	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2017	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for the design and construction of modifications to rehabilitate Fire Station 1 which include different floor layouts, new electrical plans, ventilation and exhaust extraction system, new roll-up doors, modified asbestos abatement plans to include only portions to be disturbed as part of other improvements, modified mechanical/ventilation system designed for the new configuration, kitchen area remodel, and a new accessible restroom.

Justification: This 29-year-old fire station is in need of repair and renovation in order to maintain a safe and livable facility. Many of the major components have exceeded their expected service life. The needs of modern technology and a diversified workforce also require changes in fire facility configuration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: This project was redesigned and construction started in Fiscal Year 2010. The remodeling (Phase 1) is complete. Phase 2 consists of reconstruction of the portion of the station that was not remodeled. The schedule for Phase 2 will be established when funding is identified.

Summary of Project Changes: The total project cost was reduced by \$4.3 million due to a more accurate construction estimate, developed during the remodeling phase.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 225,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	225,000
PFFA-FLSF 2002B-Const.	400157	292,116	-	-	-	-	-	-	-	-	-	292,116
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,482,884	1,482,884
Total		\$ 517,116	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,482,884	\$ 2,000,000

Fire-Rescue

Fire Station No. 05 - Hillcrest / S00788

Bldg - Pub Safety - Fire Fac / Struct

Council District: 3	Priority Score: 80
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2018	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project provides for an approximately 10,500 square foot fire station located at 3902 9th Avenue. The existing fire station will be demolished and replaced by a new, modern fire station. This station will house a crew of eight and one Battalion Chief. It will accommodate one engine, one aerial truck, and one Battalion Chief vehicle.

Justification: The current station is 49 years old. The water and sewer service to the existing station is deteriorating and requires immediate repairs. The station is too small to accommodate a new style fire engine and the larger type of aerial ladder truck. The current station is inadequate to serve future population growth.

Operating Budget Impact: Once built, the operation of the Hillcrest Fire Station will require additional positions estimated at \$1.9 million per year. The square footage increase of this fire station will also result in increased maintenance costs estimated at \$5,000 annually. The cost of the project includes the purchase of a new Fire Engine valued at \$800,000.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,000
Deferred Maintenance Revenue 2012A-Project	400848	55,793	14,207	-	-	-	-	-	-	-	-	70,000
PFFA-FLSF 2002B-Const.	400157	91,423	-	-	-	-	-	-	-	-	-	91,423
Uptown Urban Comm	400121	50,500	-	-	-	-	-	-	-	-	-	50,500
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,128,077	8,128,077
Total		\$ 897,716	\$ 14,207	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,128,077	\$ 9,040,000

Fire-Rescue

Fire Station No. 08 - Mission Hills / S10029

Bldg - Pub Safety - Fire Fac / Struct

Council District: 2	Priority Score: 81
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2013 - 2016	619-533-4852
Improv Type: Betterment	nantoun@sandiego.gov

Description: This station is located at 3974 Goldfinch Street and it serves Mission Hills and surrounding areas. This project provides for the design and construction of the facility's working areas to provide the full functionality of the fire station operational requirements.

Justification: The current facility does not provide sufficient space to allow full functionality. This project will allow to better serve the community and to provide more efficient responses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: The design phase has been completed and construction is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: Development Impact Fees in the amount of \$200,000 are being allocated to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Uptown Urban Comm	400121	\$ 65,907	\$ 597,593	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 863,500
Total		\$ 65,907	\$ 597,593	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 863,500

Fire-Rescue

Fire Station No. 15 - Expansion / S13011

Bldg - Pub Safety - Fire Fac / Struct

Council District: 2	Priority Score: 44
Community Plan: Ocean Beach	Priority Category: Low
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2013 - 2015	619-533-4852
Improv Type: Betterment	nantoun@sandiego.gov

Description: Fire Station 15 serves the community of Ocean Beach and surrounding areas and is located at 4711 Voltaire Street. The project provides for the expansion of the existing fire station facility to meet current department standards and operational needs (meeting room or dorm rooms) to serve the growing population.

Justification: Expansion of the existing station is needed to keep up with increased operational activity over the years. The project provides for the expansion of the existing fire station facility to meet current department standards and operational requirements to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Project began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Peninsula Urban Comm	400118	\$ 2,711	\$ 397,289	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Total		\$ 2,711	\$ 397,289	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Fire-Rescue

Fire Station No. 17 - Mid-City / S00783

Bldg - Pub Safety - Fire Fac / Struct

Council District: 9	Priority Score: 80
Community Plan: City Heights (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2018	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for reconstructing the 50-year-old fire station at 4206 Chamoune Avenue in the Mid-City area. The station will accommodate up to ten personnel, two fire vehicles, and one paramedic unit.

Justification: Fire Station 17 is one of the busiest engine companies in the United States and is currently in a state of deterioration. Reconstruction of Fire Station 17 will allow for assignment of one additional fire crew to divide emergency response between two units.

Operating Budget Impact: The square footage increase of this fire station will result in increased maintenance costs of \$5,000. The cost of one additional fire engine is included in the project cost estimate. Also, the cost of one crew estimated at \$1.9 million annually will need to be added as an operating impact.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: The project is scheduled to complete design in Fiscal Year 2014. Construction will be scheduled when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 9,488	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,488
Deferred Maint Revenue 2009A-Project	400624	700,000	-	-	-	-	-	-	-	-	-	700,000
Deferred Maintenance Revenue 2012A-Project	400848	55,677	39,323	-	-	-	-	-	-	-	-	95,000
PFFA-FLSF 2002B-Const.	400157	24,136	-	-	-	-	-	-	-	-	-	24,136
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,186,376	11,186,376
Total		\$ 789,301	\$ 39,323	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,186,376	\$ 12,015,000

Fire-Rescue

Fire Station No. 22 - Point Loma / S00787

Bldg - Pub Safety - Fire Fac / Struct

Council District: 2	Priority Score: 81
Community Plan: Peninsula	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2018	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for the demolition of an existing and reconstruction of a new station located at 1055 Catalina Boulevard in Point Loma.

Justification: The existing fire station was built in the early 1940s and is now too small to accommodate new fire engines. Many of the major components have exceeded their expected service life. The needs of modern technology and a diversified workforce also require changes in fire facility configuration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The project design is scheduled to be completed in Fiscal Year 2014. Construction will be scheduled when funding is identified.

Summary of Project Changes: The total project cost has increased by \$1.1 million due to an increase in the estimated construction cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Deferred Maintenance Revenue 2012A-Project	400848	42,114	7,886	-	-	-	-	-	-	-	-	50,000
Fire Station #22-State Grant	400634	400,000	-	-	-	-	-	-	-	-	-	400,000
Peninsula Urban Comm	400118	191,077	8,923	-	-	-	-	-	-	-	-	200,000
PFFA-FLSF 2002B-Const.	400157	108,161	-	-	-	-	-	-	-	-	-	108,161
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,761,839	5,761,839
Total		\$ 991,351	\$ 16,810	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,761,839	\$ 6,770,000

Fire-Rescue

Fire Station No. 38 - Mira Mesa Remodel / S10006

Bldg - Pub Safety - Fire Fac / Struct

Council District: 6	Priority Score: 81
Community Plan: Mira Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2010 - 2017	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for design and construction of approximately 500 square feet to expand the existing fire station to accommodate Emergency Medical Services (EMS) staff living quarters and increased operational needs.

Justification: The existing facility does not accommodate staff adequately. This project will provide for the housing of two medics who are currently housed in a rented trailer/modular building. This project will ensure consistency with the Citygate Report's recommendations.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to be completed in Fiscal Year 2014 and construction is projected to begin in Fiscal Year 2014 and completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Fire/Emergency Medical Services Transport Program Fund	200227	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Infrastructure Improvement - CD 5	400685	148,685	101,315	-	-	-	-	-	-	-	-	250,000
Total		\$ 148,685	\$ 501,315	\$ -	\$ 650,000							

Fire-Rescue

Fire Station No. 45 - East Mission Valley / S00688

Bldg - Pub Safety - Fire Fac / Struct

Council District: 7	Priority Score: 92
Community Plan: Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 1994 - 2019	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project provides for an updated fire station in Mission Valley. The station will accommodate up to 18 personnel, two engines, one aerial truck, two hazardous material apparatus, one paramedic ambulance, and one Battalion Chief vehicle.

Justification: A fire station is needed to serve the Mission Valley community. This project is consistent with City Council policy to meet response time guidelines.

Operating Budget Impact: Staffing and maintenance costs for the temporary facility are reflected in the Fire-Rescue Department's Fiscal Year 2013 Adopted Budget. The operation of the permanent facility will require additional positions equivalent to \$1.9 million per year if the facility is fully staffed in Fiscal Year 2014. Non-personnel costs to operate a new station are approximately \$300,000. These funds will need to be added permanently to the Fire-Rescue budget after the project is complete.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan; however, the Mission Valley Community Plan does not currently provide for this project. An amendment to the Community Plan may be required prior to implementation of this project.

Schedule: Design was completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: This project will receive \$3.7 million in bond funding in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000
Mission Valley-Urban Comm.	400135	534,099	5,465,901	-	-	-	-	-	-	-	-	6,000,000
Other Bond Financing	9302	-	-	-	3,700,000	-	-	-	-	-	-	3,700,000
PFFA-FLSF 2002B-Const.	400157	978,692	-	-	-	-	-	-	-	-	-	978,692
Total		\$ 1,672,791	\$ 5,465,901	\$ -	\$ 3,700,000	\$ -	\$ 10,838,692					

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
FTEs	0.00	18.00	18.00	18.00	18.00
Total Impact \$	\$ -	\$ 2,297,476	\$ 2,439,318	\$ 2,467,597	\$ 2,516,645

Fire-Rescue

Fire Station No. 47 - Pacific Highlands Ranch / S00689

Bldg - Pub Safety - Fire Fac / Struct

Council District: 1	Priority Score: 81
Community Plan: Pacific Highlands Ranch	Priority Category: Medium
Project Status: Warranty	Contact Information: Cetin, Elif
Duration: 2005 - 2011	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project provides for a 10,500 square foot fire station to serve the Pacific Highlands Ranch community. This station provides one engine and one aerial ladder truck. The project budget and funding reflect the Pacific Highlands Ranch Public Facilities Financing Plan for Fiscal Year 2006 as approved by the Mayor and City Council on December 7, 2004, per Resolution R-299980.

Justification: This is the second of three fire stations providing fire protection and emergency medical response in accordance with the requirements of the North City Planned Urbanizing Area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Construction of Fire Station 47 was completed in Fiscal Year 2010. The project will remain active until the developer is reimbursed, which is expected to occur in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Del Mar Mesa FBA	400089	\$ 985,085	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 985,085
Pacific Highlands Ranch FBA	400090	5,904,779	-	-	-	-	-	-	-	-	-	5,904,779
Torrey Highlands	400094	855,500	-	-	-	-	-	-	-	-	-	855,500
Total		\$ 7,745,365	\$ -	\$ 7,745,365								

Fire-Rescue

Fire Station No. 49 - Otay Mesa / S00784

Bldg - Pub Safety - Fire Fac / Struct

Council District: 8	Priority Score: 81
Community Plan: Otay Mesa - Nestor, Otay Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2002 - 2018	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project provides for an approximately 10,500 square foot double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. The fire station will be located across the intersection of Ocean View Hills Parkway and Sea Fire Point and will serve the community in addition to Fire Station 6 located at 693 Twining Avenue. The fire station will accommodate two fire apparati and a paramedic ambulance.

Justification: A second fire station is needed to serve the Otay Mesa Community and it will ensure consistency with the Citygate Report's recommendations.

Operating Budget Impact: The operation of the Otay Mesa/Nestor Communities Fire Station will require additional positions equivalent to approximately \$3.9 million beginning in the first year of operation. Non-personnel costs to operate the new station are approximately \$600,000. These funds will need to be added permanently to the Fire-Rescue operating budget after the project is complete. Additionally, the one-time cost of \$800,000 for one fire engine is included in the first year operating expenses.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Land acquisition, design, construction, and acquisition of furnishings and apparatus will be scheduled once developer funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 76,414	\$ 1,808,586	\$ -	\$ -	\$ -	\$ -	\$ 8,365,000	\$ -	\$ -	\$ -	\$ 10,250,000
Total		\$ 76,414	\$ 1,808,586	\$ -	\$ -	\$ -	\$ -	\$ 8,365,000	\$ -	\$ -	\$ -	\$ 10,250,000

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
FTEs	0.00	52.00	52.00	52.00	52.00
Fire-Rescue - GENERAL FUND					
Total Impact \$	\$ -	\$ 5,382,292	\$ 4,697,019	\$ 4,841,956	\$ 4,983,647

Fire-Rescue

Fire Station No. 54 - Paradise Hills / S00785

Council District: 4	Priority Score: 81
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2010 - 2018	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Bldg - Pub Safety - Fire Fac / Struct

Description: This project provides for a new fire station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. The site for this project has not been identified.

Justification: This station is needed to serve the Paradise Hills/Skyline community and will ensure consistency with the Citygate Report's recommendations.

Operating Budget Impact: The operation of the Paradise Hills/Skyline double-house station will require additional positions equivalent to approximately \$3.9 million. Additionally, a new fire truck and engine will need to be purchased for \$2 million. Non-personnel costs to operate a new double-house station are approximately \$600,000.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018			
PFFA-FLSF 2002B-Const.	400157	\$ 83,654	\$ 281	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83,935
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	10,211,065	10,211,065
Total		\$ 83,654	\$ 281	\$ -	10,211,065	\$ 10,295,000						

Fire-Rescue

La Jolla Cove Lifeguard Station / S00792

Bldg - Pub Safety - Lifeguard Stations

Council District: 1	Priority Score: 93
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2016	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for the La Jolla Cove Lifeguard Station, located at 1100 Coast Boulevard, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, and locker room/restroom areas. This project will also provide for an accessible ramp for the mid-landing.

Justification: The existing facility consists of a station constructed in the 1950s and an observation tower added in 1980, which is inadequate to accommodate staff or provide adequate water safety protection.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities and on-going maintenance are estimated to increase by approximately \$5,000 per year due to an expanded facility area.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014 and anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: The total project cost decreased by \$130,000 from Fiscal Year 2013 due to revised project estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 128,136	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	128,136
Deferred Maintenance Revenue 2012A-Project	400848	156	1,320,123	-	-	-	-	-	-	-	-	1,320,279
La Jolla Urban Comm	400123	53,267	146,733	-	-	-	-	-	-	-	-	200,000
PFFA-FLSF 2002B-Const.	400157	206,212	-	-	-	-	-	-	-	-	-	206,212
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	250,000	250,000
Total		\$ 387,770	\$ 1,466,857	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 2,104,627

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ 5,000

Fire-Rescue

La Jolla Shores Lifeguard Station / S00790

Bldg - Pub Safety - Lifeguard Stations

Council District: 1	Priority Score: N/A
Community Plan: La Jolla	Priority Category: N/A
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2014	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for the La Jolla Shores Lifeguard Station located at 8100 Camino del Oro, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas, and a separate facility for rescue vehicles and emergency equipment.

Justification: The existing facility was built in 1981 and is inadequate to accommodate current and future staff and to allow for adequate water safety protection to the public.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities and on-going maintenance are estimated to increase by approximately \$5,000 annually due to increased footage in the new facility.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Final design was completed during Fiscal Year 2010. Construction began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 2,134,573	\$ 210,208	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,344,781
PFFA-FLSF 2002B-Const.	400157	901,360	-	-	-	-	-	-	-	-	-	901,360
TOT Coastal Infrastructure CIP Fund	200212	149,000	-	-	-	-	-	-	-	-	-	149,000
Total		\$ 3,184,933	\$ 210,208	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,395,141

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

Fire-Rescue

Mission Beach Lifeguard Station / S00793

Bldg - Pub Safety - Lifeguard Stations

Council District: 2	Priority Score: 71
Community Plan: Mission Beach	Priority Category: Low
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2015	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for remodeling the existing Mission Beach Lifeguard Station located at 3141 Oceanfront Walk.

Justification: The existing facility consists of a lifeguard station constructed in 1974 and does not accommodate changing workforce demographics. Mission Beach historically accommodates the highest attendance within the City of San Diego and remodeling the station is necessary to accommodate the large and growing community.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities or on-going maintenance are estimated to increase by approximately \$5,000 annually due to the new and expanded facilities.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total	
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Deferred Maint Revenue 2009A-Project	400624	\$ 607,093	\$ 162,403	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	769,496
PFFA-FLSF 2002B-Const.	400157	94,904	-	-	-	-	-	-	-	-	-	-	94,904
Total		\$ 701,997	\$ 162,403	\$ -	\$ -	864,400							

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact \$	5,000 \$	5,000 \$	5,000 \$	5,000 \$	5,000

Fire-Rescue

North Pacific Beach Lifeguard Station / S10119

Bldg - Pub Safety - Lifeguard Stations

Council District: 2	Priority Score: 83
Community Plan: Pacific Beach	Priority Category: High
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2011 - 2021	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for the North Pacific Beach Lifeguard Station located between the foot of Chalcedony Street and Law Street, which will be a year-round facility replacing the current seasonal station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas, and a garage for rescue vehicles and emergency equipment.

Justification: North Pacific Beach has become a highly frequented beach over the years and new facilities will benefit both the public and the employees. Lifeguards are currently operating from a seasonal tower structure supported by a container-type of facility where medical aids and other daily activities like food preparation take place. This can create health issues for both the public and the employees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed during Fiscal Year 2014. Construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant changes to this project were made for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 293,380	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 293,380
Pacific Beach Urban Comm	400117	58,309	91,691	-	-	-	-	-	-	-	-	150,000
TOT Coastal Infrastructure CIP Fund	200212	134,523	-	-	-	-	-	-	-	-	-	134,523
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,185,444	6,185,444
Total		\$ 486,212	\$ 91,691	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,185,444	\$ 6,763,347

Fire-Rescue

North University City Fire Station / S13021

Bldg - Pub Safety - Fire Fac / Struct

Council District: 1	Priority Score: 74
Community Plan: University	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2013 - 2017	619-533-4852
Improv Type: New	nantoun@sandiego.com

Description: This new facility will provide support to the University City area and will provide emergency response times that meet City and national standards. This project will include land acquisition (if a privately owned site is identified), design, construction, and equipment for a new fire station to accommodate up to 11 crew members, a fire engine, service aerial truck, and ambulance. The size of the station will be approximately 10,500 square feet. The site has not been determined. On June 26, 2012, City Council approved R-307508 authorizing this project.

Justification: An additional fire station is needed in this area to ensure consistency with the Citygate Report's recommendations.

Operating Budget Impact: This station will require additional staffing and non-personnel expenditures of approximately \$3.9 million.

Relationship to General and Community Plans: The building design will comply with San Diego Fire-Rescue Department's Design and Construction Standards and will be consistent with the North and South University Community Plan, Council Policy 900-14 on Sustainable Building Policy, LEED requirements and with the City's General Plan.

Schedule: Design is scheduled to be initiated in Fiscal Year 2014. Construction is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014		FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
					Anticipated								
North University City-FBA	400080	\$ 44,859	\$ 3,955,141	\$ -	\$ -	\$ 5,000,000	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,000,000
Total		\$ 44,859	\$ 3,955,141	\$ -	\$ -	\$ 5,000,000	\$ 5,000,000	\$ -	\$ 14,000,000				

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	52.00	52.00
	Total Impact \$	\$ -	\$ -	\$ -	\$ 3,882,292	\$ 4,097,019

Fire-Rescue

Ocean Beach Lifeguard Station / S10121

Bldg - Pub Safety - Lifeguard Stations

Council District: 2	Priority Score: 79
Community Plan: Ocean Beach	Priority Category: Medium
Project Status: Underfunded	Contact Information: Cetin, Elif
Duration: 2011 - 2015	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for the Ocean Beach Lifeguard Station located at 1950 Abbott Street. This will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas, and a garage for rescue vehicles and emergency equipment.

Justification: The existing facility consists of a station constructed in 1980. Since that time, the beach has become a very popular area for swimming and surfing. The existing station is inadequate to accommodate staff and equipment. This project will result in a more effective deployment of lifeguard personnel and equipment, therefore improving the safety of the public and the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Project is temporarily on hold. A revised design and construction schedule will be determined once funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 5,135	\$ 4,865	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,550,000	4,550,000
Total		\$ 5,135	\$ 4,865	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,550,000	\$ 4,560,000

Fire-Rescue

SDFD Station Alerting / L12002

Bldg - Pub Safety - Fire Fac / Struct

Council District: Citywide	Priority Score: 79
Community Plan: Citywide	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2012 - 2015	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project will provide for the replacement of the Fire In-Station Alerting System at fire stations Citywide. The current alerting system technology is 21 years old and is no longer in service forcing the department to rely upon a back-up system.

Justification: This project will help address General Plan recommended revisions. To treat medical patients and control small fires, the first-due unit should arrive within 7.5 minutes, 90 percent of the time from the receipt of the 911 call in fire dispatch.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Replacement of the system Citywide began in Fiscal Year 2013 and is estimated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018			
CIP Contributions from General Fund	400265	\$ 185,226	\$ 4,214,774	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,400,000
Total		\$ 185,226	\$ 4,214,774	\$ -	\$ 4,400,000							

Fire-Rescue

Skyline-Paradise Hills / S00687

Bldg - Pub Safety - Fire Fac / Struct

Council District: 4	Priority Score: 81
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Underfunded	Contact Information: Cetin, Elif
Duration: 2002 - 2019	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for an additional station, to be located at 7180 Skyline Drive, to better serve the growing community of Skyline/Paradise Hills.

Justification: An additional fire station is needed in this area to meet General Plan recommended revisions. To treat medical patients and control small fires, the first-due unit should arrive within 7.5 minutes, 90 percent of the time from the receipt of the 911 call in fire dispatch.

Operating Budget Impact: Once built, the operation of the Skyline North Fire Station will require additional positions equivalent to approximately \$1.9 million per year. Non-personnel costs to operate a new station are approximately \$300,000. A new fire engine will also need to be purchased for a cost of \$800,000. These funds will need to be added permanently to the Fire-Rescue operating budget after the project is complete.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2010. Underground tank assessment is completed. The project is currently on hold and the schedule will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 120,760	\$ 4,240	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	125,000
PFFA-FLSF 2002B-Const.	400157	866,176	-	-	-	-	-	-	-	-	-	866,176
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,162,149	8,162,149
Total		\$ 986,936	\$ 4,240	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,162,149	\$ 9,153,325

Fire-Rescue

South Mission Beach Lifeguard Station / S00791

Bldg - Pub Safety - Lifeguard Stations

Council District: 2	Priority Score: 81
Community Plan: Mission Beach	Priority Category: Medium
Project Status: Underfunded	Contact Information: Cetin, Elif
Duration: 2009 - 2019	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: The project provides for the South Mission Beach Station located at 700 North Jetty Road which will be a year-round facility replacing the current station. The new structure will include an observation tower, first aid room, reception area, kitchen, locker room and restroom areas, and a rescue vehicle and emergency equipment facility.

Justification: The existing facility was constructed in 1974 and was intended to be a temporary lifeguard station. It is inadequate to accommodate staff or to provide adequate water safety protection.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities and on-going maintenance are estimated to increase by approximately \$5,000 annually due to increased area of the new facility.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Pre-emptive Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to be completed in Fiscal Year 2014. Construction will be scheduled once funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 152,155	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	152,190
Deferred Maintenance Revenue 2012A-Project	400848	2,754	7,246	-	-	-	-	-	-	-	-	10,000
PFFA-FLSF 2002B-Const.	400157	219,936	-	-	-	-	-	-	-	-	-	219,936
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,230,064	4,230,064
Total		\$ 374,845	\$ 7,281	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,230,064	\$ 4,612,190

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ -	\$ -	\$ -	\$ -	5,000

Fire-Rescue

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Children's Pool Lifeguard Station / S00644	\$ 3,857,067	\$ 50,000	1.3%	This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla. Construction phase is currently unfunded.
La Jolla Cove Lifeguard Station / S00792	2,104,627	250,000	11.9%	This project provides for the design and construction of the La Jolla Cove Lifeguard Station and will include an observation tower, first aid room, and locker room/restroom areas.
Fire Station No. 01 - Downtown / S00786	2,000,000	1,482,884	74.1%	This project provides for asbestos removal, dormitory remodel, and a new exhaust extraction system at the fire station located at 1222 First Avenue in Downtown. The total estimated project cost of \$2.0 million includes an unfunded amount of \$1.5 million that would be used for reconstruction. Modified/Reduced remodel scope has been completed for Phase 1 and unidentified funds are still needed for a full Phase 2 remodel unless a new fire station is constructed as part of the new Civic Center.
Fire Station No. 22 - Point Loma / S00787	6,770,000	5,761,839	85.1%	This project provides for the reconstruction of Fire Station 22, located at 1055 Catalina Boulevard in Point Loma. Construction phase is currently unfunded.
Skyline-Paradise Hills / S00687	9,153,325	8,162,149	89.2%	This project provides for a new station, in addition to the existing Fire Station 32 located at 484 Briarwood Road, to better serve the growing community of Skyline/Paradise Hills. This project is currently unfunded and on hold until funding has been identified.
Fire Station No. 05 - Hillcrest / S00788	9,040,000	8,128,077	89.9%	This project provides for an approximate 10,500 square foot fire station located at 3902 9th Avenue. The existing fire station will be demolished and replaced by a new, modern fire station. Construction phase is currently unfunded.
North Pacific Beach Lifeguard Station / S10119	6,763,347	6,185,444	91.5%	This project provides for the North Pacific Beach Lifeguard Station located at the foot of Chaldeony Street, which will be a year-round facility replacing the current seasonal station. Construction phase is currently unfunded.
South Mission Beach Lifeguard Station / S00791	4,612,190	4,230,064	91.7%	This project provides for a new year-round South Mission Beach Station located at 700 North Jetty Road which replaces the current station. Construction phase is currently unfunded.
Fire Station No. 17 - Mid-City / S00783	12,015,000	11,186,376	93.1%	This project provides for reconstruction of Fire Station 17, located at 4206 Chamoune Avenue in the Mid-City area. Construction phase is currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	10,295,000	10,211,065	99.2%	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
Ocean Beach Lifeguard Station / S10121	4,560,000	4,550,000	99.8%	This project provides for the Ocean Beach Station located at 1950 Abbott Street. Funding for design and construction of the facility is unidentified.
Total - Fire-Rescue	\$ 60,197,898			



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Library



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Library

The Library Department serves a population of over 1.3 million residents of the City of San Diego. Creating and maintaining facilities that are valued for their accessibility, comfort, and beauty is a high priority of the Department. The Capital Improvements Program plays an important role in providing new facilities and addressing the capital needs of existing facilities. The Library System includes the Central Library and 35 branch libraries. The premier project for the Library Department is the San Diego New Central Library. This will be an iconic facility, large enough to accommodate the needs of the citizens of San Diego for 20 years, with space to accommodate an additional 30 years of growth. The grand opening of the New Central Library is scheduled for Saturday, September 28, 2013.

2013 CIP Accomplishments

In Fiscal Year 2013, the Library Department successfully accomplished:

- The San Diego New Central Library construction successfully continues with anticipated completion and opening in Fiscal Year 2014.
- American's with Disabilities Act (ADA) upgrades at the San Carlos Branch Library, which included the reconfiguration of the parking area, accessibility path to/from the building entrance, and other interior modifications (such as restroom and kitchen ADA improvements).
- North Park Library Parking Lot, which included the removal, replacement, and restriping of the asphalt and concrete parking area.

2014 CIP Goals

The Library Department is looking forward to Fiscal Year 2014 with the following goals:

- The Library Department will shift its focus to identifying funding for projects at branch libraries including the Skyline Hills Branch Library expansion project, the new San Ysidro Branch Library project, and the new Mission Hills-Hillcrest Branch Library project which will provide needed resources to their respective communities.
- In Fiscal Year 2014, the Library Department will begin the process to select and hire a Design-Builder for the Skyline Hills Branch Library. Notice to Proceed for dual-phased design and construction is anticipated to be issued in January 2014.



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Library

Library: Capital Improvement Projects

Project	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Total
Balboa Branch Library / S00808	\$ 746,907	\$ -	\$ 6,955,093	\$ 7,702,000
Kensington/Normal Heights Library / S00795	25,000	-	2,396,530	2,421,530
Library Collection Conversion to RFID / S12000	700,000	-	-	700,000
Logan Heights Branch Library / S00807	2,534,012	-	-	2,534,012
Mission Hills Branch Library / S00804	3,161,500	-	-	3,161,500
Mission Hills-Hillcrest Branch Library / S13022	-	250,000	16,054,500	16,304,500
North Park Library / S00798	700,816	-	13,352,782	14,053,598
Ocean Beach Branch Library / S00806	146,500	-	7,864,860	8,011,360
Otay East Library / S10025	885,000	-	15,000,000	15,885,000
Paradise Hills Library / S00810	73,085	-	8,866,448	8,939,533
Rancho Bernardo Library / S00812	37,018	-	3,467,682	3,504,700
San Carlos Branch Library / S00800	748,195	-	8,526,582	9,274,777
San Diego New Central Library / S00799	186,470,420	-	-	186,470,420
San Ysidro Branch Library / S00802	2,116,000	885,000	9,185,000	12,186,000
Scripps Miramar Ranch Library / S00811	35,600	-	1,090,400	1,126,000
Serra Mesa Branch Library / S00801	9,556,806	-	-	9,556,806
Skyline Hills Library / S00692	8,754,252	-	5,000,000	13,754,252
Library Total	\$ 216,691,111	\$ 1,135,000	\$ 97,759,877	\$ 315,585,988



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Library

Balboa Branch Library / S00808

Bldg - Libraries

Council District: 6	Priority Score: 62
Community Plan: Clairemont Mesa	Priority Category: Low
Project Status: Warranty	Contact Information: Gilbert, Stephanie
Duration: 2010 - 2015	619-236-5889
Improv Type: Betterment	sgilbert@sandiego.gov

Description: This project provides for a new 15,000 square-foot branch library on the current site to replace the existing facility at 4255 Mount Abernathy. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing undersized facility has no meeting room, computer lab, nor adequate seating to provide adequate library services to the community.

Operating Budget Impact: Operational costs for the project will be determined once funding is identified and a new project is created.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The original schematic design began in Fiscal Year 2003 and was completed in Fiscal Year 2006; however, was abandoned due to higher than anticipated total project cost. The scope, cost, and schedule (including construction) will be revised once a new schematic design is developed, approved by the community, and funding is identified.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year. A new project will be created when funding is identified. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Clairemont Mesa - Urban Comm	400129	\$ 65,000	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 515,000
Library System Improvement Fund	200209	229,109	2,798	-	-	-	-	-	-	-	-	231,907
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,955,093	6,955,093
Total		\$ 294,109	\$ 452,798	\$ -	6,955,093	\$ 7,702,000						

Library

Kensington/Normal Heights Library / S00795

Bldg - Libraries

Council District: 9	Priority Score: 49
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: Low
Project Status: Continuing	Contact Information: Gilbert, Stephanie
Duration: 2004 - 2017	619-236-5889
Improv Type: Betterment	sgilbert@sandiego.gov

Description: This project provides for a 2,000 square-foot expansion of the existing building at 4121 Adams Avenue. This project will benefit the Kensington/Normal Heights residents.

Relationship to General and Community Plans: This project is consistent with the Kensington-Talmadge (Mid-City) Community Plan and is in conformance with the City's General Plan.

Justification: The expansion is to provide adequate library services to the community. The Kensington/Normal Heights Branch Library is the smallest branch in the Library System. The community has expressed a desire for the library to remain at the same location.

Schedule: Preliminary design and site studies were performed in Fiscal Years 2002 through 2005. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Operating Budget Impact: The non-personnel increase in Fiscal Year 2018 is required to fund ongoing maintenance and contractual services for the additional square footage.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 14,644	\$ 356	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,000
Infrastructure Imp Fund	400184	10,000	-	-	-	-	-	-	-	-	-	10,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,396,530	2,396,530
Total		\$ 24,644	\$ 356	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,396,530	\$ 2,421,530

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
FTEs	0.00	0.00	0.00	0.00	0.00
Library - GENERAL FUND					
Total Impact \$	\$ -	\$ -	\$ -	\$ -	26,404

Library

Library Collection Conversion to RFID / S12000

Bldg - Libraries

Council District: Citywide	Priority Score: 46
Community Plan: Citywide	Priority Category: Low
Project Status: Continuing	Contact Information: Gage, Robyn
Duration: 2012 - 2016	619-236-5973
Improv Type: Replacement	rgage@sandiego.gov

Description: This project provides for re-labeling all library materials with Radio Frequency Identification (RFID) tags, purchasing self-checks and security gates that will detect the RFID tags/signals, and where cost effective, modify existing equipment to detect the RFID tag/signal.

Justification: All library materials that are checked out to the public are currently labeled with barcodes. RFID technology offers enhanced security, ergonomic benefits, and lends itself better to automation and self-service in libraries; all critical considerations for the Library. Barcodes were once the industry standard for labeling items; however, libraries are increasingly adding RFID tags/signals. Increased efficiency and better customer service are primary reasons for adopting RFID technology. RFID increases the speed of circulation as multiple items can be checked out/checked in simultaneously, rather than one-by-one as in barcode technology. Hand-held RFID readers can also assist staff in the stacks allowing for faster processing of holds, weeding the collection, and performing materials inventory tasks. RFID technology coupled with materials handling systems enhances the speed with which items are back on the shelf and available for check-out.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: There are no design and construction schedules associated with this project. Phase 1 involved the conversion of the Central Library and Centralized Services which was completed in Fiscal Year 2013. Phase 2 will involve the conversion of the Branch Library collection, and is scheduled to begin in Fiscal Year 2014 for completion in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 405,328	\$ 294,672	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,000
Total		\$ 405,328	\$ 294,672	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,000

Library

Logan Heights Branch Library / S00807

Bldg - Libraries

Council District: 8	Priority Score: N/A
Community Plan: Southeastern San Diego	Priority Category: N/A
Project Status: Warranty	Contact Information: Cetin, Elif
Duration: 2010 - 2011	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for a new 25,000 square-foot library at 28th Street and Ocean View Boulevard to serve the Logan Heights Community between Logan Elementary School and Memorial Charter Middle School. This project was awarded a grant under the State Library Bond Act.

Justification: The Logan Heights Branch Library, located at 811 South 28th Street in the heart of Logan Heights, was built in 1927 and serves a community of 28,883. The 3,967 square foot building has no meeting rooms or a computer lab for its residents and work spaces for staff are very constrained. Updating the existing telecommunications infrastructure is not feasible in the existing facility due to its age and inadequate size. In addition, there is no on-site parking.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Library Department's budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Project was initiated in Fiscal Year 2001. Design started in Fiscal Year 2002 and was completed in Fiscal Year 2007. Phase I construction started in Fiscal Year 2005 and was completed in Fiscal Year 2006. Phase II construction started in Fiscal Year 2007 and was completed in Fiscal Year 2009.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 2,341,187	\$ 192,825	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,534,012
Total		\$ 2,341,187	\$ 192,825	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,534,012

Library

Mission Hills Branch Library / S00804

Council District: 3	Priority Score: 62
Community Plan: Uptown	Priority Category: Low
Project Status: Warranty	Contact Information: Cetin, Elif
Duration: 2009 - 2017	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for a 20,000 square-foot library at a site adjacent to the Florence Elementary School, on a block bounded by Front Street, Washington Street, Albatross Street, and University Avenue. This project will serve the Mission Hills and Hillcrest neighborhoods and is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: Operational costs for the project has been merged into S13022, Mission Hills-Hillcrest Branch Library.

Relationship to General and Community Plans: The project is consistent with the Uptown Community Plan for promoting a high level of library services, but will require a technical amendment to re-designate the site from Commercial-Mixed use to Institutional-Library. This will be included during the Uptown Community Plan Update process.

Schedule: Preliminary studies and design concepts began in Fiscal Year 2001. Land acquisition was completed in Fiscal Year 2004 and design work began in Fiscal Year 2006. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: A City Council action was approved in Fiscal Year 2013 to close this project, and merge into S13022, Mission Hills-Hillcrest Branch Library. This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total	
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Library System Improvement Fund	200209	\$ 2,480,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,480,000
Uptown Urban Comm	400121	186,546	494,954	-	-	-	-	-	-	-	-	-	681,500
Total		\$ 2,666,546	\$ 494,954	\$ -	\$ -	3,161,500							

Library

Mission Hills-Hillcrest Branch Library / S13022

Bldg - Libraries

Council District: 3	Priority Score: 62
Community Plan: Uptown	Priority Category: Low
Project Status: New	Contact Information: Cetin, Elif
Duration: 2013 - 2019	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for a 20,000 square-foot library at a site adjacent to the Florence Elementary School, on a block bounded by Front Street, Washington Street, Albatross Street, and University Avenue. This project will serve the Mission Hills and Hillcrest neighborhoods and is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: The project is consistent with the Uptown Community Plan for promoting a high level of library services, but will require a technical amendment to re-designate the site from Commercial-Mixed use to Institutional-Library. This will be included during the Uptown Community Plan Update process.

Schedule: Preliminary studies and design concepts began in Fiscal Year 2001. Land acquisition was completed in Fiscal Year 2004 and design work began in Fiscal Year 2006. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: A City Council action was approved in Fiscal Year 2013 in order to close S00804, Mission Hills Branch Library, and merge into this project. This project will receive \$2 million in bond funding for Fiscal Year 2014 in which the design process will continue. Development Impact Fees in the amount of \$250,000 are being allocated to this project in Fiscal Year 2014. In addition, this project has been pledged to receive two public donations totaling \$10 million; however, these commitments are time sensitive.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Other Bond Financing	9302	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
Donations	9700	-	-	-	-	-	-	-	-	10,000,000	-	10,000,000
Uptown Urban Comm	400121	-	-	250,000	-	-	-	-	-	-	-	250,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,054,500	4,054,500
Total		\$ -	\$ -	\$ 250,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000	\$ 4,054,500	\$ 16,304,500

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Library - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	1.55
Total Impact \$	\$ -	\$ -	\$ -	\$ -	\$ 279,906

Library

North Park Library / S00798

Bldg - Libraries

Council District: 3	Priority Score: 49
Community Plan: Greater North Park	Priority Category: Low
Project Status: Continuing	Contact Information: Gilbert, Stephanie
Duration: 1992 - 2018	619-236-5889
Improv Type: Betterment	sgilbert@sandiego.gov

Description: This project provides for land acquisition, planning, design, and construction of a new 25,000 square-foot library to replace the existing facility at 3795 31st Street. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility does not have a computer lab or additional seating. A collection space would enhance service to the community.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet standards set in the Branch Libraries Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and community meetings were completed in Fiscal Year 2004. This project is on hold. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: A City Council action was approved in Fiscal Year 2012 to close S00809, North Park Library, and merge into this project. Consequently, \$450,816 was transferred from the closed project into this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ -	\$ 450,816	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,816
Park North-East - Park Dev Fd	400110	227,933	22,067	-	-	-	-	-	-	-	-	250,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	13,352,782	13,352,782
Total		\$ 227,933	\$ 472,882	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	13,352,782	\$ 14,053,598

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Library - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	1.57
Total Impact \$	\$ -	\$ -	\$ -	\$ -	334,748

Library

Ocean Beach Branch Library / S00806

Bldg - Libraries

Council District: 2	Priority Score: 62
Community Plan: Ocean Beach	Priority Category: Low
Project Status: Warranty	Contact Information: Gilbert, Stephanie
Duration: 2009 - 2017	619-236-5889
Improv Type: Betterment	sgilbert@sandiego.gov

Description: This project provides for a 15,000 square-foot library using the current site and adjacent property to serve the Ocean Beach community. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility was originally built in 1927 and has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and design concepts began in Fiscal Year 2001. Property acquisition and design were completed in Fiscal Year 2005. Revision of the design documents is in progress. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year. A new project will be created when funding is identified. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Ocean Beach Urban Comm	400124	\$ 105,067	\$ 41,433	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	146,500
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	7,864,860	7,864,860
Total		\$ 105,067	\$ 41,433	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,864,860	\$ 8,011,360

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
FTEs	0.00	0.00	0.00	0.00	1.75
Library - GENERAL FUND					
Total Impact \$	\$ -	\$ -	\$ -	\$ -	279,972

Library

Otay East Library / S10025

Bldg - Libraries

Council District: 8	Priority Score: 39
Community Plan: Otay Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Gilbert, Stephanie
Duration: 2010 - 2020	619-236-5889
Improv Type: New	sgilbert@sandiego.gov

Description: This project provides for a 15,000 square foot branch library on a three-acre site to serve the Otay Mesa/East Community.

Justification: This project will provide branch library service to the Otay Mesa/East Community for future development and population.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet standards set in the Branch Libraries Facilities Report approved by Council. The non-personnel increase is to fund ongoing maintenance and contractual services required to operate the facility.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The project schedule will be developed once Facilities Benefit Assessment (FBA) funding has been identified and received.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ -	\$ 885,000	\$ -	\$ -	\$ 3,500,000	\$ 4,700,000	\$ 3,600,000	\$ 3,200,000	\$ -	\$ -	\$ 15,885,000
Total		\$ -	\$ 885,000	\$ -	\$ -	\$ 3,500,000	\$ 4,700,000	\$ 3,600,000	\$ 3,200,000	\$ -	\$ -	\$ 15,885,000

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
FTEs	0.00	0.00	0.00	0.00	5.75
Library - GENERAL FUND					
Total Impact \$	\$ -	\$ -	\$ -	\$ -	616,486

Library

Paradise Hills Library / S00810

Bldg - Libraries

Council District: 4	Priority Score: 62
Community Plan: Skyline - Paradise Hills	Priority Category: Low
Project Status: Continuing	Contact Information: Gilbert, Stephanie
Duration: 2009 - 2015	619-236-5889
Improv Type: New	sgilbert@sandiego.gov

Description: This project provides for a new 15,000 square-foot library to replace the existing facility located at 5922 Rancho Hills Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Site identification began in Fiscal Year 2008. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018			
Library System Improvement Fund	200209	\$ 33,856	\$ 39,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	73,085
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,866,448	8,866,448
Total		\$ 33,856	\$ 39,229	\$ -	8,866,448	\$ 8,939,533						

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Library - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	2.60
	Total Impact \$ -	\$ -	\$ -	\$ -	344,771

Library

Rancho Bernardo Library / S00812

Bldg - Libraries

Council District: 5	Priority Score: 62
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: Continuing	Contact Information: Gilbert, Stephanie
Duration: 2009 - 2018	619-236-5889
Improv Type: Betterment	sgilbert@sandiego.gov

Description: This project provides for a 2,500 square-foot expansion to the existing branch library at 17110 Bernardo Center Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility does not have a computer lab. An additional seating and collection space would enhance service to the community.

Operating Budget Impact: The non-personnel increase in Fiscal Year 2018 is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and design concepts took place in Fiscal Years 2004 and 2005. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 28,811	\$ 8,207	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,018
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,467,682	3,467,682
Total		\$ 28,811	\$ 8,207	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,467,682	\$ 3,504,700

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
FTEs	0.00	0.00	0.00	0.00	0.00
Library - GENERAL FUND					
Total Impact \$	\$ -	\$ -	\$ -	\$ -	26,404

Library

San Carlos Branch Library / S00800

Bldg - Libraries

Council District: 7	Priority Score: N/A
Community Plan: Navajo	Priority Category: N/A
Project Status: Continuing	Contact Information: Gilbert, Stephanie
Duration: 2009 - 2018	619-236-5889
Improv Type: Betterment	sgilbert@sandiego.gov

Description: This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing library does not have a computer lab, meeting room, nor adequate public seating and collection space.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council (R-301061). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2004. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
Library System Improvement Fund	200209	33,130	-	-	-	-	-	-	-	-	-	33,130
Navajo Urban Comm	400116	552,258	111,454	-	-	-	-	-	-	-	-	663,712
San Carlos Library	200484	1,353	-	-	-	-	-	-	-	-	-	1,353
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,526,582	8,526,582
Total		\$ 636,741	\$ 111,454	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,526,582	\$ 9,274,777

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Library - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	2.00
Total Impact \$	\$ -	\$ -	\$ -	\$ -	440,240

Library

San Diego New Central Library / S00799

Bldg - Libraries

Council District: 3	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 1996 - 2014	619-533-5259
Improv Type: Betterment	cmeinhardt@sandiego.gov

Description: This project provides for the design and construction of a new Central Library of approximately 500,000 square feet, with approximately 250 underground parking spaces dedicated to library patrons. It will be large enough to accommodate library needs for 20 years and contain expansion space to accommodate growth for an additional 30 years. The expansion space will be leased for 40 years by San Diego Unified School District for a Charter High School. The lobby will be open to the courtyard, which will contain an outdoor café, and there will be a 350-seat auditorium adjacent to the lobby. The top floor will house special collections and provide public amenities including an airy reading room, a 400-seat multi-purpose room, an art gallery, a small public meeting room, and a series of open terraces.

Justification: The existing Library is too small to provide adequate library and informational services to the library system and the region, and cannot support the technological and programmatic needs of the future.

Operating Budget Impact: The operating budget impact has been estimated. One additional staff is requested as a result of organizational changes, efficiencies, and technologies that can be implemented in the new facility. In Fiscal Year 2014 an additional \$2.7 million will be needed to cover the non-personnel costs of the larger building which is over 200,000 square feet more than the current Central Library. These operating costs will be offset through a combination of revenues from building and parking use in the amount of \$825,000 per year, and contributed revenue from the Library Foundation of \$2 million per year for the first five years of operation for a total of \$2.8 million.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 and is scheduled to be completed in early Fiscal Year 2014. The grand opening is scheduled for Saturday, September 28, 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay-Industrial Dev	400005	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,200,000
Capital Outlay Fund	400002	1,300,000	-	-	-	-	-	-	-	-	-	1,300,000
Centre City Contribution to City Tax Increment	200633	42,100,000	-	-	-	-	-	-	-	-	-	42,100,000
CCDC Contributions	200629	21,400,000	-	-	-	-	-	-	-	-	-	21,400,000
New Central Library Contributions	400693	60,863,038	1,669,055	-	-	-	-	-	-	-	-	62,532,092
Contributions to Redevelopment Agency Fund	200338	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000
Grant Fund - State	600001	20,000,000	-	-	-	-	-	-	-	-	-	20,000,000
Historical Fund	X999	6,500,000	-	-	-	-	-	-	-	-	-	6,500,000
Library Improvement Trust Fund	200369	750,000	-	-	-	-	-	-	-	-	-	750,000
Library System Improvement Fund	200209	6,617,908	-	-	-	-	-	-	-	-	-	6,617,908
Peg Fee (City Tv)	200595	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
Private & Others Contrib-CIP	400264	70,420	-	-	-	-	-	-	-	-	-	70,420
SD Unified School Dist-Cap Out	400003	20,500,000	-	-	-	-	-	-	-	-	-	20,500,000
Total		\$ 184,801,366	\$ 1,669,055	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 186,470,420

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Library - GENERAL FUND	FTEs 1.00	1.00	1.00	1.00	1.00
	Total Impact \$ 2,858,559	\$ 109,974	\$ 114,546	\$ 114,546	\$ 114,546

Library

San Ysidro Branch Library / S00802

Bldg - Libraries

Council District: 8	Priority Score: 62
Community Plan: San Ysidro	Priority Category: Low
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2010 - 2014	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. This project is part of the 21st Century System/Library Department Facility Improvements Program.

Justification: The existing 4,089 square foot library was built in 1924 and was remodeled in 1983. It contains no meeting rooms or computer lab, no on-site parking, and no separation of the children's area and quiet study areas to serve the current and projected needs of the community.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: The preliminary study began in Fiscal Year 2010. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: This project will receive \$3 million in bond funding in Fiscal Year 2014. Development Impact Fee funding in the amount of \$885,000 has been allocated to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ -	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000
Other Bond Financing	9302	-	-	-	3,000,000	-	-	-	-	-	-	3,000,000
San Ysidro Urban Comm	400126	229,095	86,905	885,000	-	-	-	-	-	-	-	1,201,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,185,000	6,185,000
Total		\$ 229,095	\$ 1,886,905	\$ 885,000	\$ 3,000,000	\$ -	\$ 6,185,000	\$ 12,186,000				

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Library - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	2.05
Total Impact \$	\$ -	\$ -	\$ -	\$ -	303,009

Library

Scripps Miramar Ranch Library / S00811

Bldg - Libraries

Council District: 5	Priority Score: 59
Community Plan: Scripps Miramar Ranch	Priority Category: Low
Project Status: Continuing	Contact Information: Gilbert, Stephanie
Duration: 2003 - 2015	619-236-5889
Improv Type: Betterment	sgilbert@sandiego.gov

Description: This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The current facility is fully occupied and the current parking lot does not have the capacity to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary inquiries were made of available properties in Fiscal Year 2004. The estimated construction cost and schedule for this project were developed in Fiscal Year 2003 and will continue once funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 10,892	\$ 24,708	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,600
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,090,400	1,090,400
Total		\$ 10,892	\$ 24,708	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,090,400	\$ 1,126,000

Library

Serra Mesa Branch Library / S00801

Bldg - Libraries

Council District: 6	Priority Score: N/A
Community Plan: Kearny Mesa, Serra Mesa	Priority Category: N/A
Project Status: Warranty	Contact Information: Cetin, Elif
Duration: 1997 - 2012	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for a 15,000 square-foot library on City-owned property located on the 8900 block of Aero Drive to serve the Serra Mesa and Kearny Mesa communities. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing library is too small to provide adequate library services to this community. It contains no meeting room facilities and computer lab, inadequate parking, and no separation for the children's area and quiet study areas.

Operating Budget Impact: None. Operation and maintenance funding for this project was previously included in the Library Department budget.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa and Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 1998 and was completed in Fiscal Year 2004. Construction began and was completed in Fiscal Year 2005. The library opened in the summer of 2006.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 515,121	\$ 95,185	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 610,306
Kearny Mesa-Urban Comm	400136	7,768,000	-	-	-	-	-	-	-	-	-	7,768,000
Library Improvement Trust Fund	200369	596,000	-	-	-	-	-	-	-	-	-	596,000
Serra Mesa - Urban Community	400132	434,913	147,587	-	-	-	-	-	-	-	-	582,500
Total		\$ 9,314,033	\$ 242,773	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,556,806

Library

Skyline Hills Library / S00692

Bldg - Libraries

Council District: 4	Priority Score: 64
Community Plan: Skyline - Paradise Hills	Priority Category: Low
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2003 - 2017	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project provides for a 15,000 square-foot library expansion to the existing facility located at 480 South Meadowbrook Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility is too small to provide adequate library services to the community. There are no meeting room facilities or computer lab, and limited collection space and patron seating.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2004. Design is anticipated to begin in Fiscal Year 2014 and Construction is anticipated to be completed by Fiscal Year 2017.

Summary of Project Changes: This project will receive \$5 million in bond funding in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 85,635	\$ 4,914,365	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Library System Improvement Fund	200209	3,086,385	122,867	-	-	-	-	-	-	-	-	3,209,252
Other Bond Financing	9302	-	-	-	5,000,000	-	-	-	-	-	-	5,000,000
Skyline/Paradise Urb Comm	400119	545,000	-	-	-	-	-	-	-	-	-	545,000
Total		\$ 3,717,020	\$ 5,037,232	\$ -	\$ 5,000,000	\$ -	\$ 13,754,252					

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Library - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	2.55
	Total Impact \$ -	\$ -	\$ -	\$ -	403,385

Library

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Mission Hills-Hillcrest Branch Library / S13022	\$ 16,304,500	\$ 4,054,500	24.9%	This project provides for a 20,000 square-foot library at a site adjacent to the Florence Elementary School to better serve the Mission Hills and Hillcrest neighborhoods. Design and construction phases are currently unfunded.
San Ysidro Branch Library / S00802	12,186,000	6,185,000	50.8%	This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. Construction phase is currently unfunded.
Balboa Branch Library / S00808	7,702,000	6,955,093	90.3%	This project provides for a new 15,000 square-foot branch library on the current site to replace the existing facility at 4255 Mount Abernathy. Design and Construction phases are currently unfunded and will be revised once funding is identified and a new project is created.
San Carlos Branch Library / S00800	9,274,777	8,526,582	91.9%	This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. Construction phase is currently unfunded.
North Park Library / S00798	14,053,598	13,352,782	95.0%	This project provides for a site feasibility study, land acquisition, planning, design, and construction for a new 25,000 square-foot library to replace the existing facility at 3795 31st Street. Design and construction phases are currently unfunded.
Scripps Miramar Ranch Library / S00811	1,126,000	1,090,400	96.8%	This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. Design and construction phases are currently unfunded.
Ocean Beach Branch Library / S00806	8,011,360	7,864,860	98.2%	This project provides for a 15,000 square-foot library using the current site and adjacent property to serve the Ocean Beach Community. Design and construction phases are currently unfunded.
Rancho Bernardo Library / S00812	3,504,700	3,467,682	98.9%	This project provides for a 2,500 square-foot expansion to the existing branch library at 17110 Bernardo Center Drive. Construction phase is currently unfunded.
Kensington/Normal Heights Library / S00795	2,421,530	2,396,530	99.0%	This project provides for a 2,000 square-foot expansion of the existing building at 4121 Adams Avenue. Design and construction phases are currently unfunded.
Paradise Hills Library / S00810	8,939,533	8,866,448	99.2%	This project provides for a new 15,000 square-foot library at an unspecified site to replace the existing facility located at 5922 Rancho Hills Drive. Design and construction phases are currently unfunded.
Total - Library		\$ 62,759,877		

Office of the Chief Operating Officer



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Office of the Chief Operating Officer

The Capital Improvements Program Emergency Reserve annual allocation provides an immediate source of funding for public works contracts in order to respond quickly to an emergency or natural disaster.

Emergency project funding is under the purview of the Chief Operating Officer who must approve use of the funds.



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Office of the Chief Operating Officer

Office of the Chief Operating Officer: Capital Improvement Projects

Project	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Total
CIP Emergency Reserve / ABT00006	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000
Office of the Chief Operating Officer Total	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000



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Office of the Chief Operating Officer

CIP Emergency Reserve / ABT00006

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Nagelvoort, James
Duration: 2010 - 2020	619-533-5100
Improv Type: Betterment	jnagelvoort@sandiego.gov

Description: This annual allocation provides funding for urgent repairs due to an emergency or natural disaster.

Justification: This annual allocation provides an immediate source of funding for public works contracts in order to respond quickly to an emergency or natural disaster.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled as-needed.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 31,276	\$ 968,724	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,000,000
Total		\$ 31,276	\$ 968,724	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,000,000



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Park & Recreation



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Park & Recreation

The Park & Recreation Department oversees more than 40,000 acres of developed parks and open space throughout the City. The park system provides a wide-range of recreational opportunities for San Diego citizens and visitors alike. The Capital Improvement Program (CIP) plays an important role in providing new facilities and addressing deferred capital of existing facilities. In order to meet our goal of providing quality parks and programs, it is important to continually invest in capital improvements to keep park facilities available for recreational activities and safe to use. With 56 recreation centers, 13 aquatic centers, approximately 300 playgrounds in over 9,100 acres of developed parks, as well as over 26,000 acres of open space, the Department continually seeks funding for capital improvements ranging from roof replacements to playground upgrades to trail enhancements. The Department's three golf courses continually invest in capital improvements to keep the courses in an enjoyable and playable condition. Department CIP projects are funded by a variety of sources, including facilities benefit assessments, park development fees, development impact fees, maintenance assessment district fees, Mission Bay Park lease revenue, golf course enterprise funds, private donations, and State and federal grants.

2013 CIP Accomplishments

In Fiscal Year 2013, the Park and Recreation Department completed many capital improvements within the overall park system. These improvements included:

- The new Ocean Beach comfort station was completed and opened for summer beachgoers in 2013. The original comfort station had to be demolished because it had become unsafe due to structural deterioration. The new comfort station is open, airy, and designed to fit the unique character of Ocean Beach. This project received an Orchid award from the San Diego Architectural Foundation and an award from the San Diego Chapter of the American Institute of Architecture.
- Eight children's playgrounds in neighborhood and community parks were upgraded to meet current accessibility and safety standards. One of these was at Lake Murray Community Park which was a collaborative effort between the City and the Navajo Community after several years of fund-raising by the community.
- Three park facilities received ADA upgrades to make them easily accessible to park users with physical disabilities. These included Silver Wing Neighborhood Park, Views West Neighborhood Park, and Colina del Sol Community Park. The upgrades included new children's play structures at Silver Wing and Views West.
- A new joint-use facility with the San Diego Unified School District opened which includes a two-acre turf field with a perimeter running track. This facility will serve the children of Roosevelt Middle School during school hours and be opened to the public for recreational use on weekends and non-school hours.
- Construction was completed on West Lewis Mini Park in the Mission Hills community area. This project received an award from the San Diego Chapter of the American Society of Landscape Architects.
- Mission Trails Regional Park received a new comfort station for the Park's equestrian staging area.
- Centrum Neighborhood Park in Kearny Mesa was completed and opened. This park includes a children's playground, picnic tables, and a large open turf area for neighborhood activities.
- Roof repairs to the iconic Museum of Man dome in Balboa Park were completed.

Park & Recreation

2014 CIP Goals

The Park & Recreation Department will begin design and construction on a variety of capital improvement projects in Fiscal Year 2014, which include:

- The Memorial Community Park swimming pool will be completely reconstructed in Fiscal Year 2014. The size of the pool will be enlarged to accommodate more aquatic recreation activities, including high school water polo. The project also includes a larger deck area and a children's splash play area.
- The iconic California Tower in Balboa Park will begin the first phase of its seismic retrofit construction. The California Tower is one of the most photographed structures in San Diego and has been standing for almost 100 years.
- Two new joint-use sites with the San Diego Unified School District at Wegeforth and Angier Elementary Schools will begin construction.
- Improvements to several parks will be completed in Fiscal Year 2014. These include a new comfort station at Palisades Park, new security lighting at Silver Wing Neighborhood Park, new athletic lighting at Rancho Bernardo Community Park and San Ysidro Athletic Area (Larsen Field) as well as playground upgrades at five neighborhood parks.
- The design for Gonzales Canyon Neighborhood Park, Central Avenue Mini Park, North Park Mini Park, and Riviera del Sol Neighborhood Park will continue, and two playgrounds at Chollas Lake Park will be initiated in Fiscal Year 2014.
- Construction is to begin on the 15-acre Pacific Breezes Community Park in the Ocean View Hills community of Otay Mesa, and the Charles Lewis III Memorial Neighborhood Park in City Heights. The first phase of the Sunset Cliffs Natural Park Hillside Improvements project will also begin construction as the initial effort to control soil erosion and stabilize the sensitive coastal bluffs.
- A couple of significant open space projects will finish the design process and begin construction. These are the Los Peñasquitos Ranger Station to serve the Los Peñasquitos and Black Mountain open space preserves and the Trail for All People which will provide a quarter-mile accessible trail through natural habitat within the Black Mountain Open Space Park.
- The Balboa Park, Mission Bay, and Torrey Pines Golf Courses are scheduled to begin design and/or construction improvements to each facility. The design for the Torrey Pines Golf Course - North Course and the design for a new clubhouse at the Balboa Park Golf Course will continue into Fiscal Year 2014. The design for major infrastructure improvements at the Mission Bay Golf Course will be initiated. New cart paths throughout the 18-hole course at the Balboa Park Golf Course will be completed in Fiscal Year 2014.

Park & Recreation

Park & Recreation: Capital Improvement Projects

Project	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Total
Angier Elementary School Joint Use / S00762	\$ 2,207,000	\$ -	\$ -	\$ 2,207,000
Balboa Park Arcade / AGF00002	310,531	-	-	310,531
Balboa Park Golf Course / AEA00002	1,594,989	655,000	-	2,249,989
Balboa Park Golf Course # Clubhouse / S00614	1,138,120	1,100,000	9,500,000	11,738,120
Balboa Park Golf Course Irrigation System / S00632	4,007,332	-	-	4,007,332
Bay Terraces Parkside-Greenbelt Lighting / S14008	-	74,829	-	74,829
Beyer Park Development / S00752	212,000	-	13,000,000	13,212,000
Bird Rock Median Lighting / S11007	229,000	-	-	229,000
Black Mountain Park Survey & Management Plan / S00670	140,000	-	-	140,000
Cabrillo Heights Neighborhood Park Improvements / S00763	678,000	-	165,000	843,000
California Tower Seismic Retrofit / L12003	1,025,612	-	1,500,000	2,525,612
Camino Santa Fe Median Improvements / S10037	240,000	-	-	240,000
Canyonside Community Park / S00768	345,000	-	-	345,000
Canyonside Community Park / S00637	74,000	-	-	74,000
Canyonside Community Park Improvements / S12004	349,833	-	-	349,833
Carmel Country Road Median Improvements / S10039	190,000	-	-	190,000
Carmel Grove Mini Park Play Area Upgrade / S00659	480,858	-	-	480,858
Carmel Valley Community Park South-Neighborhood8A / S00750	9,415,981	-	-	9,415,981
Carmel Valley Landscaping and Irrigation / L14000	-	250,000	250,000	500,000
Carmel Valley Neighborhood Park #8 / S00642	4,960,000	-	1,179,350	6,139,350
Central Avenue Mini Park Acquisition/Development / S00992	866,714	1,200,000	-	2,066,714
Central Avenue Mini Park Phase II Skate Plaza / S14010	-	846,950	-	846,950
Chicano Park ADA Upgrades / S13003	410,657	300,000	1,791,697	2,502,354
Chollas Community Park / S00654	2,992,206	-	27,183,356	30,175,562
Chollas Lake Park Playground Improvements / S14002	-	989,000	-	989,000
City Heights Square Mini-Park / S01070	931,500	-	-	931,500
Coastal Erosion and Access / AGF00006	604,023	310,000	2,400,000	3,314,023
Convert RB Medians-Asphalt to Concrete / L12000	63,160	125,000	-	188,160
Cowles Mountain Access Road Rehabilitation / S14001	-	25,000	15,000	40,000
Crest Canyon Resource Management Plan / S10067	75,000	-	-	75,000
Crystal Pier Improvements / S11014	300,000	-	11,000,000	11,300,000
Dailard Neighborhood Park-Play Area Upgrades / S10028	410,335	-	-	410,335
Del Mar Heights Road Multi-use Trail Undercrossing / RD12004	91,000	-	409,000	500,000
Del Mar Mesa Acquisition / S00998	2,047,994	-	-	2,047,994
Del Mar Mesa Central Multi Use Trail / S00890	161,000	-	-	161,000
Del Mar Mesa Neighborhood Park / S00648	1,339,646	-	-	1,339,646
Del Mar Mesa Neighborhood Park Ph II / S13023	1,400,000	-	660,354	2,060,354
Del Mar Mesa Northern Hiking/Equestrian Trail / S00892	386,000	-	-	386,000

Park & Recreation

Park & Recreation: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Total
Del Mar Mesa Southern Multi-Use Trail / S00889	110,300	-	150,000	260,300
Del Mar Terrace Street Improvements / S10038	715,000	-	-	715,000
Del Mar Terrace Street Improvements / L14003	-	65,000	650,000	715,000
Del Mar Trails Park Play Area Upgrades / S11016	596,366	-	-	596,366
Dennerly Ranch Neighborhood Park / S00636	2,000,956	-	7,201,000	9,201,956
El Cajon Boulevard Streetscape Improvements / S00826	1,030,000	150,000	1,269,800	2,449,800
El Cuervo Adobe Improvements / S14006	-	250,000	-	250,000
Evans Pond Reclaimed Water Pipeline Installation / S13010	165,000	-	-	165,000
Fairbrook Neighborhood Park - Acquisition / S01002	420,000	-	-	420,000
Fairbrook Neighborhood Park Development / S01083	2,400,000	-	(345,076)	2,054,924
Famosa Slough Salt Marsh Creation / S00605	333,000	-	-	333,000
Gompers Neighborhood Park- Play Area Upgrades / S11030	1,180,000	-	-	1,180,000
Gonzales Canyon Neighborhood Park / S00994	5,800,000	-	1,295,000	7,095,000
Gonzales Canyon Resource Management Plan / S10068	60,000	-	-	60,000
Hickman Fields / S00751	500,000	-	-	500,000
Hidden Trails Neighborhood Park / S00995	2,420,000	-	2,288,289	4,708,289
Hiking & Equestrian Trail Neighborhood Park #10 / S00722	620,600	-	-	620,600
Hiking & Equestrian Trails - Eastern Region / S00891	229,300	-	-	229,300
Home Avenue Park / S00673	3,550,150	750,000	-	4,300,150
Joint Use Improvements - Citywide / AGF00003	299,056	-	-	299,056
Kumeyaay Lakes Berm Restoration and Dredging / S00655	160,000	-	9,840,000	10,000,000
Lake Murray Community Park Play Area Expansion / S11018	212,454	-	-	212,454
Larsen Field ADA Improvements Phase II / S13004	689,175	-	-	689,175
Linda Vista Community Park Picnic Area / S01068	303,965	-	-	303,965
Maddox Neighborhood Park Playground Upgrades / S10086	546,000	-	-	546,000
Martin Luther King Jr. Promenade / S13020	225,000	-	1,005,000	1,230,000
McKinley Elementary School Joint Use Improvements / S12001	179,500	-	1,523,000	1,702,500
Memorial Pool Improvements / S00970	4,161,000	-	-	4,161,000
Mira Mesa Community Park - Exp & Aquatic Complex / S00667	11,358,540	-	16,360,000	27,718,540
Mission Bay Athletic Area Comfort Stn Modernize / S10021	209,057	-	820,000	1,029,057
Mission Bay Golf Course Practice Cntr Bldg Improve / S01090	700,000	700,000	-	1,400,000
Mission Bay Golf Course Renovation/Reconstruction / S11010	460,000	-	2,500,000	2,960,000
Mission Bay Golf Course and Practice Center / AEA00003	900,000	500,000	-	1,400,000
Mission Bay Improvements / AGF00004	5,077,710	3,114,678	23,982,550	32,174,938
Mission Bay/Fiesta Island Development Plan / S00624	420,000	-	-	420,000

Park & Recreation

Park & Recreation: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Total
Mission Hills Historic Street Lighting / S11008	367,486	-	-	367,486
Mission Trails Regional Park Cowles Mountain Trail / S10065	400,000	-	-	400,000
Mission Trails Regional Park Master Plan Update / S01014	884,829	-	-	884,829
Mission Trails Regional Park Trail Realignment / S10066	215,000	-	-	215,000
Mission Trails Regional Pk Equest Comfort Station / S01073	578,000	-	-	578,000
Montgomery Academy Joint Use Improvements / S00973	695,000	396,000	-	1,091,000
Montgomery Waller Community Park / S00754	1,005,899	-	-	1,005,899
Mountain View Neighborhood Park Area Upgrades / S11019	844,586	-	180,414	1,025,000
Multiple Species Conservation / S01076	4,104,831	-	17,039,472	21,144,303
Museum of Man Roof Replacement / S11101	2,114,870	-	-	2,114,870
NTC Aquatic Center / S10000	1,486,726	-	-	1,486,726
Normal Heights Community Park Development / S00662	192,281	-	-	192,281
North Ocean Beach Gateway Phase II / S12041	200,000	-	201,000	401,000
North Park Mini-Park and Streetscape Improvements / S10050	339,274	2,198,675	-	2,537,949
North Park/Main Street Sidewalk Improvements / S10040	200,000	-	-	200,000
Ocean Beach CDC - N Ocean Beach Revitalization / S01057	845,160	-	-	845,160
Ocean Beach Veterans Memorial / S14012	-	76,000	-	76,000
Old Mission Dam Preservation / S00611	1,577,336	-	-	1,577,336
Olive Street Park Acquisition and Development / S10051	2,201,585	-	-	2,201,585
Open Space Improvements / AGG00001	2,324,336	-	-	2,324,336
Otay Valley Fenton Pond Recreation Trail / S00753	209,605	-	-	209,605
Otay Valley Regional Park-Beyer Blvd Staging Area / S00638	2,500,396	-	-	2,500,396
Pacific Breezes (Ocean View Hills) Community Park / S00649	11,770,000	-	-	11,770,000
Pacific Highlands Ranch Hiking & Biking Trails / RD12003	175,000	-	7,064,000	7,239,000
Palisades Park Comfort Station Replacement / S10026	312,712	400,000	-	712,712
Park & Recreation Grant Match Funding / AGF00001	210,261	-	-	210,261
Pomerado Rd Median Improvements-n/o of R Bernardo / S10035	644,750	255,090	-	899,840
Rancho Bernardo Community Park-Sports Field Lights / S11012	870,000	-	-	870,000
Rancho Bernardo Streetscape-Phase I / S12006	75,000	-	-	75,000
Rancho Bernardo Westwood Soundwall / S10033	100,000	-	-	100,000
Rancho Encantada Park #2 / S00652	1,753,000	-	365,000	2,118,000
Rancho Penasquitos Monument Signs / S10032	186,475	-	-	186,475
Rancho Penasquitos Skate Park / S12002	369,305	-	-	369,305

Park & Recreation

Park & Recreation: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Total
Rancho Penasquitos Towne Centre Park Improvements / S12003	75,000	-	-	75,000
Regional Park Improvements / AGF00005	7,281,683	-	10,000,000	17,281,683
Resource-Based Open Space Parks / AGE00001	1,131,115	926,885	-	2,058,000
Riviera Del Sol Neighborhood Park / S00999	3,550,000	-	2,600,000	6,150,000
Roosevelt Middle School Improvements / S00761	1,190,000	-	-	1,190,000
Salk Neighborhood Park & Joint Use - Development / S14007	-	-	3,068,470	3,068,470
San Diego River Dredging-Qualcomm Way to SR163 / S00606	1,089,000	-	-	1,089,000
San Diego River Park Master Plan / S01001	1,802,000	-	-	1,802,000
San Ysidro Athletic Area & Larsen Field Lighting / S11013	870,000	171,300	-	1,041,300
Sefton Field Improvements / S01012	500,000	-	500,000	1,000,000
Silver Wing Neighborhood Park Sports Fld & Sec Lgt / S11051	470,609	130,000	600,000	1,200,609
Sixth Avenue Playground Improvements / S00616	120,000	-	1,880,000	2,000,000
Southcrest Trails (252 Corridor Pk Imp - Ph2) Park / S01071	1,650,000	-	-	1,650,000
Sunset Cliffs Natural Pk Hillside Imp Preservation / S10091	1,025,594	270,000	2,900,000	4,195,594
Switzer Canyon Bridge Enhancement Prog / S10054	60,000	5,000	210,000	275,000
Talmadge Decorative Streetlight Restoration / S00978	231,800	-	-	231,800
Talmadge Historic Gates / L12001	238,101	100,000	-	338,101
Talmadge Street Improvements / S00820	281,357	-	-	281,357
Talmadge Streetscape & Lighting Zone 1E / S00976	622,923	-	-	622,923
Talmadge Streetscape & Lighting Zone 2W / S00977	44,486	10,000	-	54,486
Tierrasanta - Median Conversion / L14001	-	250,000	-	250,000
Tierrasanta Community Park Sports Field Lighting / S11011	603,876	-	400,000	1,003,876
Torrey Highlands Community ID and Enhancement / S11009	175,000	-	-	175,000
Torrey Highlands Neighborhood Park South / S00651	7,922,755	-	-	7,922,755
Torrey Highlands Park Play Area Upgrades / S11020	602,072	-	338,305	940,377
Torrey Highlands Trail System / RD12002	667,834	-	-	667,834
Torrey Hills Neighborhood Park Development / S13007	1,000,000	-	-	1,000,000
Torrey Hills SDG&E Easement Enhancement / S11006	441,000	-	-	441,000
Torrey Pines City Park General Development Plan / S01015	600,000	-	9,800,000	10,400,000
Torrey Pines Golf Course / AEA00001	1,187,123	1,100,000	-	2,287,123
Trail for All People / S13001	50,000	231,000	-	281,000
Tubman Charter School Joint Use Improvements / S13000	290,000	200,000	1,430,000	1,920,000
University Village Park Tot Lot / S13005	300,253	-	150,000	450,253
Valencia Park Acquisition and Development / S11103	229,361	-	450,000	679,361
Views West Neighborhood Park ADA Upgrades / S10031	930,100	-	-	930,100
Walker Neighborhood Park Playground Upgrades / S10092	313,100	-	-	313,100
Webster Neighborhood Identification Sign / S14005	-	40,000	15,000	55,000

Park & Recreation

Park & Recreation: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Total
Wegeforth Elementary School Joint Use / S00764	3,092,000	-	-	3,092,000
Welcome to Rancho Bernardo Signs / S10036	70,367	-	-	70,367
West Lewis and Falcon Streets Mini-Park / S00757	450,000	-	-	450,000
West Maple Canyon Mini-Park / S00760	575,000	70,000	-	645,000
Wightman Street Neighborhood Park / S00767	686,000	-	2,363,000	3,049,000
Windwood II Mini Park Play Area Upgrades / S11017	480,858	-	74,367	555,225
Park & Recreation Total	\$ 170,363,691	\$ 18,235,407	\$ 199,222,348	\$ 387,821,446



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Park & Recreation

Angier Elementary School Joint Use / S00762

Council District: 7	Priority Score: 62
Community Plan: Serra Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2009 - 2014	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the design and construction of 3.95 acres at Angier Elementary School for joint-use facilities to supplement existing park acreage in the Serra Mesa Community. Improvements may include turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping, and accessibility upgrades.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan in an area that is park deficient. The project will provide multi-purpose sports fields and associated infrastructure that will provide the community with safer park conditions.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$46,117 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are refined.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design has been completed. Construction is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 443,060	\$ 1,286,940	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,730,000
Serra Mesa - Urban Community	400132	-	477,000	-	-	-	-	-	-	-	-	477,000
Total		\$ 443,060	\$ 1,763,940	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,207,000

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs 0.00	0.28	0.28	0.28	0.28
	Total Impact \$ -	\$ 46,117	\$ 47,303	\$ 47,922	\$ 48,600

Park & Recreation

Balboa Park Arcade / AGF00002

Council District: 3	Priority Score: Annual
Community Plan: Balboa Park	Priority Category: Annual
Project Status: Warranty	Contact Information: Meredith Dawson
Duration: 2010 - 2020	619-525-8217
Improv Type: New	dawsonm@sandiego.gov

Description: This annual allocation provides for the reconstruction of historic structures in Balboa Park. Projects within this annual allocation include: reconstructing the historic West Arcade along the north side of El Prado between the Museum of Man and Museum of Art; restoring the historic ornamentation on the Museum of Man frontspiece and California Tower; restoring the historic ornamentation on the Museum of Art frontspiece and ten window surrounds; minor repairs to the reconstructed ornamentation on the Casa del Prado building and theater; construction of Phase 1 of the Veterans Memorial Garden on approximately one acre of park land adjacent to the Veterans Museum and Memorial Center; and conducting a study of the California Tower for seismic resistance, including construction documents, specifications, and cost estimates for construction.

Justification: This project will provide for the reconstruction of historic structures in Balboa Park which will enhance the structures and will improve park user experience.

Parks - Miscellaneous Parks

Operating Budget Impact: None.

Relationship to General and Community Plans: These projects are consistent with the Balboa Park Master Plan, Central Mesa Precise Plan, and are in conformance with the City's General Plan.

Schedule: The West Arcade Reconstruction, Museum of Man/California Tower Ornamentation, Museum of Art Ornamentation, Veteran's Memorial Garden, California Tower Seismic Retrofit Study, and Casa del Prado Ornamentation projects are complete.

Summary of Project Changes: Project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ -	\$ 2,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,048
Grant Fund - State	600001	300,000	-	-	-	-	-	-	-	-	-	300,000
Public/Private Partnership Fund	200376	8,483	-	-	-	-	-	-	-	-	-	8,483
Total		\$ 308,483	\$ 2,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	310,531

Park & Recreation

Balboa Park Golf Course / AEA00002

Golf Courses

Council District: 3	Priority Score: Annual
Community Plan: Balboa Park	Priority Category: Annual
Project Status: Continuing	Contact Information: Bragado, Alex
Duration: 2010 - 2020	858-552-1635
Improv Type: Betterment	abragado@sandiego.gov

Description: This annual allocation provides for unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Balboa Park which may include minor replacements of existing golf course building structures and golf course fairway and green systems.

Justification: This annual allocation will provide for a capital assets cost-avoidance program allowing for timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: Golf course funding in the amount of \$655,000 is allocated to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	\$ 85,949	\$ 1,389,764	\$ 655,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,130,712
CIP Contributions from General Fund	400265	-	6,743	-	-	-	-	-	-	-	-	6,743
Historical Fund	X999	13,371	-	-	-	-	-	-	-	-	-	13,371
Unappropriated Reserve - Balboa Park CIP Fund	200215	86,324	12,839	-	-	-	-	-	-	-	-	99,163
Total		\$ 185,643	\$ 1,409,347	\$ 655,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,249,989

Park & Recreation

Balboa Park Golf Course # Clubhouse / S00614

Council District: 3	Priority Score: 44
Community Plan: Balboa Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 1994 - 2016	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for revisions to the existing Balboa Park Master Plan to accommodate the design and construction of a new clubhouse, restoration of the existing historic clubhouse, and a new parking lot at the Balboa Park Golf Course.

Justification: Currently the clubhouse is inadequate and there is insufficient parking available to serve users of the golf course.

Operating Budget Impact: The operating budget impact for the additional parking, the restored clubhouse, and the new clubhouse will be determined as the design is finalized.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, East Mesa Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is anticipated to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: Golf Course Funding in the amount of \$1.1 million is being added to the project in Fiscal Year 2014 to continue design. Project schedule has been revised to completion of design in Fiscal Year 2015, and it is anticipated that \$9.5 million will be added to the project in Fiscal Year 2016 for construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	\$ 563,847	\$ 574,273	\$ 1,100,000	\$ -	\$ -	\$ 9,500,000	\$ -	\$ -	\$ -	\$ -	\$ 11,738,120
Total		\$ 563,847	\$ 574,273	\$ 1,100,000	\$ -	\$ -	\$ 9,500,000	\$ -	\$ -	\$ -	\$ -	\$ 11,738,120

Park & Recreation

Balboa Park Golf Course Irrigation System / S00632

Golf Courses

Council District: 3	Priority Score: N/A
Community Plan: Balboa Park	Priority Category: N/A
Project Status: Warranty	Contact Information: Darvishi, Ali
Duration: 2009 - 2013	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for a new irrigation system for the 18-hole and 9-hole golf courses at Balboa Park.

Justification: The existing irrigation system is antiquated, deteriorated, and inefficient.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2011. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Balboa Park Golf Course CIP Fund	700044	\$ 3,799,333	\$ 667	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000
Private & Others Contrib-CIP	400264	207,332	-	-	-	-	-	-	-	-	-	207,332
Total		\$ 4,006,665	\$ 667	\$ -	\$ 4,007,332							

Park & Recreation

Bay Terraces Parkside-Greenbelt Lighting / S14008

Council District: 4	Priority Score: 48
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: New	Contact Information: Field, Andy
Duration: 2014 - 2016	619-685-1350
Improv Type: Betterment	afield@sandiego.gov

Description: This project provides for the installation of 13 street lights along a concrete walkway within an enhanced open space greenbelt in the Bay Terraces-Parkside neighborhood. This walkway connects several cul-de-sac streets located off Manos Drive and Parkside Avenue and links single-family dwelling units together near Parkside Neighborhood Park.

Justification: The addition of the street lights will decrease criminal activity within the neighborhood between dusk and dawn.

Operating Budget Impact: The 13 additional street lights are estimated to cost \$888 in energy costs annually. The operating and maintenance cost of these street lights is to be funded by the Bay Terraces Parkside Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Skyline-Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Bay Terraces - Parkside MAD Fund	200091	\$ -	\$ -	\$ 74,829	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 74,829
Total		\$ -	\$ -	\$ 74,829	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 74,829

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - BAY TERRACES - PARKS	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ -	\$ 888	\$ 888	\$ 888	\$ 888

Park & Recreation

Beyer Park Development / S00752

Council District: 8	Priority Score: 12
Community Plan: Otay Mesa, San Ysidro	Priority Category: Low
Project Status: Underfunded	Contact Information: Greenstein, Howard
Duration: 2002 - 2019	619-525-8233
Improv Type: New	hgreenstein@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 12.6 useable acres, out of approximately 43 total acres, for a community and neighborhood park on Beyer Boulevard.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa and San Ysidro Communities.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of \$147,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and will be included in the Otay Mesa Community Plan as part of the community plan update process. The project is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2002. Preliminary design was completed in Fiscal Year 2008; however, this project will not be completed within the next five years. Design and construction schedules are dependent upon the actual rate of development within the Otay Mesa and San Ysidro Communities. Design and construction will be scheduled and completed when funding is available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 183,741	\$ 28,259	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 212,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	13,000,000	13,000,000
Total		\$ 183,741	\$ 28,259	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	13,000,000	\$ 13,212,000

Park & Recreation

Bird Rock Median Lighting / S11007

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 41
Community Plan: La Jolla	Priority Category: Low
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2011 - 2014	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project will provide for the lighting of medians located within the Bird Rock Maintenance Assessment District.

Justification: Median street lighting will provide illumination of planting and trees within Bird Rock along La Jolla Boulevard. Street lighting within the boundaries of the Bird Rock Maintenance Assessment District is an identified improvement in accordance with the Assessment Engineer's Report.

Operating Budget Impact: The Bird Rock Maintenance Assessment District will provide for maintenance and energy costs associated with the enhanced street lighting.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and it is in conformance with the City's General Plan.

Schedule: Design has been completed. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Bird Rock MAD Fund	200103	\$ 208,810	\$ 20,190	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 229,000
Total		\$ 208,810	\$ 20,190	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 229,000

Park & Recreation

Black Mountain Park Survey & Management Plan / S00670

Parks - Open Space

Council District: 5	Priority Score: N/A
Community Plan: Rancho Penasquitos	Priority Category: N/A
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2005 - 2014	619-685-1301
Improv Type: Betterment	lball@sandiego.gov

Description: This project provides for preparation of a cultural and historical resources survey and management plan in Black Mountain Open Space Park.

Justification: The survey and management plan will be used to guide the management and interpretation of Black Mountain Open Space Park's cultural and historical resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan, and is in conformance with the City's General Plan.

Schedule: The survey and management plan was completed in Fiscal Year 2007. Review of plan is underway by Development Services Department and anticipated to be completed by the end of the fiscal year.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Blk Mtn Ranch Dev Contribution	400200	\$ 85,279	\$ 14,721	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
PV Est-Other P & R Facilities	400221	40,000	-	-	-	-	-	-	-	-	-	40,000
Total		\$ 125,279	\$ 14,721	\$ -	\$ 140,000							

Park & Recreation

Cabrillo Heights Neighborhood Park Improvements / S00763

Council District: 7	Priority Score: 62
Community Plan: Serra Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2009 - 2014	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for improvements at Cabrillo Heights Neighborhood Park. Improvements will provide additional active and passive recreational opportunities. Proposed improvements may include: accessible tot lot play equipment, picnic shade structure, picnic tables, drinking fountains, trees, and barrier fencing along north fence of ball fields.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan. The project will enhance the quality of the Cabrillo Heights Neighborhood Park through a variety of improvements providing the community with a more pleasing park-like atmosphere.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$3,746 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction is anticipated to begin in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 230,925	\$ 447,075	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	678,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	165,000	165,000
Total		\$ 230,925	\$ 447,075	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 165,000	\$ 843,000

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	0.02	0.02	0.02	0.02
	Total Impact \$	\$ -	\$ 3,746	\$ 3,832	\$ 3,875	\$ 3,923

Park & Recreation

California Tower Seismic Retrofit / L12003

Parks - Resource Based

Council District: 3	Priority Score: N/A
Community Plan: Balboa Park	Priority Category: N/A
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2013 - 2019	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for the seismic retrofit of the historic California Tower within Balboa Park. As part of the tower seismic retrofit, the plan requires the structural re-enforcements of the walls of the electrical room located at the bottom floor of the tower. This room presently hosts the San Diego Gas & Electric (SDG&E) and the Museum of Man electrical transformers and control panels. Phase I of this project provides for the relocation of these electrical systems. Phase II of this project provides for the seismic system upgrade of the tower.

Justification: The California Tower was built in 1914. The last seismic upgrade was conducted in 1975. This additional seismic upgrade is required to bring the tower structure up-to-date with the current California Building Code.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, East Mesa Precise Plan, and is in conformance with the City's General Plan.

Schedule: Phase I design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Phase I construction is scheduled in Fiscal Year 2014. Phase II design and construction will be scheduled upon identification of funding.

Summary of Project Changes: Previously this project was a sublet of an annual allocation and has now been converted to a stand-alone project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 65,415	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	65,415
Private & Others Contrib-CIP	400264	20,000	-	-	-	-	-	-	-	-	-	20,000
Public/Private Partnership Fund	200376	190,197	-	-	-	-	-	-	-	-	-	190,197
Regional Park Improvements Fund	200391	120,845	629,155	-	-	-	-	-	-	-	-	750,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,500,000	1,500,000
Total		\$ 396,457	\$ 629,155	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,500,000	\$ 2,525,612

Park & Recreation

Camino Santa Fe Median Improvements / S10037

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 41
Community Plan: Mira Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Field, Andy
Duration: 2011 - 2016	619-685-1350
Improv Type: Replacement	afield@sandiego.gov

Description: This project provides for the renovation and replacement of existing asphalt medians with stamped concrete medians.

Justification: This project is an identified improvement in the Camino Santa Fe Maintenance Assessment District (MAD). The existing medians are old and damaged and in need of renovation or replacement.

Operating Budget Impact: The Camino Santa Fe Maintenance Assessment District will be responsible for maintenance associated with the medians. No operating budget impact is anticipated as current sweeping and cleaning schedules would continue.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and it is in conformance with the City's General Plan.

Schedule: Design is scheduled to be completed in Fiscal Year 2014 and construction is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Caminito Santa Fe MAD CIP	200624	\$ -	\$ 210,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	210,000
Camino Santa Fe MAD Fund	200081	-	30,000	-	-	-	-	-	-	-	-	30,000
Total		\$ -	\$ 240,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	240,000

Park & Recreation

Canyonside Community Park / S00768

Parks - Community

Council District: 6	Priority Score: N/A
Community Plan: Rancho Penasquitos	Priority Category: N/A
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2008 - 2014	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the conversion of existing, outdated luminaries to energy efficient luminaries at Canyonside Community Park Sportsfields 6 through 9.

Relationship to General and Community Plans: The project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Justification: Upgrading light levels to current safety standards would provide for better lamination of the sportsfields for recreational users.

Schedule: Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2011.

Operating Budget Impact: None.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Blk Mtn Ranch Dev Agreement	400245	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	140,000
Penasquitos East-Pk Dev Fund	400106	88,197	116,803	-	-	-	-	-	-	-	-	205,000
Total		\$ 228,197	\$ 116,803	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	345,000

Park & Recreation

Canyonside Community Park / S00637

Parks - Community

Council District: 1	Priority Score: N/A
Community Plan: Rancho Penasquitos	Priority Category: N/A
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2001 - 2014	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for upgrading existing lighting at Canyonside Community Park Sportsfield no. 1.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan, and is in conformance with the City's General Plan.

Justification: Additional lighting is needed to upgrade the lighting levels at Canyonside Community Park Sportsfield no. 1.

Schedule: Design was completed in Fiscal Year 2002. Construction was completed Fiscal Year 2003.

Operating Budget Impact: None.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Blk Mtn Ranch Dev Agreement	400245	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
Penasquitos East-Pk Dev Fund	400106	11,000	-	-	-	-	-	-	-	-	-	11,000
Public/Private Partnership Fund	200376	13,000	-	-	-	-	-	-	-	-	-	13,000
Total		\$ 74,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	74,000

Park & Recreation

Canyonside Community Park Improvements / S12004

Parks - Community

Council District: 6	Priority Score: 22
Community Plan: Rancho Penasquitos	Priority Category: Low
Project Status: Continuing	Contact Information: Calleran, Mark
Duration: 2012 - 2016	619-533-5197
Improv Type: Betterment	mcalleran@sandiego.gov

Description: This project provides for miscellaneous improvements to serve park users, such as drainage repair at the rear parking lot, and creation of a parking area along the north boundary to accommodate overflow parking needs at the Canyonside Community Park.

Justification: This project will provide upgraded and additional recreation amenities to serve the residents of Rancho Penasquitos which is park-deficient by General Plan standards.

Operating Budget Impact: This project provides for upgrades and expansion for an existing facility. These upgrades will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$11,686 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2015. Construction is anticipated to begin in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Penasquitos South-Major Dist	400023	\$ -	\$ 49,833	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 49,833
PV Est-Other P & R Facilities	400221	32,528	267,472	-	-	-	-	-	-	-	-	300,000
Total		\$ 32,528	\$ 317,305	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 349,833

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	0.07	0.07	0.07
	Total Impact \$	\$ -	\$ 11,686	\$ 11,983	\$ 12,137
				\$ 12,307	

Park & Recreation

Carmel Country Road Median Improvements / S10039

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 27
Community Plan: Carmel Valley	Priority Category: Low
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2010 - 2016	619-533-4654
Improv Type: Replacement	apalaseyed@sandiego.gov

Description: This project provides for the installation of landscaping and accompanying stamped concrete to an unimproved median along Carmel Country Road.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Justification: The benefit of this project is to improve the visual quality and integrity of the street medians through street and landscaping improvements.

Schedule: Construction was completed in Fiscal Year 2012.

Operating Budget Impact: The existing unimproved median is currently maintained for trash and weed removal by the Carmel Valley Maintenance Assessment District. Once the project is completed, the additional landscape maintenance services will be funded by the District.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Carmel Valley MAD Fund	200033	\$ 2,582	\$ 12,418	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Carmel Valley MAD CIP	200620	175,000	0	-	-	-	-	-	-	-	-	175,000
Total		\$ 177,582	\$ 12,418	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 190,000

Park & Recreation

Carmel Grove Mini Park Play Area Upgrade / S00659

Parks - Mini Parks

Council District: 1	Priority Score: 91
Community Plan: Carmel Valley	Priority Category: High
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2005 - 2014	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area in Carmel Grove Mini-Park. Improvements will include new children's play equipment and surfacing, site furnishings, path of travel, and street parking with ramp in compliance with State and federal safety and accessibility guidelines.

Justification: This project is needed to upgrade existing site improvements of play area facilities to meet current State and federal safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Neighborhood 1 Precise Plan, the Carmel Valley Community Plan, and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2012. Construction was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Carmel Valley Consolidated FBA	400088	\$ 444,423	\$ 29,279	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 473,702
Carmel Valley North-FBA	400081	7,156	-	-	-	-	-	-	-	-	-	7,156
Total		\$ 451,579	\$ 29,279	\$ -	\$ 480,858							

Park & Recreation

Carmel Valley Community Park South-Neighborhood8A / S00750

Council District: 1	Priority Score: N/A
Community Plan: Carmel Valley, Torrey Hills (Sorrento Hills)	Priority Category: N/A
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2004 - 2012	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for developing a 15 useable acre community park in the Torrey Hills and Carmel Valley Neighborhoods south of State Route 56, located in Carmel Valley Neighborhood 8A.

Justification: This project will contribute to satisfying the population-based park acreage requirements of the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park & Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Neighborhood 8A Precise Plan, the Carmel Valley and Torrey Hills Community Plans, and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Carmel Valley South FBA	400087	\$ 7,398,385	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,398,385
Torrey Hills Park Dev Fund	400108	11,000	-	-	-	-	-	-	-	-	-	11,000
Torrey Reserve Gateway Dev Con	400199	2,006,596	-	-	-	-	-	-	-	-	-	2,006,596
Total		\$ 9,415,981	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,415,981

Park & Recreation

Carmel Valley Landscaping and Irrigation / L14000

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 42
Community Plan: Carmel Valley	Priority Category: Medium
Project Status: New	Contact Information: Field, Andy
Duration: 2014 - 2018	619-685-1350
Improv Type: Betterment	afield@sandiego.gov

Description: This project provides for the design and installation of multiple landscaping and irrigation enhancements along major roadways with landscaping maintained by the Carmel Valley Maintenance Assessment District. This phased project will include multiple locations with additional phases in future years as funding becomes available. The specific locations proposed for landscaping enhancement include, but are not limited to unimproved medians along El Camino Real from Carmel Valley Road and State Route 56 north to Valley Center Drive; various unimproved rights-of-way along Carmel Center Drive, Carmel Country Road, Carmel Knolls Drive, Carmel Park Road, Del Mar Heights Road, El Camino Real, Graydon Road, Seagrove Street, Torrey Bluff Drive, Townsgate Drive, and Worsch Road; asphalt walkway through City Open Space along San Diego Gas and Electric easement; and an open space trail between Del Mar Trails Road and Carmel Country Road.

Justification: This project will improve unplanted areas within the public right-of-way and unify the landscaping theme of Carmel Valley along various roadways north of State Route 56, west of Pacific Highlands Ranch, south of Gonzales Canyon, and east of Interstate 5. Improvements will include design, permitting, water meter, irrigation, and landscaping.

Operating Budget Impact: All landscaping improvements will be funded and maintained by the Carmel Valley Maintenance Assessment District (MAD). Each sub-project will be uniquely designed and calculated for its operating budget during the design process for each location.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design of the initial group of sub-projects is anticipated to begin in Fiscal Year 2014. Depending on the timeline required for design for each sub-project, construction is anticipated to begin in Fiscal Year 2015.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Carmel Valley MAD Fund	200033	\$ -	\$ -	250,000	\$ -	150,000	100,000	\$ -	\$ -	\$ -	\$ -	500,000
Total		\$ -	\$ -	250,000	\$ -	150,000	100,000	\$ -	\$ -	\$ -	\$ -	500,000

Park & Recreation

Carmel Valley Neighborhood Park #8 / S00642

Council District: 1	Priority Score: 55
Community Plan: Carmel Valley	Priority Category: Medium
Project Status: Continuing	Contact Information: Greenstein, Howard
Duration: 2007 - 2017	619-525-8233
Improv Type: New	hgreenstein@sandiego.gov

Description: This project provides for acquiring and developing a four useable acre neighborhood park in Carmel Valley. Amenities may include a play area, picnic facilities, open turf area, and landscaping. This project also provides for direct access to the park by way of a frontage road, estimated to be 850 feet long by 24 feet wide, from the easterly end of Tang Drive to the park entrance.

Justification: This project will provide the community with additional recreational opportunities as well enhance the visual quality of the area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$46,687 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan, the Carmel Valley Neighborhood 8 Precise Plan, and is in conformance with the City's General Plan.

Schedule: The land was acquired as part of the Carmel Valley Restoration and Enhancement Project. Design began in Fiscal Year 2009 and is anticipated to be completed once access to the park site is secured/acquired through the adjacent private property. Construction is anticipated to begin in Fiscal Year 2017 contingent upon the actual rate of fees collected within the community to fund this project.

Summary of Project Changes: No significant change to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 25,270	\$ 2,184,730	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,210,000
Carmel Valley South FBA	400087	97,480	2,652,520	-	-	-	-	-	-	-	-	2,750,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,179,350	1,179,350
Total		\$ 122,750	\$ 4,837,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,179,350	\$ 6,139,350

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.28
	Total Impact \$ -	\$ -	\$ -	\$ -	46,687

Park & Recreation

Central Avenue Mini Park Acquisition/Development / S00992

Council District: 9	Priority Score: 39
Community Plan: City Heights (Mid-City)	Priority Category: Low
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2005 - 2015	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for the acquisition of an approximate 16,000 square foot parcel, remaining from the construction of the Interstate 15 freeway through Mid-City at the corner of Central Avenue and Landis Street, to be developed as a mini park. Phase 1 shall include, but not limited to, a 2- to 5-year-old tot lot, a 5- to 12-year-old playground, small open turf area for passive recreation, a plaza with game tables, site furnishings, realignment of the existing walkway from the Interstate 15 pedestrian bridge, and park landscaping.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is \$3,844, based on the Park & Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2008. General Development Plan design began in Fiscal Year 2011 and was approved by the Park & Recreation Board mid-Fiscal Year 2013. Design began in late Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014. Construction is anticipated to begin in Fiscal Year 2014.

Summary of Project Changes: Funding in the amount of \$1.2 million from Mid-City - Park Dev Fund is being allocated to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 135,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	135,000
Highland/Landis(East SD)-Major	400059	-	5,673	-	-	-	-	-	-	-	-	5,673
Historical Fund	X999	56,000	-	-	-	-	-	-	-	-	-	56,000
Mid-City - Park Dev Fund	400109	405,679	93,321	1,200,000	-	-	-	-	-	-	-	1,699,000
Pk/Rec Bldg Permit Fee Dist-D	400076	-	21,041	-	-	-	-	-	-	-	-	21,041
RDA Contributions to City Heights Project Fund	200347	150,000	-	-	-	-	-	-	-	-	-	150,000
Total		\$ 746,679	\$ 120,035	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,066,714

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	0.03	0.03	0.03
	Total Impact \$	\$ -	\$ 3,844	\$ 3,971	\$ 4,109

Park & Recreation

Central Avenue Mini Park Phase II Skate Plaza / S14010

Parks - Neighborhood

Council District: 9	Priority Score: 57
Community Plan: Mid-City: City Heights	Priority Category: Medium
Project Status: New	Contact Information: Mahmalji, Samir
Duration: 2014 - 2017	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of Phase II of the Central Avenue Mini Park in the City Heights community. This new 0.145 acre mini park will include an unsupervised concrete skateboard plaza area and related landscaping.

Justification: This project will contribute to satisfying the population-based park requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The operating budget impact estimate is based on the Park & Recreation Department's current cost to maintain various landscape areas, which includes a full-time grounds maintenance worker. Operation costs for the project will be revised as the project is refined and construction is completed.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014 and construction is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ -	\$ -	\$ 846,950	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 846,950
Total		\$ -	\$ -	\$ 846,950	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 846,950

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	1.00	1.00	1.00
	Total Impact \$	\$ -	\$ -	\$ 61,159	\$ 65,393	\$ 67,610

Park & Recreation

Chicano Park ADA Upgrades / S13003

Council District: 8	Priority Score: 57
Community Plan: Barrio Logan	Priority Category: Medium
Project Status: Continuing	Contact Information: Harkness, Jeffrey
Duration: 2013 - 2017	619-533-6595
Improv Type: Betterment	jharkness@sandiego.gov

Description: This project provides for accessibility upgrades at Chicano Park to accommodate persons with disabilities pursuant to State and federal accessibility guidelines and regulations, while respecting the park's cultural significance and attributes, and for the expansion of Chicano Park by approximately 2.0 acres through acquisition of ground lease, and development of adjacent and contiguous parcels as they become available or feasible, to serve future residents. Accessibility upgrades for existing park land may include parking areas, walkways, children's play areas, comfort station upgrades, drinking fountains, and park furniture. A skateboard plaza, park lighting, and sportsfield lighting would expand the use of the existing park.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: Operational costs will not change significantly because the proposed improvements replace existing facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2015. Construction is anticipated to begin in Fiscal Year 2016.

Summary of Project Changes: \$300,000 in Development Impact Fee funding is being allocated to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ -	\$ 400,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,000
Memorial(Southeast SD)Maj Dist	400061	-	10,657	-	-	-	-	-	-	-	-	10,657
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,791,697	1,791,697
Total		\$ -	\$ 410,657	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,791,697	\$ 2,502,354

Park & Recreation

Chollas Community Park / S00654

Council District: 4, 7
Community Plan: Eastern Area (Mid-City)
Project Status: Underfunded
Duration: 1989 - 2021
Improv Type: New

Parks - Resource Based

Priority Score: 49
Priority Category: Medium
Contact Information: Winter, Jim
 619-235-5257
 jwinter@sandiego.gov

Description: This project provides for the design and development of North Chollas Community Park, located on College Grove Drive midway between 54th Street and College Avenue. Phase I improvements consist of a sports field, parking area, access road, tot lot, and comfort station with concession area. Phase II improvements could include such amenities as: additional sports and multi-purpose fields, a play area, basketball courts, picnic areas, additional parking areas, creek enhancement, trails, a gymnasium, and a dog off-leash area.

Justification: This project will provide a park and athletic facility to serve the greater community. The surrounding area is not currently served by a community park and the region is deficient in sports facilities and open park areas.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$84,000 is based upon the Park & Recreation Department's estimated cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I improvements are complete. Phase II design and construction documents are complete and the project is ready to be advertised for bidding; however, the project is on hold until funding can be identified.

Summary of Project Changes: Redevelopment funding in the amount of \$839,389 was deappropriated due to the dissolution of the San Diego Redevelopment Agency and is now reflected in the unidentified funding column. The total estimated cost of this project remains as \$30.2 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Chollas - Major District	400058	\$ 20,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	20,695
Crossroads Redevelopmen CIP Contributions Fund	200357	112,611	-	-	-	-	-	-	-	-	-	112,611
CIP Contributions from General Fund	400265	285,350	(5,350)	-	-	-	-	-	-	-	-	280,000
Historical Fund	X999	2,192,000	-	-	-	-	-	-	-	-	-	2,192,000
Mid-City - Park Dev Fund	400109	381,550	-	-	-	-	-	-	-	-	-	381,550
OB Plygrd Surface RZH2002	400018	-	5,350	-	-	-	-	-	-	-	-	5,350
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	27,183,356	27,183,356
Total		\$ 2,992,206	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,183,356	\$ 30,175,562

Park & Recreation

Chollas Lake Park Playground Improvements / S14002

Parks - Community

Council District: 4	Priority Score: 40
Community Plan: Mid-City: Eastern Area	Priority Category: Low
Project Status: New	Contact Information: Harkness, Jeffrey
Duration: 2014 - 2016	619-533-6595
Improv Type: Replacement	jharkness@sandiego.gov

Description: This project provides for the design and construction of two playgrounds at Chollas Lake Park to replace existing playgrounds which have surpassed their life expectancy and do not meet current Americans with Disabilities Act (ADA) and playground safety requirements. The new playgrounds will be fully ADA compliant and meet all safety guidelines for public playgrounds.

Justification: This project will replace the equipment within two children's playgrounds and provide new accessible safety surfacing. These playgrounds are approximately 30 years old and have reached the end of their service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014 and construction is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014							Unidentified Funding	Project Total	
				FY 2014	Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Regional Park Improvements Fund	200391	\$ -	\$ -	989,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	989,000
Total		\$ -	\$ -	989,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	989,000

Park & Recreation

City Heights Square Mini-Park / S01070

Council District: 9	Priority Score: 76
Community Plan: City Heights (Mid-City)	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2009 - 2015	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of an approximately 5,348 square foot (0.123 acre) public mini-park, in the City Heights area of the Mid-City Community. Improvements will include amenities such as seating, walkways, picnic areas, landscaping, irrigation, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2011. Construction began mid-Fiscal Year 2013 and is anticipated to be completed by mid-Fiscal Year 2014.

Summary of Project Changes: In Fiscal Year 2013, a Council Action (R-307747) was approved to appropriate \$200,000 from Mid-City Park Development Fund to offset the deappropriation of Redevelopment Agency Contributions to CIP funding. The total estimated cost of this project remains as \$931,500.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CH RDA Contribution To CIP	200600	\$ 706,072	\$ 25,428	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 731,500
Mid-City - Park Dev Fund	400109	39,684	160,316	-	-	-	-	-	-	-	-	200,000
Total		\$ 745,755	\$ 185,745	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 931,500

Park & Recreation

Coastal Erosion and Access / AGF00006

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: Annual
Priority Category: Annual
Contact Information: Darvishi, Ali
 619-533-5328
 adarvishi@sandiego.gov

Description: This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards.

Justification: This project provides improvements to coastal erosion sites that present potential public hazards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Beach access to Shell Beach and at Sea Ridge Avenue were completed in Fiscal Year 2008. South Casa Beach access was completed in Fiscal Year 2011. Construction of Pescadero Avenue and Diamond Street Access is scheduled to be completed in Fiscal Year 2014. Design for the next three locations began in Fiscal Year 2008 and was completed in Fiscal Year 2009. Future design and construction will be scheduled as funding becomes available.

Summary of Project Changes: An additional \$310,000 in Regional Park Improvement funding is added to the Fiscal Year 2014 to fund the re-construction of three additional beach access locations along the shoreline.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 184,994	\$ 38,789	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	223,783
Regional Park Improvements Fund	200391	138,891	241,349	310,000	-	-	-	-	-	-	-	690,240
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,400,000	2,400,000
Total		\$ 323,885	\$ 280,138	\$ 310,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,400,000	\$ 3,314,023

Park & Recreation

Convert RB Medians-Asphalt to Concrete / L12000

Council District: 5	Priority Score: 50
Community Plan: Rancho Bernardo	Priority Category: Medium
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2012 - 2015	619-533-4654
Improv Type: Replacement	apalaseyed@sandiego.gov

Description: This project provides for the conversion of asphalt medians to concrete medians along various roadways in the Rancho Bernardo community. The first two phases of this project converted medians along Pomerado Road near the intersection with Rancho Bernardo Road. Additional future locations include existing asphalt medians along Rancho Bernardo Road, Bernardo Center Drive, Pomerado Road, and other identified roadways within the Rancho Bernardo Maintenance Assessment District boundaries.

Justification: The community has requested streetscape improvements to major arterial corridors within Rancho Bernardo. This project allows certain medians to be enhanced by replacing deteriorating asphalt with decorative stamped concrete.

Operating Budget Impact: The existing hardscape medians are maintained by the Rancho Bernardo Maintenance Assessment District (sweeping, litter removal, and weed removal). There is no anticipated increase in maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Construction for the first and second phases of this project began and were completed in Fiscal Year 2012. Additional locations will be scheduled in Fiscal Year 2014.

Summary of Project Changes: An additional \$125,000 is allocated to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Rancho Bernardo MAD CIP	200622	\$ -	\$ 63,160	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 188,160
Total		\$ -	\$ 63,160	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 188,160

Park & Recreation

Cowles Mountain Access Road Rehabilitation / S14001

Parks - Open Space

Council District: 7	Priority Score: 48
Community Plan: Navajo	Priority Category: Medium
Project Status: New	Contact Information: Ball, Laura
Duration: 2014 - 2015	619-685-1301
Improv Type: Replacement - Rehab	lball@sandiego.gov

Description: This project provides for rehabilitation of approximately 1.6 miles of service/access road on the east side of Cowles Mountain within Mission Trails Regional Park. The rehabilitated road will provide safer access for recreational users (bikers/hikers), emergency personnel, and service providers for the communications antenna on top of the mountain.

Justification: This project will improve and prolong safe access to the top of the mountain for recreation users and service providers, as well as protecting a valuable park asset and lease revenue generators.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo Community Plan, and is in conformance with the City's General Plan.

Schedule: Design and construction is anticipated to begin in Fiscal Year 2014 contingent upon the identification of additional funding.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014							Unidentified Funding	Project Total	
				FY 2014	Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
EGF CIP Fund 1/3	200110	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	-	15,000	15,000
Total		\$ -	\$ -	\$ 25,000	\$ -	15,000	\$ 40,000						

Park & Recreation

Crest Canyon Resource Management Plan / S10067

Parks - Open Space

Council District: 1	Priority Score: N/A
Community Plan: Torrey Pines	Priority Category: N/A
Project Status: Continuing	Contact Information: Miller, Betsy
Duration: 2011 - 2016	619-685-1314
Improv Type: New	bmiller@sandiego.gov

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Crest Canyon.

Justification: This project will provide a management framework for sensitive resources within the plan area and ensure the City's compliance with MSCP.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: This project began in Fiscal Year 2012 and will be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 2,856	\$ 72,144	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Total		\$ 2,856	\$ 72,144	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000

Park & Recreation

Crystal Pier Improvements / S11014

Parks - Resource Based

Council District: 2	Priority Score: 70
Community Plan: Pacific Beach	Priority Category: High
Project Status: Continuing	Contact Information: Espinoza, Julian
Duration: 2011 - 2013	619-533-4384
Improv Type: Betterment	jespinoza@sandiego.gov

Description: This project will provide for the evaluation of the overall condition of the pier which is located in Pacific Beach and to make recommendations for repairs to ensure public safety. The pier was originally constructed in 1927. A storm demolished 240 feet of the pier in 1983 and this portion was reconstructed in 1987.

Justification: The purpose of this study is to evaluate the overall condition of the pier and recommend needed repairs. This will include an investigation of the structural integrity of the pier below the surface of the ocean.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and it is in conformance with the City's General Plan.

Schedule: The study was initiated in Fiscal Year 2012 and completed in Fiscal Year 2013. A long-term solution has yet to be determined. However, the pier replacement cost, which includes design and construction, is estimated to be \$11 million and is listed in the unidentified column.

Summary of Project Changes: The total project cost has increased by the amount of \$11 million in unidentified funding to reflect the estimated pier replacement cost. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 235,063	\$ 64,937	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,000,000	11,000,000
Total		\$ 235,063	\$ 64,937	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	11,000,000	\$ 11,300,000

Park & Recreation

Dailard Neighborhood Park-Play Area Upgrades / S10028

Parks - Neighborhood

Council District: 7	Priority Score: 86
Community Plan: Navajo	Priority Category: High
Project Status: Warranty	Contact Information: Kelleher, Barry
Duration: 2010 - 2014	619-533-5219
Improv Type: Betterment	bkelleher@sandiego.gov

Description: This project provides for the design and construction of accessibility upgrades and improvements to the children's play area and to the park site, including accessible paths of travel to meet current accessibility standards.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Navajo Urban Comm	400116	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000
Pk/Rec Bldg Permit Fee Dist C	400075	6,732	3,603	-	-	-	-	-	-	-	-	10,335
Total		\$ 406,732	\$ 3,603	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	410,335

Park & Recreation

Del Mar Heights Road Multi-use Trail Undercrossing / RD12004

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: January, Frank
Duration: 2012 - 2016	619-533-3699
Improv Type: New	fjanuary@sandiego.gov

Description: This project provides for the construction of a trail undercrossing beneath Del Mar Heights Road as part of the hiking and riding trail system for Pacific Highlands Ranch. This is project P-10.2 in the Pacific Highlands Ranch Public Facilities Financing Plan (PFFP).

Justification: This project will allow pedestrian and equestrian activities to pass Underneath Del Mar Heights road near the westerly boundary of the community without impacting the roadway or imposing a safety risk for those engaged in equestrian activities. In addition, the project provides a connection of regional trails between Pecos Canyon and the San Dieguito River Valley.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: The project will be completed in several phases over a number of years contingent upon the rate of development within the Pacific Highlands Ranch community.

Summary of Project Changes: Total project cost has been updated per the Pacific Highlands Ranch's PFFP.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 90,233	\$ 767	\$ -	\$ 409,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Total		\$ 90,233	\$ 767	\$ -	\$ 409,000	\$ -	\$ 500,000					

Park & Recreation

Del Mar Mesa Acquisition / S00998

Council District: 1	Priority Score: N/A
Community Plan: Del Mar Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Greenstein, Howard
Duration: 2002 - 2014	619-525-8233
Improv Type: New	hgreenstein@sandiego.gov

Description: This project provides for land acquisition in the Del Mar Mesa community planning area and surrounding future urbanizing area for the Multiple Species Conservation Program (MSCP).

Justification: The MSCP Implementing Agreement, Section 10(a), Take Authorization of the Endangered Species Act, mandates a statutory responsibility on the part of the City to assemble the MSCP preserve. This responsibility includes acquisition of public land to be used for wildlife habitat.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Parks - Miscellaneous Parks

Schedule: Land acquisition in Del Mar Mesa began in Fiscal Year 2002 and was substantially completed in Fiscal Year 2007 with available funding. However, additional land acquisition will continue using remaining and additional funding for land acquisitions in Del Mar Mesa and the future urbanizing area as long as lands within and adjacent to the Multiple Habitat Planning Area are available from willing sellers. It is anticipated these funds will be expended in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 506,164	\$ 167,836	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 674,000
Historical Fund	X999	1,373,994	-	-	-	-	-	-	-	-	-	1,373,994
Total		\$ 1,880,158	\$ 167,836	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,047,994

Park & Recreation

Del Mar Mesa Central Multi Use Trail / S00890

Parks - Trails

Council District: 1	Priority Score: 19
Community Plan: Del Mar Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2003 - 2014	619-685-1301
Improv Type: New	lball@sandiego.gov

Description: This project provides for the construction of a four-foot wide, one mile long multi-use trail, extending easterly from the northerly section of Carmel Mountain Road through the Lorenz Parcel, then south-erly into Penasquitos Canyon.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of \$2,000 is based upon the Park & Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2005. This project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 2,648	\$ 158,352	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 161,000
Total		\$ 2,648	\$ 158,352	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 161,000

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ -	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000

Park & Recreation

Del Mar Mesa Neighborhood Park / S00648

Parks - Neighborhood

Council District: 1	Priority Score: N/A
Community Plan: Del Mar Mesa	Priority Category: N/A
Project Status: Warranty	Contact Information: Greenstein, Howard
Duration: 2003 - 2018	619-525-8233
Improv Type: New	hgreenstein@sandiego.gov

Description: This project provides for the acquisition, design and construction of a four useable acre neighborhood park to serve the Del Mar Mesa population. Improvements will include turf for active and passive recreation, a children's play area, and a prefabricated comfort station.

Justification: This project will contribute to satisfying the population-based park requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The operating budget impact is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2005 and design was completed in Fiscal Year 2007.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 1,339,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,339,646
Total		\$ 1,339,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,339,646

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.28	0.28	0.28
	Total Impact \$	\$ -	\$ -	\$ 46,447	\$ 47,633	\$ 48,252

Park & Recreation

Del Mar Mesa Neighborhood Park Ph II / S13023

Parks - Neighborhood

Council District: 1	Priority Score: 55
Community Plan: Del Mar Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2013 - 2018	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the design and construction of Del Mar Mesa Neighborhood Park in the community of Del Mar Mesa. This new 3.7 acre neighborhood park will include a children's play area, one-half basketball court, comfort station, parking lot, horse corral, picnic areas, turf, and landscaping.

Justification: This project will contribute to satisfying the population-based park requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operation budget for personnel and non-personnel expenses. The operating budget impact estimate is based on the Park & Recreation Department's current cost to maintain various landscaped areas, which includes a part-time Grounds Maintenance Worker. Operation costs for the project will be revised as the project is refined and construction is completed.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014. Construction is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ -	\$ 1,400,000	\$ -	\$ 660,354	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,060,354
Total		\$ -	\$ 1,400,000	\$ -	\$ 660,354	\$ -	\$ 2,060,354					

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.75	0.75	0.75
	Total Impact \$	\$ -	\$ -	\$ 86,986	\$ 89,793	\$ 91,337

Park & Recreation

Del Mar Mesa Northern Hiking/Equestrian Trail / S00892

Council District: 1	Parks - Trails
Community Plan: Del Mar Mesa	Priority Score: 19
Project Status: Continuing	Priority Category: Low
Duration: 2002 - 2014	Contact Information: Ball, Laura
Improv Type: New	619-685-1301
	lball@sandiego.gov

Description: This project provides for an eight-foot wide hiking and equestrian trail, 8,000 feet long, extending northerly from the Carmel Mountain Road and Del Mar Mesa Road intersection area, then westerly in the developable area along open space. The trail will continue to the westerly end of Del Mar Mesa Road. This project also includes improvements to a 1,000-foot long existing trail that extends northerly into Carmel Valley Neighborhood 8.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of \$3,030 is based upon the Park & Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition and design began in Fiscal Year 2004. Construction began in Fiscal Year 2005. However, this project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 30,504	\$ 355,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 386,000
Total		\$ 30,504	\$ 355,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 386,000

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact \$	\$ -	\$ 3,030	\$ 3,030	\$ 3,030	\$ 3,030

Park & Recreation

Del Mar Mesa Southern Multi-Use Trail / S00889

Council District: 1
Community Plan: Del Mar Mesa
Project Status: Continuing
Duration: 2002 - 2014
Improv Type: New

Parks - Trails

Priority Score: 19
Priority Category: Low
Contact Information: Ball, Laura
 619-685-1301
 lball@sandiego.gov

Description: This project provides for a surfaced eight-foot wide multi-use trail, 2,000 feet long, extending southerly from the end of Del Mar Mesa Road, crossing the Meadows Del Mar entry road. The trail will branch westerly to connect to the wildlife crossing under Carmel Country Road, and easterly to connect to the Shaw Valley and Neighborhood 10 trails in Carmel Valley.

Justification: This project provides additional recreational opportunities.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of \$1,000 is based upon the Park & Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2007 and is scheduled to be completed when funding is identified. This project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018			
Del Mar Mesa FBA	400089	\$ 8,617	\$ 101,683	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,300
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	150,000	150,000
Total		\$ 8,617	\$ 101,683	\$ -	150,000	\$ 260,300						

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL	FTEs	0.00	0.00	0.00	0.00
FUND	Total Impact \$	\$ -	\$ -	\$ -	\$ 1,000

Park & Recreation

Del Mar Terrace Street Improvements / L14003

Council District: 1	Priority Score: 34
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: New	Contact Information: Field, Andy
Duration: 2014 - 2027	619-685-1350
Improv Type: Betterment	afield@sandiego.gov

Description: This project will provide for the resurfacing and slurry sealing of residential streets within the Del Mar Terrace Maintenance Assessment District (MAD). Additional improvements may include upgrades to asphalt berms and curb and gutter installation where needed.

Justification: This project is an indentified improvement in the Del Mar Terrace Maintenance Assessment District which includes slurry seal maintenance every five years and resurfacing every fifteen years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: This project addresses on-going maintenance requirements. Project schedule is dependent upon funding availability.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014. Del Mar Terrace MAD funding in the amount of \$65,000 has been re-allocated from S10038 - Del Mar Terrace Street Improvements to this project in order to establish a phase funded project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Del Mar Terrace MAD Fund	200059	\$ -	\$ -	65,000	\$ -	65,000	65,000	455,000	65,000	\$ -	\$ -	715,000
Total		\$ -	\$ -	65,000	\$ -	65,000	65,000	455,000	65,000	\$ -	\$ -	715,000

Park & Recreation

Del Mar Terrace Street Improvements / S10038

Trans - Roadway

Council District: 1	Priority Score: 34
Community Plan: Torrey Pines	Priority Category: Low
Project Status: Continuing	Contact Information: LaSelle, Kim
Duration: 2010 - 2016	619-527-5455
Improv Type: Betterment	klaselle@sandiego.gov

Description: This project will provide for the resurfacing and slurry sealing of residential streets within the Del Mar Terrace Maintenance Assessment District (MAD). Additional improvements may include upgrades to asphalt berms and curb and gutter installation where needed.

Justification: This project is an identified improvement in the Del Mar Terrace Maintenance Assessment District which includes slurry seal maintenance every five years and resurfacing every 15 years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: This project addresses on-going maintenance requirements. Project schedule is dependent upon funding availability.

Summary of Project Changes: L14003 - Del Mar Terrace Street Improvements replaces the former stand-alone (S10038 - Del Mar Terrace Street Improvements) project in order to provide a method of phase funding planned improvements. This project is anticipated to be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Del Mar Terrace CIP Fund	200060	\$ 222,404	\$ 427,596	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	650,000
Del Mar Terrace MAD Fund	200059	-	65,000	-	-	-	-	-	-	-	-	65,000
Total		\$ 222,404	\$ 492,596	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	715,000

Park & Recreation

Del Mar Trails Park Play Area Upgrades / S11016

Parks - Neighborhood

Council District: 1	Priority Score: 91
Community Plan: Carmel Valley	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2011 - 2014	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines. This project includes an accessible on-street parking space, curb ramp, site furniture, and accessible play area equipment and surfacing.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current State and federal safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley (North City West) Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014							Unidentified Funding	Project Total	
				FY 2014	Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Carmel Valley Consolidated FBA	400088	\$ 557,413	\$ 38,953	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	596,366
Total		\$ 557,413	\$ 38,953	\$ -	\$ -	596,366							

Park & Recreation

Dennery Ranch Neighborhood Park / S00636

Council District: 8	Parks - Neighborhood
Community Plan: Otay Mesa	Priority Score: 16
Project Status: Continuing	Priority Category: Low
Duration: 2005 - 2017	Contact Information: Greenstein, Howard
Improv Type: New	619-525-8233
	hgreenstein@sandiego.gov

Description: This project provides for acquisition, design, and construction of a nine useable acre park site in the Otay Mesa Community Plan and the Dennery Ranch Precise Plan areas. The park may include a multi-purpose court, multi-purpose sports fields, comfort station, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Dennery Ranch Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate of \$105,000 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the Dennery Ranch Precise Plan, and is in conformance with the City's General Plan.

Schedule: Acquisition, design, and construction will be scheduled contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: The total project cost increased by \$4 million based on an updated Public Facilities Financing Plan (PFFP).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 1,904	\$ 1,999,052	\$ -	\$ -	\$ 3,201,000	\$ -	\$ -	\$ -	\$ 4,000,000	\$ -	\$ 9,201,956
Total		\$ 1,904	\$ 1,999,052	\$ -	\$ -	\$ 3,201,000	\$ -	\$ -	\$ -	\$ 4,000,000	\$ -	\$ 9,201,956

Park & Recreation

El Cajon Boulevard Streetscape Improvements / S00826

Trans - Roadway - Enhance/Scape/Medians

Council District: 3, 9	Priority Score: 46
Community Plan: Normal Heights (Mid-City), Kensington - Talmadge (Mid-City), City Heights, North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Lasaga, Fernando
Duration: 1994 - 2016	619-533-7406
Improv Type: New	flasaga@sandiego.gov

Description: This project provides for streetscape improvements which include the installation of street lights and replacement of sidewalks, curbs, and gutters along El Cajon Boulevard from Louisiana Street east to 54th Street, as well as the side streets adjacent to El Cajon Boulevard that are within the El Cajon Boulevard Maintenance Assessment District (MAD) boundaries.

Justification: The El Cajon Boulevard revitalization project began as a part of the Mid-City Commercial Revitalization Program which was originally funded by a Community Development Block Grant and TransNet. This project will continue the approved design along additional commercial blocks using funding from the El Cajon Boulevard MAD. The MAD Assessment Engineer's Report identifies streetscape improvements including street lighting as an improvement within the project area.

Operating Budget Impact: Those projects that are identified as improvements in the North Park MAD Assessment Engineer's Report and the El Cajon Boulevard MAD Assessment Engineer's Report will be maintained by each respective MAD. Each MAD will fund the maintenance and energy costs associated with the special benefit street lighting installed by this project. Since design of all phases of the street light element has not been completed, the actual number of street lights to be installed by this project and resultant operating budget effect is not known.

Relationship to General and Community Plans: This project implements the Mid-City and Greater North Park Communities' Plans and is in conformance with the City's General Plan.

Schedule: The project is divided into several subprojects. Design and construction of decorative lights within utility undergrounding blocks 3EE and 3FF (in coordination with the Talmadge Lighting Project S00820) began in Fiscal Year 2010 and continued in Fiscal Year 2013. Design and construction of the installation of street lighting along several side streets (Euclid Avenue, 46th Street, 44th Street, and 35th Street) began in Fiscal Year 2013. Design of a project to install double acorn, teal streetlights along El Cajon Boulevard is part of a future phase not yet scheduled. Design and construction of decorative lights within utility undergrounding block 3HH began in Fiscal Year 2013. Additional street lights and curb, sidewalk, and gutter improvements are planned when funding becomes available.

Summary of Project Changes: An additional \$150,000 in El Cajon Boulevard MAD funding is allocated to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
El Cajon Boulevard MAD Fund	200095	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
Mid-City CIP Fund	200050	524,846	455,154	150,000	-	-	-	-	-	-	-	1,130,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,269,800	1,269,800
Total		\$ 524,846	\$ 505,154	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,269,800	\$ 2,449,800

Park & Recreation

El Cuervo Adobe Improvements / S14006

Council District: 5	Priority Score: 53
Community Plan: Rancho Penasquitos	Priority Category: Medium
Project Status: New	Contact Information: Ball, Laura
Duration: 2014 - 2015	619-685-1301
Improv Type: Replacement - Rehab	lball@sandiego.gov

Description: This project provides for long-term protection of the physical remains of the historic El Cuervo Adobe located within the Rancho Penasquitos Community consistent with a 2004 Conditions Assessment Report. Improvements shall include stabilization activities to protect the remaining length of walls of the historic structure measuring thirty-one feet long by seven to nine feet tall.

Justification: The El Cuervo Adobe Ruins site has been designated historic by the City Historic Site Board, California Historic Resources Inventory, and the National Register of Historic Places. Only two of the original structural adobe walls remained until a portion of one wall (the north wall) collapsed in December 2011. This project will protect the historic resource consistent with National Park Service Standards and San Diego Municipal Code Section 143.0205(f).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City General Plan Historic Resources Element.

Schedule: Design is scheduled to begin in Fiscal Year 2014. Construction will begin after design has been completed.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ -	\$ -	250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Total		\$ -	\$ -	250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000

Park & Recreation

Evans Pond Reclaimed Water Pipeline Installation / S13010

Reclaimed Water System - Pipelines

Council District: 5	Priority Score: 40
Community Plan: Scripps Miramar Ranch	Priority Category: Medium
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2013 - 2016	619-533-5328
Improv Type: New	adarvishi@sandiego.gov

Description: This project would provide for the installation of a reclaimed water pipeline and meter to service Evans Pond, a small pond located adjacent to Scripps Ranch Library (10301 Scripps Lake Drive). The reclaimed water pipe would connect an existing reclaimed water reservoir located in Meanley Park (just south of the Library) and extend northeast to the pond. An additive alternative would be to connect existing landscape irrigation systems surrounding the Library to reclaimed water. Scripps Ranch Maintenance Assessment District (MAD) maintains this pond via a Memorandum of Understanding (MOU) with the Library Department.

Justification: Evans Pond is currently fed by natural rainwater and runoff, but during summer months it loses depth and becomes shallow. Despite annual transfers of raw water from the nearby San Diego Aqueduct, there is insufficient water to maintain Evans Pond at an acceptable depth. The pond is home to a variety of plant and animal species, including water plants, turtles, ducks, and fish. This project would allow for a stable water source to keep the pond at an acceptable level throughout the year. A health/safety concern would be the use of reclaimed water in a pond environment, which has been accomplished at Torrey Pines Golf Course.

Operating Budget Impact: Currently, the Scripps Ranch Maintenance Assessment District funds a transfer of raw water from the San Diego Aqueduct once a year at a cost of approximately \$18,500. If this project is implemented, water costs are expected to decrease to approximately \$2,000 annually and under the reclaimed water rate rather than the potable water rate.

Relationship to General and Community Plans: This project is in compliance with the Scripps-Miramar Ranch Community Plan and in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2013. Design is scheduled to begin in Fiscal Year 2014. Construction is scheduled to begin and be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Scripps/Miramar Misc	400257	\$ 8,472	\$ 156,528	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	165,000
Total		\$ 8,472	\$ 156,528	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	165,000

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - SCRIPPS/ MIRAMAR MISC	FTEs 0.00	0.00	0.00	0.00	0.00
Total Impact	\$ (16,500)	\$ (16,500)	\$ (16,500)	\$ (16,500)	\$ (16,500)

Park & Recreation

Fairbrook Neighborhood Park - Acquisition / S01002

Council District: 5	Priority Score: 9
Community Plan: Scripps Miramar Ranch	Priority Category: Low
Project Status: Continuing	Contact Information: Shifflet, Robin
Duration: 1990 - 2015	619-533-4524
Improv Type: New	rshifflet@sandiego.gov

Description: This project provides for land acquisition of approximately three useable acres for a neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Scheduling is contingent upon development of the subdivision. The City will acquire the property for the park subsequent to completion and approval of public infrastructure improvements.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Scripps/Miramar-Major District	400029	\$ 401,306	\$ 18,694	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 420,000
Total		\$ 401,306	\$ 18,694	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 420,000

Park & Recreation

Fairbrook Neighborhood Park Development / S01083

Parks - Neighborhood

Council District: 5	Priority Score: N/A
Community Plan: Scripps Miramar Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Shifflet, Robin
Duration: 2008 - 2020	619-533-4524
Improv Type: New	rshifflet@sandiego.gov

Description: This project provides for development of an approximately three useable acre neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area. Rough grading, adjacent half-width street improvements, and utilities to serve the park are being provided by a developer per vesting tentative map (VTM) conditions.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate of \$35,100 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Scheduling is contingent upon City's acquisition of the site from a private developer. The City will acquire the property for the park subsequent to completion of public infrastructure improvements by the private developer.

Summary of Project Changes: It is anticipated a reduction of programmed FBA funding in the amount of \$345,076 will be reflected for this project per the approved Scripps Ranch Miramar Ranch's Public Facilities Financing Plan (PFFP) for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Scripps Miramar Ranch FBA	400086	\$ -	\$ 579,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 579,000
Scripps/Miramar-Major District	400029	1,636	1,819,364	-	(345,076)	-	-	-	-	-	-	1,475,924
Total		\$ 1,636	\$ 2,398,364	\$ -	\$ (345,076)	\$ -	\$ 2,054,924					

Park & Recreation

Famosa Slough Salt Marsh Creation / S00605

Council District: 2	Priority Score: N/A
Community Plan: Peninsula	Priority Category: N/A
Project Status: Continuing	Contact Information: Deangelis, Jeannette
Duration: 2003 - 2014	619-533-5497
Improv Type: Betterment	jdeangelis@sandiego.gov

Description: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The mitigation is a required component of the Transportation & Storm Water Department's channel clearing efforts to prevent flooding in the Sorrento Valley area, and restoration of this site will enhance the functions and values of this important biological resource consistent with a variety of City policies and objectives.

Justification: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The Famosa Slough was chosen as the mitigation site because opportunities for coastal salt marsh mitigation in the Los Peñasquitos Lagoon have been exhausted. This option utilizes an available, City-owned site within the Coastal Zone and is consistent with the 1993 Famosa Slough Enhancement Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and the Famosa Slough Enhancement Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2005. Construction was completed in Fiscal Year 2005. The five-year maintenance and monitoring period began in Fiscal Year 2006 and ended in Fiscal Year 2011. In order to obtain site approval from the Resource Agencies, two additional years of maintenance and monitoring were required due to soil conditions and below average rainfall.

Summary of Project Changes: The two additional years of maintenance and monitoring was completed at the end of Fiscal Year 2013 and the project will be closed by the end of the fiscal year. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 242,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 242,000
TransNet Extension Congestion Relief Fund	400169	82,753	8,247	-	-	-	-	-	-	-	-	91,000
Total		\$ 324,753	\$ 8,247	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 333,000

Park & Recreation

Gompers Neighborhood Park- Play Area Upgrades / S11030

Parks - Neighborhood

Council District: 4	Priority Score: 82
Community Plan: Southeastern San Diego	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2011 - 2014	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area, path of travel, and comfort station within the park to comply with State and federal safety and accessibility guidelines.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations, and will serve the needs of existing and future residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction began in late Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 650,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	690,000
S.E. San Diego Urban Comm	400120	304,624	185,376	-	-	-	-	-	-	-	-	490,000
Total		\$ 954,624	\$ 225,376	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,180,000

Park & Recreation

Gonzales Canyon Neighborhood Park / S00994

Council District: 1
Community Plan: Pacific Highlands Ranch
Project Status: Continuing
Duration: 2007 - 2016
Improv Type: New

Parks - Neighborhood

Priority Score: 73
Priority Category: High
Contact Information: Calleran, Mark
 619-533-5197
 mcalleran@sandiego.gov

Description: This project provides for the acquisition, design, and construction of a five useable acre neighborhood park adjacent to a planned elementary school in the Gonzales Canyon area of the Pacific Highlands Ranch Community. Park amenities will include a multi-purpose turf sports field, a children's play area, multi-purpose courts, picnic facilities, security lighting, landscape, and a comfort station.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Gonzales Canyon area of Pacific Highlands Ranch Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$83,665 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Sub Area Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2011. Design began in Fiscal Year 2013 and construction is anticipated to begin in Fiscal Year 2015.

Summary of Project Changes: An additional \$1.3 million of Facilities Benefit Assessment (FBA) funding is anticipated for Fiscal Year 2014 per the Public Facilities Financing Plan (PFFP).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 3,104,735	\$ 2,695,265	\$ -	\$ 1,295,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,095,000
Total		\$ 3,104,735	\$ 2,695,265	\$ -	\$ 1,295,000	\$ -	\$ 7,095,000					

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND					
FTEs	0.00	0.00	0.71	0.71	0.71
Total Impact \$	\$ -	\$ -	\$ 83,665	\$ 86,671	\$ 88,239

Park & Recreation

Gonzales Canyon Resource Management Plan / S10068

Parks - Open Space

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Miller, Betsy
Duration: 2010 - 2016	619-685-1314
Improv Type: New	bmiller@sandiego.gov

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Gonzales Canyon.

Justification: This project will provide a management framework for sensitive resources within the plan area and ensure the City's compliance with MSCP.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Development of the Resource Management Plan began in Fiscal Year 2011 and is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 1,047	\$ 58,953	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Total		\$ 1,047	\$ 58,953	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000

Park & Recreation

Hickman Fields / S00751

Council District: 6
Community Plan: Kearny Mesa, Serra Mesa, Clairemont Mesa
Project Status: Continuing
Duration: 2008 - 2014
Improv Type: Replacement

Parks - Miscellaneous Parks

Priority Score: 44
Priority Category: Medium
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides for preparation of a General Development Plan Amendment to enlarge the proposed recreation center, include an aquatic complex, and to implement Phase I infrastructure improvements, such as irrigation and parking lot upgrades, on a 44-acre athletic area to serve residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities. All Phase I improvements shall be in compliance with federal, State, and local accessibility guidelines and regulations.

Justification: This project provides park and recreational facilities to serve the needs of existing and proposed residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities in accordance with the City's General Plan Guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa, Serra Mesa, and Clairemont Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I design began in Fiscal Year 2010. Phase I construction will be determined upon completion of the General Development Plan Amendment in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ 149,996	\$ 4	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
Gen Dyna-Community Improvement	400250	144,596	55,404	-	-	-	-	-	-	-	-	200,000
Kearny Mesa-Urban Comm	400136	-	150,000	-	-	-	-	-	-	-	-	150,000
Total		\$ 294,592	\$ 205,408	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000

Park & Recreation

Hidden Trails Neighborhood Park / S00995

Council District: 8	Priority Score: 16
Community Plan: Otay Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2007 - 2018	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the acquisition, design, and construction of an approximately 4.0 useable acre neighborhood park serving the Ocean View Hills Community. Amenities may include an open turfed area and children's play area, as well as off-site improvements to serve the park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Hidden Trails Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$48,000 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Hidden Trails Precise Plan, and is in conformance with the City's General Plan.

Schedule: Land acquisition began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Design is anticipated to begin in late Fiscal Year 2014. Project construction is dependent upon the actual rate of development within the Otay Mesa Community.

Summary of Project Changes: The total project cost increased from Fiscal Year 2013 by \$1.6 million due to increased construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 1,098,234	\$ 1,321,766	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,420,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,288,289	2,288,289
Total		\$ 1,098,234	\$ 1,321,766	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,288,289	\$ 4,708,289

Park & Recreation

Hiking & Equestrian Trail Neighborhood Park #10 / S00722

Parks - Trails

Council District: 1	Priority Score: 19
Community Plan: Carmel Valley	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2008 - 2014	619-685-1301
Improv Type: New	lball@sandiego.gov

Description: This project provides for a multi-use trail connection from Del Mar Mesa to Carmel Valley.

Justification: The construction of the identified trails or trail connections will contribute to completion of connectivity with the existing City and regional trail system, providing benefits to the community, including increased recreational opportunities, protection of sensitive natural resources, and alternate transportation opportunities to residents and visitors.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of \$2,200 per year is based upon the Park & Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and the Carmel Valley Neighborhood 10 Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007. Construction began in Fiscal Year 2009 in segments. The schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Carmel Valley Consolidated FBA	400088	\$ 113,366	\$ 406,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 520,206
Carmel Valley South FBA	400087	100,394	-	-	-	-	-	-	-	-	-	100,394
Total		\$ 213,760	\$ 406,840	\$ -	\$ 620,600							

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact \$	\$ -	\$ 2,200	\$ 2,200	\$ 2,200	\$ 2,200

Park & Recreation

Hiking & Equestrian Trails - Eastern Region / S00891

Council District: 1	Priority Score: 19
Community Plan: Del Mar Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2003 - 2014	619-685-1301
Improv Type: New	lball@sandiego.gov

Description: This project provides for the construction of an unimproved multi-use trail, 8,000 feet long extending easterly from the end of Z Street to the San Diego Gas and Electric (SDG&E) easement. The trail will continue southerly within the easement into Penasquitos Canyon.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: Maintenance of the site will be the responsibility of SDG&E.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2008 and is ongoing. Major trail segments are complete; however, construction of additional segments is dependent upon the actual rate of development within the community. The location is in an SDG&E easement corridor and work must be coordinated with SDG&E.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 1,195	\$ 228,105	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 229,300
Total		\$ 1,195	\$ 228,105	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 229,300

Park & Recreation

Home Avenue Park / S00673

Council District: 9	Parks - Neighborhood
Community Plan: City Heights (Mid-City)	Priority Score: 49
Project Status: Continuing	Priority Category: Medium
Duration: 2002 - 2014	Contact Information: Mahmalji, Samir
Improv Type: New	619-533-5301
	smahmalji@sandiego.gov

Description: This project provides for the design and construction of a new neighborhood park, enhancements to Chollas Creek, and associated traffic improvements on Home Avenue for pedestrian crossing.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$17,595 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction is scheduled to begin and anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: Redevelopment bond funding in the amount of \$900,000 was deappropriated due to the dissolution of the San Diego Redevelopment Agency. TransNet funding in the amount of \$750,000 has been allocated to this project in Fiscal Year 2014 for the construction of traffic improvements on Home Avenue. This allocation will fully fund the project. The unidentified funding amount of \$600,000 has been removed. The revised total cost of this project is \$4.3 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 298,798	\$ 2,501,352	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,800,150
Mid-City - Park Dev Fund	400109	600,000	-	-	-	-	-	-	-	-	-	600,000
TransNet Extension Congestion Relief Fund	400169	54,810	95,190	750,000	-	-	-	-	-	-	-	900,000
Total		\$ 953,608	\$ 2,596,542	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,300,150

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND					
FTEs	0.00	0.24	0.24	0.24	0.24
Total Impact \$	\$ -	\$ 17,595	\$ 18,360	\$ 18,759	\$ 19,197

Park & Recreation

Joint Use Improvements - Citywide / AGF00003

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2010 - 2020	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for design and construction of miscellaneous improvements to existing irrigation systems of joint-use facilities throughout the City.

Justification: This project will provide necessary improvements per the joint-use agreement renewal process. In order to upgrade the joint-use facilities to meet current codes, regulations, and standards, and to endure another 25 years of use pursuant to the terms of the joint use agreements, improvements have been identified by individual on-site inspections and cost estimates.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Sub-projects will be scheduled individually based on priority, school schedules, and league use of the fields.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Antenna Lease Revenue Fund	200324	\$ 55,859	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,859
Grant Fund - State	600001	203,605	39,592	-	-	-	-	-	-	-	-	243,197
Total		\$ 259,464	\$ 39,592	\$ -	\$ 299,056							

Park & Recreation

Kumeyaay Lakes Berm Restoration and Dredging / S00655

Council District: 7
Community Plan: Navajo
Project Status: Continuing
Duration: 2002 - 2018
Improv Type: Betterment

Parks - Miscellaneous Parks

Priority Score: 27
Priority Category: Low
Contact Information: Harkness, Jeffrey
 619-533-6595
 jharkness@sandiego.gov

Description: This project provides for the dredging of two lakes and reconstruction of a lake berm within the Kumeyaay Lake system at Mission Trails Regional Park.

Justification: A berm that surrounds the lakes was breached during the 1995-96 rainy season. Since that time, the San Diego River's flow has been redirected through the Kumeyaay Lakes, to the detriment of the lakes. Impacts include sedimentation of the lakes, the introduction of exotic invasive aquatic plants, and the decline of an adjacent state wetland mitigation site through which the river once flowed. Dredging of the lakes to remove accumulated sediments and unwanted plant materials will restore the health and vitality of the lakes and the adjacent mitigation site, which depends upon a flowing water source.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Development Plan, the Navajo Community Plan, and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2003. Design and construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 39,479	\$ 35,521	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000
Mission Trails Regional Park Fund	200403	53,243	31,757	-	-	-	-	-	-	-	-	85,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,840,000	9,840,000
Total		\$ 92,722	\$ 67,278	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,840,000	\$ 10,000,000

Park & Recreation

Lake Murray Community Park Play Area Expansion / S11018

Parks - Community

Council District: 7	Priority Score: N/A
Community Plan: Navajo	Priority Category: N/A
Project Status: Warranty	Contact Information: Winter, Jim
Duration: 2012 - 2013	619-235-5257
Improv Type: Betterment	jwinter@sandiego.gov

Description: This project provides for accessibility upgrades and expansion of the children's play area and path of travel within the park. The project will include universal design concepts in compliance with State and federal safety and accessibility guidelines.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current State and federal safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction were completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Lake Murray/Del Cerro-Maj Dist	400033	\$ 454	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	454
Navajo Urban Comm	400116	211,992	8	-	-	-	-	-	-	-	-	212,000
Total		\$ 212,446	\$ 8	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	212,454

Park & Recreation

Larsen Field ADA Improvements Phase II / S13004

Council District: 8	Priority Score: 71
Community Plan: San Ysidro	Priority Category: High
Project Status: Continuing	Contact Information: Greenstein, Howard
Duration: 2013 - 2017	619-525-8233
Improv Type: Betterment	hgreenstein@sandiego.gov

Description: This project provides for a children's play area and associated path of travel upgrades to meet current accessibility requirements at Larsen Field.

Justification: This project is needed to bring the children's play area and associated paths of travel into conformance with current Americans with Disabilities Act (ADA) standards and to make the facilities accessible to people with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014. Construction will be phased as funding is identified. The estimated project cost will be determined by the consultant during the design phase. Unidentified funding will be determined at that time.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
San Ysidro - Major District	400071	\$ -	\$ 5,876	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,876
San Ysidro Urban Comm	400126	-	680,000	-	-	-	-	-	-	-	-	680,000
San Ysidro-Sub Dist	400078	-	3,299	-	-	-	-	-	-	-	-	3,299
Total		\$ -	\$ 689,175	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	689,175

Park & Recreation

Linda Vista Community Park Picnic Area / S01068

Council District: 7	Priority Score: 71
Community Plan: Linda Vista	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2009 - 2014	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project will develop an accessible, shaded picnic area in the Linda Vista Community Park. The upgrades include a shade structure with concrete pad, picnic tables, barbecues, hot coal receptacles, drinking fountain, lighting, Americans with Disabilities Act parking modifications and accessible walkways, turfing, and irrigation system adjustments.

Justification: The picnic shelter was identified by the community as an amenity they wanted to add to the park. Park & Recreation staff secured a grant for partial funding.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is consistent with the City's General Plan.

Schedule: Design of the project is complete. Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total	
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Grant Fund - Federal	600000	\$ 176,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	176,500
Linda Vista Urban Comm	400113	105,500	-	-	-	-	-	-	-	-	-	-	105,500
Linda Vista-Major District	400036	17,498	4,467	-	-	-	-	-	-	-	-	-	21,965
Total		\$ 299,498	\$ 4,467	\$ -	\$ -	303,965							

Park & Recreation

Maddox Neighborhood Park Playground Upgrades / S10086

Parks - Neighborhood

Council District: 6	Priority Score: 88
Community Plan: Mira Mesa	Priority Category: High
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2010 - 2014	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the design and construction/installation for the upgrade/replacement of existing playground equipment at Maddox Neighborhood Park and all associated Americans with Disabilities Act (ADA) and drainage improvements required to comply with all State and federal accessibility guidelines and City standards.

Justification: This project will upgrade the children's play areas to be fully compliant with current State safety regulations and federal ADA requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in conformance with the Mira Mesa Community Plan and the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2011. Construction began and was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014					Future FY	Unidentified Funding	Project Total
					Actual	Anticipated	FY 2015	FY 2016	FY 2017			
Mira Mesa - FBA	400085	\$ 542,510	\$ 3,490	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 546,000
Total		\$ 542,510	\$ 3,490	\$ -	\$ 546,000							

Park & Recreation

Martin Luther King Jr. Promenade / S13020

Council District: 4
Community Plan: Southeastern San Diego
Project Status: Continuing
Duration: 2013 - 2020
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 15
Priority Category: Low
Contact Information: Kuzminsky, Larry
 619-533-3065
 lkuzminsky@sandiego.gov

Description: This project will provide for the construction of a cultural promenade area including pedestrian areas, fitness areas, seating, landscaping, community identification signs, artwork, utility relocation, new street section, retaining walls, and free-standing walls.

Justification: This project will provide for a cultural gathering area for educational and recreational activities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego-Encanto Neighborhoods Community Plan, and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2014. Construction will begin once funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014. In Fiscal Year 2013, two Council Actions (R-307882 and R-308249) were approved to appropriate a combined amount of \$225,000 from CIP Contributions from General Fund. The total estimated cost of this project, including the unfunded construction phase, is \$1.2 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 10,324	\$ 214,676	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	225,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,005,000	1,005,000
Total		\$ 10,324	\$ 214,676	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,005,000	\$ 1,230,000

Park & Recreation

McKinley Elementary School Joint Use Improvements / S12001

Parks - Community

Council District: 3	Priority Score: 61
Community Plan: Greater North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2012 - 2017	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for design and construction of approximately 1.2 acres of joint-use facilities at McKinley Elementary School to supplement existing park acreage in the Greater North Park Community. Improvements will include natural or synthetic turfed multi-purpose sportsfields, multi-purpose courts, walkways, landscaping, and Americans with Disabilities Act (ADA) accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate of \$14,000 is based on the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Conceptual design for a General Development Plan began in Fiscal Year 2013. Final design and construction will be scheduled to begin upon funding availability.

Summary of Project Changes: No significant changes have been made to the project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Park North-East - Park Dev Fd	400110	\$ 85,938	\$ 93,562	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	179,500
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,523,000	1,523,000
Total		\$ 85,938	\$ 93,562	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,523,000	\$ 1,702,500

Park & Recreation

Memorial Pool Improvements / S00970

Council District: 8	Priority Score: 78
Community Plan: Southeastern San Diego	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2009 - 2016	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the demolition of an existing pool and the design and construction of a new pool. The existing 40 year old pool suffers from deferred maintenance, cracked decking, outdated mechanical systems, and doesn't meet Americans with Disabilities Act (ADA) standards. It will be replaced with a larger pool that meets ADA standards.

Justification: This project will address deterioration of the existing pool decking and piping due to age.

Operating Budget Impact: This facility expansion will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$107,983 is based on Park & Recreation Department's current cost to maintain an aquatic facility of this size.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2011. Construction is anticipated to begin in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total	
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Grant Fund - Federal	600000	\$ 1,661,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,661,000
S.E. San Diego Urban Comm	400120	1,387,734	1,112,266	-	-	-	-	-	-	-	-	-	2,500,000
Total		\$ 3,048,734	\$ 1,112,266	\$ -	\$ -	4,161,000							

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	3.00	3.00	3.00	3.00
	Total Impact \$	\$ -	\$ 107,983	\$ 116,267	\$ 121,010	\$ 125,887

Park & Recreation

Mira Mesa Community Park - Exp & Aquatic Complex / S00667

Council District: 6	Priority Score: 11
Community Plan: Mira Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2004 - 2017	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for developing approximately 11 usable acres of the former Carroll School park site across the street from Mira Mesa Community Park. Amenities include a comfort station and ballfields. The Mira Mesa Community Park will also be upgraded to include a pool complex, improved recreation center, and skate plaza. The street between the two sites will include parking and street calming. This project will be phased as funding becomes available. Phase I includes the ballfields and street calming. Phase II includes the pool complex and skate plaza. Phase III includes recreation center improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$128,472 for Phase I is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Park design was completed in Fiscal Year 2008. The scheduling of construction is contingent upon the rate of development and Facilities Benefit Assessment (FBA) fees collected in the community.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 1,527,387	\$ 9,831,153	\$ -	\$ -	\$ 9,750,000	\$ 6,610,000	\$ -	\$ -	\$ -	\$ -	\$ 27,718,540
Total		\$ 1,527,387	\$ 9,831,153	\$ -	\$ -	\$ 9,750,000	\$ 6,610,000	\$ -	\$ -	\$ -	\$ -	\$ 27,718,540

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	0.77	0.77	0.77	0.77
	Total Impact \$	\$ -	\$ 128,472	\$ 131,733	\$ 133,436	\$ 135,302

Park & Recreation

Mission Bay Athletic Area Comfort Stn Modernize / S10021

Council District: 2
Community Plan: Mission Bay Park
Project Status: Continuing
Duration: 2011 - 2015
Improv Type: Replacement

Parks - Miscellaneous Parks

Priority Score: 68
Priority Category: High
Contact Information: Darvishi, Ali
 619-533-5328
 adarvishi@sandiego.gov

Description: This project provides for the removal and replacement of the existing comfort station/concession stand at the Mission Bay Athletic Area. It will also provide an accessible path of travel from Grand Avenue to the comfort station and the center of the ball field complex.

Justification: These improvements are necessary to provide Americans with Disability Act (ADA) accessibility to the comfort station and concession stand which are not currently accessible.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction will be scheduled pending identification of funding.

Summary of Project Changes: This project has increased by \$300,000 which is based on revised construction costs. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Mission Bay - Major District	400048	\$ -	\$ 9,057	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,057
Pacific Beach Urban Comm	400117	157,873	42,127	-	-	-	-	-	-	-	-	200,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	820,000	820,000
Total		\$ 157,873	\$ 51,184	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 820,000	\$ 1,029,057

Park & Recreation

Mission Bay Golf Course Practice Cntr Bldg Improve / S01090

Council District: 2	Priority Score: 60
Community Plan: Mission Bay Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2004 - 2016	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the demolition of the existing, antiquated practice center and clubhouse buildings, and installation of temporary trailers/portables at the Mission Bay Golf Course until such time as the new clubhouse is constructed. The design and construction of a new practice center, parking lot, and clubhouse, which were originally part of this project, will be completed separately in the future, in conjunction with other projects proposed for the golf course.

Justification: These improvements are necessary to comply with current codes, address maintenance needs, and increase the viability of identifying potential future lessees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Demolition of the existing facilities and design for the temporary trailers/portables is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: Golf Course funding in the amount of \$700,000 has been allocated to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 17,438	\$ 682,562	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000
Total		\$ 17,438	\$ 682,562	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000

Park & Recreation

Mission Bay Golf Course Renovation/Reconstruction / S11010

Golf Courses

Council District: 2	Priority Score: 54
Community Plan: Mission Bay Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2011 - 2016	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the design and construction of various improvements within Mission Bay Golf Course. Work will include renovation and reconstruction of the existing course and will consist of new landscaping and irrigation, upgraded electrical and lighting system, drainage improvements, installation of cart paths near tee boxes, upgraded tee boxes, improvements to signage, as well as other improvements relevant to the conditions of play will also be included.

Justification: This project is needed to provide the long awaited improvements to the 18-hole golf course. For example, the new computerized irrigation system will replace a system that is outdated, inefficient, and does not meet current or future water restriction requirements. These improvements will help bring the golf course to within industry standards for municipal golf courses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: The total project cost decreased by \$1 million from Fiscal Year 2013 due to a revised scope of work.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 35,565	\$ 424,435	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,960,000
Total		\$ 35,565	\$ 424,435	\$ -	\$ -	\$ 2,500,000	\$ -	\$ 2,960,000				

Park & Recreation

Mission Bay Golf Course and Practice Center / AEA00003

Golf Courses

Council District: 2	Priority Score: Annual
Community Plan: Mission Bay Park	Priority Category: Annual
Project Status: Continuing	Contact Information: Bragado, Alex
Duration: 2010 - 2020	858-552-1635
Improv Type: Betterment	abragado@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Mission Bay.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: Golf course funding in the amount of \$500,000 is allocated to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Mission Bay Golf Course CIP Fund	700046	\$ 344,764	\$ 555,236	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000
Total		\$ 344,764	\$ 555,236	\$ 500,000	\$ -	\$ 1,400,000						

Park & Recreation

Mission Bay Improvements / AGF00004

Council District: 2, 6
Community Plan: Mission Bay Park
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: Annual
Priority Category: Annual
Contact Information: Winter, Jim
 619-235-5257
 jwinter@sandiego.gov

Description: This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities in accordance with City Charter, Article V, Section 55.2.

Justification: Mission Bay Park, as well as other regional parks, open spaces, and coastal beaches, helps define the City's identity, enriches quality of life, and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled in accordance with the scope of various sublet projects.

Summary of Project Changes: Funding in the amount of \$3.1 million has been allocated to this project for Fiscal Year 2014 and will support the dredging of Mission Bay.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Fiesta Island Sludge Mitigation Fund	200389	\$ 210,563	\$ 39,437	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Mission Bay Improvements Fund	200386	747,771	4,079,940	3,114,678	-	4,894,572	5,616,508	6,356,493	7,114,977	-	-	31,924,938
Total		\$ 958,333	\$ 4,119,377	\$ 3,114,678	\$ -	\$ 4,894,572	\$ 5,616,508	\$ 6,356,493	\$ 7,114,977	\$ -	\$ -	\$ 32,174,938

Park & Recreation

Mission Bay/Fiesta Island Development Plan / S00624

Parks - Resource Based

Council District: 2, 6	Priority Score: N/A
Community Plan: Mission Bay Park	Priority Category: N/A
Project Status: Continuing	Contact Information: Jacob, Paul
Duration: 2005 - 2014	619-235-5242
Improv Type: Betterment	pjacob@sandiego.gov

Description: This project provides for the refinement and design development of the general development plan for Fiesta Island as proposed in the Mission Bay Park Master Plan Update.

Justification: General development plan refinement and design development prior to preparation of construction documents for Fiesta Island development, which will implement the recommendations of the Mission Bay Master Plan Update.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: The project began in Fiscal Year 2006 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: Due to community input and the nature of the work completed to-date, the Park & Recreation Department is evaluating if this project should be an amendment to the Mission Bay Park Master Plan rather than a General Development Plan for Fiesta Island.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Fiesta Island Sludge Mitigation Fund	200389	\$ 358,518	\$ 61,482	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 420,000
Total		\$ 358,518	\$ 61,482	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 420,000

Park & Recreation

Mission Hills Historic Street Lighting / S11008

Trans - Roadway - Street Lighting

Council District: 3	Priority Score: 30
Community Plan: Uptown	Priority Category: Low
Project Status: Continuing	Contact Information: Qasem, Labib
Duration: 2011 - 2015	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project provides for the procurement and installation of decorative, acorn style, street lighting within the Mission Hills Historic Street Lighting Maintenance Assessment District.

Justification: This project is an identified improvement in the Mission Hills Historic Street Lighting Maintenance Assessment District and will be conducted in conjunction with an underground utility project.

Operating Budget Impact: The Mission Hills Historic Street Lighting Maintenance Assessment District will provide for the special benefit of maintenance and energy costs associated with the enhanced street lighting.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Mission Hills Special Lighting MAD Fund	200614	\$ 80,692	\$ 286,794	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 367,486
Total		\$ 80,692	\$ 286,794	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 367,486

Park & Recreation

Mission Trails Regional Park Cowles Mountain Trail / S10065

Parks - Open Space

Council District: 7	Priority Score: 20
Community Plan: Navajo, Tierrasanta	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2011 - 2014	619-685-1301
Improv Type: Betterment	lball@sandiego.gov

Description: This project provides for design, engineering, construction, and installation of structures, as well as the rehabilitation and installation of appropriate material to re-establish approximately 2,000 linear feet of existing trail. This project will supplement the existing and increasing recreational activities of hikers and the increase of sensitive resource impacts caused by hikers leaving the official trail. When completed, this trail rehabilitation will improve safety and reduce or eliminate loss of sensitive natural resources due to visitor use and erosion. Improvements will include minimal pruning and hand crew installation of materials. No grading will be done; however, some hand tool manipulation of existing soils may occur.

Justification: This project will benefit the community by increasing safety for hikers and protect sensitive natural and cultural resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 200,519	\$ 199,481	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000
Total		\$ 200,519	\$ 199,481	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000

Park & Recreation

Mission Trails Regional Park Master Plan Update / S01014

Parks - Miscellaneous Parks

Council District: 7	Priority Score: N/A
Community Plan: Navajo, Tierrasanta, Rancho Encantada, East Elliott	Priority Category: N/A
Project Status: Continuing	Contact Information: Harkness, Jeffrey
Duration: 2008 - 2016	619-533-6595
Improv Type: Betterment	jharkness@sandiego.gov

Description: This project provides for an update to the 1985 Mission Trails Regional Park (MTRP) Master Development Plan to identify completed capital projects and to guide future expansion, development, and preservation of the park, as well as to provide an environmental document to determine potential impacts. A Natural Resource Management Plan will also be prepared and incorporated into the master plan document to provide park rangers with information and tools to manage the Park's sensitive resources.

Justification: MTRP faces numerous challenges and issues due to the high number of visitors and the Park's location within a densely populated area. Extensive recreational use, illegal off-road vehicle activity, erosion, urban runoff, and invasive non-native plants are potential threats to the continued health of the Park's natural resources. The MTRP Natural Resource Management Plan is a part of the implementation task of the City of San Diego's Multiple Species Conservation Program (MSCP). The MSCP was officially adopted on March 18, 1997; The United States Fish and Wildlife Service and the California Department of Fish and Game approved the plan on July 17, 1997.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo, Tierrasanta, Rancho Encantada, and East Elliott Community Plans and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2008 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Mission Trails Regional Park Fund	200403	\$ 547,219	\$ 104,610	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	651,829
Regional Park Improvements Fund	200391	176,950	56,050	-	-	-	-	-	-	-	-	233,000
Total		\$ 724,169	\$ 160,660	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	884,829

Park & Recreation

Mission Trails Regional Park Trail Realignment / S10066

Council District: 7	Priority Score: 20
Community Plan: Navajo, Tierrasanta	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2009 - 2014	619-685-1301
Improv Type: New	lball@sandiego.gov

Description: This project provides for design, engineering, and construction of approximately 5,000 linear feet of new (realignment) trail and rehabilitation of approximately 3,500 linear feet of existing trail. This is to supplement existing and increased recreational activity of all visitor user groups (hikers, bikes, equestrian) and to stabilize and protect sensitive habitat and natural resources currently impacted by poor trail alignment. Improvements will include vegetation pruning and trimming, as well as hand crew manipulation of soils for best location of trails that will meet City Trail Standards (safety and sustainability). Locations of these trail realignments have been roughly engineered on-site but will require environmental review and approval. No grading is anticipated. No trails in this area are Americans with Disabilities Act (ADA) accessible and this realignment would not provide ADA opportunities due to lack of access.

Justification: New realignment will provide for improved safety to visitors and protection of sensitive resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009. Construction began in 2012 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant changes has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 182	\$ 214,818	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	215,000
Total		\$ 182	\$ 214,818	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	215,000

Park & Recreation

Mission Trails Regional Pk Equest Comfort Station / S01073

Council District: 7
Community Plan: Navajo
Project Status: Warranty
Duration: 2004 - 2014
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 85
Priority Category: High
Contact Information: Darvishi, Ali
 619-533-5328
 adarvishi@sanidiego.gov

Description: This project provides for a comfort station/service building at the Mission Trails Regional Park Equestrian Staging Area.

Justification: The project will provide a needed comfort station at the Mission Trails Regional Park Equestrian Staging Area where one does not currently exist.

Operating Budget Impact: Operation and maintenance funding for this project is included in the Park & Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan, the Mission Trails Regional Park Master Development Plan, and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2011 and construction was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 206,788	\$ 2,212	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	209,000
Mission Trails Regional Park Fund	200403	291,412	8,588	-	-	-	-	-	-	-	-	300,000
Regional Park Improvements Fund	200391	66,571	2,429	-	-	-	-	-	-	-	-	69,000
Total		\$ 564,770	\$ 13,230	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	578,000

Park & Recreation

Montgomery Academy Joint Use Improvements / S00973

Bldg - Other City Facility / Structures

Council District: 7	Priority Score: N/A
Community Plan: Linda Vista	Priority Category: N/A
Project Status: Continuing	Contact Information: Calleran, Mark
Duration: 2009 - 2016	619-533-5197
Improv Type: New	mcalleran@sandiego.gov

Description: This project provides for the construction of approximately three acres of joint-use play fields at the Montgomery Academy and associated Americans with Disabilities Act (ADA) improvements to comply with all State and federal accessibility guidelines and City standards. Phase I amenities may include a turfed multi-purpose sports field, security lighting, decomposed granite running track, accessibility improvements, signage, site furnishings, and miscellaneous landscaping. Phase II amenities may include picnic shelters, site furnishings, accent plantings, and enhanced gateway treatments.

Justification: Development of this project is a Site Development Permit condition of the Pacific Ridge Apartment Homes to satisfy population-based park acreage requirements in accordance with the City's General Plan standards for the anticipated population generated by the residential development. Additionally, it provides joint-use recreational facilities in a community deficient in population-based park and recreation facilities.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$34,752 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design will be completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: Developer contribution funds of \$396,000 have been added to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ -	\$ -	\$ 396,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 396,000
Linda Vista Urban Comm	400113	89,293	605,707	-	-	-	-	-	-	-	-	695,000
Total		\$ 89,293	\$ 605,707	\$ 396,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,091,000

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL	FTEs 0.00	0.25	0.25	0.25	0.25
FUND	Total Impact \$ -	\$ 34,752	\$ 35,812	\$ 36,364	\$ 36,970

Park & Recreation

Montgomery Waller Community Park / S00754

Parks - Neighborhood

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa - Nestor	Priority Category: N/A
Project Status: Warranty	Contact Information: Ritter, Clark
Duration: 2005 - 2014	619-533-4601
Improv Type: New	lritter@sanidiego.gov

Description: This project provides for lighting and park improvements at the Montgomery-Waller Community Park. Phase I of this project provides for the addition of lighting to the existing multi-purpose softball, soccer, and football field. Phase II will replace the comfort station.

Justification: This project will provide needed facilities to expand the hours of use at the park and provide safer access for park users.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2006. Phase II design began in Fiscal Year 2007 and was completed in Fiscal Year 2011. Phase II construction was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 656,208	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	656,208
Montgomery/Waller-Major Dist	400069	6,671	-	-	-	-	-	-	-	-	-	6,671
Otay Mesa/Nestor Urb Comm	400125	343,020	-	-	-	-	-	-	-	-	-	343,020
Total		\$ 1,005,899	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,005,899

Park & Recreation

Mountain View Neighborhood Park Area Upgrades / S11019

Parks - Neighborhood

Council District: 9	Priority Score: 83
Community Plan: Southeastern San Diego	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2011 - 2014	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines, and will serve the needs of existing and future residents.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013 and construction is scheduled to begin in Fiscal Year 2014. However, it was determined as a result of the design, additional accessibility and street safety improvements were required. These additional improvements will be constructed in a subsequent phase upon funding availability.

Summary of Project Changes: The total project cost has increased by \$180,414 to reflect additional improvements which are currently unfunded.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
S.E. San Diego Urban Comm	400120	\$ 195,757	\$ 579,243	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	775,000
Southcrest - Major District	400062	-	59,686	-	-	-	-	-	-	-	-	59,686
Southcrest Sub Dist	400063	9,900	-	-	-	-	-	-	-	-	-	9,900
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	180,414	180,414
Total		\$ 205,657	\$ 638,929	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	180,414	\$ 1,025,000

Park & Recreation

Multiple Species Conservation / S01076

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2000 - 2048
Improv Type: New

Parks - Open Space

Priority Score: N/A
Priority Category: N/A
Contact Information: Tracanna, John
 619-533-3682
 jtracanna@sandiego.gov

Description: This project provides for acquiring property in support of the Multiple Species Conservation Program (MSCP).

Justification: The Multiple Species Conservation Program (MSCP) Implementing Agreement, Section 10(a), Take Authorization of the Endangered Species Act, mandates a statutory responsibility on the part of the City to assemble the MSCP preserve. This responsibility includes public land acquisition to be used for wildlife habitat.

Operating Budget Impact: Operating Budget Impact to be determined as property is acquired.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Land acquisitions began in Fiscal Year 2000 and will continue as funding becomes available through Fiscal Year 2047. Per the City's MSCP Implementing Agreement (I.A.), preservation of 52,727 acres is to occur within the Multi-Habitat Planning Area (MHPA). To date, 49,004 acres (93%) have been conserved or obligated. The remaining 3,723 acres will be conserved through various means including mitigation, exactions, and acquisitions. Funding necessary to purchase the remaining 3,723 acres is estimated to be \$120.7 million without contributions through mitigation and exactions. It is anticipated that approximately one-third of this obligation will be met through mitigation and exactions as part of the development process. Grant funding will be pursued as a future funding source for acquisitions.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	20,000
Habitat Acquisition Fund	200401	4,051,534	12,670	-	-	-	-	-	-	-	-	4,064,205
Historical Fund	X999	20,626	-	-	-	-	-	-	-	-	-	20,626
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	17,039,472	17,039,472
Total		\$ 4,092,160	\$ 12,670	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,039,472	\$ 21,144,303

Park & Recreation

Museum of Man Roof Replacement / S11101

Council District: 3	Priority Score: 86
Community Plan: Balboa Park	Priority Category: High
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2011 - 2014	619-533-5328
Improv Type: Replacement - Rehab	adarvishi@sandiego.gov

Description: This project is intended to restore the integrity of the museum, stop the roof leakages, fix the museum ornamentation, restore the historic carports, protect the public safety, and minimize costly maintenance. Phase I scope of work includes the following: re-roof the Administration Building, re-roof the clay tile roof on the south side of the quadrangle (re-use existing tile), re-roof and partially reconstruct the carport between the north wing and the administration building (re-use existing tiles), re-roof the north wing of the main museum including the built-up roof, restore ornamentation, restore windows, repair and/or reseal tile domes, replace finial on western quadrangle entrance, and other miscellaneous restoration items including the replacement of two curb ramps. Phase II scope of work includes repairs to the interior caused by roof leakages.

Justification: This project will restore the integrity of the museum, stop the roof leakages, fix the museum ornamentation, restore the historic carports, protect the public safety, and minimize costly maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Plan and is in conformance with the City's General Plan.

Schedule: Phase I construction was completed in Fiscal Year 2013. Phase II is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 658,766	\$ 2,210	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 660,976
Deferred Maint Revenue 2009A-Project	400624	450,000	-	-	-	-	-	-	-	-	-	450,000
CIP Contributions from General Fund	400265	143,577	341,576	-	-	-	-	-	-	-	-	485,153
Regional Park Improvements Fund	200391	434,967	65,033	-	-	-	-	-	-	-	-	500,000
Unappropriated Reserve - Balboa Park CIP Fund	200215	18,741	-	-	-	-	-	-	-	-	-	18,741
Total		\$ 1,706,051	\$ 408,819	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,114,870

Park & Recreation

NTC Aquatic Center / S10000

Bldg - Parks - Recreation/Pool Centers

Council District: 2	Priority Score: 56
Community Plan: Peninsula	Priority Category: Low
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2011 - 2017	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project will provide for the planning and design of a new aquatic facility center at Naval Training Center Park. The proposed facility will include, but will not be limited to, two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements.

Justification: This project will contribute to satisfying the recreation facility requirement set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's design has not been completed or approved. Therefore, operational cost estimate will be available upon completion of the conceptual design.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design work will begin upon completion of project feasibility and evaluation in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ -	\$ 1,040,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,040,000
NTC RdA Contribution to CIP	200619	47,394	399,332	-	-	-	-	-	-	-	-	446,726
Total		\$ 47,394	\$ 1,439,332	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,486,726

Park & Recreation

Normal Heights Community Park Development / S00662

Parks - Community

Council District: 3	Priority Score: 41
Community Plan: Normal Heights (Mid-City)	Priority Category: Low
Project Status: Warranty	Contact Information: Mahmalji, Samir
Duration: 2004 - 2014	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project will provide for the amendment of the General Development Plan to expand the current five-acre park site to an approximately six-acre site located at 39th Street and Ward Canyon.

Justification: This project will provide the community with additional recreational opportunities as well as enhance the visual quality in an area that is park deficient.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan phase was completed in Fiscal Year 2013. A new project will be created for the construction phase of the project when funding has been identified.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014							Unidentified Funding	Project Total	
				FY 2014	Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Mid-City - Park Dev Fund	400109	\$ 189,722	\$ 2,559	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 192,281
Total		\$ 189,722	\$ 2,559	\$ -	\$ -	\$ 192,281							

Park & Recreation

North Ocean Beach Gateway Phase II / S12041

Council District: 2	Priority Score: 35
Community Plan: Ocean Beach	Priority Category: Low
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2013 - 2014	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: The scope of work will include design and construction of disabled accessible walkway with landings to comply with the current Americans with Disability Act requirements. The newly proposed walkway will connect the existing entry plaza to the north end of the project site which is adjacent to Robb Field. The scope will also include enhanced crosswalk improvements at the intersection of West Point Loma Boulevard and Sunset Cliffs Boulevard and a property line screen wall.

Justification: To provide disabled accessible walkway with landings to comply with the current Americans with Disability Act requirements, the newly proposed walkway will connect the existing entry plaza to the north end of the project site which is adjacent to Robb Field.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I of this project is complete. Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014. Construction is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014. \$150,000 was allocated to this project by City Council Resolution (R-307495) in Fiscal Year 2013.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Ocean Beach Urban Comm	400124	74,467	25,533	-	-	-	-	-	-	-	-	100,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	201,000	201,000
Total		\$ 74,467	\$ 125,533	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 201,000	\$ 401,000

Park & Recreation

North Park Mini-Park and Streetscape Improvements / S10050

Parks - Mini Parks

Council District: 3	Priority Score: 34
Community Plan: Greater North Park	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2010 - 2015	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the design and construction of an approximately 0.50 useable acre, urban mini-park to be located behind the recently renovated North Park Theatre. The project may include public art, plaza areas, specialty/enhanced paving areas for performances and events, an amphitheater or audience seating area, a gazebo/shade structure, walkways, seat walls, security/decorative lighting, and landscape and irrigation. This project also provides for the design of a Streetscape Master Plan for approximately 1,800 linear feet of streetscape which may include enhanced street/pedestrian paving and walkways, street trees with tree grates, landscaping, irrigation, unique street furniture including benches and trash receptacles, security and decorative lighting, pedestrian ramps, curbs, and gutters.

Justification: The community is currently deficient in population-based park requirements set forth in the City's General Plan. This project will add population-based park acreage to the community, thus contributing to satisfying population-based park requirements. The project also includes the design of a Streetscape Master Plan, incorporating a streetscape system for the benefit of pedestrians, automobiles, and community members.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$5,791 to maintain the mini-park is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined and construction document design is completed. Maintenance of future streetscape improvements will be determined as funding is allocated to these projects.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design of the General Development Plan for the mini-park and Streetscape Master Plan for the associated streetscapes began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction document design for the mini-park is scheduled to begin in Fiscal Year 2014, with construction beginning in Fiscal Year 2015. The individual associated streetscapes (which are a part of the Streetscape Master Plan) will be implemented by Transportation and Storm Water Department (Transportation Engineering Operations Division) as funding for design, construction, and maintenance becomes available.

Summary of Project Changes: For Fiscal Year 2014, \$2.2 million of Park Development Funds have been allocated to this project. Design and construction of the various streetscapes which were part of the Streetscape Master Plan are being removed from this project. The individual associated streetscapes will be implemented by Transportation Engineering in the future as funds become available.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
North Park - Major District	400055	\$ -	\$ 39,274	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,274
NP - Redevelopment CIP Contributions Fund	200356	125,000	-	-	-	-	-	-	-	-	-	125,000
Park North-East - Park Dev Fd	400110	148,237	26,763	2,198,675	-	-	-	-	-	-	-	2,373,675
Total		\$ 273,237	\$ 66,037	\$ 2,198,675	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,537,949

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.04	0.04	0.04
	Total Impact \$	\$ -	\$ -	\$ 5,791	\$ 5,961	\$ 6,049

Park & Recreation

North Park/Main Street Sidewalk Improvements / S10040

Trans - Ped Fac - Sidewalks

Council District: 3	Priority Score: 47
Community Plan: Greater North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: The project provides for the replacement of existing red sidewalk and decorative tile pavement along 30th Street and University Avenue near the Main Street area of North Park.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Justification: The project will replace existing red sidewalk and decorative tiles that are cracked, deteriorated, and missing.

Schedule: Design began in Fiscal Year 2012 and is anticipated to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016.

Operating Budget Impact: Cleaning activities along the sidewalk including litter pick-up, sweeping, and steam cleaning will continue after the project is completed. Maintenance is funded by the North Park Maintenance Assessment District; no additional operating budget impact as a result of this project is anticipated.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	\$ 20,179	\$ 179,821	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000
Total		\$ 20,179	\$ 179,821	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000

Park & Recreation

Ocean Beach CDC - N Ocean Beach Revitalization / S01057

Parks - Miscellaneous Parks

Council District: 2	Priority Score: N/A
Community Plan: Ocean Beach	Priority Category: N/A
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 1997 - 2014	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for streetscape improvements such as hardscape plaza, street trees, ornamental lighting, landscaping, sidewalk repairs, bicycle facilities, signage, and Americans with Disabilities Act (ADA) improvements. The first phase of improvements is focused on the area at and adjacent to the intersection of Sunset Cliffs Boulevard and West Point Loma Boulevard, one of the main entries into the Ocean Beach community.

Justification: The North Ocean Beach entryway has been identified as a location for streetscape improvements by Council District 2 and by the community. The goals are to increase safety and security, enhance the community image, and contribute positively to the commercial revitalization of the affected area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: The project design was completed in Fiscal Year 2010. Construction began and was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 177,461	\$ 22,539	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000
Grant Fund - Federal	600000	33,504	-	-	-	-	-	-	-	-	-	33,504
Grant Fund - State	600001	341,000	-	-	-	-	-	-	-	-	-	341,000
Loma Portal - Major District	400052	38,287	-	-	-	-	-	-	-	-	-	38,287
Ocean Beach - Major District	400050	2,913	-	-	-	-	-	-	-	-	-	2,913
Private & Others Contrib-CIP	400264	130,000	-	-	-	-	-	-	-	-	-	130,000
TransNet Extension Congestion Relief Fund	400169	99,456	-	-	-	-	-	-	-	-	-	99,456
Total		\$ 822,621	\$ 22,539	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	845,160

Park & Recreation

Ocean Beach Veterans Memorial / S14012

Parks - Miscellaneous Parks

Council District: 2	Priority Score: 37
Community Plan: Ocean Beach	Priority Category: Low
Project Status: New	Contact Information: Winter, Jim
Duration: 2013 - 2016	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This project provides for the demolition of the existing veterans memorial plaza at the foot of Newport Avenue and the installation of sidewalk pavers, veterans memorial wall, landscaping, lighting, and enhanced coastal access.

Justification: This project will restore the integrity of the veterans memorial plaza.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is not addressed in the current Ocean Beach Community Plan. It is consistent with the Recreation Element of the City's General Plan.

Schedule: This project is currently on hold until additional funding is available.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014							Unidentified Funding	Project Total	
				FY 2014	Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Private & Others Contrib-CIP	400264	\$ -	\$ -	76,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	76,000
Total		\$ -	\$ -	76,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	76,000

Park & Recreation

Old Mission Dam Preservation / S00611

Parks - Resource Based

Council District: 7	Priority Score: 53
Community Plan: Navajo, Tierrasanta	Priority Category: Medium
Project Status: Warranty	Contact Information: Deangelis, Jeannette
Duration: 1994 - 2017	619-533-5497
Improv Type: Replacement	jdeangelis@sandiego.gov

Description: This project provides for dredging behind the Old Mission Dam for the purpose of removing silt buildup, the required mitigation and monitoring program, and obtaining the necessary permits for long-term preservation measures.

Justification: This project will protect the structural integrity of the historic dam and improve water quality within the San Diego River.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2008. Wetland mitigation began in Fiscal Year 2008 and is anticipated to be completed in Fiscal Year 2014. This project's overall mitigation and monitoring is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 209,338	\$ 114,256	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	323,594
Grant Fund - State	600001	489,809	-	-	-	-	-	-	-	-	-	489,809
Mission Trails Regional Park Fund	200403	16,000	-	-	-	-	-	-	-	-	-	16,000
Regional Park Improvements Fund	200391	716,697	31,236	-	-	-	-	-	-	-	-	747,933
Total		\$ 1,431,844	\$ 145,492	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,577,336

Park & Recreation

Olive Street Park Acquisition and Development / S10051

Parks - Mini Parks

Council District: 3	Priority Score: 54
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Calleran, Mark
Duration: 2010 - 2017	619-533-5197
Improv Type: New	mcalleran@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 0.36 acre of unimproved property contiguous with the south end of the existing Olive Street Park. The project will expand useable park acreage in the Uptown Community. Improvements may include amenities, such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore the current cost estimate of \$4,100 is based upon the Park & Recreation Department's current cost to maintain various landscape areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Property acquisition has been completed. Design and construction will be scheduled when the City finalizes property issues.

Summary of Project Changes: In Fiscal Year 2013, this project was underfunded by \$730,000. However, the property was purchased for less than expected, leaving a balance in the project. As a result, this project is now fully funded.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 201,585	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	201,585
Uptown Urban Comm	400121	1,232,536	767,464	-	-	-	-	-	-	-	-	2,000,000
Total		\$ 1,434,121	\$ 767,464	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,201,585

Park & Recreation

Open Space Improvements / AGG00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2010 - 2020	619-685-1301
Improv Type: New	lball@sandiego.gov

Description: This project provides funding for developing various public facilities within the City's resource-based open space parks. Improvements may include, but not be limited to, rehabilitation of Cowles Mountain Trail, drainage improvements within Tecolote Open Space, San Diego River improvements, Arizona Landfill reclamation test plot, and North Chollas Open Space enhancement.

Justification: This project is needed to preserve and enhance the City's open space areas. Enhancement may include removal of exotic, invasive, and non-native plant material and re-vegetation with native plants of the areas susceptible to erosion.

Operating Budget Impact: None.

Parks - Open Space

Relationship to General and Community Plans: This project is consistent with applicable community plans and the concepts relative to specific open space systems, and is in conformance with the City's General Plan.

Schedule: The Arizona Landfill is currently in design. North Chollas Open Space enhancement is ongoing. Florida Canyon Riparian Restoration is currently in the plant establishment and monitoring period. Construction on Cowles Mountain Trail was underway in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total	
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Antenna Lease Revenue Fund	200324	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000
Deferred Maintenance Revenue 2012A-Project	400848	514,343	35,657	-	-	-	-	-	-	-	-	-	550,000
Environmental Growth 2/3 Fund	200109	284,162	690,174	-	-	-	-	-	-	-	-	-	974,336
CIP Contributions from General Fund	400265	500,000	-	-	-	-	-	-	-	-	-	-	500,000
Total		\$ 1,598,505	\$ 725,831	\$ -	\$ -	2,324,336							

Park & Recreation

Otay Valley Fenton Pond Recreation Trail / S00753

Parks - Resource Based

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa	Priority Category: N/A
Project Status: Warranty	Contact Information: Darvishi, Ali
Duration: 2009 - 2014	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for an accessible trail in Otay Valley Regional Park from the Beyer Staging Area around Fenton Pond.

Justification: This project will provide for increased recreational opportunities in Otay Valley Regional Park.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of the project were completed in Fiscal Year 2010. Mitigation monitoring will continue through Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Grant Fund - State	600001	\$ 142,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 142,000
Regional Park Improvements Fund	200391	58,865	8,740	-	-	-	-	-	-	-	-	67,605
Total		\$ 200,865	\$ 8,740	\$ -	\$ 209,605							

Park & Recreation

Otay Valley Regional Park-Beyer Blvd Staging Area / S00638

Parks - Resource Based

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa - Nestor	Priority Category: N/A
Project Status: Warranty	Contact Information: Darvishi, Ali
Duration: 2005 - 2014	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for the first staging area in Otay Valley Regional Park and will include hiking trails, a ranger station, and related amenities.

Justification: This project will provide access to the Otay Valley Regional Park.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park & Recreation Department's operating budget.

Relationship to General and Community Plans: This project implements the recommendations found in the Otay River Valley Natural Resource Management Plan and the Otay Mesa-Nestor Community Plan, and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2006. Construction was completed in Fiscal Year 2007. Mitigation monitoring will continue through Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000
Environmental Growth 2/3 Fund	200109	450,000	-	-	-	-	-	-	-	-	-	450,000
Historical Fund	X999	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
Montgomery/Waller-Major Dist	400069	10,000	-	-	-	-	-	-	-	-	-	10,000
Private & Others Contrib-CIP	400264	600,000	-	-	-	-	-	-	-	-	-	600,000
Regional Park Improvements Fund	200391	338,970	11,426	-	-	-	-	-	-	-	-	350,396
Total		\$ 2,488,970	\$ 11,426	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,396

Park & Recreation

Pacific Breezes (Ocean View Hills) Community Park / S00649

Parks - Community

Council District: 8	Priority Score: 62
Community Plan: Otay Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2003 - 2017	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for the acquisition, design, and construction of the Pacific Breezes Community Park. This park will be 15 acres with an additional five acres of joint-use with the adjacent Ocean View Hills School. Amenities may include lighted ball fields, a comfort station, a children's play area, picnic areas, and other improvements. A recreation center and pool complex are also scheduled to be developed at this site as separate future projects.

Justification: This project will provide the community with additional recreational opportunities and will enhance the visual quality of the area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$217,986 is based upon the Park & Recreation Department's current cost to maintain various park areas.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the California Terraces Precise Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2007. Final design and construction began in Fiscal Year 2008 and were dependent upon the actual rate of development within the residential community. Final design and construction were delayed due to pending property acquisition and a reimbursement agreement. Property acquisition was completed in Fiscal Year 2010. Final design began and was completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2014 and to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant changes has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 4,967,869	\$ 6,802,131	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,770,000
Total		\$ 4,967,869	\$ 6,802,131	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,770,000

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	1.50	2.00	2.00	2.00
	Total Impact \$	\$ -	\$ 217,986	\$ 254,245	\$ 259,677	\$ 136,143

Park & Recreation

Pacific Highlands Ranch Hiking & Biking Trails / RD12003

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: January, Frank
Duration: 2012 - 2020	619-533-3699
Improv Type: New	fjanuary@sandiego.gov

Description: This project provides for the design and construction of approximately 80,000 linear feet (15 miles) of hiking, equestrian, and biking trails to be located throughout the community in accordance with the Pacific Highlands Ranch subarea plan. The trail system will provide access into the multiple habitat planning area of McGonigle canyon; provide pathways along Del Mar Heights Road, Little McGonigle Ranch Road, Pacific Highlands Ranch Parkway, Lopelia Meadows Place, Old Carmel Valley Road Crossing under SR-56, and Carmel Valley Road alignments; and provide access into subarea II and the Rancho Penasquitos community. The project will also provide for the acquisitions, design, and construction of three trailheads/overlooks, including parking areas, benches, and signages.

Justification: This project will provide the community with additional recreational opportunities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Subarea Plan, and is in conformance with the City's General Plan.

Schedule: This project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 121,616	\$ 53,384	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,054,950	\$ 5,009,050	\$ -	\$ 7,239,000
Total		\$ 121,616	\$ 53,384	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,054,950	\$ 5,009,050	\$ -	\$ 7,239,000

Park & Recreation

Palisades Park Comfort Station Replacement / S10026

Council District: 2
Community Plan: Pacific Beach
Project Status: Continuing
Duration: 2010 - 2015
Improv Type: Replacement

Parks - Miscellaneous Parks

Priority Score: 84
Priority Category: High
Contact Information: Darvishi, Ali
 619-533-5328
 adarvishi@sanidiego.gov

Description: This project provides for the removal and replacement of the existing comfort station at Palisades Park at the foot of Law Street in Pacific Beach. Minor grading outside the limits of the building footprint is anticipated due to the improvement of the accessible path from the accessible parking to the comfort station. Major excavations will be carried out for the new retaining walls and building foundations. Because of the limited work areas, traffic control plans will be required during construction activities which will impact Ocean Boulevard.

Justification: These improvements are necessary to provide Americans with Disabilities Act (ADA) accessibility to the comfort station which is not currently accessible and to provide an accessible path of travel from the public way to the new facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction is expected to begin in Fiscal Year 2014.

Summary of Project Changes: In Fiscal Year 2013, the budget was decreased by \$285,000 in Community Development Block Grant per Council Action (Resolution 307972). The addition of \$45,000 from Americans with Disabilities Improvements, Capital Outlay Fund in Fiscal Year 2013 was not realized due to unavailability of funds. An increase of \$400,000 in Regional Park Improvements Fund is added to the Fiscal Year 2014 budget to fully fund construction of the comfort station.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Pacific Beach Urban Comm	400117	\$ 189,311	\$ 110,689	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Pacific Beach-Major District	400047	-	12,712	-	-	-	-	-	-	-	-	12,712
Regional Park Improvements Fund	200391	-	-	400,000	-	-	-	-	-	-	-	400,000
Total		\$ 189,311	\$ 123,401	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 712,712

Park & Recreation

Park & Recreation Grant Match Funding / AGF00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Meredith Dawson
Duration: 2010 - 2020	619-525-8217
Improv Type: New	dawsonm@sandiego.gov

Description: This annual allocation provides for matching fund requirements and other unfunded needs for projects funded with alternative financing, which includes grants and private donations.

Justification: Grant match funding greatly enhances the Park & Recreation Department's ability to secure grants and donations to provide funding for projects.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Funds will be used as grants and alternative financing are identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 210,261	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 210,261
Total		\$ -	\$ 210,261	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 210,261

Park & Recreation

Pomerado Rd Median Improvements-n/o of R Bernardo / S10035

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 28
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for the renovation and replacement of existing asphalt medians along Pomerado Road north of Rancho Bernardo Road with landscape improvements and accompanying stamped concrete at various locations.

Justification: This project will enhance the appearance of the corridor through the replacement of deteriorating medians.

Operating Budget Impact: Newly planted medians will require additional maintenance which will be funded from the Rancho Bernardo Maintenance Assessment District. The estimated cost to maintain the enhanced medians will become known once design is completed.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: An additional \$255,090 of Rancho Bernardo Maintenance Assessment District funding has been allocated to this project in Fiscal Year 2014. The project scope includes medians north of Rancho Bernardo Road.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Rancho Bernardo MAD Fund	200038	\$ -	\$ 250,000	\$ 255,090	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 505,090
Rancho Bernardo MAD CIP	200622	82,037	312,713	-	-	-	-	-	-	-	-	394,750
Total		\$ 82,037	\$ 562,713	\$ 255,090	\$ -	\$ 899,840						

Park & Recreation

Rancho Bernardo Community Park-Sports Field Lights / S11012

Parks - Community

Council District: 5	Priority Score: 83
Community Plan: Rancho Bernardo	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2011 - 2014	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the design and construction of lighting systems for sports fields #5 and #6 at the Rancho Bernardo Community Park.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction is anticipated to begin in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018			
Rancho Bernardo-Fac Dev Fund	400099	\$ 165,821	\$ 704,179	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 870,000
Total		\$ 165,821	\$ 704,179	\$ -	\$ 870,000							

Park & Recreation

Rancho Bernardo Streetscape-Phase I / S12006

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 32
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2013 - 2015	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for streetscape improvements along arterial roadways within the Rancho Bernardo Maintenance Assessment District, including but not limited to the installation of decorative brick pavers, synthetic turf, decorative paving, and low water use demonstration planting projects.

Justification: The medians along arterial roadways in Rancho Bernardo Maintenance Assessment District were built in the late 1960s and are in need of refreshing. An existing brick median along Pomerado Road near Highland Valley Road is deteriorating. Existing turf medians may use more water than other landscaping applications; this project intends to reduce water usage.

Operating Budget Impact: These medians are currently maintained by the Rancho Bernardo Maintenance Assessment District (MAD). Any increased maintenance that results from a change in design to these medians will be funded by the Rancho Bernardo MAD.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design and community input began in Fiscal Year 2012. Design and construction began in Fiscal Year 2013.

Summary of Project Changes: No significant changes are anticipated for this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Rancho Bernardo MAD Fund	200038	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Rancho Bernardo MAD CIP	200622	5,876	44,124	-	-	-	-	-	-	-	-	50,000
Total		\$ 5,876	\$ 69,124	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000

Park & Recreation

Rancho Bernardo Westwood Soundwall / S10033

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 28
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2010 - 2014	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for landscape infrastructure to irrigate native plant material within the north public right-of-way along Rancho Bernardo Road from west of West Bernardo Drive to just north of Matinal Road near an existing soundwall. This project may also include landscape enhancements.

Justification: Installation of a landscape infrastructure would provide for a permanent water source to ensure the viability of native plants.

Operating Budget Impact: This area is an identified area of maintenance for the Rancho Bernardo Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Water meter and irrigation system installation began in Fiscal Year 2012 and were completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Rancho Bernardo MAD CIP	200622	\$ 95,780	\$ 4,220	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Total		\$ 95,780	\$ 4,220	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000

Park & Recreation

Rancho Encantada Park #2 / S00652

Council District: 5, 7
Community Plan: Rancho Encantada
Project Status: Continuing
Duration: 2006 - 2015
Improv Type: New

Parks - Neighborhood

Priority Score: N/A
Priority Category: N/A
Contact Information: Mahmalji, Samir
 619-533-5301
 smahmalji@sandiego.gov

Description: This project provides for development of approximately six acres for a neighborhood park to include active and passive uses, parking lot, playground, comfort station, and lighted ball fields.

Justification: This park will provide additional amenities above the the population-based park acreage requirements set forth in the City's General Plan due to an extraordinary benefits agreement.

Operating Budget Impact: Maintenance and operations will be administered by a Maintenance Assessment District established in Fiscal Year 2007 specifically created for this park.

Relationship to General and Community Plans: This project is consistent with the Rancho Encantada Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2008. This is a turn-key park built by the developer team per a reimbursement agreement. Construction is anticipated to begin in Fiscal Year 2014.

Summary of Project Changes: The total project cost decreased by \$700,000 due to the revised Public Facilities Financing Plan (PFFP). This project is anticipated to receive \$365,000 of Facilities Benefit Assessment (FBA) funding for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Rancho Encantada	400095	\$ 147,971	\$ 1,605,029	\$ -	\$ 365,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,118,000
Total		\$ 147,971	\$ 1,605,029	\$ -	\$ 365,000	\$ -	\$ 2,118,000					

Park & Recreation

Rancho Penasquitos Monument Signs / S10032

Trans - Roadway - Enhance/Scape/Medians

Council District: 5, 6	Priority Score: 29
Community Plan: Rancho Penasquitos	Priority Category: Low
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2010 - 2014	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for five permanent monument signs to be located in center medians throughout the Rancho Penasquitos community. The monument signs will read Welcome to Rancho De Los Penasquitos and may include faux rocks and solar lighting.

Justification: The existing monument signs need to be replaced because the signs have been destroyed or damaged by vehicle accidents.

Operating Budget Impact: The signs will be installed in locations already maintained by the Park Village Maintenance Assessment District and Penasquitos East Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Park Village CIP Fund	200043	\$ 48,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 48,000
Penasquitos East Trust	400192	62,414	7,061	-	-	-	-	-	-	-	-	69,475
Rancho Penasquitos East MAD CIP	200628	69,000	-	-	-	-	-	-	-	-	-	69,000
Total		\$ 179,414	\$ 7,061	\$ -	\$ 186,475							

Park & Recreation

Rancho Penasquitos Skate Park / S12002

Parks - Miscellaneous Parks

Council District: 5	Priority Score: 20
Community Plan: Rancho Penasquitos	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2012 - 2014	619-533-5139
Improv Type: Replacement	koliver@sandiego.gov

Description: This project provides for the replacement and upgrade of previously existing wooden skateboard ramps and structures, and installation of shade structures for park users.

Justification: This project will provide upgraded and additional recreation amenities to serve the residents of Rancho Penasquitos which is park-deficient by General Plan standards.

Operating Budget Impact: Operation and maintenance funding for this facility is included in the Park & Recreation Department's operating budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: This design build project began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Carmel Mt East-Major District	400022	\$ 25,000	\$ 4,384	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,384
Penasquitos North-Major Dist	400024	-	14,374	-	-	-	-	-	-	-	-	14,374
Pk/Rec Bldg Permit Fee Dist-A	400073	-	5,547	-	-	-	-	-	-	-	-	5,547
PV Est-Other P & R Facilities	400221	307,085	12,915	-	-	-	-	-	-	-	-	320,000
Total		\$ 332,085	\$ 37,220	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 369,305

Park & Recreation

Rancho Penasquitos Towne Centre Park Improvements / S12003

Parks - Miscellaneous Parks

Council District: 5	Priority Score: 14
Community Plan: Rancho Penasquitos	Priority Category: Low
Project Status: Continuing	Contact Information: Calleran, Mark
Duration: 2012 - 2014	619-533-5197
Improv Type: Betterment	mcalleran@sandiego.gov

Description: This project provides for the installation of miscellaneous amenities to serve dog off-leash users, such as a group shade structure and dog drinking fountains, at the Rancho Penasquitos Towne Centre Park.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Justification: This project will provide additional recreation amenities to serve the residents of Rancho Penasquitos.

Schedule: Design and construction are anticipated to begin in Fiscal Year 2014.

Operating Budget Impact: None.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014							Unidentified Funding	Project Total	
				FY 2014	Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
PV Est-Other P & R Facilities	400221	\$ 19,889	\$ 55,111	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000
Total		\$ 19,889	\$ 55,111	\$ -	\$ -	75,000							

Park & Recreation

Regional Park Improvements / AGF00005

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Winter, Jim
Duration: 2010 - 2020	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This annual allocation provides funding for planning and implementation of permanent public capital improvements, including land acquisitions for San Diego regional parks in accordance with City Charter, Article V, Section 55.2.

Justification: San Diego's regional park system contains recreation resources unique to the City. Parks such as Balboa Park, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, and San Diego River Park, as well as open spaces and coastal beaches, help define the City's identity, enrich the quality of life for residents, and serve as visitor attractions that strengthen the local economy. These regional treasures are threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled in accordance with the scope of the various sublet projects and as funds become available.

Summary of Project Changes: The Regional Park Improvements oversight committee approved \$3 million in Regional Park Improvements funds to be allocated to eligible Park & Recreation Department standalone projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 255,150	\$ (5,150)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Regional Park Improvements Fund	200391	935,000	6,096,683	-	-	2,500,000	2,500,000	2,500,000	2,500,000	-	-	17,031,683
Total		\$ 1,190,150	\$ 6,091,533	\$ -	\$ -	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ -	\$ -	17,281,683

Park & Recreation

Resource-Based Open Space Parks / AGE00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Harwell, Steve
Duration: 2010 - 2020	619-533-6729
Improv Type: New	sharwell@sandiego.gov

Description: This annual allocation provides for developing public facilities within the City's resource-based (Parks to Population Ratio - approximately 20 acres/1,000 people, Population Based: 2.8 acres, Resource Based/Open Space: 16.0 acres, Athletic Areas/Mini Parks: 1.6 acres) open space parks, including Los Penasquitos Canyon Preserve, Mission Trails Regional Park, Marian Bear Memorial Park, Tecolote Canyon Natural Park, Otay Valley Regional Park, Rose Canyon, and other open space parks such as Black Mountain. Other open space systems may be included as additional acquisitions are completed.

Justification: The City's open space acquisitions have resulted in increased interest by citizens, elected representatives, and government agencies in commencing development of open space public facilities, which are consistent with open space concepts such as trails, signs, historic site improvements, picnic facilities, and entry points.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various sub-projects.

Summary of Project Changes: An additional \$800,000 in Regional Park Improvements funding and \$126,885 Environmental Growth 1/3 funding has been allocated to this annual allocation for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 80,121	\$ 187,500	\$ 126,885	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 394,506
Environmental Growth 2/3 Fund	200109	53,129	146,871	-	-	-	-	-	-	-	-	200,000
PV Est-Other P & R Facilities	400221	86,258	273,742	-	-	-	-	-	-	-	-	360,000
Regional Park Improvements Fund	200391	78,312	225,183	800,000	-	-	-	-	-	-	-	1,103,494
Total		\$ 297,820	\$ 833,295	\$ 926,885	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,058,000

Park & Recreation

Riviera Del Sol Neighborhood Park / S00999

Parks - Neighborhood

Council District: 8	Priority Score: 73
Community Plan: Otay Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2006 - 2017	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Riviera del Sol Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$62,816 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Riviera del Sol Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is ongoing. General Development Plan has been completed.

Summary of Project Changes: The total project cost increased by \$2.6 million from Fiscal Year 2013 due to unforeseen soil conditions and is reflected as unidentified funding.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 1,933,084	\$ 1,616,916	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,550,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,600,000	2,600,000
Total		\$ 1,933,084	\$ 1,616,916	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,600,000	\$ 6,150,000

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.35	0.35	0.35
	Total Impact \$	\$ -	\$ -	\$ 62,816	\$ 64,299	\$ 65,072

Park & Recreation

Roosevelt Middle School Improvements / S00761

Council District: 3	Priority Score: 68
Community Plan: Balboa Park	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2008 - 2014	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of joint-use athletic fields at Roosevelt Junior High School. Phase I of the project provides for 1.8 useable acres of joint-use and paved walking path surrounding the field area. Future phases will provide an additional 1.9 useable acres of joint-use artificial turf, joint-use parking, a comfort station, overhead shade structures, and other amenities.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for Phase I of this facility was previously included in the Park & Recreation Department's operating budget.

Parks - Miscellaneous Parks

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2011. Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014. Future phases will be developed by the school district and additional funding requirements will be determined at that time.

Summary of Project Changes: The total project cost decreased by \$600,000 from Fiscal Year 2013 due to revised project costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Private & Others Contrib-CIP	400264	\$ 591,000	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Uptown Urban Comm	400121	565,251	24,749	-	-	-	-	-	-	-	-	590,000
Total		\$ 1,156,251	\$ 33,749	\$ -	1,190,000							

Park & Recreation

Salk Neighborhood Park & Joint Use - Development / S14007

Council District: 6
Community Plan: Mira Mesa
Project Status: New
Duration: 2014 - 2016
Improv Type: New

Parks - Neighborhood

Priority Score: 19
Priority Category: Low
Contact Information: Shifflet, Robin
 619-533-4524
 rshifflet@sandiego.gov

Description: This project provides for recreation improvements on 4.1 useable park acres and 2.0 useable joint-use acres at the Salk Elementary School within the Mira Mesa Community. Improvements may include a comfort station, turf-ed multi-purpose fields, and other park amenities as determined through a community input process.

Justification: This project is mitigation for the development of Salk Elementary School pursuant to an approved Memorandum of Understanding between the City of San Diego and the San Diego Unified School District dated October 5, 2009, and will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operating budget for personnel and non-personnel expenses. The current cost estimate of \$93,449 is based on the Park & Recreation Department's current cost to maintain various landscaped areas. Operation costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014. Construction is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ -	\$ -	\$ -	3,068,470	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,068,470
Total		\$ -	\$ -	\$ -	3,068,470	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,068,470

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.79	0.79
	Total Impact \$	\$ -	\$ -	\$ -	93,449	96,793

Park & Recreation

San Diego River Dredging-Qualcomm Way to SR163 / S00606

Council District: 7	Priority Score: 69
Community Plan: Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2005 - 2015	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for removal of a small island of sediment within the San Diego River near the Murray Creek outfall at the western end of Hazard Center Drive.

Justification: This project will protect adjacent property from potential flooding during rain events.

Operating Budget Impact: Soundings of the river and other ancillary costs related to maintaining the San Diego River channel between State Route 163 and Qualcomm Way are part of the maintenance obligations of the First San Diego River Improvement Project Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and the First San Diego River Improvement Project Natural Resource Management Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction is anticipated to begin and be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ -	\$ 664,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 664,000
First SD River Imp. Project CIP Fund	200054	268,302	156,698	-	-	-	-	-	-	-	-	425,000
Total		\$ 268,302	\$ 820,698	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,089,000

Park & Recreation

San Diego River Park Master Plan / S01001

Parks - Miscellaneous Parks

Council District: 6, 7	Priority Score: N/A
Community Plan: Mission Valley, Navajo, Tierrasanta, East Elliott	Priority Category: N/A
Project Status: Warranty	Contact Information: Shifflet, Robin
Duration: 2002 - 2013	619-533-4524
Improv Type: Betterment	rshifflet@sandiego.gov

Description: This project provides for the development of a Master Plan, including preparation of an environmental document and an economic analysis for approximately 17 miles of the San Diego River within the City of San Diego.

Justification: This project will provide a policy document to guide development, preservation, enhancement, and recreation along the river over the next 20 years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is, or will be, consistent with applicable community plans and is in conformance with the City's General Plan. Applicable community plans will be amended as needed for consistency with master plan recommendations.

Schedule: The project began in Fiscal Year 2004 and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 277,107	\$ 22,893	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Infrastructure Improvement - Mayor	400680	107,229	17,771	-	-	-	-	-	-	-	-	125,000
Regional Park Improvements Fund	200391	533,263	143,737	-	-	-	-	-	-	-	-	677,000
Regional Parks Infrastructure Fund	200339	150,000	-	-	-	-	-	-	-	-	-	150,000
Water Contributions To CIP	700015	550,000	-	-	-	-	-	-	-	-	-	550,000
Total		\$ 1,617,599	\$ 184,401	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,802,000

Park & Recreation

San Ysidro Athletic Area & Larsen Field Lighting / S11013

Council District: 8	Priority Score: 83
Community Plan: San Ysidro	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2011 - 2014	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of lighting systems for the two multi-purpose sports fields at the San Ysidro Athletic Area/Larsen Field.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. The current cost estimate of \$7,000 is based upon the Park & Recreation Department's current cost to maintain sports field lighting in various parks.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and is anticipated to be completed in Fiscal Year 2014. Construction is scheduled to begin in late Fiscal Year 2014.

Summary of Project Changes: An additional \$15,000 in Development Impact Fees funding and \$156,300 in South Bay Major District Park Service District funding has been allocated for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
San Ysidro Urban Comm	400126	\$ 195,758	\$ 674,242	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 885,000
South Bay - Major District	400070	-	-	156,300	-	-	-	-	-	-	-	156,300
Total		\$ 195,758	\$ 674,242	\$ 171,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,041,300

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ -	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000

Park & Recreation

Sefton Field Improvements / S01012

Council District: 6	Priority Score: 27
Community Plan: Mission Valley	Priority Category: Low
Project Status: Underfunded	Contact Information: Oliver, Kevin
Duration: 2007 - 2014	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides design and construction of improvements to enhance the 19.3-acre site currently maintained by the Presidio Little League. The improvements may include walkways, an entry monument, picnic areas, paved parking lots and roadways, landscaping, and irrigation upgrades for the existing athletic fields.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan Guidelines.

Operating Budget Impact: None.

Parks - Miscellaneous Parks

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan. During preparation of the General Development Plan, the community expressed a concern regarding approval of the park plan without finalization of the draft San Diego River Master Plan. Therefore, approval of the Park General Development Plan was put on hold pending approval of the River Park Master Plan, at which time compliance with the document can be determined.

Schedule: Design began in Fiscal Year 2007 and is currently on hold. Approval of the Park General Development Plan is on hold pending approval of the River Park Master Plan. Construction will be scheduled as funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 158,906	\$ 341,094	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	500,000	500,000
Total		\$ 158,906	\$ 341,094	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000	\$ 1,000,000

Park & Recreation

Silver Wing Neighborhood Park Sports Fld & Sec Lgt / S11051

Parks - Neighborhood

Council District: 8	Priority Score: 74
Community Plan: Otay Mesa - Nestor	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2011 - 2016	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for the design and construction of multi-purpose sports fields and security lighting systems at the Silver Wing Neighborhood Park. The project will be phased with Phase I consisting of the lighting systems' design. Subsequent phases will be implemented as funding becomes available.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth, and will provide a more secure facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2012. Construction funding has been identified for the security lighting portion of the project. Construction is expected to begin in Fiscal Year 2014 for security lighting. Sportsfield lighting construction will begin when funding has been identified.

Summary of Project Changes: An increase of Development Impact Fee funding in the amount of \$130,000 has been allocated to this project for Fiscal Year 2014. An additional \$170,000 has been added to unidentified funding due to revised project cost estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 139,285	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	139,285
Montgomery/Waller-Major Dist	400069	-	1,801	-	-	-	-	-	-	-	-	1,801
Otay Mesa/Nestor Urb Comm	400125	127,260	167,740	130,000	-	-	-	-	-	-	-	425,000
Pk/Rec Bldg Permit Fee Dist E	400077	-	34,523	-	-	-	-	-	-	-	-	34,523
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	600,000	600,000
Total		\$ 127,260	\$ 343,350	\$ 130,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	600,000	\$ 1,200,609

Park & Recreation

Sixth Avenue Playground Improvements / S00616

Council District: 3	Priority Score: 65
Community Plan: Balboa Park	Priority Category: Medium
Project Status: Underfunded	Contact Information: Greenstein, Howard
Duration: 1998 - 2018	619-525-8233
Improv Type: Replacement	hgreenstein@sandiego.gov

Description: This project will replace an existing playground within Balboa Park's West Mesa along Sixth Avenue. It will include necessary improvements to comply with the American's with Disabilities Act, including upgrade or replacement of the existing comfort station, replacement of drinking fountains, and improvements to the paths of travel. Some play equipment was donated in 2012 but did not implement the full general development plan for the project; donated equipment will be incorporated into the new playground.

Justification: The existing playground equipment has reached the end of its useful life and needs to be replaced. A majority of the existing playground is not accessible to people with disabilities. This project will bring the playground into conformance with current accessibility standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project complies with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design is complete. Construction will be scheduled when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 97,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	97,749
Unappropriated Reserve - Balboa Park CIP Fund	200215	17,516	4,734	-	-	-	-	-	-	-	-	22,251
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,880,000	1,880,000
Total		\$ 115,266	\$ 4,734	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,880,000	\$ 2,000,000

Park & Recreation

Southcrest Trails (252 Corridor Pk Imp - Ph2) Park / S01071

Council District: 9	Priority Score: 59
Community Plan: Southeastern San Diego	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2009 - 2017	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for design and construction of an approximate 5.8 gross acre, 2.0 usable acre, neighborhood park in the Southcrest Neighborhood of the Southeastern Community Plan Area. Improvements may include picnic shelters, children's play area, hardcourts, walkways, fencing, amphitheater, open turf areas, security lighting, and site furnishings.

Justification: This project provides for additional park land in an extremely park deficient area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate of \$27,473 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and is anticipated to be completed by mid-Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: This park is now a turn-key project with Civic San Diego (successor agency to South Eastern Development Corporation) managing the final design and construction of the park.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 14,041	\$ 35,959	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
SC-RDA Contribution to CIP Fund	200353	300,000	1,300,000	-	-	-	-	-	-	-	-	1,600,000
Total		\$ 314,041	\$ 1,335,959	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,650,000

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	
Park & Recreation - GENERAL FUND	FTEs	0.00	0.15	0.15	0.15	0.15
	Total Impact \$	\$ -	\$ 27,473	\$ 28,109	\$ 28,441	\$ 28,803

Park & Recreation

Sunset Cliffs Natural Pk Hillside Imp Preservation / S10091

Parks - Open Space

Council District: 2	Priority Score: 58
Community Plan: Peninsula	Priority Category: Medium
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2010 - 2015	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project will complete improvements to the hillside portion of the Sunset Cliffs Natural Park, consisting of final project design documents, environmental review and construction documents. Future phases of this project may include construction of trails, habitat restoration, erosion control, removal of houses within the park, and the removal and return to natural vegetation of the softball field.

Justification: This project is needed to preserve and enhance the Sunset Cliffs Natural Park, one of the unique coastal environments in San Diego County. The project begins the implementation of the Sunset Cliffs Natural Park Master Plan which was approved in 2005.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Construction will be scheduled when the funding is identified.

Summary of Project Changes: A project cost increase of \$1.2 million reflects a revised engineer's estimate. An additional \$270,000 in Regional Parks Improvements Fund is added to the Fiscal Year 2014 budget for design and Phase I construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
FY09 Sunset Cliffs Natural Par	400206	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Grant Fund - State	600001	380,000	-	-	-	-	-	-	-	-	-	380,000
Point Loma - Major District	400051	5,594	-	-	-	-	-	-	-	-	-	5,594
Regional Park Improvements Fund	200391	120,000	-	270,000	-	-	-	-	-	-	-	390,000
Sunset Cliffs Natural Park	200463	387,183	32,817	-	-	-	-	-	-	-	-	420,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,900,000	2,900,000
Total		\$ 892,777	\$ 132,817	\$ 270,000	\$ -	\$ 2,900,000	\$ 4,195,594					

Park & Recreation

Switzer Canyon Bridge Enhancement Prog / S10054

Trans - Roadway - Enhance/Scape/Medians

Council District: 3	Priority Score: 38
Community Plan: Greater North Park	Priority Category: Low
Project Status: Continuing	Contact Information: Kuzminsky, Larry
Duration: 2013 - 2017	619-533-3065
Improv Type: Betterment	lkuzminsky@sandiego.gov

Description: This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features for the Switzer Canyon/30th Street Bridge.

Justification: This project provides for a variety of improvements within the boundaries of the Greater North Park Maintenance Assessment District (MAD), which will provide visual neighborhood enhancements and support commercial revitalization.

Operating Budget Impact: The North Park MAD will maintain this enhanced area. The operating budget impact of the improvement will become known after the project is designed. Maintenance of this area is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2010. Design and construction will be scheduled as funding becomes available.

Summary of Project Changes: An additional \$5,000 of North Park CIP funding has been allocated to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	\$ 8,031	\$ 6,969	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
North Park MAD Fund	200063	-	45,000	5,000	-	5,000	5,000	25,000	-	-	-	85,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	175,000	175,000
Total		\$ 8,031	\$ 51,969	\$ 5,000	\$ -	\$ 5,000	\$ 5,000	\$ 25,000	\$ -	\$ -	\$ 175,000	\$ 275,000

Park & Recreation

Talmadge Decorative Streetlight Restoration / S00978

Council District: 3	Priority Score: 36
Community Plan: Mid-City: Kensington — Talmadge	Priority Category: Low
Project Status: Warranty	Contact Information: Lasaga, Fernando
Duration: 2009 - 2015	619-533-7406
Improv Type: Betterment	flasaga@sandiego.gov

Description: This project provides for upgrades and improvements to the existing lighting infrastructure in Zone 2 (West) of the Talmadge Maintenance Assessment District.

Justification: This project provides for improvements within the boundaries of the Talmadge Maintenance Assessment District which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge Maintenance Assessment District will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Trans - Roadway - Street Lighting

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting installation was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	\$ 72,607	\$ 159,193	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	231,800
Total		\$ 72,607	\$ 159,193	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	231,800

Park & Recreation

Talmadge Historic Gates / L12001

Council District: 9	Priority Score: 55
Community Plan: Mid-City: Kensington — Talmadge	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2012 - 2015	619-533-5301
Improv Type: Replacement	smahmalji@sandiego.gov

Description: This project provides for the restoration of existing Talmadge Historic Gates and installation of new gates along sidewalks in the Talmadge neighborhood. Initial funding provides for restoration of existing gates only; additional funds in future years will provide for installation of new gates at other locations throughout the neighborhood.

Justification: The neighborhood of Talmadge is defined by historic gates located along the south side of Monroe Avenue at intersecting streets. These gates have been in existence for decades and are in need of restoration. Some are in danger of failing due to corrosion and decay. The budgeted allocations will provide for the restoration of these existing gates. Future phases in upcoming years will provide for installation of new gates that have been removed over the years or were never installed.

Operating Budget Impact: Talmadge Maintenance Assessment District (MAD) funds the maintenance of these gates.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014. Construction is scheduled to begin and be completed in Fiscal Year 2015.

Summary of Project Changes: Funding in the amount of \$100,000 from the Talmadge MAD Fund has been allocated to this project for Fiscal Year 2014 with remaining outlying years funding removed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	\$ 17,473	\$ 95,628	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	213,101
Talmadge MAD Fund	200076	-	125,000	-	-	-	-	-	-	-	-	125,000
Total		\$ 17,473	\$ 220,628	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	338,101

Park & Recreation

Talmadge Street Improvements / S00820

Council District: 3	Priority Score: 36
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: Low
Project Status: Warranty	Contact Information: Lasaga, Fernando
Duration: 2002 - 2014	619-533-7406
Improv Type: New	flasaga@sandiego.gov

Description: This project provides for streetscape and lighting improvements within the Talmadge Maintenance Assessment District (MAD). A prior phase of this project landscaped the traffic circle located at 49th Street, Adams Street, and Lorraine Drive. The current phase will install decorative street lighting throughout the neighborhood in conjunction with a utility undergrounding project. The MAD is divided into two zones (east and west). Ornamental lighting improvements are planned for Zone 1 (east). Upgrades and improvements to the existing lighting infrastructure are planned for Zone 2 (west). Companion projects are S00976, S00977, and S00978.

Justification: This project will enhance nighttime illumination, which should increase resident safety in Talmadge. Decorative elements in the lights will increase neighborhood identification and pride.

Operating Budget Impact: The Talmadge MAD will maintain the enhanced street lights and other improvements installed through this project. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting installation began and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Infrastructure Imp Fund	400184	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	25,000
Talmadge CIP Fund	200077	253,061	3,296	-	-	-	-	-	-	-	-	256,357
Total		\$ 278,061	\$ 3,296	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	281,357

Park & Recreation

Talmadge Streetscape & Lighting Zone 1E / S00976

Council District: 3	Priority Score: 36
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: Low
Project Status: Warranty	Contact Information: Lasaga, Fernando
Duration: 2009 - 2015	619-533-7406
Improv Type: Betterment	flasaga@sandiego.gov

Description: This project provides for ornamental street lights within Zone 1 (East) of the Talmadge Maintenance Assessment District (MAD).

Justification: This project provides for improvements within the boundaries of the Talmadge Maintenance Assessment District which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge Maintenance Assessment District will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Trans - Roadway - Street Lighting

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting installation was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	\$ 606,918	\$ 16,005	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	622,923
Total		\$ 606,918	\$ 16,005	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	622,923

Park & Recreation

Talmadge Streetscape & Lighting Zone 2W / S00977

Council District: 9	Priority Score: 41
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: Low
Project Status: Continuing	Contact Information: Lasaga, Fernando
Duration: 2009 - 2014	619-533-7406
Improv Type: Betterment	flasaga@sandiego.gov

Description: This project will provide for ornamental street lights within Zone 2 (West) of the Talmadge Maintenance Assessment District.

Justification: This project provides for improvements within the boundaries of the Talmadge Maintenance Assessment District which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge Maintenance Assessment District will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Trans - Roadway - Street Lighting

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting installation is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: MAD funding of \$10,000 has been allocated to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	\$ 52,137	\$ (7,651)	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 54,486
Total		\$ 52,137	\$ (7,651)	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 54,486

Park & Recreation

Tierrasanta - Median Conversion / L14001

Council District: 7
Community Plan: Tierrasanta
Project Status: New
Duration: 2014 - 2016
Improv Type: Betterment

Trans - Roadway - Enhance/Scape/Medians

Priority Score: 42
Priority Category: Medium
Contact Information: Field, Andy
 619-685-1350
 afield@sandiego.gov

Description: This project provides for the conversion of asphalt medians to concrete medians along various roadways in the Tierrasanta community. The first two phases of this project will convert medians along Santo Road between Aero Drive and Tierrasanta Boulevard. Additional future locations will be determined within the Tierrasanta Maintenance Assessment District boundaries.

Justification: The community has requested streetscape improvements to major arterial corridors within Tierrasanta. This project allows certain medians to be enhanced by replacing deteriorating asphalt with decorative stamped concrete.

Operating Budget Impact: The existing hardscape medians are maintained by the Tierrasanta Maintenance Assessment District (sweeping, litter removal, and weed removal). There is no anticipated increase in maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Tierrasanta MAD Fund	200030	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Total		\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Park & Recreation

Tierrasanta Community Park Sports Field Lighting / S11011

Parks - Community

Council District: 7	Priority Score: 91
Community Plan: Tierrasanta	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2011 - 2014	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of a lighting system for the multi-purpose sports fields at the Tierrasanta Community Park.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: This project is on hold pending availability of additional funding.

Summary of Project Changes: In Fiscal Year 2013 Open Space Funds 400219 and 400220 and Regency Hills Endowment Fund 400216 were identified as possible funding sources to fully fund the project, but it was later determined that these funds could not be used. As a result, the project is underfunded by approximately \$400,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
R.H.-Endowment Comm.Youth	400216	78,051	-	-	-	-	-	-	-	-	-	78,051
SC Open Sp Acq/Rec Ctr PhII	400220	34,233	-	-	-	-	-	-	-	-	-	34,233
SC Open Sp Acq/Rec Ctr PhI	400219	37,716	-	-	-	-	-	-	-	-	-	37,716
Tierrasanta - DIF	400098	150,000	-	-	-	-	-	-	-	-	-	150,000
Tierrasanta(Elliott West)Maj D	400031	3,876	-	-	-	-	-	-	-	-	-	3,876
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	400,000	400,000
Total		\$ 603,876	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ 1,003,876

Park & Recreation

Torrey Highlands Community ID and Enhancement / S11009

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 32
Community Plan: Torrey Highlands	Priority Category: Low
Project Status: Continuing	Contact Information: Kuzminsky, Larry
Duration: 2013 - 2015	619-533-3065
Improv Type: New	lkuzminsky@sandiego.gov

Description: This project provides for community identification signage and enhancements within the Torrey Highlands Maintenance Assessment District (MAD).

Justification: This project is consistent with the Torrey Highlands Maintenance Assessment District Assessment Engineer's Report and will provide signage to identify the boundaries of the community.

Operating Budget Impact: Signs will be located in landscaped areas already maintained by the Torrey Highlands MAD. The additional maintenance impact should be minimal, although the design process may result in some minor increased cost associated with ongoing maintenance (such as sign lighting or focal landscaping around the sign). All additional costs will be funded by the Torrey Highlands MAD.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and it is in conformance with the City's General Plan.

Schedule: Community input and preliminary design were completed in Fiscal Year 2013. Design began and was completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014 and to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014							Unidentified Funding	Project Total	
				FY 2014	Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Torrey Highlands MAD Fund	200074	\$ 18,417	\$ 156,583	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000
Total		\$ 18,417	\$ 156,583	\$ -	\$ -	\$ 175,000							

Park & Recreation

Torrey Highlands Neighborhood Park South / S00651

Parks - Neighborhood

Council District: 5	Priority Score: N/A
Community Plan: Torrey Highlands	Priority Category: N/A
Project Status: Continuing	Contact Information: Calleran, Mark
Duration: 2003 - 2017	619-533-5197
Improv Type: New	mcalleran@sandiego.gov

Description: This project provides for the acquisition, design, and construction of a five useable acre neighborhood park in Torrey Highlands adjacent to a proposed elementary school, including half-width street improvements and a comfort station.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$83,665 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Community Plan and is in conformance with the City's General Plan.

Schedule: Land Acquisition is complete. Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: In June 2013, \$4.1 million was allocated to this project as Council authorized (R-307857) by the approved Fiscal Year 2013 Torrey Highlands Public Facilities Financing Plan (PFFP).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 3,791,882	\$ 4,130,874	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,922,755
Total		\$ 3,791,882	\$ 4,130,874	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,922,755

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.71	0.71
	Total Impact \$	\$ -	\$ -	\$ -	\$ 83,665	\$ 86,671

Park & Recreation

Torrey Highlands Park Play Area Upgrades / S11020

Parks - Neighborhood

Council District: 1	Priority Score: 90
Community Plan: Carmel Valley	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2011 - 2015	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines. This project includes accessible parking, accessible site furnishings, accessible play area equipment and surfacing, accessible paths of travel as required, and accessibility upgrades to existing comfort station.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current State and federal safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley (North City West) Community Plan and is in conformance with the City's General Plan.

Schedule: Construction is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: No significant changes has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 129,599	\$ 472,473	\$ -	\$ -	\$ -	\$ -	\$ 338,305	\$ -	\$ -	\$ -	\$ 940,377
Total		\$ 129,599	\$ 472,473	\$ -	\$ -	\$ -	\$ -	\$ 338,305	\$ -	\$ -	\$ -	\$ 940,377

Park & Recreation

Torrey Highlands Trail System / RD12002

Council District: 1	Priority Score: N/A
Community Plan: Torrey Highlands	Priority Category: N/A
Project Status: Continuing	Contact Information: Williams, Charlette Stron
Duration: 2012 - 2014	619-533-3683
Improv Type: New	cswilliams@sandiego.gov

Description: Design and construction of approximately 35,000 linear feet (6.5 miles) of bicycle, hiking and equestrian trails to be located throughout the community in accordance with the Torrey Highlands Subarea Plan. The System will consist of a network of paved (8,000 L.F.) improved multi-use (13,000 L.F.) and unpaved (14,000 L.F.) trails, together with a footbridge at the bottom of McGonigle Canyon.

Justification: The system of trails has been incorporated as a critical component of the Torrey Highlands Subarea Plan.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: Funding has been phased to coincide with the acquisition and development of the right-of-way and open space parcels in which the trails will be located. Completion of this project will be concurrent with development build-out.

Summary of Project Changes: In June 2013, \$386,818 was allocated to this project as Council authorized (R-307857) by the approved Fiscal Year 2013 Torrey Highlands Public Facilities Financing Plan (PFFP).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 27,916	\$ 639,918	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	667,834
Total		\$ 27,916	\$ 639,918	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	667,834

Park & Recreation

Torrey Hills Neighborhood Park Development / S13007

Parks - Neighborhood

Council District: 1	Priority Score: 47
Community Plan: Torrey Hills	Priority Category: Medium
Project Status: Continuing	Contact Information: Greenstein, Howard
Duration: 2013 - 2017	619-525-8233
Improv Type: New	hgreenstein@sandiego.gov

Description: This project provides for recreational improvements on four undeveloped acres within the Torrey Hills Neighborhood Park. Improvements may include a recreation center, parking area, and/or other park amenities as determined through a community input process.

Justification: This project will contribute to satisfying population-based park requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate of \$46,447 is based on the Park & Recreation Department's current cost to maintain various developed park areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Torrey Hills/Sorrento Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014. Construction will be scheduled subsequent to General Development Plan completion.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.28	0.28
Total Impact \$	\$ -	\$ -	\$ -	\$ 46,447	\$ 47,633

Park & Recreation

Torrey Hills SDG&E Easement Enhancement / S11006

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 19
Community Plan: Torrey Hills	Priority Category: Low
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2011 - 2016	619-533-5328
Improv Type: New	adarvishi@sandiego.gov

Description: This project will provide for an enhancement of an easement area located under San Diego Gas and Electric (SDG&E) power transmission lines at the southwest corner of East Ocean Air Drive and Corte Mar Asombrosa within the Torrey Hills Maintenance Assessment District.

Justification: The community desires enhanced, natural planting at this location that would be similar to the other planted areas in Torrey Hills.

Operating Budget Impact: The Torrey Hills Maintenance Assessment District will provide for maintenance costs associated with this project. The operating budget impact will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Torrey Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Construction is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Torrey Corner Mitigation Fund	400269	\$ 6,795	\$ 134,205	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 141,000
Torrey Hills MAD Fund	200070	43,373	256,627	-	-	-	-	-	-	-	-	300,000
Total		\$ 50,168	\$ 390,832	\$ -	\$ 441,000							

Park & Recreation

Torrey Pines City Park General Development Plan / S01015

Parks - Miscellaneous Parks

Council District: 1	Priority Score: N/A
Community Plan: University	Priority Category: N/A
Project Status: Underfunded	Contact Information: Harkness, Jeffrey
Duration: 2008 - 2014	619-533-6595
Improv Type: Betterment	jharkness@sandiego.gov

Description: This project provides for the preparation of a General Development Plan and associated environmental review for 44.0 acres of the 447.0 gross acre park located off North Torrey Pines Road. The General Development Plan will incorporate the Glider Port Leasehold and will provide guidance for the development and protection of the park's sensitive habitat and historic attributes. Amenities may include passive use areas, viewing platforms, access road, public parking lot, trail, beach access and accessibility improvements, two new public comfort stations, and park signage.

Justification: This project is required pursuant to a settlement agreement between the City of San Diego and the Coastal Law Enforcement Action Network for violations resulting from unapproved on-site grading activities by the Lessee. Additionally, the park site is located in a community deficient in parks and recreational facilities per the City's General Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009. General Development Plan was approved in Fiscal Year 2013. Construction will be scheduled pending funding availability.

Summary of Project Changes: Unidentified funding of \$9.8 million for construction was added to the total project cost for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 550,949	\$ 49,051	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	600,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,800,000	9,800,000
Total		\$ 550,949	\$ 49,051	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,800,000	\$ 10,400,000

Park & Recreation

Torrey Pines Golf Course / AEA00001

Golf Courses

Council District: 1	Priority Score: Annual
Community Plan: University	Priority Category: Annual
Project Status: Continuing	Contact Information: Bragado, Alex
Duration: 2010 - 2020	858-552-1635
Improv Type: Betterment	abragado@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Torrey Pines.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: Golf course funding in the amount of \$1.1 million is allocated to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018			
Torrey Pines Golf Course CIP Fund	700045	\$ 615,570	\$ 571,553	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,287,123
Total		\$ 615,570	\$ 571,553	\$ 1,100,000	\$ -	2,287,123						

Park & Recreation

Trail for All People / S13001

Council District: 5
Community Plan: Black Mountain Ranch
Project Status: Continuing
Duration: 2013 - 2015
Improv Type: New

Parks - Trails

Priority Score: 54
Priority Category: Medium
Contact Information: Darvishi, Ali
 619-533-5328
 adarvishi@sandiego.gov

Description: This project provides for design and construction of a 1,300 linear foot paved trail to accommodate people of all physical abilities. The trail will be located on an existing unpaved trail alignment within the Black Mountain Open Space Park off of Miner's Ridge Loop staging area. Associated amenities and support facilities may include a shaded viewing pavilion, wayfinding and interpretive signage/exhibits, information kiosks, and benches.

Justification: This project will provide a unique trail experience for park users, specifically persons with disabilities and is a high priority for the Black Mountain Ranch Open Space Park Citizen's Advisory Committee, as well as the Rancho Penasquitos Community Planning Group.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs will be determined subsequent to design development.

Relationship to General and Community Plans: The project is consistent with the Black Mountain Open Space Natural Resource Management Plan, and is in conformance with the City's General Plan.

Schedule: Site design and permitting began in Fiscal Year 2013 and is schedule to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: An additional \$231,000 in Regional Park Improvements funding is added to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
PV Est-Other P & R Facilities	400221	\$ 19,173	\$ 30,828	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Regional Park Improvements Fund	200391	-	-	231,000	-	-	-	-	-	-	-	231,000
Total		\$ 19,173	\$ 30,828	\$ 231,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 281,000

Park & Recreation

Tubman Charter School Joint Use Improvements / S13000

Council District: 9
Community Plan: College Area
Project Status: Continuing
Duration: 2013 - 2017
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 31
Priority Category: Low
Contact Information: Mahmalji, Samir
 619-533-5301
 smahmalji@sandiego.gov

Description: This project provides for design and construction of approximately 1.2 acres of joint-use facilities at Tubman Charter School to supplement existing park acreage in the College Area community. Improvements may include synthetic turf multi-purpose fields, multi-purpose hardcourts, walkways, landscaping, and accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current operating cost estimate of \$12,985 is based on the Park & Recreation Department's current cost to maintain various similar facilities.

Relationship to General and Community Plans: This project is consistent with the College Area community plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013. Construction will be scheduled when funding is received from developer contributions.

Summary of Project Changes: Development Impact Fee funding in the amount of \$200,000 has been allocated to this project in Fiscal Year 2014. \$1.4 million in developer contributions is anticipated in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
College Area	400127	\$ 106,640	\$ 183,360	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 490,000
Monetary Conditions Placed on Future Deposits	200636	-	-	-	1,430,000	-	-	-	-	-	-	1,430,000
Total		\$ 106,640	\$ 183,360	\$ 200,000	\$ 1,430,000	\$ -	\$ 1,920,000					

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.08
Total Impact \$	\$ -	\$ -	\$ -	\$ -	12,985

Park & Recreation

University Village Park Tot Lot / S13005

Parks - Neighborhood

Council District: 1	Priority Score: 17
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Calleran, Mark
Duration: 2013 - 2019	619-533-5197
Improv Type: New	mcalleran@sandiego.gov

Description: This project provides for a new children's play area where no playground currently exists. The new play area would be geared toward children between 2 and 5 years of age, including path of travel accessibility improvements.

Justification: This project will contribute to satisfying population-based park requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate of \$14,176 is based on the Park & Recreation Department's current cost to maintain various developed park areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014. Construction will be scheduled when additional funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Pk/Rec Bldg Permit Fee Dist-B	400074	\$ -	\$ 253	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	253
University City So.-Urban Comm	400134	19,530	280,470	-	-	-	-	-	-	-	-	300,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	150,000	150,000
Total		\$ 19,530	\$ 280,723	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000	450,253

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.12
	Total Impact \$	\$ -	\$ -	\$ -	\$ -	14,176

Park & Recreation

Valencia Park Acquisition and Development / S11103

Parks - Mini Parks

Council District: 4	Priority Score: N/A
Community Plan: Southeastern San Diego	Priority Category: N/A
Project Status: Continuing	Contact Information: Harkness, Jeffrey
Duration: 2012 - 2016	619-533-6595
Improv Type: New	jharkness@sandiego.gov

Description: This project provides for the acquisition, design and construction of approximately 0.46 acres (composed of three separate parcels) of unimproved property. The project will expand useable park acreage in the Southeastern San Diego-Encanto Neighborhoods Community. Improvements will include amenities such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore the current cost estimate of \$5,300 is based upon the Park & Recreation Department's current cost to maintain various landscape areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with recommendations of the Southeastern San Diego-Encanto Neighborhoods Community Plan, and is in conformance with the City's General Plan.

Schedule: Property acquisition was completed in Fiscal Year 2011. Design and construction of the project will be scheduled as funding is identified.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 8,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,496
Grant Fund - State	600001	220,865	-	-	-	-	-	-	-	-	-	220,865
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	450,000	450,000
Total		\$ 229,361	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,000	\$ 679,361

Park & Recreation

Views West Neighborhood Park ADA Upgrades / S10031

Parks - Neighborhood

Council District: 5	Priority Score: 82
Community Plan: Rancho Penasquitos	Priority Category: High
Project Status: Continuing	Contact Information: Calleran, Mark
Duration: 2010 - 2015	619-533-5197
Improv Type: Betterment	mcalleran@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) accessibility upgrades and improvements to the park site and to the children's play area. The project will provide for accessible paths of travel within the park, upgrades to the comfort station and concession stand, upgrades to existing site furnishings, and upgrades to the parking area. This project upgrades both play areas to meet current accessibility standard by providing new play equipment, safety surfacing, and upgrades seating near the play areas.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: Funding in the amount of \$305,100 in federal grant funding was appropriated into this project in Fiscal Year 2013 as approved by City Council (R-307552). Funding in the amount of \$275,000 in P&R Facilities funding was removed from this project and was offset by an increase in Facilities Benefit Assessment funding in Fiscal Year 2013.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total	
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Grant Fund - Federal	600000	\$ 305,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	305,100
Rancho Penasquitos FBA	400083	524,708	100,292	-	-	-	-	-	-	-	-	-	625,000
Total		\$ 829,808	\$ 100,292	\$ -	\$ -	930,100							

Park & Recreation

Walker Neighborhood Park Playground Upgrades / S10092

Council District: 6
Community Plan: Mira Mesa
Project Status: Continuing
Duration: 2010 - 2014
Improv Type: Betterment

Parks - Neighborhood

Priority Score: 73
Priority Category: High
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area and path of travel within the park required to comply with all State and federal accessibility guidelines and City standards. This project includes a new accessible onstreet parking space, site furnishings, play area equipment, and surfacing.

Justification: The Americans with Disabilities Act (ADA) of 1995 requires that children's play areas provide like facilities for all children regardless of physical ability. This includes equipment, as well as a resilient surfacing which is accessible to persons with disabilities. This project will also upgrade the children's play areas to be fully compliant with current State safety regulations and Federal ADA requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in conformance with the Mira Mesa Community Plan and the City's General Plan.

Schedule: Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 307,791	\$ 2,209	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 310,000
Mira Mesa East-Major District	400028	3,100	-	-	-	-	-	-	-	-	-	3,100
Total		\$ 310,891	\$ 2,209	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 313,100

Park & Recreation

Webster Neighborhood Identification Sign / S14005

Council District: 4
Community Plan: Mid-City: Eastern Area
Project Status: New
Duration: 2015 - 2016
Improv Type: Betterment

Trans - Roadway - Enhance/Scape/Medians

Priority Score: 21
Priority Category: Low
Contact Information: Field, Andy
 619-685-1350
 afield@sandiego.gov

Description: This project provides for the installation of a new neighborhood identification sign for the Webster neighborhood within a planted median located along the south side of Federal Boulevard between 48th Street and 50th Street.

Justification: This project will provide signage to identify the boundaries of the Webster neighborhood.

Operating Budget Impact: The sign will be located in a landscaped area already maintained by the Webster-Federal Boulevard Maintenance Assessment District (MAD). The additional maintenance impact should be minimal, although the design process may result in some minor increased cost associated with ongoing maintenance (such as sign lighting or focal landscaping around the sign). All additional costs will be funded by the Webster-Federal Boulevard MAD.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014 and construction is anticipated to begin in Fiscal Year 2015.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Webster-Federal Boulevard MAD Fund	200066	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	15,000	15,000
Total		\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,000	\$ 55,000

Park & Recreation

Wegeforth Elementary School Joint Use / S00764

Council District: 7
Community Plan: Serra Mesa
Project Status: Continuing
Duration: 2009 - 2014
Improv Type: Betterment

Parks - Miscellaneous Parks

Priority Score: 67
Priority Category: Medium
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides for the design and construction of approximately four acres at Wegeforth Elementary School for joint-use facilities to supplement existing park acreage in the Serra Mesa Community. Proposed improvements include turf multi-purpose sports field, courts, walkways, landscaping, parking, security lights, drainage, comfort station, and accessibility upgrades.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$74,877 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are refined.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and is anticipated to be completed by mid-Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 613,551	\$ 1,378,449	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,992,000
Serra Mesa - Urban Community	400132	226	1,099,774	-	-	-	-	-	-	-	-	1,100,000
Total		\$ 613,777	\$ 2,478,223	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,092,000

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	0.64	0.64	0.64	0.64
	Total Impact \$	\$ -	\$ 38,277	\$ 40,986	\$ 42,401	\$ 43,955

Park & Recreation

Welcome to Rancho Bernardo Signs / S10036

Council District: 5
Community Plan: Rancho Bernardo
Project Status: Continuing
Duration: 2010 - 2016
Improv Type: Betterment

Trans - Roadway - Enhance/Scape/Medians

Priority Score: 32
Priority Category: Low
Contact Information: Field, Andy
 619-685-1350
 afield@sandiego.gov

Description: This project provides for replacement of the destroyed identification sign located on Rancho Bernardo Road east of Interstate 15 and west of Bernardo Center Drive within the Rancho Bernardo Community.

Justification: This project is an identified improvement in the Rancho Bernardo Maintenance Assessment District. The previous sign was destroyed in a vehicle accident and is in need of replacement. The Rancho Bernardo MAD Citizen's Advisory Committee has approved full funding for this project to replace this sign (using proceeds from the insurance settlement).

Operating Budget Impact: Maintenance of the sign, including repair due to vandalism or vehicle accidents, removal of graffiti, general upkeep and cleaning, and ancillary landscaping and lighting, will be funded by the Rancho Bernardo Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Community input was received in Fiscal Year 2012 to determine the theme, logo, and font for the new sign. Design and construction began in Fiscal Year 2013.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014							Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
CIP Contributions from General Fund	400265	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Rancho Bernardo MAD CIP	200622	7,461	47,906	-	-	-	-	-	-	-	-	-	55,367
Total		\$ 7,461	\$ 62,906	\$ -	\$ 70,367								

Park & Recreation

West Lewis and Falcon Streets Mini-Park / S00757

Parks - Mini Parks

Council District: 3	Priority Score: N/A
Community Plan: Uptown	Priority Category: N/A
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2009 - 2014	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for design and construction of a 0.35 acre mini-park within the West Lewis and Falcon Streets rights-of-way. Amenities include hardscape, landscape, irrigation, seating areas, and interpretive sign.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park & Recreation Department's operating budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018			
Uptown Urban Comm	400121	\$ 448,782	\$ 1,218	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Total		\$ 448,782	\$ 1,218	\$ -	\$ 450,000							

Park & Recreation

West Maple Canyon Mini-Park / S00760

Parks - Mini Parks

Council District: 3	Priority Score: 52
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2009 - 2014	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the design and construction of a 0.25 acre mini-park to be located within the dedicated portion of the Maple Canyon Open Space. Amenities may include walkways, landscaping, seating areas, and public art.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$3,591 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and continued in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: Development Impact Fee funding in the amount of \$70,000 has been allocated to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014					FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
				FY 2014	Anticipated	FY 2015	FY 2016	FY 2017					
Uptown Urban Comm	400121	\$ 280,645	\$ 294,355	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 645,000
Total		\$ 280,645	\$ 294,355	\$ 70,000	\$ -	\$ 645,000							

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	
Park & Recreation - GENERAL	FTEs	0.00	0.04	0.04	0.04	0.04
FUND	Total Impact \$	\$ -	\$ 3,591	\$ 3,761	\$ 3,849	\$ 3,948

Park & Recreation

Wightman Street Neighborhood Park / S00767

Council District: 9	Priority Score: 49
Community Plan: Eastern Area (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2007 - 2017	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development will also include the implementation of the Chollas Creek Enhancement Program for Auburn Creek which is located on site.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$11,000 is based upon the Park & Recreation Department's estimated cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and was completed Fiscal Year 2013. Construction will be scheduled to begin when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Mid-City - Park Dev Fund	400109	\$ 592,818	\$ 93,182	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 686,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,363,000	2,363,000
Total		\$ 592,818	\$ 93,182	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,363,000	\$ 3,049,000

Park & Recreation

Windwood II Mini Park Play Area Upgrades / S11017

Parks - Mini Parks

Council District: 1	Priority Score: 90
Community Plan: Carmel Valley	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2011 - 2015	619-533-5139
Improv Type: Replacement	koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines. This project includes accessible on-street parking, site furnishings, accessible play equipment, and surfacing.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley (North City West) Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and has been completed. Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: Carmel Valley Consolidated Facilities Benefit Assessment (FBA) funding in the amount of \$69,142 is anticipated for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 436,759	\$ 44,099	\$ -	\$ 69,142	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 550,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,225	5,225
Total		\$ 436,759	\$ 44,099	\$ -	\$ 69,142	\$ -	5,225	\$ 555,225				

Park & Recreation

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Windwood II Mini Park Play Area Upgrades / S11017	\$ 555,225	\$ 5,225	0.9%	This project provides for Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area. Construction phase is currently unfunded.
Mountain View Neighborhood Park Area Upgrades / S11019	1,025,000	180,414	17.6%	This project provides for ADA upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines, and will serve the needs of existing and future residents. Construction phase is currently unfunded.
Carmel Valley Neighborhood Park #8 / S00642	6,139,350	1,179,350	19.2%	This project provides for acquiring and developing a four useable-acre neighborhood park in Carmel Valley, including a play area, picnic facilities, open turf area, and landscaping. A portion of the construction phase is currently unfunded.
Cabrillo Heights Neighborhood Park Improvements / S00763	843,000	165,000	19.6%	This project provides for improvements at Cabrillo Heights Neighborhood Park. The construction phase is currently unfunded.
Webster Neighborhood Identification Sign / S14005	55,000	15,000	27.3%	This project is anticipated to cost \$55,000, similar to the Rancho Bernardo Community Identification Signs project (S10036). Additional funding in the amount of \$15,000 is likely needed for this project pending completion of pre-design and confirmation of total project cost.
University Village Park Tot Lot / S13005	450,253	150,000	33.3%	This project provides for a new children's play area where no playground currently exists. Construction phase is currently unfunded.
Cowles Mountain Access Road Rehabilitation / S14001	40,000	15,000	37.5%	This project provides for rehabilitation of approximately 1.6 miles of service/access road on the east side of Cowles Mountain within Mission Trails Regional Park. A portion of the construction phase is currently unfunded.
Tierrasanta Community Park Sports Field Lighting / S11011	1,003,876	400,000	39.8%	This project provides for the design and construction of a lighting system for the multi-purpose sports fields at the Tierrasanta Community Park. Construction phase is currently unfunded.
Riviera Del Sol Neighborhood Park / S00999	6,150,000	2,600,000	42.3%	This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision. Construction phase is currently unfunded.
Hidden Trails Neighborhood Park / S00995	4,708,289	2,288,289	48.6%	This project provides for the acquisition, design, and construction of a four useable acre neighborhood park serving the Otay Mesa Community. Construction phase is currently unfunded.
Silver Wing Neighborhood Park Sports Fld & Sec Lgt / S11051	1,200,609	600,000	50.0%	This project provides for the design and construction of multi-purpose sports fields and security lighting systems at the Silver Wing Neighborhood Park. Construction phase is currently unfunded.
Sefton Field Improvements / S01012	1,000,000	500,000	50.0%	This project provides design and construction of improvements to enhance the 19.3 acre site currently maintained by the Presidio Little League. Construction phase is currently unfunded.
North Ocean Beach Gateway Phase II / S12041	401,000	201,000	50.1%	This project will provide for a disabled accessible walkway with landings to comply with the current Americans with Disability Act requirements. The construction phase is currently unfunded.

Park & Recreation

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
El Cajon Boulevard Streetscape Improvements / S00826	2,449,800	1,269,800	51.8%	This project provides for streetscape improvements along El Cajon Boulevard from Louisiana Street east to 54th Street. The unfunded amount may change as additional street lighting and streetscape needs are identified along the corridor.
Del Mar Mesa Southern Multi-Use Trail / S00889	260,300	150,000	57.6%	This project provides for a surfaced eight-foot wide multi-use trail extending south-erly from the end of Del Mar Mesa Road to complete Neighborhood 10 Trail Con-nection. The next phase of construction is currently unfunded.
California Tower Seismic Retrofit / L12003	2,525,612	1,500,000	59.4%	This project provides for the seismic retrofit of the historic California Tower within Balboa Park. Phase I of this project provides for the relocation of electrical systems. Phase II of this project provides for the seismic system upgrade of the tower. Phase II of design and construction is currently unfunded.
Switzer Canyon Bridge Enhancement Prog / S10054	275,000	175,000	63.6%	This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features. Design and construction phases are currently unfunded.
Valencia Park Acquisition and Development / S11103	679,361	450,000	66.2%	This project provides for provision of population-based park land to serve the Encanto Neighborhood residents. Design and construction phases are currently unfunded.
Sunset Cliffs Natural Pk Hillside Imp Preservation / S10091	4,195,594	2,900,000	69.1%	This project will complete improvements to the hillside portion of the Sunset Cliffs Natural Park. Construction phase is currently unfunded.
Chicano Park ADA Upgrades / S13003	2,502,354	1,791,697	71.6%	This project provides for accessibility upgrades to accommodate persons with dis-abilities while respecting the park's cultural significance and attributes. Construc-tion phase is currently unfunded.
Coastal Erosion and Access / AGF00006	3,314,023	2,400,000	72.4%	This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey.
Wightman Street Neighborhood Park / S00767	3,049,000	2,363,000	77.5%	This project provides for the design and development of Wightman Street Neigh-borhood Park on 0.9 acres of parkland. Construction phase is currently unfunded.
Mission Bay Athletic Area Comfort Stn Modernize / S10021	1,029,057	820,000	79.7%	This project provides for the removal and replacement of the existing comfort sta-tion/concession stand at the Mission Bay Athletic Area. It will also provide an accessible path of travel from Grand Avenue to the comfort station and the center of the ball field complex. Construction phase is currently unfunded.
Multiple Species Conservation / S01076	21,144,303	17,039,472	80.6%	This project will support the City's MSCP Implementing Agreement (I.A.), preser-vation of 52,727 acres within the Multi-Habitat Planning Area (MHPA). To date, 49,004 acres (93%) have been conserved or obligated. The remaining 3,723 acres, which is currently unfunded, will conserve, mitigate, exact, and acquire land per the Multiple Species Conservation Program Implementing Agreement.
Martin Luther King Jr. Promenade / S13020	1,230,000	1,005,000	81.7%	This project will provide for the construction of a cultural promenade area includ-ing pedestrian areas, fitness areas, seating, landscaping, community identification signs, artwork, utility relocation, new street section, retaining walls, and free-stand-ing walls. The construction phase currently is unfunded.

Park & Recreation

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
McKinley Elementary School Joint Use Improvements / S12001	1,702,500	1,523,000	89.5%	This project provides for design and construction of approximately 1.2 acres of joint-use facilities at McKinley Elementary School to supplement existing park acreage in the Greater North Park Community. Construction phase is currently unfunded.
Chollas Community Park / S00654	30,175,562	27,183,356	90.1%	This project provides for the design and development of North Chollas Community Park. Design and construction of future phases of the park are currently unfunded.
Sixth Avenue Playground Improvements / S00616	2,000,000	1,880,000	94.0%	This project will replace an existing playground within Balboa Park's West Mesa along Sixth Avenue. Construction phase is currently unfunded.
Torrey Pines City Park General Development Plan / S01015	10,400,000	9,800,000	94.2%	This project provides for the preparation of a General Development Plan and associated environmental review for 44.0 acres of the 447.0 gross acre park located off North Torrey Pines Road. Construction phase is currently unfunded.
Crystal Pier Improvements / S11014	11,300,000	11,000,000	97.3%	This project will provide for the evaluation of the overall condition of the pier which is located in Pacific Beach and to make recommendations for repairs to ensure public safety. The pier was originally constructed in 1927. A storm demolished 240 feet of the pier in 1983 and this portion was reconstructed in 1987. Currently design and construction phases are unfunded.
Beyer Park Development / S00752	13,212,000	13,000,000	98.4%	This project provides for the acquisition, design, and construction of approximately 12.6 useable acres for a community and neighborhood park on Beyer Boulevard. Design and construction phases are currently unfunded.
Kumeyaay Lakes Berm Restoration and Dredging / S00655	10,000,000	9,840,000	98.4%	This project provides for the dredging of two lakes and reconstruction of a lake berm within the Kumeyaay Lake system at Mission Trails Regional Park. Design and construction phases are currently unfunded.
Total - Park & Recreation		\$ 114,389,603		

Police



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Police

The San Diego Police Department (SDPD) serves approximately 1.3 million residents with professionalism, dependability, and integrity. In addition to the full-service headquarters building, the Department is represented by nine area commands located throughout the 329.6 square miles that are covered in the City of San Diego. San Diego is divided into 19 service areas which encompass 123 neighborhoods.

The dependability of SDPD can only be accomplished through the consistent management of its varied facilities which allows the practice of community-based policing and problem-solving, known as Neighborhood Policing. The two largest area command facilities are Central Division and Mid-City Division (24,000 square feet each). These facilities serve geographical areas of 9.7 square miles and 12.8 square miles, respectively. The largest geographical area of the city (103.8 square miles) is served by the Northeastern Area Station (16,533 square feet). SDPD's Capital Improvement Program plays an important role in addressing the needs of such existing facilities. Deferred capital bond funding has provided the means for department CIP projects to focus on keeping the facilities updated, dependable, and accessible. Future projects will be focused on deferred capital, energy efficiencies, facility overhauls, and development of regional assets.

2013 CIP Accomplishments

In Fiscal Year 2013, the Police Department accomplished the following:

- A major accomplishment this year was the much needed roof repairs and replacement of 18 energy-efficient HVAC (heating, ventilation, and air-conditioning) systems at Mid-City Division. Funding was made possible via deferred capital bond funding.
- Various small construction projects were completed which allowed for the removal and replacement of aged and highly damaged roofing material at six area command facilities, including Eastern, Traffic, Southeastern, Southern, Western and Northeastern. Deferred capital bond funding was utilized for these projects.
- The window re-sealing project at the Police Department's headquarters building was completed. This was necessary due to the age of previous window seals. Deferred capital bond funding was utilized for this project.
- Finalization of architectural design for the Police Shooting Range Refurbishment project and approval from Planning Commission.
- Completion of 28,000 square feet of roof replacement at the Police Department Headquarters building.
- Completion of electrical and plumbing upgrades at the Police Department Headquarters building, in addition to the replacement of front entrance doors to meet ADA requirements.
- Completion of interior and exterior electrical upgrades at Southeastern Police Sub-Station.

2014 CIP Goals

The San Diego Police Department, in Fiscal Year 2014, will design and/or complete a variety of projects that are funded through the CIP. The 2014 Fiscal Year goals include energy efficiency projects along with facility improvements, which include:

- Replacement of the Computer Aided Dispatch (CAD) system.
- Replacement of 26 year-old 911 HVAC chillers located at the Police Department Headquarters building.

Police

- Re-seal of approximately 600,000 square feet of asphalt parking lots at various Police Sub-Stations.
- Removal of existing “Trane” screw chillers at the Police Headquarters building and replace with new energy efficient Turbo Chillers.
- Upgrade existing outdated and inefficient 30 KW solar system at the Police Headquarters building.
- Implantation of Phase 1 of Police Shooting Range Recapitalization Project which includes: new bullet recovery systems; new retaining walls; ADA improvements to existing restrooms and walkways; replacement of the earthen embankments with tilt up walls; a trash collection facility; the addition of disabled parking spaces; drainage improvements; soil remediation; and restoration of the historical shade structures.
- Replacement of the roof at the Northern Division sub-station.
- Replacement of the roof at the Central Division sub-station.

Police

Police: Capital Improvement Projects

Project	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Total
CAD System Replacement Project / S13100	\$ 6,935,766	\$ (3,000,000)	\$ -	\$ 3,935,766
Police Headquarters Cogeneration Repower Project / S10131	983,085	-	-	983,085
Police Range Refurbishment / S10118	2,908,864	-	1,137,870	4,046,734
Public Safety Training Institute / S00816	505,000	-	-	505,000
Police Total	\$ 11,332,715	\$ (3,000,000)	\$ 1,137,870	\$ 9,470,585



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Police

CAD System Replacement Project / S13100

Bldg - Pub Safety - Police Fac / Struct

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Newland, Daniel
Duration: 2013 - 2018	619-531-2926
Improv Type: Replacement	dnewland@sandiego.gov

Description: This project provides for the replacement of the Police Department Computer Aided Dispatch (CAD) system that will incorporate newer technologies available for emergency response, improve operational availability, and expand the tools available for the efficient dispatching of 9-1-1 calls.

Justification: The current CAD system does not meet acceptable industry standards for high availability or emergency site recovery. Over the past two-and-a-half decades, the CAD application has been modified numerous times, and technical support for the aging system has become difficult to acquire and has been increasingly expensive.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: The project is scheduled to begin in Fiscal Year 2013 and be completed in Fiscal Year 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014. The project was approved in Fiscal Year 2013 by Council Resolution. The City Council approved the transfer of \$3 million back to the General Fund to support operations via the Fiscal Year 2014 Budget Resolution and Appropriation Ordinance.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total	
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
CIP Contributions from General Fund	400265	\$ 326,842	\$ 6,608,925	\$ (3,000,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,935,766
Total		\$ 326,842	\$ 6,608,925	\$ (3,000,000)	\$ -	\$ -	\$ 3,935,766						

Police

Police Headquarters Cogeneration Repower Project / S10131

Bldg - Pub Safety - Police Fac / Struct

Council District: 2	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2011 - 2014	619-533-4852
Improv Type: New	nantoun@sanidiego.gov

Description: This project will replace existing engines and system components necessary to provide for system reliability.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Justification: This project will provide the facility with more reliable power during emergency operation events.

Schedule: Installation of co-generation components is scheduled for Fiscal Year 2014.

Operating Budget Impact: The maintenance contract to service the two engines plus absorber will cost approximately \$60,000 annually. Additional natural gas costs are estimated at \$10,000 annually.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ -	\$ 983,085	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 983,085
Total		\$ -	\$ 983,085	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 983,085

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
FTEs	0.00	0.00	0.00	0.00	0.00
Police - GENERAL FUND					
Total Impact \$	\$ -	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000

Police

Police Range Refurbishment / S10118

Bldg - Pub Safety - Police Fac / Struct

Council District: 9	Priority Score: N/A
Community Plan: City Heights	Priority Category: N/A
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2010 - 2016	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project will provide for the repair, replacement, and maintenance of the existing police shooting range located on Federal Boulevard. The project includes the demolition of dilapidated bullet back stops, removal of lead contaminated soil berms, hauling of excess soil offsite, drainage improvements, installation of retaining walls, and the installation of new bullet recovery systems.

Justification: This project will provide for the repair and maintenance of the existing police shooting range.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Project planning began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design was completed in Fiscal Year 2013 while construction is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
C.O.-Pueblo Land/Pol. Decentra	400006	\$ 670,803	\$ 1,152,061	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,822,864
Deferred Maintenance Revenue 2012A-Project	400848	28,404	1,057,596	-	-	-	-	-	-	-	-	1,086,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,137,870	1,137,870
Total		\$ 699,208	\$ 2,209,656	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,137,870	\$ 4,046,734

Police

Public Safety Training Institute / S00816

Bldg - Pub Safety - Police Fac / Struct

Council District: 2	Priority Score: N/A
Community Plan: Peninsula	Priority Category: N/A
Project Status: Continuing	Contact Information: Garcia, Alex
Duration: 2003 - 2014	619-533-3634
Improv Type: Replacement	agarcia@sandiego.gov

Description: The City Council approved a Joint Powers Authority between the City of San Diego, County of San Diego, and San Diego Community College District for the development, financing, and administration of the Regional Public Safety Training Institute (RPSTI). This project provides for an Emergency Vehicle Operations Course (EVOC) training facility in the Camp Nimitz area of the former Naval Training Center. The Naval Training Center Reuse Plan, approved by the Department of the Navy and City Council, set aside 24.7 acres for the purpose of a public safety training facility. The City's projected share of the total cost of the project will be funded jointly by the San Diego Fire-Rescue and Police Departments.

Justification: The expansion of the campus at Miramar College has required the relocation of law enforcement training, specifically the EVOC training facility, to QUALCOMM Stadium. Construction of an EVOC will allow for consistent training of all emergency responders countywide.

Operating Budget Impact: The impact on the Police Department's operating budget cannot be determined at this time due to the unavailability of detailed project information. This project would impact the operating budget of the Police and Fire-Rescue Departments. Additional staffing may be established through the other Joint Powers Authority.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to-date. The project schedule for the design and construction will be established once the scope of work is approved and the remaining funding identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 167,859	\$ 475	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 168,334
Private & Others Contrib-CIP	400264	290,477	46,189	-	-	-	-	-	-	-	-	336,666
Total		\$ 458,335	\$ 46,665	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 505,000

Police

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Police Range Refurbishment / S10118	\$ 4,046,734	\$ 1,137,870	28.1%	This project will provide for the repair, replacement, and maintenance of the existing police shooting range located on Federal Boulevard. Construction phase is currently underfunded.
Total - Police	\$ 1,137,870			



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Public Utilities



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Public Utilities

The Public Utilities Department provides water, wastewater, and recycled water services to approximately 1.3 million water customers and 2.5 million wastewater customers within the San Diego region. The Department's Capital Improvement Program (CIP) supports the infrastructure for reliable water supply and wastewater collection and treatment. The water system extends over 404 square miles with demands of approximately 172 million gallons per day (mgd). This system includes 49 water pump stations, 29 treated water storage facilities, three water treatment plants, and over 3,000 miles of pipelines. The Department also manages the recycled water system, which includes three pump stations and over 80 miles of purple pipe delivering an annual average of over 10 mgd for irrigation, manufacturing, and other non-potable uses. The wastewater system consists of the Municipal (Muni) System and Metropolitan (Metro) System. The Muni System consists of approximately 3,000 miles of pipelines and 79 sewer pump stations including East Mission Gorge Pump Station, Sewage Pump Station No. 64, Sewage Pump Station No. 65, and Penasquitos Pump Station, and is primarily used to collect and convey wastewater from residences and businesses in the City of San Diego. The Metro System consists of three wastewater treatment plants, one biosolids processing facility, four large pump stations, and two outfalls, and provides treatment and disposal services for the City and 12 other agencies and districts within a 450 square mile area stretching from Del Mar to the north, Alpine and Lakeside to the east, and San Ysidro to the south.

Funding for water and wastewater projects are provided by a variety of sources which can include bond financing, water and sewer rates, state revolving fund loans, and grants. Approximately 34 percent of all Metro Fund expenditures are funded by Participating Agencies. The CIP program includes water projects mandated in the Compliance Order from the California Department of Public Health (CDPH); these projects will meet the requirements of the federal Safe Drinking Water Act. The Environmental Protection Agency (EPA) Consent Decree projects for the wastewater system are expected to complete in Fiscal Year 2013. The Department, however, will continue to provide for the needed replacement/rehabilitation of aging infrastructure in compliance with the Clean Water Act.

2013 CIP Accomplishments

The Public Utilities Department, in cooperation with the Public Works Department- Engineering & Capital Projects, oversees the design and construction of water, wastewater, and recycled water projects. Fiscal Year 2013 project highlights included:

The Department is mandated by the CDPH Compliance Order to award 10 miles of cast iron water main replacement in Fiscal Year 2013, and mandated by the EPA Consent Decree to complete 450 miles of sewer main replacement/rehabilitation by June 2013. As of December 2012, a total of 9.01 miles of cast iron water mains have been awarded. With regard to the EPA Consent Decree mileage, as of June 30, 2012 the Department has exceeded the mandate by completing a total of 451.5 miles of sewer pipes. The Department awarded 23.5 miles of water main replacement and completed 53.0 miles of sewer mains in Fiscal Year 2013.

Construction began on the Lindbergh Field Pipeline project which consists of the replacement and relocation of 1.36 miles of 16-inch cast iron water main. The work will increase the reliability of the local water system and will improve access in case of an emergency by relocating the pipeline from the Airport's property.

Construction was completed on Sewer & Water Group Job 789 which consisted of replacing approximately 9,560 linear feet (1.81 miles) of existing 8-inch vitrified clay sewer mains and approximately 17,042 linear feet (3.23 miles) of existing 6-, 8-, 10-, 16-, and 20-inch cast iron water mains. The project also included re-plumbing of sewer laterals, installing curb ramps, and paving restoration. This

Public Utilities

project will improve service reliability, increase pipe strength, upgrade the system to current standards, reduce maintenance requirements, and decrease the chances of water main breaks and sewer main overflows.

Construction began on the AC (Asbestos Cement) Shawnee Road Emergency Project which consists of the replacement of approximately 2,450 linear feet of 12-inch AC water mains on Shawnee Road and Sumter Street. These improvements will increase service reliability, reduce water main breaks, and future maintenance costs.

Construction continued on the Point Loma Grit Improvements which consists of the demolition of the existing South Grit and Headworks Building and construction of the new South Grit Tanks and Grit Processing Building at the Point Loma Wastewater Treatment Plant. The project also includes the construction of an interim grit processing facility and modifications to existing influent channels, piping and electrical/instrumentation. The Point Loma Wastewater Treatment Plant has six aerated grit removal tanks. The plant is not achieving desirable grit removal because the existing grit processing equipment is unable to extract fine sand or silt. The grit accumulated downstream of the grit tanks reduces the efficiency of processing equipment and minimizes the biosolid treatment in the digesters. This project will increase grit removal efficiency.

Construction began on the Alvarado Trunk Sewer Phase III A project which will replace approximately 770 linear feet of existing 24-inch vitrified clay sewer main with a new 36-inch main and will provide for rehabilitation of approximately 240 linear feet of existing sewer main. Approximately half of the linear footage of pipe will be installed using trenchless methods. The improvements will increase capacity and service reliability, while reducing future maintenance costs.

In addition to the Capital Improvement Projects, the Department televised an additional 50.3 miles of sewer mains in Fiscal Year 2013. To date, over 1,700 miles of sewer mains have been televised and more than 570 miles have been identified for replacement or rehabilitation.

2014 CIP Goals

The Public Utilities Department's goal is to provide safe drinking water to the 1.3 million residents of San Diego, and regional wastewater treatment and disposal services for the 2.5 million wastewater customers in the San Diego region.

In order to improve aging infrastructure, the Department's replacement/rehabilitation goals are 45 miles of sewer pipeline and to award 30 miles of water pipeline.

The Department will continue to evaluate the water pipeline replacement program for the remaining 90-100 miles of distribution cast iron water mains and initiate a condition assessment program for the 2,100 miles of AC water pipeline to determine the appropriate replacement rate for the next 10 years. On the wastewater side, the Department will use the assessment data of 570 miles of sewer mains to determine the appropriate number of replacement miles per year.

The Department will continue a proactive condition assessment program to evaluate the condition of water transmission lines, reservoirs, and large size wastewater pipelines.

Additionally, the Department plans to award the design-build contract to install permanent back-up generators at: Pump Stations 1, 64, 65; Penasquitos Pump Station; North City Water Reclamation Plant (NCWRP); and the Environmental Monitoring & Technical Services (EMTS) Laboratory.

Public Utilities

Public Utilities: Capital Improvement Projects

Project	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Total
30th Street Pipeline Replacement / S12010	\$ 371,187	\$ -	\$ 8,950,398	\$ 9,321,585
69th & Mohawk Pump Station / S12011	250,000	279,129	12,087,008	12,616,137
Advanced Water Treatment Demo Plant (IPR/RA) / S10127	7,200,000	-	-	7,200,000
Alvarado 2nd PL Exten & Morena Blvd CI / S12013	-	-	66,941,493	66,941,493
Alvarado Water Treatment Plant Upgrade & Expansion / S00021	115,032,036	-	-	115,032,036
Backup Generators at Sewer PS's, TP, & EMTS / S12036	17,745,600	-	-	17,745,600
Balboa Terrace Trunk Sewer / S12035	10,104,812	-	-	10,104,812
Barrett Flume Cover / S10013	400,000	-	5,592,340	5,992,340
CIP Bond Issuance Reserve / S00342	5,000,000	-	-	5,000,000
Catalina 12inch Cast Iron Mains / S12008	400,000	600,000	7,417,326	8,417,326
Chollas Building / S11025	7,900,000	-	9,800,000	17,700,000
Cielo & Woodman Pump Station / S12012	100,000	-	14,379,546	14,479,546
Colony Hill Water Main Relocation / S11102	1,504,250	-	-	1,504,250
Corrosion Control / AKA00001	300,000	200,000	500,000	1,000,000
Dams and Reservoirs / ABK00001	1,405,770	-	1,900,341	3,306,111
Del Mar Heights East Segment / S12017	100,000	-	5,163,344	5,263,344
Del Mar Heights Pipeline Relocation / S00070	4,350,000	-	3,600,000	7,950,000
EAM ERP Implementation / S14000	-	5,628,000	7,250,000	12,878,000
EMT&S Boat Dock and Steam Line Relocation / S00319	1,732,137	-	286,398	2,018,535
East Mission Gorge Force Main Rehabilitation / S00326	654,640	-	5,537,195	6,191,835
East Point Loma Trunk Sewer / S00329	3,430,000	-	-	3,430,000
EI Capitan Pipeline #2 Valves / S10005	1,314,617	-	-	1,314,617
EI Capitan Reservoir Road Improvements / S00040	426,601	-	2,207,095	2,633,696
EI Monte Pipeline #2 / S10008	3,748,000	-	-	3,748,000
Freeway Relocation / AKB00002	2,782,970	-	434,500	3,217,470
Groundwater Asset Development Program / ABM00001	4,673,365	-	-	4,673,365
Harbor Drive Pipelines Replacement / S12028	9,571,398	-	-	9,571,398
Harbor Drive Trunk Sewer Replacement / S00336	12,398,748	-	-	12,398,748
La Jolla Scenic Drive 16inch Main / S12009	-	724,089	8,208,052	8,932,141
Lake Murray Trunk Sewer / S00335	11,010,798	-	-	11,010,798
Large Diameter Water Transmission PPL / AKA00003	-	780,113	16,391,267	17,171,380
Lindbergh Field 16" Cast Iron Main Replacement / S10055	3,477,779	-	-	3,477,779
Little McGonigle Ranch Road Pipeline / S00069	757,000	-	-	757,000
Lower Otay Outlet Tower / S12018	168,248	131,327	5,205,810	5,505,385
Lower Otay Reservoir Emergency Outlet Improvements / S00044	1,381,428	618,572	-	2,000,000
MBC Biosolids Storage Silos / S00322	8,707,993	339,845	-	9,047,838
MBC Dewatering Centrifuges Replacement / S00339	2,936,837	4,591,817	3,913,900	11,442,554
MBC Odor Control Facility Upgrades / S00323	3,496,231	1,022,262	1,681,507	6,200,000
Metro Facilities Control Systems Upgrade / L10000	8,270,388	-	-	8,270,388

Public Utilities

Public Utilities: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Total
Metro Treatment Plants / ABO00001	15,910,215	1,700,000	10,229,245	27,839,460
Metropolitan System Pump Stations / ABP00002	10,390,123	-	264,877	10,655,000
Metropolitan Waste Water Department Trunk Sewers / AJB00001	49,336,354	-	25,295,557	74,631,911
Miramar Clearwell Improvements / S11024	3,640,000	2,400,000	78,960,000	85,000,000
Miramar Contract A Roof System Redesign / S13016	3,000,000	4,557,000	-	7,557,000
Miramar Water Treatment Plant Upgrade & Expansion / S00024	120,568,505	-	-	120,568,505
Montezuma Pipeline/Mid-City Pipeline Phase II / S11026	518,200	2,000,000	14,681,800	17,200,000
Montezuma Trunk Sewer / S00332	6,182,094	-	-	6,182,094
Morena Reservoir Outlet Tower Upgrade / S00041	809,232	4,870,768	-	5,680,000
Municipal Facilities Control Systems Upgrade / L10001	-	1,810,000	-	1,810,000
NCWRP Sludge Pump Station Upgrade / S00309	707,096	150,000	-	857,096
North City Reclamation System / AHC00002	12,337,997	-	-	12,337,997
Otay 1st/2nd PPL Abandon East of Highland Avenue / S11027	1,063,250	900,000	5,258,471	7,221,721
Otay 1st/2nd PPL Abandon West of Highland Avenue / S12016	150,000	338,051	25,840,413	26,328,464
Otay Second Pipeline Improvements / S00032	2,999,869	-	-	2,999,869
Otay Water Treatment Plant Upgrade & Expansion / S00030	28,789,552	-	-	28,789,552
PS2 Power Reliability & Surge Protection / S00312	2,878,281	351,719	27,970,000	31,200,000
Pacific Beach Pipeline South (W) / S12015	1,750,000	900,000	18,423,000	21,073,000
Pipeline Rehabilitation / AJA00002	68,700,618	25,306,271	91,971,027	185,977,916
Point Loma Grit Processing Improvements / S00315	28,451,864	6,162,221	-	34,614,085
Pressure Reduction Facility Upgrades / AKA00002	100,000	-	-	100,000
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	8,039,440	500,000	953,619	9,493,059
Pump Station 84 Upgrade & Pump Station 62 Abandon / S00308	12,710,452	-	-	12,710,452
Pump Station Restorations / ABP00001	4,400,691	1,250,000	17,858,496	23,509,187
Pump Station Upgrades Group I North County / S00303	16,116,827	-	-	16,116,827
Reclaimed Water Extension / AHC00001	843,168	-	-	843,168
Reclaimed Water Retrofit / AHC00003	851,033	-	-	851,033
Recycled Water System Upgrades / S10010	2,350,000	-	-	2,350,000
Recycled Water Systems Upgrades / AHC00004	337,422	-	-	337,422
Recycled Water Tank Modifications / S12014	791,984	-	108,016	900,000
SBWR Plant Demineralization / S00310	622,839	2,656,294	-	3,279,133
Scripps Ranch Pump Station / S12019	11,767,000	1,312,000	-	13,079,000
Seismic Upgrades / AKB00004	-	-	50,000	50,000
Sewer Main Replacements / AJA00001	134,750,976	23,000,000	211,000,000	368,750,976
South Bay Reclamation System / S00018	1,499,134	-	-	1,499,134

Public Utilities

Public Utilities: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Total
South Metro Sewer Rehabilitation Phase 3B / S00317	157,506	-	9,057,451	9,214,957
South Mission Valley Trunk Sewer / S00302	15,801,938	-	-	15,801,938
Standpipe and Reservoir Rehabilitations / ABL00001	7,676,925	2,384,688	15,296,931	25,358,544
Tierrasanta (Via Dominique) Pump Station / S12040	6,514,736	2,000,000	2,713,264	11,228,000
Torrey Pines Road/La Jolla Blvd Main Replacement / S00003	3,000,359	-	-	3,000,359
USIU Trunk Sewer / S00334	9,249,178	-	-	9,249,178
University Ave Pipeline Replacement / S11021	4,390,197	1,000,000	9,909,803	15,300,000
Unscheduled Projects / AJA00003	9,685,739	-	3,335,704	13,021,443
Upas Street Pipeline Replacement / S11022	3,796,326	4,300,000	12,100,000	20,196,326
Water & Sewer Group Job 816 (W) / S13015	500,000	650,000	9,605,363	10,755,363
Water CIP Reserve / S00048	5,000,000	-	-	5,000,000
Water Department Security Upgrades / S00050	15,243,959	-	-	15,243,959
Water Group 787 / S11108	7,736,125	-	-	7,736,125
Water Group Job 915 (3012) / S10123	16,005,121	-	-	16,005,121
Water Main Replacements / AKB00003	159,732,478	12,000,000	255,000,000	426,732,478
Water Pump Station Restoration / ABJ00001	6,335,569	-	20,726,688	27,062,257
Water Treatment Plants / ABI00001	100,000	1,400,000	500,000	2,000,000
Wet Weather Storage Facility / S00314	2,991,626	-	4,280,501	7,272,127
Public Utilities Total	\$1,080,384,832	\$ 118,814,166	\$1,058,837,746	\$2,258,036,744



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Public Utilities

30th Street Pipeline Replacement / S12010

Council District: 3, 8
Community Plan: Greater North Park, Greater Golden Hill, Southeastern San Diego
Project Status: Continuing
Duration: 2012 - 2018
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 93
Priority Category: High
Contact Information: Rubalcava, Eric
 858-654-4284
 erubalcava@sandiego.gov

Description: This project will replace all cast iron sections of the 30th Street Pipeline south of Thorn Street in University Heights (390 Zone) with 16,397 linear feet of new 30-inch/16-inch distribution/transmission line, and reconnect all services to the new line. It will abandon all parallel cast iron distribution lines and reconnect all services to the new 16-inch line.

Justification: Because the pipeline has been paralleled by the newer 28th Street Pipeline south of Thorn Street and no longer serves as an important transmission route to University Heights (390 Zone), this project will replace the cast iron pipe, provide supply reliability to the south end of the 390 Zone, and improve water quality.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Greater North Park and Greater Golden Hill Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014 and will be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 371,187	\$ -	\$ -	\$ 429,353	\$ 5,386,288	\$ 3,134,757	\$ -	\$ -	\$ -	\$ 9,321,585
Total		\$ -	\$ 371,187	\$ -	\$ -	\$ 429,353	\$ 5,386,288	\$ 3,134,757	\$ -	\$ -	\$ -	\$ 9,321,585

Public Utilities

69th & Mohawk Pump Station / S12011

Council District: 9
Community Plan: College Area
Project Status: Continuing
Duration: 2013 - 2018
Improv Type: Expansion

Bldg - Water - Pump Stations

Priority Score: 96
Priority Category: High
Contact Information: Azar, Hossein
 858-533-4102
 hazar@sandiego.gov

Description: This project will construct a new pump station at the corner of 69th Street and Mohawk Street. The new pump station will feed the 645 Redwood Village Zone. Suction to the pump station will come from the Mid-City Pipeline Phase II.

Justification: This project will replace the existing Montezuma Pump Station for Redwood Village which is reaching the end of its lifecycle.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with College Area and Mid City: Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began Fiscal Year 2013 and will be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: The total project cost increased by \$430,000 from Fiscal Year 2013 due to revised cost estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 16,271	\$ 233,729	\$ 279,129	\$ -	\$ 4,946,954	\$ 6,710,054	\$ -	\$ -	\$ 430,000	\$ -	\$ 12,616,137
Total		\$ 16,271	\$ 233,729	\$ 279,129	\$ -	\$ 4,946,954	\$ 6,710,054	\$ -	\$ -	\$ 430,000	\$ -	\$ 12,616,137

Public Utilities

Advanced Water Treatment Demo Plant (IPR/RA) / S10127

Bldg - Water - Laboratories

Council District: 1	Priority Score: N/A
Community Plan: University	Priority Category: N/A
Project Status: Warranty	Contact Information: Dorman, Amy
Duration: 2010 - 2014	619-533-5248
Improv Type: New	adorman@sandiego.gov

Description: This project explores the feasibility of the project's treatment technology to produce water that can be sent to a reservoir and later be treated again and distributed as drinking water. During the time the Demonstration Plant is in operation, the advanced treated water will be frequently tested to determine the effectiveness of the treatment equipment in removing contaminants; operational data will be gathered and analyzed to refine operation and maintenance estimates for a full-scale system; and tours will be conducted as part of the public outreach effort. The Demonstration Project is the second phase of a three phase program that could lead to implementation of full-scale Indirect Potable Reuse/Reservoir Augmentation (IPR/RA).

Justification: A rate increase to fund the Demonstration Project was approved on November 18, 2008, and went into effect on January 1, 2009 and ended on September 1, 2010. This project was established by Ordinance-19887 Section IV-A, with an initial budget of \$7.2 million.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design, procurement, and installation was completed in Fiscal Year 2011. Data collection will continue through Fiscal Year 2014.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,202,218	\$ 231,286	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,433,504
Water Utility Operating Fund	700011	4,766,496	1	-	-	-	-	-	-	-	-	4,766,496
Total		\$ 6,968,713	\$ 231,287	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,200,000

Public Utilities

Alvarado 2nd PL Exten & Morena Blvd CI / S12013

Council District: 2, 7
Community Plan: Mission Valley, Linda Vista, Mission Bay Park
Project Status: Continuing
Duration: 2012 - 2021
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 92
Priority Category: Medium
Contact Information: Rubalcava, Eric
 858-654-4284
 erubalcava@sandiego.gov

Description: This project provides for replacement of the aging Kearny Mesa Pipeline transmission route with a new transmission route that uses the Alvarado 2nd Pipeline. It will replace 17,032 linear feet of existing 20-inch and 16-inch cast iron Morena Boulevard Pipeline with a new 36-inch Morena Boulevard Pipeline. This 36-inch line will run from the end of the 48-inch Alvarado 2nd Extension Pipeline and connect to the Kearny Mesa Pipeline at the north end, operating at a 536 Hydraulic Grade Line (HGL). It will also replace 15,598 linear feet of parallel 16-inch distribution line from Friars Road and Morena to Morena and Balboa Avenue. The new 16-inch line will operate at 390 HGL connecting to the existing 16-inch line on Friars Road and terminating at Morena and Bunker Hill Street. Additionally, it is proposed that 22,504 linear feet of new 48-inch Alvarado 2nd Extension Pipeline from the western terminus of the existing 48-inch Alvarado 2nd Pipeline (at Interstate 805 and Friars Road to Morena Boulevard and Napa Street) be built. The project will use existing surface streets in Mission Valley to avoid tunneling under the State Route 163 freeway and other bridge crossings.

Justification: This project will replace cast iron pipe; provide redundant transmission to the coastal zones of La Jolla and Pacific Beach for supply reliability; improve water quality; reduce energy waste at the Miramar County Water Authority Pump back facility; reduce peaking problems in the Miramar Water Treatment Plant service area; and provide supply flexibility (Alvarado vs. Miramar). This project is part of a larger plan to improve transmission reliability to the coastal Pacific Beach/La Jolla Zones by replacing the aging Kearny Mesa Pipeline as the lead supply, and adding a second transmission route to the coastal zones.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley, Linda Vista, and Mission Bay Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016 and will be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2021.

Summary of Project Changes: In Fiscal Year 2013 Council approved the deappropriation of \$250,000 (R-308249).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014		FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
				FY 2014	Anticipated							
Water Utility - CIP Funding Source	700010	\$ -	\$ -	\$ -	\$ -	\$ -	1,173,807	\$ 3,642,612	\$ 20,429,989	\$ 41,695,085	\$ -	\$ 66,941,493
Total		\$ -	\$ -	\$ -	\$ -	\$ -	1,173,807	\$ 3,642,612	\$ 20,429,989	\$ 41,695,085	\$ -	\$ 66,941,493

Public Utilities

Alvarado Water Treatment Plant Upgrade & Expansion / S00021

Bldg - Water - Treatment Plants

Council District: 7	Priority Score: N/A
Community Plan: Navajo	Priority Category: N/A
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 1999 - 2018	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project increases the treatment capacity of the Alvarado Water Treatment Plant (WTP) from 150 million gallons of water per day (mgd) to 200 mgd and upgrades the existing treatment plant facilities to replace aged equipment to comply with new drinking water regulations. This project is split into multiple construction projects and will be phase funded. The major project components consist of the construction of two new sedimentation basins, the rehabilitation of existing 1950s-era sedimentation basins, the rehabilitation of the mechanical equipment and controls on the filters, ozone generation, and treatment facilities. Various site and landscaping improvements will also be made.

Justification: The Safe Drinking Water Act, Environmental Protection Agency regulations, and a Department of Public Health Compliance Order dictate the need to upgrade the treatment plant process and equipment. Anticipated future demands within the Alvarado Water Service Area also require the plant to be expanded to 200 mgd, allowing for better utilization of the raw water storage in the San Vicente and El Capitan Reservoirs.

Operating Budget Impact: The upgrade from chlorine to ozone, as the primary disinfectant, will have a significant impact on the electrical and chemical consumption of the plant. The increase in treated water capacity and the technical aspect of the equipment will also impact the cost for maintaining and operating the plant.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 1999 and has continued through subsequent phases of work. Construction began on the initial phase of work in Fiscal Year 2004 and is scheduled to be completed in Fiscal Year 2013. Alvarado WTP - Flow Control Facility #12 has been postponed indefinitely until water demand increases.

Summary of Project Changes: Total project cost has decreased by \$26.0 million. \$16.0 million is attributed to the completion and closure of the Rehab Flocculation/Sedimentation Basins Phase 3 project and \$10.0 million in future years due to revised requirements. Additionally, in Fiscal Year 2013 Council approved the deappropriation of \$2.5 million (R-308249).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 83,405,554	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83,405,554
Water Utility - CIP Funding Source	700010	1,772,638	169,461	-	-	-	-	-	-	-	-	1,942,099
Water Utility Operating Fund	700011	29,684,383	-	-	-	-	-	-	-	-	-	29,684,383
Total		\$ 114,862,575	\$ 169,461	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 115,032,036

Public Utilities

Backup Generators at Sewer PS's, TP, & EMTS / S12036

Council District: 1, 2, 5, 8
Community Plan: University, Miramar Ranch North, Barrio Logan, Torrey Pines
Project Status: Continuing
Duration: 2012 - 2014
Improv Type: New

Bldg - MWWD - Pump Stations

Priority Score: N/A
Priority Category: N/A
Contact Information: Alspaugh, Thomas
 858-654-4493
 talspaugh@sandiego.gov

Description: This project will purchase seven generators and provide a design-build contract to install the generators and associated equipment for permanent power connection to existing sewer Pump Stations 1, 64, 65, Penasquitos, North City Reclamation Plant, and Environmental Monitoring Technical Services laboratory. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project is necessary to prevent environmental damage from sewer spills and prevention of permit violation issues when regional electrical black-outs occur.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Engine procurement began in late Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014. Design-build contract began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: Total project cost has increased by \$6.8 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Metro Sewer Utility - CIP Funding Source	700009	\$ 6,008,601	\$ 2,227,621	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,236,222
Muni Sewer Utility - CIP Funding Source	700008	7,582,246	1,927,132	-	-	-	-	-	-	-	-	9,509,378
Total		\$ 13,590,846	\$ 4,154,754	\$ -	\$ 17,745,600							

Public Utilities

Balboa Terrace Trunk Sewer / S12035

Council District: 6
Community Plan: Clairemont Mesa
Project Status: Continuing
Duration: 1999 - 2014
Improv Type: Replacement

Wastewater - Collection Sys - Trunk Swr

Priority Score: N/A
Priority Category: N/A
Contact Information: Gamboa, Wendy
 619-235-1971
 wgamboa@sandiego.gov

Description: Construction consists of the installation of 8-inch, 15-inch, and 21-inch sewer pipe via tunneling and open trench construction and all other work, and other appurtenances.

Justification: This project will upgrade the existing trunk sewer with a larger pipe to accommodate additional flow in the future.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: In Fiscal Year 2013 Council approved the transfer of \$1.3 million in funds from other projects via R-307397 and later approved the deappropriation of \$900,000 (R-308249).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 8,616,490	\$ 1,488,322	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,104,812
Total		\$ 8,616,490	\$ 1,488,322	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,104,812

Public Utilities

Barrett Flume Cover / S10013

Bldg - Water - Reservoirs/Dams

Council District: Non-city	Priority Score: 83
Community Plan: Non City	Priority Category: High
Project Status: Continuing	Contact Information: Rubalcava, Eric
Duration: 2010 - 2021	858-654-4284
Improv Type: Betterment	erubalcava@sandiego.gov

Description: This project will assess the 10 to 12 miles of open channel delivering water from the Barrett Reservoir to the Lower Otay Reservoir. Based on the assessment, the flume will be covered or replaced.

Justification: Each year golden eagles, deer, and other wildlife drown in the open channel sections of the Barrett Flume. There is also an excessive maintenance burden to keep soil and sediment out. Additionally, there is a slight algae build up due to sunlight. Covering the open flume sections is necessary to prevent fines and sanctions from the resource agencies, to maintain water quality, and to reduce maintenance and down time.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2013. Design is scheduled to begin in Fiscal Year 2015. Construction is estimated to begin in Fiscal Year 2017 and end in Fiscal Year 2021.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Water Utility - CIP Funding Source	700010	\$ 395,024	\$ 3,860	\$ -	\$ -	\$ 84,801	\$ 5,507,539	\$ -	\$ -	\$ -	\$ -	\$ 5,991,224
Water Utility Operating Fund	700011	1,116	-	-	-	-	-	-	-	-	-	1,116
Total		\$ 396,140	\$ 3,860	\$ -	\$ -	\$ 84,801	\$ 5,507,539	\$ -	\$ -	\$ -	\$ -	\$ 5,992,340

Public Utilities

CIP Bond Issuance Reserve / S00342

Bldg - MWWD - Treatment Plants

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 1993 - 2020	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This project acts as an emergency financial reserve for Wastewater Fund capital improvement projects.

Justification: This reserve is required to comply with the stipulation from Bond Counsel.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project acts as a reserve to fund projects on an as-needed basis. Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: The reserve will be used on an as-needed basis, in conformance with Bond Counsel requirements and will be held as a continuing appropriation.

Summary of Project Changes: No significant change has been made to this reserve for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Public Utilities

Catalina 12inch Cast Iron Mains / S12008

Council District: 2	Priority Score: 98
Community Plan: Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Rubalcava, Eric
Duration: 2014 - 2019	858-654-4284
Improv Type: Replacement	erubalcava@sandiego.gov

Description: This project provides for replacement of 13,963 linear feet of 12-inch and 16-inch cast iron mains with a new 16-inch PVC pipe on Catalina Boulevard. The 16-inch pipe will consolidate the 12-inch cast iron line with the parallel 4-inch and 6-inch small distribution mains north of Garden Lane, and consolidate the dual 12-inch cast iron pipes south of Garden lane. The new pipeline will run parallel to the existing 12-inch pipeline alignment.

Justification: This project will replace cast iron pipe, provide supply reliability to the Catalina Pump Station service area, and improve water quality.

Water - Distribution Sys - Transmission

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and will be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018			
Water Utility - CIP Funding Source	700010	\$ -	\$ 400,000	\$ 600,000	\$ -	\$ 5,477,464	\$ 1,939,862	\$ -	\$ -	\$ -	\$ -	\$ 8,417,326
Total		\$ -	\$ 400,000	\$ 600,000	\$ -	\$ 5,477,464	\$ 1,939,862	\$ -	\$ -	\$ -	\$ -	\$ 8,417,326

Public Utilities

Chollas Building / S11025

Bldg - Operations Facility / Structures

Council District: 9	Priority Score: 65
Community Plan: Eastern Area (Mid-City)	Priority Category: Low
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2011 - 2017	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project will construct two new buildings: one two-story building for administration staff and a one-story maintenance shop.

Justification: This project will allow for Water Operations Division to consolidate their staff in one central facility. The existing facility is not adequate for current needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design/Build is scheduled to begin in Fiscal Year 2014 and to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 322,418	\$ 7,327,107	\$ -	\$ -	\$ -	\$ 9,000,000	\$ 800,000	\$ -	\$ -	\$ -	\$ 17,449,525
Water Utility Operating Fund	700011	250,475	-	-	-	-	-	-	-	-	-	250,475
Total		\$ 572,893	\$ 7,327,107	\$ -	\$ -	\$ -	\$ 9,000,000	\$ 800,000	\$ -	\$ -	\$ -	\$ 17,700,000

Public Utilities

Cielo & Woodman Pump Station / S12012

Council District: 4	Priority Score: 90
Community Plan: Southeastern (Encanto Neighborhoods)	Priority Category: High
Project Status: Continuing	Contact Information: Rubalcava, Eric
Duration: 2012 - 2019	858-654-4284
Improv Type: Expansion	erubalcava@sandiego.gov

Description: This project provides for the replacement of the Cielo and Woodman Pump Station (PS) with a new PS with 12 million gallons per day (mgd) capacity to improve efficiency and reliability, and allow for substitution of Alvarado City water (536 Zone) which is now provided via the County Water Authority (CWA) #19 Paradise Mesa Crosstie. It will replace two 12-inch and 16-inch cast iron distribution mains. The first main is on Imperial and Woodman Street and the second main is on Skyline Drive to Cielo Drive. It will install a dedicated Alvarado 536 line from the intersection of Imperial Avenue and Woodman Street to the new upgraded Cielo and Woodman PS.

Justification: This project will replace a deteriorating pump station facility and cast iron mains that lead to the station. According to year 2030 demands, the Otay Water Treatment Plant (WTP) will not be able to supply enough suction head to the pump station. Thus, the pump station would need to be supplied from the Alvarado Water Treatment Plant (WTP).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2013 Council approved the deappropriation of \$441,303 million (R-308249). This amount has been added to Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 1,033,188	\$ 4,328,691	\$ 9,017,667	\$ -	\$ -	\$ 14,479,546
Total		\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 1,033,188	\$ 4,328,691	\$ 9,017,667	\$ -	\$ -	\$ 14,479,546

Public Utilities

Colony Hill Water Main Relocation / S11102

Council District: 1	Priority Score: 88
Community Plan: La Jolla	Priority Category: Medium
Project Status: Warranty	Contact Information: Amen, Rania
Duration: 2011 - 2014	619-533-5492
Improv Type: Replacement	ramen@sandiego.gov

Description: This project consists of the installation of approximately 1,199 linear feet of 16-inch water mains, 155.03 linear feet of 8-inch water mains, and relocation of several water services and fire hydrants within the following streets: Via Capri, Via Avola, Caminito Rialto, Caminito Avola, and within the existing water easement adjacent to the Colony Hill HOA Clubhouse.

Justification: This project is a result of a settlement agreement between the City of San Diego and the Colony Hill Home Owners Association (HOA) in July 2010. The City of San Diego is responsible to complete the construction within two years from the date of the settlement.

Water - Distribution Sys - Transmission

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Planning started in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design and construction began in Fiscal Year 2012 and was completed in Fiscal Year 2013.

Summary of Project Changes: This project will be closed by the end of the year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018			
Water Utility - CIP Funding Source	700010	\$ 1,339,016	\$ 165,234	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,504,250
Total		\$ 1,339,016	\$ 165,234	\$ -	\$ 1,504,250							

Public Utilities

Corrosion Control / AKA00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: Annual
Priority Category: Annual
Contact Information: Hwang, Guann
 858-292-6476
 ghwang@sandiego.gov

Description: This annual allocation provides for renovating or replacing deteriorating corrosion control and monitoring systems throughout the City.

Justification: Deteriorating corrosion control and monitoring systems are in need of rehabilitation. This annual allocation provides for an ongoing program to rehabilitate over 600 existing corrosion protection stations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total budget for Fiscal Year 2014 increased by \$200,000 over last fiscal year due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,057	\$ 298,943	\$ 200,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 1,000,000
Total		\$ 1,057	\$ 298,943	\$ 200,000	\$ -	\$ 100,000	\$ -	\$ 1,000,000				

Public Utilities

Dams and Reservoirs / ABK00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for rehabilitating and reconstructing improvement projects at reservoirs and dams. Projects include resurfacing access roads, reconstructing berms, installing lighting around dams, and sandblasting and shotcreting all exposed surfaces of the dams.

Justification: The rehabilitation and reconstruction of access roads and the upgrading of berms, lighting, and all exposed surfaces of the dams are necessary to maintain access to and safety in the dam area. The State required improvements will also serve to satisfy a portion of the Division of Safety of Dams.

Operating Budget Impact: None.

Bldg - Water - Reservoirs/Dams

Relationship to General and Community Plans: This project is in compliance consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis. Modifications to Lake Hodges Dam scheduled in Fiscal Year 2010 were deferred to Fiscal Year 2013.

Summary of Project Changes: Total budget for Fiscal Year 2014 decreased by \$774,304 over last fiscal year due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 410,001	\$ 934,539	\$ -	\$ -	\$ 1,554,575	\$ -	\$ -	\$ -	\$ 345,766	\$ -	\$ 3,244,881
Water Utility Operating Fund	700011	61,230	-	-	-	-	-	-	-	-	-	61,230
Total		\$ 471,231	\$ 934,539	\$ -	\$ -	\$ 1,554,575	\$ -	\$ -	\$ -	\$ 345,766	\$ -	\$ 3,306,111

Public Utilities

Del Mar Heights East Segment / S12017

Council District: 1	Priority Score: 83
Community Plan: Del Mar Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Rubalcava, Eric
Duration: 2012 - 2018	858-654-4284
Improv Type: Expansion	erubalcava@sandiego.gov

Description: This project provides for the installation of 2,800 feet of 36-inch pipe segments and 3,668 feet of parallel pipeline between Mona Lane and Lopiella Meadows Place for redundancy.

Justification: This pipeline was built in 1961 and has experienced leaks. It is in poor condition and has no corrosion protection. The original pipe was a 30-inch Steel Cylinder Rod Wrapped (SCRW) pipeline. This size is too small to meet projected demand increases in the area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 100,000	\$ -	\$ -	\$ 730,282	\$ 3,230,946	\$ 1,202,116	\$ -	\$ -	\$ -	\$ 5,263,344
Total		\$ -	\$ 100,000	\$ -	\$ -	\$ 730,282	\$ 3,230,946	\$ 1,202,116	\$ -	\$ -	\$ -	\$ 5,263,344

Public Utilities

Del Mar Heights Pipeline Relocation / S00070

Council District: 1	Priority Score: N/A
Community Plan: Del Mar Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Wilson, Leonard
Duration: 2005 - 2016	858-654-4112
Improv Type: Expansion	llwilson@sandiego.gov

Description: This project will provide for the relocation and upsizing of an existing 36-inch pipeline in the ultimate right-of-way for Carmel Valley Road. The existing Del Mar Heights Pipeline will no longer follow the alignment of Carmel Valley Road, once Carmel Valley Road is improved to four lanes.

Justification: Future maintenance of this facility is enhanced when it is in an accessible and convenient location such as a public street right-of-way. This project will relocate the pipeline so that it can be easily maintained, repaired, and serviced in the future.

Operating Budget Impact: None.

Water - Distribution Sys - Distribution

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2012. Phase 1 construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2016. Phase 2 is contingent upon Public Facilities Financing Program approval and is planned for future years.

Summary of Project Changes: The total project cost increased by the Pacific Highlands Ranch Community Facilities Benefit Assessment (FBA) funds of \$3.6 million and funding to be programmed in future fiscal years per the Public Facilities Financing Plans (PFFP).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 4,282,795	\$ 67,205	\$ -	\$ -	\$ -	\$ -	\$ -	900,000	\$ 2,700,000	\$ -	\$ 7,950,000
Total		\$ 4,282,795	\$ 67,205	\$ -	\$ -	\$ -	\$ -	\$ -	900,000	\$ 2,700,000	\$ -	\$ 7,950,000

Public Utilities

EAM ERP Implementation / S14000

Council District: Citywide	Priority Score: 85
Community Plan: Citywide	Priority Category: High
Project Status: New	Contact Information: Arnold, Jane
Duration: 2014 - 2014	858-614-4569
Improv Type: Replacement	jarnold@sandiego.gov

Bldg - Other City Facility / Structures

Description: This project provides for the establishment of an integrated, real-time SAP ERP Enterprise Asset Management (EAM) software solution that builds upon the existing Citywide SAP ERP platform. The major legacy maintenance and asset management systems to be replaced within scope of this project are SWIM, EMPAC, and PSTools. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: A comprehensive maintenance management system is required to appropriately manage the complex asset infrastructure needed to provide water and wastewater services to the San Diego region and to provide sophisticated asset capital planning activities to ensure future needs are met. The SAP ERP EAM implementation is a strategic project for investment in, and support of, the Citywide SAP ERP System for the City of San Diego which will provide the cornerstone EAM solution, Citywide.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan

Schedule: The project schedule will follow the ASAP methodology for the project's lifecycle. It will use the standardized work breakdown structure (WBS) that provides the foundation for defining implementation project work in a deliverable-oriented, hierarchical manner in order to manage the project work to completion. The project duration is estimated at three years.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ -	\$ 1,238,160	\$ -	\$ 1,203,400	\$ 391,600	\$ -	\$ -	\$ -	\$ -	\$ 2,833,160
Muni Sewer Utility - CIP Funding Source	700008	-	-	2,138,640	-	2,078,600	676,400	-	-	-	-	4,893,640
Water Utility - CIP Funding Source	700010	-	-	2,251,200	-	2,188,000	712,000	-	-	-	-	5,151,200
Total		\$ -	\$ -	\$ 5,628,000	\$ -	\$ 5,470,000	\$ 1,780,000	\$ -	\$ -	\$ -	\$ -	\$ 12,878,000

Public Utilities

EMT&S Boat Dock and Steam Line Relocation / S00319

Council District: 2
Community Plan: Peninsula
Project Status: Continuing
Duration: 2012 - 2016
Improv Type: Expansion

Bldg - MWWD - Laboratories

Priority Score: 81
Priority Category: Medium
Contact Information: Eling, Michael
 858-292-6477
 melling@sandiego.gov

Description: The Environmental Monitoring and Technical Services (EMTS) Laboratory Boat Dock and Steam Line Project provides for the design and construction of a boat dock located in the channel adjacent to the EMTS laboratory, as well as the installation of an esplanade and undergrounding of approximately 600 feet of an above-ground steam line situated along the frontage of the boat channel. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: As part of a Public Benefit Conveyance (PBC) from the federal government, MWWD designed and constructed a 40,000 square foot ocean monitoring laboratory which is now in operation. The design of this project included a boat dock to service the laboratory. Permits obtained as part of the construction required Metro to fund a portion of a future park esplanade located adjacent to the laboratory frontage. To gain future unobstructed access to the boat dock, and to provide unobstructed access to the future esplanade, the existing steam line must be undergrounded. Public Utilities currently leases boat dock space at Driscoll's Wharf and this project would eliminate this ongoing expense.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The dock was partially designed in Fiscal Year 2001, but was postponed due to ongoing issues related to the contamination and conveyance of the boat channel. The design is scheduled to begin and be completed in Fiscal Year 2014, with construction scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 1,732,137	\$ -	\$ -	\$ 286,398	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,018,535
Total		\$ -	\$ 1,732,137	\$ -	\$ -	\$ 286,398	\$ -	\$ 2,018,535				

Public Utilities

East Mission Gorge Force Main Rehabilitation / S00326

Wastewater - Collection Sys - Trunk Swr

Council District: 7	Priority Score: 90
Community Plan: Navajo	Priority Category: Medium
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2004 - 2019	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This project provides for the rehabilitation of the East Mission Gorge force main due to deterioration of the pipeline concrete lining from sulfuric acid build-up.

Justification: This project provides for the rehabilitation of the force main in order to prevent breakage of the force main and prevent potential sewage spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015. This project is on hold pending the negotiation of a cost-sharing agreement with the Participating Agencies.

Summary of Project Changes: In Fiscal Year 2013 Council approved the deappropriation of \$600,000 (R-308249).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 441,835	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	441,835
Muni Sewer Utility - CIP Funding Source	700008	-	212,805	-	-	-	518,062	2,856,302	2,162,831	-	-	5,750,000
Total		\$ 441,835	\$ 212,805	\$ -	\$ -	\$ -	\$ 518,062	\$ 2,856,302	\$ 2,162,831	\$ -	\$ -	6,191,835

Public Utilities

East Point Loma Trunk Sewer / S00329

Wastewater - Collection Sys - Trunk Swr

Council District: 2	Priority Score: N/A
Community Plan: Peninsula, Midway - Pacific Highway	Priority Category: N/A
Project Status: Warranty	Contact Information: Spier, Carl
Duration: 2001 - 2014	619-533-5126
Improv Type: Expansion	cspier@sandiego.gov

Description: Construction consists of the rehabilitation of approximately 4,932 feet of 27-inch & 3,229 feet of 30-inch trunk sewer mains, the rehabilitation of sewer manholes, and sewer laterals connections, and all other work and appurtenances necessary to complete the work. The affected streets are Nimitz Boulevard, Barnett Avenue, and Cushing Road between Nimitz Boulevard and Barnett Avenue.

Justification: The existing system is almost 60 years old and needs to be rehabilitated.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Peninsula and Midway-Pacific Highway Corridor Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2011 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: In Fiscal Year 2013 Council approved the deappropriation of \$2.5 million (R-308249).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 542,817	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 542,817
Muni Sewer Utility - CIP Funding Source	700008	1,909,171	623,144	-	-	-	-	-	-	-	-	2,532,315
Municipal Sewer Revenue Fund	700000	354,868	-	-	-	-	-	-	-	-	-	354,868
Total		\$ 2,806,856	\$ 623,144	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,430,000

Public Utilities

El Capitan Pipeline #2 Valves / S10005

Council District: Non-city	Priority Score: 67
Community Plan: Non City	Priority Category: Low
Project Status: Warranty	Contact Information: Asgharzadeh, Iraj
Duration: 2010 - 2013	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project previously provided for a pipeline parallel to the existing 48-inch El Capitan Pipeline with 41,490 linear feet of new 54-inch pipeline. Now the project will replace the existing 48-inch butterfly valve at station 16+00 with a 48-inch plug valve and a 48-inch energy dissipater valve. It will also replace the existing 30-inch plug valve at station 17+00 with a 30-inch plug valve and a 30-inch energy dissipater valve to assist with a thorough condition assessment of the pipeline.

Justification: The existing valves are leaking and need to be replaced. The valves are part of the emergency drawdown system required by Division Safety of Dams - State Department (DSOD) for El Capitan Reservoir.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Water Utility - CIP Funding Source	700010	\$ 974,774	\$ 252,716	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,227,491
Water Utility Operating Fund	700011	87,127	-	-	-	-	-	-	-	-	-	87,126
Total		\$ 1,061,901	\$ 252,716	\$ -	\$ 1,314,617							

Public Utilities

El Capitan Reservoir Road Improvements / S00040

Council District: Non-city
Community Plan: Non City
Project Status: Continuing
Duration: 1999 - 2018
Improv Type: Replacement - Rehab

Bldg - Water - Reservoirs/Dams

Priority Score: 14
Priority Category: Low
Contact Information: Rubalcava, Eric
 858-654-4284
 erubalcava@sandiego.gov

Description: This project provides for repairing and widening the access road to El Capitan Reservoir.

Justification: The existing access road is narrow and has become a safety concern due to rain induced sloughing. Widening the road will improve accessibility to the reservoir, accommodate recreation activities, and assist maintenance efforts for the reservoir.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2000 and was completed in Fiscal Year 2001. Construction has been re-scheduled to begin in Fiscal Year 2016 and to be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2013 Council approved the deappropriation of \$89,564 (R-308249). This amount has been added to Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 426,601	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	426,601
Water Utility - CIP Funding Source	700010	-	-	-	-	-	189,564	1,840,809	176,722	-	-	2,207,095
Total		\$ 426,601	\$ -	\$ -	\$ -	\$ -	\$ 189,564	\$ 1,840,809	\$ 176,722	\$ -	\$ -	2,633,696

Public Utilities

El Monte Pipeline #2 / S10008

Water - Distribution Sys - Distribution

Council District: 7	Priority Score: 96
Community Plan: Navajo	Priority Category: High
Project Status: Continuing	Contact Information: Wong, Pete
Duration: 2010 - 2015	858-292-6475
Improv Type: Replacement - Rehab	pwong@sandiego.gov

Description: This project will perform a condition assessment on the existing 63,900 foot long 48-inch to 72-inch diameter pipeline between the Lakeside Pump Station and the Alvarado Water Treatment Plant.

Schedule: Condition assessment began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2015.

Justification: This project is necessary to ensure that future water demands are met in the Alvarado service area.

Summary of Project Changes: Total project cost decreased by \$103.7 million for the planning, design, and construction component of the pipeline. This project is now for condition assessment of the pipeline only. A future project will be created to cover any design or construction of this pipeline, if deemed necessary by the condition assessment.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 79,291	\$ 3,667,730	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,747,021
Water Utility Operating Fund	700011	979	-	-	-	-	-	-	-	-	-	979
Total		\$ 80,270	\$ 3,667,730	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,748,000

Public Utilities

Freeway Relocation / AKB00002

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides funding to relocate water lines in conflict with the State Department of Transportation highway construction zones.

Justification: Waterline relocation is required by the State Department of Transportation's effort to expand the State Highway System. Relocation projects are accomplished in conjunction with highway projects scheduled by the State Department of Transportation.

Operating Budget Impact: None.

Water - Distribution Sys - Distribution

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis per Caltrans requests.

Summary of Project Changes: Total budget for Fiscal Year 2014 decreased by \$100,000 over last fiscal year due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,561,054	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,561,054
Water Utility - CIP Funding Source	700010	190,251	750,440	-	-	434,500	-	-	-	-	-	1,375,191
Water Utility Operating Fund	700011	281,224	-	-	-	-	-	-	-	-	-	281,224
Total		\$ 2,032,530	\$ 750,440	\$ -	\$ -	\$ 434,500	\$ -	\$ 3,217,470				

Public Utilities

Groundwater Asset Development Program / ABM00001

Bldg - Water - Wells

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Adrian, George
Duration: 2010 - 2021	619-533-4680
Improv Type: Replacement	gadrian@sandiego.gov

Description: This annual allocation provides for investigation work related to legal, technical, regulatory, and water quality issues; and for the planning, design, and construction of groundwater facilities to increase the local water supply.

Justification: The City imports 90 percent of its water from the Colorado River and the State Water Project. The City has access to nine under-utilized groundwater assets that could be developed to supply new yield, seasonal storage, or carryover storage.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Research, exploration, and demonstration began in Fiscal Year 2001 and will continue through Fiscal Year 2014. Design and construction of sub-projects identified in the research/exploration/demonstration phase began in Fiscal Year 2012 and continues through Fiscal Year 2021 and beyond.

Summary of Project Changes: Total budget for Fiscal Year 2014 decreased by \$500,000 over last fiscal year due to revised requirements. \$500,000 was also removed from outlying years. Additionally, in Fiscal Year 2013 Council approved the deappropriation of \$500,000 (R-308249).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-Other	710002	\$ 493,604	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	493,604
Historical Fund	X999	85,446	-	-	-	-	-	-	-	-	-	85,446
Water Utility - CIP Funding Source	700010	2,518,508	903,722	-	-	-	-	-	-	-	-	3,422,230
Water Utility Operating Fund	700011	670,186	1,899	-	-	-	-	-	-	-	-	672,084
Total		\$ 3,767,744	\$ 905,621	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,673,365

Public Utilities

Harbor Drive Pipelines Replacement / S12028

Council District: 2, 3
Community Plan: Old San Diego, Ocean Beach, Peninsula
Project Status: Continuing
Duration: 2008 - 2015
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 97
Priority Category: High
Contact Information: Azar, Hossein
 619-533-4102
 hazar@sandiego.gov

Description: This project replaces 4.4 miles of 16-inch cast iron water pipeline from the Harbor Drive Bridge to the Point Loma Reservoir.

Justification: These improvements are necessary to prevent water pipe breaks and to ensure a continuous water supply to the Ocean Beach, Old San Diego, and Peninsula community planning areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach, Old San Diego, and Peninsula Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: In Fiscal Year 2013 Council approved the deappropriation of \$2.0 million (R-308249).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 53,341	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	53,341
Water Utility - CIP Funding Source	700010	8,900,849	617,209	-	-	-	-	-	-	-	-	9,518,057
Total		\$ 8,954,189	\$ 617,209	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,571,398

Public Utilities

Harbor Drive Trunk Sewer Replacement / S00336

Wastewater - Collection Sys - Trunk Swr

Council District: 8	Priority Score: 90
Community Plan: Barrio Logan	Priority Category: Medium
Project Status: Continuing	Contact Information: Spier, Carl
Duration: 2000 - 2014	619-533-5126
Improv Type: Expansion	cspier@sandiego.gov

Description: This project provides for upgrading and replacing existing portions of 39-inch Harbor Drive Trunk Sewer with 48-inch pipelines.

Justification: The existing trunk sewer has a portion constructed of techite pipeline, which has been prone to structural failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2002 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Historical Fund	X999	\$ 642,459	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 642,459
Muni Sewer Utility - CIP Funding Source	700008	10,499,649	917,999	-	-	-	-	-	-	-	-	11,417,648
Municipal Sewer Revenue Fund	700000	338,640	-	-	-	-	-	-	-	-	-	338,640
Total		\$ 11,480,749	\$ 917,999	\$ -	\$ 12,398,748							

Public Utilities

La Jolla Scenic Drive 16inch Main / S12009

Council District: 1	Priority Score: 82
Community Plan: La Jolla	Priority Category: Low
Project Status: Continuing	Contact Information: Rubalcava, Eric
Duration: 2012 - 2017	858-654-4284
Improv Type: Replacement	erubalcava@sandiego.gov

Description: This project provides for replacement of 6-inch, 8-inch, and 12-inch pipelines with 15,635 linear feet of 16-inch pipe from the Soledad Reservoir that travels south along La Jolla Scenic Drive South; continues onto La Jolla Rancho Road, La Jolla Mesa Drive, Muirlands Drive, and El Camino Del Teatro; rejoins Muirlands Drive and Nautilus Street; and terminates at Fairway Road and the Muirlands Pump Station (PS). It will connect the Muirlands PS to the south Soledad Muirlands (725 Zone) to provide backup supply to the 725 Zone, and to solve fire flow deficiency and maintain peak pressures.

Justification: The current distribution grid has insufficient capacity to meet fire flow requirements, and is a bottleneck that leads to two isolated portions of the 725 Zone. If either of the pump/reservoir tandems that feed the zone go out of service, feed from the other tandem could not effectively be moved across the zone.

Water - Distribution Sys - Transmission

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2017.

Summary of Project Changes: In Fiscal Year 2013 Council approved the deappropriation of \$240,258 (R-308249). This amount has been added to Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ -	\$ 724,089	\$ -	\$ 3,135,507	\$ 4,375,765	\$ 696,780	\$ -	\$ -	\$ -	\$ 8,932,141
Total		\$ -	\$ -	\$ 724,089	\$ -	\$ 3,135,507	\$ 4,375,765	\$ 696,780	\$ -	\$ -	\$ -	\$ 8,932,141

Public Utilities

Lake Murray Trunk Sewer / S00335

Wastewater - Collection Sys - Trunk Swr

Council District: 7	Priority Score: N/A
Community Plan: Navajo	Priority Category: N/A
Project Status: Warranty	Contact Information: Spier, Carl
Duration: 2003 - 2014	619-533-5126
Improv Type: Expansion	cspier@sandiego.gov

Description: This project provides for the replacement of 15,900 linear feet (3.01) miles of existing 12-inch, 15-inch, and 18-inch diameter and installation of maintenance access pathways.

Schedule: Design began in Fiscal Year 2003 and was completed in Fiscal Year 2010. Construction began in Fiscal Year 2010 and was completed in Fiscal Year 2013.

Justification: This project provides for the upsizing of the trunk sewer to meet build-out capacity.

Summary of Project Changes: In Fiscal Year 2013 Council approved the deappropriation of \$2.5 million (R-308429). This project is complete and will be closed by the end of the year.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,322,688	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,322,688
Muni Sewer Utility - CIP Funding Source	700008	1,065,520	266,876	-	-	-	-	-	-	-	-	1,332,395
Municipal Sewer Revenue Fund	700000	8,355,714	-	-	-	-	-	-	-	-	-	8,355,714
Total		\$ 10,743,922	\$ 266,876	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	11,010,798

Public Utilities

Large Diameter Water Transmission PPL / AKA00003

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: New	Contact Information: Hwang, Guann
Duration: 2010 - 2020	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation allows for the replacement of 16-inch and larger diameter water pipelines at various locations throughout the City.

Justification: This annual allocation provides for the replacement of large diameter pipelines that are in a deteriorated condition or have reached the end of their service life.

Operating Budget Impact: None.

Water - Distribution Sys - Transmission

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: This is a new annual allocation for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ -	\$ 780,113	\$ -	\$ 9,722,026	\$ 3,146,978	\$ 3,007,857	\$ 514,406	\$ -	\$ -	\$ 17,171,380
Total		\$ -	\$ -	\$ 780,113	\$ -	\$ 9,722,026	\$ 3,146,978	\$ 3,007,857	\$ 514,406	\$ -	\$ -	\$ 17,171,380

Public Utilities

Lindbergh Field 16" Cast Iron Main Replacement / S10055

Council District: 2, 3
Community Plan: Midway - Pacific Highway
Project Status: Continuing
Duration: 2010 - 2015
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 97
Priority Category: High
Contact Information: Azar, Hossein
 619-533-4102
 hazar@sandiego.gov

Description: This project replaces 1.34 miles of pipeline and relocates the 16-inch cast iron transmission main from adjacent to the departure taxiway at Lindbergh Field to the public street which is more accessible for operation and maintenance.

Justification: In case of a pipe failure requiring Water Operations to perform emergency repair, the pipeline must be relocated to a location outside the secured Airport property that is more accessible for operation and maintenance. The 12-inch and 16-inch cast iron pipe was installed in the 1940s.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway-Pacific Highway Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: In Fiscal Year 2013 Council approved the deappropriation of \$2.5 million (R-308249).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,844,912	\$ 266,565	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,111,476
Water Utility Operating Fund	700011	366,303	-	-	-	-	-	-	-	-	-	366,303
Total		\$ 3,211,214	\$ 266,565	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,477,779

Public Utilities

Little McGonigle Ranch Road Pipeline / S00069

Council District: 1
Community Plan: Del Mar Mesa, Pacific Highlands Ranch
Project Status: Continuing
Duration: 2004 - 2015
Improv Type: Expansion

Water - Distribution Sys - Transmission

Priority Score: 70
Priority Category: Low
Contact Information: Wilson, Leonard
 858-654-4112
 llwilson@sandiego.gov

Description: This project provides for the construction of approximately 15,800 linear feet of 30-inch diameter water transmission pipeline in Carmel Mountain Road and Little McGonigle Ranch Road within the Del Mar Mesa and Pacific Highlands Ranch communities to provide capacity for both Del Mar Mesa and Pacific Highlands Ranch.

Justification: The pipeline is required to provide capacity in the water system to adequately supply the demand resulting from the build-out of the Del Mar Mesa and Pacific Highlands Ranch communities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa and Pacific Highlands Ranch Community Plans and is in conformance with the City's General Plan.

Schedule: Phases 1 and 2 are complete. The design of Phase 3 is not scheduled at this time. The design of Phases 4 and 5 are complete. Construction of Phases 4 and 5 are scheduled to be completed in Fiscal Year 2015, but are dependent upon the construction of the Shaw Lorenz Community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 655,025	\$ 101,975	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 757,000
Total		\$ 655,025	\$ 101,975	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 757,000

Public Utilities

Lower Otay Outlet Tower / S12018

Council District: Non-city
Community Plan: Non City
Project Status: Continuing
Duration: 2012 - 2016
Improv Type: Betterment

Bldg - Water - Reservoirs/Dams

Priority Score: 90
Priority Category: High
Contact Information: Rubalcava, Eric
 858-654-4284
 erubalcava@sandiego.gov

Description: This project provides for the upgrade/replacement of the Lower Otay Outlet Tower.

Justification: Seismic analysis concluded that the tower's concrete has an overstress in flexural tension. Both the tower and the tower foundation are in danger of failure.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014		FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
					Actual	Anticipated							
Water Utility - CIP Funding Source	700010	\$ -	\$ 168,248	\$ 131,327	\$ -	\$ 1,617,047	\$ 3,588,763	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,505,385
Total		\$ -	\$ 168,248	\$ 131,327	\$ -	\$ 1,617,047	\$ 3,588,763	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,505,385

Public Utilities

Lower Otay Reservoir Emergency Outlet Improvements / S00044

Bldg - Water - Reservoirs/Dams

Council District: Non-city	Priority Score: 75
Community Plan: Non City	Priority Category: Medium
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2001 - 2015	619-533-4102
Improv Type: Betterment	hazar@sandiego.gov

Description: This project provides for the installation of two sluice gates on the auxiliary spillway to improve draw-down capacity.

Justification: The State Department of Safety of Dams requires an emergency draw-down capability of 10 percent of reservoir capacity in 10 days. Lower Otay Reservoir (backed up by Savage Dam) requires 56 days for 10 percent draw-down in order to prevent a risk of dam failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2015.

Summary of Project Changes: Total project cost increased by \$618,572 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 403,219	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 403,219
Water Utility - CIP Funding Source	700010	94,609	640,262	618,572	-	-	-	-	-	-	-	1,353,444
Water Utility Operating Fund	700011	243,337	-	-	-	-	-	-	-	-	-	243,337
Total		\$ 741,166	\$ 640,262	\$ 618,572	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000

Public Utilities

MBC Biosolids Storage Silos / S00322

Council District: 6	Priority Score: 74
Community Plan: Non City	Priority Category: Medium
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2007 - 2015	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for two additional biosolid storage silos (numbers 9 and 10). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: When a silo is out of service, silo storage capacity is frequently exceeded. In order to accommodate such events and to restore adequate silo capacity, it is essential to build two more storage silos.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2015.

Summary of Project Changes: Total project cost has increased by \$339,845 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 120,320	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,320
Metro Sewer Utility - CIP Funding Source	700009	6,996,358	832,567	339,845	-	-	-	-	-	-	-	8,168,770
Metropolitan Sewer Utility Fund	700001	758,749	-	-	-	-	-	-	-	-	-	758,749
Total		\$ 7,875,426	\$ 832,567	\$ 339,845	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,047,838

Public Utilities

MBC Dewatering Centrifuges Replacement / S00339

Bldg - MWWD - Treatment Plants

Council District: 6	Priority Score: 83
Community Plan: Non City	Priority Category: High
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2009 - 2017	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for the replacement of six of the eight existing dewatering centrifuges with six larger capacity units to handle larger future biosolids flows. The existing units are also near the end of their useful life. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project will increase the production capacity of the dewatering centrifuges to accommodate plant shutdowns for maintenance and construction, to accommodate future flows, and to address diverse types of constraining operational factors that limit current capacity. To achieve the required capacity, the existing dewatering centrifuge units must be replaced with larger units.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The schedule is based on a design/build (D/B) type of contract. Design is scheduled to be completed by Fiscal Year 2014, and installation of the six centrifuges is scheduled to be completed by Fiscal Year 2016.

Summary of Project Changes: Total project cost decreased by \$571,005 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 934	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	934
Metro Sewer Utility - CIP Funding Source	700009	2,072,806	850,472	4,591,817	-	3,913,900	-	-	-	-	-	11,428,995
Metropolitan Sewer Utility Fund	700001	12,625	-	-	-	-	-	-	-	-	-	12,625
Total		\$ 2,086,365	\$ 850,472	\$ 4,591,817	\$ -	\$ 3,913,900	\$ -	\$ 11,442,554				

Public Utilities

MBC Odor Control Facility Upgrades / S00323

Bldg - MWWD - Treatment Plants

Council District: 6	Priority Score: 83
Community Plan: Non City	Priority Category: High
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2007 - 2016	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for upgrading the odor control system fans and ducting to reduce system headlosses and improve overall foul air collection efficiency at the various process areas. Access platforms will also be installed at monitoring instruments and damper locations. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Several areas at the Metro Biosolids Center (MBC) have been identified to cause significant odor problems due to foul air collection deficiencies because of insufficient fan capacity and high headlosses, including poorly located foul air collection registers. Installing access platforms at the monitoring instruments and air volume control dampers will provide safe and timely access for operation and maintenance needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: Total project cost increased by \$1 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 8,045	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,045
Metro Sewer Utility - CIP Funding Source	700009	1,196,092	2,235,171	1,022,262	-	1,681,507	-	-	-	-	-	6,135,032
Metropolitan Sewer Utility Fund	700001	56,923	-	-	-	-	-	-	-	-	-	56,923
Total		\$ 1,261,060	\$ 2,235,171	\$ 1,022,262	\$ -	\$ 1,681,507	\$ -	6,200,000				

Public Utilities

Metro Facilities Control Systems Upgrade / L10000

Bldg - MWWD - Treatment Plants

Council District: 1, 2	Priority Score: 72
Community Plan: University, Peninsula	Priority Category: Low
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2010 - 2015	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project provides for replacement and upgrade of existing control systems at various Metropolitan Wastewater treatment and pump station facilities. These include Metro Biosolids Center (MBC), North City Water Reclamation Plant (NCWRP), and Point Loma Water Treatment Plant (PLWTP). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project is needed to provide replacement of existing control systems at various facilities. The existing control systems are microprocessor/computer-based. The life cycle of these systems is seven to 10 years. Replacement will also provide an upgrade in technology. The change in technology will provide the facilities with greater control system capabilities and are essential for future facility expansion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University and Peninsula Community Plans, and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2010 and are scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 6,716,737	\$ 1,482,573	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,199,311
Metropolitan Sewer Utility Fund	700001	71,077	-	-	-	-	-	-	-	-	-	71,077
Total		\$ 6,787,815	\$ 1,482,573	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,270,388

Public Utilities

Metro Treatment Plants / ABO00001

Council District: 2, 6, 7, 8
Community Plan: Peninsula, University, Tijuana River Valley
Project Status: Continuing
Duration: 2010 - 2021
Improv Type: Replacement

Bldg - MWWD - Treatment Plants

Priority Score: Annual
Priority Category: Annual
Contact Information: Hwang, Guann
 858-292-6476
 ghwang@sandiego.gov

Description: This annual allocation provides for replacement or improvements of facilities at Metro Treatment Plants: Point Loma Wastewater Treatment Plant (PLWTP), North City Water Reclamation Plant (NCWRP), South Bay Water Reclamation Plant (SBWRP), and Metro Biosolids Center (MBC). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Various facilities require replacement due to increasing wastewater flows and to be compliant with current regulatory requirements. This annual allocation will be considered an enhancement to the facility and does not include operation and maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, Tijuana River Valley, and University Community Plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total budget for Fiscal Year 2014 decreased by \$1.7 million over last fiscal year due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 105,791	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 105,791
Metro Sewer Utility - CIP Funding Source	700009	13,741,939	1,509,736	1,700,000	-	4,000,000	3,229,245	1,000,000	1,000,000	1,000,000	-	27,180,919
Metropolitan Sewer Utility Fund	700001	552,749	-	-	-	-	-	-	-	-	-	552,749
Total		\$ 14,400,479	\$ 1,509,736	\$ 1,700,000	\$ -	\$ 4,000,000	\$ 3,229,245	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 27,839,460

Public Utilities

Metropolitan System Pump Stations / ABP00002

Bldg - MWWD - Pump Stations

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for comprehensive upgrades, design modifications, and renovations or replacement of equipment such as pumps, valves, tanks, controls, odor control systems, etc. at Metropolitan System Pump Stations 1, 2, Otay River and Grove Avenue. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: These improvements will allow pump stations to run more efficiently and increase the reliability of the Metropolitan Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total budget for Fiscal Year 2014 has decreased by \$100,000 over last fiscal year due to revised requirements. Additionally, in Fiscal Year 2013 Council approved the deappropriation of \$3.0 million (R-308249).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 871,255	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 871,255
Metro Sewer Utility - CIP Funding Source	700009	3,036,164	581,469	-	-	-	-	-	264,877	-	-	3,882,510
Metropolitan Sewer Utility Fund	700001	5,901,235	-	-	-	-	-	-	-	-	-	5,901,235
Total		\$ 9,808,654	\$ 581,469	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 264,877	\$ -	\$ -	\$ 10,655,000

Public Utilities

Metropolitan Waste Water Department Trunk Sewers / AJB00001

Wastewater - Collection Sys - Trunk Swr

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2020	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for the replacement of trunk sewers at various locations, including canyons, within the City limits. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This annual allocation provides for the upgrading of trunk sewers, to improve the level of service to residents of the City of San Diego and to comply with regulatory agencies by reducing the possibility of sewer spills.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total budget for Fiscal Year 2014 decreased by \$17.7 million over last fiscal year due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018			
Historical Fund	X999	\$ 10,552,696	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,552,696
Metro Sewer Utility - CIP Funding Source	700009	22,253	5,044,688	-	-	1,220,504	1,822,496	200,000	1,300,000	-	-	9,609,941
Metropolitan Sewer Utility Fund	700001	23,059	-	-	-	-	-	-	-	-	-	23,059
Muni Sewer Utility - CIP Funding Source	700008	22,869,701	6,782,666	-	-	-	8,232,797	8,520,613	3,999,147	-	-	50,404,924
Municipal Sewer Revenue Fund	700000	4,041,292	(1)	-	-	-	-	-	-	-	-	4,041,291
Total		\$ 37,509,001	\$ 11,827,353	\$ -	\$ -	\$ 1,220,504	\$ 1,822,496	\$ 8,432,797	\$ 9,820,613	\$ 3,999,147	\$ -	\$ 74,631,911

Public Utilities

Miramar Clearwell Improvements / S11024

Bldg - Water - Standpipes

Council District: 5	Priority Score: 100
Community Plan: Scripps Miramar Ranch	Priority Category: High
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2011 - 2019	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project will construct two new clearwells just west of the Miramar Water Treatment Plant and a lift station after the filters.

Justification: This project will replace the existing clearwells at Miramar Water Treatment Plant. The existing clearwells were determined to have significant structural issues. The lift station will improve filter performance and increase hydraulic grade line to 712 feet.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2016 and to be completed in Fiscal Year 2019.

Summary of Project Changes: Total project cost increased by \$7.5 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 3,632,882	\$ 2,623	\$ 2,400,000	\$ -	\$ 1,400,000	\$ 6,400,000	\$ 25,478,039	\$ 27,281,961	\$ 18,400,000	\$ -	\$ 84,995,505
Water Utility Operating Fund	700011	4,495	-	-	-	-	-	-	-	-	-	4,495
Total		\$ 3,637,377	\$ 2,623	\$ 2,400,000	\$ -	\$ 1,400,000	\$ 6,400,000	\$ 25,478,039	\$ 27,281,961	\$ 18,400,000	\$ -	\$ 85,000,000

Public Utilities

Miramar Contract A Roof System Redesign / S13016

Bldg - Water - Treatment Plants

Council District: 5	Priority Score: 90
Community Plan: Scripps Miramar Ranch	Priority Category: High
Project Status: Continuing	Contact Information: Garcia, Alex
Duration: 2013 - 2014	619-533-3634
Improv Type: Replacement - Rehab	agarcia@sandiego.gov

Description: This project is to replace and/or rehab the leaking roof systems on buildings at the Miramar Water Treatment Plant (WTP) facility.

Justification: The Miramar WTP is a key facility within the City's water system that supplies nearly 50 percent of the City of San Diego's treated water demand. Leaks from the failing roof systems could result in a water treatment plant shutdown, potentially leaving customers out of water service.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Planning is complete. Design/build began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 61,015	\$ 2,938,985	\$ 4,557,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,557,000
Total		\$ 61,015	\$ 2,938,985	\$ 4,557,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,557,000

Public Utilities

Miramar Water Treatment Plant Upgrade & Expansion / S00024

Bldg - Water - Treatment Plants

Council District: 5	Priority Score: N/A
Community Plan: Scripps Miramar Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Asgharzadeh, Iraj
Duration: 1993 - 2014	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for upgrades to and expansion of the Miramar Water Treatment Plant, including construction of state-of-the-art filters, rapid mix and de-aeration facilities, chlorine and chemical facilities, four flocculation and sedimentation basins, an ozone structure with generation equipment, site paving, landscaping, and an administration building.

Justification: The Safe Drinking Water Act, mandated by the Environmental Protection Agency and the Department of Public Health, dictates the need to upgrade the existing treatment plant. Increasing demands on the plant by the rapidly growing North City area also necessitate its expansion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 1997 and continued through subsequent phases of work. Construction began on the initial phase of work in Fiscal Year 2001. All sub-phases are completed, with the exception of the Miramar WTP Landscape and Site Improvement phase. This phase is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: In Fiscal Year 2013 Council approved the deappropriation of \$100,000 (R-308249).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 117,634,094	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 117,634,094
Water Utility - CIP Funding Source	700010	2,710,328	164,887	-	-	-	-	-	-	-	-	2,875,215
Water Utility Operating Fund	700011	59,196	-	-	-	-	-	-	-	-	-	59,196
Total		\$ 120,403,618	\$ 164,887	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,568,505

Public Utilities

Montezuma Pipeline/Mid-City Pipeline Phase II / S11026

Council District: 7, 9
Community Plan: College Area, Eastern Area (Mid-City), Navajo
Project Status: Continuing
Duration: 2011 - 2018
Improv Type: Expansion

Water - Distribution Sys - Distribution

Priority Score: 98
Priority Category: High
Contact Information: Asgharzadeh, Iraj
 619-533-5105
 iasgharzadeh@sandiego.gov

Description: This project will construct a new 66-inch pipeline from the Alvarado Water Treatment Plant Clearwells to the existing 48-inch Mid-City Pipeline, which crosses Highway 8. Approximate pipeline length is 6,505 linear feet.

Justification: This project will give complete redundancy to the Trojan Pipeline and will add transmission capacity to all of San Diego, south of Highway 8. The project will provide a back-up supply for the aging 54-inch Trojan Pipeline that currently supplies the Mid-City Pipeline west of the 63rd Street inter-tie, a second supply line to the largest region of the Alvarado Water Treatment Plant service area, and a back-up service that will allow the Trojan Pipeline to be removed from service for inspection. In addition, the project provides connections for a new 69th and Mohawk Pump Station to become the lead supply to the Redwood Village (645 Zone).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area, Navajo, and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2018.

Summary of Project Changes: Total project cost increased by \$494,396 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 61,254	\$ 241,835	\$ 2,000,000	\$ -	\$ 2,000,000	\$ 11,000,000	\$ 1,681,800	\$ -	\$ -	\$ -	\$ 16,984,888
Water Utility Operating Fund	700011	215,111	1	-	-	-	-	-	-	-	-	215,112
Total		\$ 276,365	\$ 241,835	\$ 2,000,000	\$ -	\$ 2,000,000	\$ 11,000,000	\$ 1,681,800	\$ -	\$ -	\$ -	\$ 17,200,000

Public Utilities

Montezuma Trunk Sewer / S00332

Wastewater - Collection Sys - Trunk Swr

Council District: 7, 9	Priority Score: 90
Community Plan: College Area	Priority Category: Medium
Project Status: Continuing	Contact Information: Spier, Carl
Duration: 2002 - 2014	619-533-5126
Improv Type: Expansion	cspier@sandiego.gov

Description: This project provides for the replacement of approximately 6,769 feet of the existing 12-inch and 15-inch trunk sewer with 21-inch pipe.

Justification: This trunk sewer will be upgraded with a larger pipe to accommodate future flow capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 with final design completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to the project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Historical Fund	X999	\$ 659,285	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 659,285
Muni Sewer Utility - CIP Funding Source	700008	5,030,082	289,334	-	-	-	-	-	-	-	-	5,319,416
Municipal Sewer Revenue Fund	700000	203,394	-	-	-	-	-	-	-	-	-	203,394
Total		\$ 5,892,760	\$ 289,334	\$ -	\$ 6,182,094							

Public Utilities

Morena Reservoir Outlet Tower Upgrade / S00041

Bldg - Water - Reservoirs/Dams

Council District: Non-city	Priority Score: 90
Community Plan: Non City	Priority Category: High
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2001 - 2016	619-533-4102
Improv Type: Betterment	hazar@sandiego.gov

Description: This project upgrades the outlet tower to meet seismic requirements, replaces the electrical system and outlet tower piping, interior and exterior valves, and platforms. It will add a 100-foot long, 6-foot wide pedestrian bridge from the dam to the outlet tower and two sluice gates at the emergency spillway.

Justification: The aging outlet tower components are in need of replacement for safety and ease of operation. Furthermore, the electrical system needs to be upgraded to meet current standards, provide better control, and provide safety and better accessibility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design phase began in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2015.

Summary of Project Changes: Total project cost decreased by \$522,324 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total	
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Historical Fund	X999	\$ 322,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	322,485
Water Utility - CIP Funding Source	700010	345,356	126,715	4,870,768	-	-	-	-	-	-	-	-	5,342,839
Water Utility Operating Fund	700011	14,676	-	-	-	-	-	-	-	-	-	-	14,676
Total		\$ 682,518	\$ 126,715	\$ 4,870,768	\$ -	\$ -	5,680,000						

Public Utilities

Municipal Facilities Control Systems Upgrade / L10001

Bldg - MWWD - Treatment Plants

Council District: 1, 5	Priority Score: 72
Community Plan: Torrey Pines, Miramar Ranch North	Priority Category: Low
Project Status: New	Contact Information: Azar, Hossein
Duration: 2014 - 2016	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project provides for replacement and upgrade of existing control systems at Pump Station 64 and Penasquitos Pump Station.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and Miramar Ranch North Plans, and is in conformance with the City's General Plan.

Justification: This project is needed to provide replacement of existing control systems at various facilities. The existing control systems are microprocessor/computer-based. The lifecycle of these systems is seven to 10 years. Replacement will also provide an upgrade in technology. The change in technology will provide the facilities with greater control system capabilities and are essential for future facility expansion.

Schedule: Design and construction will begin in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: This project is newly published and was approved by the City Council in Fiscal Year 2012 per resolution R-306745.

Operating Budget Impact: None.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ -	\$ -	1,810,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,810,000
Total		\$ -	\$ -	1,810,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,810,000

Public Utilities

NCWRP Sludge Pump Station Upgrade / S00309

Bldg - MWWD - Pump Stations

Council District: 1	Priority Score: 82
Community Plan: University	Priority Category: Medium
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2006 - 2015	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project provides for the correction of a vibration problem at the North City Water Reclamation Plant (NCWRP) Sludge Pump Station. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Excessive vibration of the pump and flywheel contribute to wear and tear of equipment. The vibration also generates tremendous heat. The excessive vibration and heat can cause premature failure of equipment, impact operational efficiency, and have structural impacts at the facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2013. Construction is scheduled to begin and be completed in Fiscal Year 2014.

Summary of Project Changes: Total project cost has increased by \$150,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Historical Fund	X999	\$ 438	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 438
Metro Sewer Utility - CIP Funding Source	700009	247,552	323,084	150,000	-	-	-	-	-	-	-	720,636
Metropolitan Sewer Utility Fund	700001	136,022	-	-	-	-	-	-	-	-	-	136,022
Total		\$ 384,012	\$ 323,084	\$ 150,000	\$ -	\$ 857,096						

Public Utilities

North City Reclamation System / AHC00002

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2020	858-292-6476
Improv Type: Expansion	ghwang@sandiego.gov

Description: This annual allocation provides recycled water to the Northern Service Area extending from Black Mountain Road west, along the I-56 corridor, to Carmel Valley. Portions of the recycled water pipeline expansion have been completed; bringing service to Olivenhain Municipal Water District and the communities of Black Mountain Ranch and Santa Luz. Recycled water pipelines are planned in Carmel Valley, Pacific Highlands, Los Penasquitos Canyon, and Camino Del Sur. State Proposition 50 (Integrated Regional Water Management Plan) and Bureau of Reclamation Title 16 Grant funds are anticipated for this project.

Justification: Segments of recycled water pipelines have been constructed by private developers or Caltrans. The City needs to construct the remaining portions to complete the system and start delivering recycled water. The City also needs to expand the distribution system to customers already retrofitted to use recycled water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,754,296	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,754,296
Water Utility - CIP Funding Source	700010	7,122,635	999,888	-	-	-	-	-	-	-	-	8,122,523
Water Utility Operating Fund	700011	2,461,178	1	-	-	-	-	-	-	-	-	2,461,179
Total		\$ 11,338,108	\$ 999,889	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,337,997

Public Utilities

Otay 1st/2nd PPL Abandon East of Highland Avenue / S11027

Council District: 4, 9
Community Plan: City Heights (Mid-City), Eastern Area (Mid-City)
Project Status: Continuing
Duration: 2011 - 2016
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 77
Priority Category: Low
Contact Information: Asgharzadeh, Iraj
 619-533-5105
 iasgharzadeh@sandiego.gov

Description: This project will abandon approximately 13,630 feet of aged 30-inch and 36-inch pipes, identified as Otay 1st and 2nd water transmission pipelines. These pipelines sections will be abandoned from Highland Avenue and Wightman Street east to 54th Street. This project will also install approximately 8,120 feet of new 16-inch distribution mains from a 12-inch line at University Avenue and Winona Avenue to 54th Street and Chollas Station Road.

Justification: This project will abandon approximately 13,630 feet of existing Cast Iron Cement Lined, Reinforced Concrete Steel Cylinder and Cement Mortar Lined Coated Steel pipes in accordance with California Department of Public Health's compliance order 04-14-96CO-022. These pipelines, constructed as early as 1915, have reached the end of their lifecycle and have become a liability to the City. In order to provide system redundancy and maintain distribution needs, approximately 8,120 feet of new 16-inch distribution mains will be installed.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 982,261	\$ 36,505	\$ 900,000	\$ -	\$ 5,258,471	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,177,238
Water Utility Operating Fund	700011	44,483	-	-	-	-	-	-	-	-	-	44,483
Total		\$ 1,026,745	\$ 36,505	\$ 900,000	\$ -	\$ 5,258,471	\$ -	\$ 7,221,721				

Public Utilities

Otay 1st/2nd PPL Abandon West of Highland Avenue / S12016

Council District: 3, 9	Priority Score: 91
Community Plan: Greater North Park, City Heights	Priority Category: Medium
Project Status: Continuing	Contact Information: Rubalcava, Eric
Duration: 2012 - 2017	858-654-4284
Improv Type: Replacement	erubalcava@sandiego.gov

Water - Distribution Sys - Transmission

Description: This project provides for replacement of the Otay 1st and 2nd Pipeline (west of Highland Avenue, along the existing Otay 2nd alignment). It will replace 14,572 linear feet of existing cast iron Otay 2nd Pipeline with a new 42-inch Wightman Street Pipeline, primarily along existing Otay 2nd alignment from Highland Avenue and Polk Avenue to the University Heights Reservoir at Howard Avenue and Idaho Street. The reach on Highland Avenue includes replacement of 1,328 linear feet of the existing cast iron Otay 1st Pipeline. It will also replace 10,896 linear feet of the cast iron Otay 1st Pipeline from Highland and Polk to the University Heights Reservoir with a 16-inch distribution line.

Justification: This project will develop a replacement and/or abandonment plan to remove the existing cast iron segments of pipeline west of Highland Avenue. Cast iron reaches of the Otay 1st and 2nd Pipelines are neither safe nor reliable facilities, and may contribute to poor water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City Heights and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin and be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014							Unidentified Funding	Project Total
				FY 2014	Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Water Utility - CIP Funding Source	700010	\$ -	\$ 150,000	\$ 338,051	\$ -	\$ 6,643,357	\$ 9,105,132	\$ 10,091,924	\$ -	\$ -	\$ -	\$ 26,328,464
Total		\$ -	\$ 150,000	\$ 338,051	\$ -	\$ 6,643,357	\$ 9,105,132	\$ 10,091,924	\$ -	\$ -	\$ -	\$ 26,328,464

Public Utilities

Otay Second Pipeline Improvements / S00032

Council District: 4, 9	Priority Score: 91
Community Plan: Skyline - Paradise Hills, Southeastern San Diego	Priority Category: Medium
Project Status: Continuing	Contact Information: Rubalcava, Eric
Duration: 1993 - 2020	858-654-4284
Improv Type: Replacement	erubalcava@sandiego.gov

Description: This project provides funding to evaluate the condition of existing water pipelines and to make appropriate upgrades and replacements to the pipeline.

Justification: This pipeline was originally installed in 1928 and has exceeded its useful life expectancy of 60 years. Breaks in the pipeline have revealed severe pipe corrosion in certain locations, requiring upgrades and replacement.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline-Paradise Hills and Southeastern San Diego Community Plans and is in conformance with the City's General Plan.

Schedule: Engineering studies and design began in Fiscal Year 1999 and were completed in Fiscal Year 2007. Project scheduling is contingent on the assessed condition of the pipeline.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 2,499,869	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,499,869
Water Utility - CIP Funding Source	700010	362,278	87,488	-	-	-	-	-	-	-	-	449,766
Water Utility Operating Fund	700011	52,970	(2,736)	-	-	-	-	-	-	-	-	50,234
Total		\$ 2,915,117	\$ 84,752	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,999,869

Public Utilities

Otay Water Treatment Plant Upgrade & Expansion / S00030

Bldg - Water - Treatment Plants

Council District: Non-city	Priority Score: N/A
Community Plan: Non City	Priority Category: N/A
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 1993 - 2014	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for upgrading the treatment processes at the Otay Water Treatment Plant (Phases 1 and 2) to comply with the Safe Drinking Water Act standards. The Safe Drinking Water Act is a federal act, enforced by the State of California.

Justification: New standards required by the Safe Drinking Water Act dictate the need to upgrade the existing water treatment plant standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Otay Water Treatment Plant (WTP) Phases 1 and 2 were completed in Fiscal Year 2012. The design/build contract for the Otay WTP Concrete Work project began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: Sub-phase Otay Water Treatment Plant Upgrade and Expansion - Phase 2 was completed and closed in Fiscal Year 2013. Additionally, in Fiscal Year 2013, Council approved the appropriation of \$766,431 (R-307852) due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 17,475,189	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,475,189
Water Utility - CIP Funding Source	700010	1,638,954	490,210	-	-	-	-	-	-	-	-	2,129,164
Water Utility Operating Fund	700011	9,185,199	1	-	-	-	-	-	-	-	-	9,185,199
Total		\$ 28,299,341	\$ 490,211	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,789,552

Public Utilities

PS2 Power Reliability & Surge Protection / S00312

Council District: 2	Priority Score: 90
Community Plan: Midway - Pacific Highway	Priority Category: High
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2005 - 2018	619-533-4102
Improv Type: Expansion	hazar@sandiego.gov

Bldg - MWW - Pump Stations

Description: This project will improve the reliability of the Pump Station 2. It will also provide the required surge protection and backup power against an electrical outage in compliance with the Environmental Protection Agency (EPA) recommendation of standby power for essential facilities. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Sewer Pump Station 2 currently has three feeds from San Diego Gas and Electric (SDG&E). Two of the feeds are fed from the same substation. Neither of the two SDG&E substations provides 100% power to Pump Station 2. EPA guidelines recommend that facilities like Pump Station 2 be equipped with two separate and independent sources of electrical power provided from either two separate utility substations or from a single substation and a plant base generator. The current pump station electrical configuration does not comply with the EPA recommendations. Besides satisfying the EPA guidelines, it is also required that force main surge protection be provided at all times during pump station operation and in the event of a total power failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway/Pacific Highway Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Construction will begin in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2017.

Summary of Project Changes: Total project cost decreased by \$30,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 2,005,695	\$ 808,419	\$ 351,719	\$ -	\$ 13,970,000	\$ 14,000,000	\$ -	\$ -	\$ -	\$ -	\$ 31,135,834
Metropolitan Sewer Utility Fund	700001	64,166	-	-	-	-	-	-	-	-	-	64,166
Total		\$ 2,069,862	\$ 808,419	\$ 351,719	\$ -	\$ 13,970,000	\$ 14,000,000	\$ -	\$ -	\$ -	\$ -	\$ 31,200,000

Public Utilities

Pacific Beach Pipeline South (W) / S12015

Council District: 2, 6
Community Plan: Pacific Beach, Midway - Pacific Highway, Mission Bay Park
Project Status: Continuing
Duration: 2012 - 2019
Improv Type: Expansion

Water - Distribution Sys - Transmission

Priority Score: 85
Priority Category: Medium
Contact Information: Gamboa, Wendy
 619-235-1971
 wgamboa@sandiego.gov

Description: Replacement of approximately 7.33 miles of existing transmission and distribution mains known as Pacific Beach Pipeline along Ingraham Street, West Mission Bay Drive, Sports Arena Boulevard, Midway Drive, Enterprise Street, Pacific Highway, Kurtz Street, Hancock Street, California Street, West Walnut Avenue, Vine Street, and Kettner Boulevard from the Buena Vista Street and Ingraham Street intersection through the Upas and Kettner Boulevard intersection. The project also includes demolition of the existing Pacific Beach Reservoir, abandonment of existing 16-inch pipeline from this reservoir through Tourmaline Street and Foothill Boulevard, and replacement of adjacent water mains along West Mission Bay Drive from Mission Boulevard through Ingraham Street, along Hancock Street from Estudillo Street through Noell Street, along West Washington Street from Hancock Street through Pacific Highway, and along Anna Avenue from Pacific Highway to Lovelock Street.

Justification: This project is needed to replace cast iron pipe, provide supply reliability to Pacific Beach, improve water quality, reduce energy waste at the Miramar County Water Authority Pumpback facility, reduce peaking problems in the Miramar Water Treatment Plant service area, and to provide supply flexibility (Alvarado vs. Miramar).

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Midway-Pacific Highway, Mission Bay Park, and Pacific Beach Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2019.

Summary of Project Changes: Total project cost decreased by \$3.2 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 222,557	\$ 1,527,443	\$ 900,000	\$ -	\$ 900,000	\$ 7,000,000	\$ 10,523,000	\$ -	\$ -	\$ -	\$ 21,073,000
Total		\$ 222,557	\$ 1,527,443	\$ 900,000	\$ -	\$ 900,000	\$ 7,000,000	\$ 10,523,000	\$ -	\$ -	\$ -	\$ 21,073,000

Public Utilities

Pipeline Rehabilitation / AJA00002

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2020	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for the rehabilitation and repair of deteriorated sewers and manholes at various locations within the municipal wastewater system.

Justification: This annual allocation provides for the extension of the useful life of sewers and manholes, improvements in the level of service to the residents of San Diego, and compliance with regulatory agencies' standards by reducing the possibility of sewer spills.

Operating Budget Impact: None.

Wastewater - Collection Sys - Main

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total budget for Fiscal Year 2014 increased by \$9.3 million over last fiscal year due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,773,593	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,773,593
Muni Sewer Utility - CIP Funding Source	700008	48,197,778	13,544,054	25,306,271	-	25,000,000	17,765,744	17,205,283	16,000,000	16,000,000	-	179,019,131
Municipal Sewer Revenue Fund	700000	5,185,193	-	-	-	-	-	-	-	-	-	5,185,193
Total		\$ 55,156,564	\$ 13,544,054	\$ 25,306,271	\$ -	\$ 25,000,000	\$ 17,765,744	\$ 17,205,283	\$ 16,000,000	\$ 16,000,000	\$ -	\$ 185,977,916

Public Utilities

Point Loma Grit Processing Improvements / S00315

Bldg - MWWD - Treatment Plants

Council District: 2	Priority Score: N/A
Community Plan: Peninsula	Priority Category: N/A
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2001 - 2015	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project provides for upgrading the existing grit removal process at the Point Loma Wastewater Treatment Plant which includes new grit agitation blowers enclosed in a sound dampening facility and the associated air piping. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The Point Loma Wastewater Treatment Plant has six aerated grit removal tanks. The plant is not achieving desirable grit removal because the existing grit processing equipment is unable to extract fine sand or silt. The grit accumulated downstream of the grit tanks reduces the efficiency of processing equipment and minimizes the biosolid treatment in the digesters.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: Total project increased by \$4.6 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 4,727,067	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,727,067
Metro Sewer Utility - CIP Funding Source	700009	21,336,458	497,189	6,162,221	-	-	-	-	-	-	-	27,995,868
Metropolitan Sewer Utility Fund	700001	1,891,150	-	-	-	-	-	-	-	-	-	1,891,150
Total		\$ 27,954,675	\$ 497,189	\$ 6,162,221	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 34,614,085

Public Utilities

Pressure Reduction Facility Upgrades / AKA00002

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: Annual
Priority Category: Annual
Contact Information: Hwang, Guann
 858-292-6476
 ghwang@sandiego.gov

Description: This annual allocation provides for replacing existing pressure reducing stations or expanding pressure capacities to meet present and future water demands.

Justification: Increasing demands for water throughout the City requires pressure reducing stations to better control water pressure throughout the City's system. This annual allocation will continue to fund the replacement and expansion of pressure reduction facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total budget for Fiscal Year 2014 decreased by \$1 million over last fiscal year due to revised requirements. Additionally, in Fiscal Year 2013 Council approved the deappropriation of \$150,000 (R-308249).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Total		\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Public Utilities

Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003

Bldg - MWWD - Pump Stations

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for the comprehensive upgrades, design modifications, and renovations or replacement of equipment, such as pumps, valves, tanks, controls, and odor control systems at the pump stations.

Justification: These improvements will allow the pump stations to run efficiently and increase the reliability of the Municipal Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total budget for Fiscal Year 2014 increased by \$500,000 over last fiscal year due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 13,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,509
Muni Sewer Utility - CIP Funding Source	700008	2,386,916	5,073,122	500,000	-	-	-	253,619	350,000	350,000	-	8,913,657
Municipal Sewer Revenue Fund	700000	1,141,148	(575,255)	-	-	-	-	-	-	-	-	565,893
Total		\$ 3,541,573	\$ 4,497,867	\$ 500,000	\$ -	\$ -	\$ -	\$ 253,619	\$ 350,000	\$ 350,000	\$ -	\$ 9,493,059

Public Utilities

Pump Station 84 Upgrade & Pump Station 62 Abandon / S00308

Bldg - MWWD - Pump Stations

Council District: 1, 5	Priority Score: 86
Community Plan: Rancho Bernardo, Rancho Penasquitos	Priority Category: High
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2007 - 2014	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project provides for the elimination of Sewer Pump Station 62 through the installation of various pipelines and the upsizing of the existing Sewer Pump Station 84.

Justification: This project is needed to optimize the sewage system and to eliminate Sewer Pump Station 62.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo and Rancho Penasquitos Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: Total project cost decreased by \$1.9 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Historical Fund	X999	\$ 3,939	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,939
Muni Sewer Utility - CIP Funding Source	700008	7,255,635	4,445,972	-	-	-	-	-	-	-	-	11,701,607
Municipal Sewer Revenue Fund	700000	1,004,906	-	-	-	-	-	-	-	-	-	1,004,906
Total		\$ 8,264,480	\$ 4,445,972	\$ -	\$ 12,710,452							

Public Utilities

Pump Station Restorations / ABP00001

Bldg - MWWD - Pump Stations

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated municipal pumping equipment and/or pipeline appurtenances.

Relationship to General and Community Plans: This annual allocation is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: Many existing sewer pump stations have reached or exceeded their anticipated service life. However, because of the widely varying actual lengths of service life, the scheduling of pump station restorations is difficult. This project allows flexibility in replacing deteriorated pumping equipment.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total budget for Fiscal Year 2014 increased by \$444,842 over last fiscal year due to revised requirements.

Operating Budget Impact: None.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 636,737	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 636,737
Muni Sewer Utility - CIP Funding Source	700008	2,488,052	946,800	1,250,000	-	2,500,000	2,100,000	6,200,000	5,200,000	1,858,496	-	22,543,348
Municipal Sewer Revenue Fund	700000	329,102	1	-	-	-	-	-	-	-	-	329,102
Total		\$ 3,453,891	\$ 946,801	\$ 1,250,000	\$ -	\$ 2,500,000	\$ 2,100,000	\$ 6,200,000	\$ 5,200,000	\$ 1,858,496	\$ -	\$ 23,509,187

Public Utilities

Pump Station Upgrades Group I North County / S00303

Bldg - MWW - Pump Stations

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2003 - 2014	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project provides for the upgrade of 23 pump stations, divided into four groups, located throughout San Diego. The upgrades involve providing new and backup pumps and motors, new control panels, new generators, redundant force mains, underground storage tanks, and miscellaneous civil work.

Justification: This project will provide for the upgrading of deteriorated pump stations, improvement of the level of service to the residents of San Diego, and compliance with regulatory agencies by reducing the impact of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Group I design began in Fiscal Year 2003 and was completed in Fiscal Year 2009. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2012. Group II design began in Fiscal Year 2008 and was completed in Fiscal Year 2010. Construction started in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2014. Group III design began in Fiscal Year 2005 and was completed in Fiscal Year 2011. Construction started in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014. Group IV design was completed in Fiscal Year 2008. Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2009.

Summary of Project Changes: In Fiscal Year 2013 Council approved the deappropriation of \$1.0 million (R-308249).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 2,744,285	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,744,285
Muni Sewer Utility - CIP Funding Source	700008	7,638,107	697,655	-	-	-	-	-	-	-	-	8,335,762
Municipal Sewer Revenue Fund	700000	5,036,780	(1)	-	-	-	-	-	-	-	-	5,036,779
Total		\$ 15,419,173	\$ 697,654	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	16,116,827

Public Utilities

Reclaimed Water Extension / AHC00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: Expansion

Reclaimed Water System - Pipelines

Priority Score: Annual
Priority Category: Annual
Contact Information: Casamassima, Jennifer
 619-533-7402
 jcasamassima@sandiego.gov

Description: This annual allocation provides for pipeline extensions of the City's Recycled Water Distribution System to serve potential customers adjacent or in close proximity to the existing system.

Justification: This project provides recycled water to customers served by the pipeline extensions.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Planned Northern Service Area recycled water extension projects over the next five years include Black Mountain Road, north of Westview Parkway, Camino Del Sur and Via Azul. Tentative South Bay projects include Plantel Way and Dennery Road.

Summary of Project Changes: Total budget for Fiscal Year 2014 decreased by \$400,000 over last fiscal year due to revised requirements. Additionally, in Fiscal Year 2013 Council approved the deappropriation of \$250,000 (R-308249).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 68,369	\$ 774,799	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 843,168
Total		\$ 68,369	\$ 774,799	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 843,168

Public Utilities

Reclaimed Water Retrofit / AHC00003

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: Expansion

Reclaimed Water System - Pipelines

Priority Score: Annual
Priority Category: Annual
Contact Information: Casamassima, Jennifer
 619-533-7402
 jcasamassima@sandiego.gov

Description: This annual allocation provides for supplying city facilities with the proper connections and metering for the new reclaimed water distribution system.

Justification: The City of San Diego has embarked on an aggressive water reclamation program to provide reclaimed water to large users of potable water for irrigation purposes. This will allow the City to increase its available potable water to serve new potential customers.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 6,453	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,453
Water Utility - CIP Funding Source	700010	240,523	599,077	-	-	-	-	-	-	-	-	839,599
Water Utility Operating Fund	700011	4,981	-	-	-	-	-	-	-	-	-	4,981
Total		\$ 251,957	\$ 599,077	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	851,033

Public Utilities

Recycled Water System Upgrades / S10010

Council District: 1, 5, 6
Community Plan: University, Black Mountain Ranch, Mira Mesa, Scripps Miramar Ranch
Project Status: Continuing
Duration: 2010 - 2016
Improv Type: Replacement - Retrofit

Reclaimed Water System - Pipelines

Priority Score: N/A
Priority Category: N/A
Contact Information: Azar, Hossein
 619-533-4102
 hazar@sandiego.gov

Description: This project is needed to ensure that spills from the recycled water system flow into the sewer rather than the storm water system. This project would include 14 Pressure Reducing Station vaults to be retrofitted to divert the drainage inside the vault from the storm drain to the sewer system, as required by the Regional Water Quality Control Board.

Justification: This project is needed to comply with the latest regulatory requirements of the Regional Water Quality Control Board that recycled water be drained to the sewer system rather than the storm drain system when emergency spills or main breaks occur inside the vaults.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University, Black Mountain Ranch, Mira Mesa, and Scripps Miramar Ranch Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,732,299	\$ 569,924	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,302,223
Water Utility Operating Fund	700011	47,777	-	-	-	-	-	-	-	-	-	47,777
Total		\$ 1,780,076	\$ 569,924	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,350,000

Public Utilities

Recycled Water Systems Upgrades / AHC00004

Reclaimed Water System - Pipelines

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2020	858-292-6476
Improv Type: Expansion	ghwang@sandiego.gov

Description: This annual allocation provides for the upgrade and replacement of recycled water system components as necessary.

Justification: Replacement and upgrades are necessary for the ongoing operation of the recycled water system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total budget for Fiscal Year 2014 decreased by \$1.3 million over last fiscal year due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Water Utility - CIP Funding Source	700010	\$ -	\$ 337,422	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 337,422
Total		\$ -	\$ 337,422	\$ -	\$ 337,422							

Public Utilities

Recycled Water Tank Modifications / S12014

Council District: 1, 5, 8
Community Plan: Scripps Miramar Ranch, Rancho Penasquitos, Tijuana River Valley
Project Status: Continuing
Duration: 2012 - 2017
Improv Type: Replacement

Reclaimed Water System - Reservoirs

Priority Score: 26
Priority Category: Medium
Contact Information: Rubalcava, Eric
 858-654-4284
 erubalcava@sandiego.gov

Description: This project provides four recycled water tank drain modifications to comply with new regulatory requirements. The tanks being modified are the 9 million gallon (mg) Miramar Recycled Water Tank, the 9mg Tank Automated Chlorination Facility, and the 9mg Tank Reservoir Management System (two mixers inside the tank).

Justification: This project is needed in order to comply with the latest regulatory requirements of the Regional Water Quality Control Board that recycled water be drained to the sewer system rather than the storm drain system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Scripps Miramar Ranch, Rancho Penasquitos, and Tijuana River Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: Total project cost increased by \$20,594 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 791,984	\$ -	\$ -	\$ 108,016	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 900,000
Total		\$ -	\$ 791,984	\$ -	\$ -	\$ 108,016	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 900,000

Public Utilities

SBWR Plant Demineralization / S00310

Bldg - MWW - Treatment Plants

Council District: 8	Priority Score: 77
Community Plan: Tijuana River Valley	Priority Category: Medium
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2006 - 2014	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides demineralization of reclaimed water using the Electrodialysis Reversal (EDR) process. The project will relocate two trailer mounted EDR units from the North City Water Reclamation Plant to the South Bay Water Reclamation Plant to reduce the Total Dissolved Solids (TDS) in the reclaimed water. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The majority of reclaimed water is used for irrigation. Demineralization will reduce the level of total dissolved solids in the reclaimed water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tijuana River Valley Community Plan and is in conformance with the City's General Plan.

Schedule: This design/build contract began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: Total project decreased by \$12.7 million due to a scope reduction from building the demineralization facility to relocating two existing EDR units.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 115,326	\$ 507,113	\$ 2,656,294	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,278,734
Metropolitan Sewer Utility Fund	700001	399	-	-	-	-	-	-	-	-	-	399
Total		\$ 115,726	\$ 507,113	\$ 2,656,294	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,279,133

Public Utilities

Scripps Ranch Pump Station / S12019

Council District: 5	Priority Score: 80
Community Plan: Scripps Miramar Ranch, Miramar Ranch North	Priority Category: Medium
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2010 - 2014	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for the construction of a new pump station with a total pump station capacity of 17.2 million gallons per day. This pump station will replace the Scripps Miramar pump as the lead pump to the 1020 zone (Scripps Ranch Pump Station).

Justification: The existing pump station is past its useful lifespan and has become inefficient and unreliable and lacks adequate fire flow capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Scripps Miramar Ranch and Miramar Ranch North Community Plans and is in conformance with the City's General Plan.

Schedule: Design/Build contract began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 9,840,332	\$ 1,926,668	\$ 1,312,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,079,000
Total		\$ 9,840,332	\$ 1,926,668	\$ 1,312,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,079,000

Public Utilities

Seismic Upgrades / AKB00004

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Water - Distribution Sys - Distribution

Description: This annual allocation provides for seismic retrofits and upgrades to existing facilities to protect the water system in case of an earthquake.

Justification: Many existing facilities throughout the City have serious structural and seismic deficiencies. This annual allocation provides funding to upgrade these facilities to meet current compliance requirements and guidelines. This project allows City crews the ability to rapidly restore water services to affected areas after a large earthquake.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total budget for Fiscal Year 2014 decreased by \$50,000 over last fiscal year due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014							Unidentified Funding	Project Total	
				FY 2014	Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Water Utility - CIP Funding Source	700010	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total		\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000				

Public Utilities

Sewer Main Replacements / AJA00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2020	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated and undersized sewer mains at various locations within the Municipal Wastewater System.

Justification: This annual allocation provides for the replacement of sewer mains that are in a deteriorated condition or are undersized.

Operating Budget Impact: None.

Wastewater - Collection Sys - Main

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total budget for Fiscal Year 2014 decreased by \$17 million over last fiscal year due to revised requirements. Additionally, in Fiscal Year 2013 Council approved the deappropriation of \$12.0 million (R-308249).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 24,304,283	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,304,283
Muni Sewer Utility - CIP Funding Source	700008	71,483,011	20,773,712	23,000,000	-	50,000,000	44,000,000	30,000,000	45,000,000	42,000,000	-	326,256,723
Municipal Sewer Revenue Fund	700000	18,189,974	(3)	-	-	-	-	-	-	-	-	18,189,971
Total		\$ 113,977,267	\$ 20,773,709	\$ 23,000,000	\$ -	\$ 50,000,000	\$ 44,000,000	\$ 30,000,000	\$ 45,000,000	\$ 42,000,000	\$ -	\$ 368,750,976

Public Utilities

South Bay Reclamation System / S00018

Reclaimed Water System - Pipelines

Council District: 8	Priority Score: N/A
Community Plan: San Ysidro, Tijuana River Valley	Priority Category: N/A
Project Status: Warranty	Contact Information: Phung, Tung
Duration: 2002 - 2014	858-292-6425
Improv Type: Expansion	tphung@sandiego.gov

Description: This project acquires a pipeline that was installed by the Metropolitan Wastewater Department at Dairy Mart Road. It is approximately 4,145 linear feet of 30-inch diameter, ductile iron pipe, polyurethane lined and coated. A cathodic protection system is in place on this project. Subsequently, additional sub-projects will be created to form a distribution system for reclaimed water produced at the South Bay Water Reclamation Plant.

Justification: One of the requirements of the Ocean Pollution Reduction Act Consent Decree Agreement between the City, the State of California, and the Environmental Protection Agency is the beneficial reuse of Title 22 reclaimed water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the San Ysidro and Tijuana River Valley Community Plans, and is in conformance with the City's General Plan.

Schedule: All pipelines for this project have been completed. The final phase of this project was the installation of a mag-meter assembly to facilitate recycled water billings to the Otay Water District. Project construction began in Fiscal Year 2012 and was completed in Fiscal Year 2013.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,267,002	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,267,002
Water Utility - CIP Funding Source	700010	213,361	3,652	-	-	-	-	-	-	-	-	217,013
Water Utility Operating Fund	700011	15,119	-	-	-	-	-	-	-	-	-	15,119
Total		\$ 1,495,482	\$ 3,652	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,499,134

Public Utilities

South Metro Sewer Rehabilitation Phase 3B / S00317

Bldg - MWWD - Treatment Plants

Council District: 2	Priority Score: 90
Community Plan: Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2003 - 2018	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This project will rehabilitate the remaining 5,000 feet of the 108-inch pipeline from Winship Lane to Pump Station 2. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Sections of the South Metro Interceptor have deteriorated significantly due to the corrosive effects of sewer gases over 40 years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 346	\$ 157,160	\$ -	\$ -	\$ 4,857,451	\$ -	\$ 4,200,000	\$ -	\$ -	\$ -	\$ 9,214,957
Total		\$ 346	\$ 157,160	\$ -	\$ -	\$ 4,857,451	\$ -	\$ 4,200,000	\$ -	\$ -	\$ -	\$ 9,214,957

Public Utilities

South Mission Valley Trunk Sewer / S00302

Wastewater - Collection Sys - Trunk Swr

Council District: 3, 7	Priority Score: N/A
Community Plan: Mission Valley, Old San Diego	Priority Category: N/A
Project Status: Warranty	Contact Information: Gamboa, Wendy
Duration: 2001 - 2014	619-235-1971
Improv Type: Expansion	wgamboa@sandiego.gov

Description: This project provides for the installation of approximately 3,000 feet of new 36-inch trunk sewer along Interstate 8 between Taylor Street and Hotel Circle Place, and approximately 600 feet of new 24-inch trunk sewer at the Interstate 5/Interstate 8 interchange.

Justification: This project will increase the flow capacity of the South Mission Valley Trunk Sewer.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Old San Diego Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2003 and was completed in Fiscal Year 2008. Construction began in Fiscal Year 2010 was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Historical Fund	X999	\$ 841,854	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 841,854
Muni Sewer Utility - CIP Funding Source	700008	1,732,702	258,030	-	-	-	-	-	-	-	-	1,990,732
Municipal Sewer Revenue Fund	700000	12,969,352	-	-	-	-	-	-	-	-	-	12,969,352
Total		\$ 15,543,907	\$ 258,030	\$ -	\$ 15,801,938							

Public Utilities

Standpipe and Reservoir Rehabilitations / ABL00001

Bldg - Water - Standpipes

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for reconstructing standpipes and reservoirs to improve operations and extend their service life.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Justification: Many existing standpipes and reservoirs in the water system have deteriorated to a point where they must be reconstructed or replaced to meet the current Occupational Safety and Health Act and Environmental Protection Agency safety and water quality standards.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total budget for Fiscal Year 2014 decreased by \$5.1 million over last fiscal year due to revised requirements.

Operating Budget Impact: None.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 18,072	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,072
Water Utility - CIP Funding Source	700010	6,172,015	1,127,723	2,384,688	-	10,175,000	717,482	-	1,324,147	3,080,302	-	24,981,356
Water Utility Operating Fund	700011	359,116	-	-	-	-	-	-	-	-	-	359,116
Total		\$ 6,549,202	\$ 1,127,723	\$ 2,384,688	\$ -	\$ 10,175,000	\$ 717,482	\$ -	\$ 1,324,147	\$ 3,080,302	\$ -	\$ 25,358,544

Public Utilities

Tierrasanta (Via Dominique) Pump Station / S12040

Council District: 7	Priority Score: 96
Community Plan: Tierrasanta	Priority Category: High
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2010 - 2015	619-533-4102
Improv Type: Expansion	hazar@sandiego.gov

Description: This project provides for a new station with a total pump station capacity of 13.9 million gallons per day (MGD), and 2,900 feet of 16-inch transmission mains. It will replace the existing temporary Tierrasanta Pump Station and Via Dominique Pump Station, and will serve the Tierrasanta Norte 900 Zone and the Tierrasanta 752 Zone.

Justification: The existing pump stations are past their useful life and are heavily deteriorated and inefficient.

Operating Budget Impact: None.

Bldg - Water - Pump Stations

Relationship to General and Community Plans: This plan is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Construction will begin in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: Total project cost increased by \$2.1 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,270,265	\$ 5,244,471	\$ 2,000,000	\$ -	\$ 2,713,264	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,228,000
Total		\$ 1,270,265	\$ 5,244,471	\$ 2,000,000	\$ -	\$ 2,713,264	\$ -	\$ 11,228,000				

Public Utilities

Torrey Pines Road/La Jolla Blvd Main Replacement / S00003

Council District: 1	Priority Score: 31
Community Plan: La Jolla	Priority Category: Low
Project Status: Warranty	Contact Information: Rubalcava, Eric
Duration: 2000 - 2014	858-654-4284
Improv Type: Replacement	erubalcava@sandiego.gov

Description: This project provides for the replacement of approximately 31,496 linear feet of the existing 16-inch cast iron pipe along Torrey Pines Road and La Jolla Boulevard.

Justification: This project is necessary to prevent water pipe breaks and to ensure a continuous water supply to the La Jolla community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: This project was scheduled with multiple phases. Construction of the Fay Avenue Realignment segment was completed in Fiscal Year 2002. Construction of Phase I was completed in Fiscal Year 2006. The Pacific Beach Water Main Accelerated Replacement construction was completed in Fiscal Year 2006. Phase II construction was completed in Fiscal Year 2007. Design of the La Jolla Shores Drive 16-inch Water Main Replacement (Phase III) was put on hold in Fiscal Year 2006 at 90% completion due to funding issues. In Fiscal Year 2009 the project restarted, however due to revised project requirements, the design was redone and completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2013.

Summary of Project Changes: In Fiscal Year 2013 Council approved the deappropriation of \$300,000 (R-308249). This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 411,368	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	411,368
Water Utility - CIP Funding Source	700010	2,140,055	102,509	-	-	-	-	-	-	-	-	2,242,564
Water Utility Operating Fund	700011	346,428	-	-	-	-	-	-	-	-	-	346,427
Total		\$ 2,897,851	\$ 102,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,000,359

Public Utilities

USIU Trunk Sewer / S00334

Council District: 5, 6
Community Plan: Scripps Miramar Ranch, Mira Mesa
Project Status: Warranty
Duration: 2002 - 2014
Improv Type: Replacement

Wastewater - Collection Sys - Trunk Swr

Priority Score: N/A
Priority Category: N/A
Contact Information: Amen, Rania
 619-533-5492
 ramen@sandiego.gov

Description: This United States International University (USIU) Trunk Sewer project provides for the replacement of the existing 2.2-mile trunk sewer. The trunk sewer starts on the west side of Interstate 15, proceeds east through Scripps/Miramar Horse Ranch and continues east on the edge of Pomerado Road to 500 feet east of Avenida Magnifica.

Justification: This project will provide for the upsizing of the trunk sewer to meet build-out capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch and Mira Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2002 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2013.

Summary of Project Changes: In Fiscal Year 2013 Council approved the deappropriation of \$1.0 million (R-308249). This project is complete and will be closed by the end of the year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 2,312,050	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,312,050
Muni Sewer Utility - CIP Funding Source	700008	4,983,183	925,682	-	-	-	-	-	-	-	-	5,908,865
Municipal Sewer Revenue Fund	700000	1,028,262	-	-	-	-	-	-	-	-	-	1,028,262
Total		\$ 8,323,495	\$ 925,682	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,249,178

Public Utilities

University Ave Pipeline Replacement / S11021

Water - Distribution Sys - Distribution

Council District: 3	Priority Score: 93
Community Plan: Uptown, Greater North Park	Priority Category: High
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2011 - 2017	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project replaces 23,072 linear feet of the existing cast iron University Avenue Pipeline with a new 16-inch distribution line along the entire alignment of the pipeline. This project will connect crossing distribution lines at all intersections, and re-connect all services, including lining or sleeving of freeway crossings, where necessary.

Justification: Cast iron reaches of the University Avenue Pipeline are neither safe nor reliable facilities and may contribute to poor water quality. An active approach is recommended because of high risks and consequences of pipe failure. The University Avenue Pipeline was built in 1912 and lined with concrete in 1974. The replacement of cast-iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2017.

Summary of Project Changes: Total project cost increased by \$5.2 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,677,249	\$ 2,582,744	\$ 1,000,000	\$ -	\$ 6,000,000	\$ 3,909,803	\$ -	\$ -	\$ -	\$ -	\$ 15,169,796
Water Utility Operating Fund	700011	130,204	-	-	-	-	-	-	-	-	-	130,204
Total		\$ 1,807,453	\$ 2,582,744	\$ 1,000,000	\$ -	\$ 6,000,000	\$ 3,909,803	\$ -	\$ -	\$ -	\$ -	\$ 15,300,000

Public Utilities

Unscheduled Projects / AJA00003

Wastewater - Collection Sys - Main

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2020	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for repair and replacement of municipal sewers in need of emergency or unscheduled repairs.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: This annual allocation provides for emergency repairs and replacement of sewer pipeline to avoid failures of the Municipal Sewer System.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Operating Budget Impact: None.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 920,931	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	920,931
Muni Sewer Utility - CIP Funding Source	700008	6,300,542	2,210,559	-	-	2,156,088	1,179,616	-	-	-	-	11,846,805
Municipal Sewer Revenue Fund	700000	253,708	-	-	-	-	-	-	-	-	-	253,707
Total		\$ 7,475,181	\$ 2,210,559	\$ -	\$ -	\$ 2,156,088	\$ 1,179,616	\$ -	\$ -	\$ -	\$ -	\$ 13,021,443

Public Utilities

Upas Street Pipeline Replacement / S11022

Council District: 2, 3	Priority Score: 93
Community Plan: Uptown, Greater North Park, Midway - Pacific Highway	Priority Category: High
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2011 - 2017	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project replaces 21,000 linear feet of existing cast iron Upas Street Pipeline with a new 16-inch and 30-inch line from 30th and Upas to Upas and Front Street. It will abandon 2,546 linear feet of existing cast iron Upas Street Pipeline from Upas and Front to West Upas and Ibis Street and replace 250 linear feet of cast iron Upas Street Pipeline with a new 8-inch line from West Upas and Ibis to West Upas and Jackdaw Street. It will also abandon 1,902 linear feet of Upas Street Pipeline from West Upas and Jackdaw to the west side of California Street and replace 249 linear feet of cast iron Upas Street Pipeline with new 16-inch lines from the Pacific Beach Pipeline west of California Street to the 12-inch connection west of Pacific Highway.

Justification: This project is needed because the cast iron reaches of the Upas Street Pipeline, and associated Pressure Regulating Stations, are neither safe nor reliable facilities, and may contribute to poor water quality. An active approach is recommended because of high risks and consequences of pipe failure. The Upas Street Pipeline was built in 1940. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Water - Distribution Sys - Distribution

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown, Greater North Park, and Midway-Pacific Highway Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2017.

Summary of Project Changes: Total project cost increased by \$3.6 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,387,105	\$ 1,296,118	\$ 4,300,000	\$ -	\$ 6,500,000	\$ 5,600,000	\$ -	\$ -	\$ -	\$ -	\$ 20,083,223
Water Utility Operating Fund	700011	113,103	-	-	-	-	-	-	-	-	-	113,103
Total		\$ 2,500,208	\$ 1,296,118	\$ 4,300,000	\$ -	\$ 6,500,000	\$ 5,600,000	\$ -	\$ -	\$ -	\$ -	\$ 20,196,326

Public Utilities

Water & Sewer Group Job 816 (W) / S13015

Council District: 2	Priority Score: 90
Community Plan: Pacific Beach	Priority Category: Medium
Project Status: Continuing	Contact Information: Garcia, Alex
Duration: 2013 - 2018	619-533-3634
Improv Type: Expansion	agarcia@sandiego.gov

Description: This project is in the Pacific Beach Community and provides for the replacement of 30,879 linear feet of various pipe materials and sizes consisting of three, 184 linear feet of asbestos concrete (AC) 6-inch, 8-inch, 10-inch and 16-inch pipes, 27,514 linear feet of cast iron (CI) 8-inch, 10-inch and 16-inch pipes; and 181 linear feet of polyvinyl chloride (PVC) 12-inch pipe.

Justification: The majority of Pacific Beach Community pipelines are made of cast iron and are due for replacement in accordance with California Department of Public Health's (CDPH) Compliance Order 04-14-96CO-022. This project is intended to reduce maintenance and improve service.

Operating Budget Impact: None.

Water - Distribution Sys - Distribution

Relationship to General and Community Plans: This plan is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2018.

Summary of Project Changes: Fiscal Year 2014 funding decreased by \$1.15 million which was deferred until Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Water Utility - CIP Funding Source	700010	\$ 95,154	\$ 404,846	\$ 650,000	\$ -	\$ 2,000,000	\$ 6,455,363	\$ 1,150,000	\$ -	\$ -	\$ -	\$ 10,755,363
Total		\$ 95,154	\$ 404,846	\$ 650,000	\$ -	\$ 2,000,000	\$ 6,455,363	\$ 1,150,000	\$ -	\$ -	\$ -	\$ 10,755,363

Public Utilities

Water CIP Reserve / S00048

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 1999 - 2020	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Water - Distribution Sys - Transmission

Description: This project provides for an emergency financial reserve for Water Fund capital improvement projects.

Justification: This reserve is required to comply with the stipulation in the Bond Counsel.

Operating Budget Impact: None.

Relationship to General and Community Plans: Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: This reserve will be used on an as-needed basis, in conformance with Bond Counsel requirements. This reserve will be held as a continuing appropriation.

Summary of Project Changes: No significant change has been made to this reserve for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018			
Water Utility - CIP Funding Source	700010	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ -	\$ 5,000,000	\$ -	\$ 5,000,000							

Public Utilities

Water Department Security Upgrades / S00050

Bldg - Operations Facility / Structures

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2001 - 2015	619-533-4102
Improv Type: Betterment	hazar@sandiego.gov

Description: This project provides for the design and installation of miscellaneous security systems at various facilities.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: This project provides for the deterrence, detection, and apprehension of unauthorized personnel, in order to maintain a safe and secure water system.

Schedule: Implementation began in Fiscal Year 2001 and will continue through Fiscal Year 2015.

Operating Budget Impact: None.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 4,483,042	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,483,042
Water Utility - CIP Funding Source	700010	6,630,313	3,792,642	-	-	-	-	-	-	-	-	10,422,955
Water Utility Operating Fund	700011	337,962	-	-	-	-	-	-	-	-	-	337,962
Total		\$ 11,451,318	\$ 3,792,641	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,243,959

Public Utilities

Water Group 787 / S11108

Water - Distribution Sys - Distribution

Council District: 9	Priority Score: 38
Community Plan: Mid-City: City Heights, Mid-City: Kensington — Talmadge, Mid-City: Eastern Area	Priority Category: Low
Project Status: Continuing	Contact Information: Spier, Carl
Duration: 2011 - 2014	619-533-5126
Improv Type: Replacement	cspier@sanidiego.gov

Description: This project provides for the removal and replacement of 26,732 linear feet (5.3 miles) of 6-inch, 8-inch, 12-inch and 16-inch of cast iron mains (CI) and 1029 linear feet of asbestos concrete (AC) pipes in the 6-inch and 8-inch diameter range in the Mid-City areas of City Heights, Kensington-Talmadge and the Eastern Area communities. All of these mains are being replaced with polyvinyl chloride (PVC) pipelines.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing cast iron system is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City City Heights, Kensington-Talmadge, and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: In Fiscal Year 2013 Council approved the deappropriation of \$1.5 million (R-308249).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Water Utility - CIP Funding Source	700010	\$ 6,623,684	\$ 329,615	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,953,299
Water Utility Operating Fund	700011	782,826	-	-	-	-	-	-	-	-	-	782,826
Total		\$ 7,406,510	\$ 329,615	\$ -	\$ 7,736,125							

Public Utilities

Water Group Job 915 (3012) / S10123

Water - Distribution Sys - Distribution

Council District: 2	Priority Score: N/A
Community Plan: Pacific Beach	Priority Category: N/A
Project Status: Continuing	Contact Information: Schaar, Luis
Duration: 2010 - 2014	619-533-7492
Improv Type: Replacement	lschaar@sandiego.gov

Description: This project is in the Pacific Beach Community and consists of replacement of 42,020 linear feet (7.96 miles) of 8-inch and 12-inch water mains and all other work and appurtenances. It also includes installation of curb ramps and street resurfacing.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing cast-iron system is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: The Planning phase began in Fiscal Year 2008. Construction began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Water Utility - CIP Funding Source	700010	\$ 8,370,026	\$ 1,607,932	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,977,958
Water Utility Operating Fund	700011	6,027,163	-	-	-	-	-	-	-	-	-	6,027,163
Total		\$ 14,397,189	\$ 1,607,932	\$ -	\$ 16,005,121							

Public Utilities

Water Main Replacements / AKB00003

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation allows for the replacement of water mains at various locations throughout the City.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing pipeline is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Water - Distribution Sys - Distribution

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total budget for Fiscal Year 2014 decreased by \$28 million over last fiscal year due to revised requirements. Additionally, in Fiscal Year 2013 Council approved the deappropriation of \$5.0 million (R-308249).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 7,023,429	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,023,429
Water Utility - CIP Funding Source	700010	89,114,532	43,540,868	12,000,000	-	45,000,000	55,000,000	55,000,000	50,000,000	50,000,000	-	399,655,400
Water Utility Operating Fund	700011	19,794,847	258,802	-	-	-	-	-	-	-	-	20,053,649
Total		\$ 115,932,808	\$ 43,799,670	\$ 12,000,000	\$ -	\$ 45,000,000	\$ 55,000,000	\$ 55,000,000	\$ 50,000,000	\$ 50,000,000	\$ -	\$ 426,732,478

Public Utilities

Water Pump Station Restoration / ABJ00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2021
Improv Type: Replacement

Bldg - Water - Pump Stations

Priority Score: Annual
Priority Category: Annual
Contact Information: Hwang, Guann
 858-292-6476
 ghwang@sandiego.gov

Description: This annual allocation provides for replacing deteriorated pumping equipment and appurtenances or expanding pumping capacities to meet present and future water demands.

Justification: Many existing water pump stations have reached or exceeded their anticipated service life or demands have exceeded their maximum pumping capacity. However, because of the widely varying actual lengths of service life, scheduling for pump station restoration is difficult.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total budget for Fiscal Year 2014 decreased by \$6.3 million over last fiscal year due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 821,036	\$ 5,477,024	\$ -	\$ -	\$ 4,628,194	\$ 2,578,326	\$ 5,857,291	\$ 7,426,797	\$ 236,080	\$ -	\$ 27,024,748
Water Utility Operating Fund	700011	37,509	-	-	-	-	-	-	-	-	-	37,509
Total		\$ 858,545	\$ 5,477,024	\$ -	\$ -	\$ 4,628,194	\$ 2,578,326	\$ 5,857,291	\$ 7,426,797	\$ 236,080	\$ -	\$ 27,062,257

Public Utilities

Water Treatment Plants / ABI00001

Council District: 5, 7
Community Plan: Scripps Miramar Ranch, Navajo, Non-City
Project Status: Continuing
Duration: 2013 - 2021
Improv Type: New

Bldg - Water - Treatment Plants

Priority Score: Annual
Priority Category: Annual
Contact Information: Hwang, Guann
 858-292-6476
 ghwang@sandiego.gov

Description: This annual allocation provides for upgrades and replacement of the treatment facilities at Alvarado, Miramar, and Otay water treatment plants.

Justification: These improvements are necessary to ensure a reliable water supply to the customers and for compliance with the Safe Drinking Water Act.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total budget for Fiscal Year 2014 increased by \$900,000 over last fiscal year due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014							Unidentified Funding	Project Total	
				FY 2014	Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Water Utility - CIP Funding Source	700010	\$ -	\$ 100,000	\$ 1,400,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 2,000,000
Total		\$ -	\$ 100,000	\$ 1,400,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 2,000,000

Public Utilities

Wet Weather Storage Facility / S00314

Bldg - MWWD - Administration Struct

Council District:	1, 2, 6	Priority Score:	83
Community Plan:	University, Clairemont Mesa, Mission Bay Park, Peninsula	Priority Category:	High
Project Status:	Continuing	Contact Information:	Llagas, Margaret
Duration:	1999 - 2017		858-654-4494
Improv Type:	Expansion		mllagas@saniego.gov

Description: This project includes the implementation of the Emergency Live Stream Discharge of reclaimed water from the North City Reclamation Plant during heavy rain events to reduce the capacity demand on the downstream sewer system and facilities. This project also includes constructing a seven million gallon underground storage tank at Liberty Station to provide hydraulic relief to Pump Station 2, the South and North Metro Interceptors, and the major trunk sewers. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The facility will reduce the risk of potential wet weather overflows, which may be caused by the capacity limitation of Pump Station 2 during extreme rainfall events.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, University, and Clairemont Mesa Community Plans, and Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: A feasibility study for wet weather intermittent stream discharge was completed in Fiscal Year 2012. Construction of the facilities required for the wet weather intermittent stream discharge is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: Total project cost decreased by \$80 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,853,216	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,853,216
Metro Sewer Utility - CIP Funding Source	700009	98,541	660,117	-	-	2,780,501	1,500,000	-	-	-	-	5,039,159
Metropolitan Sewer Utility Fund	700001	379,752	-	-	-	-	-	-	-	-	-	379,752
Total		\$ 2,331,509	\$ 660,117	\$ -	\$ -	\$ 2,780,501	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 7,272,127

Public Works - General Services



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Public Works - General Services

The Public Works-General Services Department's Facilities Division provides repair, modernization, and improvement services to over 1,700 municipal facilities incorporating nine million square feet of floor space.

The Facilities CIP projects include the construction of new City structures and major improvements to existing buildings, including the backlog of General Fund deferred capital requirements. Other projects bring City buildings into compliance with the Americans with Disabilities Act (ADA). The Public Works-General Services CIP is funded by deferred capital bond proceeds, the Capital Outlay Fund, the General Fund, and federal grants.

The Fleet Services Division has a CIP project that will expand the existing fitting facility which is funded through its Equipment Division Fund.

2013 CIP Accomplishments

Projects throughout the City completed under the Department's City Facilities Improvements annual allocation included:

- Elevator modernization projects at the Air & Space Museum, Casa de Balboa, Casa del Prado, Old Globe Theater, and Rancho Bernardo Library.
- Heating, Ventilation, and Air Conditioning (HVAC) installations at the Martin Luther King (MLK) Recreation Center, Police Mid-City Communications Center, Casa del Balboa, and Museum of Man.
- Electrical systems upgrades.
- Plumbing systems upgrades to the Central Library.
- Fire sprinklers installation at the City Administration Building.
- Roof repairs at Police, Fire, Library, and Park & Recreation Department buildings.
- Roof replacement at the Eastern Police Station.

Projects throughout the City completed under the Department's Disability Services ADA annual allocation included:

- Police Storefront ADA Improvements.
- Silver Wing Recreation Center ADA Improvements.
- Mira Mesa Library ADA Improvements.
- Mission Valley Library ADA Improvements.
- Curb Ramps with obstruction in Greater North Park.
- Audible Signals in five Council Districts (1, 2, 3, 5, and 6).
- Missing Sidewalks, Curb Ramps, Audible/Accessible Pedestrian Signals & Sidewalks were installed with the City of San Diego as identified through the Disability Services' Complaint Database.

2014 CIP Goals

The ADA Improvements budget totaling \$1.2 million includes several barrier removal projects, many of which are anticipated to be completed in Fiscal Year 2014. In addition, HVAC upgrades to the Casa del Prado, plumbing system upgrades to the Spanish Village, and the Municipal Gymnasium roof replacement are scheduled to be completed in Fiscal Year 2014.



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Public Works - General Services

Public Works - General Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Total
Americans with Disabilities Improvements / ABE00001	\$ 32,434,579	\$ 1,227,000	\$ -	\$ 33,661,579
City Administration Building / S00819	4,473,000	-	-	4,473,000
City Facilities Improvements / ABT00001	29,164,244	-	138,002,981	167,167,225
Fitting Facility Expansion / S10042	1,025,000	-	-	1,025,000
Roof Replacement / ABT00002	138,983	-	-	138,983
Public Works - General Services Total	\$ 67,235,806	\$ 1,227,000	\$ 138,002,981	\$ 206,465,787



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Public Works - General Services

Americans with Disabilities Improvements / ABE00001

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Madison, Susan
Duration: 2010 - 2020	619-236-5985
Improv Type: Replacement	smadison@sandiego.gov

Description: This annual allocation provides for City facilities and public right-of-way improvements related to the Americans with Disabilities Act (ADA).

Justification: ADA improvements will allow greater access to City facilities and the public right-of-way.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis. Since 2008, City Council has approved approximately \$39.4 million of land sale proceeds, Development Impact Fees (DIF), Community Development Block Grant (CDBG), and bond funding to support citywide ADA improvements.

Summary of Project Changes: An additional \$1.2 million in Development Impact Fees (DIF) funding is allocated to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ -	\$ 160,000	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 335,000
Capital Outlay Fund	400002	7,722,023	11,071,904	-	-	-	-	-	-	-	-	18,793,927
Clairemont Mesa - Urban Comm	400129	6,934	168,066	50,000	-	-	-	-	-	-	-	225,000
College Area	400127	9,026	90,974	195,000	-	-	-	-	-	-	-	295,000
Deferred Maintenance Revenue 2012A-Project	400848	1,685,099	6,514,901	-	-	-	-	-	-	-	-	8,200,000
CIP Contributions from General Fund	400265	763,305	767,724	-	-	-	-	-	-	-	-	1,531,029
Golden Hill Urban Comm	400111	-	-	265,000	-	-	-	-	-	-	-	265,000
Grant Fund - State	600001	492,000	51,790	-	-	-	-	-	-	-	-	543,790
La Jolla Urban Comm	400123	10,942	209,058	135,000	-	-	-	-	-	-	-	355,000
Linda Vista Urban Comm	400113	4,107	495,893	70,000	-	-	-	-	-	-	-	570,000
Mid City Urban Comm	400114	-	140,000	52,000	-	-	-	-	-	-	-	192,000
Midway/Pacific Hwy Urban Comm	400115	9,861	295,139	-	-	-	-	-	-	-	-	305,000
Mission Beach - Urban Comm	400130	-	100,000	-	-	-	-	-	-	-	-	100,000
North Park Urban Comm	400112	11,332	168,668	200,000	-	-	-	-	-	-	-	380,000
Old San Diego - Urban Comm	400131	-	100,000	-	-	-	-	-	-	-	-	100,000
Otay Mesa/Nestor Urb Comm	400125	-	-	60,000	-	-	-	-	-	-	-	60,000
Peninsula Urban Comm	400118	11,440	313,560	-	-	-	-	-	-	-	-	325,000
Presidio - Major District	400053	7,086	-	-	-	-	-	-	-	-	-	7,086
Rancho Bernardo-Fac Dev Fund	400099	-	150,000	-	-	-	-	-	-	-	-	150,000
S.E. San Diego Urban Comm	400120	5,007	294,993	-	-	-	-	-	-	-	-	300,000
Tierrasanta - DIF	400098	-	90,000	-	-	-	-	-	-	-	-	90,000
TransNet ARRA Exchange Fund	400677	425,080	22,667	-	-	-	-	-	-	-	-	447,747
Uptown Urban Comm	400121	4,078	61,922	25,000	-	-	-	-	-	-	-	91,000
Total		\$ 11,167,318	\$ 21,267,261	\$ 1,227,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33,661,579

Public Works - General Services

City Administration Building / S00819

Bldg - Other City Facility / Structures

Council District: 3	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2000 - 2014	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for the installation of a fire sprinkler system and upgrading the existing fire alarm system at the City Administration Building located at 202 C Street in Centre City. Phase I provided for the installation of fire sprinklers on the 10th, 14th, and 15th floors. Phase II provided for the installation of eight-inch stand pipes and eight-inch basement lateral pipes. Phase III provided for the installation of sprinklers in the basement and on the 11th and 13th floors and a fire alarm system in the basement and on the 10th, 11th, and 13th floors. Included in Phase III was abatement of amosite ceiling tile on the 11th floor. Phase IV will provide for the installation of sprinklers and alarm system for the 1st through the 9th, and 12th floors and installation of a new generator.

Justification: The project will provide much needed improvements necessary to ensure the safety of the building occupants.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Phases I, II, and III were completed in Fiscal Years 2000, 2002, and 2003, respectively. Phase IV began in Fiscal Year 2012 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: Since Fiscal Year 2013, the total project cost was reduced by approximately \$925,000 of bond financing which was reallocated to other deferred maintenance projects. This project is fully funded and is anticipated to be completed in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 1,141,291	\$ 56,710	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,198,000
Deferred Maint Revenue 2009A-Project	400624	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
Deferred Maintenance Revenue 2012A-Project	400848	2,280,271	(5,271)	-	-	-	-	-	-	-	-	2,275,000
Total		\$ 4,421,562	\$ 51,438	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,473,000

Public Works - General Services

City Facilities Improvements / ABT00001

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Kirby, Roy
Duration: 2010 - 2020	619-531-2966
Improv Type: Betterment	rkirby@sandiego.gov

Description: This annual allocation provides for capital improvements at City facilities. Potential improvements include roof, heating, ventilation, air-conditioning, and elevator replacements.

Justification: Several City-owned facilities are aged and in need of repair. High-priority repairs will be completed with this project. Funding for this annual allocation will ensure the facilities remain safe.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Approximately \$80.4 million of bond financing is scheduled for building projects through Fiscal Year 2018. Based on a General Fund supported buildings condition assessment conducted in November 2011, the City will need an estimated \$57.6 million of additional unidentified funding to address the remaining deferred capital needs. The City is planning to conduct a Citywide facilities condition assessment beginning in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Capital Outlay Fund	400002	2,373,780	561,024	-	-	-	-	-	-	-	-	2,934,804
Deferred Maint Revenue 2009A-Project	400624	18,200,931	1,603,138	-	-	-	-	-	-	-	-	19,804,069
Deferred Maintenance Revenue 2012A-Project	400848	1,407,566	3,282,805	-	-	-	-	-	-	-	-	4,690,371
Deferred Capital Bond Financing	9301	-	-	-	15,328,300	15,519,903	17,244,337	16,133,035	16,133,035	-	-	80,358,610
CIP Contributions from General Fund	400265	817,875	717,125	-	-	-	-	-	-	-	-	1,535,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	57,644,371	57,644,371
Total		\$ 22,800,152	\$ 6,364,092	\$ -	\$ 15,328,300	\$ 15,519,903	\$ 17,244,337	\$ 16,133,035	\$ 16,133,035	\$ -	\$ 57,644,371	\$ 167,167,225

Public Works - General Services

Fitting Facility Expansion / S10042

Council District: 4
Community Plan: Encanto Neighborhoods (Southeastern)
Project Status: Continuing
Duration: 2010 - 2014
Improv Type: Betterment

Bldg - Operations Facility / Structures

Priority Score: 84
Priority Category: High
Contact Information: Darvishi, Ali
 619-533-5328
 adarvishi@sandiego.gov

Description: This project allows for the expansion of the existing vehicle fitting facility located at the Chollas Operations Yard. The expansion will increase the facility from one service bay to six service bays and will include office space. The project will also provide equipment necessary for operations.

Justification: The fitting facility is responsible for outfitting new vehicles and placing them into service as well as preparing retired vehicles for auction. With the consolidation of the fleet to include Police and Fire-Rescue vehicles, the workload has significantly increased. Additionally, as part of the fleet consolidation, the repair facility located at 20th and B was closed. The vehicles serviced at that location, as well as the personnel, were transferred to the repair facility at the Chollas Operations Yard. The existing building does not have sufficient space to accommodate the personnel or other operational needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: This project is currently on hold pending a review of Fleet Services capital funding requirements and reprioritization of projects.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Equipment Division CIP Fund	400676	\$ 42,305	\$ 982,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,025,000
Total		\$ 42,305	\$ 982,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,025,000

Public Works - General Services

Roof Replacement / ABT00002

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Montoya, John
Duration: 2010 - 2020	619-525-8544
Improv Type: Betterment	jmontoya@sandiego.gov

Description: This annual allocation provides needed roof replacements at various City facilities. This project has funded various roof replacements including the Museum of Art, Museum of Man, Old Globe Theater, and Bud Kearns Pool.

Justification: This annual provides roof replacements for various city facilities that are beyond their life-cycle and are in need of total roof replacements. Leaky roofs damage other building infrastructure and building systems (electrical, interiors, carpets, etc.) increasing repair or replacement costs. Sustainable maintained roofs preserve the life-cycle expectancy of a building.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014							Unidentified Funding	Project Total	
				FY 2014	Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
CIP Contributions from General Fund	400265	\$ -	\$ 138,983	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 138,983
Total		\$ -	\$ 138,983	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 138,983

Public Works - General Services

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
City Facilities Improvements / ABT00001	\$ 167,167,225	\$ 57,644,371	34.5%	This annual allocation provides for capital improvements at all City facilities. Potential improvements include roof, heating, ventilation, air-conditioning and elevator replacements. Funding for this annual allocation will ensure the facilities remain safe. The unidentified funding amount reflects the estimated amount needed to address the deferred capital needs of the City's General Fund supported buildings based on condition assessments.
Total - Public Works - General Services		\$ 57,644,371		

QUALCOMM Stadium



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QUALCOMM Stadium

Qualcomm Stadium is a 70,500 seat sports stadium that hosts the San Diego Chargers, San Diego State University Aztecs, the annual Holiday and Poinsettia Bowls, plus Supercross and monster truck events and major religious conventions. The Stadium hosts over one-million visitors every year. The 166-acre stadium site opened in 1967, and is now in its 46th year of operation. The Stadium parking lot spans 122 acres. The CIP budget supports the implementation of projects that keep the 46 year-old stadium in the type of condition that contributes to the fan experience and keeps San Diego in the forefront for large scale, national events. Funding for Capital Improvements Program projects comes from Qualcomm Stadium revenue.

2013 CIP Accomplishments

Capital improvements are vital to the continuing operation of the stadium. For Fiscal Year 2013, these improvements included:

- Modernization of an existing 42 year-old freight elevator.
- Emergency concrete repairs.

2014 CIP Goals

The CIP Goals for Fiscal Year 2014 remain as critical to stadium operations as ever. As the stadium continues to age, more investment in the upkeep of the venue will be required. To remain true to commitments to clients, vendors, and customers, the CIP budget will be needed to support:

- Back-up lighting replacement.
- Roof replacement.
- Transformer replacement.
- In-house audio and video system upgrades.
- Renovation of broadcast booths.



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QUALCOMM Stadium

QUALCOMM Stadium: Capital Improvement Projects

Project	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Total
QUALCOMM Stadium / ABG00001	\$ 1,275,356	\$ 750,000	\$ 3,750,000	\$ 5,775,356
QUALCOMM Stadium Total	\$ 1,275,356	\$ 750,000	\$ 3,750,000	\$ 5,775,356



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QUALCOMM Stadium
QUALCOMM Stadium / ABG00001

Bldg - Stadium Facilities

Council District: 6	Priority Score: Annual
Community Plan: Mission Valley	Priority Category: Annual
Project Status: Continuing	Contact Information: Medina, Lydia
Duration: 2010 - 2020	619-641-3105
Improv Type: Betterment	lmedina@sandiego.gov

Description: This annual allocation provides for needed improvements at QUALCOMM Stadium, including the emergency back-up lighting system, training center HVAC and roof replacement, parking lot, and stadium seating areas.

Justification: QUALCOMM Stadium enriches the quality of life through a variety of hosted events, and serves as a visitor attraction that strengthens the local economy. As the stadium ages, regular upgrades and renovations are required for various components of the facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various projects.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
QUALCOMM Stadium Operations CIP Fund	200116	\$ 829,899	\$ 445,457	\$ 750,000	\$ -	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ 5,775,356
Total		\$ 829,899	\$ 445,457	\$ 750,000	\$ -	\$ 750,000	\$ -	\$ 5,775,356				



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Special Promotional Programs



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Special Promotional Programs

Special Promotional Programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international market place. The Department also supports programs that increase hotel occupancy and develops and enhances visitor-related facilities. The Department's Capital Improvements Program project will expand the existing Convention Center to accommodate larger events, increase attendance, and provide significant economic benefits. Funding for the initiation of this project was made available by the Convention Center.

2014 CIP Goals

A concept design for the Convention Center expansion is anticipated to be completed by the end of the fiscal year.



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Special Promotional Programs

Special Promotional Programs: Capital Improvement Projects

Project	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Total
Convention Center Phase III Expansion / S12022	\$ 2,732,728	\$ -	\$ -	\$ 2,732,728
Special Promotional Programs Total	\$ 2,732,728	\$ -	\$ -	\$ 2,732,728



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Special Promotional Programs

Convention Center Phase III Expansion / S12022

Bldg - Other City Facility / Structures

Council District: 2	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Continuing	Contact Information: Greenhalgh, Darren
Duration: 2012 - 2016	619-533-6600
Improv Type: Expansion	dgreenhalgh@sandiego.gov

Description: This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 405,000 square feet.

Justification: The existing facility cannot accommodate some of the larger major events, which leads to the loss of events to other venues. The expansion is expected to increase the attendance and numbers of events held at the facility and provide significant economic benefits to the region such as tax revenues and permanent jobs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City community plan and is in conformance with the City's General Plan.

Schedule: Concept design work began prior to Fiscal Year 2012 and is anticipated to be completed by the end of the fiscal year. The estimated project total and schedule was developed prior to Fiscal Year 2012 by the Convention Center. The design and construction schedule will be revised when the financing plan is approved and funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total	
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Convention Center Exp Surety	200210	\$ 1,732,728	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,732,728
CIP Contributions from General Fund	400265	998,748	1,252	-	-	-	-	-	-	-	-	-	1,000,000
Total		\$ 2,731,476	\$ 1,252	\$ -	\$ -	2,732,728							



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Transportation & Storm Water



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Transportation & Storm Water

The Transportation & Storm Water Department's Capital Improvements Program includes roadway infrastructure and drainage improvements within the public right-of-way. The Department's Street Division manages the City's roadway infrastructure of 2,659 centerline miles of asphalt streets and 115 centerline miles of concrete streets. The Division is also responsible for the planning and programming of capital improvement projects which include resurfacing, reconstruction, and replacement of streets and sidewalks. The Department's Traffic Engineering Operations Division is responsible for engineering traffic systems to improve traffic flow and safety for motorists, pedestrians, and cyclists.

The Department's Storm Water Division leads the City's efforts to protect and improve water quality through capital improvement projects focused on providing the most efficient storm drain system and meeting Best Management Practices (BMPs) to capture or treat storm water runoff.

The Utilities Undergrounding Program plans for the removal of utility lines (electric, phone, cable) and affiliated poles from overhead for relocation underground. Although the City has been undergrounding overhead utility lines since 1970, the City's program expanded in 2003 following the California Public Utilities Commission approval of an undergrounding surcharge on San Diego residents' electricity bills. This surcharge is the primary funding source for the program. The expanded program is planning to underground a total of 1,439 miles. The Utilities Undergrounding Program also replaces curb ramps along the utility lines as part of the undergrounding process. During the last ten years, the Program replaced approximately 1,500 curb ramps.

Funding for the Department's projects comes from a variety of sources such as development impact fees, facilities benefit assessments, deferred capital project bond financing, TransNet, and grants.

2013 CIP Accomplishments

In Fiscal Year 2013, the Transportation & Storm Water Department initiated, and the Public Works Department completed, capital projects which included the construction of many pedestrian, roadway, and traffic improvement projects in addition to resurfacing approximately 75 miles of streets.

Completed transportation projects include the following:

- La Jolla Village Drive and I-805 Ramp project widened the overpass, added auxiliary lanes, bike lanes and reconfigured the interchange to provide greater capacity and traffic circulation improvements to this heavily used interchange.
- Carroll Canyon Road Extension located at I-805 extended Carroll Canyon Road from Scranton Road to Sorrento Valley via a modified four-lane collector. In a cooperative effort with Caltrans, this project also included Direct Access Ramps (DARs), which serve I-805 at pre-selected points.
- Sidewalk Group B replaced multiple sidewalks including 54th Street, Muir Street, and West Point Loma Boulevard.
- Skyline Drive Improvements enhanced traffic flow and corridor walkability.
- Several bikeway projects were completed at various locations.

To improve storm drain infrastructure, the Department completed the construction of 10 projects that included:

- Kellogg Park Green Lot was a large scale water quality improvement project designed to remove pollutants from storm water prior to entering sensitive ocean habitat off of La Jolla

Transportation & Storm Water

Cove. By the end of Fiscal Year 2013, the Storm Water Division was also able to complete another water quality improvements project which was the green street project along Mt. Abernathy Avenue.

- Via Esprillo Storm Drain Repair project was an emergency repair that installed new storm drain pipe and restored a failed slope in an industrial park. Other repair projects completed this year include: Arden Way, La Cresta Drive, Judy Lee Avenue, Nye Street, North Talmadge Drive, 46th Street, and Maryland Avenue.

The Utilities Undergrounding Program relocated 12.1 miles of overhead utilities in Fiscal Year 2013.

2014 CIP Goals

In Fiscal Year 2014, the Department plans to resurface 80 miles of roads, complete the construction of many pedestrian, roadway, and traffic improvements projects, and establish new transportation projects including sidewalks, traffic calming, signal modifications, street lights, bridge rehabilitation, and bicycle facilities.

Projects scheduled to be completed in Fiscal Year 2014 include:

- Palm Avenue Roadway Improvements to improve vehicular and traffic safety on Palm Avenue from Beyer Way to Interstate 805.
- Juan Street Concrete Street to replace existing concrete pavement on Juan Street from Taylor Street to Sunset Road.
- Cherokee Street Improvements to reconstruct the curbs, gutters, and sidewalks on Cherokee Avenue from Monroe Avenue to East Mountain View Drive.
- Ted Williams Pedestrian Bridge to increase pedestrian safety.
- Talbot Street Slope Restoration project to stabilize the eroded slope and protect Talbot Street.
- Azalea Park Artistic Enhancement is part of a community revitalization effort including pedestrian and vehicular enhancements as well as community identification signage.
- San Diego River Multi-Use Path to increase mobility and safety for bicyclists and pedestrians along the north side of the San Diego River from Hazard Center Drive to Fashion Valley.
- Poway Road Bicycle Path - Class 1 to construct a path for combined pedestrian and bicycle travel easterly along the south side of Poway Road from the Interstate 15 Poway Road interchange to Sabre Springs Parkway.
- Saturn Boulevard Roadway Improvements to widen the west side of Saturn Boulevard north of Grove Avenue.
- Clairemont Mesa Boulevard and State Route 163 westerly ramp reconfiguration.
- Juniper Street Sidewalk to construct a new sidewalk along the north side of Juniper Street between Fenton Street and Westland Avenue, remove and replace guardrails, and add three retaining walls.

In addition, the Storm Water Division is scheduled to complete the construction of 16 pipeline replacement and water quality projects. Projects in design that are planned to be completed in Fiscal Year 2014 are Avocado Place Storm Drain Replacement, Norma Drive Storm Drain Replacement, Princess View Drive Storm Drain Replacement, Fontaine Street Storm Drain Replacement, 34th Street Storm Drain Replacement, Manhasset Drive Storm Drain Replacement, San Remo Way Storm Drain Replacement, and repairs at Storm Water Pump Station D. In addition, the Division will implement the first of its kind storm drain pipe lining project. This project will rehabilitate deteriorated

Transportation & Storm Water

storm drain pipe by means of trenchless technology. Fiscal Year 2014 projects that will improve water quality are: Bannock Avenue Green Street, Low Flow Diversions near La Jolla Shores, Cabrillo Heights Rain Garden, Mira Mesa Library Green Lot, Beta Street Green Alley, and Allied Gardens Green Lot.

The Utilities Undergrounding Program plans to relocate 15 miles of overhead utilities in Fiscal Year 2014.



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Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects

Project	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Total
25th Street Renaissance Project / S00985	\$ 2,994,000	\$ -	\$ -	\$ 2,994,000
34th Street Storm Drain / S11001	230,000	-	-	230,000
35th & 34th at Madison Avenue Improvements / S00922	330,854	1,100,000	-	1,430,854
36th Street Landscape Maintenance / S00902	50,000	-	-	50,000
38th Street Improvements / S00930	2,000,000	-	-	2,000,000
43rd Street Widening / S00845	9,048,223	-	-	9,048,223
54th Street/Euclid Avenue Bikeways / S00956	130,000	-	-	130,000
Aldine Drive and Fairmount Drive Slope Restoration / S00865	6,410,150	-	-	6,410,150
Alta La Jolla Drive Drainage Repair Phase II / S10001	1,206,105	-	-	1,206,105
Alvarado Canyon Road Realignment / S00894	525,722	-	5,203,834	5,729,556
Architectural Barrier Removal - DIF Funded / All00001	51,000	-	-	51,000
Avenida de la Playa Infrastructure - SD / S13018	6,835,753	-	-	6,835,753
Azalea Park Neighborhood Identification / S00699	411,830	-	-	411,830
Balboa Ave/Tierrasanta Blvd Bikeway / S00957	250,000	-	-	250,000
Balboa Avenue Corridor Improvements / S00831	2,970,431	-	-	2,970,431
Balboa Park/Florida Canyon Storm Drain Repairs / S01064	1,370,000	-	-	1,370,000
Bayshore Bikeway / S00944	5,582,775	-	-	5,582,775
Bear Drive Retaining Wall / S10093	406,886	-	-	406,886
Berger Ave Sidewalk & Curb Ramps / S11044	225,000	-	-	225,000
Bicycle Loop Detectors / S11058	83,500	-	-	83,500
Bicycle Rings and Racks / S00968	50,000	-	-	50,000
Bridge Rehabilitation / AIE00001	1,514,234	-	1,500,000	3,014,234
Bus Stop Improvements / AID00007	291,828	100,000	-	391,828
Camino Del Sur (Bernardo Lakes / Lone Quail Rd) / RD11000	50,000	-	-	50,000
Camino Del Sur - SR-56 to Dormouse / S00872	3,051,000	-	14,163,000	17,214,000
Carmel Country Road Low Flow Channel / S00969	1,712,000	-	-	1,712,000
Carmel Mountain Road to Del Mar Mesa Road / S00846	1,800,000	-	-	1,800,000
Carmel Valley Rd-Del Mar Hts to Lopelia Meadows Pl / S00906	6,900,000	-	305,000	7,205,000
Carmel Valley Rd-Lopelia Meadows to Via Abertura / S00934	850,000	2,000,000	9,850,000	12,700,000
Carmel Valley Rd-Via Albutura to Camino Del Sur / S00854	12,802,387	2,420,937	-	15,223,324
Carmel Valley Road 4/6 Lanes s/o of Street A / S00900	4,400,000	-	2,685,000	7,085,000
Carmel Valley Road Enhancement Project / S00859	9,094,641	-	-	9,094,641
Carroll Canyon Road/Sorrento Valley Road - Dist 1 / S00841	14,926,070	-	-	14,926,070
Cherokee Street Improvements / S00921	852,000	1,134,005	-	1,986,005
Coastal Rail Trail / S00951	1,980,189	-	19,925,629	21,905,818
Community Sign Installation at Various Locations / AID00004	1,822	-	-	1,822

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Total
Concrete Streets / AID00006	2,496,786	1,500,000	9,750,000	13,746,786
Coolidge Street Storm Drain / S11003	175,000	-	-	175,000
Coopertive Traffic Signal Projects / AIL00003	478,500	-	-	478,500
Del Mar Heights Road Flashing Beacon / S00987	35,000	-	-	35,000
Del Mar Heights Road-4/6 Lanes / S00903	9,800,000	-	42,000	9,842,000
Del Sol Boulevard-Central / S00858	6,500,000	-	-	6,500,000
Dennery Road - East / S10018	109,707	-	-	109,707
Drainage Projects / ACA00001	27,419,886	-	208,522,688	235,942,574
El Camino Real - Half Mile to Via De La Valle / S00856	9,424,358	-	23,141,511	32,565,869
El Camino Real Widening / S00916	100,000	-	-	100,000
El Camino Real/State Route 56 Bike Path Connector / S00981	267,500	-	-	267,500
Euclid Avenue & Home Improvements / S00886	1,012,740	-	-	1,012,740
FY12 Asphalt Overlay Group I / S12030	10,000,000	-	-	10,000,000
FY12 Asphalt Overlay Group II / S12031	3,377,060	-	-	3,377,060
First Avenue Bridge Over Maple Canyon / S00862	9,955,909	-	-	9,955,909
Five Points Neighborhood Pedestrian Improvements / S00988	150,000	-	325,000	475,000
Five Year CIP Planning / AID00003	579,000	-	-	579,000
Florence Griffith Joyner Elem Safe Route to School / S10061	1,292,073	-	-	1,292,073
Florida Drive Median Improvements / S11057	396,767	-	-	396,767
Fourth Avenue and Quince Street / S11055	330,000	-	-	330,000
Fourth Avenue/Fifth Avenue & Nutmeg Str / S11056	825,000	-	-	825,000
Fund for the SR 56 expansion fr 4 to 6 lanes / RD14000	-	1,000,000	151,000,000	152,000,000
Genesee Avenue - Widen Interstate 5 Crossing / S00839	17,587,667	-	-	17,587,667
Genesee Avenue-Nobel Dr to SR 52 / S00852	1,948,600	-	22,181,100	24,129,700
Georgia Street Bridge Improvements / S00863	3,135,042	1,850,000	7,000,000	11,985,042
Guard Rails / AIE00002	3,061,516	-	-	3,061,516
Hayes Ave Storm Drain / S11002	555,000	-	-	555,000
Hillery Drive Improvements / S11064	2,500,000	-	-	2,500,000
Holly Dr. Street Improvements / S11033	2,000,000	-	-	2,000,000
I-5 / SR-56 Fiberoptic Relocation / S00708	197,104	-	-	197,104
I-5 to SR-56 Freeway Connectors / S00707	3,007,586	-	6,706,676	9,714,262
Install T/S Interconnect Systems / AIL00002	498,000	2,483,459	300,000	3,281,459
Installation of City Owned Street Lights / AIH00001	2,987,986	834,000	300,000	4,121,986
Interstate 5 Underpass - Bikeway/Ped Connector / S00982	535,000	-	1,116,010	1,651,010
Juan Street Concrete Street / S00602	7,229,843	-	-	7,229,843
Judy Lee Place Storm Drain Replacement / S10052	560,000	-	-	560,000
Kearny Mesa Community Sign / S10044	60,000	-	-	60,000
Kearny Villa Road Bike Lane Improvements / S00961	300,000	-	-	300,000

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Total
Kelton Road Pedestrian Improvements / S10154	276,000	-	-	276,000
La Jolla Ecological Reserve Area of ASBS / S00607	3,310,000	-	-	3,310,000
La Jolla Mesa Drive Sidewalk / S00928	326,000	-	500,000	826,000
La Jolla Village Drive - Interstate 805 Ramps / S00857	23,974,536	-	-	23,974,536
La Jolla Village Drive and Regents Road / S00867	1,370,000	-	-	1,370,000
Laurel Street Bridge Over State Route 163 / S00939	720,000	-	-	720,000
Linda Vista Rd at Genesee Intersection Improvement / S00907	273,000	50,000	700,188	1,023,188
Manhasset Drive Storm Drain System Upgrade / S11005	285,000	-	-	285,000
Maryland Street Storm Drain Replacement / S10056	399,840	-	-	399,840
Median Installation / AIG00001	623,183	447,000	300,000	1,370,183
Midway Street Bluff Repair / S12005	128,883	-	-	128,883
Minor Bike Facilities / AIA00001	819,500	639,000	3,000,000	4,458,500
Mira Mesa Community Transit Center / S00847	692,000	-	-	692,000
Mira Sorrento Place-Scranton to Vista Sorrento / S00878	12,460,253	-	-	12,460,253
Miramar Road-Interstate 805 Easterly Ramps / S00880	7,650,000	-	-	7,650,000
Mission Beach Boardwalk Bulkhead / S00726	1,892,225	-	1,400,000	3,292,225
Mission Trails Regional Park/Mission Bay Bike Path / S00734	160,300	-	-	160,300
New Walkways / AIK00001	4,026,775	1,964,959	2,085,264	8,076,998
North Harbor Drive Navy Estuary Seismic Retrofit / S00728	17,584,481	-	-	17,584,481
North Park Lighting Improvements / S00823	487,860	-	-	487,860
North Torrey Pines Road Bridge/ Los Penasquitos / S00935	13,980,652	-	-	13,980,652
North Torrey Pines Road at Genesee Avenue / S00720	9,573,775	-	-	9,573,775
North Torrey Pines Roadway & Median Enhancements / S00868	4,747,000	-	-	4,747,000
Ocean View Hills Parkway / S00882	15,058,237	-	-	15,058,237
Old Otay Mesa Road- Westerly / S00870	3,286,672	3,000,000	2,000,000	8,286,672
Otay Mesa Truck Route Phase 4 / S11060	2,600,000	-	14,250,000	16,850,000
Pacific Beach Obstructed Curb Ramp Barrier Removal / S11048	50,000	-	320,000	370,000
Pacific Highlands Traffic Signals / S01062	2,400,000	-	-	2,400,000
Pacific Hwy Obstructed Curb Ramp Barrier Removal / S11045	900,000	300,000	-	1,200,000
Palm Avenue Interstate 805 Interchange / S00869	11,187,886	-	26,750,000	37,937,886
Palm Avenue Roadway Improvements / S00913	2,213,270	2,403,939	-	4,617,209
Park Boulevard and Essex Street / S11054	320,000	-	-	320,000
Poway Road Bicycle Path - Class I / S00943	2,580,000	-	-	2,580,000
Rancho Bernardo Bikeway / S00962	250,000	-	-	250,000
Regents Road Bridge / S00729	6,737,799	-	24,816,677	31,554,476
Regents Road Widening-Genesee to Executive / S00881	5,375,000	-	670,000	6,045,000
Replace Obsolete T/S Controllers / AIL00010	101,815	-	-	101,815

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Total
Resurfacing of City Streets / AID00005	78,799,231	2,000,000	378,876,331	459,675,562
Rose & Tecolote Creeks Water Quality Improvements / ACC00002	1,235,119	-	-	1,235,119
Rose Creek Bikeway / S00946	6,300,000	-	-	6,300,000
Rosecrans Street Corridor Improvements / S00830	1,448,325	-	-	1,448,325
Ruffin Road/Murphy Canyon Road Bikeway Project / S00959	177,200	-	-	177,200
SR-94/Euclid Ave Interchange Improvements / S11046	425,000	-	-	425,000
SR2S Traffic Safety Projects Grant #1 / L00010	520,455	-	-	520,455
SR94/Euclid Av Interchange-Phase 2 / S14009	-	400,000	-	400,000
San Diego River Multi-Use Path / S00958	1,819,000	-	-	1,819,000
San Remo Way Storm Drain / S11004	305,000	-	-	305,000
Saturn Blvd Roadway Improvements / S11028	1,673,586	-	-	1,673,586
School Traffic Safety Improvements / AIK00002	689,832	201,890	600,000	1,491,722
Scripps Ranch/Mira Mesa Medians Project / S00838	1,077,994	-	160,000	1,237,994
Sea World Drive/Interstate 5 Interchange Imp / S00888	4,000,000	-	116,163,209	120,163,209
Sidewalk Repair and Reconstruction / AIK00003	8,774,377	900,000	2,000,000	11,674,377
Skyline Drive Improvements / S00912	2,877,294	-	-	2,877,294
Sorrento Valley Road & Interstate 5 Interchange / S00914	4,194,892	500,000	48,500,000	53,194,892
Sports Arena Blvd-Rosecrans to Midway / S00721	628,642	-	-	628,642
Spring Canyon Road-Scripps Ranch to Pomerado Road / S00832	785,000	-	-	785,000
State Route 15 Bikeway Study / S00731	2,507,275	-	-	2,507,275
State Route 163/Clairemont Mesa Blvd Interchange / S00905	15,371,200	350,000	-	15,721,200
State Route 163/Friars Road / S00851	15,864,782	-	106,786,159	122,650,941
State Route 56 Bike Interchanges / S00955	3,100,000	-	8,654,408	11,754,408
State Route 56-Carmel Country to Black Mountain / S00853	146,698,155	-	-	146,698,155
Stockton Street Lights / S10130	259,000	-	-	259,000
Streamview Drive Improvements / S00864	1,725,000	-	-	1,725,000
Street Light Circuit Upgrades / AIH00002	3,303,000	-	33,347,000	36,650,000
Talbot Street Slope Restoration / S00609	3,672,435	-	-	3,672,435
Taylor Street - Bikeway / S00965	219,092	-	-	219,092
Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941	4,169,547	-	-	4,169,547
Thorn Street Median Improvements / S00844	430,000	-	-	430,000
Torrey Meadows Drive Overcrossing / S10015	6,761,113	2,353,887	-	9,115,000
Torrey Pines Improvements Phase I / S00613	900,000	-	15,000,000	15,900,000
Torrey Pines Road Slope Restoration / S00877	1,146,220	2,540,000	-	3,686,220
Traffic Calming / AIL00001	3,160,313	1,186,526	2,000,000	6,346,839
Traffic Signals - Citywide / AIL00004	2,430,938	810,500	1,650,000	4,891,438
Traffic Signals Modification / AIL00005	5,035,056	1,450,900	3,150,000	9,635,956
Transportation Grant Match / AID00002	100,000	-	-	100,000

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2014 Adopted	Future Fiscal Years	Project Total
Triple Pipe Crossing - Dennery Road / S10017	119,246	-	-	119,246
University Ave/Alabama Bike & Ped Safety Imp / S00960	520,000	-	-	520,000
University Avenue Mobility Project / S00915	1,680,000	2,000,000	-	3,680,000
University Avenue Sidewalk from 54th to 68th / S00910	452,389	-	1,997,611	2,450,000
Utilities Undergrounding Program / AID00001	84,639,370	-	-	84,639,370
Via de la Valle Widening / RD11001	50,000	952,749	-	1,002,749
Village Loop Road / S00919	2,880,000	-	-	2,880,000
Washington Street Improvements Phase II / S00703	1,437,869	-	-	1,437,869
Watershed CIP / ACC00001	12,124,175	-	36,301,792	48,425,967
West Mission Bay Drive Bridge Over San Diego River / S00871	14,093,654	-	105,706,000	119,799,654
West San Ysidro Blvd Streetscape / S00822	587,981	-	-	587,981
Westerly Extension of Hazard Center Drive / RD10001	1,000,000	-	-	1,000,000
Transportation & Storm Water Total	\$ 843,267,732	\$ 38,873,751	\$1,421,702,087	\$2,303,843,570



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Transportation & Storm Water
25th Street Renaissance Project / S00985

Trans - Signals - Calming/Speed Abatemt

Council District: 3	Priority Score: 61
Community Plan: Golden Hill	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2009 - 2014	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the construction of pedestrian amenities, traffic calming, streetscape improvements, and parking along 25th Street from Highway 94 to Balboa Park. The focus of the improvements is between E Street and B Street.

Justification: This project will provide traffic calming and improve pedestrian safety.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Golden Hill Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2009 and was completed in Fiscal Year 2011. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Project construction is scheduled to begin and to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 469,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	469,000
TransNet Extension Congestion Relief Fund	400169	379,850	2,145,150	-	-	-	-	-	-	-	-	2,525,000
Total		\$ 848,850	\$ 2,145,150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,994,000

Transportation & Storm Water

34th Street Storm Drain / S11001

Drainage - Storm Drain Pipes

Council District: 3	Priority Score: 48
Community Plan: Golden Hill	Priority Category: High
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2011 - 2014	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and outfall along 34th Street.

Justification: This project will alleviate frequent flooding during normal storm events as a result of failure at the discharge end of the pipe.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Golden Hill Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Project construction is scheduled to begin and to be completed in Fiscal Year 2014.

Summary of Project Changes: City Council Resolution, R-308098, adopted April 22, 2013, authorized the transfer of Deferred Capital bond funding for the construction of this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 508	\$ 154,492	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 155,000
Golden Hill Urban Comm	400111	75,000	-	-	-	-	-	-	-	-	-	75,000
Total		\$ 75,508	\$ 154,492	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 230,000

Transportation & Storm Water

35th & 34th at Madison Avenue Improvements / S00922

Trans - Ped Fac - Sidewalks

Council District: 3	Priority Score: 76
Community Plan: Normal Heights (Mid-City)	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2008 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for the reconstruction of the curb, gutter, and sidewalk on 34th and 35th Streets from Adams Avenue to Madison Avenue, and on Madison Avenue from Felton Street to 35th Street.

Justification: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary work on this project was completed in Fiscal Year 2009. Design began in Fiscal Year 2010 and is anticipated to be completed in Fiscal Year 2014. Construction is anticipated to begin in Fiscal Year 2014.

Summary of Project Changes: TransNet funding in the amount of \$1,100,000 has been allocated to this project for Fiscal Year 2014. Project schedule has been revised accordingly.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
TransNet Extension Congestion Relief Fund	400169	173,793	97,061	1,100,000	-	-	-	-	-	-	-	1,370,854
Total		\$ 233,793	\$ 97,061	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,430,854

Transportation & Storm Water

36th Street Landscape Maintenance / S00902

Trans - Roadway - Enhance/Scape/Medians

Council District: 4	Priority Score: N/A
Community Plan: Eastern Area (Mid-City)	Priority Category: N/A
Project Status: Continuing	Contact Information: Medina, Camille
Duration: 2006 - 2015	619-533-6742
Improv Type: Betterment	cmedina@sandiego.gov

Description: This project is the result of a relinquishment agreement between the City of San Diego and Caltrans and provides for the landscape maintenance of 36th Street between Imperial Avenue and Market Street.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Justification: This project was approved by the City Council Resolution No. R-300154 and will provide for plant establishment as defined in the standard specifications for the construction of local street and roads.

Schedule: Plant establishment began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Ongoing evaluation will identify additional improvements to the project and is scheduled to continue through Fiscal Year 2015.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Relinquishment 36th St Coop 06	400626	\$ 6,724	\$ 43,276	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total		\$ 6,724	\$ 43,276	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Transportation & Storm Water
38th Street Improvements / S00930

Trans - Roadway

Council District: 9	Priority Score: 81
Community Plan: City Heights	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2008 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides full street improvements on 38th Street from Dwight Street north to terminus. Improvements will include curb, gutter, driveways, sidewalk, pedestrian ramps, pavement, drainage facilities, angled on-street parking, etc. The improvements will comply with current local, State, and federal safety and accessibility codes and regulations.

Justification: Street improvements are needed to comply with the City's design guides for the improvement of public right-of-way.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: The project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Construction is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
TransNet ARRA Exchange Fund	400677	364,816	1,535,184	-	-	-	-	-	-	-	-	1,900,000
Total		\$ 464,816	\$ 1,535,184	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,000,000

Transportation & Storm Water

43rd Street Widening / S00845

Trans - Roadway

Council District: 4, 9	Priority Score: 55
Community Plan: Southeastern San Diego	Priority Category: Medium
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 1989 - 2014	619-533-4654
Improv Type: Betterment	apalaseyed@sandiego.gov

Description: This project provides for realigning the intersection at 43rd Street and National Avenue. This project will make necessary traffic enhancements to handle the increased daily traffic associated with the residential, industrial, and commercial development of the State Route 252 Corridor (approximately 66 acres).

Justification: This project is a major component in the development of the State Route 252 Corridor within the Southcrest Project. The street currently handles approximately 12,000 weekday trips. Once development on the corridor is complete, the number of trips will increase significantly. The Southeastern San Diego Community Plan recommends improvement to four lanes to handle the current capacity.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2002 and were completed in Fiscal Year 2009. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 116,981	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 116,981
CIP Contributions from General Fund	400265	293,909	60,000	-	-	-	-	-	-	-	-	353,909
Grant Fund - State	600001	2,513,802	1	-	-	-	-	-	-	-	-	2,513,803
ISTEA-TransNet Exchange	400162	26,005	-	-	-	-	-	-	-	-	-	26,005
TransNet (Prop A 1/2% Sales Tax)	400156	3,362,525	-	-	-	-	-	-	-	-	-	3,362,525
TransNet Extension Congestion Relief Fund	400169	2,398,084	276,916	-	-	-	-	-	-	-	-	2,675,000
Total		\$ 8,711,306	\$ 336,917	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,048,223

Transportation & Storm Water

54th Street/Euclid Avenue Bikeways / S00956

Council District: 4, 9
Community Plan: Southeastern San Diego, College Area
Project Status: Warranty
Duration: 2008 - 2013
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: 91
Priority Category: High
Contact Information: Palaseyed, Abi
 619-533-4654
 apalaseyed@sandiego.gov

Description: This project provides for the installation of Class II Bike Lanes on 54th Street between Trojan and Euclid Avenues and for Class III Bike Route signage and pavement markings along Euclid Avenue between 54th Street and Market Street.

Justification: This project will close a gap in bicycle routes between the College Area and Southeastern San Diego and its neighborhoods and provide a safer route for bicyclists.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego and College Area Community Plans and is in conformance with the City's General Plan.

Schedule: This project is part of a Design/Build contract. Design and construction began in Fiscal Year 2010. Construction was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 95,154	\$ 34,846	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	130,000
Total		\$ 95,154	\$ 34,846	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	130,000

Transportation & Storm Water

Aldine Drive and Fairmount Drive Slope Restoration / S00865

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 9	Priority Score: 78
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: High
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2006 - 2015	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for the evaluation, design, and construction of slope stability improvements along the south side of Aldine Drive between Fairmont Avenue and Van Dyke Avenue.

Justification: The inordinate amount of rainfall from the 2004/2005 rainy season caused erosion of sections of the slope along the south side of Aldine Drive between Fairmont Avenue and Van Dyke Avenue.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project implements the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2012. A 25-month maintenance period was initiated following construction and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 3,010,150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,010,150
TransNet (Prop A 1/2% Sales Tax)	400156	573,989	1,011	-	-	-	-	-	-	-	-	575,000
TransNet Extension Congestion Relief Fund	400169	664,412	2,160,588	-	-	-	-	-	-	-	-	2,825,000
Total		\$ 4,248,551	\$ 2,161,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,410,150

Transportation & Storm Water

Alta La Jolla Drive Drainage Repair Phase II / S10001

Drainage - Storm Drain Pipes

Council District: 1	Priority Score: 91
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2010 - 2016	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project will repair the erosion and damage to the lower La Jolla Canyon bounded by Alta La Jolla Drive and the cul-de-sac at Vickie Drive.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Justification: This project is part of the settlement agreement and limited release entered into by the La Jolla Alta Master Council and the City of San Diego.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Construction schedule is subject to receipt of State and federal permits.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: In Fiscal Year 2013, Council approved the appropriation of \$200,000 (R-304951) due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 903,738	\$ 302,367	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,206,105
Total		\$ 903,738	\$ 302,367	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,206,105

Transportation & Storm Water

Alvarado Canyon Road Realignment / S00894

Trans - Roadway

Council District: 7	Priority Score: 59
Community Plan: Navajo	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2006 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the realignment of Alvarado Canyon Road from 380-feet east of the Fairmount Avenue and Camino Del Rio North intersection to the Fairmount Avenue and Mission Gorge Road intersection. Improvements for this two-lane collector street will include a structure over the existing concrete drainage channel, removal of some existing pavement, re-grading of affected private parcels, and traffic signal modifications.

Justification: This project will improve the traffic flow at the Interstate 8, Fairmount Avenue, and Mission Gorge Road interchange.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan. The proposed realignment requires an amendment to the Navajo Community Plan.

Schedule: Preliminary engineering began in Fiscal Year 2009 and continued through Fiscal Year 2010. Design will begin once the Navajo Community Plan Amendment is finalized.

Summary of Project Changes: TransNet funding previously identified in Fiscal Year 2014 has been removed. This project's scope will be re-evaluated by the asset-owning department.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 414,225	\$ 30,843	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	445,068
TransNet Extension Congestion Relief Fund	400169	59,485	21,169	-	-	-	-	-	-	-	-	80,654
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,203,834	5,203,834
Total		\$ 473,709	\$ 52,013	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,203,834	\$ 5,729,556

Transportation & Storm Water

Architectural Barrier Removal - DIF Funded / All00001

Trans - Ped Fac - Accessibility Improve

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Wolford, Mary
Duration: 2010 - 2020	619-236-7246
Improv Type: Betterment	mwolford@sandiego.gov

Description: This project provides for installing curb ramps at various locations throughout the City as funded by Development Impact Fees (DIF).

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Justification: Persons with disabilities and many senior citizens find their mobility restricted by curbs, which they find difficult or impossible to negotiate.

Schedule: Projects are scheduled contingent upon the rate of development and fees collected in the community.

Operating Budget Impact: None.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Old San Diego - Urban Comm	400131	\$ -	\$ 16,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,000
Uptown Urban Comm	400121	-	35,000	-	-	-	-	-	-	-	-	35,000
Total		\$ -	\$ 51,000	\$ -	\$ 51,000							

Transportation & Storm Water

Avenida de la Playa Infrastructure - SD / S13018

Drainage - Storm Drain Pipes

Council District: 1	Priority Score: 73
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Amen, Rania
Duration: 2009 - 2016	619-533-5492
Improv Type: Replacement	ramen@sandiego.gov

Description: This project will reduce flooding along Avenida de la Playa and will improve the capacity of the storm drain system and divert dry weather discharges. The improvements include the replacement of the low-flow diversion and outlet box, the addition of a hydrodynamic separator, and the upsizing of 650-linear feet of storm drain pipe.

Justification: Reports indicated the low flow diversion was not functioning as needed resulting in dry weather flow reaching the beach which is out of compliance with the California Oceans Plan. Additionally, the current pipe is vastly undersized which results in street flooding every year and which has, in the past, resulted in the flooding of local businesses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began and was completed in Fiscal Year 2009. Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction is scheduled to begin and be completed in Fiscal Year 2014.

Summary of Project Changes: City Council Resolution R-307668, dated September 14, 2012, authorized the addition of this project to the Capital Improvements Program. This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 15,546	\$ 2,984,454	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000
CIP Contributions from General Fund	400265	685,004	270,135	-	-	-	-	-	-	-	-	955,139
Grant Fund - Federal	600000	285,134	334,538	-	-	-	-	-	-	-	-	619,672
Grant Fund - State	600001	-	2,260,942	-	-	-	-	-	-	-	-	2,260,942
Total		\$ 985,684	\$ 5,850,070	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,835,753

Transportation & Storm Water

Azalea Park Neighborhood Identification / S00699

Trans - Roadway - Enhance/Scape/Medians

Council District: 9	Priority Score: N/A
Community Plan: City Heights (Mid-City)	Priority Category: N/A
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2004 - 2014	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the construction of new vehicular and pedestrian improvements, including raised medians, sidewalks, curb ramps and curb-extensions (which are to be funded by Development Impact Fees), and neighborhood identification signage. This project is part of a community revitalization effort outlined in the Azalea Park-Hollywood Park Revitalization Action Program. The specific locations of this portion of the project are the intersections of Poplar Street and Fairmount Avenue.

Justification: These improvements will benefit the community by increasing safety, improving the flow of traffic, enhancing pedestrian access, and promoting community identification.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project implements the recommendations found in the Mid-City Community Plan and the Azalea Park-Hollywood Park Revitalization Action Program and is in conformance with the City's General Plan.

Schedule: The preliminary design process for the raised medians, neighborhood identification signs, and seating areas, which included neighborhood residents' involvement, was completed. Design began in Fiscal Year 2007 and was completed in Fiscal Year 2013. Construction of vehicular and pedestrian improvements began in Fiscal Year 2011 and was completed in Fiscal Year 2012. The community identification sign was constructed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 90,919	\$ 34,911	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	125,830
Mid City Urban Comm	400114	20,000	-	-	-	-	-	-	-	-	-	20,000
RDA Contributions to City Heights Project Fund	200347	54,993	101,007	-	-	-	-	-	-	-	-	156,000
TransNet Extension Congestion Relief Fund	400169	95,351	14,649	-	-	-	-	-	-	-	-	110,000
Total		\$ 261,263	\$ 150,567	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	411,830

Transportation & Storm Water

Balboa Ave/Tierrasanta Blvd Bikeway / S00957

Trans - Bicycle Facilities (All Class.)

Council District: 2, 6, 7	Priority Score: 91
Community Plan: Clairemont Mesa, Kearny Mesa, Tierrasanta	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2006 - 2014	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for the installation of 13.5 miles of Class II bike lanes on Balboa Avenue from Morena Boulevard to Interstate 15 and on Tierrasanta Boulevard from Interstate 15 to Santo Road, and 0.7 miles of Class III bike route on Balboa Avenue from Mission Bay Drive to Morena Boulevard.

Justification: This project will provide the safe use of bicycles in the community.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa, Kearny Mesa, and Tierrasanta Community Plans and is in conformance with City's General Plan.

Schedule: This project is part of a Design/Build contract. Design and construction began in Fiscal Year 2010. Construction was completed in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Prop A-(Bikeway)	400158	\$ 195,340	\$ 54,660	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Total		\$ 195,340	\$ 54,660	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000

Transportation & Storm Water

Balboa Avenue Corridor Improvements / S00831

Trans - Roadway - Enhance/Scape/Medians

Council District: 6	Priority Score: 12
Community Plan: Clairemont Mesa, Kearny Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Fuentes, Julio
Duration: 2003 - 2014	619-533-3092
Improv Type: Betterment	jfuentes@sandiego.gov

Description: This project provides for improvements to the former State Route 274, which is Balboa Avenue. This project is divided into three phases. Phase I begins at Interstate 5 and ends at Interstate 805. Phase II begins at Interstate 805 and ends at Interstate 15. Improvements to both phases consist of roadway widening, construction of new curbs, gutters, and sidewalks, reconstruction of existing sidewalks and medians, installation of a new traffic signal(s), modification of existing traffic signals, and new bicycle routes. Phase III will install community signs at the Kearny Mesa Community boundaries.

Justification: This project is funded by a State contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa and Kearny Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I - Preliminary engineering was completed in Fiscal Year 2005. Design began in Fiscal Year 2005 and was completed in Fiscal Year 2006. Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2009. Phase II - Preliminary engineering began in Fiscal Year 2009 and design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Phase III - Design started in Fiscal Year 2009 and was completed in Fiscal Year 2012. Construction began and was completed in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
SR 209 & 274 Coop with State	400633	\$ 519,819	\$ 2,450,612	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,970,431
Total		\$ 519,819	\$ 2,450,612	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,970,431

Transportation & Storm Water

Balboa Park/Florida Canyon Storm Drain Repairs / S01064

Drainage - Storm Drain Pipes

Council District: 3	Priority Score: N/A
Community Plan: Balboa Park	Priority Category: N/A
Project Status: Warranty	Contact Information: Darvishi, Ali
Duration: 2009 - 2017	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for evaluation, design, and construction to repair a damaged storm drain that leads from Park Boulevard and the San Diego Zoo parking lot into the Florida Canyon creek bed.

Justification: This project repairs a damaged storm drain caused by erosion of a gully that spans the entire length of Florida Canyon, from Park Boulevard east to the creek bed. This project will repair the storm drain to prevent further erosion and allow a north-south trail access to continue through the west side of Florida Canyon.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2009. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. The five-year mitigation and monitoring requirements for this project began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 368,796	\$ 1,204	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 370,000
Regional Park Improvements Fund	200391	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
Total		\$ 1,368,796	\$ 1,204	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,370,000

Transportation & Storm Water

Bayshore Bikeway / S00944

Council District: 8	Priority Score: 51
Community Plan: Otay Mesa - Nestor	Priority Category: Medium
Project Status: Warranty	Contact Information: Schultz, Louis
Duration: 2001 - 2018	619-533-4668
Improv Type: New	lschultz@sandiego.gov

Description: This project provides for constructing a Class I bikeway from the northern end of 13th Street to Main Street at the Interstate 5 interchange at the southeast corner of San Diego Bay. This project will include the construction of 2.7 acres of Coastal Sage Scrub restoration as mitigation for impacts from the Bayshore Bikeway Project.

Justification: This project completes the missing segment of the planned bike path around San Diego Bay from Point Loma to Coronado. When completed, this change will improve public use safety overall.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2008. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Design of the mitigation restoration began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Locating the mitigation site and design of the mitigation is scheduled to be completed in Fiscal Year 2014. A five-year mitigation maintenance period will continue into Fiscal Year 2018.

Summary of Project Changes: Total project cost has been increased by \$4.5 million to include prior year capital expenses. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 16,775	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,775
Grant Fund - Other	600002	622,174	1,826	-	-	-	-	-	-	-	-	624,000
Historical Fund	X999	50,000	-	-	-	-	-	-	-	-	-	50,000
Prop A-(Bikeway)	400158	818,000	-	-	-	-	-	-	-	-	-	818,000
TransNet ARRA Exchange Fund	400677	-	150,000	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	-	150,000	-	-	-	-	-	-	-	-	150,000
TransNet Extension Major Corri	400173	3,736,675	37,325	-	-	-	-	-	-	-	-	3,774,000
Total		\$ 5,243,624	\$ 339,151	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,582,775

Transportation & Storm Water

Bear Drive Retaining Wall / S10093

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 3	Priority Score: 70
Community Plan: Uptown	Priority Category: High
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2010 - 2014	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project will replace a damaged section (approximately 55 feet long by 8.5 feet high) of the existing retaining wall that supports the side of Bear Drive.

Justification: This project is needed in order to maintain the roadway and provide public safety.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction is scheduled to begin and be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Grant Fund - State	600001	\$ 93,119	\$ 63,767	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 156,886
Prop 42 Replacement - Transportation Relief Fund	200306	172,982	77,019	-	-	-	-	-	-	-	-	250,000
Total		\$ 266,101	\$ 140,785	\$ -	\$ 406,886							

Transportation & Storm Water

Berger Ave Sidewalk & Curb Ramps / S11044

Trans - Roadway

Council District: 7	Priority Score: 46
Community Plan: Serra Mesa	Priority Category: Medium
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2011 - 2015	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project will install a missing section of sidewalk and provide curb ramps on the east side of the street between Kearny Villa Road/Mesa College Drive and Frost Street.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Justification: The project location is a highly used area. One or more Americans with Disabilities Act (ADA) complaints have been received. The improvements are needed for disabled access in the public right-of-way for compliance with current ADA standards.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction was completed in Fiscal Year 2012.

Operating Budget Impact: None.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Serra Mesa - Urban Community	400132	\$ 73,791	\$ 151,209	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 225,000
Total		\$ 73,791	\$ 151,209	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 225,000

Transportation & Storm Water
Bicycle Loop Detectors / S11058

Trans - Signals - Traffic Signals

Council District: 3, 4, 8, 9	Priority Score: 24
Community Plan: Greater North Park, Uptown	Priority Category: Low
Project Status: Warranty	Contact Information: Hughes, Duncan
Duration: 2011 - 2014	619-533-3141
Improv Type: Betterment	drhughes@sandiego.gov

Description: This project provides for the installation of bicycle detection of 20 intersections at various locations within the Balboa Park, Barrio Logan, Centre City, College Area, Mission Beach, Otay Mesa-Nestor, Skyline-Paradise Hills, Southeastern, and Uptown communities.

Justification: This project will promote bicycle safety and mobility by providing detection to enable bicycles to actuate traffic signals. All locations are in older parts of the City where the existing loop detection systems are not sensitive enough to detect bicycles.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park, Barrio Logan, Centre City, College Area, Mission Beach, Otay Mesa-Nestor, Skyline-Paradise Hills, Southeastern, and Uptown Community Plans and with the City's General Plan (Mobility Element), and the City's Bicycle Master Plan.

Schedule: Design and construction began in Fiscal Year 2011. Construction was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 71,526	\$ 1,974	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	73,500
TransNet Extension Congestion Relief Fund	400169	9,735	265	-	-	-	-	-	-	-	-	10,000
Total		\$ 81,261	\$ 2,239	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	83,500

Transportation & Storm Water

Bicycle Rings and Racks / S00968

Council District: 9
Community Plan: Citywide
Project Status: Continuing
Duration: 2008 - 2014
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: N/A
Priority Category: N/A
Contact Information: Landre, Thomas
 619-533-3045
 tlandre@sandiego.gov

Description: This project will install bike rings and racks citywide and will promote bicyclist safety.

Justification: The project encourages bicycling as a viable commuting or recreational option.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Installation of bike rings and racks began in Fiscal Year 2010 and was scheduled to be completed in Fiscal Year 2013; however, installation will continue into Fiscal Year 2014.

Summary of Project Changes: No significant change to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Grant Fund - Other	600002	\$ 31,331	\$ 18,669	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total		\$ 31,331	\$ 18,669	\$ -	\$ 50,000							

Transportation & Storm Water
Bridge Rehabilitation / AIE00001

Trans - Roadway - GRails/BRails/Safety

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2010 - 2020	619-533-3770
Improv Type: Replacement	gchui@sandiego.gov

Description: This annual allocation provides for the widening, replacement, or retrofitting of miscellaneous bridge rehabilitation projects.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: This project maintains an ongoing program to promote safety on City bridges. Funding is provided on an as-needed basis.

Schedule: Projects are scheduled on a priority basis.

Operating Budget Impact: None

Summary of Project Changes: Total project cost has been decreased by \$1.0 million based on revised project cost requirements. No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018			
Grant Fund - Federal	600000	\$ 135,864	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	135,864
Grant Fund - State	600001	23,057	476,943	-	-	-	-	-	-	-	-	500,000
Historical Fund	X999	35,412	-	-	-	-	-	-	-	-	-	35,412
North Bay Redevelopment CIP Contribution Fund	200346	152,098	17,903	-	-	-	-	-	-	-	-	170,000
TransNet (Prop A 1/2% Sales Tax)	400156	125,439	45,464	-	-	-	-	-	-	-	-	170,903
TransNet Extension Congestion Relief Fund	400169	35,580	466,474	-	-	500,000	500,000	500,000	-	-	-	2,002,055
Total		\$ 507,450	\$ 1,006,784	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	3,014,234

Transportation & Storm Water
Bus Stop Improvements / AID00007

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Celniker, Steve
Duration: 2010 - 2020	619-533-3611
Improv Type: Betterment	scelniker@sandiego.gov

Description: This project will provide for the installation of concrete pads in the roadways at bus stops city-wide. The project is funded by the City's share of bus stop advertising revenue. Funding for the project was provided per terms of an agreement with San Diego Metropolitan Transit System in Fiscal Years 2011, 2012, and 2013.

Justification: Asphalt street pavement at bus stops may be damaged by rippling and potholing caused by friction from bus tires when buses decelerate, accelerate, or turn. This project provides for replacing asphalt paving at bus stops with concrete pads in the street that better withstand the wear from buses. This extends pavement life and reduces maintenance costs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: City Council Resolution, R-307975, adopted February 13, 2013, authorized an increase of \$104,359 to this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Bus Stop Capital Improvement Fund	400691	\$ -	\$ 291,828	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 391,828
Total		\$ -	\$ 291,828	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 391,828

Transportation & Storm Water

Camino Del Sur (Bernardo Lakes / Lone Quail Rd) / RD11000

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Black Mountain Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Abeyta, Angela
Duration: 2011 - 2014	619-533-3674
Improv Type: New	aabeyta@sandiego.gov

Description: This project provides for reimbursement to a developer for design and construction of a four-lane major roadway within a six-lane right-of-way. The project will be built in two phases. The first phase consists of the two northerly lanes between Bernardo Lakes Drive and Lone Quail Road that have been built as a subdivider improvement. The second phase consists of design and construction of the southerly two lanes and the median from Bernardo Lakes Drive to Lone Quail Road. This is project T-34.2 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I has been completed and the developer reimbursed per the terms of a reimbursement agreement through the FBA credit program. Phase II began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014. This is an FBA credit project. Funds budgeted are for city oversight and verification of final costs.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total	
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Black Mountain Ranch FBA	400091	\$ 39,627	\$ 10,373	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
Total		\$ 39,627	\$ 10,373	\$ -	\$ -	50,000							

Transportation & Storm Water

Camino Del Sur - SR-56 to Dormouse / S00872

Trans - Roadway

Council District: 1	Priority Score: 42
Community Plan: Rancho Penasquitos, Torrey Highlands	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1998 - 2017	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the construction of Camino del Sur (formerly Camino Ruiz) as a four-lane major street with Class II bicycle lanes from State Route 56 to 1,600 feet north of Park Village Road.

Justification: Camino del Sur is the major street connecting the southwest corner of Rancho Penasquitos to the future Carmel Mountain Road extension and to State Route 56. This street is required to accommodate traffic generated in Rancho Penasquitos, Torrey Highlands, and surrounding communities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: The project is consistent with the Rancho Penasquitos Community Plan, and Torrey Highlands Subarea Plan, projects T31A, 32A, 31B, and 32B and is in conformance with the City's General Plan.

Schedule: The Environmental Impact Report was completed in Fiscal Year 2006. Design is scheduled to begin in Fiscal Year 2014. Construction is anticipated to begin in Fiscal Year 2017.

Summary of Project Changes: In June 2013, \$10,076 in Torrey Highlands FBA funding was removed as Council authorized (R-307857) by the approved Fiscal Year 2013 Torrey Highlands Public Facilities Financing Plan (PFFP). The total project cost remains at \$17.2 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Developer Funding	9800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,538,000	\$ -	\$ -	\$ -	\$ 3,538,000
Rancho Penasquitos FBA	400083	1,204,894	1,846,106	-	-	-	-	-	-	-	-	3,051,000
Torrey Highlands	400094	-	-	-	-	-	-	10,625,000	-	-	-	10,625,000
Total		\$ 1,204,894	\$ 1,846,106	\$ -	\$ -	\$ -	\$ -	\$ 14,163,000	\$ -	\$ -	\$ -	\$ 17,214,000

Transportation & Storm Water

Carmel Country Road Low Flow Channel / S00969

Trans - Bicycle Facilities (All Class.)

Council District: 1	Priority Score: 41
Community Plan: Carmel Valley	Priority Category: Low
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2009 - 2016	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for raising the elevation of an existing bike path crossing over Carmel Creek.

Justification: This project will provide for relief of water ponding under the Carmel Country Road Bridge and to the east of the bridge on the Palacio Del Mar property. This condition has created a health and safety issue for area residents.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project W-3) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Advertise and award of the contract is scheduled for Fiscal Year 2014 with construction scheduled to begin in Fiscal Year 2014 and to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 249,562	\$ 1,462,438	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,712,000
Total		\$ 249,562	\$ 1,462,438	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,712,000

Transportation & Storm Water

Carmel Mountain Road to Del Mar Mesa Road / S00846

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Del Mar Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Tracanna, John
Duration: 2003 - 2015	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This project provides for the construction of Carmel Mountain Road as a two-lane collector street from the Carmel Valley Neighborhood easterly boundary to Little McGonigle Ranch Road (formerly Del Mar Mesa Road). The 4,050 linear feet of half-width road (FBA funded) which traverses open space will be 40-feet/62-feet. Also included as part of this project is a wildlife crossing under Carmel Mountain Road. The remainder (sub-divider funded) will be both 40-feet/62-feet and 50-feet/72-feet and will include left-turn lanes at intersections and major driveways as needed. A multi-use trail will be constructed as part of this project along the entire project length.

Justification: This project is required to accommodate the additional traffic generated as a result of development in Del Mar Mesa.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific (Community) Plan and is in conformance with the City's General Plan.

Schedule: Project design and construction are to be completed by the developer in accordance with a future Reimbursement Agreement (RA) which is anticipated to begin in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 62,653	\$ 1,737,347	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000
Total		\$ 62,653	\$ 1,737,347	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000

Transportation & Storm Water

Carmel Valley Rd-Del Mar Hts to Lopelia Meadows PI / S00906

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Tracanna, John
Duration: 2005 - 2010	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This reimbursement project provides for design and construction of Carmel Valley Road from Del Mar Heights Road to Lopelia Meadows Place as a four-lane facility within a 122-foot right-of-way that can accommodate six lanes in the future. The two internal lanes will be left unimproved for future expansion to accommodate six lanes of traffic or another transit oriented facility. In the interim, these two lanes shall be landscaped and incorporated into the center median improvements. This section of Carmel Valley Road includes the pedestrian undercrossing at the Lopelia Meadows Place. See Project T-4.3 in the Pacific Highlands Ranch Public Facilities Financing Plan. This project will be built by the developer who will be reimbursed.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the section between Del Mar Heights Road and Lopelia Meadows Place will be constructed as a four-lane facility that can be expanded to six lanes in the future.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Reimbursement to the developer will be made in accordance with the existing reimbursement agreement. This project is complete.

Summary of Project Changes: The project title and description has been revised to reflect the true limits of the project. This project is complete and will be closed after final reimbursement to the developer.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 6,036,347	\$ 863,653	\$ -	\$ 305,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,205,000
Total		\$ 6,036,347	\$ 863,653	\$ -	\$ 305,000	\$ -	\$ 7,205,000					

Transportation & Storm Water

Carmel Valley Rd-Lopelia Meadows to Via Abertura / S00934

Trans - Roadway

Council District: 1	Priority Score: 46
Community Plan: Pacific Highlands Ranch	Priority Category: Medium
Project Status: Continuing	Contact Information: Tracanna, John
Duration: 2008 - 2015	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Carmel Valley Road from Lopelia Meadows place to Via Abertura as a four-lane facility within a 122-foot right-of-way that can accommodate six lanes in the future (approximately 3,600 linear feet).

Justification: This project is in accordance with the Pacific Highlands Ranch Public Facilities Financing Plan, Project T-4.4. Companion Projects T-4.2 and T-4.3 are for the other phases of this project.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I is scheduled to be completed in Fiscal Year 2014. Pardee agreed to advance funding and is anticipated to be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement. Reimbursement to the developer is programmed for Fiscal Year 2014-2017. Subsequent phases are anticipated with adjacent subdivision development with reimbursement estimated to occur in Fiscal Year 2018.

Summary of Project Changes: The total project cost has increased by \$4 million under the terms of a reimbursement agreement for Pacific Highlands Ranch Facilities Benefit Assessment (FBA).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018			
Pacific Highlands Ranch FBA	400090	\$ 380,854	\$ 469,146	\$ 2,000,000	\$ -	\$ -	\$ 600,000	\$ 8,850,000	\$ 400,000	\$ -	\$ -	\$ 12,700,000
Total		\$ 380,854	\$ 469,146	\$ 2,000,000	\$ -	\$ -	\$ 600,000	\$ 8,850,000	\$ 400,000	\$ -	\$ -	\$ 12,700,000

Transportation & Storm Water

Carmel Valley Rd-Via Albutura to Camino Del Sur / S00854

Trans - Roadway

Council District: 1, 5	Priority Score: 55
Community Plan: Torrey Highlands	Priority Category: Medium
Project Status: Continuing	Contact Information: Tracanna, John
Duration: 2003 - 2012	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This project provides for the design and construction of two additional travel lanes in two increments. The first increment requires the widening along the frontage of the Torrey Del Mar development. The second increment completes the remainder of the widening. Timing of each increment of widening will be based on the rate of development in Torrey Highlands. See project T4.3 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch, Torrey Highlands, and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: Initial lanes have been completed. Widening to be completed by the two separate developers per terms of Reimbursement Agreement (RA). The RA and construction of the lanes adjacent to the Torrey Del Mar development were also completed in Fiscal Year 2013 (First Increment). The RA for the second increment has been completed. It is anticipated that the construction of the second increment will begin in Fiscal Year 2014.

Summary of Project Changes: In June 2013, \$2.4 million in Torrey Highlands FBA funding was added as Council authorized (R-307857) by the approved Fiscal Year 2013 Torrey Highlands Public Facilities Financing Plan (PFFP). The total project cost remains at \$15.2 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 9,941,137	\$ 2,861,250	\$ 2,420,937	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,223,324
Total		\$ 9,941,137	\$ 2,861,250	\$ 2,420,937	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,223,324

Transportation & Storm Water

Carmel Valley Road 4/6 Lanes s/o of Street A / S00900

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Torrey Highlands, Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Tracanna, John
Duration: 2004 - 2017	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This reimbursement project provides for the design and construction of Carmel Valley Road from the Camino Santa Fe Interchange to Del Mar Heights Road as a six-lane facility within a 146-foot right-of-way transitioning to a four-lane facility within a 122-foot right-of-way (4,000 linear feet). The expanded right-of-way will permit widening of up to 24 additional feet for a future transit-oriented facility. In the interim, these two-lanes shall be landscaped and incorporated into the center median improvements.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the portion between SR-56 and Del Mar Heights Road will be constructed as a six-lane facility, in two phases, as required by the Transportation Phasing. See Project T- 4.2 and Torrey Highlands Public Facilities Financing Plan Project T- 4.5.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch and Torrey Highlands Public Facilities Financing Plans and is in conformance with the City's General Plan.

Schedule: The developer (Pardee) provided advanced funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment under the terms of a reimbursement agreement.

Summary of Project Changes: Total project cost has been increased by \$760,000. Reimbursement to the developer will continue under the terms of a reimbursement agreement. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 3,410,239	\$ 989,761	\$ -	\$ -	\$ 2,685,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,085,000
Total		\$ 3,410,239	\$ 989,761	\$ -	\$ -	\$ 2,685,000	\$ -	\$ 7,085,000				

Transportation & Storm Water

Carmel Valley Road Enhancement Project / S00859

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 51
Community Plan: Carmel Valley	Priority Category: Medium
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 1997 - 2014	619-533-4654
Improv Type: Replacement - Rehab	apalaseyed@sandiego.gov

Description: This project provides for improving Carmel Valley Road to a modified two-lane collector street from 300 feet east of Portofino Drive to the Del Mar city limits. The improvements include construction of curb, gutter, sidewalks, and drainage improvements as well as construction of a Class II bicycle lane on both sides of Carmel Valley Road.

Justification: This project will improve traffic flow and turning movements on this roadway and provide bike paths on Carmel Valley Road.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of the project are complete. Environmental monitoring will continue through Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 339,464	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 339,464
ISTEA-TransNet Exchange	400162	3,137	-	-	-	-	-	-	-	-	-	3,137
TransNet (Prop A 1/2% Sales Tax)	400156	7,945,040	-	-	-	-	-	-	-	-	-	7,945,040
Torrey Pines - Urban Community	400133	562,000	-	-	-	-	-	-	-	-	-	562,000
TransNet Extension Congestion Relief Fund	400169	184,644	60,356	-	-	-	-	-	-	-	-	245,000
Total		\$ 9,034,285	\$ 60,356	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,094,641

Transportation & Storm Water

Carroll Canyon Road/Sorrento Valley Road - Dist 1 / S00841

Trans - Bridge - Vehicular

Council District: 1, 6	Priority Score: 73
Community Plan: Mira Mesa, Torrey Pines	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 1988 - 2016	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for a modified four-lane collector street from Sorrento Valley Road, under Interstate 805, to Scranton Road as part of a joint project with Caltrans. Carroll Canyon Road will include Class II bike lanes and direct access ramps onto Interstate 805 from Carroll Canyon Road to the Interstate 5 interchange.

Justification: The Carroll Canyon Road extension project is necessary in accordance with the community plan and the average daily trip forecast of 25,000 vehicles per day. Currently, there is no roadway and the traffic travels on Mira Mesa Boulevard which is over capacity. This project will improve traffic circulation in the area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was scheduled in Fiscal Year 2005 and rescheduled to Fiscal Year 2009 due to changes in scope and alignment. Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2010 and is anticipated to be completed by Fiscal Year 2014, dependent upon the availability of State funding for the Caltrans portion of the project.

Summary of Project Changes: Construction end date was extended into Fiscal Year 2014 due to State funding limitations.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Mitigation Funds for Carroll Canyon Road	400843	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,700,000
Mira Mesa - FBA	400085	1,710,122	682,755	-	-	-	-	-	-	-	-	2,392,877
Torrey Pines - Urban Community	400133	91,952	58,049	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	9,331,172	352,022	-	-	-	-	-	-	-	-	9,683,193
Total		\$ 13,833,245	\$ 1,092,825	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,926,070

Transportation & Storm Water
Cherokee Street Improvements / S00921

Trans - Ped Fac - Sidewalks

Council District: 3	Priority Score: 43
Community Plan: Normal Heights (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Giandoni, Mark
Duration: 2008 - 2015	619-533-4618
Improv Type: Betterment	mgiandoni@sandiego.gov

Description: This project provides for the reconstruction of the curbs, gutters, and sidewalks on Cherokee Street from Monroe Avenue to East Mountain View.

Justification: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Design began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to occur in Fiscal Year 2014.

Summary of Project Changes: TransNet funding in the amount of \$1.1 million has been allocated to this project for Fiscal Year 2014. Project cost was increased due to revised scope which addresses the existing storm water ponding issues, additional curb ramps, alley aprons, and additional sidewalk replacement.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
TransNet Extension Congestion Relief Fund	400169	303,523	518,477	1,134,005	-	-	-	-	-	-	-	1,956,005
Total		\$ 333,523	\$ 518,477	\$ 1,134,005	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,986,005

Transportation & Storm Water
Coastal Rail Trail / S00951

Trans - Bicycle Facilities (All Class.)

Council District: 1	Priority Score: 72
Community Plan: Torrey Pines, University	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2002 - 2018	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for identifying the best alignment for a bikeway route of approximately 10 miles between Sorrento Valley/Carmel Valley Road to the Gilman Drive/Interstate 5 Intersection.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and University Community Plans and is in conformance with the City's General Plan.

Justification: This project is part of a larger multi-jurisdictional project, which proposes a bikeway along the coast in the cities of Oceanside, Encinitas, Solana Beach, Carlsbad, Del Mar, and San Diego. It is intended to provide regional connectivity for both commuting bicylists and recreational activities.

Schedule: Preliminary engineering began in Fiscal Year 2013. Design and environmental document are scheduled to begin in Fiscal Year 2014. Construction is expected to begin in Fiscal Year 2015. This schedule will be revised once funding is identified to complete the project.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 17,469	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	17,469
Grant Fund - Federal	600000	1,241,707	575,814	-	-	-	-	-	-	-	-	1,817,521
Grant Fund - Other	600002	63,429	0	-	-	-	-	-	-	-	-	63,429
Prop A-(Bikeway)	400158	81,770	-	-	-	-	-	-	-	-	-	81,770
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	19,925,629	19,925,629
Total		\$ 1,404,375	\$ 575,814	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	19,925,629	\$ 21,905,818

Transportation & Storm Water

Community Sign Installation at Various Locations / AID00004

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Pence, Gary
Duration: 2010 - 2020	619-533-3184
Improv Type: Betterment	gpence@sandiego.gov

Description: This project will provide for the installation of community signs at various locations Citywide.

Justification: This project supports community desires for identification through the installation of community signs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Infrastructure Improvement - CD 1	400681	\$ -	\$ 1,822	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,822
Total		\$ -	\$ 1,822	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,822

Transportation & Storm Water
Concrete Streets / AID00006

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2010 - 2020	619-527-7509
Improv Type: Betterment	wgefrom@sandiego.gov

Description: This annual allocation provides for the repair and reconstruction of concrete streets which are necessary to maintain the concrete streets in a serviceable condition and to prevent deterioration.

Schedule: Projects are scheduled on a priority basis.

Justification: The repair and reconstruction of concrete streets is necessary to maintain the concrete streets in serviceable condition and prevent deterioration.

Summary of Project Changes: An additional \$1.5 million in Proposition 42 Replacement funds has been added to this project for Fiscal Year 2014. \$9.8 million in bond financing is anticipated to be available for this project in Fiscal Year 2014. Total project cost has been decreased by \$21.6 million of unidentified funding until project scope and cost estimate can be developed.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000
Deferred Maint Revenue 2009A-Project	400624	-	114,786	-	-	-	-	-	-	-	-	114,786
CIP Contributions from General Fund	400265	1,789	2,180,211	-	-	-	-	-	-	-	-	2,182,000
Other Bond Financing	9302	-	-	-	9,750,000	-	-	-	-	-	-	9,750,000
Prop 42 Replacement - Transportation Relief Fund	200306	-	-	1,500,000	-	-	-	-	-	-	-	1,500,000
Total		\$ 1,789	\$ 2,494,996	\$ 1,500,000	\$ 9,750,000	\$ -	\$ 13,746,786					

Transportation & Storm Water

Coolidge Street Storm Drain / S11003

Drainage - Storm Drain Pipes

Council District: 7	Priority Score: 46
Community Plan: Linda Vista	Priority Category: Medium
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2011 - 2016	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and inlet along Coolidge Street.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and to be completed in Fiscal Year 2016.

Summary of Project Changes: \$75,000 in Deferred Maintenance Bond funding was removed from this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 3,051	\$ 96,949	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Linda Vista Urban Comm	400113	67,931	7,069	-	-	-	-	-	-	-	-	75,000
Total		\$ 70,982	\$ 104,018	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000

Transportation & Storm Water

Cooperative Traffic Signal Projects / AIL00003

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2020	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for the City's share of the cost of traffic signal improvements undertaken in cooperation with others.

Justification: It is often beneficial for the City to share in the cost of traffic signal improvements undertaken in cooperation with other agencies. The most common situation involves the intersection of a City street with a State highway, County road, or street that is the responsibility of another jurisdiction. This project provides the flexibility necessary for timely initiation of these improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Future year funding will be allocated as sublet projects are identified. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Belmont/Mission Beach Develop	400185	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Grant Fund - State	600001	30,000	-	-	-	-	-	-	-	-	-	30,000
TransNet (Prop A 1/2% Sales Tax)	400156	-	84,911	-	-	-	-	-	-	-	-	84,911
TransNet Extension Congestion Relief Fund	400169	56,819	56,770	-	-	-	-	-	-	-	-	113,589
Total		\$ 86,819	\$ 391,682	\$ -	\$ 478,500							

Transportation & Storm Water

Del Mar Heights Road Flashing Beacon / S00987

Trans - Signals - Calming/Speed Abatement

Council District: 5	Priority Score: 24
Community Plan: Carmel Valley	Priority Category: Low
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2009 - 2015	619-533-3141
Improv Type: New	drhughes@sandiego.gov

Description: This project will install a flashing beacon facing eastbound traffic on Del Mar Heights Road approximately 500 feet west of Seagrove Street.

Justification: The project provides for traffic safety improvements.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Included in Project T-2) and is in conformance with the City's General Plan.

Schedule: Design and construction have been rescheduled to begin in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total	
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Carmel Valley Consolidated FBA	400088	\$ 7,521	\$ 27,479	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	35,000
Total		\$ 7,521	\$ 27,479	\$ -	\$ -	35,000							

Transportation & Storm Water
Del Mar Heights Road-4/6 Lanes / S00903

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Tracanna, John
Duration: 2003 - 2014	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This reimbursement project provides for construction of Del Mar Heights Road from Old Carmel Valley Road to the new alignment of Carmel Valley Road as a modified five-lane roadway within a 122-foot right-of-way for a future six-lane facility. The project includes an eastbound third lane as the roadway approaches Carmel Valley Road. This project includes the bridge crossing over the open space corridor. This is the second phase of the project and will provide local access to the central area of development. The developer will advance funding for this project and be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement.

Justification: This facility is required to accommodate traffic being generated by new development in Pacific Highlands Ranch as well as by existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan (Project T-3.2) and is in conformance with the City's General Plan.

Schedule: Construction of the project is complete. Reimbursements to the developer will continue through Fiscal Year 2014.

Summary of Project Changes: Total project cost has been increased by \$42,000 of FBA funding which is anticipated to become available for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 8,221,545	\$ 1,578,455	\$ -	\$ 42,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,842,000
Total		\$ 8,221,545	\$ 1,578,455	\$ -	\$ 42,000	\$ -	\$ 9,842,000					

Transportation & Storm Water

Del Sol Boulevard-Central / S00858

Council District: 8
Community Plan: Otay Mesa
Project Status: Continuing
Duration: 2004 - 2016
Improv Type: New

Trans - Roadway

Priority Score: 51
Priority Category: Medium
Contact Information: Johnson, Brad
 619-533-5120
 bjohnson@sandiego.gov

Description: This project provides for construction of the central section of Del Sol Boulevard from the eastern boundary of Palm Ridge through the Multiple Species Conservation Program (MSCP) open space, and along the frontage of the proposed community park, elementary, and middle school site. The roadway will consist of 800 linear feet of a two-lane collector and 2,000 linear feet of a four-lane collector street.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility and accessibility for the residents and business travelers to, from, and through the community. See companion projects T-4.1 and T-4.2 in the Otay Mesa Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I will be constructed by the San Ysidro School District through a Facilities Benefit Assessment Reimbursement Agreement. Phase I will construct approximately 1,000 linear feet of new road along the frontage of a new school. Design of Phase I was completed in Fiscal Year 2012. Construction of Phase I began in Fiscal Year 2012 and was completed in Fiscal Year 2013. A two-year maintenance period is expected to be completed in Fiscal Year 2015. Phase I is scheduled to be closed in Fiscal Year 2015. Phase II will be designed and constructed by the City to complete the connection from Phase I to the existing westerly terminus.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 5,066,268	\$ 1,433,732	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,500,000
Total		\$ 5,066,268	\$ 1,433,732	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,500,000

Transportation & Storm Water

Dennery Road - East / S10018

Trans - Roadway

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: January, Frank
Duration: 2010 - 2016	619-533-3699
Improv Type: New	fjanuary@sandiego.gov

Description: This project provides for constructing approximately 2,900 linear feet as a two-lane collector street north of Palm Avenue within the Dennery Ranch Precise Plan area. Multiple Species Conservation Program frontage is to be funded from the Otay Mesa Facilities Benefit Assessment.

Justification: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction have been completed. Per terms of an anticipated reimbursement agreement, the developer may be reimbursed contingent upon the rate of fees collected within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ -	\$ 109,707	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 109,707
Total		\$ -	\$ 109,707	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 109,707

Transportation & Storm Water Drainage Projects / ACA00001

Drainage - Storm Drain Pipes

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Matter, Gene
Duration: 2010 - 2020	858-541-4346
Improv Type: New	rmatter@sandiego.gov

Description: This annual allocation provides for reconstructing or replacing failed drainage facilities citywide.

Justification: This project provides for the high priority redesign and reconstruction of existing storm drain structures. There are currently over 900 miles of storm drains in the City of San Diego. These storm drains can fail because of a variety of reasons (system material, age, earth movement, etc). The Operations and Maintenance Section of the Storm Water Division regularly cleans these systems and performs minor repairs; however, storm drain systems that require redesign and reconstruction are often encountered.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Summary of Project Changes: Approximately \$121.4 million of additional bond financing is anticipated for drainage projects through Fiscal Year 2018. Based on a drainage condition assessment conducted in November 2011, the City will need an estimated \$87.1 million of additional unidentified funding to address the remaining deferred capital needs. Due to anticipated bond financing, TransNet funding in the amount of \$3.0 million has been removed and reallocated to other projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,250,000
Deferred Maint Revenue 2009A-Project	400624	6,459,959	526,973	-	-	-	-	-	-	-	-	6,986,932
Deferred Maintenance Revenue 2012A-Project	400848	1,731,757	8,551,858	-	-	-	-	-	-	-	-	10,283,615
Deferred Capital Bond Financing	9301	-	-	-	23,161,081	23,450,595	26,056,217	24,377,038	24,377,038	-	-	121,421,969
CIP Contributions from General Fund	400265	3,551,627	1,963,152	-	-	-	-	-	-	-	-	5,514,779
Grant Fund - State	600001	725,000	-	-	-	-	-	-	-	-	-	725,000
TransNet (Prop A 1/2% Sales Tax)	400156	1,781,386	156,164	-	-	-	-	-	-	-	-	1,937,550
Street Division CIP Fund	200202	83,103	0	-	-	-	-	-	-	-	-	83,103
TransNet Extension Congestion Relief Fund	400169	599,412	39,495	-	-	-	-	-	-	-	-	638,907
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	87,100,719	87,100,719
Total		\$ 16,182,244	\$ 11,237,642	\$ -	\$ 23,161,081	\$ 23,450,595	\$ 26,056,217	\$ 24,377,038	\$ 24,377,038	\$ -	\$ 87,100,719	\$ 235,942,574

Transportation & Storm Water

El Camino Real - Half Mile to Via De La Valle / S00856

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 53
Community Plan: Future Urbanizing Area - Subarea 2	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1992 - 2018	619-533-5120
Improv Type: Widening	bjohnson@sandiego.gov

Description: This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. This project will also provide for improvements on eastbound Via de la Valle as far as northbound El Camino Real.

Justification: This project will replace the existing bridge and modify the segment of El Camino Real between Via de la Valle and San Dieguito Road in order to ensure a structurally sound bridge over the San Dieguito river, alleviate problems associated with high flood events, improve pedestrian and vehicular access to nearby coastal and recreational resources, relieve traffic congestion, and improve consistency with the adopted land-use plan for the project area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Fairbanks Ranch Country Club Specific Plan and the North City Future Urbanizing Area Framework Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2015. Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Land acquisition is scheduled to begin in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and anticipated to be completed in Fiscal Year 2018. Due to the complexity in obtaining environmental clearance, construction is anticipated to be advertised in Fiscal Year 2015, contingent upon identification of funding.

Summary of Project Changes: TransNet funding originally identified for Fiscal Year 2014 in the amount of \$3.2 million is being re-allocated to Fiscal Year 2015. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Fairbanks Country Club-Fac Dev	400097	\$ 675,561	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 675,561
Grant Fund - Federal	600000	2,633,649	2,760,719	-	-	-	-	-	-	-	-	5,394,368
Pacific Highlands Ranch FBA	400090	121,455	674,845	-	-	-	-	-	-	-	-	796,300
Private & Others Contrib-CIP	400264	-	157,000	-	-	-	-	-	-	-	-	157,000
TransNet (Prop A 1/2% Sales Tax)	400156	498,526	27,603	-	-	-	-	-	-	-	-	526,129
Sub Area-2	400101	-	950,000	-	-	-	-	-	-	-	-	950,000
TransNet Extension Congestion Relief Fund	400169	558,955	366,045	-	-	3,200,000	-	-	-	-	-	4,125,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	19,941,511	19,941,511
Total		\$ 4,488,146	\$ 4,936,212	\$ -	\$ -	\$ 3,200,000	\$ -	\$ -	\$ -	\$ -	\$ 19,941,511	\$ 32,565,869

Transportation & Storm Water

El Camino Real Widening / S00916

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch, Black Mountain Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2007 - 2014	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for widening of the existing roadway of El Camino Real (between Half Mile Drive and San Dieguito Road) as a four-lane major street within the existing, graded right-of-way.

Justification: This project is required in order to accommodate the additional traffic generated as a result of development in the surrounding communities, including Pacific Highlands Ranch, as well as the existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch and Black Mountain Ranch Public Facilities Financing Plans and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed after final reimbursement to the developer.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 1,421	\$ 98,579	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Total		\$ 1,421	\$ 98,579	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000

Transportation & Storm Water

El Camino Real/State Route 56 Bike Path Connector / S00981

Trans - Bicycle Facilities (All Class.)

Council District: 1	Priority Score: 32
Community Plan: Carmel Valley	Priority Category: Low
Project Status: Continuing	Contact Information: Genovese, Brian
Duration: 2009 - 2015	619-533-3836
Improv Type: Betterment	bgenovese@sandiego.gov

Description: The project provides a new pervious concrete bike path connector, a concrete driveway apron, associated drainage improvements, and re-vegetation areas on the east side of El Camino Real in order to provide access to the State Route 56 Bike Path.

Justification: This project is required in order to provide a safe method of bicycle access from street to trail.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (See project T-4) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 93,730	\$ 173,770	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 267,500
Total		\$ 93,730	\$ 173,770	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 267,500

Transportation & Storm Water

Euclid Avenue & Home Improvements / S00886

Trans - Roadway

Council District: 9	Priority Score: N/A
Community Plan: Normal Heights (Mid-City)	Priority Category: N/A
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2002 - 2015	619-533-7482
Improv Type: New	jbatta@sandiego.gov

Description: This project provides for street improvements recommended in the Euclid Avenue Revitalization Program and the Mid-City Community Plan. Improvements will extend from Home Avenue to Thorn Street and will include curb, gutter, sidewalk, paving, traffic calming installations, and landscape.

Justification: Euclid Avenue carries a traffic volume in excess of its design capacity, resulting in significant congestion, which impacts neighboring properties. Traffic speed, volume, and a deficiency in pedestrian infrastructure compromise pedestrian safety.

Operating Budget Impact: The landscape maintenance will be the responsibility of the landscape maintenance assessment district (MAD).

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: All construction improvements are complete except the landscape, which is pending formation of a maintenance assessment district. The street is operational and open for traffic.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 156,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	156,000
Mid City Urban Comm	400114	202,211	72,420	-	-	-	-	-	-	-	-	274,631
Private & Others Contrib-CIP	400264	-	19,500	-	-	-	-	-	-	-	-	19,500
TransNet (Prop A 1/2% Sales Tax)	400156	402,609	-	-	-	-	-	-	-	-	-	402,609
RDA Contributions to City Heights Project Fund	200347	160,000	-	-	-	-	-	-	-	-	-	160,000
Total		\$ 920,820	\$ 91,920	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,012,740

Transportation & Storm Water
FY12 Asphalt Overlay Group I / S12030

Trans - Roadway

Council District: Citywide	Priority Score: 60
Community Plan: Citywide	Priority Category: High
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2012 - 2014	619-527-7509
Improv Type: Betterment	wgefrom@sandiego.gov

Description: This project provides for street resurfacing citywide.

Justification: Resurfacing of City streets is necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 6,032,552	\$ 8,675	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,041,227
TransNet Extension Congestion Relief Fund	400169	2,826,777	1,131,996	-	-	-	-	-	-	-	-	3,958,773
Total		\$ 8,859,329	\$ 1,140,671	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000

Transportation & Storm Water
FY12 Asphalt Overlay Group II / S12031

Trans - Roadway

Council District: Citywide	Priority Score: 60
Community Plan: Citywide	Priority Category: High
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2012 - 2014	619-527-7509
Improv Type: Betterment	wgefrom@sandiego.gov

Description: This project provides for street resurfacing citywide.

Justification: Resurfacing of City streets is necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 35,088	\$ 2,674	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,762
TransNet ARRA Exchange Fund	400677	318,900	-	-	-	-	-	-	-	-	-	318,900
TransNet Extension Congestion Relief Fund	400169	2,444,829	575,569	-	-	-	-	-	-	-	-	3,020,398
Total		\$ 2,798,817	\$ 578,243	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,377,060

Transportation & Storm Water

First Avenue Bridge Over Maple Canyon / S00862

Trans - Bridge - Vehicular

Council District: 2	Priority Score: 44
Community Plan: Uptown	Priority Category: Medium
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 1994 - 2012	619-533-4654
Improv Type: Replacement - Retrofit	apalaseyed@sandiego.gov

Description: This project provides for seismic retrofit to the abutments, expansion joints, and bracing of the First Avenue bridge and for replacement of corroded rivets. Miscellaneous painting is required to prevent rusting.

Justification: This bridge needs extensive hardware restoration and replacement, miscellaneous painting, and seismic upgrades to prevent collapse during a catastrophic earthquake.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project implements the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: An initial study began in late Fiscal Year 1993. Design began in Fiscal Year 1996 and was completed Fiscal Year 2007. Construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 4,685,495	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,685,495
Grant Fund - State	600001	3,355,951	-	-	-	-	-	-	-	-	-	3,355,951
Historical Fund	X999	66,882	-	-	-	-	-	-	-	-	-	66,882
TransNet (Prop A 1/2% Sales Tax)	400156	1,036,582	-	-	-	-	-	-	-	-	-	1,036,582
Uptown Urban Comm	400121	811,000	-	-	-	-	-	-	-	-	-	811,000
Total		\$ 9,955,909	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,955,909

Transportation & Storm Water

Five Points Neighborhood Pedestrian Improvements / S00988

Trans - Signals - Calming/Speed Abatement

Council District: 2, 3	Priority Score: 48
Community Plan: Uptown, Midway - Pacific Highway	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2009 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: The project provides for the construction of pedestrian curb extension, sidewalk, curb ramps, countdown pedestrian crossing signal system, and modifies traffic signage and signals to allow for safe pedestrian crossing at the intersections of Hancock Street and Washington Street and San Diego Avenue and Washington Street.

Justification: This project is needed to address public concerns regarding pedestrian safety in the Five Points Neighborhood.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Midway Pacific Highway Corridor and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2012. Project construction is scheduled to begin and to be completed in Fiscal Year 2014.

Summary of Project Changes: Funding in the amount of \$325,000 has increased the total project cost in order to reflect revised project scope which is to include one pop-out and four curb ramps at various locations along Washington Street.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
North Bay Redevelopment CIP Contribution Fund	200346	\$ 149,791	\$ 209	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	325,000	325,000
Total		\$ 149,791	\$ 209	\$ -	325,000	\$ 475,000						

Transportation & Storm Water

Five Year CIP Planning / AID00003

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2010 - 2020	619-533-3770
Improv Type: Betterment	gchui@sandiego.gov

Description: This annual allocation provides funding for preliminary engineering for future CIP projects.

Justification: Preliminary engineering is required for all CIP projects to determine costs and feasibility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	\$ -	\$ 579,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 579,000
Total		\$ -	\$ 579,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 579,000

Transportation & Storm Water

Florence Griffith Joyner Elem Safe Route to School / S10061

Trans - Signals - Calming/Speed Abatemt

Council District: 9	Priority Score: 52
Community Plan: City Heights (Mid-City)	Priority Category: Medium
Project Status: Warranty	Contact Information: Giandoni, Mark
Duration: 2010 - 2015	619-533-4618
Improv Type: New	mgiandoni@sandiego.gov

Description: This project will provide for the installation of new sidewalks, intersection bulb-outs to decrease the street crossing distances, pedestrian ramps, and a new traffic signal.

Justification: Located in the City Heights Community, Florence Griffith Joyner Elementary School serves students from kindergarten through fifth grade who walk or bike to school, and are faced with crossing several wide intersections in the vicinity of the school. This project will provide traffic calming measures and will enhance pedestrian mobility.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 877,605	\$ 400,030	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,277,635
TransNet (Prop A 1/2% Sales Tax)	400156	14,438	-	-	-	-	-	-	-	-	-	14,438
Total		\$ 892,043	\$ 400,030	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,292,073

Transportation & Storm Water
Florida Drive Median Improvements / S11057

Trans - Roadway - Enhance/Scape/Medians

Council District: 3	Priority Score: N/A
Community Plan: Balboa Park	Priority Category: N/A
Project Status: Continuing	Contact Information: Qasem, Labib
Duration: 2012 - 2014	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project provides for the installation of median improvements on Florida Drive. Improvements include the installation of a concrete center median and street lighting to enhance safety conditions for vehicles, bicyclists, and other users of the roadway.

Justification: This project will enhance roadway conditions by reducing the occurrence of head-on collisions caused by vehicles crossing over the center median and adding street lights where none exist.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 33,431	\$ 363,336	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 396,767
Total		\$ 33,431	\$ 363,336	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 396,767

Transportation & Storm Water
Fourth Avenue and Quince Street / S11055

Trans - Roadway

Council District: 3	Priority Score: N/A
Community Plan: Uptown	Priority Category: N/A
Project Status: Warranty	Contact Information: Giandoni, Mark
Duration: 2011 - 2014	619-533-4618
Improv Type: New	mgiandoni@sandiego.gov

Description: This project will install pop-outs which will reduce walking distances at crosswalks and will install cross-walks to improve pedestrian safety. The improvements will enhance access to the pedestrian bridge at the west side of the intersection.

Justification: This project will increase safety for pedestrians.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: In April 2013, the Transportation & Storm Water Department (TSDW) met with SANDAG to discuss the best way to coordinate the transfer of management, design and completion of this project. In June 2013, SANDAG agreed to provide pedestrian and bicycle improvements in the Fourth Avenue corridor which will be constructed in lieu of this project. The proposed Fourth Avenue and Quince Street improvements project is anticipated to be canceled in Fiscal Year 2014.

Summary of Project Changes: Transportation & Storm Water Department will be taking an action to Council to authorize the cancelation of this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 132,250	\$ 98,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	231,000
TransNet Extension Congestion Relief Fund	400169	39,031	59,969	-	-	-	-	-	-	-	-	99,000
Total		\$ 171,281	\$ 158,719	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	330,000

Transportation & Storm Water

Fourth Avenue/Fifth Avenue & Nutmeg Str / S11056

Trans - Ped Fac - Accessibility Improve

Council District: 3	Priority Score: N/A
Community Plan: Uptown	Priority Category: N/A
Project Status: Warranty	Contact Information: Giandoni, Mark
Duration: 2011 - 2014	619-533-4618
Improv Type: New	mgiandoni@sandiego.gov

Description: This project provides for the installation of pop-outs to reduce walking distance at both intersections and installs crosswalks at Fifth Avenue.

Justification: This project will improve safety and walkability.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: In April 2013, the Transportation & Storm Water Department (TSD) met with SANDAG to discuss the best way to coordinate the transfer of management, design and completion of this project. In June 2013, SANDAG agreed to provide pedestrian and bicycle improvements in the Fourth Avenue corridor which will be constructed in lieu of this project. The proposed Fourth Avenue/Fifth Avenue & Nutmeg Street improvements project is anticipated to be canceled in Fiscal Year 2014.

Summary of Project Changes: Transportation & Storm Water Department will be taking an action to Council to authorize the cancellation of this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total	
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Grant Fund - Other	600002	\$ 118,342	\$ 458,658	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	577,000
TransNet Extension Congestion Relief Fund	400169	17,846	230,154	-	-	-	-	-	-	-	-	-	248,000
Total		\$ 136,188	\$ 688,812	\$ -	\$ -	825,000							

Transportation & Storm Water

Fund for the SR 56 expansion fr 4 to 6 lanes / RD14000

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Torrey Highlands, Black Mountain Ranch, Pacific Highlands Ranch, Del Mar Mesa	Priority Category: N/A
Project Status: New	Contact Information: Tracanna, John
Duration: 2014 - 2020	619-533-3682
Improv Type: Expansion	jtracanna@sandiego.gov

Description: This project provides for the conversion of the four-lane freeway into a six-lane facility. High occupancy vehicle lanes can be accommodated within the center median at some point in the future once regional funding is identified. This project will be completed in multiple phases as funding becomes available.

Justification: Due to the regional servicing nature of this freeway, it is anticipated that federal, State, or other outside funding for this segment of SR-56 will be obtained. In the absence of these other funding sources, development within the individual subareas of the North City Future Urbanizing area may be required to advance the cost of this project. See Project Page T-1.2B in the Torrey Highlands Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans, and is in conformance with the City's General Plan.

Schedule: The project's schedule will be developed as funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ -	\$ 500,000	\$ -	\$ 1,500,000	\$ 1,500,000	\$ -	\$ -	\$ 8,591,000	\$ -	\$ 12,091,000
Del Mar Mesa FBA	400089	-	-	-	-	-	-	-	-	567,000	-	567,000
Pacific Highlands Ranch FBA	400090	-	-	-	-	-	-	-	-	11,546,000	-	11,546,000
Torrey Highlands	400094	-	-	500,000	-	1,500,000	1,500,000	-	-	5,296,000	-	8,796,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	119,000,000	119,000,000
Total		\$ -	\$ -	\$ 1,000,000	\$ -	\$ 3,000,000	\$ 3,000,000	\$ -	\$ -	\$ 26,000,000	\$ 119,000,000	\$ 152,000,000

Transportation & Storm Water

Genesee Avenue - Widen Interstate 5 Crossing / S00839

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 44
Community Plan: University	Priority Category: Medium
Project Status: Continuing	Contact Information: Schultz, Louis
Duration: 1990 - 2016	619-533-4668
Improv Type: New	lschultz@sandiego.gov

Description: This project provides for widening Genesee Avenue to six lanes plus dual turn lanes and replacing the existing Genesee Avenue overcrossing with a higher, wider (124-foot) structure and the modification of the existing ramps. The environmental document will also clear additional Interstate 5 Corridor improvements including auxiliary lanes on both sides of the freeway, north and south of Genesee Avenue, and the replacement of the Voight Drive Overcrossing.

Justification: This project is needed to improve traffic flow. It is included in the Council-approved North University City Public Facilities Financing Plan (PFFP) as Project Number 24.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental document was completed in Fiscal Year 2011. Land acquisition and design were completed in Fiscal Year 2013. Construction of the Genesee Overcrossing and ramps began in Fiscal Year 2013. Caltrans has secured \$64 million in non-City funding for the construction phase of this project. When combined the total project cost is estimated at \$81million.

Summary of Project Changes: Facilities Benefit Assessment (FBA) funding in the project was decreased in accordance with the current North University City PFFP.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ 287,667	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 287,667
North University City DIF	400849	1,400,000	-	-	-	-	-	-	-	-	-	1,400,000
North University City-FBA	400080	15,465,079	434,921	-	-	-	-	-	-	-	-	15,900,000
Total		\$ 17,152,746	\$ 434,921	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,587,667

Transportation & Storm Water

Genesee Avenue-Nobel Dr to SR 52 / S00852

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 13
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 1992 - 2017	619-533-4654
Improv Type: Widening	apalaseyed@sandiego.gov

Description: This project provides for widening Genesee Avenue from Nobel Drive to State Route 52 to a modified six-lane major street north of Decoro Street and a modified six-lane primary arterial south of Decoro Street. The project includes a right-turn lane, eastbound to southbound, at the Genesee Avenue/Nobel Drive intersection; additional left-turn lane, including a traffic signal at State Route 52 interchange; and Class II bicycle lanes.

Justification: This project is needed to increase the capacity of this facility. See Project Number A in the North University City Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: City Council initiated a community plan amendment to delete this project from the community plan (R-301787, August 21, 2006). City Council Resolution R-302497, April 2, 2007, stipulates deletion of the project pending the preparation, consideration, and certification of a project-level Environmental Impact Report (EIR). This project will remain in the financing plan until the EIR is completed.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 1,439,109	\$ 509,491	\$ -	\$ -	\$ -	\$ 22,181,100	\$ -	\$ -	\$ -	\$ -	\$ 24,129,700
Total		\$ 1,439,109	\$ 509,491	\$ -	\$ -	\$ -	\$ 22,181,100	\$ -	\$ -	\$ -	\$ -	\$ 24,129,700

Transportation & Storm Water
Georgia Street Bridge Improvements / S00863

Trans - Bridge - Vehicular

Council District: 3	Priority Score: 51
Community Plan: Greater North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Giandoni, Mark
Duration: 1994 - 2016	619-533-4618
Improv Type: New	mgiandoni@sandiego.gov

Description: This project provides for seismic and structural improvements of the bridge and the adjacent retaining walls.

Schedule: The environmental review process and design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016.

Justification: This bridge has severe spalling due to age and has severe height limitations which need to be corrected. Trucks continue to hit the low arches of the bridge.

Summary of Project Changes: TransNet funding in the amount of \$1.9 million has been allocated to this project for Fiscal Year 2014. Federal Highway Bridge Program (HBP) grant funding is anticipated to be received for the construction phase of this project for Fiscal Year 2014.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 1,206,630	\$ 335,610	\$ -	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,542,240
TransNet (Prop A 1/2% Sales Tax)	400156	420,021	32,414	-	-	-	-	-	-	-	-	452,435
TransNet Bond Proceeds	400160	51,000	-	-	-	-	-	-	-	-	-	51,000
TransNet Extension Congestion Relief Fund	400169	297,796	791,571	1,850,000	-	-	-	-	-	-	-	2,939,367
Total		\$ 1,975,447	\$ 1,159,594	\$ 1,850,000	\$ 7,000,000	\$ -	\$ 11,985,042					

Transportation & Storm Water

Guard Rails / AIE0002

Trans - Roadway - GRails/BRails/Safety

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Fuentes, Julio
Duration: 2010 - 2020	619-533-3092
Improv Type: Replacement	jfuentes@saniego.gov

Description: This annual allocation provides for installing new and replacing old guard rails along streets where needed.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location will occasionally show that some minor improvements in the area would help to reduce the number and/or severity of accidents. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 227,329	\$ 1,598,404	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,825,733
Infrastructure Improvement - CD 5	400685	-	2,256	-	-	-	-	-	-	-	-	2,256
TransNet (Prop A 1/2% Sales Tax)	400156	1,042,324	191,204	-	-	-	-	-	-	-	-	1,233,528
Total		\$ 1,269,653	\$ 1,791,864	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,061,516

Transportation & Storm Water
Hayes Ave Storm Drain / S11002

Drainage - Storm Drain Pipes

Council District: 3	Priority Score: 41
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2011 - 2015	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe along Hayes Avenue.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain pipe.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is anticipated to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2014 and anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: Deferred Maintenance Bond funding in the amount of \$200,000 was allocated to fully fund this project in Fiscal Year 2013. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 6,982	\$ 193,018	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Uptown Urban Comm	400121	70,469	284,531	-	-	-	-	-	-	-	-	355,000
Total		\$ 77,452	\$ 477,548	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 555,000

Transportation & Storm Water
Hillery Drive Improvements / S11064

Trans - Roadway

Council District: 6	Priority Score: N/A
Community Plan: Mira Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2012 - 2016	619-533-4654
Improv Type: Widening	apalaseyed@sandiego.gov

Description: This project will provide for the widening of Hillery Drive and traffic calming on adjacent streets.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Justification: Caltrans is completing a high occupancy/transit freeway lanes project in the middle of Interstate 15, with a Direct Access Ramp (DAR) onto Hillery Drive to serve the Mira Mesa community. Traffic mitigation is required as part of this project.

Schedule: Design and right-of-way acquisition began in Fiscal Year 2012 and were completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015.

Operating Budget Impact: None.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 577,175	\$ 1,922,825	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
Total		\$ 577,175	\$ 1,922,825	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000

Transportation & Storm Water
Holly Dr. Street Improvements / S11033

Trans - Roadway

Council District: 4	Priority Score: 37
Community Plan: Encanto Neighborhoods (Southeastern)	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2011 - 2014	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for construction of curbs, gutters, sidewalks, driveways, curb ramps, and pavement on Holly Drive from South Willie James Jones Avenue to South Euclid Avenue.

Justification: This project will improve the street and sidewalk making them safer for pedestrians.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Encanto Neighborhoods Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction is scheduled to begin and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Grant Fund - State	600001	\$ 272,785	\$ 687,215	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 960,000
TransNet (Prop A 1/2% Sales Tax)	400156	-	140,000	-	-	-	-	-	-	-	-	140,000
S.E. San Diego Urban Comm	400120	347,405	552,595	-	-	-	-	-	-	-	-	900,000
Total		\$ 620,190	\$ 1,379,810	\$ -	2,000,000							

Transportation & Storm Water
I-5 / SR-56 Fiberoptic Relocation / S00708

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Carmel Valley	Priority Category: N/A
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2004 - 2014	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: The Interstate 5/State Route 56 Fiber Optic Relocation project will abandon an existing fiber optic cable alignment adjacent and parallel to Interstate 5 between Carmel Valley Road and Del Mar Heights Road and will relocate the utility to the east of the existing alignment and into the public right-of-way.

Justification: The relocation is necessary to accommodate the future road widening of Interstate 5 that would affect the existing utility alignment.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: Caltrans will be constructing the project utilizing federal funds. The City's share of the project is a contribution per terms of the cooperative agreement. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 2,617	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,617
Historical Fund	X999	92,167	-	-	-	-	-	-	-	-	-	92,167
Pacific Highlands Ranch FBA	400090	85,091	17,229	-	-	-	-	-	-	-	-	102,320
Total		\$ 179,875	\$ 17,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	197,104

Transportation & Storm Water

I-5 to SR-56 Freeway Connectors / S00707

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Carmel Valley	Priority Category: N/A
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2003 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the preparation of a project report and environmental document (PR/ED) for northerly connections of the Interstate 5 and State Route 56 freeways. Alternatives under consideration include direct freeway-to-freeway connectors from westbound State Route 56 to northbound Interstate 5 and southbound Interstate 5 to eastbound State Route 56, an auxiliary lane alternative which proposes providing operational improvements on Interstate 5 between Del Mar Heights Road and Carmel Valley Road, on Carmel Valley Road between Interstate 5 and State Route 56, and on State Route 56 west of Carmel Country Road. The third alternative includes the direct freeway connectors from westbound State Route 56 to northbound Interstate 5 and the auxiliary lane alternative improvements on southbound Interstate 5, eastbound Carmel Valley Road, and eastbound State Route 56.

Justification: State Route 56 opened to traffic in July 2004 and provided a new east/west connection between Interstates 5 and 15. This introduced a significantly new volume of traffic to the Interstate 5 corridor in Carmel Valley, some of which needs to travel to or from the north. This project will provide the improvements necessary to make these moves most efficiently and avoid the heavy use of local streets.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Preparation of the project report and environmental determination began in Fiscal Year 2004 and is scheduled to be completed in Fiscal Year 2014. Design and construction will be scheduled following completion of the prior phases.

Summary of Project Changes: The financial schedules have been updated for the programmed Facilities Benefit Assessment (FBA) funds per the Carmel Valley Public Facilities Financing Plan (PFFP).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Black Mountain Ranch FBA	400091	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 580,000	\$ -	\$ -	\$ -	\$ -	\$ 580,000
Grant Fund - Other	600002	40,000	-	-	-	-	-	-	-	-	-	40,000
Grant Fund - State	600001	1,595,121	344,262	-	-	-	-	-	-	-	-	1,939,383
Historical Fund	X999	257,200	-	-	-	-	-	-	-	-	-	257,200
Pacific Highlands Ranch FBA	400090	639,364	131,640	-	106,000	-	-	-	-	6,020,676	-	6,897,680
Total		\$ 2,531,685	\$ 475,902	\$ -	\$ 106,000	\$ -	\$ 580,000	\$ -	\$ -	\$ 6,020,676	\$ -	\$ 9,714,262

Transportation & Storm Water
Install T/S Interconnect Systems / AIL00002

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2020	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: This project provides for increased traffic signal coordination which will reduce traffic congestion.

Schedule: Projects will be scheduled on a priority basis.

Operating Budget Impact: None.

Summary of Project Changes: TransNet funding in the amount of \$100,000 and \$2.4 million in General Fund Contributions to the CIP Fund has been allocated to this project for Fiscal Year 2014 for a total project cost of \$3.3 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 2,383,459	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,383,459
TransNet Extension Congestion Relief Fund	400169	107,414	390,586	100,000	-	100,000	100,000	100,000	-	-	-	898,000
Total		\$ 107,414	\$ 390,586	\$ 2,483,459	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ 3,281,459

Transportation & Storm Water

Installation of City Owned Street Lights / AIH00001

Trans - Roadway - Street Lighting

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2020	619-533-3141
Improv Type: New	drhughes@sandiego.gov

Description: This annual allocation provides for installing City-owned safety street lights where needed.

Justification: Additional street lights will increase the level of lighting for motorists, bicyclists, and pedestrians on public streets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Available fund balance in the amount of \$634,000 from the original TransNet program has been allocated to this project in Fiscal Year 2014 (Fund 400156) and will be utilized for the installation of street lights in non-Smart Growth areas. The allocation of TransNet Extension funding of \$100,000 (Fund 400169) will address new street light requirements in Smart Growth areas. The one-time allocation General Fund contributions CIP funding of \$100,000 (Fund 400265) will address additional street lights within the City Heights, Southcrest, Mt. Hope, and Mountain View areas per the Mayor's Office direction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Crossroads Redevelopmen CIP Contributions Fund	200357	\$ -	\$ 15,370	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,370
CIP Contributions from General Fund	400265	-	141,179	100,000	-	-	-	-	-	-	-	241,179
Grant Fund - State	600001	257,725	242,275	-	-	-	-	-	-	-	-	500,000
Infrastructure Improvement - CD 4	400684	-	1,496	-	-	-	-	-	-	-	-	1,496
Private & Others Contrib-CIP	400264	4,262	-	-	-	-	-	-	-	-	-	4,262
TransNet (Prop A 1/2% Sales Tax)	400156	124,837	1,003	634,000	-	-	-	-	-	-	-	759,841
RDA Contribution to San Ysidro Project Fund	200354	-	359,826	-	-	-	-	-	-	-	-	359,826
RDA Contributions to City Heights Project Fund	200347	-	21,782	-	-	-	-	-	-	-	-	21,782
SC-RDA Contribution to CIP Fund	200353	516,867	138,733	-	-	-	-	-	-	-	-	655,600
Street Division CIP Fund	200202	55,359	314,641	-	-	-	-	-	-	-	-	370,000
TransNet Extension Congestion Relief Fund	400169	339,857	452,773	100,000	-	100,000	100,000	100,000	-	-	-	1,192,630
Total		\$ 1,298,908	\$ 1,689,078	\$ 834,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ 4,121,986

Transportation & Storm Water

Interstate 5 Underpass - Bikeway/Ped Connector / S00982

Council District: 1	Priority Score: 66
Community Plan: Carmel Valley	Priority Category: High
Project Status: Continuing	Contact Information: Landre, Thomas
Duration: 2009 - 2018	619-533-3045
Improv Type: New	tlandre@sandiego.gov

Description: This project will provide the (missing) link between two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path, and will pass under Interstate 5, just south of the Carmel Mountain Road interchange.

Justification: Currently, cyclists and pedestrians must use the shoulders of Carmel Valley Road to access the west side of Interstate 5. High traffic volumes coupled with commercial driveways and freeway ramps make it difficult for pedestrians and cyclists to travel from one side of the freeway to the other.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project T-5) and is in conformance with the City's General Plan.

Schedule: Design was rescheduled to begin in Fiscal Year 2013; however, is now anticipated to begin in Fiscal Year 2014. Construction will be scheduled contingent upon timing/availability of funding. Caltrans may include this project as part of the Interstate 5 widening project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Carmel Valley Consolidated FBA	400088	\$ -	\$ 535,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 535,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,116,010	1,116,010
Total		\$ -	\$ 535,000	\$ -	1,116,010	\$ 1,651,010						

Transportation & Storm Water

Juan Street Concrete Street / S00602

Trans - Roadway

Council District: 3	Priority Score: 73
Community Plan: Old San Diego, Uptown	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2010 - 2020	619-533-4654
Improv Type: Replacement	apalaseyed@sandiego.gov

Description: This project provides for the replacement of the existing concrete pavement on Juan Street from Taylor Street to Sunset Road. The improvements include construction of curb, gutter, curb ramps, sidewalks (east and west sides), underground utilities, and replacement of water main, as well as construction of new storm drain system.

Justification: This project is needed to reconstruct the roadway due to deterioration of the existing roadway. This project location is one of the lowest rated non-residential concrete streets within the City based on Overall Condition Index (OCI) rating.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Old San Diego and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Environmental document began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: No significant change to this project for Fiscal Year 2014.,

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 1,163,478	\$ 1,054,132	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,217,610
TransNet (Prop A 1/2% Sales Tax)	400156	-	2,258,560	-	-	-	-	-	-	-	-	2,258,560
TransNet Extension Congestion Relief Fund	400169	-	2,753,673	-	-	-	-	-	-	-	-	2,753,673
Total		\$ 1,163,478	\$ 6,066,365	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,229,843

Transportation & Storm Water

Judy Lee Place Storm Drain Replacement / S10052

Drainage - Storm Drain Pipes

Council District: 4	Priority Score: 21
Community Plan: Mid-City: Eastern Area	Priority Category: Low
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2011 - 2014	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project involves replacement of existing deteriorated corrugated metal pipe and outfall and restores the adjacent slope.

Justification: Replacement is required to prevent flooding and potential damage to surrounding structures.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction began and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018			
Grant Fund - State	600001	\$ 430,008	\$ 129,992	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 560,000
Total		\$ 430,008	\$ 129,992	\$ -	\$ 560,000							

Transportation & Storm Water
Kearny Mesa Community Sign / S10044

Trans - Roadway

Council District: 6, 7	Priority Score: 21
Community Plan: Kearny Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Giandoni, Mark
Duration: 2009 - 2019	619-533-4618
Improv Type: New	mgiandoni@sandiego.gov

Description: This project provides for the installation of community signs in Kearny Mesa.

Justification: The project is funded by a State contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego and was requested by Council District 6.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design has been completed. Construction schedule is to be determined.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014							Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Gen Dyna-Community Improvement	400250	\$ 22,811	\$ 37,189	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Total		\$ 22,811	\$ 37,189	\$ -	\$ 60,000								

Transportation & Storm Water

Kearny Villa Road Bike Lane Improvements / S00961

Council District: 6
Community Plan: Kearny Mesa
Project Status: Warranty
Duration: 2008 - 2014
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: 91
Priority Category: High
Contact Information: Palaseyed, Abi
 619-533-4654
 apalaseyed@sandiego.gov

Description: This project provides for the resurfacing and repair of damaged bicycle lanes on Kearny Villa Road between Miramar Way and State Route 163.

Justification: The deteriorating asphalt in the bicycle lane causes bicyclists to ride close to the main travel lanes, where there are high volumes of high-speed traffic. This project will replace the existing bicycle lane with new asphalt and provide a safer route of travel for bicyclists.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is conformance with the City's General Plan.

Schedule: This project is part of a Design/Build contract. Design and construction began in Fiscal Year 2010. Construction was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 34,902	\$ 265,098	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Total		\$ 34,902	\$ 265,098	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Transportation & Storm Water

Kelton Road Pedestrian Improvements / S10154

Trans - Ped Fac - Accessibility Improve

Council District: 4	Priority Score: 38
Community Plan: Southeastern San Diego	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides the installation of bulbouts and an in-pavement lighted crosswalk on Kelton Road between Zircon Street and Luber Street, at the entrance to Johnson Elementary School.

Justification: This will provide traffic calming elements in the vicinity of Johnson Elementary School and will be designed to slow traffic speed. This will narrow the roadway, thus providing better visibility for pedestrians, bicyclists, and automobiles. This measure will also shorten actual distance crossing on streets, thus reducing children/pedestrians' exposure to traffic, reducing accidents.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern Community Plan and the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction is scheduled to begin and to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
General Fixed Assets Fund	100007	\$ 16,269	\$ (16,269)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grant Fund - Other	600002	108,990	139,410	-	-	-	-	-	-	-	-	248,400
TransNet Extension Congestion Relief Fund	400169	-	27,600	-	-	-	-	-	-	-	-	27,600
Total		\$ 125,259	\$ 150,741	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	276,000

Transportation & Storm Water

La Jolla Ecological Reserve Area of ASBS / S00607

Drainage - Best Mgt Practices (BMPs)

Council District: 1	Priority Score: 28
Community Plan: La Jolla	Priority Category: Low
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2008 - 2015	619-533-7482
Improv Type: New	jbatta@sandiego.gov

Description: This project provides low-flow diversion systems for four storm drain outfalls that discharge directly into the La Jolla Ecological Reserve Area of Special Biological Significance (ASBS 29).

Justification: This project will divert non-storm water discharges during the dry season from reaching La Jolla Shores, which minimizes harmful pollutants from entering this significant biological and recreational resource.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design of the low-flow diversion system began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: City Council resolution R-307668, dated September 24, 2012 authorized the transfer of \$1.8 million in State Grant funding from this project to the Avenida de la Playa Infrastructure project (S-13018). Total project cost was reduced to \$3.3 million. There are no significant changes anticipated for this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 950,211	\$ 669,789	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,620,000
Grant Fund - State	600001	1,690,000	-	-	-	-	-	-	-	-	-	1,690,000
Total		\$ 2,640,211	\$ 669,789	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,310,000

Transportation & Storm Water
La Jolla Mesa Drive Sidewalk / S00928

Trans - Roadway

Council District: 1	Priority Score: 33
Community Plan: La Jolla	Priority Category: Low
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2008 - 2016	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for the construction of a curb, gutter, and sidewalk on the east side of La Jolla Mesa south of Deer Hill Court.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Justification: This project is required in order to provide safer pedestrian access.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction is scheduled to begin and to be completed in Fiscal Year 2015, pending identification of funding.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: Total project cost has been increased by \$500,000 due to an updated project scope.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 135,135	\$ 90,865	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	226,000
TransNet Extension Congestion Relief Fund	400169	-	100,000	-	-	-	-	-	-	-	-	100,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	500,000	500,000
Total		\$ 135,135	\$ 190,865	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 826,000

Transportation & Storm Water

La Jolla Village Drive - Interstate 805 Ramps / S00857

Trans - Bridge - Vehicular

Council District: 1	Priority Score: N/A
Community Plan: University	Priority Category: N/A
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2001 - 2019	619-533-4654
Improv Type: Widening	apalaseyed@sandiego.gov

Description: This project converts the existing La Jolla Village Drive/Interstate 805 full cloverleaf interchange configuration to a partial cloverleaf configuration, including widening the overpass structure and approaches to provide three through lanes with an auxiliary lane in each direction. The project also provides for widening La Jolla Village Drive to eight lanes and constructing three lanes to the southbound on-ramp. Bike lanes will be included.

Justification: This project is needed to improve traffic circulation and safety in the University community per the North University City Public Facilities Financing Plan - Project C.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2001. Design was completed in Fiscal Year 2004. Caltrans awarded the construction contract in Fiscal Year 2011. Road construction was completed in Fiscal Year 2013. There will be a five-year plant establishment and monitoring period through Fiscal Year 2018.

Summary of Project Changes: Construction completion was rescheduled from Fiscal Year 2012 to Fiscal Year 2013 due to unforeseen conditions during construction. There is no significant change anticipated for this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 22,622,619	\$ 1,216,003	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,838,622
Private & Others Contrib-CIP	400264	83,104	52,810	-	-	-	-	-	-	-	-	135,914
Total		\$ 22,705,723	\$ 1,268,814	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,974,536

Transportation & Storm Water

La Jolla Village Drive and Regents Road / S00867

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 15
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1995 - 2015	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for a southbound-to-westbound right-turn lane at the La Jolla Village Drive/Regents Road intersection. A Class II bike lane is included for southbound bicyclists. Additional right-of-way will be acquired from the University of California San Diego (UCSD) at no cost.

Justification: This project is needed to improve traffic flow at this intersection per the North University Public Facilities Financing Plan - Project 41.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and the property exchange with UCSD was completed in Fiscal Year 2013. Construction is scheduled to begin and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: Construction revised due to longer than anticipated process to obtain right-of-way from UCSD. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 648,490	\$ 721,510	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,370,000
Total		\$ 648,490	\$ 721,510	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,370,000

Transportation & Storm Water

Laurel Street Bridge Over State Route 163 / S00939

Trans - Bridge - Vehicular

Council District: 3	Priority Score: 73
Community Plan: Balboa Park	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2007 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the maintenance, rehabilitation, and seismic retrofitting of the Laurel Street (Cabrillo) Bridge over Highway 163.

Justification: This bridge has been identified by Caltrans as requiring maintenance, rehabilitation, and seismic retrofitting.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: The environmental process began in Fiscal Year 2009 and continued through Fiscal Year 2010. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015. Caltrans is the lead agency for this project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 420,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 420,000
TransNet Extension Congestion Relief Fund	400169	35,610	264,390	-	-	-	-	-	-	-	-	300,000
Total		\$ 455,610	\$ 264,390	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 720,000

Transportation & Storm Water

Linda Vista Rd at Genesee Intersection Improvement / S00907

Trans - Roadway

Council District: 7	Priority Score: 52
Community Plan: Linda Vista	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2006 - 2017	619-533-5120
Improv Type: Widening	bjohnson@sandiego.gov

Description: This project provides for lengthening the Genesee Avenue westbound left-turn lanes to 300 feet and re-striping Genesee Avenue to provide an exclusive eastbound right-turn lane. It will also widen Linda Vista Road to provide an exclusive northbound right-turn lane.

Justification: This project will improve the traffic flow through the intersection.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: The planning phase of this project was completed in Fiscal Year 2010. Design is scheduled to be completed in Fiscal Year 2014. Right-of-way acquisition is scheduled to begin in Fiscal Year 2014 and construction is scheduled to begin in Fiscal Year 2015 contingent upon receiving additional funds.

Summary of Project Changes: TransNet funding in the amount of \$50,000 has been allocated to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Linda Vista Urban Comm	400113	\$ 53,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 53,000
TransNet Extension Congestion Relief Fund	400169	118,741	101,259	50,000	-	540,000	-	-	-	-	-	810,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	160,188	160,188
Total		\$ 171,741	\$ 101,259	\$ 50,000	\$ -	\$ 540,000	\$ -	\$ -	\$ -	\$ -	\$ 160,188	\$ 1,023,188

Transportation & Storm Water

Manhasset Drive Storm Drain System Upgrade / S11005

Drainage - Storm Drain Pipes

Council District: 9	Priority Score: 43
Community Plan: College Area	Priority Category: Medium
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2011 - 2015	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and inlet drains and adding new facilities along Manhasset Drive.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water Department budget.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: Per City Council Resolution, R-307352, Deferred Capital-2 Bond financing in the amount of \$109,535 was allocated to this project in Fiscal Year 2013 for construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
College Area	400127	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Deferred Maint Revenue 2009A-Project	400624	15,465	-	-	-	-	-	-	-	-	-	15,465
Deferred Maintenance Revenue 2012A-Project	400848	56,819	152,716	-	-	-	-	-	-	-	-	209,535
Total		\$ 132,284	\$ 152,716	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	285,000

Transportation & Storm Water

Maryland Street Storm Drain Replacement / S10056

Drainage - Storm Drain Pipes

Council District: 2	Priority Score: 37
Community Plan: Uptown	Priority Category: Low
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2011 - 2014	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project involves replacement of existing deteriorated corrugated metal pipe within the right of way easement.

Justification: Replacement is required to prevent flooding and potential damage to surrounding structures.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: Construction schedule was revised. This project is anticipated to be completed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 258,268	\$ 141,572	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 399,840
Total		\$ 258,268	\$ 141,572	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 399,840

Transportation & Storm Water
Median Installation / AIG00001

Trans - Roadway - Enhance/Scape/Medians

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Pence, Gary
Duration: 2010 - 2020	619-533-3184
Improv Type: New	gpence@sandiego.gov

Description: This annual allocation provides for the installation and improvements of medians citywide.

Schedule: Projects will be scheduled on a priority basis.

Justification: This project provides for safety improvements where medians are warranted.

Summary of Project Changes: TransNet funding has been allocated to this project through Fiscal Year 2017.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	\$ 125,359	\$ 497,824	\$ 447,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ 1,370,183
Total		\$ 125,359	\$ 497,824	\$ 447,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ 1,370,183

Transportation & Storm Water

Midway Street Bluff Repair / S12005

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 1	Priority Score: 80
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2012 - 2015	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for the repair of the coastal bluff at the west end of Midway Street. Improvements will include enhanced support of the concrete paving and reconstruction of the protective barrier at the top of the bluff.

Justification: The coastal bluff at the west end of Midway Street in the Birdrock area eroded during the 2004-2005 storm season. The protective safety barriers at the bluff collapsed including portions of the concrete paving in the area. The area was temporarily barricaded to protect the public. This project provides for bluff repair and reconstruction of the protective barrier at the top of the bluff.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 24,342	\$ 40,658	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000
Private & Others Contrib-CIP	400264	-	63,883	-	-	-	-	-	-	-	-	63,883
Total		\$ 24,342	\$ 104,540	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 128,883

Transportation & Storm Water

Minor Bike Facilities / AIA00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: Annual
Priority Category: Annual
Contact Information: Genovese, Brian
 619-533-3836
 bgenovese@sandiego.gov

Description: This annual allocation provides for the installation of bike facilities including Class I, Class II, and Class III bike facilities throughout the City.

Justification: This project will provide funding for various bike facilities.

Operating Budget Impact: The facilities will be maintained by Street Division of the Transportation & Storm Water Department.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: TransNet funding for this project has been allocated through Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Grant Fund - Other	600002	\$ -	\$ 293,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 293,000
TransNet (Prop A 1/2% Sales Tax)	400156	85	136,413	-	-	-	-	-	-	-	-	136,498
TransNet ARRA Exchange Fund	400677	-	90,000	-	-	-	-	-	-	-	-	90,000
TransNet Extension Congestion Relief Fund	400169	2,764	297,238	639,000	-	750,000	750,000	750,000	750,000	-	-	3,939,002
Total		\$ 2,850	\$ 816,651	\$ 639,000	\$ -	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ -	\$ 4,458,500

Transportation & Storm Water

Mira Mesa Community Transit Center / S00847

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 68
Community Plan: Mira Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Abeyta, Angela
Duration: 1991 - 2015	619-533-3674
Improv Type: New	aabeyta@sandiego.gov

Description: This project provides for installation of an off-street transit center at Hillery Drive and Interstate 15. Concrete pads, bus bays, a shelter, and a 300-space park-and-ride facility will be constructed. The Mira Mesa Facilities Benefit Assessment (FBA) Fund will contribute toward the project which is estimated to cost a total of \$6 million. The Metropolitan Transit Development Board (MTDB) will design and construct the facility.

Justification: The transit center will facilitate transfer activity between existing and planned routes, and will establish a central focal point for transit in the community. It may also tie into either the future Interstate 15 corridor rail or the high-speed express bus system, depending on the results of the Metropolitan Transit Development Board Interstate 15 advance planning study now underway.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan, and is in conformance with the City's General Plan.

Schedule: Funding in the amount of \$692,000 in Mira Mesa FBA funds will contribute toward the MTDB project total, with an estimated total cost of \$6 million. MTDB funding in the amount of \$5.3 million in Trans-Net funds will design and construct the facility. Per MTDB project management, the construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ -	\$ 692,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	692,000
Total		\$ -	\$ 692,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	692,000

Transportation & Storm Water

Mira Sorrento Place-Scranton to Vista Sorrento / S00878

Trans - Roadway

Council District: 6	Priority Score: N/A
Community Plan: Mira Mesa	Priority Category: N/A
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 1999 - 2014	619-533-7482
Improv Type: New	jbatta@sandiego.gov

Description: This project provides for widening and extending Mira Sorrento Place to a four-lane collector street between Scranton Road and Vista Sorrento Parkway. It includes widening the Mira Sorrento Place/Scranton Road intersection.

Justification: This project is needed to improve traffic flow and is included in the Council-approved Mira Mesa Community Financing Plan and Facilities Benefit Assessment Document. See Project Number 56 in the Mira Mesa Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget. Departmental maintenance for this project would be in addition to a long-term maintenance contract, if established, as noted in the schedule and summary of project changes.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition were completed in Fiscal Year 2002. Construction began in Fiscal Year 2004 and was completed in Fiscal Year 2008. The five-year biological monitoring period ended in Fiscal Year 2012. A possible long-term maintenance contract will be considered by Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 11,419,430	\$ 97,693	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,517,123
Private & Others Contrib-CIP	400264	321,992	44,008	-	-	-	-	-	-	-	-	366,000
TransNet (Prop A 1/2% Sales Tax)	400156	426,950	27,530	-	-	-	-	-	-	-	-	454,479
TransNet Extension Congestion Relief Fund	400169	16,721	105,930	-	-	-	-	-	-	-	-	122,651
Total		\$ 12,185,093	\$ 275,160	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,460,253

Transportation & Storm Water

Miramar Road-Interstate 805 Easterly Ramps / S00880

Trans - Roadway

Council District: 1	Priority Score: 71
Community Plan: University	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2001 - 2014	619-533-4654
Improv Type: Widening	apalaseyed@sandiego.gov

Description: This project provides for widening Miramar Road to eight lanes from the Interstate 805 easterly on and off-ramps to 300 feet east of Eastgate Mall. It includes dual left-turn lanes at Eastgate Mall. Phase I constructed road improvements west of Eastgate Mall. Phase II will construct an exclusive right turn lane on westbound Miramar Road approaching Eastgate Mall and an exclusive right turn lane on southbound Eastgate Mall.

Justification: This project is needed to improve traffic flow, and is included in the Council-approved North University City Community Plan and Facilities Benefit Assessment Document per the North University City Public Facilities Financing Plan - Project 50.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I has been completed. Construction of Phase II will be scheduled following acquisition of right-of-way.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 4,600,731	\$ 1,624,269	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,225,000
TransNet (Prop A 1/2% Sales Tax)	400156	213,942	711,058	-	-	-	-	-	-	-	-	925,000
TransNet Extension Congestion Relief Fund	400169	-	500,000	-	-	-	-	-	-	-	-	500,000
Total		\$ 4,814,673	\$ 2,835,327	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,650,000

Transportation & Storm Water

Mission Beach Boardwalk Bulkhead / S00726

Trans - Ped Fac - Sidewalks

Council District: 2	Priority Score: N/A
Community Plan: Mission Beach	Priority Category: N/A
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2002 - 2015	619-533-7482
Improv Type: Replacement - Rehab	jbatta@sandiego.gov

Description: This project provides for preserving the life of the historic Mission Beach bulkhead from Ventura Place to the end of Belmont Park. The project includes replacing the concrete deck, restoring the wall back-fill, and replacing the parapet.

Justification: This project will preserve the life of the bulkhead which was built in 1928.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: A study/evaluation report was prepared to determine the integrity of the existing Mission Beach Seawall from the southern limits at south Mission Beach jetty to Thomas Avenue, a distance of approximately 2.4 miles. The study was completed in March 2012. Design began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: This project is anticipated to receive additional funding of \$1.4 million from bond financing in Fiscal Year 2014. This allocation will fully fund the project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 290,187	\$ 709,813	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Other Bond Financing	9302	-	-	-	1,400,000	-	-	-	-	-	-	1,400,000
TransNet (Prop A 1/2% Sales Tax)	400156	733,966	108,259	-	-	-	-	-	-	-	-	842,225
TOT Coastal Infrastructure CIP Fund	200212	50,000	-	-	-	-	-	-	-	-	-	50,000
Total		\$ 1,074,153	\$ 818,072	\$ -	\$ 1,400,000	\$ -	\$ 3,292,225					

Transportation & Storm Water

Mission Trails Regional Park/Mission Bay Bike Path / S00734

Trans - Bicycle Facilities (All Class.)

Council District: 6	Priority Score: 69
Community Plan: Navajo, Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Landre, Thomas
Duration: 2000 - 2015	619-533-3045
Improv Type: New	tlandre@sandiego.gov

Description: This project provides for various bikeway projects along the San Diego River Bike Path between Mission Trails and Mission Bay in the Mission Valley Community.

Justification: This project will provide safe, as-needed bikeways for bicyclists and pedestrians in the Mission Valley and Navajo communities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Navajo Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering has been completed. The project schedule and cost estimate for design and construction will be established once the scope of work is approved.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 130,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,300
Capital Outlay-Sales Tax	400000	391	29,609	-	-	-	-	-	-	-	-	30,000
Total		\$ 391	\$ 159,910	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,300

Transportation & Storm Water

New Walkways / AIK00001

Trans - Ped Fac - Sidewalks

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2010 - 2021	619-533-3770
Improv Type: New	gchui@sandiego.gov

Description: This annual allocation provides for the construction of sidewalks citywide.

Schedule: Projects will be scheduled on a priority basis.

Justification: This project provides permanent sidewalks to promote pedestrian safety and access.

Summary of Project Changes: TransNet funding has been allocated to this project through Fiscal Year 2017.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,500
TransNet (Prop A 1/2% Sales Tax)	400156	46,106	109,533	-	-	-	-	-	-	-	-	155,639
TransNet ARRA Exchange Fund	400677	1,125,786	562,732	-	-	-	-	-	-	-	-	1,688,518
TransNet Extension Congestion Relief Fund	400169	721,344	1,453,774	1,964,959	-	985,264	1,000,000	100,000	-	-	-	6,225,341
Total		\$ 1,900,736	\$ 2,126,039	\$ 1,964,959	\$ -	\$ 985,264	\$ 1,000,000	\$ 100,000	\$ -	\$ -	\$ -	8,076,998

Transportation & Storm Water

North Harbor Drive Navy Estuary Seismic Retrofit / S00728

Trans - Bridge - Vehicular

Council District: 2	Priority Score: 74
Community Plan: Peninsula	Priority Category: High
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 1997 - 2015	619-533-4654
Improv Type: Replacement - Retrofit	apalaseyed@sandiego.gov

Description: This project provides for the seismic retrofit of the North Harbor Drive Bridge, which will consist of stabilizing the existing piers and joining the paired piers together at the waterline to increase support during seismic events. Televising of the 87-inch force main is included.

Justification: The North Harbor Drive Bridge over Navy Estuary has been identified as a seismically deficient bridge by Caltrans. This project will provide safe-use of the bridge once retrofitted.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. The project is scheduled to be closed in Fiscal Year 2015 after the five-year mitigation and monitoring period.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 10,943,371	\$ 3,930,906	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,874,277
Grant Fund - State	600001	1,901,081	-	-	-	-	-	-	-	-	-	1,901,081
Historical Fund	X999	338,372	-	-	-	-	-	-	-	-	-	338,372
TransNet (Prop A 1/2% Sales Tax)	400156	470,751	-	-	-	-	-	-	-	-	-	470,751
Total		\$ 13,653,575	\$ 3,930,906	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,584,481

Transportation & Storm Water
North Park Lighting Improvements / S00823

Trans - Roadway - Street Lighting

Council District: 3	Priority Score: 38
Community Plan: Greater North Park	Priority Category: Low
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2005 - 2014	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project provides for the installation of the final set of street lights within the boundaries of the North Park Maintenance Assessment District (MAD).

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Justification: This project provides streetlighting to promote safe pedestrian access and use.

Schedule: North Park MAD-funded street light installation began in Fiscal Year 2004 and is anticipated to be completed in Fiscal Year 2014.

Operating Budget Impact: The North Park MAD will provide for the maintenance and energy costs associated with the enhanced street lighting. Maintenance of the street lights is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	\$ 395,219	\$ 2,641	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 397,860
NP - Redevelopment CIP Contributions Fund	200356	90,000	-	-	-	-	-	-	-	-	-	90,000
Total		\$ 485,219	\$ 2,641	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 487,860

Transportation & Storm Water

North Torrey Pines Road Bridge/ Los Penasquitos / S00935

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 56
Community Plan: Torrey Pines	Priority Category: High
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 1992 - 2014	619-533-4654
Improv Type: Replacement - Retrofit	apalaseyed@sandiego.gov

Description: This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge. Tidal action from Los Penasquitos Lagoon is compromising beach access. Tidal action has become an issue due to the new configuration of the bridge span over the lagoon. Scouring of the access point from the State parking lot is an issue for State maintenance vehicles and beach patrons.

Justification: This project provides the replacement of the structurally deficient bridge to promote safe access and regular use.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental review was completed in Fiscal Year 2000. Design began in Fiscal Year 2000 and was completed in Fiscal Year 2003. Construction was completed in Fiscal Year 2006. Environmental mitigation and monitoring began in Fiscal Year 2012 and will continue until Fiscal Year 2016. Due to environmental obligations, a post-construction ramp for access to Torrey Pines beach for state vehicles and beach patrons was completed in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,753,000	-	-	-	-	-	-	-	-	-	2,753,000
Gas Tax Fund	200117	140,000	-	-	-	-	-	-	-	-	-	140,000
Torrey Pines - Urban Community	400133	68,000	-	-	-	-	-	-	-	-	-	68,000
TransNet Extension Congestion Relief Fund	400169	403,016	616,636	-	-	-	-	-	-	-	-	1,019,652
Total		\$ 13,364,016	\$ 616,636	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,980,652

Transportation & Storm Water

North Torrey Pines Road at Genesee Avenue / S00720

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: University	Priority Category: N/A
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 1992 - 2014	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the reconstruction of Genesee Avenue at Torrey Pines Road and John Jay Hopkins Drive. The proposed changes include rebuilding the intersection of Genesee Avenue/North Torrey Pines Road, widening Genesee Avenue and North Torrey Pines Road north of Genesee Avenue to a six-lane primary arterial, and widening North Torrey Pines Road south of Genesee Avenue to a six-lane major street. The limits of the widening are easterly to John Jay Hopkins Drive, southerly to Torrey Pines Scenic Drive, and to 500 feet north of the North Torrey Pines Road/Genesee Avenue intersection. This project also provides for Class II bicycle lanes. See Project Number E in the North University City Public Facilities Financing Plan.

Justification: This project will improve sight distance through the intersection and provide additional left turn storage capacity on Genesee Avenue at John Jay Hopkins Drive and University of California entrance.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and University Community Plans and the City's General Plan Guidelines.

Schedule: Design was scheduled in Fiscal Year 1992. Land acquisition was scheduled to begin in Fiscal Year 1992. Construction was scheduled to begin in Fiscal Year 1993 and be completed in Fiscal Year 1994. This project was reinstated in Fiscal Year 2004 to reflect budget and funding adjustments. All work associated with this project was completed in Fiscal Year 2006. The easement acquisition is anticipated to occur in Fiscal Year 2014, which will complete this project.

Summary of Project Changes: This project is nearing completion. Once easement acquisition occurs, the project will be complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Black Horse Frm-John Hopkins	400189	\$ 384,397	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 384,397
Genesee/No Torrey Pines Rd CRD	400281	4,077,013	-	-	-	-	-	-	-	-	-	4,077,013
Historical Fund	X999	387,000	-	-	-	-	-	-	-	-	-	387,000
ISTEA-TransNet Exchange	400162	50,000	-	-	-	-	-	-	-	-	-	50,000
North University City-FBA	400080	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,172,404	2,961	-	-	-	-	-	-	-	-	2,175,365
Total		\$ 9,570,814	\$ 2,961	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,573,775

Transportation & Storm Water

North Torrey Pines Roadway & Median Enhancements / S00868

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 32
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Schultz, Louis
Duration: 1998 - 2014	619-533-4668
Improv Type: Betterment	lschultz@sandiego.gov

Description: This project provides for median curb, gutter, drainage, and landscaping improvements, from 600 feet north of Genesee Avenue to the State Reserve boundary including the Callan Road intersection.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Justification: This project will improve safety and drainage on North Torrey Pines Road per the North University City Public Facilities Financing Plan - Project D.

Schedule: Preliminary design was completed in Fiscal Year 2004. Design began in Fiscal Year 2008 and was completed in Fiscal Year 2013. Construction is scheduled to begin and is anticipated to be completed in Fiscal Year 2014.

Operating Budget Impact: Eligible maintenance activities will be funded by the Genesee Avenue/North Torrey Pines Road Maintenance Assessment District.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Genesee North Torrey Pines MAD CIP	200623	\$ 196,543	\$ 303,457	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000
North University City-FBA	400080	680,497	3,566,503	-	-	-	-	-	-	-	-	4,247,000
Total		\$ 877,040	\$ 3,869,960	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,747,000

Transportation & Storm Water

Ocean View Hills Parkway / S00882

Trans - Roadway

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa	Priority Category: N/A
Project Status: Warranty	Contact Information: Tracanna, John
Duration: 2000 - 2014	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This project provides for reimbursing the developer for the City's share of the design and construction of Ocean View Hills Parkway (Phases II and III) from Dennery Road to Otay Mesa Road. The project includes approximately 5,200 linear feet of a four-lane major street and 4,900 linear feet of a six-lane major street. See projects T2.1, T2.2, and T2.3 in the Otay Mesa Public Facilities Financing Plan.

Justification: The transportation element of the Otay Mesa Community Plan recommends that an integrated transportation network will provide mobility, accessibility, and safety for the residences and businesses traveling to, from, and through the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phases I and II were completed in previous years with reimbursements to-date. Phase III design began and was completed in Fiscal Year 2005. Construction began in Fiscal Year 2006 and has been completed. Schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: No other significant change is anticipated for this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Otay Mesa-East (From 39062)	400092	\$ 5,542,664	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,542,664
Otay Mesa-Eastern DIF	400100	3,818,542	-	-	-	-	-	-	-	-	-	3,818,542
Otay Mesa-West (From 39067)	400093	4,092,535	(497)	-	-	-	-	-	-	-	-	4,092,038
Otay Mesa-Western DIF	400102	1,604,993	-	-	-	-	-	-	-	-	-	1,604,993
Total		\$ 15,058,734	\$ (497)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,058,237

Transportation & Storm Water

Old Otay Mesa Road- Westerly / S00870

Trans - Roadway

Council District: 8	Priority Score: 66
Community Plan: Otay Mesa, Otay Mesa - Nestor	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2008 - 2015	619-533-4654
Improv Type: Widening	apalaseyed@sandiego.gov

Description: This project provides for design and construction of Old Otay Mesa Road from the Princess Park Subdivision (Crescent Bay Drive) to the Remington Hills Subdivision (Hawken Drive). This project includes approximately 2,400 linear feet of a two-lane collector street, sidewalks, curb, gutter, street lighting, new roadway sections, guardrail, and traffic calming facilities.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility, and safety for persons traveling to, from, and through the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is required by, and is consistent with, the Otay Mesa and Otay Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: TransNet funding of \$3 million has been allocated to this project in Fiscal Year 2014. Project total cost has been increased to \$8.3 million. This is \$1.5 million more than previously published based on revised cost estimate determined at 60 percent design. A portion of the construction phase is currently unfunded.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 1,172,718	\$ 2,077,282	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,250,000
TransNet (Prop A 1/2% Sales Tax)	400156	-	36,672	-	-	-	-	-	-	-	-	36,672
TransNet Extension Congestion Relief Fund	400169	-	-	3,000,000	-	-	-	-	-	-	-	3,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,000,000	2,000,000
Total		\$ 1,172,718	\$ 2,113,954	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,000,000	\$ 8,286,672

Transportation & Storm Water
Otay Mesa Truck Route Phase 4 / S11060

Trans - Roadway

Council District: 8	Priority Score: 43
Community Plan: Otay Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Li, David
Duration: 2010 - 2017	619-533-5164
Improv Type: New	dli@sandiego.gov

Description: This Phase IV project provides for the construction of an additional lane to the existing Otay Truck Route from La Media Road to Drucker Lane and for the extension of the Truck Route (two lanes) from Britannia Boulevard to La Media Road and along Britannia Boulevard from the border to Britannia Court.

Justification: The Phase IV additional lane and extension of the Truck Route will remove cargo traffic from local streets and further expedite international truck traffic southbound into Mexico at the Otay Mesa Port of Entry.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental process for Phase IV was completed in Fiscal Year 2012. Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Right-of-way acquisition is scheduled for Fiscal Year 2014. Construction for Phase IV is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: Project total cost has been reduced to \$16.9 million due to revised project cost estimate and adjusted inflation.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Federal Grant	9600	\$ -	\$ -	\$ -	\$ 2,400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,400,000
Grant Fund - State	600001	1,281,328	518,672	-	-	-	-	-	-	-	-	1,800,000
TransNet Extension Congestion Relief Fund	400169	450,026	349,974	-	-	2,500,000	-	-	-	-	-	3,300,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,350,000	9,350,000
Total		\$ 1,731,354	\$ 868,646	\$ -	\$ 2,400,000	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 9,350,000	\$ 16,850,000

Transportation & Storm Water

Pacific Beach Obstructed Curb Ramp Barrier Removal / S11048

Trans - Ped Fac - Accessibility Improve

Council District: 2	Priority Score: 62
Community Plan: Pacific Beach	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2012 - 2015	619-533-4654
Improv Type: Betterment	apalaseyed@sandiego.gov

Description: This project will provide for curb ramps, curbs, gutters, sidewalks, street overlay, new curb inlets, cleanouts, Americans with Disabilities Act (ADA) pedestrian push buttons, a median curb, and traffic striping at the intersection of Pacific Beach Drive and Mission Boulevard.

Justification: This project location is in a heavily used area. One or more ADA complaints have been received. The improvements are needed for disabled access in the public right-of-way for compliance with current ADA standards.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work has not been established. Design and construction will be scheduled following definition of project scope.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Pacific Beach Urban Comm	400117	\$ 29,427	\$ 20,573	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	320,000	320,000
Total		\$ 29,427	\$ 20,573	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 320,000	\$ 370,000

Transportation & Storm Water
Pacific Highlands Traffic Signals / S01062

Trans - Signals - Traffic Signals

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: January, Frank
Duration: 2004 - 2019	619-533-3699
Improv Type: New	fjanuary@sandiego.gov

Description: This reimbursement project provides for installing up to 16 different traffic signals within the Pacific Highlands Ranch Community.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facilities Financing Plan and is in conformance with the City's General Plan.

Justification: These signals will be installed as part of the traffic control system for the Pacific Highlands Ranch community. They are needed to accommodate the increase in traffic generated by this community.

Schedule: Traffic signal installation will be scheduled as the community develops.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 1,220,996	\$ 1,179,004	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,400,000
Total		\$ 1,220,996	\$ 1,179,004	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,400,000

Transportation & Storm Water

Pacific Hwy Obstructed Curb Ramp Barrier Removal / S11045

Trans - Ped Fac - Accessibility Improve

Council District: 2	Priority Score: 66
Community Plan: Midway - Pacific Highway	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2012 - 2015	619-533-4654
Improv Type: Betterment	apalaseyed@sandiego.gov

Description: This project will provide for curb ramps, curbs, gutters, sidewalks, a new storm drain inlet, streetlights, and traffic striping on Pacific Highway at Estudillo Street, Bandini Street, and Sutherland Street.

Relationship to General and Community Plans: This project is consistent with the Midway Community Plan and the City's General Plan.

Justification: The project location is a highly used area. One or more Americans with Disabilities Act (ADA) complaints have been received. The improvements are needed for disabled access in public right-of-way for compliance with current ADA standards.

Schedule: Design and environmental document began in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014.

Operating Budget Impact: None.

Summary of Project Changes: An additional \$300,000 in Midway/Pacific Highway Urban Community funding is allocated to this project for Fiscal Year 2014. Total project cost has been increased to \$1.2 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ 158,003	\$ 741,997	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000
Total		\$ 158,003	\$ 741,997	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000

Transportation & Storm Water

Palm Avenue Interstate 805 Interchange / S00869

Trans - Bridge - Vehicular

Council District: 8	Priority Score: 53
Community Plan: Otay Mesa, Otay Mesa - Nestor	Priority Category: Medium
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2002 - 2017	619-533-4654
Improv Type: Widening	apalaseyed@sandiego.gov

Description: This project provides for improving the Palm Avenue/Interstate 805 Interchange in three phases. The first phase has been completed which included restriping of travel lanes and signal modification. The second phase consists of environmental determination and design of the project; construction repairs to the bridge approaches and abutments; bridge widening to the south; installation of sidewalk and signals; restriping; and signage modifications. The third phase consists of construction of the bridge widening to the north; relocation of north bound on/off ramps and widening of the two on-ramps. All three phases of the project improvements per the Otay Mesa Public Facility Financing Plan (Projects T1.1, 1.2, 1.3, and 1.4).

Justification: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa Community. Improvements to this interchange will also help to reduce traffic volumes on State Route 905.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I is complete. Phase II environmental studies and preliminary design considerations began in Fiscal Year 2010. Phase II design (southern side of bridge) will be completed in Fiscal Year 2015 and construction scheduled in Fiscal Year 2016. Phase III design (northern side of bridge) is scheduled to begin in Fiscal Year 2015. Construction for Phase III will be scheduled upon allocation of funding. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: Total project cost has been decreased by \$6 million based on revised Facilities Benefit Assessment funding, which is contingent upon the rate of development and fees collected in the community.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Otay Mesa-East (From 39062)	400092	\$ 3,932,289	\$ 3,004,200	\$ -	\$ -	\$ 1,244,054	\$ 7,108,877	\$ 4,336,685	\$ -	\$ -	\$ -	\$ 19,626,105
Otay Mesa-West (From 39067)	400093	2,174,071	2,077,326	-	-	505,946	2,891,123	10,663,315	-	-	-	18,311,781
Total		\$ 6,106,360	\$ 5,081,526	\$ -	\$ -	\$ 1,750,000	\$ 10,000,000	\$ 15,000,000	\$ -	\$ -	\$ -	\$ 37,937,886

Transportation & Storm Water

Palm Avenue Roadway Improvements / S00913

Trans - Roadway

Council District: 8	Priority Score: 57
Community Plan: Otay Mesa - Nestor	Priority Category: High
Project Status: Continuing	Contact Information: Giandoni, Mark
Duration: 2007 - 2016	619-533-4618
Improv Type: New	mgiandoni@sandiego.gov

Description: This project provides for vehicular and pedestrian safety improvements on Palm Avenue from Beyer Way to Del Cardo Avenue. The improvements include installation of raised center medians, turn pockets, traffic signals, pedestrian refuge areas, crosswalks, striping, and signage. Subsequent phases of this project may include further analysis of the pedestrian and streetscape aspects of the project area.

Justification: These improvements will benefit the community by increasing the safety and flow of traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary project planning began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin and to be completed in Fiscal Year 2014.

Summary of Project Changes: TransNet funding of \$2.4 million has been allocated to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
TransNet Extension Congestion Relief Fund	400169	695,830	1,367,440	2,403,939	-	-	-	-	-	-	-	4,467,209
Total		\$ 845,830	\$ 1,367,440	\$ 2,403,939	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,617,209

Transportation & Storm Water
Park Boulevard and Essex Street / S11054

Trans - Ped Fac - Accessibility Improve

Council District: 2	Priority Score: N/A
Community Plan: Uptown	Priority Category: N/A
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2011 - 2014	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for the realignment of the existing crosswalk, installs in-roadway lighting systems at the crosswalk, and provides pop-outs to improve safety and walkability for pedestrians.

Schedule: Environmental document began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design began and was completed in Fiscal Year 2012. Construction began Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Justification: This project will enhance safety and walkability for pedestrians.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total	
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Grant Fund - Other	600002	\$ 224,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	224,000
TransNet Extension Congestion Relief Fund	400169	80,760	15,240	-	-	-	-	-	-	-	-	-	96,000
Total		\$ 304,760	\$ 15,240	\$ -	\$ -	320,000							

Transportation & Storm Water
Poway Road Bicycle Path - Class I / S00943

Trans - Bicycle Facilities (All Class.)

Council District: 5	Priority Score: 56
Community Plan: Sabre Springs	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1997 - 2015	619-533-5120
Improv Type: Widening	bjohnson@sandiego.gov

Description: This project provides for the construction of a Class I bicycle path (combined pedestrian and bicycle travel) easterly along the south side of Poway Road from the I-15/Poway Road interchange to Sabre Springs Parkway, approximately 1,950 feet in length. This project replaces the existing Class II bikeway located within the shoulder of Poway Road.

Justification: The Sabre Springs Community Plan encourages the development of a system of bikeways within the community, tying into the regional bicycle network.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Sabre Springs Community Plan and is in conformance with the City's General Plan.

Schedule: The Environmental Process began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction is scheduled to begin and to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Prop A-(Bikeway)	400158	\$ 147,524	\$ 352,476	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Sabre Springs-FBA	400082	483,555	616,445	-	-	-	-	-	-	-	-	1,100,000
TransNet Extension Congestion Relief Fund	400169	-	980,000	-	-	-	-	-	-	-	-	980,000
Total		\$ 631,079	\$ 1,948,921	\$ -	2,580,000							

Transportation & Storm Water
Rancho Bernardo Bikeway / S00962

Trans - Bicycle Facilities (All Class.)

Council District: 5	Priority Score: 74
Community Plan: Rancho Bernardo	Priority Category: High
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2007 - 2014	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for the installation of three miles of Class II bike lanes on West Bernardo Drive from Rancho Bernardo Road to Aguamiel Road and on Bernardo Center Drive from West Bernardo Drive to Rancho Bernardo Road.

Justification: This project completes gaps in the Rancho Bernardo community bicycle network, and connects to regional bicycle facilities. It also improves bicycle access to a number of community facilities, including a transit center, library, and schools.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: This project is part of a Design/Build contract. Design and construction began in Fiscal Year 2010. Construction was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Prop A-(Bikeway)	400158	\$ 123,359	\$ 126,641	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Total		\$ 123,359	\$ 126,641	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000

Transportation & Storm Water

Regents Road Bridge / S00729

Trans - Bridge - Vehicular

Council District: 1	Priority Score: N/A
Community Plan: University	Priority Category: N/A
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 1992 - 2015	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for an 870-foot bridge spanning the AT&SF Railroad and a portion of the flood plain. Additionally, this project provides for a four-lane major street with Class II bike lanes on Regents Road from the AT&SF railroad bridge to 100 feet north of Lahitte Court as well as widening the existing half width street to a four-lane major street from 100 feet north of Lahitte Court to Governor Drive, including Class II bike lanes. In addition, the project recreational improvements in the canyon, which include limiting noise to the greatest extent possible, traffic calming, walkability, profile/light penetration structure design, habitat restoration, recreational improvements for pedestrians, and bike access trails.

Justification: This project will complete Regents Road and provide continuous access to northern communities. This project is included in the Council-approved North University City Financing Plan and Facilities Benefit Assessment Plan (Project NUC-18).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Project is on indefinite hold due to a vote not to proceed by the Land Use and Housing Committee.

Summary of Project Changes: No significant change to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 2,195,038	\$ 4,542,761	\$ -	\$ -	\$ -	\$ -	\$ 24,816,677	\$ -	\$ -	\$ -	\$ 31,554,476
Total		\$ 2,195,038	\$ 4,542,761	\$ -	\$ -	\$ -	\$ -	\$ 24,816,677	\$ -	\$ -	\$ -	\$ 31,554,476

Transportation & Storm Water

Regents Road Widening-Genesee to Executive / S00881

Trans - Roadway

Council District: 1	Priority Score: 56
Community Plan: University	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2003 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for widening Regents Road to a modified four-lane major street from Genesee Avenue to Executive Drive, relocation of the Genesee Avenue/Regents Road intersection to the east, and bike lanes.

Justification: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Financing Plan - Project 13 and Facilities Benefit Assessment Document.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The right-of-way phase of the project has been completed and the project design has been updated to meet new water quality requirements. Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: Total project budget has been revised to reflect the addition of \$430,000 in North University City-FBA funds that were received in Fiscal Year 2013. The donation of \$600,000 in Fiscal Year 2013 from the University of California - San Diego (UCSD) was not received; however, the amount has been revised to \$670,000 and is anticipated to be received in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total	
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
North University City-FBA	400080	\$ 1,386,089	\$ 3,988,911	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,375,000
Donations	9700	-	-	-	670,000	-	-	-	-	-	-	-	670,000
Total		\$ 1,386,089	\$ 3,988,911	\$ -	\$ 670,000	\$ -	\$ -	6,045,000					

Transportation & Storm Water

Replace Obsolete T/S Controllers / AIL00010

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: Replacement

Trans - Signals - Traffic Signals

Priority Score: Annual
Priority Category: Annual
Contact Information: Hughes, Duncan
 619-533-3141
 drhughes@sandiego.gov

Description: This annual allocation provides for replacing obsolete and/or out-of-production traffic signal (T/S) controller units.

Justification: Present day requirements for coordinated signal operation, protected left turns, and emergency vehicle preemption are increasingly difficult or impossible to incorporate into some older controller units now in service. Older units function with moving parts and electrical contacts, both of which are subject to wear. Maintenance costs are increasing and parts are becoming difficult to find. The new controllers are solid-state, less costly to maintain, and more adaptable to today's needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: This annual allocation will use prior-year continuing appropriations to replace obsolete or out-of-production T/S controller units. Future TransNet funding will be allocated on an as-needed basis.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ -	\$ 1,045	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,045
TransNet Extension Congestion Relief Fund	400169	-	100,771	-	-	-	-	-	-	-	-	100,771
Total		\$ -	\$ 101,815	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	101,815

Transportation & Storm Water
Resurfacing of City Streets / AID00005

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2010 - 2020	619-527-7509
Improv Type: Betterment	wgefrom@sanidiego.gov

Description: This annual allocation provides for roadway resurfacing, repair, and reconstruction.

Schedule: Projects are scheduled on a priority basis.

Justification: This project provides for resurfacing, repair, and reconstruction of City streets, which are necessary to maintain the streets in serviceable condition and to mitigate roadway deterioration.

Summary of Project Changes: Trench Cut Fee funding in the amount of \$2.0 million has been allocated to this project for Fiscal Year 2014. An additional \$222.8 million of bond financing is scheduled for street resurfacing projects through Fiscal Year 2018. Based on a streets condition assessment conducted in November 2011, the City will need an estimated \$156.1 million of additional unidentified funding to address the remaining deferred capital needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 21,624,363	\$ 1,671,010	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,295,373
Deferred Maintenance Revenue 2012A-Project	400848	15,677,143	14,891,057	-	-	-	-	-	-	-	-	30,568,200
Deferred Capital Bond Financing	9301	-	-	-	41,510,619	42,029,501	46,699,447	43,689,927	43,689,927	-	-	217,619,421
Gas Tax Fund	200118	9,909,236	1,890,764	-	-	-	-	-	-	-	-	11,800,000
CIP Contributions from General Fund	400265	-	2,552,888	-	-	-	-	-	-	-	-	2,552,888
Grant Fund - State	600001	7,549,513	1,263,449	-	-	-	-	-	-	-	-	8,812,962
Infrastructure Improvement - CD 1	400681	-	3,899	-	-	-	-	-	-	-	-	3,899
Other Bond Financing	9302	-	-	-	5,150,000	-	-	-	-	-	-	5,150,000
Prop 42 Replacement - Transportation Relief Fund	200306	-	38,276	-	-	-	-	-	-	-	-	38,276
TransNet (Prop A 1/2% Sales Tax)	400156	-	1	-	-	-	-	-	-	-	-	1
Trench Cut Fees/Excavation Fee Fund	200203	-	-	2,000,000	-	-	-	-	-	-	-	2,000,000
Underground Surcharge CIP Fund	200218	972,595	755,038	-	-	-	-	-	-	-	-	1,727,632
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	156,106,910	156,106,910
Total		\$ 55,732,849	\$ 23,066,383	\$ 2,000,000	\$ 46,660,619	\$ 42,029,501	\$ 46,699,447	\$ 43,689,927	\$ 43,689,927	\$ -	156,106,910	\$ 459,675,562

Transportation & Storm Water

Rose & Tecolote Creeks Water Quality Improvements / ACC00002

Drainage - Best Mgt Practices (BMPs)

Council District: 6	Priority Score: Annual
Community Plan: Clairemont Mesa	Priority Category: Annual
Project Status: Continuing	Contact Information: Matter, Gene
Duration: 2010 - 2015	858-541-4346
Improv Type: Betterment	rmatter@sandiego.gov

Description: This project proposes Storm Water Best Management Practices (BMP) to address pollutants of concern in the Tecolote Creek sub-watershed. A green street consisting of several biofiltration basins will be constructed at various points in the neighborhood around Mount Abernathy Avenue. The basins will reduce the amount of storm water runoff that reaches the storm drain system.

Justification: This project addresses pollutants of concern within the Rose and Tecolote Creek watersheds which satisfies the watershed-based water quality activity requirements in the Regional Water Quality Board's Municipal Storm Water Permit.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018			
Rose & Tecolote Creek Water Quality	400631	\$ 1,027,821	\$ 207,298	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,235,119
Total		\$ 1,027,821	\$ 207,298	\$ -	\$ 1,235,119							

Transportation & Storm Water

Rose Creek Bikeway / S00946

Trans - Bicycle Facilities (All Class.)

Council District: 2, 6	Priority Score: N/A
Community Plan: Mission Bay Park, Pacific Beach	Priority Category: N/A
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2001 - 2014	619-533-7482
Improv Type: New	jbatta@sandiego.gov

Description: This project provides for design and construction of a pedestrian/bicycle bridge across Rose Creek and a paved Class I bike path to connect the westerly end of the new bridge to Pacific Beach Drive.

Justification: This project will close a gap in the existing network of bike paths and lanes in Mission Bay Park. The project will allow pedestrians and bicyclists to circumvent a much longer existing route along Grand Avenue.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project implements the Pacific Beach Community Plan and the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 with substantial completion in Fiscal Year 2012. Ribbon cutting for the bridge was held on April 20, 2012. Plant establishment and maintenance is scheduled to be completed in Fiscal Year 2014 followed by the issuance of the Notice of Completion (NOC).

Summary of Project Changes: In Fiscal Year 2013, funding in the amount of \$500,000 in TransNet ARRA Exchange funds was Council approved (O-20240) to be transferred to CIP S00871, Replacement of the West Mission Bay Drive Bridge over San Diego River project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total	
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Grant Fund - Other	600002	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
Grant Fund - State	600001	271,285	228,715	-	-	-	-	-	-	-	-	-	500,000
TransNet (Prop A 1/2% Sales Tax)	400156	150,000	-	-	-	-	-	-	-	-	-	-	150,000
Prop A-(Bikeway)	400158	1,000,000	-	-	-	-	-	-	-	-	-	-	1,000,000
TransNet ARRA Exchange Fund	400677	3,943,990	556,010	-	-	-	-	-	-	-	-	-	4,500,000
Total		\$ 5,515,275	\$ 784,725	\$ -	\$ -	6,300,000							

Transportation & Storm Water

Rosecrans Street Corridor Improvements / S00830

Trans - Roadway

Council District: 2	Priority Score: N/A
Community Plan: Midway - Pacific Highway, Peninsula	Priority Category: N/A
Project Status: Warranty	Contact Information: Genovese, Brian
Duration: 2003 - 2015	619-533-3836
Improv Type: Betterment	bgenovese@sandiego.gov

Description: This project provides for improvements to the former State Route 209, which includes all or parts of Camino del Rio West, Rosecrans Street, Canon Street, Catalina Boulevard, and Cabrillo Memorial Drive. Camino del Rio West improvements consist of upgrading the sidewalk facilities, including installation of pedestrian ramps and traffic signal modifications, and construction of turn pocket and signal modifications on Rosecrans at Midway.

Justification: Redevelopment in the area resulted in increased traffic and pedestrian activity.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula and Midway Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I of the project which includes traffic signal modifications, and installation of turn pockets began in Fiscal Year 2010. Construction of Phase I was completed in Fiscal Year 2011. This project is on hold until the department can complete an evaluation in order to identify additional improvements to the area. The evaluation of this project is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total	
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
SR 209 & 274 Coop with State	400633	\$ 118,399	\$ 1,329,927	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,448,325
Total		\$ 118,399	\$ 1,329,927	\$ -	\$ -	\$ 1,448,325							

Transportation & Storm Water

Ruffin Road/Murphy Canyon Road Bikeway Project / S00959

Trans - Bicycle Facilities (All Class.)

Council District: 6, 7	Priority Score: 91
Community Plan: Kearny Mesa	Priority Category: High
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2008 - 2014	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This proposed project will install 3.25 miles of Class II Bikeways from Kearny Villa Road to Murphy Canyon Road and upgrade the existing Class III facility on Murphy Canyon Road between Aero Drive to city limits that will connect to Murphy Canyon Road Bike Path.

Justification: This project will provide north and south connectivity to other bikeways within the city and will provide a safer route of travel for bicyclists.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan. This Study is consistent with the Bicycle Master Plan, which was passed by Council Resolution R-296581.

Schedule: This project is part of a Design/Build contract. Design and construction began in Fiscal Year 2010. Construction was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 146,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	146,200
TransNet (Prop A 1/2% Sales Tax)	400156	-	1,000	-	-	-	-	-	-	-	-	1,000
TransNet ARRA Exchange Fund	400677	10,250	19,750	-	-	-	-	-	-	-	-	30,000
Total		\$ 156,450	\$ 20,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	177,200

Transportation & Storm Water

SR-94/Euclid Ave Interchange Improvements / S11046

Trans - Bridge - Vehicular

Council District: 4	Priority Score: 52
Community Plan: Encanto Neighborhoods (Southeastern)	Priority Category: Medium
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2011 - 2014	619-533-4654
Improv Type: Replacement	apalaseyed@sandiego.gov

Description: This project provides for the evaluation, environmental documentation, design, and construction for improvements to the State Route 94/Euclid Avenue Interchange.

Justification: This project will improve safety and traffic flow within the Euclid Avenue interchange.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Encanto Neighborhoods Community Plan and in conformance with the City's General Plan.

Schedule: Preliminary engineering and environmental documentation began in Fiscal Year 2012 and was completed in Fiscal Year 2013. During the development of a traffic study for the project it was determined that the originally proposed improvements would not satisfy the site issues leading to a need to re-strategize the project.

Summary of Project Changes: Scheduled TransNet funding in the amount of \$905,000 was removed from Fiscal Year 2015 and reallocated to other TransNet eligible projects. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014							Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
TransNet Extension RTCI Fee	400174	\$ 80,200	\$ 344,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 425,000
Total		\$ 80,200	\$ 344,800	\$ -	\$ 425,000								

Transportation & Storm Water

SR2S Traffic Safety Projects Grant #1 / L00010

Trans - Signals - Calming/Speed Abatement

Council District: 8	Priority Score: 65
Community Plan: Otay Mesa - Nestor	Priority Category: High
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2011 - 2013	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project will construct intersection bulb-outs, curb ramps, sidewalks, and install V-calm signs, which are traffic calming features on the streets in and around Berry, Nestor, and Emory Elementary Schools and Mar Vista Middle School.

Justification: This project will provide accessible walking paths for pedestrians in and around school areas within the community of Otay Mesa/San Ysidro.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa - Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design for this project began Fiscal Year 2012. Construction of the improvements was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 127,978	\$ 325,432	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	453,410
TransNet Extension Congestion Relief Fund	400169	14,220	52,825	-	-	-	-	-	-	-	-	67,045
Total		\$ 142,198	\$ 378,257	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	520,455

Transportation & Storm Water

SR94/Euclid Av Interchange-Phase 2 / S14009

Trans - Roadway

Council District: 4	Priority Score: 57
Community Plan: Southeastern (Encanto Neighborhoods)	Priority Category: High
Project Status: New	Contact Information: Chui, Gary
Duration: 2014 - 2019	619-533-3770
Improv Type: Betterment	gchui@sandiego.gov

Description: The SR 94/Euclid Avenue interchange is an uncontrolled intersection which contains higher than average accident rates. The Euclid Avenue overpass crosses State Route 94, one of the region's most important east-west connections. The City of San Diego is considering improvements to the interchange to enhance safety features through this corridor and the optimization of the level of service for both Euclid Avenue and SR 94.

Justification: The project will evaluate the SR94 / Euclid Avenue Interchange for improvements to enhance Level of Service of the interchange and safety improvement measures for all modes of transportation.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Encanto Neighborhoods Community Plan and in conformance with the City's General Plan.

Schedule: Preliminary engineering and environmental documentation began in Fiscal Year 2012 and was completed in Fiscal Year 2013 in SR-94/Euclid Avenue Interchange Improvements, S11046. Design is scheduled to begin late in Fiscal Year 2014 or early in Fiscal Year 2015. Construction is anticipated to begin in Fiscal Year 2015. A traffic study for the project was performed which identified improvement elements for the area. The State of California has reviewed the study and will participate in the project as it relates to their facilities.

Summary of Project Changes: This is a newly established project project for Fiscal Year 2014. TransNet Regional Transportation Congestion Improvement Program (RTCIP) Fee funding in the amount of \$400,000 has been allocated to this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet Extension RTCI Fee	400174	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Total		\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Transportation & Storm Water
San Diego River Multi-Use Path / S00958

Trans - Bicycle Facilities (All Class.)

Council District: 7	Priority Score: 56
Community Plan: Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Giandoni, Mark
Duration: 2006 - 2014	619-533-4618
Improv Type: New	mgiandoni@sandiego.gov

Description: This project provides for a multi-use pedestrian and bicycle path under State Route 163 from Hazard Center Drive to Fashion Valley Mall on the north side of the San Diego River. The project includes a paved bicycle and pedestrian path, visitor kiosk, striping, signage, bollards, and lighting for the path underneath State Route 163.

Justification: This project is part of the Bicycle Master Plan to guide the development and the creation of a firm foundation for a bicycle-friendly environment to serve bicyclists and pedestrians throughout the City. These improvements will benefit the community by increasing the mobility and safety through the enhancement of the bicycle path environment.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and planning began in Fiscal Year 2006 and was completed in Fiscal Year 2008. The environmental review process began in Fiscal Year 2009 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Construction is scheduled to begin and to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 96,902	\$ 3,098	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Prop A-(Bikeway)	400158	180,000	-	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	649,129	889,871	-	-	-	-	-	-	-	-	1,539,000
Total		\$ 926,031	\$ 892,969	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,819,000

Transportation & Storm Water
San Remo Way Storm Drain / S11004

Drainage - Storm Drain Pipes

Council District: 2	Priority Score: 44
Community Plan: Peninsula	Priority Category: Medium
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2011 - 2014	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe along San Remo Way.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Schedule: Design began in 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 76,158	\$ 78,842	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	155,000
Peninsula Urban Comm	400118	90,006	59,994	-	-	-	-	-	-	-	-	150,000
Total		\$ 166,164	\$ 138,836	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	305,000

Transportation & Storm Water
Saturn Blvd Roadway Improvements / S11028

Trans - Ped Fac - Sidewalks

Council District: 8	Priority Score: 41
Community Plan: Otay Mesa - Nestor	Priority Category: Low
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2011 - 2014	619-533-4654
Improv Type: Betterment	apalaseyed@sandiego.gov

Description: This project provides for the widening of the west side of Saturn Boulevard, north of Grove Street. The project includes new pavement, with approximately 980 linear feet of new curb, gutter and sidewalk, pedestrian ramps, retaining wall, drainage improvements and relocation of existing above ground utilities.

Justification: The project is located adjacent to a school where students disembark from a school bus and then walk to school via this route. This project would provide a safer pedestrian route for the students and also improve surface drainage.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: Funding was added per City Council Resolution (R-307908, December 4, 2012). By this action, TransNet in the amount of \$477,866 and grant funding in the amount of \$445,720 was transferred from SR2S Sidewalk Projects Grant #2 (L-00011) to this project increasing total project cost to \$1,673,586.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 232,984	\$ 612,736	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	845,720
Otay Mesa/Nestor Urb Comm	400125	-	350,000	-	-	-	-	-	-	-	-	350,000
TransNet Extension Congestion Relief Fund	400169	-	477,866	-	-	-	-	-	-	-	-	477,866
Total		\$ 232,984	\$ 1,440,602	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,673,586

Transportation & Storm Water

School Traffic Safety Improvements / AIK00002

Trans - Ped Fac - Sidewalks

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Genovese, Brian
Duration: 2010 - 2021	619-533-3836
Improv Type: New	bgenovese@sandiego.gov

Description: This annual allocation provides for the installation of traffic control devices, sidewalks, signal modifications, and other improvements that will serve to improve safety surrounding schools. This allocation can also be used to match State or federal grants for this purpose.

Justification: The Public Safety and Neighborhood Services Committee of the City Council requested that this program be instituted in order to proactively respond to school traffic safety problems in the City.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be identified each year based on the priorities identified by the Public Works-Engineering and Capital Projects Department.

Summary of Project Changes: TransNet funding has been allocated to this project through Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ -	\$ 340,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 340,800
TransNet (Prop A 1/2% Sales Tax)	400156	-	12,178	-	-	-	-	-	-	-	-	12,178
TransNet Extension Congestion Relief Fund	400169	219,309	117,545	201,890	-	200,000	200,000	200,000	-	-	-	1,138,744
Total		\$ 219,309	\$ 470,523	\$ 201,890	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 1,491,722

Transportation & Storm Water

Scripps Ranch/Mira Mesa Medians Project / S00838

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 37
Community Plan: Scripps Miramar Ranch	Priority Category: Low
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2001 - 2014	619-533-4654
Improv Type: Betterment	apalaseyed@sandiego.gov

Description: This project provides for median improvements on Scripps Ranch Boulevard between Hibert Street and Mira Mesa Boulevard and on Mira Mesa Boulevard from Interstate 15 to Scripps Ranch Boulevard. Bike lanes will also be added along Mira Mesa Boulevard. The improvements on Mira Mesa Boulevard will be done by a developer reimbursement agreement, and includes a new traffic signal and mid-block crosswalk at the Hibert Street driveway, restricting u-turns during peak hours for east bound to west bound Mira Mesa Boulevard at Scripps Ranch Boulevard, and accommodating u-turns at the Scripps Ranch Boulevard and Erma Road intersection. The City will be responsible for the improvements on Scripps Ranch Boulevard.

Justification: This portion of Scripps Ranch Boulevard and Mira Mesa Boulevard is classified as a four-lane major street. The median improvement will improve vehicle access and operations per the Scripps Miramar Ranch Public Facilities Financing Plan - Project 34-2A and Project 34-2B.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Improvements to the Scripps Ranch Boulevard portion of the project were the responsibility of the City. Design of these medians was completed in Fiscal Year 2010. Construction of the Scripps Ranch Boulevard portion began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction of the Mira Mesa Boulevard portion was scheduled to begin in Fiscal Year 2013, contingent upon approval of a reimbursement agreement and the completion of design by the developer.

Summary of Project Changes: It is anticipated that the total project cost will be increased in Developer funding in the amount of \$160,000 in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ -	\$ -	\$ -	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000
Private & Others Contrib-CIP	400264	156,676	-	-	-	-	-	-	-	-	-	156,676
Scripps Miramar Ranch FBA	400086	915,068	6,250	-	-	-	-	-	-	-	-	921,318
Total		\$ 1,071,744	\$ 6,250	\$ -	\$ 160,000	\$ -	\$ 1,237,994					

Transportation & Storm Water

Sea World Drive/Interstate 5 Interchange Imp / S00888

Trans - Bridge - Vehicular

Council District: 2	Priority Score: 74
Community Plan: Mission Bay Park	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2007 - 2018	619-533-4654
Improv Type: Replacement	apalaseyed@sandiego.gov

Description: This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. In addition, this alternative proposes to provide a loop on ramp to northbound Interstate 5 from eastbound Sea World Drive. The eastbound and westbound approaches would be modified to provide required storage and the entire interchange would be relocated approximately 30-feet to the south to accommodate phased construction of a new overcrossing. In addition, when funding is identified, Sea World Drive will be widened to six lanes between Sea World Way and Interstate 5.

Justification: Widening Sea World Drive to six lanes and improving the Sea World Drive/Interstate 5 interchange are necessary to meet existing and forecasted traffic volumes.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Project study report was completed in Fiscal Year 2011. Preliminary engineering and preparation of environmental document were scheduled to begin in Fiscal Year 2011 but have been put on hold due to funding constraints. Design, environmental, right-of-way, construction support, and construction engineering totaling \$105.4 million (\$23.2 million design, right-of-way, environmental, and \$82.2 million for construction support and construction) is on hold until funding can be identified.

Summary of Project Changes: There are no significant changes anticipated for this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Sea World Traffic Mitigation Fund	200385	\$ 1,090,538	\$ 2,909,462	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000,000
TransNet Extension Congestion Relief Fund	400169	-	-	-	-	-	5,455,393	5,269,516	-	-	-	10,724,909
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	105,438,300	105,438,300
Total		\$ 1,090,538	\$ 2,909,462	\$ -	\$ -	\$ -	\$ 5,455,393	\$ 5,269,516	\$ -	\$ -	\$ 105,438,300	\$ 120,163,209

Transportation & Storm Water

Sidewalk Repair and Reconstruction / AIK00003

Trans - Ped Fac - Sidewalks

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2010 - 2021	619-527-7509
Improv Type: New	wgefrom@saniego.gov

Description: This annual allocation provides for the replacement of damaged sidewalks, curbs, and gutters Citywide.

Justification: This project replaces sidewalks, curbs, and gutters which have been damaged by City trees in areas near schools and parks and contributes to the City's ongoing efforts to promote walking as a mode of transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis and as funding is allocated.

Summary of Project Changes: General Fund contributions in the amount of \$400,000 and Prop 42 Replacement funding in the amount of \$500,000 have been allocated to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 8,143,649	\$ 199,010	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,342,659
CIP Contributions from General Fund	400265	309,359	90,641	400,000	-	400,000	400,000	400,000	400,000	400,000	-	2,800,000
Infrastructure Improvement - CD 6	400686	-	15,392	-	-	-	-	-	-	-	-	15,392
Prop 42 Replacement - Transportation Relief Fund	200306	-	-	500,000	-	-	-	-	-	-	-	500,000
TransNet (Prop A 1/2% Sales Tax)	400156	-	0	-	-	-	-	-	-	-	-	0
TransNet Infrastructure Fund	400168	-	16,325	-	-	-	-	-	-	-	-	16,325
Total		\$ 8,453,008	\$ 321,369	\$ 900,000	\$ -	\$ 400,000	\$ -	\$ 11,674,377				

Transportation & Storm Water

Skyline Drive Improvements / S00912

Trans - Ped Fac - Sidewalks

Council District: 4
Community Plan: Skyline - Paradise Hills
Project Status: Warranty
Duration: 2007 - 2014
Improv Type: New

Priority Score: 49
Priority Category: Medium
Contact Information: Johnson, Brad
 619-533-5120
 bjohnson@sandiego.gov

Description: This project provides for improvements along Skyline Drive from 58th Street to Cardiff Street. These improvements include hardscape medians, traffic signal modifications, pavement enhancements, street lights, bus stops, pedestrian crossing improvements, traffic calming, and community signs.

Justification: The hardscaped medians, street lighting, and other proposed improvements will provide reduction in vehicle travel delay at many intersections. In addition, the proposed improvements will increase pedestrian and vehicular safety, particularly near many schools along the corridor. The project will also improve corridor walkability and add bicycle lanes that will provide connectivity to existing bicycle lanes.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary Design was completed in Fiscal Year 2008. Design began in Fiscal Year 2009 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 719,921	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 719,921
TransNet (Prop A 1/2% Sales Tax)	400156	157,373	-	-	-	-	-	-	-	-	-	157,373
TransNet ARRA Exchange Fund	400677	264,029	60,971	-	-	-	-	-	-	-	-	325,000
TransNet Extension Congestion Relief Fund	400169	1,675,000	-	-	-	-	-	-	-	-	-	1,675,000
Total		\$ 2,816,323	\$ 60,971	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,877,294

Transportation & Storm Water

Sorrento Valley Road & Interstate 5 Interchange / S00914

Trans - Roadway

Council District: 1	Priority Score: 50
Community Plan: Torrey Pines	Priority Category: Medium
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2007 - 2018	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: The purpose of the project is to provide traffic relief for local roadways within the Interstate-5/ Sorrento Valley Road Interchange. Key stakeholder agencies (Caltrans, SANDAG, and NCTD) make up the Project Development Team (PDT) and are committed to the development and evaluation of project alternatives to enhance traffic flow and safety that will accommodate all modes of travel within the project site. Land acquisition is required.

Justification: Traffic flow within the area is operating at low level of service and is severely impacted by stoppage for trains at the Coaster Station.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa and Torrey Pines Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2007 and is anticipated to be completed in Fiscal Year 2014. Design is scheduled to begin in Fiscal Year 2014 and to continue through Fiscal Year 2016. Construction schedule is contingent upon identification of funding.

Summary of Project Changes: TransNet funding in the amount of \$500,000 has been allocated to this project for Fiscal Year 2014. This is the second of five Transnet installments to accommodate additional project studies/tasks and staff labor.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 3,333,531	\$ 236,361	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,569,892
TransNet Extension Congestion Relief Fund	400169	147,335	477,665	500,000	-	500,000	500,000	500,000	-	-	-	2,625,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	47,000,000	47,000,000
Total		\$ 3,480,866	\$ 714,026	\$ 500,000	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 47,000,000	\$ 53,194,892

Transportation & Storm Water

Sports Arena Blvd-Rosecrans to Midway / S00721

Trans - Roadway - Enhance/Scape/Medians

Council District: 2	Priority Score: 27
Community Plan: Midway - Pacific Highway	Priority Category: Low
Project Status: Continuing	Contact Information: Fuentes, Julio
Duration: 1992 - 2017	619-533-3092
Improv Type: Widening	jfuentes@sandiego.gov

Description: This project provides for modifying the intersection of Sports Arena Boulevard, Rosecrans Street, and Camino del Rio West and widening Sports Arena Boulevard to a six-lane major street between Midway Drive and Rosecrans Street by modifying the median and restriping the street.

Justification: The eastbound traffic on Sports Arena Boulevard will be able to continue eastbound through the intersection of Sports Arena Boulevard/Rosecrans Street/Camino del Rio. Widening Sports Arena Boulevard will improve the traffic circulation. The average number of daily trips forecast for this segment of Sports Arena Boulevard is 50,000.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Midway/Pacific Highway Corridor Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to-date. The project schedule for the design and construction will be established once the scope of work is approved and funding identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000
Midway/Pacific Hwy Urban Comm	400115	302	249,698	-	-	-	-	-	-	-	-	250,000
TransNet (Prop A 1/2% Sales Tax)	400156	168,642	-	-	-	-	-	-	-	-	-	168,642
Gas Tax Fund	200117	200,000	-	-	-	-	-	-	-	-	-	200,000
Total		\$ 378,944	\$ 249,698	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	628,642

Transportation & Storm Water

Spring Canyon Road-Scripps Ranch to Pomerado Road / S00832

Trans - Roadway

Council District: 7	Priority Score: 42
Community Plan: Scripps Miramar Ranch, Rancho Encantada	Priority Category: Medium
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2004 - 2015	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project provides for the installation of traffic signals at three locations and the construction of raised medians at a number of intersections to reduce cut-through traffic on local collector streets. The project includes interconnection of the traffic signals in the segment. Specific locations will be determined by a traffic study which is included in this scope of work. The Community Planning Committees of Miramar Ranch North and Scripps Ranch approved a two phase plan as a result of the scheduled traffic study: Phase I: Install a traffic signal on Spring Canyon Road at Spruce Run Drive and median chokers on Spring Canyon Road at Semillon Boulevard and Sunset Ridge Drive. Phase II: Further evaluation of traffic calming, roadway safety, capacity enhancement, and traffic control features on Spring Canyon Road, which may include a traffic signal interconnect, additional traffic signals, and electronic speed monitoring signs.

Justification: The traffic signals will allow pedestrians to cross at controlled intersections. The raised medians at the three intersections will provide additional control of the traffic movements. The additional raised medians at specific intersections will reduce cut-through traffic on local collector streets. Interconnecting the traffic signals will be an effective means of controlling traffic speeds without sacrificing roadway capacity.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Encantada Precise Plan and Scripps Miramar Ranch Community Plan, and is in conformance with the City's General Plan.

Schedule: The traffic study was done in Fiscal Year 2009. Design of Phase I traffic improvements began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Scripps/Miramar Traffic	400255	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Spring Cnyn Rd Improvments	400256	302,551	447,449	-	-	-	-	-	-	-	-	750,000
Total		\$ 337,551	\$ 447,449	\$ -	\$ 785,000							

Transportation & Storm Water
State Route 15 Bikeway Study / S00731

Trans - Bicycle Facilities (All Class.)

Council District: 3, 9	Priority Score: 36
Community Plan: City Heights (Mid-City)	Priority Category: Low
Project Status: Warranty	Contact Information: Giandoni, Mark
Duration: 1995 - 2014	619-533-4618
Improv Type: New	mgiandoni@sandiego.gov

Description: This project provides for the construction of a bike route on the east side of State Route 15 from Landis Street to Adams Avenue.

Relationship to General and Community Plans: This project implements the Mid-City City Heights Community Plan and is in conformance with the City's General Plan.

Justification: This project provides the needed bikeway/bike path parallel with State Route 15 from Landis Street to Adams Avenue.

Schedule: Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2013.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 793,161	\$ 232,308	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,025,469
Grant Fund - State	600001	103,943	28,994	-	-	-	-	-	-	-	-	132,937
Historical Fund	X999	575,119	-	-	-	-	-	-	-	-	-	575,119
Prop A-(Bikeway)	400158	268,750	-	-	-	-	-	-	-	-	-	268,750
TransNet Extension Congestion Relief Fund	400169	395,851	109,149	-	-	-	-	-	-	-	-	505,000
Total		\$ 2,136,824	\$ 370,450	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,507,275

Transportation & Storm Water

State Route 163/Clairemont Mesa Blvd Interchange / S00905

Trans - Bridge - Vehicular

Council District: 6	Priority Score: 71
Community Plan: Kearny Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2005 - 2020	619-533-4654
Improv Type: Widening	apalaseyed@sandiego.gov

Description: This project provides for improving Clairemont Mesa Boulevard/State Route 163 to six-lane prime arterial standards. Phase I of the project consists of bridge widening and ramp realignment on the eastern side of the interchange. Phase II consists of ramp realignment on the western side. The interchange will be re-configured to eliminate existing loop on-ramps. The ramps will be re-configured to intersect Clairemont Mesa Boulevard at standard signalized intersections. High-occupancy vehicle/bus bypass lanes will be incorporated on the on-ramps.

Justification: These improvements will eliminate existing pedestrian/bike high-speed crossings and all vehicle, bike, and pedestrian moves will be controlled, thus improving safety. Transit movement through the interchange area will be greatly enhanced.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. There will be a five-year plant establishment and monitoring period through Fiscal Year 2019.

Summary of Project Changes: TransNet Regional Transportation Congestion Improvement Program (RTCIP) Fee funding in the amount of \$350,000 has been allocated to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 2,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,300,000
Kearny Mesa-Urban Comm	400136	601,057	(1,057)	-	-	-	-	-	-	-	-	600,000
Private & Others Contrib-CIP	400264	2,643,200	-	-	-	-	-	-	-	-	-	2,643,200
TransNet (Prop A 1/2% Sales Tax)	400156	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
TransNet Extension Congestion Relief Fund	400169	7,005,719	322,281	-	-	-	-	-	-	-	-	7,328,000
TransNet Extension RTCI Fee	400174	-	-	350,000	-	-	-	-	-	-	-	350,000
Total		\$ 15,049,976	\$ 321,224	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,721,200

Transportation & Storm Water
State Route 163/Friars Road / S00851

Trans - Bridge - Vehicular

Council District: 7	Priority Score: 61
Community Plan: Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 1990 - 2019	619-533-4654
Improv Type: Widening	apalaseyed@sandiego.gov

Description: This project provides for construction of a new southbound State Route 163 to westbound Friars Road off-ramp, widening of the Friars Road overcrossing structure to eight lanes extending to Frazee Road, construction of a third westbound lane on Friars Road to Fashion Valley Road, the addition of an exclusive right-turn lane on southbound Frazee Road to westbound Friars Road, other modifications to the existing on and off-ramps, and improvements to the existing State Route 163 southbound travel lanes to improve the weaving problems. This project also includes an auxiliary lane on southbound State Route 163 from Genesee Avenue to westbound Interstate 8, which requires major structural work to widen the bridge over the San Diego River. Additionally, over 5,300 feet of retaining walls will need to be constructed along State Route 163 and Friars Road, including one that is over 30 feet high. Friars Road widening and ramp improvements at Friars Road will be constructed with Phase I.

Justification: This project will alleviate some of the severe traffic delays along Friars Road due to new development in Mission Valley and the backup that occurs on the existing southbound off-ramp because of the weaving situation with the southbound on-ramp.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 1996. Design began in Fiscal Year 2002 and continued through Fiscal Year 2009. Final design for Phase I began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2014. Right-of-way is scheduled to be acquired in Fiscal Year 2014. Construction for Phase I is scheduled for Fiscal Year 2015 due to an extended and complex design process and funding availability. Phase II and Phase III are scheduled to be constructed in Fiscal Years 2017 and 2019, if funding becomes available.

Summary of Project Changes: Construction was rescheduled to Fiscal Year 2015 due to fund availability. Additionally, total project cost has been decreased by \$19.7 million based on revised project estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Grant Fund - Federal	600000	\$ 2,363,450	\$ 140,893	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,504,343
Mission Valley-Urban Comm.	400135	3,485,288	2,093,200	-	-	-	-	-	-	-	-	5,578,488
Private & Others Contrib-CIP	400264	471,139	-	-	-	-	-	-	-	-	-	471,139
Donations	9700	-	-	-	-	14,000,000	-	-	-	-	-	14,000,000
TransNet (Prop A 1/2% Sales Tax)	400156	988,611	-	-	-	-	-	-	-	-	-	988,611
TransNet Extension Congestion Relief Fund	400169	2,193,435	3,148,766	-	-	7,778,000	2,422,000	5,500,000	-	-	-	21,042,201
TransNet Extension RTCI Fee	400174	-	980,000	-	-	-	-	-	-	-	-	980,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	77,086,159	77,086,159
Total		\$ 9,501,923	\$ 6,362,859	\$ -	\$ -	\$ 21,778,000	\$ 2,422,000	\$ 5,500,000	\$ -	\$ -	\$ 77,086,159	\$ 122,650,941

Transportation & Storm Water
State Route 56 Bike Interchanges / S00955

Trans - Bicycle Facilities (All Class.)

Council District: 1	Priority Score: 90
Community Plan: Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, Rancho Penasquitos	Priority Category: High
Project Status: Continuing	Contact Information: Landre, Thomas
Duration: 2006 - 2014	619-533-3045
Improv Type: New	tlandre@sandiego.gov

Description: This project will provide for a bicycle path interchange and community connection points at Black Mountain Road, Camino Del Sur, Rancho Del Sol Way, and Torrey Meadows Drive along State Route 56.

Justification: Bicyclists and pedestrians traveling the SR-56 bicycle path and needing to cross through the interchange areas have to contend with high volumes of conflicting vehicular traffic. This project will expedite the movements along the bicycle path through and connecting to the interchange areas.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans and the Rancho Penasquitos Community Plan, and is in conformance with the City's General Plan.

Schedule: The project study report began in Fiscal Year 2006 and was completed in Fiscal Year 2008. Design and construction for SR-56 / Black Mountain Road began in Fiscal Year 2010 and were completed in Fiscal Year 2012. Remaining community bicycle paths will be designed and constructed once funding is identified.

Summary of Project Changes: Previously identified TransNet funding in the amount of \$400,000 has been removed from this project and reallocated to higher priority projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 605,168	\$ -	\$ 605,168
Pacific Highlands Ranch FBA	400090	-	-	-	-	-	-	-	-	530,400	-	530,400
Prop A-(Bikeway)	400158	341,017	1,008,983	-	-	-	-	-	-	-	-	1,350,000
Rancho Penasquitos FBA	400083	25,566	1,724,434	-	-	-	-	-	-	-	-	1,750,000
Torrey Highlands	400094	-	-	-	-	-	-	-	-	295,900	-	295,900
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	7,222,940	7,222,940
Total		\$ 366,583	\$ 2,733,417	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,431,468	\$ 7,222,940	\$ 11,754,408

Transportation & Storm Water

State Route 56-Carmel Country to Black Mountain / S00853

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Los Penasquitos Canyon Preserve (RPQ, Sabre Springs, Rancho Penasquitos, Torrey Highlands)	Priority Category: N/A
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 1991 - 2014	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the State Route 56 freeway between the Carmel Valley and Rancho Penasquitos communities. A four-lane freeway will be constructed with interchanges at Black Mountain Road, Camino Santa Fe, and Camino Del Sur. This project will provide the necessary right-of-way and prepare the grade for a six-lane freeway. In addition, this project provides for the bikepath through the State Route 56 corridor, and a future project is planned for a bikepath interchange at Camino Del Sur. The preparation of project report and environmental document for the remaining Interstate 5/State Route 56 connector ramps is budgeted under S-00707, Interstate 5/State Route 56 Freeway Connectors.

Justification: This project is needed to provide an east-west connection between Interstate 5 and Interstate 15.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Los Penasquitos Canyon Preserve Master Plan; the Sabre Springs, Rancho Penasquitos, and Torrey Hills Community Plans; and the Torrey Highlands and Pacific Highlands Ranch Subarea Plans, and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2010.

Summary of Project Changes: In June 2013, \$3.1 million was removed as Council authorized (R-307857) by the approved Fiscal Year 2013 Torrey Highlands Public Facilities Financing Plan (PFFP). This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 621,860	\$ 100,140	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	722,000
Historical Fund	X999	19,425,871	-	-	-	-	-	-	-	-	-	19,425,871
ISTEA-TransNet Exchange	400162	952,893	-	-	-	-	-	-	-	-	-	952,893
Pacific Highlands Ranch FBA	400090	11,815,354	6,134	-	-	-	-	-	-	-	-	11,821,488
Private & Others Contrib-CIP	400264	1,734,704	-	-	-	-	-	-	-	-	-	1,734,704
TransNet (Prop A 1/2% Sales Tax)	400156	1,244,794	-	-	-	-	-	-	-	-	-	1,244,794
Rancho Penasquitos FBA	400083	3,778,000	-	-	-	-	-	-	-	-	-	3,778,000
Sabre Springs-FBA	400082	20,000	-	-	-	-	-	-	-	-	-	20,000
Gas Tax Fund	200117	600,000	-	-	-	-	-	-	-	-	-	600,000
SR-56 (Stip#2)	400632	38,797,267	-	-	-	-	-	-	-	-	-	38,797,267
SR-56 Participation Agree.	400181	1,725,361	-	-	-	-	-	-	-	-	-	1,725,361
SR56 Coop w/ County Grant	400635	15,400,000	-	-	-	-	-	-	-	-	-	15,400,000
SR56 Coop w/ SANDAG	400674	17,003,877	-	-	-	-	-	-	-	-	-	17,003,877
SR56 Coop w/SANDAG #2	400673	22,507,000	-	-	-	-	-	-	-	-	-	22,507,000
Torrey Highlands	400094	8,564,899	-	-	-	-	-	-	-	-	-	8,564,899
TransNet Bond Proceeds	400160	2,400,000	-	-	-	-	-	-	-	-	-	2,400,000
Total		\$ 146,591,881	\$ 106,274	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 146,698,155

Transportation & Storm Water

Stockton Street Lights / S10130

Trans - Roadway - Street Lighting

Council District: 8	Priority Score: 22
Community Plan: Southeastern San Diego	Priority Category: Low
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2009 - 2014	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project will install 25 streetlights in the Memorial, Stockton, and Grant Hill neighborhoods of Southeast San Diego. The proposed method of installation requires resident and Council office approvals.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and in conformance with the City's General Plan.

Justification: The street lights will improve the safety of pedestrian route to the new Logan Heights Library, the Clay Street Park, the Memorial Recreation Center, and the Stockton Recreation Center.

Schedule: Design began and was completed in Fiscal Year 2011. Construction began and was completed in Fiscal Year 2013.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
EDCD Community Fund	700042	\$ 36,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 36,000
CIP Contributions from General Fund	400265	-	8,000	-	-	-	-	-	-	-	-	8,000
Grant Fund - Federal	600000	161,587	3,413	-	-	-	-	-	-	-	-	165,000
TransNet (Prop A 1/2% Sales Tax)	400156	34,159	15,841	-	-	-	-	-	-	-	-	50,000
Total		\$ 231,745	\$ 27,255	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 259,000

Transportation & Storm Water
Streamview Drive Improvements / S00864

Trans - Roadway

Council District: 4	Priority Score: 53
Community Plan: City Heights (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2007 - 2015	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase safety, and enhance visual impacts.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Justification: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase safety, and enhance visual impacts.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 100,000	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
TransNet Extension Congestion Relief Fund	400169	309,008	1,315,992	-	-	-	-	-	-	-	-	1,625,000
Total		\$ 409,008	\$ 1,315,992	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,725,000

Transportation & Storm Water
Street Light Circuit Upgrades / AIH00002

Trans - Roadway - Street Lighting

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2010 - 2020	619-527-7509
Improv Type: New	wgefrom@sandiego.gov

Description: This annual allocation provides for the replacement of obsolete street light series circuits.

Justification: Series circuits are over 70 years old and no longer meet current standards and they constantly have maintenance problems which impact a large number of lights.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis, as additional funding is identified.

Summary of Project Changes: No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Deferred Maint Revenue 2009A-Project	400624	\$ 649,329	\$ 671	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 650,000
Deferred Maintenance Revenue 2012A-Project	400848	56,609	2,596,391	-	-	-	-	-	-	-	-	2,653,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	33,347,000	33,347,000
Total		\$ 705,938	\$ 2,597,062	\$ -	\$ 33,347,000	\$ 36,650,000						

Transportation & Storm Water
Talbot Street Slope Restoration / S00609

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 2	Priority Score: 72
Community Plan: Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2007 - 2015	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for the stabilization of the slope adjacent to Talbot Street at Martinez Street.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Justification: The winter storms of 2004 and 2005 eroded the steep slope adjacent to Talbot Street and threatened the houses at the top of the slope. This project is eligible for Federal Highways Administration (FHWA) reimbursement.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2011. Construction is scheduled to begin and is anticipated to be completed in Fiscal Year 2014.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: Funding in the amount of \$1.6 million in Federal Grant funds was Council approved (R-30796) to be appropriated to this project in mid-Fiscal Year 2013.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 92,835	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 92,835
Grant Fund - Federal	600000	382,639	1,580,961	-	-	-	-	-	-	-	-	1,963,600
TransNet (Prop A 1/2% Sales Tax)	400156	329,230	130,770	-	-	-	-	-	-	-	-	460,000
TransNet Extension Congestion Relief Fund	400169	67,367	1,088,633	-	-	-	-	-	-	-	-	1,156,000
Total		\$ 872,071	\$ 2,800,364	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,672,435

Transportation & Storm Water

Taylor Street - Bikeway / S00965

Council District: 2
Community Plan: Old San Diego
Project Status: Continuing
Duration: 2007 - 2014
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: 56
Priority Category: High
Contact Information: Landre, Thomas
 619-533-3045
 tlandre@sandiego.gov

Description: This project provides for the replacement of a bicycle lane on Taylor Street between Presidio Drive and Hotel Circle South, adjacent to Presidio Park.

Justification: Erosion has caused the cliffside at this location to destabilize. Temporary barriers are in place to prevent additional rockslide onto Taylor Street; however, these barriers have eliminated the bicycle lane. This project will re-establish the bike lane.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Old San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Construction schedule and funding were determined upon transfer to the Public Works-Engineering & Capital Projects Department in Fiscal Year 2011 and will be incorporated in the cliff stabilization project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 19,092	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 219,092
Total		\$ 19,092	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 219,092

Transportation & Storm Water

Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941

Trans - Bridge - Pedestrian

Council District: 5	Priority Score: 23
Community Plan: Carmel Mountain Ranch	Priority Category: Low
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2008 - 2014	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for construction of a pedestrian bridge along Shoal Creek Drive to facilitate crossing Ted Williams Parkway. This phase of the project includes design and environmental studies.

Justification: The intersection is in close proximity to Shoal Creek Elementary School and has a high volume of children crossing Ted Williams Parkway. This project will increase pedestrian safety and was requested by City Council and the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental approval was received in Fiscal Year 2011. Design began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: State Grant funds were increased by \$1.2 million per City Council Resolution (R-307627) dated July 31, 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 1,557,271	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,557,271
TransNet (Prop A 1/2% Sales Tax)	400156	112,275	-	-	-	-	-	-	-	-	-	112,275
TransNet ARRA Exchange Fund	400677	1,955,198	544,802	-	-	-	-	-	-	-	-	2,500,000
Total		\$ 3,624,745	\$ 544,802	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,169,547

Transportation & Storm Water
Thorn Street Median Improvements / S00844

Trans - Roadway - Enhance/Scape/Medians

Council District: 3	Priority Score: 10
Community Plan: Greater North Park	Priority Category: Low
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2003 - 2015	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for the construction of a landscaped median along Thorn Street between 33rd Street and Felton Street in Greater North Park.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Justification: This project provides for traffic calming and circulation.

Schedule: Design was completed in Fiscal Year 2011. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2012.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000
TransNet ARRA Exchange Fund	400677	197,118	12,882	-	-	-	-	-	-	-	-	210,000
TransNet Infrastructure Fund	400168	100,000	-	-	-	-	-	-	-	-	-	100,000
Total		\$ 417,118	\$ 12,882	\$ -	\$ 430,000							

Transportation & Storm Water

Torrey Meadows Drive Overcrossing / S10015

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 46
Community Plan: Torrey Highlands	Priority Category: Medium
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2010 - 2020	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for the design and construction of a two-lane overcrossing of Torrey Meadows Drive over State Route 56. This project will include the bridge approaches on each side of the bridge, approximately 200 linear feet of a two-lane local collector road, together with any right-of-way not previously acquired as part of the State Route 56 project. The City is moving forward with a reimbursement agreement with developer to provide design and construction specifications for future construction of project.

Justification: This two-lane connection will provide access to the neighborhood park, elementary and high schools, and the local mixed use zone for those properties south of State Route 56. The project should alleviate traffic congestion on the Camino Del Sur Interchange and provide enhanced traffic flow.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan, the Torrey Highlands Public Facilities Financing Plan (PFFP Project T-9), and is in conformance with the City's General Plan.

Schedule: Preliminary design and environmental reconnaissance began in Fiscal Year 2010. Project design and construction is to be specified in accordance with a future Reimbursement Agreement (RA) between City and Developer. Caltrans will provide oversight for the design and construction of the project.

Summary of Project Changes: In Fiscal Year 2014, \$2.4 million in Facilities Benefit Assessment (FBA) funding has been allocated to this project per Council approved Fiscal Year 2014 Torrey Highlands PFFP.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 1,448,129	\$ 4,700,318	\$ 2,353,887	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,502,334
West Pac Contrib Torrey High	400096	-	612,666	-	-	-	-	-	-	-	-	612,666
Total		\$ 1,448,129	\$ 5,312,984	\$ 2,353,887	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,115,000

Transportation & Storm Water
Torrey Pines Improvements Phase I / S00613

Trans - Roadway

Council District: 1	Priority Score: 58
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2018	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for missing sidewalk segments, curb ramps, and reconstructing driveways along the north side of Torrey Pines Road from La Jolla Parkway to Prospect Place, as well as new sidewalk, retaining walls, curb ramps, and reconstructing driveways along the south side of Torrey Pines Road from Calle Juela and Roseland Drive. Future phases may include improvements such as guardrails, median improvements, sidewalks, traffic signals and lighting, and installation of bike lanes and striping modifications.

Justification: Improvements are needed on Torrey Pines Road between La Jolla Parkway and Prospect Place in order to accommodate existing and future traffic volumes, and to provide for roadway features to enhance safety and traffic flow for vehicles, bicycles and pedestrians. A Corridor Study has been completed and potential improvements have been identified to enhance traffic safety and walkability along the Torrey Pines Road corridor.

Operating Budget Impact: Costs for operation and maintenance above and beyond the current levels within the project area will be included in the Transportation and Storm Water Department's budget during the final design phase.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2011. Phase I design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Construction of Phase I improvements is scheduled to begin in Fiscal Year 2014. Future phases of the project are contingent upon identification of funding.

Summary of Project Changes: A City Council action approved in Fiscal Year 2013 authorized the reallocation of \$100,000 of Development Impact Fees (DIF) funding from the Architectural Barrier Removals annual allocation. This action will fully fund Phase I of the improvements. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
La Jolla Urban Comm	400123	\$ 10,000	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
TransNet ARRA Exchange Fund	400677	365,433	134,567	-	-	-	-	-	-	-	-	500,000
TransNet Extension Congestion Relief Fund	400169	-	300,000	-	-	500,000	1,500,000	-	-	-	-	2,300,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	13,000,000	13,000,000
Total		\$ 375,433	\$ 524,567	\$ -	\$ -	\$ -	\$ 500,000	\$ 1,500,000	\$ -	\$ -	\$ 13,000,000	\$ 15,900,000

Transportation & Storm Water

Torrey Pines Road Slope Restoration / S00877

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 1	Priority Score: 42
Community Plan: La Jolla	Priority Category: Medium
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2000 - 2015	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for reconstructing a 350-foot section of earthen slope along the south side of Torrey Pines Road between Little Street and Roseland Drive.

Justification: The existing slope is eroding. This project will eliminate the possibility of soil slough landing in the travel lane of a primary arterial street.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Construction has been rescheduled to begin in Fiscal Year 2014 with project completion scheduled for Fiscal Year 2015.

Summary of Project Changes: In Fiscal Year 2013, funding in the amount of \$540,000 in TransNet Extension funds was Council approved (O-20240) to be transferred to CIP S00871, Replacement of the West Mission Bay Drive Bridge over San Diego River project. Also, in Fiscal Year 2013, the total project cost was decreased by an additional \$1 million in TransNet Extension funds based on revised project cost. In Fiscal Year 2014, TransNet Extension funding in the amount of \$2.5 million will fully fund the project through construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 280,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	280,000
TransNet (Prop A 1/2% Sales Tax)	400156	326,220	-	-	-	-	-	-	-	-	-	326,220
TransNet Extension Congestion Relief Fund	400169	146,461	393,539	2,540,000	-	-	-	-	-	-	-	3,080,000
Total		\$ 752,681	\$ 393,539	\$ 2,540,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,686,220

Transportation & Storm Water

Traffic Calming / AIL00001

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Pence, Gary
Duration: 2010 - 2020	619-533-3184
Improv Type: Replacement	gpence@sandiego.gov

Description: This annual allocation provides for installing traffic control measures on an as-needed basis. These improvements respond to a variety of traffic concerns such as speeding motorists and shortcutting traffic. Solutions used may include the construction of flashing beacons and geometric design features such as road humps and traffic islands.

Justification: This annual allocation is needed to improve safety by mitigating traffic problems on streets such as speeding, shortcutting traffic, and the need for increased pedestrian safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: An additional \$566,000 from the original TransNet program has been allocated to this project in Fiscal Year 2014 and will be utilized for the installation of traffic calming measures in non-Smart Growth areas. The allocation of TransNet Extension funding of \$620,526 will address new traffic calming requirements in Smart Growth areas in Fiscal Year 2014 and additional funding has been allocated to this project through Fiscal Year 2017. Total project cost has been decreased by \$362,750 based on revised TransNet funding for this project's outlying years.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
CIP Contributions from General Fund	400265	\$ 86,560	\$ 29,440	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 116,000
Grant Fund - State	600001	623,879	340,173	-	-	-	-	-	-	-	-	964,052
Lusk-Gen'l Traffic Imprvmts	400211	-	32,813	-	-	-	-	-	-	-	-	32,813
TransNet (Prop A 1/2% Sales Tax)	400156	237,394	88,988	566,000	-	-	-	-	-	-	-	892,382
Rancho Penasquitos FBA	400083	93,733	5,342	-	-	-	-	-	-	-	-	99,075
TransNet Extension Congestion Relief Fund	400169	831,904	790,088	620,526	-	1,000,000	500,000	500,000	-	-	-	4,242,518
Total		\$ 1,873,470	\$ 1,286,843	\$ 1,186,526	\$ -	\$ 1,000,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 6,346,839

Transportation & Storm Water

Traffic Signals - Citywide / AIL00004

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2020	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for the installation of traffic signals at high-priority locations and the City's share of the costs of traffic signals undertaken in cooperation with others.

Justification: The City maintains an inventory of candidate intersections which are periodically surveyed for significant changes in operating conditions. Installing traffic signals in select intersections provides for the orderly movement of traffic, increased traffic handling capacity, reduced frequency of accidents, and for improved traffic flow. Signals also permit vehicles and pedestrians from a minor street to enter or cross continuous traffic on the major street. The criteria for installing traffic signals are governed by Council Policy 200-6.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Developer Impact Fee funding in the amount of \$95,500 and TransNet funding in the amount of \$715,000 have been allocated to this project for Fiscal Year 2014. Total project cost has been decreased by \$1.1 million based on revised TransNet funding for this project's outlying years.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Crossroads Redevelopmen CIP Contributions Fund	200357	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,000
Private & Others Contrib-CIP	400264	120,000	-	-	-	-	-	-	-	-	-	120,000
TransNet (Prop A 1/2% Sales Tax)	400156	296,405	3,755	-	-	-	-	-	-	-	-	300,160
TOT Coastal Infrastructure CIP Fund	200212	-	382	-	-	-	-	-	-	-	-	382
TransNet Extension Congestion Relief Fund	400169	526,008	1,034,388	715,000	-	550,000	550,000	550,000	-	-	-	3,925,396
Uptown Urban Comm	400121	-	-	95,500	-	-	-	-	-	-	-	95,500
Total		\$ 1,392,413	\$ 1,038,525	\$ 810,500	\$ -	\$ 550,000	\$ 550,000	\$ 550,000	\$ -	\$ -	\$ -	4,891,438

Transportation & Storm Water

Traffic Signals Modification / AIL00005

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2020	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include conversion from post-mounted to mast-arm-mounted indicators, addition of pedestrian signals, and additional phases to accommodate separate turning moves.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvement would help to reduce the number and/or severity of accidents. In addition, increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of existing traffic signal controls at certain intersections, warranting upgrades.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Developer Impact Fees funding of \$489,500 and TransNet funding of \$961,400 have been allocated to this project for Fiscal Year 2014. Total project cost has been decreased by \$2 million which \$1.5 million is primarily based on revised TransNet funding for this project's outlying years.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 27,375	\$ 272,625	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000
Belmont/Mission Beach Develop	400185	-	4,165	-	-	-	-	-	-	-	-	4,165
Clairemont Mesa - Urban Comm	400129	-	-	25,000	-	-	-	-	-	-	-	25,000
College Area	400127	-	-	175,000	-	-	-	-	-	-	-	175,000
Golden Hill Urban Comm	400111	-	-	130,000	-	-	-	-	-	-	-	130,000
Grant Fund - Other	600002	-	200,000	-	-	-	-	-	-	-	-	200,000
La Jolla Urban Comm	400123	-	21,108	-	-	-	-	-	-	-	-	21,108
Midway/Pacific Hwy Urban Comm	400115	25,536	199,464	-	-	-	-	-	-	-	-	225,000
North Park Urban Comm	400112	-	120,000	-	-	-	-	-	-	-	-	120,000
TransNet (Prop A 1/2% Sales Tax)	400156	691,945	463,766	-	-	-	-	-	-	-	-	1,155,710
TransNet ARRA Exchange Fund	400677	26,095	10,005	-	-	-	-	-	-	-	-	36,100
TransNet Extension Congestion Relief Fund	400169	1,220,656	1,752,316	961,400	-	1,050,000	1,050,000	1,050,000	-	-	-	7,084,372
Uptown Urban Comm	400121	-	-	159,500	-	-	-	-	-	-	-	159,500
Total		\$ 1,991,607	\$ 3,043,448	\$ 1,450,900	\$ -	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	\$ -	\$ -	\$ -	9,635,956

Transportation & Storm Water
Transportation Grant Match / AID00002

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2010 - 2020	619-533-3770
Improv Type: Betterment	gchui@sandiego.gov

Description: This annual allocation provides funding for matching fund obligations and/or supplementing transportation grant projects for various types of transportation grants.

Schedule: Projects are scheduled on a priority basis.

Justification: In order to qualify for future additional grant funds, the City may be required to ensure that matching funds are available or projects may need supplemental funds to continue.

Summary of Project Changes: In September 2012, an approved City Council action (R-307478) transferred available TransNet funding from this project to Traffic Calming annual allocation (AIL00001). Upon completion of the Traffic Light Synchronization sublet (B11027), this annual allocation will be completed and closed by the end of the fiscal year.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ -	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0
TransNet Extension Congestion Relief Fund	400169	100,000	0	-	-	-	-	-	-	-	-	100,000
Total		\$ 100,000	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000

Transportation & Storm Water

Triple Pipe Crossing - Dennery Road / S10017

Trans - Roadway

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Tracanna, John
Duration: 2010 - 2020	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This project provides for constructing a triple pipe arch culvert beneath Dennery Road where the road spans Dennery Canyon to maintain the continuity of the Dennery Canyon Open Space link with the Otay River Valley and to accommodate the existing wildlife movement.

Justification: The alignment of Dennery Road will bisect a key wildlife corridor within the Otay Mesa Community. In order to minimize the disturbance, a wildlife undercrossing is proposed to provide an unobstructed corridor for wildlife movement between Dennery Canyon and the Otay River Valley.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The design and construction of the triple pipe crossing shall be performed by the subdivider responsible for the construction of Dennery Ranch Road and may be reimbursed from Otay Mesa Facilities Benefit Assessment funding under the terms of a reimbursement agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014							Unidentified Funding	Project Total	
				FY 2014	Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Otay Mesa-East (From 39062)	400092	\$ -	\$ 119,246	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 119,246
Total		\$ -	\$ 119,246	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 119,246

Transportation & Storm Water

University Ave/Alabama Bike & Ped Safety Imp / S00960

Trans - Bicycle Facilities (All Class.)

Council District: 3	Priority Score: 56
Community Plan: Greater North Park	Priority Category: High
Project Status: Warranty	Contact Information: Guise, Jason
Duration: 2007 - 2014	619-533-4665
Improv Type: Betterment	jguise@sandiego.gov

Description: This project provides for the restriping of University Avenue from east of Florida Street to the west side of Mississippi Street, including the two intersections of University Avenue at Alabama Street to provide a center refuge median and wider travel lanes to improve bicycle and pedestrian safety. This project will provide for the removal of parking on both sides of the street and eliminate left turns in and out of both intersections of University Avenue and Alabama Street.

Justification: This project will provide a center refuge median and wider travel lanes to improve bicycle and pedestrian safety.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2010. Construction began and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 511,337	\$ 8,663	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 520,000
Total		\$ 511,337	\$ 8,663	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 520,000

Transportation & Storm Water
University Avenue Mobility Project / S00915

Trans - Roadway - Enhance/Scape/Medians

Council District: 3	Priority Score: 53
Community Plan: Greater North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2007 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the University Avenue Mobility Project-Phase I (UAMP-Phase I), which is a subset of the improvements planned in the larger University Avenue Mobility Plan. Since funding for the entire project is not available at this time, the Phase I project was developed by combining selected portions of the UAMP that would provide the greatest benefits, focusing on the commercial core of the corridor. The major elements of the UAMP-Phase I are restriping to provide a painted median, left turn pockets at signalized intersections and improved lane widths, installation of raised medians in the core area, installation of enhanced pedestrian crosswalks, repainting of existing crosswalks, removal of parallel on-street parking, and re-striping select side streets to provide angled parking on both sides of the street.

Justification: This project will significantly improve safety and mobility along the corridor for pedestrians, bicyclists, transit, and automobile traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2007. The environmental process began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: TransNet funding in the amount of \$2 million has been allocated to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 354,120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 354,120
Grant Fund - State	600001	45,880	-	-	-	-	-	-	-	-	-	45,880
TransNet (Prop A 1/2% Sales Tax)	400156	400,000	-	-	-	-	-	-	-	-	-	400,000
TransNet ARRA Exchange Fund	400677	86,554	93,446	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	500,000	200,000	2,000,000	-	-	-	-	-	-	-	2,700,000
Total		\$ 1,386,554	\$ 293,446	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,680,000

Transportation & Storm Water

University Avenue Sidewalk from 54th to 68th / S00910

Trans - Ped Fac - Sidewalks

Council District: 3, 7	Priority Score: 39
Community Plan: City Heights (Mid-City), College Area	Priority Category: Low
Project Status: Continuing	Contact Information: Fuentes, Julio
Duration: 2008 - 2018	619-533-3092
Improv Type: New	jfuentes@saniego.gov

Description: This project provides for the installation of approximately 16,000 feet of new concrete sidewalk and other roadway and safety/capacity improvements on both sides of University Avenue from 54th Street to 68th Street. In addition, a corridor study will be completed to analyze existing conditions and future traffic in order to determine other capacity and safety improvements.

Justification: The existing sidewalk has settled and cracked necessitating replacement in order to provide safe pedestrian access. Portions of University Avenue within the limits of this project are without sidewalks. New sidewalk will be constructed in these areas. In addition, a corridor study will be completed to analyze existing conditions and future traffic in order to determine other capacity and safety improvements.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the College Area and Mid-City: City Heights and Eastern Area Communities Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 2012. Design was to be completed in Fiscal Year 2012 and construction was scheduled for Fiscal Year 2013. However, Redevelopment Agency funding was withheld, which placed this schedule on standby until funding can be identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Crossroads Redevelopmen CIP Contributions Fund	200357	\$ 219,936	\$ 232,453	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	452,389
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,997,611	1,997,611
Total		\$ 219,936	\$ 232,453	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,997,611	\$ 2,450,000

Transportation & Storm Water

Utilities Undergrounding Program / AID00001

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Reyes, Mario
Duration: 2010 - 2020	619-533-7426
Improv Type: Betterment	mreyes@sandiego.gov

Description: This annual allocation provides for additional underground conversion projects to augment the California Public Utilities Commission (CPUC) Rule 20A projects as well as provides for the necessary administrative expenses, conversion of City-owned street lighting, and resurfacing of roadways associated with the undergrounding of utilities.

Justification: The CPUC mandates that local utility companies allocate funding for undergrounding of utilities at the direction of the local municipality. San Diego Gas and Electric (SDG&E), AT&T, and the cable companies spend several million dollars annually to underground overhead facilities. The City must provide the utility companies with a priority listing of projects, aid coordination, establish underground utility districts, and give informational support. Construction costs for undergrounding are paid by utility companies in accordance with Public Utilities Commission Decisions 73078, 820118, and Case 8209. If not provided with administrative support, millions of dollars of utility company construction money could go unused. Additional underground conversion projects are funded through the City Undergrounding Surcharge Fund. This fund is used solely for the undergrounding of utilities and cannot be used for other purposes.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Capital Outlay Fund	400002	\$ 1,509	\$ 880	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,390
Capital Outlay-Sales Tax	400000	10,368	14,203	-	-	-	-	-	-	-	-	24,571
Del Mar Terraces	200501	-	150,688	-	-	-	-	-	-	-	-	150,688
CIP Contributions from General Fund	400265	-	25,600	-	-	-	-	-	-	-	-	25,600
TransNet (Prop A 1/2% Sales Tax)	400156	23,014	-	-	-	-	-	-	-	-	-	23,014
Gas Tax Fund	200117	123	-	-	-	-	-	-	-	-	-	123
Underground Surcharge CIP Fund	200218	41,709,383	42,703,602	-	-	-	-	-	-	-	-	84,412,985
Total		\$ 41,744,397	\$ 42,894,973	\$ -	\$ 84,639,370							

Transportation & Storm Water

Via de la Valle Widening / RD11001

Council District: 1	Priority Score: N/A
Community Plan: Black Mountain Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Abeyta, Angela
Duration: 2011 - 2015	619-533-3674
Improv Type: Widening	aabeyta@sandiego.gov

Description: This project provides for reimbursement to a developer for the reconstruction of Via de la Valle between San Andres Drive and El Camino Real West to a modified four-lane major street to accommodate existing and projected sub-regional traffic. Scope of the project includes modification of the traffic signals at San Andres Drive and El Camino Real West as required and the relocation of existing overhead utilities to underground locations. Via de la Valle between San Andres Drive and Interstate 5 will be restriped to six lanes. This is project T-32.1 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and design are on-going. Final design and construction began in Fiscal Year 2013 and are scheduled to be completed in Fiscal Year 2014. This project will reimburse developer per the terms of a reimbursement agreement through the FBA Credit Program.

Summary of Project Changes: San Andres Cost Reimbursement District funding in the amount of \$952,749 has been allocated to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
San Andres Cost Reim. Dist.	400272	-	-	952,749	-	-	-	-	-	-	-	952,749
Total		\$ -	\$ 50,000	\$ 952,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,002,749

Transportation & Storm Water

Village Loop Road / S00919

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Tracanna, John
Duration: 2007 - 2014	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This reimbursement project provides for construction of Village Loop Drive, from the intersection of Del Mar Heights Road and Carmel Valley Road easterly to the property line (approximately 2,000 linear feet), as a four-lane collector roadway within a 108-foot right-of-way route providing access to the high school site and the core residential areas.

Justification: This project is dependent upon the development of the high school, community park, and core residential area including the village area of the community.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facility Financing Plan and is in conformance with the City's General Plan.

Schedule: The developer (Pardee) advanced funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement. Reimbursement is programmed from Fiscal Years 2006 through 2013.

Summary of Project Changes: This project has been completed by the developer (Pardee). Upon final reimbursement to the developer, this project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total	
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY			
Pacific Highlands Ranch FBA	400090	\$ 2,531,458	\$ 348,542	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,880,000
Total		\$ 2,531,458	\$ 348,542	\$ -	\$ -	2,880,000							

Transportation & Storm Water

Washington Street Improvements Phase II / S00703

Trans - Roadway - Enhance/Scape/Medians

Council District: 2	Priority Score: 33
Community Plan: Uptown	Priority Category: Low
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2001 - 2014	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for streetscape improvements on Washington Street between San Diego Avenue and India Street, and between Goldfinch Street and Dove Street.

Justification: The Mission Hills Community Plan group adopted the Washington Street Beautification Master Plan in Fiscal Year 1997. Streetscape improvements are being installed to revitalize the Mission Hills Business District.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Construction of Phase I was completed in Fiscal Year 1994. In addition, Phase I included a community tree planting plan which added 80 street trees to Washington Street in Fiscal Year 1998. Design of Phase II was completed in Fiscal Year 1999. Construction of Phase II, segment one, which included upgrades and public artwork in two medians, was completed in Fiscal Year 2000. Improvements to the intersection of Washington Street and Goldfinch Street were designed in Fiscal Years 2003 and 2004, updated in Fiscal Year 2007 including median improvements on Washington Street between Goldfinch and Falcon Streets and between Eagle and Dove Streets. Construction of these improvements was completed in Fiscal Year 2009. The design for median improvements on Washington Street between India Street and San Diego Avenue was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
Grant Fund - Federal	600000	\$ 27,473	\$ 3,210	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,682
Grant Fund - State	600001	797,318	-	-	-	-	-	-	-	-	-	797,318
Historical Fund	X999	168,000	-	-	-	-	-	-	-	-	-	168,000
TransNet (Prop A 1/2% Sales Tax)	400156	190,000	1,645	-	-	-	-	-	-	-	-	191,645
TransNet Extension Congestion Relief Fund	400169	50,000	140,224	-	-	-	-	-	-	-	-	190,224
Uptown Urban Comm	400121	60,000	-	-	-	-	-	-	-	-	-	60,000
Total		\$ 1,292,791	\$ 145,078	\$ -	\$ 1,437,869							

Transportation & Storm Water Watershed CIP / ACC00001

Drainage - Best Mgt Practices (BMPs)

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Matter, Gene
Duration: 2010 - 2015	858-541-4346
Improv Type: Betterment	rmatter@sandiego.gov

Description: This project provides for the design and construction of watershed capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards.

Justification: The purpose of these projects is to remove pollutants from storm water before it enters our public waterways or to reuse the storm water and keep it from entering public waterways. This results in reduced pollutants entering the ocean and various San Diego rivers and bays. These projects satisfy watershed-based water quality activity requirements in the Regional Water Quality Control Board's Municipal Storm Water National Pollutant Discharge Elimination System (NPDES) permit.

Operating Budget Impact: Maintenance costs for the structural watershed Best Management Practice (BMP) need to be estimated and included in the storm drain infrastructure operating budget by Fiscal Year 2020.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled to address pollutants of concern within high priority watersheds and are planned based on regulatory requirements and as funding is allocated.

Summary of Project Changes: In lieu of previously published General Fund contributions, this project anticipates an additional \$5 million in bond financing for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 5,796	\$ 794,204	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000
CIP Contributions from General Fund	400265	5,231,896	5,121,105	-	-	5,996,000	7,761,360	8,643,216	8,901,216	-	-	41,654,793
Grant Fund - Federal	600000	830,948	42,052	-	-	-	-	-	-	-	-	873,000
Other Bond Financing	9302	-	-	-	5,000,000	-	-	-	-	-	-	5,000,000
SC-RDA Contribution to CIP Fund	200353	98,174	-	-	-	-	-	-	-	-	-	98,174
Total		\$ 6,166,814	\$ 5,957,361	\$ -	\$ 5,000,000	\$ 5,996,000	\$ 7,761,360	\$ 8,643,216	\$ 8,901,216	\$ -	\$ -	\$ 48,425,967

Transportation & Storm Water

West Mission Bay Drive Bridge Over San Diego River / S00871

Trans - Bridge - Vehicular

Council District: 2	Priority Score: 70
Community Plan: Midway - Pacific Highway, Mission Bay Park, Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 1997 - 2021	619-533-4654
Improv Type: Replacement	apalaseyed@sandiego.gov

Description: This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge, sidewalk, bike lanes, and shoulder improvements.

Justification: A six-lane facility is needed to accommodate both the existing and the projected future traffic volumes. It was determined that a bridge replacement was more cost effective than widening the existing bridge.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan, Midway - Pacific Highway Community Plan, and the Peninsula Community Plan, and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was scheduled to begin in Fiscal Year 1998; however, the scope changed from bridge widening to bridge replacement. Feasibility and environmental studies began in Fiscal Year 2001. Preliminary engineering and Environmental Document began in Fiscal Year 2009 and were completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2014 and will be completed once funding is identified.

Summary of Project Changes: The \$71.3 million previously anticipated in Fiscal Year 2013 was not received from the Federal Highway Administration (FHA) grant funding nor private donations. The amount has been revised to \$97.2 million which reflects anticipated grant funding to be received in Fiscal Year 2014. The total project cost has increased by \$26.4 million, which includes funding in the amount of \$500,000 in TransNet ARRA Exchange funds and funding in the amount of \$540,000 in TransNet Extension funds that was Council approved (O-20240) to be transferred into this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Federal Grant	9600	\$ -	\$ -	\$ -	\$ -	\$ 97,206,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 97,206,000
Grant Fund - Federal	600000	6,920,032	1,460,315	-	-	-	-	-	-	-	-	8,380,347
Historical Fund	X999	664,122	-	-	-	-	-	-	-	-	-	664,122
TransNet (Prop A 1/2% Sales Tax)	400156	687,562	22,316	-	-	-	-	-	-	-	-	709,878
TransNet ARRA Exchange Fund	400677	-	500,000	-	-	-	-	-	-	-	-	500,000
TransNet Extension Congestion Relief Fund	400169	1,036,592	2,802,715	-	-	500,000	-	-	-	-	-	4,339,307
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,000,000	8,000,000
Total		\$ 9,308,308	\$ 4,785,346	\$ -	\$ -	\$ 97,706,000	\$ -	\$ -	\$ -	\$ -	\$ 8,000,000	\$ 119,799,654

Transportation & Storm Water

West San Ysidro Blvd Streetscape / S00822

Trans - Roadway - Enhance/Scape/Medians

Council District: 8	Priority Score: N/A
Community Plan: San Ysidro	Priority Category: N/A
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2004 - 2014	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for public improvements along West San Ysidro Boulevard on the block located between Cottonwood and Via de San Ysidro. The improvements are the initial revitalization activities for the area and will consist of sidewalk improvements, new street trees, and ornamental street lamps.

Justification: The City of San Diego Redevelopment Agency and San Ysidro Business Improvement District have identified this public improvement project as a priority for the San Ysidro commercial district to help eliminate blight, spark new development, and increase business activity.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's Progress Guide and General Plan.

Schedule: Project has been completed.

Summary of Project Changes: This project complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014						Unidentified Funding	Project Total
					Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY		
CIP Contributions from General Fund	400265	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
RDA Contribution to San Ysidro Project Fund	200354	279,395	298,587	-	-	-	-	-	-	-	-	577,981
Total		\$ 289,395	\$ 298,587	\$ -	\$ 587,981							

Transportation & Storm Water

Westerly Extension of Hazard Center Drive / RD10001

Trans - Roadway

Council District: 6	Priority Score: N/A
Community Plan: Mission Valley	Priority Category: N/A
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2013	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: The construction of the Westerly Extension of Hazard Center Drive will provide for the construction of a two lane road from the eastern terminus of Hazard Center Drive to the existing road behind Fashion Valley Shopping Center.

Justification: This project will provide for the construction of the missing segment of Hazard Center Drive and when constructed, the road will provide enhanced traffic circulation which will benefit the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction is anticipated to occur in Fiscal Year 2014. This project is being designed and constructed by the developer.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Transportation & Storm Water

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
West Mission Bay Drive Bridge Over San Diego River / S00871	\$ 119,799,654	\$ 8,000,000	6.7%	This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge. A portion of construction is currently unfunded.
Linda Vista Rd at Genesee Intersection Improvement / S00907	1,023,188	160,188	15.7%	This project provides for lengthening the Genesee Avenue westbound left-turn lanes to 300 feet and re-striping Genesee Avenue to provide an exclusive eastbound right-turn lane. It will also widen Linda Vista Road to provide an exclusive northbound right-turn lane. A portion of the construction phase is unfunded.
Old Otay Mesa Road- Westerly / S00870	8,286,672	2,000,000	24.1%	This project provides for design and construction of a portion of Old Otay Mesa Road. A portion of the construction phase is currently unfunded.
Resurfacing of City Streets / AID00005	459,675,562	156,106,910	34.0%	This annual allocation provides for roadway resurfacing, repair and reconstruction of City streets are necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway. The unidentified funding reflects the estimated amount needed to address the deferred capital needs of the City's streets based on condition assessments.
Drainage Projects / ACA00001	235,942,574	87,100,719	36.9%	This annual allocation provides for restructuring or replacing failed drainage facilities citywide. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported drainage projects based on condition assessments.
Otay Mesa Truck Route Phase 4 / S11060	16,850,000	9,350,000	55.5%	This Phase IV project provides for the construction of an additional lane to the existing Otay Truck Route from La Media Road to Drucker Lane and for the extension of the Truck Route (two lanes) from Britannia Boulevard to La Media Road and along Britannia Boulevard from the border to Britannia Court. Construction phase is currently unfunded.
La Jolla Mesa Drive Sidewalk / S00928	826,000	500,000	60.5%	This project provides for the construction of curb, gutter, and sidewalk on the east side of La Jolla Mesa south of Deer Hill Court. The construction phase is currently unfunded.
El Camino Real - Half Mile to Via De La Valle / S00856	32,565,869	19,941,511	61.2%	This project provides for reconstruction and widening of the existing two-lane bridge to a four-lane bridge. Construction phase is currently unfunded.
State Route 56 Bike Interchanges / S00955	11,754,408	7,222,940	61.4%	This project provides at-grade or grade-separated bicycle path interchange facilities along State Route 56. Future sections of the project are currently unfunded.
State Route 163/Friars Road / S00851	122,650,941	77,086,159	62.9%	This project provides for reconfiguration of State Route 163 and Friars Road on and off-ramps and other Friars Road improvements. Future phases of this project are currently unfunded.
Interstate 5 Underpass - Bikeway/Ped Connector / S00982	1,651,010	1,116,010	67.6%	This project will provide the link between two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path. Construction phase is unfunded.
Five Points Neighborhood Pedestrian Improvements / S00988	475,000	325,000	68.4%	This project provides for construction of pedestrian improvements at the intersections of Hancock Street and Washington Street and San Diego Avenue and Washington Street. The construction phase is currently unfunded.

Transportation & Storm Water

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Fund for the SR 56 expansion fr 4 to 6 lanes / RD14000	152,000,000	119,000,000	78.3%	This project provides for the conversion of the four-lane freeway into a six-lane facility. High occupancy vehicle lanes can be accommodated within the center median at some point in the future once regional funding is identified. This project will be completed in multiple phases as funding becomes available. The total estimated project cost of \$152 million includes an unfunded amount of \$119 million.
University Avenue Sidewalk from 54th to 68th / S00910	2,450,000	1,997,611	81.5%	This project provides for the installation of approximately 16,000 feet of new concrete sidewalk and other roadway and safety/capacity improvements on both sides of University Avenue from 54th Street to 68th Street. Redevelopment Agency funding was not received as initially anticipated, and \$1.8 million is now reflected as unidentified funding for this project.
Torrey Pines Improvements Phase I / S00613	15,900,000	13,000,000	81.8%	This project provides for improvements to the Torrey Pines Corridor. Future phases of the project, design, and construction are currently unfunded.
Pacific Beach Obstructed Curb Ramp Barrier Removal / S11048	370,000	320,000	86.5%	This project will provide for curb ramps, curbs, gutters, sidewalks, street overlay, new curb inlets, cleanouts, Americans with Disabilities Act (ADA) pedestrian push buttons, a median curb, and traffic striping at the intersection of Pacific Beach Drive and Mission Boulevard. Design and construction phases are currently unfunded.
Sea World Drive/Interstate 5 Interchange Imp / S00888	120,163,209	105,438,300	87.7%	This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. Construction phase is currently unfunded.
Sorrento Valley Road & Interstate 5 Interchange / S00914	53,194,892	47,000,000	88.4%	This project provides for a new freeway interchange to address traffic congestion. Construction phase is currently unfunded.
Alvarado Canyon Road Realignment / S00894	5,729,556	5,203,834	90.8%	This project provides for the realignment of Alvarado Canyon Road from 380 feet east of the Fairmount Avenue and Camino Del Rio North intersection to the Fairmount Avenue and Mission Gorge Road intersection. The construction phase is currently unfunded.
Coastal Rail Trail / S00951	21,905,818	19,925,629	91.0%	This project provides for construction of a bicycle route between the San Diego-Del Mar city limit and Downtown San Diego. Design and construction of future phases of the project are currently unfunded.
Street Light Circuit Upgrades / AIH00002	36,650,000	33,347,000	91.0%	This annual allocation will provide for the replacement of obsolete street light series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.
Total - Transportation & Storm Water		\$ 714,141,811		

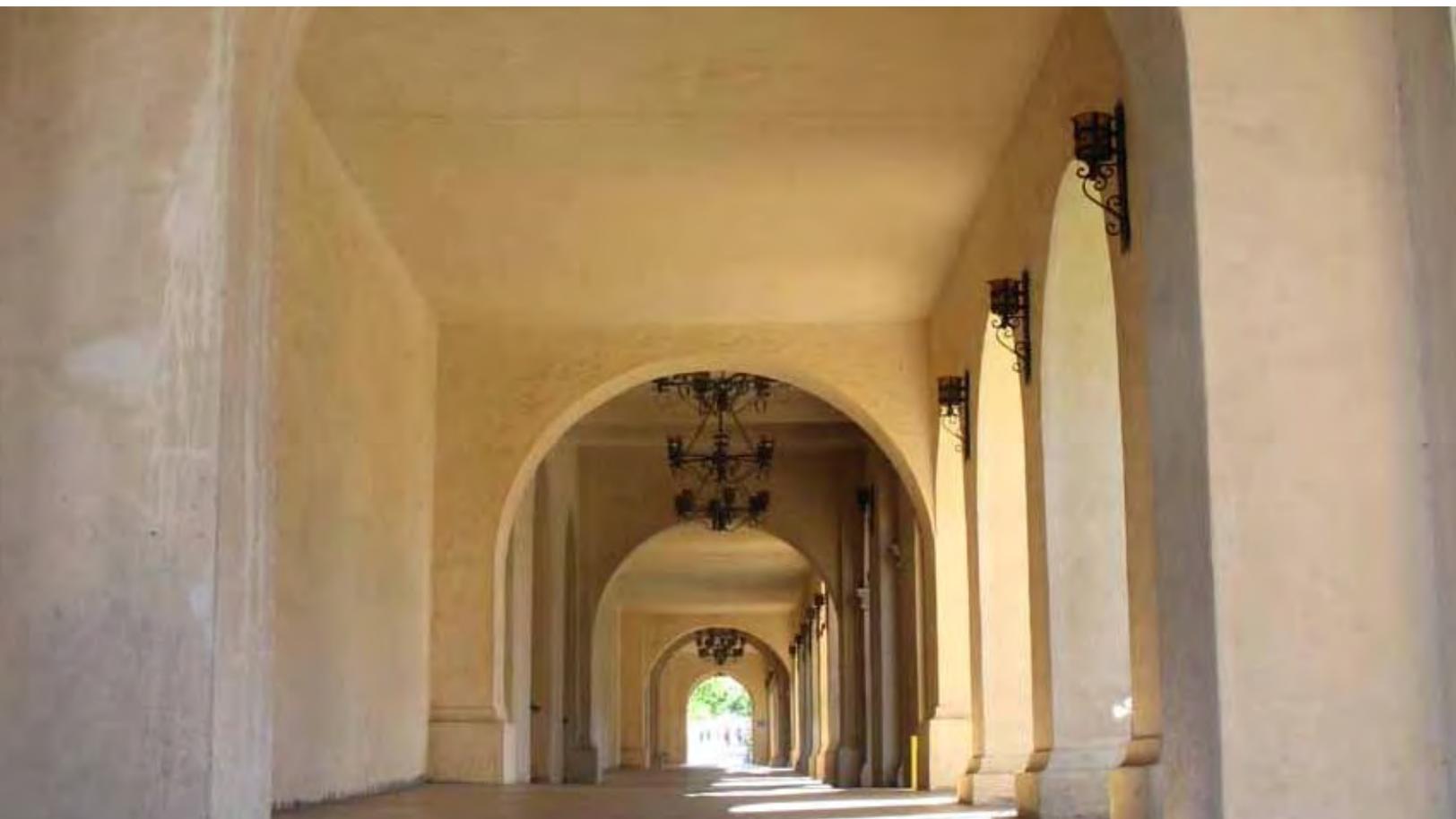


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2014

FISCAL YEAR

ADOPTED BUDGET



Glossary and Indexes



City of San Diego

Capital Improvements Program

Glossary

ACCOUNTING PERIOD – The City of San Diego’s fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ADOPTED BUDGET – The Mayor and City Council’s approved plan for the City’s financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AMERICANS WITH DISABILITIES ACT (ADA) – Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUAL ALLOCATION – A specific project type which typically receives budget on an annual basis and that provides for the establishment of sublet projects which fall under the budgetary threshold guidelines.

ANNUALIZATION – Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION – A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE – The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSET TYPE – Capital assets are generally large and expensive and expected to last for at least one year but may be required for decades of public use and include complex underground water distribution and wastewater collection systems to buildings, parks, streets, and bridges.

ASSET MANAGEMENT - Asset management is a strategic, comprehensive approach that involves systematic data collection and the analysis to provide City management with a framework for making sound decisions each fiscal year. Asset managers must make decisions on when and how to inspect, maintain, repair, renew, and replace a diverse set of existing facilities in a cost effective manner.

BOND – A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND PROCEEDS – Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BUDGET – Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR – The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

Capital Improvements Program

Glossary

BUDGET DELIBERATIONS – The timeframe, after the completion of public hearings, of which the City Council reviews and amends or approves the Mayor's Proposed Budget.

BUDGET DOCUMENT – The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS – A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET – A multi-year financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT – A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL IMPROVEMENTS PROGRAM ADVISORY COMMITTEE (CIPRAC) – This committee provides oversight for prioritizing and approving CIP projects for the annual budget process. CIPRAC is primarily comprised of the asset-owning department management to advise on CIP related matters such as project listings and prioritizations.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS – Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

CONTINUING APPROPRIATIONS – Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTS – Expenditures for services provided by outside organizations and businesses, including consultant and construction activities.

DEBT – Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL – A capital program established for street pavement, buildings, and storm drains improvements funded through a series of deferred maintenance bonds.

DEPARTMENT – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DEFERRED MAINTENANCE – A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEVELOPMENT IMPACT FEES (DIF) - Fees that are collected within urbanized communities which are near build-out to mitigate the impact of new development.

ENCUMBRANCE – An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

Capital Improvements Program

Glossary

ENTERPRISE FUNDS – Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF) – This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EXPENDITURE – The actual outlay of monies from the City treasury.

EXPENSES – Charges incurred for operations, maintenance, interest, or other charges.

FACILITIES BENEFIT ASSESSMENT (FBA) - An FBA generally provides 100% of funds for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP).

FEDERAL GRANT FUNDS – These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FISCAL YEAR (FY) – A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR FINANCIAL OUTLOOK – The Five-Year Financial Outlook includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FULL-TIME EQUIVALENT (FTE) – The decimal equivalent of a part-time position converted to a full-time basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND – A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GENERAL FUND – The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GRANT – A contribution by a government or other organization to support a particular function.

INFRASTRUCTURE - The basic facilities, services, and installations needed for the functioning of a community, such as transportation and communications systems, water and power lines, and public institutions.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS – Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

NON-PERSONNEL EXPENSE (NPE) – Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

Capital Improvements Program

Glossary

OPERATING BUDGET – Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

OPERATING IMPACTS – An estimate of a capital project's ongoing operating expenses upon completion and the impact on the City's operating budget.

ORDINANCE – A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

PERSONNEL EXPENSE (PE) – Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

PROJECT TYPE - Project types are a more specific manner of categorizing the kind of improvement provided by each capital project.

PROPOSED BUDGET – The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council in April of each year.

PUBLIC FACILITIES FINANCING PLAN (PFFP) – These plans implements the improvement requirements set forth in a designated area and provides funding by the FBA.

REIMBURSEMENT – Fees received as payment for the provision of specific municipal services.

REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM FEE (RTCIP) – Fees that were established to ensure that new development directly invests in the region's transportation system to offset the negative impact of growth on congestion and mobility. This fee is only applicable on new residential development.

REQUEST FOR PROPOSAL (RFP) – A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESOLUTION – Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE – Funds received from various sources and treated as income to finance expenditures.

SAN DIEGO ASSOCIATION OF GOVERNMENTS (SANDAG) – A public agency which serves as the forum for regional decision-making. SANDAG builds consensus; makes strategic plans; obtains and allocates resources; plans, engineers, and builds public transportation; and provides information on a broad range of topics pertinent to the region's quality of life.

SMART GROWTH – A development pattern that focuses on future community growth which maximizes the use of existing infrastructure (such as public transportation) while preserving open space and natural resources. Smart growth results in more housing and transportation choices for those who live and work within smart growth areas.

Capital Improvements Program

Glossary

TRANSNET FUNDS – Funds derived from a one-half cent local sales tax, that is administered by SANDAG, which is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects.

UNFUNDED NEEDS LIST – A summary of projects with insufficient funding for project completion which identifies both the amount of funding required and the component of work that is not funded.

UNIDENTIFIED FUNDING – An amount required for project completion, but for which no funding source has been identified.



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Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S00985	25th Street Renaissance Project	505	S00670	Black Mountain Park Survey & Management Plan	209
S12010	30th Street Pipeline Replacement	373	AIE00001	Bridge Rehabilitation	526
S11001	34th Street Storm Drain	506	AAA00002	Brown Field	95
S00922	35th & 34th at Madison Avenue Improvements	507	AID00007	Bus Stop Improvements	527
S00902	36th Street Landscape Maintenance	508	S13100	CAD System Replacement Project	359
S00930	38th Street Improvements	509	S00342	CIP Bond Issuance Reserve	381
S00845	43rd Street Widening	510	ABT00006	CIP Emergency Reserve	189
S00956	54th Street/Euclid Avenue Bikeways	511	S00763	Cabrillo Heights Neighborhood Park Improvements	210
S12011	69th & Mohawk Pump Station	374	L12003	California Tower Seismic Retrofit	211
S10127	Advanced Water Treatment Demo Plant (IPR/RA)	375	RD11000	Camino Del Sur (Bernardo Lakes / Lone Quail Rd)	528
S00865	Aldine Drive and Fairmount Drive Slope Restoration	512	S00872	Camino Del Sur - SR-56 to Dormouse	529
S10001	Alta La Jolla Drive Drainage Repair Phase II	513	S10037	Camino Santa Fe Median Improvements	212
S12013	Alvarado 2nd PL Exten & Morena Blvd CI	376	S00768	Canyonside Community Park	213
S00894	Alvarado Canyon Road Realignment	514	S00637	Canyonside Community Park	214
S00021	Alvarado Water Treatment Plant Upgrade & Expansion	377	S12004	Canyonside Community Park Improvements	215
ABE00001	Americans with Disabilities Improvements	471	S00969	Carmel Country Road Low Flow Channel	530
S00762	Angier Elementary School Joint Use	201	S10039	Carmel Country Road Median Improvements	216
AI100001	Architectural Barrier Removal - DIF Funded	515	S00659	Carmel Grove Mini Park Play Area Upgrade	217
S00682	Arizona Street Landfill Closure and Modifications	113	S00846	Carmel Mountain Road to Del Mar Mesa Road	531
S13018	Avenida de la Playa Infrastructure - SD	516	S00750	Carmel Valley Community Park South-Neighborhood8A	218
S00699	Azalea Park Neighborhood Identification	517	L14000	Carmel Valley Landscaping and Irrigation	219
S12036	Backup Generators at Sewer PS's, TP, & EMTS	378	S00642	Carmel Valley Neighborhood Park #8	220
S00957	Balboa Ave/Tierrasanta Blvd Bikeway	518	S00906	Carmel Valley Rd-Del Mar Hts to Lopelia Meadows PI	532
S00831	Balboa Avenue Corridor Improvements	519	S00934	Carmel Valley Rd-Lopelia Meadows to Via Abertura	533
S00808	Balboa Branch Library	165	S00854	Carmel Valley Rd-Via Albutura to Camino Del Sur	534
AGF00002	Balboa Park Arcade	202	S00900	Carmel Valley Road 4/6 Lanes s/o of Street A	535
AEA00002	Balboa Park Golf Course	203	S00859	Carmel Valley Road Enhancement Project	536
S00614	Balboa Park Golf Course # Clubhouse	204	S00841	Carroll Canyon Road/Sorrento Valley Road - Dist 1	537
S00632	Balboa Park Golf Course Irrigation System	205	S12008	Catalina 12inch Cast Iron Mains	382
S01064	Balboa Park/Florida Canyon Storm Drain Repairs	520	S00992	Central Avenue Mini Park Acquisition/Development	221
S12035	Balboa Terrace Trunk Sewer	379	S14010	Central Avenue Mini Park Phase II Skate Plaza	222
S10013	Barrett Flume Cover	380	S00921	Cherokee Street Improvements	538
S14008	Bay Terraces Parkside-Greenbelt Lighting	206	S13003	Chicano Park ADA Upgrades	223
S00944	Bayshore Bikeway	521	S00644	Children's Pool Lifeguard Station	135
S10093	Bear Drive Retaining Wall	522	S11025	Chollas Building	383
S11044	Berger Ave Sidewalk & Curb Ramps	523	S00654	Chollas Community Park	224
S00752	Beyer Park Development	207	S14002	Chollas Lake Park Playground Improvements	225
S11058	Bicycle Loop Detectors	524	S12012	Cielo & Woodman Pump Station	384
S00968	Bicycle Rings and Racks	525	S00819	City Administration Building	472
S11007	Bird Rock Median Lighting	208	ABT00001	City Facilities Improvements	473

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S01070	City Heights Square Mini-Park	226	S00856	El Camino Real - Half Mile to Via De La Valle	549
ABT00003	Citywide Energy Improvements	114	S00916	El Camino Real Widening	550
AGF00006	Coastal Erosion and Access	227	S00981	El Camino Real/State Route 56 Bike Path Connector	551
S00951	Coastal Rail Trail	539	S10005	El Capitan Pipeline #2 Valves	394
S11102	Colony Hill Water Main Relocation	385	S00040	El Capitan Reservoir Road Improvements	395
AID00004	Community Sign Installation at Various Locations	540	S14006	El Cuervo Adobe Improvements	245
AID00006	Concrete Streets	541	S10008	El Monte Pipeline #2	396
S12022	Convention Center Phase III Expansion	491	ABT00004	Energy Commission Energy Efficiency Facility Imp	115
L12000	Convert RB Medians-Asphalt to Concrete	228	S13013	Enterprise Asset Management - SAP	105
S11003	Coolidge Street Storm Drain	542	ABT00005	Environmental Services Facilities Improvements	116
AIL00003	Coopertive Traffic Signal Projects	543	AFA00003	Environmental Services Operations Yard Improvement	117
AKA00001	Corrosion Control	386	S00886	Euclid Avenue & Home Improvements	552
S14001	Cowles Mountain Access Road Rehabilitation	229	S13010	Evans Pond Reclaimed Water Pipeline Installation	246
S10067	Crest Canyon Resource Management Plan	230	S12030	FY12 Asphalt Overlay Group I	553
S11014	Crystal Pier Improvements	231	S12031	FY12 Asphalt Overlay Group II	554
S10028	Dailard Neighborhood Park-Play Area Upgrades	232	S01002	Fairbrook Neighborhood Park - Acquisition	247
ABK00001	Dams and Reservoirs	387	S01083	Fairbrook Neighborhood Park Development	248
S12017	Del Mar Heights East Segment	388	S00605	Famosa Slough Salt Marsh Creation	249
S00070	Del Mar Heights Pipeline Relocation	389	ABC00001	Fire Station Major Component Replacement Rehab	136
S00987	Del Mar Heights Road Flashing Beacon	544	S00786	Fire Station No. 01 - Downtown	137
RD12004	Del Mar Heights Road Multi-use Trail Undercrossing	233	S00788	Fire Station No. 05 - Hillcrest	138
S00903	Del Mar Heights Road-4/6 Lanes	545	S10029	Fire Station No. 08 - Mission Hills	139
S00998	Del Mar Mesa Acquisition	234	S13011	Fire Station No. 15 - Expansion	140
S00890	Del Mar Mesa Central Multi Use Trail	235	S00783	Fire Station No. 17 - Mid-City	141
S00648	Del Mar Mesa Neighborhood Park	236	S00787	Fire Station No. 22 - Point Loma	142
S13023	Del Mar Mesa Neighborhood Park Ph II	237	S10006	Fire Station No. 38 - Mira Mesa Remodel	143
S00892	Del Mar Mesa Northern Hiking/Equestrian Trail	238	S00688	Fire Station No. 45 - East Mission Valley	144
S00889	Del Mar Mesa Southern Multi-Use Trail	239	S00689	Fire Station No. 47 - Pacific Highlands Ranch	145
L14003	Del Mar Terrace Street Improvements	240	S00784	Fire Station No. 49 - Otay Mesa	146
S10038	Del Mar Terrace Street Improvements	241	S00785	Fire Station No. 54 - Paradise Hills	147
S11016	Del Mar Trails Park Play Area Upgrades	242	S00862	First Avenue Bridge Over Maple Canyon	555
S00858	Del Sol Boulevard-Central	546	S10042	Fitting Facility Expansion	474
S00636	Dennery Ranch Neighborhood Park	243	S00988	Five Points Neighborhood Pedestrian Improvements	556
S10018	Dennery Road - East	547	AID00003	Five Year CIP Planning	557
ACA00001	Drainage Projects	548	S10061	Florence Griffith Joyner Elem Safe Route to School	558
S14000	EAM ERP Implementation	390	S11057	Florida Drive Median Improvements	559
S00319	EMT&S Boat Dock and Steam Line Relocation	391	S11055	Fourth Avenue and Quince Street	560
S00326	East Mission Gorge Force Main Rehabilitation	392	S11056	Fourth Avenue/Fifth Avenue & Nutmeg Str	561
S00329	East Point Loma Trunk Sewer	393	AKB00002	Freeway Relocation	397
S00826	El Cajon Boulevard Streetscape Improvements	244	RD14000	Fund for the SR 56 expansion fr 4 to 6 lanes	562

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S01088	Future Waste Mgmt Disposal & Processing Facilities	118	S00335	Lake Murray Trunk Sewer	402
S00839	Genesee Avenue - Widen Interstate 5 Crossing	563	AKA00003	Large Diameter Water Transmission PPL	403
S00852	Genesee Avenue-Nobel Dr to SR 52	564	S13004	Larsen Field ADA Improvements Phase II	261
S00863	Georgia Street Bridge Improvements	565	S00939	Laurel Street Bridge Over State Route 163	584
S11030	Gompers Neighborhood Park- Play Area Upgrades	250	S12000	Library Collection Conversion to RFID	167
S00994	Gonzales Canyon Neighborhood Park	251	S01068	Linda Vista Community Park Picnic Area	262
S10068	Gonzales Canyon Resource Management Plan	252	S00907	Linda Vista Rd at Genesee Intersection Improvement	585
ABM00001	Groundwater Asset Development Program	398	S10055	Lindbergh Field 16" Cast Iron Main Replacement	404
AIE00002	Guard Rails	566	S00069	Little McGonigle Ranch Road Pipeline	405
S12028	Harbor Drive Pipelines Replacement	399	S00807	Logan Heights Branch Library	168
S00336	Harbor Drive Trunk Sewer Replacement	400	S12018	Lower Otay Outlet Tower	406
S11002	Hayes Ave Storm Drain	567	S00044	Lower Otay Reservoir Emergency Outlet Improvements	407
S00751	Hickman Fields	253	S00322	MBC Biosolids Storage Silos	408
S00995	Hidden Trails Neighborhood Park	254	S00339	MBC Dewatering Centrifuges Replacement	409
S00722	Hiking & Equestrian Trail Neighborhood Park #10	255	S00323	MBC Odor Control Facility Upgrades	410
S00891	Hiking & Equestrian Trails - Eastern Region	256	S10086	Maddox Neighborhood Park Playground Upgrades	263
S11064	Hillery Drive Improvements	568	S11005	Manhasset Drive Storm Drain System Upgrade	586
S11033	Holly Dr. Street Improvements	569	S13020	Martin Luther King Jr. Promenade	264
S00673	Home Avenue Park	257	S10056	Maryland Street Storm Drain Replacement	587
S00708	I-5 / SR-56 Fiberoptic Relocation	570	S12001	McKinley Elementary School Joint Use Improvements	265
S00707	I-5 to SR-56 Freeway Connectors	571	AIG00001	Median Installation	588
AIL00002	Install T/S Interconnect Systems	572	S00970	Memorial Pool Improvements	266
AIH00001	Installation of City Owned Street Lights	573	L10000	Metro Facilities Control Systems Upgrade	411
S00982	Interstate 5 Underpass - Bikeway/Ped Connector	574	ABO00001	Metro Treatment Plants	412
AGF00003	Joint Use Improvements - Citywide	258	ABP00002	Metropolitan System Pump Stations	413
S00602	Juan Street Concrete Street	575	AJB00001	Metropolitan Waste Water Department Trunk Sewers	414
S10052	Judy Lee Place Storm Drain Replacement	576	S12005	Midway Street Bluff Repair	589
S10044	Kearny Mesa Community Sign	577	AIA00001	Minor Bike Facilities	590
S00961	Kearny Villa Road Bike Lane Improvements	578	AFA00001	Minor Improvements to Landfills	119
S10154	Kelton Road Pedestrian Improvements	579	S00667	Mira Mesa Community Park - Exp & Aquatic Complex	267
S00795	Kensington/Normal Heights Library	166	S00847	Mira Mesa Community Transit Center	591
S00655	Kumeyaay Lakes Berm Restoration and Dredging	259	S00878	Mira Sorrento Place-Scranton to Vista Sorrento	592
S00792	La Jolla Cove Lifeguard Station	148	S11024	Miramar Clearwell Improvements	415
S00607	La Jolla Ecological Reserve Area of ASBS	580	S13016	Miramar Contract A Roof System Redesign	416
S00928	La Jolla Mesa Drive Sidewalk	581	S00975	Miramar Landfill Greenery Expansion	120
S12009	La Jolla Scenic Drive 16inch Main	401	S00880	Miramar Road-Interstate 805 Easterly Ramps	593
S00790	La Jolla Shores Lifeguard Station	149	S00024	Miramar Water Treatment Plant Upgrade & Expansion	417
S00857	La Jolla Village Drive - Interstate 805 Ramps	582	S10021	Mission Bay Athletic Area Comfort Stn Modernize	268
S00867	La Jolla Village Drive and Regents Road	583	S01090	Mission Bay Golf Course Practice Cntr Bldg Improve	269
S11018	Lake Murray Community Park Play Area Expansion	260	S11010	Mission Bay Golf Course Renovation/Reconstruction	270

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No	Project Number	Project Name	Page No
AEA00003	Mission Bay Golf Course and Practice Center	271	S00806	Ocean Beach Branch Library	172
AGF00004	Mission Bay Improvements	272	S01057	Ocean Beach CDC - N Ocean Beach Revitalization	289
S00624	Mission Bay/Fiesta Island Development Plan	273	S10121	Ocean Beach Lifeguard Station	153
S00726	Mission Beach Boardwalk Bulkhead	594	S14012	Ocean Beach Veterans Memorial	290
S00793	Mission Beach Lifeguard Station	150	S00882	Ocean View Hills Parkway	602
S00804	Mission Hills Branch Library	169	S00611	Old Mission Dam Preservation	291
S11008	Mission Hills Historic Street Lighting	274	S00870	Old Otay Mesa Road- Westerly	603
S13022	Mission Hills-Hillcrest Branch Library	170	S10051	Olive Street Park Acquisition and Development	292
S10065	Mission Trails Regional Park Cowles Mountain Trail	275	AGG00001	Open Space Improvements	293
S01014	Mission Trails Regional Park Master Plan Update	276	S11027	Otay 1st/2nd PPL Abandon East of Highland Avenue	424
S10066	Mission Trails Regional Park Trail Realignments	277	S12016	Otay 1st/2nd PPL Abandon West of Highland Avenue	425
S00734	Mission Trails Regional Park/Mission Bay Bike Path	595	S10025	Otay East Library	173
S01073	Mission Trails Regional Pk Equest Comfort Station	278	S11060	Otay Mesa Truck Route Phase 4	604
S11026	Montezuma Pipeline/Mid-City Pipeline Phase II	418	S00032	Otay Second Pipeline Improvements	426
S00332	Montezuma Trunk Sewer	419	S00753	Otay Valley Fenton Pond Recreation Trail	294
S00973	Montgomery Academy Joint Use Improvements	279	S00638	Otay Valley Regional Park-Beyer Blvd Staging Area	295
AAA00001	Montgomery Field	96	S00030	Otay Water Treatment Plant Upgrade & Expansion	427
S00680	Montgomery Field Rehabilitation	97	S00312	PS2 Power Reliability & Surge Protection	428
S00754	Montgomery Waller Community Park	280	S11048	Pacific Beach Obstructed Curb Ramp Barrier Removal	605
S00041	Morena Reservoir Outlet Tower Upgrade	420	S12015	Pacific Beach Pipeline South (W)	429
S11019	Mountain View Neighborhood Park Area Upgrades	281	S00649	Pacific Breezes (Ocean View Hills) Community Park	296
S01076	Multiple Species Conservation	282	RD12003	Pacific Highlands Ranch Hiking & Biking Trails	297
L10001	Municipal Facilities Control Systems Upgrade	421	S01062	Pacific Highlands Traffic Signals	606
S11101	Museum of Man Roof Replacement	283	S11045	Pacific Hwy Obstructed Curb Ramp Barrier Removal	607
S00309	NCWRP Sludge Pump Station Upgrade	422	S10026	Palisades Park Comfort Station Replacement	298
S10000	NTC Aquatic Center	284	S00869	Palm Avenue Interstate 805 Interchange	608
AIK00001	New Walkways	596	S00913	Palm Avenue Roadway Improvements	609
S00662	Normal Heights Community Park Development	285	S00810	Paradise Hills Library	174
AHC00002	North City Reclamation System	423	AGF00001	Park & Recreation Grant Match Funding	299
S00728	North Harbor Drive Navy Estuary Seismic Retrofit	597	S11054	Park Boulevard and Essex Street	610
S12041	North Ocean Beach Gateway Phase II	286	AJA00002	Pipeline Rehabilitation	430
S10119	North Pacific Beach Lifeguard Station	151	S00315	Point Loma Grit Processing Improvements	431
S00798	North Park Library	171	S10131	Police Headquarters Cogeneration Repower Project	360
S00823	North Park Lighting Improvements	598	S10118	Police Range Refurbishment	361
S10050	North Park Mini-Park and Streetscape Improvements	287	S10035	Pomerado Rd Median Improvements-n/o of R Bernardo	300
S10040	North Park/Main Street Sidewalk Improvements	288	S00943	Poway Road Bicycle Path - Class I	611
S00935	North Torrey Pines Road Bridge/ Los Penasquitos	599	AKA00002	Pressure Reduction Facility Upgrades	432
S00720	North Torrey Pines Road at Genesee Avenue	600	S00816	Public Safety Training Institute	362
S00868	North Torrey Pines Roadway & Median Enhancements	601	ABP00003	Pump Station 64,65, Penasquitos, E Mission Gorge	433
S13021	North University City Fire Station	152	S00308	Pump Station 84 Upgrade & Pump Station 62 Abandon	434

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No	Project Number	Project Name	Page No
ABP00001	Pump Station Restorations	435	S00958	San Diego River Multi-Use Path	624
S00303	Pump Station Upgrades Group I North County	436	S01001	San Diego River Park Master Plan	314
ABG00001	QUALCOMM Stadium	483	S11004	San Remo Way Storm Drain	625
S00962	Rancho Bernardo Bikeway	612	S11013	San Ysidro Athletic Area & Larsen Field Lighting	315
S11012	Rancho Bernardo Community Park-Sports Field Lights	301	S00802	San Ysidro Branch Library	178
S00812	Rancho Bernardo Library	175	S11028	Saturn Blvd Roadway Improvements	626
S12006	Rancho Bernardo Streetscape-Phase I	302	AIK00002	School Traffic Safety Improvements	627
S10033	Rancho Bernardo Westwood Soundwall	303	S00811	Scripps Miramar Ranch Library	179
S00652	Rancho Encantada Park #2	304	S12019	Scripps Ranch Pump Station	443
S10032	Rancho Penasquitos Monument Signs	305	S00838	Scripps Ranch/Mira Mesa Medians Project	628
S12002	Rancho Penasquitos Skate Park	306	S00888	Sea World Drive/Interstate 5 Interchange Imp	629
S12003	Rancho Penasquitos Towne Centre Park Improvements	307	S01012	Sefton Field Improvements	316
AHC00001	Reclaimed Water Extension	437	AKB00004	Seismic Upgrades	444
AHC00003	Reclaimed Water Retrofit	438	S00801	Serra Mesa Branch Library	180
S10010	Recycled Water System Upgrades	439	AJA00001	Sewer Main Replacements	445
AHC00004	Recycled Water Systems Upgrades	440	AIK00003	Sidewalk Repair and Reconstruction	630
S12014	Recycled Water Tank Modifications	441	S11051	Silver Wing Neighborhood Park Sports Fld & Sec Lgt	317
S00729	Regents Road Bridge	613	S00616	Sixth Avenue Playground Improvements	318
S00881	Regents Road Widening-Genesee to Executive	614	S00912	Skyline Drive Improvements	631
AGF00005	Regional Park Improvements	308	S00692	Skyline Hills Library	181
AIL00010	Replace Obsolete T/S Controllers	615	S00687	Skyline-Paradise Hills	155
AGE00001	Resource-Based Open Space Parks	309	S00914	Sorrento Valley Road & Interstate 5 Interchange	632
AID00005	Resurfacing of City Streets	616	S00018	South Bay Reclamation System	446
S10133	Ridgehaven Backup Generator Project	121	S00776	South Chollas Landfill	122
S00999	Riviera Del Sol Neighborhood Park	310	S00684	South Chollas Landfill Improvements	123
ABT00002	Roof Replacement	475	S00317	South Metro Sewer Rehabilitation Phase 3B	447
S00761	Roosevelt Middle School Improvements	311	S00779	South Miramar Landfill	124
ACC00002	Rose & Tecolote Creeks Water Quality Improvements	617	S00791	South Mission Beach Lifeguard Station	156
S00946	Rose Creek Bikeway	618	S00302	South Mission Valley Trunk Sewer	448
S00830	Rosecrans Street Corridor Improvements	619	S01071	Southcrest Trails (252 Corridor Pk Imp - Ph2) Park	319
S00959	Ruffin Road/Murphy Canyon Road Bikeway Project	620	S00721	Sports Arena Blvd-Rosecrans to Midway	633
S00310	SBWR Plant Demineralization	442	S00832	Spring Canyon Road-Scripps Ranch to Pomerado Road	634
L12002	SDFD Station Alerting	154	ABL00001	Standpipe and Reservoir Rehabilitations	449
S11046	SR-94/Euclid Ave Interchange Improvements	621	S00731	State Route 15 Bikeway Study	635
L00010	SR2S Traffic Safety Projects Grant #1	622	S00905	State Route 163/Clairemont Mesa Blvd Interchange	636
S14009	SR94/Euclid Av Interchange-Phase 2	623	S00851	State Route 163/Friars Road	637
S14007	Salk Neighborhood Park & Joint Use - Development	312	S00955	State Route 56 Bike Interchanges	638
S00800	San Carlos Branch Library	176	S00853	State Route 56-Carmel Country to Black Mountain	639
S00799	San Diego New Central Library	177	S10130	Stockton Street Lights	640
S00606	San Diego River Dredging-Qualcomm Way to SR163	313	S00864	Streamview Drive Improvements	641

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No	Project Number	Project Name	Page No
AIH00002	Street Light Circuit Upgrades	642	S13005	University Village Park Tot Lot	339
S10091	Sunset Cliffs Natural Pk Hillside Imp Preservation	320	AJA00003	Unscheduled Projects	454
S10054	Switzer Canyon Bridge Enhancement Prog	321	S11022	Upas Street Pipeline Replacement	455
S00609	Talbot Street Slope Restoration	643	AID00001	Utilities Undergrounding Program	658
S00978	Talmadge Decorative Streetlight Restoration	322	S11103	Valencia Park Acquisition and Development	340
L12001	Talmadge Historic Gates	323	RD11001	Via de la Valle Widening	659
S00820	Talmadge Street Improvements	324	S10031	Views West Neighborhood Park ADA Upgrades	341
S00976	Talmadge Streetscape & Lighting Zone 1E	325	S00919	Village Loop Road	660
S00977	Talmadge Streetscape & Lighting Zone 2W	326	S10092	Walker Neighborhood Park Playground Upgrades	342
S00965	Taylor Street - Bikeway	644	S00703	Washington Street Improvements Phase II	661
S00941	Ted Williams Pkwy Bridge/Shoal Creek Dr	645	S13015	Water & Sewer Group Job 816 (W)	456
S00844	Thorn Street Median Improvements	646	S00048	Water CIP Reserve	457
S12040	Tierrasanta (Via Dominique) Pump Station	450	S00050	Water Department Security Upgrades	458
L14001	Tierrasanta - Median Conversion	327	S11108	Water Group 787	459
S11011	Tierrasanta Community Park Sports Field Lighting	328	S10123	Water Group Job 915 (3012)	460
S11009	Torrey Highlands Community ID and Enhancement	329	AKB00003	Water Main Replacements	461
S00651	Torrey Highlands Neighborhood Park South	330	ABJ00001	Water Pump Station Restoration	462
S11020	Torrey Highlands Park Play Area Upgrades	331	ABI00001	Water Treatment Plants	463
RD12002	Torrey Highlands Trail System	332	ACC00001	Watershed CIP	662
S13007	Torrey Hills Neighborhood Park Development	333	S14005	Webster Neighborhood Identification Sign	343
S11006	Torrey Hills SDG&E Easement Enhancement	334	S00764	Wegeforth Elementary School Joint Use	344
S10015	Torrey Meadows Drive Overcrossing	647	S10036	Welcome to Rancho Bernardo Signs	345
S01015	Torrey Pines City Park General Development Plan	335	S00757	West Lewis and Falcon Streets Mini-Park	346
AEA00001	Torrey Pines Golf Course	336	S00760	West Maple Canyon Mini-Park	347
S00613	Torrey Pines Improvements Phase I	648	S00774	West Miramar Landfill - Phase 2	126
S00877	Torrey Pines Road Slope Restoration	649	S01074	West Miramar Refuse Disposal Facility - Phase 2	127
S00003	Torrey Pines Road/La Jolla Blvd Main Replacement	451	S00871	West Mission Bay Drive Bridge Over San Diego River	663
AIL00001	Traffic Calming	650	S00822	West San Ysidro Blvd Streetscape	664
AIL00004	Traffic Signals - Citywide	651	RD10001	Westerly Extension of Hazard Center Drive	665
AIL00005	Traffic Signals Modification	652	S00314	Wet Weather Storage Facility	464
S13001	Trail for All People	337	S00767	Wightman Street Neighborhood Park	348
AID00002	Transportation Grant Match	653	S11017	Windwood II Mini Park Play Area Upgrades	349
S10017	Triple Pipe Crossing - Dennery Road	654			
S13000	Tubman Charter School Joint Use Improvements	338			
S00334	USIU Trunk Sewer	452			
AFA00002	Underground Tank Program	125			
S11021	University Ave Pipeline Replacement	453			
S00960	University Ave/Alabama Bike & Ped Safety Imp	655			
S00915	University Avenue Mobility Project	656			
S00910	University Avenue Sidewalk from 54th to 68th	657			

Capital Improvements Program

Index by Project Number

Project Number	Project Name	Page No	Project Number	Project Name	Page No
AAA00001	Montgomery Field	96	AHC00004	Recycled Water Systems Upgrades	440
AAA00002	Brown Field	95	AIA00001	Minor Bike Facilities	590
ABC00001	Fire Station Major Component Replacement Rehab	136	AID00001	Utilities Undergrounding Program	658
ABE00001	Americans with Disabilities Improvements	471	AID00002	Transportation Grant Match	653
ABG00001	QUALCOMM Stadium	483	AID00003	Five Year CIP Planning	557
ABI00001	Water Treatment Plants	463	AID00004	Community Sign Installation at Various Locations	540
ABJ00001	Water Pump Station Restoration	462	AID00005	Resurfacing of City Streets	616
ABK00001	Dams and Reservoirs	387	AID00006	Concrete Streets	541
ABL00001	Standpipe and Reservoir Rehabilitations	449	AID00007	Bus Stop Improvements	527
ABM00001	Groundwater Asset Development Program	398	AIE00001	Bridge Rehabilitation	526
ABO00001	Metro Treatment Plants	412	AIE00002	Guard Rails	566
ABP00001	Pump Station Restorations	435	AIG00001	Median Installation	588
ABP00002	Metropolitan System Pump Stations	413	AIH00001	Installation of City Owned Street Lights	573
ABP00003	Pump Station 64,65, Penasquitos, E Mission Gorge	433	AIH00002	Street Light Circuit Upgrades	642
ABT00001	City Facilities Improvements	473	AIJ00001	Architectural Barrier Removal - DIF Funded	515
ABT00002	Roof Replacement	475	AIK00001	New Walkways	596
ABT00003	Citywide Energy Improvements	114	AIK00002	School Traffic Safety Improvements	627
ABT00004	Energy Commission Energy Efficiency Facility Imp	115	AIK00003	Sidewalk Repair and Reconstruction	630
ABT00005	Environmental Services Facilities Improvements	116	AIL00001	Traffic Calming	650
ABT00006	CIP Emergency Reserve	189	AIL00002	Install T/S Interconnect Systems	572
ACA00001	Drainage Projects	548	AIL00003	Coopertive Traffic Signal Projects	543
ACC00001	Watershed CIP	662	AIL00004	Traffic Signals - Citywide	651
ACC00002	Rose & Tecolote Creeks Water Quality Improvements	617	AIL00005	Traffic Signals Modification	652
AEA00001	Torrey Pines Golf Course	336	AIL00010	Replace Obsolete T/S Controllers	615
AEA00002	Balboa Park Golf Course	203	AJA00001	Sewer Main Replacements	445
AEA00003	Mission Bay Golf Course and Practice Center	271	AJA00002	Pipeline Rehabilitation	430
AFA00001	Minor Improvements to Landfills	119	AJA00003	Unscheduled Projects	454
AFA00002	Underground Tank Program	125	AJB00001	Metropolitan Waste Water Department Trunk Sewers	414
AFA00003	Environmental Services Operations Yard Improvement	117	AKA00001	Corrosion Control	386
AGE00001	Resource-Based Open Space Parks	309	AKA00002	Pressure Reduction Facility Upgrades	432
AGF00001	Park & Recreation Grant Match Funding	299	AKA00003	Large Diameter Water Transmission PPL	403
AGF00002	Balboa Park Arcade	202	AKB00002	Freeway Relocation	397
AGF00003	Joint Use Improvements - Citywide	258	AKB00003	Water Main Replacements	461
AGF00004	Mission Bay Improvements	272	AKB00004	Seismic Upgrades	444
AGF00005	Regional Park Improvements	308	L00010	SR2S Traffic Safety Projects Grant #1	622
AGF00006	Coastal Erosion and Access	227	L10000	Metro Facilities Control Systems Upgrade	411
AGG00001	Open Space Improvements	293	L10001	Municipal Facilities Control Systems Upgrade	421
AHC00001	Reclaimed Water Extension	437	L12000	Convert RB Medians-Asphalt to Concrete	228
AHC00002	North City Reclamation System	423	L12001	Talmadge Historic Gates	323
AHC00003	Reclaimed Water Retrofit	438	L12002	SDFD Station Alerting	154

Capital Improvements Program

Index by Project Number

Project Number	Project Name	Page No	Project Number	Project Name	Page No
L12003	California Tower Seismic Retrofit	211	S00335	Lake Murray Trunk Sewer	402
L14000	Carmel Valley Landscaping and Irrigation	219	S00336	Harbor Drive Trunk Sewer Replacement	400
L14001	Tierrasanta - Median Conversion	327	S00339	MBC Dewatering Centrifuges Replacement	409
L14003	Del Mar Terrace Street Improvements	240	S00342	CIP Bond Issuance Reserve	381
RD10001	Westerly Extension of Hazard Center Drive	665	S00602	Juan Street Concrete Street	575
RD11000	Camino Del Sur (Bernardo Lakes / Lone Quail Rd)	528	S00605	Famosa Slough Salt Marsh Creation	249
RD11001	Via de la Valle Widening	659	S00606	San Diego River Dredging-Qualcomm Way to SR163	313
RD12002	Torrey Highlands Trail System	332	S00607	La Jolla Ecological Reserve Area of ASBS	580
RD12003	Pacific Highlands Ranch Hiking & Biking Trails	297	S00609	Talbot Street Slope Restoration	643
RD12004	Del Mar Heights Road Multi-use Trail Undercrossing	233	S00611	Old Mission Dam Preservation	291
RD14000	Fund for the SR 56 expansion fr 4 to 6 lanes	562	S00613	Torrey Pines Improvements Phase I	648
S00003	Torrey Pines Road/La Jolla Blvd Main Replacement	451	S00614	Balboa Park Golf Course # Clubhouse	204
S00018	South Bay Reclamation System	446	S00616	Sixth Avenue Playground Improvements	318
S00021	Alvarado Water Treatment Plant Upgrade & Expansion	377	S00624	Mission Bay/Fiesta Island Development Plan	273
S00024	Miramar Water Treatment Plant Upgrade & Expansion	417	S00632	Balboa Park Golf Course Irrigation System	205
S00030	Otay Water Treatment Plant Upgrade & Expansion	427	S00636	Dennerly Ranch Neighborhood Park	243
S00032	Otay Second Pipeline Improvements	426	S00637	Canyonside Community Park	214
S00040	El Capitan Reservoir Road Improvements	395	S00638	Otay Valley Regional Park-Beyer Blvd Staging Area	295
S00041	Morena Reservoir Outlet Tower Upgrade	420	S00642	Carmel Valley Neighborhood Park #8	220
S00044	Lower Otay Reservoir Emergency Outlet Improvements	407	S00644	Children's Pool Lifeguard Station	135
S00048	Water CIP Reserve	457	S00648	Del Mar Mesa Neighborhood Park	236
S00050	Water Department Security Upgrades	458	S00649	Pacific Breezes (Ocean View Hills) Community Park	296
S00069	Little McGonigle Ranch Road Pipeline	405	S00651	Torrey Highlands Neighborhood Park South	330
S00070	Del Mar Heights Pipeline Relocation	389	S00652	Rancho Encantada Park #2	304
S00302	South Mission Valley Trunk Sewer	448	S00654	Chollas Community Park	224
S00303	Pump Station Upgrades Group I North County	436	S00655	Kumeyaay Lakes Berm Restoration and Dredging	259
S00308	Pump Station 84 Upgrade & Pump Station 62 Abandon	434	S00659	Carmel Grove Mini Park Play Area Upgrade	217
S00309	NCWRP Sludge Pump Station Upgrade	422	S00662	Normal Heights Community Park Development	285
S00310	SBWR Plant Demineralization	442	S00667	Mira Mesa Community Park - Exp & Aquatic Complex	267
S00312	PS2 Power Reliability & Surge Protection	428	S00670	Black Mountain Park Survey & Management Plan	209
S00314	Wet Weather Storage Facility	464	S00673	Home Avenue Park	257
S00315	Point Loma Grit Processing Improvements	431	S00680	Montgomery Field Rehabilitation	97
S00317	South Metro Sewer Rehabilitation Phase 3B	447	S00682	Arizona Street Landfill Closure and Modifications	113
S00319	EMT&S Boat Dock and Steam Line Relocation	391	S00684	South Chollas Landfill Improvements	123
S00322	MBC Biosolids Storage Silos	408	S00687	Skyline-Paradise Hills	155
S00323	MBC Odor Control Facility Upgrades	410	S00688	Fire Station No. 45 - East Mission Valley	144
S00326	East Mission Gorge Force Main Rehabilitation	392	S00689	Fire Station No. 47 - Pacific Highlands Ranch	145
S00329	East Point Loma Trunk Sewer	393	S00692	Skyline Hills Library	181
S00332	Montezuma Trunk Sewer	419	S00699	Azalea Park Neighborhood Identification	517
S00334	USIU Trunk Sewer	452	S00703	Washington Street Improvements Phase II	661

Capital Improvements Program

Index by Project Number

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S00707	I-5 to SR-56 Freeway Connectors	571	S00801	Serra Mesa Branch Library	180
S00708	I-5 / SR-56 Fiberoptic Relocation	570	S00802	San Ysidro Branch Library	178
S00720	North Torrey Pines Road at Genesee Avenue	600	S00804	Mission Hills Branch Library	169
S00721	Sports Arena Blvd-Rosecrans to Midway	633	S00806	Ocean Beach Branch Library	172
S00722	Hiking & Equestrian Trail Neighborhood Park #10	255	S00807	Logan Heights Branch Library	168
S00726	Mission Beach Boardwalk Bulkhead	594	S00808	Balboa Branch Library	165
S00728	North Harbor Drive Navy Estuary Seismic Retrofit	597	S00810	Paradise Hills Library	174
S00729	Regents Road Bridge	613	S00811	Scripps Miramar Ranch Library	179
S00731	State Route 15 Bikeway Study	635	S00812	Rancho Bernardo Library	175
S00734	Mission Trails Regional Park/Mission Bay Bike Path	595	S00816	Public Safety Training Institute	362
S00750	Carmel Valley Community Park South-Neighborhood8A	218	S00819	City Administration Building	472
S00751	Hickman Fields	253	S00820	Talmadge Street Improvements	324
S00752	Beyer Park Development	207	S00822	West San Ysidro Blvd Streetscape	664
S00753	Otay Valley Fenton Pond Recreation Trail	294	S00823	North Park Lighting Improvements	598
S00754	Montgomery Waller Community Park	280	S00826	El Cajon Boulevard Streetscape Improvements	244
S00757	West Lewis and Falcon Streets Mini-Park	346	S00830	Rosecrans Street Corridor Improvements	619
S00760	West Maple Canyon Mini-Park	347	S00831	Balboa Avenue Corridor Improvements	519
S00761	Roosevelt Middle School Improvements	311	S00832	Spring Canyon Road-Scripps Ranch to Pomerado Road	634
S00762	Angier Elementary School Joint Use	201	S00838	Scripps Ranch/Mira Mesa Medians Project	628
S00763	Cabrillo Heights Neighborhood Park Improvements	210	S00839	Genesee Avenue - Widen Interstate 5 Crossing	563
S00764	Wegeforth Elementary School Joint Use	344	S00841	Carroll Canyon Road/Sorrento Valley Road - Dist 1	537
S00767	Wightman Street Neighborhood Park	348	S00844	Thorn Street Median Improvements	646
S00768	Canyonside Community Park	213	S00845	43rd Street Widening	510
S00774	West Miramar Landfill - Phase 2	126	S00846	Carmel Mountain Road to Del Mar Mesa Road	531
S00776	South Chollas Landfill	122	S00847	Mira Mesa Community Transit Center	591
S00779	South Miramar Landfill	124	S00851	State Route 163/Friars Road	637
S00783	Fire Station No. 17 - Mid-City	141	S00852	Genesee Avenue-Nobel Dr to SR 52	564
S00784	Fire Station No. 49 - Otay Mesa	146	S00853	State Route 56-Carmel Country to Black Mountain	639
S00785	Fire Station No. 54 - Paradise Hills	147	S00854	Carmel Valley Rd-Via Albutura to Camino Del Sur	534
S00786	Fire Station No. 01 - Downtown	137	S00856	El Camino Real - Half Mile to Via De La Valle	549
S00787	Fire Station No. 22 - Point Loma	142	S00857	La Jolla Village Drive - Interstate 805 Ramps	582
S00788	Fire Station No. 05 - Hillcrest	138	S00858	Del Sol Boulevard-Central	546
S00790	La Jolla Shores Lifeguard Station	149	S00859	Carmel Valley Road Enhancement Project	536
S00791	South Mission Beach Lifeguard Station	156	S00862	First Avenue Bridge Over Maple Canyon	555
S00792	La Jolla Cove Lifeguard Station	148	S00863	Georgia Street Bridge Improvements	565
S00793	Mission Beach Lifeguard Station	150	S00864	Streamview Drive Improvements	641
S00795	Kensington/Normal Heights Library	166	S00865	Aldine Drive and Fairmount Drive Slope Restoration	512
S00798	North Park Library	171	S00867	La Jolla Village Drive and Regents Road	583
S00799	San Diego New Central Library	177	S00868	North Torrey Pines Roadway & Median Enhancements	601
S00800	San Carlos Branch Library	176	S00869	Palm Avenue Interstate 805 Interchange	608

Capital Improvements Program

Index by Project Number

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S00870	Old Otay Mesa Road- Westerly	603	S00955	State Route 56 Bike Interchanges	638
S00871	West Mission Bay Drive Bridge Over San Diego River	663	S00956	54th Street/Euclid Avenue Bikeways	511
S00872	Camino Del Sur - SR-56 to Dormouse	529	S00957	Balboa Ave/Tierrasanta Blvd Bikeway	518
S00877	Torrey Pines Road Slope Restoration	649	S00958	San Diego River Multi-Use Path	624
S00878	Mira Sorrento Place-Scranton to Vista Sorrento	592	S00959	Ruffin Road/Murphy Canyon Road Bikeway Project	620
S00880	Miramar Road-Interstate 805 Easterly Ramps	593	S00960	University Ave/Alabama Bike & Ped Safety Imp	655
S00881	Regents Road Widening-Genesee to Executive	614	S00961	Kearny Villa Road Bike Lane Improvements	578
S00882	Ocean View Hills Parkway	602	S00962	Rancho Bernardo Bikeway	612
S00886	Euclid Avenue & Home Improvements	552	S00965	Taylor Street - Bikeway	644
S00888	Sea World Drive/Interstate 5 Interchange Imp	629	S00968	Bicycle Rings and Racks	525
S00889	Del Mar Mesa Southern Multi-Use Trail	239	S00969	Carmel Country Road Low Flow Channel	530
S00890	Del Mar Mesa Central Multi Use Trail	235	S00970	Memorial Pool Improvements	266
S00891	Hiking & Equestrian Trails - Eastern Region	256	S00973	Montgomery Academy Joint Use Improvements	279
S00892	Del Mar Mesa Northern Hiking/Equestrian Trail	238	S00975	Miramar Landfill Greenery Expansion	120
S00894	Alvarado Canyon Road Realignment	514	S00976	Talmadge Streetscape & Lighting Zone 1E	325
S00900	Carmel Valley Road 4/6 Lanes s/o of Street A	535	S00977	Talmadge Streetscape & Lighting Zone 2W	326
S00902	36th Street Landscape Maintenance	508	S00978	Talmadge Decorative Streetlight Restoration	322
S00903	Del Mar Heights Road-4/6 Lanes	545	S00981	El Camino Real/State Route 56 Bike Path Connector	551
S00905	State Route 163/Clairemont Mesa Blvd Interchange	636	S00982	Interstate 5 Underpass - Bikeway/Ped Connector	574
S00906	Carmel Valley Rd-Del Mar Hts to Lopelia Meadows Pl	532	S00985	25th Street Renaissance Project	505
S00907	Linda Vista Rd at Genesee Intersection Improvement	585	S00987	Del Mar Heights Road Flashing Beacon	544
S00910	University Avenue Sidewalk from 54th to 68th	657	S00988	Five Points Neighborhood Pedestrian Improvements	556
S00912	Skyline Drive Improvements	631	S00992	Central Avenue Mini Park Acquisition/Development	221
S00913	Palm Avenue Roadway Improvements	609	S00994	Gonzales Canyon Neighborhood Park	251
S00914	Sorrento Valley Road & Interstate 5 Interchange	632	S00995	Hidden Trails Neighborhood Park	254
S00915	University Avenue Mobility Project	656	S00998	Del Mar Mesa Acquisition	234
S00916	El Camino Real Widening	550	S00999	Riviera Del Sol Neighborhood Park	310
S00919	Village Loop Road	660	S01001	San Diego River Park Master Plan	314
S00921	Cherokee Street Improvements	538	S01002	Fairbrook Neighborhood Park - Acquisition	247
S00922	35th & 34th at Madison Avenue Improvements	507	S01012	Sefton Field Improvements	316
S00928	La Jolla Mesa Drive Sidewalk	581	S01014	Mission Trails Regional Park Master Plan Update	276
S00930	38th Street Improvements	509	S01015	Torrey Pines City Park General Development Plan	335
S00934	Carmel Valley Rd-Lopelia Meadows to Via Abertura	533	S01057	Ocean Beach CDC - N Ocean Beach Revitalization	289
S00935	North Torrey Pines Road Bridge/ Los Penasquitos	599	S01062	Pacific Highlands Traffic Signals	606
S00939	Laurel Street Bridge Over State Route 163	584	S01064	Balboa Park/Florida Canyon Storm Drain Repairs	520
S00941	Ted Williams Pkwy Bridge/Shoal Creek Dr	645	S01068	Linda Vista Community Park Picnic Area	262
S00943	Poway Road Bicycle Path - Class I	611	S01070	City Heights Square Mini-Park	226
S00944	Bayshore Bikeway	521	S01071	Southcrest Trails (252 Corridor Pk Imp - Ph2) Park	319
S00946	Rose Creek Bikeway	618	S01073	Mission Trails Regional Pk Equest Comfort Station	278
S00951	Coastal Rail Trail	539	S01074	West Miramar Refuse Disposal Facility - Phase 2	127

Capital Improvements Program

Index by Project Number

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S01076	Multiple Species Conservation	282	S10068	Gonzales Canyon Resource Management Plan	252
S01083	Fairbrook Neighborhood Park Development	248	S10086	Maddox Neighborhood Park Playground Upgrades	263
S01088	Future Waste Mgmt Disposal & Processing Facilities	118	S10091	Sunset Cliffs Natural Pk Hillside Imp Preservation	320
S01090	Mission Bay Golf Course Practice Cntr Bldg Improve	269	S10092	Walker Neighborhood Park Playground Upgrades	342
S10000	NTC Aquatic Center	284	S10093	Bear Drive Retaining Wall	522
S10001	Alta La Jolla Drive Drainage Repair Phase II	513	S10118	Police Range Refurbishment	361
S10005	El Capitan Pipeline #2 Valves	394	S10119	North Pacific Beach Lifeguard Station	151
S10006	Fire Station No. 38 - Mira Mesa Remodel	143	S10121	Ocean Beach Lifeguard Station	153
S10008	El Monte Pipeline #2	396	S10123	Water Group Job 915 (3012)	460
S10010	Recycled Water System Upgrades	439	S10127	Advanced Water Treatment Demo Plant (IPR/RA)	375
S10013	Barrett Flume Cover	380	S10130	Stockton Street Lights	640
S10015	Torrey Meadows Drive Overcrossing	647	S10131	Police Headquarters Cogeneration Repower Project	360
S10017	Triple Pipe Crossing - Dennery Road	654	S10133	Ridgehaven Backup Generator Project	121
S10018	Dennery Road - East	547	S10154	Kelton Road Pedestrian Improvements	579
S10021	Mission Bay Athletic Area Comfort Stn Modernize	268	S11001	34th Street Storm Drain	506
S10025	Otay East Library	173	S11002	Hayes Ave Storm Drain	567
S10026	Palisades Park Comfort Station Replacement	298	S11003	Coolidge Street Storm Drain	542
S10028	Dailard Neighborhood Park-Play Area Upgrades	232	S11004	San Remo Way Storm Drain	625
S10029	Fire Station No. 08 - Mission Hills	139	S11005	Manhasset Drive Storm Drain System Upgrade	586
S10031	Views West Neighborhood Park ADA Upgrades	341	S11006	Torrey Hills SDG&E Easement Enhancement	334
S10032	Rancho Penasquitos Monument Signs	305	S11007	Bird Rock Median Lighting	208
S10033	Rancho Bernardo Westwood Soundwall	303	S11008	Mission Hills Historic Street Lighting	274
S10035	Pomerado Rd Median Improvements-n/o of R Bernardo	300	S11009	Torrey Highlands Community ID and Enhancement	329
S10036	Welcome to Rancho Bernardo Signs	345	S11010	Mission Bay Golf Course Renovation/Reconstruction	270
S10037	Camino Santa Fe Median Improvements	212	S11011	Tierrasanta Community Park Sports Field Lighting	328
S10038	Del Mar Terrace Street Improvements	241	S11012	Rancho Bernardo Community Park-Sports Field Lights	301
S10039	Carmel Country Road Median Improvements	216	S11013	San Ysidro Athletic Area & Larsen Field Lighting	315
S10040	North Park/Main Street Sidewalk Improvements	288	S11014	Crystal Pier Improvements	231
S10042	Fitting Facility Expansion	474	S11016	Del Mar Trails Park Play Area Upgrades	242
S10044	Kearny Mesa Community Sign	577	S11017	Windwood II Mini Park Play Area Upgrades	349
S10050	North Park Mini-Park and Streetscape Improvements	287	S11018	Lake Murray Community Park Play Area Expansion	260
S10051	Olive Street Park Acquisition and Development	292	S11019	Mountain View Neighborhood Park Area Upgrades	281
S10052	Judy Lee Place Storm Drain Replacement	576	S11020	Torrey Highlands Park Play Area Upgrades	331
S10054	Switzer Canyon Bridge Enhancement Prog	321	S11021	University Ave Pipeline Replacement	453
S10055	Lindbergh Field 16" Cast Iron Main Replacement	404	S11022	Upas Street Pipeline Replacement	455
S10056	Maryland Street Storm Drain Replacement	587	S11024	Miramar Clearwell Improvements	415
S10061	Florence Griffith Joyner Elem Safe Route to School	558	S11025	Chollas Building	383
S10065	Mission Trails Regional Park Cowles Mountain Trail	275	S11026	Montezuma Pipeline/Mid-City Pipeline Phase II	418
S10066	Mission Trails Regional Park Trail Realignment	277	S11027	Otay 1st/2nd PPL Abandon East of Highland Avenue	424
S10067	Crest Canyon Resource Management Plan	230	S11028	Saturn Blvd Roadway Improvements	626

Capital Improvements Program

Index by Project Number

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S11030	Gompers Neighborhood Park- Play Area Upgrades	250	S12031	FY12 Asphalt Overlay Group II	554
S11033	Holly Dr. Street Improvements	569	S12035	Balboa Terrace Trunk Sewer	379
S11044	Berger Ave Sidewalk & Curb Ramps	523	S12036	Backup Generators at Sewer PS's, TP, & EMTS	378
S11045	Pacific Hwy Obstructed Curb Ramp Barrier Removal	607	S12040	Tierrasanta (Via Dominique) Pump Station	450
S11046	SR-94/Euclid Ave Interchange Improvements	621	S12041	North Ocean Beach Gateway Phase II	286
S11048	Pacific Beach Obstructed Curb Ramp Barrier Removal	605	S13000	Tubman Charter School Joint Use Improvements	338
S11051	Silver Wing Neighborhood Park Sports Fld & Sec Lgt	317	S13001	Trail for All People	337
S11054	Park Boulevard and Essex Street	610	S13003	Chicano Park ADA Upgrades	223
S11055	Fourth Avenue and Quince Street	560	S13004	Larsen Field ADA Improvements Phase II	261
S11056	Fourth Avenue/Fifth Avenue & Nutmeg Str	561	S13005	University Village Park Tot Lot	339
S11057	Florida Drive Median Improvements	559	S13007	Torrey Hills Neighborhood Park Development	333
S11058	Bicycle Loop Detectors	524	S13010	Evans Pond Reclaimed Water Pipeline Installation	246
S11060	Otay Mesa Truck Route Phase 4	604	S13011	Fire Station No. 15 - Expansion	140
S11064	Hillery Drive Improvements	568	S13013	Enterprise Asset Management - SAP	105
S11101	Museum of Man Roof Replacement	283	S13015	Water & Sewer Group Job 816 (W)	456
S11102	Colony Hill Water Main Relocation	385	S13016	Miramar Contract A Roof System Redesign	416
S11103	Valencia Park Acquisition and Development	340	S13018	Avenida de la Playa Infrastructure - SD	516
S11108	Water Group 787	459	S13020	Martin Luther King Jr. Promenade	264
S12000	Library Collection Conversion to RFID	167	S13021	North University City Fire Station	152
S12001	McKinley Elementary School Joint Use Improvements	265	S13022	Mission Hills-Hillcrest Branch Library	170
S12002	Rancho Penasquitos Skate Park	306	S13023	Del Mar Mesa Neighborhood Park Ph II	237
S12003	Rancho Penasquitos Towne Centre Park Improvements	307	S13100	CAD System Replacement Project	359
S12004	Canyonside Community Park Improvements	215	S14000	EAM ERP Implementation	390
S12005	Midway Street Bluff Repair	589	S14001	Cowles Mountain Access Road Rehabilitation	229
S12006	Rancho Bernardo Streetscape-Phase I	302	S14002	Chollas Lake Park Playground Improvements	225
S12008	Catalina 12inch Cast Iron Mains	382	S14005	Webster Neighborhood Identification Sign	343
S12009	La Jolla Scenic Drive 16inch Main	401	S14006	El Cuervo Adobe Improvements	245
S12010	30th Street Pipeline Replacement	373	S14007	Salk Neighborhood Park & Joint Use - Development	312
S12011	69th & Mohawk Pump Station	374	S14008	Bay Terraces Parkside-Greenbelt Lighting	206
S12012	Cielo & Woodman Pump Station	384	S14009	SR94/Euclid Av Interchange-Phase 2	623
S12013	Alvarado 2nd PL Exten & Morena Blvd Cl	376	S14010	Central Avenue Mini Park Phase II Skate Plaza	222
S12014	Recycled Water Tank Modifications	441	S14012	Ocean Beach Veterans Memorial	290
S12015	Pacific Beach Pipeline South (W)	429			
S12016	Otay 1st/2nd PPL Abandon West of Highland Avenue	425			
S12017	Del Mar Heights East Segment	388			
S12018	Lower Otay Outlet Tower	406			
S12019	Scripps Ranch Pump Station	443			
S12022	Convention Center Phase III Expansion	491			
S12028	Harbor Drive Pipelines Replacement	399			
S12030	FY12 Asphalt Overlay Group I	553			